



**Collier County, Florida
Board of County
Commissioners**

**Fiscal Year 2017-18
Adopted Budget**

**FY 2017-18
ADOPTED BUDGET
BOARD OF COUNTY COMMISSIONERS
COLLIER COUNTY, FLORIDA**

BOARD OF COUNTY COMMISSIONERS

Penny Taylor, Chairman
Andy Solis, Esq., Vice Chairman
Donna Fiala
Burt L. Saunders
William L. McDaniel, Jr.

CONSTITUTIONAL OFFICERS

Larry Ray, Tax Collector
Abe Skinner, Property Appraiser
Dwight E. Brock, Clerk of Courts
Kevin Rambosk, Sheriff
Jennifer Edwards, Supervisor of Elections

APPOINTED OFFICIALS

Leo E. Ochs, Jr., County Manager
Jeffrey Klatzkow, County Attorney

OFFICE OF MANAGEMENT & BUDGET

Mark Isackson, Director of Corporate Finance and Management Services
Edward Finn, Senior Management/Budget Analyst
Susan Usher, Senior Management/Budget Analyst
Laura Wells, Senior Management/Budget Analyst
Therese Stanley, Grants Compliance Manager
Valerie Fleming, Operations Coordinator



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Collier County
Florida**

For the Fiscal Year Beginning

October 1, 2016

Executive Director

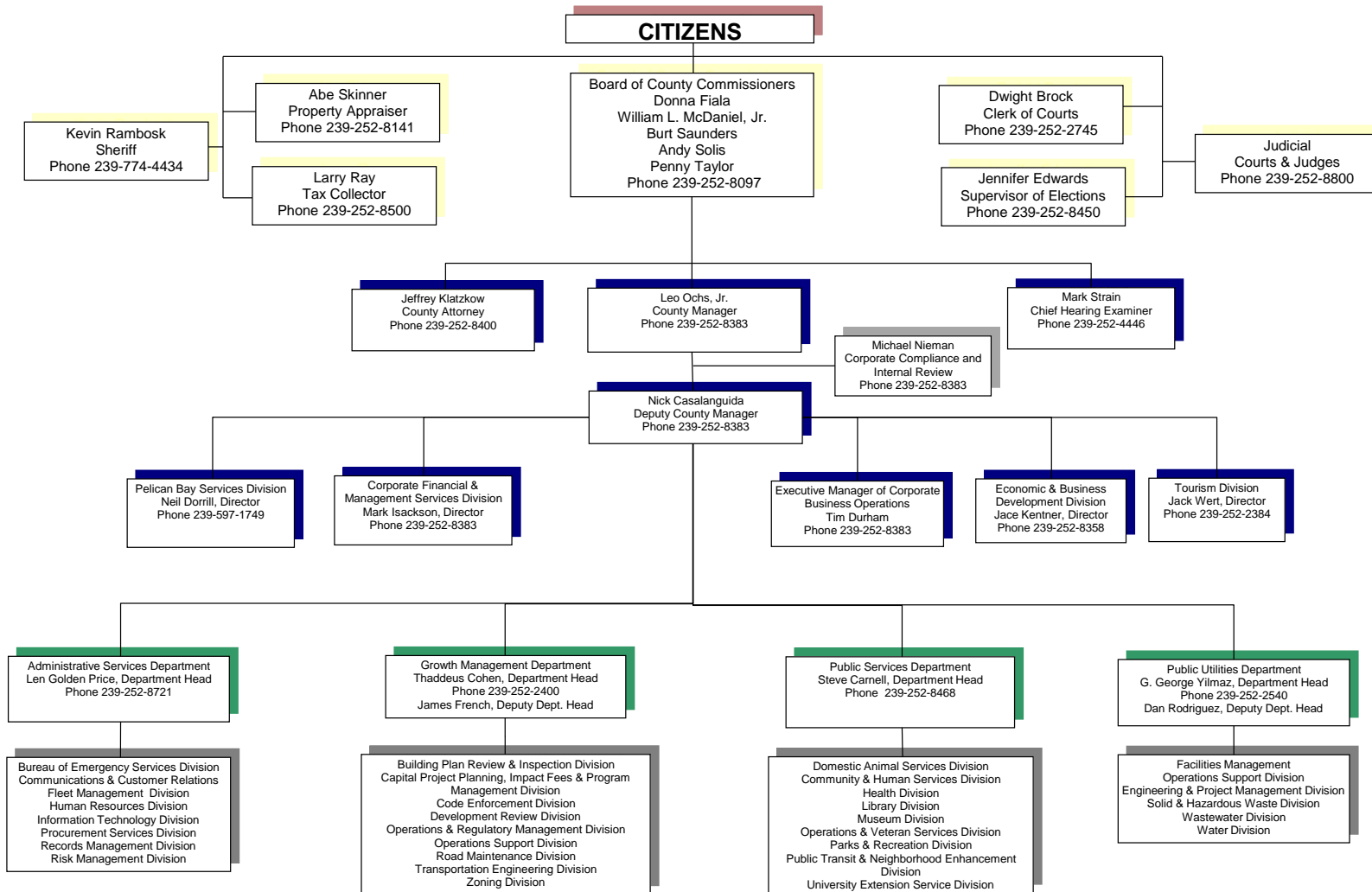


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Budget Book Format (how to use this book)

The Collier County Budget Document is organized into six sections. The Budget Summary Information, Departmental Budgets, Debt Service, Capital Improvement Program, Budget by Fund Summary, and the Appendix.

Please note that page numbering begins with page 1 for each of the six sections and for each of the Departmental Budgets. The electronic page numbering coincides with Budget Summary Section; however, physical page numbering of the remaining five sections does not. Each of the five sections following the Budget Summary starts with page 1. The table of contents does reference the proper page number within each of the sections.

Budget Summary Information

This section lists the names of the Board of County Commissioners, Constitutional Officers, Appointed Officials and the Office of Management & Budget Staff at the time of budget adoption. Here you will also find the County Organizational Chart and the comprehensive Table of Contents.

This section also includes summary information for Collier County as follows:

Budget Book Format (how to use this book): This area describes the major sections of the Budget Book and what they mean.

Budget Message from the County Manager (transmittal letter): This letter from the County Manager formally transmits the annual budget to the Board of County Commissioners and the Citizens of Collier County. It summarizes the significant factors affecting Collier County's current budget development and an overview of major fiscal issues.

Economic Overview: Provides a brief history of Collier County, demographics and the affect of current economic conditions.

Vision and Strategic Goals: This section describes the current County Vision and Strategic Goals, various organization-wide long and short-range planning processes and cycles, and how they affect the budget process.

Budget Policies and Procedures: Includes a narrative on the annual budget development process, current year and standing Budget Policies of the County, Budget Review procedures, the Budget Amendment Process, and the current Basis of Accounting and Budget information.

Adopted Budget Summaries: Included in this section is the overall Budget Summary of Revenues and Expenditures for the County, including the Constitutional Officers. A second schedule is included that summarizes Governmental Funds by function and includes actual, prior year budget and current year budget amounts. The third schedule summarizes the current and prior year adopted budget by fund for all County funds.

Summary of Budget by Fund: This section provides a snapshot of prior and current year adopted budget totals and the % budget change for each of the appropriated funds for Collier County. This Summary of funds is categorized by fund types.

Fund Structure, Fund Balance and Description of Funds Subject to Appropriation: This section outlines the County's fund structure, defines fund balances and summarizes the budgeted changes to fund balances grouped by Major and Non-Major Fund Type. This schedule shows the beginning fund balances, budgeted increases and decreases in total fund balance and the ending fund balance along with a discussion of significant planned changes.

Major Areas of Spending: This section summarizes the County's major areas of expenditures and revenues by function to provide information for the residents to understand where their money goes in support of the County Government.

Revenues: Provided in this section is the summary of the major revenues used by the County to operate the government. This section also includes a detailed discussion of the major revenues, their estimates, uses and historical trends, schedules of Property Tax Rates, Property Tax Dollars, and Taxable Property Values.

Employment Summary: This final section of the Summary provides information on the current staffing levels, changes in service and historical trends of the number of employees to the permanent population of Collier County.

Departmental Budgets

After the Summary Section, the book is organized according to County functional categories or Departmental budgets. The department budgets represent basic operating units and have been grouped and tabbed by operating division or agency. Department budgets are presented programmatically and by appropriation unit.

Program budgets provide a brief description of the program, the relative priority of each program in a department, the number of full time equivalent positions necessary to perform the program, FY 2018 dollars necessary for the program, offsetting revenues generated by each program, and the net cost of each program. The administration/overhead program encompasses the minimum level of service that is mandated by Federal or State law or judicial order and is necessary to protect the health and safety of Collier County residents or necessary to maintain capital asset value for a particular department. Programs above the administration/overhead level approved by the Board of County Commissioners are in priority order and reflect the community's demand for high quality services.

Performance measures are presented within the Departmental Budgets, linking each functional/programmatic area to the overall County Vision and Strategic Goals. These performance measures include the number of activities (quantitative) and the effectiveness of the actions (qualitative) for FY 2016 actual results, forecast for FY 2017, and budgets for FY 2018. Performance measures are re-evaluated in conjunction with the County's strategic planning process and the desire to measure outcome based not only on available resources, but the one and five year strategic planning objectives.

The appropriation unit presentations, i.e. personal services, operating expenses and capital outlay, break out costs in two categories, current and expanded services. Current services reflect the ongoing cost of existing programs. Expanded services include new programs and enhancements to existing services. Budget highlights are incorporated to identify significant changes from FY 2017. The FY 2018 Adopted Budget is compared in the "Percent Change" column to the budget adopted by the Board of County Commissioners for FY 2017. In order to illustrate projected activity, a forecast of estimated revenues and expenditures for FY 2017 is presented. The rationale for projecting FY 2017 activity is to improve carryforward (fund balance) estimates and to reflect the policy/program decisions and budget amendments that occurred throughout the year. Also included is FY 2016 actual revenues and expenses that represent one year's history of financial activity.

Debt Service

This section contains a summary discussion and presentation of the debt for the County followed by the detail and descriptions of the current county-wide General Governmental debt service.

Capital Improvement Program

Provided in this section is a description of the County's Capital Program, current year planned expenditures, five year projections and detail on each capital project the County has planned and/or underway.

Summary Budget by Fund

Each fund utilized by the County is summarized here. Information includes the Fund number, Fund Type, Fund Description, actual amounts for FY 16, Adopted FY 17, Forecast FY 17 and Adopted FY 18.

Appendix

This section includes a glossary of commonly used terms and acronyms; the current year adopted budget policy as well as Statistical data from the Comprehensive Annual Financial Report (CAFR) for the county.



Office of the County Manager

Leo E. Ochs, Jr.

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January 25, 2018

To the Honorable Board of County Commissioners and the Citizens of Collier County:

As your County Manager, I am proud to provide you the Collier County, Florida, Adopted Budget for Fiscal Year (FY) 2018.

Due to exceptional planning and the dedication of our elected leadership and professional staff, the County weathered Hurricane Irma's punch and with very quick and comprehensive clean up and restoration efforts there are virtually no lingering visible signs three months after the event that Collier County was ground zero for a landfalling category three storm event. Kudos to the community at large for exhibiting the greatest level of preparedness, perseverance and patience as the storm approached, made landfall and in its aftermath as we all struggled to attain a level of normalcy.

The FY 2018 budget was prepared within an economic environment which remains stable among key financial, housing, employment, visitation and demographic indicators. Taxable value County wide has increased for the sixth (6th) consecutive year. Despite having to cash flow approximately \$150 million in clean up and recovery efforts associated with Hurricane Irma, fund balances are strong and remain within targeted policy levels due to strong reserves. County median home prices rose slightly as the fiscal year ended and home sales for the September year over year period have increased; while calendar year visitation through October year over year is down slightly, visitation to the destination remains strong and the destination marketing program is expected to keep Collier County a prime location for tourists; new construction permitting remains positive; and the County's unemployment rate remained level at four (4) percent. While the regional economy continues to remain stable, leadership regularly evaluates all economic indicators and the organization is always positioned to respond if necessary to changing economic conditions.

Board directed policy guidance for FY 2018 meant no increase in the General Fund property tax rate which is set at \$3.5645; maintaining the Unincorporated Area General Fund rate at \$.8069 allowing for continuation of the median landscape capital program; growth in General Fund reserves; fully funded and policy compliant debt management; and continued high priority asset maintenance and equipment replacement. Going forward, these practices in concert with the continued dedication of Collier County's workforce will provide the foundation for sustained quality service and program delivery in an environment where agency competition for limited resources remains the norm.

The comprehensive Adopted Budget Book, you are receiving today, contains precise details of the economic drivers, legislative impacts, and other background information that affects and

influences the budgetary process. This budget is being made available, today, to County bond holders, other County creditors, contractors, state agencies, federal agencies, interested citizens and other users of budgetary information.

This budget document has been prepared in accordance with the requirements of the national Governmental Finance Officers Association (GFOA). The GFOA requirements provide assurance that the adopted budget reflects both the guidelines established by the National Advisory Council on State and Local Budgeting and the GFOA's recommended practices on budgeting.

The adopted budget is the most important document that the Board approves each year. It is the County's annual spending plan. It is comprehensive and includes both operational and capital expenditure controls. It is the authorization to commit, spend and execute Board direction and policies and provides measurement criteria to determine if the Board's Vision, Strategic Goals, Policies and Directives are being accomplished.

The following paragraphs provide summaries of key drivers/outcomes in the budget process.

Vision and Strategic Goals

This budget provides a road map of Collier County's efforts toward meeting its Vision Statement: **"We strive to be the best community in America to live, work, and play."** This is also consistent with the County's updated strategic focus areas (underlined) and associated short term and long term strategic goals, operational initiatives and tactical performance objectives which were endorsed by the Board of County Commissioners in February 2012.

- I. Quality of Place
To preserve and enhance the safety, quality, value, character, and heritage of our neighborhoods, communities, and region.
- II. Growth Management
To responsibly plan and manage community growth, development, redevelopment, and protect the natural environment.
- III. Community Health, Wellness and Human Services
To improve the quality of life and promote personal wellness, self-reliance and independence.
- IV. Infrastructure and Capital Asset Management
To responsibly plan, construct and maintain the county's critical public infrastructure and capital assets to ensure sustainability for the future.
- V. Economic Development
To support a business climate that promotes a sustainable, diversified, and growing economy.
- VI. Governance
To sustain public trust and confidence in county government through sound public policy, professional management and active citizen participation.

Collier County is working towards the Vision and Strategic Goals utilizing a philosophy branded as “Collier Inc.”, which memorializes Collier County’s commitment toward establishing a best in class organization that embraces the innovative tendencies of the private sector with the nuances associated with public sector management. Our goal is to provide “best value” amenities and services at the lowest possible price while improving upon and protecting the characteristics that have made our community a world-renowned destination. The brand recognizes the value of leadership, collaboration and our team members.

Public sector management must continue to be innovative and reinvent itself to be successful in this highly competitive market. Collier County has a tremendous advantage over other destinations due to its climate, location, amenities, and services offered. Our natural environment serves as a strategic resource that must be managed and protected. Our built environment provides both aesthetic attraction and functional infrastructure. For these reasons, we continue to be one of the fastest growing metropolitan communities in the nation.

State of Taxable Property Valuation and Ad Valorem Taxes

Property taxes comprise 72% of all General Fund revenue sources and 30% of the County’s total net budget. With six (6) consecutive increases in county-wide taxable value since FY 2013, a millage neutral tax policy has allowed for the capture of additional ad valorem dollars totaling \$81.5 million which has been applied to offset general governmental expenditure cuts of \$123 million which were necessary due to a tax base loss of \$24 billion during the great recession. The County is overly reliant on property taxes as its primary source of general revenue. While property taxes are a flexible source of revenue, continued attempts at the state level to curtail local control of these taxes reduces predictability and consequently budget certainty. The recent pending increase in homestead exemption by \$25,000 to \$75,000 is one example. Going forward, diversification of the County’s general revenue mix will continue to be a topic of conversation with policy makers.

Since FY 2008, the County’s general governmental sustainable revenue mix has changed and likewise so has expenditure priorities. The organization is now focused on maintaining its substantial infrastructure investment; targeting new strategic capital investment; and structuring the organization and competing resources to always maintain customary unique services and programs enjoyed by County residents and visitors. Capturing the corresponding ad valorem revenue associated with taxable value increases to fund asset and infrastructure replacement/maintenance continues to represent one of the most important policy decisions faced by the elected leadership.

Overall property valuation trends as depicted by building permit activity, land development applications, site plan applications and building inspections point to continued growth, albeit slowing going forward. While predicting much past one year is risky, all financial, housing and community development indicators for Collier County signal continued economic vitality in the near term.

Budget Development

The Board of County Commissioners annually provides guidance in the form of budget policy. This policy is approved in February of each year and includes direction covering tax policy, compensation, debt management, agency position limitations, health care, capital funding, reserves, and other economic and financial priorities within the organization. Also, a three-year projection of major ad valorem supported funds (General Fund and the Unincorporated Area General Fund MSTD) is conducted. Information on projected out-year tax rates, expenditure patterns and programs is presented to the Board.

The Board of County Commissioners (BCC) set rigorous budget guidance for FY 2018 requiring no increase in the General Fund tax rate for the ninth (9th) consecutive year. The Unincorporated Area General Fund tax rate remains at \$.8069 to continue the median landscape capital program. Staff was able to present a budget that met guidance while accomplishing the following significant budget objectives;

- Beginning year General Fund cash balance protected without the introduction of new or expanded revenue sources while simultaneously funding current and expanded service operations as well as a continued commitment to public safety programs and asset maintenance and replacement.
- Programmed within the General Fund and Unincorporated Area General Fund \$46 million supporting general governmental capital and infrastructure initiatives in the areas of transportation, median landscape capital, storm-water, parks and recreation, museums, animal services, and the Sheriff's agency.
- General Fund and Unincorporated Area General Fund support for new and/or reprioritized operating and capital initiatives such as; infrastructure asset management; economic development; planned new EMS facility construction and related operations; EMS helicopter replacement; routine ambulance refurbishment; supplemental emergency management support in partnership with the Forestry Service addressing wildfire mitigation; programmed jail rehabilitation; completion of digital enhancements to the county-wide public safety radio system; park and recreation infrastructure improvements; domestic animal services facility enhancements; storm-water system upgrades; and transportation network infrastructure improvements
- Appropriated dollars for the capital vehicle and equipment recovery fund.
- Enhanced commitment to fund community social services and specialty court services
- Expanded front line services within the County Manager's Agency and Court Operations with the addition of 41 new positions; County Manager Agency FTE workforce remains below the pre-recession high of 2,025 by 57 FTE even though the permanent County population has increased by 58,200.
- Continued investment in the County's workforce.
- Continued restructuring of the debt portfolio within the historically low interest rate environment substantially reduced the cost of borrowing with annually recurring savings programmed in support of operations and capital initiatives.

- Maintained with a positive outlook the County's investment quality credit rating.

Collier County embarked upon an aggressive debt restructuring program in the summer of 2010 and to date over \$422 million in general governmental debt has been refinanced. As a result, the cost of borrowing has been reduced by \$1,896,000 annually with this recurring savings applied toward high priority operating and capital programs. Annual principal and interest payments servicing outstanding general governmental debt represent 2.8% of the County's net adopted FY 2018 budget. Outstanding general governmental principle debt at 9/30/17 totals \$300 million.

The General Fund's budgeted reserve position (all reserve types) has grown by \$22.3 million since FY 2012 to \$40.5 million. This reserve position represents 10.8% of General Fund non-reserve expenses which is above the minimum policy threshold of 8.0% established within the FY 2018 adopted budget policy.

The adopted General Fund property tax rate of \$3.5645 for FY 2018 is above the statutory rolled back rate of \$3.3951 per \$1,000 of taxable value but is substantially lower than the FY 2003 adopted millage rate of \$3.8772 per \$1,000 of taxable value. Overall, the County's aggregate adopted millage rate of \$4.1790 exceeds the aggregate rolled back millage rate of \$4.0016. The adopted aggregate millage rate is a product of all property taxes levied under the County's authority including twenty-three (23) MSTU's and other dependent districts and does not include debt service levies. Under a millage neutral taxing philosophy within an increasing taxable value environment, the rolled back rate will generally always be lower than the adopted rate.

FY 2018 Budget Outcomes:

- Beginning year General Fund cash balance protected through prudent reserves and budget management without the introduction of new or expanded revenue sources while simultaneously funding current and expanded service operations and a continued commitment to public safety programs and enhanced capital programming.
- Millage neutral General Fund tax rate yielding an additional \$23,028,000 in ad valorem tax revenue supporting; County Manager Agency and Constitutional Officer operations and service enhancements; equipment and infrastructure maintenance/replacement; increased capital appropriations for public safety infrastructure, the transportation network, storm-water, general governmental buildings, and parks.
- Maintained the Unincorporated Area General Fund tax rate at \$.8069 and earmarked the marginal increase above the operating millage rate or \$.0908 to continue the median landscape capital program.
- Dedicated \$45.8M toward general governmental capital projects such as public safety equipment and infrastructure, transportation system improvements, storm-water, parks, and facilities. Of this amount, \$26.9M is appropriated to catch up on general governmental asset maintenance and replacement deferred during the recession. This new capital and replacement capital pay as you go effort will continue and the level and extent of resources allocated will be dependent upon annual resource allocations and other budget policy decisions.

- Funded current capital vehicle and equipment purchases and set aside dollars for future vehicles and heavy equipment needs.
- General Fund reserves increased.
- Maintained the County's investment quality credit rating.
- Dollars programmed to fund State and Federal unfunded mandates with largest impact in social service programming.
- Continued investment in the County's workforce to remain competitive in a highly attractive employment market.
- Revenue centric philosophy applied to certain ad valorem operations recognizing that departmental revenues offset net ad valorem impacts. Any decrease in departmental revenues would require a corresponding operating expense reduction.

Compensation Administration:

The philosophy of Collier County Government is to provide a market-based compensation program that meets the following goals:

1. Facilitates the hiring and retention of the most knowledgeable, skilled and experienced employees available.
2. Supports continuous training, professional development and enhanced career mobility.
3. Recognizes and rewards individual and career achievements.

The following is a recent history of Board approved compensation plan adjustments.

| Program Component | FY 09 | FY 10 – FY 12 | FY 13 | FY 14 | FY 15 | FY 16 | FY 17 | FY 18 | Future Fiscal Year |
|----------------------|-------|---------------|-------|---------|----------------------------|-----------------------------|-------|-------|--------------------|
| Cost of Living | 4.20% | 0.00% | 2.00% | 0.00% | Greater of 2.0% or \$1,000 | Greater of 1.50% or \$1,000 | 3.00% | 2.90% | Varies Annually |
| Awards Program | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | Varies Annually |
| Pay Plan Maintenance | 0.00% | 0.00% | 0.00% | \$1,000 | 0.00% | 1.50% | 0.00% | .60% | Varies Annually |
| Total | 4.20% | 0.00% | 2.00% | \$1,000 | Greater of 2.0% or \$1,000 | 3.00% | 3.00% | 3.50% | Varies Annually |

General Governmental Capital Funding:

Within the General Fund, the equivalent of up to 0.3333 mills or \$22.6M is set aside to fund county wide capital projects and to pay revenue bond growth and non-growth debt service.

This allocation represents an increase of \$3.4M from the FY 2017 contribution of \$19.2M. Much of this increase was programmed to support debt service on growth related capital project financing

due to insufficient impact fees and construction of a new EMS facility. Components of the FY 2018 allocation include \$2.8M toward non-growth-related project debt service, \$5.3M for advances to the impact fee trust funds necessary to pay debt service; and \$14.5M for facility capital projects and various county-wide initiatives.

Storm-water Management Capital Funding:

Updating and maintaining storm-water infrastructure remains a high priority and to that end, the Board continues to discuss the institution of a storm-water utility and dedicated fee for capital improvements and system maintenance. Until policy decisions in this area are made and policy direction provided, funding will continue to be incremental based upon available resources through transfers from the General Fund and Unincorporated Area General Fund. For FY 2018, these capital transfers total \$5.9M which represents no change from FY 2017.

Budget Priorities

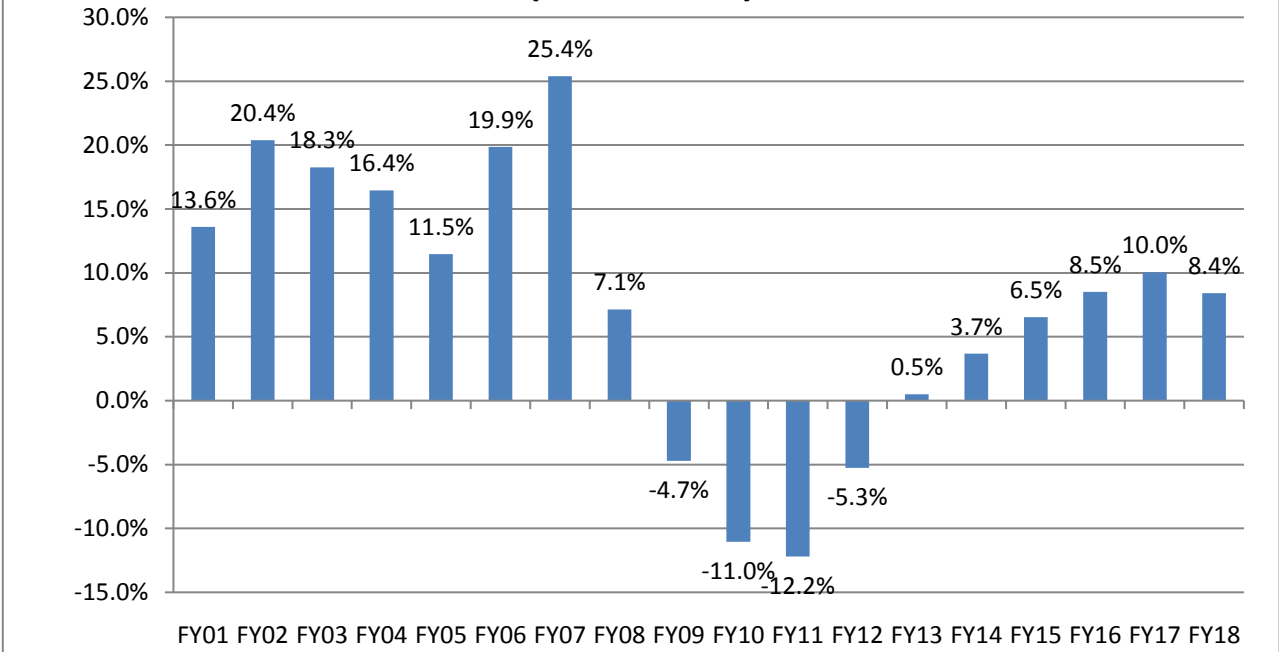
Multi-year budget priorities include continued funding for general governmental equipment replacement and infrastructure maintenance deferred during the recession while simultaneously appropriating dollars to fund current and expanded capital facility and operations required in meeting the service needs of an expanding resident and visitor base. Given the County's reliance on property tax revenue, this will require at the very least, a millage neutral tax policy which will allow the capture of additional ad valorem revenue from taxable value growth.

Continued critique of business operations and their relationship to the organizational structure is necessary and healthy to strive for maximum operational efficiency and to strengthen internal controls and processes in accordance with best practices.

State and Local Economic Conditions/Future Outlook

Over the next four (4) years, it is predicted that Collier County's taxable value will grow at an average rate of seven (7) percent annually. Continual monitoring of tax base trends and tracking of leading community development and other economic indicators is important considering the County's heavy reliance upon property tax revenue. The following chart provides an historical account of taxable value changes.

Historical Changes in Collier County Taxable Values (FY 01-FY 18)



State budget and legislative initiatives must be watched closely each year to gauge the impacts of potential revenue loss and or programmatic/service shifts to local government. Unfunded mandates can pose a serious threat to a local government service delivery and fiscal stability.

The FY 2019 budget (coming fiscal year) will continue to pose extreme challenges, given the need to maintain sufficient budgeted reserves; preserve the agencies excellent investment credit rating and related cash positions; fund equipment replacement and infrastructure maintenance; sustain public safety and high value public services; and continue to invest in human capital necessary to advance the organization and serve the citizens of Collier County. County staff will continue to shape the organization to deliver high quality best value services to residents and visitors of this wonderful community we call home.

Summary

Collier County Government remains committed to achieving its Vision Statement of being “the best community in America to live, work, and play.” Achieving this vision requires the cooperation of all County government agencies. My sincere gratitude is extended to everyone in Collier County Government that participated in the development of the FY 2018 budget.

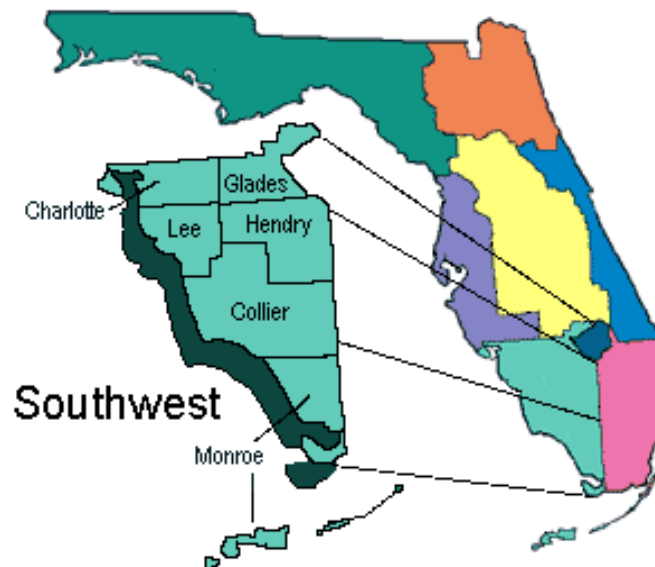
Respectfully submitted,

Leo E. Ochs Jr.,
County Manager

Economic Overview

History

The area that was to become modern-day Collier County actually stretches back thousands of years, to the end of the last ice age, when the first hunters and gatherers wandered down the Florida peninsula in search of game and warmer weather. This area has and continues to be a haven for “snowbirds” searching for warmer weather in the winter. During the late 1800’s, the area was dotted with small communities and farming and ranching, especially inland, became the principle means of livelihood. In 1922, Barron Giff Collier purchased 2,025.5 square miles of land and 280 square miles of water on the southwest coast of Florida, an area that is larger than the states of Delaware and Rhode Island, to create the largest county, in land area, in Florida. On May 8th, 1923, the Florida State Legislature created Collier County, based on the personal pledge of Barron Collier to finish the long-awaited highway between Tampa and Miami. Barron Collier recognized the need for the infrastructure to bring about the economic development to the region and at a cost of more than \$1,000,000 of his own money and a total cost of \$8,000,000 the construction of the Tamiami Trail was completed and opened on April 25th, 1928. With the new road, a new economic vitality and home seekers from the north were brought to Florida’s last frontier. Shortly afterward, train service came to Naples, and with it, another vital link to economic development. It would be 1943 until the first oil well in the State of Florida would be drilled near Immokalee. After World War II, the population increased by over 1300% and agribusiness, tourism, and real estate made Collier County one of the fastest-growing areas in the United States. The following map depicts the location of Collier County both in Southwest Florida as well as in the State of Florida.



Demographics

Collier County is a non-chartered county established under the constitution and the laws of the State of Florida. Collier County has experienced tremendous population growth over the past several decades. The permanent population has increased from approximately 38,000 residents in 1970 (University of Florida BEBBR, Florida Population Studies – Feb. 2017), to the current 2017 countywide population projection of 360,825 (Collier County Comprehensive Planning estimate – May 2017). Between April 2010 and July 2015, the population grew by 7.6% (U.S. Census Bureau). Data from the Collier County Comprehensive Planning Department indicates that the County’s population will grow by 63,867 over the next decade – an average of 1.8% annually.

Information about the history of Collier County supplied by the Collier County Museums website – [Collier County : Museums](#).

Collier County continues to be a favorite tourist destination during the winter months between November and April when the population rises by an estimated twenty percent (20%). The estimated current seasonal population is 432,990 and it is projected that seasonal population will increase to 512,717 for the year 2027.

Current U.S. Census data shows Collier County's median age to be 48.5 years compared to the Florida median of 41.4 years and the U.S. median of 38.1 years. The latest available figures from the U.S. Census Bureau for Collier County median household income were \$57,425 which is \$9,918 above the State figure. According to the Florida Department of Economic Opportunity, Collier County's unemployment rate for September 2017 was 3.5%. This rate is lower than the national September 2017 unemployment rate of 4.2% and the statewide September 2017 unemployment rate of 3.8%. The national and state unemployment rate dropped .8% and 1.2% year over year respectively. The County's low unemployment rate can be traced to a continued robust construction and tourism industry.

Economic Conditions

Historically, Collier County has received a number of designations designed to foster economic and community development opportunities. The State of Florida certified Collier County as a 'Blue Chip Community' in 1985. This means that the County met state requirements in important areas of economic development including the creation of plans for growth management and comprehensive land use. In December 1996, the communities of Immokalee and Everglades City were designated as Enterprise Zones. The Enterprise Zone Program offers tax incentives to businesses located within the zones to encourage private investment as well as increase employment opportunities for the area's residents. Additionally, the industrial park at the Immokalee Regional Airport was designated as a Foreign Trade Zone, which allows companies to import raw materials, manufacture their products and export them duty free. In September 1997, the Immokalee community was designated as a Foreign Investment Zone, which reduces the minimum amount of investment and number of employees in order for owners of foreign companies to apply for permanent United States residency.

The Collier County economy continues to exhibit strong growth recovering from the worst recession in 80 years. All Collier County economic, demographic, housing and permitting indicators point to continued growth albeit slowly in the near term.

In FY 2013, the County Office of Business & Economic Development was created to work in conjunction with local and state economic development organizations by assisting in the retention/relocation/expansion of existing businesses and the attraction of new business opportunities to Collier County. Its mission is to be an effective force in improving the quality of life for all residents and visitors to Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase average wages, improve productivity and its growth rate, facilitate capital formation, preserve and enhance the natural environment and enable all County residents to have a meaningful opportunity for upward mobility.

For FY 2018, this Office has a combined operating, promotional, partnership and incentive budget of \$5,694,000 in furtherance of promoting the County's economic development initiatives. The Board of County Commissioners considers incentive applications from companies on a case by case basis. Current incentive programs include the Qualified Target Industry Tax Refund Program; Advanced Long-term Productivity Program; Capital Investment for Diversification Incentive; Quick Response Training Program; Economic Development Transportation Fund; Qualified Defense Contractor Tax Refund Program and the Basic Industry Growth Incentive Program. Detailed information on each of these programs can be found at [Collier County Business & Economic Development](#).

Five Florida metro areas with significant retiree populations rank among the 10 places with the fastest projected job growth over the next three years, according to forecasts from Moody's Analytics. These areas are creating jobs in construction, retail and healthcare to service the influx of retirees moving there. Naples (Collier County) is tops with an annual projected rate of 4.6% through 2017.

The notable Economic Development activity includes:

- The Business & Economic Development division monitored \$404,000 in eligible business incentives, including a Job Creation Incentive to Arthrex, which employs roughly 2,250 people in Collier County and plans to build and expand, adding 1,000 more jobs in the future.
- The division continued its long-standing workforce development initiative by entering its seventh year of budgeting \$75,000 in annual funds for the Early Learning Coalition of Southwest Florida Inc. The coalition provides services to Collier County families, children and child care providers, including resource and referral, eligibility and enrollment, reimbursement to child-care providers, child-developmental screenings, provider monitoring and inclusion, and infant and toddler training services. By linking families to child care and Pre-K services, the coalition supports parents' abilities to work and helps prepare children for success in school.
- The division also maintained relationships with the Greater Naples Chamber of Commerce and its economic-development arm, the Partnership for Collier County's Economic Future, which received \$100,000 in annual funding to focus on the retention and expansion of the county's existing businesses.
- The Southwest Florida Economic Development Alliance, which promotes Collier County to site selectors and others regionally, nationally, and internationally, also received \$100,000 in annual funding.
- The division developed a stronger alliance with French-development firms RETIS and Val d'Oise Technopole, French government-funded networks of high-tech manufacturing and IT companies, certified business support organizations and public incubators. The County's relationship with the French is in its fourth year. Nine French firms visited Collier County, in two separate visits. The Naples Accelerator facilitated the international business promotion program. The French companies continue to build business relationships here, seek foreign investment opportunities, and consider making a soft-landing at the Naples Accelerator. In addition, the Business & Economic Development director was invited to attend the European Business Network conference in France as the keynote speaker. At the conference, the Naples Accelerator and Val d'Oise Technopole signed an agreement for continued collaboration.
- The division's CollierEDO Facebook and Twitter social media accounts have grown, with Twitter numbering over 1,150 followers. The accounts are used to publicize economic news and events, attract targeted industries through site selection, and highlight Naples Accelerator and Florida Culinary Accelerator @ Immokalee membership opportunities, job postings, events and accomplishments. The division overhauled its office and Naples Accelerator web pages, and created a page for the Florida Culinary Accelerator @ Immokalee, increasing the division's webpages from three pages to 16 since 2016 by adding numerous pages of word content and helpful links to incentives, state and local agencies, site selection tools, business tips, demographic information and development maps, as well as news coverage of county economic development and its accelerator programs.

Before Hurricane Irma hit, the division created a Business Emergency and Hurricane Resources page to provide businesses with information on what to do before, during and after the hurricane and provide links to state and federal loan and grant opportunities, and continually updated the page. The Partnership for Collier's Future Economy also went live in June with a new economic development website, CollierEDO.org, which promotes retention and expansion, helps companies relocate here, points startups to resources that include the Naples Accelerator and its Adrenaline Fund, and provides data and other statistical services.

Following Hurricane Irma, the Business & Economic Development Division set up the state's first full-service Business Assistance Recovery Center at the Naples Accelerator. Representatives of Florida Gulf Coast University's Small Business Development Center and the U.S. Small Business Administration were

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given accelerator offices, where they helped businesses obtain state Emergency Bridge Loans and federal disaster loans. The SBA also helped homeowners and renters obtain loans to replace or repair homes and replace damaged property. (As of Nov. 14, the SBA had received over 3,500 applications from businesses, homeowners and renters, with over \$33 million approved for 707 applicants, including \$4.37 million for 46 businesses, and more are pending. As of Nov. 16, the SBDC had received 90 business applications seeking \$3.139 and approved \$2.49 million for 68 businesses, and more are pending.)

The Naples Accelerator grew from 38 participating innovation companies, with 51 employees, to 68 companies, with 64 employees, and brought in \$12,268,626 million in venture investment. The county's public-private accelerator program, in partnership with the non-profit Economic Incubators Inc., has been awarded \$2.49 million in state grant funding since 2013, with \$1.2 million dedicated to the upcoming Florida Culinary Accelerator @ Immokalee, which also received a \$112,536 federal USDA Rural Business Development Grant in May.

Working with Economic Incubators Inc., which oversees the county accelerator program, the division developed and designed the Florida Culinary Accelerator @ Immokalee to increase jobs in Immokalee and promote the local economy, chef entrepreneurs and farmers. Its educational and mentorship program will be tailored to farmers and cooperatives, start-up food companies and home-kitchen entrepreneurs, but can be used by mid-size food companies, retail and food service companies and commercial users, providing the county with sustainable revenues. The division used the \$112,536 USDA grant to renovate and expand and transform a 5,724-square-foot Immokalee Regional Airport warehouse into a state-of-the-art, high-tech culinary production facility.

The following table provides a snapshot of employment by major industries in Collier County:

| | | |
|------------------------------------|-------------|-------------|
| Construction & Mining | 15,600 | 9.71% |
| Manufacturing | 4,100 | 2.55% |
| Trade, Transportation & Utilities | 26,600 | 16.56% |
| Information & Technology | 1,600 | 1.00% |
| Financial Activities | 8,000 | 4.98% |
| Professional & Business Services | 16,400 | 10.21% |
| Education & Health Services | 21,600 | 13.45% |
| Leisure & Hospitality | 23,200 | 14.45% |
| Government | 13,700 | 8.53% |
| Farm Workers | 20,600 | 12.83% |
| Others | 9,200 | 5.73% |
| Total Employed | 160,600 | 100.00% |
| Total Non Seasonal Labor Force | 168,500 | |
| Unemployed | 7,900 | |

Source: U.S. Bureau of Labor Statistics Naples-Marco Island, FL Economy at a Glance as of October 2017

Historically, employment within the County has varied significantly throughout the year due to the large influx of tourists and seasonal residents during the winter months coupled with seasonality in the agriculture industry.

The following table identifies the top employers in Collier County based upon data provided by the University of Central Florida and the BCC approved Collier County budget.

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| <u>Top Employers</u> | |
|--|------------------|
| <u>Company Name</u> | <u>Employees</u> |
| Collier County Public Schools | *5,019 |
| NCH Healthcare System | 4,000 |
| Collier County Board of County Commissioners | 1,904 |
| Collier County Sheriff's Office | 1,029 |
| Ritz Carlton, Naples | 1,110 |
| Gargiulo, Inc | 1,110 |
| Arthrex, Inc | 1,056 |
| Hometown Inspection Svc. | 900 |
| Publix | *1,245 |
| Naples Grande Beach Resort | 700 |
| Marriott | 700 |
| Downing Frye Realty | 550 |

Source: Florida & Metro Forecast December 2016 published by University of Central Florida, College of Business Administration, and Institute for Economic Competitiveness; and Collier County FY 2017 Adopted Budget. *From Collier County Budget Office.

In Summary

Collier County continues to maintain a stable investment quality credit rating from all three major rating agencies. In November 2014, Standard and Poor (S&P) upgraded the County's issuer credit rating to AAA and increased the County's Special Obligation Non Ad Valorem Bond Rating to AA+. S&P cited in its ratings report that "the stable outlook reflects our view of Collier County's strong financial position and what we consider its flexible and strong management conditions, which have enabled it to make adjustments to maintain strength throughout economic cycles." The County is one of only a handful of local governments in the State of Florida that have an issuer credit rating of AAA.

According to Forbes 2017 annual survey of "Best Places for Business and Careers", the Naples-Marco Island MSA ranked 74th among the nation's 200 large metros. Naples is also highly ranked by Forbes out of 200 cities analyzed for growth. Three Florida cities placed in the top 10. Collier County is positioned to capture residential, commercial and high technology opportunities through its strong infrastructure base, quality of life, natural amenities, strong post-secondary education institutions, transportation network and commitment to an organized public-private strategic economic development program.

Collier County boasts attractions and amenities which will foster economic and community development. These include the North Collier Regional Park home to a popular water park and host to nationally sanctioned sporting events; the numerous recreation and educational opportunities enjoyed by visitors due to our close proximity to the Everglades; the frequent inclusion of recently re-nourished county and city owned beaches as some of the best in the U.S. by experts such as; "Dr. Beach" (Stephen Leatherman – Director of Florida International University's coastal research lab); as well as popular upscale shopping and dining throughout the County.

Collier County's blend of cultural and recreational amenities and unique quality of life are enjoyed by those who visit this destination or call this extraordinary community home. The County, through its elected and appointed leadership, strives through its strategic goals and objectives to be the best community in America to live, work and play.

Vision and Strategic Goals

The budget provides a road map of Collier County's efforts toward meeting its Vision Statement: **"To be the best community in America to live, work, and play."** This is also consistent with the County's strategic focus areas (underlined) and associated short term and long term strategic goals, operational initiatives and performance objectives all of which were endorsed by the Board of County Commissioners February 2012 as part of their 10-Year Strategic Plan:

- I. Quality of Place
To preserve and enhance the safety, quality, value, character, and heritage of our neighborhoods, communities, and region.
- II. Growth Management
To responsibly plan and manage community growth, development, redevelopment, and protect the natural environment.
- III. Community Health, Wellness and Human Services
To improve the quality of life and promote personal wellness, self-reliance and independence.
- IV. Infrastructure and Capital Asset Management
To responsibly plan, construct and maintain the county's critical public infrastructure and capital assets to ensure sustainability for the future.
- V. Economic Development
To support a business climate that promotes a sustainable, diversified and growing economy.
- VI. Governance
To sustain public trust and confidence in County government through sound public policy, professional management and active citizen participation.

The "Collier Inc." Philosophy

Collier County is working towards the Vision and Strategic Goals utilizing a philosophy branded as "Collier Inc.", which memorializes Collier County's commitment toward establishing a best in class organization that embraces the innovative tendencies of the private sector with the nuances associated with public sector management. Our goal is to provide "best value" amenities and services at the lowest possible price while improving upon and protecting the characteristics that have made our community a world-renowned destination. The brand recognizes the value of leadership, collaboration and our team members.

Public sector management must continue to be innovative and reinvent itself in order to be successful in this highly competitive market. Collier County has a tremendous advantage over other destinations due to its climate, location, amenities, and services offered. Our natural environment serves as a strategic resource that must be managed and protected. Our built environment provides both aesthetic attraction and functional infrastructure. For all of these reasons, we continue to be one of the fastest growing metropolitan communities in the nation.

The brand focuses on the following key areas:

- **The Team - Build, Grow, Sustain, and Motivate a World Class Team**

- Recruitment - finding and attracting the highest caliber of talent
- Onboarding - inculcating our corporate values to new hires and taking advantage of their unique skills and experiences
- Career Development & Training - improving technical skills, soft skills, and managerial talent
- Succession Planning - preparing for planned retirements and unexpected departures
- Collaboration & Comradery - encouraging team work and celebrating our successes



- **Sustainability - Responsibly Plan, Build, Operate, and Maintain our Infrastructure and Community While Protecting the Natural Environment**

- Land Use - Master planning our communities by balancing entitlements with fair regulations that support long-term vitality
- Physical Resource Management - Managing buildings, grounds, equipment, and vehicles in a manner that optimizes the useful life of the resource
- Integrated Water Resources - conserve potable water, encouraging reuse water, balance flood control and rehydration, and minimize harmful ecological impacts
- Transportation Resources - responsibly plan, build, and maintain roadways, bike/ped facilities, and public transit resources to achieve mobility without sacrificing quality of place
- Business Practices - ensuring that policies and procedures provide quality, value, and transparency but avoid inefficient use of resources
- Waste Management - utilize innovative and alternative methods to responsibly manage and reduce the Counties waste; plan new facilities, and educate the public on the value of recycling
- Natural Resources - support the preservation, conservation, and rehabilitation of the County's natural environment through education, regulation, and restoration projects



- **Operational Excellence - Leadership Committed to Innovative Solutions using Performance Metrics, Customer Engagement, and Internal Controls to Pursue Excellence**

- Leadership - Influencing and motivating the team to enthusiastically support the County's vision
- Internal Controls - Creating a culture of accountability using systematic measures of checks and balances, automation, and self-correcting actions
- Innovation - delivering "best-value", by encouraging creativity and challenging the status-quo; utilizing diverse self-managed teams to develop innovative solutions



- Customer Focus - compassionate Quality Assurance / Quality Control (QA/QC) focused on learning from external and internal customers to improve service to the community
- Performance Management - Plan, execute, monitor, and review measurable goals and objectives
- **Quality of Place - Deliver Services and Amenities That Protect, Promote, and Support Becoming the Best Place in America to Live, Work, and Play**
 - Asset and Infrastructure Management – execute timely and cost-effective repairs, preventative maintenance, and replacements that preserve the integrity and quality of the community
 - Preserve and Enhance Community Identity and Character - implement and enforce land development regulations that maintain and enhance the health, safety, and welfare of our residents, visitors, and businesses
 - World Class Facilities - build and operate venues and locations that meet and exceed the community’s expectations
 - Promote Health, Safety, and Wellbeing - provide our residents and visitors access to human services that facilitate healthy lifestyles and housing assistance
 - Destination Promotion - encourage visitation, recreational tourism, eco-tourism, and the relocation of individuals and businesses
 - Economic Vitality and Diversification - promote business friendly conditions that attract, retain, and grow a diverse economic market
- **Fiscal Stewardship - Promote Transparent and Responsible Financial Management Practices and Resource Allocation In Order To Create A Better, Stronger, and More Prosperous County For Residents, Visitors, and Businesses**
 - Effective Procurement - deliver “best-value” goods and services in a timely and transparent manner
 - Grant Funding and Compliance - seek alternative funding sources with comprehensive oversight to maintain compliance
 - Debt Management - ensure that the County’s financing needs and credit payment obligations are met at the lowest possible cost with a prudent degree of risk.
 - Revenue Stability and Diversification - seek opportunities to diversify revenues and balance land use categories to minimize the impacts of fluctuating land values
 - Reserve Management - maintain reserves based upon limits set through best management practices in order to provide the County with options for responding to unexpected issues and provide a buffer against shocks and other forms of risk.
 - Budget Planning - engage elected leadership, through the County Manager and senior leadership team in the process of planning and appropriating available resources among competing operational and capital initiatives in furtherance of the County’s Vision and strategic goals
 - Forecasting and Reporting - use timely revenue and expenditure models for financial decision making



Impact of County-Wide Planning Processes on the Budget Development

There are several planning processes that take place throughout the year which influence the development of the annual budget document. To begin with, there are several long range planning processes such as the Long Range Transportation Plan, the Master Mobility Plan, the Water and Wastewater Master Plans, the Capital Improvement Element (CIE), the Annual Update and Inventory Report (AUIR), and concurrency planning. Each of these reports is provided to the Board of County Commissioners (Board) for their review and approval. These processes are primarily focused on capital programs, budgets and outcomes, and serve as the basis for planning for budgeted capital expenditures.

In addition, the Agency's strategic planning process has a major impact on the development of the operating budget. The 10-year Strategic Plan, originally adopted by the Board for Fiscal Year 2007, experienced substantial changes effective for Fiscal Year 2012, which were re-affirmed during the Board's Strategic Planning Workshop in February 2014, continuing in effect for Fiscal Year 2017. The Plan includes the Board's Vision Statement, Mission, Guiding Principles, Motto and six Strategic Focus Areas (SFAs). Copies of the current and prior Fiscal Year Strategic Plans can be found at www.colliergov.net/strategicplan.

Vision: To be the best place in America to live, work, and play.



Mission: To deliver high quality best value public services, programs and facilities to meet the needs of our residents, visitors, and businesses.

The county utilizes a strategic planning and performance management process in order to achieve tactical, operational and strategic alignment and to provide for meaningful connectivity between plans, budgets and outcomes.

Following is the high level view of the approach, from a process perspective:



Under this approach, Strategic Planning begins with input from senior staff and citizens. The proposed plan resulting from the strategic planning cycle is presented to the Board for their input and approval and the outcome forms the basis for budget and operational planning for the following fiscal year. Performance measures supporting the strategic and operational levels are reviewed, updated and acted upon as necessary.

This approach ensures the mission is clear, program and service goals are easily understood, and the resources (including financial and staff levels) applied to each program and goal are readily apparent and their achievements measurable and reportable. This approach directly impacts budget guidance as it provides visual evidence of where resources are required to assure accomplishment of all stated program and governmental goals.

In addition to focusing on the upcoming one-year term for budgeting purposes, an important component of performance management reporting is prospective in nature, spanning a 5-10 year horizon. Performance measurement reporting directly indicates whether programs are on track for attaining the current year's goals given the year's budget, but also provides an indicator of whether the current year's activities are likely to lead to achievement of the 5-10 year objectives and requirements.

Master Mobility Plan (MMP)

In the past several years, Collier County has seen dramatic fluctuations in development trends. These fluctuations make it challenging to adequately plan for the timing of future transportation improvements. To address this demand, Transportation Planning and Comprehensive Planning developed the concept of a Master Mobility Plan (MMP) to address the transportation mobility needs of Collier County. The MMP is focused on demand management and coordination to reduce the need for transportation infrastructure. Staff is continuing to vet and explore the ideas approved within the MMP.

Three Year Budget Projection for Principal Ad Valorem Tax Supported Funds

On an annual basis, the Office of Management and Budget (OMB) prepares a three (3) year projection of revenues and expenses within the primary ad valorem funds – the General Fund and Unincorporated Area General Fund. This analysis provides the Board of County Commissioners with important data covering millage rate assumptions, general corporate revenue trends and the impact of these revenue assumptions and trends on expense patterns over the projection period. This section of the Budget Policy is important and provides the staff and elected leadership with an opportunity to discuss the practical aspects of policy and level of service demands in conjunction with existing and projected revenue streams.

Annual Update and Inventory Report (AUIR) and Capital Improvement Element (CIE)

Chapter 163, Part II, Florida Statutes required the County to adopt certain Land Development Regulations (LDR's) to implement its Growth Management Plan adopted on January 10, 1989. One of the LDR's requires the County to, "Provide that public facilities and services meet or exceed the standards established in the CIE required by Section 163.3177 and are available when needed for the development..." This Section of Chapter 163, Part II, Florida Statutes is commonly known as the concurrency requirement. Accordingly, on March 21, 1990 the Board adopted the Collier County Adequate Public Facilities Ordinance No. 90.24, which was subsequently repealed and superseded by Ordinance No. 93-82, as amended by Ordinance No. 96-53. The Adequate Public Facilities Ordinance was subsequently codified in Division 3.15 of the prior Land Development Code (LDC). Ordinance No. 04-41, adopted the current LDC, and provides for the requirements of Adequate Public Facilities within Section 6.02.00.

Section 6.02.02 of the Land Development Code establishes a management and monitoring program for public facilities, which provides for an annual determination of concurrency for Category "A" facilities and identification of additional facilities needs. Category "A" facilities are roads, solid waste, drainage, parks, potable water, and sewer. Section 6.02.02 of the Land Development Code also requires the preparation of an AUIR on Public Facilities for presentation to the Board of County Commissioners (BCC). The findings of the AUIR form the basis for the preparation of the Annual Update and Amendment to the Capital Improvement Element and Schedule of Capital Improvements, proposed projects to be included in the next annual budget, the determination of any Area of Significant Influence (ASI) and the review of the issuance of development orders (excluding roads) during the next year. The AUIR provides an update to the ledger baseline for the real-time Transportation Concurrency Management System database. The preparation and presentation of the AUIR to the BCC meets the requirements of Section 6.02.02 of the Land Development Code for an annual determination of the status of public facilities.

The Capital Improvement Element (CIE) and the Annual Update and Inventory report (AUIR) are required County processes that concentrate upon the same subject matter, the schedule of capital improvements for the County, but prior to FY 2011, each were separate processes. There were a number of negative ramifications associated with the separate timing of these two capital improvement processes:

1. Section 163.3177 Florida Statutes requires that the County adopt the annual CIE amendment by December 1st and the bifurcated process did not allow the County to achieve the statutory requirement.
2. Inconsistency between the financial basis of the two processes and the corresponding inconsistency between the projects contained within each due to timing discrepancies.
3. The CIE was adopted with 10 month old population projections and 10 month old seasonally adjusted transportation factors.
4. Redundancy in staff work effort for capital improvement projects.

The combination of the two processes, with completion in December has allowed for:

1. CIE amendment in compliance with the Florida Statutes December 1st adoption requirement.
2. A decision making process for capital improvements based upon the same financial basis.
3. One document to the Collier County Planning Commission (CCPC) and the BCC.
4. Elimination of data changes and revenue projections inconsistencies between the AUIR and the CIE processes.
5. Fewer CCPC and BCC meetings related to capital improvement programming.
6. An eight month, rather than a continuous 12 month capital improvement cycle.
7. Eliminates redundant preparation process across the County organization.

The combination of the two processes in FY 2011 has not led to any negative ramifications from a local or state compliance perspective and continues to provide a positive fiscal impact with the elimination of redundant meetings and staff duplicative efforts.

Budget Policies and Procedures

The Collier County annual budget is a plan for the allocation of County resources toward the accomplishment of specific programs. The formulation of the budget takes into consideration citizen desires, economic conditions, policies and strategic goals/initiatives established by elected officials. The Florida mandated fiscal year for Collier County begins on October 1 of each year and ends September 30 of the following year.

An additional key factor guiding budget development is Florida Statutes require adoption of a balanced budget (total budgeted revenues = total budgeted expenses). This definition applies to the overall budget and to individual county funds. Florida Statutes further require that all funds, including estimated fund balance, be appropriated.

Annual Budget Development

Collier County staff initiates the budget process by developing a recommended budget policy that includes a multi-year analysis of the General Fund and the Unincorporated Area General Fund, as these funds are the principal County tax supported operating funds. The analysis reflects the estimated impact of the proposed budget policies on the respective budgets and associated millage (tax) rates.

The recommended budget policy is then presented to the Board of County Commissioners in late February or early March. The Board approves the broad policy guidelines (millage rate recommendations, capital funding allocations, level of service standards, salary adjustments, limitations on operating budgets and position guidance) that govern the development of the budget, which are then incorporated into a budget instruction manual for staff.

Year to date financial information through February (five months of the County fiscal year) is then uploaded into the budget module to assist with revenue and expense year-end forecasting. County staff members develop their respective budget requests for the upcoming fiscal year. Requests are broken down into two categories: Current Service and Expanded Service. Current Service is defined as the inflationary cost of providing existing services. Expanded Service requests include enhancements to existing programs and new programs and/or position requests. The Expanded Service column focuses attention on any service requirements that may be necessitated by a growing population or level of service increases. OMB staff then reviews and makes recommended changes to the proposed budget requests in conjunction with the operating departments. The Constitutional Officers: Supervisor of Elections, Clerk to the Board, and Sheriff submit their respective budget requests by May 1; the Property Appraiser submits their budget by June 1; and the Tax Collector's budget submittal is due on August 1. All dates are in accordance with Florida Statutes.

Internal budget reviews are conducted with the County Manager in May. At this time the County Manager's recommended budget for the upcoming fiscal year is finalized. On June 1, the Property Appraiser provides a preliminary estimate of taxable value for the upcoming fiscal year. This provides taxing authorities with important information for budget planning purposes. Tax supported budgets are re-balanced to reflect this information. In June the Board conducts workshops in order to review the tentative budget. The Board makes preliminary policy decisions regarding the proposed budget at this time. On July 1 the Property Appraiser certifies a tax roll for the upcoming fiscal year. The budget is changed based on the updated property valuations. A tentative budget summary is provided to the Board of County Commissioners in accordance with State Truth in Millage (TRIM) requirements.

In late July all taxing authorities adopt proposed tax rates. These tax rates represent the maximum rates for state statutory Truth in Millage (TRIM) purposes and may be maintained or reduced during public hearings in September. (Note: There are emergency provisions by which the proposed tax rates may be increased, subject to very onerous public notice requirements). The Property Appraiser then assimilates all of the proposed tax rates and generates the Notice of Proposed Taxes. This notice provides the taxpayer with the maximum tax impact of the proposed millage rates to be levied by the various governmental units

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(County, City, School District, etc.) and the updated valuation of each property as established by the Property Appraiser.

Florida Statutes require two advertised public hearings on the budget. The Notice of Proposed Taxes serves as the public notice for the first public hearing held in September. Thereafter, the final hearing is noticed and conducted in accordance with State TRIM provisions. The public is allowed to speak on any topic prior to final adoption of tax rates and budgets. Upon adoption of the budget by the Board of County Commissioners, appropriations are uploaded into the County financial system. The ensuing fiscal year begins on October 1. The annual budget development cycle is depicted in the following budget calendar.

Budget Calendar

Budget formulation, adoption and execution in Collier County involve the year-round interaction of many people at various levels within the County. The purpose of the process is to identify service needs, develop strategies to meet those needs, and to develop detailed revenue and expenditure estimates to carry out the financial plan. As such, the budget process incorporates the following activities:

| <u>Date</u> | <u>Activity</u> |
|----------------------------|--|
| February/ March | Budget policy, providing broad direction to staff governing the preparation of the FY 2018 budget, is adopted by the Board of County Commissioners. |
| April/May | County Manager's Agency departments submit program and line item requests. |
| May 1 | Supervisor of Elections, Clerk to the Board, and Sheriff line item budgets submitted. |
| June 1 | Property Appraiser line item budget submitted. |
| Mid-late June | Board of County Commissioners conducts budget workshops to review the proposed FY 2018 budget. |
| July | Tentative budget, incorporating workshop changes and certified taxable value, is released to the Board of County Commissioners. |
| July | Proposed millage rates (maximum property tax rates to be levied in FY 2018), approved by the BCC and certified to the Property Appraiser. |
| August 1 | Tax Collector line item budget submitted. |
| Late August | Property Appraiser distributes Notice of Proposed Taxes to all property owners in Collier County. |
| September 7 | First public hearing on FY 2018 budget conducted. |
| September 28 | Final public hearing on FY 2018 budgets conducted. FY 2018 millage rates and budget adopted by the BCC. |
| October 1 | New fiscal year begins; implementation of FY 2018 adopted budget. |

This schedule complies with the requirements set forth in Florida Statutes Chapter 200, "Determination of Millage", and Chapter 129, County Annual Budget.

Budget Policies

The annual budget policy approved by the Board of County Commissioners (Board), consists of three (3) sections which are “annual budget policies to be adopted”; “continuing budget policies to be reaffirmed”; and “a three-year forecast for the General Fund and the Unincorporated Area General Fund MSTD. This format was continued for FY 2018, with inclusion of significant budget influences and discussions of the strategies which may be utilized to address these influences as the budget document evolves for FY 2018 and beyond.

Summary of Specific Board Adopted Budget Policies for Fiscal Year 2018:

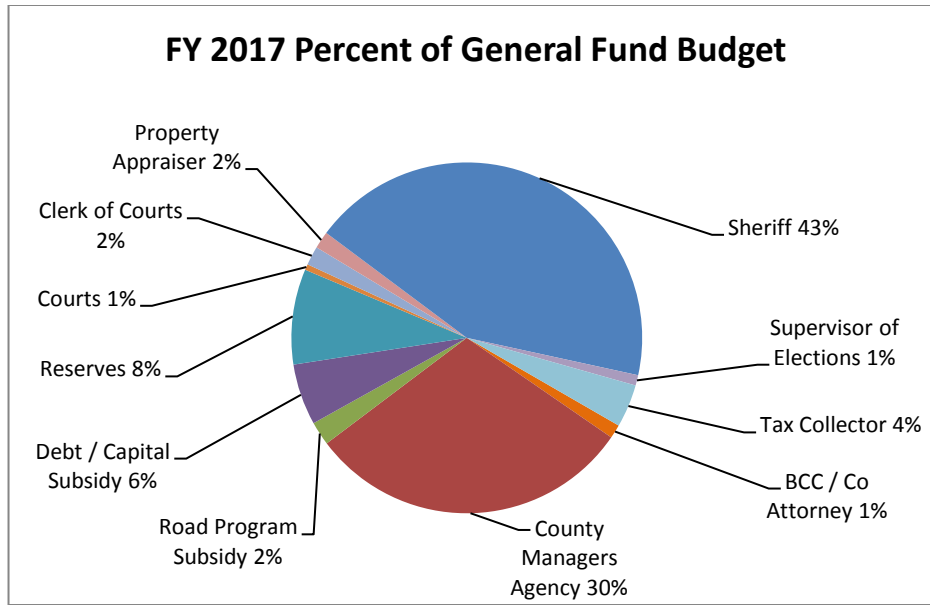
- A millage neutral General Fund tax rate budget.
- Maintain the Unincorporated Area General Fund tax rate at \$.8069 and devote the marginal increase or \$.0908 above the operating rate of \$.7161 to fund the median landscape capital program.
- 7.0% positive taxable value planning scenario.
- A 2.5% component increase devoted to operations at the department level with the remaining budget planning dollars applied to Agency wide capital equipment and asset replacement.
- Maintain revenue centric budgets.
- Expanded position requests will be limited to mission critical functions, fully vetted with the Board and enumerated within the Budget document including details of expanded operational costs and any offsetting program revenue.
- 2.9% general wage adjustment and a .60% targeted market based pay plan maintenance component.
- Continuation of current 80/20 cost share for health care program with employees contributing 20%.
- Adherence to OMB published retirement rates.
- Accrue salary savings at 2%.
- Establish storm water capital funding between the General Fund and Unincorporated Area General Fund in an amount no less than \$6,100,000 under a pay as you go strategy and continue studying the storm-water utility concept for further Board consideration during FY 2018.
- Continue use of gas taxes to support road construction improvement and maintenance program as well as current debt service.
- Continue General Fund, general capital, debt payment and impact fee loan transfer equivalent up to 0.3333 mills annually.
- Continue focus on building reserves.
- Provide comparative budget data from five (5) Florida Counties of similar size.

Millage Rates

If these assumptions remain constant and the Board of County Commissioners took no action to alter the impact, FY 2019 and FY 2020 projected millage rates for the General Fund and the Unincorporated General Fund, as well as the actual adopted FY 2017 and FY 2018 millage rates for these respective funds, are identified in the table below:

| Fund | FY 17 Adopted Millage Rates | FY 18 Adopted Millage Rates | FY 19 Projected Millage Rates* | FY 20 Projected Millage Rates* |
|--------------------------------|--|--|---|---|
| General Fund | 3.5645 | 3.5645 | 3.5645 | 3.5645 |
| Unincorporated General Fund | 0.8069 | 0.8069 | 0.8069 | 0.8069 |

*Projections for FY 19 and FY 20 assume a continuation of current tax rate policies by the Board of County Commissioners.



General Fund Allocations by Agency and Component

The purpose of this allocation is to identify those agency appropriation components within the General Fund. All agencies work diligently with the County Manager in support of budget policies adopted by the Board. Equally important is the premise that all agencies would share in any budget reductions necessitated by taxable values below the planning threshold, reductions in property tax revenues, new state tax reform initiatives, reductions in state shared revenue and *unfunded mandates*.

Considering that **transfers to the Constitutional Agencies in FY 2017** account for 52% of total General Fund budgeted expenses and 72% of the General Fund ad valorem budgeted revenue, their participation in any necessary reductions due in part to unexpected ad valorem revenue shortfalls or unforeseen unfunded mandates is essential.

It should be noted that these expense percentages are gross figures and do not account for statutorily required year ending constitutional officer turn back. This turn back revenue is budgeted and forecast each year. Constitutional turn back revenue totaled \$7,659,792 and \$7,838,435 respectively across all funds for years ending FY 2015 and FY 2016. The General Fund receives roughly 91 percent of all turn back revenue. Turn back by the Tax Collector accounted for 83% of all turn back revenue in FY 2015 and 88% of all turn back revenue in FY 2016.

Revenue Centric Budgets

It is generally recognized that all budgets and expense disbursements regardless of fund or activity are revenue and cash dependent. This concept establishes that enterprise funds, internal service funds, certain special revenue funds and other operational funds which rely solely on fee for service income with zero reliance upon ad valorem revenue should be allowed to establish budgets and conduct operations within revenue centric guidelines dictated by cash on hand and anticipated receipts. For FY 2017, the following budget priorities must be satisfied for enterprise operations; working capital guidelines established through policy or best practices; capital obligations from the capital improvement element (CIE); any fee or rate study expense stipulations; priority agency wide initiatives; any statutory or ordinance spending restrictions.

This concept also presumes continual monitoring of cash and receipts and if necessary subsequent operational adjustments dictated by cash flow. As such, ad valorem agency limitations suggested above will not apply.

Certain cost centers or functions have a net cost to the General Fund (001) or Unincorporated Area General Fund (111). In these instances where fee for services offset the ad valorem impact, then the budget reduction guidance should account for this positive impact upon the net cost to the General Fund (001) or to the Unincorporated Area General Fund (111). Under this revenue centric approach, Departments will be held to their fee for service projections and any negative fee variances will be addressed through service cuts and not subsidized by Ad Valorem taxes. Department Head discretion upon guidance by the County Manager should be afforded in these scenarios.

Limitations on Expanded Positions to Maximize Organizational Efficiencies

The County Manager's Agency added 78.25 FTE's to the operation as part of the FY 2017 approved budget. These positions were distributed relatively equally throughout the agency reflecting the continued need to invest in human capital among various strategic position categories to address ongoing service demands and agency initiatives.

We are faced with the continuing challenge of conducting the business of government within the context of evaluating strategic organizational efficiencies and re-alignments required to match service demands with available resources. Consequently, as part of any decision to make major organizational, service or other changes, proper analysis is undertaken. This analysis includes review of the customer needs, the organizational structure, the underlying processes and service delivery models and the proper full time equivalent employee mix. Outcomes include streamlined business processes, elimination of any wasted effort in the processes, and a management and staffing structure that is expected to be able to deliver the required services.

For FY 2018, Departments will carefully consider expanded positions since proposed operating expenditure guidance will likely require a significant re-prioritization of current budget. Any expanded requests will be limited to mission critical functions such as but not limited to capital project execution, asset maintenance and replacement execution, asset management implementation and front line service delivery. All expanded positions and programs will be reviewed by the County Manager and his recommendations will be presented as part of FY 2018 budget workshop discussions in June.

Compensation Administration

The philosophy of Collier County Government is to provide a market-based compensation program that meets the following goals:

1. Facilitates the hiring and retention of the most knowledgeable, skilled and experienced employees available.
2. Supports continuous training, professional development and enhanced career mobility.
3. Establish equitability in position pay ranges and to rates paid incumbents in those positions.
4. Recognizes and rewards individual and team achievement.

The Consumer Price Index 12 month percent change from December 2014 to December 2015 is 1.6% for the Miami-Fort Lauderdale area. This is one of the indices that Collier County traditionally uses when considering a general wage adjustment. The annual Florida Relative Price Index, an index comparing the relative cost of living among the State's 67 counties, is also used as a basis for compensation plan recommendations. Similar to last year, rather than waiting to appropriate dollars for a compensation adjustment on an event driven basis, the County Manager proposes to appropriate dollars for the

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adjustment as part of budget planning for FY 2017 with the recommended structure submitted for Board consideration at the June Workshop meeting.

For FY 2017, the County Manager is recommending a 3% general wage adjustment in an effort to remain competitive in a highly aggressive labor market and recognize existing employees for their continued commitment, service and loyalty to the agency. This proposed adjustment also represents an effort to regain certain payroll buying power which was eroded through introduction of an FRS payroll deduction, previous health insurance co payment increases and the three (3) year absence of salary increases as depicted in the summary table below.

As point of reference, the FY 2016 Pay and Compensation Plan was also funded at the 3% level with allocations split between a 1.5% general wage adjustment and targeted market based pay plan adjustments to designated positions that were out of alignment with the recommendations of the compensation plan review completed by Cody and Associates. Overall FY 2016 adjustments to the compensation plan totaled approximately \$3,100,000.

| Program Component | FY 13 | FY 14 | FY 15 | FY 16 | FY 17 | FY 18 |
|---------------------------|-------|---------|-----------------|-----------------|-------|--------------|
| General Wage Adjustment * | 2.00% | \$1,000 | 2.00% / \$1,000 | 1.50% / \$1,000 | 3.00% | 2.90% |
| Awards Program | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Pay Plan Maintenance | 0.00% | 0.00% | 0.00% | 1.50% | 0.00% | 0.60% |
| Total | 0.00% | 2.00% | \$1,000 | 3.00% | 3.00% | 3.50% |

*Note: General wage adjustments are generally based on the annual Miami-Ft. Lauderdale SMSA (all urban consumers).

Health Care Program Cost Sharing

The County is self funded and seeks to operate the health plan with the same diligence as a small insurance company. Like an insurance company, the County faces a significant budget risk within the health plan due to the potential for a statistical claim cost variance of 10% around the expected mean claims cost. Such variance is normal statistically and has its roots in the fact that total medical costs are extremely sensitive to the number of claimants who experience catastrophic losses. The expected number and size of large claimants is by nature extremely random and volatile. To manage and prevent this variability, the County reinsures catastrophic losses and maintains a prudent reserve to comply with Florida Department of Insurance requirements as well as to protect the General Fund from this volatility.

There are several goals that guide how the County operates the plan within the small insurance company context. These are:

1. Comply with all legal and regulatory requirements for plan operation
2. Manage plan cost trends to be 30% or more below published trends
3. Maintain overall controllable expenses, reinsurance costs, network fee arrangements and reserves at prudent levels
4. Protect our employees from the economic impacts of illness or injury
5. Prevent illness when possible by helping our employees and their spouses become aware of their health, and act on that knowledge

Coverage under the Plan extends to all County employees, with the exception of the Sheriff's Office, which operates its own self-funded plan. Nationally, as well as here in Florida, medical plan costs, and the

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premium dollars required to fund them, continue to increase annually. The County's medical plan has the potential to be similarly impacted by these rising costs.

Due to exceptional plan performance over the past five (5) plan years, plan reserves exceed statutory minimums. Therefore, it is recommended that there be a no (0%) rate increase for FY 2018. It should be noted that employer health insurance contribution increases are absorbed within operating appropriations.

Since 2009, Collier County Government has invested in processes to heighten employees and spouses awareness of their health and make available resources to assist covered employees and spouses in improving and maintaining their health. These programs have achieved meaningful reductions in risk and improvements in outcomes for the covered participants. For example:

- Of participants with four (4) to five (5) risk factors, 51% improved their LDL cholesterol; 36% improved their Triglycerides and; 25% of participants above the 7% A1C hemoglobin blood sugar range lowered their level to at or below the 7% recommended level.

Employees and spouses have embraced the County's preventive educational and qualifier processes which have contributed greatly toward the financial strength of the health program. Over the last six (6) years, participation has been consistently in excess of 94% for those meeting the necessary qualifiers. This rate far exceeds those of large employers nationwide.

With the objective of mitigating increases to the plan, the County will continue to emphasize participation in existing wellness program, proper structuring of reinsurance to manage adverse plan impacts and prudent plan management.

Historically, Board budget guidance has required all agencies to uniformly share health insurance contributions between employers and employees. If all agencies maintained the recommended cost distribution percentages of 80% employer and 20% employee, it is estimated that for FY 2017, \$2.9M in General Fund constitutional transfer savings would have been realized.

2017 Health Plan Contributions by Agency

| Agency | Average Monthly EE Rate | Average Monthly ER Rate | Total | EE % | ER % | EE's | Sgl | Fam | 2017 Savings if all Agencies were @ 80/20% |
|--------------|-------------------------|-------------------------|------------|--------|--------|--------------|--------------|--------------|--|
| BCC | \$271.00 | \$ 1,084.00 | \$1,355.00 | 20.00% | 80.00% | 1,658 | 761 | 897 | \$ - |
| SOE | \$271.00 | \$ 1,084.00 | \$1,355.00 | 20.00% | 80.00% | 22 | 11 | 11 | \$ - |
| COC | \$271.00 | \$ 1,084.00 | \$1,355.00 | 20.00% | 80.00% | 156 | 69 | 87 | \$ - |
| PA | \$ 16.00 | \$ 1,339.00 | \$1,355.00 | 1.18% | 98.82% | 56 | 24 | 32 | \$ 691,680.00 |
| TC | \$ 41.89 | \$ 1,313.11 | \$1,355.00 | 3.09% | 96.91% | 148 | 48 | 100 | \$ 421,296.00 |
| CCSO | \$ 80.35 | \$ 987.33 | \$1,067.68 | 7.53% | 92.47% | 1,119 | 373 | 746 | \$ 1,788,446.40 |
| Total | | | | | | 3,159 | 1,286 | 1,873 | \$ 2,901,422.40 |

Since the Presidential and Congressional elections of 2016, it is likely that some or most of the provisions of the Affordable Care Act (ACA) will be rescinded, amended or replaced with alternative plan provisions. Staff will monitor the activities of federal policy makers and make adjustments to the County's health plan accordingly. But for now, certain provisions of the current federal Affordable Care Act (ACA) impact Collier County if not managed properly. The most penal is the "Pay or Play" provision. This provision imposes a \$2,000 penalty per eligible employee working more than 30 hours per week or 130 hours per month if the employer does not offer coverage to 95% of the eligible population. The 95% provision took effect on January 1, 2016 with penalties, if any, being assessed beginning in calendar year 2017 or the County's FY 2017. These compliance provisions will continue until rescinded or amended and present the potential for federal penalties.

Currently, the employee group which must be managed is the “job bank” pool. These employees are generally classified as temporary in nature, are not eligible for health insurance and are not considered FTE’s approved by the Board. However, for ACA purposes they are considered part of the eligible health insurance population if they work in excess of 30 hours per week or 130 hours per month. Based upon the December, 2016 census, the 95% test would affect approximately 82 employees or less. If somehow the County failed to satisfy the 95% provision, the fine could total approximately \$3.2 million.

This issue will require ongoing management and the Board should be aware that job bank employees working 30 hours a week or more may transition to FTE status as part of the budget process or via separate executive summary and others may have their hours reduced depending upon operational considerations. Regardless, the existing CMA covering this employee classification will be revised to stipulate that those employees working 30 hours a week or more will be eligible for health insurance benefits under the County’s program pursuant to the ACA.

Retirement Rates

All agencies including Constitutional Officers must use the retirement rates published within the OMB budget instructions. OMB is monitoring all proposed bills. The legislature usually establishes the new retirement rates in the beginning of May with the Governor signing the bill into law at the end of May. The preliminary retirement rates that will be published in the instructions are based on proposed House and/or Senate Bills. (Florida Statute Chapter 121)

Accrued Salary Savings

Today’s economic climate has led to an increased movement of employees to and from the organization. When employees leave, they are generally replaced and the process of replacement takes varying lengths of time depending on the position being recruited. This fact coupled with the full budgeted amounts for health insurance and worker’s compensation being transferred to the self-insurance funds, impacts the amount of accrued salary savings due to position vacancies. For FY 2016, this rate was established at 2%. For FY 2018, it is suggested that the attrition rate remain at 2%.

Stormwater Management Capital Funding

The strategy proposed is to fund storm-water improvements from the General Fund and Unincorporated Area General Fund consistent with the capital improvement element (CIE), ability to execute, integration with other utility construction scheduling and identified watershed benefits per engineering reports. It is expected that the funding burden will shift to the Unincorporated Area General Fund based on the identified watershed benefit. Dollars allocated will depend upon whether or not the current “pay go” strategy will continue or whether a component of financing will be introduced.

Under the current “pay go” approach, it is anticipated that the FY 2018 transfer contribution will total \$6.2 million which is less than the FY 2017 contribution of \$6.7 million. The majority of funding will come from the Unincorporated Area General Fund recognizing the identified watershed benefit. The purpose of this dedicated funding source is to address long-standing capital project needs in the storm-water program area, as well as to identify to grantor agencies that Collier County has a dedicated funding source to provide local matching requirements to available grants.

Proposed Uses of Gas Taxes

Previously, the Board directed through policy that all available uncommitted gas taxes will be used to support maintenance of the transportation network and related capital initiatives. Historically, the General Fund has transferred dollars to Gas Tax Fund (313) supporting the maintenance and improvement of the transportation network. Immediately prior to the decline in taxable values, this General Fund transfer amounted to \$24 million. Gas taxes are the pledged source of repayment on the current Series 2012 and Series 2014 Gas Tax Refunding Bonds. Current debt service is approximately \$13.1 million per year. The

Series 2012 refunding debt expires in June 2023 while the Series 2014 refunding debt expires in June 2025.

The recent debt restructuring has resulted in a \$1.0 million annual savings in debt service which began in FY 2015. This savings has resulted in additional dollars earmarked for maintenance and infrastructure improvements.

The General Fund transfer proposed for FY 2018 is \$15,808,900 representing a \$2,169,500 increase from FY 2017. Also, the Unincorporated Area General Fund transfer proposed for FY 18 is \$4,000,000 and increase of \$700,000 from FY 17. These dollars support maintenance on the roadway network including intersection improvements, resurfacing, bridges and other critical maintenance needs. Gas tax revenue from all sources in recent years has averaged approximately \$18.5 million per year. When you consider the payment of annual debt service (\$13.1M), the remaining \$5.4 million is programmed for construction and maintenance of the transportation network.

General Fund Debt Contribution and Debt Management

The General Fund (001) has provided via transfer the sum equivalent of up to 1/3 mil to non impact fee eligible county wide capital functions and a debt payment component since FY 2006.

For FY 2017, the equivalency rate was .2495 and for FY 2018 the equivalency rate is planned at .2583. During the economic downturn, the majority of this transfer evolved into a debt service payment. However, restructuring the debt portfolio has significantly eased the debt burden freeing up budget to support county-wide capital projects and necessary maintenance (Fund 301).

For FY 2017, \$10,697,500 of the \$19,243,100 equivalency transfer was planned for capital projects. For FY 2018, \$11,108,100 of the \$21,317,500 equivalency transfer is devoted to capital projects. This contribution is up a modest \$410,600 from FY 2017.

For FY 2018, the General Fund (001) transfer (loan) will be sized to cover debt service which cannot be covered by impact fees. This amount totals \$5,154,000 and includes a \$2,000,000 loan for construction of a new EMS facility. Total loans outstanding to the impact fee trust funds (i.e. EMS, Libraries, Corrections, Law Enforcement and General Government Facilities) from the General Fund since inception (FY 2005) through FY 2017 total \$94,167,600.

Payment of debt is a top priority. Under the FY 2018 budget planning scenario, dollars generated from the up to 1/3rd mil equivalent allocation will be sufficient to cover revenue bond debt service.

Of the \$21.3 million projected transfer in FY 2018, \$5.1 million will be required to cover the growth related debt service gap due to insufficient impact fee revenue and \$2.8 million is budgeted to cover non growth related debt. Going forward, the level of General Fund loan subsidy is heavily dependent upon the level of impact fee collections and any new growth related capital projects planned like an EMS station or other public safety initiative.

Collier County embarked upon an aggressive debt restructuring program in the summer of 2010 and to date over \$379M in general governmental debt has been refinanced. As a result, the cost of borrowing has been reduced by \$1,640,000 annually with this recurring savings applied toward high priority operating and capital programs. The cumulative net interest rate of the general governmental debt portfolio has been reduced from approximately 5% to roughly 3.5% and annual principal and interest payments servicing outstanding general governmental debt represents 3.1% of the County's net adopted FY 2017 budget. The following charts depict the managed drop in annual debt service payments servicing all debt and annual debt service connected with our general governmental credit.

Collier County's total principal debt outstanding at 9/30/17 totals \$468M of which \$295.2M is connected with infrastructure improvements driven by population growth and related service demands. The County's principal debt has been reduced by \$320M since FY 2008. Annual principal and interest payments servicing the County's total outstanding debt represents 4.8% of the County's net FY 2017 budget.

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Reserves

General: Reserve is a budget/policy term referring to resources set aside to provide a buffer against risk. Likewise, reserves may also be referred to as a portion of fund balance – only on the expense side of the equation. Reserves are the cornerstone of financial flexibility and provide government with options for responding to unexpected issues and a buffer against shocks and other forms of risk.

It is essential for governments to maintain adequate levels of fund balance to mitigate current and future risks such as revenue shortfalls, natural disasters and unanticipated expenditures.

As such, budgeted reserves serve to protect beginning cash position in a fund and are an essential component of Collier County's overall financial management strategy and a key factor in external agency measurement of Collier County's financial strength.

Various bond rating agencies recognize that the best reserve policies provide both specificity and flexibility accomplishing one or more of at least the following three criteria:

- establishing a target level of reserves or a reserve floor
- specifying the appropriate circumstances for drawing down reserves
- directing the replenishment of reserves

In general, rating agencies view positively higher reserve levels, although local governments can maintain high credit ratings with lower reserve levels if other indicators of financial flexibility such as revenue raising ability, stable diverse revenue structure, expenditure flexibility and conservative budgeting practices are strong.

A reserve for contingency is typically budgeted in all operating funds, with the exception of the Constitutional agency funds. Reserves for the Constitutional Agency funds shall be appropriated within the County General Fund.

The following is a history of budgeted reserves within the General Fund and Unincorporated Area General Fund since FY 2008 as well as the % of reserves against total operating expenses.

| Fiscal Year | General Fund Reserves | Unincorporated Area General Fund Reserves | % of General Fund Expenses | % of Unincorporated GF Expenses |
|-----------------|-----------------------|---|----------------------------|---------------------------------|
| 2018 (Planning) | \$39,816,300 | \$3,255,000 | 10.7% | 6.2% |
| 2017 | \$33,899,700 | \$2,432,900 | 9.6% | 4.8% |
| 2016 | \$27,890,800 | \$1,905,600 | 8.4% | 4.4% |
| 2015 | \$26,670,700 | \$2,220,100 | 8.5% | 5.6% |
| 2014 | \$26,217,400 | \$1,715,000 | 8.9% | 4.5% |
| 2013 | \$24,844,400 | \$1,596,200 | 8.7% | 4.3% |
| 2012 | \$18,180,900 | \$1,739,500 | 6.2% | 4.5% |
| 2011 | \$14,210,200 | \$2,925,100 | 4.7% | 7.4% |
| 2010 | \$15,569,100 | \$3,422,400 | 4.9% | 7.2% |
| 2009 | \$17,541,200 | \$2,853,500 | 5.0% | 5.8% |
| 2008 | \$20,506,000 | \$6,336,600 | 5.5% | 12.9% |

Optimally, and in order to achieve a regular and sustained General Fund beginning fiscal year cash position of at least \$55 million, budgeted reserves should be a minimum of \$40 million. Otherwise, expense side management of the budget in the form of capital transfer reductions and or reductions in operating transfers may become necessary.

For the third consecutive year, mid-year operating cuts and/or transfer reductions regardless of execution patters were not made. While this is good news, management of the budget remains a regular occurrence especially as it relates to scrutinizing regular expenditure patters and monitoring transfers out of the General Fund to insure that dollars leaving are programmed for project expenditures within the FY.

Florida State Statutes: In all respects, budgeted reserves shall conform to requirements of Florida State Statutes. The State establishes maximum limitations on certain reserves. The maximum limitations for contingency reserves and for cash flow reserves are 10% and 20% of a fund's total budget respectively. There is no statutory limit on capital reserves.

Comparative Budget Data

Provide comparative budget data using FY 2017 adopted budget data (cost and employees per capita based on unincorporated area population) by Agency with Budget Submittals for Similar Sized Florida Counties.

Adopted Budget Policy: Counties for comparison purposes include:

- Sarasota County
- Lee County
- Charlotte County
- Manatee County
- Martin County

Existing County Operating Budget Policies for FY 2018

Grant Funded Positions: Any positions formerly funded with grant funds being recommended for inclusion in a general (non-grant funded) operating budget shall be treated as expanded service requests.

Self-Insurance: To conduct an actuarial study of the self-insured Workers' Compensation, Property and Casualty, and Group Health Insurance programs. Program funding to be based upon an actuarial based confidence interval of 75%, with the exception of group health to which a confidence interval is not applicable.

Contract Agency Funding: The Board will not fund any non-mandated social service agencies.

Median Maintenance: Recognize the Unincorporated Area General Fund MSTD (111) as the appropriate, dedicated funding source for median beautification maintenance costs.

Carry forward: All funds that are unexpended and unencumbered at the end of the fiscal year will be appropriated as carry forward revenue in the following year. Carry forward revenue represents not only operating funds but also previously budgeted operating, debt service, and capital reserves that are "carried forward" to fund these same reserves in the new year or to fund capital projects in the current or future years. The largest sources of carry forward are the capital, debt service, and enterprise funds. In both the General Fund and Unincorporated Area General Fund, carry forward fund balance is maintained to provide cash flow for operations prior to the receipt of ad valorem taxes and other general revenue sources.

Proper General Fund cash balance is necessary to meet significant constitutional transfer, public safety and priority operating needs for October and November, prior to the receipt of any significant ad valorem tax revenue (ad valorem taxes represent 68.0% of the total FY 2017 General Fund adopted operating revenues).

Fund balance is also an important measure used by bond rating agencies in determining the County's credit worthiness. Specific concerns for Florida communities were reliance on the tourism industry and sales tax revenue, and the ongoing threat from hurricanes and wildfires. For Florida coastal communities, a minimum carry forward balance of 10% of total General Fund expenditures was recommended by the ratings agencies. Of course this figure and recommendation was general in nature and subject to each county's individual cash flow needs. A higher percentage would be considered positive – especially during any ratings surveillance.

The recommended level of year ending cash and cash equivalents (carry-forward) in the General Fund should be a minimum of 10% of actual expenditures. At year ending September 30, 2016, actual General

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Fund carry forward balance totaled \$54,759,100 which represented approximately 16.8% of actual FY 2016 expenses.

Indirect Cost Allocation Plan: The policy of charging enterprise and special revenue funds for support services provided by General Fund departments will be used again in FY 2018. The basis of these charges is a detailed indirect cost allocation plan prepared, periodically, by a consultant and adjusted by staff to reflect the organizational environment on a real time basis.

Impact Fees: Collier County will assess impact fees at such levels as allowed by law, established by the Board of County Commissioners and supported by impact fee studies.

Enterprise Fund Payment in Lieu of Taxes: The Solid Waste Fund and the Collier County Water-Sewer District will once again contribute a payment in lieu of taxes (PILT) to the General Fund. For FY 2017, the payment in lieu of taxes calculation was based upon a “franchise fee equivalent basis” commonly referred to as a percentage of gross receipts. Five and one quarter percent (5.25%) of gross receipts of the Water/Sewer District were applied in FY 2017 and this method and percentage is planned for in FY 2018. One and three quarter percent (1.75%) of Solid Waste tipping fees were applied in FY 2017 and this method and percentage is planned in FY 2018. This method is a common approach used by local governments and is generally consistent with fees paid by private utilities operating in a local government jurisdiction.

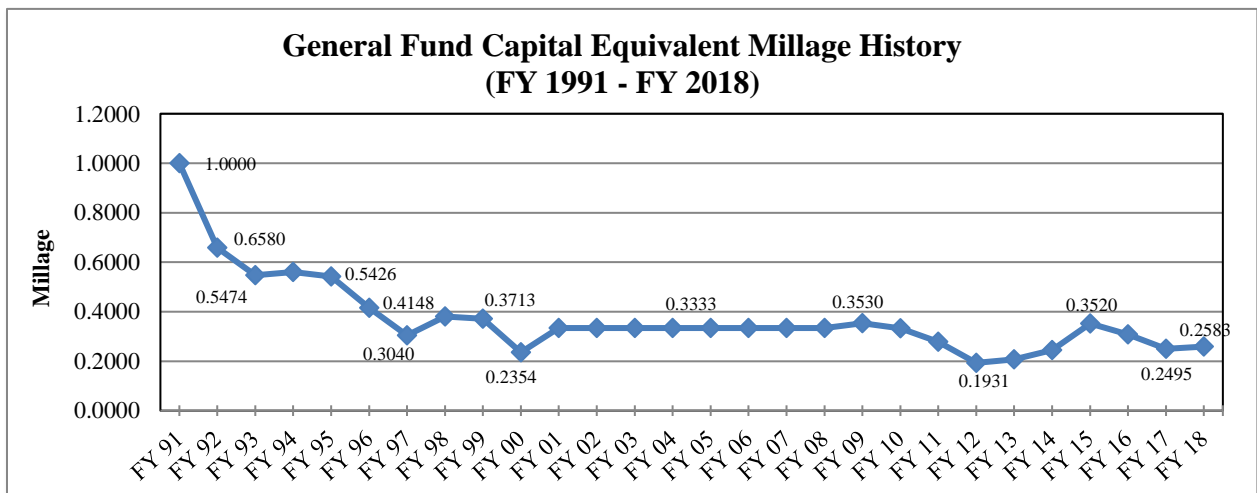
Prior to FY 2013, PILT was based upon the prior year General Fund millage rate multiplied by the prior year gross (non-depreciated) value of property, plant, and equipment.

Debt Service: Any capital projects financed by borrowing money shall limit the repayment period to the useful life of the asset.

Interim Financing: Collier County may also borrow funds on an interim basis to fund capital projects. In these cases, a repayment source shall be identified and the financing source that has the lowest total cost shall be employed.

The Collier County Debt Management Policy provides that advance refunding for economic savings will be undertaken when a present value savings of at least five percent of the refunded debt can be achieved. The policy also states that five percent savings is often considered a benchmark and that any refunding that produces a smaller net present value savings may be considered on a case by case basis. A smaller net present value savings may be prudent for example when the intent is to eliminate old antiquated and limiting bond covenant language.

Ad Valorem Capital and Debt Funding: Continuation of a fixed General Fund equivalent millage dedicated to capital projects, debt financing and impact fee fund debt loans. The recommended rate is up to the equivalent of 0.3333 mills. (See history below).



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The General Fund continues to loan money to impact fee funds in order to pay their annual debt service payments. This of course is in addition to normal and customary debt service on non growth related revenue bond debt. Loans from the General Fund to the impact fee trust funds began in FY 2005 and the value of all loans made now totals \$94 million.

Capital Improvement Program (CIP) Policies: On an annual basis, the County shall prepare and adopt a five-year Capital Improvement Element (CIE) consistent with the requirements of the Growth Management Plan.

- Capital projects attributable to growth will be funded, to the extent possible, by impact fees.
- Capital projects identified in the five-year CIE will be given priority for funding. The five-year plan for water and wastewater CIE projects will be based on projects included in the adopted master plans.

Unlike operating budgets that are administered at the appropriation unit level, capital project budgets will continue to be administered on a total project budget basis. The minimum threshold for projects budgeted in capital funds is \$25,000.

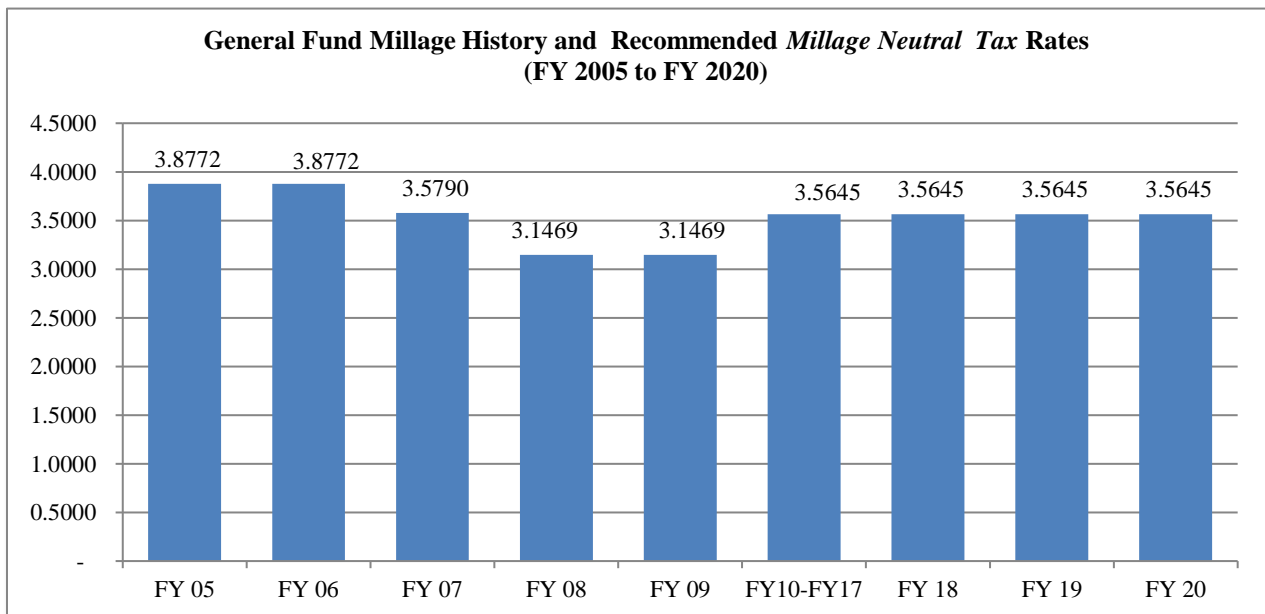
Three-Year Budget Projections Ad Valorem Tax Funds (FY 2018 - FY 2020)

OMB staff prepares annually a three-year projection of General Fund and Unincorporated General Fund revenues and expenditures to improve financial planning and to understand the long-term impact of funding decisions. These projections are complimented by a **trend analysis** of revenues and expenses which conclude the General Fund and Unincorporated Area General Fund sections respectively.

The following 3-year budget projections are for the General Fund (001) and the Unincorporated Area General Fund MSTD (111).

General Fund (001) Millage History and Millage Rates

As a point of reference, the following graph plots the historical General Fund millage rate, as well as tax rates for FY 2018 through FY 2020. These rates do not include any marginal increase which the Board may direct by policy for a specific program or initiative such as Conservation Collier. Millage neutral rather than tax neutral rates for general operations are used for planning purposes considering the belief that taxable value will continue to increase in the future.



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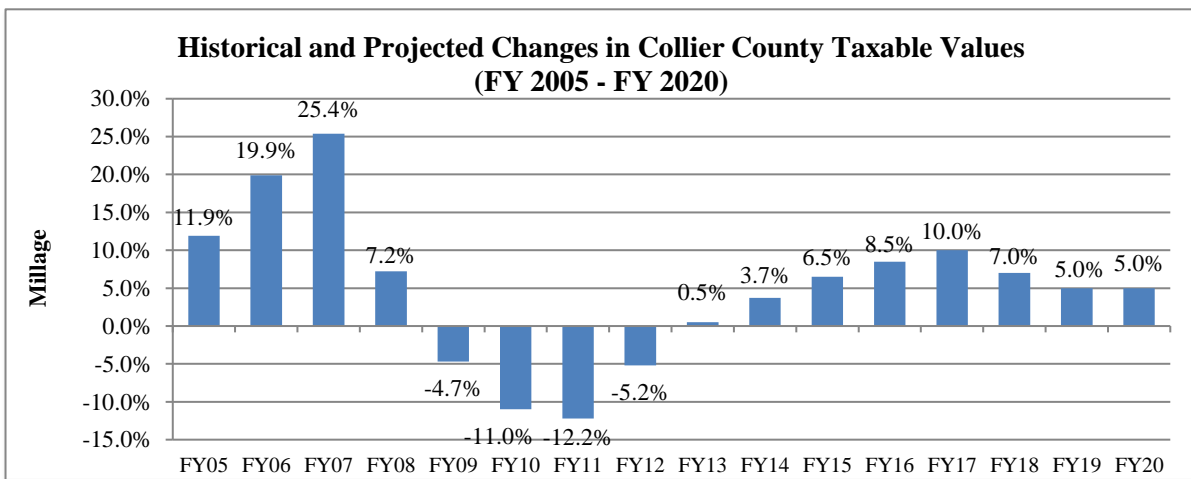
While the County Manager will be recommending a General Fund **millage neutral base operating budget** in FY 2018 and while this millage neutral budget will contain funding for priority public safety and other significant asset maintenance/replacement initiatives, the Board should note the magnitude of our future asset maintenance responsibility and devote additional future dollars which may be generated from an increasing taxable value base to maintaining and or replacing corporate assets.

The following tables depict the respective *millage neutral* tax rates for FY 2018, 2019 and 2020 as well as additional ad valorem dollars which could be raised under certain increasing tax base assumptions. **Again the table does not account for any marginal rate increase which may be earmarked by BCC policy for a specific program or initiative.**

| General Fund | FY 17 Adopted and Recommended <i>Operating Millage Neutral</i> Millage Rates | Additional Budgeted Ad Valorem Revenue Projection Each Year |
|--------------|---|--|
| FY 17 | 3.5645 | |
| FY 18 | 3.5645 | \$19,242,700 @ 7.0% TV Increase |
| FY 19 | 3.5645 | \$14,706,900 @ 5.0% TV Increase |
| FY 20 | 3.5645 | \$15,442,300 @ 5.0% TV Increase |

In order for Collier County to continue providing high quality best value services; continue to address deferred infrastructure maintenance; replace backlog equipment and vehicles; maintain its reserve and cash positions pursuant to policy and representative of an investment quality credit rated organization, it is essential to capture those additional ad valorem dollars generated by increasing taxable values. Failure to do so will jeopardize service levels and make it very difficult to maintain the extraordinary infrastructure investment which this community enjoys. As an example, in FY 2018, the projected rolled back rate within the General Fund is \$3.4283 which would raise \$11,239,100 less than millage neutral or levying the current planning operating rate of \$3.5645. While the FY 2018 estimated rolled back rate would produce \$7,942,500 more than the FY 2017 levy due to new construction taxable value and a higher taxable value base, this is not a sustainable model going forward when continuing to recover from an economic recession and knowing the level of investment required to simply maintain our assets let alone expand services and facilities based upon AUIR requirements and servicing the needs of an expanding population.

The projected millage rates assume that the tax base will increase 7.0% in FY 2018 (the 2016 tax year). For FY 2018, our planning model assumes that taxable value on existing property will increase 7%. Taxable value in FY 2019 is projected to also increase 5%. The Property Appraiser will provide preliminary taxable value estimates for FY 2018 on June 1, 2017. Actual and assumed changes in County taxable values are as follows:



Notes to Graph:

FY 2007: The General Fund (001) millage rate adopted in FY 2007 was based upon a 16% increase in taxable value pursuant to BCC direction. FY 2008: As part of the Florida Legislative Property Tax Reform package implemented in FY 2008, Collier County adopted its final millage rate at 91% of the rolled back rate.

FY 2018 Significant Expense Assumptions

A millage neutral operating budget, again assuming no marginal adjustment for special policy initiatives of the BCC, assuming an increasing taxable value base provides the County with those important additional ad valorem dollars necessary to maintain our assets, invest in our personnel, and service those who live and visit Collier County. Significant expense assumptions include:

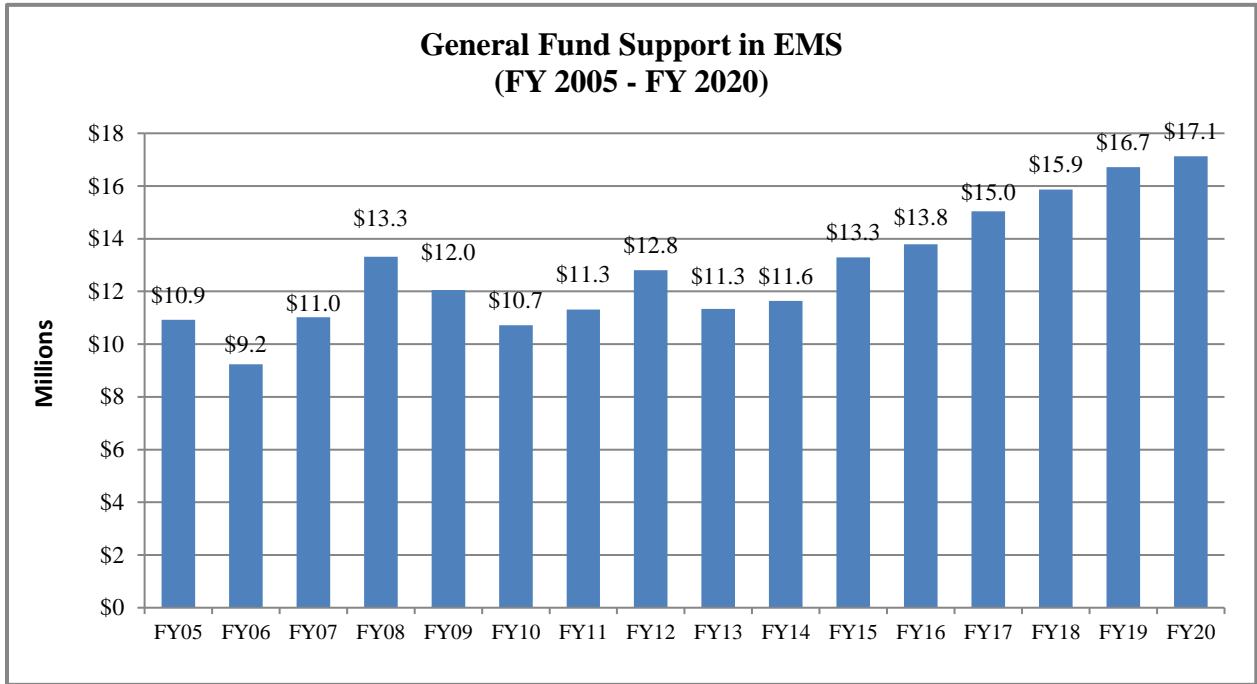
- Allocation for compensation administration – 3%.
- 2% attrition rate on regular salaries assumed in the County Manager's Agency.
- Motor pool replacement dollars for continued regular routine ambulance replacement. Backlog replacement satisfied in FY 2015.
- \$1,250,000 final allocation toward replacement of EMS Helicopter.
- Completion of the Public Safety Communication System upgrade in FY 18 with a final project allocation of \$852,200.
- Continued additional David Lawrence Center Funding in the amount of \$300,000.
- Continue General Fund general governmental capital, debt payment and impact fee loan transfer equivalent up to 0.3333 mills annually.
- Storm-water capital funding of \$2,000,000 for continued countywide storm-water projects and storm-water operations; additional dollars may be re-allocated at the Boards discretion to address other county wide critical storm-water maintenance issues.
- General Fund transfer dollars supporting road construction and maintenance funded at \$15,808,900.
- General Fund Loan to construct new EMS facility and ambulance unit totaling \$2,000,000.
- General Fund support of EMS Operations established at \$15,867,600 – up 5.5% from last year reflecting recurring costs of additional services to equalize response times county-wide plus costs to operate a planned new facility.
- Full support for Transportation Operations from the General Fund (001) exclusively. Continue transfer of dollars from the General Fund to the Motor Pool Replacement Fund for Road and Bridge vehicles.
- Airport capital funding totaling \$1,000,000.
- Corporate IT capital funding totaling \$750,000.
- Additional capital funding for Sheriff Facilities totaling \$3,500,000.
- Mandates to be absorbed if possible within operating budgets, including Constitutional Officers.

Significant Revenue Assumptions

- FY 2017 ad valorem tax revenue forecast is 96% of actual taxes levied. FY 2017 forecast totals \$265,230,900 – a reduction of \$9,727,900 from the adopted budget. Collections are within the 5% budgeted revenue reserve.
- A millage neutral position without any marginal increase which the BCC may apply for a specific program or initiative for FY 2018 produces a levy of \$294,138,100.
- Sales tax revenue forecast for FY 2017 is projected at \$39,000,000 representing an increase of .5% over budget. FY 2018 budgeted revenue is projected at \$39,000,000 or .5% over the adopted 2017 budget. Conservative revenue estimates are essential to achieving the required beginning cash balance position.
- State Revenue Sharing for FY 2017 is projected to increase \$200,000 or 2.0% over budget. FY 2018 budgeted revenue is projected at \$10,000,000 or 2% over the adopted 2017 budget.
- Constitutional Officer turn-back is a conservative budget estimate and for FY 2018 \$6,600,000 is projected – representing no change from the FY 2017 budget.
- Measures to maintain beginning cash balance at between \$55 million and \$60 million continue to be necessary and include continued growth in budgeted reserves coupled with any combination of revenue receipts over budget and expense side budget management.
- Interest income is projected to increase modestly by \$100,000 to \$750,000 reflecting stable fund balances.

EMS Fund

EMS Operations Fund 490 is another fund that impacts significantly on the General Fund. Typically, this ad valorem support in recent years accounted for 50% to 55% of total EMS operating revenues. However, the percentage is likely to increase given instability in fee revenue collections and any Board policy directives. Historical and projected General Fund support of EMS operations by fiscal year is as follows:

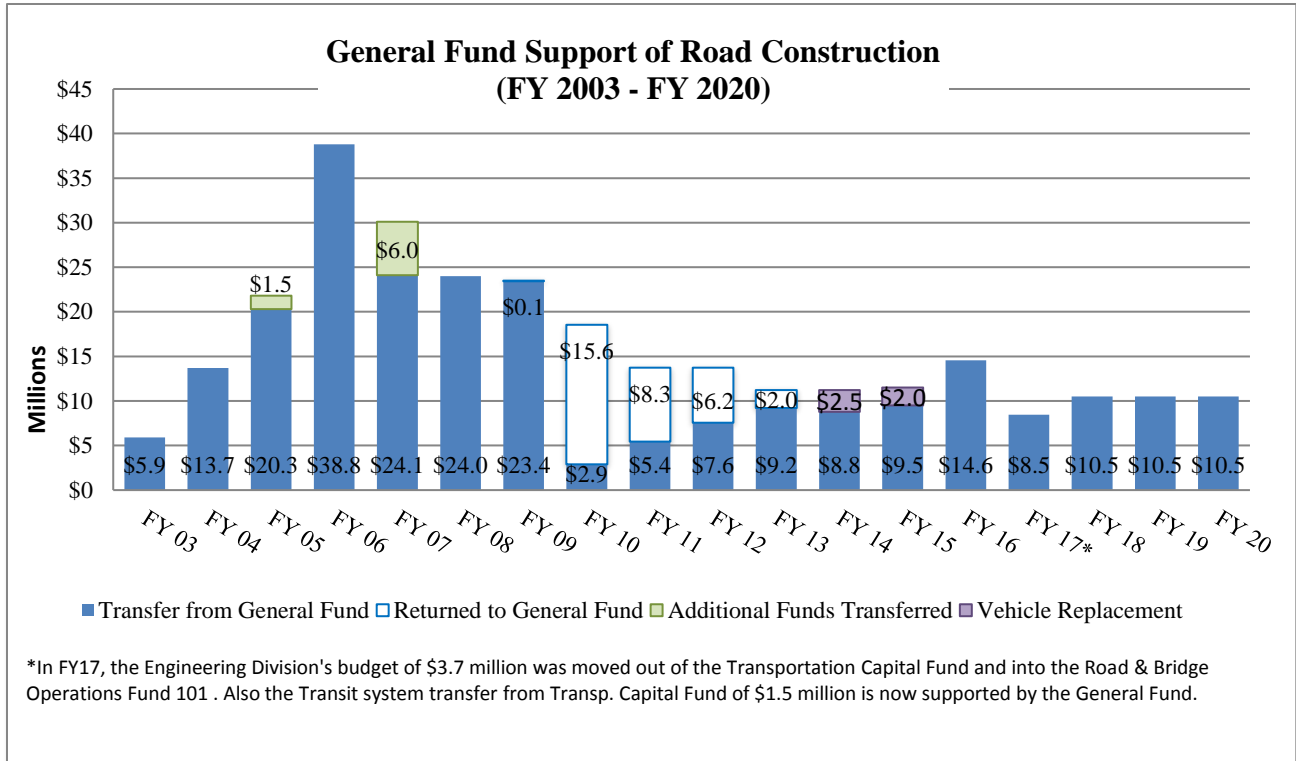


Use of General Fund dollars to support this life/safety function has and continues to be a priority.

Road Construction Program

The Board approved road financing plan was based historically on using growth in taxable value and maintaining the General Fund millage rate to provide increasing dollars to meet the road funding commitments. These dollars are depicted on the following graph.

With taxable values projected to increase, the General Fund contribution to road construction and maintenance is expected to total \$10.5 million. As future budgets are planned and scarce resources allocated, infrastructure maintenance and non growth related improvements will certainly require a dedicated commitment of general revenue resources to protect this important investment. Capital obligations necessitated by state or federal agreement, like JPA's and DCA's will be funded.



FY 2019

A **millage neutral** operating budget in FY 2019 with an increase of 5% in taxable value will continue to allow for priority funding of public safety capital initiatives and AUIR capital programming like the EMS Stations and sheriff capital requests. This of course is in addition to other infrastructure replacement needs and continuing expanded service requirements in those operations funded within the General Fund.

In addition to annual inflationary cost increases, the following items were included in the FY 2019 budget analysis:

- Maintain Capital projects funding in an equivalency up to 0.3333 mills.
- Stormwater capital projects funding for county-wide initiatives.
- Maintain General Fund support of EMS.
- Contingency reserves are maintained at policy.
- Maintain General Fund road subsidy.
- Maintain General Fund support for Transportation Operations expenses.

In summary, the FY 2019 analysis signals caution especially when critical variables like taxable value, market conditions and general revenues are difficult to predict. Pursuing a **millage neutral** operating budget in FY 2019 without a sufficient budgeted beginning fund balance would likely result in a \$4.4 million budget planning deficit as depicted in the trend analysis.

Of course required budget management to eliminate any actual equity reduction would occur in real time.

FY 2020

A **millage neutral** operating budget in FY 2020 coupled with a 5% taxable value increase allows for continued funding of backlog asset maintenance and replacement while funding those programs and services enjoyed by an expanding population base. Once again, management of the budget will be important to achieve a sufficient beginning fund balance.

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The following items were included in the FY 2020 budget analysis:

- Maintain Capital projects funding in an equivalency up to 0.3333 mills.
- Stormwater capital projects funding for county-wide capital initiatives.
- Maintain General Fund support of EMS.
- Contingency reserves are maintained at policy.
- Maintain General Fund road subsidy.
- Maintain General Fund support for Transportation Operations.

The model is intended to offer a picture of very conservative revenue projections against operating and capital expenses which will likely be faced in the out years. Of course, financial staff manages the budget in real time and will mitigate unplanned equity reductions. But, imagine a scenario where major revenue sources like property taxes or state shared revenues were cut or reduced. The obvious impact would be subsequent expense reductions possibly coupled with new adopted revenue sources and thus the need for budget flexibility.

General Fund Trend Analysis

| | General Fund (001) Analysis | | | | | | | | |
|--|-----------------------------|---------------------|-------------------------|-------------------------|-------------------------|---------------------|-------------|---------------------|--|
| | Adopted Budget FY 2017 | Forecast FY 2017 | | Forecast FY 2018 | | Forecast FY 2019 | | Forecast FY 2020 | Forecast FY 2021 |
| | | | (7% Tax Value increase) | (5% Tax Value increase) | (5% Tax Value increase) | | | | |
| <u>Revenues:</u> | | | | | | | | | |
| Ad Valorem | 274,958,800 | 265,230,900 | -3.5% | 283,797,000 | 7.0% | 297,986,900 | 5.0% | 312,886,321 | 5.0% |
| Sales Tax | 38,800,000 | 39,000,000 | 0.5% | 39,000,000 | 0.0% | 39,780,000 | 2.0% | 40,575,600 | 2.0% |
| Revenue Sharing | 9,800,000 | 10,000,000 | 2.0% | 10,000,000 | 0.0% | 10,200,000 | 2.0% | 10,404,000 | 2.0% |
| Other Revenues | 33,177,500 | 31,637,200 | -4.6% | 33,479,400 | 5.8% | 33,518,800 | 0.1% | 33,611,258 | 0.3% |
| Less 5% Required by Law | (17,015,900) | 0 | | 0 | | 0 | | 0 | |
| Carryforward | 46,000,500 | 54,759,100 | 19.0% | 51,782,200 | -5.4% | 50,279,800 | -2.9% | 45,848,800 | -8.8% |
| Total Revenues | 385,720,900 | 400,627,200 | 3.9% | 418,058,600 | 4.4% | 431,765,500 | 3.3% | 443,325,979 | 2.7% |
| <u>Expenditures:</u> | | | | | | | | | |
| Departments/Divisions | 72,521,400 | 69,552,300 | -4.1% | 71,345,800 | 2.6% | 73,121,800 | 2.5% | 74,942,200 | 2.5% |
| Operating Transfers | 46,974,400 | 46,960,700 | 0.0% | 47,311,700 | 0.7% | 48,832,800 | 3.2% | 49,943,900 | 2.3% |
| Debt Service | 3,073,000 | 3,073,000 | 0.0% | 2,855,400 | -7.1% | 2,849,500 | -0.2% | 2,863,500 | 0.5% |
| Cap - Loans to Impact Fee Fds | 2,476,900 | 2,476,900 | 0.0% | 5,154,000 | 108.1% | 5,430,200 | 5.4% | 3,370,200 | -37.9% |
| Capital Transfers | 26,678,200 | 26,684,800 | 0.0% | 27,058,100 | 1.4% | 31,906,000 | 17.9% | 37,389,600 | 17.2% |
| Replacement Vehicles & Equip | 1,640,000 | 1,640,000 | 0.0% | 1,500,000 | -8.5% | 1,500,000 | 0.0% | 1,500,000 | 0.0% |
| Constitutional Officers | 198,457,300 | 198,457,300 | 0.0% | 212,553,800 | 7.1% | 222,276,400 | 4.6% | 232,462,600 | 4.6% |
| Reserves | 33,899,700 | 0 | | 0 | | 0 | | 0 | |
| Total Expenditures | 385,720,900 | 348,845,000 | -9.6% | 367,778,800 | 5.4% | 385,916,700 | 4.9% | 402,472,000 | 4.3% |
| Revenues less Expenditures (Carryforward) | | 51,782,200 | | 50,279,800 | | 45,848,800 | | 40,853,979 | |
| Amt of Equity (CF) (reduced)/increased to balance the budget | | (2,976,900) | | (1,502,400) | | (4,431,000) | | (4,994,821) | Total amount of Equity consumed (13,905,121) |
| Budgeted Reserves | | | | 39,816,300 | | 40,232,100 | | 40,541,600 | |

Budget Review Process

Department Heads prepare program and line item budgets based on adopted Board policy. Budget instructions provide details regarding the implementation of the policies such as proposed salary adjustment, internal service charges, etc. The OMB staff analyzes each submission for accuracy, content and compliance with the previously determined priorities and policies.

Each Department Head is provided an opportunity to discuss and defend budget submissions to the County Manager. The County Manager makes the final decision for the recommended budgets presented to the Board of County Commissioners in June.

Budget work sessions with the Board of County Commissioners provide a forum for the discussion and finalization of spending plans, the establishment of proposed millage rates and the finalization of the policy statements. In July, maximum proposed millage rates are adopted based on the tentative spending plan and assessed taxable values provided by the Property Appraiser.

Public hearings are held in September to allow for citizen input. The final budget is adopted at the second hearing following a legal notice summarizing the proposed plan and tax rates.

Budget Amendment Process

The Board of County Commissioners annually adopts the budget by resolution for all funds of the County. Budgetary authority is legally maintained at the fund level. However, the County's computerized financial system imposes budget controls for operating funds at the appropriation unit levels by department.

Amendments to the adopted budget can occur at any time during the fiscal year through action of the Board or the County Manager in the following manner:

1. Budget Amendments: Fund revenue and expenditure amounts may be increased or decreased by formal action of the Board following proper public notice as specified in Chapter 129.03 (a) Florida Statute. Amendments to the adopted budgets normally result from either the desire to recognize anticipated revenue or the unanticipated decrease of anticipated revenue. The purpose of the amendment process is to adjust fund amounts to reflect the level of revenues reasonably anticipated to be received and to balance expenditures to these revenues in accordance with state law and sound financial practices.
2. Certain Budget Amendments in accordance with Chapter 129, F.S., require either a resolution that can be approved by the Board of County Commissioners (BCC) on the consent agenda or a resolution that can be approved by the BCC on the Summary Agenda after an advertised public hearing. To save staff time and significant advertising costs, OMB processes one consent resolution on the following agenda to cover all budget amendments that just needed a resolution on the prior agenda. Monthly, OMB processes a resolution and an advertised public hearing to cover all budget amendments that required an advertised public hearing for budget amendments from the past two agendas.
3. Budget Amendments in the amount of \$50,000 or less within the same fund and departments that do not affect revenues or reserves may be made administratively through County Manager approval. Budget Amendment requests under \$50,000 when moving dollars among departments or decreases to reserves equal to or less than \$25,000 that require individual Board action, but no executive summary (formal staff report) are presented twice monthly in a Budget Amendment report for approval. Budget Amendments requiring an executive summary and Board approval include withdrawals from reserves in excess of \$25,000; increase in an operating and/or capital budget over \$50,000; requests for new positions and/or programs; and appropriating supplemental revenues.

Basis of Accounting and Budgeting

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. The County's accounting records and budgetary basis for general government operations are maintained on a modified accrual basis, with revenues being recorded when they are earned and expenditures being recorded in the period incurred.

Accounting records and the budgetary basis for the County's proprietary funds (enterprise funds such as utilities and solid waste operations, and internal service funds such as fleet management and self-insurance funds) are maintained on a full accrual basis. Not only are expenditures recognized when commitments are made (i.e., through purchase orders) but revenues are also recognized when available and measurable (i.e., water and sewer fees are recognized as revenue when bills are produced). Depreciation expense is not budgeted; however, expenditures for capital outlays are budgeted. These outlays are capitalized into fixed assets and eliminated from the results of operations in accordance with generally accepted accounting principles (GAAP).

The Comprehensive Annual Financial Report (CAFR) shows the status of the County's finances on a GAAP basis. In many cases this conforms to the way the County prepares its budget. Exceptions are the treatment of depreciation expense (the budget reflects the full purchase price of equipment and capital improvements, but does not reflect depreciation expenses). In addition, expenses for capital improvements in the proprietary funds are depreciated in the CAFR. Compensated absences (accrued but unused sick and vacation leave) are not budgeted, but are reflected in the CAFR as an outstanding liability. The Comprehensive Annual Financial Report shows fund expenditures and revenues on both a GAAP basis and a budget basis for comparison purposes.

Finally, fund balance allocations (residual unappropriated liquid assets resulting from prior years' operations) are budgeted and included as revenue on a budgetary basis but are eliminated on a GAAP basis for financial reporting.

Adopted Budget Summaries

Collier County prepares a Budget Summary based upon the actual operations of the County, i.e. Divisional/Agency. Summary information is provided for prior and current year adopted budgets. This tool allows management to focus on actual operating plans at a high level, monitor reserves and project cash balances for year-end.

A second Budget Summary, Comparative Revenues, Expenditures and Changes in Fund Balance by Functional Area for All Governmental Funds are prepared for Governmental Funds only. This summary is grouped by functional area for analysis on an annual basis. The highlight of this summary shows the actual fund balance as compared to the planned fund balance, in aggregate, for all Governmental Funds.

Finally, a third summary schedule is included that highlights the appropriations, by fund, compared to the prior year, and grouped by fund type.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Collier County FY 2018 Budget Summary

Operating Budget

| <u>Division/Agency</u> | <u>FY 17 Adopted</u> | <u>FY 18 Current</u> | <u>FY 18 Expanded</u> | <u>FY 18 Total</u> | <u>% Change</u> |
|--|--------------------------|--------------------------|---------------------------|------------------------|-----------------|
| Board of County Commissioners Operations | 1,272,700 | 1,227,900 | 0 | 1,227,900 | -3.52% |
| Other General Administration (001) | 7,320,100 | 7,698,000 | 0 | 7,698,000 | 5.16% |
| Other General Administration (111) | 3,333,500 | 3,375,800 | 0 | 3,375,800 | 1.27% |
| County Attorney | 2,795,900 | 2,956,100 | 0 | 2,956,100 | 5.73% |
| Total Board of County Commissioners | 14,722,200 | 15,257,800 | 0 | 15,257,800 | 3.64% |
| County Manager's Agency: | | | | | |
| Operations (Gen Fd & MSTD Gen Fd): | | | | | |
| Management Offices Operations | 5,117,400 | 5,258,900 | 0 | 5,258,900 | 2.77% |
| Administrative Services General Fund Operations | 43,219,300 | 42,987,400 | 463,800 | 43,451,200 | 0.54% |
| Growth Management | 42,102,600 | 43,295,200 | 334,400 | 43,629,600 | 3.63% |
| Public Services Operations | 53,802,900 | 54,982,900 | 1,241,900 | 56,224,800 | 4.50% |
| Public Utilities | 14,678,400 | 15,362,100 | 0 | 15,362,100 | 4.66% |
| Operations sub-total | 158,920,600 | 161,886,500 | 2,040,100 | 163,926,600 | 3.15% |
| Revenue Centric Operations: | | | | | |
| Management Offices (TDC, Pelican Bay, CRA) | 42,629,000 | 44,820,500 | 0 | 44,820,500 | 5.14% |
| Administrative Services (Internal Services - IT, Fleet, Risk Mgt.) | 115,464,200 | 123,099,300 | 583,200 | 123,682,500 | 7.12% |
| Administrative Services (Fire Districts, Trust Funds) | 4,217,200 | 3,156,800 | 0 | 3,156,800 | -25.14% |
| Growth Mgt (Com Dev, Plan Serv, Util Reg, TDC-Beach, Airport) | 65,528,700 | 69,018,300 | 0 | 69,018,300 | 5.33% |
| Growth Mgt Improvement Districts (MSTU/BU; Pollution Ctr) | 6,488,700 | 7,361,900 | 0 | 7,361,900 | 13.46% |
| Public Services (TDC-Mus/Pks, Conserv. Collier, Trust Fds) | 46,494,300 | 46,135,200 | 187,100 | 46,322,300 | -0.37% |
| Public Utilities | 208,537,900 | 231,608,100 | 850,900 | 232,459,000 | 11.47% |
| Revenue Centric Operations sub-total | 489,360,000 | 525,200,100 | 1,621,200 | 526,821,300 | 7.66% |
| Total County Manager Operations | 648,280,600 | 687,086,600 | 3,661,300 | 690,747,900 | 6.55% |
| Courts & Related Agencies | 5,145,100 | 5,481,100 | 184,000 | 5,665,100 | 10.11% |
| Constitutional Officers: | | | | | |
| Property Appraiser | 6,896,900 | 7,262,500 | 200,000 | 7,462,500 | 8.20% |
| Supervisor of Elections | 3,620,500 | 3,702,100 | 0 | 3,702,100 | 2.25% |
| Clerk of Courts - Fee Support Operations | 2,836,400 | 2,948,400 | 0 | 2,948,400 | 3.95% |
| Clerk of Courts - General Fund Support | 6,194,900 | 6,352,000 | 471,000 | 6,823,000 | 10.14% |
| Sheriff | 170,906,300 | 181,248,800 | 137,800 | 181,386,600 | 6.13% |
| Tax Collector | 20,484,000 | 21,706,800 | 0 | 21,706,800 | 5.97% |
| Paid by Board - Constitutional Officers | 4,353,000 | 4,368,400 | 0 | 4,368,400 | 0.35% |
| Grand Total Operating | 883,439,900 | 935,414,500 | 4,654,100 | 940,068,600 | 6.41% |
| <u>Debt Service</u> | | | | | |
| | FY 17 Total | FY 18 Current | FY 18 Expanded | FY 18 Total | % Change |
| General Governmental Debt Service | 38,745,500 | 38,194,500 | 0 | 38,194,500 | -1.42% |
| Public Utilities Debt Service | 35,373,600 | 32,054,100 | 0 | 32,054,100 | -9.38% |
| Grand Total Debt Service | 74,119,100 | 70,248,600 | 0 | 70,248,600 | -5.22% |
| <u>Capital Budget</u> | | | | | |
| | FY 17 Total | FY 18 Current | FY 18 Expanded | FY 18 Total | % Change |
| County Manager's Agency: | | | | | |
| Management Offices | 1,699,900 | 7,471,400 | 0 | 7,471,400 | 339.52% |
| Administrative Services Capital Projects | 4,533,700 | 6,168,400 | 0 | 6,168,400 | 36.06% |
| Public Services Capital Projects | 33,705,300 | 26,711,800 | 0 | 26,711,800 | -20.75% |
| Growth Management Capital | 106,042,400 | 127,895,500 | 0 | 127,895,500 | 20.61% |
| Public Utilities Capital Projects | 117,856,000 | 157,005,200 | 0 | 157,005,200 | 33.22% |
| Total County Manager Capital Projects | 263,837,300 | 325,252,300 | 0 | 325,252,300 | 23.28% |
| Courts & Related Agencies Capital Projects | 5,476,400 | 5,428,500 | 0 | 5,428,500 | -0.87% |
| Constitutional Officers: | | | | | |
| Supervisor of Elections Capital Projects | 0 | 0 | 0 | 0 | N/A |
| Sheriff Capital Projects | 7,261,300 | 10,215,900 | 0 | 10,215,900 | 40.69% |
| Total Constitutional Officers Capital Projects | 7,261,300 | 10,215,900 | 0 | 10,215,900 | 40.69% |
| Grand Total Capital Budgets | 276,575,000 | 340,896,700 | 0 | 340,896,700 | 23.26% |
| General Funds (001 & 111) Transfers & Reserves | 325,728,500 | 354,348,500 | 0 | 354,348,500 | 8.79% |
| Total Gross County Budget | 1,559,862,500 | 1,700,908,300 | 4,654,100 | 1,705,562,400 | 9.34% |
| Less: Interfund Transfers | 488,833,600 | 534,437,900 | 2,153,300 | 536,591,200 | 9.77% |
| Total Net County Budget | 1,071,028,900 | 1,166,470,400 | 2,500,800 | 1,168,971,200 | 9.14% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Collier County FY 2018 Budget Summary

| | FY 17 Adopted | FY 18 Current | FY 18 Expanded | FY 18 Total | % Change |
|---|----------------------|----------------------|-------------------|----------------------|--------------|
| Revenues | | | | | |
| Property Taxes | 324,206,300 | 349,866,900 | 0 | 349,866,900 | 7.91% |
| Gas & Sales Tax | 58,350,000 | 59,500,000 | 0 | 59,500,000 | 1.97% |
| Permits, Fines & Assessments | 60,318,900 | 64,081,600 | 0 | 64,081,600 | 6.24% |
| Intergovernmental | 15,176,000 | 15,397,000 | 0 | 15,397,000 | 1.46% |
| Service Charges | 225,787,500 | 240,376,700 | 10,000 | 240,386,700 | 6.47% |
| Interest/Misc | 6,493,300 | 7,068,100 | 0 | 7,068,100 | 8.85% |
| Impact Fees | 37,027,000 | 43,560,000 | 0 | 43,560,000 | 17.64% |
| Loan Proceeds | 0 | 0 | 0 | 0 | N/A |
| Carry Forward | 379,499,500 | 425,144,300 | 2,490,800 | 427,635,100 | 12.68% |
| Internals | 81,287,500 | 86,165,300 | 0 | 86,165,300 | 6.00% |
| Transfers | 407,546,100 | 448,272,600 | 2,153,300 | 450,425,900 | 10.52% |
| Less 5% Required by Law | (35,829,600) | (38,524,200) | 0 | (38,524,200) | 7.52% |
| Total Gross County Budget - Revenues | 1,559,862,500 | 1,700,908,300 | 4,654,100 | 1,705,562,400 | 9.34% |
| Less Interfund Transfers | 488,833,600 | 534,437,900 | 2,153,300 | 536,591,200 | 9.77% |
| Total Net County Budget | 1,071,028,900 | 1,166,470,400 | 2,500,800 | 1,168,971,200 | 9.14% |

FY 2018 Full Time Equivalent (FTE) Count Summary

| Division | FY 09 (prior to reorg) Authorized | FY 17 (Funded) Adopted | FY 17 (Funded) Forecast | FY 18 (Funded) Current | FY 18 (Funded) Expanded | FY 18 (Funded) Total | % Change |
|---|---|------------------------------|-------------------------------|------------------------------|-------------------------------|----------------------------|----------------|
| BCC | 45.00 | 29.00 | 28.00 | 28.00 | - | 28.00 | -3.45% |
| BCC | 11.00 | 11.00 | 10.00 | 10.00 | - | 10.00 | -9.09% |
| County Attorney | 34.00 | 18.00 | 18.00 | 18.00 | - | 18.00 | 0.00% |
| Management Offices | 300.60 | 68.50 | 73.50 | 73.50 | - | 73.50 | 7.30% |
| Administrative Services | 193.25 | 372.00 | 348.00 | 348.00 | 8.00 | 356.00 | -4.30% |
| Public Services | 470.40 | 388.30 | 389.30 | 389.30 | 17.00 | 406.30 | 4.64% |
| Public Utilities | 406.50 | 507.00 | 514.00 | 514.00 | 10.00 | 524.00 | 3.35% |
| Growth Management | 583.00 | 510.00 | 512.00 | 512.00 | 5.00 | 517.00 | 1.37% |
| Total County Manager Agency | 1,953.75 | 1,845.80 | 1,836.80 | 1,836.80 | 40.00 | 1,876.80 | 1.68% |
| Courts & Related Agencies | 38.60 | 32.00 | 32.00 | 32.00 | 1.00 | 33.00 | 3.13% |
| Constitutional Officers: | | | | | | | |
| Property Appraiser | 60.00 | 56.00 | 56.00 | 56.00 | 4.00 | 60.00 | 7.14% |
| Supervisor of Elections | 22.00 | 22.00 | 22.00 | 22.00 | - | 22.00 | 0.00% |
| Clerk (Non-State Funded) | 95.23 | 84.26 | 84.76 | 85.61 | 6.50 | 92.11 | 9.32% |
| Sheriff | 1,369.25 | 1,389.50 | 1,389.50 | 1,387.50 | 3.50 | 1,391.00 | 0.11% |
| Tax Collector | 158.00 | 149.00 | 149.00 | 149.00 | - | 149.00 | 0.00% |
| Total Constitutional Officers | 1,704.48 | 1,700.76 | 1,701.26 | 1,700.11 | 14.00 | 1,714.11 | 0.78% |
| Total of Permanent FTE | 3,741.83 | 3,607.56 | 3,598.06 | 3,596.91 | 55.00 | 3,651.91 | 1.23% |
| Grant Funded | | | | | | | |
| Grant Funded-MPO | 5.00 | 5.00 | 5.00 | 5.00 | - | 5.00 | 0.00% |
| Grant Funded Positions-Housing Gr | 8.05 | 13.00 | 13.00 | 13.00 | - | 13.00 | 0.00% |
| Grant Funded Positions-Human Ser | 2.15 | 12.30 | 12.30 | 12.30 | - | 12.30 | 0.00% |
| Grant Funded Positions-Sheriff | 10.00 | 12.00 | 14.00 | 14.00 | - | 14.00 | 16.67% |
| Clerk (State Funded) | 166.77 | 114.34 | 113.84 | 89.99 | - | 89.99 | -21.30% |
| Total Grant and State Funded Positi | 191.97 | 156.64 | 158.14 | 134.29 | - | 134.29 | -14.27% |
| Grand Total | 3,933.80 | 3,764.20 | 3,756.20 | 3,731.20 | 55.00 | 3,786.20 | 0.58% |
| Total excluding Clerk's State Funded Pos | 3,767.03 | 3,649.86 | 3,642.36 | 3,641.21 | 55.00 | 3,696.21 | |
| Clerk Position Reconciliation | | | | | | | |
| Clerk (County Funded) | 95.23 | 84.26 | 84.76 | 85.61 | 6.50 | 92.11 | 9.32% |
| Clerk (State Funded) | 166.77 | 114.34 | 113.84 | 89.99 | - | 89.99 | -21.30% |
| Total Clerk Positions | 262.00 | 198.60 | 198.60 | 175.60 | 6.50 | 182.10 | -8.31% |
| Sheriff Position Reconciliation | | | | | | | |
| Law Enforcement | 976.00 | 987.00 | 987.00 | 987.00 | 3.50 | 990.50 | 0.35% |
| Detention/Corrections | 346.25 | 354.00 | 354.00 | 353.00 | - | 353.00 | -0.28% |
| Judicial (Bailiffs) | 42.00 | 41.50 | 41.50 | 41.50 | - | 41.50 | 0.00% |
| Sheriff Grants Fund (115) | 10.00 | 12.00 | 14.00 | 14.00 | - | 14.00 | 16.67% |
| E-911 Wireless (611) | 5.00 | 7.00 | 7.00 | 6.00 | - | 6.00 | -14.29% |
| Other Funding Sources | - | - | - | - | - | - | N/A |
| Total Sheriff Positions | 1,379.25 | 1,401.50 | 1,403.50 | 1,401.50 | 3.50 | 1,405.00 | 0.25% |

Collier County Government
Fiscal Year 2018 Adopted Budget

The following schedule provides a view of the actual financial results for FY 2016 and the Adopted Budgets for FY 2017 and FY 2018. This schedule addresses all governmental funds grouped together and as noted on the schedule, actual results are presented on a full accrual basis and the budgets are modified accrual.

COMPARATIVE REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BY FUNCTIONAL AREA FOR ALL GOVERNMENTAL FUNDS
FISCAL YEAR 2018

(Amounts expressed in thousands)

| | Governmental Funds | | |
|--|----------------------------|---------------------------|---------------------------|
| | FY 2016 Actual (Note 1) | FY 2017 Adopted Budget | FY 2018 Adopted Budget |
| Revenues | | | |
| Taxes | 300,341 | | |
| Ad Valorem Taxes | | 324,206 | 349,867 |
| Local Gas Taxes | | 13,628 | 14,331 |
| Franchise Fees | | 27,094 | 32,440 |
| Licenses, Permits & Impact Fees | 51,319 | 47,910 | 51,314 |
| Intergovernmental Revenues | 92,818 | 59,799 | 60,466 |
| Charges for Services | 37,172 | 44,598 | 45,753 |
| Fines & Forfeitures | 2,866 | 2,862 | 2,518 |
| Interest Income | 4,606 | 2,874 | 3,097 |
| Special Assessments | 3,132 | 4,554 | 5,009 |
| Miscellaneous Revenues | 16,063 | 9,492 | 9,559 |
| Total Revenue and Sources | 508,317 | 537,017 | 574,354 |
| Expenditures | | | |
| General Government | 78,147 | 98,876 | 102,056 |
| Public Safety | 167,788 | 209,435 | 223,802 |
| Physical Environment | 16,157 | 31,312 | 31,738 |
| Transportation | 36,992 | 81,960 | 99,165 |
| Economic Environment | 9,159 | 4,142 | 4,686 |
| Human Services | 13,151 | 13,441 | 14,372 |
| Culture & Recreation | 37,523 | 63,860 | 65,842 |
| Debt Service | 33,615 | 33,118 | 32,749 |
| Capital Outlay (Note 2) | 62,186 | 0 | 0 |
| Total Expenditures | 454,718 | 536,144 | 574,410 |
| Excess (deficit) of revenues over (under) expenditures | 53,599 | 873 | (56) |
| Other Financing Sources | 198,916 | 277,813 | 297,112 |
| Other Financing Uses | (208,760) | (338,698) | (366,387) |
| Net Increase/(Decrease) in Fund Balance | 43,755 | (60,012) | (69,331) |
| Beginning Fund Balance 10/1 | 368,779 | 243,762 | 262,557 |
| Actual/Recommended Ending Fund Balance at 9/30 (Note 3) | 412,534 | 183,750 | 193,226 |

Note (1): This data comes from the Collier County Comprehensive Financial Report (CAFR) and uses accrual based accounting.

Note (2): As discussed in the Basis of Accounting and Budgeting section, the Finance Department maintains capital expenditures separate from the functional activities while budgeting applies the capital expenditure to the function it relates to.

Note (3): As discussed in the Estimated Changes in Fund Balance, Recommended Ending Fund Balance assumes all budgeted appropriations will be expended and only 95% of budgeted revenues will be received.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

| Summary of Budget by Fund | | | | |
|---|-----------------|--------------------------------|--------------------------------|------------------------|
| Fund Title | Fund No. | FY 16/17 Adopted Budget | FY 17/18 Adopted Budget | % Budget Change |
| General Fund | | | | |
| General Fund | (001) | 385,720,900 | 413,952,700 | 7.32% |
| Utility Impact Fee Deferral Program | (002) | 32,100 | 9,000 | -71.96% |
| Emergency Disaster | (003) | 510,800 | 490,300 | -4.01% |
| Economic Development | (007) | 2,053,200 | 2,113,000 | 2.91% |
| Constitutional Officer Funds: | | | | |
| Clerk of Circuit Court | (011) | 9,031,300 | 9,771,400 | 8.19% |
| Sheriff | (040) | 163,289,900 | 174,720,200 | 7.00% |
| Property Appraiser | (060) | 6,896,900 | 7,462,500 | 8.20% |
| Tax Collector | (070) | 20,484,000 | 21,706,800 | 5.97% |
| Supervisor of Elections | (080) | 3,620,500 | 3,702,100 | 2.25% |
| Supervisor of Elections Grants | (081) | 0 | 0 | N/A |
| Subtotal Constitutional Officers | | 203,322,600 | 217,363,000 | 6.91% |
| Special Revenue Funds | | | | |
| Transportation | (101) | 25,262,500 | 26,024,600 | 3.02% |
| Right of Way Permitting | (102) | 212,800 | 0 | -100.00% |
| Affordable Housing | (105) | 132,500 | 134,100 | 1.21% |
| Impact Fee Administration | (107) | 1,310,600 | 1,263,600 | -3.59% |
| Pelican Bay MSTBU | (109) | 4,368,900 | 4,933,400 | 12.92% |
| Unincorporated Areas General Fund MSTU | (111) | 53,251,800 | 57,371,600 | 7.74% |
| Landscaping Projects | (112) | 3,903,200 | 4,171,000 | 6.86% |
| Community Development | (113) | 38,985,300 | 41,518,800 | 6.50% |
| Water Pollution Control | (114) | 3,436,100 | 3,484,500 | 1.41% |
| Sheriff Grants | (115) | 357,600 | 269,000 | -24.78% |
| Miscellaneous Grants | (116) | 335,700 | 105,800 | -68.48% |
| Natural Resources Grants | (117) | 300 | 4,900 | 1533.33% |
| Community Development Block Grants | (121) | 0 | 0 | N/A |
| Services for Seniors | (123) | 746,700 | 654,600 | -12.33% |
| Metro Planning-MPO | (128) | 9,000 | 18,200 | 102.22% |
| Library Grants | (129) | 324,900 | 115,400 | -64.48% |
| Golden Gate Community Center | (130) | 1,275,900 | 1,349,900 | 5.80% |
| Planning Services | (131) | 20,330,500 | 20,507,400 | 0.87% |
| Pine Ridge Industrial Park Capital | (132) | 4,400 | 78,800 | 1690.91% |
| Victoria Park Drainage MSTU | (134) | 30,300 | 31,300 | 3.30% |
| Naples Production Park Capital | (138) | 5,500 | 715,500 | 12909.09% |
| Naples Park Drainage MSTU&BU | (139) | 99,100 | 102,000 | 2.93% |
| Naples Production Park MSTU&BU | (141) | 55,500 | 55,600 | 0.18% |
| Pine Ridge Industrial Park MSTU&BU | (142) | 1,849,800 | 1,865,000 | 0.82% |
| Vanderbilt Beach Beautification MSTU | (143) | 2,095,500 | 2,733,300 | 30.44% |
| Isle of Capri Municipal Rescue & Fire Service | (144) | 1,338,800 | 295,700 | -77.91% |
| Fiddler's Creek Fire Control District | (145) | 99,000 | 188,900 | 90.81% |
| Ochopee Fire Control District MSTU | (146) | 2,123,100 | 2,261,200 | 6.50% |
| Collier County Fire Control MSTU | (148) | 336,100 | 74,600 | -77.80% |
| Goodland/Horr's Isle Fire Control District | (149) | 99,200 | 113,400 | 14.31% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

| Summary of Budget by Fund | | | | |
|---------------------------------------|-----------------|--------------------------------|--------------------------------|------------------------|
| Fund Title | Fund No. | FY 16/17 Adopted Budget | FY 17/18 Adopted Budget | % Budget Change |
| Special Revenue Funds (Cont'd) | | | | |
| Sabal Palm Road Extension MSTU&BU | (151) | 120,000 | 102,900 | -14.25% |
| Lely Golf Estates Beautification MSTU | (152) | 485,400 | 563,500 | 16.09% |
| Golden Gate Beautification MSTU | (153) | 701,000 | 735,800 | 4.96% |
| Hawksridge Stormwater System MSTU | (154) | 55,400 | 29,200 | -47.29% |
| Radio Road Beautification MSTU | (158) | 945,200 | 939,700 | -0.58% |
| Forest Lakes Roadway & Drainage MSTU | (159) | 439,800 | 488,800 | 11.14% |
| Immokalee Beautification MSTU | (162) | 688,200 | 739,700 | 7.48% |
| Bayshore Beautification MSTU | (163) | 4,642,500 | 5,386,900 | 16.03% |
| Haldeman Creek Dredging MSTU | (164) | 348,000 | 409,200 | 17.59% |
| Rock Road MSTU | (165) | 120,800 | 60,000 | -50.33% |
| Radio Road East Beautification MSTU | (166) | 134,000 | 7,500 | -94.40% |
| Platt Road MSTU | (167) | 6,000 | 5,900 | -1.67% |
| Teen Court | (171) | 91,000 | 92,900 | 2.09% |
| Conservation Collier | (172) | 26,600 | 379,800 | 1327.82% |
| Driver Education | (173) | 221,000 | 223,000 | 0.90% |
| Conservation Collier Maintenance | (174) | 33,016,200 | 32,952,800 | -0.19% |
| Court IT Fee | (178) | 1,569,900 | 1,789,100 | 13.96% |
| Conservation Collier Projects | (179) | 81,800 | 58,800 | -28.12% |
| Domestic Animal Services Donations | (180) | 156,600 | 233,400 | 49.04% |
| Court Maintenance Fund | (181) | 5,476,400 | 5,428,500 | -0.87% |
| Ave Maria Innovation Zone | (182) | 31,200 | 115,200 | 269.23% |
| TDC Beach Park Facilities | (183) | 8,256,900 | 7,441,300 | -9.88% |
| Tourism Marketing | (184) | 16,506,400 | 15,519,600 | -5.98% |
| TDC Engineering | (185) | 799,100 | 835,000 | 4.49% |
| Immokalee Redevelopment CRA | (186) | 899,600 | 1,113,600 | 23.79% |
| Bayshore/Gateway Triangle CRA | (187) | 2,271,100 | 3,318,800 | 46.13% |
| 800 MHz Fund | (188) | 1,263,300 | 1,293,900 | 2.42% |
| Wireless E-911 | (189) | 0 | 0 | N/A |
| Miscellaneous Florida Statutes | (190) | 23,000 | 67,700 | 194.35% |
| Public Guardianship | (192) | 193,000 | 193,000 | 0.00% |
| Tourist Development | (193) | 2,519,700 | 2,653,900 | 5.33% |
| Tourist Development | (194) | 2,436,900 | 1,852,800 | -23.97% |
| Tourist Development Beaches | (195) | 34,934,600 | 39,180,600 | 12.15% |
| Economic Disaster Recovery | (196) | 776,200 | 1,510,800 | 94.64% |
| Museum | (198) | 2,664,500 | 2,512,100 | -5.72% |
| E-911 System | (199) | 324,200 | 103,700 | -68.01% |
| Confiscated Property Trust. | (602) | 195,700 | 101,800 | -47.98% |
| Crime Prevention | (603) | 1,192,300 | 825,400 | -30.77% |
| University Extension | (604) | 141,900 | 120,600 | -15.01% |
| GAC Land Trust | (605) | 874,100 | 887,600 | 1.54% |
| Parks and Recreation Donations | (607) | 36,000 | 33,000 | -8.33% |
| Law Enforcement Trust | (608) | 517,300 | 444,700 | -14.03% |
| Domestic Violence Trust | (609) | 412,200 | 439,000 | 6.50% |
| Animal Control Trust | (610) | 157,700 | 126,500 | -19.78% |
| Combined E-911 | (611) | 4,615,100 | 4,481,000 | -2.91% |
| Library Trust Fund | (612) | 452,800 | 271,000 | -40.15% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

| Summary of Budget by Fund | | | | |
|--|-----------------|--------------------------------|--------------------------------|------------------------|
| Fund Title | Fund No. | FY 16/17 Adopted Budget | FY 17/18 Adopted Budget | % Budget Change |
| Special Revenue Funds (Cont'd) | | | | |
| Drug Abuse Trust | (616) | 4,200 | 4,200 | 0.00% |
| Juvenile Cyber Safety | (618) | 2,000 | 1,800 | -10.00% |
| Freedom Memorial | (620) | 79,200 | 20,600 | -73.99% |
| Law Library | (640) | 79,500 | 82,900 | 4.28% |
| Legal Aid Society | (652) | 158,400 | 183,400 | 15.78% |
| Office of Utility Regulation | (669) | 1,606,800 | 1,727,300 | 7.50% |
| Court Administration | (681) | 2,627,700 | 2,783,300 | 5.92% |
| Specialized Grants | (701) | 0 | 0 | N/A |
| Administrative Services Grant Match | (704) | 0 | 0 | N/A |
| Housing Grants | (705) | 0 | 0 | N/A |
| Housing Grants Match | (706) | 60,000 | 0 | -100.00% |
| Human Services Grants | (707) | 274,200 | 52,200 | -80.96% |
| Human Services Grant Match | (708) | 0 | 0 | N/A |
| Public Services Grants | (709) | 0 | 0 | N/A |
| Public Services Grant Match | (710) | 0 | 0 | N/A |
| Transportation Grants | (711) | 0 | 0 | N/A |
| Transportation Grant Match | (712) | 0 | 0 | N/A |
| Bureau of Emergency Services Grants | (713) | 0 | 0 | N/A |
| Bureau of Emergency Services Grant Matc | (714) | 0 | 0 | N/A |
| Immokalee CRA Grants | (715) | 0 | 0 | N/A |
| Bayshore CRA Grants | (717) | 0 | 0 | N/A |
| Deepwater Horizon Oil Spill Settlement | (757) | 1,981,700 | 2,020,300 | 1.95% |
| TDC Capital Projects | (758) | 0 | 6,332,400 | N/A |
| Collier County Lighting | (760) | 952,600 | 1,000,000 | 4.98% |
| Pelican Bay Lighting | (778) | 1,630,200 | 1,726,600 | 5.91% |
| SHIP Grants | (791) | 0 | 0 | N/A |
| Subtotal Special Revenue Funds | | 303,657,700 | 322,447,100 | 6.19% |
| Debt Service Funds | | | | |
| Gas Tax Revenue Refunding Bds, 2003,200 | (212) | 13,888,800 | 13,953,000 | 0.46% |
| Caribbean Gardens G.O. Bond | (220) | 1,000 | 1,000 | 0.00% |
| Naples Pk Drainage Assessment Bds, 199 | (226) | 12,000 | 12,400 | 3.33% |
| Pine Ridge/ Naples Production Park, 1993 | (232) | 198,100 | 994,000 | 401.77% |
| Euclid and Lakeland | (253) | 90,700 | 91,600 | 0.99% |
| Forest Lakes Limited G.O. Bonds, 2007 | (259) | 1,281,700 | 1,209,900 | -5.60% |
| Radio Rd E MSTU G.O. Bonds, 2012 | (266) | 364,300 | 0 | -100.00% |
| Conservation Collier Limited G.O. Bds, 200 | (272) | 5,000 | 500 | -90.00% |
| Bayshore CRA Letter of Credit, Series 2009 | (287) | 1,769,500 | 981,000 | -44.56% |
| Special Obligation Bonds, Series 2010,201 | (298) | 21,134,400 | 20,951,100 | -0.87% |
| Subtotal Debt Service Funds | | 38,745,500 | 38,194,500 | -1.42% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

| Summary of Budget by Fund | | | | |
|---|-----------------|--------------------------------|--------------------------------|------------------------|
| Fund Title | Fund No. | FY 16/17 Adopted Budget | FY 17/18 Adopted Budget | % Budget Change |
| Capital Projects Funds | | | | |
| County-Wide Capital Projects | (301) | 13,836,900 | 18,728,800 | 35.35% |
| Boater Improvement Capital Improvement | (303) | 2,810,700 | 524,600 | -81.34% |
| ATV Settlement | (305) | 29,300 | 31,200 | 6.48% |
| Parks Capital Improvements | (306) | 4,970,900 | 2,294,400 | -53.84% |
| Growth Management Capital | (309) | 75,000 | 0 | -100.00% |
| Growth Management Transportation Capital | (310) | 6,916,300 | 3,053,000 | -55.86% |
| Road Construction Operations | (312) | 56,100 | 0 | -100.00% |
| Road Construction | (313) | 30,587,400 | 36,020,000 | 17.76% |
| Museum Capital | (314) | 648,500 | 650,500 | 0.31% |
| Clam Bay Restoration | (320) | 143,100 | 180,500 | 26.14% |
| Pelican Bay Irrigation/Landscaping | (322) | 746,800 | 731,500 | -2.05% |
| Stormwater Operations | (324) | 926,800 | 42,000 | -95.47% |
| Stormwater Capital Improvement Projects | (325) | 6,952,800 | 6,075,300 | -12.62% |
| Road Impact District 1, N Naples | (331) | 4,892,600 | 10,157,700 | 107.61% |
| Road Impact District 2, E Naples & GG City | (333) | 3,926,600 | 5,616,500 | 43.04% |
| Road Impact District 3, City of Naples | (334) | 1,224,500 | 743,600 | -39.27% |
| Road Impact District 4, S County & Marco | (336) | 5,063,800 | 8,156,700 | 61.08% |
| Road Impact District 6, Golden Gate Estates | (338) | 4,190,900 | 9,791,400 | 133.63% |
| Road Impact District 5, Immokalee Area | (339) | 2,080,800 | 2,069,500 | -0.54% |
| Road Assessment Receivable | (341) | 471,100 | 482,000 | 2.31% |
| Regional Park Impact Fee - Incorporated Areas | (345) | 923,500 | 995,900 | 7.84% |
| Community & Regional Park Impact Fee | (346) | 13,422,100 | 11,534,900 | -14.06% |
| EMS Impact Fee | (350) | 797,200 | 2,727,200 | 242.10% |
| Library Impact Fee | (355) | 1,872,400 | 1,877,400 | 0.27% |
| Ochopee Fire Impact Fees | (372) | 7,800 | 12,200 | 56.41% |
| Isle of Capri Fire Impact Fees | (373) | 53,700 | 66,200 | 23.28% |
| Correctional Facilities Impact Fees | (381) | 3,417,600 | 3,293,900 | -3.62% |
| Law Enforcement Impact Fees | (385) | 2,692,200 | 2,477,000 | -7.99% |
| General Government Building Impact Fee | (390) | 9,112,400 | 9,400,000 | 3.16% |
| Subtotal Capital Funds | | 122,849,800 | 137,733,900 | 12.12% |
| Enterprise Funds | | | | |
| County Water Sewer Operating | (408) | 147,742,600 | 163,906,100 | 10.94% |
| County Water Sewer Assessment Capital | (409) | 4,833,200 | 4,107,600 | -15.01% |
| County Water Sewer Debt Service | (410) | 35,373,600 | 32,054,100 | -9.38% |
| County Water Impact Fees | (411) | 15,004,900 | 20,275,200 | 35.12% |
| County Water Capital Projects | (412) | 20,799,000 | 24,772,300 | 19.10% |
| County Sewer Impact Fees | (413) | 16,431,600 | 18,360,200 | 11.74% |
| County Sewer Capital Projects | (414) | 44,600,800 | 64,949,300 | 45.62% |
| County Water Sewer Grants | (416) | 0 | 0 | N/A |
| Collier Area Transit Grants | (424) | 0 | 0 | N/A |
| Collier Area Transit Grant Match | (425) | 100,000 | 407,800 | 307.80% |
| Collier Area Transit | (426) | 2,881,600 | 3,175,400 | 10.20% |
| Transportation Disadvantaged | (427) | 3,031,500 | 3,103,000 | 2.36% |
| Transportation Disadvantaged Grant | (428) | 1,300 | 0 | -100.00% |
| Transportation Disadvantaged Grant Match | (429) | 92,600 | 76,100 | -17.82% |

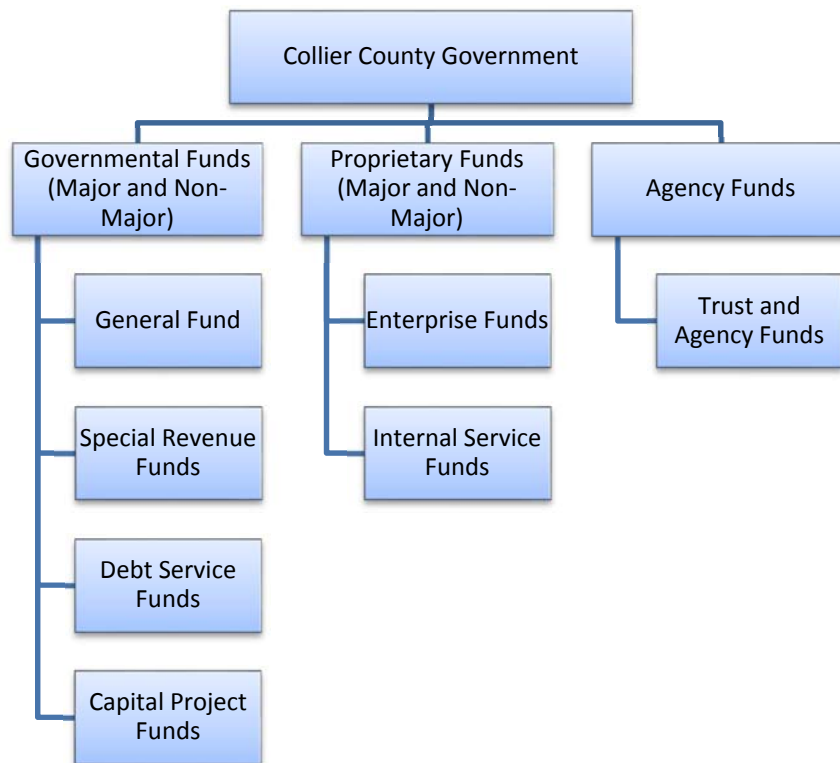
**Collier County Government
Fiscal Year 2018 Adopted Budget**

| Summary of Budget by Fund | | | | |
|--|-----------------|--------------------------------|--------------------------------|------------------------|
| Fund Title | Fund No. | FY 16/17 Adopted Budget | FY 17/18 Adopted Budget | % Budget Change |
| Enterprise Funds (Cont'd) | | | | |
| Solid Waste Disposal | (470) | 25,728,300 | 31,742,400 | 23.38% |
| Landfill Closure | (471) | 3,567,400 | 3,924,700 | 10.02% |
| Solid Waste Motor Pool Capital | (472) | 346,600 | 658,400 | 89.96% |
| Mandatory Collection | (473) | 30,523,300 | 31,909,900 | 4.54% |
| Solid Waste Capital Projects | (474) | 4,502,900 | 10,165,800 | 125.76% |
| EMS | (490) | 29,732,700 | 32,495,600 | 9.29% |
| EMS Grants and Capital | (491) | 4,779,000 | 4,475,200 | -6.36% |
| EMS Grant | (493) | 0 | 0 | N/A |
| EMS Grant Match | (494) | 0 | 0 | N/A |
| Airport Authority Operations | (495) | 3,593,900 | 4,424,900 | 23.12% |
| Airport Authority Capital | (496) | 742,800 | 2,066,300 | 178.18% |
| Immokalee Airport Capital | (497) | 55,000 | 61,900 | 12.55% |
| Airport Authority Grant | (498) | 0 | 0 | N/A |
| Airport Authority Grant Match | (499) | 0 | 0 | N/A |
| Subtotal Enterprise Funds | | 394,464,600 | 457,112,200 | 15.88% |
| Internal Service Funds | | | | |
| Information Technology | (505) | 7,780,700 | 8,487,600 | 9.09% |
| Information Technology Capital | (506) | 1,336,000 | 2,521,900 | 88.76% |
| Property & Casualty | (516) | 15,690,100 | 14,069,400 | -10.33% |
| Group Health | (517) | 62,722,900 | 67,229,200 | 7.18% |
| Workers Compensation | (518) | 3,202,300 | 3,575,500 | 11.65% |
| Fleet Management | (521) | 8,849,200 | 9,826,800 | 11.05% |
| Motor Pool Capital Recovery | (523) | 7,229,000 | 8,717,300 | 20.59% |
| Subtotal Internal Service Funds | | 106,810,200 | 114,427,700 | 7.13% |
| Permanent & Agency Funds | | | | |
| Deposit Fund | (670) | 0 | 0 | N/A |
| Caracara Prairie Preserve | (674) | 1,695,100 | 1,719,000 | 1.41% |
| Subtotal Permanent Funds | | 1,695,100 | 1,719,000 | 1.41% |
| Total Budget by Fund | | 1,559,862,500 | 1,705,562,400 | 9.34% |
| Less: | | | | |
| Internal Services | | 81,287,500 | 86,165,300 | 6.00% |
| Interfund Transfers | | 407,546,100 | 450,425,900 | 10.52% |
| Net County Budget | | 1,071,028,900 | 1,168,971,200 | 9.14% |

Fund Structure, Fund Balance and Description of Funds Subject to Appropriation

Fund balance (Net Position) represents the net financial resources of a fund – in other words, assets minus liabilities – in simpler terms, dollars available to spend. If some of the funds’ resources are not available to spend, this would be indicated by “restricting” or “reserving” a portion of the fund balance.

