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CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a) *(This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.)*

Collier County's Five-Year Consolidated Plan for the period FY 2016-2020, identified several strategies to address the County's affordable housing, community development, and homelessness needs. In order to address the highest priority needs, the County identified the following goals in the Strategic Plan: (1) provide public services, (2) improve public infrastructure, (3) improve public and other facilities, (4) provide assistance and education to homebuyers, (5) affordable housing for homeownership, (6) affordable rental housing, (7) CHDO Set-Aside, (8) emergency housing and services for the homeless, (9) rapid re-housing and homelessness prevention, (10) HMIS Support, and (11) program administration.

For PY 17/18, the second year of the Consolidated Plan period, Collier County made significant strides in meeting the strategic plan objectives. Collier County expended an estimated \$3,466,249 of CDBG, HOME, and ESG funding on activities meeting its strategic plan goals and assisted approximately 1,770 persons, 93 households, and constructed/rehabilitated 25 housing units. In PY 17/18, Collier County was able to fund projects that directly addressed specific strategic plan goals including:

Affordable Housing - Rental

- The Collier County Community and Human Services Division (CHS) funded a Tenant Based Rental Assistance program (TBRA) which is operated by the Collier County Housing Authority (CCHA). The program provided rent subsidies to 27 low-income households.
- CHS closed out two rental projects that where construction was completed in PY 16/17. These projects are the Big Cypress Housing Corporation (BCHC) construction of a total of 18 single family rental homes in Hatcher's Preserve community in Immokalee, 10 of which were completed in PY 17/18, and a Community Assisted & Supported Living (CASL) project that included the rehabilitation of 6 rental units for persons with disabilities during PY 17/18.

Affordable Housing – Homeowner

- CHS implemented a Down Payment Assistance Program that assisted two (2) households with the acquisition of their first home.
- Habitat for Humanity completed three (3) activities, including land acquisition and infrastructure improvements, that benefitted a total of 70 households at multiple locations within the County.

Non-Housing Community Development

- CHS awarded funding to Legal Aid Services, Boys and Girls Club of Collier County (BGCCC), United Cerebral Palsy (UCP), and Child Advocacy Center of Collier Count to provide services to victims of abuse and violence, persons with disabilities, and children. In PY 17/18, 942 persons benefitted from public service activities.

- CHS had one public facilities project completed during PY 17/18 assisting 405 persons.
- CHS has several public facilities and public infrastructure projects nearing completion for which beneficiaries will be reported in the PY 18/19 CAPER.

Homeless

- CHS provided funds to the Shelter for Abused Women and Children for security improvements and operations and to NAMI for Rapid Re-Housing / Homelessness Prevention activities. During PY 17/18 approximately 423 persons were served through the Shelter for Abused Women and Children and 3 persons received assistance through the County's Rapid Re-Housing and Homelessness Prevention activity.
- The County also provided funds for HMIS support.

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Assess how the jurisdiction’s use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

Collier County had tremendous success in addressing its affordable housing and public service priorities.

Although some housing projects were not closed out in this program year, the County made significant efforts on housing rehabilitation, new construction, and infrastructure projects in support of affordable housing. Collier County has worked with four key, high performing subrecipients (Habitat for Humanity of Collier County, CASL, Big Cypress Housing, and the Collier County Housing Authority) to carry out these activities.

Meaningful accomplishments have also been made in providing public services to low income residents. Programs have been completed that provide transportation services, after-school activities, legal aid, and family safety programs.

In addition, one multi-year public facility activity was completed and closed out in PY 17/18. Three other public facility activities will be completed by early 2019 and reported in the next CAPER.

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CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted). 91.520(a)

	CDBG	HOME	ESG
White	537	62	226
Black or African American	181	23	50
Asian	3	0	1
American Indian or American Native	0	0	4
Native Hawaiian or Other Pacific Islander	2	0	4
Total	723	85	285
Hispanic	333	68	154
Not Hispanic	390	17	131

Table 2 – Table of assistance to racial and ethnic populations by source of funds

Narrative

To best serve its residents, Collier County’s housing and community development programs are open to all eligible low- and moderate-income applicants. According to the American Community Survey 2012-2016 five year estimates, the County’s racial/ethnic composition is primarily White at 88% followed by African Americans at 7.5%, and Asian at 1.5%. It is important to note that 27% of Collier County’s population is of Hispanic or Latino origin. In line with population trends, the majority of persons benefitting from Collier County’s housing and community development programs are either White (74% of beneficiaries) and/or Hispanic (50% of beneficiaries).

Race/ethnicity numbers are reported by projects able to collect such information. Infrastructure projects qualify by low-mod data (at least 51% of target area must be low mod) and are typically unable to collect race/ethnicity data. The table below only represents projects able to collect race/ethnicity data most likely through an application process, therefore total race/ethnicity numbers will not equal total persons served reported in this CAPER.

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	CDBG	2,404,328	*2,829,355
HOME	HOME	1,067,926	437,604
ESG	ESG	183,318	*199,290

*Includes Prior Year Funds **Table 3 - Resources Made Available**

Narrative

Going into PY 17/18, Collier County had available a cumulative total of \$3,655,572 of entitlement resources (CDBG, HOME, and ESG), including available program income and uncommitted carried forward from previous program years. PY 17/18 funds available totaled \$2,404,328 of CDBG funds, \$1,067,926 of HOME funds, and \$183,318 of ESG funds. This CAPER reports on all projects that expended funds in the program year, including prior year projects from 2014, 2015, and 2016, therefore the County expended more funds than shown available during the program year.

Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
BAYSHORE CRA	7	26	Implement housing and community development activities in the Bayshore CRA target area to support the national objectives of providing decent affordable housing and a suitable living environment.
City of Naples	9	5	Implement housing and community development activities city-wide to support the national objectives of providing decent affordable housing and a suitable living environment.
Countywide	56	32	Implement housing and community development activities county-wide to support the national objectives of providing decent affordable housing and a suitable living environment.
IMMOKALEE-LOW INCOME CENSUS TRACT AREA	28	37	Implement housing and community development activities in Immokalee to support the national objectives of providing a suitable living environment.

Table 4 – Identify the geographic distribution and location of investments

Narrative

During the program year, the County anticipated spending 28% of its HUD allocations in Immokalee, 9% of its funds in the City of Naples, 7% in the Bayshore CRA, and 56% of its funds on a Countywide basis, serving exclusively low- and moderate-income individuals.

