



**Collier County, Florida  
Board of County  
Commissioners**

**Fiscal Year 2018-19  
Adopted Budget**

**FY 2018-19  
ADOPTED BUDGET  
BOARD OF COUNTY COMMISSIONERS  
COLLIER COUNTY, FLORIDA**

**BOARD OF COUNTY COMMISSIONERS**

Andy Solis, Esq., Chairman  
William L. McDaniel, Jr., Vice Chairman  
Penny Taylor  
Donna Fiala  
Burt L. Saunders

**CONSTITUTIONAL OFFICERS**

Larry Ray, Tax Collector  
Abe Skinner, Property Appraiser  
Crystal K. Kinzel, Clerk of Courts  
Kevin Rambosk, Sheriff  
Jennifer Edwards, Supervisor of Elections

**APPOINTED OFFICIALS**

Leo E. Ochs, Jr., County Manager  
Jeffrey Klatzkow, County Attorney

**OFFICE OF MANAGEMENT & BUDGET**

Mark Isackson, Director of Corporate Finance and Management Services  
Edward Finn, Senior Management/Budget Analyst  
Allison Kearns, Senior Management/Budget Analyst  
Susan Usher, Senior Management/Budget Analyst  
Laura Wells, Senior Management/Budget Analyst  
Therese Stanley, Grants Compliance Manager  
Valerie Fleming, Operations Coordinator



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

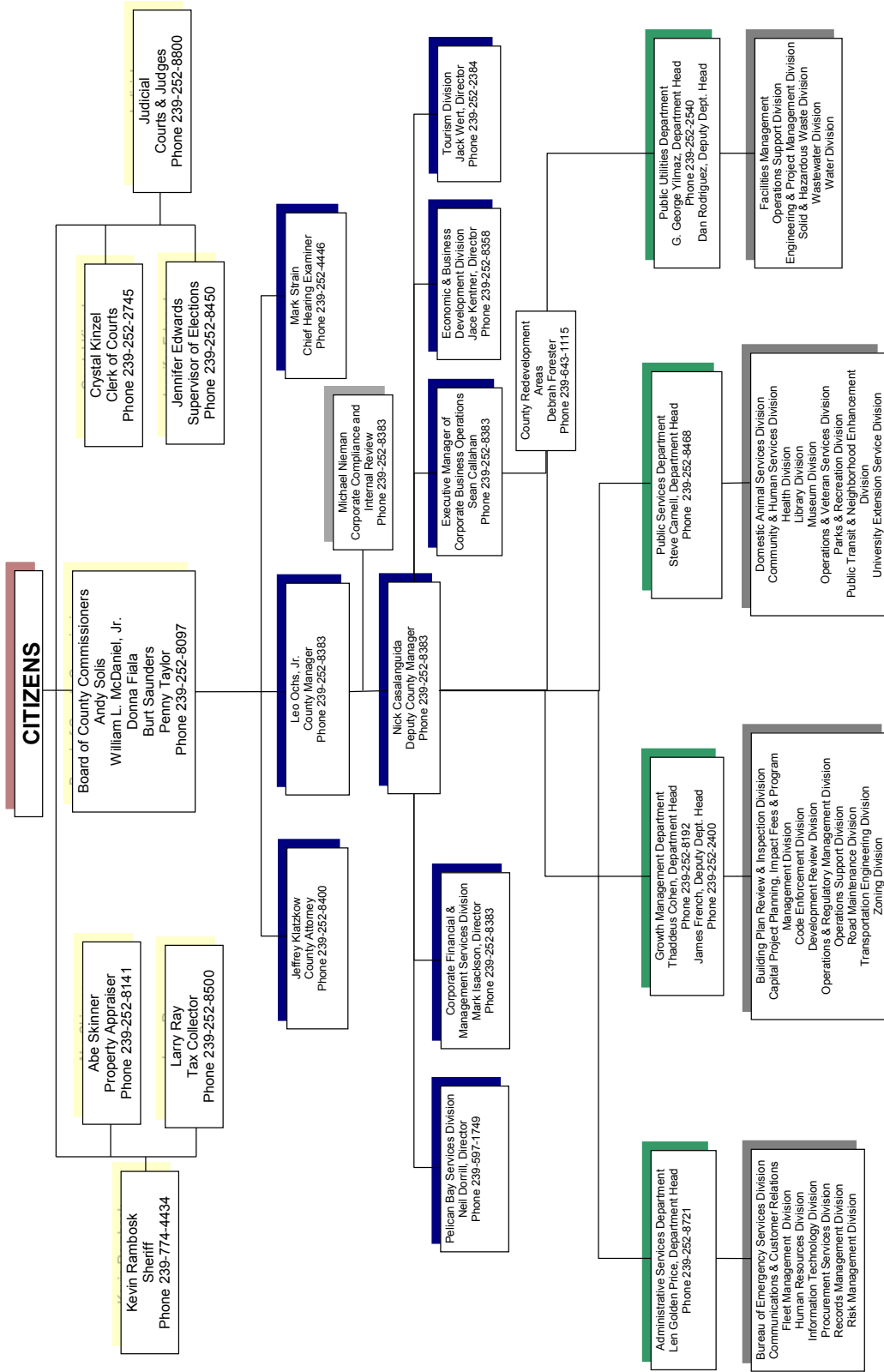
**Collier County  
Florida**

For the Fiscal Year Beginning

**October 1, 2017**

*Christopher P. Morill*

Executive Director



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**Collier County Government  
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## Budget Book Format (how to use this book)

The Collier County Budget Document is organized into six sections. The Budget Summary Information, Departmental Budgets, Debt Service, Capital Improvement Program, Budget by Fund Summary, and the Appendix.

Please note that page numbering begins with page 1 for each of the six sections and for each of the Departmental Budgets. The electronic page numbering coincides with Budget Summary Section; however, physical page numbering of the remaining five sections does not. Each of the five sections following the Budget Summary starts with page 1. The table of contents does reference the proper page number within each of the sections.

### Budget Summary Information

This section lists the names of the Board of County Commissioners, Constitutional Officers, Appointed Officials and the Office of Management & Budget Staff at the time of budget adoption. Here you will also find the County Organizational Chart and the comprehensive Table of Contents.

This section also includes summary information for Collier County as follows:

**Budget Book Format (how to use this book):** This area describes the major sections of the Budget Book and what they mean.

**Budget Message from the County Manager (transmittal letter):** This letter from the County Manager formally transmits the annual budget to the Board of County Commissioners and the Citizens of Collier County. It summarizes the significant factors affecting Collier County's current budget development and an overview of major fiscal issues.

**Economic Overview:** Provides a brief history of Collier County, demographics and the affect of current economic conditions.

**Vision and Strategic Goals:** This section describes the current County Vision and Strategic Goals, various organization-wide long and short-range planning processes and cycles, and how they affect the budget process.

**Budget Policies and Procedures:** Includes a narrative on the annual budget development process, current year and standing Budget Policies of the County, Budget Review procedures, the Budget Amendment Process, and the current Basis of Accounting and Budget information.

**Adopted Budget Summaries:** Included in this section is the overall Budget Summary of Revenues and Expenditures for the County, including the Constitutional Officers. A second schedule is included that summarizes Governmental Funds by function and includes actual, prior year budget and current year budget amounts. The third schedule summarizes the current and prior year adopted budget by fund for all County funds.

**Summary of Budget by Fund:** This section provides a snapshot of prior and current year adopted budget totals and the % budget change for each of the appropriated funds for Collier County. This Summary of funds is categorized by fund types.

**Fund Structure, Fund Balance and Description of Funds Subject to Appropriation:** This section outlines the County's fund structure, defines fund balances and summarizes the budgeted changes to fund balances grouped by Major and Non-Major Fund Type. This schedule shows the beginning fund balances, budgeted increases and decreases in total fund balance and the ending fund balance along with a discussion of significant planned changes.

**Major Areas of Spending:** This section summarizes the County's major areas of expenditures and revenues by function to provide information for the residents to understand where their money goes in support of the County Government.

**Revenues:** Provided in this section is the summary of the major revenues used by the County to operate the government. This section also includes a detailed discussion of the major revenues, their estimates, uses and historical trends, schedules of Property Tax Rates, Property Tax Dollars, and Taxable Property Values.

**Employment Summary:** This final section of the Summary provides information on the current staffing levels, changes in service and historical trends of the number of employees to the permanent population of Collier County.

## **Departmental Budgets**

After the Summary Section, the book is organized according to County functional categories or Departmental budgets. The department budgets represent basic operating units and have been grouped and tabbed by operating division or agency. Department budgets are presented programmatically and by appropriation unit.

Program budgets provide a brief description of the program, the relative priority of each program in a department, the number of full time equivalent positions necessary to perform the program, FY 2019 dollars necessary for the program, offsetting revenues generated by each program, and the net cost of each program. The administration/overhead program encompasses the minimum level of service that is mandated by Federal or State law or judicial order and is necessary to protect the health and safety of Collier County residents or necessary to maintain capital asset value for a particular department. Programs above the administration/overhead level approved by the Board of County Commissioners are in priority order and reflect the community's demand for high quality services.

Performance measures are presented within the Departmental Budgets, linking each functional/programmatic area to the overall County Vision and Strategic Goals. These performance measures include the number of activities (quantitative) and the effectiveness of the actions (qualitative) for FY 2017 actual results, forecast for FY 2018, and budgets for FY 2019. Performance measures are re-evaluated in conjunction with the County's strategic planning process and the desire to measure outcome based not only on available resources, but the one and five year strategic planning objectives.

The appropriation unit presentations, i.e. personal services, operating expenses and capital outlay, break out costs in two categories, current and expanded services. Current services reflect the ongoing cost of existing programs. Expanded services include new programs and enhancements to existing services. Budget highlights are incorporated to identify significant changes from FY 2018. The FY 2019 Adopted Budget is compared in the "Percent Change" column to the budget adopted by the Board of County Commissioners for FY 2018. In order to illustrate projected activity, a forecast of estimated revenues and expenditures for FY 2018 is presented. The rationale for projecting FY 2018 activity is to improve carryforward (fund balance) estimates and to reflect the policy/program decisions and budget amendments that occurred throughout the year. Also included is FY 2017 actual revenues and expenses that represent one year's history of financial activity.

## **Debt Service**

This section contains a summary discussion and presentation of the debt for the County followed by the detail and descriptions of the current county-wide General Governmental debt service.

## Capital Improvement Program

Provided in this section is a description of the County's Capital Program, current year planned expenditures, five year projections and detail on each capital project the County has planned and/or underway.

## Summary Budget by Fund

Each fund utilized by the County is summarized here. Information includes the Fund number, Fund Type, Fund Description, actual amounts for FY 17, Adopted FY 18, Forecast FY 18 and Adopted FY 19.

## Appendix

This section includes a glossary of commonly used terms and acronyms; the current year adopted budget policy as well as Statistical data from the Comprehensive Annual Financial Report (CAFR) for the county.



# Office of the County Manager

## Leo E. Ochs, Jr.

3299 Tamiami Trail East, Suite 202 • Naples Florida 34112-5746 • (239) 252-8383 • FAX: (239) 252-4010

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January 16, 2019

To the Honorable Board of County Commissioners and the Citizens of Collier County:

As your County Manager, I am proud to provide you the Collier County, Florida, Adopted Budget for Fiscal Year (FY) 2019.

It's been 15 months since landfall of Hurricane Irma and the County has spent just over \$104 million on restoration of the community in the aftermath with an additional \$34 million appropriated in FY 2019 for remaining clean-up activities. Reimbursement revenue from insurance proceeds and FEMA to date total \$27.8 million. The challenging part with any major tropical event is the level of coordination and preparedness required and engaging the community from a readiness standpoint. Financially, the County is always prepared to cash flow and expend appropriated dollars to restore the community from any natural disaster. The Collier County community should be proud of the response to this recent natural disaster with great comfort that future natural disasters will be met with equal resilience and commitment.

The FY 2019 budget was prepared within a regional economic environment which remains relatively stable among key financial, housing, employment, visitation and demographic indicators. Taxable value County wide has increased for the seventh (7<sup>th</sup>) consecutive year and the tax base is at an all-time high. The County's credit rating remains "investment quality" among all three major rating agencies under a stable outlook, general governmental and enterprise fund cash balances are strong, and reserves meet policy standards for a coastal community. County median home prices have consistently reached the low to mid \$400K value for most of calendar 2018 however, the September 2018 value dropped to \$397K. Single family home sales have dropped consistently from a high of 485 units in May 2018 to 317 in September 2018. While October 2018 destination visitation is down 1.8%, January to October 2018 visitation is up 2% over the same 2017 period. Direct visitor spending also increased for the ten-month January to October 2018 period by 3.7%. Visitation remains strong and the destination marketing program is expected to keep Collier County a prime location for tourists. While trending down from a 2018 high of 335 permits issued in May 2018, new construction permitting for October 2018 is consistent with typical fall period numbers at 231 permits issued albeit below the 10-month average of 277 issued permits. The County's unemployment rate dropped from 3.6% in August 2018 to 3.0% in September 2018 which continues below the state and national averages. While the regional economy continues to remain stable, leadership regularly evaluates all economic indicators and the organization is always positioned to respond if necessary to softening economic conditions.

Board directed policy guidance for FY 2019 meant no increase in the General Fund property tax rate which is set at \$3.5645; maintaining the Unincorporated Area General Fund rate at \$.8069 allowing for continuation of the median landscape capital program; growth in General Fund reserves; fully funded and policy compliant debt management; and continued high priority capital

investment. Going forward, these practices in concert with the continued dedication of Collier County's workforce will provide the foundation for sustained quality service and program delivery in an environment where agency competition for limited resources remains the norm.

In November 2018, a local option infrastructure sales tax was approved by Collier County voters and this tax is expected to raise \$420 million direct to Collier County government over seven (7) years to fund critical transportation, general governmental and community infrastructure needs like extension of Vanderbilt Beach Road past CR 951; new and replacement bridges; sidewalks; construction of Big Corkscrew Regional Park; new EMS stations; a Sheriff's forensic and evidence facility; improvements to the Domestic Animal Services facility; and other community projects. These funds cannot be used to fund operational costs of infrastructure.

The comprehensive Adopted Budget Book, you are receiving today, contains precise details of the economic drivers, legislative impacts, and other background information that affects and influences the budgetary process. This budget is being made available, today, to County bond holders, other County creditors, contractors, state agencies, federal agencies, interested citizens and other users of budgetary information.

This budget document has been prepared in accordance with the requirements of the national Governmental Finance Officers Association (GFOA). The GFOA requirements provide assurance that the adopted budget reflects both the guidelines established by the National Advisory Council on State and Local Budgeting and the GFOA's recommended practices on budgeting.

The adopted budget is the most important document that the Board approves each year. It is the County's annual spending plan. It is comprehensive and includes both operational and capital expenditure controls. It is the authorization to commit, spend and execute Board direction and policies and provides measurement criteria to determine if the Board's Vision, Strategic Goals, Policies and Directives are being accomplished.

The following paragraphs provide summaries of key drivers/outcomes in the budget process.

### **Vision and Strategic Goals**

This budget provides a road map of Collier County's efforts toward meeting its Vision Statement: **"We strive to be the best community in America to live, work, and play."** This is also consistent with the County's updated strategic focus areas (underlined) and associated short term and long term strategic goals, operational initiatives and tactical performance objectives which were endorsed by the Board of County Commissioners in February 2012.

I. **Quality of Place**

To preserve and enhance community identity and character – implement and enforce land development regulations that maintain and enhance the health, safety and welfare of our residents, visitors, businesses and natural environment.

- II. Growth Management  
To responsibly plan and manage community growth, development, redevelopment, and protect the natural environment.
- III. Community Health, Wellness and Human Services  
To improve the quality of life and promote personal wellness, self-reliance and independence.
- IV. Infrastructure and Capital Asset Management  
To responsibly plan, construct and maintain the county's critical public infrastructure and capital assets to ensure sustainability for the future.
- V. Economic Development  
To support a business climate that promotes a sustainable, diversified, and growing economy.
- VI. Governance  
To sustain public trust and confidence in county government through sound public policy, professional management and active citizen participation.

Collier County is working towards the Vision and Strategic Goals utilizing a philosophy branded as "Collier Inc.", which memorializes Collier County's commitment toward establishing a best in class organization that embraces the innovative tendencies of the private sector with the nuances associated with public sector management. Our goal is to provide "best value" amenities and services at the lowest possible price while improving upon and protecting the characteristics that have made our community a world-renowned destination. The brand recognizes the value of leadership, collaboration and our team members.

Public sector management must continue to be innovative and reinvent itself to be successful in this highly competitive market. Collier County has a tremendous advantage over other destinations due to its climate, location, amenities, and services offered. Our natural environment serves as a strategic resource that must be managed and protected. Our built environment provides both aesthetic attraction and functional infrastructure. For these reasons, we continue to be one of the fastest growing metropolitan communities in the nation.

### **State of Taxable Property Valuation and Ad Valorem Taxes**

Property taxes comprise 73% of all General Fund revenue sources and 31% of the County's total net budget. With seven (7) consecutive increases in county-wide taxable value since FY 2013, a millage neutral tax policy has allowed for the capture of additional ad valorem dollars totaling \$98.3 million which has been applied to offset general governmental capital and operating expenditure cuts of \$123 million which were necessary due to a tax base loss of \$24 billion during the great recession. The County is overly reliant on property taxes as its primary source of general revenue. While property taxes are a flexible source of revenue, continued attempts at the state level to curtail local control of these taxes reduces predictability and consequently budget certainty. Going forward, diversification of the County's general revenue mix will continue to be a topic of conversation with policy makers. This discussion must center on revenue streams that are not statutorily restricted as to purpose and function but rather can be spent on all general governmental programs or initiatives.

While voter approval in November 2018 to enact a local option infrastructure sales tax allows for a reduction in planned financing necessary to construct important general governmental capital facilities, the need for debt is not eliminated and more importantly sustainable and flexible funding to maintain the substantial capital asset already constructed and/or planned for construction is ever more apparent. Continued construction of new plant, equipment and facilities certainly brings this ongoing and long-term maintenance need into sharp focus. Collier County leadership remains committed to protecting its substantial infrastructure investment; targeting new strategic capital investment; and structuring the organization to always maintain customary unique services and programs enjoyed by County residents and visitors. Capturing the corresponding ad valorem revenue associated with taxable value increases to fund asset and infrastructure replacement/maintenance continues to represent one of the most important policy decisions faced by the elected leadership, especially knowing the reliance upon this source of funding.

Overall property valuation trends as depicted by building permit activity, land development applications, site plan applications and building inspections point to continued short term growth, albeit slowing. While predicting much past one year is risky, all financial, housing and community development indicators for Collier County signal continued economic vitality at least for calendar year 2019.

### **Budget Development**

The Board of County Commissioners annually provides guidance in the form of budget policy. This policy is approved in February/March of each year and includes direction covering tax policy, compensation, debt management, agency position limitations, health care, capital funding, reserves, and other economic and financial priorities within the organization. Also, a three-year projection of major ad valorem supported funds (General Fund and the Unincorporated Area General Fund MSTD) is conducted. Information on projected out-year tax rates, expenditure patterns and programs is presented to the Board.

The Board of County Commissioners (BCC) set rigorous budget guidance for FY 2019 requiring no increase in the General Fund tax rate for the tenth (10<sup>th</sup>) consecutive year. The Unincorporated Area General Fund tax rate remains at \$.8069 to continue the median landscape capital program.

Staff was able to present a budget that met current program guidance while accomplishing the following significant budget objectives;

- Beginning year General Fund cash balance protected without the introduction of new or expanded revenue sources while simultaneously funding current and expanded service operations as well as a continued commitment to public safety programs and asset maintenance and replacement.
- Continue capital programming within the General Fund and Unincorporated Area General Fund supporting general governmental capital and infrastructure initiatives in the areas of transportation, median landscape capital, storm-water, parks and recreation, museums, animal services, and the Sheriff's agency.

- General Fund and Unincorporated Area General Fund support for new and/or reprioritized operating and capital initiatives such as; infrastructure asset management; area specific innovation zone economic development efforts; planned new EMS facility construction and related operations; EMS helicopter replacement; routine ambulance refurbishment; supplemental emergency management support in partnership with the Forestry Service addressing wildfire mitigation; hurricane hardening initiatives; programmed jail rehabilitation; replacing radio's and other equipment to sync with recent software and hardware upgrades to the county-wide public safety communication system; park and recreation infrastructure improvements; domestic animal services facility enhancements; storm-water system upgrades; and transportation network infrastructure improvements.
- Continue regular funding into the capital vehicle and equipment recovery fund.
- Enhanced commitment to fund community social services and specialty court services.
- Funded 10 new Sheriff positions adding to the existing School Safety Officer program with additional positions planned for FY 2020 pursuant to compliance with recently enacted state legislation.
- Expanded front line services within the County Manager's Agency and Court Operations with the addition of 34.75 new positions; County Manager Agency FTE workforce is slightly above the pre-recession high of 2,025 by 9 FTE paired against a permanent County population increase from 2007 of 62,400.
- Continued investment in the County's workforce.
- Established initial funding to operate and maintain the much-anticipated tournament caliber amateur sports complex.
- Maintained with a positive outlook the County's investment quality credit rating.

Collier County embarked upon an aggressive debt restructuring program in the summer of 2010 and to date over \$422 million in general governmental debt has been refinanced. As a result, the cost of borrowing has been reduced by \$1,896,000 annually with this recurring savings applied toward high priority operating and capital programs. Annual principal and interest payments servicing outstanding general governmental debt totals \$33.0 million and represent 2.7% of the County's net adopted FY 2019 budget. Outstanding general governmental principle debt at 9/30/18 totals \$267 million. On October 24, 2018, (FY 2019) the County issued \$62.9 million in new tourist development tax bonds for purposes of constructing a tournament caliber amateur sports complex.

The General Fund's budgeted reserve position (all reserve types) has grown by \$26.3 million since FY 2012 to \$44.5 million. This reserve position represents 11.4% of General Fund non-reserve expenses which is above the minimum policy threshold of 8.0% established within the FY 2019 adopted budget policy. Adequate General Fund reserves within policy levels are the cornerstone of financial flexibility and provide the County with options for responding to unexpected issues, natural disasters and a buffer against other forms of risk.

The adopted General Fund property tax rate of \$3.5645 for FY 2019 is above the statutory rolled back rate of \$3.4622 per \$1,000 of taxable value but is substantially lower than the FY 2003 adopted millage rate of \$3.8772 per \$1,000 of taxable value.



Overall, the County's aggregate adopted millage rate of \$4.1767 exceeds the aggregate rolled back millage rate of \$4.0636. The adopted aggregate millage rate is a product of all property taxes levied under the County's authority including twenty (20) MSTU's and other dependent districts and does not include debt service levies. Under a millage neutral taxing philosophy within an increasing taxable value environment, the rolled back rate will generally always be lower than the adopted rate.

**FY 2019 Budget Outcomes:**

- Beginning year General Fund cash balance protected through prudent reserves and budget management without the introduction of new or expanded operating revenue sources while simultaneously funding current and expanded service operations and a continued commitment to public safety programs and enhanced capital programming.
- Millage neutral General Fund tax rate yielding an additional \$16,786,800 in ad valorem tax revenue supporting; County Manager Agency and Constitutional Officer operations and service enhancements; equipment and infrastructure maintenance/replacement; increased capital appropriations for public safety infrastructure, the transportation network, storm-water, general governmental buildings, and parks.
- Maintained the Unincorporated Area General Fund tax rate at \$.8069 and earmarked the marginal increase above the operating millage rate or \$.0908 to continue the median landscape capital program and augment required maintenance on the additional capital infrastructure constructed.
- Dedicated \$31.5M within the General Fund and Unincorporated Area General Fund toward general governmental capital projects such as public safety equipment and infrastructure, transportation system improvements, storm-water, parks, and facilities. This new capital and replacement capital pay as you go effort will continue and the level and extent of resources allocated will be dependent upon annual resource allocations and other budget policy decisions.
- Funded current capital vehicle and equipment purchases and set aside dollars for future vehicles and heavy equipment needs.
- General Fund reserves increased.
- Maintained the County's investment quality credit rating.
- Dollars programmed to fund State and Federal unfunded mandates with largest impact in social service programming and the school resource safety officer program through the Sheriff's Agency.
- Continued investment in the County's workforce to remain competitive in a highly attractive employment market.

**Compensation Administration:**

The philosophy of Collier County Government is to provide a market-based compensation program that meets the following goals:

1. Facilitates the hiring and retention of the most knowledgeable, skilled and experienced employees available.
2. Supports continuous training, professional development and enhanced career mobility.
3. Recognizes and rewards individual and career achievements.

The following is a recent history of Board approved compensation plan adjustments.

Program Component	FY 09	FY 10 – FY 12	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19	Future Fiscal Years
Cost of Living	4.20%	0.00%	2.00%	0.00%	Greater of 2.0% or \$1,000	Greater of 1.50% or \$1,000	3.00%	2.90%	2.00%	Varies
Awards Program	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	Varies
Pay Plan Maintenance	0.00%	0.00%	0.00%	\$1,000	0.00%	1.50%	0.00%	.60%	0.00%	Varies
<b>Total</b>	4.20%	0.00%	2.00%	\$1,000	Greater of 2.0% or \$1,000	3.00%	3.00%	3.50%	2.00%	Varies

**General Governmental Capital Funding:**

Within the General Fund, the equivalent of up to 0.3333 mills or \$20.5M is set aside to fund general facility, parks, library, museum, constitutional agency and general corporate and administrative capital projects; to pay revenue bond growth and non-growth debt service.

This allocation represents a decrease of \$2.1M from the FY 2018 contribution of \$22.6M. Much of this decrease is attributable to lower loan payments to the impact fee trust funds from the General Fund required to subsidize growth related debt service, including postponement of a new EMS facility until FY 2020 due to project timing. Components of the FY 2019 allocation include \$3.4M toward non-growth-related project debt service, \$4.2M for advances to the impact fee trust funds necessary to pay debt service; and \$12.9M for facility capital projects and various county-wide initiatives.

**Storm-water Management Capital Funding:**

Updating and maintaining storm-water infrastructure remains a high priority. The Board continues to discuss the institution of a storm-water utility and dedicated fee for capital improvements and system maintenance. Until policy decisions in this area are finalized, funding will continue to be incremental based upon available resources through transfers from the General Fund and Unincorporated Area General Fund. For FY 2019, general governmental funding for storm-water capital and operations total \$8.1M which represents no change from FY 2018.

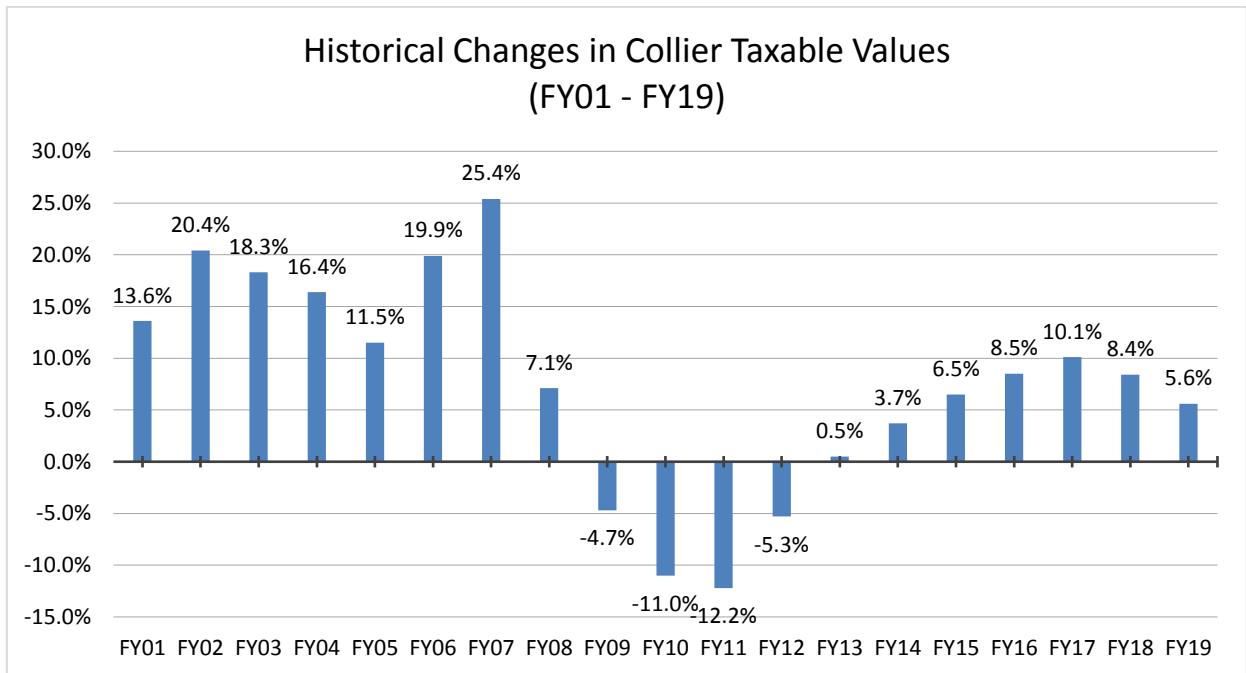
## Budget Priorities

Multi-year budget priorities include increasing funding for maintenance and replacement of the County's vast infrastructure investment while simultaneously appropriating dollars to fund current and expanded capital facility and operations required in meeting the service needs of an expanding resident and visitor base. Budget flexibility will always be necessary as future spending plans are developed to react if necessary when economic conditions change; to protect the community in the event of a natural disaster; and to adapt when new policy and operational standards are enacted. Given the County's reliance on property tax revenue, any deviation below a millage neutral tax policy should be carefully considered knowing that the economy will likely slow in the next twenty-four months and knowing the magnitude of investment required to maintain current and future planned infrastructure investment.

Continued critique of business operations and their relationship to the organizational structure is necessary and healthy to strive for maximum operational efficiency and to strengthen internal controls and processes in accordance with best practices.

## State and Local Economic Conditions/Future Outlook

Over the next two (2) years, Collier County's taxable value will likely slow to an average of roughly three (3) to four (4) percent annually. Continual monitoring of tax base trends and tracking of leading community development and other economic indicators is important considering the County's heavy reliance upon property tax revenue. The following chart provides an historical account of taxable value changes.



State budget and legislative initiatives must be watched closely each year to gauge the impacts of potential revenue loss and or programmatic/service shifts to local government. Unfunded mandates can pose a serious threat to a local government service delivery and fiscal stability.

The FY 2020 budget (coming fiscal year) will continue to pose extreme challenges, given the need to maintain sufficient budgeted reserves; preserve the agencies excellent investment credit rating and related cash positions; fund infrastructure maintenance and replacement; sustain public safety and high value public services; and continue to invest in human capital necessary to advance the organization and serve the citizens of Collier County. County staff will continue to shape the organization to deliver high quality best value services to residents and visitors of this wonderful community we call home.

### **Summary**

Collier County Government remains committed to achieving its Vision Statement of being “the best community in America to live, work, and play.” Achieving this vision requires the cooperation of all County government agencies. My sincere gratitude is extended to everyone in Collier County Government that participated in the development of the FY 2019 budget.

Respectfully submitted,

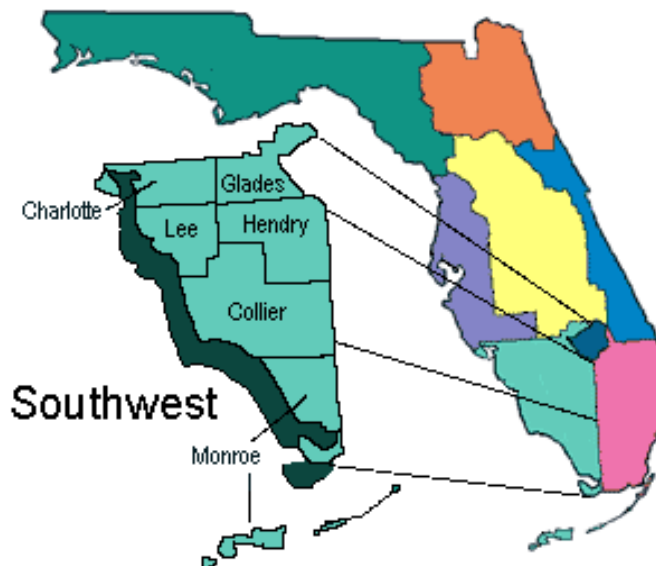
A handwritten signature in blue ink, appearing to read "Leo E. Ochs Jr.", with a stylized flourish at the end.

Leo E. Ochs Jr.,  
County Manager

## Economic Overview

### History

The area that was to become modern-day Collier County actually stretches back thousands of years, to the end of the last ice age, when the first hunters and gatherers wandered down the Florida peninsula in search of game and warmer weather. This area has and continues to be a haven for “snowbirds” searching for warmer weather in the winter. During the late 1800’s, the area was dotted with small communities and farming and ranching, especially inland, became the principle means of livelihood. In 1922, Barron Giff Collier purchased 2,025.5 square miles of land and 280 square miles of water on the southwest coast of Florida, an area that is larger than the states of Delaware and Rhode Island, to create the largest county, in land area, in Florida. On May 8, 1923, the Florida State Legislature created Collier County, based on the personal pledge of Barron Collier to finish the long-awaited highway between Tampa and Miami. Barron Collier recognized the need for the infrastructure to bring about the economic development to the region and at a cost of more than \$1,000,000 of his own money and a total cost of \$8,000,000 the construction of the Tamiami Trail was completed and opened on April 25, 1928. With the new road, a new economic vitality and home seekers from the north were brought to Florida’s last frontier. Shortly afterward, train service came to Naples, and with it, another vital link to economic development. It would be 1943 until the first oil well in the State of Florida would be drilled near Immokalee. After World War II, the population increased by over 1300% and agribusiness, tourism, and real estate made Collier County one of the fastest-growing areas in the United States.\* The following map depicts the location of Collier County both in Southwest Florida as well as in the State of Florida.



### Demographics

Collier County is a non-chartered county established under the constitution and the laws of the State of Florida. Collier County continues to experience population growth, as it has over the past several decades. The permanent population has increased from approximately 38,000 residents in 1970, to the current 2018 countywide population projection of 367,347 (University of Florida BEBR, Florida Population Studies estimate as of April 2018). Between April 2010 and April 2018, the population grew by 14.3% (U.S. Census Bureau). Data from the Collier County Comprehensive Planning Department indicates that the County’s population will grow by 33,000 over the next five years – an average of 1.9% annually.

*\*Information about the history of Collier County supplied by the Collier County Museums website – [Collier County : Museums](#).*

Collier County continues to be a favorite tourist destination during the winter months between November and April when the population swells to approximately 440,000, around twenty percent (20%) higher than the permanent population. The seasonal population is projected to exceed 480,000 by the year 2023.

Current U.S. Census data shows Collier County's median age to be 49.2 years compared to the Florida median of 37.7 years and the U.S. median of 38.1 years. The latest available figures from the U.S. Census Bureau for Collier County median household income were \$58,106, which is \$10,445 above the State figure. According to the Florida Department of Economic Opportunity, Collier County's unemployment rate for September 2018 was 3.3%. This rate is lower than the September 2018 national unemployment rate of 3.7% and the statewide unemployment rate of 3.5%. The national and state unemployment rates dropped .5% and .4% year over year respectively. The County's low unemployment rate can be traced to continued robust construction and tourism industries.

### **Economic Conditions**

Historically, Collier County has received a number of designations designed to foster economic and community development opportunities. The State of Florida certified Collier County as a 'Blue Chip Community' in 1985. This means that the County met state requirements in important areas of economic development including the creation of plans for growth management and comprehensive land use. In December 1996, the communities of Immokalee and Everglades City were designated as Enterprise Zones. The Enterprise Zone Program offers tax incentives to businesses located within the zones to encourage private investment as well as increase employment opportunities for the area's residents. Additionally, the industrial park at the Immokalee Regional Airport was designated as a Foreign Trade Zone, which allows companies to import raw materials, manufacture their products and export them duty free. In September 1997, the Immokalee community was designated as a Foreign Investment Zone, which reduces the minimum amount of investment and number of employees in order for owners of foreign companies to apply for permanent United States residency.

In FY 2013, the [Office of Business & Economic Development](#) was created to work in conjunction with state and local economic development organizations by assisting in the retention, relocation, and/or expansion of existing businesses, in addition to the attraction of new business opportunities to Collier County. Through the Collier Economic Development Office ("Collier EDO"), its mission is to be an effective force in improving the quality of life for all residents and visitors to Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase average wages, improve productivity and its growth rate, facilitate capital formation, preserve and enhance the natural environment, and enable all County residents to have a meaningful opportunity for upward mobility.

During the past fiscal year, the Business & Economic Development Division monitored \$467,000 of eligible business incentives (up from \$404,000 in FY 2017), including a Job Creation Incentive with Arthrex, Inc. which employs approximately 2,436 people at its Collier County location, and plans to expand its footprint by expanding its space and continuously hiring more employees.

At the start of FY 2019, Collier EDO had 1,246 followers on Twitter (@CollierEDO), up from 1,150 at the same time last year. Facebook followers for the Naples, Marco Island, Everglades – Paradise Coast have exceeded 37,100, and continues to grow steadily each year. For more information, visit: [www.CollierEDO.org](http://www.CollierEDO.org)

The Collier County economy continues to exhibit post-recession growth albeit slowing. All Collier County economic, demographic, housing, and permitting indicators point to stable growth, even in the wake of continued hurricane recovery efforts.

To further promote economic growth, diversify the economy and encourage high wage job creation, the Board of County Commissioners has recently placed increased focus on expanding and creating new Economic Innovation Zones. The Ave Maria Innovation Zone was authorized in June 2015, the Interchange Activity Center No. 9 (IAC9) Innovation Zone was authorized in June 2018 and the Golden Gate City Economic Development Zone was authorized in November 2018. These zones encompass a specific

geographic area and derive dedicated economic development funding through tax-increment revenues. The dedicated funding is used to provide financial incentives to attract and retain targeted industries.

Five Census tracts in Collier County were among 427 areas statewide that were nominated Low Tax Opportunity Zones by Gov. Rick Scott and certified by the U.S. Department of the Treasury in June 2018. Three areas in and around Immokalee, one in Naples Manor, and one in Golden Gate City were designated. Opportunity Zones are an economic and community development tax incentive program that provide a new impetus for private investors to support distressed communities through private equity investments in businesses and real estate ventures. The incentive is deferral, reduction and potential elimination of certain federal capital gains taxes.

Sports Tourism is a growing segment of the Collier County economy. The Minto US Open Pickleball Championship continues to expand and attract national and international attention and construction of a \$70 million amateur sports complex is underway and expected to open for activities in the next year. The complex will feature multipurpose and baseball fields, a championship stadium which can be used for both sports and concert or festival events and a field house. The complex will attract national tournaments, but also fulfill a need for local field play for popular sports such as soccer and baseball.

The following table provides a snapshot of employment by major industries in Collier County:

Mining, Logging, Construction	17,300	10.77%
Manufacturing	4,000	2.49%
Trade, Transportation, Utilities	25,600	15.94%
Information	1,400	0.87%
Financial Activities	8,500	5.29%
Professional & Business Services	15,400	9.59%
Education & Health Services	21,300	13.26%
Leisure & Hospitality	26,300	16.38%
Other Services	7,900	4.92%
Government	13,700	8.53%
Farm Workers	19,200	11.96%
Total Employed	160,600	100.00%
Unemployed	7,100	

Source: U.S. Bureau of Labor Statistics Naples-Marco Island, FL Economy at a Glance as of August 2018

Historically, employment within the County has varied significantly throughout the year due to the large influx of tourists and seasonal residents during the winter months coupled with seasonality in the agriculture industry.

The following table identifies major employers in Collier County based upon data provided and available to the Collier County Office of Management and Budget for publishing. Several national employers bundle employment statistics with the impact in both Lee and Collier Counties (such as Target and Wal-Mart, for example), therefore the related employment figures have not been included in the table below:

## MAJOR EMPLOYERS

Organization Name	Full-Time Employees	Part-Time Employees**	Employment Impact
Collier County Public Schools	5,684		5,684
NCH Healthcare System	4,352	706	5,058
Publix Supermarkets	1,235	1,681	2,916
Arthex, Inc	2,436		2,436
Collier County Board of County Commissioners	1,942		1,942
Ritz Carlton Hotel	1,100	300	1,400
Collier County Sheriff's Office	1,394		1,394
JW Marriott	905		905
Seminole Casino - Immokalee	850		850

Sources: Collier County Office of Business and Economic Development, Clerk of Courts FY2017 Consolidated Annual Financial Report, and the Collier County FY2019 Budget Book as published by the Office of Management and Budget.

\*\*Part-time employees are not always published or provided by organizations to the public; as such, no ranking from largest to smallest employer is considered appropriate.

### **In Summary**

Collier County, Florida continues to maintain a stable investment quality credit rating for all debt investment from all three major rating agencies. Standard and Poor's (S&P) has assigned the County an issuer credit rating of AAA and during fiscal year 2018 increased the County's underlying Special Obligation Non-Ad Valorem Bond Rating to AAA. An obligation rated AAA has the highest rating assigned by Standard and Poor's and is an indication that the obligor's capacity to meet its financial commitments on the obligation is extremely strong. The County is one of only a handful of local governments in the State of Florida that have an issuer credit rating of AAA.

According to Forbes 2018 annual survey of "Best Places for Business and Careers", the Naples-Marco Island MSA ranked 88th among the nation's 200 large metros. Naples also ranked 7<sup>th</sup> by Forbes out of 200 cities analyzed for growth. Collier County has positioned to capture residential, commercial and high technology opportunities through its strong infrastructure base, quality of life, natural amenities, transportation network and commitment to an organized public-private strategic economic development program.

Collier County boasts attractions and amenities which foster community and economic development. The Minto US Open Pickleball Championship continues to grow in both size and popularity; a documented sports tourism driver to the area. The amateur sports complex will only enhance the image of Collier County as a sports tourism destination. There are also numerous other recreation and educational opportunities which can be enjoyed by visitors due to our proximity to the Everglades. County and city-owned beaches are some of the best in the U.S. according to experts such as, "Dr. Beach" (Stephen Leatherman – Director of Florida International University's coastal research lab); as well as popular upscale shopping and dining throughout the County.

Collier County's blend of cultural and recreational amenities and unique quality of life are enjoyed by both those who visit this destination or call this extraordinary community home. The County, through its elected and appointed leadership, strives to be the best community in America to live, work, and play.



## Vision and Strategic Goals

The budget provides a road map of Collier County's efforts toward meeting its Vision Statement: **"To be the best community in America to live, work, and play."** This is also consistent with the County's strategic focus areas (underlined) and associated short term and long term strategic goals, operational initiatives and performance objectives all of which were endorsed by the Board of County Commissioners February 2012 as part of their 10-Year Strategic Plan:

- I. Quality of Place  
To preserve and enhance community identity and character – implement and enforce land development regulations that maintain and enhance the health, safety and welfare of our residents, visitors, businesses and natural environment.
- II. Growth Management  
To responsibly plan and manage community growth, development, redevelopment, and protect the natural environment.
- III. Community Health, Wellness and Human Services  
To improve the quality of life and promote personal wellness, self-reliance and independence.
- IV. Infrastructure and Capital Asset Management  
To responsibly plan, construct and maintain the county's critical public infrastructure and capital assets to ensure sustainability for the future.
- V. Economic Development  
To support a business climate that promotes a sustainable, diversified and growing economy.
- VI. Governance  
To sustain public trust and confidence in County government through sound public policy, professional management and active citizen participation.

## The "Collier Inc." Philosophy

Collier County is working towards the Vision and Strategic Goals utilizing a philosophy branded as "Collier Inc.", which memorializes Collier County's commitment toward establishing a best in class organization that embraces the innovative tendencies of the private sector with the nuances associated with public sector management. Our goal is to provide "best value" amenities and services at the lowest possible price while improving upon and protecting the characteristics that have made our community a world-renowned destination. The brand recognizes the value of leadership, collaboration and our team members.

Public sector management must continue to be innovative and reinvent itself in order to be successful in this highly competitive market. Collier County has a tremendous advantage over other destinations due to its climate, location, amenities, and services offered. Our natural environment serves as a strategic resource that must be managed and protected. Our built environment provides both aesthetic attraction and functional infrastructure. For all of these reasons, we continue to be one of the fastest growing metropolitan communities in the nation.

The brand focuses on the following key areas:

- **The Team - Build, Grow, Sustain, and Motivate a World Class Team**

- Recruitment - finding and attracting the highest caliber of talent
- Onboarding - inculcating our corporate values to new hires and taking advantage of their unique skills and experiences
- Career Development & Training - improving technical skills, soft skills, and managerial talent
- Succession Planning - preparing for planned retirements and unexpected departures
- Collaboration & Comradery - encouraging team work and celebrating our successes



- **Sustainability - Responsibly Plan, Build, Operate, and Maintain our Infrastructure and Community While Protecting the Natural Environment**

- Land Use - Master planning our communities by balancing entitlements with fair regulations that support long-term vitality
- Physical Resource Management - Managing buildings, grounds, equipment, and vehicles in a manner that optimizes the useful life of the resource
- Integrated Water Resources - conserve potable water, encouraging reuse water, balance flood control and rehydration, and minimize harmful ecological impacts
- Transportation Resources - responsibly plan, build, and maintain roadways, bike/ped facilities, and public transit resources to achieve mobility without sacrificing quality of place
- Business Practices - ensuring that policies and procedures provide quality, value, and transparency but avoid inefficient use of resources
- Waste Management - utilize innovative and alternative methods to responsibly manage and reduce the Counties waste; plan new facilities, and educate the public on the value of recycling
- Natural Resources - support the preservation, conservation, and rehabilitation of the County's natural environment through education, regulation, and restoration projects



- **Operational Excellence - Leadership Committed to Innovative Solutions using Performance Metrics, Customer Engagement, and Internal Controls to Pursue Excellence**

- Leadership - Influencing and motivating the team to enthusiastically support the County's vision
- Internal Controls - Creating a culture of accountability using systematic measures of checks and balances, automation, and self-correcting actions



- Innovation - delivering “best-value”, by encouraging creativity and challenging the status-quo; utilizing diverse self-managed teams to develop innovative solutions
- Customer Focus - compassionate Quality Assurance / Quality Control (QA/QC) focused on learning from external and internal customers to improve service to the community
- Performance Management - Plan, execute, monitor, and review measurable goals and objectives
- **Quality of Place - Deliver Services and Amenities That Protect, Promote, and Support Becoming the Best Place in America to Live, Work, and Play**

- Asset and Infrastructure Management – execute timely and cost-effective repairs, preventative maintenance, and replacements that preserve the integrity and quality of the community

- Preserve and Enhance Community Identity and Character - implement and enforce land development regulations that maintain and enhance the health, safety, and welfare of our residents, visitors, businesses and natural environment.



- World Class Facilities - build and operate venues and locations that meet and exceed the community’s expectations

- Promote Health, Safety, and Wellbeing - provide our residents and visitors access to human services that facilitate healthy lifestyles and housing assistance

- Destination Promotion - encourage visitation, recreational tourism, eco-tourism, and the relocation of individuals and businesses

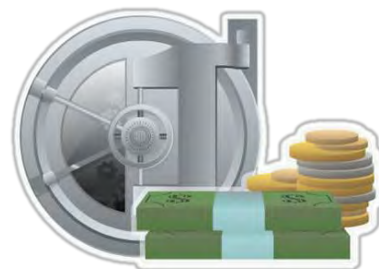
- Economic Vitality and Diversification - promote business friendly conditions that attract, retain, and grow a diverse economic market

- **Fiscal Stewardship - Promote Transparent and Responsible Financial Management Practices and Resource Allocation In Order To Create A Better, Stronger, and More Prosperous County For Residents, Visitors, and Businesses**

- Effective Procurement - deliver “best-value” goods and services in a timely and transparent manner

- Grant Funding and Compliance - seek alternative funding sources with comprehensive oversight to maintain compliance

- Debt Management - ensure that the County’s financing needs and credit payment obligations are met at the lowest possible cost with a prudent degree of risk.



- Revenue Stability and Diversification - seek opportunities to diversify revenues and balance land use categories to minimize the impacts of fluctuating land values

- Reserve Management - maintain reserves based upon limits set through best management practices in order to provide the County with options for responding to unexpected issues and provide a buffer against shocks and other forms of risk.

- Budget Planning - engage elected leadership, through the County Manager and senior leadership team in the process of planning and appropriating available resources among competing operational and capital initiatives in furtherance of the County's Vision and strategic goals
- Forecasting and Reporting - use timely revenue and expenditure models for financial decision making

## Impact of County-Wide Planning Processes on the Budget Development

There are several planning processes that take place throughout the year which influence the development of the annual budget document. To begin with, there are several long range planning processes such as the Long Range Transportation Plan, the Master Mobility Plan, the Water and Wastewater Master Plans, the Capital Improvement Element (CIE), the Annual Update and Inventory Report (AUIR), and concurrency planning. Each of these reports is provided to the Board of County Commissioners (Board) for their review and approval. These processes are primarily focused on capital programs, budgets and outcomes, and serve as the basis for planning for budgeted capital expenditures.

In addition, the Agency's strategic planning process has a major impact on the development of the operating budget. The 10-year Strategic Plan, originally adopted by the Board for Fiscal Year 2007, experienced substantial changes effective for Fiscal Year 2012, which were re-affirmed during the Board's Strategic Planning Workshop in February 2014, continuing in effect for Fiscal Year 2017. The Plan includes the Board's Vision Statement, Mission, Guiding Principles, Motto and six Strategic Focus Areas (SFAs). Copies of the current and prior Fiscal Year Strategic Plans can be found at [www.colliergov.net/strategicplan](http://www.colliergov.net/strategicplan).

**Vision: To be the best place in America to live, work, and play.**



**Mission: To deliver high quality best value public services, programs and facilities to meet the needs of our residents, visitors, and businesses.**

The county utilizes a strategic planning and performance management process in order to achieve tactical, operational and strategic alignment and to provide for meaningful connectivity between plans, budgets and outcomes.

Following is the high level view of the approach, from a process perspective:



Under this approach, Strategic Planning begins with input from senior staff and citizens. The proposed plan resulting from the strategic planning cycle is presented to the Board for their input and approval and the outcome forms the basis for budget and operational planning for the following fiscal year. Performance measures supporting the strategic and operational levels are reviewed, updated and acted upon as necessary.

This approach ensures the mission is clear, program and service goals are easily understood, and the resources (including financial and staff levels) applied to each program and goal are readily apparent and their achievements measurable and reportable. This approach directly impacts budget guidance as it provides visual evidence of where resources are required to assure accomplishment of all stated program and governmental goals.

In addition to focusing on the upcoming one-year term for budgeting purposes, an important component of performance management reporting is prospective in nature, spanning a 5-10 year horizon. Performance measurement reporting directly indicates whether programs are on track for attaining the current year's goals given the year's budget, but also provides an indicator of whether the current year's activities are likely to lead to achievement of the 5-10 year objectives and requirements.

### **Master Mobility Plan (MMP)**

In the past several years, Collier County has seen dramatic fluctuations in development trends. These fluctuations make it challenging to adequately plan for the timing of future transportation improvements. To address this demand, Transportation Planning and Comprehensive Planning developed the concept of a Master Mobility Plan (MMP) to address the transportation mobility needs of Collier County. The MMP is focused on demand management and coordination to reduce the need for transportation infrastructure. Staff is continuing to vet and explore the ideas approved within the MMP.

### **Three Year Budget Projection for Principal Ad Valorem Tax Supported Funds**

On an annual basis, the Office of Management and Budget (OMB) prepares a three (3) year projection of revenues and expenses within the primary ad valorem funds – the General Fund and Unincorporated Area General Fund. This analysis provides the Board of County Commissioners with important data covering millage rate assumptions, general corporate revenue trends and the impact of these revenue assumptions and trends on expense patterns over the projection period. This section of the Budget Policy is important and provides the staff and elected leadership with an opportunity to discuss the practical aspects of policy and level of service demands in conjunction with existing and projected revenue streams.

### **Annual Update and Inventory Report (AUIR) and Capital Improvement Element (CIE)**

Chapter 163, Part II, Florida Statutes required the County to adopt certain Land Development Regulations (LDR's) to implement its Growth Management Plan adopted on January 10, 1989. One of the LDR's requires the County to, "Provide that public facilities and services meet or exceed the standards established in the CIE required by Section 163.3177 and are available when needed for the development..." This Section of Chapter 163, Part II, Florida Statutes is commonly known as the concurrency requirement. Accordingly, on March 21, 1990 the Board adopted the Collier County Adequate Public Facilities Ordinance No. 90.24, which was subsequently repealed and superseded by Ordinance No. 93-82, as amended by Ordinance No. 96-53. The Adequate Public Facilities Ordinance was subsequently codified in Division 3.15 of the prior Land Development Code (LDC). Ordinance No. 04-41, adopted the current LDC, and provides for the requirements of Adequate Public Facilities within Section 6.02.00.

Section 6.02.02 of the Land Development Code establishes a management and monitoring program for public facilities, which provides for an annual determination of concurrency for Category "A" facilities and identification of additional facilities needs. Category "A" facilities are roads, solid waste, drainage, parks, potable water, and sewer. Section 6.02.02 of the Land Development Code also requires the preparation of an AUIR on Public Facilities for presentation to the Board of County Commissioners (BCC). The findings of the AUIR form the basis for the preparation of the Annual Update and Amendment to the Capital Improvement Element and Schedule of Capital Improvements, proposed projects to be included in the next annual budget, the determination of any Area of Significant Influence (ASI) and the review of the issuance of development orders (excluding roads) during the next year. The AUIR provides an update to the ledger baseline for the real-time Transportation Concurrency Management System database. The preparation and presentation of the AUIR to the BCC meets the requirements of Section 6.02.02 of the Land Development Code for an annual determination of the status of public facilities.

The Capital Improvement Element (CIE) and the Annual Update and Inventory report (AUIR) are required County processes that concentrate upon the same subject matter, the schedule of capital improvements for the County, but prior to FY 2011, each were separate processes. There were a number of negative ramifications associated with the separate timing of these two capital improvement processes:

1. Section 163.3177 Florida Statutes requires that the County adopt the annual CIE amendment by December 1<sup>st</sup> and the bifurcated process did not allow the County to achieve the statutory requirement.
2. Inconsistency between the financial basis of the two processes and the corresponding inconsistency between the projects contained within each due to timing discrepancies.
3. The CIE was adopted with 10 month old population projections and 10 month old seasonally adjusted transportation factors.
4. Redundancy in staff work effort for capital improvement projects.

The combination of the two processes, with completion in December has allowed for:

1. CIE amendment in compliance with the Florida Statutes December 1<sup>st</sup> adoption requirement.
2. A decision making process for capital improvements based upon the same financial basis.
3. One document to the Collier County Planning Commission (CCPC) and the BCC.
4. Elimination of data changes and revenue projections inconsistencies between the AUIR and the CIE processes.
5. Fewer CCPC and BCC meetings related to capital improvement programming.
6. An eight month, rather than a continuous 12 month capital improvement cycle.
7. Eliminates redundant preparation process across the County organization.

The combination of the two processes in FY 2011 has not led to any negative ramifications from a local or state compliance perspective and continues to provide a positive fiscal impact with the elimination of redundant meetings and staff duplicative efforts.



## Budget Policies and Procedures

The Collier County annual budget is a plan for the allocation of County resources toward the accomplishment of specific programs. The formulation of the budget takes into consideration citizen desires, economic conditions, policies and strategic goals/initiatives established by elected officials. The Florida mandated fiscal year for Collier County begins on October 1 of each year and ends September 30 of the following year.

An additional key factor guiding budget development is Florida Statutes require adoption of a balanced budget (total budgeted revenues = total budgeted expenses). This definition applies to the overall budget and to individual county funds. Florida Statutes further require that all funds, including estimated fund balance, be appropriated.

### Annual Budget Development

Collier County staff initiates the budget process by developing a recommended budget policy that includes a multi-year analysis of the General Fund and the Unincorporated Area General Fund, as these funds are the principal County tax supported operating funds. The analysis reflects the estimated impact of the proposed budget policies on the respective budgets and associated millage (tax) rates.

The recommended budget policy is then presented to the Board of County Commissioners in late February or early March. The Board approves the broad policy guidelines (millage rate recommendations, capital funding allocations, level of service standards, salary adjustments, limitations on operating budgets and position guidance) that govern the development of the budget, which are then incorporated into a budget instruction manual for staff.

Year to date financial information through February (five months of the County fiscal year) is then uploaded into the budget module to assist with revenue and expense year-end forecasting. County staff members develop their respective budget requests for the upcoming fiscal year. Requests are broken down into two categories: Current Service and Expanded Service. Current Service is defined as the inflationary cost of providing existing services. Expanded Service requests include enhancements to existing programs and new programs and/or position requests. The Expanded Service column focuses attention on any service requirements that may be necessitated by a growing population or level of service increases. OMB staff then reviews and makes recommended changes to the proposed budget requests in conjunction with the operating departments. The Constitutional Officers: Supervisor of Elections, Clerk to the Board, and Sheriff submit their respective budget requests by May 1; the Property Appraiser submits their budget by June 1; and the Tax Collector's budget submittal is due on August 1. All dates are in accordance with Florida Statutes.

Internal budget reviews are conducted with the County Manager in May. At this time the County Manager's recommended budget for the upcoming fiscal year is finalized. On June 1, the Property Appraiser provides a preliminary estimate of taxable value for the upcoming fiscal year. This provides taxing authorities with important information for budget planning purposes. Tax supported budgets are re-balanced to reflect this information. In June the Board conducts workshops in order to review the tentative budget. The Board makes preliminary policy decisions regarding the proposed budget at this time. On July 1 the Property Appraiser certifies a tax roll for the upcoming fiscal year. The budget is changed based on the updated property valuations. A tentative budget summary is provided to the Board of County Commissioners in accordance with State Truth in Millage (TRIM) requirements.

In late July all taxing authorities adopt proposed tax rates. These tax rates represent the maximum rates for state statutory Truth in Millage (TRIM) purposes and may be maintained or reduced during public hearings in September. (Note: There are emergency provisions by which the proposed tax rates may be increased, subject to very onerous public notice requirements). The Property Appraiser then assimilates all of the proposed tax rates and generates the Notice of Proposed Taxes. This notice provides the taxpayer with the maximum tax impact of the proposed millage rates to be levied by the various governmental units

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(County, City, School District, etc.) and the updated valuation of each property as established by the Property Appraiser.

Florida Statutes require two advertised public hearings on the budget. The Notice of Proposed Taxes serves as the public notice for the first public hearing held in September. Thereafter, the final hearing is noticed and conducted in accordance with State TRIM provisions. The public is allowed to speak on any topic prior to final adoption of tax rates and budgets. Upon adoption of the budget by the Board of County Commissioners, appropriations are uploaded into the County financial system. The ensuing fiscal year begins on October 1. The annual budget development cycle is depicted in the following budget calendar.

**Budget Calendar**

Budget formulation, adoption and execution in Collier County involve the year-round interaction of many people at various levels within the County. The purpose of the process is to identify service needs, develop strategies to meet those needs, and to develop detailed revenue and expenditure estimates to carry out the financial plan. As such, the budget process incorporates the following activities:

<u>Date</u>	<u>Activity</u>
<b>February/ March</b>	<b>Budget policy, providing broad direction to staff governing the preparation of the FY 2019 budget, is adopted by the Board of County Commissioners.</b>
<b>April/May</b>	<b>County Manager's Agency departments submit program and line item requests.</b>
<b>May 1</b>	<b>Supervisor of Elections, Clerk to the Board, and Sheriff line item budgets submitted.</b>
<b>June 1</b>	<b>Property Appraiser line item budget submitted.</b>
<b>Mid-late June</b>	<b>Board of County Commissioners conducts budget workshops to review the proposed FY 2019 budget.</b>
<b>July</b>	<b>Tentative budget, incorporating workshop changes and certified taxable value, is released to the Board of County Commissioners.</b>
<b>July</b>	<b>Proposed millage rates (maximum property tax rates to be levied in FY 2019), approved by the BCC and certified to the Property Appraiser.</b>
<b>August 1</b>	<b>Tax Collector line item budget submitted.</b>
<b>Late August</b>	<b>Property Appraiser distributes Notice of Proposed Taxes to all property owners in Collier County.</b>
<b>September 7</b>	<b>First public hearing on FY 2019 budget conducted.</b>
<b>September 28</b>	<b>Final public hearing on FY 2019 budgets conducted. FY 2019 millage rates and budget adopted by the BCC.</b>
<b>October 1</b>	<b>New fiscal year begins; implementation of FY 2019 adopted budget.</b>

This schedule complies with the requirements set forth in Florida Statutes Chapter 200, "Determination of Millage", and Chapter 129, County Annual Budget.

## Budget Policies

Historically, the annual budget policy approved by the Board of County Commissioners (Board), has consisted of three (3) sections which are “annual budget policies to be adopted”, “continuing budget policies to be reaffirmed” and a “three-year forecast for the General Fund and the Unincorporated Area General Fund”. While it is suggested that this format continue, the policy document will also cover significant budget influences and discuss the strategies which may be utilized to address these influences as the budget document evolves for FY 2019 and beyond.

Summary of Specific Board Adopted Budget Policies for Fiscal Year 2019:

- A millage neutral General Fund tax rate budget.
- Maintain the Unincorporated Area General Fund tax rate at \$.8069 and devote the marginal increase to fund the median landscape capital program.
- Maintain revenue centric budgets.
- 2.0% General Wage Adjustment was approved to remain competitive in a highly aggressive labor market and recognize existing employees for their continued commitment, service and loyalty to the agency.
- Continuation of current 80/20 cost share for health care program with employees contributing 20%.
- Adherence to OMB published retirement rates.
- Programmed an additional \$500,000 to \$1,500,000 as part of a new Board Approved Beach Parking Agreement with the City of Naples.
- State and Federal mandates fully funded.
- Provisions of SB 7026 pertaining to school safety legislation is fully funded based upon the Sheriff’s appropriation request without any contribution from the school district or any cost share from the municipalities.
- Continue use of gas taxes to support road capital, maintenance and debt (with an emphasis on debt) consistent with budget planning and statutory requirements.
- Continue General Fund, general capital, debt payment and impact fee loan transfer equivalent up to 0.3333 mills annually.
- Continue focus on building reserves.
- Provide comparative budget data from five (5) Florida Counties of similar size.

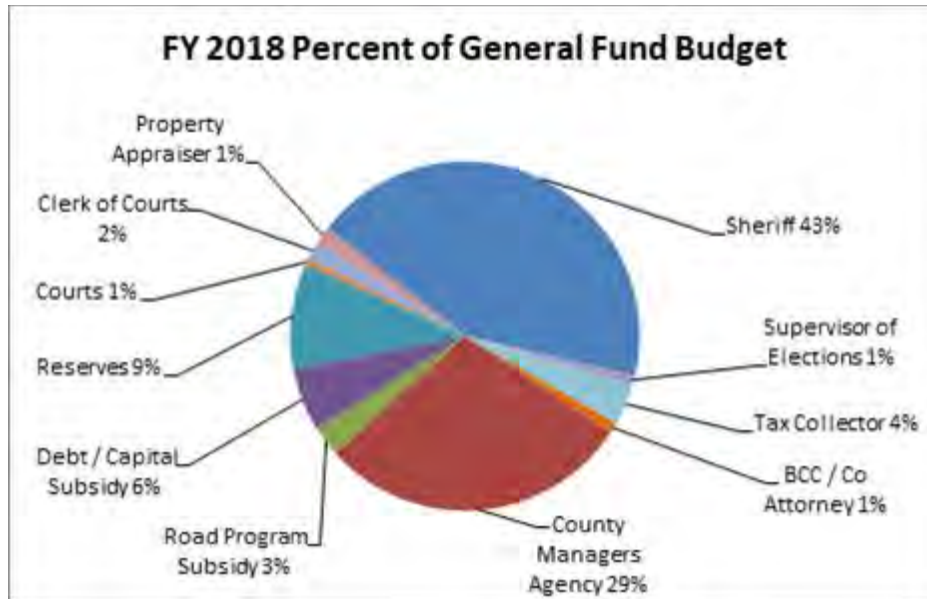
### **Hurricane Irma Budgetary and Financial Impact**

The County has spent over \$104 million restoring the community in the aftermath of Hurricane Irma; another \$34 million remains appropriated in FY19 for final cleanup activities; the primary means to fund this cleanup included deferring \$54.5 million in capital projects and reducing reserves by \$56.3 million; of the amount spent, \$23.7 million has been reimbursed to date through insurance proceeds and FEMA.

### **Millage Rates**

The General Fund and Unincorporated Area General Fund tax or “millage” rate has varied over the years and has been influenced by the taxable value environment and State legislation. Tax or “millage” rates for the past thirteen (13) years are shown in table form below.

<b>Millage Area</b>	<b>FY 06</b>	<b>FY 07</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10-FY 16</b>	<b>FY 17-FY 18</b>
General Fund	\$3.8772	\$3.5790	\$3.1469	\$3.1469	\$3.5645	\$3.5645
Unincorporated Area General Fund	\$.8069	\$.8069	\$.6912	\$.6912	\$.7161	\$.8069



**General Fund Allocations by Agency and Component**

The purpose of this allocation is to identify those agency appropriation components within the General Fund. All agencies work diligently with the County Manager in support of budget policies adopted by the Board. Equally important is the premise that all agencies would share in any budget reductions necessitated by taxable values below the planning threshold, reductions in property tax revenues, new state tax reform initiatives, reductions in state shared revenue and *unfunded mandates*.

Considering that **transfers to the Constitutional Agencies in FY 2018** account for 51% of total General Fund budgeted expenses and 71% of the General Fund ad valorem budgeted revenue, their participation in any necessary reductions due in part to unexpected ad valorem revenue shortfalls, tax rate reductions or unforeseen unfunded mandates is essential.

It should be noted that these expense percentages are gross figures and do not account for statutorily required year ending constitutional officer turn back. This turn back revenue is budgeted and forecast each year. Constitutional turn back revenue totaled \$7,838,435 and \$10,084,838 respectively across all funds for years ending FY 2016 and FY 2017. The General Fund receives on average 90% to 95% of all turn back revenue. Turn back revenue from the Tax Collector accounted for 88% of all fund turn back revenue in FY 2016 and 62% of all fund turn back revenue in FY 2017.

**Revenue Centric Budgets**

It is generally recognized that all budgets and expense disbursements regardless of fund or activity are revenue and cash dependent. This concept establishes that enterprise funds, internal service funds, certain special revenue funds and other operational funds which rely solely on fee for service income with zero reliance upon ad valorem revenue should be allowed to establish budgets and conduct operations within revenue centric guidelines dictated by cash on hand and anticipated receipts. For FY 2019, the following budget priorities must be satisfied for enterprise and special revenue operations; working capital guidelines established through policy or best practices; capital obligations from the capital improvement element (CIE); any fee or rate study expense stipulations; priority agency wide initiatives; any statutory or ordinance spending restrictions.

This concept also presumes continual monitoring of cash and receipts and, if necessary, subsequent operational adjustments dictated by cash flow. As such, ad valorem agency limitations suggested above will not apply.

Certain cost centers or functions have a net cost to the General Fund (001) or Unincorporated Area General Fund (111). In these instances where fee for services offset the ad valorem impact, then the budget reduction guidance should account for this positive impact upon the net cost to the General Fund (001) or to the Unincorporated Area General Fund (111). Under this revenue centric approach, Departments will be held to their fee for service projections and any negative fee variances will be addressed through expenditure cuts and not subsidized by Ad Valorem taxes. Department Head discretion upon guidance by the County Manager should be afforded in these scenarios.

### **Expanded Positions**

The County Manager's Agency added 41 FTE's to the operation as part of the FY 2018 approved budget. These positions were distributed relatively equally throughout the agency reflecting the continued need to invest in human capital among various strategic position categories to address service demands and agency initiatives.

We are faced with the continuing challenge of conducting the business of government within the context of evaluating strategic organizational efficiencies and re-alignments required to match service demands with available resources. Consequently, as part of any decision to make major organizational, service or other changes, proper analysis is undertaken. This analysis includes review of the customer needs, the organizational structure, the underlying processes and service delivery models and the proper full time equivalent employee mix. Outcomes include streamlined business processes, elimination of any wasted effort in the processes, and a management and staffing structure that is expected to be able to deliver the required services.

For FY 2019, Departments will carefully consider expanded positions since proposed operating expenditure guidance will likely require a significant re-prioritization of current budget. Any expanded requests will be limited to mission critical functions such as but not limited to capital project execution, asset maintenance and replacement execution, asset management implementation and front-line service delivery. All expanded positions and programs will be reviewed by the County Manager and his recommendations will be presented as part of FY 2019 budget workshop discussions in June.

### **Compensation Administration**

The philosophy of Collier County Government is to provide a market-based compensation program that meets the following goals:

1. Facilitates the hiring and retention of the most knowledgeable, skilled and experienced employees available.
2. Supports continuous training, professional development and enhanced career mobility.
3. Establish equitability in position pay ranges and to rates paid incumbents in those positions
4. Recognizes and rewards individual and team achievements.

The Consumer Price Index 12-month percent change from December 2016 to December 2017 is 1.8% for the Miami-Fort Lauderdale area. This is one of the indices that Collier County traditionally uses when considering a general wage adjustment. The annual Florida Relative Price Index, an index comparing the relative cost of living among the State's 67 counties, is also used as a basis for compensation plan recommendations.

Like last year, rather than waiting to appropriate dollars for a compensation adjustment on an event driven basis, the County Manager proposes to appropriate dollars for the adjustment as part of budget planning for

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FY 2019 with the recommended structure submitted for Board consideration at the June Workshop meeting.

For FY 2019, the County Manager is recommending a 2.0% general wage adjustment to remain competitive in a highly aggressive labor market and recognize existing employees for their continued commitment, service and loyalty to the agency. This proposed adjustment also represents an effort to maintain employee payroll buying power which may be eroded through Florida Retirement System payroll deduction or health insurance co-payment increases. This compensation adjustment is estimated to total \$2.6 million.

A General Wage Adjustment totaling 2.9% was allocated in FY 2018 at a total cost of \$3,571,600. Adjustments to the compensation plan was completed in FY 2018 at a cost of \$727,700 and no further pay plan maintenance is proposed for FY 2019.

<b>Program Component</b>	<b>FY 14</b>	<b>FY 15</b>	<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FY 19</b>
General Wage Adjustment *	\$1,000	2.00% / \$1,000	1.50% / \$1,000	3.00%	2.90%	<b>2.00%</b>
Awards Program	0.00%	0.00%	0.00%	0.00%	0.00%	<b>0.00%</b>
Pay Plan Maintenance	0.00%	0.00%	1.50%	0.00%	0.60%	<b>0.00%</b>
<b>Total</b>	2.00%	\$1,000	3.00%	3.00%	3.50%	<b>2.00%</b>

\*Note: General wage adjustments are generally based on the annual Miami-Ft. Lauderdale SMSA (all urban consumers).

**Health Care Program Cost Sharing**

The County is self-funded and seeks to operate the health plan with the same diligence as a small insurance company. Like an insurance company, the County faces a significant budget risk within the health plan due to the potential for a statistical claim cost variance of 10% around the expected mean claims cost. Such variance is normal statistically and has its roots in the fact that total medical costs are extremely sensitive to the number of claimants who experience catastrophic losses. The expected number and size of large claimants is by nature extremely random and volatile. To manage and prevent this variability, the County reinsures catastrophic losses and maintains a prudent reserve to comply with Florida Department of Insurance requirements as well as to protect the General Fund from this volatility.

There are several goals that guide how the County operates the plan within the small insurance company context. These are:

1. Comply with all legal and regulatory requirements for plan operation
2. Manage plan cost trends to be 30% or more below published trends
3. Maintain overall controllable expenses, reinsurance costs, network fee arrangements and reserves at prudent levels
4. Protect our employees from the economic impacts of illness or injury
5. Prevent illness when possible by helping our employees and their spouses become aware of their health, and act on that knowledge

Coverage under the Plan extends to all eligible County employees, except for the Sheriff's Office, which operates its own self-funded plan. Nationally, as well as here in Florida, medical plan costs, and the premium dollars required to fund them, continue to increase annually. The County's medical plan has the potential to be similarly impacted by these rising costs.

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Due to exceptional plan performance over the past six (6) plan years, plan reserves exceed statutory minimums. Therefore, it is recommended that there be a no (0%) rate increase for FY 2019. It should be noted that employer health insurance contribution increases are absorbed within operating appropriations.

Since 2009, Collier County Government has invested in processes to heighten employees and spouse's awareness of their health and make available resources to assist covered employees and spouses in improving and maintaining their health. These programs have achieved meaningful reductions in risk and improvements in outcomes for the covered participants. In addition, the County was recently approved as a Blue Zones Workplace.

For example, of participants with four (4) to five (5) risk factors, 51% improved their LDL cholesterol; 57% improved their Triglycerides and; 24% of participants above the 7% A1C hemoglobin blood sugar range lowered their level to at or below the 7% recommended level.

Employees and spouses have embraced the County's preventive educational and qualifier processes which have contributed greatly toward the financial strength of the health program. Over the last eight (8) years, participation has been consistently more than 94% for those meeting the necessary qualifiers. This rate far exceeds those of large employers nationwide.

With the objective of mitigating increases to the plan, the County will continue to emphasize participation in existing wellness program, proper structuring of reinsurance to manage adverse plan impacts and prudent plan management.

Historically, Board budget guidance has required all agencies to uniformly share health insurance contributions between employers and employees. If all agencies maintained the recommended cost distribution percentages of 80% employer and 20% employee, it is estimated that for FY 2018, \$1.88M in General Fund constitutional transfer savings would have been realized as depicted below.

2018 Health Plan Contributions by Agency									
Agency	Average EE Rate/Month	Average ER Rate/Month	Total Rate per Month	EE %	ER %	EE's	Sgl	Fam	2018 Savings if all Agencies were @ 80/20%
BCC	\$271.00	\$1,084.00	\$1,355.00	20.00%	80.00%	1658	761	897	\$0 -
SOE	\$271.00	\$1,084.00	\$1,355.00	20.00%	80.00%	22	11	11	\$0 -
COC	\$271.00	\$1,084.00	\$1,355.00	20.00%	80.00%	156	69	87	\$0 -
PA	\$16.00	\$1,339.00	\$1,355.00	1.18%	98.82%	56	24	32	\$691,680.00
TC	\$41.89	\$1,313.11	\$1,355.00	3.09%	96.91%	148	48	100	\$421,296.00
CCSO	\$175.00	\$987.00	\$1,162.00	15.06%	84.94%	1119	373	746	\$771,662.40
<b>Total</b>						<b>3159</b>	<b>1286</b>	<b>1873</b>	<b>\$1,884,638.40</b>

Since the Presidential and Congressional elections of 2016, it is likely that some or most of the provisions of the Affordable Care Act (ACA) will be rescinded, amended or replaced with alternative plan provisions. Staff will monitor the activities of federal policy makers and adjust the County's health plan accordingly. But for now, certain provisions of the current federal Affordable Care Act (ACA) impact Collier County if not managed properly. The most penal is the "Pay or Play" provision. This provision imposes a \$2,000 penalty per eligible employee working more than 30 hours per week or 130 hours per month if the employer does not offer coverage to 95% of the eligible population. The 95% provision took effect on January 1, 2016 with penalties, if any, being assessed beginning in calendar year 2018 or the County's FY 2018. These

compliance provisions will continue until rescinded or amended and present the potential for federal penalties.

Currently, the employee group which must be managed is the “job bank” pool. These employees are generally classified as temporary in nature, are not eligible for health insurance and are not considered FTE’s approved by the Board. However, for ACA purposes they are considered part of the eligible health insurance population if they work more than 30 hours per week or 130 hours per month. Based upon the December 2017 census, the 95% test would affect approximately 97 employees or less. If somehow the County failed to satisfy the 95% provision, the fine could total approximately \$4.1 million. Current compliance is 99.9%.

This issue will require ongoing management and the Board should be aware that job bank employees working 30 hours a week or more may transition to FTE status as part of the budget process or via separate executive summary and others may have their hours reduced depending upon operational considerations. Regardless, the existing CMA covering this employee classification will be revised to stipulate that those employees working 30 hours a week or more will be eligible for health insurance benefits under the County’s program pursuant to the ACA.

### **Retirement Rates**

All agencies including Constitutional Officers must use the retirement rates published within the OMB budget instructions. OMB is monitoring all proposed bills. The legislature usually establishes the new retirement rates in the beginning of May with the Governor signing the bill into law at the end of May. The preliminary retirement rates that will be published in the instructions are based on proposed House and/or Senate Bills (Florida Statute Chapter 121).

### **Accrued Salary Savings**

Today’s economic climate has led to an increased movement of employees to and from the organization. When employees leave, they are generally replaced, and the process of replacement takes varying lengths of time depending on the position being recruited. This fact coupled with the full budgeted amounts for health insurance and worker’s compensation being transferred to the self-insurance funds, impacts the amount of accrued salary savings due to position vacancies. For FY 2016, this rate was established at 2%. For FY 2019, it is suggested that the attrition rate remain at 2%.

### **Stormwater Management Capital Funding**

Given Board discussions on February 13, 2018, it is anticipated that storm-water operating and capital projects within the Unincorporated Area will be funded from proceeds collected through a new storm-water utility. Further, projects with a general county-wide water shed benefit will still receive modest funding through a transfer from the General Fund. The FY 2019 transfer is programmed at \$1.0 million. Dollars originally planned for transfer from the Unincorporated Area General Fund in the amount of \$4.5 million under a millage neutral budget would be generally redirected to various capital and maintenance program areas such as park system improvements; transportation network maintenance; soft capital infrastructure like IT, accounting system upgrades; general governmental building maintenance; and expanded services connected with new capital facilities.

### **Proposed Uses of Gas Taxes**

Previously, the Board directed through policy that all available uncommitted gas taxes will be used to support maintenance of the transportation network and related capital initiatives. Historically, the General Fund has transferred dollars to Gas Tax Fund (313) supporting the maintenance and improvement of the transportation network. Immediately prior to the decline in taxable values, this General Fund transfer amounted to \$24 million. Gas taxes are the pledged source of repayment on the current Series 2012 and Series 2014 Gas Tax Refunding Bonds. Current debt service is approximately \$13.1 million per year. The Series 2012 refunding debt expires in June 2023 while the Series 2014 refunding debt expires in June 2025. As the expiration of these debt instruments approach, the Board will be asked to continue the local



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option gas tax components and new debt will likely be issued to finance anticipated transportation network improvements contemplated in 2023 and 2025.

The following table depicts dollars transferred from the General Fund in support of the transportation network and related infrastructure typically funded within the Gas Tax Capital Fund and related funds.

<b>General Fund (001) Transfers to:</b>	<b>FY 2016 Budget*</b>	<b>FY 2017 Budget</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Budget</b>
Gas Tax Road Capital (313)	\$9,756,500	\$1,618,700	\$9,480,000	\$9,300,000
Goodland CR92A (313)			\$500,000	
Transportation Capital (310)		\$6,841,300	\$667,400	
LED Lighting (310)			\$1,003,000	
<b>Total Transp Capital Transfers</b>	<b>\$9,756,500</b>	<b>\$8,460,000</b>	<b>\$11,650,400</b>	<b>\$9,300,000</b>

\*In FY 2016, the Transfer in from the General Fund (\$14,559,800) to the Gas Tax Road Capital Fund (313) provided funding to the Non-Gas Tax funded capital projects (\$9,756,500), the Transportation Engineering Division (\$3,169,900), and the Transit System (\$1,633,400).

The General Fund capital transfer proposed for FY 2019 is \$9,300,000 representing a \$2,350,400 decrease from FY 2018. The Unincorporated Area General Fund transfer proposed for FY 19 is \$4,250,000 and increase of \$250,000 from FY 18. These dollars support maintenance on the roadway network including intersection improvements, resurfacing, bridges and other critical maintenance needs. Gas tax revenue from all sources in recent years has averaged approximately \$20 million per year. When you consider the payment of annual debt service (\$13.1M), the remaining \$6.9 million is programmed for construction and maintenance of the transportation network.

**General Fund Debt Contribution and Debt Management**

The General Fund (001) has provided via transfer the sum equivalent of up to 1/3 mil to non- impact fee eligible county wide capital functions and a debt payment component since FY 2006. This does not include the limited fiscal year set asides for the helicopter replacement and motor pool vehicle replacement start up.

For FY 2018, the equivalency rate was .2701 and for FY 2019 the equivalency rate is planned at .2825. During the economic downturn, most of this transfer evolved into a debt service payment. However, restructuring the debt portfolio has significantly eased the debt burden freeing up budget to support county-wide capital projects and necessary maintenance (Fund 301).

For FY 2018, \$16,419,500 of the \$22,581,500 equivalency transfer was planned for capital projects. For FY 2019, \$15,037,000 of the \$25,035,700 equivalency transfer is devoted to capital projects. This contribution represents a planned decrease from FY 2018 and this decrease may steepen knowing that any reimbursement for hurricane expenses will likely be delayed.

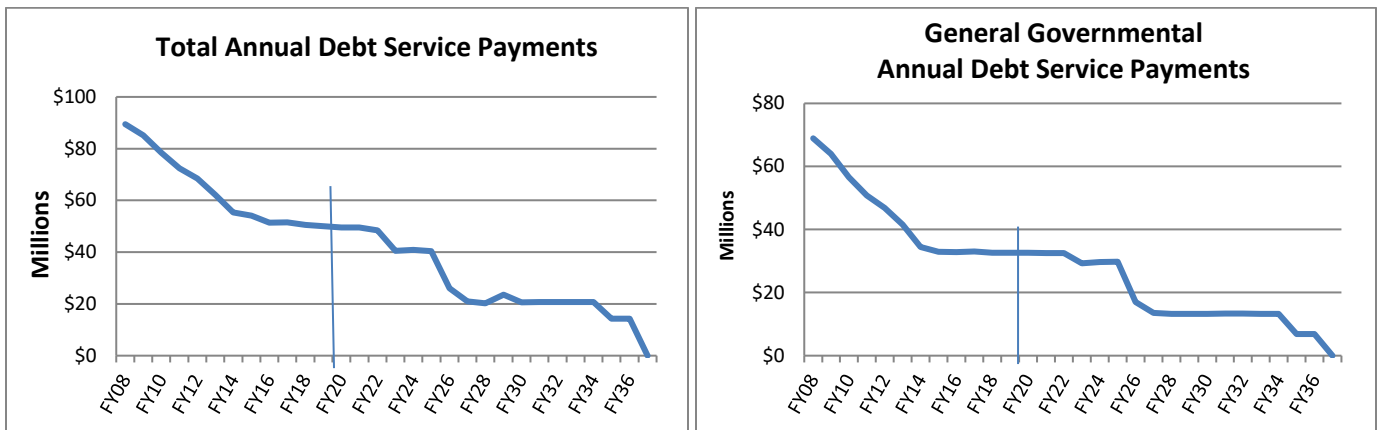
For FY 2019, the General Fund (001) transfer (loan) will be sized to cover debt service which cannot be covered by impact fees. This amount totals \$9,249,200 and includes a \$2,100,000 loan for construction of a new EMS facility. The loan amount for FY 2019 represents a \$3.9 million increase over FY 2018 reflective of a conservative budget projection of slowing impact fee collections and the construction of a new EMS facility. Total loans outstanding to the impact fee trust funds (i.e. EMS, Libraries, Corrections, Law Enforcement and General Government Facilities) from the General Fund since inception (FY 2005) through FY 2018 totals \$98,980,150.

Payment of debt is a top priority. Under the FY 2019 budget planning scenario dollars generated from the up to 1/3rd mil equivalent allocation will be sufficient to cover all revenue bond debt service.

Of the \$25 million projected transfer in FY 2019, \$7.15 million will be required to cover the growth-related debt service gap due to insufficient impact fee revenue; \$2.1 million is allocated as a loan to the EMS Impact Fee Fund for construction of a new station and \$2.8 million is budgeted to cover non- growth-related debt. Going forward, the level of General Fund loan subsidy is heavily dependent upon the level of impact fee collections and any new growth-related capital projects planned like an EMS station or other public safety or general governmental building initiative.

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Collier County embarked upon an aggressive debt restructuring program in the summer of 2010 and to date over \$422.8M in general governmental debt has been refinanced. As a result, the cost of borrowing has been reduced by \$1,895,900 annually with this recurring savings applied toward high priority operating and capital programs. The cumulative net interest rate of the general governmental debt portfolio has been reduced from approximately 5% to roughly 3.5% and annual principal and interest payments servicing all outstanding County debt represents 4.3% of the County's net adopted FY 2018 budget. General governmental debt outstanding represents 2.8% of the County's net adopted FY 2018 budget. The following charts depict the managed drop in annual debt service payments servicing all debt and annual debt service connected with our general governmental credit.



Collier County's total audited principal debt outstanding at 9/30/17 totals \$456M of which \$283.2M relates to infrastructure improvements driven by population growth and related service demands. The County's principal debt has been reduced by \$332M since FY 2008.

**Reserves**

*General Fund:* Reserve is a budget/policy term referring to resources set aside to provide a buffer against risk. Likewise, reserves may also be referred to as a portion of fund balance – only on the expense side of the equation. Reserves are the cornerstone of financial flexibility and provide government with options for responding to unexpected issues and a buffer against shocks and other forms of risk.

It is essential for governments to maintain adequate levels of fund balance to mitigate current and future risks such as revenue shortfalls, natural disasters and unanticipated expenditures. As such, budgeted reserves serve to protect beginning cash position in a fund and are an essential component of Collier County's overall financial management strategy and a key factor in external agency measurement of Collier County's financial strength.

Various bond rating agencies recognize that the best reserve policies provide both specificity and flexibility accomplishing one or more of at least the following three criteria:

- establishing a target level of reserves or a reserve floor
- specifying the appropriate circumstances for drawing down reserves
- directing the replenishment of reserves

In general, rating agencies view positively higher reserve levels, although local governments can maintain high credit ratings with lower reserve levels if other indicators of financial flexibility such as revenue raising ability, stable diverse revenue structure, expenditure flexibility and conservative budgeting practices are strong.

A reserve for contingency is typically budgeted in all operating funds, except for the Constitutional agency funds. Reserves for the Constitutional Agency funds shall be appropriated within the County General Fund.

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The following is a history of budgeted reserves within the General Fund and Unincorporated Area General Fund since FY 2008 as well as the % of reserves against total operating expenses.

Fiscal Year	General Fund Reserves	Unincorporated Area General Fund Reserves	% of General Fund Expenses	% of Unincorporated GF Expenses
2019 (Planning)	\$45,492,600	\$2,968,600	11.8%	5.3%
2018	\$40,450,300	\$3,255,000	10.8%	5.5%
2017	\$33,899,700	\$2,432,900	9.6%	4.8%
2016	\$27,890,800	\$1,905,600	8.4%	4.4%
2015	\$26,670,700	\$2,220,100	8.5%	5.6%
2014	\$26,217,400	\$1,715,000	8.9%	4.5%
2013	\$24,844,400	\$1,596,200	8.7%	4.3%
2012	\$18,180,900	\$1,739,500	6.2%	4.5%
2011	\$14,210,200	\$2,925,100	4.7%	7.4%
2010	\$15,569,100	\$3,422,400	4.9%	7.2%
2009	\$17,541,200	\$2,853,500	5.0%	5.8%
2008	\$20,506,000	\$6,336,600	5.5%	12.9%

Optimally, and to achieve a regular and sustained General Fund beginning fiscal year cash position of at least \$55 to \$60 million, budgeted reserves should be a minimum of \$45 million. Otherwise, expense side management of the budget in the form of capital transfer reductions and or reductions in operating transfers may become necessary.

For the fourth (4<sup>th</sup>) time since FY 2009, no regular mid-year operating cuts are contemplated in FY 2018. However, budget management is always ongoing and more magnified in FY 2018 considering Hurricane Irma. Close expenditure controls are always in place and monitored continually. Likewise, execution patterns are scrutinized along with transfer dollars – specifically out of the General Fund to make sure that appropriations are properly executed and spent for the intended purpose.

*Florida State Statutes:* In all respects, budgeted reserves shall conform to requirements of Florida State Statutes. The State establishes maximum limitations on certain reserves. The maximum limitations for contingency reserves and for cash flow reserves are 10% and 20% of a fund's total budget respectively. There is no statutory limit on capital reserves.

**Comparative Budget Data**

Provide comparative budget data using FY 2018 adopted budget data (cost and employees per capita based on unincorporated area population) by Agency with Budget Submittals for Similar Sized Florida Counties.

**Adopted Budget Policy:** Counties for comparison purposes include:

- Sarasota County
- Lee County
- Charlotte County
- Manatee County
- Martin County

## **Existing County Operating Budget Policies for FY 2019**

**Grant Funded Positions:** Any positions formerly funded with grant funds being recommended for inclusion in a general (non-grant funded) operating budget shall be treated as expanded service requests.

**Self-Insurance:** To conduct an actuarial study of the self-insured Workers' Compensation, Property and Casualty, and Group Health Insurance programs. Program funding to be based upon an actuarial based confidence interval of 75%, except for group health to which a confidence interval is not applicable.

**Contract Agency Funding:** The Board will not fund any non-mandated social service agencies.

**Median Maintenance:** Recognize the Unincorporated Area General Fund MSTD (111) as the appropriate, dedicated funding source for median beautification maintenance costs.

**Carry forward:** All funds that are unexpended and unencumbered at the end of the fiscal year will be appropriated as carry forward revenue in the following year. Carry forward revenue represents not only operating funds but also previously budgeted operating, debt service, and capital reserves that are "carried forward" to fund these same reserves in the new year or to fund capital projects in the current or future years. The largest sources of carry forward are the capital, debt service, and enterprise funds. In both the General Fund and Unincorporated Area General Fund, carry forward fund balance is maintained to provide cash flow for operations prior to the receipt of ad valorem taxes and other general revenue sources.

Proper General Fund cash balance is necessary to meet significant constitutional transfer, public safety and priority operating needs for October and November, prior to the receipt of any significant ad valorem tax revenue (ad valorem taxes represent 69.0% of the total FY 2018 General Fund adopted operating revenues).

Fund balance is also an important measure used by bond rating agencies in determining the County's credit worthiness. Specific concerns for Florida communities were reliance on the tourism industry and sales tax revenue, and the ongoing threat from hurricanes and wildfires. For Florida coastal communities, a minimum carry forward balance of 10% of total General Fund expenditures was recommended by the ratings agencies. Of course, this figure and recommendation was general in nature and subject to each county's individual cash flow needs. A higher percentage would be considered positive – especially during any ratings surveillance.

The recommended level of year ending cash and cash equivalents (carry-forward) in the General Fund should be a minimum of 10% of actual expenditures. At year ending September 30, 2017, actual General Fund carry forward balance totaled \$57,653,800, an increase of \$2,894,700 over year ending FY 2016. The FY 2017 carry forward balance represents approximately 16.4% of actual FY 2017 expenses.

**Indirect Cost Allocation Plan:** The policy of charging enterprise, special revenue, and grant funds for support services provided by General Fund departments will be used again in FY 2019. The basis of these charges is a detailed indirect cost allocation plan prepared, periodically, by a consultant and adjusted by staff to reflect the organizational environment on a real-time basis.

**Impact Fees:** Collier County will assess impact fees at such levels as allowed by law, established by the Board of County Commissioners and supported by impact fee studies.

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**Enterprise Fund Payment In lieu of Taxes:** The Solid Waste Fund and the Collier County Water-Sewer District will once again contribute a payment in lieu of taxes (PILT) to the General Fund. For FY 2018, the payment in lieu of taxes calculation was based upon a “franchise fee equivalent basis” commonly referred to as a percentage of gross receipts. Five and one quarter percent (5.25%) of gross receipts of the Water/Sewer District were applied in FY 2018 and this method and percentage is planned for in FY 2019. One and three-quarter percent (1.75%) of Solid Waste tipping fees were applied in FY 2018 and this method and percentage is planned in FY 2019. This method is a common approach used by local governments and is generally consistent with fees paid by private utilities operating in a local government jurisdiction.

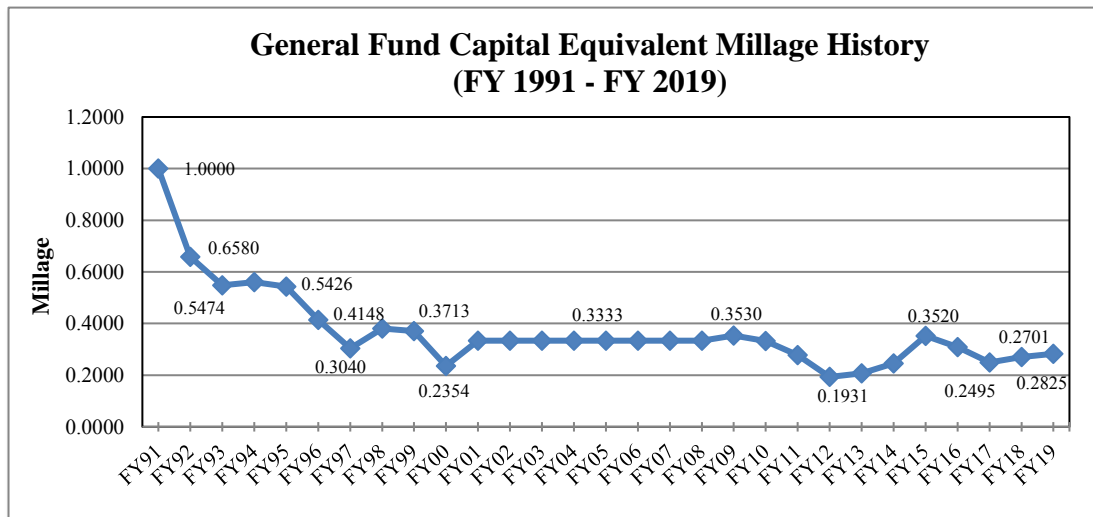
Prior to FY 2013, PILT was based upon the prior year General Fund millage rate multiplied by the prior year gross (non-depreciated) value of property, plant, and equipment.

**Debt Service:** Any capital projects financed by borrowing money shall limit the repayment period to the useful life of the asset.

**Interim Financing:** Collier County may also borrow funds on an interim basis to fund capital projects. In these cases, a repayment source shall be identified and the financing source that has the lowest total cost shall be employed.

The Collier County Debt Management Policy provides that advance refunding for economic savings will be undertaken when a present value savings of at least five percent of the refunded debt can be achieved. The policy also states that five percent savings is often considered a benchmark and that any refunding that produces a smaller net present value savings may be considered on a case by case basis. A smaller net present value savings may be prudent for example when the intent is to eliminate old antiquated and limiting bond covenant language.

**Ad Valorem Capital and Debt Funding:** Continuation of a fixed General Fund equivalent millage dedicated to ongoing regular capital projects, debt financing and impact fee fund debt loans from the General Fund. The recommended rate is up to the equivalent of 0.3333 mills. (See history below).



The General Fund continues to loan money to impact fee funds to pay their annual debt service payments. This of course is in addition to normal and customary debt service on non-growth revenue bond debt. Loans from the General Fund to the impact fee trust funds began in FY 2005 and the value of all loans made now totals \$99 million.

**Capital Improvement Program (CIP) Policies:** On an annual basis, the County shall prepare and adopt a five-year Capital Improvement Element (CIE) consistent with the requirements of the Growth Management Plan.

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- Capital projects attributable to growth will be funded, to the extent possible, by impact fees.
- Capital projects identified in the five-year CIE will be given priority for funding. The five-year plan for water and wastewater CIE projects will be based on projects included in the adopted master plans.

Unlike operating budgets that are administered at the appropriation unit level, capital project budgets will continue to be administered on a total project budget basis. The minimum threshold for projects budgeted in capital funds is \$25,000.

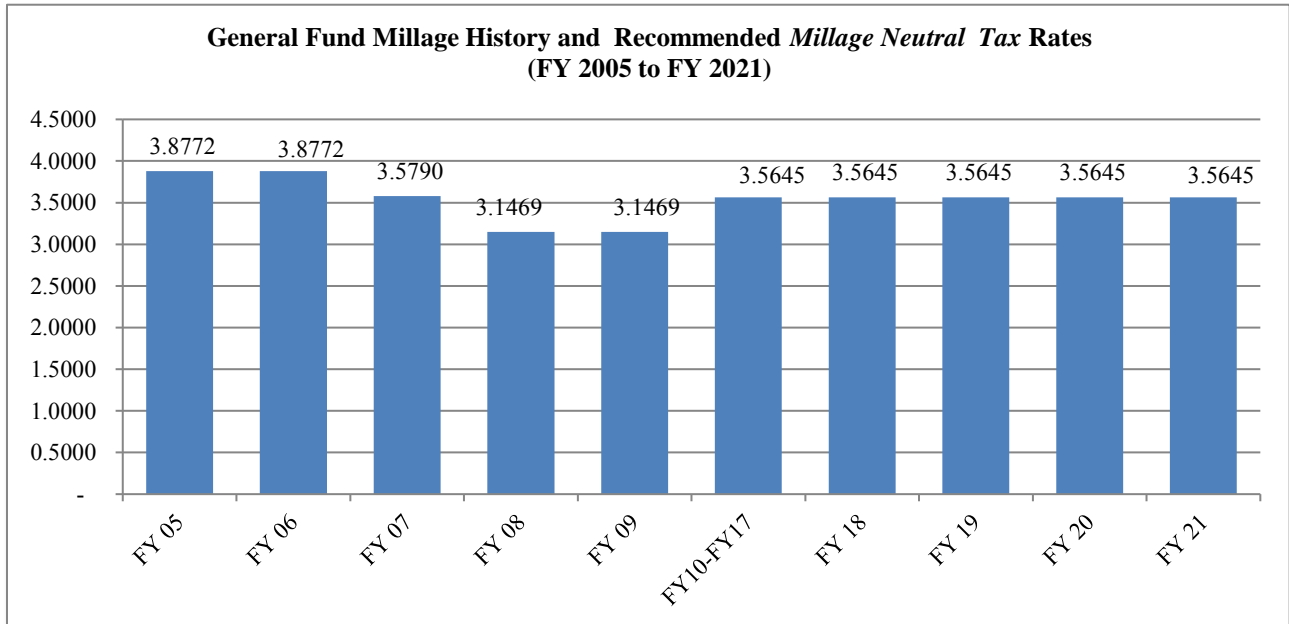
**Three-Year Budget Projections Ad Valorem Tax Funds (FY 2019 - FY 2021)**

OMB staff prepares annually a three-year projection of General Fund and Unincorporated General Fund revenues and expenditures to improve financial planning and to understand the long-term impact of funding decisions. These projections are complimented by a **trend analysis** of revenues and expenses which conclude the General Fund and Unincorporated Area General Fund sections respectively.

The following 3-year budget projections are for the General Fund (001) and the Unincorporated Area General Fund MSTD (111).

**General Fund (001) Millage History and Millage Rates**

As a point of reference, the following graph plots the historical General Fund millage rate, as well as tax rates for FY 2019 through FY 2021. These rates do not include any marginal increase which the Board may direct by policy for a specific program or initiative. Millage neutral rather than tax neutral rates for general operations are used for planning purposes considering the belief that taxable value will continue to increase in the future.



While the County Manager will be recommending a General Fund **millage neutral base operating budget** in FY 2019 and while this millage neutral budget will contain funding for priority public safety and other significant asset maintenance/replacement initiatives, the Board should note the magnitude of our future asset maintenance responsibility and devote additional future dollars which may be generated from an increasing taxable value base to maintaining and or replacing corporate assets.

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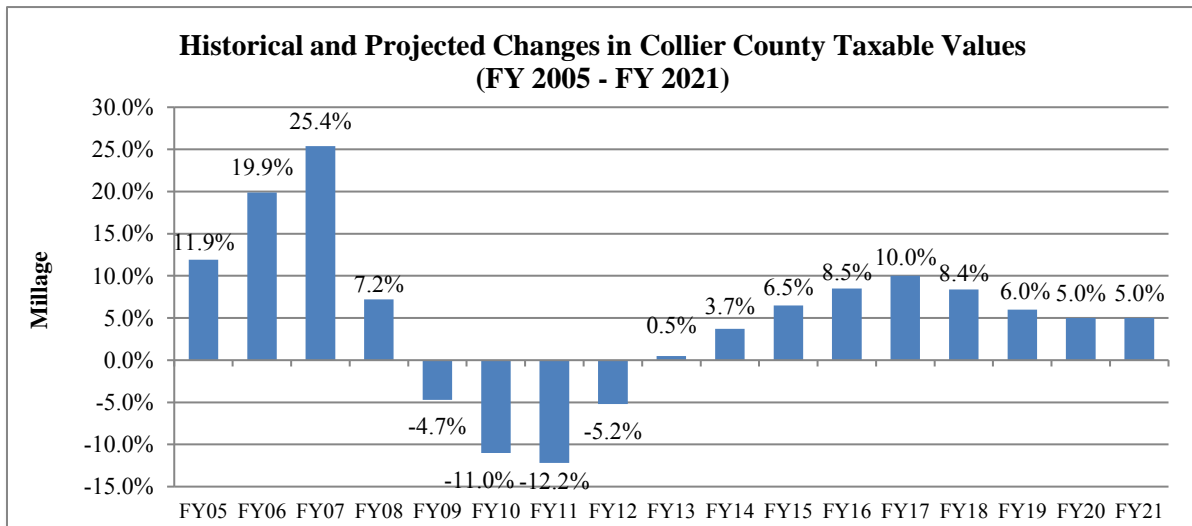
The following tables depict the respective *millage neutral* tax rates for FY 2019, 2020 and 2021 as well as additional ad valorem dollars which could be raised under certain increasing tax base assumptions. **Again, the table does not account for any marginal rate increase which may be earmarked by BCC policy for a specific program or initiative or for that matter any Board policy decision reducing tax rates.**

General Fund	FY 17 Adopted and Recommended <i>Operating Millage Neutral</i> Millage Rates	Additional Budgeted Ad Valorem Revenue Projection Each Year
FY 18	3.5645	
FY 19	3.5645	\$17,882,100 @ 6.0% TV Increase
FY 20	3.5645	\$15,795,900 @ 5.0% TV Increase
FY 21	3.5645	\$16,585,700 @ 5.0% TV Increase

For Collier County to continue providing high quality best value services; continue to address infrastructure maintenance; replace public safety and general governmental equipment and vehicles; maintain its reserve and cash positions pursuant to policy and representative of an investment quality credit rated organization, it is essential to capture those additional ad valorem dollars generated by increasing taxable values. Further, tax policy should also account for the County's effort to cash flow expenses connected with Hurricane Irma and the delay in receiving FEMA reimbursements well into FY 2019. This anticipated delay will likely cause further capital project deferral and draws on fund reserves.

Failure to capture additional property tax dollars resulting from increasing taxable values will jeopardize service levels and make it very difficult to maintain the extraordinary infrastructure investment which this community enjoys. As an example, in FY 2019, the projected rolled back rate within the General Fund is \$3.4677 which would raise \$8,580,800 less than millage neutral or levying the current planning operating rate of \$3.5645. While the FY 2019 estimated rolled back rate would produce \$9,301,300 more than the FY 2018 levy due to new construction taxable value and a higher taxable value base, this is not a sustainable model going forward knowing the level of investment required to simply maintain our general governmental assets, and fund Sheriff operations let alone expand services and facilities based upon AUIR requirements and servicing the needs of an expanding population.

The projected millage rates assume that the tax base will increase 6.0% in FY 2019 (the 2018 tax year). Taxable value in FY 2020 is projected to also increase 5%. The Property Appraiser will provide preliminary taxable value estimates for FY 2019 on June 1, 2018. Actual and assumed changes in County taxable values are as follows:



**Notes to Graph:**

FY 2007: The General Fund (001) millage rate adopted in FY 2007 was based upon a 16% increase in taxable value pursuant to BCC direction. FY 2008: As part of the Florida Legislative Property Tax Reform package implemented in FY 2008, Collier County adopted its final millage rate at 91% of the rolled back rate.

### **FY 2019 Significant Expense Assumptions**

A millage neutral operating budget, again assuming no marginal adjustment for special policy initiatives of the BCC, assuming an increasing taxable value base provides the County with those important additional ad valorem dollars necessary to maintain our assets, invest in our personnel, and service those who live and visit Collier County. Significant expense assumptions include;

- Allocation for compensation administration – 2%.
- 2% attrition rate on regular salaries assumed in the County Manager's Agency.
- Motor pool replacement dollars for continued regular routine ambulance replacement.
- \$6,000,000 for general building and a/c repairs.
- New voting machines totaling \$400,000.
- Continued additional David Lawrence Center Funding in the amount of \$300,000
- General Fund loans to the impact fee trust funds total \$9,249,100 which includes a \$2,100,000 loan to construct a new EMS Facility and ambulance unit.
- Storm-water capital funding of \$1,000,000 for continued countywide storm-water projects and storm-water operations
- General Fund transfer dollars supporting road construction and maintenance funded at \$9,300,000.
- General Fund support of EMS Operations established at \$18,018,600 – up 2.5% from last year reflecting recurring costs of additional services to equalize response times county-wide plus costs to operate a planned new facility.
- Full support for Transportation Operations from the General Fund (001) exclusively. Continue transfer of dollars from the General Fund to the Motor Pool Replacement Fund for Road and Bridge vehicles.
- Airport capital funding totaling \$445,000.
- Corporate IT capital funding totaling \$750,000.
- Capital funding for Sheriff Facilities totaling \$1,000,000. M
- Mandates to be absorbed if possible within operating budgets, including Constitutional Officers.

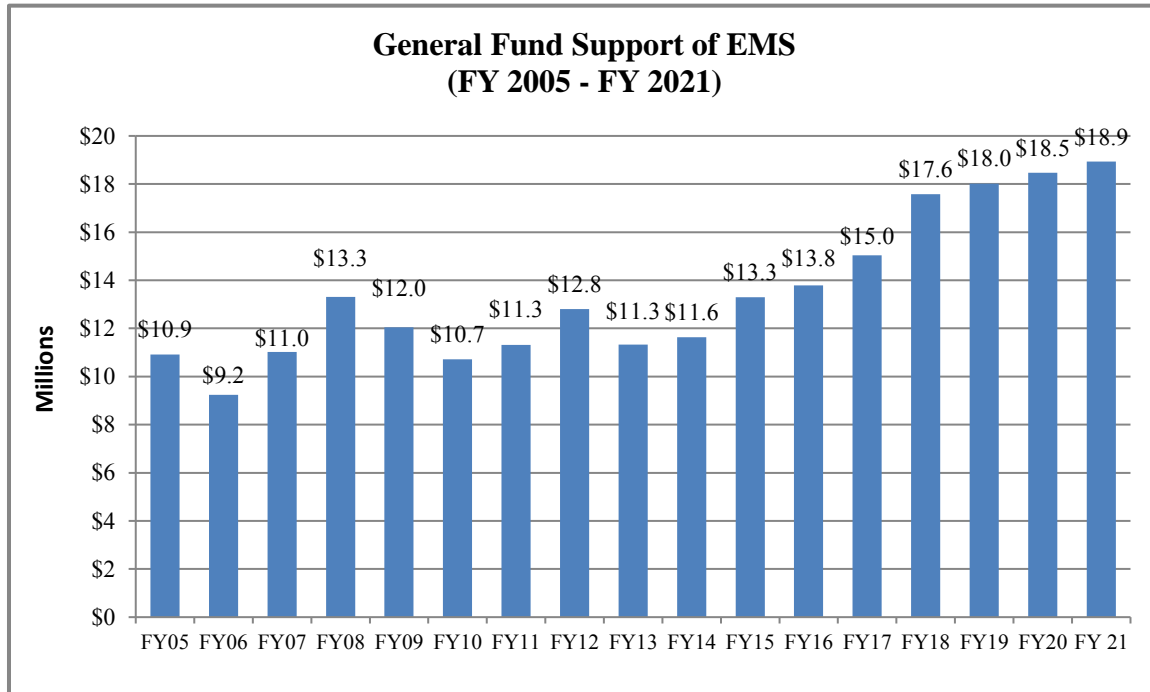
### **Significant Revenue Assumptions**

- FY 2018 ad valorem tax revenue forecast is 96% of actual taxes levied. FY 2018 forecast totals \$287,557,600 – a reduction of \$10,429,200 from the adopted budget. Collections are within the 5% budgeted revenue reserve.
- A millage neutral position without any marginal increase which the BCC may apply for a specific program or initiative for FY 2019 produces a levy of \$315,917,700.
- Sales tax revenue forecast for FY 2018 is projected at \$40,000,000 representing an increase of 2.6% over budget. FY 2019 budgeted revenue is projected at \$41,000,000 or 5.1% over the adopted 2018 budget. Conservative revenue estimates are essential to achieving the required beginning cash balance position.
- State Revenue Sharing for FY 2018 is projected to increase \$1,000,000 or 10.0% over budget. FY 2019 budgeted revenue is projected at \$11,000,000 or 10.0% over the adopted 2018 budget.
- Constitutional Officer turn-back is a conservative budget estimate and for FY 2019 \$6,600,000 is projected. FY 2018 forecast totaling \$11.1 million includes anticipated reimbursement from FEMA to the Sheriff for salaries connected with Hurricane Irma emergency preparedness.
- Measures to maintain beginning cash balance at between \$55 million and \$60 million continue to be necessary and include continued growth in budgeted reserves coupled with any combination of revenue receipts over budget and expense side budget management.
- Interest income for FY 2019 is projected to remain at \$750,000.



**EMS Fund**

EMS Operations Fund 490 is another fund that impacts significantly on the General Fund. Typically, this ad valorem support in recent years accounted for 50% to 55% of total EMS operating revenues. However, the percentage is likely to increase given instability in fee revenue collections and any Board policy directives. Historical and projected General Fund support of EMS operations by fiscal year is as follows:



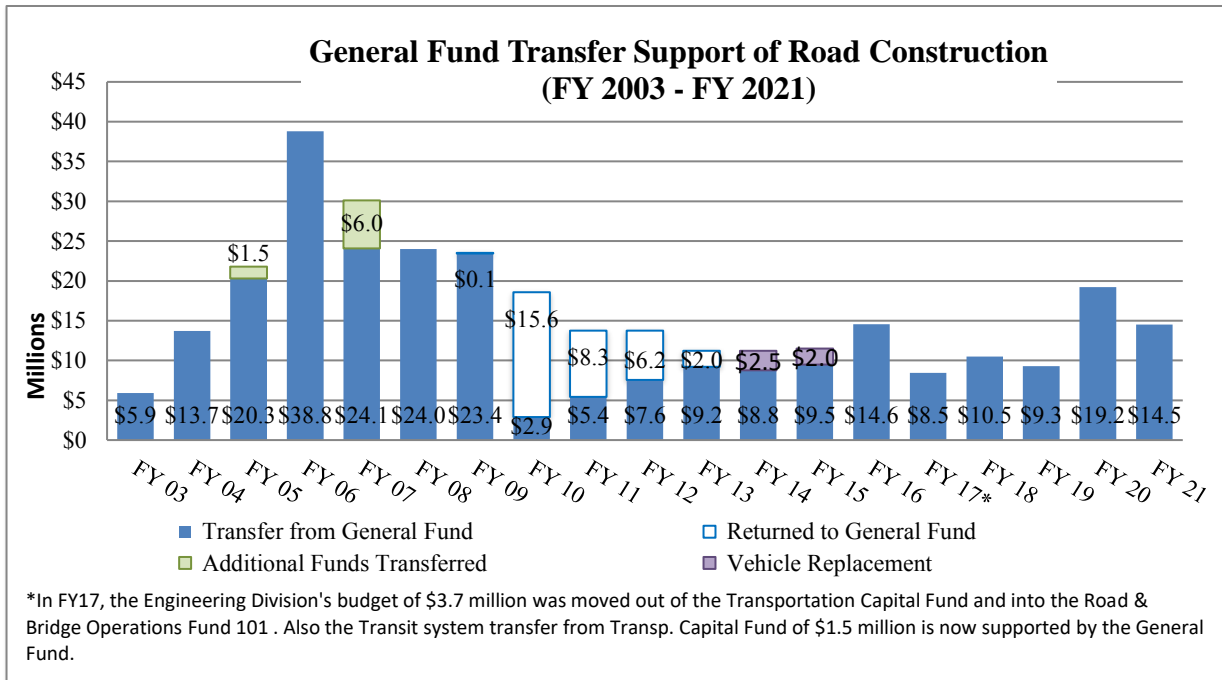
Use of General Fund dollars to support this life/safety function has and continues to be a priority.

**Road Construction Program**

The Board approved road financing plan was based historically on using growth in taxable value and maintaining the General Fund millage rate to provide increasing dollars to meet the road funding commitments. These dollars are depicted on the following graph.

With taxable values projected to increase, the General Fund contribution to road construction and maintenance is expected to total \$9.3 million. As future budgets are planned, and scarce resources allocated, infrastructure maintenance and non-growth related improvements will certainly require a dedicated commitment of general revenue resources to protect this important investment. Capital obligations necessitated by state or federal agreement, like JPA's and DCA's will be funded.

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**FY 2020**

A **millage neutral** operating budget in FY 2020 with an increase of 5% in taxable value will continue to allow for priority funding of public safety capital initiatives and AUIR capital programming like the EMS Stations and sheriff capital requests. This of course is in addition to other infrastructure replacement needs and continuing expanded service requirements in those operations funded within the General Fund.

In addition to annual inflationary cost increases, the following items were included in the FY 2020 budget analysis:

- Maintain general governmental capital projects funding in an equivalency up to 0.3333 mills.
- Maintain General Fund support of EMS.
- Contingency reserves are maintained at policy.
- Maintain General Fund road subsidy.
- Maintain General Fund support for park system maintenance and replacement
- Maintain General Fund support for Transportation Operations expenses.

In summary, the FY 2020 analysis signals caution especially when critical variables like taxable value, market conditions and general revenues are difficult to predict. Pursuing a **millage neutral** operating budget in FY 2019 without a sufficient budgeted beginning fund balance would likely result in a \$3.3 million budget planning deficit as depicted in the trend analysis. Of course, required budget management to eliminate any actual equity reduction would occur in real time.

**FY 2021**

A **millage neutral** operating budget in FY 2021 coupled with a 5% taxable value increase allows for continued funding of backlog asset maintenance and replacement while funding those programs and services enjoyed by an expanding population base. Once again, management of the budget will be important to achieve a sufficient beginning fund balance.

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The following items were included in the FY 2021 budget analysis:

- Maintain general governmental capital projects funding in an equivalency up to 0.3333 mills.
- Maintain General Fund support of EMS.
- Contingency reserves are maintained at policy.
- Maintain General Fund road subsidy.
- Maintain General Fund support for park system maintenance and replacement
- Maintain General Fund support for Transportation Operations expenses.

The General Fund Trend Analysis model shown below is intended to offer a picture of very conservative revenue projections against operating and capital expenses which will likely be faced in the out years. Of course, financial staff manages the budget in real time and will mitigate unplanned equity reductions. But, imagine a scenario where major revenue sources like property taxes or state shared revenues were cut or reduced. The obvious impact would be subsequent expense reductions possibly coupled with new adopted revenue sources and thus the need for budget flexibility.

## General Fund Trend Analysis

General Fund (001) Analysis										
	Adopted Budget <u>FY 2018</u>	Forecast <u>FY 2018</u>		Forecast <u>FY 2019</u>		Forecast <u>FY 2020</u>		Forecast <u>FY 2021</u>		Forecast <u>FY 2022</u>
				(6% Tax Value increase)		(5% Tax Value increase)		(5% Tax Value increase)		
<b>Revenues:</b>										
Ad Valorem	297,986,800	287,557,600	-3.5%	304,810,900	6.0%	320,051,500	5.0%	336,054,100	5.0%	
Sales Tax	39,000,000	40,000,000	2.6%	41,000,000	2.5%	41,000,000	0.0%	41,000,000	0.0%	
Revenue Sharing	10,000,000	11,000,000	10.0%	11,000,000	0.0%	11,000,000	0.0%	11,000,000	0.0%	
Other Revenues	33,717,600	38,566,600	14.4%	34,608,400	-10.3%	33,818,700	-2.3%	33,928,600	0.3%	
Less 5% Required by Law	(18,183,300)	0		0		0		0		
Carryforward	51,431,600	57,653,800	12.1%	48,929,100	-15.1%	56,511,100	15.5%	53,232,300	-5.8%	49,910,600
<b>Total Revenues</b>	<b>413,952,700</b>	<b>434,778,000</b>	<b>5.0%</b>	<b>440,348,400</b>	<b>1.3%</b>	<b>462,381,300</b>	<b>5.0%</b>	<b>475,215,000</b>	<b>2.8%</b>	
<b>Expenditures:</b>										
Departments/Divisions	73,989,900	70,761,900	-4.4%	72,806,100	2.9%	74,626,300	2.5%	76,492,100	2.5%	
Operating Transfers	49,379,700	50,004,200	1.3%	50,490,000	1.0%	51,768,500	2.5%	53,081,300	2.5%	
FEMA Transfers	0	14,950,000	N/A	0	-100.0%	0	N/A	0	N/A	
Debt Service	2,855,200	2,855,200	0.0%	2,849,500	-0.2%	2,863,500	0.5%	2,849,400	-0.5%	
Cap - Loans to Impact Fee Fds	5,306,800	5,306,800	0.0%	9,249,200	74.3%	10,193,700	10.2%	10,300,600	1.0%	
Capital Transfers	28,946,900	28,946,900	0.0%	23,237,000	-19.7%	34,246,900	47.4%	36,227,700	5.8%	
Replacement Vehicles & Equip	1,750,000	1,750,000	0.0%	1,500,000	-14.3%	1,500,000	0.0%	1,500,000	0.0%	
Constitutional Officers	211,273,900	211,273,900	0.0%	223,705,500	5.9%	233,950,100	4.6%	244,853,300	4.7%	
Reserves	40,450,300	0		0		0		0		
<b>Total Expenditures</b>	<b>413,952,700</b>	<b>385,848,900</b>	<b>-6.8%</b>	<b>383,837,300</b>	<b>-0.5%</b>	<b>409,149,000</b>	<b>6.6%</b>	<b>425,304,400</b>	<b>3.9%</b>	
Revenues less Expenditures (Carryforward)		48,929,100		56,511,100		53,232,300		49,910,600		
Amt of Equity (CF) (reduced)/increased to balance the budget		(8,724,700)		7,582,000		(3,278,800)		(3,321,700)		<b>Total amount of Equity Consumed (7,743,200)</b>
Budgeted Reserves	40,450,300			45,492,600		45,901,600		46,255,500		

## Budget Review Process

Department Heads prepare program and line item budgets based on adopted Board policy. Budget instructions provide details regarding the implementation of the policies such as proposed salary adjustment, internal service charges, etc. The OMB staff analyzes each submission for accuracy, content and compliance with the previously determined priorities and policies.

Each Department Head is provided an opportunity to discuss and defend budget submissions to the County Manager. The County Manager makes the final decision for the recommended budgets presented to the Board of County Commissioners in June.

Budget work sessions with the Board of County Commissioners provide a forum for the discussion and finalization of spending plans, the establishment of proposed millage rates and the finalization of the policy statements. In July, maximum proposed millage rates are adopted based on the tentative spending plan and assessed taxable values provided by the Property Appraiser.

Public hearings are held in September to allow for citizen input. The final budget is adopted at the second hearing following a legal notice summarizing the proposed plan and tax rates.

## Budget Amendment Process

The Board of County Commissioners annually adopts the budget by resolution for all funds of the County. Budgetary authority is legally maintained at the fund level. However, the County's computerized financial system imposes budget controls for operating funds at the appropriation unit levels by department.

Amendments to the adopted budget can occur at any time during the fiscal year through action of the Board or the County Manager in the following manner:

1. Budget Amendments: Fund revenue and expenditure amounts may be increased or decreased by formal action of the Board following proper public notice as specified in Chapter 129.03 (a) Florida Statute. Amendments to the adopted budgets normally result from either the desire to recognize anticipated revenue or the unanticipated decrease of anticipated revenue. The purpose of the amendment process is to adjust fund amounts to reflect the level of revenues reasonably anticipated to be received and to balance expenditures to these revenues in accordance with state law and sound financial practices.
2. Certain Budget Amendments in accordance with Chapter 129, F.S., require either a resolution that can be approved by the Board of County Commissioners (BCC) on the consent agenda or a resolution that can be approved by the BCC on the Summary Agenda after an advertised public hearing. To save staff time and significant advertising costs, OMB processes one consent resolution on the following agenda to cover all budget amendments that just needed a resolution on the prior agenda. Monthly, OMB processes a resolution and an advertised public hearing to cover all budget amendments that required an advertised public hearing for budget amendments from the past two agendas.
3. Budget Amendments in the amount of \$50,000 or less within the same fund and departments that do not affect revenues or reserves may be made administratively through County Manager approval. Budget Amendment requests under \$50,000 when moving dollars among departments or decreases to reserves equal to or less than \$25,000 that require individual Board action, but no executive summary (formal staff report) are presented twice monthly in a Budget Amendment report for approval. Budget Amendments requiring an executive summary and Board approval include withdrawals from reserves in excess of \$25,000; increase in an operating and/or capital budget over \$50,000; requests for new positions and/or programs; and appropriating supplemental revenues.

## Basis of Accounting and Budgeting

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. The County's accounting records and budgetary basis for general government operations are maintained on a modified accrual basis, with revenues being recorded when they are earned, and expenditures being recorded in the period incurred.

Accounting records and the budgetary basis for the County's proprietary funds (enterprise funds such as utilities and solid waste operations, and internal service funds such as fleet management and self-insurance funds) are maintained on a full accrual basis. Not only are expenditures recognized when commitments are made (i.e., through purchase orders) but revenues are also recognized when available and measurable (i.e., water and sewer fees are recognized as revenue when bills are produced). Depreciation expense is not budgeted; however, expenditures for capital outlays are budgeted. These outlays are capitalized into fixed assets and eliminated from the results of operations in accordance with generally accepted accounting principles (GAAP).

The Comprehensive Annual Financial Report (CAFR) shows the status of the County's finances on a GAAP basis. In many cases this conforms to the way the County prepares its budget. Exceptions are the treatment of depreciation expense (the budget reflects the full purchase price of equipment and capital improvements but does not reflect depreciation expenses). In addition, expenses for capital improvements in the proprietary funds are depreciated in the CAFR. Compensated absences (accrued but unused sick and vacation leave) are not budgeted but are reflected in the CAFR as an outstanding liability. The Comprehensive Annual Financial Report shows fund expenditures and revenues on both a GAAP basis and a budget basis for comparison purposes.

Finally, fund balance allocations (residual unappropriated liquid assets resulting from prior years' operations) are budgeted and included as revenue on a budgetary basis but are eliminated on a GAAP basis for financial reporting.

## Adopted Budget Summaries

Collier County prepares a Budget Summary based upon the actual operations of the County, i.e. Divisional/Agency. Summary information is provided for prior and current year adopted budgets. This tool allows management to focus on actual operating plans at a high level, monitor reserves and project cash balances for year-end.

A second Budget Summary, Comparative Revenues, Expenditures and Changes in Fund Balance by Functional Area for All Governmental Funds are prepared for Governmental Funds only. This summary is grouped by functional area for analysis on an annual basis. The highlight of this summary shows the actual fund balance as compared to the planned fund balance, in aggregate, for all Governmental Funds.

Finally, a third summary schedule is included that highlights the appropriations, by fund, compared to the prior year, and grouped by fund type.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Collier County FY 2019 Budget Summary**

**Operating Budget**

<u>Division/Agency</u>	<u>FY 18 Adopted</u>	<u>FY 19 Current</u>	<u>FY 19 Expanded</u>	<u>FY 19 Total</u>	<u>% Change</u>
Board of County Commissioners Operations	1,227,900	1,287,400	0	1,287,400	4.85%
Other General Administration (001)	7,698,000	9,687,300	0	9,687,300	25.84%
Other General Administration (111)	3,375,800	3,539,800	0	3,539,800	4.86%
County Attorney	2,956,100	3,008,500	0	3,008,500	1.77%
<b>Total Board of County Commissioners</b>	<b>15,257,800</b>	<b>17,523,000</b>	<b>0</b>	<b>17,523,000</b>	<b>14.85%</b>

**County Manager's Agency:**

**Operations (Gen Fd & MSTD Gen Fd):**

Management Offices Operations	5,258,900	5,246,000	0	5,246,000	(0.25%)
Administrative Services General Fund Operations	43,451,200	44,445,400	152,800	44,598,200	2.64%
Growth Management	43,629,600	43,933,200	362,300	44,295,500	1.53%
Public Services Operations	56,224,800	56,237,800	516,000	56,753,800	0.94%
Public Utilities	15,362,100	16,339,900	118,100	16,458,000	7.13%
Operations sub-total	163,926,600	166,202,300	1,149,200	167,351,500	2.09%

**Revenue Centric Operations:**

Management Offices (TDC, Pelican Bay, CRA)	44,820,500	44,315,000	2,258,600	46,573,600	3.91%
Administrative Services (Internal Services - IT, Fleet, Risk M)	123,682,500	147,806,100	1,483,800	149,289,900	20.70%
Administrative Services (Fire Districts, Trust Funds)	3,156,800	2,690,200	0	2,690,200	(14.78%)
Growth Mgt (ComDv, PlanSrv, UtiReg, TDC-Bch, Airport)	69,018,300	63,494,000	138,700	63,632,700	(7.80%)
Growth Mgt Improvement Districts (MSTU/BU; Pollution Ctr)	7,361,900	6,638,000	0	6,638,000	(9.83%)
Public Services (TDC-Mus/Pks, Conserv. Collier, Trust Fds)	46,322,300	47,182,200	286,300	47,468,500	2.47%
Public Utilities	232,459,000	237,564,100	578,700	238,142,800	2.45%
Revenue Centric Operations sub-total	526,821,300	549,689,600	4,746,100	554,435,700	5.24%

<b>Total County Manager Operations</b>	<b>690,747,900</b>	<b>715,891,900</b>	<b>5,895,300</b>	<b>721,787,200</b>	<b>4.49%</b>
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<b>Courts &amp; Related Agencies</b>	<b>5,665,100</b>	<b>5,412,100</b>	<b>141,900</b>	<b>5,554,000</b>	<b>(1.96%)</b>
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**Constitutional Officers:**

Property Appraiser	7,462,500	7,797,100	0	7,797,100	4.48%
Supervisor of Elections	3,702,100	3,807,900	85,100	3,893,000	5.16%
Clerk of Courts - Fee Support Operations	2,948,400	3,091,400	0	3,091,400	4.85%
Clerk of Courts - General Fund Support	6,823,000	6,927,000	440,000	7,367,000	7.97%
Sheriff	181,386,600	193,641,900	0	193,641,900	6.76%
Tax Collector	21,706,800	23,465,200	146,000	23,611,200	8.77%
Paid by Board - Constitutional Officers	4,368,400	4,477,700	0	4,477,700	2.50%

<b>Grand Total Operating</b>	<b>940,068,600</b>	<b>982,035,200</b>	<b>6,708,300</b>	<b>988,743,500</b>	<b>5.18%</b>
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**Debt Service**

	<u>FY 18 Total</u>	<u>FY 19 Current</u>	<u>FY 19 Expanded</u>	<u>FY 19 Total</u>	<u>% Change</u>
General Governmental Debt Service	38,194,500	38,310,500	0	38,310,500	0.30%
Public Utilities Debt Service	32,054,100	35,645,600	0	35,645,600	11.20%
<b>Grand Total Debt Service</b>	<b>70,248,600</b>	<b>73,956,100</b>	<b>0</b>	<b>73,956,100</b>	<b>5.28%</b>

**Capital Budget**

	<u>FY 18 Total</u>	<u>FY 19 Current</u>	<u>FY 19 Expanded</u>	<u>FY 19 Total</u>	<u>% Change</u>
<b>County Manager's Agency:</b>					
Management Offices	7,471,400	7,715,100	0	7,715,100	3.26%
Administrative Services Capital Projects	6,168,400	1,372,000	0	1,372,000	(77.76%)
Public Services Capital Projects	26,711,800	33,582,800	0	33,582,800	25.72%
Growth Management Capital	127,895,500	148,388,600	0	148,388,600	16.02%
Public Utilities Capital Projects	157,005,200	111,856,300	0	111,856,300	(28.76%)
<b>Total County Manager Capital Projects</b>	<b>325,252,300</b>	<b>302,914,800</b>	<b>0</b>	<b>302,914,800</b>	<b>(6.87%)</b>

<b>Courts &amp; Related Agencies Capital Projects</b>	<b>5,428,500</b>	<b>5,754,200</b>	<b>0</b>	<b>5,754,200</b>	<b>6.00%</b>
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**Constitutional Officers:**

Supervisor of Elections Capital Projects	345,000	350,000	0	350,000	1.45%
Sheriff Capital Projects	9,870,900	6,969,200	0	6,969,200	(29.40%)
<b>Total Constitutional Officers Capital Projects</b>	<b>10,215,900</b>	<b>7,319,200</b>	<b>0</b>	<b>7,319,200</b>	<b>(28.35%)</b>

<b>Grand Total Capital Budgets</b>	<b>340,896,700</b>	<b>315,988,200</b>	<b>0</b>	<b>315,988,200</b>	<b>(7.31%)</b>
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<b>General Funds (001 &amp; 111) Transfers &amp; Reserves</b>	<b>354,348,500</b>	<b>372,944,100</b>	<b>0</b>	<b>372,944,100</b>	<b>5.25%</b>
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<b>Total Gross County Budget</b>	<b>1,705,562,400</b>	<b>1,744,923,600</b>	<b>6,708,300</b>	<b>1,751,631,900</b>	<b>2.70%</b>
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<b>Less: Interfund Transfers</b>	<b>536,591,200</b>	<b>555,680,100</b>	<b>4,123,500</b>	<b>559,803,600</b>	<b>4.33%</b>
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<b>Total Net County Budget</b>	<b>1,168,971,200</b>	<b>1,189,243,500</b>	<b>2,584,800</b>	<b>1,191,828,300</b>	<b>1.96%</b>
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**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Collier County FY 2019 Budget Summary**

<u>Revenues</u>	<u>FY 18 Adopted</u>	<u>FY 19 Current</u>	<u>FY 19 Expanded</u>	<u>FY 19 Total</u>	<u>% Change</u>
Property Taxes	349,866,900	369,366,300	0	369,366,300	5.57%
Gas & Sales Tax	59,500,000	63,175,000	0	63,175,000	6.18%
Permits, Fines & Assessments	64,193,300	69,897,100	0	69,897,100	8.89%
Intergovernmental	15,397,000	16,776,300	0	16,776,300	8.96%
Service Charges	240,386,700	259,422,900	171,000	259,593,900	7.99%
Impact Fees	43,560,000	40,535,000	0	40,535,000	(6.94%)
Interest/Misc	6,956,400	25,023,200	0	25,023,200	259.71%
Loan Proceeds	0	0	0	0	N/A
Carry Forward	427,635,100	385,951,500	2,413,800	388,365,300	(9.18%)
Internals	86,165,300	107,282,600	0	107,282,600	24.51%
Transfers	450,425,900	448,397,500	4,123,500	452,521,000	0.47%
Less 5% Required by Law	(38,524,200)	(40,903,800)	0	(40,903,800)	6.18%
<b>Total Gross County Budget - Revenues</b>	<b>1,705,562,400</b>	<b>1,744,923,600</b>	<b>6,708,300</b>	<b>1,751,631,900</b>	<b>2.70%</b>
Less Interfund Transfers	536,591,200	555,680,100	4,123,500	559,803,600	4.33%
<b>Total Net County Budget</b>	<b>1,168,971,200</b>	<b>1,189,243,500</b>	<b>2,584,800</b>	<b>1,191,828,300</b>	<b>1.96%</b>

**FY 2019 Full Time Equivalent (FTE) Count Summary**

<u>Division</u>	<u>FY 09 (prior to reorg) Authorized</u>	<u>FY 18 (Funded) Adopted</u>	<u>FY 18 (Funded) Forecast</u>	<u>FY 19 (Funded) Current</u>	<u>FY 19 (Funded) Expanded</u>	<u>FY 19 (Funded) Total</u>	<u>% Change</u>
BCC	11.00	10.00	10.00	10.00	-	10.00	0.00%
County Attorney	34.00	18.00	18.00	18.00	-	18.00	0.00%
<b>Total BCC</b>	<b>45.00</b>	<b>28.00</b>	<b>28.00</b>	<b>28.00</b>	<b>-</b>	<b>28.00</b>	<b>0.00%</b>
Management Offices	300.60	73.50	73.50	76.50	7.00	83.50	13.61%
Administrative Services	193.25	356.00	357.00	357.00	2.75	359.75	1.05%
Public Services	470.40	406.30	406.30	407.30	7.00	414.30	1.97%
Public Utilities	406.50	524.00	538.00	538.00	10.00	548.00	4.58%
Growth Management	583.00	517.00	517.20	529.20	7.00	536.20	3.71%
<b>Total County Manager Agency</b>	<b>1,953.75</b>	<b>1,876.80</b>	<b>1,892.00</b>	<b>1,908.00</b>	<b>33.75</b>	<b>1,941.75</b>	<b>3.46%</b>
<b>Courts &amp; Related Agencies</b>	<b>38.60</b>	<b>33.00</b>	<b>33.00</b>	<b>33.00</b>	<b>1.00</b>	<b>34.00</b>	<b>3.03%</b>
<b>Constitutional Officers:</b>							
Property Appraiser	60.00	60.00	60.00	60.00	-	60.00	0.00%
Supervisor of Elections	22.00	22.00	22.00	22.00	1.00	23.00	4.55%
Clerk (Non-State Funded)	95.23	92.11	92.00	92.00	4.00	96.00	4.22%
Sheriff	1,369.25	1,391.00	1,391.00	1,394.00	-	1,394.00	0.22%
Tax Collector	158.00	152.00	156.00	156.00	5.00	161.00	5.92%
<b>Total Constitutional Officers</b>	<b>1,704.48</b>	<b>1,717.11</b>	<b>1,721.00</b>	<b>1,724.00</b>	<b>10.00</b>	<b>1,734.00</b>	<b>0.98%</b>
<b>Total of Permanent FTE</b>	<b>3,741.83</b>	<b>3,654.91</b>	<b>3,674.00</b>	<b>3,693.00</b>	<b>44.75</b>	<b>3,737.75</b>	<b>2.27%</b>
Grant Funded-MPO	5.00	5.00	5.00	5.00	-	5.00	0.00%
Grant Funded Positions-Housing Gr	8.05	13.00	13.00	13.00	1.00	14.00	7.69%
Grant Funded Positions-Human Ser	2.15	12.30	12.30	11.30	-	11.30	(8.13%)
Grant Funded Positions-Sheriff	10.00	14.00	14.00	11.00	-	11.00	(21.43%)
Clerk (State Funded)	166.77	89.99	90.10	90.00	-	90.00	0.01%
<b>Total Grant and State Funded Positi</b>	<b>191.97</b>	<b>134.29</b>	<b>134.40</b>	<b>130.30</b>	<b>1.00</b>	<b>131.30</b>	<b>(2.23%)</b>
<b>Grand Total</b>	<b>3,933.80</b>	<b>3,789.20</b>	<b>3,808.40</b>	<b>3,823.30</b>	<b>45.75</b>	<b>3,869.05</b>	<b>2.11%</b>
Total excluding Clerk's State Funded Pos	3,767.03	3,699.21	3,718.30	3,733.30	45.75	3,779.05	
<b>Clerk Position Reconciliation</b>							
Clerk (County Funded)	95.23	92.11	92.00	92.00	4.00	96.00	4.22%
Clerk (State Funded)	166.77	89.99	90.10	90.00	-	90.00	0.01%
<b>Total Clerk Positions</b>	<b>262.00</b>	<b>182.10</b>	<b>182.10</b>	<b>182.00</b>	<b>4.00</b>	<b>186.00</b>	<b>2.14%</b>
<b>Sheriff Position Reconciliation</b>							
Law Enforcement	976.00	990.50	990.50	992.50	-	992.50	0.20%
Detention/Corrections	346.25	353.00	353.00	353.00	-	353.00	0.00%
Judicial (Bailiffs)	42.00	41.50	41.50	41.50	-	41.50	0.00%
Sheriff Grants Fund (115)	10.00	14.00	14.00	11.00	-	11.00	(21.43%)
E-911 Wireless (611)	5.00	6.00	6.00	7.00	-	7.00	16.67%
Other Funding Sources	-	-	-	-	-	-	N/A
<b>Total Sheriff Positions</b>	<b>1,379.25</b>	<b>1,405.00</b>	<b>1,405.00</b>	<b>1,405.00</b>	<b>-</b>	<b>1,405.00</b>	<b>0.00%</b>



**Collier County Government**  
**Fiscal Year 2019 Adopted Budget**

The following schedule provides a view of the actual financial results for FY 2017 and the Adopted Budgets for FY 2018 and FY 2019. This schedule addresses all governmental funds grouped together and as noted on the schedule, actual results are presented on a full accrual basis and the budgets are modified accrual.

**COMPARATIVE REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE**  
**BY FUNCTIONAL AREA FOR ALL GOVERNMENTAL FUNDS**

**FISCAL YEAR 2019**

(Amounts expressed in thousands)

	Governmental Funds		
	FY 2017 Actual (Note 1)	FY 2018 Adopted Budget	FY 2019 Adopted Budget
<b>Revenues</b>			
Taxes	355,884		
Ad Valorem Taxes		349,867	369,366
Local Gas Taxes		14,331	15,700
Franchise Fees		32,440	32,557
Licenses, Permits & Impact Fees	59,217	51,314	53,657
Intergovernmental Revenues	86,656	60,466	64,143
Charges for Services	34,008	45,753	48,681
Fines & Forfeitures	2,263	2,518	2,237
Interest Income	3,233	3,097	3,518
Special Assessments	4,350	5,009	7,768
Miscellaneous Revenues	8,705	9,559	12,202
<b>Total Revenue and Sources</b>	<b>554,316</b>	<b>574,354</b>	<b>609,829</b>
<b>Expenditures</b>			
General Government	89,193	102,056	116,398
Public Safety	197,762	223,802	227,703
Physical Environment	12,465	31,738	39,506
Transportation	41,003	99,165	86,435
Economic Environment	8,198	4,686	5,265
Human Services	15,058	14,372	14,246
Culture & Recreation	42,889	65,842	72,982
Debt Service	38,983	32,749	32,640
Capital Outlay (Note 2)	80,495	0	0
<b>Total Expenditures</b>	<b>526,046</b>	<b>574,410</b>	<b>595,175</b>
Excess (deficit) of revenues over (under) expenditures	28,270	(56)	14,654
Other Financing Sources	123,620	297,112	323,456
Other Financing Uses	(133,834)	(366,387)	(385,043)
<b>Net Increase/(Decrease) in Fund Balance</b>	<b>18,056</b>	<b>(69,331)</b>	<b>(46,933)</b>
Beginning Fund Balance 10/1	441,586	262,557	255,892
<b>Actual/Recommended Ending Fund Balance at 9/30 (Note 3)</b>	<b>459,642</b>	<b>193,226</b>	<b>208,959</b>

**Note (1):** This data comes from the Collier County Comprehensive Financial Report (CAFR) and uses accrual based accounting.

**Note (2):** As discussed in the Basis of Accounting and Budgeting section, the Finance Department maintains capital expenditures separate from the functional activities while budgeting applies the capital expenditure to the function it relates to.

**Note (3):** As discussed in the Estimated Changes in Fund Balance, Recommended Ending Fund Balance assumes all budgeted appropriations will be expended and only 95% of budgeted revenues will be received.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

<b>Summary of Budget by Fund</b>				
<b>Fund Title</b>	<b>Fund No.</b>	<b>FY 17/18 Adopted Budget</b>	<b>FY 18/19 Adopted Budget</b>	<b>% Budget Change</b>
<b>General Fund</b>				
<b>General Fund</b>	<b>(001)</b>	<b>413,952,700</b>	<b>435,902,700</b>	<b>5.30%</b>
<b>Utility Impact Fee Deferral Program</b>	<b>(002)</b>	<b>9,000</b>	<b>20,200</b>	<b>124.44%</b>
<b>Emergency Relief</b>	<b>(003)</b>	<b>490,300</b>	<b>287,200</b>	<b>-41.42%</b>
<b>Economic Development</b>	<b>(007)</b>	<b>2,113,000</b>	<b>1,731,800</b>	<b>-18.04%</b>
<b>Constitutional Officer Funds:</b>				
Clerk of Circuit Court	(011)	9,771,400	10,458,400	7.03%
Sheriff	(040)	174,720,200	187,203,400	7.14%
Property Appraiser	(060)	7,462,500	7,797,100	4.48%
Tax Collector	(070)	21,706,800	23,611,200	8.77%
Supervisor of Elections	(080)	3,702,100	3,893,000	5.16%
Supervisor of Elections Grants	(081)	0	0	N/A
<b>Subtotal Constitutional Officers</b>		<b>217,363,000</b>	<b>232,963,100</b>	<b>7.18%</b>
<b>Special Revenue Funds</b>				
Transportation	(101)	26,024,600	24,348,500	-6.44%
Right of Way Permitting	(102)	0	0	N/A
Stormwater Utility	(103)	0	2,648,900	N/A
Affordable Housing	(105)	134,100	135,200	0.82%
Impact Fee Administration	(107)	1,263,600	1,597,600	26.43%
Pelican Bay MSTBU	(109)	4,933,400	5,544,300	12.38%
Unincorporated Areas General Fund MSTU	(111)	57,371,600	58,974,700	2.79%
Landscaping Projects	(112)	4,171,000	2,932,200	-29.70%
Community Development	(113)	41,518,800	44,936,700	8.23%
Water Pollution Control	(114)	3,484,500	3,484,400	0.00%
Sheriff Grants	(115)	269,000	197,000	-26.77%
Affordable Housing	(116)	105,800	286,600	170.89%
Natural Resources	(117)	4,900	0	-100.00%
Parks & Rec - Sea Turtle Monitoring	(119)	0	296,100	N/A
Community Development Block Grants	(121)	0	0	N/A
Services for Seniors	(123)	654,600	850,400	29.91%
Metro Planning-MPO	(128)	18,200	21,900	20.33%
Library E-Rate Program	(129)	115,400	17,700	-84.66%
Golden Gate Community Center	(130)	1,349,900	1,566,900	16.08%
Planning Services	(131)	20,507,400	11,482,600	-44.01%
Pine Ridge Industrial Park Capital	(132)	78,800	0	-100.00%
Victoria Park Drainage MSTU	(134)	31,300	11,500	-63.26%
Naples Production Park Capital	(138)	715,500	9,800	-98.63%
Naples Park Drainage MSTU&BU	(139)	102,000	114,900	12.65%
Naples Production Park MSTU&BU	(141)	55,600	56,400	1.44%
Pine Ridge Industrial Park MSTU&BU	(142)	1,865,000	1,889,300	1.30%
Vanderbilt Beach Beautification MSTU	(143)	2,733,300	3,491,300	27.73%
Isle of Capri Municipal Rescue & Fire Servi	(144)	295,700	10,000	-96.62%
Fiddler's Creek Fire Control District	(145)	188,900	5,000	-97.35%
Ochopee Fire Control District MSTU	(146)	2,261,200	2,292,500	1.38%
Collier County Fire Control MSTU	(148)	74,600	3,000	-95.98%

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

<b>Summary of Budget by Fund</b>				
<b>Fund Title</b>	<b>Fund No.</b>	<b>FY 17/18 Adopted Budget</b>	<b>FY 18/19 Adopted Budget</b>	<b>% Budget Change</b>
<b>Special Revenue Funds (Cont'd)</b>				
Goodland/Horr's Isle Fire Control District	(149)	113,400	108,800	-4.06%
Sabal Palm Road Extension MSTU&BU	(151)	102,900	100,900	-1.94%
Lely Golf Estates Beautification MSTU	(152)	563,500	651,800	15.67%
Golden Gate Beautification MSTU	(153)	735,800	838,600	13.97%
Hawksridge Stormwater System MSTU	(154)	29,200	41,100	40.75%
Radio Road Beautification MSTU	(158)	939,700	933,600	-0.65%
Forest Lakes Roadway & Drainage MSTU	(159)	488,800	419,100	-14.26%
Immokalee Beautification MSTU	(162)	739,700	1,051,300	42.13%
Bayshore Beautification MSTU	(163)	5,386,900	6,551,300	21.62%
Haldeman Creek Dredging MSTU	(164)	409,200	464,400	13.49%
Rock Road MSTU	(165)	60,000	68,100	13.50%
Radio Road East Beautification MSTU	(166)	7,500	10,100	34.67%
Platt Road MSTU	(167)	5,900	300	-94.92%
Teen Court	(171)	92,900	95,300	2.58%
Conservation Collier	(172)	379,800	347,300	-8.56%
Driver Education	(173)	223,000	236,400	6.01%
Conservation Collier Maintenance	(174)	32,952,800	32,156,500	-2.42%
Court IT Fee	(178)	1,789,100	1,563,800	-12.59%
Conservation Collier Projects	(179)	58,800	60,500	2.89%
Domestic Animal Services Donations	(180)	233,400	201,000	-13.88%
Court Maintenance Fund	(181)	5,428,500	5,754,200	6.00%
Ave Maria Innovation Zone	(182)	115,200	205,800	78.65%
TDC Beach Park Facilities	(183)	7,441,300	7,682,000	3.23%
Tourism Marketing	(184)	15,519,600	12,544,300	-19.17%
TDC Engineering	(185)	835,000	1,022,700	22.48%
Immokalee Redevelopment CRA	(186)	1,113,600	1,302,400	16.95%
Bayshore/Gateway Triangle CRA	(187)	3,318,800	3,913,200	17.91%
800 MHz Fund	(188)	1,293,900	1,221,900	-5.56%
Wireless E-911	(189)	0	0	N/A
Miscellaneous Florida Statutes	(190)	67,700	35,000	-48.30%
Public Guardianship	(192)	193,000	193,000	0.00%
Tourist Development (Non-County) Museum	(193)	2,653,900	1,859,900	-29.92%
Tourist Development	(194)	1,852,800	1,961,900	5.89%
Tourist Development Beaches Renourishm	(195)	39,180,600	45,191,100	15.34%
Tourist Development Promotion Reserve	(196)	1,510,800	1,513,700	0.19%
Museum	(198)	2,512,100	2,497,900	-0.57%
E-911 Emergency Phone System	(199)	103,700	90,700	-12.54%
Confiscated Property Trust.	(602)	101,800	102,600	0.79%
Crime Prevention	(603)	825,400	704,700	-14.62%
University Extension	(604)	120,600	90,300	-25.12%
GAC Land Trust	(605)	887,600	907,900	2.29%
Parks and Recreation Donations	(607)	33,000	51,900	57.27%
Law Enforcement Trust	(608)	444,700	330,000	-25.79%
Domestic Violence Trust	(609)	439,000	424,300	-3.35%
Animal Control Trust	(610)	126,500	202,500	60.08%

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

<b>Summary of Budget by Fund</b>				
<b>Fund Title</b>	<b>Fund No.</b>	<b>FY 17/18 Adopted Budget</b>	<b>FY 18/19 Adopted Budget</b>	<b>% Budget Change</b>
<b>Special Revenue Funds (Cont'd)</b>				
Combined E-911	(611)	4,481,000	4,587,200	2.37%
Library Trust Fund	(612)	271,000	274,300	1.22%
Drug Abuse Trust	(616)	4,200	4,300	2.38%
Juvenile Cyber Safety	(618)	1,800	2,000	11.11%
Freedom Memorial	(620)	20,600	15,000	-27.18%
Law Library	(640)	82,900	88,000	6.15%
Legal Aid Society	(652)	183,400	193,000	5.23%
Office of Utility Regulation	(669)	1,727,300	1,570,100	-9.10%
Court Administration	(681)	2,783,300	2,823,300	1.44%
Specialized Grants	(701)	0	0	N/A
Administrative Services Grants	(703)	0	34,500	N/A
Housing Grants	(705)	0	0	N/A
Housing Grants Match	(706)	0	76,700	N/A
Human Services Grants	(707)	52,200	217,200	316.09%
Human Services Grant Match	(708)	0	8,400	N/A
Public Services Grants	(709)	0	0	N/A
Public Services Grant Match	(710)	0	0	N/A
Transportation Grants	(711)	0	0	N/A
Transportation Grant Match	(712)	0	0	N/A
County Manager Grants	(713)	0	0	N/A
County Manager Grant Match	(714)	0	0	N/A
Immokalee CRA Grants	(715)	0	0	N/A
Bayshore CRA Grants	(717)	0	0	N/A
Deepwater Horizon Oil Spill Settlement	(757)	2,020,300	2,036,800	0.82%
Tourist Development Capital Projects	(758)	6,332,400	4,057,200	-35.93%
Amateur Sports Complex	(759)	0	2,194,900	N/A
Collier County Lighting	(760)	1,000,000	1,030,600	3.06%
Pelican Bay Lighting	(778)	1,726,600	1,944,600	12.63%
SHIP Grants	(791)	0	0	N/A
<b>Subtotal Special Revenue Funds</b>		<b>322,447,100</b>	<b>324,067,600</b>	<b>0.50%</b>
<b>Debt Service Funds</b>				
Gas Tax Revenue Refunding Bds, 2003/12	(212)	13,953,000	14,211,600	1.85%
Caribbean Gardens G.O. Bond	(220)	1,000	0	-100.00%
Naples Pk Drainage Assessment Bds, 199	(226)	12,400	0	-100.00%
Pine Ridge/ Naples Production Park, 1993	(232)	994,000	995,800	0.18%
Euclid and Lakeland	(253)	91,600	92,500	0.98%
Forest Lakes Limited G.O. Bonds, 2007	(259)	1,209,900	1,156,000	-4.45%
Radio Rd E MSTU G.O. Bonds, 2012	(266)	0	0	N/A
Conservation Collier Limited G.O. Bds, 200	(272)	500	0	-100.00%
Bayshore CRA Letter of Credit, Series 201	(287)	981,000	981,200	0.02%
Special Obligation Bonds, 2010/17, 2010B	(298)	20,951,100	20,169,900	-3.73%
Commercial Paper Program	(299)	0	703,500	N/A
<b>Subtotal Debt Service Funds</b>		<b>38,194,500</b>	<b>38,310,500</b>	<b>0.30%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

<b>Summary of Budget by Fund</b>				
<b>Fund Title</b>	<b>Fund No.</b>	<b>FY 17/18 Adopted Budget</b>	<b>FY 18/19 Adopted Budget</b>	<b>% Budget Change</b>
<b>Capital Projects Funds</b>				
County-Wide Capital Projects	(301)	18,728,800	11,988,500	-35.99%
Boater Improvement Capital Improvement	(303)	524,600	859,800	63.90%
ATV Settlement	(305)	31,200	3,039,000	9640.38%
Parks Capital Improvements	(306)	2,294,400	5,372,000	134.14%
Growth Management Capital	(309)	0	9,016,000	N/A
Growth Management Transportation Capital	(310)	3,053,000	11,148,000	265.15%
Road Construction Operations	(312)	0	0	N/A
Road Construction	(313)	36,020,000	27,561,400	-23.48%
Museum Capital	(314)	650,500	385,300	-40.77%
Clam Bay Restoration	(320)	180,500	225,800	25.10%
Pelican Bay Irrigation/Landscaping	(322)	731,500	3,205,100	338.15%
Stormwater Operations	(324)	42,000	10,200	-75.71%
Stormwater Capital Improvement Projects	(325)	6,075,300	5,733,000	-5.63%
Road Impact District 1, N Naples	(331)	10,157,700	12,910,000	27.10%
Road Impact District 2, E Naples & GG City	(333)	5,616,500	5,927,800	5.54%
Road Impact District 3, City of Naples	(334)	743,600	342,400	-53.95%
Road Impact District 4, S County & Marco	(336)	8,156,700	17,249,700	111.48%
Road Impact District 6, Golden Gate Estate	(338)	9,791,400	5,812,100	-40.64%
Road Impact District 5, Immokalee Area	(339)	2,069,500	2,950,500	42.57%
Road Assessment Receivable	(341)	482,000	485,300	0.68%
Regional Park Impact Fee - Incorporated Areas	(345)	995,900	1,550,000	55.64%
Community & Regional Park Impact Fee	(346)	11,534,900	12,111,500	5.00%
Emergency Medical Services (EMS) Impact Fee	(350)	2,727,200	919,800	-66.27%
Library Impact Fee	(355)	1,877,400	1,499,700	-20.12%
Amateur Sport Complex	(370)	0	0	N/A
Ochopee Fire Impact Fees	(372)	12,200	24,200	98.36%
Isle of Capri Fire Impact Fees	(373)	66,200	0	-100.00%
Correctional Facilities Impact Fees	(381)	3,293,900	3,254,600	-1.19%
Law Enforcement Impact Fees	(385)	2,477,000	2,257,100	-8.88%
General Government Building Impact Fee	(390)	9,400,000	8,302,300	-11.68%
<b>Subtotal Capital Funds</b>		<b>137,733,900</b>	<b>154,141,100</b>	<b>11.91%</b>
<b>Enterprise Funds</b>				
County Water/Sewer District Operating	(408)	163,906,100	173,878,300	6.08%
County Water/Sewer Motor Pool Capital	(409)	4,107,600	4,703,500	14.51%
County Water/Sewer Debt Service	(410)	32,054,100	35,645,600	11.20%
County Water Impact Fees	(411)	20,275,200	17,239,200	-14.97%
County Water Capital Projects	(412)	24,772,300	16,940,400	-31.62%
County Sewer Impact Fees	(413)	18,360,200	9,994,900	-45.56%
County Sewer Capital Projects	(414)	64,949,300	38,131,000	-41.29%
County Water/Sewer Grants	(416)	0	0	N/A
Public Utilities Special Assessments	(418)	0	342,500	N/A

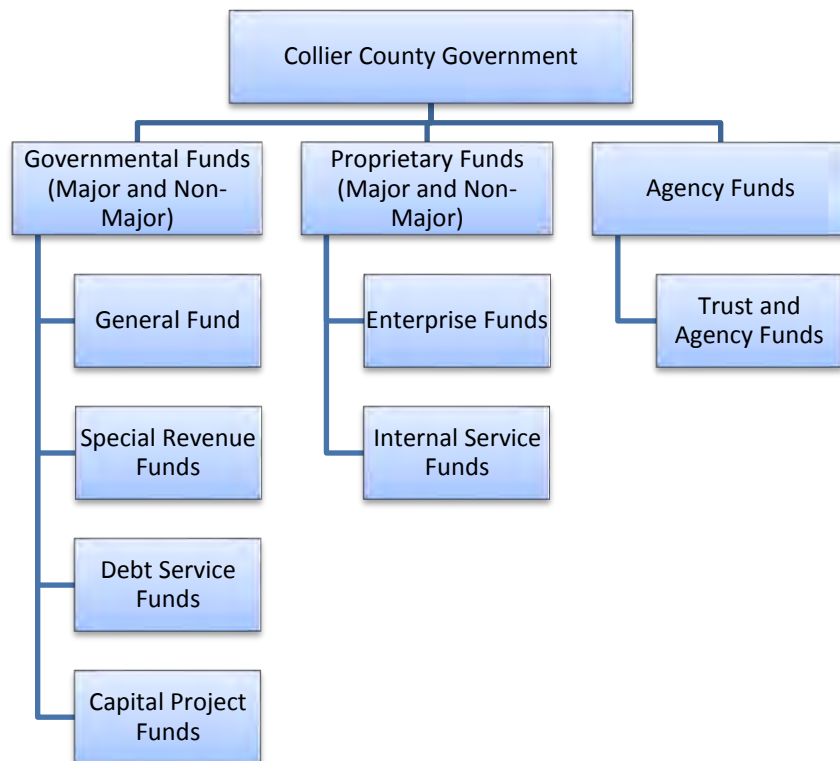
**Collier County Government  
Fiscal Year 2019 Adopted Budget**

<b>Summary of Budget by Fund</b>				
<b>Fund Title</b>	<b>Fund No.</b>	<b>FY 17/18 Adopted Budget</b>	<b>FY 18/19 Adopted Budget</b>	<b>% Budget Change</b>
<b>Enterprise Funds (Cont'd)</b>				
Collier Area Transit (CAT) Grants	(424)	0	0	N/A
Collier Area Transit (CAT) Grant Match	(425)	407,800	404,700	-0.76%
Collier Area Transit (CAT) Enhancements	(426)	3,175,400	2,621,400	-17.45%
Transportation Disadvantaged	(427)	3,103,000	3,013,300	-2.89%
Transportation Disadvantaged Grant	(428)	0	0	N/A
Transportation Disadvantaged Grant Match	(429)	76,100	76,100	0.00%
Solid Waste Disposal	(470)	31,742,400	28,535,400	-10.10%
Landfill Closure & Debris Mission Reserve	(471)	3,924,700	3,757,800	-4.25%
Solid Waste Motor Pool Capital	(472)	658,400	871,300	32.34%
Mandatory Collection	(473)	31,909,900	31,013,400	-2.81%
Solid Waste Capital Projects	(474)	10,165,800	12,563,500	23.59%
Emergency Medical Services (EMS)	(490)	32,495,600	34,467,100	6.07%
EMS Motor Pool and Capital	(491)	4,475,200	3,849,300	-13.99%
EMS Grant	(493)	0	0	N/A
EMS Grant Match	(494)	0	0	N/A
Airport Authority Operations	(495)	4,424,900	4,553,600	2.91%
Airport Authority Capital	(496)	2,066,300	1,029,100	-50.20%
Immokalee Airport Capital	(497)	61,900	0	-100.00%
Airport Authority Grant	(498)	0	0	N/A
Airport Authority Grant Match	(499)	0	0	N/A
<b>Subtotal Enterprise Funds</b>		<b>457,112,200</b>	<b>423,631,400</b>	<b>-7.32%</b>
<b>Internal Service Funds</b>				
Information Technology	(505)	8,487,600	9,453,700	11.38%
Information Technology Capital	(506)	2,521,900	1,436,200	-43.05%
Property & Casualty	(516)	14,069,400	25,105,500	78.44%
Group Health	(517)	67,229,200	78,627,200	16.95%
Workers Compensation	(518)	3,575,500	3,940,000	10.19%
Fleet Management	(521)	9,826,800	10,005,300	1.82%
Motor Pool Capital Recovery	(523)	8,717,300	10,255,900	17.65%
<b>Subtotal Internal Service Funds</b>		<b>114,427,700</b>	<b>138,823,800</b>	<b>21.32%</b>
<b>Permanent &amp; Agency Funds</b>				
Deposit Fund	(670)	0	0	N/A
Caracara Prairie Preserve	(674)	1,719,000	1,752,500	1.95%
<b>Subtotal Permanent Funds</b>		<b>1,719,000</b>	<b>1,752,500</b>	<b>1.95%</b>
<b>Total Budget by Fund</b>		<b>1,705,562,400</b>	<b>1,751,631,900</b>	<b>2.70%</b>
<b>Less:</b>				
<b>Internal Services</b>		<b>86,165,300</b>	<b>107,282,600</b>	<b>24.51%</b>
<b>Interfund Transfers</b>		<b>450,425,900</b>	<b>452,521,000</b>	<b>0.47%</b>
<b>Net County Budget</b>		<b>1,168,971,200</b>	<b>1,191,828,300</b>	<b>1.96%</b>

## Fund Structure, Fund Balance and Description of Funds Subject to Appropriation

Fund balance (Net Position) represents the net financial resources of a fund – in other words, assets minus liabilities – in simpler terms, dollars available to spend. If some of the funds’ resources are not available to spend, this would be indicated by “restricting” or “reserving” a portion of the fund balance.

The Governmental Accounting Standards Board (GASB) Statement Number 54, Fund Balance Reporting and Governmental Fund Type Definitions, has been in effect for fiscal years beginning after June 15, 2010. The objective of this statement was to improve the usefulness and understandability of governmental fund balance information. GASB 54 classification is only required for governmental funds and therefore, no presentation is made for Proprietary or Agency Funds. All funds are appropriated annually with the exception of Grant Funds, which are appropriated at the time grant awards are approved by the Board of County Commissioners. Collier County’s funds can be divided into the following three categories: governmental, proprietary and agency.



A further designation is made between Major and Non-Major.

**Major Funds and their descriptions are:**

**Governmental:**

- **General Fund** is the largest operating fund of the County. It is used to account for all countywide general government activities and is supported principally by ad valorem taxes.
- **Bayshore and Immokalee CRAs** are Community Redevelopment Agencies established for areas of the County to address specific needs of those areas. Their primary revenue source is the Tax Increment Financing (TIF) revenue transferred from the General Fund.

***Proprietary:***

- **Collier County Water and Sewer Fund** is used to account for the operations of the day-to-day operating functions for the County's water collection, distribution and sewer systems. Principal revenues are water and sewer user fees.
- **Solid Waste Fund** is used to account for the collection and disposal of the entire waste stream generated in Collier County. Landfill operations have been privatized through a contractual agreement with Waste Management, Inc. The principal revenue source is tipping fees.

***Non-Major Funds include:***

***Governmental:***

- **Special Revenue Funds** are used to account for the proceeds of specific revenue sources that are for specified purposes or are restricted in use.
- **Debt Service Funds** are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs. A brief discussion of each bond issue, repayments pledge, and date of final maturity follows.
- **Capital Project Funds** are used to account for financial resources to be used for the acquisition or construction of major capital facilities or improvements.

***Proprietary:***

- **Enterprise Funds** are used to account for operations that are financed and operated in a manner similar to private business enterprise. The intent of the governing body is that all costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.
- **Internal Service Funds** are used to account for the provision of goods and services by the County departments providing services to other County operations.

***Agency Funds:***

- **Trust and Agency Funds** are used to account for assets held in trust or for individuals, private organizations, other governmental units and/or funds to be used for special purposes.

For a complete listing of all Funds utilized by Collier County, their descriptions and the category they fall into, please see the Budget by Fund section.



## Estimated Changes in Fund Balance by Fund Type

The next several pages provide an estimate and a discussion of the budgeted fund balance for the County's Funds by fund type. Fund balances are the product of unspent amounts from prior years within a fund. Fund balances can be caused by timing issues (capital projects not completed when expected, unspent grant funds), excess planned revenues over planned expenditures, or they can be planned for, such as setting aside monies for future or contingent events. When developing a "balanced budget," available fund balances are combined with estimated revenues to comprise the total sources available to fund appropriations.

The budgeted year-end fund balance is determined by subtracting budgeted expenditures from the sum of prior year-end fund balance plus budgeted revenue. The difference is budgeted year-end fund balance. The budgeted year-end fund balance is then compared to the prior year-end budgeted fund balance to determine the change in fund balance.

The budget-based approach discussed above assumes 100% of budgeted appropriations will be expended and only 95% of budgeted revenues will be received. Collier County has a history of conservative budget management practices and, as a result, actual expenditures incurred are typically less than the amount budgeted. Similarly, actual revenue received can trend above 95% of the budgeted amount. The budget is routinely managed during the course of any fiscal year to ensure that sufficient beginning actual cash is available and sized around policy objectives.

There are two summary documents for this section. The first summary provides an overview of the changes in fund balance, including beginning fund balance, estimated revenues and other financing sources, expenditures and other financing sources/uses and then budgeted (recommended) ending fund balances for all fund types. The ending fund balances are presented by undesignated reserves, designated reserves, and cash flow reserves. Undesignated reserves are the County's reserve for contingencies. Designated reserves are made up of reserves for debt service, capital, and actuarial insurance reserves. The cash flow reserve is established to fund beginning of the year operations, as a large part of County revenues are received over the course of a multiple months after the start of each fiscal year.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**BUDGETED SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BY FUND TYPE AND FUNCTIONAL ACTIVITY AREA FOR ALL FUNDS  
FISCAL YEAR 2019**

(amounts expressed in thousands)

Description	MAJOR			NON-MAJOR	Total Government al Funds	All Other Funds	
	Fund Grouping (1)	Immokalee CRA	Bayshore CRA	Other Government al Funds		Proprietary Funds	Total All Funds
Beginning Fund Balance 10/1/18	43,021	508	1,909	210,454	255,892	132,474	388,366
<u>Budgeted Revenues:</u>							
Taxes:							
Ad Valorem Taxes	314,774	-	-	54,593	369,367	-	369,367
Local Gas Taxes	-	-	-	15,700	15,700	-	15,700
Franchise Fees	-	-	-	32,487	32,487	1,820	34,307
Licenses, Permits & Impact Fees	229	-	-	53,428	53,657	12,300	65,957
Intergovernmental Revenue	54,104	-	-	10,040	64,144	108	64,252
Charges for Services	40,806	-	-	7,875	48,681	210,913	259,594
Fines & Forfeitures	393	-	-	1,843	2,236	20	2,256
Interest Income	1,200	4	29	2,284	3,517	2,960	6,477
Special Assessment	-	-	-	7,768	7,768	74	7,842
Miscellaneous Revenues	8,513	-	-	1,784	10,297	16,572	26,869
Other Financing Sources	207,866	790	1,975	114,800	325,431	185,214	510,645
<b>Total Revenue &amp; Sources</b>	<b>627,885</b>	<b>794</b>	<b>2,004</b>	<b>302,602</b>	<b>933,285</b>	<b>429,981</b>	<b>1,363,266</b>
<b>Total Revenue &amp; Beginning Balance</b>	<b>670,906</b>	<b>1,302</b>	<b>3,913</b>	<b>513,056</b>	<b>1,189,177</b>	<b>562,455</b>	<b>1,751,632</b>
<u>Budgeted Expenditures/Expenses:</u>							
General Government	82,574	-	-	33,824	116,398	590	116,988
Public Safety	189,595	-	-	38,109	227,704	32,572	260,276
Physical Environment	806	-	-	38,700	39,506	197,294	236,800
Transportation	359	-	-	86,076	86,435	13,123	99,558
Economic Environment	2,463	645	1,621	536	5,265	30	5,295
Human Services	13,162	-	-	1,084	14,246	269	14,515
Culture & Recreation	18,267	-	-	54,715	72,982	284	73,266
Debt Service	-	-	-	32,640	32,640	20,495	53,135
Other Financing Sources/Uses	317,834	104	625	66,479	385,042	175,549	560,591
<b>Total Expenditures/Expenses</b>	<b>625,060</b>	<b>749</b>	<b>2,246</b>	<b>352,163</b>	<b>980,218</b>	<b>440,206</b>	<b>1,420,424</b>
<u>Budgeted Ending Fund Balance:</u>							
Undesignated Reserves	10,384	60	123	58,276	68,843	18,608	87,451
Designated Reserves (2)	(538)	493	1,544	92,935	94,434	90,691	185,125
Cash Flow Reserves	36,000	-	-	9,682	45,682	12,950	58,632
<b>Recommended Ending Fund Balance at 9/30/19</b>	<b>45,846</b>	<b>553</b>	<b>1,667</b>	<b>160,893</b>	<b>208,959</b>	<b>122,249</b>	<b>331,208</b>

(1) General Fund Grouping includes the County-wide General Fund, Constitutional Officers General Funds, Affordable Housing Deferrals, Emergency Relief and Economic Development Funds.

(2) Designated reserves include a budgeted negative reserve for payroll attrition savings. In the County-wide General Fund, the attrition reserve is the only designated reserve other than cash flow which is identified separately.

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The second summary document provides an overview of all County Funds by type with an analysis of the change in fund balance. As discussed above, the County practices conservative budget management and, in order to present a reasonable analysis, the prior and current year planned fund balances are compared.

The following chart shows the budgeted change in Fund Balance from FY 2018 to FY 2019 along with a discussion of the planned changes greater than +/-10%.

	MAJOR			NON-MAJOR	Government al Funds Total	All Other Funds	
	Fund Grouping (1)	Immokalee CRA	Bayshore CRA	Aggregate Government al Funds		Proprietary Funds	Total All Funds
Estimated Fund Balance FY18	43,021	508	1,909	210,454	255,892	132,474	388,366
Recommended Fund Balance FY19	45,846	553	1,667	160,893	208,959	122,249	331,208
Dollar change in fund balance	2,825	45	(242)	(49,561)	(46,933)	(10,225)	(57,158)
% change in fund balance	7%	9%	-13%	-24%	-18%	-8%	-15%

**Major Governmental Funds:** Collier County's major governmental funds include the Countywide General Fund, the Immokalee and Bayshore Community Redevelopment Area (CRA) Funds. The increase in the General Fund Grouping is attributable to increasing the Reserve for Cashflow to preserve the beginning cash balance needed for the start of the fiscal year. The Immokalee CRA increase in fund balance is attributable to increasing the reserve for capital within the fund.

**Non-Major Aggregate Governmental Funds:** This aggregate grouping of funds includes Special Revenue, Debt Service and Capital Improvement Funds.

- **Special Revenue Fund:** Fund balance decreased by \$10.9 million or 9.2%.
  - The Community Development Fund (113) Reserves decreased \$3.3 million due to programming a portion of the fund balance within Reserves for Future Construction.
  - The Planning Services Fund (131) balance decreased by \$9.4 million largely due to a temporary loan to the Airport Authority until grant revenues are received for a new terminal construction project.
- **Debt Service Fund:** Fund balance decreased by \$465,700 or -8.6%.
- **Capital Projects Fund:** Fund balance increased by \$23.3 million or 93.5%.
  - Balances in the Road Impact Fee Fund series increased an aggregate of \$12.9 million.
  - Growth Management Capital Fund (310) increased \$5.7 million, and Road Construction Gas Tax Fund (313) increased \$2.5 million, each of which generally attributable to increasing the reserve for capital for future growth-related road projects.

**All Other Funds:** Include an aggregate of the following with changes of note:

- **Enterprise Funds:** Included here are business-like activities, the fund balance decreased by \$4.9 million or -6.6%.
  - Balances in the Collier County Water/Sewer Fund series decreased by an aggregate of \$2.1 million driven by a reduction to the reserves for cash flow.
  - Balances in the Solid Waste Fund series increased by an aggregate of \$1.0 million mainly due to establishing a reserve for a disaster debris mission the Landfill Closure and Debris Mission Reserve Fund (471) of \$3.7 million. This increase is offset by decreases in the other Solid Waste Fund series due to temporary loans to projects dedicated to recovery efforts from the Hurricane Irma disaster.
  - Water and Sewer Impact Fee Funds decreased \$5.9 million due to reductions in the reserves for capital.

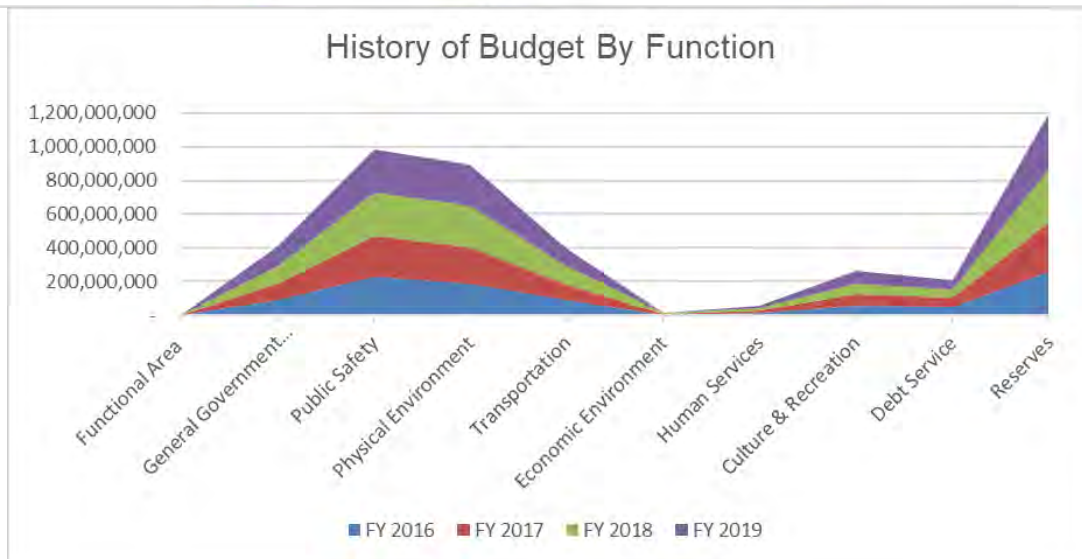
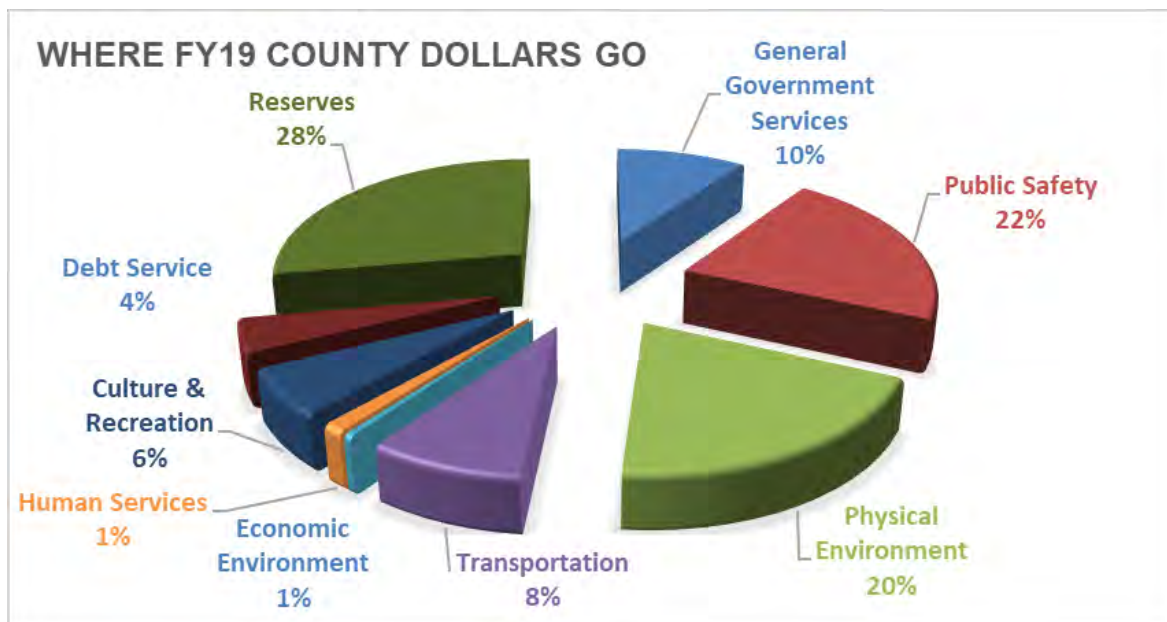
**Collier County Government**  
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- The Airport and Mass Transit reserves decreased by \$1.8 million and \$0.4 million respectively, programming funds for active construction projects and future grant matches.
- EMS fund balance increased by \$2.3 million to provide a reserve for capital.
  
- **Internal Service Funds:** Fund balance increased by \$6.5 million or 14.0%.
  - The Motor Pool Capital Recovery program was restarted in FY16 for Water/Sewer, Solid Waste and most of the General Governmental entities. In FY17, EMS and Transportation programs were included in the program. In total, the fund balance increased by \$1.17 million in the Motor Pool Capital Recovery Fund series, increasing the reserve for future vehicle replacements.
  - Property & Casualty, Group health and life, and Workers Comp insurance funds increased by \$4.65 million or 13.3% as a planned strategy to provide a stronger position should a catastrophic event occur.
  - Fleet increased by \$0.1 million and Information Technology increased by \$.6 million.

## Major Areas of Spending

The following table and graph depict the major functional areas of spending within the Collier County budget:

<u>Functional Area</u>	<u>FY 2019 Adopted Budget</u>	<u>Percent of Total Adopted Budget</u>
General Government Services	\$ 117,775	9.88%
Public Safety	\$ 260,276	21.84%
Physical Environment	\$ 236,800	19.87%
Transportation	\$ 99,558	8.35%
Economic Environment	\$ 5,295	0.44%
Human Services	\$ 14,515	1.22%
Culture & Recreation	\$ 73,266	6.15%
Debt Service	\$ 53,135	4.46%
Reserves	\$ 331,208	27.79%
<b>Total Net Budget</b>	<b>\$ 1,191,828</b>	<b>100.00%</b>



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**Adopted Expense Budget by Functional Area: FY 2016 through FY 2019**

<u>Functional Area</u>	<u>FY 2016 Adopted Budget</u>	<u>FY 2017 Adopted Budget</u>	<u>FY 2018 Adopted Budget</u>	<u>FY 2019 Adopted Budget</u>	<u>% Change FY18 - 19</u>
General Government Services	\$ 89,923,800	\$ 96,917,600	\$ 101,649,000	\$ 117,775,700	15.9%
Public Safety	227,999,300	242,018,400	256,835,600	260,274,900	1.3%
Physical Environment	188,199,900	215,941,600	250,147,100	236,800,000	-5.3%
Transportation	89,697,600	92,580,900	110,342,500	99,558,000	-9.8%
Economic Environment	3,160,900	4,149,600	4,685,900	5,295,000	13.0%
Human Services	13,055,100	13,686,800	14,636,100	14,515,000	-0.8%
Culture & Recreation	58,311,200	64,444,600	66,189,900	73,265,700	10.7%
Debt Service	51,422,400	51,579,600	50,630,400	53,135,400	4.9%
Reserves	259,605,200	289,709,800	313,854,700	331,208,600	5.5%
<b>Total Net Budget</b>	<b>\$ 981,375,400</b>	<b>\$ 1,071,028,900</b>	<b>\$ 1,168,971,200</b>	<b>\$ 1,191,828,300</b>	<b>2.0%</b>

**Summary of Adopted Revenue Sources: FY 2016 through FY 2019**

<u>Description</u>	<u>FY 2016 Adopted Budget</u>	<u>FY 2017 Adopted Budget</u>	<u>FY 2018 Adopted Budget</u>	<u>FY 2019 Adopted Budget</u>	<u>% Change FY18 - 19</u>
Ad Valorem Taxes	\$ 291,653,500	\$ 324,206,300	\$ 349,866,900	\$ 369,366,300	5.6%
Gas & Sales Taxes	55,500,000	58,350,000	59,500,000	63,175,000	6.2%
Permits/Fines/Assessments	54,926,200	60,318,900	64,081,600	69,826,900	9.0%
Intergovernmental	14,204,100	15,176,000	15,397,000	16,776,300	9.0%
Service Charges	213,553,100	225,787,500	240,386,700	259,593,900	8.0%
Interest/Miscellaneous	7,312,200	6,493,300	7,068,100	25,093,400	255.0%
Impact Fees	30,232,800	37,027,000	43,560,000	40,535,000	-6.9%
Loan/Bond Proceeds	-	-	-	-	0.0%
Carry Forward	346,956,000	379,499,500	427,635,100	388,365,300	-9.2%
5% Revenue Reserve	(32,962,500)	(35,829,600)	(38,524,200)	(40,903,800)	6.2%
<b>Total Revenue Budget</b>	<b>\$ 981,375,400</b>	<b>\$ 1,071,028,900</b>	<b>\$ 1,168,971,200</b>	<b>\$ 1,191,828,300</b>	<b>2.0%</b>

**General Government**

The Legislative, Executive, Financial, Administrative, Judicial and Planning branches of Collier County provide services in this functional area for the benefit of the public and the governmental body as a whole. The major areas are the Board of County Commissioners, Tax Collector, Property Appraiser, Clerk of Courts, Supervisor of Elections, County Manager, County Attorney, Judicial Branch, County Administrative Services Department, and Comprehensive Planning. General Government increased in total appropriations due primarily to the renewed emphases on providing more dollars toward deferred capital maintenance of buildings, and the replacement of vehicles and equipment. General Government continues to represent approximately 10% of the entire County net budget.

**Public Safety**

Collier County provides services in this functional area for the health, safety and welfare of citizens and property. The major areas included are the Sheriff's Office, the 800MHz Radio System Operations, Medical Examiner, Emergency Medical Services (EMS), Building Review/Permitting and Code Enforcement. Public Safety amounts to approximately \$260 million, consuming 22% of the FY 2019 County net budget, as this sector of spending remains a priority for Collier County.

**Physical Environment**

Services in this functional area provide for safe, healthy and aesthetically clean living conditions through management of various elements of the environment. The Water & Wastewater Divisions, Solid Waste Division, Pollution Control Division, Stormwater Management Division, and Beach Renourishment/Pass

Maintenance activities provide most of these services. The Physical Environment budget decreased 5.3% or approximately \$13.3 million dollars. The decrease relates primarily to a significant drop in capital improvements programmed with Water and Sewer Impact Fees. Physical Environment amounts to approximately \$236 million, comprising 20% of the FY 2019 County net budget.

### **Transportation**

This functional area includes maintenance, administration, planning and construction for Collier County's transportation network. Other areas included are airports, MSTU improvement districts, and operating the public transit system. Transportation decreased 9.8% or approximately \$10.8 million dollars over last year. The Landscape program was restarted in FY17 and continues to add new miles of beautified medians and roadside areas with the dedicated funding. Certain road projects have been placed on hold while loans remain outstanding to the Stormwater Division to assist with the cost of waterway debris removal from the Hurricane Irma disaster.

### **Economic Environment and Human Services**

Services that develop, diversify, expand and improve the economic condition of the county and its citizenry through job and associated revenue creation are classified as Economic Environment. These services are provided by the County Manager's Agency in conjunction with the Collier Economic Development Office (Collier EDO); also included in this grouping are the Immokalee and Bayshore/Gateway Triangle Community Redevelopment Agencies (CRA's), Ave Maria Innovation Zone and the Veterans Services Department. Economic Environment budgets increased \$.6 million driven by planned capital purchases within the Bayshore/Gateway Triangle CRA Fund.

Human Services include health and welfare services provided primarily by the Collier County Public Health Division, Domestic Animal Services, and the Community and Human Services Division. Human Services budgets decreased slightly by \$.1 million.

These sectors combined remain at approximately 2% of the total County net budget.

### **Culture & Recreation**

This functional area includes the provision and maintenance of cultural and recreational facilities and activities for the citizens and visitors of Collier County. Included are the Parks and Recreation Division, the Public Library system, Collier County Museums, and the Tourist Development Division. An increase in funding over the prior year of \$7.1 million brought the total budget to \$73.3 million for this functional area. Culture & Recreation functions represent 6% of the total County net budget. The increase is attributed to capital improvements in each of the areas.

### **Debt Service**

Debt Service is the payment of principal and interest on long term debt instruments. Debt service budgets in FY 2019 total \$53.1 million or 4% of the total County net budget. This area has increased due to principal and interest payments related to Commercial Paper Loan A-1-1 utilized to purchase land to house the 60 acre sports complex property, and increases in the principal, interest, and reserve for debt payments within the county Water/Sewer Debt Service Fund.

### **Reserves**

The levels of reserves budgeted are set by Board policy, state law, and bond or debt covenants. Current Board policy dictates that a minimum reserve for contingency within the General Fund and MSTD General Fund be set at 2.5% of operations. In all other funds, the Reserve for contingencies by State statute cannot exceed 10%. Similarly, the Cashflow reserves should not exceed 20%. Budgeted reserves of \$331.2 million account for 28% of the total FY 2019 County net budget. Appropriations in this area increased by \$17.4 million as the County continues to focus on growing reserves.

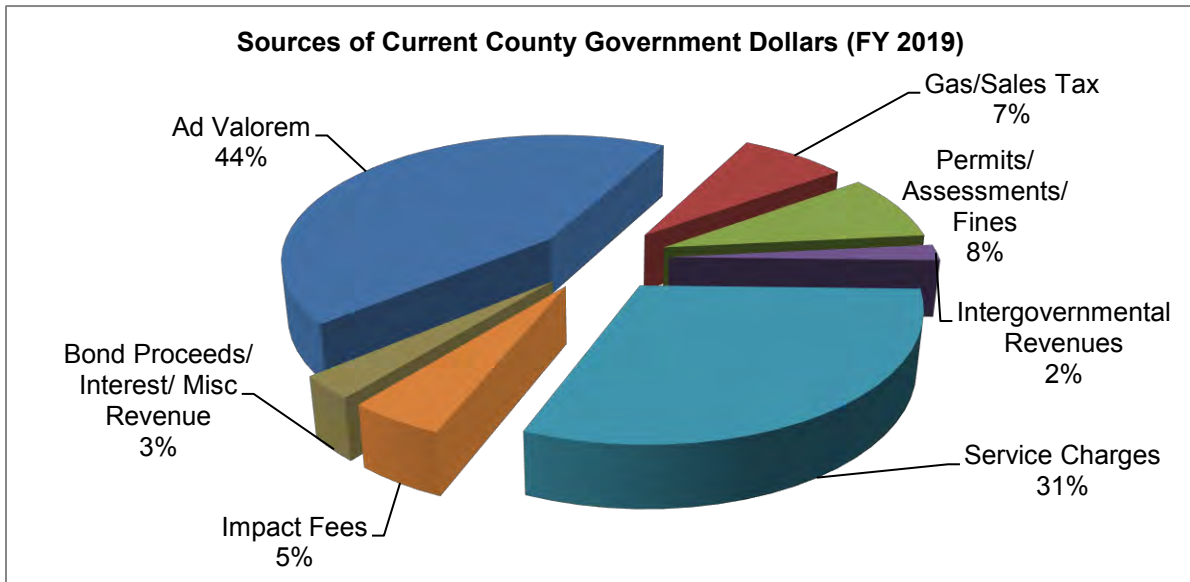
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The largest increase of \$12.9 million was in the Road Impact Fee Funds, with the purpose of saving funding for future capacity enhancing transportation projects. The Risk Management Funds reserves for claims increased by \$4.6 million. The Beach Renourishment & Inlet Management reserves for future capital projects and catastrophic events increased by \$1.5 million. Reserves for cashflow were increased in the General Fund by \$3.5 million to provide additional protection against economic downturns and unexpected emergencies. The Motor Pool Capital Recovery Program continued to grow reserves for future replacement vehicles by \$1.2 million. Notable decreases are mainly in the capital improvement area, including the ongoing landscape capital program and airport terminal construction. Water and Sewer Impact Fee reserves decreased by \$5.9 million as capital projects were programmed utilizing the funding.



## Revenues

The information contained on the following pages is included in this document to provide the reader with an overview and multi-year perspective of the major revenue sources used to support the Collier County budget. The following graph illustrates the major revenue sources and their relationship to the Collier County net budget exclusive of carryforward and the statutory required revenue reserve.



<u>Description</u>	<u>Budgeted Amount</u>
<u>Current FY 19</u>	
Ad Valorem	\$ 369,366,300
Gas / Sales Tax	63,175,000
Permits / Assessments / Fines	69,897,100
Intergovernmental Revenues	16,776,300
Service Charges	259,593,900
Impact Fees	40,535,000
Bond Proceeds / Interest / Misc Revenue	25,023,200
Revenue Reserve Required by Law	(40,903,800)
Sub-total FY 19 Revenues	<u>\$ 803,463,000</u>
Carry forward	388,365,300
<b>Net Total County Revenue Budget</b>	<b>\$1,191,828,300</b>
Transfers – Constitutional Officers and Board	\$ 212,243,100
Transfers from General Fund (001)	85,497,800
Transfers from County Water / Sewer (408)	62,589,300
Transfers from Other Funds	92,190,800
Health / Dental / Life / Disability / WC Insurance Billings	44,522,800
Property and Casualty Billings	7,190,900
Fleet and Fuel Billings	15,641,900
Other Internal Billings	39,927,000
Sub – total Internal Money Shifts	<u>\$559,803,600</u>
<b>Gross Total County Revenue Budget</b>	<b>\$1,751,631,900</b>

Because the budget must adhere to Federal, State, and local statutes as well as generally accepted accounting principles that apply to fund accounting, the gross county budget includes double counts or internal money shifts. These double counts or internal money shifts occur wherever an amount of money is received into one fund and then expended to another fund where the final expense is recorded. The net budget eliminates these double counts or internal money shifts.

## **Property Taxes**

The County's largest source of operating revenue is the property or "ad valorem" tax. This tax is based on the value of all land and buildings (real property) as well as business equipment and machinery (tangible personal property) within the County as determined by the Property Appraiser. By state law, the appraised value must equal the full market value of the property. Property taxes are based on the taxable value (assessed value minus any applicable exemptions). The most common exemption is the "Homestead Exemption" which entitles permanent Florida residents owning the property in which they reside an exemption of up to \$50,000 on the assessed value of their property (residents only receive a \$25,000 exemption applied to Public School Board taxes). There are a number of other limited special exemptions based upon certain qualifying events. The most notable class of tax exemption are those applying to senior citizens age 65 and older.

The County levies property tax on a countywide basis to support general government services in the General Fund and pollution control programs in the County Pollution Control Fund.

The County also levies property taxes in special taxing districts known as MSTU's (Municipal Services Taxing Units), which are created to provide municipal type services to areas not within a city. The Unincorporated Area General Fund is the County's largest MSTU. It covers all unincorporated areas of the County and provides such services as planning and zoning, code enforcement, parks and recreation, road maintenance, landscaping operations and natural resources programs. Smaller district specific MSTU's provide such services as street lighting, drainage improvements, median beautification, and community centers. Other taxes levied through the County's principal taxing authority include dependent fire district taxes. The MSTU's provide "tailor-made" government services, whereby only those directly benefiting pay for extraordinary service levels.

The general indicator of total property tax burden levied by Collier County and all special and dependent districts is the aggregate millage. The aggregate millage is the total of all non-voted ad valorem taxes to be levied by the principal taxing authority (the County) and all special and dependent districts (exclusive of debt service levies) divided by the countywide Gross Taxable Value for Operating Purposes. This millage equivalent combines the various millage rates for the numerous special and dependent districts into a County millage figure.

Section 200.065 (1) Florida Statutes (adopted in 1980) dictates to local governments the calendar and process for adopting millage rates. This section is commonly referred to as "Truth in Millage" or "TRIM," and establishes the statutory requirements that all taxing authorities levying a millage must follow, including all notices and budget hearing requirements. This law is designed to inform taxpayers which governmental entity is responsible for the taxes levied and the amount of tax liability owed to each taxing authority through the issuance of the Notice of Proposed Taxes ("TRIM notice"). The TRIM notice enables the taxpayer to compare the prior assessed value and taxes with the current year assessed value and proposed taxes. It also lets the taxpayer compare the amount of taxes if there is no budget change for the upcoming year. The notice also lists the date, time, and location of all budget hearings at which the taxing authorities will hear from the public. At these hearings, the taxing authorities establish the millage to be levied against the parcel of land shown on the TRIM notice. The notice also shows the deadline for filing a petition to protest the assessment and any denial of exemptions.

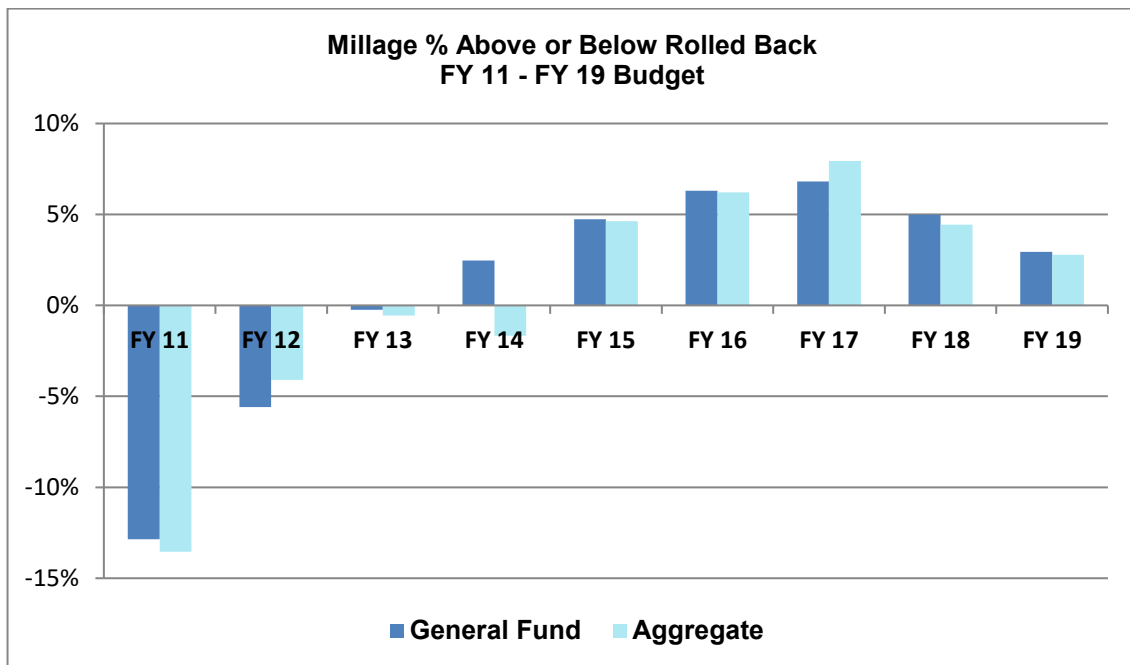
The law further requires local governments to compare proposed millage rates with "rolled back rates," rates that would generate the same tax revenue as the prior year, exclusive of new construction. The Florida Department of Revenue monitors compliance with the TRIM law.

**Millage History**

The schedule and graph below show the percentage increases above or below the rolled back millage rates for both countywide and aggregate taxes from FY 11 through FY 19. (Note: A “mill” is equivalent to one dollar per thousand dollars of taxable property value).

**Millage Percent Above / (Below) Rolled Back Rate**

<b>Fiscal Year</b>	<b>General Fund</b>	<b>Aggregate</b>
<b>FY 11</b>	(12.85%)	(13.54%)
<b>FY 12</b>	(5.59%)	(4.10%)
<b>FY 13</b>	(0.25%)	(0.56%)
<b>FY 14</b>	2.47%	(1.67%)
<b>FY 15</b>	4.74%	4.63%
<b>FY 16</b>	6.31%	6.21%
<b>FY 17</b>	6.82%	7.93%
<b>FY 18</b>	4.99%	4.43%
<b>FY 19</b>	2.95%	2.78%



Florida law prohibits millage rates for county services from exceeding 10 mills. Municipal services provided through MSTU have a similar 10-mill limit. Voter approved millage rates specifically for debt service are excluded from these limits. As the tables on the following pages show, the County has kept the General Fund millage rate well below the 10 mill cap.

The County has historically collected over 96% of ad valorem taxes levied. For FY 2019, taxes become due and payable in November 2018 with the tax considered delinquent if not paid by April 1, 2019. State law allows for a discount of up to 4% for early payment of taxes (November 4%, December 3%, etc.), thus, this collection rate indicates an excellent record.

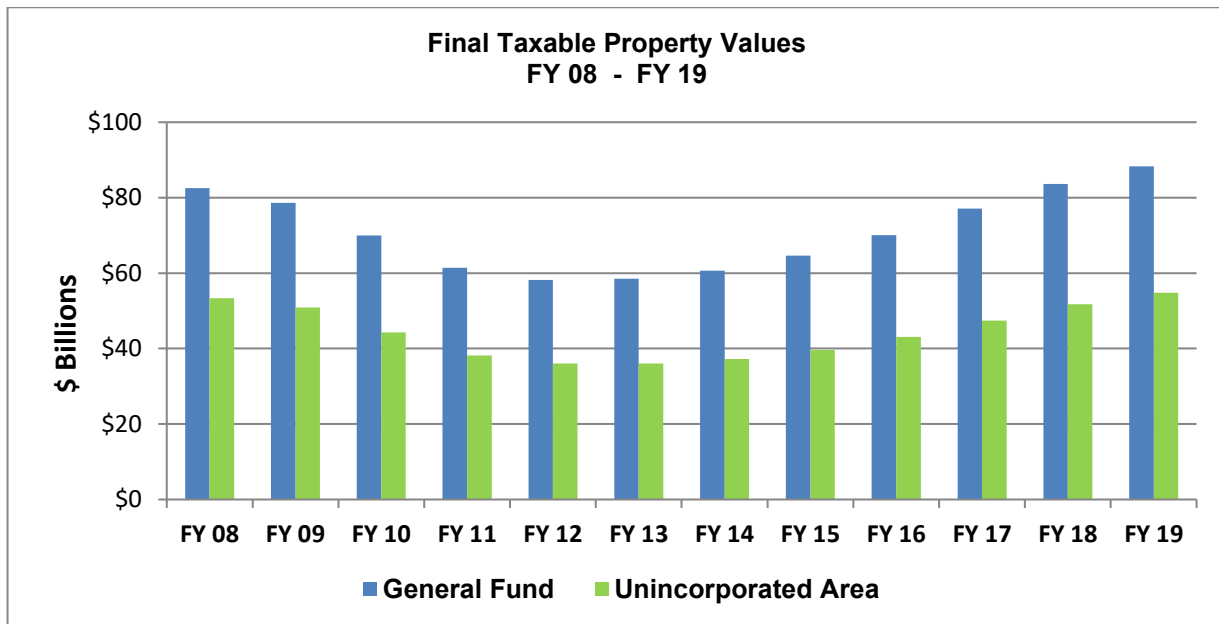
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The enactment of Constitutional Amendment #10, Article VII, Section 4, was designed to protect homeowners from being taxed out of their homes due to rising property values. It limits increases in homestead property valuations for ad valorem tax purposes to a maximum of 3% annually. The constitutional amendment resulted in a dramatic shift in property tax burden from residential homestead property to non-homestead properties such as businesses, vacant lots, vacation homes, and rental properties. Property is reassessed at current market value upon change of ownership and may result in a major increase in the tax bill. Portability, which went into effect for 2008, allows homestead property owners to apply for a transfer up to \$500,000 of "Save Our Homes" exempt value to their next homestead property.

**Final Taxable Property Values (000's Omitted)**

<b>Millage Area</b>	<b>FY 11</b>	<b>FY 12</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY 15</b>	<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FY 19</b>
<b>General Fund</b>	61,436,197	58,202,571	58,492,762	60,637,773	64,595,297	70,086,389	77,115,164	83,597,616	88,307,931
<b>Unincorp. Area</b>	38,146,886	36,013,775	36,026,787	37,207,018	39,634,174	43,075,586	47,455,161	51,754,136	54,788,524

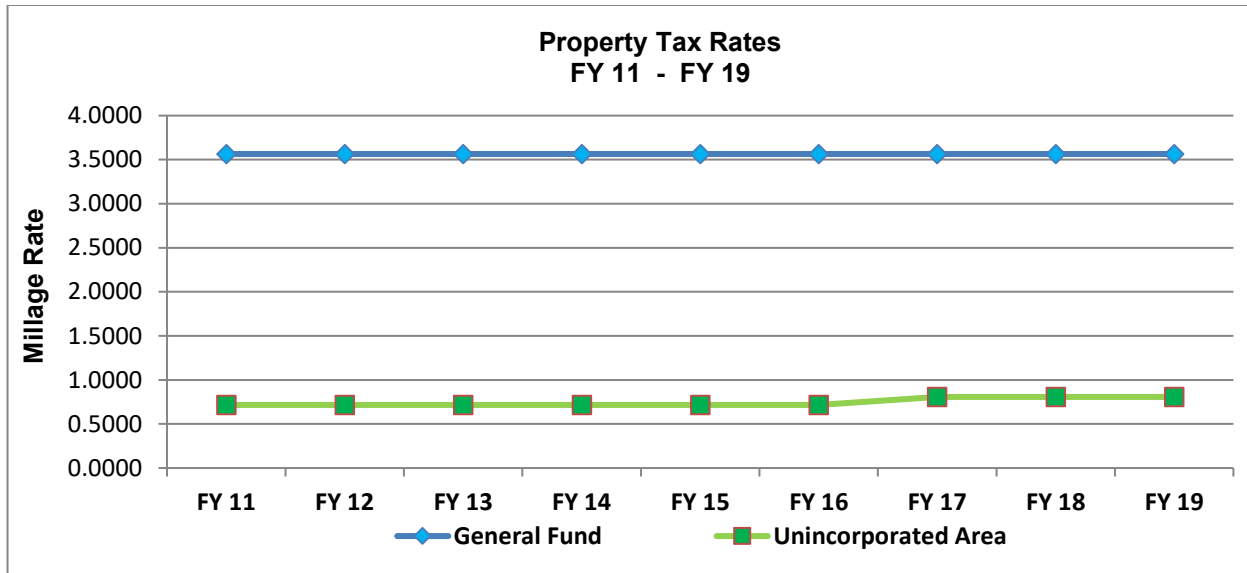
*Note: FY 19 values are from the October 2018 DR422 Property Appraiser certification and do not reflect Final Value Adjustment Board results.*



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**Property Tax Rates**

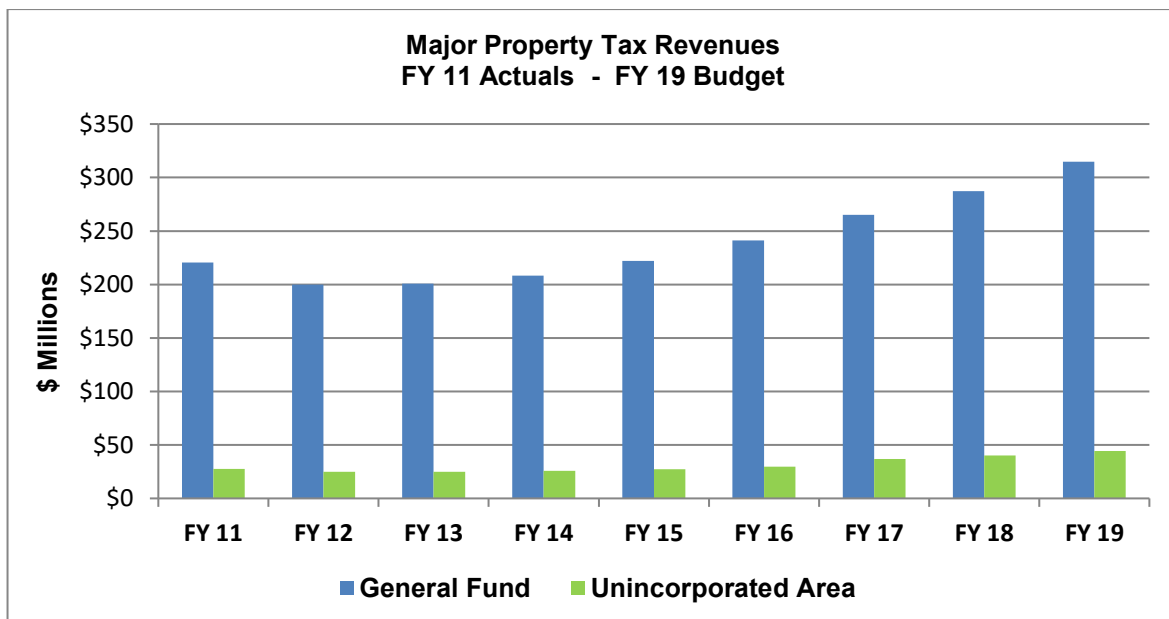
Millage Area	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19
<b>General Fund</b>	3.5645	3.5645	3.5645	3.5645	3.5645	3.5645	3.5645	3.5645	3.5645
<b>Unincorp. Area</b>	0.7161	0.7161	0.7161	0.7161	0.7161	0.7161	0.8069	0.8069	0.8069



**Major Property Tax Revenues (000's Omitted)**

Millage Area	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19
<b>General Fund</b>	210,650	199,911	200,800	208,333	222,090	241,040	265,025	287,105	314,774
<b>Unincorp. Area</b>	26,265	24,868	24,838	25,703	27,377	29,762	36,930	40,227	44,209

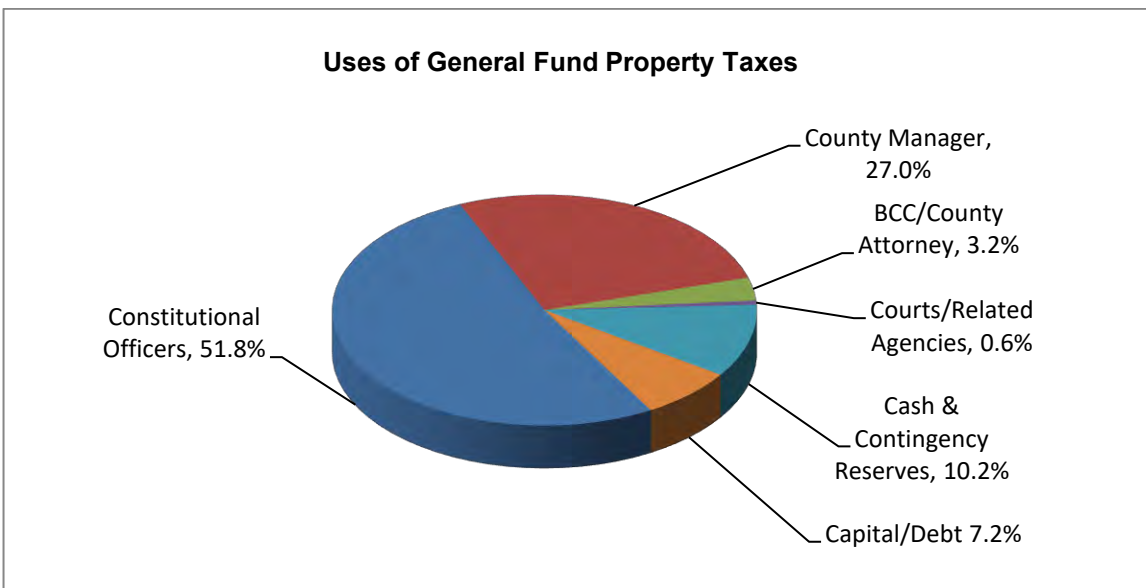
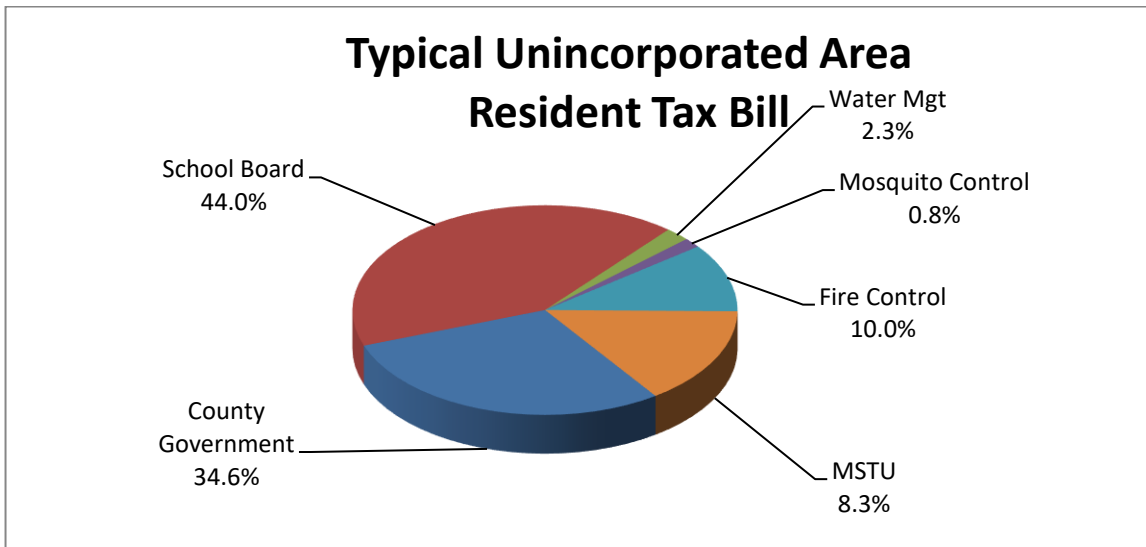
*Note: FY 2011 to FY 2018 amounts are actual collections -- FY 2019 is budget amount.*



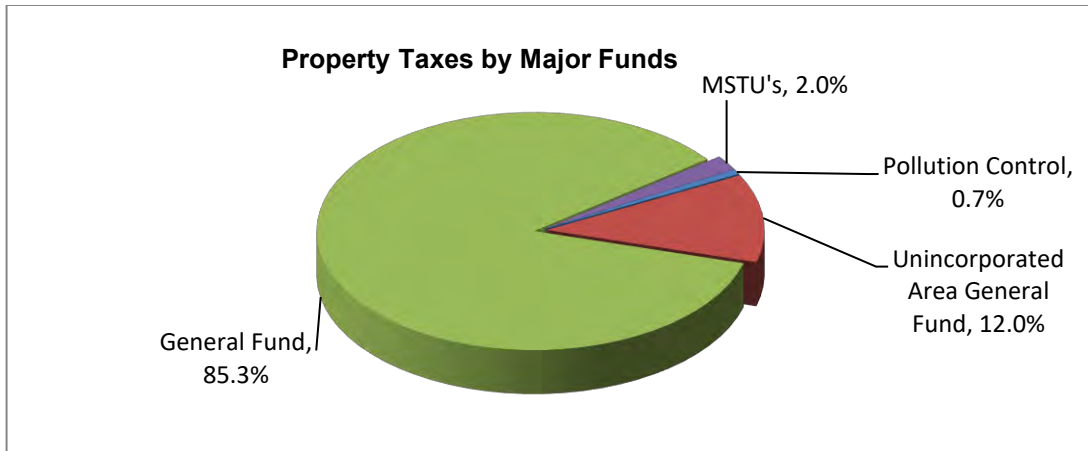
**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**A Typical 2018 Tax Bill (for FY 2019)  
Per \$100,000 Taxable Value  
(Ad Valorem Tax Levies)**

<u>Taxing Authority</u>	<u>Millage Rate</u>	<u>Assessed Tax</u>
County Government (County-wide)	3.5938	\$ 359.38
School Board	5.4800	\$ 504.90
Water Management (SFWMD/BCBB)	0.2888	\$ 28.88
Mosquito Control	0.0940	\$ 9.40
Fire Control	1.2512	\$ 125.12
MSTU's (County levied)	1.7454	\$ 174.54
<b>Total Ad Valorem Taxes</b>	<b>12.4532</b>	<b>\$1,245.32</b>



**Collier County Government  
Fiscal Year 2019 Adopted Budget**



**Other Major Funding Sources**

Major funding sources other than property taxes include carry forward, internal services/transfers, bond/loan proceeds, sales tax, state revenue sharing, gas taxes, impact fees, tourist development tax and service charge/enterprise revenues.

Projections of FY 2019 intergovernmental revenues (primarily gas and sales taxes) were based on an analysis of historical monthly receipts of these revenue sources and were compared to forecasts provided by the Florida Department of Revenue. In addition, the forecast was analyzed in the context of current economic trends. OMB staff monitors revenues (major intergovernmental revenues, enterprise fund revenues, and impact fees) on a monthly basis to identify both current revenue conditions and the potential need for budgetary adjustments.

**Carry Forward**

Carry Forward (Fund Balance) is an estimate of the excess of revenue above expenses from the previous fiscal year and available for use as a funding source in the succeeding fiscal year. Carry forward is a significant source of funds in the County budget, amounting to 22.2% of total gross revenues.

Carry Forward revenue represents not only operating funds but also previously budgeted operating, debt service, and capital reserves that are "carried forward" to fund these same reserves in the new year or to fund capital projects in the current or future years. The largest sources of carry forward are the capital, debt service, and enterprise funds. In the General and MSTD General Funds, adequate carry forward/fund balance is maintained to provide cash flow for operations prior to the receipt of ad valorem taxes and other general revenue sources.

**Bond/Loan Proceeds, Interest and Miscellaneous Revenue**

Bond/Loan proceeds, interest and miscellaneous revenues amount to 1.4% of gross county revenues or \$25,023,200. In FY 2019, no debt proceeds have been budgeted. The entire \$25,023,200 is budgeted for interest and miscellaneous revenue, such as leases, insurance company refunds and late fees. \$15 million was budgeted in the Property & Casualty Fund for outstanding reimbursements from Hurricane Irma.

(000's) Omitted	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19
<b>Bond/Loan Proceeds, Interest and Misc Revenues</b>	9,775.3	7,853.2	6,567.0	7,915.3	6,746.3	7,312.2	6,493.3	7,068.1	25,023.2

*The above amounts reflect the adopted budget*

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**State Shared Revenues**

State shared revenues are comprised of the Local Half-Cent Sales Tax and State Revenue Sharing. OMB staff maintains a database of monthly receipts from these two sources and applies trend analysis in making revenue forecasts. A comparison is then made to projections provided by the Florida Department of Revenue as a final “reality check”.

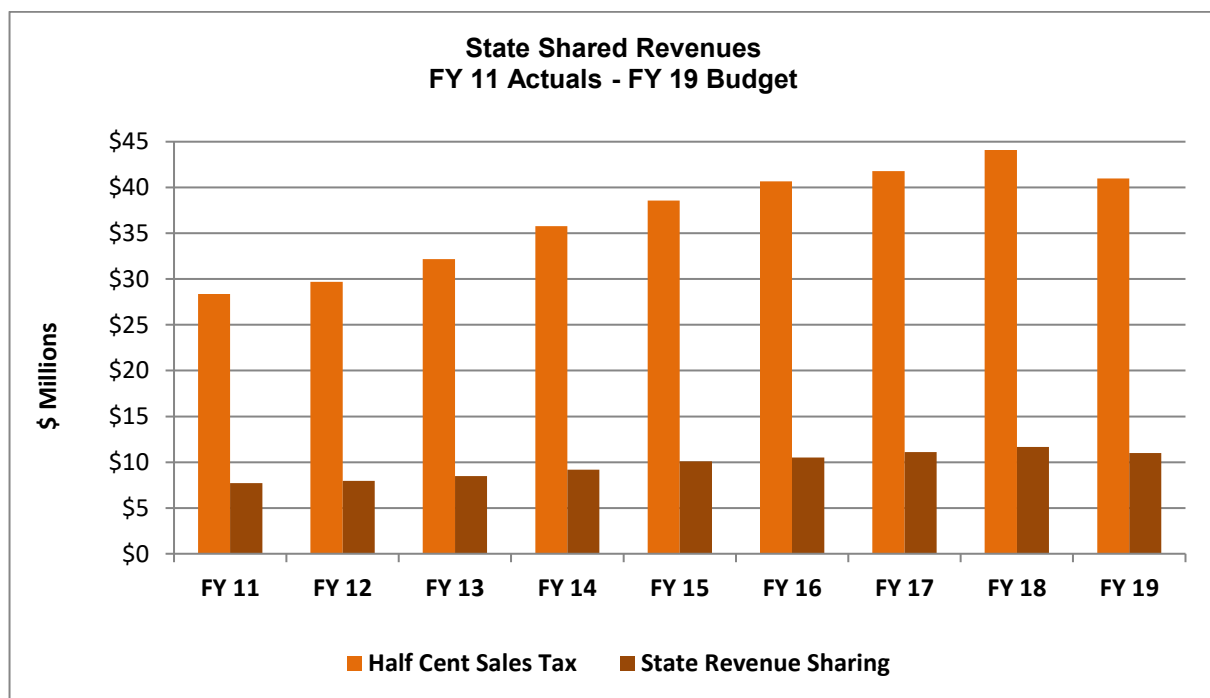
The Local Half-Cent Sales Tax is collected and distributed by the Florida Department of Revenue to counties and municipalities. All city and county governments share the proceeds based on a specific redistribution formula. In FY 18, the Half-Cent sales tax is expected to provide \$41,000,000 in receipts. The Half-Cent sales tax may be used for any lawful purpose. Collier County deposits the proceeds of this tax into the General Fund to fund general government operations.

The State Revenue Sharing Act of 1972 established trust funds for certain State levied tax monies to be shared with counties and municipalities. The sources of these funds are cigarette taxes and state sales and use tax collection. An allocation formula distributes these revenues to each county that meets strict eligibility requirements. Funds are distributed among counties based on a weighted average of proportionate county populations, unincorporated area populations, and sales tax collections. The State Revenue Sharing money has no use restrictions other than some statutory limitations regarding funds that can be used as a pledge for indebtedness. Collier County uses these funds for general government functions in the General Fund. For FY 19, the County is expected to receive a total of \$11,000,000 in State Revenue Sharing proceeds.

**State Shared Revenues**

Source	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19
<b>Half-Cent Sales Tax</b>	28,364.4	29,712.9	32,168.0	35,786.1	38,572.8	40,658.9	41,798.9	44,092.9	41,000.0
<b>State Revenue Sharing</b>	7,723.0	7,968.3	8,478.7	9,166.2	10,084.9	10,516.9	11,091.9	11,673.5	11,000.0
<b>Total</b>	<b>36,087.4</b>	<b>37,681.2</b>	<b>40,646.7</b>	<b>44,952.3</b>	<b>48,657.7</b>	<b>51,175.8</b>	<b>52,890.8</b>	<b>55,766.4</b>	<b>52,000.0</b>

*FY 11 to FY 18 amounts are actual collections-- FY 19 is budget amount.*





**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Collier County Gas Tax Revenue**

Gas taxes are a major source of revenue funding the County's road construction program and for the payment of debt. The County is using the proceeds of the Local Option Gas Tax (five cents per gallon), the Constitutional Gas Tax (20% and 80% portions), Old Local Option Gas Tax (six cents per gallon), the County 7<sup>th</sup> Cent Gas Tax, and the balance of the County 9<sup>th</sup> Cent Voted Gas Tax to fund road capital improvements and debt service payments. OMB staff maintains a database of monthly receipts from each individual gas tax and applies trend analysis in making revenue forecasts. The County budgeted FY 19 gas tax at \$22,175,000. The State of Florida's Department of Revenue's Office of Tax Research provides FY 19 gas tax estimates and these estimates are considered as budget projection proposed by OMB.

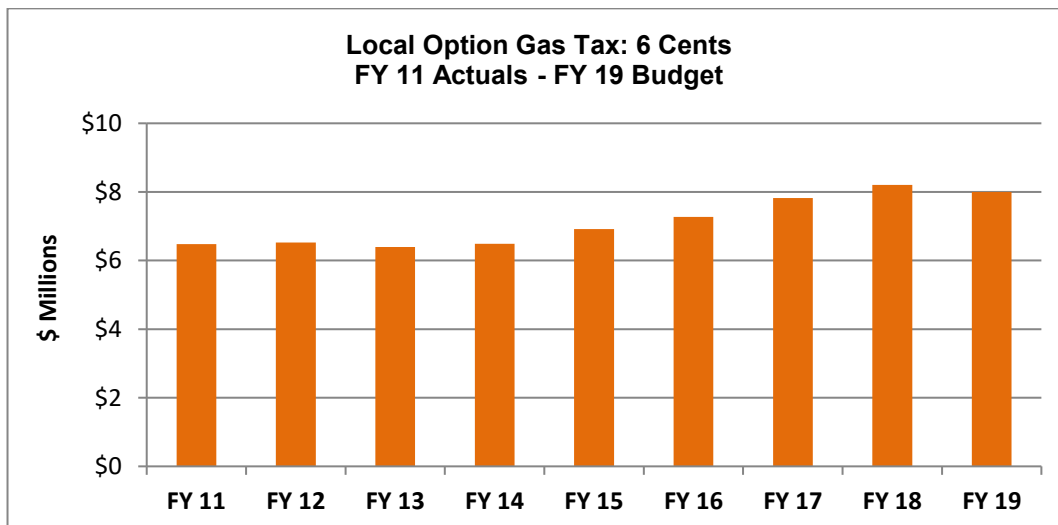
**Collier County Gas Tax Revenue (000's omitted)**

Source	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19
<b>Local Option Gas Tax (6 Cents)</b>	6,477.7	6,523.3	6,397.1	6,483.5	6,921.2	7,274.7	7,817.7	8,200.5	8,000.0
<b>Constitutional Gas Tax (20%)</b>	768.3	785.2	778.1	801.1	824.5	857.0	887.3	918.3	900.0
<b>Constitutional Gas Tax (80%)</b>	3,073.3	3,140.9	3,112.5	3,204.4	3,298.0	3,427.9	3,549.1	3,673.5	3,600.0
<b>County Gas Tax (7th Cent)</b>	1,677.9	1,700.0	1,717.4	1,727.6	1,807.3	1,893.5	1,953.7	2,017.1	1,975.0
<b>Voted Gas Tax (9th Cent)</b>	1,377.1	1,387.3	1,361.0	1,369.9	1,456.8	1,531.1	1,644.8	1,725.3	1,650.0
<b>Local Option Gas Tax (5 Cents)</b>	4,937.1	4,988.2	4,862.4	4,969.9	5,238.9	5,494.0	5,945.9	6,213.9	6,050.0
<b>Total</b>	<b>18,311.4</b>	<b>18,524.9</b>	<b>18,228.5</b>	<b>18,556.4</b>	<b>19,546.7</b>	<b>20,478.2</b>	<b>21,798.5</b>	<b>22,748.6</b>	<b>22,175.0</b>

*FY 11 to FY 18 amounts are actual collections--FY 19 is budget amount.*

**Local Option 6 Cents Gas Tax**

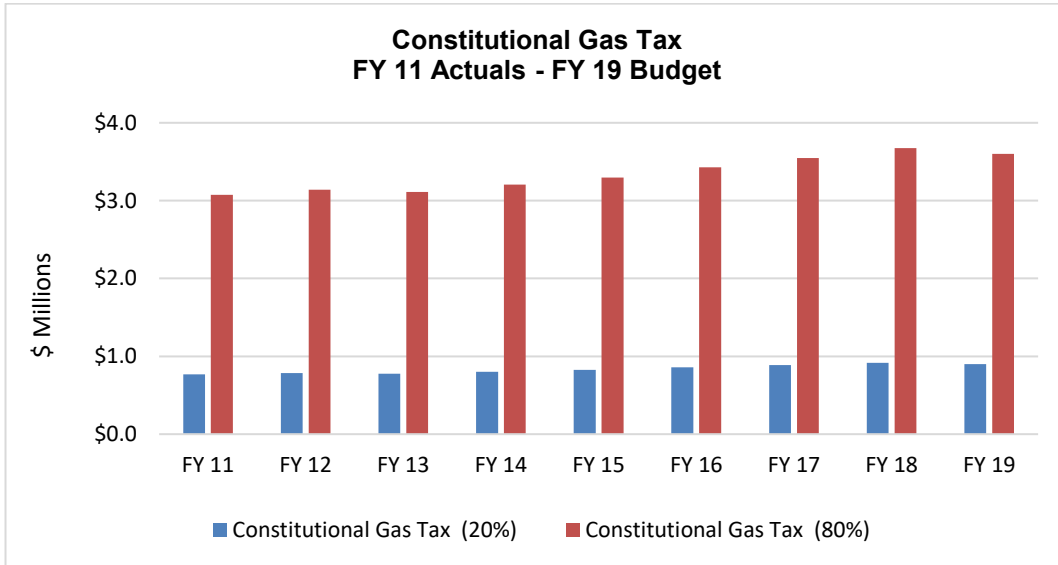
The 6 Cent Local Option Gas Tax is collected by the State on behalf of Collier County, the City of Naples, the City of Marco Island, and Everglades City on each gallon of motor fuel and special fuel sold in the County, with municipal shares based on their transportation expenditures over a five-year period relative to such expenditures of the County. The County's share (effective January 2014) of proceeds is 85.48% based on the transportation expenses incurred during the period from FY 08 through FY 12. On June 24, 2003, the Board of County Commissioners adopted Ordinance No. 2003-35 extending the levy of an additional six-cent local option gas tax effective January 1, 2004, expiring December 31, 2025. In FY 19, the County anticipates receiving \$8,000,000 from this revenue source and will utilize the proceeds for debt service payments and other allowable transportation related expenses.



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

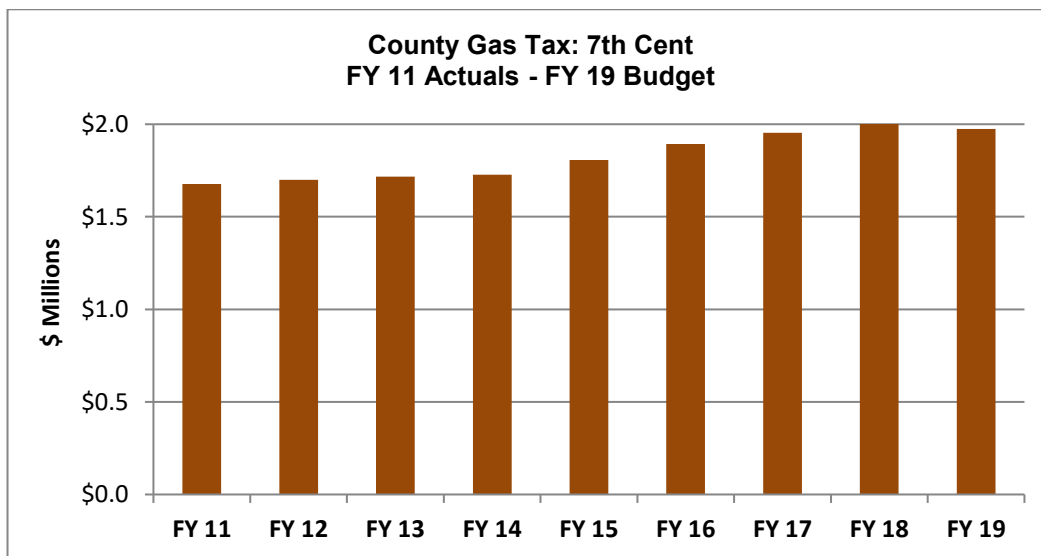
**Constitutional Gas Tax 20% and 80%**

Revenues from the Constitutional Gas Tax are collected by the state as a two-cent tax on each gallon of motor fuel and special fuel sold, in accordance with Article XII, Section 9(c) of the Florida Constitution. The state allocates 80% of this tax to counties after first withholding amounts pledged for debt service on bonds issued pursuant to provisions of the State Constitution for road and bridge purposes. Collier County anticipates receiving \$3,600,000 from the 80% portion and \$900,000 from the 20% portion in FY 19 and will utilize the proceeds to support the road construction program.



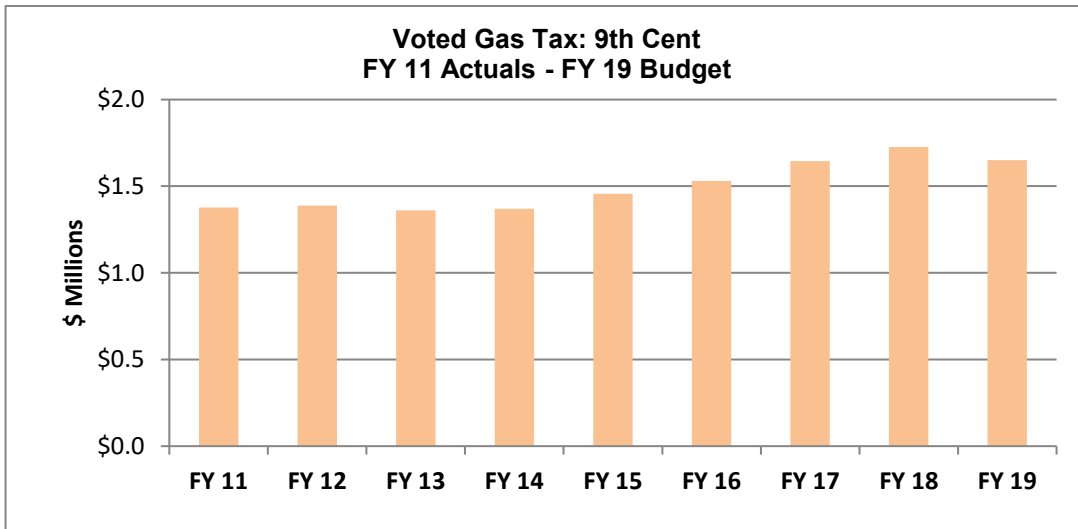
**County 7<sup>th</sup> Cent Gas Tax**

Funds for the County Gas Tax are collected by the state as a one-cent tax on each gallon of motor fuel and special fuel sold in accordance with Section 206.60 of the Florida Statutes. Collier County anticipates receiving \$1,975,000 from this revenue source in FY 19 and will utilize the proceeds for debt service payments, depositing the money directly into the debt service fund.



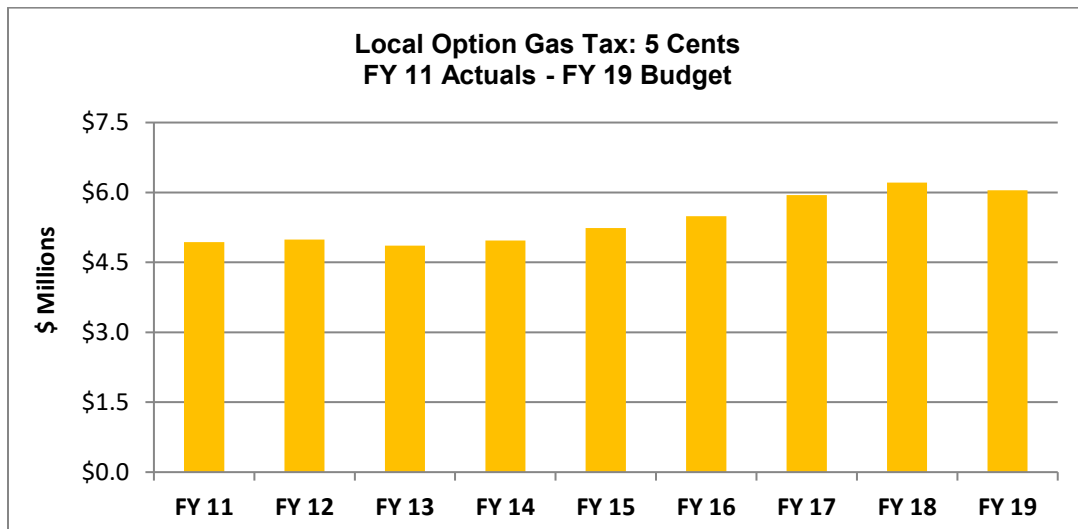
**County 9<sup>th</sup> Cent Gas Tax**

The County 9th Cent Gas Tax is collected by the State on behalf of Collier County as a one-cent tax on each gallon of motor fuel and special fuel sold in the County and taxed under the provisions of Section 336.02, Florida Statutes. The electorate of Collier County voted at a referendum held on March 11, 1980 to impose this additional fuel tax for the purpose of paying the cost of acquisition, construction and maintenance of roads and streets. On June 24, 2003 the Board of County Commissioners adopted Ordinance No. 2003-34 extending the levy of an additional ninth-cent local option gas tax effective January 1, 2004, expiring December 31, 2025. In FY 19, there is \$1,650,000 budgeted from this revenue source and will utilize the proceeds for debt service payments and other allowable transportation related expenses.



**Local Option 5 Cents Gas Tax**

The Florida Legislature, in special session in 1993 amended section 336.025, Florida Statutes to provide for the levy of an additional local option gas tax on motor fuel. On June 24, 2003 the Board of County Commissioners adopted Ordinance No. 2003-36 that set forth the levy of an additional five-cent local option gas tax effective January 1, 2004, expiring December 31, 2025. This tax is expected to generate \$6,050,000 in FY 19 and will be used for debt service payments and other allowable transportation related expenses. The County's share (effective January 2014) of proceeds is 85.48% based on the transportation expenses incurred during the period from FY 08 through FY 12 relative to those incurred by the three municipalities in Collier County during the same period.



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Collier County Impact Fees**

Collier County has adopted the use of impact fees as the funding source for capital improvements associated with new development. Impact fees are currently collected for road improvements, parks, libraries, emergency medical services, water and sewer services, correctional facilities, law enforcement facilities, fire, and government facilities. Each impact fee is set by ordinance after a thorough rate study. Revenue estimates for each impact fee are based on analyses of historical trends and overall economic conditions. In general, impact fee collections show a history of significant fluctuations corresponding to building industry trends, general economic conditions and the type of permit issued (i.e. residential, commercial, industrial).

Impact fee revenues decreased slightly in FY 14 and increased in FY 15 reflecting a change in when impact fees are due. On February 11, 2014, the Board approved Ordinance 2014-04 which changed the timing of the impact fee due upon the issuance of a building permit until the time a certificate of occupancy is issued.

Total impact fee collections (all sources) are estimated to be \$40,535.0 in FY 19.

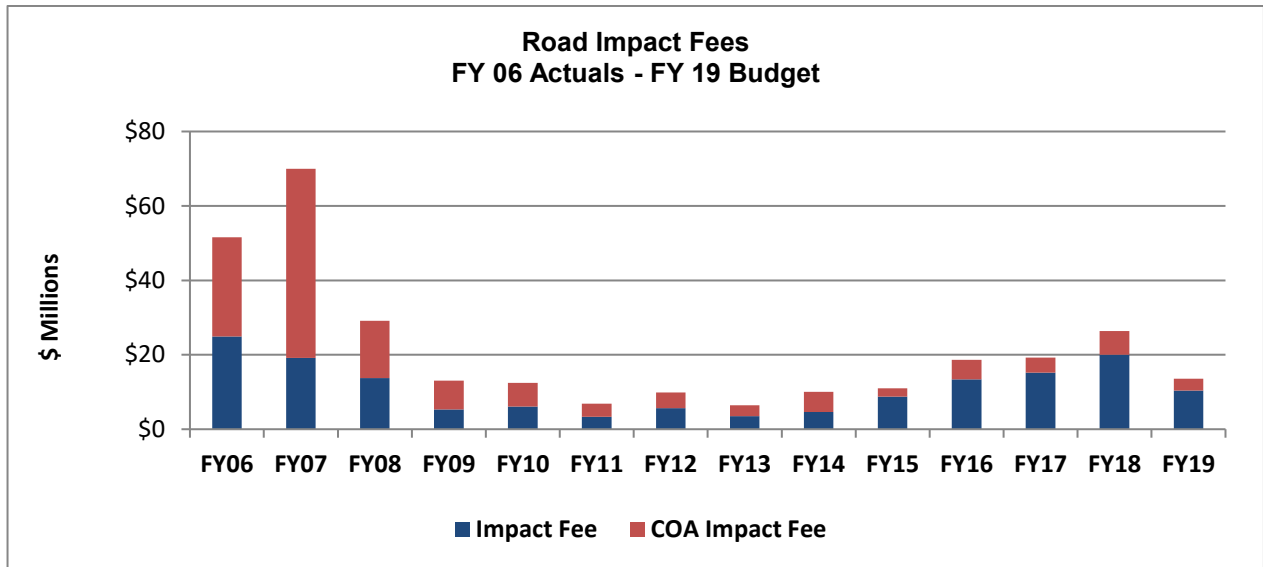
**Collier County Impact Fee Revenues (000's omitted)**

Source	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19
<b>Road Impact Fees</b>	6,807.4	9,905.6	6,459.0	10,062.3	11,014.5	18,632.7	19,273.7	26,425.2	13,600.0
<b>Regional Parks Incorporated</b>	120.9	150.0	200.6	216.1	448.0	343.0	349.8	329.5	325.0
<b>Reg./Comm. Parks – Unincorp.</b>	2,758.3	4,090.9	6,032.3	4,906.7	7,650.9	8,766.7	8,703.4	10,490.4	8,000.0
<b>EMS</b>	146.2	209.7	255.7	227.9	344.5	451.5	371.0	464.4	360.0
<b>Library</b>	397.1	480.7	633.3	538.0	869.3	1,002.4	917.5	1,053.8	825.0
<b>Correctional Facilities</b>	545.1	772.8	1,089.7	946.9	1,471.3	1,798.9	1,518.1	1,807.5	1,460.0
<b>Law Enforcement</b>	304.0	467.3	895.4	801.6	1,260.6	1,647.1	1,403.5	1,842.8	1,310.0
<b>Government Facilities</b>	896.6	1,181.8	1,687.2	1,493.5	2,349.2	2,955.2	2,554.6	3,097.1	2,350.0
<b>Water</b>	3,844.9	4,361.01	6,769.2	5,588.5	6,466.0	6,717.6	6,387.1	7,065.4	6,500.0
<b>Sewer</b>	3,568.0	4,372.5	6,733.3	5,461.8	6,176.9	6,927.6	6,071.3	7,013.6	5,800.0
<b>Isle of Capri Fire</b>	0.3	4.1	1.8	5.0	2.9	2.9	0.6	0.0	0.0
<b>Ochopee Fire</b>	7.8	2.4	0.3	1.0	2.2	2.6	6.4	8.5	5.0
<b>Total</b>	<b>19,396.6</b>	<b>25,998.8</b>	<b>30,757.8</b>	<b>30,249.3</b>	<b>38,056.3</b>	<b>49,248.2</b>	<b>47,557.0</b>	<b>59,598.2</b>	<b>40,535.0</b>

*FY 11 to FY 18 amounts are actual collections--FY 19 is budget amount.*

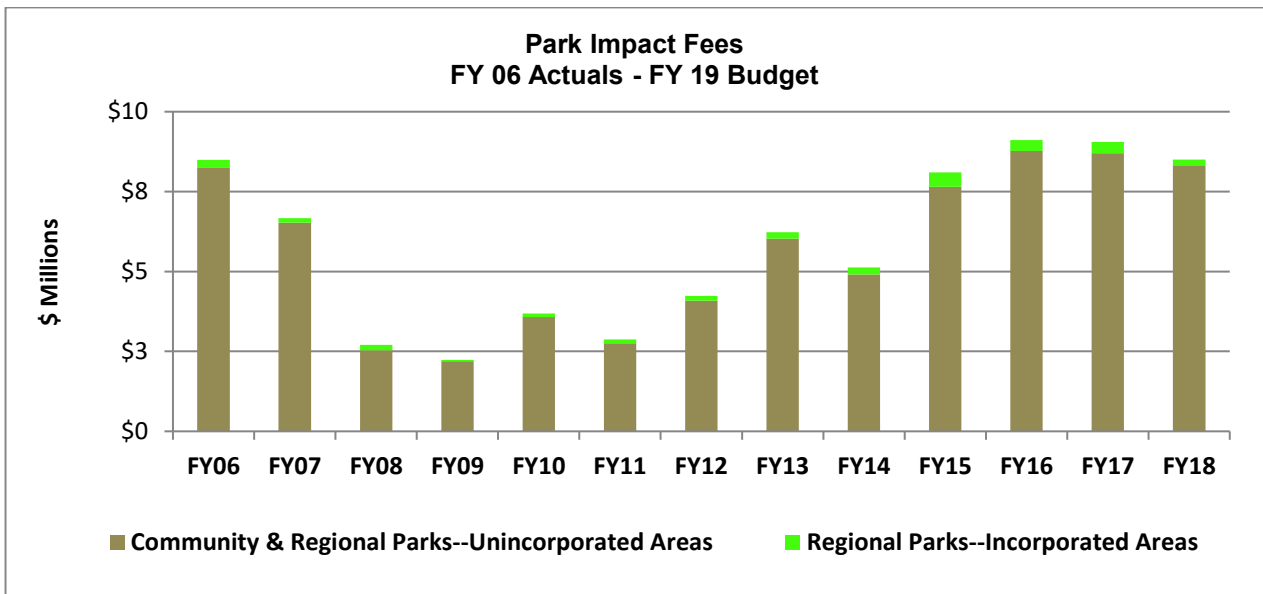
**Road Impact Fees**

Road Impact Fees are collected from six separate road-planning districts within the County. The funds are used on road projects that benefit the individual districts or provide overall transportation network improvements that benefit the districts. Annual collections of this revenue source have in the past shown large fluctuations due to year-to-year variations in construction activity, thus, they are difficult to project with a great deal of certainty. In addition, (starting in FY 03) upon approval of a site development plan, developers of Planned Unit Developments (PUD's) were required to pay 50% of the total estimated road impact fees up front (COA-Certificate of Adequacy Public Facilities). In FY 09, 50% upfront money (COA) was reduced to 20% per year for 5 years. In FY 19, road impact fee revenue is budgeted at a total of \$13,600,000.



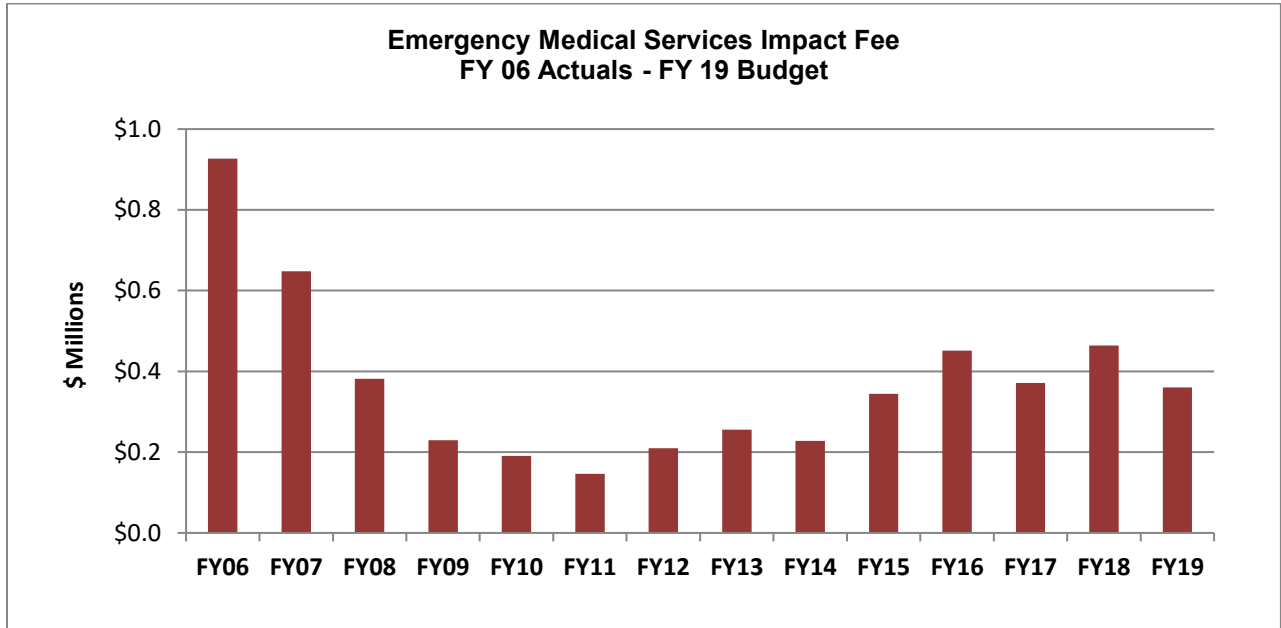
**Park Impact Fees**

Parks capital improvements were likewise categorized into regional and community park projects. Beginning in the third fiscal quarter of FY 99, impact fees were categorized as Regional Parks—Incorporated Areas and Community and Regional Parks - Unincorporated Area. Parks impact fees are assessed only on residential construction. For FY 19, Regional Parks - Incorporated Areas impact fee revenue is estimated to be \$325,000, while Community and Regional Parks - Unincorporated Area impact fee revenue is budgeted at \$8,000,000.



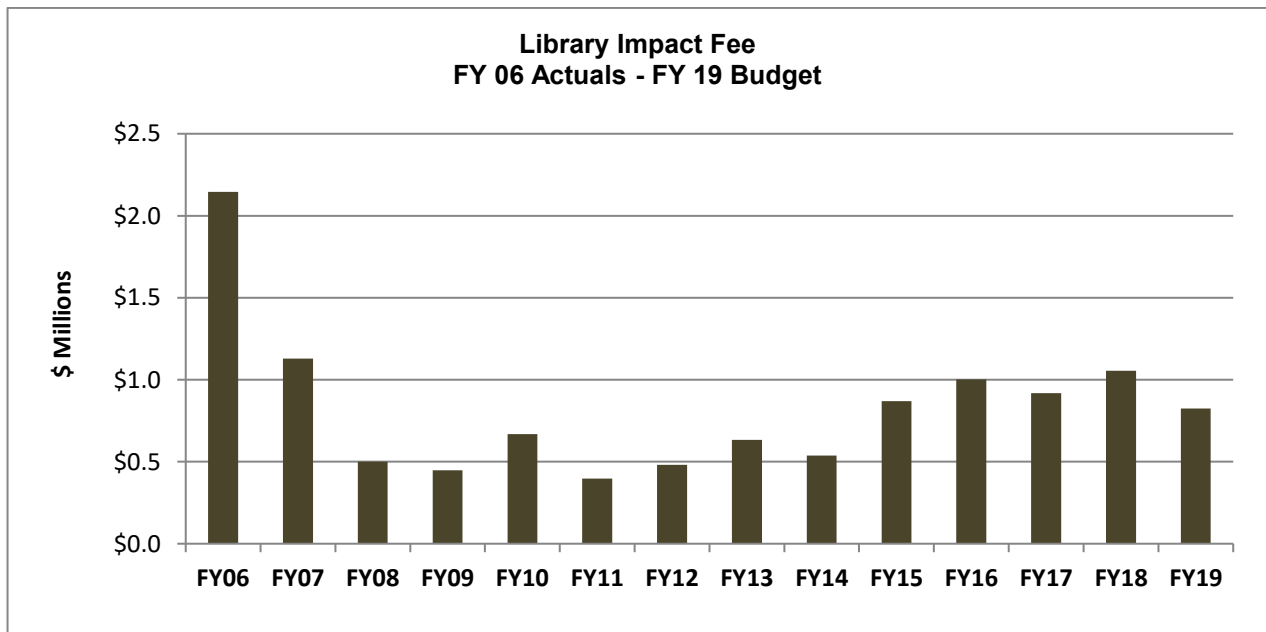
**EMS Impact Fees**

Emergency Medical Services (EMS) Impact Fees were originally implemented in FY 92 and are used to fund growth driven EMS facility and equipment needs. For FY 19, EMS impact fee revenue is budgeted at a total of \$360,000. EMS impact fee revenue is particularly sensitive to the types of permits issued.



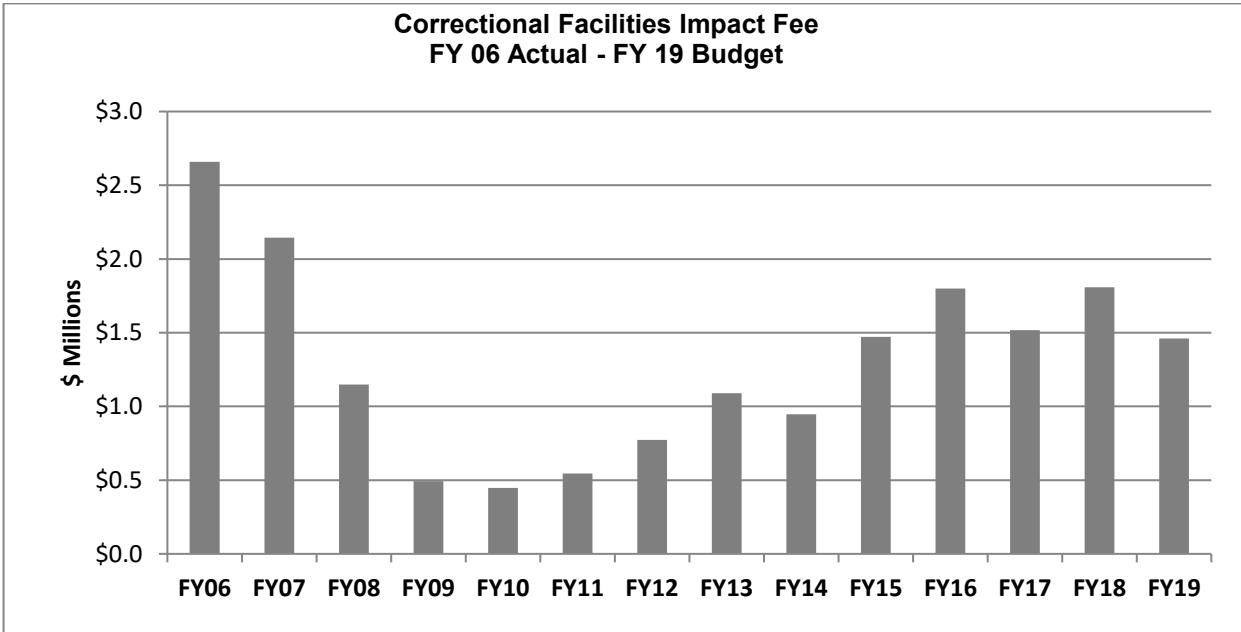
**Library Impact Fees**

Library Impact Fees are used to fund growth related facility additions and expansions, as well as the acquisition of library materials necessary to maintain a 1.87 books per capita ratio. Library Impact fee is assessed only on residential construction. For FY 19, there is \$825,000 budgeted for library impact fee revenue.



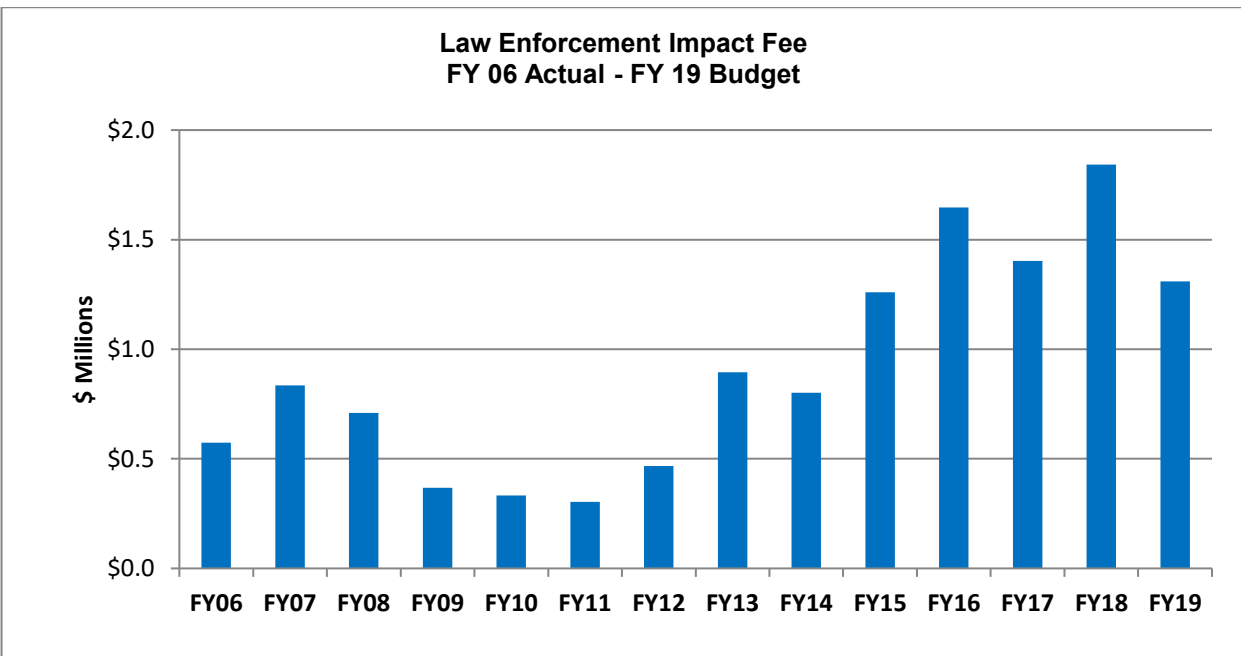
**Correctional Facilities Impact Fee**

The Correctional Facilities Impact Fee was implemented in FY 99 and is used to fund growth driven jail facility expansions/additions. For FY 19, there is \$1,460,000 in budgeted Correctional Facilities impact fee revenue. Actual revenues received are highly variable based on the types of commercial buildings permitted in a given year.



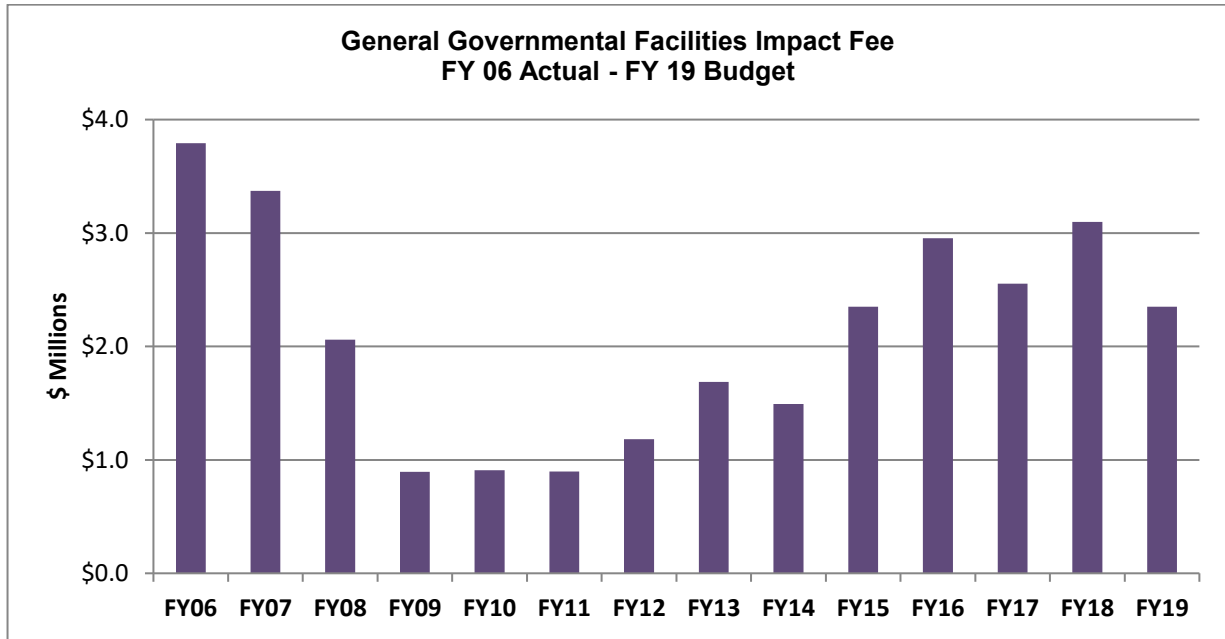
**Law Enforcement Impact Fee**

The Law Enforcement Impact Fee was implemented in FY 05 and is used to fund growth driven law enforcement equipment and facility additions. For FY 19, Law Enforcement impact fee is revenue estimated at \$1,310,000.



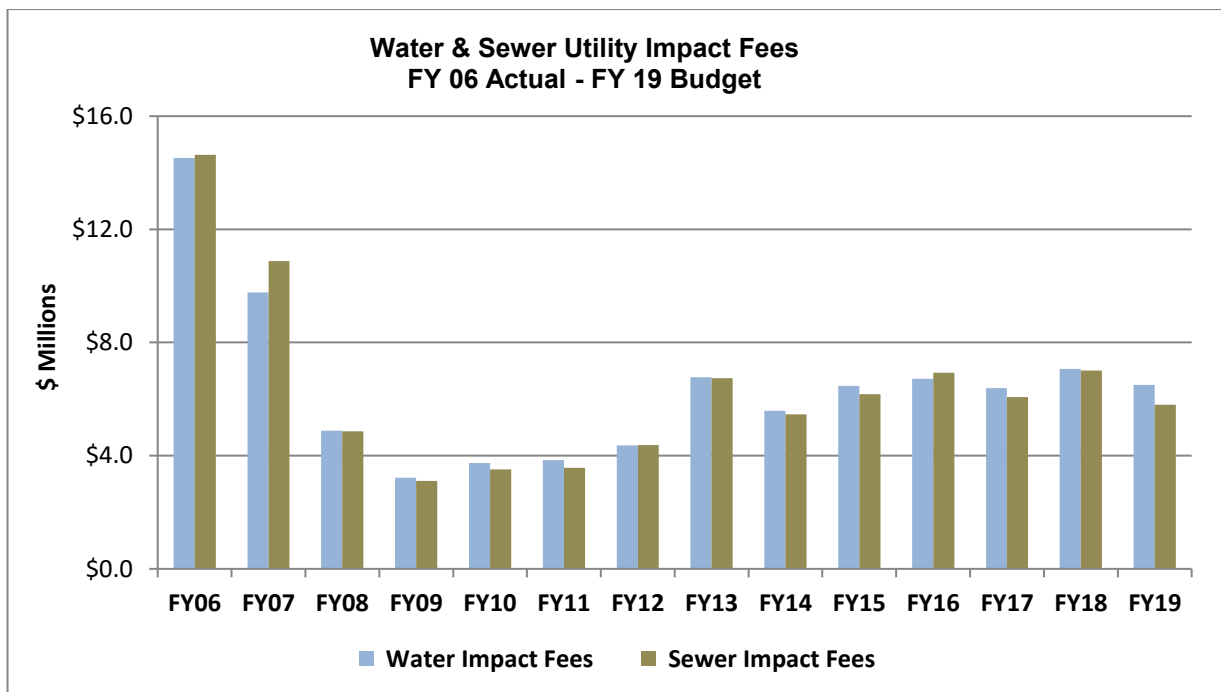
**General Governmental Facilities Impact Fee**

This was implemented in FY 04 and is used to fund growth driven facility expansions and additions. For FY 19, General Governmental Facilities impact fee revenue is estimated at \$2,350,000. It must be noted that actual revenues received are highly variable based on the types of commercial buildings permitted in a given year.



**Water & Sewer Utility Impact Fees**

Water & Sewer Utility Impact Fees are used to fund growth driven water and sewer facility expansions and additions. For FY 19, water impact fees are estimated at \$6,500,000 and sewer impact fees are estimated at \$5,800,000.

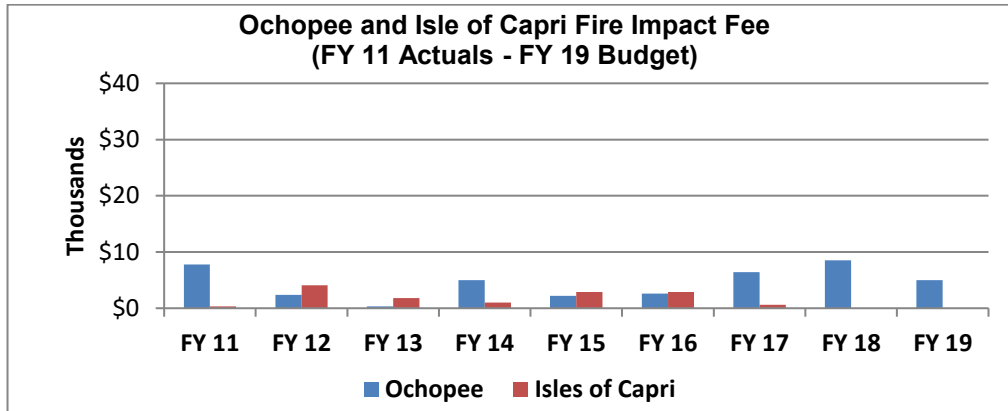




**Collier County Government  
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**Ochopee/Isles of Capri Fire Impact Fees**

These fees were implemented in FY 98 and are used to fund growth driven fire facility and equipment needs. For FY 19, there is \$5,000 budgeted in Ochopee Fire impact fee revenue; there is \$0 budgeted in the Isles of Capri impact fee district.



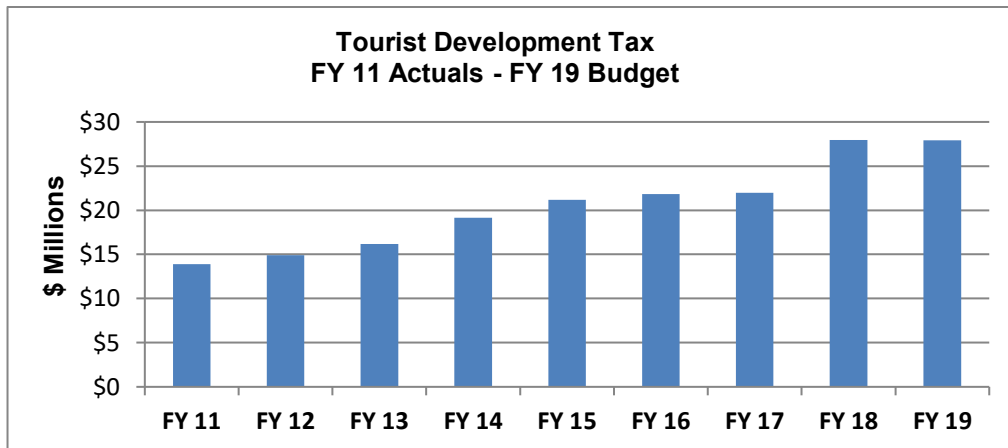
**Tourist Development Tax Revenue**

Collier County levies a five (5) percent tax on short-term lodging rentals pursuant to State Statute. The following provides a history of the Tourist Development Tax (TDT). In November 1990, Collier County voters approved the implementation of a 3% tourist tax; 2% was allocated for beach renourishment and tourism promotion and 1% was allocated for debt service on a baseball stadium. This tax was challenged in the courts, and the County ceased collecting the 3% tourist tax. In November 1992, voters approved a new tourist tax plan of 2%. This 2% tax was implemented in January 1993. In January 1996, this tax was increased by 1% for the county beach renourishment program. In August 2005, this tax was increased by 1% for additional tourism promotion. Effective September 2017, the tax was increased by 1% pursuant to an overall Tourist Development Plan setting forth authorized uses of the TDT including but not limited to the promotion of tourism, financing beach improvements and facilities, the providing of museums and amateur sports complex.

Revenue is budgeted conservatively as it is recognized that state and national economic trends, stock market fluctuations, and hurricane activity can all negatively impact tourism in South Florida. FY 19 budgeted revenue is \$27,926,600 and it is anticipated that any decrease in tourism dollars due to economic conditions will fall within the 5% revenue reserve.

(000's) Omitted	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19
<b>Tourist Development Tax</b>	13,883.7	14,898.1	16,183.4	19,136.9	21,188.2	21,838.3	21,961.4	27,962.5	27,926.6

*FY 11 to FY 18 amounts are actual collections--FY 19 is budget amount.*



**Collier County Government  
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**Service Charges/Enterprise Fund Revenues**

Where appropriate, Collier County charges fees for services provided. The Parks and Recreation Department and the Community Development Division are the two areas where charges for services are most prevalent. The Parks & Recreation Division charges for admission to the Sun-N-Fun water park, the Golden Gate Aquatic Facility, and the numerous athletic and recreational programs it conducts. The Community Development Division charges fees for building and related permits.

Enterprise funds are set up to account for activities that are operated similarly to private enterprises, such as the County Water-Sewer District, Solid Waste Disposal, Emergency Medical Services, and the Collier County Airport Authority.

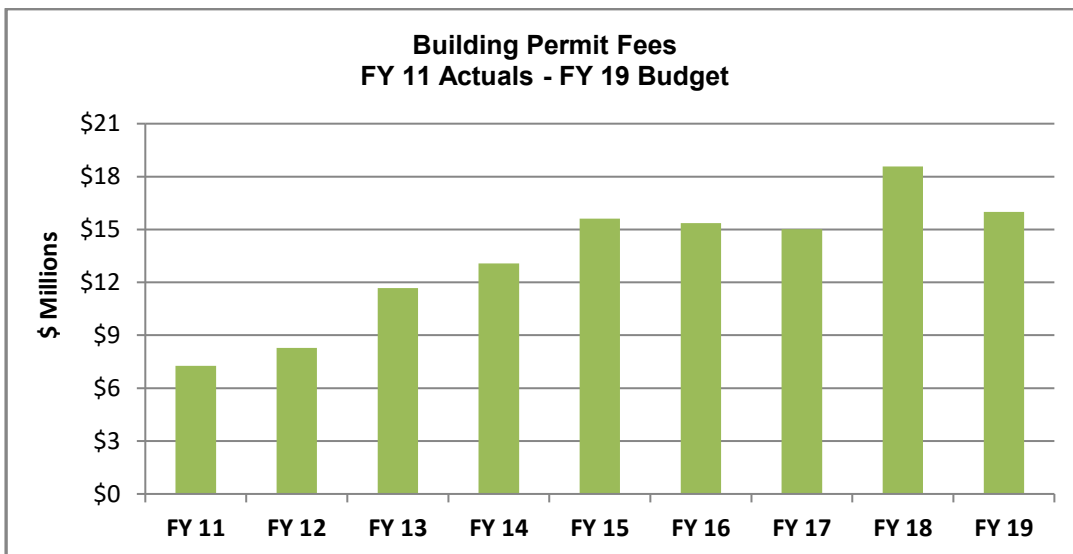
**Service Charges/Enterprise Fund Revenues (000's omitted)**

Source	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19
<b>Building Permits</b>	7,271.4	8,278.9	11,676.9	13,077.1	15,607.7	15,366.8	15,020.2	18,567.7	16,000.0
<b>Water Revenue</b>	46,776.6	45,694.4	44,716.9	46,287.1	50,744.8	54,652.6	59,643.9	63,899.4	68,700.0
<b>Sewer Revenue</b>	52,102.3	52,736.1	52,569.1	53,275.5	58,857.7	62,944.3	68,904.4	73,735.7	77,600.0
<b>Landfill Tipping</b>	8,667.8	8,646.5	8,643.8	8,872.8	10,514.2	11,444.5	12,865.9	15,381.8	14,341.1
<b>Mandatory Fees</b>	18,436.3	18,575.7	18,741.0	19,039.7	20,393.7	21,552.6	22,362.2	25,050.8	26,219.5
<b>Ambulance Fees</b>	9,600.5	10,330.7	9,726.6	11,265.0	11,963.5	12,049.2	12,238.9	12,811.6	12,000.0
<b>Airport Revenue</b>	2,937.2	2,750.2	3,021.8	2,592.7	3,345.9	3,077.5	3,776.1	3,971.5	3,951.7
<b>Total</b>	<b>145,792.1</b>	<b>147,012.5</b>	<b>149,096.1</b>	<b>154,409.9</b>	<b>171,427.5</b>	<b>181,087.5</b>	<b>194,811.6</b>	<b>213,418.5</b>	<b>218,812.3</b>

*Note: FY 11 to FY 18 amounts are actual collections--FY 19 is budget amount.*

**Building Permit Fees**

The Community Development Division charges for building and various other permits required of the construction and development industry. Permitting activities have begun to level-off when looking at a year over year comparison, with the exception of a spike during FY 18 due to Hurricane Irma repairs. Based on typical permitting trends, FY 19 building permit revenue was conservatively budgeted at \$16,000,000.

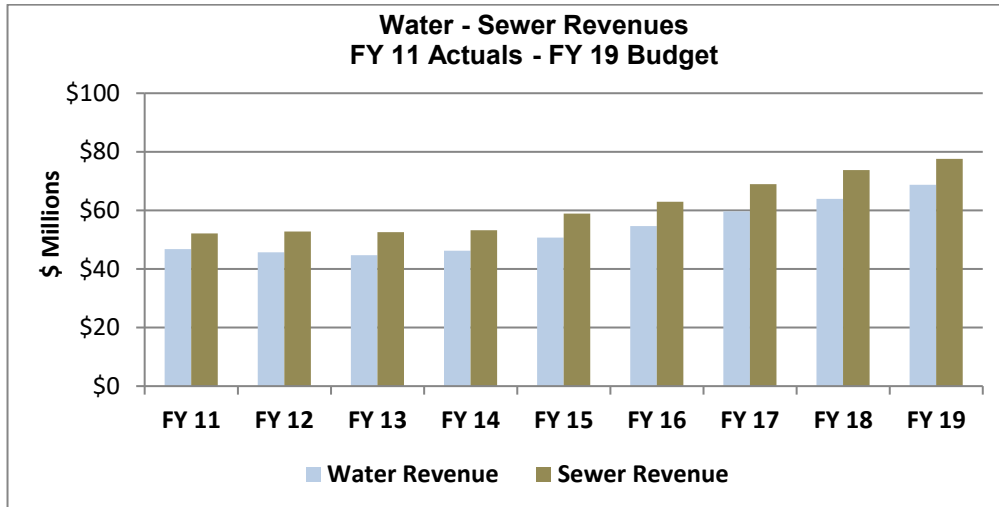


**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Water-Sewer District Revenue**

The Water-Sewer District rates are set by ordinance. Water rates include a base rate plus a volume usage charge that is designed to encourage water conservation. The sewer rates also include a base charge and a volume charge based on water usage, however for residential customers, there is a cap on the volume charge to take into account that not all water used is returned via the sewer system (e.g. swimming pools, lawn watering).

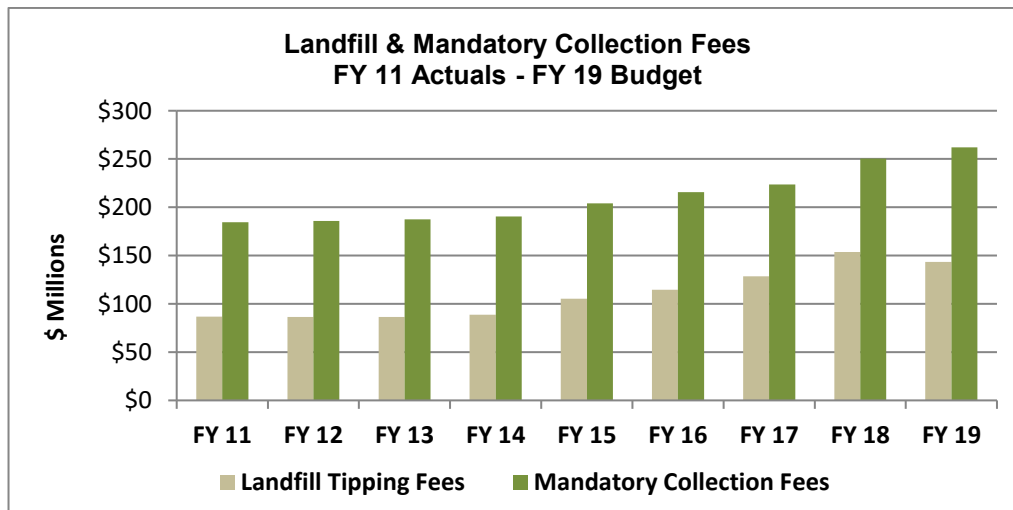
Projected FY 19 water and wastewater revenues are \$68,700,000 and \$77,600,000 respectively. These revenues continue to reflect the revised rate structure. Recent rate changes included an inverted rate schedule (the more a customer uses, the more the customer pays) designed to promote water conservation.



**Landfill/Mandatory Collection Fees**

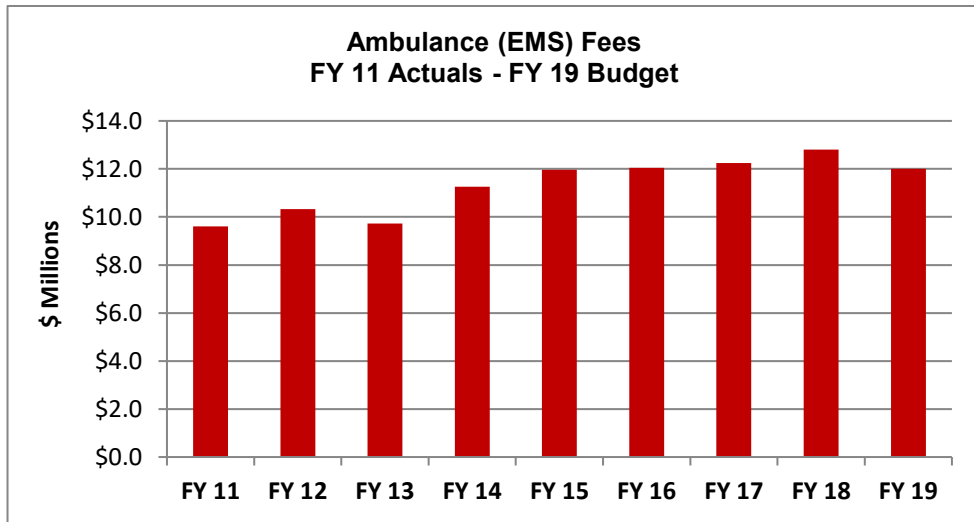
Landfill tipping fees are the primary source of revenue for the Solid Waste Disposal Department, estimated at \$14,341,100 in FY 19. Landfill tipping fee revenue reflects an increase in anticipated tonnage processed, as well as a CPI rate adjustment.

Mandatory Collection fees: Single family residences have been required to have garbage disposed of through the County's contractor since January 1991. Residents are billed for the cost of this collection and disposal service that is estimated to be approximately \$26,219,500 in FY 19. Mandatory collection fee rates increased by \$5.84 to \$213.24 in Collier County (District 1) and \$7.34 to \$205.75 in Immokalee (District 2). Additionally, 3,100 new customer accounts are budgeted in FY 19.



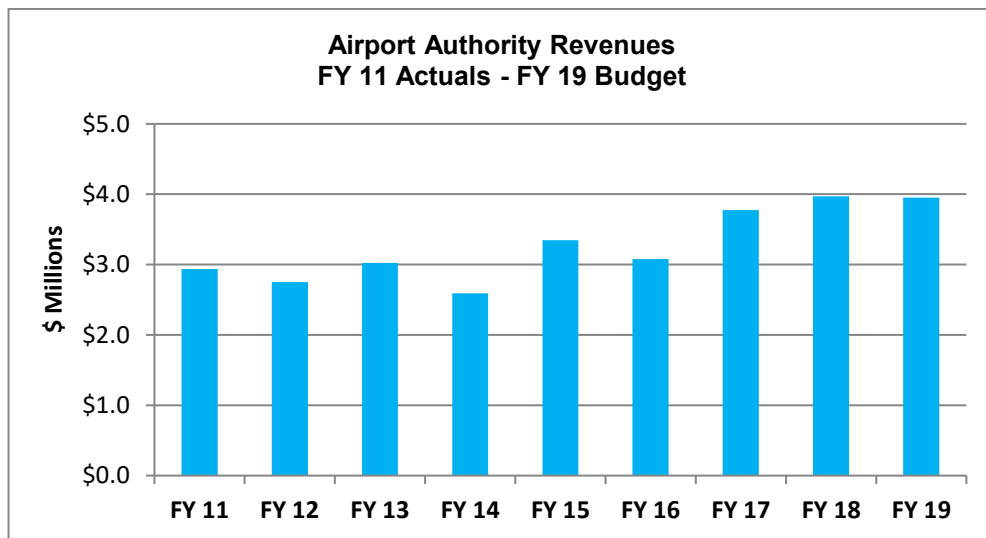
**Ambulance (EMS) Fees**

The Emergency Medical Services Division (EMS) is funded through a mix of General Fund support and ambulance user fees. The user fees are evaluated annually to maximize revenue and thereby reduce the subsidy from the General Fund. During the course of FY 07, Collier County transitioned to a contracted ambulance billing service. Actual ambulance fee revenue collected is a function of economic conditions, insurance carriers paying less than full billings (short pay) as well as a shift from commercial payments to private (uninsured/underinsured) payers. Ambulance fees are budgeted at \$12,000,000 in FY 19 based estimated collections projected by the billing service provider.



**Airport Authority Revenue**

Airport Authority operations are funded through a mixture of General Fund support and fees for services. The primary enterprise revenues are from fuel sales, T-hangar leases, aircraft tie-downs, and other facility leases. Revenue generated at the Marco Island Executive Airport is estimated to be \$2,623,000 in FY 19. Revenues at the Immokalee Regional Airport are planned to be \$1,217,600 while revenue generated at Everglades Airpark is expected to be \$111,100. In FY 14, both the Marco and Immokalee runways were closed for a few months in the peak season due to construction activities. During this time, no aviation fuel was sold, which generally comprises over 75% of all Airport Authority revenue.