The Governmental Accounting Standards Board (GASB) Statement Number 54, Fund Balance Reporting and Governmental Fund Type Definitions, has been in effect for fiscal years beginning after June 15, 2010. The objective of this statement was to improve the usefulness and understandability of governmental fund balance information. GASB 54 classification is only required for governmental funds and therefore, no presentation is made for Proprietary or Agency Funds. All funds are appropriated annually with the exception of Grant Funds which are appropriated at the time grant awards are approved by the Board of County Commissioners. Collier County’s funds can be divided into the following three categories: governmental, proprietary and agency.



A further designation is made between Major and Non-Major.

Major Funds and their descriptions are:

Governmental:

- **General Fund** is the largest operating fund of the County. It is used to account for all countywide general government activities and is supported principally by ad valorem taxes.
- **Bayshore and Immokalee CRAs** are Community Redevelopment Agencies established for areas of the County to address specific needs of those areas. Their primary revenue source is the Tax Increment Financing (TIF) revenue transferred from the General Fund.

Proprietary:

- **Collier County Water and Sewer Fund** is used to account for the operations of the day-to-day operating functions for the County's water collection, distribution and sewer systems. Principal revenues are water and sewer user fees.
- **Solid Waste Fund** is used to account for the collection and disposal of the entire waste stream generated in Collier County. Landfill operations have been privatized through a contractual agreement with Waste Management, Inc. The principal revenue source is tipping fees.

Non-Major Funds include:

Governmental:

- **Special Revenue Funds** are used to account for the proceeds of specific revenue sources that are for specified purposes or are restricted in use.
- **Debt Service Funds** are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs. A brief discussion of each bond issue, repayments pledge, and date of final maturity follows.
- **Capital Project Funds** are used to account for financial resources to be used for the acquisition or construction of major capital facilities or improvements.

Proprietary:

- **Enterprise Funds** are used to account for operations that are financed and operated in a manner similar to private business enterprise. The intent of the governing body is that all costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.
- **Internal Service Funds** are used to account for the provision of goods and services by the County departments providing services to other County operations.

Agency Funds:

- **Trust and Agency Funds** are used to account for assets held in trust or for individuals, private organizations, other governmental units and/or funds to be used for special purposes.

For a complete listing of all Funds utilized by Collier County, their descriptions and the category they fall into, please see the Budget by Fund section.

Estimated Changes in Fund Balance By Fund Type

The next several pages provide an estimate and a discussion of the budgeted fund balance for the County's Funds by fund type. Fund balances are the product of unspent amounts from prior years within a fund. Fund balances can be caused by timing issues (capital projects not completed when expected, unspent grant funds), excess planned revenues over planned expenditures, or they can be planned for, such as setting aside monies for future or contingent events. When developing a "balanced budget," available fund balances are combined with estimated revenues to comprise the total sources available to fund appropriations.

The budgeted year-end fund balance is determined by subtracting budgeted expenditures from the sum of prior year-end fund balance plus budgeted revenue. The difference is budgeted year-end fund balance. The budgeted year-end fund balance is then compared to the prior year-end budgeted fund balance to determine the change in fund balance.

The budget based approach discussed above assumes 100% of budgeted appropriations will be expended and only 95% of budgeted revenues will be received. Collier County has a history of conservative budget management practices and as a result actual expenditures incurred are typically less than the amount budgeted. Similarly, actual revenue received can trend well above 95% of the budgeted amount. The budget is routinely managed during the course of any fiscal year to ensure that sufficient beginning actual cash is available and sized around policy objectives.

There are two summary documents for this section. The first summary provides an overview of the changes in fund balance, including beginning fund balance, estimated revenues and other financing sources, expenditures and other financing sources/uses and then budgeted (recommended) ending fund balances for all Fund Types. Please note that the ending fund balances are presented by undesignated reserves, designated reserves and cash flow reserves. Undesignated reserves are the County's reserve for contingencies. Designated reserves are made up of reserves for debt service, capital, and actuarial insurance reserves. The cash flow reserve is established to fund beginning of the year operations as a large part of County revenues are received a couple of months after the start of each fiscal year.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

**BUDGETED SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BY FUND TYPE AND FUNCTIONAL ACTIVITY AREA FOR ALL FUNDS
FISCAL YEAR 2018**

(amounts expressed in thousands)

| Description | MAJOR | | | NON-MAJOR | Total Governmental Funds | All Other Funds | |
|---|---------------------------|---------------|--------------|--------------------------|--------------------------|-------------------|------------------|
| | General Fund Grouping (1) | Immokalee CRA | Bayshore CRA | Other Governmental Funds | | Proprietary Funds | Total All Funds |
| Beginning Fund Balance 10/1/17 | 53,647 | 397 | 1,513 | 207,000 | 262,557 | 165,079 | 427,636 |
| Budgeted Revenues: | | | | | | | |
| Taxes: | | | | | | | |
| Ad Valorem Taxes | 297,987 | - | - | 51,880 | 349,867 | - | 349,867 |
| Local Gas Taxes | - | - | - | 14,331 | 14,331 | - | 14,331 |
| Franchise Fees | - | - | - | 32,440 | 32,440 | 1,747 | 34,187 |
| Licenses, Permits & Impact Fees | 317 | - | - | 50,997 | 51,314 | 14,599 | 65,913 |
| Intergovernmental Revenue | 50,753 | - | - | 9,713 | 60,466 | 100 | 60,566 |
| Charges for Services | 37,440 | - | - | 8,313 | 45,753 | 194,633 | 240,386 |
| Fines & Forfeitures | 401 | - | - | 2,117 | 2,518 | 15 | 2,533 |
| Interest Income | 1,143 | 3 | 15 | 1,936 | 3,097 | 1,593 | 4,690 |
| Special Assessment | - | - | - | 5,009 | 5,009 | - | 5,009 |
| Miscellaneous Revenues | 8,315 | - | 15 | 1,229 | 9,559 | 870 | 10,429 |
| Other Financing Sources | 183,925 | 714 | 1,776 | 110,697 | 297,112 | 192,903 | 490,015 |
| Total Revenue & Sources | 580,281 | 717 | 1,806 | 288,662 | 871,466 | 406,460 | 1,277,926 |
| Total Revenue & Beginning Balance | 633,928 | 1,114 | 3,319 | 495,662 | 1,134,023 | 571,539 | 1,705,562 |
| Budgeted Expenditures/Expenses: | | | | | | | |
| General Government | 76,960 | - | - | 25,096 | 102,056 | 344 | 102,400 |
| Public Safety | 176,848 | - | - | 46,954 | 223,802 | 33,033 | 256,835 |
| Physical Environment | 958 | - | - | 30,780 | 31,738 | 218,409 | 250,147 |
| Transportation | 348 | - | - | 98,817 | 99,165 | 11,177 | 110,342 |
| Economic Environment | 2,809 | 580 | 952 | 345 | 4,686 | - | 4,686 |
| Human Services | 12,972 | - | - | 1,400 | 14,372 | 264 | 14,636 |
| Culture & Recreation | 18,309 | - | - | 47,533 | 65,842 | 348 | 66,190 |
| Debt Service | - | - | - | 32,749 | 32,749 | 17,881 | 50,630 |
| Other Financing Sources/Uses | 302,581 | 112 | 635 | 63,059 | 366,387 | 169,454 | 535,841 |
| Total Expenditures/Expenses | 591,785 | 692 | 1,587 | 346,733 | 940,797 | 450,910 | 1,391,707 |
| Budgeted Ending Fund Balance: | | | | | | | |
| Undesignated Reserves | 10,165 | 58 | 131 | 63,225 | 73,579 | 20,729 | 94,308 |
| Designated Reserves (2) | (522) | 364 | 1,601 | 76,159 | 77,602 | 84,232 | 161,834 |
| Cash Flow Reserves | 32,500 | - | - | 9,545 | 42,045 | 15,668 | 57,713 |
| Recommended Ending Fund Balance at 9/30/18 | 42,143 | 422 | 1,732 | 148,929 | 193,226 | 120,629 | 313,855 |

(1) General Fund Grouping includes the County-wide General Fund, Constitutional Officers General Funds, Affordable Housing Deferrals, Emergency Relief and Economic Development Funds.

(2) Designated reserves include a budgeted negative reserve for payroll attrition savings. In the County-wide General Fund, the attrition reserve is the only designated reserve other than cash flow which is identified separately.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

The second summary document provides an overview of all County Funds by type with an analysis of the change in fund balance. As discussed above, the County practices conservative budget management and in order to present a reasonable analysis, the prior and current year planned fund balances are compared.

The following chart shows the budgeted change in Fund Balance from FY 2017 to FY 2018 along with a discussion of the planned changes greater than 10%.

| | MAJOR | | | NON-MAJOR | All Other Funds | | Total All Funds |
|-------------------------------|---------------------------|---------------|--------------|------------------------------|------------------------------|-------------------|-----------------|
| | General Fund Grouping (1) | Immokalee CRA | Bayshore CRA | Aggregate Governmental Funds | All Governmental Funds Total | Proprietary Funds | |
| Estimated Fund Balance FY17 | 35,908 | 349 | 796 | 146,697 | 183,750 | 105,961 | 289,711 |
| Recommended Fund Balance FY18 | 42,143 | 422 | 1,732 | 148,929 | 193,226 | 120,629 | 313,855 |
| Dollar change in fund balance | 6,235 | 73 | 936 | 2,232 | 9,476 | 14,668 | 24,144 |
| % change in fund balance | 17% | 21% | 118% | 2% | 5% | 14% | 8% |

Major Governmental Funds: Collier County's major governmental funds include the Countywide General Fund, the Immokalee and Bayshore Community Redevelopment Areas (CRAs) Funds. The increase in the General Fund Grouping is attributable to increasing the Reserve for Cashflow to preserve the beginning cash balance needed for the start of the fiscal year. The Immokalee CRA and Bayshore CRA increase in fund balance is attributable to increasing the reserve for capital within the fund.

Non-Major Aggregate Governmental Funds: This aggregate grouping of funds includes Special Revenue, Debt Service and Capital Improvement funds.

- **Special Revenue Fund:** Fund balance decreased by \$4.9 million or 4.0%. Some of the notable changes are as follows: The median landscape capital program was restarted in FY 2017 with the majority of the money (\$3.9 million) budgeted in reserves for capital. In FY 2018, landscape projects are budgeted with only \$0.4 million sitting in Reserves as a contingency. The Planning Services fund balance increased by \$1.2 million to set aside money received for work that will be performed in the future. On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds, this resulted in an overall decrease in fund balance by \$1.1 million, with budget allocated for an Amateur Sports Complex and artificial turf on various ball fields at the County Parks.
- **Debt Service Fund:** Fund balance decreased by \$174,000 or 3.1%.
- **Capital Projects Fund:** Fund balance increased by \$7.3 million or 41.3%. The Road Impact Fee Funds fund balances increase of \$6.8 million is attributable to increasing the reserve for capital for future growth related road projects.

All Other Funds: Include an aggregate of the following:

- **Enterprise Funds:** Included here are business-like activities, the fund balance increased by \$8.1 million or 12.3%.
 - The Collier County Water/Sewer reserves increased by \$8.5 million or 16.4%; cashflow reserves were increased by \$4.1 in the Operating Fund and the balance of \$4.4 million is attributable to increasing the reserve for capital for future projects.
 - The Solid Waste reserves decreased by \$3.6 million, due to a "loan" from the Landfill Closure Fund to construct an ASR well at the Landfill; the loan will be paid back by savings achieved by the ASR well.
 - The Airport and Mass Transit reserves increased by \$1.5 million and \$0.6 million respectively, setting funding aside for future grants.
 - EMS fund balance increased by \$1.1 million to provide a contingency reserves.

Collier County Government
Fiscal Year 2018 Adopted Budget

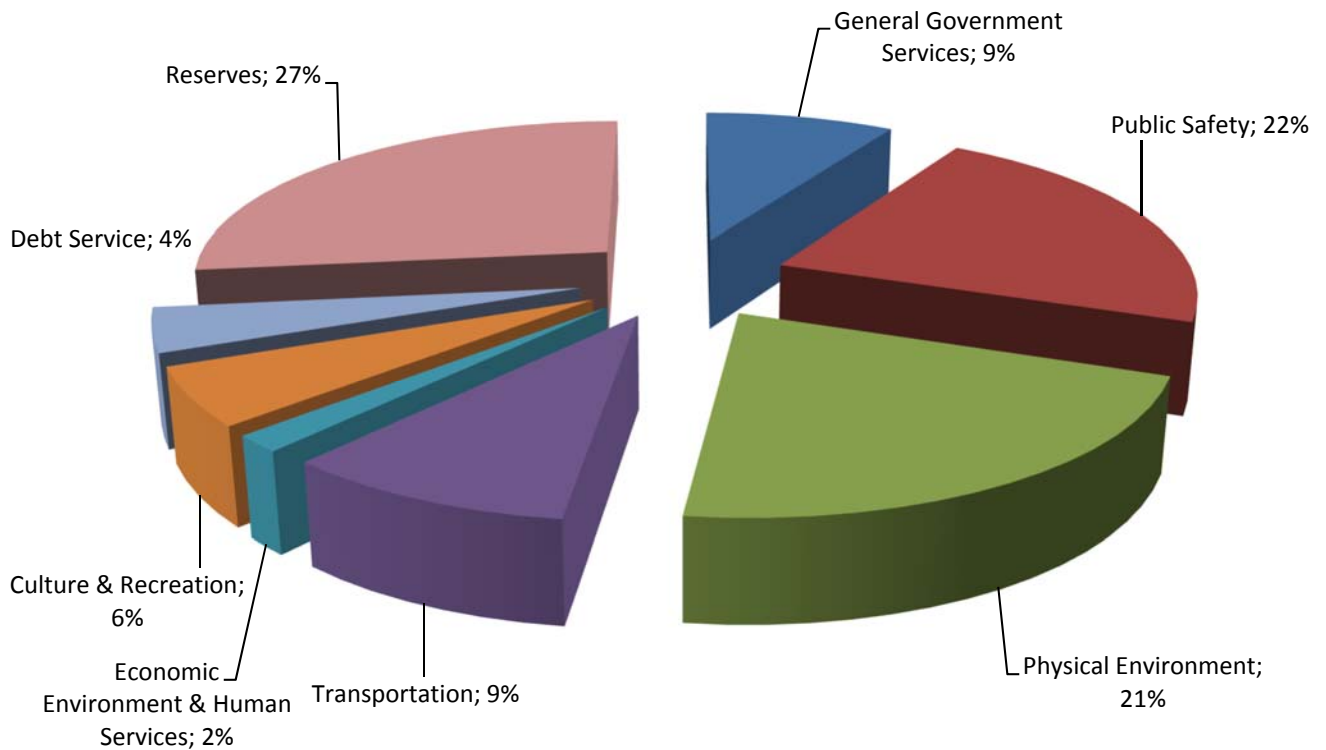
- **Internal Service Funds:** Fund balance increased by \$6.5 million or 16.3%.
 - The Motor Pool Capital Recovery program was restarted in FY16 for Water/Sewer, Solid Waste and most of the General Governmental entities. In FY17, EMS and Transportation programs were included in the program. In total, the fund balance increased by \$3.9 million in the Motor Pool Capital Recovery funds, increasing the reserve for future vehicle replacements.
 - Property & Casualty, Group health and life, and Workers Comp insurance funds increased by \$1.8 million or 5.6%.
 - Fleet increased by \$0.4 million and Information Technology increased by \$.04 million.

Major Areas of Spending

The following graph represents the major functional areas of spending within the Collier County budget:

| Description | FY 18 Adopted Budget | Percent of Total Adopted Budget |
|---------------------------------------|---------------------------------|--|
| General Government Services | \$ 101,649,407 | 8.70% |
| Public Safety | \$ 256,835,600 | 21.97% |
| Physical Environment | \$ 250,147,100 | 21.40% |
| Transportation | \$ 110,342,500 | 9.44% |
| Economic Environment & Human Services | \$ 19,321,593 | 1.65% |
| Culture & Recreation | \$ 66,189,900 | 5.66% |
| Debt Service | \$ 50,630,400 | 4.33% |
| Reserves | \$ 313,854,700 | 26.85% |
| Total Net Budget | \$ 1,168,971,200 | 100.00% |

Where County Dollars Go - FY18



**Collier County Government
Fiscal Year 2018 Adopted Budget**

**Budgeted Expenditures by Functional Area
Collier County, Florida
FY 15 Through FY 18**

| Description (Expense) | FY 15 | FY 16 | FY 17 | FY 18 | % Change FY 17 - FY 18 |
|---------------------------------------|-----------------------|-----------------------|-------------------------|-------------------------|------------------------------|
| | Adopted Budget | Adopted Budget | Adopted Budget | Adopted Budget | |
| General Government Services | \$ 89,543,300 | \$ 89,923,800 | \$ 96,917,600 | \$ 101,649,407 | 4.88% |
| Public Safety | \$ 214,152,200 | \$ 227,999,300 | \$ 242,018,400 | \$ 256,835,600 | 6.12% |
| Physical Environment | \$ 183,454,100 | \$ 188,199,900 | \$ 215,941,600 | \$ 250,147,100 | 15.84% |
| Transportation | \$ 88,628,300 | \$ 89,697,600 | \$ 92,580,900 | \$ 110,342,500 | 19.18% |
| Economic Environment & Human Services | \$ 15,406,400 | \$ 16,216,000 | \$ 17,836,400 | \$ 19,321,593 | 8.33% |
| Culture & Recreation | \$ 51,641,200 | \$ 58,311,200 | \$ 64,444,600 | \$ 66,189,900 | 2.71% |
| Debt Service | \$ 54,246,300 | \$ 51,422,400 | \$ 51,579,600 | \$ 50,630,400 | -1.84% |
| Reserves | \$ 237,014,700 | \$ 259,605,200 | \$ 289,709,800 | \$ 313,854,700 | 8.33% |
| Total Net Budget | \$ 934,086,500 | \$ 981,375,400 | \$ 1,071,028,900 | \$ 1,168,971,200 | 9.14% |

**Summary of Revenue Sources
Collier County, Florida
FY 15 Through FY 18**

| Description (Revenues) | FY 15 | FY 16 | FY 17 | FY 18 | % Change FY 17 - FY 18 |
|-----------------------------|-----------------------|-----------------------|-------------------------|-------------------------|------------------------------|
| | Adopted Budget | Adopted Budget * | Adopted Budget | Adopted Budget | |
| Ad Valorem Taxes | \$ 268,670,300 | \$ 291,653,500 | \$ 324,206,300 | \$ 349,866,900 | 7.91% |
| Gas & Sales Taxes | \$ 52,620,000 | \$ 55,500,000 | \$ 58,350,000 | \$ 59,500,000 | 1.97% |
| Permits/Fines/Assessments | \$ 47,627,100 | \$ 54,926,200 | \$ 60,318,900 | \$ 64,081,600 | 6.24% |
| Intergovernmental | \$ 13,602,700 | \$ 14,204,100 | \$ 15,176,000 | \$ 15,397,000 | 1.46% |
| Service Charges | \$ 199,118,800 | \$ 213,553,100 | \$ 225,787,500 | \$ 240,386,700 | 6.47% |
| Interest/Miscellaneous | \$ 6,746,300 | \$ 7,312,200 | \$ 6,493,300 | \$ 7,068,100 | 8.85% |
| Impact Fees | \$ 28,802,000 | \$ 30,232,800 | \$ 37,027,000 | \$ 43,560,000 | 17.64% |
| Loan/Bond Proceeds | \$ - | \$ - | \$ - | \$ - | N/A |
| Carry Forward | \$ 347,236,200 | \$ 346,956,000 | \$ 379,499,500 | \$ 427,635,100 | 12.68% |
| 5% Revenue Reserve | \$ (30,336,900) | \$ (32,962,500) | \$ (35,829,600) | \$ (38,524,200) | 7.52% |
| Total Revenue Budget | \$ 934,086,500 | \$ 981,375,400 | \$ 1,071,028,900 | \$ 1,168,971,200 | 9.14% |

General Government

The Legislative, Executive, Financial, Administrative, Judicial and Planning branches of Collier County provide services in this functional area for the benefit of the public and the governmental body as a whole. The major areas are the Board of County Commissioners, Tax Collector, Property Appraiser, Clerk of Courts, Supervisor of Elections, County Manager, County Attorney, Judicial Branch, County Administrative Services Department, and Comprehensive Planning. General Government increased in total appropriations due primarily to the renewed emphases on providing more dollars toward deferred capital maintenance of buildings, and the replacement of vehicles and equipment. General Government continues to represent approximately 9% of the entire County net budget.

Public Safety

Collier County provides services in this functional area for the health, safety and welfare of citizens and property. The major areas included are the Sheriff's Office, the 800MHz Radio System Operations, Medical Examiner, Emergency Medical Services (EMS), Building Review/Permitting and Code Enforcement. Public Safety amounts to approximately \$256 million, consuming 22% of the FY 2018 County net budget as this sector of spending remains a priority for Collier County.

Physical Environment

Services in this functional area provide for safe, healthy and aesthetically clean living conditions through management of various elements of the environment. The Water & Wastewater Division, Solid Waste Division, Stormwater Management Division and Beach Renourishment/Pass Maintenance activities provide most of these services. The Physical Environment budget increased 15.84% or approximately \$34.2 million dollars. The increase relates primarily to operational costs and capital improvement projects within the Water and Wastewater Division and within the Solid Waste Division. Physical Environment amounts to approximately \$250 million, consuming 21% of the FY 2018 County net budget.

Transportation

This functional area includes maintenance, administration, planning and construction for Collier County's transportation network. Other areas included are airports, MSTU improvement districts, and operating the public transit system. Transportation increased 19.18% or approximately \$17.7 million dollars over last year. The Landscape program was restarted in FY17 with the proceeds deposited into reserves, in FY18, the proceeds were budgeted within various road projects. Also additional funding has been allocated towards replacing street lighting with LED fixtures and for the construction of new roads and expanding existing roads to keep ahead of growth within the community.

Economic Environment and Human Services

Services that develop, diversify, expand and improve the economic condition of the county and its citizenry through job and associated revenue creation are classified as Economic Environment. These services are provided by the County Manager's Agency in conjunction with the Economic Development Council, also included in this grouping are the Immokalee and Bayshore/Gateway Triangle Community Redevelopment Agencies (CRA's), Ave Maria Innovation Zone and the Veterans Services Department.

Human Services include health and welfare services provided primarily by the Collier County Public Health Division, Domestic Animal Services, and the Community and Human Services Division.

These sectors combined remain at approximately 2% of the total County net budget and for charting purposes; Human Services and Economic Environment are grouped together. The FY 2018 budget increased 8.33% or approximately \$1.5 million dollars. Added Economic Development incentive dollars; increased funding for senior and low income health care; as well as expanded Domestic Animal Services programming is driving the increase.

Culture & Recreation

This functional area includes the provision and maintenance of cultural and recreational facilities and activities for the citizens and visitors of Collier County. Included are the Parks and Recreation Division, the Library system, Collier County Museum, and the Tourist Development Council. An increase in funding over the prior year of \$1.7 million brought the total budget to \$66.2 million for this function. Culture and Recreation represent 6% of the total County net budget. The increase relates to Parks and Recreation operating costs and capital improvements.

Debt Service

Debt Service is the payment of principal and interest on long term debt instruments. Debt service budgets in FY 2018 total \$50.6 million or 4% of the total County net budget. This area continues to decrease due to the significant program of debt restructuring over the past five years resulted in reducing the cost of borrowing and no new debt.

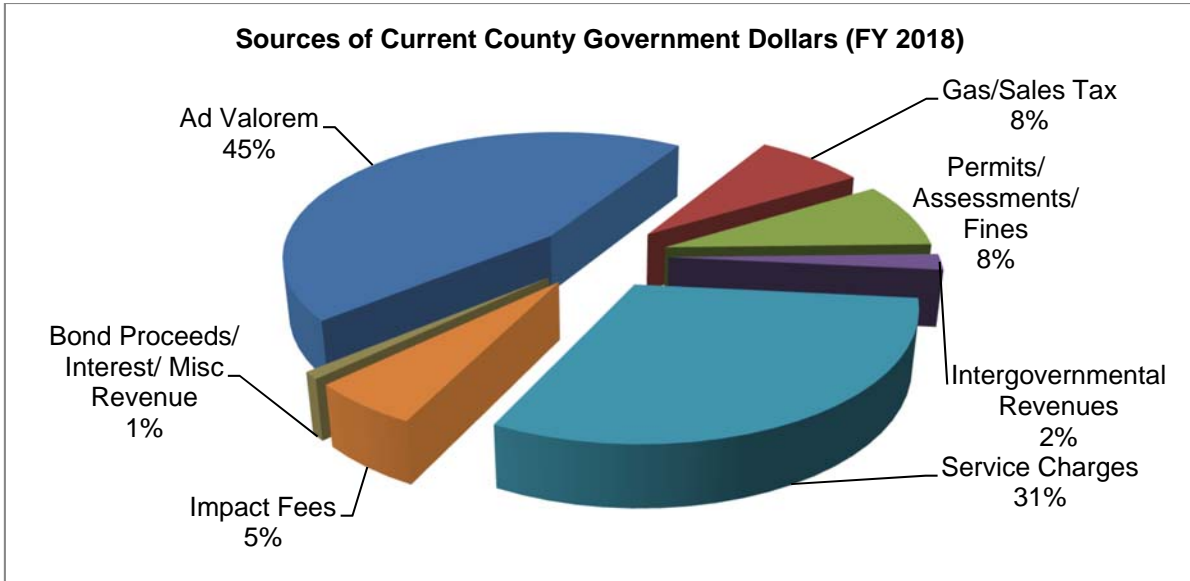
Reserves

The levels of reserves budgeted are set by Board policy, state law, and bond or debt covenants. Current Board policy dictates that a minimum reserve for contingency within the General Fund and MSTD General Fund be set at 2.5% of operations. In all other funds, the Reserve for contingencies by State statute cannot exceed 10%. Similarly, the Cashflow reserves should not exceed 20%. Budgeted reserves of \$313.8 million account for 27% of the total FY 2018 County net budget. Appropriations in this area increased by \$24.1 million as the County continues to focus on growing reserves.

The largest increase of \$8.5 million was in the Water and Sewer District Funds, \$4.1 million was allocated to increase the reserve for cashflow and the balance was set aside for future capital projects. The Road Impact Fee reserves for future capital projects increased by \$6.8 million. Reserves for cashflow were increased in the General Fund by \$6.5 million to provide addition protection against economic downturns and unexpected emergencies. Over a two-year period, starting in FY16 the Motor Pool Capital Recovery Program was restarted and between the four funds involved, reserves grew by \$3.9 million. Notable decreases are in the capital improvement area as several projects are underway this year, including the landscape capital program, solid waste recycle center construction, and tourist development capital improvements.

Revenues

The information contained on the following pages is included in this document to provide the reader with an overview and multi-year perspective of the major revenue sources used to support the Collier County budget. The following graph illustrates the major revenue sources and their relationship to the Collier County net budget exclusive of carryforward and the statutory required revenue reserve.



| <u>Description</u> | <u>Budgeted Amount</u> |
|---|------------------------|
| <u>Current FY 18</u> | |
| Ad Valorem | \$349,866,900 |
| Gas / Sales Tax | 59,500,000 |
| Permits / Assessments / Fines | 64,081,600 |
| Intergovernmental Revenues | 15,397,000 |
| Service Charges | 240,386,700 |
| Impact Fees | 43,560,000 |
| Bond Proceeds / Interest / Misc Revenue | 7,068,100 |
| Revenue Reserve Required by Law | <u>(38,524,200)</u> |
| Sub-total FY 17 Revenues | \$741,336,100 |
| Carry forward | <u>427,635,100</u> |
| Net Total County Revenue Budget | \$1,168,971,200 |
| Transfers – Constitutional Officers and Board | \$198,797,300 |
| Transfers from General Fund (001) | 87,238,600 |
| Transfers from County Water / Sewer (408) | 63,103,500 |
| Transfers from Other Funds | 101,286,500 |
| Health / Dental / Life / Disability / WC Insurance Billings | 39,566,000 |
| Property and Casualty Billings | 6,341,100 |
| Fleet and Fuel Billings | 14,395,800 |
| Other Internal Billings | <u>25,862,400</u> |
| Sub – total Internal Money Shifts | \$536,591,200 |
| Gross Total County Revenue Budget | \$1,705,562,400 |

Because the budget must adhere to Federal, State, and local statutes as well as generally accepted accounting principles that apply to fund accounting, the gross county budget includes double counts or internal money shifts. These double counts or internal money shifts occur wherever an amount of money is received into one fund and then expended to another fund where the final expense is recorded. The net budget eliminates these double counts or internal money shifts.

Property Taxes

The County's largest source of operating revenue is the property or "ad valorem" tax. This tax is based on the value of all land and buildings (real property) as well as business equipment and machinery (tangible personal property) within the County as determined by the Property Appraiser. By state law, the appraised value must equal the full market value of the property. Property taxes are based on the taxable value (assessed value minus any applicable exemptions). The most common exemption is the "Homestead Exemption" which entitles permanent Florida residents owning the property in which they reside an exemption of up to \$50,000 on the assessed value of their property (residents only receive a \$25,000 exemption applied to Public School Board taxes). There are a number of other limited special exemptions based upon certain qualifying events. The most notable class of tax exemption are those applying to senior citizens age 65 and older.

The County levies property tax on a countywide basis to support general government services in the General Fund and pollution control programs in the County Pollution Control Fund.

The County also levies property taxes in special taxing districts known as MSTU's (Municipal Services Taxing Units), which are created to provide municipal type services to areas not within a city. The Unincorporated Area General Fund is the County's largest MSTU. It covers all unincorporated areas of the County and provides such services as planning and zoning, code enforcement, parks and recreation, road maintenance, landscaping operations and natural resources programs. Smaller district specific MSTU's provide such services as street lighting, drainage improvements, median beautification, and community centers. Other taxes levied through the County's principal taxing authority include dependent fire district taxes. The MSTU's provide "tailor-made" government services, whereby only those directly benefiting pay for extraordinary service levels.

The general indicator of total property tax burden levied by Collier County and all special and dependent districts is the aggregate millage. The aggregate millage is the total of all non-voted ad valorem taxes to be levied by the principal taxing authority (the County) and all special and dependent districts (exclusive of debt service levies) divided by the countywide Gross Taxable Value for Operating Purposes. This millage equivalent combines the various millage rates for the numerous special and dependent districts into a County millage figure.

Section 200.065 (1) Florida Statutes (adopted in 1980) dictates to local governments the calendar and process for adopting millage rates. This section is commonly referred to as "Truth in Millage" or "TRIM", and establishes the statutory requirements that all taxing authorities levying a millage must follow, including all notices and budget hearing requirements. This law is designed to inform taxpayers which governmental entity is responsible for the taxes levied and the amount of tax liability owed to each taxing authority through the issuance of the Notice of Proposed Taxes (TRIM notice). The TRIM notice enables the taxpayer to compare the prior assessed value and taxes with the current year assessed value and proposed taxes. It also lets the taxpayer compare the amount of taxes if there is no budget change for the upcoming year. The notice also lists the date, time, and location of all budget hearings at which the taxing authorities will hear from the public. At these hearings, the taxing authorities establish the millage to be levied against the parcel of land shown on the TRIM notice. The notice also shows the deadline for filing a petition to protest the assessment and any denial of exemptions.

The law further requires local governments to compare proposed millage rates with "rolled back rates," rates that would generate the same tax revenue as the prior year, exclusive of new construction. The Florida Department of Revenue monitors compliance with the TRIM law.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

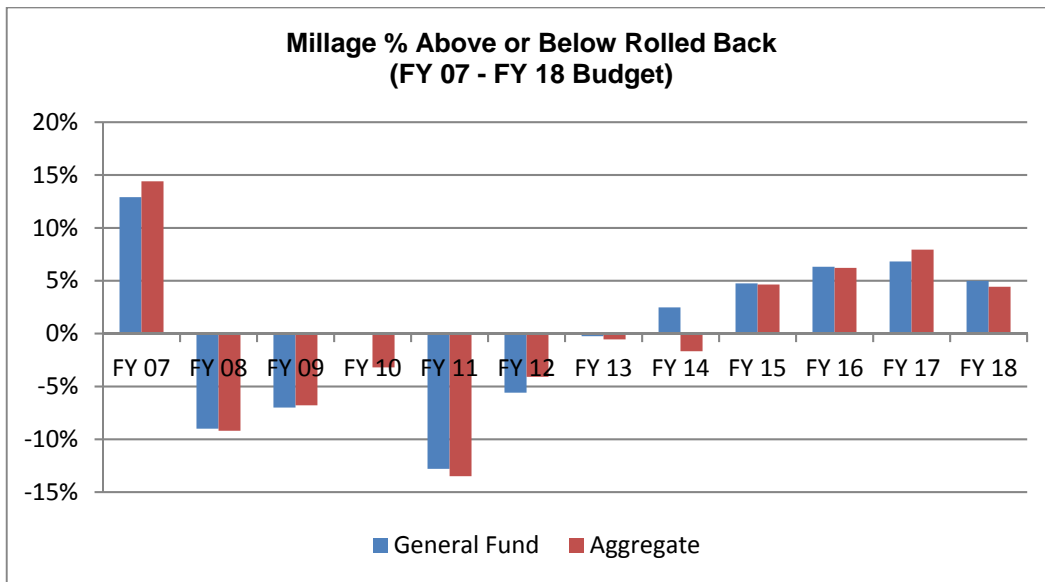
Millage History

The schedule and graph below shows the percentage increases above or below the rolled back millage rates for both countywide and aggregate taxes from FY 07 through FY 18; the impact of the tax reform measures is clearly demonstrated. (Note: A “mill” is equivalent to one dollar per thousand dollars of taxable property value).

Total Board of County Commissioners millage rates and associated budgeted ad valorem taxes were reduced for FY 08 and FY 09 due to the state mandated millage roll back and property tax reforms.

Millage % Above or Below Rolled Back Rate

| Fiscal Year | General Fund | Aggregate |
|--------------------|---------------------|------------------|
| FY 07 | 12.85% | 14.43% |
| FY 08 | (9.00%) | (9.18%) |
| FY 09 | (7.03%) | (6.75%) |
| FY 10 | (0.09%) | (3.20%) |
| FY 11 | (12.85%) | (13.54%) |
| FY 12 | (5.59%) | (4.10%) |
| FY 13 | (0.25%) | (0.56%) |
| FY 14 | 2.47% | (1.67%) |
| FY 15 | 4.74% | 4.63% |
| FY 16 | 6.31% | 6.21% |
| FY 17 | 6.82% | 7.93% |
| FY 18 | 4.99% | 4.43% |



Florida law prohibits millage rates for county services from exceeding 10 mills. Municipal services have a similar 10-mill limit. Millages specifically approved by the voters for debt service are excluded from these limits. As the tables on the following pages show, the County has kept the General Fund millage rate well below the 10 mill cap.

The County has historically collected approximately 96.4% of ad valorem taxes levied. For FY 2018, taxes become due and payable in November 2017 with the tax considered delinquent if not paid by April 1, 2018. State law allows for a discount of up to 4% for early payment of taxes (November 4%, December 3%, etc.), thus, this 96.4% collection rate indicates an excellent collection record.

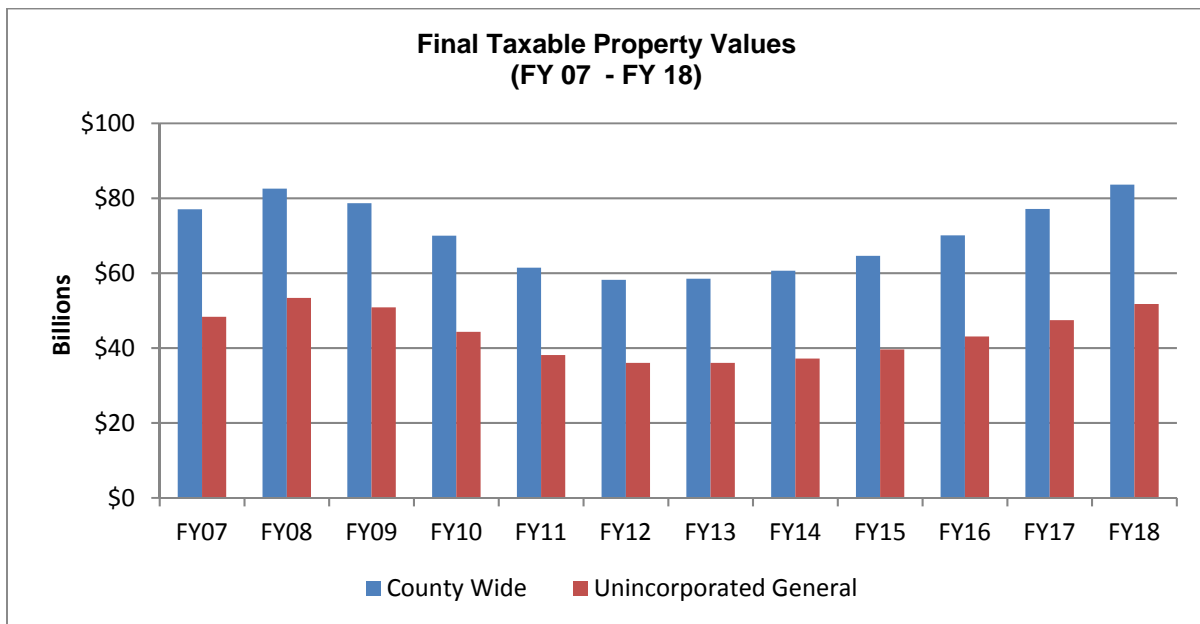
**Collier County Government
Fiscal Year 2018 Adopted Budget**

The enactment of Constitutional Amendment #10, Article VII, Section 4, was designed to protect homeowners from being taxed out of their homes due to rising property values. It limits increases in homestead property valuations for ad valorem tax purposes to a maximum of 3% annually. The constitutional amendment resulted in a dramatic shift in property tax burden from residential homestead property to non-homestead properties such as businesses, vacant lots, vacation homes, and rental properties. Property is reassessed at current market value upon change of ownership and may result in a major increase in the tax bill. Portability which went into effect for 2008 allows homestead property owners to apply for a transfer up to \$500,000 of "Save Our Homes" exempt value to their next homestead property.

Final Taxable Property Values (000's omitted)

| Taxing District | FY 10 | FY 11 | FY 12 | FY 13 | FY 14 | FY 15 | FY 16 | FY 17 | FY 18 |
|------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| General Fund | 69,976,749 | 61,436,197 | 58,202,571 | 58,492,762 | 60,637,773 | 64,595,297 | 70,086,389 | 77,115,164 | 83,612,179 |
| Unincorp. | 44,314,951 | 38,146,886 | 36,013,775 | 36,026,787 | 37,207,018 | 39,634,174 | 43,075,586 | 47,455,161 | 51,764,392 |

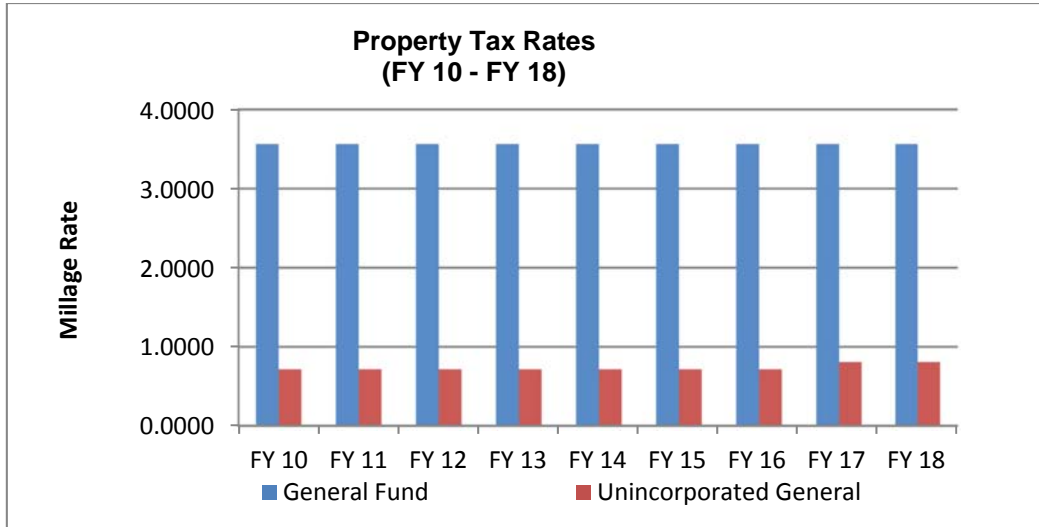
Note: FY 18 values are from the October, 2017 DR422 Property Appraiser certification and do not reflect Final Value Adjustment Board results.



**Collier County Government
Fiscal Year 2018 Adopted Budget**

Property Tax Rates

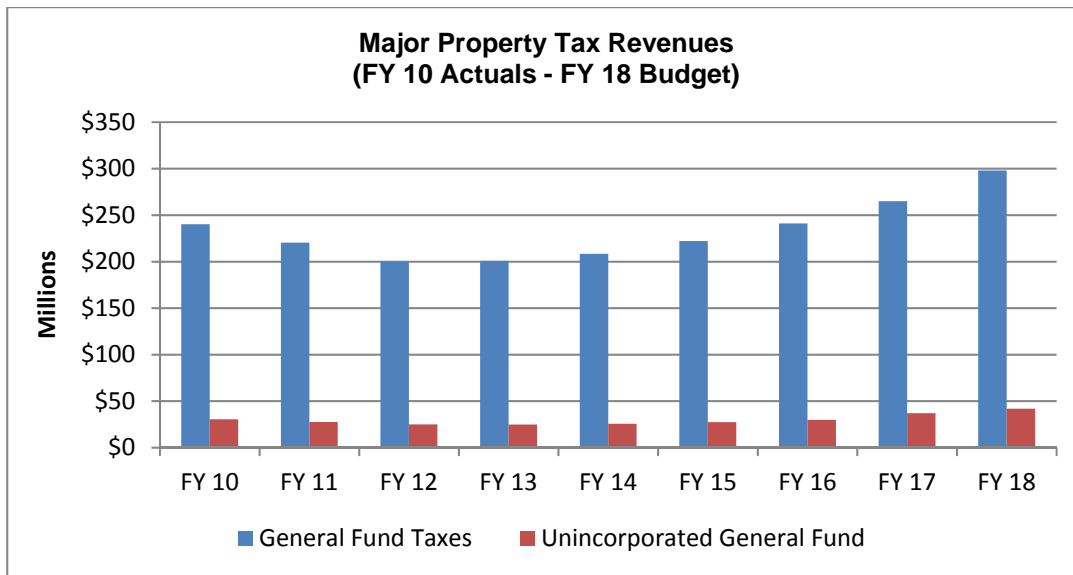
| Millage Area | FY 10 | FY 11 | FY 12 | FY 13 | FY 14 | FY 15 | FY 16 | FY 17 | FY 18 |
|----------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| General Fund | 3.5645 | 3.5645 | 3.5645 | 3.5645 | 3.5645 | 3.5645 | 3.5645 | 3.5645 | 3.5645 |
| Unincorporated Area | 0.7161 | 0.7161 | 0.7161 | 0.7161 | 0.7161 | 0.7161 | 0.7161 | 0.8069 | 0.8069 |



Major Property Tax Revenues
(in Thousands)

| (000's) Omitted | FY 10 | FY 11 | FY 12 | FY 13 | FY 14 | FY 15 | FY 16 | FY 17 | FY 18 |
|------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| General Fund Taxes | 240,095.0 | 210,649.9 | 199,911.1 | 200,800.1 | 208,333.4 | 222,090.4 | 241,039.9 | 265,025.2 | 297,986.8 |
| Unincorporated General Fund | 30,513.8 | 26,265.4 | 24,868.3 | 24,837.5 | 25,703.4 | 27,377.5 | 29,761.5 | 36,929.8 | 41,744.3 |

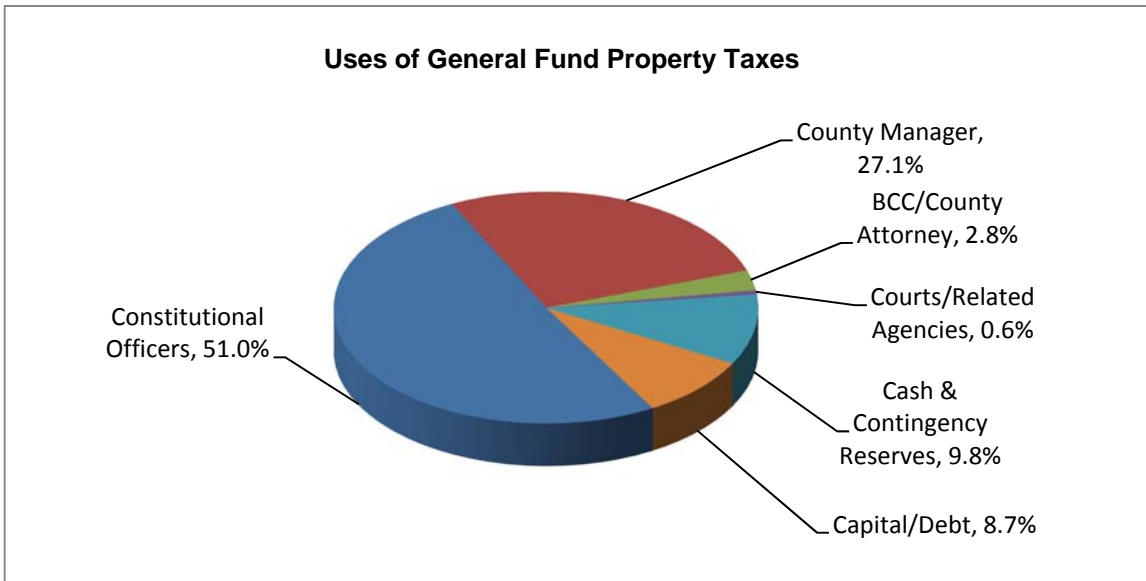
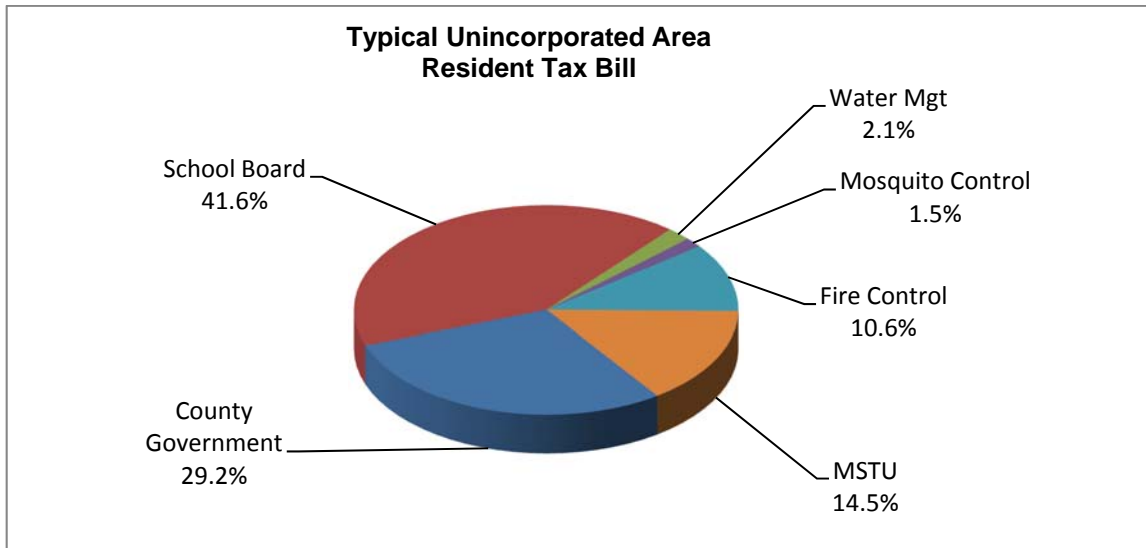
FY 2010 to FY 2017 amounts are actual collections, FY 2018 is budget amount



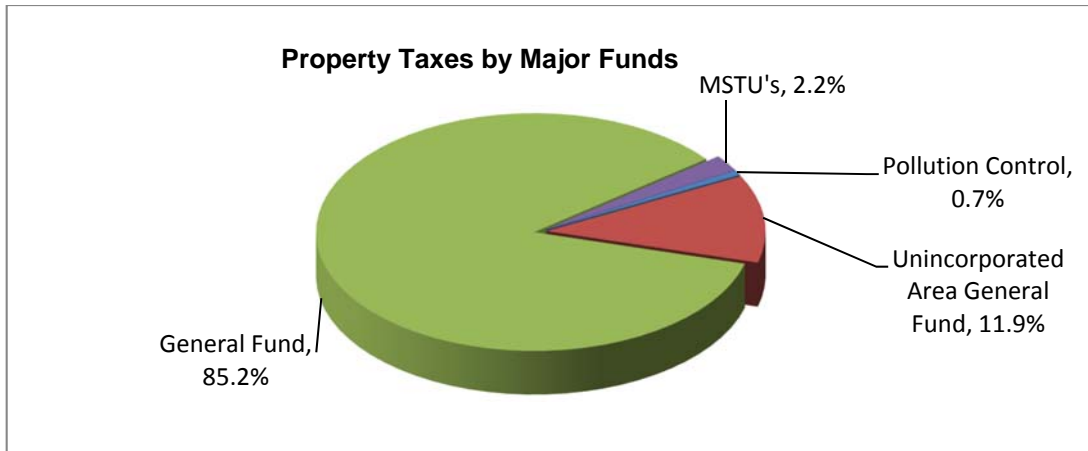
**Collier County Government
Fiscal Year 2018 Adopted Budget**

**A Typical 2017 Tax Bill (for FY 2018)
Per \$100,000 Taxable Value
(Ad Valorem Tax Levies)**

| Taxing Authority | Millage Rate | Assessed Tax |
|---------------------------------|---------------------|---------------------|
| County Government (County-wide) | 3.5942 | \$ 359.42 |
| School Board | 5.1220 | \$ 512.20 |
| Water Management (SFWMD/BCBB) | 0.2545 | \$ 25.45 |
| Mosquito Control | 0.1832 | \$ 18.32 |
| Fire Control | 1.3001 | \$ 130.01 |
| MSTU's (County levied) | 1.8566 | \$ 185.66 |
| Total Ad Valorem Taxes | 12.3106 | \$1,231.06 |



**Collier County Government
Fiscal Year 2018 Adopted Budget**



Other Major Funding Sources

Major funding sources other than property taxes include carry forward, internal services/transfers, bond/loan proceeds, sales tax, state revenue sharing, gas taxes, impact fees, tourist development tax and service charge/enterprise revenues.

Projections of FY 2018 intergovernmental revenues (primarily gas and sales taxes) were based on an analysis of historical monthly receipts of these revenue sources and were compared to forecasts provided by the Florida Department of Revenue. In addition, the forecast was analyzed in the context of current economic trends. OMB staff monitors revenues (major intergovernmental revenues, enterprise fund revenues, and impact fees) on a monthly basis to identify both current revenue conditions and the potential need for budgetary adjustments.

Carry Forward

Carry Forward (Fund Balance) is an estimate of the excess of revenue above expenses from the previous fiscal year and available for use as a funding source in the succeeding fiscal year. Carry forward is a significant source of funds in the County budget, amounting to 25.1% of total gross revenues.

Carry Forward revenue represents not only operating funds but also previously budgeted operating, debt service, and capital reserves that are "carried forward" to fund these same reserves in the new year or to fund capital projects in the current or future years. The largest sources of carry forward are the capital, debt service, and enterprise funds. In the General and MSTD General Funds, adequate carry forward/fund balance is maintained to provide cash flow for operations prior to the receipt of ad valorem taxes and other general revenue sources.

Bond/Loan Proceeds, Interest and Miscellaneous Revenue

Bond/Loan proceeds, interest and miscellaneous revenues amount to 0.4% of gross county revenues or \$7,068,100. In FY 2018, no debt proceeds have been budgeted. The entire \$7,068,100 is budgeted for interest and miscellaneous revenue, such as leases, insurance company refunds and late fees.

| (000's) Omitted | <u>FY 10</u> | <u>FY 11</u> | <u>FY 12</u> | <u>FY 13</u> | <u>FY 14</u> | <u>FY 15</u> | <u>FY 16</u> | <u>FY 17</u> | <u>FY 18</u> |
|---|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Bond/Loan Proceeds, Interest and Misc Revenues | 25,980.6 | 9,775.3 | 7,853.2 | 6,567.0 | 7,915.3 | 6,746.3 | 7,312.2 | 6,493.3 | 7,068.1 |

The above amounts reflect the adopted budget

**Collier County Government
Fiscal Year 2018 Adopted Budget**

State Shared Revenues

State shared revenues are comprised of the Local Half-Cent Sales Tax and State Revenue Sharing. OMB staff maintains a database of monthly receipts from these two sources and applies trend analysis in making revenue forecasts. A comparison is then made to projections provided by the Florida Department of Revenue as a final "reality check".

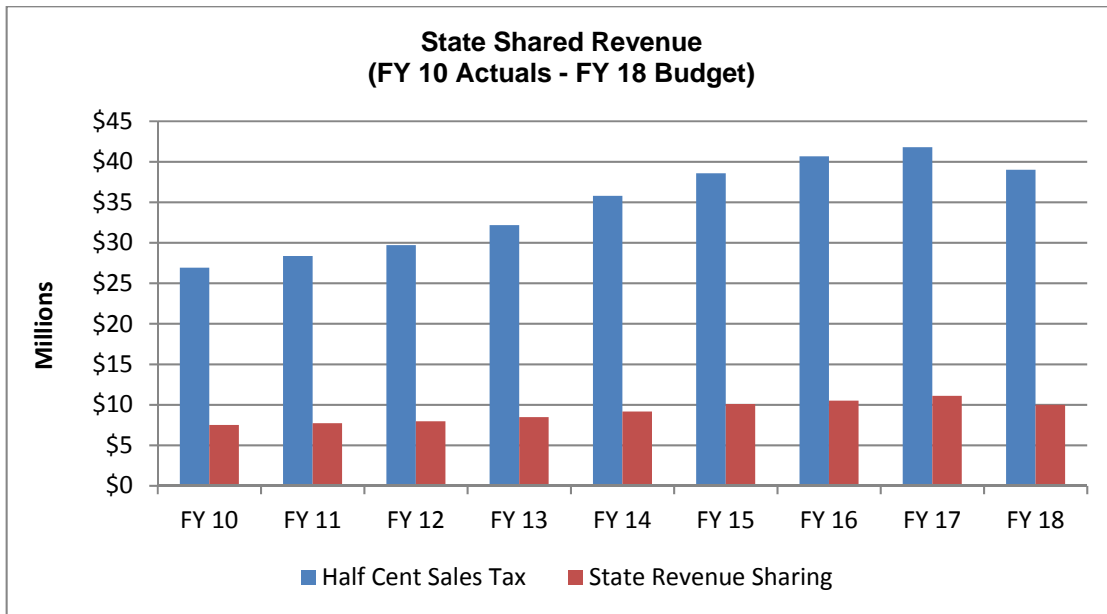
The Local Half-Cent Sales Tax is collected and distributed by the Florida Department of Revenue to counties and municipalities. All city and county governments share the proceeds based on a specific redistribution formula. In FY 2018, the Half-Cent sales tax is expected to provide \$39,000,000 in receipts. The Half-Cent sales tax may be used for any lawful purpose. Collier County deposits the proceeds of this tax into the General Fund to fund general government operations.

The State Revenue Sharing Act of 1972 established trust funds for certain State levied tax monies to be shared with counties and municipalities. The sources of these funds are cigarette taxes and state sales and use tax collection. An allocation formula distributes these revenues to each county that meets strict eligibility requirements. Funds are distributed among counties based on a weighted average of proportionate county populations, unincorporated area populations, and sales tax collections. The State Revenue Sharing money has no use restrictions other than some statutory limitations regarding funds that can be used as a pledge for indebtedness. Collier County uses these funds for general government functions in the General Fund. For FY 2018, the County is expected to receive a total of \$10,000,000 in State Revenue Sharing proceeds.

State Shared Revenues
(In Thousands)

| (000's) Omitted | FY 10 | FY 11 | FY 12 | FY 13 | FY 14 | FY 15 | FY 16 | FY 17 | FY 18 |
|------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Half Cent Sales Tax | 26,926.9 | 28,364.4 | 29,712.9 | 32,168.0 | 35,786.1 | 38,572.8 | 40,658.9 | 41,798.9 | 39,000.0 |
| State Revenue Sharing | 7,507.5 | 7,723.0 | 7,968.3 | 8,478.7 | 9,166.2 | 10,084.9 | 10,516.9 | 11,091.9 | 10,000.0 |
| Total | 31,502.5 | 36,087.4 | 37,681.2 | 40,646.7 | 44,952.3 | 48,657.7 | 51,175.8 | 52,890.8 | 49,000.0 |

FY 10 to FY 17 amounts are actual collections, FY 18 is budget amount



**Collier County Government
Fiscal Year 2018 Adopted Budget**

Collier County Gas Tax Revenue

Gas taxes are a major source of revenue funding the County's road construction program and for the payment of debt. The County is using the proceeds of the Local Option Gas Tax (five cents per gallon), the Constitutional Gas Tax (20% and 80% portions), Old Local Option Gas Tax (six cents per gallon), the County 7th Cent Gas Tax, and the balance of the County 9th Cent Voted Gas Tax to fund road capital improvements and debt service payments. OMB staff maintains a database of monthly receipts from each individual gas tax and applies trend analysis in making revenue forecasts. The County budgeted FY 2018 gas tax at \$20,500,000. The State of Florida's Department of Revenue's Office of Tax Research provides FY 2018 gas tax estimates and these estimates are considered as budget projection proposed by OMB.

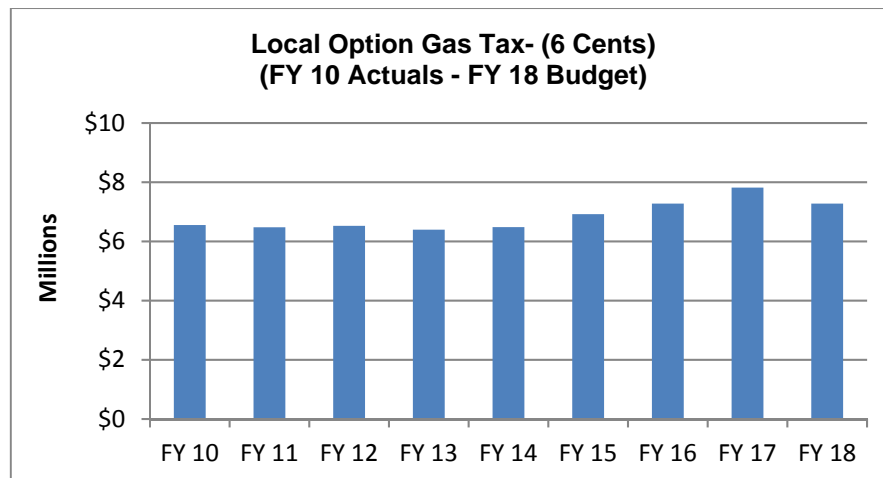
Collier County Gas Tax Revenue
(In Thousands)

| (000's) Omitted | FY 10 | FY 11 | FY 12 | FY 13 | FY 14 | FY 15 | FY 16 | FY 17 | FY 18 |
|---------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Local Option Gas Tax (6 Cents) | 6,550.8 | 6,477.7 | 6,523.3 | 6,397.1 | 6,483.5 | 6,921.2 | 7,274.7 | 7,817.7 | 7,275.0 |
| Constitutional Gas Tax (20%) | 768.5 | 768.3 | 785.2 | 778.1 | 801.1 | 824.5 | 857.0 | 887.3 | 854.0 |
| Constitutional Gas Tax (80%) | 3,074.1 | 3,073.3 | 3,140.9 | 3,112.5 | 3,204.4 | 3,298.0 | 3,427.9 | 3,549.1 | 3,440.0 |
| County Gas Tax (7th Cent) | 1,677.2 | 1,677.9 | 1,700.0 | 1,717.4 | 1,727.6 | 1,807.3 | 1,893.5 | 1,953.7 | 1,875.0 |
| Voted Gas Tax (9th Cent) | 1,393.6 | 1,377.1 | 1,387.3 | 1,361.0 | 1,369.9 | 1,456.8 | 1,531.1 | 1,644.8 | 1,556.0 |
| Local Option Gas Tax (5 Cents) | 4,950.9 | 4,937.1 | 4,988.2 | 4,862.4 | 4,969.9 | 5,238.9 | 5,494.0 | 5,945.9 | 5,500.0 |
| Total | 18,415.1 | 18,311.4 | 18,524.9 | 18,228.5 | 18,556.4 | 19,546.7 | 20,478.2 | 21,798.5 | 20,500.0 |

FY 10 to FY 17 amounts are actual collections, FY 18 is budget amount

Local Option 6 Cents Gas Tax

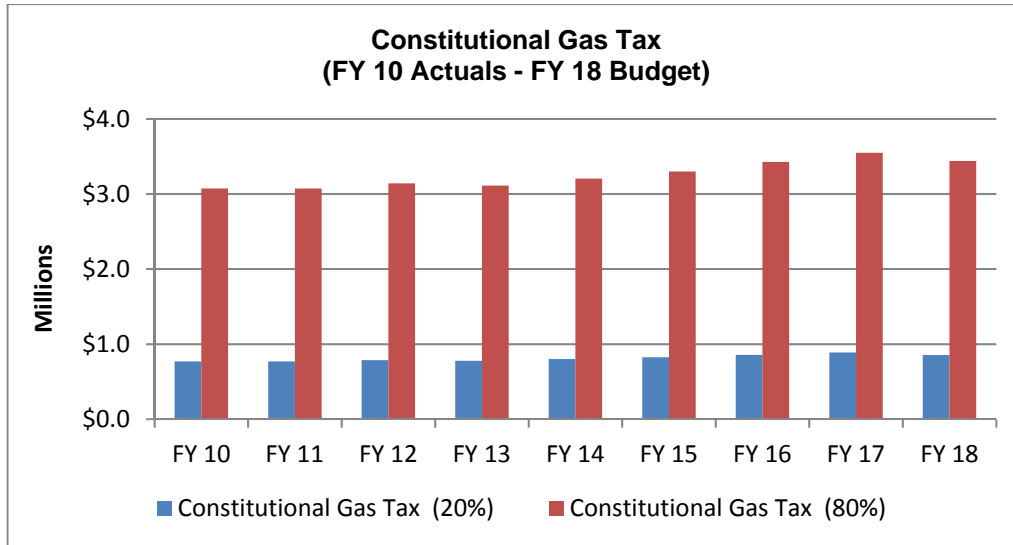
The 6 Cent Local Option Gas Tax is collected by the State on behalf of Collier County, the City of Naples, the City of Marco Island, and Everglades City on each gallon of motor fuel and special fuel sold in the County, with municipal shares based on their transportation expenditures over a five-year period relative to such expenditures of the County. The County's share (effective January 2014) of proceeds is 85.48% based on the transportation expenses incurred during the period from FY 08 through FY 12. On June 24, 2003, the Board of County Commissioners adopted Ordinance No. 2003-35 extending the levy of an additional six-cent local option gas tax effective January 1, 2004, expiring December 31, 2025. In FY 18, the County anticipates receiving \$7,275,000 from this revenue source and will utilize the proceeds for debt service payments and other allowable transportation related expenses.



**Collier County Government
Fiscal Year 2018 Adopted Budget**

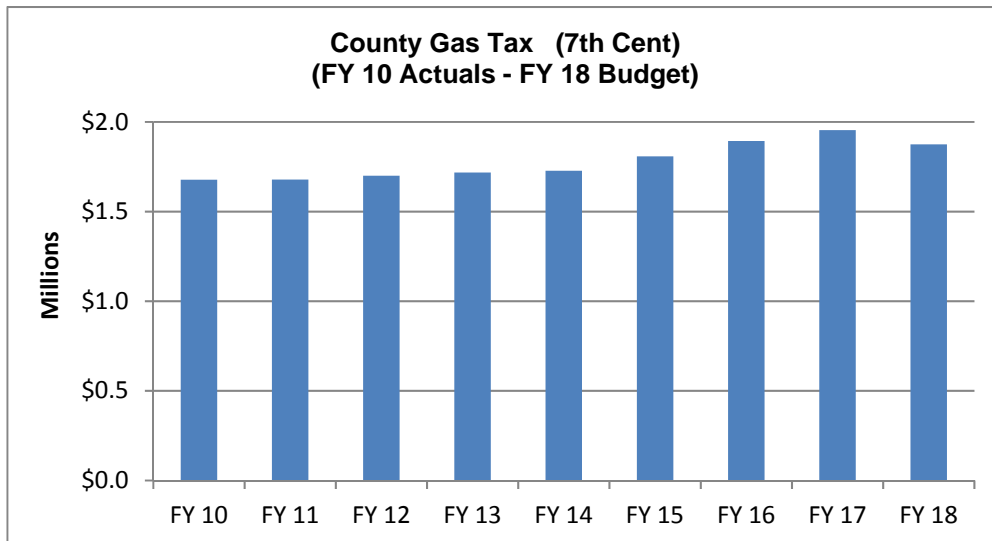
Constitutional Gas Tax 20% and 80%

Revenues from the Constitutional Gas Tax are collected by the state as a two-cent tax on each gallon of motor fuel and special fuel sold, in accordance with Article XII, Section 9(c) of the Florida Constitution. The state allocates 80% of this tax to counties after first withholding amounts pledged for debt service on bonds issued pursuant to provisions of the State Constitution for road and bridge purposes. Collier County anticipates receiving \$3,440,000 from the 80% portion and \$854,000 from the 20% portion in FY 18 and will utilize the proceeds to support the road construction program.



County 7th Cent Gas Tax

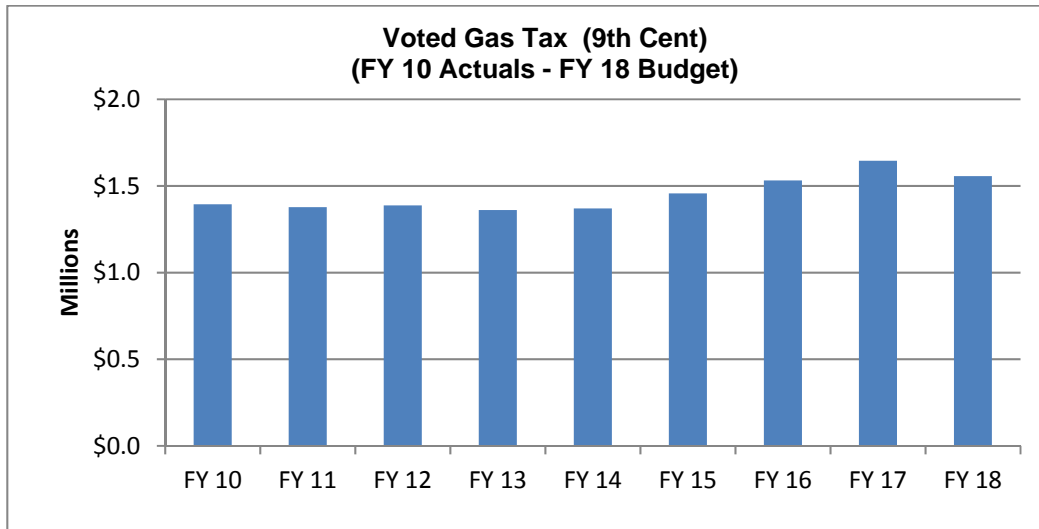
Funds for the County Gas Tax are collected by the state as a one-cent tax on each gallon of motor fuel and special fuel sold in accordance with Section 206.60 of the Florida Statutes. Collier County anticipates receiving \$1,875,000 from this revenue source in FY 18 and will utilize the proceeds for debt service payments, depositing the money directly into the debt service fund.



**Collier County Government
Fiscal Year 2018 Adopted Budget**

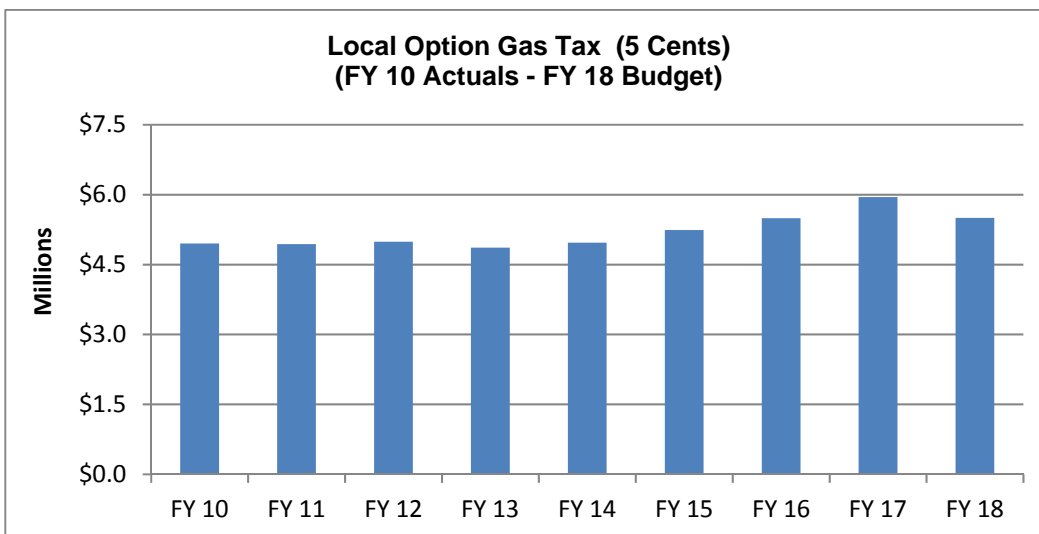
County 9th Cent Gas Tax

The County 9th Cent Gas Tax is collected by the State on behalf of Collier County as a one-cent tax on each gallon of motor fuel and special fuel sold in the County and taxed under the provisions of Section 336.02, Florida Statutes. The electorate of Collier County voted at a referendum held on March 11, 1980 to impose this additional fuel tax for the purpose of paying the cost of acquisition, construction and maintenance of roads and streets. On June 24, 2003 the Board of County Commissioners adopted Ordinance No. 2003-34 extending the levy of an additional ninth-cent local option gas tax effective January 1, 2004, expiring December 31, 2025. In FY 18, there is \$1,556,000 budgeted from this revenue source and will utilize the proceeds for debt service payments and other allowable transportation related expenses.



Local Option 5 Cents Gas Tax

The Florida Legislature, in special session in 1993 amended section 336.025, Florida Statutes to provide for the levy of an additional local option gas tax on motor fuel. On June 24, 2003 the Board of County Commissioners adopted Ordinance No. 2003-36 that set forth the levy of an additional five-cent local option gas tax effective January 1, 2004, expiring December 31, 2025. This tax is expected to generate \$5,500,000 in FY 18 and will be used for debt service payments and other allowable transportation related expenses. The County's share (effective January 2014) of proceeds is 85.48% based on the transportation expenses incurred during the period from FY 08 through FY 12 relative to those incurred by the three municipalities in Collier County during the same period.



**Collier County Government
Fiscal Year 2018 Adopted Budget**

Collier County Impact Fees

Collier County has adopted the use of impact fees as the funding source for capital improvements associated with new development. Impact fees are currently collected for road improvements, parks, libraries, emergency medical services, water and sewer service, correctional facilities, law enforcement facilities, fire, and government facilities. Each impact fee is set by ordinance after a thorough rate study. Revenue estimates for each impact fee are based on analyses of historical trends and overall economic conditions. In general, impact fee collections show a history of significant fluctuations corresponding to building industry trends, general economic conditions and the type of permit issued (i.e., residential, commercial, industrial).

Impact fee revenues decreased slightly in FY 14 and increased in FY 15 reflecting a change in when impact fees are due. On February 11, 2014, the Board approved Ordinance 2014-04 which changed the timing of the impact fee due upon the issuance of a building permit until the time a certificate of occupancy is issued.

Total impact fee collections (all sources) are estimated to be \$43,560,000 in FY 18.

Collier County Impact Fee Revenues

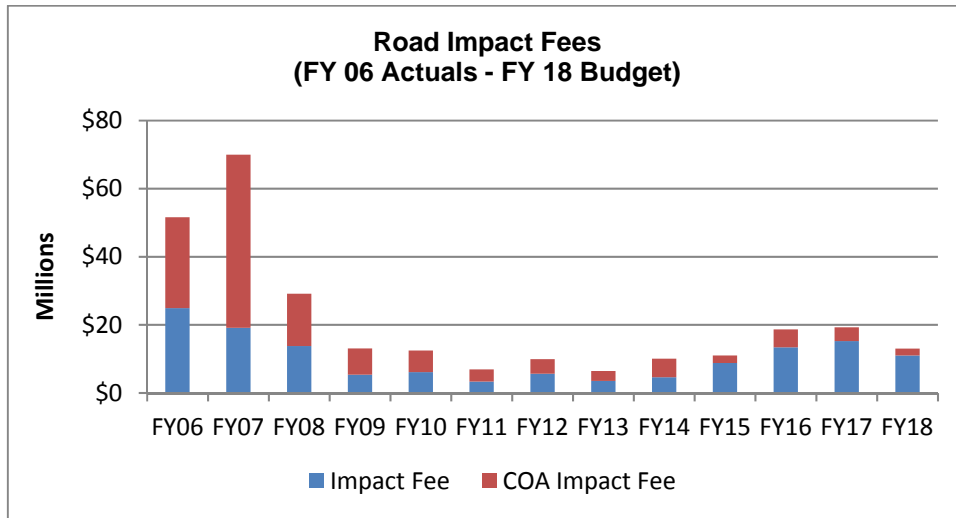
(In thousands)

| (000's) Omitted | FY 10 | FY 11 | FY 12 | FY 13 | FY 14 | FY 15 | FY 16 | FY 17 | FY 18 |
|-------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Road Impact Fees | 12,475.2 | 6,807.4 | 9,905.6 | 6,459.0 | 10,062.3 | 11,014.5 | 18,632.7 | 19,273.7 | 13,000.0 |
| Regional Parks Incorporated | 103.6 | 120.9 | 150.0 | 200.6 | 216.1 | 448.0 | 343.0 | 349.8 | 200.0 |
| Reg./Comm. Parks – Unincorp. | 3,580.6 | 2,758.3 | 4,090.9 | 6,032.3 | 4,906.7 | 7,650.9 | 8,766.7 | 8,703.4 | 8,300.0 |
| EMS | 190.5 | 146.2 | 209.7 | 255.7 | 227.9 | 344.5 | 451.5 | 371.0 | 430.0 |
| Library | 668.6 | 397.1 | 480.7 | 633.3 | 538.0 | 869.3 | 1,002.4 | 917.5 | 950.0 |
| Correctional Facilities | 446.4 | 545.1 | 772.8 | 1,089.7 | 946.9 | 1,471.3 | 1,798.9 | 1,518.1 | 1,700.0 |
| Law Enforcement | 333.3 | 304.0 | 467.3 | 895.4 | 801.6 | 1,260.6 | 1,647.1 | 1,403.5 | 1,575.0 |
| Government Facilities | 909.4 | 896.6 | 1,181.8 | 1,687.2 | 1,493.5 | 2,349.2 | 2,955.2 | 2,554.6 | 2,800.0 |
| Water | 3,742.0 | 3,844.9 | 4,361.0 | 6,769.2 | 5,588.5 | 6,466.0 | 6,717.6 | 6,387.1 | 7,300.0 |
| Sewer | 3,517.3 | 3,568.0 | 4,372.5 | 6,733.3 | 5,461.8 | 6,176.9 | 6,927.6 | 6,071.3 | 7,299.0 |
| Isle of Capri Fire | 1.0 | 0.3 | 4.1 | 1.8 | 5.0 | 2.9 | 2.9 | 0.6 | 5.0 |
| Ochopee Fire | 1.1 | 7.8 | 2.4 | 0.3 | 1.0 | 2.2 | 2.6 | 6.4 | 1.0 |
| Total | 25,969.0 | 19,396.6 | 25,998.8 | 30,757.8 | 30,249.3 | 38,056.3 | 49,248.2 | 47,557.0 | 43,560.0 |

FY 10 to FY 17 amounts are actual collections, FY 18 is budget amount

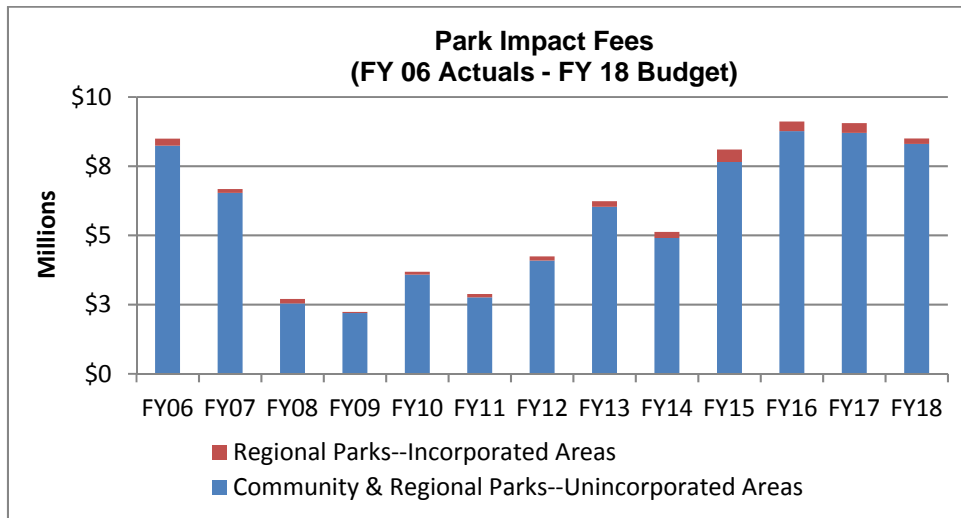
Road Impact Fees

Road Impact Fees are collected from six separate road-planning districts within the County. The funds are used on road projects that benefit the individual districts or provide overall transportation network improvements that benefit the districts. Annual collections of this revenue source have in the past shown large fluctuations due to year-to-year variations in construction activity, thus, they are difficult to project with a great deal of certainty. In addition, (starting in FY 03) upon approval of a site development plan, developers of Planned Unit Developments (PUD's) were required to pay 50% of the total estimated road impact fees up front (COA-Certificate of Adequacy Public Facilities). In FY 09, 50% upfront money (COA) was reduced to 20% per year for 5 years. In FY 18, road impact fee revenue is budgeted at a total of \$13,000,000.



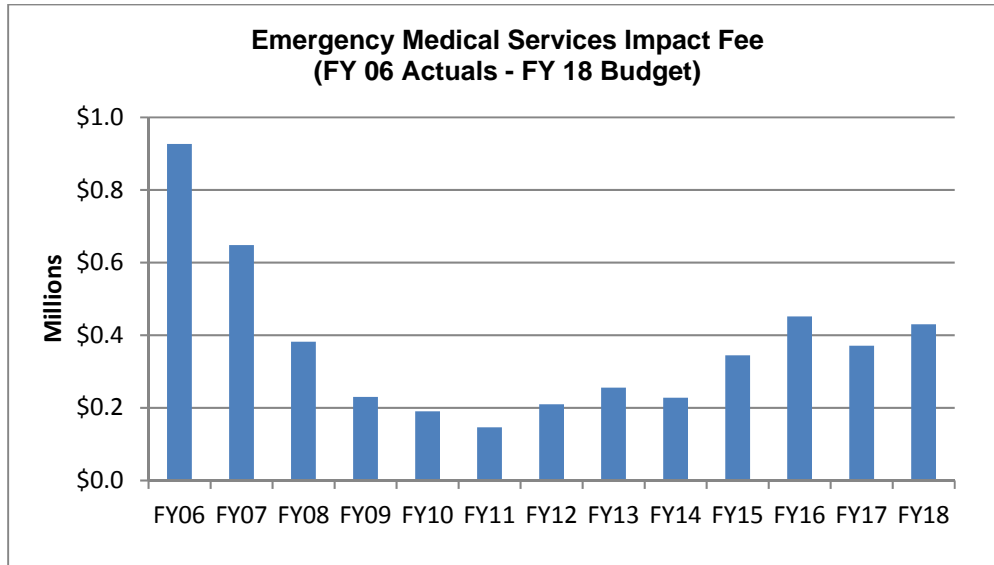
Park Impact Fees

Parks capital improvements were likewise categorized into regional and community park projects. Beginning in the third fiscal quarter of FY 99, impact fees were categorized as Regional Parks—Incorporated Areas and Community and Regional Parks - Unincorporated Area. Parks impact fees are assessed only on residential construction. For FY 18, Regional Parks - Incorporated Areas impact fee revenue is estimated to be \$200,000, while Community and Regional Parks - Unincorporated Area impact fee revenue is budgeted at \$8,300,000.



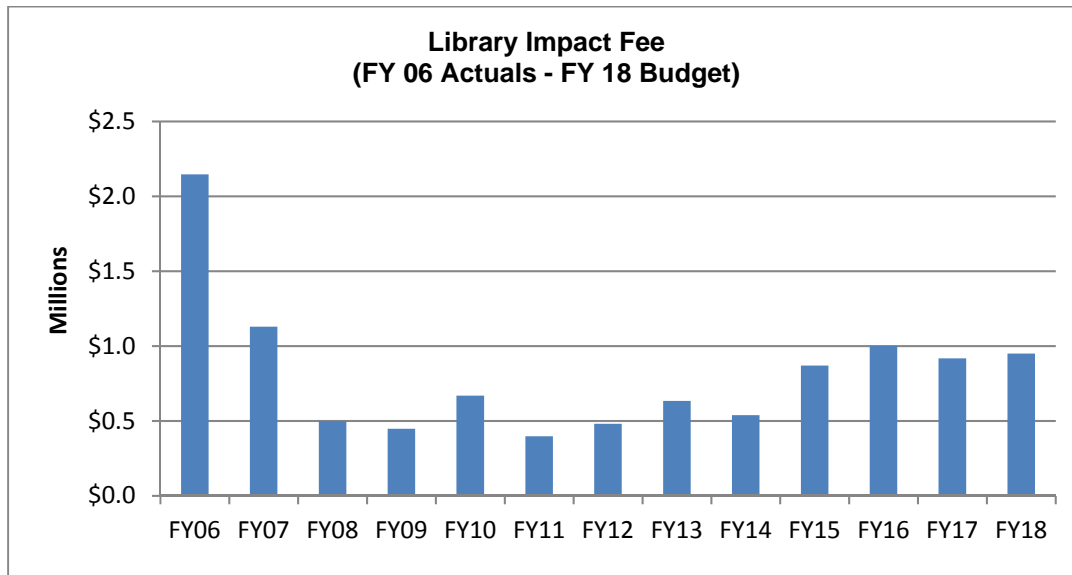
EMS Impact Fees

Emergency Medical Services (EMS) Impact Fees were originally implemented in FY 92 and are used to fund growth driven EMS facility and equipment needs. For FY 18, EMS impact fee revenue is estimated at \$430,000. EMS impact fee revenue is particularly sensitive to the types of permits issued.



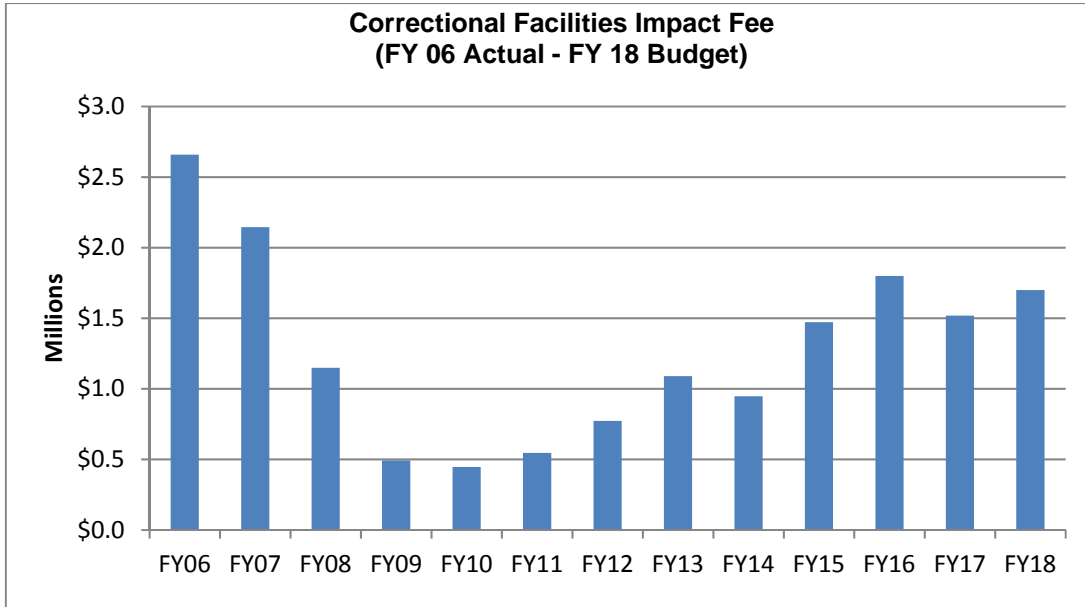
Library Impact Fees

Library Impact Fees are used to fund growth related facility additions and expansions, as well as the acquisition of library materials necessary to maintain a 1.87 books per capita ratio. Library Impact fee is assessed only on residential construction. For FY 18, there is \$950,000 in budgeted library impact fee revenue.



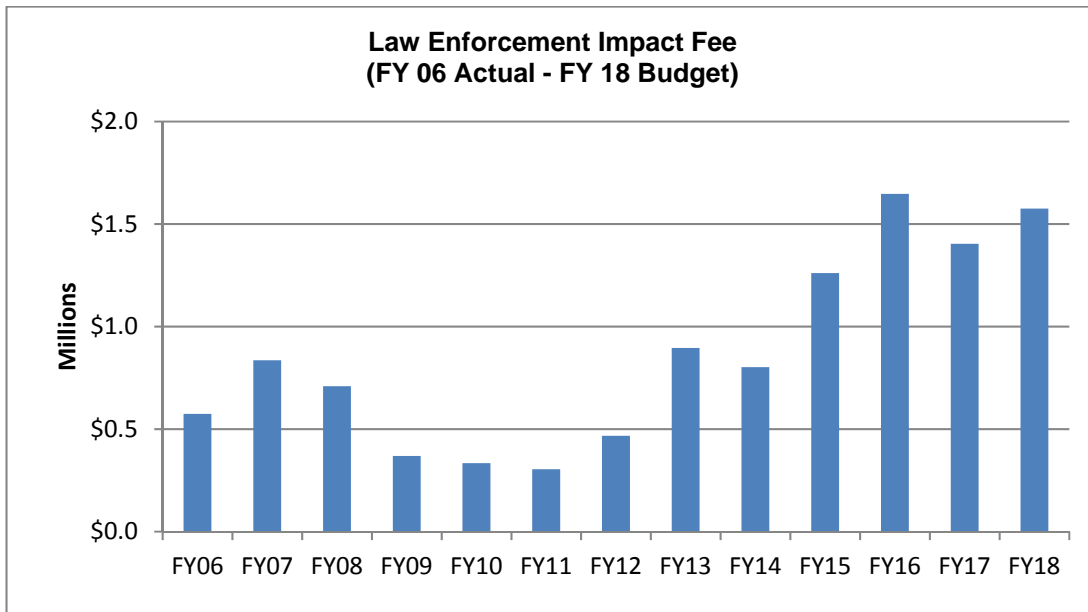
Correctional Facilities Impact Fee

The Correctional Facilities Impact Fee was implemented in FY 99 and is used to fund growth driven jail facility expansions/additions. For FY 18, there is \$1,700,000 in budgeted Correctional Facilities impact fee revenue. Actual revenues received are highly variable based on the types of commercial buildings permitted in a given year.



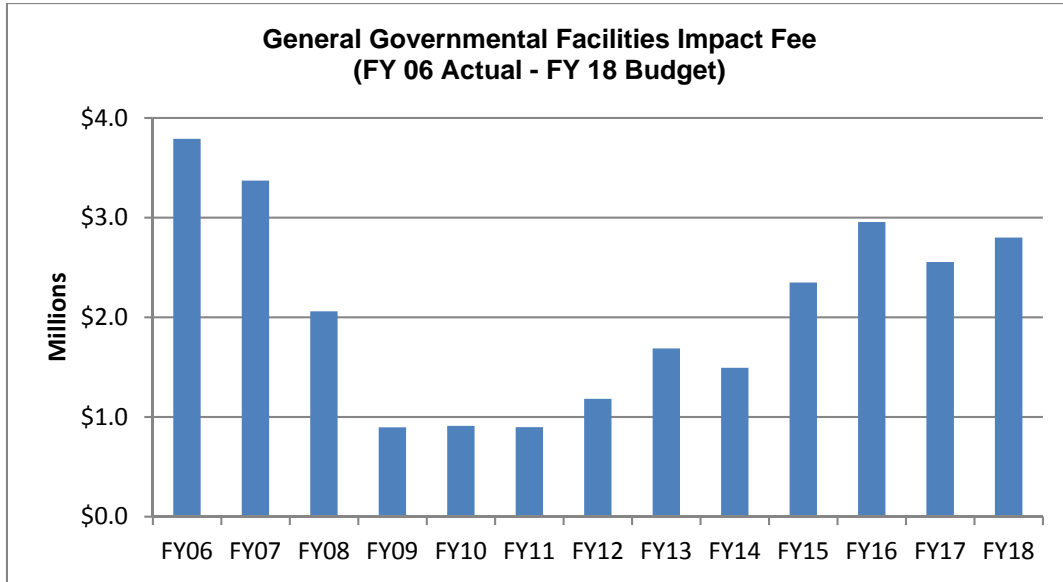
Law Enforcement Impact Fee

The Law Enforcement Impact Fee was implemented in FY 05 and is used to fund growth driven law enforcement equipment and facility additions. For FY 18, Law Enforcement impact fee is revenue estimated at \$1,575,000.



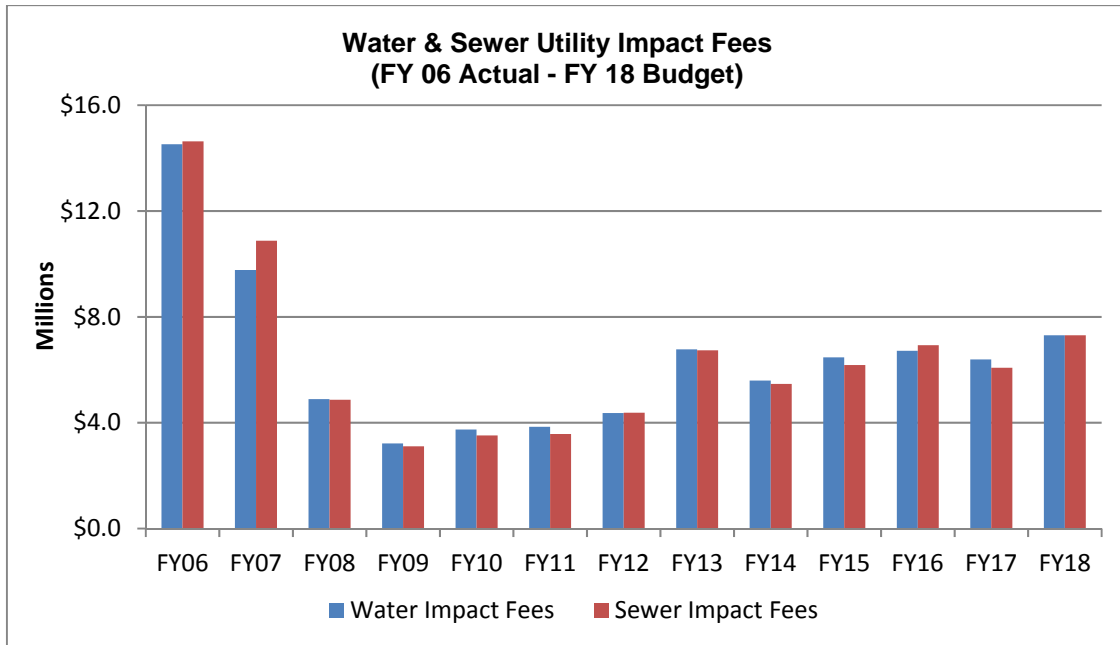
General Governmental Facilities Impact Fee

This was implemented in FY 04 and is used to fund growth driven facility expansions and additions. For FY 18, General Governmental Facilities impact fee revenue is estimated at \$2,800,000. It must be noted that actual revenues received are highly variable based on the types of commercial buildings permitted in a given year.



Water & Sewer Utility Impact Fees

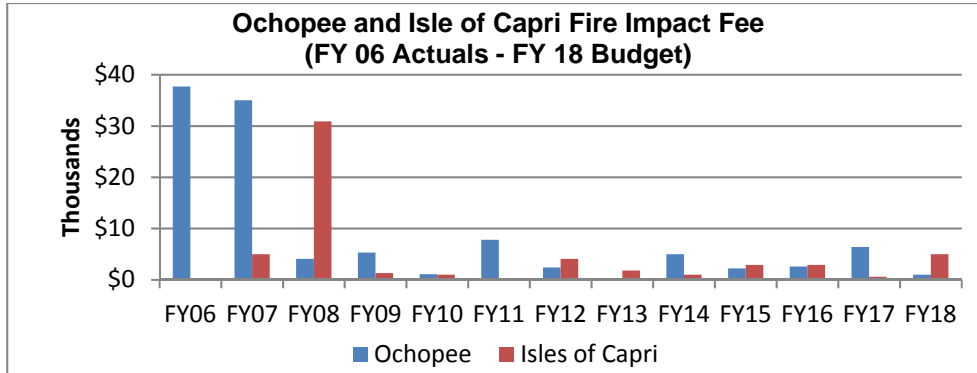
Water & Sewer Utility Impact Fees are used to fund growth driven water and sewer facility expansions and additions. For FY 18, water impact fees are estimated at \$7,300,000 and sewer impact fees are estimated at \$7,299,000.



**Collier County Government
Fiscal Year 2018 Adopted Budget**

Ochopee/Isles of Capri Fire Impact Fees

These were implemented in FY 98 and are used to fund growth driven fire facility and equipment needs. For FY 17, there is \$1,000 budgeted in Ochopee Fire impact fee revenue; there is \$5,000 budgeted in the Isles of Capri impact fee district. The large spikes in each of the Fire District's impact fee revenue in prior years were attributable to large development projects.



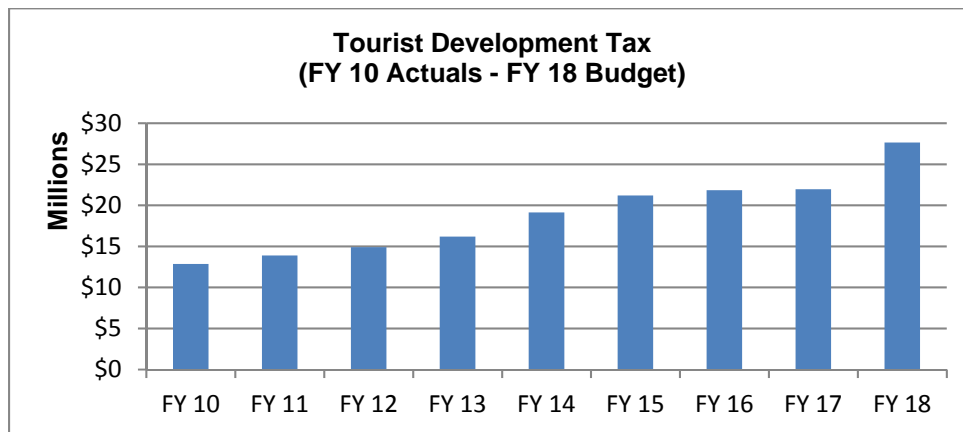
Tourist Development Tax Revenue

Collier County levies a five (5) percent tax on short-term lodging rentals pursuant to State Statute. The following provides a history of the Tourist Development Tax (TDT). In November 1990, Collier County voters approved the implementation of a 3% tourist tax; 2% was allocated for beach renourishment and tourism promotion and 1% was allocated for debt service on a baseball stadium. This tax was challenged in the courts, and the County ceased collecting the 3% tourist tax. In November 1992, voters approved a new tourist tax plan of 2%. This 2% tax was implemented in January 1993. In January 1996, this tax was increased by 1% for the county beach renourishment program. In August 2005, this tax was increased by 1% for additional tourism promotion. Effective September 2017, the tax was increased by 1% pursuant to an overall Tourist Development Plan setting forth authorized uses of the TDT including but not limited to the promotion of tourism, financing beach improvements and facilities, the providing of museums and amateur sports complex.

Revenue is budgeted conservatively as it is recognized that state and national economic trends, stock market fluctuations, and hurricane activity can all negatively impact tourism in South Florida. FY 18 budgeted revenue is projected at \$27,650,000 and it is anticipated that any decrease in tourism dollars due to economic conditions will fall within the 5% revenue reserve.

| (000's) Omitted | <u>FY 10</u> | <u>FY 11</u> | <u>FY 12</u> | <u>FY 13</u> | <u>FY 14</u> | <u>FY 15</u> | <u>FY 16</u> | <u>FY 17</u> | <u>FY 18</u> |
|--------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Tourist Development Tax | 12,856.5 | 13,883.7 | 14,898.1 | 16,183.4 | 19,136.9 | 21,188.2 | 21,838.3 | 21,961.4 | 27,650.0 |

FY 10 to FY 17 amounts are actual collections, FY 18 is budget amount



**Collier County Government
Fiscal Year 2018 Adopted Budget**

Service Charges/Enterprise Fund Revenues

Where appropriate, Collier County charges fees for services provided. The Parks and Recreation Department and the Community Development Division are the two areas where charges for services are most prevalent. The Parks and Recreation Department charges for admission to the Sun-N-Fun water park, the Golden Gate Aquatic Facility and the numerous athletic and recreational programs it conducts. The Community Development Division charges fees for building and related permits.

Enterprise funds are set up to account for activities that are operated similarly to private enterprises, such as the County Water-Sewer District, Solid Waste Disposal, Emergency Medical Services, and the Collier County Airport Authority.

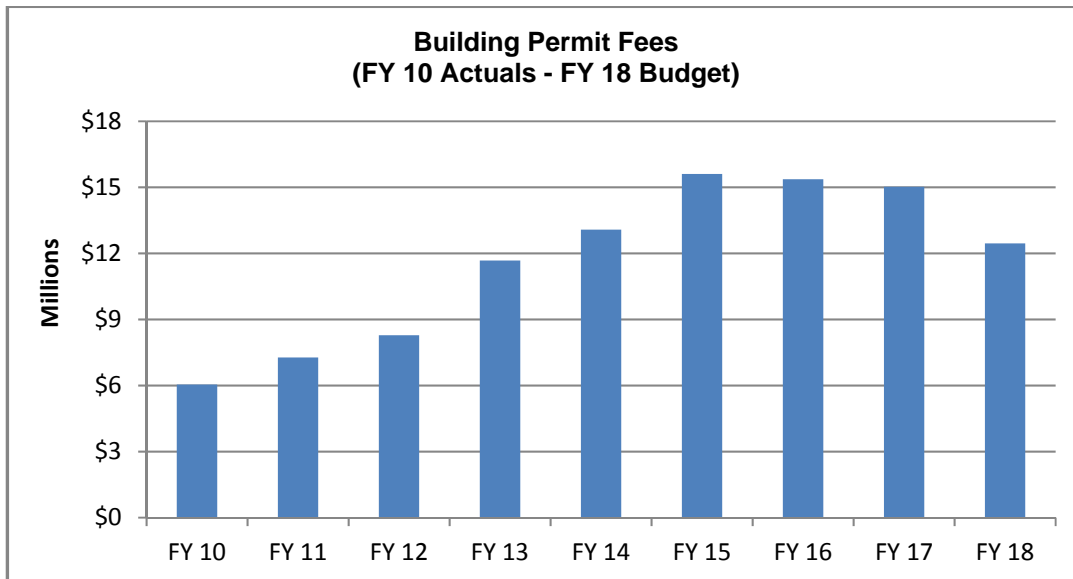
Service Charges/Enterprise Fund Revenues
(In Thousands)

| (000's) Omitted | <u>FY 10</u> | <u>FY 11</u> | <u>FY 12</u> | <u>FY 13</u> | <u>FY 14</u> | <u>FY 15</u> | <u>FY 16</u> | <u>FY 17</u> | <u>FY 18</u> |
|-------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Building Permits | 6,041.1 | 7,271.4 | 8,278.9 | 11,676.9 | 13,077.1 | 15,607.7 | 15,366.8 | 15,020.2 | 12,450.0 |
| Water Revenue | 45,110.4 | 46,776.6 | 45,694.4 | 44,716.9 | 46,287.1 | 50,744.8 | 54,652.6 | 59,643.9 | 62,000.0 |
| Sewer Revenue | 50,402.6 | 52,102.3 | 52,736.1 | 52,569.1 | 53,275.5 | 58,857.7 | 62,944.3 | 68,904.4 | 71,700.0 |
| Landfill Tipping | 9,003.3 | 8,667.8 | 8,646.5 | 8,643.8 | 8,872.8 | 10,514.2 | 11,444.5 | 12,865.9 | 13,153.3 |
| Mandatory Fees | 17,968.3 | 18,436.3 | 18,575.7 | 18,741.0 | 19,039.7 | 20,393.7 | 21,552.6 | 22,362.2 | 25,051.3 |
| Ambulance Fees | 10,017.8 | 9,600.5 | 10,330.7 | 9,726.6 | 11,265.0 | 11,963.5 | 12,049.2 | 12,238.9 | 11,500.0 |
| Airport Fees | 2,515.5 | 2,937.2 | 2,750.2 | 3,021.8 | 2,592.7 | 3,345.9 | 3,077.5 | 3,776.1 | 3,526.0 |
| Total | 141,059.0 | 145,792.1 | 147,012.5 | 149,096.1 | 154,409.9 | 171,427.5 | 181,087.5 | 194,811.6 | 199,380.6 |

FY 10 to FY 17 amounts are actual collections, FY 18 is budget amount

Building Permit Fees

The Community Development Division charges for building and various other permits required of the construction and development industry. Permitting activities have begun to level off when looking at a year over year comparison, based on this trend, FY 18 building permit revenue was conservatively budgeted at \$12,450,000.

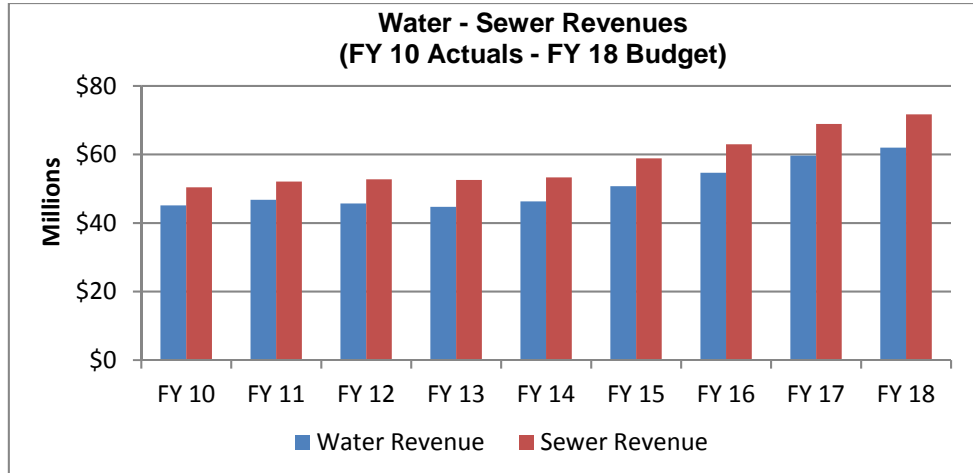


**Collier County Government
Fiscal Year 2018 Adopted Budget**

Water-Sewer District Revenue

The Water-Sewer District rates are set by ordinance. Water rates include a base rate plus a volume usage charge that is designed to encourage water conservation. The sewer rates also include a base charge and a volume charge based on water usage, however for residential customers, there is a cap on the volume charge to take into account that not all water used is returned via the sewer system (e.g. swimming pools, lawn watering).

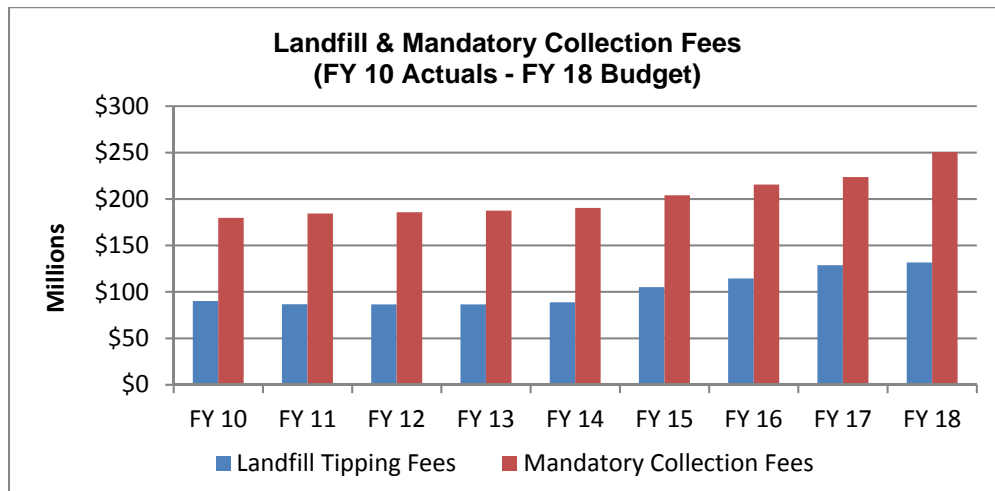
Projected FY 18 water and wastewater revenues are \$62,000,000 and \$71,700,000 respectively. These revenues continue to reflect the revised rate structure. Recent rate changes included an inverted rate schedule (the more a customer uses, the more the customer pays) designed to promote water conservation.



Landfill/Mandatory Collection Fees

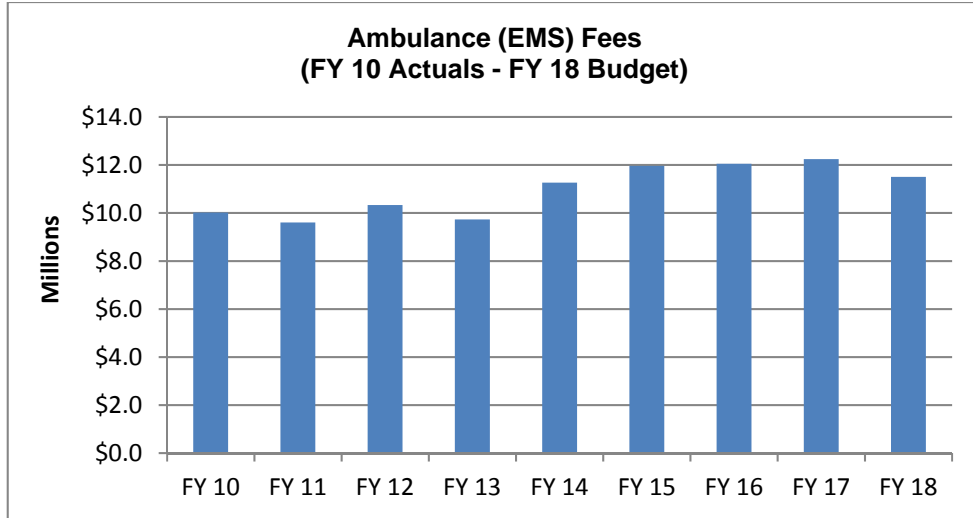
Landfill tipping fees are the primary source of revenue for the Solid Waste Disposal Department, estimated at \$13,153,300 in FY 18. Landfill tipping fee revenue reflects an increase in anticipated tonnage processed, as well as a CPI rate adjustment. Note: Tonnage processed at the landfill sites has moderated due to increased recycling efforts.

Mandatory Collection fees: Single family residences have been required to have garbage disposed of through the County's contractor since January 1991. Residents are billed for the cost of this collection and disposal service that is estimated to be approximately \$25,051,300 in FY 18. Mandatory collection fee rates increased by \$17.08 to \$207.39 in Collier County (District 1) and \$16.96 to \$198.41 in Immokalee (District 2).



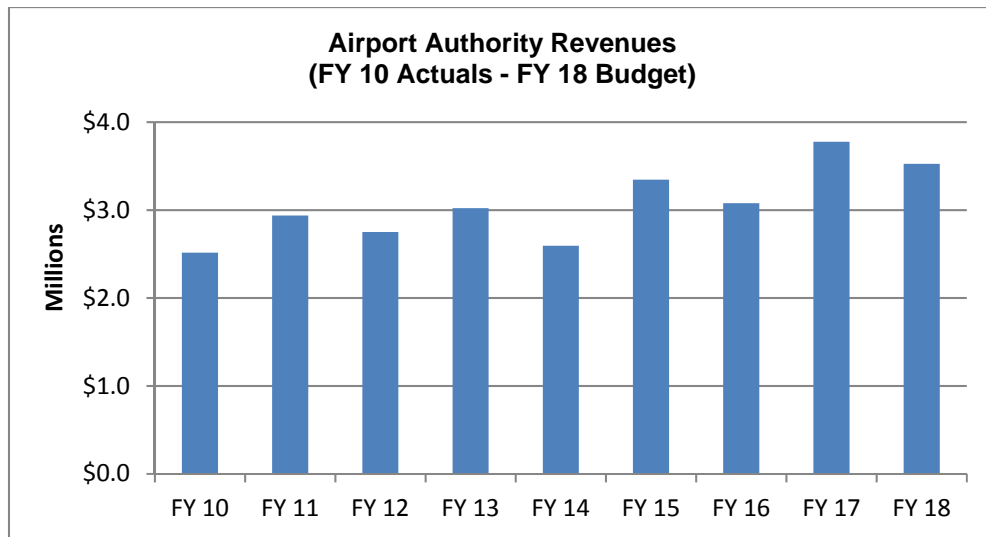
Ambulance (EMS) Fees

The Emergency Medical Service department (EMS) is funded through a mix of General Fund support and ambulance user fees. The user fees are evaluated annually to maximize revenue and thereby reduce the subsidy from the General Fund. During the course of FY 07, Collier County transitioned to a contracted ambulance billing service. Actual ambulance fee revenue collected is a function of economic conditions, insurance carriers paying less than full billings (short pay) as well as a shift from commercial payments to private (uninsured/underinsured) payers. Ambulance fees are budgeted at \$11,500,000 in FY 18 based estimated collections projected by the billing service provider.



Airport Authority Revenue

Airport Authority operations are funded through a mixture of General Fund support and fees for services. The primary enterprise revenues are from fuel sales, T-hangar leases, and other facility leases. Revenue generated at the Marco Island Executive Airport is estimated to be \$2,339,300 in FY 18. Revenues at the Immokalee Regional Airport are planned to be \$1,069,800 while revenue generated at Everglades City Airpark is expected to be \$116,900. In FY 14, both the Marco and Immokalee runways were closed for a few months due to construction activities. During this time, no aviation fuel was sold which comprise approximately 78.7% of all Airport Authority revenue.



**Collier County Government
Fiscal Year 2018 Adopted Budget**

| Collier County, Florida Property Tax Rates FY 2018 Adopted | | | | | |
|---|-----------------|--|---|--------------------------------------|--------------------------------------|
| Fund Title | Fund No. | Prior Year Millage Rate | Rolled Back Millage Rate | Proposed Millage Rate | % Change Frm. Rolled Back |
| General Fund | 001 | 3.5645 | 3.3951 | 3.5645 | 4.99% |
| Water Pollution Control | 114 | 0.0293 | 0.0279 | 0.0293 | 5.02% |
| | | 3.5938 | 3.4230 | 3.5938 | 4.99% |
| Unincorporated Area General Fund | 111 | 0.8069 | 0.7690 | 0.8069 | 4.93% |
| Golden Gate Community Center | 130 | 0.1862 | 0.1752 | 0.1862 | 6.28% |
| Victoria Park Drainage | 134 | 0.0365 | 0.0346 | 0.0346 | 0.00% |
| Naples Park Drainage | 139 | 0.0066 | 0.0061 | 0.0061 | 0.00% |
| Vanderbilt Beach MSTU | 143 | 0.5000 | 0.4686 | 0.5000 | 6.70% |
| Isle of Capri Fire | 144 | 2.0000 | 0.0000 | 0.0000 | #DIV/0! |
| Fiddlers Creek Fire MSTU | 145 | 1.5000 | 0.0000 | 0.0000 | #DIV/0! |
| Ochopee Fire Control | 146 | 4.5000 | 4.6201 | 4.5000 | -2.60% |
| Collier County Fire | 148 | 2.0000 | 0.0000 | 0.0000 | #DIV/0! |
| Goodland/Horr's Island Fire MSTU | 149 | 1.2760 | 1.2294 | 1.2760 | 3.79% |
| Sabal Palm Road MSTU | 151 | 0.0912 | 0.0883 | 0.0000 | -100.00% |
| Golden Gate Parkway Beautification | 153 | 0.3692 | 0.3359 | 0.5000 | 48.85% |
| Lely Golf Estates Beautification | 152 | 2.0000 | 1.8538 | 2.0000 | 7.89% |
| Hawksridge Stormwater Pumping MSTU | 154 | 0.0417 | 0.0409 | 0.0409 | 0.00% |
| Radio Road Beautification | 158 | 0.1000 | 0.0936 | 0.1000 | 6.84% |
| Forest Lakes Roadway & Drainage MSTU | 159 | 1.1438 | 1.0083 | 1.3431 | 33.20% |
| Immokalee Beautification MSTU | 162 | 1.0000 | 1.0267 | 1.0000 | -2.60% |
| Bayshore Avalon Beautification | 163 | 2.3604 | 2.2302 | 2.3604 | 5.84% |
| Haldeman Creek Dredging | 164 | 0.7348 | 0.6885 | 0.7348 | 6.72% |
| Rock Road | 165 | 3.0000 | 2.7775 | 3.0000 | 8.01% |
| Forest Lakes Debt Service | 259 | 2.8562 | 2.5179 | 2.6569 | 5.52% |
| Collier County Lighting | 760 | 0.1750 | 0.1650 | 0.1640 | -0.61% |
| Pelican Bay MSTBU | 778 | 0.0857 | 0.0816 | 0.0857 | 5.02% |
| Aggregate Millage Rate | | 4.1968 | 4.0016 | 4.1790 | 4.43% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

| Collier County, Florida Property Tax Dollars FY 2018 Adopted | | | | | |
|---|----------|------------------------------------|---|-------------------------|------------------------------|
| Fund Title | Fund No. | Prior Year Adjusted Tax Dollars | Current Year Rolled Back Tax Dollars | Proposed Tax Dollars | % Change Frm. Rolled Back |
| General Fund | 001 | 271,016,970 | 283,825,236 | 297,986,821 | 4.99% |
| Water Pollution Control | 114 | 2,259,474 | 2,332,398 | 2,449,436 | 5.02% |
| | | 273,276,444 | 286,157,634 | 300,436,257 | 4.99% |
| Unincorporated Area General Fund | 111 | 37,946,670 | 39,783,532 | 41,744,255 | 4.93% |
| Golden Gate Community Center | 130 | 341,768 | 349,364 | 371,298 | 6.28% |
| Victoria Park Drainage | 134 | 1,296 | 1,310 | 1,310 | 0.00% |
| Naples Park Drainage | 139 | 8,001 | 8,136 | 8,136 | 0.00% |
| Vanderbilt Beach MSTU | 143 | 1,192,789 | 1,199,924 | 1,280,329 | 6.70% |
| Isle of Capri Fire | 144 | 1,098,803 | 0 | 0 | #DIV/0! |
| Fiddlers Creek Fire MSTU | 145 | 101,121 | 0 | 0 | #DIV/0! |
| Ochopee Fire Control | 146 | 1,462,547 | 1,472,338 | 1,434,065 | -2.60% |
| Collier County Fire | 148 | 320,252 | 0 | 0 | #DIV/0! |
| Goodland/Horr's Island Fire MSTU | 149 | 100,254 | 100,185 | 103,982 | 3.79% |
| Sabal Palm Road MSTU | 151 | 2,190 | 2,193 | 0 | -100.00% |
| Lely Golf Estates Beautification | 152 | 233,647 | 236,865 | 255,545 | 7.89% |
| Golden Gate Parkway Beautification | 153 | 248,746 | 253,191 | 376,885 | 48.85% |
| Hawksridge Stormwater Pumping MSTU | 154 | 2,736 | 2,806 | 2,806 | 0.00% |
| Radio Road Beautification | 158 | 114,570 | 116,407 | 124,367 | 6.84% |
| Forest Lakes Roadway & Drainage MSTU | 159 | 189,554 | 192,254 | 256,091 | 33.20% |
| Immokalee Beautification MSTU | 162 | 342,752 | 375,245 | 365,486 | -2.60% |
| Bayshore Avalon Beautification | 163 | 949,563 | 993,124 | 1,051,103 | 5.84% |
| Haldeman Creek Dredging | 164 | 63,286 | 73,952 | 78,925 | 6.72% |
| Rock Road | 165 | 35,094 | 35,906 | 38,782 | 8.01% |
| Forest Lakes Debt Service | 259 | 473,337 | 480,092 | 506,595 | 5.52% |
| Collier County Lighting | 760 | 855,558 | 871,627 | 866,344 | -0.61% |
| Pelican Bay MSTBU | 778 | 535,565 | 537,440 | 564,444 | 5.02% |
| Total Taxes Levied | | 319,896,543 | 333,243,525 | 349,867,005 | |
| Aggregate Taxes | | 319,423,206 | 332,763,433 | 349,360,410 | |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

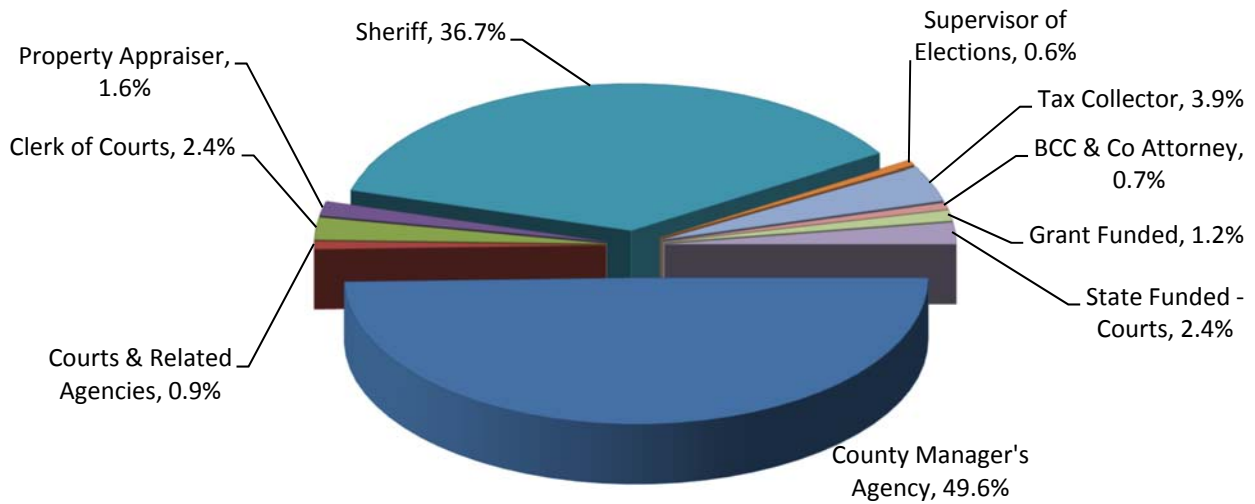
| Collier County, Florida Taxable Property Values For FY 2018 | | | | | |
|--|----------|--------------------------------|-------------------------------------|----------------------------------|----------|
| Fund Title | Fund No. | Prior Year Gross Taxable Value | Current Year Adjusted Taxable Value | Current Year Gross Taxable Value | % Change |
| <u>County Wide Taxable Values</u> | | | | | |
| General Fund | 001 | 77,115,163,725 | 81,106,811,204 | 83,598,490,858 | 8.41% |
| Water Pollution Control | 114 | 77,115,163,725 | 81,106,811,204 | 83,598,490,858 | 8.41% |
| <u>Dependent Districts and MSTU's</u> | | | | | |
| Unincorporated Area General Fund | 111 | 47,455,161,371 | 49,868,144,282 | 51,734,112,303 | 9.02% |
| Golden Gate Community Center | 130 | 1,835,486,504 | 1,950,180,423 | 1,994,084,090 | 8.64% |
| Victoria Park Drainage | 134 | 35,495,403 | 37,440,298 | 37,864,269 | 6.67% |
| Naples Park Drainage | 139 | 1,212,239,426 | 1,312,489,166 | 1,333,792,327 | 10.03% |
| Vanderbilt Beach MSTU | 143 | 2,385,578,106 | 2,545,237,015 | 2,560,658,211 | 7.34% |
| Isle of Capri Fire | 144 | 549,401,447 | 0 | 0 | -100.00% |
| Fiddlers Creek Fire MSTU | 145 | 67,413,780 | 0 | 0 | -100.00% |
| Ochopee Fire Control | 146 | 325,010,449 | 316,559,250 | 318,681,012 | -1.95% |
| Collier County Fire | 148 | 160,125,999 | 0 | 0 | -100.00% |
| Goodland/Horr's Island Fire MSTU | 149 | 78,569,192 | 81,544,039 | 81,490,638 | 3.72% |
| Sabal Palm Road MSTU | 151 | 24,017,869 | 24,796,089 | 24,840,831 | 3.43% |
| Lely Golf Estates Beautification | 152 | 116,823,687 | 126,033,935 | 127,772,474 | 9.37% |
| Golden Gate Parkway Beautification | 153 | 673,743,701 | 740,602,738 | 753,770,378 | 11.88% |
| Hawksridge Stormwater Pumping MSTU | 154 | 65,619,741 | 66,842,956 | 68,610,822 | 4.56% |
| Radio Road Beautification | 158 | 1,145,697,249 | 1,223,771,718 | 1,243,669,542 | 8.55% |
| Forest Lakes Roadway & Drainage MSTU | 159 | 165,722,702 | 187,986,736 | 190,671,629 | 15.05% |
| Immokalee Beautification MSTU | 162 | 342,752,013 | 333,851,970 | 365,486,059 | 6.63% |
| Bayshore Avalon Beautification | 163 | 402,289,024 | 425,780,847 | 445,307,332 | 10.69% |
| Haldeman Creek Dredging | 164 | 86,126,770 | 91,917,628 | 107,410,051 | 24.71% |
| Rock Road | 165 | 11,698,089 | 12,635,143 | 12,927,415 | 10.51% |
| Forest Lakes Debt Service | 259 | 165,722,702 | 187,986,736 | 190,671,629 | 15.05% |
| Collier County Lighting | 760 | 4,888,902,774 | 5,184,294,256 | 5,282,585,459 | 8.05% |
| Pelican Bay MSTBU | 778 | 6,249,299,168 | 6,559,902,302 | 6,586,278,944 | 5.39% |

Employment Summary

The chart below provides a breakdown of the 3,786.20 FTE's funded in the FY 2018 budget. This includes employees working within the County Manager's Agency, within the agencies of the Elected Public Officials; grant funded position and Court-related operations funded by the State. The majority of employees are concentrated within the County Manager's Agency and the Sheriff's Office.

Collier County Employment Summary - FY 18

Total County Employees = 3,786.20



The chart below provides a breakdown of the 1,876.8 permanent FTE's employed within the County Manager's Agency.

Collier County Employment Summary - FY 18

Total County Manager's Agency Employees = 1,876.8



**Collier County Government
Fiscal Year 2018 Adopted Budget**

Full Time Equivalent (FTE) Count Summary

| Division | FY 09 (Prior to reorg) Authorized | FY 16 (Funded) Adopted | FY 17 (Funded) Adopted | FY 17 (Funded) Forecast | FY 18 (Funded) Current | FY 18 (Funded) Expanded | FY 18 (Funded) Total | Position Change FY17-FY18 |
|---|---|--|--|---|--|---|--|--|
| BCC | 11.00 | 10.00 | 11.00 | 10.00 | 10.00 | 0.00 | 10.00 | (1.00) |
| County Attorney | <u>34.00</u> | <u>18.00</u> | <u>18.00</u> | <u>18.00</u> | <u>18.00</u> | <u>0.00</u> | <u>18.00</u> | <u>0.00</u> |
| Total BCC | 45.00 | 28.00 | 29.00 | 28.00 | 28.00 | 0.00 | 28.00 | (1.00) |
| Management Offices | 300.60 | 69.75 | 68.50 | 73.50 | 73.50 | 0.00 | 73.50 | 5.00 |
| Administrative Services | 193.25 | 425.00 | 372.00 | 348.00 | 348.00 | 8.00 | 356.00 | (16.00) |
| Public Services | 470.40 | 371.00 | 388.30 | 389.30 | 389.30 | 17.00 | 406.30 | 18.00 |
| Public Utilities | 406.50 | 413.00 | 507.00 | 514.00 | 514.00 | 10.00 | 524.00 | 17.00 |
| Growth Management | <u>583.00</u> | <u>487.00</u> | <u>510.00</u> | <u>512.00</u> | <u>512.00</u> | <u>5.00</u> | <u>517.00</u> | <u>7.00</u> |
| Total County Manager's Agency | 1,953.75 | 1,765.75 | 1,845.80 | 1,836.80 | 1,836.80 | 40.00 | 1,876.80 | 31.00 |
| Courts & Related Agencies | 38.60 | 32.00 | 32.00 | 32.00 | 32.00 | 1.00 | 33.00 | 1.00 |
| Constitutional Officers: | | | | | | | | |
| Property Appraiser | 60.00 | 56.00 | 56.00 | 56.00 | 56.00 | 4.00 | 60.00 | 4.00 |
| Supervisor of Elections | 22.00 | 22.00 | 22.00 | 22.00 | 22.00 | 0.00 | 22.00 | 0.00 |
| Clerk (Non-State Funded) | 95.23 | 86.62 | 84.26 | 84.76 | 85.61 | 6.50 | 92.11 | 7.85 |
| Sheriff | 1,369.25 | 1,387.50 | 1,389.50 | 1,389.50 | 1,387.50 | 3.50 | 1,391.00 | 1.50 |
| Tax Collector | <u>158.00</u> | <u>149.00</u> | <u>149.00</u> | <u>149.00</u> | <u>149.00</u> | <u>0.00</u> | <u>149.00</u> | <u>0.00</u> |
| Total Constitutional Officers | 1,704.48 | 1,701.12 | 1,700.76 | 1,701.26 | 1,700.11 | 14.00 | 1,714.11 | 13.35 |
| Total Permanent FTE | 3,741.83 | 3,526.87 | 3,607.56 | 3,598.06 | 3,596.91 | 55.00 | 3,651.91 | 44.35 |
| Grant Funded FTE-MPO | 5.00 | 5.00 | 5.00 | 5.00 | 5.00 | 0.00 | 5.00 | 0.00 |
| Grant Funded FTE-Housing Grants | 8.05 | 11.30 | 13.00 | 13.00 | 13.00 | 0.00 | 13.00 | 0.00 |
| Grant Funded FTE-Human Services | 2.15 | 11.80 | 12.30 | 12.30 | 12.30 | 0.00 | 12.30 | 0.00 |
| Grant Funded FTE-Sheriff | 10.00 | 10.00 | 12.00 | 14.00 | 14.00 | 0.00 | 14.00 | 2.00 |
| Clerk (State Funded) FTE | <u>166.77</u> | <u>111.98</u> | <u>114.34</u> | <u>113.84</u> | <u>89.99</u> | <u>0.00</u> | <u>89.99</u> | <u>(24.35)</u> |
| Total Grant & State Funded FTE | 191.97 | 150.08 | 156.64 | 158.14 | 134.29 | 0.00 | 134.29 | (22.35) |
| Grand Total | 3,933.80 | 3,676.95 | 3,764.20 | 3,756.20 | 3,731.20 | 55.00 | 3,786.20 | 22.00 |

Changes to Authorized Full Time Equivalent (FTE's) Positions

Board of County Commissioners (BCC) and County Attorney – decrease of one (1) FTE.

- Transferred one (+1) Administrative Assistant position to Communications and Customer Relations Division from Board of County Commissioners.

Management Offices – The Management Offices had an increase of five (5) FTE's.

- Transferred two (+2) positions from Public Utilities Operations Support Division Fund (408) to Corporate Compliance and Internal Review Fund (001).
- Transferred one (+1) position from Public Utilities Operations Support Division Fund (408) to Office of Management & Budget Fund (001).
- The Office of Management & Budget Grant Compliance remained the same, however, mid-year one position was transferred out to Public Transit and Neighborhood Enhancement and one position was transferred into Grants Compliance from the Procurement Division.
- Add one (+1) position to Tourist Development Council (TDC) Division – TDC Category B – Promotion Administration Fund (194) due to board authorization mid-year in FY2017.
- Transfer one (+1) position to Bayshore Community Redevelopment Agency (CRA) – Bayshore CRA Grant and Grant Match from Emergency Medical Services (EMS) Fund (490).

Courts & Related Agencies – The Courts & Related Agencies had an increase of one (1) FTE.

- Add one (+1) position to Court Operations Fund (681); one specialty courts coordinator.

Administrative Services Department – The Administrative Services Department had a net decrease of sixteen (16) FTE's.

- Transfer in one (+1) position from Facilities Management Division to Administrative Services Department Administration Office.
- Add two (+2) Network Administrators to Information Technology Division, requested by Public Utilities.
- The Procurement Division FTE count remained the same, however, mid-year one Purchasing Technician position was transferred back to the Office of Management and Budget and one FTE was transferred in from Facilities Management Division.
- Transfer one (+1) position from Board of County Commissioners to Communications and Customer Relations Division.
- Add five (+5) positions to Emergency Medical Services (EMS); transferred one position from Emergency Medical Services (EMS) to Bayshore Community Redevelopment Agency (CRA) and added six Paramedics to Emergency Medical Services (EMS).
- Transferred a total of (-25) FTE's from the Fire Districts; Ochopee Fire District (-15 FTE's) and Specialized Grants - Mile Marker 63 Fire Station (-10 FTE's) transferred to Greater Naples Fire & Rescue District (Independent Taxing Authority) per the adopted agreement.

Public Services Department - The Public Services Department had a FTE increase of 18.

- Add one (+1) Senior Programmer Analyst to Operations and Veteran Services Division.
- Add one (+1) Veterinary Technician to Domestic Animal Services Division.
- Add three (+3) positions to Library Division: one Fiscal Technician, one Manager – East Naples Branch Library and one Manager – Estates Branch Library.
- Add eleven (+11) positions to Parks & Recreation Division: one Maintenance Worker to County Park Facilities & Programs Fund (001), eight Eagle Lakes Pool Staff to Parks and Recreation Fund (111), one Operations Analyst to Conservation Collier Fund (172) and one Environmental Specialist to Conservation Collier Maintenance Fund (174).
- Transfer one (+1) Grants Support Specialist from Office of Management & Budget Grants Compliance.
- Add one (+1) Events, Sales and Marketing Coordinator position to Collier Area Transit Cat Local Funding (425/426).

Public Utilities Department – The Public Utilities Department (PUD) had a FTE increase by 17.

- Transfer in of one (+1) position to Public Utilities Administration; transfer in one position from Water Division to Public Utilities Administration.
- Decrease ten (-10) positions from Public Utilities Operations Support Division Fund (408): transfer of three positions to Internal Controls in Fund (001), the mid-year addition of two Northeast Service Area (Orange Tree) positions and the transfer of nine positions to Solid Waste Mandatory Collection Fund (473).
- Add eight (+8) positions to Water Division; the addition of five mid-year Northeast Service Area (Orange Tree) related positions, the transfer out of one Security Professional position to Public Utilities Administration and the addition of four positions (one Instrumentation & Electrical Technician, two Maintenance Specialists and one Crew Leader).
- Add eight (+8) positions to Wastewater Division: the addition of five mid-year Northeast Service Area (Orange Tree) related positions and the addition of three positions (one Instrumentation & Electrical Technician and two Maintenance Specialist).
- Add three (+3) positions to the Solid Waste Disposal Fund (470); three North East Recycling Center Staff (Crew Leader, Solid Waste Specialist and a Recycling Specialist).
- Transfer in of nine (+9) positions to the Mandatory Trash Collection Fund (473); transfer in of nine positions associated with the Public Utilities Ordinance Education & Compliance function from County Water-Sewer District Public Utilities Operations Support Division Fund (408).
- Decrease of two (-2) positions from Facilities Management Division; one position was moved to Administrative Services Department Administration Office and one position to the Purchasing Division.

Growth Management Department – The Growth Management Department increased FTE's by 7.

- Transfer two (+2) FTE's to Planning & Regulatory Administration; (one Senior Operations Analyst) from Building Review and Permitting and (one Operations Coordinator) from Engineering Services.
- Transfer two (+2) FTE's to Addressing & GIS; (one Operations Coordinator) from Building Review and Permitting and (one Senior Environmental Specialist) from Planning/Environmental Services.
- Decrease seven (-7) positions in Zoning & Land Development Review; on March 14th 2017 Item 11C the board approved the creation of two positions: (one Principal Planner and one Senior Planner); nine FTE's were moved to other areas (one Planning Manager) moved to Engineering Services, (one Principal Planner) moved to Engineering Services, (one Senior Planner) to Engineering Services, (one Planner) to Planning/Environmental Services, (one Architect) to Engineering Services, (one Principal Project Manager) to Engineering Services, (one Technician) to Planning/Environmental Services, (one Planning Technician) to Planning/Environmental Services and (one Planner) to Building Review & Permitting.
- Transfer four (+4) positions to Building Review & Permitting; transferred in (one Operations Coordinator) from Planning & Regulatory Administration, (one Planner) from Zoning & Land Development Review, (two Permitting Technicians) from Planning/Environmental Services, (one Floodplain Coordinator) from Planning/Environmental Services, (one Planner) from Planning/Environmental Services, transferred out (one Operations Coordinator) to Addressing & GIS, and (one Operations Coordinator) to Planning & Regulatory Administration.
- Transfer four (+4) positions to Engineering Services Fund; transferred in (one Planning Manager) from Zoning & Land Development Review, (one Principal Planner) from Zoning & Land Development Review, (one Senior Planner) from Zoning & Land Development Review, (one Architect) from Zoning & Land Development Review, (one Principal Project Manager) from Zoning & Land Development Review, transferred out (one Senior Operations Analyst) to Planning & Regulatory Administration.
- Decrease three (-3) positions from Planning/Environmental Services; transferred in (one Planner) from Zoning & Land Development Review, (one Planning Technician) from Zoning & Land Development Review, (one Technician) from Zoning & Land Development Review, transferred out (one Planner) to Building Review & Permitting, (two Permitting Technicians) to Building Review & Permitting, (one Floodplain Coordinator) to Building Review & Permitting, (one Operations Coordinator) to Records Management and (one Senior Environmental Specialist) to Addressing & GIS.
- Add four (+4) positions to Landscape & MSTU's Operations; add one Inspector, two Field Supervisor, Seniors and one Maintenance Worker.
- Add one (+1) position to Project Management Support; add one Manager-Tech Systems.
- Decrease one (-1) position in Airport Administration; one position transferred to Immokalee Regional Airport.
- Add one (+1) position in Immokalee Regional Airport; one position transferred from Airport Administration.

Constitutional Officers –The Constitutional Officers had a increase of 13.35 FTE's.

- The Property Appraiser positions increased by 4.0 FTE's.
- The Clerk of Courts Board paid positions increased by 7.85 FTE's; this difference is due to the position allocation between the Board funded positions and State funded positions.
- The Sheriff's Office permanent positions increased by 1.50 FTE's.
- Budgeted FTE's remained at FY 2017 levels for:
 - Supervisor of Elections
 - Tax Collector

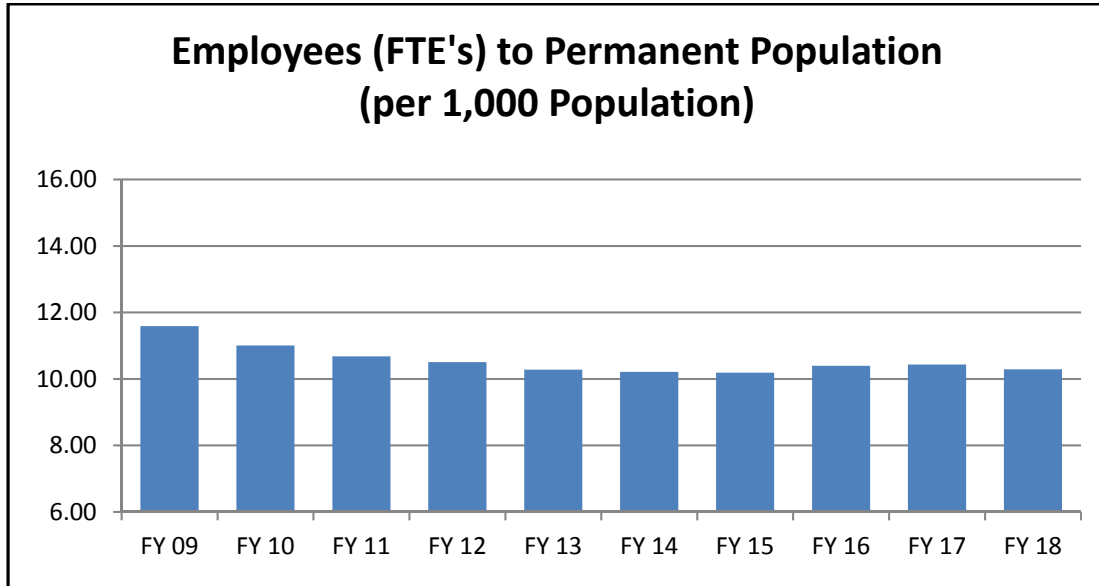
**Collier County Government
Fiscal Year 2018 Adopted Budget**

Grant and State Funded positions – The grant and state funded positions had an decrease of 22.35 FTE's.

- The Sheriff's Office grant funded positions increased by 2.0 FTE's.
- The Clerk's State funded FTE count decreased by 24.35 FTE's; this difference is due to the position allocation between the Board funded positions and State funded positions.

Employees to Permanent Population

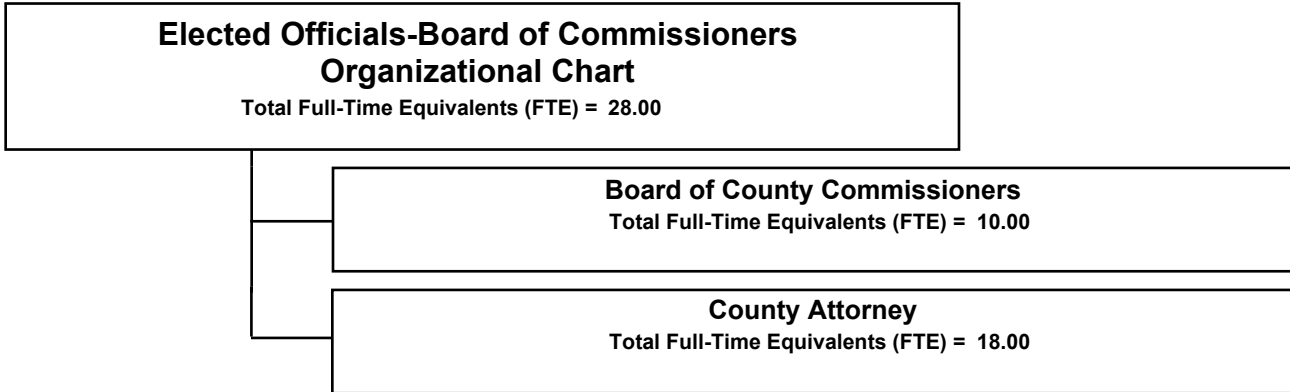
The ratio of employees to permanent population is a benchmark that provides a measurement of relative government size. The graph and chart below illustrates that ratio for the last ten years.



| Fiscal Year | County Employees Funded FTE's | Permanent Population* | Employees (FTE's) Per 1,000 Population |
|-------------|-------------------------------|-----------------------|--|
| 2009 | 3,701 | 319,417 | 11.59 |
| 2010 | 3,551 | 322,653 | 11.01 |
| 2011 | 3,490 | 326,817 | 10.68 |
| 2012 | 3,484 | 331,756 | 10.50 |
| 2013 | 3,446 | 335,223 | 10.28 |
| 2014 | 3,474 | 340,293 | 10.21 |
| 2015 | 3,534 | 347,002 | 10.18 |
| 2016 | 3,677 | 353,719 | 10.40 |
| 2017 | 3,764 | 360,825 | 10.43 |
| 2018 | 3,786 | 368,073 | 10.29 |

*Source: Bureau of Economic and Business Research, University of Florida & Collier County Comprehensive Planning Section. Estimates and Projections for County-wide Permanent Population for October 1st.

Elected Officials-Board of Commissioners



Elected Officials-Board of Commissioners

Board of County Commissioners

The following five (5) Commissioners are elected by district and are responsible for establishing policies to protect the health, safety, welfare and quality of life for Collier County citizens.

District 1 Donna Fiala
District 2 Andy Solis, Esq.
District 3 Burt L. Saunders
District 4 Penny Taylor
District 5 William L. McDaniel, Jr.

In addition to the elected officials, there are five (5) administrative positions in the Board Office.

The County Attorney, Jeffrey Klatzkow, and his staff provide legal services to the Board of County Commissioners and the County Manager's Agency. There are eighteen (18.0) permanent positions in the County Attorney's Office.

The primary funding source for the Board of County Commissioners and the County Attorney is General Fund revenue.

The phone numbers for these offices are:

252-8097 - Board of County Commissioners
252-8400 - County Attorney

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Board of Commissioners

| Division Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 3,305,802 | 3,614,000 | 3,435,200 | 3,700,400 | - | 3,700,400 | 2.4% |
| Operating Expense | 2,802,732 | 3,951,800 | 3,727,900 | 5,425,600 | - | 5,425,600 | 37.3% |
| Indirect Cost Reimburs | 2,414,900 | 2,414,900 | 2,414,900 | 2,192,400 | - | 2,192,400 | (9.2%) |
| Capital Outlay | - | 5,000 | 5,000 | 5,000 | - | 5,000 | 0.0% |
| Remittances | 2,801,790 | 4,736,500 | 4,536,500 | 3,934,400 | - | 3,934,400 | (16.9%) |
| Total Net Budget | 11,325,224 | 14,722,200 | 14,119,500 | 15,257,800 | - | 15,257,800 | 3.6 % |
| Total Budget | 11,325,224 | 14,722,200 | 14,119,500 | 15,257,800 | - | 15,257,800 | 3.6% |

| Appropriations by Department | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Board of County Commissioners | 8,653,596 | 11,926,300 | 11,395,500 | 12,301,700 | - | 12,301,700 | 3.1% |
| County Attorney | 2,671,628 | 2,795,900 | 2,724,000 | 2,956,100 | - | 2,956,100 | 5.7% |
| Total Net Budget | 11,325,224 | 14,722,200 | 14,119,500 | 15,257,800 | - | 15,257,800 | 3.6% |
| Total Budget | 11,325,224 | 14,722,200 | 14,119,500 | 15,257,800 | - | 15,257,800 | 3.6% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Board of Commissioners

| Division Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Tax Deed Sales | 267 | - | - | - | - | - | na |
| Charges For Services | 352,192 | 356,000 | 338,300 | 327,000 | - | 327,000 | (8.1%) |
| Miscellaneous Revenues | 23,659 | 4,200 | 12,600 | - | - | - | (100.0%) |
| Interest/Misc | 349 | - | - | - | - | - | na |
| Net Cost General Fund | 7,583,947 | 10,935,100 | 10,424,900 | 11,407,600 | - | 11,407,600 | 4.3% |
| Net Cost MSTU General Fund | 3,318,446 | 3,333,500 | 3,232,600 | 3,375,800 | - | 3,375,800 | 1.3% |
| Trans fm 001 Gen Fund | 46,700 | 96,700 | 109,000 | 147,700 | - | 147,700 | 52.7% |
| Carry Forward | 3,300 | - | 3,600 | 1,500 | - | 1,500 | na |
| Less 5% Required By Law | - | (3,300) | - | (1,800) | - | (1,800) | (45.5%) |
| Total Funding | 11,328,860 | 14,722,200 | 14,121,000 | 15,257,800 | - | 15,257,800 | 3.6% |

| Division Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Board of County Commissioners | 10.00 | 11.00 | 10.00 | 10.00 | - | 10.00 | (9.1%) |
| County Attorney | 18.00 | 18.00 | 18.00 | 18.00 | - | 18.00 | 0.0% |
| Total FTE | 28.00 | 29.00 | 28.00 | 28.00 | - | 28.00 | (3.4%) |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Board of Commissioners

Board of County Commissioners

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 1,092,180 | 1,377,100 | 1,279,100 | 1,329,500 | - | 1,329,500 | (3.5%) |
| Operating Expense | 2,344,726 | 3,397,800 | 3,165,000 | 4,845,400 | - | 4,845,400 | 42.6% |
| Indirect Cost Reimburs | 2,414,900 | 2,414,900 | 2,414,900 | 2,192,400 | - | 2,192,400 | (9.2%) |
| Remittances | 2,801,790 | 4,736,500 | 4,536,500 | 3,934,400 | - | 3,934,400 | (16.9%) |
| Net Operating Budget | 8,653,596 | 11,926,300 | 11,395,500 | 12,301,700 | - | 12,301,700 | 3.1% |
| Total Budget | 8,653,596 | 11,926,300 | 11,395,500 | 12,301,700 | - | 12,301,700 | 3.1% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Board Of County Commissioners (001) | 1,125,979 | 1,272,700 | 1,158,900 | 1,227,900 | - | 1,227,900 | (3.5%) |
| Other General Administration (001) | 4,209,171 | 7,320,100 | 7,004,000 | 7,698,000 | - | 7,698,000 | 5.2% |
| Other General Administration (111) | 3,318,446 | 3,333,500 | 3,232,600 | 3,375,800 | - | 3,375,800 | 1.3% |
| Total Net Budget | 8,653,596 | 11,926,300 | 11,395,500 | 12,301,700 | - | 12,301,700 | 3.1% |
| Total Transfers and Reserves | - | - | - | - | - | - | na |
| Total Budget | 8,653,596 | 11,926,300 | 11,395,500 | 12,301,700 | - | 12,301,700 | 3.1% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Tax Deed Sales | 267 | - | - | - | - | - | na |
| Miscellaneous Revenues | 23,659 | 4,200 | 12,600 | - | - | - | (100.0%) |
| Net Cost General Fund | 5,311,224 | 8,588,600 | 8,150,300 | 8,925,900 | - | 8,925,900 | 3.9% |
| Net Cost MSTU General Fund | 3,318,446 | 3,333,500 | 3,232,600 | 3,375,800 | - | 3,375,800 | 1.3% |
| Total Funding | 8,653,596 | 11,926,300 | 11,395,500 | 12,301,700 | - | 12,301,700 | 3.1% |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Board Of County Commissioners (001) | 10.00 | 11.00 | 10.00 | 10.00 | - | 10.00 | (9.1%) |
| Total FTE | 10.00 | 11.00 | 10.00 | 10.00 | - | 10.00 | (9.1%) |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Board of Commissioners

**Board of County Commissioners
Board Of County Commissioners (001)**

Mission Statement

The Board of County Commissioners consists of 5 elected officials who, as the chief legislative body of the County, are responsible for providing services to protect the health, safety, welfare, and quality of life of the citizens of Collier County.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Divisional Administration/Overhead | 5.00 | 756,763 | - | 756,763 |
| Funding for elected leadership serving the public and providing health, safety, welfare, and quality of life benefiting Collier County Citizens and visitors. Creation and coordination of advisory committees. | | | | |
| Community Relations | 5.00 | 431,637 | - | 431,637 |
| Includes responding to community needs, attending community functions, proclamations and service awards, citizen requests and inquires. | | | | |
| Professional Development | - | 39,500 | - | 39,500 |
| Attending state and local conferences and seminars, mileage reimbursement, and organizational development. | | | | |
| Current Level of Service Budget | 10.00 | 1,227,900 | - | 1,227,900 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 1,065,965 | 1,177,100 | 1,079,100 | 1,129,500 | - | 1,129,500 | (4.0%) |
| Operating Expense | 60,014 | 95,600 | 79,800 | 98,400 | - | 98,400 | 2.9% |
| Net Operating Budget | 1,125,979 | 1,272,700 | 1,158,900 | 1,227,900 | - | 1,227,900 | (3.5%) |
| Total Budget | 1,125,979 | 1,272,700 | 1,158,900 | 1,227,900 | - | 1,227,900 | (3.5%) |
| Total FTE | 10.00 | 11.00 | 10.00 | 10.00 | - | 10.00 | (9.1%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost General Fund | 1,125,979 | 1,272,700 | 1,158,900 | 1,227,900 | - | 1,227,900 | (3.5%) |
| Total Funding | 1,125,979 | 1,272,700 | 1,158,900 | 1,227,900 | - | 1,227,900 | (3.5%) |

Forecast FY 2017:

Personal service savings was due to one (1) Administrative Assistant position being moved mid-year to Communications and Customer Relations Division.