A brief description of the activities carried out during the program year in each target area is included below:

- Immokalee –funds were used for public infrastructure in support of housing in Faith Landing, engineering, design, and construction of sidewalks in the Immokalee CRA, and transportation and staffing funding for the Boys and Girls Club of Collier County.
- Naples –funds were used for sidewalk improvements in River Park.
- Bayshore CRA –funds were used for construction of public infrastructure improvements, including stormwater activities.
- Countywide –funds were used on a Countywide basis for public service activities to serve low-and moderate income individuals. Services include legal aid services to victims of abuse and violence, transportation funding for the United Cerebral Palsy Free To Be Me service, and staffing funding for a family safety program.

Collier County targets resources in low-moderate income census block groups to meet regulatory requirements for CDBG grant funds and to target the highest need areas whenever possible. Through an organized financial tracking system and through data tracking, the County ensures that at least 70% of its annual CDBG allocation benefits low-to moderate-income persons.

The Immokalee target area has four census tracts primarily of very-low and low-income, migrant farmworking families and other low-income service workers. This target area has a high concentration of poverty at 44% according to the American Community Survey with a median household income of of \$26,684.

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

Collier County seeks to leverage grant funds with other public and private resources to meet the needs of the community. Collier County routinely emphasizes to applicants the need to leverage federal funds with local funds to stretch the benefit of the federal dollars. These efforts have been successful and projects funded under CDBG, HOME, and ESG have substantially exceeded accomplishments that could not have been achieved from federal funds alone.

The County requires applicants for entitlement funds to outline any leveraged funds, and offers bonus points in the award process for the degree to which this is achieved. Also, in the application process, the County rewards collaborative projects with additional points, which may also constitute leverage. Collier County has further added leverage of funds as a performance indicator for the CHS Department and it is published and tracked in the County budget documents.

During the program year, subrecipients commit their own funds through match requirements or additional funds to complete their projects.

In addition, the County administers other grant programs which allow for the HUD Entitlement funding to be leveraged with other public and private resources. Below is how federal resources from HUD are leveraged:

- The County uses State Housing Initiatives Partnership (SHIP) funds along with federal funds for purchase assistance for first time homebuyers;
- CDBG funds help leverage private foundation funds and other private funding sources along with State resources for affordable housing and public service projects; and
- ESG sub-recipients are required to provide a dollar for dollar match for the grant.

Match Requirements

CDBG Match

Although there is no official match requirement in the CDBG program, in most cases, other funds, such as private funds received through donors or fund raising activities, commercial loans, tax funds, and construction materials donated labor, are used to supplement and defray project costs.

HOME Match

The HOME program requires a 25% local match for any HOME funds drawn. The State of Florida has the State Housing Initiative Partnership (SHIP) Program that local entitlement counties and cities are able to use as match for HOME. Collier County has designated a portion of their SHIP as local match for the HOME program. Those designated SHIP Mortgage Loan Agreements provide for the recapture of funds

in accordance with HOME requirements. Recaptured funds will be designated as HOME Funds for future expenditures. CHDO's are required to provide match for their projects.

ESG Match

The ESG contracts are matched by applicant donations, in-kind contributions, other state and local funds, as well as private and foundation donations. ESG sub-recipients can match with volunteer hours.

Use of Publicly Owned Land

During this reporting period, the County did not use any publicly owned land or property located within the jurisdiction to address the needs identified in the plan.

Fiscal Year Summary – HOME Match	
1. Excess match from prior Federal fiscal year	\$ 327,729.69
2. Match contributed during current Federal fiscal year	\$ 0.00
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	\$ 327,729.69
4. Match liability for current Federal fiscal year	\$ 96,629.43
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	\$ 231,100.26

Table 5 – Fiscal Year Summary - HOME Match Report

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Match Contribution for the Federal Fiscal Year								
Project No. or Other ID	Date of Contribution	Cash (non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated labor	Bond Financing	Total Match
NA	0	0	0	0	0	0	0	0

Table 6 – Match Contribution for the Federal Fiscal Year

	Program Income				
	Balance on hand at beginning of reporting period	Amount received during reporting period	Total amount expended during reporting period	Amount expended for TBRA	Balance on hand at end of reporting period
HOME	\$83,414	\$0.00	\$0.00	\$0.00	\$83,414
CDBG	\$0.00	\$14,200	\$14,200	\$0.00	\$0.00

Table 7 – Program Income

Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period						
	Total	Minority Business Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Contracts						
Number	7				1	6
Dollar Amount	\$587,968.34				\$7,865.10	\$580,103.24
Sub-Contracts						
Number						
Dollar Amount						
	Total	Women Business Enterprises	Male			
Contracts						
Number	7		7			
Dollar Amount	\$587,968.34		\$587,968.34			
Sub-Contracts						
Number						
Dollar Amount						

Table 8 - Minority Business and Women Business Enterprises

Minority Owners of Rental Property – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted						
	Total	Minority Property Owners				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0

Table 9 – Minority Owners of Rental Property

Relocation and Real Property Acquisition – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition						
Parcels Acquired		11		\$499,900		
Businesses Displaced		0		0		
Nonprofit Organizations Displaced		0		0		
Households Temporarily Relocated, not Displaced		0		0		
Households Displaced	Total	Minority Property Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Cost	0	0	0	0	0	0

Table 10 – Relocation and Real Property Acquisition

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CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	3	3
Number of Non-Homeless households to be provided affordable housing units	73	109
Number of Special-Needs households to be provided affordable housing units	0	6
Total	76	118

Table 11 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	48	30
Number of households supported through The Production of New Units	8	19
Number of households supported through Rehab of Existing Units	20	67
Number of households supported through Acquisition of Existing Units	0	2
Total	76	118

Table 12 – Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

Collier County continued to work on meeting goals identified in the 2016-2020 Consolidated Plan. Goals for PY 17/18 were either exceeded or close to being met. All funds have been committed or expended as appropriate.

Collier County made tremendous progress in bringing many activities and projects to completion during 2017-2018. However, some of the challenges encountered during this time frame include staff turnover within the partner organizations and the County, inexperience of new partners, and county-wide impacts from Hurricane Irma. Hurricane Irma, in September 2017, caused numerous delays in projects being completed prior to the close of the program year. Many subrecipients had additional challenges securing contractors after the storm.

Additional challenges include the high cost of housing, low rental vacancy rates, and landlords unwilling to participate in rental assistance programs.

Both Collier County and its partner agencies were compelled to refocus their efforts, and some funding sources, to disaster recovery, rehabilitation and rebuilding initiatives. Activities involving housing rehabilitation and/or public facility improvements may have been impacted by the hurricane requiring insurance claims and repairs.

Habitat and other housing partners spent significant time and resources working on recovery efforts related to Hurricane Irma’s impacts on housing in Immokalee, East Naples and Everglades City. Collier County refocused its State SHIP resources to provide disaster housing recovery activities.

Discuss how these outcomes will impact future annual action plans.