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

<b>Collier County, Florida Property Tax Rates FY 2019 Adopted</b>					
<b>Fund Title</b>	<b>Fund No.</b>	<b>Prior Year Millage Rate</b>	<b>Rolled Back Millage Rate</b>	<b>Adopted Millage Rate</b>	<b>% Change Frm. Rolled Back</b>
<b>General Fund</b>	<b>001</b>	<b>3.5645</b>	<b>3.4622</b>	<b>3.5645</b>	<b>2.95%</b>
<b>Water Pollution Control</b>	<b>114</b>	<b>0.0293</b>	<b>0.0284</b>	<b>0.0293</b>	<b>3.17%</b>
		<b>3.5938</b>	<b>3.4906</b>	<b>3.5938</b>	<b>2.96%</b>
<b>Unincorporated Area General Fund</b>	<b>111</b>	<b>0.8069</b>	<b>0.7860</b>	<b>0.8069</b>	<b>2.66%</b>
<b>Golden Gate Community Center</b>	<b>130</b>	<b>0.1862</b>	<b>0.1787</b>	<b>0.1862</b>	<b>4.20%</b>
<b>Victoria Park Drainage</b>	<b>134</b>	<b>0.0346</b>	<b>0.0323</b>	<b>0.0323</b>	<b>0.00%</b>
<b>Naples Park Drainage</b>	<b>139</b>	<b>0.0061</b>	<b>0.0057</b>	<b>0.0057</b>	<b>0.00%</b>
<b>Vanderbilt Beach MSTU</b>	<b>143</b>	<b>0.5000</b>	<b>0.4781</b>	<b>0.5000</b>	<b>4.58%</b>
<b>Ochopee Fire Control</b>	<b>146</b>	<b>4.5000</b>	<b>4.7442</b>	<b>4.0000</b>	<b>-15.69%</b>
<b>Goodland/Horr's Island Fire MSTU</b>	<b>149</b>	<b>1.2760</b>	<b>1.2541</b>	<b>1.2760</b>	<b>1.75%</b>
<b>Sabal Palm Road MSTU</b>	<b>151</b>	<b>0.0000</b>	<b>0.0000</b>	<b>0.0000</b>	<b>#DIV/0!</b>
<b>Golden Gate Parkway Beautification</b>	<b>153</b>	<b>0.5000</b>	<b>0.4644</b>	<b>0.5000</b>	<b>7.67%</b>
<b>Lely Golf Estates Beautification</b>	<b>152</b>	<b>2.0000</b>	<b>1.8885</b>	<b>2.0000</b>	<b>5.90%</b>
<b>Hawksridge Stormwater Pumping MSTU</b>	<b>154</b>	<b>0.0409</b>	<b>0.0398</b>	<b>0.0398</b>	<b>0.00%</b>
<b>Radio Road Beautification</b>	<b>158</b>	<b>0.1000</b>	<b>0.0959</b>	<b>0.1000</b>	<b>4.28%</b>
<b>Forest Lakes Roadway &amp; Drainage MSTU</b>	<b>159</b>	<b>1.3431</b>	<b>1.2652</b>	<b>1.3793</b>	<b>9.02%</b>
<b>Immokalee Beautification MSTU</b>	<b>162</b>	<b>1.0000</b>	<b>0.9726</b>	<b>1.0000</b>	<b>2.82%</b>
<b>Bayshore Avalon Beautification</b>	<b>163</b>	<b>2.3604</b>	<b>2.2832</b>	<b>2.3604</b>	<b>3.38%</b>
<b>Haldeman Creek Dredging</b>	<b>164</b>	<b>0.7348</b>	<b>0.6859</b>	<b>1.0000</b>	<b>45.79%</b>
<b>Rock Road</b>	<b>165</b>	<b>3.0000</b>	<b>2.7546</b>	<b>3.0000</b>	<b>8.91%</b>
<b>Forest Lakes Debt Service</b>	<b>259</b>	<b>2.6569</b>	<b>2.5027</b>	<b>2.6207</b>	<b>4.71%</b>
<b>Collier County Lighting</b>	<b>760</b>	<b>0.1640</b>	<b>0.1549</b>	<b>0.1549</b>	<b>0.00%</b>
<b>Pelican Bay MSTBU</b>	<b>778</b>	<b>0.0857</b>	<b>0.0828</b>	<b>0.0857</b>	<b>3.50%</b>
<b>Aggregate Millage Rate</b>		<b>4.1790</b>	<b>4.0636</b>	<b>4.1767</b>	<b>2.78%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

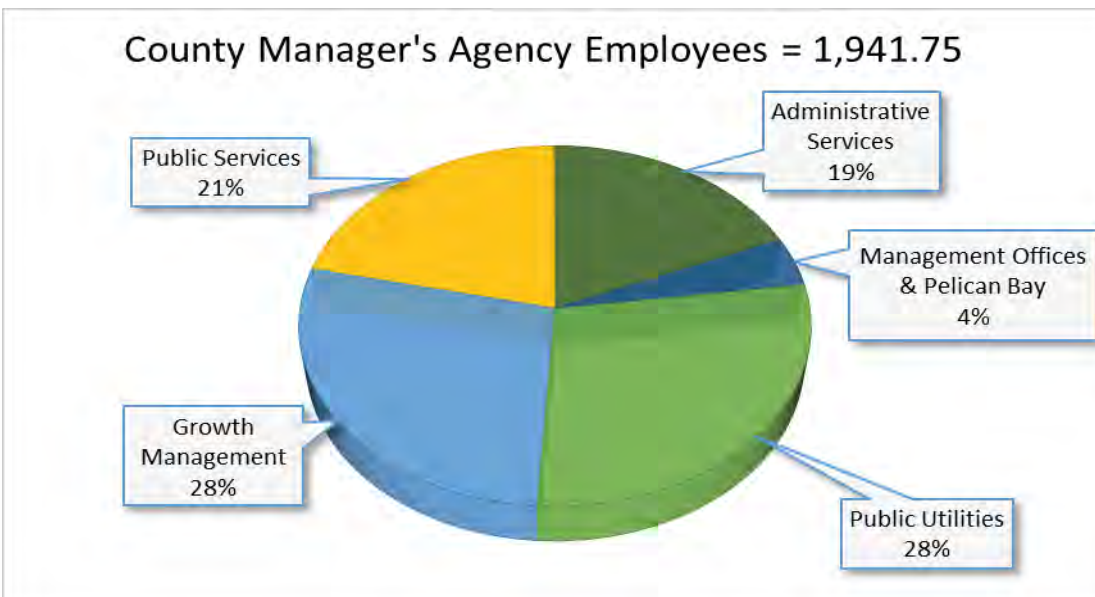
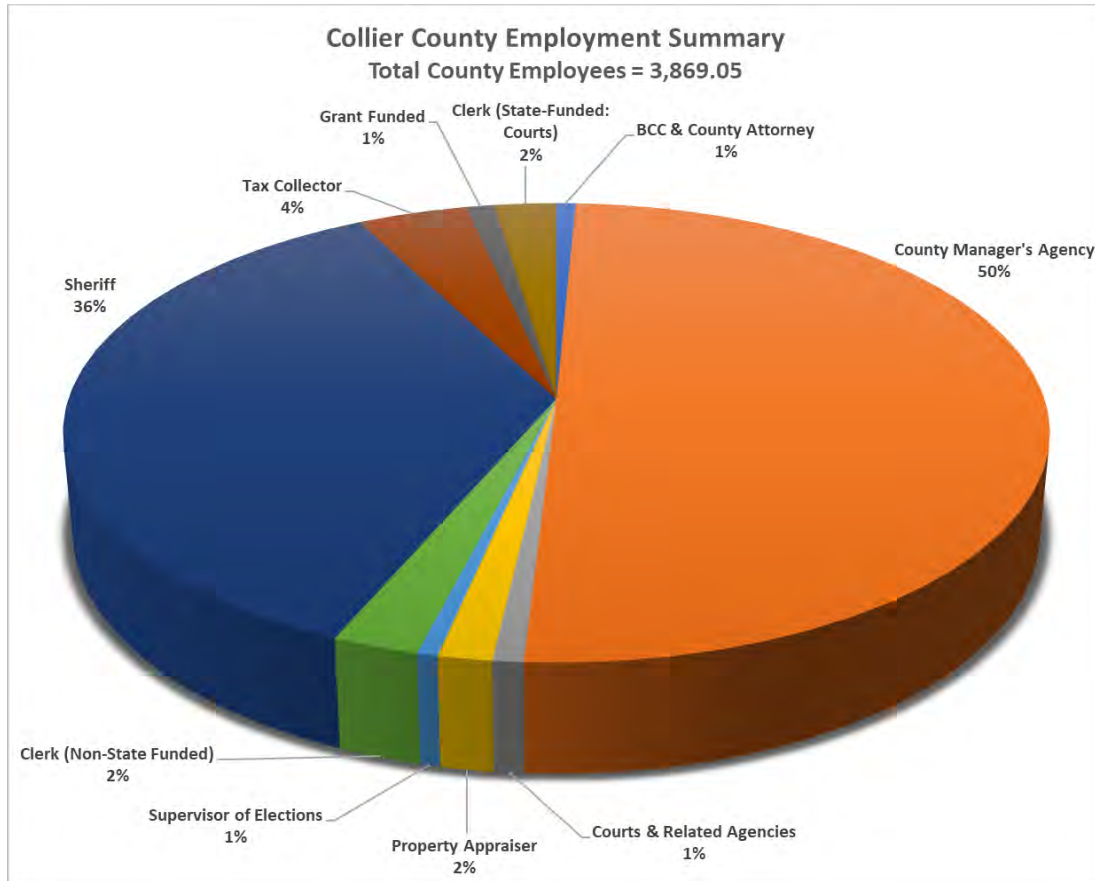
<b>Collier County, Florida Property Tax Dollars FY 2019 Adopted</b>					
Fund Title	Fund No.	Prior Year Adjusted Tax Dollars	Current Year Rolled Back Tax Dollars	Adopted Tax Dollars	% Change Frm. Rolled Back
General Fund	001	293,414,000	305,739,719	314,773,621	2.95%
Water Pollution Control	114	2,449,410	2,507,945	2,587,422	3.17%
		<b>295,863,410</b>	<b>308,247,664</b>	<b>317,361,043</b>	<b>2.96%</b>
Unincorporated Area General Fund	111	41,340,412	43,063,780	44,208,860	2.66%
Golden Gate Community Center	130	370,793	374,597	390,318	4.20%
Victoria Park Drainage	134	1,308	1,309	1,309	0.00%
Naples Park Drainage	139	8,132	8,221	8,221	0.00%
Vanderbilt Beach MSTU	143	1,280,091	1,286,288	1,345,208	4.58%
Ochopee Fire Control	146	1,433,133	1,426,276	1,202,543	-15.69%
Goodland/Horr's Island Fire MSTU	149	104,031	106,419	108,278	1.75%
Sabal Palm Road MSTU	151	0	0	0	#DIV/0!
Lely Golf Estates Beautification	152	255,604	255,982	271,095	5.90%
Golden Gate Parkway Beautification	153	374,670	377,439	406,373	7.67%
Hawksridge Stormwater Pumping MSTU	154	2,803	2,804	2,804	0.00%
Radio Road Beautification	158	124,265	125,455	130,819	4.28%
Forest Lakes Roadway & Drainage MSTU	159	255,764	255,816	278,886	9.02%
Immokalee Beautification MSTU	162	365,543	373,462	383,983	2.82%
Bayshore Avalon Beautification	163	1,050,170	1,075,509	1,111,874	3.38%
Haldeman Creek Dredging	164	78,938	85,075	124,033	45.79%
Rock Road	165	38,845	40,436	44,038	8.91%
Forest Lakes Debt Service	259	505,949	506,031	529,890	4.71%
Collier County Lighting	760	866,040	871,787	871,787	0.00%
Pelican Bay MSTBU	778	564,416	565,177	584,971	3.50%
<b>Total Taxes Levied</b>		<b>344,884,317</b>	<b>359,049,527</b>	<b>369,366,333</b>	
<b>Aggregate Taxes</b>		<b>344,378,368</b>	<b>358,543,496</b>	<b>368,836,443</b>	

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

<b>Collier County, Florida Taxable Property Values For FY 2019</b>					
<b>Fund Title</b>	<b>Fund No.</b>	<b>Prior Year Gross Taxable Value</b>	<b>Current Year Adjusted Taxable Value</b>	<b>Current Year Gross Taxable Value</b>	<b>% Change</b>
<b><u>County Wide Taxable Values</u></b>					
General Fund	001	83,597,615,791	86,230,077,108	88,307,931,189	5.63%
Water Pollution Control	114	83,597,615,791	86,230,077,108	88,307,931,189	5.63%
<b><u>Dependent Districts and MSTU's</u></b>					
Unincorporated Area General Fund	111	51,754,136,138	53,180,887,907	54,788,524,423	5.86%
Golden Gate Community Center	130	1,991,368,931	2,075,216,083	2,096,231,706	5.27%
Victoria Park Drainage	134	37,806,252	40,535,311	40,537,005	7.22%
Naples Park Drainage	139	1,333,165,967	1,424,482,303	1,442,260,322	8.18%
Vanderbilt Beach MSTU	143	2,560,181,524	2,677,386,336	2,690,415,673	5.09%
Ochopee Fire Control	146	318,474,016	302,084,235	300,635,627	-5.60%
Goodland/Horr's Island Fire MSTU	149	81,528,924	82,954,817	84,857,058	4.08%
Sabal Palm Road MSTU	151	24,840,831	18,618,008	21,959,396	-11.60%
Lely Golf Estates Beautification	152	127,802,080	135,350,548	135,547,690	6.06%
Golden Gate Parkway Beautification	153	749,340,700	806,852,996	812,746,096	8.46%
Hawksridge Stormwater Pumping MSTU	154	68,539,572	70,449,192	70,447,333	2.78%
Radio Road Beautification	158	1,242,647,732	1,295,920,796	1,308,187,315	5.27%
Forest Lakes Roadway & Drainage MSTU	159	190,428,196	202,158,785	202,194,186	6.18%
Immokalee Beautification MSTU	162	365,543,031	375,826,059	383,982,927	5.04%
Bayshore Avalon Beautification	163	444,911,987	459,956,825	471,053,351	5.88%
Haldeman Creek Dredging	164	107,427,329	115,093,516	124,033,485	15.46%
Rock Road	165	12,948,190	14,101,589	14,679,431	13.37%
Forest Lakes Debt Service	259	190,428,196	202,158,785	202,194,186	6.18%
Collier County Lighting	760	5,280,728,700	5,590,762,234	5,628,065,914	6.58%
Pelican Bay MSTBU	778	6,585,951,555	6,812,985,310	6,825,803,272	3.64%

## Employment Summary

The charts below provide a breakdown of the 3,869.05 FTE's funded in the FY 2019 budget, of which, 1,941.75 are employed within the County Manager's Agency. This includes employees working within the County Manager's Agency, within the agencies of the Elected Public Officials; grant funded position and Court-related operations funded by the State. The majority of employees are concentrated within the County Manager's Agency and the Sheriff's Office.





**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Full Time Equivalent (FTE) Count Summary**

<b>Division</b>	<b>FY 09</b> (Prior to reorg Authorized)	<b>FY 17</b> (Funded) Adopted	<b>FY 18</b> (Funded) Current	<b>FY 18</b> (Funded) Forecast	<b>FY 19</b> (Funded) Current	<b>FY 19</b> (Funded) Expanded	<b>FY 19</b> (Funded) Total	<b>Position Change FY18-FY19</b>
BCC	11.00	11.00	10.00	10.00	10.00	0.00	10.00	0.00
County Attorney	34.00	18.00	18.00	18.00	18.00	0.00	18.00	0.00
<b>Total BCC</b>	<b>45.00</b>	<b>29.00</b>	<b>28.00</b>	<b>28.00</b>	<b>28.00</b>	<b>0.00</b>	<b>28.00</b>	<b>0.00</b>
Management Offices	300.60	68.50	73.50	73.50	76.50	7.00	83.50	10.00
Administrative Services	193.25	372.00	356.00	357.00	357.00	2.75	359.75	3.75
Public Services	470.40	388.30	406.30	406.30	407.30	7.00	414.30	8.00
Public Utilities	406.50	507.00	524.00	538.00	538.00	10.00	548.00	24.00
Growth Management	583.00	510.00	517.00	517.20	529.20	7.00	536.20	19.20
<b>Total County Manager's Agency</b>	<b>1,953.75</b>	<b>1,845.80</b>	<b>1,876.80</b>	<b>1,892.00</b>	<b>1,908.00</b>	<b>33.75</b>	<b>1,941.75</b>	<b>64.95</b>
<b>Courts &amp; Related Agencies</b>	<b>38.60</b>	<b>32.00</b>	<b>33.00</b>	<b>33.00</b>	<b>33.00</b>	<b>1.00</b>	<b>34.00</b>	<b>1.00</b>
<b>Constitutional Officers:</b>								
Property Appraiser	60.00	60.00	60.00	60.00	60.00	0.00	60.00	0.00
Supervisor of Elections	22.00	22.00	22.00	22.00	22.00	1.00	23.00	1.00
Clerk (Non-State Funded)	95.23	84.26	92.11	92.00	92.00	4.00	96.00	3.89
Sheriff	1,369.25	1,389.50	1,391.00	1,391.00	1,394.00	0.00	1,394.00	3.00
Tax Collector	158.00	149.00	152.00	156.00	156.00	5.00	161.00	9.00
<b>Total Constitutional Officers</b>	<b>1,704.48</b>	<b>1,704.76</b>	<b>1,717.11</b>	<b>1,721.00</b>	<b>1,724.00</b>	<b>10.00</b>	<b>1,734.00</b>	<b>16.89</b>
<b>Total Permanent FTE</b>	<b>3,741.83</b>	<b>3,611.56</b>	<b>3,654.91</b>	<b>3,674.00</b>	<b>3,693.00</b>	<b>44.75</b>	<b>3,737.75</b>	<b>82.84</b>
Grant Funded FTE-MPO	5.00	5.00	5.00	5.00	5.00	0.00	5.00	0.00
Grant Funded FTE-Housing Grants	8.05	13.00	13.00	13.00	13.00	1.00	14.00	1.00
Grant Funded FTE-Human Services	2.15	12.30	12.30	12.30	11.30	0.00	11.30	(1.00)
Grant Funded FTE-Sheriff	10.00	12.00	14.00	14.00	11.00	0.00	11.00	(3.00)
Clerk (State Funded) FTE	166.77	114.34	89.99	90.10	90.00	0.00	90.00	0.01
<b>Total Grant &amp; State Funded FTE</b>	<b>191.97</b>	<b>156.64</b>	<b>134.29</b>	<b>134.40</b>	<b>130.30</b>	<b>1.00</b>	<b>131.30</b>	<b>(2.99)</b>
<b>Grand Total</b>	<b>3,933.80</b>	<b>3,768.20</b>	<b>3,789.20</b>	<b>3,808.40</b>	<b>3,823.30</b>	<b>45.75</b>	<b>3,869.05</b>	<b>79.85</b>

**Changes to Authorized Full Time Equivalent (FTE's) Positions**

**Board of County Commissioners (BCC) and County Attorney** – no changes from prior year.

**Management Offices** – had an increase of ten (10) FTE's:

- Added three (+3) positions to the Pelican Bay Services Division Community Beautification Fund (109) on October 10, 2017 at a regularly scheduled Board meeting. The other position changes within Pelican Bay were related to staff reallocation of duties and did not affect the overall FTE count.
- Added one (+1) position to Impact Fee Administration Fund (107).
- Added six (+6) positions to Amateur Sports Complex Fund (759).

**Courts & Related Agencies** – had an increase of one (1) FTE:

- Added one (+1) computer support specialist position to Court Administration Information Technology Fund (178).

**Administrative Services Department** – had a net increase of three and three-quarters (3.75) FTE's:

- Transferred three positions from (-3) the Fire District Mile Marker 63 Fund (701) to (+3) the Emergency Medical Services Fund (490).
- Added one (+1) position to the Bureau of Emergency Services Fund (001) on February 13, 2018 at a regularly scheduled Board meeting.
- Added three-quarters (+.75) of an FTE to the Human Resources Division Fund (001).
- Added two (+2) positions to the Procurement Services Division Fund (001).

**Public Services Department** – had a net increase of eight (8) FTE's:

- Added one (+1) position to Parks & Recreation Division Fund (001).
- Added one (+1) position to Domestic Animal Services Division Fund (001).
- Added two (+2) positions to the Library Division Fund (001).
- Added one (+1) position to Museums Division Fund (198).
- Added two (+2) positions to the Parks & Recreation Division Funds (001 and 111).
- Added one (+1) position to University Extension Division Fund (001) of which 60% of the FTE costs will be funded by the University of Florida Sea Grant Program.
- The other position changes within Public Services divisions did not affect the overall FTE count.

**Public Utilities Department** – had a net increase of twenty-four (24) FTE's:

- Transferred eight (+8) positions to Public Utilities Operations Support Fund (408) as follows:
  - Four (-4) from Public Utilities Administration Fund (408)
  - Two (-2) from Water Division Fund (408)
  - Two (-2) from Wastewater Division Fund (408)
- Added five (+5) positions to Public Utilities Operations Support Fund (408) associated with Golden Gate Utility acquisition.
- Added two (+2) positions to the Engineering & Project Management Division Fund (408).
- Added four (+4) positions to the Water Division Fund (408).
- Added eight (+9) positions to the Wastewater Division Fund (408).
- Added two (+2) positions to the Mandatory Trash Collection Fund (473).
- Added two (+2) positions to the Facilities Management Division Fund (001).

**Growth Management Department** – had an increase of nineteen and one-fifth (19.2) FTE's:

- Added one (+1) position to Zoning & Land Development Review Fund (131).
- Added ten (+10) positions to Building Review & Permitting Fund (113).
- Added two (+2) positions to Engineering Services Fund (131).
- Transferred one (+1) position to Pollution Control Fund (114) and one (+1) to Transportation Administration Fund (101) from (-2) from Road & Bridge Maintenance Fund (101).
- Transferred one (+1) position to Stormwater Management Fund (111) from (-1) Landscape Operations Fund (111).
- Added one (+1) position to Road & Bridge Maintenance Fund (101).
- Added three (+3) positions to Landscape Operations Fund (111).
- Added two (+2) positions to Traffic Operations Fund (101).
- Added one (+1) position to TDC Beach Renourishment/Pass Maintenance Fund (185).
- Added one-fifth (+.2) of a position to the Immokalee Regional Airport Fund (495).

**Constitutional Officers** – had an increase of approximately sixteen and nine-tenths (16.89) FTE's:

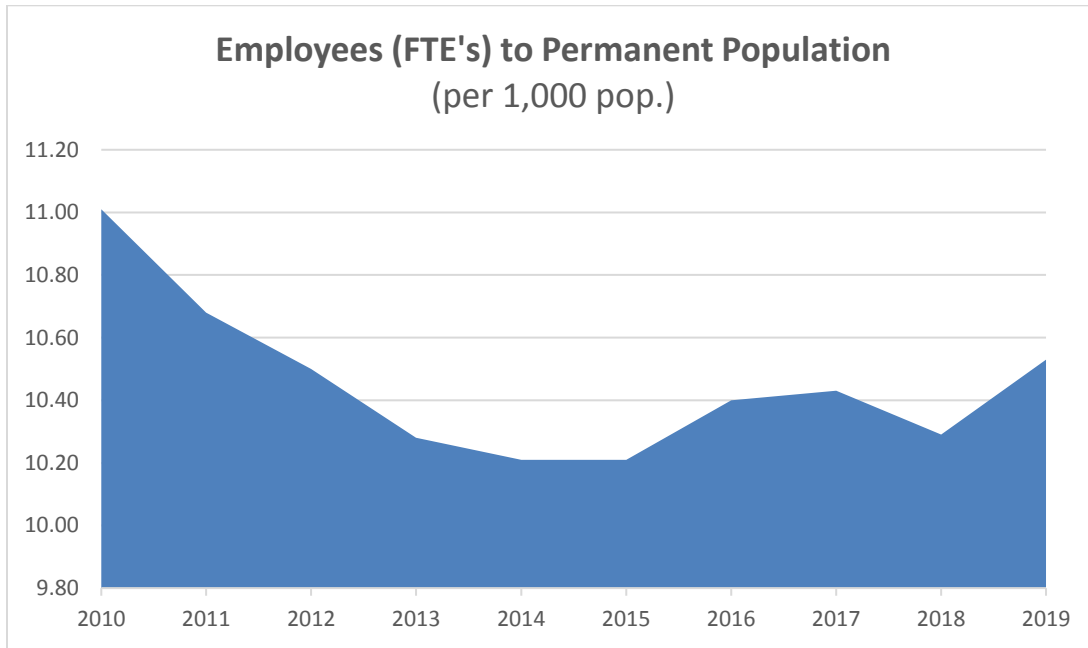
- Added one (+1) position to the Supervisor of Elections Fund (080).
- The Clerk of Courts Board net funded positions decreased by one-eleventh (-.11) and subsequently added two (+2) positions to the Clerk to the Board Fund (011) for Finance support and two (+2) positions to Management Information Systems Fund (011).
- Budgeted FTE's remained at FY 2018 levels for the Property Appraiser.
- The Sheriff's Office non-grant funded operations added two (+2) positions within the Law Enforcement Fund (040) and one (+1) within Emergency 911 Phone System Fund (611).
- The Tax Collector added nine (+9) positions to Tax Collector Fund (070).

**Grant and State Funded positions** – had a decrease of approximately three (2.99) FTE's:

- Transferred one (-1) position to Parks & Recreation Division Fund (111) from Human Services Grant Fund (707/708).
- Added one (+1) position to Community and Human Services Division Grant Fund (705/706).
- The Sheriff's Office grant funded positions decreased by three (-3) FTE's.
- The Clerk's State funded FTE count decreased by a fraction (-.01) of a position; this difference is due to the allocation methodology between Board and State funded positions.

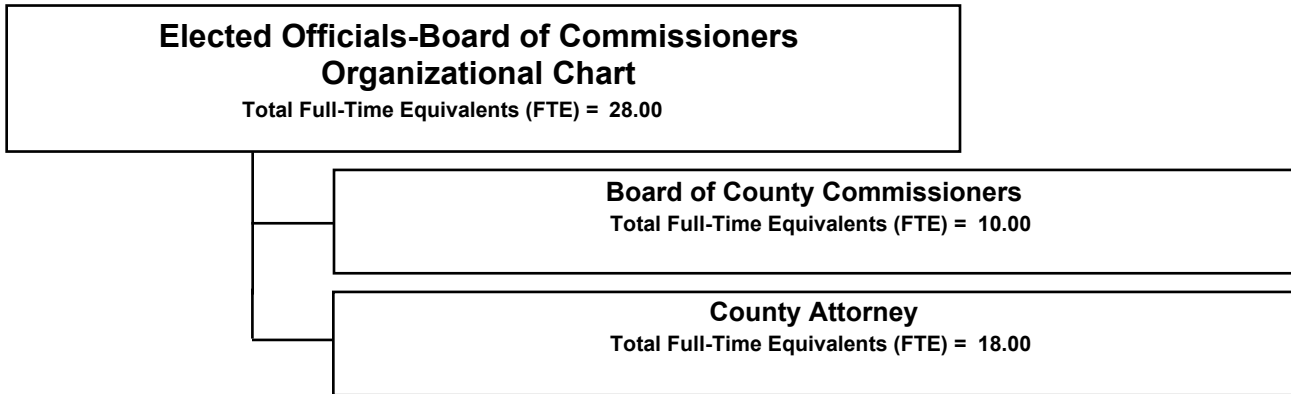
## Employees to Permanent Population

The ratio of employees to permanent population is a benchmark that provides a measurement of relative government size; the graph and chart below illustrate that ratio for the last ten years.



<b>Fiscal Year</b>	<b>County Employees Funded FTE's</b>	<b>Permanent Population*</b>	<b>Employees (FTE's) per 1,000 Population</b>
2010	3,551	322,653	11.01
2011	3,490	326,817	10.68
2012	3,484	331,756	10.50
2013	3,446	335,223	10.28
2014	3,474	340,293	10.21
2015	3,543	347,002	10.21
2016	3,677	353,719	10.40
2017	3,764	360,825	10.43
2018	3,789	368,073	10.29
2019	3,869	367,347	10.53

**Elected Officials-Board of Commissioners**



## **Elected Officials-Board of Commissioners**

### **Board of County Commissioners**

The following five (5) Commissioners are elected by district and are responsible for establishing policies to protect the health, safety, welfare and quality of life for Collier County citizens.

District 1 Donna Fiala  
District 2 Andy Solis, Esq.  
District 3 Burt L. Saunders  
District 4 Penny Taylor  
District 5 William L. McDaniel, Jr.

In addition to the elected officials, there are five (5) administrative positions in the Board Office.

The County Attorney, Jeffrey Klatzkow, and his staff provide legal services to the Board of County Commissioners and the County Manager's Agency. There are eighteen (18.0) permanent positions in the County Attorney's Office.

The primary funding source for the Board of County Commissioners and the County Attorney is General Fund revenue.

The phone numbers for these offices are:

252-8097 - Board of County Commissioners  
252-8400 - County Attorney

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Board of Commissioners**

<b>Division Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	3,329,965	3,700,400	3,408,850	3,785,200	-	3,785,200	2.3%
Operating Expense	2,735,293	5,425,600	4,617,650	5,530,700	-	5,530,700	1.9%
Indirect Cost Reimburs	2,414,900	2,192,400	2,192,400	2,301,900	-	2,301,900	5.0%
Capital Outlay	-	5,000	5,000	10,600	-	10,600	112.0%
Remittances	3,686,329	3,934,400	4,151,200	5,894,600	-	5,894,600	49.8%
<b>Total Net Budget</b>	<b>12,166,487</b>	<b>15,257,800</b>	<b>14,375,100</b>	<b>17,523,000</b>	<b>-</b>	<b>17,523,000</b>	<b>14.8 %</b>
<b>Total Budget</b>	<b>12,166,487</b>	<b>15,257,800</b>	<b>14,375,100</b>	<b>17,523,000</b>	<b>-</b>	<b>17,523,000</b>	<b>14.8%</b>

<b>Appropriations by Department</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Board of County Commissioners	9,513,731	12,301,700	11,487,400	14,514,500	-	14,514,500	18.0%
County Attorney	2,652,756	2,956,100	2,887,700	3,008,500	-	3,008,500	1.8%
<b>Total Net Budget</b>	<b>12,166,487</b>	<b>15,257,800</b>	<b>14,375,100</b>	<b>17,523,000</b>	<b>-</b>	<b>17,523,000</b>	<b>14.8%</b>
<b>Total Budget</b>	<b>12,166,487</b>	<b>15,257,800</b>	<b>14,375,100</b>	<b>17,523,000</b>	<b>-</b>	<b>17,523,000</b>	<b>14.8%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Board of Commissioners**

<b>Division Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Charges For Services	338,385	327,000	331,000	331,000	-	331,000	1.2%
Miscellaneous Revenues	12,634	-	15,000	-	-	-	na
Interest/Misc	515	-	-	-	-	-	na
Net Cost General Fund	8,507,978	11,407,600	10,846,500	13,499,200	-	13,499,200	18.3%
Net Cost Unincorp General Fund	3,197,375	3,375,800	3,039,200	3,539,800	-	3,539,800	4.9%
Trans fm 001 Gen Fund	109,000	147,700	147,700	147,700	-	147,700	0.0%
Carry Forward	3,600	1,500	3,000	7,300	-	7,300	386.7%
Less 5% Required By Law	-	(1,800)	-	(2,000)	-	(2,000)	11.1%
<b>Total Funding</b>	<b>12,169,487</b>	<b>15,257,800</b>	<b>14,382,400</b>	<b>17,523,000</b>	<b>-</b>	<b>17,523,000</b>	<b>14.8%</b>

<b>Division Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Board of County Commissioners	11.00	10.00	10.00	10.00	-	10.00	0.0%
County Attorney	18.00	18.00	18.00	18.00	-	18.00	0.0%
<b>Total FTE</b>	<b>29.00</b>	<b>28.00</b>	<b>28.00</b>	<b>28.00</b>	<b>-</b>	<b>28.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Board of Commissioners**

**Board of County Commissioners**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	1,091,306	1,329,500	1,172,600	1,382,700	-	1,382,700	4.0%
Operating Expense	2,321,196	4,845,400	3,971,200	4,935,300	-	4,935,300	1.9%
Indirect Cost Reimburs	2,414,900	2,192,400	2,192,400	2,301,900	-	2,301,900	5.0%
Remittances	3,686,329	3,934,400	4,151,200	5,894,600	-	5,894,600	49.8%
<b>Net Operating Budget</b>	<b>9,513,731</b>	<b>12,301,700</b>	<b>11,487,400</b>	<b>14,514,500</b>	<b>-</b>	<b>14,514,500</b>	<b>18.0%</b>
<b>Total Budget</b>	<b>9,513,731</b>	<b>12,301,700</b>	<b>11,487,400</b>	<b>14,514,500</b>	<b>-</b>	<b>14,514,500</b>	<b>18.0%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Board Of County Commissioners (001)	1,153,487	1,227,900	1,157,000	1,287,400	-	1,287,400	4.8%
Other General Administration (001)	5,162,869	7,698,000	7,291,200	9,687,300	-	9,687,300	25.8%
Other General Administration (111)	3,197,375	3,375,800	3,039,200	3,539,800	-	3,539,800	4.9%
<b>Total Net Budget</b>	<b>9,513,731</b>	<b>12,301,700</b>	<b>11,487,400</b>	<b>14,514,500</b>	<b>-</b>	<b>14,514,500</b>	<b>18.0%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>9,513,731</b>	<b>12,301,700</b>	<b>11,487,400</b>	<b>14,514,500</b>	<b>-</b>	<b>14,514,500</b>	<b>18.0%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Miscellaneous Revenues	12,634	-	15,000	-	-	-	na
Net Cost General Fund	6,303,722	8,925,900	8,433,200	10,974,700	-	10,974,700	23.0%
Net Cost Unincorp General Fund	3,197,375	3,375,800	3,039,200	3,539,800	-	3,539,800	4.9%
<b>Total Funding</b>	<b>9,513,731</b>	<b>12,301,700</b>	<b>11,487,400</b>	<b>14,514,500</b>	<b>-</b>	<b>14,514,500</b>	<b>18.0%</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Board Of County Commissioners (001)	11.00	10.00	10.00	10.00	-	10.00	0.0%
<b>Total FTE</b>	<b>11.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>-</b>	<b>10.00</b>	<b>0.0%</b>



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Board of Commissioners**

**Board of County Commissioners  
Board Of County Commissioners (001)**

**Mission Statement**

The Board of County Commissioners consists of 5 elected officials who, as the chief legislative body of the County, are responsible for providing services to protect the health, safety, welfare, and quality of life of the citizens of Collier County.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>5.00</b>	<b>796,471</b>	<b>-</b>	<b>796,471</b>
Funding for elected leadership serving the public and providing health, safety, welfare, and quality of life benefiting Collier County Citizens and visitors. Creation and coordination of advisory committees.				
<b>Community Relations</b>	<b>5.00</b>	<b>445,529</b>	<b>-</b>	<b>445,529</b>
Includes responding to community needs, attending community functions, proclamations and service awards, citizen requests and inquires.				
<b>Professional Development</b>	<b>-</b>	<b>45,400</b>	<b>-</b>	<b>45,400</b>
Attending state and local conferences and seminars, mileage reimbursement, and organizational development.				
<b>Current Level of Service Budget</b>	<b>10.00</b>	<b>1,287,400</b>	<b>-</b>	<b>1,287,400</b>

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	1,077,253	1,129,500	1,072,600	1,182,700	-	1,182,700	4.7%
Operating Expense	76,234	98,400	84,400	104,700	-	104,700	6.4%
<b>Net Operating Budget</b>	<b>1,153,487</b>	<b>1,227,900</b>	<b>1,157,000</b>	<b>1,287,400</b>	<b>-</b>	<b>1,287,400</b>	<b>4.8%</b>
<b>Total Budget</b>	<b>1,153,487</b>	<b>1,227,900</b>	<b>1,157,000</b>	<b>1,287,400</b>	<b>-</b>	<b>1,287,400</b>	<b>4.8%</b>
<b>Total FTE</b>	<b>11.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>-</b>	<b>10.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Net Cost General Fund	1,153,487	1,227,900	1,157,000	1,287,400	-	1,287,400	4.8%
<b>Total Funding</b>	<b>1,153,487</b>	<b>1,227,900</b>	<b>1,157,000</b>	<b>1,287,400</b>	<b>-</b>	<b>1,287,400</b>	<b>4.8%</b>

Current FY 2019:

Personal Services has increased due to an increase in the retirement rates and a Board approved compensation adjustment.

Operating Expense is higher due to Info Technology Allocation charges.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Board of Commissioners**

**Board of County Commissioners  
Other General Administration (001)**

**Mission Statement**

To account for expenses not attributable to a division but the County as a whole.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Juvenile Detention Centers</b>	-	1,048,800	-	1,048,800
Remittance for housing juvenile offenders in state-ran detention centers.				
<b>Naples CRA</b>	-	3,195,800	-	3,195,800
Remittance to the Naples Community Redevelopment Agency (CRA).				
<b>Unemployment</b>	-	200,000	-	200,000
Account for unemployment claim costs.				
<b>Insurance Premiums</b>	-	1,524,500	-	1,524,500
Account for centralized insurance premiums for Divisions within the General Fund.				
<b>Corporate Countywide Costs</b>	-	3,218,200	-	3,218,200
Account for Countywide costs not attributable to a Division such as postage for tax bills, tax deed sales, banking fees, dues and membership for the Florida Association of Counties, utilities for common areas, and unanticipated operational/emergency needs.				
<b>Beach Parking &amp; Recreation Remittance to City of Naples</b>	-	500,000	-	500,000
One-third of the \$1,500,000 annual payment to the City of Naples for the use by County residents of beach parking, parks, recreational facilities and recreational programs. This is governed by the November 14, 2017, Interlocal Agreement Between the County and City of Naples.				
Current Level of Service Budget	-	<b>9,687,300</b>	-	<b>9,687,300</b>

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	14,052	200,000	100,000	200,000	-	200,000	0.0%
Operating Expense	1,962,487	4,063,600	3,540,000	4,092,700	-	4,092,700	0.7%
Remittances	3,186,329	3,434,400	3,651,200	5,394,600	-	5,394,600	57.1%
<b>Net Operating Budget</b>	<b>5,162,869</b>	<b>7,698,000</b>	<b>7,291,200</b>	<b>9,687,300</b>	-	<b>9,687,300</b>	<b>25.8%</b>
<b>Total Budget</b>	<b>5,162,869</b>	<b>7,698,000</b>	<b>7,291,200</b>	<b>9,687,300</b>	-	<b>9,687,300</b>	<b>25.8%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Miscellaneous Revenues	12,634	-	15,000	-	-	-	na
Net Cost General Fund	5,150,235	7,698,000	7,276,200	9,687,300	-	9,687,300	25.8%
<b>Total Funding</b>	<b>5,162,869</b>	<b>7,698,000</b>	<b>7,291,200</b>	<b>9,687,300</b>	-	<b>9,687,300</b>	<b>25.8%</b>

Forecast FY 2018:

Personal services budget in this section represents unemployment claims.

Current FY 2019:

Budgeted Remittances include payments to the Naples CRA, City of Naples beach parking and Collier County's share of the cost of housing and feeding juveniles being held in state-ran Department of Juvenile Justice (DJJ) Detention Centers.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Board of Commissioners**

**Board of County Commissioners  
Other General Administration (111)**

**Mission Statement**

To account for expenses not attributable to a division but to the unincorporated area of the County.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Countywide Costs</b>	-	627,900	-	627,900
Account for Countywide costs not attributable to a Division such as utilities for common areas, insurances, information technology needs and centralized costs.				
<b>Indirect Service Charge Payment</b>	-	2,301,900	-	2,301,900
Indirect service charge payment for General Fund provided central services. (Revenue source to the General Fund).				
<b>Misc Reimbursements</b>	-	610,000	-	610,000
Miscellaneous reimbursements, primarily park system contributions to the City of Naples.				
Current Level of Service Budget				
	-	<b>3,539,800</b>	-	<b>3,539,800</b>

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	282,475	683,400	346,800	737,900	-	737,900	8.0%
Indirect Cost Reimburs	2,414,900	2,192,400	2,192,400	2,301,900	-	2,301,900	5.0%
Remittances	500,000	500,000	500,000	500,000	-	500,000	0.0%
<b>Net Operating Budget</b>	<b>3,197,375</b>	<b>3,375,800</b>	<b>3,039,200</b>	<b>3,539,800</b>	-	<b>3,539,800</b>	<b>4.9%</b>
<b>Total Budget</b>	<b>3,197,375</b>	<b>3,375,800</b>	<b>3,039,200</b>	<b>3,539,800</b>	-	<b>3,539,800</b>	<b>4.9%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Net Cost Unincorp General Fund	3,197,375	3,375,800	3,039,200	3,539,800	-	3,539,800	4.9%
<b>Total Funding</b>	<b>3,197,375</b>	<b>3,375,800</b>	<b>3,039,200</b>	<b>3,539,800</b>	-	<b>3,539,800</b>	<b>4.9%</b>

Current FY 2019:

Budgeted remittances reflects one-half of an annual Board approved park system contribution to the City of Naples in the amount of \$500,000.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Board of Commissioners**

**County Attorney**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	2,238,659	2,370,900	2,236,250	2,402,500	-	2,402,500	1.3%
Operating Expense	414,096	580,200	646,450	595,400	-	595,400	2.6%
Capital Outlay	-	5,000	5,000	10,600	-	10,600	112.0%
<b>Net Operating Budget</b>	<b>2,652,756</b>	<b>2,956,100</b>	<b>2,887,700</b>	<b>3,008,500</b>	<b>-</b>	<b>3,008,500</b>	<b>1.8%</b>
<b>Total Budget</b>	<b>2,652,756</b>	<b>2,956,100</b>	<b>2,887,700</b>	<b>3,008,500</b>	<b>-</b>	<b>3,008,500</b>	<b>1.8%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
County Attorney (001)	2,494,756	2,772,700	2,704,300	2,815,500	-	2,815,500	1.5%
Legal Aid Society (652)	158,000	183,400	183,400	193,000	-	193,000	5.2%
<b>Total Net Budget</b>	<b>2,652,756</b>	<b>2,956,100</b>	<b>2,887,700</b>	<b>3,008,500</b>	<b>-</b>	<b>3,008,500</b>	<b>1.8%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>2,652,756</b>	<b>2,956,100</b>	<b>2,887,700</b>	<b>3,008,500</b>	<b>-</b>	<b>3,008,500</b>	<b>1.8%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Charges For Services	338,385	327,000	331,000	331,000	-	331,000	1.2%
Interest/Misc	515	-	-	-	-	-	na
Net Cost General Fund	2,204,256	2,481,700	2,413,300	2,524,500	-	2,524,500	1.7%
Trans fm 001 Gen Fund	109,000	147,700	147,700	147,700	-	147,700	0.0%
Carry Forward	3,600	1,500	3,000	7,300	-	7,300	386.7%
Less 5% Required By Law	-	(1,800)	-	(2,000)	-	(2,000)	11.1%
<b>Total Funding</b>	<b>2,655,756</b>	<b>2,956,100</b>	<b>2,895,000</b>	<b>3,008,500</b>	<b>-</b>	<b>3,008,500</b>	<b>1.8%</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
County Attorney (001)	18.00	18.00	18.00	18.00	-	18.00	0.0%
<b>Total FTE</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>	<b>-</b>	<b>18.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Board of Commissioners**

**County Attorney  
County Attorney (001)**

**Mission Statement**

To provide quality legal services in a timely, efficient and cost effective manner to the Board of County Commissioners and the County Manager and all County divisions, departments and appointive committees under the Board of County Commissioners. Also to represent the County in litigation brought by or against the County, and to work with Constitutional Officers and Judiciary on Board-related and statutorily-required matters.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Divisional Administration/Overhead</b>	<b>10.60</b>	<b>1,714,449</b>	<b>290,000</b>	<b>1,424,449</b>
To provide minimum level of legally required services to the BCC; represent staff and quasi-judicial boards; represent the Board in litigation cases filed against or by the County; advise staff and prosecute as requested before the Code Enforcement Board and Contractor's Licensing Board.				
<b>Ordinances, Resos, Other Legal Documents, &amp; Legal Opinions</b>	<b>3.95</b>	<b>507,844</b>	<b>-</b>	<b>507,844</b>
Research, draft, and provide legal review of legally binding documents (including massive numbers of contracts). Provide requested legal opinions and interpretations.				
<b>Attendance at Board Meetings</b>	<b>1.35</b>	<b>233,060</b>	<b>-</b>	<b>233,060</b>
Provide legal advice at BCC meetings, workshops, and Community Redevelopment Agency (CRA) meetings.				
<b>Resolve Legal Issues</b>	<b>1.20</b>	<b>197,932</b>	<b>1,000</b>	<b>196,932</b>
Meet, coordinate with, and resolve legal issues raised by the public, constitutional officers, the judiciary, and county staff.				
<b>Advisory Boards</b>	<b>0.90</b>	<b>162,215</b>	<b>-</b>	<b>162,215</b>
Provide legal assistance to the various advisory boards and committees upon request.				
Current Level of Service Budget	<b>18.00</b>	<b>2,815,500</b>	<b>291,000</b>	<b>2,524,500</b>

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	2,238,659	2,370,900	2,236,250	2,402,500	-	2,402,500	1.3%
Operating Expense	256,096	396,800	463,050	402,400	-	402,400	1.4%
Capital Outlay	-	5,000	5,000	10,600	-	10,600	112.0%
<b>Net Operating Budget</b>	<b>2,494,756</b>	<b>2,772,700</b>	<b>2,704,300</b>	<b>2,815,500</b>	<b>-</b>	<b>2,815,500</b>	<b>1.5%</b>
<b>Total Budget</b>	<b>2,494,756</b>	<b>2,772,700</b>	<b>2,704,300</b>	<b>2,815,500</b>	<b>-</b>	<b>2,815,500</b>	<b>1.5%</b>
<b>Total FTE</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>	<b>-</b>	<b>18.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Charges For Services	290,500	291,000	291,000	291,000	-	291,000	0.0%
Net Cost General Fund	2,204,256	2,481,700	2,413,300	2,524,500	-	2,524,500	1.7%
<b>Total Funding</b>	<b>2,494,756</b>	<b>2,772,700</b>	<b>2,704,300</b>	<b>2,815,500</b>	<b>-</b>	<b>2,815,500</b>	<b>1.5%</b>

Forecast FY 2018:

Operating expense is higher due to other contractual services and legal services having purchase orders roll from FY 17 into FY 18.

**Elected Officials-Board of Commissioners**

**County Attorney  
County Attorney (001)**

Current FY 2019:

Personal services is 85% of the County Attorney's budget and this allocation for FY 2019 includes budget for planned compensation adjustments.

Operating budget includes tuition for one (1) employee to complete the Certified Public Manager class offered by the County and FGCU; replacement of ten computers; and replacement of 5 telephones.

Capital expenses are to cover the replacement of 2 printers and 4 laptops.

Revenues:

Revenues include copies of legal documents - \$1,000 and reimbursements for legal services from Risk Management - \$290,000

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Board of Commissioners**

**County Attorney  
Legal Aid Society (652)**

**Mission Statement**

To provide financial support of the Legal Aid Society operations.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Legal Aid Society</b>	-	193,000	193,000	-
To use available revenues to offset the cost of the Legal Aid Society operations.				
Current Level of Service Budget	-	193,000	193,000	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	158,000	183,400	183,400	193,000	-	193,000	5.2%
<b>Net Operating Budget</b>	<b>158,000</b>	<b>183,400</b>	<b>183,400</b>	<b>193,000</b>	-	<b>193,000</b>	<b>5.2%</b>
<b>Total Budget</b>	<b>158,000</b>	<b>183,400</b>	<b>183,400</b>	<b>193,000</b>	-	<b>193,000</b>	<b>5.2%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Charges For Services	47,885	36,000	40,000	40,000	-	40,000	11.1%
Interest/Misc	515	-	-	-	-	-	na
Trans fm 001 Gen Fund	109,000	147,700	147,700	147,700	-	147,700	0.0%
Carry Forward	3,600	1,500	3,000	7,300	-	7,300	386.7%
Less 5% Required By Law	-	(1,800)	-	(2,000)	-	(2,000)	11.1%
<b>Total Funding</b>	<b>161,001</b>	<b>183,400</b>	<b>190,700</b>	<b>193,000</b>	-	<b>193,000</b>	<b>5.2%</b>

Notes:

Article V legislation provided for the imposition of \$65 in additional court costs for persons found guilty or pleading no contest to felony, misdemeanor, or criminal traffic offenses. Twenty-five percent of this fee is available to fund legal aid programs.

As a result of this legislation, the County entered into an Agreement dated December 14, 2004, with Collier County Legal Aid. This Agreement, which was extended on June 22, 2010, was entered into pursuant to Ordinance 2004-42, which Ordinance was written in response to the legislative mandate of Section 29.008, Florida Statutes, which mandate was funded pursuant to Section 939.185, Florida Statutes. The Agreement provides that the minimum funding for Collier County Legal Aid in any given fiscal year is the greater of (1) twenty-five percent of the amount actually collected to assist Collier County in providing legal aid programs required under Section 29.008(3)(a), Florida Statutes, or (2) the amount provided from filing fees and surcharges to legal aid programs from October 1, 2002, to September 30, 2003, which was \$108,309.66. Collections from the \$65 fee continue to be below the agreed upon payment and require a transfer from the General Fund to make up the shortfall.

Forecast FY 2018:

Contractual expenditures in the amount of \$183,400 (\$108,400 plus an additional \$75,000 that the Board of County Commissioners approved) are forecasted for FY18.

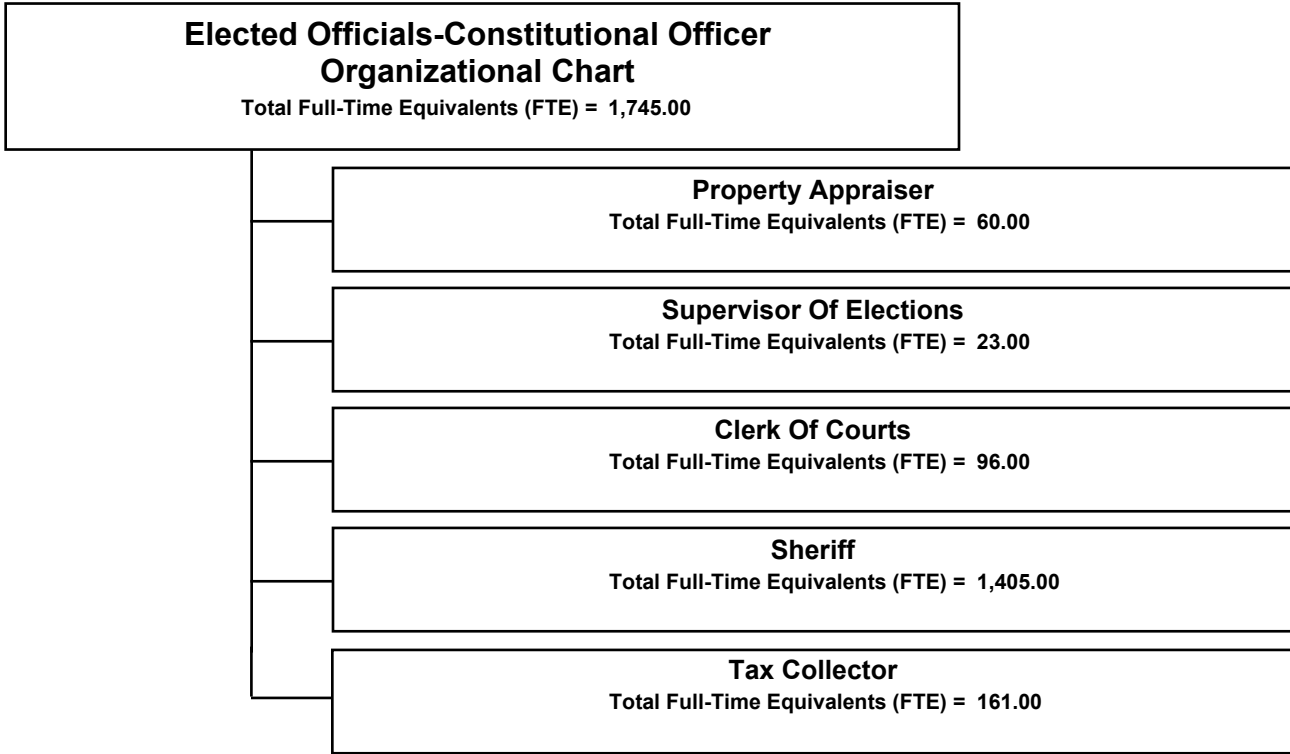
Current FY 2019:

Operating Expenses includes \$108,400 and an additional \$84,600 toward operating expenses to offset increased expenses associated with domestic violence and family law caseloads.

Revenues:

Revenue is based on average monthly collections of \$3,333. A transfer from the General Fund is necessary to bring the Legal Aid Society up to the level that it was funded in FY 2003. The transfer will only be made in the amount that will bring it up to the \$108,400 level plus the additional \$84,600 after accounting for the fees generated.

**Elected Officials-Constitutional Officer**





## **Elected Officials-Constitutional Officer**

### **Sheriff**

Kevin Rambosk is the elected Collier County Sheriff. The Sheriff's Office protects the public health, safety, and welfare through various functions including law enforcement, special operations, criminal investigations, community services, detention and corrections, emergency 911, Judicial process, and headquarters operations. The Sheriff also administers its own support operations including data processing, finance and personal services. The Sheriff's general operating budget is funded entirely from the County's General Fund.

For more information about programs administered by the Sheriff's Office, call 252-4434.

### **Property Appraiser**

Abe Skinner is the elected Property Appraiser. He is responsible for assessing all real and personal property in Collier County and preparing the annual tax rolls. The Property Appraiser is funded by the General Fund and from independent districts.

The phone number for the Property Appraiser's Office is 252-8141.

### **Tax Collector**

Larry Ray is the elected Tax Collector. He is responsible for the collection of ad valorem taxes levied by the County, the School Board, special taxing districts, and all municipalities within the County. The Tax Collector's Office also issues boat titles and registrations, hunting and fishing licenses and stamps, occupational licenses, and motor vehicle licenses and registrations. The Tax collector's agency is funded by a combination of fees for service and general revenue.

The phone numbers for the Tax Collector's Office are: 252-8172 (Taxes); 252-8177 (Motor Vehicles).

### **Supervisor of Elections**

Jennifer Edwards is the Supervisor of Elections. She is an independently elected official mandated by the Florida Constitution (Constitutional Officer) who administers the voter registration system for Collier County residents, qualifies candidates for office, monitors financial reporting requirements of candidates for office, and plans and coordinates and conducts elections within Collier County. She is responsible for implementing the National Voter Registration Act provisions as they pertain to the registration process and statistical requirements.

The Supervisor's agency is primarily funded through the General Fund.

The Elections Building is located at 3750 Enterprise Avenue. For information regarding voter registration or elections, telephone 252-8683.

### **Clerk of the Circuit Court**

Krystal Kinzel is the elected Collier County Clerk. She performs the constitutional and statutory duties of the Circuit and County Courts in maintaining custody of court records and all pleadings filed, recording of all legal instruments, and acts as ex-officio Clerk of the Board, auditor, recorder and custodian of all County funds. The Clerk's agency is funded by a combination of fees for service and General Fund revenues.

The main phone number for the Clerk of Courts is 252-2745.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Constitutional Officer**

<b>Division Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	754,313	169,647,200	169,432,900	181,244,600	671,100	181,915,700	7.2%
Operating Expense	5,205,864	40,053,100	37,079,900	40,770,200	-	40,770,200	1.8%
Capital Outlay	-	8,004,700	9,057,400	8,600,000	-	8,600,000	7.4%
Remittances	667,658	575,500	590,300	548,000	-	548,000	(4.8%)
<b>Total Net Budget</b>	<b>6,627,836</b>	<b>218,280,500</b>	<b>216,160,500</b>	<b>231,162,800</b>	<b>671,100</b>	<b>231,833,900</b>	<b>6.2 %</b>
Distribution of excess fees to Gov't Agencies	-	7,103,300	8,620,100	8,659,900	-	8,659,900	21.9%
Trans to 001 General Fund	-	-	467,100	-	-	-	na
Trans to 115 Sheriff Grant Fd	261,362	269,000	217,300	197,000	-	197,000	(26.8%)
Reserves for Contingencies	-	437,900	-	425,600	-	425,600	(2.8%)
Reserves for Capital	-	2,027,400	-	2,762,900	-	2,762,900	36.3%
Restricted for Unfunded Requests	-	279,700	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>6,889,197</b>	<b>228,397,800</b>	<b>225,465,000</b>	<b>243,208,200</b>	<b>671,100</b>	<b>243,879,300</b>	<b>6.8%</b>

<b>Appropriations by Department</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Property Appraiser	124,184	7,638,000	7,624,600	7,977,000	-	7,977,000	4.4%
Supervisor Of Elections	46,655	3,767,100	3,548,000	3,874,500	85,100	3,959,600	5.1%
Clerk Of Courts	401,220	10,261,200	10,136,000	10,520,500	440,000	10,960,500	6.8%
Sheriff	5,886,415	181,792,000	180,605,300	193,761,300	-	193,761,300	6.6%
Tax Collector	169,361	14,822,200	14,246,600	15,029,500	146,000	15,175,500	2.4%
<b>Total Net Budget</b>	<b>6,627,836</b>	<b>218,280,500</b>	<b>216,160,500</b>	<b>231,162,800</b>	<b>671,100</b>	<b>231,833,900</b>	<b>6.2%</b>
Supervisor Of Elections	-	-	247,000	-	-	-	na
Clerk Of Courts	-	-	195,900	-	-	-	na
Sheriff	261,362	3,014,000	241,500	3,385,500	-	3,385,500	12.3%
Tax Collector	-	7,103,300	8,620,100	8,659,900	-	8,659,900	21.9%
<b>Total Transfers and Reserves</b>	<b>261,362</b>	<b>10,117,300</b>	<b>9,304,500</b>	<b>12,045,400</b>	<b>-</b>	<b>12,045,400</b>	<b>19.1%</b>
<b>Total Budget</b>	<b>6,889,197</b>	<b>228,397,800</b>	<b>225,465,000</b>	<b>243,208,200</b>	<b>671,100</b>	<b>243,879,300</b>	<b>6.8%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Constitutional Officer**

<b>Division Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	1,908,235	1,708,000	1,799,800	1,708,500	-	1,708,500	0.0%
Charges For Services	354,772	24,904,900	25,830,900	26,796,800	146,000	26,942,800	8.2%
Fines & Forfeitures	281,034	269,000	274,000	269,000	-	269,000	0.0%
Miscellaneous Revenues	13,330	-	200	-	-	-	na
Interest/Misc	181,037	402,300	463,000	464,800	-	464,800	15.5%
Trans frm Board	-	191,984,600	191,984,600	204,889,300	525,100	205,414,400	7.0%
Trans frm Independ Special District	-	723,200	723,200	846,100	-	846,100	17.0%
Net Cost General Fund	3,026,834	3,780,300	3,650,600	3,839,100	-	3,839,100	1.6%
Trans fm 081 SOE General Fd	-	-	4,700	-	-	-	na
Trans fm 602 Confiscd Prop	33,259	44,000	59,200	47,000	-	47,000	6.8%
Trans fm 603 Crime Prev	228,103	225,000	158,100	150,000	-	150,000	(33.3%)
Trans fm 651 Criminal Justice Ed	250,000	-	250,000	-	-	-	na
Carry Forward	5,330,500	4,603,800	4,718,000	4,451,300	-	4,451,300	(3.3%)
Less 5% Required By Law	-	(247,300)	-	(253,700)	-	(253,700)	2.6%
<b>Total Funding</b>	<b>11,607,105</b>	<b>228,397,800</b>	<b>229,916,300</b>	<b>243,208,200</b>	<b>671,100</b>	<b>243,879,300</b>	<b>6.8%</b>

<b>Division Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Property Appraiser	56.00	60.00	60.00	60.00	-	60.00	0.0%
Supervisor Of Elections	22.00	22.00	22.00	22.00	1.00	23.00	4.5%
Clerk Of Courts	84.26	92.11	92.00	92.00	4.00	96.00	4.2%
Sheriff	1,401.50	1,405.00	1,405.00	1,405.00	-	1,405.00	0.0%
Tax Collector	152.00	152.00	156.00	156.00	5.00	161.00	5.9%
<b>Total FTE</b>	<b>1,715.76</b>	<b>1,731.11</b>	<b>1,735.00</b>	<b>1,735.00</b>	<b>10.00</b>	<b>1,745.00</b>	<b>0.8%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Property Appraiser**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	-	5,771,100	5,771,100	6,045,100	-	6,045,100	4.7%
Operating Expense	124,184	1,841,900	1,828,500	1,906,900	-	1,906,900	3.5%
Capital Outlay	-	25,000	25,000	25,000	-	25,000	0.0%
<b>Net Operating Budget</b>	<b>124,184</b>	<b>7,638,000</b>	<b>7,624,600</b>	<b>7,977,000</b>	<b>-</b>	<b>7,977,000</b>	<b>4.4%</b>
<b>Total Budget</b>	<b>124,184</b>	<b>7,638,000</b>	<b>7,624,600</b>	<b>7,977,000</b>	<b>-</b>	<b>7,977,000</b>	<b>4.4%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Property Appraiser Fund (060)	-	7,462,500	7,462,500	7,797,100	-	7,797,100	4.5%
Property Appr-Charges Paid By BCC (001)	124,184	175,500	162,100	179,900	-	179,900	2.5%
<b>Total Net Budget</b>	<b>124,184</b>	<b>7,638,000</b>	<b>7,624,600</b>	<b>7,977,000</b>	<b>-</b>	<b>7,977,000</b>	<b>4.4%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>124,184</b>	<b>7,638,000</b>	<b>7,624,600</b>	<b>7,977,000</b>	<b>-</b>	<b>7,977,000</b>	<b>4.4%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Trans frm Board	-	6,739,300	6,739,300	6,951,000	-	6,951,000	3.1%
Trans frm Independ Special District	-	723,200	723,200	846,100	-	846,100	17.0%
Net Cost General Fund	124,184	175,500	162,100	179,900	-	179,900	2.5%
<b>Total Funding</b>	<b>124,184</b>	<b>7,638,000</b>	<b>7,624,600</b>	<b>7,977,000</b>	<b>-</b>	<b>7,977,000</b>	<b>4.4%</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Property Appraiser Fund (060)	56.00	60.00	60.00	60.00	-	60.00	0.0%
<b>Total FTE</b>	<b>56.00</b>	<b>60.00</b>	<b>60.00</b>	<b>60.00</b>	<b>-</b>	<b>60.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Property Appraiser  
Property Appraiser Fund (060)**

**Mission Statement**

To assess all real and personal property in Collier County.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Property Appraiser</b>	<b>60.00</b>	<b>7,797,100</b>	<b>7,797,100</b>	<b>-</b>
Compile and prepare the annual real and personal property tax rolls; mail homestead renewals, take applications for exemptions; process wholly exempt properties such as governments and churches; and identify agricultural classifications				
Current Level of Service Budget	<b>60.00</b>	<b>7,797,100</b>	<b>7,797,100</b>	<b>-</b>

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	-	5,771,100	5,771,100	6,045,100	-	6,045,100	4.7%
Operating Expense	-	1,666,400	1,666,400	1,727,000	-	1,727,000	3.6%
Capital Outlay	-	25,000	25,000	25,000	-	25,000	0.0%
<b>Net Operating Budget</b>	<b>-</b>	<b>7,462,500</b>	<b>7,462,500</b>	<b>7,797,100</b>	<b>-</b>	<b>7,797,100</b>	<b>4.5%</b>
<b>Total Budget</b>	<b>-</b>	<b>7,462,500</b>	<b>7,462,500</b>	<b>7,797,100</b>	<b>-</b>	<b>7,797,100</b>	<b>4.5%</b>
<b>Total FTE</b>	<b>56.00</b>	<b>60.00</b>	<b>60.00</b>	<b>60.00</b>	<b>-</b>	<b>60.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Trans frm Board	-	6,739,300	6,739,300	6,951,000	-	6,951,000	3.1%
Trans frm Independ Special District	-	723,200	723,200	846,100	-	846,100	17.0%
<b>Total Funding</b>	<b>-</b>	<b>7,462,500</b>	<b>7,462,500</b>	<b>7,797,100</b>	<b>-</b>	<b>7,797,100</b>	<b>4.5%</b>

Current FY 2019:

Personal services include appropriations for a planned compensation adjustment.

Operating expenses increased due to other contractual services and postage costs.

Capital expenditure is for the Property Appraiser's electronic data processing equipment upgrades.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Property Appraiser  
Property Appr-Charges Paid By BCC (001)**

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>BCC Paid Expenses</b>	-	179,900	-	179,900
The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.				
Current Level of Service Budget	-	179,900	-	179,900

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	124,184	175,500	162,100	179,900	-	179,900	2.5%
<b>Net Operating Budget</b>	<b>124,184</b>	<b>175,500</b>	<b>162,100</b>	<b>179,900</b>	-	<b>179,900</b>	<b>2.5%</b>
<b>Total Budget</b>	<b>124,184</b>	<b>175,500</b>	<b>162,100</b>	<b>179,900</b>	-	<b>179,900</b>	<b>2.5%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Net Cost General Fund	124,184	175,500	162,100	179,900	-	179,900	2.5%
<b>Total Funding</b>	<b>124,184</b>	<b>175,500</b>	<b>162,100</b>	<b>179,900</b>	-	<b>179,900</b>	<b>2.5%</b>

Forecast FY 2018:

Forecast operating expenditures are generally consistent with the adopted budget.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Supervisor Of Elections**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	-	2,204,200	2,092,400	2,266,700	85,100	2,351,800	6.7%
Operating Expense	46,655	1,542,900	1,435,600	1,559,800	-	1,559,800	1.1%
Capital Outlay	-	20,000	20,000	48,000	-	48,000	140.0%
<b>Net Operating Budget</b>	<b>46,655</b>	<b>3,767,100</b>	<b>3,548,000</b>	<b>3,874,500</b>	<b>85,100</b>	<b>3,959,600</b>	<b>5.1%</b>
Trans to 001 General Fund	-	-	247,000	-	-	-	na
<b>Total Budget</b>	<b>46,655</b>	<b>3,767,100</b>	<b>3,795,000</b>	<b>3,874,500</b>	<b>85,100</b>	<b>3,959,600</b>	<b>5.1%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
SOE-Expenses Paid By BCC (001)	46,655	65,000	56,900	66,600	-	66,600	2.5%
Supervisor Of Elections - Admin (080)	-	2,387,100	2,240,000	2,522,900	85,100	2,608,000	9.3%
Supervisor of Elections Grants (081)	-	-	36,000	-	-	-	na
Supervisor of Elections-Elections (080)	-	1,315,000	1,215,100	1,285,000	-	1,285,000	(2.3%)
<b>Total Net Budget</b>	<b>46,655</b>	<b>3,767,100</b>	<b>3,548,000</b>	<b>3,874,500</b>	<b>85,100</b>	<b>3,959,600</b>	<b>5.1%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>247,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>46,655</b>	<b>3,767,100</b>	<b>3,795,000</b>	<b>3,874,500</b>	<b>85,100</b>	<b>3,959,600</b>	<b>5.1%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	-	-	31,200	-	-	-	na
Charges For Services	225	-	500	-	-	-	na
Interest/Misc	-	-	100	-	-	-	na
Trans frm Board	-	3,702,100	3,702,100	3,807,900	85,100	3,893,000	5.2%
Net Cost General Fund	46,430	65,000	56,400	66,600	-	66,600	2.5%
Trans fm 081 SOE General Fd	-	-	4,700	-	-	-	na
<b>Total Funding</b>	<b>46,655</b>	<b>3,767,100</b>	<b>3,795,000</b>	<b>3,874,500</b>	<b>85,100</b>	<b>3,959,600</b>	<b>5.1%</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Supervisor Of Elections - Admin (080)	22.00	22.00	22.00	22.00	1.00	23.00	4.5%
<b>Total FTE</b>	<b>22.00</b>	<b>22.00</b>	<b>22.00</b>	<b>22.00</b>	<b>1.00</b>	<b>23.00</b>	<b>4.5%</b>

**Elected Officials-Constitutional Officer**

**Supervisor Of Elections  
Supervisor Of Elections - Admin (080)**

**Mission Statement**

**ENSURE THE INTEGRITY OF THE ELECTORAL PROCESS**

The Supervisor of Elections is responsible for administration of the single permanent registration system for Collier County residents in the most efficient and economical method possible. This includes being responsible for registering voters, maintaining voter rolls, conducting elections, reporting financial disclosure forms, reporting campaign financing and all candidate filings. In addition, current lists of registered voters, demographic statistics and voter turnout is provided to candidates in accordance with Florida Election law.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Divisional Administration</b>	<b>22.00</b>	<b>2,522,900</b>	<b>2,522,900</b>	<b>-</b>
Administer the laws governing the registration process equitably and uniformly. Provide clear and concise training for the staff, as well as the public. Conduct voter education in all assisted living centers, universities, colleges and high schools. Administer the Financial Disclosure Program, processing more than 350 Financial Disclosure Form 1's, in accordance with the requirements of the Florida Ethics Commission. Assist candidates with the qualifying process.				
Current Level of Service Budget	<b>22.00</b>	<b>2,522,900</b>	<b>2,522,900</b>	<b>-</b>
<b>Program Enhancements</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>IT Network Specialist</b>	<b>1.00</b>	<b>85,100</b>	<b>85,100</b>	<b>-</b>
One (1) IT Network Specialist				
Expanded Services Budget	<b>1.00</b>	<b>85,100</b>	<b>85,100</b>	<b>-</b>
Total Adopted Budget	<b>23.00</b>	<b>2,608,000</b>	<b>2,608,000</b>	<b>-</b>

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	-	1,981,700	1,869,700	2,050,400	85,100	2,135,500	7.8%
Operating Expense	-	385,400	350,300	424,500	-	424,500	10.1%
Capital Outlay	-	20,000	20,000	48,000	-	48,000	140.0%
<b>Net Operating Budget</b>	<b>-</b>	<b>2,387,100</b>	<b>2,240,000</b>	<b>2,522,900</b>	<b>85,100</b>	<b>2,608,000</b>	<b>9.3%</b>
Trans to 001 General Fund	-	-	147,100	-	-	-	na
<b>Total Budget</b>	<b>-</b>	<b>2,387,100</b>	<b>2,387,100</b>	<b>2,522,900</b>	<b>85,100</b>	<b>2,608,000</b>	<b>9.3%</b>
<b>Total FTE</b>	<b>22.00</b>	<b>22.00</b>	<b>22.00</b>	<b>22.00</b>	<b>1.00</b>	<b>23.00</b>	<b>4.5%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Trans frm Board	-	2,387,100	2,387,100	2,522,900	85,100	2,608,000	9.3%
<b>Total Funding</b>	<b>-</b>	<b>2,387,100</b>	<b>2,387,100</b>	<b>2,522,900</b>	<b>85,100</b>	<b>2,608,000</b>	<b>9.3%</b>

Notes:

The Supervisor of Elections Administration Department is responsible for administering elections, as well as all the duties and tasks associated with elections. The Administration cost center is not affected by fluctuations in the number of elections conducted each year, as is the Elections cost center.



**Elected Officials-Constitutional Officer**

**Supervisor Of Elections  
Supervisor Of Elections - Admin (080)**

Current FY 2019:

The Administration Department's personal services increased due to an added FTE in the Information Technology Department. Operating expenses also increased due to an increase in Electricity, and Training. Capital outlay expenditures include funding for a replacement server and SAN.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Supervisor Of Elections  
SOE-Expenses Paid By BCC (001)**

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>BCC Paid Expenses</b>	-	66,600	-	66,600
The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.				
Current Level of Service Budget	-	66,600	-	66,600

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	46,655	65,000	56,900	66,600	-	66,600	2.5%
<b>Net Operating Budget</b>	<b>46,655</b>	<b>65,000</b>	<b>56,900</b>	<b>66,600</b>	-	<b>66,600</b>	<b>2.5%</b>
<b>Total Budget</b>	<b>46,655</b>	<b>65,000</b>	<b>56,900</b>	<b>66,600</b>	-	<b>66,600</b>	<b>2.5%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Charges For Services	225	-	500	-	-	-	na
Net Cost General Fund	46,430	65,000	56,400	66,600	-	66,600	2.5%
<b>Total Funding</b>	<b>46,655</b>	<b>65,000</b>	<b>56,900</b>	<b>66,600</b>	-	<b>66,600</b>	<b>2.5%</b>

Notes:

The Board of County Commissioners are required to pay for insurances, information technology and some utilities for the Supervisor of Elections. These costs are included here.

Forecast FY 2018:

Forecast operating expenditures are generally consistent with the adopted budget.

**Elected Officials-Constitutional Officer**

**Supervisor Of Elections  
Supervisor of Elections-Elections (080)**

**Mission Statement**

**ENSURE THE INTEGRITY OF THE ELECTORAL PROCESS**

Plan, coordinate, and conduct all elections by the laws of the State of Florida. Solicit, audit, and select all polling sites. Appoint and train all election workers. Notify citizens of upcoming elections and maintain precinct boundaries. Prepare ballot layout and maintain all voting equipment for each voting cycle. Perform the tabulation of election results and certification of the results to appropriate jurisdictions.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Elections</b>	-	1,285,000	1,285,000	-
Select and train the required number of election workers to adequately staff all precincts, as well as early voting sites. Provide notices of election and sample ballots to all county voters. Process all eligible requests for absentee ballots. Provide current lists of registered voters to candidates. Compile and provide demographic statistics on voter registration and voter turnout to the public, press and all other interested agencies and organizations.				
Current Level of Service Budget	-	1,285,000	1,285,000	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	-	222,500	222,700	216,300	-	216,300	(2.8%)
Operating Expense	-	1,092,500	992,400	1,068,700	-	1,068,700	(2.2%)
<b>Net Operating Budget</b>	-	1,315,000	1,215,100	1,285,000	-	1,285,000	(2.3%)
Trans to 001 General Fund	-	-	99,900	-	-	-	na
<b>Total Budget</b>	-	1,315,000	1,315,000	1,285,000	-	1,285,000	(2.3%)

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Trans frm Board	-	1,315,000	1,315,000	1,285,000	-	1,285,000	(2.3%)
<b>Total Funding</b>	-	1,315,000	1,315,000	1,285,000	-	1,285,000	(2.3%)

Current FY 2019:

In FY 2019, Elections personal services is funding the election worker payroll for the November General Election. Operating expenses decreased slightly due to a reduction in mailings during FY2019.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Supervisor Of Elections  
Supervisor of Elections Grants (081)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	-	-	36,000	-	-	-	na
<b>Net Operating Budget</b>	-	-	<b>36,000</b>	-	-	-	<b>na</b>
<b>Total Budget</b>	-	-	<b>36,000</b>	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	-	-	31,200	-	-	-	na
Interest/Misc	-	-	100	-	-	-	na
Trans fm 081 SOE General Fd	-	-	4,700	-	-	-	na
<b>Total Funding</b>	-	-	<b>36,000</b>	-	-	-	<b>na</b>

Forecast FY 2018:

The forecast includes continuation of existing grants. New grants and subsequent budget amendments will be submitted to and approved by the Board of County Commissioners as they become available.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	-	7,940,600	7,908,100	8,167,800	440,000	8,607,800	8.4%
Operating Expense	401,220	2,115,300	2,091,200	2,223,200	-	2,223,200	5.1%
Capital Outlay	-	205,300	136,700	129,500	-	129,500	(36.9%)
<b>Net Operating Budget</b>	<b>401,220</b>	<b>10,261,200</b>	<b>10,136,000</b>	<b>10,520,500</b>	<b>440,000</b>	<b>10,960,500</b>	<b>6.8%</b>
Trans to 001 General Fund	-	-	195,900	-	-	-	na
<b>Total Budget</b>	<b>401,220</b>	<b>10,261,200</b>	<b>10,331,900</b>	<b>10,520,500</b>	<b>440,000</b>	<b>10,960,500</b>	<b>6.8%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Administration (011)	-	1,505,000	1,491,700	1,572,500	-	1,572,500	4.5%
Clerk Of County Courts (011)	-	359,000	343,200	361,000	-	361,000	0.6%
Clerk To The Board (011)	-	3,739,400	3,723,700	3,834,800	186,300	4,021,100	7.5%
Clerk To The Circuit Court (011)	-	208,300	204,200	206,600	-	206,600	(0.8%)
COC - Expenses Paid By The BCC (001)	401,220	489,800	422,600	502,100	-	502,100	2.5%
Management Information Systems MIS (011)	-	2,577,900	2,575,700	2,661,000	253,700	2,914,700	13.1%
Recording (011)	-	1,381,800	1,374,900	1,382,500	-	1,382,500	0.1%
<b>Total Net Budget</b>	<b>401,220</b>	<b>10,261,200</b>	<b>10,136,000</b>	<b>10,520,500</b>	<b>440,000</b>	<b>10,960,500</b>	<b>6.8%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>195,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>401,220</b>	<b>10,261,200</b>	<b>10,331,900</b>	<b>10,520,500</b>	<b>440,000</b>	<b>10,960,500</b>	<b>6.8%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Charges For Services	-	3,087,800	3,046,900	3,214,600	-	3,214,600	4.1%
Miscellaneous Revenues	-	-	200	-	-	-	na
Interest/Misc	-	15,000	39,200	36,000	-	36,000	140.0%
Trans frm Board	-	6,823,000	6,823,000	6,927,000	440,000	7,367,000	8.0%
Net Cost General Fund	401,220	489,800	422,600	502,100	-	502,100	2.5%
Less 5% Required By Law	-	(154,400)	-	(159,200)	-	(159,200)	3.1%
<b>Total Funding</b>	<b>401,220</b>	<b>10,261,200</b>	<b>10,331,900</b>	<b>10,520,500</b>	<b>440,000</b>	<b>10,960,500</b>	<b>6.8%</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Clerk To The Board (011)	37.00	39.29	39.29	39.29	2.00	41.29	5.1%
Clerk To The Circuit Court (011)	2.50	2.50	2.50	2.50	-	2.50	0.0%
Clerk Of County Courts (011)	2.06	4.17	4.17	4.17	-	4.17	0.0%
Recording (011)	17.00	17.50	17.50	17.50	-	17.50	0.0%
Administration (011)	12.24	13.53	13.54	13.54	-	13.54	0.1%
Management Information Systems MIS (011)	13.46	15.12	15.00	15.00	2.00	17.00	12.4%
<b>Total FTE</b>	<b>84.26</b>	<b>92.11</b>	<b>92.00</b>	<b>92.00</b>	<b>4.00</b>	<b>96.00</b>	<b>4.2%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Clerk To The Board (011)**

**Mission Statement**

To provide full accounting and maintenance of BCC minutes and records services to the Board of County Commissioners.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Operations Finance</b>	<b>16.29</b>	<b>1,253,100</b>	<b>-</b>	<b>1,253,100</b>
To maintain accounts payable, payroll and revenue information to managers, elected officials and financial markets on a timely basis.				
<b>Finance and Accounting</b>	<b>19.00</b>	<b>2,148,700</b>	<b>-</b>	<b>2,148,700</b>
To maintain reporting of relevant financial information to the general public, managers, elected officials, and financial markets on a timely basis, including management of debt and investments, preparation of financial statements.				
<b>Minutes and Records</b>	<b>4.00</b>	<b>433,000</b>	<b>34,300</b>	<b>398,700</b>
Maintenance of BCC minutes and records and the Value Adjustment Board.				
<b>Current Level of Service Budget</b>				
	<b>39.29</b>	<b>3,834,800</b>	<b>34,300</b>	<b>3,800,500</b>

<b>Program Enhancements</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Finance and Accounting Positions - 2 FTE's</b>	<b>2.00</b>	<b>186,300</b>	<b>-</b>	<b>186,300</b>
Finance and Accounting Positions (1 Accountant for increase in utilities and parks & 1 Accountant for expanded grants activities) Total - 2 FTE's				
<b>Expanded Services Budget</b>				
	<b>2.00</b>	<b>186,300</b>	<b>-</b>	<b>186,300</b>
<b>Total Adopted Budget</b>				
	<b>41.29</b>	<b>4,021,100</b>	<b>34,300</b>	<b>3,986,800</b>

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	-	3,413,900	3,408,100	3,514,900	186,300	3,701,200	8.4%
Operating Expense	-	319,000	309,100	312,900	-	312,900	(1.9%)
Capital Outlay	-	6,500	6,500	7,000	-	7,000	7.7%
<b>Net Operating Budget</b>	<b>-</b>	<b>3,739,400</b>	<b>3,723,700</b>	<b>3,834,800</b>	<b>186,300</b>	<b>4,021,100</b>	<b>7.5%</b>
<b>Total Budget</b>	<b>-</b>	<b>3,739,400</b>	<b>3,723,700</b>	<b>3,834,800</b>	<b>186,300</b>	<b>4,021,100</b>	<b>7.5%</b>
<b>Total FTE</b>	<b>37.00</b>	<b>39.29</b>	<b>39.29</b>	<b>39.29</b>	<b>2.00</b>	<b>41.29</b>	<b>5.1%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Charges For Services	-	33,300	29,700	34,300	-	34,300	3.0%
<b>Total Funding</b>	<b>-</b>	<b>33,300</b>	<b>29,700</b>	<b>34,300</b>	<b>-</b>	<b>34,300</b>	<b>3.0%</b>

Notes:

This budget includes Operations, Finance and Accounting and Board Minutes and Records Divisions.

Forecast FY 2018:

Expenditures were slightly lower due to reduced contracted service payments in the Board Minutes and Records department.

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Clerk To The Board (011)**

Current FY 2019:

Personal Services increased due to the Board approved pay plan adjustments and additional FTEs for grants and utilities accountants. Operating costs are higher due primarily to increases in other contractual services. Capital expense increased \$500.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Clerk To The Circuit Court (011)**

**Mission Statement**

To perform the constitutional and statutory duties of the Clerk of the Circuit Court in maintaining Court Records and in providing responsible service to the judiciary, the legal community, and the public.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Circuit Civil</b>	<b>2.50</b>	<b>169,300</b>	<b>-</b>	<b>169,300</b>
<b>Circuit Felony</b>	<b>-</b>	<b>18,000</b>	<b>-</b>	<b>18,000</b>
<b>Jury</b>	<b>-</b>	<b>7,400</b>	<b>-</b>	<b>7,400</b>
<b>Circuit Probate</b>	<b>-</b>	<b>7,000</b>	<b>-</b>	<b>7,000</b>
<b>Circuit Juvenile</b>	<b>-</b>	<b>4,900</b>	<b>-</b>	<b>4,900</b>
<b>Current Level of Service Budget</b>	<b>2.50</b>	<b>206,600</b>	<b>-</b>	<b>206,600</b>

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	-	139,000	139,000	141,000	-	141,000	1.4%
Operating Expense	-	69,300	65,200	65,600	-	65,600	(5.3%)
<b>Net Operating Budget</b>	<b>-</b>	<b>208,300</b>	<b>204,200</b>	<b>206,600</b>	<b>-</b>	<b>206,600</b>	<b>(0.8%)</b>
<b>Total Budget</b>	<b>-</b>	<b>208,300</b>	<b>204,200</b>	<b>206,600</b>	<b>-</b>	<b>206,600</b>	<b>(0.8%)</b>
<b>Total FTE</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>	<b>-</b>	<b>2.50</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
<b>Total Funding</b>							<b>0.0%</b>
							<b>0.0%</b>

Notes:

This budget reflects the County obligated expenses of Circuit Civil, Felony, Jury, Probate, and Juvenile. Costs are related to telephone and facilities costs for court functions required by the state to be funded locally per F.S. 29.008. This budget also covers 2.5 FTE's for the BOCC's request of court clerks for the hearing officers.

Forecast FY 2018:

Operating Expenditures are down due to lower operating costs in office furniture, office equipment and maintenance costs.

Current FY 2019:

The FY2019 budget reflects a decrease of \$1,700 or 0.82 percent in expenses. The decreases are due to reduced operating costs.



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Clerk Of County Courts (011)**

**Mission Statement**

To perform the constitutional and statutory duties of the Clerk of the County Court in maintaining Court records and in providing responsible service to the judiciary, the legal community, and the public.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>County Satellite Offices</b>	<b>4.17</b>	<b>310,200</b>	<b>45,000</b>	<b>265,200</b>
<b>County Misdemeanor</b>	-	<b>22,900</b>	-	<b>22,900</b>
<b>County Civil/Small Claims</b>	-	<b>19,600</b>	-	<b>19,600</b>
<b>County Traffic</b>	-	<b>8,300</b>	-	<b>8,300</b>
<b>Current Level of Service Budget</b>	<b>4.17</b>	<b>361,000</b>	<b>45,000</b>	<b>316,000</b>

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	-	281,100	267,300	282,100	-	282,100	0.4%
Operating Expense	-	77,900	75,900	78,900	-	78,900	1.3%
<b>Net Operating Budget</b>	-	<b>359,000</b>	<b>343,200</b>	<b>361,000</b>	-	<b>361,000</b>	<b>0.6%</b>
<b>Total Budget</b>	-	<b>359,000</b>	<b>343,200</b>	<b>361,000</b>	-	<b>361,000</b>	<b>0.6%</b>
<b>Total FTE</b>	<b>2.06</b>	<b>4.17</b>	<b>4.17</b>	<b>4.17</b>	-	<b>4.17</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Charges For Services	-	32,000	42,700	45,000	-	45,000	40.6%
<b>Total Funding</b>	-	<b>32,000</b>	<b>42,700</b>	<b>45,000</b>	-	<b>45,000</b>	<b>40.6%</b>

Notes:

This budget reflects the County Court Satellites, Misdemeanor, County Civil, and County Traffic. Costs are related to telephone and facilities costs for court functions required by the state to be funded locally per Florida Statute 29.008.

Current FY 2019:

Personal Services are slightly higher due to an increase in insurance. Operating Expenses have decreased due to savings in mileage reimbursement and postage.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Recording (011)**

**Mission Statement**

To provide a systematic approach to controlling all phases of recording documents, reduce paperwork proliferation, to provide efficient access to needed information, dispose of obsolete records, provide documentation of compliance with laws, ordinances, and other regulations, and to maintain historical records.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Recording</b>	<b>17.50</b>	<b>1,382,500</b>	<b>3,044,100</b>	<b>-1,661,600</b>
To provide on-line computer programs to land records by title companies, realtors, attorneys, and others. To continue to pursue conversion from microfilm to optical storage and retrieval records.				
Current Level of Service Budget	<b>17.50</b>	<b>1,382,500</b>	<b>3,044,100</b>	<b>-1,661,600</b>

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	-	1,285,300	1,282,100	1,285,300	-	1,285,300	0.0%
Operating Expense	-	96,500	91,400	94,200	-	94,200	(2.4%)
Capital Outlay	-	-	1,400	3,000	-	3,000	na
<b>Net Operating Budget</b>	<b>-</b>	<b>1,381,800</b>	<b>1,374,900</b>	<b>1,382,500</b>	<b>-</b>	<b>1,382,500</b>	<b>0.1%</b>
<b>Total Budget</b>	<b>-</b>	<b>1,381,800</b>	<b>1,374,900</b>	<b>1,382,500</b>	<b>-</b>	<b>1,382,500</b>	<b>0.1%</b>
<b>Total FTE</b>	<b>17.00</b>	<b>17.50</b>	<b>17.50</b>	<b>17.50</b>	<b>-</b>	<b>17.50</b>	<b>0.0%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Charges For Services	-	2,944,700	2,886,100	3,044,100	-	3,044,100	3.4%
<b>Total Funding</b>	<b>-</b>	<b>2,944,700</b>	<b>2,886,100</b>	<b>3,044,100</b>	<b>-</b>	<b>3,044,100</b>	<b>3.4%</b>

Notes:

This budget is for the operations of the Recording Department.

Forecast FY 2018:

Personal services decreased as a result of an employee retiring during the year earlier than anticipated.

Current FY 2019:

This department is self-funded and does not require any funding from the Board of County Commissioners.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Administration (011)**

**Mission Statement**

To efficiently and effectively manage and direct the performance of the Clerk to the Board and the Clerk to the Courts legal and constitutional duties.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Clerk's Administration</b>	<b>2.53</b>	<b>479,500</b>	<b>113,000</b>	<b>366,500</b>
To provide the services required by the Florida Constitution, which includes: Clerk of the Circuit Court, Clerk of the County Court, County Comptroller/Treasurer, County Auditor, County Recorder, and Secretary/Ex-Officio Clerk of the County Commissioners.				
<b>Human Resources</b>	<b>0.76</b>	<b>108,900</b>	<b>-</b>	<b>108,900</b>
To provide employee services for the recruitment, training and retention of employees with the Clerk's office.				
<b>Clerk's Accounting</b>	<b>2.55</b>	<b>210,000</b>	<b>-</b>	<b>210,000</b>
To provide financial services to the Clerk's offices to ensure that each division effectively and efficiently accomplishes their goals.				
<b>Internal Audit</b>	<b>6.10</b>	<b>632,800</b>	<b>-</b>	<b>632,800</b>
To provide assurance activities designed to add value and assist the organization in accomplishing its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes by providing objective analysis and constructive recommendations.				
<b>Records Management</b>	<b>1.60</b>	<b>141,300</b>	<b>-</b>	<b>141,300</b>
To provide a systematic approach to controlling all phases of records retention.				
<b>Current Level of Service Budget</b>	<b>13.54</b>	<b>1,572,500</b>	<b>113,000</b>	<b>1,459,500</b>

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	-	1,205,700	1,196,200	1,242,200	-	1,242,200	3.0%
Operating Expense	-	299,300	285,500	330,300	-	330,300	10.4%
Capital Outlay	-	-	10,000	-	-	-	na
<b>Net Operating Budget</b>	<b>-</b>	<b>1,505,000</b>	<b>1,491,700</b>	<b>1,572,500</b>	<b>-</b>	<b>1,572,500</b>	<b>4.5%</b>
<b>Total Budget</b>	<b>-</b>	<b>1,505,000</b>	<b>1,491,700</b>	<b>1,572,500</b>	<b>-</b>	<b>1,572,500</b>	<b>4.5%</b>
<b>Total FTE</b>	<b>12.24</b>	<b>13.53</b>	<b>13.54</b>	<b>13.54</b>	<b>-</b>	<b>13.54</b>	<b>0.1%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Charges For Services	-	62,700	74,400	77,000	-	77,000	22.8%
Miscellaneous Revenues	-	-	200	-	-	-	na
Interest/Misc	-	15,000	39,200	36,000	-	36,000	140.0%
<b>Total Funding</b>	<b>-</b>	<b>77,700</b>	<b>113,800</b>	<b>113,000</b>	<b>-</b>	<b>113,000</b>	<b>45.4%</b>

Notes:

This budget includes the Administrative Offices of the Clerk's operations including Clerk's Administration, Human Resources, Clerk's Accounting, Internal Audit and Records Management departments. Costs are allocated between court and non-court funding sources

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Administration (011)**

based upon FTEs served.

Current FY 2019:

Personal service increase is the result of the pay plan maintenance and filling the vacant positions. Operating increases are due to training and education for the internal audit department.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts**

**Management Information Systems MIS (011)**

**Mission Statement**

To provide data processing software, hardware and administrative support to the Board of County Commissioners and its staff, the Clerk of the Circuit Court and the Supervisor of Elections for SAP financial systems and other processes integrated to SAP.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Management Information Systems</b>	<b>15.00</b>	<b>2,661,000</b>	<b>14,200</b>	<b>2,646,800</b>
To provide cost-effective and reliable communications support for user divisions to investigate and develop a functional distributed long-range plan.				
Current Level of Service Budget	<u><b>15.00</b></u>	<u><b>2,661,000</b></u>	<u><b>14,200</b></u>	<u><b>2,646,800</b></u>
Program Enhancements	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Management Information Systems Positions - 2 FTE's</b>	<b>2.00</b>	<b>253,700</b>	<b>-</b>	<b>253,700</b>
Management Information Systems Positions (1 SAP Basis Analyst & 1 SAP Project Manager) Total - 2 FTE's				
Expanded Services Budget	<u><b>2.00</b></u>	<u><b>253,700</b></u>	<u><b>-</b></u>	<u><b>253,700</b></u>
Total Adopted Budget	<u><b>17.00</b></u>	<u><b>2,914,700</b></u>	<u><b>14,200</b></u>	<u><b>2,900,500</b></u>

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	-	1,615,600	1,615,400	1,702,300	253,700	1,956,000	21.1%
Operating Expense	-	763,500	841,500	839,200	-	839,200	9.9%
Capital Outlay	-	198,800	118,800	119,500	-	119,500	(39.9%)
<b>Net Operating Budget</b>	<b>-</b>	<b>2,577,900</b>	<b>2,575,700</b>	<b>2,661,000</b>	<b>253,700</b>	<b>2,914,700</b>	<b>13.1%</b>
<b>Total Budget</b>	<b>-</b>	<b>2,577,900</b>	<b>2,575,700</b>	<b>2,661,000</b>	<b>253,700</b>	<b>2,914,700</b>	<b>13.1%</b>
<b>Total FTE</b>	<b>13.46</b>	<b>15.12</b>	<b>15.00</b>	<b>15.00</b>	<b>2.00</b>	<b>17.00</b>	<b>12.4%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Charges For Services	-	15,100	14,000	14,200	-	14,200	(6.0%)
<b>Total Funding</b>	<b>-</b>	<b>15,100</b>	<b>14,000</b>	<b>14,200</b>	<b>-</b>	<b>14,200</b>	<b>(6.0%)</b>

Current FY 2019:

Personal expenses have increased because of pay plan adjustments and two (2) additional FTE's. Operating increased due to the conversion of film archives to digital images and the purchase of additional data storage devices for the images.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts**

**COC - Expenses Paid By The BCC (001)**

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>BCC Paid Expenses</b>	-	502,100	-	502,100
The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.				
Current Level of Service Budget	-	502,100	-	502,100

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	401,220	489,800	422,600	502,100	-	502,100	2.5%
<b>Net Operating Budget</b>	<b>401,220</b>	<b>489,800</b>	<b>422,600</b>	<b>502,100</b>	-	<b>502,100</b>	<b>2.5%</b>
<b>Total Budget</b>	<b>401,220</b>	<b>489,800</b>	<b>422,600</b>	<b>502,100</b>	-	<b>502,100</b>	<b>2.5%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Net Cost General Fund	401,220	489,800	422,600	502,100	-	502,100	2.5%
<b>Total Funding</b>	<b>401,220</b>	<b>489,800</b>	<b>422,600</b>	<b>502,100</b>	-	<b>502,100</b>	<b>2.5%</b>

Forecast FY 2018:

Decrease in operating expenses is the result of lower utility costs than planned.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Clerk Of Courts (011)**

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Transfer from the Board of County Commissioners</b>	-	-	6,927,000	-6,927,000
<b>Revenue Reserve</b>	-	-	-159,200	159,200
Current Level of Service Budget	-	-	6,767,800	-6,767,800
<b>Program Enhancements</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Finance and Accounting Positions - 2 FTE's</b>	-	-	186,300	-186,300
Finance and Accounting Positions (1 Accountant for increase in utilities and parks & 1 Accountant for expanded grants activities) Total - 2 FTE's				
<b>Management Information Systems Positions - 2 FTE's</b>	-	-	253,700	-253,700
Management Information Systems Positions (1 SAP Basis Analyst & 1 SAP Project Manager) Total - 2 FTE's				
Expanded Services Budget	-	-	440,000	-440,000
Total Adopted Budget	-	-	7,207,800	-7,207,800

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Trans to 001 General Fund	-	-	195,900	-	-	-	na
<b>Total Budget</b>	-	-	195,900	-	-	-	na

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Trans frm Board	-	6,823,000	6,823,000	6,927,000	440,000	7,367,000	8.0%
Less 5% Required By Law	-	(154,400)	-	(159,200)	-	(159,200)	3.1%
<b>Total Funding</b>	-	6,668,600	6,823,000	6,767,800	440,000	7,207,800	8.1%

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	754,313	142,365,800	142,793,900	153,127,200	-	153,127,200	7.6%
Operating Expense	4,464,444	31,723,900	28,969,900	32,112,900	-	32,112,900	1.2%
Capital Outlay	-	7,126,800	8,251,200	7,973,200	-	7,973,200	11.9%
Remittances	667,658	575,500	590,300	548,000	-	548,000	(4.8%)
<b>Net Operating Budget</b>	<b>5,886,415</b>	<b>181,792,000</b>	<b>180,605,300</b>	<b>193,761,300</b>	<b>-</b>	<b>193,761,300</b>	<b>6.6%</b>
Trans to 001 General Fund	-	-	24,200	-	-	-	na
Trans to 115 Sheriff Grant Fd	261,362	269,000	217,300	197,000	-	197,000	(26.8%)
Reserves for Contingencies	-	437,900	-	425,600	-	425,600	(2.8%)
Reserves for Capital	-	2,027,400	-	2,762,900	-	2,762,900	36.3%
Restricted for Unfunded Requests	-	279,700	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>6,147,777</b>	<b>184,806,000</b>	<b>180,846,800</b>	<b>197,146,800</b>	<b>-</b>	<b>197,146,800</b>	<b>6.7%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Bailiffs (040)	-	4,315,100	4,391,000	4,427,600	-	4,427,600	2.6%
Confiscated Property Trust Fund (602)	47,500	31,000	41,500	31,000	-	31,000	0.0%
Crime Prevention (603)	114,780	500,000	147,000	500,000	-	500,000	0.0%
Detention & Correction (040)	-	44,002,400	43,394,300	45,721,100	-	45,721,100	3.9%
Domestic Violence Trust Fund (609)	18,869	439,000	17,000	424,300	-	424,300	(3.3%)
E-911 Emergency Phone System (199)	33,347	103,700	4,400	90,700	-	90,700	(12.5%)
E-911 Wireless Emergency Phone Sys (189)	140	-	-	-	-	-	na
Emergency 911 Phone System (611)	2,035,052	2,426,900	1,578,600	1,805,000	-	1,805,000	(25.6%)
Juvenile Cyber Safety (618)	-	1,800	-	2,000	-	2,000	11.1%
Law Enforcement (040)	-	126,402,700	126,910,700	137,054,700	-	137,054,700	8.4%
Law Enforcement-Expenses Pd By BCC (001)	3,141,893	3,419,400	3,693,400	3,504,900	-	3,504,900	2.5%
Second Dollar Training (608)	177,032	150,000	150,000	200,000	-	200,000	33.3%
Sheriff's Grants Fund (115)	317,802	-	277,400	-	-	-	na
<b>Total Net Budget</b>	<b>5,886,415</b>	<b>181,792,000</b>	<b>180,605,300</b>	<b>193,761,300</b>	<b>-</b>	<b>193,761,300</b>	<b>6.6%</b>
<b>Total Transfers and Reserves</b>	<b>261,362</b>	<b>3,014,000</b>	<b>241,500</b>	<b>3,385,500</b>	<b>-</b>	<b>3,385,500</b>	<b>12.3%</b>
<b>Total Budget</b>	<b>6,147,777</b>	<b>184,806,000</b>	<b>180,846,800</b>	<b>197,146,800</b>	<b>-</b>	<b>197,146,800</b>	<b>6.7%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	1,908,235	1,708,000	1,768,600	1,708,500	-	1,708,500	0.0%
Charges For Services	354,547	360,500	345,600	350,500	-	350,500	(2.8%)
Fines & Forfeitures	281,034	269,000	274,000	269,000	-	269,000	0.0%
Miscellaneous Revenues	13,330	-	-	-	-	-	na
Interest/Misc	181,037	137,100	194,700	195,300	-	195,300	42.5%
Trans frm Board	-	174,720,200	174,720,200	187,203,400	-	187,203,400	7.1%
Net Cost General Fund	2,285,639	2,831,300	2,809,700	2,866,300	-	2,866,300	1.2%
Trans fm 602 Confiscatd Prop	33,259	44,000	59,200	47,000	-	47,000	6.8%
Trans fm 603 Crime Prev	228,103	225,000	158,100	150,000	-	150,000	(33.3%)
Trans fm 651 Criminal Justice Ed	250,000	-	250,000	-	-	-	na
Carry Forward	5,330,500	4,603,800	4,718,000	4,451,300	-	4,451,300	(3.3%)
Less 5% Required By Law	-	(92,900)	-	(94,500)	-	(94,500)	1.7%
<b>Total Funding</b>	<b>10,865,685</b>	<b>184,806,000</b>	<b>185,298,100</b>	<b>197,146,800</b>	<b>-</b>	<b>197,146,800</b>	<b>6.7%</b>



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Law Enforcement (040)	987.00	990.50	990.50	992.50	-	992.50	0.2%
Detention & Correction (040)	354.00	353.00	353.00	353.00	-	353.00	0.0%
Bailiffs (040)	41.50	41.50	41.50	41.50	-	41.50	0.0%
Sheriff's Grants Fund (115)	12.00	14.00	14.00	11.00	-	11.00	(21.4%)
Emergency 911 Phone System (611)	7.00	6.00	6.00	7.00	-	7.00	16.7%
<b>Total FTE</b>	<b>1,401.50</b>	<b>1,405.00</b>	<b>1,405.00</b>	<b>1,405.00</b>	<b>-</b>	<b>1,405.00</b>	<b>0.0%</b>

**Elected Officials-Constitutional Officer**

**Sheriff  
Law Enforcement (040)**

**Mission Statement**

To provide efficient and effective law enforcement services to all of Collier County. To keep the crime rate low, preserving the quality of life we currently enjoy. To continue innovative management methods, including flexible staffing and focused tactics through intelligence gathering and analysis. To provide professional law enforcement services while keeping costs low. Provide ethical, professional and proactive services to Collier County in an effective and efficient manner. Promote the efficient acquisition and application of appropriate financial and human resources. Utilize technology to its fullest advantage to insure the CCSO is an intelligent, rapid, proactive and results oriented agency.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Law Enforcement</b>	<b>992.50</b>	<b>137,054,700</b>	<b>-</b>	<b>137,054,700</b>

Maintain Collier County's status as one of the safest counties in the state utilizing Neighborhood Watch Community Policing and other crime prevention programs. Continue innovative management methods including flexible staffing, volunteer and dual certification to provide additional manpower during peak times.

Current Level of Service Budget	<b>992.50</b>	<b>137,054,700</b>	<b>-</b>	<b>137,054,700</b>
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<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	-	102,374,900	102,279,000	111,777,000	-	111,777,000	9.2%
Operating Expense	-	17,011,000	16,447,800	17,435,000	-	17,435,000	2.5%
Capital Outlay	-	7,016,800	8,183,900	7,842,700	-	7,842,700	11.8%
<b>Net Operating Budget</b>	<b>-</b>	<b>126,402,700</b>	<b>126,910,700</b>	<b>137,054,700</b>	<b>-</b>	<b>137,054,700</b>	<b>8.4%</b>
<b>Total Budget</b>	<b>-</b>	<b>126,402,700</b>	<b>126,910,700</b>	<b>137,054,700</b>	<b>-</b>	<b>137,054,700</b>	<b>8.4%</b>
<b>Total FTE</b>	<b>987.00</b>	<b>990.50</b>	<b>990.50</b>	<b>992.50</b>	<b>-</b>	<b>992.50</b>	<b>0.2%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
<b>Total Funding</b>							<b>0.0%</b>
							<b>0.0%</b>

Forecast FY 2018:

Operating expenses decreased due to savings in other equipment rental, auto repair and maintenance and fuel.

Capital outlay is higher due to expenses related to Hurricane Irma, portable radios and helicopter expenses.

Current FY 2019:

The increase in personal services is due to the addition of two (2) positions, an increase in retirement rates, disability insurance, termination pay and incremental deputies for the school safety mandate.

Operating costs increased due to auto/truck repair, fuel and maintenance, clothing and uniform purchases

Capital increase consists of the purchase of vehicles and related equipment, laptops and ITD equipment, patrol boat, aviation equipment.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Law Enforcement-Expenses Pd By BCC (001)**

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Expenses Paid by the BCC</b>	-	3,504,900	-	3,504,900
The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.				
<b>Law Enforcement Revenues</b>	-	-	513,600	-513,600
Revenues received from various charges, fines, and fees charged by the Law Enforcement operations of the Sheriff Office. These include Child Support Enforcement, Witness Fees, Filing Fees, and Investigation Costs.				
<b>Detention and Correction Revenues</b>	-	-	125,000	-125,000
Revenues received from Jail Admission fees charged by the Correction operations of the Sheriff's Office.				
Current Level of Service Budget	-	3,504,900	638,600	2,866,300

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	2,891,893	3,419,400	3,443,400	3,504,900	-	3,504,900	2.5%
Remittances	250,000	-	250,000	-	-	-	na
<b>Net Operating Budget</b>	<b>3,141,893</b>	<b>3,419,400</b>	<b>3,693,400</b>	<b>3,504,900</b>	-	<b>3,504,900</b>	<b>2.5%</b>
<b>Total Budget</b>	<b>3,141,893</b>	<b>3,419,400</b>	<b>3,693,400</b>	<b>3,504,900</b>	-	<b>3,504,900</b>	<b>2.5%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	12,705	8,000	8,500	8,500	-	8,500	6.3%
Charges For Services	282,553	280,100	275,200	280,100	-	280,100	0.0%
Fines & Forfeitures	168,891	200,000	200,000	200,000	-	200,000	0.0%
Miscellaneous Revenues	13,330	-	-	-	-	-	na
Interest/Misc	128,776	100,000	150,000	150,000	-	150,000	50.0%
Net Cost General Fund	2,285,639	2,831,300	2,809,700	2,866,300	-	2,866,300	1.2%
Trans fm 651 Criminal Justice Ed	250,000	-	250,000	-	-	-	na
<b>Total Funding</b>	<b>3,141,893</b>	<b>3,419,400</b>	<b>3,693,400</b>	<b>3,504,900</b>	-	<b>3,504,900</b>	<b>2.5%</b>

Forecast FY 2018:

Operating expenses exceed the adopted budget. Items placed on order in September 2017 rolled forward into FY18 in the amount of \$53,213.

A budget amendment was approved mid-year for \$250,000 to reimburse the Sheriff for criminal justice education and training programs pursuant to Section 938.15, Florida Statutes. Officers and agency support personnel may attend criminal justice workshops, meetings, conferences, and conventions. The funding came from money collected by the Clerk in accordance with Section 318.18(11)(c), Florida Statutes, for traffic infractions - Transfer from the Criminal Justice Education Fund 651.

Current FY 2019:

Operating expense is higher due to an increase in rents, property and general insurance.

**Elected Officials-Constitutional Officer**

**Sheriff**

**Law Enforcement-Expenses Pd By BCC (001)**

Revenues:

The revenues are from various charges, fines and forfeitures charged by the Law Enforcement and Correctional operations of the Sheriff and serve to off-set the General Fund contribution.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff  
Detention & Correction (040)**

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Detention &amp; Corrections</b>	<b>353.00</b>	<b>45,721,100</b>	<b>-</b>	<b>45,721,100</b>

Expand the jail facilities to meet the ever-increasing demand for space with minimum manpower requirements. Continue to increase the use of non-certified, clerical positions when possible; use flexible manpower through dual certification where available. Reduce population of nonviolent misdemeanants through the pretrial release and weekend work programs.

Current Level of Service Budget	<b>353.00</b>	<b>45,721,100</b>	<b>-</b>	<b>45,721,100</b>
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<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	-	34,796,200	35,569,200	36,396,700	-	36,396,700	4.6%
Operating Expense	-	9,206,200	7,816,400	9,324,400	-	9,324,400	1.3%
Capital Outlay	-	-	8,700	-	-	-	na
<b>Net Operating Budget</b>	<b>-</b>	<b>44,002,400</b>	<b>43,394,300</b>	<b>45,721,100</b>	<b>-</b>	<b>45,721,100</b>	<b>3.9%</b>
<b>Total Budget</b>	<b>-</b>	<b>44,002,400</b>	<b>43,394,300</b>	<b>45,721,100</b>	<b>-</b>	<b>45,721,100</b>	<b>3.9%</b>
<b>Total FTE</b>	<b>354.00</b>	<b>353.00</b>	<b>353.00</b>	<b>353.00</b>	<b>-</b>	<b>353.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
<b>Total Funding</b>							<b>0.0%</b>
							<b>0.0%</b>

Forecast FY 2018:

Personal services increased due to health insurance; this is due to several unanticipated high dollar claims.

Operating expenses decreased due to a savings in medical contracts and uniform access.

Current FY 2019:

Personal services are higher due to an increase in retirement rates.

Operating expenses are higher due to an increase in contracted services.

Revenues:

The revenues are from various charges, fines and forfeitures charged by the Law Enforcement operation of the Sheriff and serve to off-set the General Fund contribution.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff  
Bailiffs (040)**

**Mission Statement**

To maintain courtroom decorum and security. To make arrests for ordinance or statute violations. To monitor prisoner courtroom appearances. To provide support to Road Patrol, Fugitive Warrants, Civil Process and other agency units during non-court hours, i.e., weekends and holidays.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Bailiffs</b>	<b>41.50</b>	<b>4,427,600</b>	-	<b>4,427,600</b>
To provide bailiff services to each courtroom and Teen Court. To provide support to road patrol, fugitive warrants, civil process and other agency units during non-court hours, i.e. holidays and weekends.				
Current Level of Service Budget	<b>41.50</b>	<b>4,427,600</b>	-	<b>4,427,600</b>

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	-	4,137,400	4,250,700	4,260,100	-	4,260,100	3.0%
Operating Expense	-	177,700	140,300	167,500	-	167,500	(5.7%)
<b>Net Operating Budget</b>	-	<b>4,315,100</b>	<b>4,391,000</b>	<b>4,427,600</b>	-	<b>4,427,600</b>	<b>2.6%</b>
<b>Total Budget</b>	-	<b>4,315,100</b>	<b>4,391,000</b>	<b>4,427,600</b>	-	<b>4,427,600</b>	<b>2.6%</b>
<b>Total FTE</b>	<b>41.50</b>	<b>41.50</b>	<b>41.50</b>	<b>41.50</b>	-	<b>41.50</b>	<b>0.0%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
<b>Total Funding</b>							<b>0.0%</b>
							<b>0.0%</b>

Forecast FY 2018:

Personal services are higher due to health insurance; this is due to several unanticipated high dollar claims.

Operating expense are lower due to operating repair and maintenance savings.

Current FY 2019:

Personal services are higher due to an increase in retirement rates.

Operating expense decrease is due to operating repair and maintenance savings.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff  
Sheriff (040)**

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Transfers</b>	-	-	187,203,400	-187,203,400
Current Level of Service Budget	-	-	187,203,400	-187,203,400

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Trans to 001 General Fund	-	-	24,200	-	-	-	na
<b>Total Budget</b>	-	-	24,200	-	-	-	na

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Trans frm Board	-	174,720,200	174,720,200	187,203,400	-	187,203,400	7.1%
<b>Total Funding</b>	-	174,720,200	174,720,200	187,203,400	-	187,203,400	7.1%

Notes:

On September 10, 2017, Hurricane Irma made landfall in Collier County. Prior to the storm, the Sheriff requested and received \$4 million to assist in emergency preparedness. After the storm, the county was without power for many days and the Sheriff's Office provided manpower at key intersections to directing traffic; law and order at the gas stations since fuel was scarce and lines were long fueling tempers; and in general, kept the county safe weeks after the storm passed. The Sheriff's Office requested and received additional funding in the amount of \$3 million after the storm.

Forecast FY 2018:

As of June 1, 2018, the Sheriff expected to turnback \$24,200.

Actual turnback for FY 2017 was \$2,560,508, the majority of this money was from the Hurricane Irma transfers.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Sheriff's Grants Fund (115)**

**Mission Statement**

To seek grant funds for Collier County Sheriff's Office operations and special programs.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Grants</b>	<b>11.00</b>	<b>197,000</b>	<b>197,000</b>	<b>-</b>
Funding for various grant programs administered by the Sheriff's Office.				
Current Level of Service Budget	<b>11.00</b>	<b>197,000</b>	<b>197,000</b>	<b>-</b>

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Remittances	317,802	-	277,400	-	-	-	na
<b>Net Operating Budget</b>	<b>317,802</b>	<b>-</b>	<b>277,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Reserves for Contingencies	-	269,000	-	197,000	-	197,000	(26.8%)
<b>Total Budget</b>	<b>317,802</b>	<b>269,000</b>	<b>277,400</b>	<b>197,000</b>	<b>-</b>	<b>197,000</b>	<b>(26.8%)</b>
<b>Total FTE</b>	<b>12.00</b>	<b>14.00</b>	<b>14.00</b>	<b>11.00</b>	<b>-</b>	<b>11.00</b>	<b>(21.4%)</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	56,441	-	60,100	-	-	-	na
Trans fm 602 Confiscatd Prop	33,259	44,000	59,200	47,000	-	47,000	6.8%
Trans fm 603 Crime Prev	228,103	225,000	158,100	150,000	-	150,000	(33.3%)
<b>Total Funding</b>	<b>317,802</b>	<b>269,000</b>	<b>277,400</b>	<b>197,000</b>	<b>-</b>	<b>197,000</b>	<b>(26.8%)</b>

Forecast FY 2018:

The forecast includes reimbursements to the Sheriff's Office for various grants requiring match dollars or the named grantee is the Board. New grants and subsequent budget amendments will be submitted to and approved by the Board of County Commissioners as they become available.

Ongoing grants, many of which are supported by matching funds from the Confiscated Property Trust Fund (602) and/or Crime Prevention Fund (603) are as follows:

- \$125,000 - COPS 2012 (grant match from Fund 603) Community Oriented Policing Services
- \$ 33,100 - COPS 2013 (grant match from Fund 603) Community Oriented Policing Services
- \$ 14,900 - Child Abuse 2016
- \$ 8,200 - VOCA 2017 (grant match from Fund 602) Victims of Crime Act
- \$ 45,200 - Child Abuse 2017
- \$ 46,000 - VOCA 2018 (grant match from Fund 602) Victims of Crime Act
- \$ 5,000 - Match for future grants to be awarded this summer (Fund 602)
- \$277,400 - Total

Current FY 2019:

Any new grants will be presented to the Board of County Commissioners for approval and budget appropriated at that time.

The budgeted transfer from the Confiscated Trust Fund (602) is to provide matching funds for anticipated and on-going grants as follows:

- \$ 47,000 - VOCA - Victims of Crime Act



**Elected Officials-Constitutional Officer**

**Sheriff**

**Sheriff's Grants Fund (115)**

The budgeted transfer from the Crime Prevention Trust Fund (603) is to provide matching funds for anticipated and on-going grants as follows:

\$ 50,000 - COPS (Vets) - Community Oriented Policing Services

\$100,000 - COPS (CHP) - Community Oriented Policing Services - Cops Hiring Program

\$150,000 - Total

**Elected Officials-Constitutional Officer**

**Sheriff**

**E-911 Wireless Emergency Phone Sys (189)**

**Mission Statement**

Continued participation in a cohesive statewide emergency telephone "911" plan providing citizens with direct access to public safety agencies by dialing "911" from wireless phones. To increase the number of emergency calls received versus non-emergency calls received on "911" lines.

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Remittances	140	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>140</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>140</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Interest/Misc	15	-	-	-	-	-	na
Carry Forward	100	-	-	-	-	-	na
<b>Total Funding</b>	<b>115</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

Forecast FY 2018:

The final remittance to the Sheriff for the Communications Center in the Emergency Service Complex.

Current FY 2019:

Due to statutory changes in FY08, the funds collected from wireless phone systems for operation of the Emergency 911 phone system are now accounted for in the Consolidated Emergency 911 System Fund 611.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**E-911 Emergency Phone System (199)**

**Mission Statement**

Continued participation in a cohesive statewide emergency telephone "911" plan providing citizens with direct access to public safety agencies by dialing "911". To increase the number of emergency calls received versus non-emergency calls received on "911" lines.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>E-911</b>	-	90,700	90,700	-
Facilitate the ease by which the public can access all emergency agencies (Emergency Medical Service, Fire Department and Sheriff's Office/Police Department). Through public education, increase the use of "911" for actual emergencies and decrease the number of non-emergency requests made on "911" lines. To maintain and continually update this fee-supported database.				
Current Level of Service Budget	-	90,700	90,700	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Remittances	33,347	103,700	4,400	90,700	-	90,700	(12.5%)
<b>Net Operating Budget</b>	<b>33,347</b>	<b>103,700</b>	<b>4,400</b>	<b>90,700</b>	<b>-</b>	<b>90,700</b>	<b>(12.5%)</b>
<b>Total Budget</b>	<b>33,347</b>	<b>103,700</b>	<b>4,400</b>	<b>90,700</b>	<b>-</b>	<b>90,700</b>	<b>(12.5%)</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	1,266	1,500	1,200	1,200	-	1,200	(20.0%)
Carry Forward	124,800	102,300	92,800	89,600	-	89,600	(12.4%)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
<b>Total Funding</b>	<b>126,066</b>	<b>103,700</b>	<b>94,000</b>	<b>90,700</b>	<b>-</b>	<b>90,700</b>	<b>(12.5%)</b>

Notes:

Due to statutory changes in FY08, the funds collected from conventional telephone systems for operation of the Emergency 911 phone system are now in the Consolidated Emergency 911 System Fund 611.

Current FY 2019:

The budget is for remittances to other government entities to reimburse the Sheriff for equipment purchased for the Communications Center in the Emergency Service Complex.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Emergency 911 Phone System (611)**

**Mission Statement**

Continued participation in a cohesive statewide emergency telephone "911" plan providing citizens with direct access to public safety agencies by dialing "911" from wireless phones. To increase the number of emergency calls received versus non-emergency calls received on "911" lines.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>E-911 Phone System</b>	<b>7.00</b>	<b>1,648,400</b>	<b>4,587,200</b>	<b>-2,938,800</b>
Facilitate the ease by which the public can access all emergency agencies (Emergency Medical Service, Fire Department and Sheriff's Office/Police Department). Through public education, increase the use of "911" for actual emergencies and decrease the number of non-emergency requests made on "911" lines. To maintain and continually update this fee-supported database.				
<b>Reserves</b>	<b>-</b>	<b>2,938,800</b>	<b>-</b>	<b>2,938,800</b>
Current Level of Service Budget	<b>7.00</b>	<b>4,587,200</b>	<b>4,587,200</b>	<b>-</b>

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	699,469	957,300	635,000	593,400	-	593,400	(38.0%)
Operating Expense	1,335,582	1,459,600	935,000	1,181,100	-	1,181,100	(19.1%)
Capital Outlay	-	10,000	8,600	30,500	-	30,500	205.0%
<b>Net Operating Budget</b>	<b>2,035,052</b>	<b>2,426,900</b>	<b>1,578,600</b>	<b>1,805,000</b>	<b>-</b>	<b>1,805,000</b>	<b>(25.6%)</b>
Reserves for Contingencies	-	121,400	-	180,500	-	180,500	48.7%
Reserves for Capital	-	1,932,700	-	2,601,700	-	2,601,700	34.6%
<b>Total Budget</b>	<b>2,035,052</b>	<b>4,481,000</b>	<b>1,578,600</b>	<b>4,587,200</b>	<b>-</b>	<b>4,587,200</b>	<b>2.4%</b>
<b>Total FTE</b>	<b>7.00</b>	<b>6.00</b>	<b>6.00</b>	<b>7.00</b>	<b>-</b>	<b>7.00</b>	<b>16.7%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	1,839,090	1,700,000	1,700,000	1,700,000	-	1,700,000	0.0%
Interest/Misc	29,424	18,000	25,000	25,000	-	25,000	38.9%
Carry Forward	2,968,600	2,848,000	2,802,100	2,948,500	-	2,948,500	3.5%
Less 5% Required By Law	-	(85,000)	-	(86,300)	-	(86,300)	1.5%
<b>Total Funding</b>	<b>4,837,114</b>	<b>4,481,000</b>	<b>4,527,100</b>	<b>4,587,200</b>	<b>-</b>	<b>4,587,200</b>	<b>2.4%</b>

Notes:

Due to statutory changes in FY08, the funds collected from conventional telephone systems and wireless systems for operation of the Emergency 911 phone system are now in a consolidated fund.

Forecast FY 2018:

Personnel Services forecast is less than the budget by \$322,300. During high-demand times, dispatchers from other areas will assist in 911 calls, the Sheriff's Office is no longer charging the non-911 dispatchers' time to this program.

Operating Expenses are less than budgeted due to a delay in completing the upgrade of the communication system's hardware. The project should be completed in FY 2019.

**Elected Officials-Constitutional Officer**

**Sheriff**

**Emergency 911 Phone System (611)**

Current FY 2019:

Operating Expenses include the completion of the communication system's hardware.

Reserves are established for future communication equipment needs.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Confiscated Property Trust Fund (602)**

**Mission Statement**

Pursuant to Florida Statutes 932.7055, the proceeds from confiscated property shall be used for school resource officers, crime prevention, safe neighborhood, drug abuse education and prevention programs, or other law enforcement purposes, which include defraying the cost of protracted or complex investigations, providing additional equipment or expertise, purchasing automated external defibrillators for use in law enforcement vehicles, and providing matching funds to obtain federal grants.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Confiscated Property</b>	-	102,600	102,600	-
To provide funding for various initiatives as listed under Florida Statutes 932.7055.				
Current Level of Service Budget	-	102,600	102,600	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Remittances	47,500	31,000	41,500	31,000	-	31,000	0.0%
<b>Net Operating Budget</b>	<b>47,500</b>	<b>31,000</b>	<b>41,500</b>	<b>31,000</b>	-	<b>31,000</b>	<b>0.0%</b>
Trans to 115 Sheriff Grant Fd	33,259	44,000	59,200	47,000	-	47,000	6.8%
Reserves for Contingencies	-	7,500	-	3,100	-	3,100	(58.7%)
Reserves for Capital	-	19,300	-	21,500	-	21,500	11.4%
<b>Total Budget</b>	<b>80,759</b>	<b>101,800</b>	<b>100,700</b>	<b>102,600</b>	-	<b>102,600</b>	<b>0.8%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Fines & Forfeitures	48,945	-	5,000	-	-	-	na
Interest/Misc	2,251	1,500	1,500	1,500	-	1,500	0.0%
Carry Forward	225,000	100,400	195,400	101,200	-	101,200	0.8%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
<b>Total Funding</b>	<b>276,195</b>	<b>101,800</b>	<b>201,900</b>	<b>102,600</b>	-	<b>102,600</b>	<b>0.8%</b>

Notes:

Remittance budget is provided to reimburse the Sheriff's Office for any and all allowable expenses including donations to various organizations.

Forecast FY 2018:

Matching grant funding is provided to Sheriff's Grant Fund (115) as follows:

- \$ 8,200 - VOCA (2017) Victims of Crime Act
- \$ 46,000 - VOCA (2018) Victims of Crime Act
- \$ 5,000 - Balance in Reserves for future grant match
- \$ 59,200 - Total

Current FY 2019:

The operating budget includes anticipated donations to the following organizations:

- \$ 5,000 - Boy Scouts of America
- \$ 6,000 - Project Graduation
- \$ 20,000 - Collier County Substance Abuse Coalition
- \$ 31,000 - Total

Budgeted transfer to the Sheriff's Grant Fund (115) is to provide matching funds for anticipated and on-going grants as follows:

- \$47,000 - VOCA - Victims of Crime Act

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff  
Crime Prevention (603)**

**Mission Statement**

Pursuant to Florida Statute 775.083, court costs shall be assessed and collected in each instance a defendant pleads nolo contendere to, or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under state law, or a violation of any municipal or county ordinance if the violation constitutes a misdemeanor under state law. The court costs imposed is \$50 for a felony and \$20 for any other offense. The county, in consultation with the sheriff, must expend such funds for crime prevention programs in the county, including safe neighborhood programs under ss. 163.501-163.523 F.S.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Crime Prevention Fund</b>	-	704,700	704,700	-
To provide funding for crime prevention programs in Collier County, including safe neighborhood programs.				
Current Level of Service Budget	-	704,700	704,700	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	54,844	100,000	60,000	100,000	-	100,000	0.0%
Operating Expense	59,937	300,000	37,000	300,000	-	300,000	0.0%
Capital Outlay	-	100,000	50,000	100,000	-	100,000	0.0%
<b>Net Operating Budget</b>	<b>114,780</b>	<b>500,000</b>	<b>147,000</b>	<b>500,000</b>	-	<b>500,000</b>	<b>0.0%</b>
Trans to 115 Sheriff Grant Fd	228,103	225,000	158,100	150,000	-	150,000	(33.3%)
Reserves for Contingencies	-	25,000	-	25,000	-	25,000	0.0%
Reserves for Capital	-	75,400	-	29,700	-	29,700	(60.6%)
<b>Total Budget</b>	<b>342,883</b>	<b>825,400</b>	<b>305,100</b>	<b>704,700</b>	-	<b>704,700</b>	<b>(14.6%)</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Charges For Services	71,706	80,000	70,000	70,000	-	70,000	(12.5%)
Interest/Misc	10,336	10,000	9,500	9,500	-	9,500	(5.0%)
Carry Forward	1,115,600	739,400	854,800	629,200	-	629,200	(14.9%)
Less 5% Required By Law	-	(4,000)	-	(4,000)	-	(4,000)	0.0%
<b>Total Funding</b>	<b>1,197,642</b>	<b>825,400</b>	<b>934,300</b>	<b>704,700</b>	-	<b>704,700</b>	<b>(14.6%)</b>

**Notes:**

Budget is provided to reimburse the Sheriff's Office for any and all allowable expenses for crime prevention programs, including safe neighborhood programs.

**Forecast FY 2018:**

Matching grant funding is provided to the Sheriff's Grant Fund (115) as follows:

\$ 33,100 - COPS (2013) Community Oriented Policing Services  
 \$125,000 - COPS (2012) Community Oriented Policing Services  
 \$158,100 - Total

**Current FY 2019:**

Any new grants will be presented to the Board of County Commissioners for approval and budget appropriated at that time.

The budgeted transfer to the Sheriff's Grant Fund (115) is to provide matching funds for anticipated and on-going grants as follows:

\$ 50,000 - COPS (Vets) - Community Oriented Policing Services  
 \$100,000 - COPS (CHP) - Community Oriented Policing Services - Cops Hiring Program (CHP)  
 \$150,000 - Total

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Second Dollar Training (608)**

**Mission Statement**

Pursuant to Florida Statutes 318.18(11)(d), a two dollar court costs is assessed for each infraction which can be used for criminal justice advanced and specialized training and criminal justice training school enhancements as provided under Florida Statutes 938.15.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Second Dollar Training</b>	-	200,000	330,000	-130,000
To provide criminal justice advanced and specialized training and criminal justice training school enhancements. To maintain high professional standards at the best, cost effective level of training possible.				
<b>Reserves</b>	-	130,000	-	130,000
Current Level of Service Budget				
	-	330,000	330,000	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	177,032	150,000	150,000	200,000	-	200,000	33.3%
<b>Net Operating Budget</b>	<b>177,032</b>	<b>150,000</b>	<b>150,000</b>	<b>200,000</b>	-	<b>200,000</b>	<b>33.3%</b>
Reserves for Contingencies	-	15,000	-	20,000	-	20,000	33.3%
Reserves for Capital	-	-	-	110,000	-	110,000	na
Restricted for Unfunded Requests	-	279,700	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>177,032</b>	<b>444,700</b>	<b>150,000</b>	<b>330,000</b>	-	<b>330,000</b>	<b>(25.8%)</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Fines & Forfeitures	47,342	50,000	50,000	50,000	-	50,000	0.0%
Interest/Misc	5,043	3,000	4,000	4,000	-	4,000	33.3%
Carry Forward	499,400	394,200	374,700	278,700	-	278,700	(29.3%)
Less 5% Required By Law	-	(2,500)	-	(2,700)	-	(2,700)	8.0%
<b>Total Funding</b>	<b>551,786</b>	<b>444,700</b>	<b>428,700</b>	<b>330,000</b>	-	<b>330,000</b>	<b>(25.8%)</b>

Current FY 2019:

Budgeted operating expenses are for specialized training programs.

Budgeted revenue assumes \$4,166 in monthly collections.



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Domestic Violence Trust Fund (609)**

**Mission Statement**

Pursuant to Florida Statute 938.08, In addition to any sanction imposed for a violation of s. 784.011, s. 784.021, s. 784.03, s. 784.041, s. 784.045, s. 784.048, s. 784.07, s. 784.08, s. 784.081, s. 784.082, s. 784.083, s. 784.085, s. 794.011, or for any offense of domestic violence described in s. 741.28, the court shall impose a surcharge. Payment of the surcharge shall be a condition of probation, community control, or any other court-ordered supervision. A portion of the surcharge shall be deposited into this trust fund and must be used only to defray the costs of incarcerating persons sentenced under s. 741.283 and provide additional training to law enforcement personnel in combating domestic violence.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Domestic Violence</b>	-	424,300	424,300	-
To provide additional training to law enforcement personnel in combating domestic violence. Funding may also be allocated to defray the costs of incarcerating persons sentenced under section 741.283 F.S.				
Current Level of Service Budget	-	424,300	424,300	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Remittances	18,869	439,000	17,000	424,300	-	424,300	(3.3%)
<b>Net Operating Budget</b>	<b>18,869</b>	<b>439,000</b>	<b>17,000</b>	<b>424,300</b>	-	<b>424,300</b>	<b>(3.3%)</b>
<b>Total Budget</b>	<b>18,869</b>	<b>439,000</b>	<b>17,000</b>	<b>424,300</b>	-	<b>424,300</b>	<b>(3.3%)</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Fines & Forfeitures	15,856	19,000	19,000	19,000	-	19,000	0.0%
Interest/Misc	3,914	3,000	3,500	4,000	-	4,000	33.3%
Carry Forward	396,100	418,100	397,000	402,500	-	402,500	(3.7%)
Less 5% Required By Law	-	(1,100)	-	(1,200)	-	(1,200)	9.1%
<b>Total Funding</b>	<b>415,871</b>	<b>439,000</b>	<b>419,500</b>	<b>424,300</b>	-	<b>424,300</b>	<b>(3.3%)</b>

Current FY 2019:

Budget is provided to reimburse the Sheriff's Office in the event a request is made for training needs in domestic violence.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Juvenile Cyber Safety (618)**

**Mission Statement**

Under Section 847.0141(6) Florida Statutes, a civil penalty is assessed to minors if they commit the offense of sexting. Eighty (80%) percent of the civil penalty received by a juvenile court pursuant to this section shall be remitted by the Clerk of the Court to the County Commission to provide training on cyber-safety for minors.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Juvenile Cyber Safety</b>	-	2,000	2,000	-
Training program on cyber-safety for minors.				
Current Level of Service Budget	-	2,000	2,000	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Remittances	-	1,800	-	2,000	-	2,000	11.1%
<b>Net Operating Budget</b>	-	1,800	-	2,000	-	2,000	11.1%
<b>Total Budget</b>	-	1,800	-	2,000	-	2,000	11.1%

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Charges For Services	288	400	400	400	-	400	0.0%
Interest/Misc	11	100	-	100	-	100	0.0%
Carry Forward	900	1,400	1,200	1,600	-	1,600	14.3%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
<b>Total Funding</b>	1,199	1,800	1,600	2,000	-	2,000	11.1%

Current FY 2019:

Budget is provided to reimburse the Sheriff's Office in the event a request is made.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Tax Collector**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	-	11,365,500	10,867,400	11,637,800	146,000	11,783,800	3.7%
Operating Expense	169,361	2,829,100	2,754,700	2,967,400	-	2,967,400	4.9%
Capital Outlay	-	627,600	624,500	424,300	-	424,300	(32.4%)
<b>Net Operating Budget</b>	<b>169,361</b>	<b>14,822,200</b>	<b>14,246,600</b>	<b>15,029,500</b>	<b>146,000</b>	<b>15,175,500</b>	<b>2.4%</b>
Distribution of excess fees to Gov't Agencies	-	7,103,300	8,620,100	8,659,900	-	8,659,900	21.9%
<b>Total Budget</b>	<b>169,361</b>	<b>21,925,500</b>	<b>22,866,700</b>	<b>23,689,400</b>	<b>146,000</b>	<b>23,835,400</b>	<b>8.7%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Tax Collector Fund (070)	-	14,603,500	14,046,800	14,805,300	146,000	14,951,300	2.4%
Tax Collector-Charges Paid By BCC (001)	169,361	218,700	199,800	224,200	-	224,200	2.5%
<b>Total Net Budget</b>	<b>169,361</b>	<b>14,822,200</b>	<b>14,246,600</b>	<b>15,029,500</b>	<b>146,000</b>	<b>15,175,500</b>	<b>2.4%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>7,103,300</b>	<b>8,620,100</b>	<b>8,659,900</b>	<b>-</b>	<b>8,659,900</b>	<b>21.9%</b>
<b>Total Budget</b>	<b>169,361</b>	<b>21,925,500</b>	<b>22,866,700</b>	<b>23,689,400</b>	<b>146,000</b>	<b>23,835,400</b>	<b>8.7%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Charges For Services	-	21,456,600	22,437,900	23,231,700	146,000	23,377,700	9.0%
Interest/Misc	-	250,200	229,000	233,500	-	233,500	(6.7%)
Net Cost General Fund	169,361	218,700	199,800	224,200	-	224,200	2.5%
<b>Total Funding</b>	<b>169,361</b>	<b>21,925,500</b>	<b>22,866,700</b>	<b>23,689,400</b>	<b>146,000</b>	<b>23,835,400</b>	<b>8.7%</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Tax Collector Fund (070)	152.00	152.00	156.00	156.00	5.00	161.00	5.9%
<b>Total FTE</b>	<b>152.00</b>	<b>152.00</b>	<b>156.00</b>	<b>156.00</b>	<b>5.00</b>	<b>161.00</b>	<b>5.9%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Tax Collector**

**Tax Collector Fund (070)**

**Mission Statement**

The Collier County Tax Collector is charged with the collection of ad valorem taxes levied by the County, the School Board, special districts, and all municipalities within the County.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Tax Collector</b>	<b>156.00</b>	<b>14,805,300</b>	<b>23,465,200</b>	<b>-8,659,900</b>
The Tax Collector collects all ad valorem taxes within the County, is the agent of motor vehicle licenses and registrations, issues boat titles and registrations, hunting and fishing licenses and stamps, and occupational licenses.				
<b>Excess Fee Distribution</b>	-	<b>8,659,900</b>	-	<b>8,659,900</b>
Projected excess fee distribution.				
Current Level of Service Budget	<b>156.00</b>	<b>23,465,200</b>	<b>23,465,200</b>	-
<b>Program Enhancements</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Five Customer Service Positions</b>	<b>5.00</b>	<b>146,000</b>	<b>146,000</b>	-
Five positions are need to assist in the day-to-day operations of servicing the citizens in Collier County at the various office locations.				
Expanded Services Budget	<b>5.00</b>	<b>146,000</b>	<b>146,000</b>	-
Total Adopted Budget	<b>161.00</b>	<b>23,611,200</b>	<b>23,611,200</b>	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	-	11,365,500	10,867,400	11,637,800	146,000	11,783,800	3.7%
Operating Expense	-	2,610,400	2,554,900	2,743,200	-	2,743,200	5.1%
Capital Outlay	-	627,600	624,500	424,300	-	424,300	(32.4%)
<b>Net Operating Budget</b>	-	<b>14,603,500</b>	<b>14,046,800</b>	<b>14,805,300</b>	<b>146,000</b>	<b>14,951,300</b>	<b>2.4%</b>
Distribution of excess fees to Gov't Agencies	-	7,103,300	8,620,100	8,659,900	-	8,659,900	21.9%
<b>Total Budget</b>	-	<b>21,706,800</b>	<b>22,666,900</b>	<b>23,465,200</b>	<b>146,000</b>	<b>23,611,200</b>	<b>8.8%</b>
<b>Total FTE</b>	<b>152.00</b>	<b>152.00</b>	<b>156.00</b>	<b>156.00</b>	<b>5.00</b>	<b>161.00</b>	<b>5.9%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Charges For Services	-	21,456,600	22,437,900	23,231,700	146,000	23,377,700	9.0%
Interest/Misc	-	250,200	229,000	233,500	-	233,500	(6.7%)
<b>Total Funding</b>	-	<b>21,706,800</b>	<b>22,666,900</b>	<b>23,465,200</b>	<b>146,000</b>	<b>23,611,200</b>	<b>8.8%</b>

Notes:

The Tax Collector's annual budget request is submitted on August 1 of each year in accordance with Florida Statutes.

Forecast FY 2018:

On May 29, 2018, The Florida Department of Revenue approved the request to increase staffing by four (4) FTE's to man four new workstations at the Orange Blossom location.

**Elected Officials-Constitutional Officer**

**Tax Collector  
Tax Collector Fund (070)**

Current FY 2019:

The \$8,659,900 represents excess fees that were collected and will be distributed to the appropriate taxing authorities.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Tax Collector**

**Tax Collector-Charges Paid By BCC (001)**

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>BCC Paid Expenses</b>	-	224,200	-	224,200
The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.				
Current Level of Service Budget	-	224,200	-	224,200

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	169,361	218,700	199,800	224,200	-	224,200	2.5%
<b>Net Operating Budget</b>	<b>169,361</b>	<b>218,700</b>	<b>199,800</b>	<b>224,200</b>	-	<b>224,200</b>	<b>2.5%</b>
<b>Total Budget</b>	<b>169,361</b>	<b>218,700</b>	<b>199,800</b>	<b>224,200</b>	-	<b>224,200</b>	<b>2.5%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Net Cost General Fund	169,361	218,700	199,800	224,200	-	224,200	2.5%
<b>Total Funding</b>	<b>169,361</b>	<b>218,700</b>	<b>199,800</b>	<b>224,200</b>	-	<b>224,200</b>	<b>2.5%</b>

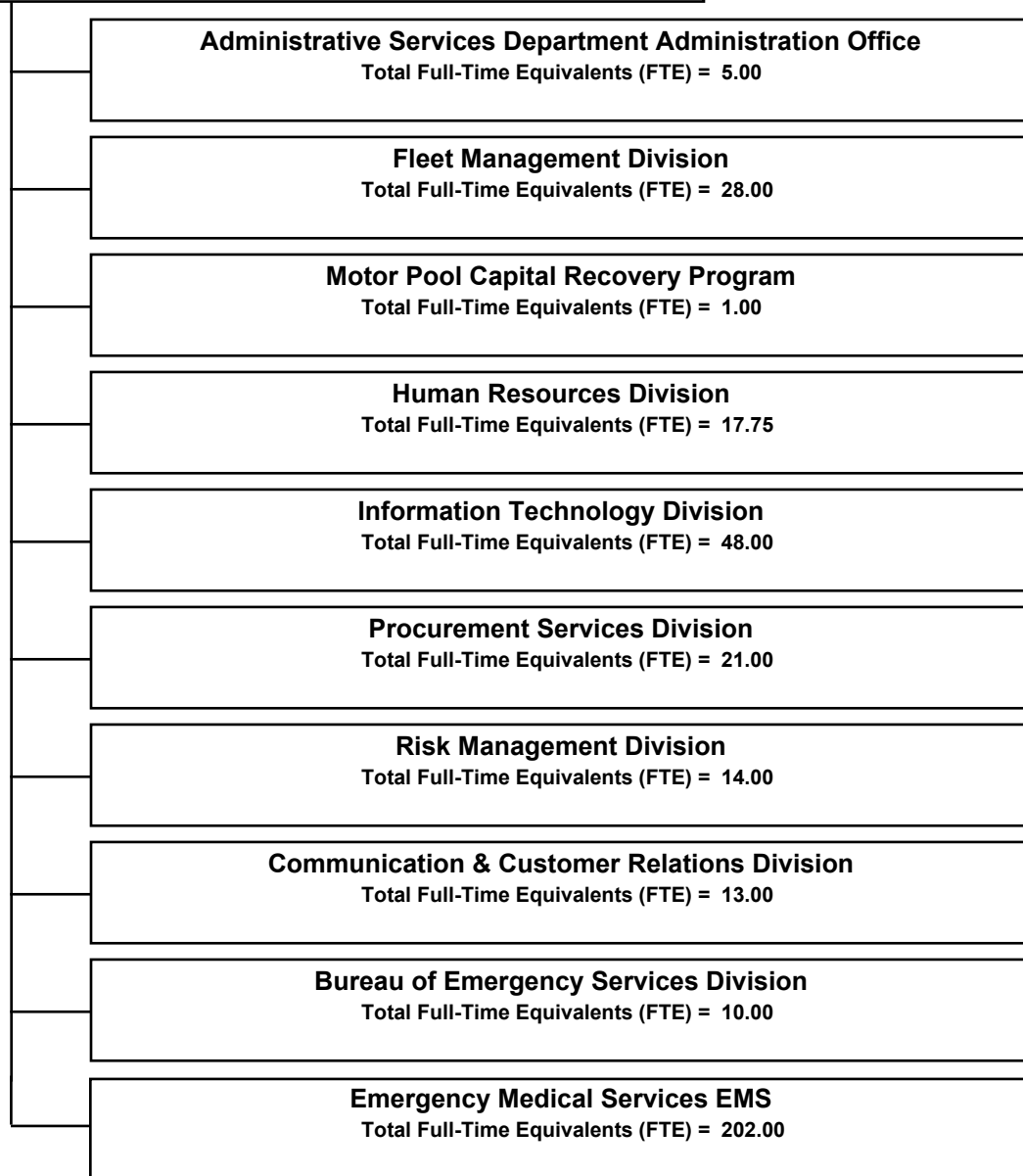
Forecast FY 2018:

Forecast operating expenditures are generally consistent with the adopted budget.

## Administrative Services Department

### Administrative Services Department Organizational Chart

Total Full-Time Equivalents (FTE) = 359.75



## **Administrative Services Department**

**Len Golden Price, Department Head**

The Administrative Services Department primarily provides services to the internal departments and divisions under the Board of County Commissioners, although in some divisions, we directly serve the citizens of Collier County. In either case, our goal is to be not just a service provider, but the provider of choice; not just an available resource, but a partner in performance. We do this by focusing on three things: Knowing our customers, understanding their needs, and exceeding their expectations

Our primary services include:

- Emergency Management that provides an effective response in preparation for, during and after a disaster
- World-class emergency medical services and transportation
- Accurate, timely and useful information about agency plans, services, projects, events and programs
- Safety Programs and Services for the public and for our employees
- Procurement services that competitively procure best value goods and services
- Human resource services to build and maintain a superior workforce
- Fleet management services that ensure our teams are there and properly equipped when our customers need them
- State-of-the-art communications, automation, and information technology
- Document management services that deliver the right document to the right person at the right time.

The divisions within our department include:

- Communications & Customer Relations
- Emergency Management
- Emergency Medical Services
- Fleet Management
- Human Resources
- Information Technology
- Procurement Services
- Technical Systems Operations
- Risk Management

Administrative Services Department consists of a budget of \$196,578,300 of which only \$29,455,100 (or 14.98%) is funded by the General Fund and the Unincorporated General Fund.

For more information on services within the Administrative Services Department, please contact:

252-8721 Department Administration  
252-2277 Fleet Management  
252-8460 Human Resources  
252-8794 Information Technology & 800 MHz Radio  
252-8407 Procurement  
252-8461 Risk Management  
252-8383 Communication & Customer Relations  
252-6832 Records Management  
252-3600 Emergency Management  
252-3740 Emergency Medical Services



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

<b>Division Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	36,166,677	37,893,100	37,451,800	38,593,500	187,800	38,781,300	2.3%
Operating Expense	61,024,096	68,774,500	76,260,600	87,476,800	14,000	87,490,800	27.2%
Indirect Cost Reimburs	97,100	58,900	58,900	21,100	-	21,100	(64.2%)
Capital Outlay	9,635,780	9,698,100	19,880,700	8,133,300	1,434,800	9,568,100	(1.3%)
Remittances	3,105,511	2,544,000	2,216,400	2,234,300	-	2,234,300	(12.2%)
<b>Total Net Budget</b>	<b>110,029,164</b>	<b>118,968,600</b>	<b>135,868,400</b>	<b>136,459,000</b>	<b>1,636,600</b>	<b>138,095,600</b>	<b>16.1 %</b>
Trans to Property Appraiser	24,716	15,400	28,100	12,800	-	12,800	(16.9%)
Trans to Tax Collector	65,201	35,500	34,900	30,000	-	30,000	(15.5%)
Trans to 001 General Fund	1,076,600	1,076,600	1,076,600	1,000,000	-	1,000,000	(7.1%)
Trans to 001 Gen Fd	147,900	147,900	147,900	-	-	-	(100.0%)
Trans to 144 Isles of Capri Fire	58,280	-	-	-	-	-	na
Trans to 146 Ochopee Fire Fd	81,150	-	-	-	-	-	na
Trans to 301 Co Wide Cap Fd	450,000	-	-	-	-	-	na
Trans to 306 Parks Cap Fd	75,000	-	-	-	-	-	na
Trans to 472 Sol Waste MP	-	-	-	62,700	-	62,700	na
Trans to 491 EMS MP&Cap	1,960,000	785,200	785,200	5,800	-	5,800	(99.3%)
Trans to 494 EMS Grants	-	-	34,500	-	-	-	na
Trans to 506 IT Capital	571,700	549,100	549,100	-	-	-	(100.0%)
Trans to 523 Motor Pool Cap	64,100	54,000	54,000	81,000	-	81,000	50.0%
Reserves for Contingencies	-	3,368,600	-	768,500	-	768,500	(77.2%)
Reserves for Capital	-	369,000	-	3,534,000	-	3,534,000	857.7%
Reserves for Motor Pool Cap	-	4,946,600	-	6,684,000	-	6,684,000	35.1%
Reserve for Gen Fd Motor Pool Cap	-	1,161,900	-	1,047,500	-	1,047,500	(9.8%)
Reserve for Transp Motor Pool Cap	-	2,621,400	-	1,590,500	-	1,590,500	(39.3%)
Reserve for Stormwater MP Cap	-	-	-	256,000	-	256,000	na
Reserve for MSTU Gen Fd MP Cap	-	598,100	-	806,200	-	806,200	34.8%
Reserve for Com Dev/Planning MP Cap	-	800,900	-	907,000	-	907,000	13.2%
Reserve for Pollut Ctr Motor Pool Cap	-	57,500	-	67,800	-	67,800	17.9%
Reserve for Int Serv Fd Motor Pool Cap	-	91,600	-	89,600	-	89,600	(2.2%)
Reserve for Catastrophic Event	-	-	-	232,200	-	232,200	na
Reserves for Insurance	-	33,712,600	-	39,610,500	-	39,610,500	17.5%
Reserves for Cash Flow	-	1,509,800	-	2,222,200	-	2,222,200	47.2%
Reserves for Attrition	-	(579,800)	-	(525,600)	-	(525,600)	(9.3%)
<b>Total Budget</b>	<b>114,603,810</b>	<b>170,290,500</b>	<b>138,578,700</b>	<b>194,941,700</b>	<b>1,636,600</b>	<b>196,578,300</b>	<b>15.4%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

<b>Appropriations by Department</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Administrative Services Department	575,602	643,000	641,300	667,300	-	667,300	3.8%
Administration Office							
Dori Slosberg Driver Education	118,318	111,000	111,000	121,400	-	121,400	9.4%
Fleet Management Division	7,936,027	9,215,200	8,509,800	9,108,700	200,000	9,308,700	1.0%
Motor Pool Capital Recovery Program	7,757,350	6,346,200	8,547,900	6,853,000	1,084,800	7,937,800	25.1%
Human Resources Division	1,859,119	2,151,800	1,925,800	2,134,400	39,000	2,173,400	1.0%
Information Technology Division	8,645,134	11,030,200	11,290,000	10,731,100	-	10,731,100	(2.7%)
Procurement Services Division	1,689,652	1,937,100	1,830,700	1,902,900	113,800	2,016,700	4.1%
Risk Management Division	44,390,613	48,824,400	57,800,800	66,863,200	199,000	67,062,200	37.4%
Communication & Customer Relations Division	1,232,032	1,377,200	1,281,100	1,467,800	-	1,467,800	6.6%
Administrative Services Grants	175,341	-	238,900	34,500	-	34,500	na
Bureau of Emergency Services Division	3,036,327	3,125,900	3,313,400	3,388,800	-	3,388,800	8.4%
Emergency Medical Services EMS	28,900,106	31,746,600	36,424,500	31,084,400	-	31,084,400	(2.1%)
Fire Districts	3,713,544	2,460,000	3,953,200	2,101,500	-	2,101,500	(14.6%)
<b>Total Net Budget</b>	<b>110,029,164</b>	<b>118,968,600</b>	<b>135,868,400</b>	<b>136,459,000</b>	<b>1,636,600</b>	<b>138,095,600</b>	<b>16.1%</b>
Dori Slosberg Driver Education	-	112,000	-	115,000	-	115,000	2.7%
Fleet Management Division	-	611,600	23,700	696,600	-	696,600	13.9%
Motor Pool Capital Recovery Program	30,100	10,332,000	54,000	11,562,300	-	11,562,300	11.9%
Information Technology Division	571,700	1,273,200	512,600	1,380,700	-	1,380,700	8.4%
Risk Management Division	1,635,600	36,049,700	1,089,400	40,610,500	-	40,610,500	12.7%
Bureau of Emergency Services Division	-	440,300	-	237,200	-	237,200	(46.1%)
Emergency Medical Services EMS	1,963,000	2,029,300	819,700	3,562,600	-	3,562,600	75.6%
Fire Districts	374,246	473,800	210,900	317,800	-	317,800	(32.9%)
<b>Total Transfers and Reserves</b>	<b>4,574,646</b>	<b>51,321,900</b>	<b>2,710,300</b>	<b>58,482,700</b>	<b>-</b>	<b>58,482,700</b>	<b>14.0%</b>
<b>Total Budget</b>	<b>114,603,810</b>	<b>170,290,500</b>	<b>138,578,700</b>	<b>194,941,700</b>	<b>1,636,600</b>	<b>196,578,300</b>	<b>15.4%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

<b>Division Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Ad Valorem Taxes	2,977,235	1,538,100	1,485,400	1,310,800	-	1,310,800	(14.8%)
Delinquent Ad Valorem Taxes	18,054	200	100	200	-	200	0.0%
Intergovernmental Revenues	1,123,775	-	2,319,600	-	-	-	na
FEMA - Fed Emerg Mgt Agency	71,175	-	-	-	-	-	na
Charges For Services	675,956	782,900	711,100	859,000	-	859,000	9.7%
Ambulance Fees	17,580,907	11,500,000	12,125,000	12,000,000	-	12,000,000	4.3%
Miscellaneous Revenues	1,869,075	505,900	6,742,500	15,415,900	-	15,415,900	2,947.2%
Interest/Misc	692,556	218,800	651,600	584,700	-	584,700	167.2%
Reimb From Other Depts	7,409,789	8,070,900	7,795,300	9,533,500	-	9,533,500	18.1%
Property & Casualty Billings	5,821,425	6,341,100	6,315,000	7,190,900	-	7,190,900	13.4%
Group Health Billings	37,753,330	34,877,300	38,508,400	39,278,600	-	39,278,600	12.6%
Dental Billings	1,910,038	1,850,000	1,948,300	1,987,300	-	1,987,300	7.4%
Life Insurance Billings	344,753	344,600	345,000	344,700	-	344,700	0.0%
Short Term Disability Billings	472,318	482,800	483,900	491,400	-	491,400	1.8%
Long Term Disability Billings	559,597	336,300	560,000	570,800	-	570,800	69.7%
Workers Comp Billings	1,424,089	1,675,000	1,675,000	1,850,000	-	1,850,000	10.4%
Fleet Revenue Billings	4,387,393	5,460,700	5,566,500	5,224,000	-	5,224,000	(4.3%)
Motor Pool Cap Recovery Billing	4,611,900	5,468,800	5,468,800	6,822,100	-	6,822,100	24.7%
Fuel Sale Rev Billings	2,811,781	3,466,300	3,100,000	3,595,800	-	3,595,800	3.7%
Trans frm Property Appraiser	3,332	1,700	1,700	19,400	-	19,400	1,041.2%
Trans frm Tax Collector	21,408	11,000	11,000	9,300	-	9,300	(15.5%)
Net Cost General Fund	7,945,147	7,431,100	7,071,000	7,693,300	152,800	7,846,100	5.6%
Net Cost Unincorp General Fund	1,131,796	1,351,300	1,228,700	1,414,400	-	1,414,400	4.7%
Net Cost Community Development	(65)	-	-	-	-	-	na
Trans fm 001 Gen Fund	19,053,000	21,224,100	21,400,900	19,906,600	110,000	20,016,600	(5.7%)
Trans fm 101 Transp Op Fd	1,132,000	1,510,100	1,510,100	-	430,000	430,000	(71.5%)
Trans fm 107 Imp Fee Admin	-	6,700	6,700	-	-	-	(100.0%)
Trans fm 109 Pel Bay MSTBU	-	5,500	5,500	-	-	-	(100.0%)
Trans fm 111 Unincorp Gen Fd	620,000	602,400	602,400	34,000	144,000	178,000	(70.5%)
Trans fm 113 Comm Dev Fd	365,000	249,900	249,900	94,900	-	94,900	(62.0%)
Trans fm 114 Pollutn Ctrl Fd	35,000	17,600	17,600	-	-	-	(100.0%)
Trans fm 131 Dev Serv Fd	145,900	48,500	48,500	9,000	-	9,000	(81.4%)
Trans fm 148 Collier Fire Fd	136,429	-	-	-	-	-	na
Trans fm 186 Immok Redev Fd	-	3,600	3,600	-	-	-	(100.0%)
Trans fm 187 Bayshore Redev Fd	-	3,700	3,700	-	-	-	(100.0%)
Trans fm 194 TDC Prom Fd	-	10,900	10,900	-	-	-	(100.0%)
Trans fm 198 Museum Fd	-	9,100	9,100	-	-	-	(100.0%)
Trans fm 408 Water / Sewer Fd	2,994,300	1,382,500	1,600,500	312,200	288,600	600,800	(56.5%)
Trans fm 409 W/S MP Fd	20,500	36,800	36,800	93,000	-	93,000	152.7%
Trans fm 470 Solid Waste Fd	98,500	280,600	280,600	-	-	-	(100.0%)
Trans fm 472 Sol Waste MP	2,700	4,800	4,800	5,900	-	5,900	22.9%
Trans fm 473 Mand Collct Fd	-	37,400	37,400	-	112,200	112,200	200.0%
Trans fm 490 EMS Fd	1,963,000	785,200	819,700	-	-	-	(100.0%)
Trans fm 491 EMS MP&Cap	6,900	12,400	12,400	9,000	-	9,000	(27.4%)
Trans fm 505 IT Ops	571,700	512,600	512,600	35,800	-	35,800	(93.0%)
Trans fm 517 Health Ins	34,000	-	-	-	-	-	na
Trans fm 518 Workers Comp	-	12,800	12,800	-	-	-	(100.0%)
Trans fm 521 Fleet	-	23,700	23,700	-	-	-	(100.0%)
Trans fm 523 MP Cap	-	-	-	5,800	-	5,800	na
Carry Forward	57,916,000	52,657,400	66,821,000	59,167,400	399,000	59,566,400	13.1%
Less 5% Required By Law	-	(862,600)	-	(928,000)	-	(928,000)	7.6%
<b>Total Funding</b>	<b>186,711,694</b>	<b>170,290,500</b>	<b>198,145,100</b>	<b>194,941,700</b>	<b>1,636,600</b>	<b>196,578,300</b>	<b>15.4%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

<b>Division Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Administrative Services Department Admini:	4.00	5.00	5.00	5.00	-	5.00	0.0%
Fleet Management Division	28.00	28.00	28.00	28.00	-	28.00	0.0%
Motor Pool Capital Recovery Program	1.00	1.00	1.00	1.00	-	1.00	0.0%
Human Resources Division	17.00	17.00	17.00	17.00	0.75	17.75	4.4%
Information Technology Division	46.00	48.00	48.00	48.00	-	48.00	0.0%
Procurement Services Division	19.00	19.00	19.00	19.00	2.00	21.00	10.5%
Risk Management Division	14.00	14.00	14.00	14.00	-	14.00	0.0%
Communication & Customer Relations Divis	12.00	13.00	13.00	13.00	-	13.00	0.0%
Bureau of Emergency Services Division	9.00	9.00	10.00	10.00	-	10.00	11.1%
Emergency Medical Services EMS	194.00	199.00	202.00	202.00	-	202.00	1.5%
Fire Districts	28.00	3.00	-	-	-	-	(100.0%)
<b>Total FTE</b>	<b>372.00</b>	<b>356.00</b>	<b>357.00</b>	<b>357.00</b>	<b>2.75</b>	<b>359.75</b>	<b>1.1%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Administrative Services Department Administration Office**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	558,795	607,100	607,100	627,100	-	627,100	3.3%
Operating Expense	16,807	35,900	34,200	40,200	-	40,200	12.0%
<b>Net Operating Budget</b>	<b>575,602</b>	<b>643,000</b>	<b>641,300</b>	<b>667,300</b>	<b>-</b>	<b>667,300</b>	<b>3.8%</b>
<b>Total Budget</b>	<b>575,602</b>	<b>643,000</b>	<b>641,300</b>	<b>667,300</b>	<b>-</b>	<b>667,300</b>	<b>3.8%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Administrative Services Admin (001)	575,602	643,000	641,300	667,300	-	667,300	3.8%
<b>Total Net Budget</b>	<b>575,602</b>	<b>643,000</b>	<b>641,300</b>	<b>667,300</b>	<b>-</b>	<b>667,300</b>	<b>3.8%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>575,602</b>	<b>643,000</b>	<b>641,300</b>	<b>667,300</b>	<b>-</b>	<b>667,300</b>	<b>3.8%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	2,013	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	12,077	-	-	-	-	-	na
Net Cost General Fund	561,512	643,000	641,300	667,300	-	667,300	3.8%
<b>Total Funding</b>	<b>575,602</b>	<b>643,000</b>	<b>641,300</b>	<b>667,300</b>	<b>-</b>	<b>667,300</b>	<b>3.8%</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Administrative Services Admin (001)	4.00	5.00	5.00	5.00	-	5.00	0.0%
<b>Total FTE</b>	<b>4.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Administrative Services Department Administration Office  
Administrative Services Admin (001)**

**Mission Statement**

To provide executive level management and administrative support to all divisions within the Administrative Services Department. We strive to help all our divisions in any way that allows them to honor our motto "Serving Those Who Serve."

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Divisional Administration/Overhead</b>	<b>5.00</b>	<b>661,800</b>	-	<b>661,800</b>
Provide strategic and operational planning, budgeting, and financial management, staff policy development, administrative, and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards.				
Facilitate Business Process Automation through the use of Enterprise Content Management to improve productivity and efficiency across the agency.				
Ensure the optimization and use of eligible funds for disaster related public assistance projects. Provides training to Department and Division Coordinators on cost capturing documentation and reporting.				
Manage the BCC agenda system and compile meeting documents. Establish consistent processes across all departments; ensure customized templates for all document types supported by attachments and automatic website posting and distribution.				
<b>Records Management</b>	-	<b>5,500</b>	-	<b>5,500</b>
Provide Document and Records Management Systems that assures compliance with public records law and reduces costs associated with records creations, storage, retrieval and disposition.				
Current Level of Service Budget	<b>5.00</b>	<b>667,300</b>	-	<b>667,300</b>

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	558,795	607,100	607,100	627,100	-	627,100	3.3%
Operating Expense	16,807	35,900	34,200	40,200	-	40,200	12.0%
<b>Net Operating Budget</b>	<b>575,602</b>	<b>643,000</b>	<b>641,300</b>	<b>667,300</b>	-	<b>667,300</b>	<b>3.8%</b>
<b>Total Budget</b>	<b>575,602</b>	<b>643,000</b>	<b>641,300</b>	<b>667,300</b>	-	<b>667,300</b>	<b>3.8%</b>
<b>Total FTE</b>	<b>4.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	-	<b>5.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	2,013	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	12,077	-	-	-	-	-	na
Net Cost General Fund	561,512	643,000	641,300	667,300	-	667,300	3.8%
<b>Total Funding</b>	<b>575,602</b>	<b>643,000</b>	<b>641,300</b>	<b>667,300</b>	-	<b>667,300</b>	<b>3.8%</b>

Current FY 2019:

Personal Services increase is primarily due to a general wage adjustment.

Operating Expense increase is due primarily to the Info Tech automation allocation related to the Network Edge upgrade, and copying charges.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Dori Slosberg Driver Education**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Indirect Cost Reimburs	1,200	1,000	1,000	900	-	900	(10.0%)
Remittances	117,118	110,000	110,000	120,500	-	120,500	9.5%
<b>Net Operating Budget</b>	<b>118,318</b>	<b>111,000</b>	<b>111,000</b>	<b>121,400</b>	<b>-</b>	<b>121,400</b>	<b>9.4%</b>
Reserves for Contingencies	-	5,600	-	5,000	-	5,000	(10.7%)
Reserves for Cash Flow	-	106,400	-	110,000	-	110,000	3.4%
<b>Total Budget</b>	<b>118,318</b>	<b>223,000</b>	<b>111,000</b>	<b>236,400</b>	<b>-</b>	<b>236,400</b>	<b>6.0%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Driver Education Grant Fund (173)	118,318	111,000	111,000	121,400	-	121,400	9.4%
<b>Total Net Budget</b>	<b>118,318</b>	<b>111,000</b>	<b>111,000</b>	<b>121,400</b>	<b>-</b>	<b>121,400</b>	<b>9.4%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>112,000</b>	<b>-</b>	<b>115,000</b>	<b>-</b>	<b>115,000</b>	<b>2.7%</b>
<b>Total Budget</b>	<b>118,318</b>	<b>223,000</b>	<b>111,000</b>	<b>236,400</b>	<b>-</b>	<b>236,400</b>	<b>6.0%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Charges For Services	117,729	116,500	124,100	118,000	-	118,000	1.3%
Interest/Misc	1,292	500	800	500	-	500	0.0%
Carry Forward	109,200	111,900	109,900	123,800	-	123,800	10.6%
Less 5% Required By Law	-	(5,900)	-	(5,900)	-	(5,900)	0.0%
<b>Total Funding</b>	<b>228,221</b>	<b>223,000</b>	<b>234,800</b>	<b>236,400</b>	<b>-</b>	<b>236,400</b>	<b>6.0%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Dori Slosberg Driver Education  
Driver Education Grant Fund (173)**

**Mission Statement**

To account for a surcharge on all moving and non-moving civil traffic infractions, excluding parking violations, adjudicated in County Court to fund the direct education expenses of driver education programs in both public and non-public high schools.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Drivers Education Grant Program</b>	-	<b>235,500</b>	<b>236,400</b>	<b>-900</b>
All funds collected, pursuant to Collier County Ordinance 2007-39, will be used exclusively to fund the direct expenses of driver education programs in Collier County schools. Eligible direct education expenses include the purchase of goods and services, including, but not limited to, driver education course materials, vehicles exclusively used for driver education programs, driver simulators, and salaries of driver education instructors.				
<b>Divisional Administration/Overhead</b>	-	<b>900</b>	-	<b>900</b>
Funding for Divisional administration and fixed Divisional overhead.				
Current Level of Service Budget	-	<b>236,400</b>	<b>236,400</b>	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Indirect Cost Reimburs	1,200	1,000	1,000	900	-	900	(10.0%)
Remittances	117,118	110,000	110,000	120,500	-	120,500	9.5%
<b>Net Operating Budget</b>	<b>118,318</b>	<b>111,000</b>	<b>111,000</b>	<b>121,400</b>	-	<b>121,400</b>	<b>9.4%</b>
Reserves for Contingencies	-	5,600	-	5,000	-	5,000	(10.7%)
Reserves for Cash Flow	-	106,400	-	110,000	-	110,000	3.4%
<b>Total Budget</b>	<b>118,318</b>	<b>223,000</b>	<b>111,000</b>	<b>236,400</b>	-	<b>236,400</b>	<b>6.0%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Charges For Services	117,729	116,500	124,100	118,000	-	118,000	1.3%
Interest/Misc	1,292	500	800	500	-	500	0.0%
Carry Forward	109,200	111,900	109,900	123,800	-	123,800	10.6%
Less 5% Required By Law	-	(5,900)	-	(5,900)	-	(5,900)	0.0%
<b>Total Funding</b>	<b>228,221</b>	<b>223,000</b>	<b>234,800</b>	<b>236,400</b>	-	<b>236,400</b>	<b>6.0%</b>

Forecast FY 2018:

The forecast remittance of \$110,000 is to the Collier County School District for Driver Education programs. Forecast revenue is based on the previous 12-month average collections.

Current FY 2019:

All funds collected will be used for the direct expenses of driver education programs in Collier County schools. In addition, there is an indirect service charge payment of \$1,000 to the General Fund (001). Historically, the disbursement of funds takes place at the beginning of the School District fiscal year (July 1st); given the difference from the County fiscal year, reserves are maintained in order to carry funds from the prior fiscal year until such time as the disbursement takes place.

Revenues:

The current surcharge assessed is \$5 per violation, pursuant to Ordinance 2007-39. Total revenue in this budget is based on a 12-month average monthly collection of \$9,833.



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Fleet Management Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	2,387,298	2,452,000	2,448,300	2,476,400	-	2,476,400	1.0%
Operating Expense	5,403,555	6,627,700	5,933,500	6,559,800	-	6,559,800	(1.0%)
Capital Outlay	145,173	135,500	128,000	72,500	200,000	272,500	101.1%
<b>Net Operating Budget</b>	<b>7,936,027</b>	<b>9,215,200</b>	<b>8,509,800</b>	<b>9,108,700</b>	<b>200,000</b>	<b>9,308,700</b>	<b>1.0%</b>
Trans to 506 IT Capital	-	23,700	23,700	-	-	-	(100.0%)
Reserves for Contingencies	-	396,900	-	-	-	-	(100.0%)
Reserves for Cash Flow	-	232,600	-	737,200	-	737,200	216.9%
Reserves for Attrition	-	(41,600)	-	(40,600)	-	(40,600)	(2.4%)
<b>Total Budget</b>	<b>7,936,027</b>	<b>9,826,800</b>	<b>8,533,500</b>	<b>9,805,300</b>	<b>200,000</b>	<b>10,005,300</b>	<b>1.8%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Fleet Management Fund (521)	7,936,027	9,215,200	8,509,800	9,108,700	200,000	9,308,700	1.0%
<b>Total Net Budget</b>	<b>7,936,027</b>	<b>9,215,200</b>	<b>8,509,800</b>	<b>9,108,700</b>	<b>200,000</b>	<b>9,308,700</b>	<b>1.0%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>611,600</b>	<b>23,700</b>	<b>696,600</b>	<b>-</b>	<b>696,600</b>	<b>13.9%</b>
<b>Total Budget</b>	<b>7,936,027</b>	<b>9,826,800</b>	<b>8,533,500</b>	<b>9,805,300</b>	<b>200,000</b>	<b>10,005,300</b>	<b>1.8%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Charges For Services	298,787	385,500	316,800	483,600	-	483,600	25.4%
Miscellaneous Revenues	33,396	-	3,000	-	-	-	na
Interest/Misc	5,452	2,000	4,000	2,000	-	2,000	0.0%
Fleet Revenue Billings	4,387,393	5,460,700	5,566,500	5,224,000	-	5,224,000	(4.3%)
Fuel Sale Rev Billings	2,811,781	3,466,300	3,100,000	3,595,800	-	3,595,800	3.7%
Carry Forward	666,500	531,600	267,300	524,100	200,000	724,100	36.2%
Less 5% Required By Law	-	(19,300)	-	(24,200)	-	(24,200)	25.4%
<b>Total Funding</b>	<b>8,203,309</b>	<b>9,826,800</b>	<b>9,257,600</b>	<b>9,805,300</b>	<b>200,000</b>	<b>10,005,300</b>	<b>1.8%</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Fleet Management Fund (521)	28.00	28.00	28.00	28.00	-	28.00	0.0%
<b>Total FTE</b>	<b>28.00</b>	<b>28.00</b>	<b>28.00</b>	<b>28.00</b>	<b>-</b>	<b>28.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Fleet Management Division  
Fleet Management Fund (521)**

**Mission Statement**

Provide efficient, effective, and customer-oriented centralized fleet services for Collier County government vehicles and equipment including acquisition, disposal, maintenance, and fueling services.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Divisional Administration/Overhead</b>	1.50	462,800	-	462,800
Funding for Divisional administration and fixed Divisional overhead.				
<b>Maintenance, Repair, and Acquisition</b>	24.50	4,685,500	9,805,300	-5,119,800
Maintain County vehicles and equipment in excellent operating condition with a minimum 93% availability rate.				
<b>Fuel Services</b>	2.00	3,960,400	-	3,960,400
Ensure cost effective, dependable, and timely fuel services are provided for County vehicles, equipment, and emergency generators. Refueling stations maintained to exceed 99% availability.				
<b>Reserves / Transfers / Interest</b>	-	696,600	-	696,600
Maintain sufficient reserve funds to cover contingency and cash flow requirements.				
Current Level of Service Budget				
	<b>28.00</b>	<b>9,805,300</b>	<b>9,805,300</b>	<b>-</b>
<b>Program Enhancements</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Fuel Truck</b>	-	200,000	200,000	-
Expanded Services Budget				
	-	200,000	200,000	-
Total Adopted Budget				
	<b>28.00</b>	<b>10,005,300</b>	<b>10,005,300</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
Availability of Fleet Equipment (as a %)	95	95	97	97
Number of Work Orders Completed	8,720	8,800	9,644	9,500

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	2,387,298	2,452,000	2,448,300	2,476,400	-	2,476,400	1.0%
Operating Expense	5,403,555	6,627,700	5,933,500	6,559,800	-	6,559,800	(1.0%)
Capital Outlay	145,173	135,500	128,000	72,500	200,000	272,500	101.1%
<b>Net Operating Budget</b>	<b>7,936,027</b>	<b>9,215,200</b>	<b>8,509,800</b>	<b>9,108,700</b>	<b>200,000</b>	<b>9,308,700</b>	<b>1.0%</b>
Trans to 506 IT Capital	-	23,700	23,700	-	-	-	(100.0%)
Reserves for Contingencies	-	396,900	-	-	-	-	(100.0%)
Reserves for Cash Flow	-	232,600	-	737,200	-	737,200	216.9%
Reserves for Attrition	-	(41,600)	-	(40,600)	-	(40,600)	(2.4%)
<b>Total Budget</b>	<b>7,936,027</b>	<b>9,826,800</b>	<b>8,533,500</b>	<b>9,805,300</b>	<b>200,000</b>	<b>10,005,300</b>	<b>1.8%</b>
<b>Total FTE</b>	<b>28.00</b>	<b>28.00</b>	<b>28.00</b>	<b>28.00</b>	<b>-</b>	<b>28.00</b>	<b>0.0%</b>

**Administrative Services Department**

**Fleet Management Division  
Fleet Management Fund (521)**

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Charges For Services	298,787	385,500	316,800	483,600	-	483,600	25.4%
Miscellaneous Revenues	33,396	-	3,000	-	-	-	na
Interest/Misc	5,452	2,000	4,000	2,000	-	2,000	0.0%
Fleet Revenue Billings	4,387,393	5,460,700	5,566,500	5,224,000	-	5,224,000	(4.3%)
Fuel Sale Rev Billings	2,811,781	3,466,300	3,100,000	3,595,800	-	3,595,800	3.7%
Carry Forward	666,500	531,600	267,300	524,100	200,000	724,100	36.2%
Less 5% Required By Law	-	(19,300)	-	(24,200)	-	(24,200)	25.4%
<b>Total Funding</b>	<b>8,203,309</b>	<b>9,826,800</b>	<b>9,257,600</b>	<b>9,805,300</b>	<b>200,000</b>	<b>10,005,300</b>	<b>1.8%</b>

Forecast FY 2018:

The budgeted amount for fuel in FY 2018 was \$2.60 per gallon; however, it is estimated that fuel prices will remain steady through the remainder of the current fiscal year, with a projected average cost of \$2.40 per gallon (including taxes on unleaded) generating a difference of approximately \$600,000 less than budget in both fuel revenues and expenses.

The cost of parts is forecasted to be approximately \$100,000 greater than budget due to inflation. Parts revenues are projected about \$100,000 more than budget, coinciding with parts usage.

Fleet Management operating expenditures reflect an overall forecasted decrease of approximately \$700,000; however, this is due to reduced costs for fuel.

Revenues from motor pool rentals are forecast to be approximately \$12,000 over budget.

Carryforward is lower than expected due to expenses exceeding actual revenue received.

Current FY 2019:

Personal services expenditures will stay about neutral with the projected across-the-board salary increase. Other operating costs remain close to those budgeted in FY18.

Capital Outlay of \$72,500 is budgeted for FY 2019.

- One replacement motor pool sedan, estimated cost \$22,000
- Purchasing of an Alignment Machine, estimated cost \$45,000
- Radio upgrade \$3,000.
- Computer replacements \$2,500

Expanded FY 2019:

- One fuel truck, estimated cost \$200,000.

Service Level - With implementation of a post-recession vehicle and equipment replacement program, Fleet Management is starting to see shorter downtimes and increased availability rates. Improvement is expected to continue as we can replace our older vehicles and equipment with new.

Reserves for Cash Flow is up 216.9% due to decreasing Reserves for Contingencies.

Revenues:

Labor revenue is generally based on 32,538 billable hours for vehicles and heavy equipment maintenance at \$82.00 per hour and small equipment repair at \$72.00 per hour. Parts revenue assumes \$2,200,370 sales including a 28% markup. Sublet revenue assumes \$314,500 with a 14.2% markup plus County car wash revenues. Motor Pool mileage revenue is estimated at \$62,700. Fuel sale revenue is based on 1,305,625 gallons at \$2.76 per gallon (\$0.154 per gallon markup) and 137,908 gallons at \$2.60 per gallon for the School Board reciprocal agreement.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Motor Pool Capital Recovery Program**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	84,081	92,300	97,700	94,100	-	94,100	2.0%
Operating Expense	-	57,300	57,300	48,600	-	48,600	(15.2%)
Capital Outlay	7,673,269	6,196,600	8,392,900	6,710,300	1,084,800	7,795,100	25.8%
<b>Net Operating Budget</b>	<b>7,757,350</b>	<b>6,346,200</b>	<b>8,547,900</b>	<b>6,853,000</b>	<b>1,084,800</b>	<b>7,937,800</b>	<b>25.1%</b>
Trans to 472 Sol Waste MP	-	-	-	62,700	-	62,700	na
Trans to 491 EMS MP&Cap	-	-	-	5,800	-	5,800	na
Trans to 523 Motor Pool Cap	30,100	54,000	54,000	45,200	-	45,200	(16.3%)
Reserves for Motor Pool Cap	-	4,946,600	-	6,684,000	-	6,684,000	35.1%
Reserve for Gen Fd Motor Pool Cap	-	1,161,900	-	1,047,500	-	1,047,500	(9.8%)
Reserve for Transp Motor Pool Cap	-	2,621,400	-	1,590,500	-	1,590,500	(39.3%)
Reserve for Stormwater MP Cap	-	-	-	256,000	-	256,000	na
Reserve for MSTU Gen Fd MP Cap	-	598,100	-	806,200	-	806,200	34.8%
Reserve for Com Dev/Planning MP Cap	-	800,900	-	907,000	-	907,000	13.2%
Reserve for Pollut Ctr Motor Pool Cap	-	57,500	-	67,800	-	67,800	17.9%
Reserve for Int Serv Fd Motor Pool Cap	-	91,600	-	89,600	-	89,600	(2.2%)
<b>Total Budget</b>	<b>7,787,450</b>	<b>16,678,200</b>	<b>8,601,900</b>	<b>18,415,300</b>	<b>1,084,800</b>	<b>19,500,100</b>	<b>16.9%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
EMS Motor Pool Capital Recovery Fund (491)	825,209	950,000	2,370,800	946,800	-	946,800	(0.3%)
Motor Pool Capital Recovery Fund (523)	3,686,151	3,385,900	3,803,700	4,801,500	684,000	5,485,500	62.0%
Solid Waste Motor Pool Capital Recovery Fund (472)	178,400	377,800	384,800	211,600	112,200	323,800	(14.3%)
Water/Sewer District Motor Pool Capital Recovery Fund (409)	3,067,590	1,632,500	1,988,600	893,100	288,600	1,181,700	(27.6%)
<b>Total Net Budget</b>	<b>7,757,350</b>	<b>6,346,200</b>	<b>8,547,900</b>	<b>6,853,000</b>	<b>1,084,800</b>	<b>7,937,800</b>	<b>25.1%</b>
<b>Total Transfers and Reserves</b>	<b>30,100</b>	<b>10,332,000</b>	<b>54,000</b>	<b>11,562,300</b>	<b>-</b>	<b>11,562,300</b>	<b>11.9%</b>
<b>Total Budget</b>	<b>7,787,450</b>	<b>16,678,200</b>	<b>8,601,900</b>	<b>18,415,300</b>	<b>1,084,800</b>	<b>19,500,100</b>	<b>16.9%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Motor Pool Capital Recovery Program**

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Miscellaneous Revenues	678,013	-	929,700	-	-	-	na
Interest/Misc	96,939	-	91,600	92,500	-	92,500	na
Motor Pool Cap Recovery Billing	4,611,900	5,468,800	5,468,800	6,822,100	-	6,822,100	24.7%
Trans fm 001 Gen Fund	605,000	239,900	239,900	-	110,000	110,000	(54.1%)
Trans fm 101 Transp Op Fd	1,132,000	1,510,100	1,510,100	-	430,000	430,000	(71.5%)
Trans fm 111 Unincorp Gen Fd	586,000	516,700	516,700	-	144,000	144,000	(72.1%)
Trans fm 113 Comm Dev Fd	236,000	-	-	-	-	-	na
Trans fm 114 Pollutn Ctrl Fd	35,000	-	-	-	-	-	na
Trans fm 131 Dev Serv Fd	136,500	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	2,887,300	811,500	1,029,500	-	288,600	288,600	(64.4%)
Trans fm 409 W/S MP Fd	20,500	36,800	36,800	93,000	-	93,000	152.7%
Trans fm 470 Solid Waste Fd	98,500	236,900	236,900	-	-	-	(100.0%)
Trans fm 472 Sol Waste MP	2,700	4,800	4,800	5,900	-	5,900	22.9%
Trans fm 473 Mand Collct Fd	-	37,400	37,400	-	112,200	112,200	200.0%
Trans fm 490 EMS Fd	1,960,000	785,200	785,200	-	-	-	(100.0%)
Trans fm 491 EMS MP&Cap	6,900	12,400	12,400	9,000	-	9,000	(27.4%)
Trans fm 505 IT Ops	-	-	-	35,800	-	35,800	na
Trans fm 517 Health Ins	34,000	-	-	-	-	-	na
Trans fm 523 MP Cap	-	-	-	5,800	-	5,800	na
Carry Forward	4,805,500	7,017,700	9,058,000	11,355,900	-	11,355,900	61.8%
Less 5% Required By Law	-	-	-	(4,700)	-	(4,700)	na
<b>Total Funding</b>	<b>17,932,752</b>	<b>16,678,200</b>	<b>19,957,800</b>	<b>18,415,300</b>	<b>1,084,800</b>	<b>19,500,100</b>	<b>16.9%</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Motor Pool Capital Recovery Fund (523)	1.00	1.00	1.00	1.00	-	1.00	0.0%
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>

**Administrative Services Department**

**Motor Pool Capital Recovery Program  
Motor Pool Capital Recovery Fund (523)**

**Mission Statement**

Provide cost-effective life cycle replacement of general governmental Motor Pool vehicles and heavy equipment through a centralized capital recovery system. The Motor Pool capital recovery program for enterprise entities are located within the 400 series of fund numbers: Water/Sewer Motor Pool Fund (409), Solid Waste Motor Pool Fund (472), and EMS Motor Pool Fund (491).

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Motor Pool Capital Program</b>	1.00	9,571,900	9,571,900	-
As determined by Fleet, the replacement of County vehicles and heavy equipment financed by charging the user divisions an annual replacement charge based upon the estimated life of the vehicle and heavy equipment.				
Current Level of Service Budget	<u>1.00</u>	<u>9,571,900</u>	<u>9,571,900</u>	<u>-</u>
Program Enhancements	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Vehicle for Landscape Operations</b>	-	50,000	50,000	-
For expanded Crew Leader and Maintenance Workers. Source of funding is from Unincorporated General Fund 111.				
<b>F150 Truck for Parks &amp; Recreation</b>	-	30,000	30,000	-
For expanded Maintenance Worker. Source of funding is from General Fund 001.				
<b>Transit 150 Van (2) for Facilities Management</b>	-	80,000	80,000	-
For Expanded Electrical Tradesworkers. Source of funding is from General Fund 001.				
<b>F150 Truck for Parks &amp; Recreation</b>	-	30,000	30,000	-
To provide transportation for a project manager to inspect various job sites daily. Source of funding is from Unincorporated General Fund 111.				
<b>F150 Truck (2) for Code Enforcement</b>	-	64,000	64,000	-
To provide transportation for job bank positions. Source of funding is from Unincorporated General Fund 111.				
<b>Stormwater Utility Vehicles and Equipment</b>	-	430,000	430,000	-
1 Crew Cab Dump Truck @ \$120,000 3 Dump Trucks 20 yds @ \$130,000 each 1 F150 4x4 @ \$46,000 1 Menzi Muck Excavator @ \$550,000 1 Vac Truck @ \$490,000 Source of funding is from Stormwater Assessments, Fund 325.				
Expanded Services Budget	<u>-</u>	<u>684,000</u>	<u>684,000</u>	<u>-</u>
Total Adopted Budget	<u>1.00</u>	<u>10,255,900</u>	<u>10,255,900</u>	<u>-</u>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Motor Pool Capital Recovery Program  
Motor Pool Capital Recovery Fund (523)**

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
(001) Gen Fd Average age of vehicles (in years)	7.80	8.80	6.75	7.75
(001) Gen Fd Number of vehicles in motor pool	128	128	124	124
(001) Gen Fd Number of vehicles over 10 yrs old	60	68	46	47
(101) Transp Serv Average age of vehicles (in years)	8.10	9.10	7.70	8.70
(101) Transp Serv Number of vehicles in motor pool	152	152	163	163
(101) Transp Serv Number of vehicles over 10 yrs old	63	80	69	79
(111) Unincorp Gen Fd Average age of vehicles (in yrs)	7.20	8.20	5.60	6.60
(111) Unincorp Gen Fd Number of vehicles in pool	89	89	77	77
(111) Unincorp Gen Fd Number of vehicles over 10 yrs old	35	43	22	24
(113) Com Dev Fd Average age of vehicles (in years)	2.60	3.60	3.50	4.50
(113) Com Dev Number of vehicles in motor pool	78	78	81	81
(131) Planning Srv Average age of vehicles (in years)	4.60	5.60	3.90	4.90
(131) Planning Srv Number of vehicles in pool	16	16	18	18
Average age of 'other fund vehicles' (in years)	8.50	9.50	8.30	9.30
Number of 'other fund vehicles' in motor pool	15	15	16	16
Total replacement value of MP assets in Fund 523 (in millions)	28.70	28.70	31.50	31.50

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	84,081	92,300	97,700	94,100	-	94,100	2.0%
Operating Expense	-	57,300	57,300	48,600	-	48,600	(15.2%)
Capital Outlay	3,602,069	3,236,300	3,648,700	4,658,800	684,000	5,342,800	65.1%
<b>Net Operating Budget</b>	<b>3,686,151</b>	<b>3,385,900</b>	<b>3,803,700</b>	<b>4,801,500</b>	<b>684,000</b>	<b>5,485,500</b>	<b>62.0%</b>
Trans to 491 EMS MP&Cap	-	-	-	5,800	-	5,800	na
Reserve for Gen Fd Motor Pool Cap	-	1,161,900	-	1,047,500	-	1,047,500	(9.8%)
Reserve for Transp Motor Pool Cap	-	2,621,400	-	1,590,500	-	1,590,500	(39.3%)
Reserve for Stormwater MP Cap	-	-	-	256,000	-	256,000	na
Reserve for MSTU Gen Fd MP Cap	-	598,100	-	806,200	-	806,200	34.8%
Reserve for Com Dev/Planning MP Cap	-	800,900	-	907,000	-	907,000	13.2%
Reserve for Pollut Ctr Motor Pool Cap	-	57,500	-	67,800	-	67,800	17.9%
Reserve for Int Serv Fd Motor Pool Cap	-	91,600	-	89,600	-	89,600	(2.2%)
<b>Total Budget</b>	<b>3,686,151</b>	<b>8,717,300</b>	<b>3,803,700</b>	<b>9,571,900</b>	<b>684,000</b>	<b>10,255,900</b>	<b>17.6%</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>

**Administrative Services Department**

**Motor Pool Capital Recovery Program  
Motor Pool Capital Recovery Fund (523)**

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Miscellaneous Revenues	316,129	-	580,200	-	-	-	na
Interest/Misc	47,912	-	50,000	50,000	-	50,000	na
Motor Pool Cap Recovery Billing	2,423,100	2,832,500	2,825,000	3,480,100	-	3,480,100	22.9%
Trans fm 001 Gen Fund	605,000	239,900	239,900	-	110,000	110,000	(54.1%)
Trans fm 101 Transp Op Fd	1,132,000	1,510,100	1,510,100	-	430,000	430,000	(71.5%)
Trans fm 111 Unincorp Gen Fd	586,000	516,700	516,700	-	144,000	144,000	(72.1%)
Trans fm 113 Comm Dev Fd	236,000	-	-	-	-	-	na
Trans fm 114 Pollutn Ctrl Fd	35,000	-	-	-	-	-	na
Trans fm 131 Dev Serv Fd	136,500	-	-	-	-	-	na
Trans fm 409 W/S MP Fd	20,500	36,800	36,800	30,300	-	30,300	(17.7%)
Trans fm 472 Sol Waste MP	2,700	4,800	4,800	5,900	-	5,900	22.9%
Trans fm 491 EMS MP&Cap	6,900	12,400	12,400	9,000	-	9,000	(27.4%)
Trans fm 505 IT Ops	-	-	-	35,800	-	35,800	na
Trans fm 517 Health Ins	34,000	-	-	-	-	-	na
Carry Forward	2,160,000	3,564,100	3,991,100	5,963,300	-	5,963,300	67.3%
Less 5% Required By Law	-	-	-	(2,500)	-	(2,500)	na
<b>Total Funding</b>	<b>7,741,741</b>	<b>8,717,300</b>	<b>9,767,000</b>	<b>9,571,900</b>	<b>684,000</b>	<b>10,255,900</b>	<b>17.6%</b>

Notes:

The Motor Pool Capital Recovery Program was restarted in FY 2016 for all the Governmental funds except for the Road and Bridge Fund 101 which joined the program in FY 2017. Excluded from the program are vehicles in MSTU's, CRA's, Pelican Bay, Tourism Funds (including the Museum), Conservation Collier, grants, Airport, Fire Districts, and Constitutional Officers. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment.

Forecast FY 2018:

Miscellaneous Revenue of \$552,400 include insurance proceeds of \$3,100 and \$549,300 in auction proceeds. In April 2018, many old vehicles were auctioned and proceeds retained to fund replacement vehicles.

The Motor Pool Capital Recovery billings (revenue) in the amount of \$2,825,000 account for motor pool capital recovery charges assessed to the governmental funds for the purchase of (future) replacement vehicles and heavy equipment as determined by Fleet. A portion of the Motor Pool billings was allocated to purchase replacement vehicles in FY 2018 and the balance was placed in Reserves.

Replacement vehicle purchases in the current year was funded by a \$1,750,000 contribution from the General Fund (001/101) and \$516,700 from the MSTD General Fund (111) to tackle the backlog of deferred vehicle purchases.

Current FY 2019:

Personal Services are consistent with budget guidelines. One FTE is providing support for the Motor Pool Capital Recovery Program which includes accounting in four motor pool funds and to track approximately 780 vehicles in the program. To support the operating costs to administer this program, an administrative charge is assessed based on the number of vehicles in each of the four funds and will be paid from interest earnings.

The capital outlay budget of \$4,631,000 is for replacement vehicles. Fleet Management, in cooperation with the various Divisions decided on which vehicles should be replaced in FY 2019. In addition, \$1,884,000 in new (expanded) vehicle purchases are being requested by certain Divisions. The Stormwater Utility is requesting vehicles and heavy equipment in the amount of \$1,596,000 plus a \$34,000 truck for project managers to be funded with a Stormwater assessment - Fund 325. The General Fund (001) is funding two vans for Facilities Management and one truck for Parks and Recreation in the total amount of \$110,000. The Unincorporated General Fund (111) is funding a vehicle for the Landscape Beautification Program expansion, a truck for Parks and Recreations and two trucks for Code Enforcement for a total of \$144,000.

A transfer to the EMS Motor Pool Fund 491 in the amount of \$5,800 is to move FY16 & FY17 motor pool capital recovery charges collected on 2 vehicles for Helicopter Operations. In FY18, Helicopter Operations left the General Fund and was moved to EMS Fund 490.



## **Administrative Services Department**

### **Motor Pool Capital Recovery Program Motor Pool Capital Recovery Fund (523)**

The reserve levels are set at 100% of the annual motor pool billings for the General Fund (001), Unincorporated General Fund (111), Transportation Fund (101), and Stormwater Utility Fund (103). The goal is to grow these reserves to 200% of the annual motor pool capital recovery billings to establish a level of program flexibility not afforded by the 100% level. For the other participating Funds in the program, their reserve levels have been budgeted at 200% of the annual motor pool billings, to allow for unexpected price fluctuations, repayment schedule adjustments and other program changes.

#### Revenues:

As we transition into a fully self-supporting motor pool capital recovery program, the transfer from the General Fund (001/101) is no longer needed in FY 2019. Since the restart of the program in FY 2016, the General Fund has transferred \$4,850,000 to tackle the backlog of deferred vehicle and heavy equipment replacements as well as providing \$2,877,400 million in funding to the various Divisions for their initial motor pool billings. The Unincorporated General Fund (111) provided \$1,468,600 towards the backlog of vehicles and the first year funding of the motor pool billings.

The Motor Pool Capital Recovery Billings (revenue) in the amount of \$3,480,100 represent motor pool capital recovery charges assessed to the governmental funds for the purchase of (future) replacement vehicles and heavy equipment as determined by Fleet.

To help fund the Operating cost to administer the Motor Pool Capital Recovery program, the other Motor Pool Funds (409, 472, 491) are transferring in the following amounts:

\$30,300 from the Water/Sewer Motor Pool Fund 409 (to support 202 vehicles in the program)

\$ 5,900 from the Solid Water Motor Pool Fund 472 (to support 39 vehicles in the program)

\$ 9,000 from the EMS Motor Pool Fund 491 (to support 60 vehicles in the program)

The Information Technology Division would like to replace 2 vehicles however have only funding for 1 vehicle replacement in the Motor Pool Fund, therefore the IT Operations Fund 505 is transferring in \$35,800.

**Administrative Services Department**

**Motor Pool Capital Recovery Program**

**Water/Sewer District Motor Pool Capital Recovery Fund (409)**

**Mission Statement**

Provide cost-effective life cycle replacement of Water and Wastewater Motor Pool vehicles and heavy equipment through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers: Solid Waste Motor Pool Fund (472), EMS Motor Pool Fund (491); and the General Governmental Motor Pool Fund (523).

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Motor Pool Capital Program</b>	-	4,414,900	4,414,900	-
As determined by Fleet, the purchase of new and replacement County Water / Sewer District vehicles and heavy equipment financed by charging the County Water / Sewer District an annual replacement charge based upon the estimated life of the vehicle and heavy equipment.				
Current Level of Service Budget	-	4,414,900	4,414,900	-
Program Enhancements	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Ford F150 Truck for PUD Inventory Control</b>	-	26,000	26,000	-
To be used by the Inventory Control Division.				
<b>Transit Mini-Van for PUD Planning &amp; Project Management</b>	-	28,000	28,000	-
For Senior Project Manager in the SCADA section, will utilize the van in the field to store and transport sensitive SCADA electrical equipment to project sites. Currently, this FTE has no assigned vehicle.				
<b>Ford Escape (2) for Planning &amp; Project Management</b>	-	71,000	71,000	-
For the PUD motor pool to be managed by Planning & Project Management division for jobsite visits, directors, administrative staff and financial operations staff offsite meetings.				
<b>Ford F250 Trucks (2) for PUD Critical Infrastructure Security</b>	-	120,000	120,000	-
Two Ford F250, 4x4 trucks to be used by the Critical Infrastructure Protection staff to perform daily essential functions.				
<b>Hi-Top Cargo Van for Water Division</b>	-	43,600	43,600	-
For expanded Instrumentation/electrical technician. Impact to safety regulations and compliance needs in the field.				
Expanded Services Budget	-	288,600	288,600	-
Total Adopted Budget	-	4,703,500	4,703,500	-

Program Performance Measures	FY 2017 Actual	FY 2018 Budget	FY 2018 Forecast	FY 2019 Budget
Average age of Water/Sewer vehicles (in years)	6.50	7.50	5.00	6.00
Number of Water/Sewer vehicles in motor pool	184	184	202	202
Number of Water/Sewer vehicles over 10 yrs old	50	61	27	34
Total replacement value of motor pool assets in Fund 409 (in millions)	12.00	12.00	14.80	14.80

**Administrative Services Department**

**Motor Pool Capital Recovery Program  
Water/Sewer District Motor Pool Capital Recovery Fund (409)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Capital Outlay	3,067,590	1,632,500	1,988,600	893,100	288,600	1,181,700	(27.6%)
<b>Net Operating Budget</b>	<b>3,067,590</b>	<b>1,632,500</b>	<b>1,988,600</b>	<b>893,100</b>	<b>288,600</b>	<b>1,181,700</b>	<b>(27.6%)</b>
Trans to 472 Sol Waste MP	-	-	-	62,700	-	62,700	na
Trans to 523 Motor Pool Cap	20,500	36,800	36,800	30,300	-	30,300	(17.7%)
Reserves for Motor Pool Cap	-	2,438,300	-	3,428,800	-	3,428,800	40.6%
<b>Total Budget</b>	<b>3,088,090</b>	<b>4,107,600</b>	<b>2,025,400</b>	<b>4,414,900</b>	<b>288,600</b>	<b>4,703,500</b>	<b>14.5%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Miscellaneous Revenues	279,881	-	200,500	-	-	-	na
Interest/Misc	32,059	-	30,000	30,000	-	30,000	na
Motor Pool Cap Recovery Billing	964,400	1,207,400	1,163,200	1,714,400	-	1,714,400	42.0%
Trans fm 408 Water / Sewer Fd	2,887,300	811,500	1,029,500	-	288,600	288,600	(64.4%)
Carry Forward	1,198,600	2,088,700	2,274,200	2,672,000	-	2,672,000	27.9%
Less 5% Required By Law	-	-	-	(1,500)	-	(1,500)	na
<b>Total Funding</b>	<b>5,362,240</b>	<b>4,107,600</b>	<b>4,697,400</b>	<b>4,414,900</b>	<b>288,600</b>	<b>4,703,500</b>	<b>14.5%</b>

Notes:

The Motor Pool Capital Recovery program was restarted in FY 2016. All vehicle purchases for the Water/Sewer Operations Fund (408) have been transferred into Motor Pool Capital Fund (409) to add clarity and improve accountability over these important operational assets.

Forecast FY 2018:

Miscellaneous Revenue in the amount of \$115,600 is from the April 2018 auction, where many old vehicles were auctioned and proceeds retained to fund replacement vehicles.

Current FY 2019:

The capital outlay budget of \$808,200 is for replacement vehicles. Fleet Management, in cooperation with the Public Utilities Department decided on which vehicles should be replaced in FY 2019. In addition, \$288,600 in new (expanded) vehicles were requested from Public Utilities. The funding for the new vehicles has been transferred into the Motor Pool Capital Fund (409) from the County Water and Sewer District Operating Fund (408).

Effective in FY 2018, the Public Utilities Ordinance Education & Compliance Enforcement section was moved out of the Water/Sewer Operating Fund (408) and placed into the Mandatory Trash Collections Fund (473). Ten vehicles are assigned to the section and over the past 3 years and paid motor pool capital recovery charges of \$106,900. In FY 2018, current year charges were allocated via journal entry to the Solid Waste Motor Pool Capital Fund (472) in the amount of \$44,200. The balance remaining in the amount of \$62,700 will be transferred in FY 2019.

An administrative charge is calculated based on the number vehicles in each motor pool capital fund to offset the operating cost in the General Governmental Motor Pool Fund (523) to administer the program. The total amount of administrative charge is calculated at \$30,300 and will be transferred accordingly; interest earnings will be used to offset the administrative charge.

The Reserve level is set at 200% of the annual motor pool capital recovery billing which will establish a level of program flexibility. This will allow for unexpected price fluctuations, replacement schedule adjustments and other program changes.

Revenues:

The Motor Pool Capital Recovery billings (revenue) in the amount of \$1,714,400 represent motor pool capital recovery charges assessed to the water and wastewater enterprise fund for the purchase of (future) replacement vehicles and heavy equipment.

**Administrative Services Department**

**Motor Pool Capital Recovery Program  
Solid Waste Motor Pool Capital Recovery Fund (472)**

**Mission Statement**

Provide cost-effective life cycle replacement of Solid Waste Motor Pool vehicles and heavy equipment through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers; Water/Sewer Motor Pool fund 409; EMS Motor Pool fund 491; and the General Governmental Motor Pool replacement program is in fund 523.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Motor Pool Capital Program</b>	-	759,100	759,100	-
As determined by Fleet, the purchase of new and replacement Solid Waste vehicles and heavy equipment financed by charging the Solid Waste division an annual replacement charge based upon the estimated life of the vehicle and heavy equipment.				
Current Level of Service Budget	-	759,100	759,100	-
Program Enhancements	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Ford F150 Trucks (2) for Utility Ordinance Education &amp; Enforcement</b>	-	74,800	74,800	-
For expanded Recycling Specialists, two positions				
<b>Ford F150 Truck for Utility Ordinance Education and Enforcement</b>	-	37,400	37,400	-
To be shared by 3 job bank education and compliance staff.				
Expanded Services Budget	-	112,200	112,200	-
Total Adopted Budget	-	871,300	871,300	-

Program Performance Measures	FY 2017 Actual	FY 2018 Budget	FY 2018 Forecast	FY 2019 Budget
Average age of Solid Waste vehicles (in years)	6.00	7.00	4.40	5.40
Number of Solid Waste vehicles in motor pool	24	24	39	39
Number of Solid Waste vehicles over 10 yrs old	7	9	6	6
Total replacement value of motor pool assets in Fund 472 (in millions)	1.40	1.40	2.20	2.20

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Capital Outlay	178,400	377,800	384,800	211,600	112,200	323,800	(14.3%)
<b>Net Operating Budget</b>	<b>178,400</b>	<b>377,800</b>	<b>384,800</b>	<b>211,600</b>	<b>112,200</b>	<b>323,800</b>	<b>(14.3%)</b>
Trans to 523 Motor Pool Cap	2,700	4,800	4,800	5,900	-	5,900	22.9%
Reserves for Motor Pool Cap	-	275,800	-	541,600	-	541,600	96.4%
<b>Total Budget</b>	<b>181,100</b>	<b>658,400</b>	<b>389,600</b>	<b>759,100</b>	<b>112,200</b>	<b>871,300</b>	<b>32.3%</b>

**Administrative Services Department**

**Motor Pool Capital Recovery Program  
Solid Waste Motor Pool Capital Recovery Fund (472)**

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Miscellaneous Revenues	53,369	-	99,700	-	-	-	na
Interest/Misc	2,451	-	2,600	3,500	-	3,500	na
Motor Pool Cap Recovery Billing	113,500	151,800	196,000	270,800	-	270,800	78.4%
Trans fm 409 W/S MP Fd	-	-	-	62,700	-	62,700	na
Trans fm 470 Solid Waste Fd	98,500	236,900	236,900	-	-	-	(100.0%)
Trans fm 473 Mand Collct Fd	-	37,400	37,400	-	112,200	112,200	200.0%
Carry Forward	156,700	232,300	239,300	422,300	-	422,300	81.8%
Less 5% Required By Law	-	-	-	(200)	-	(200)	na
<b>Total Funding</b>	<b>424,520</b>	<b>658,400</b>	<b>811,900</b>	<b>759,100</b>	<b>112,200</b>	<b>871,300</b>	<b>32.3%</b>

Notes:

The Motor Pool Capital Recovery program was restarted in FY 2016. All vehicle purchases for the Solid Waste Funds (470/473) have been transferred into Motor Pool Capital Fund (472) to add clarity and improve accountability over these important operational assets.

Forecast FY 2018:

Miscellaneous Revenues of \$29,600 include insurance proceeds in the amount of \$14,500 and \$15,100 in auction proceeds. In April 2018, many old vehicles were auctioned and proceeds retained to fund replacement vehicles.

Current FY 2019:

The capital outlay budget of \$141,500 is for replacement vehicles. Fleet Management, in cooperation with the Solid Waste Division decided on which vehicles should be replaced in FY 2019. In addition, \$112,200 in new (expanded) vehicles were requested from Solid Waste, funding for the new vehicles will be transferred into the Motor Pool Capital Fund (472) from the Mandatory Collection Fund (473).

An administrative charge is calculated based on the number vehicles in each motor pool capital fund to offset the operating cost in the General Governmental Motor Pool Fund (523) to administer the program. The total amount of administrative charge is calculated at \$5,900 and will be transferred accordingly; interest earnings will be used to offset the administrative charge.

The Reserve level is set at 200% of the annual motor pool capital recovery billing which will establish a level of program flexibility. This will allow for unexpected price fluctuations, replacement schedule adjustments and other program changes.

Revenues:

The Motor Pool Capital Recovery billings (revenue) in the amount of \$270,800 represent motor pool capital recovery charges assessed to the solid waste enterprise fund for the purchase of (future) replacement vehicles and heavy equipment.

Effective in FY 2018, the Public Utilities Ordinance Education & Compliance Enforcement section was moved out of the Water/Sewer Operating Fund (408) and placed into Mandatory Trash Collections Fund (473). Ten vehicles are assigned to the section and over the past 3 years paid motor pool capital recovery charges of \$106,900. In FY 2018, the current year charges were allocated via journal entry from the Water/Sewer Motor Pool Capital Fund (409) in the amount of \$44,200. The balance remaining in the amount of \$62,700 will be transferred in FY 2019.

**Administrative Services Department**

**Motor Pool Capital Recovery Program  
EMS Motor Pool Capital Recovery Fund (491)**

**Mission Statement**

Provide cost-effective life cycle replacement of Emergency Medical Services Motor Pool vehicles and ambulances through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers: Water/Sewer Motor Pool Fund (409), Solid Waste Motor Pool Fund (472); and General Governmental Motor Pool Fund (523).

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Motor Pool Capital Program</b>	-	3,669,400	3,669,400	-
As determined by Fleet, the replacement of Emergency Medical Services (EMS) vehicles and ambulances financed by charging EMS an annual replacement charge based upon the estimated life of the vehicle and ambulances.				
Current Level of Service Budget	-	3,669,400	3,669,400	-

Program Performance Measures	FY 2017 Actual	FY 2018 Budget	FY 2018 Forecast	FY 2019 Budget
Average age of motor pool ambulances (in years)	7.10	8.10	7.20	8.20
Average age of other EMS vehicles (in years)	6.90	7.90	3.50	4.50
Number of ambulances in motor pool	42	42	42	42
Number of ambulances over 10 yrs old	9	18	14	14
Number of other EMS vehicles in motor pool	17	17	18	18
Number of other EMS vehicles over 10 yrs old	4	6	1	2
Total replacement value of motor pool assets in Fund 491 (in millions)	11.90	11.90	12.20	12.20

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Capital Outlay	825,209	950,000	2,370,800	946,800	-	946,800	(0.3%)
<b>Net Operating Budget</b>	<b>825,209</b>	<b>950,000</b>	<b>2,370,800</b>	<b>946,800</b>	-	<b>946,800</b>	<b>(0.3%)</b>
Trans to 523 Motor Pool Cap	6,900	12,400	12,400	9,000	-	9,000	(27.4%)
Reserves for Motor Pool Cap	-	2,232,500	-	2,713,600	-	2,713,600	21.5%
<b>Total Budget</b>	<b>832,109</b>	<b>3,194,900</b>	<b>2,383,200</b>	<b>3,669,400</b>	-	<b>3,669,400</b>	<b>14.9%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Miscellaneous Revenues	28,635	-	49,300	-	-	-	na
Interest/Misc	14,517	-	9,000	9,000	-	9,000	na
Motor Pool Cap Recovery Billing	1,110,900	1,277,100	1,284,600	1,356,800	-	1,356,800	6.2%
Trans fm 490 EMS Fd	1,960,000	785,200	785,200	-	-	-	(100.0%)
Trans fm 523 MP Cap	-	-	-	5,800	-	5,800	na
Carry Forward	1,290,200	1,132,600	2,553,400	2,298,300	-	2,298,300	102.9%
Less 5% Required By Law	-	-	-	(500)	-	(500)	na
<b>Total Funding</b>	<b>4,404,252</b>	<b>3,194,900</b>	<b>4,681,500</b>	<b>3,669,400</b>	-	<b>3,669,400</b>	<b>14.9%</b>

**Notes:**

All vehicle purchases for the Emergency Medical Services Fund (490) have been transferred into this Motor Pool Capital Fund (491) to add clarity and improve accountability over these important operational assets. The motor pool capital recovery program was restarted in FY 2016, however, for EMS it was not implemented until FY 2017.

## **Administrative Services Department**

### **Motor Pool Capital Recovery Program EMS Motor Pool Capital Recovery Fund (491)**

Forecast FY 2018:

Miscellaneous Revenue in the amount of \$20,300 is from the April 2018 auction, where many old vehicles and ambulances were auctioned and proceeds retained to fund replacement vehicles.

Current FY 2019:

The capital outlay budget of \$917,800 is for the replacement of vehicles and ambulances. Fleet Management, in cooperation with the Emergency Medical Services Division decided on which vehicles should be replaced in FY 2019.

An administrative charge is calculated based on the number of vehicles in each motor pool capital fund to offset the operating cost in the General Governmental Motor Pool Fund (523) to administer the program. The total amount of administrative charge is calculated at \$9,000 and will be transferred accordingly; interest earnings offset the administrative charge.

The Reserve level is set at 200% of the annual motor pool capital recovery billing which will establish a level of program flexibility. This will allow for unexpected price fluctuations, replacement schedule adjustments and other program changes.

Revenues:

The Motor Pool Capital Recovery billings (revenue) in the amount of \$1,356,800 represent motor pool capital recovery charges assessed to Emergency Medical Services for the purchase of (future) replacement vehicles and ambulances.

Helicopter Operations has 2 vehicles. Prior to FY18, Helicopter Operations was funded out of the General Fund therefore the motor pool capital recovery charges for FY16 & FY17 were placed into the General Governmental Motor Pool Fund 523. The Transfer from Fund 523 in the amount of \$5,800 is to move those payments to the EMS Motor Pool Fund.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Human Resources Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	1,405,682	1,535,600	1,455,700	1,543,800	39,000	1,582,800	3.1%
Operating Expense	447,925	606,100	460,400	584,100	-	584,100	(3.6%)
Capital Outlay	5,512	10,100	9,700	6,500	-	6,500	(35.6%)
<b>Net Operating Budget</b>	<b>1,859,119</b>	<b>2,151,800</b>	<b>1,925,800</b>	<b>2,134,400</b>	<b>39,000</b>	<b>2,173,400</b>	<b>1.0%</b>
<b>Total Budget</b>	<b>1,859,119</b>	<b>2,151,800</b>	<b>1,925,800</b>	<b>2,134,400</b>	<b>39,000</b>	<b>2,173,400</b>	<b>1.0%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Human Resources - General Fund (001)	1,859,119	2,151,800	1,925,800	2,134,400	39,000	2,173,400	1.0%
<b>Total Net Budget</b>	<b>1,859,119</b>	<b>2,151,800</b>	<b>1,925,800</b>	<b>2,134,400</b>	<b>39,000</b>	<b>2,173,400</b>	<b>1.0%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>1,859,119</b>	<b>2,151,800</b>	<b>1,925,800</b>	<b>2,134,400</b>	<b>39,000</b>	<b>2,173,400</b>	<b>1.0%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Charges For Services	1,141	-	300	-	-	-	na
Miscellaneous Revenues	44	-	-	-	-	-	na
Net Cost General Fund	1,578,600	1,947,600	1,721,300	1,930,200	39,000	1,969,200	1.1%
Net Cost Community Development	(65)	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	34,000	34,000	34,000	34,000	-	34,000	0.0%
Trans fm 113 Comm Dev Fd	129,000	94,900	94,900	94,900	-	94,900	0.0%
Trans fm 131 Dev Serv Fd	9,400	9,000	9,000	9,000	-	9,000	0.0%
Trans fm 408 Water / Sewer Fd	107,000	66,300	66,300	66,300	-	66,300	0.0%
<b>Total Funding</b>	<b>1,859,119</b>	<b>2,151,800</b>	<b>1,925,800</b>	<b>2,134,400</b>	<b>39,000</b>	<b>2,173,400</b>	<b>1.0%</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Human Resources - General Fund (001)	17.00	17.00	17.00	17.00	0.75	17.75	4.4%
<b>Total FTE</b>	<b>17.00</b>	<b>17.00</b>	<b>17.00</b>	<b>17.00</b>	<b>0.75</b>	<b>17.75</b>	<b>4.4%</b>



**Administrative Services Department**

**Human Resources Division  
Human Resources - General Fund (001)**

**Mission Statement**

To provide quality strategic Human Resources leadership and technical expertise to both the internal and external customers of the Collier County Board of County Commissioners that “Exceeds the Expectations” of our customers, supports the wellness of our employees, and demonstrates unquestionable ethical values.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Administration</b>	<b>2.00</b>	<b>444,600</b>	<b>-</b>	<b>444,600</b>
Plan, organize and direct the activities, staff and resources of the Human Resources services. Oversee all operations within the Division, as well as ensure adherence to best practice Human Resources Management standards.				
<b>Employee Relations</b>	<b>2.00</b>	<b>183,500</b>	<b>43,000</b>	<b>140,500</b>
Provide Human Resource services to our employees that balance employee advocacy, meet all legal obligations and support County objectives.				
<b>Recruitment</b>	<b>3.00</b>	<b>246,700</b>	<b>161,200</b>	<b>85,500</b>
Develop strategies designed to identify qualified candidates through various recruiting tools, post vacant positions, negotiate wage rates and other terms and conditions of employment with candidates, and complete necessary post-offer processes for newly hired associates.				
<b>Operations</b>	<b>4.00</b>	<b>390,900</b>	<b>-</b>	<b>390,900</b>
Provide support to Human Resource functions as well as County operational needs, including processing employment transactions, management of temporary staff, maintaining employee personnel files, responding to public information requests, Equal Employment Opportunity (EEO) compliance and reporting, and administering the Family Medical Leave Act (FMLA) and other leaves of absence.				
<b>Career Development and Employee Retention</b>	<b>3.00</b>	<b>514,200</b>	<b>-</b>	<b>514,200</b>
Provide the right training programs, at the right time, in the right place to meet all of our employees’ needs, to continue the professional growth and development of staff, to assist in preparing current employees for future organizational opportunities, and provide guidance for succession planning.				
<b>Employee Compensation and Classification</b>	<b>3.00</b>	<b>354,500</b>	<b>-</b>	<b>354,500</b>
Design, communicate, implement and administer an integrated, comprehensive approach to compensation that is a tool for management to attract and retain employees, and to drive performance that exceeds our customers’ expectations.				
Current Level of Service Budget	<b>17.00</b>	<b>2,134,400</b>	<b>204,200</b>	<b>1,930,200</b>
<b>Program Enhancements</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Customer Service Representative</b>	<b>0.75</b>	<b>39,000</b>	<b>-</b>	<b>39,000</b>
Conversion of job bank to a permanent position. This position is necessary for Human Resource personnel record management and tracking, a function that is not suited for contracted staff due to sensitivity of data handled.				
Expanded Services Budget	<b>0.75</b>	<b>39,000</b>	<b>-</b>	<b>39,000</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Human Resources Division  
Human Resources - General Fund (001)**

Total Adopted Budget 17.75 2,173,400 204,200 1,969,200

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
Cost per hour for County-sponsored training	14.83	14.00	22.21	10.50
Number of classifications in approved pay plan	331	340	347	345
Number of days to fill positions	61	62	67	62
Percent of external new hires here at one year of employment	77.30	78.00	86.40	85.00
Percent of positions filled internally vs. externally	57.90	58.00	43.20	40.00

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	1,405,682	1,535,600	1,455,700	1,543,800	39,000	1,582,800	3.1%
Operating Expense	447,925	606,100	460,400	584,100	-	584,100	(3.6%)
Capital Outlay	5,512	10,100	9,700	6,500	-	6,500	(35.6%)
<b>Net Operating Budget</b>	<b>1,859,119</b>	<b>2,151,800</b>	<b>1,925,800</b>	<b>2,134,400</b>	<b>39,000</b>	<b>2,173,400</b>	<b>1.0%</b>
<b>Total Budget</b>	<b>1,859,119</b>	<b>2,151,800</b>	<b>1,925,800</b>	<b>2,134,400</b>	<b>39,000</b>	<b>2,173,400</b>	<b>1.0%</b>
<b>Total FTE</b>	<b>17.00</b>	<b>17.00</b>	<b>17.00</b>	<b>17.00</b>	<b>0.75</b>	<b>17.75</b>	<b>4.4%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Charges For Services	1,141	-	300	-	-	-	na
Miscellaneous Revenues	44	-	-	-	-	-	na
Net Cost General Fund	1,578,600	1,947,600	1,721,300	1,930,200	39,000	1,969,200	1.1%
Net Cost Community Development	(65)	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	34,000	34,000	34,000	34,000	-	34,000	0.0%
Trans fm 113 Comm Dev Fd	129,000	94,900	94,900	94,900	-	94,900	0.0%
Trans fm 131 Dev Serv Fd	9,400	9,000	9,000	9,000	-	9,000	0.0%
Trans fm 408 Water / Sewer Fd	107,000	66,300	66,300	66,300	-	66,300	0.0%
<b>Total Funding</b>	<b>1,859,119</b>	<b>2,151,800</b>	<b>1,925,800</b>	<b>2,134,400</b>	<b>39,000</b>	<b>2,173,400</b>	<b>1.0%</b>

Notes:

The Division of Human Resources (HR) is comprised of a number of organizational components which include Administration, Compensation, Labor and Employee Relations, Operations, Recruitment and Training & Development. Each specialized area provides a variety of services to the County's constituency as well as to the County's employee population. This is accomplished by supporting the organization with team building efforts in the areas of employee recognition, retention, motivation, training and development.

The County recognizes the need to attract, retain and develop a highly-skilled workforce. HR staff seek to provide learning opportunities that build the knowledge, skills and abilities of employees to accomplish their work and achieve their potential. These activities, offered through instructor-led classroom training sessions along with Collier University, the County's web-based learning management system, enhance the skills that individuals need to be high performers in the workplace, as well as develop new abilities that prepare them for future opportunities within Collier County.

The Compensation section conducts an annual agency-wide pay and classification study, timed with the beginning of each fiscal year, during which targeted non-bargaining unit positions in the organization are evaluated against the external market. The section surveyed benchmark positions in the agency against the external market in December 2017 and January 2018.

Between recruitment for expanded FTEs throughout the organization, along with openings resulting from attrition and retirements, employees in Recruitment and On-Boarding worked diligently to help with the selection of new staff to fill the openings. Over 22,300 applications were received for approximately 520 vacancies that occurred in FY2017.

The County's Service Award choice program recognizes actively working team members, as well as those who are retiring from service. Employee recognition continues to be complemented by the Values In Practice (VIP) awards program. It allows employees at

## Administrative Services Department

### Human Resources Division

#### Human Resources - General Fund (001)

all levels of the agency to immediately acknowledge others who live the County's guiding principles of Honesty, Integrity, Service, Accountability, Quality, Respect, Knowledge, Stewardship, Collaboration and Self Initiating/Self Correcting in the workplace.

Forecast FY 2018:

Personal services are forecast slightly under budget as the result of one mid-year vacancy. Operating Expenses are under budget due to savings in professional services, contractual services, and organizational development.

Current FY 2019:

Personal services are showing a slight increase for the conversion of a temporary position to permanent status. The increase includes funding for a full year of salary for a .75 FTE, and associated employer-paid benefits for one part-time Customer Service Representative. The remainder of the personal services increase is attributed to the planned compensation adjustment.

Operating Expenses support agency-wide programs related to Team initiatives in the Collier Inc. model, including enhancements that will support efforts to more effectively recruit, on-board, develop and train our team members, and plan for succession. The decrease in operating is due to savings in contractual services, printing costs, office supplies, and organizational development.

Revenues:

The transfer from the Community Development Funds (113, 131) are in support of the Human Resources Analyst dedicated to the Growth Management Department.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Information Technology Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	4,126,354	4,818,600	4,503,800	4,865,100	-	4,865,100	1.0%
Operating Expense	3,726,285	4,185,900	4,204,800	4,795,800	-	4,795,800	14.6%
Indirect Cost Reimburs	10,900	10,000	10,000	9,700	-	9,700	(3.0%)
Capital Outlay	781,595	2,015,700	2,571,400	1,060,500	-	1,060,500	(47.4%)
<b>Net Operating Budget</b>	<b>8,645,134</b>	<b>11,030,200</b>	<b>11,290,000</b>	<b>10,731,100</b>	<b>-</b>	<b>10,731,100</b>	<b>(2.7%)</b>
Trans to 506 IT Capital	571,700	512,600	512,600	-	-	-	(100.0%)
Trans to 523 Motor Pool Cap	-	-	-	35,800	-	35,800	na
Reserves for Contingencies	-	345,300	-	495,900	-	495,900	43.6%
Reserves for Capital	-	369,000	-	534,000	-	534,000	44.7%
Reserves for Cash Flow	-	200,000	-	400,000	-	400,000	100.0%
Reserves for Attrition	-	(153,700)	-	(85,000)	-	(85,000)	(44.7%)
<b>Total Budget</b>	<b>9,216,834</b>	<b>12,303,400</b>	<b>11,802,600</b>	<b>12,111,800</b>	<b>-</b>	<b>12,111,800</b>	<b>(1.6%)</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
800 MHz Radio System Fund (188)	1,202,661	1,293,900	1,168,400	1,221,900	-	1,221,900	(5.6%)
Information Technology Capital (506)	1,151,499	1,957,200	2,599,400	902,200	-	902,200	(53.9%)
Information Technology Division (505)	6,290,974	7,779,100	7,522,200	8,607,000	-	8,607,000	10.6%
<b>Total Net Budget</b>	<b>8,645,134</b>	<b>11,030,200</b>	<b>11,290,000</b>	<b>10,731,100</b>	<b>-</b>	<b>10,731,100</b>	<b>(2.7%)</b>
<b>Total Transfers and Reserves</b>	<b>571,700</b>	<b>1,273,200</b>	<b>512,600</b>	<b>1,380,700</b>	<b>-</b>	<b>1,380,700</b>	<b>8.4%</b>
<b>Total Budget</b>	<b>9,216,834</b>	<b>12,303,400</b>	<b>11,802,600</b>	<b>12,111,800</b>	<b>-</b>	<b>12,111,800</b>	<b>(1.6%)</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Charges For Services	247,286	278,900	265,000	256,100	-	256,100	(8.2%)
Miscellaneous Revenues	99,211	135,700	138,600	144,100	-	144,100	6.2%
Interest/Misc	20,924	10,300	21,600	10,300	-	10,300	0.0%
Reimb From Other Depts	7,409,789	8,070,900	7,795,300	9,533,500	-	9,533,500	18.1%
Trans fm 001 Gen Fund	713,900	1,462,600	1,462,600	1,161,000	-	1,161,000	(20.6%)
Trans fm 107 Imp Fee Admin	-	6,700	6,700	-	-	-	(100.0%)
Trans fm 109 Pel Bay MSTBU	-	5,500	5,500	-	-	-	(100.0%)
Trans fm 111 Unincorp Gen Fd	-	51,700	51,700	-	-	-	(100.0%)
Trans fm 113 Comm Dev Fd	-	155,000	155,000	-	-	-	(100.0%)
Trans fm 114 Pollutn Ctrl Fd	-	17,600	17,600	-	-	-	(100.0%)
Trans fm 131 Dev Serv Fd	-	39,500	39,500	-	-	-	(100.0%)
Trans fm 186 Immok Redev Fd	-	3,600	3,600	-	-	-	(100.0%)
Trans fm 187 Bayshore Redev Fd	-	3,700	3,700	-	-	-	(100.0%)
Trans fm 194 TDC Prom Fd	-	10,900	10,900	-	-	-	(100.0%)
Trans fm 198 Museum Fd	-	9,100	9,100	-	-	-	(100.0%)
Trans fm 408 Water / Sewer Fd	-	504,700	504,700	245,900	-	245,900	(51.3%)
Trans fm 470 Solid Waste Fd	-	43,700	43,700	-	-	-	(100.0%)
Trans fm 505 IT Ops	571,700	512,600	512,600	-	-	-	(100.0%)
Trans fm 518 Workers Comp	-	12,800	12,800	-	-	-	(100.0%)
Trans fm 521 Fleet	-	23,700	23,700	-	-	-	(100.0%)
Carry Forward	1,874,800	1,104,700	1,672,900	954,200	-	954,200	(13.6%)
Less 5% Required By Law	-	(160,500)	-	(193,300)	-	(193,300)	20.4%
<b>Total Funding</b>	<b>10,937,610</b>	<b>12,303,400</b>	<b>12,756,800</b>	<b>12,111,800</b>	<b>-</b>	<b>12,111,800</b>	<b>(1.6%)</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Information Technology Division**

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Information Technology Division (505)	46.00	48.00	48.00	48.00	-	48.00	0.0%
<b>Total FTE</b>	<b>46.00</b>	<b>48.00</b>	<b>48.00</b>	<b>48.00</b>	-	<b>48.00</b>	<b>0.0%</b>

## Administrative Services Department

### Information Technology Division Information Technology Division (505)

**Mission Statement**

To provide efficient, reliable, secure customer oriented information technology services for Collier County Government which include the agency's data network, telephone system, multi-agency public safety radio system and the management of all related assets, software applications and data. To ensure data integrity, system security, and compliance with all federal, state, and local statutes and regulations.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Divisional Administration/Overhead</b>	5.00	710,500	6,043,400	-5,332,900
Coordinates agency strategy for IT, telecommunications, and 800 MHz Radio with customer groups. Performs administrative work in support of division and agency business processes including payroll, invoicing, and payables. Defines policies necessary to protect the County's information assets and to comply with applicable statutes and standards. With customer groups, recommend and implement business continuity measures based on risk assessments.				
<b>IT Service Desk</b>	9.00	863,600	-	863,600
The I.T. Service Desk is the first point of contact for the Information Technology Division. The I.T. Service Desk provides frontline support for over 2,000 desktop computers, 3,000 PBX extensions, 800 i-devices and maintains inventory control of technology related equipment and assets.				
<b>Applications</b>	12.00	1,403,000	3,034,200	-1,631,200
The I.T. Applications Team provides services involved in the acquisition, implementation, and support of dedicated and network connectivity projects.				
<b>Development</b>	10.00	1,131,800	-	1,131,800
Provides SQL Server database administration and support, administration and support of the agency's geographic information system (GIS), administration and support for the agency's SharePoint environment, programming support for the agency's SAP environment primarily focused on Risk and Human Resources to include integration of data among disparate systems, supporting agency application initiatives and applications, providing in-house programming support for internal IT functions, and providing extended support for dedicated customer applications.				
<b>Operations</b>	12.00	4,498,100	-	4,498,100
Provides customer support for computer users and telephone system users and their equipment. Operates, secures, maintains, and improves the agency's infrastructure for email, data communications, voice communications, application servers, data storage and backup. Manages the inventory of the agency's technology assets.				
<b>Reserves/Transfers</b>	-	846,700	376,100	470,600
Current Level of Service Budget	<b>48.00</b>	<b>9,453,700</b>	<b>9,453,700</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Information Technology Division  
Information Technology Division (505)**

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
QA/QC (Scale 5 Best 1 Worst)	4.80	4.72	4.75	4.75
Spot Resolution %	71	75	73	73
Total Enterprise Incidents	133	130	135	135
Total Work Orders Processed	13,846	12,500	14,000	14,000

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	4,126,354	4,818,600	4,503,800	4,865,100	-	4,865,100	1.0%
Operating Expense	2,142,151	2,899,700	2,957,600	3,718,600	-	3,718,600	28.2%
Capital Outlay	22,468	60,800	60,800	23,300	-	23,300	(61.7%)
<b>Net Operating Budget</b>	<b>6,290,974</b>	<b>7,779,100</b>	<b>7,522,200</b>	<b>8,607,000</b>	<b>-</b>	<b>8,607,000</b>	<b>10.6%</b>
Trans to 506 IT Capital	571,700	512,600	512,600	-	-	-	(100.0%)
Trans to 523 Motor Pool Cap	-	-	-	35,800	-	35,800	na
Reserves for Contingencies	-	149,600	-	495,900	-	495,900	231.5%
Reserves for Cash Flow	-	200,000	-	400,000	-	400,000	100.0%
Reserves for Attrition	-	(153,700)	-	(85,000)	-	(85,000)	(44.7%)
<b>Total Budget</b>	<b>6,862,674</b>	<b>8,487,600</b>	<b>8,034,800</b>	<b>9,453,700</b>	<b>-</b>	<b>9,453,700</b>	<b>11.4%</b>
<b>Total FTE</b>	<b>46.00</b>	<b>48.00</b>	<b>48.00</b>	<b>48.00</b>	<b>-</b>	<b>48.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Miscellaneous Revenues	1,709	-	-	-	-	-	na
Interest/Misc	14,385	6,000	10,200	6,000	-	6,000	0.0%
Reimb From Other Depts	6,589,983	7,307,500	7,041,900	9,077,600	-	9,077,600	24.2%
Trans fm 408 Water / Sewer Fd	-	245,900	245,900	245,900	-	245,900	0.0%
Carry Forward	1,317,600	1,029,700	1,013,100	276,300	-	276,300	(73.2%)
Less 5% Required By Law	-	(101,500)	-	(152,100)	-	(152,100)	49.9%
<b>Total Funding</b>	<b>7,923,677</b>	<b>8,487,600</b>	<b>8,311,100</b>	<b>9,453,700</b>	<b>-</b>	<b>9,453,700</b>	<b>11.4%</b>

Notes:

The IT Division operates under an internal service philosophy. BCC Divisions and outside agencies budget IT service costs based on their service demand. Shared IT services are funded through consumption based unit costs. Specialty professional services for each Division are funded directly. This methodology was developed in direct partnership with the business users of IT services by direction of the Information Technology Executive Committee (ITEC) which governs agency IT policies. IT funding policies balance the service demands of our various businesses (type of services offered and service levels) with agency financial constraints.

Forecast FY 2018:

Decrease in Personal Services is driven by three vacant FTE positions during the year.

Increase in Operating Expenses reflects the rollover of purchase orders into the new year for goods ordered but not received prior to the end of FY 2017.

Current FY 2019:

Operating Expenses have increased due to contractual services, IT allocation towards Network Edge update, data processing equipment repair and maintenance, and computer software.

Capital Outlay decreased due to savings in infrastructure costs.

Savings from vacancies in Personal Services have resulted in an increase of reserves.

**Administrative Services Department**

**Information Technology Division  
Information Technology Division (505)**

Revenues:

Charges to the various departments within the County are consistent with desired/requested service levels and expectations.

The transfer from Public Utilities Water/Sewer Fund (408) is for two dedicated Network Administrators.



**Administrative Services Department**

**Information Technology Division  
800 MHz Radio System Fund (188)**

**Mission Statement**

To provide funding for operational costs of the 800 MHz Inter-government Radio System, which provides interoperable radio communications for law enforcement, EMS, fire service, and local government including the Collier County Public Schools, operating a total of 5,500 radios.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>800 MHz Radio System Maintenance</b>	-	<b>1,221,900</b>	<b>1,221,900</b>	-
To provide operational costs of the 800 MHz system including monthly utility costs and lease payments for tower sites, as well as periodic maintenance of on-site components.				
Current Level of Service Budget	-	<b>1,221,900</b>	<b>1,221,900</b>	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	1,191,761	1,283,900	1,158,400	1,077,200	-	1,077,200	(16.1%)
Indirect Cost Reimburs	10,900	10,000	10,000	9,700	-	9,700	(3.0%)
Capital Outlay	-	-	-	135,000	-	135,000	na
<b>Net Operating Budget</b>	<b>1,202,661</b>	<b>1,293,900</b>	<b>1,168,400</b>	<b>1,221,900</b>	-	<b>1,221,900</b>	<b>(5.6%)</b>
<b>Total Budget</b>	<b>1,202,661</b>	<b>1,293,900</b>	<b>1,168,400</b>	<b>1,221,900</b>	-	<b>1,221,900</b>	<b>(5.6%)</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Charges For Services	247,286	278,900	265,000	256,100	-	256,100	(8.2%)
Miscellaneous Revenues	97,503	135,700	138,600	144,100	-	144,100	6.2%
Interest/Misc	1,130	800	1,100	800	-	800	0.0%
Reimb From Other Depts	116,339	120,000	110,000	35,000	-	35,000	(70.8%)
Trans fm 001 Gen Fund	663,900	712,600	712,600	730,400	-	730,400	2.5%
Carry Forward	93,200	72,700	16,700	75,600	-	75,600	4.0%
Less 5% Required By Law	-	(26,800)	-	(20,100)	-	(20,100)	(25.0%)
<b>Total Funding</b>	<b>1,219,358</b>	<b>1,293,900</b>	<b>1,244,000</b>	<b>1,221,900</b>	-	<b>1,221,900</b>	<b>(5.6%)</b>

**Forecast FY 2018:**

Operating expenses are projected to be under budget for FY 2018 due to reduced communication equipment maintenance expenses. Replacement radios compatible with the P25 system are under warranty and as a result there is a corresponding reduction in reimbursement from the agencies to the radio system fund. Revenue from the traffic moving violation surcharge has not returned to the level collected prior to the economic slowdown.

**Current FY 2019:**

Overall operating expenses in FY 2019 will decrease due to recent replacements of older equipment associated with the P25 upgrade, including infrastructure components, mobile radios and portable radios operated by radio system users.

Capital Outlay includes \$135,000 for replacement of base station radios utilized for back-up communications.

**Revenues:**

Charges for service include \$16,100 for radio maintenance provided to non-BCC customers, and \$240,000 in proceeds from a \$12.50 surcharge on traffic moving violation fines. Miscellaneous revenue consists of income from radio tower lease agreements, and reimbursements from divisions for radio equipment maintenance expenses. Replacement radios compatible with the P25 system are under warranty and as a result there is a corresponding reduction in reimbursement from the divisions to the radio system fund.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Information Technology Division  
Information Technology Capital (506)**

**Mission Statement**

To fund the replacement and or enhancements of existing IT capital infrastructure and computers and to fund the infrastructure to accommodate new requirements and services.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>IT Capital Program</b>	-	<b>1,436,200</b>	<b>1,436,200</b>	-
Current Level of Service Budget	-	<b>1,436,200</b>	<b>1,436,200</b>	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	392,373	2,300	88,800	-	-	-	(100.0%)
Capital Outlay	759,126	1,954,900	2,510,600	902,200	-	902,200	(53.8%)
<b>Net Operating Budget</b>	<b>1,151,499</b>	<b>1,957,200</b>	<b>2,599,400</b>	<b>902,200</b>	-	<b>902,200</b>	<b>(53.9%)</b>
Reserves for Contingencies	-	195,700	-	-	-	-	(100.0%)
Reserves for Capital	-	369,000	-	534,000	-	534,000	44.7%
<b>Total Budget</b>	<b>1,151,499</b>	<b>2,521,900</b>	<b>2,599,400</b>	<b>1,436,200</b>	-	<b>1,436,200</b>	<b>(43.1%)</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	5,409	3,500	10,300	3,500	-	3,500	0.0%
Reimb From Other Depts	703,467	643,400	643,400	420,900	-	420,900	(34.6%)
Trans fm 001 Gen Fund	50,000	750,000	750,000	430,600	-	430,600	(42.6%)
Trans fm 107 Imp Fee Admin	-	6,700	6,700	-	-	-	(100.0%)
Trans fm 109 Pel Bay MSTBU	-	5,500	5,500	-	-	-	(100.0%)
Trans fm 111 Unincorp Gen Fd	-	51,700	51,700	-	-	-	(100.0%)
Trans fm 113 Comm Dev Fd	-	155,000	155,000	-	-	-	(100.0%)
Trans fm 114 Pollutn Ctrl Fd	-	17,600	17,600	-	-	-	(100.0%)
Trans fm 131 Dev Serv Fd	-	39,500	39,500	-	-	-	(100.0%)
Trans fm 186 Immok Redev Fd	-	3,600	3,600	-	-	-	(100.0%)
Trans fm 187 Bayshore Redev Fd	-	3,700	3,700	-	-	-	(100.0%)
Trans fm 194 TDC Prom Fd	-	10,900	10,900	-	-	-	(100.0%)
Trans fm 198 Museum Fd	-	9,100	9,100	-	-	-	(100.0%)
Trans fm 408 Water / Sewer Fd	-	258,800	258,800	-	-	-	(100.0%)
Trans fm 470 Solid Waste Fd	-	43,700	43,700	-	-	-	(100.0%)
Trans fm 505 IT Ops	571,700	512,600	512,600	-	-	-	(100.0%)
Trans fm 518 Workers Comp	-	12,800	12,800	-	-	-	(100.0%)
Trans fm 521 Fleet	-	23,700	23,700	-	-	-	(100.0%)
Carry Forward	464,000	2,300	643,100	602,300	-	602,300	26,087.0%
Less 5% Required By Law	-	(32,200)	-	(21,100)	-	(21,100)	(34.5%)
<b>Total Funding</b>	<b>1,794,575</b>	<b>2,521,900</b>	<b>3,201,700</b>	<b>1,436,200</b>	-	<b>1,436,200</b>	<b>(43.1%)</b>

Forecast FY 2018:

The IT Division has the following projects underway:

\$243,700 Conduit Installation  
 \$101,200 PC Replacement  
 \$50,000 County Manager Initiatives  
 \$810,000 IT Infrastructure  
 \$750,000 Business Continuity

## Administrative Services Department

### Information Technology Division Information Technology Capital (506)

\$1,954,900 Total Projects

The increase in Capital Outlay forecast over budgeted levels is due to funds rolling over from FY 2017.

Current FY 2019:

Capital Outlay includes \$10,000 for first phase of Telecommunications upgrade, \$90,800 break/fix PC replacement, \$751,400 IT infrastructure for the first phase of the Network Edge upgrade and \$50,000 for County Manager initiatives. Total Projects \$902,200.

Revenues:

Agency computer users will be charged \$43 per computer for break/fix PC replacements.

The General Fund (001) transfer is established at \$430,600 to support capital needs of those departments and agencies directly budgeted in the General Fund.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Procurement Services Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	1,596,257	1,723,000	1,624,000	1,722,700	113,800	1,836,500	6.6%
Operating Expense	93,396	214,100	206,700	175,200	-	175,200	(18.2%)
Capital Outlay	-	-	-	5,000	-	5,000	na
<b>Net Operating Budget</b>	<b>1,689,652</b>	<b>1,937,100</b>	<b>1,830,700</b>	<b>1,902,900</b>	<b>113,800</b>	<b>2,016,700</b>	<b>4.1%</b>
<b>Total Budget</b>	<b>1,689,652</b>	<b>1,937,100</b>	<b>1,830,700</b>	<b>1,902,900</b>	<b>113,800</b>	<b>2,016,700</b>	<b>4.1%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Purchasing Division (001)	1,689,652	1,937,100	1,830,700	1,902,900	113,800	2,016,700	4.1%
<b>Total Net Budget</b>	<b>1,689,652</b>	<b>1,937,100</b>	<b>1,830,700</b>	<b>1,902,900</b>	<b>113,800</b>	<b>2,016,700</b>	<b>4.1%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>1,689,652</b>	<b>1,937,100</b>	<b>1,830,700</b>	<b>1,902,900</b>	<b>113,800</b>	<b>2,016,700</b>	<b>4.1%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Charges For Services	348	-	-	-	-	-	na
Miscellaneous Revenues	156,647	30,000	97,600	30,000	-	30,000	0.0%
Net Cost General Fund	1,532,658	1,907,100	1,733,100	1,872,900	113,800	1,986,700	4.2%
<b>Total Funding</b>	<b>1,689,652</b>	<b>1,937,100</b>	<b>1,830,700</b>	<b>1,902,900</b>	<b>113,800</b>	<b>2,016,700</b>	<b>4.1%</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Purchasing Division (001)	19.00	19.00	19.00	19.00	2.00	21.00	10.5%
<b>Total FTE</b>	<b>19.00</b>	<b>19.00</b>	<b>19.00</b>	<b>19.00</b>	<b>2.00</b>	<b>21.00</b>	<b>10.5%</b>

## Administrative Services Department

### Procurement Services Division Purchasing Division (001)

**Mission Statement**

To promote, plan, and provide competitive and consistent procurement support services that assist divisions in obtaining their goals in serving the community.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Divisional Administration/Overhead</b>	2.00	367,300	30,000	337,300
<b>Procurement Support Services</b>	13.00	1,242,100	-	1,242,100
Prepare, issue and administer formal sealed bid and proposal processes and oversee the management of resultant contracts; negotiate, process, and issue other service related agreements; review and authorize contract modifications and report action to the Board; manage dispute resolution process between vendors/contractors/consultants and division staff; assist in the development and maintenance of acquisition planning and sourcing activities; review and approve executive summaries; provide outreach to vendor community through supporting the County's Online Bidding System, training, and trade fair attendance.				
<b>General Operations Support Services</b>	4.00	293,500	-	293,500
SAP production, PCard production and support, training and support, mail pick-up and delivery, and surplus property transfer and sales.				
Current Level of Service Budget	<b>19.00</b>	<b>1,902,900</b>	<b>30,000</b>	<b>1,872,900</b>
Program Enhancements	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Procurement Technician (2)</b>	2.00	113,800	-	113,800
Two Procurement Technicians are necessary to process the volume of Requisitions and Purchase Orders.				
Expanded Services Budget	<b>2.00</b>	<b>113,800</b>	<b>-</b>	<b>113,800</b>
Total Adopted Budget	<b>21.00</b>	<b>2,016,700</b>	<b>30,000</b>	<b>1,986,700</b>

Program Performance Measures	FY 2017 Actual	FY 2018 Budget	FY 2018 Forecast	FY 2019 Budget
Average number of days to complete a solicitation	155	140	140	140
Average number of days to process a purchase order	1	1	4	1
Number of contracts issued	250	275	275	285
Number of protests	4	3	3	3
Number of purchase orders	9,151	8,650	8,650	9,000
Number of solicitations	195	200	200	250

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	1,596,257	1,723,000	1,624,000	1,722,700	113,800	1,836,500	6.6%
Operating Expense	93,396	214,100	206,700	175,200	-	175,200	(18.2%)
Capital Outlay	-	-	-	5,000	-	5,000	na
<b>Net Operating Budget</b>	<b>1,689,652</b>	<b>1,937,100</b>	<b>1,830,700</b>	<b>1,902,900</b>	<b>113,800</b>	<b>2,016,700</b>	<b>4.1%</b>
<b>Total Budget</b>	<b>1,689,652</b>	<b>1,937,100</b>	<b>1,830,700</b>	<b>1,902,900</b>	<b>113,800</b>	<b>2,016,700</b>	<b>4.1%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Procurement Services Division**

**Purchasing Division (001)**

**Total FTE**      19.00      19.00      19.00      19.00      2.00      21.00      10.5%

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Charges For Services	348	-	-	-	-	-	na
Miscellaneous Revenues	156,647	30,000	97,600	30,000	-	30,000	0.0%
Net Cost General Fund	1,532,658	1,907,100	1,733,100	1,872,900	113,800	1,986,700	4.2%
<b>Total Funding</b>	<b>1,689,652</b>	<b>1,937,100</b>	<b>1,830,700</b>	<b>1,902,900</b>	<b>113,800</b>	<b>2,016,700</b>	<b>4.1%</b>

Forecast FY 2018:

Personal Services are projected to be under budget due to a staff vacancy.

Operating Expenses are projected to be under budget due to savings in travel, training, office supplies and operating supplies.

Current FY 2019:

Personal Services increased due to the addition of two (2) Procurement Technician FTEs.

Operating Expenses decreased due to savings in other contractual services and office equipment.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Risk Management Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	1,294,034	1,322,000	1,126,300	1,285,900	35,000	1,320,900	(0.1%)
Operating Expense	43,096,579	47,499,500	55,671,500	65,542,100	14,000	65,556,100	38.0%
Capital Outlay	-	2,900	1,003,000	35,200	150,000	185,200	6,286.2%
<b>Net Operating Budget</b>	<b>44,390,613</b>	<b>48,824,400</b>	<b>57,800,800</b>	<b>66,863,200</b>	<b>199,000</b>	<b>67,062,200</b>	<b>37.4%</b>
Trans to 001 General Fund	1,076,600	1,076,600	1,076,600	1,000,000	-	1,000,000	(7.1%)
Trans to 301 Co Wide Cap Fd	450,000	-	-	-	-	-	na
Trans to 306 Parks Cap Fd	75,000	-	-	-	-	-	na
Trans to 506 IT Capital	-	12,800	12,800	-	-	-	(100.0%)
Trans to 523 Motor Pool Cap	34,000	-	-	-	-	-	na
Reserves for Contingencies	-	1,247,700	-	-	-	-	(100.0%)
Reserves for Insurance	-	33,712,600	-	39,610,500	-	39,610,500	17.5%
<b>Total Budget</b>	<b>46,026,213</b>	<b>84,874,100</b>	<b>58,890,200</b>	<b>107,473,700</b>	<b>199,000</b>	<b>107,672,700</b>	<b>26.9%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Group Health & Life Insurance Fund (517)	37,667,402	41,032,300	40,885,800	43,281,100	199,000	43,480,100	6.0%
Property & Casualty Insurance Fund (516)	5,207,746	6,079,300	15,418,100	21,803,300	-	21,803,300	258.6%
Worker's Compensation Fund (518)	1,515,465	1,712,800	1,496,900	1,778,800	-	1,778,800	3.9%
<b>Total Net Budget</b>	<b>44,390,613</b>	<b>48,824,400</b>	<b>57,800,800</b>	<b>66,863,200</b>	<b>199,000</b>	<b>67,062,200</b>	<b>37.4%</b>
<b>Total Transfers and Reserves</b>	<b>1,635,600</b>	<b>36,049,700</b>	<b>1,089,400</b>	<b>40,610,500</b>	<b>-</b>	<b>40,610,500</b>	<b>12.7%</b>
<b>Total Budget</b>	<b>46,026,213</b>	<b>84,874,100</b>	<b>58,890,200</b>	<b>107,473,700</b>	<b>199,000</b>	<b>107,672,700</b>	<b>26.9%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Miscellaneous Revenues	712,130	300,000	5,201,900	15,200,000	-	15,200,000	4,966.7%
Interest/Misc	426,225	192,600	438,000	410,100	-	410,100	112.9%
Property & Casualty Billings	5,821,425	6,341,100	6,315,000	7,190,900	-	7,190,900	13.4%
Group Health Billings	37,753,330	34,877,300	38,508,400	39,278,600	-	39,278,600	12.6%
Dental Billings	1,910,038	1,850,000	1,948,300	1,987,300	-	1,987,300	7.4%
Life Insurance Billings	344,753	344,600	345,000	344,700	-	344,700	0.0%
Short Term Disability Billings	472,318	482,800	483,900	491,400	-	491,400	1.8%
Long Term Disability Billings	559,597	336,300	560,000	570,800	-	570,800	69.7%
Workers Comp Billings	1,424,089	1,675,000	1,675,000	1,850,000	-	1,850,000	10.4%
Carry Forward	40,346,600	38,499,100	43,794,300	40,180,600	199,000	40,379,600	4.9%
Less 5% Required By Law	-	(24,700)	-	(30,700)	-	(30,700)	24.3%
<b>Total Funding</b>	<b>89,770,505</b>	<b>84,874,100</b>	<b>99,269,800</b>	<b>107,473,700</b>	<b>199,000</b>	<b>107,672,700</b>	<b>26.9%</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Property & Casualty Insurance Fund (516)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Group Health & Life Insurance Fund (517)	7.00	7.00	7.00	7.00	-	7.00	0.0%
Worker's Compensation Fund (518)	3.00	3.00	3.00	3.00	-	3.00	0.0%
<b>Total FTE</b>	<b>14.00</b>	<b>14.00</b>	<b>14.00</b>	<b>14.00</b>	<b>-</b>	<b>14.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Risk Management Division  
Property & Casualty Insurance Fund (516)**

**Mission Statement**

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety, and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Property and Casualty Insurance Program</b>	<b>3.00</b>	<b>21,685,300</b>	<b>25,105,500</b>	<b>-3,420,200</b>
To provide Property and Casualty Insurance, Risk Financing Services, Claims Management, and Loss Control services to County Divisions and Constitutional Agencies pursuant to Florida Statutes Chapter 768.28.				
<b>Safety and Loss Control Program</b>	<b>1.00</b>	<b>118,000</b>	<b>-</b>	<b>118,000</b>
To develop Occupational Safety and Health Programs to prevent injury and illness to employees arising out of the work environment and to third parties. Standards utilized are in conformance with OSHA standards CFR 1910 and 1928; Florida Department of Transportation Maintenance of Traffic requirements				
<b>Reserve for Claims Payment/Contingency</b>	<b>-</b>	<b>3,302,200</b>	<b>-</b>	<b>3,302,200</b>
<b>Current Level of Service Budget</b>	<b>4.00</b>	<b>25,105,500</b>	<b>25,105,500</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
AVG # Days to Close Auto Physical Damage Claim	67	45	46	45
AVG # Days to Close Property Claim	141	100	150	200
AVG # of Days From Incurred Date to Report Date - Property and Casualty	22	10	12	10

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	364,442	365,400	248,600	333,200	-	333,200	(8.8%)
Operating Expense	4,843,305	5,712,800	15,168,300	21,469,100	-	21,469,100	275.8%
Capital Outlay	-	1,100	1,200	1,000	-	1,000	(9.1%)
<b>Net Operating Budget</b>	<b>5,207,746</b>	<b>6,079,300</b>	<b>15,418,100</b>	<b>21,803,300</b>	<b>-</b>	<b>21,803,300</b>	<b>258.6%</b>
Trans to 001 General Fund	1,076,600	1,076,600	1,076,600	-	-	-	(100.0%)
Trans to 306 Parks Cap Fd	75,000	-	-	-	-	-	na
Reserves for Contingencies	-	178,900	-	-	-	-	(100.0%)
Reserves for Insurance	-	6,734,600	-	3,302,200	-	3,302,200	(51.0%)
<b>Total Budget</b>	<b>6,359,346</b>	<b>14,069,400</b>	<b>16,494,700</b>	<b>25,105,500</b>	<b>-</b>	<b>25,105,500</b>	<b>78.4%</b>
<b>Total FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>0.0%</b>



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Risk Management Division  
Property & Casualty Insurance Fund (516)**

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Miscellaneous Revenues	198,082	100,000	5,000,000	15,000,000	-	15,000,000	14,900.0%
Interest/Misc	77,720	38,000	79,900	28,900	-	28,900	(23.9%)
Property & Casualty Billings	5,821,425	6,341,100	6,315,000	7,190,900	-	7,190,900	13.4%
Carry Forward	8,249,100	7,597,200	7,987,000	2,887,200	-	2,887,200	(62.0%)
Less 5% Required By Law	-	(6,900)	-	(1,500)	-	(1,500)	(78.3%)
<b>Total Funding</b>	<b>14,346,326</b>	<b>14,069,400</b>	<b>19,381,900</b>	<b>25,105,500</b>	<b>-</b>	<b>25,105,500</b>	<b>78.4%</b>

Forecast FY 2018:

Revenues are forecast to be higher than anticipated due to Insurance Company Refunds resulting from Hurricane Irma.

The Personal Service decrease is due to moving a Senior Risk Technician from Fund (516) into Fund (517) and moving an entry level Risk Technician from Fund (517) into Fund (516).

The Operating Budget is expected to exceed the adopted budget due to claims expenditures and an increase in property insurance premiums associate with Hurricane Irma which will be offset by a transfer from Reserves as well as Insurance Company Recoveries.

Current FY 2019:

Personal Services expenditures comply with budget guidance. However, FY 2019 Personal Services are 8.8% below the FY 2018 budget due to personnel retirements and reduced costs associated with new hires; and a reorganization within the Division.

Operating Expenses will exceed the adopted FY 2018 budget by 275% due to anticipated expenditures related to Hurricane Irma and a 25% increase in property insurance premiums. This is offset by anticipated Insurance Refunds from the County's property insurance carriers.

Appropriate reserves include the funding of outstanding liability as of September 30, 2018 in the amount of \$1,188,801 plus the funding of at least one hurricane wind deductible of \$5,000,000 for total funding of \$6,188,801. Based upon experience gained from Hurricane Irma, the funding of two hurricane wind deductibles is prudent to assure sufficient funding should there be wind events over a two year period.

Revenues:

Total Revenues are up significantly due to anticipated Insurance Refunds from the County's property insurance carriers from Hurricane Irma claims, and due to an increase in property insurance rates due to Hurricane Irma.

**Administrative Services Department**

**Risk Management Division  
Group Health & Life Insurance Fund (517)**

**Mission Statement**

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Divisional Administration/Overhead</b>	2.00	439,400	-	439,400
<b>Group Health Insurance Program</b>	2.00	39,120,200	75,034,000	-35,913,800
To provide group health insurance benefits to eligible employees and their dependents.				
<b>Group Disability Insurance Program</b>	-	816,500	1,062,200	-245,700
To provide an income replacement safety net in the form of Short and Long Term Disability Insurance.				
<b>Group Life Insurance Program</b>	-	344,700	344,700	-
To provide death protection to employees and their beneficiaries in the form of one times salary life and accidental death protection benefits.				
<b>Group Dental Insurance Program</b>	-	1,770,000	1,987,300	-217,300
To provide dental insurance benefits to eligible employees and their dependents.				
<b>Wellness Program</b>	3.00	790,300	-	790,300
To identify and educate employees who are at risk for premature illness or chronic health conditions and to promote participation in programs to prevent illness, enhance quality of life, and improve productivity.				
<b>Reserve for Claims Payment/Contingency</b>	-	35,147,100	-	35,147,100
Current Level of Service Budget	<u>7.00</u>	<u>78,428,200</u>	<u>78,428,200</u>	<u>-</u>
Program Enhancements	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Wellness Fitness Facility</b>	-	199,000	199,000	-
Two (2) Part-Time Wellness Assistant Job Bankers, Office Equipment and Supplies, Exercise Equipment (Cardio, Strength, Stretch) and Physical Therapy Equipment.				
Expanded Services Budget	<u>-</u>	<u>199,000</u>	<u>199,000</u>	<u>-</u>
Total Adopted Budget	<u>7.00</u>	<u>78,627,200</u>	<u>78,627,200</u>	<u>-</u>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Risk Management Division  
Group Health & Life Insurance Fund (517)**

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
Increase Healthy Bucks Program Attendance	8,225	8,530	8,400	8,600
Increase in Healthy Bucks Participants	766	658	700	700
Members Exceeding \$25,000 in Claims per 100 Employees	0.50	0.20	0.22	0.20
Percent of Members Testing Positive for Cotanine	8.60	9.00	8.50	9.00
Percent of Members who met Select Plan Qualifiers	95	92	94	92
Percentage of clean claims processed in less than 15 days	94.20	95.00	94.50	95.00
Percentage of Enrollment in Take Charge Diabetes Program	52.50	52.00	54.00	52.00

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	644,839	657,600	672,800	695,100	35,000	730,100	11.0%
Operating Expense	37,022,563	40,372,900	39,211,200	42,557,300	14,000	42,571,300	5.4%
Capital Outlay	-	1,800	1,001,800	28,700	150,000	178,700	9,827.8%
<b>Net Operating Budget</b>	<b>37,667,402</b>	<b>41,032,300</b>	<b>40,885,800</b>	<b>43,281,100</b>	<b>199,000</b>	<b>43,480,100</b>	<b>6.0%</b>
Trans to 001 General Fund	-	-	-	1,000,000	-	1,000,000	na
Trans to 301 Co Wide Cap Fd	450,000	-	-	-	-	-	na
Trans to 523 Motor Pool Cap	34,000	-	-	-	-	-	na
Reserves for Contingencies	-	1,025,900	-	-	-	-	(100.0%)
Reserves for Insurance	-	25,171,000	-	34,147,100	-	34,147,100	35.7%
<b>Total Budget</b>	<b>38,151,402</b>	<b>67,229,200</b>	<b>40,885,800</b>	<b>78,428,200</b>	<b>199,000</b>	<b>78,627,200</b>	<b>17.0%</b>
<b>Total FTE</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>-</b>	<b>7.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Miscellaneous Revenues	454,497	200,000	201,900	200,000	-	200,000	0.0%
Interest/Misc	328,944	145,100	339,200	360,400	-	360,400	148.4%
Group Health Billings	37,753,330	34,877,300	38,508,400	39,278,600	-	39,278,600	12.6%
Dental Billings	1,910,038	1,850,000	1,948,300	1,987,300	-	1,987,300	7.4%
Life Insurance Billings	344,753	344,600	345,000	344,700	-	344,700	0.0%
Short Term Disability Billings	472,318	482,800	483,900	491,400	-	491,400	1.8%
Long Term Disability Billings	559,597	336,300	560,000	570,800	-	570,800	69.7%
Carry Forward	30,199,200	29,010,400	33,921,200	35,223,100	199,000	35,422,100	22.1%
Less 5% Required By Law	-	(17,300)	-	(28,100)	-	(28,100)	62.4%
<b>Total Funding</b>	<b>72,022,678</b>	<b>67,229,200</b>	<b>76,307,900</b>	<b>78,428,200</b>	<b>199,000</b>	<b>78,627,200</b>	<b>17.0%</b>

Forecast FY 2018:

Revenues are forecast to be higher than the adopted budget due to favorable claims experience in FY 17 resulting in increased Carryforward and due to greater than anticipated premium revenues from increased enrollment.

The Personal Service increase is due to moving a Senior Risk Technician from Fund (516) into Fund (517) and moving an entry level Risk Technician from Fund (517) into Fund (516).

Operating Expenses are anticipated to be within the adopted budget.

Current FY 2019:

Personal Services are 11% higher due to an approved compensation adjustment and the addition of two part-time job bankers being added as part of the new Wellness Fitness Facility.

Operating Expenses are projected to rise 5.4% due to anticipated increases in expected health claims costs and health reinsurance

## Administrative Services Department

### Risk Management Division

#### Group Health & Life Insurance Fund (517)

costs tied to medical trend and increased enrollment. However, allocated rates across the organization remain unchanged from FY 2018. Health insurance rates have remained unchanged for six years.

A Transfer to the General Fund (001) in the amount of \$1,000,000 is budgeted.

Reserves are very healthy, exceeding the Florida Department of Insurance Regulation Statute requirements by a wide margin. A self-insured public entity is required to demonstrate that rates are adequate to cover emergency claims. Further the entity must demonstrate that unencumbered reserves be sufficient to cover the reserves for incurred, but not yet paid, claims. This self-insured fund has met the goal of keeping expenses, re-insurance and reserves at prudent levels.

#### Revenues:

Total Revenues are up 17% due to higher than anticipated carryforward resulting from favorable health claims experience in FY 2017 and FY 2018. Life insurance, Long Term Disability, Short Term Disability and Dental budgeted rates remained unchanged from FY 2018. However, overall revenues from billings will increase due to higher enrollment and an increase in ratable payroll.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Risk Management Division  
Worker's Compensation Fund (518)**

**Mission Statement**

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety, and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Workers' Compensation Insurance &amp; Subrogation Program</b>	<b>1.00</b>	<b>1,344,600</b>	<b>1,869,700</b>	<b>-525,100</b>
To provide Workers' Compensation Insurance as required pursuant to Florida Statutes, Chapter 440. To provide financial recovery services to divisions through the collection of funds expended by the County for damage to property.				
<b>Safety and Loss Control Program</b>	<b>1.00</b>	<b>188,300</b>	<b>-</b>	<b>188,300</b>
To develop Occupational Safety and Health Program to prevent injury and illness to employees arising out of the work environment. Standards utilized are in conformance with OSHA standards CFR 1910 and 1928.				
<b>Occupational Health Program</b>	<b>1.00</b>	<b>245,900</b>	<b>-</b>	<b>245,900</b>
To provide pre-employment physicals and drug testing services; to provide recurrent testing; to triage injured employees; to provide medical care to injured employees within protocols; to assist in case management.				
<b>Reserve for Claims Payment/Contingency</b>	<b>-</b>	<b>2,161,200</b>	<b>2,070,300</b>	<b>90,900</b>
<b>Current Level of Service Budget</b>	<b>3.00</b>	<b>3,940,000</b>	<b>3,940,000</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
Accidents per 100 Employees	6.51	5.90	6.40	6.00
AVG # of Days From Incurred Date to Report Date	2.26	2.00	1.90	2.00
AVG # of Days to Close a Medical Only Claim	139	130	124	130
Job Safety Analysis # Reviewed/Updated/Deleted	47	100	53	100
Lost Time Claims Exceeding 7 Days	7	5	6	6
Monthly Safety Topic Training/Number of Divisions Participating	75	100	100	100
Percentage of Root Cause Analysis Completed	100	100	100	100
Safety Committee Divisions Participating	20	100	50	100
Subrogation Dollars Collected	402,192	350,000	340,000	350,000
Total Workers' Compensation Cost as a Percentage of Reportable Payroll	1.13	1.26	1.26	1.32

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	284,754	299,000	204,900	257,600	-	257,600	(13.8%)
Operating Expense	1,230,711	1,413,800	1,292,000	1,515,700	-	1,515,700	7.2%
Capital Outlay	-	-	-	5,500	-	5,500	na
<b>Net Operating Budget</b>	<b>1,515,465</b>	<b>1,712,800</b>	<b>1,496,900</b>	<b>1,778,800</b>	<b>-</b>	<b>1,778,800</b>	<b>3.9%</b>
Trans to 506 IT Capital	-	12,800	12,800	-	-	-	(100.0%)
Reserves for Contingencies	-	42,900	-	-	-	-	(100.0%)
Reserves for Insurance	-	1,807,000	-	2,161,200	-	2,161,200	19.6%
<b>Total Budget</b>	<b>1,515,465</b>	<b>3,575,500</b>	<b>1,509,700</b>	<b>3,940,000</b>	<b>-</b>	<b>3,940,000</b>	<b>10.2%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Risk Management Division  
Worker's Compensation Fund (518)**

<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>0.0%</b>
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<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Miscellaneous Revenues	59,551	-	-	-	-	-	na
Interest/Misc	19,561	9,500	18,900	20,800	-	20,800	118.9%
Workers Comp Billings	1,424,089	1,675,000	1,675,000	1,850,000	-	1,850,000	10.4%
Carry Forward	1,898,300	1,891,500	1,886,100	2,070,300	-	2,070,300	9.5%
Less 5% Required By Law	-	(500)	-	(1,100)	-	(1,100)	120.0%
<b>Total Funding</b>	<b>3,401,501</b>	<b>3,575,500</b>	<b>3,580,000</b>	<b>3,940,000</b>	<b>-</b>	<b>3,940,000</b>	<b>10.2%</b>

**Forecast FY 2018:**

Revenues are anticipated to be higher than the adopted budget due to greater than anticipated carry forward resulting from favorable claims experience in FY 2017. Forecast FY 2018 Workers' Compensation billings are anticipated to be in line with the adopted budget.

The Operating Budget is expected to be below the adopted budget due to favorable claims experience.

**Current FY 2019:**

Personal Services comply with budget guidance. However, overall costs are down 13.8% due to personnel retirements and reduced salary costs.

Operating Expenses are up 7.2% due to an expected increase in reinsurance premiums related to higher ratable payroll, statutory changes related to the compensability of PTSD claims, and higher claims costs associated with several older files which are planned for closure. The fund complies with GASB 10 accounting requirements.

**Revenues:**

Total funding is up 10.2% due to higher than forecast carryforward, resulting from favorable claims experience in FY 2017 and an increase in Workers' Compensation premiums resulting from higher ratable payroll and a rate increase due to statutory changes related to the compensability of PTSD claims.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Communication & Customer Relations Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	1,006,852	1,014,700	1,015,700	1,104,900	-	1,104,900	8.9%
Operating Expense	217,394	340,500	245,400	340,900	-	340,900	0.1%
Capital Outlay	7,786	22,000	20,000	22,000	-	22,000	0.0%
<b>Net Operating Budget</b>	<b>1,232,032</b>	<b>1,377,200</b>	<b>1,281,100</b>	<b>1,467,800</b>	<b>-</b>	<b>1,467,800</b>	<b>6.6%</b>
<b>Total Budget</b>	<b>1,232,032</b>	<b>1,377,200</b>	<b>1,281,100</b>	<b>1,467,800</b>	<b>-</b>	<b>1,467,800</b>	<b>6.6%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Comm & Customer Relations Division (111)	1,232,032	1,377,200	1,281,100	1,467,800	-	1,467,800	6.6%
<b>Total Net Budget</b>	<b>1,232,032</b>	<b>1,377,200</b>	<b>1,281,100</b>	<b>1,467,800</b>	<b>-</b>	<b>1,467,800</b>	<b>6.6%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>1,232,032</b>	<b>1,377,200</b>	<b>1,281,100</b>	<b>1,467,800</b>	<b>-</b>	<b>1,467,800</b>	<b>6.6%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Charges For Services	314	1,000	-	1,000	-	1,000	0.0%
Net Cost Unincorp General Fund	1,104,318	1,248,800	1,153,700	1,339,400	-	1,339,400	7.3%
Trans fm 001 Gen Fund	127,400	127,400	127,400	127,400	-	127,400	0.0%
<b>Total Funding</b>	<b>1,232,032</b>	<b>1,377,200</b>	<b>1,281,100</b>	<b>1,467,800</b>	<b>-</b>	<b>1,467,800</b>	<b>6.6%</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Comm & Customer Relations Division (111)	12.00	13.00	13.00	13.00	-	13.00	0.0%
<b>Total FTE</b>	<b>12.00</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>-</b>	<b>13.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Communication & Customer Relations Division**

**Comm & Customer Relations Division (111)**

**Mission Statement**

To serve the public by providing accurate and timely information about Collier County Government services and activities utilizing a multi-media approach as well as providing support to internal divisions.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>2.00</b>	<b>531,500</b>	<b>-</b>	<b>531,500</b>
Divison administration, media relations, website management, emergency information, and special projects.				
<b>Government Center Switchboard Operations</b>	<b>2.50</b>	<b>188,800</b>	<b>-</b>	<b>188,800</b>
The Collier County Government Center switchboard operation responds to telephone and e-mail inquiries, and walk-ins.				
<b>BCC Board Room Meetings and Other Public Meetings</b>	<b>1.00</b>	<b>106,000</b>	<b>-</b>	<b>106,000</b>
Televising and recording of all official BCC meetings, Planning Commission and other advisory board meetings.				
<b>Publishing – Public Information</b>	<b>1.00</b>	<b>96,900</b>	<b>-</b>	<b>96,900</b>
Produce and distribute news releases. Provide photographic services and printing services for county depts. Promote County events and programs, and maintain and manage website and social media sites. Board of County Commissioners agenda distribution. Emergency information distribution.				
<b>Channel 97 – TV Production &amp; Programming</b>	<b>2.00</b>	<b>206,300</b>	<b>-</b>	<b>206,300</b>
Produce, film and edit Collier Television programming, PSA's and special events. Audio/visual service for other county depts.				
<b>Citizen Inquiry Tracking and Public Record Requests</b>	<b>1.00</b>	<b>61,600</b>	<b>-</b>	<b>61,600</b>
Respond to citizen inquiries, track and provide reports through AIMS. Process requests filed under the Florida Public Records Law.				
<b>North Collier Government Services Center</b>	<b>3.00</b>	<b>241,000</b>	<b>-</b>	<b>241,000</b>
North Collier Government Services Center personnel accept payment of water and sewer bills, trash container requests, CAT passes, garage sale permits, pet licenses, beach parking permits, and community meeting room reservations. In addition, provide information to telephone and e-mail inquiries, and walk-ins.				
<b>Disc Reproduction</b>	<b>0.50</b>	<b>35,700</b>	<b>1,000</b>	<b>34,700</b>
Reproduce meeting and programming DVD's for the public and internal staff.				
<b>Transfers</b>	<b>-</b>	<b>-</b>	<b>127,400</b>	<b>-127,400</b>
Current Level of Service Budget	<b>13.00</b>	<b>1,467,800</b>	<b>128,400</b>	<b>1,339,400</b>

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
North Collier Government Center % of customers served within 5 minutes (FY average)	92	93	93	93
Website Visitors (in millions)	4.50	2.00	3.70	2.00



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Communication & Customer Relations Division**

**Comm & Customer Relations Division (111)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	1,006,852	1,014,700	1,015,700	1,104,900	-	1,104,900	8.9%
Operating Expense	217,394	340,500	245,400	340,900	-	340,900	0.1%
Capital Outlay	7,786	22,000	20,000	22,000	-	22,000	0.0%
<b>Net Operating Budget</b>	<b>1,232,032</b>	<b>1,377,200</b>	<b>1,281,100</b>	<b>1,467,800</b>	<b>-</b>	<b>1,467,800</b>	<b>6.6%</b>
<b>Total Budget</b>	<b>1,232,032</b>	<b>1,377,200</b>	<b>1,281,100</b>	<b>1,467,800</b>	<b>-</b>	<b>1,467,800</b>	<b>6.6%</b>
<b>Total FTE</b>	<b>12.00</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>-</b>	<b>13.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Charges For Services	314	1,000	-	1,000	-	1,000	0.0%
Net Cost Unincorp General Fund	1,104,318	1,248,800	1,153,700	1,339,400	-	1,339,400	7.3%
Trans fm 001 Gen Fund	127,400	127,400	127,400	127,400	-	127,400	0.0%
<b>Total Funding</b>	<b>1,232,032</b>	<b>1,377,200</b>	<b>1,281,100</b>	<b>1,467,800</b>	<b>-</b>	<b>1,467,800</b>	<b>6.6%</b>

Forecast FY 2018:

Operating Expenses are lower than adopted levels due to savings in office supplies, marketing and printing/binding.

Current FY 2019:

Personal Services increased due to the addition of a job banker and the reclassification of an FTE from Citizen Liaison to Supervisor - Operations.

Capital Outlay of \$22,000 is for equipment replacement in the BCC Board Room/TV Control Room, to cover equipment failures.

Revenues:

Revenue of \$1,000 is generated from the sale of copies. Transfer from the General Fund (001) represents the contribution for Communication and Customer Relations Services provided to the residents of the incorporated areas of the County.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Administrative Services Grants**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	2,003	-	-	-	-	-	na
Operating Expense	94,600	-	142,400	34,500	-	34,500	na
Capital Outlay	78,738	-	96,500	-	-	-	na
<b>Net Operating Budget</b>	<b>175,341</b>	<b>-</b>	<b>238,900</b>	<b>34,500</b>	<b>-</b>	<b>34,500</b>	<b>na</b>
<b>Total Budget</b>	<b>175,341</b>	<b>-</b>	<b>238,900</b>	<b>34,500</b>	<b>-</b>	<b>34,500</b>	<b>na</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Administrative Services Grants (703/704)	175,341	-	238,900	34,500	-	34,500	na
<b>Total Net Budget</b>	<b>175,341</b>	<b>-</b>	<b>238,900</b>	<b>34,500</b>	<b>-</b>	<b>34,500</b>	<b>na</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>175,341</b>	<b>-</b>	<b>238,900</b>	<b>34,500</b>	<b>-</b>	<b>34,500</b>	<b>na</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	267,166	-	238,900	-	-	-	na
Trans fm 001 Gen Fund	-	-	-	34,500	-	34,500	na
<b>Total Funding</b>	<b>267,166</b>	<b>-</b>	<b>238,900</b>	<b>34,500</b>	<b>-</b>	<b>34,500</b>	<b>na</b>

**Administrative Services Department**

**Administrative Services Grants  
Administrative Services Grants (703/704)**

**Mission Statement**

To provide enhancements to the minimum standards required of counties by the State of Florida and the Department of Homeland Security in support of local emergency management programming. Functions include service delivery, equipment, supplies, training development and delivery, Special Needs program and special planning projects. Grants from this fund come from the Emergency Management Preparedness Enhancement Trust Fund as mandated by the State of Florida and the Federal Emergency Management Agency.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
N/A	-	34,500	34,500	-
Current Level of Service Budget	-	34,500	34,500	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	2,003	-	-	-	-	-	na
Operating Expense	94,600	-	142,400	34,500	-	34,500	na
Capital Outlay	78,738	-	96,500	-	-	-	na
<b>Net Operating Budget</b>	<b>175,341</b>	-	<b>238,900</b>	<b>34,500</b>	-	<b>34,500</b>	<b>na</b>
<b>Total Budget</b>	<b>175,341</b>	-	<b>238,900</b>	<b>34,500</b>	-	<b>34,500</b>	<b>na</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	267,166	-	238,900	-	-	-	na
Trans fm 001 Gen Fund	-	-	-	34,500	-	34,500	na
<b>Total Funding</b>	<b>267,166</b>	-	<b>238,900</b>	<b>34,500</b>	-	<b>34,500</b>	<b>na</b>

Notes:

Budgets for grants are no longer prepared in advance of the actual acceptance of the grants. Any grant received will be brought to the Board of County Commissioners for approval and acceptance along with budget amendments to recognize and appropriate funds at the time they are received.

Forecast FY 2018:

Currently the Department of Emergency Management is executing a number of grants awarded in 2016 by the State of Florida Division of Emergency Management (FDEM). These grants have a specific purpose toward improving communication interoperability, data and media transfer, disaster planning, training, building disaster resilience and other homeland security and natural hazard related matters. All of the grants are recurring, non-competitive grants. State and FEMA pass through funds for both the Emergency Management Performance Grant (EMPG) and Emergency Management Preparedness and Assistance Program Base Grant (EMPA) will require local funding thresholds to be maintained at certain levels or risk proportionate share of grant reductions.

All of the grants have contract periods that overlap fiscal years. This list represents active grant awards during FY18:

- \$105,800 EMPA 2017-2018 - 33529
- \$105,800 EMPG 2017-2018 - 33530
- \$27,300 HSG 2018-2019 - 33546

Grand Total: \$238,900

Current FY 2019:

A General Fund (001) transfer of \$34,500 has been budgeted to increase the local share of EMPA 2017-2018. New conditions were instituted within the funding contract that required the County to expend minimums at quarterly intervals over the life of the grant cycle.

**Administrative Services Department**

**Administrative Services Grants**

**Administrative Services Grants (703/704)**

Due primarily to the catastrophic event of Hurricane Irma, expenditures deadlines could not be met. The grantor agency was apprised of the County's unforeseen circumstance in April 2018 and remains in process of resolution. Should the final outcome result in an increased local commitment, the transfer will maintain compliance with matching requirements. The State EMPA program is used as match to the Federal EMPG program.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Bureau of Emergency Services Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	961,663	919,900	911,600	1,048,700	-	1,048,700	14.0%
Operating Expense	2,053,651	2,184,100	2,379,900	2,300,900	-	2,300,900	5.3%
Capital Outlay	-	-	-	16,400	-	16,400	na
Remittances	21,013	21,900	21,900	22,800	-	22,800	4.1%
<b>Net Operating Budget</b>	<b>3,036,327</b>	<b>3,125,900</b>	<b>3,313,400</b>	<b>3,388,800</b>	<b>-</b>	<b>3,388,800</b>	<b>8.4%</b>
Reserves for Contingencies	-	440,300	-	5,000	-	5,000	(98.9%)
Reserve for Catastrophic Event	-	-	-	232,200	-	232,200	na
<b>Total Budget</b>	<b>3,036,327</b>	<b>3,566,200</b>	<b>3,313,400</b>	<b>3,626,000</b>	<b>-</b>	<b>3,626,000</b>	<b>1.7%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Division of Forestry Services (111)	27,478	102,500	75,000	75,000	-	75,000	(26.8%)
Emergency Management Operating (001)	1,665,728	1,628,100	1,673,800	1,829,400	-	1,829,400	12.4%
Emergency Relief (003)	61,464	50,000	223,800	50,000	-	50,000	0.0%
Medical Examiner (001)	1,281,658	1,345,300	1,340,800	1,434,400	-	1,434,400	6.6%
<b>Total Net Budget</b>	<b>3,036,327</b>	<b>3,125,900</b>	<b>3,313,400</b>	<b>3,388,800</b>	<b>-</b>	<b>3,388,800</b>	<b>8.4%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>440,300</b>	<b>-</b>	<b>237,200</b>	<b>-</b>	<b>237,200</b>	<b>(46.1%)</b>
<b>Total Budget</b>	<b>3,036,327</b>	<b>3,566,200</b>	<b>3,313,400</b>	<b>3,626,000</b>	<b>-</b>	<b>3,626,000</b>	<b>1.7%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	5,048	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	31,220	-	-	-	-	-	na
Charges For Services	-	1,000	300	300	-	300	(70.0%)
Miscellaneous Revenues	37,523	39,000	39,000	40,600	-	40,600	4.1%
Interest/Misc	4,861	2,400	4,000	2,300	-	2,300	(4.2%)
Net Cost General Fund	2,896,029	2,933,400	2,975,300	3,222,900	-	3,222,900	9.9%
Net Cost Unincorp General Fund	27,478	102,500	75,000	75,000	-	75,000	(26.8%)
Trans fm 001 Gen Fund	-	-	50,000	-	-	-	na
Carry Forward	489,100	488,100	454,900	285,100	-	285,100	(41.6%)
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
<b>Total Funding</b>	<b>3,491,258</b>	<b>3,566,200</b>	<b>3,598,500</b>	<b>3,626,000</b>	<b>-</b>	<b>3,626,000</b>	<b>1.7%</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Emergency Management Operating (001)	9.00	9.00	10.00	10.00	-	10.00	11.1%
<b>Total FTE</b>	<b>9.00</b>	<b>9.00</b>	<b>10.00</b>	<b>10.00</b>	<b>-</b>	<b>10.00</b>	<b>11.1%</b>

## Administrative Services Department

### Bureau of Emergency Services Division Emergency Management Operating (001)

**Mission Statement**

The Collier County Division of Emergency Management works to protect and manage consequences for the citizens, visitors, local agencies, businesses, and organizations from the effects of natural, technological, public health, community crisis, and terrorism disasters or emergencies under the guidance of the County Manager. The Division receives program guidance and mandates from the Department of Homeland Security, the Federal Emergency Management Agency, and the State's Division of Emergency Management under the Office of the Governor. The Division maintains a vision of a vibrant, integrated, and progressive disaster-resistant community. Programming and work by the Division includes planning for and responding to major disaster events or localized emergencies 24 hours a day, 7 days a week. Staff and volunteers work to develop capabilities, strategies, and programs to minimize the effects and streamline the recovery from a disaster or community emergency. The Division provides on-scene technical support to public safety organizations, hurricane protection project management, community and crisis education and planning, comprehensive disaster, nursing home and other critical infra-structure review, preparedness planning, evacuation coordination, emergency public information and warning, meteorological services, hazardous materials storage analysis, field exercise and training resources, and state mandated registration and case-need evaluation for persons with special needs.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Divisional Administration/Overhead</b>	<b>3.00</b>	<b>973,800</b>	-	<b>973,800</b>
Manage all facets of emergency preparedness programming, function as the administrative office for the divisions including Collier County Emergency Medical Services, Med-Flight, and staff liaison to the District 20 Medical Examiner.				
<b>Special Needs Administration</b>	<b>1.00</b>	<b>93,400</b>	-	<b>93,400</b>
As mandated by the State of Florida, provide and maintain a listing and case needs assessment of special needs citizens that may require additional assistance during times of emergency or evacuation. Facilities such as nursing homes, rest homes, and congregate care facilities require their disaster plans to be reviewed annually for compliance.				
<b>Emergency Operations and Planning</b>	<b>6.00</b>	<b>721,600</b>	-	<b>721,600</b>
Emergency Management must maintain a 24-hour, 7-day a week multi-hazard Homeland Security response and consequence management capability. This effort includes ensuring the reliability and capability of the emergency operations center, mobile command vehicle, various communication sets, and other field deployable assets to be ready at all times to respond, protect, and mitigate the effects to the community prior to, during, and after a natural, technological, terrorist, pandemic, or community crisis event. The Division provides technical assistance and hosts numerous multi-agency training forums and exercises in a multi-hazard environment to ensure that all efforts to prepare for, respond to, recover, and mitigate from the effects of a disaster or local emergency are efficient and effective. The Emergency Management Division actively seeks grant opportunities to acquire funds to help mitigate against future emergencies, build local capability with supplies and equipment, and support a broad range of public safety and public health concerns and agencies.				
<b>National Incident Management Systems</b>	-	<b>40,600</b>	<b>40,600</b>	-
Additional training/education, equipment, contract personnel and other requirements for the emergency management program. Costs are offset by revenue from tower lease revenue shared with the Golden Gate Fire District.				
Current Level of Service Budget	<b>10.00</b>	<b>1,829,400</b>	<b>40,600</b>	<b>1,788,800</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Bureau of Emergency Services Division  
Emergency Management Operating (001)**

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
% Increase of GIS maps for mapping catalog annually	100	30	30	32
% Met Fed. mandated NIMS and EMPA training requirements	98	98	98	99
% Nursing/Assisted Living Facilities reviewed within 60 days	97	98	98	99

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	961,663	919,900	911,600	1,048,700	-	1,048,700	14.0%
Operating Expense	683,052	686,300	740,300	741,500	-	741,500	8.0%
Capital Outlay	-	-	-	16,400	-	16,400	na
Remittances	21,013	21,900	21,900	22,800	-	22,800	4.1%
<b>Net Operating Budget</b>	<b>1,665,728</b>	<b>1,628,100</b>	<b>1,673,800</b>	<b>1,829,400</b>	<b>-</b>	<b>1,829,400</b>	<b>12.4%</b>
<b>Total Budget</b>	<b>1,665,728</b>	<b>1,628,100</b>	<b>1,673,800</b>	<b>1,829,400</b>	<b>-</b>	<b>1,829,400</b>	<b>12.4%</b>
<b>Total FTE</b>	<b>9.00</b>	<b>9.00</b>	<b>10.00</b>	<b>10.00</b>	<b>-</b>	<b>10.00</b>	<b>11.1%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	1,843	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	11,991	-	-	-	-	-	na
Miscellaneous Revenues	37,523	39,000	39,000	40,600	-	40,600	4.1%
Net Cost General Fund	1,614,371	1,589,100	1,634,800	1,788,800	-	1,788,800	12.6%
<b>Total Funding</b>	<b>1,665,728</b>	<b>1,628,100</b>	<b>1,673,800</b>	<b>1,829,400</b>	<b>-</b>	<b>1,829,400</b>	<b>12.4%</b>

Notes:

Collier County continues to maintain one of the smallest, albeit nationally recognized, emergency management organizations by population and threat hazard in the State of Florida.

The Division of Emergency Management relies upon the efforts of each staff member for their respective program expertise to protect and serve the citizens of Collier County from effects of local emergencies and regional and national threats. The program is established in the following functions similar to the National Response Plan and State statute guidance: Human Services, Planning and Mitigation, Hazardous Materials, Homeland Security and Training, Logistics, and Administration. Emergency Management staff has also been tasked with grant research, project formulation and grant management, toward strengthening disaster resistance via mitigation efforts.

Forecast FY 2018:

The FTE count increased one (1) position due to a Volunteer Agency Coordinator being approved by the Board of County Commissioners on February 13, 2018 (Item 16.E.6).

Personal Services is lower than the adopted budget due to mid-year vacancies even with an Emergency Management Technician being reclassified to an Emergency Management Coordinator, and a Human Services Program Manager received a Special Pay Adjustment.

Operating Expenses are higher due to the rollover of purchase orders from FY 2017 for goods and services ordered but not yet received.

Current FY 2019:

Personal Services are higher due to one (1) Volunteer Agency Coordinator position being approved by the Board during FY 2018, in addition to position reclassifications and a pay alteration carrying into FY 2019 from prior year actions.

Operating expenses increased due to other contractual services, cellular telephone, motor pool recovery charge and electricity.

**Administrative Services Department**

**Bureau of Emergency Services Division**

**Emergency Management Operating (001)**

Capital expenses increased due to the need to replace four 800 MHz radios that are no longer supported.