Current FY 2018:

Operating Expense is higher due to a copier lease in the Board's office.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Board of Commissioners

**Board of County Commissioners
Other General Administration (001)**

Mission Statement

To account for expenses not attributable to a division but the County as a whole.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Juvenile Detention Centers | - | 730,000 | - | 730,000 |
| Remittance for housing juvenile offenders in state-ran detention centers. | | | | |
| Naples CRA | - | 2,714,400 | - | 2,714,400 |
| Remittance to the Naples Community Redevelopment Agency (CRA). | | | | |
| Unemployment | - | 200,000 | - | 200,000 |
| Account for unemployment claim costs. | | | | |
| Insurance Premiums | - | 1,286,500 | - | 1,286,500 |
| Account for centralized insurance premiums for Divisions within the General Fund. | | | | |
| Corporate Countywide Costs | - | 1,917,100 | - | 1,917,100 |
| Account for Countywide costs not attributable to a Division such as postage for tax bills, dues and membership for the Florida Association of Counties, utilities for common areas, tax deed sales and unanticipated operational/emergency needs. | | | | |
| Countywide Auditing Costs | - | 850,000 | - | 850,000 |
| Account for countywide auditing costs. | | | | |
| Current Level of Service Budget | | | | |
| | - | 7,698,000 | - | 7,698,000 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 26,215 | 200,000 | 200,000 | 200,000 | - | 200,000 | 0.0% |
| Operating Expense | 1,881,166 | 2,883,600 | 2,767,500 | 4,063,600 | - | 4,063,600 | 40.9% |
| Remittances | 2,301,790 | 4,236,500 | 4,036,500 | 3,434,400 | - | 3,434,400 | (18.9%) |
| Net Operating Budget | 4,209,171 | 7,320,100 | 7,004,000 | 7,698,000 | - | 7,698,000 | 5.2% |
| Total Budget | 4,209,171 | 7,320,100 | 7,004,000 | 7,698,000 | - | 7,698,000 | 5.2% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Tax Deed Sales | 267 | - | - | - | - | - | na |
| Miscellaneous Revenues | 23,659 | 4,200 | 12,600 | - | - | - | (100.0%) |
| Net Cost General Fund | 4,185,246 | 7,315,900 | 6,991,400 | 7,698,000 | - | 7,698,000 | 5.2% |
| Total Funding | 4,209,171 | 7,320,100 | 7,004,000 | 7,698,000 | - | 7,698,000 | 5.2% |

Forecast FY 2017:

Personal services budget in this section represents unemployment claims.

Current FY 2018:

Budgeted Remittances include payments to the Naples CRA and Collier County's share of the cost of housing and feeding juveniles being held in state-ran Department of Juvenile Justice (DJJ) Detention Centers.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Board of Commissioners

**Board of County Commissioners
Other General Administration (111)**

Mission Statement

To account for expenses not attributable to a division but to the unincorporated area of the County.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Countywide Costs | - | 582,500 | - | 582,500 |
| Account for Countywide costs not attributable to a Division such as utilities for common areas, insurances, information technology needs and centralized costs. | | | | |
| Indirect Service Charge Payment | - | 2,192,400 | - | 2,192,400 |
| Indirect service charge payment for General Fund provided central services. (Revenue source to the General Fund). | | | | |
| Misc Reimbursements | - | 600,900 | - | 600,900 |
| Miscellaneous reimbursements, primarily park system contributions to the City of Naples. | | | | |
| Current Level of Service Budget | - | 3,375,800 | - | 3,375,800 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 403,546 | 418,600 | 317,700 | 683,400 | - | 683,400 | 63.3% |
| Indirect Cost Reimburs | 2,414,900 | 2,414,900 | 2,414,900 | 2,192,400 | - | 2,192,400 | (9.2%) |
| Remittances | 500,000 | 500,000 | 500,000 | 500,000 | - | 500,000 | 0.0% |
| Net Operating Budget | 3,318,446 | 3,333,500 | 3,232,600 | 3,375,800 | - | 3,375,800 | 1.3% |
| Total Budget | 3,318,446 | 3,333,500 | 3,232,600 | 3,375,800 | - | 3,375,800 | 1.3% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Net Cost MSTU General Fund | 3,318,446 | 3,333,500 | 3,232,600 | 3,375,800 | - | 3,375,800 | 1.3% |
| Total Funding | 3,318,446 | 3,333,500 | 3,232,600 | 3,375,800 | - | 3,375,800 | 1.3% |

Current FY 2018:

Budgeted remittances reflects one-half of an annual Board approved park system contribution to the City of Naples in the amount of \$500,000.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Board of Commissioners

County Attorney

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 2,213,623 | 2,236,900 | 2,156,100 | 2,370,900 | - | 2,370,900 | 6.0% |
| Operating Expense | 458,005 | 554,000 | 562,900 | 580,200 | - | 580,200 | 4.7% |
| Capital Outlay | - | 5,000 | 5,000 | 5,000 | - | 5,000 | 0.0% |
| Net Operating Budget | 2,671,628 | 2,795,900 | 2,724,000 | 2,956,100 | - | 2,956,100 | 5.7% |
| Total Budget | 2,671,628 | 2,795,900 | 2,724,000 | 2,956,100 | - | 2,956,100 | 5.7% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| County Attorney (001) | 2,563,319 | 2,637,500 | 2,565,600 | 2,772,700 | - | 2,772,700 | 5.1% |
| Legal Aid Society (652) | 108,310 | 158,400 | 158,400 | 183,400 | - | 183,400 | 15.8% |
| Total Net Budget | 2,671,628 | 2,795,900 | 2,724,000 | 2,956,100 | - | 2,956,100 | 5.7% |
| Total Transfers and Reserves | - | - | - | - | - | - | na |
| Total Budget | 2,671,628 | 2,795,900 | 2,724,000 | 2,956,100 | - | 2,956,100 | 5.7% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services | 352,192 | 356,000 | 338,300 | 327,000 | - | 327,000 | (8.1%) |
| Interest/Misc | 349 | - | - | - | - | - | na |
| Net Cost General Fund | 2,272,722 | 2,346,500 | 2,274,600 | 2,481,700 | - | 2,481,700 | 5.8% |
| Trans fm 001 Gen Fund | 46,700 | 96,700 | 109,000 | 147,700 | - | 147,700 | 52.7% |
| Carry Forward | 3,300 | - | 3,600 | 1,500 | - | 1,500 | na |
| Less 5% Required By Law | - | (3,300) | - | (1,800) | - | (1,800) | (45.5%) |
| Total Funding | 2,675,263 | 2,795,900 | 2,725,500 | 2,956,100 | - | 2,956,100 | 5.7% |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| County Attorney (001) | 18.00 | 18.00 | 18.00 | 18.00 | - | 18.00 | 0.0% |
| Total FTE | 18.00 | 18.00 | 18.00 | 18.00 | - | 18.00 | 0.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Board of Commissioners

**County Attorney
County Attorney (001)**

Mission Statement

To provide quality legal services in a timely, efficient and cost effective manner to the Board of County Commissioners and the County Manager and all County divisions, departments and appointive committees under the Board of County Commissioners. Also to represent the County in litigation brought by or against the County, and to work with Constitutional Officers and Judiciary on Board-related and statutorily-required matters.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration/Overhead | 10.60 | 1,702,855 | 290,000 | 1,412,855 |
| To provide minimum level of legally required services to the BCC; represent staff and quasi-judicial boards; represent the Board in litigation cases filed against or by the County; advise staff and prosecute as requested before the Code Enforcement Board and Contractor's Licensing Board. | | | | |
| Ordinances, Resos, Other Legal Documents, & Legal Opinions | 3.95 | 495,128 | - | 495,128 |
| Research, draft, and provide legal review of legally binding documents (including massive numbers of contracts). Provide requested legal opinions and interpretations. | | | | |
| Attendance at Board Meetings | 1.35 | 224,929 | - | 224,929 |
| Provide legal advice at BCC meetings, workshops, and Community Redevelopment Agency (CRA) meetings. | | | | |
| Resolve Legal Issues | 1.20 | 192,279 | 1,000 | 191,279 |
| Meet, coordinate with, and resolve legal issues raised by the public, constitutional officers, the judiciary, and county staff. | | | | |
| Advisory Boards | 0.90 | 157,509 | - | 157,509 |
| Provide legal assistance to the various advisory boards and committees upon request. | | | | |
| Current Level of Service Budget | | | | |
| | 18.00 | 2,772,700 | 291,000 | 2,481,700 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 2,213,623 | 2,236,900 | 2,156,100 | 2,370,900 | - | 2,370,900 | 6.0% |
| Operating Expense | 349,696 | 395,600 | 404,500 | 396,800 | - | 396,800 | 0.3% |
| Capital Outlay | - | 5,000 | 5,000 | 5,000 | - | 5,000 | 0.0% |
| Net Operating Budget | 2,563,319 | 2,637,500 | 2,565,600 | 2,772,700 | - | 2,772,700 | 5.1% |
| Total Budget | 2,563,319 | 2,637,500 | 2,565,600 | 2,772,700 | - | 2,772,700 | 5.1% |
| Total FTE | 18.00 | 18.00 | 18.00 | 18.00 | - | 18.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services | 290,596 | 291,000 | 291,000 | 291,000 | - | 291,000 | 0.0% |
| Net Cost General Fund | 2,272,722 | 2,346,500 | 2,274,600 | 2,481,700 | - | 2,481,700 | 5.8% |
| Total Funding | 2,563,319 | 2,637,500 | 2,565,600 | 2,772,700 | - | 2,772,700 | 5.1% |

Forecast FY 2017:

Operating expense is higher due to other contractual services and legal services having purchase orders roll from FY 16 into FY 17.

Elected Officials-Board of Commissioners

**County Attorney
County Attorney (001)**

Current FY 2018:

Personal services is 85% of the County Attorney's budget and this allocation for FY 2018 includes budget for planned compensation adjustments, a special pay allocation for employees who are performing additional duties, and deferred compensation due the County Attorney pursuant to contract.

Operating budget includes tuition for one (1) employee to complete the Certified Public Manager class offered by the County and FGCU.

Capital expenses are to cover the replacement of 2 printers.

Revenues:

Revenues include copies of legal documents - \$1,000 and reimbursements for legal services from Risk Management - \$290,000

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Board of Commissioners

**County Attorney
Legal Aid Society (652)**

Mission Statement

To provide financial support of the Legal Aid Society operations.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Legal Aid Society | - | 183,400 | 183,400 | - |
| To use available revenues to offset the cost of the Legal Aid Society operations. | | | | |
| Current Level of Service Budget | - | 183,400 | 183,400 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 108,310 | 158,400 | 158,400 | 183,400 | - | 183,400 | 15.8% |
| Net Operating Budget | 108,310 | 158,400 | 158,400 | 183,400 | - | 183,400 | 15.8% |
| Total Budget | 108,310 | 158,400 | 158,400 | 183,400 | - | 183,400 | 15.8% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services | 61,595 | 65,000 | 47,300 | 36,000 | - | 36,000 | (44.6%) |
| Interest/Misc | 349 | - | - | - | - | - | na |
| Trans fm 001 Gen Fund | 46,700 | 96,700 | 109,000 | 147,700 | - | 147,700 | 52.7% |
| Carry Forward | 3,300 | - | 3,600 | 1,500 | - | 1,500 | na |
| Less 5% Required By Law | - | (3,300) | - | (1,800) | - | (1,800) | (45.5%) |
| Total Funding | 111,945 | 158,400 | 159,900 | 183,400 | - | 183,400 | 15.8% |

Notes:

Article V legislation provided for the imposition of \$65 in additional court costs for persons found guilty or pleading no contest to felony, misdemeanor, or criminal traffic offenses. Twenty-five percent of this fee is available to fund legal aid programs.

As a result of this legislation, the County entered into an Agreement dated December 14, 2004, with Collier County Legal Aid. This Agreement, which was extended on June 22, 2010, was entered into pursuant to Ordinance 2004-42, which Ordinance was written in response to the legislative mandate of Section 29.008, Florida Statutes, which mandate was funded pursuant to Section 939.185, Florida Statutes. The Agreement provides that the minimum funding for Collier County Legal Aid in any given fiscal year is the greater of (1) twenty-five percent of the amount actually collected to assist Collier County in providing legal aid programs required under Section 29.008(3)(a), Florida Statutes, or (2) the amount provided from filing fees and surcharges to legal aid programs from October 1, 2002, to September 30, 2003, which was \$108,309.66. Collections from the \$65 fee continue to be below the agreed upon payment and require a transfer from the General Fund to make up the shortfall.

Forecast FY 2017:

Contractual expenditures in the amount of \$158,400 (\$108,400 plus an additional \$50,000 that the Board of County Commissioners approved) are forecasted for FY17 and will require a transfer from the General Fund of \$109,000 to make up the shortfall in filing fees and surcharges.

Due to revenues declining, the Board of County Commissioners approved a series of budget amendments via Agenda Item 16G5 on 06/13/17 to cover the Article V revenue shortfalls for the balance of FY 2017.

Current FY 2018:

Operating Expenses includes \$108,400 and an additional \$75,000 toward operating expenses to offset increased expenses associated with domestic violence and family law caseloads.

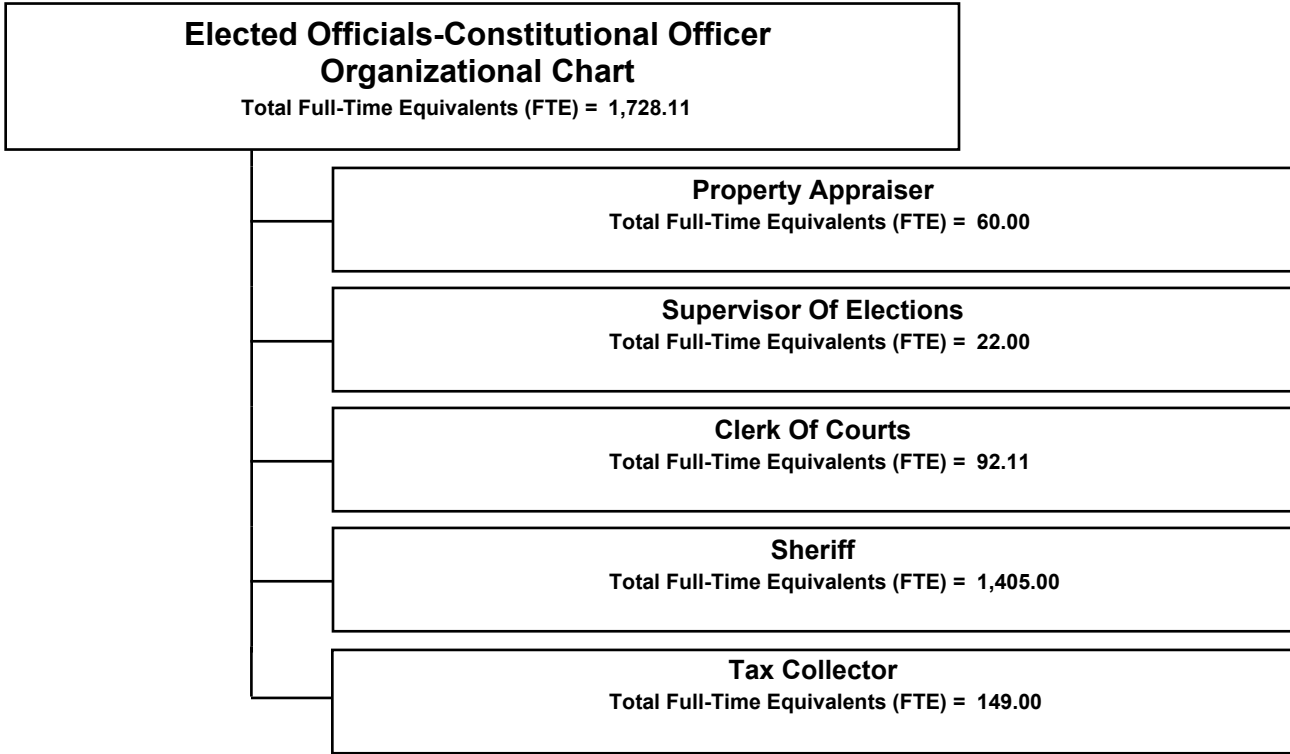
Elected Officials-Board of Commissioners

**County Attorney
Legal Aid Society (652)**

Revenues:

Revenue is based on average monthly collections of \$3,000. A transfer from the General Fund is necessary to bring the Legal Aid Society up to the level that it was funded in FY 2003. The transfer will only be made in the amount that will bring it up to the \$108,400 level plus the additional \$75,000 after accounting for the fees generated.

Elected Officials-Constitutional Officer



Elected Officials-Constitutional Officer

Sheriff

Kevin Rambosk is the elected Collier County Sheriff. The Sheriff's Office protects the public health, safety, and welfare through various functions including law enforcement, special operations, criminal investigations, community services, detention and corrections, emergency 911, Judicial process, and headquarters operations. The Sheriff also administers its own support operations including data processing, finance and personal services. The Sheriff's general operating budget is funded entirely from the County's General Fund.

For more information about programs administered by the Sheriff's Office, call 252-4434.

Property Appraiser

Abe Skinner is the elected Property Appraiser. He is responsible for assessing all real and personal property in Collier County and preparing the annual tax rolls. The Property Appraiser is funded by the General Fund and from independent districts.

The phone number for the Property Appraiser's Office is 252-8141.

Tax Collector

Larry Ray is the elected Tax Collector. He is responsible for the collection of ad valorem taxes levied by the County, the School Board, special taxing districts, and all municipalities within the County. The Tax Collector's Office also issues boat titles and registrations, hunting and fishing licenses and stamps, occupational licenses, and motor vehicle licenses and registrations. The Tax collector's agency is funded by a combination of fees for service and general revenue.

The phone numbers for the Tax Collector's Office are: 252-8172 (Taxes); 252-8177 (Motor Vehicles).

Supervisor of Elections

Jennifer Edwards is the Supervisor of Elections. She is an independently elected official mandated by the Florida Constitution (Constitutional Officer) who administers the voter registration system for Collier County residents, qualifies candidates for office, monitors financial reporting requirements of candidates for office, and plans and coordinates and conducts elections within Collier County. She is responsible for implementing the National Voter Registration Act provisions as they pertain to the registration process and statistical requirements.

The Supervisor's agency is primarily funded through the General Fund.

The Elections Building is located at 3750 Enterprise Avenue. For information regarding voter registration or elections, telephone 252-8683.

Clerk of the Circuit Court

Dwight E. Brock is the elected Collier County Clerk. He performs the constitutional and statutory duties of the Circuit and County Courts in maintaining custody of court records and all pleadings filed, recording of all legal instruments, and acts as ex-officio Clerk of the Board, auditor, recorder and custodian of all County funds. The Clerk's agency is funded by a combination of fees for service and General Fund revenues.

The main phone number for the Clerk of Courts is 252-2745.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

| Division Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 746,970 | 158,939,300 | 160,135,300 | 168,838,400 | 808,800 | 169,647,200 | 6.7% |
| Operating Expense | 4,924,570 | 38,571,000 | 35,488,400 | 40,053,100 | - | 40,053,100 | 3.8% |
| Capital Outlay | 86,741 | 7,633,500 | 8,663,200 | 8,004,700 | - | 8,004,700 | 4.9% |
| Remittances | 1,755,468 | 754,400 | 813,700 | 575,500 | - | 575,500 | (23.7%) |
| Total Net Budget | 7,513,749 | 205,898,200 | 205,100,600 | 217,471,700 | 808,800 | 218,280,500 | 6.0 % |
| Distribution of excess fees to Gov't Agencies | - | 5,187,700 | 6,344,100 | 7,103,300 | - | 7,103,300 | 36.9% |
| Trans to 001 General Fund | - | - | 781,200 | - | - | - | na |
| Trans to 115 Sheriff Grant Fd | 205,859 | 357,600 | 468,700 | 269,000 | - | 269,000 | (24.8%) |
| Reserves for Contingencies | - | 630,200 | - | 437,900 | - | 437,900 | (30.5%) |
| Reserves for Capital | - | 2,866,000 | - | 2,027,400 | - | 2,027,400 | (29.3%) |
| Restricted for Unfunded Requests | - | 352,300 | - | 279,700 | - | 279,700 | (20.6%) |
| Total Budget | 7,719,608 | 215,292,000 | 212,694,600 | 227,589,000 | 808,800 | 228,397,800 | 6.1% |

| Appropriations by Department | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Property Appraiser | 131,390 | 7,068,300 | 6,927,400 | 7,438,000 | 200,000 | 7,638,000 | 8.1% |
| Supervisor Of Elections | 38,185 | 3,688,500 | 3,363,600 | 3,767,100 | - | 3,767,100 | 2.1% |
| Clerk Of Courts | 358,138 | 9,559,600 | 9,444,700 | 9,790,200 | 471,000 | 10,261,200 | 7.3% |
| Sheriff | 6,824,056 | 170,071,500 | 170,108,100 | 181,654,200 | 137,800 | 181,792,000 | 6.9% |
| Tax Collector | 161,980 | 15,510,300 | 15,256,800 | 14,822,200 | - | 14,822,200 | (4.4%) |
| Total Net Budget | 7,513,749 | 205,898,200 | 205,100,600 | 217,471,700 | 808,800 | 218,280,500 | 6.0% |
| Property Appraiser | - | - | 130,400 | - | - | - | na |
| Supervisor Of Elections | - | - | 378,900 | - | - | - | na |
| Clerk Of Courts | - | - | 242,900 | - | - | - | na |
| Sheriff | 205,859 | 4,206,100 | 497,700 | 3,014,000 | - | 3,014,000 | (28.3%) |
| Tax Collector | - | 5,187,700 | 6,344,100 | 7,103,300 | - | 7,103,300 | 36.9% |
| Total Transfers and Reserves | 205,859 | 9,393,800 | 7,594,000 | 10,117,300 | - | 10,117,300 | 7.7% |
| Total Budget | 7,719,608 | 215,292,000 | 212,694,600 | 227,589,000 | 808,800 | 228,397,800 | 6.1% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

| Division Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues | 1,956,415 | 1,733,000 | 1,925,400 | 1,708,000 | - | 1,708,000 | (1.4%) |
| Charges For Services | 414,289 | 23,607,600 | 24,330,400 | 24,904,900 | - | 24,904,900 | 5.5% |
| Fines & Forfeitures | 355,438 | 318,000 | 324,000 | 269,000 | - | 269,000 | (15.4%) |
| Miscellaneous Revenues | 382,175 | - | - | - | - | - | na |
| Interest/Misc | 202,023 | 412,400 | 602,600 | 402,300 | - | 402,300 | (2.4%) |
| Trans frm Board | - | 179,333,300 | 180,083,300 | 191,195,200 | 789,400 | 191,984,600 | 7.1% |
| Trans frm Independ Special District | - | 668,900 | 668,900 | 703,800 | 19,400 | 723,200 | 8.1% |
| Net Cost General Fund | 2,569,975 | 3,684,900 | 3,307,400 | 3,780,300 | - | 3,780,300 | 2.6% |
| Trans fm 081 SOE General Fd | - | - | 7,000 | - | - | - | na |
| Trans fm 602 Confiscd Prop | 67,247 | 54,000 | 104,400 | 44,000 | - | 44,000 | (18.5%) |
| Trans fm 603 Crime Prev | 138,612 | 303,600 | 364,300 | 225,000 | - | 225,000 | (25.9%) |
| Trans fm 651 Criminal Justice Ed | 250,000 | - | 250,000 | - | - | - | na |
| Carry Forward | 6,714,200 | 5,422,400 | 5,330,700 | 4,603,800 | - | 4,603,800 | (15.1%) |
| Less 5% Required By Law | - | (246,100) | - | (247,300) | - | (247,300) | 0.5% |
| Total Funding | 13,050,374 | 215,292,000 | 217,298,400 | 227,589,000 | 808,800 | 228,397,800 | 6.1% |

| Division Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Property Appraiser | 56.00 | 56.00 | 56.00 | 56.00 | 4.00 | 60.00 | 7.1% |
| Supervisor Of Elections | 22.00 | 22.00 | 22.00 | 22.00 | - | 22.00 | 0.0% |
| Clerk Of Courts | 86.62 | 84.26 | 84.76 | 85.61 | 6.50 | 92.11 | 9.3% |
| Sheriff | 1,397.50 | 1,401.50 | 1,403.50 | 1,401.50 | 3.50 | 1,405.00 | 0.2% |
| Tax Collector | 149.00 | 149.00 | 149.00 | 149.00 | - | 149.00 | 0.0% |
| Total FTE | 1,711.12 | 1,712.76 | 1,715.26 | 1,714.11 | 14.00 | 1,728.11 | 0.9% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

Property Appraiser

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | - | 5,432,800 | 5,302,400 | 5,571,100 | 200,000 | 5,771,100 | 6.2% |
| Operating Expense | 131,390 | 1,610,500 | 1,600,000 | 1,841,900 | - | 1,841,900 | 14.4% |
| Capital Outlay | - | 25,000 | 25,000 | 25,000 | - | 25,000 | 0.0% |
| Net Operating Budget | 131,390 | 7,068,300 | 6,927,400 | 7,438,000 | 200,000 | 7,638,000 | 8.1% |
| Trans to 001 General Fund | - | - | 130,400 | - | - | - | na |
| Total Budget | 131,390 | 7,068,300 | 7,057,800 | 7,438,000 | 200,000 | 7,638,000 | 8.1% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Property Appraiser Fund (060) | - | 6,896,900 | 6,766,500 | 7,262,500 | 200,000 | 7,462,500 | 8.2% |
| Property Appr-Charges Paid By BCC (001) | 131,390 | 171,400 | 160,900 | 175,500 | - | 175,500 | 2.4% |
| Total Net Budget | 131,390 | 7,068,300 | 6,927,400 | 7,438,000 | 200,000 | 7,638,000 | 8.1% |
| Total Transfers and Reserves | - | - | 130,400 | - | - | - | na |
| Total Budget | 131,390 | 7,068,300 | 7,057,800 | 7,438,000 | 200,000 | 7,638,000 | 8.1% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Trans frm Board | - | 6,228,000 | 6,228,000 | 6,558,700 | 180,600 | 6,739,300 | 8.2% |
| Trans frm Independ Special District | - | 668,900 | 668,900 | 703,800 | 19,400 | 723,200 | 8.1% |
| Net Cost General Fund | 131,390 | 171,400 | 160,900 | 175,500 | - | 175,500 | 2.4% |
| Total Funding | 131,390 | 7,068,300 | 7,057,800 | 7,438,000 | 200,000 | 7,638,000 | 8.1% |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Property Appraiser Fund (060) | 56.00 | 56.00 | 56.00 | 56.00 | 4.00 | 60.00 | 7.1% |
| Total FTE | 56.00 | 56.00 | 56.00 | 56.00 | 4.00 | 60.00 | 7.1% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

**Property Appraiser
Property Appraiser Fund (060)**

Mission Statement

To assess all real and personal property in Collier County.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------------|-------------------------|---------------------|
| Property Appraiser | 56.00 | 7,262,500 | 7,262,500 | - |
| Compile and prepare the annual real and personal property tax rolls; mail homestead renewals, take applications for exemptions; process wholly exempt properties such as governments and churches; and identify agricultural classifications | | | | |
| Current Level of Service Budget | <u>56.00</u> | <u>7,262,500</u> | <u>7,262,500</u> | <u>-</u> |
| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
| Four positions for Property Appraiser | 4.00 | 200,000 | 200,000 | - |
| Four positions for Property Appraiser. Positions to be filled are Appraisers and Data Entry for both Improvements and Land Areas. | | | | |
| Expanded Services Budget | <u>4.00</u> | <u>200,000</u> | <u>200,000</u> | <u>-</u> |
| Total Adopted Budget | <u>60.00</u> | <u>7,462,500</u> | <u>7,462,500</u> | <u>-</u> |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | - | 5,432,800 | 5,302,400 | 5,571,100 | 200,000 | 5,771,100 | 6.2% |
| Operating Expense | - | 1,439,100 | 1,439,100 | 1,666,400 | - | 1,666,400 | 15.8% |
| Capital Outlay | - | 25,000 | 25,000 | 25,000 | - | 25,000 | 0.0% |
| Net Operating Budget | - | 6,896,900 | 6,766,500 | 7,262,500 | 200,000 | 7,462,500 | 8.2% |
| Trans to 001 General Fund | - | - | 130,400 | - | - | - | na |
| Total Budget | - | 6,896,900 | 6,896,900 | 7,262,500 | 200,000 | 7,462,500 | 8.2% |
| Total FTE | 56.00 | 56.00 | 56.00 | 56.00 | 4.00 | 60.00 | 7.1% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Trans frm Board | - | 6,228,000 | 6,228,000 | 6,558,700 | 180,600 | 6,739,300 | 8.2% |
| Trans frm Independ Special District | - | 668,900 | 668,900 | 703,800 | 19,400 | 723,200 | 8.1% |
| Total Funding | - | 6,896,900 | 6,896,900 | 7,262,500 | 200,000 | 7,462,500 | 8.2% |

Current FY 2018:

Personal services include appropriations for a planned compensation adjustment.

Operating expenses increased due to other contractual services and postage costs.

Capital expenditure is for the Property Appraiser's electronic data processing equipment upgrades.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

**Property Appraiser
Property Appr-Charges Paid By BCC (001)**

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| BCC Paid Expenses | - | 175,500 | - | 175,500 |
| The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance. | | | | |
| Current Level of Service Budget | - | 175,500 | - | 175,500 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 131,390 | 171,400 | 160,900 | 175,500 | - | 175,500 | 2.4% |
| Net Operating Budget | 131,390 | 171,400 | 160,900 | 175,500 | - | 175,500 | 2.4% |
| Total Budget | 131,390 | 171,400 | 160,900 | 175,500 | - | 175,500 | 2.4% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Net Cost General Fund | 131,390 | 171,400 | 160,900 | 175,500 | - | 175,500 | 2.4% |
| Total Funding | 131,390 | 171,400 | 160,900 | 175,500 | - | 175,500 | 2.4% |

Forecast FY 2017:

Operating expenses are higher due to info tech automation allocation, electricity, water and sewer.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

Supervisor Of Elections

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | - | 2,149,200 | 2,080,700 | 2,204,200 | - | 2,204,200 | 2.6% |
| Operating Expense | 38,185 | 1,509,300 | 1,251,700 | 1,542,900 | - | 1,542,900 | 2.2% |
| Capital Outlay | - | 30,000 | 31,200 | 20,000 | - | 20,000 | (33.3%) |
| Net Operating Budget | 38,185 | 3,688,500 | 3,363,600 | 3,767,100 | - | 3,767,100 | 2.1% |
| Trans to 001 General Fund | - | - | 378,900 | - | - | - | na |
| Total Budget | 38,185 | 3,688,500 | 3,742,500 | 3,767,100 | - | 3,767,100 | 2.1% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| SOE-Expenses Paid By BCC (001) | 38,185 | 68,000 | 68,000 | 65,000 | - | 65,000 | (4.4%) |
| Supervisor Of Elections - Admin (080) | - | 2,304,000 | 2,145,300 | 2,387,100 | - | 2,387,100 | 3.6% |
| Supervisor of Elections Grants (081) | - | - | 54,000 | - | - | - | na |
| Supervisor of Elections-Elections (080) | - | 1,316,500 | 1,096,300 | 1,315,000 | - | 1,315,000 | (0.1%) |
| Total Net Budget | 38,185 | 3,688,500 | 3,363,600 | 3,767,100 | - | 3,767,100 | 2.1% |
| Total Transfers and Reserves | - | - | 378,900 | - | - | - | na |
| Total Budget | 38,185 | 3,688,500 | 3,742,500 | 3,767,100 | - | 3,767,100 | 2.1% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues | - | - | 46,900 | - | - | - | na |
| Charges For Services | 10,952 | - | 300 | - | - | - | na |
| Miscellaneous Revenues | 100 | - | - | - | - | - | na |
| Interest/Misc | - | - | 100 | - | - | - | na |
| Trans frm Board | - | 3,620,500 | 3,620,500 | 3,702,100 | - | 3,702,100 | 2.3% |
| Net Cost General Fund | 27,133 | 68,000 | 67,700 | 65,000 | - | 65,000 | (4.4%) |
| Trans frm 081 SOE General Fd | - | - | 7,000 | - | - | - | na |
| Total Funding | 38,185 | 3,688,500 | 3,742,500 | 3,767,100 | - | 3,767,100 | 2.1% |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Supervisor Of Elections - Admin (080) | 22.00 | 22.00 | 22.00 | 22.00 | - | 22.00 | 0.0% |
| Total FTE | 22.00 | 22.00 | 22.00 | 22.00 | - | 22.00 | 0.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

**Supervisor Of Elections
Supervisor Of Elections - Admin (080)**

Mission Statement

ENSURE THE INTEGRITY OF THE ELECTORAL PROCESS

The Supervisor of Elections is responsible for administration of the single permanent registration system for Collier County residents in the most efficient and economical method possible. This includes being responsible for registering voters, maintaining voter rolls, conducting elections, reporting financial disclosure forms, reporting campaign financing and all candidate filings. In addition, current lists of registered voters, demographic statistics and voter turnout is provided to candidates in accordance with Florida Election law.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration | 22.00 | 2,387,100 | 2,387,100 | - |
| Administer the laws governing the registration process equitably and uniformly. Provide clear and concise training for the staff, as well as the public. Conduct voter education in all assisted living centers, universities, colleges and high schools. Administer the Financial Disclosure Program, processing more than 350 Financial Disclosure Form 1's, in accordance with the requirements of the Florida Ethics Commission. Assist candidates with the qualifying process. | | | | |
| Current Level of Service Budget | 22.00 | 2,387,100 | 2,387,100 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | - | 1,914,700 | 1,822,500 | 1,981,700 | - | 1,981,700 | 3.5% |
| Operating Expense | - | 359,300 | 291,600 | 385,400 | - | 385,400 | 7.3% |
| Capital Outlay | - | 30,000 | 31,200 | 20,000 | - | 20,000 | (33.3%) |
| Net Operating Budget | - | 2,304,000 | 2,145,300 | 2,387,100 | - | 2,387,100 | 3.6% |
| Trans to 001 General Fund | - | - | 158,700 | - | - | - | na |
| Total Budget | - | 2,304,000 | 2,304,000 | 2,387,100 | - | 2,387,100 | 3.6% |
| Total FTE | 22.00 | 22.00 | 22.00 | 22.00 | - | 22.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Trans frm Board | - | 3,620,500 | 2,304,000 | 2,387,100 | - | 2,387,100 | (34.1%) |
| Total Funding | - | 3,620,500 | 2,304,000 | 2,387,100 | - | 2,387,100 | (34.1%) |

Notes:

The Supervisor of Elections Administration Department is responsible for administering elections, as well as all the duties and tasks associated with elections. The Administration cost center is not affected by fluctuations in the number of elections conducted each year, as is the Elections cost center.

Current FY 2018:

The Administration Department's personal services increased slightly due to regular salaries and retirement increases. Operating expenses also increased slightly due to an increase in Electricity, Water & Sewer, and Trash & Garbage.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

**Supervisor Of Elections
SOE-Expenses Paid By BCC (001)**

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| BCC Paid Expenses | - | 65,000 | - | 65,000 |
| The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance. | | | | |
| Current Level of Service Budget | - | 65,000 | - | 65,000 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 38,185 | 68,000 | 68,000 | 65,000 | - | 65,000 | (4.4%) |
| Net Operating Budget | 38,185 | 68,000 | 68,000 | 65,000 | - | 65,000 | (4.4%) |
| Total Budget | 38,185 | 68,000 | 68,000 | 65,000 | - | 65,000 | (4.4%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services | 10,952 | - | 300 | - | - | - | na |
| Miscellaneous Revenues | 100 | - | - | - | - | - | na |
| Net Cost General Fund | 27,133 | 68,000 | 67,700 | 65,000 | - | 65,000 | (4.4%) |
| Total Funding | 38,185 | 68,000 | 68,000 | 65,000 | - | 65,000 | (4.4%) |

Notes:

The Board of County Commissioners are required to pay for insurances, information technology and some utilities for the Supervisor of Elections. These costs are included here.

Current FY 2018:

Operating expenses are lower due to savings in insurance.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

**Supervisor Of Elections
Supervisor of Elections-Elections (080)**

Mission Statement

Plan, coordinate, and conduct all elections by the laws of the State of Florida. Solicit, audit, and select all polling sites. Appoint and train all election workers. Notify citizens of upcoming elections and maintain precinct boundaries. Prepare ballot layout and maintain all voting equipment for each voting cycle. Perform the tabulation of election results and certification of the results to appropriate jurisdictions.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Elections | - | 1,315,000 | 1,315,000 | - |
| Select and train the required number of election workers to adequately staff all precincts, as well as early voting sites. Provide notices of election and sample ballots to all county voters. Process all eligible requests for absentee ballots. Provide current lists of registered voters to candidates. Compile and provide demographic statistics on voter registration and voter turnout to the public, press and all other interested agencies and organizations. | | | | |
| Current Level of Service Budget | - | 1,315,000 | 1,315,000 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | - | 234,500 | 258,200 | 222,500 | - | 222,500 | (5.1%) |
| Operating Expense | - | 1,082,000 | 838,100 | 1,092,500 | - | 1,092,500 | 1.0% |
| Net Operating Budget | - | 1,316,500 | 1,096,300 | 1,315,000 | - | 1,315,000 | (0.1%) |
| Trans to 001 General Fund | - | - | 220,200 | - | - | - | na |
| Total Budget | - | 1,316,500 | 1,316,500 | 1,315,000 | - | 1,315,000 | (0.1%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Trans frm Board | - | - | 1,316,500 | 1,315,000 | - | 1,315,000 | na |
| Total Funding | - | - | 1,316,500 | 1,315,000 | - | 1,315,000 | na |

Current FY 2018:

In FY 2018, Elections personal services is funding the election worker payroll for the August Primary Election. Operating expenses increased slightly due to two additional mailings during FY2018, as well as additional expenses as a result of the voting system upgrade.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

**Supervisor Of Elections
Supervisor of Elections Grants (081)**

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | - | - | 54,000 | - | - | - | na |
| Net Operating Budget | - | - | 54,000 | - | - | - | na |
| Total Budget | - | - | 54,000 | - | - | - | na |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues | - | - | 46,900 | - | - | - | na |
| Interest/Misc | - | - | 100 | - | - | - | na |
| Trans fm 081 SOE General Fd | - | - | 7,000 | - | - | - | na |
| Total Funding | - | - | 54,000 | - | - | - | na |

Forecast FY 2017:

The forecast includes continuation of existing grants. New grants and subsequent budget amendments will be submitted to and approved by the Board of County Commissioners as they become available.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

Clerk Of Courts

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | - | 7,219,500 | 7,209,300 | 7,469,600 | 471,000 | 7,940,600 | 10.0% |
| Operating Expense | 358,138 | 2,115,700 | 1,990,300 | 2,115,300 | - | 2,115,300 | 0.0% |
| Capital Outlay | - | 224,400 | 245,100 | 205,300 | - | 205,300 | (8.5%) |
| Net Operating Budget | 358,138 | 9,559,600 | 9,444,700 | 9,790,200 | 471,000 | 10,261,200 | 7.3% |
| Trans to 001 General Fund | - | - | 242,900 | - | - | - | na |
| Total Budget | 358,138 | 9,559,600 | 9,687,600 | 9,790,200 | 471,000 | 10,261,200 | 7.3% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Administration (011) | - | 1,429,400 | 1,419,100 | 1,495,800 | 9,200 | 1,505,000 | 5.3% |
| Clerk Of County Courts (011) | - | 224,800 | 220,400 | 234,500 | 124,500 | 359,000 | 59.7% |
| Clerk To The Board (011) | - | 3,491,000 | 3,486,300 | 3,522,300 | 217,100 | 3,739,400 | 7.1% |
| Clerk To The Circuit Court (011) | - | 206,100 | 203,800 | 208,300 | - | 208,300 | 1.1% |
| COC - Expenses Paid By The BCC (001) | 358,138 | 528,300 | 444,000 | 489,800 | - | 489,800 | (7.3%) |
| Management Information Systems MIS (011) | - | 2,385,600 | 2,383,100 | 2,457,700 | 120,200 | 2,577,900 | 8.1% |
| Recording (011) | - | 1,294,400 | 1,288,000 | 1,381,800 | - | 1,381,800 | 6.8% |
| Total Net Budget | 358,138 | 9,559,600 | 9,444,700 | 9,790,200 | 471,000 | 10,261,200 | 7.3% |
| Total Transfers and Reserves | - | - | 242,900 | - | - | - | na |
| Total Budget | 358,138 | 9,559,600 | 9,687,600 | 9,790,200 | 471,000 | 10,261,200 | 7.3% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services | - | 2,971,700 | 3,033,700 | 3,087,800 | - | 3,087,800 | 3.9% |
| Interest/Misc | - | 14,000 | 15,000 | 15,000 | - | 15,000 | 7.1% |
| Trans frm Board | - | 6,194,900 | 6,194,900 | 6,352,000 | 471,000 | 6,823,000 | 10.1% |
| Net Cost General Fund | 358,138 | 528,300 | 444,000 | 489,800 | - | 489,800 | (7.3%) |
| Less 5% Required By Law | - | (149,300) | - | (154,400) | - | (154,400) | 3.4% |
| Total Funding | 358,138 | 9,559,600 | 9,687,600 | 9,790,200 | 471,000 | 10,261,200 | 7.3% |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Clerk To The Board (011) | 37.00 | 37.00 | 37.00 | 36.29 | 3.00 | 39.29 | 6.2% |
| Clerk To The Circuit Court (011) | 2.50 | 2.50 | 2.50 | 2.50 | - | 2.50 | 0.0% |
| Clerk Of County Courts (011) | 2.09 | 2.06 | 2.06 | 2.17 | 2.00 | 4.17 | 102.4% |
| Recording (011) | 17.00 | 17.00 | 17.50 | 17.50 | - | 17.50 | 2.9% |
| Administration (011) | 12.24 | 12.24 | 12.24 | 13.03 | 0.50 | 13.53 | 10.5% |
| Management Information Systems MIS (011) | 15.79 | 13.46 | 13.46 | 14.12 | 1.00 | 15.12 | 12.3% |
| Total FTE | 86.62 | 84.26 | 84.76 | 85.61 | 6.50 | 92.11 | 9.3% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Clerk To The Board (011)**

Mission Statement

To provide full accounting and maintenance of Board's minutes and records to the Board of County Commissioners.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Operations Finance | 15.29 | 1,189,500 | - | 1,189,500 |
| To maintain accounts payable, payroll and revenue information to managers, elected officials and financial markets on a timely basis. | | | | |
| Finance and Accounting | 17.00 | 1,910,000 | - | 1,910,000 |
| To maintain reporting of relevant financial information to the public, managers, elected officials, and financial markets on a timely basis. | | | | |
| Minutes and Records | 4.00 | 422,800 | 33,300 | 389,500 |
| Maintenance of BCC minutes and records and the Value Adjustment Board. | | | | |
| Current Level of Service Budget | 36.29 | 3,522,300 | 33,300 | 3,489,000 |
| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
| Finance and Accounting Positions | 2.00 | 155,600 | - | 155,600 |
| Finance and Accounting Positions (1 Asset & 1 Grant Accountant - 2.00 FTE's) | | | | |
| Operation Finance Position | 1.00 | 61,500 | - | 61,500 |
| Operation Finance Position (1 FTE - Payroll Technician) | | | | |
| Expanded Services Budget | 3.00 | 217,100 | - | 217,100 |
| Total Adopted Budget | 39.29 | 3,739,400 | 33,300 | 3,706,100 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | - | 3,194,800 | 3,196,900 | 3,196,800 | 217,100 | 3,413,900 | 6.9% |
| Operating Expense | - | 289,700 | 283,100 | 319,000 | - | 319,000 | 10.1% |
| Capital Outlay | - | 6,500 | 6,300 | 6,500 | - | 6,500 | 0.0% |
| Net Operating Budget | - | 3,491,000 | 3,486,300 | 3,522,300 | 217,100 | 3,739,400 | 7.1% |
| Total Budget | - | 3,491,000 | 3,486,300 | 3,522,300 | 217,100 | 3,739,400 | 7.1% |
| Total FTE | 37.00 | 37.00 | 37.00 | 36.29 | 3.00 | 39.29 | 6.2% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services | - | 22,000 | 33,200 | 33,300 | - | 33,300 | 51.4% |
| Total Funding | - | 22,000 | 33,200 | 33,300 | - | 33,300 | 51.4% |

Notes:

This budget includes Operations, Finance and Accounting and Board Minutes and Records Divisions.

Forecast FY 2017:

Expenditures were slightly lower due to reduced telephone expenditures.

Elected Officials-Constitutional Officer

**Clerk Of Courts
Clerk To The Board (011)**

Current FY 2018:

Even with a .71 FTE decrease, Personal Services increased due to the Board approved pay plan adjustments and additional FTEs requests for payroll, grants and fixed assets. Operating costs are higher due primarily to increases in leased equipment. Capital expense is expected to remain constant.

There are three (3) FTE's proposed in expanded services for the 2018 fiscal year. The three positions are: 1 payroll technician, 1 asset accountant, 1 grants accountant.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Clerk To The Circuit Court (011)**

Mission Statement

To perform the constitutional and statutory duties of the Clerk of the Circuit Court in maintaining Court Records and in providing responsible service to the judiciary, the legal community, and the public.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Circuit Civil | 2.50 | 171,400 | - | 171,400 |
| Circuit Felony | - | 18,400 | - | 18,400 |
| Jury | - | 7,400 | - | 7,400 |
| Circuit Probate | - | 6,600 | - | 6,600 |
| Circuit Juvenile | - | 4,500 | - | 4,500 |
| Current Level of Service Budget | 2.50 | 208,300 | - | 208,300 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | - | 136,300 | 136,300 | 139,000 | - | 139,000 | 2.0% |
| Operating Expense | - | 69,800 | 67,500 | 69,300 | - | 69,300 | (0.7%) |
| Net Operating Budget | - | 206,100 | 203,800 | 208,300 | - | 208,300 | 1.1% |
| Total Budget | - | 206,100 | 203,800 | 208,300 | - | 208,300 | 1.1% |
| Total FTE | 2.50 | 2.50 | 2.50 | 2.50 | - | 2.50 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Total Funding | | | | | | | 0.0% |
| | | | | | | | 0.0% |

Notes:

This budget reflects the County obligated expenses of Circuit Civil, Felony, Jury, Probate, and Juvenile. Costs are related to telephone and facilities costs for court functions required by the state to be funded locally per F.S. 29.008. This budget also covers 2.5 FTE's for the Clerk's requirements for the hearing officers.

Forecast FY 2017:

Operating Expenditures are down due to lower operating costs in office furniture, office equipment and maintenance costs.

Current FY 2018:

The FY2018 budget reflects an increase of \$2,200 or 1.1 percent in expenses. The increases are due to the salary pay plan adjustments for the hearing officer, clerks offset slightly by reduced operating costs.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Clerk Of County Courts (011)**

Mission Statement

To perform the constitutional and statutory duties of the Clerk of the County Court in maintaining Court records and in providing responsible service to the judiciary, the legal community, and the public.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| County Satellite Offices | 2.17 | 185,600 | 32,000 | 153,600 |
| County Misdemeanor | - | 22,000 | - | 22,000 |
| County Civil/Small Claims | - | 19,300 | - | 19,300 |
| County Traffic | - | 7,600 | - | 7,600 |
| Current Level of Service Budget | 2.17 | 234,500 | 32,000 | 202,500 |
| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
| County Satellite Clerk Office Positions | 2.00 | 124,500 | - | 124,500 |
| County Satellite Office Positions (Satellite Clerks - 2 FTE's) | | | | |
| Expanded Services Budget | 2.00 | 124,500 | - | 124,500 |
| Total Adopted Budget | 4.17 | 359,000 | 32,000 | 327,000 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | - | 149,600 | 147,400 | 156,600 | 124,500 | 281,100 | 87.9% |
| Operating Expense | - | 75,200 | 73,000 | 77,900 | - | 77,900 | 3.6% |
| Net Operating Budget | - | 224,800 | 220,400 | 234,500 | 124,500 | 359,000 | 59.7% |
| Total Budget | - | 224,800 | 220,400 | 234,500 | 124,500 | 359,000 | 59.7% |
| Total FTE | 2.09 | 2.06 | 2.06 | 2.17 | 2.00 | 4.17 | 102.4% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services | - | 30,000 | 30,000 | 32,000 | - | 32,000 | 6.7% |
| Total Funding | - | 30,000 | 30,000 | 32,000 | - | 32,000 | 6.7% |

Notes:

This budget reflects the County Court Satellites, Misdemeanor, County Civil, and County Traffic. Costs are related to telephone and facilities costs for court functions required by the state to be funded locally per Florida Statute 29.008.

Current FY 2018:

Personal service increase is the result of an addition of a .11 FTE, the general wage adjustments for the portion of the satellite clerks according to the BCC budget policy and the addition request of two additional satellite clerks.

There are two (2) FTE's proposed in the expanded services for the 2018 fiscal year for satellite clerks, one planned for Eagle Creek and one to rotate to satellites as volume and/or absences warrant.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Recording (011)**

Mission Statement

To provide a systematic approach to controlling all phases of recording documents, reduce paperwork proliferation, to provide efficient access to needed information, to dispose of obsolete records, to provide documentation of compliance with laws, ordinances, and other regulations, and to maintain historical records.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Recording | 17.50 | 1,381,800 | 2,944,700 | -1,562,900 |
| To provide on-line computer programs to land records by title companies, realtors, attorneys, and others. To continue to pursue conversion from microfilm to optical storage and retrieval records. | | | | |
| Current Level of Service Budget | 17.50 | 1,381,800 | 2,944,700 | -1,562,900 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | - | 1,197,700 | 1,187,500 | 1,285,300 | - | 1,285,300 | 7.3% |
| Operating Expense | - | 96,700 | 84,600 | 96,500 | - | 96,500 | (0.2%) |
| Capital Outlay | - | - | 15,900 | - | - | - | na |
| Net Operating Budget | - | 1,294,400 | 1,288,000 | 1,381,800 | - | 1,381,800 | 6.8% |
| Total Budget | - | 1,294,400 | 1,288,000 | 1,381,800 | - | 1,381,800 | 6.8% |
| Total FTE | 17.00 | 17.00 | 17.50 | 17.50 | - | 17.50 | 2.9% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services | - | 2,840,900 | 2,892,900 | 2,944,700 | - | 2,944,700 | 3.7% |
| Total Funding | - | 2,840,900 | 2,892,900 | 2,944,700 | - | 2,944,700 | 3.7% |

Notes:

This budget is for the operations of the Recording Department.

Forecast FY 2017:

Even with the addition of .50 FTE personal services decreased as a result of an employee retiring during the year earlier than anticipated.

Current FY 2018:

This department is self-funded and does not require any funding from the Board of County Commissioners.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Administration (011)**

Mission Statement

To efficiently and effectively manage and direct the performance of the Clerk to the Board and the Clerk to the Courts legal and constitutional duties.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Clerk's Administration | 3.14 | 455,700 | 77,700 | 378,000 |
| To provide the services required by the Florida Constitution, which includes: Clerk of the Circuit Court, Clerk of the County Court, County Comptroller/Treasurer, County Auditor, County Recorder, and Secretary/Ex-Officio Clerk of the County Commissioners. | | | | |
| Human Resources | 0.26 | 102,200 | - | 102,200 |
| To provide employee services for the recruitment, training and retention of employees with the Clerk's office. | | | | |
| Clerk's Accounting | 2.03 | 146,800 | - | 146,800 |
| To provide financial services to the Clerk's offices to ensure that each division effectively and efficiently accomplishes their goals. | | | | |
| Internal Audit | 6.00 | 639,100 | - | 639,100 |
| To provide assurance activities designed to add value and assist the organization in accomplishing its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes by providing objective analysis and constructive recommendations. | | | | |
| Records Management | 1.60 | 152,000 | - | 152,000 |
| To provide a systematic approach to controlling all phases of records retention. | | | | |
| Current Level of Service Budget | 13.03 | 1,495,800 | 77,700 | 1,418,100 |
| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
| Human Resources Position | 0.50 | 9,200 | - | 9,200 |
| Human Resources Position (.50 FTE) | | | | |
| Expanded Services Budget | 0.50 | 9,200 | - | 9,200 |
| Total Adopted Budget | 13.53 | 1,505,000 | 77,700 | 1,427,300 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | - | 1,105,400 | 1,107,100 | 1,196,500 | 9,200 | 1,205,700 | 9.1% |
| Operating Expense | - | 324,000 | 312,000 | 299,300 | - | 299,300 | (7.6%) |
| Net Operating Budget | - | 1,429,400 | 1,419,100 | 1,495,800 | 9,200 | 1,505,000 | 5.3% |
| Total Budget | - | 1,429,400 | 1,419,100 | 1,495,800 | 9,200 | 1,505,000 | 5.3% |
| Total FTE | 12.24 | 12.24 | 12.24 | 13.03 | 0.50 | 13.53 | 10.5% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Administration (011)**

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services | - | 63,800 | 62,500 | 62,700 | - | 62,700 | (1.7%) |
| Interest/Misc | - | 14,000 | 15,000 | 15,000 | - | 15,000 | 7.1% |
| Total Funding | - | 77,800 | 77,500 | 77,700 | - | 77,700 | (0.1%) |

Notes:

This budget includes the Administrative Offices of the Clerk's operations including Purchasing, Human Resources, Clerk's Accounting, Internal Audit and Records Management departments. Costs are allocated between court and non-court funding sources based upon FTEs served.

Current FY 2018:

Personal service increase is the result of the pay plan maintenance, the addition of .79 FTE and the additional FTE request for the Human Resources department. Operating decreases are due to the decreased legal fees.

There is a 0.50 Human Resources position proposed for expanded services for the 2018 fiscal year.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

Clerk Of Courts

Management Information Systems MIS (011)

Mission Statement

To provide data processing software, hardware and administrative support to the Board of County Commissioners and its staff, the Clerk of the Circuit Court and the Supervisor of Elections for SAP financial systems and other processes integrated to SAP.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Management Information Systems | 14.12 | 2,457,700 | 15,100 | 2,442,600 |
| To provide cost-effective and reliable communications support for user divisions to investigate and develop a functional distributed long-range plan. | | | | |
| Current Level of Service Budget | <u>14.12</u> | <u>2,457,700</u> | <u>15,100</u> | <u>2,442,600</u> |
| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
| Management Information Systems Position | 1.00 | 120,200 | - | 120,200 |
| Management Information Systems Position (SAP Position - 1 FTE) | | | | |
| Expanded Services Budget | <u>1.00</u> | <u>120,200</u> | <u>-</u> | <u>120,200</u> |
| Total Adopted Budget | <u>15.12</u> | <u>2,577,900</u> | <u>15,100</u> | <u>2,562,800</u> |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | - | 1,435,700 | 1,434,100 | 1,495,400 | 120,200 | 1,615,600 | 12.5% |
| Operating Expense | - | 732,000 | 726,100 | 763,500 | - | 763,500 | 4.3% |
| Capital Outlay | - | 217,900 | 222,900 | 198,800 | - | 198,800 | (8.8%) |
| Net Operating Budget | - | 2,385,600 | 2,383,100 | 2,457,700 | 120,200 | 2,577,900 | 8.1% |
| Total Budget | - | 2,385,600 | 2,383,100 | 2,457,700 | 120,200 | 2,577,900 | 8.1% |
| Total FTE | 15.79 | 13.46 | 13.46 | 14.12 | 1.00 | 15.12 | 12.3% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services | - | 15,000 | 15,100 | 15,100 | - | 15,100 | 0.7% |
| Total Funding | - | 15,000 | 15,100 | 15,100 | - | 15,100 | 0.7% |

Current FY 2018:

Personal expenses have increased because of pay plan adjustments the addition of .66 FTE and the request of an additional FTE proposed in the expanded services for 2018 fiscal year. Operating increased due to the conversion of film archives to digital images and the purchase of additional data storage devices for the images.

There is one (1) FTE an SAP Analyst proposed in expanded services for the 2018 fiscal year.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

Clerk Of Courts

COC - Expenses Paid By The BCC (001)

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| BCC Paid Expenses | - | 489,800 | - | 489,800 |
| The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance. | | | | |
| Current Level of Service Budget | - | 489,800 | - | 489,800 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 358,138 | 528,300 | 444,000 | 489,800 | - | 489,800 | (7.3%) |
| Net Operating Budget | 358,138 | 528,300 | 444,000 | 489,800 | - | 489,800 | (7.3%) |
| Total Budget | 358,138 | 528,300 | 444,000 | 489,800 | - | 489,800 | (7.3%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Net Cost General Fund | 358,138 | 528,300 | 444,000 | 489,800 | - | 489,800 | (7.3%) |
| Total Funding | 358,138 | 528,300 | 444,000 | 489,800 | - | 489,800 | (7.3%) |

Forecast FY 2017:

Decrease in operating expenses is the result of lower utility costs than planned.

Current FY 2018:

Decrease from the prior year is due to lower general insurance costs.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Clerk Of Courts (011)**

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Transfer from the Board of County Commissioners | - | - | 6,352,000 | -6,352,000 |
| Revenue Reserve | - | - | -154,400 | 154,400 |
| Current Level of Service Budget | - | - | 6,197,600 | -6,197,600 |
| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
| Finance and Accounting Positions | - | - | 155,600 | -155,600 |
| Finance and Accounting Positions (1 Asset & 1 Grant Accountant - 2.00 FTE's) | | | | |
| Management Information Systems Position | - | - | 120,200 | -120,200 |
| Management Information Systems Position (SAP Position - 1 FTE) | | | | |
| County Satellite Clerk Office Positions | - | - | 124,500 | -124,500 |
| County Satellite Office Positions (Satellite Clerks - 2 FTE's) | | | | |
| Human Resources Position | - | - | 9,200 | -9,200 |
| Human Resources Position (.50 FTE) | | | | |
| Operation Finance Position | - | - | 61,500 | -61,500 |
| Operation Finance Position (1 FTE - Payroll Technician) | | | | |
| Expanded Services Budget | - | - | 471,000 | -471,000 |
| Total Adopted Budget | - | - | 6,668,600 | -6,668,600 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Trans to 001 General Fund | - | - | 242,900 | - | - | - | na |
| Total Budget | - | - | 242,900 | - | - | - | na |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Trans frm Board | - | 6,194,900 | 6,194,900 | 6,352,000 | 471,000 | 6,823,000 | 10.1% |
| Less 5% Required By Law | - | (149,300) | - | (154,400) | - | (154,400) | 3.4% |
| Total Funding | - | 6,045,600 | 6,194,900 | 6,197,600 | 471,000 | 6,668,600 | 10.3% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 746,970 | 133,339,900 | 134,884,600 | 142,228,000 | 137,800 | 142,365,800 | 6.8% |
| Operating Expense | 4,234,877 | 30,555,600 | 27,963,400 | 31,723,900 | - | 31,723,900 | 3.8% |
| Capital Outlay | 86,741 | 5,421,600 | 6,446,400 | 7,126,800 | - | 7,126,800 | 31.5% |
| Remittances | 1,755,468 | 754,400 | 813,700 | 575,500 | - | 575,500 | (23.7%) |
| Net Operating Budget | 6,824,056 | 170,071,500 | 170,108,100 | 181,654,200 | 137,800 | 181,792,000 | 6.9% |
| Trans to 001 General Fund | - | - | 29,000 | - | - | - | na |
| Trans to 115 Sheriff Grant Fd | 205,859 | 357,600 | 468,700 | 269,000 | - | 269,000 | (24.8%) |
| Reserves for Contingencies | - | 630,200 | - | 437,900 | - | 437,900 | (30.5%) |
| Reserves for Capital | - | 2,866,000 | - | 2,027,400 | - | 2,027,400 | (29.3%) |
| Restricted for Unfunded Requests | - | 352,300 | - | 279,700 | - | 279,700 | (20.6%) |
| Total Budget | 7,029,915 | 174,277,600 | 170,605,800 | 184,668,200 | 137,800 | 184,806,000 | 6.0% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Bailiffs (040) | - | 4,128,700 | 4,531,300 | 4,315,100 | - | 4,315,100 | 4.5% |
| Confiscated Property Trust Fund (602) | 67,500 | 16,000 | 49,000 | 31,000 | - | 31,000 | 93.8% |
| Crime Prevention (603) | 108,537 | 500,000 | 91,900 | 500,000 | - | 500,000 | 0.0% |
| Detention & Correction (040) | - | 41,168,200 | 40,712,600 | 44,002,400 | - | 44,002,400 | 6.9% |
| Domestic Violence Trust Fund (609) | - | 412,200 | - | 439,000 | - | 439,000 | 6.5% |
| E-911 Emergency Phone System (199) | 574,802 | 324,200 | 24,000 | 103,700 | - | 103,700 | (68.0%) |
| E-911 Wireless Emergency Phone Sys (189) | 546,666 | - | 200 | - | - | - | na |
| Emergency 911 Phone System (611) | 1,849,084 | 2,005,900 | 1,984,100 | 2,426,900 | - | 2,426,900 | 21.0% |
| Juvenile Cyber Safety (618) | - | 2,000 | - | 1,800 | - | 1,800 | (10.0%) |
| Law Enforcement (040) | - | 117,993,000 | 118,767,000 | 126,264,900 | 137,800 | 126,402,700 | 7.1% |
| Law Enforcement-Expenses Pd By BCC (001) | 3,255,085 | 3,371,300 | 3,307,500 | 3,419,400 | - | 3,419,400 | 1.4% |
| Second Dollar Training (608) | 105,883 | 150,000 | 150,000 | 150,000 | - | 150,000 | 0.0% |
| Sheriff's Grants Fund (115) | 316,501 | - | 490,500 | - | - | - | na |
| Total Net Budget | 6,824,056 | 170,071,500 | 170,108,100 | 181,654,200 | 137,800 | 181,792,000 | 6.9% |
| Total Transfers and Reserves | 205,859 | 4,206,100 | 497,700 | 3,014,000 | - | 3,014,000 | (28.3%) |
| Total Budget | 7,029,915 | 174,277,600 | 170,605,800 | 184,668,200 | 137,800 | 184,806,000 | 6.0% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues | 1,956,415 | 1,733,000 | 1,878,500 | 1,708,000 | - | 1,708,000 | (1.4%) |
| Charges For Services | 403,337 | 401,100 | 341,600 | 360,500 | - | 360,500 | (10.1%) |
| Fines & Forfeitures | 355,438 | 318,000 | 324,000 | 269,000 | - | 269,000 | (15.4%) |
| Miscellaneous Revenues | 382,075 | - | - | - | - | - | na |
| Interest/Misc | 202,023 | 149,200 | 134,900 | 137,100 | - | 137,100 | (8.1%) |
| Trans frm Board | - | 163,289,900 | 164,039,900 | 174,582,400 | 137,800 | 174,720,200 | 7.0% |
| Net Cost General Fund | 1,891,334 | 2,703,200 | 2,441,300 | 2,831,300 | - | 2,831,300 | 4.7% |
| Trans fm 602 Confiscatd Prop | 67,247 | 54,000 | 104,400 | 44,000 | - | 44,000 | (18.5%) |
| Trans fm 603 Crime Prev | 138,612 | 303,600 | 364,300 | 225,000 | - | 225,000 | (25.9%) |
| Trans fm 651 Criminal Justice Ed | 250,000 | - | 250,000 | - | - | - | na |
| Carry Forward | 6,714,200 | 5,422,400 | 5,330,700 | 4,603,800 | - | 4,603,800 | (15.1%) |
| Less 5% Required By Law | - | (96,800) | - | (92,900) | - | (92,900) | (4.0%) |
| Total Funding | 12,360,682 | 174,277,600 | 175,209,600 | 184,668,200 | 137,800 | 184,806,000 | 6.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Law Enforcement (040) | 987.50 | 987.00 | 987.00 | 987.00 | 3.50 | 990.50 | 0.4% |
| Detention & Correction (040) | 351.50 | 354.00 | 354.00 | 353.00 | - | 353.00 | (0.3%) |
| Bailiffs (040) | 41.50 | 41.50 | 41.50 | 41.50 | - | 41.50 | 0.0% |
| Sheriff's Grants Fund (115) | 10.00 | 12.00 | 14.00 | 14.00 | - | 14.00 | 16.7% |
| Emergency 911 Phone System (611) | 7.00 | 7.00 | 7.00 | 6.00 | - | 6.00 | (14.3%) |
| Total FTE | 1,397.50 | 1,401.50 | 1,403.50 | 1,401.50 | 3.50 | 1,405.00 | 0.2% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

**Sheriff
Law Enforcement (040)**

Mission Statement

To provide efficient and effective law enforcement services to all of Collier County. To keep the crime rate low, preserving the quality of life we currently enjoy. To continue innovative management methods, including flexible staffing and focused tactics through intelligence gathering and analysis. To provide professional law enforcement services while keeping costs low. Provide ethical, professional and proactive services to Collier County in an effective and efficient manner. Promote the efficient acquisition and application of appropriate financial and human resources. Utilize technology to its fullest advantage to insure the CCSO is an intelligent, rapid, proactive and results oriented agency.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Law Enforcement | 987.00 | 126,264,900 | - | 126,264,900 |
| Maintain Collier County's status as one of the safest counties in the state utilizing Neighborhood Watch Community Policing and other crime prevention programs. Continue innovative management methods including flexible staffing, volunteer and dual certification to provide additional manpower during peak times. | | | | |
| Current Level of Service Budget | <u>987.00</u> | <u>126,264,900</u> | <u>-</u> | <u>126,264,900</u> |
| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
| Dispatchers | 3.50 | 137,800 | - | 137,800 |
| Sheriff - Law Enforcement - 3.50 FTE's (Dispatchers) | | | | |
| Expanded Services Budget | <u>3.50</u> | <u>137,800</u> | <u>-</u> | <u>137,800</u> |
| Total Adopted Budget | <u>990.50</u> | <u>126,402,700</u> | <u>-</u> | <u>126,402,700</u> |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | - | 96,253,800 | 96,559,300 | 102,237,100 | 137,800 | 102,374,900 | 6.4% |
| Operating Expense | - | 16,417,600 | 15,782,200 | 17,011,000 | - | 17,011,000 | 3.6% |
| Capital Outlay | - | 5,321,600 | 6,425,500 | 7,016,800 | - | 7,016,800 | 31.9% |
| Net Operating Budget | - | 117,993,000 | 118,767,000 | 126,264,900 | 137,800 | 126,402,700 | 7.1% |
| Total Budget | - | 117,993,000 | 118,767,000 | 126,264,900 | 137,800 | 126,402,700 | 7.1% |
| Total FTE | 987.50 | 987.00 | 987.00 | 987.00 | 3.50 | 990.50 | 0.4% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Total Funding | | | | | | | <u>0%</u> |
| | | | | | | | <u>0%</u> |

Forecast FY 2017:

Personal services is higher due to health insurance; this is due to several unanticipated high dollar claims.

Operating expenses decreased due to savings in telephone costs and operating supplies.

Capital outlay is higher due to the purchase of vehicles, marine equipment, data processing equipment and software.

Current FY 2018:

The increase in personal services is due the addition of three and half (3.50) positions.

Elected Officials-Constitutional Officer

**Sheriff
Law Enforcement (040)**

Operating costs increased due to a lease vehicle to purchase contract, auto/truck repair, fuel and maintenance, clothing and uniform purchases and replacement desktop computers.

Capital increase consists of radars, entry vests, laptops, computers and miscellaneous law enforcement equipment.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Law Enforcement-Expenses Pd By BCC (001)

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Law Enforcement | - | - | 463,100 | -463,100 |
| <p>Maintain Collier County's status as one of the safest counties in the state utilizing Neighborhood Watch Community Policing and other crime prevention programs. Continue innovative management methods including flexible staffing, volunteer and dual certification to provide additional manpower during peak times.</p> | | | | |
| Expenses Paid by the BCC | - | 3,419,400 | - | 3,419,400 |
| <p>The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.</p> | | | | |
| Detention & Corrections | - | - | 125,000 | -125,000 |
| <p>Expand the jail facilities to meet the ever-increasing demand for space with minimum manpower requirements. Continue to increase the use of non-certified, clerical positions when possible; use flexible manpower through dual certification where available. Reduce population of nonviolent misdemeanants through the pretrial release and weekend work programs.</p> | | | | |
| Current Level of Service Budget | | | | |
| | - | 3,419,400 | 588,100 | 2,831,300 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 3,005,085 | 3,371,300 | 3,057,500 | 3,419,400 | - | 3,419,400 | 1.4% |
| Remittances | 250,000 | - | 250,000 | - | - | - | na |
| Net Operating Budget | 3,255,085 | 3,371,300 | 3,307,500 | 3,419,400 | - | 3,419,400 | 1.4% |
| Total Budget | 3,255,085 | 3,371,300 | 3,307,500 | 3,419,400 | - | 3,419,400 | 1.4% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Intergovernmental Revenues | 11,382 | 8,000 | 9,000 | 8,000 | - | 8,000 | 0.0% |
| Charges For Services | 311,235 | 310,100 | 271,200 | 280,100 | - | 280,100 | (9.7%) |
| Fines & Forfeitures | 269,978 | 240,000 | 236,000 | 200,000 | - | 200,000 | (16.7%) |
| Miscellaneous Revenues | 382,015 | - | - | - | - | - | na |
| Interest/Misc | 139,140 | 110,000 | 100,000 | 100,000 | - | 100,000 | (9.1%) |
| Net Cost General Fund | 1,891,334 | 2,703,200 | 2,441,300 | 2,831,300 | - | 2,831,300 | 4.7% |
| Trans fm 651 Criminal Justice Ed | 250,000 | - | 250,000 | - | - | - | na |
| Total Funding | 3,255,085 | 3,371,300 | 3,307,500 | 3,419,400 | - | 3,419,400 | 1.4% |

Forecast FY 2017:

Operating expenses decreased due to reduced insurance premiums.

A budget amendment was approved mid-year for \$250,000 to reimburse the Sheriff for criminal justice education and training programs pursuant to Section 938.15, Florida Statutes. Officers and agency support personnel may attend criminal justice workshops, meetings, conferences, and conventions. The funding came from money collected by the Clerk in accordance with Section 318.18(11)(c), Florida Statutes, for traffic infractions - Transfer from the Criminal Justice Education Fund 651.

Elected Officials-Constitutional Officer

Sheriff

Law Enforcement-Expenses Pd By BCC (001)

Current FY 2018:

Operating expense is higher due to an increase in gas service and insurance general.

Revenues:

The revenues are from various charges, fines and forfeitures charged by the Law Enforcement operation of the Sheriff and serve to off-set the General Fund contribution.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

**Sheriff
Detention & Correction (040)**

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Detention & Corrections | 353.00 | 44,002,400 | - | 44,002,400 |
| Expand the jail facilities to meet the ever-increasing demand for space with minimum manpower requirements. Continue to increase the use of non-certified, clerical positions when possible; use flexible manpower through dual certification where available. Reduce population of nonviolent misdemeanants through the pretrial release and weekend work programs. | | | | |
| Current Level of Service Budget | 353.00 | 44,002,400 | - | 44,002,400 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | - | 32,114,700 | 32,975,900 | 34,796,200 | - | 34,796,200 | 8.3% |
| Operating Expense | - | 9,053,500 | 7,715,800 | 9,206,200 | - | 9,206,200 | 1.7% |
| Capital Outlay | - | - | 20,900 | - | - | - | na |
| Net Operating Budget | - | 41,168,200 | 40,712,600 | 44,002,400 | - | 44,002,400 | 6.9% |
| Total Budget | - | 41,168,200 | 40,712,600 | 44,002,400 | - | 44,002,400 | 6.9% |
| Total FTE | 351.50 | 354.00 | 354.00 | 353.00 | - | 353.00 | (0.3%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Total Funding | | | | | | | 0.0% |
| | | | | | | | 0.0% |

Forecast FY 2017:

Personal services increased due to health insurance; this is due to several unanticipated high dollar claims.

Operating expenses decreased due to reduced insurance premiums.

Current FY 2018:

Even with the decrease of one (1) FTE, personal services increased due to health insurance.

Operating expense is higher due to an increase in gas service and insurance general.

Revenues:

The revenues are from various charges, fines and forfeitures charged by the Law Enforcement operation of the Sheriff and serve to off-set the General Fund contribution.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

**Sheriff
Bailiffs (040)**

Mission Statement

To maintain courtroom decorum and security. To make arrests for ordinance or statute violations. To monitor prisoner courtroom appearances. To provide support to Road Patrol, Fugitive Warrants, Civil Process and other agency units during non-court hours, i.e., weekends and holidays.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Bailiffs | 41.50 | 4,315,100 | - | 4,315,100 |
| To provide bailiff services to each courtroom and Teen Court. To provide support to road patrol, fugitive warrants, civil process and other agency units during non-court hours, i.e. holidays and weekends. | | | | |
| Current Level of Service Budget | 41.50 | 4,315,100 | - | 4,315,100 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | - | 3,951,000 | 4,367,100 | 4,137,400 | - | 4,137,400 | 4.7% |
| Operating Expense | - | 177,700 | 164,200 | 177,700 | - | 177,700 | 0.0% |
| Net Operating Budget | - | 4,128,700 | 4,531,300 | 4,315,100 | - | 4,315,100 | 4.5% |
| Total Budget | - | 4,128,700 | 4,531,300 | 4,315,100 | - | 4,315,100 | 4.5% |
| Total FTE | 41.50 | 41.50 | 41.50 | 41.50 | - | 41.50 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Total Funding | | | | | | | 0.0% |
| | | | | | | | 0.0% |

Forecast FY 2017:

Personal services are higher due to health insurance; this is due to several unanticipated high dollar claims.

Current FY 2018:

Personal services are higher due to health insurance.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

**Sheriff
Sheriff (040)**

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Transfers | - | - | 174,582,400 | -174,582,400 |
| Current Level of Service Budget | - | - | 174,582,400 | -174,582,400 |
| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
| Dispatchers | - | - | 137,800 | -137,800 |
| Sheriff - Law Enforcement - 3.50 FTE's (Dispatchers) | | | | |
| Expanded Services Budget | - | - | 137,800 | -137,800 |
| Total Adopted Budget | - | - | 174,720,200 | -174,720,200 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Trans to 001 General Fund | - | - | 29,000 | - | - | - | na |
| Total Budget | - | - | 29,000 | - | - | - | na |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Trans frm Board | - | 163,289,900 | 164,039,900 | 174,582,400 | 137,800 | 174,720,200 | 7.0% |
| Total Funding | - | 163,289,900 | 164,039,900 | 174,582,400 | 137,800 | 174,720,200 | 7.0% |

Forecast FY 2017:

As of May 1, 2017, the Sheriff expected to turnback \$29,000. Actual turnback received on September 30, 2016 was \$27,935.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Sheriff's Grants Fund (115)

Mission Statement

To seek grant funds for Collier County Sheriff's Office operations and special programs.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Grants | 14.00 | 269,000 | 269,000 | - |
| Funding for various grant programs administered by the Sheriff's Office. | | | | |
| Current Level of Service Budget | 14.00 | 269,000 | 269,000 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Remittances | 316,501 | - | 490,500 | - | - | - | na |
| Net Operating Budget | 316,501 | - | 490,500 | - | - | - | na |
| Reserves for Contingencies | - | 357,600 | - | 269,000 | - | 269,000 | (24.8%) |
| Total Budget | 316,501 | 357,600 | 490,500 | 269,000 | - | 269,000 | (24.8%) |
| Total FTE | 10.00 | 12.00 | 14.00 | 14.00 | - | 14.00 | 16.7% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Intergovernmental Revenues | 110,642 | - | 21,800 | - | - | - | na |
| Trans fm 602 Confiscatd Prop | 67,247 | 54,000 | 104,400 | 44,000 | - | 44,000 | (18.5%) |
| Trans fm 603 Crime Prev | 138,612 | 303,600 | 364,300 | 225,000 | - | 225,000 | (25.9%) |
| Carry Forward | 100 | - | - | - | - | - | na |
| Total Funding | 316,601 | 357,600 | 490,500 | 269,000 | - | 269,000 | (24.8%) |

Forecast FY 2017:

The forecast includes continuation of existing grants. New grants and subsequent budget amendments will be submitted to and approved by the Board of County Commissioners as they become available.

Ongoing grants, many of which are supported by matching funds from the Confiscated Property Trust Fund (602) and/or Crime Prevention Fund (603) are as follows:

- \$160,400 - COPS (grant match from Fund 603) Community Oriented Policing Services, The Office of
- \$ 10,000 - VOCA (grant match from Fund 602) Victims of Crime Act
- \$ 21,700 - Child Abuse
- \$ 55,000 - VOCA (grant match from Fund 602) Victims of Crime Act
- \$143,200 - COPS (grant match from Fund 603) Community Oriented Policing Services, The Office of
- \$100,200 - Match for future grants to be awarded this summer (Fund 602)
- \$490,500 - Total

Current FY 2018:

Any new grants will be presented to the Board of County Commissioners for approval and budget appropriated at that time.

The budgeted transfer from the Confiscated Trust Fund (602) is to provide matching funds for anticipated and on-going grants as follows:

- \$44,000 - VOCA - Victims of Crime Act

Elected Officials-Constitutional Officer

Sheriff

Sheriff's Grants Fund (115)

The budgeted transfer from the Crime Prevention Trust Fund (603) is to provide matching funds for anticipated and on-going grants as follows:

- \$ 75,000 - COPS (Vets) - Community Oriented Policing Services, The Office of
- \$ 50,000 - COPS in School - Community Oriented Policing Services, The Office of
- \$100,000 - COPS (CHP) - Community Oriented Policing Services, The Office of; Cops Hiring Program (CHP)
- \$225,000 - Total

Elected Officials-Constitutional Officer

Sheriff

E-911 Wireless Emergency Phone Sys (189)

Mission Statement

Continued participation in a cohesive statewide emergency telephone "911" plan providing citizens with direct access to public safety agencies by dialing "911" from wireless phones. To increase the number of emergency calls received versus non-emergency calls received on "911" lines.

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Remittances | 546,666 | - | 200 | - | - | - | na |
| Net Operating Budget | 546,666 | - | 200 | - | - | - | na |
| Total Budget | 546,666 | - | 200 | - | - | - | na |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Interest/Misc | 1,285 | - | - | - | - | - | na |
| Carry Forward | 545,500 | - | 200 | - | - | - | na |
| Total Funding | 546,785 | - | 200 | - | - | - | na |

Forecast FY 2017:

The final remittance to the Sheriff for the Communications Center in the Emergency Service Complex.

Current FY 2018:

Due to statutory changes in FY08, the funds collected from wireless phone systems for operation of the Emergency 911 phone system are now accounted for in the Consolidated Emergency 911 System Fund 611.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

E-911 Emergency Phone System (199)

Mission Statement

Continued participation in a cohesive statewide emergency telephone "911" plan providing citizens with direct access to public safety agencies by dialing "911". To increase the number of emergency calls received versus non-emergency calls received on "911" lines.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| E-911 | - | 103,700 | 103,700 | - |
| Facilitate the ease by which the public can access all emergency agencies (Emergency Medical Service, Fire Department and Sheriff's Office/Police Department). Through public education, increase the use of "911" for actual emergencies and decrease the number of non-emergency requests made on "911" lines. To maintain and continually update this fee-supported database. | | | | |
| Current Level of Service Budget | - | 103,700 | 103,700 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Remittances | 574,802 | 324,200 | 24,000 | 103,700 | - | 103,700 | (68.0%) |
| Net Operating Budget | 574,802 | 324,200 | 24,000 | 103,700 | - | 103,700 | (68.0%) |
| Total Budget | 574,802 | 324,200 | 24,000 | 103,700 | - | 103,700 | (68.0%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc | 4,571 | 6,200 | 1,500 | 1,500 | - | 1,500 | (75.8%) |
| Carry Forward | 695,000 | 318,300 | 124,800 | 102,300 | - | 102,300 | (67.9%) |
| Less 5% Required By Law | - | (300) | - | (100) | - | (100) | (66.7%) |
| Total Funding | 699,571 | 324,200 | 126,300 | 103,700 | - | 103,700 | (68.0%) |

Notes:

Due to statutory changes in FY08, the funds collected from conventional telephone systems for operation of the Emergency 911 phone system are now in the Consolidated Emergency 911 System Fund 611.

Current FY 2018:

The budget is for remittances to other government entities for the Communications Center in the Emergency Service Complex.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Emergency 911 Phone System (611)

Mission Statement

Continued participation in a cohesive statewide emergency telephone "911" plan providing citizens with direct access to public safety agencies by dialing "911" from wireless phones. To increase the number of emergency calls received versus non-emergency calls received on "911" lines.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| E-911 Phone System | 6.00 | 2,426,900 | 4,481,000 | -2,054,100 |
| Facilitate the ease by which the public can access all emergency agencies (Emergency Medical Service, Fire Department and Sheriff's Office/Police Department). Through public education, increase the use of "911" for actual emergencies and decrease the number of non-emergency requests made on "911" lines. To maintain and continually update this fee-supported database. | | | | |
| Reserves | - | 2,054,100 | - | 2,054,100 |
| Current Level of Service Budget | 6.00 | 4,481,000 | 4,481,000 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 696,729 | 920,400 | 920,400 | 957,300 | - | 957,300 | 4.0% |
| Operating Expense | 1,077,589 | 1,085,500 | 1,063,700 | 1,459,600 | - | 1,459,600 | 34.5% |
| Capital Outlay | 74,765 | - | - | 10,000 | - | 10,000 | na |
| Net Operating Budget | 1,849,084 | 2,005,900 | 1,984,100 | 2,426,900 | - | 2,426,900 | 21.0% |
| Reserves for Contingencies | - | 200,600 | - | 121,400 | - | 121,400 | (39.5%) |
| Reserves for Capital | - | 2,408,600 | - | 1,932,700 | - | 1,932,700 | (19.8%) |
| Total Budget | 1,849,084 | 4,615,100 | 1,984,100 | 4,481,000 | - | 4,481,000 | (2.9%) |
| Total FTE | 7.00 | 7.00 | 7.00 | 6.00 | - | 6.00 | (14.3%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues | 1,834,391 | 1,725,000 | 1,847,700 | 1,700,000 | - | 1,700,000 | (1.4%) |
| Miscellaneous Revenues | 60 | - | - | - | - | - | na |
| Interest/Misc | 30,917 | 18,000 | 15,800 | 18,000 | - | 18,000 | 0.0% |
| Carry Forward | 2,952,300 | 2,959,300 | 2,968,600 | 2,848,000 | - | 2,848,000 | (3.8%) |
| Less 5% Required By Law | - | (87,200) | - | (85,000) | - | (85,000) | (2.5%) |
| Total Funding | 4,817,668 | 4,615,100 | 4,832,100 | 4,481,000 | - | 4,481,000 | (2.9%) |

Notes:

Due to statutory changes in FY08, the funds collected from conventional telephone systems and wireless systems for operation of the Emergency 911 phone system are now in a consolidated fund.

Forecast FY 2017:

Operating decrease is due to savings in office supplies and other operating supplies.

Current FY 2018:

Even with the decrease of one (1) position, personal services increased due to budgeting of overtime.

Elected Officials-Constitutional Officer

Sheriff

Emergency 911 Phone System (611)

Operating expenses are higher due to dues and memberships, telephone base costs and transportation conference costs.

Reserves are established for future communication equipment needs.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Confiscated Property Trust Fund (602)

Mission Statement

Pursuant to Florida Statutes 932.7055, the proceeds from confiscated property shall be used for school resource officers, crime prevention, safe neighborhood, drug abuse education and prevention programs, or other law enforcement purposes, which include defraying the cost of protracted or complex investigations, providing additional equipment or expertise, purchasing automated external defibrillators for use in law enforcement vehicles, and providing matching funds to obtain federal grants.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Confiscated Property | - | 101,800 | 101,800 | - |
| To provide funding for various initiatives as listed under Florida Statutes 932.7055. | | | | |
| Current Level of Service Budget | - | 101,800 | 101,800 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Remittances | 67,500 | 16,000 | 49,000 | 31,000 | - | 31,000 | 93.8% |
| Net Operating Budget | 67,500 | 16,000 | 49,000 | 31,000 | - | 31,000 | 93.8% |
| Trans to 115 Sheriff Grant Fd | 67,247 | 54,000 | 104,400 | 44,000 | - | 44,000 | (18.5%) |
| Reserves for Contingencies | - | 7,000 | - | 7,500 | - | 7,500 | 7.1% |
| Reserves for Capital | - | 118,700 | - | 19,300 | - | 19,300 | (83.7%) |
| Total Budget | 134,747 | 195,700 | 153,400 | 101,800 | - | 101,800 | (48.0%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Fines & Forfeitures | 9,760 | - | 27,000 | - | - | - | na |
| Interest/Misc | 3,301 | 1,500 | 1,800 | 1,500 | - | 1,500 | 0.0% |
| Carry Forward | 346,700 | 194,300 | 225,000 | 100,400 | - | 100,400 | (48.3%) |
| Less 5% Required By Law | - | (100) | - | (100) | - | (100) | 0.0% |
| Total Funding | 359,761 | 195,700 | 253,800 | 101,800 | - | 101,800 | (48.0%) |

Forecast FY 2017:

Matching grant funding is provided to Sheriff's Grant Fund (115) as follows:

\$ 10,000 - VOCA (2016) Victims of Crime Act
 \$ 55,000 - VOCA (2017) Victims of Crime Act
 \$ 39,400 - Balance in Reserves for future grant match
 \$104,400 - Total

Current FY 2018:

The operating budget includes anticipated donations to the following organizations:

\$ 5,000 - Boy Scouts of America
 \$ 6,000 - Project Graduation
 \$ 20,000 - Collier County Substance Abuse Coalition
 \$ 31,000 - Total

Budgeted transfer to the Sheriff's Grant Fund (115) is to provide matching funds for anticipated and on-going grants as follows:

\$44,000 - VOCA - Victims of Crime Act

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

**Sheriff
Crime Prevention (603)**

Mission Statement

Pursuant to Florida Statute 775.083, court costs shall be assessed and collected in each instance a defendant pleads nolo contendere to, or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under state law, or a violation of any municipal or county ordinance if the violation constitutes a misdemeanor under state law. The court costs imposed is \$50 for a felony and \$20 for any other offense. The county, in consultation with the sheriff, must expend such funds for crime prevention programs in the county, including safe neighborhood programs under ss. 163.501-163.523 F.S.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Crime Prevention Fund | - | 825,400 | 825,400 | - |
| To provide funding for crime prevention programs in Collier County, including safe neighborhood programs. | | | | |
| Current Level of Service Budget | - | 825,400 | 825,400 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 50,241 | 100,000 | 61,900 | 100,000 | - | 100,000 | 0.0% |
| Operating Expense | 46,320 | 300,000 | 30,000 | 300,000 | - | 300,000 | 0.0% |
| Capital Outlay | 11,976 | 100,000 | - | 100,000 | - | 100,000 | 0.0% |
| Net Operating Budget | 108,537 | 500,000 | 91,900 | 500,000 | - | 500,000 | 0.0% |
| Trans to 115 Sheriff Grant Fd | 138,612 | 303,600 | 364,300 | 225,000 | - | 225,000 | (25.9%) |
| Reserves for Contingencies | - | 50,000 | - | 25,000 | - | 25,000 | (50.0%) |
| Reserves for Capital | - | 338,700 | - | 75,400 | - | 75,400 | (77.7%) |
| Total Budget | 247,149 | 1,192,300 | 456,200 | 825,400 | - | 825,400 | (30.8%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services | 91,106 | 90,000 | 70,000 | 80,000 | - | 80,000 | (11.1%) |
| Interest/Misc | 12,816 | 7,400 | 10,000 | 10,000 | - | 10,000 | 35.1% |
| Carry Forward | 1,258,900 | 1,099,800 | 1,115,600 | 739,400 | - | 739,400 | (32.8%) |
| Less 5% Required By Law | - | (4,900) | - | (4,000) | - | (4,000) | (18.4%) |
| Total Funding | 1,362,822 | 1,192,300 | 1,195,600 | 825,400 | - | 825,400 | (30.8%) |

Forecast FY 2017:

Matching grant funding is provided to Sheriff's Grant Fund (115) as follows:

\$160,400 - COPS (2013) Community Oriented Policing Services, The Office of
 \$143,200 - COPS (2012) Community Oriented Policing Services, The Office of
 \$ 60,700 - Balance in Fund 115 Reserves for future grant matches
 \$364,300 - Total

Current FY 2018:

Any new grants will be presented to the Board of County Commissioners for approval and budget appropriated at that time. The budgeted transfer to the Sheriff's Grant Fund (115) is to provide matching funds for anticipated and on-going grants as follows:

\$ 75,000 - COPS (Vets) - Community Oriented Policing Services, The Office of
 \$ 50,000 - COPS in School - Community Oriented Policing Services, The Office of
 \$100,000 - COPS (CHP) - Community Oriented Policing Services, The Office of; Cops Hiring Program (CHP)
 \$225,000 - Total

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Second Dollar Training (608)

Mission Statement

Pursuant to Florida Statutes 318.18(11)(d), a two dollar court costs is assessed for each infraction which can be used for criminal justice advanced and specialized training and criminal justice training school enhancements as provided under Florida Statutes 938.15.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Second Dollar Training | - | 150,000 | 50,500 | 99,500 |
| To provide criminal justice advanced and specialized training and criminal justice training school enhancements. To maintain high professional standards at the best, cost effective level of training possible. | | | | |
| Reserves | - | 294,700 | 394,200 | -99,500 |
| Current Level of Service Budget | | | | |
| | - | 444,700 | 444,700 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 105,883 | 150,000 | 150,000 | 150,000 | - | 150,000 | 0.0% |
| Net Operating Budget | 105,883 | 150,000 | 150,000 | 150,000 | - | 150,000 | 0.0% |
| Reserves for Contingencies | - | 15,000 | - | 15,000 | - | 15,000 | 0.0% |
| Restricted for Unfunded Requests | - | 352,300 | - | 279,700 | - | 279,700 | (20.6%) |
| Total Budget | 105,883 | 517,300 | 150,000 | 444,700 | - | 444,700 | (14.0%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Fines & Forfeitures | 56,756 | 60,000 | 42,000 | 50,000 | - | 50,000 | (16.7%) |
| Interest/Misc | 6,042 | 4,000 | 2,800 | 3,000 | - | 3,000 | (25.0%) |
| Carry Forward | 542,500 | 456,500 | 499,400 | 394,200 | - | 394,200 | (13.6%) |
| Less 5% Required By Law | - | (3,200) | - | (2,500) | - | (2,500) | (21.9%) |
| Total Funding | 605,298 | 517,300 | 544,200 | 444,700 | - | 444,700 | (14.0%) |

Current FY 2018:

Budgeted operating expenses are for specialized training programs. Budgeted revenue assumes \$4,166 in monthly collections.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Domestic Violence Trust Fund (609)

Mission Statement

Pursuant to Florida Statute 938.08, In addition to any sanction imposed for a violation of s. 784.011, s. 784.021, s. 784.03, s. 784.041, s. 784.045, s. 784.048, s. 784.07, s. 784.08, s. 784.081, s. 784.082, s. 784.083, s. 784.085, s. 794.011, or for any offense of domestic violence described in s. 741.28, the court shall impose a surcharge. Payment of the surcharge shall be a condition of probation, community control, or any other court-ordered supervision. A portion of the surcharge shall be deposited into this trust fund and must be used only to defray the costs of incarcerating persons sentenced under s. 741.283 and provide additional training to law enforcement personnel in combating domestic violence.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Domestic Violence | - | 439,000 | 439,000 | - |
| To provide additional training to law enforcement personnel in combating domestic violence. Funding may also be allocated to defray the costs of incarcerating persons sentenced under section 741.283 F.S. | | | | |
| Current Level of Service Budget | - | 439,000 | 439,000 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Remittances | - | 412,200 | - | 439,000 | - | 439,000 | 6.5% |
| Net Operating Budget | - | 412,200 | - | 439,000 | - | 439,000 | 6.5% |
| Total Budget | - | 412,200 | - | 439,000 | - | 439,000 | 6.5% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Fines & Forfeitures | 18,943 | 18,000 | 19,000 | 19,000 | - | 19,000 | 5.6% |
| Interest/Misc | 3,948 | 2,000 | 3,000 | 3,000 | - | 3,000 | 50.0% |
| Carry Forward | 373,200 | 393,200 | 396,100 | 418,100 | - | 418,100 | 6.3% |
| Less 5% Required By Law | - | (1,000) | - | (1,100) | - | (1,100) | 10.0% |
| Total Funding | 396,091 | 412,200 | 418,100 | 439,000 | - | 439,000 | 6.5% |

Current FY 2018:

Remittance budget is adopted in the event a request is made for training needs in domestic violence.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Juvenile Cyber Safety (618)

Mission Statement

Under Section 847.0141(6) Florida Statutes, a civil penalty is assessed to minors if they commit the offense of sexting. Eighty (80%) percent of the civil penalty received by a juvenile court pursuant to this section shall be remitted by the Clerk of the Court to the County Commission to provide training on cyber-safety for minors.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Juvenile Cyber Safety | - | 1,800 | 1,800 | - |
| Training program on cyber-safety for minors. | | | | |
| Current Level of Service Budget | - | 1,800 | 1,800 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Remittances | - | 2,000 | - | 1,800 | - | 1,800 | (10.0%) |
| Net Operating Budget | - | 2,000 | - | 1,800 | - | 1,800 | (10.0%) |
| Total Budget | - | 2,000 | - | 1,800 | - | 1,800 | (10.0%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services | 996 | 1,000 | 400 | 400 | - | 400 | (60.0%) |
| Interest/Misc | 3 | 100 | - | 100 | - | 100 | 0.0% |
| Carry Forward | - | 1,000 | 1,000 | 1,400 | - | 1,400 | 40.0% |
| Less 5% Required By Law | - | (100) | - | (100) | - | (100) | 0.0% |
| Total Funding | 999 | 2,000 | 1,400 | 1,800 | - | 1,800 | (10.0%) |

Current FY 2018:

Remittance budget is adopted in the event a request is made.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

Tax Collector

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | - | 10,797,900 | 10,658,300 | 11,365,500 | - | 11,365,500 | 5.3% |
| Operating Expense | 161,980 | 2,779,900 | 2,683,000 | 2,829,100 | - | 2,829,100 | 1.8% |
| Capital Outlay | - | 1,932,500 | 1,915,500 | 627,600 | - | 627,600 | (67.5%) |
| Net Operating Budget | 161,980 | 15,510,300 | 15,256,800 | 14,822,200 | - | 14,822,200 | (4.4%) |
| Distribution of excess fees to Gov't Agencies | - | 5,187,700 | 6,344,100 | 7,103,300 | - | 7,103,300 | 36.9% |
| Total Budget | 161,980 | 20,698,000 | 21,600,900 | 21,925,500 | - | 21,925,500 | 5.9% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Tax Collector Fund (070) | - | 15,296,300 | 15,063,300 | 14,603,500 | - | 14,603,500 | (4.5%) |
| Tax Collector-Charges Paid By BCC (001) | 161,980 | 214,000 | 193,500 | 218,700 | - | 218,700 | 2.2% |
| Total Net Budget | 161,980 | 15,510,300 | 15,256,800 | 14,822,200 | - | 14,822,200 | (4.4%) |
| Total Transfers and Reserves | - | 5,187,700 | 6,344,100 | 7,103,300 | - | 7,103,300 | 36.9% |
| Total Budget | 161,980 | 20,698,000 | 21,600,900 | 21,925,500 | - | 21,925,500 | 5.9% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services | - | 20,234,800 | 20,954,800 | 21,456,600 | - | 21,456,600 | 6.0% |
| Interest/Misc | - | 249,200 | 452,600 | 250,200 | - | 250,200 | 0.4% |
| Net Cost General Fund | 161,980 | 214,000 | 193,500 | 218,700 | - | 218,700 | 2.2% |
| Total Funding | 161,980 | 20,698,000 | 21,600,900 | 21,925,500 | - | 21,925,500 | 5.9% |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Tax Collector Fund (070) | 149.00 | 149.00 | 149.00 | 149.00 | - | 149.00 | 0.0% |
| Total FTE | 149.00 | 149.00 | 149.00 | 149.00 | - | 149.00 | 0.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

**Tax Collector
Tax Collector Fund (070)**

Mission Statement

The Collier County Tax Collector is charged with the collection of ad valorem taxes levied by the County, the School Board, special districts, and all municipalities within the County.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|----------------------|----------------------|-------------------|---------------------|---------------------|
| Tax Collector | 149.00 | 14,603,500 | 21,706,800 | -7,103,300 |

The Tax Collector collects all ad valorem taxes within the County, is the agent of motor vehicle licenses and registrations, issues boat titles and registrations, hunting and fishing licenses and stamps, and occupational licenses.

| | | | | |
|---------------------------------|---------------|-------------------|-------------------|-------------------|
| Current Level of Service Budget | 149.00 | 14,603,500 | 21,706,800 | -7,103,300 |
|---------------------------------|---------------|-------------------|-------------------|-------------------|

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | - | 10,797,900 | 10,658,300 | 11,365,500 | - | 11,365,500 | 5.3% |
| Operating Expense | - | 2,565,900 | 2,489,500 | 2,610,400 | - | 2,610,400 | 1.7% |
| Capital Outlay | - | 1,932,500 | 1,915,500 | 627,600 | - | 627,600 | (67.5%) |
| Net Operating Budget | - | 15,296,300 | 15,063,300 | 14,603,500 | - | 14,603,500 | (4.5%) |
| Total Budget | - | 15,296,300 | 15,063,300 | 14,603,500 | - | 14,603,500 | (4.5%) |
| Total FTE | 149.00 | 149.00 | 149.00 | 149.00 | - | 149.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services | - | 20,234,800 | 20,954,800 | 21,456,600 | - | 21,456,600 | 6.0% |
| Interest/Misc | - | 249,200 | 452,600 | 250,200 | - | 250,200 | 0.4% |
| Total Funding | - | 20,484,000 | 21,407,400 | 21,706,800 | - | 21,706,800 | 6.0% |

Notes:

The Tax Collector's annual budget request is submitted on August 1 of each year in accordance with Florida Statutes.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

Tax Collector

Tax Collector-Charges Paid By BCC (001)

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| BCC Paid Expenses | - | 218,700 | - | 218,700 |
| The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance. | | | | |
| Current Level of Service Budget | - | 218,700 | - | 218,700 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 161,980 | 214,000 | 193,500 | 218,700 | - | 218,700 | 2.2% |
| Net Operating Budget | 161,980 | 214,000 | 193,500 | 218,700 | - | 218,700 | 2.2% |
| Total Budget | 161,980 | 214,000 | 193,500 | 218,700 | - | 218,700 | 2.2% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Net Cost General Fund | 161,980 | 214,000 | 193,500 | 218,700 | - | 218,700 | 2.2% |
| Total Funding | 161,980 | 214,000 | 193,500 | 218,700 | - | 218,700 | 2.2% |

Current FY 2018:

Operating expenses increased due to telephone access charges and telephone support allocation.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials-Constitutional Officer

Tax Collector

Tax Collector - Excess Fee Distribution (070)

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|------------------------------------|----------------------|-------------------|---------------------|---------------------|
| Excess Fee Distribution | - | 7,103,300 | - | 7,103,300 |
| Projected excess fee distribution. | | | | |
| Current Level of Service Budget | - | 7,103,300 | - | 7,103,300 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Distribution of excess fees to Gov't Agencies | - | 5,187,700 | 6,344,100 | 7,103,300 | - | 7,103,300 | 36.9% |
| Total Budget | - | 5,187,700 | 6,344,100 | 7,103,300 | - | 7,103,300 | 36.9% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Total Funding | | | | | | | 0.0% |
| | | | | | | | 0.0% |

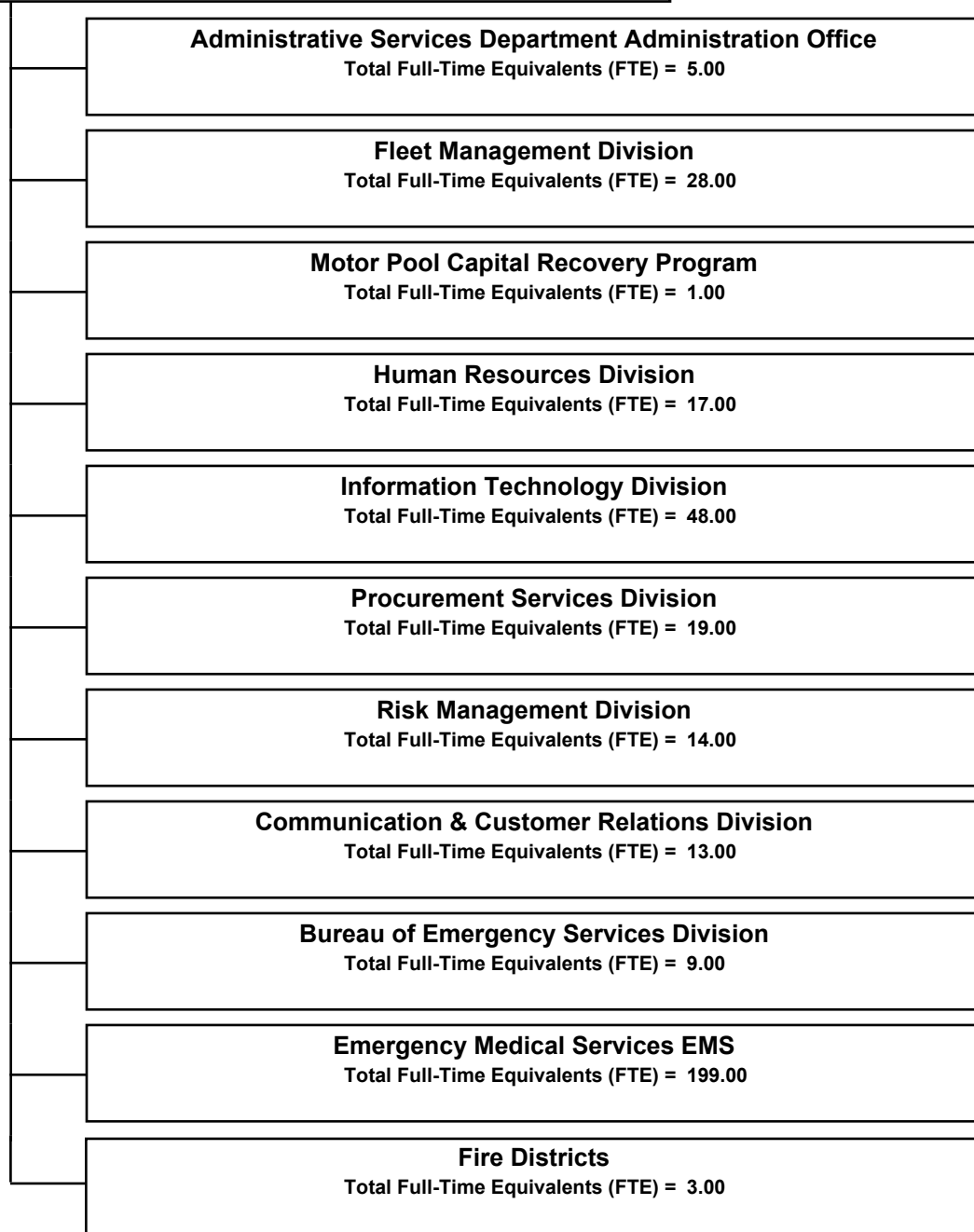
Notes:

This portion of the Tax Collector's budget represents excess fees that were collected and will be distributed to the appropriate taxing authorities.

Administrative Services Department

Administrative Services Department Organizational Chart

Total Full-Time Equivalents (FTE) = 356.00



Administrative Services Department

Len Golden Price, Department Head

The Administrative Services Department teams with each division under the Board of County Commissioners to provide the services and resources required to achieve the agency's mission and goals. The Department serves as a partner in performance providing the agency with:

- State-of-the-art communications and information technology
- Accurate, timely and useful information about agency plans, services, projects, events and programs
- Safety for customers and employees
- High level of fleet availability to ensure our teams are there when our customers need them
- Human resource services that build and maintain a superior workforce
- Procurement services that competitively procure best value goods and services
- Document Management to ensure documents are delivered to the right person at the right time
- Emergency Management for effective response and preparations for impending disaster events
- World-class emergency medical services and transportation

A mid-year FY2017 re-organization moved Facilities Management and related operations to Public Utilities with the Communication and Customer Service functions transitioning from the County Manager umbrella to Administrative Services. During the economic downturn, the agency experienced many challenges including deferring preventive and corrective maintenance on our buildings, using outdated information technology, and operating and maintaining vehicles and equipment beyond their useful life. These challenges also provided opportunities to examine our business processes and make improvements that have positioned us for a more effective and efficient delivery of service. The Department's goal to be the "service provider of choice" has remained intact. As we continue our transition out of the downturn, our Department's focus shifts to ensuring the funds provided to us will be applied responsibly in our pursuit of our mission. The Administrative Services Department's total proposed operating budget for FY18 is \$170,290,500 and includes 356 funded permanent Full-Time Equivalent (FTE) positions.

For more information on services within the Administrative Services Department, please contact:

252-8721 Department Administration
252-2277 Fleet Management
252-8460 Human Resources
252-8794 Information Technology & 800 MHz Radio
252-8407 Procurement
252-8461 Risk Management
252-8383 Communication & Customer Relations
252-6832 Records Management
252-3600 Emergency Management
252-3740 Emergency Medical Services

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

| Division Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 36,611,737 | 38,632,600 | 36,866,900 | 37,183,400 | 709,700 | 37,893,100 | (1.9%) |
| Operating Expense | 58,412,660 | 65,149,900 | 62,207,700 | 68,774,500 | - | 68,774,500 | 5.6% |
| Indirect Cost Reimburs | 49,200 | 97,100 | 97,100 | 58,900 | - | 58,900 | (39.3%) |
| Capital Outlay | 6,068,228 | 12,315,600 | 18,381,700 | 9,360,800 | 337,300 | 9,698,100 | (21.3%) |
| Remittances | 1,390,872 | 1,567,800 | 2,841,200 | 2,544,000 | - | 2,544,000 | 62.3% |
| Total Net Budget | 102,532,698 | 117,763,000 | 120,394,600 | 117,921,600 | 1,047,000 | 118,968,600 | 1.0 % |
| Trans to Property Appraiser | 24,306 | 37,600 | 24,700 | 15,400 | - | 15,400 | (59.0%) |
| Trans to Tax Collector | 62,324 | 71,700 | 71,300 | 35,500 | - | 35,500 | (50.5%) |
| Trans to 001 General Fund | 1,276,600 | 1,076,600 | 1,076,600 | 1,076,600 | - | 1,076,600 | 0.0% |
| Trans to 001 Gen Fd | 147,900 | 147,900 | 147,900 | 147,900 | - | 147,900 | 0.0% |
| Trans to 144 Isles of Capri Fire | 52,325 | 62,800 | 58,300 | - | - | - | (100.0%) |
| Trans to 146 Ochopee Fire Fd | 76,812 | 87,600 | 81,200 | - | - | - | (100.0%) |
| Trans to 714 Co Mgr Match | 7,400 | - | - | - | - | - | na |
| Trans to 301 Co Wide Cap Fd | - | 450,000 | 450,000 | - | - | - | (100.0%) |
| Trans to 306 Parks Cap Fd | - | 75,000 | 75,000 | - | - | - | (100.0%) |
| Trans to 408 Water/Sewer Fd | 4,800 | - | - | - | - | - | na |
| Trans to 491 EMS MP&Cap | 1,140,000 | 1,500,000 | 1,500,000 | 785,200 | - | 785,200 | (47.7%) |
| Trans to 494 EMS Grants | 34,754 | - | - | - | - | - | na |
| Trans to 506 IT Capital | - | 571,700 | 571,700 | 549,100 | - | 549,100 | (4.0%) |
| Trans to 523 Motor Pool Cap | - | 64,100 | 64,100 | 54,000 | - | 54,000 | (15.8%) |
| Reserves for Contingencies | - | 2,042,700 | - | 3,368,600 | - | 3,368,600 | 64.9% |
| Reserves for Capital | - | 77,400 | - | 369,000 | - | 369,000 | 376.7% |
| Reserves for Motor Pool Cap | - | 3,091,600 | - | 4,946,600 | - | 4,946,600 | 60.0% |
| Reserve for Gen Fd Motor Pool Cap | - | 912,500 | - | 1,161,900 | - | 1,161,900 | 27.3% |
| Reserve for Transp Motor Pool Cap | - | 1,346,600 | - | 2,621,400 | - | 2,621,400 | 94.7% |
| Reserve for MSTU Gen Fd MP Cap | - | 418,200 | - | 598,100 | - | 598,100 | 43.0% |
| Reserve for Com Dev/Planning MP Cap | - | 479,000 | - | 800,900 | - | 800,900 | 67.2% |
| Reserve for Pollut Ctr Motor Pool Cap | - | 42,700 | - | 57,500 | - | 57,500 | 34.7% |
| Reserve for Int Serv Fd Motor Pool Cap | - | 58,000 | - | 91,600 | - | 91,600 | 57.9% |
| Reserves for Insurance | - | 31,988,800 | - | 33,712,600 | - | 33,712,600 | 5.4% |
| Reserves for Cash Flow | - | 997,300 | - | 1,509,800 | - | 1,509,800 | 51.4% |
| Reserves for Attrition | - | (462,100) | - | (579,800) | - | (579,800) | 25.5% |
| Total Budget | 105,359,917 | 162,900,700 | 124,515,400 | 169,243,500 | 1,047,000 | 170,290,500 | 4.5% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

| Appropriations by Department | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Administrative Services Department | 461,586 | 519,000 | 494,500 | 643,000 | - | 643,000 | 23.9% |
| Administration Office | | | | | | | |
| Dori Slosberg Driver Education | 130,600 | 119,000 | 119,000 | 111,000 | - | 111,000 | (6.7%) |
| Fleet Management Division | 7,538,016 | 8,673,800 | 7,391,300 | 9,215,200 | - | 9,215,200 | 6.2% |
| Motor Pool Capital Recovery Program | 4,920,937 | 8,241,000 | 9,741,200 | 6,008,900 | 337,300 | 6,346,200 | (23.0%) |
| Human Resources Division | 1,553,279 | 2,168,500 | 1,878,700 | 2,151,800 | - | 2,151,800 | (0.8%) |
| Information Technology Division | 7,892,277 | 9,402,300 | 9,613,900 | 10,784,300 | 245,900 | 11,030,200 | 17.3% |
| Procurement Services Division | 1,627,572 | 1,806,200 | 1,753,700 | 1,937,100 | - | 1,937,100 | 7.2% |
| Risk Management Division | 43,581,637 | 46,867,200 | 45,140,100 | 48,824,400 | - | 48,824,400 | 4.2% |
| Communication & Customer Relations Division | 1,197,075 | 1,333,100 | 1,332,300 | 1,377,200 | - | 1,377,200 | 3.3% |
| Bureau of Emergency Services Division | 3,006,772 | 2,925,600 | 3,035,500 | 3,125,900 | - | 3,125,900 | 6.8% |
| Emergency Medical Services EMS | 26,314,519 | 32,405,700 | 34,386,700 | 31,282,800 | 463,800 | 31,746,600 | (2.0%) |
| Fire Districts | 4,308,427 | 3,301,600 | 5,507,700 | 2,460,000 | - | 2,460,000 | (25.5%) |
| Total Net Budget | 102,532,698 | 117,763,000 | 120,394,600 | 117,921,600 | 1,047,000 | 118,968,600 | 1.0% |
| Dori Slosberg Driver Education | - | 102,000 | - | 112,000 | - | 112,000 | 9.8% |
| Fleet Management Division | - | 175,400 | - | 611,600 | - | 611,600 | 248.7% |
| Motor Pool Capital Recovery Program | 4,800 | 6,378,700 | 30,100 | 10,332,000 | - | 10,332,000 | 62.0% |
| Information Technology Division | - | 977,700 | 571,700 | 1,273,200 | - | 1,273,200 | 30.2% |
| Risk Management Division | 1,276,600 | 34,748,100 | 1,635,600 | 36,049,700 | - | 36,049,700 | 3.7% |
| Bureau of Emergency Services Division | - | 460,800 | - | 440,300 | - | 440,300 | (4.4%) |
| Emergency Medical Services EMS | 1,174,754 | 1,600,400 | 1,503,000 | 2,029,300 | - | 2,029,300 | 26.8% |
| Fire Districts | 371,066 | 694,600 | 380,400 | 473,800 | - | 473,800 | (31.8%) |
| Total Transfers and Reserves | 2,827,219 | 45,137,700 | 4,120,800 | 51,321,900 | - | 51,321,900 | 13.7% |
| Total Budget | 105,359,917 | 162,900,700 | 124,515,400 | 169,243,500 | 1,047,000 | 170,290,500 | 4.5% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

| Division Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes | 2,834,464 | 3,097,000 | 3,026,000 | 1,538,100 | - | 1,538,100 | (50.3%) |
| Delinquent Ad Valorem Taxes | 2,820 | 200 | 17,400 | 200 | - | 200 | 0.0% |
| Intergovernmental Revenues | 1,476,313 | - | 2,796,600 | - | - | - | na |
| FEMA - Fed Emerg Mgt Agency | - | - | 24,100 | - | - | - | na |
| Charges For Services | 744,358 | 723,000 | 673,600 | 782,900 | - | 782,900 | 8.3% |
| Ambulance Fees | 18,442,565 | 11,500,000 | 11,500,000 | 11,500,000 | - | 11,500,000 | 0.0% |
| Miscellaneous Revenues | 3,135,079 | 390,500 | 1,382,100 | 505,900 | - | 505,900 | 29.6% |
| Interest/Misc | 605,686 | 271,700 | 259,400 | 218,800 | - | 218,800 | (19.5%) |
| Reimb From Other Depts | 6,886,738 | 7,541,300 | 7,711,300 | 8,070,900 | - | 8,070,900 | 7.0% |
| Property & Casualty Billings | 5,945,602 | 6,553,000 | 5,826,300 | 6,341,100 | - | 6,341,100 | (3.2%) |
| Group Health Billings | 35,942,539 | 32,239,300 | 34,066,200 | 34,877,300 | - | 34,877,300 | 8.2% |
| Dental Billings | 1,832,512 | 1,708,600 | 1,850,000 | 1,850,000 | - | 1,850,000 | 8.3% |
| Life Insurance Billings | 414,557 | 334,600 | 334,600 | 344,600 | - | 344,600 | 3.0% |
| Short Term Disability Billings | 456,886 | 466,900 | 468,800 | 482,800 | - | 482,800 | 3.4% |
| Long Term Disability Billings | 531,439 | 327,500 | 323,300 | 336,300 | - | 336,300 | 2.7% |
| Workers Comp Billings | 1,468,480 | 1,467,000 | 1,467,000 | 1,675,000 | - | 1,675,000 | 14.2% |
| Fleet Revenue Billings | 4,848,040 | 4,510,000 | 4,392,700 | 5,460,700 | - | 5,460,700 | 21.1% |
| Motor Pool Cap Recovery Billing | 2,835,900 | 4,610,500 | 4,610,500 | 5,468,800 | - | 5,468,800 | 18.6% |
| Fuel Sale Rev Billings | 2,432,154 | 3,371,800 | 2,591,800 | 3,466,300 | - | 3,466,300 | 2.8% |
| Trans frm Property Appraiser | 2,807 | 2,600 | 3,300 | 1,700 | - | 1,700 | (34.6%) |
| Trans frm Tax Collector | 24,258 | 19,600 | 23,600 | 11,000 | - | 11,000 | (43.9%) |
| Net Cost General Fund | 7,587,597 | 8,674,100 | 8,026,200 | 7,431,100 | - | 7,431,100 | (14.3%) |
| Net Cost MSTU General Fund | 1,089,456 | 1,232,200 | 1,231,400 | 1,351,300 | - | 1,351,300 | 9.7% |
| Net Cost Community Development | (142) | - | - | - | - | - | na |
| Trans fm 001 Gen Fund | 17,810,600 | 19,053,000 | 19,053,000 | 20,760,300 | 463,800 | 21,224,100 | 11.4% |
| Trans fm 101 Transp Op Fd | 1,000,000 | 1,132,000 | 1,132,000 | 1,510,100 | - | 1,510,100 | 33.4% |
| Trans fm 107 Imp Fee Admin | - | - | - | 6,700 | - | 6,700 | na |
| Trans fm 109 Pel Bay MSTBU | - | - | - | 5,500 | - | 5,500 | na |
| Trans fm 111 MSTD Gen Fd | 450,000 | 620,000 | 620,000 | 486,900 | 115,500 | 602,400 | (2.8%) |
| Trans fm 113 Comm Dev Fd | 847,300 | 365,000 | 365,000 | 249,900 | - | 249,900 | (31.5%) |
| Trans fm 114 Pollutn Ctrl Fd | 25,000 | 35,000 | 35,000 | 17,600 | - | 17,600 | (49.7%) |
| Trans fm 131 Dev Serv Fd | 125,000 | 145,900 | 145,900 | 48,500 | - | 48,500 | (66.8%) |
| Trans fm 146 Ochopee Fire Fd | 7,400 | - | - | - | - | - | na |
| Trans fm 148 Collier Fire Fd | 129,137 | 147,400 | 136,500 | - | - | - | (100.0%) |
| Trans fm 186 Immok Redev Fd | - | - | - | 3,600 | - | 3,600 | na |
| Trans fm 187 Bayshore Redev Fd | - | - | - | 3,700 | - | 3,700 | na |
| Trans fm 194 TDC Prom Fd | - | - | - | 10,900 | - | 10,900 | na |
| Trans fm 198 Museum Fd | - | - | - | 9,100 | - | 9,100 | na |
| Trans fm 312 Gas Tax Op Fd | 63,000 | - | - | - | - | - | na |
| Trans fm 408 Water / Sewer Fd | 1,795,200 | 2,814,300 | 2,994,300 | 1,015,200 | 367,300 | 1,382,500 | (50.9%) |
| Trans fm 409 W/S MP Fd | - | 20,500 | 20,500 | 36,800 | - | 36,800 | 79.5% |
| Trans fm 470 Solid Waste Fd | 240,000 | 98,500 | 98,500 | 217,600 | 63,000 | 280,600 | 184.9% |
| Trans fm 472 Sol Waste MP | - | 2,700 | 2,700 | 4,800 | - | 4,800 | 77.8% |
| Trans fm 473 Mand Collct Fd | - | - | - | - | 37,400 | 37,400 | na |
| Trans fm 490 EMS Fd | 1,174,754 | 1,503,000 | 1,503,000 | 785,200 | - | 785,200 | (47.8%) |
| Trans fm 491 EMS MP&Cap | - | 6,900 | 6,900 | 12,400 | - | 12,400 | 79.7% |
| Trans fm 505 IT Ops | - | 571,700 | 571,700 | 512,600 | - | 512,600 | (10.3%) |
| Trans fm 517 Health Ins | - | 34,000 | 34,000 | - | - | - | (100.0%) |
| Trans fm 518 Workers Comp | - | - | - | 12,800 | - | 12,800 | na |
| Trans fm 521 Fleet | - | - | - | 23,700 | - | 23,700 | na |
| Carry Forward | 46,067,700 | 48,210,000 | 57,847,600 | 52,657,400 | - | 52,657,400 | 9.2% |
| Less 5% Required By Law | - | (900,600) | - | (862,600) | - | (862,600) | (4.2%) |
| Total Funding | 169,275,196 | 162,900,700 | 177,172,800 | 169,243,500 | 1,047,000 | 170,290,500 | 4.5% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

| Division Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Administrative Services Department Admini: | 4.00 | 4.00 | 5.00 | 5.00 | - | 5.00 | 25.0% |
| Fleet Management Division | 29.00 | 28.00 | 28.00 | 28.00 | - | 28.00 | 0.0% |
| Motor Pool Capital Recovery Program | - | 1.00 | 1.00 | 1.00 | - | 1.00 | 0.0% |
| Human Resources Division | 15.00 | 17.00 | 17.00 | 17.00 | - | 17.00 | 0.0% |
| Information Technology Division | 46.00 | 46.00 | 46.00 | 46.00 | 2.00 | 48.00 | 4.3% |
| Procurement Services Division | 19.00 | 19.00 | 19.00 | 19.00 | - | 19.00 | 0.0% |
| Risk Management Division | 14.00 | 14.00 | 14.00 | 14.00 | - | 14.00 | 0.0% |
| Communication & Customer Relations Divis | 13.00 | 12.00 | 13.00 | 13.00 | - | 13.00 | 8.3% |
| Bureau of Emergency Services Division | 9.00 | 9.00 | 9.00 | 9.00 | - | 9.00 | 0.0% |
| Emergency Medical Services EMS | 193.00 | 194.00 | 193.00 | 193.00 | 6.00 | 199.00 | 2.6% |
| Fire Districts | 39.00 | 28.00 | 3.00 | 3.00 | - | 3.00 | (89.3%) |
| Total FTE | 381.00 | 372.00 | 348.00 | 348.00 | 8.00 | 356.00 | (4.3%) |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

Administrative Services Department Administration Office

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 443,137 | 496,600 | 472,000 | 607,100 | - | 607,100 | 22.3% |
| Operating Expense | 18,449 | 22,400 | 22,500 | 35,900 | - | 35,900 | 60.3% |
| Net Operating Budget | 461,586 | 519,000 | 494,500 | 643,000 | - | 643,000 | 23.9% |
| Total Budget | 461,586 | 519,000 | 494,500 | 643,000 | - | 643,000 | 23.9% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Administrative Services Admin (001) | 461,586 | 519,000 | 494,500 | 643,000 | - | 643,000 | 23.9% |
| Total Net Budget | 461,586 | 519,000 | 494,500 | 643,000 | - | 643,000 | 23.9% |
| Total Transfers and Reserves | - | - | - | - | - | - | na |
| Total Budget | 461,586 | 519,000 | 494,500 | 643,000 | - | 643,000 | 23.9% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues | - | - | 2,000 | - | - | - | na |
| FEMA - Fed Emerg Mgt Agency | - | - | 12,100 | - | - | - | na |
| Miscellaneous Revenues | 38 | - | - | - | - | - | na |
| Net Cost General Fund | 461,548 | 519,000 | 480,400 | 643,000 | - | 643,000 | 23.9% |
| Total Funding | 461,586 | 519,000 | 494,500 | 643,000 | - | 643,000 | 23.9% |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Administrative Services Admin (001) | 4.00 | 4.00 | 5.00 | 5.00 | - | 5.00 | 25.0% |
| Total FTE | 4.00 | 4.00 | 5.00 | 5.00 | - | 5.00 | 25.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

**Administrative Services Department Administration Office
Administrative Services Admin (001)**

Mission Statement

To provide executive level management and administrative support to all divisions within the Administrative Services Department. We strive to help all our divisions in any way that allows them to honor our motto "Serving Those Who Serve."

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Divisional Administration/Overhead | 5.00 | 638,000 | - | 638,000 |
| Provide strategic and operational planning, budgeting, and financial management, staff policy development, administrative, and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards. | | | | |
| Facilitate Business Process Automation through the use of Enterprise Content Management to improve productivity and efficiency across the agency. | | | | |
| Ensure the optimization and use of eligible funds for disaster related public assistance projects. Provides training to Department and Division Coordinators on cost capturing documentation and reporting. | | | | |
| Manage the BCC agenda system and compile meeting documents. Establish consistent processes across all departments; ensure customized templates for all document types supported by attachments and automatic website posting and distribution. | | | | |
| Records Management | - | 5,000 | - | 5,000 |
| Provide Document and Records Management Systems that assures compliance with public records law and reduces costs associated with records creations, storage, retrieval and disposition. | | | | |
| Current Level of Service Budget | 5.00 | 643,000 | - | 643,000 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 443,137 | 496,600 | 472,000 | 607,100 | - | 607,100 | 22.3% |
| Operating Expense | 18,449 | 22,400 | 22,500 | 35,900 | - | 35,900 | 60.3% |
| Net Operating Budget | 461,586 | 519,000 | 494,500 | 643,000 | - | 643,000 | 23.9% |
| Total Budget | 461,586 | 519,000 | 494,500 | 643,000 | - | 643,000 | 23.9% |
| Total FTE | 4.00 | 4.00 | 5.00 | 5.00 | - | 5.00 | 25.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues | - | - | 2,000 | - | - | - | na |
| FEMA - Fed Emerg Mgt Agency | - | - | 12,100 | - | - | - | na |
| Miscellaneous Revenues | 38 | - | - | - | - | - | na |
| Net Cost General Fund | 461,548 | 519,000 | 480,400 | 643,000 | - | 643,000 | 23.9% |
| Total Funding | 461,586 | 519,000 | 494,500 | 643,000 | - | 643,000 | 23.9% |

Forecast FY 2017:

Personal Services decreased due the vacant Operations Analyst position. FTE count increased due to the move of an Operations Analyst from Facilities Management to Administrative Services mid-year.

Administrative Services Department

**Administrative Services Department Administration Office
Administrative Services Admin (001)**

Current FY 2018:

Personal increase is due to the Operations Analyst position being filled at a higher salary and the additional Operations Analyst added mid-year. Operating Expense increase is due primarily to the Info Tech automation allocation, training and office supplies.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

Dori Slosberg Driver Education

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Indirect Cost Reimburs | 900 | 1,200 | 1,200 | 1,000 | - | 1,000 | (16.7%) |
| Remittances | 129,700 | 117,800 | 117,800 | 110,000 | - | 110,000 | (6.6%) |
| Net Operating Budget | 130,600 | 119,000 | 119,000 | 111,000 | - | 111,000 | (6.7%) |
| Reserves for Contingencies | - | 6,000 | - | 5,600 | - | 5,600 | (6.7%) |
| Reserves for Cash Flow | - | 96,000 | - | 106,400 | - | 106,400 | 10.8% |
| Total Budget | 130,600 | 221,000 | 119,000 | 223,000 | - | 223,000 | 0.9% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Driver Education Grant Fund (173) | 130,600 | 119,000 | 119,000 | 111,000 | - | 111,000 | (6.7%) |
| Total Net Budget | 130,600 | 119,000 | 119,000 | 111,000 | - | 111,000 | (6.7%) |
| Total Transfers and Reserves | - | 102,000 | - | 112,000 | - | 112,000 | 9.8% |
| Total Budget | 130,600 | 221,000 | 119,000 | 223,000 | - | 223,000 | 0.9% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services | 143,748 | 131,200 | 120,500 | 116,500 | - | 116,500 | (11.2%) |
| Interest/Misc | 1,261 | 400 | 1,200 | 500 | - | 500 | 25.0% |
| Carry Forward | 94,800 | 96,000 | 109,200 | 111,900 | - | 111,900 | 16.6% |
| Less 5% Required By Law | - | (6,600) | - | (5,900) | - | (5,900) | (10.6%) |
| Total Funding | 239,810 | 221,000 | 230,900 | 223,000 | - | 223,000 | 0.9% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

**Dori Slosberg Driver Education
Driver Education Grant Fund (173)**

Mission Statement

This fund is used to account for a surcharge on all moving and non-moving civil traffic infractions, excluding parking violations, adjudicated in County Court to fund the direct education expenses of driver education programs in both public and non-public high schools.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Drivers Education Grant Program | - | 222,000 | 223,000 | -1,000 |
| All funds collected, pursuant to Collier County Ordinance 2007-39, will be used exclusively to fund the direct expenses of driver education programs in Collier County schools. Eligible direct education expenses include the purchase of goods and services, including, but not limited to, driver education course materials, vehicles exclusively used for driver education programs, driver simulators, and salaries of driver education instructors. | | | | |
| Divisional Administration/Overhead | - | 1,000 | - | 1,000 |
| Funding for Divisional administration and fixed Divisional overhead. | | | | |
| Current Level of Service Budget | - | 223,000 | 223,000 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Indirect Cost Reimburs | 900 | 1,200 | 1,200 | 1,000 | - | 1,000 | (16.7%) |
| Remittances | 129,700 | 117,800 | 117,800 | 110,000 | - | 110,000 | (6.6%) |
| Net Operating Budget | 130,600 | 119,000 | 119,000 | 111,000 | - | 111,000 | (6.7%) |
| Reserves for Contingencies | - | 6,000 | - | 5,600 | - | 5,600 | (6.7%) |
| Reserves for Cash Flow | - | 96,000 | - | 106,400 | - | 106,400 | 10.8% |
| Total Budget | 130,600 | 221,000 | 119,000 | 223,000 | - | 223,000 | 0.9% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services | 143,748 | 131,200 | 120,500 | 116,500 | - | 116,500 | (11.2%) |
| Interest/Misc | 1,261 | 400 | 1,200 | 500 | - | 500 | 25.0% |
| Carry Forward | 94,800 | 96,000 | 109,200 | 111,900 | - | 111,900 | 16.6% |
| Less 5% Required By Law | - | (6,600) | - | (5,900) | - | (5,900) | (10.6%) |
| Total Funding | 239,810 | 221,000 | 230,900 | 223,000 | - | 223,000 | 0.9% |

Forecast FY 2017:

The forecast remittance of \$117,800 is to the Collier County School District for Driver Education programs. Forecast revenue is based on the previous 12-month average collection.

Current FY 2018:

All funds collected will be used to fund the direct expenses of driver education programs in Collier County schools. In addition, there is an indirect service charge payment of \$1,000 to the General Fund (001). Historically, the disbursement of funds takes place at the beginning of the School District fiscal year (July 1st); given the difference from the County fiscal year, reserves are maintained in order to carry funds from the prior fiscal year until such time as the disbursement takes place.

Revenues:

The current surcharge assessed is \$5 per violation pursuant to Ordinance 2007-39. Total revenue in this budget is based on a 12-month average monthly collection of \$9,708.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

Fleet Management Division

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 2,389,198 | 2,399,400 | 2,281,600 | 2,452,000 | - | 2,452,000 | 2.2% |
| Operating Expense | 4,996,629 | 6,152,400 | 4,994,800 | 6,627,700 | - | 6,627,700 | 7.7% |
| Capital Outlay | 152,188 | 122,000 | 114,900 | 135,500 | - | 135,500 | 11.1% |
| Net Operating Budget | 7,538,016 | 8,673,800 | 7,391,300 | 9,215,200 | - | 9,215,200 | 6.2% |
| Trans to 506 IT Capital | - | - | - | 23,700 | - | 23,700 | na |
| Reserves for Contingencies | - | - | - | 396,900 | - | 396,900 | na |
| Reserves for Cash Flow | - | 214,900 | - | 232,600 | - | 232,600 | 8.2% |
| Reserves for Attrition | - | (39,500) | - | (41,600) | - | (41,600) | 5.3% |
| Total Budget | 7,538,016 | 8,849,200 | 7,391,300 | 9,826,800 | - | 9,826,800 | 11.0% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Fleet Management Fund (521) | 7,538,016 | 8,673,800 | 7,391,300 | 9,215,200 | - | 9,215,200 | 6.2% |
| Total Net Budget | 7,538,016 | 8,673,800 | 7,391,300 | 9,215,200 | - | 9,215,200 | 6.2% |
| Total Transfers and Reserves | - | 175,400 | - | 611,600 | - | 611,600 | 248.7% |
| Total Budget | 7,538,016 | 8,849,200 | 7,391,300 | 9,826,800 | - | 9,826,800 | 11.0% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services | 264,188 | 300,100 | 266,700 | 385,500 | - | 385,500 | 28.5% |
| Miscellaneous Revenues | 63,930 | 12,500 | 2,200 | - | - | - | (100.0%) |
| Interest/Misc | 8,270 | 2,000 | 3,000 | 2,000 | - | 2,000 | 0.0% |
| Fleet Revenue Billings | 4,835,040 | 4,510,000 | 4,392,700 | 5,460,700 | - | 5,460,700 | 21.1% |
| Fuel Sale Rev Billings | 2,432,154 | 3,371,800 | 2,591,800 | 3,466,300 | - | 3,466,300 | 2.8% |
| Carry Forward | 600,900 | 668,500 | 666,500 | 531,600 | - | 531,600 | (20.5%) |
| Less 5% Required By Law | - | (15,700) | - | (19,300) | - | (19,300) | 22.9% |
| Total Funding | 8,204,481 | 8,849,200 | 7,922,900 | 9,826,800 | - | 9,826,800 | 11.0% |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Fleet Management Fund (521) | 29.00 | 28.00 | 28.00 | 28.00 | - | 28.00 | 0.0% |
| Total FTE | 29.00 | 28.00 | 28.00 | 28.00 | - | 28.00 | 0.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

**Fleet Management Division
Fleet Management Fund (521)**

Mission Statement

Provide efficient, effective, and customer oriented centralized fleet services for Collier County Government vehicles and equipment including acquisition, disposal, maintenance, and fueling services.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Divisional Administration/Overhead | 1.50 | 440,406 | - | 440,406 |
| Funding for Divisional administration and fixed Divisional overhead. | | | | |
| Maintenance, Repair, and Acquisition | 24.50 | 4,955,108 | 9,826,800 | -4,871,692 |
| Maintain County vehicles and equipment in excellent operating condition with a minimum 93% availability rate. | | | | |
| Fuel Services | 2.00 | 3,819,686 | - | 3,819,686 |
| Ensure cost effective, dependable, and timely fuel services are provided for County vehicles, equipment, and emergency generators. Refueling stations maintained to exceed 99% availability. | | | | |
| Reserves / Transfers / Interest | - | 611,600 | - | 611,600 |
| Maintain sufficient reserve funds to cover contingency and cash flow requirements. | | | | |
| Current Level of Service Budget | 28.00 | 9,826,800 | 9,826,800 | - |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|--|---------------------------|---------------------------|-----------------------------|---------------------------|
| Availability of Fleet Equipment (as a %) | 95 | 95 | 95 | 95 |
| Number of Work Orders Completed | 8,805 | 8,500 | 8,720 | 8,800 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 2,389,198 | 2,399,400 | 2,281,600 | 2,452,000 | - | 2,452,000 | 2.2% |
| Operating Expense | 4,996,629 | 6,152,400 | 4,994,800 | 6,627,700 | - | 6,627,700 | 7.7% |
| Capital Outlay | 152,188 | 122,000 | 114,900 | 135,500 | - | 135,500 | 11.1% |
| Net Operating Budget | 7,538,016 | 8,673,800 | 7,391,300 | 9,215,200 | - | 9,215,200 | 6.2% |
| Trans to 506 IT Capital | - | - | - | 23,700 | - | 23,700 | na |
| Reserves for Contingencies | - | - | - | 396,900 | - | 396,900 | na |
| Reserves for Cash Flow | - | 214,900 | - | 232,600 | - | 232,600 | 8.2% |
| Reserves for Attrition | - | (39,500) | - | (41,600) | - | (41,600) | 5.3% |
| Total Budget | 7,538,016 | 8,849,200 | 7,391,300 | 9,826,800 | - | 9,826,800 | 11.0% |
| Total FTE | 29.00 | 28.00 | 28.00 | 28.00 | - | 28.00 | 0.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

**Fleet Management Division
Fleet Management Fund (521)**

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services | 264,188 | 300,100 | 266,700 | 385,500 | - | 385,500 | 28.5% |
| Miscellaneous Revenues | 63,930 | 12,500 | 2,200 | - | - | - | (100.0%) |
| Interest/Misc | 8,270 | 2,000 | 3,000 | 2,000 | - | 2,000 | 0.0% |
| Fleet Revenue Billings | 4,835,040 | 4,510,000 | 4,392,700 | 5,460,700 | - | 5,460,700 | 21.1% |
| Fuel Sale Rev Billings | 2,432,154 | 3,371,800 | 2,591,800 | 3,466,300 | - | 3,466,300 | 2.8% |
| Carry Forward | 600,900 | 668,500 | 666,500 | 531,600 | - | 531,600 | (20.5%) |
| Less 5% Required By Law | - | (15,700) | - | (19,300) | - | (19,300) | 22.9% |
| Total Funding | 8,204,481 | 8,849,200 | 7,922,900 | 9,826,800 | - | 9,826,800 | 11.0% |

Forecast FY 2017:

The budgeted amount for fuel in FY17 was \$2.50 per gallon; however we are estimating fuel prices to remain steady through the current fiscal year with an average cost of \$2.00 per gallon including taxes. A difference of approximately \$750,000 less than budgeted in both revenues and expenses.

The costs of parts are forecast to be approximately \$100,000 less than budgeted due to a combination of inventory reduction and the positive effects of starting a capital program to get the County back on track with vehicle and equipment replacement. Parts revenues are projected about \$100,000 less than budgeted coinciding with parts usage.

Revenues from motor pool rentals are forecast to be approximately \$19,700 over budget.

Current FY 2018:

Personal services based upon a roster of 28 FTE's and includes a planned cost of living adjustment.

Fleet Management's increase in operating expenditures reflect an overall increase of about \$550,000; this is due to an increase of fuel usage, budgeted fuel cost, building maintenance and a contract with MGT Consulting Services. Other operating costs remain close to those budgeted in FY17.

Capital Outlay of \$135,500 is budgeted for FY18. One forklift is budgeted for the replacement of the Radio Rd. forklift, estimated cost \$30,000. Shop tools and equipment for the renovated portion of the Radio Rd. shop, estimated \$75,000, \$25,000 for computers and compatibility issues with the Fleet software upgrade and \$5,500 for communication equipment.

Revenues:

Labor revenue is generally based on 32,635 billable hours for vehicles and heavy equipment maintenance at \$79.50 per hour and small equipment repair at \$69.50 per hour. Parts revenue assumes \$1,692,276 sales at a 28% markup. Sublet revenue assumes \$380,000 costs at a 17.9% markup plus County car wash revenues. Motor Pool mileage revenue is estimated at \$50,000. Fuel sale revenue is generally based on 1,267,267 gallons at \$2.79 per gallon (\$0.186 per gallon markup) and 121,760 gallons at \$2.60 per gallon for outside agency agreements.

Service Level - With implementation of a post-recession vehicle and equipment replacement program, Fleet Management is starting to see shorter downtimes and increased availability rates. Improvement is expected to continue as we are able to replace our older vehicles and equipment with new.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

Motor Pool Capital Recovery Program

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | - | 89,500 | 89,500 | 92,300 | - | 92,300 | 3.1% |
| Operating Expense | - | - | - | 57,300 | - | 57,300 | na |
| Capital Outlay | 4,920,937 | 8,151,500 | 9,651,700 | 5,859,300 | 337,300 | 6,196,600 | (24.0%) |
| Net Operating Budget | 4,920,937 | 8,241,000 | 9,741,200 | 6,008,900 | 337,300 | 6,346,200 | (23.0%) |
| Trans to 408 Water/Sewer Fd | 4,800 | - | - | - | - | - | na |
| Trans to 523 Motor Pool Cap | - | 30,100 | 30,100 | 54,000 | - | 54,000 | 79.4% |
| Reserves for Motor Pool Cap | - | 3,091,600 | - | 4,946,600 | - | 4,946,600 | 60.0% |
| Reserve for Gen Fd Motor Pool Cap | - | 912,500 | - | 1,161,900 | - | 1,161,900 | 27.3% |
| Reserve for Transp Motor Pool Cap | - | 1,346,600 | - | 2,621,400 | - | 2,621,400 | 94.7% |
| Reserve for MSTU Gen Fd MP Cap | - | 418,200 | - | 598,100 | - | 598,100 | 43.0% |
| Reserve for Com Dev/Planning MP Cap | - | 479,000 | - | 800,900 | - | 800,900 | 67.2% |
| Reserve for Pollut Ctr Motor Pool Cap | - | 42,700 | - | 57,500 | - | 57,500 | 34.7% |
| Reserve for Int Serv Fd Motor Pool Cap | - | 58,000 | - | 91,600 | - | 91,600 | 57.9% |
| Total Budget | 4,925,737 | 14,619,700 | 9,771,300 | 16,340,900 | 337,300 | 16,678,200 | 14.1% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| EMS Motor Pool Capital Recovery Fund (491) | - | 1,100,000 | 2,246,000 | 950,000 | - | 950,000 | (13.6%) |
| Motor Pool Capital Recovery Fund (523) | 2,927,880 | 3,972,000 | 4,104,100 | 3,270,400 | 115,500 | 3,385,900 | (14.8%) |
| Solid Waste Motor Pool Capital Recovery Fund (472) | 219,592 | 165,000 | 185,400 | 277,400 | 100,400 | 377,800 | 129.0% |
| Water/Sewer District Motor Pool Capital Recovery Fund (409) | 1,773,465 | 3,004,000 | 3,205,700 | 1,511,100 | 121,400 | 1,632,500 | (45.7%) |
| Total Net Budget | 4,920,937 | 8,241,000 | 9,741,200 | 6,008,900 | 337,300 | 6,346,200 | (23.0%) |
| Total Transfers and Reserves | 4,800 | 6,378,700 | 30,100 | 10,332,000 | - | 10,332,000 | 62.0% |
| Total Budget | 4,925,737 | 14,619,700 | 9,771,300 | 16,340,900 | 337,300 | 16,678,200 | 14.1% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

Motor Pool Capital Recovery Program

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues | 608,055 | - | 669,100 | - | - | - | na |
| Interest/Misc | 41,575 | 9,000 | 8,200 | - | - | - | (100.0%) |
| Fleet Revenue Billings | 13,000 | - | - | - | - | - | na |
| Motor Pool Cap Recovery Billing | 2,835,900 | 4,610,500 | 4,610,500 | 5,468,800 | - | 5,468,800 | 18.6% |
| Trans fm 001 Gen Fund | 600,000 | 605,000 | 605,000 | 239,900 | - | 239,900 | (60.3%) |
| Trans fm 101 Transp Op Fd | 1,000,000 | 1,132,000 | 1,132,000 | 1,510,100 | - | 1,510,100 | 33.4% |
| Trans fm 111 MSTD Gen Fd | 450,000 | 586,000 | 586,000 | 401,200 | 115,500 | 516,700 | (11.8%) |
| Trans fm 113 Comm Dev Fd | 784,000 | 236,000 | 236,000 | - | - | - | (100.0%) |
| Trans fm 114 Pollutn Ctrl Fd | 25,000 | 35,000 | 35,000 | - | - | - | (100.0%) |
| Trans fm 131 Dev Serv Fd | 125,000 | 136,500 | 136,500 | - | - | - | (100.0%) |
| Trans fm 312 Gas Tax Op Fd | 63,000 | - | - | - | - | - | na |
| Trans fm 408 Water / Sewer Fd | 1,795,200 | 2,707,300 | 2,887,300 | 690,100 | 121,400 | 811,500 | (70.0%) |
| Trans fm 409 W/S MP Fd | - | 20,500 | 20,500 | 36,800 | - | 36,800 | 79.5% |
| Trans fm 470 Solid Waste Fd | 240,000 | 98,500 | 98,500 | 173,900 | 63,000 | 236,900 | 140.5% |
| Trans fm 472 Sol Waste MP | - | 2,700 | 2,700 | 4,800 | - | 4,800 | 77.8% |
| Trans fm 473 Mand Collct Fd | - | - | - | - | 37,400 | 37,400 | na |
| Trans fm 490 EMS Fd | 1,140,000 | 955,800 | 955,800 | 785,200 | - | 785,200 | (17.8%) |
| Trans fm 491 EMS MP&Cap | - | 6,900 | 6,900 | 12,400 | - | 12,400 | 79.7% |
| Trans fm 517 Health Ins | - | 34,000 | 34,000 | - | - | - | (100.0%) |
| Carry Forward | 10,600 | 3,444,000 | 4,765,000 | 7,017,700 | - | 7,017,700 | 103.8% |
| Total Funding | 9,731,330 | 14,619,700 | 16,789,000 | 16,340,900 | 337,300 | 16,678,200 | 14.1% |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Motor Pool Capital Recovery Fund (523) | - | 1.00 | 1.00 | 1.00 | - | 1.00 | 0.0% |
| Total FTE | - | 1.00 | 1.00 | 1.00 | - | 1.00 | 0.0% |

Administrative Services Department

**Motor Pool Capital Recovery Program
Motor Pool Capital Recovery Fund (523)**

Mission Statement

Provide cost-effective life cycle replacement of general governmental Motor Pool vehicles and heavy equipment through a centralized capital recovery system. The Motor Pool capital recovery program for enterprise entities are located within the 400 series of fund numbers; Water/Sewer Motor Pool fund 409; Solid Waste Motor Pool fund 472; and EMS Motor Pool fund 491.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Motor Pool Capital Program | 1.00 | 8,601,800 | 8,601,800 | - |
| As determined by Fleet, the replacement of County vehicles and heavy equipment financed by charging the user divisions an annual replacement charge based upon the estimated life of the vehicle and heavy equipment. | | | | |
| Current Level of Service Budget | 1.00 | 8,601,800 | 8,601,800 | - |
| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
| Vehicle (3) for Landscape program | - | 115,500 | 115,500 | - |
| To provide trucks to landscape Field Supervisors and crew. | | | | |
| Expanded Services Budget | - | 115,500 | 115,500 | - |
| Total Adopted Budget | 1.00 | 8,717,300 | 8,717,300 | - |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|--|-------------------|-------------------|---------------------|-------------------|
| (001) Gen Fd Average age of vehicles (in years) | 6.50 | 7.50 | 7.80 | 8.80 |
| (001) Gen Fd Number of vehicles in motor pool | 114 | 114 | 128 | 128 |
| (001) Gen Fd Number of vehicles over 10 yrs old | 47 | 57 | 60 | 68 |
| (101) Transp Serv Average age of vehicles (in years) | 6.40 | 7.40 | 8.10 | 9.10 |
| (101) Transp Serv Number of vehicles in motor pool | 154 | 148 | 152 | 152 |
| (101) Transp Serv Number of vehicles over 10 yrs old | 43 | 65 | 63 | 80 |
| (111) Unincorp Gen Fd Average age of vehicles (in yrs) | 6.80 | 7.70 | 7.20 | 8.20 |
| (111) Unincorp Gen Fd Number of vehicles in pool | 71 | 71 | 89 | 89 |
| (111) Unincorp Gen Fd Number of vehicles over 10 yrs old | 25 | 35 | 35 | 43 |
| (113) Com Dev Fd Average age of vehicles (in years) | 1.90 | 2.00 | 2.60 | 3.60 |
| (113) Com Dev Number of vehicles in motor pool | 73 | 73 | 78 | 78 |
| (131) Planning Srv Average age of vehicles (in years) | 3.70 | 4.50 | 4.60 | 5.60 |
| (131) Planning Srv Number of vehicles in pool | 14 | 14 | 16 | 16 |
| Average age of 'other fund vehicles' (in years) | 7.00 | 8.00 | 8.50 | 9.50 |
| Number of 'other fund vehicles' in motor pool | 14 | 14 | 15 | 15 |
| Total replacement value of MP assets in Fund 523 (in millions) | 26.80 | 26.80 | 28.70 | 28.70 |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

**Motor Pool Capital Recovery Program
Motor Pool Capital Recovery Fund (523)**

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | - | 89,500 | 89,500 | 92,300 | - | 92,300 | 3.1% |
| Operating Expense | - | - | - | 57,300 | - | 57,300 | na |
| Capital Outlay | 2,927,880 | 3,882,500 | 4,014,600 | 3,120,800 | 115,500 | 3,236,300 | (16.6%) |
| Net Operating Budget | 2,927,880 | 3,972,000 | 4,104,100 | 3,270,400 | 115,500 | 3,385,900 | (14.8%) |
| Reserve for Gen Fd Motor Pool Cap | - | 912,500 | - | 1,161,900 | - | 1,161,900 | 27.3% |
| Reserve for Transp Motor Pool Cap | - | 1,346,600 | - | 2,621,400 | - | 2,621,400 | 94.7% |
| Reserve for MSTU Gen Fd MP Cap | - | 418,200 | - | 598,100 | - | 598,100 | 43.0% |
| Reserve for Com Dev/Planning MP Cap | - | 479,000 | - | 800,900 | - | 800,900 | 67.2% |
| Reserve for Pollut Ctr Motor Pool Cap | - | 42,700 | - | 57,500 | - | 57,500 | 34.7% |
| Reserve for Int Serv Fd Motor Pool Cap | - | 58,000 | - | 91,600 | - | 91,600 | 57.9% |
| Total Budget | 2,927,880 | 7,229,000 | 4,104,100 | 8,601,800 | 115,500 | 8,717,300 | 20.6% |
| Total FTE | - | 1.00 | 1.00 | 1.00 | - | 1.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues | 346,671 | - | 307,100 | - | - | - | na |
| Interest/Misc | 23,462 | 8,200 | 8,200 | - | - | - | (100.0%) |
| Fleet Revenue Billings | 13,000 | - | - | - | - | - | na |
| Motor Pool Cap Recovery Billing | 1,657,800 | 2,421,700 | 2,421,700 | 2,832,500 | - | 2,832,500 | 17.0% |
| Trans fm 001 Gen Fund | 600,000 | 605,000 | 605,000 | 239,900 | - | 239,900 | (60.3%) |
| Trans fm 101 Transp Op Fd | 1,000,000 | 1,132,000 | 1,132,000 | 1,510,100 | - | 1,510,100 | 33.4% |
| Trans fm 111 MSTD Gen Fd | 450,000 | 586,000 | 586,000 | 401,200 | 115,500 | 516,700 | (11.8%) |
| Trans fm 113 Comm Dev Fd | 784,000 | 236,000 | 236,000 | - | - | - | (100.0%) |
| Trans fm 114 Pollutn Ctrl Fd | 25,000 | 35,000 | 35,000 | - | - | - | (100.0%) |
| Trans fm 131 Dev Serv Fd | 125,000 | 136,500 | 136,500 | - | - | - | (100.0%) |
| Trans fm 312 Gas Tax Op Fd | 63,000 | - | - | - | - | - | na |
| Trans fm 409 W/S MP Fd | - | 20,500 | 20,500 | 36,800 | - | 36,800 | 79.5% |
| Trans fm 472 Sol Waste MP | - | 2,700 | 2,700 | 4,800 | - | 4,800 | 77.8% |
| Trans fm 491 EMS MP&Cap | - | 6,900 | 6,900 | 12,400 | - | 12,400 | 79.7% |
| Trans fm 517 Health Ins | - | 34,000 | 34,000 | - | - | - | (100.0%) |
| Carry Forward | - | 2,004,500 | 2,136,600 | 3,564,100 | - | 3,564,100 | 77.8% |
| Total Funding | 5,087,932 | 7,229,000 | 7,668,200 | 8,601,800 | 115,500 | 8,717,300 | 20.6% |

Notes:

The Motor Pool Capital Recovery Program was restarted in FY 2016 for all the Governmental funds except for the Road and Bridge Fund 101 which joined the program in FY 2017. Excluded from the program are vehicles in MSTU's, CRA's, Pelican Bay, Tourism Funds (including the Museum), Conservation Collier, grants, Airport, Ochopee Fire District, Isle of Capri Fire District, and Constitutional Officers. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment.

Forecast FY 2017:

Miscellaneous Revenue of \$307,100 include insurance proceeds of \$30,000 and \$277,100 in auction proceeds. In April 2017, many old vehicles were auctioned off and the proceeds will be used to fund replacement vehicle purchases in FY 2018.

Replacement vehicle purchases in the current year was funded by a \$1,500,000 contribution from the General Fund (001/101) and \$586,000 from the MSTD General Fund (111) to tackle the huge backlog of deferred vehicle purchases. Divisions outside of the General Fund 001/111 provided funding via transfers in the amount of \$644,500 for the purchase of replacement vehicles.

The Motor Pool Capital Recovery Billings (revenue) in the amount of \$2,421,700 account for motor pool capital recovery charges assessed to the governmental funds for the purchase of (future) replacement vehicles and heavy equipment as determined by Fleet. A small portion of the Motor Pool Billings was allocated to purchase replacement vehicles in FY 2017 and the balance was placed into

Administrative Services Department

Motor Pool Capital Recovery Program Motor Pool Capital Recovery Fund (523)

Reserves.

Current FY 2018:

Personal Services are consistent with budget guidelines. One FTE is providing support for the Motor Pool Capital Recovery Program which includes accounting in four motor pool funds and to track over 700 vehicles in the program. To support the operating costs to administer this program, an administrative charge is assessed on each vehicle in the program. The remaining three motor pool funds transferred this additional charge into this fund in the amount of \$54,000. Starting in FY 2019, interest earnings will be used to help offset the administrative charge.

Revenues to support the Capital Outlay budget is made up of the following:

\$1,750,000 General Fund (001/101) allocation (Transfer from Gen Fd 001 \$239,900 plus Transfer from Transp 101 \$1,510,100)

\$ 401,200 MSTD General Fund (111) allocation

\$ 277,100 Auction Proceeds received in FY 2017

\$ 30,000 Insurance Proceeds/Refund received in FY 2017

\$ 662,500 MP capital recovery charges collected in FY 2016 - FY 2017 for vehicles that were disposed of or replaced in FY 2017.

\$3,120,800 Total amount for vehicle replacement.

In addition, \$115,500 in new (expanded) vehicle purchases are being requested by several Divisions. The funding for the new vehicles have been transferred into the Motor Pool Capital Fund 523 from the Unincorporated General Fund (111) for the Landscape program.