Collier County does not anticipate significant changes to future Annual Action Plans, the County will continue to utilize its CDBG, HOME, and ESG funds to the fullest extent to assist in meeting goals. Leveraging efforts with public and private funding agencies will be made to supplement federal funds and increase the resources available to address community needs.

The County will take into consideration increased costs per-unit for its rehabilitation programs and adjust accomplishments accordingly for future Consolidated Plans and Action Plans.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Number of Households Served	CDBG Actual	HOME Actual
Extremely Low-income	3	24
Low-income	6	13
Moderate-income	0	18
Total	9	55

Table 13 – Number of Households Served

Narrative Information

Collier County activities are available to extremely low, low, and moderate income persons who meet eligibility requirements for each activity. The County served 118 households through affordable housing activities such as direct financial assistance to homebuyers, housing rehabilitation, production of new units for homeowners, and rental assistance. Additionally, Collier County utilized ESG funds to serve 423 persons through the Shelter for Abused Women and Children emergency shelter facility and 3 households through Rapid Re-Housing.

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

Collier County participates in the local Continuum of Care (CoC). A primary means by which the County reaches out to homeless persons, identifies individual needs, and understands the landscape of homelessness in the region, is through efficient data collection and analysis through the HMIS system. Collier County works closely with the Hunger and Homeless Coalition (HHC), the lead agency of the CoC, to support operations and ensure accurate tracking and reporting. The CoC continued to recruit non-profit and faith based organizations, health care agencies and appropriate government agencies into the CoC Network of Services. Most people in serious need do turn to someone or something for help at some point in time. It is essential at that point in time the CoC have as many sources of help engaged as possible in the intake system. The Hunger and Homeless Coalition continued to work to increase the number of participating agencies in the HMIS system.

During PY 17/18, the County expended \$199,290 of ESG funds to support Shelter operations, provide homelessness prevention, upgrade equipment, and purchase software for HMIS activities.

Another means of outreach is the 211 system. The County ensures that the 211 system database is updated periodically with County resources. The 211 system helps the County to provide outreach and refer individuals to the appropriate service providers to meet their needs. The County continued to encourage every local agency to list their information with 211.

Addressing the emergency shelter and transitional housing needs of homeless persons

The Hunger and Homeless Coalition, as the lead of the CoC, is the primary agency addressing homeless needs in Collier County. The housing needs of homeless persons and families cannot be completely met by emergency shelters and transitional housing due to a lack of capacity. The County addressed some of that lack of capacity by utilizing its HOME and ESG funds for homelessness prevention activities including rental assistance. During PY 17/18, the County expended \$55,345 for rental assistance activities as necessary to prevent individuals and families from moving to an emergency shelter. Rental assistance through Rapid Re-Housing, Prevention and TBRA was provided to approximately 35 households during the program year.

The County also expended \$123,647 for emergency shelter activities. These funds were allocated to the Shelter for Abused Women and Children for operating costs of a homeless domestic violence shelter to assist adults and children fleeing from domestic violence. This project assisted approximately 423 persons.

In addition to its ESG fund support, the County continued to provide rehabilitation funds through its CDBG

program allocation to renovate a homeless youth facility and improve security at the Shelter for Abused Women and Children.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

The County primarily assists low-income individuals and families avoid becoming homeless by providing rental assistance through its homelessness prevention activity. Providing assistance to reduce housing costs in conjunction with providing supportive services allows at-risk individuals and families to stay in their homes longer and gives them the chance to regain economic independence. The County also continued to allocate funds towards the activities mentioned above including homeless youth facility renovations, domestic violence emergency shelter, and HMIS program support.

The County also supported low-income individuals and families to avoid becoming homeless by bolstering the supply of affordable housing through its HOME and SHIP housing activities such as housing rehabilitation, rental assistance, and homebuyer assistance.

The County also refers individuals and families to CASL, a non-profit dedicated to the housing needs of those with mental health and substance abuse issues. CASL works with local mental health and substance abuse providers to transition those in need to permanent supportive housing.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The County coordinates with the Collier County Veteran's Service Division to provide services to Veterans to assist them in accessing benefits from the Veteran's Administration Department. Local VASH vouchers are provided through a regional partnership with the Housing Authority of the City of Fort Myers. Collier County currently has several Veterans receiving rental assistance which helps their homes remain affordable and prevents homelessness.

The County's Social Services/Seniors Section continued to provide prescription and medical assistance and referral services for citizens and seniors. Assistance helps reduce monthly expenditures making housing costs more affordable for individuals and seniors on fixed incomes and helping to reduce homelessness.

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

The Collier County Housing Authority (CCHA) was created by the State legislature with the purpose of providing decent, and safe housing for eligible low-income families, including the elderly and persons with disabilities. The CCHA owns and manages four public housing developments: 276 units of low income housing in Farm Worker Village, 315 units of farm labor housing also in Farm Worker Village, 30 units of farm labor housing known as Collier Village, and a 192 bed dormitory known as Horizon Village. In addition, the Authority serves an estimated 3,100 plus people through the administration of the Section 8 rental assistance program and Family Self-Sufficiency Program to provide support services targeted to low, elderly, disabled and homeless that live in Collier County.

Farm Worker Village (FWV) is a multi-family low income and farm labor housing development built under the USDA 514/516 Program constructed in five phases over a period of thirty years. The development includes 176 total acres with 561 housing units, which range from single--family homes to duplexes, and quad-plexes. A main office, two day cares, convenience store and laundromat, community center and playground is also located in Farm Worker Village.

Horizon Village offers 192 beds for the unaccompanied migrant and seasonal farmworker and is designed as a dormitory style efficiency unit with beds for 8 persons, with a common kitchen area with appliances and two complete bathrooms. A meeting room is available to provide social and educational programs.

The housing authority's 621 units for farmworker housing is funded by the U.S. Department of Agriculture (USDA). Unlike most public housing authorities, the CCHA has no HUD-funded public housing units but does provide administration of 449 Housing Choice Vouchers, and management of 30 units of senior housing in Immokalee.

The CCHA has six goals to carry out annually and optimize services for its public housing and Housing Choice Voucher programs. During PY 17/18, CCHA continued to strive to meet the following goals:

- Expand the supply of assisted housing;
- Improve the quality of assisted housing;
- Increase assisted housing choices;
- Provide an improved living environment;
- Promote self-sufficiency and personal development of assisted households; and
- Ensure equal opportunity and affirmatively further fair housing.