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Bureau of Emergency Services Division  
Emergency Relief (003)**

**Mission Statement**

To establish a reserve for disasters that may not meet the threshold for FEMA reimbursement.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Pre-Event Procurement</b>	-	50,000	-	50,000
Budget is appropriated in order to enable quick response time for the procurement of generators and other equipment necessary in the event of an impending emergency.				
<b>Reserves/Interest</b>	-	237,200	287,200	-50,000
Current Level of Service Budget				
	-	287,200	287,200	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	61,464	50,000	223,800	50,000	-	50,000	0.0%
<b>Net Operating Budget</b>	<b>61,464</b>	<b>50,000</b>	<b>223,800</b>	<b>50,000</b>	-	<b>50,000</b>	<b>0.0%</b>
Reserves for Contingencies	-	440,300	-	5,000	-	5,000	(98.9%)
Reserve for Catastrophic Event	-	-	-	232,200	-	232,200	na
<b>Total Budget</b>	<b>61,464</b>	<b>490,300</b>	<b>223,800</b>	<b>287,200</b>	-	<b>287,200</b>	<b>(41.4%)</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	3,205	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	19,229	-	-	-	-	-	na
Interest/Misc	4,861	2,400	4,000	2,300	-	2,300	(4.2%)
Trans fm 001 Gen Fund	-	-	50,000	-	-	-	na
Carry Forward	489,100	488,100	454,900	285,100	-	285,100	(41.6%)
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
<b>Total Funding</b>	<b>516,395</b>	<b>490,300</b>	<b>508,900</b>	<b>287,200</b>	-	<b>287,200</b>	<b>(41.4%)</b>

Forecast FY 2018:

Operating Expenses are higher due to a budget amendment needed to cover expenses for Hurricane Irma.

Current FY 2019:

\$50,000 is appropriated in order to enable a quick response time for the procurement of generators and like equipment and supplies in an emergency and will only be used in the event of an impending emergency. All unspent funds will remain in reserves for contingencies in the Emergency Disaster Fund (003).

In the event an expenditure is made and is reimbursable by FEMA, advance funding expenditures will be submitted for reimbursement and any amounts refunded will be returned to this fund.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Bureau of Emergency Services Division**

**Division of Forestry Services (111)**

**Mission Statement**

Pursuant to Florida Statute 125.27, the Division of Forestry contracts with each County Board of Commissioners to provide countywide forest fire protection. In fulfilling the provisions of this law, each district/center manager will perform the following two functions: 1) Provide a Protected Acreage Review. 2) File an annual report with the Collier County Board of County Commissioners.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Forestry Services</b>	-	75,000	-	75,000
To make provision for fire protection, based on \$.07 x 392,538 acres assessment of property that requires fire equipment and personnel to suppress and contain brush fires.				
Current Level of Service Budget	-	75,000	-	75,000

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	27,478	102,500	75,000	75,000	-	75,000	(26.8%)
<b>Net Operating Budget</b>	<b>27,478</b>	<b>102,500</b>	<b>75,000</b>	<b>75,000</b>	-	<b>75,000</b>	<b>(26.8%)</b>
<b>Total Budget</b>	<b>27,478</b>	<b>102,500</b>	<b>75,000</b>	<b>75,000</b>	-	<b>75,000</b>	<b>(26.8%)</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Net Cost Unincorp General Fund	27,478	102,500	75,000	75,000	-	75,000	(26.8%)
<b>Total Funding</b>	<b>27,478</b>	<b>102,500</b>	<b>75,000</b>	<b>75,000</b>	-	<b>75,000</b>	<b>(26.8%)</b>

Current FY 2019:

Operating expenses represent a State of Florida mandated charge of \$ .07 per acre assessment on 392,538 acres of property (\$27,477.66) that require fire equipment and personnel to suppress and contain brush fires thereon. An additional \$47,522.34 was added per the request to add additional funding at the May 9, 2017 regular BCC Meeting and shall be paid to the Florida Forestry Arson Alert Association fund for the Caloosahatchee Forestry Center's work within Collier County.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Bureau of Emergency Services Division  
Medical Examiner (001)**

**Mission Statement**

To provide for medicolegal death investigation 24 hours per day, 365 days per year. Results of the investigations are reported to the appropriate agencies and/or individuals. The Florida District Twenty Medical Examiner is appointed by the Governor of the State of Florida.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Divisional Administration/Overhead</b>	-	<b>1,434,400</b>	<b>300</b>	<b>1,434,100</b>
Funding for Administrative and Operating Costs: The Board of County Commissioners, pursuant to Section 406 of Florida Statutes, provides the funds for the provision of Medical Examiner Services through a contractual service agreement with the Florida District 20 Medical Examiner.				
Current Level of Service Budget	-	<b>1,434,400</b>	<b>300</b>	<b>1,434,100</b>

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	1,281,658	1,345,300	1,340,800	1,434,400	-	1,434,400	6.6%
<b>Net Operating Budget</b>	<b>1,281,658</b>	<b>1,345,300</b>	<b>1,340,800</b>	<b>1,434,400</b>	-	<b>1,434,400</b>	<b>6.6%</b>
<b>Total Budget</b>	<b>1,281,658</b>	<b>1,345,300</b>	<b>1,340,800</b>	<b>1,434,400</b>	-	<b>1,434,400</b>	<b>6.6%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Charges For Services	-	1,000	300	300	-	300	(70.0%)
Net Cost General Fund	1,281,658	1,344,300	1,340,500	1,434,100	-	1,434,100	6.7%
<b>Total Funding</b>	<b>1,281,658</b>	<b>1,345,300</b>	<b>1,340,800</b>	<b>1,434,400</b>	-	<b>1,434,400</b>	<b>6.6%</b>

**Notes:**

The Board of County Commissioners, pursuant to Section 406 of Florida Statutes, provides the funds for the provision of Medical Examiner Services through a contractual service agreement with the Florida District 20 Medical Examiner. In many circumstances involving the death of a human being, per Florida Statutes 406.11, the medical examiner of the district in which the death occurred or the body was found shall determine the cause of death and shall, for that purpose, make or have performed such examinations, investigations, and autopsies as he or she shall deem necessary or as shall be requested by the state attorney. Further, the Medical Examiner must comply with a variety of reporting and record-keeping requirements as mandated by state law.

**Current FY 2019:**

The Medical Examiner's Office investigated 4,061 cases in the 2017 calendar year. The total number represents a 7.43% increase, or 281 additional cases, from the previous calendar year. The number of drug overdose deaths continues to be a significant problem in Collier County requiring screening, substance confirmation and quantitative analyses for every suspected drug intoxication or overdose death. Toxicology testing is also required by Florida law in all cases of homicide, suicide, deaths involving children, drowning, motor vehicle accidents and other accidental deaths, deaths due to unknown causes and certain natural deaths. The increase in cases requiring toxicology testing, as well as the projected increase in the caseload, creates a significant budgetary impact on toxicology costs.

The Medical Examiner's office is constantly scrutinizing services, policies, procedures and statutory-mandated operational duties, autopsy and administrative supplies, costs and fees and continues to negotiate reductions in costs wherever possible.

**Revenues:**

Naples Community Hospital and Physicians Regional pathology groups contract with Collier County to perform autopsies at the Office of the Medical Examiner utilizing District Twenty Medical Examiner staff and equipment.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Emergency Medical Services EMS**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	22,199,307	23,407,900	22,223,400	23,824,800	-	23,824,800	1.8%
Operating Expense	5,782,914	7,023,400	6,541,900	7,054,700	-	7,054,700	0.4%
Capital Outlay	917,885	1,315,300	7,659,200	204,900	-	204,900	(84.4%)
<b>Net Operating Budget</b>	<b>28,900,106</b>	<b>31,746,600</b>	<b>36,424,500</b>	<b>31,084,400</b>	<b>-</b>	<b>31,084,400</b>	<b>(2.1%)</b>
Trans to 144 Isles of Capri Fire	3,000	-	-	-	-	-	na
Trans to 491 EMS MP&Cap	1,960,000	785,200	785,200	-	-	-	(100.0%)
Trans to 494 EMS Grants	-	-	34,500	-	-	-	na
Reserves for Contingencies	-	932,800	-	262,600	-	262,600	(71.8%)
Reserves for Capital	-	-	-	3,000,000	-	3,000,000	na
Reserves for Cash Flow	-	695,800	-	700,000	-	700,000	0.6%
Reserves for Attrition	-	(384,500)	-	(400,000)	-	(400,000)	4.0%
<b>Total Budget</b>	<b>30,863,106</b>	<b>33,775,900</b>	<b>37,244,200</b>	<b>34,647,000</b>	<b>-</b>	<b>34,647,000</b>	<b>2.6%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Emergency Medical Services (EMS)(490)	26,506,231	28,743,400	26,882,100	29,074,500	-	29,074,500	1.2%
EMS Grant Trust Fund (493/494)	84,009	-	627,300	-	-	-	na
EMS Motor Pool and Capital Fund (491)	899,674	1,280,300	7,418,700	179,900	-	179,900	(85.9%)
Helicopter Operations (001/490)	1,410,191	1,722,900	1,496,400	1,830,000	-	1,830,000	6.2%
<b>Total Net Budget</b>	<b>28,900,106</b>	<b>31,746,600</b>	<b>36,424,500</b>	<b>31,084,400</b>	<b>-</b>	<b>31,084,400</b>	<b>(2.1%)</b>
<b>Total Transfers and Reserves</b>	<b>1,963,000</b>	<b>2,029,300</b>	<b>819,700</b>	<b>3,562,600</b>	<b>-</b>	<b>3,562,600</b>	<b>75.6%</b>
<b>Total Budget</b>	<b>30,863,106</b>	<b>33,775,900</b>	<b>37,244,200</b>	<b>34,647,000</b>	<b>-</b>	<b>34,647,000</b>	<b>2.6%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	349,655	-	259,900	-	-	-	na
FEMA - Fed Emerg Mgt Agency	25,089	-	-	-	-	-	na
Ambulance Fees	17,580,907	11,500,000	12,125,000	12,000,000	-	12,000,000	4.3%
Miscellaneous Revenues	150,112	-	330,000	-	-	-	na
Interest/Misc	121,721	10,000	67,400	66,000	-	66,000	560.0%
Net Cost General Fund	1,376,349	-	-	-	-	-	na
Trans fm 001 Gen Fund	17,041,600	18,829,100	18,955,900	18,018,600	-	18,018,600	(4.3%)
Trans fm 490 EMS Fd	-	-	34,500	-	-	-	na
Carry Forward	9,163,800	4,011,800	10,637,200	5,165,700	-	5,165,700	28.8%
Less 5% Required By Law	-	(575,000)	-	(603,300)	-	(603,300)	4.9%
<b>Total Funding</b>	<b>45,809,232</b>	<b>33,775,900</b>	<b>42,409,900</b>	<b>34,647,000</b>	<b>-</b>	<b>34,647,000</b>	<b>2.6%</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Emergency Medical Services (EMS) (490)	188.00	193.00	196.00	196.00	-	196.00	1.6%
Helicopter Operations (001/490)	6.00	6.00	6.00	6.00	-	6.00	0.0%
<b>Total FTE</b>	<b>194.00</b>	<b>199.00</b>	<b>202.00</b>	<b>202.00</b>	<b>-</b>	<b>202.00</b>	<b>1.5%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Emergency Medical Services EMS  
Emergency Medical Services (EMS)(490)**

**Mission Statement**

The Division of Emergency Medical Services is a single consolidated division that provides emergency medical care for Collier County under the direction of the Board of County Commissioners and in compliance with Florida Statutes, Chapter 401. The EMS Division's mission is to provide competent, consistent, county-wide patient care and service to the community in an efficient and cost-effective manner.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>190.50</b>	<b>28,028,327</b>	<b>12,000,000</b>	<b>16,028,327</b>
Advanced Life Support Paramedic Units respond to the communities 911 medical emergencies to provide care 24 hours a day, 7 days a week. EMS also provides for the treatment and inter-facility transportation of patients requiring advanced care.				
<b>EMS Billing and Collection Services</b>	<b>2.50</b>	<b>806,503</b>	<b>-</b>	<b>806,503</b>
Includes two and one-half billing staff plus ADPI/Intermedix billing and collections contract and bank fees.				
<b>Reserves/Transfers</b>	<b>-</b>	<b>3,562,600</b>	<b>22,467,100</b>	<b>-18,904,500</b>
<b>MM 63 Fire Station</b>	<b>3.00</b>	<b>239,670</b>	<b>-</b>	<b>239,670</b>
Operation expenses and reimbursements from the Florida Department of Transportation for the operation of the fire station at MM 63 in Collier County. The FTEs consist up to 3.5 Fire/Medics.				
<b>Current Level of Service Budget</b>				
	<b>196.00</b>	<b>32,637,100</b>	<b>34,467,100</b>	<b>-1,830,000</b>

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
% of response times within 12 min. (Rural-EMS).	90	90	88	90
% of response times within 8 min. (Urban-EMS)	90	90	86	90
% of patients found to be in full cardiac arrest that have a pulse upon delivery to the hospital	43	40	40	40
Number of calls for service	44,700	45,000	45,000	45,000
Number of patient transports	29,600	31,000	32,400	31,000

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	21,331,594	22,553,200	21,133,000	22,992,900	-	22,992,900	1.9%
Operating Expense	5,108,050	6,157,200	5,616,000	6,061,600	-	6,061,600	(1.6%)
Capital Outlay	66,588	33,000	133,100	20,000	-	20,000	(39.4%)
<b>Net Operating Budget</b>	<b>26,506,231</b>	<b>28,743,400</b>	<b>26,882,100</b>	<b>29,074,500</b>	<b>-</b>	<b>29,074,500</b>	<b>1.2%</b>
Trans to 144 Isles of Capri Fire	3,000	-	-	-	-	-	na
Trans to 491 EMS MP&Cap	1,960,000	785,200	785,200	-	-	-	(100.0%)
Trans to 494 EMS Grants	-	-	34,500	-	-	-	na
Reserves for Contingencies	-	932,800	-	262,600	-	262,600	(71.8%)
Reserves for Capital	-	-	-	3,000,000	-	3,000,000	na
Reserves for Cash Flow	-	695,800	-	700,000	-	700,000	0.6%
Reserves for Attrition	-	(384,500)	-	(400,000)	-	(400,000)	4.0%
<b>Total Budget</b>	<b>28,469,231</b>	<b>30,772,700</b>	<b>27,701,800</b>	<b>32,637,100</b>	<b>-</b>	<b>32,637,100</b>	<b>6.1%</b>
<b>Total FTE</b>	<b>188.00</b>	<b>193.00</b>	<b>196.00</b>	<b>196.00</b>	<b>-</b>	<b>196.00</b>	<b>1.6%</b>

**Administrative Services Department**

**Emergency Medical Services EMS  
Emergency Medical Services (EMS)(490)**

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	173,617	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	25,089	-	-	-	-	-	na
Ambulance Fees	17,580,907	11,500,000	12,125,000	12,000,000	-	12,000,000	4.3%
Miscellaneous Revenues	116,270	-	-	-	-	-	na
Interest/Misc	64,330	-	-	-	-	-	na
Trans fm 001 Gen Fund	15,041,600	17,579,100	17,705,900	18,018,600	-	18,018,600	2.5%
Carry Forward	5,091,800	3,991,500	4,415,800	5,048,500	-	5,048,500	26.5%
Less 5% Required By Law	-	(575,000)	-	(600,000)	-	(600,000)	4.3%
<b>Total Funding</b>	<b>38,093,613</b>	<b>32,495,600</b>	<b>34,246,700</b>	<b>34,467,100</b>	<b>-</b>	<b>34,467,100</b>	<b>6.1%</b>

Forecast FY 2018:

Personal Services savings are due to long-term employees leaving and being replaced with new hires at entry level salaries, and reduced levels of overtime. Mid-year, three (3) FTE's were moved from Mile Marker 63 Fund (701) to EMS Fund (490).

Operating Expenses are lower primarily due to fuel cost savings, other contractual services, rent and medical supplies.

Capital outlay is higher due to open purchase orders that rolled forward from FY 2017 for goods ordered but not received before year end.

Current FY 2019:

Personal services is slightly higher due to an approved employee compensation.

The Operating Expense decrease is mainly driven by rent savings.

Capital outlay has decreased due to field computers being replaced during FY 2018.

In an effort to mitigate spikes in budget requirements for capital purchases, as well as to get away from leasing equipment, a capital reserves account was established to fund future purchases of medical equipment and field computers once they have reached their life expectancy; software upgrades and AV equipment for the training center.

Revenues:

Collections are anticipated to remain consistent with FY18. The patient mix and level of service have changed somewhat, but even an increase in call volume will have modest effect on collections. This is due to Medicare and Medicaid. Medicare pays 80% of the Urban Base Rate and Mileage. Medicare payments are not based on charged rates, but rather 80% of what Centers for Medicare and Medicaid Services (CMS) determines to be allowable. Medicaid pays a flat rate based on level of service. Because nearly 60% of our charges are Medicare patients and 10% Medicaid patients, there would be no impact on collections for 70% of our charges.

The City of Marco Island is still deliberating on obtaining a transport COPCN. Should this go forward, the County could experience a revenue loss of up to \$1 Million.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Emergency Medical Services EMS  
Helicopter Operations (001/490)**

**Mission Statement**

To provide emergency transport via helicopter for medical emergencies within Collier County and to provide mutual aid to surrounding counties when they are unable to meet their demands.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Emergency Helicopter Air Ambulance</b>	<b>6.00</b>	<b>1,830,000</b>	<b>-</b>	<b>1,830,000</b>
Provide emergency helicopter ALS air ambulance support 24 hours a day, 7 days a week within Collier County. Provide emergency support to neighboring counties in accordance with established mutual aid agreements. Provide emergency inter-facility transfers. Attend maintenance and flight training courses and evaluation to meet FAA maintenance and pilot guidelines and standards.				
Current Level of Service Budget	<b>6.00</b>	<b>1,830,000</b>	<b>-</b>	<b>1,830,000</b>

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
% completed flight without a safety issue (mech. or oper.)	95	98	98	98
% on scene time 15 minutes or less	90	90	87	90
Total flight hours	215	300	220	290
Total helicopter flights	325	325	318	398
Total helicopter flights - administrative	7	8	3	8
Total helicopter flights - maintenance	9	10	15	10
Total helicopter flights - medical	238	360	200	300
Total helicopter flights - training	71	100	100	80

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	791,714	854,700	760,400	831,900	-	831,900	(2.7%)
Operating Expense	614,627	866,200	729,500	993,100	-	993,100	14.7%
Capital Outlay	3,850	2,000	6,500	5,000	-	5,000	150.0%
<b>Net Operating Budget</b>	<b>1,410,191</b>	<b>1,722,900</b>	<b>1,496,400</b>	<b>1,830,000</b>	<b>-</b>	<b>1,830,000</b>	<b>6.2%</b>
<b>Total Budget</b>	<b>1,410,191</b>	<b>1,722,900</b>	<b>1,496,400</b>	<b>1,830,000</b>	<b>-</b>	<b>1,830,000</b>	<b>6.2%</b>
<b>Total FTE</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>-</b>	<b>6.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Miscellaneous Revenues	33,842	-	-	-	-	-	na
Net Cost General Fund	1,376,349	-	-	-	-	-	na
<b>Total Funding</b>	<b>1,410,191</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

Notes:

To better align the Emergency Medical Services operations, the Helicopter section has been relocated into the EMS Fund (490) effective FY 2018.

## Administrative Services Department

### Emergency Medical Services EMS Helicopter Operations (001/490)

Current FY 2019:

Personal services decrease is due to a position being reclassified from an EMT to a Helicopter Pilot.

Since the economy has recovered, MedFlight is now experiencing an increase in overall costs associated with maintaining the aircraft. In addition, MedFlight has experienced an increase in the number of patients flown each year for the past several years. Services for parts and labor have all increased over the past several fiscal years. The proposed budget reflects these changes.

The MedFlight program experienced a higher than average maintenance events that saw the SINGLE medical helicopter out-of-service for extended periods of time which reduce the overall usage of the aircraft for the citizens and visitors to the county.

In addition, the Flight Operations department has been operating at less than minimum staffing for nearly 2 years. Pilot turnover of a recently hired pilot and the difficulties in finding qualified pilots for the pay range available have persisted. With the department now operating with only 2 pilots, extended out-of-service periods will continue until 2 new pilots are hired and trained. Expected completion is not until July 2018.

New FAA (Federal Aviation Authority) & NTSB (National Transportation Safety Board) guidance dictate that all pilots undergo scenario based training. This is best accomplished in a full motion approved flight simulator. These items are reflected in FY19 proposed budget for MedFlight operations. Flight simulator training should replace on-site OEM factory training in the actual aircraft. This will enhance training while eliminating the risk to the County's only life saving aircraft.

It must be noted that helicopter maintenance is a constant expenditure that continues to grow with the age of the aircraft. This budget includes funding for scheduled, routine maintenance, however, should a major unfunded repair be needed, the Board will be asked to utilize General Fund (001) reserves for funding.

The maintenance department will be adding a new FTE mechanic. The new mechanic is required by Federal Aviation Administration (FAA) regulations and CAMTS to attend factory training on the aircraft, engines, night vision equipment, and Human Factors training. The added expense for travel related items as well as tuition is reflected in the FY17 budget.

The flight department has replaced a FTE pilot in FY18. With another pilot vacant an additional pilot FTE (Training Manager) is required to be filled. Additional training will be required for these new positions and is reflected in the FY19 budget.

Helicopter Operations is in the process to purchase a new H135 aircraft with a delivery expected in FY19. The purchase will require pilots and mechanics to undergo training for the new aircraft. The additional travel expenses have been reflected in the FY19 budget. Additionally, line items for maintaining the newly acquired helicopter have increased.



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Emergency Medical Services EMS  
EMS Motor Pool and Capital Fund (491)**

**Mission Statement**

This fund accounts for capital purchases approved by the Board of County Commissioners.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Capital Replacement</b>	-	179,900	-	179,900
Replace Helicopter and other equipment.				
<b>Reserves / Transfers / Interest</b>	-	-	179,900	-179,900
Current Level of Service Budget	-	179,900	179,900	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	52,227	-	92,900	-	-	-	na
Capital Outlay	847,447	1,280,300	7,325,800	179,900	-	179,900	(85.9%)
<b>Net Operating Budget</b>	<b>899,674</b>	<b>1,280,300</b>	<b>7,418,700</b>	<b>179,900</b>	-	<b>179,900</b>	<b>(85.9%)</b>
<b>Total Budget</b>	<b>899,674</b>	<b>1,280,300</b>	<b>7,418,700</b>	<b>179,900</b>	-	<b>179,900</b>	<b>(85.9%)</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	56,679	10,000	66,000	66,000	-	66,000	560.0%
Trans fm 001 Gen Fund	2,000,000	1,250,000	1,250,000	-	-	-	(100.0%)
Carry Forward	4,044,100	20,300	6,219,900	117,200	-	117,200	477.3%
Less 5% Required By Law	-	-	-	(3,300)	-	(3,300)	na
<b>Total Funding</b>	<b>6,100,779</b>	<b>1,280,300</b>	<b>7,535,900</b>	<b>179,900</b>	-	<b>179,900</b>	<b>(85.9%)</b>

Forecast FY 2018:

The transfer from the General Fund of \$1,250,000 is the fourth installment toward eventual replacement of the helicopter.

Current FY 2019:

Interest earnings and any variance between budgeted and audited Carry-forward are used to increase the Helicopter's budget.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Emergency Medical Services EMS  
EMS Grant Trust Fund (493/494)**

**Mission Statement**

This fund accounts for the collection and disbursement of various EMS State grant awards and one-time purchases approved by the Board of County Commissioners.

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	75,999	-	330,000	-	-	-	na
Operating Expense	8,010	-	103,500	-	-	-	na
Capital Outlay	-	-	193,800	-	-	-	na
<b>Net Operating Budget</b>	<b>84,009</b>	-	<b>627,300</b>	-	-	-	<b>na</b>
<b>Total Budget</b>	<b>84,009</b>	-	<b>627,300</b>	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	176,038	-	259,900	-	-	-	na
Miscellaneous Revenues	-	-	330,000	-	-	-	na
Interest/Misc	712	-	1,400	-	-	-	na
Trans fm 490 EMS Fd	-	-	34,500	-	-	-	na
Carry Forward	27,900	-	1,500	-	-	-	na
<b>Total Funding</b>	<b>204,649</b>	-	<b>627,300</b>	-	-	-	<b>na</b>

**Notes:**

This fund is used for annual EMS State grant awards and one-time purchases approved by the Board. At such time notification is received from the State indicating the grant award amount, the grant will be brought to the Board for approval and acceptance along with a budget amendment to recognize and appropriate the funds. Any other approved projects or one-time purchases will be approved and budgets entered as needed.

**Forecast FY 2018:**

All of the grants have contract periods that overlap fiscal years. This forecast includes the following grant award from the Florida Department of Health:

- \$330,000 Florida Department of Transportation (FDOT) Fire Station - 33356
- \$90,400 2016 Emergency Medical Services Grant - 33492
- \$137,700 2017 Emergency Medical Services Matching - 33522
- \$69,200 2017 Emergency Medical Services County Grant - 33531

Grand Total - \$627,300

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Fire Districts**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	544,351	-	1,438,200	-	-	-	na
Operating Expense	90,990	-	382,600	-	-	-	na
Indirect Cost Reimburs	85,000	47,900	47,900	10,500	-	10,500	(78.1%)
Capital Outlay	25,823	-	-	-	-	-	na
Remittances	2,967,380	2,412,100	2,084,500	2,091,000	-	2,091,000	(13.3%)
<b>Net Operating Budget</b>	<b>3,713,544</b>	<b>2,460,000</b>	<b>3,953,200</b>	<b>2,101,500</b>	<b>-</b>	<b>2,101,500</b>	<b>(14.6%)</b>
Trans to Property Appraiser	24,716	15,400	28,100	12,800	-	12,800	(16.9%)
Trans to Tax Collector	65,201	35,500	34,900	30,000	-	30,000	(15.5%)
Trans to 001 Gen Fd	147,900	147,900	147,900	-	-	-	(100.0%)
Trans to 144 Isles of Capri Fire	55,280	-	-	-	-	-	na
Trans to 146 Ochopee Fire Fd	81,150	-	-	-	-	-	na
Reserves for Cash Flow	-	275,000	-	275,000	-	275,000	0.0%
<b>Total Budget</b>	<b>4,087,791</b>	<b>2,933,800</b>	<b>4,164,100</b>	<b>2,419,300</b>	<b>-</b>	<b>2,419,300</b>	<b>(17.5%)</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Collier County Fire Control MSTU (148)	163,899	74,600	63,000	3,000	-	3,000	(96.0%)
Fiddler's Creek Fire District (145)	-	188,900	189,800	5,000	-	5,000	(97.4%)
Goodland Fire District (149)	91,256	108,900	108,900	105,000	-	105,000	(3.6%)
Isles of Capri Fire & Rescue (144)	1,089,713	295,700	246,800	10,000	-	10,000	(96.6%)
Ochopee Fire Control District MSTU (146)	1,670,343	1,791,900	1,523,900	1,978,500	-	1,978,500	10.4%
Specialized Grants - Mile Marker 63 Fire Station (701)	698,333	-	1,820,800	-	-	-	na
<b>Total Net Budget</b>	<b>3,713,544</b>	<b>2,460,000</b>	<b>3,953,200</b>	<b>2,101,500</b>	<b>-</b>	<b>2,101,500</b>	<b>(14.6%)</b>
<b>Total Transfers and Reserves</b>	<b>374,246</b>	<b>473,800</b>	<b>210,900</b>	<b>317,800</b>	<b>-</b>	<b>317,800</b>	<b>(32.9%)</b>
<b>Total Budget</b>	<b>4,087,791</b>	<b>2,933,800</b>	<b>4,164,100</b>	<b>2,419,300</b>	<b>-</b>	<b>2,419,300</b>	<b>(17.5%)</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Ad Valorem Taxes	2,977,235	1,538,100	1,485,400	1,310,800	-	1,310,800	(14.8%)
Delinquent Ad Valorem Taxes	18,054	200	100	200	-	200	0.0%
Intergovernmental Revenues	499,894	-	1,820,800	-	-	-	na
FEMA - Fed Emerg Mgt Agency	2,789	-	-	-	-	-	na
Charges For Services	10,352	-	4,600	-	-	-	na
Miscellaneous Revenues	2,000	1,200	2,700	1,200	-	1,200	0.0%
Interest/Misc	15,142	1,000	24,200	1,000	-	1,000	0.0%
Trans frm Property Appraiser	3,332	1,700	1,700	19,400	-	19,400	1,041.2%
Trans frm Tax Collector	21,408	11,000	11,000	9,300	-	9,300	(15.5%)
Trans fm 001 Gen Fund	565,100	565,100	565,100	565,100	-	565,100	0.0%
Trans fm 148 Collier Fire Fd	136,429	-	-	-	-	-	na
Trans fm 490 EMS Fd	3,000	-	-	-	-	-	na
Carry Forward	460,500	892,500	826,500	578,000	-	578,000	(35.2%)
Less 5% Required By Law	-	(77,000)	-	(65,700)	-	(65,700)	(14.7%)
<b>Total Funding</b>	<b>4,715,236</b>	<b>2,933,800</b>	<b>4,742,100</b>	<b>2,419,300</b>	<b>-</b>	<b>2,419,300</b>	<b>(17.5%)</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Fire Districts**

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Ochopee Fire Control District MSTU (146)	15.00	-	-	-	-	-	na
Specialized Grants - Mile Marker 63 Fire Station (701)	13.00	3.00	-	-	-	-	(100.0%)
<b>Total FTE</b>	<b>28.00</b>	<b>3.00</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Fire Districts**

**Isles of Capri Fire & Rescue (144)**

**Mission Statement**

To provide for the public safety needs of the Isles of Capri community through the provision of emergency response to fire and rescue calls.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Divisional Administration</b>	-	<b>10,000</b>	-	<b>10,000</b>
<b>Reserves, Interest and Transfers</b>	-	-	<b>10,000</b>	<b>-10,000</b>
<b>Current Level of Service Budget</b>	-	<b>10,000</b>	<b>10,000</b>	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	2,103	-	-	-	-	-	na
Indirect Cost Reimburs	30,200	-	-	-	-	-	na
Remittances	1,057,410	295,700	246,800	10,000	-	10,000	(96.6%)
<b>Net Operating Budget</b>	<b>1,089,713</b>	<b>295,700</b>	<b>246,800</b>	<b>10,000</b>	-	<b>10,000</b>	<b>(96.6%)</b>
Trans to Property Appraiser	8,608	-	9,300	-	-	-	na
Trans to Tax Collector	22,232	-	-	-	-	-	na
<b>Total Budget</b>	<b>1,120,553</b>	<b>295,700</b>	<b>256,100</b>	<b>10,000</b>	-	<b>10,000</b>	<b>(96.6%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Ad Valorem Taxes	1,061,545	-	-	-	-	-	na
Delinquent Ad Valorem Taxes	41	-	-	-	-	-	na
Intergovernmental Revenues	198	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	1,191	-	-	-	-	-	na
Charges For Services	7,154	-	-	-	-	-	na
Interest/Misc	6,481	-	10,000	-	-	-	na
Trans frm Property Appraiser	1,161	-	-	10,000	-	10,000	na
Trans frm Tax Collector	7,300	-	-	-	-	-	na
Trans fm 148 Collier Fire Fd	55,280	-	-	-	-	-	na
Trans fm 490 EMS Fd	3,000	-	-	-	-	-	na
Carry Forward	223,300	295,700	246,100	-	-	-	(100.0%)
<b>Total Funding</b>	<b>1,366,650</b>	<b>295,700</b>	<b>256,100</b>	<b>10,000</b>	-	<b>10,000</b>	<b>(96.6%)</b>

**Notes:**

Collier County adopted Ordinance No. 1978-49 on 10/10/78 creating the Isles of Capri Municipal Fire Services Taxing District for the purpose of providing rescue and fire control services to all the residents situated within the Isles of Capri's boundaries.

At the 09/08/15 BCC Meeting Item 11A an Interlocal Agreement was approved with Greater Naples Fire Rescue District to provide fire services to the Isle of Capri Fire District and to support legislation to annex the Isles of Capri Fire District and Collier County Fire District (District One) into the Greater Naples Fire Rescue District.

On March 25, 2016, the Governor House Bill 1265 signed into law (Chapter 2016-261, Laws of Florida), providing for the annexation of the MSTU's service area into the Greater Naples Fire Rescue District (the "District") upon approval of a referendum by the majority of the resident electors within the MSTU.

On August 30, 2016, the resident electors of the MSTU approved a referendum supporting the annexation of the fire service area into

**Administrative Services Department**

**Fire Districts**

**Isles of Capri Fire & Rescue (144)**

the District.

Forecast FY 2018:

At its 2/14/17 regular meeting, the Board of County Commissioners authorized staff to advertise the repeal of Ordinance No. 1978-49.

On 02/28/17, the Board of County Commissioners approved the repealing of Ordinance No. 1978-49 and accepted the 9/6/16 final asset and inventory list; and transfer the assets and inventory in the list to the Greater Naples Fire Rescue District; and to remit any remaining MSTU funds to GNFD upon the completion of audited financial statements and terminate the interlocal agreement between the County and GNFD.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Fire Districts**

**Fiddler's Creek Fire District (145)**

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Fiddler's Creek Administration</b>	-	5,000	-	5,000
To levy, collect and distribute Ad Valorem revenues from Fiddler's Creek and pay to Greater Naples Fire and Rescue District until all legislative action is complete and Fiddlers Creek taxing district is incorporated into the Greater Naples Fire and Rescue District.				
<b>Reserves, transfers and interest</b>	-	-	5,000	-5,000
Current Level of Service Budget	-	5,000	5,000	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Remittances	-	188,900	189,800	5,000	-	5,000	(97.4%)
<b>Net Operating Budget</b>	-	188,900	189,800	5,000	-	5,000	(97.4%)
Trans to Property Appraiser	791	-	900	-	-	-	na
Trans to Tax Collector	2,705	-	-	-	-	-	na
<b>Total Budget</b>	3,496	188,900	190,700	5,000	-	5,000	(97.4%)

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	97,732	-	-	-	-	-	na
Interest/Misc	1,449	-	5,000	-	-	-	na
Trans frm Property Appraiser	107	-	-	5,000	-	5,000	na
Trans frm Tax Collector	888	-	-	-	-	-	na
Carry Forward	89,000	188,900	185,700	-	-	-	(100.0%)
<b>Total Funding</b>	189,176	188,900	190,700	5,000	-	5,000	(97.4%)

Notes:

Collier County adopted Ordinance No. 2015-18 on 2/24/15 creating the Fiddlers Creek Municipal Rescue and Fire Services District to provide and maintain fire department services with the Fiddlers Creek boundaries.

On June 10, 2015, the Governor signed House Bill 859 into law (Chapter 2015-188, Laws of Florida), providing for the annexation of the MSTU's service area into the Greater Naples Fire Rescue District (the "District") upon an affirmative vote by the majority of the resident electors within the MSTU.

On March 15, 2016, the resident electors of the MSTU approved a referendum allowing for the annexation of its service area into the Greater Naples Fire District. The official certification of the election results made the transfer of the fire service area into the District final as a matter of law. The repeal of Ordinance No. 2015-18, will formally remove this law from the Code of Laws and Ordinances of Collier County, Florida.

Forecast FY 2018:

At its 2/14/17 regular meeting, the Board of County Commissioners authorized staff to advertise the repeal of Ordinance No. 2015-18.

On 02/28/17, the Board of County Commissioners approved the repealing of Ordinance No. 2015-18 and termination of the Agreement between the parties and following the County's completion of audited financial statements, staff will remit any remaining financial reserves, fund balance or carry forward amounts in the MSTU to the Greater Naples Fire Rescue District.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Fire Districts**

**Ochopee Fire Control District MSTU (146)**

**Mission Statement**

It is the goal of the District to provide comprehensive Public Safety to the citizens, travelers, and visitors of Collier County within the Ochopee Fire Control District.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Divisional Administration/Overhead</b>	-	9,600	1,203,900	-1,194,300
<b>Remittance to Greater Naples Fire District</b>	-	1,968,900	-	1,968,900
Per an intergovernmental management agreement between the Board and Greater Naples Fire District, Greater Naples is to provide management services over Ochopee Fire Control District until the end of the agreement or until Ochopee is consolidated into Greater Naples.				
<b>Reserves, transfers and interest</b>	-	314,000	1,088,600	-774,600
<b>Current Level of Service Budget</b>	-	<b>2,292,500</b>	<b>2,292,500</b>	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	146,695	-	-	-	-	-	na
Operating Expense	54,611	-	-	-	-	-	na
Indirect Cost Reimburs	52,300	46,900	46,900	9,600	-	9,600	(79.5%)
Remittances	1,416,736	1,745,000	1,477,000	1,968,900	-	1,968,900	12.8%
<b>Net Operating Budget</b>	<b>1,670,343</b>	<b>1,791,900</b>	<b>1,523,900</b>	<b>1,978,500</b>	-	<b>1,978,500</b>	<b>10.4%</b>
Trans to Property Appraiser	11,950	13,900	13,700	11,800	-	11,800	(15.1%)
Trans to Tax Collector	30,493	32,500	31,900	27,200	-	27,200	(16.3%)
Trans to 001 Gen Fd	147,900	147,900	147,900	-	-	-	(100.0%)
Reserves for Cash Flow	-	275,000	-	275,000	-	275,000	0.0%
<b>Total Budget</b>	<b>1,860,686</b>	<b>2,261,200</b>	<b>1,717,400</b>	<b>2,292,500</b>	-	<b>2,292,500</b>	<b>1.4%</b>
<b>Total FTE</b>	<b>15.00</b>	-	-	-	-	-	na

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Ad Valorem Taxes	1,411,315	1,434,100	1,385,600	1,202,500	-	1,202,500	(16.1%)
Delinquent Ad Valorem Taxes	17,428	200	100	200	-	200	0.0%
Intergovernmental Revenues	266	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	1,598	-	-	-	-	-	na
Charges For Services	3,198	-	4,600	-	-	-	na
Miscellaneous Revenues	2,000	1,200	2,700	1,200	-	1,200	0.0%
Interest/Misc	5,821	1,000	4,800	1,000	-	1,000	0.0%
Trans frm Property Appraiser	1,611	1,700	1,700	1,400	-	1,400	(17.6%)
Trans frm Tax Collector	10,012	11,000	11,000	9,300	-	9,300	(15.5%)
Trans fm 001 Gen Fund	565,100	565,100	565,100	565,100	-	565,100	0.0%
Trans fm 148 Collier Fire Fd	81,150	-	-	-	-	-	na
Carry Forward	75,000	318,700	313,800	572,000	-	572,000	79.5%
Less 5% Required By Law	-	(71,800)	-	(60,200)	-	(60,200)	(16.2%)
<b>Total Funding</b>	<b>2,174,500</b>	<b>2,261,200</b>	<b>2,289,400</b>	<b>2,292,500</b>	-	<b>2,292,500</b>	<b>1.4%</b>



## Administrative Services Department

### Fire Districts

#### Ochopee Fire Control District MSTU (146)

Notes:

While the Adopted FY 2017 Budget contains typical appropriations for personal services, operating and capital, it is the intent of the Board of County Commissioners (BCC) and the Greater Naples Fire Rescue District (GNFRD) to consolidate the Ochopee Fire Control MSTU into Greater Naples and this process will be governed by a intergovernmental management agreement which the BCC adopted on 9/13/16 Item 11B effective 11/1/16. This management agreement extends through 9/30/19. The amended FY 2017 budget and all future adopted budgets through the end of the agreement term or until consolidation occurs will provide simply for remittances to Greater Naples in exchange for management services contained within the agreement.

Forecast FY 2018:

The third and final loan repayment to the general fund was completed in FY18.

Current FY 2019:

Remittances to Others is to cover the monthly payment to Greater Naples, except for the Indirect cost reimbursement of \$9,600.

Revenues:

Budgeted ad valorem tax revenue is based on the Ochopee Fire Control District taxable value of \$300,635,627 which represents a -5.60% decrease from FY18. A 4.0000 mill tax levy is proposed and is decreased 0.5000 mills per the intergovernmental management agreement that the BCC approved on 09/13/16 which states that when the loan to Collier County is paid in full the millage rate will be reduced to 4.0 mills. This levy will provide an estimated \$1,202,500 in tax revenues. The rolled back rate is a millage of 4.7442.

In spite of the increase in millage, in order to maintain minimum service levels due to years of decreased ad valorem funding and decreased carry forward from previous years, it is necessary to transfer \$565,100 from the General Fund. This transfer represents a portion of PILT tax revenue which is used to offset the loss of tax base due to the preponderance of federal lands within the District.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Fire Districts**

**Collier County Fire Control MSTU (148)**

**Mission Statement**

To provide basic fire protection to the residents of the unincorporated areas of the County located outside the boundaries of existing fire control taxing districts.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Reserves, transfers and interest</b>	-	-	3,000	-3,000
<b>Contracted Fire Protection Service</b>	-	3,000	-	3,000
<p>This district was created pursuant to Chapter 125 of the Florida Statutes by adopting Ordinance No. 84-84, as amended. Fire protection service is delivered by four (4) fire control districts within the County through a contractual service agreement between the respective fire control districts and the BCC. This service is funded by an MSTU at a millage not to exceed 2.0 mills on the properties that are located within the District boundaries.</p>				
Current Level of Service Budget	-	3,000	3,000	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Indirect Cost Reimburs	1,600	-	-	-	-	-	na
Remittances	162,299	74,600	63,000	3,000	-	3,000	(96.0%)
<b>Net Operating Budget</b>	<b>163,899</b>	<b>74,600</b>	<b>63,000</b>	<b>3,000</b>	-	<b>3,000</b>	<b>(96.0%)</b>
Trans to Property Appraiser	2,578	-	2,700	-	-	-	na
Trans to Tax Collector	7,189	-	-	-	-	-	na
Trans to 144 Isles of Capri Fire	55,280	-	-	-	-	-	na
Trans to 146 Ochopee Fire Fd	81,150	-	-	-	-	-	na
<b>Total Budget</b>	<b>310,096</b>	<b>74,600</b>	<b>65,700</b>	<b>3,000</b>	-	<b>3,000</b>	<b>(96.0%)</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	309,441	-	-	-	-	-	na
Delinquent Ad Valorem Taxes	585	-	-	-	-	-	na
Interest/Misc	870	-	4,000	-	-	-	na
Trans frm Property Appraiser	348	-	-	3,000	-	3,000	na
Trans frm Tax Collector	2,361	-	-	-	-	-	na
Carry Forward	58,100	74,600	61,700	-	-	-	(100.0%)
<b>Total Funding</b>	<b>371,704</b>	<b>74,600</b>	<b>65,700</b>	<b>3,000</b>	-	<b>3,000</b>	<b>(96.0%)</b>

**Notes:**

Collier County adopted Ordinance No. 1984-84 on 11/20/84 creating the Collier County Fire Control MSTU for the purpose of providing rescue and fire protection to all the residents situated within the unincorporated areas of Collier County lying outside the boundaries of an existing fire control taxing district.

On March 25, 2016, the Governor signed into law (Chapter 2016-262, Laws of Florida), providing for the annexation of the MSTU's service area into the Greater Naples Fire Rescue District (the "District") upon approval of a referendum by the majority of the resident electors within the MSTU.

On August 30, 2016, the resident electors of the MSTU approved a referendum supporting the annexation of the fire service area into the District. The official certification of the election results made the transfer of the fire service area into the District final as a matter of law. The repeal of Ordinance No. 1984-84, will formally remove this law from the Code of Laws and Ordinances of Collier County,

**Administrative Services Department**

**Fire Districts**

**Collier County Fire Control MSTU (148)**

Florida.

Forecast FY 2018:

At its 2/14/17 regular meeting, the Board of County Commissioners authorized staff to advertise the repeal of Ordinance No. 1984-84.

On 02/28/17, the Board of County Commissioners approved the repealing of Ordinance No. 1984-84 and any remaining financial reserves, fund balance or carry forward amounts in the MSTU, upon the County's completion of audited financial statements, will be remitted from the MSTU funds to the Greater Naples Fire Rescue District.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Fire Districts  
Goodland Fire District (149)**

**Mission Statement**

To provide basic fire protection to the residents of Goodland.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Divisional Administration/Overhead</b>	-	108,800	108,800	-

This district was created, pursuant to Chapter 125 of the Florida Statutes, by adopting Ordinance No. 98-114 as amended. Fire protection service is delivered by the Marco Island Fire Control District through a contractual service agreement with the BCC. This service is funded by an MSTU at a millage not to exceed 2.0 mills on the properties that are located within the District boundaries.

Current Level of Service Budget	-	108,800	108,800	-
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<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Indirect Cost Reimburs	900	1,000	1,000	900	-	900	(10.0%)
Remittances	90,356	107,900	107,900	104,100	-	104,100	(3.5%)
<b>Net Operating Budget</b>	<b>91,256</b>	<b>108,900</b>	<b>108,900</b>	<b>105,000</b>	-	<b>105,000</b>	<b>(3.6%)</b>
Trans to Property Appraiser	789	1,500	1,500	1,000	-	1,000	(33.3%)
Trans to Tax Collector	2,582	3,000	3,000	2,800	-	2,800	(6.7%)
<b>Total Budget</b>	<b>94,627</b>	<b>113,400</b>	<b>113,400</b>	<b>108,800</b>	-	<b>108,800</b>	<b>(4.1%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Ad Valorem Taxes	97,202	104,000	99,800	108,300	-	108,300	4.1%
Interest/Misc	522	-	400	-	-	-	na
Trans frm Property Appraiser	106	-	-	-	-	-	na
Trans frm Tax Collector	848	-	-	-	-	-	na
Carry Forward	15,100	14,600	19,200	6,000	-	6,000	(58.9%)
Less 5% Required By Law	-	(5,200)	-	(5,500)	-	(5,500)	5.8%
<b>Total Funding</b>	<b>113,778</b>	<b>113,400</b>	<b>119,400</b>	<b>108,800</b>	-	<b>108,800</b>	<b>(4.1%)</b>

Current FY 2019:

This MSTU addresses fire protection services for the residents of Goodland that are provided by a contractual agreement between Collier County and the City of Marco Island. In FY19, it is estimated that the contract amount will be \$104,100. There are no reserves for contingencies.

Revenues:

Budgeted ad valorem tax revenue is based on Goodland/Hoor's Island Fire District taxable value of \$84,857,058 which represents a 4.13% increase from FY18. A 1.2760 mill tax levy is planned and will provide an estimated \$108,800 in tax revenues. The rolled back rate is a millage of 1.2541.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Department**

**Fire Districts**

**Specialized Grants - Mile Marker 63 Fire Station (701)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	397,656	-	1,438,200	-	-	-	na
Operating Expense	34,276	-	382,600	-	-	-	na
Capital Outlay	25,823	-	-	-	-	-	na
Remittances	240,578	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>698,333</b>	<b>-</b>	<b>1,820,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>698,333</b>	<b>-</b>	<b>1,820,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total FTE</b>	<b>13.00</b>	<b>3.00</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	499,429	-	1,820,800	-	-	-	na
<b>Total Funding</b>	<b>499,429</b>	<b>-</b>	<b>1,820,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

Notes:

The 2011 Florida Legislature amended Section 338.26(3), Florida Statutes to provide a conditional funding source to develop and operate a fire station at the Florida Department of Transportation (FDOT) Mile Marker 63 Rest Area on Alligator Alley in Collier County, Florida. The amendment authorized the use of fees generated from tolls on Alligator Alley to develop and operate the Fire Station to provide fire, rescue and emergency management services to the adjacent counties along the Alley.

The Board of County Commissioners entered into an Interlocal Agreement with the Florida Department of Transportation on April 8, 2014 via Board Agenda Item 11.A. for the operation and furnishing of the facility. The agreement is to be in effect from July 1, 2014 through no later than June 30, 2018.

On September 13, 2016, the Board approved an Interlocal Agreement with the Greater Naples Fire Rescue District (GNFD) to consolidate services and manage Ochopee Fire Control District commencing on November 1, 2016. Included in the terms of this agreement was the allowed assignment of the FDOT Interlocal Agreement funding station 63. FDOT is currently in process of executing a separate assignment agreement of the FDOT Interlocal (funding) Agreement to GNFD. Collier County will continue to provide EMS services associated with the mile marker 63 fire station and be reimbursed for associated costs through coordination with GNFD.

Forecast FY 2018:

This grant contract period overlap fiscal years. This forecast includes the following grant award from the Florida Department of Transportation:

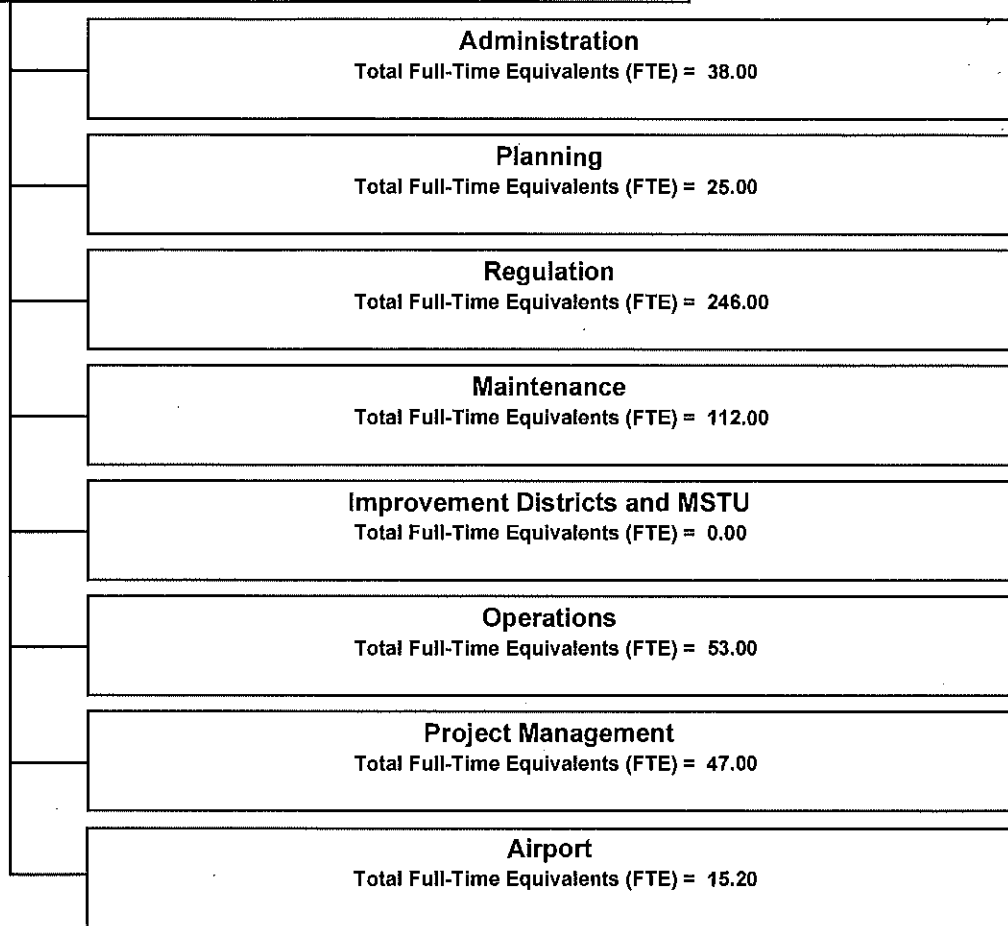
33356 \$1,820,800 FY14-18 FDOT Mile Marker 63 Interlocal Agreement

The FTE count decreased due to three (3) FTE's being moved to Fund 490 Emergency Medical Services.

## Growth Management Department

### Growth Management Department Organizational Chart

Total Full-Time Equivalents (FTE) = 536.20



## Growth Management Department

Thaddeus Cohen, Department Head

A budget reflects priorities. The Growth Management Department recognizes this statement better than most. This past year we met the challenges of Hurricane Irma, the pressures from continued growth, and the stress of maintaining our infrastructure and services in one of the fastest growing counties in Florida. The Fiscal Year 2019 budget message highlights our path forward which builds on our successes.

Stability, continuity and sustainability are highly valued attributes in the services we provide. Our budget upholds these values. The stability of the FY19 budget allows our Department to capitalize on your assets by providing the resources for continued road capacity expansion such as the design of the Vanderbilt Beach Road extension; the approval of the design/build for Golden Gate Boulevard; and the re-pavement surface projects and intersection improvements to respond to current and projected growth. We also are paying special attention to the health of our aging bridges. Currently, 14 bridges are in design for replacement in our Bridge Program.

Technological upgrades to your traffic management systems continues and energy savings are being sustained through the replacement of existing street lights with LED fixtures. Our crews are diligently working to repair, replace, and restore traffic signs damaged by Hurricane Irma. The FY19 budget reflects our commitment to the maintenance of your road and bridge assets while adding to the scenic beauty of the community through the landscape and, irrigation median program.

The establishment of a storm water utility fee in FY19 will enhance our ability to meet the communities' needs. We will program for the integration of technology for weir automation and remote system monitoring; accelerate work in Golden Gate City; and continue projects such as Naples Park. With this dedicated funding source, we can deploy the necessary resources to improve the storm water network.

You place a high value on the quality and sustainability of the environment. This is a high priority for the Department. The Pollution Control section has garnered state and regional recognition for meeting the challenges of ever changing environmental rules, regulation, and permitting conditions. This budget provides for the continuation of our robust, sampling, testing, and monitoring programs to meet those requirements, while enhancing the delivery of our neighborhood and industry based educational programs. A sustainable, healthy coastal zone has been made more difficult in the aftermath of Irma. The Coastal Zone Management team is adapting to this changing environment. Work continues on plans for beach re-nourishment, mitigating strategies for a more resilient coast, and restoration projects related to storm damage.

The Development Services teams are focused on strengthening their processes while managing sustained year over year increases in activity. These efforts have the additional challenge of the demands created by Hurricane Irma related reconstruction. The budget supports the expansion of E-permits initiatives which represent forty percent of our submittal intake. Working with industry partners technological improvements of our online offerings will increase residents and businesses access to information and improve document review coordination. Technological improvements will assist our code enforcement team, who averages seventy cases per officer. The implementation of a mobile application will help them reduce response times and manage more effectively inter-governmental coordination and public interaction. The public will see continued benefits from the efforts of the certified flood managers. Their efforts have lowered flood insurance rates. We will build upon the compliance record which brought a reduction in the FEMA Community Rating System score.

Collier County is connected to the world. That statement is reflected in the new terminal building under construction at Marco Island Airport. We will bolster those connections with runway improvements at Immokalee and hanger repairs at Everglades City airports.

A budget reflects priorities some of which have been highlighted. The accomplishments, however, cannot be done without the talent and dedication of the women and men who are the Growth Management Department.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

<b>Division Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	42,697,535	46,408,600	45,822,900	48,980,200	446,800	49,427,000	6.5%
Operating Expense	20,748,088	33,034,900	25,728,400	31,113,000	16,200	31,129,200	(5.8%)
Indirect Cost Reimburs	1,319,500	1,455,000	1,455,000	1,377,100	-	1,377,100	(5.4%)
Aviation Fuel	1,587,670	1,614,600	1,672,700	1,875,300	-	1,875,300	16.1%
Capital Outlay	1,233,876	4,329,900	1,729,500	3,778,700	38,000	3,816,700	(11.9%)
<b>Total Net Budget</b>	<b>67,586,669</b>	<b>86,843,000</b>	<b>76,408,500</b>	<b>87,124,300</b>	<b>501,000</b>	<b>87,625,300</b>	<b>0.9 %</b>
Trans to Property Appraiser	24,480	27,900	26,800	28,200	-	28,200	1.1%
Trans to Tax Collector	71,450	84,500	77,200	99,600	-	99,600	17.9%
Advance/Repay to 495 Airp Ops	-	-	9,000,000	-	-	-	na
Trans to 001 General Fund	223,600	189,100	189,100	189,100	-	189,100	0.0%
Trans to 101 Transp Op Fd	451,801	16,500	16,500	15,000	-	15,000	(9.1%)
Trans to 111 Unincorp Gen Fd	75,000	187,700	187,700	155,900	-	155,900	(16.9%)
Trans to 113 Com Dev Fd	126,300	150,000	150,000	193,200	-	193,200	28.8%
Trans to 114 Pollutn Ctrl Fd	-	-	-	42,500	-	42,500	na
Trans to 705 Housing Grants	13,408	-	-	-	-	-	na
Trans to 232 PR/NPP Bond	-	791,900	791,700	-	-	-	(100.0%)
Trans to 298 Sp Ob Bd '10	1,207,100	1,208,300	1,208,300	1,208,800	-	1,208,800	0.0%
Trans to 301 Co Wide Cap Fd	-	225,000	225,000	100,000	-	100,000	(55.6%)
Trans to 309 CDES Capital	-	-	-	9,014,800	-	9,014,800	na
Trans to 324 Stormw Op Fd	70,700	-	-	-	-	-	na
Trans to 496 Airport Cap Fd	225,300	578,200	9,578,200	500,000	-	500,000	(13.5%)
Trans to 506 IT Capital	-	212,100	212,100	-	-	-	(100.0%)
Trans to 523 Motor Pool Cap	1,539,500	1,510,100	1,510,100	430,000	-	430,000	(71.5%)
Trans to 309 Grwth Mgt Cap Fd (H. Irma)	53,669	-	46,300	-	-	-	na
Reserves for Contingencies	-	1,694,900	-	1,552,500	-	1,552,500	(8.4%)
Reserves for Reimb to State	-	22,600	-	30,000	-	30,000	32.7%
Reserves for Prepaid Services	-	9,935,800	-	7,260,900	-	7,260,900	(26.9%)
Reserves for Capital	-	11,382,300	-	1,165,600	-	1,165,600	(89.8%)
Reserves for Cash Flow	-	5,670,700	-	5,771,900	-	5,771,900	1.8%
Reserves for Attrition	-	(720,800)	-	(817,100)	-	(817,100)	13.4%
<b>Total Budget</b>	<b>71,668,977</b>	<b>120,009,800</b>	<b>99,627,500</b>	<b>114,065,200</b>	<b>501,000</b>	<b>114,566,200</b>	<b>(4.5%)</b>



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

Appropriations by Department	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Administration	9,239,234	18,525,600	11,426,300	15,329,900	-	15,329,900	(17.3%)
Planning	3,550,350	3,437,000	3,336,900	3,585,100	-	3,585,100	4.3%
Regulation	21,693,476	25,153,600	24,794,500	26,514,000	-	26,514,000	5.4%
Maintenance	16,566,323	19,810,800	18,837,700	20,924,500	234,300	21,158,800	6.8%
Improvement Districts and MSTU	66,523	2,084,300	378,200	2,086,700	-	2,086,700	0.1%
Operations	8,046,569	8,957,000	8,759,600	9,201,900	128,000	9,329,900	4.2%
Project Management	5,192,539	5,459,700	5,292,600	5,666,300	138,700	5,805,000	6.3%
Airport	3,231,655	3,415,000	3,582,700	3,815,900	-	3,815,900	11.7%
<b>Total Net Budget</b>	<b>67,586,669</b>	<b>86,843,000</b>	<b>76,408,500</b>	<b>87,124,300</b>	<b>501,000</b>	<b>87,625,300</b>	<b>0.9%</b>
Regulation	334,215	2,130,200	355,200	1,911,400	-	1,911,400	(10.3%)
Maintenance	871,500	871,500	871,500	872,700	-	872,700	0.1%
Improvement Districts and MSTU	370	793,100	792,900	36,300	-	36,300	(95.4%)
Operations	93,627	109,900	26,700	140,700	-	140,700	28.0%
Project Management	55,818	90,300	57,000	93,800	-	93,800	3.9%
Airport	238,708	1,009,900	9,578,200	737,700	-	737,700	(27.0%)
Reserves and Transfers	2,488,069	28,161,900	11,537,500	23,148,300	-	23,148,300	(17.8%)
<b>Total Transfers and Reserves</b>	<b>4,082,308</b>	<b>33,166,800</b>	<b>23,219,000</b>	<b>26,940,900</b>	<b>-</b>	<b>26,940,900</b>	<b>(18.8%)</b>
<b>Total Budget</b>	<b>71,668,977</b>	<b>120,009,800</b>	<b>99,627,500</b>	<b>114,065,200</b>	<b>501,000</b>	<b>114,566,200</b>	<b>(4.5%)</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

Division Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	3,017,047	3,327,900	3,193,000	3,471,500	-	3,471,500	4.3%
Delinquent Ad Valorem Taxes	764	-	200	-	-	-	na
Communications Services Tax	5,084,038	4,600,000	4,500,000	4,500,000	-	4,500,000	(2.2%)
Franchise Fees	236,909	190,000	127,300	60,000	-	60,000	(68.4%)
Licenses & Permits	4,912,010	6,065,700	5,583,800	5,626,500	-	5,626,500	(7.2%)
Building Permits	15,020,156	12,450,000	16,001,100	16,000,000	-	16,000,000	28.5%
Reinspection Fees	2,867,492	2,265,000	2,341,200	2,240,000	-	2,240,000	(1.1%)
Special Assessments	22,487	37,000	30,000	33,000	-	33,000	(10.8%)
Intergovernmental Revenues	906,933	844,000	901,000	864,800	-	864,800	2.5%
SFWMD/Big Cypress Revenue	1,000,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0.0%
FEMA - Fed Emerg Mgt Agency	11,819	-	-	-	-	-	na
Charges For Services	4,439,612	4,535,000	4,236,300	4,197,900	-	4,197,900	(7.4%)
Aviation Fuel Sales	2,757,191	2,608,800	2,781,500	3,001,900	-	3,001,900	15.1%
Fines & Forfeitures	256,217	339,000	254,200	237,000	-	237,000	(30.1%)
Miscellaneous Revenues	319,885	226,900	589,400	225,000	-	225,000	(0.8%)
Interest/Misc	522,482	244,400	471,000	189,400	-	189,400	(22.5%)
Reimb From Other Depts	1,081,083	1,032,900	1,038,000	1,005,800	-	1,005,800	(2.6%)
Trans frm Property Appraiser	3,301	-	-	-	-	-	na
Trans frm Tax Collector	23,460	-	-	-	-	-	na
Advance/Repay fm 131 Planning	-	-	9,000,000	-	-	-	na
Net Cost General Fund	98,982	109,800	103,900	107,300	-	107,300	(2.3%)
Net Cost Road and Bridge	(2,605,429)	-	(2,073,100)	-	-	-	na
Net Cost Stormwater Utility	-	-	-	-	-	-	na
Net Cost Unincorp General Fund	7,050,190	11,813,000	11,502,600	11,816,100	154,300	11,970,400	1.3%
Net Cost Community Development	(26,955,370)	-	(25,355,800)	-	-	-	na
Net Cost Planning Services	(12,921,892)	-	(4,350,700)	-	-	-	na
Trans fm 001 Gen Fund	20,608,300	21,670,400	21,670,400	21,628,600	-	21,628,600	(0.2%)
Trans fm 101 Transp Op Fd	-	15,000	15,000	20,000	-	20,000	33.3%
Trans fm 102 ROW Permit	211,082	-	-	-	-	-	na
Trans fm 103 Stormwater	-	-	-	20,000	-	20,000	na
Trans fm 107 Imp Fee Admin	-	15,000	15,000	20,000	-	20,000	33.3%
Trans fm 111 Unincorp Gen Fd	663,000	678,000	678,000	1,752,600	-	1,752,600	158.5%
Trans fm 114 Pollutn Ctrl Fd	16,300	36,500	36,500	33,200	-	33,200	(9.0%)
Trans fm 131 Dev Serv Fd	295,700	100,000	100,000	100,000	-	100,000	0.0%
Trans fm 185 Beach Ren Ops	10,000	15,000	15,000	62,500	-	62,500	316.7%
Trans fm 195 TDC Cap Fd	759,900	790,000	790,000	840,100	138,700	978,800	23.9%
Trans fm 312 Gas Tax Op Fd	45,818	-	-	-	-	-	na
Trans fm 325 Stormwater Cap Fd	821,600	-	-	-	-	-	na
Trans fm 495 Airport Op Fd	-	-	-	15,000	-	15,000	na
Trans fm 711/712 Transp Grants	10,151	-	14,800	-	-	-	na
Trans fm 760 Collier Lighting	69,900	-	-	-	-	-	na
Carry Forward	48,289,700	46,707,900	49,709,300	36,863,000	208,000	37,071,000	(20.6%)
Less 5% Required By Law	-	(1,707,400)	-	(1,866,000)	-	(1,866,000)	9.3%
<b>Total Funding</b>	<b>78,950,816</b>	<b>120,009,800</b>	<b>104,918,900</b>	<b>114,065,200</b>	<b>501,000</b>	<b>114,566,200</b>	<b>(4.5%)</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

<b>Division Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Administration	34.00	38.00	38.00	38.00	-	38.00	0.0%
Planning	31.00	24.00	24.00	25.00	-	25.00	4.2%
Regulation	229.00	234.00	234.00	246.00	-	246.00	5.1%
Maintenance	107.00	110.00	109.00	108.00	4.00	112.00	1.8%
Operations	50.00	51.00	51.00	51.00	2.00	53.00	3.9%
Project Management	44.00	45.00	46.00	46.00	1.00	47.00	4.4%
Airport	15.00	15.00	15.20	15.20	-	15.20	1.3%
<b>Total FTE</b>	<b>510.00</b>	<b>517.00</b>	<b>517.20</b>	<b>529.20</b>	<b>7.00</b>	<b>536.20</b>	<b>3.7%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Administration**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	4,555,115	5,721,400	5,704,800	6,321,700	-	6,321,700	10.5%
Operating Expense	3,549,673	10,199,200	4,750,100	7,377,200	-	7,377,200	(27.7%)
Indirect Cost Reimburs	770,800	864,000	864,000	888,700	-	888,700	2.9%
Capital Outlay	363,645	1,741,000	107,400	742,300	-	742,300	(57.4%)
<b>Net Operating Budget</b>	<b>9,239,234</b>	<b>18,525,600</b>	<b>11,426,300</b>	<b>15,329,900</b>	-	<b>15,329,900</b>	<b>(17.3%)</b>
<b>Total Budget</b>	<b>9,239,234</b>	<b>18,525,600</b>	<b>11,426,300</b>	<b>15,329,900</b>	-	<b>15,329,900</b>	<b>(17.3%)</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Addressing and GIS (113)	507,193	713,900	655,000	659,100	-	659,100	(7.7%)
Planning & Regulatory Admin/FEMA Expenses (111)	243,251	559,600	505,300	556,100	-	556,100	(0.6%)
Planning & Regulatory Administration (113)	7,497,243	15,976,300	9,060,400	12,906,200	-	12,906,200	(19.2%)
Planning & Regulatory Administration (131)	514,015	716,600	703,500	669,600	-	669,600	(6.6%)
Records Management (113)	477,532	559,200	502,100	538,900	-	538,900	(3.6%)
<b>Total Net Budget</b>	<b>9,239,234</b>	<b>18,525,600</b>	<b>11,426,300</b>	<b>15,329,900</b>	-	<b>15,329,900</b>	<b>(17.3%)</b>
<b>Total Transfers and Reserves</b>	-	-	-	-	-	-	na
<b>Total Budget</b>	<b>9,239,234</b>	<b>18,525,600</b>	<b>11,426,300</b>	<b>15,329,900</b>	-	<b>15,329,900</b>	<b>(17.3%)</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Licenses & Permits	1,744,749	2,022,000	1,821,700	1,834,000	-	1,834,000	(9.3%)
Building Permits	15,020,156	12,450,000	16,001,100	16,000,000	-	16,000,000	28.5%
Reinspection Fees	2,218,753	1,600,000	1,741,200	1,640,000	-	1,640,000	2.5%
Charges For Services	268,621	317,700	433,100	311,700	-	311,700	(1.9%)
Miscellaneous Revenues	53,096	50,100	50,100	50,100	-	50,100	0.0%
Reimb From Other Depts	229,420	547,000	545,500	607,300	-	607,300	11.0%
Net Cost Unincorp General Fund	240,139	559,600	505,300	556,100	-	556,100	(0.6%)
Net Cost Community Development	(10,560,629)	817,200	(9,727,300)	(5,808,300)	-	(5,808,300)	(810.8%)
Net Cost Planning Services	24,929	162,000	55,600	139,000	-	139,000	(14.2%)
<b>Total Funding</b>	<b>9,239,234</b>	<b>18,525,600</b>	<b>11,426,300</b>	<b>15,329,900</b>	-	<b>15,329,900</b>	<b>(17.3%)</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Planning & Regulatory Administration (113)	24.00	26.00	26.00	26.00	-	26.00	0.0%
Planning & Regulatory Admin/FEMA Expenses (111)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Records Management (113)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Addressing and GIS (113)	5.00	7.00	7.00	7.00	-	7.00	0.0%
<b>Total FTE</b>	<b>34.00</b>	<b>38.00</b>	<b>38.00</b>	<b>38.00</b>	-	<b>38.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Administration**

**Planning & Regulatory Administration (113)**

**Mission Statement**

The primary function of this section is to provide executive level management, financial support, and policy development to all the divisions within the planning and regulatory element of the Growth Management Department (GMD). This section also provides planning and regulatory administrative support to the BCC, County Manager's Office, advisory boards, and other constitutional agencies.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Divisional Administration</b>	<b>1.00</b>	<b>10,686,300</b>	<b>19,911,300</b>	<b>-9,225,000</b>
This section includes the funding for the Deputy Department Head who provides administrative oversight to the divisions within the Growth Management Department, and all divisional overhead costs including indirect cost allocation, IT direct billing hours, insurance, utilities and building repair & maintenance.				
<b>Divisional Financial and Systems Management</b>	<b>19.00</b>	<b>1,740,800</b>	<b>-</b>	<b>1,740,800</b>
This section provides financial and systems administration support and oversight. Responsibilities include, but are not limited to, expenditure processing and tracking, reporting services, application management, and acting as liaison to GMD Planning & Regulatory advisory boards.				
<b>Cash Management</b>	<b>6.00</b>	<b>479,100</b>	<b>-</b>	<b>479,100</b>
Conduct cash receipting and daily financial reconciliation for all Development Services Center activities. Includes the receipt of Building Permit fees, Land Development fees, and Impact Fees. Section also provides assorted cashiering services to the Code Enforcement Division. Provide excellent customer service. Greet customers visiting our department, answer questions, guide customers to proper area, and assist with the permit application process both in person as well as on the phone.				
Current Level of Service Budget	<b>26.00</b>	<b>12,906,200</b>	<b>19,911,300</b>	<b>-7,005,100</b>

Program Performance Measures	FY 2017 Actual	FY 2018 Budget	FY 2018 Forecast	FY 2019 Budget
* 99% accuracy rate for cash receipts and deposits by GMD Cashiers	99	99	99	99
• 90% of all phone calls coming through the telephone system will be answered in less than one minute	100	100	75	100
• 90% of citizens coming to the Business Center will wait on average less than 20 minutes	100	100	100	100

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	3,686,690	4,519,800	4,576,500	5,193,300	-	5,193,300	14.9%
Operating Expense	2,968,432	9,261,300	3,880,700	6,474,900	-	6,474,900	(30.1%)
Indirect Cost Reimburs	537,100	590,700	590,700	633,500	-	633,500	7.2%
Capital Outlay	305,021	1,604,500	12,500	604,500	-	604,500	(62.3%)
<b>Net Operating Budget</b>	<b>7,497,243</b>	<b>15,976,300</b>	<b>9,060,400</b>	<b>12,906,200</b>	<b>-</b>	<b>12,906,200</b>	<b>(19.2%)</b>
<b>Total Budget</b>	<b>7,497,243</b>	<b>15,976,300</b>	<b>9,060,400</b>	<b>12,906,200</b>	<b>-</b>	<b>12,906,200</b>	<b>(19.2%)</b>
<b>Total FTE</b>	<b>24.00</b>	<b>26.00</b>	<b>26.00</b>	<b>26.00</b>	<b>-</b>	<b>26.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Administration**

**Planning & Regulatory Administration (113)**

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Licenses & Permits	1,397,553	1,669,000	1,468,700	1,481,000	-	1,481,000	(11.3%)
Building Permits	15,020,156	12,450,000	16,001,100	16,000,000	-	16,000,000	28.5%
Reinspection Fees	2,218,753	1,600,000	1,741,200	1,640,000	-	1,640,000	2.5%
Charges For Services	126,307	115,900	137,800	133,900	-	133,900	15.5%
Miscellaneous Revenues	49,984	50,100	50,100	50,100	-	50,100	0.0%
Reimb From Other Depts	227,782	545,000	545,000	606,300	-	606,300	11.2%
Net Cost Community Development	(11,543,291)	(453,700)	(10,883,500)	(7,005,100)	-	(7,005,100)	1,444.0%
<b>Total Funding</b>	<b>7,497,243</b>	<b>15,976,300</b>	<b>9,060,400</b>	<b>12,906,200</b>	<b>-</b>	<b>12,906,200</b>	<b>(19.2%)</b>

Forecast FY 2018:

Personal Services are forecasted to be higher than the adopted FY 2018 budget due to hiring additional job bank associates and more than anticipated overtime to meet customer demand.

Operating Expenses are forecasted to be lower due to a decrease in contracted services (inability of the staffing vendor to provide qualified candidates to perform building plans review and inspections), a reduction in technology services (land development software provider unable to complete the number of change orders requested), and a delay in the digital conversion and standardization of enterprise content management platform to allow for a countywide solution.

Capital Outlay is forecasted to be lower due to the cancellation of the replacement of the Development Services air conditioning and chiller systems. This project has run into several obstacles over the past few years as it has become increasingly difficult to attract vendor participation.

Current FY 2019:

Personal Services are increasing due to additional job bank associates budgeted to meet increased customer demand. This budget includes all direct, indirect, and other major capital expenses associated with Fund (113) operations, including funding to support CityView maintenance and development and contracted temporary professional services to meet the expected continued increase in permitting and inspection related activities.

Operating Expenses are expected to be lower as a charge for prepaid services recorded in this section last year was accounted for in a separate reserve line item. This section includes budget for projects that were unable to be scheduled and completed for required building maintenance, digital record conversion of permits and plans, increased external vendor support for further enhancements to the land development software, and GIS support to convert CAD documents into GIS in a continuing effort to become more GIS-centric.

Capital Outlay includes the replacement of the Development Services aging air conditioning system, chiller units, undersized backup generator, hurricane storm shutters, roof, site improvements such as repaving parking areas and enhancing landscaping, servers, network printers, computers, and other required building maintenance and replacement items identified by Facilities Management.

Revenues:

Staff recognizes the continued volatility of development industry activity and will continue to focus on market conditions, capturing efficiencies, and maintaining a conservative approach to business operations and revenue forecasting.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Administration**

**Planning & Regulatory Administration (131)**

**Mission Statement**

The principal function is to provide executive level management to all the divisions within the planning and regulatory element of the Growth Management Department (GMD).

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Divisional Administration</b>	-	385,400	-	385,400
This section provides administrative and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards and executive level management to all divisions within Planning and Regulatory Services.				
<b>Fund Level Control</b>	-	284,200	530,600	-246,400
This division provides for the operation of the GMD Planning & Regulation Building including the Divisions within the Department and the associated direct and indirect costs.				
Current Level of Service Budget	-	669,600	530,600	139,000

Program Performance Measures	FY 2017 Actual	FY 2018 Budget	FY 2018 Forecast	FY 2019 Budget
• 100% of all PUD Annual Monitoring Report Notifications will be sent to applicants within 45 days of the due date	100	100	100	100

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	262,811	393,300	380,200	363,100	-	363,100	(7.7%)
Indirect Cost Reimburs	233,700	273,300	273,300	255,200	-	255,200	(6.6%)
Capital Outlay	17,504	50,000	50,000	51,300	-	51,300	2.6%
<b>Net Operating Budget</b>	<b>514,015</b>	<b>716,600</b>	<b>703,500</b>	<b>669,600</b>	-	<b>669,600</b>	<b>(6.6%)</b>
<b>Total Budget</b>	<b>514,015</b>	<b>716,600</b>	<b>703,500</b>	<b>669,600</b>	-	<b>669,600</b>	<b>(6.6%)</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Licenses & Permits	347,196	353,000	353,000	353,000	-	353,000	0.0%
Charges For Services	141,890	201,600	294,900	177,600	-	177,600	(11.9%)
Net Cost Planning Services	24,929	162,000	55,600	139,000	-	139,000	(14.2%)
<b>Total Funding</b>	<b>514,015</b>	<b>716,600</b>	<b>703,500</b>	<b>669,600</b>	-	<b>669,600</b>	<b>(6.6%)</b>

Forecast FY 2018:

Operating Expenses are forecasted to be lower than the adopted FY 2018 budget due to reduced contracting costs for court reporting, as there were fewer Hearing Examiner meetings.

Current FY 2019:

Operating Expense is budgeted to decrease overall due to a lower allocation for court reporting costs, consistent with current trends.

Capital Outlay includes required replacement computers, network printers, and hardware upgrades.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Administration**

**Planning & Regulatory Admin/FEMA Expenses (111)**

**Mission Statement**

To collaborate with FEMA representatives addressing County objections to the revised FEMA flood insurance rate maps and more importantly to obtain the needed engineering, scientific and topographic data to improve the accuracy of the flood maps for the residents and property owners of Collier County and to implement the County's floodplain management plan and oversee the Community Rating system.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Divisional Administration/Overhead</b>	<b>1.00</b>	<b>533,800</b>	-	<b>533,800</b>
Provide FEMA representatives with engineering, scientific and topographic data to improve the accuracy of the FEMA flood insurance maps; coordinate the implementation and updating of the County's floodplain management plan; and to oversee the Community Rating System (CRS).				
<b>Divisional Administration</b>	-	<b>22,300</b>	-	<b>22,300</b>
Divisional Fund (111) related Admin. expenses such as verbatim minutes, contractual services and interdivisional reimbursements for Fund (111) program assistance on cross-division projects.				
Current Level of Service Budget	<b>1.00</b>	<b>556,100</b>	-	<b>556,100</b>

Program Performance Measures	FY 2017 Actual	FY 2018 Budget	FY 2018 Forecast	FY 2019 Budget
Update County Physical/Map Revisions	100	100	100	100

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	193,812	318,400	264,100	313,000	-	313,000	(1.7%)
Operating Expense	49,439	239,700	239,700	241,600	-	241,600	0.8%
Capital Outlay	-	1,500	1,500	1,500	-	1,500	0.0%
<b>Net Operating Budget</b>	<b>243,251</b>	<b>559,600</b>	<b>505,300</b>	<b>556,100</b>	-	<b>556,100</b>	<b>(0.6%)</b>
<b>Total Budget</b>	<b>243,251</b>	<b>559,600</b>	<b>505,300</b>	<b>556,100</b>	-	<b>556,100</b>	<b>(0.6%)</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	-	<b>1.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Miscellaneous Revenues	3,112	-	-	-	-	-	na
Net Cost Unincorp General Fund	240,139	559,600	505,300	556,100	-	556,100	(0.6%)
<b>Total Funding</b>	<b>243,251</b>	<b>559,600</b>	<b>505,300</b>	<b>556,100</b>	-	<b>556,100</b>	<b>(0.6%)</b>

**Notes:**

This section assists with the maintenance of the Community Rating System (CRS) program which recently implemented policy changes, contract expenses related to the continuation of Physical Map Revision 1, and contract expenses associated with the start of Physical Map Revision 2, to include responding to comments from FEMA.

This budget also provides funding for the update to the Floodplain Management Plan which needs to be updated by 2020. This update is a requirement of the CRS program, and it needs to be done every five years. The spending in this budget is dependent on the ability of FEMA to complete their reviews for the Physical Map Revisions submitted by County staff.



**Growth Management Department**

**Administration**

**Planning & Regulatory Admin/FEMA Expenses (111)**

Forecast FY 2018:

Personal Expenses are forecasted overall to be lower than the adopted FY 2018 level, as only two out of three budgeted job bank positions were filled.

Current FY 2019:

Personal Services and Operating Expenses are generally budgeted in line with prior year levels.

Capital Outlay includes funding for the replacement of an aging computer.

**Growth Management Department**

**Administration  
Records Management (113)**

**Mission Statement**

This section primarily supports the Growth Management Department (GMD) with adhering to the storage and retrieval requirements of the Florida Department of State and Chapter 119 of the Florida Statutes, and provides for secure digital conversion of hard copied blueprints, development plans, documents, and photographs into indexed digital images for systematic storage and recovery to citizens, developers, property owners, and other agencies.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Records Management/Information Desk/Digital Conv</b>	<b>4.00</b>	<b>538,900</b>	-	<b>538,900</b>
Management/maintenance of permitting records and timely response to public records requests as required by the Department of State Records Management and Florida Statutes. Information Desk support of Division in the Business Center by reception, directing calls, and taking and receiving messages, and customer service duties as required. Digital conversion, document imaging of hardcopy to electronic, of all vertical construction permit documents.				
Current Level of Service Budget	<b>4.00</b>	<b>538,900</b>	-	<b>538,900</b>

Program Performance Measures	FY 2017 Actual	FY 2018 Budget	FY 2018 Forecast	FY 2019 Budget
• 95% of Archived Records Request will have file available to customer within 5 business days	95	95	95	95
• 95% of the Public Records Request will be responded to requestor and notify all departments within 1 business day	95	95	75	75

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	244,110	272,300	269,200	252,500	-	252,500	(7.3%)
Operating Expense	201,242	226,900	202,900	226,400	-	226,400	(0.2%)
Capital Outlay	32,179	60,000	30,000	60,000	-	60,000	0.0%
<b>Net Operating Budget</b>	<b>477,532</b>	<b>559,200</b>	<b>502,100</b>	<b>538,900</b>	-	<b>538,900</b>	<b>(3.6%)</b>
<b>Total Budget</b>	<b>477,532</b>	<b>559,200</b>	<b>502,100</b>	<b>538,900</b>	-	<b>538,900</b>	<b>(3.6%)</b>
<b>Total FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	-	<b>4.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Net Cost Community Development	477,532	559,200	502,100	538,900	-	538,900	(3.6%)
<b>Total Funding</b>	<b>477,532</b>	<b>559,200</b>	<b>502,100</b>	<b>538,900</b>	-	<b>538,900</b>	<b>(3.6%)</b>

Forecast FY 2018:

Operating Expenses are forecasted to be lower than the adopted FY 2018 budget due to lower office equipment costs and deferring the purchase of two plotters.

Current FY 2019:

Personal Services are budgeted to decrease due to the hiring of new personnel at lower salaries.

Operating Expenses are budgeted to be flat, and include offsite storage costs for records management, service maintenance agreements, and general office supplies.

Capital Outlay includes the replacement of two plotters and scanners.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Administration  
Addressing and GIS (113)**

**Mission Statement**

To provide addressing, GIS, and CAD mapping support services to the general public as well as local, state, and federal agencies. Provide project management and technical support to the Growth Management Department; and on a contract basis, provide GIS and/or CAD mapping services to other County divisions, and/or other government agencies.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>GIS/Mapping</b>	<b>4.00</b>	<b>396,100</b>	<b>1,000</b>	<b>395,100</b>
Maintain, edit and update the County's Official Zoning Atlas computer files. Provide technical support to Engineering, Zoning and Comprehensive Planning Divisions, including rezone exhibits/property owner lists and support for the County's Growth Management Plan. Provide Technical and GIS/CAD support for the County's Growth Management Plan. Provide Technical and GIS/CAD support to other divisions within the Department and on a contract or as needed basis, to divisions outside the Department and the public. Maintain, edit and update the GIS/911 Addressing database for utilization by all County agencies.				
<b>Petition Support and Addressing Compliance Enforcement</b>	<b>3.00</b>	<b>263,000</b>	<b>200</b>	<b>262,800</b>
Clerical, technical and site review support of petition processing and legal address assignment for all proposed projects during Site Development Plan and subdivision review processes. Coordinates with E911, EMS, Sheriff, Property Appraiser, Fire Districts and other service providers to eliminate duplicate names and ensure compliance through enforcement of the E911 Addressing Ordinance.				
Current Level of Service Budget	<b>7.00</b>	<b>659,100</b>	<b>1,200</b>	<b>657,900</b>

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
• 100% of all new Subdivision Plats & Rezone Petitions/Ordinances mapped within 60 days of recording	100	100	100	100
• 100% of the reviews completed within their established timelines	100	100	100	100
• 100% of all changes to the GIS/911 Addressing database will be updating the data files within 3 business days	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	430,503	610,900	595,000	562,900	-	562,900	(7.9%)
Operating Expense	67,749	78,000	46,600	71,200	-	71,200	(8.7%)
Capital Outlay	8,941	25,000	13,400	25,000	-	25,000	0.0%
<b>Net Operating Budget</b>	<b>507,193</b>	<b>713,900</b>	<b>655,000</b>	<b>659,100</b>	<b>-</b>	<b>659,100</b>	<b>(7.7%)</b>
<b>Total Budget</b>	<b>507,193</b>	<b>713,900</b>	<b>655,000</b>	<b>659,100</b>	<b>-</b>	<b>659,100</b>	<b>(7.7%)</b>
<b>Total FTE</b>	<b>5.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>-</b>	<b>7.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Charges For Services	425	200	400	200	-	200	0.0%
Reimb From Other Depts	1,638	2,000	500	1,000	-	1,000	(50.0%)
Net Cost Community Development	505,130	711,700	654,100	657,900	-	657,900	(7.6%)
<b>Total Funding</b>	<b>507,193</b>	<b>713,900</b>	<b>655,000</b>	<b>659,100</b>	<b>-</b>	<b>659,100</b>	<b>(7.7%)</b>

**Growth Management Department**

**Administration  
Addressing and GIS (113)**

Forecast FY 2018:

Overall expenditures are forecasted to be lower than the adopted FY 2018 budget due to three senior level position replacements hired at lower salaries.

Current FY 2019:

Personal Services are budgeted to decrease due to three senior level position replacements hired at lower salaries than the prior incumbents.

Operating Expense is budgeted to decrease in interdepartmental charges that were previously paid to IT and will now be managed directly with the vendor.

Capital Outlay includes the replacement of one aging plotter for the GIS section and the replacement of other IT equipment.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Planning**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	2,946,326	2,508,400	2,447,500	2,691,400	-	2,691,400	7.3%
Operating Expense	594,639	882,400	843,200	846,900	-	846,900	(4.0%)
Capital Outlay	9,386	46,200	46,200	46,800	-	46,800	1.3%
<b>Net Operating Budget</b>	<b>3,550,350</b>	<b>3,437,000</b>	<b>3,336,900</b>	<b>3,585,100</b>	<b>-</b>	<b>3,585,100</b>	<b>4.3%</b>
<b>Total Budget</b>	<b>3,550,350</b>	<b>3,437,000</b>	<b>3,336,900</b>	<b>3,585,100</b>	<b>-</b>	<b>3,585,100</b>	<b>4.3%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
General Planning Services (111)	1,473,204	1,696,500	1,660,400	1,710,100	-	1,710,100	0.8%
Land Use Hearing Officer (131)	194,862	235,300	217,500	222,000	-	222,000	(5.7%)
SW FL Regional Planning Council (001)	103,140	109,800	105,100	107,300	-	107,300	(2.3%)
Zoning & Land Development Review (111)	81,814	113,000	110,700	94,600	-	94,600	(16.3%)
Zoning & Land Development Review (131)	1,697,330	1,282,400	1,243,200	1,451,100	-	1,451,100	13.2%
<b>Total Net Budget</b>	<b>3,550,350</b>	<b>3,437,000</b>	<b>3,336,900</b>	<b>3,585,100</b>	<b>-</b>	<b>3,585,100</b>	<b>4.3%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>3,550,350</b>	<b>3,437,000</b>	<b>3,336,900</b>	<b>3,585,100</b>	<b>-</b>	<b>3,585,100</b>	<b>4.3%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Licenses & Permits	753,623	891,000	843,300	843,300	-	843,300	(5.4%)
Charges For Services	2,432,484	2,313,400	2,238,400	2,244,400	-	2,244,400	(3.0%)
Net Cost General Fund	103,140	109,800	105,100	107,300	-	107,300	(2.3%)
Net Cost Unincorp General Fund	1,546,268	1,793,500	1,758,800	1,786,400	-	1,786,400	(0.4%)
Net Cost Planning Services	(1,347,665)	(1,733,200)	(1,671,200)	(1,458,800)	-	(1,458,800)	(15.8%)
Trans fm 111 Unincorp Gen Fd	62,500	62,500	62,500	62,500	-	62,500	0.0%
<b>Total Funding</b>	<b>3,550,350</b>	<b>3,437,000</b>	<b>3,336,900</b>	<b>3,585,100</b>	<b>-</b>	<b>3,585,100</b>	<b>4.3%</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
General Planning Services (111)	11.00	11.00	11.00	11.00	-	11.00	0.0%
Zoning & Land Development Review (111)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Zoning & Land Development Review (131)	18.00	11.00	11.00	12.00	-	12.00	9.1%
Land Use Hearing Officer (131)	1.00	1.00	1.00	1.00	-	1.00	0.0%
<b>Total FTE</b>	<b>31.00</b>	<b>24.00</b>	<b>24.00</b>	<b>25.00</b>	<b>-</b>	<b>25.00</b>	<b>4.2%</b>

**Growth Management Department**

**Planning**

**SW FL Regional Planning Council (001)**

**Mission Statement**

To provide membership in the Southwest Florida Regional Planning Council as mandated by the State and Regional Planning Act of 1984, which declares that all counties within a comprehensive planning district must be members of their regional planning council.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Membership in SWFRPC</b>	-	107,300	-	107,300
Current Level of Service Budget	-	107,300	-	107,300

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	103,140	109,800	105,100	107,300	-	107,300	(2.3%)
<b>Net Operating Budget</b>	<b>103,140</b>	<b>109,800</b>	<b>105,100</b>	<b>107,300</b>	-	<b>107,300</b>	<b>(2.3%)</b>
<b>Total Budget</b>	<b>103,140</b>	<b>109,800</b>	<b>105,100</b>	<b>107,300</b>	-	<b>107,300</b>	<b>(2.3%)</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Net Cost General Fund	103,140	109,800	105,100	107,300	-	107,300	(2.3%)
<b>Total Funding</b>	<b>103,140</b>	<b>109,800</b>	<b>105,100</b>	<b>107,300</b>	-	<b>107,300</b>	<b>(2.3%)</b>

Forecast FY 2018:

Membership payment of \$105,100 to the Regional Planning Council is anticipated.

Current FY 2019:

Membership payment to the Regional Planning Council is based upon a population count of 357,667 @ .30 cents per capita resulting in an appropriation of \$107,300. This, and future payments, may not continue depending on Board direction.

## Growth Management Department

### Planning General Planning Services (111)

**Mission Statement**

It is this section's responsibility to perform comprehensive community-specific long range planning functions and activities for Collier County consistent with State and Board of County Commissioners planning initiatives, as outlined in the County's Growth Management Plan (GMP), and as mandated by pertinent Florida Statutes and the Florida Administrative Code (F.A.C.); provide planning technical assistance and interpret the GMP for various agencies, divisions and organizations within County government and the community; as well as basic planning support for general public questions, limited plan review, and assistance to the Building Division and Zoning Section.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Divisional Administration/Overhead</b>	<b>2.00</b>	<b>705,200</b>	-	<b>705,200</b>
<p>Division administration for the Planning &amp; Zoning Division (LDS) including the Comprehensive Planning Manager and Zoning Manager; provides staff liaison to the Planning Commission, Development Services Advisory Committee, the Historic and Archaeological Board and the Board of County Commissioners. Provides for general clerical, secretarial and technical support; office management for the sections within the LDS; includes fixed operating expenses for the LDS.</p>				
<b>Growth Management Plan (GMP) Preparation and Updates</b>	<b>4.00</b>	<b>508,400</b>	-	<b>508,400</b>
<p>Monitoring, update, implementation, interpretation and amendment of the goals, objectives, policies and programs of the GMP. Prepare the Annual Update and Inventory Report on the Public Facilities (AUIR). Mandated by Rule 9J-5, F.A.C. Ensure consistency between the regulatory policies of the various Elements of the GMP are internally consistent and consistent with State Statutes. Prepare Land Development Code (LDC) to implement amendments to the GMP and provide interpretation of the LDC relative to the GMP goals, objective, policies and programs required, implementing regulations for the GMP Ord. 89-05, as amended. Required by Chapters 163.3194 and 163.3201, F.S. Maintain liaison with Dept of Economic Opportunity, respond to BCC and County Attorney directed studies and analysis. Provide staffing and support for implementation of the Inter-Local Agreement with the Collier County Public Schools (CCPS).</p>				
<b>Special Planning Projects and Studies</b>	<b>5.00</b>	<b>481,500</b>	<b>18,300</b>	<b>463,200</b>
<p>Prepare consistency with the GMP goals objectives and policies reviews for all petitions for conditional use (CU), straight rezones and Planned Unit Developments (PUD). Conduct community specific planning studies, surveys and improvement plans in response to community based initiatives and periodic Board direction. Process, review and prepare recommendations to the BCC on applications to establish Community Development District (CDD). Prepare and maintain current demographic and annual population projections based on the adopted GMP Methodology; Implementation of the Rural Fringe Mixed Use District, management and administration of the Sending and Receiving designated lands; and the Transfer of Development Rights (TDR) program including the issuance of TDR Credit Certificates. Maintain the Collier County TDR Registry.</p>				
<b>East of CR951 Services &amp; Infrastructure Horizon Study</b>	-	<b>15,000</b>	-	<b>15,000</b>
<p>Provide Project Manager and support Horizon Study inter agency working group to develop a long-range infrastructure and services plan for eastern Collier County. Provide project management and support for the interactive growth model.</p>				
Current Level of Service Budget	<b>11.00</b>	<b>1,710,100</b>	<b>18,300</b>	<b>1,691,800</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Planning  
General Planning Services (111)**

Program Performance Measures	FY 2017 Actual	FY 2018 Budget	FY 2018 Forecast	FY 2019 Budget
• 90% of Comprehensive Planning reviews will be completed within established target dates	80	80	80	80

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	1,214,125	1,262,100	1,228,400	1,278,000	-	1,278,000	1.3%
Operating Expense	258,064	432,400	430,000	430,100	-	430,100	(0.5%)
Capital Outlay	1,014	2,000	2,000	2,000	-	2,000	0.0%
<b>Net Operating Budget</b>	<b>1,473,204</b>	<b>1,696,500</b>	<b>1,660,400</b>	<b>1,710,100</b>	<b>-</b>	<b>1,710,100</b>	<b>0.8%</b>
<b>Total Budget</b>	<b>1,473,204</b>	<b>1,696,500</b>	<b>1,660,400</b>	<b>1,710,100</b>	<b>-</b>	<b>1,710,100</b>	<b>0.8%</b>
<b>Total FTE</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>-</b>	<b>11.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Licenses & Permits	4,500	-	2,300	2,300	-	2,300	na
Charges For Services	4,250	16,000	10,000	16,000	-	16,000	0.0%
Net Cost Unincorp General Fund	1,464,454	1,680,500	1,648,100	1,691,800	-	1,691,800	0.7%
<b>Total Funding</b>	<b>1,473,204</b>	<b>1,696,500</b>	<b>1,660,400</b>	<b>1,710,100</b>	<b>-</b>	<b>1,710,100</b>	<b>0.8%</b>

Forecast FY 2018:

Personal Services are forecasted to be lower than the adopted FY 2018 budget due to employee vacancies.

Operating Expenses are forecasted to be lower due to lower legal advertisement costs due to fewer petitions.

Current FY 2019:

Personal Services are budgeted to increase slightly with the general wage adjustment.

Operating Expenses are budgeted to be slightly lower due to lower legal advertisement costs. This section includes the budget for Board-approved projects for data collection for the Rural Fringe Mixed Use District, Golden Gate Area Master Plan and East of 951-GMP studies, the Collier Inter-Active Growth Model (CIGM), U.S. 41 Corridor Study, and LDC amendment updates.



**Growth Management Department**

**Planning**

**Zoning & Land Development Review (111)**

**Mission Statement**

The purpose of this section is to provide accurate, expeditious, and courteous service to the general public regarding land planning issues and general questions, issuance of various plan approvals and permits, and assistance to the Growth Management Department (GMD) Business Center. This section also provides the necessary oversight to amendments to the Land Development Code (LDC) to ensure compliance with State Statute and the Florida Comprehensive Planning Regulations and to protect the welfare of the general public and resources of Collier County.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Plan Review and Petition Processing</b>	<b>1.00</b>	<b>94,600</b>	-	<b>94,600</b>
Coordinate and process site plan reviews and selected land use petitions; processing of administrative variances, zoning certificates and temporary use permits not processed in the Business Center. Review site plans; review plats; support in processing land development petitions; provide additional support and backup for Customer Service Counter at the Business Center; assist Building Division in review of Commercial Building Permits; Implementation of the Land Development Code and processing amendments as directed by the BCC.				
Current Level of Service Budget	<b>1.00</b>	<b>94,600</b>	-	<b>94,600</b>

Program Performance Measures	FY 2017 Actual	FY 2018 Budget	FY 2018 Forecast	FY 2019 Budget
• 90% of Planning reviews will be completed within established target dates	90	90	80	80

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	74,298	86,600	84,300	71,200	-	71,200	(17.8%)
Operating Expense	7,516	7,200	7,200	4,200	-	4,200	(41.7%)
Capital Outlay	-	19,200	19,200	19,200	-	19,200	0.0%
<b>Net Operating Budget</b>	<b>81,814</b>	<b>113,000</b>	<b>110,700</b>	<b>94,600</b>	-	<b>94,600</b>	<b>(16.3%)</b>
<b>Total Budget</b>	<b>81,814</b>	<b>113,000</b>	<b>110,700</b>	<b>94,600</b>	-	<b>94,600</b>	<b>(16.3%)</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	-	<b>1.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Net Cost Unincorp General Fund	81,814	113,000	110,700	94,600	-	94,600	(16.3%)
<b>Total Funding</b>	<b>81,814</b>	<b>113,000</b>	<b>110,700</b>	<b>94,600</b>	-	<b>94,600</b>	<b>(16.3%)</b>

Forecast FY 2018:

Personal Services are forecasted to be lower than the adopted FY 2018 budget due to a vacant position filled at a lower salary.

Current FY 2019:

Personal Services are budgeted to be lower due to a vacant position filled at a lower salary.

Operating Expenses are anticipated to decrease due to a lower IT cost allocation for this section.

Capital Outlay includes the replacement of computers, scanners and network printers.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Planning**

**Zoning & Land Development Review (131)**

**Mission Statement**

The mission of this section is to review and provide recommendations for all land use petitions such as rezones, PUDs and conditional uses consistent with the Land Development Code (LDC) and Growth Management Plan (GMP) and as required by Chapter 163, Part II, Florida Statutes, and to ensure proper public input through the BCC, the Collier County Planning Commission (CCPC) and other BCC-appointed advisory committees.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>1.00</b>	<b>190,800</b>	<b>-</b>	<b>190,800</b>
Oversee all divisional functions, including personnel matters, customer service standards and operational functions for the Division of Zoning and Land Development Review.				
<b>Zoning Petitions Review and Processing</b>	<b>10.00</b>	<b>1,163,500</b>	<b>675,400</b>	<b>488,100</b>
Review and recommendations for rezone petitions such as Conditional Uses, PUDs, Rezones and other petitions that require a public hearing process through the CCPC and other Board adopted advisory committees to include as applicable the Environmental Advisory Council and Historic and Archaeological Advisory Board. Provide final recommendations to the BCC after the public hearing process; ensure public meetings are properly conducted and legal advertising is completed. Coordinate comments of various review sections for incorporation into the final recommendations.				
<b>Site Plan Review</b>	<b>1.00</b>	<b>96,800</b>	<b>2,394,000</b>	<b>-2,297,200</b>
Review site plans; review plats; support in processing land development petitions; provide additional support and backup for Customer Service Counter at the Business Center; assist Building Division in review of Commercial Building Permits; Implementation of the Land Development Code.				
<b>Current Level of Service Budget</b>	<b>12.00</b>	<b>1,451,100</b>	<b>3,069,400</b>	<b>-1,618,300</b>

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
• 90% of Planning reviews will be completed within established target dates	90	90	90	90

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	1,515,824	1,012,600	990,900	1,195,400	-	1,195,400	18.1%
Operating Expense	173,135	244,800	227,300	230,100	-	230,100	(6.0%)
Capital Outlay	8,372	25,000	25,000	25,600	-	25,600	2.4%
<b>Net Operating Budget</b>	<b>1,697,330</b>	<b>1,282,400</b>	<b>1,243,200</b>	<b>1,451,100</b>	<b>-</b>	<b>1,451,100</b>	<b>13.2%</b>
<b>Total Budget</b>	<b>1,697,330</b>	<b>1,282,400</b>	<b>1,243,200</b>	<b>1,451,100</b>	<b>-</b>	<b>1,451,100</b>	<b>13.2%</b>
<b>Total FTE</b>	<b>18.00</b>	<b>11.00</b>	<b>11.00</b>	<b>12.00</b>	<b>-</b>	<b>12.00</b>	<b>9.1%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Licenses & Permits	749,123	891,000	841,000	841,000	-	841,000	(5.6%)
Charges For Services	2,428,234	2,297,400	2,228,400	2,228,400	-	2,228,400	(3.0%)
Net Cost Planning Services	(1,480,027)	(1,906,000)	(1,826,200)	(1,618,300)	-	(1,618,300)	(15.1%)
<b>Total Funding</b>	<b>1,697,330</b>	<b>1,282,400</b>	<b>1,243,200</b>	<b>1,451,100</b>	<b>-</b>	<b>1,451,100</b>	<b>13.2%</b>

## Growth Management Department

### Planning

#### Zoning & Land Development Review (131)

Forecast FY 2018:

Personal Services are forecasted to be lower than the adopted FY 2018 budget due to employee vacancies and reduced overtime.

Operating Expenses are anticipated to be lower due to lower legal advertising and contract services for court reporting because of fewer petitions.

Current FY 2019:

Personal Services will increase due to the movement of one lower paid position out of this section and two higher level positions into this section to strategically align current job assignments. The positions to be moved are:

- One Planning Technician to Planning / Environmental Services Fund (131)
- One Principal Planner from Planning / Environmental Services Fund (131)
- One Land Development Code Manager from Planning / Environmental Services Fund (131)

Operating Expenses are budgeted to decrease due to lower anticipated costs for printing, copying, and training.

Capital Outlay includes the replacement of laptops and printers.

**Growth Management Department**

**Planning**

**Land Use Hearing Officer (131)**

**Mission Statement**

The Office of the Hearing Examiner will carry out the policy direction of the Board of County Commissioners (Board) related to growth management and land development through implementation of the Growth Management Plan's (GMP) goals, policies, and objectives specifically through hearing and issuing decisions and recommendations for local land use and zoning petitions consistent with the Land Development Code (LDC).

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Land Use Hearing Officer</b>	<b>1.00</b>	<b>222,000</b>	<b>62,500</b>	<b>159,500</b>
<p>This section provides issuance of various land use development orders such as Appeals of Type III Decisions, Variances, Minor Conditional Uses, Boat Lift Canopies and Boat Facility Extensions, review and analysis of proposed GMP and LDC amendments, review and analysis of various site planning deviations; reviews, considers and analyzes staff reports and public testimony relating to zoning and land use petitions, conducts public hearings and renders written decisions; and coordinates and cooperates with various state and federal agencies, other Board divisions and departments and the County Attorney's Office.</p>				
Current Level of Service Budget	<b>1.00</b>	<b>222,000</b>	<b>62,500</b>	<b>159,500</b>

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	142,079	147,100	143,900	146,800	-	146,800	(0.2%)
Operating Expense	52,784	88,200	73,600	75,200	-	75,200	(14.7%)
<b>Net Operating Budget</b>	<b>194,862</b>	<b>235,300</b>	<b>217,500</b>	<b>222,000</b>	<b>-</b>	<b>222,000</b>	<b>(5.7%)</b>
<b>Total Budget</b>	<b>194,862</b>	<b>235,300</b>	<b>217,500</b>	<b>222,000</b>	<b>-</b>	<b>222,000</b>	<b>(5.7%)</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Net Cost Planning Services	132,362	172,800	155,000	159,500	-	159,500	(7.7%)
Trans fm 111 Unincorp Gen Fd	62,500	62,500	62,500	62,500	-	62,500	0.0%
<b>Total Funding</b>	<b>194,862</b>	<b>235,300</b>	<b>217,500</b>	<b>222,000</b>	<b>-</b>	<b>222,000</b>	<b>(5.7%)</b>

Notes:

The Chief Hearing Examiner contract was approved by the Board on May 28, 2013.

Forecast FY 2018:

Overall expenses are forecasted to be lower than the adopted FY 2018 budget due to lower legal advertising and contract services for court reporting because of fewer petitions.

Current FY 2019:

Operating Expenses include court reporting services, legal advertising, postage, and IT related charges; the decrease is due to lower legal advertising.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Regulation**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	18,237,973	19,889,400	19,952,900	21,206,300	-	21,206,300	6.6%
Operating Expense	3,105,202	4,869,600	4,050,900	4,943,000	-	4,943,000	1.5%
Indirect Cost Reimburs	139,500	150,900	150,900	109,800	-	109,800	(27.2%)
Capital Outlay	210,802	243,700	639,800	254,900	-	254,900	4.6%
<b>Net Operating Budget</b>	<b>21,693,476</b>	<b>25,153,600</b>	<b>24,794,500</b>	<b>26,514,000</b>	<b>-</b>	<b>26,514,000</b>	<b>5.4%</b>
Trans to Property Appraiser	17,256	20,000	19,100	20,000	-	20,000	0.0%
Trans to Tax Collector	54,577	62,000	57,000	77,000	-	77,000	24.2%
Trans to 101 Transp Op Fd	211,082	16,500	16,500	-	-	-	(100.0%)
Trans to 113 Com Dev Fd	16,300	20,000	20,000	33,200	-	33,200	66.0%
Trans to 301 Co Wide Cap Fd	-	225,000	225,000	100,000	-	100,000	(55.6%)
Trans to 506 IT Capital	-	17,600	17,600	-	-	-	(100.0%)
Trans to 523 Motor Pool Cap	35,000	-	-	-	-	-	na
Reserves for Contingencies	-	73,200	-	50,400	-	50,400	(31.1%)
Reserves for Reimb to State	-	22,600	-	30,000	-	30,000	32.7%
Reserves for Capital	-	1,089,000	-	1,085,900	-	1,085,900	(0.3%)
Reserves for Cash Flow	-	616,900	-	547,000	-	547,000	(11.3%)
Reserves for Attrition	-	(32,600)	-	(32,100)	-	(32,100)	(1.5%)
<b>Total Budget</b>	<b>22,027,691</b>	<b>27,283,800</b>	<b>25,149,700</b>	<b>28,425,400</b>	<b>-</b>	<b>28,425,400</b>	<b>4.2%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Building Review & Permitting (113)	10,012,022	11,291,900	11,654,600	12,294,200	-	12,294,200	8.9%
Business Franchise Administration Element (111)	156,564	279,300	273,700	276,500	-	276,500	(1.0%)
Code Enforcement (111)	4,078,418	4,634,900	4,255,800	4,687,000	-	4,687,000	1.1%
Engineering Services (131)	1,974,395	2,770,600	2,753,400	3,176,700	-	3,176,700	14.7%
Environmental Services (111)	339,919	413,900	416,800	370,100	-	370,100	(10.6%)
Natural Resources Grants (117)	210	4,900	6,600	-	-	-	(100.0%)
Planning / Environmental Services (131)	1,485,864	1,702,500	1,628,600	1,611,600	-	1,611,600	(5.3%)
Right-of-way Permit & Inspections (131)	333,022	378,500	369,400	364,900	-	364,900	(3.6%)
Transportation Development Review and Concurrency Mgt (101)	584,020	595,500	575,400	589,900	-	589,900	(0.9%)
Utility Regulations Fund (669)	280,683	452,400	296,700	426,300	-	426,300	(5.8%)
Water Pollution Control Fund (114)	2,448,361	2,629,200	2,563,500	2,716,800	-	2,716,800	3.3%
<b>Total Net Budget</b>	<b>21,693,476</b>	<b>25,153,600</b>	<b>24,794,500</b>	<b>26,514,000</b>	<b>-</b>	<b>26,514,000</b>	<b>5.4%</b>
<b>Total Transfers and Reserves</b>	<b>334,215</b>	<b>2,130,200</b>	<b>355,200</b>	<b>1,911,400</b>	<b>-</b>	<b>1,911,400</b>	<b>(10.3%)</b>
<b>Total Budget</b>	<b>22,027,691</b>	<b>27,283,800</b>	<b>25,149,700</b>	<b>28,425,400</b>	<b>-</b>	<b>28,425,400</b>	<b>4.2%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Regulation**

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Ad Valorem Taxes	2,178,536	2,449,400	2,351,400	2,587,400	-	2,587,400	5.6%
Delinquent Ad Valorem Taxes	351	-	100	-	-	-	na
Communications Services Tax	5,084,038	4,600,000	4,500,000	4,500,000	-	4,500,000	(2.2%)
Franchise Fees	236,909	190,000	127,300	60,000	-	60,000	(68.4%)
Licenses & Permits	2,413,637	3,152,700	2,918,800	2,949,200	-	2,949,200	(6.5%)
Reinspection Fees	648,739	665,000	600,000	600,000	-	600,000	(9.8%)
Special Assessments	22,487	37,000	30,000	33,000	-	33,000	(10.8%)
Intergovernmental Revenues	573	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	3,438	-	-	-	-	-	na
Charges For Services	789,813	1,004,000	677,700	705,700	-	705,700	(29.7%)
Fines & Forfeitures	256,217	339,000	254,200	237,000	-	237,000	(30.1%)
Miscellaneous Revenues	20,990	22,000	24,100	22,000	-	22,000	0.0%
Interest/Misc	29,739	15,500	33,100	20,000	-	20,000	29.0%
Reimb From Other Depts	525,648	215,000	182,500	177,500	-	177,500	(17.4%)
Trans frm Property Appraiser	2,327	-	-	-	-	-	na
Trans frm Tax Collector	17,920	-	-	-	-	-	na
Net Cost General Fund	(4,158)	-	(1,200)	-	-	-	na
Net Cost Road and Bridge	584,020	595,500	575,400	589,900	-	589,900	(0.9%)
Net Cost Unincorp General Fund	(1,300,959)	(247,900)	(244,600)	121,600	-	121,600	(149.1%)
Net Cost Community Development	10,006,872	11,286,900	11,651,900	12,291,700	-	12,291,700	8.9%
Net Cost Planning Services	355,746	901,800	1,146,500	1,518,300	-	1,518,300	68.4%
Trans fm 185 Beach Ren Ops	-	-	-	42,500	-	42,500	na
Carry Forward	2,594,900	2,215,800	2,440,200	2,117,700	-	2,117,700	(4.4%)
Less 5% Required By Law	-	(157,900)	-	(148,100)	-	(148,100)	(6.2%)
<b>Total Funding</b>	<b>24,467,783</b>	<b>27,283,800</b>	<b>27,267,400</b>	<b>28,425,400</b>	<b>-</b>	<b>28,425,400</b>	<b>4.2%</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Building Review & Permitting (113)	119.00	123.00	123.00	133.00	-	133.00	8.1%
Code Enforcement (111)	42.00	42.00	42.00	42.00	-	42.00	0.0%
Right-of-way Permit & Inspections (131)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Business Franchise Administration Element (111)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Utility Regulations Fund (669)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Transportation Development Review and Concurrency Mgt (101)	5.00	5.00	5.00	5.00	-	5.00	0.0%
Engineering Services (131)	17.00	21.00	21.00	23.00	-	23.00	9.5%
Environmental Services (111)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Planning / Environmental Services (131)	17.00	14.00	14.00	13.00	-	13.00	(7.1%)
Water Pollution Control Fund (114)	20.00	20.00	20.00	21.00	-	21.00	5.0%
<b>Total FTE</b>	<b>229.00</b>	<b>234.00</b>	<b>234.00</b>	<b>246.00</b>	<b>-</b>	<b>246.00</b>	<b>5.1%</b>

**Growth Management Department**

**Regulation**

**Building Review & Permitting (113)**

**Mission Statement**

The purpose of this section is to provide fast, efficient, courteous customer service to residents, property owners, visitors, and licensed development professionals with the review and issuance of permits and to provide quality, timely inspections for all construction projects, while adhering to the Florida Building Code, and to prevent unlicensed and unscrupulous contractors from harming the public.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Divisional Administration/Overhead</b>	2.00	886,900	-	886,900
Provides administrative oversight to the Growth Management Division Business Center, and Building Plan Review and Inspection Section. Interact with consumer groups, recommend and implement business continuity measures based on consumer requirements and risk assessments.				
<b>Building Permit Processing</b>	27.00	1,865,500	-	1,865,500
Provide review and assistance to customers with the processing of building permits and related building code inquires.				
<b>Inspections and Plans Review</b>	95.00	8,806,100	2,500	8,803,600
Provide quality inspections within one business day and provide review services within est. timeframes. (One and two family dwellings = 5 business days (BD); Commercial single trade = 5 BD; Commercial 2-3 trades = 10 BD; Commercial Others = 15 BD.)				
<b>Contractor Licensing</b>	9.00	735,700	-	735,700
Regulate local and State licensing requirements. Investigate complaints within 24 hours and cite unlicensed contractors.				
Current Level of Service Budget	<u>133.00</u>	<u>12,294,200</u>	<u>2,500</u>	<u>12,291,700</u>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Regulation  
Building Review & Permitting (113)**

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
• 100% of all Stand-Up Review applications and Land Use inquiries shall be completed within established timelines	100	100	90	90
• 100% of the time, a meeting with staff will be offered to the applicant, as well as the property owner, to arrange for a meeting with all plan reviewers associated with those areas of concerns, to aid with the resolution of all outstanding issues identified	100	100	100	100
• 80% of the recommended number of inspections per inspector per day will be within the measure outlined by the ISO and the Florida Benchmark Consortium	100	100	42	57
• 85% licensing officers conduct 12 site inspections per day	70	70	80	80
• 90% licensed activity/complaint requests are addressed within three business days	100	100	100	100
• 90% of Land Use applications shall be processed within the established timelines	100	100	90	100
• 90% of Zoning Certificates and Temporary Use applications shall be processed within the established timelines	100	100	100	100
• 100% of Contractor Licensing shall have renewal notices to all Licensed contractor one month prior to expiration date	100	100	100	100
• 90% of Contractors Licenses shall be completed within 5 business days	100	100	100	100
• 90% of Contractor Licenses that require advisory board review and approval shall be completed within 45 business days	100	100	100	100
• 95% of building inspections will be inspected within the next business day	100	100	60	75
• 95% of building permit applications and reviews shall be completed by required target date	100	100	5	20

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	8,874,806	9,663,400	9,884,600	10,635,500	-	10,635,500	10.1%
Operating Expense	1,116,081	1,535,500	1,354,000	1,565,700	-	1,565,700	2.0%
Capital Outlay	21,135	93,000	416,000	93,000	-	93,000	0.0%
<b>Net Operating Budget</b>	<b>10,012,022</b>	<b>11,291,900</b>	<b>11,654,600</b>	<b>12,294,200</b>	<b>-</b>	<b>12,294,200</b>	<b>8.9%</b>
<b>Total Budget</b>	<b>10,012,022</b>	<b>11,291,900</b>	<b>11,654,600</b>	<b>12,294,200</b>	<b>-</b>	<b>12,294,200</b>	<b>8.9%</b>
<b>Total FTE</b>	<b>119.00</b>	<b>123.00</b>	<b>123.00</b>	<b>133.00</b>	<b>-</b>	<b>133.00</b>	<b>8.1%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	87	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	520	-	-	-	-	-	na
Charges For Services	8	-	-	-	-	-	na
Miscellaneous Revenues	1,163	-	200	-	-	-	na
Reimb From Other Depts	3,371	5,000	2,500	2,500	-	2,500	(50.0%)
Net Cost Community Development	10,006,872	11,286,900	11,651,900	12,291,700	-	12,291,700	8.9%
<b>Total Funding</b>	<b>10,012,022</b>	<b>11,291,900</b>	<b>11,654,600</b>	<b>12,294,200</b>	<b>-</b>	<b>12,294,200</b>	<b>8.9%</b>

Forecast FY 2018:

Personal Services are forecasted to be higher than the adopted FY 2018 budget due to the hiring of 10 additional Full-Time Equivalentts approved by the Board of County Commissioners on May 8, 2018.

Operating Expenses are anticipated to be lower due to lower court reporting costs, savings realized by conducting training in-house, and reduced clothing and office equipment expenses.



## Growth Management Department

### Regulation

#### Building Review & Permitting (113)

Capital Outlay is forecasted to be higher due to the purchase of 10 vehicles approved by the Board of County Commissioners on May 8, 2018.

Current FY 2019:

Personal Services are forecasted to be higher than the adopted FY 2018 budget due to the hiring of 10 additional Full-Time Equivalents approved by the Board of County Commissioners during FY 2018 and continued dependence on overtime due to projected high levels of permitting activity.

Operating Expenses will increase due to higher Fleet and IT charges.

Capital Outlay includes new computers, radios and other technical equipment needed for efficient and reliable operations.

## Growth Management Department

### Regulation Code Enforcement (111)

**Mission Statement**

To protect the health, safety and welfare of Collier County residents and visitors through education, cooperation, and compliance.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Divisional Administration/Overhead</b>	<b>4.00</b>	<b>1,406,600</b>	<b>183,000</b>	<b>1,223,600</b>
Administer enforcement, operations and the investigative staff. Provide direction, implement policies, ensure health, safety and welfare of the community members.				
<b>Golden Gate Area Investigators</b>	<b>7.00</b>	<b>771,500</b>	-	<b>771,500</b>
Six investigators and one supervisor seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.				
<b>East Naples Area Investigators</b>	<b>7.00</b>	<b>586,800</b>	-	<b>586,800</b>
Six investigators and one supervisor seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.				
<b>North Naples Area Investigators</b>	<b>7.00</b>	<b>530,900</b>	-	<b>530,900</b>
Six investigators and one supervisor seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.				
<b>Immokalee/Copeland Area Investigators</b>	<b>6.00</b>	<b>583,100</b>	-	<b>583,100</b>
Five investigators and one supervisor seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.				
<b>Operations Section</b>	<b>7.00</b>	<b>510,300</b>	<b>129,000</b>	<b>381,300</b>
Intake code violation complaints, issue garage sale, recreational vehicle, and temporary use permits. Archive code case records and issue service process for code cases to respondents. Manage nuisance abatements and demolitions of properties with code violations as defined by the Weed/Litter and Property Maintenance Ordinance. Coordinate training for the division members. Complete lien searches and payoffs. Complete approximately 9,500 lien searches per year. Process and maintain division requisitions, bids and contracts. Approve transactions and invoices for service. Coordinate work with contractors.				
<b>Code Enforcement Board &amp; Special Magistrate Hearing Section</b>	<b>2.00</b>	<b>176,700</b>	-	<b>176,700</b>
Manage the Code Enforcement Board and Special Magistrate Hearings. Compile all legal documentation, fines, operational costs and civil penalties for code cases, code hearings, and agency citations (Sheriff's Office, Domestic Animal Services, Public Utilities, false alarms and park rangers). Coordinate cases for foreclosure and fine abatements with the County Attorney's office. Record liens and orders with the Collier County Clerk of the Circuit Court.				
<b>Citations Office/Lien Search</b>	<b>2.00</b>	<b>121,100</b>	<b>378,000</b>	<b>-256,900</b>
Process payments, prepare reports and monitor revenue. Process violations and citations issued by the Sheriff's Office, Public Utilities, Domestic Animal Services, false alarms, park rangers and Code Enforcement investigators.				

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Regulation  
Code Enforcement (111)**

Current Level of Service Budget 42.00    4,687,000    690,000    3,997,000

Program Enhancements	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
Expanded Services Budget	-	-	-	-
<b>Total Adopted Budget</b>	<b>42.00</b>	<b>4,687,000</b>	<b>690,000</b>	<b>3,997,000</b>

Program Performance Measures	FY 2017 Actual	FY 2018 Budget	FY 2018 Forecast	FY 2019 Budget
• 90% of open Code cases, on initial report, by community members and conduct site visit within 5 days.	90	90	90	90
• 100% of lien search and payoff requests processed within 2 business days	100	100	100	100
• 40% (= or >) of Code cases closed with voluntary compliance	40	40	40	40
• Conduct 50 Community Task Force meetings, 20 meet and greet events, 20 clean-up events, and/or neighborhood vacant home sweeps	100	100	100	100

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	3,276,466	3,404,900	3,328,100	3,548,900	-	3,548,900	4.2%
Operating Expense	725,588	1,141,000	871,900	1,049,100	-	1,049,100	(8.1%)
Capital Outlay	76,364	89,000	55,800	89,000	-	89,000	0.0%
<b>Net Operating Budget</b>	<b>4,078,418</b>	<b>4,634,900</b>	<b>4,255,800</b>	<b>4,687,000</b>	<b>-</b>	<b>4,687,000</b>	<b>1.1%</b>
<b>Total Budget</b>	<b>4,078,418</b>	<b>4,634,900</b>	<b>4,255,800</b>	<b>4,687,000</b>	<b>-</b>	<b>4,687,000</b>	<b>1.1%</b>
<b>Total FTE</b>	<b>42.00</b>	<b>42.00</b>	<b>42.00</b>	<b>42.00</b>	<b>-</b>	<b>42.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Licenses & Permits	600	-	200	-	-	-	na
Special Assessments	22,487	37,000	30,000	33,000	-	33,000	(10.8%)
Intergovernmental Revenues	486	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	2,918	-	-	-	-	-	na
Charges For Services	493,370	578,000	385,100	420,000	-	420,000	(27.3%)
Fines & Forfeitures	252,059	339,000	253,000	237,000	-	237,000	(30.1%)
Miscellaneous Revenues	992	-	600	-	-	-	na
Net Cost Unincorp General Fund	3,305,506	3,680,900	3,586,900	3,997,000	-	3,997,000	8.6%
<b>Total Funding</b>	<b>4,078,418</b>	<b>4,634,900</b>	<b>4,255,800</b>	<b>4,687,000</b>	<b>-</b>	<b>4,687,000</b>	<b>1.1%</b>

Notes:

Code Enforcement is a community health, safety, and welfare focused function that is not intended to perform as a revenue-centric business model. Revenues from fines and forfeitures are shown as part of the Code Enforcement budget but are not primarily intended to support the Division's operational costs. Charges for abatement activities and fees for lien searches are assessed to recover incurred costs.

Forecast FY 2018:

Personal Services are forecasted to be lower than the adopted FY 2018 budget due to employee and job bank associate vacancies.

Operating Expenses are forecasted to be lower due to reduced abatement activity and lower training costs.

Current FY 2019:

Personal Services are budgeted to increase due to the general wage adjustment and additional job bank associate support.

**Growth Management Department**

**Regulation  
Code Enforcement (111)**

Operating Expenses are budgeted to decrease due to lower allocations for clerk recording, postage/freight, and training and education, consistent with current trends.

Capital Outlay includes the addition of two vehicles to support two job bank associates assigned to Immokalee. Other capital items include radio replacements, laptops, iPads, and IT equipment.

Revenues:

Revenue from fees, fines, and reimbursements are budgeted to be lower reflecting decreasing activity in lien searches, lot mowing, citations, and board and special magistrate assessed judgments.

**Growth Management Department**

**Regulation**

**Right-of-way Permit & Inspections (131)**

**Mission Statement**

To provide a fast, efficient process for the review, issuance and inspection of infrastructure of right-of-way permits in compliance with Florida Administrative Code, regulations and codes, adopted by the Board of County Commissioners as set forth in governing ordinances.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Right-of-Way Permit Processing and Inspections</b>	<b>3.00</b>	<b>364,900</b>	<b>600,000</b>	<b>-235,100</b>
This section provides review, issuance and inspection of all right-of-way permit applications to ensure compliance with all applicable codes and regulations including Maintenance of Traffic for all permits as needed.				
Current Level of Service Budget	<b>3.00</b>	<b>364,900</b>	<b>600,000</b>	<b>-235,100</b>

Program Performance Measures	FY 2017 Actual	FY 2018 Budget	FY 2018 Forecast	FY 2019 Budget
• Percent of right-of-way inspections will be completed	90	90	90	90
• Percent of right-of-way reviews will be completed within established target date	90	90	90	90

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	302,941	333,100	324,700	320,600	-	320,600	(3.8%)
Operating Expense	30,081	45,400	44,700	44,300	-	44,300	(2.4%)
<b>Net Operating Budget</b>	<b>333,022</b>	<b>378,500</b>	<b>369,400</b>	<b>364,900</b>	-	<b>364,900</b>	<b>(3.6%)</b>
Trans to 101 Transp Op Fd	211,082	-	-	-	-	-	na
<b>Total Budget</b>	<b>544,104</b>	<b>378,500</b>	<b>369,400</b>	<b>364,900</b>	-	<b>364,900</b>	<b>(3.6%)</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	-	<b>3.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Licenses & Permits	667,400	600,000	600,000	600,000	-	600,000	0.0%
Interest/Misc	321	-	-	-	-	-	na
Net Cost Planning Services	(334,378)	(221,500)	(230,600)	(235,100)	-	(235,100)	6.1%
Carry Forward	210,700	-	-	-	-	-	na
<b>Total Funding</b>	<b>544,043</b>	<b>378,500</b>	<b>369,400</b>	<b>364,900</b>	-	<b>364,900</b>	<b>(3.6%)</b>

Forecast FY 2018:

Personal Services are forecasted to be lower than the adopted FY 2018 budget due to the retirement of a higher paid employee.

Current FY 2019:

Personal Services are budgeted to be lower due to the retirement of a higher paid employee during FY 2018.

Operating Expenses will decrease slightly due to reduced Fleet charges.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Regulation**

**Business Franchise Administration Element (111)**

**Mission Statement**

To administer telecommunications licenses to cable franchises, monitor and procure associated fees, enforce customer service standards as they relate to franchise terms.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Divisional Administration/Overhead/Customer Service</b>	<b>1.00</b>	<b>276,500</b>	<b>4,522,000</b>	<b>-4,245,500</b>
To administer telecommunications licenses and cable franchises operating in unincorporated Collier County while monitoring quality of service and customer service issues.				
Current Level of Service Budget	<b>1.00</b>	<b>276,500</b>	<b>4,522,000</b>	<b>-4,245,500</b>

Program Performance Measures	FY 2017 Actual	FY 2018 Budget	FY 2018 Forecast	FY 2019 Budget
• 100% of Cable Franchise and Electric Utility customer inquires will be responded to within 1 business day	100	100	100	100

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	43,892	52,700	52,600	54,200	-	54,200	2.8%
Operating Expense	112,672	217,600	212,100	213,300	-	213,300	(2.0%)
Capital Outlay	-	9,000	9,000	9,000	-	9,000	0.0%
<b>Net Operating Budget</b>	<b>156,564</b>	<b>279,300</b>	<b>273,700</b>	<b>276,500</b>	<b>-</b>	<b>276,500</b>	<b>(1.0%)</b>
<b>Total Budget</b>	<b>156,564</b>	<b>279,300</b>	<b>273,700</b>	<b>276,500</b>	<b>-</b>	<b>276,500</b>	<b>(1.0%)</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Communications Services Tax	5,084,038	4,600,000	4,500,000	4,500,000	-	4,500,000	(2.2%)
Licenses & Permits	75	-	-	-	-	-	na
Miscellaneous Revenues	18,835	22,000	22,000	22,000	-	22,000	0.0%
Net Cost Unincorp General Fund	(4,946,384)	(4,342,700)	(4,248,300)	(4,245,500)	-	(4,245,500)	(2.2%)
<b>Total Funding</b>	<b>156,564</b>	<b>279,300</b>	<b>273,700</b>	<b>276,500</b>	<b>-</b>	<b>276,500</b>	<b>(1.0%)</b>

Forecast FY 2018:

Personal Services and Operating Expenses are forecasted to be in line with the adopted FY 2018 budget.

Current FY 2019:

Personal Services are budgeted to increase slightly in line with the general wage adjustment.

Operating Expenses will decrease slightly due to lower legal and IT costs.

Capital Outlay includes computer and network printer replacements.

This budget includes an interdepartmental service payment for program administration and oversight by the Utilities Regulation Fund (669) staff.

Revenues:

Revenue collected from the State of Florida Communication Services Tax (CST) is budgeted at \$4.5 million and is the largest, single non-ad valorem contribution to the Unincorporated Area General Fund (111).

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Regulation**

**Utility Regulations Fund (669)**

**Mission Statement**

To provide effective and efficient regulation of privately owned water, bulk water, and wastewater utilities, providing service within the unincorporated areas of Collier County and the timely resolution of customer inquiries pertaining to quality utility service.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Divisional Administration and Enforcement</b>	<b>1.50</b>	<b>400,600</b>	<b>400,600</b>	<b>-</b>
Divisional administration and enforcement of enabling ordinance and supplemental rules of the Board regarding water, bulk water, and wastewater utility regulation of investor-owned utilities; to provide administrative support to the Collier County Water and Wastewater Authority; to review, audit, and make recommendations as appropriate regarding territorial boundaries, rate tariffs, rate investigations, and standard operating procedures of utilities subject to local regulation.				
<b>Customer Service</b>	<b>0.50</b>	<b>55,700</b>	<b>55,700</b>	<b>-</b>
To provide timely research and resolution of customer inquiries regarding utility service, billing, customer relations, as related to private utilities under regulatory jurisdiction of the Board of County Commissioners.				
<b>Reserves</b>	<b>-</b>	<b>1,113,800</b>	<b>1,113,800</b>	<b>-</b>
Contingencies may include health, safety and welfare issues connected with operation and maintenance of privately owned utilities should the Collier County Water and Wastewater Authority or the BCC be appointed by the Court as receiver of utilities that are in financial distress or abandoned.				
Current Level of Service Budget	<b>2.00</b>	<b>1,570,100</b>	<b>1,570,100</b>	<b>-</b>

Program Performance Measures	FY 2017 Actual	FY 2018 Budget	FY 2018 Forecast	FY 2019 Budget
• 100% of private utilities customer inquiries will be responded to within 1 business day	100	100	100	100
• 100% of reported violations shall be processed within 1 business day	100	100	100	100

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	225,644	228,600	222,300	234,000	-	234,000	2.4%
Operating Expense	38,439	208,300	58,900	176,400	-	176,400	(15.3%)
Indirect Cost Reimburs	16,600	15,500	15,500	15,900	-	15,900	2.6%
<b>Net Operating Budget</b>	<b>280,683</b>	<b>452,400</b>	<b>296,700</b>	<b>426,300</b>	<b>-</b>	<b>426,300</b>	<b>(5.8%)</b>
Reserves for Reimb to State	-	22,600	-	30,000	-	30,000	32.7%
Reserves for Capital	-	1,089,000	-	1,085,900	-	1,085,900	(0.3%)
Reserves for Cash Flow	-	167,900	-	32,000	-	32,000	(80.9%)
Reserves for Attrition	-	(4,600)	-	(4,100)	-	(4,100)	(10.9%)
<b>Total Budget</b>	<b>280,683</b>	<b>1,727,300</b>	<b>296,700</b>	<b>1,570,100</b>	<b>-</b>	<b>1,570,100</b>	<b>(9.1%)</b>
<b>Total FTE</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Regulation  
Utility Regulations Fund (669)**

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Franchise Fees	236,909	190,000	127,300	60,000	-	60,000	(68.4%)
Interest/Misc	13,180	5,000	14,000	5,000	-	5,000	0.0%
Reimb From Other Depts	100,000	100,000	100,000	100,000	-	100,000	0.0%
Carry Forward	1,399,100	1,447,000	1,468,500	1,413,100	-	1,413,100	(2.3%)
Less 5% Required By Law	-	(14,700)	-	(8,000)	-	(8,000)	(45.6%)
<b>Total Funding</b>	<b>1,749,190</b>	<b>1,727,300</b>	<b>1,709,800</b>	<b>1,570,100</b>	<b>-</b>	<b>1,570,100</b>	<b>(9.1%)</b>

Forecast FY 2018:

Personal Services are forecasted to be in line with the adopted FY 2018 budget.

Operating Expenses are forecasted to be lower due to lower than anticipated contractor expenses for rate cases.

Current FY 2019:

Personal Services include funding for two FTEs and an increase for the general wage adjustment.

The operating budget will be lower due to a reduced need for contract services as the takeover of Orange Tree Utilities and the Florida Governmental Utility Authority by Collier County Public Utilities Department will result in fewer rate cases.

Revenues:

This fund is a revenue-centric operation that receives franchise fees and County interdepartmental reimbursements as payment for regulatory duties and as an administrative offset for work performed by programmed staff. Revenue is budgeted to decrease due to the takeover of Orange Tree Utilities and the Florida Governmental Utility Authority by the Collier County Public Utilities Department. Remaining utilities that are regulated by this section are Ave Maria Utility Company and North Marco Utility Company.



**Growth Management Department**

**Regulation**

**Transportation Development Review and Concurrency Mgt (101)**

**Mission Statement**

To provide supervision, planning and engineering, and coordination with Growth Management Department, as well as other divisions/departments to ensure the transportation planning activities are carried out in a timely, efficient, and economical manner, and in compliance with Florida Statutes, Chapters 163 and 339, and local ordinances through the review of development applications for level of service, access management, site impact, and alternative transportation opportunities (i.e. walking, biking, car-pooling, etc.).

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>2.00</b>	<b>234,200</b>	<b>-</b>	<b>234,200</b>
Provide for the supervision and overall program planning of the Transportation Planning and Review Section consistent with County LDC requirement and applicable State Statutes (chapters 163 and 339).				
<b>Development Review</b>	<b>3.00</b>	<b>355,700</b>	<b>-</b>	<b>355,700</b>
Review of rezones, conditional uses, site development plans, and other development issues for compliance with Board policies and directives, including the monitoring of compliance of development projects with various commitment requirements (PUDs, DCA, etc.).				
Current Level of Service Budget	<b>5.00</b>	<b>589,900</b>	<b>-</b>	<b>589,900</b>

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
• 90% of Transportation reviews will be completed within established target date	100.00	100.00	92.60	90.00

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	546,233	553,900	534,000	545,000	-	545,000	(1.6%)
Operating Expense	36,399	41,600	35,300	43,500	-	43,500	4.6%
Capital Outlay	1,387	-	6,100	1,400	-	1,400	na
<b>Net Operating Budget</b>	<b>584,020</b>	<b>595,500</b>	<b>575,400</b>	<b>589,900</b>	<b>-</b>	<b>589,900</b>	<b>(0.9%)</b>
<b>Total Budget</b>	<b>584,020</b>	<b>595,500</b>	<b>575,400</b>	<b>589,900</b>	<b>-</b>	<b>589,900</b>	<b>(0.9%)</b>
<b>Total FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Net Cost Road and Bridge	584,020	595,500	575,400	589,900	-	589,900	(0.9%)
<b>Total Funding</b>	<b>584,020</b>	<b>595,500</b>	<b>575,400</b>	<b>589,900</b>	<b>-</b>	<b>589,900</b>	<b>(0.9%)</b>

Forecast FY 2018:

The Personal Services forecast is anticipated to be slightly less than the adopted FY 2018 due to movement of positions which is at a reduced salary. Capital Outlay increased slightly with the replacements of two laptops that are no longer under warranty and purchase of scanner for the division.

Current FY 2019:

Personal Services are lower due to a position being filled at a reduced salary. Operating expenses have increased slightly due to certain overhead areas including rent for FY 2019 and IT related charges.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Regulation  
Engineering Services (131)**

**Mission Statement**

The purpose of the Engineering Services section is to oversee the implementation of the Land Development Code (LDC), ensure that the Subdivision Regulations and land development activities conform to the Growth Management Plan (GMP) and LDC, including the review and approval of subdivisions and other site development permits and provide inspection services of infrastructure construction to assure compliance with County Standards.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Divisional Administration/Overhead</b>	-	474,800	230,000	244,800
Fund for division administration and fixed divisional overhead.				
<b>Engineering Review</b>	18.00	2,115,100	339,000	1,776,100
Program staff includes the County Engineer, Section Manager of the Engineering Review and Inspection Section, and the County Surveyor. Provides for the technical review and approval of plans for subdivisions, SDP's, SIP's and insubstantial changes; processes and issues excavation permits, blasting permits, lot-line adjustments, easement vacations and other minor approvals. Processes requests for utility conveyances. Manages preliminary and final acceptances of subdivisions, including the processing of performance securities.				
<b>Engineering Inspections</b>	5.00	586,800	2,350,000	-1,763,200
Provides for the inspections of infrastructure construction for subdivisions and site improvement plans, including inspections for preliminary acceptances and utility conveyances. Inspects all single family and commercial units for drainage and landscaping, features not required by the Florida Building Code. Conducts well inspections.				
Current Level of Service Budget				
	<b>23.00</b>	<b>3,176,700</b>	<b>2,919,000</b>	<b>257,700</b>

Program Performance Measures	FY 2017 Actual	FY 2018 Budget	FY 2018 Forecast	FY 2019 Budget
• 90% of Engineering Building Inspections will be inspected within the next business day	90	90	90	90
• 90% of Engineering reviews will be completed within established target date	95	95	95	95

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	1,651,828	2,345,700	2,342,200	2,595,100	-	2,595,100	10.6%
Operating Expense	320,737	399,900	386,200	556,000	-	556,000	39.0%
Capital Outlay	1,830	25,000	25,000	25,600	-	25,600	2.4%
<b>Net Operating Budget</b>	<b>1,974,395</b>	<b>2,770,600</b>	<b>2,753,400</b>	<b>3,176,700</b>	-	<b>3,176,700</b>	<b>14.7%</b>
<b>Total Budget</b>	<b>1,974,395</b>	<b>2,770,600</b>	<b>2,753,400</b>	<b>3,176,700</b>	-	<b>3,176,700</b>	<b>14.7%</b>
<b>Total FTE</b>	<b>17.00</b>	<b>21.00</b>	<b>21.00</b>	<b>23.00</b>	-	<b>23.00</b>	<b>9.5%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Regulation  
Engineering Services (131)**

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Licenses & Permits	1,666,927	2,517,000	2,282,900	2,314,000	-	2,314,000	(8.1%)
Reinspection Fees	648,739	665,000	600,000	600,000	-	600,000	(9.8%)
Charges For Services	3,800	5,000	5,000	5,000	-	5,000	0.0%
Miscellaneous Revenues	-	-	1,300	-	-	-	na
Net Cost Planning Services	(345,071)	(416,400)	(135,800)	257,700	-	257,700	(161.9%)
<b>Total Funding</b>	<b>1,974,395</b>	<b>2,770,600</b>	<b>2,753,400</b>	<b>3,176,700</b>	<b>-</b>	<b>3,176,700</b>	<b>14.7%</b>

Forecast FY 2018:

Personal Services and Operating Expenses are forecasted to be in line with the adopted FY 2018 budget.

Current FY 2019:

Personal Services are budgeted to be higher due to the hiring of two additional full-time equivalents approved by the Board of County Commissioners on May 8, 2018, and continued dependence on overtime.

Operating Expenses are budgeted to increase due to additional contracted engineering inspection services to meet higher demand, higher Fleet and Motor Pool Capital Recovery Fund (523) charges, and costs to cover the purchase of additional CityView licenses.

Capital Outlay includes computers and network printer replacements.

**Growth Management Department**

**Regulation  
Environmental Services (111)**

**Mission Statement**

The purpose of this section is to provide for the development of various environmental planning efforts and regulations associated with the Growth Management Plan (GMP) and other BCC directed activities such as waterway and artificial reef monitoring.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Environmental Planning and Permitting Support</b>	<b>2.00</b>	<b>235,600</b>	-	<b>235,600</b>
This section provides implementation, coordination and revision to the GMP Conservation and Coastal Management Element, GMP consistency reviews, LDC amendment, support, review of Stewardship Sending Area (SSA) applications and TDR Restoration Plans; Development and maintenance of GIS environmental data and support to the Environmental Review Section as necessary; Implementation of the Watershed Management Plans as directed by the BCC, support and data analysis for the Growth Management Plan revisions and other efforts.				
<b>Coastal Zone Management</b>	<b>1.00</b>	<b>134,500</b>	-	<b>134,500</b>
Implementation of various coastal programs to include artificial reef construction and monitoring, coastal water quality sampling, derelict vessel removal, and waterway marker maintenance.				
Current Level of Service Budget	<b>3.00</b>	<b>370,100</b>	-	<b>370,100</b>

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	291,323	331,600	342,300	277,900	-	277,900	(16.2%)
Operating Expense	48,596	72,300	64,500	82,200	-	82,200	13.7%
Capital Outlay	-	10,000	10,000	10,000	-	10,000	0.0%
<b>Net Operating Budget</b>	<b>339,919</b>	<b>413,900</b>	<b>416,800</b>	<b>370,100</b>	-	<b>370,100</b>	<b>(10.6%)</b>
<b>Total Budget</b>	<b>339,919</b>	<b>413,900</b>	<b>416,800</b>	<b>370,100</b>	-	<b>370,100</b>	<b>(10.6%)</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	-	<b>3.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Net Cost Unincorp General Fund	339,919	413,900	416,800	370,100	-	370,100	(10.6%)
<b>Total Funding</b>	<b>339,919</b>	<b>413,900</b>	<b>416,800</b>	<b>370,100</b>	-	<b>370,100</b>	<b>(10.6%)</b>

Forecast FY 2018:

Personal Services are forecasted higher than the adopted FY 2018 budget due to the increase in hours of a job banker who is currently supporting derelict vessel removal, channel/waterway marker maintenance and artificial reef monitoring efforts.

Current FY 2019:

Personal Services will be decreased due to the reallocation of the Environmental Specialist job banker position to Beach Engineering Fund (185) to assist with the support of beach renourishment pass/inlet project management and grant compliance in FY 2019.

Operating expenses have increased in the areas of IT, travel related to RESTORE Act grant activities, and equipment maintenance.

Capital Outlay includes funding for replacement computers and network printers.

**Growth Management Department**

**Regulation**

**Natural Resources Grants (117)**

**Mission Statement**

The purpose of this section is to provide for the construction and maintenance of artificial reefs utilizing only private donations.

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	210	4,900	6,600	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>210</b>	<b>4,900</b>	<b>6,600</b>	-	-	-	<b>(100.0%)</b>
<b>Total Budget</b>	<b>210</b>	<b>4,900</b>	<b>6,600</b>	-	-	-	<b>(100.0%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Carry Forward	6,800	4,900	6,600	-	-	-	(100.0%)
<b>Total Funding</b>	<b>6,800</b>	<b>4,900</b>	<b>6,600</b>	-	-	-	<b>(100.0%)</b>

Notes:

On December 10, 2013, the Board accepted a Memorandum of Understanding with the Community Foundation of Collier County. The Community Foundation of Collier County donations may be used to aid the County in construction and maintenance of artificial reefs.

Forecast FY 2018:

No donations are expected in FY 2018. Operating Expenses reflect an amount estimated for monitoring reefs previously constructed during FY 2016.

Current FY 2019:

Operating Expenses may be utilized for monitoring and maintaining artificial reefs. Should revenues be received to efficiently build more structures, additional expenses may be incurred.

Revenues:

As revenues are received, which may include naming rights for reefs, they will accumulate within this fund to be used efficiently for future projects.

**Growth Management Department**

**Regulation**

**Planning / Environmental Services (131)**

**Mission Statement**

The purpose of the Planning and Environmental Review Section is to ensure that all land use petitions and development activities conform to the Growth Management Plan (GMP) and the Land Development Code (LDC) and to maintain the respective sections of the LDC.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>1.00</b>	<b>173,900</b>	<b>-</b>	<b>173,900</b>
Funding for divisional administration and fixed overhead is budgeted in Fund 131.				
<b>Planning / Environmental Review and Permitting</b>	<b>8.00</b>	<b>1,128,900</b>	<b>115,900</b>	<b>1,013,000</b>
This section provides issuance of various land development and environmental permits; Review of land use petitions and site development plans for planning and environmental compliance with the LDC and GMP; Provides technical support and coordination for the respective public hearings.				
<b>Environmental Planning and Support Services</b>	<b>4.00</b>	<b>308,800</b>	<b>-</b>	<b>308,800</b>
This section provides support to the Business Center for environmental reviews, development and maintenance of GIS environmental data; Support to the Environmental Review Section as necessary.				
<b>Current Level of Service Budget</b>	<b>13.00</b>	<b>1,611,600</b>	<b>115,900</b>	<b>1,495,700</b>

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
• % of reviews will be completed within established target date	95	95	95	95

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	1,403,447	1,264,100	1,241,900	1,169,700	-	1,169,700	(7.5%)
Operating Expense	82,417	438,400	386,700	441,900	-	441,900	0.8%
<b>Net Operating Budget</b>	<b>1,485,864</b>	<b>1,702,500</b>	<b>1,628,600</b>	<b>1,611,600</b>	<b>-</b>	<b>1,611,600</b>	<b>(5.3%)</b>
<b>Total Budget</b>	<b>1,485,864</b>	<b>1,702,500</b>	<b>1,628,600</b>	<b>1,611,600</b>	<b>-</b>	<b>1,611,600</b>	<b>(5.3%)</b>
<b>Total FTE</b>	<b>17.00</b>	<b>14.00</b>	<b>14.00</b>	<b>13.00</b>	<b>-</b>	<b>13.00</b>	<b>(7.1%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Licenses & Permits	78,350	35,100	35,100	35,200	-	35,200	0.3%
Charges For Services	93,400	127,700	80,600	80,700	-	80,700	(36.8%)
Reimb From Other Depts	278,918	-	-	-	-	-	na
Net Cost Planning Services	1,035,196	1,539,700	1,512,900	1,495,700	-	1,495,700	(2.9%)
<b>Total Funding</b>	<b>1,485,864</b>	<b>1,702,500</b>	<b>1,628,600</b>	<b>1,611,600</b>	<b>-</b>	<b>1,611,600</b>	<b>(5.3%)</b>

Forecast FY 2018:

Personal Services are forecasted to be in line with the adopted FY 2018 budget.

Operating Expenses are forecasted to be lower due to deferred contract services for environmental programs.

**Growth Management Department**

**Regulation**

**Planning / Environmental Services (131)**

Current FY 2019:

Personal Services will decrease due to the movement of two higher paid positions moving out of this section and one lower paid position moving into this section to strategically align current job assignments. The positions to be moved are:

- One Planning Technician from Zoning & Land Development Review (131)
- One Principal Planner to Zoning & Land Development Review (131)
- One Land Development Code Manager to Zoning & Land Development Review (131)

Operating Expenses are budgeted to be flat.

**Growth Management Department**

**Regulation**

**Water Pollution Control Fund (114)**

**Mission Statement**

To proactively plan, develop, and efficiently implement programs and projects that protect the safety, health and welfare of the community and its environment with a focus on the protection of Collier County's drinking water supply from all sources of pollution. Protection of Collier County's groundwater, freshwater, surface water and other non-tidal water resources is mandated by the Water Pollution Control Ordinance 89-20 (WPCO 89-20), the Growth Management Plan, related Board-approved contracts, agreements, and federal and state regulatory directives.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Divisional Administration and Operations</b>	<b>10.00</b>	<b>1,356,000</b>	<b>1,356,000</b>	<b>-</b>
<p>Leads and manages Pollution Control program activities, provides administrative and technical support, ensures resources are available for program success, ensures compliance, security, and safety criteria are met, manages assets and contracts, approves and authorizes purchasing activities. Implements the wastewater treatment plant, sludge vehicle licensing, wellfield protection, biosolids land application, private lift station, and pollution complaint investigation programs. Implements the Pollution Control and Prevention public outreach/education program. Provides management for Collier County National Pollutant Discharge Elimination System and Municipal Separate Storm Sewer permit.</p>				
<b>Water Resources Monitoring and Analytical Services</b>	<b>11.00</b>	<b>1,360,800</b>	<b>1,360,800</b>	<b>-</b>
<p>Provides analytical, chemical and biological water quality data that is accurate, precise and reliable. Meets the mandates of Ordinance No. 1989-20; the GMP Natural Groundwater Aquifer Recharge Sub-Element Objective 3 (Groundwater Quality Monitoring) and associated policies; the GMP-Conservation and Coastal Management Element (CCME) Objectives 2.1, 2.2, and 2.3; Policies 2.1.2, 2.1.7, 2.2.4, 2.3.4, 2.3.5, 2.3.6; FAC 62-522, 62-550, 62-551, 62-601, 62-625, 62-650, and 64E-9; and the National Environmental Laboratory Accreditation Conference. Monitors Collier County's groundwater and surface water quality. In addition to Collier County's program, includes ground and surface water quality monitoring and /or analysis for the South Florida Water Management District (SFWMD); Lake Trafford, City of Marco, City of Naples, Pelican Bay Services, Water and Wastewater Departments, Lely Area Stormwater Improvement Project (LASIP) permit monitoring; Florida Department of Health, Environmental Health and Engineering, Big Cypress National Park; etc. and red tide sampling and community notification.</p>				
<b>Reserves, Transfers &amp; Remittances</b>	<b>-</b>	<b>767,600</b>	<b>767,600</b>	<b>-</b>
<b>Current Level of Service Budget</b>	<b>21.00</b>	<b>3,484,400</b>	<b>3,484,400</b>	<b>-</b>

Program Performance Measures	FY 2017 Actual	FY 2018 Budget	FY 2018 Forecast	FY 2019 Budget
Analyses Completed Per FTE	15,560	15,560	16,525	15,560
Certificates to Operate Issued	107	107	106	106
Educational Activities	88	104	91	91
Field Samples Taken Per FTE	3,000	3,000	3,500	3,750
Pollution Complaints Closed	225	225	256	256
Sludge Vehicles Licensed	131	131	133	133
WWTP & Private Lift Station Inspections	44	44	44	44



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Regulation**

**Water Pollution Control Fund (114)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	1,621,393	1,711,400	1,680,200	1,825,400	-	1,825,400	6.7%
Operating Expense	593,983	764,700	630,000	770,600	-	770,600	0.8%
Indirect Cost Reimburs	122,900	135,400	135,400	93,900	-	93,900	(30.6%)
Capital Outlay	110,085	17,700	117,900	26,900	-	26,900	52.0%
<b>Net Operating Budget</b>	<b>2,448,361</b>	<b>2,629,200</b>	<b>2,563,500</b>	<b>2,716,800</b>	-	<b>2,716,800</b>	<b>3.3%</b>
Trans to Property Appraiser	17,256	20,000	19,100	20,000	-	20,000	0.0%
Trans to Tax Collector	54,577	62,000	57,000	77,000	-	77,000	24.2%
Trans to 101 Transp Op Fd	-	16,500	16,500	-	-	-	(100.0%)
Trans to 113 Com Dev Fd	16,300	20,000	20,000	33,200	-	33,200	66.0%
Trans to 301 Co Wide Cap Fd	-	225,000	225,000	100,000	-	100,000	(55.6%)
Trans to 506 IT Capital	-	17,600	17,600	-	-	-	(100.0%)
Trans to 523 Motor Pool Cap	35,000	-	-	-	-	-	na
Reserves for Contingencies	-	73,200	-	50,400	-	50,400	(31.1%)
Reserves for Cash Flow	-	449,000	-	515,000	-	515,000	14.7%
Reserves for Attrition	-	(28,000)	-	(28,000)	-	(28,000)	0.0%
<b>Total Budget</b>	<b>2,571,494</b>	<b>3,484,500</b>	<b>2,918,700</b>	<b>3,484,400</b>	-	<b>3,484,400</b>	<b>0.0%</b>
<b>Total FTE</b>	<b>20.00</b>	<b>20.00</b>	<b>20.00</b>	<b>21.00</b>	-	<b>21.00</b>	<b>5.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Ad Valorem Taxes	2,178,536	2,449,400	2,351,400	2,587,400	-	2,587,400	5.6%
Delinquent Ad Valorem Taxes	351	-	100	-	-	-	na
Licenses & Permits	285	600	600	-	-	-	(100.0%)
Charges For Services	199,235	293,300	207,000	200,000	-	200,000	(31.8%)
Interest/Misc	16,237	10,500	19,100	15,000	-	15,000	42.9%
Reimb From Other Depts	143,360	110,000	80,000	75,000	-	75,000	(31.8%)
Trans frm Property Appraiser	2,327	-	-	-	-	-	na
Trans frm Tax Collector	17,920	-	-	-	-	-	na
Trans fm 185 Beach Ren Ops	-	-	-	42,500	-	42,500	na
Carry Forward	978,300	763,900	965,100	704,600	-	704,600	(7.8%)
Less 5% Required By Law	-	(143,200)	-	(140,100)	-	(140,100)	(2.2%)
<b>Total Funding</b>	<b>3,536,550</b>	<b>3,484,500</b>	<b>3,623,300</b>	<b>3,484,400</b>	-	<b>3,484,400</b>	<b>0.0%</b>

**Notes:**

Ordinance 89-20 allows up to one tenth of a mill of Ad-Valorem revenue to be levied towards a Water Pollution Control Fund. The proposed FY 2019 budget, in compliance with FY 2019 Budget Policy, remains millage neutral (0.0293 mil) and well below the 0.1 mil allowed by referendum.

Pursuant to Board approval of the County Manager's FY 2012 mid-year Reorganization and Realignment Plan, the Water Pollution Control Division, which had been in the Public Utilities Department, was reassigned to Growth Management. As part of the reorganization, four positions responsible for petroleum storage tank and hazardous waste compliance previously attached to the Water Pollution Control Division were reorganized under the Solid Waste Division Fund (470).

**Forecast FY 2018:**

Personal Services are expected to be generally in line with the adopted FY 2018 budget. Forecast expenses are less than the adopted budget, mainly due to shifting funds to acquire necessary capital assets during the year. Capital Outlay includes a vehicle replacement of an aged unit in order to maintain efficient field operations and response to pollution complaints. Radio and lab equipment replacements have also comprised the Capital Outlay planned purchases during FY 2018.

Forecast revenues are less than the adopted budget mainly due to conservative estimates for current ad valorem, and losing

## Growth Management Department

### Regulation

#### Water Pollution Control Fund (114)

several batches of water samples in the lab from power outages caused by Hurricane Irma.

Current FY 2019:

Total FTEs will increase by 1.0 for FY 2019 compared to the prior year due to shifting a position from the Transportation Maintenance section of Growth Management Fund (101). The position will provide shared fiscal support for both Pollution Control and Coastal Zone Management. Accordingly, a transfer from the Coastal Zone Administration Fund (185) has been programmed to offset the cost of this shared FTE. Personal Service expenses are up for FY 2019, driven mainly by a general wage adjustment, in addition to reflecting the impact of the FTE previously mentioned. Operating Expenses are generally in line with the prior year adopted budget. Indirect Cost charges are down, consistent with activity drawn upon for general governmental operations.

Capital Outlay planned within the operating fund of \$26,900 includes appropriations for replacement radios and computers. Replacement funds of \$50,000 for critical lab equipment and improvements have been budgeted within the Countywide Capital Project Fund (301) and has been reflected in the transfer portion of the budget.

Pollution Control Fund (114) is a cost center fund, and with the anticipated level of capital improvements within the next few years to the lab and other pollution control facilities, an additional \$50,000 transfer to capital Fund (301) is programmed to properly account for this future initiative. This programmatic change has led to consistently lower total Fund (114) reserves. However, sufficient reserves for cash flow and program contingencies remain.

Revenues:

Taxable value for this countywide district function is \$88,260,609,856, an increase of 5.58% over last year. Based upon a millage neutral position, property tax revenue will total \$2,586,000, an increase of \$136,600 over the FY 2018 levy. Actual cash and cash equivalents year over year dropped by \$13,200 to \$965,100 at year ending September 30, 2017. This is essentially driven by reduced revenues due to the loss of water samples during extended power outages caused by Hurricane Irma.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Regulation**

**Intersection Safety Program (001)**

**Mission Statement**

The purpose of the Intersection Safety Program is to encourage vehicle owners to obey traffic control devices at Collier County intersections through the use of Traffic Infraction Detectors (unmanned cameras) to improve safety by lowering the number of traffic accidents caused by red light running.

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
							0.0%
							0.0%
<b>Total Budget</b>							<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Fines & Forfeitures	4,158	-	1,200	-	-	-	na
Net Cost General Fund	(4,158)	-	(1,200)	-	-	-	na
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

Notes:

The Board of County Commissioners authorized terminating the Intersection Safety Program effective March 1, 2013. This program was run at no net cost to Collier County. Because of the FY 2013 historical financial information, this budget continues to be part of the budget presentation.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Maintenance**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	7,157,181	7,943,800	7,677,000	7,897,300	217,600	8,114,900	2.2%
Operating Expense	9,100,002	11,625,600	10,869,200	12,398,500	13,700	12,412,200	6.8%
Capital Outlay	309,141	241,400	291,500	628,700	3,000	631,700	161.7%
<b>Net Operating Budget</b>	<b>16,566,323</b>	<b>19,810,800</b>	<b>18,837,700</b>	<b>20,924,500</b>	<b>234,300</b>	<b>21,158,800</b>	<b>6.8%</b>
Trans to 298 Sp Ob Bd '10	871,500	871,500	871,500	872,700	-	872,700	0.1%
<b>Total Budget</b>	<b>17,437,823</b>	<b>20,682,300</b>	<b>19,709,200</b>	<b>21,797,200</b>	<b>234,300</b>	<b>22,031,500</b>	<b>6.5%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Landscape & MSTU's Operations (111)	4,938,202	6,235,800	6,045,300	6,814,500	154,300	6,968,800	11.8%
Stormwater Maintenance (101/103)	1,022,708	1,348,200	1,098,800	1,407,300	-	1,407,300	4.4%
Trans Maintenance Road & Bridge (101)	8,910,640	9,664,300	9,229,000	10,140,200	80,000	10,220,200	5.8%
Transportation Road Maintenance (111)	1,694,773	2,562,500	2,464,600	2,562,500	-	2,562,500	0.0%
<b>Total Net Budget</b>	<b>16,566,323</b>	<b>19,810,800</b>	<b>18,837,700</b>	<b>20,924,500</b>	<b>234,300</b>	<b>21,158,800</b>	<b>6.8%</b>
<b>Total Transfers and Reserves</b>	<b>871,500</b>	<b>871,500</b>	<b>871,500</b>	<b>872,700</b>	<b>-</b>	<b>872,700</b>	<b>0.1%</b>
<b>Total Budget</b>	<b>17,437,823</b>	<b>20,682,300</b>	<b>19,709,200</b>	<b>21,797,200</b>	<b>234,300</b>	<b>22,031,500</b>	<b>6.5%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	1,046	-	-	-	-	-	na
SFWMD/Big Cypress Revenue	1,000,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0.0%
FEMA - Fed Emerg Mgt Agency	6,277	-	-	-	-	-	na
Charges For Services	9,840	10,400	8,400	9,000	-	9,000	(13.5%)
Miscellaneous Revenues	115,930	83,000	65,000	83,000	-	83,000	0.0%
Reimb From Other Depts	85,569	71,000	71,000	71,000	-	71,000	0.0%
Net Cost Road and Bridge	9,654,420	10,749,600	10,060,900	9,874,900	80,000	9,954,900	(7.4%)
Net Cost Stormwater Utility	-	-	-	1,407,300	-	1,407,300	na
Net Cost Unincorp General Fund	6,564,741	8,768,300	8,503,900	9,352,000	154,300	9,506,300	8.4%
<b>Total Funding</b>	<b>17,437,823</b>	<b>20,682,300</b>	<b>19,709,200</b>	<b>21,797,200</b>	<b>234,300</b>	<b>22,031,500</b>	<b>6.5%</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Landscape & MSTU's Operations (111)	13.00	17.00	16.00	16.00	3.00	19.00	11.8%
Trans Maintenance Road & Bridge (101)	91.00	90.00	90.00	89.00	1.00	90.00	0.0%
Stormwater Maintenance (101/103)	3.00	3.00	3.00	3.00	-	3.00	0.0%
<b>Total FTE</b>	<b>107.00</b>	<b>110.00</b>	<b>109.00</b>	<b>108.00</b>	<b>4.00</b>	<b>112.00</b>	<b>1.8%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Maintenance**

**Landscape & MSTU's Operations (111)**

**Mission Statement**

To manage maintenance of landscaped medians and roadsides on selected County roadways to meet the standards adopted by the Board of County Commissioners. To provide supervision, coordination, manpower and support equipment to maintain the highest possible level of services for landscape and irrigation project management.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Landscape Beautification Program</b>	<b>15.00</b>	<b>6,717,300</b>	<b>25,000</b>	<b>6,692,300</b>
<p>This program provides contract management of the landscape maintenance contractors hired for the weekly maintenance of the landscaped and non-landscaped medians and roadways under the County's Landscaping Master Plan. Also provided are field supervision/inspections and irrigation maintenance of the roadways under the County's Landscaping Master Plan as well as the collection/inventory of the landscape assets utilizing a GPS based asset management program.</p>				
<b>County Medians: Plan Reviews &amp; Landscape Project Management</b>	<b>1.00</b>	<b>97,200</b>	<b>-</b>	<b>97,200</b>
<p>Plan reviews for new County roadways and ROW permits. Project management and coordination of landscape beautification project within the right-of-way, including retention ponds, median plantings, signage and other built structures.</p>				
Current Level of Service Budget	<b>16.00</b>	<b>6,814,500</b>	<b>25,000</b>	<b>6,789,500</b>
<b>Program Enhancements</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Landscape Beautification Positions (3)</b>	<b>3.00</b>	<b>154,300</b>	<b>-</b>	<b>154,300</b>
<p>(1) Crew Leader (2) Maintenance Workers</p>				
Expanded Services Budget	<b>3.00</b>	<b>154,300</b>	<b>-</b>	<b>154,300</b>
Total Adopted Budget	<b>19.00</b>	<b>6,968,800</b>	<b>25,000</b>	<b>6,943,800</b>

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
• 80% of irrigation alarms responded to within 24 hours	100	100	100	100
• 80% of lane miles maintained to adopted LOS	80	100	100	100
• Average cost per landscaped lane mile	47,944	51,536	49,961	54,834
Lane miles beautified in the Unincorporated Area	103	121	121	128

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	944,144	1,337,200	1,278,700	1,338,000	145,200	1,483,200	10.9%
Operating Expense	3,913,645	4,893,200	4,727,100	5,417,800	9,100	5,426,900	10.9%
Capital Outlay	80,413	5,400	39,500	58,700	-	58,700	987.0%
<b>Net Operating Budget</b>	<b>4,938,202</b>	<b>6,235,800</b>	<b>6,045,300</b>	<b>6,814,500</b>	<b>154,300</b>	<b>6,968,800</b>	<b>11.8%</b>
<b>Total Budget</b>	<b>4,938,202</b>	<b>6,235,800</b>	<b>6,045,300</b>	<b>6,814,500</b>	<b>154,300</b>	<b>6,968,800</b>	<b>11.8%</b>
<b>Total FTE</b>	<b>13.00</b>	<b>17.00</b>	<b>16.00</b>	<b>16.00</b>	<b>3.00</b>	<b>19.00</b>	<b>11.8%</b>

**Growth Management Department**

**Maintenance**

**Landscape & MSTU's Operations (111)**

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	545	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	3,269	-	-	-	-	-	na
Miscellaneous Revenues	20,125	30,000	6,000	25,000	-	25,000	(16.7%)
Reimb From Other Depts	2,556	-	-	-	-	-	na
Net Cost Unincorp General Fund	4,911,706	6,205,800	6,039,300	6,789,500	154,300	6,943,800	11.9%
<b>Total Funding</b>	<b>4,938,202</b>	<b>6,235,800</b>	<b>6,045,300</b>	<b>6,814,500</b>	<b>154,300</b>	<b>6,968,800</b>	<b>11.8%</b>

Notes:

With Board direction to reset the Unincorporated Area General Fund millage rate to the FY 2007 level of \$.8069, and applying the marginal increase, or \$.0908 mills, toward restarting the median landscape capital program, only operating expenses associated with this initiative will be shown in this section. It should be noted that the full variance or \$.0908 from the current millage rate of \$.7161 will be devoted to capital and all associated maintenance, including human resources, of the newly beautified segments in FY 2017 forward. As new segments are constructed, appropriate operating funding will be allocated to maintain those areas. The design and construction of these segments are shown in the Landscaping Capital Fund (112) section of the budget.

Landscaped miles will continue to increase in FY 2019 with several new segments planned for design and construction, it is expected that four segments totaling 7.2 miles will be constructed during FY 2019 and added to the maintenance cycle at varying times throughout the year. The combined construction miles, both completed and planned, through FY 2019 total 25.06 miles bringing the beautification program to 127.96 miles for the Unincorporated Area of the county.

Forecast FY 2018:

Personal Services are expected to be slightly less than the adopted FY 2018 budget due to an Inspector position being transferred to the Stormwater Engineering (111) section of Growth Management at the beginning of the fiscal year.

Operating Expenses are projected slightly lower than the adopted budget due to a reduction in mulching.

Capital Outlay increased to purchase isolation transformers for pumps at Livingston Road and Immokalee Road. The forecast includes maintenance costs related to six new segments planned for construction during FY 2018, which total 17.26 incremental maintenance miles. One new segment, totaling 0.6 miles, was added to the program at the end of FY 2017.

Current FY 2019:

Personal Services and Operating Expenses will increase due to additional staff, services and materials needed to support new miles being added to the landscape beautification inventory. In addition, \$400,300 reflects the amount added for contractual services related to the maintenance above budget guidance (2.5% of prior year operating) for the following segments:

- \* Immokalee Rd (951 to Wilson) - scheduled for construction during FY 2018, full year of maintenance programmed in FY 2019
- \* Collier Blvd (US41 to E Marino Cir) - scheduled for construction during FY 2018, full year of maintenance programmed in FY 2019
- \* Santa Barbara Blvd (Davis to I-75 bridge) - scheduled for construction during FY 2018, full year of maintenance programmed in FY 2019
- \* Davis Blvd (County Barn to Santa Barbara) - scheduled for construction during FY 2018, full year of maintenance programmed in FY 2019
- \* Collier Blvd (GGB to Immokalee Rd) - scheduled for construction during FY 2018, full year of maintenance programmed in FY 2019
- \* Santa Barbara Ext (Rattlesnake to Davis) - scheduled for construction during FY 2018, full year of maintenance programmed in FY 2019
- \* Collier Blvd (Marino Cir to Business Cir. S) - scheduled for construction during FY 2019, partial year of maintenance programmed in FY 2019
- \* Santa Barbara (I-75 Bridge to Copperleaf) - scheduled for construction during FY 2019, partial year of maintenance programmed in FY 2019
- \* Oil Well Rd (Immokalee to Everglades) - scheduled for construction during FY 2019, partial year of maintenance programmed in FY 2019
- \* Radio Road (Last 2 Medians at Davis) - scheduled for construction during FY 2019, partial year of maintenance programmed in FY 2019

**Growth Management Department**

**Maintenance**

**Landscape & MSTU's Operations (111)**

Revenues:

A modest amount of insurance reimbursement revenues have been planned, generally related to traffic accidents where county medians require replacement plants or repairs to infrastructure.

An overview of the dedicated \$.0908 mills from the Unincorporated Area MSTU (111) provides a summary of the funding consumption for maintenance versus capital activities since the restart of the program:

Revenue:	FY 2017	FY 2018	FY 2019
95% of dedicated ad valorem:	\$4,093,500	\$4,462,600	\$4,734,400
Expenditures:			
Maintenance, New Staff and Vehicles	\$( 190,300)	\$( 591,500)	\$(1,208,000)
Capital Expansion	\$(3,903,200)	\$(3,871,100)	\$(3,526,400)

**Growth Management Department**

**Maintenance**

**Trans Maintenance Road & Bridge (101)**

**Mission Statement**

The Road Maintenance Division strives to maintain a safe and efficient county roadway system for the citizens and visitors of Collier County in support of Florida Statute Chapter 334.046; continually provide emergency response to all roadway/roadside hazards 24 hours per day, 7 days a week; provide continued road service and customer service that exceeds expectations.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost	
<b>Administration</b>	<b>3.00</b>	<b>614,300</b>	<b>-</b>	<b>614,300</b>	
This section provides management, planning, supervision, and recording. Includes all fixed overhead costs for the division such as, insurance, fleet maintenance, etc.					
<b>Operational Support</b>	<b>3.00</b>	<b>478,000</b>	<b>71,000</b>	<b>407,000</b>	
This section provides for the supervision, inspection, and training in all safety related issues pertaining to personnel, equipment and projects. Operational activities include developmental measurements, contracts/bid preparation, vendor/project inspections, and administrative reports preparation for divisional activities. Assistance is also provided for personnel issues including complaints, employee service issues, data entry, filing, phones, and mobile radio contact.					
<b>Field Supervision</b>	<b>7.00</b>	<b>657,700</b>	<b>-</b>	<b>657,700</b>	
This section provides supervision of field personnel/multiple crews, plans daily and forecasted activities for crews, participates in fiscal measurements related to project preparation, maintenance scheduling, on-sight supervision as necessary for specific jobs and emergency situations.					
<b>Field</b>	<b>73.00</b>	<b>8,136,100</b>	<b>58,000</b>	<b>8,078,100</b>	
This section provides for the maintenance on all County owned ROW and roads, as it pertains to the following: scheduled mowing of all rural and urban areas, vegetation control, patching and overlay of roadways. Projects such as turn lanes or driveway installation, digging and cleaning drainage swale and culverts, repair and upgrade of drainage systems including specially built items for outdated drainage systems. Inclusive of inspection and repair of all County maintained bridges, and the building and repair of sidewalks and bike paths. Also performed is litter abatement of roads and roadsides, County properties, sod replacement, and accident clean-up/traffic control.					
<b>Survey Crew</b>	<b>3.00</b>	<b>254,100</b>	<b>9,000</b>	<b>245,100</b>	
This section provides surveys for roadway profiles and drainage on urban and rural highways/roads throughout the County. Support is also provided to Road Maintenance and Storm-water by collecting survey data, and identifying easements and right-of-ways.					
Current Level of Service Budget		<b>89.00</b>	<b>10,140,200</b>	<b>138,000</b>	<b>10,002,200</b>
Program Enhancements	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost	
<b>Heavy Equipment Operator</b>	<b>1.00</b>	<b>80,000</b>	<b>-</b>	<b>80,000</b>	
Position is need to operate the new Menzi Muck machine to assist with stormwater drainage and swell maintenance. Includes operating costs associated with the worker and equipment.					



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Maintenance**

**Trans Maintenance Road & Bridge (101)**

Expanded Services Budget	1.00	80,000	-	80,000
Total Adopted Budget	90.00	10,220,200	138,000	10,082,200

Program Performance Measures	FY 2017 Actual	FY 2018 Budget	FY 2018 Forecast	FY 2019 Budget
• Complete 50% of the required maintenance of the entire county maintained tertiary drainage system annually	50	100	90	100
• Increase safety by inspection of county maintained sidewalks annually and repair all noted deficiencies	100	100	50	100
• Increase safety by refurbishing half of all pavement markings and raised pavement markers under maintenance condition rating of 70 on county maintained roads	100	100	80	100

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	5,978,620	6,367,800	6,162,500	6,319,600	72,400	6,392,000	0.4%
Operating Expense	2,705,263	3,065,500	2,819,500	3,280,600	4,600	3,285,200	7.2%
Capital Outlay	226,757	231,000	247,000	540,000	3,000	543,000	135.1%
<b>Net Operating Budget</b>	<b>8,910,640</b>	<b>9,664,300</b>	<b>9,229,000</b>	<b>10,140,200</b>	<b>80,000</b>	<b>10,220,200</b>	<b>5.8%</b>
<b>Total Budget</b>	<b>8,910,640</b>	<b>9,664,300</b>	<b>9,229,000</b>	<b>10,140,200</b>	<b>80,000</b>	<b>10,220,200</b>	<b>5.8%</b>
<b>Total FTE</b>	<b>91.00</b>	<b>90.00</b>	<b>90.00</b>	<b>89.00</b>	<b>1.00</b>	<b>90.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	501	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	3,008	-	-	-	-	-	na
Charges For Services	9,840	10,400	8,400	9,000	-	9,000	(13.5%)
Miscellaneous Revenues	46,248	53,000	57,000	58,000	-	58,000	9.4%
Reimb From Other Depts	81,412	71,000	71,000	71,000	-	71,000	0.0%
Net Cost Road and Bridge	8,769,630	9,529,900	9,092,600	10,002,200	80,000	10,082,200	5.8%
<b>Total Funding</b>	<b>8,910,640</b>	<b>9,664,300</b>	<b>9,229,000</b>	<b>10,140,200</b>	<b>80,000</b>	<b>10,220,200</b>	<b>5.8%</b>

Notes:

This budget carries the general operating costs for the division; activities in the Unincorporated Areas of the county, such as limerock road conversions, striping and marking as well as stormwater structure maintenance and bridge repairs are separate cost centers within the Road & Bridge Maintenance Fund (111) as well as components of the Transportation Capital Fund (313).

Forecast FY 2018:

Personal Services are slightly lower than the adopted budget due to savings from various vacant positions throughout the year, which is a typical trend for this division annually due to high maintenance worker turnover.

Operating Expense savings are a result of lower than anticipated contractual services for concrete repairs.

Current FY 2019:

Personal Services increased slightly due to the movement of net one position out of this section (two out, one in) to/from other areas to strategically align current job assignments.

Operating Expenses have increased primarily as a result of the Motor Pool Capital Recovery Charge and Fleet maintenance expenses.

Capital Outlay reflects replacement radios, computers, an arrow board, and Immokalee headquarter building improvements.

**Growth Management Department**

**Maintenance**

**Trans Maintenance Road & Bridge (101)**

Revenues:

Revenues budgeted are mainly interdepartmental reimbursements, insurance claim refunds and scrap sales.

**Growth Management Department**

**Maintenance**

**Stormwater Maintenance (101/103)**

**Mission Statement**

To provide efficient and high quality customer service in the appropriate operation and maintenance of the publicly maintained stormwater pumping and control facilities throughout Collier County.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Aquatic Plant Control</b>	3.00	1,407,300	1,000,000	407,300
This section provides for the control and removal of vegetation within detention ponds, canals, secondary ditches and roadside drainage facilities. Spraying of herbicides and other enhanced maintenance activities are essential for the maintenance and operation of the publicly maintained secondary stormwater management facilities throughout Collier County.				
<b>Reserves / Transfers</b>	-	872,700	-	872,700
Current Level of Service Budget	<u>3.00</u>	<u>2,280,000</u>	<u>1,000,000</u>	<u>1,280,000</u>

Program Performance Measures	FY 2017 Actual	FY 2018 Budget	FY 2018 Forecast	FY 2019 Budget
• Repair 100% of deficiencies found on secondary drainage system that has an MRP score of 50 or less	100	100	100	100

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	234,417	238,800	235,800	239,700	-	239,700	0.4%
Operating Expense	786,321	1,104,400	858,000	1,137,600	-	1,137,600	3.0%
Capital Outlay	1,970	5,000	5,000	30,000	-	30,000	500.0%
<b>Net Operating Budget</b>	<b>1,022,708</b>	<b>1,348,200</b>	<b>1,098,800</b>	<b>1,407,300</b>	-	<b>1,407,300</b>	<b>4.4%</b>
Trans to 298 Sp Ob Bd '10	871,500	871,500	871,500	872,700	-	872,700	0.1%
<b>Total Budget</b>	<b>1,894,208</b>	<b>2,219,700</b>	<b>1,970,300</b>	<b>2,280,000</b>	-	<b>2,280,000</b>	<b>2.7%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	-	<b>3.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
SFWMD/Big Cypress Revenue	1,000,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0.0%
Miscellaneous Revenues	9,418	-	2,000	-	-	-	na
Net Cost Road and Bridge	884,790	1,219,700	968,300	(127,300)	-	(127,300)	(110.4%)
Net Cost Stormwater Utility	-	-	-	1,407,300	-	1,407,300	na
<b>Total Funding</b>	<b>1,894,208</b>	<b>2,219,700</b>	<b>1,970,300</b>	<b>2,280,000</b>	-	<b>2,280,000</b>	<b>2.7%</b>

Notes:

The Aquatics section of the Road & Bridge Maintenance Fund (101) will become part of the Stormwater Utility Fund (103) maintenance group effective for FY 2019. FTEs and equipment will be transferred accordingly.

Forecast FY 2018:

Operating Expenses are projected to be under budget largely due to lack of bidders for the herbicide & chemical spraying contract services for much of FY 2018.

**Growth Management Department**

**Maintenance**

**Stormwater Maintenance (101/103)**

Current FY 2019:

Operating Expenses increased primarily due to the Motor Pool Capital Recovery Charge and Fleet maintenance. This section utilizes the South Florida Water Management District contract for herbicide treatment services. The number of planned chemical spray cycles remains consistent with prior years.

Capital Outlay includes SCADA equipment to be utilized for the Gateway Pump Station.

Revenues:

\$1,000,000 from the South Florida Water Management District (Big Cypress Basin) has been budgeted in the Stormwater Utility Fund (103) maintenance section; in previous years this was part of the Road and Bridge Maintenance Fund (101) Aquatics section. The primary funding source for this activity will be a transfer from the General Fund.

**Growth Management Department**

**Maintenance**

**Transportation Road Maintenance (111)**

**Mission Statement**

To deliver to the citizens of Collier County quality maintained roadways, roadsides and drainage systems, providing safe roadway systems and excellent customer service. Maintenance operations are performed in support of Florida Statute Chapter 344.046.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Roadway Asphalt Repair</b>	-	800,000	-	800,000
Maintain existing roadways efficiently by removing and/or repairing roadway hazards, thus promoting safe conditions. Schedule repairs of reported deficiencies within 24 hours of receipt.				
<b>Sidewalk/Bikepath Construction and Maintenance</b>	-	300,000	-	300,000
Installation of sidewalks/bikepaths, and removal and repair of sidewalk/bikepath defects using County established measures to promote a safe and functional system.				
<b>Limerock Road Construction and Maintenance</b>	-	250,000	-	250,000
To grade limerock roads located in the Golden Gate Estates quarterly. There is no appropriation for conversion - only maintenance.				
<b>General Maintenance</b>	-	1,212,500	-	1,212,500
Bridge, drainage system, sidewalk and bike path construction and maintenance, contract mowing, roadway asphalt repair, sweeping and shoulder maintenance, litter and dead animal removal, and emergency roadway hazard response.				
Current Level of Service Budget	-	2,562,500	-	2,562,500

Program Performance Measures	FY 2017 Actual	FY 2018 Budget	FY 2018 Forecast	FY 2019 Budget
• Resurface all roadway segments with deficient pavement condition ratings in accordance with the roadway category (arterial, collector, etc.)	90	100	100	100

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	1,694,773	2,562,500	2,464,600	2,562,500	-	2,562,500	0.0%
<b>Net Operating Budget</b>	<b>1,694,773</b>	<b>2,562,500</b>	<b>2,464,600</b>	<b>2,562,500</b>	-	<b>2,562,500</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>1,694,773</b>	<b>2,562,500</b>	<b>2,464,600</b>	<b>2,562,500</b>	-	<b>2,562,500</b>	<b>0.0%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Miscellaneous Revenues	40,138	-	-	-	-	-	na
Reimb From Other Depts	1,600	-	-	-	-	-	na
Net Cost Unincorp General Fund	1,653,035	2,562,500	2,464,600	2,562,500	-	2,562,500	0.0%
<b>Total Funding</b>	<b>1,694,773</b>	<b>2,562,500</b>	<b>2,464,600</b>	<b>2,562,500</b>	-	<b>2,562,500</b>	<b>0.0%</b>

Notes:

This budget provides for general maintenance of Unincorporated Area roadways including: non-landscaped medians and right-of-way areas, sidewalks, curbing, drainage infrastructure, installation of sod for erosion control and minor bridge repairs.

**Growth Management Department**

**Maintenance**

**Transportation Road Maintenance (111)**

Forecast FY 2018:

Operating Expenses are expected to be less than the adopted budget due to lack of service availability from concrete and sod vendors for minor sidewalk and roadside repairs.

Current FY 2019:

Requested budget has been kept at the same level to the prior year and is considered sufficient to support the expenditures needed to complete maintenance operations.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Improvement Districts and MSTU**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	40,888	166,400	5,500	185,800	-	185,800	11.7%
Indirect Cost Reimburs	9,400	5,900	5,900	4,000	-	4,000	(32.2%)
Capital Outlay	16,235	1,912,000	366,800	1,896,900	-	1,896,900	(0.8%)
<b>Net Operating Budget</b>	<b>66,523</b>	<b>2,084,300</b>	<b>378,200</b>	<b>2,086,700</b>	<b>-</b>	<b>2,086,700</b>	<b>0.1%</b>
Trans to Property Appraiser	101	400	400	400	-	400	0.0%
Trans to Tax Collector	269	800	800	800	-	800	0.0%
Trans to 232 PR/NPP Bond	-	791,900	791,700	-	-	-	(100.0%)
Reserves for Capital	-	-	-	35,100	-	35,100	na
<b>Total Budget</b>	<b>66,893</b>	<b>2,877,400</b>	<b>1,171,100</b>	<b>2,123,000</b>	<b>-</b>	<b>2,123,000</b>	<b>(26.2%)</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Hawksridge Pumping System (154)	17,765	28,900	3,800	5,700	-	5,700	(80.3%)
Naples Park Drainage MSTU&BU (139)	500	101,600	1,600	114,500	-	114,500	12.7%
Naples Production Park (Capital) MST&BU (138)	1,900	1,100	349,900	9,800	-	9,800	790.9%
Naples Production Park Maintenance MSTU&BU (141)	300	55,600	200	56,400	-	56,400	1.4%
Pine Ridge Industrial Park (Capital) MST&BU (132)	41,957	1,300	1,300	-	-	-	(100.0%)
Pine Ridge Industrial Park MSTU&BU (142)	1,000	1,865,000	1,000	1,889,300	-	1,889,300	1.3%
Victoria Park Drainage MSTU (134)	3,101	30,800	20,400	11,000	-	11,000	(64.3%)
<b>Total Net Budget</b>	<b>66,523</b>	<b>2,084,300</b>	<b>378,200</b>	<b>2,086,700</b>	<b>-</b>	<b>2,086,700</b>	<b>0.1%</b>
<b>Total Transfers and Reserves</b>	<b>370</b>	<b>793,100</b>	<b>792,900</b>	<b>36,300</b>	<b>-</b>	<b>36,300</b>	<b>(95.4%)</b>
<b>Total Budget</b>	<b>66,893</b>	<b>2,877,400</b>	<b>1,171,100</b>	<b>2,123,000</b>	<b>-</b>	<b>2,123,000</b>	<b>(26.2%)</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Ad Valorem Taxes	11,626	12,200	11,600	12,300	-	12,300	0.8%
Interest/Misc	32,168	7,500	24,200	6,500	-	6,500	(13.3%)
Trans frm Property Appraiser	14	-	-	-	-	-	na
Trans frm Tax Collector	88	-	-	-	-	-	na
Carry Forward	3,263,000	2,858,600	3,240,400	2,105,100	-	2,105,100	(26.4%)
Less 5% Required By Law	-	(900)	-	(900)	-	(900)	0.0%
<b>Total Funding</b>	<b>3,306,896</b>	<b>2,877,400</b>	<b>3,276,200</b>	<b>2,123,000</b>	<b>-</b>	<b>2,123,000</b>	<b>(26.2%)</b>

## Growth Management Department

### Improvement Districts and MSTU Pine Ridge Industrial Park (Capital) MST&BU (132)

**Mission Statement**

The Pine Ridge Industrial Park Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing design, easement acquisition and construction for roadway, water, sewer and drainage improvements within the Unit.

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	37,657	-	-	-	-	-	na
Indirect Cost Reimburs	4,300	1,300	1,300	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>41,957</b>	<b>1,300</b>	<b>1,300</b>	-	-	-	<b>(100.0%)</b>
Trans to 232 PR/NPP Bond	-	77,500	77,300	-	-	-	(100.0%)
<b>Total Budget</b>	<b>41,957</b>	<b>78,800</b>	<b>78,600</b>	-	-	-	<b>(100.0%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Interest/Misc	1,218	1,000	1,000	-	-	-	(100.0%)
Carry Forward	118,300	77,800	77,600	-	-	-	(100.0%)
<b>Total Funding</b>	<b>119,518</b>	<b>78,800</b>	<b>78,600</b>	-	-	-	<b>(100.0%)</b>

**Notes:**

Funds were collected as special assessment bond proceeds within Debt Service Fund (232) and these funds are available for the benefit of this District and the Naples Production Park. Property owners within the districts paid their share of the assessments. Since many properties paid off their assessments early, the additional cash was used to pay off the Bonds early.

In FY 2009, there was approximately \$6 million available in the Debt Service Fund (232) which could be used for capital improvements. Transportation staff conducted neighborhood informational meetings and determined which roadway and drainage improvement projects could be done. Improvements to this Industrial Park as well as the Naples Production Park commenced during FY 2009 and were completed in FY 2016.

Forecast FY 2018:

Residual funding remaining will be returned to the Special Assessment Bond Fund (232).



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Improvement Districts and MSTU  
Victoria Park Drainage MSTU (134)**

**Mission Statement**

Operation and maintenance of pumping station for storm water removal from Victoria Park Unit #1.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Divisional Administration/Overhead</b>	-	1,400	1,400	-
<b>Operation and maintenance</b>	-	1,600	1,600	-
Operation and maintenance of 12" electric and 20" gas pumps for stormwater removal.				
<b>Capital purchase of new pump</b>	-	8,500	8,500	-
Current Level of Service Budget	-	<b>11,500</b>	<b>11,500</b>	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	2,201	2,400	1,600	1,600	-	1,600	(33.3%)
Indirect Cost Reimburs	900	800	800	900	-	900	12.5%
Capital Outlay	-	27,600	18,000	8,500	-	8,500	(69.2%)
<b>Net Operating Budget</b>	<b>3,101</b>	<b>30,800</b>	<b>20,400</b>	<b>11,000</b>	-	<b>11,000</b>	<b>(64.3%)</b>
Trans to Property Appraiser	11	200	200	200	-	200	0.0%
Trans to Tax Collector	38	300	300	300	-	300	0.0%
<b>Total Budget</b>	<b>3,150</b>	<b>31,300</b>	<b>20,900</b>	<b>11,500</b>	-	<b>11,500</b>	<b>(63.3%)</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	1,257	1,300	1,200	1,300	-	1,300	0.0%
Interest/Misc	311	-	200	-	-	-	na
Trans frm Property Appraiser	2	-	-	-	-	-	na
Trans frm Tax Collector	12	-	-	-	-	-	na
Carry Forward	31,300	30,100	29,800	10,300	-	10,300	(65.8%)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
<b>Total Funding</b>	<b>32,882</b>	<b>31,300</b>	<b>31,200</b>	<b>11,500</b>	-	<b>11,500</b>	<b>(63.3%)</b>

Forecast FY 2018:

Capital Outlay for pump replacement totaling \$18,000 is planned this fiscal year.

Current FY 2019:

Operating Expenses are budgeted at \$2,500 and include the customary indirect cost charges, constitutional transfers and pump maintenance expenses.

Capital Outlay includes \$8,500 for potential stormwater pump replacement if necessary. Budget was appropriated in capital rather than reserves to provide flexibility in accessing dollars if required.

Revenues:

Taxable value for this District in FY 2019 totals \$40,537,005, an increase of 7.22% from the prior year. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This district is

**Growth Management Department**

**Improvement Districts and MSTU**

**Victoria Park Drainage MSTU (134)**

not represented by an advisory board. For FY 2018, the budget was built around a rolled back tax rate of .0346 per \$1,000 of taxable value. The rolled back rate of .0323 per \$1,000 of taxable value will be applied for FY 2019. This low millage rate is possible due to sufficient available cash for pump replacement during any fiscal year. Should these cash balances decrease to a point where a pump could not be replaced, the rate will be increased accordingly.

**Growth Management Department**

**Improvement Districts and MSTU  
Naples Production Park (Capital) MST&BU (138)**

**Mission Statement**

The Naples Production Park Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing design, easement acquisition and construction for roadway, water, sewer and drainage improvements within the Unit.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Divisional Administration/Overhead</b>	-	500	500	-
<b>General Improvements</b>	-	9,300	9,300	-
Current Level of Service Budget	-	9,800	9,800	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	-	-	-	9,300	-	9,300	na
Indirect Cost Reimburs	1,900	1,100	1,100	500	-	500	(54.5%)
Capital Outlay	-	-	348,800	-	-	-	na
<b>Net Operating Budget</b>	<b>1,900</b>	<b>1,100</b>	<b>349,900</b>	<b>9,800</b>	-	<b>9,800</b>	<b>790.9%</b>
Trans to 232 PR/NPP Bond	-	714,400	714,400	-	-	-	(100.0%)
<b>Total Budget</b>	<b>1,900</b>	<b>715,500</b>	<b>1,064,300</b>	<b>9,800</b>	-	<b>9,800</b>	<b>(98.6%)</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	10,320	6,500	6,500	6,500	-	6,500	0.0%
Carry Forward	1,052,900	709,300	1,061,400	3,600	-	3,600	(99.5%)
Less 5% Required By Law	-	(300)	-	(300)	-	(300)	0.0%
<b>Total Funding</b>	<b>1,063,220</b>	<b>715,500</b>	<b>1,067,900</b>	<b>9,800</b>	-	<b>9,800</b>	<b>(98.6%)</b>

**Notes:**

Funds were collected as special assessment bond proceeds within Debt Service Fund (232) and these funds are available for the benefit of this District and the Pine Ridge Industrial Park. Property owners within the districts paid their share of the assessments. Since many properties paid off their assessments early, the additional cash was used to pay off the Bonds early.

In FY 2009, there was approximately \$6 million available in the Debt Service Fund (232) which could be used for capital improvements. Growth Management staff conducted neighborhood informational meetings and determined which roadway and drainage improvement projects could be done. Improvements to this Industrial Park as well as the Pine Ridge Industrial Park commenced during FY 2009 and were completed in FY 2015.

**Forecast FY 2018:**

Shoulder improvements are needed on Commercial Boulevard from Radio Road to Mercantile Avenue, estimated at \$300,000.

**Current FY 2019:**

Residual funding remaining will be returned to the Special Assessment Bond Fund (232).

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Improvement Districts and MSTU  
Naples Park Drainage MSTU&BU (139)**

**Mission Statement**

**Provide annual maintenance services to Naples Park Drainage Municipal Service Taxing and Benefit Unit.**

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Divisional Administration/Overhead</b>	-	1,000	1,000	-
<b>Maintenance</b>	-	113,900	113,900	-
Maintain and if needed, make necessary improvements to secondary drainage systems within the district.				
Current Level of Service Budget	-	114,900	114,900	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	-	101,100	1,100	113,900	-	113,900	12.7%
Indirect Cost Reimburs	500	500	500	600	-	600	20.0%
<b>Net Operating Budget</b>	<b>500</b>	<b>101,600</b>	<b>1,600</b>	<b>114,500</b>	-	<b>114,500</b>	<b>12.7%</b>
Trans to Property Appraiser	67	100	100	100	-	100	0.0%
Trans to Tax Collector	158	300	300	300	-	300	0.0%
<b>Total Budget</b>	<b>725</b>	<b>102,000</b>	<b>2,000</b>	<b>114,900</b>	-	<b>114,900</b>	<b>12.6%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	7,733	8,100	7,700	8,200	-	8,200	1.2%
Interest/Misc	955	-	700	-	-	-	na
Trans frm Property Appraiser	9	-	-	-	-	-	na
Trans frm Tax Collector	52	-	-	-	-	-	na
Carry Forward	92,600	94,300	100,700	107,100	-	107,100	13.6%
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0.0%
<b>Total Funding</b>	<b>101,349</b>	<b>102,000</b>	<b>109,100</b>	<b>114,900</b>	-	<b>114,900</b>	<b>12.6%</b>

**Forecast FY 2018:**

Only minor operating expenses are anticipated during FY 2018 for mowing and litter removal services, in addition to customary transfers to the Property Appraiser and Tax Collector.

**Current FY 2019:**

The vast majority of fund appropriations budgeted are for contractual maintenance. Contractual maintenance dollars are available and sufficient when drainage maintenance is necessary. Typical indirect charges and constitutional transfers total \$1,000. No reserves are budgeted.

**Revenues:**

Taxable value is \$1,442,260,322 a 8.18% increase over the prior year. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This budget is built around the rolled back rate of .0057 generating a property tax levy of \$8,200. The practice of levying the rolled back rate in an increasing taxable value environment will continue until funds are drawn for maintenance purposes.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Improvement Districts and MSTU  
Naples Production Park Maintenance MSTU&BU (141)**

**Mission Statement**

Provide for proper maintenance of roadway within the Naples Production Park Municipal Service Taxing and Benefit Unit (MSTU&BU) boundaries.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Divisional Administration/Overhead</b>	-	200	200	-
<b>Roadway maintenance</b>	-	56,200	56,200	-
Current Level of Service Budget	-	56,400	56,400	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	-	55,400	-	56,200	-	56,200	1.4%
Indirect Cost Reimburs	300	200	200	200	-	200	0.0%
<b>Net Operating Budget</b>	<b>300</b>	<b>55,600</b>	<b>200</b>	<b>56,400</b>	-	<b>56,400</b>	<b>1.4%</b>
<b>Total Budget</b>	<b>300</b>	<b>55,600</b>	<b>200</b>	<b>56,400</b>	-	<b>56,400</b>	<b>1.4%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	548	-	500	-	-	-	na
Carry Forward	55,800	55,600	56,100	56,400	-	56,400	1.4%
<b>Total Funding</b>	<b>56,348</b>	<b>55,600</b>	<b>56,600</b>	<b>56,400</b>	-	<b>56,400</b>	<b>1.4%</b>

Current FY 2019:

Operating Expenses, including a small indirect cost payment, total \$56,400. Fund balance rolling from one year to the next is driving this budget. The tax levy for this district was discontinued in FY 2009. Available special assessment bond proceeds will be used to fund the capital improvement budget, which are shown separately within Pine Ridge Industrial Park Fund (132) and Naples Production Park Fund (138).

**Growth Management Department**

**Improvement Districts and MSTU  
Pine Ridge Industrial Park MSTU&BU (142)**

**Mission Statement**

The Pine Ridge Industrial Park Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing design, easement acquisition and construction for roadway, water, sewer and drainage improvements within the Unit.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Divisional Administration/Overhead</b>	-	900	900	-
<b>General Improvements</b>	-	1,888,400	1,888,400	-
<b>Current Level of Service Budget</b>	-	<b>1,889,300</b>	<b>1,889,300</b>	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Indirect Cost Reimburs	1,000	1,000	1,000	900	-	900	(10.0%)
Capital Outlay	-	1,864,000	-	1,888,400	-	1,888,400	1.3%
<b>Net Operating Budget</b>	<b>1,000</b>	<b>1,865,000</b>	<b>1,000</b>	<b>1,889,300</b>	-	<b>1,889,300</b>	<b>1.3%</b>
<b>Total Budget</b>	<b>1,000</b>	<b>1,865,000</b>	<b>1,000</b>	<b>1,889,300</b>	-	<b>1,889,300</b>	<b>1.3%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	18,272	-	15,000	-	-	-	na
Carry Forward	1,858,000	1,865,000	1,875,300	1,889,300	-	1,889,300	1.3%
<b>Total Funding</b>	<b>1,876,272</b>	<b>1,865,000</b>	<b>1,890,300</b>	<b>1,889,300</b>	-	<b>1,889,300</b>	<b>1.3%</b>

Current FY 2019:

A land capital allocation totaling \$1,888,400 intended to purchase right-of-way necessary for construction of a roadway between J & C Boulevard and Trade Center Way as well as temporary easements required for drainage maintenance is budgeted. The indirect cost reimbursement is \$900.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Improvement Districts and MSTU  
Hawksridge Pumping System (154)**

**Mission Statement**

Operation and maintenance of pumping station for storm water removal.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Divisional Administration/Overhead</b>	-	1,200	1,200	-
<b>Reserves/Transfers/Interest</b>	-	35,100	35,100	-
<b>Operation and maintenance</b>	-	4,800	4,800	-
Operation and maintenance of electrical pumps for storm water removal.				
Current Level of Service Budget	-	<b>41,100</b>	<b>41,100</b>	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	1,030	7,500	2,800	4,800	-	4,800	(36.0%)
Indirect Cost Reimburs	500	1,000	1,000	900	-	900	(10.0%)
Capital Outlay	16,235	20,400	-	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>17,765</b>	<b>28,900</b>	<b>3,800</b>	<b>5,700</b>	-	<b>5,700</b>	<b>(80.3%)</b>
Trans to Property Appraiser	23	100	100	100	-	100	0.0%
Trans to Tax Collector	74	200	200	200	-	200	0.0%
Reserves for Capital	-	-	-	35,100	-	35,100	na
<b>Total Budget</b>	<b>17,861</b>	<b>29,200</b>	<b>4,100</b>	<b>41,100</b>	-	<b>41,100</b>	<b>40.8%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	2,636	2,800	2,700	2,800	-	2,800	0.0%
Interest/Misc	545	-	300	-	-	-	na
Trans frm Property Appraiser	3	-	-	-	-	-	na
Trans frm Tax Collector	24	-	-	-	-	-	na
Carry Forward	54,100	26,500	39,500	38,400	-	38,400	44.9%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
<b>Total Funding</b>	<b>57,308</b>	<b>29,200</b>	<b>42,500</b>	<b>41,100</b>	-	<b>41,100</b>	<b>40.8%</b>

Forecast FY 2018:

Pump replacements were made during FY 2016 and FY 2017, therefore ongoing maintenance and operational costs of the pumping station comprise the majority of forecasted expenses.

Current FY 2019:

Appropriations include dollars to maintain pump station equipment. No capital outlay is anticipated due to the recent pump replacements, therefore funding has been placed in Reserves for Capital for future pump replacement as needed. Incidental expenses include Indirect Costs and the customary Property Appraiser and Tax Collector transfers.

Revenues:

Taxable value for this District totals \$70,447,333, an increase of 2.78% over the prior year. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. There is no advisory board for this MSTU. This budget is built around the rolled back tax rate of .00398 per \$1,000 of taxable value which raises a tax

**Growth Management Department**

**Improvement Districts and MSTU**

**Hawksridge Pumping System (154)**

levy totaling \$2,800. There is a managed drop in actual fund balance from \$54,100 to \$39,500 at year ending September 30, 2017 due to pumps replaced in FY 2016 and FY 2017. Sufficient fund balance exists to purchase replacement pumps in FY 2019, should the need arise.



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Operations**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	4,329,450	4,513,900	4,376,800	4,788,600	128,000	4,916,600	8.9%
Operating Expense	3,374,241	4,160,000	4,092,600	4,186,300	-	4,186,300	0.6%
Indirect Cost Reimburs	106,200	210,200	210,200	124,900	-	124,900	(40.6%)
Capital Outlay	236,678	72,900	80,000	102,100	-	102,100	40.1%
<b>Net Operating Budget</b>	<b>8,046,569</b>	<b>8,957,000</b>	<b>8,759,600</b>	<b>9,201,900</b>	<b>128,000</b>	<b>9,329,900</b>	<b>4.2%</b>
Trans to Property Appraiser	7,124	7,500	7,300	7,800	-	7,800	4.0%
Trans to Tax Collector	16,604	21,700	19,400	21,800	-	21,800	0.5%
Trans to 101 Transp Op Fd	69,900	-	-	-	-	-	na
Reserves for Contingencies	-	80,700	-	85,000	-	85,000	5.3%
Reserves for Capital	-	-	-	26,100	-	26,100	na
<b>Total Budget</b>	<b>8,140,197</b>	<b>9,066,900</b>	<b>8,786,300</b>	<b>9,342,600</b>	<b>128,000</b>	<b>9,470,600</b>	<b>4.5%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Construction & Maintenance	1,298,632	1,549,600	1,488,300	1,551,600	-	1,551,600	0.1%
Administration Office (101)							
Metropolitan Planning Org MPO (128)	21,525	18,200	136,900	21,900	-	21,900	20.3%
Project Management Support (101)	695,347	905,800	792,300	947,800	-	947,800	4.6%
Street Lighting Districts Fund (760)	743,221	890,100	805,100	889,900	-	889,900	0.0%
Traffic Operations Division (101)	5,287,845	5,593,300	5,537,000	5,790,700	128,000	5,918,700	5.8%
<b>Total Net Budget</b>	<b>8,046,569</b>	<b>8,957,000</b>	<b>8,759,600</b>	<b>9,201,900</b>	<b>128,000</b>	<b>9,329,900</b>	<b>4.2%</b>
<b>Total Transfers and Reserves</b>	<b>93,627</b>	<b>109,900</b>	<b>26,700</b>	<b>140,700</b>	<b>-</b>	<b>140,700</b>	<b>28.0%</b>
<b>Total Budget</b>	<b>8,140,197</b>	<b>9,066,900</b>	<b>8,786,300</b>	<b>9,342,600</b>	<b>128,000</b>	<b>9,470,600</b>	<b>4.5%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Ad Valorem Taxes	826,886	866,300	830,000	871,800	-	871,800	0.6%
Delinquent Ad Valorem Taxes	413	-	100	-	-	-	na
Intergovernmental Revenues	905,314	844,000	901,000	864,800	-	864,800	2.5%
FEMA - Fed Emerg Mgt Agency	2,104	-	-	-	-	-	na
Miscellaneous Revenues	58,968	52,100	430,700	52,200	-	52,200	0.2%
Interest/Misc	4,784	700	3,700	700	-	700	0.0%
Reimb From Other Depts	240,446	199,900	239,000	150,000	-	150,000	(25.0%)
Trans frm Property Appraiser	961	-	-	-	-	-	na
Trans frm Tax Collector	5,452	-	-	-	-	-	na
Net Cost Road and Bridge	6,078,993	6,955,700	6,340,400	7,226,100	128,000	7,354,100	5.7%
Trans fm 111 Unincorp Gen Fd	5,000	5,000	5,000	5,000	-	5,000	0.0%
Trans fm 711/712 Transp Grants	10,151	-	14,800	-	-	-	na
Carry Forward	226,600	186,700	237,400	215,800	-	215,800	15.6%
Less 5% Required By Law	-	(43,500)	-	(43,800)	-	(43,800)	0.7%
<b>Total Funding</b>	<b>8,366,070</b>	<b>9,066,900</b>	<b>9,002,100</b>	<b>9,342,600</b>	<b>128,000</b>	<b>9,470,600</b>	<b>4.5%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Operations**

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Construction & Maintenance	8.00	8.00	8.00	8.00	-	8.00	0.0%
Administration Office (101)							
Project Management Support (101)	6.00	7.00	7.00	7.00	-	7.00	0.0%
Traffic Operations Division (101)	36.00	36.00	36.00	36.00	2.00	38.00	5.6%
<b>Total FTE</b>	<b>50.00</b>	<b>51.00</b>	<b>51.00</b>	<b>51.00</b>	<b>2.00</b>	<b>53.00</b>	<b>3.9%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Operations**

**Construction & Maintenance Administration Office (101)**

**Mission Statement**

To deliver value to the community by providing financial accountability and support for transportation, coastal zone, pollution control, airport and stormwater capital improvement projects and operations, responding timely and professionally to all reports of problems, supporting daily activities with technical tools and resources, and notifying the public of relevant communications and information related to GMD operations.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>4.00</b>	<b>1,129,700</b>	<b>268,300</b>	<b>861,400</b>
Departmental administration and all divisional overhead costs for Fund 101 including Indirect Service Charges, General Insurance, IT Direct Hours, and Utilities.				
<b>Fiscal Support</b>	<b>1.00</b>	<b>179,900</b>	<b>-</b>	<b>179,900</b>
Provides financial support and guidance to the Department Head and all division directors and staff within the Growth Management Department. Supervises a staff of 5 budget analysts who handle financial functions, including accounts payable, accounts receivable, grants compliance, purchasing, and payroll, for various divisions within the department.				
<b>Public Information</b>	<b>3.00</b>	<b>242,000</b>	<b>-</b>	<b>242,000</b>
Serve as the liaison between the Growth Management Department and the public, media and governmental representatives. To research and respond to questions/complaints and handle marketing and public relations matters for the Growth Management Department.				
<b>Current Level of Service Budget</b>	<b>8.00</b>	<b>1,551,600</b>	<b>268,300</b>	<b>1,283,300</b>

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
* 100% of AIMS constituents contacted within 5 business days	100	100	100	100
* 100% of Executive Summaries in Agenda Central by target deadline for approval	100	100	100	100
* 100% of grant & non-grant related invoices audited and monitored for reimbursement within 90 days	100	100	100	100
* 100% of invoices processed in accordance with the Prompt Payment Act	99	100	99	100
* 100% of media or citizens requests addressed within 8 hours	100	100	100	100
* 90% of AIMS issues closed out or action plan developed within 20 days to include periodic update	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	800,152	871,300	863,500	953,900	-	953,900	9.5%
Operating Expense	395,305	443,400	419,900	477,400	-	477,400	7.7%
Indirect Cost Reimburs	100,400	203,600	203,600	119,000	-	119,000	(41.6%)
Capital Outlay	2,775	31,300	1,300	1,300	-	1,300	(95.8%)
<b>Net Operating Budget</b>	<b>1,298,632</b>	<b>1,549,600</b>	<b>1,488,300</b>	<b>1,551,600</b>	<b>-</b>	<b>1,551,600</b>	<b>0.1%</b>
<b>Total Budget</b>	<b>1,298,632</b>	<b>1,549,600</b>	<b>1,488,300</b>	<b>1,551,600</b>	<b>-</b>	<b>1,551,600</b>	<b>0.1%</b>
<b>Total FTE</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>-</b>	<b>8.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Operations**

**Construction & Maintenance Administration Office (101)**

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	267,413	215,000	235,000	215,000	-	215,000	0.0%
Miscellaneous Revenues	13,261	13,300	280,300	13,300	-	13,300	0.0%
Reimb From Other Depts	103,281	89,900	103,000	40,000	-	40,000	(55.5%)
Net Cost Road and Bridge	914,677	1,231,400	870,000	1,283,300	-	1,283,300	4.2%
<b>Total Funding</b>	<b>1,298,632</b>	<b>1,549,600</b>	<b>1,488,300</b>	<b>1,551,600</b>	<b>-</b>	<b>1,551,600</b>	<b>0.1%</b>

Notes:

Effective for the FY 2017 budget preparation, the Project Management Support section of this division is now presented as part of the Operations portion of the budget book, which moves FTE's and all associated costs for 3 positions out of Construction & Maintenance Administration as compared to prior years.

Forecast FY 2018:

The Personal Services forecast is in line with the adopted FY 2018 budget. Capital Outlay has been reduced considerably due to postponement of a planned cubicle space addition.

Current FY 2019:

The Personal Services budget has increased due to the addition of a full-time job bank Accounting Technician to assist with the added workload associated with new grants and the ongoing Hurricane Irma financial activities.

Operating Expenses have increased in certain overhead areas including Indirect Costs, Insurance General, Fleet Maintenance and IT related charges.

Capital Outlay includes funding for a replacement laptop no longer covered under warranty.

Revenues:

Revenues received from Motor Fuel Tax Rebates and Mobile Home Licenses have remained generally consistent during FY 2018. The related budget for FY 2019 is expected to increase slightly due to recent upward trends in the Motor Fuel Tax Rebates.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Operations**

**Project Management Support (101)**

**Mission Statement**

To deliver value to the community by providing technological and GIS mapping support for transportation, coastal zone, airport and stormwater capital improvement and maintenance projects, responding timely and professionally to all reports of problems or errors, supporting daily activities with technical resources and best practices, and guiding asset management initiatives.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Divisional Administration/Overhead</b>	-	6,500	-	6,500
Departmental administration and all divisional overhead costs for Fund 101 including Indirect Service Charges, General Insurance, IT Direct Hours, and Utilities.				
<b>Operations Management and GIS Support</b>	7.00	941,300	-	941,300
Align Growth Management and Strategic Goals and Objectives with those of the County; make recommendation on new technology products and improve current technology to help make Growth Management Department processes more efficient and effective. Map Growth Management Department business processes to create and update Standard Operating Procedures and Performance Measurements to track the progress towards the accomplishment of our Strategic Goals.				
Current Level of Service Budget	<b>7.00</b>	<b>947,800</b>	-	<b>947,800</b>

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
Division work requests resolved within 5 business days	100	100	100	100
GIS assets digitized within 30 days of collection	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	629,870	765,900	708,500	851,900	-	851,900	11.2%
Operating Expense	62,616	138,300	80,600	88,100	-	88,100	(36.3%)
Capital Outlay	2,861	1,600	3,200	7,800	-	7,800	387.5%
<b>Net Operating Budget</b>	<b>695,347</b>	<b>905,800</b>	<b>792,300</b>	<b>947,800</b>	-	<b>947,800</b>	<b>4.6%</b>
<b>Total Budget</b>	<b>695,347</b>	<b>905,800</b>	<b>792,300</b>	<b>947,800</b>	-	<b>947,800</b>	<b>4.6%</b>
<b>Total FTE</b>	<b>6.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	-	<b>7.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Net Cost Road and Bridge	695,347	905,800	792,300	947,800	-	947,800	4.6%
<b>Total Funding</b>	<b>695,347</b>	<b>905,800</b>	<b>792,300</b>	<b>947,800</b>	-	<b>947,800</b>	<b>4.6%</b>

Notes:

This section was split away from Construction & Maintenance Administration during the FY 2017 budget process. The primary focus for this group is to centrally support the asset management and project data management programs for the Transportation and Stormwater sections of Growth Management.

Forecast FY 2018:

Personal Services are expected to be less than the FY 2018 budget due to intermittent position vacancies throughout the year.

**Growth Management Department**

**Operations**

**Project Management Support (101)**

Current FY 2019:

Personal Services increase reflects a general wage adjustment and job bank positions to assist with the growing GIS, project data and asset management efforts within the Growth Management Department.

Operating Expense is reduced as certain software license fees have been charged directly to using divisions, rather than being centrally absorbed in the project management support group budget.

Capital Outlay includes funding for replacement laptops and iPads utilized in the asset management functions.

**Growth Management Department**

**Operations**

**Traffic Operations Division (101)**

**Mission Statement**

To maintain the safety and efficiency of county roadways and signal network through sound engineering principles and effective maintenance.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Sectional Administration/Overhead</b>	<b>4.00</b>	<b>1,050,100</b>	<b>141,900</b>	<b>908,200</b>
This section covers divisional management and administrative support staff. It also covers all overhead fixed costs for the division such as insurance, fleet maintenance, etc.				
<b>Traffic Sign Maintenance</b>	<b>4.00</b>	<b>470,200</b>	<b>7,000</b>	<b>463,200</b>
This section installs and maintains the inventory of traffic signs and pavement markings throughout the county.				
<b>Traffic Signal Maintenance</b>	<b>10.00</b>	<b>1,680,400</b>	<b>325,000</b>	<b>1,355,400</b>
This section maintains and repairs all traffic signals and flashing beacons within the county.				
<b>Computerized Signal System Operation</b>	<b>6.00</b>	<b>668,800</b>	<b>-</b>	<b>668,800</b>
This section operates and maintains the computerized Traffic Signal System, coordinates construction projects with system requirements and re-times traffic signals.				
<b>Streetlight Maintenance</b>	<b>4.00</b>	<b>1,215,100</b>	<b>321,800</b>	<b>893,300</b>
This section maintains, repairs and replaces, as needed, all arterial roadway lighting within the county.				
<b>Traffic Engineering/Studies</b>	<b>4.00</b>	<b>351,400</b>	<b>-</b>	<b>351,400</b>
This section performs safety, operational, and signal studies. Prepares signing and pavement marking work orders. Reviews development permits and county roadway project construction plans. Collects data and compiles Annual Traffic Crash Reports and Quarterly Traffic County Reports.				
<b>Locates</b>	<b>4.00</b>	<b>354,700</b>	<b>-</b>	<b>354,700</b>
This section marks infrastructure for signal, streetlight and fiber optic cables on both County and State Roadways within 48 hours of request as directed under Florida Statute Chapter 556.				
Current Level of Service Budget	<b>36.00</b>	<b>5,790,700</b>	<b>795,700</b>	<b>4,995,000</b>
<b>Program Enhancements</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Maintenance Specialist for Traffic Ops</b>	<b>1.00</b>	<b>54,900</b>	<b>-</b>	<b>54,900</b>
<b>Technical Support Professional for Traffic Operations</b>	<b>1.00</b>	<b>73,100</b>	<b>-</b>	<b>73,100</b>
Expanded Services Budget	<b>2.00</b>	<b>128,000</b>	<b>-</b>	<b>128,000</b>
Total Adopted Budget	<b>38.00</b>	<b>5,918,700</b>	<b>795,700</b>	<b>5,123,000</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Operations**

**Traffic Operations Division (101)**

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
• Inspect and identify 100% of street name signs for compliance with letter height requirement	100	100	100	100
• Replace & Upgrade 25% of signs that do not meet retroreflectivity requirements (approximately 500 signs)	100	100	100	100
• Respond to 90% of emergency signal repairs within 1 hour of receiving call (unconstrained target = 100%)	100	100	100	100
• Review/retime 25% of traffic signals annually to address fluctuating traffic volumes (unconstrained target=50% annually)	100	100	100	100
• Staff traffic control center 11 hours per day on business days (unconstrained 6am-7pm Monday thru Friday and 10 am-6pm on Saturday and Sunday)	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	2,878,480	2,876,700	2,797,400	2,982,700	128,000	3,110,700	8.1%
Operating Expense	2,178,323	2,676,600	2,664,100	2,715,000	-	2,715,000	1.4%
Capital Outlay	231,042	40,000	75,500	93,000	-	93,000	132.5%
<b>Net Operating Budget</b>	<b>5,287,845</b>	<b>5,593,300</b>	<b>5,537,000</b>	<b>5,790,700</b>	<b>128,000</b>	<b>5,918,700</b>	<b>5.8%</b>
<b>Total Budget</b>	<b>5,287,845</b>	<b>5,593,300</b>	<b>5,537,000</b>	<b>5,790,700</b>	<b>128,000</b>	<b>5,918,700</b>	<b>5.8%</b>
<b>Total FTE</b>	<b>36.00</b>	<b>36.00</b>	<b>36.00</b>	<b>36.00</b>	<b>2.00</b>	<b>38.00</b>	<b>5.6%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	633,901	626,000	663,000	646,800	-	646,800	3.3%
FEMA - Fed Emerg Mgt Agency	2,104	-	-	-	-	-	na
Miscellaneous Revenues	45,707	38,800	59,900	38,900	-	38,900	0.3%
Reimb From Other Depts	137,165	110,000	136,000	110,000	-	110,000	0.0%
Net Cost Road and Bridge	4,468,969	4,818,500	4,678,100	4,995,000	128,000	5,123,000	6.3%
<b>Total Funding</b>	<b>5,287,845</b>	<b>5,593,300</b>	<b>5,537,000</b>	<b>5,790,700</b>	<b>128,000</b>	<b>5,918,700</b>	<b>5.8%</b>

Forecast FY 2018:

Personal Services are generally in line with the adopted budget. Capital Expenses have increased due to the repairs from hurricane Irma damage.

Current FY 2019:

Personal Services include a general wage adjustment and two expanded positions to support both the sign maintenance program and traffic management center.

Operating Expense is similar to the prior year adopted budget.

Capital Outlay includes funding for radios and portable generator replacements.

Revenues:

The majority of forecasted and budgeted revenues include contractually obligated reimbursements from the Florida Department of Transportation (FDOT) for the maintenance of state road streetlights and traffic signals.



**Growth Management Department**

**Operations**

**Street Lighting Districts Fund (760)**

**Mission Statement**

To provide street lights to residential and commercial areas that do not meet the requirements for arterial level roadway lighting. Installation, maintenance and operation costs for the street lights will be paid for through the County Board approved taxing district.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Collier County Lighting District</b>	-	1,030,600	1,030,600	-
Consolidation of all street lighting districts except Marco Island and Pelican Bay.				
Current Level of Service Budget	-	1,030,600	1,030,600	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	737,421	883,500	798,500	884,000	-	884,000	0.1%
Indirect Cost Reimburs	5,800	6,600	6,600	5,900	-	5,900	(10.6%)
<b>Net Operating Budget</b>	<b>743,221</b>	<b>890,100</b>	<b>805,100</b>	<b>889,900</b>	-	<b>889,900</b>	<b>0.0%</b>
Trans to Property Appraiser	7,124	7,500	7,300	7,800	-	7,800	4.0%
Trans to Tax Collector	16,604	21,700	19,400	21,800	-	21,800	0.5%
Trans to 101 Transp Op Fd	69,900	-	-	-	-	-	na
Reserves for Contingencies	-	80,700	-	85,000	-	85,000	5.3%
Reserves for Capital	-	-	-	26,100	-	26,100	na
<b>Total Budget</b>	<b>836,848</b>	<b>1,000,000</b>	<b>831,800</b>	<b>1,030,600</b>	-	<b>1,030,600</b>	<b>3.1%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	826,886	866,300	830,000	871,800	-	871,800	0.6%
Delinquent Ad Valorem Taxes	413	-	100	-	-	-	na
Miscellaneous Revenues	-	-	11,500	-	-	-	na
Interest/Misc	4,180	-	3,000	-	-	-	na
Trans frm Property Appraiser	961	-	-	-	-	-	na
Trans frm Tax Collector	5,452	-	-	-	-	-	na
Carry Forward	188,600	177,000	189,600	202,400	-	202,400	14.4%
Less 5% Required By Law	-	(43,300)	-	(43,600)	-	(43,600)	0.7%
<b>Total Funding</b>	<b>1,026,491</b>	<b>1,000,000</b>	<b>1,034,200</b>	<b>1,030,600</b>	-	<b>1,030,600</b>	<b>3.1%</b>

Forecast FY 2018:

Overall department expenditures are forecast below budget with the vast majority of expenses connected with the cost of electricity. The number of street lights within the district are steadily increasing, however, new and replacement lights are more energy efficient than in the past, leading to fairly stable electricity costs. The millage rate for this district increased substantially in FY 2015 to cover the increased cost of electricity and repay Fund (101), which subsidized the cost of electricity in FY 2013 \$86,147 and FY 2014 \$83,738. A transfer to Fund (101) was made in FY 2015 and FY 2016. Full repayment of the Fund (101) advance was completed in FY 2017. Electricity accounts for over 90% of forecast expenditures.

Current FY 2019:

The FY 2019 budget accounts for electricity \$830,000 plus modest appropriations for street lighting maintenance and new lighting installation \$50,000 as needed, general insurance \$4,000, indirect costs \$5,900, as well as customary transfers to the Property Appraiser and Tax Collector. Purchase of electricity comprises the vast majority of programmed expenses. To avoid the need for future advances such as those required in FY 2013 and 2014, and protect against any electrical rate increases, a general capital reserve is programmed.

**Growth Management Department**

**Operations**

**Street Lighting Districts Fund (760)**

Revenues:

Taxable value for this district totals \$5,628,065,914 which represents a 6.58% increase from last year's value. The millage neutral rate is 0.1640 per \$1,000 of taxable value. Due to increasing taxable value and an improving cash position, the rolled back millage rate of 0.1549 is proposed and this rate will raise \$871,800. The Fund's cash position at the beginning of FY 2017 (9/30/16) totaled \$188,600. Cash at 9/30/17, the beginning of FY 2018, totaled \$189,600. Budgeted fund balance at 9/30/18 is estimated at \$202,400. The cash position for this Fund will be monitored continually, but it is expected that the rolled back rate can be levied assuming taxable value continues to increase.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Operations**

**Metropolitan Planning Org MPO (128)**

**Mission Statement**

Provide for the Metropolitan Planning Organization and other associated transportation management functions in Collier County as mandated by Federal, State and local laws (Federal Law: Title 23 USC; Federal Regulations: Title 23 CFR Part 450, Subpart C and 23 CFR Part 500, Subpart E; Florida Statute, Chapter 339.175 and Chapter 427,015, 49 CFR 27, 37, 38 and 29; Florida Statutes 316, 318, 322 and 427,015).

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Divisional Administration/Overhead</b>	-	21,900	8,000	13,900
<b>Reserves, Transfers, and Interest</b>	-	-	13,900	-13,900
Current Level of Service Budget	-	21,900	21,900	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	20,948	-	7,400	100	-	100	na
Operating Expense	576	18,200	129,500	21,800	-	21,800	19.8%
<b>Net Operating Budget</b>	<b>21,525</b>	<b>18,200</b>	<b>136,900</b>	<b>21,900</b>	-	<b>21,900</b>	<b>20.3%</b>
<b>Total Budget</b>	<b>21,525</b>	<b>18,200</b>	<b>136,900</b>	<b>21,900</b>	-	<b>21,900</b>	<b>20.3%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	4,000	3,000	3,000	3,000	-	3,000	0.0%
Miscellaneous Revenues	-	-	79,000	-	-	-	na
Interest/Misc	604	700	700	700	-	700	0.0%
Trans fm 111 Unincorp Gen Fd	5,000	5,000	5,000	5,000	-	5,000	0.0%
Trans fm 711/712 Transp Grants	10,151	-	14,800	-	-	-	na
Carry Forward	38,000	9,700	47,800	13,400	-	13,400	38.1%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
<b>Total Funding</b>	<b>57,755</b>	<b>18,200</b>	<b>150,300</b>	<b>21,900</b>	-	<b>21,900</b>	<b>20.3%</b>

Notes:

The MPO annual budget, like other grant funded budgets, is approved by the Board of County Commissioners through the budget amendment process rather than the annual budget process. The current year funding cycle of grants are administered in the Transportation Grant Funds 711/712.

Revenues:

MPO local funds are programmed at \$8,000 for lobbying or any other activities that cannot be funded with annual Federal and State revenues, such as the preparation of resolutions in support of or opposition to Federal and State legislation. Due to a strict interpretation of what constitutes lobbying, each member agency of the MPO has been asked to contribute \$1,000 per voting member for such activities. The BCC is requested to contribute \$5,000, while the City of Naples, City of Marco Island and Everglades City are requested to contribute \$2,000, \$1,000 and \$0, respectively, as approved by the MPO Board on May 14, 2010.

The transfer from the MSTD General Fund (111) of \$5,000 is subject to review by OMB prior to execution, only the amount spent, up to \$5,000 will be transferred. The transfer is budgeted in the MPO Operating Fund (128).

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Project Management**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	4,511,258	4,823,700	4,671,500	5,034,600	101,200	5,135,800	6.5%
Operating Expense	486,975	565,400	553,300	549,800	2,500	552,300	(2.3%)
Indirect Cost Reimburs	173,000	57,900	57,900	60,900	-	60,900	5.2%
Capital Outlay	21,306	12,700	9,900	21,000	35,000	56,000	340.9%
<b>Net Operating Budget</b>	<b>5,192,539</b>	<b>5,459,700</b>	<b>5,292,600</b>	<b>5,666,300</b>	<b>138,700</b>	<b>5,805,000</b>	<b>6.3%</b>
Trans to 101 Transp Op Fd	45,818	-	-	-	-	-	na
Trans to 111 Unincorp Gen Fd	-	42,000	42,000	10,200	-	10,200	(75.7%)
Trans to 113 Com Dev Fd	10,000	15,000	15,000	20,000	-	20,000	33.3%
Trans to 114 Pollutn Ctrl Fd	-	-	-	42,500	-	42,500	na
Reserves for Contingencies	-	33,300	-	21,100	-	21,100	(36.6%)
<b>Total Budget</b>	<b>5,248,357</b>	<b>5,550,000</b>	<b>5,349,600</b>	<b>5,760,100</b>	<b>138,700</b>	<b>5,898,800</b>	<b>6.3%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Stormwater Engineering & Operations (324/111/103)	893,081	939,500	979,200	1,174,600	-	1,174,600	25.0%
TDC Category A Beach Renourish/Pass Maint Admin-Fund (185)	742,810	786,700	788,800	800,400	138,700	939,100	19.4%
Transportation Engineering Division (101)	3,556,648	3,733,500	3,524,600	3,691,300	-	3,691,300	(1.1%)
<b>Total Net Budget</b>	<b>5,192,539</b>	<b>5,459,700</b>	<b>5,292,600</b>	<b>5,666,300</b>	<b>138,700</b>	<b>5,805,000</b>	<b>6.3%</b>
<b>Total Transfers and Reserves</b>	<b>55,818</b>	<b>90,300</b>	<b>57,000</b>	<b>93,800</b>	<b>-</b>	<b>93,800</b>	<b>3.9%</b>
<b>Total Budget</b>	<b>5,248,357</b>	<b>5,550,000</b>	<b>5,349,600</b>	<b>5,760,100</b>	<b>138,700</b>	<b>5,898,800</b>	<b>6.3%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Interest/Misc	3,869	900	2,100	900	-	900	0.0%
Net Cost Road and Bridge	3,556,648	3,733,500	3,524,600	3,691,300	-	3,691,300	(1.1%)
Net Cost Stormwater Utility	-	-	-	1,174,600	-	1,174,600	na
Net Cost Unincorp General Fund	-	939,500	979,200	-	-	-	(100.0%)
Trans fm 131 Dev Serv Fd	70,700	-	-	-	-	-	na
Trans fm 195 TDC Cap Fd	759,900	790,000	790,000	840,100	138,700	978,800	23.9%
Trans fm 325 Stormwater Cap Fd	821,600	-	-	-	-	-	na
Carry Forward	142,500	86,200	107,000	53,300	-	53,300	(38.2%)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
<b>Total Funding</b>	<b>5,355,217</b>	<b>5,550,000</b>	<b>5,402,900</b>	<b>5,760,100</b>	<b>138,700</b>	<b>5,898,800</b>	<b>6.3%</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Transportation Engineering Division (101)	31.00	32.00	32.00	32.00	-	32.00	0.0%
Stormwater Engineering & Operations (324/111/103)	7.00	7.00	8.00	8.00	-	8.00	14.3%
TDC Category A Beach Renourish/Pass Maint Admin-Fund (185)	6.00	6.00	6.00	6.00	1.00	7.00	16.7%
<b>Total FTE</b>	<b>44.00</b>	<b>45.00</b>	<b>46.00</b>	<b>46.00</b>	<b>1.00</b>	<b>47.00</b>	<b>4.4%</b>

**Growth Management Department**

**Project Management  
Transportation Engineering Division (101)**

**Mission Statement**

Assist in planning, roadway design, roadway permitting, roadway construction, and miscellaneous special projects to meet service levels established by the County Growth Management Plan and established by budget approval actions of the Board of County Commissioners. To provide supervision, engineering, and coordination to ensure Division roadway projects are designed and constructed in a timely, efficient, and economical manner.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Divisional Administration/Overhead</b>	<b>5.00</b>	<b>631,600</b>	-	<b>631,600</b>
This section provides management, administration and fiscal support for the Transportation Engineering and Construction Management (TECM) section which is necessary to support Capital Improvement Element (CIE) and Master Plan projects.				
<b>Traffic Engineering/In-House Design</b>	<b>3.00</b>	<b>348,500</b>	-	<b>348,500</b>
This section provides safety engineering analysis and enhancement of roadway and traffic safety through low cost in-house design projects. Staff also provides design of sidewalks.				
<b>Roadway/Bridge Design Project Management</b>	<b>4.00</b>	<b>565,400</b>	-	<b>565,400</b>
This section manages the consultant's design of highway and bridge projects, and provides oversight during construction and certification.				
<b>Construction Engineering and Inspection (CEI)</b>	<b>13.00</b>	<b>1,339,600</b>	-	<b>1,339,600</b>
The CEI section is responsible for construction inspection and management of roadway projects. Among the functions of this unit are project administration, scheduling, utilities, drainage, asphalt and earthwork inspections. Staff of this unit ensures that the work is done in accordance with plans and specifications. With reduced workload, CEI is being done with in-house staff at a considerable savings.				
<b>Right-of-Way Acquisition</b>	<b>7.00</b>	<b>708,000</b>	-	<b>708,000</b>
The Right-of-Way Acquisition section is responsible for acquiring parcels needed for roadway, sidewalk, and intersection improvement projects. The Right-of-Way Acquisition section also acquires the parcels needed for temporary construction easements or rights-of-entry and handles PUD developer commitments.				
<b>General Overhead Costs</b>	-	<b>98,200</b>	-	<b>98,200</b>
Includes the indirect service charge, insurance and IT interdivisional billing paid to the General Fund.				
Current Level of Service Budget	<b>32.00</b>	<b>3,691,300</b>	-	<b>3,691,300</b>

Program Performance Measures	FY 2017 Actual	FY 2018 Budget	FY 2018 Forecast	FY 2019 Budget
• Complete 100% of programmed design phases for 5-year work plan projects to meet construction schedules	100	100	100	100
• Deliver construction projects within 10% of the project budget	100	100	100	100
• Deliver construction projects within 20% of time schedule	100	100	100	100

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Project Management  
Transportation Engineering Division (101)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	3,108,057	3,345,200	3,148,300	3,294,300	-	3,294,300	(1.5%)
Operating Expense	308,933	377,200	368,000	386,700	-	386,700	2.5%
Indirect Cost Reimburs	123,300	-	-	-	-	-	na
Capital Outlay	16,359	11,100	8,300	10,300	-	10,300	(7.2%)
<b>Net Operating Budget</b>	<b>3,556,648</b>	<b>3,733,500</b>	<b>3,524,600</b>	<b>3,691,300</b>	-	<b>3,691,300</b>	<b>(1.1%)</b>
Trans to 101 Transp Op Fd	45,818	-	-	-	-	-	na
<b>Total Budget</b>	<b>3,602,467</b>	<b>3,733,500</b>	<b>3,524,600</b>	<b>3,691,300</b>	-	<b>3,691,300</b>	<b>(1.1%)</b>
<b>Total FTE</b>	<b>31.00</b>	<b>32.00</b>	<b>32.00</b>	<b>32.00</b>	-	<b>32.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Interest/Misc	720	-	-	-	-	-	na
Net Cost Road and Bridge	3,556,648	3,733,500	3,524,600	3,691,300	-	3,691,300	(1.1%)
Carry Forward	45,000	-	-	-	-	-	na
<b>Total Funding</b>	<b>3,602,368</b>	<b>3,733,500</b>	<b>3,524,600</b>	<b>3,691,300</b>	-	<b>3,691,300</b>	<b>(1.1%)</b>

Forecast FY 2018:

Operating Expense is anticipated to be less than the adopted FY 2018 budget due to planned decreases in spending post tropical cyclone Irma.

Current FY 2019:

Personal Services include a general wage adjustment, and reflect the impact of attrition subsequently filled by lower salaries for the replacement FTE's.

Operating Expenses have increased due to a rising IT billing hours allocation.

Capital Outlay reflects a planned replacement of five desktop and four laptop computers no longer covered under warranty.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Project Management  
Stormwater Engineering & Operations (324/111/103)**

**Mission Statement**

To provide stormwater management facilities and services for drainage and flood protection for existing and future development, minimize the degradation of quality of receiving water and surrounding natural areas and protect the functions of natural groundwater aquifer recharge areas.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Divisional Fiscal Support/Overhead</b>	-	89,823	-	89,823
This program includes funding for a position that provides divisional fiscal support. In addition, all indirect service charges, insurance and IT interdivisional billings are included as well.				
<b>NPDES/GIS</b>	2.00	244,644	-	244,644
This program provides for continued compliance with the federally mandated National Pollutant Discharge Elimination System (NPDES) permit for the County maintained Municipal Separate Storm Sewer System (MS4). This program also includes both the staff and equipment to develop, maintain and update the stormwater infrastructure inventory in a Geographical Information System (GIS) database.				
<b>Stormwater Master Planning</b>	3.00	326,759	-	326,759
This program provides long range planning effort which serves as the foundation for the future Stormwater Capital Improvement Program. Planning includes providing a comprehensive needs analysis, prioritizing potential projects considering joint funding opportunities, interagency coordination, public vetting and coordination with private development projects Growth Management Plan requirements and AUIR/CIE processes.				
<b>Stormwater Capital Project/Consultant Management</b>	3.00	513,374	-	513,374
This program provides management of Stormwater planning and design projects utilizing the services of professional consultants. This also encompasses managing the construction of larger capital improvement projects for the County's secondary Stormwater management systems to maintain, or improve, level of service for flood protection, water quality, and groundwater recharge.				
<b>Reserves / Transfers</b>	-	10,200	10,200	-
Current Level of Service Budget	<u>8.00</u>	<u>1,184,800</u>	<u>10,200</u>	<u>1,174,600</u>
<b>Program Enhancements</b>	<u>FY 2019 Total FTE</u>	<u>FY 2019 Budget</u>	<u>FY 2019 Revenues</u>	<u>FY 2019 Net Cost</u>
Expanded Services Budget	-	-	-	-
Total Adopted Budget	<u>8.00</u>	<u>1,184,800</u>	<u>10,200</u>	<u>1,174,600</u>
<b>Program Performance Measures</b>	<u>FY 2017 Actual</u>	<u>FY 2018 Budget</u>	<u>FY 2018 Forecast</u>	<u>FY 2019 Budget</u>
Fulfill 100% of the National Pollutant Discharge Elimination System (NPDES) permit requirements for Collier County	95	100	95	100

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Project Management  
Stormwater Engineering & Operations (324/111/103)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	827,228	870,100	912,200	1,060,600	-	1,060,600	21.9%
Operating Expense	62,735	67,800	65,400	103,300	-	103,300	52.4%
Capital Outlay	3,117	1,600	1,600	10,700	-	10,700	568.8%
<b>Net Operating Budget</b>	<b>893,081</b>	<b>939,500</b>	<b>979,200</b>	<b>1,174,600</b>	<b>-</b>	<b>1,174,600</b>	<b>25.0%</b>
Trans to 111 Unincorp Gen Fd	-	42,000	42,000	10,200	-	10,200	(75.7%)
<b>Total Budget</b>	<b>893,081</b>	<b>981,500</b>	<b>1,021,200</b>	<b>1,184,800</b>	<b>-</b>	<b>1,184,800</b>	<b>20.7%</b>
<b>Total FTE</b>	<b>7.00</b>	<b>7.00</b>	<b>8.00</b>	<b>8.00</b>	<b>-</b>	<b>8.00</b>	<b>14.3%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Interest/Misc	1,515	-	600	-	-	-	na
Net Cost Stormwater Utility	-	-	-	1,174,600	-	1,174,600	na
Net Cost Unincorp General Fund	-	939,500	979,200	-	-	-	(100.0%)
Trans fm 131 Dev Serv Fd	70,700	-	-	-	-	-	na
Trans fm 325 Stormwater Cap Fd	821,600	-	-	-	-	-	na
Carry Forward	50,800	42,000	51,600	10,200	-	10,200	(75.7%)
<b>Total Funding</b>	<b>944,615</b>	<b>981,500</b>	<b>1,031,400</b>	<b>1,184,800</b>	<b>-</b>	<b>1,184,800</b>	<b>20.7%</b>

Forecast FY 2018:

Personal Services are forecasted greater than the adopted budget due to an FTE being transferred to the division from Landscape Operations section of the Road and Bridge Maintenance Division.

Operating Expenses and Capital Outlay are anticipated to be generally in line with budgeted levels

Current FY 2019:

Personal Services increases include funding for a general wage adjustment, additional job banker wages and health insurance, and the full amount required to support the FTE transferred from Landscape Operations at the beginning of FY 2018.

Operating Expenses increased primarily due to an increase in contractual services required to support the continued Stormwater Utility activities.

Capital Outlay reflects a planned replacement of two desktop computers no longer covered under warranty and four portable radios which are needed for field communications.



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Project Management**

**TDC Category A Beach Renourish/Pass Maint Admin-Fund (185)**

**Mission Statement**

To provide TDC beach renourishment and pass/inlet program management, project administration, engineering, monitoring and project management within the funding limitations of the Collier County Code of Laws, Chapter 126-83(a) (5)b.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>TDC Beach Engineering</b>	<b>3.00</b>	<b>577,500</b>	<b>577,500</b>	<b>-</b>
Project engineering and management of beach renourishment and maintenance projects as well as beach and pass monitoring.				
<b>Beach Maintenance</b>	<b>3.00</b>	<b>222,900</b>	<b>222,900</b>	<b>-</b>
Staffing for County and Marco Island beach maintenance.				
<b>Reserves / Transfers/Interest</b>	<b>-</b>	<b>83,600</b>	<b>83,600</b>	<b>-</b>
<b>Current Level of Service Budget</b>	<b>6.00</b>	<b>884,000</b>	<b>884,000</b>	<b>-</b>
<b>Program Enhancements</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Project Manager, Senior</b>	<b>1.00</b>	<b>103,700</b>	<b>103,700</b>	<b>-</b>
<b>Ford F150 Truck</b>	<b>-</b>	<b>35,000</b>	<b>35,000</b>	<b>-</b>
Vehicle is for the Sr. Project Manager (expanded FTE) for the TDC Beach Engineering Division, Fund (185).				
<b>Expanded Services Budget</b>	<b>1.00</b>	<b>138,700</b>	<b>138,700</b>	<b>-</b>
<b>Total Adopted Budget</b>	<b>7.00</b>	<b>1,022,700</b>	<b>1,022,700</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
Beach Project Management Costs less than or equal to 15% of TDC Category A Revenue	9.31	10.06	7.69	9.49

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	575,973	608,400	611,000	679,700	101,200	780,900	28.4%
Operating Expense	115,307	120,400	119,900	59,800	2,500	62,300	(48.3%)
Indirect Cost Reimburs	49,700	57,900	57,900	60,900	-	60,900	5.2%
Capital Outlay	1,830	-	-	-	35,000	35,000	na
<b>Net Operating Budget</b>	<b>742,810</b>	<b>786,700</b>	<b>788,800</b>	<b>800,400</b>	<b>138,700</b>	<b>939,100</b>	<b>19.4%</b>
Trans to 113 Com Dev Fd	10,000	15,000	15,000	20,000	-	20,000	33.3%
Trans to 114 Pollutn Ctrl Fd	-	-	-	42,500	-	42,500	na
Reserves for Contingencies	-	33,300	-	21,100	-	21,100	(36.6%)
<b>Total Budget</b>	<b>752,810</b>	<b>835,000</b>	<b>803,800</b>	<b>884,000</b>	<b>138,700</b>	<b>1,022,700</b>	<b>22.5%</b>
<b>Total FTE</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>1.00</b>	<b>7.00</b>	<b>16.7%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Project Management**

**TDC Category A Beach Renourish/Pass Maint Admin-Fund (185)**

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Interest/Misc	1,633	900	1,500	900	-	900	0.0%
Trans fm 195 TDC Cap Fd	759,900	790,000	790,000	840,100	138,700	978,800	23.9%
Carry Forward	46,700	44,200	55,400	43,100	-	43,100	(2.5%)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
<b>Total Funding</b>	<b>808,233</b>	<b>835,000</b>	<b>846,900</b>	<b>884,000</b>	<b>138,700</b>	<b>1,022,700</b>	<b>22.5%</b>

Notes:

TDC Beach Renourishment/Pass Maintenance Administration Fund (185) provides for TDC beach renourishment and pass project administration, engineering, monitoring and project management. Budgeted projects are summarized within the Beach Renourishment/Pass Maintenance Capital Fund (195).

Forecast FY 2018:

Overall division expenditures are expected to be in line with the adopted FY 2018 budget.

Current FY 2019:

Personal services have increased considerably due to an expanded position of a Senior Project Manager and an additional job bank position which has been reallocated from the Environmental Services/Coastal Zone Management Budget Fund (111) into TDC Engineering Fund (185). The additional positions are needed to provide project management and grant reporting capacity necessitated by upcoming project workloads. Operating expenses have decreased in interdepartmental payments for shared fiscal support that is now shown as a transfer to Pollution Control Fund (114). Capital expenses have increased due to the need for an additional vehicle based on the expanded position in FY 2019.

Revenues:

Funding for beach renourishment and pass/inlet program management is provided by Tourist Development Tax funds transferred from TDC Beach Renourishment/Pass Maintenance Fund (195).

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Airport**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	960,233	1,008,000	992,400	1,040,300	-	1,040,300	3.2%
Operating Expense	496,469	566,300	563,600	625,500	-	625,500	10.5%
Indirect Cost Reimburs	120,600	166,100	166,100	188,800	-	188,800	13.7%
Aviation Fuel	1,587,670	1,614,600	1,672,700	1,875,300	-	1,875,300	16.1%
Capital Outlay	66,683	60,000	187,900	86,000	-	86,000	43.3%
<b>Net Operating Budget</b>	<b>3,231,655</b>	<b>3,415,000</b>	<b>3,582,700</b>	<b>3,815,900</b>	<b>-</b>	<b>3,815,900</b>	<b>11.7%</b>
Trans to 101 Transp Op Fd	-	-	-	15,000	-	15,000	na
Trans to 705 Housing Grants	13,408	-	-	-	-	-	na
Trans to 496 Airport Cap Fd	225,300	578,200	9,578,200	500,000	-	500,000	(13.5%)
Reserves for Contingencies	-	92,600	-	220,700	-	220,700	138.3%
Reserves for Capital	-	354,200	-	18,500	-	18,500	(94.8%)
Reserves for Attrition	-	(15,100)	-	(16,500)	-	(16,500)	9.3%
<b>Total Budget</b>	<b>3,470,363</b>	<b>4,424,900</b>	<b>13,160,900</b>	<b>4,553,600</b>	<b>-</b>	<b>4,553,600</b>	<b>2.9%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Airport Administration (495)	455,074	483,000	489,000	514,200	-	514,200	6.5%
Everglades Airport (495)	173,189	177,200	148,730	187,000	-	187,000	5.5%
Immokalee Regional Airport (495)	895,614	963,300	1,092,040	1,057,500	-	1,057,500	9.8%
Marco Island Executive Airport (495)	1,707,778	1,791,500	1,852,930	2,057,200	-	2,057,200	14.8%
<b>Total Net Budget</b>	<b>3,231,655</b>	<b>3,415,000</b>	<b>3,582,700</b>	<b>3,815,900</b>	<b>-</b>	<b>3,815,900</b>	<b>11.7%</b>
<b>Total Transfers and Reserves</b>	<b>238,708</b>	<b>1,009,900</b>	<b>9,578,200</b>	<b>737,700</b>	<b>-</b>	<b>737,700</b>	<b>(27.0%)</b>
<b>Total Budget</b>	<b>3,470,363</b>	<b>4,424,900</b>	<b>13,160,900</b>	<b>4,553,600</b>	<b>-</b>	<b>4,553,600</b>	<b>2.9%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Charges For Services	938,854	889,500	878,700	927,100	-	927,100	4.2%
Aviation Fuel Sales	2,757,191	2,608,800	2,781,500	3,001,900	-	3,001,900	15.1%
Miscellaneous Revenues	70,901	19,700	19,500	17,700	-	17,700	(10.2%)
Interest/Misc	9,128	8,000	11,000	5,000	-	5,000	(37.5%)
Advance/Repay fm 131 Planning	-	-	9,000,000	-	-	-	na
Carry Forward	963,300	1,075,400	1,269,700	799,500	-	799,500	(25.7%)
Less 5% Required By Law	-	(176,500)	-	(197,600)	-	(197,600)	12.0%
<b>Total Funding</b>	<b>4,739,373</b>	<b>4,424,900</b>	<b>13,960,400</b>	<b>4,553,600</b>	<b>-</b>	<b>4,553,600</b>	<b>2.9%</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Airport Administration (495)	4.00	3.00	3.00	3.00	-	3.00	0.0%
Immokalee Regional Airport (495)	3.00	4.00	4.20	4.20	-	4.20	5.0%
Everglades Airport (495)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Marco Island Executive Airport (495)	7.00	7.00	7.00	7.00	-	7.00	0.0%
<b>Total FTE</b>	<b>15.00</b>	<b>15.00</b>	<b>15.20</b>	<b>15.20</b>	<b>-</b>	<b>15.20</b>	<b>1.3%</b>

**Growth Management Department**

**Airport**

**Airport Administration (495)**

**Mission Statement**

To acquire, establish, construct, enlarge, improve, maintain, equip, and regulate Everglades Airpark, Immokalee Regional Airport, and Marco Island Executive Airport per County Ordinance 2004-03 as amended by County Ordinance 2010-10. To assist with and facilitate Collier County's economic development and diversification programs, including applying for grants to supplement the capital improvement program.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Divisional Administration/Overhead</b>	<b>3.00</b>	<b>514,200</b>	-	<b>514,200</b>
To secure and manage new grants; direct and operate the three County airports to include the management of facilities, runways, tenant leases, and daily operations. Plan and develop the infrastructure through Airport Layout Plan update, PUD permitting, revised business plan, increased marketing and economic development. Insure the safety and security of all airports.				
Current Level of Service Budget	<b>3.00</b>	<b>514,200</b>	-	<b>514,200</b>

Program Performance Measures	FY 2017 Actual	FY 2018 Budget	FY 2018 Forecast	FY 2019 Budget
100% of invoices processed in accordance with the Prompt Payment Act	100	100	99	100

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	294,469	269,000	275,100	277,200	-	277,200	3.0%
Operating Expense	40,005	47,900	47,800	48,200	-	48,200	0.6%
Indirect Cost Reimburs	120,600	166,100	166,100	188,800	-	188,800	13.7%
<b>Net Operating Budget</b>	<b>455,074</b>	<b>483,000</b>	<b>489,000</b>	<b>514,200</b>	-	<b>514,200</b>	<b>6.5%</b>
<b>Total Budget</b>	<b>455,074</b>	<b>483,000</b>	<b>489,000</b>	<b>514,200</b>	-	<b>514,200</b>	<b>6.5%</b>
<b>Total FTE</b>	<b>4.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	-	<b>3.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Miscellaneous Revenues	16	-	300	-	-	-	na
<b>Total Funding</b>	<b>16</b>	<b>-</b>	<b>300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

Forecast FY 2018:

Personal Services are anticipated to be higher than adopted levels due to mid-year wage adjustments in FY 2017 not being fully budgeted in FY 2018. A budget amendment may be required to address this shortfall should Personal Services expense actually exceed budgeted levels.

Forecasted Operating Expense is in line with adopted levels.

Current FY 2019:

Personal Services reflect a general wage adjustment.

Operating Expense is generally in line with prior year levels.

Indirect Service Charges reflect a 13.7% increase as determined by the annual update of the County Central Services Cost Allocation Plan.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Airport**

**Immokalee Regional Airport (495)**

**Mission Statement**

To operate, develop, and manage the Immokalee Regional Airport including economic development opportunities to diversify operating revenue streams.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Immokalee Regional Airport</b>	<b>4.20</b>	<b>1,057,500</b>	<b>1,217,600</b>	<b>-160,100</b>
Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.				
Current Level of Service Budget	<u><b>4.20</b></u>	<u><b>1,057,500</b></u>	<u><b>1,217,600</b></u>	<u><b>-160,100</b></u>

Program Performance Measures	FY 2017 Actual	FY 2018 Budget	FY 2018 Forecast	FY 2019 Budget
Gallons of Fuel Sold - Immokalee	161,908	153,500	196,302	181,250

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	201,816	231,900	222,740	243,100	-	243,100	4.8%
Operating Expense	186,888	231,000	224,000	251,400	-	251,400	8.8%
Aviation Fuel	443,077	440,400	527,400	538,000	-	538,000	22.2%
Capital Outlay	63,833	60,000	117,900	25,000	-	25,000	(58.3%)
<b>Net Operating Budget</b>	<u><b>895,614</b></u>	<u><b>963,300</b></u>	<u><b>1,092,040</b></u>	<u><b>1,057,500</b></u>	<u>-</u>	<u><b>1,057,500</b></u>	<u><b>9.8%</b></u>
<b>Total Budget</b>	<u><b>895,614</b></u>	<u><b>963,300</b></u>	<u><b>1,092,040</b></u>	<u><b>1,057,500</b></u>	<u>-</u>	<u><b>1,057,500</b></u>	<u><b>9.8%</b></u>
<b>Total FTE</b>	<u><b>3.00</b></u>	<u><b>4.00</b></u>	<u><b>4.20</b></u>	<u><b>4.20</b></u>	<u>-</u>	<u><b>4.20</b></u>	<u><b>5.0%</b></u>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Charges For Services	503,094	492,900	528,200	532,200	-	532,200	8.0%
Aviation Fuel Sales	582,289	572,500	682,100	681,000	-	681,000	19.0%
Miscellaneous Revenues	39,568	4,400	4,900	4,400	-	4,400	0.0%
<b>Total Funding</b>	<u><b>1,124,950</b></u>	<u><b>1,069,800</b></u>	<u><b>1,215,200</b></u>	<u><b>1,217,600</b></u>	<u>-</u>	<u><b>1,217,600</b></u>	<u><b>13.8%</b></u>

Forecast FY 2018:

Personal Services forecast reflects savings resulting from vacant positions due to staff turnover. The increase in FTE count over FY 2017 is due to reclassifying one full-time position into two part-time (.3 each) positions to provide better coverage on the airport field operations and slightly reduce the administrative coverage within the terminal.

Aviation Fuel reflects rising fuel costs coupled with strong sales volume; budget amendments will be processed to address this shortfall.

Capital Outlay reflects an increase to accommodate the replacement of a fuel truck. This purchase will be funded partially through Florida Department of Transportation grant funding with the local share available in Airport Operating Fund (495) Reserves.

Fuel sales revenue forecast reflects an increase to the adopted FY 2018 budget as a result of increasing fuel sales volume. Other revenue sources are primarily related to facility leases and reflect current agreements.

Current FY 2019:

Personal Services reflect a general wage adjustment.

**Growth Management Department**

**Airport  
Immokalee Regional Airport (495)**

Operating Expense and Aviation Fuel increase is due to fuel cost projections rising in accordance with market trends, and increased repair and maintenance costs.

Capital Outlay includes replacement of aging operating equipment used in revenue generating activities.

Revenues:

Modest fuel price and volume increases are projected, resulting in an increase to operating revenue. Other revenue sources are primarily related to facility leases and assume current agreements will be ongoing with consistent monthly collections.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Airport  
Everglades Airport (495)**

**Mission Statement**

To operate, develop, and manage the Everglades Airpark including economic development opportunities to diversify operating revenue streams.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Everglades Airpark</b>	<b>1.00</b>	<b>187,000</b>	<b>111,100</b>	<b>75,900</b>
Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.				
Current Level of Service Budget	<u><b>1.00</b></u>	<u><b>187,000</b></u>	<u><b>111,100</b></u>	<u><b>75,900</b></u>

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
Gallons of Fuel Sold - Everglades	19,080	16,000	8,898	16,000

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	68,379	71,500	71,830	72,100	-	72,100	0.8%
Operating Expense	42,321	50,000	54,900	58,700	-	58,700	17.4%
Aviation Fuel	59,639	55,700	22,000	56,200	-	56,200	0.9%
Capital Outlay	2,850	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>173,189</b>	<b>177,200</b>	<b>148,730</b>	<b>187,000</b>	-	<b>187,000</b>	<b>5.5%</b>
<b>Total Budget</b>	<b>173,189</b>	<b>177,200</b>	<b>148,730</b>	<b>187,000</b>	-	<b>187,000</b>	<b>5.5%</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	-	<b>1.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Charges For Services	30,378	32,100	3,400	25,800	-	25,800	(19.6%)
Aviation Fuel Sales	61,227	71,700	38,500	72,200	-	72,200	0.7%
Miscellaneous Revenues	13,044	13,100	13,000	13,100	-	13,100	0.0%
<b>Total Funding</b>	<b>104,649</b>	<b>116,900</b>	<b>54,900</b>	<b>111,100</b>	-	<b>111,100</b>	<b>(5.0%)</b>

**Notes:**

The impacts of tropical cyclone Irma were devastating to the Everglades City area, which took a direct hit from the storm and impaired the use of the sole Everglades Airpark hangar. It is expected that reconstruction of the hangar will not be complete until FY 2019. As such, revenues have been severely altered, with very little chance of recovery during FY 2018 given the few streams of income available in this small airport.

**Forecast FY 2018:**

Personal Services reflect a slight increase due to overtime expenses from post-storm response and staff working on county observed holidays to ensure adequate coverage at the airport for safety reasons.

Overall Operating Expense is forecasted at a reduction as a result of impacts to normal operations following tropical cyclone Irma.

Revenues reflect a significant reduction due to airport facilities being impaired during the hurricane, resulting in the inability to collect monthly rents.

**Growth Management Department**

**Airport  
Everglades Airport (495)**

Current FY 2019:

Operating Expense reflects a modest increase to accommodate an anticipated increase to fuel costs.

Revenues:

Revenues reflect a slight reduction due to the inability to collect monthly rents following hurricane destruction which will have an effect on the beginning of FY 2019 collections. Repairs to the hangar facility are expected to be completed in the beginning of the fiscal year and are reflected in the programmed revenue.



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Airport**

**Marco Island Executive Airport (495)**

**Mission Statement**

To operate, develop, and manage the Marco Island Executive Airport including economic development opportunities to diversify operating revenue streams.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Marco Island Executive Airport</b>	<b>7.00</b>	<b>2,057,200</b>	<b>2,618,000</b>	<b>-560,800</b>
Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.				
Current Level of Service Budget	<u><b>7.00</b></u>	<u><b>2,057,200</b></u>	<u><b>2,618,000</b></u>	<u><b>-560,800</b></u>

Program Performance Measures	FY 2017 Actual	FY 2018 Budget	FY 2018 Forecast	FY 2019 Budget
Gallons of Fuel Sold - Marco	454,555	436,000	456,655	457,000

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	395,569	435,600	422,730	447,900	-	447,900	2.8%
Operating Expense	227,255	237,400	236,900	267,200	-	267,200	12.6%
Aviation Fuel	1,084,954	1,118,500	1,123,300	1,281,100	-	1,281,100	14.5%
Capital Outlay	-	-	70,000	61,000	-	61,000	na
<b>Net Operating Budget</b>	<u><b>1,707,778</b></u>	<u><b>1,791,500</b></u>	<u><b>1,852,930</b></u>	<u><b>2,057,200</b></u>	<u>-</u>	<u><b>2,057,200</b></u>	<u><b>14.8%</b></u>
<b>Total Budget</b>	<u><b>1,707,778</b></u>	<u><b>1,791,500</b></u>	<u><b>1,852,930</b></u>	<u><b>2,057,200</b></u>	<u>-</u>	<u><b>2,057,200</b></u>	<u><b>14.8%</b></u>
<b>Total FTE</b>	<u><b>7.00</b></u>	<u><b>7.00</b></u>	<u><b>7.00</b></u>	<u><b>7.00</b></u>	<u>-</u>	<u><b>7.00</b></u>	<u><b>0.0%</b></u>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Charges For Services	405,382	364,500	347,100	369,100	-	369,100	1.3%
Aviation Fuel Sales	2,113,675	1,964,600	2,060,900	2,248,700	-	2,248,700	14.5%
Miscellaneous Revenues	18,274	2,200	1,300	200	-	200	(90.9%)
<b>Total Funding</b>	<u><b>2,537,330</b></u>	<u><b>2,331,300</b></u>	<u><b>2,409,300</b></u>	<u><b>2,618,000</b></u>	<u>-</u>	<u><b>2,618,000</b></u>	<u><b>12.3%</b></u>

Forecast FY 2018:

Forecast Personal Services reflect a slight decrease due to vacancies as a result of staff turnover.

While overall forecasted Operating Expense reflects a slight reduction due to general cost saving measures, fuel expense is expected to increase due to rising fuel costs.

Capital Outlay reflects the purchase of airplane towing equipment funded through a budget amendment from Airport Operating Fund (495) Reserves.

Despite a slight reduction to monthly rent revenues following the destruction to portions of the facility following tropical cyclone Irma, overall revenue reflects an increase due to increased fuel sales volume.

Current FY 2019:

Personal Services budget reflects a general wage adjustment with a slight increase in anticipation of part-time job banker assistance to accommodate increased seasonal traffic for a few of the winter/spring 2019 months.

## Growth Management Department

### Airport

#### Marco Island Executive Airport (495)

Operating Expense and Aviation Fuel increased due to anticipated fuel cost expense and higher projected sales volumes.

Capital Outlay reflects the replacement of aging airport operating equipment necessary to meet increasing demand.

Revenues:

Increased revenues are a result of anticipated restoration to damaged facilities as well as a projected increase to fuel sales prices and volume.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Airport  
Airport Fund (495)**

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Reserves/Transfers/Interest</b>	-	737,700	606,900	130,800
Current Level of Service Budget	-	737,700	606,900	130,800

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Trans to 101 Transp Op Fd	-	-	-	15,000	-	15,000	na
Trans to 705 Housing Grants	13,408	-	-	-	-	-	na
Trans to 496 Airport Cap Fd	225,300	578,200	9,578,200	500,000	-	500,000	(13.5%)
Reserves for Contingencies	-	92,600	-	220,700	-	220,700	138.3%
Reserves for Capital	-	354,200	-	18,500	-	18,500	(94.8%)
Reserves for Attrition	-	(15,100)	-	(16,500)	-	(16,500)	9.3%
<b>Total Budget</b>	<b>238,708</b>	<b>1,009,900</b>	<b>9,578,200</b>	<b>737,700</b>	-	<b>737,700</b>	<b>(27.0%)</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	9,128	8,000	11,000	5,000	-	5,000	(37.5%)
Advance/Repay fm 131 Planning	-	-	9,000,000	-	-	-	na
Carry Forward	963,300	1,075,400	1,269,700	799,500	-	799,500	(25.7%)
Less 5% Required By Law	-	(176,500)	-	(197,600)	-	(197,600)	12.0%
<b>Total Funding</b>	<b>972,428</b>	<b>906,900</b>	<b>10,280,700</b>	<b>606,900</b>	-	<b>606,900</b>	<b>(33.1%)</b>

Notes:

All airports are listed on separate pages in this section of the budget book for proper presentation of their operations; however, shared costs such as Reserves, Carry Forward and Repayment to the General Fund (001) are presented here at the fund level.

Forecast FY 2018:

On February 13, 2018, the Board approved item 14.A.1. for the construction of a new terminal facility at the Marco Island Executive Airport. Approximately 80% of the funding for the new terminal will be reimbursed from the Florida Department of Transportation (FDOT), however, it will be in installments between FY19-FY21, subject to annual legislative appropriations. To cashflow this project, a temporary loan of \$9,000,000 from Planning Services Fund (131) is needed. The loan is required to provide the Airport Authority with sufficient budget to open the construction purchase order due to the timing of planned reimbursements from the FDOT for the project. If and when cash is transferred to Airport funds from Planning Services, interest will accrue on the loan and is a required component of the repayment to Planning Services.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Reserves and Transfers**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Advance/Repay to 495 Airp Ops	-	-	9,000,000	-	-	-	na
Trans to 001 General Fund	223,600	189,100	189,100	189,100	-	189,100	0.0%
Trans to 101 Transp Op Fd	125,000	-	-	-	-	-	na
Trans to 111 Unincorp Gen Fd	75,000	145,700	145,700	145,700	-	145,700	0.0%
Trans to 113 Com Dev Fd	100,000	115,000	115,000	140,000	-	140,000	21.7%
Trans to 298 Sp Ob Bd '10	335,600	336,800	336,800	336,100	-	336,100	(0.2%)
Trans to 309 CDES Capital	-	-	-	9,014,800	-	9,014,800	na
Trans to 324 Stormw Op Fd	70,700	-	-	-	-	-	na
Trans to 506 IT Capital	-	194,500	194,500	-	-	-	(100.0%)
Trans to 523 Motor Pool Cap	1,504,500	1,510,100	1,510,100	430,000	-	430,000	(71.5%)
Trans to 309 Grwth Mgt Cap Fd (H. Irma)	53,669	-	46,300	-	-	-	na
Reserves for Contingencies	-	1,415,100	-	1,175,300	-	1,175,300	(16.9%)
Reserves for Prepaid Services	-	9,935,800	-	7,260,900	-	7,260,900	(26.9%)
Reserves for Capital	-	9,939,100	-	-	-	-	(100.0%)
Reserves for Cash Flow	-	5,053,800	-	5,224,900	-	5,224,900	3.4%
Reserves for Attrition	-	(673,100)	-	(768,500)	-	(768,500)	14.2%
<b>Total Budget</b>	<b>2,488,069</b>	<b>28,161,900</b>	<b>11,537,500</b>	<b>23,148,300</b>	<b>-</b>	<b>23,148,300</b>	<b>(17.8%)</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
<b>Total Net Budget</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Transfers and Reserves</b>	<b>2,488,069</b>	<b>28,161,900</b>	<b>11,537,500</b>	<b>23,148,300</b>	<b>-</b>	<b>23,148,300</b>	<b>(17.8%)</b>
<b>Total Budget</b>	<b>2,488,069</b>	<b>28,161,900</b>	<b>11,537,500</b>	<b>23,148,300</b>	<b>-</b>	<b>23,148,300</b>	<b>(17.8%)</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Interest/Misc	442,795	211,800	396,900	156,300	-	156,300	(26.2%)
Net Cost Road and Bridge	(22,479,510)	(22,034,300)	(22,574,400)	(21,382,200)	(208,000)	(21,590,200)	(2.0%)
Net Cost Stormwater Utility	-	-	-	(2,581,900)	-	(2,581,900)	na
Net Cost Community Development	(26,401,614)	(12,104,100)	(27,280,400)	(6,483,400)	-	(6,483,400)	(46.4%)
Net Cost Planning Services	(11,954,903)	669,400	(3,881,600)	(198,500)	-	(198,500)	(129.7%)
Trans fm 001 Gen Fund	20,608,300	21,670,400	21,670,400	21,628,600	-	21,628,600	(0.2%)
Trans fm 101 Transp Op Fd	-	15,000	15,000	20,000	-	20,000	33.3%
Trans fm 102 ROW Permit	211,082	-	-	-	-	-	na
Trans fm 103 Stormwater	-	-	-	20,000	-	20,000	na
Trans fm 107 Imp Fee Admin	-	15,000	15,000	20,000	-	20,000	33.3%
Trans fm 111 Unincorp Gen Fd	595,500	610,500	610,500	1,685,100	-	1,685,100	176.0%
Trans fm 114 Pollutn Ctrl Fd	16,300	36,500	36,500	33,200	-	33,200	(9.0%)
Trans fm 131 Dev Serv Fd	225,000	100,000	100,000	100,000	-	100,000	0.0%
Trans fm 185 Beach Ren Ops	10,000	15,000	15,000	20,000	-	20,000	33.3%
Trans fm 312 Gas Tax Op Fd	45,818	-	-	-	-	-	na
Trans fm 495 Airport Op Fd	-	-	-	15,000	-	15,000	na
Trans fm 760 Collier Lighting	69,900	-	-	-	-	-	na
Carry Forward	41,099,400	40,285,200	42,414,600	31,571,600	208,000	31,779,600	(21.1%)
Less 5% Required By Law	-	(1,328,500)	-	(1,475,500)	-	(1,475,500)	11.1%
<b>Total Funding</b>	<b>2,488,069</b>	<b>28,161,900</b>	<b>11,537,500</b>	<b>23,148,300</b>	<b>-</b>	<b>23,148,300</b>	<b>(17.8%)</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Reserves and Transfers  
Reserves and Transfers (101)**

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Reserves, Transfers &amp; Interest</b>	-	556,300	21,938,500	-21,382,200
Reserves, Transfers & Interest				
Current Level of Service Budget	-	556,300	21,938,500	-21,382,200
<b>Program Enhancements</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Maintenance Specialist for Traffic Ops</b>	-	-	54,900	-54,900
<b>Technical Support Professional for Traffic Operations</b>	-	-	73,100	-73,100
<b>Heavy Equipment Operator</b>	-	-	80,000	-80,000
Position is need to operate the new Menzi Muck machine to assist with stormwater drainage and swell maintenance. Includes operating costs associated with the worker and equipment.				
Expanded Services Budget	-	-	208,000	-208,000
Total Adopted Budget	-	556,300	22,146,500	-21,590,200

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Trans to 113 Com Dev Fd	-	15,000	15,000	20,000	-	20,000	33.3%
Trans to 298 Sp Ob Bd '10	335,600	336,800	336,800	336,100	-	336,100	(0.2%)
Trans to 523 Motor Pool Cap	1,132,000	1,510,100	1,510,100	430,000	-	430,000	(71.5%)
Reserves for Contingencies	-	198,200	-	71,700	-	71,700	(63.8%)
Reserves for Attrition	-	(297,200)	-	(301,500)	-	(301,500)	1.4%
<b>Total Budget</b>	<b>1,467,600</b>	<b>1,762,900</b>	<b>1,861,900</b>	<b>556,300</b>	-	<b>556,300</b>	<b>(68.4%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Interest/Misc	38,609	15,000	50,000	15,000	-	15,000	0.0%
Net Cost Road and Bridge	(22,479,510)	(22,034,300)	(22,574,400)	(21,382,200)	(208,000)	(21,590,200)	(2.0%)
Trans fm 001 Gen Fund	20,608,300	21,670,400	21,670,400	20,154,300	-	20,154,300	(7.0%)
Trans fm 102 ROW Permit	211,082	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	100,000	100,000	100,000	-	-	-	(100.0%)
Trans fm 114 Pollutn Ctrl Fd	-	16,500	16,500	-	-	-	(100.0%)
Trans fm 131 Dev Serv Fd	125,000	-	-	-	-	-	na
Trans fm 312 Gas Tax Op Fd	45,818	-	-	-	-	-	na
Trans fm 495 Airport Op Fd	-	-	-	15,000	-	15,000	na
Trans fm 760 Collier Lighting	69,900	-	-	-	-	-	na
Carry Forward	2,748,400	2,107,400	2,599,400	1,865,100	208,000	2,073,100	(1.6%)
Less 5% Required By Law	-	(112,100)	-	(110,900)	-	(110,900)	(1.1%)
<b>Total Funding</b>	<b>1,467,600</b>	<b>1,762,900</b>	<b>1,861,900</b>	<b>556,300</b>	-	<b>556,300</b>	<b>(68.4%)</b>

**Growth Management Department**

**Reserves and Transfers  
Reserves and Transfers (101)**

Current FY 2019:

Transfers to Community Development Fund (113) are for rental payments in accordance with leased space of the East Horseshoe building.

The Transfer to Special Obligation Debt Service Fund (298) is for payment of the debt service related to the Transportation building on South Horseshoe Drive. The last debt service payment will be made in FY 2025.

Revenues:

The General Fund (001) transfer is the primary funding source of the Road and Bridge Maintenance Fund (101).

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Reserves and Transfers  
Stormwater Utility Fund (103)**

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Reserves/Transfers/Interest</b>	-	67,000	2,648,900	-2,581,900
Current Level of Service Budget	-	67,000	2,648,900	-2,581,900
Program Enhancements	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
Expanded Services Budget	-	-	-	-
Total Adopted Budget	-	67,000	2,648,900	-2,581,900

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Trans to 113 Com Dev Fd	-	-	-	20,000	-	20,000	na
Reserves for Contingencies	-	-	-	100,000	-	100,000	na
Reserves for Attrition	-	-	-	(53,000)	-	(53,000)	na
<b>Total Budget</b>	-	-	-	67,000	-	67,000	na

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Net Cost Stormwater Utility	-	-	-	(2,581,900)	-	(2,581,900)	na
Trans fm 001 Gen Fund	-	-	-	1,474,300	-	1,474,300	na
Trans fm 111 Unincorp Gen Fd	-	-	-	1,174,600	-	1,174,600	na
<b>Total Funding</b>	-	-	-	67,000	-	67,000	na

Current FY 2019:

Transfers to the Community Development Fund (113) are for rental payments in accordance with leased space of the East Horseshoe building.

A modest reserve for contingencies is programmed for unexpected or additional costs that may arise during the fiscal year.

Revenues:

The General Fund (001) and Unincorporated Area MSTU Fund (111) transfers are the primary funding source of the Stormwater Maintenance Fund (103).

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Reserves and Transfers  
Community Development Fund (113)**

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Reserves, Transfers &amp; Interest</b>	-	<b>18,538,300</b>	<b>25,021,700</b>	<b>-6,483,400</b>
Reserves, Transfers & Interest				
Current Level of Service Budget	-	<b>18,538,300</b>	<b>25,021,700</b>	<b>-6,483,400</b>

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Trans to 001 General Fund	214,200	180,100	180,100	180,100	-	180,100	0.0%
Trans to 309 CDES Capital	-	-	-	9,014,800	-	9,014,800	na
Trans to 506 IT Capital	-	155,000	155,000	-	-	-	(100.0%)
Trans to 523 Motor Pool Cap	236,000	-	-	-	-	-	na
Trans to 309 Grwth Mgt Cap Fd (H. Irma)	53,669	-	46,300	-	-	-	na
Reserves for Contingencies	-	868,100	-	553,700	-	553,700	(36.2%)
Reserves for Prepaid Services	-	4,492,500	-	5,000,000	-	5,000,000	11.3%
Reserves for Capital	-	4,024,100	-	-	-	-	(100.0%)
Reserves for Cash Flow	-	3,536,900	-	4,100,500	-	4,100,500	15.9%
Reserves for Attrition	-	(279,200)	-	(310,800)	-	(310,800)	11.3%
<b>Total Budget</b>	<b>503,869</b>	<b>12,977,500</b>	<b>381,400</b>	<b>18,538,300</b>	-	<b>18,538,300</b>	<b>42.8%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	281,983	100,000	250,000	100,000	-	100,000	0.0%
Net Cost Community Development	(26,401,614)	(12,104,100)	(27,280,400)	(6,483,400)	-	(6,483,400)	(46.4%)
Trans fm 101 Transp Op Fd	-	15,000	15,000	20,000	-	20,000	33.3%
Trans fm 103 Stormwater	-	-	-	20,000	-	20,000	na
Trans fm 107 Imp Fee Admin	-	15,000	15,000	20,000	-	20,000	33.3%
Trans fm 111 Unincorp Gen Fd	338,500	353,500	353,500	353,500	-	353,500	0.0%
Trans fm 114 Pollutn Ctrl Fd	16,300	20,000	20,000	33,200	-	33,200	66.0%
Trans fm 131 Dev Serv Fd	100,000	100,000	100,000	100,000	-	100,000	0.0%
Trans fm 185 Beach Ren Ops	10,000	15,000	15,000	20,000	-	20,000	33.3%
Carry Forward	26,158,700	25,290,000	26,893,300	25,355,800	-	25,355,800	0.3%
Less 5% Required By Law	-	(826,900)	-	(1,000,800)	-	(1,000,800)	21.0%
<b>Total Funding</b>	<b>503,869</b>	<b>12,977,500</b>	<b>381,400</b>	<b>18,538,300</b>	-	<b>18,538,300</b>	<b>42.8%</b>

Current FY 2019:

Transfer to the General Fund (001) includes the following:

\$25,000 cost share of an expanded request from Human Resources. Human Resources is purchasing software and training materials for recruitment, on-boarding, career development and succession planning, cost to Community Development is based on FTE count.

\$69,900 cost share of an expanded position for Human Resources.

\$85,200 to fund expanded positions for Facilities Management. A dedicated Project Manager is needed for Community Development to coordinate and execute various repairs and capital improvements needed.

Revenues:

The Community Development Fund (113) rents space (and collects commensurate revenue via transfer) to the following divisions occupying the East Horseshoe building not part of (113) operations:



**Growth Management Department**

**Reserves and Transfers**

**Community Development Fund (113)**

Transportation Planning Fund (101)

Impact Fee Administration Fund (107)

MSTD General Fund (111) which includes: Code Enforcement, Comprehensive Planning, Zoning & Land Development, Natural Resources, Cable Administration, and Stormwater

Pollution Control Fund (114)

Development Services Fund (131) which includes: Planning & Zoning, Engineering, Hearing Examiner, and Environmental Planning

TDC Beach Renourishment/Pass Maintenance Administration Fund (185)

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Department**

**Reserves and Transfers  
Developer Services Fund (131)**

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Reserves, Transfers &amp; Interest</b>	-	3,986,700	4,185,200	-198,500
Reserves, Transfers & Interest				
Current Level of Service Budget	-	3,986,700	4,185,200	-198,500

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Advance/Repay to 495 Airp Ops	-	-	9,000,000	-	-	-	na
Trans to 001 General Fund	9,400	9,000	9,000	9,000	-	9,000	0.0%
Trans to 101 Transp Op Fd	125,000	-	-	-	-	-	na
Trans to 111 Unincorp Gen Fd	75,000	145,700	145,700	145,700	-	145,700	0.0%
Trans to 113 Com Dev Fd	100,000	100,000	100,000	100,000	-	100,000	0.0%
Trans to 324 Stormw Op Fd	70,700	-	-	-	-	-	na
Trans to 506 IT Capital	-	39,500	39,500	-	-	-	(100.0%)
Trans to 523 Motor Pool Cap	136,500	-	-	-	-	-	na
Reserves for Contingencies	-	348,800	-	449,900	-	449,900	29.0%
Reserves for Prepaid Services	-	5,443,300	-	2,260,900	-	2,260,900	(58.5%)
Reserves for Capital	-	5,915,000	-	-	-	-	(100.0%)
Reserves for Cash Flow	-	1,516,900	-	1,124,400	-	1,124,400	(25.9%)
Reserves for Attrition	-	(96,700)	-	(103,200)	-	(103,200)	6.7%
<b>Total Budget</b>	<b>516,600</b>	<b>13,421,500</b>	<b>9,294,200</b>	<b>3,986,700</b>	-	<b>3,986,700</b>	<b>(70.3%)</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	122,203	96,800	96,900	41,300	-	41,300	(57.3%)
Net Cost Planning Services	(11,954,903)	669,400	(3,881,600)	(198,500)	-	(198,500)	(129.7%)
Trans fm 111 Unincorp Gen Fd	157,000	157,000	157,000	157,000	-	157,000	0.0%
Carry Forward	12,192,300	12,887,800	12,921,900	4,350,700	-	4,350,700	(66.2%)
Less 5% Required By Law	-	(389,500)	-	(363,800)	-	(363,800)	(6.6%)
<b>Total Funding</b>	<b>516,600</b>	<b>13,421,500</b>	<b>9,294,200</b>	<b>3,986,700</b>	-	<b>3,986,700</b>	<b>(70.3%)</b>

Current FY 2019:

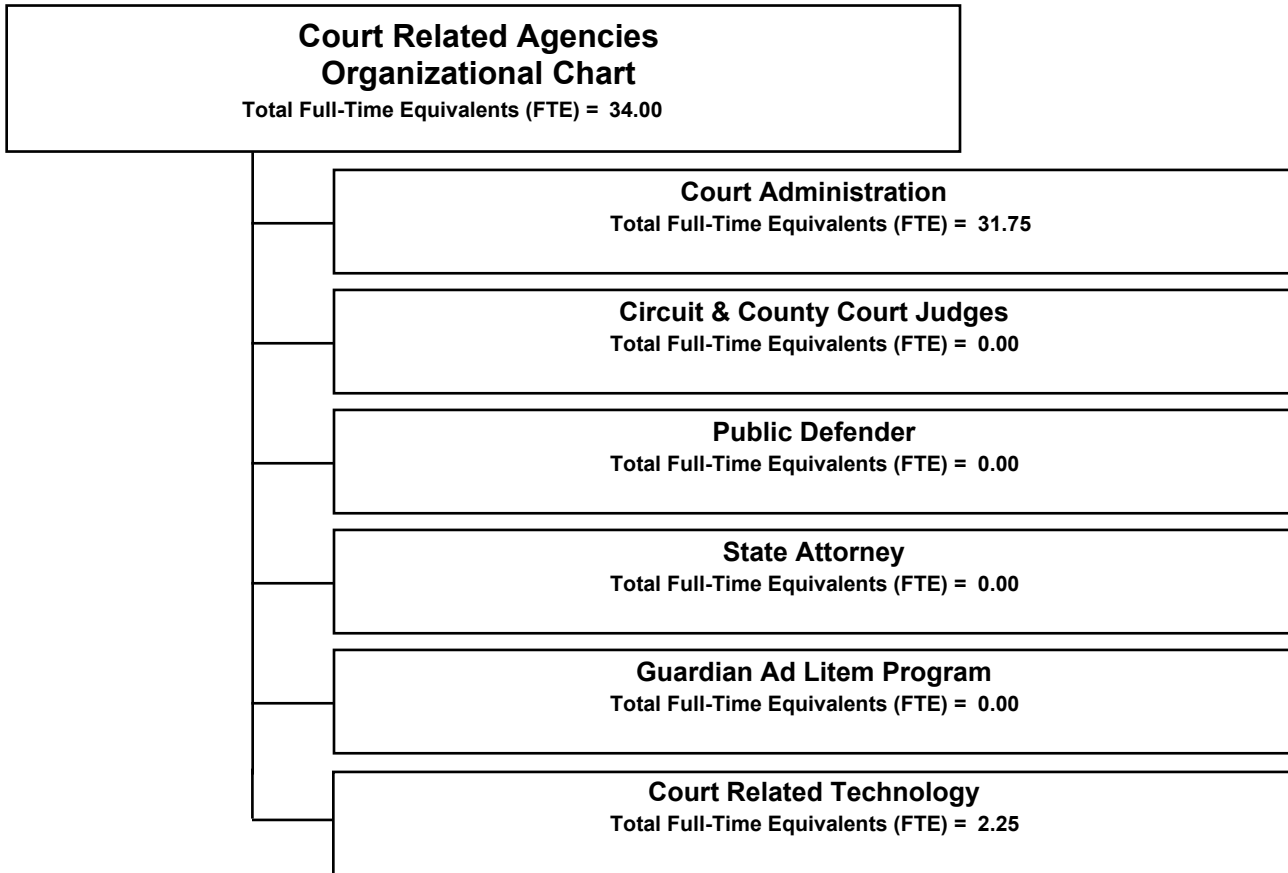
A transfer to the General Fund (001) is for an expanded request from Human Resources to purchase software and training materials for recruitment, on-boarding, career development and succession planning, cost to Community Development is based on FTE count.

Transfers to the MSTD General Fund (111) within Comp Planning and Community Development Fund (113) are for operational support.

Revenues:

The Transfer from MSTD General Fund (111) is to support PUD Monitoring & 25% of Hearing Examiner costs.

## Court Related Agencies



## Court Related Agencies

The Court Related Agencies include divisions that provide judicial operations for both Circuit and County Courts and Programs. The divisions include Court Administration, Probation, facility and operation costs for the State Attorney's Office, Public Defender, Guardian Ad Litem, Electronic Court Reporter, Circuit and County Judges. Also included are the Public Guardianship Program, the Drug Abuse Trust Fund, and the Teen Court Program. The total appropriation for FY 2019, including transfers and reserves, is \$5,554,000.