Administrative Services Department

Motor Pool Capital Recovery Program

Water/Sewer District Motor Pool Capital Recovery Fund (409)

Mission Statement

Provide cost-effective life cycle replacement of Water and Wastewater Motor Pool vehicles and heavy equipment through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers; Solid Waste Motor Pool fund 472; EMS Motor Pool fund 491, and the General Governmental Motor Pool replacement program is in fund 523.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Motor Pool Capital Program | - | 3,986,200 | 3,986,200 | - |
| As determined by Fleet, the purchase of new and replacement County Water / Sewer District vehicles and heavy equipment financed by charging the County Water / Sewer District an annual replacement charge based upon the estimated life of the vehicle and heavy equipment. | | | | |
| Current Level of Service Budget | - | 3,986,200 | 3,986,200 | - |
| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
| New vehicle for Water Division | - | 29,000 | 29,000 | - |
| A new truck to help manage and inspect 9,000 hydrants. | | | | |
| New vehicles (2) for Wastewater Division | - | 92,400 | 92,400 | - |
| New vehicles are needed for the Wastewater Project Manager and Chief Operator. | | | | |
| Expanded Services Budget | - | 121,400 | 121,400 | - |
| Total Adopted Budget | - | 4,107,600 | 4,107,600 | - |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|--|-------------------|-------------------|---------------------|-------------------|
| Average age of Water/Sewer vehicles (in years) | 6.20 | 7.20 | 6.50 | 7.50 |
| Number of Water/Sewer vehicles in motor pool | 179 | 179 | 184 | 184 |
| Number of Water/Sewer vehicles over 10 yrs old | 27 | 53 | 50 | 61 |
| Total replacement value of motor pool assets in Fund 409 (in millions) | 10.20 | 10.20 | 12.00 | 12.00 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Capital Outlay | 1,773,465 | 3,004,000 | 3,205,700 | 1,511,100 | 121,400 | 1,632,500 | (45.7%) |
| Net Operating Budget | 1,773,465 | 3,004,000 | 3,205,700 | 1,511,100 | 121,400 | 1,632,500 | (45.7%) |
| Trans to 408 Water/Sewer Fd | 4,800 | - | - | - | - | - | na |
| Trans to 523 Motor Pool Cap | - | 20,500 | 20,500 | 36,800 | - | 36,800 | 79.5% |
| Reserves for Motor Pool Cap | - | 1,808,700 | - | 2,438,300 | - | 2,438,300 | 34.8% |
| Total Budget | 1,778,265 | 4,833,200 | 3,226,200 | 3,986,200 | 121,400 | 4,107,600 | (15.0%) |

Administrative Services Department

Motor Pool Capital Recovery Program Water/Sewer District Motor Pool Capital Recovery Fund (409)

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues | 187,632 | - | 280,000 | - | - | - | na |
| Interest/Misc | 16,246 | 700 | - | - | - | - | (100.0%) |
| Motor Pool Cap Recovery Billing | 973,200 | 964,400 | 964,400 | 1,207,400 | - | 1,207,400 | 25.2% |
| Trans fm 408 Water / Sewer Fd | 1,795,200 | 2,707,300 | 2,887,300 | 690,100 | 121,400 | 811,500 | (70.0%) |
| Carry Forward | 4,600 | 1,160,800 | 1,183,200 | 2,088,700 | - | 2,088,700 | 79.9% |
| Total Funding | 2,976,879 | 4,833,200 | 5,314,900 | 3,986,200 | 121,400 | 4,107,600 | (15.0%) |

Notes:

The Motor Pool Capital Recovery program was restarted in FY 2016. All vehicle purchases for the Water/Sewer Operations Fund 408 have been transferred into this Motor Pool Capital Fund (409) to add clarity and improve accountability over these important operational assets.

Forecast FY 2017:

Miscellaneous Revenue includes insurance proceeds in the amount of \$9,500 and \$270,500 in auction proceeds. In April 2017, many old vehicles were auctioned off and the proceeds of \$270,500 will be used to fund replacement vehicle purchases.

Current FY 2018:

The Motor Pool Capital Recovery Billings (revenue) in the amount of \$1,207,400 represent motor pool capital recovery charges assessed to the water and wastewater enterprise fund for the purchase of (future) replacement vehicles and heavy equipment.

Fleet in cooperation with the Public Utilities Department decided on which vehicles to replace in FY 2018. Funding for these replacements will come from the following sources:

\$ 270,500 Auction proceeds received in FY 2017

\$ 9,500 Insurance Proceed

\$ 541,000 MP capital recovery charges collected in FY 2016 - FY 2017 for vehicles that were disposed of or replaced in FY 2017

\$ 690,100 Water and Sewer Operating Fund 408 transfer

\$1,511,100 Total amount for vehicle replacement

In addition, \$121,400 in new (expanded) vehicles were requested from Public Utilities. The funding for the new vehicles have been transferred into the Motor Pool Capital Fund 409 from the County Water and Sewer District Operating Fund (408).

An administrative charge was assessed on each vehicle to offset the operating cost in the General Governmental Motor Pool Fund 523 to administer the program. Starting in FY 2019, interest earnings will be used to offset the administrative charge.

Administrative Services Department

**Motor Pool Capital Recovery Program
Solid Waste Motor Pool Capital Recovery Fund (472)**

Mission Statement

Provide cost-effective life cycle replacement of Solid Waste Motor Pool vehicles and heavy equipment through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers; Water/Sewer Motor Pool fund 409; EMS Motor Pool fund 491; and the General Governmental Motor Pool replacement program is in fund 523.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Motor Pool Capital Program | - | 558,000 | 558,000 | - |
| As determined by Fleet, the purchase of new and replacement Solid Waste vehicles and heavy equipment financed by charging the Solid Waste division an annual replacement charge based upon the estimated life of the vehicle and heavy equipment. | | | | |
| Current Level of Service Budget | - | 558,000 | 558,000 | - |
| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
| New vehicles (3) for Solid Waste Division | - | 100,400 | 100,400 | - |
| Vehicles are needed for the following positions; Field Supervisor at the Scalehouse, Recycling Specialist for Waste Reduction program, and Ops Analyst for Education & Compliance. | | | | |
| Expanded Services Budget | - | 100,400 | 100,400 | - |
| Total Adopted Budget | - | 658,400 | 658,400 | - |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|--|-------------------|-------------------|---------------------|-------------------|
| Average age of Solid Waste vehicles (in years) | 5.50 | 6.50 | 6.00 | 7.00 |
| Number of Solid Waste vehicles in motor pool | 22 | 22 | 24 | 24 |
| Number of Solid Waste vehicles over 10 yrs old | 1 | 7 | 7 | 9 |
| Total replacement value of motor pool assets in Fund 472 (in millions) | 1.10 | 1.10 | 1.40 | 1.40 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Capital Outlay | 219,592 | 165,000 | 185,400 | 277,400 | 100,400 | 377,800 | 129.0% |
| Net Operating Budget | 219,592 | 165,000 | 185,400 | 277,400 | 100,400 | 377,800 | 129.0% |
| Trans to 523 Motor Pool Cap | - | 2,700 | 2,700 | 4,800 | - | 4,800 | 77.8% |
| Reserves for Motor Pool Cap | - | 178,900 | - | 275,800 | - | 275,800 | 54.2% |
| Total Budget | 219,592 | 346,600 | 188,100 | 558,000 | 100,400 | 658,400 | 90.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

**Motor Pool Capital Recovery Program
Solid Waste Motor Pool Capital Recovery Fund (472)**

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues | 54,600 | - | 53,400 | - | - | - | na |
| Interest/Misc | 1,867 | 100 | - | - | - | - | (100.0%) |
| Motor Pool Cap Recovery Billing | 79,900 | 113,500 | 113,500 | 151,800 | - | 151,800 | 33.7% |
| Trans fm 470 Solid Waste Fd | 240,000 | 98,500 | 98,500 | 173,900 | 63,000 | 236,900 | 140.5% |
| Trans fm 473 Mand Collct Fd | - | - | - | - | 37,400 | 37,400 | na |
| Carry Forward | - | 134,500 | 155,000 | 232,300 | - | 232,300 | 72.7% |
| Total Funding | 376,367 | 346,600 | 420,400 | 558,000 | 100,400 | 658,400 | 90.0% |

Notes:

The Motor Pool Capital Recovery program was restarted in FY 2016. All vehicle purchases for the Solid Waste Funds (470/473) have been transferred into this Motor Pool Capital Fund (472) to add clarity and improve accountability over these important operational assets.

Forecast FY 2017:

Miscellaneous Revenues in the amount of \$53,400 are from an April 2017 auction, where many old vehicles were auctioned off and the proceeds will be used to fund replacement vehicle purchases.

Current FY 2018:

The Motor Pool Capital Recovery Billings (revenue) in the amount of \$151,800 represent motor pool capital recovery charges assessed to the solid waste enterprise fund for the purchase of (future) replacement vehicles and heavy equipment.

Fleet in cooperation with the Public Utilities Department decided on which vehicles to replace in FY 2018. Funding for these replacements will come from the following sources:

\$ 53,400 Auction proceeds received in FY 2017.

\$ 50,100 MP capital recovery charges collected in FY 2016 and FY 2017 for vehicles that were disposed of or replaced in FY 2017.

\$173,900 Solid Waste Operating Fund 470 transfer.

\$277,400 Total amount for replacement vehicles.

In addition, \$100,400 in new (expanded) vehicles were requested from Solid Waste. The funding for the new vehicles have been transferred into the Motor Pool Capital Fund 472 from the Solid Waste Operating Fund (470) in the amount of \$63,000 and \$37,400 from the Mandatory Collection Fund (473).

An administrative charge was assessed on each vehicle to offset the operating cost in the General Governmental Motor Pool Fund 523 to administer the program. Starting in FY 2019, interest earnings will be used to offset the administrative charge.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

**Motor Pool Capital Recovery Program
EMS Motor Pool Capital Recovery Fund (491)**

Mission Statement

Provide cost-effective life cycle replacement of Emergency Medical Services Motor Pool vehicles and ambulances through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers; Water/Sewer Motor Pool fund 409; Solid Waste Motor Pool fund 472; and the General Governmental Motor Pool replacement program is in fund 523.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Motor Pool Capital Program | - | 3,194,900 | 3,194,900 | - |
| As determined by Fleet, the replacement of Emergency Medical Services (EMS) vehicles and ambulances financed by charging EMS an annual replacement charge based upon the estimated life of the vehicle and ambulances. | | | | |
| Current Level of Service Budget | - | 3,194,900 | 3,194,900 | - |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|--|-------------------|-------------------|---------------------|-------------------|
| Average age of motor pool ambulances (in years) | 6.10 | 7.10 | 7.10 | 8.10 |
| Average age of other EMS vehicles (in years) | 6.35 | 7.35 | 6.90 | 7.90 |
| Number of ambulances in motor pool | 42 | 42 | 42 | 42 |
| Number of ambulances over 10 yrs old | 5 | 9 | 9 | 18 |
| Number of other EMS vehicles in motor pool | 16 | 16 | 17 | 17 |
| Number of other EMS vehicles over 10 yrs old | 4 | 6 | 4 | 6 |
| Total replacement value of motor pool assets in Fund 491 (in millions) | 11.90 | 11.90 | 11.90 | 11.90 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Capital Outlay | - | 1,100,000 | 2,246,000 | 950,000 | - | 950,000 | (13.6%) |
| Net Operating Budget | - | 1,100,000 | 2,246,000 | 950,000 | - | 950,000 | (13.6%) |
| Trans to 523 Motor Pool Cap | - | 6,900 | 6,900 | 12,400 | - | 12,400 | 79.7% |
| Reserves for Motor Pool Cap | - | 1,104,000 | - | 2,232,500 | - | 2,232,500 | 102.2% |
| Total Budget | - | 2,210,900 | 2,252,900 | 3,194,900 | - | 3,194,900 | 44.5% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues | 19,152 | - | 28,600 | - | - | - | na |
| Motor Pool Cap Recovery Billing | 125,000 | 1,110,900 | 1,110,900 | 1,277,100 | - | 1,277,100 | 15.0% |
| Trans fm 490 EMS Fd | 1,140,000 | 955,800 | 955,800 | 785,200 | - | 785,200 | (17.8%) |
| Carry Forward | 6,000 | 144,200 | 1,290,200 | 1,132,600 | - | 1,132,600 | 685.4% |
| Total Funding | 1,290,152 | 2,210,900 | 3,385,500 | 3,194,900 | - | 3,194,900 | 44.5% |

Notes:

All vehicle purchases for the Emergency Medical Services Fund 490 have been transferred into this Motor Pool Capital Fund (491) to add clarity and improve accountability over these important operational assets. The motor pool capital recovery program was restarted in FY 2016, however, for EMS, it was implemented in FY 2017.

Administrative Services Department

**Motor Pool Capital Recovery Program
EMS Motor Pool Capital Recovery Fund (491)**

Forecast FY 2017:

Miscellaneous Revenue in the amount of \$28,600 are from an April 2017 auction, where many old vehicles and ambulances were auctioned off and the proceeds will be used in FY 2018 to fund replacement vehicle purchases.

Current FY 2018:

The Motor Pool Capital Recovery Billings (revenue) in the amount of \$1,277,100 represent motor pool capital recovery charges assessed to the Emergency Medical Services enterprise fund for the purchase of (future) replacement vehicles and ambulances.

Fleet in cooperation with Emergency Medical Services decided on which vehicles to replace in FY 2018. Funding for these replacements will come from the following sources:

\$ 28,600 Auction proceeds received in FY 2017.

\$136,200 MP capital recovery charges collected in FY 2017 for vehicles that were disposed of or replaced in FY 2017.

\$785,200 Emergency Medical Services Fund 490 transfer.

\$950,000 Total amount to refurbishment/remounting of five (5) ambulances.

An administrative charge was assessed on each vehicle to offset the operating cost in the General Governmental Motor Pool Fund 523 to administer the program. Starting in FY 2019, interest earnings will be used to offset the administrative cost.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

Human Resources Division

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 1,267,752 | 1,457,100 | 1,347,600 | 1,535,600 | - | 1,535,600 | 5.4% |
| Operating Expense | 283,245 | 704,900 | 524,600 | 606,100 | - | 606,100 | (14.0%) |
| Capital Outlay | 2,282 | 6,500 | 6,500 | 10,100 | - | 10,100 | 55.4% |
| Net Operating Budget | 1,553,279 | 2,168,500 | 1,878,700 | 2,151,800 | - | 2,151,800 | (0.8%) |
| Total Budget | 1,553,279 | 2,168,500 | 1,878,700 | 2,151,800 | - | 2,151,800 | (0.8%) |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Human Resources - General Fund (001) | 1,553,279 | 2,168,500 | 1,878,700 | 2,151,800 | - | 2,151,800 | (0.8%) |
| Total Net Budget | 1,553,279 | 2,168,500 | 1,878,700 | 2,151,800 | - | 2,151,800 | (0.8%) |
| Total Transfers and Reserves | - | - | - | - | - | - | na |
| Total Budget | 1,553,279 | 2,168,500 | 1,878,700 | 2,151,800 | - | 2,151,800 | (0.8%) |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services | 1,182 | - | 200 | - | - | - | na |
| Net Cost General Fund | 1,488,939 | 1,889,100 | 1,599,100 | 1,947,600 | - | 1,947,600 | 3.1% |
| Net Cost Community Development | (142) | - | - | - | - | - | na |
| Trans fm 111 MSTD Gen Fd | - | 34,000 | 34,000 | 34,000 | - | 34,000 | 0.0% |
| Trans fm 113 Comm Dev Fd | 63,300 | 129,000 | 129,000 | 94,900 | - | 94,900 | (26.4%) |
| Trans fm 131 Dev Serv Fd | - | 9,400 | 9,400 | 9,000 | - | 9,000 | (4.3%) |
| Trans fm 408 Water / Sewer Fd | - | 107,000 | 107,000 | 66,300 | - | 66,300 | (38.0%) |
| Total Funding | 1,553,279 | 2,168,500 | 1,878,700 | 2,151,800 | - | 2,151,800 | (0.8%) |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Human Resources - General Fund (001) | 15.00 | 17.00 | 17.00 | 17.00 | - | 17.00 | 0.0% |
| Total FTE | 15.00 | 17.00 | 17.00 | 17.00 | - | 17.00 | 0.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

**Human Resources Division
Human Resources - General Fund (001)**

Mission Statement

To provide quality strategic Human Resources leadership and technical expertise to both the internal and external customers of the Collier County Board of County Commissioners that “Exceeds the Expectations” of our customers, supports the wellness of our employees, and demonstrates unquestionable ethical values.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Administration | 2.00 | 477,602 | - | 477,602 |
| Plan, organize and direct the activities, staff and resources of the Human Resources services. Oversee all operations within the Division, as well as ensure adherence to best practice Human Resources Management standards. | | | | |
| Employee Relations | 2.00 | 179,163 | 134,300 | 44,863 |
| Provide Human Resource services to our employees that balance employee advocacy, meet all legal obligations and support County objectives. | | | | |
| Recruitment | 3.00 | 244,047 | 69,900 | 174,147 |
| Develop strategies designed to identify qualified candidates through various recruiting tools, post vacant positions, negotiate wage rates and other terms and conditions of employment with candidates, and complete necessary post-offer processes for newly hired associates. | | | | |
| Operations | 4.00 | 362,403 | - | 362,403 |
| Provide support to Human Resource functions as well as County operational needs, including processing employment transactions, management of temporary staff, maintaining employee personnel files, responding to public information requests, Equal Employment Opportunity (EEO) compliance and reporting, and administering the Family Medical Leave Act (FMLA) and other leaves of absence. | | | | |
| Career Development and Employee Retention | 3.00 | 533,160 | - | 533,160 |
| Provide the right training programs, at the right time, in the right place to meet all of our employees’ needs, to continue the professional growth and development of staff, to assist in preparing current employees for future organizational opportunities, and provide guidance for succession planning. | | | | |
| Employee Compensation and Classification | 3.00 | 355,425 | - | 355,425 |
| Design, communicate, implement and administer an integrated, comprehensive approach to compensation that is a tool for management to attract and retain employees, and to drive performance that exceeds our customers’ expectations. | | | | |
| Current Level of Service Budget | 17.00 | 2,151,800 | 204,200 | 1,947,600 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|--|---------------------------|---------------------------|-----------------------------|---------------------------|
| Cost per hour for County-sponsored training | 10.55 | 13.50 | 14.83 | 14.00 |
| Number of classifications in approved pay plan | 334 | 350 | 331 | 340 |
| Number of days to fill positions | 53 | 62 | 61 | 62 |
| Percent of external new hires here at one year of employment | 86.05 | 87.00 | 77.30 | 78.00 |
| Percent of positions filled internally vs. externally | 57.80 | 55.00 | 57.90 | 58.00 |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

**Human Resources Division
Human Resources - General Fund (001)**

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 1,267,752 | 1,457,100 | 1,347,600 | 1,535,600 | - | 1,535,600 | 5.4% |
| Operating Expense | 283,245 | 704,900 | 524,600 | 606,100 | - | 606,100 | (14.0%) |
| Capital Outlay | 2,282 | 6,500 | 6,500 | 10,100 | - | 10,100 | 55.4% |
| Net Operating Budget | 1,553,279 | 2,168,500 | 1,878,700 | 2,151,800 | - | 2,151,800 | (0.8%) |
| Total Budget | 1,553,279 | 2,168,500 | 1,878,700 | 2,151,800 | - | 2,151,800 | (0.8%) |
| Total FTE | 15.00 | 17.00 | 17.00 | 17.00 | - | 17.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services | 1,182 | - | 200 | - | - | - | na |
| Net Cost General Fund | 1,488,939 | 1,889,100 | 1,599,100 | 1,947,600 | - | 1,947,600 | 3.1% |
| Net Cost Community Development | (142) | - | - | - | - | - | na |
| Trans fm 111 MSTD Gen Fd | - | 34,000 | 34,000 | 34,000 | - | 34,000 | 0.0% |
| Trans fm 113 Comm Dev Fd | 63,300 | 129,000 | 129,000 | 94,900 | - | 94,900 | (26.4%) |
| Trans fm 131 Dev Serv Fd | - | 9,400 | 9,400 | 9,000 | - | 9,000 | (4.3%) |
| Trans fm 408 Water / Sewer Fd | - | 107,000 | 107,000 | 66,300 | - | 66,300 | (38.0%) |
| Total Funding | 1,553,279 | 2,168,500 | 1,878,700 | 2,151,800 | - | 2,151,800 | (0.8%) |

Notes:

The Division of Human Resources (HR) is comprised of a number of organizational components which include Administration, Compensation, Labor and Employee Relations, Operations, Recruitment and Training & Development. Each specialized area provides a variety of services to the County's constituency as well as to the County's employee population. This is accomplished by supporting the organization with team building efforts in the areas of employee recognition, retention, motivation, training and development.

HR employees provide targeted training to support ongoing organizational changes throughout the County, as well as offering education to new team members and supervisors. These activities, offered both through instructor-led classroom training sessions along the recently added web-based learning, branded as Collier University, enhance the skills that individuals need to be high performers in the workplace, as well as develop new abilities that prepare them for future opportunities within Collier County.

The Compensation section continues to conduct an agency-wide pay and classification study annually, reviewing all non-bargaining unit positions in the organization. The section surveyed benchmark positions in the agency against the external market in December 2016 and January 2017, and conducted a pay and classification study for the EMS and Fire divisions in February 2017.

With the addition of newly-approved FTEs throughout the organization, along with openings resulting from attrition and retirements, employees in Recruitment and On-Boarding worked diligently to help with the selection of new staff to fill the openings. Over 28,600 applications were received for approximately 570 vacancies that occurred in FY2016.

The County's Service Award choice program recognizes actively working team members, as well as those who are retiring from service. Employee recognition continues to be complemented by the Values In Practice (VIP) awards program. It allows employees at all levels of the agency to immediately acknowledge others who live the County's guiding principles of Honesty, Integrity, Service, Accountability, Quality, Respect, Knowledge, Stewardship, Collaboration and Self Initiating/Self Correcting in the workplace.

Forecast FY 2017:

Personal services are forecast under budget as the result of several vacancies; one vacancy is a result of an employee transfer out of Human Resources, and the other vacancy was not filled until mid 2017. Operating Expenses are under budget due to savings in other contractual services and organizational development.

Current FY 2018:

Personal services are showing a slight increase to provide funding for a full year of salary and associated employer-paid benefits for one temporary part time Customer Service Representative, as well as a planned compensation adjustment.

Administrative Services Department

Human Resources Division

Human Resources - General Fund (001)

Operating Expenses support agency-wide programs related to Team initiatives in the Collier Inc. model, including enhancements that will support efforts to more effectively recruit, on-board, develop and train our team members, and plan for succession. The decrease in operating is due to savings in postage, building repair and maintenance, printing/ binding and books/publications.

Capital expenses increased due to the need to purchase replacement desktop and laptop computers.

Revenues:

The transfer from the Community Development Fund (113) is in support of the Human Resources Analyst dedicated to the Growth Management Department.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

Information Technology Division

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 3,968,635 | 4,354,100 | 4,216,200 | 4,572,700 | 245,900 | 4,818,600 | 10.7% |
| Operating Expense | 3,598,603 | 3,691,300 | 3,643,500 | 4,185,900 | - | 4,185,900 | 13.4% |
| Indirect Cost Reimburs | 9,800 | 10,900 | 10,900 | 10,000 | - | 10,000 | (8.3%) |
| Capital Outlay | 315,239 | 1,346,000 | 1,743,300 | 2,015,700 | - | 2,015,700 | 49.8% |
| Net Operating Budget | 7,892,277 | 9,402,300 | 9,613,900 | 10,784,300 | 245,900 | 11,030,200 | 17.3% |
| Trans to 506 IT Capital | - | 571,700 | 571,700 | 512,600 | - | 512,600 | (10.3%) |
| Reserves for Contingencies | - | 324,300 | - | 345,300 | - | 345,300 | 6.5% |
| Reserves for Capital | - | - | - | 369,000 | - | 369,000 | na |
| Reserves for Cash Flow | - | 154,000 | - | 200,000 | - | 200,000 | 29.9% |
| Reserves for Attrition | - | (72,300) | - | (153,700) | - | (153,700) | 112.6% |
| Total Budget | 7,892,277 | 10,380,000 | 10,185,600 | 12,057,500 | 245,900 | 12,303,400 | 18.5% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| 800 MHz Radio System Fund (188) | 1,190,588 | 1,263,300 | 1,220,300 | 1,293,900 | - | 1,293,900 | 2.4% |
| Information Technology Capital (506) | 753,218 | 1,336,000 | 1,793,700 | 1,957,200 | - | 1,957,200 | 46.5% |
| Information Technology Division (505) | 5,948,471 | 6,803,000 | 6,599,900 | 7,533,200 | 245,900 | 7,779,100 | 14.3% |
| Total Net Budget | 7,892,277 | 9,402,300 | 9,613,900 | 10,784,300 | 245,900 | 11,030,200 | 17.3% |
| Total Transfers and Reserves | - | 977,700 | 571,700 | 1,273,200 | - | 1,273,200 | 30.2% |
| Total Budget | 7,892,277 | 10,380,000 | 10,185,600 | 12,057,500 | 245,900 | 12,303,400 | 18.5% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services | 280,212 | 289,700 | 275,000 | 278,900 | - | 278,900 | (3.7%) |
| Miscellaneous Revenues | 150,189 | 133,700 | 135,500 | 135,700 | - | 135,700 | 1.5% |
| Interest/Misc | 20,329 | 9,700 | 8,100 | 10,300 | - | 10,300 | 6.2% |
| Reimb From Other Depts | 6,884,751 | 7,541,300 | 7,711,300 | 8,070,900 | - | 8,070,900 | 7.0% |
| Trans fm 001 Gen Fund | 724,500 | 713,900 | 713,900 | 1,462,600 | - | 1,462,600 | 104.9% |
| Trans fm 107 Imp Fee Admin | - | - | - | 6,700 | - | 6,700 | na |
| Trans fm 109 Pel Bay MSTBU | - | - | - | 5,500 | - | 5,500 | na |
| Trans fm 111 MSTD Gen Fd | - | - | - | 51,700 | - | 51,700 | na |
| Trans fm 113 Comm Dev Fd | - | - | - | 155,000 | - | 155,000 | na |
| Trans fm 114 Pollutn Ctrl Fd | - | - | - | 17,600 | - | 17,600 | na |
| Trans fm 131 Dev Serv Fd | - | - | - | 39,500 | - | 39,500 | na |
| Trans fm 186 Immok Redev Fd | - | - | - | 3,600 | - | 3,600 | na |
| Trans fm 187 Bayshore Redev Fd | - | - | - | 3,700 | - | 3,700 | na |
| Trans fm 194 TDC Prom Fd | - | - | - | 10,900 | - | 10,900 | na |
| Trans fm 198 Museum Fd | - | - | - | 9,100 | - | 9,100 | na |
| Trans fm 408 Water / Sewer Fd | - | - | - | 258,800 | 245,900 | 504,700 | na |
| Trans fm 470 Solid Waste Fd | - | - | - | 43,700 | - | 43,700 | na |
| Trans fm 505 IT Ops | - | 571,700 | 571,700 | 512,600 | - | 512,600 | (10.3%) |
| Trans fm 518 Workers Comp | - | - | - | 12,800 | - | 12,800 | na |
| Trans fm 521 Fleet | - | - | - | 23,700 | - | 23,700 | na |
| Carry Forward | 1,707,200 | 1,243,400 | 1,874,800 | 1,104,700 | - | 1,104,700 | (11.2%) |
| Less 5% Required By Law | - | (123,400) | - | (160,500) | - | (160,500) | 30.1% |
| Total Funding | 9,767,181 | 10,380,000 | 11,290,300 | 12,057,500 | 245,900 | 12,303,400 | 18.5% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

Information Technology Division

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Information Technology Division (505) | 46.00 | 46.00 | 46.00 | 46.00 | 2.00 | 48.00 | 4.3% |
| Total FTE | 46.00 | 46.00 | 46.00 | 46.00 | 2.00 | 48.00 | 4.3% |

Administrative Services Department

Information Technology Division Information Technology Division (505)

Mission Statement

To provide efficient, reliable, secure customer oriented information technology services for Collier County Government which include the agency's data network, telephone system, multi-agency public safety radio system and the management of all related assets, software applications and data. To ensure data integrity, system security, and compliance with all federal, state, and local statutes and regulations.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration/Overhead | 5.00 | 669,300 | 5,283,600 | -4,614,300 |
| Coordinates agency strategy for IT, telecommunications, and 800 MHz Radio with customer groups. Performs administrative work in support of division and agency business processes including payroll, invoicing, and payables. Defines policies necessary to protect the County's information assets and to comply with applicable statutes and standards. With customer groups, recommend and implement business continuity measures based on risk assessments. | | | | |
| IT Service Desk | 9.00 | 799,000 | - | 799,000 |
| The I.T. Service Desk is the first point of contact for the Information Technology Division. The I.T. Service Desk provides frontline support for over 2,000 desktop computers, 3,000 PBX extensions, 800 i-devices and maintains inventory control of technology related equipment and assets. | | | | |
| Applications | 12.00 | 1,402,264 | 2,023,900 | -621,636 |
| The I.T. Applications Team provides services involved in the acquisition, implementation, and support of dedicated and network connectivity projects. | | | | |
| Development | 10.00 | 1,115,600 | - | 1,115,600 |
| Provides SQL Server database administration and support, administration and support of the agency's geographic information system (GIS), administration and support for the agency's SharePoint environment, programming support for the agency's SAP environment primarily focused on Risk and Human Resources to include integration of data among disparate systems, supporting agency application initiatives and applications, providing in-house programming support for internal IT functions, and providing extended support for dedicated customer applications. | | | | |
| Operations | 10.00 | 3,547,036 | - | 3,547,036 |
| Provides customer support for computer users and telephone system users and their equipment. Operates, secures, maintains, and improves the agency's infrastructure for email, data communications, voice communications, application servers, data storage and backup. Manages the inventory of the agency's technology assets. | | | | |
| Reserves/Transfers | - | 708,500 | 934,200 | -225,700 |
| Current Level of Service Budget | 46.00 | 8,241,700 | 8,241,700 | - |
| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
| Network Administrator (2) | 2.00 | 190,900 | 190,900 | - |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

**Information Technology Division
Information Technology Division (505)**

| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| IT is requesting two additional Network Administrator positions. The Public Utilities Department (PUD) makes extensive use of the agency's communications network to interconnect their plants and to communicate with their extensive field infrastructure. PUD has a 7x24x365 operations. PUD has requested that the Information Technology Division (IT) provide two additional Network Administrators to support the network data communications and to provide 7x24x365 on call support. This request excludes business application, database and GIS after hours support. PUD has agreed to fully fund the cost of these additional resources. | | | | |
| IT Service Desk Service Enhancement | - | 55,000 | 55,000 | - |
| IT is requesting additional resources to provide 24x7x365 on-call funding for the IT Service Desk. After hours calls will be routed to an on-call IT Service Desk (ITSD) employee who will perform initial troubleshooting and resolve the issue if possible. If the issue is network related ITSD will escalate the call to the on-call Network Administrator. The additional Network Administrators will work a modified work schedule that includes the weekend as part of their normal work week. This schedule will reduce response times in the event of a network issue. The Public Utilities Department (PUD) makes extensive use of this service and has agreed to fully fund the cost of these additional resources. | | | | |
| Expanded Services Budget | 2.00 | 245,900 | 245,900 | - |
| Total Adopted Budget | 48.00 | 8,487,600 | 8,487,600 | - |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|-------------------------------------|---------------------------|---------------------------|-----------------------------|---------------------------|
| QA/QC (Scale 5 Best 1 Worst) | 4.67 | - | 4.72 | 4.72 |
| Spot Resolution % | 75 | 70 | 75 | 75 |
| Total Enterprise Incidents | 129 | 77 | 130 | 130 |
| Total Work Orders Processed | 12,373 | 12,000 | 12,500 | 12,500 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 3,968,635 | 4,354,100 | 4,216,200 | 4,572,700 | 245,900 | 4,818,600 | 10.7% |
| Operating Expense | 1,966,754 | 2,438,900 | 2,323,700 | 2,899,700 | - | 2,899,700 | 18.9% |
| Capital Outlay | 13,082 | 10,000 | 60,000 | 60,800 | - | 60,800 | 508.0% |
| Net Operating Budget | 5,948,471 | 6,803,000 | 6,599,900 | 7,533,200 | 245,900 | 7,779,100 | 14.3% |
| Trans to 506 IT Capital | - | 571,700 | 571,700 | 512,600 | - | 512,600 | (10.3%) |
| Reserves for Contingencies | - | 324,300 | - | 149,600 | - | 149,600 | (53.9%) |
| Reserves for Cash Flow | - | 154,000 | - | 200,000 | - | 200,000 | 29.9% |
| Reserves for Attrition | - | (72,300) | - | (153,700) | - | (153,700) | 112.6% |
| Total Budget | 5,948,471 | 7,780,700 | 7,171,600 | 8,241,700 | 245,900 | 8,487,600 | 9.1% |
| Total FTE | 46.00 | 46.00 | 46.00 | 46.00 | 2.00 | 48.00 | 4.3% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

**Information Technology Division
Information Technology Division (505)**

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues | 703 | - | - | - | - | - | na |
| Interest/Misc | 13,359 | 6,000 | 5,600 | 6,000 | - | 6,000 | 0.0% |
| Reimb From Other Depts | 6,076,784 | 6,703,000 | 6,878,100 | 7,307,500 | - | 7,307,500 | 9.0% |
| Trans fm 408 Water / Sewer Fd | - | - | - | - | 245,900 | 245,900 | na |
| Carry Forward | 1,175,200 | 1,173,700 | 1,317,600 | 1,029,700 | - | 1,029,700 | (12.3%) |
| Less 5% Required By Law | - | (102,000) | - | (101,500) | - | (101,500) | (0.5%) |
| Total Funding | 7,266,045 | 7,780,700 | 8,201,300 | 8,241,700 | 245,900 | 8,487,600 | 9.1% |

Notes:

The IT Division operates under an internal service philosophy. BCC Divisions and outside agencies budget IT service costs based on their service demand. Shared IT services are funded through consumption based unit costs. Specialty professional services for each Division are funded directly. This methodology was developed in direct partnership with the business users of IT services by direction of the Information Technology Executive Committee (ITEC) which governs agency IT policies. IT funding policies balance the service demands of our various businesses (type of services offered and service levels) with agency financial constraints.

Forecast FY 2017:

Decrease in Personal is due to two vacancies.

Increase in Capital is due to the purchase of computers and operating equipment.

Current FY 2018:

Personal Services increased due to the addition of two Network Administrators requested by Public Utilities to support the network data communication and to provide 7x24x365 on call support both to be supported by Public Utilities.

Operating Expenses have increased due to other contractual services, fleet maintenance charges and cellular telephone charges.

Capital Outlay increased due to the need to purchase network test equipment.

Revenues:

Charges to the various departments within the County are consistent with desired/requested service levels and expectations.

Administrative Services Department

**Information Technology Division
800 MHz Radio System Fund (188)**

Mission Statement

To provide funding for operational costs of the 800 MHz Inter-government Radio System, which provides interoperable radio service to thirty-seven (37) public safety and general government agencies operating 4,500 radios. Assure radio system availability is greater than 98% of the time.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| 800 MHz Radio System Maintenance | - | 1,293,900 | 1,293,900 | - |
| To provide operational costs of the 800 MHz system including monthly utility costs and lease payments for tower sites, as well as periodic maintenance of on-site components. | | | | |
| Current Level of Service Budget | - | 1,293,900 | 1,293,900 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 1,180,788 | 1,252,400 | 1,209,400 | 1,283,900 | - | 1,283,900 | 2.5% |
| Indirect Cost Reimburs | 9,800 | 10,900 | 10,900 | 10,000 | - | 10,000 | (8.3%) |
| Net Operating Budget | 1,190,588 | 1,263,300 | 1,220,300 | 1,293,900 | - | 1,293,900 | 2.4% |
| Total Budget | 1,190,588 | 1,263,300 | 1,220,300 | 1,293,900 | - | 1,293,900 | 2.4% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services | 280,212 | 289,700 | 275,000 | 278,900 | - | 278,900 | (3.7%) |
| Miscellaneous Revenues | 149,486 | 133,700 | 135,500 | 135,700 | - | 135,700 | 1.5% |
| Interest/Misc | 905 | 200 | 400 | 800 | - | 800 | 300.0% |
| Reimb From Other Depts | 140,567 | 130,100 | 125,000 | 120,000 | - | 120,000 | (7.8%) |
| Trans fm 001 Gen Fund | 673,500 | 663,900 | 663,900 | 712,600 | - | 712,600 | 7.3% |
| Carry Forward | 39,200 | 66,900 | 93,200 | 72,700 | - | 72,700 | 8.7% |
| Less 5% Required By Law | - | (21,200) | - | (26,800) | - | (26,800) | 26.4% |
| Total Funding | 1,283,871 | 1,263,300 | 1,293,000 | 1,293,900 | - | 1,293,900 | 2.4% |

Forecast FY 2017:

Operating expenses are projected to be slightly under budget for FY 17 due to savings in communication equipment.

Operating revenues (charges for services and miscellaneous revenues) are anticipated to be less than projected due to reductions in the moving traffic violation surcharge. Traffic violation revenue has not returned to the level collected prior to the economic slowdown. As agencies purchase new radios, there is a reduction in maintenance expenses (new equipment is under warranty) and corresponding reimbursement from the agencies to the radio system fund.

Current FY 2018:

Operating expenses increase due to annual escalators in agreements for leases and equipment maintenance. Minor decrease in equipment repair costs as new equipment is brought on line.

Revenues:

Charges for service include \$33,900 in charges for radio maintenance provided to non BCC customers and \$245,000 in proceeds from a \$12.50 surcharge on moving traffic violation fines. Miscellaneous revenue consists of income from radio tower lease agreements, reimbursements from divisions for radio equipment maintenance expenses and minor operating equipment such as batteries that are purchased in bulk and provided to customers on an as needed basis. As agencies purchase new radios, there is a reduction in maintenance expenses (new equipment is under warranty) and corresponding reimbursement from the agencies to the radio system fund.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

**Information Technology Division
Information Technology Capital (506)**

Mission Statement

To fund the replacement and or enhancements of existing IT capital infrastructure and computers and to fund the infrastructure to accommodate new requirements and services.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| IT Capital Program | - | 2,521,900 | 2,521,900 | - |
| Current Level of Service Budget | - | 2,521,900 | 2,521,900 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | 451,061 | - | 110,400 | 2,300 | - | 2,300 | na |
| Capital Outlay | 302,157 | 1,336,000 | 1,683,300 | 1,954,900 | - | 1,954,900 | 46.3% |
| Net Operating Budget | 753,218 | 1,336,000 | 1,793,700 | 1,957,200 | - | 1,957,200 | 46.5% |
| Reserves for Contingencies | - | - | - | 195,700 | - | 195,700 | na |
| Reserves for Capital | - | - | - | 369,000 | - | 369,000 | na |
| Total Budget | 753,218 | 1,336,000 | 1,793,700 | 2,521,900 | - | 2,521,900 | 88.8% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc | 6,065 | 3,500 | 2,100 | 3,500 | - | 3,500 | 0.0% |
| Reimb From Other Depts | 667,400 | 708,200 | 708,200 | 643,400 | - | 643,400 | (9.1%) |
| Trans fm 001 Gen Fund | 51,000 | 50,000 | 50,000 | 750,000 | - | 750,000 | 1,400.0% |
| Trans fm 107 Imp Fee Admin | - | - | - | 6,700 | - | 6,700 | na |
| Trans fm 109 Pel Bay MSTBU | - | - | - | 5,500 | - | 5,500 | na |
| Trans fm 111 MSTD Gen Fd | - | - | - | 51,700 | - | 51,700 | na |
| Trans fm 113 Comm Dev Fd | - | - | - | 155,000 | - | 155,000 | na |
| Trans fm 114 Pollutn Ctrl Fd | - | - | - | 17,600 | - | 17,600 | na |
| Trans fm 131 Dev Serv Fd | - | - | - | 39,500 | - | 39,500 | na |
| Trans fm 186 Immok Redev Fd | - | - | - | 3,600 | - | 3,600 | na |
| Trans fm 187 Bayshore Redev Fd | - | - | - | 3,700 | - | 3,700 | na |
| Trans fm 194 TDC Prom Fd | - | - | - | 10,900 | - | 10,900 | na |
| Trans fm 198 Museum Fd | - | - | - | 9,100 | - | 9,100 | na |
| Trans fm 408 Water / Sewer Fd | - | - | - | 258,800 | - | 258,800 | na |
| Trans fm 470 Solid Waste Fd | - | - | - | 43,700 | - | 43,700 | na |
| Trans fm 505 IT Ops | - | 571,700 | 571,700 | 512,600 | - | 512,600 | (10.3%) |
| Trans fm 518 Workers Comp | - | - | - | 12,800 | - | 12,800 | na |
| Trans fm 521 Fleet | - | - | - | 23,700 | - | 23,700 | na |
| Carry Forward | 492,800 | 2,800 | 464,000 | 2,300 | - | 2,300 | (17.9%) |
| Less 5% Required By Law | - | (200) | - | (32,200) | - | (32,200) | 16,000.0% |
| Total Funding | 1,217,265 | 1,336,000 | 1,796,000 | 2,521,900 | - | 2,521,900 | 88.8% |

Forecast FY 2017:

The IT Division has the following projects underway:

- \$94,700 PC Replacement
- \$50,000 County Manager Initiatives
- \$1,191,300 IT Infrastructure
- \$1,336,000 Total Projects

The increase in Forecast is due to funds rolling over from FY 2016.

Administrative Services Department

**Information Technology Division
Information Technology Capital (506)**

Current FY 2018:

Capital expenses include provisions in the amount \$243,700 for conduit installation such as fiber optic relocations and repairs, \$101,200 break/fix PC replacement, \$810,000 IT infrastructure which includes data backup, new and upgrade core switches and firewalls, \$750,000 business continuity which includes VMWare operations, data storage and UCS VM hosts; and \$50,000 for County Manager initiatives. Total Projects \$1,954,900.

Revenues:

Agency computer users will be charged \$50 per computer for break/fix PC replacements. An additional \$250 per computer will be assessed to fund the infrastructure and replacement and additional capacity infrastructure equipment and software.

The increase to the capital assessment to divisions is intended to maintain obsolete equipment and provide additional capacity. A transfer from multiple funds has been appropriated to assist in meeting the increased demand for IT infrastructure services.

The General Fund transfer is established at \$750,000 to support capital needs of those departments and agencies directly budgeted in the General Fund.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

Procurement Services Division

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 1,510,138 | 1,582,000 | 1,535,500 | 1,723,000 | - | 1,723,000 | 8.9% |
| Operating Expense | 107,620 | 209,200 | 203,200 | 214,100 | - | 214,100 | 2.3% |
| Capital Outlay | 9,815 | 15,000 | 15,000 | - | - | - | (100.0%) |
| Net Operating Budget | 1,627,572 | 1,806,200 | 1,753,700 | 1,937,100 | - | 1,937,100 | 7.2% |
| Total Budget | 1,627,572 | 1,806,200 | 1,753,700 | 1,937,100 | - | 1,937,100 | 7.2% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Purchasing Division (001) | 1,627,572 | 1,806,200 | 1,753,700 | 1,937,100 | - | 1,937,100 | 7.2% |
| Total Net Budget | 1,627,572 | 1,806,200 | 1,753,700 | 1,937,100 | - | 1,937,100 | 7.2% |
| Total Transfers and Reserves | - | - | - | - | - | - | na |
| Total Budget | 1,627,572 | 1,806,200 | 1,753,700 | 1,937,100 | - | 1,937,100 | 7.2% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services | 209 | - | 400 | - | - | - | na |
| Miscellaneous Revenues | 119,905 | 55,100 | 156,400 | 30,000 | - | 30,000 | (45.6%) |
| Net Cost General Fund | 1,507,459 | 1,751,100 | 1,596,900 | 1,907,100 | - | 1,907,100 | 8.9% |
| Total Funding | 1,627,572 | 1,806,200 | 1,753,700 | 1,937,100 | - | 1,937,100 | 7.2% |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Purchasing Division (001) | 19.00 | 19.00 | 19.00 | 19.00 | - | 19.00 | 0.0% |
| Total FTE | 19.00 | 19.00 | 19.00 | 19.00 | - | 19.00 | 0.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

**Procurement Services Division
Purchasing Division (001)**

Mission Statement

To promote, plan, and provide competitive and consistent procurement support services that assist divisions in obtaining their goals in serving the community.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Divisional Administration/Overhead | 2.00 | 264,876 | - | 264,876 |
| Procurement Support Services | 13.00 | 1,309,494 | 30,000 | 1,279,494 |
| Prepare, issue and administer formal sealed bid and proposal processes and oversee the management of resultant contracts; negotiate, process, and issue other service related agreements; review and authorize contract modifications and report action to the Board; manage dispute resolution process between vendors/contractors/consultants and division staff; assist in the development and maintenance of acquisition planning and sourcing activities; review and approve executive summaries; provide outreach to vendor community through supporting the County's Online Bidding System, training, and trade fair attendance. | | | | |
| General Operations Support Services | 4.00 | 362,730 | - | 362,730 |
| SAP production, PCard production and support, training and support, mail pick-up and delivery, and surplus property transfer and sales. | | | | |
| Current Level of Service Budget | 19.00 | 1,937,100 | 30,000 | 1,907,100 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|--|---------------------------|---------------------------|-----------------------------|---------------------------|
| Average number of days to complete a solicitation | 159 | 159 | 155 | 140 |
| Average number of days to process a purchase order | 1 | 1 | 1 | 1 |
| Number of contracts issued | 188 | 200 | 250 | 275 |
| Number of protests | 5 | 2 | 4 | 3 |
| Number of purchase orders | 9,151 | 9,151 | 9,151 | 8,650 |
| Number of solicitations | 186 | 190 | 195 | 200 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 1,510,138 | 1,582,000 | 1,535,500 | 1,723,000 | - | 1,723,000 | 8.9% |
| Operating Expense | 107,620 | 209,200 | 203,200 | 214,100 | - | 214,100 | 2.3% |
| Capital Outlay | 9,815 | 15,000 | 15,000 | - | - | - | (100.0%) |
| Net Operating Budget | 1,627,572 | 1,806,200 | 1,753,700 | 1,937,100 | - | 1,937,100 | 7.2% |
| Total Budget | 1,627,572 | 1,806,200 | 1,753,700 | 1,937,100 | - | 1,937,100 | 7.2% |
| Total FTE | 19.00 | 19.00 | 19.00 | 19.00 | - | 19.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services | 209 | - | 400 | - | - | - | na |
| Miscellaneous Revenues | 119,905 | 55,100 | 156,400 | 30,000 | - | 30,000 | (45.6%) |
| Net Cost General Fund | 1,507,459 | 1,751,100 | 1,596,900 | 1,907,100 | - | 1,907,100 | 8.9% |
| Total Funding | 1,627,572 | 1,806,200 | 1,753,700 | 1,937,100 | - | 1,937,100 | 7.2% |

Administrative Services Department

Procurement Services Division

Purchasing Division (001)

Forecast FY 2017:

Personnel Services are projected to be slightly under budget. One (1) Purchasing Technician FTE was transferred back to the Office of Management and Budget and one (1) FTE was transferred in from Facilities Management Division, leaving the FTE count in Procurement Services at 19 FTEs.

Current FY 2018:

Personnel expenses increased due to a job bank position who will perform activities related to the new bid platform and to vacant positions being filled at a higher rate.

Operating expenses increased due to procurement of a new bid platform. Procurement staff will also attend National Institute of Governmental Purchasing (NIGP) training.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

Risk Management Division

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 1,298,374 | 1,276,800 | 1,280,100 | 1,322,000 | - | 1,322,000 | 3.5% |
| Operating Expense | 42,270,258 | 45,585,400 | 43,855,200 | 47,499,500 | - | 47,499,500 | 4.2% |
| Capital Outlay | 13,005 | 5,000 | 4,800 | 2,900 | - | 2,900 | (42.0%) |
| Net Operating Budget | 43,581,637 | 46,867,200 | 45,140,100 | 48,824,400 | - | 48,824,400 | 4.2% |
| Trans to 001 General Fund | 1,276,600 | 1,076,600 | 1,076,600 | 1,076,600 | - | 1,076,600 | 0.0% |
| Trans to 301 Co Wide Cap Fd | - | 450,000 | 450,000 | - | - | - | (100.0%) |
| Trans to 306 Parks Cap Fd | - | 75,000 | 75,000 | - | - | - | (100.0%) |
| Trans to 506 IT Capital | - | - | - | 12,800 | - | 12,800 | na |
| Trans to 523 Motor Pool Cap | - | 34,000 | 34,000 | - | - | - | (100.0%) |
| Reserves for Contingencies | - | 1,123,700 | - | 1,247,700 | - | 1,247,700 | 11.0% |
| Reserves for Insurance | - | 31,988,800 | - | 33,712,600 | - | 33,712,600 | 5.4% |
| Total Budget | 44,858,237 | 81,615,300 | 46,775,700 | 84,874,100 | - | 84,874,100 | 4.0% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Group Health & Life Insurance Fund (517) | 36,343,334 | 38,566,200 | 38,065,200 | 41,032,300 | - | 41,032,300 | 6.4% |
| Property & Casualty Insurance Fund (516) | 5,973,591 | 6,668,500 | 5,579,600 | 6,079,300 | - | 6,079,300 | (8.8%) |
| Worker's Compensation Fund (518) | 1,264,712 | 1,632,500 | 1,495,300 | 1,712,800 | - | 1,712,800 | 4.9% |
| Total Net Budget | 43,581,637 | 46,867,200 | 45,140,100 | 48,824,400 | - | 48,824,400 | 4.2% |
| Total Transfers and Reserves | 1,276,600 | 34,748,100 | 1,635,600 | 36,049,700 | - | 36,049,700 | 3.7% |
| Total Budget | 44,858,237 | 81,615,300 | 46,775,700 | 84,874,100 | - | 84,874,100 | 4.0% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues | 2,055,768 | 100,000 | 374,100 | 300,000 | - | 300,000 | 200.0% |
| Interest/Misc | 415,180 | 191,100 | 217,900 | 192,600 | - | 192,600 | 0.8% |
| Reimb From Other Depts | 1,987 | - | - | - | - | - | na |
| Property & Casualty Billings | 5,945,602 | 6,553,000 | 5,826,300 | 6,341,100 | - | 6,341,100 | (3.2%) |
| Group Health Billings | 35,942,539 | 32,239,300 | 34,066,200 | 34,877,300 | - | 34,877,300 | 8.2% |
| Dental Billings | 1,832,512 | 1,708,600 | 1,850,000 | 1,850,000 | - | 1,850,000 | 8.3% |
| Life Insurance Billings | 414,557 | 334,600 | 334,600 | 344,600 | - | 344,600 | 3.0% |
| Short Term Disability Billings | 456,886 | 466,900 | 468,800 | 482,800 | - | 482,800 | 3.4% |
| Long Term Disability Billings | 531,439 | 327,500 | 323,300 | 336,300 | - | 336,300 | 2.7% |
| Workers Comp Billings | 1,468,480 | 1,467,000 | 1,467,000 | 1,675,000 | - | 1,675,000 | 14.2% |
| Carry Forward | 36,187,500 | 38,242,000 | 40,346,600 | 38,499,100 | - | 38,499,100 | 0.7% |
| Less 5% Required By Law | - | (14,700) | - | (24,700) | - | (24,700) | 68.0% |
| Total Funding | 85,252,450 | 81,615,300 | 85,274,800 | 84,874,100 | - | 84,874,100 | 4.0% |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Property & Casualty Insurance Fund (516) | 4.00 | 4.00 | 4.00 | 4.00 | - | 4.00 | 0.0% |
| Group Health & Life Insurance Fund (517) | 7.00 | 7.00 | 7.00 | 7.00 | - | 7.00 | 0.0% |
| Worker's Compensation Fund (518) | 3.00 | 3.00 | 3.00 | 3.00 | - | 3.00 | 0.0% |
| Total FTE | 14.00 | 14.00 | 14.00 | 14.00 | - | 14.00 | 0.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

**Risk Management Division
Property & Casualty Insurance Fund (516)**

Mission Statement

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety, and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Property and Casualty Insurance Program | 3.00 | 7,041,948 | 14,069,400 | -7,027,452 |
| To provide Property and Casualty Insurance, Risk Financing Services, Claims Management, and Loss Control services to County Divisions and Constitutional Agencies pursuant to Florida Statutes Chapter 768.28. | | | | |
| Safety and Loss Control Program | 1.00 | 113,952 | - | 113,952 |
| To develop Occupational Safety and Health Programs to prevent injury and illness to employees arising out of the work environment and to third parties. Standards utilized are in conformance with OSHA standards CFR 1910 and 1928; Florida Department of Transportation Maintenance of Traffic requirements | | | | |
| Reserve for Claims Payment/Contingency | - | 6,913,500 | - | 6,913,500 |
| Current Level of Service Budget | 4.00 | 14,069,400 | 14,069,400 | - |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|--|---------------------------|---------------------------|-----------------------------|---------------------------|
| AVG # Days to Close Auto Physical Damage Claim | 67 | 45 | 47 | 45 |
| AVG # Days to Close Claim | 107 | 100 | 90 | 100 |
| AVG # Days to Close Property Claim | 131 | 100 | 79 | 100 |
| Percentage of Root Cause Analysis Completed | 100 | 100 | 100 | 100 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 346,776 | 352,000 | 352,200 | 365,400 | - | 365,400 | 3.8% |
| Operating Expense | 5,621,151 | 6,311,500 | 5,222,600 | 5,712,800 | - | 5,712,800 | (9.5%) |
| Capital Outlay | 5,664 | 5,000 | 4,800 | 1,100 | - | 1,100 | (78.0%) |
| Net Operating Budget | 5,973,591 | 6,668,500 | 5,579,600 | 6,079,300 | - | 6,079,300 | (8.8%) |
| Trans to 001 General Fund | 276,600 | 1,076,600 | 1,076,600 | 1,076,600 | - | 1,076,600 | 0.0% |
| Trans to 306 Parks Cap Fd | - | 75,000 | 75,000 | - | - | - | (100.0%) |
| Reserves for Contingencies | - | 118,700 | - | 178,900 | - | 178,900 | 50.7% |
| Reserves for Insurance | - | 7,751,300 | - | 6,734,600 | - | 6,734,600 | (13.1%) |
| Total Budget | 6,250,191 | 15,690,100 | 6,731,200 | 14,069,400 | - | 14,069,400 | (10.3%) |
| Total FTE | 4.00 | 4.00 | 4.00 | 4.00 | - | 4.00 | 0.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

**Risk Management Division
Property & Casualty Insurance Fund (516)**

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues | 253,645 | 100,000 | 170,500 | 100,000 | - | 100,000 | 0.0% |
| Interest/Misc | 86,002 | 45,000 | 82,500 | 38,000 | - | 38,000 | (15.6%) |
| Reimb From Other Depts | 1,987 | - | - | - | - | - | na |
| Property & Casualty Billings | 5,945,602 | 6,553,000 | 5,826,300 | 6,341,100 | - | 6,341,100 | (3.2%) |
| Carry Forward | 8,212,000 | 8,999,400 | 8,249,100 | 7,597,200 | - | 7,597,200 | (15.6%) |
| Less 5% Required By Law | - | (7,300) | - | (6,900) | - | (6,900) | (5.5%) |
| Total Funding | 14,499,237 | 15,690,100 | 14,328,400 | 14,069,400 | - | 14,069,400 | (10.3%) |

Forecast FY 2017:

Revenues are forecast to be lower than anticipated due to a favorable property insurance renewal, resulting in reduced billings.

Net Operating Budget is expected to be below the adopted budget due to favorable property and casualty reinsurance renewals.

Current FY 2018:

Personal Services expenditures comply with budget guidance.

Net Operating Budget is down 8.8% due to lower reinsurance and expected claims costs.

A Transfer to the General Fund (001) in the amount of \$1,000,000 is budgeted and results from favorable loss experience. Additionally, a Transfer to the General Fund of \$76,600 is budgeted to fund the management of the certificate of insurance tracking system as an internal control measure to assure the compliance by vendors with contractual insurance requirements. The Fund complies with GASB 10 accounting requirements.

Revenues:

Total Funding is down 10.3% due to reduced carryforward and a reduction in Property and Casualty billings resulting from lower property and casualty insurance rates.

Administrative Services Department

**Risk Management Division
Group Health & Life Insurance Fund (517)**

Mission Statement

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Divisional Administration/Overhead | 2.00 | 397,473 | - | 397,473 |
| Group Health Insurance Program To provide group health insurance benefits to eligible employees and their dependents. | 2.00 | 37,034,768 | 64,215,500 | -27,180,732 |
| Group Disability Insurance Program To provide an income replacement safety net in the form of Short and Long Term Disability Insurance. | - | 805,400 | 819,100 | -13,700 |
| Group Life Insurance Program To provide death protection to employees and their beneficiaries in the form of one times salary life and accidental death protection benefits. | - | 344,600 | 344,600 | - |
| Group Dental Insurance Program To provide dental insurance benefits to eligible employees and their dependents. | - | 1,671,600 | 1,850,000 | -178,400 |
| Wellness Program To identify and educate employees who are at risk for premature illness or chronic health conditions and to promote participation in programs to prevent illness, enhance quality of life, and improve productivity. | 3.00 | 778,459 | - | 778,459 |
| Reserve for Claims Payment/Contingency | - | 26,196,900 | - | 26,196,900 |
| Current Level of Service Budget | 7.00 | 67,229,200 | 67,229,200 | - |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|---|---------------------------|---------------------------|-----------------------------|---------------------------|
| Increase Healthy Bucks Program Attendance | 8,510 | 5,890 | 8,530 | 8,550 |
| Members Exceeding \$25,000 in Claims per 100 Employees | 0.18 | 0.20 | 0.11 | 0.20 |
| Percent of Members Testing Positive for Cotinine | 9.28 | 14.00 | 8.00 | 9.00 |
| Percent of Members who met Select Plan Qualifiers | 96 | 92 | 92 | 92 |
| Percentage of clean claims processed in less than 15 days | 93.13 | 95.00 | 93.00 | 95.00 |
| Percentage of Enrollment in Take Charge Diabetes Program | 50 | 53 | 52 | 52 |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

**Risk Management Division
Group Health & Life Insurance Fund (517)**

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 651,350 | 638,100 | 641,100 | 657,600 | - | 657,600 | 3.1% |
| Operating Expense | 35,686,279 | 37,928,100 | 37,424,100 | 40,372,900 | - | 40,372,900 | 6.4% |
| Capital Outlay | 5,705 | - | - | 1,800 | - | 1,800 | na |
| Net Operating Budget | 36,343,334 | 38,566,200 | 38,065,200 | 41,032,300 | - | 41,032,300 | 6.4% |
| Trans to 301 Co Wide Cap Fd | - | 450,000 | 450,000 | - | - | - | (100.0%) |
| Trans to 523 Motor Pool Cap | - | 34,000 | 34,000 | - | - | - | (100.0%) |
| Reserves for Contingencies | - | 964,100 | - | 1,025,900 | - | 1,025,900 | 6.4% |
| Reserves for Insurance | - | 22,708,600 | - | 25,171,000 | - | 25,171,000 | 10.8% |
| Total Budget | 36,343,334 | 62,722,900 | 38,549,200 | 67,229,200 | - | 67,229,200 | 7.2% |
| Total FTE | 7.00 | 7.00 | 7.00 | 7.00 | - | 7.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues | 1,792,030 | - | 190,000 | 200,000 | - | 200,000 | na |
| Interest/Misc | 305,164 | 137,400 | 127,500 | 145,100 | - | 145,100 | 5.6% |
| Group Health Billings | 35,942,539 | 32,239,300 | 34,066,200 | 34,877,300 | - | 34,877,300 | 8.2% |
| Dental Billings | 1,832,512 | 1,708,600 | 1,850,000 | 1,850,000 | - | 1,850,000 | 8.3% |
| Life Insurance Billings | 414,557 | 334,600 | 334,600 | 344,600 | - | 344,600 | 3.0% |
| Short Term Disability Billings | 456,886 | 466,900 | 468,800 | 482,800 | - | 482,800 | 3.4% |
| Long Term Disability Billings | 531,439 | 327,500 | 323,300 | 336,300 | - | 336,300 | 2.7% |
| Carry Forward | 25,315,000 | 27,515,500 | 30,199,200 | 29,010,400 | - | 29,010,400 | 5.4% |
| Less 5% Required By Law | - | (6,900) | - | (17,300) | - | (17,300) | 150.7% |
| Total Funding | 66,590,127 | 62,722,900 | 67,559,600 | 67,229,200 | - | 67,229,200 | 7.2% |

Forecast FY 2017:

Revenues are higher than the adopted budget due to better than anticipated carry forward resulting from favorable claims experience in FY 16 as well as higher than anticipated premium revenue arising from increased enrollment.

Net Operating Budget is anticipated to be within the adopted budget.

Current FY 2018:

Personal Services expenditures comply with budget guidance.

Net Operating Budget is projected to increase 6.4% due to anticipated increases in expected health claims costs and health reinsurance costs tied to medical trend and increased enrollment. However, allocated rates across the organization remain unchanged from FY 17.

Revenues:

Total Funding is up 7.2% due to higher than forecast carryforward resulting from favorable health claims experience in FY 16. Life insurance, Long Term Disability, Short Term Disability and Dental rates remained unchanged from FY 17. However, overall revenues from billings will increase due to higher enrollment and an increase in ratable payroll.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

**Risk Management Division
Worker's Compensation Fund (518)**

Mission Statement

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety, and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Workers' Compensation Insurance & Subrogation Program | 1.00 | 1,246,765 | 1,684,000 | -437,235 |
| To provide Workers' Compensation Insurance as required pursuant to Florida Statutes, Chapter 440. To provide financial recovery services to divisions through the collection of funds expended by the County for damage to property. | | | | |
| Safety and Loss Control Program | 1.00 | 210,746 | - | 210,746 |
| To develop Occupational Safety and Health Program to prevent injury and illness to employees arising out of the work environment. Standards utilized are in conformance with OSHA standards CFR 1910 and 1928. | | | | |
| Occupational Health Program | 1.00 | 255,289 | - | 255,289 |
| To provide pre-employment physicals and drug testing services; to provide recurrent testing; to triage injured employees; to provide medical care to injured employees within protocols; to assist in case management. | | | | |
| Reserve for Claims Payment/Contingency | - | 1,862,700 | 1,891,500 | -28,800 |
| Current Level of Service Budget | | | | |
| | 3.00 | 3,575,500 | 3,575,500 | - |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|--|-------------------|-------------------|---------------------|-------------------|
| Accidents per 100 Employees | 5.56 | 5.60 | 6.40 | 5.90 |
| AVG # of Days From Incurred Date to Report Date | 2.26 | 2.00 | 1.90 | 2.00 |
| AVG # of Days to Close a Medical Only Claim | 139 | 130 | 120 | 130 |
| Job Safety Analysis # Reviewed/Updated/Deleted | 10 | 25 | 25 | 50 |
| Lost Time Claims Exceeding 7 Days | 4 | 5 | 4 | 5 |
| Safety Committee Divisions Participating | 55 | 55 | 55 | 75 |
| Subrogation Dollars Collected | 441,001 | 350,000 | 368,000 | 360,000 |
| Total Workers' Compensation Cost as a Percentage of Reportable Payroll | 1.18 | 1.13 | 1.13 | 1.26 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 300,248 | 286,700 | 286,800 | 299,000 | - | 299,000 | 4.3% |
| Operating Expense | 962,828 | 1,345,800 | 1,208,500 | 1,413,800 | - | 1,413,800 | 5.1% |
| Capital Outlay | 1,636 | - | - | - | - | - | na |
| Net Operating Budget | 1,264,712 | 1,632,500 | 1,495,300 | 1,712,800 | - | 1,712,800 | 4.9% |
| Trans to 001 General Fund | 1,000,000 | - | - | - | - | - | na |
| Trans to 506 IT Capital | - | - | - | 12,800 | - | 12,800 | na |
| Reserves for Contingencies | - | 40,900 | - | 42,900 | - | 42,900 | 4.9% |
| Reserves for Insurance | - | 1,528,900 | - | 1,807,000 | - | 1,807,000 | 18.2% |
| Total Budget | 2,264,712 | 3,202,300 | 1,495,300 | 3,575,500 | - | 3,575,500 | 11.7% |
| Total FTE | 3.00 | 3.00 | 3.00 | 3.00 | - | 3.00 | 0.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

**Risk Management Division
Worker's Compensation Fund (518)**

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues | 10,093 | - | 13,600 | - | - | - | na |
| Interest/Misc | 24,014 | 8,700 | 7,900 | 9,500 | - | 9,500 | 9.2% |
| Workers Comp Billings | 1,468,480 | 1,467,000 | 1,467,000 | 1,675,000 | - | 1,675,000 | 14.2% |
| Carry Forward | 2,660,500 | 1,727,100 | 1,898,300 | 1,891,500 | - | 1,891,500 | 9.5% |
| Less 5% Required By Law | - | (500) | - | (500) | - | (500) | 0.0% |
| Total Funding | 4,163,086 | 3,202,300 | 3,386,800 | 3,575,500 | - | 3,575,500 | 11.7% |

Forecast FY 2017:

Revenues are anticipated to be higher than the adopted budget due to greater than anticipated carry forward resulting from favorable claims experience in FY 16. Forecast FY 17 Workers' Compensation billings are anticipated to equal the FY 17 adopted budget.

Net Operating Budget is expected to be below the adopted budget because of favorable claims experience.

Current FY 2018:

Personal Services increase is due to a planned cost of living adjustment.

Net Operating Budget is up 4.9% due to an expected increase in reinsurance premiums related to higher ratable payroll and an increase in expected adjusting costs resulting from a Request for Proposals for adjusting services commencing October 1. The Fund complies with GASB 10 accounting requirements.

Revenues:

Total Funding is up 11.7% due to favorable claims experience which resulted in increased carry forward. Workers' Compensation premiums are up 14.2% because of the Westphal and Castellanos Supreme Court Decisions. These decisions resulted in a recommended increase by the state rating entity, NCCI (National Council on Compensation Insurance) and by the County's actuary.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

Communication & Customer Relations Division

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 985,685 | 976,600 | 975,400 | 1,014,700 | - | 1,014,700 | 3.9% |
| Operating Expense | 199,174 | 334,500 | 334,900 | 340,500 | - | 340,500 | 1.8% |
| Capital Outlay | 12,216 | 22,000 | 22,000 | 22,000 | - | 22,000 | 0.0% |
| Net Operating Budget | 1,197,075 | 1,333,100 | 1,332,300 | 1,377,200 | - | 1,377,200 | 3.3% |
| Total Budget | 1,197,075 | 1,333,100 | 1,332,300 | 1,377,200 | - | 1,377,200 | 3.3% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Comm & Customer Relations Division (111) | 1,197,075 | 1,333,100 | 1,332,300 | 1,377,200 | - | 1,377,200 | 3.3% |
| Total Net Budget | 1,197,075 | 1,333,100 | 1,332,300 | 1,377,200 | - | 1,377,200 | 3.3% |
| Total Transfers and Reserves | - | - | - | - | - | - | na |
| Total Budget | 1,197,075 | 1,333,100 | 1,332,300 | 1,377,200 | - | 1,377,200 | 3.3% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services | 97 | 1,000 | 1,000 | 1,000 | - | 1,000 | 0.0% |
| Net Cost MSTU General Fund | 1,061,978 | 1,204,700 | 1,203,900 | 1,248,800 | - | 1,248,800 | 3.7% |
| Trans fm 001 Gen Fund | 135,000 | 127,400 | 127,400 | 127,400 | - | 127,400 | 0.0% |
| Total Funding | 1,197,075 | 1,333,100 | 1,332,300 | 1,377,200 | - | 1,377,200 | 3.3% |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Comm & Customer Relations Division (111) | 13.00 | 12.00 | 13.00 | 13.00 | - | 13.00 | 8.3% |
| Total FTE | 13.00 | 12.00 | 13.00 | 13.00 | - | 13.00 | 8.3% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

Communication & Customer Relations Division

Comm & Customer Relations Division (111)

Mission Statement

To serve the public by providing accurate and timely information about Collier County Government services and activities utilizing a multi-media approach as well as providing support to internal divisions.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Divisional Administration/Overhead | 2.00 | 507,272 | - | 507,272 |
| Divison administration, media relations, website management, emergency information, and special projects. | | | | |
| Government Center Switchboard Operations | 2.50 | 145,094 | - | 145,094 |
| The Collier County Government Center switchboard operation responds to telephone and e-mail inquiries, and walk-ins. | | | | |
| BCC Board Room Meetings and Other Public Meetings | 1.00 | 80,110 | - | 80,110 |
| Televising and recording of all official BCC meetings, Planning Commission and other advisory board meetings. | | | | |
| Publishing – Public Information | 1.00 | 94,757 | - | 94,757 |
| Produce and distribute news releases. Provide photographic services and printing services for county depts. Promote County events and programs, and maintain and manage website and social media sites. Board of County Commissioners agenda distribution. Emergency information distribution. | | | | |
| Channel 97 – TV Production & Programming | 2.00 | 217,086 | - | 217,086 |
| Produce, film and edit Collier Television programming, PSA's and special events. Audio/visual service for other county depts. | | | | |
| Citizen Inquiry Tracking and Public Record Requests | 1.00 | 60,454 | - | 60,454 |
| Respond to citizen inquiries, track and provide reports through AIMS. Process requests filed under the Florida Public Records Law. | | | | |
| North Collier Government Services Center | 3.00 | 237,700 | - | 237,700 |
| North Collier Government Services Center personnel accept payment of water and sewer bills, trash container requests, CAT passes, garage sale permits, pet licenses, beach parking permits, and community meeting room reservations. In addition, provide information to telephone and e-mail inquiries, and walk-ins. | | | | |
| Disc Reproduction | 0.50 | 34,727 | 1,000 | 33,727 |
| Reproduce meeting and programming DVD's for the public and internal staff. | | | | |
| Transfers | - | - | 127,400 | -127,400 |
| Current Level of Service Budget | 13.00 | 1,377,200 | 128,400 | 1,248,800 |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

Communication & Customer Relations Division

Comm & Customer Relations Division (111)

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 985,685 | 976,600 | 975,400 | 1,014,700 | - | 1,014,700 | 3.9% |
| Operating Expense | 199,174 | 334,500 | 334,900 | 340,500 | - | 340,500 | 1.8% |
| Capital Outlay | 12,216 | 22,000 | 22,000 | 22,000 | - | 22,000 | 0.0% |
| Net Operating Budget | 1,197,075 | 1,333,100 | 1,332,300 | 1,377,200 | - | 1,377,200 | 3.3% |
| Total Budget | 1,197,075 | 1,333,100 | 1,332,300 | 1,377,200 | - | 1,377,200 | 3.3% |
| Total FTE | 13.00 | 12.00 | 13.00 | 13.00 | - | 13.00 | 8.3% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services | 97 | 1,000 | 1,000 | 1,000 | - | 1,000 | 0.0% |
| Net Cost MSTU General Fund | 1,061,978 | 1,204,700 | 1,203,900 | 1,248,800 | - | 1,248,800 | 3.7% |
| Trans fm 001 Gen Fund | 135,000 | 127,400 | 127,400 | 127,400 | - | 127,400 | 0.0% |
| Total Funding | 1,197,075 | 1,333,100 | 1,332,300 | 1,377,200 | - | 1,377,200 | 3.3% |

Current FY 2018:

Personal services increased due to the addition of a Customer Service Representative that was moved from Elected Officials-Board of County Commissioners.

Operating expenses increased slightly due to fleet maintenance charges.

Capital Outlay of \$22,000 is for equipment replacement in the BCC Board Room/TV Control Room, to cover equipment failures.

Revenues:

Revenue of \$1,000 is generated from the sale of copies. Transfer from the General Fund (001) represents the General Fund (001) contribution for Communication and Customer Relations Services provided to the residents of the incorporated areas of the County.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

Bureau of Emergency Services Division

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 840,442 | 881,800 | 926,600 | 919,900 | - | 919,900 | 4.3% |
| Operating Expense | 2,058,732 | 2,022,800 | 2,017,000 | 2,184,100 | - | 2,184,100 | 8.0% |
| Capital Outlay | 87,426 | - | 70,900 | - | - | - | na |
| Remittances | 20,172 | 21,000 | 21,000 | 21,900 | - | 21,900 | 4.3% |
| Net Operating Budget | 3,006,772 | 2,925,600 | 3,035,500 | 3,125,900 | - | 3,125,900 | 6.8% |
| Reserves for Contingencies | - | 460,800 | - | 440,300 | - | 440,300 | (4.4%) |
| Total Budget | 3,006,772 | 3,386,400 | 3,035,500 | 3,566,200 | - | 3,566,200 | 5.3% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Bureau of Emergency Svs Grants (713/714) | 239,316 | - | 175,800 | - | - | - | na |
| Division of Forestry Services (111) | 27,478 | 27,500 | 27,500 | 102,500 | - | 102,500 | 272.7% |
| Emergency Management Operating (001) | 1,497,970 | 1,564,000 | 1,545,400 | 1,628,100 | - | 1,628,100 | 4.1% |
| Emergency Relief (003) | - | 50,000 | 3,000 | 50,000 | - | 50,000 | 0.0% |
| Medical Examiner (001) | 1,242,008 | 1,284,100 | 1,283,800 | 1,345,300 | - | 1,345,300 | 4.8% |
| Total Net Budget | 3,006,772 | 2,925,600 | 3,035,500 | 3,125,900 | - | 3,125,900 | 6.8% |
| Total Transfers and Reserves | - | 460,800 | - | 440,300 | - | 440,300 | (4.4%) |
| Total Budget | 3,006,772 | 3,386,400 | 3,035,500 | 3,566,200 | - | 3,566,200 | 5.3% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues | 176,570 | - | 177,600 | - | - | - | na |
| FEMA - Fed Emerg Mgt Agency | - | - | 12,000 | - | - | - | na |
| Charges For Services | - | 1,000 | - | 1,000 | - | 1,000 | 0.0% |
| Miscellaneous Revenues | 36,791 | 37,500 | 37,500 | 39,000 | - | 39,000 | 4.0% |
| Interest/Misc | 5,060 | 2,500 | 2,000 | 2,400 | - | 2,400 | (4.0%) |
| Net Cost General Fund | 2,703,186 | 2,809,600 | 2,777,900 | 2,933,400 | - | 2,933,400 | 4.4% |
| Net Cost MSTU General Fund | 27,478 | 27,500 | 27,500 | 102,500 | - | 102,500 | 272.7% |
| Trans fm 146 Ochopee Fire Fd | 7,400 | - | - | - | - | - | na |
| Carry Forward | 506,400 | 508,500 | 489,100 | 488,100 | - | 488,100 | (4.0%) |
| Less 5% Required By Law | - | (200) | - | (200) | - | (200) | 0.0% |
| Total Funding | 3,462,885 | 3,386,400 | 3,523,600 | 3,566,200 | - | 3,566,200 | 5.3% |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Emergency Management Operating (001) | 9.00 | 9.00 | 9.00 | 9.00 | - | 9.00 | 0.0% |
| Total FTE | 9.00 | 9.00 | 9.00 | 9.00 | - | 9.00 | 0.0% |

Administrative Services Department

Bureau of Emergency Services Division Emergency Management Operating (001)

Mission Statement

The Collier County Division of Emergency Management works to protect and manage consequences for the citizens, visitors, local agencies, businesses, and organizations from the effects of natural, technological, public health, community crisis, and terrorism disasters or emergencies under the guidance of the County Manager. The Division receives program guidance and mandates from the Department of Homeland Security, the Federal Emergency Management Agency, and the State's Division of Emergency Management under the Office of the Governor. The Division maintains a vision of a vibrant, integrated, and progressive disaster-resistant community. Programming and work by the Division includes planning for and responding to major disaster events or localized emergencies 24 hours a day, 7 days a week. Staff and volunteers work to develop capabilities, strategies, and programs to minimize the effects and streamline the recovery from a disaster or community emergency. The Division provides on-scene technical support to public safety organizations, hurricane protection project management, community and crisis education and planning, comprehensive disaster, nursing home and other critical infra-structure review, preparedness planning, evacuation coordination, emergency public information and warning, meteorological services, hazardous materials storage analysis, field exercise and training resources, and state mandated registration and case-need evaluation for persons with special needs.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration/Overhead | 3.00 | 921,290 | - | 921,290 |
| Manage all facets of emergency preparedness programming, function as the administrative office for the divisions including Collier County Emergency Medical Services, Med-Flight, and staff liaison to the District 20 Medical Examiner. | | | | |
| Special Needs Administration | 1.00 | 62,688 | - | 62,688 |
| As mandated by the State of Florida, provide and maintain a listing and case needs assessment of special needs citizens that may require additional assistance during times of emergency or evacuation. Facilities such as nursing homes, rest homes, and congregate care facilities require their disaster plans to be reviewed annually for compliance. | | | | |
| Emergency Operations and Planning | 5.00 | 605,122 | - | 605,122 |
| Emergency Management must maintain a 24-hour, 7-day a week multi-hazard Homeland Security response and consequence management capability. This effort includes ensuring the reliability and capability of the emergency operations center, mobile command vehicle, various communication sets, and other field deployable assets to be ready at all times to respond, protect, and mitigate the effects to the community prior to, during, and after a natural, technological, terrorist, pandemic, or community crisis event. The Division provides technical assistance and hosts numerous multi-agency training forums and exercises in a multi-hazard environment to ensure that all efforts to prepare for, respond to, recover, and mitigate from the effects of a disaster or local emergency are efficient and effective. The Emergency Management Division actively seeks grant opportunities to acquire funds to help mitigate against future emergencies, build local capability with supplies and equipment, and support a broad range of public safety and public health concerns and agencies. | | | | |
| National Incident Management Systems | - | 39,000 | 39,000 | - |
| Additional training/education, equipment, contract personnel and other requirements for the emergency management program. Costs are offset by revenue from tower lease revenue shared with the Golden Gate Fire District. | | | | |
| Current Level of Service Budget | 9.00 | 1,628,100 | 39,000 | 1,589,100 |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

**Bureau of Emergency Services Division
Emergency Management Operating (001)**

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|--|---------------------------|---------------------------|-----------------------------|---------------------------|
| % Emergency Management Accreditation Program Standards Met | - | 100 | 70 | 80 |
| % Increase of GIS maps for mapping catalog annually | 17 | 27 | 100 | 30 |
| % Met Fed. mandated NIMS and EMPA training requirements | 98 | 98 | 98 | 98 |
| % Nursing/Assisted Living Facilities reviewed within 60 days | 96 | 96 | 97 | 98 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 832,113 | 881,800 | 863,200 | 919,900 | - | 919,900 | 4.3% |
| Operating Expense | 645,685 | 661,200 | 661,200 | 686,300 | - | 686,300 | 3.8% |
| Remittances | 20,172 | 21,000 | 21,000 | 21,900 | - | 21,900 | 4.3% |
| Net Operating Budget | 1,497,970 | 1,564,000 | 1,545,400 | 1,628,100 | - | 1,628,100 | 4.1% |
| Total Budget | 1,497,970 | 1,564,000 | 1,545,400 | 1,628,100 | - | 1,628,100 | 4.1% |
| Total FTE | 9.00 | 9.00 | 9.00 | 9.00 | - | 9.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues | - | - | 1,800 | - | - | - | na |
| FEMA - Fed Emerg Mgt Agency | - | - | 12,000 | - | - | - | na |
| Miscellaneous Revenues | 36,791 | 37,500 | 37,500 | 39,000 | - | 39,000 | 4.0% |
| Net Cost General Fund | 1,461,178 | 1,526,500 | 1,494,100 | 1,589,100 | - | 1,589,100 | 4.1% |
| Total Funding | 1,497,970 | 1,564,000 | 1,545,400 | 1,628,100 | - | 1,628,100 | 4.1% |

Notes:

Collier County continues to maintain one of the smallest, albeit nationally recognized, emergency management organizations by population and threat hazard in the State of Florida.

The Division of Emergency Management relies upon the efforts of each staff member for their respective program expertise to protect and serve the citizens of Collier County from affects of local emergencies and regional and national threats. The program is established in the following functions similar to the National Response Plan and State statute guidance: Human Services, Planning and Mitigation, Hazardous Materials, Homeland Security and Training, Logistics, and Administration. Emergency Management staff has also been tasked with grant research, project formulation and grant management, toward strengthening disaster resistance via mitigation efforts. Since 2002 over \$16.3 million dollars in disaster mitigation recovery and emergency planning and training grants have been acquired for all sectors of the locally eligible organizations.

Current FY 2018:

Personal service costs are higher due to vacant positions being filled at a slightly higher rate and approved employee compensation adjustment.

Operating expenses increased slightly due to a higher Info Tech automation allocation, auto insurance, building repair and maintenance, fleet maintenance charges, vehicle equipment repair and books/publications.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

**Bureau of Emergency Services Division
Emergency Relief (003)**

Mission Statement

To establish a reserve for disasters that may not meet the threshold for FEMA reimbursement.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Pre-Event Procurement | - | 50,000 | - | 50,000 |
| Budget is appropriated in order to enable quick response time for the procurement of generators and other equipment necessary in the event of an impending emergency. | | | | |
| Reserves/Interest | - | 440,300 | 490,300 | -50,000 |
| Current Level of Service Budget | - | 490,300 | 490,300 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | - | 50,000 | 3,000 | 50,000 | - | 50,000 | 0.0% |
| Net Operating Budget | - | 50,000 | 3,000 | 50,000 | - | 50,000 | 0.0% |
| Reserves for Contingencies | - | 460,800 | - | 440,300 | - | 440,300 | (4.4%) |
| Total Budget | - | 510,800 | 3,000 | 490,300 | - | 490,300 | (4.0%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc | 5,060 | 2,500 | 2,000 | 2,400 | - | 2,400 | (4.0%) |
| Carry Forward | 506,400 | 508,500 | 489,100 | 488,100 | - | 488,100 | (4.0%) |
| Less 5% Required By Law | - | (200) | - | (200) | - | (200) | 0.0% |
| Total Funding | 511,460 | 510,800 | 491,100 | 490,300 | - | 490,300 | (4.0%) |

Current FY 2018:

\$50,000 is appropriated in order to enable a quick response time for the procurement of generators and like equipment and supplies in an emergency and will only be used in the event of an impending emergency. All unspent funds will remain in reserves for contingencies in the Emergency Disaster Fund (003).

In the event an expenditure is made and is reimbursable by FEMA, advance funding expenditures will be submitted for reimbursement and any amounts refunded will be returned to this fund.

Administrative Services Department

**Bureau of Emergency Services Division
Bureau of Emergency Svs Grants (713/714)**

Mission Statement

To provide enhancements to the minimum standards required of counties by the State of Florida and the Department of Homeland Security in support of local emergency management programming. Functions include service delivery, equipment, supplies, training development and delivery, Special Needs program and special planning projects. Grants from this fund come from the Emergency Management Preparedness Enhancement Trust Fund as mandated by the State of Florida and the Federal Emergency Management Agency.

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 8,329 | - | 63,400 | - | - | - | na |
| Operating Expense | 143,561 | - | 41,500 | - | - | - | na |
| Capital Outlay | 87,426 | - | 70,900 | - | - | - | na |
| Net Operating Budget | 239,316 | - | 175,800 | - | - | - | na |
| Total Budget | 239,316 | - | 175,800 | - | - | - | na |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues | 176,570 | - | 175,800 | - | - | - | na |
| Trans fm 146 Ochopee Fire Fd | 7,400 | - | - | - | - | - | na |
| Total Funding | 183,970 | - | 175,800 | - | - | - | na |

Notes:

Budgets for grants are no longer prepared in advance of the actual acceptance of the grants. Any grant received will be brought to the Board of County Commissioners for approval and acceptance along with budget amendments to recognize and appropriate funds at the time they are received.

Forecast FY 2017:

Currently the Department of Emergency Management is executing a number of grants awarded in 2016 by the State of Florida Division of Emergency Management (FDEM). These grants have a specific purpose toward improving communication interoperability, data and media transfer, disaster planning, training, building disaster resilience and other homeland security and natural hazard related matters. All of the grants are recurring, non-competitive grants. State and FEMA pass through funds for both the Emergency Management Performance Grant (EMPG) and Emergency Management Preparedness and Assistance Program Base Grant (EMPA) will require local funding thresholds to be maintained at certain levels or risk proportionate share of grant reductions.

All of the grants have contract periods that overlap fiscal years. This list represents active grant awards during FY17:

- 33477 \$96,400 Federal Emergency Management Performance Grant
- 33476 \$79,400 State Emergency Management Preparedness

Grant Total \$175,800

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

Bureau of Emergency Services Division

Division of Forestry Services (111)

Mission Statement

Pursuant to Florida Statute 125.27, the Division of Forestry contracts with each County Board of Commissioners to provide countywide forest fire protection. In fulfilling the provisions of this law, each district/center manager will perform the following two functions: 1) Provide a Protected Acreage Review. 2) File an annual report with the Collier County Board of County Commissioners.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Forestry Services | - | 102,500 | - | 102,500 |
| To make provision for fire protection, based on \$.07 x 392,538 acres assessment of property that requires fire equipment and personnel to suppress and contain brush fires. | | | | |
| Current Level of Service Budget | - | 102,500 | - | 102,500 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 27,478 | 27,500 | 27,500 | 102,500 | - | 102,500 | 272.7% |
| Net Operating Budget | 27,478 | 27,500 | 27,500 | 102,500 | - | 102,500 | 272.7% |
| Total Budget | 27,478 | 27,500 | 27,500 | 102,500 | - | 102,500 | 272.7% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Net Cost MSTU General Fund | 27,478 | 27,500 | 27,500 | 102,500 | - | 102,500 | 272.7% |
| Total Funding | 27,478 | 27,500 | 27,500 | 102,500 | - | 102,500 | 272.7% |

Current FY 2018:

Operating expenses represent a State of Florida mandated charge of \$.07 per acre assessment on 392,538 acres of property that require fire equipment and personnel to suppress and contain brush fires thereon. An additional \$75,000 has been added per the request to add additional funding at the 05/09/17 BCC Board Meeting.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

**Bureau of Emergency Services Division
Medical Examiner (001)**

Mission Statement

To provide for medicolegal death investigation 24 hours per day, 365 days per year. Results of the investigations are reported to the appropriate agencies and/or individuals. The Florida District Twenty Medical Examiner is appointed by the Governor of the State of Florida.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration/Overhead | - | 1,345,300 | 1,000 | 1,344,300 |
| Funding for Administrative and Operating Costs: The Board of County Commissioners, pursuant to Section 406 of Florida Statutes, provides the funds for the provision of Medical Examiner Services through a contractual service agreement with the Florida District 20 Medical Examiner. | | | | |
| Current Level of Service Budget | - | 1,345,300 | 1,000 | 1,344,300 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 1,242,008 | 1,284,100 | 1,283,800 | 1,345,300 | - | 1,345,300 | 4.8% |
| Net Operating Budget | 1,242,008 | 1,284,100 | 1,283,800 | 1,345,300 | - | 1,345,300 | 4.8% |
| Total Budget | 1,242,008 | 1,284,100 | 1,283,800 | 1,345,300 | - | 1,345,300 | 4.8% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services | - | 1,000 | - | 1,000 | - | 1,000 | 0.0% |
| Net Cost General Fund | 1,242,008 | 1,283,100 | 1,283,800 | 1,344,300 | - | 1,344,300 | 4.8% |
| Total Funding | 1,242,008 | 1,284,100 | 1,283,800 | 1,345,300 | - | 1,345,300 | 4.8% |

Notes:

The Board of County Commissioners, pursuant to Section 406 of Florida Statutes, provides the funds for the provision of Medical Examiner Services through a contractual service agreement with the Florida District 20 Medical Examiner. In many circumstances involving the death of a human being, per Florida Statutes 406.11, the medical examiner of the district in which the death occurred or the body was found shall determine the cause of death and shall, for that purpose, make or have performed such examinations, investigations, and autopsies as he or she shall deem necessary or as shall be requested by the state attorney. Further, the Medical Examiner must comply with a variety of reporting and record-keeping requirements as mandated by state law.

Current FY 2018:

The Medical Examiner's Office investigated 3,780 cases in the 2016 calendar year. The total number represents a 4.2% increase, or 152 additional cases, from the previous calendar year. The number of drug overdose deaths continues to be a significant problem in Collier County requiring screening, substance confirmation and quantitative analyses for every suspected drug intoxication or overdose death. Toxicology testing is also required by Florida law in all cases of homicide, suicide, deaths involving children, drowning, motor vehicle accidents and other accidental deaths, deaths due to unknown causes and certain natural deaths. The increase in cases requiring toxicology testing, as well as the projected increase in the caseload, creates a significant budgetary impact on toxicology costs.

Over the past several years, we have controlled operational costs through reduction of electricity consumption by utilizing only one of the two refrigerated spaces. We are constantly scrutinizing services, policies, procedures and statutory-mandated operational duties, autopsy and administrative supplies, costs and fees and continue to negotiate reductions in costs.

Revenues:

Naples Community Hospital and Physicians Regional pathology groups contract with Collier County to perform autopsies at the Office of the Medical Examiner utilizing District Twenty Medical Examiner staff and equipment.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

Emergency Medical Services EMS

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 21,276,703 | 23,645,600 | 21,758,500 | 22,944,100 | 463,800 | 23,407,900 | (1.0%) |
| Operating Expense | 4,565,380 | 6,167,500 | 5,887,000 | 7,023,400 | - | 7,023,400 | 13.9% |
| Capital Outlay | 472,436 | 2,592,600 | 6,741,200 | 1,315,300 | - | 1,315,300 | (49.3%) |
| Net Operating Budget | 26,314,519 | 32,405,700 | 34,386,700 | 31,282,800 | 463,800 | 31,746,600 | (2.0%) |
| Trans to 144 Isles of Capri Fire | - | 3,000 | 3,000 | - | - | - | (100.0%) |
| Trans to 491 EMS MP&Cap | 1,140,000 | 1,500,000 | 1,500,000 | 785,200 | - | 785,200 | (47.7%) |
| Trans to 494 EMS Grants | 34,754 | - | - | - | - | - | na |
| Reserves for Contingencies | - | 93,300 | - | 932,800 | - | 932,800 | 899.8% |
| Reserves for Cash Flow | - | 330,000 | - | 695,800 | - | 695,800 | 110.8% |
| Reserves for Attrition | - | (325,900) | - | (384,500) | - | (384,500) | 18.0% |
| Total Budget | 27,489,273 | 34,006,100 | 35,889,700 | 33,312,100 | 463,800 | 33,775,900 | (0.7%) |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Emergency Medical Services (EMS)(490) | 24,465,067 | 28,132,300 | 26,138,900 | 28,279,600 | 463,800 | 28,743,400 | 2.2% |
| EMS Grant Trust Fund (493/494) | 317,864 | - | 97,900 | - | - | - | na |
| EMS Motor Pool and Capital Fund (491) | 96,563 | 2,568,100 | 6,578,000 | 1,280,300 | - | 1,280,300 | (50.1%) |
| Helicopter Operations (001/490) | 1,435,025 | 1,705,300 | 1,571,900 | 1,722,900 | - | 1,722,900 | 1.0% |
| Total Net Budget | 26,314,519 | 32,405,700 | 34,386,700 | 31,282,800 | 463,800 | 31,746,600 | (2.0%) |
| Total Transfers and Reserves | 1,174,754 | 1,600,400 | 1,503,000 | 2,029,300 | - | 2,029,300 | 26.8% |
| Total Budget | 27,489,273 | 34,006,100 | 35,889,700 | 33,312,100 | 463,800 | 33,775,900 | (0.7%) |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues | 65,176 | - | 97,900 | - | - | - | na |
| Ambulance Fees | 18,442,565 | 11,500,000 | 11,500,000 | 11,500,000 | - | 11,500,000 | 0.0% |
| Miscellaneous Revenues | 98,363 | 50,000 | - | - | - | - | (100.0%) |
| Interest/Misc | 99,754 | 55,000 | 10,000 | 10,000 | - | 10,000 | (81.8%) |
| Net Cost General Fund | 1,426,465 | 1,705,300 | 1,571,900 | - | - | - | (100.0%) |
| Trans fm 001 Gen Fund | 15,786,000 | 17,041,600 | 17,041,600 | 18,365,300 | 463,800 | 18,829,100 | 10.5% |
| Trans fm 490 EMS Fd | 34,754 | 544,200 | 544,200 | - | - | - | (100.0%) |
| Carry Forward | 6,724,700 | 3,689,800 | 9,135,900 | 4,011,800 | - | 4,011,800 | 8.7% |
| Less 5% Required By Law | - | (579,800) | - | (575,000) | - | (575,000) | (0.8%) |
| Total Funding | 42,677,776 | 34,006,100 | 39,901,500 | 33,312,100 | 463,800 | 33,775,900 | (0.7%) |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Emergency Medical Services (EMS) (490) | 187.00 | 188.00 | 187.00 | 187.00 | 6.00 | 193.00 | 2.7% |
| Helicopter Operations (001/490) | 6.00 | 6.00 | 6.00 | 6.00 | - | 6.00 | 0.0% |
| Total FTE | 193.00 | 194.00 | 193.00 | 193.00 | 6.00 | 199.00 | 2.6% |

Administrative Services Department

**Emergency Medical Services EMS
Emergency Medical Services (EMS)(490)**

Mission Statement

The Division of Emergency Medical Services is a single consolidated division that provides emergency medical care for Collier County under the direction of the Board of County Commissioners and in compliance with Florida Statutes, Chapter 401. The EMS Division's mission is to provide competent, consistent, county-wide patient care and service to the community in an efficient and cost-effective manner.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration/Overhead | 184.50 | 27,459,580 | 11,500,000 | 15,959,580 |
| Advanced Life Support Paramedic Units respond to the communities 911 medical emergencies to provide care 24 hours a day, 7 days a week. EMS also provides for the treatment and inter-facility transportation of patients requiring advanced care. | | | | |
| EMS Billing and Collection Services | 2.50 | 820,020 | - | 820,020 |
| Includes two and one-half billing staff plus ADPI/Intermedix billing and collections contract and bank fees. | | | | |
| Reserves/Transfers | - | 2,029,300 | 20,531,800 | -18,502,500 |
| Current Level of Service Budget | <u>187.00</u> | <u>30,308,900</u> | <u>32,031,800</u> | <u>-1,722,900</u> |
| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
| Paramedics (6) for Hacienda Lakes Station | 6.00 | 463,800 | 463,800 | - |
| As reflected in the 2016 AUIR, EMS has a deficit of 1 unit. These six paramedics will staff a new unit to eliminate that deficiency immediately. They will be housed with another unit until such time as the construction of Hacienda Lakes (scheduled for 2018) has been completed. | | | | |
| Expanded Services Budget | <u>6.00</u> | <u>463,800</u> | <u>463,800</u> | <u>-</u> |
| Total Adopted Budget | <u>193.00</u> | <u>30,772,700</u> | <u>32,495,600</u> | <u>-1,722,900</u> |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|--|-------------------|-------------------|---------------------|-------------------|
| % of response times within 12 min. (Rural-EMS). | 90 | 90 | 90 | 90 |
| % of response times within 8 min. (Urban-EMS) | 90 | 90 | 90 | 90 |
| % of patients found to be in full cardiac arrest that have a pulse upon delivery to the hospital | 35 | 40 | 40 | 40 |
| Number of calls for service | 39,700 | - | 41,600 | 43,700 |
| Number of patient transports | 28,621 | - | 30,000 | 31,000 |

Administrative Services Department

**Emergency Medical Services EMS
Emergency Medical Services (EMS)(490)**

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 20,492,293 | 22,779,500 | 21,008,700 | 22,089,400 | 463,800 | 22,553,200 | (1.0%) |
| Operating Expense | 3,761,123 | 5,330,300 | 5,066,400 | 6,157,200 | - | 6,157,200 | 15.5% |
| Capital Outlay | 211,651 | 22,500 | 63,800 | 33,000 | - | 33,000 | 46.7% |
| Net Operating Budget | 24,465,067 | 28,132,300 | 26,138,900 | 28,279,600 | 463,800 | 28,743,400 | 2.2% |
| Trans to 144 Isles of Capri Fire | - | 3,000 | 3,000 | - | - | - | (100.0%) |
| Trans to 491 EMS MP&Cap | 1,140,000 | 1,500,000 | 1,500,000 | 785,200 | - | 785,200 | (47.7%) |
| Trans to 494 EMS Grants | 34,754 | - | - | - | - | - | na |
| Reserves for Contingencies | - | 93,300 | - | 932,800 | - | 932,800 | 899.8% |
| Reserves for Cash Flow | - | 330,000 | - | 695,800 | - | 695,800 | 110.8% |
| Reserves for Attrition | - | (325,900) | - | (384,500) | - | (384,500) | 18.0% |
| Total Budget | 25,639,821 | 29,732,700 | 27,641,900 | 30,308,900 | 463,800 | 30,772,700 | 3.5% |
| Total FTE | 187.00 | 188.00 | 187.00 | 187.00 | 6.00 | 193.00 | 2.7% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ambulance Fees | 18,442,565 | 11,500,000 | 11,500,000 | 11,500,000 | - | 11,500,000 | 0.0% |
| Miscellaneous Revenues | 89,803 | 50,000 | - | - | - | - | (100.0%) |
| Interest/Misc | 65,735 | 45,000 | - | - | - | - | (100.0%) |
| Trans fm 001 Gen Fund | 13,786,000 | 15,041,600 | 15,041,600 | 17,115,300 | 463,800 | 17,579,100 | 16.9% |
| Carry Forward | 4,615,600 | 3,675,900 | 5,091,800 | 3,991,500 | - | 3,991,500 | 8.6% |
| Less 5% Required By Law | - | (579,800) | - | (575,000) | - | (575,000) | (0.8%) |
| Total Funding | 36,999,703 | 29,732,700 | 31,633,400 | 32,031,800 | 463,800 | 32,495,600 | 9.3% |

Forecast FY 2017:

Personal service savings are due to long-term employees leaving and being replaced with new hires at entry level salaries and one (1) FTE being moved mid-year to Bayshore Community Redevelopment Agency (CRA).

Operating expenses lower primarily due to fuel cost savings.

Capital outlay is higher due to open purchase order that rolled forward for a Human Patient Simulator for use in training.

Revenues are expected to remain consistent with FY16.

Current FY 2018:

Personal services continue to see a savings due to attrition of long-term employees and the replacement of those employees at entry level salaries.

Operating expenses increased due to new lease purchases (the current interest free lease on laptops used in the field is expiring and budget reflects the anticipation of having to pay interest on the new lease), Fleet charges (including maintenance, parts and labor, as well as fuel), rent, medical supplies and meds due to increased call volume.

The transfer to Fund (491) EMS Grant Fund is to remount/refurbish five (5) ambulances.

Revenues:

Collections are anticipated to remain consistent with FY17 forecast. The patient mix and level of service have changed somewhat, but even an increase in call volume will have modest effect on collections. This is due to Medicare and Medicaid. Medicare pays 80% of the Urban Base Rate and Mileage. Medicare payments are not based on charged rates, but rather 80% of what Centers for Medicare and Medicaid Services (CMS) determines to be allowable. Medicaid pays a flat rate based on level of service. Because nearly 60% of our charges are Medicare patients and 10% Medicaid patients, there would be no impact on collections for 70% of our charges.

The City of Marco Island is still deliberating on obtaining a transport COPCN. Should this go forward, the County could experience a

Administrative Services Department

**Emergency Medical Services EMS
Emergency Medical Services (EMS)(490)**

revenue loss of up to \$1 Million.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

**Emergency Medical Services EMS
Helicopter Operations (001/490)**

Mission Statement

To provide emergency transport via helicopter for medical emergencies within Collier County and to provide mutual aid to surrounding counties when they are unable to meet their demands.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Emergency Helicopter Air Ambulance | 6.00 | 1,722,900 | - | 1,722,900 |
| Provide emergency helicopter ALS air ambulance support 24 hours a day, 7 days a week within Collier County. Provide emergency support to neighboring counties in accordance with established mutual aid agreements. Provide emergency inter-facility transfers. Attend maintenance and flight training courses and evaluation to meet FAA maintenance and pilot guidelines and standards. | | | | |
| Current Level of Service Budget | 6.00 | 1,722,900 | - | 1,722,900 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|--|---------------------------|---------------------------|-----------------------------|---------------------------|
| % completed flight without a safety issue (mech. or oper.) | 98 | 98 | 98 | 98 |
| % on scene time 15 minutes or less | 93 | 90 | 93 | 90 |
| Total flight hours | 290 | 348 | 290 | 300 |
| Total helicopter flights | 424 | 509 | 457 | 478 |
| Total helicopter flights - administrative | 9 | 9 | 9 | 8 |
| Total helicopter flights - maintenance | 15 | 15 | 8 | 10 |
| Total helicopter flights - medical | 310 | 400 | 340 | 360 |
| Total helicopter flights - training | 90 | 85 | 100 | 100 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 784,410 | 866,100 | 749,800 | 854,700 | - | 854,700 | (1.3%) |
| Operating Expense | 649,361 | 837,200 | 820,100 | 866,200 | - | 866,200 | 3.5% |
| Capital Outlay | 1,253 | 2,000 | 2,000 | 2,000 | - | 2,000 | 0.0% |
| Net Operating Budget | 1,435,025 | 1,705,300 | 1,571,900 | 1,722,900 | - | 1,722,900 | 1.0% |
| Total Budget | 1,435,025 | 1,705,300 | 1,571,900 | 1,722,900 | - | 1,722,900 | 1.0% |
| Total FTE | 6.00 | 6.00 | 6.00 | 6.00 | - | 6.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues | 8,560 | - | - | - | - | - | na |
| Net Cost General Fund | 1,426,465 | 1,705,300 | 1,571,900 | - | - | - | (100.0%) |
| Total Funding | 1,435,025 | 1,705,300 | 1,571,900 | - | - | - | (100.0%) |

Notes:

To better align the Emergency Medical Services operations, the Helicopter section has been relocated into the EMS Fund 490 effective FY 2018.

Forecast FY 2017:

Personal services are down due to a vacant Lead Aircraft Mechanic position.

Administrative Services Department

Emergency Medical Services EMS Helicopter Operations (001/490)

Current FY 2018:

Personal services are down slightly due to a position being filled at a lower salary.

Since the economy has recovered, MedFlight is now experiencing an increase in overall costs associated with maintaining the aircraft. In addition, MedFlight has experienced an increase in the number of patients flown each year for the past several years. Costs for parts and labor have all increased over the past several fiscal years. The proposed budget reflects these changes.

The MedFlight program has also undergone an audit for CAMTS (Commission on Accreditation of Medical Transport Systems) accreditation which required the department to identify new equipment and training to meet the rigorous standards. Training will need to be sustained based upon the new accreditation standard for Flight Medic training, pilot training, maintenance training and flight follower training.

New FAA (Federal Aviation Authority) & NTSB (National Transportation Safety Board) rules dictate that all pilots undergo scenario based simulator training and acquire new equipment for the helicopter. These items are reflected in FY18 proposed budget for MedFlight operations (simulator costs and travel costs). Flight simulator training has replaced on-site OEM factory training in the actual aircraft. This will enhance training while eliminating the risk to the aircraft.

Until delivery of a new planned helicopter occurs, routine maintenance consistent with an aging aircraft will be budgeted.

The maintenance department will be filling a vacant mechanic position. The new mechanic is required by Federal Aviation Administration (FAA) regulations and CAMTS to attend factory training on the aircraft, engines, night vision equipment, and Human Factors training. The added expense for travel related items as well as tuition is reflected in the FY18 budget.

The flight department has replaced a FTE pilot in FY17. Additional training and equipment will be required for this new position and is reflected in the FY18 budget.

Helicopter Operations is in the process to purchase a new H145 aircraft with a delivery expected in FY18. The purchase will require pilots and mechanics to undergo training for the new aircraft. The additional travel expenses have been reflected in the FY18 budget.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

**Emergency Medical Services EMS
EMS Motor Pool and Capital Fund (491)**

Mission Statement

This fund accounts for capital purchases approved by the Board of County Commissioners.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Capital Replacement | - | 1,280,300 | - | 1,280,300 |
| Replace Helicopter and other equipment. | | | | |
| Reserves / Transfers / Interest | - | - | 1,280,300 | -1,280,300 |
| Current Level of Service Budget | - | 1,280,300 | 1,280,300 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 140 | - | 500 | - | - | - | na |
| Capital Outlay | 96,423 | 2,568,100 | 6,577,500 | 1,280,300 | - | 1,280,300 | (50.1%) |
| Net Operating Budget | 96,563 | 2,568,100 | 6,578,000 | 1,280,300 | - | 1,280,300 | (50.1%) |
| Total Budget | 96,563 | 2,568,100 | 6,578,000 | 1,280,300 | - | 1,280,300 | (50.1%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc | 31,680 | 10,000 | 10,000 | 10,000 | - | 10,000 | 0.0% |
| Trans fm 001 Gen Fund | 2,000,000 | 2,000,000 | 2,000,000 | 1,250,000 | - | 1,250,000 | (37.5%) |
| Trans fm 490 EMS Fd | - | 544,200 | 544,200 | - | - | - | (100.0%) |
| Carry Forward | 2,109,100 | 13,900 | 4,044,100 | 20,300 | - | 20,300 | 46.0% |
| Total Funding | 4,140,780 | 2,568,100 | 6,598,300 | 1,280,300 | - | 1,280,300 | (50.1%) |

Current FY 2018:

The capital outlay budgets include the following:

\$1,250,000 fourth installment from the General Fund (001) toward eventual replacement of the helicopter.

Interest earnings and any variance between budgeted and audited Carry-forward are used to increase the Helicopter's budget.

Administrative Services Department

**Emergency Medical Services EMS
EMS Grant Trust Fund (493/494)**

Mission Statement

This fund accounts for the collection and disbursement of various EMS State grant awards and one-time purchases approved by the Board of County Commissioners.

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | 154,755 | - | - | - | - | - | na |
| Capital Outlay | 163,109 | - | 97,900 | - | - | - | na |
| Net Operating Budget | 317,864 | - | 97,900 | - | - | - | na |
| Total Budget | 317,864 | - | 97,900 | - | - | - | na |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues | 65,176 | - | 97,900 | - | - | - | na |
| Interest/Misc | 2,339 | - | - | - | - | - | na |
| Trans fm 490 EMS Fd | 34,754 | - | - | - | - | - | na |
| Total Funding | 102,268 | - | 97,900 | - | - | - | na |

Notes:

This fund is used for annual EMS State grant awards and one-time purchases approved by the Board. At such time notification is received from the State indicating the grant award amount, the grant will be brought to the Board for approval and acceptance along with a budget amendment to recognize and appropriate the funds. Any other approved projects or one-time purchases will be approved and budgets entered as needed.

All of the grants have contract periods that overlap fiscal years. This forecast includes the following grant award from the Florida Department of Health:

33492 \$97,900 2016 Emergency Medical Services Grant

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

Fire Districts

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 2,631,673 | 1,473,100 | 1,983,900 | - | - | - | (100.0%) |
| Operating Expense | 314,570 | 259,500 | 725,000 | - | - | - | (100.0%) |
| Indirect Cost Reimburs | 38,500 | 85,000 | 85,000 | 47,900 | - | 47,900 | (43.6%) |
| Capital Outlay | 82,684 | 55,000 | 11,400 | - | - | - | (100.0%) |
| Remittances | 1,241,000 | 1,429,000 | 2,702,400 | 2,412,100 | - | 2,412,100 | 68.8% |
| Net Operating Budget | 4,308,427 | 3,301,600 | 5,507,700 | 2,460,000 | - | 2,460,000 | (25.5%) |
| Trans to Property Appraiser | 24,306 | 37,600 | 24,700 | 15,400 | - | 15,400 | (59.0%) |
| Trans to Tax Collector | 62,324 | 71,700 | 71,300 | 35,500 | - | 35,500 | (50.5%) |
| Trans to 001 Gen Fd | 147,900 | 147,900 | 147,900 | 147,900 | - | 147,900 | 0.0% |
| Trans to 144 Isles of Capri Fire | 52,325 | 59,800 | 55,300 | - | - | - | (100.0%) |
| Trans to 146 Ochopee Fire Fd | 76,812 | 87,600 | 81,200 | - | - | - | (100.0%) |
| Trans to 714 Co Mgr Match | 7,400 | - | - | - | - | - | na |
| Reserves for Contingencies | - | 34,600 | - | - | - | - | (100.0%) |
| Reserves for Capital | - | 77,400 | - | - | - | - | (100.0%) |
| Reserves for Cash Flow | - | 202,400 | - | 275,000 | - | 275,000 | 35.9% |
| Reserves for Attrition | - | (24,400) | - | - | - | - | (100.0%) |
| Total Budget | 4,679,493 | 3,996,200 | 5,888,100 | 2,933,800 | - | 2,933,800 | (26.6%) |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Collier County Fire Control MSTU (148) | 154,724 | 176,700 | 163,900 | 74,600 | - | 74,600 | (57.8%) |
| Fiddler's Creek Fire District (145) | - | 94,500 | - | 188,900 | - | 188,900 | 99.9% |
| Goodland Fire District (149) | 84,983 | 94,500 | 89,900 | 108,900 | - | 108,900 | 15.2% |
| Isles of Capri Fire & Rescue (144) | 1,036,423 | 1,096,000 | 1,072,500 | 295,700 | - | 295,700 | (73.0%) |
| Ochopee Fire Control District MSTU (146) | 1,751,485 | 1,839,900 | 1,662,300 | 1,791,900 | - | 1,791,900 | (2.6%) |
| Specialized Grants - Mile Marker 63 Fire Station (701) | 1,280,812 | - | 2,519,100 | - | - | - | na |
| Total Net Budget | 4,308,427 | 3,301,600 | 5,507,700 | 2,460,000 | - | 2,460,000 | (25.5%) |
| Total Transfers and Reserves | 371,066 | 694,600 | 380,400 | 473,800 | - | 473,800 | (31.8%) |
| Total Budget | 4,679,493 | 3,996,200 | 5,888,100 | 2,933,800 | - | 2,933,800 | (26.6%) |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes | 2,834,464 | 3,097,000 | 3,026,000 | 1,538,100 | - | 1,538,100 | (50.3%) |
| Delinquent Ad Valorem Taxes | 2,820 | 200 | 17,400 | 200 | - | 200 | 0.0% |
| Intergovernmental Revenues | 1,234,567 | - | 2,519,100 | - | - | - | na |
| Charges For Services | 54,722 | - | 9,800 | - | - | - | na |
| Miscellaneous Revenues | 2,040 | 1,700 | 7,300 | 1,200 | - | 1,200 | (29.4%) |
| Interest/Misc | 14,258 | 2,000 | 9,000 | 1,000 | - | 1,000 | (50.0%) |
| Trans frm Property Appraiser | 2,807 | 2,600 | 3,300 | 1,700 | - | 1,700 | (34.6%) |
| Trans frm Tax Collector | 24,258 | 19,600 | 23,600 | 11,000 | - | 11,000 | (43.9%) |
| Trans fm 001 Gen Fund | 565,100 | 565,100 | 565,100 | 565,100 | - | 565,100 | 0.0% |
| Trans fm 148 Collier Fire Fd | 129,137 | 147,400 | 136,500 | - | - | - | (100.0%) |
| Trans fm 490 EMS Fd | - | 3,000 | 3,000 | - | - | - | (100.0%) |
| Carry Forward | 235,600 | 317,800 | 460,500 | 892,500 | - | 892,500 | 180.8% |
| Less 5% Required By Law | - | (160,200) | - | (77,000) | - | (77,000) | (51.9%) |
| Total Funding | 5,099,770 | 3,996,200 | 6,780,600 | 2,933,800 | - | 2,933,800 | (26.6%) |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

Fire Districts

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Isles of Capri Fire & Rescue (144) | 11.00 | - | - | - | - | - | na |
| Ochopee Fire Control District MSTU (146) | 15.00 | 15.00 | - | - | - | - | (100.0%) |
| Specialized Grants - Mile Marker 63 Fire Station (701) | 13.00 | 13.00 | 3.00 | 3.00 | - | 3.00 | (76.9%) |
| Total FTE | 39.00 | 28.00 | 3.00 | 3.00 | - | 3.00 | (89.3%) |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

Fire Districts

Isles of Capri Fire & Rescue (144)

Mission Statement

To provide for the public safety needs of the Isles of Capri community through the provision of emergency response to fire and rescue calls.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|----------------------------------|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration | - | 295,700 | 295,700 | - |
| Current Level of Service Budget | - | 295,700 | 295,700 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 33,429 | - | - | - | - | - | na |
| Indirect Cost Reimburs | - | 30,200 | 30,200 | - | - | - | (100.0%) |
| Remittances | 1,002,994 | 1,065,800 | 1,042,300 | 295,700 | - | 295,700 | (72.3%) |
| Net Operating Budget | 1,036,423 | 1,096,000 | 1,072,500 | 295,700 | - | 295,700 | (73.0%) |
| Trans to Property Appraiser | 8,467 | 15,500 | 8,600 | - | - | - | (100.0%) |
| Trans to Tax Collector | 20,797 | 24,900 | 24,900 | - | - | - | (100.0%) |
| Reserves for Cash Flow | - | 202,400 | - | - | - | - | (100.0%) |
| Total Budget | 1,065,687 | 1,338,800 | 1,106,000 | 295,700 | - | 295,700 | (77.9%) |
| Total FTE | 11.00 | - | - | - | - | - | na |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes | 989,862 | 1,098,100 | 1,098,100 | - | - | - | (100.0%) |
| Delinquent Ad Valorem Taxes | 147 | - | - | - | - | - | na |
| Charges For Services | 36,447 | - | 7,200 | - | - | - | na |
| Miscellaneous Revenues | 480 | 500 | 2,400 | - | - | - | (100.0%) |
| Interest/Misc | 5,269 | 1,000 | 3,500 | - | - | - | (100.0%) |
| Trans frm Property Appraiser | 978 | 800 | 900 | - | - | - | (100.0%) |
| Trans frm Tax Collector | 8,095 | 8,300 | 8,000 | - | - | - | (100.0%) |
| Trans fm 148 Collier Fire Fd | 52,325 | 59,800 | 55,300 | - | - | - | (100.0%) |
| Trans fm 490 EMS Fd | - | 3,000 | 3,000 | - | - | - | (100.0%) |
| Carry Forward | 196,800 | 222,300 | 223,300 | 295,700 | - | 295,700 | 33.0% |
| Less 5% Required By Law | - | (55,000) | - | - | - | - | (100.0%) |
| Total Funding | 1,290,402 | 1,338,800 | 1,401,700 | 295,700 | - | 295,700 | (77.9%) |

Notes:

Collier County adopted Ordinance No. 1978-49 on 10/10/78 creating the Isles of Capri Municipal Fire Services Taxing District for the purpose of providing rescue and fire control services to all the residents situated within the Isles of Capri's boundaries.

At the 09/08/15 BCC Meeting Item 11A an Interlocal Agreement was approved with Greater Naples Fire Rescue District to provide fire services to the Isle of Capri Fire District and to support legislation to annex the Isles of Capri Fire District and Collier County Fire District (District One) into the Greater Naples Fire Rescue District.

On March 25, 2016, the Governor House Bill 1265 signed into law (Chapter 2016-261, Laws of Florida), providing for the annexation of the MSTU's service area into the Greater Naples Fire Rescue District (the "District") upon approval of a referendum by the majority of the resident electors within the MSTU.

On August 30, 2016, the resident electors of the MSTU approved a referendum supporting the annexation of the fire service area into the District.

Administrative Services Department

Fire Districts

Isles of Capri Fire & Rescue (144)

Forecast FY 2017:

The Personal and Operating Expense budget was moved to Remittances to Others to cover the monthly payment to Greater Naples, except for the Indirect cost reimbursement of \$30,200.

At its 2/14/17 regular meeting, the Board of County Commissioners authorized staff to advertise the repeal of Ordinance No. 1978-49.

On 02/28/17, the Board of County Commissioners approved the repealing of Ordinance No. 1978-49 and accepted the 9/6/16 final asset and inventory list; and transfer the assets and inventory in the list to the Greater Naples Fire Rescue District; and to remit any remaining MSTU funds to GNFD upon the completion of audited financial statements and terminate the interlocal agreement between the County and GNFD.

Current FY 2018:

Funds in the amount of \$295,700 have been budgeted to remit any remaining MSTU funds to Greater Naples Fire Rescue District pending the completion of the audit.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

Fire Districts

Fiddler's Creek Fire District (145)

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Fiddler's Creek Administration | - | 188,900 | 188,900 | - |
| To levy, collect and distribute Ad Valorem revenues from Fiddler's Creek and pay to Greater Naples Fire and Rescue District until all legislative action is complete and Fiddlers Creek taxing district is incorporated into the Greater Naples Fire and Rescue District. | | | | |
| Current Level of Service Budget | - | 188,900 | 188,900 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Remittances | - | 94,500 | - | 188,900 | - | 188,900 | 99.9% |
| Net Operating Budget | - | 94,500 | - | 188,900 | - | 188,900 | 99.9% |
| Trans to Property Appraiser | 777 | 1,500 | 800 | - | - | - | (100.0%) |
| Trans to Tax Collector | 2,563 | 3,000 | 2,700 | - | - | - | (100.0%) |
| Total Budget | 3,340 | 99,000 | 3,500 | 188,900 | - | 188,900 | 90.8% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes | 90,670 | 101,100 | 101,100 | - | - | - | (100.0%) |
| Interest/Misc | 535 | - | 1,200 | - | - | - | na |
| Trans frm Property Appraiser | 90 | - | 100 | - | - | - | na |
| Trans frm Tax Collector | 998 | - | 1,000 | - | - | - | na |
| Carry Forward | - | 3,000 | 89,000 | 188,900 | - | 188,900 | 6,196.7% |
| Less 5% Required By Law | - | (5,100) | - | - | - | - | (100.0%) |
| Total Funding | 92,293 | 99,000 | 192,400 | 188,900 | - | 188,900 | 90.8% |

Notes:

Collier County adopted Ordinance No. 2015-18 on 2/24/15 creating the Fiddlers Creek Municipal Rescue and Fire Services District to provide and maintain fire department services with the Fiddlers Creek boundaries.

On June 10, 2015, the Governor signed House Bill 859 into law (Chapter 2015-188, Laws of Florida), providing for the annexation of the MSTU's service area into the Greater Naples Fire Rescue District (the "District") upon an affirmative vote by the majority of the resident electors within the MSTU.

On March 15, 2016, the resident electors of the MSTU approved a referendum allowing for the annexation of its service area into the Greater Naples Fire District. The official certification of the election results made the transfer of the fire service area into the District final as a matter of law. The repeal of Ordinance No. 2015-18, will formally remove this law from the Code of Laws and Ordinances of Collier County, Florida.

Forecast FY 2017:

At its 2/14/17 regular meeting, the Board of County Commissioners authorized staff to advertise the repeal of Ordinance No. 2015-18.

On 02/28/17, the Board of County Commissioners approved the repealing of Ordinance No. 2015-18 and termination of the Agreement between the parties and following the County's completion of audited financial statements, staff will remit any remaining financial reserves, fund balance or carry forward amounts in the MSTU to the Greater Naples Fire Rescue District.

Administrative Services Department

Fire Districts

Fiddler's Creek Fire District (145)

Current FY 2018:

Funds in the amount of \$188,900 have been budgeted to remit any remaining MSTU funds to Greater Naples Fire Rescue District pending the completion of the audit.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

Fire Districts

Ochopee Fire Control District MSTU (146)

Mission Statement

It is the goal of the District to provide comprehensive Public Safety to the citizens, travelers, and visitors of Collier County within the Ochopee Fire Control District.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration/Overhead | - | 46,900 | 1,435,500 | -1,388,600 |
| Remittance to Greater Naples Fire District | - | 1,745,000 | - | 1,745,000 |
| Per an intergovernmental management agreement between the Board and Greater Naples Fire District, Greater Naples is to provide management services over Ochopee Fire Control District until the end of the agreement or until Ochopee is consolidated into Greater Naples. | | | | |
| Reserves, transfers and interest | - | 469,300 | 825,700 | -356,400 |
| Current Level of Service Budget | | | | |
| | - | 2,261,200 | 2,261,200 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 1,469,365 | 1,473,100 | 146,600 | - | - | - | (100.0%) |
| Operating Expense | 225,026 | 259,500 | 54,600 | - | - | - | (100.0%) |
| Indirect Cost Reimburs | 36,800 | 52,300 | 52,300 | 46,900 | - | 46,900 | (10.3%) |
| Capital Outlay | 20,294 | 55,000 | - | - | - | - | (100.0%) |
| Remittances | - | - | 1,408,800 | 1,745,000 | - | 1,745,000 | na |
| Net Operating Budget | 1,751,485 | 1,839,900 | 1,662,300 | 1,791,900 | - | 1,791,900 | (2.6%) |
| Trans to Property Appraiser | 11,752 | 14,300 | 12,000 | 13,900 | - | 13,900 | (2.8%) |
| Trans to Tax Collector | 29,566 | 33,400 | 33,400 | 32,500 | - | 32,500 | (2.7%) |
| Trans to 001 Gen Fd | 147,900 | 147,900 | 147,900 | 147,900 | - | 147,900 | 0.0% |
| Trans to 714 Co Mgr Match | 7,400 | - | - | - | - | - | na |
| Reserves for Contingencies | - | 34,600 | - | - | - | - | (100.0%) |
| Reserves for Capital | - | 77,400 | - | - | - | - | (100.0%) |
| Reserves for Cash Flow | - | - | - | 275,000 | - | 275,000 | na |
| Reserves for Attrition | - | (24,400) | - | - | - | - | (100.0%) |
| Total Budget | 1,948,103 | 2,123,100 | 1,855,600 | 2,261,200 | - | 2,261,200 | 6.5% |
| Total FTE | 15.00 | 15.00 | - | - | - | - | (100.0%) |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

Fire Districts

Ochopee Fire Control District MSTU (146)

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes | 1,365,835 | 1,474,400 | 1,411,400 | 1,434,100 | - | 1,434,100 | (2.7%) |
| Delinquent Ad Valorem Taxes | 1,879 | 200 | 17,400 | 200 | - | 200 | 0.0% |
| Charges For Services | 18,274 | - | 2,600 | - | - | - | na |
| Miscellaneous Revenues | 1,560 | 1,200 | 4,900 | 1,200 | - | 1,200 | 0.0% |
| Interest/Misc | 4,381 | 1,000 | 3,600 | 1,000 | - | 1,000 | 0.0% |
| Trans frm Property Appraiser | 1,357 | 1,800 | 1,800 | 1,700 | - | 1,700 | (5.6%) |
| Trans frm Tax Collector | 11,508 | 11,300 | 11,300 | 11,000 | - | 11,000 | (2.7%) |
| Trans fm 001 Gen Fund | 565,100 | 565,100 | 565,100 | 565,100 | - | 565,100 | 0.0% |
| Trans fm 148 Collier Fire Fd | 76,812 | 87,600 | 81,200 | - | - | - | (100.0%) |
| Carry Forward | (21,600) | 54,300 | 75,000 | 318,700 | - | 318,700 | 486.9% |
| Less 5% Required By Law | - | (73,800) | - | (71,800) | - | (71,800) | (2.7%) |
| Total Funding | 2,025,107 | 2,123,100 | 2,174,300 | 2,261,200 | - | 2,261,200 | 6.5% |

Notes:

While the Adopted FY 2017 Budget contains typical appropriations for personal services, operating and capital, it is the intent of the Board of County Commissioners (BCC) and the Greater Naples Fire Rescue District (GNFRD) to consolidate the Ochopee Fire Control MSTU into Greater Naples and this process will be governed by a intergovernmental management agreement which the BCC adopted on 9/13/16 Item 11B effective 11/1/16. This management agreement extends through 9/30/19. The amended FY 2017 budget and all future adopted budgets through the end of the agreement term or until consolidation occurs will provide simply for remittances to Greater Naples in exchange for management services contained within the agreement.

Forecast FY 2017:

Current year personal services and operating expenses are on target with budget. The second of a three year loan repayment to the general fund of \$147,900 has been paid.

The Personal and Operating Expense budget was moved to Remittances to Others to cover the monthly payment to Greater Naples, except for the Indirect cost reimbursement of \$52,300 and the Personal Services of \$146,600 and Operating Expenses of \$54,600 that covered expenses through October 31, 2016.

The FTE count decreased due to fifteen (15) FTE's being moved to Greater Naples Fire per the interlocal agreement.

Current FY 2018:

The Personal and Operating Expense budget was moved to Remittances to Others to cover the monthly payment to Greater Naples, except for the Indirect cost reimbursement of \$46,900.

An interest free loan was granted to Ochopee MSTU by the Board of County Commissioners on 11/13/12, Agenda Item 11B to allow them to construct improvements to Station 61 at the Port of the Islands. The improvements totaled \$600,000 and the Board provided a subsidy of \$268,300, leaving a balance of \$331,700 to be spread over a three year term. An additional interest free loan covering the purchase of SCBA equipment totaling \$111,800 from the GF to Ochopee Fund (146) was approved by the Board as part of Agenda Item 16E(7) on February 25, 2014. It was decided that these loans will be repaid over three years interest free. To facilitate these payments, the maximum millage rate will be increased from 4.0000 to 4.5000 and the exact rate over the current 4.0000 mill cap will be calculated each year when certified taxable values are received in July.

The third and final of the three year loan repayment to the general fund is included in this budget at \$147,900.

Revenues:

Budgeted ad valorem tax revenue is based on the Ochopee Fire Control District July 1 taxable value of \$318,681,012 which represents a -1.94% decrease from FY17. A 4.5000 mill tax levy is proposed and is increased 0.5000 mills by an emergency ordinance amending Collier County Ordinance 75-6. This levy will provide an estimated \$1,434,100 in tax revenues. The rolled back rate is a millage of 4.6201.

In spite of the increase in millage, in order to maintain minimum service levels due to years of decreased ad valorem funding and decreased carry forward from previous years, it is necessary to transfer \$565,100 from the General Fund. This transfer represents a

Administrative Services Department

Fire Districts

Ochopee Fire Control District MSTU (146)

portion of PILT tax revenue which is used to offset the loss of tax base due to the preponderance of federal lands within the District.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

Fire Districts

Collier County Fire Control MSTU (148)

Mission Statement

To provide basic fire protection to the residents of the unincorporated areas of the County located outside the boundaries of existing fire control taxing districts.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Contracted Fire Protection Service | - | 74,600 | 74,600 | - |

This district was created pursuant to Chapter 125 of the Florida Statutes by adopting Ordinance No. 84-84, as amended. Fire protection service is delivered by four (4) fire control districts within the County through a contractual service agreement between the respective fire control districts and the BCC. This service is funded by an MSTU at a millage not to exceed 2.0 mills on the properties that are located within the District boundaries.

| | | | | |
|---------------------------------|---|---------------|---------------|---|
| Current Level of Service Budget | - | 74,600 | 74,600 | - |
|---------------------------------|---|---------------|---------------|---|

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Indirect Cost Reimburs | 1,100 | 1,600 | 1,600 | - | - | - | (100.0%) |
| Remittances | 153,624 | 175,100 | 162,300 | 74,600 | - | 74,600 | (57.4%) |
| Net Operating Budget | 154,724 | 176,700 | 163,900 | 74,600 | - | 74,600 | (57.8%) |
| Trans to Property Appraiser | 2,535 | 4,600 | 2,500 | - | - | - | (100.0%) |
| Trans to Tax Collector | 6,939 | 7,400 | 7,300 | - | - | - | (100.0%) |
| Trans to 144 Isles of Capri Fire | 52,325 | 59,800 | 55,300 | - | - | - | (100.0%) |
| Trans to 146 Ochopee Fire Fd | 76,812 | 87,600 | 81,200 | - | - | - | (100.0%) |
| Total Budget | 293,334 | 336,100 | 310,200 | 74,600 | - | 74,600 | (77.8%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes | 297,097 | 323,100 | 323,100 | - | - | - | (100.0%) |
| Delinquent Ad Valorem Taxes | 757 | - | - | - | - | - | na |
| Interest/Misc | 1,069 | - | 700 | - | - | - | na |
| Trans frm Property Appraiser | 293 | - | 400 | - | - | - | na |
| Trans frm Tax Collector | 2,701 | - | 2,500 | - | - | - | na |
| Carry Forward | 49,600 | 34,200 | 58,100 | 74,600 | - | 74,600 | 118.1% |
| Less 5% Required By Law | - | (21,200) | - | - | - | - | (100.0%) |
| Total Funding | 351,517 | 336,100 | 384,800 | 74,600 | - | 74,600 | (77.8%) |

Notes:

Collier County adopted Ordinance No. 1984-84 on 11/20/84 creating the Collier County Fire Control MSTU for the purpose of providing rescue and fire protection to all the residents situated within the unincorporated areas of Collier County lying outside the boundaries of an existing fire control taxing district.

On March 25, 2016, the Governor signed into law (Chapter 2016-262, Laws of Florida), providing for the annexation of the MSTU's service area into the Greater Naples Fire Rescue District (the "District") upon approval of a referendum by the majority of the resident electors within the MSTU.

On August 30, 2016, the resident electors of the MSTU approved a referendum supporting the annexation of the fire service area into the District. The official certification of the election results made the transfer of the fire service area into the District final as a matter of law. The repeal of Ordinance No. 1984-84, will formally remove this law from the Code of Laws and Ordinances of Collier County, Florida.

Administrative Services Department

Fire Districts

Collier County Fire Control MSTU (148)

Forecast FY 2017:

At its 2/14/17 regular meeting, the Board of County Commissioners authorized staff to advertise the repeal of Ordinance No. 1984-84.

On 02/28/17, the Board of County Commissioners approved the repealing of Ordinance No. 1984-84 and any remaining financial reserves, fund balance or carry forward amounts in the MSTU, upon the County's completion of audited financial statements, will be remitted from the MSTU funds to the Greater Naples Fire Rescue District.

Current FY 2018:

Funds in the amount of \$74,600 have been budgeted to remit any remaining MSTU funds to Greater Naples Fire Rescue District pending the completion of the audit.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

Fire Districts

Goodland Fire District (149)

Mission Statement

To provide basic fire protection to the residents of Goodland.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration/Overhead | - | 113,400 | 113,400 | - |

This district was created, pursuant to Chapter 125 of the Florida Statutes, by adopting Ordinance No. 98-114 as amended. Fire protection service is delivered by the Marco Island Fire Control District through a contractual service agreement with the BCC. This service is funded by an MSTU at a millage not to exceed 2.0 mills on the properties that are located within the District boundaries.

| | | | | |
|---------------------------------|---|---------|---------|---|
| Current Level of Service Budget | - | 113,400 | 113,400 | - |
|---------------------------------|---|---------|---------|---|

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Indirect Cost Reimburs | 600 | 900 | 900 | 1,000 | - | 1,000 | 11.1% |
| Remittances | 84,383 | 93,600 | 89,000 | 107,900 | - | 107,900 | 15.3% |
| Net Operating Budget | 84,983 | 94,500 | 89,900 | 108,900 | - | 108,900 | 15.2% |
| Trans to Property Appraiser | 776 | 1,700 | 800 | 1,500 | - | 1,500 | (11.8%) |
| Trans to Tax Collector | 2,459 | 3,000 | 3,000 | 3,000 | - | 3,000 | 0.0% |
| Total Budget | 88,217 | 99,200 | 93,700 | 113,400 | - | 113,400 | 14.3% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes | 90,999 | 100,300 | 92,300 | 104,000 | - | 104,000 | 3.7% |
| Delinquent Ad Valorem Taxes | 37 | - | - | - | - | - | na |
| Interest/Misc | 435 | - | - | - | - | - | na |
| Trans frm Property Appraiser | 89 | - | 100 | - | - | - | na |
| Trans frm Tax Collector | 957 | - | 800 | - | - | - | na |
| Carry Forward | 10,800 | 4,000 | 15,100 | 14,600 | - | 14,600 | 265.0% |
| Less 5% Required By Law | - | (5,100) | - | (5,200) | - | (5,200) | 2.0% |
| Total Funding | 103,318 | 99,200 | 108,300 | 113,400 | - | 113,400 | 14.3% |

Current FY 2018:

This MSTU addresses fire protection services for the residents of Goodland that are provided by a contractual agreement between Collier County and the City of Marco Island. In FY18, it is estimated that the contract amount will be \$107,900. There are no reserves for contingencies.

Revenues:

Budgeted ad valorem tax revenue is based on Goodland/Hoor's Island Fire District July 1 taxable value of \$81,490,638 which represents a 3.71% increase from FY17. A 1.2760 mill tax levy is planned and will provide an estimated \$104,000 in tax revenues. The rolled back rate is a millage of 1.2294.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Department

Fire Districts

Specialized Grants - Mile Marker 63 Fire Station (701)

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| MM 63 Fire Station | 3.00 | - | - | - |
| Operation expenses and reimbursements from the Florida Department of Transportation for the operation of the fire station at MM 63 in Collier County. The FTEs consist up to 3.5 Fire/Medics. | | | | |
| Current Level of Service Budget | 3.00 | - | - | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 1,162,307 | - | 1,837,300 | - | - | - | na |
| Operating Expense | 56,115 | - | 670,400 | - | - | - | na |
| Capital Outlay | 62,390 | - | 11,400 | - | - | - | na |
| Net Operating Budget | 1,280,812 | - | 2,519,100 | - | - | - | na |
| Total Budget | 1,280,812 | - | 2,519,100 | - | - | - | na |
| Total FTE | 13.00 | 13.00 | 3.00 | 3.00 | - | 3.00 | (76.9%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Intergovernmental Revenues | 1,234,567 | - | 2,519,100 | - | - | - | na |
| Interest/Misc | 2,567 | - | - | - | - | - | na |
| Total Funding | 1,237,134 | - | 2,519,100 | - | - | - | na |

Notes:

The 2011 Florida Legislature amended Section 338.26(3), Florida Statutes to provide a conditional funding source to develop and operate a fire station at the Florida Department of Transportation (FDOT) Mile Marker 63 Rest Area on Alligator Alley in Collier County, Florida. The amendment authorized the use of fees generated from tolls on Alligator Alley to develop and operate the Fire Station to provide fire, rescue and emergency management services to the adjacent counties along the Alley.

The Board of County Commissioners entered into an Interlocal Agreement with the Florida Department of Transportation on April 8, 2014 via Board Agenda Item 11.A. for the operation and furnishing of the facility. The agreement is to be in effect from July 1, 2014 through no later than June 30, 2018.

On September 13, 2016, the Board approved an Interlocal Agreement with the Greater Naples Fire Rescue District (GNFD) to consolidate services and manage Ochopee Fire Control District commencing on November 1, 2016. Included in the terms of this agreement was the allowed assignment of the FDOT Interlocal Agreement funding station 63. FDOT is currently in process of executing a separate assignment agreement of the FDOT Interlocal (funding) Agreement to GNFD. Collier County will continue to provide EMS services associated with the mile marker 63 fire station and be reimbursed for associated costs through coordination with GNFD.

Forecast FY 2017:

This grant contract period overlap fiscal years. This forecast includes the following grant award from the Florida Department of Transportation:

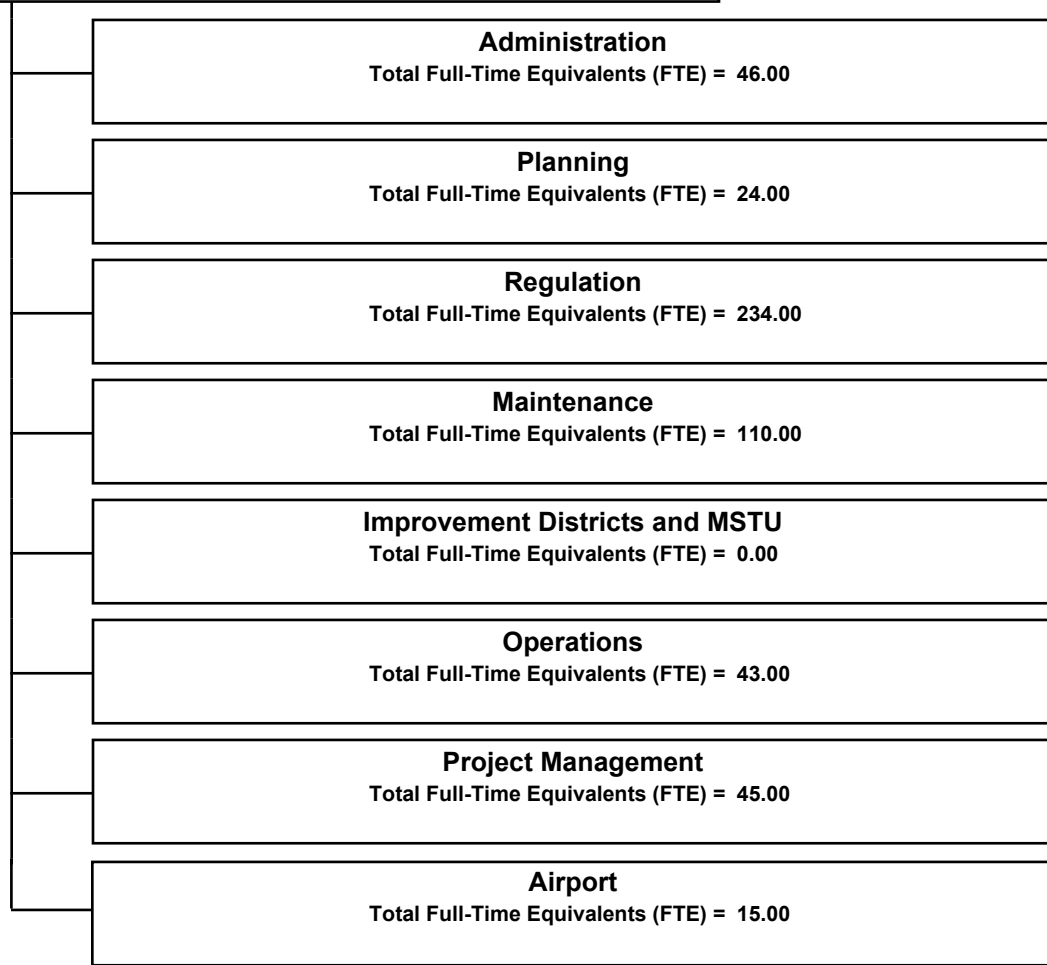
33356 \$2,519,100 FY14-18 FDOT Mile Marker 63 Interlocal Agreement

The FTE count decreased due to ten (10) FTE's being moved to Greater Naples Fire per the interlocal agreement.

Growth Management Department

Growth Management Department Organizational Chart

Total Full-Time Equivalents (FTE) = 517.00



Growth Management Department

Thaddeus Cohen, Department Head

Although permitting activities have begun to level off when looking at a year over year comparison, Collier County continued to experience strong growth in Fiscal Year 2017. The metropolitan area was ranked as the eighth fastest-growing metro in the state and 17th in the nation and one of the best places for job growth in the United States.

Our capital and maintenance divisions continue to effectively execute a diverse portfolio of county-wide construction and maintenance programs. Included within this portfolio are bridge replacements and repairs; new traffic signal and lighting installations; right-of-way acquisitions and roadway expansions; canal construction, storm water control structures, and conveyance systems enhancements; beach restoration, erosion control, and inlet management projects; and airport operations and rehabilitation projects. In FY18, we will continue to focus on storm water improvement projects as well as those approved roadway projects, to include Golden Gate Boulevard. As approved by the Board of County Commissioners, we are currently investigating the feasibility of a storm water utility to determine if this could provide a sustainable dedicated source of funding for storm water capital and O&M needs. GMD's asset management efforts continue to be a priority as we look to reduce asset lifecycle costs by shifting from reactive to proactive maintenance and implementing optimal asset replacement strategies.

The development services divisions continue to respond to the sustained upturn in development activity. The team diligently focused on improving processes, assessing industry and community trends, reducing regulatory hurdles, and coordinating with our community members and industry partners during the delivery of enhancements to our CityView e-permitting initiative. The team received the National Association of Counties (NACo) Achievement Award and the NACo President's 100 Brilliant Ideas at Work Award, for implementing a first of its kind digital inspection platform (CityView Mobile) that provides inspection scheduling and notifications to our clients through different messaging platforms prior to inspector arrival. The department continues to explore industry best practices that will enhance online service offerings to residents and businesses, while minimizing lapses in service availability. We reduced building review and permitting fees and anticipate further cuts for land development activities in FY18. Strong development activity has resulted in greater year over year actual fund balance within the building permit fund (113) and the planning fund (131). This increase in fund balance is reflected in the FY18 budget that has been allocated toward reserves for pre-paid inspection and review services, which have not yet been performed by the divisions. The Hearing Examiner's Office continues to streamline review processes and timelines. Our certified floodplain managers continue to be exceptionally productive in compliance efforts. Code Compliance teams remain vigilant running successful programs targeted toward maintaining community trust, education, aesthetic appeal, and enforcement when required.

Challenges and Opportunities:

Our ability to recruit, train, and retain key team members continues to be significantly more challenging as development activity continues and the job market strengthens. Although we are vigorously prioritizing and addressing maintenance concerns through quality asset management programs, deferrals in equipment purchases and infrastructure projects remain an area of concern. The development services staff, after a series of workshops with the Board concerning amendments to the Rural Fringe Mixed Use District, will begin the GMP amendment process with transmittal hearing of the proposed amendments in FY18, with adoption expected in mid FY18. Additionally, the Golden Gate Area Master Plan amendments are scheduled to be initiated in FY18. In spite of daily and long-range challenges, and ever-changing community demands, the Growth Management Department remains focused and committed to executing Board policy and County Manager initiatives.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

| Division Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 39,375,944 | 44,602,600 | 41,484,900 | 46,074,200 | 334,400 | 46,408,600 | 4.0% |
| Operating Expense | 19,298,903 | 31,502,200 | 22,479,000 | 33,034,900 | - | 33,034,900 | 4.9% |
| Indirect Cost Reimburs | 1,257,900 | 1,319,500 | 1,319,500 | 1,455,000 | - | 1,455,000 | 10.3% |
| Aviation Fuel | 1,168,001 | 1,235,000 | 1,328,700 | 1,614,600 | - | 1,614,600 | 30.7% |
| Capital Outlay | 1,307,106 | 4,105,900 | 3,196,300 | 4,329,900 | - | 4,329,900 | 5.5% |
| Total Net Budget | 62,407,854 | 82,765,200 | 69,808,400 | 86,508,600 | 334,400 | 86,843,000 | 4.9 % |
| Trans to Property Appraiser | 24,074 | 25,200 | 25,200 | 27,900 | - | 27,900 | 10.7% |
| Trans to Tax Collector | 67,336 | 80,400 | 80,400 | 84,500 | - | 84,500 | 5.1% |
| Trans to 001 General Fund | 63,300 | 223,600 | 223,600 | 189,100 | - | 189,100 | (15.4%) |
| Trans to 101 Transp Op Fd | 421,700 | 463,800 | 452,600 | 16,500 | - | 16,500 | (96.4%) |
| Trans to 111 Unincorp Gen Fd | 75,000 | 75,000 | 75,000 | 187,700 | - | 187,700 | 150.3% |
| Trans to 113 Com Dev Fd | 126,300 | 126,300 | 126,300 | 150,000 | - | 150,000 | 18.8% |
| Trans to 705 Housing Grants | 34,821 | - | 13,400 | - | - | - | na |
| Trans to 232 PR/NPP Bond | - | - | - | 791,900 | - | 791,900 | na |
| Trans to 298 Sp Ob Bd '10 | 1,206,600 | 1,207,100 | 1,207,100 | 1,208,300 | - | 1,208,300 | 0.1% |
| Trans to 301 Co Wide Cap Fd | 87,664 | - | - | 225,000 | - | 225,000 | na |
| Trans to 310 Growth Mgmt Cap | 300,000 | - | - | - | - | - | na |
| Trans to 324 Stormw Op Fd | - | 70,700 | 70,700 | - | - | - | (100.0%) |
| Trans to 496 Airport Cap Fd | - | 225,300 | 225,300 | 578,200 | - | 578,200 | 156.6% |
| Trans to 497 Airport MP Fd | 56,900 | - | - | - | - | - | na |
| Trans to 506 IT Capital | - | - | - | 212,100 | - | 212,100 | na |
| Trans to 523 Motor Pool Cap | 1,997,000 | 1,539,500 | 1,539,500 | 1,510,100 | - | 1,510,100 | (1.9%) |
| Reserves for Contingencies | - | 1,796,900 | - | 1,694,900 | - | 1,694,900 | (5.7%) |
| Reserves for Reimb to State | - | - | - | 22,600 | - | 22,600 | na |
| Reserves for Prepaid Services | - | 8,781,600 | - | 9,935,800 | - | 9,935,800 | 13.1% |
| Reserves for Capital | - | 11,948,600 | - | 11,382,300 | - | 11,382,300 | (4.7%) |
| Reserves for Cash Flow | - | 5,505,700 | - | 5,670,700 | - | 5,670,700 | 3.0% |
| Reserves for Attrition | - | (714,900) | - | (720,800) | - | (720,800) | 0.8% |
| Total Budget | 66,868,549 | 114,120,000 | 73,847,500 | 119,675,400 | 334,400 | 120,009,800 | 5.2% |

| Appropriations by Department | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Administration | 8,956,333 | 17,473,000 | 11,793,800 | 20,075,200 | - | 20,075,200 | 14.9% |
| Planning | 3,534,636 | 4,218,100 | 3,552,200 | 3,437,000 | - | 3,437,000 | (18.5%) |
| Regulation | 20,901,722 | 24,370,500 | 21,235,200 | 25,153,600 | - | 25,153,600 | 3.2% |
| Maintenance | 15,369,257 | 18,997,400 | 17,617,200 | 19,567,700 | 243,100 | 19,810,800 | 4.3% |
| Improvement Districts and MSTU | 427,078 | 2,098,800 | 431,400 | 2,084,300 | - | 2,084,300 | (0.7%) |
| Operations | 5,410,638 | 7,105,300 | 6,823,200 | 7,316,100 | 91,300 | 7,407,400 | 4.3% |
| Project Management | 5,039,494 | 5,385,500 | 5,216,000 | 5,459,700 | - | 5,459,700 | 1.4% |
| Airport | 2,768,696 | 3,116,600 | 3,139,400 | 3,415,000 | - | 3,415,000 | 9.6% |
| Total Net Budget | 62,407,854 | 82,765,200 | 69,808,400 | 86,508,600 | 334,400 | 86,843,000 | 4.9% |
| Regulation | 352,888 | 2,085,800 | 337,500 | 2,130,200 | - | 2,130,200 | 2.1% |
| Maintenance | 871,100 | 871,500 | - | - | - | - | (100.0%) |
| Improvement Districts and MSTU | 368 | 1,200 | 1,200 | 793,100 | - | 793,100 | 65,991.7% |
| Operations | 76,153 | 151,300 | 98,800 | 109,900 | - | 109,900 | (27.4%) |
| Project Management | 73,000 | 100,400 | 57,000 | 90,300 | - | 90,300 | (10.1%) |
| Airport | 91,721 | 477,300 | 238,700 | 1,009,900 | - | 1,009,900 | 111.6% |
| Reserves and Transfers | 2,995,464 | 27,667,300 | 3,305,900 | 29,033,400 | - | 29,033,400 | 4.9% |
| Total Transfers and Reserves | 4,460,694 | 31,354,800 | 4,039,100 | 33,166,800 | - | 33,166,800 | 5.8% |
| Total Budget | 66,868,549 | 114,120,000 | 73,847,500 | 119,675,400 | 334,400 | 120,009,800 | 5.2% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

| Division Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes | 2,811,708 | 3,127,800 | 3,000,500 | 3,327,900 | - | 3,327,900 | 6.4% |
| Delinquent Ad Valorem Taxes | 993 | - | 200 | - | - | - | na |
| Communications Services Tax | 4,702,747 | 4,850,000 | 4,600,000 | 4,600,000 | - | 4,600,000 | (5.2%) |
| Franchise Fees | 341,879 | 181,900 | 220,000 | 190,000 | - | 190,000 | 4.5% |
| Licenses & Permits | 6,168,381 | 6,139,700 | 5,378,100 | 6,065,700 | - | 6,065,700 | (1.2%) |
| Building Permits | 15,366,783 | 14,260,000 | 14,406,000 | 12,450,000 | - | 12,450,000 | (12.7%) |
| Reinspection Fees | 2,531,831 | 2,220,000 | 2,465,000 | 2,265,000 | - | 2,265,000 | 2.0% |
| Special Assessments | 28,209 | 37,000 | 33,600 | 37,000 | - | 37,000 | 0.0% |
| Intergovernmental Revenues | 728,676 | 748,000 | 778,000 | 844,000 | - | 844,000 | 12.8% |
| SFWMD/Big Cypress Revenue | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | - | 1,000,000 | 0.0% |
| Charges For Services | 4,640,769 | 4,507,900 | 4,314,700 | 4,535,000 | - | 4,535,000 | 0.6% |
| Aviation Fuel Sales | 2,195,354 | 2,150,500 | 2,583,800 | 2,608,800 | - | 2,608,800 | 21.3% |
| Fines & Forfeitures | 313,066 | 339,000 | 333,000 | 339,000 | - | 339,000 | 0.0% |
| Miscellaneous Revenues | 657,527 | 302,500 | 240,500 | 226,900 | - | 226,900 | (25.0%) |
| Interest/Misc | 504,317 | 236,300 | 342,200 | 244,400 | - | 244,400 | 3.4% |
| Advance/Repay fm 001 Gen Fd | 49,900 | - | - | - | - | - | na |
| Reimb From Other Depts | 1,022,649 | 766,600 | 747,700 | 1,032,900 | - | 1,032,900 | 34.7% |
| Trans frm Property Appraiser | 2,781 | - | - | - | - | - | na |
| Trans frm Tax Collector | 26,209 | - | - | - | - | - | na |
| Net Cost General Fund | 99,147 | 101,100 | 102,400 | 109,800 | - | 109,800 | 8.6% |
| Net Cost Road and Bridge | (2,748,417) | - | (2,107,400) | - | - | - | na |
| Net Cost MSTU General Fund | 7,250,914 | 9,875,100 | 8,202,100 | 11,499,200 | 243,100 | 11,742,300 | 18.9% |
| Net Cost Community Development | (26,095,550) | - | (25,290,000) | - | - | - | na |
| Net Cost Planning Services | (12,191,887) | - | (12,887,800) | - | - | - | na |
| Trans fm 001 Gen Fund | 15,858,400 | 20,608,300 | 20,608,300 | 21,579,100 | 91,300 | 21,670,400 | 5.2% |
| Trans fm 101 Transp Op Fd | - | - | - | 15,000 | - | 15,000 | na |
| Trans fm 102 ROW Permit | 244,000 | 212,800 | 210,700 | - | - | - | (100.0%) |
| Trans fm 107 Imp Fee Admin | - | - | - | 15,000 | - | 15,000 | na |
| Trans fm 111 MSTD Gen Fd | 563,000 | 663,000 | 663,000 | 678,000 | - | 678,000 | 2.3% |
| Trans fm 114 Pollutn Ctrl Fd | 16,300 | 16,300 | 16,300 | 36,500 | - | 36,500 | 123.9% |
| Trans fm 131 Dev Serv Fd | 225,000 | 295,700 | 295,700 | 170,700 | - | 170,700 | (42.3%) |
| Trans fm 185 Beach Ren Ops | 10,000 | 10,000 | 10,000 | 15,000 | - | 15,000 | 50.0% |
| Trans fm 195 TDC Cap Fd | 669,100 | 759,900 | 759,900 | 790,000 | - | 790,000 | 4.0% |
| Trans fm 760 Collier Lighting | 52,700 | 69,900 | 69,900 | - | - | - | (100.0%) |
| Trans fm 232 PR Ind & N Prod Pk | 663,100 | - | - | - | - | - | na |
| Trans fm 312 Gas Tax Op Fd | - | 56,100 | 47,000 | - | - | - | (100.0%) |
| Trans fm 313 Gas Tax Cap Fd | 3,169,900 | - | - | - | - | - | na |
| Trans fm 325 Stormwater Cap Fd | 905,500 | 821,600 | 821,600 | - | - | - | (100.0%) |
| Trans fm 711/712 Transp Grants | 7,187 | - | 10,200 | - | - | - | na |
| Carry Forward | 42,257,400 | 41,436,400 | 48,295,000 | 46,707,900 | - | 46,707,900 | 12.7% |
| Less 5% Required By Law | - | (1,673,400) | - | (1,707,400) | - | (1,707,400) | 2.0% |
| Total Funding | 74,049,570 | 114,120,000 | 80,270,200 | 119,675,400 | 334,400 | 120,009,800 | 5.2% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

| Division Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Administration | 40.00 | 42.00 | 42.00 | 46.00 | - | 46.00 | 9.5% |
| Planning | 31.00 | 31.00 | 33.00 | 24.00 | - | 24.00 | (22.6%) |
| Regulation | 219.00 | 229.00 | 229.00 | 234.00 | - | 234.00 | 2.2% |
| Maintenance | 105.00 | 106.00 | 106.00 | 106.00 | 4.00 | 110.00 | 3.8% |
| Operations | 35.00 | 42.00 | 42.00 | 42.00 | 1.00 | 43.00 | 2.4% |
| Project Management | 42.00 | 45.00 | 45.00 | 45.00 | - | 45.00 | 0.0% |
| Airport | 15.00 | 15.00 | 15.00 | 15.00 | - | 15.00 | 0.0% |
| Total FTE | 487.00 | 510.00 | 512.00 | 512.00 | 5.00 | 517.00 | 1.4% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

Administration

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Personal Services | 4,639,974 | 5,499,400 | 5,059,900 | 6,592,700 | - | 6,592,700 | 19.9% |
| Operating Expense | 3,407,885 | 9,748,400 | 4,065,000 | 10,642,600 | - | 10,642,600 | 9.2% |
| Indirect Cost Reimburs | 770,800 | 871,200 | 871,200 | 1,067,600 | - | 1,067,600 | 22.5% |
| Capital Outlay | 137,674 | 1,354,000 | 1,797,700 | 1,772,300 | - | 1,772,300 | 30.9% |
| Net Operating Budget | 8,956,333 | 17,473,000 | 11,793,800 | 20,075,200 | - | 20,075,200 | 14.9% |
| Total Budget | 8,956,333 | 17,473,000 | 11,793,800 | 20,075,200 | - | 20,075,200 | 14.9% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Addressing and GIS (113) | 471,193 | 584,200 | 480,900 | 713,900 | - | 713,900 | 22.2% |
| Construction & Maintenance Administration Office (101) | 1,573,212 | 1,500,100 | 1,323,900 | 1,549,600 | - | 1,549,600 | 3.3% |
| Planning & Regulatory Admin/FEMA Expenses (111) | 204,365 | 558,700 | 309,700 | 559,600 | - | 559,600 | 0.2% |
| Planning & Regulatory Administration (113) | 5,822,645 | 13,456,300 | 8,611,300 | 15,976,300 | - | 15,976,300 | 18.7% |
| Planning & Regulatory Administration (131) | 458,386 | 825,000 | 601,600 | 716,600 | - | 716,600 | (13.1%) |
| Records Management (113) | 426,532 | 548,700 | 466,400 | 559,200 | - | 559,200 | 1.9% |
| Total Net Budget | 8,956,333 | 17,473,000 | 11,793,800 | 20,075,200 | - | 20,075,200 | 14.9% |
| Total Transfers and Reserves | - | - | - | - | - | - | na |
| Total Budget | 8,956,333 | 17,473,000 | 11,793,800 | 20,075,200 | - | 20,075,200 | 14.9% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Licenses & Permits | 1,995,370 | 1,972,000 | 1,766,500 | 2,022,000 | - | 2,022,000 | 2.5% |
| Building Permits | 15,366,783 | 14,260,000 | 14,406,000 | 12,450,000 | - | 12,450,000 | (12.7%) |
| Reinspection Fees | 1,844,375 | 1,600,000 | 1,800,000 | 1,600,000 | - | 1,600,000 | 0.0% |
| Intergovernmental Revenues | 240,417 | 205,000 | 224,100 | 215,000 | - | 215,000 | 4.9% |
| Charges For Services | 328,715 | 317,800 | 250,700 | 317,700 | - | 317,700 | 0.0% |
| Miscellaneous Revenues | 63,512 | 63,400 | 63,500 | 63,400 | - | 63,400 | 0.0% |
| Reimb From Other Depts | 295,096 | 339,900 | 291,900 | 636,900 | - | 636,900 | 87.4% |
| Net Cost Road and Bridge | 1,277,338 | 1,191,900 | 996,600 | 1,231,400 | - | 1,231,400 | 3.3% |
| Net Cost MSTU General Fund | 204,284 | 558,700 | 309,700 | 559,600 | - | 559,600 | 0.2% |
| Net Cost Community Development | (12,554,218) | (3,306,100) | (8,430,600) | 817,200 | - | 817,200 | (124.7%) |
| Net Cost Planning Services | (105,340) | 270,400 | 115,400 | 162,000 | - | 162,000 | (40.1%) |
| Total Funding | 8,956,333 | 17,473,000 | 11,793,800 | 20,075,200 | - | 20,075,200 | 14.9% |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Construction & Maintenance Administration Office (101) | 11.00 | 8.00 | 8.00 | 8.00 | - | 8.00 | 0.0% |
| Planning & Regulatory Administration (113) | 19.00 | 24.00 | 24.00 | 26.00 | - | 26.00 | 8.3% |
| Planning & Regulatory Admin/FEMA Expenses (111) | 1.00 | 1.00 | 1.00 | 1.00 | - | 1.00 | 0.0% |
| Records Management (113) | 4.00 | 4.00 | 4.00 | 4.00 | - | 4.00 | 0.0% |
| Addressing and GIS (113) | 5.00 | 5.00 | 5.00 | 7.00 | - | 7.00 | 40.0% |
| Total FTE | 40.00 | 42.00 | 42.00 | 46.00 | - | 46.00 | 9.5% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

Administration

Construction & Maintenance Administration Office (101)

Mission Statement

To deliver value to the community by providing financial accountability and support for transportation, coastal zone, airport and stormwater capital improvement projects, responding timely and professionally to all reports of problems, supporting daily activities with technical tools and resources, and notifying the public of relevant communications and information related to our operations.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Divisional Administration/Overhead | 4.00 | 1,197,600 | 318,200 | 879,400 |
| Departmental administration and all divisional overhead costs for Fund 101 including Indirect Service Charges, General Insurance, IT Direct Hours, and Utilities. | | | | |
| Fiscal Support | 1.00 | 118,400 | - | 118,400 |
| Provides financial support and guidance to the Department Head and all division directors and staff within the Growth Management Department. Supervises a staff of 5 budget analysts who handle financial functions, including accounts payable, accounts receivable, grants compliance, purchasing, and payroll, for various divisions within the department. | | | | |
| Public Information | 3.00 | 233,600 | - | 233,600 |
| Serve as the liaison between the Growth Management Department and the public, media and governmental representatives. To research and respond to questions/complaints and handle marketing and public relations matters for the Growth Management Department. | | | | |
| Current Level of Service Budget | 8.00 | 1,549,600 | 318,200 | 1,231,400 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|---|---------------------------|---------------------------|-----------------------------|---------------------------|
| • 100% of AIMS constituents contacted within 5 business days | 100 | 100 | 100 | 100 |
| • 100% of Executive Summaries in Agenda Central by target deadline for approval | 100 | 100 | 100 | 100 |
| • 100% of grant & non-grant related invoices audited and monitored for reimbursement within 90 days | 100 | 100 | 100 | 100 |
| • 100% of invoices processed in accordance with the Prompt Payment Act | 99 | 100 | 100 | 100 |
| • 100% of media or citizens requests addressed within 8 hours | 100 | 100 | 100 | 100 |
| • 90% of AIMS issues closed out or action plan developed within 20 days to include periodic update | 100 | 100 | 100 | 100 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 914,037 | 878,100 | 765,500 | 871,300 | - | 871,300 | (0.8%) |
| Operating Expense | 483,897 | 491,600 | 456,700 | 443,400 | - | 443,400 | (9.8%) |
| Indirect Cost Reimburs | 170,800 | 100,400 | 100,400 | 203,600 | - | 203,600 | 102.8% |
| Capital Outlay | 4,477 | 30,000 | 1,300 | 31,300 | - | 31,300 | 4.3% |
| Net Operating Budget | 1,573,212 | 1,500,100 | 1,323,900 | 1,549,600 | - | 1,549,600 | 3.3% |
| Total Budget | 1,573,212 | 1,500,100 | 1,323,900 | 1,549,600 | - | 1,549,600 | 3.3% |
| Total FTE | 11.00 | 8.00 | 8.00 | 8.00 | - | 8.00 | 0.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

Administration

Construction & Maintenance Administration Office (101)

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues | 240,417 | 205,000 | 224,100 | 215,000 | - | 215,000 | 4.9% |
| Miscellaneous Revenues | 13,363 | 13,300 | 13,300 | 13,300 | - | 13,300 | 0.0% |
| Reimb From Other Depts | 42,093 | 89,900 | 89,900 | 89,900 | - | 89,900 | 0.0% |
| Net Cost Road and Bridge | 1,277,338 | 1,191,900 | 996,600 | 1,231,400 | - | 1,231,400 | 3.3% |
| Total Funding | 1,573,212 | 1,500,100 | 1,323,900 | 1,549,600 | - | 1,549,600 | 3.3% |

Notes:

The Project Management Support section of this division is now presented as part of the Operations portion of the budget book, which moves FTE's and all associated costs for 3 positions out of Administration as compared to prior years.