The CCHA continued to manage its 621 units of farm-worker housing and 449 Housing Choice Vouchers. The CCHA also administered Collier County's Tenant-Based Rental Assistance (TBRA) program. In PY 17/18, CCHA was awarded approximately \$513,949 in HOME funding for TBRA activities for Collier County. The CCHA will continued to receive Section 8 housing assistance program funding and

utilized vouchers at 100%.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

The Housing Authority administered the Family Self-Sufficiency Program to promote financial independence and provide public housing residents with opportunities for homeownership. The Family Self-Sufficiency program enables HUD-assisted families in Collier County to increase their earned income and reduce their dependency on welfare assistance and rental subsidies. The program allows qualified applicants the freedom to choose quality privately owned housing throughout their community while maintaining rent payments that they can afford. Vouchers are issued to participants in the amounts based upon composition of income and family size. Participants can choose any type of housing as long as it meets HUD's Housing Quality Standards, and the rent charged is found to be reasonable as compared to the fair market for a comparable unit.

In addition, the CCHA worked closely with many county service providers, including Habitat for Humanity, to offer programs that help public housing residents develop new skills and enhance their quality of life. Providers offered English learning classes, parenting classes, health and nutrition programs, and homebuyer education classes. Habitat for Humanity specifically worked with many families who were interested in becoming first-time homebuyers. The SHIP program also provided funding to assist interested applicants in homebuyer education, credit counseling and financial literacy.

The CCHA also has a Section 8 Advisory Board. Interested voucher holders are encouraged to join the CCHA's Section 8 Advisory Board, which gives them a formal opportunity to offer input on the voucher program to CCHA. The Board reviews CCHA's PHA plans and the agency's progress toward its goals.

Actions taken to provide assistance to troubled PHAs

Not applicable. The Collier County Housing Authority is not designated as troubled.

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

Affordable housing is a challenge faced nationwide. It is important to foster and maintain affordable housing to keep the housing market balanced and fair. Collier County is committed to maintaining housing opportunities and to eliminating barriers to affordable housing.

The County's land development codes suggest that the residential zoning criteria for the jurisdiction are not inherently prohibitive, and yet there is general consensus among residents, planning officials, housing advocates, and other stakeholders that Collier County and Naples suffer from an affordability gap for both affordable and workforce housing. Currently, the County offers a density bonus, impact fee deferrals, and expedited permitting to support the increase of affordable housing.

The County has embarked on a planning initiative to develop additional incentives and programs to address affordable and workforce housing needs in the community. In March 2016, the Board of County Commissioners directed staff to prepare a community-driven countywide Affordable Housing Plan. The Affordable Housing Plan was accepted in October 2017 and throughout 2018, County staff have been working to implement changes identified in the plan. While not an exhaustive list of the report's recommendations, potential strategies include:

- Waiving or substantially reducing (rather than deferring) impact fees for affordable housing development for low- and moderate-income households;
- Allowing and encouraging the use of Accessory Dwelling Units;
- Prioritizing capital improvements in Immokalee;
- Providing guidance on suitable types of farmworker housing by zoning district;
- Improving code compliance efforts at mobile home parks in Immokalee;
- Revisions to the County's Local Housing Assistance Plan to require 30- or 50-year affordability periods, rather than the current 15-year requirement; and
- Reviewing the use of Affordable Housing Density Bonus provisions, including determining how many units have been created under the provision and whether enforcement actions were taken against developers that neglected to provide the agreed upon units.

Beyond incentives to negate the effect of public policy, the County has further assisted in reducing barriers to affordable housing by implementing various programs targeted towards low- and moderate-income households. Through its grant programs, the County supports affordable housing by providing homeownership opportunities, bringing homes up to code through rehabilitation efforts, and offering

rental assistance. These programs assist in eliminating barriers to affordable housing by providing economic opportunities and minimizing overall household expenses.

In addition to the activities undertaken by the County, the Housing Authority's activities are specifically intended to address barriers to affordable housing by providing economic subsidies to those most in need of affordable housing. Towards this end, the Collier County Housing Authority continued to reduce the barriers to affordable housing by providing Section 8 vouchers and assistance programs aimed at transitioning residents from public housing into the private housing market.

Applications for housing, and the resulting units to be assisted with CDBG and HOME funds will be reviewed to assure that the housing is fully available to all residents of the community, regardless of race, color, national origin, gender, handicap, or familial status.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

Addressing underserved housing needs is increasingly difficult. To make housing affordable to very low income households deep subsidies are needed. At this point, appropriations for housing programs are not at levels to widely support deep subsidies. Additionally, the number of families and individuals needing access to services has increased and many times the capacity to fund and implement existing or additional programs is limited.

The County continued to invest its Federal funds in viable projects and combined federal sources with other resources so that it could continue to provide residents with affordable housing options. The County continued to utilize its CDBG, HOME, and ESG funds to the fullest extent to assist in meeting underserved needs.

To help remove obstacles to meeting underserved needs and improve service delivery, Collier County worked with local non-profits and other subrecipients to coordinate the work of social service organizations, disseminate news and information, and spearhead community-wide solutions to local needs. Specifically, the County worked on projects to construct and improve public infrastructure and facilities, to support the development of affordable housing and benefit low- and moderate-income families; to provide public services such as legal aid services to victims, transportation and staffing services for persons with disabilities and other populations, and fund services for victims of violence.

The County also continued to work cooperatively with the Hunger and Homeless Coalition (HHC), Immokalee Interagency Council, Public Health Department, Collier County Housing Authority, and United Way of Collier County to continue to identify and address underserved and unmet needs.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

Lead poisoning in Collier County has been a relatively minor problem as 70% of the County's housing stock was built after 1980. The County has implemented a rental housing rehabilitation program and continued to operate the program within the HUD Lead-Safe Housing regulations. The rehabilitation program offered through the County assisted is reducing lead hazard by focusing on code compliance.

The County also ensured that staff is appropriately trained in lead-based paint, pamphlets are distributed, inspections and assessments are conducted when required, and that contractors trained in lead safe practices are used.

Collier County's Health Department has historically monitored and responded to all suspected cases of lead poisoning. Prior to issuing a Notice to Proceed or beginning any type of project, CHS completes an Environmental Review (ER). In addition to the requirements outlined in the ER, the potential for Lead Based Paint is always addressed. When a structure is identified as built prior to 1978 a separate review is completed. A specialist is hired to review the possibility of lead based paint within the structure. If lead based paint is found in the structure, all individuals doing renovations, repairs and painting are required to be certified in order to safely complete improvements beyond minor repairs. The County follows procedures as specified in applicable regulations and, specifically, those detailed in Title X. The Department and its representatives provide all required notifications to owners and occupants. All Department policies and procedures have been revised to conform to Title X.

All projects carried out with federal funds incorporate the current procedures for hazard reduction or LBP abatement guidelines as defined in 24 CFR Part 35 and Section 302(c) of the Lead-Based Paint Poisoning and Prevention Act (42 U.S.C. 4822). These procedures govern projects contracted to subrecipients and developers and funded by CDBG, HOME, and ESG.