Court costs are funded with a general fund transfer, court fees, surcharges on traffic violations, and probation fees. The County is mandated by Section 14 of Article V of the State Constitution to fund the following costs of the circuit and county courts, public defender's offices, state attorney's offices, guardian ad litem offices, and the offices of the clerk of the circuit and county courts performing court-related functions:

1. Facilities – construction, lease, maintenance, and security of: buildings and office space, appurtenant equipment and furnishings, structures, real estate, easements, and parking facilities.
2. Utilities – electricity, gas, water and wastewater services and systems, storm water services and systems, sewer services and systems, all associated costs and fees, and mitigation of environmental impacts.
3. Communication services – telephone system infrastructure, maintenance, facsimile equipment, wireless communications, cellular telephones, pagers, video teleconferencing equipment and line charges, local carrier service, and local and long distance toll charges.
4. Computer network systems and equipment – computer hardware and software, modems, printers, wiring, network connections, maintenance, support staff or services, training, supplies, and line charges.
5. Courier messenger and subpoena services.
6. Auxiliary aids and services which are necessary to ensure access to the courts for qualified individuals with a disability.

Ordinance 09-41 adopted by the Board of County Commissioners on July 28, 2009 as authorized by s. 318.18(13)(a) F.S., provides for a \$30 surcharge for those non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and certain criminal violations enumerated in Section 318.17, Florida Statutes, will provide the County with an estimated \$800,000 in revenue for FY 2019. This revenue is designated for capital improvements to Courthouse buildings and facilities.

Ordinance 04-42, adopted by the Board of County Commissioners on June 22, 2004 as authorized by s. 939.185 F.S., provides for a \$65 court cost fee when a person pleads guilty or nolo contendere to, or found guilty of, any felony, misdemeanor, or criminal traffic offense under the laws of the State of Florida, will provide the County with an estimated \$140,000 in revenue for FY 2019. This revenue will be divided equally among four (4) court related programs: Innovative Court Programs, Teen Court, Law Library, and Legal Aid.

The Court Related Technology Fund (178) receives a \$2 per page service charge collected for recording documents or instruments as listed in s.28.222 F.S. These funds are used to support court-related technology throughout the various entities of the Court. The FY 2019 budget is anticipated to provide \$800,000 in revenues.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Court Related Agencies**

<b>Division Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	2,263,258	2,424,500	2,262,700	2,477,100	55,500	2,532,600	4.5%
Operating Expense	1,789,397	2,145,200	2,064,000	2,111,400	86,400	2,197,800	2.5%
Indirect Cost Reimburs	19,000	19,500	19,500	18,900	-	18,900	(3.1%)
Capital Outlay	73,358	72,200	71,700	71,200	-	71,200	(1.4%)
Remittances	3,000	3,000	3,000	3,000	-	3,000	0.0%
<b>Total Net Budget</b>	<b>4,148,012</b>	<b>4,664,400</b>	<b>4,420,900</b>	<b>4,681,600</b>	<b>141,900</b>	<b>4,823,500</b>	<b>3.4 %</b>
Trans to 171 Teen Court	41,300	54,200	54,200	44,700	-	44,700	(17.5%)
Trans to 192 Court Innov	143,200	153,300	153,300	147,100	-	147,100	(4.0%)
Trans to 640 Law Lib	29,700	46,800	46,800	39,100	-	39,100	(16.5%)
Trans to 681 Court Services	-	36,300	36,300	-	-	-	(100.0%)
Reserves for Contingencies	-	80,300	-	57,800	-	57,800	(28.0%)
Reserves for Capital	-	665,100	-	441,800	-	441,800	(33.6%)
Reserves for Attrition	-	(35,300)	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>4,362,212</b>	<b>5,665,100</b>	<b>4,711,500</b>	<b>5,412,100</b>	<b>141,900</b>	<b>5,554,000</b>	<b>(2.0%)</b>

<b>Appropriations by Department</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Court Administration	2,698,622	2,910,600	2,717,900	2,968,700	-	2,968,700	2.0%
Circuit & County Court Judges	53,808	65,900	62,700	65,900	-	65,900	0.0%
Public Defender	227,298	303,400	303,400	308,400	-	308,400	1.6%
State Attorney	271,232	345,800	327,600	321,000	86,400	407,400	17.8%
Guardian Ad Litem Program	1,143	4,600	2,000	4,600	-	4,600	0.0%
Court Related Technology	895,909	1,034,100	1,007,300	1,013,000	55,500	1,068,500	3.3%
<b>Total Net Budget</b>	<b>4,148,012</b>	<b>4,664,400</b>	<b>4,420,900</b>	<b>4,681,600</b>	<b>141,900</b>	<b>4,823,500</b>	<b>3.4%</b>
Court Administration	214,200	245,700	254,300	235,200	-	235,200	(4.3%)
Court Related Technology	-	755,000	36,300	495,300	-	495,300	(34.4%)
<b>Total Transfers and Reserves</b>	<b>214,200</b>	<b>1,000,700</b>	<b>290,600</b>	<b>730,500</b>	<b>-</b>	<b>730,500</b>	<b>(27.0%)</b>
<b>Total Budget</b>	<b>4,362,212</b>	<b>5,665,100</b>	<b>4,711,500</b>	<b>5,412,100</b>	<b>141,900</b>	<b>5,554,000</b>	<b>(2.0%)</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Court Related Agencies**

<b>Division Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Charges For Services	1,084,440	1,025,000	1,042,100	1,040,000	-	1,040,000	1.5%
Fines & Forfeitures	861,891	908,500	741,200	738,300	-	738,300	(18.7%)
Miscellaneous Revenues	10,755	-	5,400	-	-	-	na
Interest/Misc	15,992	5,300	9,000	5,200	-	5,200	(1.9%)
Net Cost General Fund	553,461	719,700	695,700	699,900	86,400	786,300	9.3%
Trans fm 001 Gen Fund	1,446,600	1,518,900	1,518,900	2,012,400	-	2,012,400	32.5%
Trans fm 178 Court IT Fee Fd	-	36,300	36,300	-	-	-	(100.0%)
Trans fm 681 Court Admin	214,200	254,300	254,300	230,900	-	230,900	(9.2%)
Carry Forward	1,413,500	1,294,000	1,238,700	774,600	55,500	830,100	(35.9%)
Less 5% Required By Law	-	(96,900)	-	(89,200)	-	(89,200)	(7.9%)
<b>Total Funding</b>	<b>5,600,840</b>	<b>5,665,100</b>	<b>5,541,600</b>	<b>5,412,100</b>	<b>141,900</b>	<b>5,554,000</b>	<b>(2.0%)</b>

<b>Division Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Court Administration	30.75	31.75	31.75	31.75	-	31.75	0.0%
Court Related Technology	1.25	1.25	1.25	1.25	1.00	2.25	80.0%
<b>Total FTE</b>	<b>32.00</b>	<b>33.00</b>	<b>33.00</b>	<b>33.00</b>	<b>1.00</b>	<b>34.00</b>	<b>3.0%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Court Related Agencies**

**Court Administration**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	2,179,611	2,338,200	2,179,600	2,389,000	-	2,389,000	2.2%
Operating Expense	487,762	566,400	526,300	573,700	-	573,700	1.3%
Capital Outlay	28,250	3,000	9,000	3,000	-	3,000	0.0%
Remittances	3,000	3,000	3,000	3,000	-	3,000	0.0%
<b>Net Operating Budget</b>	<b>2,698,622</b>	<b>2,910,600</b>	<b>2,717,900</b>	<b>2,968,700</b>	<b>-</b>	<b>2,968,700</b>	<b>2.0%</b>
Trans to 171 Teen Court	41,300	54,200	54,200	44,700	-	44,700	(17.5%)
Trans to 192 Court Innov	143,200	153,300	153,300	147,100	-	147,100	(4.0%)
Trans to 640 Law Lib	29,700	46,800	46,800	39,100	-	39,100	(16.5%)
Reserves for Contingencies	-	26,700	-	4,300	-	4,300	(83.9%)
Reserves for Attrition	-	(35,300)	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>2,912,822</b>	<b>3,156,300</b>	<b>2,972,200</b>	<b>3,203,900</b>	<b>-</b>	<b>3,203,900</b>	<b>1.5%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Court Innovations (192)	191,800	193,000	193,000	193,000	-	193,000	0.0%
Court Operations (681)	843,466	971,600	877,900	978,000	-	978,000	0.7%
Court Related Costs (681)	432	300	-	-	-	-	(100.0%)
Law Library Fund (640)	75,134	82,900	82,900	88,000	-	88,000	6.2%
Parole & Probation (681)	1,499,092	1,569,900	1,476,300	1,614,400	-	1,614,400	2.8%
Teen Court Fund (171)	88,698	92,900	87,800	95,300	-	95,300	2.6%
<b>Total Net Budget</b>	<b>2,698,622</b>	<b>2,910,600</b>	<b>2,717,900</b>	<b>2,968,700</b>	<b>-</b>	<b>2,968,700</b>	<b>2.0%</b>
<b>Total Transfers and Reserves</b>	<b>214,200</b>	<b>245,700</b>	<b>254,300</b>	<b>235,200</b>	<b>-</b>	<b>235,200</b>	<b>(4.3%)</b>
<b>Total Budget</b>	<b>2,912,822</b>	<b>3,156,300</b>	<b>2,972,200</b>	<b>3,203,900</b>	<b>-</b>	<b>3,203,900</b>	<b>1.5%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Charges For Services	232,260	225,000	242,100	240,000	-	240,000	6.7%
Fines & Forfeitures	861,871	908,500	741,200	738,300	-	738,300	(18.7%)
Miscellaneous Revenues	10,755	-	5,400	-	-	-	na
Interest/Misc	4,640	1,000	2,200	1,000	-	1,000	0.0%
Trans fm 001 Gen Fund	1,446,600	1,518,900	1,518,900	2,012,400	-	2,012,400	32.5%
Trans fm 178 Court IT Fee Fd	-	36,300	36,300	-	-	-	(100.0%)
Trans fm 681 Court Admin	214,200	254,300	254,300	230,900	-	230,900	(9.2%)
Carry Forward	344,500	269,000	202,100	30,300	-	30,300	(88.7%)
Less 5% Required By Law	-	(56,700)	-	(49,000)	-	(49,000)	(13.6%)
<b>Total Funding</b>	<b>3,114,827</b>	<b>3,156,300</b>	<b>3,002,500</b>	<b>3,203,900</b>	<b>-</b>	<b>3,203,900</b>	<b>1.5%</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Court Operations (681)	9.75	10.75	10.75	10.75	-	10.75	0.0%
Parole & Probation (681)	20.00	20.00	20.00	20.00	-	20.00	0.0%
Teen Court Fund (171)	1.00	1.00	1.00	1.00	-	1.00	0.0%
<b>Total FTE</b>	<b>30.75</b>	<b>31.75</b>	<b>31.75</b>	<b>31.75</b>	<b>-</b>	<b>31.75</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Court Related Agencies**

**Court Administration  
Court Operations (681)**

**Mission Statement**

To provide effective and efficient services to the Judiciary and all those involved in the Court System in Collier County while ensuring that we are good stewards of public resources. We are strongly committed to ensuring fairness and access to all people in a timely and responsive manner and that public needs and accessibility are addressed through responsive facility measures and program support.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>8.75</b>	<b>854,099</b>	<b>-</b>	<b>854,099</b>
<p>Court Administration staff is required to administer all courtroom operations. To maintain current levels of service to the citizens of Collier County, the court administration needs to maintain clerical staff to assist in courtroom operations and work with county and circuit divisions on court related issues. This includes, but is not limited to: courtroom operations, building maintenance, BCC and budget issues, purchasing and finance issues, and some court costs. Court costs include Court Reporter costs, Court Appointed Attorney costs, and expert and regular witness costs.</p>				
<b>Court Related Programs</b>	<b>2.00</b>	<b>123,901</b>	<b>-</b>	<b>123,901</b>
<p>These programs include the Citizen's Foster Care Review Panel, which provides a valuable service to the Juvenile/Family Law area.</p>				
<b>Reserves and Transfers</b>	<b>-</b>	<b>230,900</b>	<b>1,965,000</b>	<b>-1,734,100</b>
<b>Current Level of Service Budget</b>	<b>10.75</b>	<b>1,208,900</b>	<b>1,965,000</b>	<b>-756,100</b>

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	676,732	756,800	690,300	772,000	-	772,000	2.0%
Operating Expense	166,735	211,800	178,600	203,000	-	203,000	(4.2%)
Capital Outlay	-	3,000	9,000	3,000	-	3,000	0.0%
<b>Net Operating Budget</b>	<b>843,466</b>	<b>971,600</b>	<b>877,900</b>	<b>978,000</b>	<b>-</b>	<b>978,000</b>	<b>0.7%</b>
Trans to 171 Teen Court	41,300	54,200	54,200	44,700	-	44,700	(17.5%)
Trans to 192 Court Innov	143,200	153,300	153,300	147,100	-	147,100	(4.0%)
Trans to 640 Law Lib	29,700	46,800	46,800	39,100	-	39,100	(16.5%)
Reserves for Contingencies	-	22,500	-	-	-	-	(100.0%)
Reserves for Attrition	-	(35,300)	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>1,057,666</b>	<b>1,213,100</b>	<b>1,132,200</b>	<b>1,208,900</b>	<b>-</b>	<b>1,208,900</b>	<b>(0.3%)</b>
<b>Total FTE</b>	<b>9.75</b>	<b>10.75</b>	<b>10.75</b>	<b>10.75</b>	<b>-</b>	<b>10.75</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Miscellaneous Revenues	9,755	-	-	-	-	-	na
Interest/Misc	4,152	1,000	2,200	1,000	-	1,000	0.0%
Trans fm 001 Gen Fund	1,446,600	1,518,900	1,518,900	2,012,400	-	2,012,400	32.5%
Trans fm 178 Court IT Fee Fd	-	36,300	36,300	-	-	-	(100.0%)
Carry Forward	323,300	252,900	177,000	(5,400)	-	(5,400)	(102.1%)
Less 5% Required By Law	-	(51,300)	-	(43,000)	-	(43,000)	(16.2%)
<b>Total Funding</b>	<b>1,783,808</b>	<b>1,757,800</b>	<b>1,734,400</b>	<b>1,965,000</b>	<b>-</b>	<b>1,965,000</b>	<b>11.8%</b>



## **Court Related Agencies**

### **Court Administration Court Operations (681)**

Forecast FY 2018:

Court Administration has been providing financial support to Teen Court, the Public Guardianship Program and the Law Library. All planned transfers will proceed as budgeted.

Personal Services is lower due to vacancies.

Operating expenses are lower due to electricity savings.

Current FY 2019:

Personal Services are in line with the recommended Budget Policy guidance.

The Operating Expense decrease is related to the info tech automation allocation, and motor pool capital recovery charge.

Transfer to (171) Teen Court in the amount of \$44,700 and a Transfer to (192) Court Innovations in the amount of \$147,100 covers the shortfall in funding due to continued insufficient receipts of the \$65 (Article V) revenues. Law Library Fund (640) will receive a transfer in the amount of \$39,100 during the current year to aid in their operations.

Revenues:

The General Fund (001) transfer is higher which is a result of the decrease in revenue due to the reduced number of arrests and court filings in Collier County. The reduced Carry Forward is due to the need to purchase furniture for the update of the courtrooms.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Court Related Agencies**

**Court Administration  
Court Related Costs (681)**

**Mission Statement**

Provide funding for court related costs mandated by the State of Florida.

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	432	300	-	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>432</b>	<b>300</b>	-	-	-	-	<b>(100.0%)</b>
<b>Total Budget</b>	<b>432</b>	<b>300</b>	-	-	-	-	<b>(100.0%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
							0%
<b>Total Funding</b>							<b>0%</b>

Current FY 2019:

Expenses for storage of Court Reporter Records have been moved to Courtroom Operations and Maintenance 681-421510.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Court Related Agencies**

**Court Administration  
Parole & Probation (681)**

**Mission Statement**

To provide quality rehabilitative supervision and direction to all defendants placed on probation verifying that they comply with court imposed sanctions and conform to social norms, to effectively maintain a large caseload and serve the judiciary, and abide by established case law and Florida Statutes in the performance of duties.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>13.00</b>	<b>1,145,391</b>	<b>858,300</b>	<b>287,091</b>
Provide supervision to sentenced misdemeanor defendants placed on probation, including court ordered intensive supervision in the community, maintenance of a Community Service Program, and monitoring offender compliance with public service placements. Arrest and/or issue warrants on probation violators. Monitor collection and distribution of restitution payments by court ordered probationers to victims.				
<b>Support Services</b>	<b>7.00</b>	<b>469,009</b>	<b>-</b>	<b>469,009</b>
Provide minimal phone coverage, customer service and technical support to Naples and Immokalee offices, necessary to handle rising and more complex caseloads.				
Current Level of Service Budget	<b>20.00</b>	<b>1,614,400</b>	<b>858,300</b>	<b>756,100</b>

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
Average Cases Supervised Monthly	1,202	1,200	1,200	1,300
Cases on Supervised Probation	2,384	2,400	2,500	2,600
VOP Affidavits Issued (Annual)	1,213	1,200	1,300	1,300

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	1,419,063	1,495,100	1,407,100	1,528,500	-	1,528,500	2.2%
Operating Expense	51,780	74,800	69,200	85,900	-	85,900	14.8%
Capital Outlay	28,250	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>1,499,092</b>	<b>1,569,900</b>	<b>1,476,300</b>	<b>1,614,400</b>	<b>-</b>	<b>1,614,400</b>	<b>2.8%</b>
<b>Total Budget</b>	<b>1,499,092</b>	<b>1,569,900</b>	<b>1,476,300</b>	<b>1,614,400</b>	<b>-</b>	<b>1,614,400</b>	<b>2.8%</b>
<b>Total FTE</b>	<b>20.00</b>	<b>20.00</b>	<b>20.00</b>	<b>20.00</b>	<b>-</b>	<b>20.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Charges For Services	184,375	189,000	202,100	200,000	-	200,000	5.8%
Fines & Forfeitures	766,101	836,500	661,200	658,300	-	658,300	(21.3%)
Miscellaneous Revenues	-	-	5,400	-	-	-	na
<b>Total Funding</b>	<b>950,476</b>	<b>1,025,500</b>	<b>868,700</b>	<b>858,300</b>	<b>-</b>	<b>858,300</b>	<b>(16.3%)</b>

Forecast FY 2018:

Personal Services is lower due to vacancies.

Reduced Operating Expense reflects cost containment measures of the agency primarily in travel, general office supplies, and equipment.

**Court Related Agencies**

**Court Administration  
Parole & Probation (681)**

Current FY 2019:

Personal Services increased due to the planned compensation adjustment.

Operating Expense has increased due to the info tech automation allocation, and motor pool capital recovery charges.

Revenues:

Revenue has decreased due to a reduced number of cases receiving probation, which has resulted in the decline of prosecution fees.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Court Related Agencies**

**Court Administration  
Court Innovations (192)**

**Mission Statement**

**Provide guardianship services to indigent, incapacitated adults.**

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Guardianship Services</b>	-	<b>193,000</b>	<b>193,000</b>	-
Through a contract, guardianship services are provided to incapacitated, indigent adults.				
Current Level of Service Budget	-	<b>193,000</b>	<b>193,000</b>	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	191,800	193,000	193,000	193,000	-	193,000	0.0%
<b>Net Operating Budget</b>	<b>191,800</b>	<b>193,000</b>	<b>193,000</b>	<b>193,000</b>	-	<b>193,000</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>191,800</b>	<b>193,000</b>	<b>193,000</b>	<b>193,000</b>	-	<b>193,000</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Fines & Forfeitures	47,885	36,000	40,000	40,000	-	40,000	11.1%
Interest/Misc	251	-	-	-	-	-	na
Trans fm 681 Court Admin	143,200	153,300	153,300	147,100	-	147,100	(4.0%)
Carry Forward	8,000	5,500	7,600	7,900	-	7,900	43.6%
Less 5% Required By Law	-	(1,800)	-	(2,000)	-	(2,000)	11.1%
<b>Total Funding</b>	<b>199,336</b>	<b>193,000</b>	<b>200,900</b>	<b>193,000</b>	-	<b>193,000</b>	<b>0.0%</b>

**Notes:**

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. The source of this revenue is an additional court cost of \$65 when a person pleads guilty or no contest or is found guilty of any felony, misdemeanor, or criminal traffic offense in Florida. Twenty-five percent (25%) of this amount is allocated to fund innovative court programs.

Collier County funds the management of 80 wards per month with this program, directly to the local Guardianship Office. This is not a mandated program, however, the Chief Judge has determined this program to be a necessity to our Community.

**Forecast FY 2018:**

Revenue is based upon actual collections received through April 2018.

Per County Ordinance 04-42, any funds remaining in Teen Court (171), Law Library (640) and the Legal Aid Society (652) are to be returned to the Court Innovations Fund (192). There are no planned residual transfers from any of these funds, as current revenues are not sufficient to support the ongoing level of service.

**Current FY 2019:**

Funding for the Public Guardianship program has been consistent with prior years, as the program serves a fixed number of clients.

**Revenues:**

Collections of the \$65 fee that supports this program have been insufficient since FY 2007 due to the continued decline in revenues. To offset this decrease, a transfer to cover the shortage is budgeted in the amount of \$147,100 from Court Administration Fund (681). Funding is from Probation fees (681) and the balance is from General Fund (001) and Court IT Fund (178) transfers.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Court Related Agencies**

**Court Administration  
Teen Court Fund (171)**

**Mission Statement**

To provide a diversionary program for first-time juvenile misdemeanor offenders and court education programs for student volunteers.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>1.00</b>	<b>92,300</b>	<b>92,300</b>	<b>-</b>
The program operates with a coordinator and volunteers to provide a diversionary program for first-time juvenile misdemeanor offenders and uses peer jurors. Court education programs for student volunteers are also provided.				
<b>Scholarships</b>	<b>-</b>	<b>3,000</b>	<b>3,000</b>	<b>-</b>
College scholarships in the amount of \$1,000 are competitively awarded to 3 of the students who are Teen Court participants.				
<b>Current Level of Service Budget</b>	<b>1.00</b>	<b>95,300</b>	<b>95,300</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
Number of Adult Volunteer Hours	451	450	500	500
Number of Adult Volunteers	29	30	30	30
Number of Cases Conducted by Teen Court	112	120	120	120
Number of Cases Declined by Teen Court	21	20	20	20
Number of Student Volunteer Hours	3,266	3,300	3,400	3,400
Number of Student Volunteers	145	150	160	160

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	83,816	86,300	82,200	88,500	-	88,500	2.5%
Operating Expense	1,881	3,600	2,600	3,800	-	3,800	5.6%
Remittances	3,000	3,000	3,000	3,000	-	3,000	0.0%
<b>Net Operating Budget</b>	<b>88,698</b>	<b>92,900</b>	<b>87,800</b>	<b>95,300</b>	<b>-</b>	<b>95,300</b>	<b>2.6%</b>
<b>Total Budget</b>	<b>88,698</b>	<b>92,900</b>	<b>87,800</b>	<b>95,300</b>	<b>-</b>	<b>95,300</b>	<b>2.6%</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Fines & Forfeitures	47,885	36,000	40,000	40,000	-	40,000	11.1%
Miscellaneous Revenues	1,000	-	-	-	-	-	na
Interest/Misc	69	-	-	-	-	-	na
Trans fm 681 Court Admin	41,300	54,200	54,200	44,700	-	44,700	(17.5%)
Carry Forward	4,600	4,500	6,200	12,600	-	12,600	180.0%
Less 5% Required By Law	-	(1,800)	-	(2,000)	-	(2,000)	11.1%
<b>Total Funding</b>	<b>94,854</b>	<b>92,900</b>	<b>100,400</b>	<b>95,300</b>	<b>-</b>	<b>95,300</b>	<b>2.6%</b>

Notes:

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. This revenue is an additional court cost of \$65 when a person pleads guilty or no contest or is found guilty of any felony, misdemeanor, or criminal traffic offense in Florida. Twenty-five percent (25%) of this amount is allocated to fund juvenile programs. In the past, Teen Court and Juvenile Assessment

**Court Related Agencies**

**Court Administration**

**Teen Court Fund (171)**

Centers were allocated twelve and a half percent (12.5%) each. On June 22, 2010 via Board Agenda Item 16J5, Teen Court will receive the full twenty-five percent (25%).

Forecast FY 2018:

Revenue is based upon actual collections received through April 2018.

Current FY 2019:

Personal Services increase is due to a Board approved compensation adjustment.

Operating Expense includes funding for the Teen Court coordinator, minimal operating costs for maintenance of the program and three \$1,000 Scholarships to be awarded to program participants.

Revenues:

Current revenue budget is a full 25% of the \$65 Fee with a supplemental transfer from Court Administration (681) in the amount of \$44,700 to keep the program active. Court Administration funding is from Probation Fees (681) and the balance is from General Fund (001) and Court IT Fund (178) transfers.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Court Related Agencies**

**Court Administration  
Drug Abuse Trust Fund (616)**

**Mission Statement**

Imposition by the courts of additional assessment against drug offenders, pursuant to F.S. 938.23 and F.S. 893.165, in an amount up to the amount of the fine imposed.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Reserves/Transfers</b>	-	4,300	4,300	-
Current Level of Service Budget	-	4,300	4,300	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Reserves for Contingencies	-	4,200	-	4,300	-	4,300	2.4%
<b>Total Budget</b>	-	4,200	-	4,300	-	4,300	2.4%

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	42	-	-	-	-	-	na
Carry Forward	4,200	4,200	4,300	4,300	-	4,300	2.4%
<b>Total Funding</b>	4,242	4,200	4,300	4,300	-	4,300	2.4%

Forecast FY 2018:

No remittances are forecast as no request for funding has been received by the County. Similarly, no revenues are anticipated.

Current FY 2019:

Residual cash contained in this fund is budgeted in reserves.



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Court Related Agencies**

**Court Administration  
Law Library Fund (640)**

**Mission Statement**

To provide legal materials to the legal community and the public.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Law Library</b>	-	88,000	88,000	-
Current Level of Service Budget	-	88,000	88,000	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	75,134	82,900	82,900	88,000	-	88,000	6.2%
<b>Net Operating Budget</b>	<b>75,134</b>	<b>82,900</b>	<b>82,900</b>	<b>88,000</b>	-	<b>88,000</b>	<b>6.2%</b>
<b>Total Budget</b>	<b>75,134</b>	<b>82,900</b>	<b>82,900</b>	<b>88,000</b>	-	<b>88,000</b>	<b>6.2%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Charges For Services	47,885	36,000	40,000	40,000	-	40,000	11.1%
Interest/Misc	126	-	-	-	-	-	na
Trans fm 681 Court Admin	29,700	46,800	46,800	39,100	-	39,100	(16.5%)
Carry Forward	4,400	1,900	7,000	10,900	-	10,900	473.7%
Less 5% Required By Law	-	(1,800)	-	(2,000)	-	(2,000)	11.1%
<b>Total Funding</b>	<b>82,112</b>	<b>82,900</b>	<b>93,800</b>	<b>88,000</b>	-	<b>88,000</b>	<b>6.2%</b>

**Notes:**

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. The Law Library receives one-quarter of this fine to fund their operations.

**Forecast FY 2018:**

Revenues from the \$65 court cost fee are based upon actual collections received through April 2018. Revenue is expected to increase slightly from the adopted budget level.

**Current FY 2019:**

The request from the Law Library for operating costs of \$88,000 will be fully funded as Court Administration will provide a transfer in the amount of \$39,100 to supplement the \$65 court cost fee that supports this function.

The costs include funding for staff, books, utilities and electronic Westlaw access.

**Revenues:**

Article V revenues have been insufficient since FY 2007 due to the continued decline in this revenue source. To off-set this decrease, a transfer from Court Administration Fund (681) in the amount of \$39,100 is budgeted. Court Administration funding is from Probation Fees (681) and the balance is from a General Fund (001) transfer.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Court Related Agencies**

**Circuit & County Court Judges**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	53,808	65,900	62,700	65,900	-	65,900	0.0%
<b>Net Operating Budget</b>	<b>53,808</b>	<b>65,900</b>	<b>62,700</b>	<b>65,900</b>	<b>-</b>	<b>65,900</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>53,808</b>	<b>65,900</b>	<b>62,700</b>	<b>65,900</b>	<b>-</b>	<b>65,900</b>	<b>0.0%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Circuit Court Judges (001)	32,505	38,700	37,200	39,500	-	39,500	2.1%
County Court Judges (001)	21,303	27,200	25,500	26,400	-	26,400	(2.9%)
<b>Total Net Budget</b>	<b>53,808</b>	<b>65,900</b>	<b>62,700</b>	<b>65,900</b>	<b>-</b>	<b>65,900</b>	<b>0.0%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>53,808</b>	<b>65,900</b>	<b>62,700</b>	<b>65,900</b>	<b>-</b>	<b>65,900</b>	<b>0.0%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Fines & Forfeitures	20	-	-	-	-	-	na
Net Cost General Fund	53,788	65,900	62,700	65,900	-	65,900	0.0%
<b>Total Funding</b>	<b>53,808</b>	<b>65,900</b>	<b>62,700</b>	<b>65,900</b>	<b>-</b>	<b>65,900</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Court Related Agencies**

**Circuit & County Court Judges**

**Circuit Court Judges (001)**

**Mission Statement**

Judge Hardt and Judge Mañalich handle 50% each of Criminal cases. Judge Brodie, Judge Shenko, and Judge Hayes handle 33.3% each of the General Civil cases including Foreclosures, Probate, and Guardianship. Judge Greider, Judge Foster, and Judge Krier preside over 33.3% each of Circuit Domestic Violence, Domestic Relations, and Juvenile Dependency/Delinquency and Truancy Court cases.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Operating Costs</b>	-	39,500	-	39,500
<p>Counties are required to provide and maintain office space, utilities, basic communication services, and security for Circuit Court Judges. This budget provides for incidental expenses incurred by the Circuit Court Judges.</p>				
Current Level of Service Budget	-	39,500	-	39,500

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	32,505	38,700	37,200	39,500	-	39,500	2.1%
<b>Net Operating Budget</b>	<b>32,505</b>	<b>38,700</b>	<b>37,200</b>	<b>39,500</b>	-	<b>39,500</b>	<b>2.1%</b>
<b>Total Budget</b>	<b>32,505</b>	<b>38,700</b>	<b>37,200</b>	<b>39,500</b>	-	<b>39,500</b>	<b>2.1%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Net Cost General Fund	32,505	38,700	37,200	39,500	-	39,500	2.1%
<b>Total Funding</b>	<b>32,505</b>	<b>38,700</b>	<b>37,200</b>	<b>39,500</b>	-	<b>39,500</b>	<b>2.1%</b>

Current FY 2019:

Operating Expense for the Circuit Court Judges include minor operating items split among the various judges.

All other costs, such as office space, utilities, communication services and security are paid for by the Collier County Facilities Management Division.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Court Related Agencies**

**Circuit & County Court Judges  
County Court Judges (001)**

**Mission Statement**

All County Judges handle one sixth of Criminal and County Civil/Small Claims cases for Naples and Immokalee. All of Judge Martin's domestic violence cases go to Judge Brown and any cases involving Jerry Berry, Donald Day and/or Shannon McFee will be randomly distributed to the other five (5) Judges. Judge Martin handles 100% of Mental Health Court and 100% of Adult Drug Court, and 100% of Veterans Court.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Operating Costs</b>	-	26,400	-	26,400
<p>Counties are required to provide and maintain office space, utilities, basic communication services, and security for County Court Judges. This budget provides for incidental expenses incurred by the County Court Judges.</p>				
Current Level of Service Budget	-	26,400	-	26,400

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	21,303	27,200	25,500	26,400	-	26,400	(2.9%)
<b>Net Operating Budget</b>	<b>21,303</b>	<b>27,200</b>	<b>25,500</b>	<b>26,400</b>	-	<b>26,400</b>	<b>(2.9%)</b>
<b>Total Budget</b>	<b>21,303</b>	<b>27,200</b>	<b>25,500</b>	<b>26,400</b>	-	<b>26,400</b>	<b>(2.9%)</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Fines & Forfeitures	20	-	-	-	-	-	na
Net Cost General Fund	21,283	27,200	25,500	26,400	-	26,400	(2.9%)
<b>Total Funding</b>	<b>21,303</b>	<b>27,200</b>	<b>25,500</b>	<b>26,400</b>	-	<b>26,400</b>	<b>(2.9%)</b>

Current FY 2019:

Operating Expense for the County Court Judges include minor operating items split among the various judges.

All other costs such as office space, utilities, communication services and security are paid for by Collier County Facilities Management Division.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Court Related Agencies**

**Public Defender**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	227,298	303,400	303,400	308,400	-	308,400	1.6%
<b>Net Operating Budget</b>	<b>227,298</b>	<b>303,400</b>	<b>303,400</b>	<b>308,400</b>	<b>-</b>	<b>308,400</b>	<b>1.6%</b>
<b>Total Budget</b>	<b>227,298</b>	<b>303,400</b>	<b>303,400</b>	<b>308,400</b>	<b>-</b>	<b>308,400</b>	<b>1.6%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Public Defender (001)	227,298	303,400	303,400	308,400	-	308,400	1.6%
<b>Total Net Budget</b>	<b>227,298</b>	<b>303,400</b>	<b>303,400</b>	<b>308,400</b>	<b>-</b>	<b>308,400</b>	<b>1.6%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>227,298</b>	<b>303,400</b>	<b>303,400</b>	<b>308,400</b>	<b>-</b>	<b>308,400</b>	<b>1.6%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Net Cost General Fund	227,298	303,400	303,400	308,400	-	308,400	1.6%
<b>Total Funding</b>	<b>227,298</b>	<b>303,400</b>	<b>303,400</b>	<b>308,400</b>	<b>-</b>	<b>308,400</b>	<b>1.6%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Court Related Agencies**

**Public Defender  
Public Defender (001)**

**Mission Statement**

To provide legal services to indigent defendants charged with criminal offenses in Collier County.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Public Defender</b>	-	308,400	-	308,400
State law requires counties within their judicial circuits to provide the Public Defender with office space, utilities, telephone services, custodial services, and communication services as may be necessary for the proper and efficient functioning of the office.				
Current Level of Service Budget	-	308,400	-	308,400

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	227,298	303,400	303,400	308,400	-	308,400	1.6%
<b>Net Operating Budget</b>	<b>227,298</b>	<b>303,400</b>	<b>303,400</b>	<b>308,400</b>	-	<b>308,400</b>	<b>1.6%</b>
<b>Total Budget</b>	<b>227,298</b>	<b>303,400</b>	<b>303,400</b>	<b>308,400</b>	-	<b>308,400</b>	<b>1.6%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Net Cost General Fund	227,298	303,400	303,400	308,400	-	308,400	1.6%
<b>Total Funding</b>	<b>227,298</b>	<b>303,400</b>	<b>303,400</b>	<b>308,400</b>	-	<b>308,400</b>	<b>1.6%</b>

Notes:

Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the Public Defender: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment and software, and other local operating requirements.

Current FY 2019:

A large portion of the budget is fixed costs which the Public Defender has no control over, such as water, electricity, building repairs and maintenance, etc. The remaining budget is for two attorneys, one support staff position, and one Specialty Courts Coordinator that was recommended by David Bennet and interest from the BBC's Mental Health and Addiction Workshop. The Public Defender is fully utilizing these positions to provide early representation of clients in order to move their cases efficiently and effectively through the judicial system in Collier County.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Court Related Agencies**

**State Attorney**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	271,232	345,800	327,600	321,000	86,400	407,400	17.8%
<b>Net Operating Budget</b>	<b>271,232</b>	<b>345,800</b>	<b>327,600</b>	<b>321,000</b>	<b>86,400</b>	<b>407,400</b>	<b>17.8%</b>
<b>Total Budget</b>	<b>271,232</b>	<b>345,800</b>	<b>327,600</b>	<b>321,000</b>	<b>86,400</b>	<b>407,400</b>	<b>17.8%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
State Attorney (001)	271,232	345,800	327,600	321,000	86,400	407,400	17.8%
<b>Total Net Budget</b>	<b>271,232</b>	<b>345,800</b>	<b>327,600</b>	<b>321,000</b>	<b>86,400</b>	<b>407,400</b>	<b>17.8%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>271,232</b>	<b>345,800</b>	<b>327,600</b>	<b>321,000</b>	<b>86,400</b>	<b>407,400</b>	<b>17.8%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Net Cost General Fund	271,232	345,800	327,600	321,000	86,400	407,400	17.8%
<b>Total Funding</b>	<b>271,232</b>	<b>345,800</b>	<b>327,600</b>	<b>321,000</b>	<b>86,400</b>	<b>407,400</b>	<b>17.8%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Court Related Agencies**

**State Attorney  
State Attorney (001)**

**Mission Statement**

To prosecute law offenders in this jurisdictional area of the State and to faithfully execute and enforce the laws of the State of Florida.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>State Attorney</b>	-	321,000	-	321,000
State law requires counties within their judicial circuits to provide the State Attorney with office space, utilities, telephone services, custodial services, and communication services as may be necessary for the proper and efficient functioning of the office.				
Current Level of Service Budget	-	321,000	-	321,000
<b>Program Enhancements</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>One Prosecutor for Specialty Courts</b>	-	86,400	-	86,400
Expanded Services Budget	-	86,400	-	86,400
Total Adopted Budget	-	407,400	-	407,400

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	271,232	345,800	327,600	321,000	86,400	407,400	17.8%
<b>Net Operating Budget</b>	<b>271,232</b>	<b>345,800</b>	<b>327,600</b>	<b>321,000</b>	<b>86,400</b>	<b>407,400</b>	<b>17.8%</b>
<b>Total Budget</b>	<b>271,232</b>	<b>345,800</b>	<b>327,600</b>	<b>321,000</b>	<b>86,400</b>	<b>407,400</b>	<b>17.8%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Net Cost General Fund	271,232	345,800	327,600	321,000	86,400	407,400	17.8%
<b>Total Funding</b>	<b>271,232</b>	<b>345,800</b>	<b>327,600</b>	<b>321,000</b>	<b>86,400</b>	<b>407,400</b>	<b>17.8%</b>

**Notes:**

Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the State Attorney: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment, software and technical support, and other local operating requirements.

**Current FY 2019:**

This funding is for operating expenses for the State Attorney's Office located in Collier County and includes funding for three jail reduction personnel dedicated to Collier, they consist of an Assistant State Attorney, Paralegal, a Clerk and the addition of one Specialty Courts Coordinator that was recommended by David Bennet and interest from the BCC's Mental Health and Addiction Workshop.

For FY2019 the State Attorney is requesting one (1) Prosecutor to work within Specialty Courts.



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Court Related Agencies**

**Guardian Ad Litem Program**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	1,143	4,600	2,000	4,600	-	4,600	0.0%
<b>Net Operating Budget</b>	<b>1,143</b>	<b>4,600</b>	<b>2,000</b>	<b>4,600</b>	<b>-</b>	<b>4,600</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>1,143</b>	<b>4,600</b>	<b>2,000</b>	<b>4,600</b>	<b>-</b>	<b>4,600</b>	<b>0.0%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Guardian Ad Litem Program (001)	1,143	4,600	2,000	4,600	-	4,600	0.0%
<b>Total Net Budget</b>	<b>1,143</b>	<b>4,600</b>	<b>2,000</b>	<b>4,600</b>	<b>-</b>	<b>4,600</b>	<b>0.0%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>1,143</b>	<b>4,600</b>	<b>2,000</b>	<b>4,600</b>	<b>-</b>	<b>4,600</b>	<b>0.0%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Net Cost General Fund	1,143	4,600	2,000	4,600	-	4,600	0.0%
<b>Total Funding</b>	<b>1,143</b>	<b>4,600</b>	<b>2,000</b>	<b>4,600</b>	<b>-</b>	<b>4,600</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Court Related Agencies**

**Guardian Ad Litem Program  
Guardian Ad Litem Program (001)**

**Mission Statement**

To advocate for the best interest of children who are alleged to be abused, neglected, or abandoned and who are involved in court procedures.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Guardian Ad Litem</b>	-	<b>4,600</b>	-	<b>4,600</b>
Current Level of Service Budget	-	<b>4,600</b>	-	<b>4,600</b>

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	1,143	4,600	2,000	4,600	-	4,600	0.0%
<b>Net Operating Budget</b>	<b>1,143</b>	<b>4,600</b>	<b>2,000</b>	<b>4,600</b>	-	<b>4,600</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>1,143</b>	<b>4,600</b>	<b>2,000</b>	<b>4,600</b>	-	<b>4,600</b>	<b>0.0%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Net Cost General Fund	1,143	4,600	2,000	4,600	-	4,600	0.0%
<b>Total Funding</b>	<b>1,143</b>	<b>4,600</b>	<b>2,000</b>	<b>4,600</b>	-	<b>4,600</b>	<b>0.0%</b>

Notes:

Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the Guardian Ad Litem: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment and software, and other local operating requirements.

Current FY 2019:

Rent, utilities, security and facility maintenance are paid for Guardian Ad Litem by the Facilities Management Division, which is funded by the General Fund (001). Technology needs are paid for by the Court IT Fee Fund (178).

This budget contains funding for storage fees and a minimal allocation for office supplies and minor operating equipment.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Court Related Agencies**

**Court Related Technology**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	83,647	86,300	83,100	88,100	55,500	143,600	66.4%
Operating Expense	748,154	859,100	842,000	837,800	-	837,800	(2.5%)
Indirect Cost Reimburs	19,000	19,500	19,500	18,900	-	18,900	(3.1%)
Capital Outlay	45,108	69,200	62,700	68,200	-	68,200	(1.4%)
<b>Net Operating Budget</b>	<b>895,909</b>	<b>1,034,100</b>	<b>1,007,300</b>	<b>1,013,000</b>	<b>55,500</b>	<b>1,068,500</b>	<b>3.3%</b>
Trans to 681 Court Services	-	36,300	36,300	-	-	-	(100.0%)
Reserves for Contingencies	-	53,600	-	53,500	-	53,500	(0.2%)
Reserves for Capital	-	665,100	-	441,800	-	441,800	(33.6%)
<b>Total Budget</b>	<b>895,909</b>	<b>1,789,100</b>	<b>1,043,600</b>	<b>1,508,300</b>	<b>55,500</b>	<b>1,563,800</b>	<b>(12.6%)</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Court IT Fee (178)	895,909	1,034,100	1,007,300	1,013,000	55,500	1,068,500	3.3%
<b>Total Net Budget</b>	<b>895,909</b>	<b>1,034,100</b>	<b>1,007,300</b>	<b>1,013,000</b>	<b>55,500</b>	<b>1,068,500</b>	<b>3.3%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>755,000</b>	<b>36,300</b>	<b>495,300</b>	<b>-</b>	<b>495,300</b>	<b>(34.4%)</b>
<b>Total Budget</b>	<b>895,909</b>	<b>1,789,100</b>	<b>1,043,600</b>	<b>1,508,300</b>	<b>55,500</b>	<b>1,563,800</b>	<b>(12.6%)</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Charges For Services	852,180	800,000	800,000	800,000	-	800,000	0.0%
Interest/Misc	11,351	4,300	6,800	4,200	-	4,200	(2.3%)
Carry Forward	1,069,000	1,025,000	1,036,600	744,300	55,500	799,800	(22.0%)
Less 5% Required By Law	-	(40,200)	-	(40,200)	-	(40,200)	0.0%
<b>Total Funding</b>	<b>1,932,531</b>	<b>1,789,100</b>	<b>1,843,400</b>	<b>1,508,300</b>	<b>55,500</b>	<b>1,563,800</b>	<b>(12.6%)</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Court IT Fee (178)	1.25	1.25	1.25	1.25	1.00	2.25	80.0%
<b>Total FTE</b>	<b>1.25</b>	<b>1.25</b>	<b>1.25</b>	<b>1.25</b>	<b>1.00</b>	<b>2.25</b>	<b>80.0%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Court Related Agencies**

**Court Related Technology  
Court IT Fee (178)**

**Mission Statement**

To provide funding for court-related technology, and court technology needs for the state trial courts, state attorney and public defender in accordance with s. 28.24 (12) (e), s. 29.008 (1) (f) 2 and s. 29.008 (1) (h) F.S.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>CJIS Cost Sharing</b>	-	241,000	804,200	-563,200
Criminal Justice Information System cost sharing for the 20th Judicial Circuit Court IT related costs.				
<b>Court Administration IT Costs</b>	1.25	297,900	-	297,900
IT related costs for Collier County Court Administration				
<b>Probation Department IT Costs</b>	-	34,900	-	34,900
IT related costs for the Parole Division in Collier County.				
<b>Circuit and County Court Judges IT Costs</b>	-	6,500	-	6,500
IT related costs for the Circuit Court and Collier County Court Judges.				
<b>State Attorney IT Costs</b>	-	257,000	-	257,000
IT related costs for the State Attorney's offices.				
<b>Public Defender IT Costs</b>	-	147,300	-	147,300
IT related costs for the Public Defender's office.				
<b>Guardian Ad Litem IT Costs</b>	-	28,400	-	28,400
IT related costs for the Guardian Ad Litem office.				
<b>Reserves and Transfers</b>	-	495,300	704,100	-208,800
Current Level of Service Budget	<b>1.25</b>	<b>1,508,300</b>	<b>1,508,300</b>	<b>-</b>
<b>Program Enhancements</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Computer Support Specialist</b>	1.00	55,500	55,500	-
Expanded Services Budget	<b>1.00</b>	<b>55,500</b>	<b>55,500</b>	<b>-</b>
Total Adopted Budget	<b>2.25</b>	<b>1,563,800</b>	<b>1,563,800</b>	<b>-</b>

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	83,647	86,300	83,100	88,100	55,500	143,600	66.4%
Operating Expense	748,154	859,100	842,000	837,800	-	837,800	(2.5%)
Indirect Cost Reimburs	19,000	19,500	19,500	18,900	-	18,900	(3.1%)
Capital Outlay	45,108	69,200	62,700	68,200	-	68,200	(1.4%)
<b>Net Operating Budget</b>	<b>895,909</b>	<b>1,034,100</b>	<b>1,007,300</b>	<b>1,013,000</b>	<b>55,500</b>	<b>1,068,500</b>	<b>3.3%</b>
Trans to 681 Court Services	-	36,300	36,300	-	-	-	(100.0%)
Reserves for Contingencies	-	53,600	-	53,500	-	53,500	(0.2%)
Reserves for Capital	-	665,100	-	441,800	-	441,800	(33.6%)
<b>Total Budget</b>	<b>895,909</b>	<b>1,789,100</b>	<b>1,043,600</b>	<b>1,508,300</b>	<b>55,500</b>	<b>1,563,800</b>	<b>(12.6%)</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Court Related Agencies**

**Court Related Technology**

**Court IT Fee (178)**

**Total FTE**      1.25      1.25      1.25      1.25      1.00      2.25      80.0%

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Charges For Services	852,180	800,000	800,000	800,000	-	800,000	0.0%
Interest/Misc	11,351	4,300	6,800	4,200	-	4,200	(2.3%)
Carry Forward	1,069,000	1,025,000	1,036,600	744,300	55,500	799,800	(22.0%)
Less 5% Required By Law	-	(40,200)	-	(40,200)	-	(40,200)	0.0%
<b>Total Funding</b>	<b>1,932,531</b>	<b>1,789,100</b>	<b>1,843,400</b>	<b>1,508,300</b>	<b>55,500</b>	<b>1,563,800</b>	<b>(12.6%)</b>

**Notes:**

Revenues reflect collections of \$2 per page of a \$4 per page service charge assessed for recording documents or instruments as listed in s. 28.24 F.S. These revenues are dedicated to the technology needs of the Courts and Court Related Agencies.

**Forecast FY 2018:**

Operating Expenses are projected to be less than the adopted FY 2018 budget because of the divisions applying savings in professional fees, other contractual services, telephone charges, lease equipment, data processing and repair and court information supplies.

Revenues are based upon actual collections through April 2018.

**Current FY 2019:**

Personal Services increase is due to a general wage adjustment and an expanded request of one (1) Computer Support Specialist in Court Administration IT.

Operating Expense is down due to a decrease in minor data processing equipment, other contractual services, and a savings in IT Capitol Allocation under Guardian Ad Litem.

A Reserve for Capital in the amount of \$441,800 is established for the future needs of the agencies.

**Revenues:**

Revenues are still stable and are projected to be on par with FY 2018 adopted budget levels.

Office of the County Manager

**Capital Improvement Program  
Organizational Chart**

Total Full-Time Equivalents (FTE) = 5.00

**Courts Capital Improvement Program**

Total Full-Time Equivalents (FTE) = 0.00

**Administrative Services Capital**

Total Full-Time Equivalents (FTE) = 0.00

**Elected Officials Capital**

Total Full-Time Equivalents (FTE) = 0.00

**Office of the County Manager Capital**

Total Full-Time Equivalents (FTE) = 0.00

**Public Services Capital**

Total Full-Time Equivalents (FTE) = 0.00

**Public Utilities Capital**

Total Full-Time Equivalents (FTE) = 0.00

**Growth Management Capital**

Total Full-Time Equivalents (FTE) = 5.00

## **Office of the County Manager**

**Leo E. Ochs, Jr., County Manager**

### **Management Offices**

The Executive Management Offices consist of the Administrative Office of the County Manager, the Corporate Compliance & Internal Review Section, the Office of Management and Budget, the Grants Compliance Section and the Impact Fee Administration. In addition, Pelican Bay Services, Tourism, Economic Development and Community Redevelopment Agencies (CRA) report directly to the County Manager's Office.

### **Executive Management Offices**

The Executive Management Offices consist of the Administrative Office of the County Manager, the Corporate Compliance & Internal Review Section and the Office of Management and Budget.

The phone numbers for these offices are:

252-8383 - County Manager's Office

252-8973 - Office of Management and Budget

### **Tourism**

Funding for the Naples, Marco Island, Everglades Paradise Coast Convention and Visitors Bureau is generated from the 5% tourist tax levied on hotel rooms and short-term rentals in Collier County.

For more information on Tourism, please call 252-2402.

### **Pelican Bay Services**

Services are provided to residents of Pelican Bay through the Pelican Bay Municipal Services Taxing and Benefit Unit (MSTBU). Services include Water Management, Community Beautification, Street Lighting, Security Operations, Clam Bay Restoration, and a capital improvement program. Funding is provided by special assessments levied on residents of Pelican Bay as well as an ad valorem levy for district lighting and lighting system improvements.

For more information on Pelican Bay Services, please call 597-1749.

### **Office of Business & Economic Development**

The Office of Business & Economic Development, the creation of which was approved by the Board on June 26, 2012, works in conjunction with other local and state economic development organizations to assist businesses to expand or relocate to Collier County. Activities consist of incentive policy development and administration, business concierge services including facilitating regulatory assistance and promoting the business climate in Collier County.

For more information on the Office of Business & Economic Development program, please call 252-8358

### **Community Redevelopment Agency**

Under Collier County's Community Redevelopment Agency there are two (2) Community Redevelopment Component Areas: The Bayshore/Gateway Triangle Community Redevelopment Area and the Immokalee Community Redevelopment Area. Each exists and utilizes professional staff to plan, promote and implement area re-development and infrastructure improvements. The primary source of funding for CRA activities is tax increment revenue.

For more information on the Bayshore/Gateway Triangle CRA please call 643-1115

For more information on the Immokalee CRA please call 867-0028

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

<b>Division Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	6,559,979	7,548,900	7,445,600	7,934,100	410,800	8,344,900	10.5%
Operating Expense	11,252,834	16,109,700	16,083,800	16,732,100	791,800	17,523,900	8.8%
Indirect Cost Reimburs	429,400	460,200	460,200	484,900	-	484,900	5.4%
Capital Outlay	1,287,412	4,724,200	2,000,400	5,262,400	1,056,000	6,318,400	33.7%
Grants and Aid	34,176	130,000	40,000	250,000	-	250,000	92.3%
Remittances	1,228,155	2,380,500	1,771,400	1,904,600	-	1,904,600	(20.0%)
<b>Total Net Budget</b>	<b>20,791,956</b>	<b>31,353,500</b>	<b>27,801,400</b>	<b>32,568,100</b>	<b>2,258,600</b>	<b>34,826,700</b>	<b>11.1 %</b>
Trans to Property Appraiser	66,051	95,500	83,000	99,000	-	99,000	3.7%
Trans to Tax Collector	330,378	378,300	332,600	380,900	-	380,900	0.7%
Advance/Repay to 111 Unincrp Gen Fd	30,000	30,000	30,000	30,000	-	30,000	0.0%
Trans to 001 General Fund	32,100	9,000	9,000	20,200	-	20,200	124.4%
Trans to 112 Landscape Fd	-	-	-	64,800	-	64,800	na
Trans to 113 Com Dev Fd	-	15,000	15,000	20,000	-	20,000	33.3%
Trans to 184 TDC Promo	-	510,500	589,900	12,500	-	12,500	(97.6%)
Trans to 186 Immok Redev Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Trans to 187 Bayshore Redev Fd	136,800	214,800	214,800	210,900	-	210,900	(1.8%)
Trans to 194 TDC Prom	-	1,850,900	1,850,900	1,960,000	-	1,960,000	5.9%
Trans to 196 TDC Eco Disaster	-	834,500	834,500	233,300	-	233,300	(72.0%)
Trans to 714 Co Mgr Match	8,413	-	-	-	-	-	na
Trans to 759 Sports Complex	-	-	-	466,300	-	466,300	na
Trans to 287 CRA Loan	85,500	631,000	631,000	625,100	-	625,100	(0.9%)
Trans to 408 Water/Sewer Fd	13,600	13,600	13,600	17,200	-	17,200	26.5%
Trans to 506 IT Capital	-	30,400	30,400	-	-	-	(100.0%)
Trans to 322 Pel Bay Cap Fd (H. Irma)	-	-	1,000,000	-	-	-	na
Trans to 758 TDC Cap Proj Fd	1,980,000	2,580,000	2,880,000	50,000	-	50,000	(98.1%)
Reserves for Contingencies	-	352,500	-	659,500	-	659,500	87.1%
Reserves for Reimb to State	-	17,300	-	17,300	-	17,300	0.0%
Reserves for Capital	-	3,981,100	-	5,353,700	-	5,353,700	34.5%
Restricted for Unfunded Requests	-	4,904,500	-	4,465,700	-	4,465,700	(8.9%)
Reserve for Disaster Stimulus Advertising	-	1,500,000	-	1,500,000	-	1,500,000	0.0%
Reserves for Cash Flow	-	737,300	-	770,000	-	770,000	4.4%
Reserves for Attrition	-	(45,300)	-	(48,500)	-	(48,500)	7.1%
<b>Total Budget</b>	<b>23,559,798</b>	<b>50,079,400</b>	<b>36,401,100</b>	<b>49,561,000</b>	<b>2,258,600</b>	<b>51,819,600</b>	<b>3.5%</b>



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

Appropriations by Department	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
County Manager Operations	1,184,698	1,358,100	1,356,000	1,392,000	-	1,392,000	2.5%
Corporate Compliance and Internal Review	557,763	648,000	647,600	664,200	-	664,200	2.5%
Office of Management & Budget	1,898,002	2,568,800	2,289,800	2,614,800	63,700	2,678,500	4.3%
Tourist Development Council (TDC) Division	9,913,524	12,405,900	13,284,700	12,291,400	-	12,291,400	(0.9%)
Amateur Sports Complex	-	-	-	-	2,194,900	2,194,900	na
Pelican Bay Services Division	3,735,216	4,816,900	4,178,900	4,930,300	-	4,930,300	2.4%
Business and Economic Development Division	1,710,493	2,421,300	2,142,000	2,063,500	-	2,063,500	(14.8%)
Office of the County Manager Grants	148,128	-	84,200	-	-	-	na
Ave Maria Innovation Zone	-	1,000	-	1,000	-	1,000	0.0%
Bayshore Community Redevelopment Agency (CRA)	925,149	6,034,700	2,240,700	7,394,300	-	7,394,300	22.5%
Immokalee Community Redevelopment Agency (CRA)	718,983	1,098,800	1,577,500	1,216,600	-	1,216,600	10.7%
<b>Total Net Budget</b>	<b>20,791,956</b>	<b>31,353,500</b>	<b>27,801,400</b>	<b>32,568,100</b>	<b>2,258,600</b>	<b>34,826,700</b>	<b>11.1%</b>
Office of Management & Budget	32,100	172,500	30,700	442,400	-	442,400	156.5%
Tourist Development Council (TDC) Division	2,195,665	9,131,200	6,366,700	5,588,400	-	5,588,400	(38.8%)
Pelican Bay Services Division	155,194	1,993,100	1,181,600	2,708,600	-	2,708,600	35.9%
Business and Economic Development Division	8,413	3,272,700	-	3,164,500	-	3,164,500	(3.3%)
Ave Maria Innovation Zone	-	114,200	-	204,800	-	204,800	79.3%
Bayshore Community Redevelopment Agency (CRA)	251,531	3,080,200	812,200	3,534,600	-	3,534,600	14.8%
Immokalee Community Redevelopment Agency (CRA)	124,938	962,000	208,500	1,349,600	-	1,349,600	40.3%
<b>Total Transfers and Reserves</b>	<b>2,767,842</b>	<b>18,725,900</b>	<b>8,599,700</b>	<b>16,992,900</b>	<b>-</b>	<b>16,992,900</b>	<b>(9.3%)</b>
<b>Total Budget</b>	<b>23,559,798</b>	<b>50,079,400</b>	<b>36,401,100</b>	<b>49,561,000</b>	<b>2,258,600</b>	<b>51,819,600</b>	<b>3.5%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

<b>Division Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Ad Valorem Taxes	1,825,017	2,059,900	1,977,500	2,204,900	-	2,204,900	7.0%
Delinquent Ad Valorem Taxes	1,494	-	-	-	-	-	na
Tourist Devel Tax	10,783,262	9,932,800	9,962,800	10,052,200	-	10,052,200	1.2%
Licenses & Permits	393,107	210,000	300,000	210,000	-	210,000	0.0%
Special Assessments	3,805,592	4,067,300	3,905,200	4,176,200	-	4,176,200	2.7%
Intergovernmental Revenues	493,648	400,000	400,000	400,000	-	400,000	0.0%
Charges For Services	142,663	50,000	110,200	51,500	-	51,500	3.0%
Miscellaneous Revenues	248,958	15,000	222,100	-	-	-	(100.0%)
Interest/Misc	298,097	204,500	320,300	218,400	-	218,400	6.8%
Impact Fees	22,103	-	-	-	-	-	na
Reimb From Other Depts	132,192	50,000	1,323,200	50,000	-	50,000	0.0%
Trans frm Property Appraiser	2,033	-	-	-	-	-	na
Trans frm Tax Collector	108,482	-	-	-	-	-	na
Advance/Repay fm 322 Pel Bay Cap	-	-	-	1,000,000	-	1,000,000	na
Net Cost General Fund	4,015,398	4,901,400	4,658,400	4,883,500	-	4,883,500	(0.4%)
Net Cost Unincorp General Fund	276,925	357,500	370,900	362,500	-	362,500	1.4%
Trans fm 001 Gen Fund	3,505,200	1,855,300	1,855,300	2,088,000	1,728,600	3,816,600	105.7%
Trans fm 007 Eco Dev	8,413	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	419,900	495,000	495,000	522,700	-	522,700	5.6%
Trans fm 162 Immokalee Beaut Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Trans fm 163 Baysh/Av Beaut Fd	125,500	125,500	125,500	125,500	-	125,500	0.0%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0.0%
Trans fm 184 TDC Promo	-	2,685,400	2,685,400	2,193,300	466,300	2,659,600	(1.0%)
Trans fm 186 Immok Redevel Fd	-	78,000	78,000	74,100	-	74,100	(5.0%)
Trans fm 193 TDC Museum Fd	-	500,000	500,000	-	-	-	(100.0%)
Trans fm 194 TDC Prom Fd	-	-	79,400	-	-	-	na
Trans fm 196 TDC Dis	-	10,500	10,500	12,500	-	12,500	19.0%
Trans fm 320 Clam Bay Cap Fd	-	-	-	34,500	-	34,500	na
Trans fm 408 Water / Sewer Fd	218,500	218,500	218,500	218,500	-	218,500	0.0%
Carry Forward	24,693,800	22,616,500	28,225,500	21,455,200	63,700	21,518,900	(4.9%)
Less 5% Required By Law	-	(850,000)	-	(868,800)	-	(868,800)	2.2%
<b>Total Funding</b>	<b>51,616,584</b>	<b>50,079,400</b>	<b>57,920,000</b>	<b>49,561,000</b>	<b>2,258,600</b>	<b>51,819,600</b>	<b>3.5%</b>

<b>Division Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
County Manager Operations	6.00	6.00	6.00	6.00	-	6.00	0.0%
Corporate Compliance and Internal Review	4.00	6.00	6.00	6.00	-	6.00	0.0%
Office of Management & Budget	16.00	17.00	17.00	17.00	1.00	18.00	5.9%
Tourist Development Council (TDC) Divisior	11.75	12.75	12.75	12.75	-	12.75	0.0%
Amateur Sports Complex	-	-	-	-	6.00	6.00	na
Pelican Bay Services Division	20.00	20.00	20.00	23.00	-	23.00	15.0%
Business and Economic Development Divisi	4.75	4.75	4.75	4.75	-	4.75	0.0%
Bayshore Community Redevelopment Agen	4.00	4.00	4.00	4.00	-	4.00	0.0%
Immokalee Community Redevelopment Age	3.00	3.00	3.00	3.00	-	3.00	0.0%
<b>Total FTE</b>	<b>69.50</b>	<b>73.50</b>	<b>73.50</b>	<b>76.50</b>	<b>7.00</b>	<b>83.50</b>	<b>13.6%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**County Manager Operations**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	942,925	1,017,500	1,015,400	1,041,900	-	1,041,900	2.4%
Operating Expense	241,773	340,600	340,600	350,100	-	350,100	2.8%
<b>Net Operating Budget</b>	<b>1,184,698</b>	<b>1,358,100</b>	<b>1,356,000</b>	<b>1,392,000</b>	<b>-</b>	<b>1,392,000</b>	<b>2.5%</b>
<b>Total Budget</b>	<b>1,184,698</b>	<b>1,358,100</b>	<b>1,356,000</b>	<b>1,392,000</b>	<b>-</b>	<b>1,392,000</b>	<b>2.5%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
County Manager (001)	989,299	1,080,800	1,078,700	1,107,800	-	1,107,800	2.5%
County Manager-Board Related Costs (001)	195,399	277,300	277,300	284,200	-	284,200	2.5%
<b>Total Net Budget</b>	<b>1,184,698</b>	<b>1,358,100</b>	<b>1,356,000</b>	<b>1,392,000</b>	<b>-</b>	<b>1,392,000</b>	<b>2.5%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>1,184,698</b>	<b>1,358,100</b>	<b>1,356,000</b>	<b>1,392,000</b>	<b>-</b>	<b>1,392,000</b>	<b>2.5%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Net Cost General Fund	1,184,698	1,358,100	1,356,000	1,392,000	-	1,392,000	2.5%
<b>Total Funding</b>	<b>1,184,698</b>	<b>1,358,100</b>	<b>1,356,000</b>	<b>1,392,000</b>	<b>-</b>	<b>1,392,000</b>	<b>2.5%</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
County Manager (001)	6.00	6.00	6.00	6.00	-	6.00	0.0%
<b>Total FTE</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>-</b>	<b>6.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**County Manager Operations  
County Manager (001)**

**Mission Statement**

To achieve the efficient and effective management of County programs and projects with the guidelines established by the Board of County Commissioners and within the recognized ethics and standards of good practice established by the International City and County Management profession.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Executive Management/Administration</b>	<b>5.00</b>	<b>981,600</b>	-	<b>981,600</b>
Carry out directives and policies of the BCC, prepare annual budget, direct and oversee all aspects of County programs and projects.				
<b>Legislative Affairs</b>	<b>1.00</b>	<b>126,200</b>	-	<b>126,200</b>
Monitor, track, and report on state and federal legislative priorities of the Board of County Commissioners				
Current Level of Service Budget	<b>6.00</b>	<b>1,107,800</b>	-	<b>1,107,800</b>

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	942,925	1,017,500	1,015,400	1,041,900	-	1,041,900	2.4%
Operating Expense	46,374	63,300	63,300	65,900	-	65,900	4.1%
<b>Net Operating Budget</b>	<b>989,299</b>	<b>1,080,800</b>	<b>1,078,700</b>	<b>1,107,800</b>	-	<b>1,107,800</b>	<b>2.5%</b>
<b>Total Budget</b>	<b>989,299</b>	<b>1,080,800</b>	<b>1,078,700</b>	<b>1,107,800</b>	-	<b>1,107,800</b>	<b>2.5%</b>
<b>Total FTE</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	-	<b>6.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Net Cost General Fund	989,299	1,080,800	1,078,700	1,107,800	-	1,107,800	2.5%
<b>Total Funding</b>	<b>989,299</b>	<b>1,080,800</b>	<b>1,078,700</b>	<b>1,107,800</b>	-	<b>1,107,800</b>	<b>2.5%</b>

Forecast FY 2018:

Forecast personnel services and operating expenditures are generally consistent with the adopted budget.

Current FY 2019:

Current services personal services are consistent with budget guidance.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**County Manager Operations  
County Manager-Board Related Costs (001)**

**Mission Statement**

This budget provides miscellaneous Board directed activities such as lobbyist activities and the citizen survey.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Board Directed Activities</b>	-	279,900	-	279,900
Items include lobbyist contract, committee minutes, citizen survey, ICMA Performance Measures, and goal setting.				
<b>Other Board-Related Activities</b>	-	4,300	-	4,300
Items include travel, legal advertising, and operating supplies.				
Current Level of Service Budget	-	284,200	-	284,200

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	195,399	277,300	277,300	284,200	-	284,200	2.5%
<b>Net Operating Budget</b>	<b>195,399</b>	<b>277,300</b>	<b>277,300</b>	<b>284,200</b>	-	<b>284,200</b>	<b>2.5%</b>
<b>Total Budget</b>	<b>195,399</b>	<b>277,300</b>	<b>277,300</b>	<b>284,200</b>	-	<b>284,200</b>	<b>2.5%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Net Cost General Fund	195,399	277,300	277,300	284,200	-	284,200	2.5%
<b>Total Funding</b>	<b>195,399</b>	<b>277,300</b>	<b>277,300</b>	<b>284,200</b>	-	<b>284,200</b>	<b>2.5%</b>

Notes:

Budget FY18	Forecast FY18	Current FY19	Justification
\$ 107,000	\$ 114,400	\$ 114,400	Federal Lobbyist
\$ 122,000	\$ 121,500	\$ 121,500	State Lobbyist (2)
\$ 4,600	\$ 4,600	\$ 4,600	Lobbyist Tools Software Subscription
\$ 25,000	\$ 18,100	\$ 25,000	Citizen Survey
\$ 500	\$ 500	\$ 500	Minutes (Committees)
\$ 8,300	\$ 8,300	\$ 8,300	Gulf Consortium
\$ 5,000	\$ 5,000	\$ 5,000	National Association of Counties Membership (NACO)
\$ 600	\$ 600	\$ 600	Florida City & County Management Association (FCCMA) Membership
\$ 4,300	\$ 4,300	\$ 4,300	Travel, expert witness, ads, supplies
\$ 277,300	\$ 277,300	\$ 284,200	Total

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Corporate Compliance and Internal Review**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	548,473	608,100	608,100	620,100	-	620,100	2.0%
Operating Expense	9,290	39,900	39,500	44,100	-	44,100	10.5%
<b>Net Operating Budget</b>	<b>557,763</b>	<b>648,000</b>	<b>647,600</b>	<b>664,200</b>	<b>-</b>	<b>664,200</b>	<b>2.5%</b>
<b>Total Budget</b>	<b>557,763</b>	<b>648,000</b>	<b>647,600</b>	<b>664,200</b>	<b>-</b>	<b>664,200</b>	<b>2.5%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Corporate Compliance and Internal Review (001)	557,763	648,000	647,600	664,200	-	664,200	2.5%
<b>Total Net Budget</b>	<b>557,763</b>	<b>648,000</b>	<b>647,600</b>	<b>664,200</b>	<b>-</b>	<b>664,200</b>	<b>2.5%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>557,763</b>	<b>648,000</b>	<b>647,600</b>	<b>664,200</b>	<b>-</b>	<b>664,200</b>	<b>2.5%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Net Cost General Fund	557,763	648,000	647,600	664,200	-	664,200	2.5%
<b>Total Funding</b>	<b>557,763</b>	<b>648,000</b>	<b>647,600</b>	<b>664,200</b>	<b>-</b>	<b>664,200</b>	<b>2.5%</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Corporate Compliance and Internal Review (001)	4.00	6.00	6.00	6.00	-	6.00	0.0%
<b>Total FTE</b>	<b>4.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>-</b>	<b>6.00</b>	<b>0.0%</b>

**Office of the County Manager**

**Corporate Compliance and Internal Review  
Corporate Compliance and Internal Review (001)**

**Mission Statement**

To achieve important objectives and sustain and improve performance within the County Manager's Agency. To enable the organization to effectively and efficiently develop systems that adapt to changing business and operating environments, mitigate risks to acceptable levels, and support sound decision making and governance of the organization.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Compliance and Performance Reviews</b>	<b>6.00</b>	<b>664,200</b>	-	<b>664,200</b>
To provide funding to review performance and compliance within the various Divisions under the County Manager's Agency.				
Current Level of Service Budget	<b>6.00</b>	<b>664,200</b>	-	<b>664,200</b>

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	548,473	608,100	608,100	620,100	-	620,100	2.0%
Operating Expense	9,290	39,900	39,500	44,100	-	44,100	10.5%
<b>Net Operating Budget</b>	<b>557,763</b>	<b>648,000</b>	<b>647,600</b>	<b>664,200</b>	-	<b>664,200</b>	<b>2.5%</b>
<b>Total Budget</b>	<b>557,763</b>	<b>648,000</b>	<b>647,600</b>	<b>664,200</b>	-	<b>664,200</b>	<b>2.5%</b>
<b>Total FTE</b>	<b>4.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	-	<b>6.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Net Cost General Fund	557,763	648,000	647,600	664,200	-	664,200	2.5%
<b>Total Funding</b>	<b>557,763</b>	<b>648,000</b>	<b>647,600</b>	<b>664,200</b>	-	<b>664,200</b>	<b>2.5%</b>

Forecast FY 2018:

Forecast personnel services and operating expenditures are generally consistent with the adopted budget.

Current FY 2019:

Current services personal services are consistent with budget guidance.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Office of Management & Budget**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	1,601,587	1,878,900	1,818,100	1,906,000	63,700	1,969,700	4.8%
Operating Expense	252,239	510,500	428,400	524,900	-	524,900	2.8%
Indirect Cost Reimburs	35,900	38,800	38,800	42,200	-	42,200	8.8%
Capital Outlay	8,277	6,500	4,500	6,500	-	6,500	0.0%
Remittances	-	134,100	-	135,200	-	135,200	0.8%
<b>Net Operating Budget</b>	<b>1,898,002</b>	<b>2,568,800</b>	<b>2,289,800</b>	<b>2,614,800</b>	<b>63,700</b>	<b>2,678,500</b>	<b>4.3%</b>
Trans to 001 General Fund	32,100	9,000	9,000	20,200	-	20,200	124.4%
Trans to 113 Com Dev Fd	-	15,000	15,000	20,000	-	20,000	33.3%
Trans to 506 IT Capital	-	6,700	6,700	-	-	-	(100.0%)
Reserves for Reimb to State	-	17,300	-	17,300	-	17,300	0.0%
Reserves for Capital	-	-	-	184,900	-	184,900	na
Reserves for Cash Flow	-	124,500	-	200,000	-	200,000	60.6%
<b>Total Budget</b>	<b>1,930,102</b>	<b>2,741,300</b>	<b>2,320,500</b>	<b>3,057,200</b>	<b>63,700</b>	<b>3,120,900</b>	<b>13.8%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Affordable Workforce Housing (105)	-	134,100	-	135,200	-	135,200	0.8%
Grant Compliance (001)	459,992	539,800	533,100	553,300	-	553,300	2.5%
Impact Fee Administration (107)	811,449	1,100,100	962,900	1,111,700	63,700	1,175,400	6.8%
Office of Management & Budget (001)	626,561	794,800	793,800	814,600	-	814,600	2.5%
<b>Total Net Budget</b>	<b>1,898,002</b>	<b>2,568,800</b>	<b>2,289,800</b>	<b>2,614,800</b>	<b>63,700</b>	<b>2,678,500</b>	<b>4.3%</b>
<b>Total Transfers and Reserves</b>	<b>32,100</b>	<b>172,500</b>	<b>30,700</b>	<b>442,400</b>	<b>-</b>	<b>442,400</b>	<b>156.5%</b>
<b>Total Budget</b>	<b>1,930,102</b>	<b>2,741,300</b>	<b>2,320,500</b>	<b>3,057,200</b>	<b>63,700</b>	<b>3,120,900</b>	<b>13.8%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Licenses & Permits	393,107	210,000	300,000	210,000	-	210,000	0.0%
Charges For Services	128,619	50,000	100,000	50,000	-	50,000	0.0%
Interest/Misc	19,925	2,600	11,300	2,000	-	2,000	(23.1%)
Impact Fees	20,995	-	-	-	-	-	na
Reimb From Other Depts	59,438	50,000	50,000	50,000	-	50,000	0.0%
Net Cost General Fund	1,086,554	1,334,600	1,326,900	1,367,900	-	1,367,900	2.5%
Trans fm 111 Unincorp Gen Fd	75,000	75,000	75,000	50,000	-	50,000	(33.3%)
Trans fm 408 Water / Sewer Fd	218,500	218,500	218,500	218,500	-	218,500	0.0%
Carry Forward	1,354,800	816,200	1,426,900	1,124,400	63,700	1,188,100	45.6%
Less 5% Required By Law	-	(15,600)	-	(15,600)	-	(15,600)	0.0%
<b>Total Funding</b>	<b>3,356,937</b>	<b>2,741,300</b>	<b>3,508,600</b>	<b>3,057,200</b>	<b>63,700</b>	<b>3,120,900</b>	<b>13.8%</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Office of Management & Budget (001)	5.00	6.00	6.00	6.00	-	6.00	0.0%
Grant Compliance (001)	5.00	5.00	5.00	5.00	-	5.00	0.0%
Impact Fee Administration (107)	6.00	6.00	6.00	6.00	1.00	7.00	16.7%
<b>Total FTE</b>	<b>16.00</b>	<b>17.00</b>	<b>17.00</b>	<b>17.00</b>	<b>1.00</b>	<b>18.00</b>	<b>5.9%</b>



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Office of Management & Budget  
Office of Management & Budget (001)**

**Mission Statement**

The purpose of the Office of Management and Budget is to assist in the development, implementation, and monitoring of the operating and capital budgets; to offer technical support to divisions and agencies within the Collier County Government structure; to assist the general public, the Board of County Commissioners, and citizen groups with information requests; and to provide staff support to assigned Advisory Boards.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Divisional Administration/Overhead</b>	2.00	279,100	-	279,100
<b>Budget Preparation/Control</b>	4.00	495,000	-	495,000
Includes preparation of the Collier County budget in compliance with the Florida Truth in Millage Act. Also includes preparation and presentation of program and line-item budgets, review of fiscal impact statements in executive summaries, coordination of the indirect cost allocation plan preparation, and special projects such as on-going efforts to improve functionality of the new financial system.				
<b>Financial Consulting</b>	-	40,500	-	40,500
Provides funding for the County's Financial Advisor contract and for the preparation of the indirect cost allocation plan.				
Current Level of Service Budget	<b>6.00</b>	<b>814,600</b>	-	<b>814,600</b>

Program Performance Measures	FY 2017 Actual	FY 2018 Budget	FY 2018 Forecast	FY 2019 Budget
• Adhere to Collier BCC Debt Management Policy for Annual General Governmental Debt not to Exceed 13% of Total General Governmental Bondable Revenues	6.50	6.30	6.10	6.20
• Maintain a General Fund Target of Unrestricted Beginning Cash Balance of between 10% and 20% of Operating Expenses	15.58	12.42	14.84	9.50
• Maintain an Unincorporated MSTD General Fund Target of Unrestricted Beginning Cash Balance at 20% of Operating Expenses	18.05	12.96	18.03	10.37
• Maintain Budgeted Contingency Reserves at 2.5% of Net General Governmental Operating Expenses in the General Fund	0.15	2.51	2.39	2.71
• Maintain Budgeted Contingency Reserves at 2.5% of Net General Governmental Operating Expenses in the Unincorporated MSTD General Fund	1.77	1.78	1.95	1.71
• Maintain General Corporate Bond Rating of at Least AA+	100	100	100	100

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	576,683	701,600	700,600	715,600	-	715,600	2.0%
Operating Expense	47,123	91,700	91,700	97,500	-	97,500	6.3%
Capital Outlay	2,756	1,500	1,500	1,500	-	1,500	0.0%
<b>Net Operating Budget</b>	<b>626,561</b>	<b>794,800</b>	<b>793,800</b>	<b>814,600</b>	-	<b>814,600</b>	<b>2.5%</b>
<b>Total Budget</b>	<b>626,561</b>	<b>794,800</b>	<b>793,800</b>	<b>814,600</b>	-	<b>814,600</b>	<b>2.5%</b>
<b>Total FTE</b>	<b>5.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	-	<b>6.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Office of Management & Budget  
Office of Management & Budget (001)**

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Net Cost General Fund	626,561	794,800	793,800	814,600	-	814,600	2.5%
<b>Total Funding</b>	<b>626,561</b>	<b>794,800</b>	<b>793,800</b>	<b>814,600</b>	<b>-</b>	<b>814,600</b>	<b>2.5%</b>

Forecast FY 2018:

Forecast personnel services and operating expenditures are generally consistent with the adopted budget.

Current FY 2019:

Current services personal services are consistent with budget guidance.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Office of Management & Budget  
Grant Compliance (001)**

**Mission Statement**

To reduce the cost of providing the public with services, facilities and infrastructure by maximizing the use of federal, state and local grants. To track, monitor, assist with administrative compliance, and coordinate all grants applied for, received and managed by Collier County.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Grant Coordination and Compliance</b>	<b>5.00</b>	<b>553,300</b>	<b>-</b>	<b>553,300</b>
<p>To plan, implement and manage a centralized administrative grants compliance program for Collier County. Provides oversight and assistance to Divisions with emphasis in single audit and fiscal management to improve accountability and audit review success. Develop agency wide protocols and internal controls for post compliance. Coordinate, develop, and monitor corrective action plans for audit findings. Serve as liaison between the Clerk and independent auditors. Serve as technical advisor to Divisions including Purchasing in procurement of grant funds goods, service and capital projects. Develop training orientation program for County staff managing grants. Ensure proper stewardship of public funds awarded through cataloged state and federal grant programs. Continue to provide support services in grant acquisition to ensure proper Board approvals and assess Division resources for successful management.</p>				
Current Level of Service Budget	<b>5.00</b>	<b>553,300</b>	<b>-</b>	<b>553,300</b>

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
Number of Active Grants Awards Managed	128	135	135	140
Number of Grant Programs with Audit Findings	-	2	1	1
Total Grant Dollars Expended (in millions)	39.40	189.00	120.00	120.00

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	396,140	476,700	470,600	486,200	-	486,200	2.0%
Operating Expense	59,719	63,100	62,500	67,100	-	67,100	6.3%
Capital Outlay	4,134	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>459,992</b>	<b>539,800</b>	<b>533,100</b>	<b>553,300</b>	<b>-</b>	<b>553,300</b>	<b>2.5%</b>
<b>Total Budget</b>	<b>459,992</b>	<b>539,800</b>	<b>533,100</b>	<b>553,300</b>	<b>-</b>	<b>553,300</b>	<b>2.5%</b>
<b>Total FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Net Cost General Fund	459,992	539,800	533,100	553,300	-	553,300	2.5%
<b>Total Funding</b>	<b>459,992</b>	<b>539,800</b>	<b>533,100</b>	<b>553,300</b>	<b>-</b>	<b>553,300</b>	<b>2.5%</b>

**Notes:**

Effective February 1, 2012, Grants Management was reorganized under the Office of Management and Budget (OMB) to centralize all administrative grant compliance functions at the corporate level. The Grants Compliance Office (GCO) provides oversight and technical support to Divisions with a focus on single audit and fiscal management. The development and implementation of agency wide internal controls and protocols will support successful single audit reviews. Key areas such as procurement, draw requests, report submission, and revenue to expenditure reconciliations will be under the purview of OMB as technical assistance to

**Office of the County Manager**

**Office of Management & Budget  
Grant Compliance (001)**

Divisions.

Forecast FY 2018:

Forecast personnel services and operating expenditures are generally consistent with the adopted budget.

Current FY 2019:

Current services personal services are consistent with budget guidance.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Office of Management & Budget  
Impact Fee Administration (107)**

**Mission Statement**

Ensure the fair and equitable administration of the Collier County Impact Fee Program, in accordance with Chapter 74 of the Collier County Code of Laws and Ordinances, which is the Collier County Consolidated Impact Fee Ordinance.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Impact Fee Administration</b>	<b>6.00</b>	<b>1,111,700</b>	<b>1,111,700</b>	<b>-</b>
Review building permits and assess County Impact Fees within the time guidelines of the Growth Management Department Performance Standards. Perform impact fee calculations with less than 1% of assessments requiring subsequent refunds due to calculation errors. Calculate estimates, maintain account ledgers and generally oversee the Certificate of Public Facility Adequacy process. Administer all regulations set forth by the Collier County Consolidated Impact Fee Ordinance, 2001-13, as amended, which is Chapter 74 of the Collier County Code of Laws and Ordinances, including update studies, indexing of fees, and all other Impact Fee related issues. Operational expenses will be partially funded by the Impact Fee Trust Funds as set forth by the Collier County Consolidated Impact Fee Ordinance, 2001-13, as amended, Section 74-203.				
<b>Reserves, Transfers, and Interest</b>	<b>-</b>	<b>422,200</b>	<b>422,200</b>	<b>-</b>
Current Level of Service Budget	<b>6.00</b>	<b>1,533,900</b>	<b>1,533,900</b>	<b>-</b>
<b>Program Enhancements</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Operations Coordinator</b>	<b>1.00</b>	<b>63,700</b>	<b>63,700</b>	<b>-</b>
Converting a job bank position to a permanent FTE.				
Expanded Services Budget	<b>1.00</b>	<b>63,700</b>	<b>63,700</b>	<b>-</b>
Total Adopted Budget	<b>7.00</b>	<b>1,597,600</b>	<b>1,597,600</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
• 100% of impact fee reviews for assessment of the Collier County Impact Fees within established deadline	-	-	-	-
• Impact Fees # of Completed Permits/W-S Letters	5,245	5,350	6,000	5,500
• Impact fee reviews for assessment of the Collier County Impact Fees completed within established deadline	100	100	100	100
• Perform impact fee calculations within 1% or less of assessments requiring subsequent refunds due to calculation errors	100	100	100	100

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Office of Management & Budget  
Impact Fee Administration (107)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	628,764	700,600	646,900	704,200	63,700	767,900	9.6%
Operating Expense	145,398	355,700	274,200	360,300	-	360,300	1.3%
Indirect Cost Reimburs	35,900	38,800	38,800	42,200	-	42,200	8.8%
Capital Outlay	1,387	5,000	3,000	5,000	-	5,000	0.0%
<b>Net Operating Budget</b>	<b>811,449</b>	<b>1,100,100</b>	<b>962,900</b>	<b>1,111,700</b>	<b>63,700</b>	<b>1,175,400</b>	<b>6.8%</b>
Trans to 113 Com Dev Fd	-	15,000	15,000	20,000	-	20,000	33.3%
Trans to 506 IT Capital	-	6,700	6,700	-	-	-	(100.0%)
Reserves for Reimb to State	-	17,300	-	17,300	-	17,300	0.0%
Reserves for Capital	-	-	-	184,900	-	184,900	na
Reserves for Cash Flow	-	124,500	-	200,000	-	200,000	60.6%
<b>Total Budget</b>	<b>811,449</b>	<b>1,263,600</b>	<b>984,600</b>	<b>1,533,900</b>	<b>63,700</b>	<b>1,597,600</b>	<b>26.4%</b>
<b>Total FTE</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>1.00</b>	<b>7.00</b>	<b>16.7%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Licenses & Permits	393,107	210,000	300,000	210,000	-	210,000	0.0%
Charges For Services	128,619	50,000	100,000	50,000	-	50,000	0.0%
Interest/Misc	13,239	2,000	10,000	2,000	-	2,000	0.0%
Reimb From Other Depts	59,438	50,000	50,000	50,000	-	50,000	0.0%
Trans fm 111 Unincorp Gen Fd	75,000	75,000	75,000	50,000	-	50,000	(33.3%)
Trans fm 408 Water / Sewer Fd	218,500	218,500	218,500	218,500	-	218,500	0.0%
Carry Forward	1,187,300	673,700	1,263,800	969,000	63,700	1,032,700	53.3%
Less 5% Required By Law	-	(15,600)	-	(15,600)	-	(15,600)	0.0%
<b>Total Funding</b>	<b>2,075,203</b>	<b>1,263,600</b>	<b>2,017,300</b>	<b>1,533,900</b>	<b>63,700</b>	<b>1,597,600</b>	<b>26.4%</b>

Notes:

In order to efficiently account for and manage those sources and uses of funds associated with impact fee operations; this fund was created in FY 2010. The fund is supported by reimbursements from Impact Fee Trust Funds, Certificate of Public Facility Adequacy Fees (COA fees), a corporate support transfer from MSTD General Fund (111), and various administrative fees related to impact fees.

During FY 2015, the FTE count increased from five (5) to six (6) in conjunction with a Board approved comprehensive GMD personnel expansion (12 additional FTE's) to meet current service demands and provide expanded service offerings associated with land use digital plan submission, plan review and land development inspections.

Forecast FY 2018:

Lower forecast personnel costs are mainly driven by a vacant position. Operating Expenses are below budget, reflecting reduced payments for outside consultant fees and interdepartmental payment for services.

Current FY 2019:

Personal Services are generally in line with the prior year budget.

Operating Expenses include the re-appropriation of professional services & legal fees for impact fee indexing and the next required update studies.

Reserves in this fund are primarily designed to insure sufficient cash flow to cover operations during the first quarter of the FY until operating and transfer revenue is received. Additionally, funding has been set aside to specifically address future office space planning, should the need arise.

**Office of the County Manager**

**Office of Management & Budget  
Impact Fee Administration (107)**

Revenues:

Budgeted Revenues are neutral from FY 2018. Administrative fees to fund Water/Sewer Impact Fee activities were re-characterized from a reimbursement to a transfer in FY 2015 and this practice continues into FY 2019. Actual fund balance increased by \$76,500 from year ending FY 2016 to 2017. While a fund balance increase is predictable given the level of permitting activity, continued increases will necessitate a review of other operating revenues like service charges, departmental reimbursements and the transfer from (111).

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Office of Management & Budget  
Impact Fee Deferral Program (002)**

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Impact Fee Deferral Program</b>	-	20,200	20,200	-
Current Level of Service Budget	-	20,200	20,200	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Trans to 001 General Fund	32,100	9,000	9,000	20,200	-	20,200	124.4%
<b>Total Budget</b>	<b>32,100</b>	<b>9,000</b>	<b>9,000</b>	<b>20,200</b>	-	<b>20,200</b>	<b>124.4%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	5,378	-	300	-	-	-	na
Impact Fees	20,995	-	-	-	-	-	na
Carry Forward	34,600	9,000	28,900	20,200	-	20,200	124.4%
<b>Total Funding</b>	<b>60,973</b>	<b>9,000</b>	<b>29,200</b>	<b>20,200</b>	-	<b>20,200</b>	<b>124.4%</b>

Notes:

The Affordable Housing Impact Fee Deferrals for Water and Sewer Program was adopted by the Board on July 26, 2005 in Ordinance 2005-40. Once a homebuyer qualifies for the deferral, this program uses an alternate funding source to pay the water and sewer impact fees to ensure that the District's capital infrastructure will not be impacted by the deferral. For five years, the General Fund funded the program in an amount of the built-in 3% cap, not to exceed \$750,000 per year. The program was developed with the limitation that the aggregate amount of deferred fees per fiscal year would in all cases be limited to no more than 3% of the total impact fee collections of the previous fiscal year. After the fifth year, the lien repayments will be used to repay the General Fund.

Forecast FY 2018:

On September 30, 2017, the audited balance of outstanding Impact Fee Deferrals was \$1,576,732.

Current FY 2019:

The General Fund transfer reflects the anticipated fund balance at year ending September 30, 2018. No deferral income or interest income is budgeted. Instead, actual program revenue and corresponding expense is accounted for in the succeeding fiscal years forecast as fund balance.



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Office of Management & Budget  
Affordable Workforce Housing (105)**

**Mission Statement**

The mission of the Collier County Community and Human Services Division's grants and affordable housing programs is to meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. This fund was established by Resolution 2007-203 to accept voluntary donations to the County to further affordable workforce housing initiatives.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Affordable Workforce Housing</b>	-	135,200	135,200	-
Current Level of Service Budget	-	135,200	135,200	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Remittances	-	134,100	-	135,200	-	135,200	0.8%
<b>Net Operating Budget</b>	-	134,100	-	135,200	-	135,200	0.8%
<b>Total Budget</b>	-	134,100	-	135,200	-	135,200	0.8%

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	1,308	600	1,000	-	-	-	(100.0%)
Carry Forward	132,900	133,500	134,200	135,200	-	135,200	1.3%
<b>Total Funding</b>	134,208	134,100	135,200	135,200	-	135,200	0.8%

**Notes:**

A change to the Land Development Code was approved on September 25, 2012, which created a process to make minor text changes to PUDs, Development Agreements and Settlement Agreements to remove the Affordable Housing Contribution commitments. Subsequently, on March 12, 2013 (Item 16F4) the Board directed the County Manager, or his designee, to proceed with an outlined plan to refund previously paid Affordable Housing Contributions upon the approval of minor changes to PUDs to remove the Affordable Housing Contribution commitments, and approve any budget amendments that may be required to facilitate this action.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Tourist Development Council (TDC) Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	1,084,307	1,289,900	1,273,900	1,328,900	-	1,328,900	3.0%
Operating Expense	7,503,002	10,303,000	11,197,800	10,033,500	-	10,033,500	(2.6%)
Indirect Cost Reimburs	165,500	179,000	179,000	195,000	-	195,000	8.9%
Capital Outlay	751,148	9,000	9,000	9,000	-	9,000	0.0%
Remittances	409,566	625,000	625,000	725,000	-	725,000	16.0%
<b>Net Operating Budget</b>	<b>9,913,524</b>	<b>12,405,900</b>	<b>13,284,700</b>	<b>12,291,400</b>	-	<b>12,291,400</b>	<b>(0.9%)</b>
Trans to Tax Collector	215,665	199,600	200,500	201,100	-	201,100	0.8%
Trans to 184 TDC Promo	-	510,500	589,900	12,500	-	12,500	(97.6%)
Trans to 194 TDC Prom	-	1,850,900	1,850,900	1,960,000	-	1,960,000	5.9%
Trans to 196 TDC Eco Disaster	-	834,500	834,500	233,300	-	233,300	(72.0%)
Trans to 759 Sports Complex	-	-	-	466,300	-	466,300	na
Trans to 506 IT Capital	-	10,900	10,900	-	-	-	(100.0%)
Trans to 758 TDC Cap Proj Fd	1,980,000	2,580,000	2,880,000	50,000	-	50,000	(98.1%)
Reserves for Contingencies	-	145,300	-	66,600	-	66,600	(54.2%)
Restricted for Unfunded Requests	-	1,517,600	-	1,121,400	-	1,121,400	(26.1%)
Reserve for Disaster Stimulus Advertising	-	1,500,000	-	1,500,000	-	1,500,000	0.0%
Reserves for Attrition	-	(18,100)	-	(22,800)	-	(22,800)	26.0%
<b>Total Budget</b>	<b>12,109,189</b>	<b>21,537,100</b>	<b>19,651,400</b>	<b>17,879,800</b>	-	<b>17,879,800</b>	<b>(17.0%)</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
TDC Category B - Promotion Administration - Fund (194)	1,506,110	1,796,900	1,788,900	1,918,100	-	1,918,100	6.7%
TDC Category B Promotion Reserve & Projects - Fund (196)	81,207	300	250,300	1,200	-	1,200	300.0%
TDC Category B Tourism Promotion - Fund (184)	7,914,841	9,983,000	10,619,800	9,644,300	-	9,644,300	(3.4%)
TDC Category C Non County Museum - Fund (193)	411,366	625,700	625,700	727,800	-	727,800	16.3%
<b>Total Net Budget</b>	<b>9,913,524</b>	<b>12,405,900</b>	<b>13,284,700</b>	<b>12,291,400</b>	-	<b>12,291,400</b>	<b>(0.9%)</b>
<b>Total Transfers and Reserves</b>	<b>2,195,665</b>	<b>9,131,200</b>	<b>6,366,700</b>	<b>5,588,400</b>	-	<b>5,588,400</b>	<b>(38.8%)</b>
<b>Total Budget</b>	<b>12,109,189</b>	<b>21,537,100</b>	<b>19,651,400</b>	<b>17,879,800</b>	-	<b>17,879,800</b>	<b>(17.0%)</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Tourist Devel Tax	10,783,262	9,932,800	9,962,800	10,052,200	-	10,052,200	1.2%
Miscellaneous Revenues	39,589	-	66,200	-	-	-	na
Interest/Misc	134,268	92,700	142,500	64,100	-	64,100	(30.9%)
Trans frm Tax Collector	70,817	-	-	-	-	-	na
Trans fm 184 TDC Promo	-	2,685,400	2,685,400	2,193,300	-	2,193,300	(18.3%)
Trans fm 193 TDC Museum Fd	-	500,000	500,000	-	-	-	(100.0%)
Trans fm 194 TDC Prom Fd	-	-	79,400	-	-	-	na
Trans fm 196 TDC Dis	-	10,500	10,500	12,500	-	12,500	19.0%
Carry Forward	13,349,600	8,817,200	12,268,300	6,063,700	-	6,063,700	(31.2%)
Less 5% Required By Law	-	(501,500)	-	(506,000)	-	(506,000)	0.9%
<b>Total Funding</b>	<b>24,377,536</b>	<b>21,537,100</b>	<b>25,715,100</b>	<b>17,879,800</b>	-	<b>17,879,800</b>	<b>(17.0%)</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Tourist Development Council (TDC) Division**

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
TDC Category B - Promotion Administration - Fund (194)	11.75	12.75	12.75	12.75	-	12.75	0.0%
<b>Total FTE</b>	<b>11.75</b>	<b>12.75</b>	<b>12.75</b>	<b>12.75</b>	<b>-</b>	<b>12.75</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Tourist Development Council (TDC) Division  
TDC Category C Non County Museum - Fund (193)**

**Mission Statement**

To provide marketing assistance for marketing and promotion to Collier County Non-County Museums.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Grant Distributions to Non-County Museums</b>	-	725,000	725,000	-
To allocate tourist tax revenues to Non-County Museums consistent with the Tourist Development Plan based on applications received.				
<b>Reserves, Transfers &amp; Misc. Overhead</b>	-	1,134,900	1,134,900	-
Current Level of Service Budget				
	-	1,859,900	1,859,900	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Indirect Cost Reimburs	1,800	700	700	2,800	-	2,800	300.0%
Remittances	409,566	625,000	625,000	725,000	-	725,000	16.0%
<b>Net Operating Budget</b>	<b>411,366</b>	<b>625,700</b>	<b>625,700</b>	<b>727,800</b>	-	<b>727,800</b>	<b>16.3%</b>
Trans to Tax Collector	10,462	10,600	10,600	10,700	-	10,700	0.9%
Trans to 184 TDC Promo	-	500,000	500,000	-	-	-	(100.0%)
Trans to 758 TDC Cap Proj Fd	-	-	217,800	-	-	-	na
Restricted for Unfunded Requests	-	1,517,600	-	1,121,400	-	1,121,400	(26.1%)
<b>Total Budget</b>	<b>421,828</b>	<b>2,653,900</b>	<b>1,354,100</b>	<b>1,859,900</b>	-	<b>1,859,900</b>	<b>(29.9%)</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Tourist Devel Tax	523,120	526,900	526,900	532,200	-	532,200	1.0%
Interest/Misc	20,902	20,000	20,000	20,000	-	20,000	0.0%
Trans frm Tax Collector	3,436	-	-	-	-	-	na
Carry Forward	2,017,000	2,134,400	2,142,600	1,335,400	-	1,335,400	(37.4%)
Less 5% Required By Law	-	(27,400)	-	(27,700)	-	(27,700)	1.1%
<b>Total Funding</b>	<b>2,564,458</b>	<b>2,653,900</b>	<b>2,689,500</b>	<b>1,859,900</b>	-	<b>1,859,900</b>	<b>(29.9%)</b>

**Notes:**

During FY 05, the administration of Museum Category "C" funding was amended to provide for direct deposit of Tourist Development Tax proceeds into Fund (198) in lieu of the previous method that deposited all Museum proceeds into Fund (193) and transferred a portion out to County Museums Fund (198). On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distributing adjustments among TDC supported funds. The increase was effective September 1, 2017. Non-County Owned Museum TDC revenues represent approximately 1.91% of the Tourist Tax revenue budget.

**Forecast FY 2018:**

The remittance forecast reflects staff's estimate of awards that will be granted in FY 17. Transfers include \$500,000 to supplement promotion funding in TDC Promotion Fund (184) and \$217,800 to fund additional pickleball court construction in TDC Capital Fund (758).

**Current FY 2019:**

Anticipated grant awards in FY 19 total approximately \$725,000 and include Artis Naples (\$200,000); Naples Botanical Gardens (\$150,000); Golisano Children's Museum (\$206,400) and Naples Zoo (\$165,921).

**Revenues:**

TDC revenue in FY 19 for Non-County Museum Grants Fund (193) is budgeted at \$532,200. The accumulated balance carrying

**Office of the County Manager**

**Tourist Development Council (TDC) Division  
TDC Category C Non County Museum - Fund (193)**

forward is \$1,335,400.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Tourist Development Council (TDC) Division  
TDC Category B - Promotion Administration - Fund (194)**

**Mission Statement**

To promote year-round distinctive, world-class vacation and group meeting experiences, resulting in positive economic growth and stability for Collier County.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>TDC Management, Marketing &amp; Promotion</b>	<b>12.75</b>	<b>1,918,100</b>	<b>1,918,100</b>	<b>-</b>
To provide tourist development management over TDC marketing and promotional programs, sales, and public relations.				
<b>Reserves &amp; Transfers</b>	<b>-</b>	<b>43,800</b>	<b>43,800</b>	<b>-</b>
<b>Current Level of Service Budget</b>	<b>12.75</b>	<b>1,961,900</b>	<b>1,961,900</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
TDC Promotion Administration expenses less than or equal to 32% of Cat B Revenue	15.70	17.54	17.54	21.00

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	1,084,307	1,289,900	1,273,900	1,328,900	-	1,328,900	3.0%
Operating Expense	342,073	434,600	442,600	497,800	-	497,800	14.5%
Indirect Cost Reimburs	72,600	63,400	63,400	82,400	-	82,400	30.0%
Capital Outlay	7,130	9,000	9,000	9,000	-	9,000	0.0%
<b>Net Operating Budget</b>	<b>1,506,110</b>	<b>1,796,900</b>	<b>1,788,900</b>	<b>1,918,100</b>	<b>-</b>	<b>1,918,100</b>	<b>6.7%</b>
Trans to Tax Collector	51,029	-	900	-	-	-	na
Trans to 184 TDC Promo	-	-	79,400	-	-	-	na
Trans to 506 IT Capital	-	10,900	10,900	-	-	-	(100.0%)
Reserves for Contingencies	-	63,100	-	66,600	-	66,600	5.5%
Reserves for Attrition	-	(18,100)	-	(22,800)	-	(22,800)	26.0%
<b>Total Budget</b>	<b>1,557,140</b>	<b>1,852,800</b>	<b>1,880,100</b>	<b>1,961,900</b>	<b>-</b>	<b>1,961,900</b>	<b>5.9%</b>
<b>Total FTE</b>	<b>11.75</b>	<b>12.75</b>	<b>12.75</b>	<b>12.75</b>	<b>-</b>	<b>12.75</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Tourist Devel Tax	2,551,474	-	30,000	-	-	-	na
Miscellaneous Revenues	39	-	-	-	-	-	na
Interest/Misc	10,436	2,000	2,000	2,000	-	2,000	0.0%
Trans frm Tax Collector	16,756	-	-	-	-	-	na
Trans fm 184 TDC Promo	-	1,850,900	1,850,900	1,960,000	-	1,960,000	5.9%
Carry Forward	(7,100)	-	(2,800)	-	-	-	na
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
<b>Total Funding</b>	<b>2,571,606</b>	<b>1,852,800</b>	<b>1,880,100</b>	<b>1,961,900</b>	<b>-</b>	<b>1,961,900</b>	<b>5.9%</b>

Notes:

The Board of County Commissioners authorized collection of an additional one (1) percent Tourist Development Tax (TDT) - fourth percent - on July 26, 2005. Proceeds from this fourth penny are devoted exclusively to tourism marketing and promotion. Pursuant to terms contained within ordinance 2005-43, collections began on October 1, 2005. This ordinance provided that the existing 23.236% of the first two (2) percent collected will be allocated to Fund (194) providing for TDC administrative and overhead

Office of the County Manager

Tourist Development Council (TDC) Division

TDC Category B - Promotion Administration - Fund (194)

expenses; replenishing the Disaster Recovery Fund (196); and providing supplemental dollars to Beach Renourishment/Pass Maintenance (Fund 195) and Beach Park Facility (Fund 183) initiatives. With passage of Ordinance 2011-02 on January 25, 2011, the distribution requirements changed with all year ending proceeds within Fund 194 swept to Disaster Recovery Fund (196) in an amount sufficient to achieve a \$1,000,000 cash balance. Thereafter, Marketing and Promotion Fund (184) will receive all remaining swept dollars.

On April 23, 2013 the Board authorized amendments to the Ordinance that increased the overall distribution of Tourist Development Taxes (TDT) to Category B from 36.7% to 46.7% of total TDT collections, decreased County Museum operations distribution from 11% to 9.6%, decreased Category A (Beach Park Facilities portion only) from 50% to 41.2% of total collections and reduced the required Disaster Recovery fund balance from \$1,000,000 to \$500,000. The change to Disaster Recovery administration also included making the General Fund responsible for maintaining the required fund balance. These changes were reflected in the various TDC funded FY 14 budgets.

On February 26, 2013, the Board authorized the addition of three positions in the areas of direct sales, sports marketing, and digital and social media marketing bringing the authorized number of positions to ten. In the FY 16 budget, the Board authorized the addition of an Event Sales and Marketing position and a fiscal position bringing the authorized position count to 11.75. In FY 17, the Board authorized the addition of a Deputy Director of Tourism and Sports Marketing bringing the authorized position count to 12.75.

The Board of County Commissioners authorized collection of an additional one (1) percent tourist tax - fifth percent - on July 11, 2017. The increase was effective on September 1, 2017. Also authorized were amendments to the Ordinance that made the overall distribution of Tourist Taxes to Tourism Promotion 33.57%, capped County Museum distribution at \$2,000,000, added a 14.28% distribution for an Amateur Sports Complex and increased Beach Renourishment to 39.98% of total collections. The percentage of overall TDT collections distribution to Beach Park Facilities Fund (183) became 3.58%. And the distribution to non-County Museum Fund (193) became 1.91%. These changes were incorporated into the FY 18 adopted budget.

Forecast FY 2018:

Forecast expenditures are in line with budget.

Current FY 2019:

The personal service budget includes salary and related costs for 12.75 FTE's as well as \$50,000 for weekend sports event staffing. \$9,000 is included in the Capital Outlay budget for replacing computers and video equipment.

Total budgeted tourism promotion administrative costs are \$1,918,100. Pursuant to Ordinance 2005-43 as amended, tourism promotion administrative costs shall not exceed 32% of the total amount collected each fiscal year from Destination Promotion uses and shall be financed solely out of Fund (194). FY 19 budgeted tourism promotion administration costs represent 20.1% of budgeted Destination Promotion (\$9,520,000).

Revenues:

The TDT for Tourism Promotion is made to Tourism Promotion Fund (184) from which a transfer to support this fund (194) is made. The amount of the FY 19 transfer is \$1,960,000.

FY 19 Budgeted - Tourist Development Tax (TDT) Collections

Beach Park Facilities Fund 183 - \$1,000,000  
Tourism Promotion Fund 184 - \$9,520,000  
TDC Museums Fund 193 - \$532,200  
Beach Renourishment Fund 195 - \$10,884,900  
County Museums Fund 198 - \$2,000,000  
Tourism Capital Projects Fund 758 - \$3,989,500  
Total TDT Revenue - \$27,926,600

**Office of the County Manager**

**Tourist Development Council (TDC) Division  
TDC Category B Promotion Reserve & Projects - Fund (196)**

**Mission Statement**

To provide funding for emergency promotional campaigns or other marketing and publicity efforts designed to assist economic recovery of the tourism industry in the event of natural or economic disaster.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Post Disaster Stimulus Reserves &amp; Transfers</b>	-	1,513,700	1,513,700	-
Funds maintained in reserve for stimulus advertising to be used in wake of a disaster.				
Current Level of Service Budget	-	1,513,700	1,513,700	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	80,907	-	250,000	-	-	-	na
Indirect Cost Reimburs	300	300	300	1,200	-	1,200	300.0%
<b>Net Operating Budget</b>	<b>81,207</b>	<b>300</b>	<b>250,300</b>	<b>1,200</b>	-	<b>1,200</b>	<b>300.0%</b>
Trans to 184 TDC Promo	-	10,500	10,500	12,500	-	12,500	19.0%
Reserve for Disaster Stimulus Advertising	-	1,500,000	-	1,500,000	-	1,500,000	0.0%
<b>Total Budget</b>	<b>81,207</b>	<b>1,510,800</b>	<b>260,800</b>	<b>1,513,700</b>	-	<b>1,513,700</b>	<b>0.2%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	7,424	10,500	10,500	13,200	-	13,200	25.7%
Trans fm 184 TDC Promo	-	834,500	834,500	233,300	-	233,300	(72.0%)
Carry Forward	764,900	666,400	683,700	1,267,900	-	1,267,900	90.3%
Less 5% Required By Law	-	(600)	-	(700)	-	(700)	16.7%
<b>Total Funding</b>	<b>772,324</b>	<b>1,510,800</b>	<b>1,528,700</b>	<b>1,513,700</b>	-	<b>1,513,700</b>	<b>0.2%</b>

Notes:

Reserves within this fund are available to provide funding for emergency promotional campaigns or other efforts to promptly respond to any disaster - natural or economic - which adversely impact tourism in Collier County. Pursuant to Ordinance 2005-43, Tourism Disaster Recovery Fund (196) received \$500,000 per year as a transfer from Tourism Administration and Overhead Fund (194) beginning in FY 06 and this transfer amount (or some lesser amount) continued for three (3) years until reserves in Fund (196) reached \$1,500,000. Reserves reached \$1,500,000 at fiscal year ending 2008. With passage of Ordinance 2011-02, the required fund balance ceiling within the disaster recovery fund was dropped to \$1,000,000. Consistent with Ordinance changes approved on April 23, 2013, the required balance in the Disaster Recovery Fund (196) was reduced to \$500,000 with the County General Fund (001) becoming responsible for maintaining the balance in the future.

Expenditure History: In March 2005, the Board of County Commissioners approved - based on an emergency designation - the expenditure of up to an additional \$500,000 for use in promoting Collier County as a tourist destination in the wake of four (4) hurricanes during 2004. Similarly, the BCC during FY 09 approved an emergency advertising stimulus package responding to the economic recession and its negative effects upon tourism travel and leisure spending. The use of emergency advertising dollars totaling \$1,066,000 continued in FY 10 under Board authorization recognizing the global economic slowdown. In FY 11, \$500,000 of emergency reserves was once again dedicated to marketing the destination in anticipation of building tourism visitation in the wake of a stagnate economy. These funds were designated to promote the Group Meetings Market. In September of 2016, the Board authorized use of approximately \$98,000 to be used for design and permitting of the East Naples Pickleball Court Shade Structure and an Amateur Sports Tourism Complex feasibility study. Following Hurricane Irma in September 2017, the Board authorized the expenditure of \$250,000 to expedite tourism and economic recovery.

Forecast FY 2018:

Forecast expenditures included \$250,000 for emergency advertising to expedite tourism recovery after Hurricane Irma impacted Collier County in September of 2017.



**Office of the County Manager**

**Tourist Development Council (TDC) Division  
TDC Category B Promotion Reserve & Projects - Fund (196)**

Current FY 2019:

A reserve for disaster stimulus advertising is provided at \$1,500,000 with replenishment funding provided from Tourism Promotion Fund (184).

Revenues:

Revenue includes a transfer from TDC Promotion Fund (184) of \$233,300 to replace the funds used for advertising and promotion after Hurricane Irma impacted Collier County.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Tourist Development Council (TDC) Division  
TDC Category B Tourism Promotion - Fund (184)**

**Mission Statement**

To promote worldwide year-round distinctive, world-class vacation and group meeting experiences, resulting in positive economic growth and stability for Collier County.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Contracted Private Sector Marketing Services</b>	-	1,959,500	1,959,500	-
<b>Tourism Promotion Capital Outlay</b>	-	50,000	50,000	-
Depot Baggage Car Conversion - Visitor Center				
<b>Direct Sales (Show Registration &amp; Travel)</b>	-	624,200	624,200	-
<b>Group Meeting Support</b>	-	444,500	444,500	-
<b>Destination Marketing, Promotion &amp; Sponsorships</b>	-	6,473,700	6,473,700	-
<b>Insurance &amp; Indirect Costs</b>	-	142,400	142,400	-
<b>Reserves &amp; Transfers</b>	-	2,850,000	2,850,000	-
<b>Current Level of Service Budget</b>	-	<b>12,544,300</b>	<b>12,544,300</b>	-

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
Economic Impact - Spending by Visitors (% Increase)	3.00	3.00	3.50	4.00
Hotel Room Nights	2,337,000	2,360,000	2,308,100	2,462,800

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	7,080,023	9,868,400	10,505,200	9,535,700	-	9,535,700	(3.4%)
Indirect Cost Reimburs	90,800	114,600	114,600	108,600	-	108,600	(5.2%)
Capital Outlay	744,018	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>7,914,841</b>	<b>9,983,000</b>	<b>10,619,800</b>	<b>9,644,300</b>	-	<b>9,644,300</b>	<b>(3.4%)</b>
Trans to Tax Collector	154,173	189,000	189,000	190,400	-	190,400	0.7%
Trans to 194 TDC Prom	-	1,850,900	1,850,900	1,960,000	-	1,960,000	5.9%
Trans to 196 TDC Eco Disaster	-	834,500	834,500	233,300	-	233,300	(72.0%)
Trans to 759 Sports Complex	-	-	-	466,300	-	466,300	na
Trans to 758 TDC Cap Proj Fd	1,980,000	2,580,000	2,662,200	50,000	-	50,000	(98.1%)
Reserves for Contingencies	-	82,200	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>10,049,014</b>	<b>15,519,600</b>	<b>16,156,400</b>	<b>12,544,300</b>	-	<b>12,544,300</b>	<b>(19.2%)</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Tourist Development Council (TDC) Division  
TDC Category B Tourism Promotion - Fund (184)**

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Tourist Devel Tax	7,708,667	9,405,900	9,405,900	9,520,000	-	9,520,000	1.2%
Miscellaneous Revenues	39,550	-	66,200	-	-	-	na
Interest/Misc	95,506	60,200	110,000	28,900	-	28,900	(52.0%)
Trans frm Tax Collector	50,625	-	-	-	-	-	na
Trans fm 193 TDC Museum Fd	-	500,000	500,000	-	-	-	(100.0%)
Trans fm 194 TDC Prom Fd	-	-	79,400	-	-	-	na
Trans fm 196 TDC Dis	-	10,500	10,500	12,500	-	12,500	19.0%
Carry Forward	10,574,800	6,016,400	9,444,800	3,460,400	-	3,460,400	(42.5%)
Less 5% Required By Law	-	(473,400)	-	(477,500)	-	(477,500)	0.9%
<b>Total Funding</b>	<b>18,469,149</b>	<b>15,519,600</b>	<b>19,616,800</b>	<b>12,544,300</b>	<b>-</b>	<b>12,544,300</b>	<b>(19.2%)</b>

**Notes:**

The Board of County Commissioners authorized collection of an additional one percent tourist tax - fourth penny - on July 26, 2005. Proceeds from this fourth penny are devoted exclusively to marketing and promotion. Pursuant to terms contained within Ordinance 2005-43, collections began on October 1, 2005. Further regulation on the distribution of swept proceeds from Administrative and Overhead Fund (194) into TDC Tourism Promotion Fund (184) is contained within Ordinance 2011-02.

On April 23, 2013, the Board authorized amendments to the Ordinance that, among other things, increased the overall distribution of tourist taxes to Promotion Category B from 36.7% to 46.7%. This change went into effect in June 2013.

On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. The increase was effective September 1, 2017. Also authorized were amendments to the Ordinance that made the overall distribution of Tourist Taxes to Tourism Promotion 33.57%, capped County Museum distribution at \$2,000,000, added a 14.28% distribution for an Amateur Sports Complex and increased Beach Renourishment to 39.98% of total collections. The percentage of overall TDT collections distribution to Beach Park Facilities Fund (183) became 3.58%. And the distribution to non-County Museum Fund (193) became 1.91%. These changes were incorporated into the FY 18 adopted budget.

**Forecast FY 2018:**

Noteworthy operating expenses include paid advertising, professional advertising, promotion fees and other contract support services and marketing/promotion related travel and trade show registrations. The operating expense forecast exceeds the adopted budget due to the roll forward of unpaid FY 2017 invoices that will be paid in FY 2018.

**Forecast transfers:**

- \$189,900 Transfer to Tax Collector
- \$1,850,900 to Fund (194) - Supports TDC Management and Administration
- \$834,500 to Fund (196) - Establish promotion reserve at \$1,500,000 for emergency advertising to expedite tourism recovery after natural or economic disasters
- \$2,662,200 to Fund (758) - For artificial turf conversion of two general purpose playing fields at the North Collier Regional Park, \$600,000 to convert the baggage car at the Naples Depot Museum into a visitor center and \$82,200 to support additional pickleball courts.

The anticipated sweep of residual fund balance from the TDC Administrative and Overhead Fund (194) is modestly above budget in part due to residual deposits of TDT receipts collected under the previous Ordinance.

**Current FY 2019:**

Destination advertising, digital and social media, production, and service fees total \$5,500,000; contracted services for website and search engine optimization, fulfillment, research, International Representation and Visitor Guide and collateral production total \$1,725,800. Three Category "B" marketing grants totaling \$120,000 are provided to Gulfshore Opera, Marco Island Historical Society and Artis-Naples for the Naples International Film Festival. Group Meeting enhancements are budgeted at \$100,000 for FY 19. Because group meeting planners and hotels bid on and book meetings several years out contingency funding of \$100,000 for FY 20 and \$50,000 for FY 21 is planned. The Tourism Division Sports Marketing function provides financial assistance to the Parks & Recreation Division to support the incremental staffing costs associated with sports tournaments and training events that promote tourism to Collier County. Additionally, financial support in the amount of \$540,000 is available to event promoters to reimburse the

**Office of the County Manager**

**Tourist Development Council (TDC) Division  
TDC Category B Tourism Promotion - Fund (184)**

cost of event operating costs such as field rentals, EMS and referees.

Transfers:

- \$190,400 Transfer to Tax Collector
- \$1,960,000 to Fund (194) - Supports TDC Management and Administration
- \$233,300 to Fund (196) - Replenish reserve funds used for emergency advertising after Hurricane Irma impacted Collier County in September 2017
- \$466,300 to Fund (759) - Supports phase-in cost of Amateur Sports Complex management contract and promotion campaign
- \$50,000 to Fund (758) - Funding addition for baggage car conversion project at the Naples Depot Museum

Revenues:

The Promotion category TDT revenue budgeted for FY 2019 is \$9,520,000 and supports both Tourism Promotion (184) and TDC Management & Administration (194).

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Amateur Sports Complex**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	-	-	-	-	347,100	347,100	na
Operating Expense	-	-	-	-	791,800	791,800	na
Capital Outlay	-	-	-	-	1,056,000	1,056,000	na
<b>Net Operating Budget</b>	-	-	-	-	<b>2,194,900</b>	<b>2,194,900</b>	<b>na</b>
<b>Total Budget</b>	-	-	-	-	<b>2,194,900</b>	<b>2,194,900</b>	<b>na</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Amateur Sports Complex (759)	-	-	-	-	2,194,900	2,194,900	na
<b>Total Net Budget</b>	-	-	-	-	<b>2,194,900</b>	<b>2,194,900</b>	<b>na</b>
<b>Total Transfers and Reserves</b>	-	-	-	-	-	-	<b>na</b>
<b>Total Budget</b>	-	-	-	-	<b>2,194,900</b>	<b>2,194,900</b>	<b>na</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Trans fm 001 Gen Fund	-	-	-	-	1,728,600	1,728,600	na
Trans fm 184 TDC Promo	-	-	-	-	466,300	466,300	na
<b>Total Funding</b>	-	-	-	-	<b>2,194,900</b>	<b>2,194,900</b>	<b>na</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Amateur Sports Complex (759)	-	-	-	-	6.00	6.00	na
<b>Total FTE</b>	-	-	-	-	<b>6.00</b>	<b>6.00</b>	<b>na</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Amateur Sports Complex  
Amateur Sports Complex (759)**

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
Current Level of Service Budget	-	-	-	-
<b>Program Enhancements</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Sport Complex Promotion, Marketing, &amp; Management</b>	-	466,300	466,300	-
<p>The overall FY 19 Sports Complex requested budget includes funding for staffing, facility management, promotion and marketing, operational &amp; maintenance expenses, vehicles, equipment, and the management contract.</p> <p>This specific budget proposal is funded by Tourist Development Taxes and provides funding of \$100,000 for promotion and marketing, \$250,000 for the Sports Complex management contract and \$116,300 for the Naming Rights and Sponsorship Agreement.</p>				
<b>Sports Complex Maintenance &amp; Program Management</b>	6.00	660,600	660,600	-
<p>Sports Complex maintenance and County program management including staffing and operating expenses requirements</p>				
<b>Sport Complex Vehicles</b>	-	333,000	333,000	-
<p>Vehicles to support maintenance and operation of facility</p> <p>(4) F150 @ \$40,000 = \$160,000                      (2) F350 @ \$45,000 = \$90,000                      (1) F550 @ \$55,000 = \$55,000                      (1) Ford Escape @ \$28,000</p>				
<b>Sports Complex Equipment</b>	-	735,000	735,000	-
<p>Maintenance equipment funding request for maintenance and operation of facility.</p> <p>Equipment includes: large mowers, Z-mowers, blowers, tractors, JD Gators, artificial turf grooming and cleaning equipment, radios, computers and printers, soccer and lacrosse goals, benches, minor tools &amp; equipment and recreation equipment &amp; supplies.</p>				
Expanded Services Budget	6.00	2,194,900	2,194,900	-
Total Adopted Budget	6.00	2,194,900	2,194,900	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	-	-	-	-	347,100	347,100	na
Operating Expense	-	-	-	-	791,800	791,800	na
Capital Outlay	-	-	-	-	1,056,000	1,056,000	na
<b>Net Operating Budget</b>	-	-	-	-	2,194,900	2,194,900	na
<b>Total Budget</b>	-	-	-	-	2,194,900	2,194,900	na
<b>Total FTE</b>	-	-	-	-	6.00	6.00	na

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Amateur Sports Complex  
Amateur Sports Complex (759)**

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Trans fm 001 Gen Fund	-	-	-	-	1,728,600	1,728,600	na
Trans fm 184 TDC Promo	-	-	-	-	466,300	466,300	na
<b>Total Funding</b>	-	-	-	-	<b>2,194,900</b>	<b>2,194,900</b>	na

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Pelican Bay Services Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	1,494,241	1,510,500	1,597,100	1,766,900	-	1,766,900	17.0%
Operating Expense	1,990,315	2,972,200	2,276,100	2,818,200	-	2,818,200	(5.2%)
Indirect Cost Reimburs	112,700	130,200	130,200	130,300	-	130,300	0.1%
Capital Outlay	137,960	204,000	175,500	214,900	-	214,900	5.3%
<b>Net Operating Budget</b>	<b>3,735,216</b>	<b>4,816,900</b>	<b>4,178,900</b>	<b>4,930,300</b>	<b>-</b>	<b>4,930,300</b>	<b>2.4%</b>
Trans to Property Appraiser	55,123	80,500	68,000	82,900	-	82,900	3.0%
Trans to Tax Collector	86,471	141,100	94,500	140,700	-	140,700	(0.3%)
Trans to 408 Water/Sewer Fd	13,600	13,600	13,600	17,200	-	17,200	26.5%
Trans to 506 IT Capital	-	5,500	5,500	-	-	-	(100.0%)
Trans to 322 Pel Bay Cap Fd (H. Irma)	-	-	1,000,000	-	-	-	na
Reserves for Contingencies	-	18,200	-	385,000	-	385,000	2,015.4%
Reserves for Capital	-	1,148,600	-	1,538,500	-	1,538,500	33.9%
Reserves for Cash Flow	-	612,800	-	570,000	-	570,000	(7.0%)
Reserves for Attrition	-	(27,200)	-	(25,700)	-	(25,700)	(5.5%)
<b>Total Budget</b>	<b>3,890,410</b>	<b>6,810,000</b>	<b>5,360,500</b>	<b>7,638,900</b>	<b>-</b>	<b>7,638,900</b>	<b>12.2%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Pelican Bay – Clam Pass Ecosystem Enhancement (111)	101,587	150,000	163,400	150,000	-	150,000	0.0%
Pelican Bay Community Beautification (109)	2,436,111	3,160,200	2,760,500	3,135,900	-	3,135,900	(0.8%)
Pelican Bay Street Lighting (778)	418,088	537,800	391,400	429,300	-	429,300	(20.2%)
Pelican Bay Water Management (109)	779,431	968,900	863,600	1,215,100	-	1,215,100	25.4%
<b>Total Net Budget</b>	<b>3,735,216</b>	<b>4,816,900</b>	<b>4,178,900</b>	<b>4,930,300</b>	<b>-</b>	<b>4,930,300</b>	<b>2.4%</b>
<b>Total Transfers and Reserves</b>	<b>155,194</b>	<b>1,993,100</b>	<b>1,181,600</b>	<b>2,708,600</b>	<b>-</b>	<b>2,708,600</b>	<b>35.9%</b>
<b>Total Budget</b>	<b>3,890,410</b>	<b>6,810,000</b>	<b>5,360,500</b>	<b>7,638,900</b>	<b>-</b>	<b>7,638,900</b>	<b>12.2%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Ad Valorem Taxes	515,793	564,400	541,800	585,000	-	585,000	3.6%
Special Assessments	3,805,592	4,067,300	3,905,200	4,176,200	-	4,176,200	2.7%
Charges For Services	14,044	-	3,200	1,500	-	1,500	na
Miscellaneous Revenues	7,470	-	4,700	-	-	-	na
Interest/Misc	35,128	9,000	37,000	9,400	-	9,400	4.4%
Trans frm Property Appraiser	560	-	-	-	-	-	na
Trans frm Tax Collector	28,392	-	-	-	-	-	na
Advance/Repay fm 322 Pel Bay Cap	-	-	-	1,000,000	-	1,000,000	na
Net Cost Unincorp General Fund	101,587	150,000	163,400	150,000	-	150,000	0.0%
Trans fm 320 Clam Bay Cap Fd	-	-	-	34,500	-	34,500	na
Carry Forward	2,008,000	2,251,400	2,626,100	1,920,900	-	1,920,900	(14.7%)
Less 5% Required By Law	-	(232,100)	-	(238,600)	-	(238,600)	2.8%
<b>Total Funding</b>	<b>6,516,566</b>	<b>6,810,000</b>	<b>7,281,400</b>	<b>7,638,900</b>	<b>-</b>	<b>7,638,900</b>	<b>12.2%</b>



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Pelican Bay Services Division**

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Pelican Bay Water Management (109)	2.52	2.52	2.52	3.19	-	3.19	26.6%
Pelican Bay Community Beautification (109)	15.75	15.75	15.75	18.42	-	18.42	17.0%
Pelican Bay Street Lighting (778)	1.73	1.73	1.73	1.39	-	1.39	(19.7%)
<b>Total FTE</b>	<b>20.00</b>	<b>20.00</b>	<b>20.00</b>	<b>23.00</b>	<b>-</b>	<b>23.00</b>	<b>15.0%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Pelican Bay Services Division  
Pelican Bay Water Management (109)**

**Mission Statement**

To provide for the efficient and timely delivery of Water Management services to the Pelican Bay Community through necessary maintenance of the community's storm water system to assure its efficient operation in the transporting and treatment of the storm water. In addition, the Division strives to maintain the highest aesthetic appearance while maintaining the delicate balance of the ecosystem.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Water Management Program</b>	<b>3.19</b>	<b>1,215,100</b>	<b>1,098,600</b>	<b>116,500</b>
Includes the routine maintenance of the Pelican Bay Water Management System of approximately 3.5 miles of berm separating the developed property from the Clam Pass System. The system functions as a storm water treatment facility by removing nutrients and pollutants, thus improving the quality of storm water before it is discharged into Clam Bay.				
Current Level of Service Budget	<u><b>3.19</b></u>	<u><b>1,215,100</b></u>	<u><b>1,098,600</b></u>	<u><b>116,500</b></u>

Program Performance Measures	FY 2017 Actual	FY 2018 Budget	FY 2018 Forecast	FY 2019 Budget
Aquatic plants planted	10,000	10,000	10,000	10,000
Forty-three lakes maintained/treated - times per year	52	52	52	52
Water quality testing - number of parameters	52	52	52	52

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	217,634	226,200	229,800	285,300	-	285,300	26.1%
Operating Expense	441,471	622,500	514,600	768,200	-	768,200	23.4%
Indirect Cost Reimburs	104,900	119,200	119,200	119,100	-	119,100	(0.1%)
Capital Outlay	15,425	1,000	-	42,500	-	42,500	4,150.0%
<b>Net Operating Budget</b>	<b>779,431</b>	<b>968,900</b>	<b>863,600</b>	<b>1,215,100</b>	<b>-</b>	<b>1,215,100</b>	<b>25.4%</b>
<b>Total Budget</b>	<b>779,431</b>	<b>968,900</b>	<b>863,600</b>	<b>1,215,100</b>	<b>-</b>	<b>1,215,100</b>	<b>25.4%</b>
<b>Total FTE</b>	<b>2.52</b>	<b>2.52</b>	<b>2.52</b>	<b>3.19</b>	<b>-</b>	<b>3.19</b>	<b>26.6%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Special Assessments	972,232	1,010,800	971,000	1,097,100	-	1,097,100	8.5%
Charges For Services	14,044	-	3,200	1,500	-	1,500	na
Miscellaneous Revenues	623	-	-	-	-	-	na
Interest/Misc	62	-	-	-	-	-	na
<b>Total Funding</b>	<b>986,961</b>	<b>1,010,800</b>	<b>974,200</b>	<b>1,098,600</b>	<b>-</b>	<b>1,098,600</b>	<b>8.7%</b>

Forecast FY 2018:

Water quality management personal service and operating expenses combined are forecast under the adopted budget, driven largely by reduced spending for engineering fees. Operating expenses include typical contractual services like extra deputy patrols during peak season and continuation of a major tree trimming initiative in this section designed to remove exotics from the water management system as well as maintenance spraying. Associated with this effort was a substantial investment in temporary labor. This section also budgets for various flood control initiatives like swale and berm maintenance and planting desirable aquatic plants. Operating expenses associated with these initiatives will continue in FY 2019.

This division is not part of the motor pool capital program and equipment is budgeted on a cash and carry basis based upon Fleet Management Division recommendations.

**Office of the County Manager**

**Pelican Bay Services Division  
Pelican Bay Water Management (109)**

Current FY 2019:

Personal services reflects a slight shift in the allocation of one FTE, which is shared with the Clam Pass capital program. Operating expense increases are largely driven by significant enhancements to flood control mitigation efforts and a continued focus on maintaining the water management system through tree trimming utilizing contractual engineering services, other contractual services and temporary labor.

Revenues:

Special assessment revenue funding water management activities increased \$11.34 to \$144.07 per equivalent residential unit (ERU) which will raise \$1,097,100. The District has a total of 7,615.29 ERU's.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Pelican Bay Services Division  
Pelican Bay Community Beautification (109)**

**Mission Statement**

To provide for the efficient and timely delivery of Water Management services to the Pelican Bay Community by providing for the necessary maintenance of the community's storm water system to assure its efficient operation in the transporting and treatment of the storm water. In addition, the Division strives to maintain the highest aesthetic appearance, while responsibly maintaining the delicate balance of the ecosystem.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Beautification Program</b>	<b>18.42</b>	<b>3,135,900</b>	<b>3,079,100</b>	<b>56,800</b>
Includes the routine maintenance of 2,873,750 square feet of right-of-way and community parks - including pruning, cutting, pesticide and fertilizer programs. Also annuals are changed two times per year and mulch is applied to 661,750 square feet of plant beds three times per year. Also included in this program is street sweeping, street trash pick-up and maintenance for traffic and entrance signs.				
Current Level of Service Budget	<b>18.42</b>	<b>3,135,900</b>	<b>3,079,100</b>	<b>56,800</b>

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
Chemical weed control - times per year	24	24	24	24
Fertilizer applied - times per year	2	2	2	2
Flower plantings - times per year	2	2	2	2
Irrigation systems checked - times per year	12	12	12	12
Mulch application - times per year	2	2	2	2

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	1,128,066	1,135,200	1,214,700	1,354,400	-	1,354,400	19.3%
Operating Expense	1,223,777	1,822,000	1,370,300	1,609,100	-	1,609,100	(11.7%)
Capital Outlay	84,268	203,000	175,500	172,400	-	172,400	(15.1%)
<b>Net Operating Budget</b>	<b>2,436,111</b>	<b>3,160,200</b>	<b>2,760,500</b>	<b>3,135,900</b>	<b>-</b>	<b>3,135,900</b>	<b>(0.8%)</b>
<b>Total Budget</b>	<b>2,436,111</b>	<b>3,160,200</b>	<b>2,760,500</b>	<b>3,135,900</b>	<b>-</b>	<b>3,135,900</b>	<b>(0.8%)</b>
<b>Total FTE</b>	<b>15.75</b>	<b>15.75</b>	<b>15.75</b>	<b>18.42</b>	<b>-</b>	<b>18.42</b>	<b>17.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Special Assessments	2,833,361	3,056,500	2,934,200	3,079,100	-	3,079,100	0.7%
Miscellaneous Revenues	6,848	-	400	-	-	-	na
Interest/Misc	182	-	-	-	-	-	na
<b>Total Funding</b>	<b>2,840,390</b>	<b>3,056,500</b>	<b>2,934,600</b>	<b>3,079,100</b>	<b>-</b>	<b>3,079,100</b>	<b>0.7%</b>

**Notes:**

On October 10, 2017 at the regularly scheduled Board of County Commissioners meeting, the Pelican Bay Services Division was authorized to convert three (3.0) temporary laborers to full time employees. This request had been previously approved by the PBSB Board in an effort to generate a more stable workforce to support the beautification program.

**Forecast FY 2018:**

Personal services and operating expenses combined are projected under budget. Typical operating expenses include contractual landscape architectural services, and added deputy patrols during peak season. Targeted tree trimming and landscape maintenance over the past two fiscal years, which focused on entrances to the community and intersection rights of way will

**Office of the County Manager**

**Pelican Bay Services Division  
Pelican Bay Community Beautification (109)**

continue into FY 2019 through a substantial investment in temporary labor.

Current FY 2019:

Personnel costs include a shift in FTE's to align resources with their focused support areas. Continuation of the tree trimming and landscape maintenance initiatives are budgeted for FY 2019 and additional expenses are programmed in the areas of tree trimming; chemicals and traffic related supplies to continue the decorative sign replacement program. Mulch and pine straw will be spread twice annually and replacement sod allocations will be consistently funded.

This division does not participate in the motor pool capital recovery program and instead budgets vehicle and equipment replacement as well as new equipment on a cash and carry basis. For FY 2019, a utility vehicle and other field equipment at the recommendation of fleet management is budgeted.

Revenues:

Special assessment revenue funding community beautification increased \$2.97 to \$404.33 per equivalent residential unit (ERU); of which the District has a total of 7,615.29.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Pelican Bay Services Division  
Reserves & Transfers (109)**

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Reserve &amp; Transfers</b>	-	1,193,300	1,366,600	-173,300
Current Level of Service Budget	-	1,193,300	1,366,600	-173,300

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Trans to Property Appraiser	55,123	69,800	60,000	71,000	-	71,000	1.7%
Trans to Tax Collector	76,112	124,400	83,000	125,800	-	125,800	1.1%
Trans to 408 Water/Sewer Fd	13,600	13,600	13,600	17,200	-	17,200	26.5%
Trans to 506 IT Capital	-	5,500	5,500	-	-	-	(100.0%)
Reserves for Contingencies	-	18,200	-	385,000	-	385,000	2,015.4%
Reserves for Capital	-	180,000	-	200,000	-	200,000	11.1%
Reserves for Cash Flow	-	420,000	-	420,000	-	420,000	0.0%
Reserves for Attrition	-	(27,200)	-	(25,700)	-	(25,700)	(5.5%)
<b>Total Budget</b>	<b>144,835</b>	<b>804,300</b>	<b>162,100</b>	<b>1,193,300</b>	-	<b>1,193,300</b>	<b>48.4%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	21,595	6,500	26,000	6,900	-	6,900	6.2%
Trans frm Property Appraiser	560	-	-	-	-	-	na
Trans frm Tax Collector	24,991	-	-	-	-	-	na
Trans fm 320 Clam Bay Cap Fd	-	-	-	34,500	-	34,500	na
Carry Forward	871,700	1,063,300	1,385,800	1,534,400	-	1,534,400	44.3%
Less 5% Required By Law	-	(203,700)	-	(209,200)	-	(209,200)	2.7%
<b>Total Funding</b>	<b>918,846</b>	<b>866,100</b>	<b>1,411,800</b>	<b>1,366,600</b>	-	<b>1,366,600</b>	<b>57.8%</b>

Current FY 2019:

Overall, special assessment revenue budgeted within this Fund has increased \$14.31 per equivalent residential unit to \$548.40. An increase in actual cash and cash equivalent balance (carry-forward) totaling \$514,100 occurred between year ending FY 2016 (9/30/16) and year ending FY 2017 (9/30/17). Beginning FY 2018 (10/1/17), the funds cash and cash equivalent position totaled \$1,385,800. This increase was anticipated and allows for stable cash flow reserves and supports funding of targeted and concentrated effort on tree trimming, swale and berm maintenance and enhanced water quality management. Available fund reserves increased in FY 2019 by \$386,800 to \$1,005,000. The cash flow reserve to ensure sufficient fund balance exists to cover operations prior to the receipt of assessment revenue remains at \$420,000, while the capital reserve increased \$20,000 and the contingency reserve increased by \$366,800. Available reserves in this fund, by policy, range between 15% and 30% of regular operating expense. FY 2019 reserves are at the general mid-point of the range at 23.1% of operating expenses, upon recommendation of the advisory board.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Pelican Bay Services Division  
Pelican Bay Street Lighting (778)**

**Mission Statement**

To maintain the Pelican Bay Street Lighting system as a well-balanced, functional system that provides a consistently lighted roadway appearance within the community.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Street Lighting Program</b>	<b>1.39</b>	<b>429,300</b>	<b>429,300</b>	<b>-</b>
Includes the routine maintenance of the Pelican Bay roadway street lighting system including all up-lighting at the Pelican Bay entrances and bike path lighting. Street Lights consist of concrete poles and metal Halide lamps.				
<b>Reserves/Transfers</b>	<b>-</b>	<b>1,515,300</b>	<b>1,515,300</b>	<b>-</b>
<b>Current Level of Service Budget</b>	<b>1.39</b>	<b>1,944,600</b>	<b>1,944,600</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
% of Lights repaired within 24 hours	100	100	-	-
Light posts inspected	24	24	-	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	148,540	149,100	152,600	127,200	-	127,200	(14.7%)
Operating Expense	223,481	377,700	227,800	290,900	-	290,900	(23.0%)
Indirect Cost Reimburs	7,800	11,000	11,000	11,200	-	11,200	1.8%
Capital Outlay	38,267	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>418,088</b>	<b>537,800</b>	<b>391,400</b>	<b>429,300</b>	<b>-</b>	<b>429,300</b>	<b>(20.2%)</b>
Trans to Property Appraiser	-	10,700	8,000	11,900	-	11,900	11.2%
Trans to Tax Collector	10,359	16,700	11,500	14,900	-	14,900	(10.8%)
Trans to 322 Pel Bay Cap Fd (H. Irma)	-	-	1,000,000	-	-	-	na
Reserves for Capital	-	968,600	-	1,338,500	-	1,338,500	38.2%
Reserves for Cash Flow	-	192,800	-	150,000	-	150,000	(22.2%)
<b>Total Budget</b>	<b>428,447</b>	<b>1,726,600</b>	<b>1,410,900</b>	<b>1,944,600</b>	<b>-</b>	<b>1,944,600</b>	<b>12.6%</b>
<b>Total FTE</b>	<b>1.73</b>	<b>1.73</b>	<b>1.73</b>	<b>1.39</b>	<b>-</b>	<b>1.39</b>	<b>(19.7%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Ad Valorem Taxes	515,793	564,400	541,800	585,000	-	585,000	3.6%
Miscellaneous Revenues	-	-	4,300	-	-	-	na
Interest/Misc	13,288	2,500	11,000	2,500	-	2,500	0.0%
Trans frm Tax Collector	3,401	-	-	-	-	-	na
Advance/Repay fm 322 Pel Bay Cap	-	-	-	1,000,000	-	1,000,000	na
Carry Forward	1,136,300	1,188,100	1,240,300	386,500	-	386,500	(67.5%)
Less 5% Required By Law	-	(28,400)	-	(29,400)	-	(29,400)	3.5%
<b>Total Funding</b>	<b>1,668,782</b>	<b>1,726,600</b>	<b>1,797,400</b>	<b>1,944,600</b>	<b>-</b>	<b>1,944,600</b>	<b>12.6%</b>

Forecast FY 2018:

As the fiscal year progresses, a modest budget amendment under \$5,000 may be required to increase personal service appropriations in line with forecast. This BA may be necessary to cover payroll accruals and increases in overtime. Operating

**Office of the County Manager**

**Pelican Bay Services Division**

**Pelican Bay Street Lighting (778)**

expenses are forecast to lower than budget due primarily to lower expenditures for engineering fees and electrical contractors versus the adopted FY 2018 levels. A transfer of \$1,000,000 was made early in the year as a loan to the Pelican Bay Irrigation and Landscaping Capital Fund (322) due to the high costs of recovery from damage to beautified areas from Hurricane Irma.

Current FY 2019:

The Personal Services decrease in FY 2019 is driven by a shift in allocating for one FTE differently than in prior years. A small portion of one FTE has been reallocated to the Water Operation fund center within the Pelican Bay MSTBU Fund (109) and will have a cost share in the Clam Bay Restoration Capital Fund (320) for project management services. The net operating budget for FY 2019 due to lower appropriations associated with maintaining the lighting system due to the extent of work performed on the lighting system during FY 2018. FY 2019 includes reserves for future construction and improvement of the street lighting system as identified in the Pelican Bay Community Improvement Plan.

Revenues:

This fund had a millage rate of .0857 in FY 2018 and the rate remains unchanged for FY 2019 in accordance with the advisory committee recommendation. Estimated taxable value for this district totals \$6,825,803,272 which represents a 3.64% increase over last year. Property taxes total \$585,000. The District's actual cash and cash equivalents (carry-forward) year over year increased \$104,000 to \$1,240,300 as of year ended September 30, 2017. The loan to the Irrigation and Landscaping Capital Fund (322) is budgeted to be fully repaid to the Pelican Bay Lighting District Fund (778) in FY 2019.



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Pelican Bay Services Division  
Pelican Bay – Clam Pass Ecosystem Enhancement (111)**

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Clam Pass Ecosystem Enhancement</b>	-	150,000	-	150,000
Current Level of Service Budget	-	150,000	-	150,000

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	101,587	150,000	163,400	150,000	-	150,000	0.0%
<b>Net Operating Budget</b>	<b>101,587</b>	<b>150,000</b>	<b>163,400</b>	<b>150,000</b>	-	<b>150,000</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>101,587</b>	<b>150,000</b>	<b>163,400</b>	<b>150,000</b>	-	<b>150,000</b>	<b>0.0%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Net Cost Unincorp General Fund	101,587	150,000	163,400	150,000	-	150,000	0.0%
<b>Total Funding</b>	<b>101,587</b>	<b>150,000</b>	<b>163,400</b>	<b>150,000</b>	-	<b>150,000</b>	<b>0.0%</b>

Notes:

Beginning mid-year FY 2015, a separate cost center was created and funds appropriated by budget amendment to assist with management of the Clam Bay Estuary.

Current FY 2019:

Previously budgeted as a transfer from the Unincorporated Area General Fund (111) to Pelican Bay Capital Fund (320), funds to assist with management of the Clam Bay Estuary are now directly budgeted within a separate Fund (111) cost center with direct signature authority by Pelican Bay MSTBU management.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Business and Economic Development Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	401,802	447,800	445,500	459,300	-	459,300	2.6%
Operating Expense	496,435	347,000	543,600	554,200	-	554,200	59.7%
Indirect Cost Reimburs	800	3,600	3,600	4,100	-	4,100	13.9%
Capital Outlay	1,279	1,500	2,900	1,500	-	1,500	0.0%
Remittances	810,176	1,621,400	1,146,400	1,044,400	-	1,044,400	(35.6%)
<b>Net Operating Budget</b>	<b>1,710,493</b>	<b>2,421,300</b>	<b>2,142,000</b>	<b>2,063,500</b>	<b>-</b>	<b>2,063,500</b>	<b>(14.8%)</b>
Trans to 714 Co Mgr Match	8,413	-	-	-	-	-	na
Reserves for Contingencies	-	-	-	25,000	-	25,000	na
Restricted for Unfunded Requests	-	3,272,700	-	3,139,500	-	3,139,500	(4.1%)
<b>Total Budget</b>	<b>1,718,906</b>	<b>5,694,000</b>	<b>2,142,000</b>	<b>5,228,000</b>	<b>-</b>	<b>5,228,000</b>	<b>(8.2%)</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Economic Development (007)	524,111	860,600	814,100	604,100	-	604,100	(29.8%)
Economic Development Promotional Tools (001)	678,995	971,400	740,900	855,400	-	855,400	(11.9%)
Office of Economic Development (001)	507,388	589,300	587,000	604,000	-	604,000	2.5%
<b>Total Net Budget</b>	<b>1,710,493</b>	<b>2,421,300</b>	<b>2,142,000</b>	<b>2,063,500</b>	<b>-</b>	<b>2,063,500</b>	<b>(14.8%)</b>
<b>Total Transfers and Reserves</b>	<b>8,413</b>	<b>3,272,700</b>	<b>-</b>	<b>3,164,500</b>	<b>-</b>	<b>3,164,500</b>	<b>(3.3%)</b>
<b>Total Budget</b>	<b>1,718,906</b>	<b>5,694,000</b>	<b>2,142,000</b>	<b>5,228,000</b>	<b>-</b>	<b>5,228,000</b>	<b>(8.2%)</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	510,122	400,000	400,000	400,000	-	400,000	0.0%
Interest/Misc	32,714	35,400	41,800	38,400	-	38,400	8.5%
Net Cost General Fund	1,186,383	1,560,700	1,327,900	1,459,400	-	1,459,400	(6.5%)
Trans fm 001 Gen Fund	1,981,700	-	-	-	-	-	na
Carry Forward	1,732,500	3,719,700	3,724,500	3,352,200	-	3,352,200	(9.9%)
Less 5% Required By Law	-	(21,800)	-	(22,000)	-	(22,000)	0.9%
<b>Total Funding</b>	<b>5,443,419</b>	<b>5,694,000</b>	<b>5,494,200</b>	<b>5,228,000</b>	<b>-</b>	<b>5,228,000</b>	<b>(8.2%)</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Office of Economic Development (001)	4.75	4.75	4.75	4.75	-	4.75	0.0%
<b>Total FTE</b>	<b>4.75</b>	<b>4.75</b>	<b>4.75</b>	<b>4.75</b>	<b>-</b>	<b>4.75</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Business and Economic Development Division  
Office of Economic Development (001)**

**Mission Statement**

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase average wages, improve productivity and its growth rate, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Office of Economic Development Operating Budget</b>	<b>4.00</b>	<b>552,800</b>	-	<b>552,800</b>
The Office of Economic Development functions as the primary County interface for economic development including effective management of related programs and incentives.				
<b>Economic Incentives</b>	<b>0.75</b>	<b>51,200</b>	-	<b>51,200</b>
Provides for payments pursuant to economic incentive programs geared towards high-wage targeted industries locating or expanding in Collier County.				
Current Level of Service Budget	<b>4.75</b>	<b>604,000</b>	-	<b>604,000</b>

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	401,802	447,800	445,500	459,300	-	459,300	2.6%
Operating Expense	104,307	140,000	138,600	143,200	-	143,200	2.3%
Capital Outlay	1,279	1,500	2,900	1,500	-	1,500	0.0%
<b>Net Operating Budget</b>	<b>507,388</b>	<b>589,300</b>	<b>587,000</b>	<b>604,000</b>	-	<b>604,000</b>	<b>2.5%</b>
<b>Total Budget</b>	<b>507,388</b>	<b>589,300</b>	<b>587,000</b>	<b>604,000</b>	-	<b>604,000</b>	<b>2.5%</b>
<b>Total FTE</b>	<b>4.75</b>	<b>4.75</b>	<b>4.75</b>	<b>4.75</b>	-	<b>4.75</b>	<b>0.0%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Net Cost General Fund	507,388	589,300	587,000	604,000	-	604,000	2.5%
<b>Total Funding</b>	<b>507,388</b>	<b>589,300</b>	<b>587,000</b>	<b>604,000</b>	-	<b>604,000</b>	<b>2.5%</b>

**Notes:**

The Office of Business & Economic Development, the creation of which was approved by the Board on June 26, 2012, works in conjunction with other local and state economic development organizations to assist businesses to expand or relocate to Collier County. Activities consist of incentive policy development and administration, business concierge services including facilitating regulatory assistance and promoting an improved business climate in Collier County.

Costs associated with the economic development incentive component of the budget are provided on the following page.

**Forecast FY 2018:**

The budget forecast is consistent with budget.

**Current FY 2019:**

The proposed budget is consistent with budget policy.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Business and Economic Development Division  
Economic Development Promotional Tools (001)**

**Mission Statement**

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase average wages, improve productivity and its growth rate, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Economic Development Partnerships</b>	-	275,000	-	275,000
Provides for payments to economic development partners including the Greater Naples Chamber of Commerce, Early Learning Coalition and the SW Florida Economic Development Alliance.				
<b>Economic Development Incentives</b>	-	580,400	-	580,400
Provides funding for incentive programs geared towards high-wage targeted industries locating or expanding in Collier County				
Current Level of Service Budget	-	855,400	-	855,400

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	200,000	200,000	200,000	200,000	-	200,000	0.0%
Remittances	478,995	771,400	540,900	655,400	-	655,400	(15.0%)
<b>Net Operating Budget</b>	<b>678,995</b>	<b>971,400</b>	<b>740,900</b>	<b>855,400</b>	-	<b>855,400</b>	<b>(11.9%)</b>
<b>Total Budget</b>	<b>678,995</b>	<b>971,400</b>	<b>740,900</b>	<b>855,400</b>	-	<b>855,400</b>	<b>(11.9%)</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Net Cost General Fund	678,995	971,400	740,900	855,400	-	855,400	(11.9%)
<b>Total Funding</b>	<b>678,995</b>	<b>971,400</b>	<b>740,900</b>	<b>855,400</b>	-	<b>855,400</b>	<b>(11.9%)</b>

Notes:

This budget provides for economic development partnership and incentive payments including an allowance for the State of Florida Qualified Target Industry (QTI) program. Because economic development incentive payments are subject to attaining certain milestones, the planned payments described below will be made only upon meeting established conditions.

Forecast FY 2018:

Anticipated FY 2018 payments include:

- Arthrex Advanced Broadband \$8,400
- Arthrex CID #1 \$41,200
- Arthrex CID #2 \$143,300
- Arthrex Job Creation \$133,400
- Position Logic \$29,400
- Project Ice ALPS (ACI Worldwide) \$99,300
- Chamber of Commerce - Collier's Economic Future \$100,000
- Early Learning Coalition \$75,000
- SW Florida Economic Alliance \$100,000
- State of Florida Qualified Target Industry (QTI) program \$10,900

Total: \$740,900

**Office of the County Manager**

**Business and Economic Development Division  
Economic Development Promotional Tools (001)**

Current FY 2019:

The FY 2019 budget includes:

Arthrex Advanced Broadband \$8,400  
Arthrex CID #1 \$41,200  
Arthrex CID #2 \$143,300  
Arthrex Job Creation \$66,700  
Position Logic \$29,400  
Project Ice ALPS (ACI Worldwide) \$143,000  
Project Incentive Contingency \$137,500  
Chamber of Commerce - Collier's Economic Future \$100,000  
Early Learning Coalition \$75,000  
SW Florida Economic Alliance \$100,000  
State of Florida Qualified Target Industry (QTI) program \$10,900

Total: \$855,400

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Business and Economic Development Division  
Economic Development (007)**

**Mission Statement**

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Collier County Soft Landing Accelerator Program</b>	-	600,000	600,000	-
County financial support for Collier County Soft Landing Business Accelerator - Naples & Florida Culinary Accelerator @ Immokalee. Both Accelerator facilities are managed and operated by Economic Incubators Inc., pursuant to a contract with Collier County.				
<b>Reserves, Transfers, and Interest</b>	-	1,131,800	1,131,800	-
Current Level of Service Budget	-	1,731,800	1,731,800	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	192,129	7,000	205,000	211,000	-	211,000	2,914.3%
Indirect Cost Reimburs	800	3,600	3,600	4,100	-	4,100	13.9%
Remittances	331,182	850,000	605,500	389,000	-	389,000	(54.2%)
<b>Net Operating Budget</b>	<b>524,111</b>	<b>860,600</b>	<b>814,100</b>	<b>604,100</b>	-	<b>604,100</b>	<b>(29.8%)</b>
Trans to 714 Co Mgr Match	8,413	-	-	-	-	-	na
Reserves for Contingencies	-	-	-	25,000	-	25,000	na
Restricted for Unfunded Requests	-	1,252,400	-	1,102,700	-	1,102,700	(12.0%)
<b>Total Budget</b>	<b>532,523</b>	<b>2,113,000</b>	<b>814,100</b>	<b>1,731,800</b>	-	<b>1,731,800</b>	<b>(18.0%)</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	510,122	400,000	400,000	400,000	-	400,000	0.0%
Interest/Misc	16,197	15,600	22,000	18,600	-	18,600	19.2%
Carry Forward	1,732,500	1,718,200	1,726,300	1,334,200	-	1,334,200	(22.3%)
Less 5% Required By Law	-	(20,800)	-	(21,000)	-	(21,000)	1.0%
<b>Total Funding</b>	<b>2,258,819</b>	<b>2,113,000</b>	<b>2,148,300</b>	<b>1,731,800</b>	-	<b>1,731,800</b>	<b>(18.0%)</b>

**Notes:**

This Fund accounts for proceeds from the local government share of revenue sharing from gaming proceeds pursuant to the agreement between the State of Florida and the Seminole Tribe. FY 12 was the first year for the distribution of proceeds. Additionally, \$75,000 was received from the Collier County Industrial Development Authority in FY 14 and \$30,492 in FY 16.

**Forecast FY 2018:**

The forecast provides for the County's ongoing operational support for the Collier County Soft Landing Business Accelerator & the Florida Culinary Accelerator @ Immokalee managed by Economic Incubators, Inc.

**Current FY 2019:**

The FY 19 budget includes funding of \$600,000 for ongoing support for the Collier County Soft Landing Accelerator and the Florida Culinary Accelerator @ Immokalee managed by Economic Incubators, Inc.

Accumulated revenue sharing proceeds are budgeted in reserves.

**Office of the County Manager**

**Business and Economic Development Division  
Economic Development (007)**

Revenues:

The budget anticipates receipts of \$400,000 in revenue sharing from gaming proceeds. Accumulated revenue sharing and contributions are budgeted in reserves.

Historical receipts:

FY 12 - \$265,088  
FY 13 - \$313,631  
FY 14 - \$491,171  
FY 15 - \$504,510  
FY 16 - \$582,788  
FY 17 - \$510,122  
FY 18 - \$890,584  
Total - \$3,557,894

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Business and Economic Development Division  
Deepwater Horizon Oil Spill Settlement (757)**

**Mission Statement**

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Deepwater Settlement</b>	-	2,036,800	2,036,800	-
Current Level of Service Budget	-	2,036,800	2,036,800	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Restricted for Unfunded Requests	-	2,020,300	-	2,036,800	-	2,036,800	0.8%
<b>Total Budget</b>	-	2,020,300	-	2,036,800	-	2,036,800	0.8%

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	16,517	19,800	19,800	19,800	-	19,800	0.0%
Trans fm 001 Gen Fund	1,981,700	-	-	-	-	-	na
Carry Forward	-	2,001,500	1,998,200	2,018,000	-	2,018,000	0.8%
Less 5% Required By Law	-	(1,000)	-	(1,000)	-	(1,000)	0.0%
<b>Total Funding</b>	1,998,217	2,020,300	2,018,000	2,036,800	-	2,036,800	0.8%

Notes:

On April 20, 2010, the Deepwater Horizon offshore oil rig had an explosion. The resulting fire could not be extinguished and, on April 22, 2010, Deepwater Horizon sank, leaving the well gushing oil until July 15 when it was finally capped, causing the largest oil spill in U.S. waters. In accordance with Section 377.43 Florida Statutes, the Deepwater Horizon Oil Spill Settlement may be spent on the following:

- \* Scientific research into the impact of the oil spill on fisheries and coastal wildlife and vegetation along any of the state's shoreline;
- \* Environmental restoration of coastal areas damaged by the oil spill;
- \* Economic incentives; and
- \* Initiative to expand and diversify the economy of the Collier County.

The Department of Environmental Protection is the lead agency for expending the funds designated for environmental restoration efforts.

The Department of Economic Opportunity is the lead agency for expending the funds designated for economic incentives and diversification efforts.



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Office of the County Manager Grants**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	-	-	24,400	-	-	-	na
Capital Outlay	139,715	-	59,800	-	-	-	na
Remittances	8,413	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>148,128</b>	-	<b>84,200</b>	-	-	-	<b>na</b>
<b>Total Budget</b>	<b>148,128</b>	-	<b>84,200</b>	-	-	-	<b>na</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
County Manager Grants (713/714)	148,128	-	84,200	-	-	-	na
<b>Total Net Budget</b>	<b>148,128</b>	-	<b>84,200</b>	-	-	-	<b>na</b>
<b>Total Transfers and Reserves</b>	-	-	-	-	-	-	<b>na</b>
<b>Total Budget</b>	<b>148,128</b>	-	<b>84,200</b>	-	-	-	<b>na</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	(16,474)	-	-	-	-	-	na
Miscellaneous Revenues	111,424	-	84,200	-	-	-	na
Interest/Misc	297	-	-	-	-	-	na
Trans fm 007 Eco Dev	8,413	-	-	-	-	-	na
<b>Total Funding</b>	<b>103,660</b>	-	<b>84,200</b>	-	-	-	<b>na</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Office of the County Manager Grants  
County Manager Grants (713/714)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	-	-	24,400	-	-	-	na
Capital Outlay	139,715	-	59,800	-	-	-	na
Remittances	8,413	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>148,128</b>	-	<b>84,200</b>	-	-	-	<b>na</b>
<b>Total Budget</b>	<b>148,128</b>	-	<b>84,200</b>	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	(16,474)	-	-	-	-	-	na
Miscellaneous Revenues	111,424	-	84,200	-	-	-	na
Interest/Misc	297	-	-	-	-	-	na
Trans fm 007 Eco Dev	8,413	-	-	-	-	-	na
<b>Total Funding</b>	<b>103,660</b>	-	<b>84,200</b>	-	-	-	<b>na</b>

Notes:

Budgets for grants are entered at the time the grant is awarded and accepted by the Board of County Commissioners.

Forecast FY 2018:

Because grant funds utilize an automatic budget roll mechanism, the standard budget procedure is to forecast the entire existing budget. Currently there is only one active grant:

The forecast reflects budgeted payments relative to the Business Accelerator grant. The forecast is a mechanical balancing of the amended budget in SAP (accounting system) not a spending plan. Final closure of the grant will include closing out the budget.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Ave Maria Innovation Zone**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	-	1,000	-	1,000	-	1,000	0.0%
<b>Net Operating Budget</b>	-	<b>1,000</b>	-	<b>1,000</b>	-	<b>1,000</b>	<b>0.0%</b>
Restricted for Unfunded Requests	-	114,200	-	204,800	-	204,800	79.3%
<b>Total Budget</b>	-	<b>115,200</b>	-	<b>205,800</b>	-	<b>205,800</b>	<b>78.6%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Ave Maria Innovation Zone (182)	-	1,000	-	1,000	-	1,000	0.0%
<b>Total Net Budget</b>	-	<b>1,000</b>	-	<b>1,000</b>	-	<b>1,000</b>	<b>0.0%</b>
<b>Total Transfers and Reserves</b>	-	<b>114,200</b>	-	<b>204,800</b>	-	<b>204,800</b>	<b>79.3%</b>
<b>Total Budget</b>	-	<b>115,200</b>	-	<b>205,800</b>	-	<b>205,800</b>	<b>78.6%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Interest/Misc	260	-	700	-	-	-	na
Trans fm 001 Gen Fund	25,400	68,400	68,400	73,200	-	73,200	7.0%
Trans fm 111 Unincorp Gen Fd	5,800	15,500	15,500	16,600	-	16,600	7.1%
Carry Forward	-	31,300	31,400	116,000	-	116,000	270.6%
<b>Total Funding</b>	<b>31,460</b>	<b>115,200</b>	<b>116,000</b>	<b>205,800</b>	-	<b>205,800</b>	<b>78.6%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Ave Maria Innovation Zone  
Ave Maria Innovation Zone (182)**

**Mission Statement**

Created pursuant to Ordinance 2010-20 under Resolution of the Board on June 23, 2015, the Ave Maria Innovation Zone is established to attract and retain qualified targeted industry businesses within the defined unincorporated area of Collier County.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Economic Development Plan Implementation</b>	-	1,000	-	1,000
<b>Reserves / Transfers / Interest</b>	-	204,800	205,800	-1,000
Current Level of Service Budget	-	205,800	205,800	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	-	1,000	-	1,000	-	1,000	0.0%
<b>Net Operating Budget</b>	-	1,000	-	1,000	-	1,000	0.0%
Restricted for Unfunded Requests	-	114,200	-	204,800	-	204,800	79.3%
<b>Total Budget</b>	-	115,200	-	205,800	-	205,800	78.6%

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	260	-	700	-	-	-	na
Trans fm 001 Gen Fund	25,400	68,400	68,400	73,200	-	73,200	7.0%
Trans fm 111 Unincorp Gen Fd	5,800	15,500	15,500	16,600	-	16,600	7.1%
Carry Forward	-	31,300	31,400	116,000	-	116,000	270.6%
<b>Total Funding</b>	31,460	115,200	116,000	205,800	-	205,800	78.6%

**Notes:**

The Ave Maria Innovation Zone was established by Resolution of the Board pursuant to Ordinance 2010-20 on June 23, 2015. Revenues are available for economic development in accordance with an approved tax increment financing plan. Trust funds generated under the tax increment financing plan may be utilized in any lawful manner including infrastructure required to serve new targeted business or the expansion of an existing targeted business; payment of County Impact Fees to be paid by targeted new or existing business; and payment of building permit or other County fees related to construction of structures to serve targeted business. All payments must be approved in advance by the Board.

The base tax increment year is the 2014 tax year or FY 15. The base year taxable value is \$26,647,219.

**Forecast FY 2018:**

No expense is forecast and the expected year ending fund balance at 9/30/18 for use in FY 18 is \$116,000.

**Current FY 2019:**

This Innovation Zone is accounted for within a separate fund and tax increment revenue will be deposited via a transfer from the General Fund and Unincorporated Area General Fund. This Innovation Zone will never exceed \$1,000,000 in fund balance during any single year and is subject to annual appropriation of the Board. Up to five percent (5%) of the trust's fund balance shall be reserved as an administrative fee for the County.

Current tax year 2018 (FY 19) taxable value within the innovation zone is \$48,261,257 and the related tax increment value through which the tax increment revenue is derived is \$21,614,038. The transfer's from the General Fund and Unincorporated Area General Fund representing 95% of the increment total \$73,200 and \$16,600 respectively. A \$1,000 allocation for County administration

**Office of the County Manager**

**Ave Maria Innovation Zone**

**Ave Maria Innovation Zone (182)**

costs is budgeted. The Reserve for Unfunded Requests totals \$204,800 and this amount will grow over time and only be dispersed upon Board approval consistent with the Economic Development Plan.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	251,734	491,600	426,700	490,800	-	490,800	(0.2%)
Operating Expense	437,506	1,007,400	719,800	1,739,900	-	1,739,900	72.7%
Indirect Cost Reimburs	60,100	57,500	57,500	62,100	-	62,100	8.0%
Capital Outlay	175,809	4,403,200	1,036,700	4,926,500	-	4,926,500	11.9%
Grants and Aid	-	75,000	-	175,000	-	175,000	133.3%
<b>Net Operating Budget</b>	<b>925,149</b>	<b>6,034,700</b>	<b>2,240,700</b>	<b>7,394,300</b>	<b>-</b>	<b>7,394,300</b>	<b>22.5%</b>
Trans to Property Appraiser	8,116	11,400	11,400	12,200	-	12,200	7.0%
Trans to Tax Collector	21,115	29,300	29,300	30,700	-	30,700	4.8%
Trans to 112 Landscape Fd	-	-	-	49,000	-	49,000	na
Trans to 187 Bayshore Redev Fd	136,800	136,800	136,800	136,800	-	136,800	0.0%
Trans to 287 CRA Loan	85,500	631,000	631,000	625,100	-	625,100	(0.9%)
Trans to 506 IT Capital	-	3,700	3,700	-	-	-	(100.0%)
Reserves for Contingencies	-	131,000	-	122,900	-	122,900	(6.2%)
Reserves for Capital	-	2,137,000	-	2,557,900	-	2,557,900	19.7%
<b>Total Budget</b>	<b>1,176,680</b>	<b>9,114,900</b>	<b>3,052,900</b>	<b>10,928,900</b>	<b>-</b>	<b>10,928,900</b>	<b>19.9%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Bayshore Beautification MSTU (163)	297,250	5,037,200	341,000	5,747,100	-	5,747,100	14.1%
Bayshore CRA Grant and Grant Match (717/718)	195,137	-	675,200	-	-	-	na
Bayshore/Gateway Triangle Redevelop (187)	414,227	951,900	1,164,000	1,621,400	-	1,621,400	70.3%
Haldeman Creek MSTU (164)	18,535	45,600	60,500	25,800	-	25,800	(43.4%)
<b>Total Net Budget</b>	<b>925,149</b>	<b>6,034,700</b>	<b>2,240,700</b>	<b>7,394,300</b>	<b>-</b>	<b>7,394,300</b>	<b>22.5%</b>
<b>Total Transfers and Reserves</b>	<b>251,531</b>	<b>3,080,200</b>	<b>812,200</b>	<b>3,534,600</b>	<b>-</b>	<b>3,534,600</b>	<b>14.8%</b>
<b>Total Budget</b>	<b>1,176,680</b>	<b>9,114,900</b>	<b>3,052,900</b>	<b>10,928,900</b>	<b>-</b>	<b>10,928,900</b>	<b>19.9%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Ad Valorem Taxes	977,728	1,130,000	1,084,800	1,235,900	-	1,235,900	9.4%
Delinquent Ad Valorem Taxes	850	-	-	-	-	-	na
Charges For Services	-	-	7,000	-	-	-	na
Miscellaneous Revenues	84,641	15,000	67,000	-	-	-	(100.0%)
Interest/Misc	64,780	58,300	73,000	92,800	-	92,800	59.2%
Reimb From Other Depts	70,952	-	675,200	-	-	-	na
Trans frm Property Appraiser	1,094	-	-	-	-	-	na
Trans frm Tax Collector	6,933	-	-	-	-	-	na
Trans fm 001 Gen Fund	1,054,000	1,274,200	1,274,200	1,439,900	-	1,439,900	13.0%
Trans fm 111 Unincorp Gen Fd	238,600	288,400	288,400	326,000	-	326,000	13.0%
Trans fm 163 Baysh/Av Beaut Fd	125,500	125,500	125,500	125,500	-	125,500	0.0%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0.0%
Trans fm 186 Immok Redev Fd	-	78,000	78,000	74,100	-	74,100	(5.0%)
Carry Forward	5,474,700	6,194,500	7,058,600	7,690,100	-	7,690,100	24.1%
Less 5% Required By Law	-	(60,300)	-	(66,700)	-	(66,700)	10.6%
<b>Total Funding</b>	<b>8,111,078</b>	<b>9,114,900</b>	<b>10,743,000</b>	<b>10,928,900</b>	<b>-</b>	<b>10,928,900</b>	<b>19.9%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)**

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Bayshore/Gateway Triangle Redevelop (187)	4.00	4.00	4.00	4.00	-	4.00	0.0%
<b>Total FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Bayshore/Gateway Triangle Redevelop (187)**

**Mission Statement**

To support the efforts of the Board of County Commissioners which established itself as the Community Redevelopment Agency (CRA) and made a finding of necessity and of blight conditions in the Bayshore/Gateway Triangle Component Redevelopment Area by adopting Resolution 2000-82 on March 14, 2000, and to implement the Bayshore/Gateway Triangle Component Section of the Collier County Community Redevelopment Plan adopted by the CRA.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>CRA Implementation</b>	<b>2.85</b>	<b>1,500,300</b>	<b>1,500,300</b>	<b>-</b>
Monitor, update and implement the Bayshore/Gateway Triangle component of the Collier County Community Redevelopment Plan.				
<b>Project &amp; MSTU Management</b>	<b>1.15</b>	<b>121,100</b>	<b>121,100</b>	<b>-</b>
Manage CRA & MSTU projects within the district including; streets, sidewalks, lighting, landscaping and other improvements. Land acquisition and rehabilitation projects include purchase of blighted properties and construction/re-development of commercial and residential buildings.				
<b>Transfers for Debt Service</b>	<b>-</b>	<b>625,100</b>	<b>625,100</b>	<b>-</b>
<b>Reserves</b>	<b>-</b>	<b>1,666,700</b>	<b>1,666,700</b>	<b>-</b>
<b>Current Level of Service Budget</b>	<b>4.00</b>	<b>3,913,200</b>	<b>3,913,200</b>	<b>-</b>

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	251,734	491,600	426,700	490,800	-	490,800	(0.2%)
Operating Expense	111,693	333,600	308,600	875,500	-	875,500	162.4%
Indirect Cost Reimburs	50,800	48,500	48,500	53,600	-	53,600	10.5%
Capital Outlay	-	3,200	380,200	26,500	-	26,500	728.1%
Grants and Aid	-	75,000	-	175,000	-	175,000	133.3%
<b>Net Operating Budget</b>	<b>414,227</b>	<b>951,900</b>	<b>1,164,000</b>	<b>1,621,400</b>	<b>-</b>	<b>1,621,400</b>	<b>70.3%</b>
Trans to 287 CRA Loan	85,500	631,000	631,000	625,100	-	625,100	(0.9%)
Trans to 506 IT Capital	-	3,700	3,700	-	-	-	(100.0%)
Reserves for Contingencies	-	131,000	-	122,900	-	122,900	(6.2%)
Reserves for Capital	-	1,601,200	-	1,543,800	-	1,543,800	(3.6%)
<b>Total Budget</b>	<b>499,727</b>	<b>3,318,800</b>	<b>1,798,700</b>	<b>3,913,200</b>	<b>-</b>	<b>3,913,200</b>	<b>17.9%</b>
<b>Total FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>0.0%</b>



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Bayshore/Gateway Triangle Redevelop (187)**

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Charges For Services	-	-	7,000	-	-	-	na
Miscellaneous Revenues	78,613	15,000	67,000	-	-	-	(100.0%)
Interest/Misc	14,202	15,300	20,000	28,600	-	28,600	86.9%
Trans fm 001 Gen Fund	1,054,000	1,274,200	1,274,200	1,439,900	-	1,439,900	13.0%
Trans fm 111 Unincorp Gen Fd	238,600	288,400	288,400	326,000	-	326,000	13.0%
Trans fm 163 Baysh/Av Beaut Fd	125,500	125,500	125,500	125,500	-	125,500	0.0%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0.0%
Trans fm 186 Immok Redev Fd	-	78,000	78,000	74,100	-	74,100	(5.0%)
Carry Forward	814,200	1,512,700	1,836,700	1,909,400	-	1,909,400	26.2%
Less 5% Required By Law	-	(1,600)	-	(1,600)	-	(1,600)	0.0%
<b>Total Funding</b>	<b>2,336,415</b>	<b>3,318,800</b>	<b>3,708,100</b>	<b>3,913,200</b>	<b>-</b>	<b>3,913,200</b>	<b>17.9%</b>

Notes:

The CRA's tax increment value peaked in 2008 at \$626,776,903. Today the taxable increment is \$425,225,545.

On July 26, 2006, the CRA entered into a loan agreement with Wachovia Bank under which a line of credit was secured for \$7,000,000. Of this amount, \$5,901,000 was drawn to purchase and assemble commercial property within the Gateway Triangle catalyst project area as an incentive to attract private development interest. On July 28, 2009, a \$13,500,000 term loan was secured through Fifth/Third Bank which paid off the earlier Wachovia line of credit and provided additional dollars for strategic property acquisition. The term of this note was five (5) years with a final maturity date of September 1, 2014. The note was restructured in May 2013 into the Fifth Third Bank Note Series 2013. On March 2, 2017, the debt was again restructured. The restructured note, TD Bank, N.A. Series 2017, provided proceeds of \$5,293,293 which were used to pay off the Fifth Third Bank Note. The term of the TD Bank Note is ten (10) years with a final maturity of March 1, 2027. As of September 30, 2018, the TD Bank, N.A. Series 2017 Note had an outstanding principal balance of \$4,615,198.

Forecast FY 2018:

The personal services forecast reflects savings from position vacancies. Operating expenses are in line with the adopted budget and include the CRA Redevelopment Plan update. The Capital Outlay forecast includes the acquisition of a lot at 3221 Bayshore Drive to provide additional off road parking.

The primary revenue source for the Bayshore CRA is Tax Increment Financing (TIF) revenue. TIF revenue is budgeted as transfers from the General Fund (001) and the Unincorporated Area General Fund (111). The FY 18 Bayshore CRA taxable increment value generated TIF revenue of \$1,562,600.

Current FY 2019:

The FY 19 budget is based on four (4) FTEs and a full time job bank Planning Tech position. The budget provides \$363,000 to relocate the Crown Castle cell tower from the CRA's Triangle Property. The relocation is a required component of the Triangle Property sale to Real Estates Partners International, LLC planned to close in April 2019. Also provided in the budget is funding of approximately \$384,000 for professional and contractual services including services for development of the Bayshore Drive parking lot on property acquired in August 2018. A transfer to Debt Service Fund (287) provides for annual debt service requirements. In the grants and aid category the proposed pool of grant dollars for the Community Improvement Grant Program is increased. This will allow the FY 2019 budget to accommodate the pay out of grant contracts approved in FY 18. A Capital Reserve of \$1,543,800 is provided.

Revenues:

The primary CRA revenue sources are Tax Increment Financing (TIF) derived from the CRA's property tax increment and fund carryforward. For FY 19 taxable value within the Bayshore CRA is \$713,306,651 and the related tax increment value through which the tax increment revenue is derived is \$425,225,545. The transfers from the General Fund and Unincorporated Area General Fund, representing 95% of the increment, are \$1,439,900 and \$326,000 respectively. Year over year TIF revenue is increased by \$203,300 to \$1,765,900. Carry forward into FY 19 is projected to be \$1,909,400.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)**

**Bayshore CRA Grant and Grant Match (717/718)**

**Mission Statement**

To account for grants managed by the Bayshore Gateway Triangle CRA.

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	19,328	-	18,700	-	-	-	na
Capital Outlay	175,809	-	656,500	-	-	-	na
<b>Net Operating Budget</b>	<b>195,137</b>	<b>-</b>	<b>675,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>195,137</b>	<b>-</b>	<b>675,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Reimb From Other Depts	70,952	-	675,200	-	-	-	na
<b>Total Funding</b>	<b>70,952</b>	<b>-</b>	<b>675,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

Notes:

All new grants for Bayshore Gateway Triangle CRA will be budgeted in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Forecast FY 2018:

Forecast grant fund activity includes the following projects:

- \$520,300 CDBG grant - Fire suppression infrastructure
- \$154,900 CDBG grant - Karen Drive stormwater improvements

\$675,200 Total grants

Current FY 2019:

All new grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Bayshore Beautification MSTU (163)**

**Mission Statement**

The Bayshore Beautification MSTU was created for the purpose of providing curbing, irrigation, plantings and maintenance of the roadway medians within the MSTU; providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and providing beautification and maintenance of other public areas within the MSTU as recommended by the Advisory Committee.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>MSTU Operations &amp; Maintenance</b>	-	847,100	847,100	-
<b>MSTU Capital Improvements</b>	-	4,900,000	4,900,000	-
<b>Reserves/Transfers/Interest</b>	-	804,200	804,200	-
Current Level of Service Budget	-	6,551,300	6,551,300	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	288,550	628,700	332,500	839,300	-	839,300	33.5%
Indirect Cost Reimburs	8,700	8,500	8,500	7,800	-	7,800	(8.2%)
Capital Outlay	-	4,400,000	-	4,900,000	-	4,900,000	11.4%
<b>Net Operating Budget</b>	<b>297,250</b>	<b>5,037,200</b>	<b>341,000</b>	<b>5,747,100</b>	-	<b>5,747,100</b>	<b>14.1%</b>
Trans to Property Appraiser	7,618	10,600	10,600	11,200	-	11,200	5.7%
Trans to Tax Collector	19,525	27,300	27,300	27,300	-	27,300	0.0%
Trans to 112 Landscape Fd	-	-	-	49,000	-	49,000	na
Trans to 187 Bayshore Redev Fd	125,500	125,500	125,500	125,500	-	125,500	0.0%
Reserves for Capital	-	186,300	-	591,200	-	591,200	217.3%
<b>Total Budget</b>	<b>449,894</b>	<b>5,386,900</b>	<b>504,400</b>	<b>6,551,300</b>	-	<b>6,551,300</b>	<b>21.6%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	916,679	1,051,100	1,009,100	1,111,900	-	1,111,900	5.8%
Delinquent Ad Valorem Taxes	787	-	-	-	-	-	na
Miscellaneous Revenues	6,028	-	-	-	-	-	na
Interest/Misc	47,257	40,000	50,000	60,000	-	60,000	50.0%
Trans frm Property Appraiser	1,027	-	-	-	-	-	na
Trans frm Tax Collector	6,411	-	-	-	-	-	na
Carry Forward	4,355,000	4,350,400	4,883,300	5,438,000	-	5,438,000	25.0%
Less 5% Required By Law	-	(54,600)	-	(58,600)	-	(58,600)	7.3%
<b>Total Funding</b>	<b>5,333,189</b>	<b>5,386,900</b>	<b>5,942,400</b>	<b>6,551,300</b>	-	<b>6,551,300</b>	<b>21.6%</b>

**Notes:**

Budget guidance specified that MSTU's without advisory board oversight would be limited to a millage neutral position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight will be allowed to consider tax rates ranging from millage neutral to tax neutral depending upon program requirements and taxable values upon advisory board recommendation.

**Forecast FY 2018:**

Operating expenses include design activities for the Thomasson Drive streetscape project as well as ongoing operating and

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)**

**Bayshore Beautification MSTU (163)**

maintenance activities. A transfer to the Bayshore CRA fund (187) in the amount of \$125,500 is programmed to fund administrative and project management provided by Bayshore CRA staff.

Current FY 2019:

The budget provides \$4,900,000 for capital improvements. Construction engineering services are budgeted at \$470,000. MSTU roadway maintenance, operating contracts and utilities expenses make up the balance of the budget. A transfer to Bayshore CRA Fund (187) totaling \$125,500 is programmed to support administration and project management provided by Bayshore CRA staff. Relative to Hurricane Irma clean up, a \$49,000 reimbursement transfer to Landscape Fund (112) is budgeted. County Landscape Fund (112) provided initial centralized expenditure management and payment for Hurricane Irma cleanup activities which are being reimbursed in FY 19 by the benefitting MSTUs.

Revenues:

Taxable value for FY 19 is \$471,053,351, a 5.88% increase from the prior fiscal year. The advisory committee recommends a millage neutral rate of 2.3604 that will generate \$1,111,874 in property taxes. The millage cap for this district is 3.0000 per \$1,000 of taxable value.

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**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Haldeman Creek MSTU (164)**

**Mission Statement**

Provide for maintenance Dredging and maintenance of navigational channel markers within the defined boundary.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>MSTU Operating Costs</b>	-	18,000	17,100	900
<b>Improvements &amp; Consulting</b>	-	20,000	20,000	-
<b>Reserves/Transfers/Interest</b>	-	426,400	427,300	-900
Current Level of Service Budget	-	<b>464,400</b>	<b>464,400</b>	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	17,935	45,100	60,000	25,100	-	25,100	(44.3%)
Indirect Cost Reimburs	600	500	500	700	-	700	40.0%
<b>Net Operating Budget</b>	<b>18,535</b>	<b>45,600</b>	<b>60,500</b>	<b>25,800</b>	-	<b>25,800</b>	<b>(43.4%)</b>
Trans to Property Appraiser	498	800	800	1,000	-	1,000	25.0%
Trans to Tax Collector	1,590	2,000	2,000	3,400	-	3,400	70.0%
Trans to 187 Bayshore Redev Fd	11,300	11,300	11,300	11,300	-	11,300	0.0%
Reserves for Capital	-	349,500	-	422,900	-	422,900	21.0%
<b>Total Budget</b>	<b>31,922</b>	<b>409,200</b>	<b>74,600</b>	<b>464,400</b>	-	<b>464,400</b>	<b>13.5%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	61,049	78,900	75,700	124,000	-	124,000	57.2%
Delinquent Ad Valorem Taxes	63	-	-	-	-	-	na
Interest/Misc	3,321	3,000	3,000	4,200	-	4,200	40.0%
Trans frm Property Appraiser	67	-	-	-	-	-	na
Trans frm Tax Collector	522	-	-	-	-	-	na
Carry Forward	305,500	331,400	338,600	342,700	-	342,700	3.4%
Less 5% Required By Law	-	(4,100)	-	(6,500)	-	(6,500)	58.5%
<b>Total Funding</b>	<b>370,522</b>	<b>409,200</b>	<b>417,300</b>	<b>464,400</b>	-	<b>464,400</b>	<b>13.5%</b>

Notes:

The Haldeman Creek Maintenance Dredging MSTU was created pursuant to Ordinance 2006-60. The last dredge project was conducted in 2006 at a cost of \$2,599,250. The committee's plan is to set aside reserves to provide some portion of a major dredge project or to be available for modest maintenance or emergency dredge efforts. Administration and project management services are provided by Bayshore Gateway CRA staff.

Current FY 2019:

Operating expenses include a \$20,000 allocation for consulting services to evaluate future dredging needs and time frames. Capital reserves are accumulated to maintain the navigability of the waterway and fund dredge activities in the future. Under this budget, the capital reserve will increase to \$423,800.

Revenues:

Taxable value for FY 19 is \$124,033,485, a 15.46% increase from the prior fiscal year. The advisory committee recommends a millage increase from the prior rate of 0.7348 to 1.0000. Taxes generated by a millage of 1.000 per \$1,000 of taxable value are

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)**

**Haldeman Creek MSTU (164)**

\$124,000. The millage cap for this district is 3.0000 per \$1,000 of taxable value.

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**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	234,909	304,600	260,800	320,200	-	320,200	5.1%
Operating Expense	322,274	588,100	513,600	666,200	-	666,200	13.3%
Indirect Cost Reimburs	54,400	51,100	51,100	51,200	-	51,200	0.2%
Capital Outlay	73,224	100,000	712,000	104,000	-	104,000	4.0%
Grants and Aid	34,176	55,000	40,000	75,000	-	75,000	36.4%
<b>Net Operating Budget</b>	<b>718,983</b>	<b>1,098,800</b>	<b>1,577,500</b>	<b>1,216,600</b>	<b>-</b>	<b>1,216,600</b>	<b>10.7%</b>
Trans to Property Appraiser	2,811	3,600	3,600	3,900	-	3,900	8.3%
Trans to Tax Collector	7,127	8,300	8,300	8,400	-	8,400	1.2%
Advance/Repay to 111 Unincrp Gen Fd	30,000	30,000	30,000	30,000	-	30,000	0.0%
Trans to 112 Landscape Fd	-	-	-	15,800	-	15,800	na
Trans to 186 Immok Redev Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Trans to 187 Bayshore Redev Fd	-	78,000	78,000	74,100	-	74,100	(5.0%)
Trans to 506 IT Capital	-	3,600	3,600	-	-	-	(100.0%)
Reserves for Contingencies	-	58,000	-	60,000	-	60,000	3.4%
Reserves for Capital	-	695,500	-	1,072,400	-	1,072,400	54.2%
<b>Total Budget</b>	<b>843,922</b>	<b>2,060,800</b>	<b>1,786,000</b>	<b>2,566,200</b>	<b>-</b>	<b>2,566,200</b>	<b>24.5%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Immokalee Beautification MSTU (162)	117,040	311,000	166,000	358,800	-	358,800	15.4%
Immokalee Community Redevelopment Agency (CRA) (186)	424,603	580,300	606,000	645,300	-	645,300	11.2%
Immokalee CRA Grant and Grant Match (715/716)	2,002	-	598,000	-	-	-	na
Landscaping - Immokalee Rd & State Road 29 (111)	175,338	207,500	207,500	212,500	-	212,500	2.4%
<b>Total Net Budget</b>	<b>718,983</b>	<b>1,098,800</b>	<b>1,577,500</b>	<b>1,216,600</b>	<b>-</b>	<b>1,216,600</b>	<b>10.7%</b>
<b>Total Transfers and Reserves</b>	<b>124,938</b>	<b>962,000</b>	<b>208,500</b>	<b>1,349,600</b>	<b>-</b>	<b>1,349,600</b>	<b>40.3%</b>
<b>Total Budget</b>	<b>843,922</b>	<b>2,060,800</b>	<b>1,786,000</b>	<b>2,566,200</b>	<b>-</b>	<b>2,566,200</b>	<b>24.5%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Ad Valorem Taxes	331,496	365,500	350,900	384,000	-	384,000	5.1%
Delinquent Ad Valorem Taxes	644	-	-	-	-	-	na
Miscellaneous Revenues	5,834	-	-	-	-	-	na
Interest/Misc	10,725	6,500	14,000	11,700	-	11,700	80.0%
Impact Fees	1,108	-	-	-	-	-	na
Reimb From Other Depts	1,802	-	598,000	-	-	-	na
Trans frm Property Appraiser	379	-	-	-	-	-	na
Trans frm Tax Collector	2,340	-	-	-	-	-	na
Net Cost Unincorp General Fund	175,338	207,500	207,500	212,500	-	212,500	2.4%
Trans fm 001 Gen Fund	444,100	512,700	512,700	574,900	-	574,900	12.1%
Trans fm 111 Unincorp Gen Fd	100,500	116,100	116,100	130,100	-	130,100	12.1%
Trans fm 162 Immokalee Beaut Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Carry Forward	774,200	786,200	1,089,700	1,187,900	-	1,187,900	51.1%
Less 5% Required By Law	-	(18,700)	-	(19,900)	-	(19,900)	6.4%
<b>Total Funding</b>	<b>1,933,466</b>	<b>2,060,800</b>	<b>2,973,900</b>	<b>2,566,200</b>	<b>-</b>	<b>2,566,200</b>	<b>24.5%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)**

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Immokalee Community Redevelopment Agency (CRA) (186)	3.00	3.00	3.00	3.00	-	3.00	0.0%
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>0.0%</b>



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Immokalee Community Redevelopment Agency (CRA) (186)**

**Mission Statement**

To support the efforts of the Board of County Commissioners, which established itself as the Community Redevelopment Agency (CRA) and made a finding of necessity and of blight conditions in the Immokalee Component Redevelopment Area by adopting Resolution 2000-82 on March 14, 2000, and to implement the Immokalee Component Section of the Collier County Community Redevelopment Plan adopted by the CRA.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>CRA Implementation</b>	<b>2.00</b>	<b>627,721</b>	<b>627,721</b>	<b>-</b>
Monitor, update and implement the Immokalee Component Section of the Collier County Community Redevelopment Plan. Includes funding for CRA staff and all re-development activities.				
<b>Immokalee Beautification MSTU Management</b>	<b>1.00</b>	<b>91,679</b>	<b>85,000</b>	<b>6,679</b>
Manage Immokalee Beautification MSTU & SR 29 ROW Improvements & related projects				
<b>Reserves &amp; Transfers</b>	<b>-</b>	<b>583,000</b>	<b>589,679</b>	<b>-6,679</b>
<b>Current Level of Service Budget</b>	<b>3.00</b>	<b>1,302,400</b>	<b>1,302,400</b>	<b>-</b>

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	234,909	304,600	260,800	320,200	-	320,200	5.1%
Operating Expense	99,483	172,200	153,700	197,400	-	197,400	14.6%
Indirect Cost Reimburs	51,900	48,500	48,500	48,700	-	48,700	0.4%
Capital Outlay	4,134	-	103,000	4,000	-	4,000	na
Grants and Aid	34,176	55,000	40,000	75,000	-	75,000	36.4%
<b>Net Operating Budget</b>	<b>424,603</b>	<b>580,300</b>	<b>606,000</b>	<b>645,300</b>	<b>-</b>	<b>645,300</b>	<b>11.2%</b>
Advance/Repay to 111 Unincrp Gen Fd	30,000	30,000	30,000	30,000	-	30,000	0.0%
Trans to 187 Bayshore Redev Fd	-	78,000	78,000	74,100	-	74,100	(5.0%)
Trans to 506 IT Capital	-	3,600	3,600	-	-	-	(100.0%)
Reserves for Contingencies	-	58,000	-	60,000	-	60,000	3.4%
Reserves for Capital	-	363,700	-	493,000	-	493,000	35.6%
<b>Total Budget</b>	<b>454,603</b>	<b>1,113,600</b>	<b>717,600</b>	<b>1,302,400</b>	<b>-</b>	<b>1,302,400</b>	<b>17.0%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Interest/Misc	4,942	3,500	8,000	5,000	-	5,000	42.9%
Impact Fees	1,108	-	-	-	-	-	na
Trans fm 001 Gen Fund	444,100	512,700	512,700	574,900	-	574,900	12.1%
Trans fm 111 Unincorp Gen Fd	100,500	116,100	116,100	130,100	-	130,100	12.1%
Trans fm 162 Immokalee Beaut Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Carry Forward	322,500	396,500	503,500	507,700	-	507,700	28.0%
Less 5% Required By Law	-	(200)	-	(300)	-	(300)	50.0%
<b>Total Funding</b>	<b>958,150</b>	<b>1,113,600</b>	<b>1,225,300</b>	<b>1,302,400</b>	<b>-</b>	<b>1,302,400</b>	<b>17.0%</b>

Notes:

The Board of County Commissioners (BCC) on April 24, 2007 approved the establishment of an Immokalee CRA office with an Executive Director and two support staff. The Board on March 9, 2010 approved the establishment of the Immokalee Business

Office of the County Manager

**Immokalee Community Redevelopment Agency (CRA)**

**Immokalee Community Redevelopment Agency (CRA) (186)**

Development Center. The Business Development Center program was not renewed and the related position phased out in FY 15. On October 1, 2012, the Board added management of the Immokalee Beautification MSTU to the CRA's responsibilities and authorized the addition of a project manager. Commencing in FY 13, the Board also moved roadway landscape maintenance of a section of Immokalee Road and SR 29 to the CRA. The CRA fund is compensated for management responsibilities from the Immokalee Beautification MSTU.

The CRA is repaying the Unincorporated Area General Fund (111) at a rate of \$30,000 per year relative to the Business Development Center grant refunding of \$268,900. Repayment will be accomplished in nine years. The initial \$30,000 repayment occurred in FY 16, the final payment is scheduled for FY 24.

The CRA's tax increment value peaked in 2008 at \$241,138,525. Today the tax increment value is \$169,784,542.

Forecast FY 2018:

Personal service costs are forecast under budget due to a position vacancy.

The primary revenue source for the Immokalee CRA is Tax Increment Financing (TIF) revenue. TIF revenue is budgeted as transfers from the General Fund (001) and the Unincorporated Area General Fund (111). The Immokalee CRA taxable increment value generated combined TIF revenue of \$628,800.

Current FY 2019:

The budget is based on three (3) FTEs and a full time job bank position.

Operating expenses are up a modest amount reflecting recent cost experience and larger contractual service and rent budgets. Maintenance work related to the First Street Zocalo is being performed by the Parks & Recreation Division with costs split three ways between the CRA, Immokalee Beautification and the Parks & Recreation Division. The budget for the Commercial Rehabilitation Grant Program is increased to \$55,000 and the Impact Fee Deferral Program is funded at \$20,000 relative to existing commitments. A \$30,000 repayment to Fund (111) is provided. The capital reserve is increased to \$479,700. A transfer of \$74,100 to the Bayshore CRA is programmed to support one-half of the CRA Director cost budgeted in full in Bayshore CRA Fund (187).

Revenues:

The primary revenue sources are Tax Increment Financing (TIF) derived from the CRA's property tax increment and fund carryforward. For FY 19 taxable value within the Immokalee CRA is \$318,430,132 and the related tax increment value through which the tax increment revenue is derived is \$169,784,542. The transfer's from the General Fund and Unincorporated Area General Fund representing 95% of the increment total \$574,900 and \$130,100 respectively. Year over year TIF revenue is increased by \$76,200 to \$705,000. Carry forward into FY 19 is projected to be \$507,700.

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Immokalee CRA Grant and Grant Match (715/716)**

**Mission Statement**

To account for grants managed by the Immokalee CRA.

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	1,002	-	19,000	-	-	-	na
Capital Outlay	1,000	-	579,000	-	-	-	na
<b>Net Operating Budget</b>	<b>2,002</b>	<b>-</b>	<b>598,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>2,002</b>	<b>-</b>	<b>598,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Reimb From Other Depts	1,802	-	598,000	-	-	-	na
<b>Total Funding</b>	<b>1,802</b>	<b>-</b>	<b>598,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

Notes:

All new grants for Immokalee CRA will be budgeted in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Forecast FY 2018:

Forecast grant funded activity includes the following project:

\$598,000 CDBG grant - Immokalee Sidewalk Improvements

Current FY 2019:

All new grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Immokalee Beautification MSTU (162)**

**Mission Statement**

The MSTU was created for the purpose of beautifying and maintaining the median areas of SR 29 and Immokalee Road (CR 846), and certain other public areas within the Immokalee Beautification Municipal Service Taxing Unit. The major objective is to maintain the completed improvements, and complete future improvements on SR 29 in accordance with the Master Plan established for this Beautification District and FDOT approvals.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Improvements General/Landscape Maintenance</b>	-	358,800	358,800	-
<b>Reserves/Transfers/Interest</b>	-	692,500	692,500	-
<b>Current Level of Service Budget</b>	-	<b>1,051,300</b>	<b>1,051,300</b>	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	46,450	208,400	133,400	256,300	-	256,300	23.0%
Indirect Cost Reimburs	2,500	2,600	2,600	2,500	-	2,500	(3.8%)
Capital Outlay	68,091	100,000	30,000	100,000	-	100,000	0.0%
<b>Net Operating Budget</b>	<b>117,040</b>	<b>311,000</b>	<b>166,000</b>	<b>358,800</b>	-	<b>358,800</b>	<b>15.4%</b>
Trans to Property Appraiser	2,811	3,600	3,600	3,900	-	3,900	8.3%
Trans to Tax Collector	7,127	8,300	8,300	8,400	-	8,400	1.2%
Trans to 112 Landscape Fd	-	-	-	15,800	-	15,800	na
Trans to 186 Immok Redev Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Reserves for Capital	-	331,800	-	579,400	-	579,400	74.6%
<b>Total Budget</b>	<b>211,979</b>	<b>739,700</b>	<b>262,900</b>	<b>1,051,300</b>	-	<b>1,051,300</b>	<b>42.1%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Ad Valorem Taxes	331,496	365,500	350,900	384,000	-	384,000	5.1%
Delinquent Ad Valorem Taxes	644	-	-	-	-	-	na
Miscellaneous Revenues	5,834	-	-	-	-	-	na
Interest/Misc	5,783	3,000	6,000	6,700	-	6,700	123.3%
Trans frm Property Appraiser	379	-	-	-	-	-	na
Trans frm Tax Collector	2,340	-	-	-	-	-	na
Carry Forward	451,700	389,700	586,200	680,200	-	680,200	74.5%
Less 5% Required By Law	-	(18,500)	-	(19,600)	-	(19,600)	5.9%
<b>Total Funding</b>	<b>798,176</b>	<b>739,700</b>	<b>943,100</b>	<b>1,051,300</b>	-	<b>1,051,300</b>	<b>42.1%</b>

Forecast FY 2018:

Forecast expenditures and revenue projected to be lower than the adopted budget.

Current FY 2019:

The budget provides for asset maintenance as well as \$100,000 for capital improvements. Operating expenses include \$10,000 to maintain the Zocalo First Street Plaza. A transfer of \$85,000 supports project management and administration provided by Immokalee CRA staff. Relative to Hurricane Irma clean up, a \$15,800 reimbursement transfer to Landscape Fund (112) is budgeted. County Landscape Fund (112) provided initial centralized expenditure management and payment for Hurricane Irma cleanup activities which are being reimbursed in FY 19 by the benefitting MSTUs.

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Immokalee Beautification MSTU (162)**

Revenues:

The taxable value for FY 19 is \$383,982,927, a 5.04% increase from FY 18. The advisory committee recommends maintaining the prior year millage of 1.0000 mill. This will generate \$384,000 in property taxes. The millage cap for this district is 1.0000 per \$1,000 of taxable value.

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Landscaping - Immokalee Rd & State Road 29 (111)**

**Mission Statement**

To provide maintenance of landscaped, non-landscaped medians and roadsides on sections of Immokalee Road and SR 29 within the Immokalee urban area to meet the standards adopted by the Board of County Commissioners and to support Florida Statutes Chapters 74-191.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Immokalee Roadway Beautification Management</b>	-	212,500	-	212,500
<p>This program provides funding for landscape maintenance contractors and operational costs required for maintenance of the landscaped and non-landscaped medians and roadways for Immokalee Road and SR 29 in the Immokalee area.</p>				
Current Level of Service Budget	-	212,500	-	212,500

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	175,338	207,500	207,500	212,500	-	212,500	2.4%
<b>Net Operating Budget</b>	<b>175,338</b>	<b>207,500</b>	<b>207,500</b>	<b>212,500</b>	-	<b>212,500</b>	<b>2.4%</b>
<b>Total Budget</b>	<b>175,338</b>	<b>207,500</b>	<b>207,500</b>	<b>212,500</b>	-	<b>212,500</b>	<b>2.4%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Net Cost Unincorp General Fund	175,338	207,500	207,500	212,500	-	212,500	2.4%
<b>Total Funding</b>	<b>175,338</b>	<b>207,500</b>	<b>207,500</b>	<b>212,500</b>	-	<b>212,500</b>	<b>2.4%</b>

Notes:

In mid FY 12, the Board transferred management of the Immokalee Beautification MSTU to the Immokalee CRA and approved the addition of a CRA project manager position. The Board also approved the concept of using this position to manage all landscaped and improved road right-of-way in the Immokalee area. In FY 13, the median and roadside maintenance budget for Immokalee Road and SR 29 was moved under Immokalee CRA management.

Forecast FY 2018:

Forecast maintenance expenditures includes contractual maintenance services, electricity and water.

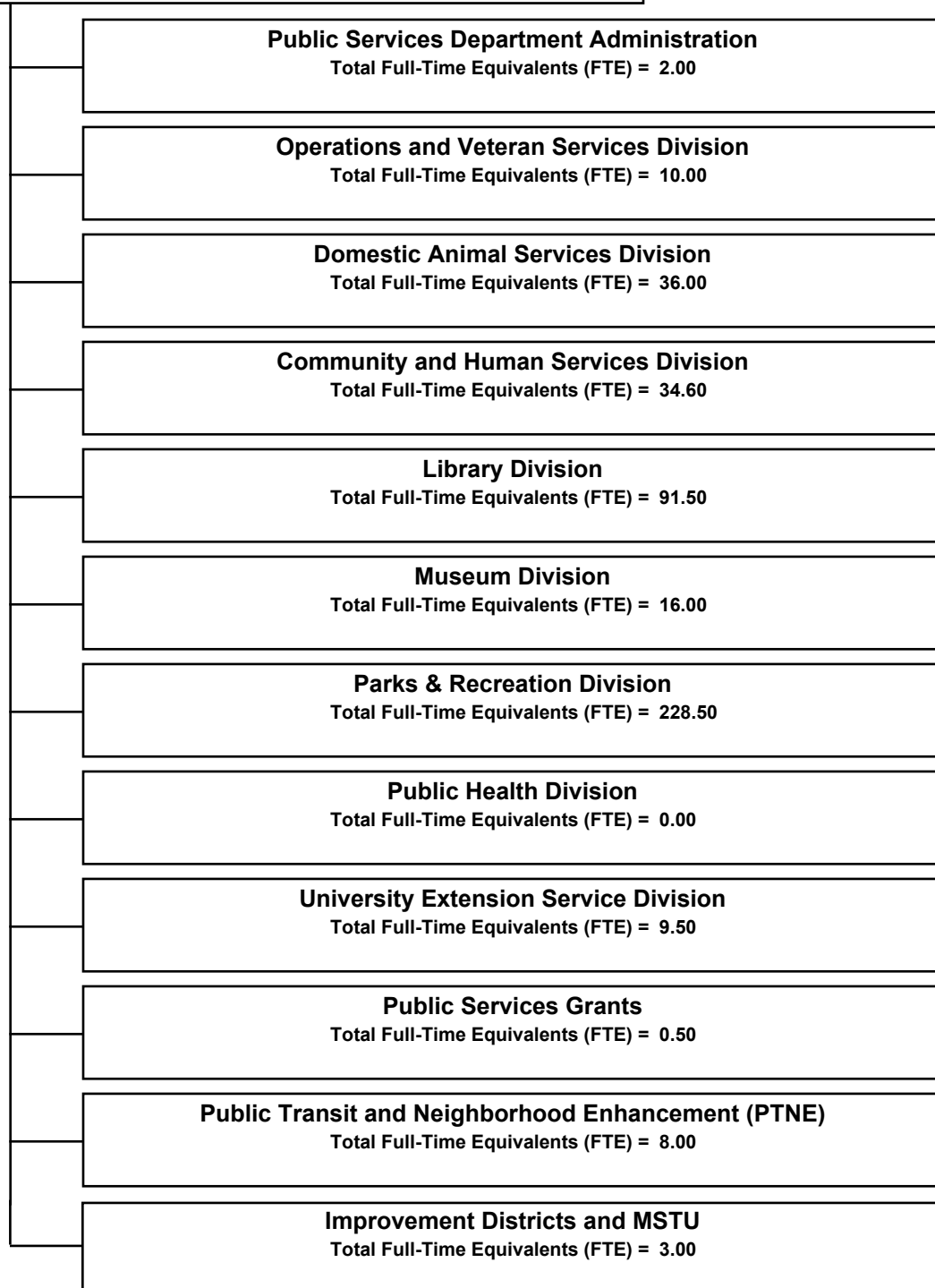
Current FY 2019:

Planned maintenance expenditures are in line with prior year levels. Included are modest increases for landscape materials and mulch.

## Public Services Department

### Public Services Department Organizational Chart

Total Full-Time Equivalents (FTE) = 439.60



## Public Services Department

### Steve Carnell, Department Head

The Public Services Department provides the citizens of Collier County with a wide variety of governmental services that preserve and enhance the quality of life throughout the community. The Department includes a small administrative staff, and the following divisions: Operations & Veteran Services, Domestic Animal Services, Community & Human Services, Library, Museum, Parks & Recreation, University Extension Services, and Public Transit & Neighborhood Enhancement. Through contractual arrangements, this Department has oversight responsibilities for the David Lawrence Center and the Public Health Division. The goal of each Division is to exceed our customers' expectations in providing quality services as cost effectively as possible. The total budget appropriation in FY 19 (including expanded requests, transfers, and reserves) is \$104,222,300. The number of authorized permanent Full Time Equivalent (FTE) positions in the Department for FY 19, including expanded requests, is 439.60.

#### Operations and Veterans Services Division:

This division is focused on coordination of department-wide activities, including implementation of new initiatives, fiscal planning and oversight, marketing and communications, internal and quality controls. The Veteran Services unit assists veterans and their dependents. In FY 19, the Operations Unit will implement and manage Enterprise Asset Management for the Public Services Department. In FY 19, the Veterans Unit will upgrade and implement new client management software, enhancing and improving delivery of services.

#### University Extension Services Division:

The University Extension Services Division offers educational and demonstration services in the areas of Agriculture, Marine Sciences, Urban and Commercial Horticulture, Family Consumer Sciences and 4-H Youth Development. Requests from homeowners for assistance with gardening continue to increase, and the Division expects this trend will continue in FY 19. The 4-H program continues to grow and provides very valuable educational experiences for the community's youth. Repair of the Institute of Food and Agricultural Services building, due to damage from Hurricane Irma, will be a top priority of the Public Services Department in FY 19.

#### Domestic Animal Services Division:

Domestic Animal Services provides protection to the citizens of Collier County from animal-related injury and zoonotic disease, gives temporary shelter to the community's unwanted and/or stray pet population, and promotes responsible pet ownership and humane treatment of animals. In FY 19, the Division will continue to focus on increasing compliance with Collier County's licensing and vaccination requirements and continued expansion of humane pet population control programs.

#### Community and Human Services Division:

By leveraging local, state, and federal funds, the Division provides a one-stop shop to lower income residents in need, including frail seniors, those seeking assistance with prescriptions and medical care, families striving for home ownership or to maintain their homes, and non-profits that meet affordable housing and community needs. In FY 19, the Division will coordinate efforts with community partners to continue these endeavors, while striving for improvement in compliance in grant management and overall process efficiency.

#### Library Division:

The Library Division's FY 19 budget request supports the core mission of providing educational environments, facilitating community engagement and cultivating life-long learning. FY 19 initiatives include continued implementation of recommendations from a comprehensive community assessment that was completed in 2017. The Library Division's FY 19 budget appropriates funding for fiber infrastructure upgrades at five locations, which will increase connectivity and allow for upgraded security features at these locations. The Library will also prioritize and address backlog capital projects in FY 19.

#### Museum Division:

The Museum Division continues to operate five museum locations, each featuring a unique aspect of Collier County's history. The Key Marco Cat will be on loan from the Smithsonian at the Marco Island Historical Museum, and the Museum will continue to focus on capital improvements and enhancements at other locations in FY 19.

#### Parks and Recreation Division:

The Parks and Recreation Division maintains park facilities and programs throughout Collier County. Sun-N-Fun Lagoon continues to be a popular recreational attraction. FY 19 capital projects include funding for Big Corkscrew Island Regional Park, the Caxambas Community Center, and continued repairs and upgrades at existing community and regional parks. The division will also expand maintenance services at various park locations in FY 19.



## **Public Services Department**

**Public Health Division:**

The Collier County Public Health Unit (CCPHU) continues to coordinate its efforts with the Board of County Commissioners to provide health care and environmental programs for Collier County residents. Additionally, the CCPHU continues to monitor the success of the endeavor to refer all housing that does not meet minimum migrant housing standards to Code Enforcement.

**Public Transit and Neighborhood Enhancement Division:**

The Public Transit and Neighborhood Enhancement Division administers the public transit system: Collier Area Transit (CAT) and the Transportation Disadvantaged System (TD); and manages road beautification and drainage projects undertaken through the Municipal Service Taxing Units (MSTUs) process.

The following is a list of telephone numbers for additional information on programs and services provided by the Public Services Department:

252-8468 Administration  
252-6956 Public Information Officer  
455-1031 David Lawrence Center  
252-7387 Domestic Animal Services  
252-4800 Extension, Education & Training Center  
252-2273 Community and Human Services  
252-5508 Public Services Operations  
252-8387 Veteran Services  
593-0334 Library  
252-8476 Museum  
252-4000 Parks and Recreation  
252-8200 Public Health Division  
252-5840 Public Transit and Neighborhood Enhancement

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

<b>Division Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	27,468,096	28,849,800	29,931,600	29,923,800	327,900	30,251,700	4.9%
Operating Expense	29,202,800	28,906,100	35,136,600	28,643,000	203,400	28,846,400	(0.2%)
Indirect Cost Reimburs	378,300	409,400	409,400	457,200	-	457,200	11.7%
Capital Outlay	2,642,169	2,164,400	9,907,800	2,631,300	36,000	2,667,300	23.2%
Grants and Aid	4,557,484	3,404,400	7,466,000	3,489,600	235,000	3,724,600	9.4%
Remittances	4,028,678	500,000	11,246,800	500,000	-	500,000	0.0%
<b>Total Net Budget</b>	<b>68,277,527</b>	<b>64,234,100</b>	<b>94,098,200</b>	<b>65,644,900</b>	<b>802,300</b>	<b>66,447,200</b>	<b>3.4 %</b>
Trans to Property Appraiser	21,439	25,300	25,300	27,600	-	27,600	9.1%
Trans to Tax Collector	90,305	108,700	108,700	110,500	-	110,500	1.7%
Advance/Repay to 111 Unincrp Gen Fd	80,000	15,000	15,000	15,000	-	15,000	0.0%
Trans to 001 General Fund	267,800	362,400	362,400	371,700	-	371,700	2.6%
Trans to 111 Unincorp Gen Fd	945,400	975,100	975,100	1,085,600	-	1,085,600	11.3%
Trans to 112 Landscape Fd	-	-	-	91,700	-	91,700	na
Trans to 116 Misc Grant Fd	-	-	-	224,000	-	224,000	na
Trans to 119 Sea Turtle	-	-	10,000	129,600	-	129,600	na
Trans to 123 Serv for Sr Fd	673,771	654,600	654,600	751,500	-	751,500	14.8%
Trans to 172 Conserv Collier	-	305,800	1,305,800	186,400	-	186,400	(39.0%)
Trans to 706 Housing Grants	-	-	48,800	76,700	-	76,700	na
Trans to 708 Hum Serv Match	-	-	3,200	8,400	-	8,400	na
Trans to 710 Pub Serv Match	4,100	-	56,400	-	-	-	na
Trans to 314 Museum Cap	311,600	192,900	192,900	-	-	-	(100.0%)
Trans to 426 CAT Mass Transit Fd	1,322,857	-	1,477,200	-	-	-	na
Trans to 427 Transp Disadv Fd	23,851	-	50,300	-	-	-	na
Trans to 506 IT Capital	-	9,100	9,100	-	-	-	(100.0%)
Reserves for Contingencies	-	2,560,800	-	2,690,800	-	2,690,800	5.1%
Reserves for Capital	-	368,300	-	197,700	-	197,700	(46.3%)
Restricted for Unfunded Requests	-	32,181,400	-	31,528,400	-	31,528,400	(2.0%)
Reserves for Insurance	-	100,000	-	100,000	-	100,000	0.0%
Reserves for Cash Flow	-	473,700	-	200,000	-	200,000	(57.8%)
Reserves for Attrition	-	(20,100)	-	(20,500)	-	(20,500)	2.0%
<b>Total Budget</b>	<b>72,018,649</b>	<b>102,547,100</b>	<b>99,393,000</b>	<b>103,420,000</b>	<b>802,300</b>	<b>104,222,300</b>	<b>1.6%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

<b>Appropriations by Department</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Public Services Department Administration	343,346	363,900	307,600	297,400	-	297,400	(18.3%)
Operations and Veteran Services Division	743,965	935,900	986,800	1,013,900	70,000	1,083,900	15.8%
Domestic Animal Services Division	3,132,979	3,452,800	3,271,000	3,483,200	49,000	3,532,200	2.3%
Community and Human Services Division	14,699,349	8,231,400	26,737,800	8,414,200	315,000	8,729,200	6.0%
Library Division	7,649,159	8,548,200	8,697,800	8,390,200	97,100	8,487,300	(0.7%)
Museum Division	1,809,083	2,040,700	2,040,700	2,111,100	106,300	2,217,400	8.7%
Parks & Recreation Division	22,933,906	26,495,800	27,028,600	27,091,300	124,400	27,215,700	2.7%
Public Health Division	2,245,906	1,815,600	1,795,000	1,861,000	-	1,861,000	2.5%
University Extension Service Division	710,003	832,100	783,600	803,600	40,500	844,100	1.4%
Public Services Grants	376,513	-	758,700	-	-	-	na
Public Transit and Neighborhood Enhancement (PTNE)	11,531,965	6,212,500	19,404,500	5,993,700	-	5,993,700	(3.5%)
Improvement Districts and MSTU	2,101,352	5,305,200	2,286,100	6,185,300	-	6,185,300	16.6%
<b>Total Net Budget</b>	<b>68,277,527</b>	<b>64,234,100</b>	<b>94,098,200</b>	<b>65,644,900</b>	<b>802,300</b>	<b>66,447,200</b>	<b>3.4%</b>
Domestic Animal Services Division	-	278,700	-	313,000	-	313,000	12.3%
Community and Human Services Division	673,771	705,500	706,600	1,409,100	-	1,409,100	99.7%
Library Division	-	11,600	44,000	21,200	-	21,200	82.8%
Museum Division	353,797	471,400	244,500	280,500	-	280,500	(40.5%)
Parks & Recreation Division	979,221	35,279,200	2,413,700	34,585,900	-	34,585,900	(2.0%)
University Extension Service Division	-	45,100	-	22,100	-	22,100	(51.0%)
Public Services Grants	-	-	2,400	-	-	-	na
Public Transit and Neighborhood Enhancement (PTNE)	1,346,708	897,600	1,527,500	480,800	-	480,800	(46.4%)
Improvement Districts and MSTU	387,626	623,900	356,100	662,500	-	662,500	6.2%
<b>Total Transfers and Reserves</b>	<b>3,741,122</b>	<b>38,313,000</b>	<b>5,294,800</b>	<b>37,775,100</b>	<b>-</b>	<b>37,775,100</b>	<b>(1.4%)</b>
<b>Total Budget</b>	<b>72,018,649</b>	<b>102,547,100</b>	<b>99,393,000</b>	<b>103,420,000</b>	<b>802,300</b>	<b>104,222,300</b>	<b>1.6%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

<b>Division Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Ad Valorem Taxes	2,276,567	2,703,300	2,574,900	2,866,700	-	2,866,700	6.0%
Delinquent Ad Valorem Taxes	2,013	-	-	-	-	-	na
Tourist Devel Tax	2,109,831	2,000,000	2,000,000	2,000,000	-	2,000,000	0.0%
Licenses & Permits	286,622	322,700	251,000	280,200	-	280,200	(13.2%)
Special Assessments	5,525	-	-	-	-	-	na
Intergovernmental Revenues	17,968,080	-	28,339,300	-	-	-	na
FEMA - Fed Emerg Mgt Agency	457	-	-	-	-	-	na
Charges For Services	8,572,254	9,708,100	8,720,300	9,700,600	25,000	9,725,600	0.2%
Fines & Forfeitures	185,868	201,000	191,300	192,500	-	192,500	(4.2%)
Miscellaneous Revenues	1,562,830	832,200	1,979,900	779,000	-	779,000	(6.4%)
Interest/Misc	486,376	122,600	408,500	351,400	-	351,400	186.6%
Reimb From Other Depts	203,121	71,500	71,500	71,500	-	71,500	0.0%
Trans frm Property Appraiser	2,722	-	-	-	-	-	na
Trans frm Tax Collector	29,652	-	-	-	-	-	na
Net Cost General Fund	24,921,477	28,135,700	27,817,000	28,704,800	471,800	29,176,600	3.7%
Net Cost Unincorp General Fund	9,554,798	10,717,800	10,819,400	11,037,000	19,200	11,056,200	3.2%
Trans fm 001 Gen Fund	5,675,021	5,963,300	6,403,300	6,525,000	180,000	6,705,000	12.4%
Trans fm 111 Unincorp Gen Fd	841,892	911,500	916,800	936,400	-	936,400	2.7%
Trans fm 123 Svs for Sr Grants	-	-	48,800	-	-	-	na
Trans fm 129 Library Grants	-	-	44,000	-	-	-	na
Trans fm 143 Vander Beaut Fd	91,500	94,300	94,300	96,500	-	96,500	2.3%
Trans fm 158 Radio Rd Beaut Fd	33,200	38,100	38,100	46,400	-	46,400	21.8%
Trans fm 151 Sable Palm Rd Ex Fd	2,900	3,000	3,000	3,100	-	3,100	3.3%
Trans fm 152 Lely Golf Beaut Fd	32,600	34,700	34,700	43,500	-	43,500	25.4%
Trans fm 153 G Gate Beaut Fd	34,800	36,300	36,300	44,800	-	44,800	23.4%
Trans fm 159 Forest Lake Fd	49,800	50,700	50,700	57,900	-	57,900	14.2%
Trans fm 165 Rock Rd	2,600	3,500	3,500	4,200	-	4,200	20.0%
Trans fm 174 Conserv Collier Maint	4,100	305,800	1,315,800	186,400	-	186,400	(39.0%)
Trans fm 183 TDC Beach Pk	27,768	-	109,500	-	-	-	na
Trans fm 195 TDC Cap Fd	166,500	166,500	166,500	166,500	-	166,500	0.0%
Trans fm 272 Conserv Co GO Bd	-	500	-	-	-	-	(100.0%)
Trans fm 310 CDES Cap Fd	420,892	-	91,500	-	-	-	na
Trans fm 418 W/S Assessm'ts	-	-	-	1,000	-	1,000	na
Trans fm 426 CAT Transit	1,325,086	-	1,501,600	-	-	-	na
Trans fm 427 Transp Disadv	21,622	-	24,600	-	-	-	na
Trans fm 428 Tran Disadv	-	-	1,300	-	-	-	na
Trans fm 495 Airport Op Fd	13,408	-	-	-	-	-	na
Trans fm 707/708 Human Srv Grants	98,200	52,200	55,400	32,000	-	32,000	(38.7%)
Trans fm 709/710 Pub Srv Grants	-	-	2,400	-	-	-	na
Carry Forward	45,077,200	40,415,100	45,043,200	39,659,100	106,300	39,765,400	(1.6%)
Less 5% Required By Law	-	(343,300)	-	(366,500)	-	(366,500)	6.8%
<b>Total Funding</b>	<b>122,087,279</b>	<b>102,547,100</b>	<b>139,158,400</b>	<b>103,420,000</b>	<b>802,300</b>	<b>104,222,300</b>	<b>1.6%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

<b>Division Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Public Services Department Administration	2.75	2.75	2.75	2.00	-	2.00	(27.3%)
Operations and Veteran Services Division	8.00	9.00	9.00	10.00	-	10.00	11.1%
Domestic Animal Services Division	34.00	35.00	35.00	35.00	1.00	36.00	2.9%
Community and Human Services Division	34.60	34.60	34.60	33.60	1.00	34.60	0.0%
Library Division	86.50	89.50	89.50	89.50	2.00	91.50	2.2%
Museum Division	15.00	15.00	15.00	15.00	1.00	16.00	6.7%
Parks & Recreation Division	214.75	225.75	225.75	226.50	2.00	228.50	1.2%
University Extension Service Division	8.50	8.50	8.50	8.50	1.00	9.50	11.8%
Public Services Grants	0.50	0.50	0.50	0.50	-	0.50	0.0%
Public Transit and Neighborhood Enhancerr	7.00	8.00	8.00	8.00	-	8.00	0.0%
Improvement Districts and MSTU	3.00	3.00	3.00	3.00	-	3.00	0.0%
<b>Total FTE</b>	<b>414.60</b>	<b>431.60</b>	<b>431.60</b>	<b>431.60</b>	<b>8.00</b>	<b>439.60</b>	<b>1.9%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Public Services Department Administration**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	308,370	329,100	274,900	264,300	-	264,300	(19.7%)
Operating Expense	32,221	31,700	29,600	30,000	-	30,000	(5.4%)
Capital Outlay	2,756	3,100	3,100	3,100	-	3,100	0.0%
<b>Net Operating Budget</b>	<b>343,346</b>	<b>363,900</b>	<b>307,600</b>	<b>297,400</b>	<b>-</b>	<b>297,400</b>	<b>(18.3%)</b>
<b>Total Budget</b>	<b>343,346</b>	<b>363,900</b>	<b>307,600</b>	<b>297,400</b>	<b>-</b>	<b>297,400</b>	<b>(18.3%)</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Public Services Administration (001)	343,346	363,900	307,600	297,400	-	297,400	(18.3%)
<b>Total Net Budget</b>	<b>343,346</b>	<b>363,900</b>	<b>307,600</b>	<b>297,400</b>	<b>-</b>	<b>297,400</b>	<b>(18.3%)</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>343,346</b>	<b>363,900</b>	<b>307,600</b>	<b>297,400</b>	<b>-</b>	<b>297,400</b>	<b>(18.3%)</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Net Cost General Fund	343,346	363,900	307,600	297,400	-	297,400	(18.3%)
<b>Total Funding</b>	<b>343,346</b>	<b>363,900</b>	<b>307,600</b>	<b>297,400</b>	<b>-</b>	<b>297,400</b>	<b>(18.3%)</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Public Services Administration (001)	2.75	2.75	2.75	2.00	-	2.00	(27.3%)
<b>Total FTE</b>	<b>2.75</b>	<b>2.75</b>	<b>2.75</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>(27.3%)</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Public Services Department Administration  
Public Services Administration (001)**

**Mission Statement**

To provide professional management and administration to the eight divisions and two contracted agencies within the Department, providing a communication and organizational link between the County Commission, the County Manager, the staff and the public.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Divisional Administration/Overhead</b>	<b>2.00</b>	<b>297,400</b>	<b>-</b>	<b>297,400</b>
To provide strategic and operational planning, budgeting and financial management, operating results and accountability, staff and policy development, and administrative and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards.				
Current Level of Service Budget	<b>2.00</b>	<b>297,400</b>	<b>-</b>	<b>297,400</b>

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	308,370	329,100	274,900	264,300	-	264,300	(19.7%)
Operating Expense	32,221	31,700	29,600	30,000	-	30,000	(5.4%)
Capital Outlay	2,756	3,100	3,100	3,100	-	3,100	0.0%
<b>Net Operating Budget</b>	<b>343,346</b>	<b>363,900</b>	<b>307,600</b>	<b>297,400</b>	<b>-</b>	<b>297,400</b>	<b>(18.3%)</b>
<b>Total Budget</b>	<b>343,346</b>	<b>363,900</b>	<b>307,600</b>	<b>297,400</b>	<b>-</b>	<b>297,400</b>	<b>(18.3%)</b>
<b>Total FTE</b>	<b>2.75</b>	<b>2.75</b>	<b>2.75</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>(27.3%)</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Net Cost General Fund	343,346	363,900	307,600	297,400	-	297,400	(18.3%)
<b>Total Funding</b>	<b>343,346</b>	<b>363,900</b>	<b>307,600</b>	<b>297,400</b>	<b>-</b>	<b>297,400</b>	<b>(18.3%)</b>

Current FY 2019:

Personal Services reflect the reassignment of a Customer Service position to the Public Services Operations and Veteran Services Division.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Operations and Veteran Services Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	692,328	827,600	882,200	933,000	-	933,000	12.7%
Operating Expense	47,074	106,300	102,600	79,400	70,000	149,400	40.5%
Capital Outlay	4,563	2,000	2,000	1,500	-	1,500	(25.0%)
<b>Net Operating Budget</b>	<b>743,965</b>	<b>935,900</b>	<b>986,800</b>	<b>1,013,900</b>	<b>70,000</b>	<b>1,083,900</b>	<b>15.8%</b>
<b>Total Budget</b>	<b>743,965</b>	<b>935,900</b>	<b>986,800</b>	<b>1,013,900</b>	<b>70,000</b>	<b>1,083,900</b>	<b>15.8%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Public Services Operations (001)	370,287	548,100	608,100	615,000	70,000	685,000	25.0%
Veterans Services (001)	373,678	387,800	378,700	398,900	-	398,900	2.9%
<b>Total Net Budget</b>	<b>743,965</b>	<b>935,900</b>	<b>986,800</b>	<b>1,013,900</b>	<b>70,000</b>	<b>1,083,900</b>	<b>15.8%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>743,965</b>	<b>935,900</b>	<b>986,800</b>	<b>1,013,900</b>	<b>70,000</b>	<b>1,083,900</b>	<b>15.8%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Net Cost General Fund	743,965	935,900	986,800	1,013,900	70,000	1,083,900	15.8%
<b>Total Funding</b>	<b>743,965</b>	<b>935,900</b>	<b>986,800</b>	<b>1,013,900</b>	<b>70,000</b>	<b>1,083,900</b>	<b>15.8%</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Public Services Operations (001)	4.00	5.00	5.00	6.00	-	6.00	20.0%
Veterans Services (001)	4.00	4.00	4.00	4.00	-	4.00	0.0%
<b>Total FTE</b>	<b>8.00</b>	<b>9.00</b>	<b>9.00</b>	<b>10.00</b>	<b>-</b>	<b>10.00</b>	<b>11.1%</b>



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Operations and Veteran Services Division**

**Public Services Operations (001)**

**Mission Statement**

The Operations unit focuses on coordination of department-wide activities, including implementation of new initiatives, enterprise asset management, fiscal planning and oversight, marketing and communications, and general quality control.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>1.00</b>	<b>79,105</b>	<b>-</b>	<b>79,105</b>
To provide strategic and operational planning, budgeting and financial management, operating results and accountability, staff and policy development, and administrative and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards.				
<b>Public Services Operations Mgt</b>	<b>5.00</b>	<b>535,895</b>	<b>-</b>	<b>535,895</b>
Coordination of department-wide activities, including implementation of new initiatives, fiscal planning and oversight, marketing and communications, and general quality control.				
Current Level of Service Budget	<b>6.00</b>	<b>615,000</b>	<b>-</b>	<b>615,000</b>
<b>Program Enhancements</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Asset Management</b>	<b>-</b>	<b>70,000</b>	<b>-</b>	<b>70,000</b>
The proposal provides funding for asset management system services, licenses and equipment for planned system go-live.				
Expanded Services Budget	<b>-</b>	<b>70,000</b>	<b>-</b>	<b>70,000</b>
Total Adopted Budget	<b>6.00</b>	<b>685,000</b>	<b>-</b>	<b>685,000</b>

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
Social Media Reach (encompasses all views, likes, comments, shares, etc. on Facebook, Twitter, Instagram, Pinterest, and YouTube)	2,500,000	4,000,000	4,250,000	6,000,000

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	354,204	479,500	538,900	579,500	-	579,500	20.9%
Operating Expense	14,705	66,600	67,200	34,000	70,000	104,000	56.2%
Capital Outlay	1,378	2,000	2,000	1,500	-	1,500	(25.0%)
<b>Net Operating Budget</b>	<b>370,287</b>	<b>548,100</b>	<b>608,100</b>	<b>615,000</b>	<b>70,000</b>	<b>685,000</b>	<b>25.0%</b>
<b>Total Budget</b>	<b>370,287</b>	<b>548,100</b>	<b>608,100</b>	<b>615,000</b>	<b>70,000</b>	<b>685,000</b>	<b>25.0%</b>
<b>Total FTE</b>	<b>4.00</b>	<b>5.00</b>	<b>5.00</b>	<b>6.00</b>	<b>-</b>	<b>6.00</b>	<b>20.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Net Cost General Fund	370,287	548,100	608,100	615,000	70,000	685,000	25.0%
<b>Total Funding</b>	<b>370,287</b>	<b>548,100</b>	<b>608,100</b>	<b>615,000</b>	<b>70,000</b>	<b>685,000</b>	<b>25.0%</b>

Forecast FY 2018:

Personal Services forecast includes the cost of an accountant position reassigned from Public Services Administration to Operations

**Public Services Department**

**Operations and Veteran Services Division**

**Public Services Operations (001)**

and Veterans Services.

Current FY 2019:

The FY 2018 Personal Services budget reflects the annualized cost of the accountant position reassigned from Public Services Administration.

The budget includes expanded funding for integration with the Cityworks Enterprise Asset Management System. The system will go-live in FY 19 for Public Services.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Operations and Veteran Services Division  
Veterans Services (001)**

**Mission Statement**

The Veteran Services unit includes three certified Veterans Services Officers to assist veterans and their dependents filing for disability compensation, non-service-connected pensions, appeals burial benefits, education benefits, health benefits, survivor's benefits and other support. The Veterans Services unit also runs a volunteer transportation program to assist veterans in getting to various Department of Veterans Affairs (VA) facilities.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Veteran Advocacy</b>	<b>4.00</b>	<b>382,200</b>	<b>-</b>	<b>382,200</b>
To assist veterans and their dependents with service and non-service connected claims against the Veteran's Administration (VA). To provide information and assistance in obtaining other federal, state and local benefits.				
<b>Transportation System</b>	<b>-</b>	<b>7,000</b>	<b>-</b>	<b>7,000</b>
Transport veterans to VA medical facilities throughout Southern Florida.				
<b>Veterans' Special Events</b>	<b>-</b>	<b>9,700</b>	<b>-</b>	<b>9,700</b>
Provide support to various activities recognizing our Veterans, including the annual 4th of July celebration.				
<b>Current Level of Service Budget</b>	<b>4.00</b>	<b>398,900</b>	<b>-</b>	<b>398,900</b>

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
Serve 95% of veterans requesting services within 5 working days	97	95	97	95
Transport Minimum of 90% of veterans who scheduled transports	95	90	95	90

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	338,125	348,100	343,300	353,500	-	353,500	1.6%
Operating Expense	32,369	39,700	35,400	45,400	-	45,400	14.4%
Capital Outlay	3,185	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>373,678</b>	<b>387,800</b>	<b>378,700</b>	<b>398,900</b>	<b>-</b>	<b>398,900</b>	<b>2.9%</b>
<b>Total Budget</b>	<b>373,678</b>	<b>387,800</b>	<b>378,700</b>	<b>398,900</b>	<b>-</b>	<b>398,900</b>	<b>2.9%</b>
<b>Total FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Net Cost General Fund	373,678	387,800	378,700	398,900	-	398,900	2.9%
<b>Total Funding</b>	<b>373,678</b>	<b>387,800</b>	<b>378,700</b>	<b>398,900</b>	<b>-</b>	<b>398,900</b>	<b>2.9%</b>

Forecast FY 2018:

Forecast expenditures are in line with the adopted budget.

Current FY 2019:

The proposed Operating Expense budget reflects a \$3,000 budget for client management software.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Domestic Animal Services Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	2,139,772	2,280,800	2,186,100	2,354,900	49,000	2,403,900	5.4%
Operating Expense	934,450	1,165,000	937,700	1,128,300	-	1,128,300	(3.2%)
Capital Outlay	58,758	7,000	147,200	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>3,132,979</b>	<b>3,452,800</b>	<b>3,271,000</b>	<b>3,483,200</b>	<b>49,000</b>	<b>3,532,200</b>	<b>2.3%</b>
Reserves for Contingencies	-	8,100	-	8,700	-	8,700	7.4%
Restricted for Unfunded Requests	-	270,600	-	304,300	-	304,300	12.5%
<b>Total Budget</b>	<b>3,132,979</b>	<b>3,731,500</b>	<b>3,271,000</b>	<b>3,796,200</b>	<b>49,000</b>	<b>3,845,200</b>	<b>3.0%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Domestic Animal Control (001)	3,053,069	3,371,600	3,121,800	3,392,700	49,000	3,441,700	2.1%
Domestic Animal Services Donations (180)	42,451	37,000	80,000	43,200	-	43,200	16.8%
Neutered/Spay Trust Fund (610)	37,460	44,200	69,200	47,300	-	47,300	7.0%
<b>Total Net Budget</b>	<b>3,132,979</b>	<b>3,452,800</b>	<b>3,271,000</b>	<b>3,483,200</b>	<b>49,000</b>	<b>3,532,200</b>	<b>2.3%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>278,700</b>	<b>-</b>	<b>313,000</b>	<b>-</b>	<b>313,000</b>	<b>12.3%</b>
<b>Total Budget</b>	<b>3,132,979</b>	<b>3,731,500</b>	<b>3,271,000</b>	<b>3,796,200</b>	<b>49,000</b>	<b>3,845,200</b>	<b>3.0%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Licenses & Permits	286,622	322,700	251,000	280,200	-	280,200	(13.2%)
Charges For Services	150,342	141,500	131,800	151,600	-	151,600	7.1%
Fines & Forfeitures	14,003	13,800	14,100	15,300	-	15,300	10.9%
Miscellaneous Revenues	99,019	40,000	40,000	41,000	-	41,000	2.5%
Interest/Misc	3,208	2,900	2,900	2,600	-	2,600	(10.3%)
Net Cost General Fund	2,646,334	2,909,500	2,777,100	3,013,100	49,000	3,062,100	5.2%
Carry Forward	285,500	304,100	352,000	297,900	-	297,900	(2.0%)
Less 5% Required By Law	-	(3,000)	-	(5,500)	-	(5,500)	83.3%
<b>Total Funding</b>	<b>3,485,028</b>	<b>3,731,500</b>	<b>3,568,900</b>	<b>3,796,200</b>	<b>49,000</b>	<b>3,845,200</b>	<b>3.0%</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Domestic Animal Control (001)	34.00	35.00	35.00	35.00	1.00	36.00	2.9%
<b>Total FTE</b>	<b>34.00</b>	<b>35.00</b>	<b>35.00</b>	<b>35.00</b>	<b>1.00</b>	<b>36.00</b>	<b>2.9%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Domestic Animal Services Division  
Domestic Animal Control (001)**

**Mission Statement**

To ensure compliance with local and State animal-related laws; to return strays to their owners and promote adoption of homeless animals to new families; and to work toward ending the community problem of pet overpopulation.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>	
<b>Divisional Administration/Overhead</b>	<b>3.00</b>	<b>688,244</b>	<b>-</b>	<b>688,244</b>	
Fund Division administration and fixed overhead.					
<b>Enforcement</b>	<b>12.00</b>	<b>1,137,172</b>	<b>267,700</b>	<b>869,472</b>	
Investigate citizen- or agency-initiated inquiries to enforce state and local animal laws, including but not limited to requirement to license; prohibitions against running at large, creating sanitary nuisance, and excessive barking; animal cruelty investigations; animal bite investigations for rabies prevention; and dangerous dog investigations. Assess appropriate penalties for infractions and impound stray animals. Inspect and permit animal-related businesses.					
<b>Animal Care</b>	<b>12.00</b>	<b>792,229</b>	<b>43,300</b>	<b>748,929</b>	
Provide basic sanitary, sustenance, and enrichment services to animals in Division custody. Work toward positive outcomes for impounded animals as appropriate. Euthanize impounded animals as appropriate.					
<b>Community Outreach</b>	<b>5.00</b>	<b>321,576</b>	<b>51,500</b>	<b>270,076</b>	
Facilitate animal adoption program, volunteer program, special events, and educational outreach efforts.					
<b>Veterinary Clinic</b>	<b>3.00</b>	<b>453,479</b>	<b>17,100</b>	<b>436,379</b>	
Spay/neuter all cats and dogs prior to placement in home after adoption and prior to release to owner upon reclaim unless exempted as contemplated in the animal control ordinance; provide basic medical care to all animals in custody; provide and/or coordinate with outside veterinary clinics advanced medical care for special cases.					
Current Level of Service Budget		<b>35.00</b>	<b>3,392,700</b>	<b>379,600</b>	<b>3,013,100</b>
<b>Program Enhancements</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>	
<b>Animal Care Specialist</b>	<b>1.00</b>	<b>49,000</b>	<b>-</b>	<b>49,000</b>	
Will provide relief and backup in the veterinary clinic, clean medical and surgical equipment, prepare animals for surgery, medicate shelter animals under veterinarians care, as well as clean and care for sick and contagious animals at the shelter.					
Expanded Services Budget		<b>1.00</b>	<b>49,000</b>	<b>-</b>	<b>49,000</b>
Total Adopted Budget		<b>36.00</b>	<b>3,441,700</b>	<b>379,600</b>	<b>3,062,100</b>
<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>	
% of Human Rabies Exposure Cases Abated Within 14 Days	96	93	95	93	
% Positive Animal Outcomes (adoptions, reclaims, transfers)	92	90	91	90	
Animal Intake per 1,000 Population	14	14	14	14	
Licenses sold	22,000	23,000	21,500	23,500	

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Domestic Animal Services Division  
Domestic Animal Control (001)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	2,139,772	2,280,800	2,186,100	2,354,900	49,000	2,403,900	5.4%
Operating Expense	854,539	1,083,800	798,500	1,037,800	-	1,037,800	(4.2%)
Capital Outlay	58,758	7,000	137,200	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>3,053,069</b>	<b>3,371,600</b>	<b>3,121,800</b>	<b>3,392,700</b>	<b>49,000</b>	<b>3,441,700</b>	<b>2.1%</b>
<b>Total Budget</b>	<b>3,053,069</b>	<b>3,371,600</b>	<b>3,121,800</b>	<b>3,392,700</b>	<b>49,000</b>	<b>3,441,700</b>	<b>2.1%</b>
<b>Total FTE</b>	<b>34.00</b>	<b>35.00</b>	<b>35.00</b>	<b>35.00</b>	<b>1.00</b>	<b>36.00</b>	<b>2.9%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Licenses & Permits	260,356	317,300	211,000	229,200	-	229,200	(27.8%)
Charges For Services	131,944	131,000	119,600	135,100	-	135,100	3.1%
Fines & Forfeitures	14,003	13,800	14,100	15,300	-	15,300	10.9%
Miscellaneous Revenues	431	-	-	-	-	-	na
Net Cost General Fund	2,646,334	2,909,500	2,777,100	3,013,100	49,000	3,062,100	5.2%
<b>Total Funding</b>	<b>3,053,069</b>	<b>3,371,600</b>	<b>3,121,800</b>	<b>3,392,700</b>	<b>49,000</b>	<b>3,441,700</b>	<b>2.1%</b>

Notes:

In addition to the budget shown above, the contribution of inmate labor provided through the Sheriff's Office is essential to shelter operations and reduces labor costs by approximately \$120,000 annually.

Forecast FY 2018:

Forecast expenditures for personal services and operating expenses are modestly lower than budgeted levels. Capital Outlay forecast includes: replacing recommended data processing equipment; purchasing a dental scaler; artificial turf for the main play yard; data processing equipment replacement; security camera replacement; a walk in freezer; surgical lights; an autoclave; surgery recovery cages; a storage shed for emergency supplies and cat cages.

Current FY 2019:

Operating Expense includes additions for IT allocated costs and equipment rental expenses related to DAS facility temperature control.

Revenues:

Revenues are expected to remain relatively consistent with the prior year as the Division continues improvements in the areas of licensing compliance and citation collection. The division is implementing a three-year license which may result in a spike in licensing revenue for FY 2019, with subsequent years normalizing. In the area of animal adoptions, the revenue is expected to decrease as the Division reduced the price of dog and cat adoptions in order to increase the adoption rate.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Domestic Animal Services Division  
Neutered/Spay Trust Fund (610)**

**Mission Statement**

To sterilize all dogs and cats adopted from Domestic Animal Services as required by F.S. 823.15 and to provide low-cost spay and neuter services for the public for breeds and types of animals most often relinquished to Domestic Animal Services.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Neutered or Spayed Program</b>	-	47,300	47,300	-
Ensure all animals adopted from Domestic Animal Services are neutered or spayed and provide for a fee to be applied to the cost of the neuter or spay program in accordance with Resolution 2017-104.				
<b>Reserves</b>	-	155,200	155,200	-
Current Level of Service Budget	-	202,500	202,500	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	37,460	44,200	69,200	47,300	-	47,300	7.0%
<b>Net Operating Budget</b>	<b>37,460</b>	<b>44,200</b>	<b>69,200</b>	<b>47,300</b>	-	<b>47,300</b>	<b>7.0%</b>
Reserves for Contingencies	-	4,400	-	4,700	-	4,700	6.8%
Restricted for Unfunded Requests	-	77,900	-	150,500	-	150,500	93.2%
<b>Total Budget</b>	<b>37,460</b>	<b>126,500</b>	<b>69,200</b>	<b>202,500</b>	-	<b>202,500</b>	<b>60.1%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Licenses & Permits	26,266	5,400	40,000	51,000	-	51,000	844.4%
Charges For Services	18,398	10,500	12,200	16,500	-	16,500	57.1%
Miscellaneous Revenues	18	-	-	1,000	-	1,000	na
Interest/Misc	1,403	1,000	1,000	1,000	-	1,000	0.0%
Carry Forward	143,800	110,500	152,400	136,400	-	136,400	23.4%
Less 5% Required By Law	-	(900)	-	(3,400)	-	(3,400)	277.8%
<b>Total Funding</b>	<b>189,885</b>	<b>126,500</b>	<b>205,600</b>	<b>202,500</b>	-	<b>202,500</b>	<b>60.1%</b>

Notes:

This fund collects a specified allocation for each license purchased for non-neutered/spayed animals, impound fees paid for animals reclaimed unsterilized, and the spay/neuter fees from animals sterilized prior to reclaim by their owners.

Current FY 2019:

The operating budget pays outside veterinarians to spay and/or neuter animals prior to their adoption or reclaim when the DAS clinic cannot accommodate the day's total surgery load, or when the Shelter Veterinarian is unable to perform surgeries in-house. The operating budget will also be used to pay veterinarians to perform low-cost surgeries for pet owners in the community who own breeds and types of animals most often relinquished to Domestic Animal Services.

Reserves are held for use as required to meet the goals of the neutering/spaying program.

Revenues:

The Animal Care Sterilization Trust Fund (610) recently reallocated operating funds for licenses for animals that are not spayed or neutered, and reclaim fees for animals that are returned to their owners unsterilized. This will allow for additional funding to provide spay and neuter to aid the Division in their mission to work toward ending the community problem of domestic animal overpopulation.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Domestic Animal Services Division  
Domestic Animal Services Donations (180)**

**Mission Statement**

To solicit, receive, and expend private or community donations for the purpose of improving the lives of domestic animals in Collier County.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Event Support and Other Uses</b>	-	8,200	8,200	-
Provides for special event support and other donor supported uses.				
<b>Animal Care - Special Medical Care</b>	-	35,000	35,000	-
Donation Trust Fund supported special medical care including radiographs, blood work, soft tissue, orthopedic surgeries and medication for heartworm positive dogs.				
<b>Reserves</b>	-	157,800	157,800	-
<b>Current Level of Service Budget</b>	-	201,000	201,000	-

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
Donation Trust Fund Cases Funded	67	60	64	60

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	42,451	37,000	70,000	43,200	-	43,200	16.8%
Capital Outlay	-	-	10,000	-	-	-	na
<b>Net Operating Budget</b>	<b>42,451</b>	<b>37,000</b>	<b>80,000</b>	<b>43,200</b>	-	<b>43,200</b>	<b>16.8%</b>
Reserves for Contingencies	-	3,700	-	4,000	-	4,000	8.1%
Restricted for Unfunded Requests	-	192,700	-	153,800	-	153,800	(20.2%)
<b>Total Budget</b>	<b>42,451</b>	<b>233,400</b>	<b>80,000</b>	<b>201,000</b>	-	<b>201,000</b>	<b>(13.9%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Miscellaneous Revenues	98,569	40,000	40,000	40,000	-	40,000	0.0%
Interest/Misc	1,805	1,900	1,900	1,600	-	1,600	(15.8%)
Carry Forward	141,700	193,600	199,600	161,500	-	161,500	(16.6%)
Less 5% Required By Law	-	(2,100)	-	(2,100)	-	(2,100)	0.0%
<b>Total Funding</b>	<b>242,075</b>	<b>233,400</b>	<b>241,500</b>	<b>201,000</b>	-	<b>201,000</b>	<b>(13.9%)</b>

Forecast FY 2018:

Reflects operating expenses associated with medical care for animals that would otherwise be euthanized. Capital expenditure is for artificial turf to enhance the play yard for shelter dogs. Forecast revenues represent funds raised from donations.

Current FY 2019:

Operating expenses reflect funding for special medical care for animals in DAS custody and funding for the volunteer-initiated training program.

Revenues:

The revenue budget reflect estimated fund raising from special events and general donations as well as fund balance carried forward.



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Community and Human Services Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	2,780,441	1,633,400	3,309,200	1,827,000	-	1,827,000	11.9%
Operating Expense	5,754,184	4,645,900	6,686,800	4,581,000	80,000	4,661,000	0.3%
Capital Outlay	15,077	2,700	4,800	8,000	-	8,000	196.3%
Grants and Aid	2,620,969	1,949,400	5,990,200	1,998,200	235,000	2,233,200	14.6%
Remittances	3,528,678	-	10,746,800	-	-	-	na
<b>Net Operating Budget</b>	<b>14,699,349</b>	<b>8,231,400</b>	<b>26,737,800</b>	<b>8,414,200</b>	<b>315,000</b>	<b>8,729,200</b>	<b>6.0%</b>
Trans to 116 Misc Grant Fd	-	-	-	224,000	-	224,000	na
Trans to 123 Serv for Sr Fd	673,771	654,600	654,600	751,500	-	751,500	14.8%
Trans to 706 Housing Grants	-	-	48,800	76,700	-	76,700	na
Trans to 708 Hum Serv Match	-	-	3,200	8,400	-	8,400	na
Reserves for Contingencies	-	50,900	-	348,500	-	348,500	584.7%
<b>Total Budget</b>	<b>15,373,120</b>	<b>8,936,900</b>	<b>27,444,400</b>	<b>9,823,300</b>	<b>315,000</b>	<b>10,138,300</b>	<b>13.4%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Affordable Housing (116)	253,417	103,900	127,500	106,600	180,000	286,600	175.8%
Community Develop Block Grant & Home Invest (121)	808,098	-	790,600	-	-	-	na
David Lawrence Center, Inc. (001)	1,583,250	1,949,400	2,361,800	1,998,200	135,000	2,133,200	9.4%
Housing Grants (705/706)	2,521,962	-	6,940,200	-	-	-	na
Human Services Grants (707/708)	2,668,312	-	4,368,600	-	-	-	na
Operational Support & Housing (111)	52,191	105,600	93,400	113,100	-	113,100	7.1%
Services for Seniors Program (123)	674,039	605,600	727,600	772,200	-	772,200	27.5%
Social Services Program (001)	4,412,669	5,466,900	4,975,000	5,424,100	-	5,424,100	(0.8%)
State Housing Incentive Partnership SHIP (791)	1,725,411	-	6,353,100	-	-	-	na
<b>Total Net Budget</b>	<b>14,699,349</b>	<b>8,231,400</b>	<b>26,737,800</b>	<b>8,414,200</b>	<b>315,000</b>	<b>8,729,200</b>	<b>6.0%</b>
<b>Total Transfers and Reserves</b>	<b>673,771</b>	<b>705,500</b>	<b>706,600</b>	<b>1,409,100</b>	<b>-</b>	<b>1,409,100</b>	<b>99.7%</b>
<b>Total Budget</b>	<b>15,373,120</b>	<b>8,936,900</b>	<b>27,444,400</b>	<b>9,823,300</b>	<b>315,000</b>	<b>10,138,300</b>	<b>13.4%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	10,444,157	-	16,855,700	-	-	-	na
Charges For Services	700	15,000	4,000	15,000	-	15,000	0.0%
Miscellaneous Revenues	728,479	4,000	666,000	5,300	-	5,300	32.5%
Interest/Misc	45,230	-	22,200	-	-	-	na
Net Cost General Fund	6,565,707	8,014,700	7,930,700	8,445,600	135,000	8,580,600	7.1%
Net Cost Unincorp General Fund	51,491	90,600	89,400	98,100	-	98,100	8.3%
Trans fm 001 Gen Fund	693,643	602,400	677,100	848,600	180,000	1,028,600	70.8%
Trans fm 123 Svs for Sr Grants	-	-	48,800	-	-	-	na
Trans fm 495 Airport Op Fd	13,408	-	-	-	-	-	na
Trans fm 707/708 Human Srv Grants	98,200	52,200	55,400	32,000	-	32,000	(38.7%)
Carry Forward	685,100	158,000	1,473,800	378,700	-	378,700	139.7%
<b>Total Funding</b>	<b>19,326,116</b>	<b>8,936,900</b>	<b>27,823,100</b>	<b>9,823,300</b>	<b>315,000</b>	<b>10,138,300</b>	<b>13.4%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Community and Human Services Division**

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Social Services Program (001)	8.80	8.80	8.80	8.80	-	8.80	0.0%
Affordable Housing (116)	1.00	1.00	1.00	1.00	-	1.00	0.0%
State Housing Incentive Partnership SHIP (791)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Operational Support & Housing (111)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Housing Grants (705/706)	10.00	10.00	10.00	10.00	1.00	11.00	10.0%
Human Services Grants (707/708)	11.80	11.80	11.80	10.80	-	10.80	(8.5%)
<b>Total FTE</b>	<b>34.60</b>	<b>34.60</b>	<b>34.60</b>	<b>33.60</b>	<b>1.00</b>	<b>34.60</b>	<b>0.0%</b>

**Public Services Department**

**Community and Human Services Division  
Social Services Program (001)**

**Mission Statement**

Our professional staff provides a range of medical case management services to eligible citizens of Collier County as required by Florida Statutes 125.01, 409.915, 154.301, 406.50, and 39.304(5). These services are either state mandated, emergency/short-term medical, or general assistance that support community members in restoring self-sufficiency, providing rehabilitation, and returning them to their previously achieved levels of productivity. These services seek to meet the minimum needs required for health and decency, according to available funding and Board of County Commissioners' policy and philosophy.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Divisional Administration/Overhead</b>	7.00	1,062,659	-	1,062,659
Funding for divisional administration and fixed divisional overhead to include monitoring and compliance oversight.				
<b>Medicaid County Billing</b>	-	3,365,000	-	3,365,000
Medicaid County expenses for Inpatient Hospital and Nursing Home care determined by Florida Statute 409.915.				
<b>Indigent Burials and Abused Children Exams</b>	-	110,000	-	110,000
Provide burial/cremation services to Collier County residents, as required by Florida Statute 406.50, and medical exams to residents as required by Florida Statute 39.304(5).				
<b>Medical Assistance</b>	1.80	792,441	5,300	787,141
As identified in Florida Statute 125.01, provide one-time emergency financial assistance to persons in order to return them to self-sufficiency, self-supporting, productive members of Collier County. Out-of-County Hospital Care as determined by Florida Statute 154.301 and Health Care Responsibility Act (HCRA).				
<b>Medication Assistance</b>	-	64,000	-	64,000
As identified in Florida Statute 125.01, provide short-term assistance to elderly, poverty level, uninsured county residents to alleviate illness and prolonged disabilities.				
<b>Shelter and Welfare</b>	-	30,000	-	30,000
As identified in Florida Statute 125.01, provide assistance to individuals who are temporarily disabled or without income to prevent homelessness or eviction from their home.				
<b>Un-reimbursed Grant Related Costs</b>	-	1,028,600	-	1,028,600
General Fund support of HHVS grant funded positions and operating costs for which grant funding for program administration and delivery are exhausted, insufficient or unallowable.				
Current Level of Service Budget	<b>8.80</b>	<b>6,452,700</b>	<b>5,300</b>	<b>6,447,400</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Community and Human Services Division  
Social Services Program (001)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	776,296	845,800	800,600	862,000	-	862,000	1.9%
Operating Expense	3,631,335	4,619,800	4,172,800	4,555,700	-	4,555,700	(1.4%)
Capital Outlay	5,038	1,300	1,600	6,400	-	6,400	392.3%
<b>Net Operating Budget</b>	<b>4,412,669</b>	<b>5,466,900</b>	<b>4,975,000</b>	<b>5,424,100</b>	<b>-</b>	<b>5,424,100</b>	<b>(0.8%)</b>
Trans to 116 Misc Grant Fd	-	-	-	224,000	-	224,000	na
Trans to 123 Serv for Sr Fd	575,571	602,400	602,400	719,500	-	719,500	19.4%
Trans to 706 Housing Grants	-	-	-	76,700	-	76,700	na
Trans to 708 Hum Serv Match	-	-	-	8,400	-	8,400	na
<b>Total Budget</b>	<b>4,988,240</b>	<b>6,069,300</b>	<b>5,577,400</b>	<b>6,452,700</b>	<b>-</b>	<b>6,452,700</b>	<b>6.3%</b>
<b>Total FTE</b>	<b>8.80</b>	<b>8.80</b>	<b>8.80</b>	<b>8.80</b>	<b>-</b>	<b>8.80</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Miscellaneous Revenues	5,783	4,000	8,500	5,300	-	5,300	32.5%
Net Cost General Fund	4,982,457	6,065,300	5,568,900	6,447,400	-	6,447,400	6.3%
<b>Total Funding</b>	<b>4,988,240</b>	<b>6,069,300</b>	<b>5,577,400</b>	<b>6,452,700</b>	<b>-</b>	<b>6,452,700</b>	<b>6.3%</b>

Notes:

Transfers to Fund (116), Fund (123), Fund (706) and Fund (708) are included in the budget. The transfers provide General Fund support for grant program personnel and operating costs for which grant funding is exhausted, insufficient, or unallowable as well as matching funds to support for personal and operating costs associated with the Affordable Housing Trust Fund.

Forecast FY 2018:

Forecast costs for personal services are somewhat lower than the adopted budget due to certain positions charging eligible time to grants. Operating Expenses are forecast lower than budget.

Current FY 2019:

Personal services and budgeted operating expenses are consistent with budget guidance. Within the operating expense category the County's Medicaid payment allocation accounts for \$3,325,000 of budgeted expenditures. The next largest expenditure item is physician fees at \$544,700.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Community and Human Services Division**

**David Lawrence Center, Inc. (001)**

**Mission Statement**

To provide for the local match requirement as described in Florida Administrative Code 65E-14.005 and Florida Statute 394.76 for the State portion funding of community mental health centers.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Mental Health Medical Services</b>	-	1,998,200	-	1,998,200
Help clients achieve and maintain mental and emotional stability through client evaluation and assessment, medication management, and ongoing consultation.				
Current Level of Service Budget	-	1,998,200	-	1,998,200
<b>Program Enhancements</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>David Lawrence Center - Enhanced Funding Request</b>	-	135,000	-	135,000
Expanded Services Budget	-	135,000	-	135,000
Total Adopted Budget	-	2,133,200	-	2,133,200

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
# of SAMH Clients Served	5,932	5,932	5,932	6,500

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Grants and Aid	1,583,250	1,949,400	2,361,800	1,998,200	135,000	2,133,200	9.4%
<b>Net Operating Budget</b>	<b>1,583,250</b>	<b>1,949,400</b>	<b>2,361,800</b>	<b>1,998,200</b>	<b>135,000</b>	<b>2,133,200</b>	<b>9.4%</b>
<b>Total Budget</b>	<b>1,583,250</b>	<b>1,949,400</b>	<b>2,361,800</b>	<b>1,998,200</b>	<b>135,000</b>	<b>2,133,200</b>	<b>9.4%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Net Cost General Fund	1,583,250	1,949,400	2,361,800	1,998,200	135,000	2,133,200	9.4%
<b>Total Funding</b>	<b>1,583,250</b>	<b>1,949,400</b>	<b>2,361,800</b>	<b>1,998,200</b>	<b>135,000</b>	<b>2,133,200</b>	<b>9.4%</b>

Forecast FY 2018:

Current year forecast includes payments under the prior year contract that rolled forward into FY 18.

Current FY 2019:

Requested funding for the contract with the David Lawrence Center includes an increase of \$183,800 or 9.4% over the prior year adopted budget. Consistent with budget policy the current service budget includes 2.5% of the increase with the balance shown as an expanded funding request.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Community and Human Services Division  
Affordable Housing (116)**

**Mission Statement**

The County has a now terminated agreement with Marco Island to collect an annual amount that was placed into the Marco Island Trust Fund for the purpose of furthering affordable housing in Collier County. The work plan involves updating the County Affordable Housing Plan and initial implementation of updated plan.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Affordable Housing</b>	<b>1.00</b>	<b>106,600</b>	<b>106,600</b>	<b>-</b>
The monies in this fund are primarily sourced from a now defunct affordable housing assistance agreement with the City of Marco Island. The budget supports a grants coordinator position dedicated to affordable housing.				
Current Level of Service Budget	<b>1.00</b>	<b>106,600</b>	<b>106,600</b>	<b>-</b>
<b>Program Enhancements</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Affordable Housing Implementation</b>	<b>-</b>	<b>180,000</b>	<b>180,000</b>	<b>-</b>
Community Housing Land Trust Start Up Funding \$100,000 Marketing, Communication and PR Plan \$80,000				
BCC direction 4-24-18				
Expanded Services Budget	<b>-</b>	<b>180,000</b>	<b>180,000</b>	<b>-</b>
Total Adopted Budget	<b>1.00</b>	<b>286,600</b>	<b>286,600</b>	<b>-</b>

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	79,015	103,900	110,600	106,100	-	106,100	2.1%
Operating Expense	174,403	-	16,900	500	80,000	80,500	na
Grants and Aid	-	-	-	-	100,000	100,000	na
<b>Net Operating Budget</b>	<b>253,417</b>	<b>103,900</b>	<b>127,500</b>	<b>106,600</b>	<b>180,000</b>	<b>286,600</b>	<b>175.8%</b>
Reserves for Contingencies	-	1,900	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>253,417</b>	<b>105,800</b>	<b>127,500</b>	<b>106,600</b>	<b>180,000</b>	<b>286,600</b>	<b>170.9%</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Trans fm 001 Gen Fund	-	-	-	44,000	180,000	224,000	na
Carry Forward	443,500	105,800	190,100	62,600	-	62,600	(40.8%)
<b>Total Funding</b>	<b>443,500</b>	<b>105,800</b>	<b>190,100</b>	<b>106,600</b>	<b>180,000</b>	<b>286,600</b>	<b>170.9%</b>

Forecast FY 2018:

The FY 18 work plan includes updating the County Affordable Housing Plan. Forecast expenditures include personal service costs for an Affordable Housing Grants Manager as well as consulting services. Funding is provided through existing funds carried forward.

Current FY 2019:

The FY 19 budget provides staffing for affordable housing planning and implementation. Funding is provided through a transfer from the General Fund. Expanded services include start-up funding of \$100,000 for a Community Housing Land Trust as well as \$80,000 for a marketing and public relations campaign. Land Trust start-up funds are envisioned to be used for attorney fees to ensure the legal

**Public Services Department**

**Community and Human Services Division**

**Affordable Housing (116)**

compliance in creation of an Affordable Housing Land Trust Fund, and also for initial staffing or other startup costs. Marketing and public relations campaign funding will be used for contracted services to develop a housing public relations/marketing plan and/or provide for development of housing focused website. Both are geared at providing resources to and educating the community on housing needs and the impact to the community.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Community and Human Services Division  
Services for Seniors Program (123)**

**Mission Statement**

To assist Collier County residents in greatest medical, economic, and social need.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>HHS Un-reimbursed Grant Related Costs</b>	-	769,500	769,500	-
General Fund support of HHS grant funded positions and operating costs for which grant contract budgets for program administration and delivery are exhausted, insufficient or unallowable.				
<b>Senior Choice Reinvestment</b>	-	80,900	80,900	-
Federal and State excess revenues from Senior Choice unit reimbursement grant programs to support current and/or expanded senior service program levels for operations and personal services.				
Current Level of Service Budget				
	-	850,400	850,400	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	605,072	602,400	722,700	769,500	-	769,500	27.7%
Operating Expense	65,001	3,200	4,600	2,700	-	2,700	(15.6%)
Capital Outlay	3,850	-	300	-	-	-	na
Remittances	115	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>674,039</b>	<b>605,600</b>	<b>727,600</b>	<b>772,200</b>	-	<b>772,200</b>	<b>27.5%</b>
Trans to 706 Housing Grants	-	-	48,800	-	-	-	na
Reserves for Contingencies	-	49,000	-	78,200	-	78,200	59.6%
<b>Total Budget</b>	<b>674,039</b>	<b>654,600</b>	<b>776,400</b>	<b>850,400</b>	-	<b>850,400</b>	<b>29.9%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Miscellaneous Revenues	(23,034)	-	-	-	-	-	na
Interest/Misc	2,393	-	-	-	-	-	na
Trans fm 001 Gen Fund	575,571	602,400	602,400	719,500	-	719,500	19.4%
Trans fm 707/708 Human Srv Grants	98,200	52,200	52,200	32,000	-	32,000	(38.7%)
Carry Forward	241,600	-	220,700	98,900	-	98,900	na
<b>Total Funding</b>	<b>894,730</b>	<b>654,600</b>	<b>875,300</b>	<b>850,400</b>	-	<b>850,400</b>	<b>29.9%</b>

**Notes:**

The budget illustrated on this page provides funding for two separate programs. The first, un-reimbursed grant-related costs, utilizes monies provided from the General Fund to support otherwise un-reimbursed personnel and operating costs incurred on grant related activities for which grant funds are exhausted, underfunded or unallowable. The second, Senior Choice Reinvestment, reinvests excess Services for Seniors program revenues to support otherwise underfunded grant related Services for Seniors staffing and operational costs.

**Forecast FY 2018:**

The forecast includes the remaining grant funds associated with the unspent dollars in various seniors grant programs totaling approximately \$200,500 as well as a grant match transfer of \$48,800 to Fund 706. The balance of the forecast, \$527,100, provides for un-reimbursed grant related personnel and operating costs supported by the General Fund.

**Current FY 2019:**

This budget provides a General Fund supported budget of \$769,500 to fund otherwise un-reimbursed grant related payroll, health & other related costs. This allowance supports costs incurred on grant activities for which grant funding is exhausted, insufficient or



**Public Services Department**

**Community and Human Services Division**

**Services for Seniors Program (123)**

unallowable. Operating expenses of \$2,700 funds insurance costs for seniors grant programs.

The Services for Seniors Program is made up of the following eight grant programs, and are awarded as unit reimbursements. Revenues collected in excess of expenditures are allowed to be reinvested in the senior programs. In FY 19, \$32,000 of excess revenue is proposed to be transferred from Fund (707) to support administrative and program staffing expenses that are either unfunded or underfunded within individual Services for Seniors grant programs.

Federal:

Older American Act (OAA)

--Title III-B: Supportive Services and Senior Centers

--Title III-C-1: Congregate Nutrition Services

--Title III-C-2: Home-Delivered Nutrition Services

--Title III-E: National Family Caregiver Support Program

United States Department of Agriculture (USDA)

--Nutrition Service Incentives Program (NSIP)

State:

Community Care of the Elderly (CCE)

Home Care for the Elderly (HCE)

Alzheimer's Disease Initiative (ADI)

Revenues:

Transfer of excess program revenue from the Human Service Grant Fund (707) supports the senior's program budget. A transfer from the General Fund and \$50,000 carried forward from FY 2018 supports estimated FY 2019 un-reimbursed grant related personal service and operating expenses.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Community and Human Services Division  
Community Develop Block Grant & Home Invest (121)**

**Mission Statement**

The mission of the Collier County Community and Human Services Division's grants and affordable housing programs is to meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies, and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	48,026	-	20,500	-	-	-	na
Operating Expense	3,224	-	5,300	-	-	-	na
Capital Outlay	1,141	-	-	-	-	-	na
Remittances	755,707	-	764,800	-	-	-	na
<b>Net Operating Budget</b>	<b>808,098</b>	<b>-</b>	<b>790,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>808,098</b>	<b>-</b>	<b>790,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	512,387	-	212,200	-	-	-	na
Miscellaneous Revenues	38,610	-	-	-	-	-	na
Interest/Misc	174	-	-	-	-	-	na
Carry Forward	-	-	578,400	-	-	-	na
<b>Total Funding</b>	<b>551,171</b>	<b>-</b>	<b>790,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

Forecast FY 2018:

The forecast expenses reflect the continuation of some older, multi-year grants. Staff is working to close these out as soon as it is possible to do so. Grants beginning in FY 2012 and forward associated with CDBG have been processed in the Grants Management System and shown in the Housing Grants Funds (705/706). Community Development Block Grant Fund (121) will eventually be shut down as the older grants are closed.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Community and Human Services Division  
State Housing Incentive Partnership SHIP (791)**

**Mission Statement**

Increase the supply of affordable housing countywide by managing the Affordable Housing Trust Fund, providing for affordable housing strategies such as owner occupied housing rehabilitation and emergency repair, downpayment/closing cost assistance, land acquisition with new construction, and demolition with new construction.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>SHIP Program Administration/Overhead</b>	<b>2.00</b>	-	-	-
Current Level of Service Budget	<b>2.00</b>	-	-	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	177,999	-	287,300	-	-	-	na
Operating Expense	32,957	-	-	-	-	-	na
Grants and Aid	1,033,349	-	3,628,400	-	-	-	na
Remittances	481,107	-	2,437,400	-	-	-	na
<b>Net Operating Budget</b>	<b>1,725,411</b>	-	<b>6,353,100</b>	-	-	-	<b>na</b>
<b>Total Budget</b>	<b>1,725,411</b>	-	<b>6,353,100</b>	-	-	-	<b>na</b>
<b>Total FTE</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	-	<b>2.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	4,465,403	-	5,737,300	-	-	-	na
Miscellaneous Revenues	538,094	-	593,600	-	-	-	na
Interest/Misc	34,293	-	22,200	-	-	-	na
<b>Total Funding</b>	<b>5,037,791</b>	-	<b>6,353,100</b>	-	-	-	na

**Notes:**

State Statutes require this fund be maintained separately from all others until all program and/or prior grant dollars are spent.

Current FY 2019:

Staff will continue to administer the program in FY 2019. The budget for this program is established by the existing SHIP related grant budget rolling forward or with new grants by Board of County Commissioners grant and budget amendment approval.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Community and Human Services Division**

**Operational Support & Housing (111)**

**Mission Statement**

The mission of the Collier County Community and Human Services Division's grants and affordable housing programs is to meet community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies, and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Housing Program Administration / Overhead</b>	<b>1.00</b>	<b>113,100</b>	<b>15,000</b>	<b>98,100</b>
Current Level of Service Budget	<b>1.00</b>	<b>113,100</b>	<b>15,000</b>	<b>98,100</b>

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	43,647	81,300	80,900	89,400	-	89,400	10.0%
Operating Expense	7,403	22,900	12,500	22,100	-	22,100	(3.5%)
Capital Outlay	1,141	1,400	-	1,600	-	1,600	14.3%
<b>Net Operating Budget</b>	<b>52,191</b>	<b>105,600</b>	<b>93,400</b>	<b>113,100</b>	<b>-</b>	<b>113,100</b>	<b>7.1%</b>
<b>Total Budget</b>	<b>52,191</b>	<b>105,600</b>	<b>93,400</b>	<b>113,100</b>	<b>-</b>	<b>113,100</b>	<b>7.1%</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Charges For Services	700	15,000	4,000	15,000	-	15,000	0.0%
Net Cost Unincorp General Fund	51,491	90,600	89,400	98,100	-	98,100	8.3%
<b>Total Funding</b>	<b>52,191</b>	<b>105,600</b>	<b>93,400</b>	<b>113,100</b>	<b>-</b>	<b>113,100</b>	<b>7.1%</b>

Revenues:

The budget includes revenue of \$15,000 associated with impact fee applications as the impact fee deferral program has been reinstated.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Community and Human Services Division  
Housing Grants (705/706)**

**Mission Statement**

The mission of the Community and Human Services Division's grants and affordable housing programs is to meet community needs by facilitating the creation of affordable housing opportunities, the improvement of communities and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Housing Grants Program Management</b>	<b>9.00</b>	-	-	-
<b>SHIP Program Administration/Overhead</b>	<b>1.00</b>	-	-	-
<b>Reserves, Transfers, and Interest</b>	-	<b>76,700</b>	<b>76,700</b>	-
<b>Current Level of Service Budget</b>	<b>10.00</b>	<b>76,700</b>	<b>76,700</b>	-

<b>Program Enhancements</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Grants Coordinator</b>	<b>1.00</b>	-	-	-
Converts a job bank position to a Grants Coordinator.				
<b>Expanded Services Budget</b>	<b>1.00</b>	-	-	-
<b>Total Adopted Budget</b>	<b>11.00</b>	<b>76,700</b>	<b>76,700</b>	-

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
% of timely grant spending (goal = 100%)	100	100	100	100
Improve controls evidenced by fewer findings in single audit	2	1	-	-
Improve controls as evidenced by fewer programs with qualified opinion in single audit	-	-	-	-
Increase by at least 1% the amount of federal funds leveraged against federal grants awarded	-	1	1	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	435,580	-	455,300	-	-	-	na
Operating Expense	117,611	-	311,800	-	-	-	na
Capital Outlay	2,519	-	1,700	-	-	-	na
Remittances	1,966,252	-	6,171,400	-	-	-	na
<b>Net Operating Budget</b>	<b>2,521,962</b>	-	<b>6,940,200</b>	-	-	-	<b>na</b>
Reserves for Contingencies	-	-	-	76,700	-	76,700	na
<b>Total Budget</b>	<b>2,521,962</b>	-	<b>6,940,200</b>	<b>76,700</b>	-	<b>76,700</b>	<b>na</b>
<b>Total FTE</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>1.00</b>	<b>11.00</b>	<b>10.0%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Community and Human Services Division  
Housing Grants (705/706)**

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	2,830,831	-	6,862,600	-	-	-	na
Miscellaneous Revenues	124,844	-	-	-	-	-	na
Trans fm 001 Gen Fund	118,072	-	28,800	76,700	-	76,700	na
Trans fm 123 Svs for Sr Grants	-	-	48,800	-	-	-	na
Trans fm 495 Airport Op Fd	13,408	-	-	-	-	-	na
<b>Total Funding</b>	<b>3,087,156</b>	<b>-</b>	<b>6,940,200</b>	<b>76,700</b>	<b>-</b>	<b>76,700</b>	<b>na</b>

Notes:

All HUD related grants for CDBG, NSP, HOME, ESG and other Housing related grant programs are in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Forecast FY 2018:

These amounts represent new grants received during the fiscal year and carryforward of continuing grant programs.

Current FY 2019:

Grant funded positions are allocated to grants throughout the Division to align positions and ultimately Personal Service cost with specific grant activities. A Grant match of \$76,700 from the General Fund for the ESG program is provided.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Community and Human Services Division  
Human Services Grants (707/708)**

**Mission Statement**

To provide community services through grant awards designed to: support seniors by providing in-home support and nutrition assistance to those in greatest medical, economic and social need thereby improving quality of life and preventing premature institutionalization; creating volunteer opportunities for seniors; and the administration of various community initiatives in which grant funds are received.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Retired and Senior Volunteer Program (RSVP) Federal Grant</b>	<b>2.00</b>	-	-	-
A federal grant program sponsored by Collier County Government whereby retirees contribute time and expertise to the community.				
<b>Community Care for the Elderly Grant</b>	<b>5.00</b>	-	-	-
The Community Care for the Elderly (CCE) Program provides community-based services organized in a continuum of care to help functionally impaired older people live in the least restrictive yet most cost-effective environment suitable to their needs.				
<b>Older Americans' Act</b>	<b>3.80</b>	-	-	-
Older Americans' Act - Title III-B, III-C1, III-C2, and III-E Federal Grant Programs for the organization and delivery of social and nutrition services to individuals 65 or older and their caregivers.				
<b>Reserves, Transfers, and Interest</b>	-	<b>225,600</b>	<b>225,600</b>	-
<b>Current Level of Service Budget</b>	<b>10.80</b>	<b>225,600</b>	<b>225,600</b>	-

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
# of clients requesting Medical/Prescription services	1,050	1,200	2,771	2,000
# of nutritious meals served to Seniors	65,000	65,000	65,000	65,000
% of meals served that supply at least 1/3 of USDA recommended nutritional allowances	100	100	100	100
% of timely annual vendor monitoring (goal = 100%)	100	100	100	100
% of timely assessments and intakes (goal = 100%)	-	100	100	100
Increase number of volunteer hours by 2% annually	5,800	5,916	7,500	7,700

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	614,807	-	831,300	-	-	-	na
Operating Expense	1,722,250	-	2,162,900	-	-	-	na
Capital Outlay	1,387	-	1,200	-	-	-	na
Grants and Aid	4,370	-	-	-	-	-	na
Remittances	325,497	-	1,373,200	-	-	-	na
<b>Net Operating Budget</b>	<b>2,668,312</b>	-	<b>4,368,600</b>	-	-	-	<b>na</b>
Trans to 123 Serv for Sr Fd	98,200	52,200	52,200	32,000	-	32,000	(38.7%)
Trans to 708 Hum Serv Match	-	-	3,200	-	-	-	na
Reserves for Contingencies	-	-	-	193,600	-	193,600	na
<b>Total Budget</b>	<b>2,766,511</b>	<b>52,200</b>	<b>4,424,000</b>	<b>225,600</b>	-	<b>225,600</b>	<b>332.2%</b>
<b>Total FTE</b>	<b>11.80</b>	<b>11.80</b>	<b>11.80</b>	<b>10.80</b>	-	<b>10.80</b>	<b>(8.5%)</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Community and Human Services Division  
Human Services Grants (707/708)**

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	2,635,536	-	4,043,600	-	-	-	na
Miscellaneous Revenues	44,182	-	63,900	-	-	-	na
Interest/Misc	8,369	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	-	45,900	8,400	-	8,400	na
Trans fm 707/708 Human Srv Grants	-	-	3,200	-	-	-	na
Carry Forward	-	52,200	484,600	217,200	-	217,200	316.1%
<b>Total Funding</b>	<b>2,688,087</b>	<b>52,200</b>	<b>4,641,200</b>	<b>225,600</b>	<b>-</b>	<b>225,600</b>	<b>332.2%</b>

Notes:

All new grants for Services for Seniors, Human Services, and Retired & Senior Volunteer Programs are in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time. Required match for established grants will be budgeted in this fund in the future, along with their associated program expenses.

Forecast FY 2018:

Forecast activity represent grants received during the current fiscal year as well as the continuation of prior year grants. The transfers of \$52,200 from Services for Seniors Grant Fund (123) were required match for the Community Care for the Elderly and Older Americans Act Title III programs. The accumulation of funds in the Services for Seniors Grant Fund (123) represents several years of excess grant revenue funds that were not required to be turned back.

Current FY 2019:

Grant funded positions are allocated to grants throughout the Division to align positions and ultimately Personal Service cost with specific grant activities. The 10.8 positions are reduced by 1.0 FTE reflecting the reassignment of position number 50001844 to the Parks & Recreation Division.

No new cash matching funds are requested. Several Service for Seniors grant programs require local match in the range of 10 to 30 percent. Prior year excess revenues within the family of grant funds (707/708) are requested to support anticipated match requirements, as well as underfunded and unfunded program activities.

Transfer and Reserves

Excess Seniors program revenue in the amount of \$217,200 is budgeted to carry forward. This carryforward is programmed to fund a \$32,000 transfer to Fund (123) to support administrative and program staffing that is either unfunded or underfunded within individual senior grant programs, and the balance of \$185,200 will be placed in reserves to match FY 2019 senior grants. A transfer of \$8,400 from the General Fund is provided to support the Retired and Senior Volunteer Program match requirement.

Revenues:

A combination of carryforward and matching funds from Fund (707) will provide support for the FY 2019 budget.

Grant Program Descriptions:

Services for Seniors: The Services for Seniors CCE, ADI, HCE, Title III B and III-E programs provide professional case management services for qualified individuals, primarily 60 years of age and older, who are at risk for nursing home placement. The Division serves as the lead agency for elder services in Collier County. Services provided include support services, such as personal care, homemaking, supplies, daycare, and caregiver subsidies; all of which strive to enable clients to age in place. These grants are provided by the Department of Elder Affairs through the Area Agency on Aging of Southwest Florida (fka Senior Choices). These grants do not provide direct administrative allocations.

Nutrition Program: Services for Seniors also operates a Senior Nutrition Program under Title III-C1, III-C2, and NSIP providing home delivered meals, and operates four congregate meal dining sites throughout Collier County. The dining sites are located in East Naples, Naples, Immokalee, and Golden Gate. The Nutrition Program is supported by funding from the Older Americans Act Title III-C and NSIP, through the Area Agency on Aging of Southwest Florida (fka Senior Choices).

Retired Senior and Volunteer Program: The Retired Senior and Volunteer Program (RSVP) provides organized volunteer opportunities to individuals 55 years of age and older in Collier County. The program generally works with eleven to thirteen nonprofit and



**Public Services Department**

**Community and Human Services Division**

**Human Services Grants (707/708)**

government agencies to provide these opportunities. Approximately 150 RSVP volunteers contribute thousands of hours of services throughout the county per year. The grant of \$54,522 is provided by the Corporation for National and Community Service.

The Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant (CJMHSR) is funded through the State of Florida Department of Children and Families. Collier County was allocated \$1,042,506 over three (3) years beginning in July 2017 and ending in 2020. The program will continue to expand initiatives that increase public safety, avert increased spending on criminal justice, and improve the accessibility and effectiveness of treatment services. The program serves persons who have a mental illness, substance abuse disorder, or co-occurring mental health and substance abuse disorders and who are in, or at risk of entering, the criminal justice system. The agencies contracted with for this grant include the Collier County Sheriff's Office (CCSO) and David Lawrence Center (DLC) and the National Alliance of Mental Illness (NAMI).