Forecast FY 2017:

The Personal Services forecast is anticipated to be less than the adopted FY 2017 budget due to the Department Head position vacancy for several months of the fiscal year.

Capital Outlay has been reduced due to a planned cubicle space addition which has been postponed until FY 2018.

Current FY 2018:

The Personal Services budget is generally in line with the prior year amount, but has been reduced due to the Department Head position still being vacant during the budgeting phase. As a matter of process, this reduces the budget for the vacant position to the base salary level.

Operating Expenses have decreased in certain overhead areas including insurance, IT related charges and licenses with the movement of a portion of the expenses shifting to the GIS Operations section. Conversely, Indirect Cost Reimbursement now reflects the amount previously allocated to the Transportation Engineering Division due to closing down Fund 312 and including their operations within Fund 101.

Capital Outlay includes funding for a replacement laptop no longer covered under warranty and a cubicle space project postponed from FY 2017.

Revenues:

Revenues received from Motor Fuel Tax Rebates and Mobile Home Licenses have remained generally consistent during FY 2017. The related budget for FY 2018 is expected to increase slightly due to recent upward trends in the Motor Fuel Tax Rebates.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

Administration

Planning & Regulatory Administration (113)

Mission Statement

The primary function of this section is to provide executive level management, financial support, and policy development to all the divisions within the planning and regulatory element of the Growth Management Department (GMD). This section also provides planning and regulatory administrative support to the BCC, County Manager's Office, advisory boards, and other constitutional agencies.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration | 1.00 | 13,747,648 | 16,430,000 | -2,682,352 |
| This section includes the funding for the Deputy Department Head who provides administrative oversight to the divisions within the Growth Management Department, and all divisional overhead costs including indirect cost allocation, IT direct billing hours, insurance, utilities and building repair & maintenance. | | | | |
| Divisional Financial and Systems Management | 19.00 | 1,739,752 | - | 1,739,752 |
| This section provides financial and systems administration support and oversight. Responsibilities include, but are not limited to, expenditure processing and tracking, reporting services, application management, and acting as liaison to GMD Planning & Regulatory advisory boards. | | | | |
| Cash Management | 6.00 | 488,900 | - | 488,900 |
| Conduct cash receipting and daily financial reconciliation for all Development Services Center activities. Includes the receipt of Building Permit fees, Land Development fees, and Impact Fees. Section also provides assorted cashiering services to the Code Enforcement Division. Provide excellent customer service. Greet customers visiting our department, answer questions, guide customers to proper area, and assist with the permit application process both in person as well as on the phone. | | | | |
| Current Level of Service Budget | 26.00 | 15,976,300 | 16,430,000 | -453,700 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|---|-------------------|-------------------|---------------------|-------------------|
| * 99% accuracy rate for cash receipts and deposits by GMD Cashiers | 99 | 99 | 99 | 99 |
| • 90% of all phone calls coming through the telephone system will be answered in less than one minute | 100 | 100 | 100 | 100 |
| • 90% of citizens coming to the Business Center will wait on average less than 20 minutes | 100 | 100 | 100 | 100 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 2,932,501 | 3,728,200 | 3,525,800 | 4,519,800 | - | 4,519,800 | 21.2% |
| Operating Expense | 2,430,961 | 8,003,500 | 2,888,900 | 9,261,300 | - | 9,261,300 | 15.7% |
| Indirect Cost Reimburs | 387,000 | 537,100 | 537,100 | 590,700 | - | 590,700 | 10.0% |
| Capital Outlay | 72,183 | 1,187,500 | 1,659,500 | 1,604,500 | - | 1,604,500 | 35.1% |
| Net Operating Budget | 5,822,645 | 13,456,300 | 8,611,300 | 15,976,300 | - | 15,976,300 | 18.7% |
| Total Budget | 5,822,645 | 13,456,300 | 8,611,300 | 15,976,300 | - | 15,976,300 | 18.7% |
| Total FTE | 19.00 | 24.00 | 24.00 | 26.00 | - | 26.00 | 8.3% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

Administration

Planning & Regulatory Administration (113)

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Licenses & Permits | 1,646,833 | 1,619,000 | 1,418,500 | 1,669,000 | - | 1,669,000 | 3.1% |
| Building Permits | 15,366,783 | 14,260,000 | 14,406,000 | 12,450,000 | - | 12,450,000 | (12.7%) |
| Reinspection Fees | 1,844,375 | 1,600,000 | 1,800,000 | 1,600,000 | - | 1,600,000 | 0.0% |
| Charges For Services | 113,116 | 116,200 | 112,300 | 115,900 | - | 115,900 | (0.3%) |
| Miscellaneous Revenues | 50,048 | 50,100 | 50,200 | 50,100 | - | 50,100 | 0.0% |
| Reimb From Other Depts | 252,150 | 250,000 | 200,000 | 545,000 | - | 545,000 | 118.0% |
| Net Cost Community Development | (13,450,661) | (4,439,000) | (9,375,700) | (453,700) | - | (453,700) | (89.8%) |
| Total Funding | 5,822,645 | 13,456,300 | 8,611,300 | 15,976,300 | - | 15,976,300 | 18.7% |

Forecast FY 2017:

Personal Services are forecasted to be lower than the adopted FY17 budget due to employee vacancies and reduced overtime.

Operating Expenses are forecasted to be lower due to lower contracted services (inability of the staffing vendor to provide qualified candidates to perform building plans review and inspections), deferred construction projects that were unable to be scheduled and completed (contractors unable to provide service due to competing projects), and a reduction in technology services (land development software provider unable to complete the number of change orders requested).

Capital Outlay is forecasted to be higher due to encumbering the total replacement cost of the Development Services air conditioning system. A budget amendment will be prepared to cover the excess cost.

Current FY 2018:

Personal Services are increasing due to additional job bank associates budgeted and an increase of two positions moved from other areas to strategically align current job assignments. The positions to be moved are:

- One Senior Operations Analyst from Building Review & Permitting (Fund 113)
- One Operations Coordinator from Engineering Services (Fund 131)

This budget includes all direct, indirect, and other major capital expenses associated with Fund 113 operations, including funding to support CityView maintenance and development and contracted temporary professional services to meet the expected continued increase in permitting and inspection related activities.

Operating Expenses are expected to be higher due to projects that were unable to be scheduled and completed for required building maintenance, digital record conversion of permits and plans, and increased external vendor support for further enhancements to the land development software and GIS support to convert CAD documents into GIS in a continuing effort to become more GIS-centric.

Capital Outlay includes the replacement of the building's aging and undersized back-up generator, site improvements such as repaving parking areas and enhancing landscaping, servers, network printers, computers, and other required building maintenance and replacement items identified by Facilities Management. Staff recognizes the continued volatility of development industry activity and will continue to focus on market conditions, efficiencies, and maintain a conservative approach to business operations and revenue forecasting.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

Administration

Planning & Regulatory Administration (131)

Mission Statement

The principal function is to provide executive level management to all the divisions within the planning and regulatory element of the Growth Management Department (GMD).

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Divisional Administration | - | 412,100 | - | 412,100 |
| This section provides administrative and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards and executive level management to all divisions within Planning and Regulatory Services. | | | | |
| Fund Level Control | - | 304,500 | 554,600 | -250,100 |
| This division provides for the operation of the GMD Planning & Regulation Building including the Divisions within the Department and the associated direct and indirect costs. | | | | |
| Current Level of Service Budget | - | 716,600 | 554,600 | 162,000 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|--|---------------------------|---------------------------|-----------------------------|---------------------------|
| • 100% of all PUD Annual Monitoring Report Notifications will be sent to applicants within 45 days of the due date | 100 | 100 | 100 | 100 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | 209,425 | 541,300 | 317,900 | 393,300 | - | 393,300 | (27.3%) |
| Indirect Cost Reimburs | 213,000 | 233,700 | 233,700 | 273,300 | - | 273,300 | 16.9% |
| Capital Outlay | 35,961 | 50,000 | 50,000 | 50,000 | - | 50,000 | 0.0% |
| Net Operating Budget | 458,386 | 825,000 | 601,600 | 716,600 | - | 716,600 | (13.1%) |
| Total Budget | 458,386 | 825,000 | 601,600 | 716,600 | - | 716,600 | (13.1%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Licenses & Permits | 348,537 | 353,000 | 348,000 | 353,000 | - | 353,000 | 0.0% |
| Charges For Services | 215,188 | 201,600 | 138,200 | 201,600 | - | 201,600 | 0.0% |
| Net Cost Planning Services | (105,340) | 270,400 | 115,400 | 162,000 | - | 162,000 | (40.1%) |
| Total Funding | 458,386 | 825,000 | 601,600 | 716,600 | - | 716,600 | (13.1%) |

Forecast FY 2017:

Operating Expenses are forecasted to be lower than the adopted FY17 budget due to lower contracting costs for court reporting as a result of fewer Hearing Examiner meetings and fewer software changes implemented as a result of the land development software provider unable to provide resources to complete the number of change orders requested.

Current FY 2018:

Overall expenditures are budgeted to decrease due to a smaller allocation for court reporting costs consistent with current trends, and a reduction in anticipated land development software changes due to vendor resource constraints.

Capital Outlay includes required replacement computers, network printers, and hardware upgrades.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

Administration

Planning & Regulatory Admin/FEMA Expenses (111)

Mission Statement

To collaborate with FEMA representatives addressing County objections to the revised FEMA flood insurance rate maps and more importantly to obtain the needed engineering, scientific and topographic data to improve the accuracy of the flood maps for the residents and property owners of Collier County and to implement the County's floodplain management plan and oversee the Community Rating system.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Divisional Administration/Overhead | 1.00 | 539,300 | - | 539,300 |
| Provide FEMA representatives with engineering, scientific and topographic data to improve the accuracy of the FEMA flood insurance maps; coordinate the implementation and updating of the County's floodplain management plan; and to oversee the Community Rating System (CRS). | | | | |
| Divisional Administration | - | 20,300 | - | 20,300 |
| Divisional Fund (111) related Admin. expenses such as verbatim minutes, contractual services and interdivisional reimbursements for Fund (111) program assistance on cross-division projects. | | | | |
| Current Level of Service Budget | 1.00 | 559,600 | - | 559,600 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|--------------------------------------|---------------------------|---------------------------|-----------------------------|---------------------------|
| Update County Physical/Map Revisions | 100 | 100 | 100 | 100 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 142,731 | 145,700 | 138,500 | 318,400 | - | 318,400 | 118.5% |
| Operating Expense | 60,272 | 411,500 | 169,700 | 239,700 | - | 239,700 | (41.7%) |
| Capital Outlay | 1,361 | 1,500 | 1,500 | 1,500 | - | 1,500 | 0.0% |
| Net Operating Budget | 204,365 | 558,700 | 309,700 | 559,600 | - | 559,600 | 0.2% |
| Total Budget | 204,365 | 558,700 | 309,700 | 559,600 | - | 559,600 | 0.2% |
| Total FTE | 1.00 | 1.00 | 1.00 | 1.00 | - | 1.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues | 81 | - | - | - | - | - | na |
| Net Cost MSTU General Fund | 204,284 | 558,700 | 309,700 | 559,600 | - | 559,600 | 0.2% |
| Total Funding | 204,365 | 558,700 | 309,700 | 559,600 | - | 559,600 | 0.2% |

Forecast FY 2017:

Overall expenditures are forecasted to be lower than the adopted FY17 budget due the extensive time FEMA requires to complete their review of the Physical Map Revision 1 submitted by County staff, and job bank associates in this section who secured positions as full-time employees.

Current FY 2018:

Personal Services are increasing due to the budgeting of three job bank associates needed to assist with the maintenance of the Community Rating System (CRS) program which recently implemented policy changes. This expense previously had been budgeted in Operating Expenses which has decreased by a corresponding amount. Operating Expenses include 1) contract expenses related to the continuation of Physical Map Revision 1, to include responding to FEMA's comments, and 2) contract expenses related to the start

Growth Management Department

Administration

Planning & Regulatory Admin/FEMA Expenses (111)

of Physical Map Revision 2, to include responding to FEMA's comments. The spending in this budget is dependent on the ability of FEMA to complete their reviews for the Physical Map Revisions submitted by County staff.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

**Administration
Records Management (113)**

Mission Statement

This section primarily supports the Growth Management Department (GMD) with adhering to the storage and retrieval requirements of the Florida Department of State and Chapter 119 of the Florida Statute, and provides for secure digital conversion of hard copied blueprints, development plans, documents, and photographs into indexed digital images for systematic storage and recovery to citizens, developers, property owners, and other agencies.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Records Management/Information Desk/Digital Conv | 4.00 | 559,200 | - | 559,200 |
| Management/maintenance of permitting records and timely response to public records requests as required by the Department of State Records Management and Florida Statutes. Information Desk support of Division in the Business Center by reception, directing calls, and taking and receiving messages, and customer service duties as required. Digital conversion, document imaging of hardcopy to electronic, of all vertical construction permit documents. | | | | |
| Current Level of Service Budget | 4.00 | 559,200 | - | 559,200 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|---|---------------------------|---------------------------|-----------------------------|---------------------------|
| • 95% of Archived Records Request will have file available to customer within 5 business days | 95 | 95 | 95 | 95 |
| • 95% of the Public Records Request will be responded to requestor and notify all departments within 1 business day | 95 | 95 | 95 | 95 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 241,321 | 264,200 | 232,600 | 272,300 | - | 272,300 | 3.1% |
| Operating Expense | 176,517 | 224,500 | 173,800 | 226,900 | - | 226,900 | 1.1% |
| Capital Outlay | 8,695 | 60,000 | 60,000 | 60,000 | - | 60,000 | 0.0% |
| Net Operating Budget | 426,532 | 548,700 | 466,400 | 559,200 | - | 559,200 | 1.9% |
| Total Budget | 426,532 | 548,700 | 466,400 | 559,200 | - | 559,200 | 1.9% |
| Total FTE | 4.00 | 4.00 | 4.00 | 4.00 | - | 4.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues | 20 | - | - | - | - | - | na |
| Net Cost Community Development | 426,513 | 548,700 | 466,400 | 559,200 | - | 559,200 | 1.9% |
| Total Funding | 426,532 | 548,700 | 466,400 | 559,200 | - | 559,200 | 1.9% |

Forecast FY 2017:

Overall expenditures are forecasted to be lower than the adopted FY17 budget due to lower offsite storage and office equipment costs.

Current FY 2018:

Personal Services are budgeted to increase slightly in line with the general wage adjustment.

Operating Expenses are budgeted to be flat, and include offsite storage costs for records management, service maintenance agreements, and general office supplies.

Capital Outlay includes the replacement of one wide-bodied scanner and two plotters.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

**Administration
Addressing and GIS (113)**

Mission Statement

To provide addressing, GIS, and CAD mapping support services to the general public as well as local, state, and federal agencies. Provide project management and technical support to the Growth Management Department; and on a contract basis, provide GIS and/or CAD mapping services to other County divisions, and/or other government agencies.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| GIS/Mapping | 4.00 | 422,227 | 2,000 | 420,227 |
| Maintain, edit and update the County's Official Zoning Atlas computer files. Provide technical support to Engineering, Zoning and Comprehensive Planning Divisions, including rezone exhibits/property owner lists and support for the County's Growth Management Plan. Provide Technical and GIS/CAD support for the County's Growth Management Plan. Provide Technical and GIS/CAD support to other divisions within the Department and on a contract or as needed basis, to divisions outside the Department and the public. Maintain, edit and update the GIS/911 Addressing database for utilization by all County agencies. | | | | |
| Petition Support and Addressing Compliance Enforcement | 3.00 | 291,673 | 200 | 291,473 |
| Clerical, technical and site review support of petition processing and legal address assignment for all proposed projects during Site Development Plan and subdivision review processes. Coordinates with E911, EMS, Sheriff, Property Appraiser, Fire Districts and other service providers to eliminate duplicate names and ensure compliance through enforcement of the E911 Addressing Ordinance. | | | | |
| Current Level of Service Budget | 7.00 | 713,900 | 2,200 | 711,700 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|---|---------------------------|---------------------------|-----------------------------|---------------------------|
| • 100% of all new Subdivision Plats & Rezone Petitions/Ordinances mapped within 60 days of recording | 100 | 100 | 100 | 100 |
| • 100% of the reviews completed within their established timelines | 100 | 100 | 100 | 100 |
| • 100% of all changes to the GIS/911 Addressing database will be updating the data files within 3 business days | 100 | 100 | 100 | 100 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 409,384 | 483,200 | 397,500 | 610,900 | - | 610,900 | 26.4% |
| Operating Expense | 46,812 | 76,000 | 58,000 | 78,000 | - | 78,000 | 2.6% |
| Capital Outlay | 14,997 | 25,000 | 25,400 | 25,000 | - | 25,000 | 0.0% |
| Net Operating Budget | 471,193 | 584,200 | 480,900 | 713,900 | - | 713,900 | 22.2% |
| Total Budget | 471,193 | 584,200 | 480,900 | 713,900 | - | 713,900 | 22.2% |
| Total FTE | 5.00 | 5.00 | 5.00 | 7.00 | - | 7.00 | 40.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services | 410 | - | 200 | 200 | - | 200 | na |
| Reimb From Other Depts | 853 | - | 2,000 | 2,000 | - | 2,000 | na |
| Net Cost Community Development | 469,930 | 584,200 | 478,700 | 711,700 | - | 711,700 | 21.8% |
| Total Funding | 471,193 | 584,200 | 480,900 | 713,900 | - | 713,900 | 22.2% |

Growth Management Department

**Administration
Addressing and GIS (113)**

Forecast FY 2017:

Overall expenditures are forecasted to be lower than the adopted FY17 budget due to vacancies of two senior level positions and reduced overtime.

Current FY 2018:

Personal Services are budgeted to increase due to the addition of two positions moved from other areas to strategically align current job assignments. The positions to be moved are:

- One Operations Coordinator from Building Review & Permitting (Fund 113)
- One Senior Environmental Specialist with advanced GIS skills from Planning / Environmental Services (Fund 131)

Operating Expenses are budgeted to increase due to IT related charges associated with the reassignment of staff into this section.

Capital Outlay includes the replacement of one aging plotter for the GIS section and the replacement of aging IT equipment.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

Planning

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 2,983,374 | 3,201,000 | 2,826,500 | 2,508,400 | - | 2,508,400 | (21.6%) |
| Operating Expense | 551,262 | 969,000 | 677,600 | 882,400 | - | 882,400 | (8.9%) |
| Capital Outlay | - | 48,100 | 48,100 | 46,200 | - | 46,200 | (4.0%) |
| Net Operating Budget | 3,534,636 | 4,218,100 | 3,552,200 | 3,437,000 | - | 3,437,000 | (18.5%) |
| Total Budget | 3,534,636 | 4,218,100 | 3,552,200 | 3,437,000 | - | 3,437,000 | (18.5%) |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| General Planning Services (111) | 1,522,227 | 1,650,900 | 1,466,500 | 1,696,500 | - | 1,696,500 | 2.8% |
| Land Use Hearing Officer (131) | 259,876 | 236,700 | 184,400 | 235,300 | - | 235,300 | (0.6%) |
| SW FL Regional Planning Council (001) | 101,036 | 101,100 | 103,100 | 109,800 | - | 109,800 | 8.6% |
| Transportation Planning (101) | (1,575) | - | - | - | - | - | na |
| Zoning & Land Development Review (111) | 96,673 | 112,500 | 108,400 | 113,000 | - | 113,000 | 0.4% |
| Zoning & Land Development Review (131) | 1,556,399 | 2,116,900 | 1,689,800 | 1,282,400 | - | 1,282,400 | (39.4%) |
| Total Net Budget | 3,534,636 | 4,218,100 | 3,552,200 | 3,437,000 | - | 3,437,000 | (18.5%) |
| Total Transfers and Reserves | - | - | - | - | - | - | na |
| Total Budget | 3,534,636 | 4,218,100 | 3,552,200 | 3,437,000 | - | 3,437,000 | (18.5%) |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Licenses & Permits | 1,007,432 | 1,078,000 | 807,600 | 891,000 | - | 891,000 | (17.3%) |
| Charges For Services | 2,329,924 | 2,372,400 | 2,350,200 | 2,313,400 | - | 2,313,400 | (2.5%) |
| Reimb From Other Depts | 54,000 | - | - | - | - | - | na |
| Net Cost General Fund | 101,036 | 101,100 | 103,100 | 109,800 | - | 109,800 | 8.6% |
| Net Cost Road and Bridge | (1,575) | - | - | - | - | - | na |
| Net Cost MSTU General Fund | 1,556,150 | 1,747,400 | 1,573,900 | 1,793,500 | - | 1,793,500 | 2.6% |
| Net Cost Planning Services | (1,574,831) | (1,143,300) | (1,345,100) | (1,733,200) | - | (1,733,200) | 51.6% |
| Trans fm 111 MSTD Gen Fd | 62,500 | 62,500 | 62,500 | 62,500 | - | 62,500 | 0.0% |
| Total Funding | 3,534,636 | 4,218,100 | 3,552,200 | 3,437,000 | - | 3,437,000 | (18.5%) |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| General Planning Services (111) | 12.00 | 11.00 | 11.00 | 11.00 | - | 11.00 | 0.0% |
| Zoning & Land Development Review (111) | 1.00 | 1.00 | 1.00 | 1.00 | - | 1.00 | 0.0% |
| Zoning & Land Development Review (131) | 16.00 | 18.00 | 20.00 | 11.00 | - | 11.00 | (38.9%) |
| Land Use Hearing Officer (131) | 2.00 | 1.00 | 1.00 | 1.00 | - | 1.00 | 0.0% |
| Total FTE | 31.00 | 31.00 | 33.00 | 24.00 | - | 24.00 | (22.6%) |

Growth Management Department

Planning

SW FL Regional Planning Council (001)

Mission Statement

To provide membership in the Southwest Florida Regional Planning Council as mandated by the State and Regional Planning Act of 1984, which declares that all counties within a comprehensive planning district must be members of their regional planning council.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---------------------------------|----------------------|-------------------|---------------------|---------------------|
| Membership in SWFRPC | - | 109,800 | - | 109,800 |
| Current Level of Service Budget | - | 109,800 | - | 109,800 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 101,036 | 101,100 | 103,100 | 109,800 | - | 109,800 | 8.6% |
| Net Operating Budget | 101,036 | 101,100 | 103,100 | 109,800 | - | 109,800 | 8.6% |
| Total Budget | 101,036 | 101,100 | 103,100 | 109,800 | - | 109,800 | 8.6% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Net Cost General Fund | 101,036 | 101,100 | 103,100 | 109,800 | - | 109,800 | 8.6% |
| Total Funding | 101,036 | 101,100 | 103,100 | 109,800 | - | 109,800 | 8.6% |

Forecast FY 2017:

Membership payment of \$103,100 to the Regional Planning Council is anticipated.

Current FY 2018:

Membership payment to the Regional Planning Council will increase for FY 2018 to \$109,800.

Growth Management Department

Planning

General Planning Services (111)

Mission Statement

It is this section's responsibility to perform comprehensive community-specific long range planning functions and activities for Collier County consistent with State and Board of County Commissioners planning initiatives, as outlined in the County's Growth Management Plan (GMP), and as mandated by pertinent Florida Statutes and the Florida Administrative Code (F.A.C.); provide planning technical assistance and interpret the GMP for various agencies, divisions and organizations within County government and the community; as well as basic planning support for general public questions, limited plan review, and assistance to the Building Division and Zoning Section.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration/Overhead | 2.00 | 723,101 | 16,000 | 707,101 |
| <p>Division administration for the Planning & Zoning Division (LDS) including the Comprehensive Planning Manager and Zoning Manager; provides staff liaison to the Planning Commission, Development Services Advisory Committee, the Historic and Archaeological Board and the Board of County Commissioners. Provides for general clerical, secretarial and technical support; office management for the sections within the LDS; includes fixed operating expenses for the LDS.</p> | | | | |
| Growth Management Plan (GMP) Preparation and Updates | 4.00 | 497,749 | - | 497,749 |
| <p>Monitoring, update, implementation, interpretation and amendment of the goals, objectives, policies and programs of the GMP. Prepare the Annual Update and Inventory Report on the Public Facilities (AUIR). Mandated by Rule 9J-5, F.A.C. Ensure consistency between the regulatory policies of the various Elements of the GMP are internally consistent and consistent with State Statutes. Prepare Land Development Code (LDC) to implement amendments to the GMP and provide interpretation of the LDC relative to the GMP goals, objective, policies and programs required, implementing regulations for the GMP Ord. 89-05, as amended. Required by Chapters 163.3194 and 163.3201, F.S. Maintain liaison with Dept of Economic Opportunity, respond to BCC and County Attorney directed studies and analysis. Provide staffing and support for implementation of the Inter-Local Agreement with the Collier County Public Schools (CCPS).</p> | | | | |
| Special Planning Projects and Studies | 5.00 | 475,650 | - | 475,650 |
| <p>Prepare consistency with the GMP goals objectives and policies reviews for all petitions for conditional use (CU), straight rezones and Planned Unit Developments (PUD). Conduct community specific planning studies, surveys and improvement plans in response to community based initiatives and periodic Board direction. Process, review and prepare recommendations to the BCC on applications to establish Community Development District (CDD). Prepare and maintain current demographic and annual population projections based on the adopted GMP Methodology; Implementation of the Rural Fringe Mixed Use District, management and administration of the Sending and Receiving designated lands; and the Transfer of Development Rights (TDR) program including the issuance of TDR Credit Certificates. Maintain the Collier County TDR Registry.</p> | | | | |
| Current Level of Service Budget | 11.00 | 1,696,500 | 16,000 | 1,680,500 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|---|-------------------|-------------------|---------------------|-------------------|
| • 90% of Comprehensive Planning reviews will be completed within established target dates | 80 | 80 | 80 | 80 |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

**Planning
General Planning Services (111)**

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 1,322,046 | 1,217,600 | 1,145,900 | 1,262,100 | - | 1,262,100 | 3.7% |
| Operating Expense | 200,181 | 431,300 | 318,600 | 432,400 | - | 432,400 | 0.3% |
| Capital Outlay | - | 2,000 | 2,000 | 2,000 | - | 2,000 | 0.0% |
| Net Operating Budget | 1,522,227 | 1,650,900 | 1,466,500 | 1,696,500 | - | 1,696,500 | 2.8% |
| Total Budget | 1,522,227 | 1,650,900 | 1,466,500 | 1,696,500 | - | 1,696,500 | 2.8% |
| Total FTE | 12.00 | 11.00 | 11.00 | 11.00 | - | 11.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Licenses & Permits | 4,000 | - | - | - | - | - | na |
| Charges For Services | 4,750 | 16,000 | 1,000 | 16,000 | - | 16,000 | 0.0% |
| Reimb From Other Depts | 54,000 | - | - | - | - | - | na |
| Net Cost MSTU General Fund | 1,459,477 | 1,634,900 | 1,465,500 | 1,680,500 | - | 1,680,500 | 2.8% |
| Total Funding | 1,522,227 | 1,650,900 | 1,466,500 | 1,696,500 | - | 1,696,500 | 2.8% |

Forecast FY 2017:

Personal Services are forecasted to be lower than the adopted FY17 budget due to an employee vacancy.

Operating Expenses are forecasted to be lower due to a lower interdepartmental payment for the Department Head position that was vacant part of the year, contracting costs that reflected purchase orders were carried forward from a prior year but not completed, and lower legal advertisement costs due to fewer petitions.

Current FY 2018:

Personal Services are budgeted to increase slightly in line with the general wage adjustment.

Operating Expenses are budgeted to be flat, and include Board-approved projects for data collection for the Rural Fringe Mixed Use District, Golden Gate Area Master Plan and East of 951-GMP studies, the Collier Inter-Active Growth Model (CIGM), U.S. 41 Corridor Study, and LDC amendment updates.

Growth Management Department

Planning

Zoning & Land Development Review (111)

Mission Statement

The purpose of this section is to provide accurate, expeditious, and courteous service to the general public regarding land planning issues and general questions, issuance of various plan approvals and permits, and assistance to the Growth Management Department (GMD) Business Center. This section also provides the necessary oversight to amendments to the Land Development Code (LDC) to ensure compliance with State Statute and the Florida Comprehensive Planning Regulations and to protect the welfare of the general public and resources of Collier County.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Zoning Support to the Business Center | - | 400 | - | 400 |
| Assist general public at the Customer Service Counter in the Growth Management Department Business Center, providing information related to land use requirements, Land Development Code requirements, and general descriptions of land use related requests to the approval processes. Assistance in reviewing and issuing zoning certificates and temporary use permits. | | | | |
| Plan Review and Petition Processing | 1.00 | 112,600 | - | 112,600 |
| Coordinate and process site plan reviews and selected land use petitions; processing of administrative variances, zoning certificates and temporary use permits not processed in the Business Center. Review site plans; review plats; support in processing land development petitions; provide additional support and backup for Customer Service Counter at the Business Center; assist Building Division in review of Commercial Building Permits; Implementation of the Land Development Code and processing amendments as directed by the BCC. | | | | |
| Current Level of Service Budget | | | | |
| | 1.00 | 113,000 | - | 113,000 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|---|-------------------|-------------------|---------------------|-------------------|
| • 90% of Planning reviews will be completed within established target dates | 90 | 90 | 90 | 90 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 81,361 | 83,400 | 79,400 | 86,600 | - | 86,600 | 3.8% |
| Operating Expense | 15,312 | 8,000 | 7,900 | 7,200 | - | 7,200 | (10.0%) |
| Capital Outlay | - | 21,100 | 21,100 | 19,200 | - | 19,200 | (9.0%) |
| Net Operating Budget | 96,673 | 112,500 | 108,400 | 113,000 | - | 113,000 | 0.4% |
| Total Budget | 96,673 | 112,500 | 108,400 | 113,000 | - | 113,000 | 0.4% |
| Total FTE | 1.00 | 1.00 | 1.00 | 1.00 | - | 1.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Net Cost MSTU General Fund | 96,673 | 112,500 | 108,400 | 113,000 | - | 113,000 | 0.4% |
| Total Funding | 96,673 | 112,500 | 108,400 | 113,000 | - | 113,000 | 0.4% |

Forecast FY 2017:

Overall expenses are forecasted to be in line with the adopted FY17 budget.

Growth Management Department

Planning

Zoning & Land Development Review (111)

Current FY 2018:

Personal Services are budgeted to increase slightly in line with the general wage adjustment.

Operations expenses are anticipated to decrease due to a lower IT cost allocation for this section.

Capital Outlay includes new computers and network printer replacements.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

Planning

Zoning & Land Development Review (131)

Mission Statement

The mission of this section is to review and provide recommendations for all land use petitions such as rezones, PUDs and conditional uses consistent with the Land Development Code (LDC) and Growth Management Plan (GMP) and as required by Chapter 163, Part II, Florida Statutes, and to ensure proper public input through the BCC, the Collier County Planning Commission (CCPC) and other BCC-appointed advisory committees.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Divisional Administration/Overhead | - | 105,100 | 3,188,400 | -3,083,300 |
| Oversee all divisional functions, including personnel matters, customer service standards and operational functions for the Division of Zoning and Land Development Review. | | | | |
| Zoning Petitions Review and Processing | 10.00 | 1,089,788 | - | 1,089,788 |
| Review and recommendations for rezone petitions such as Conditional Uses, PUDs, Rezones and other petitions that require a public hearing process through the CCPC and other Board adopted advisory committees to include as applicable the Environmental Advisory Council and Historic and Archaeological Advisory Board. Provide final recommendations to the BCC after the public hearing process; ensure public meetings are properly conducted and legal advertising is completed. Coordinate comments of various review sections for incorporation into the final recommendations. | | | | |
| Site Plan Review | 1.00 | 87,512 | - | 87,512 |
| Review site plans; review plats; support in processing land development petitions; provide additional support and backup for Customer Service Counter at the Business Center; assist Building Division in review of Commercial Building Permits; Implementation of the Land Development Code. | | | | |
| Current Level of Service Budget | 11.00 | 1,282,400 | 3,188,400 | -1,906,000 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|---|---------------------------|---------------------------|-----------------------------|---------------------------|
| • 90% of Planning reviews will be completed within established target dates | 90 | 90 | 90 | 90 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 1,394,930 | 1,752,900 | 1,457,400 | 1,012,600 | - | 1,012,600 | (42.2%) |
| Operating Expense | 161,469 | 339,000 | 207,400 | 244,800 | - | 244,800 | (27.8%) |
| Capital Outlay | - | 25,000 | 25,000 | 25,000 | - | 25,000 | 0.0% |
| Net Operating Budget | 1,556,399 | 2,116,900 | 1,689,800 | 1,282,400 | - | 1,282,400 | (39.4%) |
| Total Budget | 1,556,399 | 2,116,900 | 1,689,800 | 1,282,400 | - | 1,282,400 | (39.4%) |
| Total FTE | 16.00 | 18.00 | 20.00 | 11.00 | - | 11.00 | (38.9%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Licenses & Permits | 1,003,432 | 1,078,000 | 807,600 | 891,000 | - | 891,000 | (17.3%) |
| Charges For Services | 2,325,174 | 2,356,400 | 2,349,200 | 2,297,400 | - | 2,297,400 | (2.5%) |
| Net Cost Planning Services | (1,772,207) | (1,317,500) | (1,467,000) | (1,906,000) | - | (1,906,000) | 44.7% |
| Total Funding | 1,556,399 | 2,116,900 | 1,689,800 | 1,282,400 | - | 1,282,400 | (39.4%) |

Growth Management Department

Planning

Zoning & Land Development Review (131)

Forecast FY 2017:

Personal Services are forecasted to be lower than the adopted FY17 budget due to several senior employee vacancies and reduced overtime. On March 14th, 2017, the Board approved the creation of two positions, one Principal Planner and one Senior Planner, in this section to support Land Development Code and Growth Management Plan updates.

Operating Expenses are anticipated to be lower due to lower legal advertising and contracting services for court reporting as a result of fewer petitions.

Current FY 2018:

Personal Services will be reduced significantly due to the movement of nine positions to other areas to strategically align current job assignments. The positions to be moved are:

- One Planning Manager to Engineering Services (Fund 131)
- One Principal Planner to Engineering Services (Fund 131)
- One Senior Planner to Engineering Services (Fund 131)
- One Planner to Planning / Environmental Services (Fund 131)
- One Architect to Engineering Services (Fund 131)
- One Principal Project Manager to Engineering Services (Fund 131)
- One Technician to Planning / Environmental Services (Fund 131)
- One Planning Technician to Planning / Environmental Services (Fund 131)
- One Planner to Building Review & Permitting (Fund 113)

Operating Expenses are budgeted to decrease due to lower anticipated costs for legal advertising consistent with current trends.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

Planning

Land Use Hearing Officer (131)

Mission Statement

The Office of the Hearing Examiner will carry out the policy direction of the Board of County Commissioners (Board) related to growth management and land development through implementation of the Growth Management Plan's (GMP) goals, policies, and objectives specifically through hearing and issuing decisions and recommendations for local land use and zoning petitions consistent with the Land Development Code (LDC).

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Land Use Hearing Officer | 1.00 | 235,300 | 62,500 | 172,800 |
| <p>This section provides issuance of various land use development orders such as Appeals of Type III Decisions, Variances, Minor Conditional Uses, Boat Lift Canopies and Boat Facility Extensions, review and analysis of proposed GMP and LDC amendments, review and analysis of various site planning deviations; reviews, considers and analyzes staff reports and public testimony relating to zoning and land use petitions, conducts public hearings and renders written decisions; and coordinates and cooperates with various state and federal agencies, other Board divisions and departments and the County Attorney's Office.</p> | | | | |
| Current Level of Service Budget | 1.00 | 235,300 | 62,500 | 172,800 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 186,612 | 147,100 | 143,800 | 147,100 | - | 147,100 | 0.0% |
| Operating Expense | 73,263 | 89,600 | 40,600 | 88,200 | - | 88,200 | (1.6%) |
| Net Operating Budget | 259,876 | 236,700 | 184,400 | 235,300 | - | 235,300 | (0.6%) |
| Total Budget | 259,876 | 236,700 | 184,400 | 235,300 | - | 235,300 | (0.6%) |
| Total FTE | 2.00 | 1.00 | 1.00 | 1.00 | - | 1.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost Planning Services | 197,376 | 174,200 | 121,900 | 172,800 | - | 172,800 | (0.8%) |
| Trans fm 111 MSTD Gen Fd | 62,500 | 62,500 | 62,500 | 62,500 | - | 62,500 | 0.0% |
| Total Funding | 259,876 | 236,700 | 184,400 | 235,300 | - | 235,300 | (0.6%) |

Notes:

The Chief Hearing Examiner contract was approved by the Board on 05/28/13.

Forecast FY 2017:

Overall expenses are forecasted to be lower than the adopted FY17 budget due to lower legal advertising and contracting services for court reporting as a result of fewer petitions.

Current FY 2018:

Overall expenses are budgeted to be flat and include court reporting services, legal advertising, postage, and IT related charges.

Growth Management Department

Planning

Transportation Planning (101)

Mission Statement

To provide supervision, planning and engineering, and coordination with the Growth Management Department, as well as other divisions/departments to ensure transportation planning activities (i.e. corridor and alignment studies, 5 and 10 year Capital Improvement Element, and alternative funding source acquisitions) and transportation concurrency management system are carried out in a timely, efficient, and economical manner.

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | (1,575) | - | - | - | - | - | na |
| Net Operating Budget | (1,575) | - | - | - | - | - | na |
| Total Budget | (1,575) | - | - | - | - | - | na |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost Road and Bridge | (1,575) | - | - | - | - | - | na |
| Total Funding | (1,575) | - | - | - | - | - | na |

Notes:

During the FY 2016 budget phase, this function was merged with the Transportation Development Review and Concurrency Management section, shown in the Regulation portion of the Growth Management Department budget.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

Regulation

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 17,090,321 | 19,133,300 | 17,401,100 | 19,889,400 | - | 19,889,400 | 4.0% |
| Operating Expense | 3,313,645 | 4,683,500 | 3,336,900 | 4,869,600 | - | 4,869,600 | 4.0% |
| Indirect Cost Reimburs | 145,100 | 139,500 | 139,500 | 150,900 | - | 150,900 | 8.2% |
| Capital Outlay | 352,655 | 414,200 | 357,700 | 243,700 | - | 243,700 | (41.2%) |
| Net Operating Budget | 20,901,722 | 24,370,500 | 21,235,200 | 25,153,600 | - | 25,153,600 | 3.2% |
| Trans to Property Appraiser | 16,970 | 17,300 | 17,300 | 20,000 | - | 20,000 | 15.6% |
| Trans to Tax Collector | 50,619 | 58,200 | 58,200 | 62,000 | - | 62,000 | 6.5% |
| Trans to 101 Transp Op Fd | 244,000 | 212,800 | 210,700 | 16,500 | - | 16,500 | (92.2%) |
| Trans to 113 Com Dev Fd | 16,300 | 16,300 | 16,300 | 20,000 | - | 20,000 | 22.7% |
| Trans to 301 Co Wide Cap Fd | - | - | - | 225,000 | - | 225,000 | na |
| Trans to 506 IT Capital | - | - | - | 17,600 | - | 17,600 | na |
| Trans to 523 Motor Pool Cap | 25,000 | 35,000 | 35,000 | - | - | - | (100.0%) |
| Reserves for Contingencies | - | 95,200 | - | 73,200 | - | 73,200 | (23.1%) |
| Reserves for Reimb to State | - | - | - | 22,600 | - | 22,600 | na |
| Reserves for Capital | - | 1,095,900 | - | 1,089,000 | - | 1,089,000 | (0.6%) |
| Reserves for Cash Flow | - | 593,200 | - | 616,900 | - | 616,900 | 4.0% |
| Reserves for Attrition | - | (38,100) | - | (32,600) | - | (32,600) | (14.4%) |
| Total Budget | 21,254,610 | 26,456,300 | 21,572,700 | 27,283,800 | - | 27,283,800 | 3.1% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Building Review & Permitting (113) | 8,773,308 | 10,604,500 | 9,499,700 | 11,291,900 | - | 11,291,900 | 6.5% |
| Business Franchise Administration Element (111) | 275,395 | 277,000 | 267,000 | 279,300 | - | 279,300 | 0.8% |
| Code Enforcement (111) | 4,309,947 | 4,595,000 | 3,843,900 | 4,634,900 | - | 4,634,900 | 0.9% |
| Engineering Services (131) | 1,931,657 | 2,463,900 | 2,096,300 | 2,770,600 | - | 2,770,600 | 12.4% |
| Environmental Services (111) | 341,246 | 379,700 | 348,600 | 413,900 | - | 413,900 | 9.0% |
| Natural Resources Grants (117) | 300,282 | 300 | 900 | 4,900 | - | 4,900 | 1,533.3% |
| Planning / Environmental Services (131) | 1,187,888 | 1,877,800 | 1,437,900 | 1,702,500 | - | 1,702,500 | (9.3%) |
| Right-of-way Permit & Inspections (131) | 359,407 | 383,100 | 335,200 | 378,500 | - | 378,500 | (1.2%) |
| Transportation Development Review and Concurrency Mgt (101) | 543,995 | 619,300 | 586,400 | 595,500 | - | 595,500 | (3.8%) |
| Utility Regulations Fund (669) | 271,136 | 440,900 | 279,600 | 452,400 | - | 452,400 | 2.6% |
| Water Pollution Control Fund (114) | 2,607,461 | 2,729,000 | 2,539,700 | 2,629,200 | - | 2,629,200 | (3.7%) |
| Total Net Budget | 20,901,722 | 24,370,500 | 21,235,200 | 25,153,600 | - | 25,153,600 | 3.2% |
| Total Transfers and Reserves | 352,888 | 2,085,800 | 337,500 | 2,130,200 | - | 2,130,200 | 2.1% |
| Total Budget | 21,254,610 | 26,456,300 | 21,572,700 | 27,283,800 | - | 27,283,800 | 3.1% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

Regulation

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes | 1,981,359 | 2,260,100 | 2,169,700 | 2,449,400 | - | 2,449,400 | 8.4% |
| Delinquent Ad Valorem Taxes | 498 | - | 100 | - | - | - | na |
| Communications Services Tax | 4,702,747 | 4,850,000 | 4,600,000 | 4,600,000 | - | 4,600,000 | (5.2%) |
| Franchise Fees | 341,879 | 181,900 | 220,000 | 190,000 | - | 190,000 | 4.5% |
| Licenses & Permits | 3,165,578 | 3,089,700 | 2,804,000 | 3,152,700 | - | 3,152,700 | 2.0% |
| Reinspection Fees | 687,456 | 620,000 | 665,000 | 665,000 | - | 665,000 | 7.3% |
| Special Assessments | 28,209 | 37,000 | 33,600 | 37,000 | - | 37,000 | 0.0% |
| Charges For Services | 1,111,857 | 992,600 | 825,900 | 1,004,000 | - | 1,004,000 | 1.1% |
| Fines & Forfeitures | 313,066 | 339,000 | 333,000 | 339,000 | - | 339,000 | 0.0% |
| Miscellaneous Revenues | 223,508 | 22,000 | 22,200 | 22,000 | - | 22,000 | 0.0% |
| Interest/Misc | 35,662 | 12,000 | 17,600 | 15,500 | - | 15,500 | 29.2% |
| Reimb From Other Depts | 254,963 | 231,100 | 217,000 | 215,000 | - | 215,000 | (7.0%) |
| Trans frm Property Appraiser | 1,960 | - | - | - | - | - | na |
| Trans frm Tax Collector | 19,702 | - | - | - | - | - | na |
| Net Cost General Fund | (1,889) | - | (700) | - | - | - | na |
| Net Cost Road and Bridge | 543,995 | 619,300 | 586,400 | 595,500 | - | 595,500 | (3.8%) |
| Net Cost MSTU General Fund | (977,784) | (574,300) | (1,062,700) | (247,900) | - | (247,900) | (56.8%) |
| Net Cost Community Development | 8,753,932 | 10,604,500 | 9,494,700 | 11,286,900 | - | 11,286,900 | 6.4% |
| Net Cost Planning Services | (469,520) | 895,200 | 268,800 | 901,800 | - | 901,800 | 0.7% |
| Carry Forward | 3,131,800 | 2,418,600 | 2,593,900 | 2,215,800 | - | 2,215,800 | (8.4%) |
| Less 5% Required By Law | - | (142,400) | - | (157,900) | - | (157,900) | 10.9% |
| Total Funding | 23,848,977 | 26,456,300 | 23,788,500 | 27,283,800 | - | 27,283,800 | 3.1% |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Building Review & Permitting (113) | 104.00 | 119.00 | 119.00 | 123.00 | - | 123.00 | 3.4% |
| Code Enforcement (111) | 48.00 | 42.00 | 42.00 | 42.00 | - | 42.00 | 0.0% |
| Right-of-way Permit & Inspections (131) | 3.00 | 3.00 | 3.00 | 3.00 | - | 3.00 | 0.0% |
| Business Franchise Administration Element (111) | 2.00 | 1.00 | 1.00 | 1.00 | - | 1.00 | 0.0% |
| Utility Regulations Fund (669) | 2.00 | 2.00 | 2.00 | 2.00 | - | 2.00 | 0.0% |
| Transportation Development Review and Concurrency Mgt (101) | 5.00 | 5.00 | 5.00 | 5.00 | - | 5.00 | 0.0% |
| Engineering Services (131) | 17.00 | 17.00 | 17.00 | 21.00 | - | 21.00 | 23.5% |
| Environmental Services (111) | 3.00 | 3.00 | 3.00 | 3.00 | - | 3.00 | 0.0% |
| Planning / Environmental Services (131) | 14.00 | 17.00 | 17.00 | 14.00 | - | 14.00 | (17.6%) |
| Water Pollution Control Fund (114) | 21.00 | 20.00 | 20.00 | 20.00 | - | 20.00 | 0.0% |
| Total FTE | 219.00 | 229.00 | 229.00 | 234.00 | - | 234.00 | 2.2% |

Growth Management Department

Regulation

Building Review & Permitting (113)

Mission Statement

The purpose of this section is to provide fast, efficient, courteous customer service to residents, property owners, visitors, and licensed development professionals with the review and issuance of permits and to provide quality, timely inspections for all construction projects, while adhering to the Florida Building Code, and to prevent unlicensed and unscrupulous contractors from harming the public.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration/Overhead | 2.00 | 809,808 | - | 809,808 |
| Provides administrative oversight to the Growth Management Division Business Center, and Building Plan Review and Inspection Section. Interact with consumer groups, recommend and implement business continuity measures based on consumer requirements and risk assessments. | | | | |
| Building Permit Processing | 27.00 | 1,878,943 | - | 1,878,943 |
| Provide review and assistance to customers with the processing of building permits and related building code inquires. | | | | |
| Inspections and Plans Review | 85.00 | 7,869,659 | 5,000 | 7,864,659 |
| Provide quality inspections within one business day and provide review services within est. timeframes. (One and two family dwellings = 5 business days (BD); Commercial single trade = 5 BD; Commercial 2-3 trades = 10 BD; Commercial Others = 15 BD.) | | | | |
| Contractor Licensing | 9.00 | 733,490 | - | 733,490 |
| Regulate local and State licensing requirements. Investigate complaints within 24 hours and cite unlicensed contractors. | | | | |
| Current Level of Service Budget | 123.00 | 11,291,900 | 5,000 | 11,286,900 |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

**Regulation
Building Review & Permitting (113)**

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|---|-----------------------|-----------------------|-------------------------|-----------------------|
| • 100% of all Stand-Up Review applications and Land Use inquiries shall be completed within established timelines | 100 | 100 | 100 | 100 |
| • 100% of the time, a meeting with staff will be offered to the applicant, as well as the property owner, to arrange for a meeting with all plan reviewers associated with those areas of concerns, to aid with the resolution of all outstanding issues identified | 100 | 100 | 100 | 100 |
| • 80% of the recommended number of inspections per inspector per day will be within the measure outlined by the ISO and the Florida Benchmark Consortium | 100 | 100 | 100 | 100 |
| • 85% licensing officers conduct 12 site inspections per day | 70 | 70 | 70 | 70 |
| • 90% licensed activity/complaint requests are addressed within two business days | 100 | 100 | 100 | 100 |
| • 90% of Land Use applications shall be processed within the established timelines | 100 | 100 | 100 | 100 |
| • 90% of Zoning Certificates and Temporary Use applications shall be processed within the established timelines | 100 | 100 | 100 | 100 |
| • 100% of Contractor Licensing shall have renewal notices to all Licensed contractor one month prior to expiration date | 100 | 100 | 100 | 100 |
| • 90% of Contractors Licenses shall be completed within 5 business days | 100 | 100 | 100 | 100 |
| • 90% of Contractor Licenses that require advisory board review and approval shall be completed within 45 business days | 100 | 100 | 100 | 100 |
| • 95% of building inspections will be inspected within the next business day | 100 | 100 | 100 | 100 |
| • 95% of building permit applications and reviews shall be completed by required target date | 100 | 100 | 100 | 100 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Personal Services | 7,820,926 | 9,169,900 | 8,335,000 | 9,663,400 | - | 9,663,400 | 5.4% |
| Operating Expense | 940,788 | 1,340,800 | 1,070,900 | 1,535,500 | - | 1,535,500 | 14.5% |
| Capital Outlay | 11,595 | 93,800 | 93,800 | 93,000 | - | 93,000 | (0.9%) |
| Net Operating Budget | 8,773,308 | 10,604,500 | 9,499,700 | 11,291,900 | - | 11,291,900 | 6.5% |
| Total Budget | 8,773,308 | 10,604,500 | 9,499,700 | 11,291,900 | - | 11,291,900 | 6.5% |
| Total FTE | 104.00 | 119.00 | 119.00 | 123.00 | - | 123.00 | 3.4% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Miscellaneous Revenues | 530 | - | - | - | - | - | na |
| Reimb From Other Depts | 18,847 | - | 5,000 | 5,000 | - | 5,000 | na |
| Net Cost Community Development | 8,753,932 | 10,604,500 | 9,494,700 | 11,286,900 | - | 11,286,900 | 6.4% |
| Total Funding | 8,773,308 | 10,604,500 | 9,499,700 | 11,291,900 | - | 11,291,900 | 6.5% |

Forecast FY 2017:

Personal Services are forecasted to be lower than the adopted FY17 budget due to several employee vacancies and reduced overtime.

Operating Expenses are anticipated to be lower due to lower court reporting costs and savings realized by conducting training in-house.

Current FY 2018:

Personal Services will increase due to the movement of net four positions into this section (six in, two out) to/from other areas to strategically align current job assignments. The positions to be moved are:

Growth Management Department

Regulation

Building Review & Permitting (113)

- One Operations Coordinator from Planning & Regulatory Administration (Fund 113)
- One Planner from Zoning & Land Development Review (Fund 131)
- Two Permitting Technicians from Planning / Environmental Services (Fund 131)
- One Floodplain Coordinator from Planning / Environmental Services (Fund 131)
- One Planner from Planning / Environmental Services (Fund 131)
- One Operations Coordinator to Addressing and GIS (Fund 113)
- One Operations Coordinator to Planning & Regulatory Administration (Fund 113)

Operating Expenses will increase due to higher Fleet and IT charges, and purchasing books required to accommodate scheduled Building Code changes.

Growth Management Department

Regulation Code Enforcement (111)

Mission Statement

To protect the health, safety and welfare of Collier County residents and visitors through education, cooperation, and compliance.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration/Overhead | 4.00 | 1,457,254 | 790,000 | 667,254 |
| Administer enforcement, operations and the investigative staff. Provide direction, implement policies, ensure health, safety and welfare of the community members. | | | | |
| Golden Gate Area Investigators | 7.00 | 744,144 | - | 744,144 |
| Six investigators and one supervisor seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members. | | | | |
| East Naples Area Investigators | 7.00 | 596,367 | - | 596,367 |
| Six investigators and one supervisor seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members. | | | | |
| North Naples Area Investigators | 7.00 | 546,524 | - | 546,524 |
| Six investigators and one supervisor seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members. | | | | |
| Immokalee/Copeland Area Investigators | 6.00 | 510,258 | - | 510,258 |
| Five investigators and one supervisor seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members. | | | | |
| Operations Section | 7.00 | 468,300 | 164,000 | 304,300 |
| Intake code violation complaints, issue garage sale, recreational vehicle, and temporary use permits. Archive code case records and issue service process for code cases to respondents. Manage nuisance abatements and demolitions of properties with code violations as defined by the Weed/Litter and Property Maintenance Ordinance. Coordinate training for the division members. Complete lien searches and payoffs. Complete approximately 9,500 lien searches per year. Process and maintain division requisitions, bids and contracts. Approve transactions and invoices for service. Coordinate work with contractors. | | | | |
| Code Enforcement Board & Special Magistrate Hearing Section | 2.00 | 193,057 | - | 193,057 |
| Manage the Code Enforcement Board and Special Magistrate Hearings. Compile all legal documentation, fines, operational costs and civil penalties for code cases, code hearings, and agency citations (Sheriff's Office, Domestic Animal Services, Public Utilities, false alarms and park rangers). Coordinate cases for foreclosure and fine abatements with the County Attorney's office. Record liens and orders with the Collier County Clerk of the Circuit Court. | | | | |
| Citations Office/Lien Search | 2.00 | 118,996 | - | 118,996 |
| Process payments, prepare reports and monitor revenue. Process violations and citations issued by the Sheriff's Office, Public Utilities, Domestic Animal Services, false alarms, park rangers and Code Enforcement investigators. | | | | |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

**Regulation
Code Enforcement (111)**

Current Level of Service Budget 42.00 4,634,900 954,000 3,680,900

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|--|---------------------------|---------------------------|-----------------------------|---------------------------|
| • 90% of open Code cases, on initial report, by community members and conduct site visit within 5 days. | 90 | 90 | 90 | 90 |
| • 100% of lien search and payoff requests processed within 2 business days | 100 | 100 | 100 | 100 |
| • 40% (= or >) of Code cases closed with voluntary compliance | 40 | 40 | 40 | 40 |
| • Conduct 50 Community Task Force meetings, 20 meet and greet events, 20 clean-up events, and/or neighborhood vacant home sweeps | 100 | 100 | 100 | 100 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 3,465,983 | 3,314,300 | 3,051,000 | 3,404,900 | - | 3,404,900 | 2.7% |
| Operating Expense | 786,041 | 1,191,700 | 703,900 | 1,141,000 | - | 1,141,000 | (4.3%) |
| Capital Outlay | 57,924 | 89,000 | 89,000 | 89,000 | - | 89,000 | 0.0% |
| Net Operating Budget | 4,309,947 | 4,595,000 | 3,843,900 | 4,634,900 | - | 4,634,900 | 0.9% |
| Total Budget | 4,309,947 | 4,595,000 | 3,843,900 | 4,634,900 | - | 4,634,900 | 0.9% |
| Total FTE | 48.00 | 42.00 | 42.00 | 42.00 | - | 42.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Licenses & Permits | 3,000 | - | 400 | - | - | - | na |
| Special Assessments | 28,209 | 37,000 | 33,600 | 37,000 | - | 37,000 | 0.0% |
| Charges For Services | 830,048 | 578,000 | 533,500 | 578,000 | - | 578,000 | 0.0% |
| Fines & Forfeitures | 311,177 | 339,000 | 332,300 | 339,000 | - | 339,000 | 0.0% |
| Miscellaneous Revenues | 1,653 | - | 200 | - | - | - | na |
| Net Cost MSTU General Fund | 3,135,860 | 3,641,000 | 2,943,900 | 3,680,900 | - | 3,680,900 | 1.1% |
| Total Funding | 4,309,947 | 4,595,000 | 3,843,900 | 4,634,900 | - | 4,634,900 | 0.9% |

Notes:

Code Enforcement is a community health, safety and welfare focused function that is not intended to perform as a revenue-centric business model. Revenues from fines and forfeitures are shown as part of the Code Enforcement budget but are not primarily intended to support the Division's operational costs. Charges for abatement activities and fees for lien searches are assessed to recover incurred costs.

Forecast FY 2017:

Personal Services are forecasted to be lower than the adopted FY17 budget due to employee and job bank associate vacancies.

Operating Expenses are forecasted to decrease due to reduced abatement activity, and lower legal, recording, and Clerk fees.

Current FY 2018:

Personal Services are budgeted to increase slightly in line with the general wage adjustment.

Operating Expenses are budgeted to show a net decrease. Fleet and Motor Pool Capital recovery charges will increase as this Division's aging motor pool continues to be replaced, while contractual services are budgeted to decrease in alignment with historical spending patterns.

Capital Outlay will be flat and will include radio replacements for the P25 digital radio system conversion required by the IT Division, laptops, and other IT equipment.

Growth Management Department

**Regulation
Code Enforcement (111)**

Revenues:

Revenue from fees, fines, and reimbursements, consistent with collection trends, are budgeted to be in line with the current fiscal year.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

Regulation

Right-of-way Permit & Inspections (131)

Mission Statement

To provide a fast, efficient process for the review, issuance and inspection of infrastructure of right-of-way permits in compliance with Florida Administrative Code, regulations and codes, adopted by the Board of County Commissioners as set forth in governing ordinances.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Right-of-Way Permit Processing and Inspections | 3.00 | 378,500 | 600,000 | -221,500 |
| This section provides review, issuance and inspection of all right-of-way permit applications to ensure compliance with all applicable codes and regulations including Maintenance of Traffic for all permits as needed. | | | | |
| Current Level of Service Budget | 3.00 | 378,500 | 600,000 | -221,500 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|--|---------------------------|---------------------------|-----------------------------|---------------------------|
| • Percent of right-of-way inspections will be completed | 60 | 60 | 90 | 90 |
| • Percent of right-of-way reviews will be completed within established target date | - | - | 90 | 90 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 318,488 | 340,700 | 294,300 | 333,100 | - | 333,100 | (2.2%) |
| Operating Expense | 34,519 | 42,400 | 40,900 | 45,400 | - | 45,400 | 7.1% |
| Indirect Cost Reimburs | 6,400 | - | - | - | - | - | na |
| Net Operating Budget | 359,407 | 383,100 | 335,200 | 378,500 | - | 378,500 | (1.2%) |
| Trans to 101 Transp Op Fd | 244,000 | 212,800 | 210,700 | - | - | - | (100.0%) |
| Total Budget | 603,407 | 595,900 | 545,900 | 378,500 | - | 378,500 | (36.5%) |
| Total FTE | 3.00 | 3.00 | 3.00 | 3.00 | - | 3.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Licenses & Permits | 595,175 | 540,000 | 600,000 | 600,000 | - | 600,000 | 11.1% |
| Interest/Misc | 3,140 | 2,500 | - | - | - | - | (100.0%) |
| Net Cost Planning Services | (237,341) | (156,900) | (264,800) | (221,500) | - | (221,500) | 41.2% |
| Carry Forward | 453,100 | 210,400 | 210,700 | - | - | - | (100.0%) |
| Less 5% Required By Law | - | (100) | - | - | - | - | (100.0%) |
| Total Funding | 814,075 | 595,900 | 545,900 | 378,500 | - | 378,500 | (36.5%) |

Forecast FY 2017:

Personal Services are forecasted to be slightly lower than the adopted FY17 budget due a vacancy filled by a lower paid employee.

Current FY 2018:

Personal Services are budgeted to be lower due to lower anticipated overtime.

Operating Expenses will increase slightly due to Fleet and IT charges.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

Regulation

Business Franchise Administration Element (111)

Mission Statement

To administer telecommunications licenses to cable franchises, monitor and procure associated fees, enforce customer service standards as they relate to franchise terms.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Divisional Administration/Overhead/Customer Service | 1.00 | 279,300 | 4,622,000 | -4,342,700 |
| To administer telecommunications licenses and cable franchises operating in unincorporated Collier County while monitoring quality of service and customer service issues. | | | | |
| Current Level of Service Budget | 1.00 | 279,300 | 4,622,000 | -4,342,700 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|---|---------------------------|---------------------------|-----------------------------|---------------------------|
| • 100% of Cable Franchise and Electric Utility customer inquires will be responded to within 1 business day | 100 | 100 | 100 | 100 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 95,362 | 55,900 | 45,600 | 52,700 | - | 52,700 | (5.7%) |
| Operating Expense | 180,034 | 212,100 | 212,400 | 217,600 | - | 217,600 | 2.6% |
| Capital Outlay | - | 9,000 | 9,000 | 9,000 | - | 9,000 | 0.0% |
| Net Operating Budget | 275,395 | 277,000 | 267,000 | 279,300 | - | 279,300 | 0.8% |
| Total Budget | 275,395 | 277,000 | 267,000 | 279,300 | - | 279,300 | 0.8% |
| Total FTE | 2.00 | 1.00 | 1.00 | 1.00 | - | 1.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Communications Services Tax | 4,702,747 | 4,850,000 | 4,600,000 | 4,600,000 | - | 4,600,000 | (5.2%) |
| Licenses & Permits | 3,856 | - | 200 | - | - | - | na |
| Miscellaneous Revenues | 23,674 | 22,000 | 22,000 | 22,000 | - | 22,000 | 0.0% |
| Net Cost MSTU General Fund | (4,454,881) | (4,595,000) | (4,355,200) | (4,342,700) | - | (4,342,700) | (5.5%) |
| Total Funding | 275,395 | 277,000 | 267,000 | 279,300 | - | 279,300 | 0.8% |

Forecast FY 2017:

Personal Services are forecasted to be slightly lower than the adopted FY17 budget due to a vacancy filled by a lower paid employee.

Current FY 2018:

Personal Services will be slightly lower due to a vacancy filled by a lower paid employee.

Operating Expenses will increase slightly due to an increase in contractual services. This budget includes an interdepartmental service payment for program administration and oversight by the Utilities Regulation Fund (669) staff.

Capital Outlay includes computer and network printer replacements.

Revenues:

Revenue collected from the State of Florida Communication Services Tax (CST) is budgeted at \$4.6 million and is the largest, single non-ad valorem contribution to the County's Unincorporated Area General Fund.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

Regulation

Utility Regulations Fund (669)

Mission Statement

To provide effective and efficient regulation of privately owned water, bulk water, and wastewater utilities, providing service within the unincorporated areas of Collier County and the timely resolution of customer inquiries pertaining to quality utility service.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration and Enforcement | 1.50 | 420,490 | 295,000 | 125,490 |
| Divisional administration and enforcement of enabling ordinance and supplemental rules of the Board regarding water, bulk water, and wastewater utility regulation of investor-owned utilities; to provide administrative support to the Collier County Water and Wastewater Authority; to review, audit, and make recommendations as appropriate regarding territorial boundaries, rate tariffs, rate investigations, and standard operating procedures of utilities subject to local regulation. | | | | |
| Customer Service | 0.50 | 54,510 | - | 54,510 |
| To provide timely research and resolution of customer inquiries regarding utility service, billing, customer relations, as related to private utilities under regulatory jurisdiction of the Board of County Commissioners. | | | | |
| Reserves | - | 1,252,300 | 1,432,300 | -180,000 |
| Contingencies may include health, safety and welfare issues connected with operation and maintenance of privately owned utilities should the Collier County Water and Wastewater Authority or the BCC be appointed by the Court as receiver of utilities that are in financial distress or abandoned. | | | | |
| Current Level of Service Budget | | | | |
| | 2.00 | 1,727,300 | 1,727,300 | - |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|---|-------------------|-------------------|---------------------|-------------------|
| • 100% of private utilities customer inquiries will be responded to within 1 business day | 100 | 100 | 100 | 100 |
| • 100% of reported violations shall be processed within 1 business day | 100 | 100 | 100 | 100 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 213,435 | 217,600 | 220,200 | 228,600 | - | 228,600 | 5.1% |
| Operating Expense | 16,629 | 206,700 | 42,800 | 208,300 | - | 208,300 | 0.8% |
| Indirect Cost Reimburs | 17,700 | 16,600 | 16,600 | 15,500 | - | 15,500 | (6.6%) |
| Capital Outlay | 23,372 | - | - | - | - | - | na |
| Net Operating Budget | 271,136 | 440,900 | 279,600 | 452,400 | - | 452,400 | 2.6% |
| Reserves for Contingencies | - | 22,000 | - | - | - | - | (100.0%) |
| Reserves for Reimb to State | - | - | - | 22,600 | - | 22,600 | na |
| Reserves for Capital | - | 982,200 | - | 1,089,000 | - | 1,089,000 | 10.9% |
| Reserves for Cash Flow | - | 166,100 | - | 167,900 | - | 167,900 | 1.1% |
| Reserves for Attrition | - | (4,400) | - | (4,600) | - | (4,600) | 4.5% |
| Total Budget | 271,136 | 1,606,800 | 279,600 | 1,727,300 | - | 1,727,300 | 7.5% |
| Total FTE | 2.00 | 2.00 | 2.00 | 2.00 | - | 2.00 | 0.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

**Regulation
Utility Regulations Fund (669)**

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Franchise Fees | 341,879 | 181,900 | 220,000 | 190,000 | - | 190,000 | 4.5% |
| Charges For Services | 350 | - | - | - | - | - | na |
| Interest/Misc | 13,208 | 2,000 | 7,500 | 5,000 | - | 5,000 | 150.0% |
| Reimb From Other Depts | 100,000 | 100,000 | 100,000 | 100,000 | - | 100,000 | 0.0% |
| Carry Forward | 1,214,800 | 1,337,100 | 1,399,100 | 1,447,000 | - | 1,447,000 | 8.2% |
| Less 5% Required By Law | - | (14,200) | - | (14,700) | - | (14,700) | 3.5% |
| Total Funding | 1,670,237 | 1,606,800 | 1,726,600 | 1,727,300 | - | 1,727,300 | 7.5% |

Forecast FY 2017:

Personal Services are forecasted to be higher than the adopted FY17 budget when accounting for payroll accrual. Any necessary budget amendments will be processed in Quarter 4.

Operating Expenses are lower due to lower than anticipated contractor expenses for rate cases.

Current FY 2018:

Personal Services include funding for two FTE's and an increase for a general wage adjustment.

The operating budget will be flat and includes professional fees and contractual services associated with any anticipated rate cases.

Revenues:

This fund is a revenue centric operation that receives franchise fees and County interdepartmental reimbursements in payment for regulatory duties and as an administrative offset for work performed by programmed staff.

Growth Management Department

Regulation

Transportation Development Review and Concurrency Mgt (101)

Mission Statement

To provide supervision, planning and engineering, and coordination with Growth Management Department, as well as other divisions/departments to ensure the transportation planning activities are carried out in a timely, efficient, and economical manner, and in compliance with Florida Statutes, Chapters 163 and 339, and local ordinances through the review of development applications for level of service, access management, site impact, and alternative transportation opportunities (i.e. walking, biking, car-pooling, etc.).

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Divisional Administration/Overhead | 2.00 | 236,188 | - | 236,188 |
| Provide for the supervision and overall program planning of the Transportation Planning and Review Section consistent with County LDC requirement and applicable State Statutes (chapters 163 and 339). | | | | |
| Development Review | 3.00 | 359,312 | - | 359,312 |
| Review of rezones, conditional uses, site development plans, and other development issues for compliance with Board policies and directives, including the monitoring of compliance of development projects with various commitment requirements (PUDs, DCA, etc.). | | | | |
| Current Level of Service Budget | 5.00 | 595,500 | - | 595,500 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|--|---------------------------|---------------------------|-----------------------------|---------------------------|
| • 90% of Transportation reviews will be completed within established target date | 100 | 100 | 100 | 100 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 519,283 | 576,600 | 546,400 | 553,900 | - | 553,900 | (3.9%) |
| Operating Expense | 24,712 | 42,700 | 38,600 | 41,600 | - | 41,600 | (2.6%) |
| Capital Outlay | - | - | 1,400 | - | - | - | na |
| Net Operating Budget | 543,995 | 619,300 | 586,400 | 595,500 | - | 595,500 | (3.8%) |
| Total Budget | 543,995 | 619,300 | 586,400 | 595,500 | - | 595,500 | (3.8%) |
| Total FTE | 5.00 | 5.00 | 5.00 | 5.00 | - | 5.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost Road and Bridge | 543,995 | 619,300 | 586,400 | 595,500 | - | 595,500 | (3.8%) |
| Total Funding | 543,995 | 619,300 | 586,400 | 595,500 | - | 595,500 | (3.8%) |

Forecast FY 2017:

The Personal Services forecast is anticipated to be slightly less than the adopted FY 2017 budget due to brief position vacancies. Capital Outlay contains funding for a replacement laptop that is no longer under warranty.

Current FY 2018:

Personal Services are lower due to a position being filled at a reduced salary. Operating expenses are generally in line with the prior year and are sufficient to meet the needs of the division.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

**Regulation
Engineering Services (131)**

Mission Statement

The purpose of the Engineering Services section is to oversee the implementation of the Land Development Code (LDC), ensure that the Subdivision Regulations and land development activities conform to the Growth Management Plan (GMP) and LDC, including the review and approval of subdivisions and other site development permits and provide inspection services of infrastructure construction to assure compliance with County Standards.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration/Overhead | - | 358,285 | 3,187,000 | -2,828,715 |
| Fund for division administration and fixed divisional overhead. | | | | |
| Engineering Review | 16.00 | 1,889,716 | - | 1,889,716 |
| Program staff includes the County Engineer, Section Manager of the Engineering Review and Inspection Section, and the County Surveyor. Provides for the technical review and approval of plans for subdivisions, SDP's, SIP's and insubstantial changes; processes and issues excavation permits, blasting permits, lot-line adjustments, easement vacations and other minor approvals. Processes requests for utility conveyances. Manages preliminary and final acceptances of subdivisions, including the processing of performance securities. | | | | |
| Engineering Inspections | 5.00 | 522,599 | - | 522,599 |
| Provides for the inspections of infrastructure construction for subdivisions and site improvement plans, including inspections for preliminary acceptances and utility conveyances. Inspects all single family and commercial units for drainage and landscaping, features not required by the Florida Building Code. Conducts well inspections. | | | | |
| Current Level of Service Budget | 21.00 | 2,770,600 | 3,187,000 | -416,400 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|--|-------------------|-------------------|---------------------|-------------------|
| • 90% of Engineering Building Inspections will be inspected within the next business day | 90 | 90 | 90 | 90 |
| • 90% of Engineering reviews will be completed within established target date | 95 | 95 | 95 | 95 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 1,707,355 | 2,039,900 | 1,743,500 | 2,345,700 | - | 2,345,700 | 15.0% |
| Operating Expense | 201,304 | 399,000 | 347,800 | 399,900 | - | 399,900 | 0.2% |
| Capital Outlay | 22,998 | 25,000 | 5,000 | 25,000 | - | 25,000 | 0.0% |
| Net Operating Budget | 1,931,657 | 2,463,900 | 2,096,300 | 2,770,600 | - | 2,770,600 | 12.4% |
| Total Budget | 1,931,657 | 2,463,900 | 2,096,300 | 2,770,600 | - | 2,770,600 | 12.4% |
| Total FTE | 17.00 | 17.00 | 17.00 | 21.00 | - | 21.00 | 23.5% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

**Regulation
Engineering Services (131)**

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Licenses & Permits | 2,535,682 | 2,533,000 | 2,122,600 | 2,517,000 | - | 2,517,000 | (0.6%) |
| Reinspection Fees | 687,456 | 620,000 | 665,000 | 665,000 | - | 665,000 | 7.3% |
| Charges For Services | 4,285 | 5,000 | 5,100 | 5,000 | - | 5,000 | 0.0% |
| Net Cost Planning Services | (1,295,766) | (694,100) | (696,400) | (416,400) | - | (416,400) | (40.0%) |
| Total Funding | 1,931,657 | 2,463,900 | 2,096,300 | 2,770,600 | - | 2,770,600 | 12.4% |

Forecast FY 2017:

Personal Services are forecasted to be lower than the adopted FY17 budget due to employee vacancies and reduced overtime.

Operating Expenses are anticipated to be lower due to fewer refund requests for projects canceled in prior years.

Current FY 2018:

Personal Services will increase due to the movement of net four positions into this section (five in, one out) to/from other areas to strategically align current job assignments. The positions to be moved are:

- One Planning Manager from Zoning & Land Development Review (Fund 131)
- One Principal Planner from Zoning & Land Development Review (Fund 131)
- One Senior Planner from Zoning & Land Development Review (Fund 131)
- One Architect from Zoning & Land Development Review (Fund 131)
- One Principal Project Manager from Zoning & Land Development Review (Fund 131)
- One Senior Operations Analyst to Planning & Regulatory Administration (Fund 113)

Operating Expenses are anticipated to be in line with the current fiscal year and include expenditures for contracted engineering inspection services and a charge to the Motor Pool Capital Recovery Fund 523.

Capital Outlay includes computers and network printer replacements.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

**Regulation
Environmental Services (111)**

Mission Statement

The purpose of this section is to provide for the development of various environmental planning efforts and regulations associated with the Growth Management Plan (GMP) and other BCC directed activities.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Environmental Planning and Permitting Support | 2.00 | 262,200 | - | 262,200 |
| This section provides implementation, coordination and revision to the GMP Conservation and Coastal Management Element, GMP consistency reviews, LDC amendment, support, review of Stewardship Sending Area (SSA) applications and TDR Restoration Plans; Development and maintenance of GIS environmental data and support to the Environmental Review Section as necessary; Implementation of the Watershed Management Plans as directed by the BCC, support and data analysis for the Growth Management Plan revisions and other efforts. | | | | |
| Coastal Zone Management | 1.00 | 151,700 | - | 151,700 |
| Implementation of various coastal programs to include artificial reef construction and monitoring, coastal water quality sampling, derelict vessel removal, and waterway marker maintenance. | | | | |
| Current Level of Service Budget | 3.00 | 413,900 | - | 413,900 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 293,061 | 301,600 | 272,200 | 331,600 | - | 331,600 | 9.9% |
| Operating Expense | 48,184 | 68,100 | 66,400 | 72,300 | - | 72,300 | 6.2% |
| Capital Outlay | - | 10,000 | 10,000 | 10,000 | - | 10,000 | 0.0% |
| Net Operating Budget | 341,246 | 379,700 | 348,600 | 413,900 | - | 413,900 | 9.0% |
| Total Budget | 341,246 | 379,700 | 348,600 | 413,900 | - | 413,900 | 9.0% |
| Total FTE | 3.00 | 3.00 | 3.00 | 3.00 | - | 3.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues | 9 | - | - | - | - | - | na |
| Net Cost MSTU General Fund | 341,237 | 379,700 | 348,600 | 413,900 | - | 413,900 | 9.0% |
| Total Funding | 341,246 | 379,700 | 348,600 | 413,900 | - | 413,900 | 9.0% |

Forecast FY 2017:

Personal Services are forecasted to be lower than the adopted FY17 budget due to an employee vacancy eventually filled by a lower paid employee.

Current FY 2018:

Personal Services will increase due to the addition of a part-time job bank associate in Coastal Zone Management who will assist with derelict vessel removal, channel/waterway marker maintenance and artificial reef monitoring efforts to support the Senior Environmental Specialist.

Operating Expense will increase due to additional funds allocated for staff training and education and increases for contractual services to support the planning and permitting section.

Capital Outlay includes replacement funding for aged computers and network printers.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

**Regulation
Natural Resources Grants (117)**

Mission Statement

The purpose of this section is to provide for the construction and maintenance of artificial reefs utilizing only private donations.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Artificial Reef Program | - | 4,900 | - | 4,900 |
| Reserves, Transfers, and Interest | - | - | 4,900 | -4,900 |
| Current Level of Service Budget | - | 4,900 | 4,900 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 300,282 | 300 | 900 | 4,900 | - | 4,900 | 1,533.3% |
| Net Operating Budget | 300,282 | 300 | 900 | 4,900 | - | 4,900 | 1,533.3% |
| Total Budget | 300,282 | 300 | 900 | 4,900 | - | 4,900 | 1,533.3% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues | 196,000 | - | - | - | - | - | na |
| Interest/Misc | 552 | - | - | - | - | - | na |
| Carry Forward | 110,500 | 300 | 5,800 | 4,900 | - | 4,900 | 1,533.3% |
| Total Funding | 307,052 | 300 | 5,800 | 4,900 | - | 4,900 | 1,533.3% |

Notes:

On December 10, 2013, the Board accepted a Memorandum of Understanding with the Community Foundation of Collier County. The Community Foundation of Collier County donations may be used to aid the County in construction and maintenance of artificial reefs.

Forecast FY 2017:

No donations are expected in FY 2017. Operating Expenses reflect an amount estimated for monitoring reefs constructed during FY 2016.

Current FY 2018:

Operating Expenses may be utilized for monitoring and maintaining artificial reefs. Should revenues be received to efficiently build more structures, additional expenses may be incurred.

Revenues:

As revenues are received, they will accumulate within this fund to be used efficiently for future projects, which may include naming reefs.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

Regulation

Planning / Environmental Services (131)

Mission Statement

The purpose of the Planning and Environmental Review Section is to ensure that all land use petitions and development activities conform to the Growth Management Plan (GMP) and the Land Development Code (LDC) and to maintain the respective sections of the LDC.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Divisional Administration/Overhead | 2.00 | 263,447 | - | 263,447 |
| Funding for divisional administration and fixed overhead is budgeted in Fund 131. | | | | |
| Planning / Environmental Review and Permitting | 8.00 | 1,143,703 | 162,800 | 980,903 |
| This section provides issuance of various land development and environmental permits; Review of land use petitions and site development plans for planning and environmental compliance with the LDC and GMP; Provides technical support and coordination for the respective public hearings. | | | | |
| Environmental Planning and Support Services | 4.00 | 295,350 | - | 295,350 |
| This section provides support to the Business Center for environmental reviews, development and maintenance of GIS environmental data; Support to the Environmental Review Section as necessary. | | | | |
| Current Level of Service Budget | | | | |
| | 14.00 | 1,702,500 | 162,800 | 1,539,700 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|---|---------------------------|---------------------------|-----------------------------|---------------------------|
| • % of reviews will be completed within established target date | 95 | 95 | 95 | 95 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 1,137,666 | 1,490,100 | 1,342,000 | 1,264,100 | - | 1,264,100 | (15.2%) |
| Operating Expense | 50,222 | 387,700 | 95,900 | 438,400 | - | 438,400 | 13.1% |
| Net Operating Budget | 1,187,888 | 1,877,800 | 1,437,900 | 1,702,500 | - | 1,702,500 | (9.3%) |
| Total Budget | 1,187,888 | 1,877,800 | 1,437,900 | 1,702,500 | - | 1,702,500 | (9.3%) |
| Total FTE | 14.00 | 17.00 | 17.00 | 14.00 | - | 14.00 | (17.6%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Licenses & Permits | 27,250 | 16,100 | 80,600 | 35,100 | - | 35,100 | 118.0% |
| Charges For Services | 97,050 | 115,500 | 127,300 | 127,700 | - | 127,700 | 10.6% |
| Net Cost Planning Services | 1,063,588 | 1,746,200 | 1,230,000 | 1,539,700 | - | 1,539,700 | (11.8%) |
| Total Funding | 1,187,888 | 1,877,800 | 1,437,900 | 1,702,500 | - | 1,702,500 | (9.3%) |

Forecast FY 2017:

Personal Services are forecasted to be lower than the adopted FY17 budget due to employee vacancies and reduced overtime.

Operating Expenses are forecasted to be lower due to deferred contractual services for environmental programs.

Current FY 2018:

Personal Services will decrease due to the movement of net three positions out of this section (six out, three in) to/from other areas to

Growth Management Department

Regulation

Planning / Environmental Services (131)

strategically align current job assignments. The positions to be moved are:

- One Planner from Zoning & Land Development Review (Fund 131)
- One Planning Technician from Zoning & Land Development Review (Fund 131)
- One Technician from Zoning & Land Development Review (Fund 131)
- One Planner to Building Review & Permitting (Fund 113)
- Two Permitting Technicians to Building Review & Permitting (Fund 113)
- One Floodplain Coordinator to Building Review & Permitting (Fund 113)
- One Operations Coordinator to Records Management (Fund 113)
- One Senior Environmental Specialist to Addressing and GIS (Fund 113)

Operating Expenses are increasing due to interdepartmental expenses paid to reimburse Fund 113 to offset payroll for Floodplain Management and GIS support provided to Fund 131.

Growth Management Department

Regulation

Water Pollution Control Fund (114)

Mission Statement

To proactively plan, develop, and efficiently implement programs and projects that protect the safety, health and welfare of the community and its environment with a focus on the protection of Collier County's drinking water supply from all sources of pollution. Protection of Collier County's groundwater, freshwater, surface water and other non-tidal water resources is mandated by the Water Pollution Control Ordinance 89-20 (WPCO 89-20), the Growth Management Plan, related Board-approved contracts, agreements, and federal and state regulatory directives.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration and Operations | 9.00 | 1,722,652 | 1,722,652 | - |
| <p>Leads and manages Pollution Control program activities, provides administrative and technical support, ensures resources are available for program success, ensures compliance, security, and safety criteria are met, manages assets and contracts, approves and authorizes purchasing activities. Implements the wastewater treatment plant, sludge vehicle licensing, wellfield protection, biosolids land application, private lift station, and pollution complaint investigation programs. Implements the Pollution Control and Prevention public outreach/education program. Provides management for Collier County National Pollutant Discharge Elimination System and Municipal Separate Storm Sewer permit.</p> | | | | |
| Water Resources Monitoring and Analytical Services | 11.00 | 906,548 | 906,548 | - |
| <p>Provides analytical, chemical and biological water quality data that is accurate, precise and reliable. Meets the mandates of Ordinance No. 1989-20; the GMP Natural Groundwater Aquifer Recharge Sub-Element Objective 3 (Groundwater Quality Monitoring) and associated policies; the GMP-Conservation and Coastal Management Element (CCME) Objectives 2.1, 2.2, and 2.3; Policies 2.1.2, 2.1.7, 2.2.4, 2.3.4, 2.3.5, 2.3.6; FAC 62-522, 62-550, 62-551, 62-601, 62-625, 62-650, and 64E-9; and the National Environmental Laboratory Accreditation Conference. Monitors Collier County's groundwater and surface water quality. In addition to Collier County's program, includes ground and surface water quality monitoring and /or analysis for the South Florida Water Management District (SFWMD); Lake Trafford, City of Marco, City of Naples, Pelican Bay Services, Water and Wastewater Departments, Lely Area Stormwater Improvement Project (LASIP) permit monitoring; Florida Department of Health, Environmental Health and Engineering, Big Cypress National Park; etc. and red tide sampling and community notification.</p> | | | | |
| Reserves, Transfers & Remittances | - | 855,300 | 855,300 | - |
| Current Level of Service Budget | 20.00 | 3,484,500 | 3,484,500 | - |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|---|-------------------|-------------------|---------------------|-------------------|
| Analyses Completed Per FTE | 14,066 | 12,796 | 15,560 | 15,560 |
| Certificates to Operate Issued | 107 | 109 | 107 | 107 |
| Educational Activities | 102 | 52 | 88 | 104 |
| Field Samples Taken Per FTE | 2,778 | 3,000 | 3,000 | 3,000 |
| Pollution Complaints Closed | 232 | 225 | 225 | 225 |
| Sludge Vehicles Licensed | 135 | 109 | 131 | 131 |
| WWTP & Private Lift Station Inspections | 44 | 125 | 44 | 44 |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

Regulation

Water Pollution Control Fund (114)

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 1,518,763 | 1,626,700 | 1,550,900 | 1,711,400 | - | 1,711,400 | 5.2% |
| Operating Expense | 730,932 | 792,000 | 716,400 | 764,700 | - | 764,700 | (3.4%) |
| Indirect Cost Reimburs | 121,000 | 122,900 | 122,900 | 135,400 | - | 135,400 | 10.2% |
| Capital Outlay | 236,767 | 187,400 | 149,500 | 17,700 | - | 17,700 | (90.6%) |
| Net Operating Budget | 2,607,461 | 2,729,000 | 2,539,700 | 2,629,200 | - | 2,629,200 | (3.7%) |
| Trans to Property Appraiser | 16,970 | 17,300 | 17,300 | 20,000 | - | 20,000 | 15.6% |
| Trans to Tax Collector | 50,619 | 58,200 | 58,200 | 62,000 | - | 62,000 | 6.5% |
| Trans to 101 Transp Op Fd | - | - | - | 16,500 | - | 16,500 | na |
| Trans to 113 Com Dev Fd | 16,300 | 16,300 | 16,300 | 20,000 | - | 20,000 | 22.7% |
| Trans to 301 Co Wide Cap Fd | - | - | - | 225,000 | - | 225,000 | na |
| Trans to 506 IT Capital | - | - | - | 17,600 | - | 17,600 | na |
| Trans to 523 Motor Pool Cap | 25,000 | 35,000 | 35,000 | - | - | - | (100.0%) |
| Reserves for Contingencies | - | 73,200 | - | 73,200 | - | 73,200 | 0.0% |
| Reserves for Capital | - | 113,700 | - | - | - | - | (100.0%) |
| Reserves for Cash Flow | - | 427,100 | - | 449,000 | - | 449,000 | 5.1% |
| Reserves for Attrition | - | (33,700) | - | (28,000) | - | (28,000) | (16.9%) |
| Total Budget | 2,716,350 | 3,436,100 | 2,666,500 | 3,484,500 | - | 3,484,500 | 1.4% |
| Total FTE | 21.00 | 20.00 | 20.00 | 20.00 | - | 20.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes | 1,981,359 | 2,260,100 | 2,169,700 | 2,449,400 | - | 2,449,400 | 8.4% |
| Delinquent Ad Valorem Taxes | 498 | - | 100 | - | - | - | na |
| Licenses & Permits | 615 | 600 | 200 | 600 | - | 600 | 0.0% |
| Charges For Services | 180,124 | 294,100 | 160,000 | 293,300 | - | 293,300 | (0.3%) |
| Miscellaneous Revenues | 1,643 | - | - | - | - | - | na |
| Interest/Misc | 18,762 | 7,500 | 10,100 | 10,500 | - | 10,500 | 40.0% |
| Reimb From Other Depts | 136,115 | 131,100 | 112,000 | 110,000 | - | 110,000 | (16.1%) |
| Trans frm Property Appraiser | 1,960 | - | - | - | - | - | na |
| Trans frm Tax Collector | 19,702 | - | - | - | - | - | na |
| Carry Forward | 1,353,400 | 870,800 | 978,300 | 763,900 | - | 763,900 | (12.3%) |
| Less 5% Required By Law | - | (128,100) | - | (143,200) | - | (143,200) | 11.8% |
| Total Funding | 3,694,178 | 3,436,100 | 3,430,400 | 3,484,500 | - | 3,484,500 | 1.4% |

Notes:

Ordinance 89-20 allows up to one tenth of a mill of Ad-Valorem revenue to be levied towards a Water Pollution Control Fund. The proposed FY 18 budget, in compliance with FY 2018 Budget Policy, remains millage neutral (0.0293 mil) and well below the 0.1 mil allowed by referendum.

Pursuant to Board approval of the County Manager's FY 2012 mid-year Reorganization and Realignment Plan, the Water Pollution Control Division, which had been in the Public Utilities Department, was reassigned to Growth Management. As part of the reorganization, four positions responsible for petroleum storage tank and hazardous waste compliance previously attached to the Water Pollution Control Division were reorganized under the Solid Waste Division Fund (470).

Forecast FY 2017:

Personal Services were lower than the adopted FY 2017 budget due to intermittent vacancies during the year. Forecast expenses are less than the adopted budget, mainly due to savings from contractual services and reduced spending on lab and field supplies. Capital Outlay is also expected to be slightly less than budgeted amounts due to purchasing a software license from Operating Expenses. That ongoing software license fee will be budgeted in Operating Expenses for FY 2018 and applicable future years.

Growth Management Department

Regulation

Water Pollution Control Fund (114)

Current FY 2018:

Total FTE's remain steady with the prior year at 20.0. Personal Service expenses are up for FY 2018, driven mainly by a general wage adjustment, in addition to reflecting the impact of reclassifying an Environmental Specialist to a higher level Senior Project Manager during FY 2017. Operating Expenses are down \$27,300 due to planned supply purchase reductions and less spending for travel and contractual services, which were all higher in FY 2017 due to certain groundwater monitoring for pesticides and emerging contaminants of concern performed every five (5) years. Operating expenses continue to account for routine appropriations like IT charges, fleet charges, staff education and training to fulfill the division's mission. Indirect cost charges are up modestly, consistent with activity drawn upon for general governmental operations.

Capital expenses have reduced within the operating fund by \$169,700 but include new appropriations for replacement radios and computers. Replacements of \$225,000 for critical lab equipment and improvements have been budgeted within the Countywide Capital Project Fund (301) and has been reflected in the transfer portion of the budget.

Fund (114) is a cost center fund and with the anticipated level of capital improvements within the next few years to the lab and other pollution control facilities, an initial \$225,000 transfer to capital Fund (301) is programmed to properly account for this capital initiative. This programmatic change has led to a reduction in total Fund (114) reserves. However, sufficient reserves for cash flow and program contingencies remain.

Revenues:

Taxable value for this countywide district function totals \$83,598,490,858, an increase of 8.41% over last year. Based upon a millage neutral position, property tax revenue will total \$2,449,436, an increase of \$189,962 over the FY 2017 levy. Actual cash and cash equivalents year over year dropped by \$375,100 to \$978,300 at year ending September 30, 2016. This is a managed drop reflecting the need to replace mission critical capital items and set aside dollars for future capital purchases.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

Regulation

Intersection Safety Program (001)

Mission Statement

The purpose of the Intersection Safety Program is to encourage vehicle owners to obey traffic control devices at Collier County intersections through the use of Traffic Infraction Detectors (unmanned cameras) to improve safety by lowering the number of traffic accidents caused by red light running.

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| | | | | | | | 0.0% |
| | | | | | | | 0.0% |
| Total Budget | | | | | | | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Fines & Forfeitures | 1,889 | - | 700 | - | - | - | na |
| Net Cost General Fund | (1,889) | - | (700) | - | - | - | na |
| Total Funding | - | - | - | - | - | - | na |

Notes:

The Board of County Commissioners authorized terminating the Intersection Safety Program effective March 1, 2013. This program was run at no net cost to Collier County. Because of the FY 2013 historical financial information, this budget continues to be part of the budget presentation.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

Maintenance

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 6,927,907 | 7,561,600 | 7,287,600 | 7,700,700 | 243,100 | 7,943,800 | 5.1% |
| Operating Expense | 8,105,783 | 11,245,000 | 10,108,100 | 11,625,600 | - | 11,625,600 | 3.4% |
| Capital Outlay | 335,567 | 190,800 | 221,500 | 241,400 | - | 241,400 | 26.5% |
| Net Operating Budget | 15,369,257 | 18,997,400 | 17,617,200 | 19,567,700 | 243,100 | 19,810,800 | 4.3% |
| Trans to 298 Sp Ob Bd '10 | 871,100 | 871,500 | - | - | - | - | (100.0%) |
| Total Budget | 16,240,357 | 19,868,900 | 17,617,200 | 19,567,700 | 243,100 | 19,810,800 | (0.3%) |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Landscape & MSTU's Operations (111) | 5,038,078 | 5,610,800 | 5,510,400 | 5,992,700 | 243,100 | 6,235,800 | 11.1% |
| Trans Maintenance - Aquatic Plant Control (101) | 935,462 | 1,313,800 | 1,110,100 | 1,348,200 | - | 1,348,200 | 2.6% |
| Trans Maintenance Road & Bridge (101) | 7,871,955 | 9,510,300 | 9,054,200 | 9,664,300 | - | 9,664,300 | 1.6% |
| Transportation Road Maintenance (111) | 1,523,762 | 2,562,500 | 1,942,500 | 2,562,500 | - | 2,562,500 | 0.0% |
| Total Net Budget | 15,369,257 | 18,997,400 | 17,617,200 | 19,567,700 | 243,100 | 19,810,800 | 4.3% |
| Total Transfers and Reserves | 871,100 | 871,500 | - | - | - | - | (100.0%) |
| Total Budget | 16,240,357 | 19,868,900 | 17,617,200 | 19,567,700 | 243,100 | 19,810,800 | (0.3%) |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| SFWMD/Big Cypress Revenue | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | - | 1,000,000 | 0.0% |
| Charges For Services | 11,073 | 9,100 | 9,800 | 10,400 | - | 10,400 | 14.3% |
| Miscellaneous Revenues | 185,694 | 83,000 | 93,800 | 83,000 | - | 83,000 | 0.0% |
| Reimb From Other Depts | 92,006 | 85,600 | 128,600 | 71,000 | - | 71,000 | (17.1%) |
| Net Cost Road and Bridge | 8,483,321 | 10,547,900 | 9,003,800 | 9,878,100 | - | 9,878,100 | (6.4%) |
| Net Cost MSTU General Fund | 6,468,263 | 8,143,300 | 7,381,200 | 8,525,200 | 243,100 | 8,768,300 | 7.7% |
| Total Funding | 16,240,357 | 19,868,900 | 17,617,200 | 19,567,700 | 243,100 | 19,810,800 | (0.3%) |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Landscape & MSTU's Operations (111) | 11.00 | 13.00 | 13.00 | 13.00 | 4.00 | 17.00 | 30.8% |
| Trans Maintenance Road & Bridge (101) | 91.00 | 90.00 | 90.00 | 90.00 | - | 90.00 | 0.0% |
| Trans Maintenance - Aquatic Plant Control (101) | 3.00 | 3.00 | 3.00 | 3.00 | - | 3.00 | 0.0% |
| Total FTE | 105.00 | 106.00 | 106.00 | 106.00 | 4.00 | 110.00 | 3.8% |

Growth Management Department

Maintenance

Landscape & MSTU's Operations (111)

Mission Statement

To manage maintenance of landscaped medians and roadsides on selected County roadways to meet the standards adopted by the Board of County Commissioners. To provide supervision, coordination, manpower and support equipment to maintain the highest possible level of services for landscape and irrigation project management.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Landscape Beautification Program | 13.00 | 5,992,700 | 30,000 | 5,962,700 |
| <p>This program provides contract management of the landscape maintenance contractors hired for the weekly maintenance of the landscaped and non-landscaped medians and roadways under the County's Landscaping Master Plan. Also provided are field supervision/inspections and irrigation maintenance of the roadways under the County's Landscaping Master Plan as well as the collection/inventory of the landscape assets utilizing a GPS based asset management program.</p> | | | | |
| Current Level of Service Budget | <u>13.00</u> | <u>5,992,700</u> | <u>30,000</u> | <u>5,962,700</u> |
| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
| Inspector | 1.00 | 68,300 | - | 68,300 |
| <p>An additional Inspector is critical to the proper oversight of both current and newly beautified segments of the county landscaped medians. The medians are maintained by various contractors, all of which require monitoring to ensure work has been performed in accordance with contract terms and details of work orders. The Inspector will also ensure safety standards are being followed and spray applications are compliant to regulations.</p> | | | | |
| Field Supervisor, Sr (2) | 2.00 | 131,400 | - | 131,400 |
| <p>Two Senior Field Supervisors are critical to the ongoing landscape irrigation system maintenance and repairs, including oversight of the field staff. These staff members will allow the Supervisor of Road Maintenance to focus more on the administration and programming needs of the irrigation system, instead of performing field tests. Bringing the irrigation system checks, repairs, maintenance and programming "in-house" is a quality control measure to be more proactive in conserving water and fixing broken components in a more efficient and cost effective manner.</p> | | | | |
| Maintenance Worker | 1.00 | 43,400 | - | 43,400 |
| <p>The Maintenance Worker will provide essential labor to support the Landscape Beautification maintenance program. Assistance with irrigation repairs, vegetation management, accident clean-up and incidental trash removal will be just some of the duties performed by this staff member.</p> | | | | |
| Expanded Services Budget | <u>4.00</u> | <u>243,100</u> | <u>-</u> | <u>243,100</u> |
| Total Adopted Budget | <u>17.00</u> | <u>6,235,800</u> | <u>30,000</u> | <u>6,205,800</u> |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

Maintenance

Landscape & MSTU's Operations (111)

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|---|---------------------------|---------------------------|-----------------------------|---------------------------|
| • 80% of irrigation alarms responded to within 24 hours | 100 | 100 | 100 | 100 |
| • 80% of lane miles maintained to adopted LOS | 95 | 100 | 80 | 100 |
| • Average cost per landscaped lane mile | 42,756 | 43,000 | 43,000 | 44,000 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 773,904 | 1,062,200 | 949,300 | 1,094,100 | 243,100 | 1,337,200 | 25.9% |
| Operating Expense | 4,166,336 | 4,545,100 | 4,558,800 | 4,893,200 | - | 4,893,200 | 7.7% |
| Capital Outlay | 97,837 | 3,500 | 2,300 | 5,400 | - | 5,400 | 54.3% |
| Net Operating Budget | 5,038,078 | 5,610,800 | 5,510,400 | 5,992,700 | 243,100 | 6,235,800 | 11.1% |
| Total Budget | 5,038,078 | 5,610,800 | 5,510,400 | 5,992,700 | 243,100 | 6,235,800 | 11.1% |
| Total FTE | 11.00 | 13.00 | 13.00 | 13.00 | 4.00 | 17.00 | 30.8% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services | 893 | - | - | - | - | - | na |
| Miscellaneous Revenues | 92,684 | 30,000 | 29,200 | 30,000 | - | 30,000 | 0.0% |
| Reimb From Other Depts | - | - | 2,400 | - | - | - | na |
| Net Cost MSTU General Fund | 4,944,501 | 5,580,800 | 5,478,800 | 5,962,700 | 243,100 | 6,205,800 | 11.2% |
| Total Funding | 5,038,078 | 5,610,800 | 5,510,400 | 5,992,700 | 243,100 | 6,235,800 | 11.1% |

Notes:

With Board direction to reset the Unincorporated Area General Fund millage rate to the FY 2007 level of \$.8069, and applying the marginal increase, or \$.0908 mills, toward restarting the median landscape capital program, operating expenses associated with this initiative will be shown in this section. It should be noted that the full variance or \$.0908 from the current millage rate of \$.7161 will be devoted to capital and all associated maintenance of the newly beautified segments in FY 2017 forward, will be covered by funds generated from this millage. As new segments are constructed, appropriate funding will be allocated to maintain those areas. The design and construction of these segments are shown in the Landscaping Capital section of the budget.

Landscaped miles will increase in FY 2017 with the installation of the Florida Highway Beautification Council Grant project – 951 which is .6 miles in length. Several new segments are currently in the design phase, and it is expected that three segments totaling 11.5 miles will be constructed during FY 2017 and added to the maintenance cycle.

Forecast FY 2017:

Personal Services are expected to be slightly less than the adopted FY 2017 budget due to several position vacancies throughout the year.

Operating Expense is projected higher than the adopted budget mainly due to unplanned repairs and maintenance of the irrigation system components. Water and electricity has been projected higher than planned levels due to extended drought conditions past the normal dry winter season. A budget amendment will be required to fund the expected increases for these costs.

Current FY 2018:

Personal Services and Operating Expenses will increase due to additional staff, services and materials needed to support new miles being added to the landscape beautification inventory. Radio Road East beautified medians will be maintained by the Landscape Operations section to replace the previous MSTU funding and operations. It is expected to increase contractual services by approximately \$125,000 per year. In addition, \$275,000 has been added for contractual services related to the maintenance of Immokalee Rd (951 to Wilson), Collier Blvd (US41 to E Marino Cir) and Santa Barbara Blvd (Davis to I-75 bridge) which are expected to shift from construction to maintenance during FY 2018.

Growth Management Department

Maintenance

Trans Maintenance Road & Bridge (101)

Mission Statement

The Road Maintenance Division strives to maintain a safe and efficient county roadway system for the citizens and visitors of Collier County in support of Florida Statute Chapter 334.046; continually provide emergency response to all roadway/roadside hazards 24 hours per day, 7 days a week; provide continued road service and customer service that exceeds expectations.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Administration | 3.00 | 692,582 | - | 692,582 |
| This section provides management, planning, supervision, and recording. Includes all fixed overhead costs for the division such as, insurance, fleet maintenance, etc. | | | | |
| Operational Support | 3.00 | 409,051 | 71,000 | 338,051 |
| This section provides for the supervision, inspection, and training in all safety related issues pertaining to personnel, equipment and projects. Operational activities include developmental measurements, contracts/bid preparation, vendor/project inspections, and administrative reports preparation for divisional activities. Assistance is also provided for personnel issues including complaints, employee service issues, data entry, filing, phones, and mobile radio contact. | | | | |
| Field Supervision | 7.00 | 666,243 | - | 666,243 |
| This section provides supervision of field personnel/multiple crews, plans daily and forecasted activities for crews, participates in fiscal measurements related to project preparation, maintenance scheduling, on-sight supervision as necessary for specific jobs and emergency situations. | | | | |
| Field | 74.00 | 7,630,087 | 53,000 | 7,577,087 |
| This section provides for the maintenance on all County owned ROW and roads, as it pertains to the following: scheduled mowing of all rural and urban areas, vegetation control, patching and overlay of roadways. Projects such as turn lanes or driveway installation, digging and cleaning drainage swale and culverts, repair and upgrade of drainage systems including specially built items for outdated drainage systems. Inclusive of inspection and repair of all County maintained bridges, and the building and repair of sidewalks and bike paths. Also performed is litter abatement of roads and roadsides, County properties, sod replacement, and accident clean-up/traffic control. | | | | |
| Survey Crew | 3.00 | 266,337 | 10,400 | 255,937 |
| This section provides surveys for roadway profiles and drainage on urban and rural highways/roads throughout the County. Support is also provided to Road Maintenance and Storm-water by collecting survey data, and identifying easements and right-of-ways. | | | | |
| Current Level of Service Budget | 90.00 | 9,664,300 | 134,400 | 9,529,900 |

Growth Management Department

Maintenance

Trans Maintenance Road & Bridge (101)

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|---|---------------------------|---------------------------|-----------------------------|---------------------------|
| • Complete 50% of the required maintenance of the entire county maintained tertiary drainage system annually | 50 | 100 | 50 | 100 |
| • Increase safety by inspection of county maintained sidewalks annually and repair all noted deficiencies | 100 | 100 | 100 | 100 |
| • Increase safety by refurbishing half of all pavement markings and raised pavement markers under maintenance condition rating of 70 on county maintained roads | 100 | 100 | 100 | 100 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 5,926,839 | 6,272,400 | 6,108,600 | 6,367,800 | - | 6,367,800 | 1.5% |
| Operating Expense | 1,707,386 | 3,050,600 | 2,726,400 | 3,065,500 | - | 3,065,500 | 0.5% |
| Capital Outlay | 237,729 | 187,300 | 219,200 | 231,000 | - | 231,000 | 23.3% |
| Net Operating Budget | 7,871,955 | 9,510,300 | 9,054,200 | 9,664,300 | - | 9,664,300 | 1.6% |
| Total Budget | 7,871,955 | 9,510,300 | 9,054,200 | 9,664,300 | - | 9,664,300 | 1.6% |
| Total FTE | 91.00 | 90.00 | 90.00 | 90.00 | - | 90.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services | 10,180 | 9,100 | 9,800 | 10,400 | - | 10,400 | 14.3% |
| Miscellaneous Revenues | 93,010 | 53,000 | 57,600 | 53,000 | - | 53,000 | 0.0% |
| Reimb From Other Depts | 72,006 | 85,600 | 86,600 | 71,000 | - | 71,000 | (17.1%) |
| Net Cost Road and Bridge | 7,696,759 | 9,362,600 | 8,900,200 | 9,529,900 | - | 9,529,900 | 1.8% |
| Total Funding | 7,871,955 | 9,510,300 | 9,054,200 | 9,664,300 | - | 9,664,300 | 1.6% |

Notes:

This budget carries the general operating costs for the division; activities such as limerock road conversions, striping and marking as well as stormwater structure maintenance and bridge repairs are supported by Transportation Road Maintenance Fund 111 and components of Fund 313.

At the end of FY 2016, one FTE was moved to the Transportation Engineering & Construction Division for temporary project management administrative support to mainly assist the Construction, Engineering & Inspection team.

Forecast FY 2017:

Personal Services are slightly lower than the adopted budget due to savings from various vacant positions throughout the year, which is a typical trend for this division annually due to Maintenance Workers having high turnover rates.

Savings from lower than anticipated contractual services for concrete repairs are driving the reduced Operating Expense forecast.

Current FY 2018:

Operating Expenses have increased primarily to the Motor Pool Capital Recovery Charge and Fleet maintenance and repair expenses.

Capital Outlay reflects replacement computers, an arrow board, and building improvements needed for the Immokalee headquarters.

Revenues:

Revenues budgeted are mainly interdepartmental reimbursements, insurance claim refunds and scrap sales.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

Maintenance

Trans Maintenance - Aquatic Plant Control (101)

Mission Statement

To provide efficient and high quality customer service in the appropriate operation and maintenance of the publicly maintained transportation network, stormwater pumping and control facilities throughout Collier County.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Aquatic Plant Control | 3.00 | 1,348,200 | 1,000,000 | 348,200 |

This section provides for the control and removal of vegetation within detention ponds, canals, secondary ditches and roadside drainage facilities. Spraying of herbicides and other enhanced maintenance activities are essential for the maintenance and operation of the publicly maintained secondary stormwater management facilities throughout Collier County.

| | | | | |
|---------------------------------|-------------|------------------|------------------|----------------|
| Current Level of Service Budget | 3.00 | 1,348,200 | 1,000,000 | 348,200 |
|---------------------------------|-------------|------------------|------------------|----------------|

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|--|---------------------------|---------------------------|-----------------------------|---------------------------|
| • Repair 100% of deficiencies found on secondary drainage system that has an MRP score of 50 or less | 100 | 100 | 100 | 100 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 227,164 | 227,000 | 229,700 | 238,800 | - | 238,800 | 5.2% |
| Operating Expense | 708,298 | 1,086,800 | 880,400 | 1,104,400 | - | 1,104,400 | 1.6% |
| Capital Outlay | - | - | - | 5,000 | - | 5,000 | na |
| Net Operating Budget | 935,462 | 1,313,800 | 1,110,100 | 1,348,200 | - | 1,348,200 | 2.6% |
| Trans to 298 Sp Ob Bd '10 | 871,100 | 871,500 | - | - | - | - | (100.0%) |
| Total Budget | 1,806,562 | 2,185,300 | 1,110,100 | 1,348,200 | - | 1,348,200 | (38.3%) |
| Total FTE | 3.00 | 3.00 | 3.00 | 3.00 | - | 3.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| SFWM/Big Cypress Revenue | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | - | 1,000,000 | 0.0% |
| Miscellaneous Revenues | - | - | 6,500 | - | - | - | na |
| Reimb From Other Depts | 20,000 | - | - | - | - | - | na |
| Net Cost Road and Bridge | 786,562 | 1,185,300 | 103,600 | 348,200 | - | 348,200 | (70.6%) |
| Total Funding | 1,806,562 | 2,185,300 | 1,110,100 | 1,348,200 | - | 1,348,200 | (38.3%) |

Notes:

The Division will utilize the South Florida Water Management District Contract for herbicide treatment services. The number of planned chemical spray cycles remains consistent with prior years.

Forecast FY 2017:

Operating Expenses are projected to be under budget largely due to lack of bidders for the herbicide & chemical spraying contract services for much of FY 2017. It is expected that a contract will be awarded during the year and spraying services will resume normal operations thereafter.

Current FY 2018:

Personal Services include funding for a general wage adjustment.

Growth Management Department

Maintenance

Trans Maintenance - Aquatic Plant Control (101)

Operating Expenses increased primarily to the Motor Pool Capital Recovery Charge and Fleet maintenance expenses.

Revenues:

Again for FY 2018, \$1,000,000 from the South Florida Water Management District (Big Cypress Basin) will be utilized for secondary canal system repair and maintenance.

Growth Management Department

Maintenance

Transportation Road Maintenance (111)

Mission Statement

To deliver to the citizens of Collier County quality maintained roadways, roadsides and drainage systems, providing safe roadway systems and excellent customer service. Maintenance operations are performed in support of Florida Statute Chapter 344.046.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Limerock Road Construction and Maintenance | - | 250,000 | - | 250,000 |
| To grade limerock roads located in the Golden Gate Estates quarterly. There is no appropriation for conversion - only maintenance. | | | | |
| General Maintenance | - | 2,312,500 | - | 2,312,500 |
| Bridge, drainage system, sidewalk and bike path construction and maintenance, contract mowing, roadway asphalt repair, sweeping and shoulder maintenance, litter and dead animal removal, and emergency roadway hazard response. | | | | |
| Current Level of Service Budget | - | 2,562,500 | - | 2,562,500 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|--|-------------------|-------------------|---------------------|-------------------|
| • Resurface all roadway segments with deficient pavement condition ratings in accordance with the roadway category (arterial, collector, etc.) | 90 | 100 | 90 | 100 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 1,523,762 | 2,562,500 | 1,942,500 | 2,562,500 | - | 2,562,500 | 0.0% |
| Net Operating Budget | 1,523,762 | 2,562,500 | 1,942,500 | 2,562,500 | - | 2,562,500 | 0.0% |
| Total Budget | 1,523,762 | 2,562,500 | 1,942,500 | 2,562,500 | - | 2,562,500 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues | - | - | 500 | - | - | - | na |
| Reimb From Other Depts | - | - | 39,600 | - | - | - | na |
| Net Cost MSTU General Fund | 1,523,762 | 2,562,500 | 1,902,400 | 2,562,500 | - | 2,562,500 | 0.0% |
| Total Funding | 1,523,762 | 2,562,500 | 1,942,500 | 2,562,500 | - | 2,562,500 | 0.0% |

Notes:

This budget provides for general maintenance of unincorporated area roadways including: non-landscaped medians and right-of-way areas, sidewalks, curbing, drainage infrastructure, installation of sod for erosion control and minor bridge repairs.

Forecast FY 2017:

Operating Expenses are expected to be less than the adopted budget due to lack of service availability from concrete and sod vendors for minor sidewalk and road side repairs.

Current FY 2018:

Requested budget has been kept at the same level to the prior year and is considered sufficient to support the expenditures needed to complete maintenance operations.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

Improvement Districts and MSTU

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | 70,217 | 183,400 | 48,200 | 166,400 | - | 166,400 | (9.3%) |
| Indirect Cost Reimburs | 20,200 | 9,400 | 9,400 | 5,900 | - | 5,900 | (37.2%) |
| Capital Outlay | 336,661 | 1,906,000 | 373,800 | 1,912,000 | - | 1,912,000 | 0.3% |
| Net Operating Budget | 427,078 | 2,098,800 | 431,400 | 2,084,300 | - | 2,084,300 | (0.7%) |
| Trans to Property Appraiser | 99 | 400 | 400 | 400 | - | 400 | 0.0% |
| Trans to Tax Collector | 269 | 800 | 800 | 800 | - | 800 | 0.0% |
| Trans to 232 PR/NPP Bond | - | - | - | 791,900 | - | 791,900 | na |
| Total Budget | 427,446 | 2,100,000 | 432,600 | 2,877,400 | - | 2,877,400 | 37.0% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Hawksridge Pumping System (154) | 25,072 | 55,100 | 30,100 | 28,900 | - | 28,900 | (47.5%) |
| Naples Park Drainage MSTU&BU (139) | 200 | 98,700 | 5,500 | 101,600 | - | 101,600 | 2.9% |
| Naples Production Park (Capital) MST&BU (138) | 28,719 | 5,500 | 350,600 | 1,100 | - | 1,100 | (80.0%) |
| Naples Production Park Maintenance MSTU&BU (141) | 100 | 55,500 | 300 | 55,600 | - | 55,600 | 0.2% |
| Pine Ridge Industrial Park (Capital) MST&BU (132) | 371,466 | 4,400 | 41,900 | 1,300 | - | 1,300 | (70.5%) |
| Pine Ridge Industrial Park MSTU&BU (142) | 900 | 1,849,800 | 1,000 | 1,865,000 | - | 1,865,000 | 0.8% |
| Victoria Park Drainage MSTU (134) | 621 | 29,800 | 2,000 | 30,800 | - | 30,800 | 3.4% |
| Total Net Budget | 427,078 | 2,098,800 | 431,400 | 2,084,300 | - | 2,084,300 | (0.7%) |
| Total Transfers and Reserves | 368 | 1,200 | 1,200 | 793,100 | - | 793,100 | 65,991.7% |
| Total Budget | 427,446 | 2,100,000 | 432,600 | 2,877,400 | - | 2,877,400 | 37.0% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes | 11,559 | 12,000 | 10,800 | 12,200 | - | 12,200 | 1.7% |
| Delinquent Ad Valorem Taxes | 4 | - | - | - | - | - | na |
| Interest/Misc | 34,581 | 4,500 | 17,500 | 7,500 | - | 7,500 | 66.7% |
| Trans frm Property Appraiser | 12 | - | - | - | - | - | na |
| Trans frm Tax Collector | 105 | - | - | - | - | - | na |
| Trans fm 232 PR Ind & N Prod Pk | 663,100 | - | - | - | - | - | na |
| Carry Forward | 2,981,300 | 2,084,300 | 3,262,900 | 2,858,600 | - | 2,858,600 | 37.1% |
| Less 5% Required By Law | - | (800) | - | (900) | - | (900) | 12.5% |
| Total Funding | 3,690,660 | 2,100,000 | 3,291,200 | 2,877,400 | - | 2,877,400 | 37.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

**Improvement Districts and MSTU
Pine Ridge Industrial Park (Capital) MST&BU (132)**

Mission Statement

The Pine Ridge Industrial Park Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing design, easement acquisition and construction for roadway, water, sewer and drainage improvements within the Unit.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration/Overhead | - | 1,300 | - | 1,300 |
| Reserves/Transfers/Interest | - | 77,500 | 78,800 | -1,300 |
| Current Level of Service Budget | - | 78,800 | 78,800 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 23,204 | 100 | 37,600 | - | - | - | (100.0%) |
| Indirect Cost Reimburs | 11,600 | 4,300 | 4,300 | 1,300 | - | 1,300 | (69.8%) |
| Capital Outlay | 336,661 | - | - | - | - | - | na |
| Net Operating Budget | 371,466 | 4,400 | 41,900 | 1,300 | - | 1,300 | (70.5%) |
| Trans to 232 PR/NPP Bond | - | - | - | 77,500 | - | 77,500 | na |
| Total Budget | 371,466 | 4,400 | 41,900 | 78,800 | - | 78,800 | 1,690.9% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc | 5,170 | 500 | 1,400 | 1,000 | - | 1,000 | 100.0% |
| Trans fm 232 PR Ind & N Prod Pk | 13,100 | - | - | - | - | - | na |
| Carry Forward | 471,500 | 3,900 | 118,300 | 77,800 | - | 77,800 | 1,894.9% |
| Total Funding | 489,770 | 4,400 | 119,700 | 78,800 | - | 78,800 | 1,690.9% |

Notes:

Funds were collected as special assessment bond proceeds within Debt Service Fund (232) and these funds are available for the benefit of this District and the Naples Production Park. Property owners within the districts paid their share of the assessments. Since many properties paid off their assessments early, the additional cash was used to pay off the Bonds early.

In FY 2009, there was approximately \$6 million available in the Debt Service Fund (232) which could be used for capital improvements. Transportation staff conducted neighborhood informational meetings and determined which roadway and drainage improvement projects could be done. Improvements to this Industrial Park as well as the Naples Production Park commenced during FY 2009 and are scheduled to be completed by FY 2016. Separate capital funding via transfer from debt service fund (232) has been set up in funds (132) and (138).

Forecast FY 2017:

All the planned projects have been constructed.

Current FY 2018:

Residual funding remaining will be returned to the Special Assessment Bond Fund 232.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

**Improvement Districts and MSTU
Victoria Park Drainage MSTU (134)**

Mission Statement

Operation and maintenance of pumping station for storm water removal from Victoria Park Unit #1.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration/Overhead | - | 1,300 | 1,300 | - |
| Reserves/Transfers/Interest | - | - | 100 | -100 |
| Operation and maintenance | - | 2,400 | 2,400 | - |
| Operation and maintenance of 12" electric and 20" gas pumps for stormwater removal. | | | | |
| Capital purchase of new pump | - | 27,600 | 27,500 | 100 |
| Current Level of Service Budget | - | 31,300 | 31,300 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 421 | 2,400 | 1,100 | 2,400 | - | 2,400 | 0.0% |
| Indirect Cost Reimburs | 200 | 900 | 900 | 800 | - | 800 | (11.1%) |
| Capital Outlay | - | 26,500 | - | 27,600 | - | 27,600 | 4.2% |
| Net Operating Budget | 621 | 29,800 | 2,000 | 30,800 | - | 30,800 | 3.4% |
| Trans to Property Appraiser | 11 | 200 | 200 | 200 | - | 200 | 0.0% |
| Trans to Tax Collector | 37 | 300 | 300 | 300 | - | 300 | 0.0% |
| Total Budget | 669 | 30,300 | 2,500 | 31,300 | - | 31,300 | 3.3% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes | 1,248 | 1,300 | 1,100 | 1,300 | - | 1,300 | 0.0% |
| Delinquent Ad Valorem Taxes | 4 | - | - | - | - | - | na |
| Interest/Misc | 324 | - | 200 | - | - | - | na |
| Trans frm Property Appraiser | 2 | - | - | - | - | - | na |
| Trans frm Tax Collector | 15 | - | - | - | - | - | na |
| Carry Forward | 30,400 | 29,100 | 31,300 | 30,100 | - | 30,100 | 3.4% |
| Less 5% Required By Law | - | (100) | - | (100) | - | (100) | 0.0% |
| Total Funding | 31,992 | 30,300 | 32,600 | 31,300 | - | 31,300 | 3.3% |

Forecast FY 2017:

No capital expenditures for pump replacement are anticipated. Forecast operating expenses total \$2,500 and include electricity, indirect costs and customary transfers to the Property Appraiser and Tax Collector.

Current FY 2018:

Capital outlay includes \$27,600 for storm-water pump replacement, if necessary, plus any related pumping station and or electrical panel maintenance. Budget was appropriated in capital rather than reserves to provide flexibility in accessing dollars if required. Typical overhead charges are budgeted at \$3,700 and include indirect cost charges, constitutional transfers and maintenance expenses.

Growth Management Department

Improvement Districts and MSTU

Victoria Park Drainage MSTU (134)

Revenues:

Taxable value for this District in FY 2018 totals \$37,864,269 - an increase of 6.67% from last year. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This district is not represented by an advisory board. For FY 2017, the budget was built around a rolled back tax rate of .0365 per \$1,000 of taxable value. The rolled back rate of .0346 per \$1,000 of taxable value will be applied for FY 2018. This low millage rate is possible due to sufficient available cash for pump replacement during any fiscal year. Should these cash balances decrease to a point where a pump could not be replaced, the rate will be increased accordingly.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

**Improvement Districts and MSTU
Naples Production Park (Capital) MST&BU (138)**

Mission Statement

The Naples Production Park Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing design, easement acquisition and construction for roadway, water, sewer and drainage improvements within the Unit.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration/Overhead | - | 1,100 | - | 1,100 |
| Reserves/Transfers/Interest | - | 714,400 | 715,500 | -1,100 |
| Current Level of Service Budget | - | 715,500 | 715,500 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 21,619 | - | 2,000 | - | - | - | na |
| Indirect Cost Reimburs | 7,100 | 1,900 | 1,900 | 1,100 | - | 1,100 | (42.1%) |
| Capital Outlay | - | 3,600 | 346,700 | - | - | - | (100.0%) |
| Net Operating Budget | 28,719 | 5,500 | 350,600 | 1,100 | - | 1,100 | (80.0%) |
| Trans to 232 PR/NPP Bond | - | - | - | 714,400 | - | 714,400 | na |
| Total Budget | 28,719 | 5,500 | 350,600 | 715,500 | - | 715,500 | 12,909.1% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc | 7,674 | 4,000 | 7,000 | 6,500 | - | 6,500 | 62.5% |
| Trans fm 232 PR Ind & N Prod Pk | 650,000 | - | - | - | - | - | na |
| Carry Forward | 424,000 | 1,700 | 1,052,900 | 709,300 | - | 709,300 | 41,623.5% |
| Less 5% Required By Law | - | (200) | - | (300) | - | (300) | 50.0% |
| Total Funding | 1,081,674 | 5,500 | 1,059,900 | 715,500 | - | 715,500 | 12,909.1% |

Notes:

Funds were collected as special assessment bond proceeds within Debt Service Fund (232) and these funds are available for the benefit of this District and the Pine Ridge Industrial Park. Property owners within the districts paid their share of the assessments. Since many properties paid off their assessments early, the additional cash was used to pay off the Bonds early.

In FY 2009, there was approximately \$6 million available in the Debt Service Fund (232) which could be used for capital improvements. Growth Management staff conducted neighborhood informational meetings and determined which roadway and drainage improvement projects could be done. Improvements to this Industrial Park as well as the Pine Ridge Industrial Park commenced during FY 2009 and are scheduled to be completed by FY 2015. Separate capital funding via transfer from debt service fund (232) has been set up in funds (132) and (138).

Forecast FY 2017:

Shoulder improvements are needed on Commercial Boulevard from Radio Road to Mercantile Avenue, estimated at \$300,000.

Current FY 2018:

Residual funding remaining will be returned to the Special Assessment Bond Fund 232.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

**Improvement Districts and MSTU
Naples Park Drainage MSTU&BU (139)**

Mission Statement

Provide annual maintenance services to Naples Park Drainage Municipal Service Taxing and Benefit Unit.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration/Overhead | - | 900 | 900 | - |
| Maintenance | - | 101,100 | 101,100 | - |
| Maintain and if needed, make necessary improvements to secondary drainage systems within the district. | | | | |
| Current Level of Service Budget | - | 102,000 | 102,000 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | - | 98,200 | 5,000 | 101,100 | - | 101,100 | 3.0% |
| Indirect Cost Reimburs | 200 | 500 | 500 | 500 | - | 500 | 0.0% |
| Net Operating Budget | 200 | 98,700 | 5,500 | 101,600 | - | 101,600 | 2.9% |
| Trans to Property Appraiser | 66 | 100 | 100 | 100 | - | 100 | 0.0% |
| Trans to Tax Collector | 158 | 300 | 300 | 300 | - | 300 | 0.0% |
| Total Budget | 423 | 99,100 | 5,900 | 102,000 | - | 102,000 | 2.9% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes | 7,698 | 8,000 | 7,200 | 8,100 | - | 8,100 | 1.3% |
| Interest/Misc | 926 | - | 400 | - | - | - | na |
| Trans frm Property Appraiser | 8 | - | - | - | - | - | na |
| Trans frm Tax Collector | 61 | - | - | - | - | - | na |
| Carry Forward | 84,400 | 91,500 | 92,600 | 94,300 | - | 94,300 | 3.1% |
| Less 5% Required By Law | - | (400) | - | (400) | - | (400) | 0.0% |
| Total Funding | 93,093 | 99,100 | 100,200 | 102,000 | - | 102,000 | 2.9% |

Current FY 2018:

The vast majority of fund appropriations budgeted are for contractual maintenance. Contractual maintenance dollars continue to grow and are available and sufficient when drainage maintenance is necessary. Typical indirect charges and constitutional transfers total \$900. No reserves are budgeted. Taxable value is \$1,333,792,327 - a 10.03% increase over last year. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This budget is built around the rolled back rate of .0061 generating a property tax levy of \$8,100. The practice of levying the rolled back rate in an increasing taxable value environment will continue until funds are drawn for maintenance purposes.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

**Improvement Districts and MSTU
Naples Production Park Maintenance MSTU&BU (141)**

Mission Statement

Provide for proper maintenance of roadway within the Naples Production Park Municipal Service Taxing and Benefit Unit (MSTU&BU) boundaries.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Divisional Administration/Overhead | - | 200 | - | 200 |
| Roadway maintenance | - | 55,400 | 55,600 | -200 |
| Current Level of Service Budget | - | 55,600 | 55,600 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | - | 55,200 | - | 55,400 | - | 55,400 | 0.4% |
| Indirect Cost Reimburs | 100 | 300 | 300 | 200 | - | 200 | (33.3%) |
| Net Operating Budget | 100 | 55,500 | 300 | 55,600 | - | 55,600 | 0.2% |
| Total Budget | 100 | 55,500 | 300 | 55,600 | - | 55,600 | 0.2% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc | 579 | - | 200 | - | - | - | na |
| Carry Forward | 55,300 | 55,500 | 55,700 | 55,600 | - | 55,600 | 0.2% |
| Total Funding | 55,879 | 55,500 | 55,900 | 55,600 | - | 55,600 | 0.2% |

Current FY 2018:

Combined operating expenses including a small indirect cost payment coupled with operating expenses total \$55,500. Fund balance rolling from one year to the next is driving this budget. The tax levy for this district was discontinued in FY 09. There is potential for the tax levy to be activated in order to fund routine maintenance once capital work is completed. Reconstruction of the streets and drainage systems within this district began in the summer of 2009 and are ongoing. Available special assessment bond proceeds will be used to fund the improvements. The capital budget for these improvements is shown separately within funds (132 - Pine Ridge Industrial Park) and (138 - Naples Production Park).

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

**Improvement Districts and MSTU
Pine Ridge Industrial Park MSTU&BU (142)**

Mission Statement

The Pine Ridge Industrial Park Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing design, easement acquisition and construction for roadway, water, sewer and drainage improvements within the Unit.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|------------------------------------|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration/Overhead | - | 1,000 | - | 1,000 |
| General Improvements | - | 1,864,000 | 1,865,000 | -1,000 |
| Current Level of Service Budget | - | 1,865,000 | 1,865,000 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Indirect Cost Reimburs | 900 | 1,000 | 1,000 | 1,000 | - | 1,000 | 0.0% |
| Capital Outlay | - | 1,848,800 | - | 1,864,000 | - | 1,864,000 | 0.8% |
| Net Operating Budget | 900 | 1,849,800 | 1,000 | 1,865,000 | - | 1,865,000 | 0.8% |
| Total Budget | 900 | 1,849,800 | 1,000 | 1,865,000 | - | 1,865,000 | 0.8% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc | 19,230 | - | 8,000 | - | - | - | na |
| Carry Forward | 1,839,700 | 1,849,800 | 1,858,000 | 1,865,000 | - | 1,865,000 | 0.8% |
| Total Funding | 1,858,930 | 1,849,800 | 1,866,000 | 1,865,000 | - | 1,865,000 | 0.8% |

Current FY 2018:

A land capital allocation totaling \$1,848,800 intended to purchase right-of-way necessary for construction of a roadway between J & C Boulevard and Trade Center Way as well as temporary easements required for drainage maintenance is budgeted. The indirect cost reimbursement is \$1,000.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

**Improvement Districts and MSTU
Hawksridge Pumping System (154)**

Mission Statement

Efficient and reliable operation of pumping station.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration/Overhead | - | 1,300 | 1,300 | - |
| Operation and maintenance | - | 7,500 | 7,500 | - |
| Operation and maintenance of electrical pumps for storm water removal. | | | | |
| Capital purchases | - | 20,400 | 20,400 | - |
| Capital purchase of machinery and equipment. | | | | |
| Current Level of Service Budget | - | 29,200 | 29,200 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 24,972 | 27,500 | 2,500 | 7,500 | - | 7,500 | (72.7%) |
| Indirect Cost Reimburs | 100 | 500 | 500 | 1,000 | - | 1,000 | 100.0% |
| Capital Outlay | - | 27,100 | 27,100 | 20,400 | - | 20,400 | (24.7%) |
| Net Operating Budget | 25,072 | 55,100 | 30,100 | 28,900 | - | 28,900 | (47.5%) |
| Trans to Property Appraiser | 22 | 100 | 100 | 100 | - | 100 | 0.0% |
| Trans to Tax Collector | 74 | 200 | 200 | 200 | - | 200 | 0.0% |
| Total Budget | 25,169 | 55,400 | 30,400 | 29,200 | - | 29,200 | (47.3%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes | 2,613 | 2,700 | 2,500 | 2,800 | - | 2,800 | 3.7% |
| Interest/Misc | 678 | - | 300 | - | - | - | na |
| Trans frm Property Appraiser | 2 | - | - | - | - | - | na |
| Trans frm Tax Collector | 29 | - | - | - | - | - | na |
| Carry Forward | 76,000 | 52,800 | 54,100 | 26,500 | - | 26,500 | (49.8%) |
| Less 5% Required By Law | - | (100) | - | (100) | - | (100) | 0.0% |
| Total Funding | 79,322 | 55,400 | 56,900 | 29,200 | - | 29,200 | (47.3%) |

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

Forecast FY 2017:

Pump replacement is expected and comprises the bulk of forecast FY 2017 expenses. A pump was also replaced in FY 2016.

Current FY 2018:

Appropriations include dollars to maintain pump station equipment and a capital set aside for cash and carry future pump replacement as needed. Incidental expenses include Indirect costs and the customary Property Appraiser and Tax Collector transfers.

Revenues:

Taxable value for this District totals \$68,610,822, an increase of 4.56% over last year. This budget is built around the rolled back tax rate of .0409 per \$1,000 of taxable value which raises a tax levy totaling \$2,800. Budgeted fund balance has dropped in FY 2018 to

Growth Management Department

**Improvement Districts and MSTU
Hawksridge Pumping System (154)**

\$26,500 due to pumps replaced in FY 2016 and FY 2017.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

Operations

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 2,686,449 | 3,552,400 | 3,428,100 | 3,551,300 | 91,300 | 3,642,600 | 2.5% |
| Operating Expense | 2,671,488 | 3,529,100 | 3,168,800 | 3,716,600 | - | 3,716,600 | 5.3% |
| Indirect Cost Reimburs | 4,100 | 5,800 | 5,800 | 6,600 | - | 6,600 | 13.8% |
| Capital Outlay | 48,601 | 18,000 | 220,500 | 41,600 | - | 41,600 | 131.1% |
| Net Operating Budget | 5,410,638 | 7,105,300 | 6,823,200 | 7,316,100 | 91,300 | 7,407,400 | 4.3% |
| Trans to Property Appraiser | 7,005 | 7,500 | 7,500 | 7,500 | - | 7,500 | 0.0% |
| Trans to Tax Collector | 16,448 | 21,400 | 21,400 | 21,700 | - | 21,700 | 1.4% |
| Trans to 101 Transp Op Fd | 52,700 | 69,900 | 69,900 | - | - | - | (100.0%) |
| Reserves for Contingencies | - | 52,500 | - | 80,700 | - | 80,700 | 53.7% |
| Total Budget | 5,486,792 | 7,256,600 | 6,922,000 | 7,426,000 | 91,300 | 7,517,300 | 3.6% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Metropolitan Planning Org MPO (128) | 16,965 | 9,000 | 46,500 | 18,200 | - | 18,200 | 102.2% |
| Project Management Support (101) | - | 816,200 | 649,400 | 814,500 | 91,300 | 905,800 | 11.0% |
| Street Lighting Districts Fund (760) | 706,740 | 801,300 | 734,400 | 890,100 | - | 890,100 | 11.1% |
| Traffic Operations Division (101) | 4,686,933 | 5,478,800 | 5,392,900 | 5,593,300 | - | 5,593,300 | 2.1% |
| Total Net Budget | 5,410,638 | 7,105,300 | 6,823,200 | 7,316,100 | 91,300 | 7,407,400 | 4.3% |
| Total Transfers and Reserves | 76,153 | 151,300 | 98,800 | 109,900 | - | 109,900 | (27.4%) |
| Total Budget | 5,486,792 | 7,256,600 | 6,922,000 | 7,426,000 | 91,300 | 7,517,300 | 3.6% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes | 818,791 | 855,700 | 820,000 | 866,300 | - | 866,300 | 1.2% |
| Delinquent Ad Valorem Taxes | 491 | - | 100 | - | - | - | na |
| Intergovernmental Revenues | 488,259 | 543,000 | 553,900 | 629,000 | - | 629,000 | 15.8% |
| Miscellaneous Revenues | 171,458 | 114,700 | 38,800 | 38,800 | - | 38,800 | (66.2%) |
| Interest/Misc | 4,532 | 700 | 1,500 | 700 | - | 700 | 0.0% |
| Reimb From Other Depts | 126,309 | 110,000 | 110,200 | 110,000 | - | 110,000 | 0.0% |
| Trans frm Property Appraiser | 809 | - | - | - | - | - | na |
| Trans frm Tax Collector | 6,402 | - | - | - | - | - | na |
| Net Cost Road and Bridge | 3,912,636 | 5,530,300 | 5,342,400 | 5,633,000 | 91,300 | 5,724,300 | 3.5% |
| Trans fm 111 MSTD Gen Fd | 5,000 | 5,000 | 5,000 | 5,000 | - | 5,000 | 0.0% |
| Trans fm 711/712 Transp Grants | 7,187 | - | 10,200 | - | - | - | na |
| Carry Forward | 161,600 | 140,200 | 226,600 | 186,700 | - | 186,700 | 33.2% |
| Less 5% Required By Law | - | (43,000) | - | (43,500) | - | (43,500) | 1.2% |
| Total Funding | 5,703,474 | 7,256,600 | 7,108,700 | 7,426,000 | 91,300 | 7,517,300 | 3.6% |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Project Management Support (101) | - | 6.00 | 6.00 | 6.00 | 1.00 | 7.00 | 16.7% |
| Traffic Operations Division (101) | 35.00 | 36.00 | 36.00 | 36.00 | - | 36.00 | 0.0% |
| Total FTE | 35.00 | 42.00 | 42.00 | 42.00 | 1.00 | 43.00 | 2.4% |

Growth Management Department

Operations

Project Management Support (101)

Mission Statement

To deliver value to the community by providing technological and GIS mapping support for transportation, coastal zone, airport and stormwater capital improvement and maintenance projects, responding timely and professionally to all reports of problems or errors, supporting daily activities with technical resources and best practices, and guiding asset management initiatives.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Operations Management and GIS Support | 6.00 | 814,500 | - | 814,500 |
| Align Growth Management and Strategic Goals and Objectives with those of the County; make recommendation on new technology products and improve current technology to help make Growth Management Department processes more efficient and effective. Map Growth Management Department business processes to create and update Standard Operating Procedures and Performance Measurements to track the progress towards the accomplishment of our Strategic Goals. | | | | |
| Current Level of Service Budget | 6.00 | 814,500 | - | 814,500 |
| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
| Manager - Tech Systems | 1.00 | 91,300 | - | 91,300 |
| The Manager - Technical Systems Operations position will provide daily oversight, direction, and management of dedicated EAM and GIS technologies and assist business staff in the execution of the GMD asset management and GIS plan. This position will manage and oversee the Asset Management and GIS section staff and provide technical support to the following divisions: Road Maintenance, Transportation Engineering & Construction Management, Traffic Operations, Capital Project Planning, Impact Fees and Program Management, and Operations Support. | | | | |
| Expanded Services Budget | 1.00 | 91,300 | - | 91,300 |
| Total Adopted Budget | 7.00 | 905,800 | - | 905,800 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|--|-------------------|-------------------|---------------------|-------------------|
| Division work requests resolved within 5 business days | 100 | 100 | 100 | 100 |
| GIS assets digitized within 30 days of collection | 100 | 100 | 100 | 100 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | - | 724,100 | 623,300 | 674,600 | 91,300 | 765,900 | 5.8% |
| Operating Expense | - | 87,100 | 21,600 | 138,300 | - | 138,300 | 58.8% |
| Capital Outlay | - | 5,000 | 4,500 | 1,600 | - | 1,600 | (68.0%) |
| Net Operating Budget | - | 816,200 | 649,400 | 814,500 | 91,300 | 905,800 | 11.0% |
| Total Budget | - | 816,200 | 649,400 | 814,500 | 91,300 | 905,800 | 11.0% |
| Total FTE | - | 6.00 | 6.00 | 6.00 | 1.00 | 7.00 | 16.7% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

Operations

Project Management Support (101)

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost Road and Bridge | - | 816,200 | 649,400 | 814,500 | 91,300 | 905,800 | 11.0% |
| Total Funding | - | 816,200 | 649,400 | 814,500 | 91,300 | 905,800 | 11.0% |

Notes:

This section was split away from Transportation Administration during the FY 2017 budget process.

Forecast FY 2017:

Personal Services are expected to be less than the FY 2017 budget due to position vacancies throughout the year.

Current FY 2018:

Personal Services reflect an expanded position to assist with the growing GIS, project data and asset management efforts within the Growth Management Department.

Operating Expense has been increased to include software licensing costs previously budgeted within the Transportation Administration budget.

Growth Management Department

Operations

Traffic Operations Division (101)

Mission Statement

To maintain the safety and efficiency of county roadways and signal network through sound engineering principles and effective maintenance.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Sectional Administration/Overhead | 4.00 | 1,015,315 | 31,800 | 983,515 |
| This section covers divisional management and administrative support staff. It also covers all overhead fixed costs for the division such as insurance, fleet maintenance, etc. | | | | |
| Traffic Sign Maintenance | 4.00 | 364,321 | 7,000 | 357,321 |
| This section installs and maintains the inventory of traffic signs and pavement markings throughout the county. | | | | |
| Traffic Signal Maintenance | 11.00 | 2,016,004 | 314,000 | 1,702,004 |
| This section maintains and repairs all traffic signals and flashing beacons within the county. | | | | |
| Computerized Signal System Operation | 5.00 | 599,857 | - | 599,857 |
| This section operates and maintains the computerized Traffic Signal System, coordinates construction projects with system requirements and re-times traffic signals. | | | | |
| Streetlight Maintenance | 4.00 | 866,206 | 312,000 | 554,206 |
| This section maintains, repairs and replaces, as needed, all arterial roadway lighting within the county. | | | | |
| Traffic Engineering/Studies | 4.00 | 380,872 | - | 380,872 |
| This section performs safety, operational, and signal studies. Prepares signing and pavement marking work orders. Reviews development permits and county roadway project construction plans. Collects data and compiles Annual Traffic Crash Reports and Quarterly Traffic County Reports. | | | | |
| Locates | 4.00 | 350,725 | 110,000 | 240,725 |
| This section marks infrastructure for signal, streetlight and fiber optic cables on both County and State Roadways within 48 hours of request as directed under Florida Statute Chapter 556. | | | | |
| Current Level of Service Budget | | | | |
| | 36.00 | 5,593,300 | 774,800 | 4,818,500 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|--|-------------------|-------------------|---------------------|-------------------|
| • Inspect and identify 100% of street name signs for compliance with letter height requirement | 100 | 100 | 100 | 100 |
| • Replace & Upgrade 25% of signs that do not meet retroreflectivity requirements (approximately 500 signs) | 100 | 100 | 100 | 100 |
| • Respond to 90% of emergency signal repairs within 1 hour of receiving call (unconstrained target = 100%) | 100 | 100 | 100 | 100 |
| • Review/retime 25% of traffic signals annually to address fluctuating traffic volumes (unconstrained target=50% annually) | 100 | 100 | 100 | 100 |
| • Staff traffic control center 11 hours per day on business days (unconstrained 6am-7pm Monday thru Friday and 10 am-6pm on Saturday and Sunday) | 100 | 100 | 100 | 100 |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

Operations

Traffic Operations Division (101)

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 2,673,529 | 2,828,300 | 2,794,200 | 2,876,700 | - | 2,876,700 | 1.7% |
| Operating Expense | 1,964,802 | 2,637,500 | 2,382,700 | 2,676,600 | - | 2,676,600 | 1.5% |
| Capital Outlay | 48,601 | 13,000 | 216,000 | 40,000 | - | 40,000 | 207.7% |
| Net Operating Budget | 4,686,933 | 5,478,800 | 5,392,900 | 5,593,300 | - | 5,593,300 | 2.1% |
| Total Budget | 4,686,933 | 5,478,800 | 5,392,900 | 5,593,300 | - | 5,593,300 | 2.1% |
| Total FTE | 35.00 | 36.00 | 36.00 | 36.00 | - | 36.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues | 486,259 | 540,000 | 550,900 | 626,000 | - | 626,000 | 15.9% |
| Miscellaneous Revenues | 161,729 | 114,700 | 38,800 | 38,800 | - | 38,800 | (66.2%) |
| Reimb From Other Depts | 126,309 | 110,000 | 110,200 | 110,000 | - | 110,000 | 0.0% |
| Net Cost Road and Bridge | 3,912,636 | 4,714,100 | 4,693,000 | 4,818,500 | - | 4,818,500 | 2.2% |
| Total Funding | 4,686,933 | 5,478,800 | 5,392,900 | 5,593,300 | - | 5,593,300 | 2.1% |

Forecast FY 2017:

Personal Services are generally in line with the adopted budget. Operating Expenses have been reduced to accommodate additional Capital Outlay for an advance purchase of a bucket truck to support the LED Lighting Program efforts, which will be a key priority for the Traffic Operations section to focus on during FY 2018.

Current FY 2018:

Personal Services include a general wage adjustment.

Operating Expense is similar to the prior year budget, with slight increases in system maintenance line items.

Replacement generators have been included in the FY 2018 Capital Outlay request.

Revenues:

The majority of forecasted and budgeted revenues include contractually obligated reimbursements from the Florida Department of Transportation (FDOT) for the maintenance of state road streetlights and traffic signals.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

Operations

Street Lighting Districts Fund (760)

Mission Statement

To provide street lights to residential and commercial areas that do not meet the requirements for arterial level roadway lighting. Installation, maintenance and operation costs for the street lights will be paid for through the County Board approved taxing district.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Collier County Lighting District | - | 1,000,000 | 1,000,000 | - |
| Consolidation of all street lighting districts except Marco Island and Pelican Bay. | | | | |
| Current Level of Service Budget | - | 1,000,000 | 1,000,000 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 702,640 | 795,500 | 728,600 | 883,500 | - | 883,500 | 11.1% |
| Indirect Cost Reimburs | 4,100 | 5,800 | 5,800 | 6,600 | - | 6,600 | 13.8% |
| Net Operating Budget | 706,740 | 801,300 | 734,400 | 890,100 | - | 890,100 | 11.1% |
| Trans to Property Appraiser | 7,005 | 7,500 | 7,500 | 7,500 | - | 7,500 | 0.0% |
| Trans to Tax Collector | 16,448 | 21,400 | 21,400 | 21,700 | - | 21,700 | 1.4% |
| Trans to 101 Transp Op Fd | 52,700 | 69,900 | 69,900 | - | - | - | (100.0%) |
| Reserves for Contingencies | - | 52,500 | - | 80,700 | - | 80,700 | 53.7% |
| Total Budget | 782,894 | 952,600 | 833,200 | 1,000,000 | - | 1,000,000 | 5.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes | 818,791 | 855,700 | 820,000 | 866,300 | - | 866,300 | 1.2% |
| Delinquent Ad Valorem Taxes | 491 | - | 100 | - | - | - | na |
| Miscellaneous Revenues | 9,729 | - | - | - | - | - | na |
| Interest/Misc | 3,902 | - | 1,500 | - | - | - | na |
| Trans frm Property Appraiser | 809 | - | - | - | - | - | na |
| Trans frm Tax Collector | 6,402 | - | - | - | - | - | na |
| Carry Forward | 131,400 | 139,700 | 188,600 | 177,000 | - | 177,000 | 26.7% |
| Less 5% Required By Law | - | (42,800) | - | (43,300) | - | (43,300) | 1.2% |
| Total Funding | 971,525 | 952,600 | 1,010,200 | 1,000,000 | - | 1,000,000 | 5.0% |

Forecast FY 2017:

Overall department expenditures are forecast below budget with the vast majority of expenses connected with the cost of electricity. The number of street lights within the district continue to increase. The millage rate for this district increased substantially in FY 2015 to cover the increased cost of electricity and repay Fund (101), which subsidized the cost of electricity in FY 2013 (\$86,147) and FY 2014 (\$83,738). A transfer to Fund (101) was made in FY 2015 and FY 2016. Full repayment of the Fund (101) advance will be completed in FY 2017. Electricity accounts for 90% of forecast expenditures.

Current FY 2018:

The FY 2018 budget accounts for electricity (\$830,000) plus modest appropriations for street lighting maintenance and new lighting installation (\$50,000), general insurance (\$3,500) and indirect costs (\$6,600) as well as customary transfers to the Property Appraiser and Tax Collector. Purchase of electricity comprises the vast majority of programmed expenses. To avoid the need for future advances such as those required in FY 2013 and 2014, and protect against any electrical rate increases, a contingency reserve is programmed.

Revenues:

Taxable value for this district totals \$5,282,585,459 which represents a 8.05% increase from last year's value. The millage neutral rate is 0.1750 per \$1,000 of taxable value. Due to increasing taxable value and an improving cash position, the rolled back millage rate is

Growth Management Department

Operations

Street Lighting Districts Fund (760)

proposed and this rate will raise \$866,400. The Fund's cash position at the beginning of FY 2016 (9/30/15) totaled \$131,400. Cash at 9/30/16, the beginning of FY 17, totaled \$188,600. Budgeted fund balance at 9/30/17 is estimated at \$177,000. The cash position for this Fund will be monitored continually, but it is expected that the rolled back rate can be levied assuming taxable value continues to increase.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

Operations

Metropolitan Planning Org MPO (128)

Mission Statement

Provide for the Metropolitan Planning Organization and other associated transportation management functions in Collier County as mandated by Federal, State and local laws (Federal Law: Title 23 USC; Federal Regulations: Title 23 CFR Part 450, Subpart C and 23 CFR Part 500, Subpart E; Florida Statute, Chapter 339.175 and Chapter 427,015, 49 CFR 27, 37, 38 and 29; Florida Statutes 316, 318, 322 and 427,015).

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration/Overhead | - | 18,200 | 8,000 | 10,200 |
| Reserves, Transfers, and Interest | - | - | 10,200 | -10,200 |
| Current Level of Service Budget | - | 18,200 | 18,200 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 12,920 | - | 10,600 | - | - | - | na |
| Operating Expense | 4,046 | 9,000 | 35,900 | 18,200 | - | 18,200 | 102.2% |
| Net Operating Budget | 16,965 | 9,000 | 46,500 | 18,200 | - | 18,200 | 102.2% |
| Total Budget | 16,965 | 9,000 | 46,500 | 18,200 | - | 18,200 | 102.2% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Intergovernmental Revenues | 2,000 | 3,000 | 3,000 | 3,000 | - | 3,000 | 0.0% |
| Interest/Misc | 630 | 700 | - | 700 | - | 700 | 0.0% |
| Trans fm 111 MSTD Gen Fd | 5,000 | 5,000 | 5,000 | 5,000 | - | 5,000 | 0.0% |
| Trans fm 711/712 Transp Grants | 7,187 | - | 10,200 | - | - | - | na |
| Carry Forward | 30,200 | 500 | 38,000 | 9,700 | - | 9,700 | 1,840.0% |
| Less 5% Required By Law | - | (200) | - | (200) | - | (200) | 0.0% |
| Total Funding | 45,017 | 9,000 | 56,200 | 18,200 | - | 18,200 | 102.2% |

Notes:

The MPO annual budget, like other grant funded budgets, is approved by the Board of County Commissioners through the budget amendment process rather than the annual budget process. The current year funding cycle of grants are administered in the Transportation Grant Funds 711/712.