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

Collier County recognizes the interrelationship between housing and economic opportunities and the need to pursue both in order to assist households to attain self-sufficiency. The County recognizes while it has defined priority strategy areas, that they are not separate or isolated strategies. These strategies are inter-related and impact, reinforce, and contribute to each other to achieve the common goal of a viable and vibrant community. Collier County continued to implement housing activities such as housing rehabilitation, rental assistance, and homebuyer assistance to help reduce the number of households in poverty.

All of the programs outlined in the Consolidated Plan are intended to provide benefits to residents that are considered low income and/or fall below the federal poverty line. The Community Development Block Grant Program's objectives are to develop viable communities that provide decent, safe and sanitary housing, a suitable living environment, and expanded economic opportunities primarily for persons of low and moderate income. The County utilizes its CDBG program to make a difference in the lives of its residents by providing resources to address unique community development needs. The County's HOME and SHIP programs are utilized to help increase the supply of affordable housing for low- to moderate-income households. The County's housing programs help to reduce housing costs for low-income families and assist in reducing the overall poverty level of the community. Programs include: home improvement assistance, rental subsidies, and homebuyer assistance.

Collier County also provides funds to the Shelter for Abused Women and Children which offers emergency shelter facilities and essential services for homeless prevention to assist in reducing the number of households living below the poverty level.

In addition, hurricane hardening and weatherization are done through the County's rehabilitain program to help reduce energy costs. This assistance is provided to reduce energy consumption and lower monthly energy bills. Typical measures consist of: air sealing; adding insulation; heating system repair or replacement; window and door repair or replacement; providing high-efficiency lighting fixtures, energy star refrigerators and other electric base load reduction; and, work items that mitigate energy-related health and safety concerns

The County is proud of its work to eliminate cost burden and target resources in an effective and coordinated manner. In addition to combatting poverty through its housing and community development programs, the County has two designated CRA areas and continued to focus much of its HUD funding in those areas. By doing so, the County leveraged complementary initiatives aimed at workforce development, business development, public infrastructure and community programming initiatives, and other quality of life features that connect persons living in poverty with services, and options to lift those families out of poverty.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

The Collier County Community and Human Services Division serves as the lead entity in carrying out Consolidated Plan objectives and in making sure CDBG, HOME, and ESG funds are carried out in accordance with federal regulations. The Collier County Community and Human Services Division coordinated with various public, private, and non-profit agencies in carrying out its activities. Collaboration between local, county, and state agencies is important in successfully carrying out the goals and objectives identified in the Consolidated Plan and addressing community needs.

Collier County has formed an Affordable Housing Advisory Committee (AHAC), composed of representatives from the residential home building, banking/mortgage, labor, low-income advocacy, for-profit social service, non-profit social service, real estate, employers, and the local planning industries. These representatives serve as an informed body of experts with unique perspectives on the local landscape of affordable housing needs and market dynamics in Collier County. Collier County continued to work with the AHAC to strengthen its leadership role in guiding affordable housing decisions in the community. Strengthening the institutional expertise and authority of the AHAC will improve the County's work in the years ahead.

The County also partnered with the Hunger and Homeless Coalition and is a regular participant in CoC meetings. The County contributes and participates at the requested levels in order to aid the Coalition in addressing the homeless situation that exists in the area.

It is essential that Collier County continued to foster and maintain partnerships with other public and private agencies for the successful delivery of its housing and community development programs. Private entities effectively support the delivery of programs and services by offering additional resources that can be leveraged to supplement existing services or fill in gaps.

The County continued to take the following steps to ensure coordination between public and private housing and social service agencies during the program year. Each of these steps helped facilitate

information exchange between the county and those providing public services. The following steps were taken to enhance coordination amongst agencies:

- Technical assistance was provided to educate nonprofit agencies on the grant funds, application process, eligible uses, additional requirements when utilizing these funds and long-term conditions on their use.
- The County's housing and community development plan is carried out through a combination of public, private and non-profit organizations, many of which participate in the citizen participation process.
- The County continued to participate in regular meetings and communication with groups including the AHAC; Collier County Hunger and Homeless Coalition; the CoC Coalition; the Immokalee Interagency Council; the Victims Advocacy Organization; and the Community and Human Services quarterly sponsored partnership meetings.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

The County worked to foster collaboration through dissemination of services, news, and information across social service organizations, sub-recipients, and public and private entities. One way the County accomplished this is through subrecipient meetings that brought together affordable housing developers and social service agencies. Through these meetings and evolving network, CHS was able to alert partners to grant regulation changes, education opportunities, general information, and an opportunity to create collaborative arrangements to meet the needs of the community. Further, CHS has very good relationships with many local banks related to the downpayment assistance activities.

Collier County also invested in improving its relationship and processes with the Clerk of Courts staff involved in payment audits and overall single audit compliance and much improved results are being noted.

Collier County participates in the monthly Immokalee Interagency Coalition which includes representatives from more than 40 different social service agencies, educational and healthcare organizations, housing providers and others.

The County also partners with social service agencies through the Mental Health and Substance Abuse (MHSA) Planning Council. This council includes law enforcement, courts, social service agencies, housing providers and the homeless coalition, all who work collaboratively to address the needs of those who are homeless, suffer from MHSA issues, have been incarcerated, and are homeless.

Additionally, development of the Countywide Affordable Housing Plan required input from and coordination of both housing providers and social service agencies. The County encouraged community-based solutions and regional partnerships, and continued to support and participate in the CoC, whose

membership includes both affordable housing and social service agencies.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

The County's most recent Analysis of Impediments to Fair Housing was developed by a consultant, Mosaic Community Planning in August 2016. The consultant's analysis identified four (4) specific impediments which the CHS staff has been addressing.

- *Impediment #1 Lack of Fair Housing Organization/Fair Housing Education*

Recommendation: reserve a portion of CDBG public service funds for an organization that will focus on fair housing education program and activities; implement a fair housing education program and fair housing training; outreach to racial and ethnic minority groups; and other efforts to outreach and educate the community.

Response: CHS has provided funding to Legal Aid; Housing Education Lending Programs(HELP), and other housing entities and will continue to fund them to provide educational workshops, a housing fair and other efforts to educate the community. The County also has an established contract with Eagle Rock, who is responsible for fair housing training activities. Eagle Rock conducted fair housing training to the County's sub-recipients.

- *Impediment #2 Limited Supply of Affordable Housing Restricts Housing Choice*

Recommendation: develop new long term strategy -goals for housing production, preservation, etc through creation of Housing Task Force; critical non-HUD funding streams identified and made available; encourage private developers to build affordable housing; work with local non-profits to acquire land to disperse housing; improve families' ability to obtain mortgages through financial counseling & training; implement inclusionary zoning and other recommendations.