The Drug Court Grant is funded through the U.S Department of Justice. Collier County was allocated \$400,000 over three (3) years beginning in October 2017 through September 2020. The award will enhance the collaboration of the Drug Court Team which includes David Lawrence Center (DLC), Court Administration, State's Attorney, Public Defender's Office and the Sheriff's Office Department of Corrections. Funding will cover program enhancements that will allow the Collier County Drug Court to better comply with national best practice standards.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Library Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	5,150,428	5,844,900	5,538,300	5,678,900	97,100	5,776,000	(1.2%)
Operating Expense	2,363,556	2,548,300	2,818,800	2,567,300	-	2,567,300	0.7%
Capital Outlay	135,174	155,000	340,700	144,000	-	144,000	(7.1%)
<b>Net Operating Budget</b>	<b>7,649,159</b>	<b>8,548,200</b>	<b>8,697,800</b>	<b>8,390,200</b>	<b>97,100</b>	<b>8,487,300</b>	<b>(0.7%)</b>
Trans to 710 Pub Serv Match	-	-	44,000	-	-	-	na
Reserves for Contingencies	-	11,600	-	4,100	-	4,100	(64.7%)
Reserves for Capital	-	-	-	17,100	-	17,100	na
<b>Total Budget</b>	<b>7,649,159</b>	<b>8,559,800</b>	<b>8,741,800</b>	<b>8,411,400</b>	<b>97,100</b>	<b>8,508,500</b>	<b>(0.6%)</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Library (001)	7,371,450	8,173,400	7,867,600	8,119,400	97,100	8,216,500	0.5%
Library E-Rate Program (129)	51,155	105,600	665,800	600	-	600	(99.4%)
Library Trust Fund (612)	226,554	269,200	164,400	270,200	-	270,200	0.4%
<b>Total Net Budget</b>	<b>7,649,159</b>	<b>8,548,200</b>	<b>8,697,800</b>	<b>8,390,200</b>	<b>97,100</b>	<b>8,487,300</b>	<b>(0.7%)</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>11,600</b>	<b>44,000</b>	<b>21,200</b>	<b>-</b>	<b>21,200</b>	<b>82.8%</b>
<b>Total Budget</b>	<b>7,649,159</b>	<b>8,559,800</b>	<b>8,741,800</b>	<b>8,411,400</b>	<b>97,100</b>	<b>8,508,500</b>	<b>(0.6%)</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Charges For Services	157,765	190,000	197,000	207,000	-	207,000	8.9%
Fines & Forfeitures	140,439	150,000	140,000	140,000	-	140,000	(6.7%)
Miscellaneous Revenues	87,356	50,000	75,300	60,000	-	60,000	20.0%
Interest/Misc	11,572	6,200	12,000	7,000	-	7,000	12.9%
Net Cost General Fund	7,068,675	7,833,400	7,530,300	7,772,400	97,100	7,869,500	0.5%
Carry Forward	1,198,900	333,000	1,015,600	228,400	-	228,400	(31.4%)
Less 5% Required By Law	-	(2,800)	-	(3,400)	-	(3,400)	21.4%
<b>Total Funding</b>	<b>8,664,706</b>	<b>8,559,800</b>	<b>8,970,200</b>	<b>8,411,400</b>	<b>97,100</b>	<b>8,508,500</b>	<b>(0.6%)</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Library (001)	86.50	89.50	89.50	89.50	2.00	91.50	2.2%
<b>Total FTE</b>	<b>86.50</b>	<b>89.50</b>	<b>89.50</b>	<b>89.50</b>	<b>2.00</b>	<b>91.50</b>	<b>2.2%</b>

**Public Services Department**

**Library Division  
Library (001)**

**Mission Statement**

To provide educational environments, facilitate community engagement, and cultivate life-long learning.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Library Administration</b>	<b>15.00</b>	<b>2,894,760</b>	<b>347,000</b>	<b>2,547,760</b>
<p>The Administration Program for the Collier County Public Library system is located in the Headquarters Library facility. This program consists of seven components: General Supervision and Finance, Acquisitions, Technical Services, Data Management, Public Relations, Courier and Training services among the libraries. Interlibrary Loan and Mail-A-Book services operate within the Technical Services Department.</p>				
<b>Headquarters Library</b>	<b>19.50</b>	<b>1,266,231</b>	<b>-</b>	<b>1,266,231</b>
<p>The Headquarters Library program provides a full-service public Library to approximately 100,000 citizens living in the northern areas of the County, with 64 hours of service weekly, seven days a week year round. Services include: reference, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's books and story programs, and other special programs and activities. 33% of Library usage is from this location.</p>				
<b>Naples Regional Library</b>	<b>16.00</b>	<b>1,093,430</b>	<b>-</b>	<b>1,093,430</b>
<p>The Naples Regional Library program provides a full service public Library within the City of Naples, for a total of 56 hours, six days per week. This Library represents 14% of the Library usage and includes extensive reference and genealogy collections. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities.</p>				
<b>Immokalee Branch</b>	<b>4.00</b>	<b>274,986</b>	<b>-</b>	<b>274,986</b>
<p>The Immokalee Branch Library program provides a full service public Library to Immokalee and Ave Maria. This Library offers a specialized information and referral program to the Immokalee residents and all of Collier County. As the sole source of public Library services in the area, the Immokalee Branch provides 40 hours of service weekly. It is located 25 miles from the Estates Branch and 35 miles from the Headquarters Library. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents about 4% of the Library usage.</p>				
<b>Golden Gate Branch</b>	<b>5.50</b>	<b>469,811</b>	<b>-</b>	<b>469,811</b>
<p>The Golden Gate Branch Library program provides a full service public Library, with 52 hours of service per week, six days per week. Golden Gate Branch is located 12 miles from the Headquarters Library, 8 miles from the Naples Regional Library and 8 miles from the Estates Branch. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents about 8.5% of Library usage.</p>				
<b>Marco Island Branch</b>	<b>5.50</b>	<b>365,284</b>	<b>-</b>	<b>365,284</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Library Division  
Library (001)**

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
The Marco Island Branch Library program provides a full service public Library to the citizens living on Marco Island, the Isles of Capri and Goodland, in 52 hours per week, six days per week. This Library is located on Marco Island and is 15 miles from the East Naples Branch, 13 miles from the South Regional Library and 23 miles from the Headquarters Library. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents about 8.2% of Library usage, with definite seasonal patterns of usage.				
<b>East Naples Branch</b>	<b>5.00</b>	<b>337,114</b>	<b>-</b>	<b>337,114</b>
The East Naples Branch Library program provides a full service public Library to the area residents, with 44 hours of service weekly. This Library is located about 10 miles from the Naples Regional Library, 22 miles from the Headquarters Library and 7 miles from the South Regional. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents about 5.7% of Library usage.				
<b>Estates Branch</b>	<b>5.50</b>	<b>437,687</b>	<b>-</b>	<b>437,687</b>
The Estates Branch Library program provides a full service public Library, with 44 hours of service weekly. Estates Branch is located 12 miles from the Headquarters Library, 8 miles from the Golden Gate Branch, and 25 miles from the Immokalee Branch Library. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents about 5.9% of Library usage. The Estates Branch has a formal computer lab for use by the public.				
<b>Vanderbilt Beach Branch</b>	<b>5.00</b>	<b>311,199</b>	<b>-</b>	<b>311,199</b>
The Vanderbilt Beach Branch Library program provides a full service public Library, with 44 hours of service weekly. Vanderbilt Beach Branch is located 6 miles from the Headquarters Library and 14 miles from the Naples Regional Library. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents 7.7% of Library usage.				
<b>South Regional Library</b>	<b>8.50</b>	<b>668,898</b>	<b>-</b>	<b>668,898</b>
The South Regional Library program offers a full range of services during 56 hours, six days per week. The Library provides Saturday hours to the residents of East Naples and Marco Island. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, literacy and other special programs and activities. This Library represents 11.5% of Library usage. The South Regional Library has a meeting room that holds over 350 people.				
Current Level of Service Budget	<b>89.50</b>	<b>8,119,400</b>	<b>347,000</b>	<b>7,772,400</b>
<b>Program Enhancements</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Library Division  
Library (001)**

<b>Program Enhancements</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Library Assistant Immok and Library Tech E Naples</b>	<b>2.00</b>	<b>97,100</b>	<b>-</b>	<b>97,100</b>
One Library Assistant for the Immokalee Branch and one Library Technician for the East Naples Branch. These positions will bring staffing levels to baseline needed to support the Community Assessment recommendations for additional service hours in the evenings and Saturday.				
Expanded Services Budget	<b>2.00</b>	<b>97,100</b>	<b>-</b>	<b>97,100</b>
Total Adopted Budget	<b>91.50</b>	<b>8,216,500</b>	<b>347,000</b>	<b>7,869,500</b>

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
Annual Circulation	2,193,551	2,200,000	2,200,000	2,300,000
Digital Library Usage	2,556,383	2,600,000	2,600,000	2,650,000

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	5,115,502	5,795,600	5,489,800	5,628,500	97,100	5,725,600	(1.2%)
Operating Expense	2,205,948	2,316,800	2,316,800	2,440,900	-	2,440,900	5.4%
Capital Outlay	50,000	61,000	61,000	50,000	-	50,000	(18.0%)
<b>Net Operating Budget</b>	<b>7,371,450</b>	<b>8,173,400</b>	<b>7,867,600</b>	<b>8,119,400</b>	<b>97,100</b>	<b>8,216,500</b>	<b>0.5%</b>
<b>Total Budget</b>	<b>7,371,450</b>	<b>8,173,400</b>	<b>7,867,600</b>	<b>8,119,400</b>	<b>97,100</b>	<b>8,216,500</b>	<b>0.5%</b>
<b>Total FTE</b>	<b>86.50</b>	<b>89.50</b>	<b>89.50</b>	<b>89.50</b>	<b>2.00</b>	<b>91.50</b>	<b>2.2%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Charges For Services	157,765	190,000	197,000	207,000	-	207,000	8.9%
Fines & Forfeitures	140,439	150,000	140,000	140,000	-	140,000	(6.7%)
Miscellaneous Revenues	4,572	-	300	-	-	-	na
Net Cost General Fund	7,068,675	7,833,400	7,530,300	7,772,400	97,100	7,869,500	0.5%
<b>Total Funding</b>	<b>7,371,450</b>	<b>8,173,400</b>	<b>7,867,600</b>	<b>8,119,400</b>	<b>97,100</b>	<b>8,216,500</b>	<b>0.5%</b>

Forecast FY 2018:

Personal Services costs are expected to be somewhat less than budget as a result of savings related to vacancies and the use of job bank employees. Capital Outlay includes planned book purchases.

Current FY 2019:

Operating Expense includes funding for marketing and promotion of the library. Significant improvements in customer reach and visibility, resulting in greater usage, are expected as the Library addresses the Strategic Plan focus area, "Engage, Goal 4: Build public awareness and engagement through strategic marketing." As a result of the Library's migration to the county agency network, significant cost savings in CenturyLink expenditures have been redirected to support continued demand in downloadable books and other electronic products. Electricity and water costs continue to show a steady increase. The Library continues to increase the purchase of on-line periodicals as printed periodicals are discontinued by publishers.

Capital Outlay includes \$50,000 for book replacements and new titles. Since the recession, the Library has not received additional book money, but has been spending authorized capital and impact fee funds for books. These funds are completely spent each budget cycle. Library material (DVDs, audio and eBooks) and book purchases are supplemented by the Library Trust Fund (612) and State Aid to Libraries Grant Fund (709).

**Public Services Department**

**Library Division**

**Library (001)**

The budget reflects expanded funding for a Library Assistant at the Immokalee Branch and a Library Technician at the East Naples Branch. Two additional FTEs will allow the Library to be in a better staffing position to address various elements of the Library Strategic Plan focus area, "Engage, Goal 3: Customize hours, spaces, services and collections to meet community needs." Fiber-optic connections will allow the Library to increase our overall effectiveness of the library Strategic Plan focus area, "Empower, Goal 1: Provide connection to the online world, and Engage, Goal 2: Provide comfortable, safe and welcoming spaces for people of all ages, cultures and backgrounds to connect with others and to engage in individual pursuits."

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Library Division  
Library E-Rate Program (129)**

**Mission Statement**

To account for funds received from the telephone company and restricted donations (State Aid to Library Grant Funds are now budgeted in Fund 709).

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Aid to Libraries</b>	-	<b>600</b>	<b>600</b>	-
<b>Reserves/Transfers/Interest</b>	-	<b>17,100</b>	<b>17,100</b>	-
<b>Current Level of Service Budget</b>	-	<b>17,700</b>	<b>17,700</b>	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	31,485	-	14,100	100	-	100	na
Operating Expense	12,700	105,600	416,000	500	-	500	(99.5%)
Capital Outlay	6,970	-	235,700	-	-	-	na
<b>Net Operating Budget</b>	<b>51,155</b>	<b>105,600</b>	<b>665,800</b>	<b>600</b>	-	<b>600</b>	<b>(99.4%)</b>
Trans to 710 Pub Serv Match	-	-	44,000	-	-	-	na
Reserves for Contingencies	-	9,800	-	-	-	-	(100.0%)
Reserves for Capital	-	-	-	17,100	-	17,100	na
<b>Total Budget</b>	<b>51,155</b>	<b>115,400</b>	<b>709,800</b>	<b>17,700</b>	-	<b>17,700</b>	<b>(84.7%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Miscellaneous Revenues	25,000	-	5,000	-	-	-	na
Interest/Misc	6,970	4,000	8,000	4,000	-	4,000	0.0%
Carry Forward	729,800	111,600	710,700	13,900	-	13,900	(87.5%)
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
<b>Total Funding</b>	<b>761,770</b>	<b>115,400</b>	<b>723,700</b>	<b>17,700</b>	-	<b>17,700</b>	<b>(84.7%)</b>

**Notes:**

Funding received from the telephone company are refunds of telephone and internet charges provided through the E-Rate Program (<http://sl.universalservice.org>). Funds are intended to help schools and libraries provide broadband Internet access for the public and related technology services.

Forecast FY 2018:

The budget forecast includes the following programs:

- \$130,800 Operating (E-rate Program)
- \$208,200 Radio Frequency Identification (RFID) system
- \$ 10,000 William G. Hendrickson Trust – Youth Education
- \$ 14,100 LEAP Program
- \$272,700 Franz Pschibul Trust – Naples Regional Library
- \$ 25,000 Lustigman - Headquarters Improvements
- \$ 5,000 Hurricane Irma restoration private donation
- \$ 44,000 Grant Match

\$709,800 Total

**Public Services Department**

**Library Division  
Library E-Rate Program (129)**

Current FY 2019:

The budget includes a general carry forward of \$13,900.



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Library Division  
Library Trust Fund (612)**

**Mission Statement**

To accept and be accountable for donations and bequests received from the public for the Collier County Public Library System.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Library Enhancements</b>	-	270,200	270,200	-
Used to fund Library improvements				
<b>Reserves/Transfers</b>	-	4,100	4,100	-
Current Level of Service Budget	-	274,300	274,300	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	3,441	49,300	34,400	50,300	-	50,300	2.0%
Operating Expense	144,908	125,900	86,000	125,900	-	125,900	0.0%
Capital Outlay	78,204	94,000	44,000	94,000	-	94,000	0.0%
<b>Net Operating Budget</b>	<b>226,554</b>	<b>269,200</b>	<b>164,400</b>	<b>270,200</b>	-	<b>270,200</b>	<b>0.4%</b>
Reserves for Contingencies	-	1,800	-	4,100	-	4,100	127.8%
<b>Total Budget</b>	<b>226,554</b>	<b>271,000</b>	<b>164,400</b>	<b>274,300</b>	-	<b>274,300</b>	<b>1.2%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Miscellaneous Revenues	57,783	50,000	70,000	60,000	-	60,000	20.0%
Interest/Misc	4,603	2,200	4,000	3,000	-	3,000	36.4%
Carry Forward	469,100	221,400	304,900	214,500	-	214,500	(3.1%)
Less 5% Required By Law	-	(2,600)	-	(3,200)	-	(3,200)	23.1%
<b>Total Funding</b>	<b>531,486</b>	<b>271,000</b>	<b>378,900</b>	<b>274,300</b>	-	<b>274,300</b>	<b>1.2%</b>

Forecast FY 2018:

Revenues are from private party donations for the betterment of the Public Libraries. Monies from the sale of used books also provide revenue in this fund for the Library Electronic Assistance Program (LEAP).

Current FY 2019:

Budgeted funds will be used to pay for the Library Electronic Assistance Program (LEAP) and to purchase library publications and data processing equipment.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Museum Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	1,096,963	1,241,100	1,250,800	1,241,500	52,900	1,294,400	4.3%
Operating Expense	457,495	544,400	534,700	605,000	53,400	658,400	20.9%
Indirect Cost Reimburs	217,800	212,600	212,600	253,600	-	253,600	19.3%
Capital Outlay	36,826	42,600	42,600	11,000	-	11,000	(74.2%)
<b>Net Operating Budget</b>	<b>1,809,083</b>	<b>2,040,700</b>	<b>2,040,700</b>	<b>2,111,100</b>	<b>106,300</b>	<b>2,217,400</b>	<b>8.7%</b>
Trans to Tax Collector	42,197	42,500	42,500	40,000	-	40,000	(5.9%)
Trans to 314 Museum Cap	311,600	192,900	192,900	-	-	-	(100.0%)
Trans to 506 IT Capital	-	9,100	9,100	-	-	-	(100.0%)
Reserves for Contingencies	-	47,000	-	61,000	-	61,000	29.8%
Reserves for Cash Flow	-	200,000	-	200,000	-	200,000	0.0%
Reserves for Attrition	-	(20,100)	-	(20,500)	-	(20,500)	2.0%
<b>Total Budget</b>	<b>2,162,880</b>	<b>2,512,100</b>	<b>2,285,200</b>	<b>2,391,600</b>	<b>106,300</b>	<b>2,497,900</b>	<b>(0.6%)</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
TDC Category C County Museums - Fund (198)	1,809,083	2,040,700	2,040,700	2,111,100	106,300	2,217,400	8.7%
<b>Total Net Budget</b>	<b>1,809,083</b>	<b>2,040,700</b>	<b>2,040,700</b>	<b>2,111,100</b>	<b>106,300</b>	<b>2,217,400</b>	<b>8.7%</b>
<b>Total Transfers and Reserves</b>	<b>353,797</b>	<b>471,400</b>	<b>244,500</b>	<b>280,500</b>	<b>-</b>	<b>280,500</b>	<b>(40.5%)</b>
<b>Total Budget</b>	<b>2,162,880</b>	<b>2,512,100</b>	<b>2,285,200</b>	<b>2,391,600</b>	<b>106,300</b>	<b>2,497,900</b>	<b>(0.6%)</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Tourist Devel Tax	2,109,831	2,000,000	2,000,000	2,000,000	-	2,000,000	0.0%
Charges For Services	10,346	20,500	3,000	6,500	-	6,500	(68.3%)
Miscellaneous Revenues	15,935	10,000	11,500	30,000	-	30,000	200.0%
Interest/Misc	5,555	3,500	3,500	3,500	-	3,500	0.0%
Trans frm Tax Collector	13,856	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	200,000	-	200,000	-	200,000	0.0%
Carry Forward	634,400	379,800	627,100	253,600	106,300	359,900	(5.2%)
Less 5% Required By Law	-	(101,700)	-	(102,000)	-	(102,000)	0.3%
<b>Total Funding</b>	<b>2,789,923</b>	<b>2,512,100</b>	<b>2,645,100</b>	<b>2,391,600</b>	<b>106,300</b>	<b>2,497,900</b>	<b>(0.6%)</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
TDC Category C County Museums - Fund (198)	15.00	15.00	15.00	15.00	1.00	16.00	6.7%
<b>Total FTE</b>	<b>15.00</b>	<b>15.00</b>	<b>15.00</b>	<b>15.00</b>	<b>1.00</b>	<b>16.00</b>	<b>6.7%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Museum Division**

**TDC Category C County Museums - Fund (198)**

**Mission Statement**

The mission of the Collier County Museum Division is to foster appreciation and understanding of our communities' unique heritage and cultural development.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Museums &amp; Historic Sites Administration/Overhead</b>	<b>2.00</b>	<b>761,147</b>	<b>2,106,600</b>	<b>-1,345,453</b>
Provides funding for the administration of the County museum system and general operating of the Collier Museum at Government Complex.				
<b>Collections, Exhibition &amp; Information Services</b>	<b>3.00</b>	<b>237,550</b>	<b>-</b>	<b>237,550</b>
Provides funding for the professional acquisition, management, and conservation of the Museum collections; research, development, and maintenance of permanent exhibits; and public services related to preserving, researching, and interpreting local history.				
<b>Education &amp; Community Services</b>	<b>3.00</b>	<b>229,503</b>	<b>1,500</b>	<b>228,003</b>
Provides funding for curriculum-based education and outreach programs such as school tours, lecture activities, and special events; management of the volunteer program; and management of the sales and marketing programs.				
<b>Museum of the Everglades</b>	<b>2.00</b>	<b>199,600</b>	<b>-</b>	<b>199,600</b>
Provides funding to develop, maintain, and operate the Museum of the Everglades in Everglades City.				
<b>Roberts Ranch/Immokalee Pioneer Museum</b>	<b>2.00</b>	<b>274,400</b>	<b>3,000</b>	<b>271,400</b>
Provides funding to develop, maintain, and operate the Immokalee Pioneer Museum at Roberts Ranch in Immokalee.				
<b>Naples Depot</b>	<b>2.00</b>	<b>242,100</b>	<b>-</b>	<b>242,100</b>
Provides funding to develop, maintain, and operate the Naples Depot Museum in downtown Naples.				
<b>Marco Island Museum</b>	<b>1.00</b>	<b>166,800</b>	<b>-</b>	<b>166,800</b>
Provides funding to develop, maintain, and operate the Marco Island Historical Museum on Marco Island.				
<b>Reserves/Transfers</b>	<b>-</b>	<b>280,500</b>	<b>280,500</b>	<b>-</b>
Current Level of Service Budget	<b>15.00</b>	<b>2,391,600</b>	<b>2,391,600</b>	<b>-</b>
<b>Program Enhancements</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Museum Assistant</b>	<b>1.00</b>	<b>52,900</b>	<b>52,900</b>	<b>-</b>
Convert a job bank position to a full-time Museum Assistant at the Marco Island Historical Museum. Job Bank budget base is \$50,000 making net cost \$2,900.				
<b>Security</b>	<b>-</b>	<b>53,400</b>	<b>53,400</b>	<b>-</b>
To provide security over the Key Marco Cat and during operating hours at the Marco Island Historical Museum.				
Expanded Services Budget	<b>1.00</b>	<b>106,300</b>	<b>106,300</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Museum Division**

**TDC Category C County Museums - Fund (198)**

Total Adopted Budget      16.00      2,497,900      2,497,900      -

Program Performance Measures	FY 2017 Actual	FY 2018 Budget	FY 2018 Forecast	FY 2019 Budget
# of Visitors	76,000	76,000	76,000	78,000
Volunteer Hours Contributed	6,000	6,000	6,000	6,000

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	1,096,963	1,241,100	1,250,800	1,241,500	52,900	1,294,400	4.3%
Operating Expense	457,495	544,400	534,700	605,000	53,400	658,400	20.9%
Indirect Cost Reimburs	217,800	212,600	212,600	253,600	-	253,600	19.3%
Capital Outlay	36,826	42,600	42,600	11,000	-	11,000	(74.2%)
<b>Net Operating Budget</b>	<b>1,809,083</b>	<b>2,040,700</b>	<b>2,040,700</b>	<b>2,111,100</b>	<b>106,300</b>	<b>2,217,400</b>	<b>8.7%</b>
Trans to Tax Collector	42,197	42,500	42,500	40,000	-	40,000	(5.9%)
Trans to 314 Museum Cap	311,600	192,900	192,900	-	-	-	(100.0%)
Trans to 506 IT Capital	-	9,100	9,100	-	-	-	(100.0%)
Reserves for Contingencies	-	47,000	-	61,000	-	61,000	29.8%
Reserves for Cash Flow	-	200,000	-	200,000	-	200,000	0.0%
Reserves for Attrition	-	(20,100)	-	(20,500)	-	(20,500)	2.0%
<b>Total Budget</b>	<b>2,162,880</b>	<b>2,512,100</b>	<b>2,285,200</b>	<b>2,391,600</b>	<b>106,300</b>	<b>2,497,900</b>	<b>(0.6%)</b>
<b>Total FTE</b>	<b>15.00</b>	<b>15.00</b>	<b>15.00</b>	<b>15.00</b>	<b>1.00</b>	<b>16.00</b>	<b>6.7%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Tourist Devel Tax	2,109,831	2,000,000	2,000,000	2,000,000	-	2,000,000	0.0%
Charges For Services	10,346	20,500	3,000	6,500	-	6,500	(68.3%)
Miscellaneous Revenues	15,935	10,000	11,500	30,000	-	30,000	200.0%
Interest/Misc	5,555	3,500	3,500	3,500	-	3,500	0.0%
Trans frm Tax Collector	13,856	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	200,000	-	200,000	-	200,000	0.0%
Carry Forward	634,400	379,800	627,100	253,600	106,300	359,900	(5.2%)
Less 5% Required By Law	-	(101,700)	-	(102,000)	-	(102,000)	0.3%
<b>Total Funding</b>	<b>2,789,923</b>	<b>2,512,100</b>	<b>2,645,100</b>	<b>2,391,600</b>	<b>106,300</b>	<b>2,497,900</b>	<b>(0.6%)</b>

Notes:

On April 23, 2013, the Board authorized amendments to the Tourist Tax Ordinance that reduced the distribution of Tourist Taxes to County Museums from 11.0% to 9.607%. On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. Part of the Board's action was to cap County Museum Tourist Development Tax funding at \$2,000,000 million per year net of collection cost. In accordance with Board direction the Museum Division continues to pursue revenue generation through fundraising, grants, fees, and other means. The backup revenue source is a General Fund transfer which is held in reserve to address shortfalls.

Forecast FY 2018:

Personal services are anticipated to slightly exceed budget due to the absence of attrition. Operating expenses have been reduced to keep forecasts consistent with the adopted budget. Tourism Development Tax revenue is anticipated to be consistent with the adopted budget.

Current FY 2019:

Personal Services reflect planned salary expense for existing positions and the incremental cost of converting an existing job bank position to a regular full time position. Operating Expenses have increased for IT and insurance charges as well as modestly enhanced maintenance and equipment replacement budgets. The budget also provides for security and other services for the Key

**Public Services Department**

**Museum Division**

**TDC Category C County Museums - Fund (198)**

Marco Cat loan.

Revenues:

Tourist Development Tax funding is capped at a \$2,000,000 per year. The backup revenue source is a General Fund transfer which is held in reserve to address shortfalls. Miscellaneous revenues include \$30,000 for private contributions.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	13,840,225	15,109,600	14,836,400	15,980,900	88,400	16,069,300	6.4%
Operating Expense	7,804,521	10,205,800	9,699,000	9,538,600	-	9,538,600	(6.5%)
Indirect Cost Reimburs	117,700	153,600	153,600	170,300	-	170,300	10.9%
Capital Outlay	671,460	526,800	1,839,600	901,500	36,000	937,500	78.0%
Remittances	500,000	500,000	500,000	500,000	-	500,000	0.0%
<b>Net Operating Budget</b>	<b>22,933,906</b>	<b>26,495,800</b>	<b>27,028,600</b>	<b>27,091,300</b>	<b>124,400</b>	<b>27,215,700</b>	<b>2.7%</b>
Trans to Property Appraiser	2,643	3,600	3,600	3,800	-	3,800	5.6%
Trans to Tax Collector	6,678	7,400	7,400	8,000	-	8,000	8.1%
Trans to 001 General Fund	267,800	362,400	362,400	371,700	-	371,700	2.6%
Trans to 111 Unincorp Gen Fd	698,000	714,500	714,500	789,200	-	789,200	10.5%
Trans to 119 Sea Turtle	-	-	10,000	129,600	-	129,600	na
Trans to 172 Conserv Collier	-	305,800	1,305,800	186,400	-	186,400	(39.0%)
Trans to 710 Pub Serv Match	4,100	-	10,000	-	-	-	na
Reserves for Contingencies	-	1,811,800	-	1,780,900	-	1,780,900	(1.7%)
Reserves for Capital	-	200,500	-	107,500	-	107,500	(46.4%)
Restricted for Unfunded Requests	-	31,873,200	-	31,208,800	-	31,208,800	(2.1%)
<b>Total Budget</b>	<b>23,913,127</b>	<b>61,775,000</b>	<b>29,442,300</b>	<b>61,677,200</b>	<b>124,400</b>	<b>61,801,600</b>	<b>0.0%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Caracara Prairie Management Fund (674)	4,433	16,700	13,700	23,900	-	23,900	43.1%
Conservation Collier Fund (172)	700	362,800	1,462,400	330,300	-	330,300	(9.0%)
Conservation Collier Maintenance (174)	617,710	703,800	679,800	744,900	-	744,900	5.8%
Conservation Collier Projects (179)	46,214	-	76,000	59,500	-	59,500	na
County Park Facilities & Programs (001)	8,728,153	10,311,900	9,851,300	9,970,100	80,200	10,050,300	(2.5%)
Golden Gate Community Center (130)	980,778	1,174,700	1,110,500	1,448,600	-	1,448,600	23.3%
Parks & Recreation (111)	12,544,625	13,892,900	13,625,400	14,184,900	44,200	14,229,100	2.4%
Parks & Recreation Donations (607)	11,293	33,000	33,000	33,000	-	33,000	0.0%
Sea Turtle Monitoring (119)	-	-	176,500	296,100	-	296,100	na
<b>Total Net Budget</b>	<b>22,933,906</b>	<b>26,495,800</b>	<b>27,028,600</b>	<b>27,091,300</b>	<b>124,400</b>	<b>27,215,700</b>	<b>2.7%</b>
<b>Total Transfers and Reserves</b>	<b>979,221</b>	<b>35,279,200</b>	<b>2,413,700</b>	<b>34,585,900</b>	<b>-</b>	<b>34,585,900</b>	<b>(2.0%)</b>
<b>Total Budget</b>	<b>23,913,127</b>	<b>61,775,000</b>	<b>29,442,300</b>	<b>61,677,200</b>	<b>124,400</b>	<b>61,801,600</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division**

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Ad Valorem Taxes	331,173	371,300	356,400	390,300	-	390,300	5.1%
Delinquent Ad Valorem Taxes	788	-	-	-	-	-	na
Intergovernmental Revenues	4,605	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	457	-	-	-	-	-	na
Charges For Services	7,101,739	8,178,500	7,245,800	8,105,100	25,000	8,130,100	(0.6%)
Fines & Forfeitures	31,426	37,200	37,200	37,200	-	37,200	0.0%
Miscellaneous Revenues	389,419	669,000	906,300	572,700	-	572,700	(14.4%)
Interest/Misc	347,469	101,000	326,500	325,500	-	325,500	222.3%
Reimb From Other Depts	202,237	71,500	71,500	71,500	-	71,500	0.0%
Trans frm Property Appraiser	356	-	-	-	-	-	na
Trans frm Tax Collector	2,193	-	-	-	-	-	na
Net Cost General Fund	4,313,393	5,195,700	5,437,200	5,215,400	80,200	5,295,600	1.9%
Net Cost Unincorp General Fund	9,471,757	10,596,100	10,682,700	10,902,300	19,200	10,921,500	3.1%
Trans fm 001 Gen Fund	698,000	714,500	724,500	918,800	-	918,800	28.6%
Trans fm 111 Unincorp Gen Fd	690,400	911,500	911,500	936,400	-	936,400	2.7%
Trans fm 174 Conserv Collier Maint	-	305,800	1,305,800	186,400	-	186,400	(39.0%)
Trans fm 195 TDC Cap Fd	166,500	166,500	166,500	166,500	-	166,500	0.0%
Trans fm 272 Conserv Co GO Bd	-	500	-	-	-	-	(100.0%)
Carry Forward	35,336,300	34,515,100	35,186,300	33,915,900	-	33,915,900	(1.7%)
Less 5% Required By Law	-	(59,200)	-	(66,800)	-	(66,800)	12.8%
<b>Total Funding</b>	<b>59,088,211</b>	<b>61,775,000</b>	<b>63,358,200</b>	<b>61,677,200</b>	<b>124,400</b>	<b>61,801,600</b>	<b>0.0%</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
County Park Facilities & Programs (001)	70.50	71.25	71.25	69.00	1.00	70.00	(1.8%)
Parks & Recreation (111)	131.25	139.50	139.50	139.50	1.00	140.50	0.7%
Golden Gate Community Center (130)	10.00	10.00	10.00	10.00	-	10.00	0.0%
Sea Turtle Monitoring (119)	-	-	-	3.00	-	3.00	na
Conservation Collier Fund (172)	-	2.00	2.00	2.00	-	2.00	0.0%
Conservation Collier Maintenance (174)	3.00	3.00	3.00	3.00	-	3.00	0.0%
<b>Total FTE</b>	<b>214.75</b>	<b>225.75</b>	<b>225.75</b>	<b>226.50</b>	<b>2.00</b>	<b>228.50</b>	<b>1.2%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division  
County Park Facilities & Programs (001)**

**Mission Statement**

To benefit the well-being of the people, community, and environment of Collier County.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Divisional Administration/Overhead</b>	1.00	1,091,625	-	1,091,625
Oversee County Park facilities and programs including employee, contractual, fiscal and resource management.				
<b>Park Maintenance (001)</b>	25.50	4,025,350	-	4,025,350
Provide a pleasant, clean, safe and enjoyable environment for park visitors at all assigned parks in order to provide exceptional passive and active recreational experiences.				
<b>Recreation Programs</b>	18.50	2,360,121	1,184,000	1,176,121
Recreation programs include sailing and skiing, adult and youth athletic programs, county-wide special events, ranger/athletic camps, recreation complex fitness center, and interpretative programs.				
<b>Aquatics</b>	6.00	1,128,653	1,492,400	-363,747
Promote residents and visitors utilization of the Sun-N-Fun Lagoon by providing a safe and supervised opportunity for the public to access instructional swimming and general aquatic recreation.				
<b>Parks &amp; Recreation Marina Operations</b>	-	70,100	123,400	-53,300
Provide for concessionaire to operate fuel sales, bait, launching, and docking services at County owned marinas and operating expenses for utilities and maintenance that continue to be the County's responsibility				
<b>Beach Operations</b>	5.00	585,464	1,160,300	-574,836
Beach Operations includes beach maintenance and management, sea turtle monitoring and assisting the public. Facilities include: Vanderbilt Beach, Clam Pass Beach Park, Barefoot Beach Preserve, Barefoot Beach Access, South Marco Beach Access, and Tigertail Beach Park, North Gulfshore Beach Access, Conner Park and Bluebill Beach Access.				
<b>Park Rangers</b>	13.00	1,127,587	1,713,400	-585,813
The Park Ranger Program provides: protection of park resources and park visitors; enforcement of County ordinances and park's regulations; information regarding park use and points of interest; beach vendor inspections; parking fee collection; traffic control; and monitoring beach conditions. Rangers may also act as educators by taking visitors on guided nature walks or canoe trips, setting up exhibits and lecturing on historic topics.				
<b>Beach Parking &amp; Recreation Remittance to City of Naples</b>	-	500,000	-	500,000
One-third of the \$1,500,000 annual payment to the City of Naples for the use by County residents of beach parking, parks, recreational facilities and recreational programs. This is governed by the November 14, 2017, Interlocal Agreement Between the County and City of Naples.				
Current Level of Service Budget	<b>69.00</b>	<b>10,888,900</b>	<b>5,673,500</b>	<b>5,215,400</b>
Program Enhancements	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Maintenance Worker</b>	1.00	44,200	-	44,200



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division  
County Park Facilities & Programs (001)**

<b>Program Enhancements</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
Provide additional maintenance resource for County Beach Parks.				
<b>Gators (2) - maintenance and other park duties</b>	-	<b>36,000</b>	-	<b>36,000</b>
Performs various tasks involving sports field maintenance and program set up but will also be doing various duties as needed at Soccer and Softball complexes.				
Expanded Services Budget	<b>1.00</b>	<b>80,200</b>	-	<b>80,200</b>
Total Adopted Budget	<b>70.00</b>	<b>10,969,100</b>	<b>5,673,500</b>	<b>5,295,600</b>

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
Increase Boat Launches by 1%	47,315	47,788	42,772	48,269
Increase Fitness Memberships by 1%	3,535	3,570	3,377	3,411
Increase safety in Parks by 1% inc. in Ranger Contacts	71,376	72,090	77,583	78,358
Increase Sun-N-Fun Attendance by 1%	130,674	131,980	78,000	120,000

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	4,691,728	5,033,000	4,871,000	4,890,700	44,200	4,934,900	(1.9%)
Operating Expense	3,281,197	4,578,900	4,280,300	4,379,400	-	4,379,400	(4.4%)
Capital Outlay	255,228	200,000	200,000	200,000	36,000	236,000	18.0%
Remittances	500,000	500,000	500,000	500,000	-	500,000	0.0%
<b>Net Operating Budget</b>	<b>8,728,153</b>	<b>10,311,900</b>	<b>9,851,300</b>	<b>9,970,100</b>	<b>80,200</b>	<b>10,050,300</b>	<b>(2.5%)</b>
Trans to 111 Unincorp Gen Fd	698,000	714,500	714,500	789,200	-	789,200	10.5%
Trans to 119 Sea Turtle	-	-	10,000	129,600	-	129,600	na
<b>Total Budget</b>	<b>9,426,153</b>	<b>11,026,400</b>	<b>10,575,800</b>	<b>10,888,900</b>	<b>80,200</b>	<b>10,969,100</b>	<b>(0.5%)</b>
<b>Total FTE</b>	<b>70.50</b>	<b>71.25</b>	<b>71.25</b>	<b>69.00</b>	<b>1.00</b>	<b>70.00</b>	<b>(1.8%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Charges For Services	4,476,639	5,191,600	4,638,400	5,185,900	-	5,185,900	(0.1%)
Fines & Forfeitures	31,426	37,200	37,200	37,200	-	37,200	0.0%
Miscellaneous Revenues	15,519	23,000	50,600	28,700	-	28,700	24.8%
Reimb From Other Depts	154,877	50,000	50,000	50,000	-	50,000	0.0%
Net Cost General Fund	4,313,393	5,195,700	5,437,200	5,215,400	80,200	5,295,600	1.9%
Trans fm 111 Unincorp Gen Fd	267,800	362,400	362,400	371,700	-	371,700	2.6%
Trans fm 195 TDC Cap Fd	166,500	166,500	-	-	-	-	(100.0%)
<b>Total Funding</b>	<b>9,426,153</b>	<b>11,026,400</b>	<b>10,575,800</b>	<b>10,888,900</b>	<b>80,200</b>	<b>10,969,100</b>	<b>(0.5%)</b>

Notes:

The Parks Division continues to support Tourist Development sports tourism events at North Collier Regional Park and Sugden Park with partially offsetting revenues provided by Tourism for support of county sports venues. Relative to performance measures, a decline in Sun-N-Fun attendance and beach parking fees is noted for this year due to the general tourism impact and damage caused by Hurricane Irma.

Forecast FY 2018:

Forecast revenues and expenditures are budgeted lower due to a temporary decline in tourism and beach activity and pool attendance

## Public Services Department

### Parks & Recreation Division

#### County Park Facilities & Programs (001)

caused by Hurricane Irma and the unseasonably cold temperatures during the winter months.

Current FY 2019:

The County Parks (001) FTE count is reduced by 0.82 reflecting the reassignment of 1.82 FTEs to Sea Turtle Monitoring in Fund (119) for grant compliant cost tracking purposes and the movement of 1.0 FTE in from the Community Parks (111) budget to perform capital and maintenance project functions.

The annual remittances of \$500,000 is a portion of the annual \$1,500,000 payment to the City of Naples for reciprocal beach parking and recreational services identified in the 2008 Interlocal Agreement Extension approved on 11-14-17.

Consistent with prior year funding levels, capital equipment replacements are budgeted at \$200,000 and include:

- \$24,000 - 4 Honda ATV's at \$6,000 each
- \$31,000 - Light Tractor Loader, John Deere
- \$15,000 - 2 x John Deere Gator
- \$10,000 - Toro Riding Mower
- \$16,000 - Computer/laptop Replacements
- \$20,000 - 2 x Golf Cart
- \$20,000 - Fitness Equipment for Rec Plex
- \$ 4,000 - Sun-N-Fun Pool staircase
- \$10,000 - Soccer Benches for Athletics
- \$20,000 - Utility cart - stretcher for Athletics
- \$10,000 - Boats for Special Needs at Sugden Park
- \$ 8,000 - 2 x ATV's
- \$ 5,000 - 2 x Radios

Provided in the budget is a reimbursement from the General Fund (001) for a pro-rata portion of Parks Division administrative costs that are funded within the Parks Unincorporated Area General Fund (111) Budget. The amount in FY 2018 was \$714,500, for FY 2019 it is \$789,200.

Revenues:

The FY 19 revenue budget is established essentially at the same level as the prior year. All Park Rangers are budgeted in the General Fund (001) Parks budget. Ranger costs are then apportioned between General Fund Park operations and Community Park Fund (111) operations. Based on the apportionment, a reimbursement of \$371,700 from Fund (111) to Fund (001) is budgeted. Tourist Development Tax funds provide up to \$50,000 to the Parks Division for costs incurred relative to TDC sponsored sports events that utilize Parks venues.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division  
Parks & Recreation (111)**

**Mission Statement**

To benefit the well-being of the people, community, and environment of Collier County.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>18.00</b>	<b>2,121,835</b>	<b>789,250</b>	<b>1,332,585</b>
Oversee operations including employees, contracts, projects, fiscal, resource management, customer service and marketing.				
<b>Park Maintenance (111)</b>	<b>47.00</b>	<b>5,343,296</b>	<b>-</b>	<b>5,343,296</b>
Protect resources, provide a pleasant, clean, safe, and enjoyable environment for park visitors at all parks to allow quality passive and organized recreational experiences by the public.				
<b>Community Centers/Parks</b>	<b>42.50</b>	<b>4,236,435</b>	<b>1,141,455</b>	<b>3,094,980</b>
Provide customer service and meeting places for community and special interest groups; provide structured programming for all ages via classes, activities and special events; and offer informal gathering opportunities through open game room and drop-in recreation programs.				
<b>Aquatics/Fitness</b>	<b>23.00</b>	<b>1,770,002</b>	<b>550,220</b>	<b>1,219,782</b>
Promote residents and visitors utilization of the Golden Gate Aquatic and Fitness Complex, the Immokalee Pool and Fitness Center and the Eagle Lakes Aquatic Center by providing a safe and supervised opportunity for the public to access instructional swimming, general aquatic recreation and fitness training.				
<b>Childcare/Preschool, After School, No School Days, Vacation</b>	<b>9.00</b>	<b>1,085,032</b>	<b>1,173,375</b>	<b>-88,343</b>
Strive to meet family needs by providing a safe and supervised environment for all children to attend throughout the year and during the summer months. Provide recreational and enrichment experiences for self-esteem and self-reliance, learning, pleasure, health and well being.				
Current Level of Service Budget	<b>139.50</b>	<b>14,556,600</b>	<b>3,654,300</b>	<b>10,902,300</b>
<b>Program Enhancements</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Parks &amp; Recreation Assistant</b>	<b>1.00</b>	<b>44,200</b>	<b>25,000</b>	<b>19,200</b>
This position will allow for an expansion of operating hours of the newly renovated Immokalee Fitness Center to include Sundays from 9:00am - 3:00pm. and longer hours on Saturdays. Duties include monitoring the Fitness Center, collecting fees, and providing customer assistance.				
Expanded Services Budget	<b>1.00</b>	<b>44,200</b>	<b>25,000</b>	<b>19,200</b>
Total Adopted Budget	<b>140.50</b>	<b>14,600,800</b>	<b>3,679,300</b>	<b>10,921,500</b>
<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
100% Reporting to CAPRA to maintain accreditation	100	100	100	100
Increase Aquatic Facility Attendance by 1%	54,714	55,261	43,776	44,214
Increase Fee Based Facility Rentals by 1%	12,736	12,863	12,863	12,992
Increase Fee Based Program Registrations by 1%	9,885	9,984	7,673	7,750
Increase Fitness Memberships by 1%	10,767	9,984	9,984	10,084
Maintain 75% or greater of Athletic Field utilization	78	78	78	78

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division  
Parks & Recreation (111)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	8,277,237	9,018,500	8,751,000	9,721,300	44,200	9,765,500	8.3%
Operating Expense	3,869,630	4,624,400	4,473,200	4,213,600	-	4,213,600	(8.9%)
Capital Outlay	397,758	250,000	401,200	250,000	-	250,000	0.0%
<b>Net Operating Budget</b>	<b>12,544,625</b>	<b>13,892,900</b>	<b>13,625,400</b>	<b>14,184,900</b>	<b>44,200</b>	<b>14,229,100</b>	<b>2.4%</b>
Trans to 001 General Fund	267,800	362,400	362,400	371,700	-	371,700	2.6%
<b>Total Budget</b>	<b>12,812,425</b>	<b>14,255,300</b>	<b>13,987,800</b>	<b>14,556,600</b>	<b>44,200</b>	<b>14,600,800</b>	<b>2.4%</b>
<b>Total FTE</b>	<b>131.25</b>	<b>139.50</b>	<b>139.50</b>	<b>139.50</b>	<b>1.00</b>	<b>140.50</b>	<b>0.7%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	1,586	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	457	-	-	-	-	-	na
Charges For Services	2,408,646	2,743,100	2,385,400	2,659,200	25,000	2,684,200	(2.1%)
Miscellaneous Revenues	184,620	180,100	183,700	184,400	-	184,400	2.4%
Reimb From Other Depts	47,360	21,500	21,500	21,500	-	21,500	0.0%
Net Cost Unincorp General Fund	9,471,757	10,596,100	10,682,700	10,902,300	19,200	10,921,500	3.1%
Trans fm 001 Gen Fund	698,000	714,500	714,500	789,200	-	789,200	10.5%
<b>Total Funding</b>	<b>12,812,425</b>	<b>14,255,300</b>	<b>13,987,800</b>	<b>14,556,600</b>	<b>44,200</b>	<b>14,600,800</b>	<b>2.4%</b>

Notes:

Several Community Parks served as Hurricane Irma disaster recovery centers, hurricane shelters, and/or cooling shelters. In one instance, a Park accommodated another division within the Public Services Department whose location had become uninhabitable. As a result a number of programs were cancelled for as many as four months.

Forecast FY 2018:

Forecast revenues and expenditures are lower due to both the impact of Hurricane Irma on park users and the use of Community Park facilities for Irma related temporary needs.

Current FY 2019:

Personal and operating expense budgets are consistent with budget policy. A position was transferred from the Community Parks (111) budget to the County Parks (001) budget. The position was subsequently replaced by a position transferred in from the Community and Human Services Division. Consistent with the prior year funding level, capital equipment replacements are budgeted at \$250,000 and include:

- \$66,000 - 2 x Light Tractor Loader
- \$10,000 - Utility Vehicle
- \$27,000 - 2 x Riding Mowers
- \$23,000 - 3 x Golf Carts
- \$15,000 - 10 x Aqua bikes
- \$12,000 - Computer/Laptop Replacements
- \$21,000 - Trailer with Trailer Deck
- \$15,000 - Stereo, sound system and outdoor movie screen for programs
- \$11,000 - Backboards, dividers and ice machine
- \$50,000 - Planned general equipment replacements

Revenues:

The FY 19 revenue budget is established essentially at the same level as the prior year with a modest increase anticipated from additional operating hours at the Immokalee Fitness Center. Included in the budget is a reimbursement from the General Fund (001) for a pro-rata portion of Parks administrative costs that are funded within the Parks Unincorporated Area General Fund (111) budget. The amount in FY 2018 was \$714,500 and for FY 2019 it is \$789,200.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division  
Golden Gate Community Center (130)**

**Mission Statement**

To benefit the well-being of the people, community, and environment of Collier County.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Golden Gate Community Center</b>	<b>6.00</b>	<b>916,880</b>	<b>916,880</b>	<b>-</b>
The Golden Gate Community Center serves as a meeting place for community groups and provides structured programming for all ages via classes, activities, and special events and offers informal gathering opportunities through open game room and drop-in recreation programs.				
<b>Childcare/Preschool, Afterschool, No School, Vacation Camp</b>	<b>3.00</b>	<b>169,080</b>	<b>169,080</b>	<b>-</b>
Strive to meet family needs by providing a safe and supervised environment for all children to attend throughout the year. Provide recreational and enrichment experiences for self-esteem, self-reliance, learning, pleasure, health and well being.				
<b>Community Center Maintenance</b>	<b>1.00</b>	<b>362,640</b>	<b>362,640</b>	<b>-</b>
Protect resources, provide a pleasant, clean, safe and enjoyable environment for community center visitors to allow quality passive and organized recreational experiences by the public.				
<b>Reserves/Transfers</b>	<b>-</b>	<b>118,300</b>	<b>118,300</b>	<b>-</b>
<b>Current Level of Service Budget</b>	<b>10.00</b>	<b>1,566,900</b>	<b>1,566,900</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
Increase Fee Based Facility Rentals by 2%	1,204	1,228	1,228	1,240
Increase Fee Based Program Registrations by 1%	2,258	2,280	906	915

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	589,831	625,000	609,800	641,700	-	641,700	2.7%
Operating Expense	299,424	404,200	357,200	287,600	-	287,600	(28.8%)
Indirect Cost Reimburs	90,400	123,100	123,100	129,300	-	129,300	5.0%
Capital Outlay	1,123	22,400	20,400	390,000	-	390,000	1,641.1%
<b>Net Operating Budget</b>	<b>980,778</b>	<b>1,174,700</b>	<b>1,110,500</b>	<b>1,448,600</b>	<b>-</b>	<b>1,448,600</b>	<b>23.3%</b>
Trans to Property Appraiser	2,643	3,600	3,600	3,800	-	3,800	5.6%
Trans to Tax Collector	6,678	7,400	7,400	8,000	-	8,000	8.1%
Reserves for Contingencies	-	22,500	-	-	-	-	(100.0%)
Reserves for Capital	-	141,700	-	106,500	-	106,500	(24.8%)
<b>Total Budget</b>	<b>990,099</b>	<b>1,349,900</b>	<b>1,121,500</b>	<b>1,566,900</b>	<b>-</b>	<b>1,566,900</b>	<b>16.1%</b>
<b>Total FTE</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>-</b>	<b>10.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division  
Golden Gate Community Center (130)**

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Ad Valorem Taxes	330,405	371,300	356,400	390,300	-	390,300	5.1%
Delinquent Ad Valorem Taxes	228	-	-	-	-	-	na
Charges For Services	216,414	243,500	221,800	259,900	-	259,900	6.7%
Miscellaneous Revenues	782	-	-	-	-	-	na
Interest/Misc	4,821	2,700	3,700	2,700	-	2,700	0.0%
Trans frm Property Appraiser	356	-	-	-	-	-	na
Trans frm Tax Collector	2,193	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	422,600	549,100	549,100	564,700	-	564,700	2.8%
Carry Forward	384,700	214,200	372,400	381,900	-	381,900	78.3%
Less 5% Required By Law	-	(30,900)	-	(32,600)	-	(32,600)	5.5%
<b>Total Funding</b>	<b>1,362,498</b>	<b>1,349,900</b>	<b>1,503,400</b>	<b>1,566,900</b>	<b>-</b>	<b>1,566,900</b>	<b>16.1%</b>

Forecast FY 2018:

Due to Hurricane Irma, forecast Revenues and Expenditures are projected lower than budget reflecting the unavailability of the Community Center due to serving as a FEMA disaster recovery center, hurricane shelter and cooling shelter. Budgeted programs could therefore not resume until January, and in some cases February of 2018. The primary reason forecast operating expenses are lower than budget is expenditures on facility updates are forecast to be less than budgeted.

Current FY 2019:

The current services budget includes funding for job bank and part time positions. The operating expense category is lower reflecting one time facility updates included in the FY 18 operating expense budget.

In the Capital Outlay category the proposed budget includes \$390,000:

- \$202,000 Parking lot renovation
- \$ 45,000 Landscaping renovation
- \$ 35,000 Irrigation System improvements
- \$100,000 Shade Structures/Kite Sheltering at Wheels Amphitheater to provide shading on stage
- \$ 8,000 Outdoor Park Cameras covering the Playground and front and side parking areas

Costs are generally shared 60% MSTD General Fund (111) and 40% GGCC Fund (130). A capital replacement reserve is maintained for future updates and replacements.

Revenues:

Taxable value for FY 19 is \$2,096,231,706, an increase of 5.27% over last year. The rolled back rate for this district totals 0.1787 per \$1,000 of taxable value. Ordinance 75-04 places a cap on the millage rate at .9000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the millage neutral rate of .1862 which will generate \$390,300 in property tax revenue. A transfer from the Unincorporated Area General Fund (111) provides financial support for this district resulting in a 60/40 sharing of costs.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division  
Sea Turtle Monitoring (119)**

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Sea Turtle Monitoring</b>	<b>3.00</b>	<b>296,100</b>	<b>296,100</b>	<b>-</b>
Monitor, report and conduct informational activities required to support beach permit conditions.				
Current Level of Service Budget	<b>3.00</b>	<b>296,100</b>	<b>296,100</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
Achieve 100% of on-time reporting for sea turtle monitoring	100	100	100	100
Achieve 95% of sea turtle nest marked within 12 hours	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	-	-	171,400	284,800	-	284,800	na
Operating Expense	-	-	5,100	11,300	-	11,300	na
<b>Net Operating Budget</b>	<b>-</b>	<b>-</b>	<b>176,500</b>	<b>296,100</b>	<b>-</b>	<b>296,100</b>	<b>na</b>
<b>Total Budget</b>	<b>-</b>	<b>-</b>	<b>176,500</b>	<b>296,100</b>	<b>-</b>	<b>296,100</b>	<b>na</b>
<b>Total FTE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	na

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Trans fm 001 Gen Fund	-	-	10,000	129,600	-	129,600	na
Trans fm 195 TDC Cap Fd	-	-	166,500	166,500	-	166,500	na
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>176,500</b>	<b>296,100</b>	<b>-</b>	<b>296,100</b>	na

Notes:

Sea Turtle operations receive a grant from TDC funds and the General Fund (001) support to offset program costs. This program has been moved to this fund in order to provide enhanced program expense tracking to qualify for FDEP grant funding.

Forecast FY 2018:

Forecast expenditures are supported by a TDC grant and a transfer from the General Fund (001) and include a portion of program costs. The balance of program costs are provided in the General Fund (001) Parks budget.

Current FY 2019:

Personal Services reflect planned salary expense for all program positions. Operating Expenses include IT, insurance and general operating expenses.

Revenues:

The program budget is supported by a TDC grant and a transfer from the General Fund (001).

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division  
Parks & Recreation Donations (607)**

**Mission Statement**

To provide community based programming for recreational programming.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Donations Account</b>	-	33,000	33,000	-
Fund is to collect donations through direct donations and/or fund raising activities to pay for summer camp programs for children who would otherwise be unable to attend. Also included as a donation for improvements at Tony Rosbough baseball field in Immokalee.				
<b>Reserves/Interest/Transfers</b>	-	18,900	18,900	-
Current Level of Service Budget	-	51,900	51,900	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	-	33,000	33,000	33,000	-	33,000	0.0%
Capital Outlay	11,293	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>11,293</b>	<b>33,000</b>	<b>33,000</b>	<b>33,000</b>	-	<b>33,000</b>	<b>0.0%</b>
Reserves for Contingencies	-	-	-	3,300	-	3,300	na
Restricted for Unfunded Requests	-	-	-	15,600	-	15,600	na
<b>Total Budget</b>	<b>11,293</b>	<b>33,000</b>	<b>33,000</b>	<b>51,900</b>	-	<b>51,900</b>	<b>57.3%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Miscellaneous Revenues	1,532	33,000	33,000	33,000	-	33,000	0.0%
Interest/Misc	267	-	-	-	-	-	na
Carry Forward	30,100	1,600	20,600	20,600	-	20,600	1,187.5%
Less 5% Required By Law	-	(1,600)	-	(1,700)	-	(1,700)	6.3%
<b>Total Funding</b>	<b>31,899</b>	<b>33,000</b>	<b>53,600</b>	<b>51,900</b>	-	<b>51,900</b>	<b>57.3%</b>

Notes:

This fund was established in FY 09 to account for donations from private parties and fund raising activities.

Forecast FY 2018:

Forecast expenditures are supported primarily by prior year contributions brought forward. Planned expenditures support camp and recreation scholarships for eligible children and equipment purchases pursuant to donation conditions.

Current FY 2019:

Expenses represent scholarships for eligible children as well as donations for child based activities.

Revenues:

Revenue budget is an estimate of anticipated contributions.



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division  
Conservation Collier Fund (172)**

**Mission Statement**

The purpose of the Conservation Collier Acquisition Trust Fund (172) is to acquire and manage environmentally sensitive lands.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Land Acquisition</b>	<b>2.00</b>	<b>330,300</b>	<b>330,300</b>	<b>-</b>
Land acquisition operating expense budget				
<b>Reserves</b>	<b>-</b>	<b>17,000</b>	<b>17,000</b>	<b>-</b>
Current Level of Service Budget	<b>2.00</b>	<b>347,300</b>	<b>347,300</b>	<b>-</b>

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	-	185,200	185,300	189,000	-	189,000	2.1%
Operating Expense	-	172,900	181,700	139,500	-	139,500	(19.3%)
Indirect Cost Reimburs	700	2,800	2,800	1,800	-	1,800	(35.7%)
Capital Outlay	-	1,900	1,092,600	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>700</b>	<b>362,800</b>	<b>1,462,400</b>	<b>330,300</b>	<b>-</b>	<b>330,300</b>	<b>(9.0%)</b>
Reserves for Contingencies	-	17,000	-	17,000	-	17,000	0.0%
<b>Total Budget</b>	<b>700</b>	<b>379,800</b>	<b>1,462,400</b>	<b>347,300</b>	<b>-</b>	<b>347,300</b>	<b>(8.6%)</b>
<b>Total FTE</b>	<b>-</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Ad Valorem Taxes	(78)	-	-	-	-	-	na
Miscellaneous Revenues	119,947	-	165,700	-	-	-	na
Interest/Misc	681	800	2,000	2,000	-	2,000	150.0%
Trans fm 174 Conserv Collier Maint	-	305,800	1,305,800	186,400	-	186,400	(39.0%)
Carry Forward	28,000	73,300	147,900	159,000	-	159,000	116.9%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
<b>Total Funding</b>	<b>148,550</b>	<b>379,800</b>	<b>1,621,400</b>	<b>347,300</b>	<b>-</b>	<b>347,300</b>	<b>(8.6%)</b>

**Notes:**

In accordance with Ordinance No. 02-63, FY 13 was the final year of the voter approved Conservation Collier special tax levy. At that time, Conservation Collier acquisition operations were phased out and accumulated reserves were moved to the Conservation Collier Management Trust Fund (174). On February 14, 2017, the Board directed staff to restart the Conservation Collier land acquisition phase and authorized utilizing up to \$17 million of Conservation Collier Reserve funds. Conservation Collier Acquisition Fund (172) will be utilized for acquisition activities including staff and other costs associated with acquisition. Staff will proceed in accordance with Conservation Collier Ordinance, 2007-65, as amended.

**Forecast FY 2018:**

On April 24, 2018, the Board authorized acquisition of the Gore and Hack parcels at an estimated cost, including required appraisals and other closing costs, of \$1,000,000. Funding is provided by a transfer from Conservation Collier Maintenance Fund (174) Reserves.

**Current FY 2019:**

The FY 19 Conservation Collier Acquisition Fund (172) budget reflects staffing and operating costs necessary to manage land acquisition.

**Public Services Department**

**Parks & Recreation Division  
Conservation Collier Fund (172)**

Revenues:

Revenue includes a transfer from Conservation Collier Maintenance Fund (174) as well as fund carryforward.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division  
Conservation Collier Maintenance (174)**

**Mission Statement**

The purpose of the Conservation Collier Management Trust Fund is to manage environmentally sensitive lands acquired through the Conservation Collier program. This fund provides for costs associated with perpetual management of Conservation Collier lands.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Divisional Administration</b>	-	105,900	105,900	-
General & administrative overhead of program such as insurance and indirect cost reimbursement.				
<b>Land Management</b>	3.00	639,000	639,000	-
Land management activities such as fencing, exotic plant treatment and control and other restoration activities that are specified by land management plans developed for each of the properties acquired.				
<b>Land Management Reserves &amp; Transfers</b>	-	31,411,600	31,411,600	-
Reserves set aside for perpetual land management. Once initial one-time land management activities are complete, routine land management requirements will be funded from interest generated on funds held in reserve.				
Current Level of Service Budget				
	<b>3.00</b>	<b>32,156,500</b>	<b>32,156,500</b>	<b>-</b>

Program Performance Measures	FY 2017 Actual	FY 2018 Budget	FY 2018 Forecast	FY 2019 Budget
Acres Managed	4,084	5,000	4,090	5,990
Acres Treated for Exotics	2,140	2,142	2,142	2,190
Maintained Miles Trails/Firebreaks	47	47	47	47
Preserves Open to Public	12	12	12	12
Public Hunt Events	8	8	7	8

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	281,429	247,900	247,900	253,400	-	253,400	2.2%
Operating Expense	303,622	375,700	354,800	450,300	-	450,300	19.9%
Indirect Cost Reimburs	26,600	27,700	27,700	39,200	-	39,200	41.5%
Capital Outlay	6,058	52,500	49,400	2,000	-	2,000	(96.2%)
<b>Net Operating Budget</b>	<b>617,710</b>	<b>703,800</b>	<b>679,800</b>	<b>744,900</b>	<b>-</b>	<b>744,900</b>	<b>5.8%</b>
Trans to 172 Conserv Collier	-	305,800	1,305,800	186,400	-	186,400	(39.0%)
Trans to 710 Pub Serv Match	4,100	-	10,000	-	-	-	na
Reserves for Contingencies	-	70,000	-	32,000	-	32,000	(54.3%)
Restricted for Unfunded Requests	-	31,873,200	-	31,193,200	-	31,193,200	(2.1%)
<b>Total Budget</b>	<b>621,810</b>	<b>32,952,800</b>	<b>1,995,600</b>	<b>32,156,500</b>	<b>-</b>	<b>32,156,500</b>	<b>(2.4%)</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division  
Conservation Collier Maintenance (174)**

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Ad Valorem Taxes	846	-	-	-	-	-	na
Delinquent Ad Valorem Taxes	561	-	-	-	-	-	na
Intergovernmental Revenues	3,019	-	-	-	-	-	na
Charges For Services	40	300	200	100	-	100	(66.7%)
Miscellaneous Revenues	67,019	432,600	473,000	326,300	-	326,300	(24.6%)
Interest/Misc	323,142	80,000	300,000	300,000	-	300,000	275.0%
Trans fm 272 Conserv Co GO Bd	-	500	-	-	-	-	(100.0%)
Carry Forward	32,999,800	32,465,000	32,783,800	31,561,400	-	31,561,400	(2.8%)
Less 5% Required By Law	-	(25,600)	-	(31,300)	-	(31,300)	22.3%
<b>Total Funding</b>	<b>33,394,427</b>	<b>32,952,800</b>	<b>33,557,000</b>	<b>32,156,500</b>	<b>-</b>	<b>32,156,500</b>	<b>(2.4%)</b>

Notes:

On February 14, 2017, the Board directed staff to restart the Conservation Collier land acquisition phase and authorized utilizing up to \$17 million of Conservation Collier Reserve funds. Conservation Collier Acquisition Fund (172) will be utilized for acquisition activities including staff and other costs associated with acquisition. Staff will proceed in accordance with Conservation Collier Ordinance, 2007-65, as amended.

Forecast FY 2018:

The FY 18 Operating Expense forecast reflects land maintenance and restoration activities. The forecast is higher than the adopted budget to account for a \$10,000 transfer to USFWS Grant Matching Fund (710). Not reflected in the forecast but worthy of mention, Conservation Collier received in-kind assistance from Florida Fish and Wildlife Conservation Commission (FWC) to treat invasive exotic plants at Railhead Scrub Preserve, Red Maple Swamp Preserve, and Freedom Park. The work is valued at approximately \$58,400. In addition, on April 24, 2018, the Board authorized the acquisition of the Gore & Hack parcels. The purchase will be recorded in Conservation Collier Acquisition Fund (172) with a supporting transfer provided from this fund. This action is shown as \$1,000,000 of the forecast transfer to Fund (172).

Current FY 2019:

The FY 19 Conservation Collier Management Trust Fund (174) budget provides for planned restoration and maintenance activities as well as program management. Land restoration and management activities and costs are distributed as follows:

Gordon River Greenway - \$21,000: exotic plant treatment maintenance for Conservation Collier's portion of the Greenway and the recently-acquired 7.5 acre Collier Development Corporation (CDC) parcel.

Pepper Ranch Preserve - \$118,500: planned exotic plant treatment maintenance, firebreak maintenance and creation, repairs of gates and cameras, hunt program check station attendant salary, maintenance of trees, and removal of hazard trees, if required, at 2 campgrounds.

Rivers Road Preserve - \$15,000: exotic plant treatment maintenance, firebreak and trail maintenance.

Nancy Payton Preserve - \$12,000: exotic plant treatment maintenance, firebreak and trail maintenance.

Railhead Scrub Preserve - \$15,600: exotic plant treatment maintenance, firebreak and trail maintenance.

Red Maple Swamp - \$20,000: exotic plant treatment maintenance on acquired parcels. Increase in expense from FY 2018 is for maintenance exotic treatment of 52 acres initially treated in FY 2018 with FWC in-kind services. Additional maintenance funding for offsite preservation donated parcels is above this amount and will be moved into the cost center as needed.

All other preserves (Cocohatchee Creek, Redroot, Freedom Park, Logan Woods, Shell Island, McIlvane Marsh, Alligator Flag, Panther Walk, Otter Mound, Wet Woods, and Winchester Head) - \$148,200: exotic plant treatment, trail maintenance, signage, tree management and misc. maintenance as needed. Shell Island Preserve is planned to receive additional fence maintenance and exotic plant treatment. Also included is \$88,000 for initial exotic treatment for the Gore & Hack parcels.

A transfer of \$184,500 is provided to Conservation Collier Fund (172) to support staffing and operating costs to continue the

**Public Services Department**

**Parks & Recreation Division  
Conservation Collier Maintenance (174)**

Conservation Collier land acquisition process.

Reserves represent the largest component of Conservation Collier Management Trust Fund (174) budget. Reserves have been accumulated and set aside as dictated by Ordinance for the preservation, enhancement, restoration, conservation and maintenance of environmentally sensitive lands that either have been purchased with Conservation Collier funds, or have otherwise been approved for management.

Revenues:

The most significant revenue account is carry forward of Conservation Collier Management Trust Fund (174) Reserves. Other sources of revenue include fees generated from the Pepper Ranch Quality Wildlife Management Hunt Program, the Pepper Ranch Cattle Lease, Caracara Prairie Bee Lease, facility rental fees from Pepper Ranch Preserve, donations and interest earnings. Land development related donations are budgeted higher, reflecting recent trends.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division  
Conservation Collier Projects (179)**

**Mission Statement**

This fund was established in FY 2013 to account for Conservation Collier Capital Improvement Projects in the standard capital project budgeting and accounting format.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Projects</b>	-	<b>59,500</b>	<b>59,500</b>	-
<b>Reserves</b>	-	<b>1,000</b>	<b>1,000</b>	-
Current Level of Service Budget	-	<b>60,500</b>	<b>60,500</b>	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	46,214	-	-	-	-	-	na
Capital Outlay	-	-	76,000	59,500	-	59,500	na
<b>Net Operating Budget</b>	<b>46,214</b>	<b>-</b>	<b>76,000</b>	<b>59,500</b>	<b>-</b>	<b>59,500</b>	<b>na</b>
Reserves for Capital	-	58,800	-	1,000	-	1,000	(98.3%)
<b>Total Budget</b>	<b>46,214</b>	<b>58,800</b>	<b>76,000</b>	<b>60,500</b>	<b>-</b>	<b>60,500</b>	<b>2.9%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Interest/Misc	1,726	800	800	800	-	800	0.0%
Carry Forward	179,500	58,100	135,000	59,800	-	59,800	2.9%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
<b>Total Funding</b>	<b>181,226</b>	<b>58,800</b>	<b>135,800</b>	<b>60,500</b>	<b>-</b>	<b>60,500</b>	<b>2.9%</b>

**Notes:**

The Conservation Collier Capital Projects Fund (179) is utilized to account for capital improvements at Conservation Collier Preserves.

**Forecast FY 2018:**

Forecast expenditures include a building inspection report of all structures at Pepper Ranch Preserve and construction of an RV pad and related services at Pepper Ranch Preserve that will be used by volunteers who will live at the site and provide reciprocal maintenance and campground host services.

**Current FY 2019:**

FY 19 funding will be used to repair problems with Pepper Ranch Preserve structures that were identified in the building inspection report completed in FY 18.

**Revenues:**

Funding is provided through the carry forward of reserves, residual project funding and interest earnings.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division  
Caracara Prairie Management Fund (674)**

**Mission Statement**

To provide funds for the perpetual maintenance of Caracara Prairie Preserve as required by agreement with the US Fish and Wildlife Service for panther habitat mitigation.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Reserves/Transfers</b>	-	<b>1,728,600</b>	<b>1,728,600</b>	-
<b>Preserve Management</b>	-	<b>23,900</b>	<b>23,900</b>	-
<b>Current Level of Service Budget</b>	-	<b>1,752,500</b>	<b>1,752,500</b>	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	4,433	16,700	13,700	23,900	-	23,900	43.1%
<b>Net Operating Budget</b>	<b>4,433</b>	<b>16,700</b>	<b>13,700</b>	<b>23,900</b>	-	<b>23,900</b>	<b>43.1%</b>
Reserves for Contingencies	-	1,702,300	-	1,728,600	-	1,728,600	1.5%
<b>Total Budget</b>	<b>4,433</b>	<b>1,719,000</b>	<b>13,700</b>	<b>1,752,500</b>	-	<b>1,752,500</b>	<b>1.9%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Miscellaneous Revenues	-	300	300	300	-	300	0.0%
Interest/Misc	16,834	16,700	20,000	20,000	-	20,000	19.8%
Carry Forward	1,714,200	1,702,900	1,726,600	1,733,200	-	1,733,200	1.8%
Less 5% Required By Law	-	(900)	-	(1,000)	-	(1,000)	11.1%
<b>Total Funding</b>	<b>1,731,034</b>	<b>1,719,000</b>	<b>1,746,900</b>	<b>1,752,500</b>	-	<b>1,752,500</b>	<b>1.9%</b>

**Notes:**

Escrow funding was deposited into the Caracara Prairie Trust Fund (674) prior to release of Panther Habitat Units (PHUs) in FY 15. The PHUs are being used for the Resource Recovery Park being developed by the Solid Waste Division.

A US Fish and Wildlife Service Biological Opinion Letter requires that the Grantor establish the Resource Recovery Park Compensation Parcel Endowment Fund Trust (the "Trust"), which shall be comprised of a non-wasting management fund (the "Endowment Fund") solely used to defray costs associated with the maintenance and management of the Compensation Parcel in perpetuity. The required one-time management fund deposit was established by agreement at \$1,582,800. This amount is the principal of the fund and expenses cannot cause the fund to dip below this amount.

The FY 19 Caracara Prairie Fund (674) is utilized to maintain this preserve under its Conservation Bank status. In FY 19 the work plan includes exotic control, trail maintenance and prescribed fire application.

**Forecast FY 2018:**

The forecast budget reflects planned maintenance activities.

**Current FY 2019:**

The proposed expenses reflect planned and budgeted activities consistent with Conservation Bank requirements. Per the Caracara Prairie Habitat Management Plan, annual maintenance costs are \$23,900.

**Revenues:**

This fund is supported by carryforward of endowment funds and the interest earned on those funds.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Public Health Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	309,391	360,600	319,200	369,600	-	369,600	2.5%
Grants and Aid	1,936,515	1,455,000	1,475,800	1,491,400	-	1,491,400	2.5%
<b>Net Operating Budget</b>	<b>2,245,906</b>	<b>1,815,600</b>	<b>1,795,000</b>	<b>1,861,000</b>	<b>-</b>	<b>1,861,000</b>	<b>2.5%</b>
<b>Total Budget</b>	<b>2,245,906</b>	<b>1,815,600</b>	<b>1,795,000</b>	<b>1,861,000</b>	<b>-</b>	<b>1,861,000</b>	<b>2.5%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Public Health Department (001)	2,245,906	1,815,600	1,795,000	1,861,000	-	1,861,000	2.5%
<b>Total Net Budget</b>	<b>2,245,906</b>	<b>1,815,600</b>	<b>1,795,000</b>	<b>1,861,000</b>	<b>-</b>	<b>1,861,000</b>	<b>2.5%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>2,245,906</b>	<b>1,815,600</b>	<b>1,795,000</b>	<b>1,861,000</b>	<b>-</b>	<b>1,861,000</b>	<b>2.5%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Net Cost General Fund	2,245,906	1,815,600	1,795,000	1,861,000	-	1,861,000	2.5%
<b>Total Funding</b>	<b>2,245,906</b>	<b>1,815,600</b>	<b>1,795,000</b>	<b>1,861,000</b>	<b>-</b>	<b>1,861,000</b>	<b>2.5%</b>



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Public Health Division  
Public Health Department (001)**

**Mission Statement**

Protect and promote good health for all in Collier County within a partnership between State of Florida Department of Health and Collier County Board of County Commissioners.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>General Operating &amp; Administrative Costs</b>	-	<b>369,600</b>	-	<b>369,600</b>
<b>Communicable Disease Control</b>	-	<b>555,168</b>	-	<b>555,168</b>
Programs funded by the County include Immunizations; Sexually Transmitted Diseases; AIDS; Tuberculosis; Other Communicable Diseases; and Public Health Preparedness and Response.				
<b>Personal Health (Primary Care)</b>	-	<b>889,288</b>	-	<b>889,288</b>
Programs funded by the County under this category of services include Child Health; Healthy Start Prenatal; Tobacco & Cardiovascular Health Education; School Health; Adult Health; Physicians Led Access Network; and Dental.				
<b>Environmental Health &amp; Engineering</b>	-	<b>46,944</b>	-	<b>46,944</b>
This program was established to provide Health Division Inspectors for the Migrant Housing program in Collier County.				
Current Level of Service Budget	-	<b>1,861,000</b>	-	<b>1,861,000</b>

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
# of Investigations of Potentially Illegal Migrant Housing	12	10	20	25
# of TB Tests	1,800	1,400	1,200	1,000

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	309,391	360,600	319,200	369,600	-	369,600	2.5%
Grants and Aid	1,936,515	1,455,000	1,475,800	1,491,400	-	1,491,400	2.5%
<b>Net Operating Budget</b>	<b>2,245,906</b>	<b>1,815,600</b>	<b>1,795,000</b>	<b>1,861,000</b>	-	<b>1,861,000</b>	<b>2.5%</b>
<b>Total Budget</b>	<b>2,245,906</b>	<b>1,815,600</b>	<b>1,795,000</b>	<b>1,861,000</b>	-	<b>1,861,000</b>	<b>2.5%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Net Cost General Fund	2,245,906	1,815,600	1,795,000	1,861,000	-	1,861,000	2.5%
<b>Total Funding</b>	<b>2,245,906</b>	<b>1,815,600</b>	<b>1,795,000</b>	<b>1,861,000</b>	-	<b>1,861,000</b>	<b>2.5%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**University Extension Service Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	538,677	583,500	562,300	566,400	40,500	606,900	4.0%
Operating Expense	164,222	238,600	219,900	237,200	-	237,200	(0.6%)
Capital Outlay	7,105	10,000	1,400	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>710,003</b>	<b>832,100</b>	<b>783,600</b>	<b>803,600</b>	<b>40,500</b>	<b>844,100</b>	<b>1.4%</b>
Reserves for Contingencies	-	7,500	-	6,800	-	6,800	(9.3%)
Restricted for Unfunded Requests	-	37,600	-	15,300	-	15,300	(59.3%)
<b>Total Budget</b>	<b>710,003</b>	<b>877,200</b>	<b>783,600</b>	<b>825,700</b>	<b>40,500</b>	<b>866,200</b>	<b>(1.3%)</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
County Extension, Ed & Training Ct (001)	691,374	756,600	721,000	735,400	40,500	775,900	2.6%
University Extension Trust Fund (604)	18,630	75,500	62,600	68,200	-	68,200	(9.7%)
<b>Total Net Budget</b>	<b>710,003</b>	<b>832,100</b>	<b>783,600</b>	<b>803,600</b>	<b>40,500</b>	<b>844,100</b>	<b>1.4%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>45,100</b>	<b>-</b>	<b>22,100</b>	<b>-</b>	<b>22,100</b>	<b>(51.0%)</b>
<b>Total Budget</b>	<b>710,003</b>	<b>877,200</b>	<b>783,600</b>	<b>825,700</b>	<b>40,500</b>	<b>866,200</b>	<b>(1.3%)</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Charges For Services	20,064	36,200	12,300	25,000	-	25,000	(30.9%)
Miscellaneous Revenues	13,254	29,200	10,200	-	-	-	(100.0%)
Interest/Misc	1,228	-	1,000	-	-	-	na
Net Cost General Fund	675,119	719,200	710,500	727,000	40,500	767,500	6.7%
Carry Forward	124,500	94,000	124,200	74,600	-	74,600	(20.6%)
Less 5% Required By Law	-	(1,400)	-	(900)	-	(900)	(35.7%)
<b>Total Funding</b>	<b>834,166</b>	<b>877,200</b>	<b>858,200</b>	<b>825,700</b>	<b>40,500</b>	<b>866,200</b>	<b>(1.3%)</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
County Extension, Ed & Training Ct (001)	8.50	8.50	8.50	8.50	1.00	9.50	11.8%
<b>Total FTE</b>	<b>8.50</b>	<b>8.50</b>	<b>8.50</b>	<b>8.50</b>	<b>1.00</b>	<b>9.50</b>	<b>11.8%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**University Extension Service Division  
County Extension, Ed & Training Ct (001)**

**Mission Statement**

To assist Collier County Government in reaching its growth management goals through research based practical education for its employees and the adult and youth populations in Collier County. To assist the citizenry to attain knowledge in agriculture, human and natural resources, and the life sciences and to make the knowledge accessible to sustain and enhance the quality of life throughout Collier County.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>4.50</b>	<b>485,120</b>	<b>8,400</b>	<b>476,720</b>
Funding for divisional administration and fixed divisional overhead to include monitoring and compliance oversight.				
<b>4-H Youth Development</b>	<b>1.00</b>	<b>68,642</b>	<b>-</b>	<b>68,642</b>
Providing outreach programming to youth in areas of healthy lifestyles, leadership development and life skills training.				
<b>Horticulture</b>	<b>2.00</b>	<b>138,480</b>	<b>-</b>	<b>138,480</b>
Provides educational programming that addresses care, maintenance and proper landscape and water conservation practices as well as adaptation and use of Best Management Practices (BMP) in landscapes and gardens.				
<b>Agriculture / Marine Science</b>	<b>1.00</b>	<b>43,158</b>	<b>-</b>	<b>43,158</b>
Promoting sustainability in the agriculture industry and enhancing marine fishery and habitats.				
Current Level of Service Budget	<b>8.50</b>	<b>735,400</b>	<b>8,400</b>	<b>727,000</b>

<b>Program Enhancements</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Extension Agent - Sea Grant Program</b>	<b>1.00</b>	<b>40,500</b>	<b>-</b>	<b>40,500</b>
Provides 40% County supported FTE match for 60% University of Florida funded FTE to manage the Sea Grant Program.				
In consideration of this request the current service job bank budget has been reduced by \$27,800 to lower overall University Extension Division net cost to the general fund. Because reduced program revenue is greater than the job bank reduction there is no evident reduction in net cost to General Fund.				
Expanded Services Budget	<b>1.00</b>	<b>40,500</b>	<b>-</b>	<b>40,500</b>
Total Adopted Budget	<b>9.50</b>	<b>775,900</b>	<b>8,400</b>	<b>767,500</b>

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
# of Master Gardener Participant Volunteer Hours	6,000	6,000	6,218	6,000
# of Youth Participating in 4-H	6,200	7,000	7,214	7,000

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**University Extension Service Division  
County Extension, Ed & Training Ct (001)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	538,677	583,500	562,300	566,400	40,500	606,900	4.0%
Operating Expense	145,592	170,100	158,700	169,000	-	169,000	(0.6%)
Capital Outlay	7,105	3,000	-	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>691,374</b>	<b>756,600</b>	<b>721,000</b>	<b>735,400</b>	<b>40,500</b>	<b>775,900</b>	<b>2.6%</b>
<b>Total Budget</b>	<b>691,374</b>	<b>756,600</b>	<b>721,000</b>	<b>735,400</b>	<b>40,500</b>	<b>775,900</b>	<b>2.6%</b>
<b>Total FTE</b>	<b>8.50</b>	<b>8.50</b>	<b>8.50</b>	<b>8.50</b>	<b>1.00</b>	<b>9.50</b>	<b>11.8%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Charges For Services	3,000	8,200	300	8,400	-	8,400	2.4%
Miscellaneous Revenues	13,254	29,200	10,200	-	-	-	(100.0%)
Net Cost General Fund	675,119	719,200	710,500	727,000	40,500	767,500	6.7%
<b>Total Funding</b>	<b>691,374</b>	<b>756,600</b>	<b>721,000</b>	<b>735,400</b>	<b>40,500</b>	<b>775,900</b>	<b>2.6%</b>

Forecast FY 2018:

Forecast personal services and operating expenses are projected to be somewhat lower than the adopted budget. Hurricane Irma damage to the University Extension Building has negatively impacted program revenue. The building was damaged to the point of having the certificate of occupancy revoked, and therefore staff and associated programs have been displaced until reconstruction is complete (scheduled for December 2018).

Revenues:

Hurricane Irma damage to the University Extension Building has impacted the capacity to conduct revenue generating programs resulting a lower revenue budget.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**University Extension Service Division  
University Extension Trust Fund (604)**

**Mission Statement**

The University Extension Trust was created to designate funds to specific programs within the Extension education plan and these funds will be used in furthering the education mission of the Collier County UF/IFAS Extension.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>University Extension Trust Fund Education Plan</b>	-	<b>68,200</b>	<b>68,200</b>	-
<b>Reserves</b>	-	<b>22,100</b>	<b>22,100</b>	-
<b>Current Level of Service Budget</b>	-	<b>90,300</b>	<b>90,300</b>	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	18,630	68,500	61,200	68,200	-	68,200	(0.4%)
Capital Outlay	-	7,000	1,400	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>18,630</b>	<b>75,500</b>	<b>62,600</b>	<b>68,200</b>	-	<b>68,200</b>	<b>(9.7%)</b>
Reserves for Contingencies	-	7,500	-	6,800	-	6,800	(9.3%)
Restricted for Unfunded Requests	-	37,600	-	15,300	-	15,300	(59.3%)
<b>Total Budget</b>	<b>18,630</b>	<b>120,600</b>	<b>62,600</b>	<b>90,300</b>	-	<b>90,300</b>	<b>(25.1%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Charges For Services	17,064	28,000	12,000	16,600	-	16,600	(40.7%)
Interest/Misc	1,228	-	1,000	-	-	-	na
Carry Forward	124,500	94,000	124,200	74,600	-	74,600	(20.6%)
Less 5% Required By Law	-	(1,400)	-	(900)	-	(900)	(35.7%)
<b>Total Funding</b>	<b>142,792</b>	<b>120,600</b>	<b>137,200</b>	<b>90,300</b>	-	<b>90,300</b>	<b>(25.1%)</b>

Forecast FY 2018:

Forecast program revenue is projected somewhat lower than budget.

Current FY 2019:

Proposed expenditures are moderately lower than prior year level.

Revenues:

Consistent with recent experience, program revenue is estimated lower than prior year's budget.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Public Services Grants**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	56,033	-	61,700	-	-	-	na
Operating Expense	191,877	-	388,600	-	-	-	na
Capital Outlay	128,602	-	308,400	-	-	-	na
<b>Net Operating Budget</b>	<b>376,513</b>	<b>-</b>	<b>758,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to 710 Pub Serv Match	-	-	2,400	-	-	-	na
<b>Total Budget</b>	<b>376,513</b>	<b>-</b>	<b>761,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Public Services Grants (709/710)	376,513	-	758,700	-	-	-	na
<b>Total Net Budget</b>	<b>376,513</b>	<b>-</b>	<b>758,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>2,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>376,513</b>	<b>-</b>	<b>761,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	304,116	-	535,700	-	-	-	na
Miscellaneous Revenues	66,073	-	156,100	-	-	-	na
Interest/Misc	4,959	-	2,500	-	-	-	na
Reimb From Other Depts	884	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	27,192	-	5,300	-	-	-	na
Trans fm 129 Library Grants	-	-	44,000	-	-	-	na
Trans fm 174 Conserv Collier Maint	4,100	-	10,000	-	-	-	na
Trans fm 709/710 Pub Srv Grants	-	-	2,400	-	-	-	na
Carry Forward	-	-	5,100	-	-	-	na
<b>Total Funding</b>	<b>407,324</b>	<b>-</b>	<b>761,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Public Services Grants (709/710)	0.50	0.50	0.50	0.50	-	0.50	0.0%
<b>Total FTE</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>-</b>	<b>0.50</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Public Services Grants  
Public Services Grants (709/710)**

**Mission Statement**

To process grants within the Public Services Department. Grants will include 4-H funding; State Aid to Libraries; Parks Grants, Housing and Urban Development, the Summer Food Program; as well as others as they are identified, applied for and awarded.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>4-H Participation and Recruitment</b>	<b>0.50</b>	-	-	-
Provide outreach activities to area schools to increase 4-H participation and recruitment.				
Current Level of Service Budget	<b>0.50</b>	-	-	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	56,033	-	61,700	-	-	-	na
Operating Expense	191,877	-	388,600	-	-	-	na
Capital Outlay	128,602	-	308,400	-	-	-	na
<b>Net Operating Budget</b>	<b>376,513</b>	-	<b>758,700</b>	-	-	-	<b>na</b>
Trans to 710 Pub Serv Match	-	-	2,400	-	-	-	na
<b>Total Budget</b>	<b>376,513</b>	-	<b>761,100</b>	-	-	-	<b>na</b>
<b>Total FTE</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	-	<b>0.50</b>	<b>0.0%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	304,116	-	535,700	-	-	-	na
Miscellaneous Revenues	66,073	-	156,100	-	-	-	na
Interest/Misc	4,959	-	2,500	-	-	-	na
Reimb From Other Depts	884	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	27,192	-	5,300	-	-	-	na
Trans fm 129 Library Grants	-	-	44,000	-	-	-	na
Trans fm 174 Conserv Collier Maint	4,100	-	10,000	-	-	-	na
Trans fm 709/710 Pub Srv Grants	-	-	2,400	-	-	-	na
Carry Forward	-	-	5,100	-	-	-	na
<b>Total Funding</b>	<b>407,324</b>	-	<b>761,100</b>	-	-	-	na

**Notes:**

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

**Forecast FY 2018:**

The total forecast of personal services, operating expenses and transfers represent new and remaining grant funds associated with the unspent dollars in various grant projects and programs.

Grant No. 33353	Conservation Collier USFW Partners Rivers	\$ 14,988.36
Grant No. 33360	Library State Aid libraries Interest	\$ 51,684.55
Grant No. 33376	Library FY 14/15 State Aid	\$ 55,694.56
Grant No. 33422	HUD CDBG CD14-15	\$ 51,546.76
Grant No. 33440	Library FY15/16 State Aid	\$220,248.00
Grant No. 33488	Library FY16/17 State Aid	\$221,236.00
Grant No. 33502	4H Association 2017	\$ 24,663.15
Grant No. 33509	FY17 Summer Food	\$ 38,763.34

**Public Services Department**

**Public Services Grants**

**Public Services Grants (709/710)**

Grant No. 33548 4H Association 2018	\$ 79,880.00
Grant No. 99709 Fund 709 Res/Xfers	\$ 2,400.00
Total Forecast	\$761,100.00

4-H Foundation funding supports one-half of the 4-H Outreach Coordinator and operating expenses incurred by the program. The position is split between the General Fund (001) and this fund.

Current FY 2019:

Staff anticipates continuation of 4-H Foundation funding support for one-half of the 4-H Outreach Coordinator position and related program operating expenses as well as approximately \$240,000 from the State Aid to Library grant. The budget will roll forward or be established by budget amendment.



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	607,425	734,900	748,600	772,800	-	772,800	5.2%
Operating Expense	9,342,692	5,472,600	11,745,100	5,195,900	-	5,195,900	(5.1%)
Capital Outlay	1,581,849	5,000	6,910,800	25,000	-	25,000	400.0%
<b>Net Operating Budget</b>	<b>11,531,965</b>	<b>6,212,500</b>	<b>19,404,500</b>	<b>5,993,700</b>	<b>-</b>	<b>5,993,700</b>	<b>(3.5%)</b>
Trans to 426 CAT Mass Transit Fd	1,322,857	-	1,477,200	-	-	-	na
Trans to 427 Transp Disadv Fd	23,851	-	50,300	-	-	-	na
Reserves for Contingencies	-	623,900	-	480,800	-	480,800	(22.9%)
Reserves for Cash Flow	-	273,700	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>12,878,672</b>	<b>7,110,100</b>	<b>20,932,000</b>	<b>6,474,500</b>	<b>-</b>	<b>6,474,500</b>	<b>(8.9%)</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Alternative Transportation Modes (001)	319,032	347,800	341,800	359,000	-	359,000	3.2%
Collier Area Transit CAT Grant Fund (424)	4,586,975	-	10,315,500	-	-	-	na
Collier Area Transit CAT Local Funding (425/426)	2,999,998	2,827,900	4,677,900	2,621,400	-	2,621,400	(7.3%)
Trans Disadvantaged Enterprise Grant Fund (428)	763,784	-	640,600	-	-	-	na
Trans Disadvantaged Enterprise Local Funding (427/429)	2,862,176	3,036,800	3,428,700	3,013,300	-	3,013,300	(0.8%)
<b>Total Net Budget</b>	<b>11,531,965</b>	<b>6,212,500</b>	<b>19,404,500</b>	<b>5,993,700</b>	<b>-</b>	<b>5,993,700</b>	<b>(3.5%)</b>
<b>Total Transfers and Reserves</b>	<b>1,346,708</b>	<b>897,600</b>	<b>1,527,500</b>	<b>480,800</b>	<b>-</b>	<b>480,800</b>	<b>(46.4%)</b>
<b>Total Budget</b>	<b>12,878,672</b>	<b>7,110,100</b>	<b>20,932,000</b>	<b>6,474,500</b>	<b>-</b>	<b>6,474,500</b>	<b>(8.9%)</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	7,215,202	-	10,947,900	-	-	-	na
Charges For Services	1,131,297	1,126,400	1,126,400	1,190,400	-	1,190,400	5.7%
Miscellaneous Revenues	161,650	30,000	114,500	70,000	-	70,000	133.3%
Interest/Misc	18,154	-	-	1,300	-	1,300	na
Net Cost General Fund	319,032	347,800	341,800	359,000	-	359,000	3.2%
Trans fm 001 Gen Fund	4,283,378	4,446,400	5,001,700	4,557,600	-	4,557,600	2.5%
Trans fm 183 TDC Beach Pk	27,768	-	109,500	-	-	-	na
Trans fm 310 CDES Cap Fd	420,892	-	91,500	-	-	-	na
Trans fm 426 CAT Transit	1,325,086	-	1,501,600	-	-	-	na
Trans fm 427 Transp Disadv	21,622	-	24,600	-	-	-	na
Trans fm 428 Tran Disadv	-	-	1,300	-	-	-	na
Carry Forward	2,515,400	1,217,300	2,030,500	359,300	-	359,300	(70.5%)
Less 5% Required By Law	-	(57,800)	-	(63,100)	-	(63,100)	9.2%
<b>Total Funding</b>	<b>17,439,479</b>	<b>7,110,100</b>	<b>21,291,300</b>	<b>6,474,500</b>	<b>-</b>	<b>6,474,500</b>	<b>(8.9%)</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Alternative Transportation Modes (001)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Collier Area Transit CAT Local Funding (425/426)	3.00	4.00	4.00	4.00	-	4.00	0.0%
Trans Disadvantaged Enterprise Local Funding (427/429)	1.00	1.00	1.00	1.00	-	1.00	0.0%
<b>Total FTE</b>	<b>7.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>-</b>	<b>8.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)  
Alternative Transportation Modes (001)**

**Mission Statement**

The Alternative Transportation Modes Division administers the public transit system, Collier Area Transit (CAT) and the Transportation Disadvantaged System (TD), and manages road beautification and drainage projects undertaken through the Municipal Service Taxing Units (MSTU) process.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Divisional Administration</b>	<b>1.00</b>	<b>197,069</b>	<b>-</b>	<b>197,069</b>
This position provides administration for Transit, Landscaping Operations and Municipal Service Improvement Districts.				
<b>Fiscal Support</b>	<b>2.00</b>	<b>161,931</b>	<b>-</b>	<b>161,931</b>
This position provides fiscal support for the transit section of the Division including grantor compliance requirements.				
Current Level of Service Budget	<b>3.00</b>	<b>359,000</b>	<b>-</b>	<b>359,000</b>

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	299,991	322,500	319,400	329,300	-	329,300	2.1%
Operating Expense	19,040	25,300	22,400	29,700	-	29,700	17.4%
<b>Net Operating Budget</b>	<b>319,032</b>	<b>347,800</b>	<b>341,800</b>	<b>359,000</b>	<b>-</b>	<b>359,000</b>	<b>3.2%</b>
<b>Total Budget</b>	<b>319,032</b>	<b>347,800</b>	<b>341,800</b>	<b>359,000</b>	<b>-</b>	<b>359,000</b>	<b>3.2%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Net Cost General Fund	319,032	347,800	341,800	359,000	-	359,000	3.2%
<b>Total Funding</b>	<b>319,032</b>	<b>347,800</b>	<b>341,800</b>	<b>359,000</b>	<b>-</b>	<b>359,000</b>	<b>3.2%</b>

Forecast FY 2018:

Forecast expenditures are consistent with budget.

Current FY 2019:

The operating expense budget is somewhat higher due to IT and Fleet charges.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)  
Collier Area Transit CAT Grant Fund (424)**

**Mission Statement**

This fund maintains Collier Area Transit nondiscretionary (formula) and discretionary grant programs from Federal and State sources to subsidize capital transit projects and its operations.

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	3,637	-	16,800	-	-	-	na
Operating Expense	3,107,860	-	3,837,700	-	-	-	na
Capital Outlay	1,475,478	-	6,461,000	-	-	-	na
<b>Net Operating Budget</b>	<b>4,586,975</b>	-	<b>10,315,500</b>	-	-	-	<b>na</b>
<b>Total Budget</b>	<b>4,586,975</b>	-	<b>10,315,500</b>	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	6,392,214	-	10,304,400	-	-	-	na
Miscellaneous Revenues	10,150	-	11,100	-	-	-	na
<b>Total Funding</b>	<b>6,402,364</b>	-	<b>10,315,500</b>	-	-	-	<b>na</b>

Notes:

Collier County BCC is a designated recipient of formula funds for the Bonita Springs - Naples Urbanized Area awarded by the Federal Transit Administration (FTA). Section 5307 funding is the largest funding source apportioned annually by ridership and population. A 20% match requirement is fulfilled by a soft match through transportation development credits provided by the Florida Department of Transportation (FDOT) as authorized by Title 23 U.S.C. 120(j)(1).

While Section 5307 is primarily a capital program, eligible activities include preventive maintenance of federal transit capital assets - covering operational fleet costs - and an allowance of up to 20% to fund ADA Paratransit accessibility activities. In addition, Section 5307 allows grantees to utilize a portion of funds toward operating assistance, which the County historically uses to subsidize fuel costs. All operating assistance is subject to a 50% cash match. Section 5307 mandates grantees to utilize a minimum of 1% of funding toward transit enhancements (bus shelters, signage, etc.) and 1% toward security and safety activities.

Other annual formula funding includes the FDOT State Block Program used for eligible capital and operating costs of providing public transit service and pass through of FTA Section 5311 Rural Area Program used to fund operations in non-urbanized (rural) areas.

Discretionary programs include the FDOT Transit Service Development Programs used to improve or expand public transit service (routes). Service Development Programs are awarded in a three year cycle with the expectation of the County fully funding the service at grant term completion. Currently one award is active to fund the seasonal Beach Circular. Grant funding is anticipated to be exhausted during FY 2020. Other discretionary programs include FTA Section 5339 to provide capital funding to replace, rehabilitate and purchase buses and related equipment as well as to construct bus-related facilities (bus shelters).

Forecast FY 2018:

33172	FTA Section 5307 FY11	Annual Cap Apportionment	\$162,600
33234	FDOT State Block FY12-17	Operations	\$111,600
33243	FTAFlexed Section 5307	ADA Shelters	\$336,900
33244	FDOT Service Development	ADA Shelters	\$61,800
33357	FDOT Service Development	Operations Immokalee Rd Route	\$76,900
33369	FTA Section 5307 XU-86	Bus Shelters	\$237,700
33370	FTA Section 5339 FY14	Rolling Stock	\$ 89,300
33371	FTA Section 5307 FY14	Annual Cap Apportionment	\$434,000
33372	FTA Section 5307 XU-85	Bus Shelters	\$181,200
33374	FTA Section 5307 XU-76	Transfer Station - Radio Rd PhII	\$3,800
33425	FTA Section 5339 Pass Thru	ADA Shelters	\$272,000
33441	FTA Section 5307 FY15	Annual Cap Apportionment	\$1,454,300
33447	FDOT Service Development	Capital Mobil App Tech	\$50,000
33456	FTA Section 5311 FY16-21	Operations	\$404,500

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)**

**Collier Area Transit CAT Grant Fund (424)**

33465	FTA Section 5339 FY15	Rolling Stock	\$347,700
33474	FTA Section 5339 FY15	ADA Shelters	\$263,000
33482	FTA Section 5307 FY16	Annual Cap Apportionment	\$1,470,000
33483	FTA Section XU 16-2	ITS Improvements	\$390,600
33496	FDOT Service Development	Operations – Beach Circular	\$109,500
33510	FTA Section 5339 FY16	Farebox Upgrade	\$299,300
33511	FTA Section 5307 XU-55	Bus Shelter	\$80,000
33518	FTA Section 5339 Pass Thru	ADA Shelters	\$202,400
33539	FTA Section 5307 FY17	Annual Cap Apportionment	\$2,380,700
33234	FDOT State Block FY18-22	Operations	\$895,600

Grand Total        \$10,315,500

Current FY 2019:

All grants are appropriated at the time of grant contract execution which occurs outside of the annual budget cycle. Any required match is appropriated at the time of award execution for the entire grant cycle which customarily crosses more than one fiscal year.

Revenues:

Revenues anticipated to be received from grant fund sources during FY19 to subsidize operations are planned at the following levels.

FDOT State Block Grant	Operations	\$895,900
FTA Section 5311	Operations Rural	\$404,500
FDOT Service Development	Seasonal Beach Circulator	\$91,500
FTA Section 5307	Operating Asst (Fuel)	\$394,700
FTA Section 5307	Operating Asst (Operator)	\$413,000
FTA Section 5307	Preventive Maint	\$1,055,500

Grand Total        \$3,255,100

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)  
Collier Area Transit CAT Local Funding (425/426)**

**Mission Statement**

To provide safe, accessible and courteous public transportation services including maintenance, operations and program management to all customers within Collier County. The commitment to the provision of public transportation services includes compliance with Florida Statutes, Chapter 341 and United States Code 49, Subtitle III, Chapter 53.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Full Cost for Fixed Route Public Transportation</b>	<b>4.00</b>	<b>6,281,200</b>	<b>3,036,100</b>	<b>3,245,100</b>
Full cost is supported by all funding sources such as grant revenues, farebox collections and the general fund subsidy to operate and manage the Fixed Route public transportation system which provides service to the public seven days a week with ADA accessible buses.				
<b>State Transportation Block Grant</b>	-	<b>-895,900</b>	-	<b>-895,900</b>
This number represents the value of grant funding expected in FY19. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. These funds will be used to offset the operating cost of fixed route public transit services from the Florida Department of Transportation.				
<b>Federal Transportation Administration Sec. 5307 Grant</b>	-	<b>-1,863,200</b>	-	<b>-1,863,200</b>
This number represents the value of grant funding expected in FY19. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Urbanized Area Formula Funding program is primarily awarded for transit capital. Preventive maintenance is considered an eligible capital cost by the grantor to support the upkeep of federal assets (buses). Operating assistance requires a 50% cash match and may be adjusted by prior year grant funds rolled forward.				
<b>Federal Transit Administration Sec. 5311 Grant</b>	-	<b>-404,500</b>	-	<b>-404,500</b>
This number represents the value of grant funding expected in FY19. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Rural Area Formula Grant offsets operating costs of rural routes. Funding is passed through the Florida Department of Transportation and requires a 50% match.				
<b>Florida Dept of Transportation Transit Service Development Grant</b>	-	<b>-91,500</b>	-	<b>-91,500</b>
This number represents the value of grant and prior committed match funding expected in FY19. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Transit Service Development Grant will operate a seasonal park and ride beach circulator with access to the attractors such as North Collier Regional Park and C'mon (Collier County museum), Connor Park, Bluebill Beach Access and Vanderbilt Beach. This grant requires a 50% match.				
<b>Reserves</b>	-	-	<b>-10,000</b>	<b>10,000</b>
Current Level of Service Budget	<b>4.00</b>	<b>3,026,100</b>	<b>3,026,100</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)  
Collier Area Transit CAT Local Funding (425/426)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	226,345	333,500	333,500	363,100	-	363,100	8.9%
Operating Expense	2,710,652	2,494,400	3,998,600	2,238,300	-	2,238,300	(10.3%)
Capital Outlay	63,001	-	345,800	20,000	-	20,000	na
<b>Net Operating Budget</b>	<b>2,999,998</b>	<b>2,827,900</b>	<b>4,677,900</b>	<b>2,621,400</b>	<b>-</b>	<b>2,621,400</b>	<b>(7.3%)</b>
Trans to 426 CAT Mass Transit Fd	1,322,857	-	1,477,200	-	-	-	na
Trans to 427 Transp Disadv Fd	2,229	-	24,400	-	-	-	na
Reserves for Contingencies	-	481,600	-	404,700	-	404,700	(16.0%)
Reserves for Cash Flow	-	273,700	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>4,325,084</b>	<b>3,583,200</b>	<b>6,179,500</b>	<b>3,026,100</b>	<b>-</b>	<b>3,026,100</b>	<b>(15.5%)</b>
<b>Total FTE</b>	<b>3.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	12,938	-	-	-	-	-	na
Charges For Services	897,883	897,000	897,000	961,000	-	961,000	7.1%
Miscellaneous Revenues	92,821	25,000	45,000	45,000	-	45,000	80.0%
Interest/Misc	14,241	-	-	-	-	-	na
Trans fm 001 Gen Fund	1,377,700	1,765,000	2,253,000	1,952,900	-	1,952,900	10.6%
Trans fm 183 TDC Beach Pk	27,768	-	109,500	-	-	-	na
Trans fm 310 CDES Cap Fd	420,892	-	91,500	-	-	-	na
Trans fm 426 CAT Transit	1,322,857	-	1,477,200	-	-	-	na
Carry Forward	2,223,400	942,300	1,423,800	117,500	-	117,500	(87.5%)
Less 5% Required By Law	-	(46,100)	-	(50,300)	-	(50,300)	9.1%
<b>Total Funding</b>	<b>6,390,500</b>	<b>3,583,200</b>	<b>6,297,000</b>	<b>3,026,100</b>	<b>-</b>	<b>3,026,100</b>	<b>(15.5%)</b>

Notes:

The Collier Area Transit (CAT) bus system is funded annually through local General Fund dollars, passenger fares plus federal and state grants. Local dollars fund approximately 52% of bus system operations based on a three-year average. Grant dollars are received during the fiscal year, approved separately by the Board, and uploaded into the accounting system via budget amendment. These dollars are not included as part of the adopted budget. Grant dollars annually offset approximately 48% of system expenses. Numbers contained under the Forecast column include a combination of local and grant dollars and reflect appropriations in the accounting system. The county's budget and accounting system requires that the amended budget be forecast which allows for project roll. Project roll is the difference between the amended budget and actual expenses incurred at year-end. This process allows for grants to be spent during the period of availability which is customarily over one or more County fiscal years.

Forecast FY 2018:

The CAT local share is forecast at \$4,713,500 and is comprised of personal services (\$333,500) and operating (\$3,998,600). The remaining balance of forecast (\$345,800) represents the amended budget for planned unit development (PUD) contributions within the CAT Fund (426) supporting capital rolling stock and bus shelters. The transfers of \$1,477,200 and \$24,400 represent amounts transferred between the CAT family of funds (Match Fund 425 and 429) to appropriately track the local match requirements to grants which annually fund the transit system.

Current FY 2019:

Total CAT bus system appropriations amount to \$6,281,200, an increase of \$217,700 over the prior year due to contractual increases. There is no planned reserve for FY19. Anticipated grant revenues of \$3,255,100 - an increase of \$359,000 over the prior year - are not represented within the FY19 requested budget. This leaves the amount of local funding requirement to offset program expenses at \$3,026,100, down \$557,100 over the prior year as expanded use of the grant funding for operating assistance significantly increased. Local dollars represent the only component of the program for establishing the adopted budget.

Total operating expense represents the following split between local and grant funding.

Public Services Department

Public Transit and Neighborhood Enhancement (PTNE)  
Collier Area Transit CAT Local Funding (425/426)

	Local Share	Grant Share
Transit Operator	\$1,803,000	\$1,804,900
Fleet Maintenance	\$45,000	\$1,055,500
Fuel	\$394,700	\$394,700
Other Ops/FTEs	\$783,400	
Total	\$3,026,100	\$3,255,100

Personal services reflect four (4) FTE's and associated cost increases over the prior year of 8.9% (\$29,600).

The transit operating costs for FY18 continue to be sized at 72,800 revenue hours at an average \$47.66 per revenue hour. This is an estimated \$.38 increase over the prior year. Scheduling and dispatch services – a separate component of operations - are sized at \$138,300 (a slight increase of \$2,400) for a total of \$3,607,900. This brings the average third party operating cost to \$49.56 per revenue hour.

Through notification of funding announcements and the State Transportation Improvement Program (STIP) – an amount of \$1,804,900 will be used to offset the transit operator contract cost (\$3,577,500) through the FDOT State Block, FDOT Service Development, and FTA Rural and Urbanized Area Program Grants. This is an increase of \$319,600 over the prior year as funding from the State discretionary funding has been exhausted. Transit fleet operating and overhead costs are eligible to be covered by FTA Section 5307 funding (\$1,055,500) as well as up to 50% of fuel costs (\$394,700). Total offsets equate to \$3,255,100. This does not include a small amount of \$45,000 is reimbursable by the transit operator towing and minor repairs. Reserves are established at \$394,700 and represent the 50% required local match to the FTA Section 5307 Program for fuel costs.

\*\*\*TRANSIT FUNDING PLAN\*\*\*

PTNE made modifications to the system to improve efficiency within the allocated revenue hours (72,800 revenue hours maintained since FY 15) by shifting revenues from low performing routes to higher performing routes; by introducing technology to improve access to information for planning purposes; to improve operations (electronic fareboxes increase accuracy in capturing revenue and the boarding of passengers); and improve the convenience for the passengers. The Division believes that enhancements to the Fixed Route service (adding revenue hours for improved frequency) are now required to provide for a system that will attract more ridership, though no requests have been made in the FY19 budget due to unavailable funding.

The cost to provide current service continues to increase while outside revenues are on the decline. Ridership is down (9.7%) on average since FY14. Decreased ridership affects incoming revenues in two ways, directly through fare collections and indirectly through annual grant subsidies which are awarded on a noncompetitive formula basis (population and ridership).

The bulk of rising costs have been incurred through the transit operator contract renewal at higher rates, expanded transit technology requiring additional IT services and software, and the addition of two (2) fixed routes – the seasonal Beach Trolley and connector route LinC. New routes are only subsidized for the first three years through State Development Transit grant programs at 50%. Transit facilities have also been added (Government Complex) and existing facilities renovated (Radio Road). As such, it may be necessary to increase the local contribution in future years to continue the current level of service.

There are several modifications over the next 5 years that staff believes will make the system more convenient for the public's use and thereby increase ridership. Increased ridership will correspondingly increase grant appropriations that are based on system ridership.

Staff would like the Board to consider implementing a budget plan to further enhance the Fixed Route services, starting in FY19 for a 5-year period. The 5-year plan identifies service enhancements and potential farebox revenue that may be realized with the enhanced service. The Fixed Route system is being monitored to determine the actual change to the farebox revenue with the frequency enhancements that was recently implemented on routes 11 and 12.

The Operating Contract currently in place will be re-procured in FY18 to right-size the system based on the need that exists in Collier County. With this modification to the contract, the cost for the operating contract may increase and place further pressures on the budget. To minimize that pressure, staff is recommending modifications to the scope of the contract so that the management costs remain constant with revenue hours increases.

## Public Services Department

### Public Transit and Neighborhood Enhancement (PTNE) Collier Area Transit CAT Local Funding (425/426)

If none of the options presented in this plan are feasible to the Board, the transit system will have no other option than to eliminate routes. The following routes would have to be evaluated to ensure there are no violations of federal regulations with respects to Title VI or other non-discrimination regulations.

Route	Ridership	Cost
18	31,141	\$258,000
21	9,756	\$134,000
23	42,338	\$147,000
26	6,467	\$297,000
27	27,530	\$349,000

Bus Route elimination will require an onerous public process and notification to the State and Federal jurisdictions. The time for removing a route will be approximately 6 months. There are cost implications for the route modifications, including reprinting schedules, reducing staffing, and a potential increase in ridership to the Transportation Disadvantage (TD) program of the Paratransit system. This potential move in ridership from the Fixed Route system to the Paratransit system could increase the cost from \$5 per rider to \$34 per rider.

The cost reduction for eliminating routes could also be supplemented by the projected increase in farebox revenue anticipated by the fare increase.

#### Revenues:

Transit has held the local General Fund (previously Gas Tax) contribution flat or at a reduced amount since FY09 subsidizing costs aggressively through maximum utilization of grants to offset operating costs, farebox revenues, reduction of cost through decreased fuel pricing, onetime grant subsidies and utilization of carryforward.

For FY19, the overall General Fund (001) subsidy (\$4,446,400) provided a 2.5% (\$111,200) operational increase between both transit systems (\$4,557,600). The split between CAT and TD are adjusted based on operational needs and available grant funding. The local General Fund subsidy is sized at \$2,604,700 for Fixed Route in FY19.

Fare Box Revenue has declined as ridership has fallen. Fares per passenger all-time high in FY14 (\$1.07) appear to be stabilizing at roughly \$.95 per passenger. A recent Fare Study (presents to BCC in June 2018) will include a recommendation of increased rates for Fixed Route. The potential increase in revenues during the first year of implementation is estimated at \$64,000 and are reflected in the FY19 request sized at \$961,000 – a 7.1% increase.

Expansion of Transit System advertising has been considered previously with no action. Expansion could include wrapping the buses and allowing advertising at the bus shelters. The potential revenue increase during the first year was estimated at \$195,000. Advertising sales alone could raise revenue ranging from \$500,000 to \$1,100,000 once fully established.

The following potential clients have inquired recently about bus wrap advertising:

- Wilkens Media (NYC)/Yard House Restaurant
- Nova Southeastern University/Smoking Cessation Program
- Matrix Media Service (Ohio)/Medicaid Client
- Florida International University (Miami)
- KSM Media (Chicago)/Jimmy John's Restaurants

Revenues include a small portion of fleet charges (\$45,000) anticipated to be reimbursable per the terms of the transit operator contract for vehicle damages and towing to be consistent with historical activity.



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)  
Trans Disadvantaged Enterprise Local Funding (427/429)**

**Mission Statement**

To provide safe and unconstrained delivery of ParaTransit trips to persons who cannot use the fixed-route bus system due to the nature and/or extent of their disability. The commitment to the provision of public transportation services include compliance with the United States Code 49, CFR Part 37 requiring service compliance with the Americans with Disabilities Act of 1990.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Full Cost for Transportation Disadvantaged (TD) Services</b>	<b>1.00</b>	<b>4,242,200</b>	<b>3,089,400</b>	<b>1,152,800</b>
Full cost is supported by all funding sources including grant revenues, farebox collections and a General Fund transfer to provide management of operations for the door to door public transportation system providing transportation service to the elderly, handicapped and economically disadvantaged population.				
<b>Federal Transit Administration Sec. 5307 Grant</b>	-	<b>-468,300</b>	-	<b>-468,300</b>
This number represents the value of grant funding expected in FY19. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Urbanized Area Formula Program allows for 20% of the annual apportionment to be used to offset costs to provide Americans with Disabilities Act complementary paratransit services. No cash match is required.				
<b>Commission of Transportation Disadvantaged (CTD) Grant</b>	-	<b>-684,500</b>	-	<b>-684,500</b>
This number represents the value of grant funding expected in FY19. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. This State Trip & Equipment Program grant offsets costs to provide eligible TD trips and requires a 10% match.				
Current Level of Service Budget	<b>1.00</b>	<b>3,089,400</b>	<b>3,089,400</b>	<b>-</b>

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	77,451	78,900	78,900	80,400	-	80,400	1.9%
Operating Expense	2,750,901	2,952,900	3,261,000	2,927,900	-	2,927,900	(0.8%)
Capital Outlay	33,824	5,000	88,800	5,000	-	5,000	0.0%
<b>Net Operating Budget</b>	<b>2,862,176</b>	<b>3,036,800</b>	<b>3,428,700</b>	<b>3,013,300</b>	<b>-</b>	<b>3,013,300</b>	<b>(0.8%)</b>
Trans to 427 Transp Disadv Fd	21,622	-	24,600	-	-	-	na
Reserves for Contingencies	-	142,300	-	76,100	-	76,100	(46.5%)
<b>Total Budget</b>	<b>2,883,798</b>	<b>3,179,100</b>	<b>3,453,300</b>	<b>3,089,400</b>	<b>-</b>	<b>3,089,400</b>	<b>(2.8%)</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)  
Trans Disadvantaged Enterprise Local Funding (427/429)**

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	-	-	1,600	-	-	-	na
Charges For Services	233,414	229,400	229,400	229,400	-	229,400	0.0%
Miscellaneous Revenues	58,679	5,000	58,400	25,000	-	25,000	400.0%
Interest/Misc	3,913	-	-	1,300	-	1,300	na
Trans fm 001 Gen Fund	2,905,678	2,681,400	2,748,700	2,604,700	-	2,604,700	(2.9%)
Trans fm 426 CAT Transit	2,229	-	24,400	-	-	-	na
Trans fm 427 Transp Disadv	21,622	-	24,600	-	-	-	na
Trans fm 428 Tran Disadv	-	-	1,300	-	-	-	na
Carry Forward	292,000	275,000	606,700	241,800	-	241,800	(12.1%)
Less 5% Required By Law	-	(11,700)	-	(12,800)	-	(12,800)	9.4%
<b>Total Funding</b>	<b>3,517,534</b>	<b>3,179,100</b>	<b>3,695,100</b>	<b>3,089,400</b>	<b>-</b>	<b>3,089,400</b>	<b>(2.8%)</b>

Notes:

The Transportation Disadvantage (TD) program is funded annually through local General Fund (001) transfers, fares charged to clients plus federal and state grants. Local dollars fund approximately 72% of the TD program. Grant dollars are received throughout the fiscal year, approved separately by the Board, and uploaded into the accounting system via budget amendment. These dollars are not included as part of the adopted budget. Grant dollars annually offset approximately 28% of program expenses. Numbers contained under the Forecast column include a combination of local and local match grant dollars and reflect appropriations in the accounting system. The county's budget and accounting system requires that the amended budget be forecast which allows for project roll. Project roll is the difference between the amended budget and actual expenses incurred at year-end. This process allows grants to be spent during the period of availability which is customarily over one or more County fiscal years.

Forecast FY 2018:

The local share forecast for Operating Expense and Personal Services is sized at \$3,339,900. Local capital support of \$88,800 represents the required local share to replace TD vehicles and radios under the FTA Section 5310 program. Transfers to the TD Grant Match Fund (429) total \$24,600 to appropriately track required match amounts for operating and capital programs.

Fare Box revenue is expected to come in generally as budgeted as in prior years. Miscellaneous revenues represent vehicle repairs that are the responsibility of the transit operator vendor and are trending higher than the current and previous years.

Current FY 2019:

Total TD system appropriations amount to \$4,242,200 plus a reserve of \$12,200 for a grand total of \$4,253,400. This is an increase of \$205,700 over the prior year due to increased ridership (3,100 additional trips) and transit operation contract amendment cost increase to cover dispatching and ITS operational demands. Grant revenues of \$1,152,800 are not represented within the FY 2019 requested budget. This is an increase of \$229,200 over the prior year taking advantage of the FTA Section 5307 ADA maximum allowance recently upped from 10 to 20 percent of the annual Section 5307 award amount. The net amount of local funding required to offset program expenses is \$3,101,600. Local dollars represent the only component of the program for establishing the FY 2019 adopted budget.

Total operating expense represents the following split between local and grant funding:

	Local Share	Grant Share
Transit Operator	\$2,053,700	\$1,152,800
Fleet Maintenance	\$482,700	
Fuel	\$301,600	
Other Operating/FTE	\$251,400	
<b>Total</b>	<b>\$3,089,400</b>	<b>\$1,152,800</b>

The transit management and operating service costs for FY 2019 are sized on providing 94,400 trips at an average of \$27.53 per trip, or \$.63 per trip over the prior year. Overall trips are budgeted 3,100 more as ridership is increasing. In addition, scheduling and dispatching is sized at \$603,000 (up \$64,600) for a total of \$3,206,500. It should be noted TD operations are reliant on scheduling and dispatch (unlike fixed services) and incurs a higher cost for scheduling and dispatch.

## Public Services Department

### Public Transit and Neighborhood Enhancement (PTNE)

#### Trans Disadvantaged Enterprise Local Funding (427/429)

It is noteworthy to mention that utilization of a larger portion of the FTA 5307 annual apportionment toward ADA operations reduces in part the funding available for rolling stock (bus) replacement use for the CAT system.

The County's Transit Operator contract is in the process of rebidding for turnkey operations inclusive of dispatching and scheduling.

Revenues:

The General Fund (001) subsidy for TD during FY 2019 is sized at \$2,604,700, a \$52,300 decrease over the prior year by utilizing additional FTA Section 5307 funding for ADA. Fare Box revenue is sized at \$229,400.

The overall General Fund (001) subsidy (\$4,446,400) provided a 2.5% (\$111,200) operational increase between both transit systems (\$4,557,600). The split between CAT and TD are adjusted based on operational needs and available grant funding.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)  
Trans Disadvantaged Enterprise Grant Fund (428)**

**Mission Statement**

This fund maintains Transportation Disadvantaged grant programs from Federal and State sources to subsidize capital purchases and its operations.

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	754,238	-	625,400	-	-	-	na
Capital Outlay	9,546	-	15,200	-	-	-	na
<b>Net Operating Budget</b>	<b>763,784</b>	<b>-</b>	<b>640,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to 427 Transp Disadv Fd	-	-	1,300	-	-	-	na
<b>Total Budget</b>	<b>763,784</b>	<b>-</b>	<b>641,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	810,049	-	641,900	-	-	-	na
<b>Total Funding</b>	<b>810,049</b>	<b>-</b>	<b>641,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

Notes:

Transportation Disadvantaged subsidizes its operations primarily through the Florida's Commission of Transportation Disadvantaged (CTD) annual Trip and Equipment Program to insure the availability of efficient, cost-effective, and quality transportation services for transportation disadvantaged persons.

In addition, the Federal Transit Administration (FTA) Section 5307 is utilized up to the maximum 20% to fund ADA Paratransit accessibility.

Rolling stock (vehicles) supporting Collier TD are purchased through the Florida Department of Transportation pass through of FTA Section 5310 Grant Program. This program provides assistance in meeting the needs of seniors and individuals with disabilities where public transit services are unavailable, insufficient or inappropriate.

Forecast FY 2018:

This list represents active grant awards during FY 2018:

CTD Trip and Equipment \$625,400  
FTA Section 5310 Capital \$ 16,500

Grand Total \$641,900

The FTA Section 5310 program funding to purchase vehicles is provided directly to the State's approved vendor as required by the Florida Vehicle Procurement Program, and therefore the federal grant funding is not within the County's financial system.

33549 FTA Section 5310 FY 17 4 Vehicles \$356,900

Current FY 2019:

Grants are appropriated through individual Board actions at the time funding is accepted through grant contract execution outside of the County's budget cycle.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	257,434	264,900	281,100	304,100	-	304,100	14.8%
Operating Expense	1,801,118	3,586,900	1,654,600	4,310,700	-	4,310,700	20.2%
Indirect Cost Reimburs	42,800	43,200	43,200	33,300	-	33,300	(22.9%)
Capital Outlay	-	1,410,200	307,200	1,537,200	-	1,537,200	9.0%
<b>Net Operating Budget</b>	<b>2,101,352</b>	<b>5,305,200</b>	<b>2,286,100</b>	<b>6,185,300</b>	<b>-</b>	<b>6,185,300</b>	<b>16.6%</b>
Trans to Property Appraiser	18,796	21,700	21,700	23,800	-	23,800	9.7%
Trans to Tax Collector	41,430	58,800	58,800	62,500	-	62,500	6.3%
Advance/Repay to 111 Unincrp Gen Fd	80,000	15,000	15,000	15,000	-	15,000	0.0%
Trans to 111 Unincorp Gen Fd	247,400	260,600	260,600	296,400	-	296,400	13.7%
Trans to 112 Landscape Fd	-	-	-	91,700	-	91,700	na
Reserves for Capital	-	167,800	-	73,100	-	73,100	(56.4%)
Reserves for Insurance	-	100,000	-	100,000	-	100,000	0.0%
<b>Total Budget</b>	<b>2,488,978</b>	<b>5,929,100</b>	<b>2,642,200</b>	<b>6,847,800</b>	<b>-</b>	<b>6,847,800</b>	<b>15.5%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Forest Lakes Roadway & Drainage MSTU (159)	131,355	342,000	314,300	303,200	-	303,200	(11.3%)
Golden Gate Beautification MSTU (153)	197,765	686,000	420,600	773,200	-	773,200	12.7%
Landscape & MSTU's Operations (111)	278,950	291,700	307,900	334,000	-	334,000	14.5%
Lely Golf Estates Beautification MSTU (152)	132,228	340,900	162,900	422,400	-	422,400	23.9%
Platt Road MSBU (167)	5,250	5,800	5,200	300	-	300	(94.8%)
Radio Rd East Beautification MSTU (166)	114,189	7,500	7,500	10,100	-	10,100	34.7%
Radio Road Beautification MSTU (158)	104,910	896,500	108,500	860,500	-	860,500	(4.0%)
Rock Road MSTU (165)	11,060	39,900	15,400	47,100	-	47,100	18.0%
Sabal Palm Road Extension MSTU&BU (151)	5,613	99,400	21,000	97,800	-	97,800	(1.6%)
Vanderbilt Beach MSTU (143)	1,120,032	2,595,500	922,800	3,336,700	-	3,336,700	28.6%
<b>Total Net Budget</b>	<b>2,101,352</b>	<b>5,305,200</b>	<b>2,286,100</b>	<b>6,185,300</b>	<b>-</b>	<b>6,185,300</b>	<b>16.6%</b>
<b>Total Transfers and Reserves</b>	<b>387,626</b>	<b>623,900</b>	<b>356,100</b>	<b>662,500</b>	<b>-</b>	<b>662,500</b>	<b>6.2%</b>
<b>Total Budget</b>	<b>2,488,978</b>	<b>5,929,100</b>	<b>2,642,200</b>	<b>6,847,800</b>	<b>-</b>	<b>6,847,800</b>	<b>15.5%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU**

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Ad Valorem Taxes	1,945,394	2,332,000	2,218,500	2,476,400	-	2,476,400	6.2%
Delinquent Ad Valorem Taxes	1,225	-	-	-	-	-	na
Special Assessments	5,525	-	-	-	-	-	na
Miscellaneous Revenues	1,645	-	-	-	-	-	na
Interest/Misc	49,001	9,000	37,900	11,500	-	11,500	27.8%
Trans frm Property Appraiser	2,366	-	-	-	-	-	na
Trans frm Tax Collector	13,603	-	-	-	-	-	na
Net Cost Unincorp General Fund	31,550	31,100	47,300	36,600	-	36,600	17.7%
Trans fm 111 Unincorp Gen Fd	124,300	-	-	-	-	-	na
Trans fm 143 Vander Beaut Fd	91,500	94,300	94,300	96,500	-	96,500	2.3%
Trans fm 158 Radio Rd Beaut Fd	33,200	38,100	38,100	46,400	-	46,400	21.8%
Trans fm 151 Sable Palm Rd Ex Fd	2,900	3,000	3,000	3,100	-	3,100	3.3%
Trans fm 152 Lely Golf Beaut Fd	32,600	34,700	34,700	43,500	-	43,500	25.4%
Trans fm 153 G Gate Beaut Fd	34,800	36,300	36,300	44,800	-	44,800	23.4%
Trans fm 159 Forest Lake Fd	49,800	50,700	50,700	57,900	-	57,900	14.2%
Trans fm 165 Rock Rd	2,600	3,500	3,500	4,200	-	4,200	20.0%
Trans fm 418 W/S Assessm'ts	-	-	-	1,000	-	1,000	na
Carry Forward	4,297,100	3,413,800	4,228,600	4,150,700	-	4,150,700	21.6%
Less 5% Required By Law	-	(117,400)	-	(124,800)	-	(124,800)	6.3%
<b>Total Funding</b>	<b>6,719,110</b>	<b>5,929,100</b>	<b>6,792,900</b>	<b>6,847,800</b>	<b>-</b>	<b>6,847,800</b>	<b>15.5%</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Landscape & MSTU's Operations (111)	3.00	3.00	3.00	3.00	-	3.00	0.0%
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU  
Landscape & MSTU's Operations (111)**

**Mission Statement**

To provide administrative, maintenance and project management staff support to multiple roadway beautification and drainage Municipal Services Taxing Units (MSTUs).

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>MSTU Project Management</b>	<b>3.00</b>	<b>334,000</b>	<b>297,400</b>	<b>36,600</b>
<p>This program provides administrative support services for several established Municipal Service Taxing Units (MSTU) engaged in constructing and maintaining private roads, stormwater, utility and/or landscaping beautification projects. Project management and coordination services are also provided for established MSTUs with multiple projects.</p>				
Current Level of Service Budget	<b>3.00</b>	<b>334,000</b>	<b>297,400</b>	<b>36,600</b>

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	257,434	264,900	281,100	304,100	-	304,100	14.8%
Operating Expense	21,516	26,800	26,800	29,900	-	29,900	11.6%
<b>Net Operating Budget</b>	<b>278,950</b>	<b>291,700</b>	<b>307,900</b>	<b>334,000</b>	<b>-</b>	<b>334,000</b>	<b>14.5%</b>
<b>Total Budget</b>	<b>278,950</b>	<b>291,700</b>	<b>307,900</b>	<b>334,000</b>	<b>-</b>	<b>334,000</b>	<b>14.5%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Net Cost Unincorp General Fund	31,550	31,100	47,300	36,600	-	36,600	17.7%
Trans fm 143 Vander Beaut Fd	91,500	94,300	94,300	96,500	-	96,500	2.3%
Trans fm 158 Radio Rd Beaut Fd	33,200	38,100	38,100	46,400	-	46,400	21.8%
Trans fm 151 Sable Palm Rd Ex Fd	2,900	3,000	3,000	3,100	-	3,100	3.3%
Trans fm 152 Lely Golf Beaut Fd	32,600	34,700	34,700	43,500	-	43,500	25.4%
Trans fm 153 G Gate Beaut Fd	34,800	36,300	36,300	44,800	-	44,800	23.4%
Trans fm 159 Forest Lake Fd	49,800	50,700	50,700	57,900	-	57,900	14.2%
Trans fm 165 Rock Rd	2,600	3,500	3,500	4,200	-	4,200	20.0%
Trans fm 418 W/S Assessm'ts	-	-	-	1,000	-	1,000	na
<b>Total Funding</b>	<b>278,950</b>	<b>291,700</b>	<b>307,900</b>	<b>334,000</b>	<b>-</b>	<b>334,000</b>	<b>14.5%</b>

**Notes:**

This budget provides for three regular positions responsible for administration, maintenance coordination and project management of seven roadway beautification and drainage Municipal Services Taxing Units/Districts as well as responding to requests to establish new Municipal Service Units/Districts.

**Forecast FY 2018:**

Personal Services forecast reflects the inclusion of job bank staff to assist with asset management data collection.

**Current FY 2019:**

Personal Services reflect the addition of \$34,400 to provide job bank staff to assist with ongoing asset management data collection.

**Revenues:**

Primary funding is provided through allocated management fee payments from the managed MSTU's. Net cost to the Unincorporated Area General Fund (111) is attributable to un-recoverable MSTU related support provided to the general public.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU  
Vanderbilt Beach MSTU (143)**

**Mission Statement**

The Vanderbilt Beach MSTU is created for the purpose of: (1) Providing curbing, watering facilities, plantings and maintenance of the median strips and right-of-way edges of roadways within the MSTU; (2) Providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and (3) Beautification and maintenance of other public areas with the MSTU as determined by the Advisory Committee.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Maintenance Operations &amp; Overhead</b>	-	109,300	109,300	-
<b>Reserves/Transfers/Interest</b>	-	58,100	58,100	-
<b>Improvements General/Landscaping</b>	-	3,323,900	3,323,900	-
Current Level of Service Budget	-	<b>3,491,300</b>	<b>3,491,300</b>	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	1,093,932	2,579,000	906,300	3,328,200	-	3,328,200	29.1%
Indirect Cost Reimburs	26,100	16,500	16,500	8,500	-	8,500	(48.5%)
<b>Net Operating Budget</b>	<b>1,120,032</b>	<b>2,595,500</b>	<b>922,800</b>	<b>3,336,700</b>	-	<b>3,336,700</b>	<b>28.6%</b>
Trans to Property Appraiser	9,224	11,000	11,000	12,000	-	12,000	9.1%
Trans to Tax Collector	23,268	32,500	32,500	34,000	-	34,000	4.6%
Trans to 111 Unincorp Gen Fd	91,500	94,300	94,300	96,500	-	96,500	2.3%
Trans to 112 Landscape Fd	-	-	-	12,100	-	12,100	na
<b>Total Budget</b>	<b>1,244,024</b>	<b>2,733,300</b>	<b>1,060,600</b>	<b>3,491,300</b>	-	<b>3,491,300</b>	<b>27.7%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	1,151,081	1,280,300	1,216,300	1,345,200	-	1,345,200	5.1%
Delinquent Ad Valorem Taxes	322	-	-	-	-	-	na
Interest/Misc	24,352	5,000	20,000	7,500	-	7,500	50.0%
Trans frm Property Appraiser	1,243	-	-	-	-	-	na
Trans frm Tax Collector	7,640	-	-	-	-	-	na
Carry Forward	2,090,000	1,512,300	2,030,600	2,206,300	-	2,206,300	45.9%
Less 5% Required By Law	-	(64,300)	-	(67,700)	-	(67,700)	5.3%
<b>Total Funding</b>	<b>3,274,637</b>	<b>2,733,300</b>	<b>3,266,900</b>	<b>3,491,300</b>	-	<b>3,491,300</b>	<b>27.7%</b>

**Notes:**

Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU has advisory board oversight and the advisory board has requested that the millage rate remain at the cap of .5000 per \$1,000 of taxable value pursuant to Ordinance 2001-43.

**Forecast FY 2018:**

Expenditures can be characterized as routine median maintenance with focus on implementing a long-term improvement plan for the Vanderbilt Beach MSTU boundaries. The focal point of this plan is the burying of power lines. Approximately \$747,000 in project expenditures are anticipated prior to September 30, 2018.



**Public Services Department**

**Improvement Districts and MSTU  
Vanderbilt Beach MSTU (143)**

Current FY 2019:

This expenditure plan contemplates continued expenses associated with burying power lines and other maintenance/improvement initiatives. A total of \$3,152,100 in contractual expenses is budgeted toward these efforts. Relative to Hurricane Irma clean up a \$12,100 reimbursement transfer to Landscape Fund (112) is budgeted. County Landscape Fund (112) provided initial centralized expenditure management and payment for Hurricane Irma cleanup activities which are being reimbursed in FY 19 by the benefitting MSTUs. No reserves are budgeted.

Revenues:

Taxable value for FY 19 is \$2,690,415,673 an increase of 5.09% over last year. The rolled back rate for this district totals 0.4781 per \$1,000 of taxable value. The FY 19 millage rate totals 0.5000 per \$1,000 of taxable value - the ordained limit - and is expected to raise \$1,345,200 in property tax revenue.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU  
Sabal Palm Road Extension MSTU&BU (151)**

**Mission Statement**

The Sabal Palm Road Extension Municipal Service Taxing and Benefit Unit (MSTU&BU) was created and established initially for the purpose of providing a preliminary engineering study for the design, construction and financing of roadway improvements within the Unit. Due to the State purchase of over 70% of the land within this district, efforts to obtain permits for roadway construction are suspended. Available funds are now used for roadway maintenance.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Maintenance Operations &amp; Overhead</b>	-	100,900	100,900	-
Current Level of Service Budget	-	100,900	100,900	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	5,313	98,700	20,300	96,900	-	96,900	(1.8%)
Indirect Cost Reimburs	300	700	700	900	-	900	28.6%
<b>Net Operating Budget</b>	<b>5,613</b>	<b>99,400</b>	<b>21,000</b>	<b>97,800</b>	-	<b>97,800</b>	<b>(1.6%)</b>
Trans to Property Appraiser	19	200	200	-	-	-	(100.0%)
Trans to Tax Collector	64	300	300	-	-	-	(100.0%)
Trans to 111 Unincorp Gen Fd	2,900	3,000	3,000	3,100	-	3,100	3.3%
<b>Total Budget</b>	<b>8,596</b>	<b>102,900</b>	<b>24,500</b>	<b>100,900</b>	-	<b>100,900</b>	<b>(1.9%)</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	2,135	-	-	-	-	-	na
Miscellaneous Revenues	163	-	-	-	-	-	na
Interest/Misc	1,236	-	900	-	-	-	na
Trans frm Property Appraiser	3	-	-	-	-	-	na
Trans frm Tax Collector	21	-	-	-	-	-	na
Carry Forward	129,600	102,900	124,500	100,900	-	100,900	(1.9%)
<b>Total Funding</b>	<b>133,158</b>	<b>102,900</b>	<b>125,400</b>	<b>100,900</b>	-	<b>100,900</b>	<b>(1.9%)</b>

**Notes:**

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

The Public Services Department has advised that talks continue with State Department of Forestry officials to transfer maintenance responsibility of the roadway. No millage was levied beginning in FY 18 and remaining fund balance will be applied toward road maintenance and reduced systematically. Talks with the State will be monitored and a decision whether or not to reinstate a millage will be made at the appropriate time.

**Forecast FY 2018:**

Forecast operating/capital expenses reflect anticipated level of roadway maintenance executed during FY 18.

**Current FY 2019:**

There is \$96,900 budgeted for anticipated roadway maintenance which represents the majority of dollars appropriated in this MSTU. Remaining dollars are allocated toward MSTU project management and related overhead.

**Public Services Department**

**Improvement Districts and MSTU  
Sabal Palm Road Extension MSTU&BU (151)**

Revenues:

No levy is proposed consistent with the plan to transfer road maintenance responsibility to the State Department of Forestry.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU  
Lely Golf Estates Beautification MSTU (152)**

**Mission Statement**

The MSTU was created for the purpose of beautifying and maintaining the median areas of boulevards and certain other public areas within the Lely Golf Estates Beautification Municipal Service Taxing Unit. The major objective is to refurbish and maintain the completed landscape and irrigation improvements.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Maintenance Operations &amp; Overhead</b>	-	<b>175,900</b>	<b>175,900</b>	-
<b>Reserves/Transfers/Interest</b>	-	<b>176,600</b>	<b>176,600</b>	-
<b>Landscape maintenance and improvements</b>	-	<b>299,300</b>	<b>299,300</b>	-
<b>Current Level of Service Budget</b>	-	<b>651,800</b>	<b>651,800</b>	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	129,928	185,500	156,400	185,800	-	185,800	0.2%
Indirect Cost Reimburs	2,300	6,500	6,500	6,500	-	6,500	0.0%
Capital Outlay	-	148,900	-	230,100	-	230,100	54.5%
<b>Net Operating Budget</b>	<b>132,228</b>	<b>340,900</b>	<b>162,900</b>	<b>422,400</b>	-	<b>422,400</b>	<b>23.9%</b>
Trans to Property Appraiser	1,796	2,000	2,000	2,500	-	2,500	25.0%
Trans to Tax Collector	5,508	6,500	6,500	6,800	-	6,800	4.6%
Trans to 111 Unincorp Gen Fd	32,600	34,700	34,700	43,500	-	43,500	25.4%
Trans to 112 Landscape Fd	-	-	-	26,600	-	26,600	na
Reserves for Capital	-	79,400	-	50,000	-	50,000	(37.0%)
Reserves for Insurance	-	100,000	-	100,000	-	100,000	0.0%
<b>Total Budget</b>	<b>172,132</b>	<b>563,500</b>	<b>206,100</b>	<b>651,800</b>	-	<b>651,800</b>	<b>15.7%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	225,316	255,500	242,800	271,100	-	271,100	6.1%
Delinquent Ad Valorem Taxes	13	-	-	-	-	-	na
Interest/Misc	3,798	1,000	3,000	1,000	-	1,000	0.0%
Trans frm Property Appraiser	243	-	-	-	-	-	na
Trans frm Tax Collector	1,808	-	-	-	-	-	na
Carry Forward	294,700	319,900	353,700	393,400	-	393,400	23.0%
Less 5% Required By Law	-	(12,900)	-	(13,700)	-	(13,700)	6.2%
<b>Total Funding</b>	<b>525,878</b>	<b>563,500</b>	<b>599,500</b>	<b>651,800</b>	-	<b>651,800</b>	<b>15.7%</b>

**Notes:**

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

**Forecast FY 2018:**

The majority of operating expenses cover contractual landscape maintenance and landscape supplies. The Lely MSTU's year ending cash balance at September 30, 2017 remains stable at \$353,700 and is sufficient given the MSTU's desired reserve position.

**Public Services Department**

**Improvement Districts and MSTU  
Lely Golf Estates Beautification MSTU (152)**

Current FY 2019:

Operating expenses include a landscape services contract and related appropriations to maintain the landscape system. Capital expenses include \$230,100 for general district landscape improvements. Relative to Hurricane Irma clean up a \$26,600 reimbursement transfer to Landscape Fund (112) is budgeted. County Landscape Fund (112) provided initial centralized expenditure management and payment for Hurricane Irma cleanup activities which are being reimbursed in FY 19 by the benefitting MSTUs. The Lely MSTU Advisory Board continues to recommend a hurricane reserve set-aside that totals \$100,000. A modest capital reserve for future improvements is also budgeted.

Revenues:

Taxable value for FY 19 is \$135,547,690, an increase of 6.06% over last year. The rolled back rate for this district totals 1.8885 per \$1,000 of taxable value. Ordinance 91-104 places a cap on the millage rate at 2.0000 per \$1,000 of taxable value. This budget is sized around the 2.0000 ordained millage cap in accordance with the advisory board's wishes, which will raise \$271,100 in property tax revenue.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU  
Golden Gate Beautification MSTU (153)**

**Mission Statement**

The Golden Gate MSTU was created for the purpose of providing curbing, irrigation, plantings and maintenance of the medians and right-of-way edges of roadways within the MSTU; providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and beautification and maintenance of other public areas within the MSTU as recommended by the Advisory Committee.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Maintenance Operations &amp; Overhead</b>	-	16,100	16,100	-
<b>Reserves/Transfers/Interest</b>	-	65,400	65,400	-
<b>Median maintenance services</b>	-	294,700	294,700	-
<b>Median improvements</b>	-	462,400	462,400	-
Current Level of Service Budget	-	<b>838,600</b>	<b>838,600</b>	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	194,065	331,900	261,700	333,900	-	333,900	0.6%
Indirect Cost Reimburs	3,700	8,900	8,900	6,900	-	6,900	(22.5%)
Capital Outlay	-	345,200	150,000	432,400	-	432,400	25.3%
<b>Net Operating Budget</b>	<b>197,765</b>	<b>686,000</b>	<b>420,600</b>	<b>773,200</b>	-	<b>773,200</b>	<b>12.7%</b>
Trans to Property Appraiser	2,087	4,000	4,000	4,200	-	4,200	5.0%
Trans to Tax Collector	4,970	9,500	9,500	10,000	-	10,000	5.3%
Trans to 111 Unincorp Gen Fd	34,800	36,300	36,300	44,800	-	44,800	23.4%
Trans to 112 Landscape Fd	-	-	-	6,400	-	6,400	na
<b>Total Budget</b>	<b>239,622</b>	<b>735,800</b>	<b>470,400</b>	<b>838,600</b>	-	<b>838,600</b>	<b>14.0%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	239,636	376,900	361,800	406,400	-	406,400	7.8%
Delinquent Ad Valorem Taxes	316	-	-	-	-	-	na
Miscellaneous Revenues	1,481	-	-	-	-	-	na
Interest/Misc	6,230	1,000	4,500	1,000	-	1,000	0.0%
Trans frm Property Appraiser	282	-	-	-	-	-	na
Trans frm Tax Collector	1,632	-	-	-	-	-	na
Carry Forward	547,300	376,800	555,800	451,700	-	451,700	19.9%
Less 5% Required By Law	-	(18,900)	-	(20,500)	-	(20,500)	8.5%
<b>Total Funding</b>	<b>796,877</b>	<b>735,800</b>	<b>922,100</b>	<b>838,600</b>	-	<b>838,600</b>	<b>14.0%</b>

**Notes:**

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

**Public Services Department**

**Improvement Districts and MSTU  
Golden Gate Beautification MSTU (153)**

Forecast FY 2018:

Regular median landscape maintenance as well as electricity, lighting, utilities and supplies represents on average between 85% and 90% of total forecast expenses. Capital Outlay is forecast lower than budget leaving unexpended budget to carry forward into FY 19. Year ending September 30, 2017 actual fund balance programmed as part of FY 18 forecast revenue totals \$555,800 - a slight \$8,500 increase over the prior year.

Current FY 2019:

Programmed operating expenses are typical for this MSTU and include engineering design services and professional landscape fees. Other operating expenses include customary overhead charges plus costs for fertilizer, chemicals, mulch and supplies. Relative to Hurricane Irma clean up, a \$6,400 reimbursement transfer to Landscape Fund (112) is budgeted. County Landscape Fund (112) provided initial centralized expenditure management and payment for Hurricane Irma cleanup activities which are being reimbursed in FY 19 by the benefitting MSTUs. Capital outlay includes \$432,400 for median improvements and other future initiatives. No reserve is budgeted.

Revenues:

Taxable value for FY 19 is \$812,746,096, an increase of 8.46% over last year. The rolled back rate for this district totals 0.4644 per \$1,000 of taxable value. Ordinance 96-51 places a cap on the millage rate at .5000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the maximum millage rate which will generate \$406,400 in property tax revenue. This district is planning for substantial lighting and sidewalk improvements, thus the recommendation to levy the maximum millage.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU  
Radio Road Beautification MSTU (158)**

**Mission Statement**

The Radio Road MSTU was created for the purpose of providing curbing, irrigation, plantings, and maintenance of the median areas for that portion of Radio Road district lying between Airport-Pulling Road (CR 31) and Santa Barbara Boulevard.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Maintenance Operations &amp; Overhead</b>	-	<b>78,800</b>	<b>78,800</b>	-
<b>Reserves/Transfers/Interest</b>	-	<b>69,800</b>	<b>69,800</b>	-
<b>Improvements General/Landscaping</b>	-	<b>785,000</b>	<b>785,000</b>	-
<b>Current Level of Service Budget</b>	-	<b>933,600</b>	<b>933,600</b>	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	102,910	155,800	104,000	119,700	-	119,700	(23.2%)
Indirect Cost Reimburs	2,000	4,500	4,500	4,200	-	4,200	(6.7%)
Capital Outlay	-	736,200	-	736,600	-	736,600	0.1%
<b>Net Operating Budget</b>	<b>104,910</b>	<b>896,500</b>	<b>108,500</b>	<b>860,500</b>	-	<b>860,500</b>	<b>(4.0%)</b>
Trans to Property Appraiser	2,609	2,000	2,000	2,200	-	2,200	10.0%
Trans to Tax Collector	2,262	3,100	3,100	3,300	-	3,300	6.5%
Trans to 111 Unincorp Gen Fd	33,200	38,100	38,100	46,400	-	46,400	21.8%
Trans to 112 Landscape Fd	-	-	-	21,200	-	21,200	na
<b>Total Budget</b>	<b>142,981</b>	<b>939,700</b>	<b>151,700</b>	<b>933,600</b>	-	<b>933,600</b>	<b>(0.6%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Ad Valorem Taxes	110,650	124,400	119,400	130,800	-	130,800	5.1%
Delinquent Ad Valorem Taxes	2	-	-	-	-	-	na
Interest/Misc	8,733	2,000	6,000	2,000	-	2,000	0.0%
Trans frm Property Appraiser	351	-	-	-	-	-	na
Trans frm Tax Collector	743	-	-	-	-	-	na
Carry Forward	856,300	819,700	833,800	807,500	-	807,500	(1.5%)
Less 5% Required By Law	-	(6,400)	-	(6,700)	-	(6,700)	4.7%
<b>Total Funding</b>	<b>976,780</b>	<b>939,700</b>	<b>959,200</b>	<b>933,600</b>	-	<b>933,600</b>	<b>(0.6%)</b>

**Notes:**

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

**Forecast FY 2018:**

Operating expenses in furtherance of the MSTU's mission including contractual services, electricity, landscape supplies and irrigation system maintenance account for the vast majority of total forecast expenses which are below the adopted budget.

**Current FY 2019:**

The vast majority of appropriated operating expenses provide for routine landscape maintenance and contractual landscape services.



**Public Services Department**

**Improvement Districts and MSTU**

**Radio Road Beautification MSTU (158)**

Relative to Hurricane Irma clean up a \$21,200 reimbursement transfer to Landscape Fund (112) is budgeted. County Landscape Fund (112) provided initial centralized expenditure management and payment for Hurricane Irma cleanup activities which are being reimbursed in FY 19 by the benefitting MSTUs. Capital outlay includes \$736,600 for curb repair/replacement, irrigation improvements and other median beautification improvements planned within the district.

Revenues:

Taxable value for FY 19 is \$1,308,187,315, an increase of 5.27% over last year. The rolled back rate for this district is 0.0959 per \$1,000 of taxable value. Ordinance 96-84 places a cap on the millage rate at 0.5000 per \$1,000 of taxable value. Actual fund balance at year ending September 30, 2017 decreased by \$22,500 to \$833,800. At the advisory committee's recommendation, the FY 17 tax levy was reduced to .1000 per \$1,000 of taxable value and that millage neutral rate is recommended again for FY 19. The millage neutral rate will generate \$130,800 in property tax revenue.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU  
Forest Lakes Roadway & Drainage MSTU (159)**

**Mission Statement**

Provide for roadway and drainage improvements along with annual maintenance within the Forest Lakes Roadway and Drainage Municipal Service Taxing Unit.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Maintenance Operations &amp; Overhead</b>	-	88,000	88,000	-
<b>Reserves/Transfers/Interest</b>	-	48,500	48,500	-
<b>Roadway and Drainage Maintenance</b>	-	144,500	144,500	-
<b>Capital Improvements for Roadway and Drainage</b>	-	138,100	138,100	-
Current Level of Service Budget	-	<b>419,100</b>	<b>419,100</b>	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	124,555	157,300	152,300	160,100	-	160,100	1.8%
Indirect Cost Reimburs	6,800	4,800	4,800	5,000	-	5,000	4.2%
Capital Outlay	-	179,900	157,200	138,100	-	138,100	(23.2%)
<b>Net Operating Budget</b>	<b>131,355</b>	<b>342,000</b>	<b>314,300</b>	<b>303,200</b>	-	<b>303,200</b>	<b>(11.3%)</b>
Trans to Property Appraiser	1,532	2,000	2,000	2,500	-	2,500	25.0%
Trans to Tax Collector	4,226	5,700	5,700	7,000	-	7,000	22.8%
Trans to 111 Unincorp Gen Fd	49,800	50,700	50,700	57,900	-	57,900	14.2%
Trans to 112 Landscape Fd	-	-	-	25,400	-	25,400	na
Reserves for Capital	-	88,400	-	23,100	-	23,100	(73.9%)
<b>Total Budget</b>	<b>186,913</b>	<b>488,800</b>	<b>372,700</b>	<b>419,100</b>	-	<b>419,100</b>	<b>(14.3%)</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	182,758	256,100	243,300	278,900	-	278,900	8.9%
Delinquent Ad Valorem Taxes	530	-	-	-	-	-	na
Interest/Misc	3,458	-	3,000	-	-	-	na
Trans frm Property Appraiser	206	-	-	-	-	-	na
Trans frm Tax Collector	1,388	-	-	-	-	-	na
Carry Forward	279,200	245,600	280,600	154,200	-	154,200	(37.2%)
Less 5% Required By Law	-	(12,900)	-	(14,000)	-	(14,000)	8.5%
<b>Total Funding</b>	<b>467,539</b>	<b>488,800</b>	<b>526,900</b>	<b>419,100</b>	-	<b>419,100</b>	<b>(14.3%)</b>

**Notes:**

Limited General Obligation Bonds approved by district referendum in November 2006, totaling up to \$6,250,000, were sold in October 2007. Net proceeds booked to the project fund (159) after issuance costs and certain eligible project costs totaled approximately \$5,900,000. This construction project is complete and approximately \$973,200 in unspent bond proceeds was transferred from the operating fund to the debt service fund. Construction costs for the various projects were substantially under the original engineers cost estimate due to the competitive bidding environment.

**Public Services Department**

**Improvement Districts and MSTU  
Forest Lakes Roadway & Drainage MSTU (159)**

Forecast FY 2018:

Total forecast expenses are under the amended budget and reflect a reduced level of anticipated capital outlay.

Current FY 2019:

This expense program is maintenance oriented and includes a nominal capital component totaling \$138,100 and a capital reserve totaling \$23,100. Operating expense includes funds for contractual engineering, maintenance of improvements constructed as well as MSTU overhead costs. Relative to Hurricane Irma clean up a \$25,400 reimbursement transfer to Landscape Fund (112) is budgeted. County Landscape Fund (112) provided initial centralized expenditure management and payment for Hurricane Irma cleanup activities which are being reimbursed in FY 19 by the benefitting MSTUs. Non-mandatory debt service coverage within the debt service fund is 1.05 times which is sufficient given the fact that taxable value continues to increase, and total taxes collected at four (4) mills covers FY 19 debt service by roughly \$257,700.

Revenues:

Beginning in FY 08, two tax levies - one for operating (Fund 159) and one for debt service (Fund 259) - were established. Together the levies total \$4.000 per \$1,000 of taxable value - the amount authorized within the enabling ordinance. Debt service is exempt from statutory property tax limiting calculations, thus the overall millage rate payable by property owners within the district will remain at 4.000 consistent with the advisory board's recommendation. Taxable value for this district totals \$202,194,186, representing a 6.18% increase over last year. With a debt service millage equal to 2.6207 per \$1,000 of taxable value, the operating millage is 1.3793 per \$1,000 of taxable value. This operating millage is expected to generate \$278,900 in property tax revenue while the debt millage, shown in Fund (259), will generate \$529,900.

Refinancing the Districts debt has been considered and is not recommended by the County's financial advisors, PFM Financial Advisors, LLC. PFM has advised that NPV savings are not sufficient to justify a refinancing. This debt will be fully repaid in 2022.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU  
Rock Road MSTU (165)**

**Mission Statement**

Provide for and maintain roadway improvements to include drainage, sidewalks and street lighting.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Maintenance Operations &amp; Overhead</b>	-	7,200	7,200	-
<b>Reserves/Transfers/Interest</b>	-	15,200	15,000	200
<b>Improvements General</b>	-	45,700	45,900	-200
Current Level of Service Budget	-	<b>68,100</b>	<b>68,100</b>	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	10,760	38,900	14,400	46,100	-	46,100	18.5%
Indirect Cost Reimburs	300	1,000	1,000	1,000	-	1,000	0.0%
<b>Net Operating Budget</b>	<b>11,060</b>	<b>39,900</b>	<b>15,400</b>	<b>47,100</b>	-	<b>47,100</b>	<b>18.0%</b>
Trans to Property Appraiser	283	400	400	400	-	400	0.0%
Trans to Tax Collector	1,021	1,200	1,200	1,400	-	1,400	16.7%
Advance/Repay to 111 Unincrp Gen Fd	80,000	15,000	15,000	15,000	-	15,000	0.0%
Trans to 111 Unincorp Gen Fd	2,600	3,500	3,500	4,200	-	4,200	20.0%
<b>Total Budget</b>	<b>94,963</b>	<b>60,000</b>	<b>35,500</b>	<b>68,100</b>	-	<b>68,100</b>	<b>13.5%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	33,829	38,800	34,900	44,000	-	44,000	13.4%
Interest/Misc	831	-	300	-	-	-	na
Trans frm Property Appraiser	38	-	-	-	-	-	na
Trans frm Tax Collector	335	-	-	-	-	-	na
Carry Forward	86,500	23,200	26,600	26,300	-	26,300	13.4%
Less 5% Required By Law	-	(2,000)	-	(2,200)	-	(2,200)	10.0%
<b>Total Funding</b>	<b>121,533</b>	<b>60,000</b>	<b>61,800</b>	<b>68,100</b>	-	<b>68,100</b>	<b>13.5%</b>

**Notes:**

The Rock Road Improvement MSTU was created pursuant to Ordinance 2006-56. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

The Board on March 10, 2015 (item 11B) approved an internal loan from the Unincorporated Area General Fund (111) to this MSTU in an amount up to \$285,000 under repayment terms not to exceed fifteen (15) years for purposes of improving the roadway in accordance with County standards. The actual advance totaling \$260,000 will be repaid interest free over a period of ten (10) years. The advance was received as revenue in FY 15 and the first payment to Fund (111) totaling \$51,200 was budgeted in FY 16. Improvements were made in FY 15 totaling \$187,000. The difference between the advance and actual improvement costs resulted in a \$123,500 actual fund balance at year ending September 30, 2015.

**Forecast FY 2018:**

Forecast expenses are limited to routine roadway maintenance within areas not resurfaced as part of roadway improvements made in FY 15. The FY 17 payment to the Unincorporated Area General Fund totaled \$80,000 and the remaining balance will be repaid in

**Public Services Department**

**Improvement Districts and MSTU**

**Rock Road MSTU (165)**

installments of \$15,000 annually through FY 25.

Current FY 2019:

Minor maintenance improvements are appropriated at \$46,000. The annual repayment to Fund (111) is shown at \$15,000 and will be programmed at this amount through FY 25. Typical transfers to cover costs incurred by the Constitutional Officers and County staff are also budgeted.

Revenues:

Taxable value for FY 2019 is \$14,679,431, an increase of 13.37% over last year. The rolled back rate for this district is 2.7546 per \$1,000 of taxable value. Ordinance 2006-56 caps the millage rate at 3.0000 per \$1,000 of taxable value. This budget levies 3.0000 mills, which will raise \$44,000 in property tax revenue.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU  
Radio Rd East Beautification MSTU (166)**

**Mission Statement**

The Radio Road East Beautification Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing median beautification, irrigation and maintenance of the medians within the Unit.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Improvements/Maintenance</b>	-	<b>10,100</b>	<b>10,100</b>	-
Current Level of Service Budget	-	<b>10,100</b>	<b>10,100</b>	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	112,889	7,500	7,500	10,100	-	10,100	34.7%
Indirect Cost Reimburs	1,300	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>114,189</b>	<b>7,500</b>	<b>7,500</b>	<b>10,100</b>	-	<b>10,100</b>	<b>34.7%</b>
Trans to Property Appraiser	1,163	-	-	-	-	-	na
<b>Total Budget</b>	<b>115,352</b>	<b>7,500</b>	<b>7,500</b>	<b>10,100</b>	-	<b>10,100</b>	<b>34.7%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	(11)	-	-	-	-	-	na
Delinquent Ad Valorem Taxes	42	-	-	-	-	-	na
Interest/Misc	296	-	200	-	-	-	na
Trans fm 111 Unincorp Gen Fd	124,300	-	-	-	-	-	na
Carry Forward	8,100	7,500	17,400	10,100	-	10,100	34.7%
<b>Total Funding</b>	<b>132,727</b>	<b>7,500</b>	<b>17,600</b>	<b>10,100</b>	-	<b>10,100</b>	<b>34.7%</b>

**Notes:**

This MSTU was created pursuant to Board action under Ordinance 2009-44 on July 28, 2009. This ordinance provides that the maximum millage rate to be levied shall not exceed .5000 per \$1,000 of taxable value.

On January 31, 2012, a bond referendum election was held and the issuance of up to \$649,000 of limited general obligation bonds payable from ad valorem taxes levied on all taxable property within the MSTU, not to exceed .5 mills, was approved by a majority of the qualified electors within the MSTU. The proceeds were used to construct landscape and irrigation improvements within the district.

Debt was fully retired on October 27, 2016, well before the issued maturity date of June 1, 2022. The payoff amount totaled \$338,891. This action was initiated pursuant to Board action in conjunction with restarting the median landscape capital program.

Operation and maintenance of the constructed median in this former district will be funded in the Unincorporated Area General Fund. This fund should be shut down after payment of residual expenses in FY 19.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU  
Platt Road MSBU (167)**

**Mission Statement**

The Platt Road MSBU was created for the purpose of collecting reimbursements of expenditures made in repairing Platt Road to meet standards that would allow for fire and emergency vehicles to traverse and provide services to benefiting property owners.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Maintenance Operations &amp; Overhead</b>	-	300	300	-
Current Level of Service Budget	-	300	300	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	5,250	5,500	4,900	-	-	-	(100.0%)
Indirect Cost Reimburs	-	300	300	300	-	300	0.0%
<b>Net Operating Budget</b>	<b>5,250</b>	<b>5,800</b>	<b>5,200</b>	<b>300</b>	-	<b>300</b>	<b>(94.8%)</b>
Trans to Property Appraiser	85	100	100	-	-	-	(100.0%)
Trans to Tax Collector	111	-	-	-	-	-	na
<b>Total Budget</b>	<b>5,445</b>	<b>5,900</b>	<b>5,300</b>	<b>300</b>	-	<b>300</b>	<b>(94.9%)</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Special Assessments	5,525	-	-	-	-	-	na
Interest/Misc	68	-	-	-	-	-	na
Trans frm Tax Collector	36	-	-	-	-	-	na
Carry Forward	5,400	5,900	5,600	300	-	300	(94.9%)
<b>Total Funding</b>	<b>11,029</b>	<b>5,900</b>	<b>5,600</b>	<b>300</b>	-	<b>300</b>	<b>(94.9%)</b>

Notes:

Ordinance 2014-42 created the Platt Road Municipal Service Benefit Unit for the purpose of collecting reimbursements of expenditures made in repairing Platt Road to place it in a condition such that fire and emergency vehicles can traverse and provide services to the property owners directly benefiting.

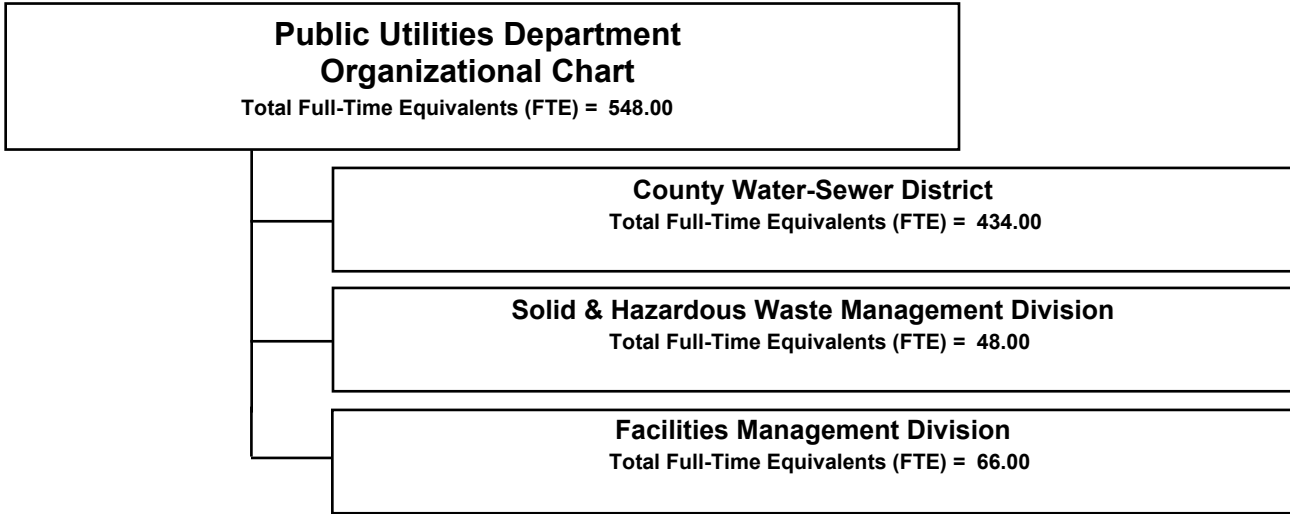
Forecast FY 2018:

The assessment was collected in FY 16 and FY 17. Road & Bridge Fund (101) will be reimbursed \$5,100 in this year.

Current FY 2019:

FY 17 was the final year of the assessment with the FY 18 budget based on monies carrying forward to provide the final reimbursement to Road & Bridge Fund (101).

**Public Utilities Department**





## Public Utilities Department

### George Yilmaz, Department Head

The mission of the Public Utilities Department (Department) is to deliver best value, high quality, sustainable services that meet the expectations of our customers, citizens and visitors in an operationally excellent environment. The Department is composed of two enterprise funds, including the Collier County Water-Sewer District (CCWSD) and Solid and Hazardous Waste Management, as well as the Facilities Management Division which is funded through ad valorem taxes. To meet the requirements of providing both demand and compliance driven essential services, the Department must maintain an appropriate level of both physical and financial resources. The Department prioritizes resource requirements through a unified focus on revenue-centric, risk-based decision making to ensure the most critical infrastructure receives the rehabilitation and maintenance necessary to meet operational and compliance requirements.

The Department comprises eight Divisions: Department Administration, Financial and Operations Support, Utilities Engineering and Project Management, department wide Technical Support and Logistics, Water, Wastewater (collectively the CCWSD), Solid and Hazardous Waste Management and Facilities Management.

#### Collier County Water-Sewer District

The Collier County Water-Sewer District (CCWSD) is an independent special district created by the Florida Legislature, with the Board of County Commissioners (Board) serving as Ex-officio the Governing Board of the Collier County Water-Sewer District. Charges for services received for potable drinking water production and distribution, wastewater collection and treatment and Irrigation Quality (IQ) water provide the sole financial resources required to pay for operational and maintenance expenses, the renewal and replacement of existing infrastructure capital improvement program (CIP), meet existing debt service requirements and bond covenants, and to sustain compliance with stringent environmental and public health regulations. Leading indicators point to increasing resource needs to meet service level demands. Growth in the CCWSD infrastructure conveyed by developers increased rapidly in FY17, and significant growth persists into FY18. Continuation of these trends into FY19 will place additional compliance and service demands on resources. On March 1, 2018, the CCWSD acquired the assets of the Golden Gate System from the Florida Governmental Utility Authority for \$35.9 million and is providing potable water from the District's regional water system while operating the acquired wastewater treatment plant.

Hurricane Irma made landfall in Collier County at the end of FY17, with significant lasting financial and operational impacts which continue in FY18 and into the FY19 capital improvement project budget. Loans from the water and sewer capital funds to the Irma response and recovery project include \$40.7 million for the disaster debris recovery mission and \$16.6 million for CCWSD emergency response and repairs. Multiple capital repair and rehabilitation projects have been deferred until reimbursement is received from FEMA. During FY19, the Department will refund deferred capital projects on a risk-based priority basis as FEMA reimbursements are received.

Staff initiated a formal User Rate Study with Public Resources Management Group, Inc., which recommended a rate increase of 2.8% for FY19. Those rates have been utilized to set the revenue budget to provide sufficient funding for the operating, capital, debt service and reserves in this revenue centric enterprise fund. Gradual rate adjustments keep pace with inflation and prevent future rate shock. A formal request for these adjustments will be brought to the Board at future scheduled meetings for advertisement and approval. There is no income from taxpayer general revenues. The CCWSD delivers basic, indispensable life sustaining services on demand 24 hours a day, 365 days a year, including holidays. Appropriate resourcing of the Department's mission ensures services are delivered timely, at a level that meets consumer demand, and is in compliance with regulatory standards, permit requirements, and the collective mandates of various federal, state, and local regulations (e.g., the Clean Water Act, the Safe Drinking Water Act, Department of Homeland Security, etc.).

The CCWSD is assessed a revenue-based, industry standard Payment in Lieu of Property Taxes (PILT) transfer to the General Fund of approximately \$7.8 million and Indirect Charges for General Fund services provided by support divisions (e.g., County Attorney's Office, Procurement Services, Human Resources, Finance, and other support divisions) of \$3.1 million. Information Technology and Fleet direct allocations total \$3.4 million. Budgeted transfers for direct support for impact fee administration, around-the-clock network support for critical utility infrastructure monitoring, utility facilities journeymen services, and human resources support are \$0.7 million.

The CCWSD FY19 Proposed Operating Budget is revenue centric. The total Proposed Budget of \$173.9 million funds 434 FTEs, the Capital Improvement Program of \$42.9 million to address those water and wastewater rehabilitation and renewal projects with the highest risk assessment and most critical needs, debt service of \$20.5 million and \$25.5 million in unrestricted reserves.

## Public Utilities Department

### Administration

This Division provides management, policy oversight, administrative and process improvement to the operations and capital improvement programs of the Department. The Administration Division works in concert with the County Manager's Office and other Departments in support of the county's strategic goals as they relate to revising the Growth Management Plan and Land Development Code to improve the county's ability to manage and control the rate and quality of future development. The Division is home to the Public Utilities Department Head with an operating budget of \$0.6 million.

### Operations Support Division

This Division provides sound fiscal and administrative management to Department's operations, debt and capital expenditure programs, maintains internal controls, manages centralized Department inventory, bills and manages Departmental accounts receivables, manages the Meter Services section serving as the utility's cash registers, supports the utility's critical infrastructure security in accordance with the Department of Homeland Security guidelines and processes vendor payments associated with the compliant operations of the Department's enterprise entities. The Division also provides call center customer service for all water-sewer utility customers and solid waste residential curbside customers to meet the demands of customer quality assurance / quality control initiatives. The Division has a staff of 97 budgeted FTEs for FY19. The net operating budget is \$25.0 million including CCWSD PILT and Indirect Cost Allocations.

### Utilities Engineering and Project Management

This Division is responsible for the proactive and efficient planning and project management of the CCWSD's capital improvement program, and for supporting the county's strategic goal of developing reliable public infrastructure and asset management processes. The Division has a staff of 29 budgeted FTEs for FY19 to manage \$42.9 million in new utility infrastructure capital improvements and continue multi-year project execution in support of more than \$1.3 billion in gross assets. The net operating budget is \$3.8 million.

### PUD Technical Support and Logistics

This Division provides underground utility locating services, technical support for applications specific to utility operations and integrated Geographic Information Systems (GIS) based support for the Department's asset management system. The Division has a staff of 32 FTEs for FY19 and a \$4.7 million net operating budget.

### Water Treatment and Distribution

This Division provides compliant potable (drinking) water treatment and distribution services to approximately 68,000 potable water accounts within the CCWSD. The Division currently operates two regulatory compliant regional water treatment facilities and one sub-regional facility with a combined constructed capacity to treat and deliver 52.8 million gallons of water per day to efficiently meet an anticipated service level demand of approximately 9.4 billion gallons in FY19, including the Orange Tree PUD and Golden Gate City. Efficient wellfield management provides the necessary raw water to meet production demand. The Division utilizes a proactive power systems maintenance program to ensure regular repair and rehabilitation to the electrical, instrumentation, telemetry and Supervisory Control and Data Acquisition (SCADA) systems. Valve and hydrant maintenance, and regulatory water quality monitoring and compliance are essential Division programs to maintain the reliability of the public water supply. The Division has a staff of 118 budgeted FTEs for FY19 with a net operating budget of \$29.9 million.

### Wastewater Collections, Treatment, and IQ Water Delivery

This Division provides effective management, operation, and maintenance of the Collier County wastewater system to ensure all facilities operate in regulatory compliance, provide a safe work environment, and efficiently meet service level demands. The Division currently operates two regional water reclamation facilities and two sub-regional facilities with a combined constructed capacity to treat approximately 42.4 million gallons of wastewater per day. The Division delivers approximately 5.7 billion gallons of irrigation quality water per year to the community for beneficial reuse. The Division has a staff of 157 budgeted FTEs for FY19 with a net operating budget is \$34.4 million.

### Solid and Hazardous Waste Management Division

## Public Utilities Department

The FY19 Proposed Budget for Solid and Hazardous Waste revenue includes a 4.1 percent rate adjustment to both residential and commercial tipping fee rates to generate revenues to fund planned operational, maintenance, and capital investment activities. Hurricane Irma had a significant impact on this Division's staff and capital program with a total cost for debris removal in excess of \$64 million. The annual assessment for curbside collection in District 1 will be \$213.24 (\$204.71 after the discount for payments in November, or a 49 cents per month increase over FY18) and will be \$205.75 in District 2 (\$197.52 after discount, a 61 cents per month increase over FY18). No new debt is anticipated in FY19 as the enterprise operation remains cash and carry. As an enterprise fund that charges fees for services, the Division is revenue centric in FY19. Construction of the Deep Injection Well (DIW) at the Collier County Landfill has been delayed due to necessary funding for the Irma debris mission. FEMA reimbursements to this fund will be used to continue this very critical project.

This Division is responsible for the efficient and economical balance of public and private services to meet federal, state, and local requirements for solid waste management and disposal. The Division ensures public health, safety, and preservation of natural resources by utilizing a customer centric, environmentally sound and cost-effective operational approach that provides best value services for approximately 129,000 residential curbside collection accounts, over 78,000 recycling center visitors, and 4,500 commercial accounts. The Collier County Landfill provides disposal services for 441,400 peak season residents and visitors of Collier County with over 358,700 revenue generating tons across the scales expected in FY19. This includes the proper collection and disposal of municipal solid and hazardous wastes, waste reduction to extend the life of the landfill and meet the state recycling goal by 2020, residential and non-residential recycling programs, and landfill operations. The Division is responsible for the county's debris recovery mission in the event of a major disaster, and the administration of the Board-approved Integrated Solid Waste Management Strategy.

The Division will operate six recycling/hazardous waste drop off centers in FY19, and two scale houses; administer solid and household hazardous waste collection and disposal contracts; and manage and maintain a fund for the county's landfill closures. The Division will fund 48 FTEs in FY19, including a field based customer education and contract compliance section. The Division's net operating budget is \$44.7 million, which is funded through landfill tipping fees, recycling drop-off center fees, residential curbside collection assessments, franchise fees and state grants.

The Division manages a design/build/operate landfill contract and two solid waste collection and disposal contracts with a combined workforce of approximately 400 contract employees. The private-public partnership continues to support the Integrated Solid Waste Management Strategy initiatives to increase recycling and divert recyclables and hazardous waste from the Collier County Landfill, reaching a milestone as one of the highest recyclers in the state by achieving a 68% recycling goal in 2017 as reported by FDEP.

### Facilities Management Division

The Division is responsible for providing secure, clean and comfortable facilities for our citizens, visitors and staff. All buildings, offices, grounds and property acquisitions are managed and maintained to the highest standards through operational excellence and preventative and predictive maintenance. Regular maintenance functions for electrical, plumbing, heating, ventilation and air conditioning, structural repairs, physical energy plant, fire systems compliance, pest control and landscaping for the county's 935 structures with an estimated value of \$850 million in vertical assets. The Division maintains a total of 4,680,000 square feet of building space while completing over 27,000 work orders per year. The Division operates and maintains a cemetery, selling roughly 55 plots per year.

The Division's Government Security section protects the assets, both physical and human, at 9 posts throughout the Agency including; Courthouse, Courthouse Annex, Building F, Building H, Emergency Services Center, Immokalee Government Services Center, North Collier Government Services Center, Operations Center, and Growth Management Division. Security provides the necessary resources to detect contraband entering secured locations, physical security presence and employee protection services.

The Division provides the maintenance, construction, and capital renovation for the County's complex structures including three Government Services Centers, CCSO substations, two Jail Detention Centers, the Emergency Services Center, two Courthouses, EMS Stations, Parks facilities, museums, libraries, and general office space for the Board of County Commissioners and the Constitutional Officers including the Supervisor of Elections, Tax Collector, Property Appraiser, Clerk of the Courts, along with the Judicial Officers.

The Division is also responsible for providing professional property acquisition, management and leasing services through expeditious, professional and knowledgeable handling of real estate transactions. These activities provide

## Public Utilities Department

services for all County Divisions, including right-of-way acquisition for all utility projects, sites for parks, libraries, water and wastewater treatment facilities, EMS facilities and administrative offices, cemetery plots, as well as for sites under the Conservation Collier program.

Funding for the Division activities comes primarily from the General Fund (001). The total net operating budget for FY19 is \$16.8 million, which supports a staff of 66 FTEs, supplemented by 150+ contracted employees for security, pest control, landscaping and grounds maintenance, janitorial services and other maintenance services.

The Division also manages the GAC Land Trust that provides marketing of county owned lots in Golden Gate Estates, the Freedom Memorial located at Freedom Park on Golden Gate Parkway, and the Americans with Disabilities Fund that uses concession fees generated from the government complex snack bar to provide handicapped and general accessibility improvements to government facilities.

The Capital Improvement Program of \$4.4 million, a 15 percent decrease from the prior year, will be focused on air conditioning, heating and ventilation repairs, reroofing projects and general building repairs. Project management for capital improvement projects in FY19 are focused primarily on the jail (\$0.5 million) and structural improvements (\$0.5 million) for other CCSO facilities.

### Reserves

Reserves for the CCWSD and the Solid and Hazardous Waste Enterprise operations are funded in accordance with the FY19 Budget Policy Guidelines adopted by the Board on March 13, 2018, including the Board-approved Reserve Policy. The management of reserves across multiple funds enables the CCWSD to maintain a strong investment credit rating with the Fitch (AAA) and Moody's (Aa1) rating agencies.

Department unrestricted reserves in FY19 total \$32.0 million, a decrease from FY18 of \$3.9 million, primarily resulting from the necessity to loan over \$40 million of user fee capital funds to fund the Hurricane Irma debris recovery mission. The CCWSD unrestricted reserve balance of \$25.5 million represents 65 days of operating and capital. Within the budget policy guidelines of 45 to 90 days. Solid Waste unrestricted reserves of \$6.5 million represent 42 days of operating and capital, below the budget guidelines of 60 to 90 days necessary for a debris disaster recovery. However, Hurricane Irma brought home the need for dedicated restricted reserves necessary to fund the debris recovery mission. As such, the Division has budgeted \$3.7 million of restricted reserves in the FY19 budget to begin to build the reserve balances necessary to fund major storm related recovery missions which will be a multi-year effort.

Restricted reserves for the CCWSD total \$28.6 million, including the water impact fee fund reserves of \$9.2 million, wastewater impact fee fund reserves of \$4.3 million, and debt reserves of \$15.1 million in accordance with all bond covenants. Additionally, both the CCWSD and Solid and Hazardous Waste Divisions maintain a Fleet Capital Recovery reserve totaling a combined \$3.9 million.

**Collier County  
Fiscal Year 2019 Adopted Budget**

**Public Utilities Department**

<b>Division Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	40,431,505	44,519,100	43,101,000	46,893,600	605,000	47,498,600	6.7%
Operating Expense	75,349,484	88,939,500	90,566,900	98,298,900	-	98,298,900	10.5%
Indirect Cost Reimburs	3,138,500	3,394,200	3,394,200	3,659,800	-	3,659,800	7.8%
Payment In Lieu of Taxes	6,389,200	6,803,100	6,803,100	8,106,300	-	8,106,300	19.2%
Capital Outlay	1,107,992	1,623,200	1,441,400	1,698,600	91,800	1,790,400	10.3%
Remittances	68,819	-	-	-	-	-	na
<b>Total Net Budget</b>	<b>126,485,500</b>	<b>145,279,100</b>	<b>145,306,600</b>	<b>158,657,200</b>	<b>696,800</b>	<b>159,354,000</b>	<b>9.7 %</b>
Trans to Property Appraiser	328,693	344,200	344,200	373,800	-	373,800	8.6%
Trans to Tax Collector	112,166	124,800	124,800	127,100	-	127,100	1.8%
Advance/Repay to 390 Gov't Fac	630,000	325,000	321,800	-	-	-	(100.0%)
Advance/Repay to 470 S Waste	-	3,900,000	3,900,000	-	-	-	(100.0%)
Trans to 001 General Fund	220,200	196,300	196,300	200,000	-	200,000	1.9%
Trans to 107 Impact Fee Admin	218,500	218,500	218,500	218,500	-	218,500	0.0%
Trans to 408 Water/Sewer Fd	2,524,300	1,821,700	1,821,700	1,916,900	-	1,916,900	5.2%
Trans to 409 W/S MP Fd	2,887,300	811,500	1,029,500	288,600	-	288,600	(64.4%)
Trans to 410 W/S Debt Serv Fd	5,280,500	6,830,300	8,686,500	7,690,800	-	7,690,800	12.6%
Trans to 412 W User Fee Cap Fd	17,436,200	20,343,500	20,443,500	17,207,500	-	17,207,500	(15.4%)
Trans to 414 S User Fee Cap Fd	32,895,600	33,542,900	33,832,900	36,012,800	-	36,012,800	7.4%
Trans to 470 Solid Waste Fd	315,300	145,200	145,200	139,300	-	139,300	(4.1%)
Trans to 471 Landfill Closure	-	-	-	3,700,000	-	3,700,000	na
Trans to 472 Sol Waste MP	98,500	274,300	274,300	112,200	-	112,200	(59.1%)
Trans to 473 Mand Trash Coll	-	510,600	510,600	585,900	-	585,900	14.7%
Trans to 474 Solid Waste Cap Fd	4,116,400	9,544,100	9,544,100	2,425,100	-	2,425,100	(74.6%)
Trans to 505 IT Ops	-	245,900	245,900	245,900	-	245,900	0.0%
Trans to 506 IT Capital	-	302,500	302,500	-	-	-	(100.0%)
Trans to 474 Sol Waste Cap Fd (H. Irma)	-	-	6,000,000	-	-	-	na
Reserves for Contingencies	-	8,478,900	-	8,900,000	-	8,900,000	5.0%
Reserves for Capital	-	911,600	-	965,000	-	965,000	5.9%
Reserve for Disaster Relief	-	-	-	3,700,000	-	3,700,000	na
Reserves for Cash Flow	-	14,265,400	-	11,103,600	-	11,103,600	(22.2%)
Reserves for Attrition	-	(595,200)	-	(666,200)	-	(666,200)	11.9%
<b>Total Budget</b>	<b>193,549,159</b>	<b>247,821,100</b>	<b>233,248,900</b>	<b>253,904,000</b>	<b>696,800</b>	<b>254,600,800</b>	<b>2.7%</b>

<b>Appropriations by Department</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
County Water-Sewer District	74,643,534	86,804,400	86,514,100	97,815,400	378,200	98,193,600	13.1%
Solid & Hazardous Waste Management Division	37,227,862	43,348,600	42,743,600	44,451,200	200,500	44,651,700	3.0%
Facilities Management Division	14,614,104	15,126,100	16,048,900	16,390,600	118,100	16,508,700	9.1%
<b>Total Net Budget</b>	<b>126,485,500</b>	<b>145,279,100</b>	<b>145,306,600</b>	<b>158,657,200</b>	<b>696,800</b>	<b>159,354,000</b>	<b>9.7%</b>
County Water-Sewer District	59,077,900	77,101,700	65,567,700	75,684,700	-	75,684,700	(1.8%)
Solid & Hazardous Waste Management Division	7,355,759	24,228,400	22,052,800	18,654,900	-	18,654,900	(23.0%)
Facilities Management Division	630,000	1,211,900	321,800	907,200	-	907,200	(25.1%)
<b>Total Transfers and Reserves</b>	<b>67,063,659</b>	<b>102,542,000</b>	<b>87,942,300</b>	<b>95,246,800</b>	<b>-</b>	<b>95,246,800</b>	<b>(7.1%)</b>
<b>Total Budget</b>	<b>193,549,159</b>	<b>247,821,100</b>	<b>233,248,900</b>	<b>253,904,000</b>	<b>696,800</b>	<b>254,600,800</b>	<b>2.7%</b>

**Collier County  
Fiscal Year 2019 Adopted Budget**

**Public Utilities Department**

<b>Division Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Franchise Fees	1,653,780	1,747,000	1,673,200	1,820,000	-	1,820,000	4.2%
Special Assessments	1,376	-	-	-	-	-	na
Intergovernmental Revenues	135,801	100,000	100,000	108,000	-	108,000	8.0%
FEMA - Fed Emerg Mgt Agency	880	-	-	-	-	-	na
Charges For Services	16,015,734	15,790,600	17,597,945	17,218,400	-	17,218,400	9.0%
Water Revenue	59,643,886	62,000,000	62,661,000	68,700,000	-	68,700,000	10.8%
Sewer Revenue	68,904,430	71,700,000	71,967,000	77,600,000	-	77,600,000	8.2%
Effluent Revenue	3,663,830	3,600,000	3,500,000	3,600,000	-	3,600,000	0.0%
Mandatory Collection Fees	22,362,237	25,051,300	24,919,200	26,219,500	-	26,219,500	4.7%
Fines & Forfeitures	32,965	15,000	15,000	20,000	-	20,000	33.3%
Miscellaneous Revenues	755,914	597,600	796,555	1,389,000	-	1,389,000	132.4%
Interest/Misc	480,941	410,700	563,900	583,100	-	583,100	42.0%
Reimb From Other Depts	8,367,063	8,542,100	8,957,100	9,311,700	-	9,311,700	9.0%
Trans frm Tax Collector	36,829	-	-	-	-	-	na
Advance/Repay fm 471 Solid Waste	-	3,900,000	3,900,000	-	-	-	(100.0%)
Net Cost General Fund	14,027,084	14,386,400	15,136,400	15,221,300	118,100	15,339,400	6.6%
Net Cost Co Water/Sewer Op	(35,324,139)	-	(26,024,000)	-	-	-	na
Trans fm 109 Pel Bay MSTBU	13,600	13,600	13,600	17,200	-	17,200	26.5%
Trans fm 113 Comm Dev Fd	85,200	85,200	85,200	85,200	-	85,200	0.0%
Trans fm 390 Gen Gov Fac Cap Fd	1,130,000	835,000	831,800	-	-	-	(100.0%)
Trans fm 408 Water / Sewer Fd	252,800	785,800	785,800	858,900	-	858,900	9.3%
Trans fm 470 Solid Waste Fd	534,400	572,200	572,200	2,956,200	-	2,956,200	416.6%
Trans fm 473 Mand Collct Fd	2,165,600	1,249,500	1,249,500	2,660,700	-	2,660,700	112.9%
Carry Forward	47,996,800	45,880,600	54,320,500	35,818,300	578,700	36,397,000	(20.7%)
Less 5% Required By Law	-	(9,441,500)	-	(10,283,500)	-	(10,283,500)	8.9%
<b>Total Funding</b>	<b>212,937,010</b>	<b>247,821,100</b>	<b>243,621,900</b>	<b>253,904,000</b>	<b>696,800</b>	<b>254,600,800</b>	<b>2.7%</b>

<b>Division Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
County Water-Sewer District	416.00	414.00	428.00	428.00	6.00	434.00	4.8%
Solid & Hazardous Waste Management Divi	34.00	46.00	46.00	46.00	2.00	48.00	4.3%
Facilities Management Division	64.00	64.00	64.00	64.00	2.00	66.00	3.1%
<b>Total FTE</b>	<b>514.00</b>	<b>524.00</b>	<b>538.00</b>	<b>538.00</b>	<b>10.00</b>	<b>548.00</b>	<b>4.6%</b>

**Collier County  
Fiscal Year 2019 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	31,881,165	34,273,600	33,380,700	36,377,800	353,000	36,730,800	7.2%
Operating Expense	33,123,211	41,807,800	42,581,600	49,014,600	-	49,014,600	17.2%
Indirect Cost Reimburs	2,678,300	2,898,600	2,898,600	3,138,200	-	3,138,200	8.3%
Payment In Lieu of Taxes	6,093,700	6,482,800	6,482,800	7,743,300	-	7,743,300	19.4%
Capital Outlay	867,158	1,341,600	1,170,400	1,541,500	25,200	1,566,700	16.8%
<b>Net Operating Budget</b>	<b>74,643,534</b>	<b>86,804,400</b>	<b>86,514,100</b>	<b>97,815,400</b>	<b>378,200</b>	<b>98,193,600</b>	<b>13.1%</b>
Trans to 001 General Fund	220,200	196,300	196,300	200,000	-	200,000	1.9%
Trans to 107 Impact Fee Admin	218,500	218,500	218,500	218,500	-	218,500	0.0%
Trans to 409 W/S MP Fd	2,887,300	811,500	1,029,500	288,600	-	288,600	(64.4%)
Trans to 410 W/S Debt Serv Fd	5,280,500	6,830,300	8,686,500	7,690,800	-	7,690,800	12.6%
Trans to 412 W User Fee Cap Fd	17,436,200	20,343,500	20,443,500	17,207,500	-	17,207,500	(15.4%)
Trans to 414 S User Fee Cap Fd	32,895,600	33,542,900	33,832,900	36,012,800	-	36,012,800	7.4%
Trans to 470 Solid Waste Fd	139,600	145,200	145,200	139,300	-	139,300	(4.1%)
Trans to 473 Mand Trash Coll	-	510,600	510,600	585,900	-	585,900	14.7%
Trans to 505 IT Ops	-	245,900	245,900	245,900	-	245,900	0.0%
Trans to 506 IT Capital	-	258,800	258,800	-	-	-	(100.0%)
Reserves for Contingencies	-	4,340,200	-	4,435,700	-	4,435,700	2.2%
Reserves for Cash Flow	-	10,202,300	-	9,256,300	-	9,256,300	(9.3%)
Reserves for Attrition	-	(544,300)	-	(596,600)	-	(596,600)	9.6%
<b>Total Budget</b>	<b>133,721,434</b>	<b>163,906,100</b>	<b>152,081,800</b>	<b>173,500,100</b>	<b>378,200</b>	<b>173,878,300</b>	<b>6.1%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Public Utilities Administration (408)	692,778	942,400	1,037,300	583,100	-	583,100	(38.1%)
Public Utilities Engineering & Project Management Division (408)	3,034,340	3,482,800	3,277,400	3,739,900	79,200	3,819,100	9.7%
Public Utilities Operations Support Division (408)	19,217,097	20,149,409	21,096,100	24,754,500	109,700	24,864,200	23.4%
Technical Support, Logistics and Operations (408)	3,846,895	4,573,300	4,457,700	4,671,400	-	4,671,400	2.1%
Wastewater Division (408)	26,334,465	30,932,600	29,480,900	34,314,000	61,400	34,375,400	11.1%
Water Division (408)	21,517,959	26,723,891	27,164,700	29,752,500	127,900	29,880,400	11.8%
<b>Total Net Budget</b>	<b>74,643,534</b>	<b>86,804,400</b>	<b>86,514,100</b>	<b>97,815,400</b>	<b>378,200</b>	<b>98,193,600</b>	<b>13.1%</b>
<b>Total Transfers and Reserves</b>	<b>59,077,900</b>	<b>77,101,700</b>	<b>65,567,700</b>	<b>75,684,700</b>	<b>-</b>	<b>75,684,700</b>	<b>(1.8%)</b>
<b>Total Budget</b>	<b>133,721,434</b>	<b>163,906,100</b>	<b>152,081,800</b>	<b>173,500,100</b>	<b>378,200</b>	<b>173,878,300</b>	<b>6.1%</b>

**Collier County  
Fiscal Year 2019 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District**

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Charges For Services	2,580,149	2,287,500	2,224,645	2,413,700	-	2,413,700	5.5%
Water Revenue	59,643,886	62,000,000	62,661,000	68,700,000	-	68,700,000	10.8%
Sewer Revenue	68,904,430	71,700,000	71,967,000	77,600,000	-	77,600,000	8.2%
Effluent Revenue	3,663,830	3,600,000	3,500,000	3,600,000	-	3,600,000	0.0%
Fines & Forfeitures	32,965	-	-	-	-	-	na
Miscellaneous Revenues	481,369	367,300	407,655	996,400	-	996,400	171.3%
Interest/Misc	263,143	283,000	275,100	290,100	-	290,100	2.5%
Net Cost Co Water/Sewer Op	(35,324,139)	-	(26,024,000)	-	-	-	na
Trans fm 109 Pel Bay MSTBU	13,600	13,600	13,600	17,200	-	17,200	26.5%
Trans fm 390 Gen Gov Fac Cap Fd	500,000	510,000	510,000	-	-	-	(100.0%)
Trans fm 470 Solid Waste Fd	534,400	572,200	572,200	956,200	-	956,200	67.1%
Trans fm 473 Mand Collct Fd	1,989,900	1,249,500	1,249,500	960,700	-	960,700	(23.1%)
Carry Forward	30,437,900	28,331,600	34,725,100	25,645,800	378,200	26,024,000	(8.1%)
Less 5% Required By Law	-	(7,008,600)	-	(7,680,000)	-	(7,680,000)	9.6%
<b>Total Funding</b>	<b>133,721,434</b>	<b>163,906,100</b>	<b>152,081,800</b>	<b>173,500,100</b>	<b>378,200</b>	<b>173,878,300</b>	<b>6.1%</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Public Utilities Administration (408)	4.00	5.00	5.00	1.00	-	1.00	(80.0%)
Public Utilities Operations Support Division (408)	93.00	84.00	87.00	95.00	2.00	97.00	15.5%
Public Utilities Engineering & Project Management Division (408)	27.00	27.00	28.00	28.00	1.00	29.00	7.4%
Technical Support, Logistics and Operations (408)	32.00	32.00	32.00	32.00	-	32.00	0.0%
Water Division (408)	113.00	116.00	118.00	116.00	2.00	118.00	1.7%
Wastewater Division (408)	147.00	150.00	158.00	156.00	1.00	157.00	4.7%
<b>Total FTE</b>	<b>416.00</b>	<b>414.00</b>	<b>428.00</b>	<b>428.00</b>	<b>6.00</b>	<b>434.00</b>	<b>4.8%</b>



**Collier County  
Fiscal Year 2019 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District  
Public Utilities Administration (408)**

**Mission Statement**

The mission of the Public Utilities Department (Department) is to deliver best value, high quality, and sustainable services that meet customers' expectations in an operationally excellent environment. Public Utilities Administration provides policy oversight to the operations and capital improvement programs of the Department, including Utilities Engineering & Project Management; Wastewater Division; Water Division; Solid and Hazardous Waste Management Division; Facilities Management Division; and Financial and Operations Support, including Utility Billing and Customer Service. Public Utilities Administration facilitates efforts to operate in regulatory compliance, efficiently meet demand levels, build and empower the workforce, and provide services that meet customers' expectations.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Divisional Administration</b>	<b>1.00</b>	<b>583,100</b>	<b>-</b>	<b>583,100</b>
Provides executive level management, administrative and policy oversight, and process improvement to the divisions and employees within the Public Utilities Department. Also responsible for the expansion and continued maintenance of all strategic/business planning for the Public Utilities Department, inter-local and developer agreements, and Growth Management Plan compliance.				
Current Level of Service Budget	<b>1.00</b>	<b>583,100</b>	<b>-</b>	<b>583,100</b>

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	525,878	637,500	628,300	231,300	-	231,300	(63.7%)
Operating Expense	148,813	297,300	391,800	342,400	-	342,400	15.2%
Capital Outlay	18,087	7,600	17,200	9,400	-	9,400	23.7%
<b>Net Operating Budget</b>	<b>692,778</b>	<b>942,400</b>	<b>1,037,300</b>	<b>583,100</b>	<b>-</b>	<b>583,100</b>	<b>(38.1%)</b>
<b>Total Budget</b>	<b>692,778</b>	<b>942,400</b>	<b>1,037,300</b>	<b>583,100</b>	<b>-</b>	<b>583,100</b>	<b>(38.1%)</b>
<b>Total FTE</b>	<b>4.00</b>	<b>5.00</b>	<b>5.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>(80.0%)</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Miscellaneous Revenues	10,867	-	-	-	-	-	na
Net Cost Co Water/Sewer Op	681,911	942,400	1,037,300	583,100	-	583,100	(38.1%)
<b>Total Funding</b>	<b>692,778</b>	<b>942,400</b>	<b>1,037,300</b>	<b>583,100</b>	<b>-</b>	<b>583,100</b>	<b>(38.1%)</b>

Forecast FY 2018:

Forecast operating expenses are in line with the amended budget and reflect higher legal support costs.

Current FY 2019:

Personal services expenses are reduced by the reassignment of four positions to the new infrastructure security cost center in the Public Utilities Operations budget. Operating expenses are budgeted higher for legal and IT expenses.

Current Level of Service Capital Outlay items:

- \$3,100 - AED Device Replacement
- \$2,800 - Laptop Replacement
- \$2,400 - Portable Radio Replacement
- \$1,100 - iPad Replacement
- \$9,400 - Total Current Level of Service Capital Outlay

**Public Utilities Department**

**County Water-Sewer District**

**Public Utilities Operations Support Division (408)**

**Mission Statement**

The Financial and Operations Support Division provides sound financial analysis, assessment and management to the operations and capital expenditure programs of the two enterprise entities in the Public Utilities Department (PUD), the Collier County Water-Sewer District (CCWSD), and Solid and Hazardous Waste Management, and to Facilities Management. This Division must ensure optimal internal and external financing is available to support department wide funding needs, while supporting the county's strategic goal of improving financial planning, management, reporting, and internal controls processes.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>PUD Financial Planning and Oversight</b>	<b>12.00</b>	<b>1,688,107</b>	-	<b>1,688,107</b>
<p>This program provides financial planning, management, and oversight of the Public Utilities Department (PUD) financial operations. Responsibilities include policy and management oversight for utility billing and accounts receivable, solid and hazardous waste disposal and mandatory collections revenues, the county's estoppel program, fiscal payables, capital and debt expenditures, water-sewer user and impact fee rate setting, centralized department materials procurement and inventory management, and internal controls. Additional responsibilities include cash planning and management, identifying and securing optimal funding sources, administration of external financing for the PUD including compliance with bond covenants and Florida Department of Environmental Protection agreements, and development of the financial feasibility portion of the Annual Update and Inventory Report. Other program functions include development of inter-agency agreements, ordinance development, contract administration (including the solid waste franchise hauler contract), financial and management reporting, department budgeting and forecasting, and fiscal and technical oversight for five full scale implementation projects under the PUD's Enterprise Asset management program.</p>				
<b>Public Utilities Department Fiscal Support</b>	<b>6.00</b>	<b>474,043</b>	-	<b>474,043</b>
<p>This program provides fiscal guidance, analysis, and payables functions for the Public Utilities Department (PUD) enterprise operations. Functions include materials and services requisition review, purchase order tracking, invoice audit, payment approval, purchase card transactions, travel request packages, as well as coordination between divisions, the Procurement Services Division, Clerk's Finance, and vendors for resolution of payment issues. Reporting functions ensure payables are processed accurately, efficiently, and timely in compliance with the Prompt Payment Act, and enforce consistency of practice and process controls across the PUD.</p>				
<b>Collier County Water - Sewer District Inventory Management</b>	<b>10.00</b>	<b>897,062</b>	-	<b>897,062</b>
<p>This program provides management and control of centralized parts inventory for the Collier County Water-Sewer District (CCWSD). Responsibilities include utility parts contract administration, materials procurement and management, parts receiving/stocking/picking in multiple warehouse facilities, mobile truck inventories, and quarterly physical inventory counts. This program is responsible for the implementation of the City Works Store Rooms software application as an integrated element of the Public Utilities Division's Enterprise Asset Management program.</p>				

**Collier County  
Fiscal Year 2019 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District  
Public Utilities Operations Support Division (408)**

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Collier County Water - Sewer District Billing</b>	8.00	1,575,965	393,000	1,182,965
<p>This program provides billing of all water, sewer, and irrigation quality water services as well as cross connection control device installation charges and fats/oils/grease program charges for the Collier County Water-Sewer District (CCWSD). Core functions include establishing new service accounts, monthly service invoicing including deferred pay plan management, impact fee financing, special assessment financing, customer account maintenance, application of late payment penalties and debit or credit adjustments, and production of final bills that result from property sales or transfers of ownership. This program also provides the lock list for delinquent accounts and miscellaneous billing for CCWSD-owned property damaged by private contractors and individuals.</p>				
<b>Public Utilities Department Financial Functions</b>	12.00	2,392,523	24,700	2,367,823
<p>This program provides receipting, recording, and safeguarding of all customer cash, check and credit card payments for all Public Utilities Department (PUD) enterprise services. Core functions include daily administration of the county's estoppel program, service roll administration for the Municipal Service Benefit Unit special annual assessments for the mandatory solid waste residential curbside collection program, cashiering and daily balancing, processing lock box and online credit card payments, bank draft processing, bank deposits, and accounts receivable management for water-sewer utility customer accounts and landfill scale house and recycling center facilities. This program also reviews and audits customer billing adjustment requests, provides payroll review and data entry, and monthly invoice processing for the county's two solid waste franchise haulers.</p>				
<b>Public Utilities Department Customer Service</b>	14.00	1,291,412	-	1,291,412
<p>This program provides customer service to all Public Utilities Department (PUD) enterprise customers. The customer base served includes residential curbside trash collection and water/sewer/irrigation quality water customers. Core functions include research and response to customer inquiries, initiation of new service requests, and initiation of final meter reads on pending property sales or transfers. Call center technology provides efficient and prompt responses to customer requests.</p>				
<b>Collier County Water - Sewer District Indirect Cost Reimbursen</b>	-	3,138,200	-	3,138,200
<b>Payment in Lieu of Taxes and Fees</b>	-	7,743,300	-	7,743,300
<p>Payments in lieu of taxes and the stormwater management service fee are being made for the exempt properties owned by the Collier County Water and Sewer District.</p>				
<b>Critical Infrastructure Security</b>	4.00	1,293,100	-	1,293,100
<p>This program provides and centralizes security systems maintenance personnel and operating expenses.</p>				
<b>Meter Operations</b>	29.00	4,260,788	1,372,500	2,888,288

**Collier County  
Fiscal Year 2019 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District**

**Public Utilities Operations Support Division (408)**

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
Provides data collection for usage from potable, irrigation quality, and fire meters. Responsible for the repair and maintenance of all system components of the meter reading system. Provides for the calibration and repair of large meters and the backflow assemblies associated with the large meters to ensure accuracy and compliance. Performs annual audit program of meters designed to improve asset visibility and internal controls. Provides for installation of new water meters and completes State mandated testing of all cross-connection control devices maintained by the County (3/4" to 2").				
Current Level of Service Budget	<b>95.00</b>	<b>24,754,500</b>	<b>1,790,200</b>	<b>22,964,300</b>
<b>Program Enhancements</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Fiscal Technicians (2)</b>	<b>2.00</b>	<b>109,700</b>	<b>-</b>	<b>109,700</b>
Staff for the local central district customer service office in Golden Gate; currently staffed by US Water until 09/30/18; replaces annual \$252,000 US Water contract.				
Expanded Services Budget	<b>2.00</b>	<b>109,700</b>	<b>-</b>	<b>109,700</b>
Total Adopted Budget	<b>97.00</b>	<b>24,864,200</b>	<b>1,790,200</b>	<b>23,074,000</b>

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
# Curbside Accounts per FTE	17,388	17,829	17,900	18,400
# Water/Sewer Accounts per FTE	10,996	11,262	13,100	13,900
% of Bills Mailed Within 5 Business Days of Meter Reads	99.80	99.80	99.80	99.80
Accounts Payable # of Invoices / Pay Apps Processed	20,700	21,000	21,000	21,000
Customer Service Annual Calls per FTE	14,592	14,052	23,300	24,700
Customer Service Average Abandon Call Rate (%)	1	1	1	1

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	6,537,589	6,317,609	6,472,800	7,394,300	109,700	7,504,000	18.8%
Operating Expense	3,812,875	4,359,800	5,135,900	6,247,400	-	6,247,400	43.3%
Indirect Cost Reimburs	2,678,300	2,898,600	2,898,600	3,138,200	-	3,138,200	8.3%
Payment In Lieu of Taxes	6,093,700	6,482,800	6,482,800	7,743,300	-	7,743,300	19.4%
Capital Outlay	94,633	90,600	106,000	231,300	-	231,300	155.3%
<b>Net Operating Budget</b>	<b>19,217,097</b>	<b>20,149,409</b>	<b>21,096,100</b>	<b>24,754,500</b>	<b>109,700</b>	<b>24,864,200</b>	<b>23.4%</b>
<b>Total Budget</b>	<b>19,217,097</b>	<b>20,149,409</b>	<b>21,096,100</b>	<b>24,754,500</b>	<b>109,700</b>	<b>24,864,200</b>	<b>23.4%</b>
<b>Total FTE</b>	<b>93.00</b>	<b>84.00</b>	<b>87.00</b>	<b>95.00</b>	<b>2.00</b>	<b>97.00</b>	<b>15.5%</b>

**Collier County  
Fiscal Year 2019 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District  
Public Utilities Operations Support Division (408)**

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Charges For Services	1,584,373	1,473,200	1,365,845	1,499,900	-	1,499,900	1.8%
Fines & Forfeitures	32,965	-	-	-	-	-	na
Miscellaneous Revenues	282,487	312,000	281,455	290,300	-	290,300	(7.0%)
Net Cost Co Water/Sewer Op	17,317,271	18,364,209	19,448,800	22,964,300	109,700	23,074,000	25.6%
<b>Total Funding</b>	<b>19,217,097</b>	<b>20,149,409</b>	<b>21,096,100</b>	<b>24,754,500</b>	<b>109,700</b>	<b>24,864,200</b>	<b>23.4%</b>

Notes:

Golden Gate Utility related personnel additions:  
Meter Operations 253215-408 3.0 FTEs

Forecast FY 2018:

Personal services and operating expenses are forecast higher than the adopted budget but in line with the budget as amended. Operating expenses are forecast above the adopted budget due to increased bank fees and contractual services. The forecast position count reflects the addition of three positions associated with the Golden Gate Utility mid-year addition.

Current FY 2019:

The increase in position count includes:

- Three positions associated with the Golden Gate Utility FY 18 mid-year addition
- Four positions for infrastructure security transferred from Public Utilities Administration
- Four positions transferred in from Water and Wastewater Division budgets

Operating expenses are budgeted higher due to increases for contractual services, bank fees, temporary labor, meter inventory and building repair and maintenance.

Current Level of Service Capital Outlay items:

- \$163,100 - 3 PBX Replacements
- \$ 47,800 - 32 Replacement Laptops
- \$ 7,200 - 3 Replacement Radios
- \$ 6,900 - Replacement Software
- \$ 6,300 - 5 Replacement Network Printers
- \$231,300 - Total Current Level of Service Capital Outlay

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

**Collier County  
Fiscal Year 2019 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District**

**Public Utilities Engineering & Project Management Division (408)**

**Mission Statement**

To deliver projects that meet requirements on-time, on-budget, at best-value to the satisfaction of our Water and Wastewater clients. Our focus is to sustain regulatory compliance and mechanical/structural integrity throughout the installed base of approximately \$1.3 billion of assets.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>CCWSD Management, Planning, &amp; Quality Assurance</b>	<b>8.00</b>	<b>1,404,999</b>	-	<b>1,404,999</b>
<p>This program is responsible for the management, control, and oversight of planning and project management functions for the Water and Wastewater Divisions of the Collier County Water-Sewer District (CCWSD). Responsibilities include updates to the Master Plan, the Annual Update and Inventory Report, and other long-term planning initiatives as well as tracking capacity, analyzing trends, and reviewing new development plans to ensure concurrency and master plan compliance. Core functions are defined by the Project Management Institute and implemented through Project Management Professional training and internal standard operating procedures. Quality assurance / quality control services are provided for projects within all operating divisions.</p>				
<b>Collier County Water - Sewer District Project Management</b>	<b>16.00</b>	<b>1,889,780</b>	-	<b>1,889,780</b>
<p>This program provides project and program management services for planning, designing, and implementing projects that meet the demand of the all-encompassing utility capital improvements as related to the Water and Wastewater Divisions of the Collier County Water-Sewer District (CCWSD). This includes wellfields, regional water plants, the potable water distribution system, collections system, regional wastewater plants, and the irrigation quality reuse water distribution system.</p>				
<b>Collier County Water - Sewer District Automation Systems Project</b>	<b>4.00</b>	<b>445,121</b>	-	<b>445,121</b>
<p>This program develops systems that ensure sustainable business processes, provides project and program management for supervisory control and data acquisition (SCADA) projects, and is responsible for implementing the Enterprise Asset Management program for the Collier County Water-Sewer District (CCWSD) that will result in more efficient and effective use of funds. The goal of this program is to achieve optimal balance of operational and capital costs relative to defined levels of service, operating risks, and compliance requirements.</p>				
Current Level of Service Budget	<b>28.00</b>	<b>3,739,900</b>	-	<b>3,739,900</b>
<b>Program Enhancements</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Operations Coordinator</b>	<b>1.00</b>	<b>59,100</b>	-	<b>59,100</b>
<p>Convert a Job Bank position.</p>				
<b>Equipment</b>	-	<b>20,100</b>	-	<b>20,100</b>
<p>Six (6) radios for emergency situations and three (3) laptops.</p>				
Expanded Services Budget	<b>1.00</b>	<b>79,200</b>	-	<b>79,200</b>
Total Adopted Budget	<b>29.00</b>	<b>3,819,100</b>	-	<b>3,819,100</b>

**Collier County  
Fiscal Year 2019 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District**

**Public Utilities Engineering & Project Management Division (408)**

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
CIP Commitments, (\$M)	75	85	70	75
Contract Compliance, (%)	100	100	100	100
Purchase Order Volume, (#)	1,000	1,100	800	900
Work Order Compliance, (%)	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	2,704,162	3,075,700	2,887,800	3,182,500	59,100	3,241,600	5.4%
Operating Expense	316,178	383,700	366,200	528,000	-	528,000	37.6%
Capital Outlay	14,000	23,400	23,400	29,400	20,100	49,500	111.5%
<b>Net Operating Budget</b>	<b>3,034,340</b>	<b>3,482,800</b>	<b>3,277,400</b>	<b>3,739,900</b>	<b>79,200</b>	<b>3,819,100</b>	<b>9.7%</b>
<b>Total Budget</b>	<b>3,034,340</b>	<b>3,482,800</b>	<b>3,277,400</b>	<b>3,739,900</b>	<b>79,200</b>	<b>3,819,100</b>	<b>9.7%</b>
<b>Total FTE</b>	<b>27.00</b>	<b>27.00</b>	<b>28.00</b>	<b>28.00</b>	<b>1.00</b>	<b>29.00</b>	<b>7.4%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Miscellaneous Revenues	73,860	-	-	-	-	-	na
Net Cost Co Water/Sewer Op	2,960,480	3,482,800	3,277,400	3,739,900	79,200	3,819,100	9.7%
<b>Total Funding</b>	<b>3,034,340</b>	<b>3,482,800</b>	<b>3,277,400</b>	<b>3,739,900</b>	<b>79,200</b>	<b>3,819,100</b>	<b>9.7%</b>

Notes:

Golden Gate Utility related personnel additions:  
Planning & project Mgt 210155-408 1.0 FTE

Forecast FY 2018:

The forecast is consistent with the adopted budget. The forecast position count reflects the addition of one position associated with the Golden Gate Utility mid-year addition.

Current FY 2019:

Personal Services budget includes the addition of one position associated with the Golden Gate Utility FY 18 mid-year addition. Operating expenses include higher IT and Fleet expenses and increases for contractual labor.

Current Level of Service Capital Outlay items:

- \$27,000 - 16 Replacement Laptops
- \$ 2,400 - 1 Replacement Radio
- \$29,400 - Total Current Level of Service Capital Outlay

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

**Public Utilities Department**

**County Water-Sewer District**

**Technical Support, Logistics and Operations (408)**

**Mission Statement**

Provide management oversight and technical and operational services that support sustainability and compliance of the water-sewer district operations. These services include underground utility locate services and damage prevention education, dedicated support of the PUD's Geographic Information System (GIS)-centric asset management program and the GIS data repository of assets, dedicated technical services for PUD-specific applications and databases, planning services, and infrastructure rehabilitation and enhancement projects for the Public Utilities Department's (PUD) manned and unmanned structures.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Logistics &amp; Operations</b>	<b>6.00</b>	<b>1,311,703</b>	-	<b>1,311,703</b>
Provides infrastructure-related services for manned and unmanned structures operated 24/7/365 including office space for employees that directly support the water-sewer district operations responsible for potable water production and distribution, compliant sanitary sewer collection and treatment, and reuse water distribution. This program ensures that the core facilities that support these public facing products are secure and well maintained structures. The program provides infrastructure short- and long-range planning, physical site assessments, planned maintenance and rehabilitation of structures, inspections, and project management.				
<b>Technical Support - Utility Locates</b>	<b>14.00</b>	<b>1,390,033</b>	-	<b>1,390,033</b>
Provides responsive and accurate location services for the water-sewer district in compliance with the two-day response time mandated by Florida State Statute 556, the Underground Damage Prevention and Safety Act. This service is critical to protect utility infrastructure in the ground and protect the well being of excavation crews working near buried utilities. Locate Services provides education and damage prevention coordination in alignment with Sunshine 811 and actively promotes the call-before-you-dig campaign throughout the district. This program has expanded its scope to include project data management with a focus on centralized repository of critical project documentation and an electronic utility print room available in the field or office as a reference for operations and engineering staff.				
<b>Technical Support - Dedicated Applications &amp; Geographic Informat</b>	<b>5.00</b>	<b>1,314,314</b>	-	<b>1,314,314</b>
Provides dedicated application support for utility-specific applications and databases; technical analysis services that add value to the operations through compliance reporting, centralized documentation, real time monitoring, and automation for accuracy and time savings; and dedicated utility Geographic Information System (GIS) support for reuse assets, water assets, wastewater assets, and wellfield assets.				
<b>Technical Support - Asset Management</b>	<b>7.00</b>	<b>655,350</b>	-	<b>655,350</b>
This program is in alignment with utility best practices of implementing a life cycle asset management program for all linear and vertical assets. This section provides direction and application support for the utility Geographic Information System (GIS)-centric asset management system designed to manage assets from cradle to grave. This includes technical expertise to provide complex programming for GIS and the suite of asset management applications that support this program, and oversight of the integrations between systems to streamline the application to support office and field operation end-users, while maintaining the asset information from multiple repositories.				
Current Level of Service Budget	<b>32.00</b>	<b>4,671,400</b>	-	<b>4,671,400</b>



**Collier County  
Fiscal Year 2019 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District  
Technical Support, Logistics and Operations (408)**

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
# Locates Performed	41,000	43,000	43,000	43,000
# Locates Performed per FTE	4,100	4,300	4,300	4,300
# Supported PUD Applications	80	80	100	100
Asset Mgmt/GIS Create/Maintain Linear Sub Assets	122,655	126,290	126,500	132,800
Asset Mgmt/GIS Create/Maintain Primary Linear Assets	-	-	430,000	462,000
Asset Mgmt/GIS Create/Maintain Vertical Assets	16,000	18,000	19,000	20,000

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	2,306,876	2,552,000	2,440,400	2,705,300	-	2,705,300	6.0%
Operating Expense	1,458,314	1,934,300	1,930,300	1,906,700	-	1,906,700	(1.4%)
Capital Outlay	81,706	87,000	87,000	59,400	-	59,400	(31.7%)
<b>Net Operating Budget</b>	<b>3,846,895</b>	<b>4,573,300</b>	<b>4,457,700</b>	<b>4,671,400</b>	<b>-</b>	<b>4,671,400</b>	<b>2.1%</b>
<b>Total Budget</b>	<b>3,846,895</b>	<b>4,573,300</b>	<b>4,457,700</b>	<b>4,671,400</b>	<b>-</b>	<b>4,671,400</b>	<b>2.1%</b>
<b>Total FTE</b>	<b>32.00</b>	<b>32.00</b>	<b>32.00</b>	<b>32.00</b>	<b>-</b>	<b>32.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Net Cost Co Water/Sewer Op	3,846,895	4,573,300	4,457,700	4,671,400	-	4,671,400	2.1%
<b>Total Funding</b>	<b>3,846,895</b>	<b>4,573,300</b>	<b>4,457,700</b>	<b>4,671,400</b>	<b>-</b>	<b>4,671,400</b>	<b>2.1%</b>

Forecast FY 2018:

Personal services are forecast somewhat lower than the adopted budget due to temporary vacancies and less job bank utilization than budgeted.

Current FY 2019:

The personal services budget is increased above anticipated levels due to the addition of health insurance for three job bank positions and an increase in the allowance for certification pay. Operating costs are established modestly lower reflecting a reduced contractual services budget.

Current Level of Service Capital Outlay items:

\$31,000 - 2 Replacement Ground Penetrating Radar Devices

\$14,400 - 9 Replacement Laptops

\$14,000 - 2 Replacement Radio Detection Devices

\$59,400 - Total Current Level of Service Capital Outlay

The purchase of new and replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

**Collier County  
Fiscal Year 2019 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District  
Water Division (408)**

**Mission Statement**

To deliver best value, high quality, and sustainable water services that meet customers' expectations in an operationally excellent environment.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Water Management &amp; Oversight</b>	4.00	1,829,321	68,700,000	-66,870,679
Provides overall management and direction for the Water Division. Provides support for all facilities and day-to-day operations, safety trainings and inspections, budget development and guidance, and special projects.				
<b>Wellfield - General and Remote Station Maintenance</b>	12.00	5,033,934	5,000	5,028,934
Performs required inspections per FDEP and South Florida Water Management District permits. Performs preventative maintenance and repairs to maintain operability of wells, remote repump stations, and the aquifer storage and recovery system.				
<b>North County Regional Water Treatment Plant</b>	17.00	5,250,095	500	5,249,595
Provides on-site supervision and production management for the treatment of potable water utilizing the membrane treatment process and the reverse osmosis treatment process.				
<b>Northeast County Regional Water Treatment Plant</b>	3.00	738,996	-	738,996
Provides on-site supervision and production management for the treatment of potable water utilizing the reverse osmosis treatment process.				
<b>South County Regional Water Treatment Plant</b>	22.00	6,628,780	1,000	6,627,780
Provides on-site supervision and production management for the treatment of potable water utilizing the lime softening process and the reverse osmosis treatment process.				
<b>Water Distribution</b>	42.00	7,645,412	175,000	7,470,412
Performs system-wide maintenance on the transmission and distribution systems. Provides for the maintenance and mapping of system assets to ensure reliability. Provides for the maintenance of all distribution system appurtenances including fire hydrants, sample stations, and air release valves. Provides for installation, inspection, and repair of cross connection control assemblies maintained by the Water District. Provides for inspection services for new construction of watermains and services by outside contractors. Provides for response to service requests from customers.				
<b>Water Power Systems &amp; Instrumentation</b>	9.00	1,551,803	-	1,551,803
Provides day-to-day management of the water power systems including electrical and instrumentation operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers to ensure successful completion of ongoing Capital Improvement Projects (CIPs). Provides input to water CIPs, Master Planning, and Rate Studies. Performs preventive maintenance and operates water power systems including the electrical, instrumentation, telemetry, and Supervisory Control and Data Acquisition (SCADA) for the wellfields and plants to ensure sustained compliance and preserve power system assets.				
<b>Water Laboratory</b>	7.00	1,074,159	-	1,074,159

**Collier County  
Fiscal Year 2019 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District  
Water Division (408)**

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
Provides State drinking water certification and on-site supervision and quality control for the division's laboratory services, protects the public from disease causing micro-organisms by monitoring source and finished water, and protects the public from chemical contaminants.				
Current Level of Service Budget	<b>116.00</b>	<b>29,752,500</b>	<b>68,881,500</b>	<b>-39,129,000</b>
<b>Program Enhancements</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Plant Mechanic - Water</b>	<b>1.00</b>	<b>61,400</b>	<b>-</b>	<b>61,400</b>
Impact to compliance needs at the South Water Plant for co-located dual plant systems - Lime Softening and Reverse Osmosis Nano Membrane				
<b>Instrumentation/Electrical Technical - Water</b>	<b>1.00</b>	<b>66,500</b>	<b>-</b>	<b>66,500</b>
Impact to safety regulations and compliance needs in the field.				
Expanded Services Budget	<b>2.00</b>	<b>127,900</b>	<b>-</b>	<b>127,900</b>
Total Adopted Budget	<b>118.00</b>	<b>29,880,400</b>	<b>68,881,500</b>	<b>-39,001,100</b>

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
Compliance - Analyses Conducted	63,000	65,000	63,000	63,000
Customer - Connection Points	65,976	67,751	69,900	71,900
Production - Cost per 1,000 Gallons	3.14	3.33	2.99	3.18
Production - Total Water (billions of gallons)	9.05	9.10	9.10	9.40

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	8,626,197	9,653,291	9,077,400	9,883,900	122,800	10,006,700	3.7%
Operating Expense	12,668,608	16,781,300	17,778,100	19,493,000	-	19,493,000	16.2%
Capital Outlay	223,154	289,300	309,200	375,600	5,100	380,700	31.6%
<b>Net Operating Budget</b>	<b>21,517,959</b>	<b>26,723,891</b>	<b>27,164,700</b>	<b>29,752,500</b>	<b>127,900</b>	<b>29,880,400</b>	<b>11.8%</b>
<b>Total Budget</b>	<b>21,517,959</b>	<b>26,723,891</b>	<b>27,164,700</b>	<b>29,752,500</b>	<b>127,900</b>	<b>29,880,400</b>	<b>11.8%</b>
<b>Total FTE</b>	<b>113.00</b>	<b>116.00</b>	<b>118.00</b>	<b>116.00</b>	<b>2.00</b>	<b>118.00</b>	<b>1.7%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Charges For Services	84,112	150,600	125,600	150,600	-	150,600	0.0%
Water Revenue	59,643,886	62,000,000	62,661,000	68,700,000	-	68,700,000	10.8%
Miscellaneous Revenues	37,942	20,900	57,100	30,900	-	30,900	47.8%
Net Cost Co Water/Sewer Op	(38,247,980)	(35,447,609)	(35,679,000)	(39,129,000)	127,900	(39,001,100)	10.0%
<b>Total Funding</b>	<b>21,517,959</b>	<b>26,723,891</b>	<b>27,164,700</b>	<b>29,752,500</b>	<b>127,900</b>	<b>29,880,400</b>	<b>11.8%</b>

Notes:

Golden Gate Utility related personnel additions:  
W Distribution 253212-408 2.0 FTEs

## Public Utilities Department

### County Water-Sewer District Water Division (408)

Forecast FY 2018:

The forecast position count reflects the mid-year addition of two Golden Gate Utility positions. Personal services are forecast below the adopted budget due to temporary vacancy savings and somewhat lower overtime and job bank utilization. Operating costs are projected above budget reflecting emergency repairs made to date plus an allowance for the balance of FY 18.

Revenue: Forecast FY 18 water revenue is 1% higher than budgeted and includes the mid-year addition of the Golden Gate Utility area.

Current FY 2019:

The FY 18 budgeted position count reflects the transfer out of two positions and the addition of two positions associated with the Golden Gate Utility acquisition. The personal services budget is above anticipated levels due to an increase in job bank labor budget, the addition of health insurance for four job bank positions, and increases in the allowance for certification pay and overtime. Operating expenses are significantly higher reflecting upward adjustments for emergency repairs, contractual services, contract labor, electricity, chemicals and parts.

Current Level of Service Capital Outlay items:

\$60,000 - 2 Replacement Power Valve Operators  
\$40,000 - 1 Replacement Genie Lift  
\$38,000 - 15 Replacement Portable Radios  
\$31,700 - 1 Replacement Utility Vehicle  
\$30,000 - 10 Replacement Truck Lighting Systems  
\$20,000 - 2 Replacement Bermad Valves  
\$18,200 - 12 Replacement Laptops  
\$18,000 - 1 Replacement Hart / Fluke Calibration Test Equipment  
\$15,000 - 1 Replacement Arrow Board  
\$12,000 - 2 Replacement Caustic Pumps  
\$12,000 - 2 Replacement Acid Pumps  
\$10,200 - 3 Replacement Mobile Radios  
\$10,000 - 1 Replacement Compressor  
\$10,000 - 5 Replacement Wacker Diaphragm Pumps  
\$ 7,000 - 1 Replacement Transducers  
\$ 7,000 - 1 Replacement Spectrophotometer  
\$ 7,000 - 2 Replacement Sump Pumps  
\$ 6,000 - 2 Replacement Tappers  
\$ 6,000 - 5 Replacement Pressure Recorders  
\$ 5,000 - 1 Replacement Pump  
\$ 4,500 - 1 Replacement Data Logging System  
\$ 4,000 - 1 Replacement Sensor  
\$ 4,000 - 2 Replacement Wacker Mud Pumps  
\$375,600 - Total Current Level of Service Capital Outlay

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

Revenues:

Budgeted FY 2019 water revenue is 10.8% higher than the FY 2018 budget due to a planned 2.8% rate increase, the addition of the Golden Gate Utility area and anticipated customer growth. Charges for Services revenue is budgeted at the same level as the prior fiscal year.

**Collier County  
Fiscal Year 2019 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District  
Wastewater Division (408)**

**Mission Statement**

To deliver best value, high quality, and sustainable wastewater and irrigation quality reclaimed water services that meet customers' expectations in an operationally compliant environment.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Wastewater Management &amp; Oversight</b>	<b>4.00</b>	<b>1,688,860</b>	<b>77,600,000</b>	<b>-75,911,140</b>
Provides overall management and direction for the Wastewater Division within County and State guidelines. Performs safety inspections, conducts training programs, and evaluates all safety incidents.				
<b>North County Water Reclamation Facility</b>	<b>26.00</b>	<b>7,877,064</b>	<b>5,000</b>	<b>7,872,064</b>
Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640. Performs operations, preventive maintenance, and pro-active management of odor control and containment for both the North and South Water Reuse Facilities Odor Control Units.				
<b>Northeast County Water Reclamation Facility</b>	<b>2.00</b>	<b>595,138</b>	<b>-</b>	<b>595,138</b>
Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640.				
<b>South County Water Reclamation Facility</b>	<b>23.00</b>	<b>5,928,254</b>	<b>200</b>	<b>5,928,054</b>
Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640.				
<b>Golden Gate Water Reclamation Facility</b>	<b>5.00</b>	<b>1,385,785</b>	<b>-</b>	<b>1,385,785</b>

**Collier County  
Fiscal Year 2019 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District  
Wastewater Division (408)**

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640.				
<b>Wastewater Collections</b>	<b>62.00</b>	<b>11,244,695</b>	<b>665,000</b>	<b>10,579,695</b>
Provides day to day management of the wastewater collections system operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers and provides input to wastewater Capital Improvement Projects (CIPs), Master Planning, and Rate Studies. Maintains and operates transmission systems including force-mains, gravity-mains, laterals, and clean-outs. Performs in-house repairs for County-owned pumps and pro-active management of odor control and containment for both the wastewater lift stations and wastewater transmission systems in accordance with specific wastewater collections operations protocols to ensure sustained compliance and preserve the wastewater collection system assets for reliable and sustainable wastewater service to customers.				
<b>Wastewater Reuse</b>	<b>6.00</b>	<b>2,049,967</b>	<b>3,601,200</b>	<b>-1,551,233</b>
Provides for transmission of irrigation quality (IQ) reuse water, reuse contracts administration, contractual and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete Capital Improvement Projects (CIPs) for the reuse program. Provides input to reuse Master Planning and Rate Studies. Performs preventive maintenance to preserve reuse assets and ensure sustained delivery of reuse water to customers in compliance with the Florida Department of Environmental Protection (FDEP).				
<b>Wastewater Power Systems &amp; Instrumentation</b>	<b>16.00</b>	<b>2,240,526</b>	<b>5,000</b>	<b>2,235,526</b>
Provides day to day management of the wastewater power systems including electrical and instrumentation operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Planning, and Rate Studies. Performs preventive maintenance and operates wastewater power systems including the electrical, instrumentation, telemetry, and Supervisory Control and Data Acquisition (SCADA) for wastewater collections and the plants to ensure sustained compliance and preserve power system assets.				
<b>Wastewater Environmental Compliance</b>	<b>12.00</b>	<b>1,303,711</b>	<b>762,000</b>	<b>541,711</b>

**Collier County  
Fiscal Year 2019 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District  
Wastewater Division (408)**

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
Provides management of the laboratory certified through the Florida Department of Health and National Environmental Laboratory Accreditation Conference (NELAC) and compliance administration for the wastewater division including the Industrial Pretreatment Program. Provides for regulatory compliance through facility compliance analyses, groundwater sampling, injection and supplemental well monitoring, certification, and Quality Assurance/Quality Control pursuant to Florida Department of Environmental Protection (FDEP) Operating Permits. Performs industrial pretreatment and Fats Oil Grease programs to protect and preserve wastewater assets including transmission systems, lift stations, and treatment plants. Ensures regulatory compliance by performing facility audits pursuant to FDEP Operating Permit Pre-treatment requirements.				
Current Level of Service Budget	<b>156.00</b>	<b>34,314,000</b>	<b>82,638,400</b>	<b>-48,324,400</b>
<b>Program Enhancements</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Plant Mechanic - Wastewater</b>	<b>1.00</b>	<b>61,400</b>	<b>-</b>	<b>61,400</b>
Impact to safety regulations and compliance needs at the North Wastewater Plant for co-located dual plant systems - Orbal and Modified Ludzack-Ettinger.				
Expanded Services Budget	<b>1.00</b>	<b>61,400</b>	<b>-</b>	<b>61,400</b>
Total Adopted Budget	<b>157.00</b>	<b>34,375,400</b>	<b>82,638,400</b>	<b>-48,263,000</b>

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
Compliance - Analysis with QAQC	47,280	42,948	50,800	50,800
Customer - Sewer Connection Points	66,832	68,300	70,900	71,000
Distribution - IQ Water Billions of Gallons	5.62	5.65	5.36	5.65
Treatment - Cost per 1,000 Gallons	3.90	4.78	4.91	4.76
Treatment - Wastewater Billions of Gallons	6.62	6.62	6.94	7.19

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	11,180,463	12,037,500	11,874,000	12,980,500	61,400	13,041,900	8.3%
Operating Expense	14,718,424	18,051,400	16,979,300	20,497,100	-	20,497,100	13.5%
Capital Outlay	435,578	843,700	627,600	836,400	-	836,400	(0.9%)
<b>Net Operating Budget</b>	<b>26,334,465</b>	<b>30,932,600</b>	<b>29,480,900</b>	<b>34,314,000</b>	<b>61,400</b>	<b>34,375,400</b>	<b>11.1%</b>
<b>Total Budget</b>	<b>26,334,465</b>	<b>30,932,600</b>	<b>29,480,900</b>	<b>34,314,000</b>	<b>61,400</b>	<b>34,375,400</b>	<b>11.1%</b>
<b>Total FTE</b>	<b>147.00</b>	<b>150.00</b>	<b>158.00</b>	<b>156.00</b>	<b>1.00</b>	<b>157.00</b>	<b>4.7%</b>

**Collier County  
Fiscal Year 2019 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District  
Wastewater Division (408)**

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Charges For Services	911,664	663,700	733,200	763,200	-	763,200	15.0%
Sewer Revenue	68,904,430	71,700,000	71,967,000	77,600,000	-	77,600,000	8.2%
Effluent Revenue	3,663,830	3,600,000	3,500,000	3,600,000	-	3,600,000	0.0%
Miscellaneous Revenues	76,214	34,400	69,100	675,200	-	675,200	1,862.8%
Net Cost Co Water/Sewer Op	(47,221,674)	(45,065,500)	(46,788,400)	(48,324,400)	61,400	(48,263,000)	7.1%
<b>Total Funding</b>	<b>26,334,465</b>	<b>30,932,600</b>	<b>29,480,900</b>	<b>34,314,000</b>	<b>61,400</b>	<b>34,375,400</b>	<b>11.1%</b>

Notes:

Golden Gate Utility related personnel additions:

WW Power Systems 233315-408	1.0 FTE
WW Field Operations 233351-408	2.0 FTEs
GGWRF 233354-408	5.0 FTEs
<b>Total</b>	<b>8.0 FTEs</b>

Forecast FY 2018:

The forecast position count reflects the mid-year addition of eight Golden Gate Utility positions. Personal services are forecast modestly below the adopted budget reflecting temporary vacancy savings. Operating costs are projected somewhat under budget with the largest forecast underruns in chemicals, parts, and landscaping maintenance.

Revenue: Forecast wastewater and effluent revenue are consistent with adopted budget estimates.

Current FY 2019:

The FY 18 budgeted position count reflects the transfer out of two positions and the FY 18 addition of eight positions associated with the Golden Gate Utility acquisition. In addition to the position additions, the personal services budget includes increases in job bank labor, the addition of health insurance for eight job bank positions and increases in the allowance for overtime. The operating expense budget is higher reflecting upward adjustments for emergency repairs, contractual services, electricity, chemicals and parts, and motor pool capital recovery.

Current Level of Service Capital Outlay items:

- \$ 90,000 - 10 Replacement 10-hp Pumps
- \$ 85,000 - 1 Replacement New Holland Tractor
- \$ 75,000 - 5 Replacement John Deer Gators
- \$ 66,000 - 1 Replacement By Pass Pump
- \$ 61,200 - 18 Replacement Mobile Radios
- \$ 60,000 - 10 Replacement 5-hp Pumps
- \$ 60,000 - 1 Replacement Diesel Pump
- \$ 50,400 - 29 Replacement laptops
- \$ 50,000 - 10 Replacement 3-hp Pumps
- \$ 50,000 - 5 Replacement Compliance Refrigerator Samplers
- \$ 50,000 - 1 Replacement Backhoe
- \$ 25,000 - 2 Replacement A/C Units at Pelican Bay
- \$ 20,000 - 1 Replacement Influent Sampler
- \$ 16,000 - 4 Replacement Pipeline Inspection Cameras
- \$ 12,000 - 2 Replacement Auto Samplers
- \$ 9,000 - 1 Replacement Nano Pure Water System
- \$ 9,000 - 1 Replacement GE Panametrics Flow Meter Kit
- \$ 8,500 - 1 Replacement BOD Incubator
- \$ 7,000 - 3 Replacement Fluke Process Calibrators
- \$ 6,300 - 2 Replacement Transfer Pumps
- \$ 5,400 - 3 Replacement Earth Ground Testers
- \$ 4,200 - 3 Replacement Large Process Clamp Meters
- \$ 4,000 - 2 Replacement Bleach Pumps
- \$ 3,900 - 3 Replacement Poly Phase Testers
- \$ 3,000 - 1 Replacement Bleach Tank



**Public Utilities Department**

**County Water-Sewer District  
Wastewater Division (408)**

\$ 3,000 - 2 Replacement Concrete Saws  
\$ 2,500 - 1 Replacement Microscope  
\$836,400 - Total Current Level of Service Capital Outlay

The purchase of new and replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

Revenues:

Budgeted FY 19 sewer revenue is 8.2% higher than FY 18 due to a 2.8% rate increase, the addition of the Golden Gate Utility area and anticipated customer growth. FY 19 effluent revenue is established at prior year level. Charges for services are budgeted modestly higher reflecting recent experience.

**Collier County  
Fiscal Year 2019 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District  
Reserves, Interest, and Transfers (408)**

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Transfers</b>	-	62,589,300	2,164,100	60,425,200
<b>Interest</b>	-	-	60,100	-60,100
<b>Reserves</b>	-	13,095,400	17,965,800	-4,870,400
Current Level of Service Budget	-	75,684,700	20,190,000	55,494,700
Program Enhancements	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Fiscal Technicians (2)</b>	-	-	109,700	-109,700
Staff for the local central district customer service office in Golden Gate; currently staffed by US Water until 09/30/18; replaces annual \$252,000 US Water contract.				
<b>Operations Coordinator</b>	-	-	59,100	-59,100
Convert a Job Bank position.				
<b>Equipment</b>	-	-	20,100	-20,100
Six (6) radios for emergency situations and three (3) laptops.				
<b>Plant Mechanic - Water</b>	-	-	61,400	-61,400
Impact to compliance needs at the South Water Plant for co-located dual plant systems - Lime Softening and Reverse Osmosis Nano Membrane				
<b>Instrumentation/Electrical Technical - Water</b>	-	-	66,500	-66,500
Impact to safety regulations and compliance needs in the field.				
<b>Plant Mechanic - Wastewater</b>	-	-	61,400	-61,400
Impact to safety regulations and compliance needs at the North Wastewater Plant for co-located dual plant systems - Orbal and Modified Ludzack-Ettinger.				
Expanded Services Budget	-	-	378,200	-378,200
Total Adopted Budget	-	75,684,700	20,568,200	55,116,500

**Collier County  
Fiscal Year 2019 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District  
Reserves, Interest, and Transfers (408)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Trans to 001 General Fund	220,200	196,300	196,300	200,000	-	200,000	1.9%
Trans to 107 Impact Fee Admin	218,500	218,500	218,500	218,500	-	218,500	0.0%
Trans to 409 W/S MP Fd	2,887,300	811,500	1,029,500	288,600	-	288,600	(64.4%)
Trans to 410 W/S Debt Serv Fd	5,280,500	6,830,300	8,686,500	7,690,800	-	7,690,800	12.6%
Trans to 412 W User Fee Cap Fd	17,436,200	20,343,500	20,443,500	17,207,500	-	17,207,500	(15.4%)
Trans to 414 S User Fee Cap Fd	32,895,600	33,542,900	33,832,900	36,012,800	-	36,012,800	7.4%
Trans to 470 Solid Waste Fd	139,600	145,200	145,200	139,300	-	139,300	(4.1%)
Trans to 473 Mand Trash Coll	-	510,600	510,600	585,900	-	585,900	14.7%
Trans to 505 IT Ops	-	245,900	245,900	245,900	-	245,900	0.0%
Trans to 506 IT Capital	-	258,800	258,800	-	-	-	(100.0%)
Reserves for Contingencies	-	4,340,200	-	4,435,700	-	4,435,700	2.2%
Reserves for Cash Flow	-	10,202,300	-	9,256,300	-	9,256,300	(9.3%)
Reserves for Attrition	-	(544,300)	-	(596,600)	-	(596,600)	9.6%
<b>Total Budget</b>	<b>59,077,900</b>	<b>77,101,700</b>	<b>65,567,700</b>	<b>75,684,700</b>	<b>-</b>	<b>75,684,700</b>	<b>(1.8%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Interest/Misc	263,143	283,000	275,100	290,100	-	290,100	2.5%
Net Cost Co Water/Sewer Op	25,338,957	53,150,400	28,222,200	55,494,700	(378,200)	55,116,500	3.7%
Trans fm 109 PeI Bay MSTBU	13,600	13,600	13,600	17,200	-	17,200	26.5%
Trans fm 390 Gen Gov Fac Cap Fd	500,000	510,000	510,000	-	-	-	(100.0%)
Trans fm 470 Solid Waste Fd	534,400	572,200	572,200	956,200	-	956,200	67.1%
Trans fm 473 Mand Collct Fd	1,989,900	1,249,500	1,249,500	960,700	-	960,700	(23.1%)
Carry Forward	30,437,900	28,331,600	34,725,100	25,645,800	378,200	26,024,000	(8.1%)
Less 5% Required By Law	-	(7,008,600)	-	(7,680,000)	-	(7,680,000)	9.6%
<b>Total Funding</b>	<b>59,077,900</b>	<b>77,101,700</b>	<b>65,567,700</b>	<b>75,684,700</b>	<b>-</b>	<b>75,684,700</b>	<b>(1.8%)</b>

**Notes:**

The Collier County Water-Sewer District manages its debt, reserves and transfers to optimize its cash position. User fees that customers pay for services fund the District's operations (Fund 408), the repair and replacement (R&R) capital improvement projects (Funds 412 and 414), and the debt related to these projects (Fund 410). These user fees are deposited in the Operating Fund (408) and transferred to the other funds based on need and risk. Reserves and transfer for the District therefore must be viewed as a family of funds. The linkage between these funds enables the utility to seek and obtain the best value funding for projects and facilitate a revenue-centric approach to optimize transfers between these funds. A risk based approach enables the District to defer projects based on measured risk and reduce that risk by executing projects at the appropriate time.

Reserves for the District are categorized as either restricted (can be utilized for specific purposes, including impact fee related growth and to meet bond covenants) or unrestricted (considered discretionary, used only as and when needed). One of the financial metrics rating agencies such as Fitch and Moody's review when determining credit ratings is unrestricted cash and liquidity. Maintaining a good credit rating allows the utility to borrow at favorable interest rates. The District currently has an investment grade of AAA from Fitch and an Aa1 rating from Moody's. Unrestricted District reserves have been established based on the FY18 adopted reserve policy and on management's perceived risk in operations and the R&R capital improvement projects.

Combined, the Public Utilities Department proposed FY18 budgeted unrestricted reserves reflect management's commitment to ensuring operational continuity and compliance with regulatory agency requirements for unplanned and unanticipated events beyond the control of the Department's enterprise operations.

Operating Funds (408, 470, 473) – contingency reserves are established to meet unanticipated increases in commodity prices essential to the efficient production and delivery of services; cash flow reserves are funded in the event of a disaster that delays receipt of revenues necessary to fund operations.

## Public Utilities Department

### County Water-Sewer District

#### Reserves, Interest, and Transfers (408)

Capital R&R Funds (412, 414, 474) – contingency reserves are established in the event that planned, critical project costs exceed budgeted costs in an environment where demand for contractor's services is increasing; capital reserves are established to fund unanticipated projects that result from regulatory agency mandates and/or natural disasters.

Solid Waste Landfill Closure & Debris Mission Reserve Fund (471) – a restricted disaster relief reserve for the Solid Waste Management Division debris recovery mission is provided in Fund (471).

The District has approximately \$1.3 billion of gross fixed assets. At the beginning of FY19, District principal outstanding debt will be approximately \$192 million (comprised of \$105 million in growth related debt and \$87 million of user fee debt). Total budgeted FY19 debt service is \$20.5 million.

**Collier County  
Fiscal Year 2019 Adopted Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	2,801,210	4,097,400	3,793,700	4,185,300	133,900	4,319,200	5.4%
Operating Expense	33,574,750	38,240,300	37,939,000	39,306,200	-	39,306,200	2.8%
Indirect Cost Reimburs	460,200	495,600	495,600	521,600	-	521,600	5.2%
Payment In Lieu of Taxes	295,500	320,300	320,300	363,000	-	363,000	13.3%
Capital Outlay	96,203	195,000	195,000	75,100	66,600	141,700	(27.3%)
<b>Net Operating Budget</b>	<b>37,227,862</b>	<b>43,348,600</b>	<b>42,743,600</b>	<b>44,451,200</b>	<b>200,500</b>	<b>44,651,700</b>	<b>3.0%</b>
Trans to Property Appraiser	328,693	344,200	344,200	373,800	-	373,800	8.6%
Trans to Tax Collector	112,166	124,800	124,800	127,100	-	127,100	1.8%
Advance/Repay to 470 S Waste	-	3,900,000	3,900,000	-	-	-	(100.0%)
Trans to 408 Water/Sewer Fd	2,524,300	1,821,700	1,821,700	1,916,900	-	1,916,900	5.2%
Trans to 470 Solid Waste Fd	175,700	-	-	-	-	-	na
Trans to 471 Landfill Closure	-	-	-	3,700,000	-	3,700,000	na
Trans to 472 Sol Waste MP	98,500	274,300	274,300	112,200	-	112,200	(59.1%)
Trans to 474 Solid Waste Cap Fd	4,116,400	9,544,100	9,544,100	2,425,100	-	2,425,100	(74.6%)
Trans to 506 IT Capital	-	43,700	43,700	-	-	-	(100.0%)
Trans to 474 Sol Waste Cap Fd (H. Irma)	-	-	6,000,000	-	-	-	na
Reserves for Contingencies	-	4,138,700	-	4,464,300	-	4,464,300	7.9%
Reserves for Capital	-	24,700	-	57,800	-	57,800	134.0%
Reserve for Disaster Relief	-	-	-	3,700,000	-	3,700,000	na
Reserves for Cash Flow	-	4,063,100	-	1,847,300	-	1,847,300	(54.5%)
Reserves for Attrition	-	(50,900)	-	(69,600)	-	(69,600)	36.7%
<b>Total Budget</b>	<b>44,583,622</b>	<b>67,577,000</b>	<b>64,796,400</b>	<b>63,106,100</b>	<b>200,500</b>	<b>63,306,600</b>	<b>(6.3%)</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Mandatory Trash Collection Fund (473)	20,457,533	23,644,400	22,596,900	24,019,300	133,900	24,153,200	2.2%
Solid Waste Disposal Fund (470)	16,770,330	19,704,200	20,146,700	20,431,900	66,600	20,498,500	4.0%
<b>Total Net Budget</b>	<b>37,227,862</b>	<b>43,348,600</b>	<b>42,743,600</b>	<b>44,451,200</b>	<b>200,500</b>	<b>44,651,700</b>	<b>3.0%</b>
<b>Total Transfers and Reserves</b>	<b>7,355,759</b>	<b>24,228,400</b>	<b>22,052,800</b>	<b>18,654,900</b>	<b>-</b>	<b>18,654,900</b>	<b>(23.0%)</b>
<b>Total Budget</b>	<b>44,583,622</b>	<b>67,577,000</b>	<b>64,796,400</b>	<b>63,106,100</b>	<b>200,500</b>	<b>63,306,600</b>	<b>(6.3%)</b>

**Collier County  
Fiscal Year 2019 Adopted Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division**

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Franchise Fees	1,653,780	1,747,000	1,673,200	1,820,000	-	1,820,000	4.2%
Special Assessments	1,376	-	-	-	-	-	na
Intergovernmental Revenues	135,654	100,000	100,000	108,000	-	108,000	8.0%
Charges For Services	13,430,165	13,483,900	15,344,300	14,776,700	-	14,776,700	9.6%
Mandatory Collection Fees	22,362,237	25,051,300	24,919,200	26,219,500	-	26,219,500	4.7%
Fines & Forfeitures	-	15,000	15,000	20,000	-	20,000	33.3%
Miscellaneous Revenues	161,780	153,600	291,000	289,000	-	289,000	88.2%
Interest/Misc	206,959	124,200	279,000	284,000	-	284,000	128.7%
Reimb From Other Depts	7,559,745	7,841,300	8,119,300	8,498,700	-	8,498,700	8.4%
Trans frm Tax Collector	36,829	-	-	-	-	-	na
Advance/Repay fm 471 Solid Waste	-	3,900,000	3,900,000	-	-	-	(100.0%)
Trans fm 390 Gen Gov Fac Cap Fd	630,000	325,000	321,800	-	-	-	(100.0%)
Trans fm 408 Water / Sewer Fd	139,600	655,800	655,800	725,200	-	725,200	10.6%
Trans fm 470 Solid Waste Fd	-	-	-	2,000,000	-	2,000,000	na
Trans fm 473 Mand Collct Fd	175,700	-	-	1,700,000	-	1,700,000	na
Carry Forward	16,526,400	16,610,700	18,644,100	9,265,800	200,500	9,466,300	(43.0%)
Less 5% Required By Law	-	(2,430,800)	-	(2,600,800)	-	(2,600,800)	7.0%
<b>Total Funding</b>	<b>63,020,224</b>	<b>67,577,000</b>	<b>74,262,700</b>	<b>63,106,100</b>	<b>200,500</b>	<b>63,306,600</b>	<b>(6.3%)</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Solid Waste Disposal Fund (470)	34.00	37.00	37.00	37.00	-	37.00	0.0%
Mandatory Trash Collection Fund (473)	-	9.00	9.00	9.00	2.00	11.00	22.2%
<b>Total FTE</b>	<b>34.00</b>	<b>46.00</b>	<b>46.00</b>	<b>46.00</b>	<b>2.00</b>	<b>48.00</b>	<b>4.3%</b>

**Public Utilities Department**

**Solid & Hazardous Waste Management Division  
Solid Waste Disposal Fund (470)**

**Mission Statement**

Provide an efficient and economical balance of public and private services to meet federal, state, and local regulations for solid waste disposal in a manner that ensures public health and safety, reduces the solid waste stream, increases public awareness of recycling, and adheres to the guiding principles of environmental and growth management compliance, airspace preservation, operational excellence, and best value service.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Management &amp; Oversight</b>	7.00	1,557,854	-	1,557,854
<p>Responsible for the management and implementation of the Board approved Integrated Solid Waste Management Strategy. The core components of this section encompass the program's vision and objectives through the utilization of short- and long-term strategic, financial, and emergency management planning, landfill-gas-to-energy, community development, solid waste capital project management, annual update and inventory reporting, and environmental compliance of all Solid &amp; Hazardous Waste Management Division (SHWMD) programs.</p>				
<b>Solid Waste Operations</b>	14.00	14,547,915	23,354,400	-8,806,485
<p>Responsible for the logistical management, environmental permitting, financial compliance, sustainability, and program growth of the Collier County Landfill, Eustis Landfill, Scalehouse, Immokalee Transfer Station, and the Naples, Marco Island, North Collier, North East, and Carnestown Recycling Drop-off Centers. The mission is to provide safe and efficient centralized facilities throughout the community for collection and proper disposal of materials to mitigate the solid waste stream. These collection and disposal facilities maintain compliance with local, state, and federal regulations through scheduled inspection audits that ensure execution of active permits, Florida Department of Environmental Protection (DEP) regulations, and the Landfill Operating Agreement.</p>				
<b>Waste Reduction &amp; Recycling</b>	5.00	1,051,030	-	1,051,030
<p>Responsible for preserving valuable landfill disposal airspace by developing and implementing innovative waste reduction, reuse, and recycling programs while protecting natural resources at best value. Raises, maintains, and reinforces awareness related to the importance of waste reduction, reuse, and recycling through collaborative business partnerships, strategic marketing and advertising campaigns, and educational outreach to businesses, government agencies, schools, single and multi-family residents, and events. Monitors, maintains, and promotes compliance with Recycling Ordinance No. 2009-56 and Florida's 75% recycling goal by 2020.</p>				
<b>Environmental Compliance</b>	8.00	2,512,536	-	2,512,536
<p>Provides environmental compliance measures to support and adhere to federal, state, and local regulations for the Hazardous Materials Collection Center and Hazardous Materials Management Program. Ensures the Center and Program are managed properly for compliant and financially efficient hazardous materials transport, storage, and disposal by private disposal contractors. Protects public health, safety, and the environment from improper management of commercially generated hazardous waste through performance of regular Small Quantity Generator compliance assistance verification inspections at county-registered businesses that have the potential to generate, store, transport, or dispose of hazardous materials.</p>				
<b>Petroleum Storage Tanks Compliance &amp; Management</b>	3.00	399,565	186,600	212,965

**Collier County  
Fiscal Year 2019 Adopted Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division  
Solid Waste Disposal Fund (470)**

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
Protects the county's groundwater, surface water, and soils from pollutant releases through regular inspections of state-registered pollutant storage tank facilities under contract with the Florida Department of Environmental Protection (FDEP) Petroleum Storage Tanks Program, and through monitoring of county-owned storage tanks on behalf of the Risk Management Division for the individual county divisions that own the tanks (Interdivisional Tanks Program). Ensures compliance with state and federal regulations and lessens the risk of hazardous releases from both private commercial and county-owned and insured storage tanks. Quantifies the exposure to risk and insurance coverage for county-owned tanks. Verifies and assures, through effective communications and onsite inspections, consistent compliance with state law. Educates and trains county team members to maintain compliance. Avoids costly cleanups resulting from preventable releases.				
<b>Payment in Lieu of Taxes and Fees</b>	-	<b>363,000</b>	-	<b>363,000</b>
Payments in lieu of taxes and the stormwater management service fee are being made for the exempt properties managed by the Solid & Hazardous Waste Management Division.				
<b>Transfers</b>	-	<b>5,281,300</b>	<b>3,281,300</b>	<b>2,000,000</b>
<b>Reserves</b>	-	<b>2,755,600</b>	<b>1,646,500</b>	<b>1,109,100</b>
Current Level of Service Budget	<u><b>37.00</b></u>	<u><b>28,468,800</b></u>	<u><b>28,468,800</b></u>	<u><b>-</b></u>
<b>Program Enhancements</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Six 30-yard and six 20- yard roll off containers</b>	-	<b>61,800</b>	<b>61,800</b>	-
Roll off containers are needed at the Northeast Recycle Center. These will allow more convenient recycling options for residents at recycling centers and round up community events. Containers will provide safer storage and transportation of recycling materials including but not limited too construction and demolition, yard waste, scrap metal, tires, and styrofoam.				
<b>Laptops (3)</b>	-	<b>4,800</b>	<b>4,800</b>	-
Laptops needed for City Works field inspections				
Expanded Services Budget	<u><b>-</b></u>	<u><b>66,600</b></u>	<u><b>66,600</b></u>	<u><b>-</b></u>
Total Adopted Budget	<u><b>37.00</b></u>	<u><b>28,535,400</b></u>	<u><b>28,535,400</b></u>	<u><b>-</b></u>



**Collier County  
Fiscal Year 2019 Adopted Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division  
Solid Waste Disposal Fund (470)**

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
Customer Served at the Recycling Centers	63,500	76,672	74,800	78,100
Diversion Rate (%)	87	87	88	89
FDEP Recycling Rate (%)	68	68	68	69
Hazardous Waste (Pounds)	2,072,764	2,280,040	2,072,800	2,280,000
Number of County Interdepartmental Tank Release Detections Inspections	-	-	396	396
Number of Interdepartmental Tank Inspections	280	300	300	300
Number of Petroleum Storage Tank Facility Inspections	350	360	360	365
Number of Petroleum Storage Tank Inspections	600	630	630	660
Number of Small Quantity Generator Compliance Inspections	2,000	2,100	2,100	2,200

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	2,801,210	3,143,300	2,861,400	3,242,600	-	3,242,600	3.2%
Operating Expense	13,224,117	15,674,300	16,398,700	16,354,700	-	16,354,700	4.3%
Indirect Cost Reimburs	353,300	378,900	378,900	396,500	-	396,500	4.6%
Payment In Lieu of Taxes	295,500	320,300	320,300	363,000	-	363,000	13.3%
Capital Outlay	96,203	187,400	187,400	75,100	66,600	141,700	(24.4%)
<b>Net Operating Budget</b>	<b>16,770,330</b>	<b>19,704,200</b>	<b>20,146,700</b>	<b>20,431,900</b>	<b>66,600</b>	<b>20,498,500</b>	<b>4.0%</b>
Trans to 408 Water/Sewer Fd	534,400	572,200	572,200	956,200	-	956,200	67.1%
Trans to 471 Landfill Closure	-	-	-	2,000,000	-	2,000,000	na
Trans to 472 Sol Waste MP	98,500	236,900	236,900	-	-	-	(100.0%)
Trans to 474 Solid Waste Cap Fd	1,915,900	7,344,100	7,344,100	2,325,100	-	2,325,100	(68.3%)
Trans to 506 IT Capital	-	43,700	43,700	-	-	-	(100.0%)
Trans to 474 Sol Waste Cap Fd (H. Irma)	-	-	2,500,000	-	-	-	na
Reserves for Contingencies	-	1,970,400	-	2,049,000	-	2,049,000	4.0%
Reserves for Cash Flow	-	1,921,800	-	759,000	-	759,000	(60.5%)
Reserves for Attrition	-	(50,900)	-	(52,400)	-	(52,400)	2.9%
<b>Total Budget</b>	<b>19,319,130</b>	<b>31,742,400</b>	<b>30,843,600</b>	<b>28,468,800</b>	<b>66,600</b>	<b>28,535,400</b>	<b>(10.1%)</b>
<b>Total FTE</b>	<b>34.00</b>	<b>37.00</b>	<b>37.00</b>	<b>37.00</b>	<b>-</b>	<b>37.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	135,654	100,000	100,000	108,000	-	108,000	8.0%
Charges For Services	13,224,835	13,482,500	15,264,300	14,693,000	-	14,693,000	9.0%
Miscellaneous Revenues	106,782	98,600	104,000	102,000	-	102,000	3.4%
Interest/Misc	58,564	51,000	97,000	97,000	-	97,000	90.2%
Reimb From Other Depts	7,559,745	7,841,300	8,119,300	8,498,700	-	8,498,700	8.4%
Advance/Repay fm 471 Solid Waste	-	3,900,000	3,900,000	-	-	-	(100.0%)
Trans fm 408 Water / Sewer Fd	139,600	145,200	145,200	139,300	-	139,300	(4.1%)
Trans fm 473 Mand Collct Fd	175,700	-	-	-	-	-	na
Carry Forward	7,044,100	7,202,500	9,186,100	6,005,700	66,600	6,072,300	(15.7%)
Less 5% Required By Law	-	(1,078,700)	-	(1,174,900)	-	(1,174,900)	8.9%
<b>Total Funding</b>	<b>28,444,980</b>	<b>31,742,400</b>	<b>36,915,900</b>	<b>28,468,800</b>	<b>66,600</b>	<b>28,535,400</b>	<b>(10.1%)</b>

Forecast FY 2018:

Personal service expenses are forecast modestly lower than the adopted budget reflecting position vacancies and fewer job bank hours than budgeted. Forecast landfill operating contract expense is projected \$847,000, 8.1%, above budget reflecting an increase in tonnage over the scales for Municipal Solid Waste (MSW) and Construction and Demolition Debris (C&D).

## Public Utilities Department

### Solid & Hazardous Waste Management Division Solid Waste Disposal Fund (470)

To provide Hurricane Irma debris removal cash flow a transfer/loan of \$2,500,000 to Solid Waste Capital Improvement Fund (474) is forecast.

Current FY 2019:

The current services personal services budget reflects adjustments in accordance with budget policy in addition to an increase of \$26,200 for health insurance expense for two job bank positions. The landfill operating contract expense budget is provided with a \$426,000, 4.1%, increase for estimated tonnage increases of 2% and a contract CPI adjustment of 2.1%. The transfer from Solid Waste Fund (470) to CCWSD Fund (408) has increased to support the Solid Waste portion of Infrastructure Security managed in Fund (408).

Current Level of Service Capital Outlay items:

\$ 41,200 - 8 Roll Off Containers

\$ 22,000 - Kubota Skid Steer

\$ 8,000 - Mower

\$ 3,900 - 2 Replacement Computers

\$75,100 - Total Current Level of Service Capital Outlay

The purchase of replacement vehicles is budgeted in the Solid Waste Motor Pool Fund (472).

The transfer to Solid Waste Capital Fund (474) is provided at \$2,325,100 for a number of projects with the largest component being \$1,000,000 for the Resource Recovery Business Park.

In response to Hurricane Irma debris mission cash requirements and to ensure sufficient emergency debris mission reserves are available in the future, a transfer of \$2,000,000 to Solid Waste Reserve Fund (471) is provided from Fund (470). For the same reason a transfer of \$1,700,000 from Mandatory Collection Fund (473) to Fund (471) is also provided. In Fund (471) these funds will establish a restricted reserve for future disaster debris removal missions.

Revenues:

The budget is primarily supported by landfill tipping fees. Tipping fees are increased 4.1% for both residential and commercial customers. A portion of the increase supports the disaster debris mission reserve in Fund (471). The Charges for Services category includes landfill tipping fees of \$14,237,600, Recycling Drop-off Center fees of \$135,400, and Landfill Gas-to-Energy Facility revenue of \$250,000. The Landfill tipping fee cost for the Mandatory Trash Collection program is budgeted at \$8,420,100 and is included in the Reimbursement from Other Departments category. The Petroleum Storage Tanks Inspection Program contributes \$108,000 from private tank inspections and \$78,600 from County owned tank inspections. Other sources include a reimbursement from Water/Sewer Fund (408), scrap sales and carryforward.

**Collier County  
Fiscal Year 2019 Adopted Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division**

**Solid Waste Landfill Closure and Debris Mission Reserves Fund (471)**

**Mission Statement**

To comply with the Florida Department of Environmental Protection's landfill closure requirements. Funds are held in a restricted reserve for post closure liabilities and compliance requirements, to include long-term monitoring.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Reserve for Landfill Closure Costs</b>	-	57,800	57,800	-
Reserve for closure assessment and long term monitoring.				
<b>Reserve for Disaster Debris Mission</b>	-	3,700,000	3,700,000	-
The Solid and Hazardous Waste Division is responsible for the right of way disaster debris removal on County roads for Collier County in the event of a natural disaster. This funding provides a restricted reserve to be used for future Disaster Debris Mission expenditures.				
Current Level of Service Budget	-	3,757,800	3,757,800	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Advance/Repay to 470 S Waste	-	3,900,000	3,900,000	-	-	-	(100.0%)
Reserves for Capital	-	24,700	-	57,800	-	57,800	134.0%
Reserve for Disaster Relief	-	-	-	3,700,000	-	3,700,000	na
<b>Total Budget</b>	-	3,924,700	3,900,000	3,757,800	-	3,757,800	(4.3%)

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	31,488	15,000	20,000	20,000	-	20,000	33.3%
Trans fm 390 Gen Gov Fac Cap Fd	630,000	325,000	321,800	-	-	-	(100.0%)
Trans fm 470 Solid Waste Fd	-	-	-	2,000,000	-	2,000,000	na
Trans fm 473 Mand Collct Fd	-	-	-	1,700,000	-	1,700,000	na
Carry Forward	2,935,500	3,585,500	3,597,000	38,800	-	38,800	(98.9%)
Less 5% Required By Law	-	(800)	-	(1,000)	-	(1,000)	25.0%
<b>Total Funding</b>	3,596,988	3,924,700	3,938,800	3,757,800	-	3,757,800	(4.3%)

Notes:

The Solid Waste Landfill Closure Fund is a reserve for closure of the current, and future, closed landfill cells within the County's responsibility, including Immokalee, and the Collier County Landfill (cells three and four).

On March 10, 2009, the Board of County Commissioners approved a transfer in the amount of \$4,618,891 to the General Government Facilities Impact Fee Fund (390) for the purchase of the Elks Club building for the Property Appraiser. The final of eight planned repayments on the loan from Fund (390) to Fund (471) will be made in FY 18.

Forecast FY 2018:

In FY 18, this budget included an Advance of \$3,900,000 toward the construction of a deep injection well at the Collier County Landfill for leachate disposal. Because of Hurricane Irma debris removal cash flow needs the funds will be transferred but the deep injection well project will be delayed.

Current FY 2019:

In response to Hurricane Irma a disaster debris removal mission reserve of \$3,700,000 has been established. Funding of \$2,000,000 is provided from Solid Waste Fund (470) and \$1,700,000 is provided from Mandatory Trash Collection Fund (473).

**Collier County  
Fiscal Year 2019 Adopted Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division  
Mandatory Trash Collection Fund (473)**

**Mission Statement**

Protect the health and safety of citizens of Collier County by providing collection, disposal, and code education and compliance activities related to the solid waste stream generated in the county.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Solid Waste Residential Collections Operations</b>	-	22,561,400	26,490,200	-3,928,800
Administration of the Solid Waste Collections System that includes contract administration, short and long term financial planning, and growth management planning. Provides sound accounting standards to the financial operations within the trash collection program.				
<b>Public Utilities Ordinance Education &amp; Compliance Enforcement</b>	9.00	1,332,800	20,000	1,312,800
This program provides education and compliance activities for all Public Utilities Department (PUD) enterprise-related ordinances through recognition and containment of situations that pose direct threats to public health and safety. Core functions include education about water-sewer and solid waste disposal and collection ordinances, irrigation regulations, on-site response to residential and commercial customer inquiries about solid waste collection and disposal issues, and investigation and resolution of utility ordinance and standards violations including meter tampering and illegal connections to the potable public water supply. This program also includes monitoring the contractors' execution of solid waste collection services in accordance with the Franchise Agreements, inspection of franchised hauler vehicles, issuance of exemption certificates and vehicle inspections for self-hauling trash on county roadways, review of site development plans to ensure adequate solid waste collection facilities are included in the design, and unit sweeps to determine the correct number of units per parcel for the residential curbside solid waste assessment rolls. These activities are concentrated in the unincorporated area of Collier County, the City of Marco Island, and Everglades City.				
<b>Solid Waste Residential Collections Franchisees</b>	-	-	1,820,000	-1,820,000
Provides payment to Mandatory Trash Collection franchisees in accordance with the Mandatory Trash Collection Ordinance and the Solid Waste Franchisee agreements for the number of units served curbside.				
<b>Solid Waste Residential Collections Indirect Cost Reimbursement</b>	-	125,100	-	125,100
<b>Transfers</b>	-	3,373,800	585,900	2,787,900
<b>Reserves</b>	-	3,486,400	1,963,400	1,523,000
Current Level of Service Budget	<u>9.00</u>	<u>30,879,500</u>	<u>30,879,500</u>	<u>-</u>
<b>Program Enhancements</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Recycling Specialist (2)</b>	2.00	133,900	133,900	-
Convert two (2) Job Bank Code Enforcement Investigators to Recycling Specialists.				
Expanded Services Budget	<u>2.00</u>	<u>133,900</u>	<u>133,900</u>	<u>-</u>

**Collier County  
Fiscal Year 2019 Adopted Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division  
Mandatory Trash Collection Fund (473)**

Total Adopted Budget      11.00      31,013,400      31,013,400      -

Program Performance Measures	FY 2017 Actual	FY 2018 Budget	FY 2018 Forecast	FY 2019 Budget
Curbside Tons Collected	123,690	128,771	130,900	134,200
District 1 - Mandatory Trash Collection Rate	190.31	207.40	207.40	213.24
District 1 - Percentage of Rate Change Over Previous Year	1.07	8.98	8.98	2.82
District 2 - Mandatory Trash Collection Rate	181.45	198.41	198.41	205.75
District 2 - Percentage of Rate Change Over Previous Year	2.32	9.35	9.35	3.70
No. of Residential Curbside Accounts at Year End	123,275	126,300	125,600	128,600

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	-	954,100	932,300	942,700	133,900	1,076,600	12.8%
Operating Expense	20,350,633	22,566,000	21,540,300	22,951,500	-	22,951,500	1.7%
Indirect Cost Reimburs	106,900	116,700	116,700	125,100	-	125,100	7.2%
Capital Outlay	-	7,600	7,600	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>20,457,533</b>	<b>23,644,400</b>	<b>22,596,900</b>	<b>24,019,300</b>	<b>133,900</b>	<b>24,153,200</b>	<b>2.2%</b>
Trans to Property Appraiser	328,693	344,200	344,200	373,800	-	373,800	8.6%
Trans to Tax Collector	112,166	124,800	124,800	127,100	-	127,100	1.8%
Trans to 408 Water/Sewer Fd	1,989,900	1,249,500	1,249,500	960,700	-	960,700	(23.1%)
Trans to 470 Solid Waste Fd	175,700	-	-	-	-	-	na
Trans to 471 Landfill Closure	-	-	-	1,700,000	-	1,700,000	na
Trans to 472 Sol Waste MP	-	37,400	37,400	112,200	-	112,200	200.0%
Trans to 474 Solid Waste Cap Fd	2,200,500	2,200,000	2,200,000	100,000	-	100,000	(95.5%)
Trans to 474 Sol Waste Cap Fd (H. Irma)	-	-	3,500,000	-	-	-	na
Reserves for Contingencies	-	2,168,300	-	2,415,300	-	2,415,300	11.4%
Reserves for Cash Flow	-	2,141,300	-	1,088,300	-	1,088,300	(49.2%)
Reserves for Attrition	-	-	-	(17,200)	-	(17,200)	na
<b>Total Budget</b>	<b>25,264,492</b>	<b>31,909,900</b>	<b>30,052,800</b>	<b>30,879,500</b>	<b>133,900</b>	<b>31,013,400</b>	<b>(2.8%)</b>
<b>Total FTE</b>	<b>-</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>2.00</b>	<b>11.00</b>	<b>22.2%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Franchise Fees	1,653,780	1,747,000	1,673,200	1,820,000	-	1,820,000	4.2%
Special Assessments	1,376	-	-	-	-	-	na
Charges For Services	205,330	1,400	80,000	83,700	-	83,700	5,878.6%
Mandatory Collection Fees	22,362,237	25,051,300	24,919,200	26,219,500	-	26,219,500	4.7%
Fines & Forfeitures	-	15,000	15,000	20,000	-	20,000	33.3%
Miscellaneous Revenues	54,998	55,000	187,000	187,000	-	187,000	240.0%
Interest/Misc	116,908	58,200	162,000	167,000	-	167,000	186.9%
Trans frm Tax Collector	36,829	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	-	510,600	510,600	585,900	-	585,900	14.7%
Carry Forward	6,546,800	5,822,700	5,861,000	3,221,300	133,900	3,355,200	(42.4%)
Less 5% Required By Law	-	(1,351,300)	-	(1,424,900)	-	(1,424,900)	5.4%
<b>Total Funding</b>	<b>30,978,256</b>	<b>31,909,900</b>	<b>33,408,000</b>	<b>30,879,500</b>	<b>133,900</b>	<b>31,013,400</b>	<b>(2.8%)</b>

Notes:

In FY 18 nine positions associated with the Public Utilities Ordinance Education & Compliance function previously budgeted in Collier County Water-Sewer District (CCWSD) Fund (408) were moved into this budget. This function was relocated to Fund (473) because the majority of work performed supports the Solid Waste Collections program. A reimbursement transfer is included in the

## Public Utilities Department

### Solid & Hazardous Waste Management Division Mandatory Trash Collection Fund (473)

budget to ensure the CCWSD continues to bear its proportionate cost relative to services received.

Forecast FY 2018:

Operating expenses are lower than budget because the districts gained fewer new curbside collections customers than anticipated. Forecast Mandatory Collection assessment revenue is in line with budget.

To provide Hurricane Irma debris removal cash flow a transfer/loan of \$3,500,000 to Solid Waste Capital Improvement Fund (474) is forecast.

Current FY 2019:

Two job bank positions have been approved for conversion to regular positions, the job bank payroll budget has been modestly reduced but includes the addition of health coverage for 4 job bank positions.

The mandatory collection franchisee contractual CPI increase is 1.7%. The residential tipping fee rate increase is 4.1%. Increased expense driven by rate is anticipated at \$230,000. An estimated 3,100 or additional 2.4% new residential accounts are anticipated. Increased expense driven by volume is anticipated at \$324,000.

In response to Hurricane Irma driven cash limitations and to ensure sufficient emergency reserves are available, the normal transfer to Solid Waste Capital Fund (474) has been reduced from \$2,200,000 to \$100,000. Additionally, to ensure emergency reserves are available in the future, a transfer of \$1,700,000 to Solid Waste Fund (471) is provided. In Fund (471) these funds will be used to establish a reserve for future disaster debris removal missions.

The purchase of replacement vehicles is budgeted in the Solid Waste Motor Pool Fund (472).

Revenues:

Driven by the contractual CPI adjustment to collection franchisees, landfill tipping fee increases, and operating expenses to ensure level of service to the growing customer base, the mandatory solid waste residential assessment fee is budgeted to increase. The mandatory solid waste residential assessment fee for customers in District I is budgeted to increase from \$207.40 to \$213.24 or 2.8% which equates to \$0.49 per month. The mandatory solid waste residential assessment fee for customers in District II is budgeted to increase from \$198.41 to \$205.75 or 3.7%, or \$0.61 per month. These assessment fee increases and the addition of an estimated 3,100 customer accounts in FY 19 result in a total budgeted revenue increase of 4.7%. A portion of the increase supports the disaster debris mission reserve established in Fund (471).

To support the CCWSD component of Ordinance Education & Enforcement function a transfer from CCWSD Fund (408) of \$585,900 is provided.

**Collier County  
Fiscal Year 2019 Adopted Budget**

**Public Utilities Department**

**Facilities Management Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	5,749,131	6,148,100	5,926,600	6,330,500	118,100	6,448,600	4.9%
Operating Expense	8,651,523	8,891,400	10,046,300	9,978,100	-	9,978,100	12.2%
Capital Outlay	144,632	86,600	76,000	82,000	-	82,000	(5.3%)
Remittances	68,819	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>14,614,104</b>	<b>15,126,100</b>	<b>16,048,900</b>	<b>16,390,600</b>	<b>118,100</b>	<b>16,508,700</b>	<b>9.1%</b>
Advance/Repay to 390 Gov't Fac	630,000	325,000	321,800	-	-	-	(100.0%)
Reserves for Capital	-	886,900	-	907,200	-	907,200	2.3%
<b>Total Budget</b>	<b>15,244,104</b>	<b>16,338,000</b>	<b>16,370,700</b>	<b>17,297,800</b>	<b>118,100</b>	<b>17,415,900</b>	<b>6.6%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Americans with Disabilities Act (190)	21,731	67,700	67,700	35,000	-	35,000	(48.3%)
Facilities Management (001)	13,793,233	14,309,100	15,225,400	15,575,600	118,100	15,693,700	9.7%
Freedom Memorial (620)	22,860	20,600	21,000	15,000	-	15,000	(27.2%)
GAC Land Trust Fund (605)	68,819	700	-	700	-	700	0.0%
Real Property Management (001)	707,460	728,000	734,800	764,300	-	764,300	5.0%
<b>Total Net Budget</b>	<b>14,614,104</b>	<b>15,126,100</b>	<b>16,048,900</b>	<b>16,390,600</b>	<b>118,100</b>	<b>16,508,700</b>	<b>9.1%</b>
<b>Total Transfers and Reserves</b>	<b>630,000</b>	<b>1,211,900</b>	<b>321,800</b>	<b>907,200</b>	<b>-</b>	<b>907,200</b>	<b>(25.1%)</b>
<b>Total Budget</b>	<b>15,244,104</b>	<b>16,338,000</b>	<b>16,370,700</b>	<b>17,297,800</b>	<b>118,100</b>	<b>17,415,900</b>	<b>6.6%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	147	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	880	-	-	-	-	-	na
Charges For Services	5,421	19,200	29,000	28,000	-	28,000	45.8%
Miscellaneous Revenues	112,764	76,700	97,900	103,600	-	103,600	35.1%
Interest/Misc	10,839	3,500	9,800	9,000	-	9,000	157.1%
Reimb From Other Depts	807,318	700,800	837,800	813,000	-	813,000	16.0%
Net Cost General Fund	14,027,084	14,386,400	15,136,400	15,221,300	118,100	15,339,400	6.6%
Trans fm 113 Comm Dev Fd	85,200	85,200	85,200	85,200	-	85,200	0.0%
Trans fm 408 Water / Sewer Fd	113,200	130,000	130,000	133,700	-	133,700	2.8%
Carry Forward	1,032,500	938,300	951,300	906,700	-	906,700	(3.4%)
Less 5% Required By Law	-	(2,100)	-	(2,700)	-	(2,700)	28.6%
<b>Total Funding</b>	<b>16,195,352</b>	<b>16,338,000</b>	<b>17,277,400</b>	<b>17,297,800</b>	<b>118,100</b>	<b>17,415,900</b>	<b>6.6%</b>

<b>Department Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Facilities Management (001)	57.00	57.00	57.00	57.00	2.00	59.00	3.5%
Real Property Management (001)	7.00	7.00	7.00	7.00	-	7.00	0.0%
<b>Total FTE</b>	<b>64.00</b>	<b>64.00</b>	<b>64.00</b>	<b>64.00</b>	<b>2.00</b>	<b>66.00</b>	<b>3.1%</b>

**Collier County  
Fiscal Year 2019 Adopted Budget**

**Public Utilities Department**

**Facilities Management Division**

**Facilities Management (001)**

**Mission Statement**

To provide safe, secure, clean, and comfortable facilities for our citizens and employees by ensuring all buildings, grounds, and property acquisitions are managed, maintained, and operated to the highest standards; through asset preservation and operational excellence, while ensuring public health and safety.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Management &amp; Oversight</b>	3.00	852,786	-	852,786
<p>Responsible for the overall management and direction for the Facilities Management Division. This program drives the Division's vision and objectives through the utilization of short and long term strategic planning, financial planning, energy management, annual update and inventory reporting, master space planning, and emergency management planning. Directs the functions and activities of the Division, including Building Management, Construction Management, Real Property Management, and Government Security.</p>				
<b>Building Repair and Maintenance:</b>	44.00	9,545,421	733,900	8,811,521
<p>Responsible for the logistical management, maintenance, financial compliance, sustainability and condition assessment of Collier County government buildings and structures. Through continuously improving preventative and predictive maintenance programs, Facilities Management strives to provide safe, secure and well maintained facilities that are accessible to all persons. This section manages the maintenance functions and activities of the Division, including electrical, low-voltage, plumbing, heating, ventilation and air conditioning (HVAC), structural repairs, physical energy plant, pest control, as well as fire systems maintenance and compliance; Coordinates the preventative maintenance programs for the County's structures and building related assets, which in return avoids emergency repairs and prevents loss of public services and County staff productivity; Ensures County facilities are clean, safe, and productive through indoor air quality services, which include investigations and remediation. Building management cost includes operating, personnel, and capital expenses.</p>				
<b>Capital Construction/Renovation</b>	9.00	1,047,045	-	1,047,045
<p>Responsible for the management of Collier County vertical construction and renovation projects that provide high-quality, best-value government facilities to residents, visitors, and staff; Delivers project management services to the Board of County Commissioners as well as the constitutional offices that include the Clerk of the Courts, Supervisor of Elections, Property Appraiser, Tax Collector, and the Collier County Sheriff's Office; Provides in-house construction administration services and project management for BCC owned and leased facilities, including new vertical construction, space renovations, roof replacements, HVAC system replacements and warranty work.</p>				
<b>Campus Utilities</b>	-	346,300	-	346,300
<p>Provide funds for payments to utility companies for portions of electrical, trash, water and sewer costs for County facilities.</p>				
<b>Contract Services</b>	1.00	2,390,398	-	2,390,398



**Collier County  
Fiscal Year 2019 Adopted Budget**

**Public Utilities Department**

**Facilities Management Division**

**Facilities Management (001)**

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
Provides clean, safe, and productive work environment for the residents, visitors, and staff, through collaboration between County staff and contracted vendors. Custodial services deliver competitive janitorial cleaning, trash removal, and recycling services to 132 buildings. Grounds maintenance provides competitive landscape services to the County's main campus and 47 satellite properties, including irrigation, fertilization, and mulching. Government security delivers the necessary resources for the detection of contraband and the protection of residents, visitors, employees, judges, and elected officials. Government Security is comprised of security checkpoint staffing, interior and exterior patrols, along with security building audits for Main Courthouse and Government Center, Building F, Building H, Immokalee Government Center, North Collier Government Center, GMD Planning and Regulation, and the Emergency Services Center. The Division additionally provides contract maintenance services for, HVAC preventative maintenance, water system maintenance, pest control, elevator maintenance, air filter replacements, and fire system certifications.				
<b>Government Security</b>	-	<b>1,393,650</b>	-	<b>1,393,650</b>
Provides the necessary resources for detection of contraband and the protection of judiciary, elected officials, employees, and visitors with optimum customer service. This includes, but is not limited to, security checkpoint staffing as well as interior and exterior foot patrols at county facilities, specifically the Main Courthouse and Government Center, Building F, Building H, Immokalee Government Building, North Collier Government Center and the Emergency Service Center.				
Current Level of Service Budget	<b>57.00</b>	<b>15,575,600</b>	<b>733,900</b>	<b>14,841,700</b>
<b>Program Enhancements</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Tradesworker Journeymen (2)</b>	<b>2.00</b>	<b>118,100</b>	-	<b>118,100</b>
Two Electrical Trades Workers				
Expanded Services Budget	<b>2.00</b>	<b>118,100</b>	-	<b>118,100</b>
Total Adopted Budget	<b>59.00</b>	<b>15,693,700</b>	<b>733,900</b>	<b>14,959,800</b>
<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
Average Days to Complete Work Orders	14	11	12	10
Cost per square foot	3.06	3.14	3.00	3.17
Persons scanned	538,000	550,000	640,000	600,000
Security surveys conducted	8	10	8	9
Total square feet maintained	4,357,000	4,390,000	4,680,000	4,711,500
Total Work Orders	27,000	30,000	27,000	28,000

**Collier County  
Fiscal Year 2019 Adopted Budget**

**Public Utilities Department**

**Facilities Management Division**

**Facilities Management (001)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	5,095,048	5,487,200	5,258,800	5,641,900	118,100	5,760,000	5.0%
Operating Expense	8,570,189	8,745,900	9,890,600	9,851,700	-	9,851,700	12.6%
Capital Outlay	127,996	76,000	76,000	82,000	-	82,000	7.9%
<b>Net Operating Budget</b>	<b>13,793,233</b>	<b>14,309,100</b>	<b>15,225,400</b>	<b>15,575,600</b>	<b>118,100</b>	<b>15,693,700</b>	<b>9.7%</b>
Advance/Repay to 390 Gov't Fac	630,000	325,000	321,800	-	-	-	(100.0%)
<b>Total Budget</b>	<b>14,423,233</b>	<b>14,634,100</b>	<b>15,547,200</b>	<b>15,575,600</b>	<b>118,100</b>	<b>15,693,700</b>	<b>7.2%</b>
<b>Total FTE</b>	<b>57.00</b>	<b>57.00</b>	<b>57.00</b>	<b>57.00</b>	<b>2.00</b>	<b>59.00</b>	<b>3.5%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	147	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	880	-	-	-	-	-	na
Miscellaneous Revenues	71,634	38,000	65,000	65,000	-	65,000	71.1%
Reimb From Other Depts	436,804	350,000	500,000	450,000	-	450,000	28.6%
Net Cost General Fund	13,715,368	14,030,900	14,767,000	14,841,700	118,100	14,959,800	6.6%
Trans fm 113 Comm Dev Fd	85,200	85,200	85,200	85,200	-	85,200	0.0%
Trans fm 408 Water / Sewer Fd	113,200	130,000	130,000	133,700	-	133,700	2.8%
<b>Total Funding</b>	<b>14,423,233</b>	<b>14,634,100</b>	<b>15,547,200</b>	<b>15,575,600</b>	<b>118,100</b>	<b>15,693,700</b>	<b>7.2%</b>

Forecast FY 2018:

The overall budget forecast is substantially higher than the adopted budget. Several factors contribute to the situation including: approximately \$400,000 in Prior Year payables, the addition of revenue and expenditures from special services performed on a reimbursement basis, contract price increases and an enhanced focus on maintenance efforts to mitigate unacceptable conditions. The forecast for personal services is modestly lower than budgeted reflecting temporary vacancy savings. The operating expense budget is greater than the adopted budget. The large forecast line item overages include: security \$348,000, contractual labor \$300,000, plumbing contractors \$100,000 and HVAC supplies \$150,000. The overall forecast level of expenditures has a \$750,000 impact relative to the adopted net cost to the General Fund. This will be reconciled by reducing Facilities Management's planned expenditures in Capital Fund (301).

Total forecast revenue includes \$500,000 in revenues from special services performed on a reimbursement basis, transfer reimbursements of \$130,000 from Fund (408), and \$85,200 from (113) for services that fall outside of core maintenance functions. Other miscellaneous revenues are budgeted at \$65,000.

Current FY 2019:

The proposed personal services budget provides standard payroll adjustments as well as additions for overtime and certification pay. Additionally, consistent with the prior year funding level, \$587,000 for approximately 10 job bank positions is included in the proposed personal services budget.

The operating expense budget is proposed to increase by 12.6% or \$1,105,800. There are a large number of changes both up and down in individual line items. These changes account for current priorities and recent cost experience. The contractual labor budget has increased from \$203,000 to \$672,700. Some of the other operating expense increases are custodial services, and roofing, painting, and plumbing contract services. Security is budgeted at the same level as the prior year.

Capital Outlay includes:

- \$40,000 – Utility Carts
- \$12,600 – Computer Replacements
- \$12,500 – Radio Equipment
- \$ 9,400 – System Equipment upgrades and replacements (decoders and encoders)
- \$ 7,500 – Replacement Maintenance Equipment
- \$82,000 – Total Current Level of Service Capital Outlay

**Public Utilities Department**

**Facilities Management Division**

**Facilities Management (001)**

The Division will increase its maintenance service responsibilities with the Northeast Recycle Center coming into service. The Division estimates that this 29,000 square-foot increase has a maintenance impact of \$91,930 annually. The Division also manages a capital appropriation in County-Wide Capital Improvement Fund (301) that provides for roof replacements, HVAC replacements, general building and life safety upgrades, security improvements, and painting projects.

**Revenues:**

Total forecast revenue includes \$450,000 from special services performed on a reimbursement basis, transfer reimbursements of \$133,700 from Fund (408) and \$85,200 from (113) for services that fall outside of core maintenance functions. Other miscellaneous revenues are budgeted at \$65,000.