Revenues:

MPO local funds are programmed at \$8,000 for lobbying or any other activities that cannot be funded with annual Federal and State revenues, such as the preparation of resolutions in support of or opposition to Federal and State legislation. Due to a strict interpretation of what constitutes lobbying, each member agency of the MPO has been asked to contribute \$1,000 per voting member for such activities. The BCC is requested to contribute \$5,000, while the City of Naples, City of Marco Island and Everglades City are requested to contribute \$2,000, \$1,000 and \$0, respectively, as approved by the MPO Board on May 14, 2010.

The transfer from the MSTD General Fund (111) of \$5,000 is subject to review by OMB prior to execution, only the amount spent, up to \$5,000 will be transferred. The transfer is budgeted in the MPO Operating Fund 128.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

Project Management

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 4,101,974 | 4,677,600 | 4,514,600 | 4,823,700 | - | 4,823,700 | 3.1% |
| Operating Expense | 679,316 | 525,700 | 518,300 | 565,400 | - | 565,400 | 7.6% |
| Indirect Cost Reimburs | 173,900 | 173,000 | 173,000 | 57,900 | - | 57,900 | (66.5%) |
| Capital Outlay | 84,304 | 9,200 | 10,100 | 12,700 | - | 12,700 | 38.0% |
| Net Operating Budget | 5,039,494 | 5,385,500 | 5,216,000 | 5,459,700 | - | 5,459,700 | 1.4% |
| Trans to 101 Transp Op Fd | - | 56,100 | 47,000 | - | - | - | (100.0%) |
| Trans to 111 Unincorp Gen Fd | - | - | - | 42,000 | - | 42,000 | na |
| Trans to 113 Com Dev Fd | 10,000 | 10,000 | 10,000 | 15,000 | - | 15,000 | 50.0% |
| Trans to 523 Motor Pool Cap | 63,000 | - | - | - | - | - | na |
| Reserves for Contingencies | - | 34,300 | - | 33,300 | - | 33,300 | (2.9%) |
| Total Budget | 5,112,494 | 5,485,900 | 5,273,000 | 5,550,000 | - | 5,550,000 | 1.2% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Stormwater Management Operating (324/111) | 920,249 | 925,800 | 910,400 | 939,500 | - | 939,500 | 1.5% |
| TDC Category A Beach Renourish/Pass Maint Admin-Fund (185) | 690,546 | 755,800 | 754,000 | 786,700 | - | 786,700 | 4.1% |
| Transportation Engineering Division (312/101) | 3,428,699 | 3,703,900 | 3,551,600 | 3,733,500 | - | 3,733,500 | 0.8% |
| Total Net Budget | 5,039,494 | 5,385,500 | 5,216,000 | 5,459,700 | - | 5,459,700 | 1.4% |
| Total Transfers and Reserves | 73,000 | 100,400 | 57,000 | 90,300 | - | 90,300 | (10.1%) |
| Total Budget | 5,112,494 | 5,485,900 | 5,273,000 | 5,550,000 | - | 5,550,000 | 1.2% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues | 249 | - | - | - | - | - | na |
| Interest/Misc | 9,520 | 11,900 | 4,600 | 900 | - | 900 | (92.4%) |
| Reimb From Other Depts | 200,276 | - | - | - | - | - | na |
| Net Cost Road and Bridge | - | 3,703,900 | 3,551,600 | 3,733,500 | - | 3,733,500 | 0.8% |
| Net Cost MSTU General Fund | - | - | - | 868,800 | - | 868,800 | na |
| Trans fm 131 Dev Serv Fd | - | 70,700 | 70,700 | 70,700 | - | 70,700 | 0.0% |
| Trans fm 195 TDC Cap Fd | 669,100 | 759,900 | 759,900 | 790,000 | - | 790,000 | 4.0% |
| Trans fm 313 Gas Tax Cap Fd | 3,169,900 | - | - | - | - | - | na |
| Trans fm 325 Stormwater Cap Fd | 905,500 | 821,600 | 821,600 | - | - | - | (100.0%) |
| Carry Forward | 303,300 | 118,400 | 150,800 | 86,200 | - | 86,200 | (27.2%) |
| Less 5% Required By Law | - | (500) | - | (100) | - | (100) | (80.0%) |
| Total Funding | 5,257,844 | 5,485,900 | 5,359,200 | 5,550,000 | - | 5,550,000 | 1.2% |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Transportation Engineering Division (312/101) | 31.00 | 32.00 | 32.00 | 32.00 | - | 32.00 | 0.0% |
| Stormwater Management Operating (324/111) | 5.00 | 7.00 | 7.00 | 7.00 | - | 7.00 | 0.0% |
| TDC Category A Beach Renourish/Pass Maint Admin-Fund (185) | 6.00 | 6.00 | 6.00 | 6.00 | - | 6.00 | 0.0% |
| Total FTE | 42.00 | 45.00 | 45.00 | 45.00 | - | 45.00 | 0.0% |

Growth Management Department

**Project Management
Transportation Engineering Division (312/101)**

Mission Statement

Assist in planning, roadway design, roadway permitting, roadway construction, and miscellaneous special projects to meet service levels established by the County Growth Management Plan and established by budget approval actions of the Board of County Commissioners. To provide supervision, engineering, and coordination to ensure Division roadway projects are designed and constructed in a timely, efficient, and economical manner.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration/Overhead | 5.00 | 614,809 | - | 614,809 |
| This section provides management, administration and fiscal support for the Transportation Engineering and Construction Management (TECM) section which is necessary to support Capital Improvement Element (CIE) and Master Plan projects. | | | | |
| Traffic Engineering/In-House Design | 3.00 | 343,908 | - | 343,908 |
| This section provides safety engineering analysis and enhancement of roadway and traffic safety through low cost in-house design projects. Staff also provides design of sidewalks. | | | | |
| Roadway/Bridge Design Project Management | 4.00 | 545,442 | - | 545,442 |
| This section manages the consultant's design of highway and bridge projects, and provides oversight during construction and certification. | | | | |
| Construction Engineering and Inspection (CEI) | 13.00 | 1,443,912 | - | 1,443,912 |
| The CEI section is responsible for construction inspection and management of roadway projects. Among the functions of this unit are project administration, scheduling, utilities, drainage, asphalt and earthwork inspections. Staff of this unit ensures that the work is done in accordance with plans and specifications. With reduced workload, CEI is being done with in-house staff at a considerable savings. | | | | |
| Right-of-Way Acquisition | 7.00 | 688,629 | - | 688,629 |
| The Right-of-Way Acquisition section is responsible for acquiring parcels needed for roadway, sidewalk, and intersection improvement projects. The Right-of-Way Acquisition section also acquires the parcels needed for temporary construction easements or rights-of-entry and handles PUD developer commitments. | | | | |
| General Overhead Costs | - | 96,800 | - | 96,800 |
| Includes the indirect service charge, insurance and IT interdivisional billing paid to the General Fund. | | | | |
| Current Level of Service Budget | 32.00 | 3,733,500 | - | 3,733,500 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|--|-------------------|-------------------|---------------------|-------------------|
| • Complete 100% of programmed design phases for 5-year work plan projects to meet construction schedules | 100 | 100 | 100 | 100 |
| • Deliver construction projects within 10% of the project budget | 100 | 100 | 100 | 100 |
| • Deliver construction projects within 20% of time schedule | 100 | 100 | 100 | 100 |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

**Project Management
Transportation Engineering Division (312/101)**

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 2,929,378 | 3,247,600 | 3,095,400 | 3,345,200 | - | 3,345,200 | 3.0% |
| Operating Expense | 315,598 | 326,800 | 326,000 | 377,200 | - | 377,200 | 15.4% |
| Indirect Cost Reimburs | 102,800 | 123,300 | 123,300 | - | - | - | (100.0%) |
| Capital Outlay | 80,923 | 6,200 | 6,900 | 11,100 | - | 11,100 | 79.0% |
| Net Operating Budget | 3,428,699 | 3,703,900 | 3,551,600 | 3,733,500 | - | 3,733,500 | 0.8% |
| Trans to 101 Transp Op Fd | - | 56,100 | 47,000 | - | - | - | (100.0%) |
| Trans to 523 Motor Pool Cap | 63,000 | - | - | - | - | - | na |
| Total Budget | 3,491,699 | 3,760,000 | 3,598,600 | 3,733,500 | - | 3,733,500 | (0.7%) |
| Total FTE | 31.00 | 32.00 | 32.00 | 32.00 | - | 32.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues | 249 | - | - | - | - | - | na |
| Interest/Misc | 6,087 | 10,000 | 2,000 | - | - | - | (100.0%) |
| Reimb From Other Depts | 200,276 | - | - | - | - | - | na |
| Net Cost Road and Bridge | - | 3,703,900 | 3,551,600 | 3,733,500 | - | 3,733,500 | 0.8% |
| Trans fm 313 Gas Tax Cap Fd | 3,169,900 | - | - | - | - | - | na |
| Carry Forward | 160,200 | 46,600 | 45,000 | - | - | - | (100.0%) |
| Less 5% Required By Law | - | (500) | - | - | - | - | (100.0%) |
| Total Funding | 3,536,712 | 3,760,000 | 3,598,600 | 3,733,500 | - | 3,733,500 | (0.7%) |

Notes:

At the end of FY 2016, one FTE was moved from the Road & Bridge Maintenance Division for temporary project management administrative support to mainly assist the Construction, Engineering & Inspection team.

Forecast FY 2017:

Operating Expense is anticipated to be less than the adopted FY 2017 budget mainly due to fuel cost savings and reduced personal services from various vacant positions throughout the year.

Current FY 2018:

Personal Services include a general wage adjustment.

Operating Expenses have increased due to additional funds being allocated to staff training and education.

Indirect Cost Reimbursement is now reflected within the Administration portion of Fund 101, as Fund 312 has been closed.

Capital Outlay includes a replacement plotter and updating several computers that are no longer under warranty.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

**Project Management
Stormwater Management Operating (324/111)**

Mission Statement

To provide integrated, well maintained stormwater management and flood protection systems which correct deficiencies in county owned and operated secondary and tertiary stormwater management facilities with the goals of flood control, natural system protection, water quality improvement and water supply sustainability.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Divisional Fiscal Support/Overhead | - | 58,377 | - | 58,377 |
| This program includes funding for a position that provides divisional fiscal support. In addition, all indirect service charges, insurance and IT interdivisional billings are included as well. | | | | |
| NPDES/GIS | 2.00 | 239,327 | - | 239,327 |
| This program provides for continued compliance with the federally mandated National Pollutant Discharge Elimination System (NPDES) permit for the County maintained Municipal Separate Storm Sewer System (MS4). This program also includes both the staff and equipment to develop, maintain and update the stormwater infrastructure inventory in a Geographical Information System (GIS) database. | | | | |
| Stormwater Master Planning | 3.00 | 321,877 | - | 321,877 |
| This program provides long range planning effort which serves as the foundation for the future Stormwater Capital Improvement Program. Planning includes providing a comprehensive needs analysis, prioritizing potential projects considering joint funding opportunities, interagency coordination, public vetting and coordination with private development projects Growth Management Plan requirements and AUIR/CIE processes. | | | | |
| Stormwater Capital Project/Consultant Management | 2.00 | 319,919 | - | 319,919 |
| This program provides management of Stormwater planning and design projects utilizing the services of professional consultants. This also encompasses managing the construction of larger capital improvement projects for the County's secondary Stormwater management systems to maintain, or improve, level of service for flood protection, water quality, and groundwater recharge. | | | | |
| Reserves / Transfers | - | 42,000 | 112,700 | -70,700 |
| Current Level of Service Budget | 7.00 | 981,500 | 112,700 | 868,800 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|--|-------------------|-------------------|---------------------|-------------------|
| Fulfill 100% of the National Pollutant Discharge Elimination System (NPDES) permit requirements for Collier County | 90 | 95 | 95 | 100 |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

**Project Management
Stormwater Management Operating (324/111)**

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 646,431 | 850,000 | 840,000 | 870,100 | - | 870,100 | 2.4% |
| Operating Expense | 246,777 | 72,800 | 67,200 | 67,800 | - | 67,800 | (6.9%) |
| Indirect Cost Reimburs | 25,900 | - | - | - | - | - | na |
| Capital Outlay | 1,141 | 3,000 | 3,200 | 1,600 | - | 1,600 | (46.7%) |
| Net Operating Budget | 920,249 | 925,800 | 910,400 | 939,500 | - | 939,500 | 1.5% |
| Trans to 111 Unincorp Gen Fd | - | - | - | 42,000 | - | 42,000 | na |
| Reserves for Contingencies | - | 1,000 | - | - | - | - | (100.0%) |
| Total Budget | 920,249 | 926,800 | 910,400 | 981,500 | - | 981,500 | 5.9% |
| Total FTE | 5.00 | 7.00 | 7.00 | 7.00 | - | 7.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc | 1,337 | 1,000 | 1,000 | - | - | - | (100.0%) |
| Net Cost MSTU General Fund | - | - | - | 868,800 | - | 868,800 | na |
| Trans fm 131 Dev Serv Fd | - | 70,700 | 70,700 | 70,700 | - | 70,700 | 0.0% |
| Trans fm 325 Stormwater Cap Fd | 905,500 | 821,600 | 821,600 | - | - | - | (100.0%) |
| Carry Forward | 64,900 | 33,500 | 59,100 | 42,000 | - | 42,000 | 25.4% |
| Total Funding | 971,737 | 926,800 | 952,400 | 981,500 | - | 981,500 | 5.9% |

Forecast FY 2017:

Operating Expenses are anticipated to be less than the adopted FY 2017 budget due to savings in fuel costs and Fleet repair services.

Current FY 2018:

Personal Services reflect a general wage adjustment.

Operating Expenses decreased due to the lowering of rent and other operating supplies and equipment.

Capital Outlay reflects a planned replacement of a laptop no longer covered under warranty.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

Project Management

TDC Category A Beach Renourish/Pass Maint Admin-Fund (185)

Mission Statement

To provide TDC beach, pass and inlet program management, project administration, engineering, monitoring and project management within the funding limitations of the Collier County Code of Laws, Chapter 126-83(a)(5)b.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| TDC Beach Engineering | 3.00 | 566,242 | 566,242 | - |
| Project engineering and management of beach renourishment and maintenance projects as well as beach and pass monitoring. | | | | |
| Beach Maintenance | 3.00 | 220,458 | 220,458 | - |
| Staffing for County and Marco Island beach maintenance. | | | | |
| Reserves / Transfers/Interest | - | 48,300 | 48,300 | - |
| Current Level of Service Budget | 6.00 | 835,000 | 835,000 | - |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|--|---------------------------|---------------------------|-----------------------------|---------------------------|
| Beach Project Management Costs less than or equal to 15% of TDC Category A Revenue | 7.85 | 9.70 | 9.31 | 10.06 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 526,164 | 580,000 | 579,200 | 608,400 | - | 608,400 | 4.9% |
| Operating Expense | 116,941 | 126,100 | 125,100 | 120,400 | - | 120,400 | (4.5%) |
| Indirect Cost Reimburs | 45,200 | 49,700 | 49,700 | 57,900 | - | 57,900 | 16.5% |
| Capital Outlay | 2,241 | - | - | - | - | - | na |
| Net Operating Budget | 690,546 | 755,800 | 754,000 | 786,700 | - | 786,700 | 4.1% |
| Trans to 113 Com Dev Fd | 10,000 | 10,000 | 10,000 | 15,000 | - | 15,000 | 50.0% |
| Reserves for Contingencies | - | 33,300 | - | 33,300 | - | 33,300 | 0.0% |
| Total Budget | 700,546 | 799,100 | 764,000 | 835,000 | - | 835,000 | 4.5% |
| Total FTE | 6.00 | 6.00 | 6.00 | 6.00 | - | 6.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc | 2,095 | 900 | 1,600 | 900 | - | 900 | 0.0% |
| Trans fm 195 TDC Cap Fd | 669,100 | 759,900 | 759,900 | 790,000 | - | 790,000 | 4.0% |
| Carry Forward | 78,200 | 38,300 | 46,700 | 44,200 | - | 44,200 | 15.4% |
| Less 5% Required By Law | - | - | - | (100) | - | (100) | na |
| Total Funding | 749,395 | 799,100 | 808,200 | 835,000 | - | 835,000 | 4.5% |

Notes:

To aid accountability and grant compliance, in FY 12 this budget was separated from TDC Beach Capital Fund (195). TDC Beach Renourishment/Pass Maintenance Administration Fund (185) provides for TDC beach renourishment and pass project administration, engineering, monitoring and project management. Budgeted projects are summarized within the Beach Renourishment/Pass Maintenance Capital Fund (195).

Forecast FY 2017:

Overall division expenditures are expected to be in line with the adopted FY 2017 budget.

Growth Management Department

Project Management

TDC Category A Beach Renourish/Pass Maint Admin-Fund (185)

Current FY 2018:

Personal Services reflect a general wage adjustment and an increase associated with temporary labor hours needed to support ongoing grant reporting requirements.

Operating Expenses have decreased to accommodate an increase in building rent (shown as a transfer to Fund 113) and Indirect Service costs.

Revenues:

Funding for this program is provided by Tourist Development Tax funds transferred from TDC Beach Renourishment/Pass Maintenance Fund (195).

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

Airport

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 945,945 | 977,300 | 967,100 | 1,008,000 | - | 1,008,000 | 3.1% |
| Operating Expense | 499,308 | 618,100 | 556,100 | 566,300 | - | 566,300 | (8.4%) |
| Indirect Cost Reimburs | 143,800 | 120,600 | 120,600 | 166,100 | - | 166,100 | 37.7% |
| Aviation Fuel | 1,168,001 | 1,235,000 | 1,328,700 | 1,614,600 | - | 1,614,600 | 30.7% |
| Capital Outlay | 11,643 | 165,600 | 166,900 | 60,000 | - | 60,000 | (63.8%) |
| Net Operating Budget | 2,768,696 | 3,116,600 | 3,139,400 | 3,415,000 | - | 3,415,000 | 9.6% |
| Trans to 705 Housing Grants | 34,821 | - | 13,400 | - | - | - | na |
| Trans to 496 Airport Cap Fd | - | 225,300 | 225,300 | 578,200 | - | 578,200 | 156.6% |
| Trans to 497 Airport MP Fd | 56,900 | - | - | - | - | - | na |
| Reserves for Contingencies | - | 92,600 | - | 92,600 | - | 92,600 | 0.0% |
| Reserves for Capital | - | 174,500 | - | 354,200 | - | 354,200 | 103.0% |
| Reserves for Attrition | - | (15,100) | - | (15,100) | - | (15,100) | 0.0% |
| Total Budget | 2,860,417 | 3,593,900 | 3,378,100 | 4,424,900 | - | 4,424,900 | 23.1% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Airport Administration (495) | 484,140 | 485,900 | 451,000 | 483,000 | - | 483,000 | (0.6%) |
| Everglades Airport (495) | 163,309 | 168,000 | 155,800 | 177,200 | - | 177,200 | 5.5% |
| Immokalee Regional Airport (495) | 665,180 | 882,600 | 889,500 | 963,300 | - | 963,300 | 9.1% |
| Marco Island Executive Airport (495) | 1,456,068 | 1,580,100 | 1,643,100 | 1,791,500 | - | 1,791,500 | 13.4% |
| Total Net Budget | 2,768,696 | 3,116,600 | 3,139,400 | 3,415,000 | - | 3,415,000 | 9.6% |
| Total Transfers and Reserves | 91,721 | 477,300 | 238,700 | 1,009,900 | - | 1,009,900 | 111.6% |
| Total Budget | 2,860,417 | 3,593,900 | 3,378,100 | 4,424,900 | - | 4,424,900 | 23.1% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services | 859,200 | 816,000 | 878,100 | 889,500 | - | 889,500 | 9.0% |
| Aviation Fuel Sales | 2,195,354 | 2,150,500 | 2,583,800 | 2,608,800 | - | 2,608,800 | 21.3% |
| Miscellaneous Revenues | 13,105 | 19,400 | 22,200 | 19,700 | - | 19,700 | 1.5% |
| Interest/Misc | 9,866 | 8,000 | 8,000 | 8,000 | - | 8,000 | 0.0% |
| Advance/Repay fm 001 Gen Fd | 49,900 | - | - | - | - | - | na |
| Carry Forward | 694,400 | 749,700 | 961,400 | 1,075,400 | - | 1,075,400 | 43.4% |
| Less 5% Required By Law | - | (149,700) | - | (176,500) | - | (176,500) | 17.9% |
| Total Funding | 3,821,826 | 3,593,900 | 4,453,500 | 4,424,900 | - | 4,424,900 | 23.1% |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Airport Administration (495) | 4.00 | 4.00 | 4.00 | 3.00 | - | 3.00 | (25.0%) |
| Immokalee Regional Airport (495) | 3.00 | 3.00 | 3.00 | 4.00 | - | 4.00 | 33.3% |
| Everglades Airport (495) | 1.00 | 1.00 | 1.00 | 1.00 | - | 1.00 | 0.0% |
| Marco Island Executive Airport (495) | 7.00 | 7.00 | 7.00 | 7.00 | - | 7.00 | 0.0% |
| Total FTE | 15.00 | 15.00 | 15.00 | 15.00 | - | 15.00 | 0.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

Airport

Airport Administration (495)

Mission Statement

To acquire, establish, construct, enlarge, improve, maintain, equip, and regulate Everglades Airpark, Immokalee Regional Airport, and Marco Island Executive Airport per County Ordinance 2004-03 as amended by County Ordinance 2010-10. To assist with and facilitate Collier County's economic development and diversification programs.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Divisional Administration/Overhead | 3.00 | 483,000 | - | 483,000 |
| To secure and manage new grants; direct and operate the three County airports to include the management of facilities, runways, tenant leases, and daily operations. Plan and develop the infrastructure through Airport Layout Plan update, PUD permitting, revised business plan, increased marketing and economic development. Insure the safety and security of all airports. | | | | |
| Current Level of Service Budget | 3.00 | 483,000 | - | 483,000 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|--|---------------------------|---------------------------|-----------------------------|---------------------------|
| 100% of invoices processed in accordance with the Prompt Payment Act | 99 | 100 | - | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 307,884 | 316,500 | 288,300 | 269,000 | - | 269,000 | (15.0%) |
| Operating Expense | 32,456 | 48,800 | 42,100 | 47,900 | - | 47,900 | (1.8%) |
| Indirect Cost Reimburs | 143,800 | 120,600 | 120,600 | 166,100 | - | 166,100 | 37.7% |
| Net Operating Budget | 484,140 | 485,900 | 451,000 | 483,000 | - | 483,000 | (0.6%) |
| Total Budget | 484,140 | 485,900 | 451,000 | 483,000 | - | 483,000 | (0.6%) |
| Total FTE | 4.00 | 4.00 | 4.00 | 3.00 | - | 3.00 | (25.0%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Total Funding | | | | | | | 0.0% |

Forecast FY 2017:

Personal Services reflects a decrease as compared to the FY 2017 budget due to a position vacancy and a mid-year reclassification of one (1) FTE to two (2) part time employees reflected in the Immokalee Regional Airport headcount.

Current FY 2018:

Personal Services include a general wage adjustment and reflect the decrease in moving a position out of Administration and into the Immokalee Regional Airport budget.

Operating Expenses are generally in line with prior year amounts and are in compliance with budget guidance.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

Airport

Immokalee Regional Airport (495)

Mission Statement

To operate, develop, and manage the Immokalee Regional Airport including economic development opportunities to diversify operating revenue streams.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Immokalee Regional Airport | 4.00 | 963,300 | 1,069,800 | -106,500 |
| Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants. | | | | |
| Current Level of Service Budget | 4.00 | 963,300 | 1,069,800 | -106,500 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|-------------------------------------|---------------------------|---------------------------|-----------------------------|---------------------------|
| Gallons of Fuel Sold - Immokalee | 138,655 | 142,100 | 161,908 | 153,500 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 175,461 | 179,500 | 195,500 | 231,900 | - | 231,900 | 29.2% |
| Operating Expense | 192,617 | 277,500 | 240,700 | 231,000 | - | 231,000 | (16.8%) |
| Aviation Fuel | 295,961 | 330,000 | 359,300 | 440,400 | - | 440,400 | 33.5% |
| Capital Outlay | 1,141 | 95,600 | 94,000 | 60,000 | - | 60,000 | (37.2%) |
| Net Operating Budget | 665,180 | 882,600 | 889,500 | 963,300 | - | 963,300 | 9.1% |
| Total Budget | 665,180 | 882,600 | 889,500 | 963,300 | - | 963,300 | 9.1% |
| Total FTE | 3.00 | 3.00 | 3.00 | 4.00 | - | 4.00 | 33.3% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services | 482,672 | 478,500 | 492,500 | 492,900 | - | 492,900 | 3.0% |
| Aviation Fuel Sales | 421,492 | 453,000 | 561,100 | 572,500 | - | 572,500 | 26.4% |
| Miscellaneous Revenues | 7,671 | 4,700 | 5,400 | 4,400 | - | 4,400 | (6.4%) |
| Total Funding | 911,836 | 936,200 | 1,059,000 | 1,069,800 | - | 1,069,800 | 14.3% |

Notes:

Mid way through FY 2017, the Immokalee Regional Airport extended its hours of operation from 5pm to 7pm to better serve customer demands.

Forecast FY 2017:

Personal Services reflect the staff restructuring outlined in the Administration section.

Fuel expense is expected to increase due to both volume sales and market conditions. Likewise, revenues for fuel sales are also forecasted higher than the FY 2017 adopted budget.

Capital Outlay has funded replacement equipment and renovations of the Immokalee Regional Airport terminal are planned for late FY 2017.

Current FY 2018:

Personal Services include a general wage adjustment and holiday pay and overtime necessary to support a 364-day operating schedule.

Growth Management Department

Airport

Immokalee Regional Airport (495)

Operating Expense reflects a decrease due in Fleet parts and labor, and aviation repairs and maintenance as a result of replacing equipment in previous years which no longer require extensive repairs. The fuel expense increase is relative to projected fuel sales and market pricing assumptions.

Revenues:

Immokalee fuel sales volume remains strong, but airport management is committed to finding innovative ways to drive top line sales. Included in revenue estimates is a modest upward adjustment to account for future fuel cost increases and the associated upward movement in sales price. Other revenue sources are primarily related to facility leases and reflect current agreements.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

**Airport
Everglades Airport (495)**

Mission Statement

To operate, develop, and manage the Everglades Airport.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Everglades Airport | 1.00 | 177,200 | 116,900 | 60,300 |
| Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants. | | | | |
| Current Level of Service Budget | 1.00 | 177,200 | 116,900 | 60,300 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|-------------------------------------|---------------------------|---------------------------|-----------------------------|---------------------------|
| Gallons of Fuel Sold - Everglades | 12,389 | 12,400 | 19,080 | 16,000 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 65,931 | 66,500 | 68,500 | 71,500 | - | 71,500 | 7.5% |
| Operating Expense | 51,618 | 59,500 | 47,800 | 50,000 | - | 50,000 | (16.0%) |
| Aviation Fuel | 45,760 | 42,000 | 36,600 | 55,700 | - | 55,700 | 32.6% |
| Capital Outlay | - | - | 2,900 | - | - | - | na |
| Net Operating Budget | 163,309 | 168,000 | 155,800 | 177,200 | - | 177,200 | 5.5% |
| Total Budget | 163,309 | 168,000 | 155,800 | 177,200 | - | 177,200 | 5.5% |
| Total FTE | 1.00 | 1.00 | 1.00 | 1.00 | - | 1.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services | 30,813 | 30,800 | 30,900 | 32,100 | - | 32,100 | 4.2% |
| Aviation Fuel Sales | 56,303 | 52,500 | 79,400 | 71,700 | - | 71,700 | 36.6% |
| Miscellaneous Revenues | 2,810 | 13,100 | 13,100 | 13,100 | - | 13,100 | 0.0% |
| Total Funding | 89,926 | 96,400 | 123,400 | 116,900 | - | 116,900 | 21.3% |

Forecast FY 2017:

Personal Service costs reflect a minimal increase to accommodate overtime due to staff coverage requirements.

Fuel expense reflects the amount projected for additional fuel deliveries during FY 2017.

Current FY 2018:

Personal Services include a general wage adjustment and holiday pay and overtime necessary to support a 364-day operating schedule.

Operating expenses are modestly budgeted and fuel expense is based on market pricing assumptions and volume sales.

Revenues:

Everglades fuel sales volume has shown improvement, despite inconsistent market conditions. Included in revenue estimates is a modest upward adjustment to account for future fuel cost increases and the associated upward movement in sales price. Other revenue sources are primarily related to facility leases and reflect current agreements.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

Airport

Marco Island Executive Airport (495)

Mission Statement

To operate, develop, and manage the Marco Island Executive Airport.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------------|-------------------------|------------------------|
| Marco Island Executive Airport | 7.00 | 1,791,500 | 2,331,300 | -539,800 |
| Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants. | | | | |
| Current Level of Service Budget | <u>7.00</u> | <u>1,791,500</u> | <u>2,331,300</u> | <u>-539,800</u> |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|------------------------------|-------------------|-------------------|---------------------|-------------------|
| Gallons of Fuel Sold - Marco | 403,895 | 400,900 | 454,555 | 436,000 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|---------------------|-------------------------|---------------------|
| Personal Services | 396,669 | 414,800 | 414,800 | 435,600 | - | 435,600 | 5.0% |
| Operating Expense | 222,617 | 232,300 | 225,500 | 237,400 | - | 237,400 | 2.2% |
| Aviation Fuel | 826,279 | 863,000 | 932,800 | 1,118,500 | - | 1,118,500 | 29.6% |
| Capital Outlay | 10,502 | 70,000 | 70,000 | - | - | - | (100.0%) |
| Net Operating Budget | <u>1,456,068</u> | <u>1,580,100</u> | <u>1,643,100</u> | <u>1,791,500</u> | <u>-</u> | <u>1,791,500</u> | <u>13.4%</u> |
| Total Budget | <u>1,456,068</u> | <u>1,580,100</u> | <u>1,643,100</u> | <u>1,791,500</u> | <u>-</u> | <u>1,791,500</u> | <u>13.4%</u> |
| Total FTE | <u>7.00</u> | <u>7.00</u> | <u>7.00</u> | <u>7.00</u> | <u>-</u> | <u>7.00</u> | <u>0.0%</u> |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|---------------------|-------------------------|---------------------|
| Charges For Services | 345,715 | 306,700 | 354,700 | 364,500 | - | 364,500 | 18.8% |
| Aviation Fuel Sales | 1,717,559 | 1,645,000 | 1,943,300 | 1,964,600 | - | 1,964,600 | 19.4% |
| Miscellaneous Revenues | 2,624 | 1,600 | 3,700 | 2,200 | - | 2,200 | 37.5% |
| Total Funding | <u>2,065,898</u> | <u>1,953,300</u> | <u>2,301,700</u> | <u>2,331,300</u> | <u>-</u> | <u>2,331,300</u> | <u>19.4%</u> |

Forecast FY 2017:

Personal Service costs are in line with adopted budget. Forecasted fuel revenues reflect overall fuel demand, which is being driven by higher than expected Jet-A sales. Capital Outlay includes funding for a new aircraft tug to replace an aged unit; the asset is used for revenue generating activities and is also critical to maintaining a safe operating environment in the active runway and apron areas.

Current FY 2018:

Personal Services reflects a general wage adjustment and funding for a seasonal position to meet increased customer demand during peak operating months.

Operating Expenses are in line with budget guidance. Fuel expense reflects the increase associated with volume sales projections and market pricing assumptions.

Revenues:

Marco fuel sales volume continues to remain strong. Included in revenue estimates is a modest upward adjustment to account for future fuel cost increases and the associated upward movement in sales price. Other revenue sources are primarily related to facility leases and reflect current agreements.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

**Airport
Airport Fund (495)**

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|------------------------------------|----------------------|-------------------|---------------------|---------------------|
| Reserves/Transfers/Interest | - | 1,009,900 | 906,900 | 103,000 |
| Current Level of Service Budget | - | 1,009,900 | 906,900 | 103,000 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Trans to 705 Housing Grants | 34,821 | - | 13,400 | - | - | - | na |
| Trans to 496 Airport Cap Fd | - | 225,300 | 225,300 | 578,200 | - | 578,200 | 156.6% |
| Trans to 497 Airport MP Fd | 56,900 | - | - | - | - | - | na |
| Reserves for Contingencies | - | 92,600 | - | 92,600 | - | 92,600 | 0.0% |
| Reserves for Capital | - | 174,500 | - | 354,200 | - | 354,200 | 103.0% |
| Reserves for Attrition | - | (15,100) | - | (15,100) | - | (15,100) | 0.0% |
| Total Budget | 91,721 | 477,300 | 238,700 | 1,009,900 | - | 1,009,900 | 111.6% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc | 9,866 | 8,000 | 8,000 | 8,000 | - | 8,000 | 0.0% |
| Advance/Repay fm 001 Gen Fd | 49,900 | - | - | - | - | - | na |
| Carry Forward | 694,400 | 749,700 | 961,400 | 1,075,400 | - | 1,075,400 | 43.4% |
| Less 5% Required By Law | - | (149,700) | - | (176,500) | - | (176,500) | 17.9% |
| Total Funding | 754,166 | 608,000 | 969,400 | 906,900 | - | 906,900 | 49.2% |

Notes:

All airports are listed on separate pages in this section of the budget book for proper presentation of their operations; however, shared costs such as Reserves, Carry Forward and Repayment to the General Fund are presented here at the fund level.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

Reserves and Transfers

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Trans to 001 General Fund | 63,300 | 223,600 | 223,600 | 189,100 | - | 189,100 | (15.4%) |
| Trans to 101 Transp Op Fd | 125,000 | 125,000 | 125,000 | - | - | - | (100.0%) |
| Trans to 111 Unincorp Gen Fd | 75,000 | 75,000 | 75,000 | 145,700 | - | 145,700 | 94.3% |
| Trans to 113 Com Dev Fd | 100,000 | 100,000 | 100,000 | 115,000 | - | 115,000 | 15.0% |
| Trans to 298 Sp Ob Bd '10 | 335,500 | 335,600 | 1,207,100 | 1,208,300 | - | 1,208,300 | 260.0% |
| Trans to 301 Co Wide Cap Fd | 87,664 | - | - | - | - | - | na |
| Trans to 310 Growth Mgmt Cap | 300,000 | - | - | - | - | - | na |
| Trans to 324 Stormw Op Fd | - | 70,700 | 70,700 | - | - | - | (100.0%) |
| Trans to 506 IT Capital | - | - | - | 194,500 | - | 194,500 | na |
| Trans to 523 Motor Pool Cap | 1,909,000 | 1,504,500 | 1,504,500 | 1,510,100 | - | 1,510,100 | 0.4% |
| Reserves for Contingencies | - | 1,522,300 | - | 1,415,100 | - | 1,415,100 | (7.0%) |
| Reserves for Prepaid Services | - | 8,781,600 | - | 9,935,800 | - | 9,935,800 | 13.1% |
| Reserves for Capital | - | 10,678,200 | - | 9,939,100 | - | 9,939,100 | (6.9%) |
| Reserves for Cash Flow | - | 4,912,500 | - | 5,053,800 | - | 5,053,800 | 2.9% |
| Reserves for Attrition | - | (661,700) | - | (673,100) | - | (673,100) | 1.7% |
| Total Budget | 2,995,464 | 27,667,300 | 3,305,900 | 29,033,400 | - | 29,033,400 | 4.9% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Total Net Budget | - | - | - | - | - | - | na |
| Total Transfers and Reserves | 2,995,464 | 27,667,300 | 3,305,900 | 29,033,400 | - | 29,033,400 | 4.9% |
| Total Budget | 2,995,464 | 27,667,300 | 3,305,900 | 29,033,400 | - | 29,033,400 | 4.9% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc | 410,156 | 199,200 | 293,000 | 211,800 | - | 211,800 | 6.3% |
| Net Cost Road and Bridge | (16,964,131) | (21,593,300) | (21,588,200) | (21,071,500) | (91,300) | (21,162,800) | (2.0%) |
| Net Cost Community Development | (22,295,264) | (7,298,400) | (26,354,100) | (12,104,100) | - | (12,104,100) | 65.8% |
| Net Cost Planning Services | (10,042,196) | (22,300) | (11,926,900) | 669,400 | - | 669,400 | (3,101.8%) |
| Trans fm 001 Gen Fund | 15,858,400 | 20,608,300 | 20,608,300 | 21,579,100 | 91,300 | 21,670,400 | 5.2% |
| Trans fm 101 Transp Op Fd | - | - | - | 15,000 | - | 15,000 | na |
| Trans fm 102 ROW Permit | 244,000 | 212,800 | 210,700 | - | - | - | (100.0%) |
| Trans fm 107 Imp Fee Admin | - | - | - | 15,000 | - | 15,000 | na |
| Trans fm 111 MSTD Gen Fd | 495,500 | 595,500 | 595,500 | 610,500 | - | 610,500 | 2.5% |
| Trans fm 114 Pollutn Ctrl Fd | 16,300 | 16,300 | 16,300 | 36,500 | - | 36,500 | 123.9% |
| Trans fm 131 Dev Serv Fd | 225,000 | 225,000 | 225,000 | 100,000 | - | 100,000 | (55.6%) |
| Trans fm 185 Beach Ren Ops | 10,000 | 10,000 | 10,000 | 15,000 | - | 15,000 | 50.0% |
| Trans fm 760 Collier Lighting | 52,700 | 69,900 | 69,900 | - | - | - | (100.0%) |
| Trans fm 312 Gas Tax Op Fd | - | 56,100 | 47,000 | - | - | - | (100.0%) |
| Carry Forward | 34,985,000 | 35,925,200 | 41,099,400 | 40,285,200 | - | 40,285,200 | 12.1% |
| Less 5% Required By Law | - | (1,337,000) | - | (1,328,500) | - | (1,328,500) | (0.6%) |
| Total Funding | 2,995,464 | 27,667,300 | 3,305,900 | 29,033,400 | - | 29,033,400 | 4.9% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

**Reserves and Transfers
Reserves and Transfers (101)**

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Reserves, Transfers & Interest | - | 2,634,400 | 23,705,900 | -21,071,500 |
| Reserves, Transfers & Interest | | | | |
| Current Level of Service Budget | - | 2,634,400 | 23,705,900 | -21,071,500 |
| | | | | |
| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
| Manager - Tech Systems | - | - | 91,300 | -91,300 |
| <p>The Manager - Technical Systems Operations position will provide daily oversight, direction, and management of dedicated EAM and GIS technologies and assist business staff in the execution of the GMD asset management and GIS plan. This position will manage and oversee the Asset Management and GIS section staff and provide technical support to the following divisions: Road Maintenance, Transportation Engineering & Construction Management, Traffic Operations, Capital Project Planning, Impact Fees and Program Management, and Operations Support.</p> | | | | |
| Expanded Services Budget | - | - | 91,300 | -91,300 |
| Total Adopted Budget | - | 2,634,400 | 23,797,200 | -21,162,800 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Trans to 113 Com Dev Fd | - | - | - | 15,000 | - | 15,000 | na |
| Trans to 298 Sp Ob Bd '10 | 335,500 | 335,600 | 1,207,100 | 1,208,300 | - | 1,208,300 | 260.0% |
| Trans to 310 Growth Mgmt Cap | 300,000 | - | - | - | - | - | na |
| Trans to 523 Motor Pool Cap | 1,000,000 | 1,132,000 | 1,132,000 | 1,510,100 | - | 1,510,100 | 33.4% |
| Reserves for Contingencies | - | 261,800 | - | 198,200 | - | 198,200 | (24.3%) |
| Reserves for Attrition | - | (280,800) | - | (297,200) | - | (297,200) | 5.8% |
| Total Budget | 1,635,500 | 1,448,600 | 2,339,100 | 2,634,400 | - | 2,634,400 | 81.9% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc | 25,531 | 5,000 | 18,000 | 15,000 | - | 15,000 | 200.0% |
| Net Cost Road and Bridge | (16,964,131) | (21,593,300) | (21,588,200) | (21,071,500) | (91,300) | (21,162,800) | (2.0%) |
| Trans fm 001 Gen Fund | 15,858,400 | 20,608,300 | 20,608,300 | 21,579,100 | 91,300 | 21,670,400 | 5.2% |
| Trans fm 102 ROW Permit | 244,000 | 212,800 | 210,700 | - | - | - | (100.0%) |
| Trans fm 111 MSTD Gen Fd | - | 100,000 | 100,000 | 100,000 | - | 100,000 | 0.0% |
| Trans fm 114 Pollutn Ctrl Fd | - | - | - | 16,500 | - | 16,500 | na |
| Trans fm 131 Dev Serv Fd | 125,000 | 125,000 | 125,000 | - | - | - | (100.0%) |
| Trans fm 760 Collier Lighting | 52,700 | 69,900 | 69,900 | - | - | - | (100.0%) |
| Trans fm 312 Gas Tax Op Fd | - | 56,100 | 47,000 | - | - | - | (100.0%) |
| Carry Forward | 2,294,000 | 1,911,100 | 2,748,400 | 2,107,400 | - | 2,107,400 | 10.3% |
| Less 5% Required By Law | - | (46,300) | - | (112,100) | - | (112,100) | 142.1% |
| Total Funding | 1,635,500 | 1,448,600 | 2,339,100 | 2,634,400 | - | 2,634,400 | 81.9% |

Growth Management Department

Reserves and Transfers Reserves and Transfers (101)

Current FY 2018:

The Transfer to 113 - for rent expenses.

The Transfer to 298 - Special Obligation Debt Service Fund is payment of the debt service on the Transportation building on North Horseshoe Drive. The last debt service payment will be made in FY 2025.

The Transfer to 523 - General Governmental Motor Pool Capital Recovery Fund is for the replacement of vehicles and heavy equipment. In FY 2016, the General Fund allocated \$1.5 million towards the replacement of back-log vehicles. Road and Bridge received \$1 million of that allocation. In FY 2017, the General Fund allocated \$1.5 million and Road and Bridge received \$1,132,000 towards the replacement of back-log vehicles.

Revenues:

The Transfer from 001 General Fund is the primary funding source of the Road and Bridge Operating Fund 101.

The Transfer from 111 MSTD General Fund is to reimburse the Road and Bridge fund for its share of the Growth Management Administrative costs.

The Transfer from 114 Pollution Control Fund is to offset Fund 101 for staff providing support to Pollution Control.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

**Reserves and Transfers
Community Development Fund (113)**

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Reserves, Transfers & Interest | - | 12,977,500 | 25,081,600 | -12,104,100 |
| Reserves, Transfers & Interest | | | | |
| Current Level of Service Budget | - | 12,977,500 | 25,081,600 | -12,104,100 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Trans to 001 General Fund | 63,300 | 214,200 | 214,200 | 180,100 | - | 180,100 | (15.9%) |
| Trans to 301 Co Wide Cap Fd | 87,664 | - | - | - | - | - | na |
| Trans to 506 IT Capital | - | - | - | 155,000 | - | 155,000 | na |
| Trans to 523 Motor Pool Cap | 784,000 | 236,000 | 236,000 | - | - | - | (100.0%) |
| Reserves for Contingencies | - | 841,200 | - | 868,100 | - | 868,100 | 3.2% |
| Reserves for Prepaid Services | - | 4,365,500 | - | 4,492,500 | - | 4,492,500 | 2.9% |
| Reserves for Capital | - | 4,678,200 | - | 4,024,100 | - | 4,024,100 | (14.0%) |
| Reserves for Cash Flow | - | 3,722,000 | - | 3,536,900 | - | 3,536,900 | (5.0%) |
| Reserves for Attrition | - | (265,500) | - | (279,200) | - | (279,200) | 5.2% |
| Total Budget | 934,964 | 13,791,600 | 450,200 | 12,977,500 | - | 12,977,500 | (5.9%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc | 269,628 | 100,000 | 180,800 | 100,000 | - | 100,000 | 0.0% |
| Net Cost Community Development | (22,295,264) | (7,298,400) | (26,354,100) | (12,104,100) | - | (12,104,100) | 65.8% |
| Trans fm 101 Transp Op Fd | - | - | - | 15,000 | - | 15,000 | na |
| Trans fm 107 Imp Fee Admin | - | - | - | 15,000 | - | 15,000 | na |
| Trans fm 111 MSTD Gen Fd | 338,500 | 338,500 | 338,500 | 353,500 | - | 353,500 | 4.4% |
| Trans fm 114 Pollutn Ctrl Fd | 16,300 | 16,300 | 16,300 | 20,000 | - | 20,000 | 22.7% |
| Trans fm 131 Dev Serv Fd | 100,000 | 100,000 | 100,000 | 100,000 | - | 100,000 | 0.0% |
| Trans fm 185 Beach Ren Ops | 10,000 | 10,000 | 10,000 | 15,000 | - | 15,000 | 50.0% |
| Carry Forward | 22,495,800 | 21,425,000 | 26,158,700 | 25,290,000 | - | 25,290,000 | 18.0% |
| Less 5% Required By Law | - | (899,800) | - | (826,900) | - | (826,900) | (8.1%) |
| Total Funding | 934,964 | 13,791,600 | 450,200 | 12,977,500 | - | 12,977,500 | (5.9%) |

Current FY 2018:

Transfer to 001 General Fund is as follows:

\$63,300 for Human Services for enhanced level of service due to Job Bank positions and new hires.

\$25,000 cost share of an expanded request from Human Services. Human Resources is purchasing software and training materials for recruitment, on-boarding, career development and succession planning, cost to Community Development is based on FTE count.

\$40,700 cost share of an expanded position for Human Services.

\$85,200 to fund expanded position for Facilities Management. A dedicated Project Manager is needed for Community Development to coordinate and execute various repairs and capital improvements needed.

The Transfer to 506 - is for Fund 113's share/support of Information Technology Capital items.

Revenues:

The Community Development building rents space to other Divisions who occupy the North Horseshoe building. Rent payments are made using transfers as follows:

Growth Management Department

Reserves and Transfers

Community Development Fund (113)

Transfer from 101 Transportation Operations Fund is for Transportation Planning rent.

Transfer from 107 Impact Fee Administration is for Impact Fees rent.

Transfer from 111 MSTD General Fund is the rent for Code Enforcement, Comprehensive Planning, Zoning & Land Development, Natural Resources and Cable Administration \$338,500 & rent for Stormwater \$15,000.

Transfer from 114 Pollution Control Fund is for Pollution Control rent.

Transfer from 131 Development Services Fund is for Planning & Zoning, Engineering, Hearing Examiner and Environmental Planning rent.

Transfer from 185 TDC Beach Renourishment/Pass Maintenance Administration Fund is for Coastal Zone Management rent.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Department

**Reserves and Transfers
Developer Services Fund (131)**

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Reserves, Transfers & Interest | - | 13,421,500 | 12,752,100 | 669,400 |
| Reserves, Transfers & Interest | | | | |
| Current Level of Service Budget | - | 13,421,500 | 12,752,100 | 669,400 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Trans to 001 General Fund | - | 9,400 | 9,400 | 9,000 | - | 9,000 | (4.3%) |
| Trans to 101 Transp Op Fd | 125,000 | 125,000 | 125,000 | - | - | - | (100.0%) |
| Trans to 111 Unincorp Gen Fd | 75,000 | 75,000 | 75,000 | 145,700 | - | 145,700 | 94.3% |
| Trans to 113 Com Dev Fd | 100,000 | 100,000 | 100,000 | 100,000 | - | 100,000 | 0.0% |
| Trans to 324 Stormw Op Fd | - | 70,700 | 70,700 | - | - | - | (100.0%) |
| Trans to 506 IT Capital | - | - | - | 39,500 | - | 39,500 | na |
| Trans to 523 Motor Pool Cap | 125,000 | 136,500 | 136,500 | - | - | - | (100.0%) |
| Reserves for Contingencies | - | 419,300 | - | 348,800 | - | 348,800 | (16.8%) |
| Reserves for Prepaid Services | - | 4,416,100 | - | 5,443,300 | - | 5,443,300 | 23.3% |
| Reserves for Capital | - | 6,000,000 | - | 5,915,000 | - | 5,915,000 | (1.4%) |
| Reserves for Cash Flow | - | 1,190,500 | - | 1,516,900 | - | 1,516,900 | 27.4% |
| Reserves for Attrition | - | (115,400) | - | (96,700) | - | (96,700) | (16.2%) |
| Total Budget | 425,000 | 12,427,100 | 516,600 | 13,421,500 | - | 13,421,500 | 8.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc | 114,996 | 94,200 | 94,200 | 96,800 | - | 96,800 | 2.8% |
| Net Cost Planning Services | (10,042,196) | (22,300) | (11,926,900) | 669,400 | - | 669,400 | (3,101.8%) |
| Trans fm 111 MSTD Gen Fd | 157,000 | 157,000 | 157,000 | 157,000 | - | 157,000 | 0.0% |
| Carry Forward | 10,195,200 | 12,589,100 | 12,192,300 | 12,887,800 | - | 12,887,800 | 2.4% |
| Less 5% Required By Law | - | (390,900) | - | (389,500) | - | (389,500) | (0.4%) |
| Total Funding | 425,000 | 12,427,100 | 516,600 | 13,421,500 | - | 13,421,500 | 8.0% |

Current FY 2018:

Transfer to 001 General Fund is for an expanded request from Human Services. Human Resources is purchasing software and training materials for recruitment, on-boarding, career development and succession planning, cost to Community Development is based on FTE count.

Transfer to 111 MSTD General Fund is for Comp Planning operational support.

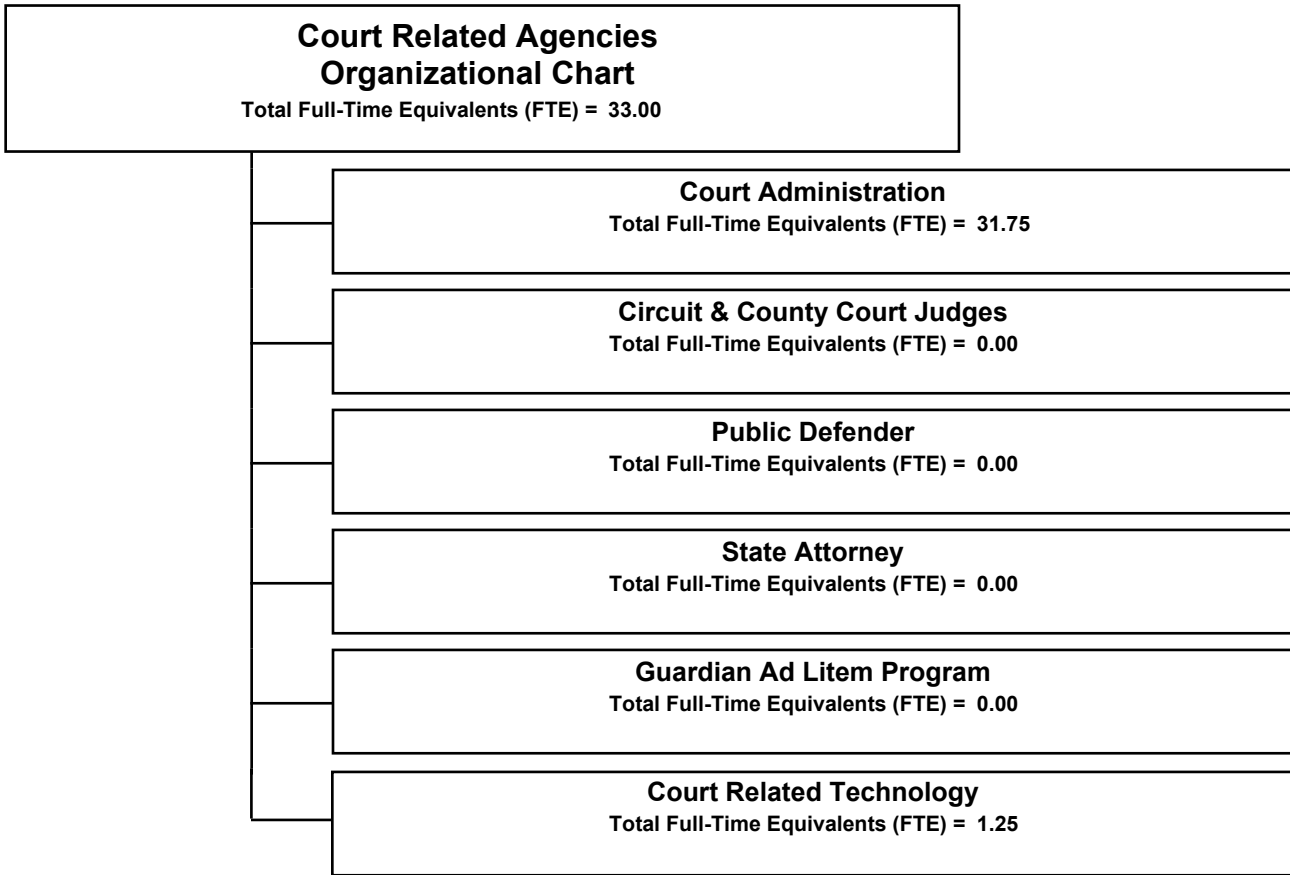
Transfer to 113 Community Development is for operational support.

Transfer to 506 IT Capital is for Fund 131's share/support of Information Technology Capital items.

Revenues:

The Transfer from 111 MSTD General Fund is to support PUD Monitoring & 25% of Hearing Examiner costs.

Court Related Agencies



Court Related Agencies

The Court Related Agencies include divisions that provide judicial operations for both Circuit and County Courts and Programs. The divisions include Court Administration, Probation, facility and operation costs for the State Attorney's Office, Public Defender, Guardian Ad Litem, Electronic Court Reporter, Circuit and County Judges. Also included are the Public Guardianship Program, the Drug Abuse Trust Fund, and the Teen Court Program. The total appropriation for FY 2018, including transfers and reserves, is \$5,665,100.

Court costs are funded with a general fund transfer, court fees, surcharges on traffic violations, and probation fees. The County is mandated by Section 14 of Article V of the State Constitution to fund the following costs of the circuit and county courts, public defender's offices, state attorney's offices, guardian ad litem offices, and the offices of the clerk of the circuit and county courts performing court-related functions:

1. Facilities – construction, lease, maintenance, and security of: buildings and office space, appurtenant equipment and furnishings, structures, real estate, easements, and parking facilities.
2. Utilities – electricity, gas, water and wastewater services and systems, storm water services and systems, sewer services and systems, all associated costs and fees, and mitigation of environmental impacts.
3. Communication services – telephone system infrastructure, maintenance, facsimile equipment, wireless communications, cellular telephones, pagers, video teleconferencing equipment and line charges, local carrier service, and local and long distance toll charges.
4. Computer network systems and equipment – computer hardware and software, modems, printers, wiring, network connections, maintenance, support staff or services, training, supplies, and line charges.
5. Courier messenger and subpoena services.
6. Auxiliary aids and services which are necessary to ensure access to the courts for qualified individuals with a disability.

Ordinance 09-41 adopted by the Board of County Commissioners on July 28, 2009 as authorized by s. 318.18(13)(a) F.S., provides for a \$30 surcharge for those non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and certain criminal violations enumerated in Section 318.17, Florida Statutes, will provide the County with an estimated \$945,000 in revenue for FY 2018. This revenue is designated for capital improvements to Courthouse buildings and facilities.

Ordinance 04-42, adopted by the Board of County Commissioners on June 22, 2004 as authorized by s. 939.185 F.S., provides for a \$65 court cost fee when a person pleads guilty or nolo contendere to, or found guilty of, any felony, misdemeanor, or criminal traffic offense under the laws of the State of Florida, will provide the County with an estimated \$264,000 in revenue for FY 2018. This revenue will be divided equally among four (4) court related programs: Innovative Court Programs, Teen Court, Law Library, and Legal Aid.

The Court Related Technology Fund (178) receives a \$2 per page service charge collected for recording documents or instruments as listed in s.28.222 F.S. These funds are used to support court-related technology throughout the various entities of the Court. The FY 2018 budget is anticipated to provide \$750,000 in revenues.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Court Related Agencies

| Division Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 2,213,947 | 2,309,400 | 2,239,400 | 2,365,900 | 58,600 | 2,424,500 | 5.0% |
| Operating Expense | 1,695,267 | 1,939,700 | 1,690,500 | 2,019,800 | 125,400 | 2,145,200 | 10.6% |
| Indirect Cost Reimburs | 10,700 | 19,000 | 19,000 | 19,500 | - | 19,500 | 2.6% |
| Capital Outlay | 50,592 | 54,300 | 81,600 | 72,200 | - | 72,200 | 33.0% |
| Remittances | 3,000 | 3,000 | 3,000 | 3,000 | - | 3,000 | 0.0% |
| Total Net Budget | 3,973,506 | 4,325,400 | 4,033,500 | 4,480,400 | 184,000 | 4,664,400 | 7.8 % |
| Trans to 171 Teen Court | 23,900 | 25,700 | 41,300 | 54,200 | - | 54,200 | 110.9% |
| Trans to 192 Court Innov | 131,300 | 118,100 | 143,200 | 153,300 | - | 153,300 | 29.8% |
| Trans to 640 Law Lib | 15,400 | 12,400 | 29,700 | 46,800 | - | 46,800 | 277.4% |
| Trans to 681 Court Services | - | - | - | 36,300 | - | 36,300 | na |
| Reserves for Contingencies | - | 140,100 | - | 80,300 | - | 80,300 | (42.7%) |
| Reserves for Capital | - | 557,900 | - | 665,100 | - | 665,100 | 19.2% |
| Reserves for Attrition | - | (34,500) | - | (35,300) | - | (35,300) | 2.3% |
| Total Budget | 4,144,106 | 5,145,100 | 4,247,700 | 5,481,100 | 184,000 | 5,665,100 | 10.1% |

| Appropriations by Department | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Court Administration | 2,599,579 | 2,781,800 | 2,697,900 | 2,852,000 | 58,600 | 2,910,600 | 4.6% |
| Circuit & County Court Judges | 53,752 | 57,000 | 47,900 | 65,900 | - | 65,900 | 15.6% |
| Public Defender | 226,799 | 242,000 | 242,000 | 240,700 | 62,700 | 303,400 | 25.4% |
| State Attorney | 257,502 | 276,200 | 196,300 | 283,100 | 62,700 | 345,800 | 25.2% |
| Guardian Ad Litem Program | 1,292 | 4,600 | 1,200 | 4,600 | - | 4,600 | 0.0% |
| Court Related Technology | 834,582 | 963,800 | 848,200 | 1,034,100 | - | 1,034,100 | 7.3% |
| Total Net Budget | 3,973,506 | 4,325,400 | 4,033,500 | 4,480,400 | 184,000 | 4,664,400 | 7.8% |
| Court Administration | 170,600 | 213,600 | 214,200 | 245,700 | - | 245,700 | 15.0% |
| Court Related Technology | - | 606,100 | - | 755,000 | - | 755,000 | 24.6% |
| Total Transfers and Reserves | 170,600 | 819,700 | 214,200 | 1,000,700 | - | 1,000,700 | 22.1% |
| Total Budget | 4,144,106 | 5,145,100 | 4,247,700 | 5,481,100 | 184,000 | 5,665,100 | 10.1% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Court Related Agencies

| Division Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services | 1,221,627 | 987,000 | 1,036,300 | 1,025,000 | - | 1,025,000 | 3.9% |
| Fines & Forfeitures | 1,008,881 | 1,008,100 | 931,100 | 908,500 | - | 908,500 | (9.9%) |
| Miscellaneous Revenues | 12,597 | - | 7,000 | - | - | - | na |
| Interest/Misc | 15,556 | 5,200 | 5,600 | 5,300 | - | 5,300 | 1.9% |
| Net Cost General Fund | 539,294 | 579,800 | 487,400 | 594,300 | 125,400 | 719,700 | 24.1% |
| Trans fm 001 Gen Fund | 1,361,400 | 1,388,600 | 1,446,600 | 1,460,300 | 58,600 | 1,518,900 | 9.4% |
| Trans fm 178 Court IT Fee Fd | - | - | - | 36,300 | - | 36,300 | na |
| Trans fm 681 Court Admin | 170,600 | 156,200 | 214,200 | 254,300 | - | 254,300 | 62.8% |
| Carry Forward | 1,227,600 | 1,120,100 | 1,413,500 | 1,294,000 | - | 1,294,000 | 15.5% |
| Less 5% Required By Law | - | (99,900) | - | (96,900) | - | (96,900) | (3.0%) |
| Total Funding | 5,557,555 | 5,145,100 | 5,541,700 | 5,481,100 | 184,000 | 5,665,100 | 10.1% |

| Division Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Court Administration | 30.75 | 30.75 | 30.75 | 30.75 | 1.00 | 31.75 | 3.3% |
| Court Related Technology | 1.25 | 1.25 | 1.25 | 1.25 | - | 1.25 | 0.0% |
| Total FTE | 32.00 | 32.00 | 32.00 | 32.00 | 1.00 | 33.00 | 3.1% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Court Related Agencies

Court Administration

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 2,134,168 | 2,225,200 | 2,156,500 | 2,279,600 | 58,600 | 2,338,200 | 5.1% |
| Operating Expense | 462,412 | 550,600 | 507,900 | 566,400 | - | 566,400 | 2.9% |
| Capital Outlay | - | 3,000 | 30,500 | 3,000 | - | 3,000 | 0.0% |
| Remittances | 3,000 | 3,000 | 3,000 | 3,000 | - | 3,000 | 0.0% |
| Net Operating Budget | 2,599,579 | 2,781,800 | 2,697,900 | 2,852,000 | 58,600 | 2,910,600 | 4.6% |
| Trans to 171 Teen Court | 23,900 | 25,700 | 41,300 | 54,200 | - | 54,200 | 110.9% |
| Trans to 192 Court Innov | 131,300 | 118,100 | 143,200 | 153,300 | - | 153,300 | 29.8% |
| Trans to 640 Law Lib | 15,400 | 12,400 | 29,700 | 46,800 | - | 46,800 | 277.4% |
| Reserves for Contingencies | - | 91,900 | - | 26,700 | - | 26,700 | (70.9%) |
| Reserves for Attrition | - | (34,500) | - | (35,300) | - | (35,300) | 2.3% |
| Total Budget | 2,770,179 | 2,995,400 | 2,912,100 | 3,097,700 | 58,600 | 3,156,300 | 5.4% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Court Innovations (192) | 192,000 | 193,000 | 193,000 | 193,000 | - | 193,000 | 0.0% |
| Court Operations (681) | 783,527 | 889,200 | 846,700 | 913,000 | 58,600 | 971,600 | 9.3% |
| Court Related Costs (681) | 214 | 300 | 200 | 300 | - | 300 | 0.0% |
| Law Library Fund (640) | 74,870 | 79,500 | 79,500 | 82,900 | - | 82,900 | 4.3% |
| Parole & Probation (681) | 1,464,585 | 1,528,800 | 1,489,800 | 1,569,900 | - | 1,569,900 | 2.7% |
| Teen Court Fund (171) | 84,384 | 91,000 | 88,700 | 92,900 | - | 92,900 | 2.1% |
| Total Net Budget | 2,599,579 | 2,781,800 | 2,697,900 | 2,852,000 | 58,600 | 2,910,600 | 4.6% |
| Total Transfers and Reserves | 170,600 | 213,600 | 214,200 | 245,700 | - | 245,700 | 15.0% |
| Total Budget | 2,770,179 | 2,995,400 | 2,912,100 | 3,097,700 | 58,600 | 3,156,300 | 5.4% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services | 357,645 | 237,000 | 236,300 | 225,000 | - | 225,000 | (5.1%) |
| Fines & Forfeitures | 1,008,831 | 1,008,100 | 931,100 | 908,500 | - | 908,500 | (9.9%) |
| Miscellaneous Revenues | 12,597 | - | 7,000 | - | - | - | na |
| Interest/Misc | 3,687 | 1,000 | 1,400 | 1,000 | - | 1,000 | 0.0% |
| Trans fm 001 Gen Fund | 1,361,400 | 1,388,600 | 1,446,600 | 1,460,300 | 58,600 | 1,518,900 | 9.4% |
| Trans fm 178 Court IT Fee Fd | - | - | - | 36,300 | - | 36,300 | na |
| Trans fm 681 Court Admin | 170,600 | 156,200 | 214,200 | 254,300 | - | 254,300 | 62.8% |
| Carry Forward | 199,900 | 266,900 | 344,500 | 269,000 | - | 269,000 | 0.8% |
| Less 5% Required By Law | - | (62,400) | - | (56,700) | - | (56,700) | (9.1%) |
| Total Funding | 3,114,660 | 2,995,400 | 3,181,100 | 3,097,700 | 58,600 | 3,156,300 | 5.4% |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Court Operations (681) | 8.75 | 9.75 | 9.75 | 9.75 | 1.00 | 10.75 | 10.3% |
| Parole & Probation (681) | 21.00 | 20.00 | 20.00 | 20.00 | - | 20.00 | 0.0% |
| Teen Court Fund (171) | 1.00 | 1.00 | 1.00 | 1.00 | - | 1.00 | 0.0% |
| Total FTE | 30.75 | 30.75 | 30.75 | 30.75 | 1.00 | 31.75 | 3.3% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Court Related Agencies

**Court Administration
Court Operations (681)**

Mission Statement

To provide effective and efficient services to the Judiciary and all those involved in the Court System in Collier County while ensuring that we are good stewards of public resources. We are strongly committed to ensuring fairness and access to all people in a timely and responsive manner and that public needs and accessibility are addressed through responsive facility measures and program support.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Divisional Administration/Overhead | 8.75 | 850,498 | - | 850,498 |
| <p>Court Administration staff is required to administer all courtroom operations. To maintain current levels of service to the citizens of Collier County, the court administration needs to maintain clerical staff to assist in courtroom operations and work with county and circuit divisions on court related issues. This includes, but is not limited to: courtroom operations, building maintenance, BCC and budget issues, purchasing and finance issues, and some court costs. Court costs include Court Reporter costs, Court Appointed Attorney costs, and expert and regular witness costs.</p> | | | | |
| Court Related Programs | 1.00 | 62,502 | - | 62,502 |
| <p>These programs include the Citizen's Foster Care Review Panel, which provides a valuable service to the Juvenile/Family Law area.</p> | | | | |
| Reserves and Transfers | - | 241,500 | 1,699,200 | -1,457,700 |
| Current Level of Service Budget | 9.75 | 1,154,500 | 1,699,200 | -544,700 |
| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
| Specialty Courts Coordinator | 1.00 | 58,600 | 58,600 | - |
| <p>One (1) Specialty Courts Coordinator that was recommended by David Bennet and interest from the BCC's Mental Health and Addiction workshop for Court Administration. This position would allow for increased participation and expanded services for the Specialty Court.</p> | | | | |
| Expanded Services Budget | 1.00 | 58,600 | 58,600 | - |
| Total Adopted Budget | 10.75 | 1,213,100 | 1,757,800 | -544,700 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 637,653 | 680,400 | 671,300 | 698,200 | 58,600 | 756,800 | 11.2% |
| Operating Expense | 145,873 | 205,800 | 175,400 | 211,800 | - | 211,800 | 2.9% |
| Capital Outlay | - | 3,000 | - | 3,000 | - | 3,000 | 0.0% |
| Net Operating Budget | 783,527 | 889,200 | 846,700 | 913,000 | 58,600 | 971,600 | 9.3% |
| Trans to 171 Teen Court | 23,900 | 25,700 | 41,300 | 54,200 | - | 54,200 | 110.9% |
| Trans to 192 Court Innov | 131,300 | 118,100 | 143,200 | 153,300 | - | 153,300 | 29.8% |
| Trans to 640 Law Lib | 15,400 | 12,400 | 29,700 | 46,800 | - | 46,800 | 277.4% |
| Reserves for Contingencies | - | 87,700 | - | 22,500 | - | 22,500 | (74.3%) |
| Reserves for Attrition | - | (34,500) | - | (35,300) | - | (35,300) | 2.3% |
| Total Budget | 954,127 | 1,098,600 | 1,060,900 | 1,154,500 | 58,600 | 1,213,100 | 10.4% |
| Total FTE | 8.75 | 9.75 | 9.75 | 9.75 | 1.00 | 10.75 | 10.3% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Court Related Agencies

**Court Administration
Court Operations (681)**

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues | 10,847 | - | 7,000 | - | - | - | na |
| Interest/Misc | 3,203 | 1,000 | 1,400 | 1,000 | - | 1,000 | 0.0% |
| Trans fm 001 Gen Fund | 1,361,400 | 1,388,600 | 1,446,600 | 1,460,300 | 58,600 | 1,518,900 | 9.4% |
| Trans fm 178 Court IT Fee Fd | - | - | - | 36,300 | - | 36,300 | na |
| Carry Forward | 185,000 | 242,500 | 323,300 | 252,900 | - | 252,900 | 4.3% |
| Less 5% Required By Law | - | (52,500) | - | (51,300) | - | (51,300) | (2.3%) |
| Total Funding | 1,560,449 | 1,579,600 | 1,778,300 | 1,699,200 | 58,600 | 1,757,800 | 11.3% |

Forecast FY 2017:

Court Administration has been providing financial support to Teen Court, the Public Guardianship Program and the Law Library. All planned transfers will be proceeding as budgeted.

Carry forward increased over the adopted budget due to the Court Administration curtailing year-end expenditures.

Due to revenues declining, the Board of County Commissioners approved a series of budget amendments via Agenda Item 16G5 on 06/13/17 to cover the Article V revenue shortfalls for the balance of FY 2017.

Current FY 2018:

Personal Services increased due to a general wage adjustment and the addition of one (1) Specialty Courts Coordinator.

Operating Expense increase is related to an increase in info tech automation allocation, telephone access charges, lease equipment and miscellaneous services.

Transfer to (171) Teen Court in the amount of \$54,200 and a Transfer to (192) Court Innovations in the amount of \$153,300 covers the shortfall in funding due to continued insufficient receipts of the \$65 (Article V) revenues. Law Library Fund (640) will receive a transfer in the amount of \$46,800 during the current year to aid in their operations.

Revenues:

The General Fund transfer is in compliance with budget guidance adopted for the current fiscal year; also included is a transfer from fund (178) Court IT in the amount of \$36,300 to offset the increased funding in transfers to supplement the programs being funded by the \$65.00 revenue source.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Court Related Agencies

**Court Administration
Court Related Costs (681)**

Mission Statement

Provide funding for court related costs mandated by the State of Florida.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Mandated Court Costs | - | 300 | - | 300 |
| Provide funding for mandated court costs | | | | |
| Current Level of Service Budget | - | 300 | - | 300 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 214 | 300 | 200 | 300 | - | 300 | 0.0% |
| Net Operating Budget | 214 | 300 | 200 | 300 | - | 300 | 0.0% |
| Total Budget | 214 | 300 | 200 | 300 | - | 300 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| | | | | | | | 0.0% |
| Total Funding | | | | | | | 0.0% |

Current FY 2018:

Expenses are for storage of Court Reporter Records.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Court Related Agencies

**Court Administration
Parole & Probation (681)**

Mission Statement

To provide quality rehabilitative supervision and direction to all defendants placed on probation verifying that they comply with court imposed sanctions and conform to social norms, to effectively maintain a large caseload and serve the judiciary, and abide by established case law and Florida Statutes in the performance of duties.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Divisional Administration/Overhead | 14.00 | 1,169,030 | 1,025,500 | 143,530 |
| Provide supervision to sentenced misdemeanor defendants placed on probation, including court ordered intensive supervision in the community, maintenance of a Community Service Program, and monitoring offender compliance with public service placements. Arrest and/or issue warrants on probation violators. Monitor collection and distribution of restitution payments by court ordered probationers to victims. | | | | |
| Support Services | 6.00 | 400,870 | - | 400,870 |
| Provide minimal phone coverage, customer service and technical support to Naples and Immokalee offices, necessary to handle rising and more complex caseloads. | | | | |
| Current Level of Service Budget | 20.00 | 1,569,900 | 1,025,500 | 544,400 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|-------------------------------------|---------------------------|---------------------------|-----------------------------|---------------------------|
| Average Cases Supervised Monthly | 1,403 | 1,500 | 1,450 | 1,600 |
| Cases on Supervised Probation | 3,021 | 2,900 | 2,700 | 2,800 |
| VOP Affidavits Issued (Annual) | 1,109 | 1,200 | 1,250 | 1,300 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 1,417,661 | 1,460,600 | 1,402,300 | 1,495,100 | - | 1,495,100 | 2.4% |
| Operating Expense | 46,924 | 68,200 | 57,000 | 74,800 | - | 74,800 | 9.7% |
| Capital Outlay | - | - | 30,500 | - | - | - | na |
| Net Operating Budget | 1,464,585 | 1,528,800 | 1,489,800 | 1,569,900 | - | 1,569,900 | 2.7% |
| Total Budget | 1,464,585 | 1,528,800 | 1,489,800 | 1,569,900 | - | 1,569,900 | 2.7% |
| Total FTE | 21.00 | 20.00 | 20.00 | 20.00 | - | 20.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services | 296,050 | 172,000 | 189,000 | 189,000 | - | 189,000 | 9.9% |
| Fines & Forfeitures | 885,640 | 876,100 | 836,500 | 836,500 | - | 836,500 | (4.5%) |
| Total Funding | 1,181,690 | 1,048,100 | 1,025,500 | 1,025,500 | - | 1,025,500 | (2.2%) |

Forecast FY 2017:

Reduced operating costs reflect cost containment measures of the Department primarily in travel, liability insurance and general office supplies and equipment. The increase in capital reflects the purchase of a replacement vehicle.

Current FY 2018:

Operating costs have increased due to info tech automation allocation and fleet charges.

Court Related Agencies

**Court Administration
Parole & Probation (681)**

Revenues:

Revenue has increased due to a rise in deferred probation which has resulted in growth in the deferred prosecution fees.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Court Related Agencies

**Court Administration
Court Innovations (192)**

Mission Statement

Provide guardianship services to indigent, incapacitated adults.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Guardianship Services | - | 193,000 | 193,000 | - |
| Through a contract, guardianship services are provided to incapacitated, indigent adults. | | | | |
| Current Level of Service Budget | - | 193,000 | 193,000 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 192,000 | 193,000 | 193,000 | 193,000 | - | 193,000 | 0.0% |
| Net Operating Budget | 192,000 | 193,000 | 193,000 | 193,000 | - | 193,000 | 0.0% |
| Total Budget | 192,000 | 193,000 | 193,000 | 193,000 | - | 193,000 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Fines & Forfeitures | 61,595 | 66,000 | 47,300 | 36,000 | - | 36,000 | (45.5%) |
| Interest/Misc | 212 | - | - | - | - | - | na |
| Trans fm 681 Court Admin | 131,300 | 118,100 | 143,200 | 153,300 | - | 153,300 | 29.8% |
| Carry Forward | 6,900 | 12,200 | 8,000 | 5,500 | - | 5,500 | (54.9%) |
| Less 5% Required By Law | - | (3,300) | - | (1,800) | - | (1,800) | (45.5%) |
| Total Funding | 200,007 | 193,000 | 198,500 | 193,000 | - | 193,000 | 0.0% |

Notes:

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. The source of this revenue is an additional court cost of \$65 when a person pleads guilty or no contest or is found guilty of any felony, misdemeanor, or criminal traffic offense in Florida. Twenty-five percent (25%) of this amount is allocated to fund innovative court programs.

Collier County funds the management of 80 wards per month with this program, directly to the local Guardianship Office. This is not a mandated program, however, the Chief Judge has determined this program to be a necessity to our Community.

Forecast FY 2017:

Revenue is based upon actual collections received through April 2017. Due to revenues declining, the Board of County Commissioners approved a series of budget amendments via Agenda Item 16G5 on 06/13/17 to cover the Article V revenue shortfalls for the balance of FY 2017.

Per County Ordinance 04-42, any funds remaining in Teen Court (171), Law Library (640) and the Legal Aid Society (652) are to be returned to the Court Innovations Fund (192). There are no planned residual transfers from any of these funds as the current revenues are not sufficient to support their level of service.

Current FY 2018:

Funding for the Public Guardianship program has been held consistent with the prior years as the program serves a fixed number of clients.

Revenues:

Collections of the \$65 fee that supports this program have been insufficient since FY 2007 due to the continued decline in this revenue source. To off-set this decrease, a transfer to cover the shortage is budgeted in the amount of \$153,300 from Court Administration Fund (681). Funding is from Probation fees (681) and the balance is from a General Fund (001) and Court IT Fund (178) transfer.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Court Related Agencies

**Court Administration
Teen Court Fund (171)**

Mission Statement

To provide a diversionary program for first-time juvenile misdemeanor offenders and court education programs for student volunteers.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Divisional Administration/Overhead | 1.00 | 89,900 | 92,900 | -3,000 |
| The program operates with a coordinator and volunteers to provide a diversionary program for first-time juvenile misdemeanor offenders and uses peer jurors. Court education programs for student volunteers are also provided. | | | | |
| Scholarships | - | 3,000 | - | 3,000 |
| College scholarships in the amount of \$1,000 are competitively awarded to 3 of the students who are Teen Court participants. | | | | |
| Current Level of Service Budget | 1.00 | 92,900 | 92,900 | - |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|---|---------------------------|---------------------------|-----------------------------|---------------------------|
| Number of Adult Volunteer Hours | 379 | 350 | 568 | 520 |
| Number of Adult Volunteers | 28 | 35 | 39 | 39 |
| Number of Cases Conducted by Teen Court | 95 | 150 | 143 | 152 |
| Number of Cases Declined by Teen Court | 14 | 30 | 20 | 25 |
| Number of Student Volunteer Hours | 2,742 | 4,000 | 4,206 | 4,500 |
| Number of Student Volunteers | 143 | 200 | 165 | 175 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 78,853 | 84,200 | 82,900 | 86,300 | - | 86,300 | 2.5% |
| Operating Expense | 2,531 | 3,800 | 2,800 | 3,600 | - | 3,600 | (5.3%) |
| Remittances | 3,000 | 3,000 | 3,000 | 3,000 | - | 3,000 | 0.0% |
| Net Operating Budget | 84,384 | 91,000 | 88,700 | 92,900 | - | 92,900 | 2.1% |
| Total Budget | 84,384 | 91,000 | 88,700 | 92,900 | - | 92,900 | 2.1% |
| Total FTE | 1.00 | 1.00 | 1.00 | 1.00 | - | 1.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Fines & Forfeitures | 61,595 | 66,000 | 47,300 | 36,000 | - | 36,000 | (45.5%) |
| Miscellaneous Revenues | 1,750 | - | - | - | - | - | na |
| Interest/Misc | 74 | - | - | - | - | - | na |
| Trans fm 681 Court Admin | 23,900 | 25,700 | 41,300 | 54,200 | - | 54,200 | 110.9% |
| Carry Forward | 1,700 | 2,600 | 4,600 | 4,500 | - | 4,500 | 73.1% |
| Less 5% Required By Law | - | (3,300) | - | (1,800) | - | (1,800) | (45.5%) |
| Total Funding | 89,019 | 91,000 | 93,200 | 92,900 | - | 92,900 | 2.1% |

Notes:

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. This revenue is an additional court cost of \$65 when a person pleads guilty or no contest or is found guilty of any felony, misdemeanor, or criminal traffic offense in Florida. Twenty-five percent (25%) of this amount is allocated to fund juvenile programs. In the past, Teen Court and Juvenile Assessment

Court Related Agencies

Court Administration

Teen Court Fund (171)

Centers were allocated twelve and a half percent (12.5%) each. On June 22, 2010 via Board Agenda Item 16J5, Teen Court will receive the full twenty-five percent (25%).

Forecast FY 2017:

Revenue is based upon actual collections received through April 2017. Due to revenues declining, the Board of County Commissioners approved a series of budget amendments via Agenda Item 16G5 on 06/13/17 to cover the Article V revenue shortfalls for the balance of FY 2017.

Current FY 2018:

Personal Services increase is due to a Board approved compensation adjustment.

Operating expenses include funding for the Teen Court coordinator, minimal operating costs for maintenance of the program and three \$1,000 Scholarships to be awarded to program participants.

Revenues:

Current revenue budget is a full 25% of the \$65 Fee with a supplemental transfer from Court Administration (681) in the amount of \$54,200 to keep the program active. Court Administration's funding is from Probation fees and the balance is from a General Fund (001) and Court IT Fund (178) transfer.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Court Related Agencies

**Court Administration
Drug Abuse Trust Fund (616)**

Mission Statement

Imposition by the courts of additional assessment against drug offenders, pursuant to F.S. 938.23 and F.S. 893.165, in an amount up to the amount of the fine imposed.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---------------------------------|----------------------|-------------------|---------------------|---------------------|
| Reserves/Transfers | - | 4,200 | 4,200 | - |
| Current Level of Service Budget | - | 4,200 | 4,200 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Reserves for Contingencies | - | 4,200 | - | 4,200 | - | 4,200 | 0.0% |
| Total Budget | - | 4,200 | - | 4,200 | - | 4,200 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc | 44 | - | - | - | - | - | na |
| Carry Forward | 4,200 | 4,200 | 4,200 | 4,200 | - | 4,200 | 0.0% |
| Total Funding | 4,244 | 4,200 | 4,200 | 4,200 | - | 4,200 | 0.0% |

Forecast FY 2017:

No remittances are forecast as no request for funding has been received by the County. Similarly, no revenues are anticipated.

Current FY 2018:

Residual cash contained in this fund is budgeted in reserves.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Court Related Agencies

**Court Administration
Law Library Fund (640)**

Mission Statement

To provide legal materials to the legal community and the public.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---------------------------------|----------------------|-------------------|---------------------|---------------------|
| Law Library | - | 82,900 | 82,900 | - |
| Current Level of Service Budget | - | 82,900 | 82,900 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 74,870 | 79,500 | 79,500 | 82,900 | - | 82,900 | 4.3% |
| Net Operating Budget | 74,870 | 79,500 | 79,500 | 82,900 | - | 82,900 | 4.3% |
| Total Budget | 74,870 | 79,500 | 79,500 | 82,900 | - | 82,900 | 4.3% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services | 61,595 | 65,000 | 47,300 | 36,000 | - | 36,000 | (44.6%) |
| Interest/Misc | 154 | - | - | - | - | - | na |
| Trans fm 681 Court Admin | 15,400 | 12,400 | 29,700 | 46,800 | - | 46,800 | 277.4% |
| Carry Forward | 2,100 | 5,400 | 4,400 | 1,900 | - | 1,900 | (64.8%) |
| Less 5% Required By Law | - | (3,300) | - | (1,800) | - | (1,800) | (45.5%) |
| Total Funding | 79,249 | 79,500 | 81,400 | 82,900 | - | 82,900 | 4.3% |

Notes:

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. The Law Library receives one-quarter of this fine to fund their operations.

Forecast FY 2017:

Revenues from the \$65 court cost fee are based upon actual collections received through April 2017. Due to revenues declining, the Board of County Commissioners approved a series of budget amendments via Agenda Item 16G5 on 06/13/17 to cover the Article V revenue shortfalls for the balance of FY 2017.

Current FY 2018:

The request from the Law Library for operating costs of \$82,900 will be fully funded as Court Administration will provide a transfer in the amount of \$46,800 to supplement the \$65 court cost fee that supports this function.

The costs include funding for staff, books, utilities and electronic Westlaw access.

Revenues:

Article V revenues have experienced declines since FY 2007 and FY 2018 continues to reflect that decline with a 44.6% decrease. To off-set this decrease, a transfer from Court Administration Fund (681) in the amount of \$46,800 is budgeted. Court Administration's funding is from Probation fees and the balance is from a General Fund (001) and Court IT Fund (178) transfer.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Court Related Agencies

Circuit & County Court Judges

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | 53,752 | 57,000 | 47,900 | 65,900 | - | 65,900 | 15.6% |
| Net Operating Budget | 53,752 | 57,000 | 47,900 | 65,900 | - | 65,900 | 15.6% |
| Total Budget | 53,752 | 57,000 | 47,900 | 65,900 | - | 65,900 | 15.6% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Circuit Court Judges (001) | 32,140 | 34,200 | 29,100 | 38,700 | - | 38,700 | 13.2% |
| County Court Judges (001) | 21,612 | 22,800 | 18,800 | 27,200 | - | 27,200 | 19.3% |
| Total Net Budget | 53,752 | 57,000 | 47,900 | 65,900 | - | 65,900 | 15.6% |
| Total Transfers and Reserves | - | - | - | - | - | - | na |
| Total Budget | 53,752 | 57,000 | 47,900 | 65,900 | - | 65,900 | 15.6% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Fines & Forfeitures | 50 | - | - | - | - | - | na |
| Net Cost General Fund | 53,702 | 57,000 | 47,900 | 65,900 | - | 65,900 | 15.6% |
| Total Funding | 53,752 | 57,000 | 47,900 | 65,900 | - | 65,900 | 15.6% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Court Related Agencies

Circuit & County Court Judges

Circuit Court Judges (001)

Mission Statement

Judge Hardt and Judge Greider handle 50% each of Criminal cases. Judge Brodie, Judge Shenko, and Judge Hayes handle 33.3% each of the General Civil cases including Foreclosures, Probate, and Guardianship. Judge Evans, Judge Foster, and Judge Gentile preside over 33.3% each of Circuit Domestic Violence, Domestic Relations, and Juvenile Dependency/Delinquency and Truancy Court cases.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Operating Costs | - | 38,700 | - | 38,700 |
| <p>Counties are required to provide and maintain office space, utilities, basic communication services, and security for Circuit Court Judges. This budget provides for incidental expenses incurred by the Circuit Court Judges.</p> | | | | |
| Current Level of Service Budget | - | 38,700 | - | 38,700 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 32,140 | 34,200 | 29,100 | 38,700 | - | 38,700 | 13.2% |
| Net Operating Budget | 32,140 | 34,200 | 29,100 | 38,700 | - | 38,700 | 13.2% |
| Total Budget | 32,140 | 34,200 | 29,100 | 38,700 | - | 38,700 | 13.2% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Net Cost General Fund | 32,140 | 34,200 | 29,100 | 38,700 | - | 38,700 | 13.2% |
| Total Funding | 32,140 | 34,200 | 29,100 | 38,700 | - | 38,700 | 13.2% |

Current FY 2018:

Operating costs for the Circuit Court Judges include minor operating expenses split among the various Judges.

All other costs such as office space, utilities, communication services and security are paid for by Collier County Facilities Division.

The increase in operating is for the purchase of new chairs.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Court Related Agencies

**Circuit & County Court Judges
County Court Judges (001)**

Mission Statement

All County Judges handle one sixth of Criminal and County Civil/Small Claims cases for Naples and Immokalee. All of Judge Martin's domestic violence cases go to Judge Brown and any cases involving Jerry Berry, Donald Day and/or Shannon McFee will be randomly distributed to the other five (5) Judges. Judge Martin handles 100% of Mental Health Court and 100% of Adult Drug Court, and 100% of Veterans Court.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Operating Costs | - | 27,200 | - | 27,200 |
| <p>Counties are required to provide and maintain office space, utilities, basic communication services, and security for County Court Judges. This budget provides for incidental expenses incurred by the County Court Judges.</p> | | | | |
| Current Level of Service Budget | - | 27,200 | - | 27,200 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 21,612 | 22,800 | 18,800 | 27,200 | - | 27,200 | 19.3% |
| Net Operating Budget | 21,612 | 22,800 | 18,800 | 27,200 | - | 27,200 | 19.3% |
| Total Budget | 21,612 | 22,800 | 18,800 | 27,200 | - | 27,200 | 19.3% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Fines & Forfeitures | 50 | - | - | - | - | - | na |
| Net Cost General Fund | 21,562 | 22,800 | 18,800 | 27,200 | - | 27,200 | 19.3% |
| Total Funding | 21,612 | 22,800 | 18,800 | 27,200 | - | 27,200 | 19.3% |

Current FY 2018:

Operating costs for the County Court Judges include minor operating expenses split among the various Judges.

All other costs such as office space, utilities, communication services and security are paid for by Collier County Facilities Division.

The increase in operating is for the purchase of new chairs.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Court Related Agencies

Public Defender

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | 226,799 | 242,000 | 242,000 | 240,700 | 62,700 | 303,400 | 25.4% |
| Net Operating Budget | 226,799 | 242,000 | 242,000 | 240,700 | 62,700 | 303,400 | 25.4% |
| Total Budget | 226,799 | 242,000 | 242,000 | 240,700 | 62,700 | 303,400 | 25.4% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Public Defender (001) | 226,799 | 242,000 | 242,000 | 240,700 | 62,700 | 303,400 | 25.4% |
| Total Net Budget | 226,799 | 242,000 | 242,000 | 240,700 | 62,700 | 303,400 | 25.4% |
| Total Transfers and Reserves | - | - | - | - | - | - | na |
| Total Budget | 226,799 | 242,000 | 242,000 | 240,700 | 62,700 | 303,400 | 25.4% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost General Fund | 226,799 | 242,000 | 242,000 | 240,700 | 62,700 | 303,400 | 25.4% |
| Total Funding | 226,799 | 242,000 | 242,000 | 240,700 | 62,700 | 303,400 | 25.4% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Court Related Agencies

**Public Defender
Public Defender (001)**

Mission Statement

To provide legal services to indigent defendants charged with criminal offenses in Collier County.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Public Defender | - | 240,700 | - | 240,700 |
| State law requires counties within their judicial circuits to provide the Public Defender with office space, utilities, telephone services, custodial services, and communication services as may be necessary for the proper and efficient functioning of the office. | | | | |
| Current Level of Service Budget | - | 240,700 | - | 240,700 |
| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
| Specialty Courts Coordinator | - | 62,700 | - | 62,700 |
| One (1) Specialty Courts Coordinator that was recommended by David Bennet and interest from the BCC's Mental Health and Addiction workshop for the Public Defender. This position would allow for increased participation and expanded services for the Specialty Court. | | | | |
| Expanded Services Budget | - | 62,700 | - | 62,700 |
| Total Adopted Budget | - | 303,400 | - | 303,400 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 226,799 | 242,000 | 242,000 | 240,700 | 62,700 | 303,400 | 25.4% |
| Net Operating Budget | 226,799 | 242,000 | 242,000 | 240,700 | 62,700 | 303,400 | 25.4% |
| Total Budget | 226,799 | 242,000 | 242,000 | 240,700 | 62,700 | 303,400 | 25.4% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Net Cost General Fund | 226,799 | 242,000 | 242,000 | 240,700 | 62,700 | 303,400 | 25.4% |
| Total Funding | 226,799 | 242,000 | 242,000 | 240,700 | 62,700 | 303,400 | 25.4% |

Notes:

Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the Public Defender: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment and software, and other local operating requirements.

Current FY 2018:

A large portion of the budget is fixed costs which the Public Defender has no control over - water, electricity, building repairs and maintenance, etc. The remaining budget is for two Attorneys, one Support Staff Position and the addition of one Specialty Courts Coordinator that was recommended by David Bennet and interest from the BBC's Mental Health and Addiction Workshop. The Public Defender is fully utilizing these positions to provide early representation of clients in order to move their cases efficiently and effectively through the judicial system in Collier County.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Court Related Agencies

State Attorney

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | 257,502 | 276,200 | 196,300 | 283,100 | 62,700 | 345,800 | 25.2% |
| Net Operating Budget | 257,502 | 276,200 | 196,300 | 283,100 | 62,700 | 345,800 | 25.2% |
| Total Budget | 257,502 | 276,200 | 196,300 | 283,100 | 62,700 | 345,800 | 25.2% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| State Attorney (001) | 257,502 | 276,200 | 196,300 | 283,100 | 62,700 | 345,800 | 25.2% |
| Total Net Budget | 257,502 | 276,200 | 196,300 | 283,100 | 62,700 | 345,800 | 25.2% |
| Total Transfers and Reserves | - | - | - | - | - | - | na |
| Total Budget | 257,502 | 276,200 | 196,300 | 283,100 | 62,700 | 345,800 | 25.2% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost General Fund | 257,502 | 276,200 | 196,300 | 283,100 | 62,700 | 345,800 | 25.2% |
| Total Funding | 257,502 | 276,200 | 196,300 | 283,100 | 62,700 | 345,800 | 25.2% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Court Related Agencies

**State Attorney
State Attorney (001)**

Mission Statement

To prosecute law offenders in this jurisdictional area of the State and to faithfully execute and enforce the laws of the State of Florida.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| State Attorney | - | 283,100 | - | 283,100 |
| State law requires counties within their judicial circuits to provide the State Attorney with office space, utilities, telephone services, custodial services, and communication services as may be necessary for the proper and efficient functioning of the office. | | | | |
| Current Level of Service Budget | - | 283,100 | - | 283,100 |
| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
| One Specialty Courts Coordinator | - | 62,700 | - | 62,700 |
| One (1) Specialty Courts Coordinator that was recommended by David Bennet and interest from the BCC's Mental Health and Addiction workshop for the State Attorney. This position would allow for increased participation and expanded services for the Specialty Court. | | | | |
| Expanded Services Budget | - | 62,700 | - | 62,700 |
| Total Adopted Budget | - | 345,800 | - | 345,800 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 257,502 | 276,200 | 196,300 | 283,100 | 62,700 | 345,800 | 25.2% |
| Net Operating Budget | 257,502 | 276,200 | 196,300 | 283,100 | 62,700 | 345,800 | 25.2% |
| Total Budget | 257,502 | 276,200 | 196,300 | 283,100 | 62,700 | 345,800 | 25.2% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Net Cost General Fund | 257,502 | 276,200 | 196,300 | 283,100 | 62,700 | 345,800 | 25.2% |
| Total Funding | 257,502 | 276,200 | 196,300 | 283,100 | 62,700 | 345,800 | 25.2% |

Notes:

Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the State Attorney: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment, software and technical support, and other local operating requirements.

Current FY 2018:

This funding is for operating expenses for the State Attorney's Office located in Collier County and includes funding for three jail reduction personnel dedicated to Collier, they consist of an Assistant State Attorney, Paralegal, a Clerk and the addition of one Specialty Courts Coordinator that was recommended by David Bennet and interest from the BCC's Mental Health and Addiction Workshop.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Court Related Agencies

Guardian Ad Litem Program

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | 1,292 | 4,600 | 1,200 | 4,600 | - | 4,600 | 0.0% |
| Net Operating Budget | 1,292 | 4,600 | 1,200 | 4,600 | - | 4,600 | 0.0% |
| Total Budget | 1,292 | 4,600 | 1,200 | 4,600 | - | 4,600 | 0.0% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Guardian Ad Litem Program (001) | 1,292 | 4,600 | 1,200 | 4,600 | - | 4,600 | 0.0% |
| Total Net Budget | 1,292 | 4,600 | 1,200 | 4,600 | - | 4,600 | 0.0% |
| Total Transfers and Reserves | - | - | - | - | - | - | na |
| Total Budget | 1,292 | 4,600 | 1,200 | 4,600 | - | 4,600 | 0.0% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost General Fund | 1,292 | 4,600 | 1,200 | 4,600 | - | 4,600 | 0.0% |
| Total Funding | 1,292 | 4,600 | 1,200 | 4,600 | - | 4,600 | 0.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Court Related Agencies

**Guardian Ad Litem Program
Guardian Ad Litem Program (001)**

Mission Statement

To advocate for the best interest of children who are alleged to be abused, neglected, or abandoned and who are involved in court procedures.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---------------------------------|----------------------|-------------------|---------------------|---------------------|
| Guardian Ad Litem | - | 4,600 | - | 4,600 |
| Current Level of Service Budget | - | 4,600 | - | 4,600 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 1,292 | 4,600 | 1,200 | 4,600 | - | 4,600 | 0.0% |
| Net Operating Budget | 1,292 | 4,600 | 1,200 | 4,600 | - | 4,600 | 0.0% |
| Total Budget | 1,292 | 4,600 | 1,200 | 4,600 | - | 4,600 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Net Cost General Fund | 1,292 | 4,600 | 1,200 | 4,600 | - | 4,600 | 0.0% |
| Total Funding | 1,292 | 4,600 | 1,200 | 4,600 | - | 4,600 | 0.0% |

Notes:

Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the Guardian Ad Litem: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment and software, and other local operating requirements.

Current FY 2018:

Rent, utilities, security and facility maintenance are paid for Guardian Ad Litem by Facilities Management which is funded by the General Fund (001). Technology needs are paid for by the Court IT Fee Fund (178).

This budget contains funding for storage fees and a minimal allocation for office supplies and minor operating equipment.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Court Related Agencies

Court Related Technology

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 79,779 | 84,200 | 82,900 | 86,300 | - | 86,300 | 2.5% |
| Operating Expense | 693,511 | 809,300 | 695,200 | 859,100 | - | 859,100 | 6.2% |
| Indirect Cost Reimburs | 10,700 | 19,000 | 19,000 | 19,500 | - | 19,500 | 2.6% |
| Capital Outlay | 50,592 | 51,300 | 51,100 | 69,200 | - | 69,200 | 34.9% |
| Net Operating Budget | 834,582 | 963,800 | 848,200 | 1,034,100 | - | 1,034,100 | 7.3% |
| Trans to 681 Court Services | - | - | - | 36,300 | - | 36,300 | na |
| Reserves for Contingencies | - | 48,200 | - | 53,600 | - | 53,600 | 11.2% |
| Reserves for Capital | - | 557,900 | - | 665,100 | - | 665,100 | 19.2% |
| Total Budget | 834,582 | 1,569,900 | 848,200 | 1,789,100 | - | 1,789,100 | 14.0% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Court IT Fee (178) | 834,582 | 963,800 | 848,200 | 1,034,100 | - | 1,034,100 | 7.3% |
| Total Net Budget | 834,582 | 963,800 | 848,200 | 1,034,100 | - | 1,034,100 | 7.3% |
| Total Transfers and Reserves | - | 606,100 | - | 755,000 | - | 755,000 | 24.6% |
| Total Budget | 834,582 | 1,569,900 | 848,200 | 1,789,100 | - | 1,789,100 | 14.0% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services | 863,982 | 750,000 | 800,000 | 800,000 | - | 800,000 | 6.7% |
| Interest/Misc | 11,869 | 4,200 | 4,200 | 4,300 | - | 4,300 | 2.4% |
| Carry Forward | 1,027,700 | 853,200 | 1,069,000 | 1,025,000 | - | 1,025,000 | 20.1% |
| Less 5% Required By Law | - | (37,500) | - | (40,200) | - | (40,200) | 7.2% |
| Total Funding | 1,903,551 | 1,569,900 | 1,873,200 | 1,789,100 | - | 1,789,100 | 14.0% |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Court IT Fee (178) | 1.25 | 1.25 | 1.25 | 1.25 | - | 1.25 | 0.0% |
| Total FTE | 1.25 | 1.25 | 1.25 | 1.25 | - | 1.25 | 0.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Court Related Agencies

**Court Related Technology
Court IT Fee (178)**

Mission Statement

To provide funding for court-related technology, and court technology needs for the state trial courts, state attorney and public defender in accordance with s. 28.24 (12) (e), s. 29.008 (1) (f) 2 and s. 29.008 (1) (h) F.S.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| CJIS Cost Sharing | - | 315,100 | 804,300 | -489,200 |
| Criminal Justice Information System cost sharing for the 20th Judicial Circuit Court IT related costs. | | | | |
| Court Administration IT Costs | 1.25 | 277,000 | - | 277,000 |
| IT related costs for Collier County Court Administration | | | | |
| Probation Department IT Costs | - | 33,300 | - | 33,300 |
| IT related costs for the Parole Division in Collier County. | | | | |
| Circuit and County Court Judges IT Costs | - | 6,500 | - | 6,500 |
| IT related costs for the Circuit Court and Collier County Court Judges. | | | | |
| State Attorney IT Costs | - | 255,100 | - | 255,100 |
| IT related costs for the State Attorney's offices. | | | | |
| Public Defender IT Costs | - | 153,400 | - | 153,400 |
| IT related costs for the Public Defender's office. | | | | |
| Guardian Ad Litem IT Costs | - | 30,000 | - | 30,000 |
| IT related costs for the Guardian Ad Litem office. | | | | |
| Reserves and Transfers | - | 718,700 | 984,800 | -266,100 |
| Current Level of Service Budget | 1.25 | 1,789,100 | 1,789,100 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 79,779 | 84,200 | 82,900 | 86,300 | - | 86,300 | 2.5% |
| Operating Expense | 693,511 | 809,300 | 695,200 | 859,100 | - | 859,100 | 6.2% |
| Indirect Cost Reimburs | 10,700 | 19,000 | 19,000 | 19,500 | - | 19,500 | 2.6% |
| Capital Outlay | 50,592 | 51,300 | 51,100 | 69,200 | - | 69,200 | 34.9% |
| Net Operating Budget | 834,582 | 963,800 | 848,200 | 1,034,100 | - | 1,034,100 | 7.3% |
| Trans to 681 Court Services | - | - | - | 36,300 | - | 36,300 | na |
| Reserves for Contingencies | - | 48,200 | - | 53,600 | - | 53,600 | 11.2% |
| Reserves for Capital | - | 557,900 | - | 665,100 | - | 665,100 | 19.2% |
| Total Budget | 834,582 | 1,569,900 | 848,200 | 1,789,100 | - | 1,789,100 | 14.0% |
| Total FTE | 1.25 | 1.25 | 1.25 | 1.25 | - | 1.25 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services | 863,982 | 750,000 | 800,000 | 800,000 | - | 800,000 | 6.7% |
| Interest/Misc | 11,869 | 4,200 | 4,200 | 4,300 | - | 4,300 | 2.4% |
| Carry Forward | 1,027,700 | 853,200 | 1,069,000 | 1,025,000 | - | 1,025,000 | 20.1% |
| Less 5% Required By Law | - | (37,500) | - | (40,200) | - | (40,200) | 7.2% |
| Total Funding | 1,903,551 | 1,569,900 | 1,873,200 | 1,789,100 | - | 1,789,100 | 14.0% |

Court Related Agencies

**Court Related Technology
Court IT Fee (178)**

Notes:

Revenues reflect collections of \$2 per page of a \$4 per page service charge assessed for recording documents or instruments as listed in s. 28.24 F.S. These revenues are dedicated to the technology needs of the Courts and Court Related Agencies.

Forecast FY 2017:

Operating Expenses are projected to be less than the adopted FY17 budget as a result of the divisions applying savings in professional fees, other contractual services, telephone charges, lease equipment, data processing and repair and court information supplies.

Revenues are based upon actual collections through April 2017 and are projected to be slightly higher.

Current FY 2018:

Personal service increase is due to a general wage adjustment.

Operating expenditures are up 6.2% in part to an increase in the payment to CJIS (Criminal Justice Information Services) for shared technology upgrade costs for the Twentieth Judicial Circuit, an increase to the information technology automation allocation for Guardian Ad Litem to align with the service provided, as well as requested expenditures by the various agencies to replace aging computers, printers and scanners.

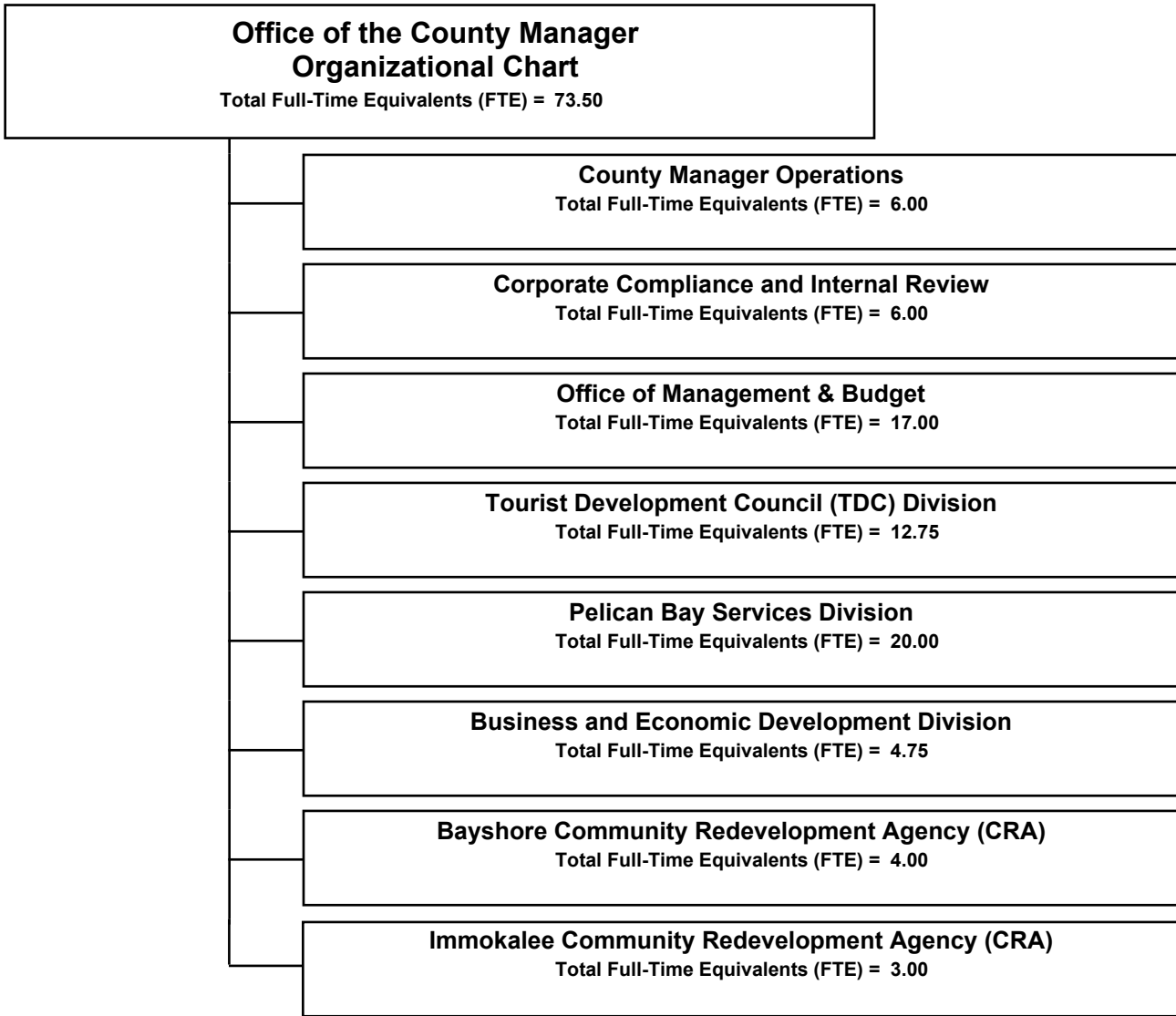
A Reserve for Capital in the amount of \$665,100 is established for the future needs of the agencies.

A transfer in the amount of \$36,300 to Court Administration Fund (681) has been budgeted to assist in offsetting the increased funding in transfers to supplement the programs being funded by the \$65.00 revenue source.

Revenues:

Revenues are still stable and are projected to be 6.7% higher than the adopted FY17 budget.

Office of the County Manager



Office of the County Manager

Leo E. Ochs, Jr., County Manager

Management Offices

The Executive Management Offices consist of the Administrative Office of the County Manager, the Corporate Compliance & Internal Review Section, the Office of Management and Budget, the Grants Compliance Section and the Impact Fee Administration. In addition, Pelican Bay Services, Tourism, Economic Development and Community Redevelopment Agencies (CRA) report directly to the County Manager's Office.

Executive Management Offices

The Executive Management Offices consist of the Administrative Office of the County Manager, the Corporate Compliance & Internal Review Section and the Office of Management and Budget.

The phone numbers for these offices are:

252-8383 - County Manager's Office

252-8973 - Office of Management and Budget

Tourism

Funding for the Naples, Marco Island, Everglades Paradise Coast Convention and Visitors Bureau is generated from the 5% tourist tax levied on hotel rooms and short-term rentals in Collier County.

For more information on Tourism, please call 252-2402.

Pelican Bay Services

Services are provided to residents of Pelican Bay through the Pelican Bay Municipal Services Taxing and Benefit Unit (MSTBU). Services include Water Management, Community Beautification, Street Lighting, Security Operations, Clam Bay Restoration, and a capital improvement program. Funding is provided by special assessments levied on residents of Pelican Bay as well as an ad valorem levy for district lighting and lighting system improvements.

For more information on Pelican Bay Services, please call 597-1749.

Office of Business & Economic Development

The Office of Business & Economic Development, the creation of which was approved by the Board on June 26, 2012, works in conjunction with other local and state economic development organizations to assist businesses to expand or relocate to Collier County. Activities consist of incentive policy development and administration, business concierge services including facilitating regulatory assistance and promoting the business climate in Collier County.

For more information on the Office of Business & Economic Development program, please call 252-8358

Community Redevelopment Agency

Under Collier County's Community Redevelopment Agency there are two (2) Community Redevelopment Component Areas: The Bayshore/Gateway Triangle Community Redevelopment Area and the Immokalee Community Redevelopment Area. Each exists and utilizes professional staff to plan, promote and implement area re-development and infrastructure improvements. The primary source of funding for CRA activities is tax increment revenue.

For more information on the Bayshore/Gateway Triangle CRA please call 643-1115

For more information on the Immokalee CRA please call 252-2310

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

| Division Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 5,813,884 | 6,846,100 | 6,702,400 | 7,548,900 | - | 7,548,900 | 10.3% |
| Operating Expense | 11,333,430 | 15,224,400 | 15,911,500 | 16,109,700 | - | 16,109,700 | 5.8% |
| Indirect Cost Reimburs | 338,200 | 429,400 | 429,400 | 460,200 | - | 460,200 | 7.2% |
| Capital Outlay | 309,808 | 3,863,800 | 3,445,300 | 4,724,200 | - | 4,724,200 | 22.3% |
| Grants and Aid | 27,936 | 105,000 | 105,000 | 130,000 | - | 130,000 | 23.8% |
| Remittances | 827,558 | 1,873,200 | 2,240,000 | 2,380,500 | - | 2,380,500 | 27.1% |
| Total Net Budget | 18,650,816 | 28,341,900 | 28,833,600 | 31,353,500 | - | 31,353,500 | 10.6 % |
| Advance/Repay to 111 Unincrp Gen Fd | 30,000 | 30,000 | 30,000 | 30,000 | - | 30,000 | 0.0% |
| Trans to Property Appraiser | 56,860 | 81,700 | 80,600 | 95,500 | - | 95,500 | 16.9% |
| Trans to Tax Collector | 315,581 | 365,700 | 357,200 | 378,300 | - | 378,300 | 3.4% |
| Trans to 001 General Fund | 31,000 | 32,100 | 32,100 | 9,000 | - | 9,000 | (72.0%) |
| Trans to 113 Com Dev Fd | - | - | - | 15,000 | - | 15,000 | na |
| Trans to 184 TDC Promo | - | 845,600 | 879,600 | 510,500 | - | 510,500 | (39.6%) |
| Trans to 186 Immok Redev Fd | 85,000 | 85,000 | 85,000 | 85,000 | - | 85,000 | 0.0% |
| Trans to 187 Bayshore Redev Fd | 136,800 | 136,800 | 136,800 | 214,800 | - | 214,800 | 57.0% |
| Trans to 194 TDC Prom | - | - | - | 1,850,900 | - | 1,850,900 | na |
| Trans to 196 TDC Eco Disaster | - | - | - | 834,500 | - | 834,500 | na |
| Trans to 714 Co Mgr Match | 150,158 | - | 8,400 | - | - | - | na |
| Trans to 287 CRA Loan | 858,500 | 832,800 | 85,500 | 631,000 | - | 631,000 | (24.2%) |
| Trans to 408 Water/Sewer Fd | 14,200 | 13,600 | 13,600 | 13,600 | - | 13,600 | 0.0% |
| Trans to 506 IT Capital | - | - | - | 30,400 | - | 30,400 | na |
| Trans to 758 TDC Cap Proj Fd | - | - | 1,980,000 | 2,580,000 | - | 2,580,000 | na |
| Reserves for Contingencies | - | 327,700 | - | 352,500 | - | 352,500 | 7.6% |
| Reserves for Reimb to State | - | - | - | 17,300 | - | 17,300 | na |
| Reserves for Capital | - | 3,065,200 | - | 3,981,100 | - | 3,981,100 | 29.9% |
| Restricted for Unfunded Requests | - | 12,465,900 | - | 4,904,500 | - | 4,904,500 | (60.7%) |
| Reserve for Disaster Stimulus | - | 500,000 | - | 1,500,000 | - | 1,500,000 | 200.0% |
| Advertising | - | - | - | - | - | - | - |
| Reserves for Cash Flow | - | 660,600 | - | 737,300 | - | 737,300 | 11.6% |
| Reserves for Attrition | - | (38,200) | - | (45,300) | - | (45,300) | 18.6% |
| Total Budget | 20,328,915 | 47,746,400 | 32,522,400 | 50,079,400 | - | 50,079,400 | 4.9% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

| Appropriations by Department | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| County Manager Operations | 1,158,627 | 1,326,200 | 1,271,800 | 1,358,100 | - | 1,358,100 | 2.4% |
| Corporate Compliance and Internal Review | 36,175 | 623,400 | 615,500 | 648,000 | - | 648,000 | 3.9% |
| Office of Management & Budget | 1,956,431 | 2,603,500 | 2,318,300 | 2,568,800 | - | 2,568,800 | (1.3%) |
| Tourist Development Council (TDC) Division | 8,965,446 | 11,648,900 | 12,988,300 | 12,405,900 | - | 12,405,900 | 6.5% |
| Pelican Bay Services Division | 3,471,874 | 4,065,500 | 3,998,300 | 4,816,900 | - | 4,816,900 | 18.5% |
| Business and Economic Development Division | 1,259,015 | 2,026,700 | 1,999,900 | 2,421,300 | - | 2,421,300 | 19.5% |
| Office of the County Manager Grants | 250,271 | - | 1,784,900 | - | - | - | na |
| Ave Maria Innovation Zone | - | 1,000 | - | 1,000 | - | 1,000 | 0.0% |
| Bayshore Community Redevelopment Agency (CRA) | 815,780 | 5,022,100 | 2,351,500 | 6,034,700 | - | 6,034,700 | 20.2% |
| Immokalee Community Redevelopment Agency (CRA) | 737,198 | 1,024,600 | 1,505,100 | 1,098,800 | - | 1,098,800 | 7.2% |
| Total Net Budget | 18,650,816 | 28,341,900 | 28,833,600 | 31,353,500 | - | 31,353,500 | 10.6% |
| Office of Management & Budget | 31,000 | 168,000 | 32,100 | 172,500 | - | 172,500 | 2.7% |
| Tourist Development Council (TDC) Division | 214,457 | 10,590,300 | 3,077,100 | 9,131,200 | - | 9,131,200 | (13.8%) |
| Pelican Bay Services Division | 134,286 | 2,083,600 | 184,300 | 1,993,100 | - | 1,993,100 | (4.3%) |
| Business and Economic Development Division | 150,158 | 3,529,100 | 8,400 | 3,272,700 | - | 3,272,700 | (7.3%) |
| Ave Maria Innovation Zone | - | 30,200 | - | 114,200 | - | 114,200 | 278.1% |
| Bayshore Community Redevelopment Agency (CRA) | 1,023,473 | 2,239,500 | 260,400 | 3,080,200 | - | 3,080,200 | 37.5% |
| Immokalee Community Redevelopment Agency (CRA) | 124,724 | 763,800 | 126,500 | 962,000 | - | 962,000 | 25.9% |
| Total Transfers and Reserves | 1,678,099 | 19,404,500 | 3,688,800 | 18,725,900 | - | 18,725,900 | (3.5%) |
| Total Budget | 20,328,915 | 47,746,400 | 32,522,400 | 50,079,400 | - | 50,079,400 | 4.9% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

| Division Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes | 1,731,674 | 1,892,400 | 1,809,700 | 2,059,900 | - | 2,059,900 | 8.9% |
| Delinquent Ad Valorem Taxes | 520 | - | 200 | - | - | - | na |
| Tourist Devel Tax | 10,722,840 | 10,832,700 | 10,507,700 | 9,932,800 | - | 9,932,800 | (8.3%) |
| Licenses & Permits | 412,082 | 210,000 | 215,700 | 210,000 | - | 210,000 | 0.0% |
| Special Assessments | 3,219,736 | 3,950,200 | 3,750,000 | 4,067,300 | - | 4,067,300 | 3.0% |
| Intergovernmental Revenues | 582,789 | 400,000 | 2,403,600 | 400,000 | - | 400,000 | 0.0% |
| Charges For Services | 154,601 | 51,500 | 75,800 | 50,000 | - | 50,000 | (2.9%) |
| Miscellaneous Revenues | 251,499 | 62,400 | 91,100 | 15,000 | - | 15,000 | (76.0%) |
| Interest/Misc | 257,199 | 95,200 | 247,000 | 204,500 | - | 204,500 | 114.8% |
| Deferred Impact Fees | 20,170 | - | 5,000 | - | - | - | na |
| Reimb From Other Depts | 159,231 | 50,000 | 1,218,000 | 50,000 | - | 50,000 | 0.0% |
| Trans frm Property Appraiser | 1,712 | - | - | - | - | - | na |
| Trans frm Tax Collector | 122,847 | - | - | - | - | - | na |
| Net Cost General Fund | 3,350,282 | 4,766,800 | 4,517,300 | 4,901,400 | - | 4,901,400 | 2.8% |
| Net Cost MSTU General Fund | 286,568 | 350,600 | 350,600 | 357,500 | - | 357,500 | 2.0% |
| Trans fm 001 Gen Fund | 1,302,700 | 3,505,200 | 3,505,200 | 1,855,300 | - | 1,855,300 | (47.1%) |
| Trans fm 007 Eco Dev | 150,158 | - | 8,400 | - | - | - | na |
| Trans fm 111 MSTU Gen Fd | 336,800 | 419,900 | 419,900 | 495,000 | - | 495,000 | 17.9% |
| Trans fm 162 Immokalee Beaut Fd | 85,000 | 85,000 | 85,000 | 85,000 | - | 85,000 | 0.0% |
| Trans fm 163 Baysh/Av Beaut Fd | 125,500 | 125,500 | 125,500 | 125,500 | - | 125,500 | 0.0% |
| Trans fm 164 Haldeman Creek | 11,300 | 11,300 | 11,300 | 11,300 | - | 11,300 | 0.0% |
| Trans fm 184 TDC Promo | - | - | - | 2,685,400 | - | 2,685,400 | na |
| Trans fm 186 Immok Redev Fd | - | - | - | 78,000 | - | 78,000 | na |
| Trans fm 193 TDC Museum Fd | - | - | - | 500,000 | - | 500,000 | na |
| Trans fm 194 TDC Prom Fd | - | 833,600 | 867,600 | - | - | - | (100.0%) |
| Trans fm 196 TDC Dis | - | 12,000 | 12,000 | 10,500 | - | 10,500 | (12.5%) |
| Trans fm 198 Museum Fd | 140,700 | - | - | - | - | - | na |
| Trans fm 408 Water / Sewer Fd | 218,500 | 218,500 | 218,500 | 218,500 | - | 218,500 | 0.0% |
| Carry Forward | 20,808,800 | 20,747,700 | 24,693,800 | 22,616,500 | - | 22,616,500 | 9.0% |
| Less 5% Required By Law | - | (874,100) | - | (850,000) | - | (850,000) | (2.8%) |
| Total Funding | 44,453,207 | 47,746,400 | 55,138,900 | 50,079,400 | - | 50,079,400 | 4.9% |

| Division Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| County Manager Operations | 5.00 | 6.00 | 6.00 | 6.00 | - | 6.00 | 0.0% |
| Corporate Compliance and Internal Review | - | 4.00 | 6.00 | 6.00 | - | 6.00 | 50.0% |
| Office of Management & Budget | 17.00 | 16.00 | 17.00 | 17.00 | - | 17.00 | 6.3% |
| Tourist Development Council (TDC) Divisior | 11.75 | 11.75 | 12.75 | 12.75 | - | 12.75 | 8.5% |
| Pelican Bay Services Division | 20.00 | 20.00 | 20.00 | 20.00 | - | 20.00 | 0.0% |
| Business and Economic Development Divisi | 4.00 | 4.75 | 4.75 | 4.75 | - | 4.75 | 0.0% |
| Bayshore Community Redevelopment Agen | 3.00 | 3.00 | 4.00 | 4.00 | - | 4.00 | 33.3% |
| Immokalee Community Redevelopment Age | 3.00 | 3.00 | 3.00 | 3.00 | - | 3.00 | 0.0% |
| Total FTE | 63.75 | 68.50 | 73.50 | 73.50 | - | 73.50 | 7.3% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

County Manager Operations

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 875,837 | 988,900 | 960,900 | 1,017,500 | - | 1,017,500 | 2.9% |
| Operating Expense | 281,520 | 337,300 | 310,900 | 340,600 | - | 340,600 | 1.0% |
| Capital Outlay | 1,270 | - | - | - | - | - | na |
| Net Operating Budget | 1,158,627 | 1,326,200 | 1,271,800 | 1,358,100 | - | 1,358,100 | 2.4% |
| Total Budget | 1,158,627 | 1,326,200 | 1,271,800 | 1,358,100 | - | 1,358,100 | 2.4% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| County Manager (001) | 910,339 | 1,049,800 | 1,021,800 | 1,080,800 | - | 1,080,800 | 3.0% |
| County Manager-Board Related Costs (001) | 248,289 | 276,400 | 250,000 | 277,300 | - | 277,300 | 0.3% |
| Total Net Budget | 1,158,627 | 1,326,200 | 1,271,800 | 1,358,100 | - | 1,358,100 | 2.4% |
| Total Transfers and Reserves | - | - | - | - | - | - | na |
| Total Budget | 1,158,627 | 1,326,200 | 1,271,800 | 1,358,100 | - | 1,358,100 | 2.4% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues | 96 | - | - | - | - | - | na |
| Net Cost General Fund | 1,158,531 | 1,326,200 | 1,271,800 | 1,358,100 | - | 1,358,100 | 2.4% |
| Total Funding | 1,158,627 | 1,326,200 | 1,271,800 | 1,358,100 | - | 1,358,100 | 2.4% |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| County Manager (001) | 5.00 | 6.00 | 6.00 | 6.00 | - | 6.00 | 0.0% |
| Total FTE | 5.00 | 6.00 | 6.00 | 6.00 | - | 6.00 | 0.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

**County Manager Operations
County Manager (001)**

Mission Statement

To achieve the efficient and effective management of County programs and projects with the guidelines established by the Board of County Commissioners and within the recognized ethics and standards of good practice established by the International City and County Management profession.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Executive Management/Administration | 5.00 | 964,000 | - | 964,000 |
| Carry out directives and policies of the BCC, prepare annual budget, direct and oversee all aspects of County programs and projects. | | | | |
| Legislative Affairs | 1.00 | 116,800 | - | 116,800 |
| Monitor, track, and report on state and federal legislative priorities of the Board of County Commissioners | | | | |
| Current Level of Service Budget | 6.00 | 1,080,800 | - | 1,080,800 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 875,837 | 988,900 | 960,900 | 1,017,500 | - | 1,017,500 | 2.9% |
| Operating Expense | 33,231 | 60,900 | 60,900 | 63,300 | - | 63,300 | 3.9% |
| Capital Outlay | 1,270 | - | - | - | - | - | na |
| Net Operating Budget | 910,339 | 1,049,800 | 1,021,800 | 1,080,800 | - | 1,080,800 | 3.0% |
| Total Budget | 910,339 | 1,049,800 | 1,021,800 | 1,080,800 | - | 1,080,800 | 3.0% |
| Total FTE | 5.00 | 6.00 | 6.00 | 6.00 | - | 6.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues | 96 | - | - | - | - | - | na |
| Net Cost General Fund | 910,242 | 1,049,800 | 1,021,800 | 1,080,800 | - | 1,080,800 | 3.0% |
| Total Funding | 910,339 | 1,049,800 | 1,021,800 | 1,080,800 | - | 1,080,800 | 3.0% |

Forecast FY 2017:

Forecast personnel services and operating expenditures are generally consistent with the adopted budget.

Current FY 2018:

Current services personal services are consistent with budget guidance.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

**County Manager Operations
County Manager-Board Related Costs (001)**

Mission Statement

This budget provides miscellaneous Board directed activities such as lobbyist activities and the citizen survey.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Board Directed Activities | - | 273,000 | - | 273,000 |
| Items include lobbyist contract, committee minutes, citizen survey, ICMA Performance Measures, and goal setting. | | | | |
| Other Board-Related Activities | - | 4,300 | - | 4,300 |
| Items include travel, legal advertising, and operating supplies. | | | | |
| Current Level of Service Budget | | | | |
| | - | 277,300 | - | 277,300 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 248,289 | 276,400 | 250,000 | 277,300 | - | 277,300 | 0.3% |
| Net Operating Budget | 248,289 | 276,400 | 250,000 | 277,300 | - | 277,300 | 0.3% |
| Total Budget | 248,289 | 276,400 | 250,000 | 277,300 | - | 277,300 | 0.3% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Net Cost General Fund | 248,289 | 276,400 | 250,000 | 277,300 | - | 277,300 | 0.3% |
| Total Funding | 248,289 | 276,400 | 250,000 | 277,300 | - | 277,300 | 0.3% |

Notes:

| Budget FY17 | Forecast FY17 | Current FY18 | Justification |
|-------------|---------------|--------------|---|
| \$ 107,000 | \$105,000 | \$ 107,000 | Federal Lobbyist |
| \$ 122,000 | \$122,000 | \$ 122,000 | State Lobbyist (2) |
| \$ 4,000 | \$ 4,600 | \$ 4,600 | Lobbyist Tools Software Subscription |
| \$ 25,000 | \$ 0 | \$ 25,000 | Citizen Survey |
| \$ 500 | \$ 500 | \$ 500 | Minutes (Committees) |
| \$ 8,300 | \$ 8,300 | \$ 8,300 | Gulf Consortium |
| \$ 5,000 | \$ 5,000 | \$ 5,000 | National Association of Counties Membership (NACO) |
| \$ 600 | \$ 600 | \$ 600 | Florida City & County Management Association (FCCMA) Membership |
| \$ 4,000 | \$ 4,000 | \$ 4,300 | Travel, expert witness, ads, supplies |
| \$ 276,400 | \$ 250,000 | \$ 277,300 | Total |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

Corporate Compliance and Internal Review

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | - | 581,800 | 576,500 | 608,100 | - | 608,100 | 4.5% |
| Operating Expense | 36,175 | 41,600 | 39,000 | 39,900 | - | 39,900 | (4.1%) |
| Net Operating Budget | 36,175 | 623,400 | 615,500 | 648,000 | - | 648,000 | 3.9% |
| Total Budget | 36,175 | 623,400 | 615,500 | 648,000 | - | 648,000 | 3.9% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Corporate Compliance and Internal Review (001) | 36,175 | 623,400 | 615,500 | 648,000 | - | 648,000 | 3.9% |
| Total Net Budget | 36,175 | 623,400 | 615,500 | 648,000 | - | 648,000 | 3.9% |
| Total Transfers and Reserves | - | - | - | - | - | - | na |
| Total Budget | 36,175 | 623,400 | 615,500 | 648,000 | - | 648,000 | 3.9% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost General Fund | 36,175 | 623,400 | 615,500 | 648,000 | - | 648,000 | 3.9% |
| Total Funding | 36,175 | 623,400 | 615,500 | 648,000 | - | 648,000 | 3.9% |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Corporate Compliance and Internal Review (001) | - | 4.00 | 6.00 | 6.00 | - | 6.00 | 50.0% |
| Total FTE | - | 4.00 | 6.00 | 6.00 | - | 6.00 | 50.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

**Corporate Compliance and Internal Review
Corporate Compliance and Internal Review (001)**

Mission Statement

To achieve important objectives and sustain and improve performance within the County Manager's Agency. To enable the organization to effectively and efficiently develop systems that adapt to changing business and operating environments, mitigate risks to acceptable levels, and support sound decision making and governance of the organization.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Compliance and Performance Reviews | 6.00 | 648,000 | - | 648,000 |
| To provide funding to review performance and compliance within the various Divisions under the County Manager's Agency. | | | | |
| Current Level of Service Budget | 6.00 | 648,000 | - | 648,000 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | - | 581,800 | 576,500 | 608,100 | - | 608,100 | 4.5% |
| Operating Expense | 36,175 | 41,600 | 39,000 | 39,900 | - | 39,900 | (4.1%) |
| Net Operating Budget | 36,175 | 623,400 | 615,500 | 648,000 | - | 648,000 | 3.9% |
| Total Budget | 36,175 | 623,400 | 615,500 | 648,000 | - | 648,000 | 3.9% |
| Total FTE | - | 4.00 | 6.00 | 6.00 | - | 6.00 | 50.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Net Cost General Fund | 36,175 | 623,400 | 615,500 | 648,000 | - | 648,000 | 3.9% |
| Total Funding | 36,175 | 623,400 | 615,500 | 648,000 | - | 648,000 | 3.9% |

Forecast FY 2017:

Personal Services increased by two (2) FTEs transferred in from Public Utilities Customer Service Division. The Personal Services budget included funding for two job banker positions.

Current FY 2018:

Personal Services increased due to the hiring of experienced professionals.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

Office of Management & Budget

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 1,685,370 | 1,836,300 | 1,688,200 | 1,878,900 | - | 1,878,900 | 2.3% |
| Operating Expense | 233,160 | 593,800 | 587,700 | 510,500 | - | 510,500 | (14.0%) |
| Indirect Cost Reimburs | 33,100 | 35,900 | 35,900 | 38,800 | - | 38,800 | 8.1% |
| Capital Outlay | 4,801 | 5,000 | 6,500 | 6,500 | - | 6,500 | 30.0% |
| Remittances | - | 132,500 | - | 134,100 | - | 134,100 | 1.2% |
| Net Operating Budget | 1,956,431 | 2,603,500 | 2,318,300 | 2,568,800 | - | 2,568,800 | (1.3%) |
| Trans to 001 General Fund | 31,000 | 32,100 | 32,100 | 9,000 | - | 9,000 | (72.0%) |
| Trans to 113 Com Dev Fd | - | - | - | 15,000 | - | 15,000 | na |
| Trans to 506 IT Capital | - | - | - | 6,700 | - | 6,700 | na |
| Reserves for Reimb to State | - | - | - | 17,300 | - | 17,300 | na |
| Reserves for Cash Flow | - | 135,900 | - | 124,500 | - | 124,500 | (8.4%) |
| Total Budget | 1,987,431 | 2,771,500 | 2,350,400 | 2,741,300 | - | 2,741,300 | (1.1%) |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Affordable Workforce Housing (105) | - | 132,500 | - | 134,100 | - | 134,100 | 1.2% |
| Grant Compliance (001) | 484,592 | 524,300 | 489,200 | 539,800 | - | 539,800 | 3.0% |
| Impact Fee Administration (107) | 738,323 | 1,174,700 | 1,156,600 | 1,100,100 | - | 1,100,100 | (6.4%) |
| Office of Management & Budget (001) | 733,516 | 772,000 | 672,500 | 794,800 | - | 794,800 | 3.0% |
| Total Net Budget | 1,956,431 | 2,603,500 | 2,318,300 | 2,568,800 | - | 2,568,800 | (1.3%) |
| Total Transfers and Reserves | 31,000 | 168,000 | 32,100 | 172,500 | - | 172,500 | 2.7% |
| Total Budget | 1,987,431 | 2,771,500 | 2,350,400 | 2,741,300 | - | 2,741,300 | (1.1%) |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Licenses & Permits | 412,082 | 210,000 | 215,700 | 210,000 | - | 210,000 | 0.0% |
| Charges For Services | 154,601 | 50,000 | 75,800 | 50,000 | - | 50,000 | 0.0% |
| Interest/Misc | 17,516 | 2,500 | 10,100 | 2,600 | - | 2,600 | 4.0% |
| Deferred Impact Fees | 20,170 | - | 5,000 | - | - | - | na |
| Reimb From Other Depts | 93,070 | 50,000 | 50,000 | 50,000 | - | 50,000 | 0.0% |
| Net Cost General Fund | 1,218,108 | 1,296,300 | 1,161,700 | 1,334,600 | - | 1,334,600 | 3.0% |
| Trans fm 111 MSTD Gen Fd | 75,000 | 75,000 | 75,000 | 75,000 | - | 75,000 | 0.0% |
| Trans fm 408 Water / Sewer Fd | 218,500 | 218,500 | 218,500 | 218,500 | - | 218,500 | 0.0% |
| Carry Forward | 1,133,300 | 869,200 | 1,354,800 | 816,200 | - | 816,200 | (6.1%) |
| Less 5% Required By Law | - | - | - | (15,600) | - | (15,600) | na |
| Total Funding | 3,342,347 | 2,771,500 | 3,166,600 | 2,741,300 | - | 2,741,300 | (1.1%) |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Office of Management & Budget (001) | 6.00 | 5.00 | 6.00 | 6.00 | - | 6.00 | 20.0% |
| Grant Compliance (001) | 5.00 | 5.00 | 5.00 | 5.00 | - | 5.00 | 0.0% |
| Impact Fee Administration (107) | 6.00 | 6.00 | 6.00 | 6.00 | - | 6.00 | 0.0% |
| Total FTE | 17.00 | 16.00 | 17.00 | 17.00 | - | 17.00 | 6.3% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Office of Management & Budget (001)**

Mission Statement

The purpose of the Office of Management and Budget is to assist in the development, implementation, and monitoring of the operating and capital budgets; to offer technical support to divisions and agencies within the Collier County Government structure; to assist the general public, the Board of County Commissioners, and citizen groups with information requests; and to provide staff support to assigned Advisory Boards.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration/Overhead | 2.00 | 267,900 | - | 267,900 |
| Budget Preparation/Control | 4.00 | 486,400 | - | 486,400 |
| Includes preparation of the Collier County budget in compliance with the Florida Truth in Millage Act. Also includes preparation and presentation of program and line-item budgets, review of fiscal impact statements in executive summaries, coordination of the indirect cost allocation plan preparation, and special projects such as on-going efforts to improve functionality of the new financial system. | | | | |
| Financial Consulting | - | 40,500 | - | 40,500 |
| Provides funding for the County's Financial Advisor contract and for the preparation of the indirect cost allocation plan. | | | | |
| Current Level of Service Budget | 6.00 | 794,800 | - | 794,800 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|---|-------------------|-------------------|---------------------|-------------------|
| • Adhere to Collier BCC Debt Management Policy for Annual General Governmental Debt not to Exceed 13% of Total General Governmental Bondable Revenues | 7.00 | 6.80 | 6.70 | 6.20 |
| • Maintain a General Fund Target of Unrestricted Beginning Cash Balance at 20% of Operating Expenses | 17.37 | 11.93 | 15.69 | 12.42 |
| • Maintain an Unincorporated MSTD General Fund Target of Unrestricted Beginning Cash Balance at 20% of Operating Expenses | 19.46 | 11.11 | 17.41 | 12.98 |
| • Maintain Budgeted Contingency Reserves at 2.5% of Net General Governmental Operating Expenses in the General Fund | 2.57 | 2.56 | 0.17 | 2.51 |
| • Maintain Budgeted Contingency Reserves at 2.5% of Net General Governmental Operating Expenses in the Unincorporated MSTD General Fund | 0.61 | 1.77 | 1.80 | 1.79 |
| • Maintain General Corporate Bond Rating of at Least AA | 100 | 100 | 100 | 100 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 656,366 | 683,100 | 583,600 | 701,600 | - | 701,600 | 2.7% |
| Operating Expense | 77,150 | 88,900 | 87,400 | 91,700 | - | 91,700 | 3.1% |
| Capital Outlay | - | - | 1,500 | 1,500 | - | 1,500 | na |
| Net Operating Budget | 733,516 | 772,000 | 672,500 | 794,800 | - | 794,800 | 3.0% |
| Total Budget | 733,516 | 772,000 | 672,500 | 794,800 | - | 794,800 | 3.0% |
| Total FTE | 6.00 | 5.00 | 6.00 | 6.00 | - | 6.00 | 20.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Office of Management & Budget (001)**

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost General Fund | 733,516 | 772,000 | 672,500 | 794,800 | - | 794,800 | 3.0% |
| Total Funding | 733,516 | 772,000 | 672,500 | 794,800 | - | 794,800 | 3.0% |

Forecast FY 2017:

Personal services expenses decreased due to a vacancy. One (1) FTE was transferring in from Public Utilities Customer Service Division. Funding for the new FTE was planned for in the adopted budget.

Current FY 2018:

Proposed FY18 budget is in compliance with budget guidance.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Grant Compliance (001)**

Mission Statement

To reduce the cost of providing the public with services, facilities and infrastructure by maximizing the use of federal, state and local grants. To track, monitor, assist with administrative compliance, and coordinate all grants applied for, received and managed by Collier County.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Grant Coordination and Compliance | 5.00 | 539,800 | - | 539,800 |
| <p>To plan, implement and manage a centralized administrative grants compliance program for Collier County. Provides oversight and assistance to Divisions with emphasis in single audit and fiscal management to improve accountability and audit review success. Develop agency wide protocols and internal controls for post compliance. Coordinate, develop, and monitor corrective action plans for audit findings. Serve as liaison between the Clerk and independent auditors. Serve as technical advisor to Divisions including Purchasing in procurement of grant funds goods, service and capital projects. Develop training orientation program for County staff managing grants. Ensure proper stewardship of public funds awarded through cataloged state and federal grant programs. Continue to provide support services in grant acquisition to ensure proper Board approvals and assess Division resources for successful management.</p> | | | | |
| Current Level of Service Budget | 5.00 | 539,800 | - | 539,800 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|--|---------------------------|---------------------------|-----------------------------|---------------------------|
| Number of Active Grants Awards Managed | 120 | 120 | 128 | 135 |
| Number of Grant Programs with Audit Findings | 2 | 2 | 2 | 2 |
| Total Grant Dollars Expended (in millions) | 29.90 | 30.00 | 38.80 | 189.00 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 424,969 | 463,700 | 430,300 | 476,700 | - | 476,700 | 2.8% |
| Operating Expense | 58,245 | 60,600 | 58,900 | 63,100 | - | 63,100 | 4.1% |
| Capital Outlay | 1,378 | - | - | - | - | - | na |
| Net Operating Budget | 484,592 | 524,300 | 489,200 | 539,800 | - | 539,800 | 3.0% |
| Total Budget | 484,592 | 524,300 | 489,200 | 539,800 | - | 539,800 | 3.0% |
| Total FTE | 5.00 | 5.00 | 5.00 | 5.00 | - | 5.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost General Fund | 484,592 | 524,300 | 489,200 | 539,800 | - | 539,800 | 3.0% |
| Total Funding | 484,592 | 524,300 | 489,200 | 539,800 | - | 539,800 | 3.0% |

Notes:

Effective February 1, 2012, Grants Management was reorganized under the Office of Management and Budget (OMB) to centralize all administrative grant compliance functions at the corporate level. The Grants Compliance Office (GCO) provides oversight and technical support to Divisions with a focus on single audit and fiscal management. The development and implementation of agency wide internal controls and protocols will support successful single audit reviews. Key areas such as procurement, draw requests, report submission, and revenue to expenditure reconciliations will be under the purview of OMB as technical assistance to Divisions.

Office of the County Manager

**Office of Management & Budget
Grant Compliance (001)**

Forecast FY 2017:

Personnel Services FTE count remained the same at year-end however one (1) FTE transferred to Public Transit and Neighborhood Enhancement at the beginning of the year and one (1) FTE was transferred into Grants from the Procurement Division which will be filled later in the year.

Operating expenditures are projected to be in line with the adopted budget.

Current FY 2018:

Personal Services increase slightly due to the employee compensation adjustment approved by the Board.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Impact Fee Administration (107)**

Mission Statement

Ensure the fair and equitable administration of the Collier County Impact Fee Program, in accordance with Chapter 74 of the Collier County Code of Laws and Ordinances, which is the Collier County Consolidated Impact Fee Ordinance.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration/Overhead | - | 76,900 | 218,500 | -141,600 |
| Impact Fee Administration | 6.00 | 1,023,200 | 310,000 | 713,200 |
| Review building permits and assess County Impact Fees within the time guidelines of the Growth Management Department Performance Standards. Perform impact fee calculations with less than 1% of assessments requiring subsequent refunds due to calculation errors. Calculate estimates, maintain account ledgers and generally oversee the Certificate of Public Facility Adequacy process. Administer all regulations set forth by the Collier County Consolidated Impact Fee Ordinance, 2001-13, as amended, which is Chapter 74 of the Collier County Code of Laws and Ordinances, including update studies, indexing of fees, and all other Impact Fee related issues. Operational expenses will be partially funded by the Impact Fee Trust Funds as set forth by the Collier County Consolidated Impact Fee Ordinance, 2001-13, as amended, Section 74-203. | | | | |
| Reserves, Transfers, and Interest | - | 163,500 | 735,100 | -571,600 |
| Current Level of Service Budget | 6.00 | 1,263,600 | 1,263,600 | - |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|---|-------------------|-------------------|---------------------|-------------------|
| • 100% of impact fee reviews for assessment of the Collier County Impact Fees within established deadline | 100 | 100 | - | - |
| • Impact Fees # of Completed Permits/W-S Letters | 5,257 | 5,200 | - | - |
| • Perform impact fee calculations within 1% or less of assessments requiring subsequent refunds due to calculation errors | 100 | 100 | - | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 604,035 | 689,500 | 674,300 | 700,600 | - | 700,600 | 1.6% |
| Operating Expense | 97,765 | 444,300 | 441,400 | 355,700 | - | 355,700 | (19.9%) |
| Indirect Cost Reimburs | 33,100 | 35,900 | 35,900 | 38,800 | - | 38,800 | 8.1% |
| Capital Outlay | 3,423 | 5,000 | 5,000 | 5,000 | - | 5,000 | 0.0% |
| Net Operating Budget | 738,323 | 1,174,700 | 1,156,600 | 1,100,100 | - | 1,100,100 | (6.4%) |
| Trans to 113 Com Dev Fd | - | - | - | 15,000 | - | 15,000 | na |
| Trans to 506 IT Capital | - | - | - | 6,700 | - | 6,700 | na |
| Reserves for Reimb to State | - | - | - | 17,300 | - | 17,300 | na |
| Reserves for Cash Flow | - | 135,900 | - | 124,500 | - | 124,500 | (8.4%) |
| Total Budget | 738,323 | 1,310,600 | 1,156,600 | 1,263,600 | - | 1,263,600 | (3.6%) |
| Total FTE | 6.00 | 6.00 | 6.00 | 6.00 | - | 6.00 | 0.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Impact Fee Administration (107)**

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Licenses & Permits | 412,082 | 210,000 | 215,700 | 210,000 | - | 210,000 | 0.0% |
| Charges For Services | 154,601 | 50,000 | 75,800 | 50,000 | - | 50,000 | 0.0% |
| Interest/Misc | 11,236 | 2,000 | 8,000 | 2,000 | - | 2,000 | 0.0% |
| Reimb From Other Depts | 93,070 | 50,000 | 50,000 | 50,000 | - | 50,000 | 0.0% |
| Trans fm 111 MSTD Gen Fd | 75,000 | 75,000 | 75,000 | 75,000 | - | 75,000 | 0.0% |
| Trans fm 408 Water / Sewer Fd | 218,500 | 218,500 | 218,500 | 218,500 | - | 218,500 | 0.0% |
| Carry Forward | 961,200 | 705,100 | 1,187,300 | 673,700 | - | 673,700 | (4.5%) |
| Less 5% Required By Law | - | - | - | (15,600) | - | (15,600) | na |
| Total Funding | 1,925,689 | 1,310,600 | 1,830,300 | 1,263,600 | - | 1,263,600 | (3.6%) |

Notes:

In order to efficiently account for and manage those sources and uses of funds associated with impact fee operations; this fund was created in FY 2010. The fund is supported by reimbursements from Impact Fee Trust Funds, Certificate of Public Facility Adequacy Fees (COA fees), a corporate support transfer from MSTD General Fund (111), and various administrative fees related to impact fees.

During FY 2015, the FTE count increased from five (5) to six (6) in conjunction with a Board approved comprehensive GMD personnel expansion (12 additional FTE's) to meet current service demands and provide expanded service offerings associated with land use digital plan submission, plan review and land development inspections.

Forecast FY 2017:

Lower forecast personnel costs are driven by a reduced need for job bank assistance while operating expenses are below budget reflecting reduced payments for outside consultant fees and interdepartmental payment for services.

Current FY 2018:

Personal Services increase slightly due to the employee compensation adjustment approved by the Board.

Operating expenses include the re-appropriation of professional services & legal fees for impact fee indexing and the next required update studies.

Reserves in this fund are primarily designed to insure sufficient cash flow to cover operations during the first quarter of the FY until operating and transfer revenue is received.

Revenues:

Budgeted Revenues are neutral from FY 2017. Administrative fees to fund Water/Sewer Impact Fee activities were re-characterized from a reimbursement to a transfer in FY 2015 and this practice continues into FY 2018. Actual fund balance increased by \$226,100 from year ending FY 2015 to 2016. While a fund balance increase is predictable given the level of permitting activity, continued increases will necessitate a review of other operating revenues like service charges, departmental reimbursements and the transfer from (111).

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Impact Fee Deferral Program (002)**

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|------------------------------------|----------------------|-------------------|---------------------|---------------------|
| Impact Fee Deferral Program | - | 9,000 | 9,000 | - |
| Current Level of Service Budget | - | 9,000 | 9,000 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Trans to 001 General Fund | 31,000 | 32,100 | 32,100 | 9,000 | - | 9,000 | (72.0%) |
| Total Budget | 31,000 | 32,100 | 32,100 | 9,000 | - | 9,000 | (72.0%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc | 4,904 | - | 1,500 | - | - | - | na |
| Deferred Impact Fees | 20,170 | - | 5,000 | - | - | - | na |
| Carry Forward | 40,600 | 32,100 | 34,600 | 9,000 | - | 9,000 | (72.0%) |
| Total Funding | 65,674 | 32,100 | 41,100 | 9,000 | - | 9,000 | (72.0%) |

Notes:

The Affordable Housing Impact Fee Deferrals for Water and Sewer Program was adopted by the Board on July 26, 2005 in Ordinance 2005-40. Once a homebuyer qualifies for the deferral, this program uses an alternate funding source to pay the water and sewer impact fees to ensure that the District's capital infrastructure will not be impacted by the deferral. For five years, the General Fund funded the program in an amount of the built-in 3% cap, not to exceed \$750,000 per year. The program was developed with the limitation that the aggregate amount of deferred fees per fiscal year would in all cases be limited to no more than 3% of the total impact fee collections of the previous fiscal year. After the fifth year, the lien repayments will be used to repay the General Fund.

Forecast FY 2017:

On September 30, 2016, the audited balance of outstanding Impact Fee Deferrals was \$1,593,706.

Current FY 2018:

The General Fund transfer reflects the anticipated fund balance at year ending September 30, 2017. No deferral income or interest income is budgeted. Instead, actual program revenue and corresponding expense is accounted for in the succeeding fiscal years forecast as fund balance.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Affordable Workforce Housing (105)**

Mission Statement

The mission of the Collier County Community and Human Services Division's grants and affordable housing programs is to meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. This fund was established by Resolution 2007-203 to accept voluntary donations to the County to further affordable workforce housing initiatives.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|-------------------------------------|----------------------|-------------------|---------------------|---------------------|
| Affordable Workforce Housing | - | 134,100 | 134,100 | - |
| Current Level of Service Budget | - | 134,100 | 134,100 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Remittances | - | 132,500 | - | 134,100 | - | 134,100 | 1.2% |
| Net Operating Budget | - | 132,500 | - | 134,100 | - | 134,100 | 1.2% |
| Total Budget | - | 132,500 | - | 134,100 | - | 134,100 | 1.2% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc | 1,376 | 500 | 600 | 600 | - | 600 | 20.0% |
| Carry Forward | 131,500 | 132,000 | 132,900 | 133,500 | - | 133,500 | 1.1% |
| Total Funding | 132,876 | 132,500 | 133,500 | 134,100 | - | 134,100 | 1.2% |

Notes:

A change to the Land Development Code was approved on September 25, 2012, which created a process to make minor text changes to PUDs, Development Agreements and Settlement Agreements to remove the Affordable Housing Contribution commitments. Subsequently, on March 12, 2013 (Item 16F4) the Board directed the County Manager, or his designee, to proceed with an outlined plan to refund previously paid Affordable Housing Contributions upon the approval of minor changes to PUDs to remove the Affordable Housing Contribution commitments, and approve any budget amendments that may be required to facilitate this action.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

Tourist Development Council (TDC) Division

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 978,638 | 1,050,000 | 1,051,200 | 1,289,900 | - | 1,289,900 | 22.8% |
| Operating Expense | 7,847,131 | 9,998,400 | 10,605,000 | 10,303,000 | - | 10,303,000 | 3.0% |
| Indirect Cost Reimburs | 116,800 | 165,500 | 165,500 | 179,000 | - | 179,000 | 8.2% |
| Capital Outlay | 3,423 | 10,000 | 766,600 | 9,000 | - | 9,000 | (10.0%) |
| Remittances | 19,453 | 425,000 | 400,000 | 625,000 | - | 625,000 | 47.1% |
| Net Operating Budget | 8,965,446 | 11,648,900 | 12,988,300 | 12,405,900 | - | 12,405,900 | 6.5% |
| Trans to Tax Collector | 214,457 | 217,500 | 217,500 | 199,600 | - | 199,600 | (8.2%) |
| Trans to 184 TDC Promo | - | 845,600 | 879,600 | 510,500 | - | 510,500 | (39.6%) |
| Trans to 194 TDC Prom | - | - | - | 1,850,900 | - | 1,850,900 | na |
| Trans to 196 TDC Eco Disaster | - | - | - | 834,500 | - | 834,500 | na |
| Trans to 506 IT Capital | - | - | - | 10,900 | - | 10,900 | na |
| Trans to 758 TDC Cap Proj Fd | - | - | 1,980,000 | 2,580,000 | - | 2,580,000 | na |
| Reserves for Contingencies | - | 98,000 | - | 145,300 | - | 145,300 | 48.3% |
| Restricted for Unfunded Requests | - | 8,946,600 | - | 1,517,600 | - | 1,517,600 | (83.0%) |
| Reserve for Disaster Stimulus | - | 500,000 | - | 1,500,000 | - | 1,500,000 | 200.0% |
| Advertising | - | - | - | - | - | - | - |
| Reserves for Attrition | - | (17,400) | - | (18,100) | - | (18,100) | 4.0% |
| Total Budget | 9,179,903 | 22,239,200 | 16,065,400 | 21,537,100 | - | 21,537,100 | (3.2%) |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| TDC Category B - Promotion Administration - Fund (194) | 1,319,252 | 1,568,700 | 1,569,200 | 1,796,900 | - | 1,796,900 | 14.5% |
| TDC Category B Promotion Reserve & Projects - Fund (196) | 100 | 300 | 98,500 | 300 | - | 300 | 0.0% |
| TDC Category B Tourism Promotion - Fund (184) | 7,625,941 | 9,653,100 | 10,918,800 | 9,983,000 | - | 9,983,000 | 3.4% |
| TDC Category C Non County Museum - Fund (193) | 20,153 | 426,800 | 401,800 | 625,700 | - | 625,700 | 46.6% |
| Total Net Budget | 8,965,446 | 11,648,900 | 12,988,300 | 12,405,900 | - | 12,405,900 | 6.5% |
| Total Transfers and Reserves | 214,457 | 10,590,300 | 3,077,100 | 9,131,200 | - | 9,131,200 | (13.8%) |
| Total Budget | 9,179,903 | 22,239,200 | 16,065,400 | 21,537,100 | - | 21,537,100 | (3.2%) |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Tourist Devel Tax | 10,722,840 | 10,832,700 | 10,507,700 | 9,932,800 | - | 9,932,800 | (8.3%) |
| Miscellaneous Revenues | 55,538 | - | 20,100 | - | - | - | na |
| Interest/Misc | 122,941 | 34,000 | 125,600 | 92,700 | - | 92,700 | 172.6% |
| Trans frm Tax Collector | 83,487 | - | - | - | - | - | na |
| Trans fm 184 TDC Promo | - | - | - | 2,685,400 | - | 2,685,400 | na |
| Trans fm 193 TDC Museum Fd | - | - | - | 500,000 | - | 500,000 | na |
| Trans fm 194 TDC Prom Fd | - | 833,600 | 867,600 | - | - | - | (100.0%) |
| Trans fm 196 TDC Dis | - | 12,000 | 12,000 | 10,500 | - | 10,500 | (12.5%) |
| Trans fm 198 Museum Fd | 140,700 | - | - | - | - | - | na |
| Carry Forward | 10,955,600 | 11,082,400 | 13,349,600 | 8,817,200 | - | 8,817,200 | (20.4%) |
| Less 5% Required By Law | - | (555,500) | - | (501,500) | - | (501,500) | (9.7%) |
| Total Funding | 22,081,105 | 22,239,200 | 24,882,600 | 21,537,100 | - | 21,537,100 | (3.2%) |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

Tourist Development Council (TDC) Division

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| TDC Category B - Promotion Administration - Fund (194) | 11.75 | 11.75 | 12.75 | 12.75 | - | 12.75 | 8.5% |
| Total FTE | 11.75 | 11.75 | 12.75 | 12.75 | - | 12.75 | 8.5% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

**Tourist Development Council (TDC) Division
TDC Category C Non County Museum - Fund (193)**

Mission Statement

To provide funding for Non-County Museums.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Grant Distributions to Non-County Museums | - | 625,000 | 625,000 | - |
| To allocate tourist tax revenues to Non-County Museums consistent with the Tourist Development Plan based on applications received. | | | | |
| Reserves, Transfers & Misc. Overhead | - | 2,028,900 | 2,028,900 | - |
| Current Level of Service Budget | | | | |
| | - | 2,653,900 | 2,653,900 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Indirect Cost Reimburs | 700 | 1,800 | 1,800 | 700 | - | 700 | (61.1%) |
| Remittances | 19,453 | 425,000 | 400,000 | 625,000 | - | 625,000 | 47.1% |
| Net Operating Budget | 20,153 | 426,800 | 401,800 | 625,700 | - | 625,700 | 46.6% |
| Trans to Tax Collector | 10,404 | 10,500 | 10,500 | 10,600 | - | 10,600 | 1.0% |
| Trans to 184 TDC Promo | - | - | - | 500,000 | - | 500,000 | na |
| Restricted for Unfunded Requests | - | 2,082,400 | - | 1,517,600 | - | 1,517,600 | (27.1%) |
| Total Budget | 30,557 | 2,519,700 | 412,300 | 2,653,900 | - | 2,653,900 | 5.3% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Tourist Devel Tax | 520,189 | 525,500 | 509,700 | 526,900 | - | 526,900 | 0.3% |
| Interest/Misc | 16,918 | 20,000 | 20,000 | 20,000 | - | 20,000 | 0.0% |
| Trans frm Tax Collector | 4,050 | - | - | - | - | - | na |
| Trans fm 198 Museum Fd | 140,700 | - | - | - | - | - | na |
| Carry Forward | 1,382,600 | 2,001,500 | 2,017,000 | 2,134,400 | - | 2,134,400 | 6.6% |
| Less 5% Required By Law | - | (27,300) | - | (27,400) | - | (27,400) | 0.4% |
| Total Funding | 2,064,458 | 2,519,700 | 2,546,700 | 2,653,900 | - | 2,653,900 | 5.3% |

Notes:

During FY 05, the administration of Museum Category "C" funding was amended to provide for direct deposit of TDC County Museum proceeds into Fund (198) in lieu of the previous method that deposited all Museum Category TDC proceeds into this fund, Fund (193), and transferred a portion out to County Museums Fund (198). On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. The increase is effective September 1, 2017. Non-County Owned Museum TDC revenues represent approximately 1.91% of the Tourist Tax revenue budget.