Response: Collier County has spent 18 months developing a Community Housing Plan that focuses on the need for more affordable housing in the community utilizing a variety of approaches including the adoption of a mixed-income housing ordinance (inclusionary zoning); identifying additional funding sources for affordable housing; modifications to existing incentives including impact fee deferral, affordable housing density bonus program, making publicly owned land available for housing construction and others.

- *Impediment #3 High Concentrations of Low-Income Housing*

Recommendations: encourage the de-concentration of poverty; develop an evaluation tool to monitor planning and public investment of infrastructure; dedicate funding to concentrated low-income areas in an effort to attract professionals to these areas and increase home ownership.

Response: CHS is working on a mixed income ordinance that would require residential developments to have a percentage of units developed for special needs and senior populations. Staff is also working to

identify publically owned land that can be used to develop affordable housing for working families, young professionals and others; improve families ability to obtain mortgages through financial counseling & training; and other recommendations.

- *Impediment #4 Lack of Accessible/Special Needs Housing*

Recommendations: review taxation codes and implement tax exemptions for renovations/adaptions that make a home more accessible for persons with disabilities; conduct an assessment of accessible housing unots; meet with design specialist and builders/developers.

Response: Special Needs housing has been addressed in the 2017 Community Housing Plan and many of the plan's recommendations discuss a minimum set-aside for senior and special needs housing; encouraging the creation of a community land trust (CLT) and other recommendations to address this special needs population.

In addition, the Community and Human Services Department continued the following to assist in addressing fair housing impediments:

- Fair housing notices and fair housing pamphlets (English/Spanish) are provided to libraries, social service agencies, churches and the Collier County CHS lobby. Fair Housing Training is conducted, and the website has been enhanced for additional Fair Housing Information. In addition, Fair Housing information is included in the CHS Compliance website for subrecipients and contractors.
- Collier County's Communications and Customer Relations Division is tasked with taking calls and/or complaints on housing and job discrimination and referring callers to the appropriate services. They also provide printed materials to the public.
- CHS staff members speak to numerous organizations and hold exhibits and expos on housing related issues throughout the year. During PY 17/18 staff distributed measuring cups, pens, bags, and Franklin the Fox coloring books to further fair housing awareness.
- CHS has a Fair Housing plan and annually the Collier County Board of County Commissioners issues a Fair Housing proclamation.
- CHS requires all subrecipients/developers to have an Affirmative Fair Housing Policy and submit to CHS within 60 days of agreement execution.

CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

CHS staff monitors compliance with subrecipients and developers on an annual program year. A risk assessment is completed, and the appropriate monitoring is then assigned. All projects receive at least one on-site monitoring and ongoing compliance reviews by the grant staff through reimbursement requests, phone calls, written correspondence and site visits by the project Grant Coordinator and management for expenditure eligibility, beneficiaries served and general project progress is conducted. CHS maintains a monitoring team comprised of a supervisor, two staff coordinators and a senior accountant. The supervisor reports directly to the CHS director. Policies and procedures are updated as CPD notices are published, as applicable, to maintain currency with HUD policies and they are then shared and passed down to all subrecipients through partnership meetings and reinforced at the annual subrecipient training.

Prior to the scheduled on-site monitoring visit a pre-meeting letter (meeting notice) is sent to the subrecipient identifying the time and location of the visit. The checklist is attached to the pre-meeting letter so the subrecipient can prepare for the visit. Some subrecipients may receive short notice of site visits during the program year to gauge the effectiveness and participation level in the project. When on site, an entrance interview session is conducted, the monitoring takes place, and a brief exit interview is conducted.

Once the monitoring visit is completed, staff returns to the office to prepare a compliance letter and sends it to the subrecipient. The letter will outline whether the subrecipient is compliant or not. If the subrecipient is determined to be in non-compliance a list of corrective actions are identified with a specific time period for corrections and sent to the subrecipient. The Grant Monitoring Team may schedule a follow up visit 30 or 60 days following the letter, depending on the severity of the findings, to re-monitor for improvements/corrections.

Monitoring visits, along with all other pertinent information is tracked by the Grant Coordinators in their project workbooks and continually updated with the latest project status and reviewed by the CHS Manager and Director.

Finally, monitoring also includes a review of HUD reports/announcements, monthly program activities, any red flags, etc. and action is taken as necessary and technical assistance is also provided.

Internally, CHS staff tracks and reports the progress of each project and is reviewed approximately every 30 – 60 days with the Director. The contractual agreement requires grantees to submit quarterly and final reports. Quarterly reports describe a project's progress during the quarter through a detailed narrative describing contract activities and the results achieved. Guidelines or criteria, which new grantees developed for eligibility and participant selection, are also appended to the first quarterly report. Significant obstacles or problems in carrying out the contractual obligations are identified, along with plans to overcome these obstacles.. To meet HUD reporting requirements, statistical data is also reported

to track the type of activity carried out and the number of individuals and families assisted, including data on the racial/ethnic characteristics of the participants. Other related data that is required by the Integrated Disbursement and Information System (IDIS) is also collected.

Compliance with other state and federal requirements is monitored frequently. For example, environmental review is monitored at the beginning of each project while Davis Bacon, as applicable, is monitored weekly. CHS has a staff member dedicated to working closely with the prime contractors to review all certified payroll and conduct required interviews.

Any rehabilitation construction or other contractor is monitored on each project by CHS staff and the Growth Management Division code enforcement, building inspectors, and others as applicable. In addition, CHS contracts with a third party inspector to complete independent cost analysis, and cost estimates on all construction and rehabilitation projects. The inspector is also responsible for reviewing change orders and completing a final inspection to ensure completion of required tasks as necessary.

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

Collier County understands the importance of citizen participation in developing its CAPER and related Annual Action Plan establishing the activities that will be reported on for PY 17/18.

The County's citizen participation process began with the development of the PY 17/18 Action Plan. The County ensured compliance with its adopted Citizen Participation Plan and citizen participation requirements by publishing an RFP, notices for public hearings, and recommendations for funding in a local newspaper and on the County's website. The County included all required information such as deadline dates, dates of public hearings, locations and times of public hearings, and information on how to obtain the RFP or request technical assistance. The County also published its recommendations for funding providing the public with an opportunity to comment. The activities established in the Action Plan are the current activities being reported in this CAPER.

The second year CAPER program year covered October 1, 2017 to September 30, 2018. Pursuant to HUD guidelines, this CAPER allowed for reasonable notice for review and comment, as well as a fifteen (15) day comment period prior to submission. Public notice of comment period was published on November 23, 2018 notifying the public that the CAPER was available for comment from November 23rd through December 9, 2018. The public was provided proper notice and was given the opportunity to comment on this CAPER for a comment period of 15 days. The Collier County Community and Human Services Division did not receive any public comments during the public comment period. The draft CAPER, and IDIS reports as required by HUD, were available for citizen review during the 15-day public review period.