The FY 19 Facilities Management net cost to the General Fund is \$15,039,800. The FY 18 adopted net cost to the General Fund was \$14,030,900. After adjusting the FY 19 net cost to the General Fund for supplemental Facilities Management PILT funding of \$673,300, the net cost increase is 2.39%.

**Collier County  
Fiscal Year 2019 Adopted Budget**

**Public Utilities Department**

**Facilities Management Division  
Real Property Management (001)**

**Mission Statement**

To provide professional property acquisition and management services which exceed customer expectations through courteous, expeditious and knowledgeable handling of real estate transactions.

<b>Program Summary</b>	<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Section Administration/Overhead</b>	<b>0.50</b>	<b>104,784</b>	<b>28,600</b>	<b>76,184</b>
This program provides for the general administration of the Section and fixed overhead.				
<b>Property Acquisition</b>	<b>5.75</b>	<b>543,420</b>	<b>334,400</b>	<b>209,020</b>
This program provides for the acquisition and appraisal of land and land rights for all County divisions. Some examples are right-of-way for all utility projects, sites for parks, libraries, water treatment facilities, wastewater treatment facilities, EMS facilities, sites under the Conservation Collier program, and sites for administrative offices.				
<b>Property Management and Leasing</b>	<b>0.50</b>	<b>57,563</b>	<b>-</b>	<b>57,563</b>
This program includes the leasing of both improved and unimproved property for County uses, as well as the leasing of County owned property to others for compatible uses and the issuance of licenses to not-for-profit organizations to hold special events on County owned property. Resolving ordinance violations on vacant County owned property also falls within this program.				
<b>Lake Trafford Cemetery</b>	<b>-</b>	<b>30,100</b>	<b>21,700</b>	<b>8,400</b>
This program provides for daily administration of the cemetery, selling burial plots, assigning pre-need plots, arranging for the flagging of plots for all burials, process payment of utilities and other associated costs.				
<b>GAC Land Trust Property</b>	<b>0.25</b>	<b>28,433</b>	<b>-</b>	<b>28,433</b>
This program includes administering the GAC Land Trust Fund, negotiating and processing sales of trust property, and processing requests from divisions for use of trust funds for capital projects that will benefit the residents of Golden Gate Estates. Revenue is from processing fees for sales requests. Sales revenue and expenses are shown in GAC Land Trust Fund (605).				
<b>Current Level of Service Budget</b>	<b>7.00</b>	<b>764,300</b>	<b>384,700</b>	<b>379,600</b>

<b>Program Performance Measures</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Budget</b>
Average number of days to close real estate transactions	94	74	98	96
Average number of days to complete lease requests	51	44	60	62
Interest in land aquired	239	300	280	262
Number of appraisals prepared & review	77	80	78	76
Number of informational requests responded to	1,208	1,600	1,300	1,200
Square feet of leased space managed	171,858	171,858	173,900	180,900

**Collier County  
Fiscal Year 2019 Adopted Budget**

**Public Utilities Department**

**Facilities Management Division  
Real Property Management (001)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	654,083	660,900	667,800	688,600	-	688,600	4.2%
Operating Expense	53,377	67,100	67,000	75,700	-	75,700	12.8%
<b>Net Operating Budget</b>	<b>707,460</b>	<b>728,000</b>	<b>734,800</b>	<b>764,300</b>	<b>-</b>	<b>764,300</b>	<b>5.0%</b>
<b>Total Budget</b>	<b>707,460</b>	<b>728,000</b>	<b>734,800</b>	<b>764,300</b>	<b>-</b>	<b>764,300</b>	<b>5.0%</b>
<b>Total FTE</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>-</b>	<b>7.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Miscellaneous Revenues	25,231	21,700	27,600	21,700	-	21,700	0.0%
Reimb From Other Depts	370,514	350,800	337,800	363,000	-	363,000	3.5%
Net Cost General Fund	311,715	355,500	369,400	379,600	-	379,600	6.8%
<b>Total Funding</b>	<b>707,460</b>	<b>728,000</b>	<b>734,800</b>	<b>764,300</b>	<b>-</b>	<b>764,300</b>	<b>5.0%</b>

Forecast FY 2018:

Forecast personal services are modestly below budget due to staff turnover. Reimbursements from other departments are forecast modestly below budget.

Current FY 2019:

Personal services are somewhat higher than anticipated reflecting certification pay addition of \$11,300. Operating expenses are increased for IT automation allocation and IT billing hours.

Revenues:

FY 18 Revenue (reimbursements from other departments) is increased based on confirmed projects. Reimbursements from other departments is attributed to the continuation of project work for the Public Utilities Department, Public Services Department, Administrative Services Department, and other client departments. Miscellaneous revenue is for the anticipated sale of 55 burial plots at Lake Trafford Cemetery.

**Collier County  
Fiscal Year 2019 Adopted Budget**

**Public Utilities Department**

**Facilities Management Division  
GAC Land Trust Fund (605)**

**Mission Statement**

To efficiently and effectively market Golden Gate Estates lots currently owned by Collier County, and identify needs for services within the Golden Gate Estates area and to set priorities for the funding of necessary improvements and/or support equipment to provide these services.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Gulf American Corp (GAC) Land Sales</b>	-	907,900	907,900	-
Expenses associated with selling Golden Gate Estates Lots. This program is pursuant to an agreement dated November 15, 1983, between Avatar Properties, Inc. and Collier County. As of April 6, 2018 there remain 85.64 acres available for future sales. The expenses shown below do not include payroll and associated expenses allocated in General Fund (001).				
Current Level of Service Budget	-	907,900	907,900	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	-	700	-	700	-	700	0.0%
Remittances	68,819	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>68,819</b>	<b>700</b>	-	<b>700</b>	-	<b>700</b>	<b>0.0%</b>
Reserves for Capital	-	886,900	-	907,200	-	907,200	2.3%
<b>Total Budget</b>	<b>68,819</b>	<b>887,600</b>	-	<b>907,900</b>	-	<b>907,900</b>	<b>2.3%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Miscellaneous Revenues	-	17,000	-	16,900	-	16,900	(0.6%)
Interest/Misc	8,964	3,500	9,000	9,000	-	9,000	157.1%
Carry Forward	934,100	868,200	874,300	883,300	-	883,300	1.7%
Less 5% Required By Law	-	(1,100)	-	(1,300)	-	(1,300)	18.2%
<b>Total Funding</b>	<b>943,064</b>	<b>887,600</b>	<b>883,300</b>	<b>907,900</b>	-	<b>907,900</b>	<b>2.3%</b>

Forecast FY 2018:

There are no anticipated activity beyond fund balance rolling forward and interest earnings.

Current FY 2019:

There are no planned funding requests presently identified for FY 19. As requests are received, they will be brought before the Board of County Commissioners for approval.

Revenues:

Due to the continued fluctuating nature of the real estate market, land sales have proved very difficult to predict. However, the FY18 budget proposes revenues and expenditures associated with one (1) land sale sized conservatively at current sale trends.

**Collier County  
Fiscal Year 2019 Adopted Budget**

**Public Utilities Department**

**Facilities Management Division  
Americans with Disabilities Act (190)**

**Mission Statement**

Revenues generated by concession fees from the County's Government Complex Snack Bar are used to improve handicapped and general accessibility to government facilities and to ensure County employees with special needs have the proper equipment to function in the workplace.

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Americans with Disabilities Act (ADA)</b>	-	35,000	35,000	-
Upgrade County facilities to improve handicapped access to government facilities and purchase equipment for County employees with special needs.				
Current Level of Service Budget	-	35,000	35,000	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	21,731	67,700	67,700	35,000	-	35,000	(48.3%)
<b>Net Operating Budget</b>	<b>21,731</b>	<b>67,700</b>	<b>67,700</b>	<b>35,000</b>	-	<b>35,000</b>	<b>(48.3%)</b>
<b>Total Budget</b>	<b>21,731</b>	<b>67,700</b>	<b>67,700</b>	<b>35,000</b>	-	<b>35,000</b>	<b>(48.3%)</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Charges For Services	5,421	19,200	29,000	28,000	-	28,000	45.8%
Interest/Misc	595	-	500	-	-	-	na
Carry Forward	62,300	49,500	46,600	8,400	-	8,400	(83.0%)
Less 5% Required By Law	-	(1,000)	-	(1,400)	-	(1,400)	40.0%
<b>Total Funding</b>	<b>68,316</b>	<b>67,700</b>	<b>76,100</b>	<b>35,000</b>	-	<b>35,000</b>	<b>(48.3%)</b>

Forecast FY 2018:

To conduct ADA projects that include but are not limited to: ADA accessible ramping, ADA signage, ADA door closures, ADA parking spaces, ADA sidewalks, ADA lifts, etc. These projects were conducted at the following locations: Building B, Building C1, Building D Jail Visitation, Building E, Building G, Building H, Building M, Central Library, Eagle Lakes Community Park, East Naples Community Park, East Naples Library, Golden Gate Estates Library, Immokalee Library, North Collier Government Services Center, North Collier Regional Park, Veteran's Park, and Vineyards Park.

Current FY 2019:

To conduct ADA projects that include but are not limited to: ADA accessible ramping, ADA signage, ADA door closures, ADA parking spaces, ADA sidewalks, ADA lifts, etc. These projects will be conducted at the following locations: Collier County Main Government Campus, various Parks facilities, various Library facilities, various Government facilities, etc.

**Collier County  
Fiscal Year 2019 Adopted Budget**

**Public Utilities Department**

**Facilities Management Division  
Freedom Memorial (620)**

<b>Program Summary</b>				<b>FY 2019 Total FTE</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Revenues</b>	<b>FY 2019 Net Cost</b>
<b>Memorial Design &amp; Construction</b>				-	15,000	15,000	-
Current Level of Service Budget				-	15,000	15,000	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	6,225	10,000	21,000	15,000	-	15,000	50.0%
Capital Outlay	16,635	10,600	-	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>22,860</b>	<b>20,600</b>	<b>21,000</b>	<b>15,000</b>	-	<b>15,000</b>	<b>(27.2%)</b>
<b>Total Budget</b>	<b>22,860</b>	<b>20,600</b>	<b>21,000</b>	<b>15,000</b>	-	<b>15,000</b>	<b>(27.2%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Miscellaneous Revenues	15,900	-	5,300	-	-	-	na
Interest/Misc	1,279	-	300	-	-	-	na
Carry Forward	36,100	20,600	30,400	15,000	-	15,000	(27.2%)
<b>Total Funding</b>	<b>53,279</b>	<b>20,600</b>	<b>36,000</b>	<b>15,000</b>	-	<b>15,000</b>	<b>(27.2%)</b>

Notes:

The Freedom Memorial is located at the Freedom Park, also known as the Gordon River Water Quality Park, located on the northeast side of Golden Gate Parkway and Goodlette Road. On February 10, 2015 via Agenda Item 10A, the Board of County Commissioners in FY15 approved matching private contributions in the amount of \$600,000 in order to finish the Freedom Memorial. The cost to complete the project was \$1.2M with some small enhancements being added on a funds available basis.

Forecast FY 2018:

Expenditures provide for the ongoing addition of smaller commemorative enhancements to the memorial.

Current FY 2019:

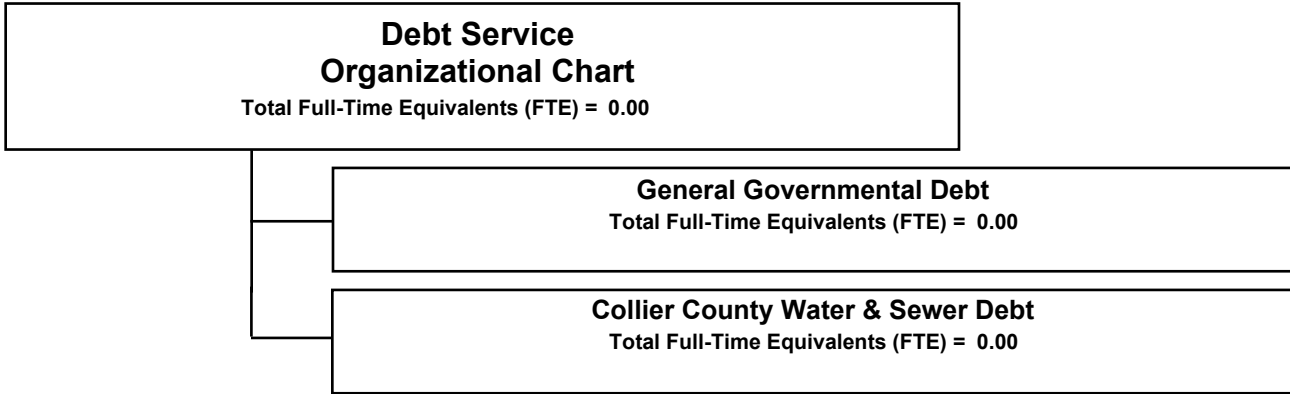
Proposed expenditures are provided for the ongoing addition of smaller commemorative enhancements to the memorial.

Revenues:

Funding is provided by the carry forward of contributions received in FY18 and prior fiscal years.



**Debt Service**



## Debt Service

### History of General Governmental Bond refundings - starting in Fiscal Year 2010:

On June 22, 2010, the Board approved the issuance of the Collier County Special Obligation Revenue Bonds, Series 2010 in order to refinance all twelve (12) of the County's outstanding Commercial Paper Loans. Assuming that the balance due on December 2012 would be rolled into a new commercial paper loan and the variable interest plus administrative fee rate is 5%, the refunding generated a net present value savings of 6.34%, or \$3,796,567. The refinancing allowed the County to take advantage of historically low fixed interest rates, eliminated variable interest rate exposure and the \$47 million lump sum loan payment due in December 2012. The Commercial Paper program served the County well over the years with the previous letter of credit provider.

Based on the Debt Service Reserve Requirement within the Bond documents and the dramatic deteriorating of the bond insurer's credit ratings, the County was obligated to allocate certain moneys to fund the parity Reserve Account by March 31, 2009. On March 24, 2009, agenda item 16(F)7 and again on September 29, 2009, agenda item 16(F)5, the Board of County Commissioners approved to allocate undesignated fund balances of the Collier County Water/Sewer District Capital and Solid Waste Landfill Closure accounts in the total amount of \$19,570,800. These moneys were placed into Sales Tax Bond Reserve Fund 217 to satisfy the funding up of the parity Reserve Account.

On October 26, 2010, the Board approved the refunding of the Capital Improvement Revenue Bonds, Series 2002. The refunding generated a net present value savings of 5.41%, or \$1,362,315 over the remaining bond life (11 years). The refunding also released approximately \$3.8 million of cash from existing debt service reserves currently restricted pursuant to the bond covenants. The new refunding Bonds known as Special Obligation Refunding Revenue Bonds, Series 2010B, were issued without any reserve or reserve insurance policy and are budgeted in fund 298. These refunding bonds are secured through a general covenant to budget and appropriate of legally available non ad valorem revenues.

On January 25, 2011, the Board approved the prepayment of the Naples Park Area Stormwater Improvement Assessment Bond, Series 1997. The prepayment generated an interest savings \$6,556.

On April 12, 2011, the Board approved the prepayment of the Conservation Collier Limited General Obligations Bond, Series 2008. The prepayment generated an interest savings \$131,725.

On October 25, 2011, the Board approved the partial refunding of the Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 5.05%, or \$4,846,269. The refunding also released approximately \$5.3 million of cash from existing debt service reserves currently restricted pursuant to the bond covenants. The new Special Obligation Refunding Revenue Bonds, Series 2011, were issued without any reserve or reserve insurance policy and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

On March 12, 2013, the Board approved to refund all remaining outstanding Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 2.96%, or \$2,064,642. The refunding also released the balance of cash (approximately \$10.4 million) from existing debt service reserves currently restricted pursuant to the bond covenants. The new Special Obligation Refunding Revenue Bonds, Series 2013, were issued without any reserve or reserve insurance policy, and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

The Special Obligation Refunding Revenue Bonds, Series 2010B, Series 2011, and Series 2013, eliminated onerous debt service surety requirements, allowing the release of all borrowed utility and solid waste enterprise funds.

On January 24, 2012, the Board approved the prepayment of the 2007 State Infrastructure Bank Loan. The prepayment generated an interest savings \$59,983.

On April 10, 2012, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2003. The partial refunding generated a net present value savings of 9.21%, or \$3,811,782. The refunding also will release approximately \$2.8 million of cash in June 2013 from existing debt service reserves currently restricted pursuant to the bond covenants. The new Gas Tax Refunding Revenue Bonds, Series 2012, were issued without any reserve or reserve insurance policy.

## **Debt Service**

**On May 13, 2014, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2005. The partial refunding generated a net present value savings of 11.38%, or \$9,731,581. The new Gas Tax Refunding Revenue Bonds, Series 2014, were issued without any reserve or reserve insurance policy.**

**On June 28, 2016, the Board approved the prepayment of the 2012 Radio Road MSTU Project Limited General Obligation Note. The prepayment generated an interest savings of \$29,891.**

**On December 12, 2017, the Board approved the partial refunding of the County's Special Obligation Revenue Bonds, Series 2010. The refunding generated a net present value savings of 6.72%, or \$2,764,838 over the remaining bond life (17 years). The new refunding Note known as Special Obligation Refunding Revenue Note, Series 2017 are budgeted in fund 298. These refunding bonds are secured through a general covenant to budget and appropriate of legally available non ad valorem revenues.**

**Collier County Government  
Fiscal Year 2019 Budget**

**Debt Service**

**History of General Governmental Debt Restructuring, Portfolio Interest Savings and  
Debt Service Reserve Fund (DSRF) Loan Return to Utilities Since FY 2010**

Date	Debt Issuance	Purpose	Security for the Bonds	Par Amount Restructured	Final Maturity	NPV % Interest Savings over Issuance Life	NPV Dollar Savings over Issuance Life	Amount Returned to DSRF**	Estimated Annual NPV Dollar Savings
July 2010	Special Obligation Revenue Bonds Series 2010	Refinance FLGFC Outstanding Variable Rate Commercial Paper using Fixed Term Bonds	CBA - All legally Available Non Ad Valorem Revenue	\$59,895,000	2034	6.34%	\$3,796,567	\$0	\$158,190.29
Nov 2010	Special Obligation Refunding Revenue Bonds Series 2010B	Refund all of the County's Outstanding CIP Sales Tax Backed Revenue Bonds, Series 2002	CBA - All legally Available Non Ad Valorem Revenue	\$24,620,000	2021	5.40%	\$1,362,315	\$3,853,476	\$123,846.82
Jan 2011		Pre-paid the Naples Park Area Stormwater Improvement Assessment Bond, Series 1997 in the amount of \$179,731.47	Special Assessment				\$6,556		
Apr 2011		Pre-paid the Conservation Collier Limited General Obligations Bond, Series 2008 in the amount of \$7,219,962.62	Ad Valorem				\$131,725		
Jan 2012	Special Obligation Refunding Revenue Bonds, Series 2011	Refund a portion of the County's Outstanding Series 2003 and 2005 CIP Sales Tax Backed Revenue Bonds	CBA - All legally Available Non Ad Valorem Revenue	\$92,295,000	2030	5.05%	\$4,846,269	\$5,315,794	\$295,321.89
Jan 2012		Pre-paid the 2007 State Infrastructure Bank (SIB) Loan in the Amount of \$4,442,394.40	Gas Taxes				\$59,983		
Apr 2012	Gas Tax Refunding Revenue Bonds, Series 2012	Refund a portion of the County's Outstanding Series 2003 Gas Tax Backed Revenue Bonds	Gas Taxes	\$38,680,000	2023	9.20%	\$3,811,782	\$0	\$317,648.50
Apr 2013	Special Obligation Refunding Revenue Bonds, Series 2013	Refunds all Remaining Outstanding Series 2003 and 2005 CIP Sales Tax Backed Revenue Bonds	CBA - All legally Available Non Ad Valorem Revenue	\$73,805,000	2035	2.96%	\$2,064,642	\$10,401,508	\$89,767.04
May 2014	Gas Tax Refunding Revenue Bonds Series 2014	Refunds all Remaining Outstanding Series 2005 Gas Tax Revenue Bonds	Gas Taxes	\$89,780,000	2025	11.38%	\$9,731,581	\$0	\$748,583.15
Oct 2016		Pre-paid the Radio Road MSTU Limited General Obligation Note, Series 2012 in the Amount of \$338,891	Ad Valorem from MSTU				\$29,891		
Dec 2017	Special Obligation Refunding Revenue Note, Series 2017	Refunds Special Obligation Revenue Bond, Series 2010	CBA - All legally Available Non Ad Valorem Revenue	\$43,713,000	2034	6.72%	\$2,764,838	\$0	\$162,637.51
<b>Totals</b>				<b>\$422,788,000</b>			<b>\$28,606,149</b>	<b>\$19,570,778</b>	<b>\$1,895,995</b>

\*\* Debt Service Reserve Fund Requirement eliminated through debt restructuring and all loaned funds from Public Utilities returned.

## Debt Service Summary

The Debt Service Section details budgets for the payment of principal and interest on borrowed funds. Funds are borrowed through issuance of general obligation or revenue bonds, commercial paper or bank loans. General obligation bonds are secured by property taxes and can be issued only following a referendum, while revenue bonds pledged a limited revenue source such as sales or gas taxes to repayment and special obligation bonds pledge a basket of legally available non ad valorem revenues. The budget for each debt service fund details the type of debt, the principal outstanding, and the revenue source that is pledged to retire the debt.

### Summary of FY 2019 Budgeted Principal and Interest Payments by Fund

<u>Fund Title</u>	<u>Fund #</u>	<u>Principal</u>	<u>Interest</u>	<u>Arbitrage Services</u>	<u>Fiscal Agent Fee</u>	<u>Total</u>
Series 2012 and 2014 Gas Tax Revenue Bond	212	10,830,000	2,541,600	7,000	10,000	13,388,600
Forest Lakes Roadway Limited General Obligation Bonds	259	475,000	76,200	3,500	500	555,200
Bayshore/Gateway Triangle CRA Taxable Note (TD Bank), Series 2017	287	473,500	156,700	0	1,000	631,200
Special Obligation Bonds, Series 2010/2017, 2010B, 2011 and 2013	298	10,865,000	7,190,900	12,000	20,000	18,087,900
Commercial Paper Loans	299	<u>400,000</u>	<u>300,000</u>	<u>3,500</u>	<u>0</u>	<u>703,500</u>
Sub-Total General Governmental Debt		23,043,500	10,265,400	26,000	31,500	33,366,400
County Water /Sewer District Debt	410	<u>15,564,500</u>	<u>4,919,500</u>	<u>12,000</u>	<u>11,000</u>	<u>20,507,000</u>
Total		\$38,608,000	\$15,184,900	\$38,000	\$42,500	\$53,873,400

All required principal and interest payments have been made in a timely manner on these bonds.

The County maintains an excellent investment quality credit rating from all three major rating agencies. The County's implied corporate credit rating was upgraded by Standard & Poor's to AAA in November 2014 and remains Aa1 by Moody's. The following are ratings for select revenue bond debt investments.

### Current Bond Rating by Rating Agency

<u>Debt Instrument</u>	<u>Moody's</u>	<u>Standard &amp; Poor's</u>	<u>Fitch</u>
Series 2012 Gas Tax Revenue Refunding Bond	A2	A+	AA-
Series 2014 Gas Tax Revenue Refunding Bond	-	-	-
Series 2010 Special Obligation Bond	Aa2	AAA	AA
Series 2010B Special Obligation Bond	Aa2	AAA	AA
Series 2011 Special Obligation Bond	Aa2	AAA	AA
Series 2013 Special Obligation Bond	Aa2	AAA	AA
Series 2007 Forest Lakes Roadway Limited General Obligation Bond (1)	-	-	-
Series 2013, County Water-Sewer Refunding Revenue Bonds	-	-	-
Series 2015, County Water-Sewer Refunding Revenue Bonds	-	-	-
Series 2016, County Water-Sewer Refunding Revenue Bonds	Aa1	-	AAA

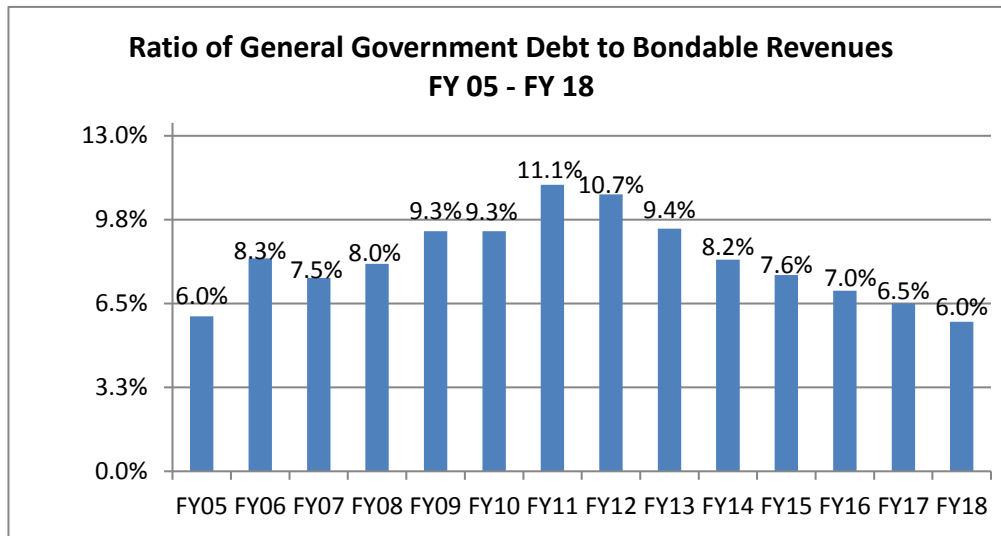
(1) Insured by National Public Finance Guarantee Corp (formerly MBIA).

For the past few years, the County has taken advantage of historically low interest rates and reduced further the cost of borrowing through aggressive restructuring of the debt portfolio. Collier County's principal debt outstanding at September 30, 2018 totals \$470 million of which \$268 million is connected with infrastructure improvements necessitated by population growth and related service demands since 2004. The County's principal debt has been reduced by \$318 million since FY 2008. It is estimated that approximately 50% of the County's existing principal debt will be paid off within the next 6 years. Annual principal and interest payments servicing the current outstanding debt represents 4.51% of the County's net budget.

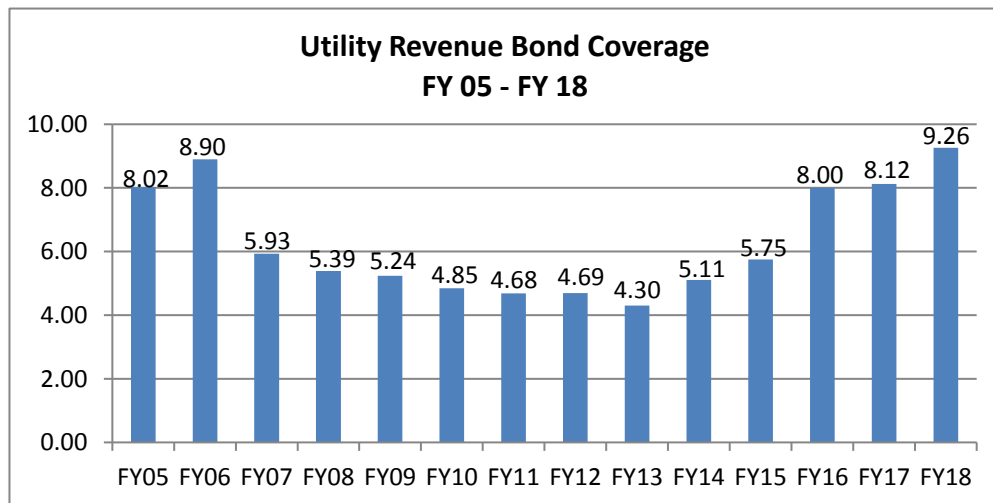
Florida Statutes place no limitations on the application of revenues to debt service by local taxing authorities, but prudent fiscal management dictates a self-imposed level of restraint. The following policy regarding the

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

issuance of debt was adopted in the Growth Management Plan. Collier County will not exceed a maximum ratio of total general government debt service to bondable revenues from current sources of 13%. Current bondable revenues are ad valorem taxes, communications services tax revenue, gas taxes, revenue sharing, impact fees, sales tax, tourist taxes, court facility fees, and charges for services in parks and recreation and community development. The ratio of total general government debt service to bondable revenues from current sources is 5.8% (unaudited for FY18). The FY 11 percent of 11.1% was expected and the reason for the increase from FY 10 to FY 11 is the substantial drop in revenues, specifically ad valorem revenues due to tax base erosion resulting from the economic recession. Future consideration of any debt issuance is a policy decision of the Board in accordance with the County's Debt Management Policy. The trend in this ratio is depicted below.



The enterprise funds operate under revenue bonding ratios set by the financial markets and are, therefore, excluded from this debt policy. The utility revenue bonds require coverage (net revenue consisting of user fees, special assessments, and system development charges divided by total debt service requirements) of 1.25. As demonstrated below, the actual coverage well exceeds the ratio required in the utility bond covenants.



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

Many, but not all, capital projects are funded on a cash basis. This is recognized in the Growth Management Plan policy regarding general obligation debt: Certain large scale projects of significant county-wide impact and cost would, if funded by current ad valorem taxes in the year of construction, result in an unacceptable millage rate. These projects could be proposed for general obligation bonding. The electorate could be asked through referendum to approve the borrowing of funds for the projects and the levy of ad valorem taxes to pay the resulting debt service. Any capital projects financed by borrowing money shall have a repayment period limited to the useful life of the asset.

**Bond Refinancing**

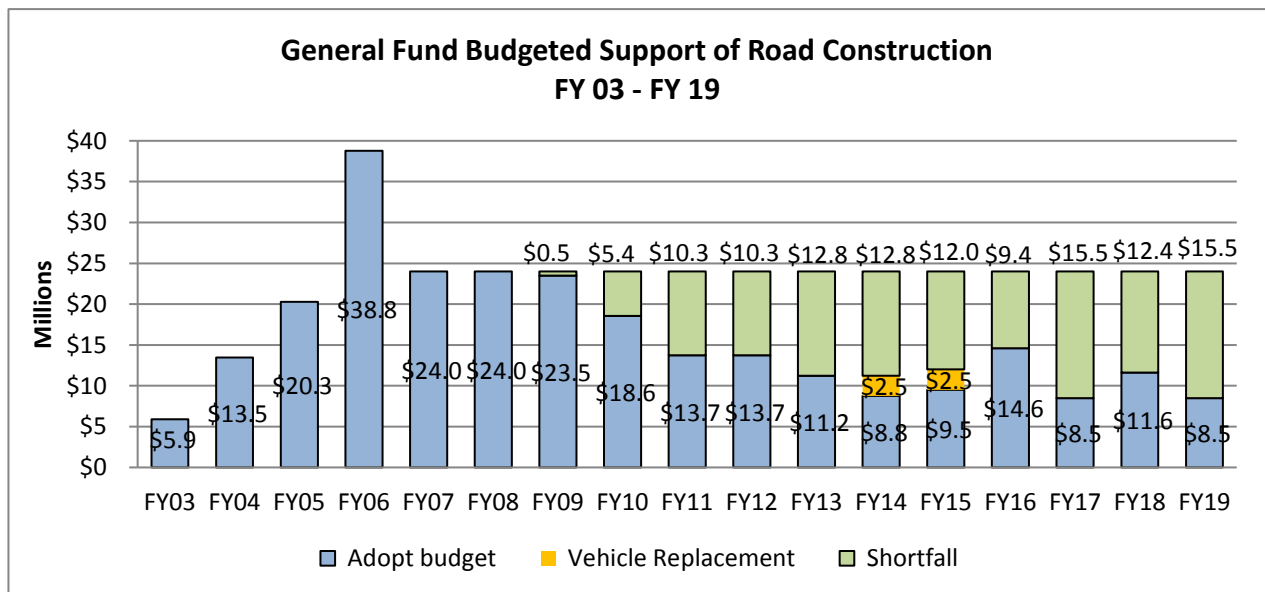
The County's Finance Committee, consisting of key County financial management and legal staff, the County's Financial Advisor, and the County Bond Counsel explore the possibility of savings to be generated through refinancing existing bond issues. Depending on market conditions, bond refunding/refinancing may be recommended by the Finance Committee. In general, the net present value savings generated by any proposed refinancing shall be a minimum of 5%. As a general rule, savings generated by refinancing shall be utilized to reduce future debt service payments. Five (5) percent savings is considered a benchmark, but any advance refunding that produces a smaller net present value savings may be considered on a case-by-case basis.

Over the past seven (8) fiscal years the County has restructured \$422.8 million in outstanding general governmental debt which reduced the cost of borrowing by \$28.6 million within the portfolio and returned all \$19.5 million borrowed from enterprise funds which was required to fund a debt service reserve under the previously outdated bond covenants.

**Impact of Bonding on Current and Future Operations**

**Road Construction Program**

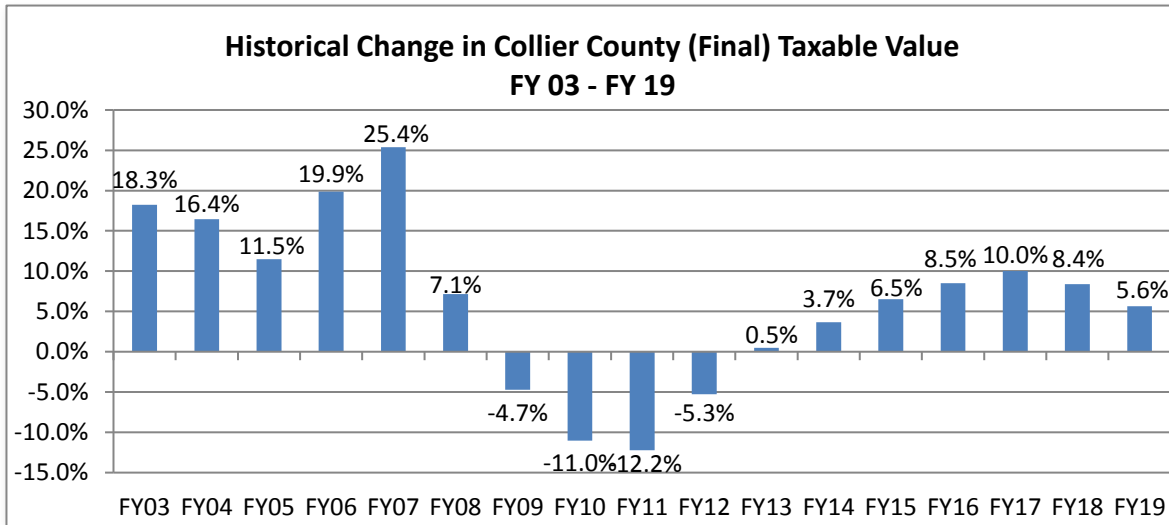
The adopted road-financing plan (approved by the Board of County Commissioners following the defeat of an infrastructure sales tax referendum) required bonding all of the County's available gas tax capacity. Gas tax revenues were previously used to fund the road construction program on a pay as you go basis. The Board also committed to using General Fund ad valorem taxes as a revenue stream in the road construction program. The magnitude of the commitment (backfilling for the gas tax revenue now committed to debt repayment) is highlighted in the following graph.



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

The FY 06 General Fund transfer to road construction included \$14.1 million accumulated in reserves over the past few budget cycles, while there were extraordinary increases in taxable value. The General Fund support of the road program was expected to be maintained at \$24.0 million annually, as there will be a large future requirement for road resurfacing due to the level of new lane miles added to the road network in Collier County in recent years, as well as a need to address bridge maintenance in the Golden Gate Estates area. During the recession, the softening real estate market and declining taxable values challenged the County's ability to commit General Fund resources – at the proposed \$24 million level – toward roadway construction and capital maintenance. In FY 14 and FY 15, Growth Management Division requested that approximately \$2.5 million (each year) of the road construction money go towards operations and replacing vehicles and equipment. Starting in FY 17, the Growth Management Department reallocated some of the road capital money to stormwater and asset management projects.

Prior to considering any new or enhanced programs, the Board, in previous budget years, committed to using growth tax revenues from rapidly escalating property values (new construction and increased value of existing properties) to meet the requirements of the road construction program. However, the downward trend in taxable value and slow recovery will mean a reduced property tax investment in the road program. The annual change in Collier County taxable value is depicted in the following graph.

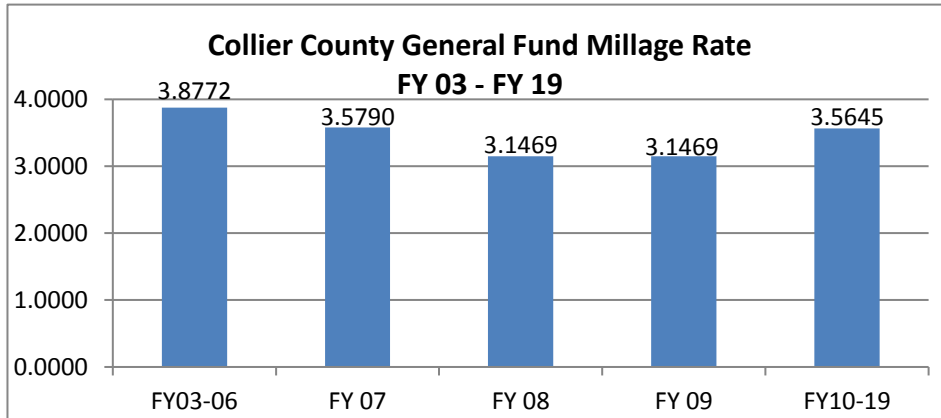


This has impacted County operations in a number of ways. In spite of the rapidly escalating property values in Collier County, the General Fund millage rate was maintained at a constant level during the period from FY 03 through FY 06.

Due to the magnitude of the increases in taxable value from FY 03 through FY 07, budget policy development in FY 08 emphasized rolling back the millage rate for any increase in taxable value above 10%. The softening of the real estate market resulted in only a 7.1% increase in taxable value in FY 08. However, consistent with the requirements of tax reform legislation, the General Fund millage rate was reduced to 3.1469 in FY 08. For FY 10, faced with another year of County wide taxable value reductions and the prospects of instability in State shared revenues and sales tax due to uncertain economic conditions; the Board voted to increase the millage rate to 3.5645 in order to avoid service cuts. From FY 11 through FY 19, the Board adopted a millage neutral policy guidance.



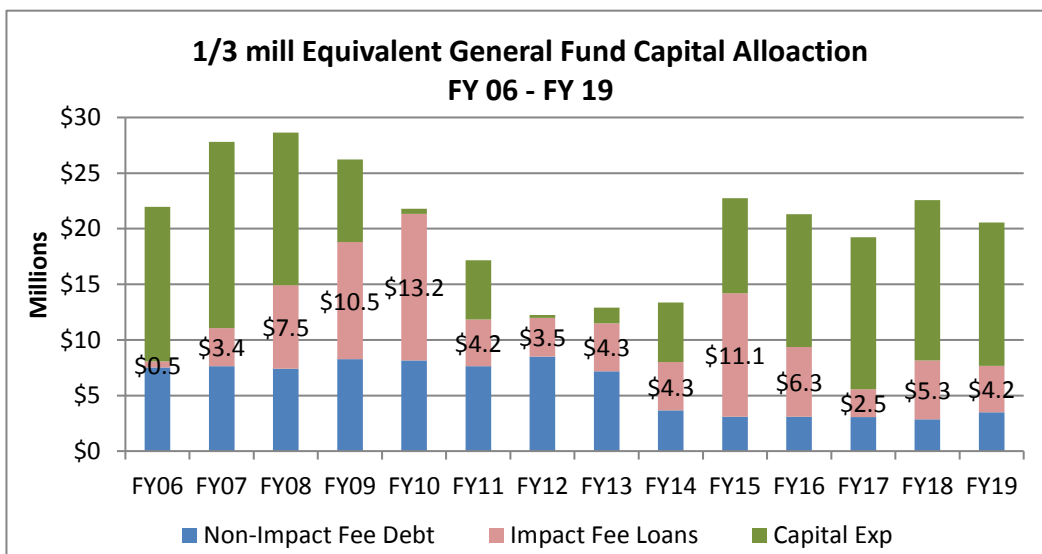
**Collier County Government  
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**General Government Capital Projects**

General government capital projects are included in the General Fund. Projects include renovations to existing facilities and construction of new general government facilities for which there is no established impact fee. The annual funding allocation for General Fund capital projects should be the equivalent in dollars to 0.3333 mills, however, in FY 19, it dropped to 0.2328 mills.

Debt service payments for growth related projects financed with capital improvement bonds were to be paid off with impact fees. Since FY 06, impact fee collections have been insufficient to pay their debt service. Impact fee collections have declined by more than 50% since FY 07. Therefore, the General Fund is assisting the impact fee funds with their debt service payments. To date, General Fund loan total to the various impact trust funds exceeds \$103.1 million. For FY 12, loans to the various impact fee funds were reduced by a one-time occurrence of reallocating unused project money to debt. Also, the Capital Improvement Revenue Bonds, Series 2002/2003/2005 were refunded into the 2010B; 2011 and 2013 Special Obligation Bonds reducing the principal and interest payments from the various impact fee funds, therefore further reducing the size of the General Fund loans. For FY 15, the \$11.1 million loan included \$4.3 million to assist the impact fee funds with their debt service payments and \$6.8 million for funding for three growth related projects, an EMS station, a Sheriff Substation and the purchase and renovation of building for the Supervisor of Elections. For FY 16, the \$6.3 million loan includes an additional \$900,000 for the Sheriff Substation. For FY 18, the \$5.3 million loan includes funding for a new EMS station of \$2 million.



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Collier County, Florida  
DRAFT – Notes to the Financial Statements  
September 30, 2018**

**NOTE 6 – LONG-TERM DEBT**

**SUMMARY OF CHANGES IN LONG-TERM OBLIGATIONS**

The following is a summary of changes in long-term obligations for the year ended September 30, 2018:

	000's Omitted					
	October 1, 2017	Additions	Reductions	Premium Amortized	September 30, 2018	Due within one year
<b>Governmental Activities:</b>						
Bonds Payable	\$ 220,775	\$ -	\$ (54,685)	\$ -	\$ 166,090	\$ 14,205
Premium on Bonds Payable	13,871	-	(503)	(1,447)	11,921	-
Direct Placement Loans Payable	74,155	43,713	(7,653)	-	110,215	7,965
Commercial Paper Loans	-	12,000	(100)	-	11,900	400
Notes Payable	5,072	-	(457)	-	4,615	473
Capital Lease Obligations	316	-	(80)	-	236	83
Self-Insurance Claims	8,485	76,807	(73,156)	-	12,136	8,111
Compensated Absences	28,469	8,889	(7,728)	-	29,630	9,994
Total	<u>\$ 351,143</u>	<u>\$ 141,409</u>	<u>\$ (144,362)</u>	<u>\$ (1,447)</u>	<u>\$ 346,743</u>	<u>\$ 41,231</u>
<b>Business-type Activities:</b>						
Bonds Payable	\$ 48,105	\$ -	\$ -	\$ -	\$ 48,105	\$ -
Premium on Bonds Payable	11,246	-	-	(603)	10,643	-
Direct Placement Loans Payable	20,825	35,965	(5,528)	-	51,262	6,261
Notes Payable	87,519	-	(9,574)	-	77,945	9,369
Capital Lease Obligations	865	-	(344)	-	521	348
Landfill Closure Liability	1,777	-	(27)	-	1,750	-
Compensated Absences	2,942	2,706	(2,496)	-	3,152	2,522
Total	<u>\$ 173,279</u>	<u>\$ 38,671</u>	<u>\$ (17,969)</u>	<u>\$ (603)</u>	<u>\$ 193,378</u>	<u>\$ 18,500</u>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Collier County, Florida  
DRAFT – Notes to the Financial Statements  
September 30, 2018**

**NOTE 6 – LONG-TERM DEBT – CONTINUED**

**DESCRIPTIONS OF BONDS, LOANS AND NOTES PAYABLE**

Bonds, loans and notes payable at September 30, 2018 were composed of the following:

**GOVERNMENTAL ACTIVITIES**

**Governmental Activities Limited General Obligation Bonds**

\$6,215,000 2007 Limited General Obligation Bonds, Forest Lakes Roadway and Drainage Municipal Service Taxing Unit, due in installments of \$300,000 to \$540,000 through January 1, 2022; interest at 3.75% to 4.25% and collateralized by a limited ad valorem pledge of up to 4 mils. Bonds were issued for purposes of financing the costs of certain roadway lighting, drainage and restoration within the Forest Lakes Municipal Service Taxing Unit.	\$ 2,030,000
Total Governmental Activities Limited General Obligation Bonds	\$ 2,030,000

**Governmental Activities Revenue Bonds**

\$38,680,000 2012 Gas Tax Refunding Revenue Bonds, due in annual installments of \$2,700,000 to \$6,605,000 through June 1, 2023; interest at 3.00% to 5.00% and collateralized by a pledge on the combined gas tax proceeds. Bonds were issued for purposes of advance refunding the County's 2003 Gas Tax Revenue Bonds.	\$ 17,220,000
\$59,895,000 2010 Special Obligation Revenue Bonds, due in annual installments of \$1,545,000 to \$3,860,000 through July 1, 2034; interest at 3.00% to 4.50% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Bonds were issued to refund all of the County's then outstanding promissory notes issued pursuant to the pooled commercial paper loan program of the Florida Local Government Finance Commission.	4,260,000
\$24,620,000 2010B Special Obligation Refunding Revenue Bonds, due in annual installments of \$1,830,000 to \$2,630,000 through October 1, 2021; interest at 3.00% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Bonds were issued for purposes of advance refunding the County's 2002 Capital Improvement Revenue Bonds.	9,960,000
\$92,295,000 2011 Special Obligation Refunding Revenue Bonds, due in annual installments of \$1,605,000 to \$8,270,000 through October 1, 2029; interest at 2.50% to 5.00% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Bonds were issued for purposes of advance refunding a portion of the County's 2003 and 2005 Capital Improvement and Refunding Revenue Bonds.	58,815,000
\$73,805,000 2013 Special Obligation Refunding Revenue Bonds, due in annual installments of \$4,860,000 to \$8,525,000 through October 1, 2035; interest at 3.50% to 4.00% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Bonds were issued for purposes of advance refunding all of the County's remaining 2003 and 2005 Capital Improvement and Refunding Revenue Bonds.	73,805,000
Total Governmental Activities Revenue Bonds	\$ 164,060,000

**Collier County Government  
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**Collier County, Florida  
DRAFT – Notes to the Financial Statements  
September 30, 2018**

**NOTE 6 – LONG-TERM DEBT – CONTINUED**

**Governmental Activities Direct Placement Loans**

\$89,780,000 2014 Gas Tax Refunding Revenue Bond (Bank Term Loan) due in annual installments of \$1,065,000 to \$13,265,000 through June 1, 2025; interest at 2.33% and collateralized by a pledge on the combined gas tax proceeds. Loan was issued to advance refund a portion of the County's 2005 Gas Tax Revenue Bonds. \$ 66,615,000

\$43,713,000 2017 Special Obligation Refunding Revenue Note (Bank Term Loan) due in annual installments of \$113,000 to \$3,724,000 through July 1, 2034; interest at 3.09% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Loan was issued to advance refund a portion of the County's 2010 Special Obligation Revenue Bonds. 43,600,000

Total Governmental Activities Direct Placement Loans \$ 110,215,000

**Governmental Activities Commercial Paper Loans**

\$12,000,000 Commercial Paper issued by the Florida Local Government Finance Commission Pooled Commercial Paper Program due on June 6, 2023; monthly variable interest for the current fiscal year of 2.03% to 2.73%, based on the underlying commercial paper that is purchased and collateralized by all legally available non-ad valorem revenues. Loan was issued for purposes of purchasing a parcel of land for the County's amateur sports complex. \$ 11,900,000

Total Governmental Activities Commercial Paper Loans \$ 11,900,000

**Governmental Activities Note Payable**

\$5,293,293 2017 Bayshore Gateway Community Redevelopment Agency Taxable Note with TD Bank, N.A., due in monthly installments of \$35,574 to \$52,349 through March 1, 2027; interest at 3.56% and collateralized by a pledge on all legally available non-ad valorem revenues of the Bayshore Gateway Community Redevelopment Agency. Note was issued to refund the 2013 Collier County Community Redevelopment Agency Taxable Note (Fifth Third Bank). \$ 4,615,198

Total Governmental Activities Note Payable \$ 4,615,198

Total Governmental Activities Obligations \$ 292,820,198

Unamortized Bond Premium \$ 11,921,472

Governmental Activities Obligations, Net \$ 304,741,670

Less Current Portion of Governmental Activities Obligations \$ (23,043,424)

Long-Term Portion of Governmental Activities Obligations, Net \$ 281,698,246

**BUSINESS-TYPE ACTIVITIES**

**Business-type Activities Revenue Bonds**

\$48,105,000 2016 Collier County Water and Sewer Refunding Revenue Bonds due in annual installments of \$5,035,000 to \$7,090,000 through July 1, 2036; interest at 5.00% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District (District). Bonds were issued for purposes of currently refunding all of the District's remaining 2006 Water and Sewer Revenue Bonds. \$ 48,105,000

Total Business-type Activities Revenue Bonds \$ 48,105,000

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Collier County, Florida  
DRAFT – Notes to the Financial Statements  
September 30, 2018**

**NOTE 6 – LONG-TERM DEBT – CONTINUED**

**Business-type Activities Direct Placement Loans**

<p>\$17,769,080 2013 Collier County Water and Sewer Refunding Revenue Bond (Bank Term Loan) due in annual installments of \$1,369,430 to \$4,312,275 through July 1, 2021; interest at 1.47% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District. Loan was issued to currently refund all of the District's 2003B Water and Sewer Refunding Revenue Bonds.</p>	\$ 4,281,907
<p>\$17,687,000 2015 Collier County Water and Sewer Refunding Revenue Bond (Bank Term Loan) due in annual installments of \$2,533,000 to \$4,561,000 through July 1, 2022; interest at 1.75% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District. Loan was issued to advance refund a portion of the District's 2006 Water and Sewer Revenue Bonds.</p>	12,575,000
<p>\$35,965,000 2018 Collier County Water and Sewer Revenue Bond (Bank Term Loan) due in annual installments of \$1,560,000 to \$3,945,000 through July 1, 2029; interest at 2.41% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District. Loan was issued to finance the acquisition of water and wastewater utility facilities within the Golden Gate Community.</p>	<u>34,405,000</u>
<b>Total Business-type Activities Direct Placement Loans</b>	<b><u>\$ 51,261,907</u></b>

**Business-type Activities Notes Payable**

<p>\$166,580 County Water and Sewer District agreement with private developer payable through use of sewer impact fee credits. Non-interest bearing agreement.</p>	\$ 65,557
<p>\$89,982,000 2016 County Water and Sewer District Refunding Revenue Note with Florida Community Bank, N.A., due in monthly installments of \$2,881,000 to \$9,574,000 through July 1, 2029; interest at 1.80% and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District. Loan was issued to currently refund all of the District's State Revolving Fund Loans.</p>	<u>77,879,000</u>
<b>Total Business-type Activities Loans and Notes Payable</b>	<b><u>\$ 77,944,557</u></b>
<b>Total Business-type Activities Obligations</b>	<b><u>\$ 177,311,464</u></b>
<b>Unamortized Bond Premium</b>	<b><u>\$ 10,643,362</u></b>
<b>Business-type Activities Obligations, Net</b>	<b><u>\$ 187,954,826</u></b>
<b>Less Current Portion of Business-type Activities Obligations Payable from Unrestricted Assets</b>	<b>\$ (11,673,360)</b>
<b>Less Current Portion of Business-type Activities Obligations Payable from Restricted Assets</b>	<b><u>\$ (3,956,677)</u></b>
<b>Long-Term Portion of Business-type Activities Obligations, Net</b>	<b><u>\$ 172,324,789</u></b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Collier County, Florida  
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**NOTE 6 – LONG-TERM DEBT – CONTINUED**

**SUMMARY OF DEBT SERVICE REQUIREMENTS TO MATURITY**

The total annual debt service requirements to maturity of long-term debt, excluding compensated absences, capitalized leases, premiums, discounts and arbitrage rebate liability, are as follows:

Governmental Activities						
Fiscal Year	Limited General Obligation Bonds		Revenue Bonds		Direct Placement Loans	
	Principal	Interest	Principal	Interest	Principal	Interest
2019	\$ 475,000	\$ 76,181	\$ 13,730,000	\$ 6,593,206	\$ 7,965,000	\$ 2,899,369
2020	495,000	55,569	14,380,000	5,957,469	8,152,000	2,711,847
2021	520,000	34,000	12,780,000	5,303,606	10,576,000	2,519,915
2022	540,000	11,475	13,390,000	4,666,256	10,843,000	2,254,448
2023	-	-	11,260,000	4,089,782	11,120,000	1,982,175
2024-28	-	-	38,730,000	14,899,966	40,834,000	5,503,384
2029-33	-	-	38,095,000	7,982,732	17,001,000	2,183,393
2034-38	-	-	21,695,000	1,229,300	3,724,000	115,072
<b>Totals</b>	<b>\$ 2,030,000</b>	<b>\$ 177,225</b>	<b>\$164,060,000</b>	<b>\$ 50,722,317</b>	<b>\$110,215,000</b>	<b>\$ 20,169,603</b>

Governmental Activities					
Fiscal Year	Commercial Paper Loans		Notes Payable		Totals
	Principal	Interest	Principal	Interest	
2019	\$ 400,000	\$ 705,000	\$ 473,424	\$ 156,626	\$ 33,475,825
2020	400,000	681,000	490,556	139,494	33,464,955
2021	400,000	657,000	508,308	121,743	33,422,593
2022	400,000	633,000	526,702	103,349	33,370,252
2023	10,300,000	459,000	545,762	84,289	39,843,031
2024-28	-	-	2,070,446	134,733	102,172,529
2029-33	-	-	-	-	65,262,125
2034-38	-	-	-	-	26,763,372
<b>Totals</b>	<b>\$ 11,900,000</b>	<b>\$ 3,135,000</b>	<b>\$ 4,615,198</b>	<b>\$ 740,234</b>	<b>\$367,774,682</b>

Business-type Activities							
Fiscal Year	Revenue Bonds		Direct Placement Loans		Notes Payable		Totals
	Principal	Interest	Principal	Interest	Principal	Interest	
2019	\$ -	\$ 2,405,250	\$ 6,261,480	\$ 1,112,167	\$ 9,368,557	\$ 1,401,822	\$ 20,549,276
2020	-	2,405,250	6,384,464	991,822	9,027,000	1,234,368	20,042,904
2021	-	2,405,250	6,499,963	869,013	9,189,000	1,071,882	20,035,108
2022	-	2,405,250	6,961,000	743,893	7,891,000	906,480	18,907,623
2023	-	2,405,250	3,505,000	606,235	8,034,000	764,442	15,314,927
2024-28	-	12,026,250	18,815,000	1,723,753	31,554,000	1,776,312	65,895,315
2029-33	27,835,000	9,378,250	2,835,000	68,323	2,881,000	51,858	43,049,431
2034-38	20,270,000	2,060,000	-	-	-	-	22,330,000
<b>Totals</b>	<b>\$ 48,105,000</b>	<b>\$ 35,490,750</b>	<b>\$ 51,261,907</b>	<b>\$ 6,115,206</b>	<b>\$ 77,944,557</b>	<b>\$ 7,207,164</b>	<b>\$226,124,584</b>

Collier County, Florida  
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**NOTE 6 – LONG-TERM DEBT – CONTINUED**

**CURRENT YEAR DEBT REFUNDING**

On December 28, 2017 Collier County issued the Series 2017 Special Obligation Refunding Revenue Note (Bank Term Loan) in the par amount of \$43,713,000. These bonds were issued for the purpose of advance refunding portions of the County's outstanding Special Obligation Revenue Bonds, Series 2010. The final maturity of the Series 2017 Note is July 1, 2034, with an interest rate of 3.09%. The advanced refunding achieved a net present value savings of 6.73% on the refunded bonds and an aggregate debt service savings of \$3,530,341. The Series 2017 Special Obligation Refunding Revenue Note was issued as a direct placement financing, secured with a lien on parity with all outstanding Special Obligation Refunding Revenue Bonds. The refunded Series 2010 Special Obligation Revenue Bonds have a redemption date of July 1, 2020.

**RESTRICTIVE COVENANTS**

According to County resolutions authorizing the issuance of the Series 2010, 2010B, 2011 and 2013 Special Obligation Refunding Revenue Bonds and Series 2017 Special Obligation Refunding Revenue Note, the County has covenanted, subject to certain restrictions and limitations, to appropriate in its annual budget, by amendment if necessary, from non-ad valorem revenues amounts sufficient to pay principal and interest on the combined Special Obligation Bonds and Notes.

According to County resolutions authorizing the issuance of the Series 2012 Gas Tax Revenue Refunding Bonds and Series 2014 Gas Tax Refunding Revenue Bond, the issues are payable from and secured by liens on gas tax revenues.

The covenants of the loan agreement authorizing the Florida Local Government Finance Commission loans include appropriation in the annual amounts of non-ad valorem revenues or other legally available funds sufficient to satisfy the loan repayments.

Bayshore Gateway Community Redevelopment Agency (Agency) tax increment revenues are pledged for the repayment of the Agency's Series 2017 taxable note. The Agency has additionally covenanted to budget and appropriate from all legally available non-ad valorem revenues of the Agency to pay the Series 2017 note to the extent the tax increment revenues are insufficient. The Series 2017 note does not constitute an indebtedness of the County and is payable solely from the security provided by the Bayshore Gateway Community Redevelopment Agency. The Agency is required to have a debt service reserve balance with the lending bank of \$315,026 as of the end of fiscal year 2017. The Agency was in compliance with these covenants for the year ended September 30, 2018.

The County Water and Sewer District (District) has pledged future water and sewer customer revenues, net of certain operating expenses, to repay \$99,366,907 in Series 2013, 2015, 2016 and 2018 revenue bonds. Proceeds from the bonds were used for the refinancing of bonds issued for purposes of rehabilitation or expansion of the District's water and sewer systems. Principal and interest are payable through July 1, 2036, solely from the net revenues and certain other fees and charges derived from operation of the County's Water and Sewer District (District). The pledge of net revenues by the District from the operation of the system does not constitute a lien upon the system or any other property of the County. The resolutions authorizing the revenue bonds include an obligation for the District to fix, establish and maintain such rates and collect such fees so as to provide in each year net revenues, as defined in the bond resolutions, which together with system development fees (impact fees) and special assessment proceeds (if applicable) received shall be at least 125% of the annual debt service requirements for the bonds, provided, however, that net revenues in each fiscal year shall be adequate to pay at

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**NOTE 6 – LONG-TERM DEBT – CONTINUED**

least 100% of the annual debt service on the bonds. Fiscal year 2018 pledged revenues, net of operating expenses (excluding depreciation and amortization), were \$66,280,670, and \$80,368,232 when system development fees were included. Principal and interest paid on the bonds during fiscal year 2018 totaled \$8,577,955, providing coverage of 762% and 926%, respectively. In addition, bond covenants require a renewal and replacement amount equal to \$300,000 in the District funds. The District was in compliance with these covenants for the year ended September 30, 2018.

The District has a note outstanding in the amount of \$77,879,000 with Florida Community Bank, N.A. This note is collateralized by a lien on pledged revenues consisting of net revenues from the operations of the County Water and Sewer System and system development fees. The lien is subordinate in all respects to the liens placed upon pledged revenues established by bonded indebtedness. The District’s note was in compliance with these covenants for the year ended September 30, 2018.

**LEGAL DEBT MARGIN**

The Constitution of the State of Florida and the Florida Statutes set no legal debt limit.

**LEASE OBLIGATIONS**

Capitalized leases payable at September 30, 2017 amounted to \$757,334. These obligations, which are collateralized by equipment and vehicles, have total annual installments ranging from \$29,703 to \$352,412 including interest ranging from 1.83% to 4.82% and mature through 2022. As of year-end, equipment currently leased under capital leases in the governmental activities had a historical cost of \$1,001,732 and accumulated depreciation of \$852,895. Equipment currently leased under capital leases in the business-type activities had a historical cost of \$2,388,606 and accumulated depreciation of \$1,741,364.

Future minimum capital lease obligations as of September 30, 2018 were as follows:

	<u>Governmental Activities</u>	<u>Business-type Activities</u>	<u>Total</u>
2019	\$ 92,888	\$ 352,412	\$ 445,300
2020	92,887	94,432	187,319
2021	40,234	78,693	118,927
2022	<u>29,702</u>	<u>-</u>	<u>29,702</u>
Total minimum lease payments	255,711	525,537	781,248
Less amount representing interest	<u>(19,278)</u>	<u>(4,636)</u>	<u>(23,914)</u>
Present value of minimum lease payments	<u>\$ 236,433</u>	<u>\$ 520,901</u>	<u>\$ 757,334</u>

The County also leases office space, office equipment and storage space under operating leases. These leases expire or are cancellable within the next fiscal year. In the normal course of operations, these leases will be renewed or replaced by other leases. Total rental expenditures for all operating leases within the governmental activities for the year ended September 30, 2018 were \$1,868,081. Total rental expenditures for all operating leases within business-type activities for the year ended September 30, 2018 were \$304,192.



**Collier County Government  
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**Debt Service**

<b>Division Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	-	38,000	38,000	38,000	-	38,000	0.0%
Arbitrage Services	25,727	34,500	34,000	38,000	-	38,000	10.1%
Payment to Escrow Agent	99,281,655	-	80,331,500	-	-	-	na
Debt Service	111,970	42,500	338,800	42,500	-	42,500	0.0%
Debt Service - Principal	29,720,107	35,114,000	36,887,000	38,608,000	-	38,608,000	10.0%
Debt Service - Interest Expense	16,321,153	15,473,900	14,785,200	15,184,900	-	15,184,900	(1.9%)
<b>Total Net Budget</b>	<b>145,460,611</b>	<b>50,702,900</b>	<b>132,414,500</b>	<b>53,911,400</b>	<b>-</b>	<b>53,911,400</b>	<b>6.3 %</b>
Trans to Property Appraiser	4,193	4,700	4,700	5,000	-	5,000	6.4%
Trans to Tax Collector	10,553	15,100	15,100	15,700	-	15,700	4.0%
Trans to 001 General Fund	163	1,000	-	-	-	-	(100.0%)
Trans to 174 Consvr Collier Maint	-	500	-	-	-	-	(100.0%)
Trans to 325 Stormw Cap Fd	-	12,400	12,200	-	-	-	(100.0%)
Reserves for Contingencies	-	20,000	-	20,000	-	20,000	0.0%
Reserves for Debt Service	-	16,503,500	-	17,627,900	-	17,627,900	6.8%
Reserves for Future Debt Service	-	955,300	-	716,100	-	716,100	(25.0%)
Reserves for Capital	-	300,000	-	300,000	-	300,000	0.0%
Reserves for Cash Flow	-	1,733,200	-	1,360,000	-	1,360,000	(21.5%)
<b>Total Budget</b>	<b>145,475,520</b>	<b>70,248,600</b>	<b>132,446,500</b>	<b>73,956,100</b>	<b>-</b>	<b>73,956,100</b>	<b>5.3%</b>

<b>Appropriations by Department</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
General Governmental Debt	38,313,064	32,771,700	76,662,100	33,366,400	-	33,366,400	1.8%
Collier County Water & Sewer Debt	107,147,547	17,931,200	55,752,400	20,545,000	-	20,545,000	14.6%
<b>Total Net Budget</b>	<b>145,460,611</b>	<b>50,702,900</b>	<b>132,414,500</b>	<b>53,911,400</b>	<b>-</b>	<b>53,911,400</b>	<b>6.3%</b>
General Governmental Debt	14,908	5,422,800	32,000	4,944,100	-	4,944,100	(8.8%)
Collier County Water & Sewer Debt	-	14,122,900	-	15,100,600	-	15,100,600	6.9%
<b>Total Transfers and Reserves</b>	<b>14,908</b>	<b>19,545,700</b>	<b>32,000</b>	<b>20,044,700</b>	<b>-</b>	<b>20,044,700</b>	<b>2.6%</b>
<b>Total Budget</b>	<b>145,475,520</b>	<b>70,248,600</b>	<b>132,446,500</b>	<b>73,956,100</b>	<b>-</b>	<b>73,956,100</b>	<b>5.3%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Debt Service**

<b>Division Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Ad Valorem Taxes	456,405	506,600	481,300	529,900	-	529,900	4.6%
Delinquent Ad Valorem Taxes	1,298	1,500	-	-	-	-	(100.0%)
Special Assessments	195	-	-	-	-	-	na
Gas Taxes	1,953,725	1,875,000	1,953,700	1,975,000	-	1,975,000	5.3%
Miscellaneous Revenues	1	-	-	-	-	-	na
Interest/Misc	122,745	117,200	121,100	117,500	-	117,500	0.3%
Loan Proceeds	5,293,293	-	41,800	-	-	-	na
Bond Proceeds	89,982,000	-	79,678,000	-	-	-	na
Trans frm Property Appraiser	485	-	-	-	-	-	na
Trans frm Tax Collector	3,465	-	-	-	-	-	na
Trans fm 001 Gen Fund	3,073,000	2,855,200	3,098,200	3,479,400	-	3,479,400	21.9%
Trans fm 101 Transp Op Fd	1,207,100	1,208,300	1,208,300	1,208,800	-	1,208,800	0.0%
Trans fm 111 Unincorp Gen Fd	237,254	-	-	-	-	-	na
Trans fm 132 Pine Rdg Ind Pk Fd	-	77,500	77,300	-	-	-	(100.0%)
Trans fm 138 Naples Prod Pk	-	714,400	714,400	-	-	-	(100.0%)
Trans fm 187 Bayshore Redev Fd	85,500	631,000	631,000	625,100	-	625,100	(0.9%)
Trans fm 306 Pk & Rec Cap	320,700	-	-	-	-	-	na
Trans fm 313 Gas Tax Cap Fd	12,150,000	11,271,000	11,271,000	11,350,900	-	11,350,900	0.7%
Trans fm 345 Pk & Rec Cap	150,000	150,000	150,000	50,000	-	50,000	(66.7%)
Trans fm 346 Pks Unincorp Cap Fd	2,789,300	2,789,600	2,789,600	2,888,200	-	2,888,200	3.5%
Trans fm 350 EMS Cap Fd	448,000	448,400	448,400	421,600	-	421,600	(6.0%)
Trans fm 355 Library Cap Fd	1,160,300	1,158,900	1,158,900	1,071,100	-	1,071,100	(7.6%)
Trans fm 381 Correctional Cap Fd	1,865,500	1,858,500	1,858,500	1,838,000	-	1,838,000	(1.1%)
Trans fm 385 Law Enforc Cap Fd	1,873,000	1,873,700	1,873,700	1,731,100	-	1,731,100	(7.6%)
Trans fm 390 Gen Gov Fac Cap Fd	5,169,500	5,705,200	5,705,200	5,393,900	-	5,393,900	(5.5%)
Trans fm 408 Water / Sewer Fd	5,280,500	6,830,300	8,686,500	7,690,800	-	7,690,800	12.6%
Trans fm 411 W Impact Fee Cap Fd	4,022,700	7,831,300	7,831,300	8,013,800	-	8,013,800	2.3%
Trans fm 413 S Impact Fee Cap Fd	5,542,300	5,436,300	5,436,300	5,688,400	-	5,688,400	4.6%
Carry Forward	19,532,700	17,033,500	17,245,700	20,013,700	-	20,013,700	17.5%
Less 5% Required By Law	-	(124,800)	-	(131,100)	-	(131,100)	5.0%
<b>Total Funding</b>	<b>162,720,965</b>	<b>70,248,600</b>	<b>152,460,200</b>	<b>73,956,100</b>	<b>-</b>	<b>73,956,100</b>	<b>5.3%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Debt Service**

**General Governmental Debt**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Arbitrage Services	11,360	22,500	22,000	26,000	-	26,000	15.6%
Payment to Escrow Agent	5,253,793	-	44,525,500	-	-	-	na
Debt Service	36,304	31,500	168,800	31,500	-	31,500	0.0%
Debt Service - Principal	21,152,214	21,571,900	21,784,900	23,043,500	-	23,043,500	6.8%
Debt Service - Interest Expense	11,859,394	11,145,800	10,160,900	10,265,400	-	10,265,400	(7.9%)
<b>Net Operating Budget</b>	<b>38,313,064</b>	<b>32,771,700</b>	<b>76,662,100</b>	<b>33,366,400</b>	<b>-</b>	<b>33,366,400</b>	<b>1.8%</b>
Trans to Property Appraiser	4,193	4,700	4,700	5,000	-	5,000	6.4%
Trans to Tax Collector	10,553	15,100	15,100	15,700	-	15,700	4.0%
Trans to 001 General Fund	163	1,000	-	-	-	-	(100.0%)
Trans to 174 Consvr Collier Maint	-	500	-	-	-	-	(100.0%)
Trans to 325 Stormw Cap Fd	-	12,400	12,200	-	-	-	(100.0%)
Reserves for Contingencies	-	20,000	-	20,000	-	20,000	0.0%
Reserves for Debt Service	-	2,680,600	-	2,827,300	-	2,827,300	5.5%
Reserves for Future Debt Service	-	955,300	-	716,100	-	716,100	(25.0%)
Reserves for Cash Flow	-	1,733,200	-	1,360,000	-	1,360,000	(21.5%)
<b>Total Budget</b>	<b>38,327,973</b>	<b>38,194,500</b>	<b>76,694,100</b>	<b>38,310,500</b>	<b>-</b>	<b>38,310,500</b>	<b>0.3%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Commercial Paper Debt (299)	-	-	284,800	703,500	-	703,500	na
CRA Taxable Note (TD Bank), Series 2017 (287)	5,973,740	631,000	631,000	631,200	-	631,200	0.0%
Forest Lakes Roadway Limited General Obligation Bonds (259)	556,365	559,500	559,000	555,200	-	555,200	(0.8%)
Radio Road East MSTU Limited General Obligation Bond (266)	347,387	-	-	-	-	-	na
Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212)	13,135,860	13,263,000	13,264,200	13,388,600	-	13,388,600	0.9%
Special Obligation Bonds, Series 2010, 2010B, 2011, 2013 and 2017 (298)	18,299,711	18,318,200	61,923,100	18,087,900	-	18,087,900	(1.3%)
<b>Total Net Budget</b>	<b>38,313,064</b>	<b>32,771,700</b>	<b>76,662,100</b>	<b>33,366,400</b>	<b>-</b>	<b>33,366,400</b>	<b>1.8%</b>
<b>Total Transfers and Reserves</b>	<b>14,908</b>	<b>5,422,800</b>	<b>32,000</b>	<b>4,944,100</b>	<b>-</b>	<b>4,944,100</b>	<b>(8.8%)</b>
<b>Total Budget</b>	<b>38,327,973</b>	<b>38,194,500</b>	<b>76,694,100</b>	<b>38,310,500</b>	<b>-</b>	<b>38,310,500</b>	<b>0.3%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Debt Service**

**General Governmental Debt**

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Ad Valorem Taxes	456,405	506,600	481,300	529,900	-	529,900	4.6%
Delinquent Ad Valorem Taxes	1,298	1,500	-	-	-	-	(100.0%)
Gas Taxes	1,953,725	1,875,000	1,953,700	1,975,000	-	1,975,000	5.3%
Interest/Misc	40,211	17,200	21,100	17,500	-	17,500	1.7%
Loan Proceeds	5,293,293	-	41,800	-	-	-	na
Bond Proceeds	-	-	43,713,000	-	-	-	na
Trans frm Property Appraiser	485	-	-	-	-	-	na
Trans frm Tax Collector	3,465	-	-	-	-	-	na
Trans fm 001 Gen Fund	3,073,000	2,855,200	3,098,200	3,479,400	-	3,479,400	21.9%
Trans fm 101 Transp Op Fd	1,207,100	1,208,300	1,208,300	1,208,800	-	1,208,800	0.0%
Trans fm 111 Unincorp Gen Fd	237,254	-	-	-	-	-	na
Trans fm 132 Pine Rdg Ind Pk Fd	-	77,500	77,300	-	-	-	(100.0%)
Trans fm 138 Naples Prod Pk	-	714,400	714,400	-	-	-	(100.0%)
Trans fm 187 Bayshore Redev Fd	85,500	631,000	631,000	625,100	-	625,100	(0.9%)
Trans fm 306 Pk & Rec Cap	320,700	-	-	-	-	-	na
Trans fm 313 Gas Tax Cap Fd	12,150,000	11,271,000	11,271,000	11,350,900	-	11,350,900	0.7%
Trans fm 345 Pk & Rec Cap	150,000	150,000	150,000	50,000	-	50,000	(66.7%)
Trans fm 346 Pks Unincorp Cap Fd	2,789,300	2,789,600	2,789,600	2,888,200	-	2,888,200	3.5%
Trans fm 350 EMS Cap Fd	448,000	448,400	448,400	421,600	-	421,600	(6.0%)
Trans fm 355 Library Cap Fd	1,160,300	1,158,900	1,158,900	1,071,100	-	1,071,100	(7.6%)
Trans fm 381 Correctional Cap Fd	1,865,500	1,858,500	1,858,500	1,838,000	-	1,838,000	(1.1%)
Trans fm 385 Law Enforc Cap Fd	1,873,000	1,873,700	1,873,700	1,731,100	-	1,731,100	(7.6%)
Trans fm 390 Gen Gov Fac Cap Fd	5,169,500	5,705,200	5,705,200	5,393,900	-	5,393,900	(5.5%)
Carry Forward	5,404,500	5,172,300	5,354,800	5,856,100	-	5,856,100	13.2%
Less 5% Required By Law	-	(119,800)	-	(126,100)	-	(126,100)	5.3%
<b>Total Funding</b>	<b>43,682,535</b>	<b>38,194,500</b>	<b>82,550,200</b>	<b>38,310,500</b>	<b>-</b>	<b>38,310,500</b>	<b>0.3%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Debt Service**

**General Governmental Debt  
Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212)**

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Debt Service</b>	-	14,211,600	14,211,600	-
Current Level of Service Budget	-	14,211,600	14,211,600	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Arbitrage Services	1,661	7,000	7,000	7,000	-	7,000	0.0%
Debt Service	-	10,000	10,000	10,000	-	10,000	0.0%
Debt Service - Principal	10,195,000	10,510,000	10,510,000	10,830,000	-	10,830,000	3.0%
Debt Service - Interest Expense	2,939,200	2,736,000	2,737,200	2,541,600	-	2,541,600	(7.1%)
<b>Net Operating Budget</b>	<b>13,135,860</b>	<b>13,263,000</b>	<b>13,264,200</b>	<b>13,388,600</b>	-	<b>13,388,600</b>	<b>0.9%</b>
Reserves for Debt Service	-	690,000	-	823,000	-	823,000	19.3%
<b>Total Budget</b>	<b>13,135,860</b>	<b>13,953,000</b>	<b>13,264,200</b>	<b>14,211,600</b>	-	<b>14,211,600</b>	<b>1.9%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Gas Taxes	1,953,725	1,875,000	1,953,700	1,975,000	-	1,975,000	5.3%
Interest/Misc	4,175	1,000	1,000	1,000	-	1,000	0.0%
Trans fm 313 Gas Tax Cap Fd	12,150,000	11,271,000	11,271,000	11,350,900	-	11,350,900	0.7%
Carry Forward	50,000	899,800	1,022,000	983,500	-	983,500	9.3%
Less 5% Required By Law	-	(93,800)	-	(98,800)	-	(98,800)	5.3%
<b>Total Funding</b>	<b>14,157,900</b>	<b>13,953,000</b>	<b>14,247,700</b>	<b>14,211,600</b>	-	<b>14,211,600</b>	<b>1.9%</b>

Notes:

Purpose: Gas Tax Refunding Revenue Bonds, Series 2003  
Principal Outstanding as of September 30, 2018: \$0  
Final Maturity: June 1, 2013  
Interest Rate: 3.70% - 5.25%  
Revenue Pledged: 5-cent, 6-cent, 7th cent, and 9th cent Gas Tax

Purpose: Gas Tax Revenue Bonds, Series 2005  
Principal Outstanding as of September 30, 2018: \$0  
Final Maturity: June 1, 2015  
Interest Rate: 3.00% - 5.00%  
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

Purpose: Gas Tax Refunding Revenue Bonds, Series 2012  
Principal Outstanding as of September 30, 2018: \$17,220,000  
Final Maturity: June 1, 2023  
Interest Rate: 3.00% - 5.00%  
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

Purpose: Gas Tax Refunding Revenue Bonds, Series 2014  
Principal Outstanding as of September 30, 2018: \$66,615,000  
Final Maturity: June 1, 2025  
Interest Rate: 2.33%  
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

**Debt Service**

**General Governmental Debt  
Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212)**

On April 10, 2012, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2003. The partial refunding generated a net present value savings of 9.21%, or \$3,811,782. The refunding also released approximately \$2.8 million of cash in June 2013 from existing debt service reserves currently restricted pursuant to the bond covenants. The new Gas Tax Refunding Revenue Bonds, Series 2012, were issued without any reserve or reserve insurance policy.

On May 13, 2014, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2005. The partial refunding generated a net present value savings of 11.38%, or \$9,731,581. The new Gas Tax Refunding Revenue Bonds, Series 2014, were issued without any reserve or reserve insurance policy.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Debt Service**

**General Governmental Debt  
Caribbean Gardens General Obligation Debt Service (220)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Trans to 001 General Fund	163	1,000	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>163</b>	<b>1,000</b>	-	-	-	-	<b>(100.0%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Ad Valorem Taxes	36	-	-	-	-	-	na
Delinquent Ad Valorem Taxes	80	1,000	-	-	-	-	(100.0%)
<b>Total Funding</b>	<b>116</b>	<b>1,000</b>	-	-	-	-	<b>(100.0%)</b>

Notes:

Purpose: Purchase Caribbean Gardens

Principal Outstanding as of September 30, 2018: \$0

Final Maturity was to be October 1, 2015

Revenue Pledged was Ad Valorem Taxes

On November 2, 2004, Collier County voters approved a referendum authorizing the acquisition of certain land, including the land currently used as Caribbean Gardens, for the purpose of ensuring the continued operation of the Caribbean Gardens Zoo, by issuing bonds payable from ad valorem taxes not to exceed 0.15 mills for a period of 10 years. On July 26, 2005, the Board approved a Resolution authorizing a loan from the Commercial Paper Program in an amount not to exceed \$40 million. With our aggressive management of prepaying down principal over 4 years, the loan was paid off in July 2009 and the taxpayers in Collier County were no longer levied 0.15 mills.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Debt Service**

**General Governmental Debt  
Naples Park Drainage Debt Service (226)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Trans to 325 Stormw Cap Fd	-	12,400	12,200	-	-	-	(100.0%)
<b>Total Budget</b>	<b>-</b>	<b>12,400</b>	<b>12,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Interest/Misc	116	200	100	-	-	-	(100.0%)
Carry Forward	12,000	12,200	12,100	-	-	-	(100.0%)
<b>Total Funding</b>	<b>12,116</b>	<b>12,400</b>	<b>12,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>

Notes:

Purpose: Naples Park Drainage Improvements.  
Principal Outstanding as of September 30, 2018: \$0  
Final Maturity was to be September 1, 2012  
Interest Rate: 6.45%  
Revenue Pledged was Naples Park Assessment

On January 25, 2011, the Board approved the prepayment of the Naples Park Area Stormwater Improvement Assessment Bond, Series 1997. Sufficient assessment proceeds had accumulated in the debt service fund to allow an extraordinary redemption of principal which paid off the bonds. The savings realized from paying off the bonds 7 months early was \$6,556.

On June 22, 2010 the Board approved a work order under Project 69081 for the construction of sidewalk and stormwater drainage improvements along 111th Avenue North and 8th Street North in Naples Park. The work order funding, was provided by the Gas Tax Capital Project Fund 313. The cost of the stormwater drainage component of this project was \$120,090.30. The remaining Naples Park Area Stormwater Improvement Assessment proceeds may be utilized to reimburse the Gas Tax Capital Project Fund 313 for the stormwater drainage component of Project 69081. Accordingly, in FY 2012 \$100,000 was transferred to the Gas Tax Capital Project Fund 313 with the balance of \$20,100 transferred in FY 2013.

On February 28, 2017, the Board approved two contracts under Project 60139 for the replacement of water, wastewater, and stormwater infrastructure along 110th Avenue and 107th Avenue within Naples Park. The stormwater component is \$949,223.12 for 107th Ave and \$943,044.06 for 110th Ave. The remaining Naples Park Area Stormwater Improvement Assessment proceeds in the amount of \$12,400 may be utilized to reimburse the Stormwater Capital Project Fund 325 for the stormwater drainage component of Project 60139 in FY 2018.



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Debt Service**

**General Governmental Debt  
Pine Ridge/Naples Production Park Debt (232)**

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Reserves, Transfers, and Interest</b>	-	995,800	995,800	-
Current Level of Service Budget	-	995,800	995,800	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Reserves for Debt Service	-	994,000	-	995,800	-	995,800	0.2%
<b>Total Budget</b>	-	994,000	-	995,800	-	995,800	0.2%

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	2,004	2,000	2,000	2,000	-	2,000	0.0%
Trans fm 132 Pine Rdg Ind Pk Fd	-	77,500	77,300	-	-	-	(100.0%)
Trans fm 138 Naples Prod Pk	-	714,400	714,400	-	-	-	(100.0%)
Carry Forward	198,200	200,200	200,200	993,900	-	993,900	396.5%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
<b>Total Funding</b>	200,204	994,000	993,900	995,800	-	995,800	0.2%

Notes:

Purpose: Pine Ridge Industrial Park and Naples Production Park Improvements.  
Principal Outstanding as of September 30, 2018: \$0  
Final Maturity was to be October 1, 2013  
Revenue Pledged was Assessments  
Last Fiscal Year to Bill Assessments: 2013

The two industrial park MSTUs' were created in the early 1980's to fund capital improvements that benefited the park owners. These improvements were funded by debt and were paid back by a special assessment. On April 14, 2009, the Board of County Commissioners approved agenda item 16 (B) 12 to move the residual money remaining into the Pine Ridge Industrial Park Capital Fund 132 (\$3,393,900) and Naples Production Park Capital Improvement Fund 138 (\$2,776,900). The capital improvements proposed were to construct and repair intersections, roads, and drainage.

Since FY 2009 additional transfers have been made as follows:

	Pine Ridge Ind Pk Fd 132	Naples Prod Pk Fd 138
FY 2010	\$436,000	\$356,700
FY 2011	\$748,100	\$613,200
FY 2014	\$700,000	\$ 0
FY 2015	\$305,100	\$ 0
FY 2016	\$ 13,100	\$650,000
<b>Total</b>	\$2,202,300	\$1,619,900

The planned capital projects have been constructed and residual funding has been returned to Fund 232 as follows:

FY 2018	\$ 77,300	\$714,400
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**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Debt Service**

**General Governmental Debt  
Euclid & Lakeland Ave Assessment (253)**

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Reserves, Transfers, and Interest</b>	-	92,500	92,500	-
Current Level of Service Budget	-	92,500	92,500	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Reserves for Debt Service	-	91,600	-	92,500	-	92,500	1.0%
<b>Total Budget</b>	-	91,600	-	92,500	-	92,500	1.0%

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	796	500	500	500	-	500	0.0%
Carry Forward	90,600	91,100	91,500	92,000	-	92,000	1.0%
<b>Total Funding</b>	91,396	91,600	92,000	92,500	-	92,500	1.0%

Notes:

Purpose: Water, Sewer, Drainage Improvements in assessment area.  
Principal Outstanding as of September 30, 2018: \$0  
Final Maturity was to be October 1, 1995  
Revenue Pledged was Assessments

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Debt Service**

**General Governmental Debt**

**Forest Lakes Roadway Limited General Obligation Bonds (259)**

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Debt Service</b>	-	1,156,000	1,156,000	-
Current Level of Service Budget	-	1,156,000	1,156,000	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Arbitrage Services	2,519	3,500	3,000	3,500	-	3,500	0.0%
Debt Service	371	500	500	500	-	500	0.0%
Debt Service - Principal	440,000	460,000	460,000	475,000	-	475,000	3.3%
Debt Service - Interest Expense	113,475	95,500	95,500	76,200	-	76,200	(20.2%)
<b>Net Operating Budget</b>	<b>556,365</b>	<b>559,500</b>	<b>559,000</b>	<b>555,200</b>	-	<b>555,200</b>	<b>(0.8%)</b>
Trans to Property Appraiser	3,600	4,700	4,700	5,000	-	5,000	6.4%
Trans to Tax Collector	10,553	15,100	15,100	15,700	-	15,700	4.0%
Reserves for Debt Service	-	575,000	-	525,000	-	525,000	(8.7%)
Reserves for Cash Flow	-	55,600	-	55,100	-	55,100	(0.9%)
<b>Total Budget</b>	<b>570,518</b>	<b>1,209,900</b>	<b>578,800</b>	<b>1,156,000</b>	-	<b>1,156,000</b>	<b>(4.5%)</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	456,369	506,600	481,300	529,900	-	529,900	4.6%
Delinquent Ad Valorem Taxes	1,187	-	-	-	-	-	na
Interest/Misc	7,935	1,500	5,000	2,000	-	2,000	33.3%
Trans frm Property Appraiser	485	-	-	-	-	-	na
Trans frm Tax Collector	3,465	-	-	-	-	-	na
Carry Forward	844,200	727,100	743,200	650,700	-	650,700	(10.5%)
Less 5% Required By Law	-	(25,300)	-	(26,600)	-	(26,600)	5.1%
<b>Total Funding</b>	<b>1,313,640</b>	<b>1,209,900</b>	<b>1,229,500</b>	<b>1,156,000</b>	-	<b>1,156,000</b>	<b>(4.5%)</b>

Notes:

Purpose: Forest Lakes Roadway Capital Improvements.  
Principal Outstanding as of September 30, 2018: \$2,030,000  
Final Maturity: January 1, 2022  
Interest Rate: 3.75% - 4.25%  
Revenue Pledged: Ad Valorem Taxes

Forest Lakes MSTU Limited General Obligation Bonds approved by district referendum in November 2006, totaling up to \$6,250,000, were sold in October 2007. Net proceeds booked to the project fund (159) totaled \$6,100,000. Debt service on the bonds will average \$552,100 annually over the remaining three (3) year amortization (FY 2020 - FY 2022). Currently, the MSTU is authorized by referendum to levy up to \$4.0000 per \$1,000 of taxable value in order to pay debt service. Two separate levies, one for operating and one for debt exist. This district's tax base has increased six (6) consecutive years including FY 2019 and even with a 6.0% projected increase in taxable value in FY 2019 to \$201.8 million, the tax base remains 14.5% below the high tax base level of \$236.1 million in FY 2008. For FY 2019, this funds total reserve position amounts to \$580,100 which represents 1.05 times average debt service. Although not required by the enabling bond ordinance, this reserve position allows for a higher operating millage rate and protects against any unexpected decrease in projected taxable value. Without the debt service reserve, the levy required to offset annual debt service and fund incidental overhead and required constitutional officer charges based upon projected taxable value would total \$2.8484 per \$1,000 of taxable value, leaving an operating millage rate of \$.1.1516 which is only

**Debt Service**

**General Governmental Debt**

**Forest Lakes Roadway Limited General Obligation Bonds (259)**

marginally sufficient to cover regular annual operations and maintenance including customary transfers. At the June FY 2019 taxable value level and recommended reserve level, a debt service levy of \$2.6204 is required.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Debt Service**

**General Governmental Debt  
Radio Road East MSTU Limited General Obligation Bond (266)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Arbitrage Services	3,000	-	-	-	-	-	na
Debt Service	73	-	-	-	-	-	na
Debt Service - Principal	339,082	-	-	-	-	-	na
Debt Service - Interest Expense	5,233	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>347,387</b>	-	-	-	-	-	<b>na</b>
Trans to Property Appraiser	593	-	-	-	-	-	na
<b>Total Budget</b>	<b>347,980</b>	-	-	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Delinquent Ad Valorem Taxes	31	-	-	-	-	-	na
Interest/Misc	259	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	237,254	-	-	-	-	-	na
Carry Forward	110,500	-	-	-	-	-	na
<b>Total Funding</b>	<b>348,045</b>	-	-	-	-	-	na

Notes:

Purpose: Payment of debt service for the acquisition, construction, and equipping of various landscaping and irrigation improvements in the Radio Road East MSTU.

Debt retired prior to final June 1, 2022 maturity on October 27, 2016; final payoff amount totaled \$338,891

Interest Rate: 3.44% fixed rate

Revenue Pledged: Voter approved Ad Valorem Taxes

Referendum held January 31, 2012

On January 31, 2012, a bond referendum election was held and the issuance of up to \$649,000 of limited general obligation bonds payable from ad valorem taxes levied on all taxable property within the MSTU, not to exceed .5 mills, was approved by a majority of the qualified electors within the MSTU. The proceeds were used to construct landscape and irrigation improvements within the district.

The FY 2017 debt service and operating tax levies were suspended and the debt has been retired pursuant to Board action and in connection with restarting the unincorporated area median landscape program. Funding for the early payoff was provided from existing Radio Road East debt reserves and a transfer of legally available non ad valorem revenue from the Unincorporated Area General Fund. This debt was retired on October 27, 2016, and the payoff amount totaled \$338,891.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Debt Service**

**General Governmental Debt  
Series 2005a Limited General Obligation Bond (272)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Trans to 174 Consvr Collier Maint	-	500	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>-</b>	<b>500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Delinquent Ad Valorem Taxes	-	500	-	-	-	-	(100.0%)
<b>Total Funding</b>	<b>-</b>	<b>500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>

Notes:

Purpose: Fund acquisition of environmentally sensitive land. Debt service for Conservation Collier.

Principal Outstanding as of September 30, 2018: \$0

Final Maturity: January 1, 2013

Interest Rate: 3.00% - 5.00%

Revenue Pledged: Voter approved Ad Valorem Taxes

Current FY 2019:

Current activity is limited to returning residual funds to the Conservation Collier Maintenance fund.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Debt Service**

**General Governmental Debt  
CRA Taxable Note (TD Bank), Series 2017 (287)**

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Debt Service</b>	-	981,200	981,200	-
Current Level of Service Budget	-	981,200	981,200	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Payment to Escrow Agent	5,253,793	-	-	-	-	-	na
Debt Service	35,860	1,000	1,000	1,000	-	1,000	0.0%
Debt Service - Principal	473,132	456,900	456,900	473,500	-	473,500	3.6%
Debt Service - Interest Expense	210,955	173,100	173,100	156,700	-	156,700	(9.5%)
<b>Net Operating Budget</b>	<b>5,973,740</b>	<b>631,000</b>	<b>631,000</b>	<b>631,200</b>	-	<b>631,200</b>	<b>0.0%</b>
Reserves for Contingencies	-	20,000	-	20,000	-	20,000	0.0%
Reserves for Debt Service	-	330,000	-	330,000	-	330,000	0.0%
<b>Total Budget</b>	<b>5,973,740</b>	<b>981,000</b>	<b>631,000</b>	<b>981,200</b>	-	<b>981,200</b>	<b>0.0%</b>

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	2,603	-	500	-	-	-	na
Loan Proceeds	5,293,293	-	-	-	-	-	na
Trans fm 187 Bayshore Redev Fd	85,500	631,000	631,000	625,100	-	625,100	(0.9%)
Carry Forward	947,900	350,000	355,600	356,100	-	356,100	1.7%
<b>Total Funding</b>	<b>6,329,296</b>	<b>981,000</b>	<b>987,100</b>	<b>981,200</b>	-	<b>981,200</b>	<b>0.0%</b>

Notes:

Purpose: Bayshore / Gateway Triangle Community Redevelopment Agency (CRA) and acquisition and capital improvements.

Collier County Community Redevelopment Agency Taxable Note (Fifth Third Bank), Series 2013.

Principal Outstanding as of September 30, 2018: \$0

Final Balloon Maturity was to be on June 1, 2018

Interest Rate: Monthly variable interest rate of 30-day LIBOR plus 3.75%

Pledged: All available non-ad valorem revenues of the Bayshore Gateway Community Redevelopment Agency

Collier County Community Redevelopment Agency Taxable Note (TD Bank), Series 2015.

Principal Outstanding as of September 30, 2018: \$4,615,198

Final Maturity: March 1, 2027

Interest Rate: 3.56%

Pledged: Bayshore Gateway Community Redevelopment Agency tax increment revenues and other CRA operating revenues

The BCC in its capacity as the governing body of the Collier County CRA first entered into an agreement with Wachovia Bank in July 2006 for a \$7.0 million line of credit to assemble strategic property within the Bayshore Gateway CRA for redevelopment. In September 2009, the CRA and the BCC entered into a variable interest rate loan agreement with Fifth Third Bank for \$13.5 million to pay off outstanding draws on the Wachovia credit line and borrow an additional \$7.6 million to acquire additional strategic property. During this time period, economic conditions worsened into the prolonged recession. To achieve better loan terms and avoid an impending final balloon payment, another restructuring of the financing was undertaken in May 2013 with Fifth Third Bank.

## **Debt Service**

### **General Governmental Debt CRA Taxable Note (TD Bank), Series 2017 (287)**

Forecast FY 2018:

On February 28, 2017, agenda item 14.B.1., the Board approved the TD Bank Loan Agreement restructuring the note. The Series 2017 Taxable Note accomplished several important objectives including;

- Achieve more favorable credit terms consistent with current market conditions.
- Extending the re-payment deadline past June 2018 when a final principal payment of \$4.6 million is due to a more traditional long term fixed repayment schedule thus eliminating the requirement for a large final balloon maturity payoff.
- Eliminate the variable interest rate in favor of a fixed rate.
- Substantially reduce the current debt service reserve requirement which will free up certain available reserve dollars for one time capital projects.
- Reduce annual debt service which will allow for increased operating flexibility.
- Secure more favorable prepayment terms, with no requirement to apply proceeds from land sales to reduce or eliminate the Loan balance.



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Debt Service**

**General Governmental Debt  
Special Obligation Bonds, Series 2010, 2010B, 2011, 2013 and 2017 (298)**

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Debt Service</b>	-	32,000	-	32,000
<b>Reserves, Transfers, and Interest</b>	-	2,082,104	4,959,039	-2,876,935
<b>Principal and Interest Payments, Series 2010 Bonds</b>	-	2,233,450	2,166,446	67,004
<p>2010 Special Obligation Revenue Bonds, due in annual installments through July 1, 2034; interest at 3.00% to 4.50% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.</p>				
<b>Principal and Interest Payments, Series 2010B Bonds</b>	-	2,705,000	889,945	1,815,055
<p>2010B Special Obligation Revenue Bonds, due in annual installments through October 1, 2021; interest at 3.00% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.</p>				
<b>Principal and Interest Payments, Series 2011 Bonds</b>	-	8,668,131	8,001,116	667,015
<p>2011 Special Obligation Revenue Bonds, due in annual installments through October 1, 2029; interest at 2.50% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.</p>				
<b>Principal and Interest Payments, Series 2013 Bonds</b>	-	2,846,975	2,595,229	251,746
<p>2013 Special Obligation Revenue Bonds, due in annual installments through October 1, 2035; interest at 3.50% to 4.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.</p>				
<b>Principal and Interest Payments, Series 2017 Note</b>	-	1,602,240	1,558,125	44,115
<p>2017 Special Obligation Refunding Revenue Bonds, due in annual installments through July 1, 2034; interest at 3.09% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.</p>				
Current Level of Service Budget	-	20,169,900	20,169,900	-

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Debt Service**

**General Governmental Debt**

**Special Obligation Bonds, Series 2010, 2010B, 2011, 2013 and 2017 (298)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Arbitrage Services	4,180	12,000	12,000	12,000	-	12,000	0.0%
Payment to Escrow Agent	-	-	44,525,500	-	-	-	na
Debt Service	-	20,000	115,500	20,000	-	20,000	0.0%
Debt Service - Principal	9,705,000	10,145,000	10,258,000	10,865,000	-	10,865,000	7.1%
Debt Service - Interest Expense	8,590,531	8,141,200	7,012,100	7,190,900	-	7,190,900	(11.7%)
<b>Net Operating Budget</b>	<b>18,299,711</b>	<b>18,318,200</b>	<b>61,923,100</b>	<b>18,087,900</b>	<b>-</b>	<b>18,087,900</b>	<b>(1.3%)</b>
Reserves for Debt Service	-	-	-	61,000	-	61,000	na
Reserves for Future Debt Service	-	955,300	-	716,100	-	716,100	(25.0%)
Reserves for Cash Flow	-	1,677,600	-	1,304,900	-	1,304,900	(22.2%)
<b>Total Budget</b>	<b>18,299,711</b>	<b>20,951,100</b>	<b>61,923,100</b>	<b>20,169,900</b>	<b>-</b>	<b>20,169,900</b>	<b>(3.7%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Interest/Misc	22,324	12,000	12,000	12,000	-	12,000	0.0%
Bond Proceeds	-	-	43,713,000	-	-	-	na
Trans fm 001 Gen Fund	3,073,000	2,855,200	2,855,200	2,775,900	-	2,775,900	(2.8%)
Trans fm 101 Transp Op Fd	1,207,100	1,208,300	1,208,300	1,208,800	-	1,208,800	0.0%
Trans fm 306 Pk & Rec Cap	320,700	-	-	-	-	-	na
Trans fm 345 Pk & Rec Cap	150,000	150,000	150,000	50,000	-	50,000	(66.7%)
Trans fm 346 Pks Unincorp Cap Fd	2,789,300	2,789,600	2,789,600	2,888,200	-	2,888,200	3.5%
Trans fm 350 EMS Cap Fd	448,000	448,400	448,400	421,600	-	421,600	(6.0%)
Trans fm 355 Library Cap Fd	1,160,300	1,158,900	1,158,900	1,071,100	-	1,071,100	(7.6%)
Trans fm 381 Correctional Cap Fd	1,865,500	1,858,500	1,858,500	1,838,000	-	1,838,000	(1.1%)
Trans fm 385 Law Enforc Cap Fd	1,873,000	1,873,700	1,873,700	1,731,100	-	1,731,100	(7.6%)
Trans fm 390 Gen Gov Fac Cap Fd	5,169,500	5,705,200	5,705,200	5,393,900	-	5,393,900	(5.5%)
Carry Forward	3,151,100	2,891,900	2,930,200	2,779,900	-	2,779,900	(3.9%)
Less 5% Required By Law	-	(600)	-	(600)	-	(600)	0.0%
<b>Total Funding</b>	<b>21,229,824</b>	<b>20,951,100</b>	<b>64,703,000</b>	<b>20,169,900</b>	<b>-</b>	<b>20,169,900</b>	<b>(3.7%)</b>

Notes:

Special Obligation Refunding Revenue Bonds, Series 2010:

Purpose: Refunding Commercial Paper. Major capital projects funded with the commercial paper loans were Golden Gate Library Expansion, South Regional Library, Fleet Expansion (BCC), Sheriff Fleet Building, Courthouse Annex, Emergency Service Center, Sheriff Special Operations Center, EMS station land purchase (Old US41 location), EMS ambulances, and 800 MHz Upgrade and Radio Locater System.

Principal Outstanding as of September 30, 2018: \$4,260,000

Final Maturity was changed from July 1, 2034 to July 1, 2020 due to the refunding.

Interest Rate: 3.00% to 4.50%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

On December 12, 2017, the Board approved the partial refunding of the County's Special Obligation Revenue Bonds, Series 2010. The refunding generated a net present value savings of 6.72%, or \$2,764,838 over the remaining bond life (17 years). The new refunding Note known as Special Obligation Refunding Revenue Note, Series 2017 are budgeted in fund 298. These refunding bonds are secured through a general covenant to budget and appropriate of legally available non ad valorem revenues.

## Debt Service

### General Governmental Debt

#### Special Obligation Bonds, Series 2010, 2010B, 2011, 2013 and 2017 (298)

Special Obligation Refunding Revenue Bonds, Series 2010B:

Purpose: Refunding 2002 Capital Improvement Bond.

Major capital projects funded with the 2002 Capital Improvement Bond include Sheriff's Administration Building, Domestic Animal Services Center Building, Sheriff's Building on Horseshoe Drive, Immokalee Jail renovation, Goodland Boat Launch Land, Lely Barefoot Beach Land, North Naples Satellite Government Offices Building, North Naples Regional Library, Voting Machines (amortized over 10 years), and EMS Helicopter (amortized over 10 years).

Principal Outstanding as of September 30, 2018: \$9,960,000

Final Maturity: October 1, 2021

Interest Rate: 3.00% - 5.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Special Obligation Refunding Revenue Bonds, Series 2011:

Purpose: Partial refunding 2003 and 2005 Capital Improvement Bond.

Major capital projects funded with the 2003 Capital Improvement Bond include Jail Expansion/Parking Garage and the Development Services Building Expansion/Parking Garage and refund prior debt. (The Development Services Building Expansion/Parking Garage portion of the debt was defeased on September 21, 2007)

Major capital projects funded with the 2005 Capital Improvement Bond include North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, Emergency Service Center, refinance Commercial Paper debt (Transportation Building on Horseshoe Drive and Stormwater (retention) property) and partial refund of the Capital Improvement Revenue Refunding Bonds, Series 1994.

Principal Outstanding as of September 30, 2018: \$58,815,000

Final Maturity: October 1, 2029

Interest Rate: 2.50% - 5.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Special Obligation Refunding Revenue Bonds, Series 2013:

Purpose: Refunding all remaining outstanding 2003 and 2005 Capital Improvement Bond.

Major capital projects funded with the 2003 Capital Improvement Bond include Jail Expansion/Parking Garage and the Development Services Building Expansion/Parking Garage and refund prior debt. (The Development Services Building Expansion/Parking Garage portion of the debt was defeased on September 21, 2007)

Major capital projects funded with the 2005 Capital Improvement Bond include North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, Emergency Service Center, refinance Commercial Paper debt (Transportation Building on Horseshoe Drive and Stormwater (retention) property) and partial refund of the Capital Improvement Revenue Refunding Bonds, Series 1994.

Principal Outstanding as of September 30, 2018: \$73,805,000

Final Maturity: October 1, 2035

Interest Rate: 3.50% - 4.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Special Obligation Refunding Revenue Bonds, Series 2017:

Purpose: Refunding the Special Obligation Refunding Revenue Bonds, Series 2010 which refunded Commercial Paper Loans.

Major capital projects funded with the commercial paper loans were Golden Gate Library Expansion, South Regional Library, Fleet Expansion (BCC), Sheriff Fleet Building, Courthouse Annex, Emergency Service Center, Sheriff Special Operations Center, EMS station land purchase (Old US41 location), EMS ambulances, and 800 MHz Upgrade and Radio Locater System.

Principal Outstanding as of September 30, 2018: \$43,600,000

Final Maturity: July 1, 2034

Interest Rate: 3.09%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Reserves for Cashflow in the amount of \$1,304,900 was established in 2013 to provide cash on October 1 to assist with the principal and interest payments.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Debt Service**

**General Governmental Debt  
Commercial Paper Debt (299)**

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>Debt Service</b>	-	703,500	703,500	-
Current Level of Service Budget	-	703,500	703,500	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Arbitrage Services	-	-	-	3,500	-	3,500	na
Debt Service	-	-	41,800	-	-	-	na
Debt Service - Principal	-	-	100,000	400,000	-	400,000	na
Debt Service - Interest Expense	-	-	143,000	300,000	-	300,000	na
<b>Net Operating Budget</b>	-	-	<b>284,800</b>	<b>703,500</b>	-	<b>703,500</b>	na
<b>Total Budget</b>	-	-	<b>284,800</b>	<b>703,500</b>	-	<b>703,500</b>	na

Program Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Loan Proceeds	-	-	41,800	-	-	-	na
Trans fm 001 Gen Fund	-	-	243,000	703,500	-	703,500	na
<b>Total Funding</b>	-	-	<b>284,800</b>	<b>703,500</b>	-	<b>703,500</b>	na

Notes:

Commercial Paper Loans are as follows:

On June 27, 2017, agenda item 11C., the Board approved up to a \$60 million commercial paper loan to finance the development, acquisition, construction and equipping of the Amateur Sports Complex. On April 30, 2018 Commercial Paper Loan A-1-1 was issued in the amount of \$12 million to purchase the 60 acres sport complex property, with quarterly principal and interest payments. The debt service payments will be funded from the General Fund.

Principal Outstanding as of September 30, 2018: \$11,900,000

Final Maturity: June 6, 2023

Interest Rate: variable rate

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Debt Service**

**Collier County Water & Sewer Debt**

<b>Department Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	-	38,000	38,000	38,000	-	38,000	0.0%
Arbitrage Services	14,367	12,000	12,000	12,000	-	12,000	0.0%
Payment to Escrow Agent	94,027,862	-	35,806,000	-	-	-	na
Debt Service	75,666	11,000	170,000	11,000	-	11,000	0.0%
Debt Service - Principal	8,567,893	13,542,100	15,102,100	15,564,500	-	15,564,500	14.9%
Debt Service - Interest Expense	4,461,759	4,328,100	4,624,300	4,919,500	-	4,919,500	13.7%
<b>Net Operating Budget</b>	<b>107,147,547</b>	<b>17,931,200</b>	<b>55,752,400</b>	<b>20,545,000</b>	<b>-</b>	<b>20,545,000</b>	<b>14.6%</b>
Reserves for Debt Service	-	13,822,900	-	14,800,600	-	14,800,600	7.1%
Reserves for Capital	-	300,000	-	300,000	-	300,000	0.0%
<b>Total Budget</b>	<b>107,147,547</b>	<b>32,054,100</b>	<b>55,752,400</b>	<b>35,645,600</b>	<b>-</b>	<b>35,645,600</b>	<b>11.2%</b>

<b>Appropriations by Program</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
County Water/Sewer Debt Service (410)	107,147,547	17,931,200	55,752,400	20,545,000	-	20,545,000	14.6%
<b>Total Net Budget</b>	<b>107,147,547</b>	<b>17,931,200</b>	<b>55,752,400</b>	<b>20,545,000</b>	<b>-</b>	<b>20,545,000</b>	<b>14.6%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>14,122,900</b>	<b>-</b>	<b>15,100,600</b>	<b>-</b>	<b>15,100,600</b>	<b>6.9%</b>
<b>Total Budget</b>	<b>107,147,547</b>	<b>32,054,100</b>	<b>55,752,400</b>	<b>35,645,600</b>	<b>-</b>	<b>35,645,600</b>	<b>11.2%</b>

<b>Department Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Special Assessments	195	-	-	-	-	-	na
Miscellaneous Revenues	1	-	-	-	-	-	na
Interest/Misc	82,534	100,000	100,000	100,000	-	100,000	0.0%
Bond Proceeds	89,982,000	-	35,965,000	-	-	-	na
Trans fm 408 Water / Sewer Fd	5,280,500	6,830,300	8,686,500	7,690,800	-	7,690,800	12.6%
Trans fm 411 W Impact Fee Cap Fd	4,022,700	7,831,300	7,831,300	8,013,800	-	8,013,800	2.3%
Trans fm 413 S Impact Fee Cap Fd	5,542,300	5,436,300	5,436,300	5,688,400	-	5,688,400	4.6%
Carry Forward	14,128,200	11,861,200	11,890,900	14,157,600	-	14,157,600	19.4%
Less 5% Required By Law	-	(5,000)	-	(5,000)	-	(5,000)	0.0%
<b>Total Funding</b>	<b>119,038,430</b>	<b>32,054,100</b>	<b>69,910,000</b>	<b>35,645,600</b>	<b>-</b>	<b>35,645,600</b>	<b>11.2%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Debt Service**

**Collier County Water & Sewer Debt  
County Water/Sewer Debt Service (410)**

Program Summary	FY 2019 Total FTE	FY 2019 Budget	FY 2019 Revenues	FY 2019 Net Cost
<b>2013 County Water &amp; Sewer Refunding Revenue Bonds</b>	-	1,473,424	-	1,473,424
Due in annual installments through July 1, 2021. Principal and interest are payable from the net operating revenues & special assessment collections.				
<b>2015 County Water &amp; Sewer Refunding Revenue Bonds</b>	-	2,841,062	2,056,498	784,564
Due in annual installments through July 1, 2022. Principal and interest are payable from the net operating revenues & system development fees.				
<b>2016 County Water &amp; Sewer Refunding Revenue Bonds</b>	-	2,405,250	1,741,036	664,214
Due in annual installments through July 1, 2036. Principal and interest are payable from the net operating revenues & system development fees.				
<b>2016 County Water &amp; Sewer Refunding Revenue Note (Subordinate)</b>	-	10,704,822	9,904,562	800,260
Due in annual installments through July 1, 2029. Principal and interest are payable from the net operating revenues & system development fees.				
<b>2018 County Water &amp; Sewer Revenue Bonds</b>	-	3,059,161	-	3,059,161
Due in annual installments through July 1, 2029. Principal and interest are payable from the net operating revenues & system development fees.				
<b>Overhead/Admin Fees, Reserves, Interest, and Transfers</b>	-	15,161,881	21,943,504	-6,781,623
<b>Current Level of Service Budget</b>				
	-	<b>35,645,600</b>	<b>35,645,600</b>	-

Program Budgetary Cost Summary	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	-	38,000	38,000	38,000	-	38,000	0.0%
Arbitrage Services	14,367	12,000	12,000	12,000	-	12,000	0.0%
Payment to Escrow Agent	94,027,862	-	35,806,000	-	-	-	na
Debt Service	75,666	11,000	170,000	11,000	-	11,000	0.0%
Debt Service - Principal	8,567,893	13,542,100	15,102,100	15,564,500	-	15,564,500	14.9%
Debt Service - Interest Expense	4,461,759	4,328,100	4,624,300	4,919,500	-	4,919,500	13.7%
<b>Net Operating Budget</b>	<b>107,147,547</b>	<b>17,931,200</b>	<b>55,752,400</b>	<b>20,545,000</b>	-	<b>20,545,000</b>	<b>14.6%</b>
Reserves for Debt Service	-	13,822,900	-	14,800,600	-	14,800,600	7.1%
Reserves for Capital	-	300,000	-	300,000	-	300,000	0.0%
<b>Total Budget</b>	<b>107,147,547</b>	<b>32,054,100</b>	<b>55,752,400</b>	<b>35,645,600</b>	-	<b>35,645,600</b>	<b>11.2%</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Debt Service**

**Collier County Water & Sewer Debt  
County Water/Sewer Debt Service (410)**

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Special Assessments	195	-	-	-	-	-	na
Miscellaneous Revenues	1	-	-	-	-	-	na
Interest/Misc	82,534	100,000	100,000	100,000	-	100,000	0.0%
Bond Proceeds	89,982,000	-	35,965,000	-	-	-	na
Trans fm 408 Water / Sewer Fd	5,280,500	6,830,300	8,686,500	7,690,800	-	7,690,800	12.6%
Trans fm 411 W Impact Fee Cap Fd	4,022,700	7,831,300	7,831,300	8,013,800	-	8,013,800	2.3%
Trans fm 413 S Impact Fee Cap Fd	5,542,300	5,436,300	5,436,300	5,688,400	-	5,688,400	4.6%
Carry Forward	14,128,200	11,861,200	11,890,900	14,157,600	-	14,157,600	19.4%
Less 5% Required By Law	-	(5,000)	-	(5,000)	-	(5,000)	0.0%
<b>Total Funding</b>	<b>119,038,430</b>	<b>32,054,100</b>	<b>69,910,000</b>	<b>35,645,600</b>	<b>-</b>	<b>35,645,600</b>	<b>11.2%</b>

Notes:

County Water & Sewer Refunding Revenue Bonds, Series 2013:

Purpose: Refunding County Water & Sewer Refunding Revenue Bonds, Series 2003.

Principal Outstanding as of September 30, 2018: \$4,281,907

Final Maturity: July 1, 2021

Interest Rate: 1.47%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer Refunding Revenue Bonds, Series 2015:

Purpose: Partial refunding of the County Water & Sewer Revenue Bonds, Series 2006.

Principal Outstanding as of September 30, 2018: \$12,575,000

Final Maturity: July 1, 2022

Interest Rate: 1.75%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer Refunding Revenue Bonds, Series 2016:

Purpose: Refunding the balance of the County Water & Sewer Revenue Bonds, Series 2006.

Principal Outstanding as of September 30, 2018: \$48,105,000

Final Maturity: July 1, 2036

Interest Rate: 5.00%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer Refunding Revenue Note (Subordinate), Series 2016:

Purpose: Refunding twelve (12) State of Florida's State Revolving Fund (SRF) Loan Program.

Principal Outstanding as of September 30, 2018: \$77,879,000

Final Maturity: July 1, 2029

Interest Rate: 1.80%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

**Debt Service**

**Collier County Water & Sewer Debt  
County Water/Sewer Debt Service (410)**

County Water & Sewer District Revenue Bond, Series 2018:

Purpose: To finance the acquisition of the Golden Gate Water-Sewer System

Principal Outstanding as of September 30, 2018: \$34,405,000

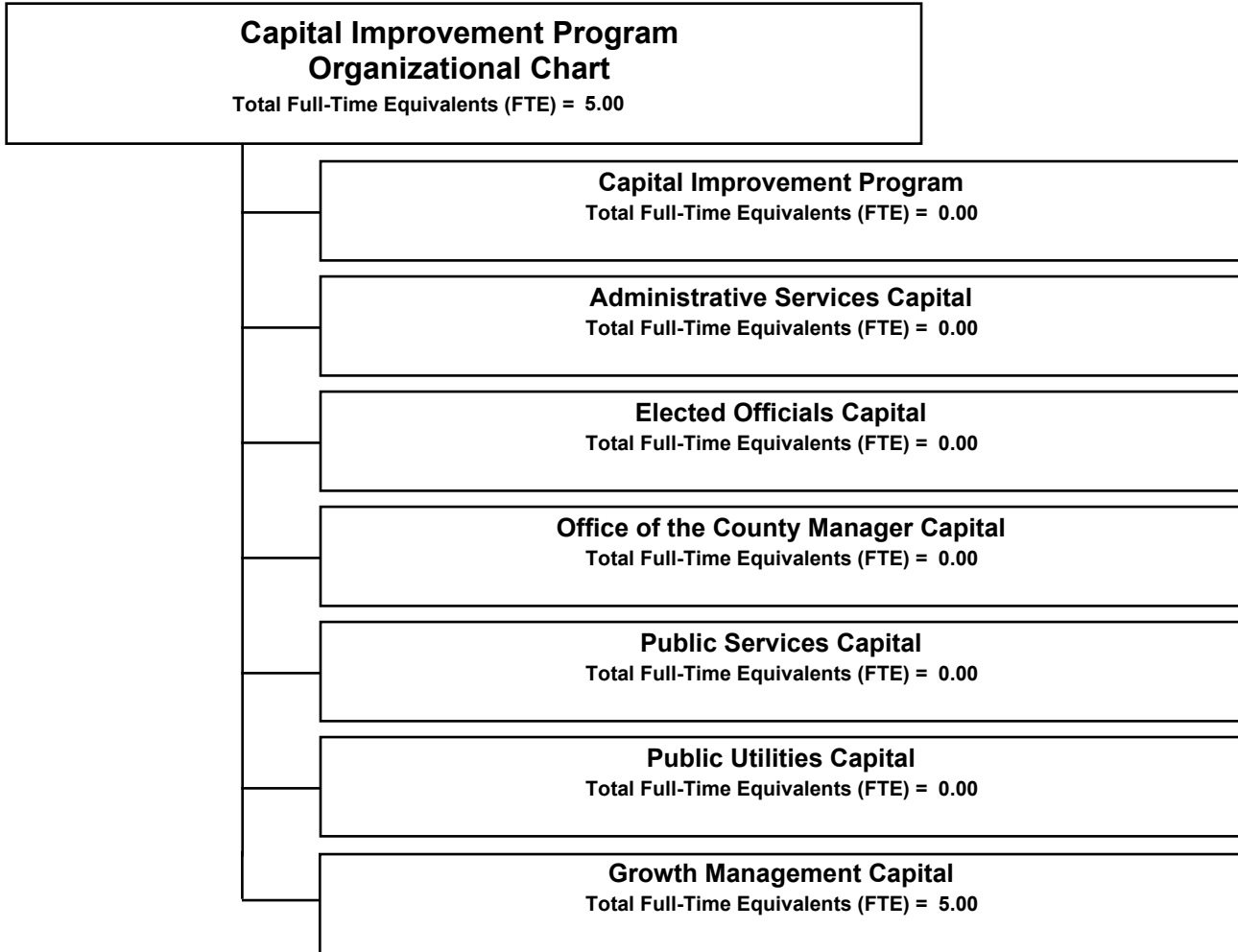
Final Maturity: July 1, 2029

Interest Rate: 2.41%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.



## Capital Improvement Program



## **Capital Improvement Program (CIP)**

Collier County's Capital Improvement Program (CIP) includes growth necessitated projects scheduled in the five year Capital Improvement Element (CIE) of the County's Growth Management plan as well as non-CIE capital improvements not found in the CIE. The CIP reflects all capital improvements that have been included in the current year's adopted budget. CIP projects encompasses a wide range of projects, reflecting the diversity of services provided by the County, including county roads, parks, museum improvements, public safety and general government facilities, library facilities and materials, landfill improvements, stormwater management improvements, airport facilities, and water and sewer utility infrastructure required by the community.

## **Capital Improvement Element (CIE)**

In 1985 and 1986 the Florida Legislature significantly strengthened the requirements for county and city comprehensive plans. One of the new provisions of the Local Government Comprehensive Planning and Land Development Regulation Act is the requirement that the local government comprehensive plans must contain a Capital Improvement Element (CIE). The CIE is a planning document that identifies public facilities that will be required during the next five or more years. The CIE is the foundation of Collier County's annual Capital Improvement Program.

## **Capital Improvement Program (CIP) Development**

On an annual basis, Collier County prepares and adopts a five-year CIE consistent with the requirements of the Growth Management Plan. Utilizing the CIE framework, operating departments identify project needs and together with the appropriate Engineering Department or Facilities Management Department develop proposed project budgets. The proposed project budgets are submitted to the Office of Management and Budget (OMB). OMB reviews the proposed projects, groups them by funding source, determines the amount of funding available, reviews projects for consistency with the CIE, assembles the proposed CIP, and presents it to a capital project review committee for prioritization.

After being prioritized by the review committee the proposed CIP is presented to the Board of Collier County Commissioners in a workshop format. During the workshop the Board reviews the CIP and makes decisions as to the need, timing, and funding of projects. The Office of Management and Budget changes the CIP in accordance with the Board's direction and presents the annual CIP for adoption during the public budget hearings in September.

Funds budgeted for a specific project remain allocated until the project is completed. Additionally, project budgets are reviewed annually and, if needed, funding may be adjusted.

## **The FY 19 Capital Improvement Program (CIP)**

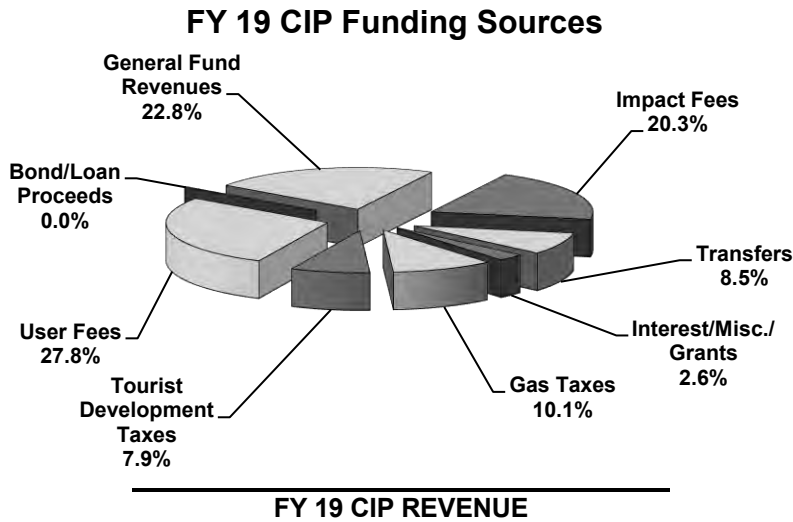
**Revenue:** The Capital Improvement Program budget includes a variety of revenues that are used both for the direct funding of projects and as a source of debt service to retire bonds. Road construction is funded by a combination of gas taxes, impact fees, General Fund revenues, grants, interest and carry forward. Stormwater management projects are funded with General Fund revenues, grants, interest and carry forward. Water and sewer utility projects are funded by system development fees/impact fees, user fees, interest and carry forward. Solid Waste landfill projects are funded by landfill user fees, interest and carry forward. Growth related projects in parks, EMS, library, fire, correction, law enforcement and general governmental facility projects are funded by impact fees, interest and carry forward.

**Collier County Government  
Fiscal Year 2019 Adopted Budget – Capital Improvement Program**

The County dedicates a portion of its General Fund revenue to the construction of capital projects and for the repayment of debt, an equivalent of 1/3 of a mill, however in FY 18, the equivalency amount was decreased to 0.2701 of a mill. Major renovations and repairs of government buildings and facilities, libraries, parks, EMS, domestic animal services, airport, 800 MHz radio system, voting machines and museum improvements are projects that typically receive funding from the General Fund from the 1/3 of a mill allocation. Airport Authority projects are funded through a combination of State Department of Transportation grants matched by a local contribution from the General Fund.

Since FY 07, Impact fees collections have dropped by more than 50%. Over the past few years, many growth-related projects have been constructed from impact fee revenues, most have been financed. With this down turn in impact fee collections, the impact fee revenue stream is not adequate to meet impact fee debt service obligations. Until impact fee collections rebound a portion of the General Fund Capital allocation is being used to cover any impact fee debt service shortfall. This arrangement is considered an internal loan between the Impact Fee Funds and the General Fund.

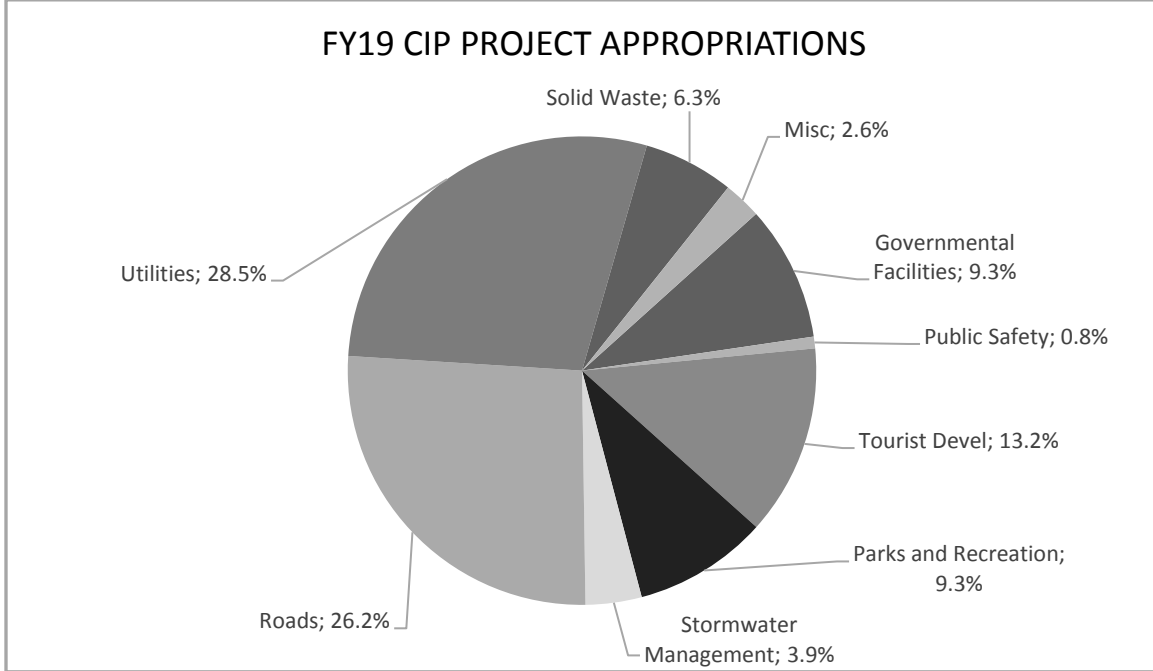
The FY 19 CIP includes total revenues of \$314,988.200 as shown below.



<b>Gas Taxes</b>	\$20,200,000
<b>Tourist Development Taxes</b>	15,874,400
<b>User Fees</b>	55,645,400
<b>Bond/Loan Proceeds</b>	0
<b>General Fund Revenues</b>	45,567,900
<b>Impact Fees</b>	40,535,000
<b>Transfers</b>	16,841,600
<b>Interest/Misc./Grants</b>	5,218,000
<b>Total</b>	199,882,300
<b>Carry forward</b>	120,380,200
<b>Revenue Reserve</b>	(4,274,300)
<b>Net Revenue</b>	\$315,988,200

**Collier County Government  
Fiscal Year 2019 Adopted Budget – Capital Improvement Program**

**Appropriations:** FY 19 Capital Improvement Program appropriations include \$150,704,700 in planned project expenditures, reserves of \$116,362,300, debt service funding of \$38,447,000, transfers of \$9,764,300; impact fee studies and refunds of \$606,300 and \$103,600 for operational costs support. The allocation of FY 19 CIP project appropriations is shown below.



**FY 19 CIP APPROPRIATIONS**

<b>Governmental Facilities</b>	\$ 14,079,600
<b>Public Safety</b>	1,216,200
<b>Tourist Development Council</b>	19,823,200
<b>Parks &amp; Recreation</b>	13,952,800
<b>Stormwater Management.</b>	5,833,000
<b>Roads</b>	39,535,900
<b>Utilities</b>	42,898,900
<b>Solid Waste</b>	9,425,100
<b>Misc.*</b>	3,940,000
<b>Project Total</b>	<u>150,704,700</u>
<b>Reserves/Debt/Misc.</b>	<u>165,283,500</u>
<b>Total Appropriations</b>	\$315,988,200

\*Misc. includes Library \$850,000, Clam Bay Restoration \$181,400, Pelican Bay Capital Landscape & Irrigation Improvements \$2,056,100, Museum Capital \$290,000, and Airport \$562,500.

**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**FY 19 CAPITAL IMPROVEMENT PROGRAM (CIP)**  
**SUMMARY OF CAPITAL PROJECT FUNDING**  
(In Thousands)

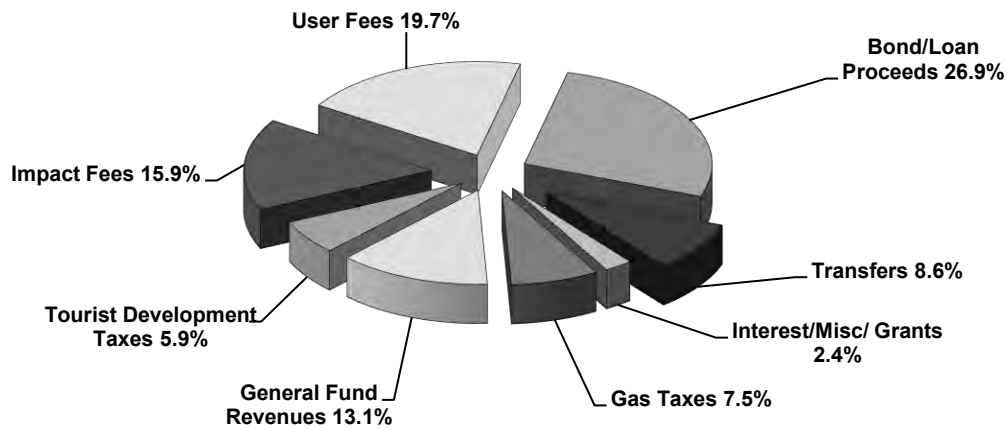
Dept./Functional Area	TDC Projects (Sp Rev Fd)	Co-Wide Cap Projects (Cap Proj Fd)	Parks Projects (Cap Proj Fd)	Stormwater Projects (Cap Proj Fd)	Tranps* & Landscape Projects (Cap Proj Fd)	Pub Safety, EMS, Fire Projects (Cap Proj Fd)	Misc. Projects (Cap Proj Fd)	Utilities Projects (Enterprise Fd)	Solid Waste Projects (Enterprise Fd)	FY2019 Total CIP
General Government	-	5,063.6	-	-	-	-	9,016.0	-	-	14,079.6
Public Safety	-	1,000.0	-	-	-	216.2	-	-	-	1,216.2
Physical Environment	13,002.0	100.0	-	5,733.0	-	-	2,237.5	-	-	21,072.5
Transportation	-	-	-	-	39,535.9	-	-	-	-	39,535.9
Human Services	-	-	-	-	-	-	-	-	-	-
Culture & Recreation	6,821.2	850.0	13,952.8	-	-	-	290.0	-	-	21,914.0
Utilities Water	-	-	-	-	-	-	-	14,670.4	-	14,670.4
Utilities Wastewater	-	-	-	-	-	-	-	28,228.5	-	28,228.5
Solid Waste Landfill	-	-	-	-	-	-	-	-	9,425.1	9,425.1
Airport Authority	-	-	-	-	-	-	562.5	-	-	562.5
<b>Project Expenditures:</b>	<b>19,823.2</b>	<b>7,013.6</b>	<b>13,952.8</b>	<b>5,733.0</b>	<b>39,535.9</b>	<b>216.2</b>	<b>12,106.0</b>	<b>42,898.9</b>	<b>9,425.1</b>	<b>150,704.7</b>
Operating Costs/Reimb	75.0	-	-	-	28.6	-	-	-	-	103.6
Impact Fee Refunds	-	-	100.0	-	367.3	89.0	-	50.0	-	606.3
Transfers	1,467.2	4,174.9	14.0	-	0.2	-	1,193.4	69.2	2,845.4	9,764.3
Debt Service	-	5,393.9	2,938.2	-	11,350.9	3,990.7	1,071.1	13,702.2	-	38,447.0
Reserves	35,564.9	9,462.6	5,927.3	-	36,036.5	2,159.8	990.5	25,927.7	293.0	116,362.3
<b>Non-Project Expenditures:</b>	<b>37,107.1</b>	<b>19,031.4</b>	<b>8,979.5</b>	<b>-</b>	<b>47,783.5</b>	<b>6,239.5</b>	<b>3,255.0</b>	<b>39,749.1</b>	<b>3,138.4</b>	<b>165,283.5</b>
<b>Total Expenditures:</b>	<b>56,930.3</b>	<b>26,045.0</b>	<b>22,932.3</b>	<b>5,733.0</b>	<b>87,319.4</b>	<b>6,455.7</b>	<b>15,361.0</b>	<b>82,648.0</b>	<b>12,563.5</b>	<b>315,988.2</b>
Revenue	TDC Projects	Co-Wide Cap Projects	Parks Projects	Stormwater Projects	Tranps* & Landscape Projects	EMS, Fire Projects	Misc. Projects	Utilities Projects	Solid Waste Projects	FY2019 Total
Ad Valorem Taxes	-	-	-	-	-	-	-	-	-	-
Tourist Development Tax	15,874.4	-	-	-	-	-	-	-	-	15,874.4
Impact Fees	-	2,350.0	8,325.0	-	13,600.0	3,135.0	825.0	12,300.0	-	40,535.0
Gas Taxes*	-	-	-	-	20,200.0	-	-	-	-	20,200.0
Assessments	-	-	-	-	-	-	3,558.8	73.8	-	3,632.6
Tfrs Property Taxes (001)	-	15,335.7	1,100.0	2,500.0	8,555.8	-	645.0	-	-	28,136.5
Tfrs Property Taxes (111)	-	-	2,750.0	3,000.0	7,776.4	-	-	272.4	-	13,798.8
Tfrs User Fees (408)	-	-	-	-	-	-	-	53,220.3	-	53,220.3
Tfrs (Other Funds)	50.0	3,205.9	-	-	156.5	835.5	9,748.3	2,845.4	2,425.1	19,266.7
Bond/Loan Proceeds	-	-	-	-	-	-	-	-	-	-
Grants/Contributions	-	-	-	-	-	-	-	-	-	-
Interest/Miscellaneous	480.0	940.0	789.0	97.0	1,155.0	38.2	19.5	1,579.3	120.0	5,218.0
Carry Forward	41,344.5	4,377.9	10,424.1	140.9	37,623.6	2,605.7	784.6	13,054.5	10,024.4	120,380.2
Revenue Reserve	(818.6)	(164.5)	(455.8)	(4.9)	(1,747.9)	(158.7)	(220.2)	(697.7)	(6.0)	(4,274.3)
<b>Total Revenue:</b>	<b>56,930.3</b>	<b>26,045.0</b>	<b>22,932.3</b>	<b>5,733.0</b>	<b>87,319.4</b>	<b>6,455.7</b>	<b>15,361.0</b>	<b>82,648.0</b>	<b>12,563.5</b>	<b>315,988.2</b>

\* The 5-cent Local Option Fuel Tax is earmarked towards the payment of debt service, Bridge Repairs and Improvements (project 66066) and intersection improvements (project

**The Five-Year Capital Improvement Program (CIP) & Capital Improvement Element (CIE) of the Collier County Growth Management Plan**

**Revenue:** The five-year CIE utilizes several revenue sources to fund the County's future facility needs. Water and sewer utility projects are funded by impact fees, user fees, interest and funds carried forward. Road construction is funded through a combination of local and state gas taxes, impact fees, developer contribution agreements, grants, transfers from the General Fund/ Unincorporated Area General Fund, loan/bond proceeds, interest, and funds carried forward. EMS, Library, Park, Law Enforcement, Correctional, and General Governmental facilities projects are funded through impact fees, interest, funds carried forward and loans from the General Fund. Certain general government and public safety capital expenditures typically funded through transfers from ad valorem taxes (General Fund or the Unincorporated Area General Fund) are Library, Parks, major replacement and repair projects and Stormwater Management improvements, which are not eligible to be funded by impact fees. Solid waste landfill projects are funded by landfill tipping fees, interest and funds carried forward. The five-year CIE revenue sources listed below represent the funding for the FY 19 - FY 23 CIP/CIE.

**FIVE-YEAR CIP/CIE PLANNED REVENUE**



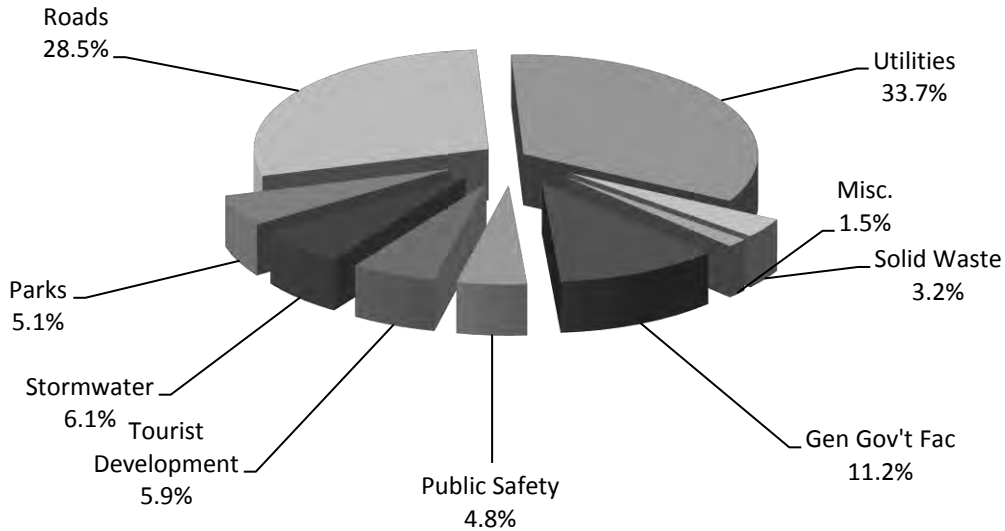
**FIVE-YEAR CIP/CIE PLANNED REVENUE**

Gas Taxes	\$ 103,040,300
General Fund Revenues	178,846,100
Tourist Development Tax	80,975,100
Impact Fees	215,602,100
User Fees	269,901,900
Bond/Loan Proceeds	368,505,700
Transfers	117,771,500
Interest/Misc./Grants	32,930,000
<b>TOTAL REVENUE</b>	<b>\$1,367,572,700</b>
Carry Forward	120,380,200
Reserves/Non-Project Expenses	(21,625,500)
<b>TOTAL PROJECT FUNDING</b>	<b>\$1,466,327,400</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget – Capital Improvement Program**

**Appropriations:** The five-year CIE identifies public facilities that are needed to eliminate existing deficiencies or will be needed to meet the demands of future growth. Planned projects during the five years covered in the CIE total \$1,052,760,800. The five-year CIE is summarized below.

**FIVE-YEAR CIP/CIE PLANNED PROJECTS**



**FIVE-YEAR CIP/CIE PLANNED PROJECTS**

<b>Governmental Facilities</b>	\$ 118,217,600
<b>Public Safety</b>	50,696,200
<b>Tourist Development</b>	61,870,800
<b>Stormwater Management.</b>	64,433,800
<b>Parks &amp; Recreation</b>	53,676,800
<b>Roads</b>	300,444,900
<b>Utilities</b>	354,258,900
<b>Solid Waste</b>	33,875,100
<b>Misc.*</b>	15,287,500
<b>Project Total</b>	<u>1,052,760,800</u>
<b>Reserves/Debt/Misc./ Operating</b>	<u>413,566,600</u>
<b>Total Appropriations</b>	<u>\$1,466,327,400</u>

\*Misc. includes Domestic Animal Shelter \$6,700,000, Library Books \$4,497,500; Clam Bay Restoration \$181,400, Pelican Bay Capital Landscape & Irrigation Improvements \$2,056,100, Museum Capital \$1,290,000, and Airport \$562,000.

## Collier County Government Fiscal Year 2019 Adopted Budget - Capital Improvement Program

### FY 19 - 23 CAPITAL IMPROVEMENT PROGRAM (CIP) / CAPITAL IMPROVEMENT ELEMENT (CIE) SUMMARY OF CAPITAL PROJECT FUNDING (In Thousands)

Dept./Functional Area	TDC Projects	Govt. Fac. Projects	Parks Projects	Stormwater Projects	Transps*. & Landscape Projects	Pub Safety, EMS, Fire Projects	Misc. Projects	Utilities Projects	Solid Waste Projects	FY 19-23 CIP/CIE Expenses
General Government	-	109,201.6	-	-	-	-	9,016.0	-	-	118,217.6
Public Safety	-	5,000.0	-	-	-	45,696.2	-	-	-	50,696.2
Physical Environment	51,076.8	300.0	-	64,133.0	-	-	2,237.5	-	-	117,747.3
Transportation	-	-	-	-	300,444.9	-	-	-	-	300,444.9
Human Series	-	6,700.0	-	-	-	-	-	-	-	6,700.0
Culture & Recreation	10,794.0	4,497.5	53,676.8	-	-	-	1,290.0	-	-	70,258.3
Utilities Water	-	-	-	-	-	-	-	181,770.4	-	181,770.4
Utilities Wastewater	-	-	-	-	-	-	-	172,488.5	-	172,488.5
Solid Waste Landfill	-	-	-	-	-	-	-	-	33,875.1	33,875.1
Airport Authority	-	-	-	-	-	-	562.5	-	-	562.5
<b>Project Expenditures:</b>	<b>61,870.8</b>	<b>125,699.1</b>	<b>53,676.8</b>	<b>64,133.0</b>	<b>300,444.9</b>	<b>45,696.2</b>	<b>13,106.0</b>	<b>354,258.9</b>	<b>33,875.1</b>	<b>1,052,760.8</b>
Operating Costs	375.0	-	-	-	28.6	-	-	-	-	403.6
Impact Fee Refunds	-	-	100.0	-	1,836.5	116.0	-	250.0	-	2,302.5
Transfers	7,336.0	21,588.0	70.0	-	0.2	-	1,193.4	53,490.4	-	83,678.0
Debt Service	15,051.8	28,248.2	14,711.3	-	64,564.4	20,319.0	5,159.3	63,191.2	-	211,245.2
Reserves	35,967.2	9,514.8	5,852.5	355.0	40,628.2	2,657.7	178.6	17,644.9	3,138.4	115,937.3
<b>Non-Project Expenditures:</b>	<b>58,730.0</b>	<b>59,351.0</b>	<b>20,733.8</b>	<b>355.0</b>	<b>107,057.9</b>	<b>23,092.7</b>	<b>6,531.3</b>	<b>134,576.5</b>	<b>3,138.4</b>	<b>413,566.6</b>
<b>Total Expenditures:</b>	<b>120,600.8</b>	<b>185,050.1</b>	<b>74,410.6</b>	<b>64,488.0</b>	<b>407,502.8</b>	<b>68,788.9</b>	<b>19,637.3</b>	<b>488,835.4</b>	<b>37,013.5</b>	<b>1,466,327.4</b>
Revenue	TDC Projects	Govt. Fac. Projects	Parks Projects	Stormwater Projects	Transps*. & Landscape Projects	EMS, Fire Projects	Misc. Projects	Utilities Projects	Solid Waste Projects	FY 19-23 CIP/CIE Revenues
Ad Valorem	-	-	-	-	-	-	-	-	-	-
Tourist Development Tax (TDC)	80,975.1	-	-	-	-	-	-	-	-	80,975.1
Impact Fees	-	12,476.4	44,198.7	-	72,600.0	16,644.7	4,380.3	65,302.0	-	215,602.1
Assessments	-	-	-	-	-	-	3,558.8	73.8	-	3,632.6
Gas Taxes*	-	-	-	-	103,040.3	-	-	-	-	103,040.3
Transfers Property Taxes (001)	-	53,286.3	7,600.0	12,500.0	45,755.8	-	645.0	-	-	119,787.1
Transfers Property Taxes (111)	-	-	10,650.0	15,000.0	29,776.4	-	-	-	-	55,426.4
Transfers (Other Funds)	50.0	18,962.6	-	-	156.5	5,197.4	10,263.3	56,266.6	26,875.1	117,771.5
Transfers User Fees (408)	-	-	-	-	-	-	-	269,901.9	-	269,901.9
Bond/Loan Proceeds	-	92,105.7	-	34,000.0	117,400.0	45,000.0	-	80,000.0	-	368,505.7
Grants/Contributions	-	-	-	2,500.0	7,500.0	-	178.0	-	-	10,178.0
Interest/Miscellaneous	2,400.0	4,700.0	3,945.0	497.0	2,955.0	191.0	47.5	7,896.5	120.0	22,752.0
Carry Forward	41,344.5	4,377.9	10,424.1	140.9	37,623.6	2,605.7	784.6	13,054.5	10,024.4	120,380.2
Revenue Reserve	(4,168.8)	(858.8)	(2,407.2)	(149.9)	(9,304.8)	(849.9)	(220.2)	(3,659.9)	(6.0)	(21,625.5)
<b>Total Revenue:</b>	<b>120,600.8</b>	<b>185,050.1</b>	<b>74,410.6</b>	<b>64,488.0</b>	<b>407,502.8</b>	<b>68,788.9</b>	<b>19,637.3</b>	<b>488,835.4</b>	<b>37,013.5</b>	<b>1,466,327.4</b>

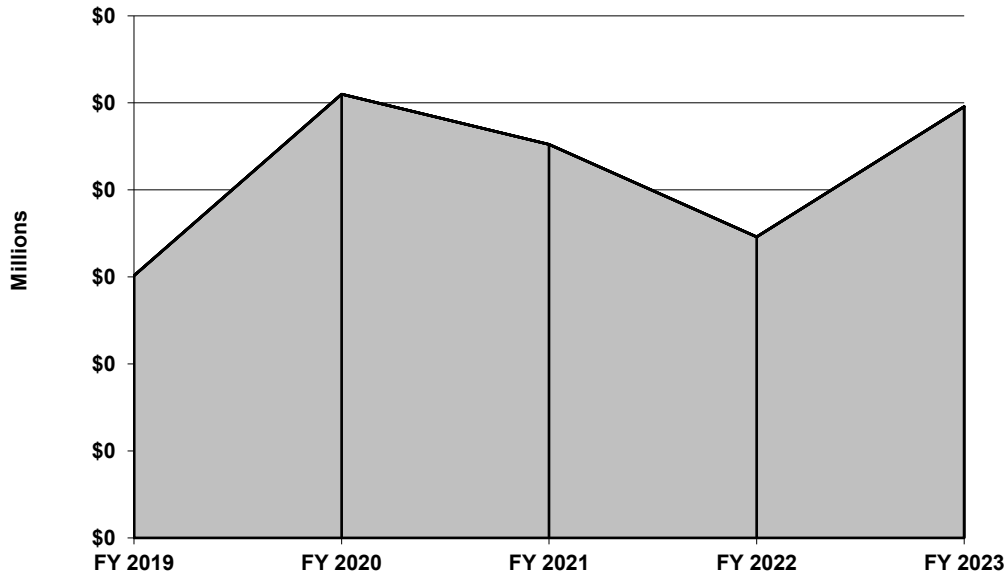
\* The 5-cent Local Option Fuel Tax is earmarked towards the payment of debt service, Bridge Repairs and Improvements (project 66066) and intersection improvements (project 60016).



**Collier County Government  
Fiscal Year 2019 Adopted Budget – Capital Improvement Program**

**Planned Project Expenditures:** Across the five-year CIP/CIE planning period, project expenditures are expected as summarized below.

**PLANNED CIE/CIP PROJECTS BY YEAR  
FY 19 - FY 23**



<b>FIVE-YEAR CIP/CIE PLANNED PROJECTS BY YEAR</b>	
<b>FY 2019</b>	<b>\$ 150,704,700</b>
<b>FY 2020</b>	<b>254,993,600</b>
<b>FY 2021</b>	<b>226,218,900</b>
<b>FY 2022</b>	<b>173,046,400</b>
<b>FY 2023</b>	<b>247,797,200</b>
<b>Project Total</b>	<b>\$1,052,760,800</b>

## **Operational Impact of the CIP/CIE**

Although the Capital Improvement Program is prepared separate from the operating budget, the two have a direct relationship. Operating budget appropriations lapse at the end of the fiscal year, however, capital appropriations are re-budgeted (carryover funding) until the project is finished and capitalized. Capital improvement projects, including those that involve development of new facilities or new and expanded infrastructure, may result in additional operating costs or savings in future years. For example, while construction of a new EMS station will result in additional costs for staffing and operations, repaving a street may result in reduced need for maintenance. Those costs or savings are not included in the capital budget estimates, but rather are incorporated in the operating budget, beginning in the year that the facility is anticipated to become operational. An important element of the CIP process is consideration of any future increases in operating costs, which will result from capital activity, so that estimates of those costs can be incorporated in the appropriate long term financial plans for the affected funds.

As the economy and growth had slowed the Board of County Commissioners has earmarked virtually all capital funding to maintenance and replacement projects. These replacement projects in some cases may create operating efficiencies or future cost avoidance; however, these impacts are not presently quantifiable and are believed to be marginal.

## **Capital Budget Presentation**

The capital improvement section of the budget book is organized into two sections. The first section is comprised of schedules that summarize the FY 19 CIP by department or functional area. The second section presents the FY 19 - FY 23 CIP/CIE planning period.

**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

<b>Division Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	691,409	700	592,200	2,500	-	2,500	257.1%
Operating Expense	70,849,443	41,994,800	241,231,000	44,144,100	-	44,144,100	5.1%
Indirect Cost Reimburs	64,100	63,500	63,500	28,600	-	28,600	(55.0%)
Capital Outlay	69,218,695	146,083,300	265,535,000	107,239,400	-	107,239,400	(26.6%)
Remittances	459,844	66,200	3,152,100	-	-	-	(100.0%)
<b>Total Net Budget</b>	<b>141,283,491</b>	<b>188,208,500</b>	<b>510,573,800</b>	<b>151,414,600</b>	<b>-</b>	<b>151,414,600</b>	<b>(19.5)%</b>
Trans to Property Appraiser	7,161	12,600	12,600	61,100	-	61,100	384.9%
Trans to Tax Collector	203,730	354,200	347,900	436,700	-	436,700	23.3%
Advance/Repay to 111 Unincrp Gen Fd	-	-	-	65,400	-	65,400	na
Advance/Repay to 350 EMS IF	-	1,962,800	1,962,800	378,000	-	378,000	(80.7%)
Advance/Repay to 355 Lib IF	321,000	311,600	311,600	233,500	-	233,500	(25.1%)
Advance/Repay to 381 Correctional	-	-	-	457,500	-	457,500	na
Advance/Repay to 385 Law Enf	92,000	-	-	-	-	-	na
Advance/Repay to 390 Gov't Fac	2,063,900	3,032,400	3,032,400	3,105,900	-	3,105,900	2.4%
Advance/Repay to 408 W-S Ops	500,000	510,000	510,000	-	-	-	(100.0%)
Advance/Repay to 414 Sewer Cap	2,000,000	6,000,000	6,000,000	2,845,400	-	2,845,400	(52.6%)
Advance/Repay to 471 S Waste	630,000	325,000	321,800	-	-	-	(100.0%)
Advance/Repay to 778 Pel Bay Light	-	-	-	1,000,000	-	1,000,000	na
Trans to 001 General Fund	166,500	166,500	-	-	-	-	(100.0%)
Trans to 109 PB MSTUBU Fd	-	-	-	34,500	-	34,500	na
Trans to 111 Unincorp Gen Fd	-	-	-	1,000	-	1,000	na
Trans to 119 Sea Turtle	-	-	166,500	166,500	-	166,500	na
Trans to 128/712 MPO Fd	10,151	-	14,800	-	-	-	na
Trans to 185 TDC Eng	759,900	790,000	790,000	978,800	-	978,800	23.9%
Trans to 195 TDC Beaches	164,000	-	-	-	-	-	na
Trans to 712 Transp Match	4,742,017	-	2,269,100	-	-	-	na
Trans to 212 Debt Serv Fd	12,150,000	11,271,000	11,271,000	11,350,900	-	11,350,900	0.7%
Trans to 298 Sp Ob Bd '10	13,776,300	13,984,300	13,984,300	13,393,900	-	13,393,900	(4.2%)
Trans to 303 Boater Improve	1,800,000	-	-	-	-	-	na
Trans to 309 CDES Capital	75,000	-	-	-	-	-	na
Trans to 324 Stormw Op Fd	821,600	-	-	-	-	-	na
Trans to 410 W/S Debt Serv Fd	9,565,000	13,267,600	13,267,600	13,702,200	-	13,702,200	3.3%
Trans to 426 CAT Mass Transit Fd	448,660	-	201,000	-	-	-	na
Trans to 496 Airport Cap Fd	50,700	61,900	57,300	-	-	-	(100.0%)
Trans to 499 Airp Grant Match	266,664	-	147,900	-	-	-	na
Trans to 325 Stormwtr Cap Fd (H. Irma)	-	-	14,450,000	-	-	-	na
Trans to 474 Sol Waste Cap Fd (H. Irma)	-	-	40,707,700	-	-	-	na
Reserves for Contingencies	-	12,199,600	-	7,978,800	-	7,978,800	(34.6%)
Reserves for Reimb to State	-	7,000,000	-	-	-	-	(100.0%)
Reserves for Debt Service	-	7,958,200	-	8,094,300	-	8,094,300	1.7%
Reserves for Capital	-	73,369,900	-	92,388,600	-	92,388,600	25.9%
Reserves for Boater Improve Capital	-	110,600	-	320,800	-	320,800	190.1%
Reserve for Catastrophic Event	-	-	-	7,570,000	-	7,570,000	na
Reserves for Cash Flow	-	-	-	9,800	-	9,800	na
<b>Total Budget</b>	<b>191,897,774</b>	<b>340,896,700</b>	<b>620,400,100</b>	<b>315,988,200</b>	<b>-</b>	<b>315,988,200</b>	<b>(7.3)%</b>

**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

<b>Appropriations by Department</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Courts Related Capital	1,408,107	550,500	1,764,200	-	-	-	(100.0%)
Administrative Services Department Capital	8,106,636	1,400,000	6,577,500	50,000	-	50,000	(96.4%)
Emergency Medical Services Capital	15,628	2,065,000	2,219,500	281,000	-	281,000	(86.4%)
Ochopee Fire Capital	-	-	5,000	24,200	-	24,200	na
Isle of Capri Fire Capital	-	66,200	61,300	-	-	-	(100.0%)
Sheriff Capital	2,090,266	-	432,600	-	-	-	na
Constitutional Officers Capital	931,133	4,445,000	7,047,600	1,350,000	-	1,350,000	(69.6%)
Pelican Bay Services Division Capital	725,713	875,000	3,014,800	2,237,500	-	2,237,500	155.7%
Tourist Development Council (TDC) Capital	26,796	6,253,400	8,728,400	3,877,200	-	3,877,200	(38.0%)
Amateur Sports Complex Capital	-	-	12,395,000	-	-	-	na
County Manager's Capital	294,569	227,000	1,313,700	227,000	-	227,000	0.0%
Parks and Recreation Division Capital	5,901,442	8,879,300	36,612,900	14,052,800	-	14,052,800	58.3%
Tourist Development Council (TDC) Beach Capital	846,447	969,200	6,216,100	2,510,000	-	2,510,000	159.0%
Library Division Capital	206,503	300,000	507,400	-	-	-	(100.0%)
Museum Division Capital	294,289	478,000	1,247,300	290,000	-	290,000	(39.3%)
Public Services Department Capital	450,385	1,050,000	1,353,100	850,000	-	850,000	(19.0%)
County Water / Sewer Divisions Capital	49,219,041	77,055,000	147,789,400	42,948,900	-	42,948,900	(44.3%)
Solid & Hazardous Waste Mgt Division Capital	2,674,493	9,050,000	77,703,800	9,425,100	-	9,425,100	4.1%
Facilities Management Division Capital	3,107,105	5,250,000	12,619,100	4,436,600	-	4,436,600	(15.5%)
Landscape Capital	512,478	3,816,600	8,159,100	2,874,500	-	2,874,500	(24.7%)
Transportation Capital	53,459,045	49,921,100	116,801,200	37,057,300	-	37,057,300	(25.8%)
Stormwater Capital	4,133,841	6,075,300	31,315,800	5,733,000	-	5,733,000	(5.6%)
Growth Management Department Capital	56,829	250,000	686,600	9,116,000	-	9,116,000	3,546.4%
TDC Beach Renourishment/Pass	4,888,355	9,186,900	13,036,100	13,511,000	-	13,511,000	47.1%
Maintenance Capital							
Airport Capital	1,934,391	45,000	12,966,300	562,500	-	562,500	1,150.0%
<b>Total Net Budget</b>	<b>141,283,491</b>	<b>188,208,500</b>	<b>510,573,800</b>	<b>151,414,600</b>	<b>-</b>	<b>151,414,600</b>	<b>(19.5%)</b>
Courts Related Capital	-	4,878,000	-	5,754,200	-	5,754,200	18.0%
Administrative Services Department Capital	-	1,962,800	1,962,800	378,000	-	378,000	(80.7%)
Emergency Medical Services Capital	448,000	662,200	448,400	638,800	-	638,800	(3.5%)
Ochopee Fire Capital	-	12,200	-	-	-	-	(100.0%)
Sheriff Capital	3,738,500	5,770,900	3,732,200	5,511,700	-	5,511,700	(4.5%)
Constitutional Officers Capital	92,000	-	-	457,500	-	457,500	na
Pelican Bay Services Division Capital	17,856	37,000	30,700	1,193,400	-	1,193,400	3,125.4%
Tourist Development Council (TDC) Capital	-	79,000	79,000	180,000	-	180,000	127.8%
Parks and Recreation Division Capital	5,071,565	6,501,700	2,953,600	8,879,500	-	8,879,500	36.6%
Tourist Development Council (TDC) Beach Capital	211,428	6,472,100	130,500	5,172,000	-	5,172,000	(20.1%)
Library Division Capital	1,160,300	1,577,400	1,158,900	1,499,700	-	1,499,700	(4.9%)
Museum Division Capital	-	172,500	-	95,300	-	95,300	(44.8%)
Public Services Department Capital	321,000	311,600	311,600	233,500	-	233,500	(25.1%)
County Water / Sewer Divisions Capital	11,565,000	51,302,000	59,975,300	39,699,100	-	39,699,100	(22.6%)
Solid & Hazardous Waste Mgt Division Capital	-	1,115,800	-	3,138,400	-	3,138,400	181.3%
Facilities Management Division Capital	8,363,400	13,232,400	9,569,400	12,208,200	-	12,208,200	(7.7%)
Landscape Capital	-	354,400	-	57,700	-	57,700	(83.7%)
Transportation Capital	16,532,201	26,169,300	26,895,900	47,329,900	-	47,329,900	80.9%
Stormwater Capital	1,687,563	-	1,200,700	-	-	-	na
TDC Beach Renourishment/Pass	1,088,106	29,993,700	1,172,100	31,680,100	-	31,680,100	5.6%
Maintenance Capital							
Airport Capital	317,364	2,083,200	205,200	466,600	-	466,600	(77.6%)
<b>Total Transfers and Reserves</b>	<b>50,614,283</b>	<b>152,688,200</b>	<b>109,826,300</b>	<b>164,573,600</b>	<b>-</b>	<b>164,573,600</b>	<b>7.8%</b>
<b>Total Budget</b>	<b>191,897,774</b>	<b>340,896,700</b>	<b>620,400,100</b>	<b>315,988,200</b>	<b>-</b>	<b>315,988,200</b>	<b>(7.3%)</b>

**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

<b>Division Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Local Gas Taxes	15,408,449	14,331,000	15,808,400	15,700,000	-	15,700,000	9.6%
Tourist Devel Tax	9,068,297	15,717,200	15,688,100	15,874,400	-	15,874,400	1.0%
Licenses & Permits	594,852	590,000	590,000	615,000	-	615,000	4.2%
Special Assessments	539,953	904,400	865,000	3,632,600	-	3,632,600	301.7%
Intergovernmental Revenues	11,113,442	-	13,643,300	-	-	-	na
Gas Taxes	4,436,414	4,294,000	4,486,400	4,500,000	-	4,500,000	4.8%
SFWMD/Big Cypress Revenue	772,377	-	1,914,000	-	-	-	na
FEMA - Fed Emerg Mgt Agency	414,012	-	9,762,600	-	-	-	na
Charges For Services	314,970	-	-	-	-	-	na
Fines & Forfeitures	737,224	800,000	795,000	800,000	-	800,000	0.0%
Miscellaneous Revenues	3,277,648	71,000	9,489,600	720,000	-	720,000	914.1%
Interest/Misc	3,803,403	2,085,200	3,781,200	3,083,000	-	3,083,000	47.9%
Impact Fees	47,556,972	43,560,000	52,002,000	40,535,000	-	40,535,000	(6.9%)
Loan Proceeds	-	-	11,958,200	-	-	-	na
Trans frm Tax Collector	93,292	-	-	-	-	-	na
Advance/Repay fm 001 Gen Fd	930,000	1,325,000	1,321,800	445,000	-	445,000	(66.4%)
Advance/Repay fm 111 Unincrp Gen Fd	-	-	50,000	262,400	-	262,400	na
Advance/Repay fm 301 Cap Proj	2,476,900	5,306,800	5,306,800	4,174,900	-	4,174,900	(21.3%)
Advance/Repay fm 413 Sewer Im Fee	2,000,000	6,000,000	6,000,000	-	-	-	(100.0%)
Advance/Repay fm 474 Solid Wst Cap	-	-	-	2,845,400	-	2,845,400	na
Trans fm 001 Gen Fund	26,855,100	32,003,700	32,176,000	27,691,500	-	27,691,500	(13.5%)
Trans fm 111 Unincorp Gen Fd	12,126,486	13,389,000	13,430,600	13,536,400	-	13,536,400	1.1%
Trans fm 113 Comm Dev Fd	-	-	-	9,014,800	-	9,014,800	na
Trans fm 114 Pollutn Ctrl Fd	-	225,000	225,000	100,000	-	100,000	(55.6%)
Trans fm 143 Vander Beaut Fd	-	-	-	12,100	-	12,100	na
Trans fm 158 Radio Rd Beaut Fd	-	-	-	21,200	-	21,200	na
Trans fm 152 Lely Golf Beaut Fd	-	-	-	26,600	-	26,600	na
Trans fm 153 G Gate Beaut Fd	-	-	-	6,400	-	6,400	na
Trans fm 159 Forest Lake Fd	-	-	-	25,400	-	25,400	na
Trans fm 162 Immokalee Beaut Fd	-	-	-	15,800	-	15,800	na
Trans fm 163 Baysh/Av Beaut Fd	-	-	-	49,000	-	49,000	na
Trans fm 183 TDC Beach Pk	164,000	-	-	-	-	-	na
Trans fm 184 TDC Promo	1,980,000	2,580,000	2,662,200	50,000	-	50,000	(98.1%)
Trans fm 193 TDC Museum Fd	-	-	217,800	-	-	-	na
Trans fm 198 Museum Fd	311,600	192,900	192,900	-	-	-	(100.0%)
Trans fm 226 Naples Pk Debt Serv	-	12,400	12,200	-	-	-	(100.0%)
Trans fm 306 Pk & Rec Cap	1,800,000	-	-	-	-	-	na
Trans fm 310 CDES Cap Fd	75,000	-	-	-	-	-	na
Trans fm 325 Stormwater Cap Fd	865,963	-	1,200,700	-	-	-	na
Trans fm 333 Rd Im Fee	163,736	-	-	-	-	-	na
Trans fm 336 Road Im Fee	3,712,318	-	1,068,400	-	-	-	na
Trans fm 408 Water / Sewer Fd	50,331,800	53,886,400	54,276,400	53,220,300	-	53,220,300	(1.2%)
Trans fm 470 Solid Waste Fd	1,915,900	7,344,100	7,344,100	2,325,100	-	2,325,100	(68.3%)
Trans fm 473 Mand Collct Fd	2,200,500	2,200,000	2,200,000	100,000	-	100,000	(95.5%)
Trans fm 495 Airport Op Fd	225,300	578,200	9,578,200	500,000	-	500,000	(13.5%)
Trans fm 496 Airport Grants	215,789	-	147,900	-	-	-	na
Trans fm 497 Airport MP Fd	101,575	61,900	57,300	-	-	-	(100.0%)
Trans fm 516 Prop & Cas Ins	75,000	-	-	-	-	-	na
Trans fm 517 Health Ins	450,000	-	-	-	-	-	na
Trans fm 001 General Fd (H. Irma)	100,472	-	14,950,000	-	-	-	na
Trans fm 111 Unincorp Gen Fd (H. Irma)	-	-	22,500	-	-	-	na
Trans fm 113 Com Dev Fd (H. Irma)	53,669	-	46,300	-	-	-	na
Trans fm 310 Transp Cap Fd (H. Irma)	-	-	14,450,000	-	-	-	na
Trans fm 412 Water Cap Fd (H. Irma)	-	-	4,000,000	-	-	-	na
Trans fm 414 Wstwater Cap Fd (H. Irma)	-	-	36,707,700	-	-	-	na

**Collier County Government  
Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

Trans fm 470 Sol Waste Fd (H. Irma)	-	-	2,500,000	-	-	-	na
Trans fm 473 Mand Collct Fd (H. Irma)	-	-	3,500,000	-	-	-	na
Trans fm 778 Pel Bay Lighting (H. Irma)	-	-	1,000,000	-	-	-	na
Carry Forward	370,799,300	137,556,900	385,351,700	120,380,200	-	120,380,200	(12.5%)
Less 5% Required By Law	-	(4,118,400)	-	(4,274,300)	-	(4,274,300)	3.8%
<b>Total Funding</b>	<b>578,061,714</b>	<b>340,896,700</b>	<b>740,780,300</b>	<b>315,988,200</b>	<b>-</b>	<b>315,988,200</b>	<b>(7.3%)</b>

<b>Division Position Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Transportation Capital	5.00	5.00	5.00	5.00	-	5.00	0.0%
<b>Total FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>0.0%</b>

<b>CIP Summary by Project Category</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Airport Authority	2,128,200	13,061,747	12,962,200	529,100	-	-	-	-
Coastal Zone Management Capital	-	132,512	132,500	75,000	-	-	-	-
County Manager's Capital	6,559,400	9,522,755	22,139,600	4,284,200	-	-	-	-
Court Related Capital	5,428,500	6,642,131	1,764,200	5,754,200	-	-	-	-
Emergency Medical Services	2,727,200	2,881,727	2,667,900	919,800	-	-	-	-
Facilities Management	18,482,400	21,539,701	17,830,700	16,644,800	-	-	-	-
Growth Management	250,000	390,283	390,300	9,116,000	-	-	-	-
Hurricane Irma	-	115,479,103	115,478,900	7,487,000	-	-	-	-
Information Technology Capital	1,350,000	4,295,180	4,295,200	-	-	-	-	-
Isle of Capri Fire & Ochopee Fire	78,400	87,953	66,300	24,200	-	-	-	-
Landscape Capital	4,171,000	7,652,724	7,439,900	2,932,200	-	-	-	-
Libraries	2,739,000	2,949,446	2,531,000	2,583,200	-	-	-	-
Misc Capital	2,012,800	2,189,270	2,189,300	428,000	-	-	-	-
Museum	650,500	1,414,610	1,242,100	385,300	-	-	-	-
Parks & Recreation	15,381,000	43,038,431	36,709,900	23,117,300	-	-	-	-
Pelican Bay Capital	912,000	1,760,806	1,754,600	2,880,900	-	-	-	-
Public Services Capital	500,000	500,000	500,000	-	-	-	-	-
Sheriff Office	9,870,900	13,549,724	10,386,600	6,969,200	-	-	-	-
Solid Waste Capital	10,165,800	14,067,167	12,951,300	12,563,500	-	-	-	-
Stormwater	6,075,300	18,441,835	18,441,900	5,733,000	-	-	-	-
Supervisor of Elections	345,000	827,543	827,500	350,000	-	-	-	-
Tourist Development Council - Beaches (195)	39,180,600	44,683,147	12,067,900	38,494,100	-	-	-	-
Tourist Development Council - Park Beaches (183)	7,441,300	12,890,821	6,346,600	7,682,000	-	-	-	-
Transportation	76,090,400	160,778,917	137,534,700	84,387,200	-	-	-	-
Water / Sewer District Capital	128,357,000	212,032,400	191,749,000	82,648,000	-	-	-	-
<b>Total Project Budget</b>	<b>340,896,700</b>	<b>710,809,933</b>	<b>620,400,100</b>	<b>315,988,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Landscape Capital Projects (112)**

**Mission Statement**

To provide capital funding for landscape beautification to county roadway median sections, in accordance with Board approved guidance.

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	335,745	650,000	1,825,300	582,400	-	582,400	(10.4%)
Indirect Cost Reimburs	8,700	9,100	9,100	28,600	-	28,600	214.3%
Capital Outlay	168,032	3,157,500	6,324,700	2,263,500	-	2,263,500	(28.3%)
<b>Net Operating Budget</b>	<b>512,478</b>	<b>3,816,600</b>	<b>8,159,100</b>	<b>2,874,500</b>	-	<b>2,874,500</b>	<b>(24.7%)</b>
Reserves for Capital	-	354,400	-	57,700	-	57,700	(83.7%)
<b>Total Budget</b>	<b>512,478</b>	<b>4,171,000</b>	<b>8,159,100</b>	<b>2,932,200</b>	-	<b>2,932,200</b>	<b>(29.7%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Interest/Misc	16,881	2,000	30,000	2,000	-	2,000	0.0%
Trans fm 111 Unincorp Gen Fd	3,903,200	3,871,100	3,871,100	3,526,400	-	3,526,400	(8.9%)
Trans fm 143 Vander Beaut Fd	-	-	-	12,100	-	12,100	na
Trans fm 158 Radio Rd Beaut Fd	-	-	-	21,200	-	21,200	na
Trans fm 152 Lely Golf Beaut Fd	-	-	-	26,600	-	26,600	na
Trans fm 153 G Gate Beaut Fd	-	-	-	6,400	-	6,400	na
Trans fm 159 Forest Lake Fd	-	-	-	25,400	-	25,400	na
Trans fm 162 Immokalee Beaut Fd	-	-	-	15,800	-	15,800	na
Trans fm 163 Baysh/Av Beaut Fd	-	-	-	49,000	-	49,000	na
Carry Forward	97,800	298,000	3,505,400	(752,600)	-	(752,600)	(352.6%)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
<b>Total Funding</b>	<b>4,017,881</b>	<b>4,171,000</b>	<b>7,406,500</b>	<b>2,932,200</b>	-	<b>2,932,200</b>	<b>(29.7%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Hurricane Irma								
Hurricane Irma Landscape Capital	-	948,521	948,500	-	-	-	-	-
Collier Blvd Landscaping	1,514,500	2,814,289	2,814,300	329,100	-	-	-	-
Davis Blvd Landscaping	100,000	112,123	112,100	89,600	-	-	-	-
FL HWY Beautification	-	12,372	12,400	-	-	-	-	-
Immokalee Rd Landscaping	662,500	2,089,125	2,089,100	50,000	-	-	-	-
Median Irrigation Maintenance	550,000	550,000	550,000	-	-	-	-	-
Oil Well Rd Landscaping	-	-	-	1,640,000	-	-	-	-
Operating Project 112	9,100	9,100	9,100	28,600	-	-	-	-
Radio Road Landscaping	-	-	-	42,500	-	-	-	-
S Barbara Blvd Landscaping	980,500	1,623,650	1,623,600	624,000	-	-	-	-
US 41 Landscaping	-	-	-	70,700	-	-	-	-
X-fers/Reserves - Fund 112	354,400	212,800	-	57,700	-	-	-	-
Landscape Capital	4,171,000	7,423,459	7,210,600	2,932,200	-	-	-	-
<b>Program Total Project Budget</b>	<b>4,171,000</b>	<b>8,371,980</b>	<b>8,159,100</b>	<b>2,932,200</b>	-	-	-	-

**Notes:**

The Unincorporated Area General Fund Millage Rate was reset to \$.8069 per \$1,000 of taxable value beginning in FY 2017 and the marginal rate increase, or \$.0908, is programmed for continuation of the median landscape capital program postponed during the recession. This planned appropriation is consistent with the Board's budget guidance and direction at the October 6, 2015 Median-Landscape Capital Workshop. Further, this appropriation is subject to annual Board tax policy guidance and budget approval annually.

## **Capital Improvement Program**

### **Landscape Capital Projects (112)**

Staff projects it will take 5 years to construct approximately 53 new miles of beautified medians. As the capital program ages, portions of the funding will be allocated to maintenance on an as-needed basis to ensure proper funding levels are available to maintain each area.

#### Forecast FY 2018:

Forecast expenditures include median landscape capital segments approved by the Board and funded in FY 2018. Certain project dollars will roll into FY 2019 to balance the overall 5-year capital improvement plan.

Hurricane Irma hit Collier County on Sunday, September 10, 2017 and in its wake left a lot of landscape damage in the medians and roadside. To help fund the cleanup, anticipated FEMA revenue of \$948,521 was budgeted. If no federal, state, or insurance proceeds are received to cover the expense of the cleanup, than a portion of the ad valorem allocated for landscape improvements will be used to balance the fund.

#### Current FY 2019:

The FY 2019 budget includes new money for various identified median landscape capital segments. In order to properly maintain 27.56 miles of additional beautified segments, funding is allocated within the Landscape Operations section of the budget for FY 2019.

#### Revenues:

Funding for FY 2019 is based upon the marginal millage rate of \$.0908 per \$1,000 of taxable value which is expected to generate \$4,726,100 in net taxes after calculating the required 5% revenue reserve . Of this amount, \$1,199,700 will remain within the Unincorporated Area General Fund to support the maintenance of landscape medians, and \$3,526,400 will be transferred to Landscape Capital Fund (112) to continue constructing landscape medians consistent with board guidance. Additional revenues include \$156,500 in transfers for MSTU reimbursement related to tropical cyclone Irma damage expenses.



**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Court Maintenance Fee Fund (181)**

**Mission Statement**

On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in the Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes. This revenue was specifically created to fund State Court Facilities.

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	337,339	365,500	945,900	-	-	-	(100.0%)
Capital Outlay	1,070,768	185,000	818,300	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>1,408,107</b>	<b>550,500</b>	<b>1,764,200</b>	-	-	-	<b>(100.0%)</b>
Reserves for Contingencies	-	55,000	-	-	-	-	(100.0%)
Reserves for Capital	-	4,823,000	-	5,754,200	-	5,754,200	19.3%
<b>Total Budget</b>	<b>1,408,107</b>	<b>5,428,500</b>	<b>1,764,200</b>	<b>5,754,200</b>	-	<b>5,754,200</b>	<b>6.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Fines & Forfeitures	737,224	800,000	795,000	800,000	-	800,000	0.0%
Interest/Misc	63,994	50,000	50,000	50,000	-	50,000	0.0%
Carry Forward	6,472,700	4,621,000	5,865,900	4,946,700	-	4,946,700	7.0%
Less 5% Required By Law	-	(42,500)	-	(42,500)	-	(42,500)	0.0%
<b>Total Funding</b>	<b>7,273,918</b>	<b>5,428,500</b>	<b>6,710,900</b>	<b>5,754,200</b>	-	<b>5,754,200</b>	<b>6.0%</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Court Related Capital								
Courthouse 1st Floor Renovations	-	861,405	861,500	-	-	-	-	-
Elevator Upgrades	-	156,976	156,900	-	-	-	-	-
Facilities Small Projects	365,500	440,500	440,500	-	-	-	-	-
Painting and Replace Signage	-	250	300	-	-	-	-	-
Redesign 6th Floor Courthouse	-	120,000	120,000	-	-	-	-	-
Security Cameras Courthouse	185,000	185,000	185,000	-	-	-	-	-
X-fers/Reserves - Fund 181	4,878,000	4,878,000	-	5,754,200	-	-	-	-
Court Related Capital	5,428,500	6,642,131	1,764,200	5,754,200	-	-	-	-
<b>Program Total Project Budget</b>	<b>5,428,500</b>	<b>6,642,131</b>	<b>1,764,200</b>	<b>5,754,200</b>	-	-	-	-

**Notes:**

The majority of the surcharges are being placed into reserves for a three phase courthouse renovation of the 1st and 6th floors as well as the needed upgrades to an aging courthouse infrastructure.

**Current FY 2019:**

Funds collected pursuant to Ordinance 2004-43 amended by Ordinance 2009-41 shall be expended as provided by the Board in consultation with the Chief Judge. Project budgets will be established once the Chief Judge selects which projects should be funded. In fiscal year 2019, the current list of proposed projects include painting, sealing, and repairing the exterior of the building, upgrading the remaining elevators used by the judges and inmates, and updating the public restrooms on the first floor of the courthouse.

**Collier County Government  
Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**TDC Category A Beach Park Facilities Cap - Fund (183)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	780,878	-	1,605,500	200,000	-	200,000	na
Indirect Cost Reimburs	8,800	13,100	13,100	-	-	-	(100.0%)
Capital Outlay	56,769	956,100	4,597,500	2,310,000	-	2,310,000	141.6%
<b>Net Operating Budget</b>	<b>846,447</b>	<b>969,200</b>	<b>6,216,100</b>	<b>2,510,000</b>	-	<b>2,510,000</b>	<b>159.0%</b>
Trans to Tax Collector	19,660	21,000	21,000	21,000	-	21,000	0.0%
Trans to 195 TDC Beaches	164,000	-	-	-	-	-	na
Trans to 426 CAT Mass Transit Fd	27,768	-	109,500	-	-	-	na
Reserves for Capital	-	6,451,100	-	5,151,000	-	5,151,000	(20.2%)
<b>Total Budget</b>	<b>1,057,875</b>	<b>7,441,300</b>	<b>6,346,600</b>	<b>7,682,000</b>	-	<b>7,682,000</b>	<b>3.2%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Tourist Devel Tax	982,992	990,100	990,100	1,000,000	-	1,000,000	1.0%
Intergovernmental Revenues	648	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	3,886	-	-	-	-	-	na
Interest/Misc	119,004	85,000	105,000	85,000	-	85,000	0.0%
Trans frm Tax Collector	6,456	-	-	-	-	-	na
Carry Forward	11,848,400	6,420,100	11,903,500	6,652,000	-	6,652,000	3.6%
Less 5% Required By Law	-	(53,900)	-	(55,000)	-	(55,000)	2.0%
<b>Total Funding</b>	<b>12,961,385</b>	<b>7,441,300</b>	<b>12,998,600</b>	<b>7,682,000</b>	-	<b>7,682,000</b>	<b>3.2%</b>

**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**TDC Category A Beach Park Facilities Cap - Fund (183)**

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Tourist Development Council - Park Beaches (183)								
Barefoot Bch Boardwalk & Pavilions	-	190,000	190,000	-	-	-	-	-
Barefoot Bch Parking & Road Seal/Stripe	-	-	-	350,000	-	-	-	-
Barefoot Beach Boardwalk Repairs	-	28,264	28,300	300,000	-	-	-	-
Barefoot Beach Parking Improvement	-	271,722	271,700	-	-	-	-	-
Barefoot Beach Preserve	292,000	361,713	361,700	-	-	-	-	-
Beach Parking - T-2 Parking Solutions System	137,000	137,000	137,000	-	-	-	-	-
Bluebill Beach Access Landscape	45,000	45,000	45,000	-	-	-	-	-
City Naples 8th Ave Beach Park Improve	200,000	200,000	200,000	-	-	-	-	-
Clam Pass Boardwalk Renov FY16	-	151,157	151,200	-	-	-	-	-
Clam Pass Boardwalk Repair	-	74,553	74,600	1,000,000	-	-	-	-
Clam Pass Concession AC Upgrade	-	-	-	100,000	-	-	-	-
Clam Pass Concession Area Deck	-	84,149	84,200	-	-	-	-	-
Clam Pass Derelict Matrl Removal	-	15,036	15,000	-	-	-	-	-
Clam Pass Electrical Upgrades	-	766,583	766,600	-	-	-	-	-
Clam Pass Parkg/Wall/Entrance Repairs	-	548,283	548,300	-	-	-	-	-
Clam Pass Parking Structure	-	-	-	200,000	-	-	-	-
Clam Pass Restroom Expansion	-	285,006	285,000	-	-	-	-	-
Clam Pass Trim Mangrove	-	38,805	38,800	-	-	-	-	-
Delnor Wiggins State Park Entrance	-	728,047	728,000	-	-	-	-	-
FDOT STSD Beach Bus Circular	-	188,800	188,800	-	-	-	-	-
Loudermilk Pavilion-City of Naples	-	100,000	100,000	-	-	-	-	-
N Gulf Shore Access	-	29,806	29,900	-	-	-	-	-
N Gulf Shore Beach Access	38,500	112,251	112,300	-	-	-	-	-
Operating Project 183	13,100	18,519	18,500	-	-	-	-	-
S Marco Boardwalk & Landscape	-	14,342	14,400	-	-	-	-	-
S Marco Parking Lot Improve	-	1,130	1,100	-	-	-	-	-
Security Cameras at Beach Pks	243,600	343,600	343,600	-	-	-	-	-
Tigertail Bch Update Playground	-	-	-	200,000	-	-	-	-
Tigertail Beach Bathroom	-	185,379	185,400	-	-	-	-	-
Tigertail Beach Park	-	48,473	48,500	-	-	-	-	-
Tigertail Beach Park Improvements	-	690,000	690,000	-	-	-	-	-
Tigertail Entrance Improve & Signage	-	50,000	50,000	-	-	-	-	-
Tigertail Restroom & Boardwalk	-	4,378	4,400	-	-	-	-	-
Vanderbilt Bch Boardwalk Improvements	-	-	-	360,000	-	-	-	-
Vanderbilt Remaining Beach Access	-	225,000	225,000	-	-	-	-	-
Vanderbilt Repair Showers & Furniture	-	275,000	275,000	-	-	-	-	-
Vanderbilt Restroom Expansion Rework	-	3,697	3,800	-	-	-	-	-
X-fers/Reserves - Fund 183	6,472,100	6,675,128	130,500	5,172,000	-	-	-	-
Tourist Development Council - Park Beaches (183)	7,441,300	12,890,821	6,346,600	7,682,000	-	-	-	-
<b>Program Total Project Budget</b>	<b>7,441,300</b>	<b>12,890,821</b>	<b>6,346,600</b>	<b>7,682,000</b>	-	-	-	-

Notes:

In December 2005, the Board authorized the segregation of funds collected for park beach facilities from funds collected for beach renourishment/pass maintenance activities. The fact that dollars dedicated to park beach facilities were co-mingled with beach renourishment funds proved problematic in identifying compliance with beach renourishment reserve guidelines and in identifying funds available for park beach facilities. As a result, the Park Beaches Fund (183) was established allowing staff to budget and financially account for revenues and expenditures devoted to park beach projects. The TDC Beach Capital Fund (195) became solely used to account for beach renourishment/pass maintenance projects and related activities and reserves.

On April 23, 2013, the Board authorized amendments to the Tourist Tax Ordinance revising the distribution of Tourist Taxes to

## **Capital Improvement Program**

### **TDC Category A Beach Park Facilities Cap - Fund (183)**

Category A Beach projects. The overall distribution to beach parks and beach renourishment was reduced from 50% to 41.29% of TDC revenue. Within Category A, the distribution to park beach facilities was reduced from 16.67% to 4.48% and the distribution to beach renourishment was increased from 33.33% to 36.82%.

On July 11, 2017 the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. The revenue neutral allocation to Beach Park Facilities represent approximately 3.58% of the Tourist Tax revenue budget.

Forecast FY 2018:

Forecast expenditures reflect FY 18 project budgets and ongoing projects with budgets established in prior years. Current year Tourist Development Tax revenue is forecast at budgeted level.

Current FY 2019:

Projects programed for FY 19 are shown in the table above. Capital reserves are budgeted at \$5,151,000.

Revenues:

Revenue sources include an annual Tourist Development Tax distribution as well as carry forward of accumulated reserves.

**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**TDC Category A Beach Renourish/Pass Maint Cap - Fund (195)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	42,971	-	6,100	600	-	600	na
Operating Expense	3,043,394	825,600	6,139,300	983,400	-	983,400	19.1%
Indirect Cost Reimburs	46,600	41,300	41,300	-	-	-	(100.0%)
Capital Outlay	1,755,389	8,320,000	6,849,400	12,527,000	-	12,527,000	50.6%
<b>Net Operating Budget</b>	<b>4,888,355</b>	<b>9,186,900</b>	<b>13,036,100</b>	<b>13,511,000</b>	<b>-</b>	<b>13,511,000</b>	<b>47.1%</b>
Trans to Tax Collector	161,706	215,600	215,600	220,900	-	220,900	2.5%
Trans to 001 General Fund	166,500	166,500	-	-	-	-	(100.0%)
Trans to 119 Sea Turtle	-	-	166,500	166,500	-	166,500	na
Trans to 185 TDC Eng	759,900	790,000	790,000	978,800	-	978,800	23.9%
Reserves for Reimb to State	-	7,000,000	-	-	-	-	(100.0%)
Reserves for Capital	-	21,821,600	-	22,743,900	-	22,743,900	4.2%
Reserve for Catastrophic Event	-	-	-	7,570,000	-	7,570,000	na
<b>Total Budget</b>	<b>5,976,461</b>	<b>39,180,600</b>	<b>14,208,200</b>	<b>45,191,100</b>	<b>-</b>	<b>45,191,100</b>	<b>15.3%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Tourist Devel Tax	8,085,305	10,777,100	10,777,100	10,884,900	-	10,884,900	1.0%
Intergovernmental Revenues	221,066	-	988,400	-	-	-	na
FEMA - Fed Emerg Mgt Agency	390,773	-	445,000	-	-	-	na
Miscellaneous Revenues	29,442	20,000	43,700	20,000	-	20,000	0.0%
Interest/Misc	321,557	287,000	350,000	350,000	-	350,000	22.0%
Trans frm Tax Collector	53,099	-	-	-	-	-	na
Trans fm 183 TDC Beach Pk	164,000	-	-	-	-	-	na
Carry Forward	32,814,200	28,650,800	36,103,000	34,499,000	-	34,499,000	20.4%
Less 5% Required By Law	-	(554,300)	-	(562,800)	-	(562,800)	1.5%
<b>Total Funding</b>	<b>42,079,442</b>	<b>39,180,600</b>	<b>48,707,200</b>	<b>45,191,100</b>	<b>-</b>	<b>45,191,100</b>	<b>15.3%</b>

**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**TDC Category A Beach Renourish/Pass Maint Cap - Fund (195)**

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Hurricane Irma								
Hurricane Irma	-	1,669,911	1,669,900	6,437,000	-	-	-	-
Parks & Recreation								
AOlesky Pier Repair	-	470,368	470,400	-	-	-	-	-
AOlesky Sea Wall Repair	-	-	-	260,000	-	-	-	-
Parks & Recreation	-	470,368	470,400	260,000	-	-	-	-
Tourist Development Council - Beaches (195)								
Beach Tilling	30,000	59,565	59,600	30,000	-	-	-	-
Beach Tractor Shelter	-	25,000	25,000	-	-	-	-	-
City/County Beach Monitoring	165,000	175,126	175,100	170,000	-	-	-	-
Clam Pass Beach Maintenance	-	1,250,962	1,251,000	-	-	-	-	-
Clam Pass Dredge Pelican Bay	-	457,920	458,000	20,000	-	-	-	-
Co Beach Analysis & Design	-	13,983	24,000	-	-	-	-	-
Coastal Resiliency	-	24,975	25,000	-	-	-	-	-
Collier Beach Renourishment - General	2,500,000	1,503,900	1,503,900	-	-	-	-	-
Collier Creek Modeling, Jetty Rework and Channel Training	-	745,492	745,500	3,500,000	-	-	-	-
County Beach Cleaning	160,000	173,779	173,800	174,000	-	-	-	-
Doctors Pass Dredging	575,000	721,997	707,900	25,000	-	-	-	-
Erosion Control Structure Doctor Pass	-	2,150,677	2,140,700	-	-	-	-	-
Local Gov't Funding Request	25,000	32,394	32,400	25,000	-	-	-	-
Marco Central Bch Regrade	-	1,036,604	1,036,600	-	-	-	-	-
Marco S NTP & Renourishment	-	-	-	2,300,000	-	-	-	-
MI South, TS Debbie	-	13,064	13,100	-	-	-	-	-
Naples Beach Cleaning	180,000	355,075	355,100	185,000	-	-	-	-
Naples Eng, NTP & Renourish	4,500,000	-	-	-	-	-	-	-
Near Shore Hard Bottom Monitoring	165,000	185,000	185,000	185,000	-	-	-	-
Shore Bird Monitoring	25,000	48,115	48,100	25,000	-	-	-	-
TDC Administration	41,300	85,265	85,300	75,000	-	-	-	-
Vegetation Repairs - Exotic Removal	75,000	225,000	225,000	75,000	-	-	-	-
Wiggins Pass Dredge	745,600	1,681,346	1,625,700	25,000	-	-	-	-
X-fers/Reserves - Fund 195	29,993,700	33,717,908	1,172,100	31,680,100	-	-	-	-
Tourist Development Council - Beaches (195)	39,180,600	44,683,147	12,067,900	38,494,100	-	-	-	-
<b>Program Total Project Budget</b>	<b>39,180,600</b>	<b>46,823,426</b>	<b>14,208,200</b>	<b>45,191,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Notes:**

In December 2005, the Board authorized the segregation of funds collected for park beach facilities from funds collected for beach renourishment/pass maintenance activities. The fact that dollars dedicated to park beach facilities were co-mingled with beach renourishment funds proved problematic in identifying compliance with beach renourishment reserve guidelines and in identifying funds available for park beach facilities. As a result, the Park Beaches Fund (183) was established allowing staff to budget and account for revenues and expenditures devoted to park beach projects. The TDC Beach Renourishment Capital Fund (195) became solely used to account for beach renourishment/pass maintenance projects and related activities and reserves.

On April 23, 2013, under a 4 percent TDT levy the Board authorized amendments to the Tourist Tax Ordinance revising the distribution of Tourist Taxes to TDC Category "A" Beach projects. The overall distribution to beach parks and beach renourishment was reduced from 50% to 41.29% of TDC revenue. Within Category "A", the distribution to park beach facilities was reduced from 16.67% to 4.48% and the distribution to beach renourishment/Pass Maintenance was increased from 33.33% to 36.82%.

For FY 2018 a reserve for potential reimbursement to Florida Department of Emergency Management (FDEM) was established at \$7,000,000. In a letter dated February 5, 2018, FDEM communicated settlement of the remaining reimbursement issue. According to that letter, there is no payment due from the County, instead, out of an outstanding County reimbursement request of \$7,700,000 FDEM has agreed to pay \$3,700,000 with the County conceding \$4,000,000 of the requested amount. The settlement allows the segregated reimbursement reserve to be eliminated and the funds moved to general capital reserves.

## Capital Improvement Program

### TDC Category A Beach Renourish/Pass Maint Cap - Fund (195)

On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. Relative to overall Tourist Development Taxes, the beach renourishment allocation represent 38.98% of the tax revenue budget.

Forecast FY 2018:

Forecast expenditures reflect FY 2018 project budgets and ongoing projects established in prior years. Current year TDC tax revenue is forecast at budgeted level.

Current FY 2019:

Construction projects programmed for FY 2019 are shown in the table above.

The X-fers/Reserves - Fund 195 project includes:

- \$ 220,900 transfer to the Tax Collector
- \$ 166,500 transfer to support Sea Turtle monitoring
- \$ 978,800 to support TDC Beach Engineering and Project Management - Fund (185)
- \$ 7,570,000 reserve for catastrophe
- \$22,743,900 general capital reserve

Revenues:

The principal source of revenue to support beach renourishment and inlet management is Tourist Development Taxes.

Beach renourishment and inlet management funding is authorized by Florida Statute from the first three pennies of tourist development taxes. Relative to the three pennies, Beach Renourishment Fund (195) receives 64.96% of available TDC tax revenue and Beach Park Facilities Fund (183) receives 5.96% for a total of 70.92% of available TDT monies going to beaches.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Elected Officials Capital**

**Constitutional Officers Capital  
County Wide Capital Projects Fund (301)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	471,290	3,010,000	3,157,400	1,000,000	-	1,000,000	(66.8%)
Capital Outlay	-	1,435,000	3,561,800	350,000	-	350,000	(75.6%)
Remittances	459,844	-	328,400	-	-	-	na
<b>Net Operating Budget</b>	<b>931,133</b>	<b>4,445,000</b>	<b>7,047,600</b>	<b>1,350,000</b>	<b>-</b>	<b>1,350,000</b>	<b>(69.6%)</b>
Advance/Repay to 381 Correctional	-	-	-	457,500	-	457,500	na
Advance/Repay to 385 Law Enf	92,000	-	-	-	-	-	na
<b>Total Budget</b>	<b>1,023,133</b>	<b>4,445,000</b>	<b>7,047,600</b>	<b>1,807,500</b>	<b>-</b>	<b>1,807,500</b>	<b>(59.3%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Trans fm 001 Gen Fund	1,151,500	4,445,000	4,445,000	1,807,500	-	1,807,500	(59.3%)
Carry Forward	3,074,200	-	3,202,600	-	-	-	na
<b>Total Funding</b>	<b>4,225,700</b>	<b>4,445,000</b>	<b>7,647,600</b>	<b>1,807,500</b>	<b>-</b>	<b>1,807,500</b>	<b>(59.3%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Sheriff Office								
Building J Renovation/Repair	-	231,917	231,900	500,000	-	-	-	-
Jail HVAC System Redesign & Replacement	1,500,000	1,586,656	986,700	-	-	-	-	-
Jail Kitchen Renovation	1,280,000	1,344,400	1,344,400	-	-	-	-	-
Naples Jail Expansion	-	1	0	-	-	-	-	-
New Accounting System - Sheriff	-	1,211,770	1,211,800	-	-	-	-	-
Records Mgt System	-	762,580	762,600	-	-	-	-	-
Sheriff Law Enforcement Capital Improvements	1,320,000	1,684,407	1,684,400	500,000	-	-	-	-
X-fers/Reserves - Fund 301 - Sheriff	-	-	0	457,500	-	-	-	-
Sheriff Office	4,100,000	6,821,731	6,221,800	1,457,500	-	-	-	-
Supervisor of Elections								
Voting Machines	345,000	825,807	825,800	350,000	-	-	-	-
<b>Program Total Project Budget</b>	<b>4,445,000</b>	<b>7,647,538</b>	<b>7,047,600</b>	<b>1,807,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Administrative Services Capital**

**Administrative Services Department Capital  
County Wide Capital Projects Fund (301)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	900,431	1,350,000	4,206,100	50,000	-	50,000	(96.3%)
Capital Outlay	7,206,205	50,000	2,371,400	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>8,106,636</b>	<b>1,400,000</b>	<b>6,577,500</b>	<b>50,000</b>	-	<b>50,000</b>	<b>(96.4%)</b>
Advance/Repay to 350 EMS IF	-	1,962,800	1,962,800	378,000	-	378,000	(80.7%)
<b>Total Budget</b>	<b>8,106,636</b>	<b>3,362,800</b>	<b>8,540,300</b>	<b>428,000</b>	-	<b>428,000</b>	<b>(87.3%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Miscellaneous Revenues	-	-	32,500	-	-	-	na
Trans fm 001 Gen Fund	3,675,000	3,362,800	3,362,800	2,311,800	-	2,311,800	(31.3%)
Trans fm 517 Health Ins	450,000	-	-	-	-	-	na
Carry Forward	7,520,200	-	3,261,200	(1,883,800)	-	(1,883,800)	na
<b>Total Funding</b>	<b>11,645,200</b>	<b>3,362,800</b>	<b>6,656,500</b>	<b>428,000</b>	-	<b>428,000</b>	<b>(87.3%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Hurricane Irma								
Hurricane Irma	-	2,082,265	2,082,300	-	-	-	-	-
Information Technology Capital								
800 MHz Upgrade	850,000	3,485,900	3,485,900	-	-	-	-	-
Financial Mgmt System (SAP)	500,000	809,280	809,300	-	-	-	-	-
Information Technology Capital	1,350,000	4,295,180	4,295,200	-	-	-	-	-
Misc Capital								
311 - Information Network Program	50,000	100,000	100,000	50,000	-	-	-	-
Webpage Redesign	-	100,000	100,000	-	-	-	-	-
X-fers/Reserves - Fund 301 - Admin Serv	1,962,800	1,962,800	1,962,800	378,000	-	-	-	-
Misc Capital	2,012,800	2,162,800	2,162,800	428,000	-	-	-	-
<b>Program Total Project Budget</b>	<b>3,362,800</b>	<b>8,540,245</b>	<b>8,540,300</b>	<b>428,000</b>	-	-	-	-

Forecast FY 2018:

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017, as a Category 4 hurricane, severely impacting the County as well as the entire State. The County hired disaster recovery consultants to assist staff navigating around complex FEMA rules and completion of reimbursement forms. The budget for the consultants included FEMA revenues since FEMA will also reimburse the County for all or part of the cost of the consultants.

On July 16, 2018, the County received its first FEMA reimbursement for debris collection. There is concern that future FEMA reimbursements will not be received until late FY19 or even later. Therefore, the above budget was prepared without forecasting or budgeting FEMA revenue.

In the 2017 AUIR, an EMS station in the Estates area was anticipated. In the budget policy adopted by the Board on March 13, 2018, \$2.1 million was allocated towards this project from the General Fund. The location of this station is still in the planning stages... therefore only a nominal amount (\$216,200) has been transferred to this project in the EMS Impact Fee Fund 350. The balance of the \$2.1 million, \$1,883,800 will temporarily remain in the County Wide Capital Fund 301 to help cashflow the disaster recovery consulting services. Once FEMA reimbursements are received, the \$1,883,800 will be re-appropriated and transferred to the EMS Impact Fee Fund 350 to fund the construction of the Estates EMS station.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Office of the County Manager Capital**

**County Manager's Capital  
County Wide Capital Projects Fund (301)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	260,327	227,000	520,200	227,000	-	227,000	0.0%
Capital Outlay	34,242	-	26,500	-	-	-	na
Remittances	-	-	767,000	-	-	-	na
<b>Net Operating Budget</b>	<b>294,569</b>	<b>227,000</b>	<b>1,313,700</b>	<b>227,000</b>	<b>-</b>	<b>227,000</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>294,569</b>	<b>227,000</b>	<b>1,313,700</b>	<b>227,000</b>	<b>-</b>	<b>227,000</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Trans fm 001 Gen Fund	810,000	227,000	227,000	227,000	-	227,000	0.0%
Carry Forward	591,200	-	1,086,700	-	-	-	na
<b>Total Funding</b>	<b>1,401,200</b>	<b>227,000</b>	<b>1,313,700</b>	<b>227,000</b>	<b>-</b>	<b>227,000</b>	<b>0.0%</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
County Manager's Capital								
Corporate Improvement Software	100,000	280,396	280,400	90,000	-	-	-	-
Customer Experience Mgt Software	67,000	84,000	84,000	67,000	-	-	-	-
GovMax Software	60,000	105,755	105,800	70,000	-	-	-	-
State and Regional Eco Dev Projects	-	767,000	767,000	-	-	-	-	-
County Manager's Capital	227,000	1,237,151	1,237,200	227,000	-	-	-	-
Hurricane Irma								
Hurricane Irma	-	50,000	50,000	-	-	-	-	-
Misc Capital								
Board Room Electronics Upgrade	-	6,600	6,600	-	-	-	-	-
Q-Matic upgrade	-	19,870	19,900	-	-	-	-	-
Misc Capital	-	26,470	26,500	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>227,000</b>	<b>1,313,621</b>	<b>1,313,700</b>	<b>227,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Services Capital**

**Public Services Department Capital  
County Wide Capital Projects Fund (301)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	19	-	300,000	-	-	-	na
Capital Outlay	450,366	1,050,000	1,053,100	850,000	-	850,000	(19.0%)
<b>Net Operating Budget</b>	<b>450,385</b>	<b>1,050,000</b>	<b>1,353,100</b>	<b>850,000</b>	-	<b>850,000</b>	<b>(19.0%)</b>
Advance/Repay to 355 Lib IF	321,000	311,600	311,600	233,500	-	233,500	(25.1%)
<b>Total Budget</b>	<b>771,385</b>	<b>1,361,600</b>	<b>1,664,700</b>	<b>1,083,500</b>	-	<b>1,083,500</b>	<b>(20.4%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Miscellaneous Revenues	-	-	13,000	-	-	-	na
Trans fm 001 Gen Fund	771,000	1,361,600	1,361,600	1,083,500	-	1,083,500	(20.4%)
Carry Forward	3,500	-	290,100	-	-	-	na
<b>Total Funding</b>	<b>774,500</b>	<b>1,361,600</b>	<b>1,664,700</b>	<b>1,083,500</b>	-	<b>1,083,500</b>	<b>(20.4%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Hurricane Irma								
Hurricane Irma	-	299,981	300,000	-	-	-	-	-
Libraries								
Books, Pubs. & Library Mat (301)	550,000	553,102	553,100	690,000	-	-	-	-
Fiber Optic	-	-	0	160,000	-	-	-	-
X-fers/Reserves - Fund 301 Public Services	311,600	311,600	311,600	233,500	-	-	-	-
Libraries	861,600	864,702	864,700	1,083,500	-	-	-	-
Public Services Capital								
DAS Facility	500,000	500,000	500,000	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>1,361,600</b>	<b>1,664,683</b>	<b>1,664,700</b>	<b>1,083,500</b>	-	-	-	-

Forecast FY 2018:

The Hurricane Irma FY18 Forecast includes appropriations for the following Divisions:

\$ 44,235 for DAS

\$ 341 for Library

\$255,424 for University Extension.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Public Utilities Capital**

**Facilities Management Division Capital  
County Wide Capital Projects Fund (301)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	2,710,430	4,884,000	11,734,000	4,263,300	-	4,263,300	(12.7%)
Capital Outlay	378,378	366,000	754,700	173,300	-	173,300	(52.7%)
<b>Net Operating Budget</b>	<b>3,088,807</b>	<b>5,250,000</b>	<b>12,488,700</b>	<b>4,436,600</b>	-	<b>4,436,600</b>	<b>(15.5%)</b>
Advance/Repay to 390 Gov't Fac	2,063,900	3,032,400	3,032,400	3,105,900	-	3,105,900	2.4%
Reserves for Contingencies	-	800,000	-	800,000	-	800,000	0.0%
<b>Total Budget</b>	<b>5,152,707</b>	<b>9,082,400</b>	<b>15,521,100</b>	<b>8,342,500</b>	-	<b>8,342,500</b>	<b>(8.1%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	27	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	160	-	-	-	-	-	na
Miscellaneous Revenues	-	-	74,800	-	-	-	na
Interest/Misc	128,666	65,000	70,000	70,000	-	70,000	7.7%
Trans fm 001 Gen Fund	6,741,900	7,891,400	7,405,100	9,905,900	-	9,905,900	25.5%
Trans fm 111 Unincorp Gen Fd	-	-	25,000	-	-	-	na
Trans fm 001 General Fd (H. Irma)	100,472	-	2,200,000	-	-	-	na
Carry Forward	1,675,300	1,129,300	3,516,300	(1,629,900)	-	(1,629,900)	(244.3%)
Less 5% Required By Law	-	(3,300)	-	(3,500)	-	(3,500)	6.1%
<b>Total Funding</b>	<b>8,646,525</b>	<b>9,082,400</b>	<b>13,291,200</b>	<b>8,342,500</b>	-	<b>8,342,500</b>	<b>(8.1%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
<b>Facilities Management</b>								
A/C, Heating, & Ventilation Repairs	2,520,000	3,138,747	3,138,700	1,700,000	-	-	-	-
ADA Compliance	116,000	128,979	129,000	-	-	-	-	-
Asset Management	300,000	538,723	538,700	200,000	-	-	-	-
Bldg G Renov-Wellness Ctr	-	431,128	431,100	-	-	-	-	-
Building C-2 Renovations	-	21,774	21,800	-	-	-	-	-
DAS Shelter Repairs	-	35,825	35,800	-	-	-	-	-
Fire Alarms/Life Safety	207,500	544,915	544,800	470,000	-	-	-	-
General Building Repairs	553,000	1,340,423	1,340,400	820,200	-	-	-	-
Gov't Center Master Plan	-	11	0	-	-	-	-	-
Paint Plan	162,000	168,275	168,300	337,400	-	-	-	-
Reroofing Projects	1,391,500	1,784,071	1,784,000	909,000	-	-	-	-
X-fers/Reserves - Fund 301	3,832,400	3,832,400	3,032,400	3,905,900	-	-	-	-
Facilities Management	9,082,400	11,965,271	11,165,000	8,342,500	-	-	-	-
<b>Hurricane Irma</b>								
Hurricane Irma	-	4,356,094	4,356,100	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>9,082,400</b>	<b>16,321,365</b>	<b>15,521,100</b>	<b>8,342,500</b>	-	-	-	-

Forecast FY 2018:

On Sunday, September 10, 2017, Hurricane Irma made landfall in Collier County. Many governmental buildings were damaged. To help fund the emergency preparations and storm related repairs, the General Fund made an emergency transfer of \$2.2 million and anticipated FEMA revenue of \$2.2 million were budgeted.

On July 16, 2018, the County received its first FEMA reimbursement for debris collection. There is concern that future FEMA revenue will not be received until late FY19 or even later. Therefore, the above budget was prepared without forecasting or budgeting FEMA revenue. As of this date, insurance proceeds were received in the amount of \$74,800 and this amount was recognized in the FY18

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Growth Management Capital**

**Growth Management Department Capital  
County Wide Capital Projects Fund (301)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	3,159	25,000	340,300	-	-	-	(100.0%)
Capital Outlay	-	225,000	225,000	100,000	-	100,000	(55.6%)
<b>Net Operating Budget</b>	<b>3,159</b>	<b>250,000</b>	<b>565,300</b>	<b>100,000</b>	<b>-</b>	<b>100,000</b>	<b>(60.0%)</b>
<b>Total Budget</b>	<b>3,159</b>	<b>250,000</b>	<b>565,300</b>	<b>100,000</b>	<b>-</b>	<b>100,000</b>	<b>(60.0%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Trans fm 001 Gen Fund	25,000	25,000	25,000	-	-	-	(100.0%)
Trans fm 114 Pollutn Ctrl Fd	-	225,000	225,000	100,000	-	100,000	(55.6%)
Trans fm 001 General Fd (H. Irma)	-	-	250,000	-	-	-	na
Carry Forward	43,400	-	65,300	-	-	-	na
<b>Total Funding</b>	<b>68,400</b>	<b>250,000</b>	<b>565,300</b>	<b>100,000</b>	<b>-</b>	<b>100,000</b>	<b>(60.0%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Growth Management								
Pollution Control Equipment	125,000	125,000	125,000	50,000	-	-	-	-
Pollution Control Space Planning	100,000	100,000	100,000	50,000	-	-	-	-
Water Quality Testing	25,000	90,283	90,300	-	-	-	-	-
Growth Management	250,000	315,283	315,300	100,000	-	-	-	-
Hurricane Irma								
Hurricane Irma	-	250,000	250,000	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>250,000</b>	<b>565,283</b>	<b>565,300</b>	<b>100,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Public Utilities Capital**

**Facilities Management Division Capital  
County Wide Capital Projects Fund (301)**

Forecast.

The immediate concern is to repair all the damage at the various governmental buildings. Fiscal Year 2019 support to the Facilities Management Division's capital program from the General Fund (001) is \$6 million. Initially a portion of the FY19 transfers (\$1,563,400) will go towards cash flowing the hurricane repairs. As FEMA and insurance proceeds are received, the \$2.2 million borrowed from the General Fund will be paid back and any amounts over \$2.2 million may be reallocated to Facility's capital maintenance projects.

**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Florida Boating Improvement Fund (303)**

**Mission Statement**

Accounts for boater related capital projects. There are two fees imposed on boaters; one is a state imposed fee and the other is a county imposed registration fee. Monies are spent in accordance with Section 328.72(15) and 328.66(1), Florida Statutes; to maintaining waterways as well as building and repairing public boat ramps and docks, removing derelict vessels, and maintaining waterway markers.

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	384,556	350,000	808,400	25,000	-	25,000	(92.9%)
Capital Outlay	28,566	50,000	1,525,000	500,000	-	500,000	900.0%
<b>Net Operating Budget</b>	<b>413,122</b>	<b>400,000</b>	<b>2,333,400</b>	<b>525,000</b>	<b>-</b>	<b>525,000</b>	<b>31.3%</b>
Trans to Tax Collector	11,565	14,000	14,000	14,000	-	14,000	0.0%
Reserves for Boater Improve Capital	-	110,600	-	320,800	-	320,800	190.1%
<b>Total Budget</b>	<b>424,687</b>	<b>524,600</b>	<b>2,347,400</b>	<b>859,800</b>	<b>-</b>	<b>859,800</b>	<b>63.9%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Licenses & Permits	594,852	590,000	590,000	615,000	-	615,000	4.2%
Miscellaneous Revenues	1,800	-	-	-	-	-	na
Interest/Misc	7,513	-	12,000	12,000	-	12,000	na
Trans frm Tax Collector	30,192	-	-	-	-	-	na
Trans fm 306 Pk & Rec Cap	1,800,000	-	-	-	-	-	na
Carry Forward	-	(35,900)	2,009,600	264,200	-	264,200	(835.9%)
Less 5% Required By Law	-	(29,500)	-	(31,400)	-	(31,400)	6.4%
<b>Total Funding</b>	<b>2,434,356</b>	<b>524,600</b>	<b>2,611,600</b>	<b>859,800</b>	<b>-</b>	<b>859,800</b>	<b>63.9%</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Coastal Zone Management Capital								
Boat Lift for Coastal Zone	-	-	-	75,000	-	-	-	-
Waterway Marker Maintenance	-	132,512	132,500	-	-	-	-	-
Coastal Zone Management Capital	-	132,512	132,500	75,000	-	-	-	-
Parks & Recreation								
951 Boat Pk Maintenance	-	25,000	25,000	-	-	-	-	-
951 Boat Pk-Potable Water Lines	-	56,405	56,400	-	-	-	-	-
951 Floating Dock & Ladders	50,000	50,000	50,000	325,000	-	-	-	-
951 Security Cameras	-	50,000	50,000	-	-	-	-	-
Bayview Pk	-	52,000	52,000	-	-	-	-	-
Boat Ramp Minor Repairs	-	47,572	47,600	25,000	-	-	-	-
Caxambas Resurface Parking Lot	300,000	290,000	290,000	-	-	-	-	-
Caxambas Traffic Signs	50,000	50,000	50,000	-	-	-	-	-
Cocoh Pk-Bulkhead Repairs	-	1,540,733	1,540,700	-	-	-	-	-
Cocoh Pk-Parking Lot Maint	-	39,157	39,200	-	-	-	-	-
Cocohatchee Floating Dock	-	-	-	50,000	-	-	-	-
Port of the Isle ladder, bumper, piling repairs	-	-	-	50,000	-	-	-	-
X-fers/Reserves - Fund 303	124,600	124,600	14,000	334,800	-	-	-	-
Parks & Recreation	524,600	2,325,467	2,214,900	784,800	-	-	-	-
<b>Program Total Project Budget</b>	<b>524,600</b>	<b>2,457,979</b>	<b>2,347,400</b>	<b>859,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Notes:

Prior to FY 2017, the boater improvement/vessel registration fees were accounted for in the Parks and Recreation Capital Projects

## **Capital Improvement Program**

### **Florida Boating Improvement Fund (303)**

Fund 306.

Per Florida Statutes section 328.72(15), the portion of the state vessel registration fees returned to county governments are for the sole purposes of providing, maintaining, or operating:

Recreational channel marking and other uniform waterway markers,

Public boat ramps, lifts, and hoists,

Marine railways,

Boat piers, docks, mooring buoys, and other public launching facilities; and

Removing derelict vessels, debris that specifically impede boat access, not including the dredging of channels, and vessels and floating structures deemed a hazard to public safety and health for failure to comply with s.327.53 F.S.

Per Florida Statutes section 328.66(1), the optional fee proceeds are expended for the patrol, regulation, and maintenance of the lakes, rivers, and waters and for the other boating-related activities.



**Collier County Government  
Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**ATV Settlement Capital Fund (305)**

**Mission Statement**

Collier County and the South Florida Water Management District entered into a Settlement Agreement wherein the District paid Collier County \$3 million to dispose of litigation arising out of a 2003 Agreement between the parties in which the District was to convey 640 acres to Collier County for recreational ATV use.

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	20,330	-	35,100	30,000	-	30,000	na
Capital Outlay	-	31,200	-	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>20,330</b>	<b>31,200</b>	<b>35,100</b>	<b>30,000</b>	-	<b>30,000</b>	<b>(3.8%)</b>
Reserves for Capital	-	-	-	3,009,000	-	3,009,000	na
<b>Total Budget</b>	<b>20,330</b>	<b>31,200</b>	<b>35,100</b>	<b>3,039,000</b>	-	<b>3,039,000</b>	<b>9,640.4%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Interest/Misc	29,567	18,000	30,000	30,000	-	30,000	66.7%
Carry Forward	3,006,300	14,100	3,015,600	3,010,500	-	3,010,500	21,251.1%
Less 5% Required By Law	-	(900)	-	(1,500)	-	(1,500)	66.7%
<b>Total Funding</b>	<b>3,035,867</b>	<b>31,200</b>	<b>3,045,600</b>	<b>3,039,000</b>	-	<b>3,039,000</b>	<b>9,640.4%</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Parks & Recreation								
SFWMD Settlement	31,200	35,089	35,100	30,000	-	-	-	-
X-fers/Reserves - Fund 305	-	2,986,000	-	3,009,000	-	-	-	-
Parks & Recreation	31,200	3,021,089	35,100	3,039,000	-	-	-	-
<b>Program Total Project Budget</b>	<b>31,200</b>	<b>3,021,089</b>	<b>35,100</b>	<b>3,039,000</b>	-	-	-	-

**Notes:**

On December 10, 2013, agenda item 11.G., the Board approved segregating the remaining settlement moneys into its own fund (305) so interest earnings may accumulate and be held for ATV riding purposes.

**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Parks & Recreation Capital Projects (306)**

**Mission Statement**

Accounts for non-growth capital projects managed by the Parks & Recreation Division. The principal funding sources are operating transfers from the General Fund (001) and Unincorporated General Fund MSTD (111).

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	1,852,669	300,000	3,338,100	2,100,000	-	2,100,000	600.0%
Capital Outlay	391,978	1,950,000	3,524,600	3,272,000	-	3,272,000	67.8%
<b>Net Operating Budget</b>	<b>2,244,647</b>	<b>2,250,000</b>	<b>6,862,700</b>	<b>5,372,000</b>	-	<b>5,372,000</b>	<b>138.8%</b>
Trans to 298 Sp Ob Bd '10	320,700	-	-	-	-	-	na
Trans to 303 Boater Improve	1,800,000	-	-	-	-	-	na
Reserves for Contingencies	-	44,400	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>4,365,347</b>	<b>2,294,400</b>	<b>6,862,700</b>	<b>5,372,000</b>	-	<b>5,372,000</b>	<b>134.1%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	3,002	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	18,012	-	-	-	-	-	na
Miscellaneous Revenues	2,000,008	51,000	409,700	-	-	-	(100.0%)
Interest/Misc	22,010	10,000	20,000	20,000	-	20,000	100.0%
Trans fm 001 Gen Fund	2,495,700	1,100,000	1,100,000	1,100,000	-	1,100,000	0.0%
Trans fm 111 Unincorp Gen Fd	750,000	1,250,000	1,250,000	2,750,000	-	2,750,000	120.0%
Trans fm 516 Prop & Cas Ins	75,000	-	-	-	-	-	na
Trans fm 001 General Fd (H. Irma)	-	-	2,500,000	-	-	-	na
Trans fm 111 Unincorp Gen Fd (H. Irma)	-	-	22,500	-	-	-	na
Carry Forward	2,065,100	(113,500)	3,063,500	1,503,000	-	1,503,000	(1,424.2%)
Less 5% Required By Law	-	(3,100)	-	(1,000)	-	(1,000)	(67.7%)
<b>Total Funding</b>	<b>7,428,831</b>	<b>2,294,400</b>	<b>8,365,700</b>	<b>5,372,000</b>	-	<b>5,372,000</b>	<b>134.1%</b>

**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Parks & Recreation Capital Projects (306)**

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Hurricane Irma								
Hurricane Irma	-	3,494,492	3,494,500	-	-	-	-	-
Parks & Recreation								
AOlesky Pier Repair	-	11,624	11,600	-	-	-	-	-
AOlesky Sea Wall Repair	-	85,168	85,100	-	-	-	-	-
Bayview Pk Expansion	-	1,589	1,600	-	-	-	-	-
Caxambas Coast Guard Bldg Replac	-	196,316	196,300	-	-	-	-	-
Coast Guard Bldg	-	3,085	3,100	-	-	-	-	-
Cocohatchee Pk (FLBI)	-	45,000	45,000	-	-	-	-	-
ComPk - Assessments	200,000	130,000	130,000	-	-	-	-	-
ComPk - Athletic Field/Court Maint	135,000	110,000	110,000	272,000	-	-	-	-
ComPk - Feasibility Study	-	36,569	36,500	-	-	-	-	-
ComPk - Fiber Optics	-	53,747	53,700	-	-	-	-	-
ComPk - Fitness Equipment	250,000	250,000	250,000	-	-	-	-	-
ComPk - IWF Repair	-	2,927	2,900	70,000	-	-	-	-
ComPk - Lighting Infrastructure Maint	75,000	75,000	75,000	300,000	-	-	-	-
ComPk - Other Repairs/Maintenance	50,000	26,865	26,900	-	-	-	-	-
ComPk - Pathway/Road Repairs	100,000	40,238	40,200	-	-	-	-	-
ComPk - Pickelball Courts	-	131,325	131,400	-	-	-	-	-
ComPk - Playground/Shade Structure Maint	50,000	183,700	183,700	175,000	-	-	-	-
ComPk - Pool Repairs	390,000	390,000	390,000	380,000	-	-	-	-
ComPk - Security Cameras	-	2,118	2,100	-	-	-	-	-
ComPk Artificial Turf	-	-	-	1,000,000	-	-	-	-
Cricket Pitch	-	23,000	23,000	-	-	-	-	-
DCA Lely Barefoot Beach Landing	-	-	-	1,000,000	-	-	-	-
DCA Parking	-	-	-	1,000,000	-	-	-	-
E Naples - Irrigation	-	10,466	10,500	-	-	-	-	-
E Naples Com Pickleball	-	1,718	1,700	400,000	-	-	-	-
E Naples Com Pk Master Plan	-	25,666	25,700	-	-	-	-	-
E Naples Com Pk Shade Structure	-	27,249	27,300	-	-	-	-	-
GGCP Pool Repairs	-	36,585	36,600	-	-	-	-	-
Golden Gate Field Lighting	-	16,563	16,600	-	-	-	-	-
Gordon River Greenway Pk	-	4,209	4,200	-	-	-	-	-
Immok Pool Repairs	-	23,636	23,700	-	-	-	-	-
Immok Sports Complex Fitness Renov	-	48,940	48,900	-	-	-	-	-
Isle of Capri Neighborhood Pk Exp	-	171,300	171,300	-	-	-	-	-
Mar-Good Cottage Restoration	-	27,018	27,000	50,000	-	-	-	-
NCRP Admissions Equip	-	55,000	55,000	-	-	-	-	-
NCRP Lazy River & Slide Maint	-	52,439	52,400	-	-	-	-	-
NCRP Outdoor Furniture	-	804	800	-	-	-	-	-
NCRP Pavilion Maintenance	-	14,266	14,300	-	-	-	-	-
NCRP Pool Pump Repairs	-	22,276	22,300	-	-	-	-	-
NCRP Pool pumps & motors	-	-	-	50,000	-	-	-	-
RegPk - Assessment	200,000	200,000	200,000	-	-	-	-	-
RegPk - Fiber Optics	-	-	-	100,000	-	-	-	-
RegPk - Lighting Infrastructure Maint	-	-	-	110,000	-	-	-	-
RegPk - Other Repairs/Maintenance	254,500	254,500	254,500	-	-	-	-	-
RegPk - Pathway/Road Repairs	100,000	113,391	113,400	100,000	-	-	-	-
RegPk - Security	50,000	56,636	56,600	-	-	-	-	-
RegPk - Sun-N-Fun Pool Repairs	395,500	405,271	405,200	365,000	-	-	-	-
TRosbough Irrigation Well	-	1,333	1,300	-	-	-	-	-
Vanderbilt Beach Master Meter	-	793	800	-	-	-	-	-
X-fers/Reserves - Fund 306	44,400	44,400	-	-	-	-	-	-

**Collier County Government  
Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Parks & Recreation Capital Projects (306)**

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Parks & Recreation	2,294,400	3,412,730	3,368,200	5,372,000	-	-	-	-
<b>Program Total Project Budget</b>	<b>2,294,400</b>	<b>6,907,222</b>	<b>6,862,700</b>	<b>5,372,000</b>	-	-	-	-

Notes:

Starting in FY 2017, boating related capital projects funded by Boater Improvement / Vessel Registration Fees have been moved to the Boater Improvement Capital Fund 303.

Forecast FY 2018:

Hurricane Irma visited Collier County on Sunday, September 10, 2017 and in its wake left a lot of the Park facilities and equipment damaged. To help fund the emergency preparations and storm related repairs, the General Fund made an emergency transfer of \$2.5m and anticipated FEMA revenue of \$1m were budgeted

After the storm, an assessment was made on all the Parks properties. Storm related damage ranged from damaged or missing signs, fences, light and flag poles, shade structures and pavilions, score boards, flooding in buildings, boardwalks damage or missing, handicap ramps washed away by the beach, dock damage at the various marinas, etc. The damage was wide-spread and no park was spared. The estimate to repair all the facilities is approximately \$3.5m.

On July 16, 2018, the County received its first FEMA reimbursement for debris collection. There is concern that future FEMA revenue will not be received until late FY19 or even later. Therefore, the above budget was prepared without forecasting or budgeting FEMA revenue. As of this date, insurance proceeds were received in the amount of \$409,700 and this amount was recognized under FY18 Forecast.

The immediate concern is to repair all the Park infrastructure to pre Hurricane Irma. Fiscal Year 2019 support from the General Fund (001) is \$1,100,00 and \$1,350,000 from the Unincorporated General Fund (111). Initially a portion of the FY19 transfers will go towards cash flowing the hurricane repairs. As FEMA and insurance proceeds are received, the \$2.5 million borrowed from the General Fund will be paid back first and any amounts over \$2.5 million may be reallocate to Park projects.

Current FY 2019:

Recap of FY 2019 funding:

General Fund (001)	Unincorp. Gen. Fd. (111)	
\$1,100,000	\$1,350,000	Annual Allocation for repairs and maintenance
0	1,400,000	Additional funding for artificial turf & pickleball
( 775,000)	(2,597,000)	Projects funded in FY19
\$ 325,000	\$ 153,000	Balance of annual funding currently in Hurricane Irma project*.

\*As FEMA and insurance proceeds are received, the \$2.5 million borrowed from the General Fund will be paid back first and any amounts over \$2.5 million may be reallocate to Park projects.

**Collier County Government  
Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Growth Management Capital Fund (309)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	53,669	-	121,300	3,301,200	-	3,301,200	na
Capital Outlay	-	-	-	5,714,800	-	5,714,800	na
<b>Net Operating Budget</b>	<b>53,669</b>	<b>-</b>	<b>121,300</b>	<b>9,016,000</b>	<b>-</b>	<b>9,016,000</b>	<b>na</b>
<b>Total Budget</b>	<b>53,669</b>	<b>-</b>	<b>121,300</b>	<b>9,016,000</b>	<b>-</b>	<b>9,016,000</b>	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Interest/Misc	629	-	600	-	-	-	na
Trans fm 113 Comm Dev Fd	-	-	-	9,014,800	-	9,014,800	na
Trans fm 310 CDES Cap Fd	75,000	-	-	-	-	-	na
Trans fm 113 Com Dev Fd (H. Irma)	53,669	-	46,300	-	-	-	na
Carry Forward	-	-	75,600	1,200	-	1,200	na
<b>Total Funding</b>	<b>129,298</b>	<b>-</b>	<b>122,500</b>	<b>9,016,000</b>	<b>-</b>	<b>9,016,000</b>	<b>na</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Growth Management								
CDS Bldg Repairs and Maintenance	-	-	-	4,300,000	-	-	-	-
Comm & Devel Building	-	-	-	4,714,800	-	-	-	-
Flood Plain Mapping	-	75,000	75,000	1,200	-	-	-	-
Growth Management	-	75,000	75,000	9,016,000	-	-	-	-
Hurricane Irma								
Hurricane Irma	-	46,331	46,300	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>-</b>	<b>121,331</b>	<b>121,300</b>	<b>9,016,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Transportation Capital Fund (310)**

**Mission Statement**

This fund accounts for ad valorem taxes used for the operation and maintenance of improvements to the roads as well as ancillary facilities such as sidewalks, bikepaths, streetlights, landscaping and other facilities incidental to the proper movement of traffic along roads and streets and transportation related grant matches.

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	99,370	-	20,400	-	-	-	na
Operating Expense	1,238,149	1,803,000	5,209,100	700,000	-	700,000	(61.2%)
Capital Outlay	952,110	1,250,000	3,284,800	4,750,000	-	4,750,000	280.0%
<b>Net Operating Budget</b>	<b>2,289,629</b>	<b>3,053,000</b>	<b>8,514,300</b>	<b>5,450,000</b>	-	<b>5,450,000</b>	<b>78.5%</b>
Trans to 309 CDES Capital	75,000	-	-	-	-	-	na
Trans to 426 CAT Mass Transit Fd	420,892	-	91,500	-	-	-	na
Trans to 325 Stormwtr Cap Fd (H. Irma)	-	-	14,450,000	-	-	-	na
Reserves for Contingencies	-	-	-	545,000	-	545,000	na
Reserves for Capital	-	-	-	5,153,000	-	5,153,000	na
<b>Total Budget</b>	<b>2,785,520</b>	<b>3,053,000</b>	<b>23,055,800</b>	<b>11,148,000</b>	-	<b>11,148,000</b>	<b>265.1%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	199,316	-	-	-	-	-	na
Charges For Services	7,500	-	-	-	-	-	na
Miscellaneous Revenues	137,432	-	600,000	-	-	-	na
Interest/Misc	41,097	2,000	50,000	50,000	-	50,000	2,400.0%
Trans fm 001 Gen Fund	7,353,609	1,670,400	10,170,400	8,555,800	-	8,555,800	412.2%
Trans fm 111 Unincorp Gen Fd	-	-	4,000,000	4,250,000	-	4,250,000	na
Carry Forward	1,565,300	1,380,700	6,530,100	(1,705,300)	-	(1,705,300)	(223.5%)
Less 5% Required By Law	-	(100)	-	(2,500)	-	(2,500)	2,400.0%
<b>Total Funding</b>	<b>9,304,254</b>	<b>3,053,000</b>	<b>21,350,500</b>	<b>11,148,000</b>	-	<b>11,148,000</b>	<b>265.1%</b>

**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Transportation Capital Fund (310)**

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Hurricane Irma								
Hurricane Irma	-	2,357,733	2,357,700	-	-	-	-	-
Landscape Capital								
Collier Blvd Landscaping	-	13,585	13,600	-	-	-	-	-
Immokalee Rd Landscaping	-	15,680	15,700	-	-	-	-	-
Landscape Capital	-	29,265	29,300	-	-	-	-	-
Transportation								
Asset Management	250,000	888,178	888,200	200,000	-	-	-	-
Bike Pathways	-	42,079	42,100	-	-	-	-	-
County Pathways Non-Pay in Lieu	500,000	1,544,975	1,544,900	500,000	-	-	-	-
District 331 Sidewalks	-	22,558	22,600	-	-	-	-	-
District 333 Sidewalks	-	72,962	73,000	-	-	-	-	-
District 334 Sidewalks	-	12,489	12,500	-	-	-	-	-
District 336 Sidewalks	-	27,882	27,900	-	-	-	-	-
District 338 Sidewalks	-	118,560	118,600	-	-	-	-	-
District 339 Sidewalks	-	16,666	16,700	-	-	-	-	-
Enhanced Planning Consultant Services	-	354,112	354,100	200,000	-	-	-	-
Lake Trafford @ 19th Street	-	17,402	17,400	-	-	-	-	-
LAP 433174 ATMS	-	66,004	66,000	-	-	-	-	-
LAP 433178 TMOG	-	29,840	29,800	-	-	-	-	-
LAP Design Phase	-	111,898	111,900	-	-	-	-	-
LED Replacement Program	1,003,000	1,169,126	1,169,100	500,000	-	-	-	-
PUD Monitoring / Traffic counts	-	163,679	163,700	-	-	-	-	-
Road Maintenance Facility	400,000	-	-	750,000	-	-	-	-
Sign Retroreflectivity Requirements	50,000	113,024	112,900	-	-	-	-	-
Tiger IX	-	-	-	2,800,000	-	-	-	-
TMC Relocation	400,000	755,231	755,200	400,000	-	-	-	-
Wall Barrier Replacement	450,000	600,735	600,700	100,000	-	-	-	-
X-fers/Reserves - Fund 310	-	14,541,417	14,541,500	5,698,000	-	-	-	-
Transportation	3,053,000	20,668,817	20,668,800	11,148,000	-	-	-	-
<b>Program Total Project Budget</b>	<b>3,053,000</b>	<b>23,055,815</b>	<b>23,055,800</b>	<b>11,148,000</b>	-	-	-	-

Forecast FY 2018:

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017 and in its wake damaged street lights, signs, traffic signals, etc. To help fund the emergency preparations and storm related repairs, \$533,000 in projects were deferred and anticipated FEMA revenue of \$1.9 million was budgeted.

Also, a \$14,450,000 loan was given to Stormwater Capital Fund 325 to help cash-flow the debris cleanup in various canals, storm drains, and waterways; funding was provided by deferring \$1,950,000 in capital projects and in the Gas Tax Capital Fund 313\*, another \$12,500,000 in capital projects were deferred.

On July 16, 2018, the County received its first FEMA reimbursement for debris collection. There is concern that future FEMA revenue will not be received until late FY19 or even later. Therefore, the above budget was prepared without forecasting or budgeting FEMA revenue. The County has received \$600,000 in insurance proceeds and this revenue was recognized and a portion of the Wall Barrier Replacement budget was restored.

The immediate concern is to repair all the Transportation infrastructure to pre Hurricane Irma. Fiscal Year 2019 support from the General Fund (001) is \$8,555,800. Initially a portion of the FY19 transfers will go towards cash flowing the hurricane repairs and the loan to Stormwater Capital Fund 325. As FEMA and insurance proceeds are received as well as the Stormwater loan paid back, deferred projects will be re-appropriated.

\*In the Gas Tax Capital Fund 313, budget amendments were prepared to reduce capital projects by \$12,500,000 and the money was returned to both General Funds (001/111) and then the funding was sent to the Transportation Capital Fund 310 to be loaned out to the Stormwater Capital Fund 325. This was done to ensure that no one would draw an incorrect conclusion that Gas Taxes

**Capital Improvement Program**

**Transportation Capital Fund (310)**

were being loaned out for Stormwater debris cleanup.



**Collier County Government  
Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Road Construction - Gas Tax Fund (313)**

**Mission Statement**

Accounts for various Gas Tax funds utilized in the road capital construction and maintenance program. The principal revenue source is gas tax revenue from the Local Option 5 and 6 cent Gas Tax, Ninth Cent Gas Tax and the Constitutional Gas Tax. Other funding sources are transfers from the General Fund (001) and Unincorporated General Fund (111). The County Seventh Cent Gas Tax is deposited directly into the Gas Tax Debt Service Fund (212).

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	5,100	-	-	-	-	-	na
Operating Expense	6,321,176	5,300,000	13,145,800	6,300,000	-	6,300,000	18.9%
Capital Outlay	12,917,839	19,034,000	32,205,500	6,981,900	-	6,981,900	(63.3%)
Remittances	-	-	2,000,000	-	-	-	na
<b>Net Operating Budget</b>	<b>19,244,115</b>	<b>24,334,000</b>	<b>47,351,300</b>	<b>13,281,900</b>	-	<b>13,281,900</b>	<b>(45.4%)</b>
Trans to 212 Debt Serv Fd	12,150,000	11,271,000	11,271,000	11,350,900	-	11,350,900	0.7%
Reserves for Contingencies	-	415,000	-	1,328,000	-	1,328,000	220.0%
Reserves for Capital	-	-	-	1,600,600	-	1,600,600	na
<b>Total Budget</b>	<b>31,394,115</b>	<b>36,020,000</b>	<b>58,622,300</b>	<b>27,561,400</b>	-	<b>27,561,400</b>	<b>(23.5%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Local Gas Taxes	15,408,449	14,331,000	15,808,400	15,700,000	-	15,700,000	9.6%
Intergovernmental Revenues	40,848	-	-	-	-	-	na
Gas Taxes	4,436,414	4,294,000	4,486,400	4,500,000	-	4,500,000	4.8%
FEMA - Fed Emerg Mgt Agency	1,181	-	-	-	-	-	na
Charges For Services	307,470	-	-	-	-	-	na
Miscellaneous Revenues	1,018,779	-	-	700,000	-	700,000	na
Interest/Misc	461,125	200,000	450,000	200,000	-	200,000	0.0%
Trans fm 001 Gen Fund	1,106,391	9,980,000	1,480,000	-	-	-	(100.0%)
Trans fm 111 Unincorp Gen Fd	3,300,000	4,000,000	-	-	-	-	(100.0%)
Carry Forward	49,240,100	4,156,200	43,913,900	7,516,400	-	7,516,400	80.8%
Less 5% Required By Law	-	(941,200)	-	(1,055,000)	-	(1,055,000)	12.1%
<b>Total Funding</b>	<b>75,320,758</b>	<b>36,020,000</b>	<b>66,138,700</b>	<b>27,561,400</b>	-	<b>27,561,400</b>	<b>(23.5%)</b>

**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Road Construction - Gas Tax Fund (313)**

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Transportation								
47th Street Bridge	200,000	-	-	-	-	-	-	-
Advanced Right of Way	-	79,990	80,000	-	-	-	-	-
Airport Rd & Davis Blvd Intersection	-	490,251	490,300	-	-	-	-	-
Airport Road N of Vanderbilt Road	-	896,071	896,100	-	-	-	-	-
Bridge Repairs and Construction	5,050,000	15,233,454	15,233,400	2,800,000	-	-	-	-
Congestion Mgt	-	870,590	670,600	-	-	-	-	-
CR951 Ruston Pointe	-	-	-	140,000	-	-	-	-
CR951, GG Blvd to Green Blvd	-	9,227	9,200	-	-	-	-	-
Golden Gate Blvd (20th to Everglades)	8,884,000	7,284,000	7,284,000	-	-	-	-	-
Golden Gate Blvd, Wilson to 20th Street	-	1,262,326	1,262,300	-	-	-	-	-
Goodland CR92A Roadway Improv	500,000	900,000	900,000	-	-	-	-	-
Immck/CR951 to Broken Back	-	1,976,197	1,976,100	-	-	-	-	-
Immokalee/Woodcrest Improvements	-	-	100,000	200,000	-	-	-	-
Intersection Enhancements	2,500,000	4,035,141	4,035,100	2,000,000	-	-	-	-
Lake Trafford @ 19th Street	-	694,818	694,800	-	-	-	-	-
LAP 430871 ATCS	-	157,320	157,400	-	-	-	-	-
LAP 433177 - GGPway	-	2,649	2,700	-	-	-	-	-
Limerock Road Conversion Program	1,000,000	1,080,880	1,080,900	1,000,000	-	-	-	-
Logan Blvd (Immck to Bonita Bch Rd) TRIP	-	989	1,000	-	-	-	-	-
Marco Island Projects	-	2,000,000	2,000,000	-	-	-	-	-
Randall Blvd, Immok to Everglades	-	223,597	223,600	-	-	-	-	-
Road Refurbishing	600,000	694,074	694,100	800,000	-	-	-	-
Road Resurfacing	3,700,000	4,112,824	4,112,800	5,500,000	-	-	-	-
St. Andrews Safety Imp	500,000	533,632	533,600	-	-	-	-	-
Traffic Calming/Studies	200,000	394,807	394,900	300,000	-	-	-	-
Traffic Info System Review	-	372,242	372,300	-	-	-	-	-
Traffic Signals	1,200,000	2,246,802	2,246,900	300,000	-	-	-	-
Tree Farm-Woodcrest	-	1,781,994	1,782,000	-	-	-	-	-
Triangle Blvd	-	-	-	200,000	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	-	340	300	41,900	-	-	-	-
Vanderbilt Drive Imp	-	16,895	16,900	-	-	-	-	-
Veterans Memorial Road	-	100,000	100,000	-	-	-	-	-
X-fers/Reserves - Fund 313	11,686,000	14,933,014	11,271,000	14,279,500	-	-	-	-
Transportation	36,020,000	62,384,124	58,622,300	27,561,400	-	-	-	-
<b>Program Total Project Budget</b>	<b>36,020,000</b>	<b>62,384,124</b>	<b>58,622,300</b>	<b>27,561,400</b>	-	-	-	-

Notes:

The 5-cent Local Option Fuel Tax is earmarked towards the payment of debt service, Bridge Repairs and Improvements (Proj 66066) and Intersection Improvements (Proj 60016).

Forecast FY 2018:

The FY18 budget included transfers from the General Fund (001) of \$9,980,000 and \$4,000,000 from the Unincorporated General Fund (111).

Budget amendments were prepared to reduce these transfers by \$8,500,000 (from the General Fund) and \$4,000,000 (from the Unincorporated General Fund (111) and returned the funding to the appropriate General Fund where it was re-directed to the Transportation Capital Fund 310 and then loaned to the Stormwater Capital Fund 325 for debris cleanup within various canals, storm drains, and waterways. This was done to ensure that no one would draw an incorrect conclusion that Gas Taxes were being loaned out for Stormwater debris cleanup.

**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Museum Capital Projects Fund (314)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	108,793	328,000	850,900	290,000	-	290,000	(11.6%)
Capital Outlay	185,496	150,000	396,400	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>294,289</b>	<b>478,000</b>	<b>1,247,300</b>	<b>290,000</b>	-	<b>290,000</b>	<b>(39.3%)</b>
Reserves for Contingencies	-	47,800	-	29,000	-	29,000	(39.3%)
Reserves for Capital	-	124,700	-	66,300	-	66,300	(46.8%)
<b>Total Budget</b>	<b>294,289</b>	<b>650,500</b>	<b>1,247,300</b>	<b>385,300</b>	-	<b>385,300</b>	<b>(40.8%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Interest/Misc	8,214	2,000	7,000	7,000	-	7,000	250.0%
Trans fm 001 Gen Fund	200,000	313,500	313,500	200,000	-	200,000	(36.2%)
Trans fm 198 Museum Fd	311,600	192,900	192,900	-	-	-	(100.0%)
Carry Forward	687,000	142,200	912,600	178,700	-	178,700	25.7%
Less 5% Required By Law	-	(100)	-	(400)	-	(400)	300.0%
<b>Total Funding</b>	<b>1,206,814</b>	<b>650,500</b>	<b>1,426,000</b>	<b>385,300</b>	-	<b>385,300</b>	<b>(40.8%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Hurricane Irma								
Hurricane Irma	-	5,155	5,200	-	-	-	-	-
Museum								
CC Gen Repair	-	54,015	54,000	-	-	-	-	-
CC Landscape - Gardens	-	68,725	68,700	-	-	-	-	-
Ev Gallery Space Master Plan	24,000	28,000	28,000	-	-	-	-	-
Ev General Repairs & Painting	85,000	178,036	178,100	32,000	-	-	-	-
Ev Lecture Space Improv	-	-	-	32,000	-	-	-	-
Gen Repairs and Maint by Fac Mgt	-	164,422	164,400	-	-	-	-	-
Im General Repairs	164,000	164,000	164,000	-	-	-	-	-
Im Pathways, Gates, Lighting	-	29,840	29,900	-	-	-	-	-
Im Quonset Hut Storage	-	21,200	21,200	-	-	-	-	-
Master Plan - Robert's Ranch	-	-	-	136,000	-	-	-	-
MI General Repairs	150,000	150,000	150,000	25,000	-	-	-	-
Museum Lighting	-	50,000	50,000	-	-	-	-	-
ND Caboose Repairs	-	-	-	45,000	-	-	-	-
ND General Repairs & Improvements	55,000	76,128	76,100	-	-	-	-	-
ND Lecture Space Improv	-	-	-	20,000	-	-	-	-
ND Railroad Club Car Restoration	-	201,800	201,800	-	-	-	-	-
ND Signs & Exhibits	-	55,944	55,900	-	-	-	-	-
X-fers/Reserves - Fund 314	172,500	172,500	-	95,300	-	-	-	-
Museum	650,500	1,414,610	1,242,100	385,300	-	-	-	-
<b>Program Total Project Budget</b>	<b>650,500</b>	<b>1,419,765</b>	<b>1,247,300</b>	<b>385,300</b>	-	-	-	-

**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Clam Bay Restoration (320)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	123,120	173,500	237,800	181,400	-	181,400	4.6%
Capital Outlay	2,600	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>125,720</b>	<b>173,500</b>	<b>237,800</b>	<b>181,400</b>	-	<b>181,400</b>	<b>4.6%</b>
Trans to Property Appraiser	1,639	2,500	2,300	3,800	-	3,800	52.0%
Trans to Tax Collector	2,448	4,500	3,200	6,100	-	6,100	35.6%
Trans to 109 PB MSTUBU Fd	-	-	-	34,500	-	34,500	na
<b>Total Budget</b>	<b>129,807</b>	<b>180,500</b>	<b>243,300</b>	<b>225,800</b>	-	<b>225,800</b>	<b>25.1%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Special Assessments	122,397	160,500	155,000	225,100	-	225,100	40.2%
Miscellaneous Revenues	46	-	-	-	-	-	na
Interest/Misc	1,547	500	1,600	500	-	500	0.0%
Trans frm Tax Collector	804	-	-	-	-	-	na
Carry Forward	103,300	27,600	98,200	11,500	-	11,500	(58.3%)
Less 5% Required By Law	-	(8,100)	-	(11,300)	-	(11,300)	39.5%
<b>Total Funding</b>	<b>228,093</b>	<b>180,500</b>	<b>254,800</b>	<b>225,800</b>	-	<b>225,800</b>	<b>25.1%</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Pelican Bay Capital								
Clam Bay Restoration	173,500	237,760	237,800	181,400	-	-	-	-
X-fers/Reserves - Fund 320	7,000	7,000	5,500	44,400	-	-	-	-
Pelican Bay Capital	180,500	244,760	243,300	225,800	-	-	-	-
<b>Program Total Project Budget</b>	<b>180,500</b>	<b>244,760</b>	<b>243,300</b>	<b>225,800</b>	-	-	-	-

**Notes:**

On December 11, 2012, the Board reinstated the ongoing management responsibilities of Clam Pass to the Pelican Bay Services District.

**Forecast FY 2018:**

This capital fund primarily appropriates dollars for restoration and improvements to the Clam Bay Ecosystem. The basis of accounting on the expense side of the equation provides that forecast capital dollars always match the amended budget for any year; the exception is reserves. The difference between forecast or amended budget dollars and those dollars actually spent, roll forward into the next fiscal year. This practice occurs until the project is closed out and dollars are re-appropriated. A project budget may also be amended prior to closure, re-directing current project dollars that may not be needed to either reserves or other ongoing projects. The primary active project is restoration of Clam Bay.

**Current FY 2019:**

No new projects are proposed for FY 2019. New money in the amount of \$181,400 will be added to the Clam Bay restoration project in furtherance of this initiative. Customary constitutional officer transfers are appropriated in addition to a transfer to the Pelican Bay Operating Fund (109) for a portion of project management related salary costs for one FTE. No reserves are budgeted.

**Revenues:**

Funding for part of the restoration and Improvement of the Clam Bay Eco-system comes from special assessment revenue based upon equivalent residential units within the District. For FY 2019, the equivalent residential unit (ERU) assessment within capital fund (320) has increased \$8.48 to \$29.56. This raises \$225,100. There are a total of 7,615.29 ERU's.

**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Pelican Bay Hardscape & Landscape Improvements (322)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	4,741	-	-	-	-	-	na
Operating Expense	338,588	545,500	2,422,600	1,666,100	-	1,666,100	205.4%
Capital Outlay	256,663	156,000	354,400	390,000	-	390,000	150.0%
<b>Net Operating Budget</b>	<b>599,993</b>	<b>701,500</b>	<b>2,777,000</b>	<b>2,056,100</b>	-	<b>2,056,100</b>	<b>193.1%</b>
Trans to Property Appraiser	5,522	10,000	10,200	56,000	-	56,000	460.0%
Trans to Tax Collector	8,247	20,000	15,000	93,000	-	93,000	365.0%
Advance/Repay to 778 Pel Bay Light	-	-	-	1,000,000	-	1,000,000	na
<b>Total Budget</b>	<b>613,761</b>	<b>731,500</b>	<b>2,802,200</b>	<b>3,205,100</b>	-	<b>3,205,100</b>	<b>338.2%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Special Assessments	412,330	743,900	710,000	3,333,700	-	3,333,700	348.1%
Interest/Misc	13,176	5,000	12,000	5,000	-	5,000	0.0%
Trans frm Tax Collector	2,708	-	-	-	-	-	na
Trans fm 778 Pel Bay Lighting (H. Irma)	-	-	1,000,000	-	-	-	na
Carry Forward	1,299,100	20,000	1,113,500	33,300	-	33,300	66.5%
Less 5% Required By Law	-	(37,400)	-	(166,900)	-	(166,900)	346.3%
<b>Total Funding</b>	<b>1,727,314</b>	<b>731,500</b>	<b>2,835,500</b>	<b>3,205,100</b>	-	<b>3,205,100</b>	<b>338.2%</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Hurricane Irma								
Hurricane Irma	-	1,290,904	1,290,900	550,000	-	-	-	-
Pelican Bay Capital								
Asset Management	-	-	-	75,000	-	-	-	-
Beach Renourishment Initiative	220,500	478,884	478,900	200,000	-	-	-	-
Field Site Improvements	40,000	25,488	25,500	350,000	-	-	-	-
Irrigation System	116,000	226,853	226,900	-	-	-	-	-
Lake Aeration	-	104,588	104,600	-	-	-	-	-
North Berm Restoration	50,000	50,000	50,000	-	-	-	-	-
Pelican Bay Hardscape Upgrades	175,000	369,612	369,600	266,100	-	-	-	-
Pelican Bay Lake Bank Enhance	100,000	209,650	209,600	500,000	-	-	-	-
Pelican Bay Traffic Sign Renovation	-	20,971	21,000	75,000	-	-	-	-
Roadway Improvements	-	-	-	40,000	-	-	-	-
X-fers/Reserves - Fund 322	30,000	30,000	25,200	1,149,000	-	-	-	-
Pelican Bay Capital	731,500	1,516,046	1,511,300	2,655,100	-	-	-	-
<b>Program Total Project Budget</b>	<b>731,500</b>	<b>2,806,950</b>	<b>2,802,200</b>	<b>3,205,100</b>	-	-	-	-

Forecast FY 2018:

This capital fund primarily appropriates dollars for restoration and improvements to the Pelican Bay hardscape, irrigation and other capital amenity projects. The basis of accounting on the expense side of the equation provides that forecast capital dollars always match the amended budget for any year; the exception is reserves. The difference between forecast or amended budget dollars and those dollars actually spent, roll forward into the next fiscal year. This practice occurs until the project is closed out and dollars are re-appropriated. A project budget may also be amended prior to closure re-directing current project dollars that may not be needed to either reserves or other ongoing projects.

## **Capital Improvement Program**

### **Pelican Bay Hardscape & Landscape Improvements (322)**

**Current FY 2019:**

New capital dollars totaling \$2,056,300 will be allocated among the various capital initiatives including the beach re-nourishment initiative; irrigation system; lake bank enhancements; field site improvements; hardscape upgrades and berm enhancements. Funding of \$106,300 has also been appropriated as replenishments to the Hardscape (50066) and Field Site Improvements (50143) projects which contributed budget for Irma related repairs, clean-up and plant replacements. The hurricane related loan from the Pelican Bay Lighting District Fund (778) is also programmed for the full one million dollar repayment in FY 2019. Dollars have also been newly programmed for the US 41 berm restoration and landscape remediation efforts in the interior areas of the Pelican Bay MSTBU.

**Revenues:**

Special assessment revenue per equivalent residential unit (ERU) increased \$340.07 to \$437.76. This equates to assessment revenue totaling \$3,333,700 an increase of \$2,589,800 from FY 2018. There are a total of 7,615.29 ERU's.

**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Stormwater Management Capital (325)**

**Mission Statement**

Design, permit and construct capital improvement projects better managing and protecting the County's water resources. Projects improve flood control decreasing the probability of property damage from flooding, improve water quality and protect existing natural systems. The capital improvement program promotes and improves the quality of life in Collier County by managing and improving discharge to our estuaries and Outstanding Florida Waters. Provide supervision, engineering and coordination such that the projects are designed and constructed in a timely, efficient, and economical manner.

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	70,615	-	-	1,100	-	1,100	na
Operating Expense	2,572,888	1,672,700	24,540,400	3,388,900	-	3,388,900	102.6%
Capital Outlay	1,490,338	4,402,600	6,775,400	2,343,000	-	2,343,000	(46.8%)
<b>Net Operating Budget</b>	<b>4,133,841</b>	<b>6,075,300</b>	<b>31,315,800</b>	<b>5,733,000</b>	-	<b>5,733,000</b>	<b>(5.6%)</b>
Trans to 712 Transp Match	865,963	-	1,200,700	-	-	-	na
Trans to 324 Stormw Op Fd	821,600	-	-	-	-	-	na
<b>Total Budget</b>	<b>5,821,404</b>	<b>6,075,300</b>	<b>32,516,500</b>	<b>5,733,000</b>	-	<b>5,733,000</b>	<b>(5.6%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Miscellaneous Revenues	90,142	-	16,300	-	-	-	na
Interest/Misc	119,853	70,000	137,700	97,000	-	97,000	38.6%
Trans fm 001 Gen Fund	2,525,000	1,627,000	1,627,000	2,500,000	-	2,500,000	53.7%
Trans fm 111 Unincorp Gen Fd	4,172,000	4,267,900	4,267,900	3,000,000	-	3,000,000	(29.7%)
Trans fm 226 Naples Pk Debt Serv	-	12,400	12,200	-	-	-	(100.0%)
Trans fm 310 Transp Cap Fd (H. Irma)	-	-	14,450,000	-	-	-	na
Carry Forward	11,060,700	101,500	12,146,300	140,900	-	140,900	38.8%
Less 5% Required By Law	-	(3,500)	-	(4,900)	-	(4,900)	40.0%
<b>Total Funding</b>	<b>17,967,696</b>	<b>6,075,300</b>	<b>32,657,400</b>	<b>5,733,000</b>	-	<b>5,733,000</b>	<b>(5.6%)</b>

**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Stormwater Management Capital (325)**

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Hurricane Irma								
Hurricane Irma	-	17,650,000	17,650,000	-	-	-	-	-
Stormwater								
Curry Canal Weir	-	4,307	4,300	-	-	-	-	-
Eagle Creek Water Control	-	175,307	175,300	-	-	-	-	-
Freedom Park (Water Quality)	-	42,430	42,400	-	-	-	-	-
Gateway Triangle Improvements	-	116,661	116,700	20,000	-	-	-	-
Golden Gate #4 Weir Replacement	-	12,337	12,300	-	-	-	-	-
Golden Gate City Outfall Replace	932,600	1,856,056	1,856,100	-	-	-	-	-
Griffin Road Area	20,000	232,538	232,500	-	-	-	-	-
Haldeman Creek Weir Replacement	-	70,263	70,300	-	-	-	-	-
Harbor Lane Brookside	20,000	78,722	78,700	-	-	-	-	-
I-75 Coco Interconnect	-	-	-	500,000	-	-	-	-
Immokalee Stormwater Improvement	432,700	1,292,163	1,222,200	15,000	-	-	-	-
Lely Area Stormwater Improvements	-	876,942	877,000	-	-	-	-	-
Lely Branch Weir	220,000	262,636	332,600	-	-	-	-	-
Naples Park	2,950,000	2,995,871	2,995,900	3,200,000	-	-	-	-
North Golden Gate Estates Flowway Restoration	-	72,781	72,700	1,100	-	-	-	-
NPDES MS4 Program	50,000	175,300	175,300	73,900	-	-	-	-
Palm Springs Outfall	-	58,944	58,900	-	-	-	-	-
Pine Ridge	-	126,624	126,600	-	-	-	-	-
Pine Ridge No. 1 Control Structure	-	118,885	118,900	900,000	-	-	-	-
Ridge Street	850,000	1,699,334	1,699,400	438,000	-	-	-	-
Stormwater Maintenance Program	100,000	149,487	149,500	100,000	-	-	-	-
Stormwater Master Plan Update	400,000	698,512	698,500	300,000	-	-	-	-
Upper Gordon River	100,000	267,245	267,200	135,000	-	-	-	-
Vanderbilt Drive Stormwater Improve	-	2,282,481	2,282,500	-	-	-	-	-
Weir Automation	-	-	-	50,000	-	-	-	-
X-fers/Reserves - Fund 325	-	1,200,696	1,200,700	-	-	-	-	-
Stormwater	6,075,300	14,866,522	14,866,500	5,733,000	-	-	-	-
<b>Program Total Project Budget</b>	<b>6,075,300</b>	<b>32,516,522</b>	<b>32,516,500</b>	<b>5,733,000</b>	-	-	-	-

Forecast FY 2018:

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017, as a Category 4 hurricane, severely impacting the County as well as the entire State. To cash-flow the vegetative debris cleanup in the canals, storm drains, waterways, etc, budget amendments were prepared in the amount of \$17,650,000 as follows:

\$ 14,450,000 loan from the Transportation Capital Fund 310, deferring capital projects and reducing reserves by \$6.2 million.

\$ 3,100,000 deferred Stormwater capital projects.

\$ 100,000 anticipated FEMA revenue.

On July 16, 2018, the County received its first FEMA reimbursement for debris collection. There is concern that future FEMA revenue will not be received until late FY19 or even later. Therefore, the above budget was prepared without forecasting or budgeting FEMA revenue.

In the future, as FEMA revenues are received, loans from the various funds will be paid back and deferred projects will be re-appropriated.



**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Road Impact Fee District 1 - North Naples (331)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	249,254	4,785,500	6,278,000	367,300	-	367,300	(92.3%)
Capital Outlay	10,747,467	2,405,900	7,846,800	2,986,100	-	2,986,100	24.1%
<b>Net Operating Budget</b>	<b>10,996,721</b>	<b>7,191,400</b>	<b>14,124,800</b>	<b>3,353,400</b>	-	<b>3,353,400</b>	<b>(53.4%)</b>
Reserves for Contingencies	-	719,100	-	335,300	-	335,300	(53.4%)
Reserves for Capital	-	2,247,200	-	9,221,300	-	9,221,300	310.3%
<b>Total Budget</b>	<b>10,996,721</b>	<b>10,157,700</b>	<b>14,124,800</b>	<b>12,910,000</b>	-	<b>12,910,000</b>	<b>27.1%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Interest/Misc	181,669	75,000	160,000	35,000	-	35,000	(53.3%)
Impact Fees	6,024,515	4,600,000	7,300,000	4,500,000	-	4,500,000	(2.2%)
Carry Forward	20,057,100	5,716,500	15,266,600	8,601,800	-	8,601,800	50.5%
Less 5% Required By Law	-	(233,800)	-	(226,800)	-	(226,800)	(3.0%)
<b>Total Funding</b>	<b>26,263,284</b>	<b>10,157,700</b>	<b>22,726,600</b>	<b>12,910,000</b>	-	<b>12,910,000</b>	<b>27.1%</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Transportation								
Airport Road N of Vanderbilt Road	-	97,981	98,000	-	-	-	-	-
CR951, GG Blvd to Green Blvd	-	75,517	75,500	-	-	-	-	-
Golden Gate Blvd (20th to Everglades)	2,605,900	2,002,532	2,002,600	-	-	-	-	-
Golden Gate Blvd, Wilson to 20th Street	-	562,743	562,800	-	-	-	-	-
ImmK/CR951 to Broken Back	-	138,114	138,100	-	-	-	-	-
Operating Project 331	50,000	244,864	244,900	67,300	-	-	-	-
Pine Ridge Rd (Livingston to I75)	-	-	-	200,000	-	-	-	-
Tree Farm-Woodcrest	-	480,400	480,400	-	-	-	-	-
Vanderbilt (US41 to Goodlette Frank Rd)	300,000	500,000	500,000	300,000	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	3,935,500	9,722,507	9,722,500	2,786,100	-	-	-	-
Veterans Memorial Road	300,000	300,000	300,000	-	-	-	-	-
X-fers/Reserves - Fund 331	2,966,300	5,032,150	-	9,556,600	-	-	-	-
Transportation	10,157,700	19,156,808	14,124,800	12,910,000	-	-	-	-
<b>Program Total Project Budget</b>	<b>10,157,700</b>	<b>19,156,808</b>	<b>14,124,800</b>	<b>12,910,000</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Road Impact Fee District 2 - East Naples & GG City (333)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	191,649	1,784,500	1,927,100	350,000	-	350,000	(80.4%)
Capital Outlay	1,118,496	3,003,500	5,240,900	2,714,000	-	2,714,000	(9.6%)
<b>Net Operating Budget</b>	<b>1,310,145</b>	<b>4,788,000</b>	<b>7,168,000</b>	<b>3,064,000</b>	-	<b>3,064,000</b>	<b>(36.0%)</b>
Trans to 712 Transp Match	163,736	-	-	-	-	-	na
Reserves for Contingencies	-	478,800	-	156,300	-	156,300	(67.4%)
Reserves for Capital	-	349,700	-	2,707,500	-	2,707,500	674.2%
<b>Total Budget</b>	<b>1,473,881</b>	<b>5,616,500</b>	<b>7,168,000</b>	<b>5,927,800</b>	-	<b>5,927,800</b>	<b>5.5%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Interest/Misc	70,252	30,000	80,000	30,000	-	30,000	0.0%
Impact Fees	2,208,132	1,500,000	3,700,000	2,000,000	-	2,000,000	33.3%
Carry Forward	6,582,800	4,163,000	7,387,300	3,999,300	-	3,999,300	(3.9%)
Less 5% Required By Law	-	(76,500)	-	(101,500)	-	(101,500)	32.7%
<b>Total Funding</b>	<b>8,861,185</b>	<b>5,616,500</b>	<b>11,167,300</b>	<b>5,927,800</b>	-	<b>5,927,800</b>	<b>5.5%</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Transportation								
Airport Rd & Davis Blvd Intersection	-	610,800	610,800	-	-	-	-	-
Golden Gate Blvd (20th to Everglades)	3,003,500	3,633,381	3,633,400	-	-	-	-	-
Golden Gate Blvd, Wilson to 20th Street	-	85,754	85,700	-	-	-	-	-
Logan Blvd (Immk to Bonita Bch Rd) TRIP	-	16,755	16,800	-	-	-	-	-
Operating Project 333	20,000	73,609	73,600	50,000	-	-	-	-
Pine Ridge Rd (Livingston to I75)	-	500,000	500,000	300,000	-	-	-	-
Tree Farm-Woodcrest	-	480,400	480,400	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	1,764,500	1,767,284	1,767,300	2,414,000	-	-	-	-
Whippoorwill Lane	-	-	-	300,000	-	-	-	-
X-fers/Reserves - Fund 333	828,500	1,904,763	-	2,863,800	-	-	-	-
Transportation	5,616,500	9,072,746	7,168,000	5,927,800	-	-	-	-
<b>Program Total Project Budget</b>	<b>5,616,500</b>	<b>9,072,746</b>	<b>7,168,000</b>	<b>5,927,800</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Road Impact Fee District 3 - City of Naples (334)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	13,743	200,000	267,500	50,000	-	50,000	(75.0%)
Capital Outlay	-	500,000	1,947,200	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>13,743</b>	<b>700,000</b>	<b>2,214,700</b>	<b>50,000</b>	<b>-</b>	<b>50,000</b>	<b>(92.9%)</b>
Reserves for Contingencies	-	43,600	-	-	-	-	(100.0%)
Reserves for Capital	-	-	-	292,400	-	292,400	na
<b>Total Budget</b>	<b>13,743</b>	<b>743,600</b>	<b>2,214,700</b>	<b>342,400</b>	<b>-</b>	<b>342,400</b>	<b>(54.0%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Interest/Misc	18,411	6,000	20,000	10,000	-	10,000	66.7%
Impact Fees	556,345	250,000	-	100,000	-	100,000	(60.0%)
Carry Forward	1,871,600	500,400	2,432,600	237,900	-	237,900	(52.5%)
Less 5% Required By Law	-	(12,800)	-	(5,500)	-	(5,500)	(57.0%)
<b>Total Funding</b>	<b>2,446,356</b>	<b>743,600</b>	<b>2,452,600</b>	<b>342,400</b>	<b>-</b>	<b>342,400</b>	<b>(54.0%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Transportation								
Airport Rd & Davis Blvd Intersection	500,000	1,986,741	1,986,800	-	-	-	-	-
Operating Project 334	-	27,897	27,900	50,000	-	-	-	-
Orange Blossom (Airport to Livingston)	200,000	200,000	200,000	-	-	-	-	-
X-fers/Reserves - Fund 334	43,600	43,600	-	292,400	-	-	-	-
Transportation	743,600	2,258,238	2,214,700	342,400	-	-	-	-
<b>Program Total Project Budget</b>	<b>743,600</b>	<b>2,258,238</b>	<b>2,214,700</b>	<b>342,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Road Impact Fee District 4 - Marco Island & S County (336)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	126,337	50,000	378,700	100,000	-	100,000	100.0%
Capital Outlay	5,654,289	428,000	4,557,700	6,400,000	-	6,400,000	1,395.3%
<b>Net Operating Budget</b>	<b>5,780,626</b>	<b>478,000</b>	<b>4,936,400</b>	<b>6,500,000</b>	-	<b>6,500,000</b>	<b>1,259.8%</b>
Trans to 712 Transp Match	3,712,318	-	1,068,400	-	-	-	na
Reserves for Contingencies	-	47,800	-	-	-	-	(100.0%)
Reserves for Capital	-	7,630,900	-	10,749,700	-	10,749,700	40.9%
<b>Total Budget</b>	<b>9,492,944</b>	<b>8,156,700</b>	<b>6,004,800</b>	<b>17,249,700</b>	-	<b>17,249,700</b>	<b>111.5%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Miscellaneous Revenues	-	-	92,000	-	-	-	na
Interest/Misc	160,816	75,000	140,000	100,000	-	100,000	33.3%
Impact Fees	4,270,044	3,200,000	6,700,000	3,200,000	-	3,200,000	0.0%
Carry Forward	17,948,200	5,045,500	13,187,500	14,114,700	-	14,114,700	179.7%
Less 5% Required By Law	-	(163,800)	-	(165,000)	-	(165,000)	0.7%
<b>Total Funding</b>	<b>22,379,060</b>	<b>8,156,700</b>	<b>20,119,500</b>	<b>17,249,700</b>	-	<b>17,249,700</b>	<b>111.5%</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Transportation								
CR951, GG Blvd to Green Blvd	-	1,203,399	1,203,400	-	-	-	-	-
Operating Project 336	50,000	94,778	94,900	100,000	-	-	-	-
US 41/SR 951 Consortium	-	77,937	78,000	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	-	-	-	6,400,000	-	-	-	-
Wilson/Benfield	428,000	3,560,117	3,560,100	-	-	-	-	-
X-fers/Reserves - Fund 336	7,678,700	10,605,052	1,068,400	10,749,700	-	-	-	-
Transportation	8,156,700	15,541,283	6,004,800	17,249,700	-	-	-	-
<b>Program Total Project Budget</b>	<b>8,156,700</b>	<b>15,541,283</b>	<b>6,004,800</b>	<b>17,249,700</b>	-	-	-	-

**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Road Impact Fee District 6 - Golden Gate Estates (338)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	94,361	50,000	420,500	50,000	-	50,000	0.0%
Capital Outlay	707,219	8,506,700	11,112,900	3,858,000	-	3,858,000	(54.6%)
<b>Net Operating Budget</b>	<b>801,581</b>	<b>8,556,700</b>	<b>11,533,400</b>	<b>3,908,000</b>	-	<b>3,908,000</b>	<b>(54.3%)</b>
Reserves for Contingencies	-	855,600	-	4,100	-	4,100	(99.5%)
Reserves for Capital	-	379,100	-	1,900,000	-	1,900,000	401.2%
<b>Total Budget</b>	<b>801,581</b>	<b>9,791,400</b>	<b>11,533,400</b>	<b>5,812,100</b>	-	<b>5,812,100</b>	<b>(40.6%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Interest/Misc	88,341	50,000	100,000	15,000	-	15,000	(70.0%)
Impact Fees	4,682,168	2,400,000	4,300,000	2,500,000	-	2,500,000	4.2%
Carry Forward	6,587,300	7,463,900	10,556,300	3,422,900	-	3,422,900	(54.1%)
Less 5% Required By Law	-	(122,500)	-	(125,800)	-	(125,800)	2.7%
<b>Total Funding</b>	<b>11,357,809</b>	<b>9,791,400</b>	<b>14,956,300</b>	<b>5,812,100</b>	-	<b>5,812,100</b>	<b>(40.6%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Transportation								
Golden Gate Blvd (20th to Everglades)	8,506,700	11,063,038	11,063,000	-	-	-	-	-
Golden Gate Blvd, Wilson to 20th Street	-	246,240	246,200	-	-	-	-	-
Oil Well Rd, Immok Rd to Everglades	-	278	300	-	-	-	-	-
Operating Project 338	50,000	103,793	103,800	50,000	-	-	-	-
Randall Blvd, Immok to Everglades	-	120,069	120,100	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	-	-	-	3,858,000	-	-	-	-
X-fers/Reserves - Fund 338	1,234,700	1,234,700	-	1,904,100	-	-	-	-
Transportation	9,791,400	12,768,118	11,533,400	5,812,100	-	-	-	-
<b>Program Total Project Budget</b>	<b>9,791,400</b>	<b>12,768,118</b>	<b>11,533,400</b>	<b>5,812,100</b>	-	-	-	-

**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Road Impact Fee District 5 - Immokalee (339)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	57,625	-	2,026,200	50,000	-	50,000	na
Capital Outlay	40,400	820,000	4,542,900	1,400,000	-	1,400,000	70.7%
<b>Net Operating Budget</b>	<b>98,025</b>	<b>820,000</b>	<b>6,569,100</b>	<b>1,450,000</b>	-	<b>1,450,000</b>	<b>76.8%</b>
Reserves for Contingencies	-	82,000	-	132,700	-	132,700	61.8%
Reserves for Capital	-	1,167,500	-	1,367,800	-	1,367,800	17.2%
<b>Total Budget</b>	<b>98,025</b>	<b>2,069,500</b>	<b>6,569,100</b>	<b>2,950,500</b>	-	<b>2,950,500</b>	<b>42.6%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Interest/Misc	65,605	20,000	65,000	10,000	-	10,000	(50.0%)
Impact Fees	1,532,470	1,050,000	1,200,000	1,300,000	-	1,300,000	23.8%
Carry Forward	5,510,000	1,053,000	7,010,100	1,706,000	-	1,706,000	62.0%
Less 5% Required By Law	-	(53,500)	-	(65,500)	-	(65,500)	22.4%
<b>Total Funding</b>	<b>7,108,075</b>	<b>2,069,500</b>	<b>8,275,100</b>	<b>2,950,500</b>	-	<b>2,950,500</b>	<b>42.6%</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Transportation								
Intersection Enhancements	-	101,891	101,900	-	-	-	-	-
Oil Well Rd (Everglades to Oil Well Grade)	820,000	4,936,886	4,936,900	900,000	-	-	-	-
Oil Well Rd, Immok Rd to Everglades	-	499,996	500,000	-	-	-	-	-
Operating Project 339	-	564,843	564,900	50,000	-	-	-	-
Randall Blvd, Immok to Everglades	-	244,367	244,400	-	-	-	-	-
Randall/Immokalee Road Intersection	-	221,000	221,000	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	-	-	-	500,000	-	-	-	-
X-fers/Reserves - Fund 339	1,249,500	1,249,500	-	1,500,500	-	-	-	-
Transportation	2,069,500	7,818,483	6,569,100	2,950,500	-	-	-	-
<b>Program Total Project Budget</b>	<b>2,069,500</b>	<b>7,818,483</b>	<b>6,569,100</b>	<b>2,950,500</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Road Assessment Receivable Fund (341)**

**Mission Statement**

This fund serves as a revolving loan pool to fund small-scale assessment projects.

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	5,162	-	100	-	-	-	na
<b>Net Operating Budget</b>	<b>5,162</b>	<b>-</b>	<b>100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to Property Appraiser	-	100	100	100	-	100	0.0%
Trans to Tax Collector	105	100	100	100	-	100	0.0%
Reserves for Capital	-	481,800	-	485,100	-	485,100	0.7%
<b>Total Budget</b>	<b>5,267</b>	<b>482,000</b>	<b>300</b>	<b>485,300</b>	<b>-</b>	<b>485,300</b>	<b>0.7%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Special Assessments	5,226	-	-	-	-	-	na
Interest/Misc	4,645	3,000	5,000	3,000	-	3,000	0.0%
Trans frm Tax Collector	34	-	-	-	-	-	na
Carry Forward	475,700	479,200	477,800	482,500	-	482,500	0.7%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
<b>Total Funding</b>	<b>485,605</b>	<b>482,000</b>	<b>482,800</b>	<b>485,300</b>	<b>-</b>	<b>485,300</b>	<b>0.7%</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Transportation								
Della Drive Assessment	200	338	300	200	-	-	-	-
X-fers/Reserves - Fund 341	481,800	481,800	-	485,100	-	-	-	-
Transportation	482,000	482,138	300	485,300	-	-	-	-
<b>Program Total Project Budget</b>	<b>482,000</b>	<b>482,138</b>	<b>300</b>	<b>485,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Regional Pk Impact Fee-Incorp Area (345)**

**Mission Statement**

Collier County's Regional Park Impact Fee was originally adopted in December 1988, to assist the County to pay for growth related regional parks land, buildings and capital equipment. The Ordinance was repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999. The Incorporated Areas are not assessed a Community Park Impact Fee, only the Regional Park Impact Fee. This fund is being maintained to segregate the Incorporated impact fee collections and to track how they are spent. Impact fees are assessed and collected on residential new building construction permits.

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	-	-	93,600	-	-	-	na
Capital Outlay	-	-	-	1,500,000	-	1,500,000	na
<b>Net Operating Budget</b>	-	-	<b>93,600</b>	<b>1,500,000</b>	-	<b>1,500,000</b>	<b>na</b>
Trans to 298 Sp Ob Bd '10	150,000	150,000	150,000	50,000	-	50,000	(66.7%)
Reserves for Capital	-	845,900	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>150,000</b>	<b>995,900</b>	<b>243,600</b>	<b>1,550,000</b>	-	<b>1,550,000</b>	<b>55.6%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Interest/Misc	8,341	4,000	12,000	12,000	-	12,000	200.0%
Impact Fees	349,806	200,000	325,000	325,000	-	325,000	62.5%
Carry Forward	847,600	802,100	1,136,500	1,229,900	-	1,229,900	53.3%
Less 5% Required By Law	-	(10,200)	-	(16,900)	-	(16,900)	65.7%
<b>Total Funding</b>	<b>1,205,746</b>	<b>995,900</b>	<b>1,473,500</b>	<b>1,550,000</b>	-	<b>1,550,000</b>	<b>55.6%</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Parks & Recreation								
Caxambas Community Center	-	-	-	1,500,000	-	-	-	-
Operating Project 345	-	99,523	93,600	-	-	-	-	-
X-fers/Reserves - Fund 345	995,900	995,900	150,000	50,000	-	-	-	-
Parks & Recreation	995,900	1,095,423	243,600	1,550,000	-	-	-	-
<b>Program Total Project Budget</b>	<b>995,900</b>	<b>1,095,423</b>	<b>243,600</b>	<b>1,550,000</b>	-	-	-	-



**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Community & Regional Pk Impact Fee (346)**

**Mission Statement**

Collier County's "Community Park Impact Fee" and "Regional Parks Impact Fee" Ordinances were repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999, to continue to assist the County to pay for growth related parks facilities and capital equipment. Impact fees are assessed and collected on residential new building construction permits.

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	882,957	-	3,442,900	145,800	-	145,800	na
Capital Outlay	2,340,386	6,198,100	23,845,200	6,480,000	-	6,480,000	4.5%
<b>Net Operating Budget</b>	<b>3,223,343</b>	<b>6,198,100</b>	<b>27,288,100</b>	<b>6,625,800</b>	<b>-</b>	<b>6,625,800</b>	<b>6.9%</b>
Trans to 298 Sp Ob Bd '10	2,789,300	2,789,600	2,789,600	2,888,200	-	2,888,200	3.5%
Reserves for Debt Service	-	2,547,200	-	2,597,500	-	2,597,500	2.0%
<b>Total Budget</b>	<b>6,012,643</b>	<b>11,534,900</b>	<b>30,077,700</b>	<b>12,111,500</b>	<b>-</b>	<b>12,111,500</b>	<b>5.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Interest/Misc	232,356	100,000	100,000	100,000	-	100,000	0.0%
Impact Fees	8,703,444	8,300,000	9,000,000	8,000,000	-	8,000,000	(3.6%)
Carry Forward	22,471,000	3,554,900	25,394,200	4,416,500	-	4,416,500	24.2%
Less 5% Required By Law	-	(420,000)	-	(405,000)	-	(405,000)	(3.6%)
<b>Total Funding</b>	<b>31,406,800</b>	<b>11,534,900</b>	<b>34,494,200</b>	<b>12,111,500</b>	<b>-</b>	<b>12,111,500</b>	<b>5.0%</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Parks & Recreation								
Big Corkscrew Island Pk	6,198,100	19,710,650	19,710,700	6,525,800	-	-	-	-
Eagle Lake Aquatic Facility	-	7,432,971	7,433,000	-	-	-	-	-
Operating Project 346	-	76,617	76,600	100,000	-	-	-	-
Park Master Plan	-	67,766	67,800	-	-	-	-	-
X-fers/Reserves - Fund 346	5,336,800	5,125,350	2,789,600	5,485,700	-	-	-	-
Parks & Recreation	11,534,900	32,413,354	30,077,700	12,111,500	-	-	-	-
<b>Program Total Project Budget</b>	<b>11,534,900</b>	<b>32,413,354</b>	<b>30,077,700</b>	<b>12,111,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**EMS Impact Fee Fund (350)**

**Mission Statement**

Collier County's Emergency Medical Services (EMS) Impact Fee was originally adopted in August 1991, to assist the County in providing adequate growth related EMS facilities and capital equipment. Impact fees are assessed and collected on new building construction permits.

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	15,628	65,000	137,500	64,800	-	64,800	(0.3%)
Capital Outlay	-	2,000,000	2,082,000	216,200	-	216,200	(89.2%)
<b>Net Operating Budget</b>	<b>15,628</b>	<b>2,065,000</b>	<b>2,219,500</b>	<b>281,000</b>	<b>-</b>	<b>281,000</b>	<b>(86.4%)</b>
Trans to 298 Sp Ob Bd '10	448,000	448,400	448,400	421,600	-	421,600	(6.0%)
Reserves for Debt Service	-	213,800	-	217,200	-	217,200	1.6%
<b>Total Budget</b>	<b>463,628</b>	<b>2,727,200</b>	<b>2,667,900</b>	<b>919,800</b>	<b>-</b>	<b>919,800</b>	<b>(66.3%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Interest/Misc	5,137	4,000	6,000	6,000	-	6,000	50.0%
Impact Fees	370,960	430,000	410,000	360,000	-	360,000	(16.3%)
Advance/Repay fm 301 Cap Proj	-	1,962,800	1,962,800	378,000	-	378,000	(80.7%)
Carry Forward	566,200	352,100	483,200	194,100	-	194,100	(44.9%)
Less 5% Required By Law	-	(21,700)	-	(18,300)	-	(18,300)	(15.7%)
<b>Total Funding</b>	<b>942,297</b>	<b>2,727,200</b>	<b>2,862,000</b>	<b>919,800</b>	<b>-</b>	<b>919,800</b>	<b>(66.3%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Emergency Medical Services								
Estates EMS Station	-	-	-	216,200	-	-	-	-
Medic 76, Logan/Vanderbilt Rd	-	4,973	5,000	-	-	-	-	-
New EMS Station - Hacienda Lakes	2,065,000	2,146,250	2,146,300	-	-	-	-	-
Operating Project 350	-	68,304	68,200	64,800	-	-	-	-
X-fers/Reserves - Fund 350	662,200	662,200	448,400	638,800	-	-	-	-
Emergency Medical Services	2,727,200	2,881,727	2,667,900	919,800	-	-	-	-
<b>Program Total Project Budget</b>	<b>2,727,200</b>	<b>2,881,727</b>	<b>2,667,900</b>	<b>919,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Library Impact Fee Fund (355)**

**Mission Statement**

Collier County's Library System Impact Fee was originally adopted in December 1988, to assist the County in providing adequate growth related library construction, capital equipment and books. Impact Fees are assessed and collected on residential new building construction permits.

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	25,442	-	90,900	-	-	-	na
Capital Outlay	181,061	300,000	416,500	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>206,503</b>	<b>300,000</b>	<b>507,400</b>	-	-	-	<b>(100.0%)</b>
Trans to 298 Sp Ob Bd '10	1,160,300	1,158,900	1,158,900	1,071,100	-	1,071,100	(7.6%)
Reserves for Debt Service	-	418,500	-	428,600	-	428,600	2.4%
<b>Total Budget</b>	<b>1,366,803</b>	<b>1,877,400</b>	<b>1,666,300</b>	<b>1,499,700</b>	-	<b>1,499,700</b>	<b>(20.1%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Interest/Misc	11,627	5,000	7,000	7,000	-	7,000	40.0%
Impact Fees	917,541	950,000	925,000	825,000	-	825,000	(13.2%)
Advance/Repay fm 301 Cap Proj	321,000	311,600	311,600	233,500	-	233,500	(25.1%)
Carry Forward	1,003,800	658,600	898,500	475,800	-	475,800	(27.8%)
Less 5% Required By Law	-	(47,800)	-	(41,600)	-	(41,600)	(13.0%)
<b>Total Funding</b>	<b>2,253,969</b>	<b>1,877,400</b>	<b>2,142,100</b>	<b>1,499,700</b>	-	<b>1,499,700</b>	<b>(20.1%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Libraries								
Books, Pubs & Library Mat (355)	300,000	416,499	416,500	-	-	-	-	-
Operating Project 355	-	90,845	90,900	-	-	-	-	-
X-fers/Reserves - Fund 355	1,577,400	1,577,400	1,158,900	1,499,700	-	-	-	-
Libraries	1,877,400	2,084,744	1,666,300	1,499,700	-	-	-	-
<b>Program Total Project Budget</b>	<b>1,877,400</b>	<b>2,084,744</b>	<b>1,666,300</b>	<b>1,499,700</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Amateur Sports Complex Capital (370)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Capital Outlay	-	-	12,395,000	-	-	-	na
<b>Net Operating Budget</b>	-	-	<b>12,395,000</b>	-	-	-	<b>na</b>
<b>Total Budget</b>	-	-	<b>12,395,000</b>	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Loan Proceeds	-	-	11,958,200	-	-	-	na
Trans fm 001 Gen Fund	-	-	436,800	-	-	-	na
<b>Total Funding</b>	-	-	<b>12,395,000</b>	-	-	-	<b>na</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
County Manager's Capital								
Amateur Sports Complex	-	-	12,395,000	-	-	-	-	-
<b>Program Total Project Budget</b>	-	-	<b>12,395,000</b>	-	-	-	-	-

Forecast FY 2018:

In FY 18, 60 acres was purchased for the amateur sports complex. A commercial paper loan was issued for the purchase and will be repaid back by the General Fund (001).

Current FY 2019:

In the near future, a bond will be issued, proceeds will be deposited into the Sports Complex Capital Fund 370 to construct and equip the facility. The debt service for the bond will be funded by the tourist development tax.

To bridge the gap between the land purchase and the construction phase, the TDC Capital Projects Fund 758 has appropriations for engineering, permits, and land preparation work.