Forecast FY 2017:

The remittance forecast reflects staff's estimate of awards that will be granted in FY 17.

Current FY 2018:

Anticipated grant awards are \$625,000 and include Artis Naples, Naples Botanical Gardens, Golisano Children's Museum and Naples Zoo. A \$500,000 transfer to Tourism Promotion Fund (184) is provided to restore a portion of (184) Tourist Development Tax redirected from Fund (184) to beach renourishment.

Revenues:

Non-County Museum TDC revenue is budgeted at \$526,900. The accumulated balance carrying forward is \$2,134,400.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

**Tourist Development Council (TDC) Division
TDC Category B - Promotion Administration - Fund (194)**

Mission Statement

To promote year-round distinctive, world-class vacation and group meeting experiences, resulting in positive economic growth and stability for Collier County.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| TDC Management, Marketing & Promotion | 12.75 | 1,796,900 | 1,796,900 | - |
| To provide tourist development management over TDC marketing and promotional programs, sales, and public relations. | | | | |
| Reserves & Transfers | - | 55,900 | 55,900 | - |
| Current Level of Service Budget | 12.75 | 1,852,800 | 1,852,800 | - |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|--|---------------------------|---------------------------|-----------------------------|---------------------------|
| TDC Promotion Administration expenses less than or equal to 32% of Cat B Revenue | 14.30 | 15.22 | 15.70 | 17.54 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 978,638 | 1,050,000 | 1,051,200 | 1,289,900 | - | 1,289,900 | 22.8% |
| Operating Expense | 282,890 | 436,100 | 433,800 | 434,600 | - | 434,600 | (0.3%) |
| Indirect Cost Reimburs | 54,300 | 72,600 | 72,600 | 63,400 | - | 63,400 | (12.7%) |
| Capital Outlay | 3,423 | 10,000 | 11,600 | 9,000 | - | 9,000 | (10.0%) |
| Net Operating Budget | 1,319,252 | 1,568,700 | 1,569,200 | 1,796,900 | - | 1,796,900 | 14.5% |
| Trans to Tax Collector | 50,744 | 52,000 | 52,000 | - | - | - | (100.0%) |
| Trans to 184 TDC Promo | - | 833,600 | 867,600 | - | - | - | (100.0%) |
| Trans to 506 IT Capital | - | - | - | 10,900 | - | 10,900 | na |
| Reserves for Contingencies | - | - | - | 63,100 | - | 63,100 | na |
| Reserves for Attrition | - | (17,400) | - | (18,100) | - | (18,100) | 4.0% |
| Total Budget | 1,369,995 | 2,436,900 | 2,488,800 | 1,852,800 | - | 1,852,800 | (24.0%) |
| Total FTE | 11.75 | 11.75 | 12.75 | 12.75 | - | 12.75 | 8.5% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Tourist Devel Tax | 2,537,177 | 2,563,200 | 2,486,300 | - | - | - | (100.0%) |
| Miscellaneous Revenues | 194 | - | - | - | - | - | na |
| Interest/Misc | 10,927 | 2,000 | 9,600 | 2,000 | - | 2,000 | 0.0% |
| Trans frm Tax Collector | 19,754 | - | - | - | - | - | na |
| Trans fm 184 TDC Promo | - | - | - | 1,850,900 | - | 1,850,900 | na |
| Carry Forward | (8,300) | - | (7,100) | - | - | - | na |
| Less 5% Required By Law | - | (128,300) | - | (100) | - | (100) | (99.9%) |
| Total Funding | 2,559,753 | 2,436,900 | 2,488,800 | 1,852,800 | - | 1,852,800 | (24.0%) |

Notes:

The Board of County Commissioners authorized collection of an additional one (1) percent Tourist Development Tax (TDT) - fourth percent - on July 26, 2005. Proceeds from this fourth penny are devoted exclusively to tourism marketing and promotion. Pursuant to terms contained within ordinance 2005-43, collections began on October 1, 2005. This ordinance provided that the existing 23.236% of the first two (2) percent collected will be allocated to Fund (194) providing for TDC administrative and overhead expenses;

Office of the County Manager

Tourist Development Council (TDC) Division

TDC Category B - Promotion Administration - Fund (194)

replenishing the Disaster Recovery Fund (196); and providing supplemental dollars to Beach Renourishment/Pass Maintenance (Fund 195) and Beach Park Facility (Fund 183) initiatives. With passage of Ordinance 2011-02 on January 25, 2011, the distribution requirements changed with all year ending proceeds within Fund 194 swept to Disaster Recovery Fund (196) in an amount sufficient to achieve a \$1,000,000 cash balance. Thereafter, Marketing and Promotion Fund (184) will receive all remaining swept dollars.

On April 23, 2013 the Board authorized amendments to the Ordinance that increased the overall distribution of Tourist Development Taxes (TDT) to Category B from 36.7% to 46.7% of total TDT collections, decreased County Museum operations distribution from 11% to 9.6%, decreased Category A (Beach Park Facilities portion only) from 50% to 41.2% of total collections and reduced the required Disaster Recovery fund balance from \$1,000,000 to \$500,000. The change to Disaster Recovery administration also included making the General Fund responsible for maintaining the required fund balance. These changes were reflected in the various TDC funded FY 14 budgets.

On February 26, 2013, the Board authorized the addition of three positions in the areas of direct sales, sports marketing, and digital and social media marketing bringing the authorized number of positions to ten. In the FY 16 budget, the Board authorized the addition of an Event Sales and Marketing position and a fiscal position bringing the authorized position count to 11.75. In FY 17, the Board authorized the addition of a Deputy Director of Tourism and Sports Marketing bringing the authorized position count to 12.75.

The Board of County Commissioners authorized collection of an additional one (1) percent tourist tax - fifth percent - on July 11, 2017. The increase will go into effect on September 1, 2017. Also authorized were amendments to the Ordinance that made the overall distribution of Tourist Taxes to Tourism Promotion 33.57%, capped County Museum distribution at \$2,000,000, added a 14.28% distribution for an Amateur Sports Complex and increased Beach Renourishment to 39.98% of total collections. The percentage of overall TDT collections distribution to Beach Park Facilities Fund (183) became 3.58%. And the distribution to non-County Museum Fund (193) became 1.91%. These changes are reflected in the various TDT funded FY 18 budgets.

Forecast FY 2017:

Forecast personal services, operating expenses and capital expenditures are in line with budget.

At the end of the year, funds remaining in Fund (194) are transferred to Tourism Promotion Fund (184). Based on the FY 17 forecast, the transfer to Fund (184) is expected to be \$867,600.

Tourist Development Tax revenue distributed to Fund (194) is forecast to be \$2,486,300.

Current FY 2018:

The personal service budget includes salary and related costs for the Deputy Director of Tourism and Sports Marketing position added mid year in FY 17 as well as \$50,000 for Sports Tourism Event staffing. \$9,000 is included in the Capital Outlay budget for replacing computers and video equipment.

Total budgeted tourism promotion administrative costs, net of non-applicable transfers, totals \$1,807,800. Pursuant to Ordinance 2005-43 as amended, tourism promotion administrative costs shall not exceed 32% of the total amount collected each fiscal year from Category "B" uses and shall be financed solely out of Fund (194). FY 18 budgeted tourism promotion administration costs represent 19.47% of budgeted Category "B" collections (\$9,281,000).

Revenues:

The entire TDT distribution to Tourism Promotion is made to Tourism Promotion Fund (184) from which a transfer to support Fund (194) is made. The amount of the transfer is \$1,850,900.

The FY 18 distribution of Tourist Development Tax is as follows:

Beach Park Facilities Fund 183 - \$990,100

Tourism Promotion Fund 184 - \$9,405,900

TDC Museums Fund 193 - \$526,900

Beach Renourishment Fund 195 - \$10,777,100

County Museums Fund 198 - \$2,000,000

TDC Capital Projects Fund 758 - \$3,950,000

Combined FY 18 Tourist Development Tax collection budget for all TDC categories is \$27,650,000.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

**Tourist Development Council (TDC) Division
TDC Category B Promotion Reserve & Projects - Fund (196)**

Mission Statement

To provide funding for emergency promotional campaigns or other efforts designed to assist economic recovery of the tourism industry in the event of natural or economic disaster.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Post Disaster Stimulus Reserves & Transfers | - | 1,510,800 | 1,510,800 | - |
| Funds maintained in reserve for stimulus advertising to be used in wake of a disaster. | | | | |
| Current Level of Service Budget | - | 1,510,800 | 1,510,800 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | - | - | 98,200 | - | - | - | na |
| Indirect Cost Reimburs | 100 | 300 | 300 | 300 | - | 300 | 0.0% |
| Net Operating Budget | 100 | 300 | 98,500 | 300 | - | 300 | 0.0% |
| Trans to 184 TDC Promo | - | 12,000 | 12,000 | 10,500 | - | 10,500 | (12.5%) |
| Restricted for Unfunded Requests | - | 263,900 | - | - | - | - | (100.0%) |
| Reserve for Disaster Stimulus Advertising | - | 500,000 | - | 1,500,000 | - | 1,500,000 | 200.0% |
| Total Budget | 100 | 776,200 | 110,500 | 1,510,800 | - | 1,510,800 | 94.6% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc | 16,185 | 12,000 | 12,000 | 10,500 | - | 10,500 | (12.5%) |
| Trans fm 184 TDC Promo | - | - | - | 834,500 | - | 834,500 | na |
| Carry Forward | 765,000 | 764,900 | 764,900 | 666,400 | - | 666,400 | (12.9%) |
| Less 5% Required By Law | - | (700) | - | (600) | - | (600) | (14.3%) |
| Total Funding | 781,185 | 776,200 | 776,900 | 1,510,800 | - | 1,510,800 | 94.6% |

Notes:

Reserves within this fund are available to provide funding for emergency promotional campaigns or other efforts to promptly respond to any disaster - natural or economic - which adversely impact tourism in Collier County. Pursuant to Ordinance 2005-43, Tourism Disaster Recovery Fund (196) received \$500,000 per year as a transfer from Tourism Administration and Overhead Fund (194) beginning in FY 06 and this transfer amount (or some lesser amount) continued for three (3) years until reserves in Fund (196) reached \$1,500,000. Reserves reached \$1,500,000 at fiscal year ending 2008. With passage of Ordinance 2011-02, the required fund balance ceiling within the disaster recovery fund was dropped to \$1,000,000. Consistent with Ordinance changes approved on April 23, 2013, the required balance in the Disaster Recovery Fund (196) was reduced to \$500,000 with the County General Fund (001) becoming responsible for maintaining the balance in the future.

Expenditure History: In March 2005, the Board of County Commissioners approved - based on an emergency designation - the expenditure of up to an additional \$500,000 for use in promoting Collier County as a tourist destination in the wake of four (4) hurricanes during 2004. Similarly, the BCC during FY 09 approved an emergency advertising stimulus package responding to the economic recession and its negative effects upon tourism travel and leisure spending. The use of emergency advertising dollars totaling \$1,066,000 continued in FY 10 under Board authorization recognizing the global economic slowdown. In FY 11, \$500,000 of emergency reserves was once again dedicated to marketing the destination in anticipation of building tourism visitation in the wake of a stagnate economy. These funds were designated to promote the Group Meeting Market. In September of 2016, the Board authorized use of approximately \$98,000 to be used for design and permitting of the East Naples Pickleball Court Shade Structure and an Amateur Sports Tourism Complex feasibility study.

Forecast FY 2017:

Forecast expenditures includes \$48,000 for Sports Tourism Venue feasibility study as well as \$50,000 for the East Naples Picklball

Office of the County Manager

**Tourist Development Council (TDC) Division
TDC Category B Promotion Reserve & Projects - Fund (196)**

Court Shade structure design.

Current FY 2018:

A reserve for disaster stimulus advertising is provided at \$1,500,000 with additional funding provided from Tourism Promotion Fund (184).

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

**Tourist Development Council (TDC) Division
TDC Category B Tourism Promotion - Fund (184)**

Mission Statement

To promote year-round distinctive, world-class vacation and group meeting experiences, resulting in positive economic growth and stability for Collier County.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Contracted Private Sector Marketing Services | - | 2,356,200 | 2,356,200 | - |
| Sports Event Venue Support & Projects | - | 2,030,000 | 2,030,000 | - |
| Provide funding for costs associated with sports tourism events as well as related capital improvements that promote tourism. | | | | |
| Tourism Promotion Capital Outlay | - | 600,000 | 600,000 | - |
| Depot Baggage Car Conversion - Visitor Center | | | | |
| Direct Sales (Show Registration & Travel) | - | 595,500 | 595,500 | - |
| Group Meeting Support | - | 466,000 | 466,000 | - |
| Destination Marketing, Promotion & Sponsorships | - | 6,367,500 | 6,367,500 | - |
| Insurance & Indirect Costs | - | 147,800 | 147,800 | - |
| Reserves & Transfers | - | 2,956,600 | 2,956,600 | - |
| Current Level of Service Budget | - | 15,519,600 | 15,519,600 | - |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|---|---------------------------|---------------------------|-----------------------------|---------------------------|
| Economic Impact - Spending by Visitors (% Increase) | 2 | 3 | 3 | 3 |
| Hotel Room Nights | 2,386,800 | 2,409,000 | 2,337,000 | 2,360,000 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | 7,564,241 | 9,562,300 | 10,073,000 | 9,868,400 | - | 9,868,400 | 3.2% |
| Indirect Cost Reimburs | 61,700 | 90,800 | 90,800 | 114,600 | - | 114,600 | 26.2% |
| Capital Outlay | - | - | 755,000 | - | - | - | na |
| Net Operating Budget | 7,625,941 | 9,653,100 | 10,918,800 | 9,983,000 | - | 9,983,000 | 3.4% |
| Trans to Tax Collector | 153,309 | 155,000 | 155,000 | 189,000 | - | 189,000 | 21.9% |
| Trans to 194 TDC Prom | - | - | - | 1,850,900 | - | 1,850,900 | na |
| Trans to 196 TDC Eco Disaster | - | - | - | 834,500 | - | 834,500 | na |
| Trans to 758 TDC Cap Proj Fd | - | - | 1,980,000 | 2,580,000 | - | 2,580,000 | na |
| Reserves for Contingencies | - | 98,000 | - | 82,200 | - | 82,200 | (16.1%) |
| Restricted for Unfunded Requests | - | 6,600,300 | - | - | - | - | (100.0%) |
| Total Budget | 7,779,251 | 16,506,400 | 13,053,800 | 15,519,600 | - | 15,519,600 | (6.0%) |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

**Tourist Development Council (TDC) Division
TDC Category B Tourism Promotion - Fund (184)**

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Tourist Devel Tax | 7,665,473 | 7,744,000 | 7,511,700 | 9,405,900 | - | 9,405,900 | 21.5% |
| Miscellaneous Revenues | 55,345 | - | 20,100 | - | - | - | na |
| Interest/Misc | 78,910 | - | 84,000 | 60,200 | - | 60,200 | na |
| Trans frm Tax Collector | 59,683 | - | - | - | - | - | na |
| Trans fm 193 TDC Museum Fd | - | - | - | 500,000 | - | 500,000 | na |
| Trans fm 194 TDC Prom Fd | - | 833,600 | 867,600 | - | - | - | (100.0%) |
| Trans fm 196 TDC Dis | - | 12,000 | 12,000 | 10,500 | - | 10,500 | (12.5%) |
| Carry Forward | 8,816,300 | 8,316,000 | 10,574,800 | 6,016,400 | - | 6,016,400 | (27.7%) |
| Less 5% Required By Law | - | (399,200) | - | (473,400) | - | (473,400) | 18.6% |
| Total Funding | 16,675,710 | 16,506,400 | 19,070,200 | 15,519,600 | - | 15,519,600 | (6.0%) |

Notes:

The Board of County Commissioners authorized collection of an additional one percent tourist tax - fourth penny - on July 26, 2005. Proceeds from this fourth penny are devoted exclusively to marketing and promotion. Pursuant to terms contained within Ordinance 2005-43, collections began on October 1, 2005. Further regulation on the distribution of swept proceeds from Administrative and Overhead Fund (194) into TDC Tourism Promotion Fund (184) is contained within Ordinance 2011-02.

On April 23, 2013, the Board authorized amendments to the Ordinance that, among other things, increased the overall distribution of tourist taxes to Promotion Category B from 36.7% to 46.7%. This change went into effect in June 2013.

On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. The increase is effective September 1, 2017. Also authorized were amendments to the Ordinance that made the overall distribution of Tourist Taxes to Tourism Promotion 33.57%, capped County Museum distribution at \$2,000,000, added a 14.28% distribution for an Amateur Sports Complex and increased Beach Renourishment to 39.98% of total collections. The percentage of overall TDT collections distribution to Beach Park Facilities Fund (183) became 3.58%. And the distribution to non-County Museum Fund (193) became 1.91%. These changes are reflected in the various TDT funded FY 18 budgets.

Forecast FY 2017:

Noteworthy operating expenses include paid advertising, professional advertising, promotion fees and other contract support services and marketing/promotion related travel. The anticipated sweep of residual fund balance from the TDC Administrative and Overhead Fund (194) is modestly above budget. A transfer to TDC Capital Fund (758) for \$1,980,000 is provided for artificial turf conversion of two general purpose playing fields at the North County Regional Park.

Current FY 2018:

The advertising and marketing plan will be maintained at the level established in FY 17.

Destination advertising, digital media, production, and service fees total \$5,500,000; contracted services for website, fulfillment, research and search engine optimization total \$2,346,700.

Four Category "B" marketing grants totaling \$125,000 to Naples, Marco Region of Antique Auto Clubs of America; Artis-Naples for the Naples International Film Festival; Kiwanis Club of Pelican Bay for their Bacon Fest; Hodges University for their 2018 Identity Fraud Conference.

Group Meeting support is budgeted at \$150,000 for FY 18 and a contingency budget of \$150,000 for future requests because group meetings are bid on and booked several years out.

The Tourism Division Sports Marketing function provides financial assistance to the Parks & Recreation Division to support the incremental costs associated with sports tournaments and training events that promote tourism to Collier County. The amount of funding is \$50,000.

Transfers to TDC Capital Fund (758) totals \$2,580,000 and includes \$1,980,000 for artificial turf conversion of two general purpose playing fields at the North County Regional Park and \$600,000 to convert the baggage car at the Naples Depot Museum into a visitor center.

Office of the County Manager

**Tourist Development Council (TDC) Division
TDC Category B Tourism Promotion - Fund (184)**

Revenues:

The Tourist Tax revenue budget of \$9,405,900 to support both Fund (184) and (194) is established approximately \$901,000 lower than under the previous allocation.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

Pelican Bay Services Division

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 1,436,806 | 1,474,700 | 1,462,000 | 1,510,500 | - | 1,510,500 | 2.4% |
| Operating Expense | 1,753,271 | 2,369,100 | 2,316,600 | 2,972,200 | - | 2,972,200 | 25.5% |
| Indirect Cost Reimburs | 69,700 | 112,700 | 112,700 | 130,200 | - | 130,200 | 15.5% |
| Capital Outlay | 212,096 | 109,000 | 107,000 | 204,000 | - | 204,000 | 87.2% |
| Net Operating Budget | 3,471,874 | 4,065,500 | 3,998,300 | 4,816,900 | - | 4,816,900 | 18.5% |
| Trans to Property Appraiser | 46,114 | 67,500 | 66,400 | 80,500 | - | 80,500 | 19.3% |
| Trans to Tax Collector | 73,972 | 112,800 | 104,300 | 141,100 | - | 141,100 | 25.1% |
| Trans to 408 Water/Sewer Fd | 14,200 | 13,600 | 13,600 | 13,600 | - | 13,600 | 0.0% |
| Trans to 506 IT Capital | - | - | - | 5,500 | - | 5,500 | na |
| Reserves for Contingencies | - | 32,700 | - | 18,200 | - | 18,200 | (44.3%) |
| Reserves for Capital | - | 1,353,100 | - | 1,148,600 | - | 1,148,600 | (15.1%) |
| Reserves for Cash Flow | - | 524,700 | - | 612,800 | - | 612,800 | 16.8% |
| Reserves for Attrition | - | (20,800) | - | (27,200) | - | (27,200) | 30.8% |
| Total Budget | 3,606,160 | 6,149,100 | 4,182,600 | 6,810,000 | - | 6,810,000 | 10.7% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Pelican Bay – Clam Pass Ecosystem Enhancement (111) | 100,528 | 150,000 | 150,000 | 150,000 | - | 150,000 | 0.0% |
| Pelican Bay Community Beautification (109) | 2,271,323 | 2,638,200 | 2,505,300 | 3,160,200 | - | 3,160,200 | 19.8% |
| Pelican Bay Street Lighting (778) | 361,556 | 348,800 | 444,700 | 537,800 | - | 537,800 | 54.2% |
| Pelican Bay Water Management (109) | 738,466 | 928,500 | 898,300 | 968,900 | - | 968,900 | 4.4% |
| Total Net Budget | 3,471,874 | 4,065,500 | 3,998,300 | 4,816,900 | - | 4,816,900 | 18.5% |
| Total Transfers and Reserves | 134,286 | 2,083,600 | 184,300 | 1,993,100 | - | 1,993,100 | (4.3%) |
| Total Budget | 3,606,160 | 6,149,100 | 4,182,600 | 6,810,000 | - | 6,810,000 | 10.7% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes | 476,888 | 535,300 | 508,500 | 564,400 | - | 564,400 | 5.4% |
| Special Assessments | 3,219,736 | 3,950,200 | 3,750,000 | 4,067,300 | - | 4,067,300 | 3.0% |
| Charges For Services | - | 1,500 | - | - | - | - | (100.0%) |
| Miscellaneous Revenues | 27,768 | - | - | - | - | - | na |
| Interest/Misc | 30,454 | 8,800 | 17,500 | 9,000 | - | 9,000 | 2.3% |
| Trans frm Property Appraiser | 472 | - | - | - | - | - | na |
| Trans frm Tax Collector | 28,792 | - | - | - | - | - | na |
| Net Cost MSTU General Fund | 100,528 | 150,000 | 150,000 | 150,000 | - | 150,000 | 0.0% |
| Carry Forward | 1,729,500 | 1,728,100 | 2,008,000 | 2,251,400 | - | 2,251,400 | 30.3% |
| Less 5% Required By Law | - | (224,800) | - | (232,100) | - | (232,100) | 3.2% |
| Total Funding | 5,614,137 | 6,149,100 | 6,434,000 | 6,810,000 | - | 6,810,000 | 10.7% |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Pelican Bay Water Management (109) | 2.52 | 2.52 | 2.52 | 2.52 | - | 2.52 | 0.0% |
| Pelican Bay Community Beautification (109) | 15.75 | 15.75 | 15.75 | 15.75 | - | 15.75 | 0.0% |
| Pelican Bay Street Lighting (778) | 1.73 | 1.73 | 1.73 | 1.73 | - | 1.73 | 0.0% |
| Total FTE | 20.00 | 20.00 | 20.00 | 20.00 | - | 20.00 | 0.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Water Management (109)**

Mission Statement

To provide for the efficient and timely delivery of Water Management services to the Pelican Bay Community through necessary maintenance of the community's storm water system to assure its efficient operation in the transporting and treatment of the storm water. In addition, the Division strives to maintain the highest aesthetic appearance while maintaining the delicate balance of the ecosystem.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Water Management Program | 2.52 | 968,900 | 1,010,800 | -41,900 |
| Includes the routine maintenance of the Pelican Bay Water Management System of approximately 3.5 miles of berm separating the developed property from the Clam Pass System. The system functions as a storm water treatment facility by removing nutrients and pollutants, thus improving the quality of storm water before it is discharged into Clam Bay. | | | | |
| Current Level of Service Budget | 2.52 | 968,900 | 1,010,800 | -41,900 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|---|-------------------|-------------------|---------------------|-------------------|
| Aquatic plants planted | 10,000 | 10,000 | 10,000 | 10,000 |
| Forty-three lakes maintained/treated - times per year | 52 | 52 | 52 | 52 |
| Water quality testing - number of parameters | 2,376 | 2,376 | 52 | 52 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 215,336 | 220,500 | 217,300 | 226,200 | - | 226,200 | 2.6% |
| Operating Expense | 405,247 | 585,100 | 558,100 | 622,500 | - | 622,500 | 6.4% |
| Indirect Cost Reimburs | 66,500 | 104,900 | 104,900 | 119,200 | - | 119,200 | 13.6% |
| Capital Outlay | 51,383 | 18,000 | 18,000 | 1,000 | - | 1,000 | (94.4%) |
| Net Operating Budget | 738,466 | 928,500 | 898,300 | 968,900 | - | 968,900 | 4.4% |
| Total Budget | 738,466 | 928,500 | 898,300 | 968,900 | - | 968,900 | 4.4% |
| Total FTE | 2.52 | 2.52 | 2.52 | 2.52 | - | 2.52 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Special Assessments | 849,186 | 1,009,100 | 950,000 | 1,010,800 | - | 1,010,800 | 0.2% |
| Charges For Services | - | 1,500 | - | - | - | - | (100.0%) |
| Miscellaneous Revenues | 15,204 | - | - | - | - | - | na |
| Total Funding | 864,390 | 1,010,600 | 950,000 | 1,010,800 | - | 1,010,800 | 0.0% |

Forecast FY 2017:

Water quality management personal service and operating expenses are forecast under the adopted budget. Budgeted emergency maintenance and repair appropriations were not necessary in FY 2017. Operating expenses include typical contractual services like extra deputy patrols during peak season and continuation of a major tree trimming initiative in this section designed to remove exotics from the water management system as well as maintenance spraying. Associated with this effort was a substantial investment in temporary labor. This section also budgets for various flood control initiatives like swale and berm maintenance and planting desirable aquatic plants. Operating expenses associated with these initiatives will continue in FY 2018.

This division is not part of the motor pool capital program and equipment is budgeted on a cash and carry basis based upon fleet management recommendations.

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Water Management (109)**

Current FY 2018:

Personal services show a neutral FTE count and dollars for a general wage adjustment. Operating expenses are increasing reflecting a continued and enhanced effort to maintain the water management system through tree trimming and flood control measures utilizing contractual engineering services, other contractual services and temporary labor.

Revenues:

Special assessment revenue funding water management activities increased \$.22 to \$132.73 per equivalent residential unit (ERU) which will raise \$1,010,800. The District has a total of 7,615.29 ERU's.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Community Beautification (109)**

Mission Statement

To provide for the efficient and timely delivery of Water Management services to the Pelican Bay Community by providing for the necessary maintenance of the community's storm water system to assure its efficient operation in the transporting and treatment of the storm water. In addition, the Division strives to maintain the highest aesthetic appearance while maintaining the delicate balance of the ecosystem.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Water Management Program | - | 1,200 | - | 1,200 |
| Includes the routine maintenance of the Pelican Bay Water Management System of approximately 3.5 miles of berm separating the developed property from the Clam Pass System. The system functions as a storm water treatment facility by removing nutrients and pollutants, thus improving the quality of storm water before it is discharged into Clam Bay. | | | | |
| Beautification Program | 15.75 | 3,159,000 | 3,056,500 | 102,500 |
| Includes the routine maintenance of 2,873,750 square feet of right-of-way and community parks - including pruning, cutting, pesticide and fertilizer programs. Also annuals are changed two times per year and mulch is applied to 661,750 square feet of plant beds three times per year. Also included in this program is street sweeping, street trash pick-up and maintenance for traffic and entrance signs. | | | | |
| Current Level of Service Budget | 15.75 | 3,160,200 | 3,056,500 | 103,700 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|---|---------------------------|---------------------------|-----------------------------|---------------------------|
| Chemical weed control - times per year | 24 | 24 | 24 | 24 |
| Fertilizer applied - times per year | 2 | 2 | 2 | 2 |
| Flower plantings - times per year | 2 | 2 | 2 | 2 |
| Irrigation systems checked - times per year | 12 | 24 | 12 | 12 |
| Mulch application - times per year | 2 | 2 | 2 | 2 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 1,099,669 | 1,109,100 | 1,094,800 | 1,135,200 | - | 1,135,200 | 2.4% |
| Operating Expense | 1,010,941 | 1,439,100 | 1,321,500 | 1,822,000 | - | 1,822,000 | 26.6% |
| Capital Outlay | 160,713 | 90,000 | 89,000 | 203,000 | - | 203,000 | 125.6% |
| Net Operating Budget | 2,271,323 | 2,638,200 | 2,505,300 | 3,160,200 | - | 3,160,200 | 19.8% |
| Total Budget | 2,271,323 | 2,638,200 | 2,505,300 | 3,160,200 | - | 3,160,200 | 19.8% |
| Total FTE | 15.75 | 15.75 | 15.75 | 15.75 | - | 15.75 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Special Assessments | 2,370,550 | 2,941,100 | 2,800,000 | 3,056,500 | - | 3,056,500 | 3.9% |
| Miscellaneous Revenues | 6,226 | - | - | - | - | - | na |
| Total Funding | 2,376,776 | 2,941,100 | 2,800,000 | 3,056,500 | - | 3,056,500 | 3.9% |

Forecast FY 2017:

Personal services and operating expense are projected slightly under budget. Typical operating expenses include contractual landscape architectural services, and added deputy patrols during peak season. Targeted tree trimming and landscape maintenance

Office of the County Manager

Pelican Bay Services Division Pelican Bay Community Beautification (109)

over the past two fiscal years, which focused on entrances to the community and intersection rights of way will continue in FY 2018 through a substantial investment in temporary labor.

Current FY 2018:

Personnel costs include a neutral FTE count and application of a general wage adjustment. Continuation of the tree trimming and landscape maintenance initiatives are budgeted for FY 2018 and additional expenses are programmed in the areas of employee training and education; temporary labor; tree trimming; chemicals and landscape materials. Investment in employee training and education includes CAD licenses and chemical spraying licenses. Mulch and pine straw will be spread twice annually and replacement sod allocations will be increased. Funding for the decorative post and sign replacement program started in FY 2017 continues in FY 2018.

This division does not participate in the motor pool capital recovery program and instead budgets vehicle and equipment replacement as well as new equipment on a cash and carry basis. For FY 2018, a series of replacement utility vehicles and other field equipment at the recommendation of fleet management is budgeted.

Revenues:

Special assessment revenue funding community beautification increased \$15.14 to \$401.36 per equivalent residential unit (ERU). The District has a total of 7,615.29 ERU's.

Overall, special assessment revenue budgeted within this fund has increased \$15.36 per equivalent residential unit to \$534.09. An increase in actual cash and cash equivalent balance (carry-forward) totaling \$150,000 occurred between year ending FY 2015 (9/30/15) and year ending FY 2016 (9/30/16). Beginning FY 2017 (10/1/16), the funds cash and cash equivalent position totaled \$871,700. This increase was anticipated and allows for stable cash flow reserves and supports funding of targeted and concentrated effort on tree trimming, swale and berm maintenance and enhanced water quality management. Available fund reserves decreased in FY 2018 by \$32,400 to \$618,200. The cash flow reserve to insure sufficient fund balance exists to cover operations prior to the receipt of assessment revenue remains stable at \$420,000. Available reserves in this fund by policy range between 15% and 30% of regular operating expense. FY 2018 reserves are at the floor or 15.0% of operating expenses upon recommendation of the advisory board.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

**Pelican Bay Services Division
Reserves & Transfers (109)**

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---------------------------------|----------------------|-------------------|---------------------|---------------------|
| Reserve & Transfers | - | 804,300 | 866,100 | -61,800 |
| Current Level of Service Budget | - | 804,300 | 866,100 | -61,800 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Trans to Property Appraiser | 46,114 | 60,000 | 58,900 | 69,800 | - | 69,800 | 16.3% |
| Trans to Tax Collector | 64,392 | 98,800 | 92,300 | 124,400 | - | 124,400 | 25.9% |
| Trans to 408 Water/Sewer Fd | 14,200 | 13,600 | 13,600 | 13,600 | - | 13,600 | 0.0% |
| Trans to 506 IT Capital | - | - | - | 5,500 | - | 5,500 | na |
| Reserves for Contingencies | - | 32,700 | - | 18,200 | - | 18,200 | (44.3%) |
| Reserves for Capital | - | 217,900 | - | 180,000 | - | 180,000 | (17.4%) |
| Reserves for Cash Flow | - | 400,000 | - | 420,000 | - | 420,000 | 5.0% |
| Reserves for Attrition | - | (20,800) | - | (27,200) | - | (27,200) | 30.8% |
| Total Budget | 124,706 | 802,200 | 164,800 | 804,300 | - | 804,300 | 0.3% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc | 17,841 | 6,300 | 10,000 | 6,500 | - | 6,500 | 3.2% |
| Trans frm Property Appraiser | 472 | - | - | - | - | - | na |
| Trans frm Tax Collector | 25,063 | - | - | - | - | - | na |
| Carry Forward | 721,700 | 608,800 | 871,700 | 1,063,300 | - | 1,063,300 | 74.7% |
| Less 5% Required By Law | - | (197,900) | - | (203,700) | - | (203,700) | 2.9% |
| Total Funding | 765,076 | 417,200 | 881,700 | 866,100 | - | 866,100 | 107.6% |

Current FY 2018:

Available fund reserves decreased in FY 2018 by \$32,400. Within the available reserve categories, the cash flow reserve increased by \$20,000 to \$420,000 while the capital reserve and contingency reserve decreased by \$37,900 and \$14,500 respectively. Reserves in this fund by policy range between 15% and 30% of regular operating expense. FY 2018 reserves are 15.0% of regular operating expenses which represents the advisory board's recommendation.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Street Lighting (778)**

Mission Statement

To maintain the Pelican Bay Street Lighting system as a well-balanced functional system that provides a consistently lighted roadway appearance within the community.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Street Lighting Program | 1.73 | 537,800 | 537,800 | - |
| Includes the routine maintenance of the Pelican Bay roadway street lighting system including all up-lighting at the Pelican Bay entrances and bike path lighting. Street Lights consist of concrete poles and metal Halide lamps. | | | | |
| Reserves/Transfers | - | 1,188,800 | 1,188,800 | - |
| Current Level of Service Budget | 1.73 | 1,726,600 | 1,726,600 | - |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|--------------------------------------|---------------------------|---------------------------|-----------------------------|---------------------------|
| % of Lights repaired within 24 hours | 100 | 100 | 100 | 100 |
| Light posts inspected | 24 | 24 | 24 | 24 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 121,802 | 145,100 | 149,900 | 149,100 | - | 149,100 | 2.8% |
| Operating Expense | 236,555 | 194,900 | 287,000 | 377,700 | - | 377,700 | 93.8% |
| Indirect Cost Reimburs | 3,200 | 7,800 | 7,800 | 11,000 | - | 11,000 | 41.0% |
| Capital Outlay | - | 1,000 | - | - | - | - | (100.0%) |
| Net Operating Budget | 361,556 | 348,800 | 444,700 | 537,800 | - | 537,800 | 54.2% |
| Trans to Property Appraiser | - | 7,500 | 7,500 | 10,700 | - | 10,700 | 42.7% |
| Trans to Tax Collector | 9,580 | 14,000 | 12,000 | 16,700 | - | 16,700 | 19.3% |
| Reserves for Capital | - | 1,135,200 | - | 968,600 | - | 968,600 | (14.7%) |
| Reserves for Cash Flow | - | 124,700 | - | 192,800 | - | 192,800 | 54.6% |
| Total Budget | 371,137 | 1,630,200 | 464,200 | 1,726,600 | - | 1,726,600 | 5.9% |
| Total FTE | 1.73 | 1.73 | 1.73 | 1.73 | - | 1.73 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes | 476,888 | 535,300 | 508,500 | 564,400 | - | 564,400 | 5.4% |
| Miscellaneous Revenues | 6,338 | - | - | - | - | - | na |
| Interest/Misc | 12,613 | 2,500 | 7,500 | 2,500 | - | 2,500 | 0.0% |
| Trans frm Tax Collector | 3,729 | - | - | - | - | - | na |
| Carry Forward | 1,007,800 | 1,119,300 | 1,136,300 | 1,188,100 | - | 1,188,100 | 6.1% |
| Less 5% Required By Law | - | (26,900) | - | (28,400) | - | (28,400) | 5.6% |
| Total Funding | 1,507,368 | 1,630,200 | 1,652,300 | 1,726,600 | - | 1,726,600 | 5.9% |

Forecast FY 2017:

As the fiscal year progresses, a modest budget amendment under \$5,000 may be required to increase personal service appropriations in line with forecast. This BA may be necessary to cover payroll accruals and increases in overtime. Operating expenses are forecast to exceed budget due primarily to a roll of certain electrical contract expenses from FY 2016.

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Street Lighting (778)**

Current FY 2018:

Personal Services increased modestly to fund the planned employee compensation adjustment. The net operating budget for FY 2018 represents an increase over the adopted FY 2017 budget with major expenses associated with maintaining the lighting system, including electrical contractor expense. FY 2018 includes reserves for future construction and improvement of the street lighting system as identified in the Pelican Bay Community Improvement Plan.

Revenues:

This fund had a millage rate of .0857 in FY 2017 and the rate remains unchanged for FY 2018 in accordance with the advisory committees recommendation. Certified taxable value for this district totals \$6,598,888,180 which represents a 5.6% increase over last year. Property taxes total \$565,500. The District's actual cash and cash equivalents (carry-forward) year over year increased \$128,500 to \$1,136,300.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay – Clam Pass Ecosystem Enhancement (111)**

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Clam Pass Ecosystem Enhancement | - | 150,000 | - | 150,000 |
| Current Level of Service Budget | - | 150,000 | - | 150,000 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 100,528 | 150,000 | 150,000 | 150,000 | - | 150,000 | 0.0% |
| Capital Outlay | - | - | - | - | - | - | na |
| Net Operating Budget | 100,528 | 150,000 | 150,000 | 150,000 | - | 150,000 | 0.0% |
| Total Budget | 100,528 | 150,000 | 150,000 | 150,000 | - | 150,000 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Net Cost MSTU General Fund | 100,528 | 150,000 | 150,000 | 150,000 | - | 150,000 | 0.0% |
| Total Funding | 100,528 | 150,000 | 150,000 | 150,000 | - | 150,000 | 0.0% |

Notes:

Beginning mid-year FY 15, a separate cost center was created and funds appropriated by budget amendment to assist with management of the Clam Bay Estuary.

Current FY 2018:

Previously budgeted as a transfer from the Unincorporated Area General Fund (111) to Pelican Bay Capital Fund (320), funds to assist with management of the Clam Bay Estuary are now directly budgeted within a separate Fund (111) cost center with direct signature authority by Pelican Bay MSTBU management.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

Business and Economic Development Division

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 308,326 | 391,600 | 391,200 | 447,800 | - | 447,800 | 14.4% |
| Operating Expense | 222,596 | 316,600 | 339,700 | 347,000 | - | 347,000 | 9.6% |
| Indirect Cost Reimburs | - | 800 | 800 | 3,600 | - | 3,600 | 350.0% |
| Capital Outlay | 2,779 | 2,000 | 1,500 | 1,500 | - | 1,500 | (25.0%) |
| Remittances | 725,314 | 1,315,700 | 1,266,700 | 1,621,400 | - | 1,621,400 | 23.2% |
| Net Operating Budget | 1,259,015 | 2,026,700 | 1,999,900 | 2,421,300 | - | 2,421,300 | 19.5% |
| Trans to 714 Co Mgr Match | 150,158 | - | 8,400 | - | - | - | na |
| Reserves for Contingencies | - | 40,000 | - | - | - | - | (100.0%) |
| Restricted for Unfunded Requests | - | 3,489,100 | - | 3,272,700 | - | 3,272,700 | (6.2%) |
| Total Budget | 1,409,173 | 5,555,800 | 2,008,300 | 5,694,000 | - | 5,694,000 | 2.5% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Economic Development (007) | 318,088 | 505,800 | 531,600 | 860,600 | - | 860,600 | 70.1% |
| Economic Development Promotional Tools (001) | 590,095 | 1,010,700 | 940,100 | 971,400 | - | 971,400 | (3.9%) |
| Office of Economic Development (001) | 350,832 | 510,200 | 528,200 | 589,300 | - | 589,300 | 15.5% |
| Total Net Budget | 1,259,015 | 2,026,700 | 1,999,900 | 2,421,300 | - | 2,421,300 | 19.5% |
| Total Transfers and Reserves | 150,158 | 3,529,100 | 8,400 | 3,272,700 | - | 3,272,700 | (7.3%) |
| Total Budget | 1,409,173 | 5,555,800 | 2,008,300 | 5,694,000 | - | 5,694,000 | 2.5% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues | 582,789 | 400,000 | 510,100 | 400,000 | - | 400,000 | 0.0% |
| Miscellaneous Revenues | 33,951 | - | - | - | - | - | na |
| Interest/Misc | 18,768 | 15,600 | 35,400 | 35,400 | - | 35,400 | 126.9% |
| Net Cost General Fund | 937,468 | 1,520,900 | 1,468,300 | 1,560,700 | - | 1,560,700 | 2.6% |
| Trans fm 001 Gen Fund | - | 1,981,700 | 1,981,700 | - | - | - | (100.0%) |
| Carry Forward | 1,568,700 | 1,658,400 | 1,732,500 | 3,719,700 | - | 3,719,700 | 124.3% |
| Less 5% Required By Law | - | (20,800) | - | (21,800) | - | (21,800) | 4.8% |
| Total Funding | 3,141,676 | 5,555,800 | 5,728,000 | 5,694,000 | - | 5,694,000 | 2.5% |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Office of Economic Development (001) | 4.00 | 4.75 | 4.75 | 4.75 | - | 4.75 | 0.0% |
| Total FTE | 4.00 | 4.75 | 4.75 | 4.75 | - | 4.75 | 0.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

**Business and Economic Development Division
Office of Economic Development (001)**

Mission Statement

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase average wages, improve productivity and its growth rate, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Office of Economic Development Operating Budget | 4.00 | 534,449 | - | 534,449 |
| The Office of Economic Development functions as the primary County interface for economic development including effective management of related programs and incentives. | | | | |
| Economic Incentives | 0.75 | 54,851 | - | 54,851 |
| Provides for payments pursuant to economic incentive programs geared towards high-wage targeted industries locating or expanding in Collier County. | | | | |
| Current Level of Service Budget | 4.75 | 589,300 | - | 589,300 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 308,326 | 391,600 | 391,200 | 447,800 | - | 447,800 | 14.4% |
| Operating Expense | 39,727 | 116,600 | 135,500 | 140,000 | - | 140,000 | 20.1% |
| Capital Outlay | 2,779 | 2,000 | 1,500 | 1,500 | - | 1,500 | (25.0%) |
| Net Operating Budget | 350,832 | 510,200 | 528,200 | 589,300 | - | 589,300 | 15.5% |
| Total Budget | 350,832 | 510,200 | 528,200 | 589,300 | - | 589,300 | 15.5% |
| Total FTE | 4.00 | 4.75 | 4.75 | 4.75 | - | 4.75 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues | 3,459 | - | - | - | - | - | na |
| Net Cost General Fund | 347,373 | 510,200 | 528,200 | 589,300 | - | 589,300 | 15.5% |
| Total Funding | 350,832 | 510,200 | 528,200 | 589,300 | - | 589,300 | 15.5% |

Notes:

The Office of Business & Economic Development, the creation of which was approved by the Board on June 26, 2012, works in conjunction with other local and state economic development organizations to assist businesses to expand or relocate to Collier County. Activities consist of incentive policy development and administration, business concierge services including facilitating regulatory assistance and promoting an improved business climate in Collier County.

Costs associated with the economic development incentive component of the budget are provided on the following page.

Forecast FY 2017:

After adjusting for a \$20,000 contract that rolled forward from the prior year the forecast is consistent with budget.

Current FY 2018:

The personal services budget is modestly higher than anticipated due to the Director position being filled at higher than budgeted level and the addition of a \$36,000 allowance for job bank hours.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

**Business and Economic Development Division
Economic Development Promotional Tools (001)**

Mission Statement

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase average wages, improve productivity and its growth rate, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Economic Development Partnerships | - | 275,000 | - | 275,000 |
| Provides for payments to economic development partners including the Greater Naples Chamber of Commerce, Early Learning Coalition and the SW Florida Economic Development Alliance. | | | | |
| Economic Development Incentives | - | 696,400 | - | 696,400 |
| Provides funding for incentive programs geared towards high-wage targeted industries locating or expanding in Collier County | | | | |
| Current Level of Service Budget | - | 971,400 | - | 971,400 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 181,761 | 200,000 | 200,000 | 200,000 | - | 200,000 | 0.0% |
| Remittances | 408,334 | 810,700 | 740,100 | 771,400 | - | 771,400 | (4.8%) |
| Net Operating Budget | 590,095 | 1,010,700 | 940,100 | 971,400 | - | 971,400 | (3.9%) |
| Total Budget | 590,095 | 1,010,700 | 940,100 | 971,400 | - | 971,400 | (3.9%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Net Cost General Fund | 590,095 | 1,010,700 | 940,100 | 971,400 | - | 971,400 | (3.9%) |
| Total Funding | 590,095 | 1,010,700 | 940,100 | 971,400 | - | 971,400 | (3.9%) |

Notes:

This budget provides for economic development partnership and incentive payments including an allowance for the State of Florida Qualified Target Industry (QTI) program. Because economic development incentive payments are subject to attaining certain milestones, the planned payments described below will be made only upon meeting established conditions.

Forecast FY 2017:

Anticipated FY 17 payments include:
 Arthrex Advanced Broadband \$8,400
 Arthrex CID #1 \$41,200
 Arthrex Job Creation \$400,000
 Ferris Marketing \$18,000
 Haynes Corp Impact Fee \$78,500
 Haynes Corp Job Creation \$1,400
 Position Logic \$29,400
 Project Ice ALPS (ACI Worldwide) \$73,300
 Animal Specialties Job Creation \$4,000
 Chamber of Commerce - Collier's Economic Future \$100,000
 SW Florida Economic Alliance \$100,000
 Early Learning Coalition \$75,000
 State of Florida Qualified Target Industry (QTI) program \$10,900
 Total: \$940,100

Office of the County Manager

**Business and Economic Development Division
Economic Development Promotional Tools (001)**

Current FY 2018:

Anticipated FY 18 payments include:

Arthrex Advanced Broadband \$8,400

Arthrex CID #1 \$41,200

Arthrex CID #2 \$143,300

Arthrex Job Creation \$133,400

Ferris Marketing \$18,000

Five Star Gourmet \$212,500

Position Logic \$29,400

Project Ice ALPS (ACI Worldwide) \$99,300

Chamber of Commerce - Collier's Economic Future \$100,000

SW Florida Economic Alliance \$100,000

Early Learning Coalition \$75,000

State of Florida Qualified Target Industry (QTI) program \$10,900

Total: \$971,400

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

**Business and Economic Development Division
Economic Development (007)**

Mission Statement

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Collier County Soft Landing Accelerator Program | - | 857,000 | 857,000 | - |
| County financial support for Collier County Soft Landing Business Accelerator - Naples & Florida Culinary Accelerator @ Immokalee. Both Accelerator facilities are managed and operated by Economic Incubators Inc., pursuant to a contract with Collier County. | | | | |
| Reserves, Transfers, and Interest | - | 1,256,000 | 1,256,000 | - |
| Current Level of Service Budget | - | 2,113,000 | 2,113,000 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 1,108 | - | 4,200 | 7,000 | - | 7,000 | na |
| Indirect Cost Reimburs | - | 800 | 800 | 3,600 | - | 3,600 | 350.0% |
| Remittances | 316,980 | 505,000 | 526,600 | 850,000 | - | 850,000 | 68.3% |
| Net Operating Budget | 318,088 | 505,800 | 531,600 | 860,600 | - | 860,600 | 70.1% |
| Trans to 714 Co Mgr Match | 150,158 | - | 8,400 | - | - | - | na |
| Reserves for Contingencies | - | 40,000 | - | - | - | - | (100.0%) |
| Restricted for Unfunded Requests | - | 1,507,400 | - | 1,252,400 | - | 1,252,400 | (16.9%) |
| Total Budget | 468,246 | 2,053,200 | 540,000 | 2,113,000 | - | 2,113,000 | 2.9% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Intergovernmental Revenues | 582,789 | 400,000 | 510,100 | 400,000 | - | 400,000 | 0.0% |
| Miscellaneous Revenues | 30,492 | - | - | - | - | - | na |
| Interest/Misc | 18,768 | 15,600 | 15,600 | 15,600 | - | 15,600 | 0.0% |
| Carry Forward | 1,568,700 | 1,658,400 | 1,732,500 | 1,718,200 | - | 1,718,200 | 3.6% |
| Less 5% Required By Law | - | (20,800) | - | (20,800) | - | (20,800) | 0.0% |
| Total Funding | 2,200,749 | 2,053,200 | 2,258,200 | 2,113,000 | - | 2,113,000 | 2.9% |

Notes:

This Fund accounts for proceeds from the local government share of revenue sharing from gaming proceeds pursuant to the agreement between the State of Florida and the Seminole Tribe. FY 12 was the first year for the distribution of proceeds. Additionally, in FY 14, \$75,000 was received from the Collier County Industrial Development Authority. In FY 16, \$30,492.47 was received from the Collier County Industrial Development Authority.

Forecast FY 2017:

The forecast provides for the County's ongoing operational support for the Naples urban area Collier County Soft Landing Business Accelerator Program managed through a contract with Economic Incubator Inc., (EII). Additionally, a residual grant match transfer to Fund 714 relative to the 2015 Accelerator project has carried forward and is forecast.

Florida Culinary Accelerator @ Immokalee is scheduled to be complete in July 2017. A funding request for facility operating costs through the end of FY 17 will be presented to the Board for approval. Subsequently this budget will be modified to reflect the approved

Office of the County Manager

Business and Economic Development Division

Economic Development (007)

action. Preliminary estimates put phase in costs, paid through the EII contract, at \$173,500.

Current FY 2018:

The FY 18 budget includes funding of \$857,000 for ongoing operational support for the Collier County Soft Landing Accelerator and the Florida Culinary Accelerator @ Immokalee. This includes direct County payment for rent and insurance as well as management and operational cost reimbursement to Economic Incubators Inc.,(EII) under the Accelerator Program management contract between EII and the County.

Accumulated revenue sharing proceeds are budgeted in reserves.

Revenues:

The budget anticipates receipts of \$400,000 in revenue sharing from gaming proceeds. Accumulated revenue sharing and contributions are budgeted in reserves.

Historical receipts:

FY 12 - \$265,088
FY 13 - \$313,631
FY 14 - \$491,171
FY 15 - \$504,510
FY 16 - \$582,788
FY 17 - \$510,122
Total - \$2,667,310

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

**Business and Economic Development Division
Deepwater Horizon Oil Spill Settlement (757)**

Mission Statement

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---------------------------------|----------------------|-------------------|---------------------|---------------------|
| Deepwater Settlement | - | 2,020,300 | 2,020,300 | - |
| Current Level of Service Budget | - | 2,020,300 | 2,020,300 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Restricted for Unfunded Requests | - | 1,981,700 | - | 2,020,300 | - | 2,020,300 | 1.9% |
| Total Budget | - | 1,981,700 | - | 2,020,300 | - | 2,020,300 | 1.9% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc | - | - | 19,800 | 19,800 | - | 19,800 | na |
| Trans fm 001 Gen Fund | - | 1,981,700 | 1,981,700 | - | - | - | (100.0%) |
| Carry Forward | - | - | - | 2,001,500 | - | 2,001,500 | na |
| Less 5% Required By Law | - | - | - | (1,000) | - | (1,000) | na |
| Total Funding | - | 1,981,700 | 2,001,500 | 2,020,300 | - | 2,020,300 | 1.9% |

Notes:

On April 20, 2010, the Deepwater Horizon offshore oil rig had an explosion. The resulting fire could not be extinguished and, on April 22, 2010, Deepwater Horizon sank, leaving the well gushing oil until July 15 when it was finally capped, causing the largest oil spill in U.S. waters. In accordance with Section 377.43 Florida Statutes, the Deepwater Horizon Oil Spill Settlement may be spent on the following:

- * Scientific research into the impact of the oil spill on fisheries and coastal wildlife and vegetation along any of the state's shoreline;
- * Environmental restoration of coastal areas damaged by the oil spill;
- * Economic incentives; and
- * Initiative to expand and diversify the economy of the Collier County.

The Department of Environmental Protection is the lead agency for expending the funds designated for environmental restoration efforts.

The Department of Economic Opportunity is the lead agency for expending the funds designated for economic incentives and diversification efforts.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

Office of the County Manager Grants

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 6,108 | - | - | - | - | - | na |
| Operating Expense | 161,372 | - | 1,600 | - | - | - | na |
| Capital Outlay | - | - | 1,210,000 | - | - | - | na |
| Remittances | 82,791 | - | 573,300 | - | - | - | na |
| Net Operating Budget | 250,271 | - | 1,784,900 | - | - | - | na |
| Total Budget | 250,271 | - | 1,784,900 | - | - | - | na |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| County Manager Grants (713/714) | 250,271 | - | 1,784,900 | - | - | - | na |
| Total Net Budget | 250,271 | - | 1,784,900 | - | - | - | na |
| Total Transfers and Reserves | - | - | - | - | - | - | na |
| Total Budget | 250,271 | - | 1,784,900 | - | - | - | na |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues | - | - | 1,776,500 | - | - | - | na |
| Interest/Misc | 1,201 | - | - | - | - | - | na |
| Trans fm 007 Eco Dev | 150,158 | - | 8,400 | - | - | - | na |
| Total Funding | 151,359 | - | 1,784,900 | - | - | - | na |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

**Office of the County Manager Grants
County Manager Grants (713/714)**

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 6,108 | - | - | - | - | - | na |
| Operating Expense | 161,372 | - | 1,600 | - | - | - | na |
| Capital Outlay | - | - | 1,210,000 | - | - | - | na |
| Remittances | 82,791 | - | 573,300 | - | - | - | na |
| Net Operating Budget | 250,271 | - | 1,784,900 | - | - | - | na |
| Total Budget | 250,271 | - | 1,784,900 | - | - | - | na |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues | - | - | 1,776,500 | - | - | - | na |
| Interest/Misc | 1,201 | - | - | - | - | - | na |
| Trans fm 007 Eco Dev | 150,158 | - | 8,400 | - | - | - | na |
| Total Funding | 151,359 | - | 1,784,900 | - | - | - | na |

Notes:

Budgets for grants are entered at the time the grant is awarded and accepted by the Board of County Commissioners.

Forecast FY 2017:

Because grant funds utilize an automatic budget roll mechanism, the standard budget procedure is to forecast the entire existing budget. Currently there is only one active grant:

The forecast reflects budgeted payments relative to the Business Accelerator grant. The forecast is a mechanical balancing of the amended budget in SAP (accounting system) not a spending plan. Final closure of the grant will include closing out the budget.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

Ave Maria Innovation Zone

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | - | 1,000 | - | 1,000 | - | 1,000 | 0.0% |
| Net Operating Budget | - | 1,000 | - | 1,000 | - | 1,000 | 0.0% |
| Restricted for Unfunded Requests | - | 30,200 | - | 114,200 | - | 114,200 | 278.1% |
| Total Budget | - | 31,200 | - | 115,200 | - | 115,200 | 269.2% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ave Maria Innovation Zone (182) | - | 1,000 | - | 1,000 | - | 1,000 | 0.0% |
| Total Net Budget | - | 1,000 | - | 1,000 | - | 1,000 | 0.0% |
| Total Transfers and Reserves | - | 30,200 | - | 114,200 | - | 114,200 | 278.1% |
| Total Budget | - | 31,200 | - | 115,200 | - | 115,200 | 269.2% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc | - | - | 100 | - | - | - | na |
| Trans fm 001 Gen Fund | - | 25,400 | 25,400 | 68,400 | - | 68,400 | 169.3% |
| Trans fm 111 MSTD Gen Fd | - | 5,800 | 5,800 | 15,500 | - | 15,500 | 167.2% |
| Carry Forward | - | - | - | 31,300 | - | 31,300 | na |
| Total Funding | - | 31,200 | 31,300 | 115,200 | - | 115,200 | 269.2% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

**Ave Maria Innovation Zone
Ave Maria Innovation Zone (182)**

Mission Statement

Created pursuant to Ordinance 2010-20 under Resolution of the Board on June 23, 2015, the Ave Maria Innovation Zone is established to attract and retain qualified targeted industry businesses within the defined unincorporated area of Collier County.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Economic Development Plan Implementation | - | 1,000 | 1,000 | - |
| Reserves / Transfers / Interest | - | 114,200 | 114,200 | - |
| Current Level of Service Budget | - | 115,200 | 115,200 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | - | 1,000 | - | 1,000 | - | 1,000 | 0.0% |
| Net Operating Budget | - | 1,000 | - | 1,000 | - | 1,000 | 0.0% |
| Restricted for Unfunded Requests | - | 30,200 | - | 114,200 | - | 114,200 | 278.1% |
| Total Budget | - | 31,200 | - | 115,200 | - | 115,200 | 269.2% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc | - | - | 100 | - | - | - | na |
| Trans fm 001 Gen Fund | - | 25,400 | 25,400 | 68,400 | - | 68,400 | 169.3% |
| Trans fm 111 MSTD Gen Fd | - | 5,800 | 5,800 | 15,500 | - | 15,500 | 167.2% |
| Carry Forward | - | - | - | 31,300 | - | 31,300 | na |
| Total Funding | - | 31,200 | 31,300 | 115,200 | - | 115,200 | 269.2% |

Notes:

The Ave Maria Innovation Zone was established by Resolution of the Board pursuant to Ordinance 2010-20 on June 23, 2015. Revenues are available for economic development in accordance with an approved tax increment financing plan. Trust funds generated under the tax increment financing plan may be utilized in any lawful manner including infrastructure required to serve new targeted business or the expansion of an existing targeted business; payment of County Impact Fees to be paid by targeted new or existing business; and payment of building permit or other County fees related to construction of structures to serve targeted business. All payments must be approved in advance by the Board.

The base tax increment year is the 2014 tax year or FY 2015. The base year taxable value is \$26,647,219.

Forecast FY 2017:

No expense is forecast and the expected year ending fund balance at 9/30/17 for use in FY 2018 is \$31,300.

Current FY 2018:

This Innovation Zone is accounted for within a separate fund and tax increment revenue will be deposited via a transfer from the General Fund and Unincorporated Area General Fund. This Innovation Zone will never exceed \$1,000,000 in fund balance during any single year and is subject to annual appropriation of the Board. Up to five percent (5%) of the trust's fund balance shall be reserved as an administrative fee for the County.

Current tax year 2017 (FY 2018) taxable value within the innovation zone is \$46,839,783 and the related tax increment value through which the tax increment revenue is derived is \$20,192,564. The transfer's from the General Fund and Unincorporated Area General Fund representing 95% of the increment total \$68,400 and \$15,500 respectively. A \$1,000 allocation for County administration costs is

Office of the County Manager

Ave Maria Innovation Zone

Ave Maria Innovation Zone (182)

budgeted. The Reserve for Unfunded Requests totals \$114,200 and this amount will grow over time and only be dispersed upon Board approval consistent with the Economic Development Plan.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

Bayshore Community Redevelopment Agency (CRA)

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 292,981 | 277,400 | 309,200 | 491,600 | - | 491,600 | 77.2% |
| Operating Expense | 357,402 | 1,001,800 | 1,138,500 | 1,007,400 | - | 1,007,400 | 0.6% |
| Indirect Cost Reimburs | 63,800 | 60,100 | 60,100 | 57,500 | - | 57,500 | (4.3%) |
| Capital Outlay | 85,439 | 3,632,800 | 793,700 | 4,403,200 | - | 4,403,200 | 21.2% |
| Grants and Aid | 16,159 | 50,000 | 50,000 | 75,000 | - | 75,000 | 50.0% |
| Net Operating Budget | 815,780 | 5,022,100 | 2,351,500 | 6,034,700 | - | 6,034,700 | 20.2% |
| Trans to Property Appraiser | 7,981 | 10,700 | 10,700 | 11,400 | - | 11,400 | 6.5% |
| Trans to Tax Collector | 20,192 | 27,400 | 27,400 | 29,300 | - | 29,300 | 6.9% |
| Trans to 187 Bayshore Redev Fd | 136,800 | 136,800 | 136,800 | 136,800 | - | 136,800 | 0.0% |
| Trans to 287 CRA Loan | 858,500 | 832,800 | 85,500 | 631,000 | - | 631,000 | (24.2%) |
| Trans to 506 IT Capital | - | - | - | 3,700 | - | 3,700 | na |
| Reserves for Contingencies | - | 102,000 | - | 131,000 | - | 131,000 | 28.4% |
| Reserves for Capital | - | 1,129,800 | - | 2,137,000 | - | 2,137,000 | 89.1% |
| Total Budget | 1,839,254 | 7,261,600 | 2,611,900 | 9,114,900 | - | 9,114,900 | 25.5% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Bayshore Beautification MSTU (163) | 246,068 | 4,355,900 | 801,700 | 5,037,200 | - | 5,037,200 | 15.6% |
| Bayshore CRA Grant and Grant Match (717/718) | 90,042 | - | 810,000 | - | - | - | na |
| Bayshore/Gateway Triangle Redevop (187) | 476,380 | 642,500 | 718,200 | 951,900 | - | 951,900 | 48.2% |
| Haldeman Creek MSTU (164) | 3,290 | 23,700 | 21,600 | 45,600 | - | 45,600 | 92.4% |
| Total Net Budget | 815,780 | 5,022,100 | 2,351,500 | 6,034,700 | - | 6,034,700 | 20.2% |
| Total Transfers and Reserves | 1,023,473 | 2,239,500 | 260,400 | 3,080,200 | - | 3,080,200 | 37.5% |
| Total Budget | 1,839,254 | 7,261,600 | 2,611,900 | 9,114,900 | - | 9,114,900 | 25.5% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes | 930,971 | 1,014,200 | 972,000 | 1,130,000 | - | 1,130,000 | 11.4% |
| Delinquent Ad Valorem Taxes | 11 | - | - | - | - | - | na |
| Intergovernmental Revenues | - | - | 117,000 | - | - | - | na |
| Miscellaneous Revenues | 125,344 | 62,400 | 71,000 | 15,000 | - | 15,000 | (76.0%) |
| Interest/Misc | 58,142 | 29,300 | 49,300 | 58,300 | - | 58,300 | 99.0% |
| Reimb From Other Depts | 66,161 | - | 693,000 | - | - | - | na |
| Trans frm Property Appraiser | 921 | - | - | - | - | - | na |
| Trans frm Tax Collector | 7,859 | - | - | - | - | - | na |
| Trans fm 001 Gen Fund | 936,100 | 1,054,000 | 1,054,000 | 1,274,200 | - | 1,274,200 | 20.9% |
| Trans fm 111 MSTD Gen Fd | 188,100 | 238,600 | 238,600 | 288,400 | - | 288,400 | 20.9% |
| Trans fm 163 Baysh/Av Beaut Fd | 125,500 | 125,500 | 125,500 | 125,500 | - | 125,500 | 0.0% |
| Trans fm 164 Haldeman Creek | 11,300 | 11,300 | 11,300 | 11,300 | - | 11,300 | 0.0% |
| Trans fm 186 Immok Redev Fd | - | - | - | 78,000 | - | 78,000 | na |
| Carry Forward | 4,841,200 | 4,781,900 | 5,474,700 | 6,194,500 | - | 6,194,500 | 29.5% |
| Less 5% Required By Law | - | (55,600) | - | (60,300) | - | (60,300) | 8.5% |
| Total Funding | 7,291,609 | 7,261,600 | 8,806,400 | 9,114,900 | - | 9,114,900 | 25.5% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

Bayshore Community Redevelopment Agency (CRA)

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Bayshore/Gateway Triangle Redevelop (187) | 3.00 | 3.00 | 4.00 | 4.00 | - | 4.00 | 33.3% |
| Total FTE | 3.00 | 3.00 | 4.00 | 4.00 | - | 4.00 | 33.3% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

Bayshore Community Redevelopment Agency (CRA)

Bayshore/Gateway Triangle Redevelop (187)

Mission Statement

To support the efforts of the Board of County Commissioners which established itself as the Community Redevelopment Agency (CRA) and made a finding of necessity and of blight conditions in the Bayshore/Gateway Triangle Component Redevelopment Area by adopting Resolution 2000-82 on March 14, 2000, and to implement the Bayshore/Gateway Triangle Component Section of the Collier County Community Redevelopment Plan adopted by the CRA.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| CRA Implementation | 2.75 | 821,002 | 815,100 | 5,902 |
| Monitor, update and implement the Bayshore/Gateway Triangle component of the Collier County Community Redevelopment Plan. | | | | |
| Project & MSTU Management | 1.25 | 130,898 | 136,800 | -5,902 |
| Manage CRA & MSTU projects within the district including; streets, sidewalks, lighting, landscaping and other improvements. Land acquisition and rehabilitation projects include purchase of blighted properties and construction/re-development of commercial and residential buildings. | | | | |
| Transfers for Debt Service | - | 631,000 | 631,000 | - |
| Reserves | - | 1,735,900 | 1,735,900 | - |
| Current Level of Service Budget | 4.00 | 3,318,800 | 3,318,800 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 292,981 | 277,400 | 309,200 | 491,600 | - | 491,600 | 77.2% |
| Operating Expense | 114,841 | 264,300 | 308,200 | 333,600 | - | 333,600 | 26.2% |
| Indirect Cost Reimburs | 52,400 | 50,800 | 50,800 | 48,500 | - | 48,500 | (4.5%) |
| Capital Outlay | - | - | - | 3,200 | - | 3,200 | na |
| Grants and Aid | 16,159 | 50,000 | 50,000 | 75,000 | - | 75,000 | 50.0% |
| Net Operating Budget | 476,380 | 642,500 | 718,200 | 951,900 | - | 951,900 | 48.2% |
| Trans to 287 CRA Loan | 858,500 | 832,800 | 85,500 | 631,000 | - | 631,000 | (24.2%) |
| Trans to 506 IT Capital | - | - | - | 3,700 | - | 3,700 | na |
| Reserves for Contingencies | - | 49,000 | - | 131,000 | - | 131,000 | 167.3% |
| Reserves for Capital | - | 746,800 | - | 1,601,200 | - | 1,601,200 | 114.4% |
| Total Budget | 1,334,880 | 2,271,100 | 803,700 | 3,318,800 | - | 3,318,800 | 46.1% |
| Total FTE | 3.00 | 3.00 | 4.00 | 4.00 | - | 4.00 | 33.3% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Bayshore/Gateway Triangle Redevelop (187)**

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues | 122,246 | 62,400 | 65,000 | 15,000 | - | 15,000 | (76.0%) |
| Interest/Misc | 10,749 | 7,800 | 7,800 | 15,300 | - | 15,300 | 96.2% |
| Trans fm 001 Gen Fund | 936,100 | 1,054,000 | 1,054,000 | 1,274,200 | - | 1,274,200 | 20.9% |
| Trans fm 111 MSTD Gen Fd | 188,100 | 238,600 | 238,600 | 288,400 | - | 288,400 | 20.9% |
| Trans fm 163 Baysh/Av Beaut Fd | 125,500 | 125,500 | 125,500 | 125,500 | - | 125,500 | 0.0% |
| Trans fm 164 Haldeman Creek | 11,300 | 11,300 | 11,300 | 11,300 | - | 11,300 | 0.0% |
| Trans fm 186 Immok Redev Fd | - | - | - | 78,000 | - | 78,000 | na |
| Carry Forward | 756,600 | 775,100 | 814,200 | 1,512,700 | - | 1,512,700 | 95.2% |
| Less 5% Required By Law | - | (3,600) | - | (1,600) | - | (1,600) | (55.6%) |
| Total Funding | 2,150,595 | 2,271,100 | 2,316,400 | 3,318,800 | - | 3,318,800 | 46.1% |

Notes:

A challenge facing the CRA is the decline in taxable value and the resulting impact on its Tax Increment Financing (TIF) revenue. The CRA's tax increment value peaked in 2008 at \$626,776,903. Today the taxable increment is \$376,271,932. While the tax increment has increased substantially, year over year, the tax increment revenue is \$699,200 off the peak of \$2,285,351 (2008).

On July 26, 2006, the CRA entered into a loan agreement with Wachovia Bank under which a line of credit was secured for \$7,000,000. Of this amount, \$5,901,000 was drawn to purchase and assemble commercial property within the Gateway Triangle catalyst project area as an incentive to attract private development interest. On July 28, 2009, a \$13,500,000 term loan was secured through Fifth/Third Bank which paid off the earlier Wachovia line of credit and provided additional dollars for strategic property acquisition. The term of this note was five (5) years with a final maturity date of September 1, 2014. The note was restructured in May 2013 into the Fifth Third Bank Note Series 2013. On March 2, 2017, the debt was again restructured. The restructured note, TD Bank, N.A. Series 2017, provided proceeds of \$5,293,293 which were used to pay off the Fifth Third Bank Note. The term of the TD Bank Note is ten (10) years with a final maturity of March 1, 2027. As of September 30, 2017 the TD Bank, N.A. Series 2017 Note has an outstanding principal balance of \$5,072,089.

Forecast FY 2017:

The personal services forecast reflects a mid year phase in of a CRA Director. Operating expenses are also forecast higher reflecting the Parking Study contract rolling forward from FY 16. The FY 17 operating expense budget includes funding for the CRA Master Plan update.

The primary revenue source for the Bayshore CRA is Tax Increment Financing revenue (TIF). TIF revenue is budgeted as transfers from the General Fund (001) and the Unincorporated Area General Fund (111). The Bayshore CRA taxable increment value generated a combined TIF revenue of \$1,292,600.

Current FY 2018:

The proposed personal services budget reflects the addition of a CRA Director position reallocated from within the County Manager's agency. The operating expense budget provides flexibility for as needed professional and contract services. In the grants and aid category, the proposed pool of grant dollars for the Community Improvement Grant Program is increased to \$75,000. The overall level of expenditure is limited by the coverage requirement of the TD Bank Note. Funds in excess of spending limits have been budgeted in reserves. A transfer to debt service fund (287) provides for annual debt service requirements.

Revenues:

The primary sources of funding are Tax Increment Financing (TIF) derived from the CRA's property tax increment and fund carryforward. The FY 18 tax increment value is \$376,271,932, a 21.2% increase over last year. Applying the respective General Fund and Unincorporated Area General Fund tax rate, CRA TIF revenue increased by \$270,000 or 20.9% to \$1,562,600. This revenue is recorded as transfers from the General Fund (001) and the Unincorporated Area MSTD General Fund (111). Carry forward into FY 18 is anticipated to be \$1,512,700, a substantial increase attributable to the reduced debt service reserve requirement under the TD Bank, N.A. Series 2017 Note. A transfer in of \$78,000 from the Immokalee CRA Fund is programmed to support a portion of the CRA Director's cost.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Bayshore CRA Grant and Grant Match (717/718)**

Mission Statement

To account for grants managed by the Bayshore Gateway Triangle CRA.

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | 4,603 | - | 16,300 | - | - | - | na |
| Capital Outlay | 85,439 | - | 793,700 | - | - | - | na |
| Net Operating Budget | 90,042 | - | 810,000 | - | - | - | na |
| Total Budget | 90,042 | - | 810,000 | - | - | - | na |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues | - | - | 117,000 | - | - | - | na |
| Interest/Misc | 9 | - | - | - | - | - | na |
| Reimb From Other Depts | 66,161 | - | 693,000 | - | - | - | na |
| Total Funding | 66,170 | - | 810,000 | - | - | - | na |

Notes:

All new grants for Bayshore Gateway Triangle CRA will be budgeted in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Forecast FY 2017:

Forecast grant fund activity includes the following projects:
 \$ 13,000 CDBG grant - Pineland tertiary stormwater projects
 \$447,000 CDBG grant - Fire suppression infrastructure
 \$350,000 CDBG grant - Karen Drive stormwater improvements

\$810,000 Total grants

Current FY 2018:

All new grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Bayshore Beautification MSTU (163)**

Mission Statement

The Bayshore Beautification MSTU was created for the purpose of providing curbing, irrigation, plantings and maintenance of the roadway medians within the MSTU; providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and providing beautification and maintenance of other public areas within the MSTU as recommended by the Advisory Committee.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| MSTU Operations & Maintenance | - | 637,200 | 637,200 | - |
| MSTU Capital Improvements | - | 4,400,000 | 4,400,000 | - |
| Reserves/Transfers/Interest | - | 349,700 | 349,700 | - |
| Current Level of Service Budget | - | 5,386,900 | 5,386,900 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 234,868 | 714,400 | 793,000 | 628,700 | - | 628,700 | (12.0%) |
| Indirect Cost Reimburs | 11,200 | 8,700 | 8,700 | 8,500 | - | 8,500 | (2.3%) |
| Capital Outlay | - | 3,632,800 | - | 4,400,000 | - | 4,400,000 | 21.1% |
| Net Operating Budget | 246,068 | 4,355,900 | 801,700 | 5,037,200 | - | 5,037,200 | 15.6% |
| Trans to Property Appraiser | 7,492 | 9,900 | 9,900 | 10,600 | - | 10,600 | 7.1% |
| Trans to Tax Collector | 18,688 | 25,500 | 25,500 | 27,300 | - | 27,300 | 7.1% |
| Trans to 187 Bayshore Redev Fd | 125,500 | 125,500 | 125,500 | 125,500 | - | 125,500 | 0.0% |
| Reserves for Contingencies | - | 53,000 | - | - | - | - | (100.0%) |
| Reserves for Capital | - | 72,700 | - | 186,300 | - | 186,300 | 156.3% |
| Total Budget | 397,748 | 4,642,500 | 962,600 | 5,386,900 | - | 5,386,900 | 16.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes | 874,121 | 950,400 | 912,000 | 1,051,100 | - | 1,051,100 | 10.6% |
| Delinquent Ad Valorem Taxes | 10 | - | - | - | - | - | na |
| Miscellaneous Revenues | 3,098 | - | 6,000 | - | - | - | na |
| Interest/Misc | 44,364 | 18,500 | 40,000 | 40,000 | - | 40,000 | 116.2% |
| Trans frm Property Appraiser | 865 | - | - | - | - | - | na |
| Trans frm Tax Collector | 7,274 | - | - | - | - | - | na |
| Carry Forward | 3,823,000 | 3,722,200 | 4,355,000 | 4,350,400 | - | 4,350,400 | 16.9% |
| Less 5% Required By Law | - | (48,600) | - | (54,600) | - | (54,600) | 12.3% |
| Total Funding | 4,752,733 | 4,642,500 | 5,313,000 | 5,386,900 | - | 5,386,900 | 16.0% |

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a millage neutral position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight will be allowed to consider tax rates ranging from millage neutral to tax neutral depending upon program requirements and taxable values upon advisory board recommendation.

Forecast FY 2017:

Operating expenses include design activities for the Thomasson Drive Streetscape Project as well as ongoing operating and maintenance activities. A transfer to the Bayshore Gateway Triangle CRA in the amount of \$125,500 is programmed to fund

Office of the County Manager

Bayshore Community Redevelopment Agency (CRA)

Bayshore Beautification MSTU (163)

administrative and project management services provided by Bayshore CRA staff.

Current FY 2018:

The FY 18 budget appropriates \$4,400,000 for capital improvements. Engineering and other contractual services are budgeted at \$400,000. MSTU roadway maintenance, operating contracts and utilities expenses make up the balance of the budget. A transfer to Bayshore CRA Fund (187) totaling \$125,500 is programmed to support administration and project management services provided by Bayshore CRA staff.

Revenues:

Taxable value for FY 18 is \$445,307,332 a 10.69% increase from FY 17. The advisory committee recommends a millage neutral rate of 2.3604 that will generate \$1,051,103 in property taxes. The millage cap for this district is 3.0000 per \$1,000 of taxable value.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Haldeman Creek MSTU (164)**

Mission Statement

Provide for maintenance Dredging and maintenance of navigational channel markers within the defined boundary.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--------------------------------------|----------------------|-------------------|---------------------|---------------------|
| MSTU Operating Costs | - | 39,700 | 39,700 | - |
| Improvements & Consulting | - | 20,000 | 20,000 | - |
| Reserves/Transfers/Interest | - | 349,500 | 349,500 | - |
| Current Level of Service Budget | - | 409,200 | 409,200 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 3,090 | 23,100 | 21,000 | 45,100 | - | 45,100 | 95.2% |
| Indirect Cost Reimburs | 200 | 600 | 600 | 500 | - | 500 | (16.7%) |
| Net Operating Budget | 3,290 | 23,700 | 21,600 | 45,600 | - | 45,600 | 92.4% |
| Trans to Property Appraiser | 489 | 800 | 800 | 800 | - | 800 | 0.0% |
| Trans to Tax Collector | 1,504 | 1,900 | 1,900 | 2,000 | - | 2,000 | 5.3% |
| Trans to 187 Bayshore Redev Fd | 11,300 | 11,300 | 11,300 | 11,300 | - | 11,300 | 0.0% |
| Reserves for Capital | - | 310,300 | - | 349,500 | - | 349,500 | 12.6% |
| Total Budget | 16,584 | 348,000 | 35,600 | 409,200 | - | 409,200 | 17.6% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes | 56,850 | 63,800 | 60,000 | 78,900 | - | 78,900 | 23.7% |
| Delinquent Ad Valorem Taxes | - | - | - | - | - | - | na |
| Interest/Misc | 3,019 | 3,000 | 1,500 | 3,000 | - | 3,000 | 0.0% |
| Trans frm Property Appraiser | 56 | - | - | - | - | - | na |
| Trans frm Tax Collector | 586 | - | - | - | - | - | na |
| Carry Forward | 261,600 | 284,600 | 305,500 | 331,400 | - | 331,400 | 16.4% |
| Less 5% Required By Law | - | (3,400) | - | (4,100) | - | (4,100) | 20.6% |
| Total Funding | 322,111 | 348,000 | 367,000 | 409,200 | - | 409,200 | 17.6% |

Notes:

The Haldeman Creek Maintenance Dredging MSTU was created pursuant to Ordinance 2006-60. The last dredge project was conducted in 2006 at a cost of \$2,599,250. The committee's plan is to set aside reserves to provide some portion of a major dredge project or to be available for modest maintenance or emergency dredge efforts. Administration and project management services are provided by Bayshore Gateway CRA staff.

Current FY 2018:

The operating budget is established at \$45,100 and includes \$20,000 for services as needed to support replacing damaged channel markers and removal of debris that impedes navigation of waterway as well as \$20,000 for an engineering analysis. Capital reserves are accumulated to maintain the navigability of the waterway and fund dredge activities in the future. Under this budget, the capital reserve will increase to \$349,500.

Revenues:

Taxable value for FY 18 is \$107,410,051, a 24.71% increase from FY 17. The advisory committee recommends a millage neutral rate

Office of the County Manager

Bayshore Community Redevelopment Agency (CRA)

Haldeman Creek MSTU (164)

of 0.7348 that will generate \$78,925 in property taxes. The millage cap for this district is 3.0000 per \$1,000 of taxable value.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

Immokalee Community Redevelopment Agency (CRA)

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 229,817 | 245,400 | 263,200 | 304,600 | - | 304,600 | 24.1% |
| Operating Expense | 440,803 | 564,800 | 572,500 | 588,100 | - | 588,100 | 4.1% |
| Indirect Cost Reimburs | 54,800 | 54,400 | 54,400 | 51,100 | - | 51,100 | (6.1%) |
| Capital Outlay | - | 105,000 | 560,000 | 100,000 | - | 100,000 | (4.8%) |
| Grants and Aid | 11,777 | 55,000 | 55,000 | 55,000 | - | 55,000 | 0.0% |
| Net Operating Budget | 737,198 | 1,024,600 | 1,505,100 | 1,098,800 | - | 1,098,800 | 7.2% |
| Advance/Repay to 111 Unincrp Gen Fd | 30,000 | 30,000 | 30,000 | 30,000 | - | 30,000 | 0.0% |
| Trans to Property Appraiser | 2,764 | 3,500 | 3,500 | 3,600 | - | 3,600 | 2.9% |
| Trans to Tax Collector | 6,960 | 8,000 | 8,000 | 8,300 | - | 8,300 | 3.8% |
| Trans to 186 Immok Redev Fd | 85,000 | 85,000 | 85,000 | 85,000 | - | 85,000 | 0.0% |
| Trans to 187 Bayshore Redev Fd | - | - | - | 78,000 | - | 78,000 | na |
| Trans to 506 IT Capital | - | - | - | 3,600 | - | 3,600 | na |
| Reserves for Contingencies | - | 55,000 | - | 58,000 | - | 58,000 | 5.5% |
| Reserves for Capital | - | 582,300 | - | 695,500 | - | 695,500 | 19.4% |
| Total Budget | 861,922 | 1,788,400 | 1,631,600 | 2,060,800 | - | 2,060,800 | 15.2% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Immokalee Beautification MSTU (162) | 165,807 | 303,400 | 299,900 | 311,000 | - | 311,000 | 2.5% |
| Immokalee Community Redevelopment Agency (CRA) (186) | 385,351 | 520,600 | 529,600 | 580,300 | - | 580,300 | 11.5% |
| Immokalee CRA Grant and Grant Match (715/716) | - | - | 475,000 | - | - | - | na |
| Landscaping - Immokalee Rd & State Road 29 (111) | 186,040 | 200,600 | 200,600 | 207,500 | - | 207,500 | 3.4% |
| Total Net Budget | 737,198 | 1,024,600 | 1,505,100 | 1,098,800 | - | 1,098,800 | 7.2% |
| Total Transfers and Reserves | 124,724 | 763,800 | 126,500 | 962,000 | - | 962,000 | 25.9% |
| Total Budget | 861,922 | 1,788,400 | 1,631,600 | 2,060,800 | - | 2,060,800 | 15.2% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes | 323,815 | 342,900 | 329,200 | 365,500 | - | 365,500 | 6.6% |
| Delinquent Ad Valorem Taxes | 509 | - | 200 | - | - | - | na |
| Miscellaneous Revenues | 8,801 | - | - | - | - | - | na |
| Interest/Misc | 8,177 | 5,000 | 9,000 | 6,500 | - | 6,500 | 30.0% |
| Reimb From Other Depts | - | - | 475,000 | - | - | - | na |
| Trans frm Property Appraiser | 319 | - | - | - | - | - | na |
| Trans frm Tax Collector | 2,709 | - | - | - | - | - | na |
| Net Cost MSTU General Fund | 186,040 | 200,600 | 200,600 | 207,500 | - | 207,500 | 3.4% |
| Trans fm 001 Gen Fund | 366,600 | 444,100 | 444,100 | 512,700 | - | 512,700 | 15.4% |
| Trans fm 111 MSTU Gen Fd | 73,700 | 100,500 | 100,500 | 116,100 | - | 116,100 | 15.5% |
| Trans fm 162 Immokalee Beaut Fd | 85,000 | 85,000 | 85,000 | 85,000 | - | 85,000 | 0.0% |
| Carry Forward | 580,500 | 627,700 | 774,200 | 786,200 | - | 786,200 | 25.3% |
| Less 5% Required By Law | - | (17,400) | - | (18,700) | - | (18,700) | 7.5% |
| Total Funding | 1,636,171 | 1,788,400 | 2,417,800 | 2,060,800 | - | 2,060,800 | 15.2% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

Immokalee Community Redevelopment Agency (CRA)

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Immokalee Community Redevelopment Agency (CRA) (186) | 3.00 | 3.00 | 3.00 | 3.00 | - | 3.00 | 0.0% |
| Total FTE | 3.00 | 3.00 | 3.00 | 3.00 | - | 3.00 | 0.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

**Immokalee Community Redevelopment Agency (CRA)
Immokalee Community Redevelopment Agency (CRA) (186)**

Mission Statement

To support the efforts of the Board of County Commissioners, which established itself as the Community Redevelopment Agency (CRA) and made a finding of necessity and of blight conditions in the Immokalee Component Redevelopment Area by adopting Resolution 2000-82 on March 14, 2000, and to implement the Immokalee Component Section of the Collier County Community Redevelopment Plan adopted by the CRA.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| CRA Implementation | 2.00 | 556,898 | 573,300 | -16,402 |
| Monitor, update and implement the Immokalee Component Section of the Collier County Community Redevelopment Plan. Includes funding for CRA staff and all re-development activities. | | | | |
| Immokalee Beautification MSTU Management | 1.00 | 101,402 | 85,000 | 16,402 |
| Manage Immokalee Beautification MSTU & SR 29 ROW Improvements & related projects | | | | |
| Reserves & Transfers | - | 455,300 | 455,300 | - |
| Current Level of Service Budget | 3.00 | 1,113,600 | 1,113,600 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 229,817 | 245,400 | 263,200 | 304,600 | - | 304,600 | 24.1% |
| Operating Expense | 91,056 | 163,300 | 154,500 | 172,200 | - | 172,200 | 5.5% |
| Indirect Cost Reimburs | 52,700 | 51,900 | 51,900 | 48,500 | - | 48,500 | (6.6%) |
| Capital Outlay | - | 5,000 | 5,000 | - | - | - | (100.0%) |
| Grants and Aid | 11,777 | 55,000 | 55,000 | 55,000 | - | 55,000 | 0.0% |
| Net Operating Budget | 385,351 | 520,600 | 529,600 | 580,300 | - | 580,300 | 11.5% |
| Advance/Repay to 111 Unincrp Gen Fd | 30,000 | 30,000 | 30,000 | 30,000 | - | 30,000 | 0.0% |
| Trans to 187 Bayshore Redev Fd | - | - | - | 78,000 | - | 78,000 | na |
| Trans to 506 IT Capital | - | - | - | 3,600 | - | 3,600 | na |
| Reserves for Contingencies | - | 55,000 | - | 58,000 | - | 58,000 | 5.5% |
| Reserves for Capital | - | 294,000 | - | 363,700 | - | 363,700 | 23.7% |
| Total Budget | 415,351 | 899,600 | 559,600 | 1,113,600 | - | 1,113,600 | 23.8% |
| Total FTE | 3.00 | 3.00 | 3.00 | 3.00 | - | 3.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues | 186 | - | - | - | - | - | na |
| Interest/Misc | 3,323 | 2,000 | 4,000 | 3,500 | - | 3,500 | 75.0% |
| Trans fm 001 Gen Fund | 366,600 | 444,100 | 444,100 | 512,700 | - | 512,700 | 15.4% |
| Trans fm 111 MSTD Gen Fd | 73,700 | 100,500 | 100,500 | 116,100 | - | 116,100 | 15.5% |
| Trans fm 162 Immokalee Beaut Fd | 85,000 | 85,000 | 85,000 | 85,000 | - | 85,000 | 0.0% |
| Carry Forward | 209,000 | 268,100 | 322,500 | 396,500 | - | 396,500 | 47.9% |
| Less 5% Required By Law | - | (100) | - | (200) | - | (200) | 100.0% |
| Total Funding | 737,809 | 899,600 | 956,100 | 1,113,600 | - | 1,113,600 | 23.8% |

Notes:

The Board of County Commissioners (BCC) on April 24, 2007 approved the establishment of an Immokalee CRA office with an Executive Director and two support staff. The Board on March 9, 2010 approved the establishment of the Immokalee Business

Office of the County Manager

Immokalee Community Redevelopment Agency (CRA)

Immokalee Community Redevelopment Agency (CRA) (186)

Development Center. The Business Development Center program was not renewed and the related position phased out in FY 15. On October 1, 2012, the Board added management of the Immokalee Beautification MSTU to the CRA's responsibilities and authorized the addition of a project manager. Commencing in FY 13, the Board also moved roadway landscape maintenance of a section of Immokalee Road and SR 29 to the CRA. The CRA fund is compensated for management responsibilities from the Immokalee Beautification MSTU.

A challenge facing the CRA is the decline in taxable value and the resulting impact on Tax Increment Financing (TIF) revenue. The CRA's tax increment value peaked in 2008 at \$241,138,525. Today the tax increment value is \$151,396,030. This reduction under a millage neutral property tax rate has reduced TIF revenue from a peak of \$879,200 to \$628,800.

Forecast FY 2017:

Personal service costs are forecast under budget due to a position vacancy. The CRA is repaying the Unincorporated Area General Fund (111) at a rate of \$30,000 per year relative to the Business Development Center grant refunding.

The primary revenue source for the Immokalee CRA is Tax Increment Financing revenue (TIF). TIF revenue is budgeted as transfers from the General Fund (001) and the Unincorporated Area General Fund (111). The Immokalee CRA taxable increment value generated a combined TIF revenue of \$544,600.

Current FY 2018:

The budget is based on three (3) FTEs. Two CRA staff members are funded by CRA funds. The third, the MSTU Project Manager, is funded by a transfer from Immokalee Beautification MSTU Fund (162).

Operating expenses are up a modest amount reflecting recent cost experience and a larger contractual service budget. Maintenance work related to the First Street Zocalo is being performed by the Parks & Recreation Division with costs split three ways between the CRA, Immokalee Beautification and the Parks & Recreation Division. The budget for the Commercial Rehabilitation Grant Program remains at \$35,000 and the Impact Fee Deferral Program is funded at \$20,000 relative to existing commitments. A \$30,000 repayment to Fund (111) is provided. The capital reserve is increased to \$363,700. A transfer of \$78,000 to the Bayshore CRA is programmed to support a portion of the CRA Director cost that is budgeted in Bayshore CRA Fund (187).

Revenues:

The primary revenue sources are Tax Increment Financing (TIF) derived from the CRA's property tax increment and fund carryforward. The FY 18 tax increment value is \$151,396,030, representing a 15.8% increase over last year. Applying the respective General Fund and Unincorporated Area General Fund tax rate to the tax increment, CRA TIF revenue is increased by \$84,200 or 15.5% to \$628,800. This revenue is recorded as a transfer from the General Fund (001) and the Unincorporated Area MSTD General Fund (111).

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

**Immokalee Community Redevelopment Agency (CRA)
Immokalee CRA Grant and Grant Match (715/716)**

Mission Statement

To account for grants managed by the Immokalee CRA.

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | - | - | 20,000 | - | - | - | na |
| Capital Outlay | - | - | 455,000 | - | - | - | na |
| Net Operating Budget | - | - | 475,000 | - | - | - | na |
| Total Budget | - | - | 475,000 | - | - | - | na |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc | 116 | - | - | - | - | - | na |
| Reimb From Other Depts | - | - | 475,000 | - | - | - | na |
| Total Funding | 116 | - | 475,000 | - | - | - | na |

Notes:

All new grants for Immokalee CRA will be budgeted in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Forecast FY 2017:

Forecast grant fund activity includes the Immokalee sidewalk/streetscape improvements.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager

**Immokalee Community Redevelopment Agency (CRA)
Immokalee Beautification MSTU (162)**

Mission Statement

The MSTU was created for the purpose of beautifying and maintaining the median areas of SR 29 and Immokalee Road (CR 846), and certain other public areas within the Immokalee Beautification Municipal Service Taxing Unit. The major objective is to maintain the completed improvements, and complete future improvements on SR 29 in accordance with the Master Plan established for this Beautification District and FDOT approvals.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Improvements General/Landscape Maintenance | - | 407,900 | 407,900 | - |
| Reserves/Transfers/Interest | - | 331,800 | 331,800 | - |
| Current Level of Service Budget | - | 739,700 | 739,700 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 163,707 | 200,900 | 197,400 | 208,400 | - | 208,400 | 3.7% |
| Indirect Cost Reimburs | 2,100 | 2,500 | 2,500 | 2,600 | - | 2,600 | 4.0% |
| Capital Outlay | - | 100,000 | 100,000 | 100,000 | - | 100,000 | 0.0% |
| Net Operating Budget | 165,807 | 303,400 | 299,900 | 311,000 | - | 311,000 | 2.5% |
| Trans to Property Appraiser | 2,764 | 3,500 | 3,500 | 3,600 | - | 3,600 | 2.9% |
| Trans to Tax Collector | 6,960 | 8,000 | 8,000 | 8,300 | - | 8,300 | 3.8% |
| Trans to 186 Immok Redev Fd | 85,000 | 85,000 | 85,000 | 85,000 | - | 85,000 | 0.0% |
| Reserves for Capital | - | 288,300 | - | 331,800 | - | 331,800 | 15.1% |
| Total Budget | 260,531 | 688,200 | 396,400 | 739,700 | - | 739,700 | 7.5% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes | 323,815 | 342,900 | 329,200 | 365,500 | - | 365,500 | 6.6% |
| Delinquent Ad Valorem Taxes | 509 | - | 200 | - | - | - | na |
| Miscellaneous Revenues | 8,616 | - | - | - | - | - | na |
| Interest/Misc | 4,738 | 3,000 | 5,000 | 3,000 | - | 3,000 | 0.0% |
| Trans frm Property Appraiser | 319 | - | - | - | - | - | na |
| Trans frm Tax Collector | 2,709 | - | - | - | - | - | na |
| Carry Forward | 371,500 | 359,600 | 451,700 | 389,700 | - | 389,700 | 8.4% |
| Less 5% Required By Law | - | (17,300) | - | (18,500) | - | (18,500) | 6.9% |
| Total Funding | 712,206 | 688,200 | 786,100 | 739,700 | - | 739,700 | 7.5% |

Forecast FY 2017:

Forecast expenditures and revenue are consistent with the adopted budget.

Current FY 2018:

The FY 18 program is primarily an asset maintenance plan with \$100,000 provided for capital improvements. Operating expenses include an interdepartmental expense of \$10,000 to maintain the Zocalo First Street Plaza. A transfer of \$85,000 supports project management and administration provided by Immokalee CRA staff. A reserve for future capital outlay is provided at \$339,400.

Revenues:

Taxable value for FY 18 is \$365,486,059, an 6.6% increase from FY 17. The advisory committee recommends maintaining the prior year millage of 1.0000 mill. This will generate \$365,486 in property taxes. The millage cap for this district is 1.0000 per \$1,000 of taxable value.

Office of the County Manager

**Immokalee Community Redevelopment Agency (CRA)
Landscaping - Immokalee Rd & State Road 29 (111)**

Mission Statement

To provide maintenance of landscaped, non-landscaped medians and roadsides on sections of Immokalee Road and SR 29 within the Immokalee urban area to meet the standards adopted by the Board of County Commissioners and to support Florida Statutes Chapters 74-191.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Immokalee Roadway Beautification Management | - | 207,500 | - | 207,500 |
| This program provides funding for landscape maintenance contractors and operational costs required for maintenance of the landscaped and non-landscaped medians and roadways for Immokalee Road and SR 29 in the Immokalee area. | | | | |
| Current Level of Service Budget | - | 207,500 | - | 207,500 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 186,040 | 200,600 | 200,600 | 207,500 | - | 207,500 | 3.4% |
| Net Operating Budget | 186,040 | 200,600 | 200,600 | 207,500 | - | 207,500 | 3.4% |
| Total Budget | 186,040 | 200,600 | 200,600 | 207,500 | - | 207,500 | 3.4% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Net Cost MSTU General Fund | 186,040 | 200,600 | 200,600 | 207,500 | - | 207,500 | 3.4% |
| Total Funding | 186,040 | 200,600 | 200,600 | 207,500 | - | 207,500 | 3.4% |

Notes:

In mid FY 12 the Board transferred management of the Immokalee Beautification MSTU to the Immokalee CRA and approved the addition of a CRA project manager position. The Board also approved the concept of using this position to manage all landscaped and improved road right-of-way in the Immokalee area. In FY 13, the median and roadside maintenance budget for Immokalee Road and SR 29 was moved under Immokalee CRA management.

Forecast FY 2017:

Forecast maintenance expenditures includes contractual maintenance services, electricity and water.

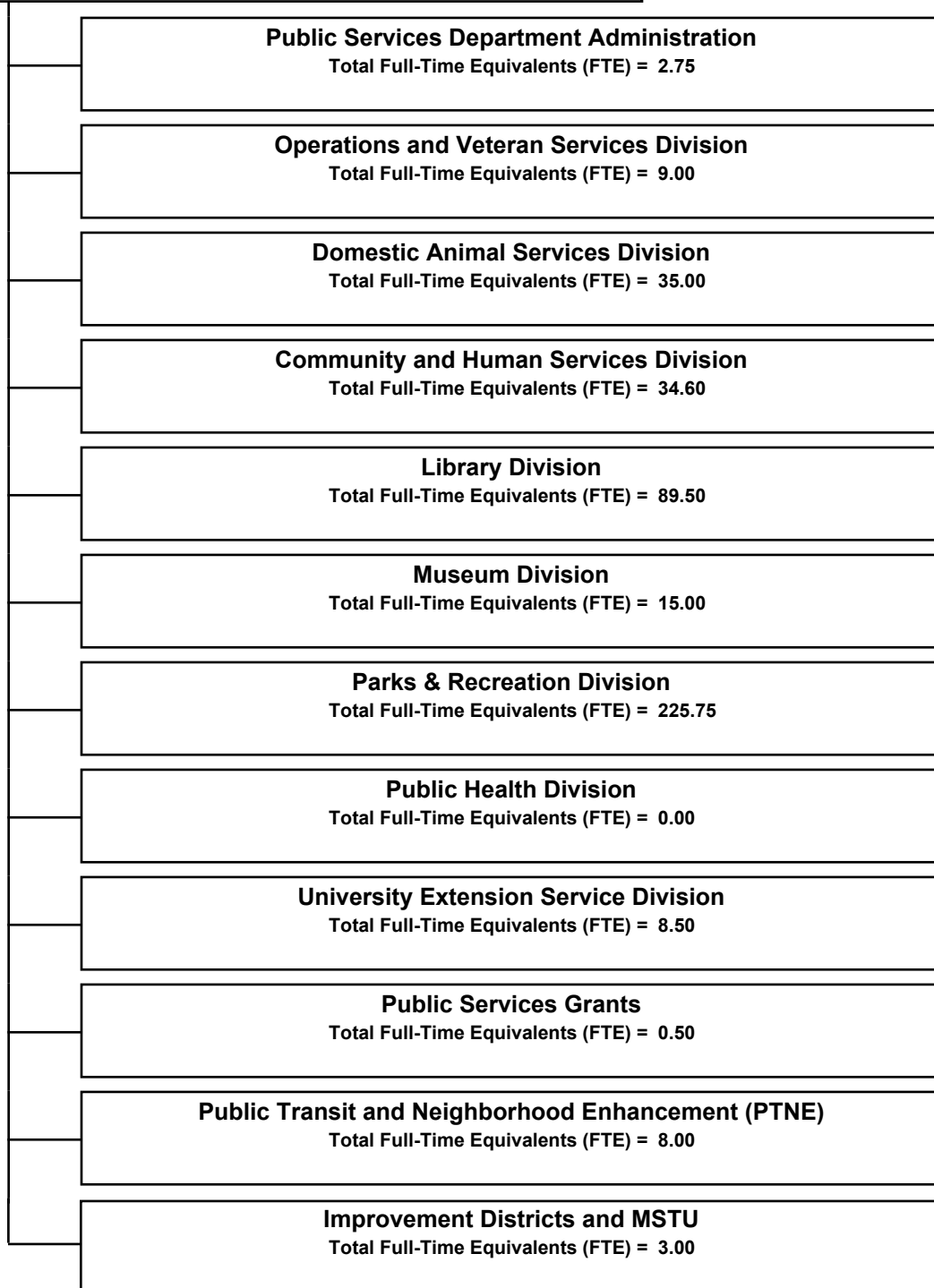
Current FY 2018:

Planned maintenance expenditures are in line with prior year levels. Included are modest increases for landscape materials and mulch.

Public Services Department

Public Services Department Organizational Chart

Total Full-Time Equivalents (FTE) = 431.60



Public Services Department

Steve Carnell, Department Head

The Public Services Department provides the citizens of Collier County with a wide variety of traditional governmental services that preserve and enhance the quality of life throughout the community. The Department includes a small administrative staff, and the following divisions: Operations & Veteran Services, Domestic Animal Services, Community & Human Services, Library, Museum, Parks & Recreation, University Extension Services, and Public Transit & Neighborhood Enhancement. Through contractual arrangements, this Department has oversight responsibilities for the David Lawrence Center and the Public Health Division. The goal of each Division is to exceed our customers' expectations in providing quality services as cost effectively as possible. The total budget appropriation in FY 18 (including expanded requests, transfers, and reserves) is \$102,547,100.

The total number of authorized permanent Full Time Equivalent (FTE) positions in the Department for FY 18, including expanded requests, is 431.60.

Operations and Veterans Services Division:

This division is focused on coordination of department-wide activities, including implementation of new initiatives, fiscal planning and oversight, marketing and communications, internal and quality controls. The Veteran Services unit assists veterans and their dependents. In FY18, IT billable hours for the Department were consolidated under this division to provide a dedicated resource to enable better tracking, accountability, and prioritization of IT hours across the Public Services Department. The Operations unit will also begin actively implementing an Enterprise Asset Management system in FY 18.

County Extension, Education & Training Division:

The University Extension Services Division offers educational and demonstration services in the areas of Agriculture, Marine Sciences, Urban and Commercial Horticulture, Family Consumer Sciences and 4-H Youth Development. Requests from homeowners for assistance with gardening continue to increase, and the Division expects this trend will continue in FY 18. The 4-H program continues to grow and provides very valuable educational experiences for the community's youth.

Domestic Animal Services Division:

Domestic Animal Services provides protection to the citizens of Collier County from animal-related injury and zoonotic disease, gives temporary shelter to the community's unwanted and/or stray pet population, and promotes responsible pet ownership and humane treatment of animals. In FY 18, the Division will continue to focus on increasing compliance with Collier County's licensing and vaccination requirements and continued expansion of humane pet population control programs.

Community and Human Services Division:

By leveraging local, state, and federal funds, the Division provides a one-stop shop to lower income residents in need, including frail seniors, those seeking assistance with prescriptions and medical care, families striving for home ownership or to maintain their homes, and non-profits that meet affordable housing and community needs. In FY 18, the Division will coordinate efforts with community partners to continue these endeavors, while striving for improvement in compliance in grant management and overall process efficiency.

Library Division:

The Library Division's FY 18 initiatives include preparation for implementation of recommendations from a comprehensive community assessment that was completed in 2017. The IT Division has assumed responsibility for the Library computer network allowing for improved customer experience, increased technical support, increased system security, and greater focus on the core library mission.

Museum Division:

The Museum Division continues to operate five museum locations, each featuring a unique aspect of Collier County's history. Restoring the railroad club car at the Naples Depot and preparing for the Smithsonian to loan the Key Marco Cat to the Marco Island Historical Museum highlight projects for FY18.

Parks and Recreation Division:

The Parks and Recreation Division maintains park facilities and programs throughout Collier County. Sun-N-Fun Lagoon continues to be a popular recreational attraction. Capital projects include construction of the Eagle Lakes Aquatics Center, and completion of design for Phase I of Big Corkscrew Island Regional Park. The division is also seeking to expand maintenance services at various park locations in FY 18.

Public Health Division:

Public Services Department

The Collier County Public Health Unit (CCPHU) continues to coordinate its efforts with the Board of County Commissioners to provide health care and environmental programs for Collier County residents. Additionally, the CCPHU continues to monitor the success of the endeavor to refer all housing that does not meet minimum migrant housing standards to Code Enforcement.

Public Transit and Neighborhood Enhancement Division:

The Public Transit and Neighborhood Enhancement Division administers the public transit system: Collier Area Transit (CAT) and the Transportation Disadvantaged System (TD); and manages road beautification and drainage projects undertaken through the Municipal Service Taxing Units (MSTUs) process.

The following is a list of telephone numbers for additional information on programs and services provided by the Public Services Department:

252-8468 Administration
252-6956 Public Information Officer
455-1031 David Lawrence Center
252-7387 Domestic Animal Services
252-4800 Extension, Education & Training Center
252-2273 Community and Human Services
252-5508 Public Services Operations
252-8387 Veteran Services
593-0334 Library
252-8476 Museum
252-4000 Parks and Recreation
252-8200 Public Health Division
252-5840 Public Transit and Neighborhood Enhancement

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

| Division Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 25,782,054 | 27,492,300 | 28,536,700 | 27,997,700 | 852,100 | 28,849,800 | 4.9% |
| Operating Expense | 30,066,816 | 28,333,700 | 36,320,500 | 28,669,300 | 236,800 | 28,906,100 | 2.0% |
| Indirect Cost Reimburs | 363,400 | 378,300 | 378,300 | 409,400 | - | 409,400 | 8.2% |
| Capital Outlay | 3,463,894 | 2,172,100 | 8,461,200 | 2,124,300 | 40,100 | 2,164,400 | (0.4%) |
| Grants and Aid | 3,553,376 | 3,118,900 | 7,569,500 | 3,104,400 | 300,000 | 3,404,400 | 9.2% |
| Remittances | 4,960,589 | 500,000 | 8,460,500 | 500,000 | - | 500,000 | 0.0% |
| Total Net Budget | 68,190,130 | 61,995,300 | 89,726,700 | 62,805,100 | 1,429,000 | 64,234,100 | 3.6 % |
| Advance/Repay to 111 Unincrp Gen Fd | 51,200 | 102,400 | 80,000 | 15,000 | - | 15,000 | (85.4%) |
| Trans to Property Appraiser | 21,000 | 25,900 | 24,200 | 25,300 | - | 25,300 | (2.3%) |
| Trans to Tax Collector | 93,851 | 103,500 | 100,200 | 108,700 | - | 108,700 | 5.0% |
| Trans to 001 General Fund | 261,300 | 267,800 | 267,800 | 362,400 | - | 362,400 | 35.3% |
| Trans to 111 Unincorp Gen Fd | 936,600 | 945,400 | 945,400 | 975,100 | - | 975,100 | 3.1% |
| Trans to 123 Serv for Sr Fd | 637,868 | 718,700 | 718,700 | 654,600 | - | 654,600 | (8.9%) |
| Trans to 172 Conserv Collier | - | - | - | 305,800 | - | 305,800 | na |
| Trans to 174 Conserv Collier Maint | 500,000 | - | - | - | - | - | na |
| Trans to 193 TDC Museum | 140,700 | - | - | - | - | - | na |
| Trans to 708 Hum Serv Match | 5,228 | - | 1,500 | - | - | - | na |
| Trans to 710 Pub Serv Match | 28,649 | - | 60,500 | - | - | - | na |
| Trans to 259 Forest Lakes | 100,000 | - | - | - | - | - | na |
| Trans to 314 Museum Cap | 452,100 | 311,600 | 311,600 | 192,900 | - | 192,900 | (38.1%) |
| Trans to 426 CAT Mass Transit Fd | 1,454,635 | - | 1,499,900 | - | - | - | na |
| Trans to 427 Transp Disadv Fd | 85,163 | 1,300 | 51,100 | - | - | - | (100.0%) |
| Trans to 506 IT Capital | - | - | - | 9,100 | - | 9,100 | na |
| Reserves for Contingencies | - | 2,490,900 | 47,200 | 2,560,800 | - | 2,560,800 | 2.8% |
| Reserves for Capital | - | 594,100 | - | 368,300 | - | 368,300 | (38.0%) |
| Restricted for Unfunded Requests | - | 32,459,700 | - | 32,181,400 | - | 32,181,400 | (0.9%) |
| Reserves for Insurance | - | 100,000 | - | 100,000 | - | 100,000 | 0.0% |
| Reserves for Cash Flow | - | 200,000 | - | 473,700 | - | 473,700 | 136.9% |
| Reserves for Attrition | - | (19,400) | - | (20,100) | - | (20,100) | 3.6% |
| Total Budget | 72,958,426 | 100,297,200 | 93,834,800 | 101,118,100 | 1,429,000 | 102,547,100 | 2.2% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

| Appropriations by Department | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Public Services Department Administration | 302,378 | 352,100 | 352,200 | 363,900 | - | 363,900 | 3.4% |
| Operations and Veteran Services Division | 621,953 | 744,900 | 742,300 | 826,400 | 109,500 | 935,900 | 25.6% |
| Domestic Animal Services Division | 2,998,975 | 3,320,900 | 3,241,400 | 3,400,800 | 52,000 | 3,452,800 | 4.0% |
| Community and Human Services Division | 14,510,782 | 8,220,400 | 24,513,900 | 7,931,400 | 300,000 | 8,231,400 | 0.1% |
| Library Division | 7,566,484 | 8,484,900 | 8,547,100 | 8,332,900 | 215,300 | 8,548,200 | 0.7% |
| Museum Division | 1,679,721 | 2,079,800 | 1,985,000 | 2,040,700 | - | 2,040,700 | (1.9%) |
| Parks & Recreation Division | 23,110,343 | 25,638,100 | 25,195,800 | 25,811,900 | 683,900 | 26,495,800 | 3.3% |
| Public Health Division | 1,556,564 | 1,822,000 | 1,740,400 | 1,815,600 | - | 1,815,600 | (0.4%) |
| University Extension Service Division | 691,552 | 793,900 | 774,800 | 832,100 | - | 832,100 | 4.8% |
| Public Services Grants | 464,545 | - | 822,100 | - | - | - | na |
| Public Transit and Neighborhood Enhancement (PTNE) | 11,526,479 | 6,041,200 | 18,958,000 | 6,144,200 | 68,300 | 6,212,500 | 2.8% |
| Improvement Districts and MSTU | 3,160,354 | 4,497,100 | 2,853,700 | 5,305,200 | - | 5,305,200 | 18.0% |
| Total Net Budget | 68,190,130 | 61,995,300 | 89,726,700 | 62,805,100 | 1,429,000 | 64,234,100 | 3.6% |
| Domestic Animal Services Division | - | 239,600 | 2,900 | 278,700 | - | 278,700 | 16.3% |
| Community and Human Services Division | 643,097 | 982,700 | 764,500 | 705,500 | - | 705,500 | (28.2%) |
| Library Division | 28,649 | 119,300 | 44,000 | 11,600 | - | 11,600 | (90.3%) |
| Museum Division | 634,760 | 584,700 | 354,100 | 471,400 | - | 471,400 | (19.4%) |
| Parks & Recreation Division | 1,451,521 | 35,117,700 | 990,200 | 35,279,200 | - | 35,279,200 | 0.5% |
| University Extension Service Division | - | 86,900 | - | 45,100 | - | 45,100 | (48.1%) |
| Public Services Grants | - | - | 2,400 | - | - | - | na |
| Public Transit and Neighborhood Enhancement (PTNE) | 1,539,798 | 340,800 | 1,551,000 | 897,600 | - | 897,600 | 163.4% |
| Improvement Districts and MSTU | 470,471 | 830,200 | 399,000 | 623,900 | - | 623,900 | (24.8%) |
| Total Transfers and Reserves | 4,768,296 | 38,301,900 | 4,108,100 | 38,313,000 | - | 38,313,000 | 0.0% |
| Total Budget | 72,958,426 | 100,297,200 | 93,834,800 | 101,118,100 | 1,429,000 | 102,547,100 | 2.2% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

| Division Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes | 2,452,842 | 2,358,800 | 2,256,500 | 2,703,300 | - | 2,703,300 | 14.6% |
| Delinquent Ad Valorem Taxes | 3,750 | - | 1,100 | - | - | - | na |
| Tourist Devel Tax | 2,098,009 | 2,119,500 | 2,055,900 | 2,000,000 | - | 2,000,000 | (5.6%) |
| Licenses & Permits | 298,451 | 312,800 | 257,400 | 322,700 | - | 322,700 | 3.2% |
| Special Assessments | 5,502 | 5,700 | 5,700 | - | - | - | (100.0%) |
| Intergovernmental Revenues | 15,375,340 | - | 26,713,700 | - | - | - | na |
| Charges For Services | 8,978,442 | 10,365,400 | 9,652,100 | 9,698,100 | 10,000 | 9,708,100 | (6.3%) |
| Fines & Forfeitures | 194,223 | 251,500 | 245,700 | 201,000 | - | 201,000 | (20.1%) |
| Miscellaneous Revenues | 1,859,907 | 364,400 | 1,137,400 | 832,200 | - | 832,200 | 128.4% |
| Interest/Misc | 509,532 | 368,200 | 247,300 | 122,600 | - | 122,600 | (66.7%) |
| Reimb From Other Depts | 173,327 | 121,500 | 173,000 | 71,500 | - | 71,500 | (41.2%) |
| Trans frm Property Appraiser | 2,425 | - | - | - | - | - | na |
| Trans frm Tax Collector | 36,532 | - | - | - | - | - | na |
| Net Cost General Fund | 23,141,509 | 26,767,300 | 25,434,800 | 27,415,400 | 720,300 | 28,135,700 | 5.1% |
| Net Cost MSTU General Fund | 9,198,108 | 9,846,800 | 9,908,800 | 10,274,500 | 443,300 | 10,717,800 | 8.8% |
| Trans fm 001 Gen Fund | 3,738,346 | 5,956,600 | 5,930,800 | 5,895,000 | 68,300 | 5,963,300 | 0.1% |
| Trans fm 111 MSTD Gen Fd | 749,133 | 814,700 | 847,100 | 911,500 | - | 911,500 | 11.9% |
| Trans fm 129 Library Grants | 28,649 | - | 44,000 | - | - | - | na |
| Trans fm 136 G Gate Beaut Fd | 33,800 | 34,800 | 34,800 | 36,300 | - | 36,300 | 4.3% |
| Trans fm 143 Vander Beaut Fd | 88,900 | 91,500 | 91,500 | 94,300 | - | 94,300 | 3.1% |
| Trans fm 158 Radio Rd Beaut Fd | 32,300 | 33,200 | 33,200 | 38,100 | - | 38,100 | 14.8% |
| Trans fm 151 Sable Palm Rd Ex Fd | 2,900 | 2,900 | 2,900 | 3,000 | - | 3,000 | 3.4% |
| Trans fm 152 Lely Golf Beaut Fd | 31,700 | 32,600 | 32,600 | 34,700 | - | 34,700 | 6.4% |
| Trans fm 159 Forest Lake Fd | 48,400 | 49,800 | 49,800 | 50,700 | - | 50,700 | 1.8% |
| Trans fm 165 Rock Rd | 2,600 | 2,600 | 2,600 | 3,500 | - | 3,500 | 34.6% |
| Trans fm 166 Radio Rd East MSTU | 14,500 | - | - | - | - | - | na |
| Trans fm 174 Conserv Collier Maint | - | - | 14,100 | 226,500 | 79,300 | 305,800 | na |
| Trans fm 179 Consvr Maint | 500,000 | - | - | - | - | - | na |
| Trans fm 183 TDC Beach Pk | - | - | 137,200 | - | - | - | na |
| Trans fm 195 TDC Cap Fd | 164,800 | 166,500 | 166,500 | 166,500 | - | 166,500 | 0.0% |
| Trans fm 272 Conserv Co GO Bd | 64,980 | 5,000 | 1,000 | 500 | - | 500 | (90.0%) |
| Trans fm 310 CDES Cap Fd | - | - | 512,300 | - | - | - | na |
| Trans fm 313 Gas Tax Cap Fd | 1,769,836 | - | - | - | - | - | na |
| Trans fm 426 CAT Transit | 1,454,635 | - | 1,526,500 | - | - | - | na |
| Trans fm 427 Transp Disadv | 85,163 | - | 23,200 | - | - | - | na |
| Trans fm 428 Tran Disadv | - | 1,300 | 1,300 | - | - | - | (100.0%) |
| Trans fm 495 Airport Op Fd | 34,821 | - | 13,400 | - | - | - | na |
| Trans fm 707/708 Human Srv Grants | 110,128 | 98,200 | 99,700 | 52,200 | - | 52,200 | (46.8%) |
| Trans fm 709/710 Pub Srv Grants | - | - | 2,400 | - | - | - | na |
| Carry Forward | 46,442,200 | 40,452,800 | 46,593,600 | 40,307,300 | 107,800 | 40,415,100 | (0.1%) |
| Less 5% Required By Law | - | (327,200) | - | (343,300) | - | (343,300) | 4.9% |
| Total Funding | 119,725,690 | 100,297,200 | 134,249,900 | 101,118,100 | 1,429,000 | 102,547,100 | 2.2% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

| Division Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Public Services Department Administration | 2.00 | 2.75 | 2.75 | 2.75 | - | 2.75 | 0.0% |
| Operations and Veteran Services Division | 7.00 | 8.00 | 8.00 | 8.00 | 1.00 | 9.00 | 12.5% |
| Domestic Animal Services Division | 33.00 | 34.00 | 34.00 | 34.00 | 1.00 | 35.00 | 2.9% |
| Community and Human Services Division | 32.60 | 34.60 | 34.60 | 34.60 | - | 34.60 | 0.0% |
| Library Division | 85.50 | 86.50 | 86.50 | 86.50 | 3.00 | 89.50 | 3.5% |
| Museum Division | 15.00 | 15.00 | 15.00 | 15.00 | - | 15.00 | 0.0% |
| Parks & Recreation Division | 196.00 | 214.75 | 214.75 | 214.75 | 11.00 | 225.75 | 5.1% |
| University Extension Service Division | 8.50 | 8.50 | 8.50 | 8.50 | - | 8.50 | 0.0% |
| Public Services Grants | 0.50 | 0.50 | 0.50 | 0.50 | - | 0.50 | 0.0% |
| Public Transit and Neighborhood Enhancerr | 6.00 | 6.00 | 7.00 | 7.00 | 1.00 | 8.00 | 33.3% |
| Improvement Districts and MSTU | 2.00 | 3.00 | 3.00 | 3.00 | - | 3.00 | 0.0% |
| Total FTE | 388.10 | 413.60 | 414.60 | 414.60 | 17.00 | 431.60 | 4.4% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

Public Services Department Administration

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 281,138 | 320,800 | 314,000 | 329,100 | - | 329,100 | 2.6% |
| Operating Expense | 21,241 | 28,300 | 35,200 | 31,700 | - | 31,700 | 12.0% |
| Capital Outlay | - | 3,000 | 3,000 | 3,100 | - | 3,100 | 3.3% |
| Net Operating Budget | 302,378 | 352,100 | 352,200 | 363,900 | - | 363,900 | 3.4% |
| Total Budget | 302,378 | 352,100 | 352,200 | 363,900 | - | 363,900 | 3.4% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Public Services Administration (001) | 302,378 | 352,100 | 352,200 | 363,900 | - | 363,900 | 3.4% |
| Total Net Budget | 302,378 | 352,100 | 352,200 | 363,900 | - | 363,900 | 3.4% |
| Total Transfers and Reserves | - | - | - | - | - | - | na |
| Total Budget | 302,378 | 352,100 | 352,200 | 363,900 | - | 363,900 | 3.4% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues | 129 | - | - | - | - | - | na |
| Net Cost General Fund | 302,249 | 352,100 | 352,200 | 363,900 | - | 363,900 | 3.4% |
| Total Funding | 302,378 | 352,100 | 352,200 | 363,900 | - | 363,900 | 3.4% |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Public Services Administration (001) | 2.00 | 2.75 | 2.75 | 2.75 | - | 2.75 | 0.0% |
| Total FTE | 2.00 | 2.75 | 2.75 | 2.75 | - | 2.75 | 0.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Public Services Department Administration
Public Services Administration (001)**

Mission Statement

To provide professional management and administration to the eight divisions and two contracted agencies within the Department, providing a communication and organizational link between the County Commission, the County Manager, the staff and the public.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration/Overhead | 2.75 | 363,900 | - | 363,900 |
| To provide strategic and operational planning, budgeting and financial management, operating results and accountability, staff and policy development, and administrative and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards. | | | | |
| Current Level of Service Budget | 2.75 | 363,900 | - | 363,900 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 281,138 | 320,800 | 314,000 | 329,100 | - | 329,100 | 2.6% |
| Operating Expense | 21,241 | 28,300 | 35,200 | 31,700 | - | 31,700 | 12.0% |
| Capital Outlay | - | 3,000 | 3,000 | 3,100 | - | 3,100 | 3.3% |
| Net Operating Budget | 302,378 | 352,100 | 352,200 | 363,900 | - | 363,900 | 3.4% |
| Total Budget | 302,378 | 352,100 | 352,200 | 363,900 | - | 363,900 | 3.4% |
| Total FTE | 2.00 | 2.75 | 2.75 | 2.75 | - | 2.75 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues | 129 | - | - | - | - | - | na |
| Net Cost General Fund | 302,249 | 352,100 | 352,200 | 363,900 | - | 363,900 | 3.4% |
| Total Funding | 302,378 | 352,100 | 352,200 | 363,900 | - | 363,900 | 3.4% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

Operations and Veteran Services Division

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 579,641 | 691,100 | 690,200 | 740,000 | 87,600 | 827,600 | 19.8% |
| Operating Expense | 38,331 | 51,200 | 49,500 | 86,400 | 19,900 | 106,300 | 107.6% |
| Capital Outlay | 3,981 | 2,600 | 2,600 | - | 2,000 | 2,000 | (23.1%) |
| Net Operating Budget | 621,953 | 744,900 | 742,300 | 826,400 | 109,500 | 935,900 | 25.6% |
| Total Budget | 621,953 | 744,900 | 742,300 | 826,400 | 109,500 | 935,900 | 25.6% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Public Services Operations (001) | 284,892 | 372,300 | 372,100 | 438,600 | 109,500 | 548,100 | 47.2% |
| Veterans Services (001) | 337,061 | 372,600 | 370,200 | 387,800 | - | 387,800 | 4.1% |
| Total Net Budget | 621,953 | 744,900 | 742,300 | 826,400 | 109,500 | 935,900 | 25.6% |
| Total Transfers and Reserves | - | - | - | - | - | - | na |
| Total Budget | 621,953 | 744,900 | 742,300 | 826,400 | 109,500 | 935,900 | 25.6% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost General Fund | 621,953 | 744,900 | 742,300 | 826,400 | 109,500 | 935,900 | 25.6% |
| Total Funding | 621,953 | 744,900 | 742,300 | 826,400 | 109,500 | 935,900 | 25.6% |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Public Services Operations (001) | 3.00 | 4.00 | 4.00 | 4.00 | 1.00 | 5.00 | 25.0% |
| Veterans Services (001) | 4.00 | 4.00 | 4.00 | 4.00 | - | 4.00 | 0.0% |
| Total FTE | 7.00 | 8.00 | 8.00 | 8.00 | 1.00 | 9.00 | 12.5% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Operations and Veteran Services Division
Public Services Operations (001)**

Mission Statement

The Operations unit is focused on coordination of department-wide activities, including implementation of new initiatives, budget development and oversight, internal fiscal controls, marketing and communications, and general quality assurance/quality control.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Public Services Operations Mgt | 4.00 | 438,600 | - | 438,600 |
| Coordination of department-wide activities, including implementation of new initiatives, fiscal planning and oversight, marketing and communications, and general quality control. | | | | |
| Current Level of Service Budget | 4.00 | 438,600 | - | 438,600 |
| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
| Programmer Analyst, Sr | 1.00 | 109,500 | - | 109,500 |
| The Senior Programmer Analyst will be responsible for the overall management and lifecycle support for the Public Services enterprise asset management (EAM) system, in addition to serving as the technical lead and subject matter expert for the EAM implementation project. This position will also oversee IT billable resource(s) for PSD, enabling better tracking, accountability, and prioritization of IT hours across the department, as well as compliance with federal and state technological regulations. | | | | |
| Expanded Services Budget | 1.00 | 109,500 | - | 109,500 |
| Total Adopted Budget | 5.00 | 548,100 | - | 548,100 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|-------------------------------------|---------------------------|---------------------------|-----------------------------|---------------------------|
| Social Media Reach | 3,900,000 | 3,900,000 | 4,000,000 | 4,250,000 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 277,906 | 353,800 | 352,900 | 391,900 | 87,600 | 479,500 | 35.5% |
| Operating Expense | 4,147 | 15,900 | 16,600 | 46,700 | 19,900 | 66,600 | 318.9% |
| Capital Outlay | 2,840 | 2,600 | 2,600 | - | 2,000 | 2,000 | (23.1%) |
| Net Operating Budget | 284,892 | 372,300 | 372,100 | 438,600 | 109,500 | 548,100 | 47.2% |
| Total Budget | 284,892 | 372,300 | 372,100 | 438,600 | 109,500 | 548,100 | 47.2% |
| Total FTE | 3.00 | 4.00 | 4.00 | 4.00 | 1.00 | 5.00 | 25.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost General Fund | 284,892 | 372,300 | 372,100 | 438,600 | 109,500 | 548,100 | 47.2% |
| Total Funding | 284,892 | 372,300 | 372,100 | 438,600 | 109,500 | 548,100 | 47.2% |

Notes:

The information technology (IT) projections contained in the current budget request reflect the consolidation of IT hours across the

Public Services Department

Operations and Veteran Services Division

Public Services Operations (001)

Department under the OVS cost center, and the expanded services request to implement an Enterprise Asset Management (EAM) system. OVS is working with OMB to reflect current and expanded services, as well as clean up IT hours still being included in other divisions budget requests.

Forecast FY 2017:

Forecast expenditures are in line with the amended FY 17 budget.

Current FY 2018:

The FY 18 current services personal services budget exceeds division compliance targets due to the hiring of a new Operations and Veterans Services Director, and the reclassification of a position to a Financial Operations and Support Manager. Additionally, the operating expense budget reflects the consolidation of IT services hours across the Department for improved coordination. With this budgeted expense removed from other Department budgets, the increase shown here is offset Department wide.

The budget reflects an expanded position request at a fully burdened salary plus operating expenses totaling \$109,500 for a Senior Program Analyst assume responsibility for Public Services Enterprise Asset Management.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Operations and Veteran Services Division
Veterans Services (001)**

Mission Statement

The Veteran Services unit assists veterans and their dependents with filing for disability compensation, non-service-connected pensions, appeals burial benefits, education benefits, health benefits, survivor's benefits and other support. The unit also provides transportation for veterans to VA medical appointments at the Cape Coral VA Clinic and Bay Pines VA Hospital.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Veteran Advocacy | 4.00 | 371,000 | - | 371,000 |
| To assist veterans and their dependents with service and non-service connected claims against the Veteran's Administration (VA). To provide information and assistance in obtaining other federal, state and local benefits. | | | | |
| Transportation System | - | 7,100 | - | 7,100 |
| Transport veterans to VA medical facilities throughout Southern Florida. | | | | |
| Veterans' Special Events | - | 9,700 | - | 9,700 |
| Provide support to various activities recognizing our Veterans, including the annual 4th of July celebration. | | | | |
| Current Level of Service Budget | 4.00 | 387,800 | - | 387,800 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|---|-------------------|-------------------|---------------------|-------------------|
| Serve 95% of veterans requesting services within (5 working days) | 97 | 95 | 97 | 95 |
| Transport Minimum of 90% of veterans who scheduled transports | 95 | 90 | 95 | 90 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 301,736 | 337,300 | 337,300 | 348,100 | - | 348,100 | 3.2% |
| Operating Expense | 34,184 | 35,300 | 32,900 | 39,700 | - | 39,700 | 12.5% |
| Capital Outlay | 1,141 | - | - | - | - | - | na |
| Net Operating Budget | 337,061 | 372,600 | 370,200 | 387,800 | - | 387,800 | 4.1% |
| Total Budget | 337,061 | 372,600 | 370,200 | 387,800 | - | 387,800 | 4.1% |
| Total FTE | 4.00 | 4.00 | 4.00 | 4.00 | - | 4.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Net Cost General Fund | 337,061 | 372,600 | 370,200 | 387,800 | - | 387,800 | 4.1% |
| Total Funding | 337,061 | 372,600 | 370,200 | 387,800 | - | 387,800 | 4.1% |

Forecast FY 2017:

Forecast expenditures are in line with the adopted budget.

Current FY 2018:

The FY 18 operating expense budget reflects upward adjustments in phone and IT services allocations.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

Domestic Animal Services Division

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 2,004,514 | 2,184,900 | 2,089,400 | 2,228,800 | 52,000 | 2,280,800 | 4.4% |
| Operating Expense | 823,439 | 1,021,200 | 1,028,500 | 1,165,000 | - | 1,165,000 | 14.1% |
| Capital Outlay | 171,022 | 114,800 | 123,500 | 7,000 | - | 7,000 | (93.9%) |
| Net Operating Budget | 2,998,975 | 3,320,900 | 3,241,400 | 3,400,800 | 52,000 | 3,452,800 | 4.0% |
| Reserves for Contingencies | - | 7,400 | 2,900 | 8,100 | - | 8,100 | 9.5% |
| Restricted for Unfunded Requests | - | 232,200 | - | 270,600 | - | 270,600 | 16.5% |
| Total Budget | 2,998,975 | 3,560,500 | 3,244,300 | 3,679,500 | 52,000 | 3,731,500 | 4.8% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Domestic Animal Control (001) | 2,934,813 | 3,246,200 | 3,153,900 | 3,319,600 | 52,000 | 3,371,600 | 3.9% |
| Domestic Animal Services Donations (180) | 36,351 | 43,000 | 36,500 | 37,000 | - | 37,000 | (14.0%) |
| Neutered/Spay Trust Fund (610) | 27,811 | 31,700 | 51,000 | 44,200 | - | 44,200 | 39.4% |
| Total Net Budget | 2,998,975 | 3,320,900 | 3,241,400 | 3,400,800 | 52,000 | 3,452,800 | 4.0% |
| Total Transfers and Reserves | - | 239,600 | 2,900 | 278,700 | - | 278,700 | 16.3% |
| Total Budget | 2,998,975 | 3,560,500 | 3,244,300 | 3,679,500 | 52,000 | 3,731,500 | 4.8% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Licenses & Permits | 298,451 | 312,800 | 257,400 | 322,700 | - | 322,700 | 3.2% |
| Charges For Services | 136,834 | 156,800 | 121,200 | 141,500 | - | 141,500 | (9.8%) |
| Fines & Forfeitures | 5,518 | 14,300 | 8,500 | 13,800 | - | 13,800 | (3.5%) |
| Miscellaneous Revenues | 60,358 | 30,000 | 90,000 | 40,000 | - | 40,000 | 33.3% |
| Interest/Misc | 3,196 | 2,600 | 2,500 | 2,900 | - | 2,900 | 11.5% |
| Net Cost General Fund | 2,511,388 | 2,781,600 | 2,783,300 | 2,857,500 | 52,000 | 2,909,500 | 4.6% |
| Carry Forward | 268,800 | 265,100 | 285,500 | 304,100 | - | 304,100 | 14.7% |
| Less 5% Required By Law | - | (2,700) | - | (3,000) | - | (3,000) | 11.1% |
| Total Funding | 3,284,545 | 3,560,500 | 3,548,400 | 3,679,500 | 52,000 | 3,731,500 | 4.8% |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Domestic Animal Control (001) | 33.00 | 34.00 | 34.00 | 34.00 | 1.00 | 35.00 | 2.9% |
| Total FTE | 33.00 | 34.00 | 34.00 | 34.00 | 1.00 | 35.00 | 2.9% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Domestic Animal Services Division
Domestic Animal Control (001)**

Mission Statement

To ensure compliance with local and State animal-related laws; to return strays to their owners and promote adoption of homeless animals to new families; and to work toward ending the community problem of pet overpopulation.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost | |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|------------------|
| Divisional Administration/Overhead | 3.00 | 640,538 | - | 640,538 | |
| Fund Division administration and fixed overhead. | | | | | |
| Enforcement | 12.00 | 1,102,992 | 351,900 | 751,092 | |
| Investigate citizen- or agency-initiated inquiries to enforce state and local animal laws, including but not limited to requirement to license; prohibitions against running at large, creating sanitary nuisance, and excessive barking; animal cruelty investigations; animal bite investigations for rabies prevention; and dangerous dog investigations. Assess appropriate penalties for infractions and impound stray animals. Inspect and permit animal-related businesses. | | | | | |
| Animal Care | 11.00 | 766,457 | 43,000 | 723,457 | |
| Provide basic sanitary, sustenance, and enrichment services to animals in Division custody. Work toward positive outcomes for impounded animals as appropriate. Euthanize impounded animals as appropriate. | | | | | |
| Community Outreach | 5.00 | 334,751 | 39,400 | 295,351 | |
| Facilitate animal adoption program, volunteer program, special events, and educational outreach efforts. | | | | | |
| Veterinary Clinic | 3.00 | 474,862 | 27,800 | 447,062 | |
| Spay/neuter all cats and dogs prior to placement in home after adoption and prior to release to owner upon reclaim unless exempted as contemplated in the animal control ordinance; provide basic medical care to all animals in custody; provide and/or coordinate with outside veterinary clinics advanced medical care for special cases. | | | | | |
| Current Level of Service Budget | | 34.00 | 3,319,600 | 462,100 | 2,857,500 |
| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost | |
| Veterinary Technician | 1.00 | 52,000 | - | 52,000 | |
| To increase efficiency and safety with mandatory sterilization surgery and surgery preparation for all animals adopted and reclaimed by their owners. Provide proper patient monitoring during surgery and during the recovery process. Assist with daily rounds and record keeping for all animals examined by Shelter Veterinarian. Assist with triage of injured and sick animals. The addition of an additional technician will allow the ability to have animals sterilized and vaccinated against rabies prior to going into adoptions. | | | | | |
| Expanded Services Budget | | 1.00 | 52,000 | - | 52,000 |
| Total Adopted Budget | | 35.00 | 3,371,600 | 462,100 | 2,909,500 |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Domestic Animal Services Division
Domestic Animal Control (001)**

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|---|---------------------------|---------------------------|-----------------------------|---------------------------|
| % of Human Rabies Exposure Cases Abated Within 14 Days | 98 | 90 | 93 | 93 |
| % Positive Animal Outcomes (adoptions, reclaims, transfers) | 80 | 80 | 82 | 83 |
| Animal Intake per 1,000 Population | 16.00 | 16.00 | 16.00 | 15.50 |
| Licenses sold | 24,300 | 24,000 | 23,500 | 23,500 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 2,004,514 | 2,184,900 | 2,089,400 | 2,228,800 | 52,000 | 2,280,800 | 4.4% |
| Operating Expense | 759,277 | 946,500 | 941,000 | 1,083,800 | - | 1,083,800 | 14.5% |
| Capital Outlay | 171,022 | 114,800 | 123,500 | 7,000 | - | 7,000 | (93.9%) |
| Net Operating Budget | 2,934,813 | 3,246,200 | 3,153,900 | 3,319,600 | 52,000 | 3,371,600 | 3.9% |
| Total Budget | 2,934,813 | 3,246,200 | 3,153,900 | 3,319,600 | 52,000 | 3,371,600 | 3.9% |
| Total FTE | 33.00 | 34.00 | 34.00 | 34.00 | 1.00 | 35.00 | 2.9% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Licenses & Permits | 290,557 | 304,000 | 251,400 | 317,300 | - | 317,300 | 4.4% |
| Charges For Services | 124,084 | 146,300 | 110,700 | 131,000 | - | 131,000 | (10.5%) |
| Fines & Forfeitures | 5,518 | 14,300 | 8,500 | 13,800 | - | 13,800 | (3.5%) |
| Miscellaneous Revenues | 3,267 | - | - | - | - | - | na |
| Net Cost General Fund | 2,511,388 | 2,781,600 | 2,783,300 | 2,857,500 | 52,000 | 2,909,500 | 4.6% |
| Total Funding | 2,934,813 | 3,246,200 | 3,153,900 | 3,319,600 | 52,000 | 3,371,600 | 3.9% |

Notes:

In addition to the budget shown above, the contribution of inmate labor provided through the Sheriff's Department is essential to shelter operations and reduces labor costs by approximately \$120,000 annually.

Forecast FY 2017:

Forecast expenditures for personal services and operating expenses are in line with budget. The capital outlay forecast includes implementing shelter improvement recommendations made during the shelter consultation in March 2015 by the team of veterinarians from Maddie's Shelter Medicine Program at the University of Florida. Improvements include converting an existing office to a cat isolation room and converting the cremator room to provide additional animal care. The balance of planned expenditures includes replacing recommended data processing equipment and radios.

Current FY 2018:

The proposed FY 18 operating expense budget includes additional equipment rental and electricity expense budgets related to DAS facility temperature control. Also provided is a larger motor pool capital recovery allowance reflecting current replacement cost estimates. The Capital Outlay budget provides for data processing equipment replacement.

The budget reflects an expanded position request of \$52,000 for a Veterinary Technician to ensure appropriate animal medical staffing.

Revenues:

Revenues are expected to remain relatively consistent with the prior year as the Division continues improvements in the areas of licensing compliance and citation collection. In the area of animal adoptions, the revenue is expected to decrease as the Division reduced the cost of dog and cat adoptions in order to increase the adoption rate.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Domestic Animal Services Division
Neutered/Spay Trust Fund (610)**

Mission Statement

To sterilize all dogs and cats adopted from Domestic Animal Services as required by F.S. 823.15.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Neutered or Spayed Program | - | 44,200 | 44,200 | - |
| Ensure all animals adopted from Domestic Animal Services are neutered or spayed and provide for a fee to be applied to the cost of the neuter or spay program in accordance with Resolution 2017-104. | | | | |
| Reserves | - | 82,300 | 82,300 | - |
| Current Level of Service Budget | - | 126,500 | 126,500 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 27,811 | 31,700 | 51,000 | 44,200 | - | 44,200 | 39.4% |
| Net Operating Budget | 27,811 | 31,700 | 51,000 | 44,200 | - | 44,200 | 39.4% |
| Reserves for Contingencies | - | 3,100 | - | 4,400 | - | 4,400 | 41.9% |
| Restricted for Unfunded Requests | - | 122,900 | - | 77,900 | - | 77,900 | (36.6%) |
| Total Budget | 27,811 | 157,700 | 51,000 | 126,500 | - | 126,500 | (19.8%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Licenses & Permits | 7,894 | 8,800 | 6,000 | 5,400 | - | 5,400 | (38.6%) |
| Charges For Services | 12,750 | 10,500 | 10,500 | 10,500 | - | 10,500 | 0.0% |
| Miscellaneous Revenues | 145 | - | - | - | - | - | na |
| Interest/Misc | 1,564 | 1,300 | 1,200 | 1,000 | - | 1,000 | (23.1%) |
| Carry Forward | 149,300 | 138,200 | 143,800 | 110,500 | - | 110,500 | (20.0%) |
| Less 5% Required By Law | - | (1,100) | - | (900) | - | (900) | (18.2%) |
| Total Funding | 171,653 | 157,700 | 161,500 | 126,500 | - | 126,500 | (19.8%) |

Notes:

This fund collects a specified allocation for each license purchased for non-neutered/spayed animals and from the neuter/spay fees charged for each animal adopted.

Current FY 2018:

The operating budget pays outside veterinarians to spay and/or neuter animals prior to their adoption when the DAS clinic cannot accommodate the day's total surgery load.

Reserves are held for use as required to meet the goals of the neutering/spaying program.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Domestic Animal Services Division
Domestic Animal Services Donations (180)**

Mission Statement

To solicit, receive, and expend private or community donations for the purpose of improving the lives of domestic animals in Collier County.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Event Support and Other Uses | - | 7,000 | 7,000 | - |
| Provides for special event support and other donor supported uses. | | | | |
| Animal Care - Special Medical Care | - | 30,000 | 30,000 | - |
| Donation Trust Fund supported special medical care including radiographs, blood work, soft tissue, orthopedic surgeries and medication for heartworm positive dogs. | | | | |
| Reserves | - | 196,400 | 196,400 | - |
| Current Level of Service Budget | - | 233,400 | 233,400 | - |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|----------------------------------|-------------------|-------------------|---------------------|-------------------|
| Donation Trust Fund Cases Funded | 39 | 35 | - | 37 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 36,351 | 43,000 | 36,500 | 37,000 | - | 37,000 | (14.0%) |
| Net Operating Budget | 36,351 | 43,000 | 36,500 | 37,000 | - | 37,000 | (14.0%) |
| Reserves for Contingencies | - | 4,300 | 2,900 | 3,700 | - | 3,700 | (14.0%) |
| Restricted for Unfunded Requests | - | 109,300 | - | 192,700 | - | 192,700 | 76.3% |
| Total Budget | 36,351 | 156,600 | 39,400 | 233,400 | - | 233,400 | 49.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues | 56,946 | 30,000 | 90,000 | 40,000 | - | 40,000 | 33.3% |
| Interest/Misc | 1,632 | 1,300 | 1,300 | 1,900 | - | 1,900 | 46.2% |
| Carry Forward | 119,500 | 126,900 | 141,700 | 193,600 | - | 193,600 | 52.6% |
| Less 5% Required By Law | - | (1,600) | - | (2,100) | - | (2,100) | 31.3% |
| Total Funding | 178,078 | 156,600 | 233,000 | 233,400 | - | 233,400 | 49.0% |

Forecast FY 2017:

Reflects operating expenses associated with medical care for animals that would otherwise be euthanized. Forecast revenues represent funds raised from donations.

Current FY 2018:

Operating expenses reflect funding for special medical care for animals in DAS custody and funding for the volunteer-initiated training program.

Revenues:

The revenue budget reflect estimated fund raising from special events and general donations as well as fund balance carried forward.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

Community and Human Services Division

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 2,474,662 | 1,656,300 | 3,431,800 | 1,633,400 | - | 1,633,400 | (1.4%) |
| Operating Expense | 5,283,837 | 4,910,700 | 6,957,900 | 4,645,900 | - | 4,645,900 | (5.4%) |
| Capital Outlay | 2,282 | 4,000 | 13,700 | 2,700 | - | 2,700 | (32.5%) |
| Grants and Aid | 2,289,411 | 1,649,400 | 6,150,000 | 1,649,400 | 300,000 | 1,949,400 | 18.2% |
| Remittances | 4,460,589 | - | 7,960,500 | - | - | - | na |
| Net Operating Budget | 14,510,782 | 8,220,400 | 24,513,900 | 7,931,400 | 300,000 | 8,231,400 | 0.1% |
| Trans to 123 Serv for Sr Fd | 637,868 | 718,700 | 718,700 | 654,600 | - | 654,600 | (8.9%) |
| Trans to 708 Hum Serv Match | 5,228 | - | 1,500 | - | - | - | na |
| Reserves for Contingencies | - | 264,000 | 44,300 | 50,900 | - | 50,900 | (80.7%) |
| Total Budget | 15,153,879 | 9,203,100 | 25,278,400 | 8,636,900 | 300,000 | 8,936,900 | (2.9%) |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Affordable Housing (116) | - | 335,700 | 337,700 | 103,900 | - | 103,900 | (69.0%) |
| Community Develop Block Grant & Home Invest (121) | 548,005 | - | 1,598,700 | - | - | - | na |
| David Lawrence Center, Inc. (001) | 1,038,600 | 1,649,400 | 1,649,400 | 1,649,400 | 300,000 | 1,949,400 | 18.2% |
| Housing Grants (705/706) | 4,284,605 | - | 6,355,000 | - | - | - | na |
| Human Services Grants (707/708) | 2,125,128 | - | 3,309,700 | - | - | - | na |
| Operational Support & Housing (111) | 56,660 | 110,200 | 62,600 | 105,600 | - | 105,600 | (4.2%) |
| Services for Seniors Program (123) | 660,073 | 718,700 | 916,000 | 605,600 | - | 605,600 | (15.7%) |
| Social Services Program (001) | 4,411,460 | 5,406,400 | 4,509,500 | 5,466,900 | - | 5,466,900 | 1.1% |
| State Housing Incentive Partnership SHIP (791) | 1,386,251 | - | 5,775,300 | - | - | - | na |
| Total Net Budget | 14,510,782 | 8,220,400 | 24,513,900 | 7,931,400 | 300,000 | 8,231,400 | 0.1% |
| Total Transfers and Reserves | 643,097 | 982,700 | 764,500 | 705,500 | - | 705,500 | (28.2%) |
| Total Budget | 15,153,879 | 9,203,100 | 25,278,400 | 8,636,900 | 300,000 | 8,936,900 | (2.9%) |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues | 9,605,659 | - | 14,890,700 | - | - | - | na |
| Charges For Services | 23,450 | 28,000 | 15,000 | 15,000 | - | 15,000 | (46.4%) |
| Miscellaneous Revenues | 660,785 | - | 122,900 | 4,000 | - | 4,000 | na |
| Interest/Misc | 34,660 | - | 5,700 | - | - | - | na |
| Net Cost General Fund | 5,959,395 | 7,676,300 | 6,774,200 | 7,714,700 | 300,000 | 8,014,700 | 4.4% |
| Net Cost MSTU General Fund | 33,210 | 82,200 | 47,600 | 90,600 | - | 90,600 | 10.2% |
| Trans fm 001 Gen Fund | 698,598 | 680,500 | 767,800 | 602,400 | - | 602,400 | (11.5%) |
| Trans fm 495 Airport Op Fd | 34,821 | - | 13,400 | - | - | - | na |
| Trans fm 707/708 Human Srv Grants | 110,128 | 98,200 | 99,700 | 52,200 | - | 52,200 | (46.8%) |
| Carry Forward | 667,600 | 637,900 | 2,699,400 | 158,000 | - | 158,000 | (75.2%) |
| Total Funding | 17,828,307 | 9,203,100 | 25,436,400 | 8,636,900 | 300,000 | 8,936,900 | (2.9%) |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

Community and Human Services Division

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Social Services Program (001) | 9.00 | 8.80 | 8.80 | 8.80 | - | 8.80 | 0.0% |
| Affordable Housing (116) | - | 1.00 | 1.00 | 1.00 | - | 1.00 | 0.0% |
| State Housing Incentive Partnership SHIP (791) | 1.00 | 2.00 | 2.00 | 2.00 | - | 2.00 | 0.0% |
| Operational Support & Housing (111) | 1.00 | 1.00 | 1.00 | 1.00 | - | 1.00 | 0.0% |
| Housing Grants (705/706) | 9.80 | 10.00 | 10.00 | 10.00 | - | 10.00 | 0.0% |
| Human Services Grants (707/708) | 11.80 | 11.80 | 11.80 | 11.80 | - | 11.80 | 0.0% |
| Total FTE | 32.60 | 34.60 | 34.60 | 34.60 | - | 34.60 | 0.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Community and Human Services Division
Social Services Program (001)**

Mission Statement

Our professional staff provides a range of medical case management services to eligible citizens of Collier County as required by Florida Statutes 125.01, 409.915, 154.301, 406.50, and 39.304(5). These services are either state mandated, emergency/short-term medical, or general assistance that support community members in restoring self-sufficiency, providing rehabilitation, and returning them to their previously achieved levels of productivity. These services seek to meet the minimum needs required for health and decency, according to available funding and Board of County Commissioners' policy and philosophy.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration/Overhead | 7.00 | 992,596 | - | 992,596 |
| Funding for divisional administration and fixed divisional overhead to include monitoring and compliance oversight. | | | | |
| Medicaid County Billing | - | 3,403,200 | - | 3,403,200 |
| Medicaid County expenses for Inpatient Hospital and Nursing Home care determined by Florida Statute 409.915. | | | | |
| Indigent Burials and Abused Children Exams | - | 120,000 | - | 120,000 |
| Provide burial/cremation services to Collier County residents, as required by Florida Statute 406.50, and medical exams to residents as required by Florida Statute 39.304(5). | | | | |
| Medical Assistance | 1.80 | 821,008 | 4,000 | 817,008 |
| As identified in Florida Statute 125.01, provide one-time emergency financial assistance to persons in order to return them to self-sufficiency, self-supporting, productive members of Collier County. Out-of-County Hospital Care as determined by Florida Statute 154.301 and Health Care Responsibility Act (HCRA). | | | | |
| Medication Assistance | - | 100,096 | - | 100,096 |
| As identified in Florida Statute 125.01, provide short-term assistance to elderly, poverty level, uninsured county residents to alleviate illness and prolonged disabilities. | | | | |
| Shelter and Welfare | - | 30,000 | - | 30,000 |
| As identified in Florida Statute 125.01, provide assistance to individuals who are temporarily disabled or without income to prevent homelessness or eviction from their home. | | | | |
| Un-reimbursed Grant Related Costs | - | 602,400 | - | 602,400 |
| General Fund support of HHVS grant funded positions and operating costs for which grant funding for program administration and delivery are exhausted, insufficient or unallowable. | | | | |
| Current Level of Service Budget | | | | |
| | 8.80 | 6,069,300 | 4,000 | 6,065,300 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 718,070 | 818,200 | 701,200 | 845,800 | - | 845,800 | 3.4% |
| Operating Expense | 3,693,390 | 4,584,200 | 3,804,900 | 4,619,800 | - | 4,619,800 | 0.8% |
| Capital Outlay | - | 4,000 | 3,400 | 1,300 | - | 1,300 | (67.5%) |
| Net Operating Budget | 4,411,460 | 5,406,400 | 4,509,500 | 5,466,900 | - | 5,466,900 | 1.1% |
| Trans to 123 Serv for Sr Fd | 532,968 | 620,500 | 620,500 | 602,400 | - | 602,400 | (2.9%) |
| Total Budget | 4,944,429 | 6,026,900 | 5,130,000 | 6,069,300 | - | 6,069,300 | 0.7% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

Community and Human Services Division

Social Services Program (001)

| | | | | | | | |
|------------------|-------------|-------------|-------------|-------------|----------|-------------|-------------|
| Total FTE | 9.00 | 8.80 | 8.80 | 8.80 | - | 8.80 | 0.0% |
|------------------|-------------|-------------|-------------|-------------|----------|-------------|-------------|

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues | 23,633 | - | 5,200 | 4,000 | - | 4,000 | na |
| Net Cost General Fund | 4,920,795 | 6,026,900 | 5,124,800 | 6,065,300 | - | 6,065,300 | 0.6% |
| Total Funding | 4,944,429 | 6,026,900 | 5,130,000 | 6,069,300 | - | 6,069,300 | 0.7% |

Notes:

A transfer to Fund (123) is included in the budget. The transfer provides General Fund support for grant program personnel and operating costs for which grant funding is exhausted, insufficient, or unallowable.

Forecast FY 2017:

Forecast costs for personal services are somewhat lower than the adopted budget reflecting savings from vacancies. Operating expenses are forecast lower reflecting recent experience with physician fees.

Current FY 2018:

Personal services and budgeted operating expenses are consistent with budget guidance. Within the operating expense category the County's Medicaid payment allocation accounts for \$3,403,200 of budgeted expenditures. The next largest expenditure item is physician fees at \$550,000.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

Community and Human Services Division

David Lawrence Center, Inc. (001)

Mission Statement

To provide for the local match requirement as described in Florida Administrative Code 65E-14.005 and Florida Statute 394.76 for the State portion funding of community mental health centers.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Mental Health Medical Services | - | 1,649,400 | - | 1,649,400 |
| Help clients achieve and maintain mental and emotional stability through client evaluation and assessment, medication management, and ongoing consultation. | | | | |
| Current Level of Service Budget | - | 1,649,400 | - | 1,649,400 |
| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
| David Lawrence Center Supplemental Funding | - | 300,000 | - | 300,000 |
| Supplemental Funding Request | | | | |
| Expanded Services Budget | - | 300,000 | - | 300,000 |
| Total Adopted Budget | - | 1,949,400 | - | 1,949,400 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|-------------------------------------|---------------------------|---------------------------|-----------------------------|---------------------------|
| # of SAMH Clients Served | 5,650 | 5,650 | 5,932 | 5,932 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Grants and Aid | 1,038,600 | 1,649,400 | 1,649,400 | 1,649,400 | 300,000 | 1,949,400 | 18.2% |
| Net Operating Budget | 1,038,600 | 1,649,400 | 1,649,400 | 1,649,400 | 300,000 | 1,949,400 | 18.2% |
| Total Budget | 1,038,600 | 1,649,400 | 1,649,400 | 1,649,400 | 300,000 | 1,949,400 | 18.2% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost General Fund | 1,038,600 | 1,649,400 | 1,649,400 | 1,649,400 | 300,000 | 1,949,400 | 18.2% |
| Total Funding | 1,038,600 | 1,649,400 | 1,649,400 | 1,649,400 | 300,000 | 1,949,400 | 18.2% |

Forecast FY 2017:

Payments under the contract with the David Lawrence Center are expected to be at budgeted level.