The public notice included the address of the Collier County Community and Human Services Division, staff contacts, mailing addresses, phone numbers, the website to view the report and information on where to direct comments and questions.

The following reports from HUD's Integrated Disbursement and Information System (IDIS) are accompanied with the Collier County CAPER.

- ✓ Summary of Activities (PR03);
- ✓ Consolidated Annual Performance and Evaluation Report (PR06);
- ✓ Rehabilitation Activities (PR10);
- ✓ Summary of Accomplishments Report (PR23 Parts 1-7);
- ✓ Financial Summary Report (PR26);
- ✓ CDBG Expenditures By Organization Type For Program Year (PR77);
- ✓ CDBG Summary Of Expenditures By Type Of Organization (PR78);
- ✓ CDBG Housing Rehabilitation Report For Program Year (PR79)
- ✓ CDBG Performance Measures Report (PR83);
- ✓ HOME Housing Performance Report (PR85);

The CAPER also references a number of Collier County documents that are available at the Collier County Community and Human Services Division including:

- ✓ PY 2016-2020 Five Year Consolidated Plan;
- ✓ Analysis of Impediments to Fair Housing Choice;
- ✓ PY 2017-2018 Annual Action Plan;
- ✓ Adopted policies and procedures.

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction’s program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

Collier County does not foresee any changes in program objectives. Housing and community revitalization activities remain as high priority needs and the use of CDBG funds is essential to address these needs.

Accomplishments in addressing the objectives identified, greatly relies on the amount of funding available from the federal government. Collier County previously received additional funding from HUD through the Neighborhood Stabilization Program. These funds have since been expended and are no longer resources. Collier County continues efforts to meet Consolidated Plan objectives utilizing available funding and if at any point in the future determines there is a need to revise objectives identified, Collier County will provide proper documentation to support the need for a change and will follow proper amendment procedures.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No.

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

Not Applicable.

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CR-50 - HOME 91.520(d)

Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations

Please list those projects that should have been inspected on-site this program year based upon the schedule in §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

HQS Inspections Tracking As of 9/30/18			
Program	Address	Last Inspection Date	NOTES
HOME	2500 55 th Terrace A	8/14/2018	Original inspection failed due to no heat and no smoke detectors. Re-inspection passed as items were corrected.
HOME	2500 55 th Terrace B	8/14/2018	Original inspection failed. Re-inspection passed as items corrected.
HOME	2531 55 th Terrace A	8/14/2018	Original inspection failed due to a burner on stove not working and door lock not working. Re-inspection passed as items were corrected.
HOME	2531 55 th Terrace B	8/14/2018	Original inspection was inconclusive. Re-inspection passed as front bedroom was now accessible, hot water heater overflow drain corrected, and new smoke detector at rear bedroom.

HOME	2124 Sunshine A	8/14/2018	Pass. No corrective items noted.
HOME	2124 Sunshine B-1	8/14/2018	Original inspection failed due to hot water heater lacking overflow pipe, heat not working and missing outlet cover in front bedroom. Re-inspection passed as all items were corrected.
HOME	2743 Eden Ave	5/30/2018	All items passed with the exception of electrical hazards, reason being a loose wire on top pf outlet nearest laundry.
HOME	1365 IronWood Lane 103	7/19/2018	Pass. No corrective items noted.
HOME	1373 Ironwood Ln 104	7/19/2018	Pass. No corrective items noted.
HOME	1373 Ironwood Ln 201	7/19/2018	Pass. No corrective items noted.
HOME	1377 Ironwood Ln 101	7/19/2018	Pass. No corrective items noted.
HOME	1377 Ironwood In 102	7/19/2018	Pass. No corrective items noted.

HOME	1380 Boxwood Dr	7/19/2018	Pass. No corrective items noted.
HOME	1388 Boxwood Dr	7/19/2018	Pass. No corrective items noted.
HOME	1392 Boxwood Dr	7/19/2018	Pass. No corrective items noted.
HOME	1384 Boxwood Dr	7/19/2018	Pass. No corrective items noted.

Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 92.351(b)

Collier County Community and Human Services monitors sub-recipients for compliance with affirmative marketing requirements by reviewing selection policies, marketing materials, and property management interviews. Any project using HOME funds must provide a marketing plan to the CHS office for review prior to approval of a funding agreement. For new construction, the development entity is responsible for affirmatively marketing the housing units they develop whether it is special needs or senior housing, or housing targeting low-income working families.

HOME applicants or awardees who receive funding submit an affirmative marketing plan that includes the following:

1. Methods for informing the public, owners, and potential tenants about Federal fair housing laws and their fair housing policy (e.g., use of commercial media, use of community contacts, use of the Equal Housing Opportunity logo or slogan in press releases, solicitations to owners, and written communication);
2. Requirements and practices each owner must adhere to in order to carry out affirmative marketing procedures and requirements;
3. Procedures to be used by owners to inform and solicit applications from persons in the housing market area who are not likely to apply for the housing without special outreach (e.g., use of community organizations, places of worship, employment centers, fair housing groups, or housing counseling agencies);
4. Addresses the items in CFR 92.351.

Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics.

Program income on-hand is paid out to projects before entitlement funds for new and existing projects.

Describe other actions taken to foster and maintain affordable housing. 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 91.320(j)

Since June 2016, Collier County has been actively developing a Community Housing Plan with a stakeholders committee. The 2017 Community Housing Plan (CHP) was recently presented to the Board. Further action will occur as discussion, design, and implementation of the 25 recommendations begins. Some of the recommendations effect existing County programs including the Affordable Housing Density Bonus program; Impact Fee Deferral Program; advocating for full SHIP funding and the creation of a Housing Trust Fund as well as new initiatives including the adoption of a Mixed Income Housing Ordinance (Inclusionary Zoning), development of a Community Land Trust (CLT), using publicly owned land for the development of affordable housing and other initiatives. All of these efforts will become more well developed in the coming year.