**Collier County Government  
Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Ochopee Fire Control Impact Fee (372)**

**Mission Statement**

Ochopee Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth related fire facilities and capital equipment.

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	-	-	5,000	24,200	-	24,200	na
<b>Net Operating Budget</b>	-	-	<b>5,000</b>	<b>24,200</b>	-	<b>24,200</b>	<b>na</b>
Reserves for Capital	-	12,200	-	-	-	-	(100.0%)
<b>Total Budget</b>	-	<b>12,200</b>	<b>5,000</b>	<b>24,200</b>	-	<b>24,200</b>	<b>98.4%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Interest/Misc	154	100	200	200	-	200	100.0%
Impact Fees	6,370	1,000	5,500	5,000	-	5,000	400.0%
Carry Forward	12,100	11,200	18,600	19,300	-	19,300	72.3%
Less 5% Required By Law	-	(100)	-	(300)	-	(300)	200.0%
<b>Total Funding</b>	<b>18,623</b>	<b>12,200</b>	<b>24,300</b>	<b>24,200</b>	-	<b>24,200</b>	<b>98.4%</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Isle of Capri Fire & Ochopee Fire								
Operating Project 372	-	5,003	5,000	24,200	-	-	-	-
X-fers/Reserves - Fund 372	12,200	12,200	-	-	-	-	-	-
Isle of Capri Fire & Ochopee Fire	12,200	17,203	5,000	24,200	-	-	-	-
<b>Program Total Project Budget</b>	<b>12,200</b>	<b>17,203</b>	<b>5,000</b>	<b>24,200</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Isles of Capri Fire Impact Fee (373)**

**Mission Statement**

Isle of Capri Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth related fire facilities and capital equipment.

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	-	-	4,600	-	-	-	na
Remittances	-	66,200	56,700	-	-	-	(100.0%)
<b>Net Operating Budget</b>	-	<b>66,200</b>	<b>61,300</b>	-	-	-	<b>(100.0%)</b>
<b>Total Budget</b>	-	<b>66,200</b>	<b>61,300</b>	-	-	-	<b>(100.0%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Interest/Misc	587	600	800	-	-	-	(100.0%)
Impact Fees	615	5,000	-	-	-	-	(100.0%)
Carry Forward	59,300	60,900	60,500	-	-	-	(100.0%)
Less 5% Required By Law	-	(300)	-	-	-	-	(100.0%)
<b>Total Funding</b>	<b>60,503</b>	<b>66,200</b>	<b>61,300</b>	-	-	-	<b>(100.0%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Isle of Capri Fire & Ochopee Fire								
Operating Project 373	66,200	70,750	61,300	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>66,200</b>	<b>70,750</b>	<b>61,300</b>	-	-	-	-	-

**Collier County Government  
Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Correctional Facilities Impact Fee (381)**

**Mission Statement**

Collier County's Correctional Facilities Impact Fee was originally adopted in June 1999. Impact fees are collected on new building construction to pay for growth related correctional facilities and capital equipment.

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	299,725	-	250,300	-	-	-	na
<b>Net Operating Budget</b>	<b>299,725</b>	<b>-</b>	<b>250,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to 298 Sp Ob Bd '10	1,865,500	1,858,500	1,858,500	1,838,000	-	1,838,000	(1.1%)
Reserves for Debt Service	-	1,401,400	-	1,416,600	-	1,416,600	1.1%
Reserves for Capital	-	34,000	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>2,165,225</b>	<b>3,293,900</b>	<b>2,108,800</b>	<b>3,254,600</b>	<b>-</b>	<b>3,254,600</b>	<b>(1.2%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Interest/Misc	16,270	12,000	12,000	12,000	-	12,000	0.0%
Impact Fees	1,518,046	1,700,000	1,660,000	1,460,000	-	1,460,000	(14.1%)
Advance/Repay fm 301 Cap Proj	-	-	-	457,500	-	457,500	na
Carry Forward	2,446,000	1,667,500	1,835,500	1,398,700	-	1,398,700	(16.1%)
Less 5% Required By Law	-	(85,600)	-	(73,600)	-	(73,600)	(14.0%)
<b>Total Funding</b>	<b>3,980,316</b>	<b>3,293,900</b>	<b>3,507,500</b>	<b>3,254,600</b>	<b>-</b>	<b>3,254,600</b>	<b>(1.2%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Sheriff Office								
Jail Master Plan	-	86,789	86,800	-	-	-	-	-
Operating Project 381	-	163,492	163,500	-	-	-	-	-
X-fers/Reserves - Fund 381	3,293,900	3,293,900	1,858,500	3,254,600	-	-	-	-
Sheriff Office	3,293,900	3,544,181	2,108,800	3,254,600	-	-	-	-
<b>Program Total Project Budget</b>	<b>3,293,900</b>	<b>3,544,181</b>	<b>2,108,800</b>	<b>3,254,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Law Enforcement Impact Fee (385)**

**Mission Statement**

The Law Enforcement Impact Fee was originally adopted in June 2005. Impact fees are collected on new building construction in the unincorporated areas of Collier County to pay for growth related law enforcement facilities and capital equipment.

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	104,619	-	162,000	-	-	-	na
Capital Outlay	1,685,922	-	20,300	-	-	-	na
<b>Net Operating Budget</b>	<b>1,790,541</b>	<b>-</b>	<b>182,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to 298 Sp Ob Bd '10	1,873,000	1,873,700	1,873,700	1,731,100	-	1,731,100	(7.6%)
Reserves for Debt Service	-	517,500	-	526,000	-	526,000	1.6%
Reserves for Capital	-	85,800	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>3,663,541</b>	<b>2,477,000</b>	<b>2,056,000</b>	<b>2,257,100</b>	<b>-</b>	<b>2,257,100</b>	<b>(8.9%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Interest/Misc	28,924	20,000	20,000	20,000	-	20,000	0.0%
Impact Fees	1,403,537	1,575,000	1,456,500	1,310,000	-	1,310,000	(16.8%)
Advance/Repay fm 301 Cap Proj	92,000	-	-	-	-	-	na
Carry Forward	3,712,200	961,800	1,573,100	993,600	-	993,600	3.3%
Less 5% Required By Law	-	(79,800)	-	(66,500)	-	(66,500)	(16.7%)
<b>Total Funding</b>	<b>5,236,661</b>	<b>2,477,000</b>	<b>3,049,600</b>	<b>2,257,100</b>	<b>-</b>	<b>2,257,100</b>	<b>(8.9%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Sheriff Office								
Operating Project 385	-	151,604	151,600	-	-	-	-	-
Sub-station by Orangetree	-	30,648	30,700	-	-	-	-	-
X-fers/Reserves - Fund 385	2,477,000	3,001,560	1,873,700	2,257,100	-	-	-	-
Sheriff Office	2,477,000	3,183,812	2,056,000	2,257,100	-	-	-	-
<b>Program Total Project Budget</b>	<b>2,477,000</b>	<b>3,183,812</b>	<b>2,056,000</b>	<b>2,257,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**General Governmental Buildings Impact Fee (390)**

**Mission Statement**

Collier County's General Government Building Impact Fee was originally adopted in March 2004. Impact fees are collected on new building construction to pay for growth related general government facilities.

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	18,297	-	130,400	-	-	-	na
<b>Net Operating Budget</b>	<b>18,297</b>	<b>-</b>	<b>130,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Advance/Repay to 408 W-S Ops	500,000	510,000	510,000	-	-	-	(100.0%)
Advance/Repay to 471 S Waste	630,000	325,000	321,800	-	-	-	(100.0%)
Trans to 298 Sp Ob Bd '10	5,169,500	5,705,200	5,705,200	5,393,900	-	5,393,900	(5.5%)
Reserves for Debt Service	-	2,859,800	-	2,908,400	-	2,908,400	1.7%
<b>Total Budget</b>	<b>6,317,797</b>	<b>9,400,000</b>	<b>6,667,400</b>	<b>8,302,300</b>	<b>-</b>	<b>8,302,300</b>	<b>(11.7%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Interest/Misc	37,386	20,000	20,000	20,000	-	20,000	0.0%
Impact Fees	2,554,613	2,800,000	2,750,000	2,350,000	-	2,350,000	(16.1%)
Advance/Repay fm 001 Gen Fd	630,000	325,000	321,800	-	-	-	(100.0%)
Advance/Repay fm 301 Cap Proj	2,063,900	3,032,400	3,032,400	3,105,900	-	3,105,900	2.4%
Carry Forward	4,485,600	3,363,600	3,488,100	2,944,900	-	2,944,900	(12.4%)
Less 5% Required By Law	-	(141,000)	-	(118,500)	-	(118,500)	(16.0%)
<b>Total Funding</b>	<b>9,771,499</b>	<b>9,400,000</b>	<b>9,612,300</b>	<b>8,302,300</b>	<b>-</b>	<b>8,302,300</b>	<b>(11.7%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Facilities Management								
Operating Project 390	-	128,698	128,700	-	-	-	-	-
X-fers/Reserves - Fund 390	9,400,000	9,445,732	6,537,000	8,302,300	-	-	-	-
Facilities Management	9,400,000	9,574,430	6,665,700	8,302,300	-	-	-	-
Supervisor of Elections								
SOE Building	-	1,736	1,700	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>9,400,000</b>	<b>9,576,166</b>	<b>6,667,400</b>	<b>8,302,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**County Water System Development Capital Fund (411)**

**Mission Statement**

To account for the funds received from water impact fees / system development fees.

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	145,135	-	176,800	50,000	-	50,000	na
Capital Outlay	-	-	100,000	-	-	-	na
<b>Net Operating Budget</b>	<b>145,135</b>	<b>-</b>	<b>276,800</b>	<b>50,000</b>	<b>-</b>	<b>50,000</b>	<b>na</b>
Trans to 410 W/S Debt Serv Fd	4,022,700	7,831,300	7,831,300	8,013,800	-	8,013,800	2.3%
Reserves for Capital	-	12,443,900	-	9,175,400	-	9,175,400	(26.3%)
<b>Total Budget</b>	<b>4,167,835</b>	<b>20,275,200</b>	<b>8,108,100</b>	<b>17,239,200</b>	<b>-</b>	<b>17,239,200</b>	<b>(15.0%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Interest/Misc	119,760	98,000	136,000	146,000	-	146,000	49.0%
Impact Fees	6,387,056	7,300,000	6,480,000	6,500,000	-	6,500,000	(11.0%)
Carry Forward	10,078,700	13,247,100	12,417,600	10,925,500	-	10,925,500	(17.5%)
Less 5% Required By Law	-	(369,900)	-	(332,300)	-	(332,300)	(10.2%)
<b>Total Funding</b>	<b>16,585,517</b>	<b>20,275,200</b>	<b>19,033,600</b>	<b>17,239,200</b>	<b>-</b>	<b>17,239,200</b>	<b>(15.0%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Water / Sewer District Capital								
NE Water & Wastewater Plants	-	100,000	100,000	-	-	-	-	-
NERWTP Design and Construction	-	23,662	23,700	-	-	-	-	-
Operating Project 411	-	153,098	153,100	50,000	-	-	-	-
X-Transfers/Reserves/Interest - Fd 411	20,275,200	20,275,200	7,831,300	17,189,200	-	-	-	-
Water / Sewer District Capital	20,275,200	20,551,960	8,108,100	17,239,200	-	-	-	-
<b>Program Total Project Budget</b>	<b>20,275,200</b>	<b>20,551,960</b>	<b>8,108,100</b>	<b>17,239,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**County Water Capital Projects (412)**

**Mission Statement**

The following water capital projects are funded by user fees charged by the Water - Sewer District.

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	51,763	700	700	700	-	700	0.0%
Operating Expense	21,630,485	4,225,000	19,059,900	3,519,700	-	3,519,700	(16.7%)
Capital Outlay	3,459,907	17,049,300	28,286,600	11,150,000	-	11,150,000	(34.6%)
<b>Net Operating Budget</b>	<b>25,142,155</b>	<b>21,275,000</b>	<b>47,347,200</b>	<b>14,670,400</b>	-	<b>14,670,400</b>	<b>(31.0%)</b>
Trans to 474 Sol Waste Cap Fd (H. Irma)	-	-	4,000,000	-	-	-	na
Reserves for Contingencies	-	2,127,500	-	1,458,900	-	1,458,900	(31.4%)
Reserves for Capital	-	1,369,800	-	811,100	-	811,100	(40.8%)
<b>Total Budget</b>	<b>25,142,155</b>	<b>24,772,300</b>	<b>51,347,200</b>	<b>16,940,400</b>	-	<b>16,940,400</b>	<b>(31.6%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Miscellaneous Revenues	-	-	113,000	-	-	-	na
Interest/Misc	357,069	320,000	495,000	500,000	-	500,000	56.3%
Trans fm 408 Water / Sewer Fd	17,436,200	20,343,500	20,443,500	17,207,500	-	17,207,500	(15.4%)
Carry Forward	36,902,500	4,124,800	29,553,600	(742,100)	-	(742,100)	(118.0%)
Less 5% Required By Law	-	(16,000)	-	(25,000)	-	(25,000)	56.3%
<b>Total Funding</b>	<b>54,695,769</b>	<b>24,772,300</b>	<b>50,605,100</b>	<b>16,940,400</b>	-	<b>16,940,400</b>	<b>(31.6%)</b>

**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**County Water Capital Projects (412)**

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Hurricane Irma								
Hurricane Irma	-	2,404,267	2,404,100	-	-	-	-	-
Water / Sewer District Capital								
10 Year Water Supply Plan	-	14,443	14,400	-	-	-	-	-
Barron Collier HS Water Main Repl	-	435,649	435,600	-	-	-	-	-
Collier County Utility Standards	20,000	101,036	101,100	20,000	-	-	-	-
County-wide Utility Projects-Water	150,000	623,553	623,700	50,000	-	-	-	-
Cross Connections Program	300,000	499,623	499,600	200,000	-	-	-	-
Cyber Security SCADA	100,000	100,000	100,000	100,000	-	-	-	-
Distribution Repump Station TSP	300,000	627,500	627,500	300,000	-	-	-	-
Facility Infrastructure Maintenance	350,000	501,669	501,700	400,000	-	-	-	-
FDOT Utility Projects-Water	150,000	430,268	430,300	50,000	-	-	-	-
Financial Services	30,000	152,767	152,800	100,000	-	-	-	-
Fire Hydrant Replacement	300,000	424,501	424,600	300,000	-	-	-	-
General Legal Services	-	183,774	183,800	100,000	-	-	-	-
Glades AC Pipe Rehab	1,250,000	1,250,000	1,250,000	-	-	-	-	-
GM Comprehensive Plan	-	54,017	54,000	25,000	-	-	-	-
Golden Gate City Compliance	-	100,000	100,000	200,000	-	-	-	-
Golden Gate City Interconnects	-	1,300,000	1,300,000	-	-	-	-	-
Goodland Dr Water Main Replacement	-	259,477	259,500	-	-	-	-	-
Gulfshore Dr AC WM (cap)	500,000	968,594	968,600	-	-	-	-	-
Hydraulic Modeling	50,000	194,916	194,900	100,000	-	-	-	-
Imperial GC Blvd Water Main Repl	-	1,695,007	1,694,900	-	-	-	-	-
Infrastructure TSP Field Ops - Water	100,000	528,332	528,300	250,000	-	-	-	-
Infrastructure TSP Water Plants	500,000	770,782	770,700	500,000	-	-	-	-
Integrated Asset Management	500,000	1,020,084	1,020,200	604,700	-	-	-	-
Large Meters Renewal & Replacement	200,000	255,448	255,400	200,000	-	-	-	-
Lightning, Surge, & Grounding	-	179,060	179,100	-	-	-	-	-
Lime Treatment TSP	100,000	698,174	698,100	100,000	-	-	-	-
Manatee GST Upgrades	-	96,980	97,000	-	-	-	-	-
Membrane Treatment TSP	-	24,394	24,400	-	-	-	-	-
Meter Renewal and Replacement	2,300,000	2,465,504	2,465,500	1,500,700	-	-	-	-
Naples Park Basin Opt	-	2,345,217	2,345,200	-	-	-	-	-
Naples Park Water Main Replacement	4,000,000	2,401,131	2,401,200	-	-	-	-	-
NCRWTP Infrastructure	-	13,535	13,500	-	-	-	-	-
NCRWTP SCADA Support Ops	150,000	181,819	181,800	200,000	-	-	-	-
NCRWTP SCADA TSP	-	200,828	200,800	-	-	-	-	-
NCRWTP TSP Operating	600,000	1,353,994	1,354,000	200,000	-	-	-	-
NE Service Area Integr & Reliab	-	222,717	222,700	-	-	-	-	-
NERC Water Main/Fire Line	-	25,000	25,000	-	-	-	-	-
Old Lely AC Pipe Rehab	2,000,000	2,000,000	2,000,000	1,500,000	-	-	-	-
Orangetree Compliance	1,000,000	1,048,188	1,048,200	-	-	-	-	-
Orangetree HS Pump System	-	180,812	180,900	600,000	-	-	-	-
Palm River Blvd Water Main Replace	-	50,000	50,000	-	-	-	-	-
PUD Operations Center Infrastructure	-	20,118	20,200	-	-	-	-	-
PUD Operations Center TSP	-	2,915	2,900	-	-	-	-	-
PUD Operations/Collection Facilities	-	-	-	2,000,000	-	-	-	-
Real Property/Infrastructure Audit	50,000	83,313	83,300	50,000	-	-	-	-
SCADA Compliance - Water	70,000	209,473	209,500	45,000	-	-	-	-
SCRWTP Capital TSP	-	200,000	200,000	300,000	-	-	-	-
SCRWTP Deep Injection Well	-	4,875	4,900	-	-	-	-	-
SCRWTP Infrastructure	-	10,878	10,900	-	-	-	-	-
SCRWTP Power Systems Reliability	-	250,000	250,000	-	-	-	-	-
SCRWTP Reactor #4	-	200,000	200,000	-	-	-	-	-

**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**County Water Capital Projects (412)**

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Water / Sewer District Capital								
SCRWTP SCADA Support - Ops	150,000	211,741	211,700	175,000	-	-	-	-
SCRWTP SCADA TSP	-	169,800	169,800	-	-	-	-	-
SCRWTP TSP Operating	450,000	837,018	837,100	200,000	-	-	-	-
Security Upgrades	300,000	663,790	664,000	300,000	-	-	-	-
South RO Wellfield Restoration	-	3,223	3,200	-	-	-	-	-
State Revolving Fund	-	3,864	3,900	-	-	-	-	-
Tamiami Wellfield - 2 Wells	1,500,000	1,500,000	1,500,000	1,500,000	-	-	-	-
Trail Blvd WM Replacement	300,000	300,000	300,000	-	-	-	-	-
Tree Farm Looping	-	108,955	109,000	-	-	-	-	-
Twin Eagles Water Quality	-	50,000	50,000	-	-	-	-	-
Utilities Master Plan	5,000	104,132	104,100	100,000	-	-	-	-
Utility Billing Customer Serv Software	1,500,000	1,950,000	1,950,000	-	-	-	-	-
Utility Billing Customer Serv-Sys Imp	-	46,038	46,100	-	-	-	-	-
Vanderbilt Bch Rd WM Rpl-Airport to 41	-	396,987	397,000	-	-	-	-	-
Vanderbilt Dr Cul-de-sacs, Basin 101	-	2,970,960	2,970,900	-	-	-	-	-
Vanderbilt Dr Water Main	-	470,378	470,300	-	-	-	-	-
Warren St Looping	100,000	133,385	133,400	-	-	-	-	-
Water Distribution System TSP	1,000,000	2,892,525	2,892,400	200,000	-	-	-	-
Water Plant Compliance Assurance Proj	-	900,406	900,400	1,000,000	-	-	-	-
Water Plant Structural Rehab	250,000	391,947	392,000	-	-	-	-	-
Water Plant-Variable Frequency Drives	150,000	404,876	404,900	200,000	-	-	-	-
Well #6 Turbidity Remediation	-	350,000	350,000	-	-	-	-	-
Well/Plant Power System	-	605,340	605,300	-	-	-	-	-
Well/Water Booster Station TSP	-	548,558	548,600	-	-	-	-	-
Wellfield Management Program	100,000	263,757	263,800	150,000	-	-	-	-
Wellfield SCADA Support - Operating	100,000	269,117	269,100	150,000	-	-	-	-
Wellfield/Raw W Booster TSP - Ops	300,000	1,356,331	1,356,400	200,000	-	-	-	-
Wildflower Way Tree Farm Rd Looping	-	29,009	29,000	-	-	-	-	-
X-Transfers/Reserves/Interest - Fd 412	3,497,300	4,397,300	4,000,000	2,270,000	-	-	-	-
YMCA Rd AC Water Main Replace	-	50,000	50,000	500,000	-	-	-	-
<b>Water / Sewer District Capital</b>	<b>24,772,300</b>	<b>49,339,802</b>	<b>48,943,100</b>	<b>16,940,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Program Total Project Budget</b>	<b>24,772,300</b>	<b>51,744,069</b>	<b>51,347,200</b>	<b>16,940,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Forecast FY 2018:

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017, as a Category 4 hurricane, severely impacting the County as well as the entire State. To help fund the emergency preparations and storm related damage, water capital reserves were reduced by \$1,050,000 and anticipated FEMA revenue of \$1.5 million was budgeted for a total disaster budget of \$2,550,000\*. Also, a \$4 million loan was given to Solid Waste Capital Fund 474 to help cash-flow the vegetative debris pickup and processing; funding was provided by deferring \$3,050,000 in capital projects with the balance coming from reserves.

As of August, the Water/Sewer District has not received any FEMA reimbursements. There is concern that FEMA revenue will not be received until late FY19 or even later. Therefore, the above budget was prepared without forecasting or budgeting FEMA revenue. As of August 2018, \$113,000 in insurance proceeds have been received and recognized in the FY18 Forecast.

In the future, as FEMA revenues are received, and the Solid Waste Capital Fund 474 repays the loan from the Water Capital Fund, deferred water capital projects will be re-appropriated.

\*Total Hurricane Irma budget of \$2,550,000 less FY17 expenses \$145,733 leaves \$2,404,267 as the FY18 Amended Budget.

**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**County Sewer System Development Capital Fund (413)**

**Mission Statement**

To account for the funds received from wastewater impact fees / system development fees.

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	443,552	-	504,300	-	-	-	na
Capital Outlay	-	-	120,000	-	-	-	na
<b>Net Operating Budget</b>	<b>443,552</b>	<b>-</b>	<b>624,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Advance/Repay to 414 Sewer Cap	2,000,000	6,000,000	6,000,000	-	-	-	(100.0%)
Trans to 410 W/S Debt Serv Fd	5,542,300	5,436,300	5,436,300	5,688,400	-	5,688,400	4.6%
Reserves for Capital	-	6,923,900	-	4,306,500	-	4,306,500	(37.8%)
<b>Total Budget</b>	<b>7,985,852</b>	<b>18,360,200</b>	<b>12,060,600</b>	<b>9,994,900</b>	<b>-</b>	<b>9,994,900</b>	<b>(45.6%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Interest/Misc	138,187	60,000	132,300	133,300	-	133,300	122.2%
Impact Fees	6,071,311	7,299,000	5,790,000	5,800,000	-	5,800,000	(20.5%)
Carry Forward	12,253,300	11,369,200	10,496,600	4,358,300	-	4,358,300	(61.7%)
Less 5% Required By Law	-	(368,000)	-	(296,700)	-	(296,700)	(19.4%)
<b>Total Funding</b>	<b>18,462,798</b>	<b>18,360,200</b>	<b>16,418,900</b>	<b>9,994,900</b>	<b>-</b>	<b>9,994,900</b>	<b>(45.6%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Water / Sewer District Capital								
NE Regional WRF	-	23,710	23,700	-	-	-	-	-
NE Water & Wastewater Plants	-	100,000	100,000	-	-	-	-	-
Northeast Project Mgmt/Oversight	-	40,519	40,500	-	-	-	-	-
Operating Project 413	-	180,780	180,800	-	-	-	-	-
Willoughby Pump Station 133.09	-	279,273	279,300	-	-	-	-	-
X-Transfers/Reserves/Interest - Fd 413	18,360,200	18,360,200	11,436,300	9,994,900	-	-	-	-
Water / Sewer District Capital	18,360,200	18,984,482	12,060,600	9,994,900	-	-	-	-
<b>Program Total Project Budget</b>	<b>18,360,200</b>	<b>18,984,482</b>	<b>12,060,600</b>	<b>9,994,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**County Sewer Capital Projects (414)**

**Mission Statement**

The following wastewater capital projects are funded by user fees charged by the Water - Sewer District.

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	20,533,660	8,380,000	45,173,700	13,370,000	-	13,370,000	59.5%
Capital Outlay	2,579,539	47,400,000	53,942,400	14,595,000	-	14,595,000	(69.2%)
<b>Net Operating Budget</b>	<b>23,113,199</b>	<b>55,780,000</b>	<b>99,116,100</b>	<b>27,965,000</b>	-	<b>27,965,000</b>	<b>(49.9%)</b>
Trans to 474 Sol Waste Cap Fd (H. Irma)	-	-	36,707,700	-	-	-	na
Reserves for Contingencies	-	5,578,000	-	2,796,500	-	2,796,500	(49.9%)
Reserves for Capital	-	3,591,300	-	7,369,500	-	7,369,500	105.2%
<b>Total Budget</b>	<b>23,113,199</b>	<b>64,949,300</b>	<b>135,823,800</b>	<b>38,131,000</b>	-	<b>38,131,000</b>	<b>(41.3%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Miscellaneous Revenues	-	-	7,937,500	-	-	-	na
Interest/Misc	792,169	300,000	799,000	800,000	-	800,000	166.7%
Advance/Repay fm 413 Sewer Im Fee	2,000,000	6,000,000	6,000,000	-	-	-	(100.0%)
Advance/Repay fm 474 Solid Wst Cap	-	-	-	2,845,400	-	2,845,400	na
Trans fm 408 Water / Sewer Fd	32,895,600	33,542,900	33,832,900	36,012,800	-	36,012,800	7.4%
Carry Forward	73,192,600	25,121,400	85,767,200	(1,487,200)	-	(1,487,200)	(105.9%)
Less 5% Required By Law	-	(15,000)	-	(40,000)	-	(40,000)	166.7%
<b>Total Funding</b>	<b>108,880,369</b>	<b>64,949,300</b>	<b>134,336,600</b>	<b>38,131,000</b>	-	<b>38,131,000</b>	<b>(41.3%)</b>

**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**County Sewer Capital Projects (414)**

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Hurricane Irma								
Hurricane Irma	-	13,611,705	13,611,600	-	-	-	-	-
Water / Sewer District Capital								
8th Street Interceptor Sewer	2,000,000	2,000,000	2,000,000	-	-	-	-	-
Biosolids Reuse Facility	-	2,969,535	2,969,600	-	-	-	-	-
Collections Power Systems TSP	-	498,691	498,700	-	-	-	-	-
Collections Power Systems TSP-Ops	-	209,860	209,900	-	-	-	-	-
Collier County Utility Standards	25,000	108,118	108,100	25,000	-	-	-	-
County-wide Utility Projects-WW	200,000	422,637	422,700	200,000	-	-	-	-
Creekside Phase 2 Force Main	2,000,000	2,000,000	2,000,000	-	-	-	-	-
Cyber Security SCADA	100,000	100,000	100,000	100,000	-	-	-	-
Eliminate NPDES Monitoring	-	-	-	500,000	-	-	-	-
Facility Infrastructure Maintenance - WW	350,000	512,000	512,000	250,000	-	-	-	-
FDOT Utility Projects-WW	-	291,343	291,300	-	-	-	-	-
Financial Services	30,000	178,944	178,900	70,000	-	-	-	-
FM Immokalee Rd and Logan Blvd	300,000	300,000	300,000	1,800,000	-	-	-	-
FM Transmission Systems TSP	-	4,507,893	4,507,900	-	-	-	-	-
FM Transmission Systems TSP-Ops	-	405,507	405,500	1,000,000	-	-	-	-
General Legal Services	100,000	202,366	202,400	50,000	-	-	-	-
GM Comprehensive Plan	-	54,175	54,200	35,000	-	-	-	-
Golden Gate City Compliance	-	290,000	290,000	400,000	-	-	-	-
Golden Gate Membrane Study	-	-	-	150,000	-	-	-	-
Goodlette Road IQ Water Main	-	2,365,523	2,365,500	-	-	-	-	-
Grant Applications	-	2,336	2,300	-	-	-	-	-
Gravity Transmission System TSP-Ops	-	81,531	81,500	250,000	-	-	-	-
Gravity Transmission Systems TSP	-	1,033,937	1,033,900	-	-	-	-	-
Hydraulic Modeling	100,000	289,748	289,700	85,000	-	-	-	-
Integrated Asset Management	500,000	748,614	748,600	350,000	-	-	-	-
Inventory Warehouse - S. Serv. Area	-	9,137	9,100	-	-	-	-	-
IQ Aquifer Storage and Recovery-Ops	350,000	280,345	280,300	150,000	-	-	-	-
IQ Power Systems TSP	-	46,550	46,600	-	-	-	-	-
IQ Systems SCADA TSP Ops	200,000	284,264	284,300	200,000	-	-	-	-
IQ Systems SCADA TSP-Cap	-	183,132	183,200	-	-	-	-	-
IQ Water System TSP	-	264,826	264,900	-	-	-	-	-
IQ Water System TSP-Ops	600,000	1,099,782	1,099,900	280,000	-	-	-	-
Logan Blvd FM (Immok Rd to VBR)	-	-	-	2,000,000	-	-	-	-
Master Pump Station 302 Bypass	-	336,562	336,600	-	-	-	-	-
Master Pump Station 302 Easements	-	45,000	45,000	-	-	-	-	-
Master Pump Station TSP	-	6,340,371	6,340,400	-	-	-	-	-
Master Pump Station TSP-Ops	500,000	1,106,824	1,106,800	1,500,000	-	-	-	-
MPS 101 Basin Prog (Naples Pk area)	4,500,000	7,321,811	7,321,800	-	-	-	-	-
MPS 107 Reconfig, Quail Creek	300,000	300,000	300,000	-	-	-	-	-
MPS 300 Rehab, SCWRF	250,000	250,000	250,000	-	-	-	-	-
MPS 300.06 St. Andrews Blvd	1,000,000	1,000,000	1,000,000	-	-	-	-	-
MPS 301 Rehab, SCWRF	2,000,000	200,000	200,000	-	-	-	-	-
MPS 302, Reconfig (Santa Barbara Blvd)	500,000	500,000	500,000	700,000	-	-	-	-
MPS 305 Basin Program	2,500,000	1,989,094	1,989,100	620,000	-	-	-	-
MPS 306 Group 3 (Bayshore/Thomasson)	3,000,000	-	-	-	-	-	-	-
MPS 306 MPS Lely	4,000,000	6,284,169	6,284,200	-	-	-	-	-
MPS 308 Replace (Shadowlawn-Linwood)	100,000	100,000	100,000	-	-	-	-	-
MPS 309 (E Naples Middle School)	100,000	100,000	100,000	-	-	-	-	-
MPS 321 Force Main to SCWRF	100,000	100,000	100,000	-	-	-	-	-



**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**County Sewer Capital Projects (414)**

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Water / Sewer District Capital								
MPS 321, Rehab, Lely	200,000	200,000	200,000	-	-	-	-	-
Naples Park Basin Opt	4,000,000	4,318,641	4,318,600	-	-	-	-	-
NCWRF Headwork & IQ Pump Station	1,000,000	500,000	500,000	-	-	-	-	-
NCWRF Infrastructure	-	12,359	12,400	-	-	-	-	-
NCWRF Power Systems TSP-Cap	-	297,617	297,600	-	-	-	-	-
NCWRF SCADA Support Op	300,000	348,536	348,500	300,000	-	-	-	-
NCWRF SCADA TSP-Cap	-	146,732	146,700	-	-	-	-	-
NCWRF Technical Support Program-Cap	-	1,162,578	1,162,500	-	-	-	-	-
NE Service Area Integr & Reliab	1,250,000	1,836,240	1,836,200	-	-	-	-	-
Orangetree 0.375 MGD Expansion	-	-	-	5,000,000	-	-	-	-
Orangetree Compliance	1,000,000	1,400,823	1,400,800	1,000,000	-	-	-	-
Palm River Blvd Water Main Replace	-	61,959	62,000	-	-	-	-	-
PS 302.07 Gravity Sewers, Lely	250,000	250,000	250,000	-	-	-	-	-
PUD Operations/Collection Facilities	4,000,000	1,200,000	1,200,000	-	-	-	-	-
Pump Station 312.35 Improvement	-	180,000	180,000	-	-	-	-	-
Real Property/Infrastructure Audit	-	13,027	13,000	-	-	-	-	-
SCADA Compliance - WW	75,000	288,245	288,300	75,000	-	-	-	-
SCWRF Compliance Assurance Project	-	31,269	31,300	-	-	-	-	-
SCWRF Infrastructure	-	19,177	19,200	-	-	-	-	-
SCWRF IQ Storage Improvements	1,000,000	100,000	100,000	-	-	-	-	-
SCWRF Power Systems TSP-Cap	-	249,067	249,000	-	-	-	-	-
SCWRF Reject Storage Tank Conversion	-	-	-	1,425,000	-	-	-	-
SCWRF SCADA Support Op	200,000	291,725	291,700	200,000	-	-	-	-
SCWRF SCADA TSP-Cap	-	129,415	129,400	-	-	-	-	-
SCWRF Technical Support Program-Cap	-	503,256	503,400	-	-	-	-	-
SCWRF Turbo Blowers	1,800,000	300,000	300,000	-	-	-	-	-
State Revolving Fund	-	2,550	2,600	-	-	-	-	-
System Improvements-Bill/Cust Svc.	-	34,568	34,500	-	-	-	-	-
Tree Farm Looping	-	31,200	31,200	-	-	-	-	-
Utilities Master Plan	-	100,042	100,100	70,000	-	-	-	-
Utility Billing Customer Serv Software	1,500,000	1,000,000	1,000,000	-	-	-	-	-
Vanderbilt Dr Cul-de-sacs, Basin 101	-	8,625,060	8,625,100	-	-	-	-	-
Wastewater Pump Station TSP	-	1,275,196	1,275,100	-	-	-	-	-
Wastewater Pump Stations TSP-Ops	1,200,000	1,284,372	1,284,400	2,200,000	-	-	-	-
Wastewater Remote Sites TSP	250,000	515,097	515,100	250,000	-	-	-	-
Wastewater Security Systems	500,000	591,487	591,600	-	-	-	-	-
Water Reclamation Facilities TSP-Ops	6,000,000	4,100,308	4,100,500	5,200,000	-	-	-	-
Western Interconnect	4,800,000	4,755,193	4,755,100	930,000	-	-	-	-
Western Interconnect MPS	100,000	100,000	100,000	-	-	-	-	-
WW Collections SCADA Telemetry	-	268,700	268,800	-	-	-	-	-
WW Collections SCADA/Telemetry	100,000	148,371	148,300	100,000	-	-	-	-
WW Treatment Plants TSP	550,000	1,116,721	1,116,600	500,000	-	-	-	-
X-Transfers/Reserves/Interest - Fd 414	9,169,300	37,277,000	36,707,700	10,166,000	-	-	-	-
Water / Sewer District Capital	64,949,300	122,781,156	122,212,200	38,131,000	-	-	-	-
<b>Program Total Project Budget</b>	<b>64,949,300</b>	<b>136,392,861</b>	<b>135,823,800</b>	<b>38,131,000</b>	-	-	-	-

Forecast FY 2018:

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017, as a Category 4 hurricane, severely impacting the County as well as the entire State. In the wake of the hurricane, approximately 98 percent of the County was left without power, which had cascading impact on the wastewater collections system. More than 800 pump stations were without FPL power for many days. 110 pumper trucks were deployed to various wastewater pump stations as necessary to mitigate the effects of flooding and

## **Capital Improvement Program**

### **County Sewer Capital Projects (414)**

power loss.

To help fund the emergency preparations and storm related damage, wastewater capital reserves were reduced by \$9.1 million and anticipated FEMA revenue of \$5 million was budgeted for a total disaster budget of \$14,050,058\*. Also, a \$36,707,700 loan was given to Solid Waste Capital Fund 474 to help cash-flow the vegetative debris pickup and processing; funding was provided by deferring approximately \$31.5 million in capital projects with the balance coming from reserves.

As of August, the Water/Sewer District has not received any FEMA reimbursements. There is concern that FEMA revenue will not be received until late FY19 or even later. Therefore, the above budget was prepared without forecasting or budgeting FEMA revenue. As of August 2018, \$7,937,500 in insurance proceeds have been received and recognized in the FY18 Forecast.

In the future, as FEMA revenues are received, and Solid Waste Capital Fund 474 repays the loan from the Wastewater Capital Fund, deferred wastewater projects will be re-appropriated.

\*Total Hurricane Irma budget of \$14,050,058 less FY17 expenses \$438,353 leaves \$13,611,705 as the FY18 Amended Budget.

Current FY 2019:

In July 2018, the Solid Waste Division received one FEMA reimbursement which allowed for a partial loan repayment of \$2,845,400 in FY 2019.

**Collier County Government  
Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**County Water Sewer Grants (416/417)**

**Mission Statement**

To account for the funds received from federal and state grants supporting water and or wastewater capital projects.

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Capital Outlay	375,000	-	375,000	-	-	-	na
<b>Net Operating Budget</b>	<b>375,000</b>	<b>-</b>	<b>375,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>375,000</b>	<b>-</b>	<b>375,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	-	-	375,000	-	-	-	na
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>375,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Water / Sewer District Capital								
Naples Park Basin Opt	-	375,000	375,000	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>-</b>	<b>375,000</b>	<b>375,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Notes:

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

**Collier County Government  
Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**County Water/Sewer Special Assessments (418)**

**Mission Statement**

To account for special assessments received from property owners to pay for sewer and or water mains.

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	-	-	-	1,100	-	1,100	na
Capital Outlay	-	-	50,000	262,400	-	262,400	na
<b>Net Operating Budget</b>	-	-	<b>50,000</b>	<b>263,500</b>	-	<b>263,500</b>	<b>na</b>
Trans to Property Appraiser	-	-	-	1,200	-	1,200	na
Trans to Tax Collector	-	-	-	1,600	-	1,600	na
Advance/Repay to 111 Unincrp Gen Fd	-	-	-	65,400	-	65,400	na
Trans to 111 Unincorp Gen Fd	-	-	-	1,000	-	1,000	na
Reserves for Cash Flow	-	-	-	9,800	-	9,800	na
<b>Total Budget</b>	-	-	<b>50,000</b>	<b>342,500</b>	-	<b>342,500</b>	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Special Assessments	-	-	-	73,800	-	73,800	na
Advance/Repay fm 111 Unincrp Gen Fd	-	-	50,000	262,400	-	262,400	na
Trans fm 111 Unincorp Gen Fd	-	-	-	10,000	-	10,000	na
Less 5% Required By Law	-	-	-	(3,700)	-	(3,700)	na
<b>Total Funding</b>	-	-	<b>50,000</b>	<b>342,500</b>	-	<b>342,500</b>	<b>na</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Water / Sewer District Capital								
Cassena Rd MSBU	-	-	50,000	342,500	-	-	-	-
<b>Program Total Project Budget</b>	-	-	<b>50,000</b>	<b>342,500</b>	-	-	-	-

**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Solid Waste Capital Improvements (474)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	49,494	-	-	100	-	100	na
Operating Expense	2,473,965	600,000	71,583,700	150,000	-	150,000	(75.0%)
Capital Outlay	151,034	8,450,000	6,120,100	9,275,000	-	9,275,000	9.8%
<b>Net Operating Budget</b>	<b>2,674,493</b>	<b>9,050,000</b>	<b>77,703,800</b>	<b>9,425,100</b>	-	<b>9,425,100</b>	<b>4.1%</b>
Advance/Repay to 414 Sewer Cap	-	-	-	2,845,400	-	2,845,400	na
Reserves for Contingencies	-	905,000	-	293,000	-	293,000	(67.6%)
Reserves for Capital	-	210,800	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>2,674,493</b>	<b>10,165,800</b>	<b>77,703,800</b>	<b>12,563,500</b>	-	<b>12,563,500</b>	<b>23.6%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	-	-	517,600	-	-	-	na
FEMA - Fed Emerg Mgt Agency	-	-	9,317,600	-	-	-	na
Miscellaneous Revenues	-	-	10,200	-	-	-	na
Interest/Misc	110,815	86,000	120,000	120,000	-	120,000	39.5%
Trans fm 470 Solid Waste Fd	1,915,900	7,344,100	7,344,100	2,325,100	-	2,325,100	(68.3%)
Trans fm 473 Mand Collct Fd	2,200,500	2,200,000	2,200,000	100,000	-	100,000	(95.5%)
Trans fm 001 General Fd (H. Irma)	-	-	10,000,000	-	-	-	na
Trans fm 412 Water Cap Fd (H. Irma)	-	-	4,000,000	-	-	-	na
Trans fm 414 Wstwater Cap Fd (H. Irma)	-	-	36,707,700	-	-	-	na
Trans fm 470 Sol Waste Fd (H. Irma)	-	-	2,500,000	-	-	-	na
Trans fm 473 Mand Collct Fd (H. Irma)	-	-	3,500,000	-	-	-	na
Carry Forward	9,958,300	540,000	11,511,000	10,024,400	-	10,024,400	1,756.4%
Less 5% Required By Law	-	(4,300)	-	(6,000)	-	(6,000)	39.5%
<b>Total Funding</b>	<b>14,185,515</b>	<b>10,165,800</b>	<b>87,728,200</b>	<b>12,563,500</b>	-	<b>12,563,500</b>	<b>23.6%</b>

**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Solid Waste Capital Improvements (474)**

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Hurricane Irma								
Hurricane Irma	-	64,752,487	64,752,500	-	-	-	-	-
Solid Waste Capital								
Compliance Assurance Program	-	1,172,818	1,172,800	-	-	-	-	-
County 305 Masterplan	-	100,000	100,000	150,000	-	-	-	-
Driveway Turn-Around Program	-	203,635	203,600	100,000	-	-	-	-
E Naples Recycling Drop Off Center	-	66,689	66,700	-	-	-	-	-
Expansion of Landfill	-	187,105	187,200	50,000	-	-	-	-
Hammerhead Turn-around Program	-	1,184,881	1,184,800	-	-	-	-	-
Immokalee Facility Upgrade HWW	-	-	-	100,000	-	-	-	-
Infrastructure Maintenance	-	38,726	38,700	50,000	-	-	-	-
Infrastructure TSP - ITS	-	23,379	23,400	25,000	-	-	-	-
Infrastructure TSP - Landfill	-	114,741	114,800	75,000	-	-	-	-
Infrastructure TSP - Recycling Centers	-	162,788	162,800	75,000	-	-	-	-
Integrated Asset Management	-	20,517	20,500	-	-	-	-	-
Landfill Airspace Recovery	-	14,074	14,000	-	-	-	-	-
Landfill Leachate Deep Injection Well	7,200,000	200,000	200,000	7,000,000	-	-	-	-
Landfill Technical Support	-	307,248	307,200	250,000	-	-	-	-
N Collier Hazardous Waste Storage Exp	-	100,000	100,000	100,000	-	-	-	-
NE Hazardous Waste Storage	-	-	-	100,000	-	-	-	-
Northeast Recycling Drop-off Center	600,000	6,920,086	6,920,100	100	-	-	-	-
Physical/Cyber Security	-	34,723	34,700	100,000	-	-	-	-
Recycling Center Technical Support	-	241,913	242,000	250,000	-	-	-	-
Resource Recovery Business Park	1,250,000	1,858,044	1,858,000	1,000,000	-	-	-	-
X-Transfer/Reserve/Interest-Fd 474	1,115,800	1,115,800	-	3,138,400	-	-	-	-
Solid Waste Capital	10,165,800	14,067,167	12,951,300	12,563,500	-	-	-	-
<b>Program Total Project Budget</b>	<b>10,165,800</b>	<b>78,819,654</b>	<b>77,703,800</b>	<b>12,563,500</b>	-	-	-	-

Forecast FY 2018:

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017, as a Category 4 hurricane, severely impacting the County as well as the entire State. To cash-flow the vegetative debris pickup and processing, budget amendments were prepared in the amount of \$64,757,700\* as follows:

\$40,707,700 loan from the Water & Sewer User-Fee Capital Funds 412 & 414 deferring about \$34.5 million in capital projects and reducing reserves by \$6.2 million.

\$ 6,000,000 loan from the Solid Waste Operating Fund 470 and Mandatory Trash Collection Fund 473.

\$10,000,000 loan from the General Fund 001.

\$ 7,050,000 deferred Solid Waste capital projects

\$ 1,000,000 anticipated FEMA revenue.

On July 16, 2018, the County received its first FEMA reimbursements in the amount of \$9,835,287, the entire amount was for debris. There is concern that the balance of FEMA revenue will not be received until late FY19 or even later. Therefore, the above budget was prepared without forecasting or budgeting the balance of the FEMA revenue. The first FEMA reimbursement as well as \$2,000 in scrap metal sales and \$8,200 in insurance proceeds have been received and recognized in the FY18 Forecast.

In the future, as FEMA revenues are received, loans from the various funds will be paid back and the balance of deferred projects will be re-appropriated.

\*Total Hurricane Irma budget of \$64,757,700 less FY17 expenses \$5,213 leaves \$64,752,487 as the FY18 Amended Budget.

Current FY 2019:

The FEMA reimbursement and misc revenue received in FY18 were allocated as follows:

\$7,000,000 Deep Injection Well Project 70219 (Solid Waste deferred project)

\$2,845,400 Partial loan repayment to Wastewater Capital Fund 414

**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Airport Capital Fund (496)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	92,769	45,000	321,800	562,500	-	562,500	1,150.0%
Capital Outlay	18,067	-	10,922,000	-	-	-	na
<b>Net Operating Budget</b>	<b>110,836</b>	<b>45,000</b>	<b>11,243,800</b>	<b>562,500</b>	-	<b>562,500</b>	<b>1,150.0%</b>
Trans to 499 Airp Grant Match	215,789	-	147,900	-	-	-	na
Reserves for Capital	-	2,021,300	-	466,600	-	466,600	(76.9%)
<b>Total Budget</b>	<b>326,626</b>	<b>2,066,300</b>	<b>11,391,700</b>	<b>1,029,100</b>	-	<b>1,029,100</b>	<b>(50.2%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Miscellaneous Revenues	-	-	145,200	-	-	-	na
Advance/Repay fm 001 Gen Fd	300,000	1,000,000	1,000,000	445,000	-	445,000	(55.5%)
Trans fm 495 Airport Op Fd	225,300	578,200	9,578,200	500,000	-	500,000	(13.5%)
Trans fm 497 Airport MP Fd	50,700	61,900	57,300	-	-	-	(100.0%)
Carry Forward	451,500	426,200	695,100	84,100	-	84,100	(80.3%)
<b>Total Funding</b>	<b>1,027,500</b>	<b>2,066,300</b>	<b>11,475,800</b>	<b>1,029,100</b>	-	<b>1,029,100</b>	<b>(50.2%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
<b>Airport Authority</b>								
Airport DBE Program Plan/3 yr goals	-	9,073	9,100	-	-	-	-	-
Airport Pre-Award Grant Projects	-	191	200	-	-	-	-	-
Eve Mitigation Maint	15,000	21,074	21,100	25,000	-	-	-	-
MI Apron Upgrade	-	10,900,000	10,900,000	-	-	-	-	-
MI FDOT G0594 AV Gas	-	1,349	1,300	-	-	-	-	-
MI Mitigation Maint and Monitoring	10,000	47,287	47,300	17,500	-	-	-	-
MI Ph #2 Construction of Taxiway	-	4,600	4,600	-	-	-	-	-
Regulatory Requirements	-	5,853	5,900	-	-	-	-	-
Scrub Jay Maintenance	20,000	45,000	45,000	20,000	-	-	-	-
X-fers/Reserves - Fund 496	2,021,300	242,873	147,900	466,600	-	-	-	-
Airport Authority	2,066,300	11,277,300	11,182,400	529,100	-	-	-	-
<b>Hurricane Irma</b>								
Hurricane Irma	-	209,257	209,300	500,000	-	-	-	-
<b>Program Total Project Budget</b>	<b>2,066,300</b>	<b>11,486,557</b>	<b>11,391,700</b>	<b>1,029,100</b>	-	-	-	-

Notes:

Non-grant funded capital projects will be tracked within Fund 496. Grant related projects and their required local match components are programmed within Funds 498 and 499, respectively.

Forecast FY 2018:

On February 13, 2018, the Board approved item 14.A.1. for the construction of the new terminal facility at the Marco Airport. About 80% of the funding for the new terminal will come from the Florida Department of Transportation (FDOT), however, it will be reimbursed in installments between FY19-FY21, subject to annual legislative appropriations. To cashflow this project, a temporary loan of \$9,000,000 from Planning Services Fund (131) is needed in the Airport Operations Fund 495. This \$9 million is required to provide the Airport Authority with sufficient budget to open the construction purchase order due to the timing of reimbursements from the FDOT for the project, which are programmed over a period of three fiscal years.

**Collier County Government  
Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Airport Capital Improvement Fund (497)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Capital Outlay	(14,000)	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>(14,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to 496 Airport Cap Fd	50,700	61,900	57,300	-	-	-	(100.0%)
Trans to 499 Airp Grant Match	50,875	-	-	-	-	-	na
<b>Total Budget</b>	<b>87,575</b>	<b>61,900</b>	<b>57,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Carry Forward	144,800	61,900	57,300	-	-	-	(100.0%)
<b>Total Funding</b>	<b>144,800</b>	<b>61,900</b>	<b>57,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Airport Authority								
X-fers/Reserves - Fund 497	61,900	61,900	57,300	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>61,900</b>	<b>61,900</b>	<b>57,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Notes:

Residual cash has been transferred over to the Airport Capital Fund 496.



**Collier County Government  
Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Airport Grants (498/499)**

**Mission Statement**

To account for the funds received from federal and state grants supporting capital projects at each airport location.

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	1,392,799	-	746,000	-	-	-	na
Capital Outlay	444,756	-	976,500	-	-	-	na
<b>Net Operating Budget</b>	<b>1,837,555</b>	-	<b>1,722,500</b>	-	-	-	<b>na</b>
<b>Total Budget</b>	<b>1,837,555</b>	-	<b>1,722,500</b>	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	2,133,919	-	1,574,600	-	-	-	na
Trans fm 496 Airport Grants	215,789	-	147,900	-	-	-	na
Trans fm 497 Airport MP Fd	50,875	-	-	-	-	-	na
Carry Forward	13,300	-	-	-	-	-	na
<b>Total Funding</b>	<b>2,413,883</b>	-	<b>1,722,500</b>	-	-	-	<b>na</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Airport Authority								
Ev Seaplane Base	-	100,000	100,000	-	-	-	-	-
Im ALP Master Plan Update	-	48,782	48,800	-	-	-	-	-
Im Taxiway B Rahab	-	1,098,923	1,098,900	-	-	-	-	-
MI Apron Upgrade	-	308,292	308,300	-	-	-	-	-
MI FDOT G0594 AV Gas	-	34	-	-	-	-	-	-
Runway Rehab Improvement	-	166,516	166,500	-	-	-	-	-
Airport Authority	-	1,722,547	1,722,500	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>-</b>	<b>1,722,547</b>	<b>1,722,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Notes:**

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

**Collier County Government  
Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Transportation Grants (711/712)**

**Mission Statement**

To account for the funds received from federal and state grants within the Growth Management Department supporting transportation, stormwater, coastal zone management as well as MPO planning.

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	367,355	-	565,000	-	-	-	na
Operating Expense	168,531	-	2,411,000	-	-	-	na
Capital Outlay	12,383,412	-	11,413,100	-	-	-	na
<b>Net Operating Budget</b>	<b>12,919,299</b>	<b>-</b>	<b>14,389,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to 128/712 MPO Fd	10,151	-	14,800	-	-	-	na
<b>Total Budget</b>	<b>12,929,450</b>	<b>-</b>	<b>14,403,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	8,514,616	-	10,187,700	-	-	-	na
SFWMD/Big Cypress Revenue	772,377	-	1,914,000	-	-	-	na
Miscellaneous Revenues	-	-	1,700	-	-	-	na
Trans fm 111 Unincorp Gen Fd	1,286	-	16,600	-	-	-	na
Trans fm 325 Stormwater Cap Fd	865,963	-	1,200,700	-	-	-	na
Trans fm 333 Rd Im Fee	163,736	-	-	-	-	-	na
Trans fm 336 Road Im Fee	3,712,318	-	1,068,400	-	-	-	na
Carry Forward	-	-	14,800	-	-	-	na
<b>Total Funding</b>	<b>14,030,295</b>	<b>-</b>	<b>14,403,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Transportation Grants (711/712)**

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
Landscape Capital								
Davis Blvd Landscaping	-	200,000	200,000	-	-	-	-	-
Stormwater								
Golden Gate City Outfall Replace	-	477,720	477,800	-	-	-	-	-
Haldeman Creek Weir Replacement	-	1,636,917	1,636,900	-	-	-	-	-
Lely Branch Weir	-	200,000	200,000	-	-	-	-	-
Naples Park	-	460,676	460,700	-	-	-	-	-
Ridge Street	-	800,000	800,000	-	-	-	-	-
Stormwater	-	3,575,313	3,575,400	-	-	-	-	-
Transportation								
Arterial Monitoring Cameras	-	300,000	300,000	-	-	-	-	-
FDOT 5305 FY15-18	-	249,383	249,400	-	-	-	-	-
Goodland CR92A Roadway Improv	-	500,000	500,000	-	-	-	-	-
GSTP Gulf Seafood	-	1,658	1,700	-	-	-	-	-
JPA 433175 SR82-CR850	-	522,609	522,700	-	-	-	-	-
JPA 435338 SHS	-	664,101	664,200	-	-	-	-	-
LAP 430871 ATCS	-	11,744	11,700	-	-	-	-	-
LAP 433174 ATMS	-	600,000	600,000	-	-	-	-	-
LAP 433177 - GGPway	-	39,513	39,500	-	-	-	-	-
LAP 433178 TMOG	-	76,084	76,100	-	-	-	-	-
LAP 434990 GG City	-	314,219	314,200	-	-	-	-	-
LAP 435030 Sidewalk-Sunshine to Green	-	640,069	640,000	-	-	-	-	-
LAP 435116 GG Pkwy Sidewalks	-	722,633	722,600	-	-	-	-	-
LAP 435117 Sidewalks Goodlette & 111th Ave	-	898,669	898,700	-	-	-	-	-
LAP 435118 Vanderbilt-Bike Lanes	-	370,671	370,700	-	-	-	-	-
LAP 435119 Sidewalks 49th Terrace SW	-	222,989	223,000	-	-	-	-	-
Logan Blvd (Immk to Bonita Bch Rd) TRIP	-	2,136,770	2,136,800	-	-	-	-	-
MPO UPWP 7/16-6/18	-	956,156	956,100	-	-	-	-	-
Paratransit Planning	-	21,850	22,000	-	-	-	-	-
Pine Ridge Road Turning Lane	-	1,024,273	1,024,300	-	-	-	-	-
Traffic Count Station Updates	-	340,000	340,000	-	-	-	-	-
X-fers/Reserves - Fund 711	-	14,771	14,800	-	-	-	-	-
Transportation	-	10,628,162	10,628,500	-	-	-	-	-
<b>Program Total Project Budget</b>	-	<b>14,403,475</b>	<b>14,403,900</b>	-	-	-	-	-

Notes:

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

**Collier County Government**  
**Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**TDC Capital Projects Fund (758)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Operating Expense	26,796	-	4,155,000	-	-	-	na
Capital Outlay	-	6,253,400	4,573,400	3,877,200	-	3,877,200	(38.0%)
<b>Net Operating Budget</b>	<b>26,796</b>	<b>6,253,400</b>	<b>8,728,400</b>	<b>3,877,200</b>	-	<b>3,877,200</b>	<b>(38.0%)</b>
Trans to Tax Collector	-	79,000	79,000	80,000	-	80,000	1.3%
Reserves for Contingencies	-	-	-	100,000	-	100,000	na
<b>Total Budget</b>	<b>26,796</b>	<b>6,332,400</b>	<b>8,807,400</b>	<b>4,057,200</b>	-	<b>4,057,200</b>	<b>(35.9%)</b>

<b>Program Funding Sources</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Tourist Devel Tax	-	3,950,000	3,920,900	3,989,500	-	3,989,500	1.0%
Interest/Misc	48	-	25,000	25,000	-	25,000	na
Trans fm 001 Gen Fund	-	-	221,800	-	-	-	na
Trans fm 184 TDC Promo	1,980,000	2,580,000	2,662,200	50,000	-	50,000	(98.1%)
Trans fm 193 TDC Museum Fd	-	-	217,800	-	-	-	na
Carry Forward	-	-	1,953,200	193,500	-	193,500	na
Less 5% Required By Law	-	(197,600)	-	(200,800)	-	(200,800)	1.6%
<b>Total Funding</b>	<b>1,980,048</b>	<b>6,332,400</b>	<b>9,000,900</b>	<b>4,057,200</b>	-	<b>4,057,200</b>	<b>(35.9%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Amended</b>	<b>FY 2018 Forecasted</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>
County Manager's Capital								
Amateur Sports Complex	3,673,400	3,673,400	3,673,400	3,827,200	-	-	-	-
Artificial Turf Conversion	1,980,000	3,933,204	4,155,000	-	-	-	-	-
Naples Depot Baggage Car Conversion - Visitor Center	600,000	600,000	600,000	50,000	-	-	-	-
X-fers/Reserves - Fund 758	79,000	79,000	79,000	180,000	-	-	-	-
County Manager's Capital	6,332,400	8,285,604	8,507,400	4,057,200	-	-	-	-
Parks & Recreation								
ComPk - Pickleball Courts	-	300,000	300,000	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>6,332,400</b>	<b>8,585,604</b>	<b>8,807,400</b>	<b>4,057,200</b>	-	-	-	-

**Notes:**

On July 11, 2017 the Board approved increasing the Tourist Development Tax from 4% to 5% as well as distribution adjustments among Tourist Tax supported funds. The County's Amateur Sports Complex is funded by a portion of the added 5th percent.

**Forecast FY 2018:**

Transfers from TDC funds (184) & (193) total \$2,880,000 and includes \$1,980,000 for artificial turf conversion of two general purpose playing fields at the North County Regional Park, \$600,000 to convert the baggage car at the Naples Depot Museum into a visitor center and \$300,000 for Pickleball courts at the East Naples Pickleball facility.

**Current FY 2019:**

The annual TDC tax distribution supports the development of and eventually debt service on the Amateur Sports Complex. Additional funding of \$50,000 is provided from TDC Fund (184) for the Naples Depot baggage car conversion project.

**Revenues:**

The principal source of revenue is Tourist Development Taxes.

**Collier County Government  
Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Section II: 5-Year CIP/CIE FY 19-FY 23**

**FY 19 Capital Improvement Program (CIP) &  
FY 19 - FY 23 Capital Improvement Element (CIE)  
(In Thousands)**

Fund: 183, 195, 758, 370		Division: Tourist Development (TDC)						
CIE NO.	SAP PROJECT NO.	DESCRIPTION	FY 19 Adopted Budget	FY 20 CIP/CIE	FY 21 CIP/CIE	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 19-23 TOTAL
	50154	Hurricane Irma-Bch Renourish/Pass Maintenan	6,437.0	-	-	-	-	6,437.0
	80171	Beach Tilling	30.0	-	-	-	-	30.0
	80288	Wiggins Pass Dredge	25.0	-	-	-	-	25.0
	88032	Clam Pass Dredge Pelican Bay	20.0	-	-	-	-	20.0
	90033	Near Shore Hard Bottom Monitoring	185.0	-	-	-	-	185.0
	90044	Vegetation Repairs - Exotic Removal	75.0	-	-	-	-	75.0
	90065	Local Gov't Funding Request	25.0	-	-	-	-	25.0
	90071	Marco South Renourishment	2,300.0	-	-	-	-	2,300.0
	90072	Collier Creek Modeling, Jetty Rework	3,500.0	-	-	-	-	3,500.0
	90297	Shore Bird Monitoring	25.0	-	-	-	-	25.0
	90527	County/Naples Beach Renourishment	185.0	-	-	-	-	185.0
	90536	City/County Beach Monitoring	170.0	-	-	-	-	170.0
	90549	Doctors Pass Dredging	25.0	-	-	-	-	25.0
	TBD	Other TDC capital projects	-	9,518.7	9,518.7	9,518.7	9,518.7	38,074.8
		<b>Subtotal Physical Environment</b>	<b>13,002.0</b>	<b>9,518.7</b>	<b>9,518.7</b>	<b>9,518.7</b>	<b>9,518.7</b>	<b>51,076.8</b>
	80333	Clam Pass Boardwalk Repair	1,000.0	-	-	-	-	1,000.0
	80344	Barefoot Beach Boardwalk Repairs	300.0	-	-	-	-	300.0
	80387	Barefoot Beach Parking & Rd Seal/Stripe	350.0	-	-	-	-	350.0
	80388	Tigertail Bch Playground Upgrade	200.0	-	-	-	-	200.0
	80389	Clam Pass Parking Structure	200.0	-	-	-	-	200.0
	80390	Clam Pass Concession AC Upgrade	100.0	-	-	-	-	100.0
	80391	Vanderbilt Bch Boardwalk Improvements	360.0	-	-	-	-	360.0
	80321	Ann Olesky Sea Wall Repair	260.0	-	-	-	-	260.0
	90533	County Beach Cleaning	174.0	-	-	-	-	174.0
	50156	Amateur Sports Complex	3,827.2	-	-	-	-	3,827.2
	50518	Naples Depot Baggage Car Conversion	50.0	-	-	-	-	50.0
	TBD	Other TDC capital projects	-	993.2	993.2	993.2	993.2	3,972.8
		<b>Subtotal Culture &amp; Recreation</b>	<b>6,821.2</b>	<b>993.2</b>	<b>993.2</b>	<b>993.2</b>	<b>993.2</b>	<b>10,794.0</b>
		<b>TOTAL TOURIST DEVELOPMENT</b>	<b>19,823.2</b>	<b>10,511.9</b>	<b>10,511.9</b>	<b>10,511.9</b>	<b>10,511.9</b>	<b>61,870.8</b>

Fund: 181, 301, 390		Division: County-Wide Capital Improvements						
CIE NO.	SAP PROJECT NO.	DESCRIPTION	FY 19 Adopted (AJUR 11/2018)	FY 20 CIP/CIE	FY 21 CIP/CIE	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 19-23 TOTAL
	50001	GovMax Software	70.0	75.0	75.0	75.0	75.0	370.0
	50017	Financial Management Software Upgrade	-	2,000.0	2,000.0	2,000.0	2,000.0	8,000.0
	50019	Voting Machines	350.0	400.0	550.0	-	-	1,300.0
	50139	Customer Experience Mgt Software	67.0	67.0	67.0	67.0	67.0	335.0
	50141	311 - Information Network Program	50.0	50.0	50.0	50.0	50.0	250.0
	50149	Asset Management - Fac Mgt	200.0	-	-	-	-	200.0
	51036	Corp Improvement Software	90.0	100.0	100.0	100.0	100.0	490.0
	52161	Reroofing Projects	909.0	-	-	-	-	909.0
	52162	A/C, Heating, & Ventilation Repairs	1,700.0	-	-	-	-	1,700.0
	52163	Fire Alarm/Life Safety	470.0	-	-	-	-	470.0
	52506	Paint Plan	337.4	-	-	-	-	337.4
	52525	General Building Repairs	820.2	-	-	-	-	820.2
	TBD	Heritage Bay Bldg & Parking Garage	-	-	-	6,382.0	57,438.0	63,820.0
	TBD	Large Repair/Maintenance Items	-	6,000.0	6,500.0	7,000.0	7,500.0	27,000.0
	various	Other Courthouse related projects (fd 181)	-	800.0	800.0	800.0	800.0	3,200.0
		<b>Subtotal General Government</b>	<b>5,063.6</b>	<b>9,492.0</b>	<b>10,142.0</b>	<b>16,474.0</b>	<b>68,030.0</b>	<b>109,201.6</b>
	53010	Sheriff Law Enforcement Cap Improve	500.0	1,000.0	1,000.0	1,000.0	1,000.0	4,500.0
	53172	Jail Renovations/repairs	500.0	-	-	-	-	500.0
		<b>Subtotal Public Safety Projects</b>	<b>1,000.0</b>	<b>1,000.0</b>	<b>1,000.0</b>	<b>1,000.0</b>	<b>1,000.0</b>	<b>5,000.0</b>
	50150	Pollution Ctrl Space Planning	50.0	-	-	-	-	50.0
	60210	Pollution Ctrl Equipment	50.0	-	-	-	-	50.0
	80185	Water Quality Testing	-	50.0	50.0	50.0	50.0	200.0
		<b>Subtotal Physical Environment Projects</b>	<b>100.0</b>	<b>50.0</b>	<b>50.0</b>	<b>50.0</b>	<b>50.0</b>	<b>300.0</b>
	50145	Animal Shelter	-	6,700.0	-	-	-	6,700.0
		<b>Subtotal Human Services Projects</b>	<b>-</b>	<b>6,700.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,700.0</b>
	54001	Replacement Library Books, Pub & Materials	690.0	888.7	904.0	919.5	935.3	4,337.5
	54264	Fiber Optic	160.0	-	-	-	-	160.0
		<b>Subtotal Culture &amp; Recreation</b>	<b>850.0</b>	<b>888.7</b>	<b>904.0</b>	<b>919.5</b>	<b>935.3</b>	<b>4,497.5</b>
		<b>TOTAL GOVERNMENT FACILITIES PROJECTS</b>	<b>7,013.6</b>	<b>18,130.7</b>	<b>12,096.0</b>	<b>18,443.5</b>	<b>70,015.3</b>	<b>125,699.1</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Section II: 5-Year CIP/CIE FY 19-FY 23**

**FY 19 Capital Improvement Program (CIP) &  
FY 19 - FY 23 Capital Improvement Element (CIE)  
(In Thousands)**

<b>Fund: 303, 305, 306, 345, 346</b>								
<b>Division: Parks and Recreation</b>								
CIE NO.	SAP PROJECT NO.	DESCRIPTION	FY 19 Adopted (AUIR 11/2018)	FY 20 CIP/CIE	FY 21 CIP/CIE	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 19-23 TOTAL
	80201	ATV Park	30.0	30.0	30.0	30.0	30.0	150.0
	80039	Big Corkscrew Island Reg Park	6,525.8	5,600.0	5,600.0	5,600.0	5,600.0	28,925.8
	80394	Caxambas Comm Center	1,500.0	-	-	-	-	1,500.0
	80071	Boat Ramp, Minor Repairs	25.0	-	-	-	-	25.0
	80361	951 Boat Park; Floating Dock and Ladders	325.0	-	-	-	-	325.0
	80386	Port of the Isle, ladder, bumper, piling repairs	50.0	-	-	-	-	50.0
	80392	Cocohatchee Floating Dock Repairs	50.0	-	-	-	-	50.0
	80393	Boat Lift for Coastal Zone	75.0	-	-	-	-	75.0
	TBD	Boating Improvement Projects	-	601.0	601.0	601.0	601.0	2,404.0
	80216	NCRP Pool Pump Repairs	365.0	-	-	-	-	365.0
	80262	Reg Pk-Pathway/Roadway Repairs	100.0	-	-	-	-	100.0
	80274	E Naples Com Pickleball	400.0	-	-	-	-	400.0
	80305	Com Pk-Playground Maintenance	175.0	-	-	-	-	175.0
	80306	Com Pk-IWF Repair	70.0	-	-	-	-	70.0
	80307	Com Pk-Athletic Fields/Courts Maintenance	272.0	-	-	-	-	272.0
	80315	Reg Pk- Fiber Optics	100.0	-	-	-	-	100.0
	80322	Mar Good Cottage Restoration	50.0	-	-	-	-	50.0
	80381	Com Pk-Artificial Turf	1,000.0	-	-	-	-	1,000.0
	80382	DCA Lely Barefoot Beach Landing	1,000.0	-	-	-	-	1,000.0
	80383	DCA Parking	1,000.0	-	-	-	-	1,000.0
	80384	NCRP Pool pumps and motors	50.0	-	-	-	-	50.0
	80401	Com Pk-Lighting Infrastructure Maintenance	300.0	-	-	-	-	300.0
	80406	Com Pk- Pool Repairs	380.0	-	-	-	-	380.0
	80411	Reg Pk-Lighting Infrastructure Maint	110.0	-	-	-	-	110.0
	TBD	Future Repairs and Maintenance	-	2,950.0	3,450.0	3,950.0	4,450.0	14,800.0
	<b>TOTAL PARKS AND RECREATION PROJECTS</b>		<b>13,952.8</b>	<b>9,181.0</b>	<b>9,681.0</b>	<b>10,181.0</b>	<b>10,681.0</b>	<b>53,676.8</b>

<b>Fund: 325</b>								
<b>Division: Stormwater Projects</b>								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 19 Adopted (AUIR 11/2018)	FY 20 CIP/CIE	FY 21 CIP/CIE	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 19-23 TOTAL
	51029	Golden Gate City Outfall Replacement	-	4,200.0	4,200.0	4,200.0	4,200.0	16,800.0
	50160	Weir Automation	50.0	500.0	750.0	750.0	750.0	2,800.0
	51144	Stormwater Master Planning	300.0	400.0	400.0	400.0	400.0	1,900.0
	51803	Gateway Triangle Improvements	20.0	-	-	-	-	20.0
	60102	Gordon River Ext. Burning Tree Dr Diversion	135.0	1,000.0	1,000.0	1,000.0	1,000.0	4,135.0
	60119	Pine Ridge No. 1 Control Structure	900.0	-	-	-	-	900.0
	60121	NPDES MS4 Program	73.9	150.0	150.0	150.0	100.0	623.9
	60126	Pine Ridge Mockingbird Lake Outfall	-	150.0	150.0	150.0	150.0	600.0
	60127	North Golden Gate Estates Flowway Restoration	1.1	100.0	100.0	200.0	200.0	601.1
	60139	Naples Park Swales	3,200.0	2,600.0	2,600.0	2,600.0	2,600.0	13,600.0
	60142	Ridge Street	438.0	1,500.0	1,500.0	-	-	3,438.0
	60143	Immokalee Stormwater Improvement	15.0	1,500.0	1,500.0	2,000.0	4,500.0	9,515.0
	60194	Stormwater Maintenance Program	100.0	200.0	250.0	300.0	350.0	1,200.0
	60195	Harbor Lane Brookside	-	500.0	500.0	-	-	1,000.0
	60196	Griffin Rd Outfall	-	500.0	500.0	500.0	-	1,500.0
	60222	I-75 Coco Interconnect	500.0	500.0	1,000.0	-	-	2,000.0
	TBD	RESTORE	-	500.0	1,000.0	1,000.0	1,000.0	3,500.0
	<b>TOTAL STORMWATER</b>		<b>5,733.0</b>	<b>14,300.0</b>	<b>15,600.0</b>	<b>13,250.0</b>	<b>15,250.0</b>	<b>64,133.0</b>

<b>Fund: 112</b>								
<b>Division: Transportation-Landscape Program</b>								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 19 Adopted	FY 20 CIP/CIE	FY 21 CIP/CIE	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 19-23 TOTAL
	60193	Davis Blvd Beautification	89.6	-	-	-	-	89.6
	60206	Collier Blvd Landscaping	329.1	-	-	-	-	329.1
	60207	St Barbara Blvd Landscaping	624.0	-	-	-	-	624.0
	60208	Immokalee Road Landscaping	50.0	-	-	-	-	50.0
	60216	Oil Well Rd Landscaping	1,640.0	-	-	-	-	1,640.0
	60217	Radio Rd landscaping	42.5	-	-	-	-	42.5
	60218	US41 Landscaping	70.7	-	-	-	-	70.7
	TBD	Landscape Projects	-	2,000.0	1,500.0	1,000.0	500.0	5,000.0
	<b>TOTAL LANDSCAPE CAPITAL PROJECTS</b>		<b>2,845.9</b>	<b>2,000.0</b>	<b>1,500.0</b>	<b>1,000.0</b>	<b>500.0</b>	<b>7,845.9</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Section II: 5-Year CIP/CIE FY 19-FY 23**

**FY 19 Capital Improvement Program (CIP) &  
FY 19 - FY 23 Capital Improvement Element (CIE)  
(In Thousands)**

Fund: 310, 313, 331 - 339, 341		Division: Transportation						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 19 ADOPTED (AUIR 11/2018)	FY 20 CIP/CIE	FY 21 CIP/CIE	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 19-23 TOTAL
	60200	CR92A Goodland Roadway Improv	-	6,100.0	-	-	-	6,100.0
	60144	Oil Well Rd - Everglades to Oil Well Grade	900.0	300.0	300.0	300.0	300.0	2,100.0
	60201	Pine Ridge, Livingston to I-75	500.0	250.0	5,000.0	2,450.0	-	8,200.0
	60147	Randall/Immokalee Rd Intersection	-	650.0	500.0	6,000.0	2,000.0	9,150.0
	60168	Vanderbilt Bch Ext, CR951 to Wilson	16,000.0	14,770.0	55,600.0	-	-	86,370.0
	60198	Veterans Memorial	-	2,900.0	-	2,000.0	-	7,400.0
	60199	Vanderbilt, US41 to Goodlette Rd	300.0	-	8,900.0	-	-	9,200.0
	60129	Wilson/Benfield	-	-	1,000.0	1,000.0	1,000.0	3,000.0
	65061	CR951/Ruston Pointe	140.0	-	-	-	-	140.0
	60214	Immok/Woodcrest Improve	200.0	-	-	-	-	200.0
	60215	Triangle Blvd	200.0	-	-	-	-	200.0
	TBD	16th Street Bridge	-	-	8,000.0	-	-	8,000.0
	60212	47th Street Bridges	-	-	200.0	8,800.0	-	9,000.0
	60211	Orange Blossom, Airport to Livingston	-	600.0	4,000.0	2,450.0	-	7,050.0
	TBD	Airport Rd, Vanderbilt Bch Rd to Immokalee Rd	-	-	3,000.0	10,000.0	7,839.0	20,839.0
	60219	Whippoorwill	300.0	3,000.0	-	-	-	3,300.0
	TBD	Goodlette Rd, Vanderbilt to Immokalee	-	-	-	-	5,500.0	5,500.0
	TBD	Green Blvd, Santa Barbara to Sunshine Blvd	-	-	-	-	500.0	500.0
	33563	Tiger Grant Match	2,800.0	-	-	-	-	2,800.0
	68057	CR951, Golden Gate Main to Green Blvd	-	-	-	-	2,000.0	2,000.0
	60016	Intersection Safety/Capacity/Enhancements*	2,000.0	2,000.0	2,000.0	2,000.0	2,000.0	10,000.0
	60128	Limerock Rd Conversion Program	1,000.0	200.0	-	-	-	1,200.0
	60131	Road Resurfacing	5,500.0	4,000.0	6,500.0	6,000.0	6,000.0	28,000.0
	60077	Striping & Marking	800.0	950.0	950.0	950.0	950.0	4,600.0
	60163	Traffic Calming/Studies	300.0	300.0	300.0	300.0	300.0	1,500.0
	60172	Traffic Signals	300.0	600.0	700.0	700.0	700.0	3,000.0
	66066	Bridge Structure Repairs and Construction*	2,800.0	24,500.0	6,000.0	6,000.0	6,000.0	45,300.0
	60109	Enhanced Planning Consultant Services	200.0	-	-	-	-	200.0
	60037	Asset Management	200.0	100.0	100.0	100.0	100.0	600.0
	60118	County Pathways Non-Pay in Lieu	500.0	250.0	350.0	250.0	750.0	2,100.0
	60130	Wall Barrier Replacement	100.0	500.0	250.0	250.0	250.0	1,350.0
	60146	TMC Relocation	400.0	-	-	-	-	400.0
	60189	LED Replacement Program	500.0	-	-	-	-	500.0
	60197	Road Maintenance Facility	750.0	750.0	500.0	400.0	400.0	2,800.0
	<b>TOTAL COLLIER COUNTY TRANSPORTATION CIP</b>		<b>36,690.0</b>	<b>62,720.0</b>	<b>106,150.0</b>	<b>50,450.0</b>	<b>36,589.0</b>	<b>292,599.0</b>

\* The 5-cent Local Option Fuel Tax is earmarked towards the payment of debt service, Bridge Repairs and Improvements (Proj 66066) and Intersection Improvements (Proj 60016).

Fund: 385		Division: (Public Safety) Law Enforcement Impact Fee						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 19 ADOPTED (AUIR 11/2018)	FY 20 CIP/CIE	FY 21 CIP/CIE	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 19-23 TOTAL
	TBD	Expand/Replace North Naples Sub station	-	3,000.0	-	-	-	3,000.0
	TBD	New Everglades (rental) Sub-station	-	-	-	3,000.0	-	3,000.0
	TBD	Forensic Science Facility	-	-	-	-	33,000.0	33,000.0
	<b>TOTAL LAW ENFORCEMENT (Public Safety)</b>		<b>-</b>	<b>3,000.0</b>	<b>-</b>	<b>3,000.0</b>	<b>33,000.0</b>	<b>39,000.0</b>

Fund: 350 & 351		Division: Emergency Medical Services Impact Fees						
CIE NO.	SAP PROJECT NO.	DESCRIPTION	FY 19 ADOPTED (AUIR 11/2018)	FY 20 CIP/CIE	FY 21 CIP/CIE	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 19-23 TOTAL
	55211	New EMS station - Estates	216.2	2,100.0	-	-	-	2,316.2
	TBD	New EMS station - Immokalee/CR951	-	-	2,190.0	-	-	2,190.0
	TBD	New EMS station - Old US41	-	-	-	-	2,190.0	2,190.0
	<b>TOTAL EMS PROJECTS</b>		<b>216.2</b>	<b>2,100.0</b>	<b>2,190.0</b>	<b>-</b>	<b>2,190.0</b>	<b>6,696.2</b>

Fund: 309		Division: (Misc) Growth Management Department - Capital Projects Fund						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 19 ADOPTED	FY 20 CIP/CIE	FY 21 CIP/CIE	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 19-23 TOTAL
	50100	Flood Plain Mapping	1.2	-	-	-	-	1.2
	50161	CDES Bldg Repairs & Maintenance	4,300.0	-	-	-	-	4,300.0
	50162	Comm & Devel Bldg	4,714.8	-	-	-	-	4,714.8
	<b>TOTAL CDES - CAPITAL PROJECTS FUND</b>		<b>9,016.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>9,016.0</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Section II: 5-Year CIP/CIE FY 19-FY 23  
FY 19 Capital Improvement Program (CIP) &  
FY 19 - FY 23 Capital Improvement Element (CIE)  
(In Thousands)**

<b>Fund: 314 Division: (Misc) Museum Improvement Fund</b>								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 19 Adopted	FY 20 CIP/CIE	FY 21 CIP/CIE	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 19-23 TOTAL
	50504	Everglades General Repairs & Painting	32.0	-	-	-	-	32.0
	50517	Marco Island General Repairs	25.0	-	-	-	-	25.0
	50519	Master Plan Robert's Ranch	136.0	-	-	-	-	136.0
	50520	Everglades Lecture Space Improvements	32.0	-	-	-	-	32.0
	50521	Naples Depot-Caboose Repairs	45.0	-	-	-	-	45.0
	50521	Naples Depot-Lecture Space Improvements	20.0	-	-	-	-	20.0
	TBD	Museum Maintenance and Repairs	-	250.0	250.0	250.0	250.0	1,000.0
		<b>TOTAL MUSEUM IMPROVEMENTS</b>	<b>290.0</b>	<b>250.0</b>	<b>250.0</b>	<b>250.0</b>	<b>250.0</b>	<b>1,290.0</b>

<b>Fund: 320 Division: (Misc) Pelican Bay - Clam Pass Restoration</b>								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 19 Adopted	FY 20 CIP/CIE	FY 21 CIP/CIE	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 19-23 TOTAL
	51100	Clam Bay Restoration	181.4	-	-	-	-	181.4
		<b>TOTAL (MISC) PELICAN BAY - CLAM PASS RESTORAT</b>	<b>181.4</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>181.4</b>

<b>Fund: 322 Division: (Misc) Pelican Bay - Capital Improvement Program</b>								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 19 Adopted	FY 20 CIP/CIE	FY 21 CIP/CIE	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 19-23 TOTAL
	50066	Pelican Bay Hardscape Upgrades	266.1	-	-	-	-	266.1
	50103	Pelican Bay Traffic Sign Renovations	75.0	-	-	-	-	75.0
	50154	Hurricane Irma	550.0	-	-	-	-	550.0
	50126	Beach Renourishment Initiatives	200.0	-	-	-	-	200.0
	50143	Field Site Improvements	350.0	-	-	-	-	350.0
	50157	Asset Management	75.0	-	-	-	-	75.0
	50158	Roadway Improvements	40.0	-	-	-	-	40.0
	51026	Pelican Bay Lake Bank Enhance	500.0	-	-	-	-	500.0
		<b>TOTAL (MISC) PELICAN BAY - CAPITAL IMPROVEMEN</b>	<b>2,056.1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,056.1</b>

<b>Fund: 496 &amp; 497 Division: (Misc) Airport Authority</b>								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 19 ADOPTED	FY 20 CIP/CIE	FY 21 CIP/CIE	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 19-23 TOTAL
	50088	Marco Island Mitigation Maint. & Monitoring	17.5	-	-	-	-	17.5
	50093	Everglades Mitigation Maint. & Monitoring	25.0	-	-	-	-	25.0
	50132	Scrubjay Maintenance	20.0	-	-	-	-	20.0
	50154	Hurricane Irma Damage - Repair	500.0	-	-	-	-	500.0
		<b>TOTAL AIRPORT AUTHORITY PROJECTS</b>	<b>562.5</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>562.5</b>

<b>Fund: 411, 412, 415 Division: Utilities Water</b>								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 19 ADOPTED 2008 Mplan-adj	FY 20 CIP/CIE**	FY 21 CIP/CIE**	FY 22 CIP/CIE**	FY 23 CIP/CIE**	FY 19-23 TOTAL
<small>** The 2008 Master Plan is updated by the division annually. The projects displayed in FY20-FY23 are for planning purposes only.</small>								
	50105	Integrated Asset Management	604.7	700.0	500.0	500.0	500.0	2,804.7
	70010	Water Meter Renewal & Replacement	1,500.7	400.0	300.0	300.0	300.0	2,800.7
	70014	Asset Alignment and Verification	50.0	50.0	50.0	50.0	50.0	250.0
	70019	Cross-Connection Control Program	200.0	890.0	285.0	500.0	500.0	2,375.0
	70023	Fire Hydrant Replacement	300.0	300.0	300.0	600.0	300.0	1,800.0
	70031	Water Master Plan Updates	100.0	100.0	100.0	100.0	100.0	500.0
	70034	SCRWTP Reactors Rehab	-	250.0	200.0	225.0	250.0	925.0
	70045	FDOT Joint Project Agreements - Water	50.0	250.0	1,500.0	150.0	1,500.0	3,450.0
	70071	CCDOT Utility Relocates	50.0	250.0	150.0	150.0	150.0	750.0
	70084	Wellfield SCADA	150.0	250.0	300.0	300.0	300.0	1,300.0
	70085	Wellfield/Raw Water Booster Pump Stations TS	200.0	1,000.0	1,000.0	3,000.0	1,000.0	6,200.0
	70088	SCRWTP Deep Injection Well	-	100.0	-	100.0	-	200.0
	70102	SCRWTP SCADA Technical Support	175.0	300.0	250.0	300.0	300.0	1,325.0
	70104	Water Plant Compliance Assurance Proj	1,000.0	-	-	-	3,000.0	4,000.0
	70109	Lime Treatment Technical Support	100.0	500.0	100.0	3,000.0	200.0	3,900.0
	70113	Facilities Infrastructure Maintenance Water	400.0	425.0	465.0	440.0	420.0	2,150.0
	70114	Infrastructure TSP Field Ops-Water	250.0	250.0	250.0	260.0	240.0	1,250.0
	70118	Infrastructure TSP Water Plants	500.0	500.0	500.0	490.0	470.0	2,460.0
	70123	Naples Park Water Main Replacement	-	5,000.0	4,000.0	4,000.0	-	13,000.0



**Collier County Government  
Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Section II: 5-Year CIP/CIE FY 19-FY 23**

**FY 19 Capital Improvement Program (CIP) &  
FY 19 - FY 23 Capital Improvement Element (CIE)  
(In Thousands)**

Fund: 411, 412, 415		Division: Utilities Water						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 19 ADOPTED 2008 Mplan-adj	FY 20 CIP/CIE**	FY 21 CIP/CIE**	FY 22 CIP/CIE**	FY 23 CIP/CIE**	FY 19-23 TOTAL
70129		Vanderbilt Dr Water Main Replacement	-	2,000.0	-	-	-	2,000.0
70131		Large Meters Renewal & Replace	200.0	200.0	200.0	200.0	200.0	1,000.0
70135		SCRWTP Reactor #4	-	2,500.0	-	-	-	2,500.0
70136		SCRWTP Capital TSP	300.0	-	-	-	-	300.0
70167		PUD Operations/Collection Facility	2,000.0	-	-	-	-	2,000.0
70174		Distribution Capital Projects	-	4,000.0	4,400.0	1,600.0	1,730.0	11,730.0
70179		Orangetree High Service Pump System	600.0	900.0	-	-	-	1,500.0
70182		Wildflower Way Looping	-	1,000.0	-	-	-	1,000.0
70185		YMCA Rd Asbestos Cement Water Main Replac	500.0	-	-	-	-	500.0
70189		Cyber Security SCADA	100.0	100.0	100.0	100.0	100.0	500.0
70192		Palm River Asbestos Cement Pipe Replacem	-	-	-	-	4,400.0	4,400.0
70196		Tamiami Wellfield - 2 Wells	1,500.0	1,600.0	-	-	-	3,100.0
70197		Old Lely AC Pipe Replacement	1,500.0	2,500.0	2,000.0	2,000.0	-	8,000.0
70202		County Utilities Standards	20.0	20.0	20.0	20.0	20.0	100.0
70222		Golden Gate City Compliance	200.0	275.0	100.0	100.0	100.0	775.0
71009		Security Upgrades	300.0	700.0	500.0	500.0	500.0	2,500.0
71010		Distribution System Renewal and Replacement	200.0	1,000.0	1,000.0	1,000.0	1,000.0	4,200.0
71047		10 Year Water Supply	-	100.0	-	-	-	100.0
71055		Water System SCADA/Telemetry Improvements	200.0	300.0	300.0	315.0	315.0	1,430.0
71056		SCADA Compliance - Water	45.0	85.0	90.0	95.0	100.0	415.0
71057		Membrane Treatment TSP	-	100.0	-	1,000.0	-	1,100.0
71058		General Legal Services	100.0	50.0	50.0	50.0	50.0	300.0
71063		Variable Frequency Drives Technical Support	200.0	250.0	500.0	250.0	500.0	1,700.0
71065		SCRWTP Technical Support Program	200.0	700.0	500.0	500.0	500.0	2,400.0
71066		NCRWTP Technical Support Program	200.0	500.0	500.0	500.0	500.0	2,200.0
71067		Distribution Repump Station Technical Support	300.0	300.0	500.0	500.0	500.0	2,100.0
74310		State Revolving Fund	-	10.0	10.0	10.0	10.0	40.0
75005		Wellfield Program Management	150.0	150.0	150.0	150.0	150.0	750.0
75017		Public Utilities Hydraulic Analysis	100.0	100.0	100.0	100.0	100.0	500.0
75018		Financial Services	100.0	30.0	30.0	30.0	100.0	290.0
75019		AUIR Update	25.0	50.0	25.0	25.0	25.0	150.0
TBD		Golden Gate City Booster Stations	-	500.0	-	-	-	500.0
TBD		Equip NRO Well 120	-	750.0	-	-	-	750.0
TBD		NCRWTP Generators 1 & 4	-	-	-	-	1,500.0	1,500.0
70194		NERWTP First Phase online 2023 (fd 411)	-	58,000.0	-	-	-	58,000.0
TBD		Golden Gate City Utility Expansion (fd 411)	-	-	5,000.0	-	5,000.0	10,000.0
<b>TOTAL WATER PROJECTS</b>			<b>14,670.4</b>	<b>90,285.0</b>	<b>26,325.0</b>	<b>23,510.0</b>	<b>26,980.0</b>	<b>181,770.4</b>

Fund: 413, 414, 415, 418		Division: Utilities Wastewater						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 19 ADOPTED 2008 Mplan-adj	FY 20 CIP/CIE**	FY 21 CIP/CIE**	FY 22 CIP/CIE**	FY 23 CIP/CIE**	FY 19-23 TOTAL
** The 2008 Master Plan is updated by the division annually. The projects displayed in FY20-FY23 are for planning purposes only.								
50105		Integrated Asset Management	350.0	500.0	500.0	500.0	500.0	2,350.0
70014		Asset Alignment and Verification	-	50.0	50.0	50.0	50.0	200.0
70031		Master Plan Updates	70.0	5.0	5.0	150.0	5.0	235.0
70043		Gravity Systems Technical Support	-	-	-	-	3,750.0	3,750.0
70044		Force Main Technical Support	-	1,000.0	1,000.0	2,500.0	2,500.0	7,000.0
70046		Lift Stations/Sub-Master Pump Stations Technic	-	5,000.0	8,000.0	5,000.0	4,000.0	22,000.0
70050		Master Stations CME (Civil/Mechanical/ Environmental) Technical Support	-	1,000.0	1,000.0	4,000.0	2,000.0	8,000.0
70051		Collections Power Systems Technical Support	-	-	-	500.0	550.0	1,050.0
70053		NCWRF Power System Technical Support	-	100.0	100.0	400.0	400.0	1,000.0
70055		SCWRF Power System Technical Support	-	100.0	100.0	300.0	300.0	800.0
70060		NCWRF SCADA & Instrumentation	300.0	300.0	300.0	300.0	330.0	1,530.0
70061		SCWRF SCADA & Instrumentation	200.0	200.0	200.0	200.0	220.0	1,020.0
70062		IQ System SCADA/Telemetry Upgrades	200.0	200.0	200.0	200.0	200.0	1,000.0
70117		Infrastructure TSP Field Ops-Wastewater	250.0	250.0	250.0	250.0	250.0	1,250.0
70119		Infrastructure TSP Wastewater Plants	500.0	450.0	450.0	450.0	450.0	2,300.0
70120		Naples Park Basin	-	4,000.0	4,000.0	6,500.0	4,500.0	19,000.0
70141		MPS305 Basin Program	620.0	410.0	410.0	-	-	1,440.0
70143		Gravity Transmission System TSP-Ops	250.0	-	-	100.0	100.0	450.0
70144		Force Main Transmission System TSP-Ops	1,000.0	-	-	2,000.0	1,000.0	4,000.0
70145		Wastewater Pump Stations TSP-Ops	2,200.0	1,000.0	1,000.0	100.0	100.0	4,400.0
70146		Master Pump Station TSP-Ops	1,500.0	500.0	500.0	1,000.0	1,000.0	4,500.0
70147		Collections Power Systems TSP-Ops	-	-	-	100.0	100.0	200.0
70148		Water Reclamation Facilities TSP - Ops	5,200.0	5,000.0	5,000.0	5,000.0	5,500.0	25,700.0
70149		NCWRF Headwork & IQ Pump Station	-	5,000.0	5,000.0	3,000.0	1,200.0	14,200.0

**Collier County Government  
Fiscal Year 2019 Adopted Budget - Capital Improvement Program**

**Section II: 5-Year CIP/CIE FY 19-FY 23**

**FY 19 Capital Improvement Program (CIP) &  
FY 19 - FY 23 Capital Improvement Element (CIE)  
(In Thousands)**

Fund: 413, 414, 415		Division: Utilities Wastewater						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 19 ADOPTED 2008 Mplan-adj	FY 20 CIP/CIE**	FY 21 CIP/CIE**	FY 22 CIP/CIE**	FY 23 CIP/CIE**	FY 19-23 TOTAL
	70159	NCWRF SCADA TSP - Cap	-	-	-	100.0	100.0	200.0
	70162	SCWRF SCADA TSP - Cap	-	-	-	100.0	100.0	200.0
	70163	IQ Systems SCADA TSP - Cap	-	-	-	100.0	100.0	200.0
	70164	WW Collections SCADA Telemetry	-	-	-	100.0	100.0	200.0
	70166	IQ Water System TSP - Ops	280.0	400.0	400.0	400.0	400.0	1,880.0
	70173	Orangetree Compliance	1,000.0	-	-	-	-	1,000.0
	70189	Cyber Security SCADA	100.0	-	-	-	-	100.0
	70191	Orangetree 0.375 MGD Expansion	5,000.0	-	-	-	-	5,000.0
	70199	Force Main - Immokalee Rd and Logan Blvd	1,800.0	-	-	-	-	1,800.0
	70202	County Utilities Standards	25.0	25.0	25.0	25.0	25.0	125.0
	70215	Master Pump Station 302, St Barbara Blvd Recd	700.0	2,500.0	-	-	-	3,200.0
	70222	Golden Gate City Compliance	400.0	-	-	-	-	400.0
	70233	Logan Blvd Force Main-Immok to Vanderblt	2,000.0	-	-	-	-	2,000.0
	70234	Eliminate (NPDES) Monitoring	500.0	-	-	-	-	500.0
	70235	Golden Gate Membrane Study	150.0	-	-	-	-	150.0
	70236	SCWRF Reject Storage Tank Conversion	1,425.0	-	-	-	-	1,425.0
	71058	Wastewater Legal Services	50.0	100.0	100.0	100.0	100.0	450.0
	72009	Western Interconnect	930.0	3,000.0	2,000.0	-	-	5,930.0
	72013	Facilities Infrastructure Maintenance Wastewater	250.0	350.0	350.0	350.0	350.0	1,650.0
	72505	Security Upgrades	-	500.0	500.0	500.0	500.0	2,000.0
	72541	WW SCADA Software & Support Renewals	75.0	75.0	75.0	75.0	100.0	400.0
	73045	FDOT Joint Project Agreements - Sewer	-	-	500.0	200.0	500.0	1,200.0
	73065	CCDOT Utility Relocates	200.0	200.0	200.0	200.0	200.0	1,000.0
	73922	Wastewater Collections System SCADA/Telemetry	100.0	460.0	460.0	460.0	460.0	1,940.0
	73968	NCWRF Technical Support Projects	-	500.0	600.0	-	-	1,100.0
	73969	SCWRF Technical Support Projects	-	500.0	600.0	-	-	1,100.0
	74030	IQ Water ASR	150.0	150.0	250.0	250.0	2,350.0	3,150.0
	74310	State Revolving Fund Loan Program	-	10.0	10.0	10.0	10.0	40.0
	75017	Public Utilities Hydraulic Analysis	85.0	25.0	25.0	25.0	25.0	185.0
	75018	Financial Services	70.0	30.0	30.0	30.0	30.0	190.0
	75019	Growth Mgt Comprehensive Plan	35.0	-	-	-	-	35.0
	TBD	Old Lely Gravity Sewer Replacement	-	2,300.0	2,300.0	-	-	4,600.0
	TBD	Palm River Gravity Sewer Replacement	-	-	-	500.0	1,000.0	1,500.0
	70225	Cassena Rd MSBU (fd 418)	263.5	-	-	-	-	263.5
<b>TOTAL WASTEWATER PROJECTS</b>			<b>28,228.5</b>	<b>36,190.0</b>	<b>36,490.0</b>	<b>36,125.0</b>	<b>35,455.0</b>	<b>172,488.5</b>

Fund: 474		Division: Solid Waste						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 19 ADOPTED (AJIR 11/2018)	FY 20 CIP/CIE	FY 21 CIP/CIE	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 19-23 TOTAL
	59001	Trash Collection / Disposal Driveway (473)	100.0	-	100.0	-	100.0	300.0
	59003	Recycling centers improvements	250.0	200.0	200.0	200.0	150.0	1,000.0
	59005	Solid Waste Scale House	250.0	250.0	250.0	250.0	250.0	1,250.0
	59007	Resource Recovery Park	1,000.0	1,000.0	1,000.0	1,000.0	1,000.0	5,000.0
	59008	Infrastructure Maintenance	50.0	50.0	50.0	50.0	50.0	250.0
	59009	Northeast Recycle Center	0.1	-	-	-	-	0.1
	59012	Expansion of Landfill	50.0	-	-	-	-	50.0
	59013	Physical/Cyber Security	100.0	100.0	100.0	100.0	100.0	500.0
	59015	Airspace Recovery Reserve	-	450.0	450.0	450.0	450.0	1,800.0
	59015	Airspace Recovery Reserve (473)	-	300.0	300.0	300.0	300.0	1,200.0
	59024	Hammerhead Program (473)	-	750.0	750.0	750.0	750.0	3,000.0
	70101	Sol Waste Compliance Assurance Prog (473)	-	-	500.0	500.0	-	1,000.0
	70106	Solid and Hazardous Waste	75.0	100.0	100.0	100.0	100.0	475.0
	70107	Landfill Facilities Projects	75.0	100.0	100.0	100.0	100.0	475.0
	70108	Immokalee Transfer Station Facilities Projects	25.0	25.0	25.0	25.0	25.0	125.0
	70168	North Collier Hazardous Waste Storage Exp	100.0	-	-	-	-	100.0
	70169	East Naples Recycling Drop Off Center	-	2,500.0	-	-	-	2,500.0
	70171	County 305 Master Plan	150.0	500.0	500.0	1,000.0	1,000.0	3,150.0
	70219	Landfill Leachate Deep Injection Well	7,000.0	-	-	-	-	7,000.0
	70231	NE Hazardous Waste Storage	100.0	-	-	-	-	100.0
	70232	Immokalee Household Hazardous Waste	100.0	-	-	-	1,000.0	1,100.0
	TBD	Everglades City Recycling Center	-	-	-	500.0	-	500.0
	TBD	Solid Waste Alternate Disposal Site	-	-	1,000.0	1,000.0	1,000.0	3,000.0
<b>TOTAL SOLID WASTE PROJECTS</b>			<b>9,425.1</b>	<b>6,325.0</b>	<b>5,425.0</b>	<b>6,325.0</b>	<b>6,375.0</b>	<b>33,875.1</b>

<b>TOTAL CIP PROJECT EXPENSES</b>			<b>150,704.7</b>	<b>254,993.6</b>	<b>226,218.9</b>	<b>173,046.4</b>	<b>247,797.2</b>	<b>1,052,760.8</b>
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**Collier County Government  
Fiscal Year 2019 thru 2023 Capital Improvement Program - Project Descriptions by CIP Category**

<b>Project#</b>	<b>Project Title / Description</b>	<b>FY 2019 Adopted</b>
<b><u>Airport Authority</u></b>		
<b>50093</b>	<b>Eve Mitigation Maint</b> Maintenance task as part of a general airport permit compliance requirement.	<b>25,000</b>
<b>50088</b>	<b>MI Mitigation Maint and Monitoring</b> Perform maintenance and monitoring at off-site mitigation site (Rookery Bay National Estuarine Research Reserve) for five-years as required by Army Corps of Engineers Permit No. SAJ-1997-2362 and FDEP Environmental Resource Permit # 11-0129042-002. This work is required in order to comply with permit requirements associated with the construction of a parallel taxiway currently funded with FAA grant 3-12-0142-008-2010 that will greatly enhance safety at the Marco Island Executive Airport.	<b>17,500</b>
<b>50132</b>	<b>Scrub Jay Maintenance</b> Maintenance task as part of a general airport permit compliance requirement.	<b>20,000</b>
<b>99496</b>	<b>X-fers/Reserves - Fund 496</b> Airport Authority Capital Fund 496 Reserve for Contingencies may be used for future capital projects and or future grant matches.	<b>466,600</b>
<b>Total Airport Authority</b>		<b>529,100</b>

**Collier County Government**  
**Fiscal Year 2019 thru 2023 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2019 Adopted
<b><u>Coastal Zone Management Capital</u></b>		
80393	Boat Lift for Coastal Zone	75,000
Total Coastal Zone Management Capital		<u>75,000</u>

**Collier County Government**  
**Fiscal Year 2019 thru 2023 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2019 Adopted
<b><u>County Manager's Capital</u></b>		
<b>50156</b>	<b>Amateur Sports Complex</b> In FY 18, 60 acres was purchased for the amateur sports complex. A commercial paper loan was issued for the purchase and will be repaid back by the General Fund (001). In FY 19, the TDT Capital Fund 758 has appropriations for engineering, permits, and land preparation work. In the near future, a bond will be issued, proceeds will be deposited into the Sports Complex Capital Fund 370 to construct and equip the facility. The debt service for the bond will be funded by the tourist development tax.	<b>3,827,200</b>
<b>51036</b>	<b>Corporate Improvement Software</b> A task management software product configurable, preferably web-based command center utilizing a hierarchical task list, role-based workflow, and real-time dashboards to control numerous manual processes, and includes task dependencies, certifications, and email notifications to ensure that each task is on track and deadlines are established, communicated, and achieved.	<b>90,000</b>
<b>50139</b>	<b>Customer Experience Mgt Software</b> Purchase software to track and better understand our customer's experience with the use of surveys. This data will allow us to make adjustments as well as major strategic changes to improve the customer experience.	<b>67,000</b>
<b>50001</b>	<b>GovMax Software</b> The Office of Management and Budget (OMB) uses a budget software program developed by Sarasota County called GovMax (version 5.0). Our annual contract with Sarasota County is about \$55,000 per year for hosting fees and for hardware maintenance. An additional \$15,000 has been set aside to pay for any kind of fixes that are needed to our customized reports, to repair any of our customizations to the system, or for discretionary support which is billed on an hourly rate. Examples of discretionary support items are preparing the database for the new year, importing the initial spreadsheets, new custom reports, and time required to research issues, etc.	<b>70,000</b>
<b>50518</b>	<b>Naples Depot Baggage Car Conversion - Visitor Center</b> Construction phase budget for Naples Depot Baggage Car Conversion to Visitor Center, \$200,000 was provided in FY 17 for design.	<b>50,000</b>
<b>99758</b>	<b>X-fers/Reserves - Fund 758</b> Reserve and Transfer to the Tax Collector are recorded in this project.	<b>180,000</b>
<b>Total County Manager's Capital</b>		<b><u>4,284,200</u></b>

**Collier County Government**  
**Fiscal Year 2019 thru 2023 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2019 Adopted
<b><u>Court Related Capital</u></b>		
<b>99181</b>	<b>X-fers/Reserves - Fund 181</b> Reserve for Capital is recorded in this project. On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in the Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes. This revenue was specifically created to fund State Court Facilities. Per the Ordinance, the Chief Judge is required to approve all projects.	<b>5,754,200</b>
<b>Total Court Related Capital</b>		<b><u>5,754,200</u></b>

**Collier County Government**  
**Fiscal Year 2019 thru 2023 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2019 Adopted
<b><u>Emergency Medical Services</u></b>		
<b>55211</b>	<p><b>Estates EMS Station</b>            Funding for the next EMS station to be located out in the Golden Gate Estates area. Total estimated cost is \$2.1 million. Budget is set up for land acquisition and preliminary design of the new station.</p> <p>Once FEMA remittances and insurance proceeds are received by the County for the damage to the 800 MHz system and disaster recovery consulting services to help guide the County through the complex FEMA process, the money received will be reallocated to this project.</p>	<b>216,200</b>
<b>31350</b>	<p><b>Operating Project 350</b>            Operating category funding for the Emergency Medical Services (EMS) Impact Fee Fund (350) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.</p>	<b>64,800</b>
<b>99350</b>	<p><b>X-fers/Reserves - Fund 350</b>            The Interfund Transfers and Reserves for the Emergency Medical Services (EMS) Impact Fee Fund 350 are for the following items:            \$ 180,600 Series 2011 Bond debt service payments for the Emergency Service Center (ESC) Transfer to fund 298.            \$ 109,000 Series 2013 Bond debt service payments for the Emergency Service Center (ESC)-Transfer to fund 298.            \$132,000 Series 2010 Bond debt service payment for land purchase along Old US-41 and additional funding for the ESC building-Transfer to fund 298.            \$162,700 Reserve for Debt Service for the 2011 Bond.            \$ 54,500 Reserve for Debt Service for the 2013 Bond.</p> <p>The Reserve for Debt Service insures that the EMS Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.</p>	<b>638,800</b>
<b>Total Emergency Medical Services</b>		<b>919,800</b>

**Collier County Government**  
**Fiscal Year 2019 thru 2023 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2019 Adopted
<b><u>Facilities Management</u></b>		
<b>52162</b>	<b>A/C, Heating, &amp; Ventilation Repairs</b> Major maintenance, repair, or replacement of air conditioning, heating, and ventilation equipment to all Governmental buildings. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc.) shall provide funding for all repairs, replacements, or maintenance of the equipment.  In FY 19 planned projects includes the maintenance of several County buildings, i.e., - Building H, Building B, Building D, Chillier Plant Ice storage tanks, Collier County campus main water loop, Marco Island library, as well as Immokalee Government Center.	<b>1,700,000</b>
<b>50105FM</b>	<b>Asset Management</b> Facilities Management is next in implementing Asset Management. Asset Management is an enterprise-wide integrated program to manage Collier County's capital assets.	<b>200,000</b>
<b>52163</b>	<b>Fire Alarms/Life Safety</b> General maintenance, repair, or replacement of electrical infrastructure, fire alarms and life safety items to all Governmental buildings. If the building is occupied by an Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide the necessary funding.	<b>470,000</b>
<b>52525</b>	<b>General Building Repairs</b> General maintenance, repair, refurbishment, or renovations to all Governmental buildings (work involved is not plumbing, reroofing, A/C repairs, fire alarms, life safety, or painting). Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.	<b>820,200</b>
<b>52506</b>	<b>Paint Plan</b> Major painting all Governmental buildings (interior and exterior). Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding for all painting projects.	<b>337,400</b>
<b>52161</b>	<b>Reroofing Projects</b> Major maintenance, replacement, recoating, engineering, and design of roofs to all Governmental buildings. Enterprise facilities (Water/Sewer District, Solid Waste, Community Development, etc) or facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding for all repairs, replacements, or maintenance of roof replacement projects.	<b>909,000</b>
<b>99301</b>	<b>X-fers/Reserves - Fund 301</b> General Government Facilities Impact Fee Fund 390 requires a loan from the 1/3 of a mill equivalent General Fund capital allocation money. Annual impact fee revenue collections are not sufficient to pay next year's debt service payments. Also budgeted in this project is a Reserve for Contingencies in the amount of \$800,000. Although the \$800,000 is sitting in the Public Utilities Department page, it may be accessed by any of the other Departments.	<b>3,905,900</b>
<b>99390</b>	<b>X-fers/Reserves - Fund 390</b> The Interfund Transfers and Reserves for the General Governmental Facilities Impact Fee Fund 390 are for the following items: \$1,576,300 Series 2010 Bond debt service payment for the additional funding for the Emergency Services Center (ESC), Courthouse Annex and Fleet Facility (growth portion)-Transfer to 298. \$ 208,300 Series 2010B Bond debt service payment for the North Naples Government Satellite Offices -Transfer to 298. \$2,250,900 Series 2011 Bond debt service payment for Fleet, Annex, Parking Garage, and ESC -Transfer to 298. \$1,358,400 Series 2013 Bond debt service payment for Fleet, Annex, Parking Garage, and ESC -Transfer to 298. \$ 201,200 Reserve for Debt Service on the Series 2010B Bond \$2,028,000 Reserve for Debt Service on the Series 2011 Bond \$ 679,200 Reserve for Debt Service on the Series 2013 Bond  The Series 2010B, 2011 and the 2013 Bonds debt service payments (transfer to fund 298) have principal and interest payments due on October 1. The Reserve for Debt Service insures that there is sufficient cash on October 1 to make the required debt service payment.	<b>8,302,300</b>
<b>Total Facilities Management</b>		<b>16,644,800</b>



**Collier County Government  
Fiscal Year 2019 thru 2023 Capital Improvement Program - Project Descriptions by CIP Category**

<b>Project#</b>	<b>Project Title / Description</b>	<b>FY 2019 Adopted</b>
<b><u>Growth Management</u></b>		
<b>50161</b>	<b>CDS Bldg Repairs and Maintenance</b> General maintenance, repair, refurbishment, and renovations to the Community Development and Planning Services building (may involve generators, plumbing, reroofing, A/C, fire alarms, life safety, and painting).	<b>4,300,000</b>
<b>50162</b>	<b>Comm &amp; Devel Building</b>	<b>4,714,800</b>
<b>50100</b>	<b>Flood Plain Mapping</b> On April 24, 2011, the Board approved to prepare the re-analysis of the floodplain for the 10 basins outside the area of the County's Preliminary Digital Flood Insurance Rate Map (DFIRM) appeal plus a re-analysis of the coastal flooding.	<b>1,200</b>
<b>60210</b>	<b>Pollution Control Equipment</b> This project is for purchasing critical equipment and instrumentation that support pollution prevention and remediation projects.	<b>50,000</b>
<b>50150</b>	<b>Pollution Control Space Planning</b> This project is for future Pollution Control office/laboratory space needs. The future expenditures will be capital in nature, either improving a leased space or building a new structure.	<b>50,000</b>
<b>Total Growth Management</b>		<b>9,116,000</b>

**Collier County Government**  
**Fiscal Year 2019 thru 2023 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2019 Adopted
<b><u>Hurricane Irma</u></b>		
<b>50154</b>	<b>Hurricane Irma</b> Additional appropriations have been added to FY19 to make necessary repairs.  \$6,437,000 - Beach Renourishment & Inlet Management Fund 195 \$ 550,000 - Pelican Bay Irrigation and Landscape Fund 322 \$ 500,000 - Airport Capital Fund 496	<b>7,487,000</b>
<b>Total Hurricane Irma</b>		<b><u>7,487,000</u></b>

**Collier County Government  
Fiscal Year 2019 thru 2023 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2019 Adopted
	<b><u>Isle of Capri Fire &amp; Ochopee Fire</u></b>	
<b>31372</b>	<b>Operating Project 372</b> Operating category funding for the Ochopee Fire Impact Fee Fund (372) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	<b>24,200</b>
	<b>Total Isle of Capri Fire &amp; Ochopee Fire</b>	<b>24,200</b>

**Collier County Government**  
**Fiscal Year 2019 thru 2023 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2019 Adopted
<b><u>Landscape Capital</u></b>		
60206	<b>Collier Blvd Landscaping</b> Landscape beautification of medians and roadway segments along Collier Boulevard.	329,100
60193	<b>Davis Blvd Landscaping</b> Landscape beautification of a segment along Davis Boulevard, partially funded by a grant from the Florida Department of Transportation.	89,600
60208	<b>Immokalee Rd Landscaping</b> Landscape beautification of medians and roadway segments along Immokalee Road.	50,000
60216	<b>Oil Well Rd Landscaping</b> Landscape beautification of medians and roadway segments along Oil Well Road.	1,640,000
31112	<b>Operating Project 112</b> Operating category funding for the Landscape Beautification Fund (112) is required for expenses not specifically part of a capital project. Typical expenditures of this type are administrative costs.	28,600
60217	<b>Radio Road Landscaping</b> Landscape beautification of medians and roadway segments along Radio Road.	42,500
60207	<b>S Barbara Blvd Landscaping</b> Landscape beautification of medians and roadway segments along Santa Barbara Boulevard.	624,000
60218	<b>US 41 Landscaping</b> Landscape beautification of medians along US Route 41.	70,700
99112	<b>X-fers/Reserves - Fund 112</b> Reserve for contingencies and future capital projects are recorded in this project for the Landscape Capital Fund 112.	57,700
<b>Total Landscape Capital</b>		<b><u>2,932,200</u></b>

**Collier County Government**  
**Fiscal Year 2019 thru 2023 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2019 Adopted
<b><u>Libraries</u></b>		
<b>54001</b>	<b>Books, Pubs. &amp; Library Mat (301)</b> The 2017 AUIR (Annual Update Inventory Report) reported a peak seasonal population county wide of 450,560 for FY 2019. Based on a level of service of 1.87 items in the Library collection per capita, the Library should have 842,547 items. New (growth) items are purchased out of impact fees; however, replacement items are to be funded by another source. It is estimated that 4% of the items are replaced annually at an approximate cost of \$25.84 per item, total cost of \$870,800. Available General Fund funding for this initiative is \$690,000.	<b>690,000</b>
<b>54264</b>	<b>Fiber Optic</b> Upgrade five libraries to fiber connection for improved internet speed providing better service to our citizens. The fiber will allow the Libraries to transition to the County's 252 exchange, upgrade the phone system and install better security measures.	<b>160,000</b>
<b>99301ps</b>	<b>X-fers/Reserves - Fund 301 Public Services</b> Library Impact Fee Fund requires a loan from the 1/3 of a mill equivalent General Fund capital allocation money. Annual impact fee revenue collections are not sufficient to pay next year's debt service payments.	<b>233,500</b>
<b>99355</b>	<b>X-fers/Reserves - Fund 355</b> The Interfund Transfers and Reserves for the Library Impact Fee Fund 355 are for the following items: \$ 444,600 Series 2010B Bond debt service payment for the North Naples Regional Library-Transfer to 298 \$ 626,500 Series 2010 Bond debt service payment for the South Regional Library and the Golden Gate Library Expansion-Transfer to 298. \$ 428,600 Reserve for Debt Service  The debt service payment (transfer to fund 298) for the North Naples Regional Library has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Library Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	<b>1,499,700</b>
<b>Total Libraries</b>		<b><u>2,583,200</u></b>

**Collier County Government**  
**Fiscal Year 2019 thru 2023 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2019 Adopted
<b><u>Misc Capital</u></b>		
<b>50141</b>	<b>311 - Information Network Program</b> Establish a program to provide a prompt, courteous, and professional customer service experience to residents, visitors, and businesses seeking general government information and service information. This program will serve as a single point of entry for and resolution of information and service requests.	<b>50,000</b>
<b>99301as</b>	<b>X-fers/Reserves - Fund 301 - Admin Serv</b> The Interfund Transfers and Reserves for the Countywide Capital Improvement Fund 301 - Administrative Services portion are for the following items: \$378,000 Loan to EMS Impact Fee Fund 350 to provide start-up budget to fund the next EMS station in the Golden Gate Estates area and debt service payments on existing debt.  According to the Budget Policy adopted by the Board on March 13, \$2.1 million was to be provided for the Estates EMS station. However due to the uncertainty of the timing of FEMA revenues, \$1,883,800 was reallocated to cash-flow the Hurricane Irma repairs (800 MHz system) and disaster recovery consulting services. Once FEMA and insurance proceeds are received, the cash will go to fund the new station.	<b>378,000</b>
<b>Total Misc Capital</b>		<b>428,000</b>

**Collier County Government**  
**Fiscal Year 2019 thru 2023 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2019 Adopted
<b><u>Museum</u></b>		
<b>50504</b>	<b>Ev General Repairs &amp; Painting</b> HVAC at the Museum of the Everglades (Ev) was inundated in Hurricane Irma. The replacement system should take into consideration the historic nature of the building as well as mitigation opportunities. In FY 18 a historic structure evaluation and design of a replacement HVAC system will be completed. FY 19 funding is to replace the system.	<b>32,000</b>
<b>50520</b>	<b>Ev Lecture Space Improv</b> Lecture/theater space improvements to the Museum of the Everglades (Ev) to facilitate on-demand videos as well as educational presentations for the public.	<b>32,000</b>
<b>50519</b>	<b>Master Plan - Robert's Ranch</b> Site master planning at Roberts Ranch for pathways installation, ADA accessibility, sitewide thematic interpretation, restorations of historic groves and landscaping, and adaptive reuse of the horse barn and bunk house as interpretive spaces.	<b>136,000</b>
<b>50517</b>	<b>MI General Repairs</b> Marco Island Historical Museum (MI). FY 18 installation of an automatic backup generator to provide power for security and HVAC as required for the Key Marco Cat loan. FY 19 planning for improvements to the gazebo to provide outdoor classroom space.	<b>25,000</b>
<b>50521</b>	<b>ND Caboose Repairs</b> Restoration of the 1909 Caboose at the Naples Depot (ND) Museum.	<b>45,000</b>
<b>50522</b>	<b>ND Lecture Space Improv</b> Lecture/theater space improvements to the Naples Depot (ND) Museum to facilitate educational presentations for the public.	<b>20,000</b>
<b>99314</b>	<b>X-fers/Reserves - Fund 314</b> Reserve for future capital projects for the Museum Capital Fund 314 is recorded in this project. The museum is currently applying for grants and the budget set aside in Reserves will be used for the required match.	<b>95,300</b>
<b>Total Museum</b>		<b>385,300</b>

**Collier County Government**  
**Fiscal Year 2019 thru 2023 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2019 Adopted
<b><u>Parks &amp; Recreation</u></b>		
80361	<b>951 Floating Dock &amp; Ladders</b> Install new floating docks at the 951 Boat Park and repair/replace ladders. In FY19, sea wall repairs are scheduled. The sea wall by the boat ramp (holding the dirt back off the ramp) and by the docks qualify to be funded by boating improvement dollars.	325,000
80321	<b>AOlesky Sea Wall Repair</b> Stabilize 400LF of shoreline at Ann Olesky Park on Lake Trafford in Immokalee.	260,000
80039	<b>Big Corkscrew Island Pk</b> Design and construct the Big Corkscrew Island Park in phases. The first phase includes developing the land to include athletic fields and hard courts; pathways; and a community and fitness center.	6,525,800
80071	<b>Boat Ramp Minor Repairs</b> In FY19, a nonskid surface will be applied to the boat ramp at Goodland marina.	25,000
80394	<b>Caxambas Community Center</b> Design, permit, and construct a community center at Caxambas Boat Park.	1,500,000
80392	<b>Cocohatchee Floating Dock</b> Install a new floating dock at Cocohatchee marina.	50,000
80307	<b>ComPk - Athletic Field/Court Maint</b> Major maintenance, repair, or replacement of athletic fields and courts at the various community and neighborhood park system.	272,000
80306	<b>ComPk - IWF Repair</b> Repair and maintain Interactive Water Features (IWF) at the various community parks	70,000
80401	<b>ComPk - Lighting Infrastructure Maint</b> Major maintenance, repair, or replacement of the lighting infrastructure at the various community and neighborhood parks. In FY19, lighting fixtures will be upgraded at the East Naples Community Park.	300,000
80305	<b>ComPk - Playground/Shade Structure Maint</b> Major maintenance, repair, or replacement of playground equipment and shade structures at the various community and neighborhood parks.	175,000
80406	<b>ComPk - Pool Repairs</b> Major maintenance, repair, or replacement of the pool pumps, slides, interactive water features, and pools at the various community parks. In FY19, a new spray feature for the kiddie pool and a new slide is scheduled at the Immokalee Sports Complex.	380,000
80381	<b>ComPk Artificial Turf</b> In FY19, the athletic fields in Eagle Lake Community Park are scheduled to be replaced.	1,000,000
80382	<b>DCA Lely Barefoot Beach Landing</b> On March 22, 2005, the Board approved a developer's contribution agreement (DCA). Per the agreement, the Board received \$1 million in July 2017 for the purpose of increasing public beach access. The Developer shall construct or, cause to be constructed, a docking facility in the Lely Barefoot Beach Preserve, to be utilized as a landing facility for the public transported via ferry to the Preserve.	1,000,000
80383	<b>DCA Parking</b> On March 22, 2005, the Board approved a developer's contribution agreement (DCA). Per the agreement, the Board received \$1 million in July 2017 for the purpose of enhancing public boating access to the Gulf of Mexico. Parks and Recreation Division is to purchase, or purchase and construct, land to be utilized to enhance public access to the water, in the area bonded on the north by Bonita Beach Road, south by Vanderbilt Beach Road, east by US41, and west by the Gulf of Mexico.	1,000,000
80274	<b>E Naples Com Pickleball</b> East Naples Community Park Pickleball reconfiguration.	400,000
80322	<b>Mar-Good Cottage Restoration</b> Restore historic cottage at the Mar-Good Harbor Park.	50,000
80384	<b>NCRP Pool pumps &amp; motors</b> Major maintenance, repair, or replacement of the pool pumps and motors at the Sun-N-Fun water park.	50,000



**Collier County Government**  
**Fiscal Year 2019 thru 2023 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2019 Adopted
<b><u>Parks &amp; Recreation</u></b>		
31346	<b>Operating Project 346</b> Operating category funding for the Unincorporated Community and Regional Park Impact Fee Fund (346) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	100,000
80386	<b>Port of the Isle ladder, bumper, piling repairs</b> Repair and replace ladders, bumpers and pilings at the Port of the Island marina.	50,000
80313	<b>RegPk - Fiber Optics</b> Fiber Optics in the Community Centers is necessary to ensure continuous connection to cash handling POS system.	100,000
80411	<b>RegPk - Lighting Infrastructure Maint</b> Major maintenance, repair, or replacement of the lighting infrastructure at the various regional parks. In FY19, the light poles at the Port of the Islands marina are scheduled to be upgraded.	110,000
80262	<b>RegPk - Pathway/Road Repairs</b> Major maintenance, repair, or replacement of sidewalks, pathways, and roads within the regional park system. In FY19, Sugden Park and North Collier Regional Park have projects scheduled.	100,000
80216	<b>RegPk - Sun-N-Fun Pool Repairs</b> Major maintenance, repair, or replacement of the pool pumps, slides, towers, and pools at the Sun-N-Fun Lagoon. In FY19 the following repairs are scheduled: Thrusters, tower rehab, interactive water feature spray nozzles replacement, and pool marcite & tile replacement.	365,000
80201	<b>SFWMD Settlement</b> The South Florida Water Management District (SFWMD) settlement of \$3 million are to be used for ATV recreational riding. The interest earnings from the settlement are budgeted here to fund a Ticket to Ride Program.	30,000
99303	<b>X-fers/Reserves - Fund 303</b> The Interfund Transfers and Reserves for the Florida Boating Capital Improvement Fund 303 are for the following: \$ 14,000 Transfer to Tax Collector (for the collection of boater vessel registration fees). \$320,800 Reserves for the future capital projects.  Per Florida Statutes section 328.72(15), the portion of the state vessel registration fees returned to county governments is for the sole purposes of providing, maintaining, or operating: *Recreational channel marking and other uniform waterway markers, *Public boat ramps, lifts, and hoists, *Marine railways, *Boat piers, docks, mooring buoys, and other public launching facilities; and *Removing derelict vessels, debris that specifically impede boat access, not including the dredging of channels, and vessels and floating structures deemed a hazard to public safety and health for failure to comply with s. 327.53.  Per Florida Statutes section 328.66(1), the vessel registration optional fee proceeds are expended for the patrol, regulation, and maintenance of the lakes, rivers, and waters and for the other boating-related activities.	334,800
99305	<b>X-fers/Reserves - Fund 305</b> The \$3 million settlement from South Florida Water Management District (SFWMD) is budgeted in Reserves for a future ATV Park.	3,009,000
99345	<b>X-fers/Reserves - Fund 345</b> The Interfund Transfers and Reserves for the Regional Park Impact Fee Fund 345 are for the following items: \$50,000 Series 2011 and 2013 Bond debt service payment for the North Collier Regional Park - Transfer to 298.	50,000

**Collier County Government**  
**Fiscal Year 2019 thru 2023 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2019 Adopted
<b><u>Parks &amp; Recreation</u></b>		
<b>99346</b>	<b>X-fers/Reserves - Fund 346</b> The Interfund Transfers and Reserves for the Unincorporated Community and Regional Parks Impact Fee Fund 346 are for the following items: \$2,888,200 Series 2011 and 2013 Bond debt service payment for the North Collier Regional Park - Transfer to 298. \$2,535,800 Reserve for Debt Service for the Series 2011 Bond \$ 61,700 Reserve for Debt Service for the Series 2013 Bond  The debt service payment for the North Collier Regional Park has a principle and interest payment due on October 1. This Reserve for Debt Service insures that the Park Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	<b>5,485,700</b>
<b>Total Parks &amp; Recreation</b>		<b><u>23,117,300</u></b>

**Collier County Government**  
**Fiscal Year 2019 thru 2023 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2019 Adopted
<b><u>Pelican Bay Capital</u></b>		
50157	<b>Asset Management</b> Asset Management related initiatives such as GIS layering and tree inventory risk assessments for the Pelican Bay MSTBU.	<b>75,000</b>
50126	<b>Beach Renourishment Initiative</b>	<b>200,000</b>
51100	<b>Clam Bay Restoration</b> Monitoring and maintenance activities to address the health of the mangroves and additionally, activities such as Clam Pass maintenance and water quality monitoring. <ul style="list-style-type: none"> <li>•Management Report. Report to be prepared annually that indicates outlines monitoring results and mangrove health.</li> <li>•Biological Monitoring of the Clam Bay System. This evaluates the biological health of the mangroves. This will include tracking growth, re-vegetation, seedling recruitment and other biological parameters through the annual monitoring of the established transects and plots throughout the system tracking long term trends, improvements and identifying declining areas. Ground monitoring will be performed in conjunction with an aerial photograph of the area. In addition, the monitoring of exotic plant species will be monitored and managed so that the percentage is kept below 1%.</li> <li>•Hydrographic Monitoring. Continued monitoring of the 4 recording tide gauges and tide staff gauges positioned throughout the Clam Bay System and water level gauges located in the Mangrove Forest and surveying of estuary creeks.</li> <li>•Exotic/Invasive Plant Control Program. A maintenance program to be implemented to control exotic plant material and nuisance plant material with the Clam Bay System.</li> <li>•Interior Channel Maintenance. Implement a maintenance program for the cleaning of the Clam Bay Interior Channels. There are approximately 40,000 L.F. of channels of which it is estimated 50% will require maintenance as field identified.</li> <li>•Beach Tilling. To comply with the permit requirements for dune restoration.</li> </ul>	<b>181,400</b>
50143	<b>Field Site Improvements</b>	<b>350,000</b>
50066	<b>Pelican Bay Hardscape Upgrades</b> Design parameters are being established for the enhancement of the Pelican Bay streetscape that includes renovations to the landscape, sidewalks, street lighting and hardscape elements. These funds would begin the implementation of this project upon coordination with the Pelican Bay Services Division Board.	<b>266,100</b>
51026	<b>Pelican Bay Lake Bank Enhance</b> Installation of Erosion Barrier Tube for the enhancement of the water management system lake banks.	<b>500,000</b>
50103	<b>Pelican Bay Traffic Sign Renovation</b> Renovation of decorative traffic sign posts.	<b>75,000</b>
50158	<b>Roadway Improvements</b> Roadway and related improvements within the Pelican Bay MSTBU.	<b>40,000</b>
99320	<b>X-fers/Reserves - Fund 320</b> Interfund Transfers, Transfers to Constitutional Officers and Reserve for Future Capital Projects are recorded in this project.	<b>44,400</b>
99322	<b>X-fers/Reserves - Fund 322</b> Interfund Transfers, Transfers to Constitutional Officers and Reserve for Future Capital Projects are recorded in this project.	<b>1,149,000</b>
<b>Total Pelican Bay Capital</b>		<b><u>2,880,900</u></b>

**Collier County Government**  
**Fiscal Year 2019 thru 2023 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2019 Adopted
<b><u>Sheriff Office</u></b>		
<b>53172</b>	<b>Building J Renovation/Repair</b> Major repairs and/or replacement of building related equipment for the Jail, including re-roofing, A/C repairs, painting, fire alarm maintenance, plumbing upgrades, general building improvements, storm protection and compliance to the American with Disabilities Act.	<b>500,000</b>
<b>53010</b>	<b>Sheriff Law Enforcement Capital Improvements</b> Replacement, repair, engineering, and design of general building repairs for various Collier County Sheriff's Office facilities, which includes but is not limited to the following: Structural repairs, Heating, Ventilation, Air Conditioning (HVAC) system study, HVAC replacements, roof replacements, plumbing upgrades, Etc.	<b>500,000</b>
<b>99301so</b>	<b>X-fers/Reserves - Fund 301 - Sheriff</b> The Interfund Transfers and Reserves for the Countywide Capital Improvement Fund 301 - Constitutional Officers portion are for the following items: \$457,500 loan to Correctional Impact Fee fund (381) to assist in next year's debt service payment.	<b>457,500</b>
<b>99381</b>	<b>X-fers/Reserves - Fund 381</b> The Interfund Transfers and Reserves for the Correctional Facilities Impact Fee Fund 381 are for the following items: \$1,552,500 Series 2011 Bond debt service payment for the Naples Jail Expansion - Transfer to 298. \$ 285,500 Series 2013 Bond debt service payment for the Naples Jail Expansion - Transfer to 298. \$1,273,800 Reserve for Debt Service on the Series 2011 bond. \$ 142,800 Reserve for Debt Service on the Series 2013 bond.  The debt service payment for the Naples Jail Expansion has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Correctional Facilities Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	<b>3,254,600</b>
<b>99385</b>	<b>X-fers/Reserves - Fund 385</b> The Interfund Transfers and Reserves for the Law Enforcement Impact Fee Fund 385 are for the following items: \$1,029,900 Series 2010 Bond debt service payment for the additional funding for the ESC, Special Operations Building and Sheriff's Fleet building - Transfer to 298. \$ 437,300 Series 2011 Bond debt service payment for the Emergency Service Center (ESC)-Transfer to 298. \$ 263,900 Series 2013 Bond debt service payment for the Emergency Service Center (ESC)-Transfer to 298. \$ 394,000 Reserve for Debt Service on the Series 2011 bond \$ 132,000 Reserve for Debt Service on the Series 2013 bond.  The debt service payment for a portion of the Emergency Service Center (ESC) building has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Law Enforcement Facilities Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	<b>2,257,100</b>
<b>Total Sheriff Office</b>		<b><u>6,969,200</u></b>

**Collier County Government**  
**Fiscal Year 2019 thru 2023 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2019 Adopted
<b><u>Solid Waste Capital</u></b>		
<b>70171</b>	<b>County 305 Masterplan</b> Purpose: Coordinate a master plan for the County 305 property located off White Lake Boulevard adjacent to the Collier County Landfill. The Division, in conjunction with the Transportation Division, will develop a comprehensive master plan to include public utility facilities, Wilson-Benfield extension, and diversion of the Golden Gate Canal. Method: A request for proposal (RFP) will be developed to select a vendor to develop a master plan. End State: A comprehensive master plan for the County 305 property.	<b>150,000</b>
<b>59001</b>	<b>Driveway Turn-Around Program</b> Purpose: Reinforce and widen residential driveways where hammerhead construction is not feasible. These reinforced driveways will allow solid waste franchise trucks to turn around in a safe manner. The reinforced driveways are also used by ambulances, fire trucks, and school buses. Method: Competitive construction bid process. End State: Improve public safety by providing turn-around capabilities on public roads for solid waste collection vehicles so that the vehicles do not have to back out of dead-end streets.	<b>100,000</b>
<b>59012</b>	<b>Expansion of Landfill</b> Purpose: Maximize existing facilities and assets through expansion of the Collier County Landfill in compliance with the Integrated Solid Waste Management Strategy and the Solid Waste Sub-Element (Policy 2.4). The program includes engaging the services of qualified engineering consultants to develop options, assessment and feasibility studies for increasing landfill disposal capacity through southern, eastern or western expansion at the existing Collier County Landfill property and/or surrounding properties; provide funding to purchase property, mitigation credits and mitigation property to optimize landfill capabilities. Method: Fixed-term contracts will be used for studies and design as well as mitigation purchases. End State: Extend the life of the Collier County Landfill by maximizing the use of the existing landfill site providing disposal capacity for the citizens of Collier County.	<b>50,000</b>
<b>70232</b>	<b>Immokalee Facility Upgrade HWW</b> Purpose: Upgrade the facilities at the Immokalee Transfer Station that are the responsibility of the county to better serve and create a safer environment for the landfill customers. Design and permit of Household Hazardous Waste (HWW) collection facilities to provide safe, convenient and environmentally responsible options for area residents and qualified small businesses desiring to properly dispose of flammable liquids, aerosols, pool chemicals, cleaning chemicals, used oil, mercury-containing devices, propane tanks, medical sharps, pharmaceuticals, fluorescent bulbs, batteries, electronics, used paints, pesticides and fungicides to comply with Title 29 of the Code of Federal Regulations, part 1910 Hazardous Materials and Florida Administrative Code Chapter 69A-69 Florida Fire Prevention Code. The recovered household hazardous waste diverts hazardous materials from the landfill which have potential for release into the environment). Method: Fixed-term services contracts and/or competitive construction bids. End State: Improved county facilities that will better serve the residential and commercial customers that utilize the transfer station while diverting recyclables and hazardous waste material from the landfill.	<b>100,000</b>
<b>59008</b>	<b>Infrastructure Maintenance</b> Purpose: Perform regular preventative maintenance for solid waste facilities to include inspections of roofs, gates, garage doors, fences, HVAC (heating, ventilation, air conditioning) systems, site, fire sprinklers, cameras, and card access. Planned projects included preventative maintenance and repairs of the previously listed assets. Method: Fixed term services contracts and/or competitive construction bids. End State: Enhanced and fully compliant Division facilities.	<b>50,000</b>
<b>70108</b>	<b>Infrastructure TSP - ITS</b> Purpose: A technical support program (TSP) to optimize the operating efficiency at the Immokalee Transfer Station (ITS) by increasing the safety of the facility by completing projects relating to rehabilitation, replacement and optimization of HVAC (heating, ventilation, air conditioning) systems, roofs, and security systems. Also implement a program to enhance the utilization and life cycle expectancy of the ITS by maintaining facilities in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Planned projects include fiber and scale upgrades. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant ITS that will ensure safety for employees, and extend the life cycle of the facility and its vertical assets.	<b>25,000</b>

**Collier County Government**  
**Fiscal Year 2019 thru 2023 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2019 Adopted
<b><u>Solid Waste Capital</u></b>		
<b>70107</b>	<b>Infrastructure TSP - Landfill</b> Purpose: A technical support program (TSP) to optimize the operating efficiency and increase the safety of the facility by completing projects relating to rehabilitation, replacement, and optimizations of HVAC (heating, ventilation, air conditioning) systems, roofs, security systems, and other vertical assets existing at the landfill facilities. Also implement a program to enhance the utilization and life cycle expectancy of the landfill facilities by maintaining facilities in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Planned upgrades include exterior gate enhancements, storm shutter replacement, and new storage sheds for the environmental compliance team. Method: Fixed term services contracts and/or competitive construction bids. End State: Enhanced and fully compliant landfill facilities that will ensure safety for employees, and extend the life cycle of the facility and its vertical assets.	<b>75,000</b>
<b>70106</b>	<b>Infrastructure TSP - Recycling Centers</b> Purpose: A technical support program (TSP) to optimize the operating efficiency and increase the safety of the facility by completing projects relating to rehabilitation, replacement and optimizations of HVAC (heating, ventilation, air conditioning) systems, roofs, security systems, and other vertical assets existing at the recycling drop-off centers. Also implement a program to enhance the utilization and life cycle expectancy of the recycling drop-off centers by maintaining facilities in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Planned upgrades include enhancements such as door, storm shutters, and overhead garage door replacements. Method: Fixed term services contracts and/or competitive construction bids. End State: Enhanced and fully compliant recycling drop-off centers that will ensure safety for employees and customers, and extend the life cycle of the facility and its vertical assets.	<b>75,000</b>
<b>70219</b>	<b>Landfill Leachate Deep Injection Well</b> Purpose: To construct a Deep Injection Well (DIW) for long term disposal of leachate. Leachate disposal is required in the Solid Waste Sub-Element (Policy 2.2) of the land Development Code and as regulated by FAC 62-701.500 Landfill Construction Requirements, and FAC 62-701.510 Leachate Monitoring Requirements. Due to the large volume of leachate generated by the landfill, and potential impacts from tropical storms, an improved disposal and/or treatment system is needed. Method: Fixed-term contracts and competitive construction bids. End State: A fully compliant landfill program that will meet all rules, regulations, and future disposal demands as well as community expectations.	<b>7,000,000</b>
<b>59005</b>	<b>Landfill Technical Support</b> Purpose: Upgrade the county-owned facilities at the Collier County Landfill and the Immokalee Transfer Station to better serve and create a safer environment for customers. Planned projects include improving access roadways to more safely handle the heavy traffic entering the landfill, better customer access, landfill operating software upgrades, and improving the municipal solid waste removal system. Method: Fixed-term services contracts and/or competitive construction bids. End State: Improved county facilities that will better serve the residential and commercial customers that utilize the landfill.	<b>250,000</b>
<b>70168</b>	<b>N Collier Hazardous Waste Storage Exp</b> Purpose: Design and permit expansion of the hazardous waste storage at the North Collier Recycling Drop-off Center (NCRDC). The NCRDC serves more than 15,000 customers a year. This expansion will provide additional capacity to temporarily store more material to better serve Collier County residents. Method: Fixed-term contracts will be used to design and permit the facility; construction will be through the competitive construction bid process. End State: A expanded hazardous waste storage facility to serve the residents of Collier County.	<b>100,000</b>
<b>70231</b>	<b>NE Hazardous Waste Storage</b> Purpose: Design and permit a new storage facility at the Northeast Recycling Drop-off Center (NERDC). This new facility will provide additional capacity to temporarily store more material to better serve Collier County residents. Method: Fixed-term contracts will be used to design and permit the facility; construction will be through the competitive construction bid process. End State: An expanded hazardous waste storage facility to serve the residents of Collier County	<b>100,000</b>

**Collier County Government**  
**Fiscal Year 2019 thru 2023 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2019 Adopted
<b><u>Solid Waste Capital</u></b>		
<b>59009</b>	<b>Northeast Recycling Drop-off Center</b> Purpose: Provide a safe, convenient, neighborhood recycling center in northeast Collier County to serve the needs of the residents in that area as defined in the Solid Waste Sub-Element (Policy 1.3) of the Land Development Code. This recycling center follows the Integrated Solid Waste Management Strategy of providing additional Recycling Drop-off Centers in the intermediate time frame. Development of this new center will augment overall recycling efforts, save valuable landfill space and, most importantly, remove hazardous waste from the environment. In doing so, it will help protect ground water and other environmental resources. The location is an 11-acre site just off Immokalee Road, east of the Collier County Fairgrounds. Funding for FY18 includes building construction, fire main, utilities and security. Method: Fixed-term contracts will be used to design and permit the facility; construction will be through the competitive construction bid process. End State: Extend the life of the Collier County Landfill by diverting hazardous and recyclable materials from the landfill.	<b>100</b>
<b>59013</b>	<b>Physical/Cyber Security</b> Purpose: Multi-year program to provide both physical and virtual protection of assets that are imbedded in critical compliance-driven operations, including physical access points such as gates, fences, card access and recording devices, as well as cyber threats such as network intrusion and cyber hacking that could directly impact operations. Evaluate and prioritize mitigation to resolve risk and exposure to maintain compliance with Department of Homeland Security requirements. Planned projects include additional card access and cameras at the recycling drop-off centers and the landfill. Method: Internal resources and fixed-term contracts. End State: Compliant and secure infrastructure.	<b>100,000</b>
<b>59003</b>	<b>Recycling Center Technical Support</b> Purpose: Optimize the operating efficiency and increase the safety of facility operations by upgrading and modernizing the existing recycling drop-off centers at Marco Island, Immokalee, Naples Airport, North Collier and Carnes town. Planned upgrades include new storage sheds for recyclables, and auditory and visual alarm systems for emergency notification. Method: Fixed-term services contracts and/or competitive construction bids. End State: Upgraded recycling centers that will ensure safety for employees and customers, provide environmental protection for residents, and further extend the life of the landfill by diverting recyclable and hazardous materials from the landfill.	<b>250,000</b>
<b>59007</b>	<b>Resource Recovery Business Park</b> Purpose: Provide for critical functions such as staging sites for storm debris recovery operations, construction and demolition materials recycling, yard waste recycling, bio-solids processing, Leachate management, special materials recycling, and a materials recovery facility in a centrally located facility north of the Collier County Landfill. The project envisions a public/private mix of investment and operations to meet the goal of providing emerging and proven technology at best value. The facility is located on a 344-acre parcel immediately north of the existing Collier County Landfill. Fifty percent of the parcel will be set aside as preserve, consistent with the county's good neighbor policy. Funding includes mitigation, clearing, utility and roadway construction, and platting. Method: Competitive construction bid for initial site construction services. End State: A comprehensive resource recovery business park that will service the solid waste management operations, provide public/private partnership opportunities, and extend the life of the landfill by reducing the solid waste stream being land filled.	<b>1,000,000</b>
<b>99474</b>	<b>X-Transfer/Reserve/Interest-Fd 474</b> Reserves and repayments of hurricane Irma loans are budgeted in this project.	<b>3,138,400</b>
<b>Total Solid Waste Capital</b>		<b>12,563,500</b>

**Collier County Government**  
**Fiscal Year 2019 thru 2023 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2019 Adopted
<b><u>Stormwater</u></b>		
<b>51803</b>	<b>Gateway Triangle Improvements</b> Construction of the pond and pump station has been completed. The pumping station is designed to discharge treated stormwater runoff to two different locations: one south of US41, and one into a new stormwater system along the west side of Brookside Drive north of Davis Blvd (north outfall). Currently, the north outfall is closed (Brookside). A study has been completed demonstrating that utilization of the Brookside outfall will have no adverse impacts to the adjacent homes or streets in the neighborhood. A multiyear water quality testing program was instituted in 2016 to analyze the quality of both the surface water in the Gateway area stormwater pond and the Brookside canal. Brookside Homeowners Association coordination continues, as well as planning for water level sensor installation and pump station control upgrades.	<b>20,000</b>
<b>60222</b>	<b>I-75 Coco Interconnect</b> Feasibility and preliminary design for a potential joint project with the Big Cypress Basin/South Florida Water Management District to better manage flows within the Immokalee Road / Cocohatchee Canal and the I-75 canal during storms, times of peak flows, etc.	<b>500,000</b>
<b>60143</b>	<b>Immokalee Stormwater Improvement</b> This project includes an update to the Immokalee Stormwater Master Plan, future stormwater treatment pond siting feasibility analysis, coordination with the Lake Trafford Management Group, and the Immokalee Water and Sewer District. Future stormwater management improvement projects, as prioritized by the master plan update, will be fully coordinated and vetted with the Immokalee Community Redevelopment Agency.	<b>15,000</b>
<b>60139</b>	<b>Naples Park Area Improvements</b> In coordination with the Public Utilities Division, this project includes water main and sanitary sewer collection system replacements, as well as roadside stormwater management system improvements. Roadside stormwater improvements are occurring in conjunction with utility replacement work on all east-west streets in the Naples Park Subdivision. This is a multiyear, multi-phase project.	<b>3,200,000</b>
<b>60127</b>	<b>North Golden Gate Estates Flowway</b> Effort includes developing strategies to redirect stormwater runoff in the North Golden Gate Estates (NGGE) area. The goal of this initiative is to consider the feasibility of utilizing surrounding low-lying wetland areas for wet season surface water storage. Increasing water storage at the source could decrease the rate and volume of stormwater runoff currently conveyed to the roadside swale and ditch system and ultimately into the canal system. The work includes analysis of potential linking of areas by multiple culvert installations under estates roads. Project benefits include City and County potable water well field recharge, reduction of fresh water flows into Naples Bay via the Golden Gate Main Canal, dep...and hydrologic restoration of the existing wetlands in Golden Gate Estates.	<b>1,100</b>
<b>60121</b>	<b>NPDES MS4 Program</b> Funding within this project covers continued development of and compliance with the federally mandated National Pollutant Discharge Elimination System (NPDES) permitting program for the County operated Municipal Separate Storm Sewer System (MS4).	<b>73,900</b>
<b>60119</b>	<b>Pine Ridge Weir Replacement</b> The Pine Ridge Canal Weir has current documented structural and mechanical deficiencies as well as operational and maintenance issues (2012 CH2MHill Report). The new replacement weir is currently under design. Construction schedule has been delayed approximately one year to coordinate with planned private redevelopment of the adjacent area.	<b>900,000</b>
<b>60142</b>	<b>Ridge Street</b> (W. Goodlette-Frank Rd Area SW Improvements) - In coordination with the City of Naples Wastewater Collection System improvements project, project planning and design is currently complete to address stormwater (flooding) problems and existing septic system failures during periods of high rainfall on several streets between Goodlette-Frank Road and US-41. Stormwater runoff from the area flows east into the upper Gordon River then to Naples Bay, both sensitive impaired bodies of water. Work will include water quality improvements designed to decrease stormwater runoff nutrient concentrations.	<b>438,000</b>
<b>60194</b>	<b>Stormwater Maintenance Program</b> This project includes funding of various maintenance activities associated with certain existing county stormwater management assets such as the Freedom Park water quality treatment system, Serenity Park's surface water management area, and the Wiggins Pass Road area surface water flow way.	<b>100,000</b>



**Collier County Government**  
**Fiscal Year 2019 thru 2023 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2019 Adopted
<b><u>Stormwater</u></b>		
<b>51144</b>	<b>Stormwater Master Plan Update</b> This project includes funding for long range strategic planning for future program progression, capital improvement project identification and prioritization, specific basin issue evaluation and funding appropriation analysis. Individual Project Feasibility Studies will be funded from this Project and guided by the project ranking criteria established in the Planning process.	<b>300,000</b>
<b>60102</b>	<b>Upper Gordon River</b> The focus of this project is on the northern-most portion of the Gordon River north of Golden Gate Parkway, upstream of the natural section of the Gordon River and Naples Bay. Work may include partnership with several surrounding golf courses, one or two water control structure replacements, exotic vegetation removal with possible supplemental native vegetation plantings to improve water quality, channel conveyance improvements and aquifer recharge and storage components.	<b>135,000</b>
<b>50160</b>	<b>Weir Automation</b> Funding for developing structure automation and remote monitoring under the Stormwater Utility initiative for the County managed portion of the stormwater system and the development of a Local Stormwater Management Control Center at the Collier County Emergency Operations Center (EOC).	<b>50,000</b>
<b>Total Stormwater</b>		<b><u>5,733,000</u></b>

**Collier County Government**  
**Fiscal Year 2019 thru 2023 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2019 Adopted
<b><u>Supervisor of Elections</u></b>		
<b>50019</b>	<b>Voting Machines</b> Replacement of electronic poll books, additional voting units, and replacement sorter. Future funding needs are as follows: FY18/19 - \$350,000 to purchase new electronic poll books FY19/20 - \$400,000 to purchase an additional 120 Express Vote units FY20/21 - \$550,000 to purchase a replacement Pitney Bowes sorter	<b>350,000</b>
<b>Total Supervisor of Elections</b>		<b><u>350,000</u></b>

**Collier County Government**  
**Fiscal Year 2019 thru 2023 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2019 Adopted
<b><u>Tourist Development Council - Beaches (195)</u></b>		
80171	<b>Beach Tilling</b> Required by permit prior to turtle nesting season to lower beach density to aid in turtle nesting.	30,000
90536	<b>City/County Beach Monitoring</b> Physical survey of beach required by permit to determine erosion/accretion per beach segment.	170,000
88032	<b>Clam Pass Dredge Pelican Bay</b> Monitoring of the 2017/2018 dredging of Clam Pass which removed approximately 8,000 Cy's of beach quality sand from the inlet.	20,000
90072	<b>Collier Creek Modeling, Jetty Rework and Channel Training</b> Modeling to determine the long-term master plan for Collier Creek to increase dredging intervals and safety of the channel.	3,500,000
90533	<b>County Beach Cleaning</b> This is an ongoing project for Collier County and Marco Island beach cleaning. This project maintains the beaches and equipment that is necessary for these operations.	174,000
90549	<b>Doctors Pass Dredging</b> Monitoring of the 2017/2018 dredging of Doctors Pass which removed approximately 30,000 Cy's of beach quality sand from the inlet and deposited on the down drift beaches.	25,000
90065	<b>Local Gov't Funding Request</b>	25,000
90071	<b>Marco S NTP &amp; Renourishment</b> Five (5) year periodic renourishment re-nourishment of South Marco Island Beaches from R144 to G-2. (100,000 CYs)	2,300,000
90527	<b>Naples Beach Cleaning</b> Beach Cleaning Contract with City of Naples	185,000
90033	<b>Near Shore Hard Bottom Monitoring</b>	185,000
90297	<b>Shore Bird Monitoring</b>	25,000
90020	<b>TDC Administration</b> This item includes the Indirect Cost allocation.	75,000
90044	<b>Vegetation Repairs - Exotic Removal</b> Dune planting and exotic removal greatly contributes to a healthy beach environment. Each year the county sets aside \$75,000 to repair dune vegetation and remove exotics on all our county beaches.	75,000
80288	<b>Wiggins Pass Dredge</b> Wiggins Pass Dredging – Monitoring of the Wiggins Pass channel as required to determine annual shoaling and required by FDEP.	25,000
99195	<b>X-fers/Reserves - Fund 195</b> The Interfund Transfers and Reserves for TDC Beach Renourishment/Inlet Maintenance Fund 195 includes the following: \$ 220,900 Transfer to Tax Collector, tax collection fee \$ 166,500 Transfer to Fund (119) for Sea Turtle Monitoring \$ 978,800 Transfer to TDC Engineering Fund (185) - \$840,100 current, \$138,700 expanded  \$ 7,570,000 Reserve for Catastrophe @ \$500,000/yr with a cap of \$10m \$ 22,743,900 General Reserve for Capital	31,680,100
<b>Total Tourist Development Council - Beaches (195)</b>		<b>38,494,100</b>

**Collier County Government**  
**Fiscal Year 2019 thru 2023 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2019 Adopted
<b><u>Tourist Development Council - Park Beaches (183)</u></b>		
80387	<b>Barefoot Bch Parking &amp; Road Seal/Stripe</b> Roadway and paved parking lot repair, seal, and restripe. Install speed bumps on the roadway.	350,000
80344	<b>Barefoot Beach Boardwalk Repairs</b> Replacement of the dune walk termination ramps, replace all railings, installation of slip resistant strips on ramps, and replacement of the shower area.	300,000
80333	<b>Clam Pass Boardwalk Repair</b> Complete the handrail system, raise the kickboard and add additional posts to provide service life to the top structure. Complete assessment and repair of underneath of the concession area, replace ADA access of boardwalk to the beach, and upgrade HVAC at concession.	1,000,000
80390	<b>Clam Pass Concession AC Upgrade</b> Upgrade HVAC at Concession	100,000
80389	<b>Clam Pass Parking Structure</b> Design and permitting for a parking garage at Clam Pass Park.	200,000
80388	<b>Tigertail Bch Update Playground</b> Replace and upgrade playground at Tigertail Beach Park.	200,000
80391	<b>Vanderbilt Bch Boardwalk Improvements</b> Vanderbilt Beach Park boardwalk improvements to include ADA accessible viewing platform	360,000
99183	<b>X-fers/Reserves - Fund 183</b> The interfund transfers and reserves for TDC-Beach Parks Fund (183) are for the following items: \$ 21,000 Transfer to Tax Collector, TDC collection fee \$5,151,000 Reserve for Capital Outlay	5,172,000
<b>Total Tourist Development Council - Park Beaches (183)</b>		<b><u>7,682,000</u></b>

**Collier County Government**  
**Fiscal Year 2019 thru 2023 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2019 Adopted
<b><u>Transportation</u></b>		
60037	<b>Asset Management</b> Provides funding for Growth Management's ongoing efforts to build and maintain an asset management system that is focused on optimizing the life cycle of GMD's infrastructure assets.	200,000
66066	<b>Bridge Repairs and Construction</b> A Countywide program to maintain the county bridges to acceptable standards in the best interest of health, safety and welfare of the public. All county bridges are inspected by Florida Department of Transportation (FDOT) and rated for Sufficiency and Health Index (SHI). Based on the information in the FDOT bridge inspection reports the bridges are further evaluated and prioritized by need for repair or replacement. These improvements are then identified and budgeted for in the 5-year work program for bridges.	2,800,000
60118	<b>County Pathways Non-Pay in Lieu</b> Sidewalk maintenance and repair not covered under the payment in lieu program. Cost associated with additional temporary construction engineering inspections (CEI) staff on Local Agency Program (LAP) sidewalk projects.	500,000
65061	<b>CR951 Ruston Pointe</b> This phase of the project was supposed to be delivered with Project 65061 per a Stipulated Final Judgment (OR 3920 Page 0445), Collier County shall design and construct a right turn deceleration lane serving the project entrance.	140,000
60203	<b>Della Drive Assessment</b> Costs associated with emergency roadway work required on Della Drive. Transportation will be reimbursed by assessments to the Della Drive property owners.	200
60109	<b>Enhanced Planning Consultant Services</b> Provide Transportation Planning consulting services for a wide variety of transportation projects throughout the County.	200,000
60214	<b>Immokalee/Woodcrest Improvements</b> Intersection modification at Immokalee/Woodcrest inclusive of a traffic signal. In addition, median channelization at Immokalee Road and Bellaire Bay Drive.	200,000
60016	<b>Intersection Enhancements</b> Projects to improve safety & increase capacity at various locations on the County highway system through minor turn lane construction and drainage improvements.	2,000,000
60189	<b>LED Replacement Program</b> Roadway lighting upgrade from high pressure sodium to wireless controlled LED's.	500,000
60128	<b>Limerock Road Conversion Program</b> There are approximately 76 miles of limerock roads remaining in Collier County. Of that 76 mile total there are approximately 32 miles that are in the Golden Gate Estates area. The 32 miles in the Golden Gate Estates are the only roads that are currently involved in the limerock conversion program. Currently it cost approximately \$100,000 to pave a mile of limerock road with the pavement having an average lifespan of 25 years.	1,000,000
60144	<b>Oil Well Rd (Everglades to Oil Well Grade)</b> The Oil Well Road (Everglades to Oil Well Grade) project will widen the roadway from 2 lanes to 6 lanes for a distance of 3.38 miles. Lanes will be 12' wide and the project will also include 4' bike lanes and a 10' multi-use path in each direction. A bridge replacement will be required over the Faka Union Canal.	900,000
31331	<b>Operating Project 331</b> Operating category funding for the Road District 1 Impact Fee Fund (331) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	67,300
31333	<b>Operating Project 333</b> Operating category funding for the Road District 2 Impact Fee Fund (333) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	50,000

**Collier County Government**  
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Project#	Project Title / Description	FY 2019 Adopted
<b><u>Transportation</u></b>		
31334	<b>Operating Project 334</b> Operating category funding for the Road District 3 Impact Fee Fund (334) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	50,000
31336	<b>Operating Project 336</b> Operating category funding for the Road District 4 Impact Fee Fund (336) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	100,000
31338	<b>Operating Project 338</b> Operating category funding for the Road District 6 Impact Fee Fund (338) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	50,000
31339	<b>Operating Project 339</b> Operating category funding for the Road District 6 Impact Fee Fund (339) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	50,000
60201	<b>Pine Ridge Rd (Livingston to I75)</b> Design for anticipated capacity improvements as currently being studied in the Pine Ridge Road from Livingston Road to I-75 corridor study.	500,000
60197	<b>Road Maintenance Facility</b> Funds reserved for construction of road maintenance facility in the north end of town.	750,000
60077	<b>Road Refurbishing</b> Refurbishing of highway stripping, pavement, marking & raised pavement markers for county wide safety of the motoring public. May also include minor repairs of roadside swales, drainage, catch basins, culverts, underground drain pipes and ancillary drainage systems.	800,000
60131	<b>Road Resurfacing</b> Road Resurfacing: Each year the condition of the county's roads is assessed and a priority system is used to determine which roads have the greatest need for re-surfacing. Overlay work generally involves the milling and removal of some of the existing asphalt. A fresh layer of asphalt is then applied to the roadway, which will also receive new lane markings. The road segments selected are based on an in-depth ranking system that accounts for wear and deterioration.	5,500,000
33563	<b>Tiger IX</b> Tiger Grant IX. The "Immokalee Complete Streets" (ICS) Project is a critical component of a surface transportation improvement mission that will reshape and redefine this small, rural, and economically distressed community. The Immokalee Complete Streets projects includes: concrete sidewalks, shared-use path, upgraded drainage/ditch and swales, intersection enhancing treatments, bus stop amenities, and Bus Transfer Station.	2,800,000
60146	<b>TMC Relocation</b> This Project will investigate design alternatives for expansion, relocation to another building or construction of new building for the existing Traffic Management Center (TMC) that is currently housed within the Growth Management Department, Traffic Operations warehouse. The existing TMC is currently space constrained and well passed its intended design capacity for staffing and traffic control signals and is within a flood zone. (Project is in the Growth Management Capital Fund 310)	400,000
60163	<b>Traffic Calming/Studies</b> Traffic studies required to identify specific level of service (LOS) deficiencies and traffic calming.	300,000
60172	<b>Traffic Signals</b> Transportation traffic signal and roadway lighting improvements, includes upgrades to Traffic Management Center and traffic count equipment. Overseen by the Traffic Operations.	300,000
60215	<b>Triangle Blvd</b> Operational improvements to address cumulative traffic impacts of multiple proposed commercial developments on Triangle Blvd from Collier Blvd to U.S. 41 and Price Street from U.S. 41 to Waterford Drive.	200,000

**Collier County Government**  
**Fiscal Year 2019 thru 2023 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2019 Adopted
<b><u>Transportation</u></b>		
60199	<b>Vanderbilt (US41 to Goodlette Frank Rd)</b> Vanderbilt Beach Road from US 41 to east of Goodlette Frank Road. This project will widen the existing roadway from 4 lanes to 6 lanes.	300,000
60168	<b>Vanderbilt Bch Ext, CR951 to Wilson</b> The initial Vanderbilt Beach Road, Extension Project, consisted of Project 1 – Collier Boulevard to Wilson Boulevard and Project 2 – Wilson Boulevard to Desoto Boulevard. After the delivery of the 60% phase, the projects were put on hold. On December 12, 2017, the Board of County Commissioners approved an amendment to design scope of services and resumed the projects with the limits modified. The combined limits now include Project 1 and portions of Project 2. The Project is to be known as Vanderbilt Beach Road Extension from Collier Boulevard (CR 951) to 16th Street NE.	16,000,000
60130	<b>Wall Barrier Replacement</b> Replacement of county-maintained noise and barrier walls. This project will replace walls at various locations. Currently, two wall segments are in need of replacement to maintain their functionality and structural integrity: one on Livingston Rd from Radio Rd to Golden Gate Pkwy, and another on Vanderbilt Dr from Goodlette-Frank Rd to Airport-Pulling Rd.	100,000
60219	<b>Whippoorwill Lane</b> New two land roadway connection between Whippoorwill Lane and Marbella Lakes Drive.	300,000
99310	<b>X-fers/Reserves - Fund 310</b> Reserves for the Transportation Fund 310 may be used to fund program shortfalls.	5,698,000
99313	<b>X-fers/Reserves - Fund 313</b> The Interfund Transfers and Reserves for the Gas Tax Capital Fund 313 are for the following items: \$11,350,900 Series 2012 & 2014 Gas Tax Revenue Bond - Transfer to fund 212 \$ 1,328,000 Reserve for Contingencies. \$ 1,600,600 Reserve for Capital.  Reserves may be used to address project funding shortfalls.	14,279,500
99331	<b>X-fers/Reserves - Fund 331</b> Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 331.	9,556,600
99333	<b>X-fers/Reserves - Fund 333</b> Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 333.	2,863,800
99334	<b>X-fers/Reserves - Fund 334</b> Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 334.	292,400
99336	<b>X-fers/Reserves - Fund 336</b> Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 336.	10,749,700
99338	<b>X-fers/Reserves - Fund 338</b> Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 338.	1,904,100
99339	<b>X-fers/Reserves - Fund 339</b> Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 339.	1,500,500
99341	<b>X-fers/Reserves - Fund 341</b> Reserve for Future Capital Projects is recorded in this project.	485,100
<b>Total Transportation</b>		<b>84,387,200</b>

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Project#	Project Title / Description	FY 2019 Adopted
<b><u>Water / Sewer District Capital</u></b>		
<b>70225</b>	<b>Cassena Rd MSBU</b> Purpose: Design and construct a potable water line in the right-of-way to be accessible to each of thirteen unserved properties on Cassena Rd. via an MSBU agreement. Method: Fixed-term contract. End State: Meet customer demand by providing a fully functional potable water line, complete with water meter and backflow preventer, to each of the thirteen properties on Cassena Rd.	<b>342,500</b>
<b>70202</b>	<b>Collier County Utility Standards</b> Purpose: Utilize design consultants to provide independent peer review of specific Collier County Water-Sewer District infrastructure detail drawings based on input and feedback from County staff and specific advisory committees. The Board of County Commissioners annually approves the Utility Standards Manual update. Method: Meet with the Utilities Discussion Group and Public Utilities Operating Divisions to update the Utility Standards Manual. End State: That the Utility Standards Manual, as the Public Utilities principal technical guidance document, ensures that all utility-related construction meets county standards, that consistency is maintained, and that the utility continues to stay compliant with all state and federal regulations.	<b>45,000</b>
<b>70071</b>	<b>County-wide Utility Projects-Water</b> Purpose: Plan, design, and construct Collier County Water-Sewer District (CCWSD) infrastructure driven by intra-county divisions. Project activities generally include: engineering review, plan development or deconflicting for various intersection improvements, lighting improvements, traffic signal upgrades and installations throughout the CCWSD service area. Method: Fixed-term contracts and competitive bids or Joint Project Agreements with the Growth Management Division. End State: Interdivisional coordination with utility construction projects to maintain compliance and provide reliable services with minimal impact to the community.	<b>50,000</b>
<b>73065</b>	<b>County-wide Utility Projects-WW</b> Purpose: Plan, design, and construct Collier County Water-Sewer District infrastructure driven by intra-county divisions. Upcoming projects include utility relocations driven by transportation improvements to intersections and roadway systems. Method: Fixed-term contracts and competitive bids or Joint Project Agreements with the Growth Management Division. End State: Interdivisional coordination with utility construction projects to maintain compliance and provide reliable services with minimal impact to the community.	<b>200,000</b>
<b>70019</b>	<b>Cross Connections Program</b> Purpose: To maintain compliance with Rule 62-555 of the Florida Administrative Code and the Collier County Cross Connection Control Ordinance. The rule requires all community water systems to establish and implement a routine cross-connection control program to detect and control cross-connections and prevent backflow of contaminants into the public water supply. Approximately 5,000 devices in various neighborhoods throughout the County are planned for overhaul or replacement. Method: Procure the devices through existing contracts and provide installation through a bid process or by staff as determined by the operating department. End State: Fully compliant and protected water supply system.	<b>200,000</b>
<b>70189</b>	<b>Cyber Security SCADA</b> Purpose: Implement heightened security measures on stand-alone supervisory control and data acquisition (SCADA) systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. Evaluate and prioritize mitigation to resolve risk and exposure to maintain compliance with Department of Homeland Security requirements for public water supply systems and sustainability of existing levels of service. Method: Fixed-term contracts. End State: Compliant and secure infrastructure.	<b>200,000</b>
<b>71067</b>	<b>Distribution Repump Station TSP</b> Purpose: This is a multi-year program that addresses prioritized needs. It provides annual Technical Support Program (TSP) funding for repairs and modifications to the secondary water distribution stations to meet demand and to remain in compliance. These stations include the following booster stations and storage tanks: Carica, Manatee, Isles of Capri, Goodland and Vanderbilt. Projects include Carica pumps & pump appurtenances rehab or possible replacement, Manatee pumps & pump appurtenances replacement and Carica variable frequency drives (VFD) replacements. Method: Fixed-term contracts and competitive bids. End State: Meet demand, remain in compliance and maintain reliability and safety.	<b>300,000</b>



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Project#	Project Title / Description	FY 2019 Adopted
<b><u>Water / Sewer District Capital</u></b>		
<b>70234</b>	<b>Eliminate NPDES Monitoring</b> Purpose: Eliminate monitoring associated with National Pollutant Discharge Elimination System (NPDES) requirements by directly providing pressurized Irrigation Quality (IQ) water instead of supplying indirectly to customers' ponds and add ground water wells for IQ water source. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands throughout the IQ system without restricting water reclamation facility permits.	<b>500,000</b>
<b>70113</b>	<b>Facility Infrastructure Maintenance</b> Purpose: Operational and preventative maintenance program which performs regular preventative maintenance on water facilities including inspections of roofs, gates, garage doors, fences, HVAC (heating, ventilation, air conditioning), site and fire sprinklers. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant water department that will extend the life cycle of the facility and its vertical assets.	<b>400,000</b>
<b>72013</b>	<b>Facility Infrastructure Maintenance - WW</b> Purpose: To optimize the operating efficiency and increase the safety of the Wastewater Plants by completing maintenance service projects (MSP) relating to rehabilitation, replacements, and optimizations of HVAC (heating, ventilation, air conditioning) systems, roofs, electrical and fire systems, and other vertical assets existing at the South and North County Water Reclamation Facilities (SCWRF and NCWRF). This will enhance the utilization and life cycle expectancy of the SCWRF and NCWRF by maintaining the Plants in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Planned projects include preventive maintenance inspections of both Wastewater Plant assets and HVAC replacement, roof replacements and light-emitting diode (LED) lighting at both Wastewater Plants. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant SCWRF and NCWRF that will ensure safety for employees, and extend the life cycle of the Plants and its vertical assets.	<b>250,000</b>
<b>70045</b>	<b>FDOT Utility Projects-Water</b> Purpose: Plan, design, and construct Collier County Water-Sewer District (CCWSD) infrastructure driven by Florida Department of Transportation (FDOT) construction projects. Long-range upcoming FDOT projects that require utility relocations include: US41 from Greenway Road to Six L's Farm Road and potentially I-75 at CR951 Ultimate Build Out. Project activities generally include: engineering review, plan development or reduction of risk of collision for various intersection improvements, lighting improvements, traffic signal upgrades and installations throughout the CCWSD service area. Method: Fixed-term contracts and competitive bids or Joint Project Agreements with the FDOT. End State: Coordinated utility construction to maintain compliance and provide reliable services.	<b>50,000</b>
<b>75018</b>	<b>Financial Services</b> Purpose: Utilize outside consultants to prepare feasibility reports, perform rate studies, asset valuations, and acquisitions. Method: Utilize a financial consultant to perform these required studies. The external consultants are utilized in situations where an independent perspective is required or specialized financial analysis is needed. End State: Provide independent financial assessments to aid in business decision-making.	<b>170,000</b>
<b>70023</b>	<b>Fire Hydrant Replacement</b> Purpose: This on-going program replaces fire hydrants that have reached the end of their useful life. There are approximately 10,000 fire hydrants in the distribution system; 25 hydrants are planned to be replaced each year beyond those replaced with water main rehabilitation projects. The areas targeted for replacement will be primarily based on input from the Fire Districts and areas of concern identified during annual flushing exercises. Method: Utilize existing underground services contracts. End State: Replace hydrants to ensure compliance with fire protection codes and ordinances, and provide a point to flush the water distribution system when necessary to comply with state and federal water quality standards.	<b>300,000</b>
<b>70199</b>	<b>FM Immokalee Rd and Logan Blvd</b> Purpose: To locate, design, permit and construct a wastewater force main (FM) along Immokalee Road between Collier Boulevard and Logan Boulevard. This project is a portion of the Eastern Interconnect force main that will continue to be constructed along Logan Boulevard as an essential wastewater path to the NCWRF (North County Water Reclamation Facility) from the Northeast County Service Area in order to provide system reliability, to avert a potential adverse environmental event and to allow for maintenance of the County's aging force main system. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands throughout the force main system.	<b>1,800,000</b>

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**Fiscal Year 2019 thru 2023 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2019 Adopted
<b><u>Water / Sewer District Capital</u></b>		
<b>70144</b>	<b>FM Transmission Systems TSP-Ops</b> Purpose: This is a multi-year program that restores, rehabilitates or replaces aging wastewater force mains (FM) within the Collier County Water-Sewer District network consisting of 409 miles of pipe and more than 1,200 air release valves through a Technical Support Program (TSP) to maintain compliance and meet operational needs. Wastewater air-release valves are being rehabilitated to reduce the potential for sanitary sewer overflows (SSOs), to eliminate confined space access issues, to decrease maintenance costs and to provide a safe working environment for wastewater collections maintenance staff. The renewal of piping and air release valves are on a prioritized basis. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands throughout the force main system.	<b>1,000,000</b>
<b>71058</b>	<b>General Legal Services</b> Purpose: Obtain expert legal counsel for wastewater, and reuse issues. Provide appropriate legal representation for various complex or specialized wastewater related matters to stay in compliance. Method: Issue work orders under a competitive agreement for legal services for complex or specialized legal tasks. End State: Provide appropriate legal representation for various complex or specialized wastewater related matters to stay in compliance.	<b>150,000</b>
<b>75019</b>	<b>GM Comprehensive Plan</b> Purpose: Utilize consultants to assist in addressing changes to key documents and data used to prepare the following: the Utilities portion of the Annual Update and Inventory Report (AUIR), updates to the Growth Management (GM) Plan, Evaluation and Appraisal Report (EAR) of the Growth Management Plan, and updates to the Land Development Code (LDC) to ensure sustained compliance within the Collier County Water-Sewer District (CCWSD). Method: Engage consultants to provide professional services. End State: The Annual Update and Inventory Report, Evaluation and Appraisal Report of the Growth Management Plan, and updates to the Land Development Code and Growth Management Plan will be forwarded to Growth Management Division's Comprehensive Planning Section for coordination of the approval process through the Board of County Commissioners.	<b>60,000</b>
<b>70222</b>	<b>Golden Gate City Compliance</b> Purpose: This is a multi-year program that restores, rehabilitates and replaces aging wastewater gravity sewers and force mains within the newly acquired Golden Gate City Utility service area to maintain compliance and to meet operational needs. Program goals include the minimization of infiltration and inflow of storm and ground water into the wastewater collections system by restoring or replacing manholes and lining or replacing underground pipes and service laterals, including the renewal of pipe and manholes per year on a prioritized basis. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands throughout the wastewater system.	<b>600,000</b>
<b>70235</b>	<b>Golden Gate Membrane Study</b> Purpose: Investigate the potential to add membrane treatment technology to maintain compliance and to meet operational needs. The project's goals include increasing capacity, provide irrigation quality water and optimizing treatment technologies. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands throughout the Golden Gate Treatment Plant.	<b>150,000</b>
<b>70143</b>	<b>Gravity Transmission System TSP-Ops</b> Purpose: This is a multi-year program that restores, rehabilitates and replaces aging or damaged wastewater gravity sewers and service laterals within the Collier County Water-Sewer District network of more than 685 miles of pipe and approximately 16,400 manholes through a Technical Support Program (TSP) to maintain compliance and to meet operational needs. Program goals include the minimization of infiltration and inflow of storm and ground water into the wastewater collections system by restoring or replacing manholes and lining or replacing underground pipes and service laterals, including the renewal of pipe and manholes per year on a prioritized basis. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands throughout the gravity system.	<b>250,000</b>

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Project#	Project Title / Description	FY 2019 Adopted
<b><u>Water / Sewer District Capital</u></b>		
<b>75017</b>	<b>Hydraulic Modeling</b> Purpose: Provide hydraulic evaluation and analysis of all water, wastewater and irrigation quality water infrastructure. Hydraulic models are used to verify availability for Planned Unit Developments, concurrency, and master planning. Models are also used by operations to predict pressures, flow rates, and water quality under varying conditions. These data points are essential for determining the appropriate emergency response in the event of pipe breakage. Flows can be modeled and redirected with minimum disruption to the community. Hydraulic analysis will identify opportunities for cost-savings resulting from pump station operations, diurnal curve management, pressure management, and pipe sizing. The plan is to update the model, synchronize the model to geographical information system (GIS), evaluate scenarios and develop operating criteria and strategies based on system growth. Method: Fixed-term contracts. End State: Maintained compliance and operations through this current year execution of a multi-year program.	<b>185,000</b>
<b>70114</b>	<b>Infrastructure TSP Field Ops - Water</b> Purpose: A technical support program (TSP) to optimize the operating efficiency and increase the safety of the Public Utility Operations Center (PUOC) and Collier County wellfield structures by completing projects relating to rehabilitation, replacements, and optimizations of HVAC (heating, ventilation, air conditioning) systems, roofs, electrical and fire systems, and other vertical assets existing in the PUOC and Public Utilities Wellfield. This will enhance the utilization and life cycle expectancy of the PUOC and wellfield by maintaining structures in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Planned projects include preventive maintenance inspections of PUOC and wellfield assets and HVAC replacement and roof replacements at the PUOC. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant PUOC and wellfield that will ensure safety for employees, and extend the life cycle of the facility and its vertical assets.	<b>250,000</b>
<b>70118</b>	<b>Infrastructure TSP Water Plants</b> Purpose: A technical support program (TSP) to optimize the operating efficiency and increase the safety of the Water Plants by completing maintenance service projects (MSP) relating to rehabilitation, replacements, and optimizations of HVAC (heating, ventilation, air conditioning) systems, roofs, electrical and fire systems, and other vertical assets existing at the South and North County Regional Water Treatment Plant (SCRWTP & NCRWTP). This will enhance the utilization and life cycle expectancy of the SCRWTP and NCRWTP by maintaining the Plants in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Planned projects include preventive maintenance inspections of both Water Plant assets, roof replacements and LED (light-emitting diode) lighting at both Water Plants. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant SCRWTP and NCRWTP that will ensure safety for employees, and extend the life cycle of the Plants and its vertical assets.	<b>500,000</b>
<b>50105</b>	<b>Integrated Asset Management</b> Purpose: Implement an Enterprise-wide Integrated Asset Management Program within the Public Utilities Department (PUD) to more cost-effectively manage PUD assets. This multiyear program has three phases. Phase One (PUD pilot) is complete. Phase Two (Request for Proposal (RFP) solicitation and vendor selection) is complete. Phase Three is in progress and is focused on implementation and integration of the selected Cityworks software application with existing Agency wide systems of GIS (geographic information system), SAP (County's accounting program), SCADA (supervisory control and data acquisition) and many interdivisional processes including procurement and finance spanning five full scale implementation projects (FSIP). Cityworks go-live occurred in May 2016 for FSIP 1, 2, & 3, and FSIP 5 is anticipated to go-live in June 2017 was successful. Technical support is anticipated to continue. Method: Through competitive Request for Proposal process. End State: A tangible GIS-based asset and work management system to guide predictive and preventative maintenance and consistent sustainable work practices that occur in a systematic manner, at less cost, and with less operational impact versus catastrophic failure.	<b>954,700</b>

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Project#	Project Title / Description	FY 2019 Adopted
<b><u>Water / Sewer District Capital</u></b>		
<b>74030</b>	<b>IQ Aquifer Storage and Recovery-Ops</b> Purpose: Plan, design, construct and test the Aquifer Storage and Recovery (ASR) system located at the Livingston Road well field north of Immokalee Road. Construction of Well #1 and Well #2 are complete. Project includes cycle testing support Wells #1 and #2 to determine how much irrigation quality (IQ) water can be recovered from the ASR system, to establish the initial ASR operations protocol and initiate the design for Wells #3 through #5. Method: Utilize existing fixed term contracts to provide professional engineering guidance. End State: Reliable Irrigation Quality ASR system compliant with the Florida Department of Environmental Protection rules.	<b>150,000</b>
<b>70062</b>	<b>IQ Systems SCADA TSP Ops</b> Purpose: This is a multiple year operational program to restore and rehabilitate and support enhanced telemetry communications and Supervisory Control and Data Acquisition (SCADA) systems through a Technical Support Program (TSP) to eliminate obsolescence of existing programmable logic controllers (PLCs), communication networks and protocol limitations and various pieces of instrumentation used to monitor and control the process. There are 51 PLCs in the irrigation quality (IQ) system with an average of five being replaced per year with a replacement priority based on fiber optic network availability. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the IQ SCADA system.	<b>200,000</b>
<b>70166</b>	<b>IQ Water System TSP-Ops</b> Purpose: This is a multi-year Technical Support Program (TSP) to restore, rehabilitate and maintain infrastructure of the Irrigation Quality (IQ) water system needed to meet customer demand, and contractual and regulatory compliance, including the rehabilitation of IQ pump stations, isolation valves, and air release valves, as well as meters, pumps, and motors. This program allows operations to accurately measure water sold, ensuring accurate revenue generation; delivers water to the customer per contractual agreements; and allows for system isolation for regulatory compliance. As the reclaimed water system is more than 20 years old, these operational projects are necessary to maintain the distribution system in working condition. Projects include flow meter and valve replacement, Point of Delivery equipment installations, and Eagle Lakes pond site maintenance. Method: Fixed-term contracts and competitive bids. End State: Remain in contractual and regulatory compliance, meet customer demand, and improve system efficiency.	<b>280,000</b>
<b>70131</b>	<b>Large Meters Renewal &amp; Replacement</b> Purpose: Remove and replace 20 large meters as part of a multi-year program to replace water meters that have reached the end of their useful life. There are approximately 600 large meters in the system that record water usage, and are thus the source of revenue for the utility. All meters three inch and larger are tested and calibrated annually with replacements scheduled on a rotating basis. In general, this project replaces large water meters that have reached the end of their useful life, and meters that have been identified during the meter audit program as being non-compliant. Method: Fixed term contracts for purchases and replacements with a portion of installation by staff. End State: Remain in compliance with Florida Administrative Code 62-555, Ordinance 201-73, and sustain an accurate measurement of customer water usage for accurate billing.	<b>200,000</b>
<b>70109</b>	<b>Lime Treatment TSP</b> Purpose: A technical support program (TSP) to design and construct improvements to the lime softening treatment process at the South County Regional Water Treatment Plant utilizing technology improvements that have occurred since the initial plant design in the early 1980's. Work includes repair and rehabilitation of components related to the sludge thickening & dewatering system and polymer feed equipment. Method: Through fixed-term contracts and competitive bids. End State: Meet demand and remain in compliance, achieve energy efficiency, and maintain reliability.	<b>100,000</b>
<b>70233</b>	<b>Logan Blvd FM (Immok Rd to VBR)</b> Purpose: To locate, design, permit and construct a wastewater force main (FM) along Logan Boulevard between Immokalee Road and Vanderbilt Beach Road (VBR). This project is a portion of the Eastern Interconnect force main that will continue to be constructed along Logan Boulevard as an essential wastewater path to the North County Water Reclamation Facility from the Northeast County Service Area in order to provide system reliability, to avert a potential adverse environmental event and to allow for maintenance of the County's aging force main system. Additionally, the development of this project will allow the flexibility to divert wastewater flows to various wastewater treatment plants including the recently acquired Golden Gate Wastewater Treatment Plant and the South County Water Reclamation Facility. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands throughout the force main system.	<b>2,000,000</b>

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Project#	Project Title / Description	FY 2019 Adopted
<b><u>Water / Sewer District Capital</u></b>		
<b>70146</b>	<b>Master Pump Station TSP-Ops</b> Purpose: Restore and/or rehabilitate high-priority wastewater master pump stations within the installed-base of 22 locations through a Technical Support Program (TSP) to maintain compliance and meet operational needs. Rehabilitations include mechanical, electrical, and structural components such as pumps, motors, pipes, wet wells, odor control, containment, structures, lighting, and fencing. End State: Maintain compliance and meet operational demands of wastewater master pump stations.	<b>1,500,000</b>
<b>70010</b>	<b>Meter Renewal and Replacement</b> Purpose: This multi-year program consists of replacing water meters that have reached the end of their useful life. There are over 60,000 meters in the system that record water usage, and are thus the source of revenue for the utility. In FY19, approximately 6,500 small meters (3/4" - 2") are to be replaced depending on age and service life. Scheduled replacement will be modified as needed to remain consistent with the results of the meter audit. This project also replaces meters that have been identified during the meter audit program as being non-compliant. Method: Fixed term contracts for purchases and replacements with a portion of installation by staff. End State: Remain in compliance with Florida Administrative Code 62-555, Ordinance 201-73, and sustain an accurate measurement of customer water usage for accurate billing.	<b>1,500,700</b>
<b>70215</b>	<b>MPS 302, Reconfig (Santa Barbara Blvd)</b> Purpose: This multi-year project (FY2018 - 19) will reconfigure Master Pump Station (MPS) 302 site and piping to enable flow transfer to MPS 306 in the event that the force main leaving MPS 302 requires maintenance and/or replacement. Traffic safety will also be improved by adding an access off Santa Barbara Boulevard. A perimeter wall will be installed for visual isolation and security. Method: Fixed term contracts and competitive bids. End State: Maintain compliance and meet operational demands of wastewater master pump stations.	<b>700,000</b>
<b>70141</b>	<b>MPS 305 Basin Program</b> Purpose: This is part of a multi-year program that restores, rehabilitates and replaces aging wastewater collection system within the Glades, Lakewood, Gateway Triangle, Flamingo Estates and Naples Industrial Park area of the Collier County Water-Sewer District to maintain compliance and to meet operational needs. Program goals include the renewal of 50 pump stations, the upgrade of mater pump stations (MPS), the new Western Interconnect Master Pump Station and the construction of MPS 308 force main. This pump station is required to be upgraded to transmit wastewater flows through the Western Interconnect force main. The FY19 budget provides for services associated with upgrading this pump station. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands throughout the gravity system.	<b>620,000</b>
<b>71055</b>	<b>NCRWTP SCADA Support Ops</b> Purpose: Restore and rehabilitate the supervisory control and data acquisition (SCADA) systems for the North County Regional Water Treatment Plant (NCRWTP) through a multi-year Technical Support Program (TSP). This program eliminates obsolescence of existing programmable logic controllers (PLCs), and various instrumentation used to monitor and control plant processes and communicate throughout the plant. Includes the modernization of existing instrumentation to utilize standard protocols in support of asset management initiatives, as well as enhancing communication networks and related hardware. Primary focus of the instrumentation and communications enhancements will be on critical treatment processes. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliable operation of the treatment process.	<b>200,000</b>
<b>71066</b>	<b>NCRWTP TSP Operating</b> Purpose: This is a multi-year program that addresses prioritized needs. It provides annual Technical Support Program (TSP) funding for safety related projects, repairs and modifications needed to meet demand and to remain in compliance at the North County Regional Water Treatment Plant (NCRWTP). This facility has been producing approximately 4 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are: 8 cartridge filters, 6 transfer pumps, 6 high service pumps, 10 treatment skids, 3 concentrate wet well pumps, 4 degasification and odor control trains, and 4 generator sets. Projects include the replacement of various piping elements, valves, meters, pumps and other components, chemical process replacement, weatherproofing, rust proofing, corrosion control and coatings, material storage areas, and safety-driven projects. Method: Fixed-term contracts and competitive bids. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.	<b>200,000</b>

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Project#	Project Title / Description	FY 2019 Adopted
<b><u>Water / Sewer District Capital</u></b>		
<b>70060</b>	<b>NCWRF SCADA Support Op</b> Purpose: This is a multi-year program to restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the North County Water Reclamation Facility (NCWRF) through a Technical Support Program (TSP) to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the treatment process. This program will increase reliability, sustainability, and operational efficiency. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the NCWRF SCADA system.	<b>300,000</b>
<b>70197</b>	<b>Old Lely AC Pipe Rehab</b> Purpose: A multi-year program that provides replacement of water distribution asbestos-cement (AC) pipe in Old Lely that has reached the end of its useful life. The program installs fire hydrants, water mains and other appurtenances that improve fire protection and water quality. Method: Utilize request for proposals (RFP's) for design and competitive bidding for installation. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets.	<b>1,500,000</b>
<b>31411</b>	<b>Operating Project 411</b> Operating category funding for the Water Capital Impact Fee Fund 411 is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds and administrative costs. FY16 budgeted expenditures are primarily prior year impact fee reimbursements related to the Special Act Refund Program.	<b>50,000</b>
<b>70191</b>	<b>Orangetree 0.375 MGD Expansion</b> Purpose: Add 0.375 MGD of transitional capacity to the Orangetree NE Sub-regional Wastewater Plant to be online in 2020. Method: Design-Build request for proposals (RFP) starting in FY2019. End State: Sufficient wastewater treatment capacity to reliably meet projected demand.	<b>5,000,000</b>
<b>70173</b>	<b>Orangetree Compliance</b> Purpose: A multi-year Technical Support Program (TSP) that provides repair of aging utility system assets that have failed throughout the former Orangetree Utility service area. Method: Utilize existing fixed-term underground contracts or competitive bidding for installation and fixed-term engineering services contracts for design. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the potable water and wastewater system assets.	<b>1,000,000</b>
<b>70179</b>	<b>Orangetree HS Pump System</b> Purpose: A multi-year capital project program that provides for replacement of aging High Service (HS) pump systems that have reached the end of their useful life in the former Orangetree Utility. Method: Utilize existing fixed-term underground and electrical contracts or competitive bidding for installation and fixed-term engineering services contracts for design.	<b>600,000</b>
<b>70167</b>	<b>PUD Operations/Collection Facilities</b> Purpose: To locate, design, and permit a centrally located, industrial or commercial zoned, replacement facility for the Public Utilities Department (PUD) Wastewater Division Operations/Collections group. Method: The new facility will contain administrative offices, repair workshops, generator storage/testing facilities, SCADA (supervisory control and data acquisition) operations center, SCADA Tower facility, employee common areas (locker rooms, break rooms, work spaces), equipment storage, employee and county vehicle parking. End State: To meet current compliance and vertical standards.	<b>2,000,000</b>
<b>70014</b>	<b>Real Property/Infrastructure Audit</b> Purpose: Ensure that all Collier County Water-Sewer District assets are located within County Utility Easements. Where this is not the case, the County does not have the legal right to construct projects or perform maintenance required to remain in compliance and to serve the District's customers. Method: Coordinate with appropriate divisions to verify asset locations in existing geographical information system (GIS) layers. Coordinate with Real Property Management to locate easement interest documents, upload into the document management system (DMS), and plot locations in GIS. Compare easement interests with asset locations on GIS to determine if additional easements are required. End State: Confirm all assets reside within appropriate easements, and obtain additional easements where needed.	<b>50,000</b>

**Collier County Government**  
**Fiscal Year 2019 thru 2023 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2019 Adopted
<b><u>Water / Sewer District Capital</u></b>		
<b>71056</b>	<b>SCADA Compliance - Water</b> Purpose: Multi-year program to acquire, manage and maintain 7 software applications, 4 licenses and 2 support agreements for Supervisory Control and Data Acquisition (SCADA) systems used throughout the Water Division. Method: Through fixed-term contracts and competitive bids. End State: All critical control systems are maintained, compliant and secure to facilitate continued production of quality products.	<b>45,000</b>
<b>72541</b>	<b>SCADA Compliance - WW</b> Purpose: This is a multi-year program to acquire, manage and maintain 7 software applications, 4 licenses and 2 support agreements for Supervisory Control and Data Acquisition (SCADA) systems used throughout the Wastewater Division. Method: Through fixed-term contracts and competitive bids. End State: All critical control systems are maintained, compliant and secure to facilitate continued production of quality products.	<b>75,000</b>
<b>70136</b>	<b>SCRWTP Capital TSP</b> Purpose: Provide annual Technical Support Program (TSP) funding for safety related projects, repairs and modifications needed to meet demand and to remain in compliance at the South County Regional Water Treatment Plant (SCRWTP). This facility has been producing over 5 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are: 8 cartridge filters, 5 transfer/blend pumps, 10 high service pumps, 10 treatment skids, 8 degasification towers, 4 odor control trains, 6 generator sets, 3 lime reactors, 6 media filters, sludge thickener and belt press. This is a multi-year program that addresses ongoing prioritized needs. Method: Fixed-term contracts and competitive bids. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.	<b>300,000</b>
<b>70102</b>	<b>SCRWTP SCADA Support - Ops</b> Purpose: Restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the South County Regional Water Treatment Plant (SCRWTP) through a multi-year technical support program. This program is needed to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the many processes and communicate throughout the water treatment plant. There are 28 PLCs at this facility with 5 PLCs and associated instrumentation planned to be replaced per year focusing on management and modernizing of the core communication networks and PLC platform. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliable operations.	<b>175,000</b>
<b>71065</b>	<b>SCRWTP TSP Operating</b> Purpose: Provide annual Technical Support Program (TSP) funding for safety related projects, repairs and modifications needed to meet demand and to remain in compliance at the South County Regional Water Treatment Plant (SCRWTP). This facility has been producing approximately 5 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are: 8 cartridge filters, 5 transfer/blend pumps, 10 high service pumps, 10 treatment skids, 8 degasification towers, 4 odor control trains, 6 generator sets, 3 lime reactors, 6 media filters, sludge thickener and belt press. Projects planned include the replacement of chemical feed lines and components, check valves, valves, pumps and piping appurtenances, conduits and wiring, waterproofing of various chemical storage tanks and impoundment areas, repair and/or replacement of odor control pumps and components, site improvements repair, and safety-driven projects. This is a multi-year program that addresses ongoing prioritized needs. Method: Fixed-term contracts and competitive bids. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.	<b>200,000</b>
<b>70236</b>	<b>SCWRF Reject Storage Tank Conversion</b> Purpose: The South County Water Reclamation Facility (SCWRF) reclaimed water storage tank has a total of 7 million gallons of storage. Half of the tank is used for reclaimed water storage and half is used for storage of reject water--water that does not meet discharge standards. It is rare that effluent does not meet discharge standards, and on these infrequent occasions it may only be for a short time, i.e. 15 minutes. As a result, half of this tank is seriously underutilized. The conversion involves piping, valving and instrumentation changes that will enable full use of the storage tank for reclaimed water. When necessary, reject water will be diverted to the existing reject water storage pond. End State: Improved ability to meet peak demands of irrigation quality (IQ) water customers while remaining in compliance with all permit requirements.	<b>1,425,000</b>

**Collier County Government**  
**Fiscal Year 2019 thru 2023 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2019 Adopted
<b><u>Water / Sewer District Capital</u></b>		
<b>70061</b>	<b>SCWRF SCADA Support Op</b> Purpose: This is a multi-year program to restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the South County Water Reclamation Facility (SCWRF) through a Technical Support Program (TSP) to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the treatment process. This program will increase reliability, sustainability, and operational efficiency. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the SCWRF SCADA system.	<b>200,000</b>
<b>71009</b>	<b>Security Upgrades</b> Purpose: Multi-year program to provide both physical and virtual protection of assets that are imbedded in critical compliance-driven operations, including physical access points such as gates, fences, card access and recording devices, as well as cyber threats such as network intrusion and cyber hacking that could directly impact operations. Evaluate and prioritize mitigation to resolve risk and exposure to maintain compliance with Department of Homeland Security requirements for public water supply systems and sustainability of existing levels of service. Planned projects include replacement and addition of cameras, perimeter fencing improvements and card access in critical infrastructure throughout the Water Division. In addition, the current PELCO Endura CCTV (security system) is coming up on its end of life along with the JCI P2000 access control platform. With the development of Converged Security Information Management (CSIM) the aging end of life platforms can in fact be integrated allowing better overall security for real-time feedback and situational awareness. Method: Internal resources and through fixed-term contracts. End State: Compliant and secure infrastructure.	<b>300,000</b>
<b>70196</b>	<b>Tamiami Wellfield - 2 Wells</b> Purpose: Construct two new Tamiami raw water wells, piping electrical and all appurtenances. Several of the existing Tamiami wells have decreased yield and need to be replaced to meet demand and remain in compliance. Method: Fixed-term contracts. End State: Meet demand and remain in compliance, maintain production capabilities and reliability.	<b>1,500,000</b>
<b>70031</b>	<b>Utilities Master Plan</b> Purpose: Utilize consultants to assist with updates to the Utilities Master Plan, including coordination with the rate study program, and the annual capital improvement program (CIP) update aimed at responsible system growth, maintenance and preservation. Method: Utilization of request for proposal (RFP) and existing fixed term contracts; retain a qualified consultant to prepare and update master plans, rate study collaboration and CIP validation. End State: The Master Plans, CIP and rate study will remain concurrent with the latest population trends concurrent with Growth Management Department Comprehensive Planning guidance and the needs of all Public Utilities Operating Divisions.	<b>170,000</b>
<b>70145</b>	<b>Wastewater Pump Stations TSP-Ops</b> Purpose: Restore and/or rehabilitate wastewater pump stations and community pump stations within the installed-base of more than 800 locations. This is a multi-year Technical Support Program (TSP) that includes the renewal of multiple pump stations each year, including mechanical, electrical, and structural components such as pumps, motors, pipes, valves, wet wells, odor control, electrical controls, containment, structures, lighting, and fencing. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands of wastewater pump stations.	<b>2,200,000</b>
<b>70117</b>	<b>Wastewater Remote Sites TSP</b> Purpose: A technical support program (TSP) to optimize the operating efficiency and increase the safety of Public Utilities Department (PUD) Wastewater structures by completing projects relating to rehabilitation, replacement, and optimizations of HVAC (heating, ventilation, air conditioning) Systems, roofs, electrical and fire systems, and other vertical assets existing in the Collections, Irrigation Quality and Master Pump Station Facilities (IQ/MPS). Also, to implement a program to enhance the utilization and life cycle expectancy of the IQ/MPS by maintaining facilities in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Planned projects include preventive maintenance inspections of IQ and MPS assets and HVAC replacement and roof replacements at master pump stations. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant IQ/MPS that will ensure safety for employees, and extend the life cycle of the facility and its vertical assets.	<b>250,000</b>



**Collier County Government**  
**Fiscal Year 2019 thru 2023 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2019 Adopted
<b><u>Water / Sewer District Capital</u></b>		
<b>71010</b>	<b>Water Distribution System TSP</b> Purpose: A multi-year Technical Support Program (TSP) that provides repair of aging water distribution system assets that have failed throughout the installed base of approximately 960 miles of water piping. Method: Utilize existing fixed-term underground contracts or competitive bidding for installation and fixed-term engineering services contracts for design. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets.	<b>200,000</b>
<b>70104</b>	<b>Water Plant Compliance Assurance Proj</b> Purpose: This Compliance Assurance Project (CAP) provides needed process improvements at both the South and North County Regional Water Treatment Plant (SCRWTP & NCRWTP) required to remain in compliance with local, state or federal regulations. For FY19 the plan is to develop 30 % conceptual design for a variable TDS (total dissolve solids) treatment system for the NCRWTP and make necessary modifications for the back-up generators at the SCRWTP and the NCRWTP in order to meet RICE NESHAP (Reciprocating Internal Combustion Engine National Emission Standards for Hazardous Air Pollutants) compliance. Method: Utilize fixed-term contracts or request for proposal (RFP) for design and study services for the various projects. Bid for construction in conformance with County Purchasing Policy. End State: Maintain compliance and meeting demand throughout the water system.	<b>1,000,000</b>
<b>71063</b>	<b>Water Plant-Variable Frequency Drives</b> Purpose: Systematically replace obsolete variable frequency drives (VFDs) at the Water Plants and secondary stations. For FY19, the final phases of VFD replacements at the South County Regional Water Treatment Plant will take place. Method: Through fixed-term contracts and competitive bids. End State: Meet demand and remain in compliance, achieve energy efficiencies, and maintain reliability.	<b>200,000</b>
<b>70148</b>	<b>Water Reclamation Facilities TSP-Ops</b> Purpose: A multi-year Technical Support Program (TSP) to provide planned extraordinary repairs and modifications that will significantly extend the useful life of these assets beyond their estimated useful life. The extraordinary repairs are needed to meet demand and remain in compliance at the North and South County Water Reclamation Facilities. These facilities are densely packed on their respective sites and treat approximately 6 billion gallons of wastewater per year. The various treatment processes Modified Ludzack-Ettinger (MLE) and Orbal produce high quality Irrigation Quality (IQ) water. The major pieces of equipment that need to be kept operational include the pretreatment structure with bar screens, grit removal mechanisms and in-fluent channels, MLE aeration basins, Orbal oxidation ditches, clarifiers, effluent filters, and disinfection chambers. There are also mechanical screens and grit chambers, odor control units, blowers, pumps, valves, flow meters, chemical analyzers, chemical storage/distribution systems, IQ water storage ponds, sludge belt presses, and sludge holding tanks. Project needs identified include the restoration and rehabilitation of effluent filters, grit removal system, treatment plant structures, return and waste activated sludge pumps and variable frequency drive replacements, meter, valve and sludge holding tank renovations. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance, meet demand, achieve energy efficiencies, and maintain sustainability.	<b>5,200,000</b>
<b>75005</b>	<b>Wellfield Management Program</b> Purpose: This is a multi-year program that will be needed throughout the life of the wells which provides consultant engineering support to assist in the monitoring of the aquifer conditions in the existing wellfields (the Tamiami, the North Reverse Osmosis, and the South Reverse Osmosis, with a total of 102 production wells and 24 monitoring wells in the system), and planning for future wellfields. This program provides assistance with review of regulatory changes to water withdrawal permits, regulatory reporting, permit modification and renewal, and hydro geological expertise and support. The Wellfield Management Program also provides engineering design for necessary repairs and rehab projects to maintain a reliable and sustainable raw water supply. Method: Through the existing wellfield contract. End State: Ensure sustainable aquifer yield while planning for future system demand.	<b>150,000</b>

**Collier County Government**  
**Fiscal Year 2019 thru 2023 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2019 Adopted
<b><u>Water / Sewer District Capital</u></b>		
<b>70084</b>	<b>Wellfield SCADA Support - Operating</b> Purpose: Rehabilitate the Supervisory Control and Data Acquisition systems (SCADA) for the wellfields that supply raw water to the north and south treatment plants through a multi-year Technical Support Program (TSP) to increase reliability and operational efficiency. This program is needed to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the process and communicate with the regional water treatment plants. There are 102 well sites with 72 PLCs and communication networks throughout the wellfield. This program will upgrade communication methods to more consistent and reliable standards. Focus is on communication and control hardware in the South Hawthorne and Lower Tamiami wellfields. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the wellfield SCADA system.	<b>150,000</b>
<b>70085</b>	<b>Wellfield/Raw W Booster TSP - Ops</b> Purpose: Provide annual Technical Support Program (TSP) funding for repairs and modifications needed to meet demand and to remain in compliance. Projects include ongoing restoration and rehab to maintain water production capabilities at 102 individual production wells (well pump replacement, casing and tubing replacement, metering, electrical and mechanical rehab); within the 41 miles of raw water piping system (valve and main rehab, air release valve installation); and at both raw water booster pump stations (pump and control rehab, building maintenance). Projects include one well repair, one well replacement and various process improvements including well pump replacement. Method: Fixed-term contracts and competitive bids. End State: Meet demand and remain in compliance, maintain production capabilities and reliability.	<b>200,000</b>
<b>72009</b>	<b>Western Interconnect</b> Purpose: Construction of a western interconnect is needed to manage growth in the south service area and to allow for the maintenance of existing force mains. The SCWRF (South County Water Reclamation Facility) does not have space for capacity expansion given current technologies. A series of force mains (FM) and pump station improvements are therefore needed to move wastewater flows from the south service area to the north service area where there is available capacity. Phase 7 consists of approximately 2 miles of FM between Pine Ridge Road to Vanderbilt Beach Road. Method: Fixed-term contracts and competitive bids. End State: The ability to reliably shift wastewater flows from the south service area to the north service area while remaining in compliance and meeting demand.	<b>930,000</b>
<b>73922</b>	<b>WW Collections SCADA/Telemetry</b> Purpose: Restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the Collections System through a Technical Support Program (TSP) to ensure compliance and provide operational control. SCADA upgrades are being implemented to control variable frequency drives (VFDs) within the wastewater collection system. The program includes repair and replacement of SCADA equipment including transmitter control units (TCUs) and antennas at more than 800 pump stations, and storm-hardening of the central SCADA systems at the Wastewater Collections office on Shirley Street, and providing a resilient mission critical system that maintains compliance of the entire county's wastewater infrastructure. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the Collections SCADA system.	<b>100,000</b>
<b>70119</b>	<b>WW Treatment Plants TSP</b> Purpose: A technical support program (TSP) which performs regular preventative maintenance on wastewater facilities including inspections of roofs, gates, garage doors, fences, HVAC (heating, ventilation, air conditioning), site and fire sprinklers. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant waste water department that will extend the life cycle of the facility and its vertical assets.	<b>500,000</b>
<b>99411</b>	<b>X-Transfers/Reserves/Interest - Fd 411</b> The Interfund Transfers and Reserves are recorded in this project. Transfer to the Water-Sewer Debt Service Fund is for the payment of various growth related water capital improvements paid from State Revolving Fund (SRF) Loans and Bonds. The balance of funds is in Reserves.	<b>17,189,200</b>
<b>99412</b>	<b>X-Transfers/Reserves/Interest - Fd 412</b> Reserve for Contingencies and Reserves for Future Capital Projects are recorded in this project.	<b>2,270,000</b>
<b>99413</b>	<b>X-Transfers/Reserves/Interest - Fd 413</b> The Interfund Transfers and Reserves are recorded in this project. Transfer to the Water-Sewer Debt Service Fund is for the payment of various growth related wastewater capital improvements. The balance of funds is in Reserves.	<b>9,994,900</b>

**Collier County Government**  
**Fiscal Year 2019 thru 2023 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2019 Adopted
<b><u>Water / Sewer District Capital</u></b>		
99414	<b>X-Transfers/Reserves/Interest - Fd 414</b> Reserve for Contingencies and Reserve for Future Capital Projects are recorded in this project.	<b>10,166,000</b>
70185	<b>YMCA Rd AC Water Main Replace</b> Purpose: This project is part of a multiyear program that addresses the abandonment and/or removal of asbestos cement (AC) pipe in the County's distribution system. This project will partially abandon and partially remove the existing AC pipe feeding the YMCA facility in the vicinity of Airport Pulling Road and Pine Ridge Road and replace it with PVC (polyvinyl chloride) pipe. Method: Fixed-term contracts and competitive bids. End State: Meet demand, remain in compliance and maintain reliability and safety.	<b>500,000</b>
<b>Total Water / Sewer District Capital</b>		<b><u>82,648,000</u></b>
<b>Total Project Cost</b>		<b><u><u>315,988,200</u></u></b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**General Fund (001)**

Fund Type: **General Fund**

Description: **The General Fund (001) is the largest operating fund of the County. It is used to account for all countywide general government activities and is supported principally by ad valorem taxes. The Constitutional Officer Funds, which are sub-funds of the General Fund, include the Clerk of Courts (011), Sheriff (040), Property Appraiser (060), Tax Collector (070), and Supervisor of Elections (080).**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	31,821,959	33,903,700	32,560,350	34,210,200	501,700	34,711,900	2.38
Operating Expense	29,534,332	35,626,000	34,986,850	36,781,000	156,400	36,937,400	3.68
Capital Outlay	528,974	371,500	500,000	384,500	36,000	420,500	13.19
Grants and Aid	3,519,765	3,404,400	3,837,600	3,489,600	135,000	3,624,600	6.47
Remittances	4,436,336	4,727,700	4,964,000	6,572,800	-	6,572,800	39.03
Trans to Clerk Of Courts	6,194,900	6,823,000	6,823,000	7,367,000	-	7,367,000	7.97
Trans to Sheriff	171,039,900	174,720,200	174,720,200	187,203,400	-	187,203,400	7.14
Trans to Property Appraiser	5,875,003	6,155,500	6,356,800	6,526,600	-	6,526,600	6.03
Trans to Tax Collector	13,650,707	15,504,700	15,303,400	16,306,600	-	16,306,600	5.17
Trans to Superv of Elections	3,620,500	3,702,100	3,702,100	3,807,900	-	3,807,900	2.86
Advance/Repay to 390 Gov't Fac	630,000	325,000	321,800	-	-	-	(100.00)
Advance/Repay to 496 Airp Cap	300,000	1,000,000	1,000,000	445,000	-	445,000	(55.50)
Trans to Grant Fund	-	-	-	2,000,000	-	2,000,000	na
Trans to 003 Em Disaster Fd	-	-	50,000	-	-	-	na
Trans to 101 Transp Op Fd	20,608,300	21,670,400	21,670,400	20,154,300	-	20,154,300	(7.00)
Trans to 103 Stormw Utility	-	-	-	1,474,300	-	1,474,300	na
Trans to 111 Unincorp Gen Fd	831,400	841,900	841,900	916,600	-	916,600	8.87
Trans to 116 Misc Grant Fd	-	-	-	224,000	-	224,000	na
Trans to 119 Sea Turtle	-	-	10,000	129,600	-	129,600	na
Trans to 123 Serv for Sr Fd	575,571	602,400	602,400	719,500	-	719,500	19.44
Trans to 146 Ochopee Fire Fd	565,100	565,100	565,100	565,100	-	565,100	0
Trans to 182 AveMaria Innov Zn	25,400	68,400	68,400	73,200	-	73,200	7.02
Trans to 186 Immok Redev Fd	444,100	512,700	512,700	574,900	-	574,900	12.13
Trans to 187 Bayshore Redev Fd	1,054,000	1,274,200	1,274,200	1,439,900	-	1,439,900	13.00
Trans to 188 800 MHz Fd	663,900	712,600	712,600	730,400	-	730,400	2.50
Trans to 198 Museum	-	200,000	-	200,000	-	200,000	0
Trans to 703/704 Ad Serv Grant	-	-	-	34,500	-	34,500	na
Trans to 706 Housing Grants	118,072	-	28,800	76,700	-	76,700	na
Trans to 708 Hum Serv Match	-	-	45,900	8,400	-	8,400	na
Trans to 757 Deepwtr Settlement	1,981,700	-	-	-	-	-	na
Trans to 759 Sports Complex	-	-	-	1,728,600	-	1,728,600	na
Trans to 298 Sp Ob Bd '10	3,073,000	2,855,200	2,855,200	2,775,900	-	2,775,900	(2.78)
Trans to 299 Debt Serv Fd	-	-	243,000	703,500	-	703,500	na
Trans to 301 Co Wide Cap Fd	13,174,400	17,312,800	16,826,500	15,335,700	-	15,335,700	(11.42)
Trans to 306 Parks Cap Fd	2,495,700	1,100,000	1,100,000	1,100,000	-	1,100,000	0
Trans to 310 Growth Mgmt Cap	7,353,609	1,670,400	10,170,400	8,555,800	-	8,555,800	412.20
Trans to 313 Gas Tax Cap Fd	1,106,391	9,980,000	1,480,000	-	-	-	(100.00)
Trans to 314 Museum Cap	200,000	313,500	313,500	200,000	-	200,000	(36.20)
Trans to 325 Stormw Cap Fd	2,525,000	1,627,000	1,627,000	2,500,000	-	2,500,000	53.66
Trans to 370 Sport Complx Cap	-	-	436,800	-	-	-	na
Trans to 426 CAT Mass Transit Fd	1,377,700	1,765,000	2,253,000	1,952,900	-	1,952,900	10.65
Trans to 427 Transp Disadv Fd	2,905,678	2,681,400	2,748,700	2,604,700	-	2,604,700	(2.86)
Trans to 490 EMS Fd	15,041,600	17,579,100	17,705,900	18,018,600	-	18,018,600	2.50
Trans to 491 EMS MP&Cap	2,000,000	1,250,000	1,250,000	-	-	-	(100.00)
Trans to 506 IT Capital	50,000	750,000	750,000	430,600	-	430,600	(42.59)
Trans to 523 Motor Pool Cap	605,000	239,900	239,900	110,000	-	110,000	(54.15)
Trans to 301 Co Wide Cap Fd (H. Irma)	100,472	-	2,450,000	-	-	-	na
Trans to 306 Pks Cap Fd (H. Irma)	-	-	2,500,000	-	-	-	na
Trans to 474 Sol Waste Cap Fd (H. Irma)	-	-	10,000,000	-	-	-	na
Trans to 652 Leg Aid Soc	109,000	147,700	147,700	147,700	-	147,700	0
Trans to 681 Court Services	1,446,600	1,518,900	1,518,900	2,012,400	-	2,012,400	32.49
Trans to 758 TDC Cap Proj Fd	-	-	221,800	-	-	-	na
Reserves for Contingencies	-	8,472,600	-	9,019,200	-	9,019,200	6.45
Reserves for Cash Flow	-	32,500,000	-	36,000,000	-	36,000,000	10.77
Reserves for Attrition	-	(522,300)	-	(538,000)	-	(538,000)	3.01
<b>Total Appropriations</b>	<b>351,584,068</b>	<b>413,952,700</b>	<b>388,296,800</b>	<b>435,073,600</b>	<b>829,100</b>	<b>435,902,700</b>	<b>5.3%</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**General Fund (001)**

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Net Cost General Fund	(57,697,168)	-	(41,381,100)	-	-	-	na
Ad Valorem Taxes	265,025,189	297,986,800	287,303,700	314,773,600	-	314,773,600	5.63
Delinquent Ad Valorem Taxes	42,492	60,000	50,000	50,000	-	50,000	(16.67)
Tax Deed Sales	1,190	-	-	-	-	-	na
Licenses & Permits	260,356	317,300	211,000	229,200	-	229,200	(27.77)
Intergovernmental Revenues	544,344	453,000	453,500	453,500	-	453,500	0.11
State Revenue Sharing	11,091,933	10,000,000	11,000,000	11,000,000	-	11,000,000	10.00
State Sales Tax	41,798,943	39,000,000	40,000,000	41,000,000	-	41,000,000	5.13
FEMA - Fed Emerg Mgt Agency	24,948	-	-	-	-	-	na
Fed Payment In Lieu of Taxes	1,357,453	900,000	1,250,000	1,250,000	-	1,250,000	38.89
Charges For Services	11,734,418	12,896,000	12,326,400	14,214,100	-	14,214,100	10.22
Fines & Forfeitures	358,937	401,000	392,500	392,500	-	392,500	(2.12)
Miscellaneous Revenues	407,286	201,700	330,600	208,100	-	208,100	3.17
Interest/Misc	1,160,322	860,000	920,000	910,000	-	910,000	5.81
Indirect Service Charge	7,860,800	8,053,100	8,053,100	8,254,500	-	8,254,500	2.50
Reimb From Other Depts	965,178	792,700	887,800	863,000	-	863,000	8.87
Trans frm Clerk of Courts	244,707	100,000	100,000	100,000	-	100,000	0
Trans frm Property Appraiser	792,070	500,000	500,000	500,000	-	500,000	0
Trans frm Sheriff	2,560,508	-	-	-	-	-	na
Trans frm Tax Collector	5,658,196	6,000,000	6,000,000	6,000,000	-	6,000,000	0
Trans frm Supervisor of Elections	184,904	-	-	-	-	-	na
Advance/Repay fm 146 Ochopee Fire	147,900	147,900	147,900	-	-	-	(100.00)
Trans fm 002 Def Im Fee	32,100	9,000	9,000	20,200	-	20,200	124.44
Trans fm 111 Unincorp Gen Fd	301,800	396,400	396,400	405,700	-	405,700	2.35
Trans fm 113 Comm Dev Fd	214,200	180,100	180,100	180,100	-	180,100	0
Trans fm 131 Dev Serv Fd	9,400	9,000	9,000	9,000	-	9,000	0
Trans fm 195 TDC Cap Fd	166,500	166,500	-	-	-	-	(100.00)
Trans fm 220 Debt Service	163	1,000	-	-	-	-	(100.00)
Trans fm 408 Water / Sewer Fd	220,200	196,300	196,300	200,000	-	200,000	1.88
Trans fm 516 Prop & Cas Ins	1,076,600	1,076,600	1,076,600	-	-	-	(100.00)
Trans fm 517 Health Ins	-	-	-	1,000,000	-	1,000,000	na
Trans fm 651 Criminal Justice Ed	250,000	-	250,000	-	-	-	na
Repay H. Irma Loan FacMgt 301	-	-	-	2,200,000	-	2,200,000	na
Repay H. Irma Loan Parks 306	-	-	-	2,500,000	-	2,500,000	na
Repay H. Irma Loan SolidW 474	-	-	-	7,000,000	-	7,000,000	na
Carry Forward	54,788,200	51,431,600	57,634,000	40,552,000	829,100	41,381,100	(19.54)
Less 5% Required By Law	-	(18,183,300)	-	(19,191,900)	-	(19,191,900)	5.55
<b>Total Funding</b>	<b>351,584,068</b>	<b>413,952,700</b>	<b>388,296,800</b>	<b>435,073,600</b>	<b>829,100</b>	<b>435,902,700</b>	<b>5.3%</b>

**Affordable Housing Water/Sewer Impact Fee Deferral Program (002)**

Fund Type: **General Fund**

Description: **The Affordable Housing Impact Fee Deferrals for Water and Sewer Program was adopted by the Board on July 26, 2005 in Ordinance 2005-40. The program provides funding to reimburse the water and sewer impact fee funds for impact fees waived in support of affordable housing initiatives.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Trans to 001 General Fund	32,100	9,000	9,000	20,200	-	20,200	124.44
<b>Total Appropriations</b>	<b>32,100</b>	<b>9,000</b>	<b>9,000</b>	<b>20,200</b>	<b>-</b>	<b>20,200</b>	<b>124.4%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	5,378	-	300	-	-	-	na
Impact Fees	20,995	-	-	-	-	-	na
Carry Forward	34,600	9,000	28,900	20,200	-	20,200	124.44
<b>Total Funding</b>	<b>60,973</b>	<b>9,000</b>	<b>29,200</b>	<b>20,200</b>	<b>-</b>	<b>20,200</b>	<b>124.4%</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Emergency Relief Fund (003)**

Fund Type: **General Fund**

Description: **To lessen the financial impact on operating budgets from the various departments that contribute to a disaster response, the BCC approved an emergency measures account to be established and funded to cover the gap in response cost that may not meet the established damage minimums for FEMA reimbursement.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	61,464	50,000	223,800	50,000	-	50,000	0
Reserves for Contingencies	-	440,300	-	5,000	-	5,000	(98.86)
Reserve for Catastrophic Event	-	-	-	232,200	-	232,200	na
<b>Total Appropriations</b>	<b>61,464</b>	<b>490,300</b>	<b>223,800</b>	<b>287,200</b>	<b>-</b>	<b>287,200</b>	<b>(41.4%)</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	3,205	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	19,229	-	-	-	-	-	na
Interest/Misc	4,861	2,400	4,000	2,300	-	2,300	(4.17)
Trans fm 001 Gen Fund	-	-	50,000	-	-	-	na
Carry Forward	489,100	488,100	454,900	285,100	-	285,100	(41.59)
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0
<b>Total Funding</b>	<b>516,395</b>	<b>490,300</b>	<b>508,900</b>	<b>287,200</b>	<b>-</b>	<b>287,200</b>	<b>(41.4%)</b>

**Economic Development (007)**

Fund Type: **General Fund**

Description: **Provides funding in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	192,129	7,000	205,000	211,000	-	211,000	2,914.29
Indirect Cost Reimburs	800	3,600	3,600	4,100	-	4,100	13.89
Remittances	331,182	850,000	605,500	389,000	-	389,000	(54.24)
Trans to 714 Co Mgr Match	8,413	-	-	-	-	-	na
Reserves for Contingencies	-	-	-	25,000	-	25,000	na
Restricted for Unfunded Requests	-	1,252,400	-	1,102,700	-	1,102,700	(11.95)
<b>Total Appropriations</b>	<b>532,523</b>	<b>2,113,000</b>	<b>814,100</b>	<b>1,731,800</b>	<b>-</b>	<b>1,731,800</b>	<b>(18.0%)</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	510,122	400,000	400,000	400,000	-	400,000	0
Interest/Misc	16,197	15,600	22,000	18,600	-	18,600	19.23
Carry Forward	1,732,500	1,718,200	1,726,300	1,334,200	-	1,334,200	(22.35)
Less 5% Required By Law	-	(20,800)	-	(21,000)	-	(21,000)	0.96
<b>Total Funding</b>	<b>2,258,819</b>	<b>2,113,000</b>	<b>2,148,300</b>	<b>1,731,800</b>	<b>-</b>	<b>1,731,800</b>	<b>(18.0%)</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Clerk of Courts (011)**

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Clerk of Courts, a sub-fund of the General Fund.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	-	7,940,600	7,908,100	8,167,800	440,000	8,607,800	8.40
Operating Expense	-	1,625,500	1,668,600	1,721,100	-	1,721,100	5.88
Capital Outlay	-	205,300	136,700	129,500	-	129,500	(36.92)
Trans to 001 General Fund	-	-	195,900	-	-	-	na
<b>Total Appropriations</b>	<b>-</b>	<b>9,771,400</b>	<b>9,909,300</b>	<b>10,018,400</b>	<b>440,000</b>	<b>10,458,400</b>	<b>7.0%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Charges For Services	-	3,087,800	3,046,900	3,214,600	-	3,214,600	4.11
Miscellaneous Revenues	-	-	200	-	-	-	na
Interest/Misc	-	15,000	39,200	36,000	-	36,000	140.00
Trans frm Board	-	6,823,000	6,823,000	6,927,000	440,000	7,367,000	7.97
Less 5% Required By Law	-	(154,400)	-	(159,200)	-	(159,200)	3.11
<b>Total Funding</b>	<b>-</b>	<b>9,771,400</b>	<b>9,909,300</b>	<b>10,018,400</b>	<b>440,000</b>	<b>10,458,400</b>	<b>7.0%</b>

**Sheriff (040)**

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Sheriff, a sub-fund of the General Fund.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	-	141,308,500	142,098,900	152,433,800	-	152,433,800	7.87
Operating Expense	-	26,394,900	24,404,500	26,926,900	-	26,926,900	2.02
Capital Outlay	-	7,016,800	8,192,600	7,842,700	-	7,842,700	11.77
Trans to 001 General Fund	-	-	24,200	-	-	-	na
<b>Total Appropriations</b>	<b>-</b>	<b>174,720,200</b>	<b>174,720,200</b>	<b>187,203,400</b>	<b>-</b>	<b>187,203,400</b>	<b>7.1%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Trans frm Board	-	174,720,200	174,720,200	187,203,400	-	187,203,400	7.14
<b>Total Funding</b>	<b>-</b>	<b>174,720,200</b>	<b>174,720,200</b>	<b>187,203,400</b>	<b>-</b>	<b>187,203,400</b>	<b>7.1%</b>

**Property Appraiser (060)**

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Property Appraiser, a sub-fund of the General Fund.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	-	5,771,100	5,771,100	6,045,100	-	6,045,100	4.75
Operating Expense	-	1,666,400	1,666,400	1,727,000	-	1,727,000	3.64
Capital Outlay	-	25,000	25,000	25,000	-	25,000	0
<b>Total Appropriations</b>	<b>-</b>	<b>7,462,500</b>	<b>7,462,500</b>	<b>7,797,100</b>	<b>-</b>	<b>7,797,100</b>	<b>4.5%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Trans frm Board	-	6,739,300	6,739,300	6,951,000	-	6,951,000	3.14
Trans frm Independ Special District	-	723,200	723,200	846,100	-	846,100	16.99
<b>Total Funding</b>	<b>-</b>	<b>7,462,500</b>	<b>7,462,500</b>	<b>7,797,100</b>	<b>-</b>	<b>7,797,100</b>	<b>4.5%</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Tax Collector (070)**

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Tax Collector, a sub-fund of the General Fund.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	-	11,365,500	10,867,400	11,637,800	146,000	11,783,800	3.68
Operating Expense	-	2,610,400	2,554,900	2,743,200	-	2,743,200	5.09
Capital Outlay	-	627,600	624,500	424,300	-	424,300	(32.39)
Distribution of excess fees to Gov't Agencies	-	7,103,300	8,620,100	8,659,900	-	8,659,900	21.91
<b>Total Appropriations</b>	<b>-</b>	<b>21,706,800</b>	<b>22,666,900</b>	<b>23,465,200</b>	<b>146,000</b>	<b>23,611,200</b>	<b>8.8%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Charges For Services	-	21,456,600	22,437,900	23,231,700	146,000	23,377,700	8.95
Interest/Misc	-	250,200	229,000	233,500	-	233,500	(6.67)
<b>Total Funding</b>	<b>-</b>	<b>21,706,800</b>	<b>22,666,900</b>	<b>23,465,200</b>	<b>146,000</b>	<b>23,611,200</b>	<b>8.8%</b>

**Supervisor of Elections (080)**

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Supervisor of Elections, a sub-fund of the General Fund.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	-	2,204,200	2,092,400	2,266,700	85,100	2,351,800	6.70
Operating Expense	-	1,477,900	1,342,700	1,493,200	-	1,493,200	1.04
Capital Outlay	-	20,000	20,000	48,000	-	48,000	140.00
Trans to 001 General Fund	-	-	247,000	-	-	-	na
<b>Total Appropriations</b>	<b>-</b>	<b>3,702,100</b>	<b>3,702,100</b>	<b>3,807,900</b>	<b>85,100</b>	<b>3,893,000</b>	<b>5.2%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Trans frm Board	-	3,702,100	3,702,100	3,807,900	85,100	3,893,000	5.16
<b>Total Funding</b>	<b>-</b>	<b>3,702,100</b>	<b>3,702,100</b>	<b>3,807,900</b>	<b>85,100</b>	<b>3,893,000</b>	<b>5.2%</b>

**Supervisor of Elections Grant Fund (081)**

Fund Type: **General Fund**

Description: **The fund includes grants for Federal Elections and poll workers and it is a sub-fund of the General Fund.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	-	-	36,000	-	-	-	na
<b>Total Appropriations</b>	<b>-</b>	<b>-</b>	<b>36,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	-	-	31,200	-	-	-	na
Interest/Misc	-	-	100	-	-	-	na
Trans fm 081 SOE General Fd	-	-	4,700	-	-	-	na
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>36,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>



**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Transportation Services (101)**

Fund Type: **Special Revenue**

Description: **This fund was established for the maintenance of roads and bridges in Collier County. The principal funding source is a subsidy from the General Fund.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	14,175,828	15,019,600	14,450,000	14,947,400	200,400	15,147,800	0.85
Operating Expense	6,473,160	7,847,000	7,245,400	6,991,300	4,600	6,995,900	(10.85)
Indirect Cost Reimburs	223,700	203,600	203,600	119,000	-	119,000	(41.55)
Capital Outlay	483,152	320,000	346,400	653,800	3,000	656,800	105.25
Trans to 113 Com Dev Fd	-	15,000	15,000	20,000	-	20,000	33.33
Trans to 298 Sp Ob Bd '10	1,207,100	1,208,300	1,208,300	1,208,800	-	1,208,800	0.04
Trans to 523 Motor Pool Cap	1,132,000	1,510,100	1,510,100	430,000	-	430,000	(71.53)
Reserves for Contingencies	-	198,200	-	71,700	-	71,700	(63.82)
Reserves for Attrition	-	(297,200)	-	(301,500)	-	(301,500)	1.45
<b>Total Appropriations</b>	<b>23,694,940</b>	<b>26,024,600</b>	<b>24,978,800</b>	<b>24,140,500</b>	<b>208,000</b>	<b>24,348,500</b>	<b>(6.4%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Net Cost Road and Bridge	(2,605,429)	-	(2,073,100)	-	-	-	na
Intergovernmental Revenues	901,815	841,000	898,000	861,800	-	861,800	2.47
SFWMD/Big Cypress Revenue	1,000,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0
FEMA - Fed Emerg Mgt Agency	5,112	-	-	-	-	-	na
Charges For Services	9,840	10,400	8,400	9,000	-	9,000	(13.46)
Miscellaneous Revenues	114,634	105,100	399,200	110,200	-	110,200	4.85
Interest/Misc	38,609	15,000	50,000	15,000	-	15,000	0
Reimb From Other Depts	321,858	270,900	310,000	221,000	-	221,000	(18.42)
Trans fm 001 Gen Fund	20,608,300	21,670,400	21,670,400	20,154,300	-	20,154,300	(7.00)
Trans fm 102 ROW Permit	211,082	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	100,000	100,000	100,000	-	-	-	(100.00)
Trans fm 114 Pollutn Ctrl Fd	-	16,500	16,500	-	-	-	(100.00)
Trans fm 131 Dev Serv Fd	125,000	-	-	-	-	-	na
Trans fm 312 Gas Tax Op Fd	45,818	-	-	-	-	-	na
Trans fm 495 Airport Op Fd	-	-	-	15,000	-	15,000	na
Trans fm 760 Collier Lighting	69,900	-	-	-	-	-	na
Carry Forward	2,748,400	2,107,400	2,599,400	1,865,100	208,000	2,073,100	(1.63)
Less 5% Required By Law	-	(112,100)	-	(110,900)	-	(110,900)	(1.07)
<b>Total Funding</b>	<b>23,694,940</b>	<b>26,024,600</b>	<b>24,978,800</b>	<b>24,140,500</b>	<b>208,000</b>	<b>24,348,500</b>	<b>(6.4%)</b>

**Right of Way Permitting (102)**

Fund Type: **Special Revenue**

Description: **To provide a fast, efficient process for the review and issuing of right-of-way permits in compliance with Florida Administrative Code Rule 14. To inspect all structures under construction to ensure compliance with the codes and regulations adopted by the Board of County Commissioners and as set forth in the governing ordinance. Effective in FY 2016, this fund will be merged with the Engineering Regulation section within Planning Services Fund to improve level of service and enhance the overall management and oversight of right-of-way permitting and related inspections. Residual revenue after close out of the fund will return to Road and Bridge Fund (101) - the original fund where the function was performed prior to creation of the independent fund.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Trans to 101 Transp Op Fd	211,082	-	-	-	-	-	na
<b>Total Appropriations</b>	<b>211,082</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	321	-	-	-	-	-	na
Carry Forward	210,700	-	-	-	-	-	na
<b>Total Funding</b>	<b>211,021</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Stormwater Utility (103)**

Fund Type: **Special Revenue**

Description: **This fund was established by Ordinance 2018-016 to account for the Stormwater Utility Fee. The stormwater utility is responsible for the management of facilities and services for drainage and flood protection for existing and future development, minimize the degradation of quality of receiving water and surrounding natural areas, and protect the functions of natural groundwater aquifer recharge areas.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	-	-	-	1,300,300	-	1,300,300	na
Operating Expense	-	-	-	1,240,900	-	1,240,900	na
Capital Outlay	-	-	-	40,700	-	40,700	na
Trans to 113 Com Dev Fd	-	-	-	20,000	-	20,000	na
Reserves for Contingencies	-	-	-	100,000	-	100,000	na
Reserves for Attrition	-	-	-	(53,000)	-	(53,000)	na
<b>Total Appropriations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,648,900</b>	<b>-</b>	<b>2,648,900</b>	<b>na</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Trans fm 001 Gen Fund	-	-	-	1,474,300	-	1,474,300	na
Trans fm 111 Unincorp Gen Fd	-	-	-	1,174,600	-	1,174,600	na
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,648,900</b>	<b>-</b>	<b>2,648,900</b>	<b>na</b>

**Affordable Housing (105)**

Fund Type: **Special Revenue**

Description: **This fund was established by Resolution 2007-203 to accept voluntary donations to the County to further affordable workforce housing initiatives.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Remittances	-	134,100	-	135,200	-	135,200	0.82
<b>Total Appropriations</b>	<b>-</b>	<b>134,100</b>	<b>-</b>	<b>135,200</b>	<b>-</b>	<b>135,200</b>	<b>0.8%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	1,308	600	1,000	-	-	-	(100.00)
Carry Forward	132,900	133,500	134,200	135,200	-	135,200	1.27
<b>Total Funding</b>	<b>134,208</b>	<b>134,100</b>	<b>135,200</b>	<b>135,200</b>	<b>-</b>	<b>135,200</b>	<b>0.8%</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Impact Fee Administration (107)**

Fund Type: **Special Revenue**

Description: **Accounts for those sources and uses of funds associated with County impact fee operations.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	628,764	700,600	646,900	704,200	63,700	767,900	9.61
Operating Expense	145,398	355,700	274,200	360,300	-	360,300	1.29
Indirect Cost Reimburs	35,900	38,800	38,800	42,200	-	42,200	8.76
Capital Outlay	1,387	5,000	3,000	5,000	-	5,000	0
Trans to 113 Com Dev Fd	-	15,000	15,000	20,000	-	20,000	33.33
Trans to 506 IT Capital	-	6,700	6,700	-	-	-	(100.00)
Reserves for Reimb to State	-	17,300	-	17,300	-	17,300	0
Reserves for Capital	-	-	-	184,900	-	184,900	na
Reserves for Cash Flow	-	124,500	-	200,000	-	200,000	60.64
<b>Total Appropriations</b>	<b>811,449</b>	<b>1,263,600</b>	<b>984,600</b>	<b>1,533,900</b>	<b>63,700</b>	<b>1,597,600</b>	<b>26.4%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Licenses & Permits	393,107	210,000	300,000	210,000	-	210,000	0
Charges For Services	128,619	50,000	100,000	50,000	-	50,000	0
Interest/Misc	13,239	2,000	10,000	2,000	-	2,000	0
Reimb From Other Depts	59,438	50,000	50,000	50,000	-	50,000	0
Trans fm 111 Unincorp Gen Fd	75,000	75,000	75,000	50,000	-	50,000	(33.33)
Trans fm 408 Water / Sewer Fd	218,500	218,500	218,500	218,500	-	218,500	0
Carry Forward	1,187,300	673,700	1,263,800	969,000	63,700	1,032,700	53.29
Less 5% Required By Law	-	(15,600)	-	(15,600)	-	(15,600)	0
<b>Total Funding</b>	<b>2,075,203</b>	<b>1,263,600</b>	<b>2,017,300</b>	<b>1,533,900</b>	<b>63,700</b>	<b>1,597,600</b>	<b>26.4%</b>

**Pelican Bay Beautification MSTBU (109)**

Fund Type: **Special Revenue**

Description: **Provides water management, ambient noise management, extraordinary law enforcement service and beautification services to Pelican Bay residents, with principal revenue from assessments.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	1,345,701	1,361,400	1,444,500	1,639,700	-	1,639,700	20.44
Operating Expense	1,665,248	2,444,500	1,884,900	2,377,300	-	2,377,300	(2.75)
Indirect Cost Reimburs	104,900	119,200	119,200	119,100	-	119,100	(0.08)
Capital Outlay	99,693	204,000	175,500	214,900	-	214,900	5.34
Trans to Property Appraiser	55,123	69,800	60,000	71,000	-	71,000	1.72
Trans to Tax Collector	76,112	124,400	83,000	125,800	-	125,800	1.13
Trans to 408 Water/Sewer Fd	13,600	13,600	13,600	17,200	-	17,200	26.47
Trans to 506 IT Capital	-	5,500	5,500	-	-	-	(100.00)
Reserves for Contingencies	-	18,200	-	385,000	-	385,000	2,015.38
Reserves for Capital	-	180,000	-	200,000	-	200,000	11.11
Reserves for Cash Flow	-	420,000	-	420,000	-	420,000	0
Reserves for Attrition	-	(27,200)	-	(25,700)	-	(25,700)	(5.51)
<b>Total Appropriations</b>	<b>3,360,376</b>	<b>4,933,400</b>	<b>3,786,200</b>	<b>5,544,300</b>	<b>-</b>	<b>5,544,300</b>	<b>12.4%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Special Assessments	3,805,592	4,067,300	3,905,200	4,176,200	-	4,176,200	2.68
Charges For Services	14,044	-	3,200	1,500	-	1,500	na
Miscellaneous Revenues	7,470	-	400	-	-	-	na
Interest/Misc	21,839	6,500	26,000	6,900	-	6,900	6.15
Trans frm Property Appraiser	560	-	-	-	-	-	na
Trans frm Tax Collector	24,991	-	-	-	-	-	na
Trans fm 320 Clam Bay Cap Fd	-	-	-	34,500	-	34,500	na
Carry Forward	871,700	1,063,300	1,385,800	1,534,400	-	1,534,400	44.31
Less 5% Required By Law	-	(203,700)	-	(209,200)	-	(209,200)	2.70
<b>Total Funding</b>	<b>4,746,197</b>	<b>4,933,400</b>	<b>5,320,600</b>	<b>5,544,300</b>	<b>-</b>	<b>5,544,300</b>	<b>12.4%</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Unincorporated Areas General Fund - (111)**

Fund Type: **Special Revenue**

Description: **Accounts for municipal type services provided in the unincorporated area of Collier County and is supported primarily by ad valorem taxes. Services provided include planning and zoning, code enforcement, and parks and recreation.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	15,623,231	18,043,000	17,619,400	18,100,900	189,400	18,290,300	1.37
Operating Expense	11,513,113	15,791,700	14,633,100	15,782,700	9,100	15,791,800	0
Indirect Cost Reimburs	2,414,900	2,192,400	2,192,400	2,301,900	-	2,301,900	4.99
Capital Outlay	564,477	411,100	559,800	463,000	-	463,000	12.62
Remittances	500,000	500,000	500,000	500,000	-	500,000	0
Trans to Property Appraiser	259,215	350,000	350,000	371,000	-	371,000	6.00
Trans to Tax Collector	822,860	1,024,400	1,024,400	1,085,900	-	1,085,900	6.00
Advance/Repay to 418 W/S Assess't	-	-	50,000	262,400	-	262,400	na
Trans to 001 General Fund	301,800	396,400	396,400	405,700	-	405,700	2.35
Trans to 101 Transp Op Fd	100,000	100,000	100,000	-	-	-	(100.00)
Trans to 103 Stormw Utility	-	-	-	1,174,600	-	1,174,600	na
Trans to 107 Impact Fee Admin	75,000	75,000	75,000	50,000	-	50,000	(33.33)
Trans to 112 Landscape Fd	3,903,200	3,871,100	3,871,100	3,526,400	-	3,526,400	(8.90)
Trans to 113 Com Dev Fd	338,500	353,500	353,500	353,500	-	353,500	0
Trans to 128/712 MPO Fd	5,000	5,000	5,000	5,000	-	5,000	0
Trans to 130 GG Com Ctr Fd	422,600	549,100	549,100	564,700	-	564,700	2.84
Trans to 131 Plan Serv Fd	219,500	219,500	219,500	219,500	-	219,500	0
Trans to 166 Radio Rd E Beaut	124,300	-	-	-	-	-	na
Trans to 182 AveMaria Innov Zn	5,800	15,500	15,500	16,600	-	16,600	7.10
Trans to 186 Immok Redev Fd	100,500	116,100	116,100	130,100	-	130,100	12.06
Trans to 187 Bayshore Redev Fd	238,600	288,400	288,400	326,000	-	326,000	13.04
Trans to 710 Pub Serv Match	27,192	-	5,300	-	-	-	na
Trans to 712 Transp Match	1,286	-	16,600	-	-	-	na
Trans to 266 Radio Rd E Debt	237,254	-	-	-	-	-	na
Trans to 301 Co Wide Cap Fd	-	-	25,000	-	-	-	na
Trans to 306 Parks Cap Fd	750,000	1,250,000	1,250,000	2,750,000	-	2,750,000	120.00
Trans to 310 Growth Mgmt Cap	-	-	4,000,000	4,250,000	-	4,250,000	na
Trans to 313 Gas Tax Cap Fd	3,300,000	4,000,000	-	-	-	-	(100.00)
Trans to 325 Stormw Cap Fd	4,172,000	4,267,900	4,267,900	3,000,000	-	3,000,000	(29.71)
Trans to 418 W/S Spec As	-	-	-	10,000	-	10,000	na
Trans to 506 IT Capital	-	51,700	51,700	-	-	-	(100.00)
Trans to 523 Motor Pool Cap	586,000	516,700	516,700	144,000	-	144,000	(72.13)
Trans to 306 Pks Cap Fd (H. Irma)	-	-	22,500	-	-	-	na
Reserves for Contingencies	-	800,800	-	800,000	-	800,000	(0.10)
Reserves for Cash Flow	-	2,500,000	-	2,500,000	-	2,500,000	0
Reserves for Attrition	-	(317,700)	-	(317,700)	-	(317,700)	0
<b>Total Appropriations</b>	<b>46,606,328</b>	<b>57,371,600</b>	<b>53,074,400</b>	<b>58,776,200</b>	<b>198,500</b>	<b>58,974,700</b>	<b>2.8%</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Unincorporated Areas General Fund - (111)**

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Net Cost Unincorp General Fund	(9,669,359)	-	(6,982,900)	-	-	-	na
Ad Valorem Taxes	36,929,757	41,744,300	40,226,500	44,208,900	-	44,208,900	5.90
Delinquent Ad Valorem Taxes	8,570	50,000	4,000	20,000	-	20,000	(60.00)
Communications Services Tax	5,084,038	4,600,000	4,500,000	4,500,000	-	4,500,000	(2.17)
Licenses & Permits	566,206	450,000	528,900	452,300	-	452,300	0.51
Special Assessments	22,487	37,000	30,000	33,000	-	33,000	(10.81)
Intergovernmental Revenues	2,617	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	6,643	-	-	-	-	-	na
Charges For Services	2,907,280	3,353,100	2,784,500	3,111,200	25,000	3,136,200	(6.47)
Fines & Forfeitures	252,059	339,000	253,000	237,000	-	237,000	(30.09)
Miscellaneous Revenues	267,823	232,100	212,300	231,400	-	231,400	(0.30)
Interest/Misc	183,600	120,000	290,000	120,000	-	120,000	0
Reimb From Other Depts	51,516	21,500	21,500	21,500	-	21,500	0
Trans frm Property Appraiser	35,184	100,000	100,000	100,000	-	100,000	0
Trans frm Tax Collector	280,808	100,000	100,000	100,000	-	100,000	0
Advance/Repay fm 165 Rock Rd	80,000	15,000	15,000	15,000	-	15,000	0
Advance/Repay fm 186 Im CRA	30,000	30,000	30,000	30,000	-	30,000	0
Advance/Repay fm 418 W/S Assess't	-	-	-	65,400	-	65,400	na
Trans fm 001 Gen Fund	831,400	841,900	841,900	916,600	-	916,600	8.87
Trans fm 131 Dev Serv Fd	75,000	145,700	145,700	145,700	-	145,700	0
Trans fm 143 Vander Beaut Fd	91,500	94,300	94,300	96,500	-	96,500	2.33
Trans fm 158 Radio Rd Beaut Fd	33,200	38,100	38,100	46,400	-	46,400	21.78
Trans fm 151 Sable Palm Rd Ex Fd	2,900	3,000	3,000	3,100	-	3,100	3.33
Trans fm 152 Lely Golf Beaut Fd	32,600	34,700	34,700	43,500	-	43,500	25.36
Trans fm 153 G Gate Beaut Fd	34,800	36,300	36,300	44,800	-	44,800	23.42
Trans fm 159 Forest Lake Fd	49,800	50,700	50,700	57,900	-	57,900	14.20
Trans fm 165 Rock Rd	2,600	3,500	3,500	4,200	-	4,200	20.00
Trans fm 324 Stormwater Ops	-	42,000	42,000	10,200	-	10,200	(75.71)
Trans fm 418 W/S Assessm'ts	-	-	-	1,000	-	1,000	na
Carry Forward	8,413,300	7,436,300	9,671,400	6,809,400	173,500	6,982,900	(6.10)
Less 5% Required By Law	-	(2,546,900)	-	(2,648,800)	-	(2,648,800)	4.00
<b>Total Funding</b>	<b>46,606,328</b>	<b>57,371,600</b>	<b>53,074,400</b>	<b>58,776,200</b>	<b>198,500</b>	<b>58,974,700</b>	<b>2.8%</b>

**Landscaping Projects (112)**

Fund Type: **Special Revenue**

Description: **Accounts for capital improvement projects for landscaping roadsides on selected County roadways and insurance reimbursements for claims from vehicular accidents that damage improved medians and associated repairs.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	335,745	650,000	1,825,300	582,400	-	582,400	(10.40)
Indirect Cost Reimburs	8,700	9,100	9,100	28,600	-	28,600	214.29
Capital Outlay	168,032	3,157,500	6,324,700	2,263,500	-	2,263,500	(28.31)
Reserves for Capital	-	354,400	-	57,700	-	57,700	(83.72)
<b>Total Appropriations</b>	<b>512,478</b>	<b>4,171,000</b>	<b>8,159,100</b>	<b>2,932,200</b>	<b>-</b>	<b>2,932,200</b>	<b>(29.7%)</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	16,881	2,000	30,000	2,000	-	2,000	0
Trans fm 111 Unincorp Gen Fd	3,903,200	3,871,100	3,871,100	3,526,400	-	3,526,400	(8.90)
Trans fm 143 Vander Beaut Fd	-	-	-	12,100	-	12,100	na
Trans fm 158 Radio Rd Beaut Fd	-	-	-	21,200	-	21,200	na
Trans fm 152 Lely Golf Beaut Fd	-	-	-	26,600	-	26,600	na
Trans fm 153 G Gate Beaut Fd	-	-	-	6,400	-	6,400	na
Trans fm 159 Forest Lake Fd	-	-	-	25,400	-	25,400	na
Trans fm 162 Immokalee Beaut Fd	-	-	-	15,800	-	15,800	na
Trans fm 163 Baysh/Av Beaut Fd	-	-	-	49,000	-	49,000	na
Carry Forward	97,800	298,000	3,505,400	(752,600)	-	(752,600)	(352.55)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0
<b>Total Funding</b>	<b>4,017,881</b>	<b>4,171,000</b>	<b>7,406,500</b>	<b>2,932,200</b>	<b>-</b>	<b>2,932,200</b>	<b>(29.7%)</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Community Development (113)**

Fund Type: **Special Revenue**

Description: **Accounts for costs of community development administration, financial management, operations oversight, building permit processing, performing building inspections and contractor licensing. This fund is self-supporting through building permit revenue.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	13,236,043	15,066,400	15,325,300	16,644,200	-	16,644,200	10.47
Operating Expense	4,353,504	11,101,700	5,484,200	8,338,200	-	8,338,200	(24.89)
Indirect Cost Reimburs	537,100	590,700	590,700	633,500	-	633,500	7.25
Capital Outlay	367,276	1,782,500	471,900	782,500	-	782,500	(56.10)
Trans to 001 General Fund	214,200	180,100	180,100	180,100	-	180,100	0
Trans to 309 CDES Capital	-	-	-	9,014,800	-	9,014,800	na
Trans to 506 IT Capital	-	155,000	155,000	-	-	-	(100.00)
Trans to 523 Motor Pool Cap	236,000	-	-	-	-	-	na
Trans to 309 Grwth Mgt Cap Fd (H. Irma)	53,669	-	46,300	-	-	-	na
Reserves for Contingencies	-	868,100	-	553,700	-	553,700	(36.22)
Reserves for Prepaid Services	-	4,492,500	-	5,000,000	-	5,000,000	11.30
Reserves for Capital	-	4,024,100	-	-	-	-	(100.00)
Reserves for Cash Flow	-	3,536,900	-	4,100,500	-	4,100,500	15.93
Reserves for Attrition	-	(279,200)	-	(310,800)	-	(310,800)	11.32
<b>Total Appropriations</b>	<b>18,997,793</b>	<b>41,518,800</b>	<b>22,253,500</b>	<b>44,936,700</b>	<b>-</b>	<b>44,936,700</b>	<b>8.2%</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Net Cost Community Development	(26,955,436)	-	(25,355,800)	-	-	-	na
Licenses & Permits	1,397,553	1,669,000	1,468,700	1,481,000	-	1,481,000	(11.26)
Building Permits	15,020,156	12,450,000	16,001,100	16,000,000	-	16,000,000	28.51
Reinspection Fees	2,218,753	1,600,000	1,741,200	1,640,000	-	1,640,000	2.50
Intergovernmental Revenues	87	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	520	-	-	-	-	-	na
Charges For Services	126,740	116,100	138,200	134,100	-	134,100	15.50
Miscellaneous Revenues	51,147	50,100	50,300	50,100	-	50,100	0
Interest/Misc	281,983	100,000	250,000	100,000	-	100,000	0
Reimb From Other Depts	232,791	552,000	548,000	609,800	-	609,800	10.47
Trans fm 101 Transp Op Fd	-	15,000	15,000	20,000	-	20,000	33.33
Trans fm 103 Stormwater	-	-	-	20,000	-	20,000	na
Trans fm 107 Imp Fee Admin	-	15,000	15,000	20,000	-	20,000	33.33
Trans fm 111 Unincorp Gen Fd	338,500	353,500	353,500	353,500	-	353,500	0
Trans fm 114 Pollutn Ctrl Fd	16,300	20,000	20,000	33,200	-	33,200	66.00
Trans fm 131 Dev Serv Fd	100,000	100,000	100,000	100,000	-	100,000	0
Trans fm 185 Beach Ren Ops	10,000	15,000	15,000	20,000	-	20,000	33.33
Carry Forward	26,158,700	25,290,000	26,893,300	25,355,800	-	25,355,800	0.26
Less 5% Required By Law	-	(826,900)	-	(1,000,800)	-	(1,000,800)	21.03
<b>Total Funding</b>	<b>18,997,793</b>	<b>41,518,800</b>	<b>22,253,500</b>	<b>44,936,700</b>	<b>-</b>	<b>44,936,700</b>	<b>8.2%</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Water Pollution Control (114)**

Fund Type: **Special Revenue**

Description: **This fund was established by voter referendum, with a maximum millage rate of 0.1000 mill levied countywide. Services provided include ground water and surface water monitoring, pollution complaint investigation, laboratory analysis, and wastewater and sludge management.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	1,621,393	1,711,400	1,680,200	1,825,400	-	1,825,400	6.66
Operating Expense	593,983	764,700	630,000	770,600	-	770,600	0.77
Indirect Cost Reimburs	122,900	135,400	135,400	93,900	-	93,900	(30.65)
Capital Outlay	110,085	17,700	117,900	26,900	-	26,900	51.98
Trans to Property Appraiser	17,256	20,000	19,100	20,000	-	20,000	0
Trans to Tax Collector	54,577	62,000	57,000	77,000	-	77,000	24.19
Trans to 101 Transp Op Fd	-	16,500	16,500	-	-	-	(100.00)
Trans to 113 Com Dev Fd	16,300	20,000	20,000	33,200	-	33,200	66.00
Trans to 301 Co Wide Cap Fd	-	225,000	225,000	100,000	-	100,000	(55.56)
Trans to 506 IT Capital	-	17,600	17,600	-	-	-	(100.00)
Trans to 523 Motor Pool Cap	35,000	-	-	-	-	-	na
Reserves for Contingencies	-	73,200	-	50,400	-	50,400	(31.15)
Reserves for Cash Flow	-	449,000	-	515,000	-	515,000	14.70
Reserves for Attrition	-	(28,000)	-	(28,000)	-	(28,000)	0
<b>Total Appropriations</b>	<b>2,571,494</b>	<b>3,484,500</b>	<b>2,918,700</b>	<b>3,484,400</b>	<b>-</b>	<b>3,484,400</b>	<b>0 %</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	2,178,536	2,449,400	2,351,400	2,587,400	-	2,587,400	5.63
Delinquent Ad Valorem Taxes	351	-	100	-	-	-	na
Licenses & Permits	285	600	600	-	-	-	(100.00)
Charges For Services	199,235	293,300	207,000	200,000	-	200,000	(31.81)
Interest/Misc	16,237	10,500	19,100	15,000	-	15,000	42.86
Reimb From Other Depts	143,360	110,000	80,000	75,000	-	75,000	(31.82)
Trans frm Property Appraiser	2,327	-	-	-	-	-	na
Trans frm Tax Collector	17,920	-	-	-	-	-	na
Trans fm 185 Beach Ren Ops	-	-	-	42,500	-	42,500	na
Carry Forward	978,300	763,900	965,100	704,600	-	704,600	(7.76)
Less 5% Required By Law	-	(143,200)	-	(140,100)	-	(140,100)	(2.16)
<b>Total Funding</b>	<b>3,536,550</b>	<b>3,484,500</b>	<b>3,623,300</b>	<b>3,484,400</b>	<b>-</b>	<b>3,484,400</b>	<b>0 %</b>

**Sheriff Grants (115)**

Fund Type: **Special Revenue**

Description: **This fund includes Sheriff's grants such as local law enforcement and victim's assistance.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Remittances	317,802	-	277,400	-	-	-	na
Reserves for Contingencies	-	269,000	-	197,000	-	197,000	(26.77)
<b>Total Appropriations</b>	<b>317,802</b>	<b>269,000</b>	<b>277,400</b>	<b>197,000</b>	<b>-</b>	<b>197,000</b>	<b>(26.8%)</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	56,441	-	60,100	-	-	-	na
Trans fm 602 Confiscd Prop	33,259	44,000	59,200	47,000	-	47,000	6.82
Trans fm 603 Crime Prev	228,103	225,000	158,100	150,000	-	150,000	(33.33)
<b>Total Funding</b>	<b>317,802</b>	<b>269,000</b>	<b>277,400</b>	<b>197,000</b>	<b>-</b>	<b>197,000</b>	<b>(26.8%)</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Affordable Housing (116)**

Fund Type: **Special Revenue**

Description: **The monies in this fund are primarily sourced from affordable housing initiatives.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	79,015	103,900	110,600	106,100	-	106,100	2.12
Operating Expense	174,403	-	16,900	500	80,000	80,500	na
Grants and Aid	-	-	-	-	100,000	100,000	na
Reserves for Contingencies	-	1,900	-	-	-	-	(100.00)
<b>Total Appropriations</b>	<b>253,417</b>	<b>105,800</b>	<b>127,500</b>	<b>106,600</b>	<b>180,000</b>	<b>286,600</b>	<b>170.9%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Trans fm 001 Gen Fund	-	-	-	44,000	180,000	224,000	na
Carry Forward	443,500	105,800	190,100	62,600	-	62,600	(40.83)
<b>Total Funding</b>	<b>443,500</b>	<b>105,800</b>	<b>190,100</b>	<b>106,600</b>	<b>180,000</b>	<b>286,600</b>	<b>170.9%</b>

**Natural Resources (117)**

Fund Type: **Special Revenue**

Description: **Accounts for the construction and maintenance of artificial reefs utilizing private donations.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	210	4,900	6,600	-	-	-	(100.00)
<b>Total Appropriations</b>	<b>210</b>	<b>4,900</b>	<b>6,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Carry Forward	6,800	4,900	6,600	-	-	-	(100.00)
<b>Total Funding</b>	<b>6,800</b>	<b>4,900</b>	<b>6,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>

**Parks And Recreation Sea Turtle Monitoring (119)**

Fund Type: **Special Revenue**

Description: **This fund is to account for Sea Turtle monitoring activities funded by tourist development taxes and the General Fund.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	-	-	171,400	284,800	-	284,800	na
Operating Expense	-	-	5,100	11,300	-	11,300	na
<b>Total Appropriations</b>	<b>-</b>	<b>-</b>	<b>176,500</b>	<b>296,100</b>	<b>-</b>	<b>296,100</b>	<b>na</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Trans fm 001 Gen Fund	-	-	10,000	129,600	-	129,600	na
Trans fm 195 TDC Cap Fd	-	-	166,500	166,500	-	166,500	na
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>176,500</b>	<b>296,100</b>	<b>-</b>	<b>296,100</b>	<b>na</b>



**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Community Development Block Grants (121)**

Fund Type: **Special Revenue**

Description: **Accounts for Federal and other intergovernmental dollars designed to foster and facilitate active and planned Community Development Block Grant programs. Fund also devotes dollars to affordable housing needs throughout Collier County. All future grants will be accounted for in Grant Funds 705 & 706.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	48,026	-	20,500	-	-	-	na
Operating Expense	3,224	-	5,300	-	-	-	na
Capital Outlay	1,141	-	-	-	-	-	na
Remittances	755,707	-	764,800	-	-	-	na
<b>Total Appropriations</b>	<b>808,098</b>	<b>-</b>	<b>790,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	512,387	-	212,200	-	-	-	na
Miscellaneous Revenues	38,610	-	-	-	-	-	na
Interest/Misc	174	-	-	-	-	-	na
Carry Forward	-	-	578,400	-	-	-	na
<b>Total Funding</b>	<b>551,171</b>	<b>-</b>	<b>790,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Services for Seniors - County Aging Program (123)**

Fund Type: **Special Revenue**

Description: **This fund is used to provide assistance to elderly Collier County residents through excess revenues from the Senior Choice federal and state grant program as well as any local funds needed to support unfunded or underfunded mandates.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	605,072	602,400	722,700	769,500	-	769,500	27.74
Operating Expense	65,001	3,200	4,600	2,700	-	2,700	(15.63)
Capital Outlay	3,850	-	300	-	-	-	na
Remittances	115	-	-	-	-	-	na
Trans to 706 Housing Grants	-	-	48,800	-	-	-	na
Reserves for Contingencies	-	49,000	-	78,200	-	78,200	59.59
<b>Total Appropriations</b>	<b>674,039</b>	<b>654,600</b>	<b>776,400</b>	<b>850,400</b>	<b>-</b>	<b>850,400</b>	<b>29.9%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Miscellaneous Revenues	(23,034)	-	-	-	-	-	na
Interest/Misc	2,393	-	-	-	-	-	na
Trans fm 001 Gen Fund	575,571	602,400	602,400	719,500	-	719,500	19.44
Trans fm 707/708 Human Srv Grants	98,200	52,200	52,200	32,000	-	32,000	(38.70)
Carry Forward	241,600	-	220,700	98,900	-	98,900	na
<b>Total Funding</b>	<b>894,730</b>	<b>654,600</b>	<b>875,300</b>	<b>850,400</b>	<b>-</b>	<b>850,400</b>	<b>29.9%</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**MPO Grants (128)**

Fund Type: **Special Revenue**

Description: **Accounts for the expenditure of dollars connected with the Metropolitan Planning Organization transportation management functions in Collier County as mandated by Federal, State and local laws.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	20,948	-	7,400	100	-	100	na
Operating Expense	576	18,200	129,500	21,800	-	21,800	19.78
<b>Total Appropriations</b>	<b>21,525</b>	<b>18,200</b>	<b>136,900</b>	<b>21,900</b>	<b>-</b>	<b>21,900</b>	<b>20.3%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	4,000	3,000	3,000	3,000	-	3,000	0
Miscellaneous Revenues	-	-	79,000	-	-	-	na
Interest/Misc	604	700	700	700	-	700	0
Trans fm 111 Unincorp Gen Fd	5,000	5,000	5,000	5,000	-	5,000	0
Trans fm 711/712 Transp Grants	10,151	-	14,800	-	-	-	na
Carry Forward	38,000	9,700	47,800	13,400	-	13,400	38.14
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0
<b>Total Funding</b>	<b>57,755</b>	<b>18,200</b>	<b>150,300</b>	<b>21,900</b>	<b>-</b>	<b>21,900</b>	<b>20.3%</b>

**Library E-Rate Program (129)**

Fund Type: **Special Revenue**

Description: **Remaining funds in Fund 129 are refunds of telephone and internet charges provided through the E-Rate Program (<http://sl.universalservice.org>). Funds are intended to help schools and libraries provide broadband Internet access for the public and related technology services. This fund use to account for State Aid to Library Grant funds which are now budgeted in Fund 709.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	31,485	-	14,100	100	-	100	na
Operating Expense	12,700	105,600	416,000	500	-	500	(99.53)
Capital Outlay	6,970	-	235,700	-	-	-	na
Trans to 710 Pub Serv Match	-	-	44,000	-	-	-	na
Reserves for Contingencies	-	9,800	-	-	-	-	(100.00)
Reserves for Capital	-	-	-	17,100	-	17,100	na
<b>Total Appropriations</b>	<b>51,155</b>	<b>115,400</b>	<b>709,800</b>	<b>17,700</b>	<b>-</b>	<b>17,700</b>	<b>(84.7%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Miscellaneous Revenues	25,000	-	5,000	-	-	-	na
Interest/Misc	6,970	4,000	8,000	4,000	-	4,000	0
Carry Forward	729,800	111,600	710,700	13,900	-	13,900	(87.54)
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0
<b>Total Funding</b>	<b>761,770</b>	<b>115,400</b>	<b>723,700</b>	<b>17,700</b>	<b>-</b>	<b>17,700</b>	<b>(84.7%)</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Golden Gate Community Center (130)**

Fund Type: **Special Revenue**

Description: **MSTU created to fund initial construction and on-going operations of a community center building within Golden Gate City. Primary funding is provided by ad valorem taxes generated from property owners within the MSTU and a transfer from the MSTD General Fund.**

<b>Appropriation Unit</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	589,831	625,000	609,800	641,700	-	641,700	2.67
Operating Expense	299,424	404,200	357,200	287,600	-	287,600	(28.85)
Indirect Cost Reimburs	90,400	123,100	123,100	129,300	-	129,300	5.04
Capital Outlay	1,123	22,400	20,400	390,000	-	390,000	1,641.07
Trans to Property Appraiser	2,643	3,600	3,600	3,800	-	3,800	5.56
Trans to Tax Collector	6,678	7,400	7,400	8,000	-	8,000	8.11
Reserves for Contingencies	-	22,500	-	-	-	-	(100.00)
Reserves for Capital	-	141,700	-	106,500	-	106,500	(24.84)
<b>Total Appropriations</b>	<b>990,099</b>	<b>1,349,900</b>	<b>1,121,500</b>	<b>1,566,900</b>	<b>-</b>	<b>1,566,900</b>	<b>16.1%</b>
<b>Revenue</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Ad Valorem Taxes	330,405	371,300	356,400	390,300	-	390,300	5.12
Delinquent Ad Valorem Taxes	228	-	-	-	-	-	na
Charges For Services	216,414	243,500	221,800	259,900	-	259,900	6.74
Miscellaneous Revenues	782	-	-	-	-	-	na
Interest/Misc	4,821	2,700	3,700	2,700	-	2,700	0
Trans frm Property Appraiser	356	-	-	-	-	-	na
Trans frm Tax Collector	2,193	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	422,600	549,100	549,100	564,700	-	564,700	2.84
Carry Forward	384,700	214,200	372,400	381,900	-	381,900	78.29
Less 5% Required By Law	-	(30,900)	-	(32,600)	-	(32,600)	5.50
<b>Total Funding</b>	<b>1,362,498</b>	<b>1,349,900</b>	<b>1,503,400</b>	<b>1,566,900</b>	<b>-</b>	<b>1,566,900</b>	<b>16.1%</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Planning Services (131)**

Fund Type: **Special Revenue**

Description: **Accounts for costs of community development administration, engineering inspections, environmental permitting reviews as well as various planning functions. Services provided are Planning, Financial Administration, Environmental Review, and Engineering. Revenue is generated from development fees.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	5,016,118	5,102,600	5,043,600	5,427,600	-	5,427,600	6.37
Operating Expense	921,964	1,610,000	1,498,700	1,710,600	-	1,710,600	6.25
Indirect Cost Reimburs	233,700	273,300	273,300	255,200	-	255,200	(6.62)
Capital Outlay	27,706	100,000	100,000	102,500	-	102,500	2.50
Advance/Repay to 495 Airp Ops	-	-	9,000,000	-	-	-	na
Trans to 001 General Fund	9,400	9,000	9,000	9,000	-	9,000	0
Trans to 101 Transp Op Fd	125,000	-	-	-	-	-	na
Trans to 111 Unincorp Gen Fd	75,000	145,700	145,700	145,700	-	145,700	0
Trans to 113 Com Dev Fd	100,000	100,000	100,000	100,000	-	100,000	0
Trans to 324 Stormw Op Fd	70,700	-	-	-	-	-	na
Trans to 506 IT Capital	-	39,500	39,500	-	-	-	(100.00)
Trans to 523 Motor Pool Cap	136,500	-	-	-	-	-	na
Reserves for Contingencies	-	348,800	-	449,900	-	449,900	28.99
Reserves for Prepaid Services	-	5,443,300	-	2,260,900	-	2,260,900	(58.46)
Reserves for Capital	-	5,915,000	-	-	-	-	(100.00)
Reserves for Cash Flow	-	1,516,900	-	1,124,400	-	1,124,400	(25.88)
Reserves for Attrition	-	(96,700)	-	(103,200)	-	(103,200)	6.72
<b>Total Appropriations</b>	<b>6,716,088</b>	<b>20,507,400</b>	<b>16,209,800</b>	<b>11,482,600</b>	<b>-</b>	<b>11,482,600</b>	<b>(44.0%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Net Cost Planning Services	(12,921,892)	-	(4,350,700)	-	-	-	na
Licenses & Permits	3,508,997	4,396,100	4,112,000	4,143,200	-	4,143,200	(5.75)
Reinspection Fees	648,739	665,000	600,000	600,000	-	600,000	(9.77)
Charges For Services	2,667,324	2,631,700	2,608,900	2,491,700	-	2,491,700	(5.32)
Miscellaneous Revenues	-	-	1,300	-	-	-	na
Interest/Misc	122,203	96,800	96,900	41,300	-	41,300	(57.33)
Reimb From Other Depts	278,918	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	219,500	219,500	219,500	219,500	-	219,500	0
Carry Forward	12,192,300	12,887,800	12,921,900	4,350,700	-	4,350,700	(66.24)
Less 5% Required By Law	-	(389,500)	-	(363,800)	-	(363,800)	(6.60)
<b>Total Funding</b>	<b>6,716,088</b>	<b>20,507,400</b>	<b>16,209,800</b>	<b>11,482,600</b>	<b>-</b>	<b>11,482,600</b>	<b>(44.0%)</b>

**Pine Ridge Industrial Park MSTBU (132)**

Fund Type: **Special Revenue**

Description: **Funds used to provide for roadway drainage improvements within the Pine Ridge Industrial Park Municipal Service Taxing and Benefit Unit (MSTBU).**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	37,657	-	-	-	-	-	na
Indirect Cost Reimburs	4,300	1,300	1,300	-	-	-	(100.00)
Trans to 232 PR/NPP Bond	-	77,500	77,300	-	-	-	(100.00)
<b>Total Appropriations</b>	<b>41,957</b>	<b>78,800</b>	<b>78,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	1,218	1,000	1,000	-	-	-	(100.00)
Carry Forward	118,300	77,800	77,600	-	-	-	(100.00)
<b>Total Funding</b>	<b>119,518</b>	<b>78,800</b>	<b>78,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Victoria Park Drainage MSTU (134)**

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include monitoring drainage and water control facilities and equipment.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	2,201	2,400	1,600	1,600	-	1,600	(33.33)
Indirect Cost Reimburs	900	800	800	900	-	900	12.50
Capital Outlay	-	27,600	18,000	8,500	-	8,500	(69.20)
Trans to Property Appraiser	11	200	200	200	-	200	0
Trans to Tax Collector	38	300	300	300	-	300	0
<b>Total Appropriations</b>	<b>3,150</b>	<b>31,300</b>	<b>20,900</b>	<b>11,500</b>	<b>-</b>	<b>11,500</b>	<b>(63.3%)</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	1,257	1,300	1,200	1,300	-	1,300	0
Interest/Misc	311	-	200	-	-	-	na
Trans frm Property Appraiser	2	-	-	-	-	-	na
Trans frm Tax Collector	12	-	-	-	-	-	na
Carry Forward	31,300	30,100	29,800	10,300	-	10,300	(65.78)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0
<b>Total Funding</b>	<b>32,882</b>	<b>31,300</b>	<b>31,200</b>	<b>11,500</b>	<b>-</b>	<b>11,500</b>	<b>(63.3%)</b>

**Naples Production Park MSTBU Fund (138)**

Fund Type: **Special Revenue**

Description: **Fund used to pay for roadway and drainage improvements within the Naples Production Park Municipal Service Taxing and Benefit Unit (MSTBU).**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	-	-	-	9,300	-	9,300	na
Indirect Cost Reimburs	1,900	1,100	1,100	500	-	500	(54.55)
Capital Outlay	-	-	348,800	-	-	-	na
Trans to 232 PR/NPP Bond	-	714,400	714,400	-	-	-	(100.00)
<b>Total Appropriations</b>	<b>1,900</b>	<b>715,500</b>	<b>1,064,300</b>	<b>9,800</b>	<b>-</b>	<b>9,800</b>	<b>(98.6%)</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	10,320	6,500	6,500	6,500	-	6,500	0
Carry Forward	1,052,900	709,300	1,061,400	3,600	-	3,600	(99.49)
Less 5% Required By Law	-	(300)	-	(300)	-	(300)	0
<b>Total Funding</b>	<b>1,063,220</b>	<b>715,500</b>	<b>1,067,900</b>	<b>9,800</b>	<b>-</b>	<b>9,800</b>	<b>(98.6%)</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Naples Park Drainage MSTBU (139)**

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTBU) include maintenance of drainage systems.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	-	101,100	1,100	113,900	-	113,900	12.66
Indirect Cost Reimburs	500	500	500	600	-	600	20.00
Trans to Property Appraiser	67	100	100	100	-	100	0
Trans to Tax Collector	158	300	300	300	-	300	0
<b>Total Appropriations</b>	<b>725</b>	<b>102,000</b>	<b>2,000</b>	<b>114,900</b>	<b>-</b>	<b>114,900</b>	<b>12.6%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	7,733	8,100	7,700	8,200	-	8,200	1.23
Interest/Misc	955	-	700	-	-	-	na
Trans frm Property Appraiser	9	-	-	-	-	-	na
Trans frm Tax Collector	52	-	-	-	-	-	na
Carry Forward	92,600	94,300	100,700	107,100	-	107,100	13.57
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0
<b>Total Funding</b>	<b>101,349</b>	<b>102,000</b>	<b>109,100</b>	<b>114,900</b>	<b>-</b>	<b>114,900</b>	<b>12.6%</b>

**Naples Production Park Maintenance MSTBU (141)**

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTBU) include roadway and drainage improvements, storm water drainage, and maintenance of drainage improvements.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	-	55,400	-	56,200	-	56,200	1.44
Indirect Cost Reimburs	300	200	200	200	-	200	0
<b>Total Appropriations</b>	<b>300</b>	<b>55,600</b>	<b>200</b>	<b>56,400</b>	<b>-</b>	<b>56,400</b>	<b>1.4%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	548	-	500	-	-	-	na
Carry Forward	55,800	55,600	56,100	56,400	-	56,400	1.44
<b>Total Funding</b>	<b>56,348</b>	<b>55,600</b>	<b>56,600</b>	<b>56,400</b>	<b>-</b>	<b>56,400</b>	<b>1.4%</b>

**Pine Ridge Industrial Park MSTBU (142)**

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTBU) include roadway and drainage improvements, storm water drainage, and maintenance of drainage improvements.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Indirect Cost Reimburs	1,000	1,000	1,000	900	-	900	(10.00)
Capital Outlay	-	1,864,000	-	1,888,400	-	1,888,400	1.31
<b>Total Appropriations</b>	<b>1,000</b>	<b>1,865,000</b>	<b>1,000</b>	<b>1,889,300</b>	<b>-</b>	<b>1,889,300</b>	<b>1.3%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	18,272	-	15,000	-	-	-	na
Carry Forward	1,858,000	1,865,000	1,875,300	1,889,300	-	1,889,300	1.30
<b>Total Funding</b>	<b>1,876,272</b>	<b>1,865,000</b>	<b>1,890,300</b>	<b>1,889,300</b>	<b>-</b>	<b>1,889,300</b>	<b>1.3%</b>

**Collier County Government  
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**Vanderbilt Beach MSTU (143)**

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include beautification and maintenance of medians and roadways as well as the conversion of overhead utility distribution facilities to underground.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	1,093,932	2,579,000	906,300	3,328,200	-	3,328,200	29.05
Indirect Cost Reimburs	26,100	16,500	16,500	8,500	-	8,500	(48.48)
Trans to Property Appraiser	9,224	11,000	11,000	12,000	-	12,000	9.09
Trans to Tax Collector	23,268	32,500	32,500	34,000	-	34,000	4.62
Trans to 111 Unincorp Gen Fd	91,500	94,300	94,300	96,500	-	96,500	2.33
Trans to 112 Landscape Fd	-	-	-	12,100	-	12,100	na
<b>Total Appropriations</b>	<b>1,244,024</b>	<b>2,733,300</b>	<b>1,060,600</b>	<b>3,491,300</b>		<b>3,491,300</b>	<b>27.7%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	1,151,081	1,280,300	1,216,300	1,345,200	-	1,345,200	5.07
Delinquent Ad Valorem Taxes	322	-	-	-	-	-	na
Interest/Misc	24,352	5,000	20,000	7,500	-	7,500	50.00
Trans frm Property Appraiser	1,243	-	-	-	-	-	na
Trans frm Tax Collector	7,640	-	-	-	-	-	na
Carry Forward	2,090,000	1,512,300	2,030,600	2,206,300	-	2,206,300	45.89
Less 5% Required By Law	-	(64,300)	-	(67,700)	-	(67,700)	5.29
<b>Total Funding</b>	<b>3,274,637</b>	<b>2,733,300</b>	<b>3,266,900</b>	<b>3,491,300</b>		<b>3,491,300</b>	<b>27.7%</b>

**Isle of Capri Fire Control District (144)**

Fund Type: **Special Revenue**

Description: **This fire district is a MSTU supported by ad valorem taxes providing service to the residents of the Isle of Capri.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	2,103	-	-	-	-	-	na
Indirect Cost Reimburs	30,200	-	-	-	-	-	na
Remittances	1,057,410	295,700	246,800	10,000	-	10,000	(96.62)
Trans to Property Appraiser	8,608	-	9,300	-	-	-	na
Trans to Tax Collector	22,232	-	-	-	-	-	na
<b>Total Appropriations</b>	<b>1,120,553</b>	<b>295,700</b>	<b>256,100</b>	<b>10,000</b>		<b>10,000</b>	<b>(96.6%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	1,061,545	-	-	-	-	-	na
Delinquent Ad Valorem Taxes	41	-	-	-	-	-	na
Intergovernmental Revenues	198	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	1,191	-	-	-	-	-	na
Charges For Services	7,154	-	-	-	-	-	na
Interest/Misc	6,481	-	10,000	-	-	-	na
Trans frm Property Appraiser	1,161	-	-	10,000	-	10,000	na
Trans frm Tax Collector	7,300	-	-	-	-	-	na
Trans fm 148 Collier Fire Fd	55,280	-	-	-	-	-	na
Trans fm 490 EMS Fd	3,000	-	-	-	-	-	na
Carry Forward	223,300	295,700	246,100	-	-	-	(100.00)
<b>Total Funding</b>	<b>1,366,650</b>	<b>295,700</b>	<b>256,100</b>	<b>10,000</b>		<b>10,000</b>	<b>(96.6%)</b>

**Collier County Government  
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**Fiddler's Creek Fire District (145)**

Fund Type: **Special Revenue**

Description: **Accounts Ad Valorem revenues collected from Fiddler's Creek and pay to Greater Naples Fire and Rescue District until all legislative action is complete and Fiddler's Creek taxing district is incorporated into the Greater Naples Fire and Rescue District.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Remittances	-	188,900	189,800	5,000	-	5,000	(97.35)
Trans to Property Appraiser	791	-	900	-	-	-	na
Trans to Tax Collector	2,705	-	-	-	-	-	na
<b>Total Appropriations</b>	<b>3,496</b>	<b>188,900</b>	<b>190,700</b>	<b>5,000</b>	<b>-</b>	<b>5,000</b>	<b>(97.4%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	97,732	-	-	-	-	-	na
Interest/Misc	1,449	-	5,000	-	-	-	na
Trans frm Property Appraiser	107	-	-	5,000	-	5,000	na
Trans frm Tax Collector	888	-	-	-	-	-	na
Carry Forward	89,000	188,900	185,700	-	-	-	(100.00)
<b>Total Funding</b>	<b>189,176</b>	<b>188,900</b>	<b>190,700</b>	<b>5,000</b>	<b>-</b>	<b>5,000</b>	<b>(97.4%)</b>

**Ochopee Fire Control District (146)**

Fund Type: **Special Revenue**

Description: **The fire district is a MSTU that provides services to the residents of Ochopee and is supported by ad valorem taxes.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	146,695	-	-	-	-	-	na
Operating Expense	54,611	-	-	-	-	-	na
Indirect Cost Reimburs	52,300	46,900	46,900	9,600	-	9,600	(79.53)
Remittances	1,416,736	1,745,000	1,477,000	1,968,900	-	1,968,900	12.83
Trans to Property Appraiser	11,950	13,900	13,700	11,800	-	11,800	(15.11)
Trans to Tax Collector	30,493	32,500	31,900	27,200	-	27,200	(16.31)
Trans to 001 Gen Fd	147,900	147,900	147,900	-	-	-	(100.00)
Reserves for Cash Flow	-	275,000	-	275,000	-	275,000	0
<b>Total Appropriations</b>	<b>1,860,686</b>	<b>2,261,200</b>	<b>1,717,400</b>	<b>2,292,500</b>	<b>-</b>	<b>2,292,500</b>	<b>1.4%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	1,411,315	1,434,100	1,385,600	1,202,500	-	1,202,500	(16.15)
Delinquent Ad Valorem Taxes	17,428	200	100	200	-	200	0
Intergovernmental Revenues	266	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	1,598	-	-	-	-	-	na
Charges For Services	3,198	-	4,600	-	-	-	na
Miscellaneous Revenues	2,000	1,200	2,700	1,200	-	1,200	0
Interest/Misc	5,821	1,000	4,800	1,000	-	1,000	0
Trans frm Property Appraiser	1,611	1,700	1,700	1,400	-	1,400	(17.65)
Trans frm Tax Collector	10,012	11,000	11,000	9,300	-	9,300	(15.45)
Trans fm 001 Gen Fund	565,100	565,100	565,100	565,100	-	565,100	0
Trans fm 148 Collier Fire Fd	81,150	-	-	-	-	-	na
Carry Forward	75,000	318,700	313,800	572,000	-	572,000	79.48
Less 5% Required By Law	-	(71,800)	-	(60,200)	-	(60,200)	(16.16)
<b>Total Funding</b>	<b>2,174,500</b>	<b>2,261,200</b>	<b>2,289,400</b>	<b>2,292,500</b>	<b>-</b>	<b>2,292,500</b>	<b>1.4%</b>



**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Collier County Fire Control MSTD (148)**

Fund Type: **Special Revenue**

Description: **The Collier County Fire Control District provides fire protection to unincorporated area residents located outside the boundaries of existing fire control districts through contractual agreements with local fire departments. Funding is provided by ad valorem taxes.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Indirect Cost Reimburs	1,600	-	-	-	-	-	na
Remittances	162,299	74,600	63,000	3,000	-	3,000	(95.98)
Trans to Property Appraiser	2,578	-	2,700	-	-	-	na
Trans to Tax Collector	7,189	-	-	-	-	-	na
Trans to 144 Isles of Capri Fire	55,280	-	-	-	-	-	na
Trans to 146 Ochopee Fire Fd	81,150	-	-	-	-	-	na
<b>Total Appropriations</b>	<b>310,096</b>	<b>74,600</b>	<b>65,700</b>	<b>3,000</b>	<b>-</b>	<b>3,000</b>	<b>(96.0%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	309,441	-	-	-	-	-	na
Delinquent Ad Valorem Taxes	585	-	-	-	-	-	na
Interest/Misc	870	-	4,000	-	-	-	na
Trans frm Property Appraiser	348	-	-	3,000	-	3,000	na
Trans frm Tax Collector	2,361	-	-	-	-	-	na
Carry Forward	58,100	74,600	61,700	-	-	-	(100.00)
<b>Total Funding</b>	<b>371,704</b>	<b>74,600</b>	<b>65,700</b>	<b>3,000</b>	<b>-</b>	<b>3,000</b>	<b>(96.0%)</b>

**Goodland/Horr's Island Fire District (149)**

Fund Type: **Special Revenue**

Description: **This fire district is a MSTU supported by ad valorem taxes providing service to the residents of Goodland through a contractual agreement with a local fire department.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Indirect Cost Reimburs	900	1,000	1,000	900	-	900	(10.00)
Remittances	90,356	107,900	107,900	104,100	-	104,100	(3.52)
Trans to Property Appraiser	789	1,500	1,500	1,000	-	1,000	(33.33)
Trans to Tax Collector	2,582	3,000	3,000	2,800	-	2,800	(6.67)
<b>Total Appropriations</b>	<b>94,627</b>	<b>113,400</b>	<b>113,400</b>	<b>108,800</b>	<b>-</b>	<b>108,800</b>	<b>(4.1%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	97,202	104,000	99,800	108,300	-	108,300	4.13
Interest/Misc	522	-	400	-	-	-	na
Trans frm Property Appraiser	106	-	-	-	-	-	na
Trans frm Tax Collector	848	-	-	-	-	-	na
Carry Forward	15,100	14,600	19,200	6,000	-	6,000	(58.90)
Less 5% Required By Law	-	(5,200)	-	(5,500)	-	(5,500)	5.77
<b>Total Funding</b>	<b>113,778</b>	<b>113,400</b>	<b>119,400</b>	<b>108,800</b>	<b>-</b>	<b>108,800</b>	<b>(4.1%)</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Sabal Palm Road Extension MSTBU (151)**

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTBU) include roadway and drainage improvements, storm water drainage, and maintenance of the existing roadway.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	5,313	98,700	20,300	96,900	-	96,900	(1.82)
Indirect Cost Reimburs	300	700	700	900	-	900	28.57
Trans to Property Appraiser	19	200	200	-	-	-	(100.00)
Trans to Tax Collector	64	300	300	-	-	-	(100.00)
Trans to 111 Unincorp Gen Fd	2,900	3,000	3,000	3,100	-	3,100	3.33
<b>Total Appropriations</b>	<b>8,596</b>	<b>102,900</b>	<b>24,500</b>	<b>100,900</b>	<b>-</b>	<b>100,900</b>	<b>(1.9%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	2,135	-	-	-	-	-	na
Miscellaneous Revenues	163	-	-	-	-	-	na
Interest/Misc	1,236	-	900	-	-	-	na
Trans frm Property Appraiser	3	-	-	-	-	-	na
Trans frm Tax Collector	21	-	-	-	-	-	na
Carry Forward	129,600	102,900	124,500	100,900	-	100,900	(1.94)
<b>Total Funding</b>	<b>133,158</b>	<b>102,900</b>	<b>125,400</b>	<b>100,900</b>	<b>-</b>	<b>100,900</b>	<b>(1.9%)</b>