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CR-60 - ESG 91.520(g) (ESG Recipients only)

ESG Supplement to the CAPER in *e-snaps*

For Paperwork Reduction Act

1. Recipient Information—All Recipients Complete

Basic Grant Information

Recipient Name	COLLIER COUNTY
Organizational DUNS Number	076997790
EIN/TIN Number	596000558
Identify the Field Office	SOUTH FLORIDA
Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance	

ESG Contact Name

Prefix	Mrs
First Name	KRISTI
Middle Name	L
Last Name	SONNTAG
Suffix	
Title	COMMUNITY & HUMAN SERVICES DIR

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ESG Contact Address

Street Address 1	3339 TAMIAMI TRAIL EAST
Street Address 2	BLD H SUITE 211
City	NAPLES
State	FL
ZIP Code	-
Phone Number	2392522486
Extension	0
Fax Number	2392522331
Email Address	Kristi.Sonntag@colliercountyfl.gov

ESG Secondary Contact

Prefix	Mr.
First Name	CORMAC
Last Name	GIBLIN
Suffix	0
Title	Manager-Federal/State Grants
Phone Number	2392522399
Extension	0
Email Address	Cormac.Giblin@colliercountyfl.gov

2. Reporting Period—All Recipients Complete

Program Year Start Date 10/01/2017
Program Year End Date 09/30/2018

3a. Subrecipient Form – Complete one form for each subrecipient

Subrecipient or Contractor Name: Shelter for Abused Women and Children
City: Naples
State: FL
Zip Code: 34101
DUNS Number: 836680769
Is subrecipient a victim services provider: Y
Subrecipient Organization Type: Other Non-Profit Organization
ESG Subgrant or Contract Award Amount: \$109,900.00

Subrecipient or Contractor Name: NAMI of Collier County
City: Naples
State: FL
Zip Code: 34108
DUNS Number: 825230993
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Other Non-Profit Organization
ESG Subgrant or Contract Award Amount: \$24,579.15

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CR-65 - Persons Assisted

4. Persons Served

4a. Complete for Homelessness Prevention Activities

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 16 – Household Information for Homeless Prevention Activities

4b. Complete for Rapid Re-Housing Activities

Number of Persons in Households	Total
Adults	3
Children	1
Don't Know/Refused/Other	
Missing Information	
Total	4

Table 17 – Household Information for Rapid Re-Housing Activities

4c. Complete for Shelter

Number of Persons in Households	Total
Adults	215
Children	208
Don't Know/Refused/Other	
Missing Information	
Total	423

Table 18 – Shelter Information

4d. Street Outreach

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 19 – Household Information for Street Outreach

4e. Totals for all Persons Served with ESG

Number of Persons in Households	Total
Adults	218
Children	209
Don't Know/Refused/Other	
Missing Information	
Total	427

Table 20 – Household Information for Persons Served with ESG

5. Gender—Complete for All Activities

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	Total
Male	105
Female	321
Transgender	1
Don't Know/Refused/Other	
Missing Information	
Total	427

Table 21 – Gender Information

6. Age—Complete for All Activities

	Total
Under 18	209
18-24	26
25 and over	192
Don't Know/Refused/Other	
Missing Information	
Total	427

Table 22 – Age Information

7. Special Populations Served—Complete for All Activities

Number of Persons in Households

Subpopulation	Total	Total Persons Served – Prevention	Total Persons Served – RRH	Total Persons Served in Emergency Shelters
Veterans				
Victims of Domestic Violence				423
Elderly				
HIV/AIDS				
Chronically Homeless				
Persons with Disabilities:				
Severely Mentally Ill			3	
Chronic Substance Abuse				
Other Disability				
Total (unduplicated if possible)			3	423

Table 23 – Special Population Served

CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes

10. Shelter Utilization

Number of New Units – Rehabbed	
Number of New Units – Conversion	
Total Number of bed - nighths available	
Total Number of bed - nighths provided	90
Capacity Utilization	

Table 24 – Shelter Capacity

11. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)

Collier County continues to work closely with the Hunger & Homeless Coalition as the lead agency in the Coe process. The County provides entitlement funding for important programs including homelessness prevention and shelter operations, along with HMIS. In PY 17/18 the County expended \$3,792 for homelessness prevention, \$11,580 for Rapid Re-Housing, and \$123,646 for shelter operations.

When appropriate, the County has also utilized it's CDBG funds for infrastructure improvements at the local youth shelter and the women's shelter and public service funds for legal assistance for victims of domestic violence.

Priorities identified in the 10-Year Plan to End Homelessness have also received funding from HUD entitlement funds including the development of new affordable housing, rapid re-housing programs, rental assistance via TBRA or other programs, improvements at local shelter facilities and legal assistance. This partnership will continue to achieve more of the shared objectives and outcomes.

CR-75 – Expenditures

11. Expenditures

11a. ESG Expenditures for Homelessness Prevention

	Dollar Amount of Expenditures in Program Year		
	2015	2016	2017
Expenditures for Rental Assistance	\$10,225.65	\$8,156.00	\$6,894.40
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance			
Expenditures for Housing Relocation & Stabilization Services - Services			
Expenditures for Homeless Prevention under Emergency Shelter Grants Program	\$30,545.25		
Subtotal Homelessness Prevention	\$40,770.90	\$8,156.00	\$6,894.40

Table 25 – ESG Expenditures for Homelessness Prevention

11b. ESG Expenditures for Rapid Re-Housing

	Dollar Amount of Expenditures in Program Year		
	2015	2016	2017
Expenditures for Rental Assistance	\$20,127.60	\$16,190.40	\$8,478.00
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance			
Expenditures for Housing Relocation & Stabilization Services - Services			
Expenditures for Homeless Assistance under Emergency Shelter Grants Program			
Subtotal Rapid Re-Housing	\$20,127.60	\$16,190.40	\$8,478.00

Table 26 – ESG Expenditures for Rapid Re-Housing

11c. ESG Expenditures for Emergency Shelter

	Dollar Amount of Expenditures in Program Year		
	2015	2016	2017
Essential Services			
Operations	\$68,326.19	\$40,667.27	\$123,646.79
Renovation			
Major Rehab			
Conversion			
Subtotal	\$68,326.19	\$40,667.27	\$123,646.79

Table 27 – ESG Expenditures for Emergency Shelter

11d. Other Grant Expenditures

	Dollar Amount of Expenditures in Program Year		
	2015	2016	2017
Street Outreach			
HMIS	\$18,738.00		\$51,506.31
Administration		\$13,830.00	\$8,765.41

Table 28 - Other Grant Expenditures

11e. Total ESG Grant Funds

Total ESG Funds Expended	2015	2016	2017
	\$117,417.44	\$78,843.67	\$199,290.91

Table 29 - Total ESG Funds Expended

11f. Match Source

	2015	2016	2017
Other Non-ESG HUD Funds			
Other Federal Funds			
State Government			
Local Government	\$57,157.21	\$40,229.11	\$32,070.19
Private Funds			
Other		\$111,045.46	\$153,101.44
Fees			
Program Income			
Total Match Amount	\$57,157.21	\$151,274.57	\$185,171.63

Table 30 - Other Funds Expended on Eligible ESG Activities

11g. Total

Total Amount of Funds Expended on ESG Activities	2015	2016	2017
	\$174,574.65	\$230,118.24	\$384,462.54

Table 31 - Total Amount of Funds Expended on ESG Activities