**Lely Golf Estates Beautification MSTU (152)**

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	129,928	185,500	156,400	185,800	-	185,800	0.16
Indirect Cost Reimburs	2,300	6,500	6,500	6,500	-	6,500	0
Capital Outlay	-	148,900	-	230,100	-	230,100	54.53
Trans to Property Appraiser	1,796	2,000	2,000	2,500	-	2,500	25.00
Trans to Tax Collector	5,508	6,500	6,500	6,800	-	6,800	4.62
Trans to 111 Unincorp Gen Fd	32,600	34,700	34,700	43,500	-	43,500	25.36
Trans to 112 Landscape Fd	-	-	-	26,600	-	26,600	na
Reserves for Capital	-	79,400	-	50,000	-	50,000	(37.03)
Reserves for Insurance	-	100,000	-	100,000	-	100,000	0
<b>Total Appropriations</b>	<b>172,132</b>	<b>563,500</b>	<b>206,100</b>	<b>651,800</b>	<b>-</b>	<b>651,800</b>	<b>15.7%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	225,316	255,500	242,800	271,100	-	271,100	6.11
Delinquent Ad Valorem Taxes	13	-	-	-	-	-	na
Interest/Misc	3,798	1,000	3,000	1,000	-	1,000	0
Trans frm Property Appraiser	243	-	-	-	-	-	na
Trans frm Tax Collector	1,808	-	-	-	-	-	na
Carry Forward	294,700	319,900	353,700	393,400	-	393,400	22.98
Less 5% Required By Law	-	(12,900)	-	(13,700)	-	(13,700)	6.20
<b>Total Funding</b>	<b>525,878</b>	<b>563,500</b>	<b>599,500</b>	<b>651,800</b>	<b>-</b>	<b>651,800</b>	<b>15.7%</b>

**Collier County Government  
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**Golden Gate Beautification MSTU (153)**

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	194,065	331,900	261,700	333,900	-	333,900	0.60
Indirect Cost Reimburs	3,700	8,900	8,900	6,900	-	6,900	(22.47)
Capital Outlay	-	345,200	150,000	432,400	-	432,400	25.26
Trans to Property Appraiser	2,087	4,000	4,000	4,200	-	4,200	5.00
Trans to Tax Collector	4,970	9,500	9,500	10,000	-	10,000	5.26
Trans to 111 Unincorp Gen Fd	34,800	36,300	36,300	44,800	-	44,800	23.42
Trans to 112 Landscape Fd	-	-	-	6,400	-	6,400	na
<b>Total Appropriations</b>	<b>239,622</b>	<b>735,800</b>	<b>470,400</b>	<b>838,600</b>		<b>838,600</b>	<b>14.0%</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	239,636	376,900	361,800	406,400	-	406,400	7.83
Delinquent Ad Valorem Taxes	316	-	-	-	-	-	na
Miscellaneous Revenues	1,481	-	-	-	-	-	na
Interest/Misc	6,230	1,000	4,500	1,000	-	1,000	0
Trans frm Property Appraiser	282	-	-	-	-	-	na
Trans frm Tax Collector	1,632	-	-	-	-	-	na
Carry Forward	547,300	376,800	555,800	451,700	-	451,700	19.88
Less 5% Required By Law	-	(18,900)	-	(20,500)	-	(20,500)	8.47
<b>Total Funding</b>	<b>796,877</b>	<b>735,800</b>	<b>922,100</b>	<b>838,600</b>		<b>838,600</b>	<b>14.0%</b>

**Hawksridge Stormwater Pumping System MSTU (154)**

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include operation and maintenance of stormwater pumping improvements within the Hawksridge Planned Urban Development (PUD).**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	1,030	7,500	2,800	4,800	-	4,800	(36.00)
Indirect Cost Reimburs	500	1,000	1,000	900	-	900	(10.00)
Capital Outlay	16,235	20,400	-	-	-	-	(100.00)
Trans to Property Appraiser	23	100	100	100	-	100	0
Trans to Tax Collector	74	200	200	200	-	200	0
Reserves for Capital	-	-	-	35,100	-	35,100	na
<b>Total Appropriations</b>	<b>17,861</b>	<b>29,200</b>	<b>4,100</b>	<b>41,100</b>		<b>41,100</b>	<b>40.8%</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	2,636	2,800	2,700	2,800	-	2,800	0
Interest/Misc	545	-	300	-	-	-	na
Trans frm Property Appraiser	3	-	-	-	-	-	na
Trans frm Tax Collector	24	-	-	-	-	-	na
Carry Forward	54,100	26,500	39,500	38,400	-	38,400	44.91
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0
<b>Total Funding</b>	<b>57,308</b>	<b>29,200</b>	<b>42,500</b>	<b>41,100</b>		<b>41,100</b>	<b>40.8%</b>

**Collier County Government  
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**Radio Road Beautification (158)**

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	102,910	155,800	104,000	119,700	-	119,700	(23.17)
Indirect Cost Reimburs	2,000	4,500	4,500	4,200	-	4,200	(6.67)
Capital Outlay	-	736,200	-	736,600	-	736,600	0.05
Trans to Property Appraiser	2,609	2,000	2,000	2,200	-	2,200	10.00
Trans to Tax Collector	2,262	3,100	3,100	3,300	-	3,300	6.45
Trans to 111 Unincorp Gen Fd	33,200	38,100	38,100	46,400	-	46,400	21.78
Trans to 112 Landscape Fd	-	-	-	21,200	-	21,200	na
<b>Total Appropriations</b>	<b>142,981</b>	<b>939,700</b>	<b>151,700</b>	<b>933,600</b>		<b>933,600</b>	<b>(0.6%)</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	110,650	124,400	119,400	130,800	-	130,800	5.14
Delinquent Ad Valorem Taxes	2	-	-	-	-	-	na
Interest/Misc	8,733	2,000	6,000	2,000	-	2,000	0
Trans frm Property Appraiser	351	-	-	-	-	-	na
Trans frm Tax Collector	743	-	-	-	-	-	na
Carry Forward	856,300	819,700	833,800	807,500	-	807,500	(1.49)
Less 5% Required By Law	-	(6,400)	-	(6,700)	-	(6,700)	4.69
<b>Total Funding</b>	<b>976,780</b>	<b>939,700</b>	<b>959,200</b>	<b>933,600</b>		<b>933,600</b>	<b>(0.6%)</b>

**Forest Lakes Roadway & Drainage MSTU (159)**

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include roadway, drainage, and beautification improvements and maintenance.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	124,555	157,300	152,300	160,100	-	160,100	1.78
Indirect Cost Reimburs	6,800	4,800	4,800	5,000	-	5,000	4.17
Capital Outlay	-	179,900	157,200	138,100	-	138,100	(23.24)
Trans to Property Appraiser	1,532	2,000	2,000	2,500	-	2,500	25.00
Trans to Tax Collector	4,226	5,700	5,700	7,000	-	7,000	22.81
Trans to 111 Unincorp Gen Fd	49,800	50,700	50,700	57,900	-	57,900	14.20
Trans to 112 Landscape Fd	-	-	-	25,400	-	25,400	na
Reserves for Capital	-	88,400	-	23,100	-	23,100	(73.87)
<b>Total Appropriations</b>	<b>186,913</b>	<b>488,800</b>	<b>372,700</b>	<b>419,100</b>		<b>419,100</b>	<b>(14.3%)</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	182,758	256,100	243,300	278,900	-	278,900	8.90
Delinquent Ad Valorem Taxes	530	-	-	-	-	-	na
Interest/Misc	3,458	-	3,000	-	-	-	na
Trans frm Property Appraiser	206	-	-	-	-	-	na
Trans frm Tax Collector	1,388	-	-	-	-	-	na
Carry Forward	279,200	245,600	280,600	154,200	-	154,200	(37.21)
Less 5% Required By Law	-	(12,900)	-	(14,000)	-	(14,000)	8.53
<b>Total Funding</b>	<b>467,539</b>	<b>488,800</b>	<b>526,900</b>	<b>419,100</b>		<b>419,100</b>	<b>(14.3%)</b>

**Collier County Government  
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**Immokalee Beautification (162)**

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	46,450	208,400	133,400	256,300	-	256,300	22.98
Indirect Cost Reimburs	2,500	2,600	2,600	2,500	-	2,500	(3.85)
Capital Outlay	68,091	100,000	30,000	100,000	-	100,000	0
Trans to Property Appraiser	2,811	3,600	3,600	3,900	-	3,900	8.33
Trans to Tax Collector	7,127	8,300	8,300	8,400	-	8,400	1.20
Trans to 112 Landscape Fd	-	-	-	15,800	-	15,800	na
Trans to 186 Immok Redev Fd	85,000	85,000	85,000	85,000	-	85,000	0
Reserves for Capital	-	331,800	-	579,400	-	579,400	74.62
<b>Total Appropriations</b>	<b>211,979</b>	<b>739,700</b>	<b>262,900</b>	<b>1,051,300</b>	<b>-</b>	<b>1,051,300</b>	<b>42.1%</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	331,496	365,500	350,900	384,000	-	384,000	5.06
Delinquent Ad Valorem Taxes	644	-	-	-	-	-	na
Miscellaneous Revenues	5,834	-	-	-	-	-	na
Interest/Misc	5,783	3,000	6,000	6,700	-	6,700	123.33
Trans frm Property Appraiser	379	-	-	-	-	-	na
Trans frm Tax Collector	2,340	-	-	-	-	-	na
Carry Forward	451,700	389,700	586,200	680,200	-	680,200	74.54
Less 5% Required By Law	-	(18,500)	-	(19,600)	-	(19,600)	5.95
<b>Total Funding</b>	<b>798,176</b>	<b>739,700</b>	<b>943,100</b>	<b>1,051,300</b>	<b>-</b>	<b>1,051,300</b>	<b>42.1%</b>

**Bayshore Beautification MSTU (163)**

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include beautification and maintenance of medians and other public areas within the district.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	288,550	628,700	332,500	839,300	-	839,300	33.50
Indirect Cost Reimburs	8,700	8,500	8,500	7,800	-	7,800	(8.24)
Capital Outlay	-	4,400,000	-	4,900,000	-	4,900,000	11.36
Trans to Property Appraiser	7,618	10,600	10,600	11,200	-	11,200	5.66
Trans to Tax Collector	19,525	27,300	27,300	27,300	-	27,300	0
Trans to 112 Landscape Fd	-	-	-	49,000	-	49,000	na
Trans to 187 Bayshore Redev Fd	125,500	125,500	125,500	125,500	-	125,500	0
Reserves for Capital	-	186,300	-	591,200	-	591,200	217.34
<b>Total Appropriations</b>	<b>449,894</b>	<b>5,386,900</b>	<b>504,400</b>	<b>6,551,300</b>	<b>-</b>	<b>6,551,300</b>	<b>21.6%</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	916,679	1,051,100	1,009,100	1,111,900	-	1,111,900	5.78
Delinquent Ad Valorem Taxes	787	-	-	-	-	-	na
Miscellaneous Revenues	6,028	-	-	-	-	-	na
Interest/Misc	47,257	40,000	50,000	60,000	-	60,000	50.00
Trans frm Property Appraiser	1,027	-	-	-	-	-	na
Trans frm Tax Collector	6,411	-	-	-	-	-	na
Carry Forward	4,355,000	4,350,400	4,883,300	5,438,000	-	5,438,000	25.00
Less 5% Required By Law	-	(54,600)	-	(58,600)	-	(58,600)	7.33
<b>Total Funding</b>	<b>5,333,189</b>	<b>5,386,900</b>	<b>5,942,400</b>	<b>6,551,300</b>	<b>-</b>	<b>6,551,300</b>	<b>21.6%</b>

**Collier County Government  
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**Haldeman Creek MSTU (164)**

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this MSTU include dredging of the Haldeman Creek waterway and maintenance within the defined area.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	17,935	45,100	60,000	25,100	-	25,100	(44.35)
Indirect Cost Reimburs	600	500	500	700	-	700	40.00
Trans to Property Appraiser	498	800	800	1,000	-	1,000	25.00
Trans to Tax Collector	1,590	2,000	2,000	3,400	-	3,400	70.00
Trans to 187 Bayshore Redev Fd	11,300	11,300	11,300	11,300	-	11,300	0
Reserves for Capital	-	349,500	-	422,900	-	422,900	21.00
<b>Total Appropriations</b>	<b>31,922</b>	<b>409,200</b>	<b>74,600</b>	<b>464,400</b>		<b>464,400</b>	<b>13.5%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	61,049	78,900	75,700	124,000	-	124,000	57.16
Delinquent Ad Valorem Taxes	63	-	-	-	-	-	na
Interest/Misc	3,321	3,000	3,000	4,200	-	4,200	40.00
Trans frm Property Appraiser	67	-	-	-	-	-	na
Trans frm Tax Collector	522	-	-	-	-	-	na
Carry Forward	305,500	331,400	338,600	342,700	-	342,700	3.41
Less 5% Required By Law	-	(4,100)	-	(6,500)	-	(6,500)	58.54
<b>Total Funding</b>	<b>370,522</b>	<b>409,200</b>	<b>417,300</b>	<b>464,400</b>		<b>464,400</b>	<b>13.5%</b>

**Rock Road MSTU (165)**

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this MSTU include roadway and drainage improvements and maintenance.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	10,760	38,900	14,400	46,100	-	46,100	18.51
Indirect Cost Reimburs	300	1,000	1,000	1,000	-	1,000	0
Trans to Property Appraiser	283	400	400	400	-	400	0
Trans to Tax Collector	1,021	1,200	1,200	1,400	-	1,400	16.67
Advance/Repay to 111 Unincrp Gen Fd	80,000	15,000	15,000	15,000	-	15,000	0
Trans to 111 Unincorp Gen Fd	2,600	3,500	3,500	4,200	-	4,200	20.00
<b>Total Appropriations</b>	<b>94,963</b>	<b>60,000</b>	<b>35,500</b>	<b>68,100</b>		<b>68,100</b>	<b>13.5%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	33,829	38,800	34,900	44,000	-	44,000	13.40
Interest/Misc	831	-	300	-	-	-	na
Trans frm Property Appraiser	38	-	-	-	-	-	na
Trans frm Tax Collector	335	-	-	-	-	-	na
Carry Forward	86,500	23,200	26,600	26,300	-	26,300	13.36
Less 5% Required By Law	-	(2,000)	-	(2,200)	-	(2,200)	10.00
<b>Total Funding</b>	<b>121,533</b>	<b>60,000</b>	<b>61,800</b>	<b>68,100</b>		<b>68,100</b>	<b>13.5%</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Radio Road East Beautification MSTU (166)**

Fund Type: **Special Revenue**

Description: **The Radio Road East Beautification Municipal Service Taxing Unit was created and established for the purpose of providing landscape improvement within the Unit.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	112,889	7,500	7,500	10,100	-	10,100	34.67
Indirect Cost Reimburs	1,300	-	-	-	-	-	na
Trans to Property Appraiser	1,163	-	-	-	-	-	na
<b>Total Appropriations</b>	<b>115,352</b>	<b>7,500</b>	<b>7,500</b>	<b>10,100</b>	<b>-</b>	<b>10,100</b>	<b>34.7%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	(11)	-	-	-	-	-	na
Delinquent Ad Valorem Taxes	42	-	-	-	-	-	na
Interest/Misc	296	-	200	-	-	-	na
Trans fm 111 Unincorp Gen Fd	124,300	-	-	-	-	-	na
Carry Forward	8,100	7,500	17,400	10,100	-	10,100	34.67
<b>Total Funding</b>	<b>132,727</b>	<b>7,500</b>	<b>17,600</b>	<b>10,100</b>	<b>-</b>	<b>10,100</b>	<b>34.7%</b>

**Platt Road MSTU (167)**

Fund Type: **Special Revenue**

Description: **Provide emergency repairs to Platt Road. The principal revenue source is ad valorem taxes.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	5,250	5,500	4,900	-	-	-	(100.00)
Indirect Cost Reimburs	-	300	300	300	-	300	0
Trans to Property Appraiser	85	100	100	-	-	-	(100.00)
Trans to Tax Collector	111	-	-	-	-	-	na
<b>Total Appropriations</b>	<b>5,445</b>	<b>5,900</b>	<b>5,300</b>	<b>300</b>	<b>-</b>	<b>300</b>	<b>(94.9%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Special Assessments	5,525	-	-	-	-	-	na
Interest/Misc	68	-	-	-	-	-	na
Trans frm Tax Collector	36	-	-	-	-	-	na
Carry Forward	5,400	5,900	5,600	300	-	300	(94.92)
<b>Total Funding</b>	<b>11,029</b>	<b>5,900</b>	<b>5,600</b>	<b>300</b>	<b>-</b>	<b>300</b>	<b>(94.9%)</b>

**Teen Court (171)**

Fund Type: **Special Revenue**

Description: **To provide a diversionary program for first-time juvenile misdemeanor offenders and court education programs for student volunteers. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	83,816	86,300	82,200	88,500	-	88,500	2.55
Operating Expense	1,881	3,600	2,600	3,800	-	3,800	5.56
Remittances	3,000	3,000	3,000	3,000	-	3,000	0
<b>Total Appropriations</b>	<b>88,698</b>	<b>92,900</b>	<b>87,800</b>	<b>95,300</b>	<b>-</b>	<b>95,300</b>	<b>2.6%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Fines & Forfeitures	47,885	36,000	40,000	40,000	-	40,000	11.11
Miscellaneous Revenues	1,000	-	-	-	-	-	na
Interest/Misc	69	-	-	-	-	-	na
Trans fm 681 Court Admin	41,300	54,200	54,200	44,700	-	44,700	(17.53)
Carry Forward	4,600	4,500	6,200	12,600	-	12,600	180.00
Less 5% Required By Law	-	(1,800)	-	(2,000)	-	(2,000)	11.11
<b>Total Funding</b>	<b>94,854</b>	<b>92,900</b>	<b>100,400</b>	<b>95,300</b>	<b>-</b>	<b>95,300</b>	<b>2.6%</b>

**Collier County Government  
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**Conservation Collier - Land Acquisition (172)**

Fund Type: **Special Revenue**

Description: **To acquire environmentally sensitive lands through the development and implementation of innovative purchase strategies designed to promote conservation, and restoration of County's natural resources.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	-	185,200	185,300	189,000	-	189,000	2.05
Operating Expense	-	172,900	181,700	139,500	-	139,500	(19.32)
Indirect Cost Reimburs	700	2,800	2,800	1,800	-	1,800	(35.71)
Capital Outlay	-	1,900	1,092,600	-	-	-	(100.00)
Reserves for Contingencies	-	17,000	-	17,000	-	17,000	0
<b>Total Appropriations</b>	<b>700</b>	<b>379,800</b>	<b>1,462,400</b>	<b>347,300</b>	<b>-</b>	<b>347,300</b>	<b>(8.6%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	(78)	-	-	-	-	-	na
Miscellaneous Revenues	119,947	-	165,700	-	-	-	na
Interest/Misc	681	800	2,000	2,000	-	2,000	150.00
Trans fm 174 Conserv Collier Maint	-	305,800	1,305,800	186,400	-	186,400	(39.05)
Carry Forward	28,000	73,300	147,900	159,000	-	159,000	116.92
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0
<b>Total Funding</b>	<b>148,550</b>	<b>379,800</b>	<b>1,621,400</b>	<b>347,300</b>	<b>-</b>	<b>347,300</b>	<b>(8.6%)</b>

**Driver Education (173)**

Fund Type: **Special Revenue**

Description: **Established in FY 04, this fund accounts for the \$5.00 surcharge on all moving and non-moving civil traffic infractions excluding parking violations filed in County Court. Proceeds fund driver education programs in both public and non-public high schools.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Indirect Cost Reimburs	1,200	1,000	1,000	900	-	900	(10.00)
Remittances	117,118	110,000	110,000	120,500	-	120,500	9.55
Reserves for Contingencies	-	5,600	-	5,000	-	5,000	(10.71)
Reserves for Cash Flow	-	106,400	-	110,000	-	110,000	3.38
<b>Total Appropriations</b>	<b>118,318</b>	<b>223,000</b>	<b>111,000</b>	<b>236,400</b>	<b>-</b>	<b>236,400</b>	<b>6.0%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Charges For Services	117,729	116,500	124,100	118,000	-	118,000	1.29
Interest/Misc	1,292	500	800	500	-	500	0
Carry Forward	109,200	111,900	109,900	123,800	-	123,800	10.63
Less 5% Required By Law	-	(5,900)	-	(5,900)	-	(5,900)	0
<b>Total Funding</b>	<b>228,221</b>	<b>223,000</b>	<b>234,800</b>	<b>236,400</b>	<b>-</b>	<b>236,400</b>	<b>6.0%</b>



**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Conservation Collier Maintenance (174)**

Fund Type: **Special Revenue**

Description: **To manage and maintain acquired environmentally sensitive lands in perpetuity through the development and implementation of plans and programs that are designed to protect, conserve, and restore the County's natural resources.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	281,429	247,900	247,900	253,400	-	253,400	2.22
Operating Expense	303,622	375,700	354,800	450,300	-	450,300	19.86
Indirect Cost Reimburs	26,600	27,700	27,700	39,200	-	39,200	41.52
Capital Outlay	6,058	52,500	49,400	2,000	-	2,000	(96.19)
Trans to 172 Conserv Collier	-	305,800	1,305,800	186,400	-	186,400	(39.05)
Trans to 710 Pub Serv Match	4,100	-	10,000	-	-	-	na
Reserves for Contingencies	-	70,000	-	32,000	-	32,000	(54.29)
Restricted for Unfunded Requests	-	31,873,200	-	31,193,200	-	31,193,200	(2.13)
<b>Total Appropriations</b>	<b>621,810</b>	<b>32,952,800</b>	<b>1,995,600</b>	<b>32,156,500</b>	<b>-</b>	<b>32,156,500</b>	<b>(2.4%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	846	-	-	-	-	-	na
Delinquent Ad Valorem Taxes	561	-	-	-	-	-	na
Intergovernmental Revenues	3,019	-	-	-	-	-	na
Charges For Services	40	300	200	100	-	100	(66.67)
Miscellaneous Revenues	67,019	432,600	473,000	326,300	-	326,300	(24.57)
Interest/Misc	323,142	80,000	300,000	300,000	-	300,000	275.00
Trans fm 272 Conserv Co GO Bd	-	500	-	-	-	-	(100.00)
Carry Forward	32,999,800	32,465,000	32,783,800	31,561,400	-	31,561,400	(2.78)
Less 5% Required By Law	-	(25,600)	-	(31,300)	-	(31,300)	22.27
<b>Total Funding</b>	<b>33,394,427</b>	<b>32,952,800</b>	<b>33,557,000</b>	<b>32,156,500</b>	<b>-</b>	<b>32,156,500</b>	<b>(2.4%)</b>

**Court Information Technology Fee (178)**

Fund Type: **Special Revenue**

Description: **Funding is provided by a \$2 service charge for recording documents or instruments as listed in S.28.222 F.S. These funds are used to support court-related technology throughout the various entities of the Court.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	83,647	86,300	83,100	88,100	55,500	143,600	66.40
Operating Expense	748,154	859,100	842,000	837,800	-	837,800	(2.48)
Indirect Cost Reimburs	19,000	19,500	19,500	18,900	-	18,900	(3.08)
Capital Outlay	45,108	69,200	62,700	68,200	-	68,200	(1.45)
Trans to 681 Court Services	-	36,300	36,300	-	-	-	(100.00)
Reserves for Contingencies	-	53,600	-	53,500	-	53,500	(0.19)
Reserves for Capital	-	665,100	-	441,800	-	441,800	(33.57)
<b>Total Appropriations</b>	<b>895,909</b>	<b>1,789,100</b>	<b>1,043,600</b>	<b>1,508,300</b>	<b>55,500</b>	<b>1,563,800</b>	<b>(12.6%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Charges For Services	852,180	800,000	800,000	800,000	-	800,000	0
Interest/Misc	11,351	4,300	6,800	4,200	-	4,200	(2.33)
Carry Forward	1,069,000	1,025,000	1,036,600	744,300	55,500	799,800	(21.97)
Less 5% Required By Law	-	(40,200)	-	(40,200)	-	(40,200)	0
<b>Total Funding</b>	<b>1,932,531</b>	<b>1,789,100</b>	<b>1,843,400</b>	<b>1,508,300</b>	<b>55,500</b>	<b>1,563,800</b>	<b>(12.6%)</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Conservation Collier Projects (179)**

Fund Type: **Special Revenue**

Description: **This fund accounts for Conservation Collier Capital Improvement Projects**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	46,214	-	-	-	-	-	na
Capital Outlay	-	-	76,000	59,500	-	59,500	na
Reserves for Capital	-	58,800	-	1,000	-	1,000	(98.30)
<b>Total Appropriations</b>	<b>46,214</b>	<b>58,800</b>	<b>76,000</b>	<b>60,500</b>	<b>-</b>	<b>60,500</b>	<b>2.9%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	1,726	800	800	800	-	800	0
Carry Forward	179,500	58,100	135,000	59,800	-	59,800	2.93
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0
<b>Total Funding</b>	<b>181,226</b>	<b>58,800</b>	<b>135,800</b>	<b>60,500</b>	<b>-</b>	<b>60,500</b>	<b>2.9%</b>

**Domestic Animal Services Donations (180)**

Fund Type: **Special Revenue**

Description: **This fund was established to collect and monitor donations given to Domestic Animal Services by private citizens and/or organizations for the benefit of animals and their needs.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	42,451	37,000	70,000	43,200	-	43,200	16.76
Capital Outlay	-	-	10,000	-	-	-	na
Reserves for Contingencies	-	3,700	-	4,000	-	4,000	8.11
Restricted for Unfunded Requests	-	192,700	-	153,800	-	153,800	(20.19)
<b>Total Appropriations</b>	<b>42,451</b>	<b>233,400</b>	<b>80,000</b>	<b>201,000</b>	<b>-</b>	<b>201,000</b>	<b>(13.9%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Miscellaneous Revenues	98,569	40,000	40,000	40,000	-	40,000	0
Interest/Misc	1,805	1,900	1,900	1,600	-	1,600	(15.79)
Carry Forward	141,700	193,600	199,600	161,500	-	161,500	(16.58)
Less 5% Required By Law	-	(2,100)	-	(2,100)	-	(2,100)	0
<b>Total Funding</b>	<b>242,075</b>	<b>233,400</b>	<b>241,500</b>	<b>201,000</b>	<b>-</b>	<b>201,000</b>	<b>(13.9%)</b>

**Court Maintenance Fund (181)**

Fund Type: **Special Revenue**

Description: **This fund accounts for the revenue specifically created to fund State Court Facilities. On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	337,339	365,500	945,900	-	-	-	(100.00)
Capital Outlay	1,070,768	185,000	818,300	-	-	-	(100.00)
Reserves for Contingencies	-	55,000	-	-	-	-	(100.00)
Reserves for Capital	-	4,823,000	-	5,754,200	-	5,754,200	19.31
<b>Total Appropriations</b>	<b>1,408,107</b>	<b>5,428,500</b>	<b>1,764,200</b>	<b>5,754,200</b>	<b>-</b>	<b>5,754,200</b>	<b>6.0%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Fines & Forfeitures	737,224	800,000	795,000	800,000	-	800,000	0
Interest/Misc	63,994	50,000	50,000	50,000	-	50,000	0
Carry Forward	6,472,700	4,621,000	5,865,900	4,946,700	-	4,946,700	7.05
Less 5% Required By Law	-	(42,500)	-	(42,500)	-	(42,500)	0
<b>Total Funding</b>	<b>7,273,918</b>	<b>5,428,500</b>	<b>6,710,900</b>	<b>5,754,200</b>	<b>-</b>	<b>5,754,200</b>	<b>6.0%</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Ave Maria Innovation Zone (182)**

Fund Type: **Special Revenue**

Description: **Established in FY 2015 to attract and retain qualified targeted industry businesses within the defined unincorporated area of Collier County.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	-	1,000	-	1,000	-	1,000	0
Restricted for Unfunded Requests	-	114,200	-	204,800	-	204,800	79.33
<b>Total Appropriations</b>	<b>-</b>	<b>115,200</b>	<b>-</b>	<b>205,800</b>	<b>-</b>	<b>205,800</b>	<b>78.6%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	260	-	700	-	-	-	na
Trans fm 001 Gen Fund	25,400	68,400	68,400	73,200	-	73,200	7.02
Trans fm 111 Unincorp Gen Fd	5,800	15,500	15,500	16,600	-	16,600	7.10
Carry Forward	-	31,300	31,400	116,000	-	116,000	270.61
<b>Total Funding</b>	<b>31,460</b>	<b>115,200</b>	<b>116,000</b>	<b>205,800</b>	<b>-</b>	<b>205,800</b>	<b>78.6%</b>

**Beach Park Facilities (183)**

Fund Type: **Special Revenue**

Description: **This fund provides funding for beach park facility, infrastructure and parking projects.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	780,878	-	1,605,500	200,000	-	200,000	na
Indirect Cost Reimburs	8,800	13,100	13,100	-	-	-	(100.00)
Capital Outlay	56,769	956,100	4,597,500	2,310,000	-	2,310,000	141.61
Trans to Tax Collector	19,660	21,000	21,000	21,000	-	21,000	0
Trans to 195 TDC Beaches	164,000	-	-	-	-	-	na
Trans to 426 CAT Mass Transit Fd	27,768	-	109,500	-	-	-	na
Reserves for Capital	-	6,451,100	-	5,151,000	-	5,151,000	(20.15)
<b>Total Appropriations</b>	<b>1,057,875</b>	<b>7,441,300</b>	<b>6,346,600</b>	<b>7,682,000</b>	<b>-</b>	<b>7,682,000</b>	<b>3.2%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Tourist Devel Tax	982,992	990,100	990,100	1,000,000	-	1,000,000	1.00
Intergovernmental Revenues	648	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	3,886	-	-	-	-	-	na
Interest/Misc	119,004	85,000	105,000	85,000	-	85,000	0
Trans frm Tax Collector	6,456	-	-	-	-	-	na
Carry Forward	11,848,400	6,420,100	11,903,500	6,652,000	-	6,652,000	3.61
Less 5% Required By Law	-	(53,900)	-	(55,000)	-	(55,000)	2.04
<b>Total Funding</b>	<b>12,961,385</b>	<b>7,441,300</b>	<b>12,998,600</b>	<b>7,682,000</b>	<b>-</b>	<b>7,682,000</b>	<b>3.2%</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Tourism Promotion (184)**

Fund Type: **Special Revenue**

Description: **This fund accounts for the portion of tourist development tax dollars that fund marketing and promotion activities. The tourist tax is levied against short-term (6 month or less) rentals that include hotel, motel rooms, condominiums and houses, campgrounds and other lodgings.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	7,080,023	9,868,400	10,505,200	9,535,700	-	9,535,700	(3.37)
Indirect Cost Reimburs	90,800	114,600	114,600	108,600	-	108,600	(5.24)
Capital Outlay	744,018	-	-	-	-	-	na
Trans to Tax Collector	154,173	189,000	189,000	190,400	-	190,400	0.74
Trans to 194 TDC Prom	-	1,850,900	1,850,900	1,960,000	-	1,960,000	5.89
Trans to 196 TDC Eco Disaster	-	834,500	834,500	233,300	-	233,300	(72.04)
Trans to 759 Sports Complex	-	-	-	466,300	-	466,300	na
Trans to 758 TDC Cap Proj Fd	1,980,000	2,580,000	2,662,200	50,000	-	50,000	(98.06)
Reserves for Contingencies	-	82,200	-	-	-	-	(100.00)
<b>Total Appropriations</b>	<b>10,049,014</b>	<b>15,519,600</b>	<b>16,156,400</b>	<b>12,544,300</b>	<b>-</b>	<b>12,544,300</b>	<b>(19.2%)</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Tourist Devel Tax	7,708,667	9,405,900	9,405,900	9,520,000	-	9,520,000	1.21
Miscellaneous Revenues	39,550	-	66,200	-	-	-	na
Interest/Misc	95,506	60,200	110,000	28,900	-	28,900	(51.99)
Trans frm Tax Collector	50,625	-	-	-	-	-	na
Trans fm 193 TDC Museum Fd	-	500,000	500,000	-	-	-	(100.00)
Trans fm 194 TDC Prom Fd	-	-	79,400	-	-	-	na
Trans fm 196 TDC Dis	-	10,500	10,500	12,500	-	12,500	19.05
Carry Forward	10,574,800	6,016,400	9,444,800	3,460,400	-	3,460,400	(42.48)
Less 5% Required By Law	-	(473,400)	-	(477,500)	-	(477,500)	0.87
<b>Total Funding</b>	<b>18,469,149</b>	<b>15,519,600</b>	<b>19,616,800</b>	<b>12,544,300</b>	<b>-</b>	<b>12,544,300</b>	<b>(19.2%)</b>

**TDC-Beach Renourishment and Inlet Project Management (185)**

Fund Type: **Special Revenue**

Description: **This fund provides for management and administration of beach renourishment projects, pass and inlet projects, beach and pass monitoring, and beach maintenance.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	575,973	608,400	611,000	679,700	101,200	780,900	28.35
Operating Expense	115,307	120,400	119,900	59,800	2,500	62,300	(48.26)
Indirect Cost Reimburs	49,700	57,900	57,900	60,900	-	60,900	5.18
Capital Outlay	1,830	-	-	-	35,000	35,000	na
Trans to 113 Com Dev Fd	10,000	15,000	15,000	20,000	-	20,000	33.33
Trans to 114 Pollutn Ctrl Fd	-	-	-	42,500	-	42,500	na
Reserves for Contingencies	-	33,300	-	21,100	-	21,100	(36.64)
<b>Total Appropriations</b>	<b>752,810</b>	<b>835,000</b>	<b>803,800</b>	<b>884,000</b>	<b>138,700</b>	<b>1,022,700</b>	<b>22.5%</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	1,633	900	1,500	900	-	900	0
Trans fm 195 TDC Cap Fd	759,900	790,000	790,000	840,100	138,700	978,800	23.90
Carry Forward	46,700	44,200	55,400	43,100	-	43,100	(2.49)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0
<b>Total Funding</b>	<b>808,233</b>	<b>835,000</b>	<b>846,900</b>	<b>884,000</b>	<b>138,700</b>	<b>1,022,700</b>	<b>22.5%</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Immokalee Redevelopment (186)**

Fund Type: **Special Revenue**

Description: **Established in FY 2001 to implement the Immokalee Component Section of the Collier County Community Redevelopment Plan adopted by the Community Redevelopment Agency (CRA).**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	234,909	304,600	260,800	320,200	-	320,200	5.12
Operating Expense	99,483	172,200	153,700	197,400	-	197,400	14.63
Indirect Cost Reimburs	51,900	48,500	48,500	48,700	-	48,700	0.41
Capital Outlay	4,134	-	103,000	4,000	-	4,000	na
Grants and Aid	34,176	55,000	40,000	75,000	-	75,000	36.36
Advance/Repay to 111 Unincrp Gen Fd	30,000	30,000	30,000	30,000	-	30,000	0
Trans to 187 Bayshore Redev Fd	-	78,000	78,000	74,100	-	74,100	(5.00)
Trans to 506 IT Capital	-	3,600	3,600	-	-	-	(100.00)
Reserves for Contingencies	-	58,000	-	60,000	-	60,000	3.45
Reserves for Capital	-	363,700	-	493,000	-	493,000	35.55
<b>Total Appropriations</b>	<b>454,603</b>	<b>1,113,600</b>	<b>717,600</b>	<b>1,302,400</b>	<b>-</b>	<b>1,302,400</b>	<b>17.0%</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	4,942	3,500	8,000	5,000	-	5,000	42.86
Impact Fees	1,108	-	-	-	-	-	na
Trans fm 001 Gen Fund	444,100	512,700	512,700	574,900	-	574,900	12.13
Trans fm 111 Unincorp Gen Fd	100,500	116,100	116,100	130,100	-	130,100	12.06
Trans fm 162 Immokalee Beaut Fd	85,000	85,000	85,000	85,000	-	85,000	0
Carry Forward	322,500	396,500	503,500	507,700	-	507,700	28.05
Less 5% Required By Law	-	(200)	-	(300)	-	(300)	50.00
<b>Total Funding</b>	<b>958,150</b>	<b>1,113,600</b>	<b>1,225,300</b>	<b>1,302,400</b>	<b>-</b>	<b>1,302,400</b>	<b>17.0%</b>

**Bayshore/Gateway Triangle Redevelopment (187)**

Fund Type: **Special Revenue**

Description: **Established in FY 2001 to implement the Bayshore/Gateway Triangle Component Section of the Collier County Community Redevelopment Plan adopted by the Community Redevelopment Agency (CRA).**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	251,734	491,600	426,700	490,800	-	490,800	(0.16)
Operating Expense	111,693	333,600	308,600	875,500	-	875,500	162.44
Indirect Cost Reimburs	50,800	48,500	48,500	53,600	-	53,600	10.52
Capital Outlay	-	3,200	380,200	26,500	-	26,500	728.13
Grants and Aid	-	75,000	-	175,000	-	175,000	133.33
Trans to 287 CRA Loan	85,500	631,000	631,000	625,100	-	625,100	(0.94)
Trans to 506 IT Capital	-	3,700	3,700	-	-	-	(100.00)
Reserves for Contingencies	-	131,000	-	122,900	-	122,900	(6.18)
Reserves for Capital	-	1,601,200	-	1,543,800	-	1,543,800	(3.58)
<b>Total Appropriations</b>	<b>499,727</b>	<b>3,318,800</b>	<b>1,798,700</b>	<b>3,913,200</b>	<b>-</b>	<b>3,913,200</b>	<b>17.9%</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Charges For Services	-	-	7,000	-	-	-	na
Miscellaneous Revenues	78,613	15,000	67,000	-	-	-	(100.00)
Interest/Misc	14,202	15,300	20,000	28,600	-	28,600	86.93
Trans fm 001 Gen Fund	1,054,000	1,274,200	1,274,200	1,439,900	-	1,439,900	13.00
Trans fm 111 Unincorp Gen Fd	238,600	288,400	288,400	326,000	-	326,000	13.04
Trans fm 163 Baysh/Av Beaut Fd	125,500	125,500	125,500	125,500	-	125,500	0
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0
Trans fm 186 Immok Redev Fd	-	78,000	78,000	74,100	-	74,100	(5.00)
Carry Forward	814,200	1,512,700	1,836,700	1,909,400	-	1,909,400	26.22
Less 5% Required By Law	-	(1,600)	-	(1,600)	-	(1,600)	0
<b>Total Funding</b>	<b>2,336,415</b>	<b>3,318,800</b>	<b>3,708,100</b>	<b>3,913,200</b>	<b>-</b>	<b>3,913,200</b>	<b>17.9%</b>

**Collier County Government  
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**800 MHz Intergovernmental Radio Communication Program (188)**

Fund Type: **Special Revenue**

Description: **Provides funding for operating and maintenance costs of the 800 MHz radio system. Revenue is generated from a \$12.50 surcharge on moving traffic violations. A transfer from the General Fund is required to fully fund the operational costs for the 800 MHz radio system.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	1,191,761	1,283,900	1,158,400	1,077,200	-	1,077,200	(16.10)
Indirect Cost Reimburs	10,900	10,000	10,000	9,700	-	9,700	(3.00)
Capital Outlay	-	-	-	135,000	-	135,000	na
<b>Total Appropriations</b>	<b>1,202,661</b>	<b>1,293,900</b>	<b>1,168,400</b>	<b>1,221,900</b>	<b>-</b>	<b>1,221,900</b>	<b>(5.6%)</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Charges For Services	247,286	278,900	265,000	256,100	-	256,100	(8.17)
Miscellaneous Revenues	97,503	135,700	138,600	144,100	-	144,100	6.19
Interest/Misc	1,130	800	1,100	800	-	800	0
Reimb From Other Depts	116,339	120,000	110,000	35,000	-	35,000	(70.83)
Trans fm 001 Gen Fund	663,900	712,600	712,600	730,400	-	730,400	2.50
Carry Forward	93,200	72,700	16,700	75,600	-	75,600	3.99
Less 5% Required By Law	-	(26,800)	-	(20,100)	-	(20,100)	(25.00)
<b>Total Funding</b>	<b>1,219,358</b>	<b>1,293,900</b>	<b>1,244,000</b>	<b>1,221,900</b>	<b>-</b>	<b>1,221,900</b>	<b>(5.6%)</b>

**E911 Wireless Emergency Phone System (189)**

Fund Type: **Special Revenue**

Description: **Established to provide for costs associated with the Emergency 911 telephone system. This fund contains residual collections to be spent down pursuant to Florida Statutes. Revenues are currently being posted into Fund 611.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Remittances	140	-	-	-	-	-	na
<b>Total Appropriations</b>	<b>140</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	15	-	-	-	-	-	na
Carry Forward	100	-	-	-	-	-	na
<b>Total Funding</b>	<b>115</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Miscellaneous Florida Statutes Fund (190)**

Fund Type: **Special Revenue**

Description: **Accounts for revenues generated by concession fees from the County's Government Complex Snack Bar to be used to improve handicapped and general accessibility to government facilities.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	21,731	67,700	67,700	35,000	-	35,000	(48.30)
<b>Total Appropriations</b>	<b>21,731</b>	<b>67,700</b>	<b>67,700</b>	<b>35,000</b>	<b>-</b>	<b>35,000</b>	<b>(48.3%)</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Charges For Services	5,421	19,200	29,000	28,000	-	28,000	45.83
Interest/Misc	595	-	500	-	-	-	na
Carry Forward	62,300	49,500	46,600	8,400	-	8,400	(83.03)
Less 5% Required By Law	-	(1,000)	-	(1,400)	-	(1,400)	40.00
<b>Total Funding</b>	<b>68,316</b>	<b>67,700</b>	<b>76,100</b>	<b>35,000</b>	<b>-</b>	<b>35,000</b>	<b>(48.3%)</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Court Innovations (192)**

Fund Type: **Special Revenue**

Description: **Provides guardianship services to indigent, incapacitated adults. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	191,800	193,000	193,000	193,000	-	193,000	0
<b>Total Appropriations</b>	<b>191,800</b>	<b>193,000</b>	<b>193,000</b>	<b>193,000</b>	<b>-</b>	<b>193,000</b>	<b>0 %</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Fines & Forfeitures	47,885	36,000	40,000	40,000	-	40,000	11.11
Interest/Misc	251	-	-	-	-	-	na
Trans fm 681 Court Admin	143,200	153,300	153,300	147,100	-	147,100	(4.04)
Carry Forward	8,000	5,500	7,600	7,900	-	7,900	43.64
Less 5% Required By Law	-	(1,800)	-	(2,000)	-	(2,000)	11.11
<b>Total Funding</b>	<b>199,336</b>	<b>193,000</b>	<b>200,900</b>	<b>193,000</b>	<b>-</b>	<b>193,000</b>	<b>0 %</b>

**TDC Museum (Non-County) Grants (193)**

Fund Type: **Special Revenue**

Description: **This fund provides Tourist Development monies on a grant request basis to promote museum special events and traveling exhibits.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Indirect Cost Reimburs	1,800	700	700	2,800	-	2,800	300.00
Remittances	409,566	625,000	625,000	725,000	-	725,000	16.00
Trans to Tax Collector	10,462	10,600	10,600	10,700	-	10,700	0.94
Trans to 184 TDC Promo	-	500,000	500,000	-	-	-	(100.00)
Trans to 758 TDC Cap Proj Fd	-	-	217,800	-	-	-	na
Restricted for Unfunded Requests	-	1,517,600	-	1,121,400	-	1,121,400	(26.11)
<b>Total Appropriations</b>	<b>421,828</b>	<b>2,653,900</b>	<b>1,354,100</b>	<b>1,859,900</b>	<b>-</b>	<b>1,859,900</b>	<b>(29.9%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Tourist Devel Tax	523,120	526,900	526,900	532,200	-	532,200	1.01
Interest/Misc	20,902	20,000	20,000	20,000	-	20,000	0
Trans frm Tax Collector	3,436	-	-	-	-	-	na
Carry Forward	2,017,000	2,134,400	2,142,600	1,335,400	-	1,335,400	(37.43)
Less 5% Required By Law	-	(27,400)	-	(27,700)	-	(27,700)	1.09
<b>Total Funding</b>	<b>2,564,458</b>	<b>2,653,900</b>	<b>2,689,500</b>	<b>1,859,900</b>	<b>-</b>	<b>1,859,900</b>	<b>(29.9%)</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**TDC Office Management and Operations (194)**

Fund Type: **Special Revenue**

Description: **This fund accounts for Tourist Development Council (TDC) staff support, overall tourism promotion program management, and marketing and promotion activities provided through County staff.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	1,084,307	1,289,900	1,273,900	1,328,900	-	1,328,900	3.02
Operating Expense	342,073	434,600	442,600	497,800	-	497,800	14.54
Indirect Cost Reimburs	72,600	63,400	63,400	82,400	-	82,400	29.97
Capital Outlay	7,130	9,000	9,000	9,000	-	9,000	0
Trans to Tax Collector	51,029	-	900	-	-	-	na
Trans to 184 TDC Promo	-	-	79,400	-	-	-	na
Trans to 506 IT Capital	-	10,900	10,900	-	-	-	(100.00)
Reserves for Contingencies	-	63,100	-	66,600	-	66,600	5.55
Reserves for Attrition	-	(18,100)	-	(22,800)	-	(22,800)	25.97
<b>Total Appropriations</b>	<b>1,557,140</b>	<b>1,852,800</b>	<b>1,880,100</b>	<b>1,961,900</b>	<b>-</b>	<b>1,961,900</b>	<b>5.9%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Tourist Devel Tax	2,551,474	-	30,000	-	-	-	na
Miscellaneous Revenues	39	-	-	-	-	-	na
Interest/Misc	10,436	2,000	2,000	2,000	-	2,000	0
Trans frm Tax Collector	16,756	-	-	-	-	-	na
Trans fm 184 TDC Promo	-	1,850,900	1,850,900	1,960,000	-	1,960,000	5.89
Carry Forward	(7,100)	-	(2,800)	-	-	-	na
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0
<b>Total Funding</b>	<b>2,571,606</b>	<b>1,852,800</b>	<b>1,880,100</b>	<b>1,961,900</b>	<b>-</b>	<b>1,961,900</b>	<b>5.9%</b>

**Beach Renourishment & Inlet Management (195)**

Fund Type: **Special Revenue**

Description: **This fund provides funding for beach renourishment projects, pass and inlet projects, beach and pass monitoring requirements, and beach maintenance efforts.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	42,971	-	6,100	600	-	600	na
Operating Expense	3,043,394	825,600	6,139,300	983,400	-	983,400	19.11
Indirect Cost Reimburs	46,600	41,300	41,300	-	-	-	(100.00)
Capital Outlay	1,755,389	8,320,000	6,849,400	12,527,000	-	12,527,000	50.56
Trans to Tax Collector	161,706	215,600	215,600	220,900	-	220,900	2.46
Trans to 001 General Fund	166,500	166,500	-	-	-	-	(100.00)
Trans to 119 Sea Turtle	-	-	166,500	166,500	-	166,500	na
Trans to 185 TDC Eng	759,900	790,000	790,000	978,800	-	978,800	23.90
Reserves for Reimb to State	-	7,000,000	-	-	-	-	(100.00)
Reserves for Capital	-	21,821,600	-	22,743,900	-	22,743,900	4.23
Reserve for Catastrophic Event	-	-	-	7,570,000	-	7,570,000	na
<b>Total Appropriations</b>	<b>5,976,461</b>	<b>39,180,600</b>	<b>14,208,200</b>	<b>45,191,100</b>	<b>-</b>	<b>45,191,100</b>	<b>15.3%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Tourist Devel Tax	8,085,305	10,777,100	10,777,100	10,884,900	-	10,884,900	1.00
Intergovernmental Revenues	221,066	-	988,400	-	-	-	na
FEMA - Fed Emerg Mgt Agency	390,773	-	445,000	-	-	-	na
Miscellaneous Revenues	29,442	20,000	43,700	20,000	-	20,000	0
Interest/Misc	321,557	287,000	350,000	350,000	-	350,000	21.95
Trans frm Tax Collector	53,099	-	-	-	-	-	na
Trans fm 183 TDC Beach Pk	164,000	-	-	-	-	-	na
Carry Forward	32,814,200	28,650,800	36,103,000	34,499,000	-	34,499,000	20.41
Less 5% Required By Law	-	(554,300)	-	(562,800)	-	(562,800)	1.53
<b>Total Funding</b>	<b>42,079,442</b>	<b>39,180,600</b>	<b>48,707,200</b>	<b>45,191,100</b>	<b>-</b>	<b>45,191,100</b>	<b>15.3%</b>



**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**TDC Promotion Reserve (196)**

Fund Type: **Special Revenue**

Description: **This fund provides reserve funding to promote Collier County after a natural or economic disaster to expedite tourism recovery.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	80,907	-	250,000	-	-	-	na
Indirect Cost Reimburs	300	300	300	1,200	-	1,200	300.00
Trans to 184 TDC Promo	-	10,500	10,500	12,500	-	12,500	19.05
Reserve for Disaster Stimulus Advertising	-	1,500,000	-	1,500,000	-	1,500,000	0
<b>Total Appropriations</b>	<b>81,207</b>	<b>1,510,800</b>	<b>260,800</b>	<b>1,513,700</b>	<b>-</b>	<b>1,513,700</b>	<b>0.2%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	7,424	10,500	10,500	13,200	-	13,200	25.71
Trans fm 184 TDC Promo	-	834,500	834,500	233,300	-	233,300	(72.04)
Carry Forward	764,900	666,400	683,700	1,267,900	-	1,267,900	90.26
Less 5% Required By Law	-	(600)	-	(700)	-	(700)	16.67
<b>Total Funding</b>	<b>772,324</b>	<b>1,510,800</b>	<b>1,528,700</b>	<b>1,513,700</b>	<b>-</b>	<b>1,513,700</b>	<b>0.2%</b>

**County Museums (198)**

Fund Type: **Special Revenue**

Description: **This fund provides dedicated funding for operations of the Collier County Museum as well as exhibit and facility capital improvements.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	1,096,963	1,241,100	1,250,800	1,241,500	52,900	1,294,400	4.29
Operating Expense	457,495	544,400	534,700	605,000	53,400	658,400	20.94
Indirect Cost Reimburs	217,800	212,600	212,600	253,600	-	253,600	19.29
Capital Outlay	36,826	42,600	42,600	11,000	-	11,000	(74.18)
Trans to Tax Collector	42,197	42,500	42,500	40,000	-	40,000	(5.88)
Trans to 314 Museum Cap	311,600	192,900	192,900	-	-	-	(100.00)
Trans to 506 IT Capital	-	9,100	9,100	-	-	-	(100.00)
Reserves for Contingencies	-	47,000	-	61,000	-	61,000	29.79
Reserves for Cash Flow	-	200,000	-	200,000	-	200,000	0
Reserves for Attrition	-	(20,100)	-	(20,500)	-	(20,500)	1.99
<b>Total Appropriations</b>	<b>2,162,880</b>	<b>2,512,100</b>	<b>2,285,200</b>	<b>2,391,600</b>	<b>106,300</b>	<b>2,497,900</b>	<b>(0.6%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Tourist Devel Tax	2,109,831	2,000,000	2,000,000	2,000,000	-	2,000,000	0
Charges For Services	10,346	20,500	3,000	6,500	-	6,500	(68.29)
Miscellaneous Revenues	15,935	10,000	11,500	30,000	-	30,000	200.00
Interest/Misc	5,555	3,500	3,500	3,500	-	3,500	0
Trans frm Tax Collector	13,856	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	200,000	-	200,000	-	200,000	0
Carry Forward	634,400	379,800	627,100	253,600	106,300	359,900	(5.24)
Less 5% Required By Law	-	(101,700)	-	(102,000)	-	(102,000)	0.29
<b>Total Funding</b>	<b>2,789,923</b>	<b>2,512,100</b>	<b>2,645,100</b>	<b>2,391,600</b>	<b>106,300</b>	<b>2,497,900</b>	<b>(0.6%)</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**911 Emergency Phone System Enhancement (199)**

Fund Type: **Special Revenue**

Description: **Established to provide for costs associated with the Emergency 911 telephone system. This fund contains residual collections to be spent down pursuant to Florida Statutes. Revenues are currently being posted into Fund 611.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Remittances	33,347	103,700	4,400	90,700	-	90,700	(12.54)
<b>Total Appropriations</b>	<b>33,347</b>	<b>103,700</b>	<b>4,400</b>	<b>90,700</b>	<b>-</b>	<b>90,700</b>	<b>(12.5%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	1,266	1,500	1,200	1,200	-	1,200	(20.00)
Carry Forward	124,800	102,300	92,800	89,600	-	89,600	(12.41)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0
<b>Total Funding</b>	<b>126,066</b>	<b>103,700</b>	<b>94,000</b>	<b>90,700</b>	<b>-</b>	<b>90,700</b>	<b>(12.5%)</b>

**Gas Tax Revenue Refunding Bonds, Series 2003/2012 & 2005/2014 (212)**

Fund Type: **Debt Service**

Description: **The Gas Tax Revenue Bonds, Series 2012 refunded the 2003 Road Improvement Refunding Revenue Bonds. Gas Tax Revenue Bonds, Series 2014 partially refunded the 2005 Gas Tax Revenue Bonds. Both the Series 2003 and Series 2005 Bonds provided funding for acquisition, construction, and reconstruction of roads and bridges and other transportation improvements. Revenues pledged include the 5-cent, 6-cent, 7th cent and 9th cent Gas Taxes with final maturity in June 2025. The County Seventh Cent Gas Tax is deposited directly into the Gas Tax Debt Service Fund (212) and the remaining funding is a transfer from the Gas Tax Construction Fund (313).**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Arbitrage Services	1,661	7,000	7,000	7,000	-	7,000	0
Debt Service	-	10,000	10,000	10,000	-	10,000	0
Debt Service - Principal	10,195,000	10,510,000	10,510,000	10,830,000	-	10,830,000	3.04
Debt Service - Interest Expense	2,939,200	2,736,000	2,737,200	2,541,600	-	2,541,600	(7.11)
Reserves for Debt Service	-	690,000	-	823,000	-	823,000	19.28
<b>Total Appropriations</b>	<b>13,135,860</b>	<b>13,953,000</b>	<b>13,264,200</b>	<b>14,211,600</b>	<b>-</b>	<b>14,211,600</b>	<b>1.9%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Gas Taxes	1,953,725	1,875,000	1,953,700	1,975,000	-	1,975,000	5.33
Interest/Misc	4,175	1,000	1,000	1,000	-	1,000	0
Trans fm 313 Gas Tax Cap Fd	12,150,000	11,271,000	11,271,000	11,350,900	-	11,350,900	0.71
Carry Forward	50,000	899,800	1,022,000	983,500	-	983,500	9.30
Less 5% Required By Law	-	(93,800)	-	(98,800)	-	(98,800)	5.33
<b>Total Funding</b>	<b>14,157,900</b>	<b>13,953,000</b>	<b>14,247,700</b>	<b>14,211,600</b>	<b>-</b>	<b>14,211,600</b>	<b>1.9%</b>

**Caribbean Gardens Limited General Obligation Bond (220)**

Fund Type: **Debt Service**

Description: **Fund the purchase of Caribbean Gardens.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Trans to 001 General Fund	163	1,000	-	-	-	-	(100.00)
<b>Total Appropriations</b>	<b>163</b>	<b>1,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	36	-	-	-	-	-	na
Delinquent Ad Valorem Taxes	80	1,000	-	-	-	-	(100.00)
<b>Total Funding</b>	<b>116</b>	<b>1,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>

**Collier County Government  
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**Naples Park Drainage Assessment Bonds, Series 1997 (226)**

Fund Type: **Debt Service**

Description: **Ordinance 95-44 amended Ordinance 86-37 to provide for the assessment of the benefited properties in the Naples Park Area for the design, construction and financing of drainage and ditch enclosures in the vicinity of 91st / 92nd Avenue and 8th Street. The revenue pledged is a special assessment to the property owners within the MSBU, with final maturity in September 2012.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Trans to 325 Stormw Cap Fd	-	12,400	12,200	-	-	-	(100.00)
<b>Total Appropriations</b>	<b>-</b>	<b>12,400</b>	<b>12,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	116	200	100	-	-	-	(100.00)
Carry Forward	12,000	12,200	12,100	-	-	-	(100.00)
<b>Total Funding</b>	<b>12,116</b>	<b>12,400</b>	<b>12,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>

**Pine Ridge / Naples Production Park Assessment Bond, Series 1993 (232)**

Fund Type: **Debt Service**

Description: **This special assessment bond, with final maturity in October 2013 was used to finance capital improvements within the respective industrial parks.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Reserves for Debt Service	-	994,000	-	995,800	-	995,800	0.18
<b>Total Appropriations</b>	<b>-</b>	<b>994,000</b>	<b>-</b>	<b>995,800</b>	<b>-</b>	<b>995,800</b>	<b>0.2%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	2,004	2,000	2,000	2,000	-	2,000	0
Trans fm 132 Pine Rdg Ind Pk Fd	-	77,500	77,300	-	-	-	(100.00)
Trans fm 138 Naples Prod Pk	-	714,400	714,400	-	-	-	(100.00)
Carry Forward	198,200	200,200	200,200	993,900	-	993,900	396.45
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0
<b>Total Funding</b>	<b>200,204</b>	<b>994,000</b>	<b>993,900</b>	<b>995,800</b>	<b>-</b>	<b>995,800</b>	<b>0.2%</b>

**Euclid and Lakeland Assessment (253)**

Fund Type: **Debt Service**

Description: **This special assessment bond was used to finance capital improvements within the respective residential area.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Reserves for Debt Service	-	91,600	-	92,500	-	92,500	0.98
<b>Total Appropriations</b>	<b>-</b>	<b>91,600</b>	<b>-</b>	<b>92,500</b>	<b>-</b>	<b>92,500</b>	<b>1.0%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	796	500	500	500	-	500	0
Carry Forward	90,600	91,100	91,500	92,000	-	92,000	0.99
<b>Total Funding</b>	<b>91,396</b>	<b>91,600</b>	<b>92,000</b>	<b>92,500</b>	<b>-</b>	<b>92,500</b>	<b>1.0%</b>

**Collier County Government  
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**Forest Lakes Roadway Limited General Obligation Bonds, 2007 (259)**

Fund Type: **Debt Service**

Description: **This Limited General Obligation Bond, with final maturity in January 2022 was used to finance capital improvements within the respective residential area.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Arbitrage Services	2,519	3,500	3,000	3,500	-	3,500	0
Debt Service	371	500	500	500	-	500	0
Debt Service - Principal	440,000	460,000	460,000	475,000	-	475,000	3.26
Debt Service - Interest Expense	113,475	95,500	95,500	76,200	-	76,200	(20.21)
Trans to Property Appraiser	3,600	4,700	4,700	5,000	-	5,000	6.38
Trans to Tax Collector	10,553	15,100	15,100	15,700	-	15,700	3.97
Reserves for Debt Service	-	575,000	-	525,000	-	525,000	(8.70)
Reserves for Cash Flow	-	55,600	-	55,100	-	55,100	(0.90)
<b>Total Appropriations</b>	<b>570,518</b>	<b>1,209,900</b>	<b>578,800</b>	<b>1,156,000</b>	<b>-</b>	<b>1,156,000</b>	<b>(4.5%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	456,369	506,600	481,300	529,900	-	529,900	4.60
Delinquent Ad Valorem Taxes	1,187	-	-	-	-	-	na
Interest/Misc	7,935	1,500	5,000	2,000	-	2,000	33.33
Trans frm Property Appraiser	485	-	-	-	-	-	na
Trans frm Tax Collector	3,465	-	-	-	-	-	na
Carry Forward	844,200	727,100	743,200	650,700	-	650,700	(10.51)
Less 5% Required By Law	-	(25,300)	-	(26,600)	-	(26,600)	5.14
<b>Total Funding</b>	<b>1,313,640</b>	<b>1,209,900</b>	<b>1,229,500</b>	<b>1,156,000</b>	<b>-</b>	<b>1,156,000</b>	<b>(4.5%)</b>

**Radio Road East MSTU Limited General Obligation Bond (266)**

Fund Type: **Debt Service**

Description: **This bank loan , with final maturity in June 2022 was used to finance capital improvements within the respective residential area.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Arbitrage Services	3,000	-	-	-	-	-	na
Debt Service	73	-	-	-	-	-	na
Debt Service - Principal	339,082	-	-	-	-	-	na
Debt Service - Interest Expense	5,233	-	-	-	-	-	na
Trans to Property Appraiser	593	-	-	-	-	-	na
<b>Total Appropriations</b>	<b>347,980</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Delinquent Ad Valorem Taxes	31	-	-	-	-	-	na
Interest/Misc	259	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	237,254	-	-	-	-	-	na
Carry Forward	110,500	-	-	-	-	-	na
<b>Total Funding</b>	<b>348,045</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Conservation Collier Limited General Obligation Bonds, Series 2005A (272)**

Fund Type: **Debt Service**

Description: **Voter approved debt to purchase environmentally sensitive land for Conservation Collier, bond service is through January 1, 2013.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Trans to 174 Consvr Collier Maint	-	500	-	-	-	-	(100.00)
<b>Total Appropriations</b>	<b>-</b>	<b>500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Delinquent Ad Valorem Taxes	-	500	-	-	-	-	(100.00)
<b>Total Funding</b>	<b>-</b>	<b>500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**CRA Taxable Note (TD Bank), Series 2017 (287)**

Fund Type: **Debt Service**

Description: **This Line of Credit, was used to finance land acquisition and capital improvements within the Bayshore/Gateway Triangle Community Redevelopment Agency (CRA).**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Payment to Escrow Agent	5,253,793	-	-	-	-	-	na
Debt Service	35,860	1,000	1,000	1,000	-	1,000	0
Debt Service - Principal	473,132	456,900	456,900	473,500	-	473,500	3.63
Debt Service - Interest Expense	210,955	173,100	173,100	156,700	-	156,700	(9.47)
Reserves for Contingencies	-	20,000	-	20,000	-	20,000	0
Reserves for Debt Service	-	330,000	-	330,000	-	330,000	0
<b>Total Appropriations</b>	<b>5,973,740</b>	<b>981,000</b>	<b>631,000</b>	<b>981,200</b>	<b>-</b>	<b>981,200</b>	<b>0 %</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	2,603	-	500	-	-	-	na
Loan Proceeds	5,293,293	-	-	-	-	-	na
Trans fm 187 Bayshore Redev Fd	85,500	631,000	631,000	625,100	-	625,100	(0.94)
Carry Forward	947,900	350,000	355,600	356,100	-	356,100	1.74
<b>Total Funding</b>	<b>6,329,296</b>	<b>981,000</b>	<b>987,100</b>	<b>981,200</b>	<b>-</b>	<b>981,200</b>	<b>0 %</b>

**Special Obligation Bonds, Series 2010, 2010B, 2011, 2013, and 2017 (298)**

Fund Type: **Debt Service**

Description: **These Special Obligation Bonds are pledging covenant to budget and appropriate non ad valorem revenues for the debt service. The 2010 bonds are payable through July 1, 2034 and the proceeds were used to refinance Commercial Paper principal. The 2010B bonds are payable through October 1, 2022 and the proceeds were used to refund the 2002 (Sales Tax) Capital Improvement Bonds. The 2011 bonds are payable through October 1, 2029 and the proceeds were used to partially refund the 2003 and 2005 (Sales Tax) Capital Improvement Bonds. The 2013 bonds are payable through October 1, 2035 and the proceeds were used to partially refund the 2003 and 2005 (Sales Tax) Capital Improvement Bonds.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Arbitrage Services	4,180	12,000	12,000	12,000	-	12,000	0
Payment to Escrow Agent	-	-	44,525,500	-	-	-	na
Debt Service	-	20,000	115,500	20,000	-	20,000	0
Debt Service - Principal	9,705,000	10,145,000	10,258,000	10,865,000	-	10,865,000	7.10
Debt Service - Interest Expense	8,590,531	8,141,200	7,012,100	7,190,900	-	7,190,900	(11.67)
Reserves for Debt Service	-	-	-	61,000	-	61,000	na
Reserves for Future Debt Service	-	955,300	-	716,100	-	716,100	(25.04)
Reserves for Cash Flow	-	1,677,600	-	1,304,900	-	1,304,900	(22.22)
<b>Total Appropriations</b>	<b>18,299,711</b>	<b>20,951,100</b>	<b>61,923,100</b>	<b>20,169,900</b>	<b>-</b>	<b>20,169,900</b>	<b>(3.7%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	22,324	12,000	12,000	12,000	-	12,000	0
Bond Proceeds	-	-	43,713,000	-	-	-	na
Trans fm 001 Gen Fund	3,073,000	2,855,200	2,855,200	2,775,900	-	2,775,900	(2.78)
Trans fm 101 Transp Op Fd	1,207,100	1,208,300	1,208,300	1,208,800	-	1,208,800	0.04
Trans fm 306 Pk & Rec Cap	320,700	-	-	-	-	-	na
Trans fm 345 Pk & Rec Cap	150,000	150,000	150,000	50,000	-	50,000	(66.67)
Trans fm 346 Pks Unincorp Cap Fd	2,789,300	2,789,600	2,789,600	2,888,200	-	2,888,200	3.53
Trans fm 350 EMS Cap Fd	448,000	448,400	448,400	421,600	-	421,600	(5.98)
Trans fm 355 Library Cap Fd	1,160,300	1,158,900	1,158,900	1,071,100	-	1,071,100	(7.58)
Trans fm 381 Correctional Cap Fd	1,865,500	1,858,500	1,858,500	1,838,000	-	1,838,000	(1.10)
Trans fm 385 Law Enforc Cap Fd	1,873,000	1,873,700	1,873,700	1,731,100	-	1,731,100	(7.61)
Trans fm 390 Gen Gov Fac Cap Fd	5,169,500	5,705,200	5,705,200	5,393,900	-	5,393,900	(5.46)
Carry Forward	3,151,100	2,891,900	2,930,200	2,779,900	-	2,779,900	(3.87)
Less 5% Required By Law	-	(600)	-	(600)	-	(600)	0
<b>Total Funding</b>	<b>21,229,824</b>	<b>20,951,100</b>	<b>64,703,000</b>	<b>20,169,900</b>	<b>-</b>	<b>20,169,900</b>	<b>(3.7%)</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**5% Commercial Paper Loan (299)**

Fund Type: **Debt Service**

Description: **This variable rate debt financed various capital projects including the Golden Gate Estates Library construction and the County beach renourishment project. The repayment source available is non ad valorem revenues**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Arbitrage Services	-	-	-	3,500	-	3,500	na
Debt Service	-	-	41,800	-	-	-	na
Debt Service - Principal	-	-	100,000	400,000	-	400,000	na
Debt Service - Interest Expense	-	-	143,000	300,000	-	300,000	na
<b>Total Appropriations</b>	<b>-</b>	<b>-</b>	<b>284,800</b>	<b>703,500</b>	<b>-</b>	<b>703,500</b>	<b>na</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Loan Proceeds	-	-	41,800	-	-	-	na
Trans fm 001 Gen Fund	-	-	243,000	703,500	-	703,500	na
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>284,800</b>	<b>703,500</b>	<b>-</b>	<b>703,500</b>	<b>na</b>

**County-Wide Capital Projects (301)**

Fund Type: **Capital Projects**

Description: **Accounts for non-growth related capital projects other than Parks, Museums, Roads and Stormwater. The principal funding source is an operating transfer from the General Fund (001).**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	4,345,656	9,496,000	20,258,000	5,540,300	-	5,540,300	(41.66)
Capital Outlay	8,069,191	3,126,000	7,992,500	1,473,300	-	1,473,300	(52.87)
Remittances	459,844	-	1,095,400	-	-	-	na
Advance/Repay to 350 EMS IF	-	1,962,800	1,962,800	378,000	-	378,000	(80.74)
Advance/Repay to 355 Lib IF	321,000	311,600	311,600	233,500	-	233,500	(25.06)
Advance/Repay to 381 Correctional	-	-	-	457,500	-	457,500	na
Advance/Repay to 385 Law Enf	92,000	-	-	-	-	-	na
Advance/Repay to 390 Gov't Fac	2,063,900	3,032,400	3,032,400	3,105,900	-	3,105,900	2.42
Reserves for Contingencies	-	800,000	-	800,000	-	800,000	0
<b>Total Appropriations</b>	<b>15,351,591</b>	<b>18,728,800</b>	<b>34,652,700</b>	<b>11,988,500</b>	<b>-</b>	<b>11,988,500</b>	<b>(36.0%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	27	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	160	-	-	-	-	-	na
Miscellaneous Revenues	-	-	120,300	-	-	-	na
Interest/Misc	128,666	65,000	70,000	70,000	-	70,000	7.69
Trans fm 001 Gen Fund	13,174,400	17,312,800	16,826,500	15,335,700	-	15,335,700	(11.42)
Trans fm 111 Unincorp Gen Fd	-	-	25,000	-	-	-	na
Trans fm 114 Pollutn Ctrl Fd	-	225,000	225,000	100,000	-	100,000	(55.56)
Trans fm 517 Health Ins	450,000	-	-	-	-	-	na
Trans fm 001 General Fd (H. Irma)	100,472	-	2,450,000	-	-	-	na
Carry Forward	12,907,800	1,129,300	11,422,200	(3,513,700)	-	(3,513,700)	(411.14)
Less 5% Required By Law	-	(3,300)	-	(3,500)	-	(3,500)	6.06
<b>Total Funding</b>	<b>26,761,525</b>	<b>18,728,800</b>	<b>31,139,000</b>	<b>11,988,500</b>	<b>-</b>	<b>11,988,500</b>	<b>(36.0%)</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Boater Improvement (303)**

Fund Type: **Capital Projects**

Description: **This fund accounts for fees collected through annual boaters' registrations (Section 328.72(15) and 328.66(1), Florida Statutes). There are two fees imposed; one is a state imposed fee and the other is a county imposed registration fee. Monies are used for maintaining waterways, as well as building and repairing public boat ramps and docks, removing derelict vessels, and maintaining waterway markers.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	384,556	350,000	808,400	25,000	-	25,000	(92.86)
Capital Outlay	28,566	50,000	1,525,000	500,000	-	500,000	900.00
Trans to Tax Collector	11,565	14,000	14,000	14,000	-	14,000	0
Reserves for Boater Improve Capital	-	110,600	-	320,800	-	320,800	190.05
<b>Total Appropriations</b>	<b>424,687</b>	<b>524,600</b>	<b>2,347,400</b>	<b>859,800</b>	<b>-</b>	<b>859,800</b>	<b>63.9%</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Licenses & Permits	594,852	590,000	590,000	615,000	-	615,000	4.24
Miscellaneous Revenues	1,800	-	-	-	-	-	na
Interest/Misc	7,513	-	12,000	12,000	-	12,000	na
Trans frm Tax Collector	30,192	-	-	-	-	-	na
Trans fm 306 Pk & Rec Cap	1,800,000	-	-	-	-	-	na
Carry Forward	-	(35,900)	2,009,600	264,200	-	264,200	(835.93)
Less 5% Required By Law	-	(29,500)	-	(31,400)	-	(31,400)	6.44
<b>Total Funding</b>	<b>2,434,356</b>	<b>524,600</b>	<b>2,611,600</b>	<b>859,800</b>	<b>-</b>	<b>859,800</b>	<b>63.9%</b>

**ATV Settlement (305)**

Fund Type: **Capital Projects**

Description: **Accounts for settlement moneys received June 20, 2011. Collier County and the South Florida Water Management District entered into a Settlement Agreement wherein the SFWMD paid Collier County \$3 million to dispose of litigation arising out of a 2003 Agreement between the parties in which the District was to convey 640 acres to Collier County for recreational ATV use. On December 10, 2013, agenda item 11.G., the Board approved segregating the remaining settlement moneys into its own fund (305) so interest earnings may accumulate and be held for ATV riding purposes.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	20,330	-	35,100	30,000	-	30,000	na
Capital Outlay	-	31,200	-	-	-	-	(100.00)
Reserves for Capital	-	-	-	3,009,000	-	3,009,000	na
<b>Total Appropriations</b>	<b>20,330</b>	<b>31,200</b>	<b>35,100</b>	<b>3,039,000</b>	<b>-</b>	<b>3,039,000</b>	<b>9,640.4%</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	29,567	18,000	30,000	30,000	-	30,000	66.67
Carry Forward	3,006,300	14,100	3,015,600	3,010,500	-	3,010,500	21,251.06
Less 5% Required By Law	-	(900)	-	(1,500)	-	(1,500)	66.67
<b>Total Funding</b>	<b>3,035,867</b>	<b>31,200</b>	<b>3,045,600</b>	<b>3,039,000</b>	<b>-</b>	<b>3,039,000</b>	<b>9,640.4%</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Parks Ad Valorem Capital Projects (306)**

Fund Type: **Capital Projects**

Description: **Accounts for non-growth capital projects managed by the Parks & Recreation Department. The principal funding sources are operating transfers from the General Fund (001) and Unincorporated General Fund MSTD (111).**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	1,852,669	300,000	3,338,100	2,100,000	-	2,100,000	600.00
Capital Outlay	391,978	1,950,000	3,524,600	3,272,000	-	3,272,000	67.79
Trans to 298 Sp Ob Bd '10	320,700	-	-	-	-	-	na
Trans to 303 Boater Improve	1,800,000	-	-	-	-	-	na
Reserves for Contingencies	-	44,400	-	-	-	-	(100.00)
<b>Total Appropriations</b>	<b>4,365,347</b>	<b>2,294,400</b>	<b>6,862,700</b>	<b>5,372,000</b>	<b>-</b>	<b>5,372,000</b>	<b>134.1%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	3,002	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	18,012	-	-	-	-	-	na
Miscellaneous Revenues	2,000,008	51,000	409,700	-	-	-	(100.00)
Interest/Misc	22,010	10,000	20,000	20,000	-	20,000	100.00
Trans fm 001 Gen Fund	2,495,700	1,100,000	1,100,000	1,100,000	-	1,100,000	0
Trans fm 111 Unincorp Gen Fd	750,000	1,250,000	1,250,000	2,750,000	-	2,750,000	120.00
Trans fm 516 Prop & Cas Ins	75,000	-	-	-	-	-	na
Trans fm 001 General Fd (H. Irma)	-	-	2,500,000	-	-	-	na
Trans fm 111 Unincorp Gen Fd (H. Irma)	-	-	22,500	-	-	-	na
Carry Forward	2,065,100	(113,500)	3,063,500	1,503,000	-	1,503,000	(1,424.23)
Less 5% Required By Law	-	(3,100)	-	(1,000)	-	(1,000)	(67.74)
<b>Total Funding</b>	<b>7,428,831</b>	<b>2,294,400</b>	<b>8,365,700</b>	<b>5,372,000</b>	<b>-</b>	<b>5,372,000</b>	<b>134.1%</b>

**Growth Management Capital (309)**

Fund Type: **Capital Projects**

Description: **Accounts for all capital projects in the self-supporting (building permits) Growth Management Division. This includes building expansions, replacement computerized permitting system, and FEMA Flood Plain Mapping.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	53,669	-	121,300	3,301,200	-	3,301,200	na
Capital Outlay	-	-	-	5,714,800	-	5,714,800	na
<b>Total Appropriations</b>	<b>53,669</b>	<b>-</b>	<b>121,300</b>	<b>9,016,000</b>	<b>-</b>	<b>9,016,000</b>	<b>na</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	629	-	600	-	-	-	na
Trans fm 113 Comm Dev Fd	-	-	-	9,014,800	-	9,014,800	na
Trans fm 310 CDES Cap Fd	75,000	-	-	-	-	-	na
Trans fm 113 Com Dev Fd (H. Irma)	53,669	-	46,300	-	-	-	na
Carry Forward	-	-	75,600	1,200	-	1,200	na
<b>Total Funding</b>	<b>129,298</b>	<b>-</b>	<b>122,500</b>	<b>9,016,000</b>	<b>-</b>	<b>9,016,000</b>	<b>na</b>



**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Growth Management Transportation Capital (310)**

Fund Type: **Capital Projects**

Description: **This fund accounts for Ad Valorem taxes used for the operation and maintenance of improvements to the roads as well as ancillary facilities such as sidewalks, bikepaths, streetlights, landscaping and other facilities incidental to the proper movement of traffic along roads and streets and transportation related grant matches.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	99,370	-	20,400	-	-	-	na
Operating Expense	1,238,149	1,803,000	5,209,100	700,000	-	700,000	(61.18)
Capital Outlay	952,110	1,250,000	3,284,800	4,750,000	-	4,750,000	280.00
Trans to 309 CDES Capital	75,000	-	-	-	-	-	na
Trans to 426 CAT Mass Transit Fd	420,892	-	91,500	-	-	-	na
Trans to 325 Stormwtr Cap Fd (H. Irma)	-	-	14,450,000	-	-	-	na
Reserves for Contingencies	-	-	-	545,000	-	545,000	na
Reserves for Capital	-	-	-	5,153,000	-	5,153,000	na
<b>Total Appropriations</b>	<b>2,785,520</b>	<b>3,053,000</b>	<b>23,055,800</b>	<b>11,148,000</b>	<b>-</b>	<b>11,148,000</b>	<b>265.1%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	199,316	-	-	-	-	-	na
Charges For Services	7,500	-	-	-	-	-	na
Miscellaneous Revenues	137,432	-	600,000	-	-	-	na
Interest/Misc	41,097	2,000	50,000	50,000	-	50,000	2,400.00
Trans fm 001 Gen Fund	7,353,609	1,670,400	10,170,400	8,555,800	-	8,555,800	412.20
Trans fm 111 Unincorp Gen Fd	-	-	4,000,000	4,250,000	-	4,250,000	na
Carry Forward	1,565,300	1,380,700	6,530,100	(1,705,300)	-	(1,705,300)	(223.51)
Less 5% Required By Law	-	(100)	-	(2,500)	-	(2,500)	2,400.00
<b>Total Funding</b>	<b>9,304,254</b>	<b>3,053,000</b>	<b>21,350,500</b>	<b>11,148,000</b>	<b>-</b>	<b>11,148,000</b>	<b>265.1%</b>

**Road Gas Tax - Engineering Operations (312)**

Fund Type: **Capital Projects**

Description: **These are the principal funds utilized in funding the personnel involved with the road capital construction program, planning, right-of-way acquisition, design, permitting, and project management. The principal revenue source is a transfer from the Gas Tax Road Construction Fund (313). In FY17, the road engineering division was returned to the Road and Bridge Operations fund (101)**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Trans to 101 Transp Op Fd	45,818	-	-	-	-	-	na
<b>Total Appropriations</b>	<b>45,818</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	720	-	-	-	-	-	na
Carry Forward	45,000	-	-	-	-	-	na
<b>Total Funding</b>	<b>45,720</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Road Gas Tax - Road Construction (313)**

Fund Type: **Capital Projects**

Description: **This fund accounts for various Gas Tax funds utilized in the road capital construction and maintenance program. The principal revenue source is gas tax revenue from the Local Option 5 and 6 cent Gas Tax, Ninth Cent Gas Tax and the Constitutional Gas Tax. Other funding sources are transfers from the General Fund (001) and Unincorporated General Fund (111). The County Seventh Cent Gas Tax is deposited directly into the Gas Tax Debt Service Fund (212).**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	5,100	-	-	-	-	-	na
Operating Expense	6,321,176	5,300,000	13,145,800	6,300,000	-	6,300,000	18.87
Capital Outlay	12,917,839	19,034,000	32,205,500	6,981,900	-	6,981,900	(63.32)
Remittances	-	-	2,000,000	-	-	-	na
Trans to 212 Debt Serv Fd	12,150,000	11,271,000	11,271,000	11,350,900	-	11,350,900	0.71
Reserves for Contingencies	-	415,000	-	1,328,000	-	1,328,000	220.00
Reserves for Capital	-	-	-	1,600,600	-	1,600,600	na
<b>Total Appropriations</b>	<b>31,394,115</b>	<b>36,020,000</b>	<b>58,622,300</b>	<b>27,561,400</b>	<b>-</b>	<b>27,561,400</b>	<b>(23.5%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Local Gas Taxes	15,408,449	14,331,000	15,808,400	15,700,000	-	15,700,000	9.55
Intergovernmental Revenues	40,848	-	-	-	-	-	na
Gas Taxes	4,436,414	4,294,000	4,486,400	4,500,000	-	4,500,000	4.80
FEMA - Fed Emerg Mgt Agency	1,181	-	-	-	-	-	na
Charges For Services	307,470	-	-	-	-	-	na
Miscellaneous Revenues	1,018,779	-	-	700,000	-	700,000	na
Interest/Misc	461,125	200,000	450,000	200,000	-	200,000	0
Trans fm 001 Gen Fund	1,106,391	9,980,000	1,480,000	-	-	-	(100.00)
Trans fm 111 Unincorp Gen Fd	3,300,000	4,000,000	-	-	-	-	(100.00)
Carry Forward	49,240,100	4,156,200	43,913,900	7,516,400	-	7,516,400	80.85
Less 5% Required By Law	-	(941,200)	-	(1,055,000)	-	(1,055,000)	12.09
<b>Total Funding</b>	<b>75,320,758</b>	<b>36,020,000</b>	<b>66,138,700</b>	<b>27,561,400</b>	<b>-</b>	<b>27,561,400</b>	<b>(23.5%)</b>

**Museum Capital Fund (314)**

Fund Type: **Capital Projects**

Description: **This fund was created to provide for the monitoring of capital projects associated with the various museum facilities throughout the county. The principal sources of revenue are transfers from the Museum Fund 198 (funded by Tourist Development (TDC), transfer from the General Fund and donations.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	108,793	328,000	850,900	290,000	-	290,000	(11.59)
Capital Outlay	185,496	150,000	396,400	-	-	-	(100.00)
Reserves for Contingencies	-	47,800	-	29,000	-	29,000	(39.33)
Reserves for Capital	-	124,700	-	66,300	-	66,300	(46.83)
<b>Total Appropriations</b>	<b>294,289</b>	<b>650,500</b>	<b>1,247,300</b>	<b>385,300</b>	<b>-</b>	<b>385,300</b>	<b>(40.8%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	8,214	2,000	7,000	7,000	-	7,000	250.00
Trans fm 001 Gen Fund	200,000	313,500	313,500	200,000	-	200,000	(36.20)
Trans fm 198 Museum Fd	311,600	192,900	192,900	-	-	-	(100.00)
Carry Forward	687,000	142,200	912,600	178,700	-	178,700	25.67
Less 5% Required By Law	-	(100)	-	(400)	-	(400)	300.00
<b>Total Funding</b>	<b>1,206,814</b>	<b>650,500</b>	<b>1,426,000</b>	<b>385,300</b>	<b>-</b>	<b>385,300</b>	<b>(40.8%)</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Clam Bay Restoration (320)**

Fund Type: **Capital Projects**

Description: **Provides funding via special assessments for restoration of mangroves in the Clam Bay estuary.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	123,120	173,500	237,800	181,400	-	181,400	4.55
Capital Outlay	2,600	-	-	-	-	-	na
Trans to Property Appraiser	1,639	2,500	2,300	3,800	-	3,800	52.00
Trans to Tax Collector	2,448	4,500	3,200	6,100	-	6,100	35.56
Trans to 109 PB MSTUBU Fd	-	-	-	34,500	-	34,500	na
<b>Total Appropriations</b>	<b>129,807</b>	<b>180,500</b>	<b>243,300</b>	<b>225,800</b>	<b>-</b>	<b>225,800</b>	<b>25.1%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Special Assessments	122,397	160,500	155,000	225,100	-	225,100	40.25
Miscellaneous Revenues	46	-	-	-	-	-	na
Interest/Misc	1,547	500	1,600	500	-	500	0
Trans frm Tax Collector	804	-	-	-	-	-	na
Carry Forward	103,300	27,600	98,200	11,500	-	11,500	(58.33)
Less 5% Required By Law	-	(8,100)	-	(11,300)	-	(11,300)	39.51
<b>Total Funding</b>	<b>228,093</b>	<b>180,500</b>	<b>254,800</b>	<b>225,800</b>	<b>-</b>	<b>225,800</b>	<b>25.1%</b>

**Pelican Bay Irrigation & Landscape (322)**

Fund Type: **Capital Projects**

Description: **Established to upgrade the existing irrigation system and landscaping. Funding is through assessments to homeowners within Pelican Bay.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	4,741	-	-	-	-	-	na
Operating Expense	338,588	545,500	2,422,600	1,666,100	-	1,666,100	205.43
Capital Outlay	256,663	156,000	354,400	390,000	-	390,000	150.00
Trans to Property Appraiser	5,522	10,000	10,200	56,000	-	56,000	460.00
Trans to Tax Collector	8,247	20,000	15,000	93,000	-	93,000	365.00
Advance/Repay to 778 Pel Bay Light	-	-	-	1,000,000	-	1,000,000	na
<b>Total Appropriations</b>	<b>613,761</b>	<b>731,500</b>	<b>2,802,200</b>	<b>3,205,100</b>	<b>-</b>	<b>3,205,100</b>	<b>338.2%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Special Assessments	412,330	743,900	710,000	3,333,700	-	3,333,700	348.14
Interest/Misc	13,176	5,000	12,000	5,000	-	5,000	0
Trans frm Tax Collector	2,708	-	-	-	-	-	na
Trans fm 778 Pel Bay Lighting (H. Irma)	-	-	1,000,000	-	-	-	na
Carry Forward	1,299,100	20,000	1,113,500	33,300	-	33,300	66.50
Less 5% Required By Law	-	(37,400)	-	(166,900)	-	(166,900)	346.26
<b>Total Funding</b>	<b>1,727,314</b>	<b>731,500</b>	<b>2,835,500</b>	<b>3,205,100</b>	<b>-</b>	<b>3,205,100</b>	<b>338.2%</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Stormwater Operations (324)**

Fund Type: **Capital Projects**

Description: **This fund accounted for personnel involved in Stormwater capital projects, including but not limited to, right-of-way, permitting, engineering and project management. The principal funding source was a transfer from the Stormwater Capital Fund (325). In FY18, Stormwater Operations was relocated to the Unincorporated General Fund 111. In FY18, the Board approved a Stormwater Utility fee and in FY19 the Stormwater Operations were moved to the Stormwater Utility Fund 103.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	827,228	-	-	-	-	-	na
Operating Expense	62,735	-	-	-	-	-	na
Capital Outlay	3,117	-	-	-	-	-	na
Trans to 111 Unincorp Gen Fd	-	42,000	42,000	10,200	-	10,200	(75.71)
<b>Total Appropriations</b>	<b>893,081</b>	<b>42,000</b>	<b>42,000</b>	<b>10,200</b>	<b>-</b>	<b>10,200</b>	<b>(75.7%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	1,515	-	600	-	-	-	na
Trans fm 131 Dev Serv Fd	70,700	-	-	-	-	-	na
Trans fm 325 Stormwater Cap Fd	821,600	-	-	-	-	-	na
Carry Forward	50,800	42,000	51,600	10,200	-	10,200	(75.71)
<b>Total Funding</b>	<b>944,615</b>	<b>42,000</b>	<b>52,200</b>	<b>10,200</b>	<b>-</b>	<b>10,200</b>	<b>(75.7%)</b>

**Stormwater Capital Projects (325)**

Fund Type: **Capital Projects**

Description: **Accounts for Stormwater capital projects. The principal funding source is the stormwater utility fee assessed on property owners in the unincorporated area of Collier County. Prior to FY19, the principal funding source was a transfer from the General Fund (001) and MSTD General Fund (111); the total transfer to fund 325 was not to exceed the equivalent of 0.15 mills.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	70,615	-	-	1,100	-	1,100	na
Operating Expense	2,572,888	1,672,700	24,540,400	3,388,900	-	3,388,900	102.60
Capital Outlay	1,490,338	4,402,600	6,775,400	2,343,000	-	2,343,000	(46.78)
Trans to 712 Transp Match	865,963	-	1,200,700	-	-	-	na
Trans to 324 Stormw Op Fd	821,600	-	-	-	-	-	na
<b>Total Appropriations</b>	<b>5,821,404</b>	<b>6,075,300</b>	<b>32,516,500</b>	<b>5,733,000</b>	<b>-</b>	<b>5,733,000</b>	<b>(5.6%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Miscellaneous Revenues	90,142	-	16,300	-	-	-	na
Interest/Misc	119,853	70,000	137,700	97,000	-	97,000	38.57
Trans fm 001 Gen Fund	2,525,000	1,627,000	1,627,000	2,500,000	-	2,500,000	53.66
Trans fm 111 Unincorp Gen Fd	4,172,000	4,267,900	4,267,900	3,000,000	-	3,000,000	(29.71)
Trans fm 226 Naples Pk Debt Serv	-	12,400	12,200	-	-	-	(100.00)
Trans fm 310 Transp Cap Fd (H. Irma)	-	-	14,450,000	-	-	-	na
Carry Forward	11,060,700	101,500	12,146,300	140,900	-	140,900	38.82
Less 5% Required By Law	-	(3,500)	-	(4,900)	-	(4,900)	40.00
<b>Total Funding</b>	<b>17,967,696</b>	<b>6,075,300</b>	<b>32,657,400</b>	<b>5,733,000</b>	<b>-</b>	<b>5,733,000</b>	<b>(5.6%)</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Road Impact Fee - District 1, North Naples (331)**

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	249,254	4,785,500	6,278,000	367,300	-	367,300	(92.32)
Capital Outlay	10,747,467	2,405,900	7,846,800	2,986,100	-	2,986,100	24.12
Reserves for Contingencies	-	719,100	-	335,300	-	335,300	(53.37)
Reserves for Capital	-	2,247,200	-	9,221,300	-	9,221,300	310.35
<b>Total Appropriations</b>	<b>10,996,721</b>	<b>10,157,700</b>	<b>14,124,800</b>	<b>12,910,000</b>	<b>-</b>	<b>12,910,000</b>	<b>27.1%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	181,669	75,000	160,000	35,000	-	35,000	(53.33)
Impact Fees	6,024,515	4,600,000	7,300,000	4,500,000	-	4,500,000	(2.17)
Carry Forward	20,057,100	5,716,500	15,266,600	8,601,800	-	8,601,800	50.47
Less 5% Required By Law	-	(233,800)	-	(226,800)	-	(226,800)	(2.99)
<b>Total Funding</b>	<b>26,263,284</b>	<b>10,157,700</b>	<b>22,726,600</b>	<b>12,910,000</b>	<b>-</b>	<b>12,910,000</b>	<b>27.1%</b>

**Road Impact Fee - District 2, East Naples & Golden Gate City (333)**

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	191,649	1,784,500	1,927,100	350,000	-	350,000	(80.39)
Capital Outlay	1,118,496	3,003,500	5,240,900	2,714,000	-	2,714,000	(9.64)
Trans to 712 Transp Match	163,736	-	-	-	-	-	na
Reserves for Contingencies	-	478,800	-	156,300	-	156,300	(67.36)
Reserves for Capital	-	349,700	-	2,707,500	-	2,707,500	674.24
<b>Total Appropriations</b>	<b>1,473,881</b>	<b>5,616,500</b>	<b>7,168,000</b>	<b>5,927,800</b>	<b>-</b>	<b>5,927,800</b>	<b>5.5%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	70,252	30,000	80,000	30,000	-	30,000	0
Impact Fees	2,208,132	1,500,000	3,700,000	2,000,000	-	2,000,000	33.33
Carry Forward	6,582,800	4,163,000	7,387,300	3,999,300	-	3,999,300	(3.93)
Less 5% Required By Law	-	(76,500)	-	(101,500)	-	(101,500)	32.68
<b>Total Funding</b>	<b>8,861,185</b>	<b>5,616,500</b>	<b>11,167,300</b>	<b>5,927,800</b>	<b>-</b>	<b>5,927,800</b>	<b>5.5%</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Road Impact Fee - District 3, City of Naples (334)**

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	13,743	200,000	267,500	50,000	-	50,000	(75.00)
Capital Outlay	-	500,000	1,947,200	-	-	-	(100.00)
Reserves for Contingencies	-	43,600	-	-	-	-	(100.00)
Reserves for Capital	-	-	-	292,400	-	292,400	na
<b>Total Appropriations</b>	<b>13,743</b>	<b>743,600</b>	<b>2,214,700</b>	<b>342,400</b>	<b>-</b>	<b>342,400</b>	<b>(54.0%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	18,411	6,000	20,000	10,000	-	10,000	66.67
Impact Fees	556,345	250,000	-	100,000	-	100,000	(60.00)
Carry Forward	1,871,600	500,400	2,432,600	237,900	-	237,900	(52.46)
Less 5% Required By Law	-	(12,800)	-	(5,500)	-	(5,500)	(57.03)
<b>Total Funding</b>	<b>2,446,356</b>	<b>743,600</b>	<b>2,452,600</b>	<b>342,400</b>	<b>-</b>	<b>342,400</b>	<b>(54.0%)</b>

**Road Impact Fee - District 4, South County & Marco Island (336)**

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	126,337	50,000	378,700	100,000	-	100,000	100.00
Capital Outlay	5,654,289	428,000	4,557,700	6,400,000	-	6,400,000	1,395.33
Trans to 712 Transp Match	3,712,318	-	1,068,400	-	-	-	na
Reserves for Contingencies	-	47,800	-	-	-	-	(100.00)
Reserves for Capital	-	7,630,900	-	10,749,700	-	10,749,700	40.87
<b>Total Appropriations</b>	<b>9,492,944</b>	<b>8,156,700</b>	<b>6,004,800</b>	<b>17,249,700</b>	<b>-</b>	<b>17,249,700</b>	<b>111.5%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Miscellaneous Revenues	-	-	92,000	-	-	-	na
Interest/Misc	160,816	75,000	140,000	100,000	-	100,000	33.33
Impact Fees	4,270,044	3,200,000	6,700,000	3,200,000	-	3,200,000	0
Carry Forward	17,948,200	5,045,500	13,187,500	14,114,700	-	14,114,700	179.75
Less 5% Required By Law	-	(163,800)	-	(165,000)	-	(165,000)	0.73
<b>Total Funding</b>	<b>22,379,060</b>	<b>8,156,700</b>	<b>20,119,500</b>	<b>17,249,700</b>	<b>-</b>	<b>17,249,700</b>	<b>111.5%</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Road Impact Fee - District 6, Golden Gate Estates (338)**

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	94,361	50,000	420,500	50,000	-	50,000	0
Capital Outlay	707,219	8,506,700	11,112,900	3,858,000	-	3,858,000	(54.65)
Reserves for Contingencies	-	855,600	-	4,100	-	4,100	(99.52)
Reserves for Capital	-	379,100	-	1,900,000	-	1,900,000	401.19
<b>Total Appropriations</b>	<b>801,581</b>	<b>9,791,400</b>	<b>11,533,400</b>	<b>5,812,100</b>	<b>-</b>	<b>5,812,100</b>	<b>(40.6%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	88,341	50,000	100,000	15,000	-	15,000	(70.00)
Impact Fees	4,682,168	2,400,000	4,300,000	2,500,000	-	2,500,000	4.17
Carry Forward	6,587,300	7,463,900	10,556,300	3,422,900	-	3,422,900	(54.14)
Less 5% Required By Law	-	(122,500)	-	(125,800)	-	(125,800)	2.69
<b>Total Funding</b>	<b>11,357,809</b>	<b>9,791,400</b>	<b>14,956,300</b>	<b>5,812,100</b>	<b>-</b>	<b>5,812,100</b>	<b>(40.6%)</b>

**Road Impact Fee - District 5, Immokalee Area (339)**

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	57,625	-	2,026,200	50,000	-	50,000	na
Capital Outlay	40,400	820,000	4,542,900	1,400,000	-	1,400,000	70.73
Reserves for Contingencies	-	82,000	-	132,700	-	132,700	61.83
Reserves for Capital	-	1,167,500	-	1,367,800	-	1,367,800	17.16
<b>Total Appropriations</b>	<b>98,025</b>	<b>2,069,500</b>	<b>6,569,100</b>	<b>2,950,500</b>	<b>-</b>	<b>2,950,500</b>	<b>42.6%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	65,605	20,000	65,000	10,000	-	10,000	(50.00)
Impact Fees	1,532,470	1,050,000	1,200,000	1,300,000	-	1,300,000	23.81
Carry Forward	5,510,000	1,053,000	7,010,100	1,706,000	-	1,706,000	62.01
Less 5% Required By Law	-	(53,500)	-	(65,500)	-	(65,500)	22.43
<b>Total Funding</b>	<b>7,108,075</b>	<b>2,069,500</b>	<b>8,275,100</b>	<b>2,950,500</b>	<b>-</b>	<b>2,950,500</b>	<b>42.6%</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Road Assessments - Receivable (341)**

Fund Type: **Capital Projects**

Description: **This fund was established for the purpose of financing projects to be accomplished by the assessment method. Projects accomplished by this method have been funded through loans with payback from assessments. The residual funding remaining serves as a revolving loan pool to fund small-scale assessment projects.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	5,162	-	100	-	-	-	na
Trans to Property Appraiser	-	100	100	100	-	100	0
Trans to Tax Collector	105	100	100	100	-	100	0
Reserves for Capital	-	481,800	-	485,100	-	485,100	0.68
<b>Total Appropriations</b>	<b>5,267</b>	<b>482,000</b>	<b>300</b>	<b>485,300</b>	<b>-</b>	<b>485,300</b>	<b>0.7%</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Special Assessments	5,226	-	-	-	-	-	na
Interest/Misc	4,645	3,000	5,000	3,000	-	3,000	0
Trans frm Tax Collector	34	-	-	-	-	-	na
Carry Forward	475,700	479,200	477,800	482,500	-	482,500	0.69
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0
<b>Total Funding</b>	<b>485,605</b>	<b>482,000</b>	<b>482,800</b>	<b>485,300</b>	<b>-</b>	<b>485,300</b>	<b>0.7%</b>

**Regional Park Impact Fee - Incorporated Areas (345)**

Fund Type: **Capital Projects**

Description: **Collier County's Regional Park Impact Fee was originally adopted in December 1988, to assist the County to pay for growth-related regional parks land, buildings and capital equipment. Impact fees are assessed and collected on residential new building construction permits.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	-	-	93,600	-	-	-	na
Capital Outlay	-	-	-	1,500,000	-	1,500,000	na
Trans to 298 Sp Ob Bd '10	150,000	150,000	150,000	50,000	-	50,000	(66.67)
Reserves for Capital	-	845,900	-	-	-	-	(100.00)
<b>Total Appropriations</b>	<b>150,000</b>	<b>995,900</b>	<b>243,600</b>	<b>1,550,000</b>	<b>-</b>	<b>1,550,000</b>	<b>55.6%</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	8,341	4,000	12,000	12,000	-	12,000	200.00
Impact Fees	349,806	200,000	325,000	325,000	-	325,000	62.50
Carry Forward	847,600	802,100	1,136,500	1,229,900	-	1,229,900	53.33
Less 5% Required By Law	-	(10,200)	-	(16,900)	-	(16,900)	65.69
<b>Total Funding</b>	<b>1,205,746</b>	<b>995,900</b>	<b>1,473,500</b>	<b>1,550,000</b>	<b>-</b>	<b>1,550,000</b>	<b>55.6%</b>



**Collier County Government  
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**Community & Regional Parks Impact Fee - Unincorporated Area (346)**

Fund Type: **Capital Projects**

Description: **"Collier County's "Community Park Impact Fee" and "Regional Parks Impact Fee" Ordinances were repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999, to continue to assist the County to pay for growth-related parks facilities and capital equipment. Impact fees are assessed and collected on residential new building construction permits."**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	882,957	-	3,442,900	145,800	-	145,800	na
Capital Outlay	2,340,386	6,198,100	23,845,200	6,480,000	-	6,480,000	4.55
Trans to 298 Sp Ob Bd '10	2,789,300	2,789,600	2,789,600	2,888,200	-	2,888,200	3.53
Reserves for Debt Service	-	2,547,200	-	2,597,500	-	2,597,500	1.97
<b>Total Appropriations</b>	<b>6,012,643</b>	<b>11,534,900</b>	<b>30,077,700</b>	<b>12,111,500</b>	<b>-</b>	<b>12,111,500</b>	<b>5.0%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	232,356	100,000	100,000	100,000	-	100,000	0
Impact Fees	8,703,444	8,300,000	9,000,000	8,000,000	-	8,000,000	(3.61)
Carry Forward	22,471,000	3,554,900	25,394,200	4,416,500	-	4,416,500	24.24
Less 5% Required By Law	-	(420,000)	-	(405,000)	-	(405,000)	(3.57)
<b>Total Funding</b>	<b>31,406,800</b>	<b>11,534,900</b>	<b>34,494,200</b>	<b>12,111,500</b>	<b>-</b>	<b>12,111,500</b>	<b>5.0%</b>

**Emergency Medical Services Impact Fees (350)**

Fund Type: **Capital Projects**

Description: **Collier County's Emergency Medical Services (EMS) Impact Fee was originally adopted in August 1991, to assist the County in providing adequate growth-related EMS facilities and capital equipment. Impact fees are assessed and collected on new building construction permits.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	15,628	65,000	137,500	64,800	-	64,800	(0.31)
Capital Outlay	-	2,000,000	2,082,000	216,200	-	216,200	(89.19)
Trans to 298 Sp Ob Bd '10	448,000	448,400	448,400	421,600	-	421,600	(5.98)
Reserves for Debt Service	-	213,800	-	217,200	-	217,200	1.59
<b>Total Appropriations</b>	<b>463,628</b>	<b>2,727,200</b>	<b>2,667,900</b>	<b>919,800</b>	<b>-</b>	<b>919,800</b>	<b>(66.3%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	5,137	4,000	6,000	6,000	-	6,000	50.00
Impact Fees	370,960	430,000	410,000	360,000	-	360,000	(16.28)
Advance/Repay fm 301 Cap Proj	-	1,962,800	1,962,800	378,000	-	378,000	(80.74)
Carry Forward	566,200	352,100	483,200	194,100	-	194,100	(44.87)
Less 5% Required By Law	-	(21,700)	-	(18,300)	-	(18,300)	(15.67)
<b>Total Funding</b>	<b>942,297</b>	<b>2,727,200</b>	<b>2,862,000</b>	<b>919,800</b>	<b>-</b>	<b>919,800</b>	<b>(66.3%)</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Library System Impact Fee (355)**

Fund Type: **Capital Projects**

Description: **Collier County's Library System Impact Fee was originally adopted in December 1988, to assist the County in providing adequate growth-related library construction, capital equipment and books. Impact Fees are assessed and collected on residential new building construction permits.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	25,442	-	90,900	-	-	-	na
Capital Outlay	181,061	300,000	416,500	-	-	-	(100.00)
Trans to 298 Sp Ob Bd '10	1,160,300	1,158,900	1,158,900	1,071,100	-	1,071,100	(7.58)
Reserves for Debt Service	-	418,500	-	428,600	-	428,600	2.41
<b>Total Appropriations</b>	<b>1,366,803</b>	<b>1,877,400</b>	<b>1,666,300</b>	<b>1,499,700</b>	-	<b>1,499,700</b>	<b>(20.1%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	11,627	5,000	7,000	7,000	-	7,000	40.00
Impact Fees	917,541	950,000	925,000	825,000	-	825,000	(13.16)
Advance/Repay fm 301 Cap Proj	321,000	311,600	311,600	233,500	-	233,500	(25.06)
Carry Forward	1,003,800	658,600	898,500	475,800	-	475,800	(27.76)
Less 5% Required By Law	-	(47,800)	-	(41,600)	-	(41,600)	(12.97)
<b>Total Funding</b>	<b>2,253,969</b>	<b>1,877,400</b>	<b>2,142,100</b>	<b>1,499,700</b>	-	<b>1,499,700</b>	<b>(20.1%)</b>

**Amateur Sports Complex (370)**

Fund Type: **Capital Projects**

Description: **Established for the purpose of constructing the Amateur Sports Complex and for future capital improvements.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Capital Outlay	-	-	12,395,000	-	-	-	na
<b>Total Appropriations</b>	-	-	<b>12,395,000</b>	-	-	-	na
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Loan Proceeds	-	-	11,958,200	-	-	-	na
Trans fm 001 Gen Fund	-	-	436,800	-	-	-	na
<b>Total Funding</b>	-	-	<b>12,395,000</b>	-	-	-	na

**Ochopee Fire Control District Impact Fee (372)**

Fund Type: **Capital Projects**

Description: **Ochopee Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth-related fire facilities and capital equipment.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	-	-	5,000	24,200	-	24,200	na
Reserves for Capital	-	12,200	-	-	-	-	(100.00)
<b>Total Appropriations</b>	-	<b>12,200</b>	<b>5,000</b>	<b>24,200</b>	-	<b>24,200</b>	<b>98.4%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	154	100	200	200	-	200	100.00
Impact Fees	6,370	1,000	5,500	5,000	-	5,000	400.00
Carry Forward	12,100	11,200	18,600	19,300	-	19,300	72.32
Less 5% Required By Law	-	(100)	-	(300)	-	(300)	200.00
<b>Total Funding</b>	<b>18,623</b>	<b>12,200</b>	<b>24,300</b>	<b>24,200</b>	-	<b>24,200</b>	<b>98.4%</b>

**Collier County Government  
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**Isle of Capri Fire District Impact Fee (373)**

Fund Type: **Capital Projects**

Description: **Isle of Capri Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth-related fire facilities and capital equipment.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	-	-	4,600	-	-	-	na
Remittances	-	66,200	56,700	-	-	-	(100.00)
<b>Total Appropriations</b>	<b>-</b>	<b>66,200</b>	<b>61,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	587	600	800	-	-	-	(100.00)
Impact Fees	615	5,000	-	-	-	-	(100.00)
Carry Forward	59,300	60,900	60,500	-	-	-	(100.00)
Less 5% Required By Law	-	(300)	-	-	-	-	(100.00)
<b>Total Funding</b>	<b>60,503</b>	<b>66,200</b>	<b>61,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>

**Correctional Facilities Impact Fee (381)**

Fund Type: **Capital Projects**

Description: **Collier County's Correctional Facilities Impact Fee was originally adopted in June 1999. Impact fees are collected on new building construction to pay for growth-related correctional facilities and capital equipment.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	299,725	-	250,300	-	-	-	na
Trans to 298 Sp Ob Bd '10	1,865,500	1,858,500	1,858,500	1,838,000	-	1,838,000	(1.10)
Reserves for Debt Service	-	1,401,400	-	1,416,600	-	1,416,600	1.08
Reserves for Capital	-	34,000	-	-	-	-	(100.00)
<b>Total Appropriations</b>	<b>2,165,225</b>	<b>3,293,900</b>	<b>2,108,800</b>	<b>3,254,600</b>	<b>-</b>	<b>3,254,600</b>	<b>(1.2%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	16,270	12,000	12,000	12,000	-	12,000	0
Impact Fees	1,518,046	1,700,000	1,660,000	1,460,000	-	1,460,000	(14.12)
Advance/Repay fm 301 Cap Proj	-	-	-	457,500	-	457,500	na
Carry Forward	2,446,000	1,667,500	1,835,500	1,398,700	-	1,398,700	(16.12)
Less 5% Required By Law	-	(85,600)	-	(73,600)	-	(73,600)	(14.02)
<b>Total Funding</b>	<b>3,980,316</b>	<b>3,293,900</b>	<b>3,507,500</b>	<b>3,254,600</b>	<b>-</b>	<b>3,254,600</b>	<b>(1.2%)</b>

**Law Enforcement Impact Fee (385)**

Fund Type: **Capital Projects**

Description: **The Law Enforcement Impact Fee was originally adopted in June 2005. Impact fees are collected on new building construction in the unincorporated areas of Collier County to pay for growth-related law enforcement facilities and capital equipment.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	104,619	-	162,000	-	-	-	na
Capital Outlay	1,685,922	-	20,300	-	-	-	na
Trans to 298 Sp Ob Bd '10	1,873,000	1,873,700	1,873,700	1,731,100	-	1,731,100	(7.61)
Reserves for Debt Service	-	517,500	-	526,000	-	526,000	1.64
Reserves for Capital	-	85,800	-	-	-	-	(100.00)
<b>Total Appropriations</b>	<b>3,663,541</b>	<b>2,477,000</b>	<b>2,056,000</b>	<b>2,257,100</b>	<b>-</b>	<b>2,257,100</b>	<b>(8.9%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	28,924	20,000	20,000	20,000	-	20,000	0
Impact Fees	1,403,537	1,575,000	1,456,500	1,310,000	-	1,310,000	(16.83)
Advance/Repay fm 301 Cap Proj	92,000	-	-	-	-	-	na
Carry Forward	3,712,200	961,800	1,573,100	993,600	-	993,600	3.31
Less 5% Required By Law	-	(79,800)	-	(66,500)	-	(66,500)	(16.67)
<b>Total Funding</b>	<b>5,236,661</b>	<b>2,477,000</b>	<b>3,049,600</b>	<b>2,257,100</b>	<b>-</b>	<b>2,257,100</b>	<b>(8.9%)</b>

**Collier County Government**  
**Fiscal Year 2019 Fund Budget Summary**

**General Government Building Impact Fee (390)**

Fund Type: **Capital Projects**

Description: **Collier County's General Government Building Impact Fee was originally adopted in March 2004. Impact fees are collected on new building construction to pay for growth-related general government facilities.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	18,297	-	130,400	-	-	-	na
Advance/Repay to 408 W-S Ops	500,000	510,000	510,000	-	-	-	(100.00)
Advance/Repay to 471 S Waste	630,000	325,000	321,800	-	-	-	(100.00)
Trans to 298 Sp Ob Bd '10	5,169,500	5,705,200	5,705,200	5,393,900	-	5,393,900	(5.46)
Reserves for Debt Service	-	2,859,800	-	2,908,400	-	2,908,400	1.70
<b>Total Appropriations</b>	<b>6,317,797</b>	<b>9,400,000</b>	<b>6,667,400</b>	<b>8,302,300</b>	<b>-</b>	<b>8,302,300</b>	<b>(11.7%)</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	37,386	20,000	20,000	20,000	-	20,000	0
Impact Fees	2,554,613	2,800,000	2,750,000	2,350,000	-	2,350,000	(16.07)
Advance/Repay fm 001 Gen Fd	630,000	325,000	321,800	-	-	-	(100.00)
Advance/Repay fm 301 Cap Proj	2,063,900	3,032,400	3,032,400	3,105,900	-	3,105,900	2.42
Carry Forward	4,485,600	3,363,600	3,488,100	2,944,900	-	2,944,900	(12.45)
Less 5% Required By Law	-	(141,000)	-	(118,500)	-	(118,500)	(15.96)
<b>Total Funding</b>	<b>9,771,499</b>	<b>9,400,000</b>	<b>9,612,300</b>	<b>8,302,300</b>	<b>-</b>	<b>8,302,300</b>	<b>(11.7%)</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**County Water/Sewer District Operations (408)**

Fund Type: **Enterprise**

Description: **This fund accounts for the day-to-day expenditures of the operating functions of the County's water collection, distribution, and sewer systems. Principal revenues are water and sewer user fees**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	31,881,165	34,273,600	33,380,700	36,377,800	353,000	36,730,800	7.17
Operating Expense	33,123,211	41,807,800	42,581,600	49,014,600	-	49,014,600	17.24
Indirect Cost Reimburs	2,678,300	2,898,600	2,898,600	3,138,200	-	3,138,200	8.27
Payment In Lieu of Taxes	6,093,700	6,482,800	6,482,800	7,743,300	-	7,743,300	19.44
Capital Outlay	867,158	1,341,600	1,170,400	1,541,500	25,200	1,566,700	16.78
Trans to 001 General Fund	220,200	196,300	196,300	200,000	-	200,000	1.88
Trans to 107 Impact Fee Admin	218,500	218,500	218,500	218,500	-	218,500	0
Trans to 409 W/S MP Fd	2,887,300	811,500	1,029,500	288,600	-	288,600	(64.44)
Trans to 410 W/S Debt Serv Fd	5,280,500	6,830,300	8,686,500	7,690,800	-	7,690,800	12.60
Trans to 412 W User Fee Cap Fd	17,436,200	20,343,500	20,443,500	17,207,500	-	17,207,500	(15.42)
Trans to 414 S User Fee Cap Fd	32,895,600	33,542,900	33,832,900	36,012,800	-	36,012,800	7.36
Trans to 470 Solid Waste Fd	139,600	145,200	145,200	139,300	-	139,300	(4.06)
Trans to 473 Mand Trash Coll	-	510,600	510,600	585,900	-	585,900	14.75
Trans to 505 IT Ops	-	245,900	245,900	245,900	-	245,900	0
Trans to 506 IT Capital	-	258,800	258,800	-	-	-	(100.00)
Reserves for Contingencies	-	4,340,200	-	4,435,700	-	4,435,700	2.20
Reserves for Cash Flow	-	10,202,300	-	9,256,300	-	9,256,300	(9.27)
Reserves for Attrition	-	(544,300)	-	(596,600)	-	(596,600)	9.61
<b>Total Appropriations</b>	<b>133,721,434</b>	<b>163,906,100</b>	<b>152,081,800</b>	<b>173,500,100</b>	<b>378,200</b>	<b>173,878,300</b>	<b>6.1%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Charges For Services	2,580,149	2,287,500	2,224,645	2,413,700	-	2,413,700	5.52
Water Revenue	59,643,886	62,000,000	62,661,000	68,700,000	-	68,700,000	10.81
Sewer Revenue	68,904,430	71,700,000	71,967,000	77,600,000	-	77,600,000	8.23
Effluent Revenue	3,663,830	3,600,000	3,500,000	3,600,000	-	3,600,000	0
Fines & Forfeitures	32,965	-	-	-	-	-	na
Miscellaneous Revenues	481,369	367,300	407,655	996,400	-	996,400	171.28
Interest/Misc	263,143	283,000	275,100	290,100	-	290,100	2.51
Trans fm 109 Pel Bay MSTBU	13,600	13,600	13,600	17,200	-	17,200	26.47
Net Cost Co Water/Sewer Op	(35,324,139)	-	(26,024,000)	-	-	-	na
Trans fm 390 Gen Gov Fac Cap Fd	500,000	510,000	510,000	-	-	-	(100.00)
Trans fm 470 Solid Waste Fd	534,400	572,200	572,200	956,200	-	956,200	67.11
Trans fm 473 Mand Collct Fd	1,989,900	1,249,500	1,249,500	960,700	-	960,700	(23.11)
Carry Forward	30,437,900	28,331,600	34,725,100	25,645,800	378,200	26,024,000	(8.14)
Less 5% Required By Law	-	(7,008,600)	-	(7,680,000)	-	(7,680,000)	9.58
<b>Total Funding</b>	<b>133,721,434</b>	<b>163,906,100</b>	<b>152,081,800</b>	<b>173,500,100</b>	<b>378,200</b>	<b>173,878,300</b>	<b>6.1%</b>

**Water/Sewer Motor Pool Capital & Spec Assessment (409)**

Fund Type: **Enterprise**

Description: **This fund will transition out as a revolving loan pool to fund small-scale assessment projects. Starting in FY16, this fund will provide cost-effective life cycle replacement of Water/Sewer Motor Pool vehicles and heavy equipment through a centralized capital recovery system.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Capital Outlay	3,067,590	1,632,500	1,988,600	893,100	288,600	1,181,700	(27.61)
Trans to 472 Sol Waste MP	-	-	-	62,700	-	62,700	na
Trans to 523 Motor Pool Cap	20,500	36,800	36,800	30,300	-	30,300	(17.66)
Reserves for Motor Pool Cap	-	2,438,300	-	3,428,800	-	3,428,800	40.62
<b>Total Appropriations</b>	<b>3,088,090</b>	<b>4,107,600</b>	<b>2,025,400</b>	<b>4,414,900</b>	<b>288,600</b>	<b>4,703,500</b>	<b>14.5%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Miscellaneous Revenues	279,881	-	200,500	-	-	-	na
Interest/Misc	32,059	-	30,000	30,000	-	30,000	na
Motor Pool Cap Recovery Billing	964,400	1,207,400	1,163,200	1,714,400	-	1,714,400	41.99
Trans fm 408 Water / Sewer Fd	2,887,300	811,500	1,029,500	-	288,600	288,600	(64.44)
Carry Forward	1,198,600	2,088,700	2,274,200	2,672,000	-	2,672,000	27.93
Less 5% Required By Law	-	-	-	(1,500)	-	(1,500)	na
<b>Total Funding</b>	<b>5,362,240</b>	<b>4,107,600</b>	<b>4,697,400</b>	<b>4,414,900</b>	<b>288,600</b>	<b>4,703,500</b>	<b>14.5%</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**County Water/Sewer District Debt Service (410)**

Fund Type: **Enterprise**

Description: **Represents debt service of the Collier County Water and Sewer District. The primary revenues are carryforward, operating transfers, and assessments.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	-	38,000	38,000	38,000	-	38,000	0
Arbitrage Services	14,367	12,000	12,000	12,000	-	12,000	0
Payment to Escrow Agent	94,027,862	-	35,806,000	-	-	-	na
Debt Service	75,666	11,000	170,000	11,000	-	11,000	0
Debt Service - Principal	8,567,893	13,542,100	15,102,100	15,564,500	-	15,564,500	14.93
Debt Service - Interest Expense	4,461,759	4,328,100	4,624,300	4,919,500	-	4,919,500	13.66
Reserves for Debt Service	-	13,822,900	-	14,800,600	-	14,800,600	7.07
Reserves for Capital	-	300,000	-	300,000	-	300,000	0
<b>Total Appropriations</b>	<b>107,147,547</b>	<b>32,054,100</b>	<b>55,752,400</b>	<b>35,645,600</b>	<b>-</b>	<b>35,645,600</b>	<b>11.2%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Special Assessments	195	-	-	-	-	-	na
Miscellaneous Revenues	1	-	-	-	-	-	na
Interest/Misc	82,534	100,000	100,000	100,000	-	100,000	0
Bond Proceeds	89,982,000	-	35,965,000	-	-	-	na
Trans fm 408 Water / Sewer Fd	5,280,500	6,830,300	8,686,500	7,690,800	-	7,690,800	12.60
Trans fm 411 W Impact Fee Cap Fd	4,022,700	7,831,300	7,831,300	8,013,800	-	8,013,800	2.33
Trans fm 413 S Impact Fee Cap Fd	5,542,300	5,436,300	5,436,300	5,688,400	-	5,688,400	4.64
Carry Forward	14,128,200	11,861,200	11,890,900	14,157,600	-	14,157,600	19.36
Less 5% Required By Law	-	(5,000)	-	(5,000)	-	(5,000)	0
<b>Total Funding</b>	<b>119,038,430</b>	<b>32,054,100</b>	<b>69,910,000</b>	<b>35,645,600</b>	<b>-</b>	<b>35,645,600</b>	<b>11.2%</b>

**County Water Impact Fees (411)**

Fund Type: **Enterprise**

Description: **This fund accounts for growth-related water capital projects. The principal revenue source is water system development charges.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	145,135	-	176,800	50,000	-	50,000	na
Capital Outlay	-	-	100,000	-	-	-	na
Trans to 410 W/S Debt Serv Fd	4,022,700	7,831,300	7,831,300	8,013,800	-	8,013,800	2.33
Reserves for Capital	-	12,443,900	-	9,175,400	-	9,175,400	(26.27)
<b>Total Appropriations</b>	<b>4,167,835</b>	<b>20,275,200</b>	<b>8,108,100</b>	<b>17,239,200</b>	<b>-</b>	<b>17,239,200</b>	<b>(15.0%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	119,760	98,000	136,000	146,000	-	146,000	48.98
Impact Fees	6,387,056	7,300,000	6,480,000	6,500,000	-	6,500,000	(10.96)
Carry Forward	10,078,700	13,247,100	12,417,600	10,925,500	-	10,925,500	(17.53)
Less 5% Required By Law	-	(369,900)	-	(332,300)	-	(332,300)	(10.16)
<b>Total Funding</b>	<b>16,585,517</b>	<b>20,275,200</b>	<b>19,033,600</b>	<b>17,239,200</b>	<b>-</b>	<b>17,239,200</b>	<b>(15.0%)</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**County Water User Fees Capital (412)**

Fund Type: **Enterprise**

Description: **These funds account for major water capital projects that are not supported by system development charges. These may include rehabilitation projects or large system expansions. The principal funding sources are user fees, carryforward and loan proceeds.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	51,763	700	700	700	-	700	0
Operating Expense	21,630,485	4,225,000	19,059,900	3,519,700	-	3,519,700	(16.69)
Capital Outlay	3,459,907	17,049,300	28,286,600	11,150,000	-	11,150,000	(34.60)
Trans to 474 Sol Waste Cap Fd (H. Irma)	-	-	4,000,000	-	-	-	na
Reserves for Contingencies	-	2,127,500	-	1,458,900	-	1,458,900	(31.43)
Reserves for Capital	-	1,369,800	-	811,100	-	811,100	(40.79)
<b>Total Appropriations</b>	<b>25,142,155</b>	<b>24,772,300</b>	<b>51,347,200</b>	<b>16,940,400</b>		<b>16,940,400</b>	<b>(31.6%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Miscellaneous Revenues	-	-	113,000	-	-	-	na
Interest/Misc	357,069	320,000	495,000	500,000	-	500,000	56.25
Trans fm 408 Water / Sewer Fd	17,436,200	20,343,500	20,443,500	17,207,500	-	17,207,500	(15.42)
Carry Forward	36,902,500	4,124,800	29,553,600	(742,100)	-	(742,100)	(117.99)
Less 5% Required By Law	-	(16,000)	-	(25,000)	-	(25,000)	56.25
<b>Total Funding</b>	<b>54,695,769</b>	<b>24,772,300</b>	<b>50,605,100</b>	<b>16,940,400</b>		<b>16,940,400</b>	<b>(31.6%)</b>

**County Sewer Impact Fees (413)**

Fund Type: **Enterprise**

Description: **This fund accounts for growth-related sewer capital projects. The principal revenue source is sewer system development charges.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	443,552	-	504,300	-	-	-	na
Capital Outlay	-	-	120,000	-	-	-	na
Advance/Repay to 414 Sewer Cap	2,000,000	6,000,000	6,000,000	-	-	-	(100.00)
Trans to 410 W/S Debt Serv Fd	5,542,300	5,436,300	5,436,300	5,688,400	-	5,688,400	4.64
Reserves for Capital	-	6,923,900	-	4,306,500	-	4,306,500	(37.80)
<b>Total Appropriations</b>	<b>7,985,852</b>	<b>18,360,200</b>	<b>12,060,600</b>	<b>9,994,900</b>		<b>9,994,900</b>	<b>(45.6%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	138,187	60,000	132,300	133,300	-	133,300	122.17
Impact Fees	6,071,311	7,299,000	5,790,000	5,800,000	-	5,800,000	(20.54)
Carry Forward	12,253,300	11,369,200	10,496,600	4,358,300	-	4,358,300	(61.67)
Less 5% Required By Law	-	(368,000)	-	(296,700)	-	(296,700)	(19.38)
<b>Total Funding</b>	<b>18,462,798</b>	<b>18,360,200</b>	<b>16,418,900</b>	<b>9,994,900</b>		<b>9,994,900</b>	<b>(45.6%)</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**County Sewer User Fees Capital (414)**

Fund Type: **Enterprise**

Description: **This fund accounts for major sewer capital projects that are not supported by system development charges. These may include rehabilitation projects or large system expansions. The principal funding sources are user fees, carryforward and loan proceeds.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	20,533,660	8,380,000	45,173,700	13,370,000	-	13,370,000	59.55
Capital Outlay	2,579,539	47,400,000	53,942,400	14,595,000	-	14,595,000	(69.21)
Trans to 474 Sol Waste Cap Fd (H. Irma)	-	-	36,707,700	-	-	-	na
Reserves for Contingencies	-	5,578,000	-	2,796,500	-	2,796,500	(49.87)
Reserves for Capital	-	3,591,300	-	7,369,500	-	7,369,500	105.20
<b>Total Appropriations</b>	<b>23,113,199</b>	<b>64,949,300</b>	<b>135,823,800</b>	<b>38,131,000</b>	<b>-</b>	<b>38,131,000</b>	<b>(41.3%)</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Miscellaneous Revenues	-	-	7,937,500	-	-	-	na
Interest/Misc	792,169	300,000	799,000	800,000	-	800,000	166.67
Advance/Repay fm 413 Sewer Im Fee	2,000,000	6,000,000	6,000,000	-	-	-	(100.00)
Advance/Repay fm 474 Solid Wst Cap	-	-	-	2,845,400	-	2,845,400	na
Trans fm 408 Water / Sewer Fd	32,895,600	33,542,900	33,832,900	36,012,800	-	36,012,800	7.36
Carry Forward	73,192,600	25,121,400	85,767,200	(1,487,200)	-	(1,487,200)	(105.92)
Less 5% Required By Law	-	(15,000)	-	(40,000)	-	(40,000)	166.67
<b>Total Funding</b>	<b>108,880,369</b>	<b>64,949,300</b>	<b>134,336,600</b>	<b>38,131,000</b>	<b>-</b>	<b>38,131,000</b>	<b>(41.3%)</b>

**County Water Sewer Grants (416)**

Fund Type: **Enterprise**

Description: **To provide water and sewer capital improvements through grant awards.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Capital Outlay	375,000	-	375,000	-	-	-	na
<b>Total Appropriations</b>	<b>375,000</b>	<b>-</b>	<b>375,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	-	-	375,000	-	-	-	na
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>375,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Public Utilities Department Special Assessment Districts (418)**

Fund Type: **Enterprise**

Description: **This fund was established for the purpose of financing projects to be accomplished by the assessment method. Projects constructed by this method have been funded through loans with payback from assessments.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	-	-	-	1,100	-	1,100	na
Capital Outlay	-	-	50,000	262,400	-	262,400	na
Trans to Property Appraiser	-	-	-	1,200	-	1,200	na
Trans to Tax Collector	-	-	-	1,600	-	1,600	na
Advance/Repay to 111 Unincrp Gen Fd	-	-	-	65,400	-	65,400	na
Trans to 111 Unincorp Gen Fd	-	-	-	1,000	-	1,000	na
Reserves for Cash Flow	-	-	-	9,800	-	9,800	na
<b>Total Appropriations</b>	<b>-</b>	<b>-</b>	<b>50,000</b>	<b>342,500</b>	<b>-</b>	<b>342,500</b>	<b>na</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Special Assessments	-	-	-	73,800	-	73,800	na
Advance/Repay fm 111 Unincrp Gen Fd	-	-	50,000	262,400	-	262,400	na
Trans fm 111 Unincorp Gen Fd	-	-	-	10,000	-	10,000	na
Less 5% Required By Law	-	-	-	(3,700)	-	(3,700)	na
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>50,000</b>	<b>342,500</b>	<b>-</b>	<b>342,500</b>	<b>na</b>



**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Collier Area Transit (CAT) Grant (424)**

Fund Type: **Enterprise**

Description: **To account for federal and state grants for the Collier Area Transit system providing fixed route public transportation service in Collier County.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	3,637	-	16,800	-	-	-	na
Operating Expense	3,107,860	-	3,837,700	-	-	-	na
Capital Outlay	1,475,478	-	6,461,000	-	-	-	na
<b>Total Appropriations</b>	<b>4,586,975</b>	<b>-</b>	<b>10,315,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	6,392,214	-	10,304,400	-	-	-	na
Miscellaneous Revenues	10,150	-	11,100	-	-	-	na
<b>Total Funding</b>	<b>6,402,364</b>	<b>-</b>	<b>10,315,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Collier Area Transit (CAT) Grant Match (425)**

Fund Type: **Enterprise**

Description: **Collier Area Transit Grant Match accounts for required matching funds from state and federal sources of the fixed route transit system.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	1,734,307	-	2,577,300	-	-	-	na
Capital Outlay	37,210	-	14,500	-	-	-	na
Reserves for Contingencies	-	407,800	-	404,700	-	404,700	(0.76)
<b>Total Appropriations</b>	<b>1,771,517</b>	<b>407,800</b>	<b>2,591,800</b>	<b>404,700</b>	<b>-</b>	<b>404,700</b>	<b>(0.8%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Trans fm 001 Gen Fund	-	407,800	913,600	404,700	-	404,700	(0.76)
Trans fm 183 TDC Beach Pk	27,768	-	109,500	-	-	-	na
Trans fm 310 CDES Cap Fd	420,892	-	91,500	-	-	-	na
Trans fm 426 CAT Transit	1,322,857	-	1,477,200	-	-	-	na
<b>Total Funding</b>	<b>1,771,517</b>	<b>407,800</b>	<b>2,591,800</b>	<b>404,700</b>	<b>-</b>	<b>404,700</b>	<b>(0.8%)</b>

**Collier Area Transit (CAT) Enhancements (426)**

Fund Type: **Enterprise**

Description: **Collier Area Transit accounts for operations of the transit system providing fixed route public transportation service in Collier County.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	226,345	333,500	333,500	363,100	-	363,100	8.88
Operating Expense	976,345	2,494,400	1,421,300	2,238,300	-	2,238,300	(10.27)
Capital Outlay	25,791	-	331,300	20,000	-	20,000	na
Trans to 426 CAT Mass Transit Fd	1,322,857	-	1,477,200	-	-	-	na
Trans to 427 Transp Disadv Fd	2,229	-	24,400	-	-	-	na
Reserves for Contingencies	-	73,800	-	-	-	-	(100.00)
Reserves for Cash Flow	-	273,700	-	-	-	-	(100.00)
<b>Total Appropriations</b>	<b>2,553,567</b>	<b>3,175,400</b>	<b>3,587,700</b>	<b>2,621,400</b>	<b>-</b>	<b>2,621,400</b>	<b>(17.4%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	12,938	-	-	-	-	-	na
Charges For Services	897,883	897,000	897,000	961,000	-	961,000	7.13
Miscellaneous Revenues	92,821	25,000	45,000	45,000	-	45,000	80.00
Interest/Misc	14,241	-	-	-	-	-	na
Trans fm 001 Gen Fund	1,377,700	1,357,200	1,339,400	1,548,200	-	1,548,200	14.07
Carry Forward	2,223,400	942,300	1,423,800	117,500	-	117,500	(87.53)
Less 5% Required By Law	-	(46,100)	-	(50,300)	-	(50,300)	9.11
<b>Total Funding</b>	<b>4,618,983</b>	<b>3,175,400</b>	<b>3,705,200</b>	<b>2,621,400</b>	<b>-</b>	<b>2,621,400</b>	<b>(17.4%)</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Transportation Disadvantaged (427)**

Fund Type: **Enterprise**

Description: **Accounts for operations of the transit system providing service to the elderly, handicapped, and economically disadvantaged in Collier County.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	77,451	78,900	78,900	80,400	-	80,400	1.90
Operating Expense	2,667,097	2,952,900	3,116,100	2,927,900	-	2,927,900	(0.85)
Capital Outlay	-	5,000	5,000	5,000	-	5,000	0
Trans to 427 Transp Disadv Fd	21,622	-	24,600	-	-	-	na
Reserves for Contingencies	-	66,200	-	-	-	-	(100.00)
<b>Total Appropriations</b>	<b>2,766,169</b>	<b>3,103,000</b>	<b>3,224,600</b>	<b>3,013,300</b>	<b>-</b>	<b>3,013,300</b>	<b>(2.9%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Charges For Services	233,414	229,400	229,400	229,400	-	229,400	0
Miscellaneous Revenues	58,679	5,000	25,000	25,000	-	25,000	400.00
Interest/Misc	3,913	-	-	1,300	-	1,300	na
Trans fm 001 Gen Fund	2,811,900	2,605,300	2,605,300	2,528,600	-	2,528,600	(2.94)
Carry Forward	292,000	275,000	606,700	241,800	-	241,800	(12.07)
Less 5% Required By Law	-	(11,700)	-	(12,800)	-	(12,800)	9.40
<b>Total Funding</b>	<b>3,399,906</b>	<b>3,103,000</b>	<b>3,466,400</b>	<b>3,013,300</b>	<b>-</b>	<b>3,013,300</b>	<b>(2.9%)</b>

**Transportation Disadvantaged Grant (428)**

Fund Type: **Enterprise**

Description: **Accounts for federal and state grants for the Transportation Disadvantage transit system providing service to the elderly, handicapped, and economically disadvantaged in Collier County.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	754,238	-	625,400	-	-	-	na
Capital Outlay	9,546	-	15,200	-	-	-	na
Trans to 427 Transp Disadv Fd	-	-	1,300	-	-	-	na
<b>Total Appropriations</b>	<b>763,784</b>	<b>-</b>	<b>641,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	810,049	-	641,900	-	-	-	na
<b>Total Funding</b>	<b>810,049</b>	<b>-</b>	<b>641,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Transportation Disadvantaged Grant Match (429)**

Fund Type: **Enterprise**

Description: **Transit Disadvantaged Grant Match accounts for required matching funds from state and federal sources of the paratransit system.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	83,804	-	144,900	-	-	-	na
Capital Outlay	33,824	-	83,800	-	-	-	na
Reserves for Contingencies	-	76,100	-	76,100	-	76,100	0
<b>Total Appropriations</b>	<b>117,628</b>	<b>76,100</b>	<b>228,700</b>	<b>76,100</b>	<b>-</b>	<b>76,100</b>	<b>0 %</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	-	-	1,600	-	-	-	na
Miscellaneous Revenues	-	-	33,400	-	-	-	na
Trans fm 001 Gen Fund	93,778	76,100	143,400	76,100	-	76,100	0
Trans fm 426 CAT Transit	2,229	-	24,400	-	-	-	na
Trans fm 427 Transp Disadv	21,622	-	24,600	-	-	-	na
Trans fm 428 Tran Disad	-	-	1,300	-	-	-	na
<b>Total Funding</b>	<b>117,628</b>	<b>76,100</b>	<b>228,700</b>	<b>76,100</b>	<b>-</b>	<b>76,100</b>	<b>0 %</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Solid Waste Disposal (470)**

Fund Type: **Enterprise**

Description: **Provides for the collection and disposal of the entire waste stream generated in Collier County. Landfill operations have been privatized through a contractual agreement with Waste Management, Inc. The principal revenue source is tipping fees.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	2,801,210	3,143,300	2,861,400	3,242,600	-	3,242,600	3.16
Operating Expense	13,224,117	15,674,300	16,398,700	16,354,700	-	16,354,700	4.34
Indirect Cost Reimburs	353,300	378,900	378,900	396,500	-	396,500	4.65
Payment In Lieu of Taxes	295,500	320,300	320,300	363,000	-	363,000	13.33
Capital Outlay	96,203	187,400	187,400	75,100	66,600	141,700	(24.39)
Trans to 408 Water/Sewer Fd	534,400	572,200	572,200	956,200	-	956,200	67.11
Trans to 471 Landfill Closure	-	-	-	2,000,000	-	2,000,000	na
Trans to 472 Sol Waste MP	98,500	236,900	236,900	-	-	-	(100.00)
Trans to 474 Solid Waste Cap Fd	1,915,900	7,344,100	7,344,100	2,325,100	-	2,325,100	(68.34)
Trans to 506 IT Capital	-	43,700	43,700	-	-	-	(100.00)
Trans to 474 Sol Waste Cap Fd (H. Irma)	-	-	2,500,000	-	-	-	na
Reserves for Contingencies	-	1,970,400	-	2,049,000	-	2,049,000	3.99
Reserves for Cash Flow	-	1,921,800	-	759,000	-	759,000	(60.51)
Reserves for Attrition	-	(50,900)	-	(52,400)	-	(52,400)	2.95
<b>Total Appropriations</b>	<b>19,319,130</b>	<b>31,742,400</b>	<b>30,843,600</b>	<b>28,468,800</b>	<b>66,600</b>	<b>28,535,400</b>	<b>(10.1%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	135,654	100,000	100,000	108,000	-	108,000	8.00
Charges For Services	13,224,835	13,482,500	15,264,300	14,693,000	-	14,693,000	8.98
Miscellaneous Revenues	106,782	98,600	104,000	102,000	-	102,000	3.45
Interest/Misc	58,564	51,000	97,000	97,000	-	97,000	90.20
Reimb From Other Depts	7,559,745	7,841,300	8,119,300	8,498,700	-	8,498,700	8.38
Advance/Repay fm 471 Solid Waste	-	3,900,000	3,900,000	-	-	-	(100.00)
Trans fm 408 Water / Sewer Fd	139,600	145,200	145,200	139,300	-	139,300	(4.06)
Trans fm 473 Mand Collct Fd	175,700	-	-	-	-	-	na
Carry Forward	7,044,100	7,202,500	9,186,100	6,005,700	66,600	6,072,300	(15.69)
Less 5% Required By Law	-	(1,078,700)	-	(1,174,900)	-	(1,174,900)	8.92
<b>Total Funding</b>	<b>28,444,980</b>	<b>31,742,400</b>	<b>36,915,900</b>	<b>28,468,800</b>	<b>66,600</b>	<b>28,535,400</b>	<b>(10.1%)</b>

**Solid Waste - Landfill Closure and Debris Mission Reserves (471)**

Fund Type: **Enterprise**

Description: **Provides reserves for eventual closure of currently active landfill cells and disaster debris mission expenditures**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Advance/Repay to 470 S Waste	-	3,900,000	3,900,000	-	-	-	(100.00)
Reserves for Capital	-	24,700	-	57,800	-	57,800	134.01
Reserve for Disaster Relief	-	-	-	3,700,000	-	3,700,000	na
<b>Total Appropriations</b>	<b>-</b>	<b>3,924,700</b>	<b>3,900,000</b>	<b>3,757,800</b>	<b>-</b>	<b>3,757,800</b>	<b>(4.3%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	31,488	15,000	20,000	20,000	-	20,000	33.33
Trans fm 390 Gen Gov Fac Cap Fd	630,000	325,000	321,800	-	-	-	(100.00)
Trans fm 470 Solid Waste Fd	-	-	-	2,000,000	-	2,000,000	na
Trans fm 473 Mand Collct Fd	-	-	-	1,700,000	-	1,700,000	na
Carry Forward	2,935,500	3,585,500	3,597,000	38,800	-	38,800	(98.92)
Less 5% Required By Law	-	(800)	-	(1,000)	-	(1,000)	25.00
<b>Total Funding</b>	<b>3,596,988</b>	<b>3,924,700</b>	<b>3,938,800</b>	<b>3,757,800</b>	<b>-</b>	<b>3,757,800</b>	<b>(4.3%)</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Solid Waste Motor Pool Capital Fund (472)**

Fund Type: **Enterprise**

Description: **Starting in FY16, this fund will provide cost-effective life cycle replacement of Solid Waste Motor Pool vehicles and heavy equipment through a centralized capital recovery system.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Capital Outlay	178,400	377,800	384,800	211,600	112,200	323,800	(14.29)
Trans to 523 Motor Pool Cap	2,700	4,800	4,800	5,900	-	5,900	22.92
Reserves for Motor Pool Cap	-	275,800	-	541,600	-	541,600	96.37
<b>Total Appropriations</b>	<b>181,100</b>	<b>658,400</b>	<b>389,600</b>	<b>759,100</b>	<b>112,200</b>	<b>871,300</b>	<b>32.3%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Miscellaneous Revenues	53,369	-	99,700	-	-	-	na
Interest/Misc	2,451	-	2,600	3,500	-	3,500	na
Motor Pool Cap Recovery Billing	113,500	151,800	196,000	270,800	-	270,800	78.39
Trans fm 409 W/S MP Fd	-	-	-	62,700	-	62,700	na
Trans fm 470 Solid Waste Fd	98,500	236,900	236,900	-	-	-	(100.00)
Trans fm 473 Mand Collct Fd	-	37,400	37,400	-	112,200	112,200	200.00
Carry Forward	156,700	232,300	239,300	422,300	-	422,300	81.79
Less 5% Required By Law	-	-	-	(200)	-	(200)	na
<b>Total Funding</b>	<b>424,520</b>	<b>658,400</b>	<b>811,900</b>	<b>759,100</b>	<b>112,200</b>	<b>871,300</b>	<b>32.3%</b>

**Mandatory Trash Collection (473)**

Fund Type: **Enterprise**

Description: **Provides for the administration of the Mandatory Garbage Collection Ordinance. There is curbside collection of household waste, yard waste, and recyclables throughout the County. The largest revenue source is mandatory collection fees generated from households receiving the collection service. This fee is now included on the annual tax bills.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	-	954,100	932,300	942,700	133,900	1,076,600	12.84
Operating Expense	20,350,633	22,566,000	21,540,300	22,951,500	-	22,951,500	1.71
Indirect Cost Reimburs	106,900	116,700	116,700	125,100	-	125,100	7.20
Capital Outlay	-	7,600	7,600	-	-	-	(100.00)
Trans to Property Appraiser	328,693	344,200	344,200	373,800	-	373,800	8.60
Trans to Tax Collector	112,166	124,800	124,800	127,100	-	127,100	1.84
Trans to 408 Water/Sewer Fd	1,989,900	1,249,500	1,249,500	960,700	-	960,700	(23.11)
Trans to 470 Solid Waste Fd	175,700	-	-	-	-	-	na
Trans to 471 Landfill Closure	-	-	-	1,700,000	-	1,700,000	na
Trans to 472 Sol Waste MP	-	37,400	37,400	112,200	-	112,200	200.00
Trans to 474 Solid Waste Cap Fd	2,200,500	2,200,000	2,200,000	100,000	-	100,000	(95.45)
Trans to 474 Sol Waste Cap Fd (H. Irma)	-	-	3,500,000	-	-	-	na
Reserves for Contingencies	-	2,168,300	-	2,415,300	-	2,415,300	11.39
Reserves for Cash Flow	-	2,141,300	-	1,088,300	-	1,088,300	(49.18)
Reserves for Attrition	-	-	-	(17,200)	-	(17,200)	na
<b>Total Appropriations</b>	<b>25,264,492</b>	<b>31,909,900</b>	<b>30,052,800</b>	<b>30,879,500</b>	<b>133,900</b>	<b>31,013,400</b>	<b>(2.8%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Franchise Fees	1,653,780	1,747,000	1,673,200	1,820,000	-	1,820,000	4.18
Special Assessments	1,376	-	-	-	-	-	na
Charges For Services	205,330	1,400	80,000	83,700	-	83,700	5,878.57
Mandatory Collection Fees	22,362,237	25,051,300	24,919,200	26,219,500	-	26,219,500	4.66
Fines & Forfeitures	-	15,000	15,000	20,000	-	20,000	33.33
Miscellaneous Revenues	54,998	55,000	187,000	187,000	-	187,000	240.00
Interest/Misc	116,908	58,200	162,000	167,000	-	167,000	186.94
Trans frm Tax Collector	36,829	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	-	510,600	510,600	585,900	-	585,900	14.75
Carry Forward	6,546,800	5,822,700	5,861,000	3,221,300	133,900	3,355,200	(42.38)
Less 5% Required By Law	-	(1,351,300)	-	(1,424,900)	-	(1,424,900)	5.45
<b>Total Funding</b>	<b>30,978,256</b>	<b>31,909,900</b>	<b>33,408,000</b>	<b>30,879,500</b>	<b>133,900</b>	<b>31,013,400</b>	<b>(2.8%)</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Solid Waste Capital Projects (474)**

Fund Type: **Enterprise**

Description: **Comprehensive Solid Waste Capital Projects program was initiated in FY 04. Capital projects include; facilities improvements, collection/ recycling facility upgrades and landfill cell restoration. Primary revenue source is a transfer from Solid Waste Disposal (470), which accounts for landfill fees, transfer station fees, and carry forward revenue.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	49,494	-	-	100	-	100	na
Operating Expense	2,473,965	600,000	71,583,700	150,000	-	150,000	(75.00)
Capital Outlay	151,034	8,450,000	6,120,100	9,275,000	-	9,275,000	9.76
Advance/Repay to 414 Sewer Cap	-	-	-	2,845,400	-	2,845,400	na
Reserves for Contingencies	-	905,000	-	293,000	-	293,000	(67.62)
Reserves for Capital	-	210,800	-	-	-	-	(100.00)
<b>Total Appropriations</b>	<b>2,674,493</b>	<b>10,165,800</b>	<b>77,703,800</b>	<b>12,563,500</b>	<b>-</b>	<b>12,563,500</b>	<b>23.6%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	-	-	517,600	-	-	-	na
FEMA - Fed Emerg Mgt Agency	-	-	9,317,600	-	-	-	na
Miscellaneous Revenues	-	-	10,200	-	-	-	na
Interest/Misc	110,815	86,000	120,000	120,000	-	120,000	39.53
Trans fm 470 Solid Waste Fd	1,915,900	7,344,100	7,344,100	2,325,100	-	2,325,100	(68.34)
Trans fm 473 Mand Collct Fd	2,200,500	2,200,000	2,200,000	100,000	-	100,000	(95.45)
Trans fm 001 General Fd (H. Irma)	-	-	10,000,000	-	-	-	na
Trans fm 412 Water Cap Fd (H. Irma)	-	-	4,000,000	-	-	-	na
Trans fm 414 Wstwater Cap Fd (H. Irma)	-	-	36,707,700	-	-	-	na
Trans fm 470 Sol Waste Fd (H. Irma)	-	-	2,500,000	-	-	-	na
Trans fm 473 Mand Collct Fd (H. Irma)	-	-	3,500,000	-	-	-	na
Carry Forward	9,958,300	540,000	11,511,000	10,024,400	-	10,024,400	1,756.37
Less 5% Required By Law	-	(4,300)	-	(6,000)	-	(6,000)	39.53
<b>Total Funding</b>	<b>14,185,515</b>	<b>10,165,800</b>	<b>87,728,200</b>	<b>12,563,500</b>	<b>-</b>	<b>12,563,500</b>	<b>23.6%</b>

**Emergency Medical Services (490)**

Fund Type: **Enterprise**

Description: **Accounts for the provision of around the clock advanced life support paramedic service in Collier County. Principal revenue sources include General Fund subsidy and ambulance fees.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	21,331,594	23,407,900	21,893,400	23,824,800	-	23,824,800	1.78
Operating Expense	5,108,050	7,023,400	6,345,500	7,054,700	-	7,054,700	0.45
Capital Outlay	66,588	35,000	139,600	25,000	-	25,000	(28.57)
Trans to 144 Isles of Capri Fire	3,000	-	-	-	-	-	na
Trans to 491 EMS MP&Cap	1,960,000	785,200	785,200	-	-	-	(100.00)
Trans to 494 EMS Grants	-	-	34,500	-	-	-	na
Reserves for Contingencies	-	932,800	-	262,600	-	262,600	(71.85)
Reserves for Capital	-	-	-	3,000,000	-	3,000,000	na
Reserves for Cash Flow	-	695,800	-	700,000	-	700,000	0.60
Reserves for Attrition	-	(384,500)	-	(400,000)	-	(400,000)	4.03
<b>Total Appropriations</b>	<b>28,469,231</b>	<b>32,495,600</b>	<b>29,198,200</b>	<b>34,467,100</b>	<b>-</b>	<b>34,467,100</b>	<b>6.1%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	173,617	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	25,089	-	-	-	-	-	na
Ambulance Fees	17,580,907	11,500,000	12,125,000	12,000,000	-	12,000,000	4.35
Miscellaneous Revenues	116,270	-	-	-	-	-	na
Interest/Misc	64,330	-	-	-	-	-	na
Trans fm 001 Gen Fund	15,041,600	17,579,100	17,705,900	18,018,600	-	18,018,600	2.50
Carry Forward	5,091,800	3,991,500	4,415,800	5,048,500	-	5,048,500	26.48
Less 5% Required By Law	-	(575,000)	-	(600,000)	-	(600,000)	4.35
<b>Total Funding</b>	<b>38,093,613</b>	<b>32,495,600</b>	<b>34,246,700</b>	<b>34,467,100</b>	<b>-</b>	<b>34,467,100</b>	<b>6.1%</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Emergency Medical Services Motor Pool & Other Capital Fund (491)**

Fund Type: **Enterprise**

Description: **This fund was originally created to monitor grants received by EMS and special projects funded by the General Fund (001). Starting in FY16, this fund will transition into providing cost-effective life cycle replacement of EMS Motor Pool vehicles and ambulances through a centralized capital recovery system.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	52,227	-	92,900	-	-	-	na
Capital Outlay	1,672,656	2,230,300	9,696,600	1,126,700	-	1,126,700	(49.48)
Trans to 523 Motor Pool Cap	6,900	12,400	12,400	9,000	-	9,000	(27.42)
Reserves for Motor Pool Cap	-	2,232,500	-	2,713,600	-	2,713,600	21.55
<b>Total Appropriations</b>	<b>1,731,783</b>	<b>4,475,200</b>	<b>9,801,900</b>	<b>3,849,300</b>	<b>-</b>	<b>3,849,300</b>	<b>(14.0%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Miscellaneous Revenues	28,635	-	49,300	-	-	-	na
Interest/Misc	71,196	10,000	75,000	75,000	-	75,000	650.00
Motor Pool Cap Recovery Billing	1,110,900	1,277,100	1,284,600	1,356,800	-	1,356,800	6.24
Trans fm 001 Gen Fund	2,000,000	1,250,000	1,250,000	-	-	-	(100.00)
Trans fm 490 EMS Fd	1,960,000	785,200	785,200	-	-	-	(100.00)
Trans fm 523 MP Cap	-	-	-	5,800	-	5,800	na
Carry Forward	5,334,300	1,152,900	8,773,300	2,415,500	-	2,415,500	109.52
Less 5% Required By Law	-	-	-	(3,800)	-	(3,800)	na
<b>Total Funding</b>	<b>10,505,031</b>	<b>4,475,200</b>	<b>12,217,400</b>	<b>3,849,300</b>	<b>-</b>	<b>3,849,300</b>	<b>(14.0%)</b>

**EMS Grant (493)**

Fund Type: **Enterprise**

Description: **This fund was created to monitor grants received by Emergency Medical Services.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	8,010	-	103,500	-	-	-	na
Capital Outlay	-	-	159,300	-	-	-	na
<b>Total Appropriations</b>	<b>8,010</b>	<b>-</b>	<b>262,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	176,038	-	259,900	-	-	-	na
Interest/Misc	712	-	1,400	-	-	-	na
Carry Forward	27,900	-	1,500	-	-	-	na
<b>Total Funding</b>	<b>204,649</b>	<b>-</b>	<b>262,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**EMS Grant Match (494)**

Fund Type: **Enterprise**

Description: **To account for the County matching contributions to Emergency Medical Service grants.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	75,999	-	330,000	-	-	-	na
Capital Outlay	-	-	34,500	-	-	-	na
<b>Total Appropriations</b>	<b>75,999</b>	<b>-</b>	<b>364,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Miscellaneous Revenues	-	-	330,000	-	-	-	na
Trans fm 490 EMS Fd	-	-	34,500	-	-	-	na
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>364,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Collier County Airport Authority (495)**

Fund Type: **Enterprise**

Description: **Accounts for operations at the Marco Island, Everglades, and Immokalee airports. Principal revenue sources include airport user fees and a subsidy from the General Fund. The long-range goal is to make the airports self-sufficient.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	960,233	1,008,000	992,400	1,040,300	-	1,040,300	3.20
Operating Expense	496,469	566,300	563,600	625,500	-	625,500	10.45
Indirect Cost Reimburs	120,600	166,100	166,100	188,800	-	188,800	13.67
Aviation Fuel	1,587,670	1,614,600	1,672,700	1,875,300	-	1,875,300	16.15
Capital Outlay	66,683	60,000	187,900	86,000	-	86,000	43.33
Trans to 101 Transp Op Fd	-	-	-	15,000	-	15,000	na
Trans to 705 Housing Grants	13,408	-	-	-	-	-	na
Trans to 496 Airport Cap Fd	225,300	578,200	9,578,200	500,000	-	500,000	(13.52)
Reserves for Contingencies	-	92,600	-	220,700	-	220,700	138.34
Reserves for Capital	-	354,200	-	18,500	-	18,500	(94.78)
Reserves for Attrition	-	(15,100)	-	(16,500)	-	(16,500)	9.27
<b>Total Appropriations</b>	<b>3,470,363</b>	<b>4,424,900</b>	<b>13,160,900</b>	<b>4,553,600</b>	<b>-</b>	<b>4,553,600</b>	<b>2.9%</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Charges For Services	938,854	889,500	878,700	927,100	-	927,100	4.23
Aviation Fuel Sales	2,757,191	2,608,800	2,781,500	3,001,900	-	3,001,900	15.07
Miscellaneous Revenues	70,901	19,700	19,500	17,700	-	17,700	(10.15)
Interest/Misc	9,128	8,000	11,000	5,000	-	5,000	(37.50)
Advance/Repay fm 131 Planning	-	-	9,000,000	-	-	-	na
Carry Forward	963,300	1,075,400	1,269,700	799,500	-	799,500	(25.66)
Less 5% Required By Law	-	(176,500)	-	(197,600)	-	(197,600)	11.95
<b>Total Funding</b>	<b>4,739,373</b>	<b>4,424,900</b>	<b>13,960,400</b>	<b>4,553,600</b>	<b>-</b>	<b>4,553,600</b>	<b>2.9%</b>

**Airport Capital (496)**

Fund Type: **Enterprise**

Description: **Accounts for capital projects/improvements at the three airport sites.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	92,769	45,000	321,800	562,500	-	562,500	1,150.00
Capital Outlay	18,067	-	10,922,000	-	-	-	na
Trans to 499 Airp Grant Match	215,789	-	147,900	-	-	-	na
Reserves for Capital	-	2,021,300	-	466,600	-	466,600	(76.92)
<b>Total Appropriations</b>	<b>326,626</b>	<b>2,066,300</b>	<b>11,391,700</b>	<b>1,029,100</b>	<b>-</b>	<b>1,029,100</b>	<b>(50.2%)</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Miscellaneous Revenues	-	-	145,200	-	-	-	na
Advance/Repay fm 001 Gen Fd	300,000	1,000,000	1,000,000	445,000	-	445,000	(55.50)
Trans fm 495 Airport Op Fd	225,300	578,200	9,578,200	500,000	-	500,000	(13.52)
Trans fm 497 Airport MP Fd	50,700	61,900	57,300	-	-	-	(100.00)
Carry Forward	451,500	426,200	695,100	84,100	-	84,100	(80.27)
<b>Total Funding</b>	<b>1,027,500</b>	<b>2,066,300</b>	<b>11,475,800</b>	<b>1,029,100</b>	<b>-</b>	<b>1,029,100</b>	<b>(50.2%)</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Airport Authority Capital Fund (497)**

Fund Type: **Enterprise**

Description: **This fund is set up to account for major capital projects/improvements at the Immokalee airport site. The General Fund 001 allocated \$2,250,000 as match money for various federal and state grants for the expansion of the Immokalee Airport.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Capital Outlay	(14,000)	-	-	-	-	-	na
Trans to 496 Airport Cap Fd	50,700	61,900	57,300	-	-	-	(100.00)
Trans to 499 Airp Grant Match	50,875	-	-	-	-	-	na
<b>Total Appropriations</b>	<b>87,575</b>	<b>61,900</b>	<b>57,300</b>	-	-	-	<b>(100.0%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Carry Forward	144,800	61,900	57,300	-	-	-	(100.00)
<b>Total Funding</b>	<b>144,800</b>	<b>61,900</b>	<b>57,300</b>	-	-	-	<b>(100.0%)</b>

**Airport Grant (498)**

Fund Type: **Enterprise**

Description: **To account for various federal and state grants for the Airport.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	1,215,251	-	662,800	-	-	-	na
Capital Outlay	355,804	-	911,800	-	-	-	na
<b>Total Appropriations</b>	<b>1,571,056</b>	-	<b>1,574,600</b>	-	-	-	na
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	2,133,919	-	1,574,600	-	-	-	na
<b>Total Funding</b>	<b>2,133,919</b>	-	<b>1,574,600</b>	-	-	-	na

**Airport Grant Match (499)**

Fund Type: **Enterprise**

Description: **To account for the County's matching contributions for the various grants at the Airport.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	177,548	-	83,200	-	-	-	na
Capital Outlay	88,951	-	64,700	-	-	-	na
<b>Total Appropriations</b>	<b>266,499</b>	-	<b>147,900</b>	-	-	-	na
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Trans fm 496 Airport Grants	215,789	-	147,900	-	-	-	na
Trans fm 497 Airport MP Fd	50,875	-	-	-	-	-	na
Carry Forward	13,300	-	-	-	-	-	na
<b>Total Funding</b>	<b>279,964</b>	-	<b>147,900</b>	-	-	-	na



**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Information Technology (505)**

Fund Type: **Internal Service**

Description: **Accounts for Information Technology operations which include the agency's data network, telephone system, multi-agency public safety radio system and the management of all related assets, software applications and data.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	4,126,354	4,818,600	4,503,800	4,865,100	-	4,865,100	0.97
Operating Expense	2,142,151	2,899,700	2,957,600	3,718,600	-	3,718,600	28.24
Capital Outlay	22,468	60,800	60,800	23,300	-	23,300	(61.68)
Trans to 506 IT Capital	571,700	512,600	512,600	-	-	-	(100.00)
Trans to 523 Motor Pool Cap	-	-	-	35,800	-	35,800	na
Reserves for Contingencies	-	149,600	-	495,900	-	495,900	231.48
Reserves for Cash Flow	-	200,000	-	400,000	-	400,000	100.00
Reserves for Attrition	-	(153,700)	-	(85,000)	-	(85,000)	(44.70)
<b>Total Appropriations</b>	<b>6,862,674</b>	<b>8,487,600</b>	<b>8,034,800</b>	<b>9,453,700</b>	<b>-</b>	<b>9,453,700</b>	<b>11.4%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Miscellaneous Revenues	1,709	-	-	-	-	-	na
Interest/Misc	14,385	6,000	10,200	6,000	-	6,000	0
Reimb From Other Depts	6,589,983	7,307,500	7,041,900	9,077,600	-	9,077,600	24.22
Trans fm 408 Water / Sewer Fd	-	245,900	245,900	245,900	-	245,900	0
Carry Forward	1,317,600	1,029,700	1,013,100	276,300	-	276,300	(73.17)
Less 5% Required By Law	-	(101,500)	-	(152,100)	-	(152,100)	49.85
<b>Total Funding</b>	<b>7,923,677</b>	<b>8,487,600</b>	<b>8,311,100</b>	<b>9,453,700</b>	<b>-</b>	<b>9,453,700</b>	<b>11.4%</b>

**Information Technology Capital (506)**

Fund Type: **Internal Service**

Description: **The Information Technology Capital Fund was created for the management of the replacement of technology assets and the acquisition of new technology assets.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	392,373	2,300	88,800	-	-	-	(100.00)
Capital Outlay	759,126	1,954,900	2,510,600	902,200	-	902,200	(53.85)
Reserves for Contingencies	-	195,700	-	-	-	-	(100.00)
Reserves for Capital	-	369,000	-	534,000	-	534,000	44.72
<b>Total Appropriations</b>	<b>1,151,499</b>	<b>2,521,900</b>	<b>2,599,400</b>	<b>1,436,200</b>	<b>-</b>	<b>1,436,200</b>	<b>(43.1%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	5,409	3,500	10,300	3,500	-	3,500	0
Reimb From Other Depts	703,467	643,400	643,400	420,900	-	420,900	(34.58)
Trans fm 001 Gen Fund	50,000	750,000	750,000	430,600	-	430,600	(42.59)
Trans fm 107 Imp Fee Admin	-	6,700	6,700	-	-	-	(100.00)
Trans fm 109 Pel Bay MSTBU	-	5,500	5,500	-	-	-	(100.00)
Trans fm 111 Unincorp Gen Fd	-	51,700	51,700	-	-	-	(100.00)
Trans fm 113 Comm Dev Fd	-	155,000	155,000	-	-	-	(100.00)
Trans fm 114 Pollutn Ctrl Fd	-	17,600	17,600	-	-	-	(100.00)
Trans fm 131 Dev Serv Fd	-	39,500	39,500	-	-	-	(100.00)
Trans fm 186 Immok Redev Fd	-	3,600	3,600	-	-	-	(100.00)
Trans fm 187 Bayshore Redev Fd	-	3,700	3,700	-	-	-	(100.00)
Trans fm 194 TDC Prom Fd	-	10,900	10,900	-	-	-	(100.00)
Trans fm 198 Museum Fd	-	9,100	9,100	-	-	-	(100.00)
Trans fm 408 Water / Sewer Fd	-	258,800	258,800	-	-	-	(100.00)
Trans fm 470 Solid Waste Fd	-	43,700	43,700	-	-	-	(100.00)
Trans fm 505 IT Ops	571,700	512,600	512,600	-	-	-	(100.00)
Trans fm 518 Workers Comp	-	12,800	12,800	-	-	-	(100.00)
Trans fm 521 Fleet	-	23,700	23,700	-	-	-	(100.00)
Carry Forward	464,000	2,300	643,100	602,300	-	602,300	26,086.96
Less 5% Required By Law	-	(32,200)	-	(21,100)	-	(21,100)	(34.47)
<b>Total Funding</b>	<b>1,794,575</b>	<b>2,521,900</b>	<b>3,201,700</b>	<b>1,436,200</b>	<b>-</b>	<b>1,436,200</b>	<b>(43.1%)</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Property & Casualty Insurance Fund (516)**

Fund Type: **Internal Service**

Description: **Protects the County through the insurance of its property assets. Revenues are derived from premium allocations for automobile, general liability, and property insurance.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	364,442	365,400	248,600	333,200	-	333,200	(8.81)
Operating Expense	4,843,305	5,712,800	15,168,300	21,469,100	-	21,469,100	275.81
Capital Outlay	-	1,100	1,200	1,000	-	1,000	(9.09)
Trans to 001 General Fund	1,076,600	1,076,600	1,076,600	-	-	-	(100.00)
Trans to 306 Parks Cap Fd	75,000	-	-	-	-	-	na
Reserves for Contingencies	-	178,900	-	-	-	-	(100.00)
Reserves for Insurance	-	6,734,600	-	3,302,200	-	3,302,200	(50.97)
<b>Total Appropriations</b>	<b>6,359,346</b>	<b>14,069,400</b>	<b>16,494,700</b>	<b>25,105,500</b>		<b>25,105,500</b>	<b>78.4%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Miscellaneous Revenues	198,082	100,000	5,000,000	15,000,000	-	15,000,000	14,900.00
Interest/Misc	77,720	38,000	79,900	28,900	-	28,900	(23.95)
Property & Casualty Billings	5,821,425	6,341,100	6,315,000	7,190,900	-	7,190,900	13.40
Carry Forward	8,249,100	7,597,200	7,987,000	2,887,200	-	2,887,200	(62.00)
Less 5% Required By Law	-	(6,900)	-	(1,500)	-	(1,500)	(78.26)
<b>Total Funding</b>	<b>14,346,326</b>	<b>14,069,400</b>	<b>19,381,900</b>	<b>25,105,500</b>		<b>25,105,500</b>	<b>78.4%</b>

**Group Health & Life Insurance Fund (517)**

Fund Type: **Internal Service**

Description: **Accounts for all medical and life insurance claims for county employees.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	644,839	657,600	672,800	695,100	35,000	730,100	11.02
Operating Expense	37,022,563	40,372,900	39,211,200	42,557,300	14,000	42,571,300	5.45
Capital Outlay	-	1,800	1,001,800	28,700	150,000	178,700	9,827.78
Trans to 001 General Fund	-	-	-	1,000,000	-	1,000,000	na
Trans to 301 Co Wide Cap Fd	450,000	-	-	-	-	-	na
Trans to 523 Motor Pool Cap	34,000	-	-	-	-	-	na
Reserves for Contingencies	-	1,025,900	-	-	-	-	(100.00)
Reserves for Insurance	-	25,171,000	-	34,147,100	-	34,147,100	35.66
<b>Total Appropriations</b>	<b>38,151,402</b>	<b>67,229,200</b>	<b>40,885,800</b>	<b>78,428,200</b>	<b>199,000</b>	<b>78,627,200</b>	<b>17.0%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Miscellaneous Revenues	454,497	200,000	201,900	200,000	-	200,000	0
Interest/Misc	328,944	145,100	339,200	360,400	-	360,400	148.38
Group Health Billings	37,753,330	34,877,300	38,508,400	39,278,600	-	39,278,600	12.62
Dental Billings	1,910,038	1,850,000	1,948,300	1,987,300	-	1,987,300	7.42
Life Insurance Billings	344,753	344,600	345,000	344,700	-	344,700	0.03
Short Term Disability Billings	472,318	482,800	483,900	491,400	-	491,400	1.78
Long Term Disability Billings	559,597	336,300	560,000	570,800	-	570,800	69.73
Carry Forward	30,199,200	29,010,400	33,921,200	35,223,100	199,000	35,422,100	22.10
Less 5% Required By Law	-	(17,300)	-	(28,100)	-	(28,100)	62.43
<b>Total Funding</b>	<b>72,022,678</b>	<b>67,229,200</b>	<b>76,307,900</b>	<b>78,428,200</b>	<b>199,000</b>	<b>78,627,200</b>	<b>17.0%</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Worker's Compensation Insurance Fund (518)**

Fund Type: **Internal Service**

Description: **Protects the County's human resource assets through the use of prudent risk financing, claims management, and loss control programs.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	284,754	299,000	204,900	257,600	-	257,600	(13.85)
Operating Expense	1,230,711	1,413,800	1,292,000	1,515,700	-	1,515,700	7.21
Capital Outlay	-	-	-	5,500	-	5,500	na
Trans to 506 IT Capital	-	12,800	12,800	-	-	-	(100.00)
Reserves for Contingencies	-	42,900	-	-	-	-	(100.00)
Reserves for Insurance	-	1,807,000	-	2,161,200	-	2,161,200	19.60
<b>Total Appropriations</b>	<b>1,515,465</b>	<b>3,575,500</b>	<b>1,509,700</b>	<b>3,940,000</b>	<b>-</b>	<b>3,940,000</b>	<b>10.2%</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Miscellaneous Revenues	59,551	-	-	-	-	-	na
Interest/Misc	19,561	9,500	18,900	20,800	-	20,800	118.95
Workers Comp Billings	1,424,089	1,675,000	1,675,000	1,850,000	-	1,850,000	10.45
Carry Forward	1,898,300	1,891,500	1,886,100	2,070,300	-	2,070,300	9.45
Less 5% Required By Law	-	(500)	-	(1,100)	-	(1,100)	120.00
<b>Total Funding</b>	<b>3,401,501</b>	<b>3,575,500</b>	<b>3,580,000</b>	<b>3,940,000</b>	<b>-</b>	<b>3,940,000</b>	<b>10.2%</b>

**Fleet Management (521)**

Fund Type: **Internal Service**

Description: **Provides preventative maintenance and repair of all county vehicles and motorized equipment, in addition to fuel service. County staff performs the majority of this work in-house.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	2,387,298	2,452,000	2,448,300	2,476,400	-	2,476,400	1.00
Operating Expense	5,403,555	6,627,700	5,933,500	6,559,800	-	6,559,800	(1.02)
Capital Outlay	145,173	135,500	128,000	72,500	200,000	272,500	101.11
Trans to 506 IT Capital	-	23,700	23,700	-	-	-	(100.00)
Reserves for Contingencies	-	396,900	-	-	-	-	(100.00)
Reserves for Cash Flow	-	232,600	-	737,200	-	737,200	216.94
Reserves for Attrition	-	(41,600)	-	(40,600)	-	(40,600)	(2.40)
<b>Total Appropriations</b>	<b>7,936,027</b>	<b>9,826,800</b>	<b>8,533,500</b>	<b>9,805,300</b>	<b>200,000</b>	<b>10,005,300</b>	<b>1.8%</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Charges For Services	298,787	385,500	316,800	483,600	-	483,600	25.45
Miscellaneous Revenues	33,396	-	3,000	-	-	-	na
Interest/Misc	5,452	2,000	4,000	2,000	-	2,000	0
Fleet Revenue Billings	4,387,393	5,460,700	5,566,500	5,224,000	-	5,224,000	(4.33)
Fuel Sale Rev Billings	2,811,781	3,466,300	3,100,000	3,595,800	-	3,595,800	3.74
Carry Forward	666,500	531,600	267,300	524,100	200,000	724,100	36.21
Less 5% Required By Law	-	(19,300)	-	(24,200)	-	(24,200)	25.39
<b>Total Funding</b>	<b>8,203,309</b>	<b>9,826,800</b>	<b>9,257,600</b>	<b>9,805,300</b>	<b>200,000</b>	<b>10,005,300</b>	<b>1.8%</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Motor Pool Capital Fund (523)**

Fund Type: **Internal Service**

Description: **Provide cost-effective life cycle replacement of general governmental Motor Pool vehicles and heavy equipment through a centralized capital recovery system.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	84,081	92,300	97,700	94,100	-	94,100	1.95
Operating Expense	-	57,300	57,300	48,600	-	48,600	(15.18)
Capital Outlay	3,602,069	3,236,300	3,648,700	4,658,800	684,000	5,342,800	65.09
Trans to 491 EMS MP&Cap	-	-	-	5,800	-	5,800	na
Reserve for Gen Fd Motor Pool Cap	-	1,161,900	-	1,047,500	-	1,047,500	(9.85)
Reserve for Transp Motor Pool Cap	-	2,621,400	-	1,590,500	-	1,590,500	(39.33)
Reserve for Stormwater MP Cap	-	-	-	256,000	-	256,000	na
Reserve for MSTU Gen Fd MP Cap	-	598,100	-	806,200	-	806,200	34.79
Reserve for Com Dev/Planning MP Cap	-	800,900	-	907,000	-	907,000	13.25
Reserve for Pollut Ctr Motor Pool Cap	-	57,500	-	67,800	-	67,800	17.91
Reserve for Int Serv Fd Motor Pool Cap	-	91,600	-	89,600	-	89,600	(2.18)
<b>Total Appropriations</b>	<b>3,686,151</b>	<b>8,717,300</b>	<b>3,803,700</b>	<b>9,571,900</b>	<b>684,000</b>	<b>10,255,900</b>	<b>17.6%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Miscellaneous Revenues	316,129	-	580,200	-	-	-	na
Interest/Misc	47,912	-	50,000	50,000	-	50,000	na
Motor Pool Cap Recovery Billing	2,423,100	2,832,500	2,825,000	3,480,100	-	3,480,100	22.86
Trans fm 001 Gen Fund	605,000	239,900	239,900	-	110,000	110,000	(54.15)
Trans fm 101 Transp Op Fd	1,132,000	1,510,100	1,510,100	-	430,000	430,000	(71.53)
Trans fm 111 Unincorp Gen Fd	586,000	516,700	516,700	-	144,000	144,000	(72.13)
Trans fm 113 Comm Dev Fd	236,000	-	-	-	-	-	na
Trans fm 114 Pollutn Ctrl Fd	35,000	-	-	-	-	-	na
Trans fm 131 Dev Serv Fd	136,500	-	-	-	-	-	na
Trans fm 409 W/S MP Fd	20,500	36,800	36,800	30,300	-	30,300	(17.66)
Trans fm 472 Sol Waste MP	2,700	4,800	4,800	5,900	-	5,900	22.92
Trans fm 491 EMS MP&Cap	6,900	12,400	12,400	9,000	-	9,000	(27.42)
Trans fm 505 IT Ops	-	-	-	35,800	-	35,800	na
Trans fm 517 Health Ins	34,000	-	-	-	-	-	na
Carry Forward	2,160,000	3,564,100	3,991,100	5,963,300	-	5,963,300	67.32
Less 5% Required By Law	-	-	-	(2,500)	-	(2,500)	na
<b>Total Funding</b>	<b>7,741,741</b>	<b>8,717,300</b>	<b>9,767,000</b>	<b>9,571,900</b>	<b>684,000</b>	<b>10,255,900</b>	<b>17.6%</b>

**Sheriff Confiscated Property Trust Fund (602)**

Fund Type: **Trust & Agency**

Description: **Pursuant to Florida Statutes 932.7055, the proceeds from confiscated property shall be used for school resource officers, crime prevention, safe neighborhood, drug abuse education and prevention programs, or other law enforcement purposes, which include defraying the cost of protracted or complex investigations, providing additional equipment or expertise, purchasing automated external defibrillators for use in law enforcement vehicles, and providing matching funds to obtain federal grants.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Remittances	47,500	31,000	41,500	31,000	-	31,000	0
Trans to 115 Sheriff Grant Fd	33,259	44,000	59,200	47,000	-	47,000	6.82
Reserves for Contingencies	-	7,500	-	3,100	-	3,100	(58.67)
Reserves for Capital	-	19,300	-	21,500	-	21,500	11.40
<b>Total Appropriations</b>	<b>80,759</b>	<b>101,800</b>	<b>100,700</b>	<b>102,600</b>	<b>-</b>	<b>102,600</b>	<b>0.8%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Fines & Forfeitures	48,945	-	5,000	-	-	-	na
Interest/Misc	2,251	1,500	1,500	1,500	-	1,500	0
Carry Forward	225,000	100,400	195,400	101,200	-	101,200	0.80
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0
<b>Total Funding</b>	<b>276,195</b>	<b>101,800</b>	<b>201,900</b>	<b>102,600</b>	<b>-</b>	<b>102,600</b>	<b>0.8%</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Crime Prevention Trust Fund (603)**

Fund Type: **Trust & Agency**

Description: **Pursuant to Florida Statute 775.083, court costs shall be assessed and collected in each instance a defendant pleads nolo contendere to, or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under state law, or a violation of any municipal or county ordinance if the violation constitutes a misdemeanor under state law. The court costs imposed is \$50 for a felony and \$20 for any other offense. The county, in consultation with the sheriff, must expend such funds for crime prevention programs in the county, including safe neighborhood programs under ss. 163.501-163.523 F.S.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	54,844	100,000	60,000	100,000	-	100,000	0
Operating Expense	59,937	300,000	37,000	300,000	-	300,000	0
Capital Outlay	-	100,000	50,000	100,000	-	100,000	0
Trans to 115 Sheriff Grant Fd	228,103	225,000	158,100	150,000	-	150,000	(33.33)
Reserves for Contingencies	-	25,000	-	25,000	-	25,000	0
Reserves for Capital	-	75,400	-	29,700	-	29,700	(60.61)
<b>Total Appropriations</b>	<b>342,883</b>	<b>825,400</b>	<b>305,100</b>	<b>704,700</b>	<b>-</b>	<b>704,700</b>	<b>(14.6%)</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Charges For Services	71,706	80,000	70,000	70,000	-	70,000	(12.50)
Interest/Misc	10,336	10,000	9,500	9,500	-	9,500	(5.00)
Carry Forward	1,115,600	739,400	854,800	629,200	-	629,200	(14.90)
Less 5% Required By Law	-	(4,000)	-	(4,000)	-	(4,000)	0
<b>Total Funding</b>	<b>1,197,642</b>	<b>825,400</b>	<b>934,300</b>	<b>704,700</b>	<b>-</b>	<b>704,700</b>	<b>(14.6%)</b>

**University Extension Trust Fund (604)**

Fund Type: **Trust & Agency**

Description: **This fund was established to receive donations and monitor expenditures as (if) designated by specific donation stipulations.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	18,630	68,500	61,200	68,200	-	68,200	(0.44)
Capital Outlay	-	7,000	1,400	-	-	-	(100.00)
Reserves for Contingencies	-	7,500	-	6,800	-	6,800	(9.33)
Restricted for Unfunded Requests	-	37,600	-	15,300	-	15,300	(59.31)
<b>Total Appropriations</b>	<b>18,630</b>	<b>120,600</b>	<b>62,600</b>	<b>90,300</b>	<b>-</b>	<b>90,300</b>	<b>(25.1%)</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Charges For Services	17,064	28,000	12,000	16,600	-	16,600	(40.71)
Interest/Misc	1,228	-	1,000	-	-	-	na
Carry Forward	124,500	94,000	124,200	74,600	-	74,600	(20.64)
Less 5% Required By Law	-	(1,400)	-	(900)	-	(900)	(35.71)
<b>Total Funding</b>	<b>142,792</b>	<b>120,600</b>	<b>137,200</b>	<b>90,300</b>	<b>-</b>	<b>90,300</b>	<b>(25.1%)</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**GAC Trust Land Sales (605)**

Fund Type: **Trust & Agency**

Description: **Gulf American Corporation (GAC) Land Trust (605) - Funds generated from surplus lot sales in the Golden Gate Estates, deeded to Collier County in a 1983 settlement agreement with Avatar Properties, are used to fund capital improvements within the Estates area.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	-	700	-	700	-	700	0
Remittances	68,819	-	-	-	-	-	na
Reserves for Capital	-	886,900	-	907,200	-	907,200	2.29
<b>Total Appropriations</b>	<b>68,819</b>	<b>887,600</b>	<b>-</b>	<b>907,900</b>	<b>-</b>	<b>907,900</b>	<b>2.3%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Miscellaneous Revenues	-	17,000	-	16,900	-	16,900	(0.59)
Interest/Misc	8,964	3,500	9,000	9,000	-	9,000	157.14
Carry Forward	934,100	868,200	874,300	883,300	-	883,300	1.74
Less 5% Required By Law	-	(1,100)	-	(1,300)	-	(1,300)	18.18
<b>Total Funding</b>	<b>943,064</b>	<b>887,600</b>	<b>883,300</b>	<b>907,900</b>	<b>-</b>	<b>907,900</b>	<b>2.3%</b>

**Parks & Recreation Donations (607)**

Fund Type: **Trust & Agency**

Description: **To provide community based programming for eligible children in Collier County through receipt of charitable donations.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	-	33,000	33,000	33,000	-	33,000	0
Capital Outlay	11,293	-	-	-	-	-	na
Reserves for Contingencies	-	-	-	3,300	-	3,300	na
Restricted for Unfunded Requests	-	-	-	15,600	-	15,600	na
<b>Total Appropriations</b>	<b>11,293</b>	<b>33,000</b>	<b>33,000</b>	<b>51,900</b>	<b>-</b>	<b>51,900</b>	<b>57.3%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Miscellaneous Revenues	1,532	33,000	33,000	33,000	-	33,000	0
Interest/Misc	267	-	-	-	-	-	na
Carry Forward	30,100	1,600	20,600	20,600	-	20,600	1,187.50
Less 5% Required By Law	-	(1,600)	-	(1,700)	-	(1,700)	6.25
<b>Total Funding</b>	<b>31,899</b>	<b>33,000</b>	<b>53,600</b>	<b>51,900</b>	<b>-</b>	<b>51,900</b>	<b>57.3%</b>

**Law Enforcement Trust Fund (608)**

Fund Type: **Trust & Agency**

Description: **Pursuant to Florida Statutes 318.18(11)(d), a two dollar court costs is assessed for each infraction which can be used for criminal justice advanced and specialized training and criminal justice training school enhancements as provided under Florida Statutes 938.15.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	177,032	150,000	150,000	200,000	-	200,000	33.33
Reserves for Contingencies	-	15,000	-	20,000	-	20,000	33.33
Reserves for Capital	-	-	-	110,000	-	110,000	na
Restricted for Unfunded Requests	-	279,700	-	-	-	-	(100.00)
<b>Total Appropriations</b>	<b>177,032</b>	<b>444,700</b>	<b>150,000</b>	<b>330,000</b>	<b>-</b>	<b>330,000</b>	<b>(25.8%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Fines & Forfeitures	47,342	50,000	50,000	50,000	-	50,000	0
Interest/Misc	5,043	3,000	4,000	4,000	-	4,000	33.33
Carry Forward	499,400	394,200	374,700	278,700	-	278,700	(29.30)
Less 5% Required By Law	-	(2,500)	-	(2,700)	-	(2,700)	8.00
<b>Total Funding</b>	<b>551,786</b>	<b>444,700</b>	<b>428,700</b>	<b>330,000</b>	<b>-</b>	<b>330,000</b>	<b>(25.8%)</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Domestic Violence Trust Fund (609)**

Fund Type: **Trust & Agency**

Description: Pursuant to Florida Statute 938.08, In addition to any sanction imposed for a violation of s. 784.011, s. 784.021, s. 784.03, s. 784.041, s. 784.045, s. 784.048, s. 784.07, s. 784.08, s. 784.081, s. 784.082, s. 784.083, s. 784.085, s. 794.011, or for any offense of domestic violence described in s. 741.28, the court shall impose a surcharge. Payment of the surcharge shall be a condition of probation, community control, or any other court-ordered supervision. A portion of the surcharge shall be deposited into this trust fund and must be used only to defray the costs of incarcerating persons sentenced under s. 741.283 and provide additional training to law enforcement personnel in combating domestic violence.

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Remittances	18,869	439,000	17,000	424,300	-	424,300	(3.35)
<b>Total Appropriations</b>	<b>18,869</b>	<b>439,000</b>	<b>17,000</b>	<b>424,300</b>	<b>-</b>	<b>424,300</b>	<b>(3.3%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Fines & Forfeitures	15,856	19,000	19,000	19,000	-	19,000	0
Interest/Misc	3,914	3,000	3,500	4,000	-	4,000	33.33
Carry Forward	396,100	418,100	397,000	402,500	-	402,500	(3.73)
Less 5% Required By Law	-	(1,100)	-	(1,200)	-	(1,200)	9.09
<b>Total Funding</b>	<b>415,871</b>	<b>439,000</b>	<b>419,500</b>	<b>424,300</b>	<b>-</b>	<b>424,300</b>	<b>(3.3%)</b>

**Animal Control Neuter / Spay Trust Fund (610)**

Fund Type: **Trust & Agency**

Description: Provides for a neuter/spay program for animals adopted from Domestic Animal Services. A deposit is required for all animals adopted and is applied to the cost of the neuter/spay procedure performed by a local veterinarian.

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	37,460	44,200	69,200	47,300	-	47,300	7.01
Reserves for Contingencies	-	4,400	-	4,700	-	4,700	6.82
Restricted for Unfunded Requests	-	77,900	-	150,500	-	150,500	93.20
<b>Total Appropriations</b>	<b>37,460</b>	<b>126,500</b>	<b>69,200</b>	<b>202,500</b>	<b>-</b>	<b>202,500</b>	<b>60.1%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Licenses & Permits	26,266	5,400	40,000	51,000	-	51,000	844.44
Charges For Services	18,398	10,500	12,200	16,500	-	16,500	57.14
Miscellaneous Revenues	18	-	-	1,000	-	1,000	na
Interest/Misc	1,403	1,000	1,000	1,000	-	1,000	0
Carry Forward	143,800	110,500	152,400	136,400	-	136,400	23.44
Less 5% Required By Law	-	(900)	-	(3,400)	-	(3,400)	277.78
<b>Total Funding</b>	<b>189,885</b>	<b>126,500</b>	<b>205,600</b>	<b>202,500</b>	<b>-</b>	<b>202,500</b>	<b>60.1%</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Combined 911 System (611)**

Fund Type: **Trust & Agency**

Description: **Established to provide for costs associated with the Emergency 911 telephone system. Revenues are from a surcharge to cellular and land-line telephone users that are billed and collected by the telephone company and remitted to the County.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	699,469	957,300	635,000	593,400	-	593,400	(38.01)
Operating Expense	1,335,582	1,459,600	935,000	1,181,100	-	1,181,100	(19.08)
Capital Outlay	-	10,000	8,600	30,500	-	30,500	205.00
Reserves for Contingencies	-	121,400	-	180,500	-	180,500	48.68
Reserves for Capital	-	1,932,700	-	2,601,700	-	2,601,700	34.61
<b>Total Appropriations</b>	<b>2,035,052</b>	<b>4,481,000</b>	<b>1,578,600</b>	<b>4,587,200</b>	<b>-</b>	<b>4,587,200</b>	<b>2.4%</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	1,839,090	1,700,000	1,700,000	1,700,000	-	1,700,000	0
Interest/Misc	29,424	18,000	25,000	25,000	-	25,000	38.89
Carry Forward	2,968,600	2,848,000	2,802,100	2,948,500	-	2,948,500	3.53
Less 5% Required By Law	-	(85,000)	-	(86,300)	-	(86,300)	1.53
<b>Total Funding</b>	<b>4,837,114</b>	<b>4,481,000</b>	<b>4,527,100</b>	<b>4,587,200</b>	<b>-</b>	<b>4,587,200</b>	<b>2.4%</b>

**Library Trust Fund (612)**

Fund Type: **Trust & Agency**

Description: **Accounts for donations and bequests received from the public for the Collier County Public Library system. Available funds will be used to replace furniture and to purchase office and computer equipment.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	3,441	49,300	34,400	50,300	-	50,300	2.03
Operating Expense	144,908	125,900	86,000	125,900	-	125,900	0
Capital Outlay	78,204	94,000	44,000	94,000	-	94,000	0
Reserves for Contingencies	-	1,800	-	4,100	-	4,100	127.78
<b>Total Appropriations</b>	<b>226,554</b>	<b>271,000</b>	<b>164,400</b>	<b>274,300</b>	<b>-</b>	<b>274,300</b>	<b>1.2%</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Miscellaneous Revenues	57,783	50,000	70,000	60,000	-	60,000	20.00
Interest/Misc	4,603	2,200	4,000	3,000	-	3,000	36.36
Carry Forward	469,100	221,400	304,900	214,500	-	214,500	(3.12)
Less 5% Required By Law	-	(2,600)	-	(3,200)	-	(3,200)	23.08
<b>Total Funding</b>	<b>531,486</b>	<b>271,000</b>	<b>378,900</b>	<b>274,300</b>	<b>-</b>	<b>274,300</b>	<b>1.2%</b>

**County Drug Abuse Trust (616)**

Fund Type: **Trust & Agency**

Description: **This fund authorizes the Court to impose an additional assessment (fine) against drug offenders to be disbursed to a qualified drug abuse treatment or addiction program in the County.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Reserves for Contingencies	-	4,200	-	4,300	-	4,300	2.38
<b>Total Appropriations</b>	<b>-</b>	<b>4,200</b>	<b>-</b>	<b>4,300</b>	<b>-</b>	<b>4,300</b>	<b>2.4%</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	42	-	-	-	-	-	na
Carry Forward	4,200	4,200	4,300	4,300	-	4,300	2.38
<b>Total Funding</b>	<b>4,242</b>	<b>4,200</b>	<b>4,300</b>	<b>4,300</b>	<b>-</b>	<b>4,300</b>	<b>2.4%</b>



**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Juvenile Cyber Safety (618)**

Fund Type: **Trust & Agency**

Description: Pursuant to Florida Statutes 847.0141(6), a civil penalty is assessed to minors if they commit the offense of sexting. Eighty (80%) percent of the civil penalty received by a juvenile court pursuant to this section shall be remitted by the clerk of the court to the county commission to provide training on cyber-safety for minors.

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Remittances	-	1,800	-	2,000	-	2,000	11.11
<b>Total Appropriations</b>	<b>-</b>	<b>1,800</b>	<b>-</b>	<b>2,000</b>	<b>-</b>	<b>2,000</b>	<b>11.1%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Charges For Services	288	400	400	400	-	400	0
Interest/Misc	11	100	-	100	-	100	0
Carry Forward	900	1,400	1,200	1,600	-	1,600	14.29
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0
<b>Total Funding</b>	<b>1,199</b>	<b>1,800</b>	<b>1,600</b>	<b>2,000</b>	<b>-</b>	<b>2,000</b>	<b>11.1%</b>

**Freedom Memorial Trust Fund (620)**

Fund Type: **Trust & Agency**

Description: This fund is used to account for all donations received for the construction of the Freedom Memorial.

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	6,225	10,000	21,000	15,000	-	15,000	50.00
Capital Outlay	16,635	10,600	-	-	-	-	(100.00)
<b>Total Appropriations</b>	<b>22,860</b>	<b>20,600</b>	<b>21,000</b>	<b>15,000</b>	<b>-</b>	<b>15,000</b>	<b>(27.2%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Miscellaneous Revenues	15,900	-	5,300	-	-	-	na
Interest/Misc	1,279	-	300	-	-	-	na
Carry Forward	36,100	20,600	30,400	15,000	-	15,000	(27.18)
<b>Total Funding</b>	<b>53,279</b>	<b>20,600</b>	<b>36,000</b>	<b>15,000</b>	<b>-</b>	<b>15,000</b>	<b>(27.2%)</b>

**Law Library (640)**

Fund Type: **Trust & Agency**

Description: This fund was established to provide legal materials to the legal community and public. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42.

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	75,134	82,900	82,900	88,000	-	88,000	6.15
<b>Total Appropriations</b>	<b>75,134</b>	<b>82,900</b>	<b>82,900</b>	<b>88,000</b>	<b>-</b>	<b>88,000</b>	<b>6.2%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Charges For Services	47,885	36,000	40,000	40,000	-	40,000	11.11
Interest/Misc	126	-	-	-	-	-	na
Trans fm 681 Court Admin	29,700	46,800	46,800	39,100	-	39,100	(16.45)
Carry Forward	4,400	1,900	7,000	10,900	-	10,900	473.68
Less 5% Required By Law	-	(1,800)	-	(2,000)	-	(2,000)	11.11
<b>Total Funding</b>	<b>82,112</b>	<b>82,900</b>	<b>93,800</b>	<b>88,000</b>	<b>-</b>	<b>88,000</b>	<b>6.2%</b>

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**Legal Aid Society (652)**

Fund Type: **Trust & Agency**

Description: **Provides the financial support of the Legal Aid Society operations. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42 and supplemented by a transfer from the General Fund.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	158,000	183,400	183,400	193,000	-	193,000	5.23
<b>Total Appropriations</b>	<b>158,000</b>	<b>183,400</b>	<b>183,400</b>	<b>193,000</b>	<b>-</b>	<b>193,000</b>	<b>5.2%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Charges For Services	47,885	36,000	40,000	40,000	-	40,000	11.11
Interest/Misc	515	-	-	-	-	-	na
Trans fm 001 Gen Fund	109,000	147,700	147,700	147,700	-	147,700	0
Carry Forward	3,600	1,500	3,000	7,300	-	7,300	386.67
Less 5% Required By Law	-	(1,800)	-	(2,000)	-	(2,000)	11.11
<b>Total Funding</b>	<b>161,001</b>	<b>183,400</b>	<b>190,700</b>	<b>193,000</b>	<b>-</b>	<b>193,000</b>	<b>5.2%</b>

**Office of Utility Regulation Fee Trust (669)**

Fund Type: **Trust & Agency**

Description: **Provides for the regulation of privately owned water, bulk water, and wastewater utilities providing service within the unincorporated areas of Collier County. This regulatory body was approved by the BCC in May 1996. Franchise fees from the regulated utilities are the principal revenue source.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	225,644	228,600	222,300	234,000	-	234,000	2.36
Operating Expense	38,439	208,300	58,900	176,400	-	176,400	(15.31)
Indirect Cost Reimburs	16,600	15,500	15,500	15,900	-	15,900	2.58
Reserves for Reimb to State	-	22,600	-	30,000	-	30,000	32.74
Reserves for Capital	-	1,089,000	-	1,085,900	-	1,085,900	(0.28)
Reserves for Cash Flow	-	167,900	-	32,000	-	32,000	(80.94)
Reserves for Attrition	-	(4,600)	-	(4,100)	-	(4,100)	(10.87)
<b>Total Appropriations</b>	<b>280,683</b>	<b>1,727,300</b>	<b>296,700</b>	<b>1,570,100</b>	<b>-</b>	<b>1,570,100</b>	<b>(9.1%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Franchise Fees	236,909	190,000	127,300	60,000	-	60,000	(68.42)
Interest/Misc	13,180	5,000	14,000	5,000	-	5,000	0
Reimb From Other Depts	100,000	100,000	100,000	100,000	-	100,000	0
Carry Forward	1,399,100	1,447,000	1,468,500	1,413,100	-	1,413,100	(2.34)
Less 5% Required By Law	-	(14,700)	-	(8,000)	-	(8,000)	(45.58)
<b>Total Funding</b>	<b>1,749,190</b>	<b>1,727,300</b>	<b>1,709,800</b>	<b>1,570,100</b>	<b>-</b>	<b>1,570,100</b>	<b>(9.1%)</b>

**Caracara Prairie Preserve (674)**

Fund Type: **Trust & Agency**

Description: **The Caracara Prairie Preserve is being utilized by Collier County for panther habitat mitigation for County capital projects that occur in panther habitat. As required by the United States Fish and Wildlife Service, the funds to manage Caracara Prairie Preserve in perpetuity must be kept in a separate Endowment Trust Fund.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	4,433	16,700	13,700	23,900	-	23,900	43.11
Reserves for Contingencies	-	1,702,300	-	1,728,600	-	1,728,600	1.54
<b>Total Appropriations</b>	<b>4,433</b>	<b>1,719,000</b>	<b>13,700</b>	<b>1,752,500</b>	<b>-</b>	<b>1,752,500</b>	<b>1.9%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Miscellaneous Revenues	-	300	300	300	-	300	0
Interest/Misc	16,834	16,700	20,000	20,000	-	20,000	19.76
Carry Forward	1,714,200	1,702,900	1,726,600	1,733,200	-	1,733,200	1.78
Less 5% Required By Law	-	(900)	-	(1,000)	-	(1,000)	11.11
<b>Total Funding</b>	<b>1,731,034</b>	<b>1,719,000</b>	<b>1,746,900</b>	<b>1,752,500</b>	<b>-</b>	<b>1,752,500</b>	<b>1.9%</b>

**Collier County Government  
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**Court Administration (681)**

Fund Type: **Trust & Agency**

Description: **Established to account for county costs associated with the activities of the 20th Judicial Circuit. The revenues for this fund consist of Probation Fees and a transfer from the General Fund.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	2,095,794	2,251,900	2,097,400	2,300,500	-	2,300,500	2.16
Operating Expense	218,947	286,900	247,800	288,900	-	288,900	0.70
Capital Outlay	28,250	3,000	9,000	3,000	-	3,000	0
Trans to 171 Teen Court	41,300	54,200	54,200	44,700	-	44,700	(17.53)
Trans to 192 Court Innov	143,200	153,300	153,300	147,100	-	147,100	(4.04)
Trans to 640 Law Lib	29,700	46,800	46,800	39,100	-	39,100	(16.45)
Reserves for Contingencies	-	22,500	-	-	-	-	(100.00)
Reserves for Attrition	-	(35,300)	-	-	-	-	(100.00)
<b>Total Appropriations</b>	<b>2,557,191</b>	<b>2,783,300</b>	<b>2,608,500</b>	<b>2,823,300</b>	<b>-</b>	<b>2,823,300</b>	<b>1.4%</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Charges For Services	184,375	189,000	202,100	200,000	-	200,000	5.82
Fines & Forfeitures	766,101	836,500	661,200	658,300	-	658,300	(21.30)
Miscellaneous Revenues	9,755	-	5,400	-	-	-	na
Interest/Misc	4,152	1,000	2,200	1,000	-	1,000	0
Trans fm 001 Gen Fund	1,446,600	1,518,900	1,518,900	2,012,400	-	2,012,400	32.49
Trans fm 178 Court IT Fee Fd	-	36,300	36,300	-	-	-	(100.00)
Carry Forward	323,300	252,900	177,000	(5,400)	-	(5,400)	(102.14)
Less 5% Required By Law	-	(51,300)	-	(43,000)	-	(43,000)	(16.18)
<b>Total Funding</b>	<b>2,734,283</b>	<b>2,783,300</b>	<b>2,603,100</b>	<b>2,823,300</b>	<b>-</b>	<b>2,823,300</b>	<b>1.4%</b>

**Specialized Grants (701)**

Fund Type: **Special Revenue**

Description: **To account for federal and state grants received by the Fire District - Mile Marker 63 on I-75.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	397,656	-	1,438,200	-	-	-	na
Operating Expense	34,276	-	382,600	-	-	-	na
Capital Outlay	25,823	-	-	-	-	-	na
Remittances	240,578	-	-	-	-	-	na
<b>Total Appropriations</b>	<b>698,333</b>	<b>-</b>	<b>1,820,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	499,429	-	1,820,800	-	-	-	na
<b>Total Funding</b>	<b>499,429</b>	<b>-</b>	<b>1,820,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Collier County Government  
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**Administrative Services Grants (703)**

Fund Type: **Special Revenue**

Description: **To account for federal and state grants received by the Administrative Services Department, including the Bureau of Emergency Services. To provide enhancements to the minimum standards required of counties by the State of Florida and the Department of Homeland Security in support of local emergency management programming. Functions include service delivery, equipment, supplies, training development and delivery, Special Needs program and special planning projects. Grants from this fund come from the Emergency Management Preparedness Enhancement Trust Fund as mandated by the State of Florida and the Federal Emergency Management Agency.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	2,003	-	-	-	-	-	na
Operating Expense	94,600	-	142,400	34,500	-	34,500	na
Capital Outlay	78,738	-	96,500	-	-	-	na
<b>Total Appropriations</b>	<b>175,341</b>	<b>-</b>	<b>238,900</b>	<b>34,500</b>	<b>-</b>	<b>34,500</b>	<b>na</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	267,166	-	238,900	-	-	-	na
Trans fm 001 Gen Fund	-	-	-	34,500	-	34,500	na
<b>Total Funding</b>	<b>267,166</b>	<b>-</b>	<b>238,900</b>	<b>34,500</b>	<b>-</b>	<b>34,500</b>	<b>na</b>

**Housing Grants (705)**

Fund Type: **Special Revenue**

Description: **To provide community services through grant awards designed to: meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	376,889	-	377,700	-	-	-	na
Operating Expense	117,024	-	311,800	-	-	-	na
Capital Outlay	2,519	-	1,700	-	-	-	na
Remittances	1,907,458	-	6,171,400	-	-	-	na
<b>Total Appropriations</b>	<b>2,403,890</b>	<b>-</b>	<b>6,862,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	2,830,831	-	6,862,600	-	-	-	na
Miscellaneous Revenues	124,844	-	-	-	-	-	na
Trans fm 495 Airport Op Fd	13,408	-	-	-	-	-	na
<b>Total Funding</b>	<b>2,969,083</b>	<b>-</b>	<b>6,862,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Housing Grant Match (706)**

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Housing grants**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	58,690	-	77,600	-	-	-	na
Operating Expense	587	-	-	-	-	-	na
Remittances	58,795	-	-	-	-	-	na
Reserves for Contingencies	-	-	-	76,700	-	76,700	na
<b>Total Appropriations</b>	<b>118,072</b>	<b>-</b>	<b>77,600</b>	<b>76,700</b>	<b>-</b>	<b>76,700</b>	<b>na</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Trans fm 001 Gen Fund	118,072	-	28,800	76,700	-	76,700	na
Trans fm 123 Svs for Sr Grants	-	-	48,800	-	-	-	na
<b>Total Funding</b>	<b>118,072</b>	<b>-</b>	<b>77,600</b>	<b>76,700</b>	<b>-</b>	<b>76,700</b>	<b>na</b>

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**Human Services Grant (707)**

Fund Type: **Special Revenue**

Description: **To provide community services through grant awards designed to: support seniors by providing in-home support and nutrition assistance to those in greatest medical, economic and social need thereby improving quality of life and preventing premature institutionalization; creating volunteer opportunities for seniors; and the administration of various community initiatives in which grant funds are received.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	612,617	-	785,500	-	-	-	na
Operating Expense	1,715,888	-	2,153,400	-	-	-	na
Capital Outlay	-	-	1,200	-	-	-	na
Grants and Aid	4,370	-	-	-	-	-	na
Remittances	325,497	-	1,373,200	-	-	-	na
Trans to 123 Serv for Sr Fd	98,200	52,200	52,200	32,000	-	32,000	(38.70)
Trans to 708 Hum Serv Match	-	-	3,200	-	-	-	na
Reserves for Contingencies	-	-	-	185,200	-	185,200	na
<b>Total Appropriations</b>	<b>2,756,572</b>	<b>52,200</b>	<b>4,368,700</b>	<b>217,200</b>	<b>-</b>	<b>217,200</b>	<b>316.1%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	2,635,536	-	4,043,600	-	-	-	na
Miscellaneous Revenues	44,182	-	63,900	-	-	-	na
Interest/Misc	8,369	-	-	-	-	-	na
Carry Forward	-	52,200	478,400	217,200	-	217,200	316.09
<b>Total Funding</b>	<b>2,688,087</b>	<b>52,200</b>	<b>4,585,900</b>	<b>217,200</b>	<b>-</b>	<b>217,200</b>	<b>316.1%</b>

**Human Services Grant Match (708)**

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Human Services Grants for seniors in the community.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	2,190	-	45,800	-	-	-	na
Operating Expense	6,362	-	9,500	-	-	-	na
Capital Outlay	1,387	-	-	-	-	-	na
Reserves for Contingencies	-	-	-	8,400	-	8,400	na
<b>Total Appropriations</b>	<b>9,939</b>	<b>-</b>	<b>55,300</b>	<b>8,400</b>	<b>-</b>	<b>8,400</b>	<b>na</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Trans fm 001 Gen Fund	-	-	45,900	8,400	-	8,400	na
Trans fm 707/708 Human Srv Grants	-	-	3,200	-	-	-	na
Carry Forward	-	-	6,200	-	-	-	na
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>55,300</b>	<b>8,400</b>	<b>-</b>	<b>8,400</b>	<b>na</b>

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**Public Services Grant (709)**

Fund Type: **Special Revenue**

Description: **To process grants within the Public Services Division. Grants will include 4-H funding; State Aid to Libraries; Parks grants, and the Summer Food Program, as well as others as they are identified, applied for and received.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	43,781	-	60,100	-	-	-	na
Operating Expense	172,838	-	375,000	-	-	-	na
Capital Outlay	128,602	-	256,700	-	-	-	na
Trans to 710 Pub Serv Match	-	-	2,400	-	-	-	na
<b>Total Appropriations</b>	<b>345,221</b>	<b>-</b>	<b>694,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	304,116	-	535,700	-	-	-	na
Miscellaneous Revenues	66,073	-	156,100	-	-	-	na
Interest/Misc	2,292	-	-	-	-	-	na
Reimb From Other Depts	884	-	-	-	-	-	na
Carry Forward	-	-	2,400	-	-	-	na
<b>Total Funding</b>	<b>373,364</b>	<b>-</b>	<b>694,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Public Services Grant Match (710)**

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Public Services Grants for various grant programs within the community.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	12,252	-	1,600	-	-	-	na
Operating Expense	19,039	-	13,600	-	-	-	na
Capital Outlay	-	-	51,700	-	-	-	na
<b>Total Appropriations</b>	<b>31,292</b>	<b>-</b>	<b>66,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	2,668	-	2,500	-	-	-	na
Trans fm 111 Unincorp Gen Fd	27,192	-	5,300	-	-	-	na
Trans fm 129 Library Grants	-	-	44,000	-	-	-	na
Trans fm 174 Conserv Collier Maint	4,100	-	10,000	-	-	-	na
Trans fm 709/710 Pub Srv Grants	-	-	2,400	-	-	-	na
Carry Forward	-	-	2,700	-	-	-	na
<b>Total Funding</b>	<b>33,959</b>	<b>-</b>	<b>66,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Transportation Grants (711)**

Fund Type: **Special Revenue**

Description: **To account for federal and state grants within the Growth Management Division supporting Roads, Transportation and Coastal Zone Management projects as well as MPO Planning.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	366,271	-	556,000	-	-	-	na
Operating Expense	166,985	-	2,394,900	-	-	-	na
Capital Outlay	7,641,396	-	9,144,000	-	-	-	na
Trans to 128/712 MPO Fd	10,151	-	14,800	-	-	-	na
<b>Total Appropriations</b>	<b>8,184,802</b>	<b>-</b>	<b>12,109,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	8,511,163	-	10,179,200	-	-	-	na
SFWMD/Big Cypress Revenue	772,377	-	1,914,000	-	-	-	na
Miscellaneous Revenues	-	-	1,700	-	-	-	na
Carry Forward	-	-	14,800	-	-	-	na
<b>Total Funding</b>	<b>9,283,539</b>	<b>-</b>	<b>12,109,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Transportation Grant Match (712)**

Fund Type: **Special Revenue**

Description: **To account for the County's matching contributions for Growth Management Division related grants.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	1,084	-	9,000	-	-	-	na
Operating Expense	1,546	-	16,100	-	-	-	na
Capital Outlay	4,742,017	-	2,269,100	-	-	-	na
<b>Total Appropriations</b>	<b>4,744,647</b>	<b>-</b>	<b>2,294,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	3,453	-	8,500	-	-	-	na
Trans fm 111 Unincorp Gen Fd	1,286	-	16,600	-	-	-	na
Trans fm 325 Stormwater Cap Fd	865,963	-	1,200,700	-	-	-	na
Trans fm 333 Rd Im Fee	163,736	-	-	-	-	-	na
Trans fm 336 Road Im Fee	3,712,318	-	1,068,400	-	-	-	na
<b>Total Funding</b>	<b>4,746,756</b>	<b>-</b>	<b>2,294,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**County Manager Grants (713)**

Fund Type: **Special Revenue**

Description: **To account for federal and state grants within the Economic Development Grants for various programs within the community.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Capital Outlay	112,536	-	-	-	-	-	na
<b>Total Appropriations</b>	<b>112,536</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Intergovernmental Revenues	(16,474)	-	-	-	-	-	na
Interest/Misc	209	-	-	-	-	-	na
<b>Total Funding</b>	<b>(16,266)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**County Manager Grant Match (714)**

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to the Economic Development Grants for various programs within the community.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	-	-	24,400	-	-	-	na
Capital Outlay	27,179	-	59,800	-	-	-	na
Remittances	8,413	-	-	-	-	-	na
<b>Total Appropriations</b>	<b>35,592</b>	<b>-</b>	<b>84,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Miscellaneous Revenues	111,424	-	84,200	-	-	-	na
Interest/Misc	88	-	-	-	-	-	na
Trans fm 007 Eco Dev	8,413	-	-	-	-	-	na
<b>Total Funding</b>	<b>119,925</b>	<b>-</b>	<b>84,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Immokalee CRA Grant (715)**

Fund Type: **Special Revenue**

Description: **To account for federal and state grants for improvement projects within the Immokalee Area.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	1,002	-	19,000	-	-	-	na
Capital Outlay	1,000	-	579,000	-	-	-	na
<b>Total Appropriations</b>	<b>2,002</b>	<b>-</b>	<b>598,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Reimb From Other Depts	1,802	-	598,000	-	-	-	na
<b>Total Funding</b>	<b>1,802</b>	<b>-</b>	<b>598,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Bayshore CRA Grant (717)**

Fund Type: **Special Revenue**

Description: **To account for federal and state grants for improvement projects within the Bayshore CRA area.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	19,328	-	18,700	-	-	-	na
Capital Outlay	175,809	-	466,200	-	-	-	na
<b>Total Appropriations</b>	<b>195,137</b>	<b>-</b>	<b>484,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Reimb From Other Depts	70,952	-	484,900	-	-	-	na
<b>Total Funding</b>	<b>70,952</b>	<b>-</b>	<b>484,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Bayshore CRA Grant Match (718)**

Fund Type: **Special Revenue**

Description: **To account for the CRA's matching contributions for various related grants.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Capital Outlay	-	-	190,300	-	-	-	na
<b>Total Appropriations</b>	<b>-</b>	<b>-</b>	<b>190,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Reimb From Other Depts	-	-	190,300	-	-	-	na
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>190,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>



**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Deepwater Horizon Oil Spill Settlement (757)**

Fund Type: **Special Revenue**

Description: **In accordance with Section 377.43 Florida Statutes, the Deepwater Horizon Oil Spill Settlement money shall be deposited into a separate fund and may be spent on scientific research into the impact of the oil spill on fisheries and coastal wildlife and vegetation along any of the state's shoreline; restoration of coastal areas damaged by the oil spill; economic incentives; and initiative to expand and diversify the economy of the Collier County.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Restricted for Unfunded Requests	-	2,020,300	-	2,036,800	-	2,036,800	0.82
<b>Total Appropriations</b>	<b>-</b>	<b>2,020,300</b>	<b>-</b>	<b>2,036,800</b>	<b>-</b>	<b>2,036,800</b>	<b>0.8%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Interest/Misc	16,517	19,800	19,800	19,800	-	19,800	0
Trans fm 001 Gen Fund	1,981,700	-	-	-	-	-	na
Carry Forward	-	2,001,500	1,998,200	2,018,000	-	2,018,000	0.82
Less 5% Required By Law	-	(1,000)	-	(1,000)	-	(1,000)	0
<b>Total Funding</b>	<b>1,998,217</b>	<b>2,020,300</b>	<b>2,018,000</b>	<b>2,036,800</b>	<b>-</b>	<b>2,036,800</b>	<b>0.8%</b>

**Tourism Capital Projects Fund (758)**

Fund Type: **Special Revenue**

Description: **This fund provides funding for capital projects that promote tourism.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	26,796	-	4,155,000	-	-	-	na
Capital Outlay	-	6,253,400	4,573,400	3,877,200	-	3,877,200	(38.00)
Trans to Tax Collector	-	79,000	79,000	80,000	-	80,000	1.27
Reserves for Contingencies	-	-	-	100,000	-	100,000	na
<b>Total Appropriations</b>	<b>26,796</b>	<b>6,332,400</b>	<b>8,807,400</b>	<b>4,057,200</b>	<b>-</b>	<b>4,057,200</b>	<b>(35.9%)</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Tourist Devel Tax	-	3,950,000	3,920,900	3,989,500	-	3,989,500	1.00
Interest/Misc	48	-	25,000	25,000	-	25,000	na
Trans fm 001 Gen Fund	-	-	221,800	-	-	-	na
Trans fm 184 TDC Promo	1,980,000	2,580,000	2,662,200	50,000	-	50,000	(98.06)
Trans fm 193 TDC Museum Fd	-	-	217,800	-	-	-	na
Carry Forward	-	-	1,953,200	193,500	-	193,500	na
Less 5% Required By Law	-	(197,600)	-	(200,800)	-	(200,800)	1.62
<b>Total Funding</b>	<b>1,980,048</b>	<b>6,332,400</b>	<b>9,000,900</b>	<b>4,057,200</b>	<b>-</b>	<b>4,057,200</b>	<b>(35.9%)</b>

**Amateur Sports Complex (759)**

Fund Type: **Special Revenue**

Description: **This fund accounts for the day-to-day operations of the Amateur Sports Complex.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	-	-	-	-	347,100	347,100	na
Operating Expense	-	-	-	-	791,800	791,800	na
Capital Outlay	-	-	-	-	1,056,000	1,056,000	na
<b>Total Appropriations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,194,900</b>	<b>2,194,900</b>	<b>na</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Trans fm 001 Gen Fund	-	-	-	-	1,728,600	1,728,600	na
Trans fm 184 TDC Promo	-	-	-	-	466,300	466,300	na
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,194,900</b>	<b>2,194,900</b>	<b>na</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**Collier County Street Lighting District (760)**

Fund Type: **Special Revenue**

Description: **The principal revenue source within this fund is ad valorem taxes.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Operating Expense	737,421	883,500	798,500	884,000	-	884,000	0.06
Indirect Cost Reimburs	5,800	6,600	6,600	5,900	-	5,900	(10.61)
Trans to Property Appraiser	7,124	7,500	7,300	7,800	-	7,800	4.00
Trans to Tax Collector	16,604	21,700	19,400	21,800	-	21,800	0.46
Trans to 101 Transp Op Fd	69,900	-	-	-	-	-	na
Reserves for Contingencies	-	80,700	-	85,000	-	85,000	5.33
Reserves for Capital	-	-	-	26,100	-	26,100	na
<b>Total Appropriations</b>	<b>836,848</b>	<b>1,000,000</b>	<b>831,800</b>	<b>1,030,600</b>	<b>-</b>	<b>1,030,600</b>	<b>3.1%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	826,886	866,300	830,000	871,800	-	871,800	0.63
Delinquent Ad Valorem Taxes	413	-	100	-	-	-	na
Miscellaneous Revenues	-	-	11,500	-	-	-	na
Interest/Misc	4,180	-	3,000	-	-	-	na
Trans frm Property Appraiser	961	-	-	-	-	-	na
Trans frm Tax Collector	5,452	-	-	-	-	-	na
Carry Forward	188,600	177,000	189,600	202,400	-	202,400	14.35
Less 5% Required By Law	-	(43,300)	-	(43,600)	-	(43,600)	0.69
<b>Total Funding</b>	<b>1,026,491</b>	<b>1,000,000</b>	<b>1,034,200</b>	<b>1,030,600</b>	<b>-</b>	<b>1,030,600</b>	<b>3.1%</b>

**Pelican Bay Street Lighting District (778)**

Fund Type: **Special Revenue**

Description: **The principal revenue source within these funds is ad valorem taxes.**

Appropriation Unit	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Personal Services	148,540	149,100	152,600	127,200	-	127,200	(14.69)
Operating Expense	223,481	377,700	227,800	290,900	-	290,900	(22.98)
Indirect Cost Reimburs	7,800	11,000	11,000	11,200	-	11,200	1.82
Capital Outlay	38,267	-	-	-	-	-	na
Trans to Property Appraiser	-	10,700	8,000	11,900	-	11,900	11.21
Trans to Tax Collector	10,359	16,700	11,500	14,900	-	14,900	(10.78)
Trans to 322 Pel Bay Cap Fd (H. Irma)	-	-	1,000,000	-	-	-	na
Reserves for Capital	-	968,600	-	1,338,500	-	1,338,500	38.19
Reserves for Cash Flow	-	192,800	-	150,000	-	150,000	(22.20)
<b>Total Appropriations</b>	<b>428,447</b>	<b>1,726,600</b>	<b>1,410,900</b>	<b>1,944,600</b>	<b>-</b>	<b>1,944,600</b>	<b>12.6%</b>
Revenue	FY 2017 Actual	FY 2018 Adopted	FY 2018 Forecast	FY 2019 Current	FY 2019 Expanded	FY 2019 Adopted	FY 2019 Change
Ad Valorem Taxes	515,793	564,400	541,800	585,000	-	585,000	3.65
Miscellaneous Revenues	-	-	4,300	-	-	-	na
Interest/Misc	13,288	2,500	11,000	2,500	-	2,500	0
Trans frm Tax Collector	3,401	-	-	-	-	-	na
Advance/Repay fm 322 Pel Bay Cap	-	-	-	1,000,000	-	1,000,000	na
Carry Forward	1,136,300	1,188,100	1,240,300	386,500	-	386,500	(67.47)
Less 5% Required By Law	-	(28,400)	-	(29,400)	-	(29,400)	3.52
<b>Total Funding</b>	<b>1,668,782</b>	<b>1,726,600</b>	<b>1,797,400</b>	<b>1,944,600</b>	<b>-</b>	<b>1,944,600</b>	<b>12.6%</b>

**Collier County Government  
Fiscal Year 2019 Fund Budget Summary**

**SHIP Grants (791)**

Fund Type: **Special Revenue**

Description: **Grant funds used to provide affordable housing strategies such as impact fee waivers and deferrals, housing rehabilitation and down payment/closing cost assistance.**

<b>Appropriation Unit</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Personal Services	177,999	-	287,300	-	-	-	na
Operating Expense	32,957	-	-	-	-	-	na
Grants and Aid	1,033,349	-	3,628,400	-	-	-	na
Remittances	481,107	-	2,437,400	-	-	-	na
<b>Total Appropriations</b>	<b>1,725,411</b>	<b>-</b>	<b>6,353,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Revenue</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Forecast</b>	<b>FY 2019 Current</b>	<b>FY 2019 Expanded</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Change</b>
Intergovernmental Revenues	4,465,403	-	5,737,300	-	-	-	na
Miscellaneous Revenues	538,094	-	593,600	-	-	-	na
Interest/Misc	34,293	-	22,200	-	-	-	na
<b>Total Funding</b>	<b>5,037,791</b>	<b>-</b>	<b>6,353,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

## Appendix to the Collier County Adopted Budget Fiscal Year 2018-2019

The following pages comprise the appendix to the Collier County Adopted Budget for the Fiscal Year 2018-2019. The appendix consists of the following components:

Glossary of Commonly Used Terms	Page 2
Glossary of Commonly Used Acronyms	Page 7
Statistical Data*	Page 10

\*The Collier County Comprehensive Annual Financial Report (CAFR) is prepared each year by the Clerk of Courts Financial Office, independent of the County Office of Management and Budget. The CAFR for Fiscal Year 2018-2019 cannot be considered final until it is presented to the Board of County Commissioners; this is not expected to take place until March 2019. As such, the statistical data from the CAFR for the Fiscal Year 2017-2018 has been included.

## Glossary of Commonly Used Terms

**2007 State of Florida Property Tax Limiting Legislation:** Refers to the June 2007 Legislation enacted by the Florida Legislature which requires local governments to reduce ad valorem taxes to below the level of taxes levied in fiscal year 2006-2007 based upon certain formulas proffered by the legislation.

**2008 State of Florida Property Tax Limiting Legislation:** This one-time legislation required the Roll-Back Millage Rate to include the impact of Amendment 1.

### -A-

**Accrual Basis:** The recording of the financial effects on a government of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions, events or circumstances occur, rather than only in the periods in which cash is received or paid by the government.

**Adopted Budget:** The budget as approved by the Board of County Commissioners after two public hearings prior to the beginning of each new fiscal year.

**Ad Valorem Tax:** A tax based on the value of real or tangible personal property.

**Agency:** A major governmental branch. The County Manager and Constitutional Officers serve as agency heads.

**Aggregate Millage Rate:** A "theoretical" millage rate based on the total County taxable value required to raise all County levied taxes, including dependent districts and Municipal Service Taxing Districts (MSTDs), but not including voter approved debt issues.

**Amendment 1 (State-wide voter referendum on January 29, 2008):** Provided an extra \$25,000 Homestead Exemption; a \$25,000 exemption on tangible personal property; and, provided for transportability of "Save-Our-Homes" legislation which limits increases in taxable value to 3% annually.

**Appropriation:** An authorization by the Board of County Commissioners to spend public funds for a specific purpose.

**Appropriation Unit:** A major category of expenditures such as personal services, operating expenses, capital outlay, transfers, contributions and reserves.

**Article V:** The portion of the Florida Constitution that covers funding for the judicial system.

**Arbitrage:** In government finance, the most common occurrence of arbitrage involves the investment of the proceeds from the sale of tax-exempt securities in a taxable money market instrument that yields a higher rate, resulting in interest revenue in excess of interest costs. If bond proceeds are not expended in accordance with spend down requirements the excess interest earnings (arbitrage) must be rebated to the Internal Revenue Service.

**Arbitrage Services:** Services provided by the County's Arbitrage consultant designed to monitor the expenditure of capital bond proceeds in a timely manner to determine whether there were excess interest earnings in accordance with Internal Revenue Service regulations.

**Assessed Valuation:** The value placed on a given property by the Property Appraiser. State law requires that the assessed value be equal to the market value of the property.

### -B-

**Balanced Budget:** A budget in which revenues equal expenditures.

**Board of County Commissioners (BCC):** The legislative body of county government, which in Collier County consists of, five Commissioners elected by district.

**Bond:** A certificate of debt issued by a government or corporation guaranteeing payment of the original investment plus interest by a specified future date.

**Budget:** A summary of planned revenues and expenditures for a given period of time. The County is required to prepare and adopt a budget each fiscal year.

**Budget Highlights:** Explanations of changes or major issues affecting the budget.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**Budget Amendment:** A change to the fiscal year adopted budget, which may increase or decrease a fund total. A budget may be amended during the fiscal year by the governing body and/or management, in accordance with procedures specified by law and/or administrative rules and regulations.

-C-

**Capital Improvement:** The new construction of, or improvements to existing buildings, roads or other long-lived facilities.

**Capital Improvement Element (CIE):** The section of the state mandated Growth Management Plan which includes a plan for the construction of various public facilities needed to maintain a given service level for the expected population of the County over the next five years.

**Capital Lease:** Contractual agreements which are termed "leases", but which in substance amount to purchase contracts for equipment and machinery.

**Capital Outlay:** Appropriation unit that includes all expenditures for equipment, vehicles, machinery, etc. that has a cost of \$1,000 or greater.

**Capitalization:** The process of converting capital fixed assets from expenses to assets.

**Carry Forward:** (Fund Balance) Unspent money at the end of a fiscal year available for use in the next fiscal year to fund expenditures or reserves.

**Commercial Paper:** A competitive short-term loan-financing alternative issued at a variable interest rate. Commercial paper generally offers low cost borrowing, flexible terms and repayment schedules, and a more simplified application process than other instruments used to finance capital and other governmental projects.

**Community Redevelopment Agency (CRA) Bank Loan:** Specialized competitive bank financing benefiting the County's Bayshore/ Gateway CRA with loan proceeds used for private land acquisition purposes within the District.

**Constitutional Officers:** Independently elected county officials mandated by the Florida Constitution. These include the Property Appraiser, Tax Collector, Supervisor of Elections, Sheriff and Clerk of the Court.

**Contingency Reserve:** Money set aside for emergencies or other unforeseen, unbudgeted expenditures.

**Contract Agencies:** Independent organizations, primarily social service agencies, which have a contract with the County to provide services to County residents in return for receiving some funding from the County.

**Contributions:** A grant provided by the County to another government or non-profit agency which provides services to Collier County residents.

**Current Service:** An existing program or service. The current service budget is the amount necessary to continue to provide existing programs.

-D-

**Debt Service:** Payment of interest, principal and other associated costs to County creditors.

**Deficit:** The excess of expenditures over revenues during a fiscal year.

**Department:** The basic organizational unit of the County, which provides a specific service.

**Depreciation:** Expiration in the service life of fixed assets attributable to wear and tear, deterioration, action of physical elements, inadequacy and obsolescence.

**Division:** An organizational unit composed of departments that are responsible for a major governmental function.

-E-

**Enterprise Fund:** A fund established to account for activities operated in a manner similar to a private business enterprise. The County's Utility Division and Solid Waste Department operations are accounted for in this way.

**Expanded Service:** A new program or an enhancement to an existing program. The expanded service budget includes the costs to provide new services and enhancements to existing services approved by the BCC.

**Expenditure:** Money spent to receive a good or service.

-F-

**Collier County Government**  
**Fiscal Year 2019 Adopted Budget**

**Fiduciary Funds:** Trust or Agency funds that account for assets held by the County as a trustee or agent for individuals, private organizations and other governmental units.

**Fiscal Year:** A 12-month period used to plan for the use of an organization's funds. By state law, the County's fiscal year runs from October 1 through September 30 of the following year.

**Fixed Asset:** Assets of a long-term character such as land, buildings, and improvements other than buildings, machinery, equipment and furniture whose cost is in excess of a specific amount and whose life expectancy is in excess of one year.

**Full-Time Equivalent (FTE):** The number of approved positions equated to a full-time basis (e.g., two half-time positions equal one full-time equivalent position).

**Fund:** A financial unit used to account for activities of a similar purpose or with a common revenue source.

**Fund Balance:** (Carry Forward). A fund's current assets less current liabilities at fiscal year end. In governmental funds, this is also equal to revenues less expenses for the fiscal year.

-G-

**General Fund:** The fund that accounts for most county-wide general government activities and is supported by ad valorem taxes.

**General Long Term Debt:** The long term debt associated with a governmental type fund. Long term debt legally payable from general revenues and backed by the full faith and credit of a governmental unit.

**General Obligation Bonds:** Bonded indebtedness relying on the general credit worthiness of the issuing government for repayment rather than a specific revenue source pledged for repayment.

**Goals:** Written statements that reflect the broad, general purpose of a program.

**Governmental Fund:** A broad category of funds used to account for general government operations. The General Fund, Special Revenue Funds, Capital Funds and Debt Service Funds are all types of Governmental Funds.

**Grant:** A contribution of assets (usually cash) by one governmental unit or other organization to another. Typically, these contributions are made to local governments for a specified purpose by the state or federal government.

-H-

**Homestead Exemption:** A deduction of up to \$25,000 from the assessed value of property occupied by the owner and designated as his primary residence.

-I-

**Impact Fees:** Fees assessed during the construction process that are used to offset the costs of providing growth related infrastructure.

**Indirect Service Charge:** Charging for services based on a cost allocation method rather than billing as service is rendered. The County uses an indirect service charge to reimburse the General Fund for general and administrative services provided to other funds.

**Infrastructure:** The basic facilities required for the functioning of a community such as roads, bridges, water and sewer service, etc.

**Internal Service Fund:** A fund used to account for operations providing goods or services primarily to other government departments on a reimbursement basis.

-J-

**Job Bank Employee:** Pool of temporary pre-qualified employees maintained by the County and available for hire by various County Divisions, Agencies and Constitutional Offices.

-L-

**Levy:** To impose a tax, special assessment or charge.

**Line Item Budget:** A budget that lists each expenditure category (salary, materials, contractual services, etc.) separately, along with the dollar amount budgeted for each specified category.

-M-

**Major Fund:** A major fund is defined as those funds whose revenues, expenditures/expenses, assets or liabilities are at least 10 percent of the

**Collier County Government**  
**Fiscal Year 2019 Adopted Budget**

total for their fund category (governmental or enterprise) and 5 percent of the aggregate of all governmental and enterprise funds in total.

**Mandate:** Any action or responsibility required by law or so ordered by a court.

**Mill:** One thousandth of one dollar. One tenth of one cent.

**Millage Neutral:** A budget prepared with a General Fund millage rate equal to the rate in the prior year adopted budget.

**Millage Rate:** The amount of ad valorem tax, expressed in mills, to be paid on each dollar of a property's taxable value.

**Modified Accrual:** A governmental fund – type measurement focus whereby revenues and other financial resources are recognized when they become susceptible to accrual, i.e. when they become both measurable and available to finance expenditures of the current period. Available means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the fund liability is incurred.

**Municipal Service Taxing District (MSTD):** A district established to provide a service typically found in a city or town to an area outside city limits (unincorporated area).

**MSTD General Fund:** The Special Revenue Fund that accounts for municipal type services in the unincorporated areas of Collier County, which is supported principally by ad valorem taxes. Services provided through this fund include Growth Planning, Parks and Recreation, Law Enforcement, and Zoning and Building Code Enforcement.

-O-

**Object Code:** A numerical code identifying a basic revenue or expense account (line item).

**Objectives:** Specific items to be accomplished in the short term (year).

**Ombudsman:** A government official charged with investigating citizens' complaints against the government.

**Operating Budget:** The total budget for on-going operations.

**Operating Expenses:** Appropriation unit accounting for most non-salary costs to provide on-going services.

-P-

**Personal Services:** Appropriation unit accounting for employee salary and fringe benefit costs.

**Program Budget:** A budget whose focus is on a distinct program or service delivery rather than on classes of expenditures.

**Property Tax (Ad Valorem Tax):** A tax levied on the value of real or tangible personal property.

**Proprietary Funds:** Funds operated like a private business that charge user fees including Enterprise and Internal Service Funds.

-R-

**Referendum:** The submission of a proposed public measure to direct popular vote.

**Reserve:** Money set aside or saved for future use or a specific purpose.

**Revenue:** Financial resources received from taxes, user charges and other levels of government such as state revenue sharing.

**Revenue Bonds:** Bonded indebtedness that pledges a specific revenue source for repayment. Revenue bonds do not require voter approval under state law.

**Rolled Back Rate:** The millage rate based on the current year's taxable value, exclusive of new construction, that will raise the same number of tax dollars as the previous year.

-S-

**Special Revenue Funds:** Used to account for specific revenue sources that are legally or administratively restricted to expenditures for specific purposes. Building permit fees and gas taxes are examples of revenues accounted for in Special Revenue Funds.

**Special Master:** A Special Master is a person who meets the minimum qualifications set forth in the local jurisdiction enabling ordinance and who is authorized to hear and decide cases involving violations of local codes and ordinances.



**Strategic Planning:** A method of priority setting based on establishing short and long-term goals, objectives and implementation plans.

-T-

**Tax Increment Financing (TIF):** Tax increment revenues are all new property tax revenues generated by new developments or assessments, which increase the existing tax base within the designated redevelopment area.

**Tax Neutral:** A budget prepared with a General Fund Millage Rate that will raise the same amount of ad valorem revenue as the prior year adopted budget.

**Tax Roll:** The list of properties, and their values, subject to tax for the coming year.

**Tentative Budget:** The proposed budget subject to revision and final adoption by the Board of County Commissioners.

**Transfer:** Money moved from one fund to another.

**Trust Fund:** A fund used to account for assets held in a trustee capacity.

-U-

**Unfunded Requirement (UFR):** Description for a program, initiative or personnel request which is not recommended for funding within the proposed fiscal year budget but may receive funding consideration by the Board of County Commissioners during the budget process prior to final adoption from excess or surplus funds.

**User Fees:** Money paid for a service by the recipient of that service. Examples include utility charges, ambulance fees and parking fees.

## Glossary of Commonly Used Acronyms

TERM	STANDS FOR
<b>ACE</b>	Agency Wide Calendar and E-mail
<b>ADA</b>	Americans with Disabilities Act
<b>AED</b>	Automatic External Defibrillator
<b>AHCA</b>	Agency for Health Care Administration
<b>AIMS</b>	Agency Wide Issue Management System
<b>ALS</b>	Advanced Life Support
<b>APU</b>	Auxiliary Power Unit
<b>ASR</b>	Aquifer Storage and Recovery
<b>ASUG</b>	SAP User's Group
<b>ATMS</b>	Advanced Traffic Management System
<b>AUIR</b>	Annual Update and Inventory Report
<b>AV</b>	Aviation
<b>BA</b>	Budget Amendment
<b>BCB</b>	Big Cypress Basin
<b>BCC</b>	Board of County Commissioners
<b>CAD</b>	Computer Aided Design
<b>CAFR</b>	Comprehensive Annual Financial Report
<b>CAT</b>	Collier Area Transit
<b>CBOD</b>	Carbonaceous Biochemical Oxygen Demand
<b>CCFCD</b>	Collier County Fire Control District
<b>CCR</b>	Communication and Customer Relations
<b>CCTV</b>	Collier County Television
<b>CDBG</b>	Community Development Block Grant
<b>CDES</b>	Community Development and Environmental Services
<b>CDPlus</b>	Community Development Plus (Permitting software application)
<b>CEB</b>	Code Enforcement Board
<b>CERT</b>	Community Emergency Response Teams
<b>CIE</b>	Capital Improvement Element
<b>CIP</b>	Capital Improvement Program
<b>CJIS</b>	Criminal Justice Informational System
<b>COA</b>	Certificate of Adequate Public Facilities
<b>COLA</b>	Cost of Living Adjustment

TERM	STANDS FOR
<b>COPS</b>	Community Oriented Policing Services
<b>CR</b>	County Road
<b>CRS</b>	Community Rating System
<b>CRA</b>	Community Redevelopment Agency
<b>CRM</b>	Customer Relationship Management
<b>DCA</b>	Department of Community Affairs
<b>DP</b>	Data Processing
<b>DRI</b>	Development of Regional Impact
<b>DUI-DOT</b>	Driving Under the Influence – Department of Transportation
<b>EAC</b>	Environmental Advisory Council
<b>EMS</b>	Emergency Medical Services
<b>ERTS</b>	Electronic Radio Transmission System
<b>ERU</b>	Equivalent Residential Unit
<b>FAA</b>	Federal Aviation Administration
<b>FAC</b>	Florida Association of Counties
<b>FDEP</b>	Florida Department of Environmental Protection
<b>FDOT</b>	Florida Department of Transportation
<b>FDNR</b>	Florida Department of Natural Resources
<b>FEMA</b>	Federal Emergency Management Agency
<b>FOG</b>	Fat, Oil, and Grease
<b>FPL</b>	Florida Power & Light
<b>FTE</b>	Full Time Equivalent
<b>FY</b>	Fiscal Year
<b>GAAP</b>	General Accepted Accounting Principles
<b>GFOA</b>	Government Finance Officers Association
<b>GGCC</b>	Golden Gate Community Center
<b>GIS</b>	Geographical Information System
<b>GMP</b>	Growth Management Plan
<b>GPS</b>	Global Positioning System
<b>HAVA</b>	Help America Vote Act
<b>HCE</b>	Health Care for the Elderly
<b>HCRA</b>	Health Care Responsibility Act

## Glossary of Commonly Used Acronyms

<b>TERM</b>	<b>STANDS FOR</b>
<b>HUI</b>	Housing and Urban Improvement
<b>IAQ</b>	Indoor Air Quality
<b>ICMA</b>	International City/County Management Association
<b>IT</b>	Information Technology
<b>IQ</b>	Irrigation Quality
<b>LDC</b>	Land Development Code
<b>LIP</b>	Low Income Program
<b>MCSE</b>	Microsoft Certified Systems Engineer
<b>MGD</b>	Million Gallons per Day
<b>MIS</b>	Management Information System
<b>MOT</b>	Maintenance of Traffic
<b>MOU</b>	Memorandum of Understanding
<b>MPO</b>	Metropolitan Planning Organization
<b>MRP</b>	Maintenance Rating Program
<b>MSBU</b>	Municipal Services Benefit Unit
<b>MSTBU</b>	Municipal Services Taxing and Benefit Unit
<b>MSTD</b>	Municipal Services Taxing District
<b>MSTU</b>	Municipal Services Taxing Unit
<b>NCH</b>	Naples Community Hospital
<b>NCRP</b>	North Collier Regional Park
<b>NCRWRF</b>	North County Regional Water Reclamation Facility
<b>NCWRF</b>	North County Water Reclamation Facility
<b>NELAC</b>	National Environmental Laboratory Accreditation Conference
<b>NIM</b>	Neighborhood Information Meeting
<b>NIMS</b>	National Incident Management System
<b>NPDES</b>	National Pollutant Discharge Elimination System
<b>NVRA</b>	National Voter Registration Act of 1993 (aka Motor Voter Act)
<b>OMB</b>	Office of Management and Budget
<b>OSHA</b>	Occupational Safety and Health Administration

<b>TERM</b>	<b>STANDS FOR</b>
<b>PA</b>	Property Appraiser
<b>PC</b>	Personal Computer
<b>PILT</b>	Payment in Lieu of Taxes
<b>PLAN</b>	Physician Led Access Network
<b>PSA</b>	Public Service Announcement
<b>PTI</b>	Public Technologies Incorporated
<b>PUD</b>	Planned Unit Development
<b>QA/QC</b>	Quality Assurance/Quality Control
<b>QTI</b>	Qualified Target Industries
<b>RCP</b>	Radio Communications Program
<b>RFP</b>	Request for Proposal
<b>RLSA</b>	Rural Land Stewardship Area
<b>ROW</b>	Right-of-Way
<b>RSVP</b>	Retired and Senior Volunteer Program
<b>SAN</b>	Storage Area Network
<b>SAP</b>	Systems Application Project (The County's financial management system)
<b>SAVE</b>	Support, Alimony, Visitation and Enforcement
<b>SCADA</b>	Supervisory Control and Data Acquisition System
<b>SCOOT</b>	Split, Cycle and Offset Optimization Technique (traffic system)
<b>SCRWRF</b>	South County Regional Water Reclamation Facility
<b>SCRWTP</b>	South County Regional Water Treatment Plant
<b>SCWRF</b>	South County Water Reclamation Facility
<b>SFWMD</b>	South Florida Water Management District
<b>SHIP</b>	State Housing Initiative Program
<b>SONET</b>	Synchronous Optimal Network
<b>SQG</b>	Small Quantity Generator
<b>SR</b>	State Road
<b>SRF</b>	State Revolving Fund
<b>SFWMD</b>	Southwest Florida Water Management District

## Glossary of Commonly Used Acronyms

<b>TC</b>	Tax Collector
<b>TCMA</b>	Transportation Concurrency Management Area
<b>TD</b>	Transportation Disadvantaged
<b>TDC</b>	Tourist Development Council
<b>TDR</b>	Transfer of Development Rights
<b>TDS</b>	Total Dissolved Solids
<b>TECM</b>	Transportation Engineering and Construction Management
<b>TRIM</b>	Truth in Millage
<b>UBCS</b>	Utility Billing and Customer Service
<b>UF/IFAS</b>	University of Florida Institute of Food and Agricultural Sciences
<b>UFR</b>	Unfunded Requirement
<b>UPS</b>	Uninterruptible Power Source
<b>USEPA</b>	United States Environmental Protection Agency
<b>VA</b>	Veterans Administration
<b>VHF</b>	Very High Frequency
<b>VOCA</b>	Victim of Crime Act
<b>VSIP</b>	Voluntary Separation Incentive Program
<b>WIC</b>	Women, Infants, Children
<b>WTP</b>	Water Treatment Plant
<b>WWTP</b>	Wastewater Treatment Plant

## Statistical Section

(Unaudited)

Statistical schedules differ from financial statements because they usually cover more than one fiscal year and may present non-accounting data. These schedules reflect social and economic data, and financial trends of Collier County, Florida.

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*Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.*

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
NET POSITION BY COMPONENT  
LAST TEN FISCAL YEARS  
(accrual basis of accounting)  
(amounts expressed in thousands)  
(unaudited)**

	Fiscal Year					Fiscal Year				
	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008
<b>Governmental Activities:</b>										
Net investme	\$ 1,257,685	\$ 1,225,520	\$ 1,217,176	\$ 1,207,751	\$ 1,198,971	\$ 1,187,298	\$ 1,172,121	\$ 1,169,052	\$ 1,131,617	\$ 1,032,553
Restricted	336,922	327,968	298,360	223,526	221,501	226,934	253,977	232,571	240,247	295,012
Unrestricted	(24,011)	2,478	13,109	169,633	152,790	147,188	147,080	189,911	192,442	199,031
<b>Total governm</b>	<b>\$ 1,570,596</b>	<b>\$ 1,555,966</b>	<b>\$ 1,528,645</b>	<b>\$ 1,600,910</b>	<b>\$ 1,573,262</b>	<b>\$ 1,561,420</b>	<b>\$ 1,573,178</b>	<b>\$ 1,591,534</b>	<b>\$ 1,564,306</b>	<b>\$ 1,526,596</b>
<b>Business-type Activities:</b>										
Net investme	\$ 741,912	\$ 723,000	\$ 714,239	\$ 705,065	\$ 668,160	\$ 650,684	\$ 643,777	\$ 635,702	\$ 653,320	\$ 658,865
Restricted	32,619	35,760	31,511	29,749	34,379	34,199	38,002	37,795	31,227	30,165
Unrestricted	168,602	169,287	165,128	185,420	196,050	194,389	177,939	169,514	149,422	113,761
<b>Total busines</b>	<b>\$ 943,133</b>	<b>\$ 928,047</b>	<b>\$ 910,878</b>	<b>\$ 920,234</b>	<b>\$ 898,589</b>	<b>\$ 879,272</b>	<b>\$ 859,718</b>	<b>\$ 843,011</b>	<b>\$ 833,969</b>	<b>\$ 802,791</b>
<b>Primary Government:</b>										
Net investme	\$ 1,999,597	\$ 1,948,520	\$ 1,931,415	\$ 1,912,816	\$ 1,867,131	\$ 1,837,982	\$ 1,815,898	\$ 1,804,754	\$ 1,784,937	\$ 1,691,418
Restricted	369,541	363,728	329,871	253,275	255,880	261,133	291,979	270,366	271,474	325,177
Unrestricted	144,591	171,765	178,237	355,053	348,840	341,577	325,019	359,425	341,864	312,792
<b>Total primary</b>	<b>\$ 2,513,729</b>	<b>\$ 2,484,013</b>	<b>\$ 2,439,523</b>	<b>\$ 2,521,144</b>	<b>\$ 2,471,851</b>	<b>\$ 2,440,692</b>	<b>\$ 2,432,896</b>	<b>\$ 2,434,545</b>	<b>\$ 2,398,275</b>	<b>\$ 2,329,387</b>

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
CHANGE IN NET POSITION  
LAST TEN FISCAL YEARS  
(accrual basis of accounting)  
(amounts expressed in thousands)  
(unaudited)**

	Fiscal Year					Fiscal Year				
	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008
<b>Expenses</b>										
<b>Governmental activities:</b>										
General government	\$ 108,388	\$ 104,188	\$ 93,644	\$ 92,176	\$ 95,941	\$ 94,227	\$ 103,045	\$ 100,483	\$ 113,906	\$ 112,720
Public safety	225,360	205,347	174,874	177,267	171,210	165,782	173,286	179,276	182,962	183,288
Transportation	75,589	70,560	70,296	71,623	69,275	73,000	81,383	76,603	64,601	65,980
Culture and recreation	51,889	49,526	45,117	41,630	41,453	42,507	44,205	46,871	45,727	43,435
Other activities	41,899	48,256	45,621	39,171	43,067	51,057	39,991	40,937	45,367	49,135
Interest on long-term debt	11,294	12,077	12,912	12,674	16,129	16,412	19,797	19,475	20,492	21,446
Total governmental activities expenses	\$ 514,419	\$ 489,954	\$ 442,464	\$ 434,541	\$ 437,075	\$ 442,985	\$ 461,707	\$ 463,645	\$ 473,055	\$ 476,004
<b>Business-type activities:</b>										
Water and Sewer	\$ 144,850	\$ 130,792	\$ 122,858	\$ 112,643	\$ 114,041	\$ 102,642	\$ 104,333	\$ 103,272	\$ 90,042	\$ 85,503
Solid Waste	43,664	39,271	36,411	33,787	32,760	29,618	28,000	27,416	30,774	30,024
Emergency Medical Services	28,644	26,529	24,094	23,208	21,545	21,792	22,657	23,073	22,478	22,935
Airport Authority	4,905	4,402	4,771	3,764	4,439	4,601	4,458	4,382	3,895	5,082
Mass Transit	11,354	11,333	10,416	10,306	10,111	9,925	10,187	9,617	8,974	9,419
Total business-type activities expenses	233,417	212,327	198,550	183,708	182,896	168,578	169,635	167,760	156,163	152,963
Total primary government expenses	\$ 747,836	\$ 702,281	\$ 641,014	\$ 618,249	\$ 619,971	\$ 611,563	\$ 631,342	\$ 631,405	\$ 629,218	\$ 628,967
<b>Program Revenues</b>										
<b>Governmental activities:</b>										
Charges for services:										
General government	\$ 33,377	\$ 35,184	\$ 34,240	\$ 34,662	\$ 36,080	\$ 31,388	\$ 33,919	\$ 29,281	\$ 32,257	\$ 36,468
Public safety	24,240	25,276	25,227	21,765	19,735	16,743	15,554	16,385	11,940	12,545
Transportation	2,024	4,880	1,094	959	1,045	880	715	829	3,101	3,936
Culture and recreation	8,192	8,393	8,685	7,943	8,416	9,126	9,093	8,267	9,830	8,429
Other activities	1,467	1,230	4,237	2,661	3,667	4,941	2,296	1,557	1,620	7,541
Operating Grants and Contributions	26,539	26,387	35,521	31,444	20,921	22,892	19,503	31,884	21,948	20,202
Capital Grants and Contributions	38,124	36,818	29,986	28,945	28,280	20,279	19,347	25,762	24,867	52,303
Total governmental activities program revenues	133,963	138,168	138,990	128,379	118,144	106,249	100,427	113,965	105,563	141,424
<b>Business-type activities:</b>										
Charges for services:										
Water and Sewer	135,045	123,856	116,645	107,924	109,176	103,042	105,858	101,062	104,927	100,030
Solid Waste	45,209	41,918	39,121	35,368	34,585	34,275	33,769	33,568	32,922	36,495
Emergency Medical Services	11,812	13,161	12,327	9,922	10,335	10,249	8,980	10,759	9,114	8,941
Airport Authority	3,734	3,073	3,350	2,589	3,021	2,805	2,938	2,519	2,353	3,547
Mass Transit	1,267	1,225	1,719	1,641	1,450	1,360	1,290	1,145	1,101	1,074
Operating Grants and Contributions	5,025	4,435	5,142	3,077	3,914	2,948	4,378	4,448	3,235	4,393
Capital Grants and Contributions	26,993	25,367	21,165	30,662	24,953	17,818	14,307	10,385	18,147	23,333
Total business-type activities program revenues	229,085	213,035	199,469	191,183	187,434	172,497	171,520	163,886	171,799	177,813
Total primary government program revenues	363,048	351,203	338,459	319,562	305,578	278,746	271,947	277,851	277,362	319,237
Net (expense)/revenue:										
Governmental activities	(380,456)	(351,786)	(303,474)	(306,162)	(318,931)	(336,736)	(361,280)	(349,680)	(367,492)	(334,580)
Business-type activities	(4,332)	708	919	7,475	4,538	3,919	1,885	(3,874)	15,636	24,850
Total primary government net expense	\$ (384,788)	\$ (351,078)	\$ (302,555)	\$ (298,687)	\$ (314,393)	\$ (332,817)	\$ (359,395)	\$ (353,554)	\$ (351,856)	\$ (309,730)

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
CHANGE IN NET POSITION  
LAST TEN FISCAL YEARS  
(accrual basis of accounting)  
(amounts expressed in thousands)  
(unaudited)**

**General Revenues and Other Changes in Net Position**

**Governmental Activities:**

Taxes:										
Property taxes	\$ 312,633	\$ 281,136	\$ 259,779	\$ 244,404	\$ 249,352	\$ 248,232	\$ 261,630	\$ 299,389	\$ 313,290	\$ 327,245
Gas taxes	21,799	20,478	19,547	18,556	18,229	18,525	18,311	18,415	18,456	18,860
Sales taxes	41,799	40,659	38,573	35,786	32,168	29,713	28,364	26,927	26,779	30,004
Tourist taxes	21,961	21,838	21,188	19,137	16,183	14,898	13,884	12,857	12,345	14,796
Other taxes	7,478	7,280	7,322	7,840	9,403	9,997	10,155	10,039	12,241	4,051
State revenue sharing	11,602	11,100	10,589	9,657	8,792	8,233	8,310	7,854	7,927	8,976
Interest income	3,574	4,891	5,069	2,599	1,496	2,430	3,888	4,665	11,455	33,730
Miscellaneous	9,714	5,976	17,510	13,333	9,063	7,397	11,498	8,022	12,066	10,642
Special item - registry bond	-	-	-	-	-	-	-	-	3,239	(3,288)
Transfers, net	(14,793)	(14,250)	(14,192)	(13,185)	(13,912)	(14,447)	(13,117)	(11,259)	(12,596)	(28,348)
<b>Total governmental activities</b>	<b>\$ 415,767</b>	<b>\$ 379,108</b>	<b>\$ 365,385</b>	<b>\$ 338,127</b>	<b>\$ 330,774</b>	<b>\$ 324,978</b>	<b>\$ 342,923</b>	<b>\$ 376,909</b>	<b>\$ 405,202</b>	<b>\$ 416,668</b>

**Business-type Activities:**

Interest income	1,379	2,011	2,209	1,301	712	1,106	1,609	1,569	2,395	5,716
Miscellaneous	126	200	94	68	154	82	96	88	551	77
Transfers, net	14,793	14,250	14,192	13,184	13,912	14,447	13,117	11,259	12,596	28,348
<b>Total business-type activities</b>	<b>16,298</b>	<b>16,461</b>	<b>16,495</b>	<b>14,553</b>	<b>14,778</b>	<b>15,635</b>	<b>14,822</b>	<b>12,916</b>	<b>15,542</b>	<b>34,141</b>
<b>Total primary government</b>	<b>\$ 432,065</b>	<b>\$ 395,569</b>	<b>\$ 381,880</b>	<b>\$ 352,680</b>	<b>\$ 345,552</b>	<b>\$ 340,613</b>	<b>\$ 357,745</b>	<b>\$ 389,825</b>	<b>\$ 420,744</b>	<b>\$ 450,809</b>

**Change in Net Position**

Governmental activities	\$ 35,311	\$ 27,322	\$ 61,911	\$ 31,965	\$ 11,843	\$ (11,758)	\$ (18,357)	\$ 27,229	\$ 37,710	\$ 82,088
Business-type activities	11,966	17,169	17,414	22,028	19,316	19,554	16,707	9,042	31,178	58,991
<b>Total primary government</b>	<b>\$ 47,277</b>	<b>\$ 44,491</b>	<b>\$ 79,325</b>	<b>\$ 53,993</b>	<b>\$ 31,159</b>	<b>\$ 7,796</b>	<b>\$ (1,650)</b>	<b>\$ 36,271</b>	<b>\$ 68,888</b>	<b>\$ 141,079</b>



**COLLIER COUNTY, FLORIDA  
GOVERNMENTAL ACTIVITIES TAX REVENUES BY SOURCE  
LAST TEN FISCAL YEARS  
(amounts expressed in thousands)  
(unaudited)**

<b>Fiscal Year</b>	<b>Property Tax</b>	<b>Gas Tax</b>	<b>Sales Tax</b>	<b>Tourist Tax</b>	<b>Other Taxes (1)</b>	<b>Total</b>
2008	327,245	18,860	30,004	14,796	4,051	394,956
2009	313,290	18,456	26,779	12,345	12,241	383,111
2010	299,389	18,415	26,927	12,857	10,039	367,627
2011	261,630	18,311	28,364	13,884	10,155	332,344
2012	248,232	18,525	29,713	14,898	9,997	321,365
2013	249,352	18,229	32,168	16,183	9,403	325,335
2014	244,404	18,556	35,786	19,137	7,840	325,723
2015	259,779	19,547	38,573	21,188	7,322	346,409
2016	281,136	20,478	40,659	21,838	7,280	371,391
2017	312,633	21,799	41,799	21,961	7,478	405,670

(1) Pursuant to the Uniform Accounting System direction from the State of Florida, the Communications Services Tax was shown with fees, fines and charges for services for fiscal years prior to 2009. This tax is no longer included beginning in 2009.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
FUND BALANCES OF GOVERNMENTAL FUNDS  
LAST TEN FISCAL YEARS**  
(modified accrual basis of accounting)  
(amounts expressed in thousands)  
(unaudited)

	Fiscal Year	
	2009	2008
<b>General fund</b>		
Reserved	\$ 8,962	\$ 6,602
Unreserved	38,924	61,953
Total general fund	\$ 47,886	\$ 68,555
<b>All other governmental funds</b>		
Reserved	\$105,991	\$142,728
Unreserved, reported in:		
Special revenue funds	114,208	128,966
Debt service funds	1,587	1,951
Capital projects funds	140,544	160,736
Total all other governmental funds	\$ 362,330	\$ 434,381

	2017	2016	2015	2014	2013	2012	2011	2010
<b>General fund <sup>(1)</sup></b>								
Nonspendable	\$ 3,386	\$ 3,675	\$ 3,546	\$ 19,843	\$ 15,744	\$ 12,914	\$ 11,805	\$ 9,460
Restricted	2,440	264	345	125	96	110	-	-
Committed	-	-	-	-	-	-	-	-
Assigned	1,598	1,674	1,299	850	813	952	1,114	2,182
Unassigned	54,805	53,961	55,002	57,781	56,497	57,091	54,459	59,705
Total general fund	\$ 62,229	\$ 59,574	\$ 60,192	\$ 78,599	\$ 73,150	\$ 71,067	\$ 67,378	\$ 71,347
<b>All other governmental funds</b>								
Nonspendable	\$ 2,385	\$ 3,055	\$ 3,112	\$ 53,544	\$ 46,049	\$ -	\$ -	\$107,626
Restricted	328,447	324,334	293,281	242,981	223,700	209,352	229,546	232,699
Committed	32,759	26,069	25,663	27,349	29,810	47,406	48,445	48,764
Assigned	33,822	28,644	30,800	28,391	36,364	80,771	79,556	34,215
Unassigned	-	(89)	(514)	(62,085)	(55,212)	(48,944)	(40,258)	23,192
Total all other governmental funds	\$ 397,413	\$ 382,013	\$ 352,342	\$ 290,180	\$ 280,711	\$ 288,585	\$ 317,289	\$ 446,496

(1) In Fiscal Year 2011, the County implemented GASB 54 under which governmental fund balances are reported as nonspendable, restricted, committed, assigned and unassigned.

As part of the implementation, the governmental fund balances for Fiscal Year 2010 were re-classified.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS  
LAST TEN FISCAL YEARS  
(modified accrual basis of accounting)  
(amounts expressed in thousands)**

	Fiscal Year					Fiscal Year				
	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008
<b>Revenues:</b>										
Taxes	\$ 355,885	\$ 322,915	\$ 300,341	\$ 282,315	\$ 285,765	\$ 284,124	\$ 296,640	\$ 333,554	\$ 348,780	\$ 357,656
Licenses, permits and impact fees	59,217	61,033	51,319	40,631	35,168	30,436	23,695	28,920	25,950	54,052
Intergovernmental	86,656	83,949	92,818	89,392	83,667	79,402	74,453	86,445	69,883	77,452
Charges for services	34,008	38,362	37,172	35,149	32,435	30,739	27,855	27,122	35,928	40,699
Fines and forfeitures	2,263	2,708	2,866	3,252	3,712	4,205	3,882	5,730	5,916	3,786
Interest income	3,233	4,440	4,606	2,393	1,406	2,197	3,602	4,306	11,256	33,580
Special assessments	4,350	3,746	3,132	2,922	2,924	3,035	2,725	2,848	2,853	2,942
Miscellaneous	8,705	6,600	16,063	11,553	4,833	4,664	10,565	6,380	11,344	10,667
<b>Total revenues</b>	<b>554,317</b>	<b>523,753</b>	<b>508,317</b>	<b>467,607</b>	<b>449,910</b>	<b>438,802</b>	<b>443,417</b>	<b>495,305</b>	<b>511,910</b>	<b>580,834</b>
<b>Expenditures:</b>										
Current:										
General government	89,193	84,599	78,147	73,739	75,725	73,812	79,499	82,409	95,689	96,898
Public safety	197,762	177,375	167,788	163,169	153,566	151,858	160,890	165,017	168,592	175,743
Physical environment	12,465	15,283	16,157	11,276	13,790	22,870	14,251	9,974	10,608	9,314
Transportation	41,003	36,011	36,992	38,789	37,170	42,176	50,741	43,677	41,171	48,253
Economic environment	8,199	11,061	9,159	9,265	14,436	14,393	7,841	11,122	12,125	12,619
Human services	15,058	14,038	13,151	12,367	12,254	10,988	13,075	12,116	11,277	12,855
Culture and recreation	42,889	40,886	37,523	34,114	33,744	34,253	35,745	37,569	37,212	36,456
Debt service:										
Principal	21,439	20,743	20,039	18,510	25,125	31,602	36,493	34,274	48,085	43,080
Interest	11,908	12,713	13,555	14,177	17,565	18,149	20,933	20,340	21,498	21,816
Redemption of debt	5,588	-	-	-	-	-	-	-	-	-
Payment to refunding bond escrow	-	-	-	2,086	132	-	-	-	-	-
Other fiscal charges	48	19	21	173	2,165	1,082	434	891	116	165
Capital outlay	80,495	67,198	62,186	63,613	61,278	49,406	38,726	69,809	176,681	285,809
<b>Total expenditures</b>	<b>526,047</b>	<b>479,926</b>	<b>454,718</b>	<b>441,278</b>	<b>446,950</b>	<b>450,589</b>	<b>458,628</b>	<b>487,198</b>	<b>623,054</b>	<b>743,008</b>
Excess (deficit) of revenues over (under) expenditures	28,270	43,827	53,599	26,329	2,960	(11,787)	(15,211)	8,107	(111,144)	(162,174)

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS  
LAST TEN FISCAL YEARS  
(modified accrual basis of accounting)  
(amounts expressed in thousands)**

<b>Other financing sources (uses):</b>																			
Bonds issued	\$	-	\$	-	\$	89,780	\$	73,805	\$	131,525	\$	24,620	\$	59,895	\$	13,244	\$	6,215	
Notes issued		5,293		-		-		-		-		-		-		-		-	
Premiums on bonds issued		-		-		-		2,082		17,192		2,050		844		-		31	
Payment to refunding escrow		-		-		(89,622)		(73,747)		(150,550)		(26,593)		(59,893)		-		-	
Capital leases		-		-		1,915		-		236		-		-		-		-	
Loans issued		-		-		-		-		-		-		-		13,500		69,391	
Sale of capital assets		155		306		595		314		233		313		70		248		301	245
Insurance proceeds		339		796		379		316		300		270		384		310		753	208
Transfers in		117,833		121,654		196,026		97,854		90,637		91,524		107,167		105,394		143,275	144,824
Transfers out		(133,834)		(137,530)		(208,760)		(110,052)		(102,061)		(103,738)		(118,037)		(114,905)		(155,888)	(163,075)
Total other financing sources (uses)		(10,214)		(14,774)		(9,845)		(11,410)		(8,751)		(13,228)		(10,339)		(8,107)		15,185	57,839
Special item - registry bond		-		-		-		-		-		-		-		-		3,239	(3,288)
Net change in fund balances	\$	18,056	\$	29,053	\$	43,754	\$	14,919	\$	(5,791)	\$	(25,015)	\$	(25,550)	\$	-	\$	(92,720)	(107,623)
Debt service as a percentage of noncapital expenditures		7.50%		8.11%		8.56%		9.25%		11.66%		12.67%		13.78%		13.30%		15.61%	14.23%

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY  
LAST TEN FISCAL YEARS  
(amounts expressed in thousands)  
(unaudited)**

<b>Fiscal Year Ended September 30</b>	<b>Residential Property</b>	<b>Personal Property</b>	<b>Centrally Assessed Property</b>	<b>Less: Tax Exempt</b>	<b>Total Taxable Assessed Value</b>	<b>Total Direct Tax Rate</b>	<b>Estimated Actual Taxable Value</b>	<b>Assessed Value as a Percentage of Actual Value<sup>1</sup></b>
2008	88,819,491	2,321,048	226	8,575,874	82,564,891	4.1064	91,140,765	100%
2009	86,949,935	2,430,996	202	10,718,166	78,662,967	4.1246	89,381,133	100%
2010	77,359,174	2,444,323	202	9,826,950	69,976,749	4.4236	79,803,699	100%
2011	67,947,039	2,259,654	171	8,770,667	61,436,197	4.4151	70,206,864	100%
2012	64,464,592	2,248,702	187	8,510,911	58,202,570	4.4149	66,713,481	100%
2013	64,723,621	2,240,098	184	8,471,142	58,492,761	4.4126	66,963,903	100%
2014	66,977,907	2,198,734	152	8,539,021	60,637,772	4.1592	69,176,793	100%
2015	71,149,974	2,186,145	195	8,739,269	64,597,045	4.1582	73,336,314	100%
2016	76,970,360	2,353,841	134	9,235,508	70,088,827	4.1572	79,324,335	100%
2017	91,067,675	2,448,008	246	9,905,936	83,609,993	4.1562	93,515,929	100%

Property is assessed as of January 1, and taxes based on these assessments are levied and become due on the following November 1. Therefore, assessments and levies applicable to a certain tax year are collected in the fiscal year ending during the next succeeding calendar year.

<sup>1</sup>The basis of assessed value required by the state is 100% of actual value including tax exemptions.

Source: Property Appraiser Recapitulation Report

**COLLIER COUNTY, FLORIDA  
PROPERTY TAX RATES - ALL DIRECT AND OVERLAPPING GOVERNMENTS  
LAST TEN FISCAL YEARS  
(unaudited)**

Fiscal Year	Collier County				Other		
	General Fund	Special Revenue Funds	Debt Service Funds	Total	County School District	Independent Districts	Total
2008	3.1469	0.7362	0.2233	4.1064	5.3510	1.2792	10.7366
2009	3.1469	0.7528	0.2249	4.1246	4.9090	1.2784	10.3120
2010	3.5645	0.7225	0.1366	4.4236	5.2390	1.3243	10.9869
2011	3.5645	0.6926	0.1580	4.4151	5.6990	1.3299	11.4440
2012	3.5645	0.7627	0.0877	4.4149	5.5270	1.2202	11.1621
2013	3.5645	0.7555	0.0926	4.4126	5.5760	1.2395	11.2281
2014	3.5645	0.5873	0.0074	4.1592	5.6900	1.2228	11.0720
2015	3.5645	0.5860	0.0077	4.1582	5.5800	1.1853	10.9235
2016	3.5645	0.5856	0.0071	4.1572	5.4800	1.1331	10.7703
2017	3.5645	0.6030	0.0293	4.1968	5.1220	1.1832	10.5020

Basis for property tax rates is 1 mill per \$1,000 of assessed value. Property is assessed as of January 1 and taxes based on those assessments are levied according to the tax rate in effect that tax year and become due on November 1. Therefore, assessments and levies applicable to a certain tax year are collected in the fiscal year ending during the following calendar year.

Sources: Property Appraiser Recapitulation Report  
Collier County Adopted Budget

**COLLIER COUNTY, FLORIDA  
PRINCIPAL TAXPAYERS COUNTY-WIDE  
2017 TAX ROLL  
(unaudited)**

Owner/Taxpayer	2017			2008		
	Property Taxes Levied	Rank	Percent of Total Taxes Levied	Property Taxes Levied	Rank	Percent of Total Taxes Levied
Florida Power & Light Company	\$ 2,793,975	1	0.29%	\$ 2,417,987	1	0.26%
HHR Naples LLC	1,847,154	2	0.19%	1,665,595	2	0.19%
The Moorings, Inc.	1,262,515	3	0.13%	765,781	9	0.09%
Marco Hotel, LLC	1,187,242	4	0.12%	-	-	-
PR Mercato LLP	1,156,071	5	0.12%	-	-	-
CC-Naples Inc	954,948	6	0.10%	953,906	5	-
Lee County Electric Co-Op, Inc.	882,758	7	0.09%	-	-	-
Coastland Center, LLC	727,790	8	0.08%	923,227	7	-
Wal-Mart Stores East LP	723,006	9	0.08%	680,599	10	-
Randall D. Bellestri Liv Trust	683,200	10	0.07%	-	-	-
Century Link	-	-	-	1,299,028	3	0.15%
City National Bank of Miami	-	-	-	983,659	4	0.12%
Collier HMA, Inc.	-	-	-	952,328	6	0.00%
Naples HMA, Inc.	-	-	-	920,995	8	0.00%
<b>Total</b>	<b>\$ 12,218,657</b>		<b>1.27%</b>	<b>\$ 11,563,105</b>		<b>0.80%</b>
<b>Total Property Taxes Levied</b>	<b>\$ 953,364,493</b>			<b>\$ 922,849,721</b>		

Amounts for taxpayers with similar names have not been combined.  
 Source: Property Appraiser's taxpayer listing in order of taxes levied.  
 Property Appraiser Recapitulation Report.  
 Both documents requested from Vicky Downs, Property appraiser ... vdowns@collierappraiser.com

**COLLIER COUNTY, FLORIDA  
PROPERTY TAX LEVIES AND COLLECTIONS  
LAST TEN FISCAL YEARS**  
(amounts expressed in thousands)  
(unaudited)

Fiscal Year Ended September 30	Total Tax Levy for Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years	Total Collections to Date	
		Amount	Percentage of Levy		Amount	Percentage of Levy
2008	343,906	325,722	94.7%	1,191	326,913	95.1%
2009	329,070	312,096	94.8%	2,546	314,642	95.6%
2010	314,176	297,953	94.8%	1,355	299,308	95.3%
2011	275,704	260,961	94.7%	482	261,443	94.8%
2012	261,137	247,749	94.9%	542	248,291	95.1%
2013	262,037	248,648	94.9%	1,197	249,845	95.3%
2014	255,354	243,137	95.2%	615	243,752	95.5%
2015	271,893	259,121	95.3%	78	259,199	95.3%
2016	295,304	281,138	95.2%	-	281,138	95.2%
2017	328,706	312,557	95.1%	-	312,557	95.1%

Source: Tax Collector Annual Report



**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
RATIOS OF OUTSTANDING DEBT BY TYPE  
LAST TEN FISCAL YEARS  
(amounts expressed in thousands)  
(unaudited)**

Fiscal Year	Governmental Activities				Business-type Activities			Total Primary Government	Percentage of Personal Income <sup>1</sup>	Per Capita <sup>1</sup>
	Limited General Obligation Bonds <sup>2</sup>	Revenue Bonds <sup>2</sup>	Loans and Notes Payable	Capital Leases	Revenue Bonds <sup>2</sup>	Loans and Notes Payable	Capital Leases			
2008	27,830	394,145	103,461	752	158,885	103,903	618	789,594	4.39%	2,522
2009	36,719	377,940	89,590	599	153,980	106,935	492	766,255	3.86%	2,442
2010	29,162	421,285	19,690	439	148,983	106,509	636	726,704	3.68%	2,302
2011	14,280	402,040	16,914	269	144,014	99,517	387	677,421	3.54%	2,126
2012	9,340	376,275	10,224	412	138,825	92,438	175	627,689	3.23%	1,914
2013	4,155	362,780	7,923	323	109,642	111,787	40	596,650	2.97%	1,794
2014	3,765	349,845	7,081	230	94,470	113,013	1,222	569,626	2.59%	1,680
2015	3,355	331,520	6,401	1,519	88,874	104,475	1,074	537,218	2.19%	1,618
2016	2,930	312,340	5,845	937	72,832	95,707	1,247	491,838	1.91%	1,499
2017	2,490	292,440	5,072	316	68,930	87,519	865	457,632	1.63%	1,279

<sup>1</sup>See the Schedule of Demographic and Economic Statistics for personal income and population data.

<sup>2</sup>The outstanding debt amounts do not include any bond premiums which are included in the information provided in the notes to the financial statements.

**COLLIER COUNTY, FLORIDA**

**LEGAL DEBT MARGIN INFORMATION  
AS OF SEPTEMBER 30, 2017  
(unaudited)**

The Constitution of the State of Florida, Florida Statute 200.181 and Collier County set no legal debt limit.

**DIRECT, OVERLAPPING AND UNDERLYING GOVERNMENTAL ACTIVITIES DEBT  
AS OF SEPTEMBER 30, 2017  
(unaudited)**

	Debt Outstanding	Estimated Percentage Applicable Based on Population (1)	Estimated Share of Overlapping Debt
<b><u>Direct Debt (2):</u></b>			
Limited General Obligation Bonds	\$ 2,499,190	100.00%	\$ 2,499,190
Gas Tax Bonds (3)	96,800,405	100.00%	96,800,405
Special Obligation Bonds (3)	209,501,809	100.00%	209,501,809
Capital Leases (3)	315,801	100.00%	315,801
Notes Payable (3)	5,072,089	100.00%	5,072,089
<b>Subtotal, Direct Debt</b>	<b>314,189,294</b>		<b>314,189,294</b>
<b><u>Overlapping Debt:</u></b>			
N/A	-	0.00%	-
<b><u>Underlying Debt:</u></b>			
City of Naples (4)	6,986,000	6.05%	422,653
City of Marco Island (5)	9,780,866	4.95%	484,153
City of Everglades (6)	-	0.11%	-
<b>Subtotal, Underlying Debt</b>	<b>16,766,866</b>		<b>906,806</b>
<b>Total Direct, Overlapping and Underlying Debt</b>	<b>\$ 330,956,160</b>		<b>\$ 315,096,100</b>

- (1) Population numbers obtained from [www.florida-demographics.com/cities\\_by\\_population](http://www.florida-demographics.com/cities_by_population).  
(2) Outstanding debt amounts do not include bond premiums.  
(3) Totals consist of more than one issuance.  
(4) Governmental activities debt outstanding amount obtained from the City of Naples.  
(5) Governmental activities debt outstanding amount obtained from the City of Marco Island.  
(6) Governmental activities debt outstanding amount obtained from the City of Everglades.

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
PLEGDED-REVENUE COVERAGE  
LAST TEN FISCAL YEARS**  
(amounts expressed in thousands)  
(unaudited)

**Governmental Activities:**

Fiscal Year	Gas Tax Bonds				Special Obligation Bonds(4)				
	Gas Tax Collections	Debt Service		Coverage	Legally Available Non-Ad Valorem Collections(5)	Debt Service		Coverage	
		Principal	Interest			Principal	Interest		
2008	\$ 18,860	\$ 6,490	\$ 8,089	1.29	\$ -	\$ -	\$ -	N/A	
2009	18,456	6,660	7,922	1.27	-	-	-	N/A	
2010	18,415	6,935	7,645	1.26	-	-	-	N/A	
2011	18,312	7,185	7,399	1.26	76,416	1,545	2,597	18.45	
2012	18,525	7,505	7,077	1.27	82,866	4,265	4,265	9.71	
2013	18,229	7,855	6,453	1.27	86,640	9,695	7,249	5.11	
2014	18,556	8,040	4,018	1.54	91,043	9,145	9,674	4.84	
2015	19,547	9,440	3,697	1.49	102,375	8,885	9,426	5.59	
2016	20,478	9,900	3,242	1.56	107,268	9,280	9,020	5.86	
2017	21,799	10,195	2,939	1.66	108,577	9,705	8,591	5.93	

**Business-type Activities:**

Fiscal Year	Water and Sewer Revenue Bonds						
	Water/ Sewer Charges and Other(1)	Less: Operating Expenses(2)	Net Available Revenue	Debt Service		Coverage(3)	
				Principal	Interest		
2008	\$ 105,416	\$ 49,707	\$ 55,709	\$ 4,745	\$ 7,527	4.54	
2009	107,127	49,766	57,361	4,905	7,358	4.68	
2010	101,830	50,893	50,937	5,274	6,843	4.20	
2011	106,839	60,107	46,732	4,969	6,711	4.00	
2012	104,164	58,155	46,009	5,189	6,494	3.94	
2013	105,682	68,916	36,766	5,422	6,268	3.15	
2014	109,514	69,710	39,804	5,967	3,986	4.00	
2015	118,066	74,344	43,722	6,073	3,639	4.50	
2016	125,456	84,474	40,982	3,986	2,841	6.00	
2017	136,064	93,924	42,140	3,902	2,818	6.27	

(1) Operating revenues plus other income; gain on disposal of assets and investment market value, capital grants and contributions and transfers in are not included.

(2) Total operating expenses, excluding depreciation and amortization; loss on disposal of assets and investment market value, interest expense and transfers out are not included.

(3) Net available revenue divided by total bonded debt service requirements for the County Water and Sewer District.

(4) Special Obligation Bonds were first issued in FY-2010, debt service payments commenced in FY-2011.

(5) The revenues that comprise the legally available non-ad valorem revenues are defined by bond documents; these revenues include Sales Tax and certain impact fees.

**COLLIER COUNTY, FLORIDA  
DEMOGRAPHIC AND ECONOMIC STATISTICS  
LAST TEN FISCAL YEARS  
(unaudited)**

Fiscal Year	Population(1)	Personal Income(2)	Per Capita Personal Income(3)	Median Age(4)	School Enrollment(5)	Unemployment Rate(6)
2008	332,854	17,990,169,000	57,446	44.8	42,721	5.5%
2009	333,032	19,846,737,000	63,276	45.1	42,534	10.0%
2010	331,800	19,739,453,000	62,559	45.2	42,716	12.2%
2011	321,520	19,127,928,000	60,049	45.9	42,921	11.4%
2012	323,785	19,446,631,000	59,264	46.9	43,238	9.3%
2013	329,849	20,075,468,000	60,391	47.1	43,789	7.2%
2014	339,642	22,033,344,000	64,872	47.4	44,415	6.3%
2015	348,777	24,571,667,000	73,869	47.5	45,228	5.2%
2016	353,936	25,763,656,000	78,473	47.9	47,289	4.9%
2017	360,846	28,038,843,000	78,473	48.2	49,394	3.6%

Sources:

- (1) [www.colliergov.net/your-government/divisions-a-e/comprehensive-planning/population-and-demographics](http://www.colliergov.net/your-government/divisions-a-e/comprehensive-planning/population-and-demographics)
- (2) [www.bebr.ufl.edu/data/localities/125/county](http://www.bebr.ufl.edu/data/localities/125/county)
- (3) [www.bebr.ufl.edu/data/localities/120/county](http://www.bebr.ufl.edu/data/localities/120/county)
- (4) [www.bebr.ufl.edu/data/localities/196/county](http://www.bebr.ufl.edu/data/localities/196/county)
- (5) [www.collierschools.com/Page/349](http://www.collierschools.com/Page/349)
- (6) [www.floridajobs.org](http://www.floridajobs.org)

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
PRINCIPAL EMPLOYERS  
(unaudited)**

Employer	2017			2008		
	Employees	Rank	Percent of Total County Employment	Employees	Rank	Percent of Total County Employment
Collier County Public Schools	5,523	1	3.86%	6,685	1	5.59%
NCH Healthcare System	4,315	2	3.02%	3,007	2	2.52%
Collier County Government (excl. Sheriff)	2,270	3	1.59%	2,984	3	2.50%
Arthex, Inc	2,250	4	1.57%	-	-	-
Collier County Sheriff's Office	1,405	5	0.98%	1,273	6	1.07%
Publix Supermarkets	1,247	6	0.87%	2,214	4	1.85%
Ritz Carlton Hotel	1,100	7	0.77%	-	-	-
Seminole Casino - Immokalee	1,000	8	0.70%	-	-	-
JW Marriott - Marco Island	870	9	0.61%	743	7	0.62%
Naples Grande Beach Resort (1)	235	10	0.16%	605	9	0.51%
Other employers	122,901		85.88%	101,978		85.35%
<b>Totals</b>	<b>143,116</b>		<b>100.00%</b>	<b>119,489</b>		<b>100.00%</b>

(1) The Naples Grande Beach Resort property has also operated as the Registry Resort and the Waldorf Astoria Naples in recent years.

Sources:

Southwest Florida Economic Development Alliance

Collier County Public Schools

NCH Healthcare System

Publix Corporate Office

Arthex, Inc.

2016 Collier County Budget Book

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
BUDGETED FULL-TIME EQUIVALENT COUNTY EMPLOYEES BY FUNCTION <sup>(1)</sup>  
LAST TEN FISCAL YEARS  
(unaudited)**

	Fiscal Year									
	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008
<b>Function:</b>										
General government	1,351	1,262	1,217	1,216	1,203	1,222	1,219	1,252	1,342	1,398
Public safety	1,112	1,124	1,096	1,072	1,061	1,061	1,062	1,053	1,064	1,085
Physical environment	73	70	69	67	67	69	66	66	69	74
Transportation	219	211	192	187	187	199	213	234	257	281
Economic environment	29	26	27	28	26	28	27	22	22	20
Human services	58	56	56	53	51	50	50	54	55	56
Culture and recreation	324	304	298	294	289	293	293	308	328	363
Water and Sewer	410	384	342	340	342	344	344	335	335	358
Solid Waste	31	28	27	28	29	27	27	27	27	27
Emergency Medical Services	194	193	193	172	172	172	172	183	185	201
Airport Authority	15	15	14	14	16	16	16	16	16	15
Collier Area Transit	4	4	3	3	3	3	1	1	1	1
<b>Total</b>	<b>3,820</b>	<b>3,677</b>	<b>3,534</b>	<b>3,474</b>	<b>3,446</b>	<b>3,484</b>	<b>3,490</b>	<b>3,551</b>	<b>3,701</b>	<b>3,879</b>

<sup>(1)</sup> Includes the Board of County Commissioners and the Constitutional Officers

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
OPERATING INDICATORS BY FUNCTION  
LAST TEN FISCAL YEARS  
(unaudited)**

Function:	Fiscal Year									
	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008
<b>Police:</b>										
Physical arrests	8,269	9,359	9,347	11,277	11,277	11,297	20,180	13,310	15,671	20,226
Parking violations	1,068	867	931	964	1,182	1,175	1,479	1,283	1,297	843
Traffic violations	15,473	14,462	16,355	19,868	22,211	19,237	19,680	22,051	28,308	49,831
<b>Fire:</b>										
Fires reported	**	31	82	37	52	46	468	498	533	586
Emergency responses (exclude fires)	**	839	1,093	1,080	1,024	764	569	825	760	756
Number of calls answered	795	870	1,175	1,117	1,076	810	1,037	1,323	1,293	1,342
<b>Transportation:</b>										
Collier Area Transit ridership	996,687	1,082,519	1,177,029	1,181,530	1,361,294	1,207,866	1,154,702	1,064,910	1,109,710	1,166,358
Street resurfacing (lane miles)	38	34	34	80	78	142	131	85	97	52
<b>Culture and recreation:</b>										
Beach parking stickers issued	149,490	139,828	134,051	181,878	122,415	114,778	312,144	98,093	132,218	80,542
Library circulation	2,193,351	2,349,418	2,302,017	2,578,588	2,578,589	2,768,648	2,760,427	2,969,238	3,034,439	3,000,394
<b>Water:</b>										
New connections	1,951	2,023	2,204	1,878	1,417	1,189	921	909	704	553
<b>Wastewater:</b>										
Average daily sewage treatment (thousands of gallons)	18,554,937	17,863,860	17,090,074	17,150,000	16,954,000	15,834,000	14,747,000	14,326,000	13,769,205	15,558,000

\*\* - Due to the consolidation of Fire Districts, this information is no longer being tracked.

Sources:

- Police-Collier County Sheriff's Department
- Fire-Collier County Bureau of Emergency Services, Greater Naples Fire District
- Transportation-Collier County Alternative Transportation, Road and Bridge
- Culture and Recreation-Collier County Parks and Recreation, Public Library
- Water-Collier County Utility Billing
- Wastewater-Collier County Wastewater

**Collier County Government  
Fiscal Year 2019 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
CAPITAL ASSET STATISTICS BY FUNCTION  
LAST TEN FISCAL YEARS  
(unaudited)**

Function:	Fiscal Year									
	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008
<b>Public Safety:</b>										
Police stations	7	7	7	7	7	7	7	7	7	7
Patrol units	270	274	276	276	275	275	275	275	275	275
<b>Fire:</b>										
Fire stations	4	4	4	4	3	3	3	3	3	2
<b>Highways and streets:</b>										
Streets (miles)	1,161	1,159	1,149	1,151	1,184	1,184	1,184	1,184	1,184	1,184
Streetlights	5,074	5,182	4,958	4,958	4,868	4,781	4,759	4,701	4,485	3,767
Traffic signals	374	365	360	370	353	297	295	283	283	224
<b>Culture and recreation:</b>										
Parks acreage	1,521	1,521	1,521	1,521	1,521	1,520	1,511	1,473	1,473	1,440
Parks	61	61	61	61	61	61	60	59	59	56
Swimming pools	8	8	8	8	8	8	8	8	8	7
Tennis courts	45	45	45	45	45	45	45	45	45	45
Community centers	9	9	9	8	8	8	8	8	8	8
Libraries	10	10	10	10	10	10	10	10	10	9
Number of volumes in libraries	557,188	567,248	605,408	683,237	692,229	673,131	741,389	797,823	797,978	647,484
<b>Water:</b>										
Number of customers	66,010	61,830	59,443	57,548	55,878	54,190	53,181	51,796	51,499	51,136
Water mains (miles)	1,067	1,015	986	925	888	888	886	886	886	870
Maximum daily capacity (per 1,000 gallons)	32,243,000	33,877,000	31,376,000	30,460,000	30,120,000	29,988,000	29,616,000	28,368,000	33,339,865	30,956,261
<b>Wastewater:</b>										
Sanitary sewers (miles)	1,085	1,021	1,028	1,030	1,081	1,116	1,115	1,095	1,081	1,053
Primary and secondary drainage facilities	289	294	306	306	305	305	303	303	303	303

Police-Collier County Sheriff's Department

Fire-Collier County Bureau of Emergency Services

Highway and Streets-Collier County Traffic Operations, Transportation Engineering, Road and Bridge

Culture and Recreation-Collier County Public Library, Parks and Recreation

Water-Collier County Water, Utility Billing

Wastewater-Collier County Stormwater, Wastewater