Current FY 2018:

Funding for the contract with the David Lawrence Center is increased by \$300,000.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Community and Human Services Division
Affordable Housing (116)**

Mission Statement

The County has a now terminated agreement with Marco Island to collect an annual amount that was placed into the Marco Island Trust Fund for the purpose of furthering affordable housing in Collier County. The fund balance is available for affordable housing activities. In FY17, the Work Plan provided funding to update the County Affordable Housing Plan and adding a Grants Coordinator position dedicated to affordable housing.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Affordable Housing | 1.00 | 105,800 | 105,800 | - |
| The monies in this fund are primarily sourced from a now defunct affordable housing assistance agreement with the City of Marco Island. The budget supports a grants coordinator position dedicated to affordable housing. | | | | |
| Current Level of Service Budget | 1.00 | 105,800 | 105,800 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | - | 85,700 | 85,700 | 103,900 | - | 103,900 | 21.2% |
| Operating Expense | - | 250,000 | 252,000 | - | - | - | (100.0%) |
| Net Operating Budget | - | 335,700 | 337,700 | 103,900 | - | 103,900 | (69.0%) |
| Reserves for Contingencies | - | - | - | 1,900 | - | 1,900 | na |
| Total Budget | - | 335,700 | 337,700 | 105,800 | - | 105,800 | (68.5%) |
| Total FTE | - | 1.00 | 1.00 | 1.00 | - | 1.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc | 3,831 | - | - | - | - | - | na |
| Carry Forward | 439,700 | 335,700 | 443,500 | 105,800 | - | 105,800 | (68.5%) |
| Total Funding | 443,531 | 335,700 | 443,500 | 105,800 | - | 105,800 | (68.5%) |

Notes:

The monies in this fund are primarily sourced from a now defunct affordable housing assistance agreement with the City of Marco Island. Subject to Board of County Commissioners approval, the remaining monies identified in this budget are available for affordable housing efforts in Collier County.

Forecast FY 2017:

The FY17 Work Plan includes funding to update the County Affordable Housing Plan and personal service costs associated with a Affordable Housing Grants Coordinator position. Funding for this effort is provided through existing funds carried forward.

Current FY 2018:

The FY18 Budget provides for personal service costs for an Affordable Housing Grants Coordinator position.

Revenues:

As provided in the Program Enhancement description above, the FY18 Work Plan provides for an Affordable Housing Grants Coordinator position. Funding is provided through existing funds carried forward.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Community and Human Services Division
Services for Seniors Program (123)**

Mission Statement

To assist those frail, elderly Collier County residents in greatest medical, economic and social need to remain in their homes as long as possible and to improve or maintain their quality of life by preventing premature institutionalization.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| HHS Un-reimbursed Grant Related Costs | - | 602,400 | 602,400 | - |
| General Fund support of HHS grant funded positions and operating costs for which grant contract budgets for program administration and delivery are exhausted, insufficient or unallowable. | | | | |
| Senior Choice Reinvestment | - | 52,200 | 52,200 | - |
| Federal and State excess revenues from Senior Choice unit reimbursement grant programs to support current and/or expanded senior service program levels for operations and personal services. | | | | |
| Current Level of Service Budget | - | 654,600 | 654,600 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 585,198 | 664,000 | 854,200 | 602,400 | - | 602,400 | (9.3%) |
| Operating Expense | 71,075 | 54,700 | 57,600 | 3,200 | - | 3,200 | (94.1%) |
| Capital Outlay | - | - | 4,200 | - | - | - | na |
| Remittances | 3,800 | - | - | - | - | - | na |
| Net Operating Budget | 660,073 | 718,700 | 916,000 | 605,600 | - | 605,600 | (15.7%) |
| Reserves for Contingencies | - | 28,000 | 44,300 | 49,000 | - | 49,000 | 75.0% |
| Total Budget | 660,073 | 746,700 | 960,300 | 654,600 | - | 654,600 | (12.3%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Intergovernmental Revenues | 8,471 | - | - | - | - | - | na |
| Miscellaneous Revenues | 23,434 | - | - | - | - | - | na |
| Interest/Misc | 1,692 | - | - | - | - | - | na |
| Trans fm 001 Gen Fund | 532,968 | 620,500 | 620,500 | 602,400 | - | 602,400 | (2.9%) |
| Trans fm 707/708 Human Srv Grants | 104,900 | 98,200 | 98,200 | 52,200 | - | 52,200 | (46.8%) |
| Carry Forward | 227,900 | 28,000 | 241,600 | - | - | - | (100.0%) |
| Total Funding | 899,365 | 746,700 | 960,300 | 654,600 | - | 654,600 | (12.3%) |

Notes:

The budget illustrated on this page provides funding for two separate programs. The first, un-reimbursed grant-related costs, utilizes monies provided from the General Fund to support otherwise un-reimbursed personnel and operating costs incurred on grant related activities for which grant funds are exhausted, underfunded or unallowable. The second, Senior Choice Reinvestment, reinvests excess Services for Seniors program revenues to support otherwise underfunded grant related Services for Seniors staffing and operational costs.

Forecast FY 2017:

The forecast includes the remaining grant funds associated with the unspent dollars in various seniors grant programs totaling approximately \$295,400. The balance of the forecast is \$620,500 for un-reimbursed grant related personnel and operating costs supported by the General Fund.

Current FY 2018:

This budget continues to provide a General Fund allowance, in the amount of \$602,400, to support otherwise un-reimbursed grant

Public Services Department

Community and Human Services Division

Services for Seniors Program (123)

related payroll, health & other payroll related costs as well as IT costs. This allowance supports costs incurred on grant activities for which grant funding is exhausted, insufficient or unallowable.

The Services for Seniors Program is made up of the following eight grant programs, and are awarded as unit reimbursements. Revenues collected in excess of expenditures are allowed to be reinvested in the senior programs. In FY 18, \$52,200 of excess revenue is proposed to be transferred from Fund (707) to support administrative and program staffing expenses that are either unfunded or underfunded within individual Services for Seniors grant programs.

Federal:

Older American Act (OAA)

- Title III-B: Supportive Services and Senior Centers
 - Title III-C-1: Congregate Nutrition Services
 - Title III-C-2: Home-Delivered Nutrition Services
 - Title III-E: National Family Caregiver Support Program
- United States Department of Agriculture (USDA)
- Nutrition Service Incentives Program (NSIP)

State:

Community Care of the Elderly (CCE)
Home Care for the Elderly (HCE)
Alzheimer's Disease Initiative (ADI)

Revenues:

Transfer of excess program revenue from the Human Service Grant Fund (707) supports the senior's program budget. A transfer from the General Fund supports otherwise un-reimbursed grant related personnel and operating costs.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Community and Human Services Division
Community Develop Block Grant & Home Invest (121)**

Mission Statement

The mission of the Collier County Community and Human Services Division's grants and affordable housing programs is to meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies, and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 22,093 | - | 58,600 | - | - | - | na |
| Operating Expense | 3,166 | - | 34,100 | - | - | - | na |
| Grants and Aid | (7) | - | - | - | - | - | na |
| Remittances | 522,753 | - | 1,506,000 | - | - | - | na |
| Net Operating Budget | 548,005 | - | 1,598,700 | - | - | - | na |
| Total Budget | 548,005 | - | 1,598,700 | - | - | - | na |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues | 408,568 | - | - | - | - | - | na |
| Miscellaneous Revenues | 38,454 | - | 38,600 | - | - | - | na |
| Trans fm 001 Gen Fund | 99,638 | - | - | - | - | - | na |
| Carry Forward | - | - | 1,560,100 | - | - | - | na |
| Total Funding | 546,659 | - | 1,598,700 | - | - | - | na |

Forecast FY 2017:

The forecast expenses reflect the continuation of some older, multi-year grants. Staff is working to close these out as soon as it is possible to do so. Grants beginning in FY 12 and forward, associated with CDBG, have been processed in the Grants Management System and shown in the Housing Grants Funds (705/706). Community Development Block Grant Fund (121) will eventually be closed out as the older grants are closed.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Community and Human Services Division
State Housing Incentive Partnership SHIP (791)**

Mission Statement

Increase the supply of affordable housing county-wide by managing the Affordable Housing Trust Fund providing for affordable housing strategies such as owner occupied housing rehabilitation and emergency repair, down payment/closing cost assistance, land acquisition with new construction and demolition with new construction.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| SHIP Program Administration/Overhead | 2.00 | - | - | - |
| Current Level of Service Budget | 2.00 | - | - | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 145,221 | - | 365,700 | - | - | - | na |
| Operating Expense | 43,927 | - | - | - | - | - | na |
| Grants and Aid | 1,197,103 | - | 4,500,600 | - | - | - | na |
| Remittances | - | - | 909,000 | - | - | - | na |
| Net Operating Budget | 1,386,251 | - | 5,775,300 | - | - | - | na |
| Total Budget | 1,386,251 | - | 5,775,300 | - | - | - | na |
| Total FTE | 1.00 | 2.00 | 2.00 | 2.00 | - | 2.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Intergovernmental Revenues | - | - | 5,729,000 | - | - | - | na |
| Miscellaneous Revenues | 444,444 | - | 40,600 | - | - | - | na |
| Interest/Misc | 21,589 | - | 5,700 | - | - | - | na |
| Total Funding | 466,034 | - | 5,775,300 | - | - | - | na |

Notes:

State Statutes require this fund be maintained separately from all others until all program and or prior grant dollars are spent.

Current FY 2018:

Staff will continue to administer the program in FY 18. The positions managing this program include a Grants Coordinator and a Grant Support Specialist. Anticipated payroll is \$140,900. The budget for these positions is established by the existing grant budget rolling forward or with new grants by Board of County Commissioners grant and budget amendment approval.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Community and Human Services Division
Operational Support & Housing (111)**

Mission Statement

The mission of the Collier County Community and Human Services Division's grants and affordable housing programs is to meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies, and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Housing Program Administration / Overhead | 1.00 | 105,600 | 15,000 | 90,600 |
| Current Level of Service Budget | 1.00 | 105,600 | 15,000 | 90,600 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 44,348 | 88,400 | 52,500 | 81,300 | - | 81,300 | (8.0%) |
| Operating Expense | 12,312 | 21,800 | 7,800 | 22,900 | - | 22,900 | 5.0% |
| Capital Outlay | - | - | 2,300 | 1,400 | - | 1,400 | na |
| Net Operating Budget | 56,660 | 110,200 | 62,600 | 105,600 | - | 105,600 | (4.2%) |
| Total Budget | 56,660 | 110,200 | 62,600 | 105,600 | - | 105,600 | (4.2%) |
| Total FTE | 1.00 | 1.00 | 1.00 | 1.00 | - | 1.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services | 23,450 | 28,000 | 15,000 | 15,000 | - | 15,000 | (46.4%) |
| Net Cost MSTU General Fund | 33,210 | 82,200 | 47,600 | 90,600 | - | 90,600 | 10.2% |
| Total Funding | 56,660 | 110,200 | 62,600 | 105,600 | - | 105,600 | (4.2%) |

Forecast FY 2017:

Forecast costs for personal services and operating costs are projected to be somewhat lower than budgeted.

Current FY 2018:

Overall budget is established at a level consistent with budget guidance.

Revenues:

The budget includes revenue of \$15,000 associated with impact fee applications as the impact fee deferral program has been reinstated.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Community and Human Services Division
Housing Grants (705/706)**

Mission Statement

The mission of the Community and Human Services Division's grants and affordable housing programs is to meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Housing Grants Program Management | 9.00 | - | - | - |
| SHIP Program Administration/Overhead | 1.00 | - | - | - |
| Current Level of Service Budget | 10.00 | - | - | - |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|--|---------------------------|---------------------------|-----------------------------|---------------------------|
| % of timely grant spending (goal = 100%) | 100 | 100 | 100 | 100 |
| Improve controls evidenced by fewer findings in single audit | 1 | 1 | 2 | 1 |
| Improve controls as evidenced by fewer programs with qualified opinion in single audit | - | - | - | - |
| Increase by at least 1% the amount of federal funds leveraged against federal grants awarded | - | - | - | 1 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 449,544 | - | 815,300 | - | - | - | na |
| Operating Expense | 113,655 | - | 373,200 | - | - | - | na |
| Capital Outlay | 1,141 | - | 3,800 | - | - | - | na |
| Grants and Aid | 40,000 | - | - | - | - | - | na |
| Remittances | 3,680,265 | - | 5,162,700 | - | - | - | na |
| Net Operating Budget | 4,284,605 | - | 6,355,000 | - | - | - | na |
| Reserves for Contingencies | - | 60,000 | - | - | - | - | (100.0%) |
| Total Budget | 4,284,605 | 60,000 | 6,355,000 | - | - | - | (100.0%) |
| Total FTE | 9.80 | 10.00 | 10.00 | 10.00 | - | 10.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues | 6,769,866 | - | 6,194,300 | - | - | - | na |
| Miscellaneous Revenues | 98,300 | - | - | - | - | - | na |
| Trans fm 001 Gen Fund | 65,992 | 60,000 | 147,300 | - | - | - | (100.0%) |
| Trans fm 495 Airport Op Fd | 34,821 | - | 13,400 | - | - | - | na |
| Total Funding | 6,968,979 | 60,000 | 6,355,000 | - | - | - | (100.0%) |

Notes:

All HUD related grants for CDBG, NSP, HOME, ESG and other Housing related grant programs are in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Public Services Department

Community and Human Services Division

Housing Grants (705/706)

Forecast FY 2017:

These amounts represent new grants received during the fiscal year and carryforward of continuing grant programs.

Current FY 2018:

Grant funded positions are allocated to grants throughout the Division to align positions and ultimately personal service cost with specific grant activities. The ten positions involved in managing Housing Grants have an anticipated payroll cost of \$825,200.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Community and Human Services Division
Human Services Grants (707/708)**

Mission Statement

To provide community services through grant awards designed to: support seniors by providing in-home support and nutrition assistance to those in greatest medical, economic and social need thereby improving quality of life and preventing premature institutionalization; creating volunteer opportunities for seniors; and the administration of various community initiatives in which grant funds are received.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Retired and Senior Volunteer Program (RSVP) Federal Grant | 2.00 | - | - | - |
| A federal grant program sponsored by Collier County Government whereby retirees contribute time and expertise to the community. | | | | |
| Community Care for the Elderly Grant | 6.00 | - | - | - |
| The Community Care for the Elderly (CCE) Program provides community-based services organized in a continuum of care to help functionally impaired older people live in the least restrictive yet most cost-effective environment suitable to their needs. | | | | |
| Older Americans' Act | 3.80 | - | - | - |
| Older Americans' Act - Title III-B, III-C1, III-C2, and III-E Federal Grant Programs for the organization and delivery of social and nutrition services to individuals 65 or older and their caregivers. | | | | |
| Senior Choice Reinvestment | - | 52,200 | 52,200 | - |
| Federal and State excess revenues from Senior Choice unit reimbursement grant programs to support current and/or expanded senior service program levels for operations and personal services. | | | | |
| Current Level of Service Budget | 11.80 | 52,200 | 52,200 | - |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|---|---------------------------|---------------------------|-----------------------------|---------------------------|
| # of clients requesting Medical/Prescription services | 1,530 | 1,050 | 1,050 | 1,200 |
| # of nutritious meals served to Seniors | 62,400 | 65,000 | 65,000 | 67,000 |
| % of meals served that supply at least 1/3 of USDA recommended nutritional allowances | 100 | 100 | 100 | 100 |
| % of timely annual vendor monitoring (goal = 100%) | 100 | 100 | 100 | 100 |
| % of timely assessments and intakes (goal = 100%) | 100 | 100 | - | - |
| Increase number of strategic focus area sites by 5% annually | 20 | 21 | 21 | 22 |
| Increase number of volunteer hours by 2% annually | 8,379 | 9,500 | 5,800 | 5,916 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 510,187 | - | 498,600 | - | - | - | na |
| Operating Expense | 1,346,312 | - | 2,428,300 | - | - | - | na |
| Capital Outlay | 1,141 | - | - | - | - | - | na |
| Grants and Aid | 13,715 | - | - | - | - | - | na |
| Remittances | 253,772 | - | 382,800 | - | - | - | na |
| Net Operating Budget | 2,125,128 | - | 3,309,700 | - | - | - | na |
| Trans to 123 Serv for Sr Fd | 104,900 | 98,200 | 98,200 | 52,200 | - | 52,200 | (46.8%) |
| Trans to 708 Hum Serv Match | 5,228 | - | 1,500 | - | - | - | na |
| Reserves for Contingencies | - | 176,000 | - | - | - | - | (100.0%) |
| Total Budget | 2,235,256 | 274,200 | 3,409,400 | 52,200 | - | 52,200 | (81.0%) |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Community and Human Services Division
Human Services Grants (707/708)**

| | | | | | | | |
|------------------|--------------|--------------|--------------|--------------|----------|--------------|-------------|
| Total FTE | 11.80 | 11.80 | 11.80 | 11.80 | - | 11.80 | 0.0% |
|------------------|--------------|--------------|--------------|--------------|----------|--------------|-------------|

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Intergovernmental Revenues | 2,418,756 | - | 2,967,400 | - | - | - | na |
| Miscellaneous Revenues | 32,518 | - | 38,500 | - | - | - | na |
| Interest/Misc | 7,548 | - | - | - | - | - | na |
| Trans fm 707/708 Human Srv Grants | 5,228 | - | 1,500 | - | - | - | na |
| Carry Forward | - | 274,200 | 454,200 | 52,200 | - | 52,200 | (81.0%) |
| Total Funding | 2,464,050 | 274,200 | 3,461,600 | 52,200 | - | 52,200 | (81.0%) |

Notes:

All new grants for Services for Seniors, Human Services, and Retired & Senior Volunteer Programs are in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time. Required match for established grants will be budgeted in this fund in the future, along with their associated program expenses.

Forecast FY 2017:

Forecast activity represent grants received during the current fiscal year as well as the continuation of prior year grants. The transfers of \$8,200 from General Fund (001), \$5,600 from Services for Seniors Fund (123), and \$100,617.09 from Services for Seniors Grant Fund (123) were required match for the Community Care for the Elderly and Older Americans Act Title III programs, and the Retired and Senior Volunteer Program. The accumulation of funds in the Services for Seniors Grant Fund (123) represents several years of unexpended grant funds that were not required to be turned back.

Current FY 2018:

Grant funded positions are allocated to grants throughout the Division to align positions and ultimately personal service cost with specific grant activities. The 11.8 positions involved in managing Human Services Grants have an anticipated payroll cost of \$894,100.

No new cash matching funds are requested. Several Service for Seniors grant programs require local match in the range of 10 to 30 percent. Prior year excess revenues within the family of grant funds (707/708) are requested to support anticipated match requirements as well as underfunded and unfunded program activities.

Transfer and Reserves

A transfer of \$52,200 to re-appropriate excess revenue is requested to support administrative and program staffing that is either unfunded or underfunded within individual grant programs.

Revenues:

A combination of carryforward and matching funds from Fund (707) provide support for the FY 17 budget.

Grant Program Descriptions:

Services for Seniors: The Services for Seniors CCE, ADI, HCE, Title III B and III-E programs provide professional case management services for qualified individuals, primarily 60 years of age and older, who are at risk for nursing home placement. The Division serves as the lead agency for elder services in Collier County. Services provided include support services, such as personal care, homemaking, supplies, daycare, and caregiver subsidies, all of which strive to enable clients to age in place. These grants are provided by the Department of Elder Affairs through the Area Agency on Aging of Southwest Florida, fka Senior Choices. These grants do not provide direct administrative allocations.

Nutrition Program: Services for Seniors also operates a Senior Nutrition Program under Title III-C1, III-C2, and NSIP providing home delivered meals, and operates four congregate meal dining sites throughout Collier County. The dining sites are located in East Naples, Naples, Immokalee, and Golden Gate. The Nutrition Program is supported by funding from the Older Americans Act Title III-C and NSIP, through the Area Agency on Aging of Southwest Florida, fka Senior Choices.

Retired Senior and Volunteer Program: The Retired Senior and Volunteer Program (RSVP) provides organized volunteer opportunities to individuals 55 years of age and older in Collier County. The program works with over 15-20 non profit and government agencies to provide these opportunities. Approximately 150 RSVP volunteers contribute thousands of hours of services throughout the County per year. The grant of \$54,522 is provided by the Corporation for National and Community Service.

Public Services Department

Community and Human Services Division

Human Services Grants (707/708)

The Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant (CJMHSR) is funded through the State of Florida Department of Children and Families. Collier County was allocated \$853,354 over three (3) years beginning in July 2014 and ending in 2017. The program will continue to expand initiatives that increase public safety, avert increased spending on criminal justice, and improve the accessibility and effectiveness of treatment services. The program serves persons who have a mental illness, substance abuse disorder, or co-occurring mental health and substance abuse disorders and who are in, or at risk of entering, the criminal justice system. The agencies contracted with for this grant include the Collier County Sheriff's Office and David Lawrence Center.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

Library Division

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 5,178,561 | 5,547,700 | 5,362,200 | 5,629,600 | 215,300 | 5,844,900 | 5.4% |
| Operating Expense | 2,147,244 | 2,687,200 | 2,958,800 | 2,548,300 | - | 2,548,300 | (5.2%) |
| Capital Outlay | 240,679 | 250,000 | 226,100 | 155,000 | - | 155,000 | (38.0%) |
| Net Operating Budget | 7,566,484 | 8,484,900 | 8,547,100 | 8,332,900 | 215,300 | 8,548,200 | 0.7% |
| Trans to 710 Pub Serv Match | 28,649 | - | 44,000 | - | - | - | na |
| Reserves for Contingencies | - | 32,600 | - | 11,600 | - | 11,600 | (64.4%) |
| Reserves for Capital | - | 86,700 | - | - | - | - | (100.0%) |
| Total Budget | 7,595,133 | 8,604,200 | 8,591,100 | 8,344,500 | 215,300 | 8,559,800 | (0.5%) |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Library (001) | 7,326,564 | 7,826,500 | 7,637,100 | 7,958,100 | 215,300 | 8,173,400 | 4.4% |
| Library E-Rate Program (129) | 4,754 | 251,900 | 612,300 | 105,600 | - | 105,600 | (58.1%) |
| Library Trust Fund (612) | 235,166 | 406,500 | 297,700 | 269,200 | - | 269,200 | (33.8%) |
| Total Net Budget | 7,566,484 | 8,484,900 | 8,547,100 | 8,332,900 | 215,300 | 8,548,200 | 0.7% |
| Total Transfers and Reserves | 28,649 | 119,300 | 44,000 | 11,600 | - | 11,600 | (90.3%) |
| Total Budget | 7,595,133 | 8,604,200 | 8,591,100 | 8,344,500 | 215,300 | 8,559,800 | (0.5%) |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services | 162,527 | 180,000 | 200,000 | 190,000 | - | 190,000 | 5.6% |
| Fines & Forfeitures | 155,660 | 200,000 | 200,000 | 150,000 | - | 150,000 | (25.0%) |
| Miscellaneous Revenues | 660,213 | 70,000 | 79,100 | 50,000 | - | 50,000 | (28.6%) |
| Interest/Misc | 10,970 | 7,800 | 9,000 | 6,200 | - | 6,200 | (20.5%) |
| Net Cost General Fund | 7,001,851 | 7,406,500 | 7,237,100 | 7,618,100 | 215,300 | 7,833,400 | 5.8% |
| Carry Forward | 802,800 | 741,800 | 1,198,900 | 333,000 | - | 333,000 | (55.1%) |
| Less 5% Required By Law | - | (1,900) | - | (2,800) | - | (2,800) | 47.4% |
| Total Funding | 8,794,021 | 8,604,200 | 8,924,100 | 8,344,500 | 215,300 | 8,559,800 | (0.5%) |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Library (001) | 85.50 | 86.50 | 86.50 | 86.50 | 3.00 | 89.50 | 3.5% |
| Total FTE | 85.50 | 86.50 | 86.50 | 86.50 | 3.00 | 89.50 | 3.5% |

Public Services Department

**Library Division
Library (001)**

Mission Statement

To provide and promote Library information and sustain services that enlighten the minds and enrich the lives of community residents and visitors of all ages.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Library Administration | 14.00 | 2,832,052 | 340,000 | 2,492,052 |
| <p>The Administration Program for the Collier County Public Library system is located in the Headquarters Library facility. This program consists of six components: General Supervision and Finance, Acquisitions, Technical Services, Data Management, Public Relations and Training/Courier services among the libraries. Interlibrary Loan and Mail-A-Book services operate with the Technical Services Department</p> | | | | |
| Headquarters Library | 19.50 | 1,324,868 | - | 1,324,868 |
| <p>The Headquarters Library program provides a full-service public Library to approximately 100,000 citizens living in the northern areas of the County, with 64 hours of service weekly, seven days a week year round. Services include: reference, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's books and story programs, and other special programs and activities. 33.5% of Library usage is from this location.</p> | | | | |
| Naples Regional Library | 16.00 | 1,125,163 | - | 1,125,163 |
| <p>The Naples Regional Library program provides a full service public Library within the City of Naples, for a total of 56 hours, six days per week. This Library, representing 16.2% of the Library usage, houses the largest book collection in the system, and includes extensive reference and genealogy collections. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities.</p> | | | | |
| Immokalee Branch | 4.00 | 278,880 | - | 278,880 |
| <p>The Immokalee Branch Library program provides a full service public Library to Immokalee and Ave Maria. This Library offers a specialized information and referral program to the Immokalee residents and all of Collier County. As the sole source of public Library services in the area, the Immokalee Branch provides 40 hours of service weekly. It is located 25 miles from the Estates Branch and 35 miles from the Headquarters Library. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents about 3% of the Library usage.</p> | | | | |
| Golden Gate Branch | 5.50 | 504,884 | - | 504,884 |
| <p>The Golden Gate Branch Library program provides a full service public Library, with 52 hours of service per week, six days per week. Golden Gate Branch is located 12 miles from the Headquarters Library, 8 miles from the Naples Regional Library and 8 miles from the Estates Branch. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents about 7.9% of Library usage.</p> | | | | |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Library Division
Library (001)**

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Marco Island Branch | 5.50 | 398,203 | - | 398,203 |
| <p>The Marco Island Branch Library program provides a full service public Library to the citizens living on Marco Island, the Isles of Capri and Goodland, in 52 hours per week, six days per week. This Library is located on Marco Island and is 15 miles from the East Naples Branch, 13 miles from the South Regional Library and 23 miles from the Headquarters Library. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents about 8.2% of Library usage, with definite seasonal patterns of usage.</p> | | | | |
| East Naples Branch | 4.00 | 212,982 | - | 212,982 |
| <p>The East Naples Branch Library program provides a full service public Library to the area residents, with 44 hours of service weekly. This Library is located about 10 miles from the Naples Regional Library, 22 miles from the Headquarters Library and 7 miles from the South Regional. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents about 5.3% of Library usage.</p> | | | | |
| Estates Branch | 4.50 | 280,395 | - | 280,395 |
| <p>The Estates Branch Library program provides a full service public Library, with 44 hours of service weekly. Estates Branch is located 12 miles from the Headquarters Library, 8 miles from the Golden Gate Branch, and 25 miles from the Immokalee Branch Library. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents about 5.9% of Library usage. The Estates Branch has a formal computer lab for use by the public.</p> | | | | |
| Vanderbilt Beach Branch | 5.00 | 339,338 | - | 339,338 |
| <p>The Vanderbilt Beach Branch Library program provides a full service public Library, with 44 hours of service weekly. Vanderbilt Beach Branch is located 6 miles from the Headquarters Library and 14 miles from the Naples Regional Library. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents 7.6% of Library usage.</p> | | | | |
| South Regional Library | 8.50 | 661,335 | - | 661,335 |
| <p>The South Regional Library program offers a full range of services during 56 hours, six days per week. The Library provides Saturday hours to the residents of East Naples and Marco Island. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, literacy and other special programs and activities. This Library represents 10.9% of Library usage. The South Regional Library has a meeting room that holds over 350 people.</p> | | | | |
| Current Level of Service Budget | 86.50 | 7,958,100 | 340,000 | 7,618,100 |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Library Division
Library (001)**

| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Fiscal Technician | 1.00 | 53,900 | - | 53,900 |
| The Fiscal Technician will be responsible for the overall technical accounting for the Library Division. This position will be responsible for the daily cash handling transactions of the Library system; maintenance of accounting transactions in SAP, Dolphin and XiBuy; and provide support for the Library's asset management. | | | | |
| Manager - East Naples Branch Library | 1.00 | 80,700 | - | 80,700 |
| The Branch Manager will be responsible for the overall supervision of the East Naples Branch Library. This position is responsible for supervision of paraprofessional staff, collection management, and facility oversight. | | | | |
| Manager - Estates Branch Library | 1.00 | 80,700 | - | 80,700 |
| The Branch Manager will be responsible for the overall supervision of the Estates Branch Library. This position is responsible for supervision of paraprofessional staff, collection management, and facility oversight. | | | | |
| Expanded Services Budget | 3.00 | 215,300 | - | 215,300 |
| Total Adopted Budget | 89.50 | 8,173,400 | 340,000 | 7,833,400 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|-------------------------------------|---------------------------|---------------------------|-----------------------------|---------------------------|
| Annual Circulation | 2,349,400 | 2,375,000 | 2,375,000 | 2,380,000 |
| Digital Library Usage | 2,373,700 | 2,500,000 | 2,652,900 | 2,900,000 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 5,136,497 | 5,491,200 | 5,301,800 | 5,580,300 | 215,300 | 5,795,600 | 5.5% |
| Operating Expense | 2,106,933 | 2,285,300 | 2,285,300 | 2,316,800 | - | 2,316,800 | 1.4% |
| Capital Outlay | 83,134 | 50,000 | 50,000 | 61,000 | - | 61,000 | 22.0% |
| Net Operating Budget | 7,326,564 | 7,826,500 | 7,637,100 | 7,958,100 | 215,300 | 8,173,400 | 4.4% |
| Total Budget | 7,326,564 | 7,826,500 | 7,637,100 | 7,958,100 | 215,300 | 8,173,400 | 4.4% |
| Total FTE | 85.50 | 86.50 | 86.50 | 86.50 | 3.00 | 89.50 | 3.5% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services | 162,527 | 180,000 | 200,000 | 190,000 | - | 190,000 | 5.6% |
| Fines & Forfeitures | 155,660 | 200,000 | 200,000 | 150,000 | - | 150,000 | (25.0%) |
| Miscellaneous Revenues | 6,526 | 40,000 | - | - | - | - | (100.0%) |
| Net Cost General Fund | 7,001,851 | 7,406,500 | 7,237,100 | 7,618,100 | 215,300 | 7,833,400 | 5.8% |
| Total Funding | 7,326,564 | 7,826,500 | 7,637,100 | 7,958,100 | 215,300 | 8,173,400 | 4.4% |

Forecast FY 2017:

Forecast personal service costs are expected to be somewhat less than budget as a result of savings related to vacancies and the use of job bank employees. The operating cost forecast is in line with budget.

Forecast capital expenditures includes book purchases.

Public Services Department

Library Division

Library (001)

Current FY 2018:

Operating costs include funding for marketing and promotion of the library. Significant improvements in customer reach and visibility resulting in greater usage are expected. As a result of the Library's migration to the agency network, significant cost savings in CenturyLink expenditures have been redirected to support continued demand in downloadable books and other electronic products. Electricity and water costs continue to show a steady increase. The Library continues to increase the purchase of on-line periodicals as printed periodicals are discontinued by publishers.

Capital Outlay includes \$50,000 for book replacements and \$11,000 for other machinery and equipment. Since the recession, the library has not received additional book money but has been spending authorized Capital and Impact Fee funds for books. These funds are completely spent each budget cycle. Library material (DVDs, audio and eBooks) and book purchases are supplemented by funds from the Library Trust Fund (612) and State Aid to Libraries Grant Fund (709).

The budget reflects expanded funding of \$215,300 for a Fiscal Technician and restoring Manager positions to the East and Estates Branch Libraries.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Library Division
Library E-Rate Program (129)**

Mission Statement

To account for funds received from the telephone company and restricted donations. (State Aid to Library Grant Funds are now budgeted in Fund 709.)

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Aid to Libraries | - | 105,600 | - | 105,600 |
| Reserves/Transfers/Interest | - | 9,800 | 115,400 | -105,600 |
| Current Level of Service Budget | - | 115,400 | 115,400 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 1,322 | - | 45,600 | - | - | - | na |
| Operating Expense | 3,432 | 251,900 | 523,600 | 105,600 | - | 105,600 | (58.1%) |
| Capital Outlay | - | - | 43,100 | - | - | - | na |
| Net Operating Budget | 4,754 | 251,900 | 612,300 | 105,600 | - | 105,600 | (58.1%) |
| Trans to 710 Pub Serv Match | 28,649 | - | 44,000 | - | - | - | na |
| Reserves for Contingencies | - | 12,600 | - | 9,800 | - | 9,800 | (22.2%) |
| Reserves for Capital | - | 60,400 | - | - | - | - | (100.0%) |
| Total Budget | 33,404 | 324,900 | 656,300 | 115,400 | - | 115,400 | (64.5%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues | 604,621 | - | 34,100 | - | - | - | na |
| Interest/Misc | 3,671 | 2,100 | 4,000 | 4,000 | - | 4,000 | 90.5% |
| Carry Forward | 154,900 | 322,900 | 729,800 | 111,600 | - | 111,600 | (65.4%) |
| Less 5% Required By Law | - | (100) | - | (200) | - | (200) | 100.0% |
| Total Funding | 763,192 | 324,900 | 767,900 | 115,400 | - | 115,400 | (64.5%) |

Notes:

Money received from the telephone company are refunds of telephone and internet charges provided through the E-Rate Program (<http://sl.universalservice.org>). Funds are intended to help schools and libraries provide broadband Internet access for the public and related technology services.

Forecast FY 2017:

The budget forecast includes restricted donations as follows:

- \$ 34,900 Library Electronic Assistance Program (LEAP)
- \$ 19,700 Franz Pschibul Trust – Naples Regional Library
- \$187,400 Operating (E-rate Program)

\$242,000 Grand Total

Current FY 2018:

The budget includes carry forward amounts as follows:

- \$ 69,800 Operating (E-rate Program)
- \$ 5,800 Radio Frequency Identification (RFID) system

Public Services Department

Library Division

Library E-Rate Program (129)

\$ 10,700 LEAP Program

\$ 10,000 William G. Hendrickson Trust – Youth Education

\$272,700 Franz Pschibul Trust – Naples Regional Library

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Library Division
Library Trust Fund (612)**

Mission Statement

To accept and be accountable for donations and bequests received from the public for the Collier County Public Library System.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|-----------------------------------|----------------------|-------------------|---------------------|---------------------|
| Library Enhancements | - | 269,200 | 269,200 | - |
| Used to fund Library improvements | | | | |
| Reserves/Transfers | - | 1,800 | 1,800 | - |
| Current Level of Service Budget | - | 271,000 | 271,000 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 40,742 | 56,500 | 14,800 | 49,300 | - | 49,300 | (12.7%) |
| Operating Expense | 36,878 | 150,000 | 149,900 | 125,900 | - | 125,900 | (16.1%) |
| Capital Outlay | 157,545 | 200,000 | 133,000 | 94,000 | - | 94,000 | (53.0%) |
| Net Operating Budget | 235,166 | 406,500 | 297,700 | 269,200 | - | 269,200 | (33.8%) |
| Reserves for Contingencies | - | 20,000 | - | 1,800 | - | 1,800 | (91.0%) |
| Reserves for Capital | - | 26,300 | - | - | - | - | (100.0%) |
| Total Budget | 235,166 | 452,800 | 297,700 | 271,000 | - | 271,000 | (40.2%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues | 49,066 | 30,000 | 45,000 | 50,000 | - | 50,000 | 66.7% |
| Interest/Misc | 7,299 | 5,700 | 5,000 | 2,200 | - | 2,200 | (61.4%) |
| Carry Forward | 647,900 | 418,900 | 469,100 | 221,400 | - | 221,400 | (47.1%) |
| Less 5% Required By Law | - | (1,800) | - | (2,600) | - | (2,600) | 44.4% |
| Total Funding | 704,265 | 452,800 | 519,100 | 271,000 | - | 271,000 | (40.2%) |

Forecast FY 2017:

Revenues are from private party donations, some of which have specific requirements for their use, and others that are generally for the betterment of the Public Libraries. Monies from the sale of used books also provide revenue in this fund.

Current FY 2018:

Budgeted funds will be used to pay for the Library Electronic Assistance Program (LEAP) students and to purchase library publications and data processing equipment.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

Museum Division

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 932,380 | 1,198,800 | 1,137,100 | 1,241,100 | - | 1,241,100 | 3.5% |
| Operating Expense | 501,300 | 628,500 | 592,600 | 544,400 | - | 544,400 | (13.4%) |
| Indirect Cost Reimburs | 244,900 | 217,800 | 217,800 | 212,600 | - | 212,600 | (2.4%) |
| Capital Outlay | 1,141 | 34,700 | 37,500 | 42,600 | - | 42,600 | 22.8% |
| Net Operating Budget | 1,679,721 | 2,079,800 | 1,985,000 | 2,040,700 | - | 2,040,700 | (1.9%) |
| Trans to Tax Collector | 41,960 | 42,500 | 42,500 | 42,500 | - | 42,500 | 0.0% |
| Trans to 193 TDC Museum | 140,700 | - | - | - | - | - | na |
| Trans to 314 Museum Cap | 452,100 | 311,600 | 311,600 | 192,900 | - | 192,900 | (38.1%) |
| Trans to 506 IT Capital | - | - | - | 9,100 | - | 9,100 | na |
| Reserves for Contingencies | - | 50,000 | - | 47,000 | - | 47,000 | (6.0%) |
| Reserves for Cash Flow | - | 200,000 | - | 200,000 | - | 200,000 | 0.0% |
| Reserves for Attrition | - | (19,400) | - | (20,100) | - | (20,100) | 3.6% |
| Total Budget | 2,314,481 | 2,664,500 | 2,339,100 | 2,512,100 | - | 2,512,100 | (5.7%) |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| TDC Category C County Museums - Fund (198) | 1,679,721 | 2,079,800 | 1,985,000 | 2,040,700 | - | 2,040,700 | (1.9%) |
| Total Net Budget | 1,679,721 | 2,079,800 | 1,985,000 | 2,040,700 | - | 2,040,700 | (1.9%) |
| Total Transfers and Reserves | 634,760 | 584,700 | 354,100 | 471,400 | - | 471,400 | (19.4%) |
| Total Budget | 2,314,481 | 2,664,500 | 2,339,100 | 2,512,100 | - | 2,512,100 | (5.7%) |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Tourist Devel Tax | 2,098,009 | 2,119,500 | 2,055,900 | 2,000,000 | - | 2,000,000 | (5.6%) |
| Charges For Services | 11,364 | 15,000 | 13,000 | 20,500 | - | 20,500 | 36.7% |
| Miscellaneous Revenues | 16,852 | 15,000 | 10,800 | 10,000 | - | 10,000 | (33.3%) |
| Interest/Misc | 7,426 | 4,000 | 4,800 | 3,500 | - | 3,500 | (12.5%) |
| Trans frm Tax Collector | 16,335 | - | - | - | - | - | na |
| Trans fm 001 Gen Fund | - | 200,000 | - | 200,000 | - | 200,000 | 0.0% |
| Carry Forward | 806,400 | 418,700 | 634,400 | 379,800 | - | 379,800 | (9.3%) |
| Less 5% Required By Law | - | (107,700) | - | (101,700) | - | (101,700) | (5.6%) |
| Total Funding | 2,956,386 | 2,664,500 | 2,718,900 | 2,512,100 | - | 2,512,100 | (5.7%) |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| TDC Category C County Museums - Fund (198) | 15.00 | 15.00 | 15.00 | 15.00 | - | 15.00 | 0.0% |
| Total FTE | 15.00 | 15.00 | 15.00 | 15.00 | - | 15.00 | 0.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

Museum Division

TDC Category C County Museums - Fund (198)

Mission Statement

To preserve Collier County's non-renewable historical and archaeological resources and promote a fuller public knowledge and appreciation of our community's unique heritage and cultural development through the use of permanent and traveling exhibits, artifact, document and photographic collections, historic sites, visitor tours, historical research, school and educational programs, preservation and historic marker programs, community outreach, lectures, publications, and family-shared cultural events and activities.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Museums & Historic Sites Administration/Overhead | 2.00 | 662,552 | 1,909,000 | -1,246,448 |
| Provides funding for the administration of the County museum system and general operating of the Collier Museum at Government Complex. | | | | |
| Collections, Exhibition & Information Services | 3.00 | 241,879 | 2,500 | 239,379 |
| Provides funding for the professional acquisition, management, and conservation of the Museum collections; research, development, and maintenance of permanent exhibits; and public services related to preserving, researching, and interpreting local history. | | | | |
| Education & Community Services | 3.00 | 235,369 | 18,300 | 217,069 |
| Provides funding for curriculum-based education and outreach programs such as school tours, lecture activities, and special events; management of the volunteer program; and management of the sales and marketing programs. | | | | |
| Museum of the Everglades | 2.00 | 190,800 | - | 190,800 |
| Provides funding to develop, maintain, and operate the Museum of the Everglades in Everglades City. | | | | |
| Roberts Ranch/Immokalee Pioneer Museum | 2.00 | 271,500 | 2,500 | 269,000 |
| Provides funding to develop, maintain, and operate the Immokalee Pioneer Museum at Roberts Ranch in Immokalee. | | | | |
| Naples Depot | 2.00 | 235,300 | - | 235,300 |
| Provides funding to develop, maintain, and operate the Naples Depot Museum in downtown Naples. | | | | |
| Marco Island Museum | 1.00 | 203,300 | - | 203,300 |
| Provides funding to develop, maintain, and operate the Marco Island Historical Museum on Marco Island. | | | | |
| Reserves/Transfers | - | 471,400 | 579,800 | -108,400 |
| Current Level of Service Budget | 15.00 | 2,512,100 | 2,512,100 | - |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|------------------------------|-------------------|-------------------|---------------------|-------------------|
| # of Visitors | 64,000 | 95,000 | 76,000 | 76,000 |
| Volunteer Hours Contributed | 4,100 | 5,000 | 6,000 | 6,000 |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

Museum Division

TDC Category C County Museums - Fund (198)

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 932,380 | 1,198,800 | 1,137,100 | 1,241,100 | - | 1,241,100 | 3.5% |
| Operating Expense | 501,300 | 628,500 | 592,600 | 544,400 | - | 544,400 | (13.4%) |
| Indirect Cost Reimburs | 244,900 | 217,800 | 217,800 | 212,600 | - | 212,600 | (2.4%) |
| Capital Outlay | 1,141 | 34,700 | 37,500 | 42,600 | - | 42,600 | 22.8% |
| Net Operating Budget | 1,679,721 | 2,079,800 | 1,985,000 | 2,040,700 | - | 2,040,700 | (1.9%) |
| Trans to Tax Collector | 41,960 | 42,500 | 42,500 | 42,500 | - | 42,500 | 0.0% |
| Trans to 193 TDC Museum | 140,700 | - | - | - | - | - | na |
| Trans to 314 Museum Cap | 452,100 | 311,600 | 311,600 | 192,900 | - | 192,900 | (38.1%) |
| Trans to 506 IT Capital | - | - | - | 9,100 | - | 9,100 | na |
| Reserves for Contingencies | - | 50,000 | - | 47,000 | - | 47,000 | (6.0%) |
| Reserves for Cash Flow | - | 200,000 | - | 200,000 | - | 200,000 | 0.0% |
| Reserves for Attrition | - | (19,400) | - | (20,100) | - | (20,100) | 3.6% |
| Total Budget | 2,314,481 | 2,664,500 | 2,339,100 | 2,512,100 | - | 2,512,100 | (5.7%) |
| Total FTE | 15.00 | 15.00 | 15.00 | 15.00 | - | 15.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Tourist Devel Tax | 2,098,009 | 2,119,500 | 2,055,900 | 2,000,000 | - | 2,000,000 | (5.6%) |
| Charges For Services | 11,364 | 15,000 | 13,000 | 20,500 | - | 20,500 | 36.7% |
| Miscellaneous Revenues | 16,852 | 15,000 | 10,800 | 10,000 | - | 10,000 | (33.3%) |
| Interest/Misc | 7,426 | 4,000 | 4,800 | 3,500 | - | 3,500 | (12.5%) |
| Trans frm Tax Collector | 16,335 | - | - | - | - | - | na |
| Trans fm 001 Gen Fund | - | 200,000 | - | 200,000 | - | 200,000 | 0.0% |
| Carry Forward | 806,400 | 418,700 | 634,400 | 379,800 | - | 379,800 | (9.3%) |
| Less 5% Required By Law | - | (107,700) | - | (101,700) | - | (101,700) | (5.6%) |
| Total Funding | 2,956,386 | 2,664,500 | 2,718,900 | 2,512,100 | - | 2,512,100 | (5.7%) |

Notes:

On April 23, 2013, the Board authorized amendments to the Tourist Tax Ordinance that reduced the distribution of Tourist Taxes to County Museums from 11.0% to 9.607%. Effective with the FY 14 budget, the Board approved two further steps designed to mitigate any reduction in Museum funding. The first is to direct staff to develop a plan to generate revenue to support the museum through fundraising, grants and aids, admission fees or other means. The second is to provide a backup source of General Fund dollars to be held in reserve in the event of shortfalls.

On July 11, 2017 the Board approved increasing the Tourist Development Tax (TDT) from 4% to 5% and distribution adjustments among Tourist Tax supported funds. The Board's action limited County Museum TDT funding to \$2,000,000 per year.

Forecast FY 2017:

Personal services and operating expense forecasts are consistent with the budget. Tourism Development Tax Revenues are anticipated to be consistent with the FY17 budget.

Current FY 2018:

The personal services and operating expense budgets are in compliance with budget guidance. Transfer to Museum Capital Fund (314) is provided in the amount of \$192,900. Cash flow reserves, supported by a contingent transfer from General Fund (001), remain at the prior year level.

Revenues:

TDC revenue is limited to \$2,000,000 per year.

A \$200,000 transfer from the General Fund is provided as a contingency source of funding in the event of revenue shortfalls.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

Parks & Recreation Division

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 13,007,287 | 14,472,500 | 13,954,400 | 14,680,700 | 428,900 | 15,109,600 | 4.4% |
| Operating Expense | 8,423,151 | 9,948,000 | 9,933,100 | 9,988,900 | 216,900 | 10,205,800 | 2.6% |
| Indirect Cost Reimburs | 93,200 | 117,700 | 117,700 | 153,600 | - | 153,600 | 30.5% |
| Capital Outlay | 1,086,704 | 599,900 | 690,600 | 488,700 | 38,100 | 526,800 | (12.2%) |
| Remittances | 500,000 | 500,000 | 500,000 | 500,000 | - | 500,000 | 0.0% |
| Net Operating Budget | 23,110,343 | 25,638,100 | 25,195,800 | 25,811,900 | 683,900 | 26,495,800 | 3.3% |
| Trans to Property Appraiser | 2,599 | 3,400 | 3,400 | 3,600 | - | 3,600 | 5.9% |
| Trans to Tax Collector | 6,122 | 6,900 | 6,900 | 7,400 | - | 7,400 | 7.2% |
| Trans to 001 General Fund | 261,300 | 267,800 | 267,800 | 362,400 | - | 362,400 | 35.3% |
| Trans to 111 Unincorp Gen Fd | 681,500 | 698,000 | 698,000 | 714,500 | - | 714,500 | 2.4% |
| Trans to 172 Conserv Collier | - | - | - | 305,800 | - | 305,800 | na |
| Trans to 174 Consvr Collier Maint | 500,000 | - | - | - | - | - | na |
| Trans to 710 Pub Serv Match | - | - | 14,100 | - | - | - | na |
| Reserves for Contingencies | - | 1,791,500 | - | 1,811,800 | - | 1,811,800 | 1.1% |
| Reserves for Capital | - | 204,000 | - | 200,500 | - | 200,500 | (1.7%) |
| Restricted for Unfunded Requests | - | 32,146,100 | - | 31,873,200 | - | 31,873,200 | (0.8%) |
| Total Budget | 24,561,864 | 60,755,800 | 26,186,000 | 61,091,100 | 683,900 | 61,775,000 | 1.7% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Caracara Prairie Management Fund (674) | 12,089 | 29,900 | 29,300 | 16,700 | - | 16,700 | (44.1%) |
| Conservation Collier Fund (172) | 400,219 | 24,200 | 3,700 | 283,500 | 79,300 | 362,800 | 1,399.2% |
| Conservation Collier Maintenance (174) | 620,513 | 794,800 | 840,100 | 596,000 | 107,800 | 703,800 | (11.4%) |
| Conservation Collier Projects (179) | 26,137 | 25,500 | 122,200 | - | - | - | (100.0%) |
| County Park Facilities & Programs (001) | 8,978,780 | 10,056,500 | 9,821,700 | 10,268,400 | 43,500 | 10,311,900 | 2.5% |
| Golden Gate Community Center (130) | 831,984 | 1,072,300 | 1,143,800 | 1,174,700 | - | 1,174,700 | 9.5% |
| Parks & Recreation (111) | 12,240,622 | 13,601,900 | 13,202,000 | 13,439,600 | 453,300 | 13,892,900 | 2.1% |
| Parks & Recreation Donations (607) | - | 33,000 | 33,000 | 33,000 | - | 33,000 | 0.0% |
| Total Net Budget | 23,110,343 | 25,638,100 | 25,195,800 | 25,811,900 | 683,900 | 26,495,800 | 3.3% |
| Total Transfers and Reserves | 1,451,521 | 35,117,700 | 990,200 | 35,279,200 | - | 35,279,200 | 0.5% |
| Total Budget | 24,561,864 | 60,755,800 | 26,186,000 | 61,091,100 | 683,900 | 61,775,000 | 1.7% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

Parks & Recreation Division

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes | 305,623 | 342,100 | 328,900 | 371,300 | - | 371,300 | 8.5% |
| Delinquent Ad Valorem Taxes | 2,264 | - | 400 | - | - | - | na |
| Intergovernmental Revenues | 14,700 | - | - | - | - | - | na |
| Charges For Services | 7,439,467 | 8,658,500 | 8,118,300 | 8,168,500 | 10,000 | 8,178,500 | (5.5%) |
| Fines & Forfeitures | 33,046 | 37,200 | 37,200 | 37,200 | - | 37,200 | 0.0% |
| Miscellaneous Revenues | 296,117 | 220,200 | 407,200 | 669,000 | - | 669,000 | 203.8% |
| Interest/Misc | 372,671 | 347,800 | 190,400 | 101,000 | - | 101,000 | (71.0%) |
| Reimb From Other Depts | 135,764 | 121,500 | 121,500 | 71,500 | - | 71,500 | (41.2%) |
| Trans frm Property Appraiser | 300 | - | - | - | - | - | na |
| Trans frm Tax Collector | 2,383 | - | - | - | - | - | na |
| Net Cost General Fund | 4,258,958 | 5,007,400 | 4,772,500 | 5,152,200 | 43,500 | 5,195,700 | 3.8% |
| Net Cost MSTU General Fund | 9,176,427 | 9,732,400 | 9,832,500 | 10,152,800 | 443,300 | 10,596,100 | 8.9% |
| Trans fm 001 Gen Fund | 681,500 | 698,000 | 698,000 | 714,500 | - | 714,500 | 2.4% |
| Trans fm 111 MSTD Gen Fd | 673,600 | 690,400 | 690,400 | 911,500 | - | 911,500 | 32.0% |
| Trans fm 174 Conserv Collier Maint | - | - | - | 226,500 | 79,300 | 305,800 | na |
| Trans fm 179 Consvr Maint | 500,000 | - | - | - | - | - | na |
| Trans fm 195 TDC Cap Fd | 164,800 | 166,500 | 166,500 | 166,500 | - | 166,500 | 0.0% |
| Trans fm 272 Conserv Co GO Bd | 64,980 | 5,000 | 1,000 | 500 | - | 500 | (90.0%) |
| Carry Forward | 35,776,800 | 34,777,800 | 35,336,300 | 34,407,300 | 107,800 | 34,515,100 | (0.8%) |
| Less 5% Required By Law | - | (49,000) | - | (59,200) | - | (59,200) | 20.8% |
| Total Funding | 59,899,400 | 60,755,800 | 60,701,100 | 61,091,100 | 683,900 | 61,775,000 | 1.7% |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| County Park Facilities & Programs (001) | 70.50 | 70.50 | 70.50 | 70.25 | 1.00 | 71.25 | 1.1% |
| Parks & Recreation (111) | 114.00 | 131.25 | 131.25 | 131.50 | 8.00 | 139.50 | 6.3% |
| Golden Gate Community Center (130) | 8.50 | 10.00 | 10.00 | 10.00 | - | 10.00 | 0.0% |
| Conservation Collier Fund (172) | - | - | - | 1.00 | 1.00 | 2.00 | na |
| Conservation Collier Maintenance (174) | 3.00 | 3.00 | 3.00 | 2.00 | 1.00 | 3.00 | 0.0% |
| Total FTE | 196.00 | 214.75 | 214.75 | 214.75 | 11.00 | 225.75 | 5.1% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Parks & Recreation Division
County Park Facilities & Programs (001)**

Mission Statement

To benefit the well-being of the people, community and environment of Collier County.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration/Overhead | 1.00 | 1,012,846 | - | 1,012,846 |
| Oversee County Park facilities and programs including employee, contractual, fiscal and resource management. | | | | |
| Park Maintenance (001) | 23.50 | 3,953,650 | - | 3,953,650 |
| Provide a pleasant, clean, safe and enjoyable environment for park visitors at all assigned parks in order to provide exceptional passive and active recreational experiences. | | | | |
| Recreation Programs | 18.75 | 2,372,122 | 990,300 | 1,381,822 |
| Recreation programs include sailing and skiing, adult and youth athletic programs, county-wide special events, ranger/athletic camps, recreation complex fitness center, and interpretative programs. | | | | |
| Aquatics | 6.00 | 1,256,400 | 1,551,200 | -294,800 |
| Promote residents and visitors utilization of the Sun N Fun Lagoon by providing a safe and supervised opportunity for the public to access instructional swimming and general aquatic recreation. | | | | |
| Parks & Recreation Marina Operations | - | 70,100 | 117,700 | -47,600 |
| Provide for concessionaire to operate fuel sales, bait, launching, and docking services at County owned marinas and operating expenses for utilities and maintenance that continue to be the County's responsibility | | | | |
| Beach Operations | 0.50 | 196,192 | 984,300 | -788,108 |
| Beach Operations includes beach maintenance and parking regulation, parking fee management, beach parking cleanup, reporting violations or security issues and assisting the public with questions and/or concerns. Facilities include Vanderbilt Beach, Clam Pass Beach Park, Barefoot Beach Preserve, South Marco Beach Access, and Tigertail Beach Park operations. | | | | |
| Park Rangers | 14.18 | 1,230,946 | 2,020,700 | -789,754 |
| Provides for protection of park resources and park visitors, enforcement of park rules and regulations, providing information regarding park use and points of interest, and in some cases collection of fees. Rangers may also act as educators by taking visitors on nature walks, setting up exhibits, and lecturing on historic topics. | | | | |
| Toll Booth Attendants | 4.50 | 200,744 | - | 200,744 |
| Toll Booth Attendants collect, safeguard and reconcile beach parking fees at the Vanderbilt Beach Garage, Clam Pass Beach Park, Barefoot Beach Preserve, and Tigertail Beach Park, they post tide times and weather conditions, report violations or security issues and assist the public with questions and/or concerns. | | | | |
| Sea Turtle Monitoring | 1.82 | 189,900 | 166,500 | 23,400 |
| Monitor, report and conduct informational activities required to support beach permit conditions. | | | | |
| Beach Parking & Recreation Remittance to City of Naples | - | 500,000 | - | 500,000 |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Parks & Recreation Division
County Park Facilities & Programs (001)**

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| One-half of the \$1,000,000 annual payment to the City of Naples for the use by County residents of beach parking, parks, recreational facilities and recreational programs. This is governed by the November 18, 2008, Interlocal Agreement Between the County and City of Naples. | | | | |
| Current Level of Service Budget | 70.25 | 10,982,900 | 5,830,700 | 5,152,200 |
| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
| Maintenance Worker | 1.00 | 43,500 | - | 43,500 |
| Performs general repair and maintenance work on Parks buildings, equipment, grounds, and related facilities. | | | | |
| Expanded Services Budget | 1.00 | 43,500 | - | 43,500 |
| Total Adopted Budget | 71.25 | 11,026,400 | 5,830,700 | 5,195,700 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|---|---------------------------|---------------------------|-----------------------------|---------------------------|
| Achieve 100% of on-time reporting for sea turtle monitoring | 100 | 100 | 100 | 100 |
| Achieve 95% of sea turtle nest marked within 12 hours | 99 | 100 | 100 | 100 |
| Increase Boat Launches by 1% | 37,370 | 37,743 | 47,315 | 47,788 |
| Increase Fitness Memberships by 1% | 3,090 | 3,120 | 3,535 | 3,570 |
| Increase safety in Parks by 1% inc. in Ranger Contacts | 76,189 | 76,950 | 71,376 | 72,090 |
| Increase Sun-N-Fun Attendance by 1% | 132,300 | 135,000 | 130,674 | 131,980 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 4,441,372 | 4,891,600 | 4,672,200 | 4,989,500 | 43,500 | 5,033,000 | 2.9% |
| Operating Expense | 3,735,605 | 4,531,700 | 4,511,600 | 4,578,900 | - | 4,578,900 | 1.0% |
| Capital Outlay | 301,803 | 133,200 | 137,900 | 200,000 | - | 200,000 | 50.2% |
| Remittances | 500,000 | 500,000 | 500,000 | 500,000 | - | 500,000 | 0.0% |
| Net Operating Budget | 8,978,780 | 10,056,500 | 9,821,700 | 10,268,400 | 43,500 | 10,311,900 | 2.5% |
| Trans to 111 Unincorp Gen Fd | 681,500 | 698,000 | 698,000 | 714,500 | - | 714,500 | 2.4% |
| Total Budget | 9,660,280 | 10,754,500 | 10,519,700 | 10,982,900 | 43,500 | 11,026,400 | 2.5% |
| Total FTE | 70.50 | 70.50 | 70.50 | 70.25 | 1.00 | 71.25 | 1.1% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services | 4,814,407 | 5,153,900 | 5,152,600 | 5,191,600 | - | 5,191,600 | 0.7% |
| Fines & Forfeitures | 33,046 | 37,200 | 37,200 | 37,200 | - | 37,200 | 0.0% |
| Miscellaneous Revenues | 22,194 | 21,700 | 23,100 | 23,000 | - | 23,000 | 6.0% |
| Reimb From Other Depts | 105,575 | 100,000 | 100,000 | 50,000 | - | 50,000 | (50.0%) |
| Net Cost General Fund | 4,258,958 | 5,007,400 | 4,772,500 | 5,152,200 | 43,500 | 5,195,700 | 3.8% |
| Trans fm 111 MSTD Gen Fd | 261,300 | 267,800 | 267,800 | 362,400 | - | 362,400 | 35.3% |
| Trans fm 195 TDC Cap Fd | 164,800 | 166,500 | 166,500 | 166,500 | - | 166,500 | 0.0% |
| Total Funding | 9,660,280 | 10,754,500 | 10,519,700 | 10,982,900 | 43,500 | 11,026,400 | 2.5% |

Public Services Department

Parks & Recreation Division County Park Facilities & Programs (001)

Notes:

Notes: The Parks Division continues to support Tourist Development Sports Tourism events at North Collier Regional Park and Sugden Park with partially offsetting revenues provided by Tourism for support of County sports venues. Beach Park locations continue to enjoy robust seasonal visitor utilization and revenue growth.

Within the performance measures, a decline in ranger contacts is noted and found to be attributable to less staff available to fulfill additional traffic control and maintenance duties due to reorganization of current ranger structure.

Forecast FY 2017:

Forecast revenues and expenditures are consistent with the adopted budget.

Current FY 2018:

The Parks (001) FTE count is reduced by 0.25 reflecting the transfer of a fraction of an FTE to Parks (111).

The annual remittances of \$500,000 reflects one-half of the annual \$1,000,000 contribution to the City of Naples for reciprocal beach parking and recreational services identified in the 2008 Interlocal Agreement.

Capital equipment replacements are budgeted at \$200,000 and include:

\$16,000 - 2 Club Car Golf Carts at \$8,000 each

\$30,000 - 3 x John Deere

\$31,000 - 3 x John Deere Gator's

\$10,000 - Toro 74117

\$16,000 - Computer/laptop Replacements 20% of current Inventory

\$21,000 - Toro Workman 3100

\$38,000 - John Deere 4210

\$10,000 - Yamaha Rhino

\$15,000 - 3 x Kawasaki at \$5,000 each

\$ 7,000 - Heavy Dump Trailer

\$ 6,000 - Club Cart

Included in the budget is a reimbursement from the General Fund (001) for a pro-rata portion of Parks administrative costs that are funded within the Parks Unincorporated Area General Fund (111) Budget. The amount in FY 17 was \$698,000, for FY 18 it is \$714,500.

The budget reflects an expanded position request of \$43,500 for a Parks Maintenance Worker to supplement existing maintenance staffing level.

Revenues:

The FY 18 revenue budget is established essentially at the same level as the prior year. All Park Rangers are budgeted in the General Fund (001) Parks budget. Ranger costs are then apportioned between General Fund Park operations and Community Park operations which are funded through the Unincorporated Area General Fund (111). Based on the apportionment, a reimbursement from Fund (111) to Fund (001) is budgeted. The reimbursement for FY 18 is \$362,400.

Tourist Development Tax funds provide up to \$50,000 to the Parks Division for costs incurred relative to TDC sponsored sports events that utilize Parks venues. Sea Turtle Operations receive a grant from TDC funds to offset Sea Turtle program costs. The current year grant is \$166,500.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Parks & Recreation (111)**

Mission Statement

To benefit the well-being of the people, community and environment of Collier County.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Divisional Administration/Overhead | 17.00 | 1,955,367 | 714,550 | 1,240,817 |
| Oversee operations including employees, contracts, fiscal, resource management, customer service and marketing. | | | | |
| Park Maintenance (111) | 47.00 | 5,569,832 | - | 5,569,832 |
| Protect resources, provide a pleasant, clean, safe, and enjoyable environment for park visitors at all parks to allow quality passive and organized recreational experiences by the public. | | | | |
| Community Centers/Parks | 44.00 | 4,079,439 | 1,232,023 | 2,847,416 |
| Provide customer service and meeting places for community and special interest groups; provide structured programming for all ages via classes, activities and special events; and offer informal gathering opportunities through open game room and drop-in recreation programs. | | | | |
| Aquatics/Fitness | 15.00 | 1,108,349 | 515,790 | 592,559 |
| Promote residents and visitors utilization of the Golden Gate Aquatic and Fitness Complex, and the Immokalee Pool and Fitness Center by providing a safe and supervised opportunity for the public to access instructional swimming, general aquatic recreation and fitness training. | | | | |
| Childcare/Preschool, After School, No School Days, Vacation | 8.50 | 1,089,013 | 1,186,837 | -97,824 |
| Strive to meet family needs by providing a safe and supervised environment for all children to attend throughout the year and during the summer months. Provide recreational and enrichment experiences for self-esteem and self-reliance, learning, pleasure, health and well being. | | | | |
| Current Level of Service Budget | 131.50 | 13,802,000 | 3,649,200 | 10,152,800 |
| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
| Eagle Lakes Pool Staff (8) & Operating Costs Phase-In | 8.00 | 453,300 | 10,000 | 443,300 |
| Staffing and operating costs required for the opening of the Eagle Lakes Pool. Position budgets provide up to six months of staffing in FY18. FY18 six month phase-in cost \$453,300. Annual cost is estimated to be approximately \$734,000. | | | | |
| Phase-in personnel Cost: \$242,600 Program Leaders - three (3) Recreation Assistant - two (2) Lifeguard - two (2) Maintenance Worker - one (1) | | | | |
| Phase-in Operating Costs: \$210,700 | | | | |
| Expanded Services Budget | 8.00 | 453,300 | 10,000 | 443,300 |
| Total Adopted Budget | 139.50 | 14,255,300 | 3,659,200 | 10,596,100 |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Parks & Recreation (111)**

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|---|-----------------------|-----------------------|-------------------------|-----------------------|
| 100% Reporting to CAPRA to maintain accreditation | 100 | 100 | 100 | 100 |
| Increase Aquatic Facility Attendance by 1% | 50,500 | 51,000 | 54,714 | 55,261 |
| Increase Fee Based Facility Rentals by 1% | 10,807 | 10,900 | 12,736 | 12,863 |
| Increase Fee Based Program Registrations by 1% | 9,090 | 9,180 | 9,885 | 9,984 |
| Increase Fitness Memberships by 1% | 10,035 | 9,885 | 10,767 | 9,984 |
| Maintain 75% or greater of Athletic Field utilization | 78 | 78 | 78 | 78 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Personal Services | 7,759,931 | 8,685,400 | 8,411,000 | 8,775,900 | 242,600 | 9,018,500 | 3.8% |
| Operating Expense | 4,129,421 | 4,594,700 | 4,469,200 | 4,413,700 | 210,700 | 4,624,400 | 0.6% |
| Capital Outlay | 351,269 | 321,800 | 321,800 | 250,000 | - | 250,000 | (22.3%) |
| Net Operating Budget | 12,240,622 | 13,601,900 | 13,202,000 | 13,439,600 | 453,300 | 13,892,900 | 2.1% |
| Trans to 001 General Fund | 261,300 | 267,800 | 267,800 | 362,400 | - | 362,400 | 35.3% |
| Total Budget | 12,501,922 | 13,869,700 | 13,469,800 | 13,802,000 | 453,300 | 14,255,300 | 2.8% |
| Total FTE | 114.00 | 131.25 | 131.25 | 131.50 | 8.00 | 139.50 | 6.3% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Charges For Services | 2,439,155 | 3,241,800 | 2,735,500 | 2,733,100 | 10,000 | 2,743,100 | (15.4%) |
| Miscellaneous Revenues | 174,650 | 176,000 | 182,300 | 180,100 | - | 180,100 | 2.3% |
| Reimb From Other Depts | 30,190 | 21,500 | 21,500 | 21,500 | - | 21,500 | 0.0% |
| Net Cost MSTU General Fund | 9,176,427 | 9,732,400 | 9,832,500 | 10,152,800 | 443,300 | 10,596,100 | 8.9% |
| Trans fm 001 Gen Fund | 681,500 | 698,000 | 698,000 | 714,500 | - | 714,500 | 2.4% |
| Total Funding | 12,501,922 | 13,869,700 | 13,469,800 | 13,802,000 | 453,300 | 14,255,300 | 2.8% |

Forecast FY 2017:

Forecast expenditures are consistent with spending trends. Revenues are forecast lower than budget reflecting recent experience. The FTE count for Parks Fund (111) is increased by 0.25 accounting for a transfer of a partial position from Parks (001) budget.

Current FY 2018:

Personal and operating expense budgets are consistent with budget policy. Planned capital outlay is budgeted at \$250,000 and includes:

- \$10,000 - Trailer Deck cover for new field for field mower vine
- \$20,000 - 2 x Score boards
- \$38,000 - 4 x Playground features
- \$ 9,000 - 8 x 20 mobile mini Shed
- \$16,000 - 2 x Club Cars
- \$10,000 - Computer/Laptop Replacements
- \$40,000 - 4 x John Deere Gators
- \$35,000 - John Deere 4200
- \$44,000 - 3 x Torro's
- \$28,000 - John Deere 855

The budget reflects an expanded funding request of \$453,300 for the phase in of staffing (8 positions) plus operating costs for the new Eagle Lakes Pool.

Revenues:

Revenues are budgeted somewhat lower than the prior year adopted budget reflecting recent experience.

Public Services Department

Parks & Recreation Division

Parks & Recreation (111)

Included in the budget is a reimbursement from the General Fund (001) for a pro-rata portion of Parks administrative costs that are funded within the Parks Unincorporated Area General Fund (111) Budget. The amount in FY 17 was \$698,000, for FY 18 it is \$714,500.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Golden Gate Community Center (130)**

Mission Statement

To benefit the well-being of the people, community, and environment of Collier County.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Golden Gate Community Center | 6.00 | 738,474 | 845,373 | -106,899 |
| The Golden Gate Community Center serves as a meeting place for community groups and provides structured programming for all ages via classes, activities, and special events and offers informal gathering opportunities through open game room and drop-in recreation programs. | | | | |
| Childcare/Preschool, Afterschool, No School, Vacation Camp | 3.00 | 153,499 | 46,600 | 106,899 |
| Strive to meet family needs by providing a safe and supervised environment for all children to attend throughout the year. Provide recreational and enrichment experiences for self-esteem, self-reliance, learning, pleasure, health and well being. | | | | |
| Community Center Maintenance | 1.00 | 282,727 | 232,727 | 50,000 |
| Protect resources, provide a pleasant, clean, safe and enjoyable environment for community center visitors to allow quality passive and organized recreational experiences by the public. | | | | |
| Reserves/Transfers | - | 175,200 | 225,200 | -50,000 |
| Current Level of Service Budget | 10.00 | 1,349,900 | 1,349,900 | - |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|--|---------------------------|---------------------------|-----------------------------|---------------------------|
| Increase Fee Based Facility Rentals by 2% | 1,212 | 1,204 | 1,204 | 1,228 |
| Increase Fee Based Program Registrations by 1% | 2,040 | 2,258 | 2,258 | 2,280 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 530,568 | 612,700 | 588,400 | 625,000 | - | 625,000 | 2.0% |
| Operating Expense | 229,616 | 278,300 | 374,100 | 404,200 | - | 404,200 | 45.2% |
| Indirect Cost Reimburs | 71,800 | 90,400 | 90,400 | 123,100 | - | 123,100 | 36.2% |
| Capital Outlay | - | 90,900 | 90,900 | 22,400 | - | 22,400 | (75.4%) |
| Net Operating Budget | 831,984 | 1,072,300 | 1,143,800 | 1,174,700 | - | 1,174,700 | 9.5% |
| Trans to Property Appraiser | 2,599 | 3,400 | 3,400 | 3,600 | - | 3,600 | 5.9% |
| Trans to Tax Collector | 6,122 | 6,900 | 6,900 | 7,400 | - | 7,400 | 7.2% |
| Reserves for Contingencies | - | 45,600 | - | 22,500 | - | 22,500 | (50.7%) |
| Reserves for Capital | - | 147,700 | - | 141,700 | - | 141,700 | (4.1%) |
| Total Budget | 840,705 | 1,275,900 | 1,154,100 | 1,349,900 | - | 1,349,900 | 5.8% |
| Total FTE | 8.50 | 10.00 | 10.00 | 10.00 | - | 10.00 | 0.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Golden Gate Community Center (130)**

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes | 303,131 | 342,100 | 328,400 | 371,300 | - | 371,300 | 8.5% |
| Delinquent Ad Valorem Taxes | 466 | - | - | - | - | - | na |
| Charges For Services | 185,335 | 262,800 | 229,900 | 243,500 | - | 243,500 | (7.3%) |
| Miscellaneous Revenues | 919 | - | - | - | - | - | na |
| Interest/Misc | 4,864 | 2,700 | 2,700 | 2,700 | - | 2,700 | 0.0% |
| Trans frm Property Appraiser | 300 | - | - | - | - | - | na |
| Trans frm Tax Collector | 2,383 | - | - | - | - | - | na |
| Trans fm 111 MSTD Gen Fd | 412,300 | 422,600 | 422,600 | 549,100 | - | 549,100 | 29.9% |
| Carry Forward | 317,800 | 276,100 | 384,700 | 214,200 | - | 214,200 | (22.4%) |
| Less 5% Required By Law | - | (30,400) | - | (30,900) | - | (30,900) | 1.6% |
| Total Funding | 1,227,497 | 1,275,900 | 1,368,300 | 1,349,900 | - | 1,349,900 | 5.8% |

Forecast FY 2017:

Forecast operating expenditures include \$104,800 roof replacement contract carried forward from FY 16. Forecast expenditures and revenue are consistent with budget. It should be noted that while Recreation expenses are variable with revenues, maintenance and utilities costs are a mixed cost and continue to increase with the age of the Golden Gate Community Center. Anticipated capital expenditures include \$35,000 for HVAC system replacements, \$50,000 for playground equipment replacement and \$5,900 for a pneumatic starting gate at the Wheels track.

Revenues are projected lower than budget reflecting both FY 16 results and the FY 17 revenue trend.

Current FY 2018:

The current services budget includes funding for job bank and part time positions at the same level established in FY 17. The operating expense category is somewhat higher due to increased Indirect Costs and IT costs. Additionally, the budget also includes \$125,000 for improvements and renovations including, but not limited to, painting, interior renovation, replacement kitchen appliances and landscape renovation. In the capital outlay category there is \$22,400 provided for window coverings and data processing equipment.

Costs are generally shared 60% MSTD General Fund (111) and 40% GGCC Fund (130). A contingency reserve is provided and the reserve for capital replacement is funded with an incremental \$16,300.

Revenues:

Taxable value for this district is \$1,994,084,090, a 8.64% increase over last year. The millage cap for this district is .9000 per \$1,000 of taxable value. The advisory committee recommends a millage neutral tax levy of .1862 that will generate \$371,000 in property taxes. The transfer from Unincorporated Area General Fund (111) is established to maintain a 60/40 ratio relative to shared costs. Reflecting recent experience revenues are established somewhat lower than the prior adopted budget.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Parks & Recreation Donations (607)**

Mission Statement

To provide community based programming for recreational programming.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Donations Account | - | 33,000 | 33,000 | - |
| Fund is to collect donations through direct donations and/or fund raising activities to pay for summer camp programs for children who would otherwise be unable to attend. Also included as a donation for improvements at Tony Rosbough baseball field in Immokalee. | | | | |
| Current Level of Service Budget | - | 33,000 | 33,000 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | - | 33,000 | 21,400 | 33,000 | - | 33,000 | 0.0% |
| Capital Outlay | - | - | 11,600 | - | - | - | na |
| Net Operating Budget | - | 33,000 | 33,000 | 33,000 | - | 33,000 | 0.0% |
| Reserves for Contingencies | - | 3,000 | - | - | - | - | (100.0%) |
| Total Budget | - | 36,000 | 33,000 | 33,000 | - | 33,000 | (8.3%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues | 19,628 | 4,200 | 4,200 | 33,000 | - | 33,000 | 685.7% |
| Interest/Misc | 164 | - | 300 | - | - | - | na |
| Carry Forward | 10,300 | 32,000 | 30,100 | 1,600 | - | 1,600 | (95.0%) |
| Less 5% Required By Law | - | (200) | - | (1,600) | - | (1,600) | 700.0% |
| Total Funding | 30,092 | 36,000 | 34,600 | 33,000 | - | 33,000 | (8.3%) |

Notes:

This fund was established in FY 2009 to collect donations from private parties and to collect revenues from fund raising activities.

Forecast FY 2017:

Forecast expenditures are supported primarily by prior year contributions brought forward. Planned expenditures support camp and recreation scholarships for eligible children and equipment purchases pursuant to donation conditions.

Current FY 2018:

Expenses represent scholarships for eligible children as well as donations for recreational activities.

Revenues:

Revenue budget is an estimate of anticipated contributions.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Conservation Collier Fund (172)**

Mission Statement

The purpose of the Conservation Collier Acquisition Trust Fund is to acquire and manage environmentally sensitive lands.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Land Acquisition | 1.00 | 283,500 | - | 283,500 |
| Land acquisition operating expense budget | | | | |
| Transfers from Land Management Fund (174) | - | - | 226,500 | -226,500 |
| Transfer from the Conservation Collier Land Management fund to provide interim acquisition effort support | | | | |
| Reserves | - | 17,000 | 74,000 | -57,000 |
| Current Level of Service Budget | 1.00 | 300,500 | 300,500 | - |
| Program Enhancements | | | | |
| Operations Analyst | 1.00 | 79,300 | 79,300 | - |
| Staff required to restart the land acquisition program. | | | | |
| Operations Analyst will provide support for administrative duties associated with land acquisitions. | | | | |
| Expanded Services Budget | 1.00 | 79,300 | 79,300 | - |
| Total Adopted Budget | 2.00 | 379,800 | 379,800 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | - | - | - | 110,700 | 74,500 | 185,200 | na |
| Operating Expense | - | 500 | 3,000 | 170,000 | 2,900 | 172,900 | 34,480.0% |
| Indirect Cost Reimburs | 200 | 700 | 700 | 2,800 | - | 2,800 | 300.0% |
| Capital Outlay | 400,019 | 23,000 | - | - | 1,900 | 1,900 | (91.7%) |
| Net Operating Budget | 400,219 | 24,200 | 3,700 | 283,500 | 79,300 | 362,800 | 1,399.2% |
| Reserves for Contingencies | - | 2,400 | - | 17,000 | - | 17,000 | 608.3% |
| Total Budget | 400,219 | 26,600 | 3,700 | 300,500 | 79,300 | 379,800 | 1,327.8% |
| Total FTE | - | - | - | 1.00 | 1.00 | 2.00 | na |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes | (22) | - | - | - | - | - | na |
| Miscellaneous Revenues | 18,611 | 15,300 | 48,800 | - | - | - | (100.0%) |
| Interest/Misc | 1,731 | 200 | 200 | 800 | - | 800 | 300.0% |
| Trans fm 174 Conserv Collier Maint | - | - | - | 226,500 | 79,300 | 305,800 | na |
| Carry Forward | 407,900 | 11,900 | 28,000 | 73,300 | - | 73,300 | 516.0% |
| Less 5% Required By Law | - | (800) | - | (100) | - | (100) | (87.5%) |
| Total Funding | 428,220 | 26,600 | 77,000 | 300,500 | 79,300 | 379,800 | 1,327.8% |

Public Services Department

**Parks & Recreation Division
Conservation Collier Fund (172)**

Notes:

In accordance with Ordinance No. 02-63, FY 13 was the final year of the voter approved Conservation Collier special tax levy. At that time, Conservation Collier acquisition operations were phased out and accumulated reserves were moved to the Conservation Collier Management Trust Fund (174). On February 14, 2017, the Board directed staff to restart the Conservation Collier land acquisition phase and authorized utilizing up to \$17 million of Conservation Collier Reserve funds. Conservation Collier Acquisition Fund (172) will be utilized for acquisition activities including staff and other costs associated with acquisition. Staff will proceed in accordance with Conservation Collier Ordinance, 2007-65, as amended.

Forecast FY 2017:

Currently no specific acquisition proposals are identified. As efforts proceed, the forecast will be adjusted to reflect updated plans.

Current FY 2018:

The FY 18 Conservation Collier Management Trust Fund (172) budget reflects staffing realignment to proceed with the Board directive to resume land acquisition.

The budget reflects an expanded position request of \$79,300 for the addition of an Operations Analyst to provide land acquisition staff support.

Revenues:

Revenue includes a transfer from Conservation Collier Fund (174) to support staffing and operating costs to restart the Conservation Collier land acquisition process as well as a modest fund carryforward.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Conservation Collier Maintenance (174)**

Mission Statement

The purpose of the Conservation Collier Management Trust Fund is to manage environmentally sensitive lands acquired through the Conservation Collier program. This fund provides for costs associated with perpetual management of Conservation Collier lands.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Divisional Administration | - | 118,700 | 118,700 | - |
| General & administrative overhead of program such as insurance and indirect cost reimbursement. | | | | |
| Land Management | 2.00 | 477,300 | 477,300 | - |
| Land management activities such as fencing, exotic plant treatment and control and other restoration activities that are specified by land management plans developed for each of the properties acquired. | | | | |
| Land Management Reserves & Transfers | - | 32,249,000 | 32,249,000 | - |
| Reserves set aside for perpetual land management. Once initial one-time land management activities are complete, routine land management requirements will be funded from interest generated on funds held in reserve. | | | | |
| Current Level of Service Budget | 2.00 | 32,845,000 | 32,845,000 | - |
| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
| Environmental Specialist | 1.00 | 107,800 | 107,800 | - |
| The BCC has authorized Conservation Collier to restart the land acquisition process. An Environmental Specialist will be added to back fill duties of Principal Environmental Specialist who will be dedicated to land acquisition. The Environmental Specialist will also provide capacity to manage newly acquired land. Includes vehicle and equipment. | | | | |
| Expanded Services Budget | 1.00 | 107,800 | 107,800 | - |
| Total Adopted Budget | 3.00 | 32,952,800 | 32,952,800 | - |
| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
| Acres Managed | 4,083 | 4,083 | 4,084 | 5,000 |
| Acres Treated for Exotics | 2,238 | 2,140 | 2,140 | 2,142 |
| Maintained Miles Trails/Firebreaks | 47 | 47 | 47 | 47 |
| Preserves Open to Public | 12 | 12 | 12 | 12 |
| Public Hunt Events | 8 | 8 | 8 | 8 |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Conservation Collier Maintenance (174)**

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 275,416 | 282,800 | 282,800 | 179,600 | 68,300 | 247,900 | (12.3%) |
| Operating Expense | 293,279 | 479,400 | 524,500 | 372,400 | 3,300 | 375,700 | (21.6%) |
| Indirect Cost Reimburs | 21,200 | 26,600 | 26,600 | 27,700 | - | 27,700 | 4.1% |
| Capital Outlay | 30,618 | 6,000 | 6,200 | 16,300 | 36,200 | 52,500 | 775.0% |
| Net Operating Budget | 620,513 | 794,800 | 840,100 | 596,000 | 107,800 | 703,800 | (11.4%) |
| Trans to 172 Conserv Collier | - | - | - | 305,800 | - | 305,800 | na |
| Trans to 710 Pub Serv Match | - | - | 14,100 | - | - | - | na |
| Reserves for Contingencies | - | 75,300 | - | 70,000 | - | 70,000 | (7.0%) |
| Restricted for Unfunded Requests | - | 32,146,100 | - | 31,873,200 | - | 31,873,200 | (0.8%) |
| Total Budget | 620,513 | 33,016,200 | 854,200 | 32,845,000 | 107,800 | 32,952,800 | (0.2%) |
| Total FTE | 3.00 | 3.00 | 3.00 | 2.00 | 1.00 | 3.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes | 2,513 | - | 500 | - | - | - | na |
| Delinquent Ad Valorem Taxes | 1,798 | - | 400 | - | - | - | na |
| Intergovernmental Revenues | 14,700 | - | - | - | - | - | na |
| Charges For Services | 570 | - | 300 | 300 | - | 300 | na |
| Miscellaneous Revenues | 59,865 | 3,000 | 148,500 | 432,600 | - | 432,600 | 14,320.0% |
| Interest/Misc | 342,485 | 327,400 | 168,700 | 80,000 | - | 80,000 | (75.6%) |
| Trans fm 179 Consvr Maint | 500,000 | - | - | - | - | - | na |
| Trans fm 272 Conserv Co GO Bd | 64,980 | 5,000 | 1,000 | 500 | - | 500 | (90.0%) |
| Carry Forward | 32,632,600 | 32,697,400 | 32,999,800 | 32,357,200 | 107,800 | 32,465,000 | (0.7%) |
| Less 5% Required By Law | - | (16,600) | - | (25,600) | - | (25,600) | 54.2% |
| Total Funding | 33,619,512 | 33,016,200 | 33,319,200 | 32,845,000 | 107,800 | 32,952,800 | (0.2%) |

Notes:

On February 14, 2017, the Board directed staff to restart the Conservation Collier land acquisition phase and authorized utilizing up to \$17 million of on-hand Conservation Collier Reserve funds. Conservation Collier Acquisition Fund (172) will be utilized for acquisition activities including staff and other costs associated with acquisition. Staff will proceed in accordance with Conservation Collier Ordinance, 2007-65, as amended.

Forecast FY 2017:

The FY 17 operating expense forecast reflects land maintenance and restoration activities as provided in the 10-year Financial Plan and approved by the Board on 4/8/14 (Agenda Item 11B) and updated in March 2017. The operating expense forecast is higher than the adopted budget to account for exotic removal contracts that rolled forward from the prior year. Not reflected in the forecast but worthy of mention, Conservation Collier received in-kind assistance from Florida Fish and Wildlife Conservation Commission (FWC) to treat invasive exotic plants at Gordon River Greenway, Pepper Ranch, and Shell Island Preserve. The work is valued at approximately \$110,000.

Current FY 2018:

The FY 18 Conservation Collier Management Trust Fund (174) budget provides for planned restoration and maintenance activities as well as program management. Land restoration and management activities and costs are distributed as follows:

Gordon River Greenway – \$30,000 - Exotic plant treatment maintenance for Conservation Collier’s portion of the Greenway and the recently-acquired 7.5 acre Collier Development Corporation (CDC) parcel. This is \$5,000 more than anticipated by the 10-year Financial Plan that will be used for follow-up exotic plant treatment maintenance of the CDC parcel on the south side of the Greenway.

Pepper Ranch Preserve - \$128,500 – reflects planned exotic plant treatment maintenance and an additional \$20,000 above the projected 10-year Financial Plan costs to be used for repairs of gates and cameras, and for other costs like taxes on lease income and

Public Services Department

Parks & Recreation Division

Conservation Collier Maintenance (174)

other land management activities such as hunt program check station attendant salary, maintenance of trees and removal of hazard trees, if required, at 2 campgrounds.

Rivers Road Preserve - \$15,000 – Exotic plant treatment maintenance, firebreak and trail maintenance pursuant to the 10-year Financial Plan.

Nancy Payton Preserve – \$8,200 – Exotic plant treatment maintenance, firebreak and trail maintenance pursuant to the 10-year Financial Plan.

Railhead Scrub Preserve - \$15,300 – Exotic plant treatment maintenance, firebreak and trail maintenance pursuant to the 10-year Financial Plan.

Red Maple Swamp – \$7,600 - Exotic plant treatment maintenance on acquired parcels as needed pursuant to the 10-year Financial Plan. Additional maintenance funding for offsite preservation donated parcels is above this amount and will be moved into the cost center as needed.

All other preserves (Cocohatchee Creek, Redroot, Freedom Park, Logan Woods, Shell Island, McIlvane Marsh, Alligator Flag, Panther Walk, Otter Mound, Wet Woods, and Winchester Head) – \$52,100 – for exotic plant treatment, trail maintenance, signage, tree management and misc. maintenance as needed.

A transfer of \$305,800 is provided to Conservation Collier Fund (172) to support staffing and operating costs to restart the Conservation Collier land acquisition process.

Reserves represent the largest component of Conservation Collier Management Trust Fund budget. Reserves have been accumulated and set aside as dictated by Ordinance for the preservation, enhancement, restoration, conservation and maintenance of environmentally sensitive lands that either have been purchased with Conservation Collier funds, or have otherwise been approved for management.

The budget reflects an expanded funding request of \$107,800 which reflects the fully burdened salary and operating expenses for the addition of an Environmental Specialist to backfill the land management duties of the Principal Environmental Specialist now dedicated to land acquisition.

Revenues:

The most significant revenue account is carry forward of Conservation Collier Management Trust Fund reserves.

Other sources of revenue include fees generated from the Pepper Ranch Quality Wildlife Management Hunt Program, the Pepper Ranch Cattle Lease, Caracara Prairie Bee Lease, facility rental fees from Pepper Ranch Preserve, donations and interest earnings. Land development related donations are budgeted higher reflecting recent trends.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Conservation Collier Projects (179)**

Mission Statement

This fund was established in FY 2013 to account for Conservation Collier Capital Improvement Projects in the standard capital project budgeting and accounting format.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---------------------------------|----------------------|-------------------|---------------------|---------------------|
| Reserves | - | 58,800 | 58,800 | - |
| Current Level of Service Budget | - | 58,800 | 58,800 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 26,137 | 500 | - | - | - | - | (100.0%) |
| Capital Outlay | - | 25,000 | 122,200 | - | - | - | (100.0%) |
| Net Operating Budget | 26,137 | 25,500 | 122,200 | - | - | - | (100.0%) |
| Trans to 174 Consvr Collier Maint | 500,000 | - | - | - | - | - | na |
| Reserves for Capital | - | 56,300 | - | 58,800 | - | 58,800 | 4.4% |
| Total Budget | 526,137 | 81,800 | 122,200 | 58,800 | - | 58,800 | (28.1%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc | 5,665 | 800 | 800 | 800 | - | 800 | 0.0% |
| Carry Forward | 699,900 | 81,100 | 179,500 | 58,100 | - | 58,100 | (28.4%) |
| Less 5% Required By Law | - | (100) | - | (100) | - | (100) | 0.0% |
| Total Funding | 705,565 | 81,800 | 180,300 | 58,800 | - | 58,800 | (28.1%) |

Notes:

The Conservation Collier Capital Projects Fund is utilized to accomplish planned capital projects for Conservation Collier Preserves.

Forecast FY 2017:

In FY17, forecast expenditures include construction of a RV pad and related services at Pepper Ranch and installation of cameras and fencing at the Gordon River Greenway. The RV pad and services will be used by volunteers who will live at the site and provide reciprocal maintenance and campground host services.

Current FY 2018:

Capital reserves are maintained for future needs.

Revenues:

Funding is provided through the carry forward of reserves, residual project funding and interest earnings.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Caracara Prairie Management Fund (674)**

Mission Statement

To provide funds for the perpetual maintenance of Caracara Prairie Preserve as required by agreement with the US Fish and Wildlife Service for panther habitat mitigation.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Reserves/Transfers | - | 1,702,300 | 1,702,300 | - |
| Preserve Management | - | 16,700 | 16,700 | - |
| Current Level of Service Budget | - | 1,719,000 | 1,719,000 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | 9,093 | 29,900 | 29,300 | 16,700 | - | 16,700 | (44.1%) |
| Capital Outlay | 2,996 | - | - | - | - | - | na |
| Net Operating Budget | 12,089 | 29,900 | 29,300 | 16,700 | - | 16,700 | (44.1%) |
| Reserves for Contingencies | - | 1,665,200 | - | 1,702,300 | - | 1,702,300 | 2.2% |
| Total Budget | 12,089 | 1,695,100 | 29,300 | 1,719,000 | - | 1,719,000 | 1.4% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues | 250 | - | 300 | 300 | - | 300 | na |
| Interest/Misc | 17,762 | 16,700 | 17,700 | 16,700 | - | 16,700 | 0.0% |
| Carry Forward | 1,708,300 | 1,679,300 | 1,714,200 | 1,702,900 | - | 1,702,900 | 1.4% |
| Less 5% Required By Law | - | (900) | - | (900) | - | (900) | 0.0% |
| Total Funding | 1,726,312 | 1,695,100 | 1,732,200 | 1,719,000 | - | 1,719,000 | 1.4% |

Notes:

Escrow funding was deposited into the Caracara Prairie Trust Fund (674) prior to release of Panther Habitat Units (PHUs) in FY15. The PHUs are being used for the Resource Recovery Park being developed by the Solid Waste Division.

A US Fish and Wildlife Service Biological Opinion Letter requires that the Grantor establish the Resource Recovery Park Compensation Parcel Endowment Fund Trust (the "Trust"), which shall be comprised of a non-wasting management fund (the "Endowment Fund") solely used to defray costs associated with the maintenance and management of the Compensation Parcel in perpetuity. The required one-time management fund deposit was established by agreement at \$1,582,800. This amount is the principal of the fund and expenses cannot cause the fund to dip below this amount.

The FY 18 Caracara Prairie Fund is utilized to maintain this preserve under its Conservation Bank status. In FY18, planned projects include exotic control, vegetation surveys, trail maintenance and prescribed fire application.

Forecast FY 2017:

The forecast budget reflects planned maintenance activities.

Current FY 2018:

The proposed expenses reflect planned and budgeted activities consistent with Conservation Bank requirements.

Revenues:

This fund is supported by carryforward of endowment funds and the interest earned on those funds.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

Public Health Division

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | 292,599 | 352,500 | 320,900 | 360,600 | - | 360,600 | 2.3% |
| Grants and Aid | 1,263,965 | 1,469,500 | 1,419,500 | 1,455,000 | - | 1,455,000 | (1.0%) |
| Net Operating Budget | 1,556,564 | 1,822,000 | 1,740,400 | 1,815,600 | - | 1,815,600 | (0.4%) |
| Total Budget | 1,556,564 | 1,822,000 | 1,740,400 | 1,815,600 | - | 1,815,600 | (0.4%) |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Public Health Department (001) | 1,556,564 | 1,822,000 | 1,740,400 | 1,815,600 | - | 1,815,600 | (0.4%) |
| Total Net Budget | 1,556,564 | 1,822,000 | 1,740,400 | 1,815,600 | - | 1,815,600 | (0.4%) |
| Total Transfers and Reserves | - | - | - | - | - | - | na |
| Total Budget | 1,556,564 | 1,822,000 | 1,740,400 | 1,815,600 | - | 1,815,600 | (0.4%) |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost General Fund | 1,556,564 | 1,822,000 | 1,740,400 | 1,815,600 | - | 1,815,600 | (0.4%) |
| Total Funding | 1,556,564 | 1,822,000 | 1,740,400 | 1,815,600 | - | 1,815,600 | (0.4%) |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Public Health Division
Public Health Department (001)**

Mission Statement

Protect and promote good health for all in Collier County within a partnership between State of Florida Department of Health and Collier County Board of County Commissioners.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| General Operating & Administrative Costs | - | 360,600 | - | 360,600 |
| Communicable Disease Control | - | 541,600 | - | 541,600 |
| Programs funded by the County include Immunizations; Sexually Transmitted Diseases; AIDS; Tuberculosis; Other Communicable Diseases; and Public Health Preparedness and Response. | | | | |
| Personal Health (Primary Care) | - | 867,600 | - | 867,600 |
| Programs funded by the County under this category of services include Child Health; Healthy Start Prenatal; Tobacco & Cardiovascular Health Education; School Health; Adult Health; Physicians Led Access Network; and Dental. | | | | |
| Environmental Health & Engineering | - | 45,800 | - | 45,800 |
| This program was established to provide Health Division Inspectors for the Migrant Housing program in Collier County. | | | | |
| Current Level of Service Budget | - | 1,815,600 | - | 1,815,600 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|--|---------------------------|---------------------------|-----------------------------|---------------------------|
| # of Investigations of Potentially Illegal Migrant Housing | 16 | 12 | 12 | 10 |
| # of TB Tests | 2,000 | 2,100 | 1,800 | 1,400 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | 292,599 | 352,500 | 320,900 | 360,600 | - | 360,600 | 2.3% |
| Grants and Aid | 1,263,965 | 1,469,500 | 1,419,500 | 1,455,000 | - | 1,455,000 | (1.0%) |
| Net Operating Budget | 1,556,564 | 1,822,000 | 1,740,400 | 1,815,600 | - | 1,815,600 | (0.4%) |
| Total Budget | 1,556,564 | 1,822,000 | 1,740,400 | 1,815,600 | - | 1,815,600 | (0.4%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost General Fund | 1,556,564 | 1,822,000 | 1,740,400 | 1,815,600 | - | 1,815,600 | (0.4%) |
| Total Funding | 1,556,564 | 1,822,000 | 1,740,400 | 1,815,600 | - | 1,815,600 | (0.4%) |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

University Extension Service Division

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 517,017 | 572,900 | 568,800 | 583,500 | - | 583,500 | 1.9% |
| Operating Expense | 171,785 | 221,000 | 206,000 | 238,600 | - | 238,600 | 8.0% |
| Capital Outlay | 2,750 | - | - | 10,000 | - | 10,000 | na |
| Net Operating Budget | 691,552 | 793,900 | 774,800 | 832,100 | - | 832,100 | 4.8% |
| Reserves for Contingencies | - | 5,500 | - | 7,500 | - | 7,500 | 36.4% |
| Restricted for Unfunded Requests | - | 81,400 | - | 37,600 | - | 37,600 | (53.8%) |
| Total Budget | 691,552 | 880,800 | 774,800 | 877,200 | - | 877,200 | (0.4%) |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| County Extension, Ed & Training Ct (001) | 673,748 | 738,900 | 723,300 | 756,600 | - | 756,600 | 2.4% |
| University Extension Trust Fund (604) | 17,804 | 55,000 | 51,500 | 75,500 | - | 75,500 | 37.3% |
| Total Net Budget | 691,552 | 793,900 | 774,800 | 832,100 | - | 832,100 | 4.8% |
| Total Transfers and Reserves | - | 86,900 | - | 45,100 | - | 45,100 | (48.1%) |
| Total Budget | 691,552 | 880,800 | 774,800 | 877,200 | - | 877,200 | (0.4%) |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services | 22,060 | 36,200 | 20,000 | 36,200 | - | 36,200 | 0.0% |
| Miscellaneous Revenues | 11,164 | 29,200 | 9,000 | 29,200 | - | 29,200 | 0.0% |
| Interest/Misc | 1,284 | - | 1,000 | - | - | - | na |
| Net Cost General Fund | 661,303 | 701,500 | 714,300 | 719,200 | - | 719,200 | 2.5% |
| Carry Forward | 120,200 | 115,300 | 124,500 | 94,000 | - | 94,000 | (18.5%) |
| Less 5% Required By Law | - | (1,400) | - | (1,400) | - | (1,400) | 0.0% |
| Total Funding | 816,010 | 880,800 | 868,800 | 877,200 | - | 877,200 | (0.4%) |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| County Extension, Ed & Training Ct (001) | 8.50 | 8.50 | 8.50 | 8.50 | - | 8.50 | 0.0% |
| Total FTE | 8.50 | 8.50 | 8.50 | 8.50 | - | 8.50 | 0.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**University Extension Service Division
County Extension, Ed & Training Ct (001)**

Mission Statement

To assist Collier County Government in reaching its growth management goals through research based practical education for its employees and the adult and youth populations in Collier County. To assist the citizenry to attain knowledge in agriculture, human and natural resources, and the life sciences and to make the knowledge accessible to sustain and enhance the quality of life throughout Collier County.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Veteran Advocacy | - | 2,400 | - | 2,400 |
| To assist veterans and their dependents with service and non-service connected claims against the Veteran's Administration (VA). To provide information and assistance in obtaining other federal, state and local benefits. | | | | |
| Divisional Administration/Overhead | 4.50 | 475,992 | 37,400 | 438,592 |
| Funding for divisional administration and fixed divisional overhead to include monitoring and compliance oversight. | | | | |
| 4-H Youth Development | 1.00 | 95,231 | - | 95,231 |
| Providing outreach programming to youth in areas of healthy lifestyles, leadership development and life skills training. | | | | |
| Horticulture | 2.00 | 136,049 | - | 136,049 |
| Provides educational programming that addresses care, maintenance and proper landscape and water conservation practices as well as adaptation and use of Best Management Practices (BMP) in landscapes and gardens. | | | | |
| Agriculture / Marine Science | 1.00 | 46,928 | - | 46,928 |
| Promoting sustainability in the agriculture industry and enhancing marine fishery and habitats. | | | | |
| Current Level of Service Budget | | | | |
| | 8.50 | 756,600 | 37,400 | 719,200 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|--|---------------------------|---------------------------|-----------------------------|---------------------------|
| # of Master Gardener Participant Volunteer Hours | 6,000 | 6,000 | 6,000 | 6,000 |
| # of Youth Participating in 4-H | 6,000 | 6,000 | 6,200 | 7,000 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 517,017 | 572,900 | 568,800 | 583,500 | - | 583,500 | 1.9% |
| Operating Expense | 155,353 | 166,000 | 154,500 | 170,100 | - | 170,100 | 2.5% |
| Capital Outlay | 1,378 | - | - | 3,000 | - | 3,000 | na |
| Net Operating Budget | 673,748 | 738,900 | 723,300 | 756,600 | - | 756,600 | 2.4% |
| Total Budget | 673,748 | 738,900 | 723,300 | 756,600 | - | 756,600 | 2.4% |
| Total FTE | 8.50 | 8.50 | 8.50 | 8.50 | - | 8.50 | 0.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**University Extension Service Division
County Extension, Ed & Training Ct (001)**

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services | 1,281 | 8,200 | - | 8,200 | - | 8,200 | 0.0% |
| Miscellaneous Revenues | 11,164 | 29,200 | 9,000 | 29,200 | - | 29,200 | 0.0% |
| Net Cost General Fund | 661,303 | 701,500 | 714,300 | 719,200 | - | 719,200 | 2.5% |
| Total Funding | 673,748 | 738,900 | 723,300 | 756,600 | - | 756,600 | 2.4% |

Forecast FY 2017:

Forecast personal services and operating expenses are in line with the adopted budget.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**University Extension Service Division
University Extension Trust Fund (604)**

Mission Statement

The University Extension Trust was created to designate funds to specific programs within the Extension education plan and these funds will be used in furthering the education mission of the Collier County UF/IFAS Extension.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| University Extension Trust Fund Education Plan | - | 75,500 | 75,500 | - |
| Reserves | - | 45,100 | 45,100 | - |
| Current Level of Service Budget | - | 120,600 | 120,600 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | 16,432 | 55,000 | 51,500 | 68,500 | - | 68,500 | 24.5% |
| Capital Outlay | 1,372 | - | - | 7,000 | - | 7,000 | na |
| Net Operating Budget | 17,804 | 55,000 | 51,500 | 75,500 | - | 75,500 | 37.3% |
| Reserves for Contingencies | - | 5,500 | - | 7,500 | - | 7,500 | 36.4% |
| Restricted for Unfunded Requests | - | 81,400 | - | 37,600 | - | 37,600 | (53.8%) |
| Total Budget | 17,804 | 141,900 | 51,500 | 120,600 | - | 120,600 | (15.0%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services | 20,779 | 28,000 | 20,000 | 28,000 | - | 28,000 | 0.0% |
| Interest/Misc | 1,284 | - | 1,000 | - | - | - | na |
| Carry Forward | 120,200 | 115,300 | 124,500 | 94,000 | - | 94,000 | (18.5%) |
| Less 5% Required By Law | - | (1,400) | - | (1,400) | - | (1,400) | 0.0% |
| Total Funding | 142,262 | 141,900 | 145,500 | 120,600 | - | 120,600 | (15.0%) |

Forecast FY 2017:

Forecast expenditures and revenues are consistent with budget.

Current FY 2018:

Proposed expenditures are budgeted somewhat higher reflecting the replacement of classroom furniture, modestly higher budgets for motor pool rental and marketing and capital outlay funding for construction of a dock.

Revenues:

Revenues are estimated contributions from private sources based upon historical contribution levels and planned receipts from University Extension education programs. Carryforward makes up the majority of funding.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

Public Services Grants

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 34,436 | - | 76,100 | - | - | - | na |
| Operating Expense | 404,204 | - | 420,100 | - | - | - | na |
| Capital Outlay | 25,905 | - | 325,900 | - | - | - | na |
| Net Operating Budget | 464,545 | - | 822,100 | - | - | - | na |
| Trans to 710 Pub Serv Match | - | - | 2,400 | - | - | - | na |
| Total Budget | 464,545 | - | 824,500 | - | - | - | na |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Public Services Grants (709/710) | 464,545 | - | 822,100 | - | - | - | na |
| Total Net Budget | 464,545 | - | 822,100 | - | - | - | na |
| Total Transfers and Reserves | - | - | 2,400 | - | - | - | na |
| Total Budget | 464,545 | - | 824,500 | - | - | - | na |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues | 288,192 | - | 575,700 | - | - | - | na |
| Miscellaneous Revenues | 70,115 | - | 100,400 | - | - | - | na |
| Interest/Misc | 5,334 | - | 400 | - | - | - | na |
| Reimb From Other Depts | 37,563 | - | 51,500 | - | - | - | na |
| Trans fm 111 MSTD Gen Fd | 14,333 | - | 32,400 | - | - | - | na |
| Trans fm 129 Library Grants | 28,649 | - | 44,000 | - | - | - | na |
| Trans fm 174 Conserv Collier Maint | - | - | 14,100 | - | - | - | na |
| Trans fm 709/710 Pub Srv Grants | - | - | 2,400 | - | - | - | na |
| Carry Forward | - | - | 3,600 | - | - | - | na |
| Total Funding | 444,187 | - | 824,500 | - | - | - | na |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Public Services Grants (709/710) | 0.50 | 0.50 | 0.50 | 0.50 | - | 0.50 | 0.0% |
| Total FTE | 0.50 | 0.50 | 0.50 | 0.50 | - | 0.50 | 0.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Public Services Grants
Public Services Grants (709/710)**

Mission Statement

To process grants within the Public Services Department. Grants will include 4-H funding; State Aid to Libraries; Parks Grants, Housing and Urban Development, the Summer Food Program; as well as others as they are identified, applied for and received.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| 4-H Participation and Recruitment | 0.50 | - | - | - |
| Provide outreach activities to area schools to increase 4-H participation and recruitment. | | | | |
| Current Level of Service Budget | 0.50 | - | - | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 34,436 | - | 76,100 | - | - | - | na |
| Operating Expense | 404,204 | - | 420,100 | - | - | - | na |
| Capital Outlay | 25,905 | - | 325,900 | - | - | - | na |
| Net Operating Budget | 464,545 | - | 822,100 | - | - | - | na |
| Trans to 710 Pub Serv Match | - | - | 2,400 | - | - | - | na |
| Total Budget | 464,545 | - | 824,500 | - | - | - | na |
| Total FTE | 0.50 | 0.50 | 0.50 | 0.50 | - | 0.50 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Intergovernmental Revenues | 288,192 | - | 575,700 | - | - | - | na |
| Miscellaneous Revenues | 70,115 | - | 100,400 | - | - | - | na |
| Interest/Misc | 5,334 | - | 400 | - | - | - | na |
| Reimb From Other Depts | 37,563 | - | 51,500 | - | - | - | na |
| Trans fm 111 MSTD Gen Fd | 14,333 | - | 32,400 | - | - | - | na |
| Trans fm 129 Library Grants | 28,649 | - | 44,000 | - | - | - | na |
| Trans fm 174 Conserv Collier Maint | - | - | 14,100 | - | - | - | na |
| Trans fm 709/710 Pub Srv Grants | - | - | 2,400 | - | - | - | na |
| Carry Forward | - | - | 3,600 | - | - | - | na |
| Total Funding | 444,187 | - | 824,500 | - | - | - | na |

Notes:

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

Forecast FY 2017:

The total forecast of personal services, operating expenses and transfers represent new and remaining grant funds associated with the unspent dollars in various grant projects and programs.

The forecast includes a \$245,600 State Aid to Libraries, \$92,838 4H Association grants, \$5,000 USFW grant, \$80,158 Summer Food Program, and \$92,964 FY14-15 HUD CDBG grant.

The 4-H Foundation funding supports a portion of a 4-H Outreach Coordinator and operating expenses incurred by the program. The position is split between General Fund and this grant fund.

Forecasted revenues include \$221,236 for FY 16/17 State Aid to Libraries Grant.

Public Services Department

**Public Services Grants
Public Services Grants (709/710)**

Current FY 2018:

The budget anticipates continuation of 4-H Foundation support for a 4-H Outreach Coordinator and operating expenses incurred by the program.

The budget includes carry forward amounts as follows for the Library Division:

\$220,200 FY 15/16 State Aid
\$221,200 FY 16/17 State Aid

The budget anticipates revenue of \$220,000 for FY 17/18 State Aid to Libraries Grant.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

Public Transit and Neighborhood Enhancement (PTNE)

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 553,734 | 592,400 | 660,800 | 666,600 | 68,300 | 734,900 | 24.1% |
| Operating Expense | 9,043,315 | 5,448,800 | 11,308,900 | 5,472,600 | - | 5,472,600 | 0.4% |
| Capital Outlay | 1,929,430 | - | 6,988,300 | 5,000 | - | 5,000 | na |
| Net Operating Budget | 11,526,479 | 6,041,200 | 18,958,000 | 6,144,200 | 68,300 | 6,212,500 | 2.8% |
| Trans to 426 CAT Mass Transit Fd | 1,454,635 | - | 1,499,900 | - | - | - | na |
| Trans to 427 Transp Disadv Fd | 85,163 | 1,300 | 51,100 | - | - | - | (100.0%) |
| Reserves for Contingencies | - | 339,500 | - | 623,900 | - | 623,900 | 83.8% |
| Reserves for Cash Flow | - | - | - | 273,700 | - | 273,700 | na |
| Total Budget | 13,066,277 | 6,382,000 | 20,509,000 | 7,041,800 | 68,300 | 7,110,100 | 11.4% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Alternative Transportation Modes (001) | 267,847 | 275,000 | 318,500 | 347,800 | - | 347,800 | 26.5% |
| Collier Area Transit CAT Grant Fund (424) | 4,995,267 | - | 10,540,600 | - | - | - | na |
| Collier Area Transit CAT Local Funding (425/426) | 2,891,682 | 2,784,700 | 4,095,500 | 2,759,600 | 68,300 | 2,827,900 | 1.6% |
| Trans Disadvantaged Enterprise Grant Fund (428) | 767,721 | - | 711,400 | - | - | - | na |
| Trans Disadvantaged Enterprise Local Funding (427/429) | 2,603,963 | 2,981,500 | 3,292,000 | 3,036,800 | - | 3,036,800 | 1.9% |
| Total Net Budget | 11,526,479 | 6,041,200 | 18,958,000 | 6,144,200 | 68,300 | 6,212,500 | 2.8% |
| Total Transfers and Reserves | 1,539,798 | 340,800 | 1,551,000 | 897,600 | - | 897,600 | 163.4% |
| Total Budget | 13,066,277 | 6,382,000 | 20,509,000 | 7,041,800 | 68,300 | 7,110,100 | 11.4% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues | 5,466,788 | - | 11,247,300 | - | - | - | na |
| Charges For Services | 1,182,742 | 1,290,900 | 1,164,600 | 1,126,400 | - | 1,126,400 | (12.7%) |
| Miscellaneous Revenues | 77,353 | - | 316,500 | 30,000 | - | 30,000 | na |
| Interest/Misc | 12,802 | - | - | - | - | - | na |
| Net Cost General Fund | 267,847 | 275,000 | 318,500 | 347,800 | - | 347,800 | 26.5% |
| Trans fm 001 Gen Fund | 2,358,247 | 4,378,100 | 4,465,000 | 4,378,100 | 68,300 | 4,446,400 | 1.6% |
| Trans fm 183 TDC Beach Pk | - | - | 137,200 | - | - | - | na |
| Trans fm 310 CDES Cap Fd | - | - | 512,300 | - | - | - | na |
| Trans fm 313 Gas Tax Cap Fd | 1,769,836 | - | - | - | - | - | na |
| Trans fm 426 CAT Transit | 1,454,635 | - | 1,526,500 | - | - | - | na |
| Trans fm 427 Transp Disadv | 85,163 | - | 23,200 | - | - | - | na |
| Trans fm 428 Tran Disadv | - | 1,300 | 1,300 | - | - | - | (100.0%) |
| Carry Forward | 2,618,300 | 499,800 | 2,013,900 | 1,217,300 | - | 1,217,300 | 143.6% |
| Less 5% Required By Law | - | (63,100) | - | (57,800) | - | (57,800) | (8.4%) |
| Total Funding | 15,293,713 | 6,382,000 | 21,726,300 | 7,041,800 | 68,300 | 7,110,100 | 11.4% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

Public Transit and Neighborhood Enhancement (PTNE)

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Alternative Transportation Modes (001) | 2.00 | 2.00 | 3.00 | 3.00 | - | 3.00 | 50.0% |
| Collier Area Transit CAT Local Funding (425/426) | 3.00 | 3.00 | 3.00 | 3.00 | 1.00 | 4.00 | 33.3% |
| Trans Disadvantaged Enterprise Local Funding (427/429) | 1.00 | 1.00 | 1.00 | 1.00 | - | 1.00 | 0.0% |
| Total FTE | 6.00 | 6.00 | 7.00 | 7.00 | 1.00 | 8.00 | 33.3% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Alternative Transportation Modes (001)**

Mission Statement

The Alternative Transportation Modes Division administers the public transit system, Collier Area Transit (CAT) and the Transportation Disadvantaged System (TD), and manages road beautification and drainage projects undertaken through the Municipal Service Taxing Units (MSTU's) process.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration | 1.00 | 189,165 | - | 189,165 |
| This position provides administration for Transit, Landscaping Operations and Municipal Service Improvement Districts. | | | | |
| Fiscal Support | 2.00 | 158,635 | - | 158,635 |
| This position provides fiscal support for the transit section of the Division including grantor compliance requirements. | | | | |
| Current Level of Service Budget | 3.00 | 347,800 | - | 347,800 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 245,401 | 248,600 | 296,500 | 322,500 | - | 322,500 | 29.7% |
| Operating Expense | 22,446 | 26,400 | 22,000 | 25,300 | - | 25,300 | (4.2%) |
| Net Operating Budget | 267,847 | 275,000 | 318,500 | 347,800 | - | 347,800 | 26.5% |
| Total Budget | 267,847 | 275,000 | 318,500 | 347,800 | - | 347,800 | 26.5% |
| Total FTE | 2.00 | 2.00 | 3.00 | 3.00 | - | 3.00 | 50.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Net Cost General Fund | 267,847 | 275,000 | 318,500 | 347,800 | - | 347,800 | 26.5% |
| Total Funding | 267,847 | 275,000 | 318,500 | 347,800 | - | 347,800 | 26.5% |

Forecast FY 2017:

Forecast personal service costs reflect that a Grants Support Specialist transferred to PTNE from Grants Compliance.

Current FY 2018:

The FY 18 budget reflects the annual impact of the Grants Support Specialist reassigned from Grants Compliance.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Collier Area Transit CAT Grant Fund (424)**

Mission Statement

This fund maintains Collier Area Transit nondiscretionary (formula) and discretionary grant programs from Federal and State sources to subsidize capital transit projects and its operations.

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Personal Services | 35,538 | - | 20,500 | - | - | - | na |
| Operating Expense | 3,239,626 | - | 3,941,700 | - | - | - | na |
| Capital Outlay | 1,720,103 | - | 6,578,400 | - | - | - | na |
| Net Operating Budget | 4,995,267 | - | 10,540,600 | - | - | - | na |
| Total Budget | 4,995,267 | - | 10,540,600 | - | - | - | na |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Intergovernmental Revenues | 4,139,002 | - | 10,530,500 | - | - | - | na |
| Miscellaneous Revenues | 17,481 | - | 10,100 | - | - | - | na |
| Total Funding | 4,156,483 | - | 10,540,600 | - | - | - | na |

Notes:

Collier County BCC is a designated recipient of formula funds for the Bonita Springs - Naples Urbanized Area awarded by the Federal Transit Administration (FTA). Section 5307 funding is the largest funding source apportioned annually by ridership and population. A 20% match requirement is fulfilled by a soft match through transportation development credits provided by the Florida Department of Transportation (FDOT) as authorized by Title 23 U.S.C. 120(j)(1).

While Section 5307 is primarily a capital program, eligible activities include preventive maintenance of federal transit capital assets - covering operational fleet costs - and an allowance of up to 10% to fund ADA Paratransit accessibility activities. In addition, Section 5307 allows grantees to utilize a portion of funds toward operating assistance, which the County historically uses to subsidize fuel costs. All operating assistance is subject to a 50% cash match. Section 5307 mandates grantees to utilize a minimum of 1% of funding toward transit enhancements (bus shelters, signage, etc.) and 1% toward security and safety activities.

Other annual formula funding includes the FDOT State Block Program used for eligible capital and operating costs of providing public transit service and pass through of FTA Section 5311 Rural Area Program used to fund operations in non-urbanized (rural) areas.

Discretionary programs include the FDOT Transit Service Development Programs used to improve or expand public transit service (routes). Service Development Programs are awarded in a three year cycle with the expectation of the County fully funding the service at grant term completion. Currently two awards are active to fund the LinC and seasonal Beach Circular. Grant funding is anticipated to be exhausted during FY18 and FY20 respectively. Other discretionary programs include FTA Section 5339 to provide capital funding to replace, rehabilitate and purchase buses and related equipment as well as to construct bus-related facilities (bus shelters).

Forecast FY 2017:

This list represents active grants awards during FY 17.

| | | | |
|-------|--------------------------|----------------------------------|-------------|
| 33172 | FTA Section 5307 FY11 | Annual Capt Apportionment | \$188,800 |
| 33234 | FDOT State Block FY12-17 | Operations | \$952,200 |
| 33243 | FTAFlexed Section 5307 | ADA Shelters | \$336,900 |
| 33244 | FDOT Service Development | ADA Shelters | \$221,600 |
| 33296 | FTA Section 5307 FY13 | Annual Capt Apportionment | \$ 79,300 |
| 33357 | FDOT Service Development | Operations Immokalee Rd Route | \$262,300 |
| 33369 | FTA Section 5307 XU-86 | Bus Shelters | \$274,400 |
| 33370 | FTA Section 5339 FY14 | Rolling Stock | \$ 89,300 |
| 33371 | FTA Section 5307 FY14 | Annual Capt Apportionment | \$1,349,600 |
| 33372 | FTA Section 5307 XU-85 | Bus Shelters | \$276,400 |
| 33374 | FTA Section 5307 XU-76 | Transfer Station - Radio Rd PhII | \$240,800 |

Public Services Department

Public Transit and Neighborhood Enhancement (PTNE)

Collier Area Transit CAT Grant Fund (424)

| | | | |
|-------|----------------------------|-----------------------------|-------------|
| 33425 | FTA Section 5339 Pass Thru | ADA Shelters | \$272,000 |
| 33441 | FTA Section 5307 FY15 | Annual Capt Apportionment | \$1,796,600 |
| 33447 | FDOT Service Development | Capital Mobil App Tech | \$50,000 |
| 33456 | FTA Section 5311 FY16-21 | Operations | \$390,500 |
| 33465 | FTA Section 5339 FY15 | Rolling Stock | \$347,700 |
| 33474 | FTA Section 5339 FY15 | ADA Shelters | \$263,000 |
| 33482 | FTA Section 5307 FY16 | Annual Capt Apportionment | \$2,515,000 |
| 33483 | FTA Section XU 16-2 | ITS Improvements | \$497,000 |
| 33496 | FDOT Service Development | Operations – Beach Circular | \$137,200 |

Grand Total \$10,540,600

Current FY 2018:

All grants are appropriated at the time of grant contract execution which occurs outside of the annual budget cycle. Any required match is appropriated at the time of award execution for the entire grant cycle which customarily crosses more than one fiscal year.

Revenues:

Revenues anticipated to be received from grant fund sources during FY18 to subsidize operations are planned at the following levels.

| | | |
|--------------------------|---------------------------|-------------|
| FDOT State Block Grant | Operations | \$896,600 |
| FTA Section 5311 | Operations Rural | \$366,400 |
| FDOT Service Development | Immokalee Road Route | \$65,400 |
| FDOT Service Development | Seasonal Beach Circulator | \$45,800 |
| FTA Section 5307 | Operating Asst (Fuel) | \$407,800 |
| FTA Section 5307 | Preventive Maint | \$1,003,000 |

Grand Total \$2,785,000

Public Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Collier Area Transit CAT Local Funding (425/426)**

Mission Statement

To provide safe, accessible and courteous public transportation services including maintenance, operations and program management to all customers within Collier County. The commitment to the provision of public transportation services includes compliance with Florida Statutes, Chapter 341 and United States Code 49, Subtitle III, Chapter 53.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Full Cost for Fixed Route Public Transportation | 3.00 | 6,063,500 | 3,514,900 | 2,548,600 |
| Full cost is supported by all funding sources such as grant revenues, farebox collections and the general fund subsidy to operate and manage the Fixed Route public transportation system which provides service to the public seven days a week with ADA accessible buses. | | | | |
| State Transportation Block Grant | - | -896,600 | - | -896,600 |
| This number represents the value of grant funding expected in FY18. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. These funds will be used to offset the operating cost of fixed route public transit services from the Florida Department of Transportation. | | | | |
| Federal Transportation Administration Sec. 5307 Grant | - | -1,410,800 | - | -1,410,800 |
| This number represents the value of grant funding expected in FY18. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Urbanized Area Formula Funding program is primarily awarded for transit capital. Preventive maintenance is considered an eligible capital cost by the grantor to support the upkeep of federal assets (buses). Operating assistance requires a 50% cash match and may be adjusted by prior year grant funds rolled forward. | | | | |
| Federal Transit Administration Sec. 5311 Grant | - | -366,400 | - | -366,400 |
| This number represents the value of grant funding expected in FY18. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Rural Area Formula Grant offsets operating costs of rural routes. Funding is passed through the Florida Department of Transportation and requires a 50% match. | | | | |
| Florida Dept of Transportation Transit Service Development Grant | - | -130,800 | - | -130,800 |
| This number represents the final value of grant funding and prior committed match funding expected in FY18. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Transit Service Development Grant operates a route from Golden Gate City along Collier Blvd to Immokalee Rd and connect with the existing routes 1B, 1C and LinC. The return trip includes service to the North Regional Park through Livingston Rd. | | | | |
| Florida Dept of Transportation Transit Service Development Grant | - | -91,500 | - | -91,500 |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

Public Transit and Neighborhood Enhancement (PTNE)

Collier Area Transit CAT Local Funding (425/426)

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| This number represents the value of grant and prior committed match funding expected in FY18. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Transit Service Development Grant will operate a seasonal park and ride beach circulator with access to the attractors such as North Collier Regional Park and C'mon (Collier County museum), Connor Park, Bluebill Beach Access and Vanderbilt Beach. This grant requires a 50% match. | | | | |
| Reserves | - | 347,500 | - | 347,500 |
| Current Level of Service Budget | 3.00 | 3,514,900 | 3,514,900 | - |
| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
| Events, Sales, and Marketing Coordinator Position | 1.00 | 68,300 | 68,300 | - |
| To promote the transit system. | | | | |
| Expanded Services Budget | 1.00 | 68,300 | 68,300 | - |
| Total Adopted Budget | 4.00 | 3,583,200 | 3,583,200 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 187,086 | 267,000 | 267,000 | 265,200 | 68,300 | 333,500 | 24.9% |
| Operating Expense | 2,645,808 | 2,517,700 | 3,518,800 | 2,494,400 | - | 2,494,400 | (0.9%) |
| Capital Outlay | 58,788 | - | 309,700 | - | - | - | na |
| Net Operating Budget | 2,891,682 | 2,784,700 | 4,095,500 | 2,759,600 | 68,300 | 2,827,900 | 1.6% |
| Trans to 426 CAT Mass Transit Fd | 1,454,635 | - | 1,499,900 | - | - | - | na |
| Trans to 427 Transp Disadv Fd | - | - | 26,600 | - | - | - | na |
| Reserves for Contingencies | - | 196,900 | - | 481,600 | - | 481,600 | 144.6% |
| Reserves for Cash Flow | - | - | - | 273,700 | - | 273,700 | na |
| Total Budget | 4,346,316 | 2,981,600 | 5,622,000 | 3,514,900 | 68,300 | 3,583,200 | 20.2% |
| Total FTE | 3.00 | 3.00 | 3.00 | 3.00 | 1.00 | 4.00 | 33.3% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Collier Area Transit CAT Local Funding (425/426)**

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues | 641,711 | - | 3,800 | - | - | - | na |
| Charges For Services | 976,446 | 1,060,000 | 930,200 | 897,000 | - | 897,000 | (15.4%) |
| Miscellaneous Revenues | 16,496 | - | 285,700 | 25,000 | - | 25,000 | na |
| Interest/Misc | 8,724 | - | - | - | - | - | na |
| Trans fm 001 Gen Fund | - | 1,475,500 | 1,475,500 | 1,696,700 | 68,300 | 1,765,000 | 19.6% |
| Trans fm 183 TDC Beach Pk | - | - | 137,200 | - | - | - | na |
| Trans fm 310 CDES Cap Fd | - | - | 512,300 | - | - | - | na |
| Trans fm 313 Gas Tax Cap Fd | 1,769,836 | - | - | - | - | - | na |
| Trans fm 426 CAT Transit | 1,454,635 | - | 1,499,900 | - | - | - | na |
| Carry Forward | 2,301,200 | 497,900 | 1,719,700 | 942,300 | - | 942,300 | 89.3% |
| Less 5% Required By Law | - | (51,800) | - | (46,100) | - | (46,100) | (11.0%) |
| Total Funding | 7,169,048 | 2,981,600 | 6,564,300 | 3,514,900 | 68,300 | 3,583,200 | 20.2% |

Notes:

The Collier Area Transit (CAT) bus system is funded annually through local General Fund dollars, passenger fares plus federal and state grants. Local dollars fund approximately 54% of bus system operations based on a three-year average. Grant dollars are received during the course of the fiscal year, approved separately by the Board, and uploaded into the accounting system via budget amendment. These dollars are not included as part of the adopted budget. Grant dollars annually offset approximately 46% of system expenses. Numbers contained under the Forecast column include a combination of local and grant dollars and reflect appropriations in the accounting system. The county's budget and accounting system requires that the amended budget be forecast which allows for project roll. Project roll by definition is the difference between the amended budget and actual expenses incurred at year-end. This process allows for grants to be spent during the period of availability which is customarily over one or more County fiscal years.

Forecast FY 2017:

The CAT local share is forecast at \$3,785,800 and is comprised of personal services (\$267,000) and operating (\$3,518,800). The remaining balance of forecast (\$309,700) represents the amended budget for active capital grants and planned unit development (PUD) contributions still remaining within the CAT Fund (426) supporting capital rolling stock, bus shelters and facilities renovations. The transfer of \$1,499,900 represents an amount transferred between the CAT family of funds (Match Fund 425) to appropriately track the local match requirements to grants which annually fund the transit system.

Current FY 2018:

Total CAT bus system appropriations amount to \$6,063,500 plus a reserve of \$357,500 for a grand total of \$6,421,000. Anticipated grant revenues of \$2,896,100 - an increase of \$287,300 over the prior year - are not represented within the FY18 requested budget. This leaves the amount of local funding requirement to offset program expenses at \$3,583,200. Local dollars represent the only component of the program for establishing the adopted budget.

Total operating expense represents the following split between local and grant funding.

| | Local Share | Grant Share |
|----------------------|--------------------|--------------------|
| Transit Operator | \$2,092,200 | \$1,485,300 |
| Fleet Maintenance | \$25,000 | \$1,003,000 |
| Fuel | \$407,900 | \$407,800 |
| Other Operating/FTEs | \$710,600 | |
| Reserves | \$347,500 | |
| Total | \$3,583,200 | \$2,896,100 |

Personal services reflect an expanded position request of \$68,300 to harden a job bank marketing position to promote the transit systems and increase ridership.

The transit operating costs for FY18 continue to be sized at 72,800 revenue hours at an average \$47.28 per revenue hour. This is an estimated \$.32 increase over the prior year. Scheduling and dispatch services – a separate component of operations - are sized at \$135,900 (a slight increase of \$1,300) for a total of \$3,577,500. This brings the average cost to \$49.14 per revenue hour.

Public Services Department

Public Transit and Neighborhood Enhancement (PTNE)

Collier Area Transit CAT Local Funding (425/426)

Through notification of funding announcements and the State Transportation Improvement Program (STIP) – an amount of \$1,485,300 will be used to offset the transit operator contract cost (\$3,577,500) through the FDOT State Block, FDOT Service Development, and FTA Rural and Urbanized Area Program Grants. The offset includes \$111,100 of formerly appropriated local match from multiyear funding agreements anticipated to be used in FY18. Furthermore, all transit fleet operating and overhead costs are eligible to be covered by FTA Section 5307 funding (\$1,003,000) as well as up to 50% of fuel costs (\$407,800). Total offsets equate to \$2,896,100.

Total reserves are established at \$755,300 and include a required local match (\$407,800) to the FTA Section 5307 Program for fuel costs. The balance of reserves (\$347,500) has been established to hedge against the anticipated program deficit due to expenditures exceeding revenues beginning FY19 forward. Transit has held the local General Fund (previously Gas Tax) contribution flat or at a reduced amount since FY09 subsidizing costs aggressively through maximum utilization of grants to offset operating costs, farebox revenues, reduction of cost through decreased fuel pricing and one time grant subsidies.

However, the cost to provide current service continues to increase while outside revenues are on the decline. Ridership is down (9.7%) on average since FY14. Decreased ridership affects incoming revenues in two ways, directly through fare collections and indirectly through annual grant subsidies which are awarded on a noncompetitive formula basis (population and ridership).

The bulk of rising costs have been incurred through the transit operator contract renewal at higher rates, expanded transit technology requiring additional IT services and software, and the addition of two (2) fixed routes – the seasonal Beach Trolley and connector route LinC. New routes are only subsidized for the first three years through State Development Transit grant programs at 50%. Transit facilities have also been added (Government Complex) and existing facilities renovated (Radio Road). As such, it may be necessary to increase the local contribution in future years to continue the current level of service.

A Transfer Station project at the CAT Operations and Maintenance facility on Radio Road continues into the early part of FY 18 as Phase III is completed. Phase III provides a second floor and security room remodel subsidized through various federal grant contracts.

Revenues:

Fare Box Revenue is budgeted at \$897,000 or \$66,800 less over the prior year to take into consideration fallen ridership. The local General Fund subsidy (previously Gas Tax) is sized at \$1,765,000. A small portion of fleet charges (\$25,000) is anticipated to be reimbursable per the terms of the transit operator contract for vehicle damages and towing.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Trans Disadvantaged Enterprise Local Funding (427/429)**

Mission Statement

To provide safe and unconstrained delivery of ParaTransit trips to persons who cannot use the fixed-route bus system due to the nature and/or extent of their disability. The commitment to the provision of public transportation services include compliance with the United States Code 49, CFR Part 37 requiring service compliance with the American with Disability Act of 1990.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Full Cost for Transportation Disadvantaged (TD) Services | 1.00 | 4,036,500 | 3,179,100 | 857,400 |
| Full cost is supported by all funding sources including grant revenues, farebox collections and a General Fund transfer to provide management of operations for the door to door public transportation system providing transportation service to the elderly, handicapped and economically disadvantaged population. | | | | |
| Federal Transit Administration Sec. 5307 Grant | - | -239,100 | - | -239,100 |
| This number represents the value of grant funding expected in FY18. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Urbanized Area Formula Program allows for 10% of the annual apportionment to be used to offset costs to provide Americans with Disabilities Act complementary paratransit services. No cash match is required. | | | | |
| Commission of Transportation Disadvantaged (CTD) Grant | - | -684,500 | - | -684,500 |
| This number represents the value of grant funding expected in FY18. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. This State Trip & Equipment Program grant offsets costs to provide eligible TD trips and requires a 10% match. | | | | |
| Reserves | - | 66,200 | - | 66,200 |
| Current Level of Service Budget | 1.00 | 3,179,100 | 3,179,100 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 85,709 | 76,800 | 76,800 | 78,900 | - | 78,900 | 2.7% |
| Operating Expense | 2,401,017 | 2,904,700 | 3,132,900 | 2,952,900 | - | 2,952,900 | 1.7% |
| Capital Outlay | 117,237 | - | 82,300 | 5,000 | - | 5,000 | na |
| Net Operating Budget | 2,603,963 | 2,981,500 | 3,292,000 | 3,036,800 | - | 3,036,800 | 1.9% |
| Trans to 427 Transp Disadv Fd | 85,163 | - | 23,200 | - | - | - | na |
| Reserves for Contingencies | - | 142,600 | - | 142,300 | - | 142,300 | (0.2%) |
| Total Budget | 2,689,126 | 3,124,100 | 3,315,200 | 3,179,100 | - | 3,179,100 | 1.8% |
| Total FTE | 1.00 | 1.00 | 1.00 | 1.00 | - | 1.00 | 0.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Trans Disadvantaged Enterprise Local Funding (427/429)**

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues | - | - | 1,600 | - | - | - | na |
| Charges For Services | 206,295 | 230,900 | 234,400 | 229,400 | - | 229,400 | (0.6%) |
| Miscellaneous Revenues | 43,377 | - | 20,700 | 5,000 | - | 5,000 | na |
| Interest/Misc | 4,005 | - | - | - | - | - | na |
| Trans fm 001 Gen Fund | 2,358,247 | 2,902,600 | 2,989,500 | 2,681,400 | - | 2,681,400 | (7.6%) |
| Trans fm 426 CAT Transit | - | - | 26,600 | - | - | - | na |
| Trans fm 427 Transp Disadv | 85,163 | - | 23,200 | - | - | - | na |
| Trans fm 428 Tran Disad | - | 1,300 | 1,300 | - | - | - | (100.0%) |
| Carry Forward | 317,100 | 600 | 292,900 | 275,000 | - | 275,000 | 45,733.3% |
| Less 5% Required By Law | - | (11,300) | - | (11,700) | - | (11,700) | 3.5% |
| Total Funding | 3,014,187 | 3,124,100 | 3,590,200 | 3,179,100 | - | 3,179,100 | 1.8% |

Notes:

The Transportation Disadvantage (TD) program is funded annually through local General Fund dollars, fares charged to clients plus federal and state grants. Local dollars fund approximately 69% of the TD program. Grant dollars are received during the course of the fiscal year, approved separately by the Board, and uploaded into the accounting system via budget amendment. These dollars are not included as part of the adopted budget. Grant dollars annually offset approximately 31% of program expenses. Numbers contained under the Forecast column include a combination of local and local match grant dollars and reflect appropriations in the accounting system. The county's budget and accounting system requires that the amended budget be forecast which allows for project roll. Project roll by definition is the difference between the amended budget and actual expenses incurred at year-end. This process allows grants to be spent during the period of availability which is customarily over one or more County fiscal years.

Forecast FY 2017:

The local share forecast for operating and personal services is sized at \$3,209,700 and includes start up costs and incentives for the transit operator vendor. Local capital support of \$82,300 represents the required local share to replace TD vehicles under the FTA Section 5310 program. Transfers to the TD Grant Match Fund (429) total \$23,200 to appropriately track required match amounts for operating and capital programs.

Farebox revenue remains relatively flat. Miscellaneous revenues represent vehicle repairs that are the responsibility of the transit operator vendor.

Current FY 2018:

Total TD system appropriations amount to \$4,036,500 plus a reserve of \$66,200 for a grand total of \$4,102,700. Anticipated grant revenues of \$923,600 are not represented within the FY18 requested budget. This is a significant decrease of \$139,900 over the prior year due largely to the decline in the number of trips that can be funded by the CTD Trip and Equipment grant. The net amount of local funding required to offset program expenses is \$3,179,100. Local dollars represent the only component of the program for establishing the FY18 adopted budget.

Total operating expense represents the following split between local and grant funding.

| | Local Share | Grant Share |
|---------------------|--------------------|------------------|
| Transit Operator | \$2,067,300 | \$923,600 |
| Fleet Maintenance | \$475,900 | |
| Fuel | \$316,700 | |
| Other Operating/FTE | \$253,000 | |
| Reserves | \$66,200 | |
| Total | \$3,179,100 | \$923,600 |

The transit management and operating service costs for FY18 are sized on providing 91,000 trips at an average of \$26.90 per trip or \$.37 per trip over the prior year. Overall trips are budgeted 10,400 less given the new contract does not charge for escorts. In addition, scheduling and dispatching is sized at \$543,400 (up \$4,300) for a total of \$2,990,900. This averages to approximately \$32.87

Public Services Department

Public Transit and Neighborhood Enhancement (PTNE)

Trans Disadvantaged Enterprise Local Funding (427/429)

per trip. It should be noted TD operations are reliant on scheduling and dispatch - unlike fixed services - and incurs a higher cost for scheduling and dispatch.

Revenues:

The General Fund (001) subsidy of \$2,681,400 is a \$86,900 decrease over the prior year largely due to favorable contract terms. Fare Box revenue is sized at \$229,400.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Trans Disadvantaged Enterprise Grant Fund (428)**

Mission Statement

This fund maintains Transportation Disadvantaged grant programs from Federal and State sources to subsidize capital purchases and its operations.

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense | 734,418 | - | 693,500 | - | - | - | na |
| Capital Outlay | 33,303 | - | 17,900 | - | - | - | na |
| Net Operating Budget | 767,721 | - | 711,400 | - | - | - | na |
| Trans to 427 Transp Disadv Fd | - | 1,300 | 1,300 | - | - | - | (100.0%) |
| Total Budget | 767,721 | 1,300 | 712,700 | - | - | - | (100.0%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Intergovernmental Revenues | 686,076 | - | 711,400 | - | - | - | na |
| Interest/Misc | 73 | - | - | - | - | - | na |
| Carry Forward | - | 1,300 | 1,300 | - | - | - | (100.0%) |
| Total Funding | 686,148 | 1,300 | 712,700 | - | - | - | (100.0%) |

Notes:

Transportation Disadvantaged subsidizes its operations primarily through the Florida's Commission of Transportation Disadvantaged (CTD) annual Trip and Equipment Program to insure the availability of efficient, cost-effective, and quality transportation services for transportation disadvantaged persons.

In addition, the Federal Transit Administration (FTA) Section 5307 is utilized up to the maximum 10% to fund ADA Paratransit accessibility.

Rolling stock (vehicles) supporting Collier TD are purchased through the Florida Department of Transportation pass through of FTA Section 5310 Grant Program. This program provides assistance in meeting the needs of seniors and individuals with disabilities where public transit services are unavailable, insufficient or inappropriate.

Forecast FY 2017:

This list represents active grant awards during FY 17:

| | | |
|-------|------------------------------|-----------|
| 33470 | CTD Trip and Equipment FY 16 | \$696,400 |
| 33457 | FTA Section 5310 FY 15 | \$ 3,800 |
| 33470 | FTA Section 5310 FY 16 | \$12,500 |

Grand Total \$712,700

The FTA Section 5310 program funding to purchase vehicles is provided directly to the State's approved vendor as required by the Florida Vehicle Procurement Program and therefore the federal grant funding is not within the County's financial system.

| | | | | |
|-------|------------------|-------|------------|-----------|
| 33457 | FTA Section 5310 | FY 15 | 3 Vehicles | \$283,700 |
| 33470 | FTA Section 5310 | FY 16 | 4 Vehicles | \$397,800 |

Current FY 2018:

Grants are appropriated through individual Board action at the time funding is accepted through grant contract execution outside the County's budget cycle.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

Improvement Districts and MSTU

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 218,684 | 254,900 | 251,900 | 264,900 | - | 264,900 | 3.9% |
| Operating Expense | 2,916,370 | 3,036,300 | 2,509,000 | 3,586,900 | - | 3,586,900 | 18.1% |
| Indirect Cost Reimburs | 25,300 | 42,800 | 42,800 | 43,200 | - | 43,200 | 0.9% |
| Capital Outlay | - | 1,163,100 | 50,000 | 1,410,200 | - | 1,410,200 | 21.2% |
| Net Operating Budget | 3,160,354 | 4,497,100 | 2,853,700 | 5,305,200 | - | 5,305,200 | 18.0% |
| Advance/Repay to 111 Unincrp Gen Fd | 51,200 | 102,400 | 80,000 | 15,000 | - | 15,000 | (85.4%) |
| Trans to Property Appraiser | 18,401 | 22,500 | 20,800 | 21,700 | - | 21,700 | (3.6%) |
| Trans to Tax Collector | 45,769 | 54,100 | 50,800 | 58,800 | - | 58,800 | 8.7% |
| Trans to 111 Unincorp Gen Fd | 255,100 | 247,400 | 247,400 | 260,600 | - | 260,600 | 5.3% |
| Trans to 259 Forest Lakes | 100,000 | - | - | - | - | - | na |
| Reserves for Contingencies | - | 400 | - | - | - | - | (100.0%) |
| Reserves for Capital | - | 303,400 | - | 167,800 | - | 167,800 | (44.7%) |
| Reserves for Insurance | - | 100,000 | - | 100,000 | - | 100,000 | 0.0% |
| Total Budget | 3,630,824 | 5,327,300 | 3,252,700 | 5,929,100 | - | 5,929,100 | 11.3% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Forest Lakes Roadway & Drainage MSTU (159) | 114,335 | 150,800 | 160,000 | 342,000 | - | 342,000 | 126.8% |
| Golden Gate Beautification MSTU (153) | 198,465 | 656,400 | 367,500 | 686,000 | - | 686,000 | 4.5% |
| Landscape & MSTU's Operations (111) | 243,571 | 279,600 | 276,100 | 291,700 | - | 291,700 | 4.3% |
| Lely Golf Estates Beautification MSTU (152) | 126,911 | 274,100 | 159,200 | 340,900 | - | 340,900 | 24.4% |
| Platt Road MSBU (167) | - | 5,300 | 5,400 | 5,800 | - | 5,800 | 9.4% |
| Radio Rd East Beautification MSTU (166) | 207,066 | 128,700 | 124,700 | 7,500 | - | 7,500 | (94.2%) |
| Radio Road Beautification MSTU (158) | 141,253 | 906,200 | 112,000 | 896,500 | - | 896,500 | (1.1%) |
| Rock Road MSTU (165) | 16,376 | 14,300 | 10,700 | 39,900 | - | 39,900 | 179.0% |
| Sabal Palm Road Extension MSTU&BU (151) | 776 | 116,600 | 25,800 | 99,400 | - | 99,400 | (14.8%) |
| Vanderbilt Beach MSTU (143) | 2,111,600 | 1,965,100 | 1,612,300 | 2,595,500 | - | 2,595,500 | 32.1% |
| Total Net Budget | 3,160,354 | 4,497,100 | 2,853,700 | 5,305,200 | - | 5,305,200 | 18.0% |
| Total Transfers and Reserves | 470,471 | 830,200 | 399,000 | 623,900 | - | 623,900 | (24.8%) |
| Total Budget | 3,630,824 | 5,327,300 | 3,252,700 | 5,929,100 | - | 5,929,100 | 11.3% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

Improvement Districts and MSTU

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes | 2,147,219 | 2,016,700 | 1,927,600 | 2,332,000 | - | 2,332,000 | 15.6% |
| Delinquent Ad Valorem Taxes | 1,485 | - | 700 | - | - | - | na |
| Special Assessments | 5,502 | 5,700 | 5,700 | - | - | - | (100.0%) |
| Miscellaneous Revenues | 6,819 | - | 1,500 | - | - | - | na |
| Interest/Misc | 61,189 | 6,000 | 33,500 | 9,000 | - | 9,000 | 50.0% |
| Trans frm Property Appraiser | 2,125 | - | - | - | - | - | na |
| Trans frm Tax Collector | 17,815 | - | - | - | - | - | na |
| Net Cost MSTU General Fund | (11,529) | 32,200 | 28,700 | 31,100 | - | 31,100 | (3.4%) |
| Trans fm 111 MSTD Gen Fd | 61,200 | 124,300 | 124,300 | - | - | - | (100.0%) |
| Trans fm 136 G Gate Beaut Fd | 33,800 | 34,800 | 34,800 | 36,300 | - | 36,300 | 4.3% |
| Trans fm 143 Vander Beaut Fd | 88,900 | 91,500 | 91,500 | 94,300 | - | 94,300 | 3.1% |
| Trans fm 158 Radio Rd Beaut Fd | 32,300 | 33,200 | 33,200 | 38,100 | - | 38,100 | 14.8% |
| Trans fm 151 Sable Palm Rd Ex Fd | 2,900 | 2,900 | 2,900 | 3,000 | - | 3,000 | 3.4% |
| Trans fm 152 Lely Golf Beaut Fd | 31,700 | 32,600 | 32,600 | 34,700 | - | 34,700 | 6.4% |
| Trans fm 159 Forest Lake Fd | 48,400 | 49,800 | 49,800 | 50,700 | - | 50,700 | 1.8% |
| Trans fm 165 Rock Rd | 2,600 | 2,600 | 2,600 | 3,500 | - | 3,500 | 34.6% |
| Trans fm 166 Radio Rd East MSTU | 14,500 | - | - | - | - | - | na |
| Carry Forward | 5,381,300 | 2,996,400 | 4,297,100 | 3,413,800 | - | 3,413,800 | 13.9% |
| Less 5% Required By Law | - | (101,400) | - | (117,400) | - | (117,400) | 15.8% |
| Total Funding | 7,928,225 | 5,327,300 | 6,666,500 | 5,929,100 | - | 5,929,100 | 11.3% |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Landscape & MSTU's Operations (111) | 2.00 | 3.00 | 3.00 | 3.00 | - | 3.00 | 0.0% |
| Total FTE | 2.00 | 3.00 | 3.00 | 3.00 | - | 3.00 | 0.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Improvement Districts and MSTU
Landscape & MSTU's Operations (111)**

Mission Statement

To provide administrative, maintenance and project management staff support to multiple roadway beautification and drainage Municipal Services Taxing Units (MSTUs).

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| MSTU Project Management | 3.00 | 291,700 | 260,600 | 31,100 |
| This program provides administrative support services for several established Municipal Service Taxing Units (MSTU) engaged in constructing and maintaining private roads, stormwater, utility and/or landscaping beautification projects. Project management and coordination services are also provided for established MSTUs with multiple projects. | | | | |
| Current Level of Service Budget | 3.00 | 291,700 | 260,600 | 31,100 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 218,684 | 254,900 | 251,900 | 264,900 | - | 264,900 | 3.9% |
| Operating Expense | 24,887 | 24,700 | 24,200 | 26,800 | - | 26,800 | 8.5% |
| Net Operating Budget | 243,571 | 279,600 | 276,100 | 291,700 | - | 291,700 | 4.3% |
| Total Budget | 243,571 | 279,600 | 276,100 | 291,700 | - | 291,700 | 4.3% |
| Total FTE | 2.00 | 3.00 | 3.00 | 3.00 | - | 3.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost MSTU General Fund | (11,529) | 32,200 | 28,700 | 31,100 | - | 31,100 | (3.4%) |
| Trans fm 136 G Gate Beaut Fd | 33,800 | 34,800 | 34,800 | 36,300 | - | 36,300 | 4.3% |
| Trans fm 143 Vander Beaut Fd | 88,900 | 91,500 | 91,500 | 94,300 | - | 94,300 | 3.1% |
| Trans fm 158 Radio Rd Beaut Fd | 32,300 | 33,200 | 33,200 | 38,100 | - | 38,100 | 14.8% |
| Trans fm 151 Sable Palm Rd Ex Fd | 2,900 | 2,900 | 2,900 | 3,000 | - | 3,000 | 3.4% |
| Trans fm 152 Lely Golf Beaut Fd | 31,700 | 32,600 | 32,600 | 34,700 | - | 34,700 | 6.4% |
| Trans fm 159 Forest Lake Fd | 48,400 | 49,800 | 49,800 | 50,700 | - | 50,700 | 1.8% |
| Trans fm 165 Rock Rd | 2,600 | 2,600 | 2,600 | 3,500 | - | 3,500 | 34.6% |
| Trans fm 166 Radio Rd East MSTU | 14,500 | - | - | - | - | - | na |
| Total Funding | 243,571 | 279,600 | 276,100 | 291,700 | - | 291,700 | 4.3% |

Notes:

This budget provides for three regular positions responsible for administration, maintenance coordination and project management of seven roadway beautification and drainage Municipal Services Taxing Units/Districts as well as responding to requests to establish new Municipal Service Units/Districts.

Forecast FY 2017:

Forecast expenditures are consistent with the budget.

Revenues:

Primary funding is provided through allocated management fee payments from the managed MSTU's. The net cost to unincorporated Area General Fund (111) is attributable to un-recoverable MSTU related support provided to the general public.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Improvement Districts and MSTU
Vanderbilt Beach MSTU (143)**

Mission Statement

The Vanderbilt Beach MSTU is created for the purpose of: (1) Providing curbing, watering facilities, plantings and maintenance of the median strips and right-of-way edges of roadways within the MSTU; (2) Providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and (3) Beautification and maintenance of other public areas with the MSTU as determined by the Advisory Committee.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Maintenance Operations & Overhead | - | 129,000 | 129,000 | - |
| Reserves/Transfers/Interest | - | 32,500 | 32,500 | - |
| Improvements General/Landscaping | - | 2,571,800 | 2,571,800 | - |
| Current Level of Service Budget | - | 2,733,300 | 2,733,300 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 2,103,000 | 1,939,000 | 1,586,200 | 2,579,000 | - | 2,579,000 | 33.0% |
| Indirect Cost Reimburs | 8,600 | 26,100 | 26,100 | 16,500 | - | 16,500 | (36.8%) |
| Net Operating Budget | 2,111,600 | 1,965,100 | 1,612,300 | 2,595,500 | - | 2,595,500 | 32.1% |
| Trans to Property Appraiser | 9,071 | 9,500 | 9,500 | 11,000 | - | 11,000 | 15.8% |
| Trans to Tax Collector | 21,417 | 29,400 | 29,400 | 32,500 | - | 32,500 | 10.5% |
| Trans to 111 Unincorp Gen Fd | 88,900 | 91,500 | 91,500 | 94,300 | - | 94,300 | 3.1% |
| Total Budget | 2,230,987 | 2,095,500 | 1,742,700 | 2,733,300 | - | 2,733,300 | 30.4% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes | 1,058,336 | 1,192,800 | 1,145,000 | 1,280,300 | - | 1,280,300 | 7.3% |
| Delinquent Ad Valorem Taxes | 96 | - | - | - | - | - | na |
| Interest/Misc | 34,419 | 2,000 | 20,000 | 5,000 | - | 5,000 | 150.0% |
| Trans frm Property Appraiser | 1,047 | - | - | - | - | - | na |
| Trans frm Tax Collector | 8,336 | - | - | - | - | - | na |
| Carry Forward | 3,218,800 | 960,500 | 2,090,000 | 1,512,300 | - | 1,512,300 | 57.4% |
| Less 5% Required By Law | - | (59,800) | - | (64,300) | - | (64,300) | 7.5% |
| Total Funding | 4,321,034 | 2,095,500 | 3,255,000 | 2,733,300 | - | 2,733,300 | 30.4% |

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU has advisory board oversight and the advisory board has requested that the millage rate remain at the cap of .5000 per \$1,000 of taxable value pursuant to Ordinance 2001-43.

Forecast FY 2017:

Expenditures can be characterized as routine median maintenance with focus on implementing a long-term improvement plan for the Vanderbilt Beach MSTU boundaries. The focal point of this plan is the burying of power lines. Toward this effort, \$1,500,000 in project expenditures are anticipated prior to year ending September 30, 2017.

Public Services Department

**Improvement Districts and MSTU
Vanderbilt Beach MSTU (143)**

Current FY 2018:

This expenditure plan contemplates continued expenses associated with burying power lines and other maintenance/improvement initiatives. A total of \$2,404,100 in contractual expenses is budgeted toward these efforts. A transfer to the Unincorporated Area General Fund (111) to pay for County staff support as well as typical beautification maintenance expense, indirect costs, insurance and constitutional transfers are also included in the budget. No reserves are budgeted.

Revenues:

Taxable value for FY 18 is \$2,560,658,211 an increase of 7.3% over last year. The rolled back rate for this district totals 0.4686 per \$1,000 of taxable value. The FY 18 millage rate totals 0.5000 per \$1,000 of taxable value - the ordained limit - and is expected to raise \$1,280,329 in property tax revenue.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Improvement Districts and MSTU
Sabal Palm Road Extension MSTU&BU (151)**

Mission Statement

The Sabal Palm Road Extension Municipal Service Taxing and Benefit Unit (MSTU&BU) was created and established initially for the purpose of providing a preliminary engineering study for the design, construction and financing of roadway improvements within the Unit. Due to the State purchase of over 70% of the land within this district, efforts to obtain permits for roadway construction are suspended. Available funds are now used for roadway maintenance.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Maintenance Operations & Overhead | - | 102,900 | 102,900 | - |
| Current Level of Service Budget | - | 102,900 | 102,900 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 476 | 116,300 | 25,500 | 98,700 | - | 98,700 | (15.1%) |
| Indirect Cost Reimburs | 300 | 300 | 300 | 700 | - | 700 | 133.3% |
| Net Operating Budget | 776 | 116,600 | 25,800 | 99,400 | - | 99,400 | (14.8%) |
| Trans to Property Appraiser | 18 | 200 | 200 | 200 | - | 200 | 0.0% |
| Trans to Tax Collector | 65 | 300 | 300 | 300 | - | 300 | 0.0% |
| Trans to 111 Unincorp Gen Fd | 2,900 | 2,900 | 2,900 | 3,000 | - | 3,000 | 3.4% |
| Total Budget | 3,759 | 120,000 | 29,200 | 102,900 | - | 102,900 | (14.3%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes | 2,155 | 2,200 | 2,000 | - | - | - | (100.0%) |
| Interest/Misc | 1,382 | - | 500 | - | - | - | na |
| Trans frm Property Appraiser | 2 | - | - | - | - | - | na |
| Trans frm Tax Collector | 25 | - | - | - | - | - | na |
| Carry Forward | 129,800 | 118,000 | 129,600 | 102,900 | - | 102,900 | (12.8%) |
| Less 5% Required By Law | - | (200) | - | - | - | - | (100.0%) |
| Total Funding | 133,365 | 120,000 | 132,100 | 102,900 | - | 102,900 | (14.3%) |

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

The Public Services Department has advised that plans are underway to transfer maintenance responsibility of the roadway to the State Department of Forestry. No millage will be levied beginning in FY 2018 and the fund balance will be applied toward road maintenance and reduced systematically.

Forecast FY 2017:

Forecast operating/capital expenses reflect anticipated level of roadway maintenance executed during FY 17.

Current FY 2018:

There is \$97,900 budgeted for anticipated roadway maintenance which represents the majority of dollars appropriated in this MSTU. Remaining dollars are allocated toward MSTU project management and related overhead.

Public Services Department

**Improvement Districts and MSTU
Sabal Palm Road Extension MSTU&BU (151)**

Revenues:

Taxable value for FY 18 is \$24,840,831 which represents a 3.4% increase from last year. The rolled back rate for this district totals .0883 per \$1,000 of taxable value. No levy is proposed consistent with the plan to transfer road maintenance responsibility to the State Department of forestry.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Improvement Districts and MSTU
Lely Golf Estates Beautification MSTU (152)**

Mission Statement

The MSTU was created for the purpose of beautifying and maintaining the median areas of boulevards and certain other public areas within the Lely Golf Estates Beautification Municipal Service Taxing Unit. The major objective is to refurbish and maintain the completed landscape and irrigation improvements.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Maintenance Operations & Overhead | - | 81,000 | 81,000 | - |
| Reserves/Transfers/Interest | - | 179,400 | 179,400 | - |
| Landscape maintenance and improvements | - | 303,100 | 303,100 | - |
| Current Level of Service Budget | - | 563,500 | 563,500 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | 124,611 | 172,400 | 156,900 | 185,500 | - | 185,500 | 7.6% |
| Indirect Cost Reimburs | 2,300 | 2,300 | 2,300 | 6,500 | - | 6,500 | 182.6% |
| Capital Outlay | - | 99,400 | - | 148,900 | - | 148,900 | 49.8% |
| Net Operating Budget | 126,911 | 274,100 | 159,200 | 340,900 | - | 340,900 | 24.4% |
| Trans to Property Appraiser | 1,766 | 2,000 | 2,000 | 2,000 | - | 2,000 | 0.0% |
| Trans to Tax Collector | 5,129 | 6,000 | 6,000 | 6,500 | - | 6,500 | 8.3% |
| Trans to 111 Unincorp Gen Fd | 31,700 | 32,600 | 32,600 | 34,700 | - | 34,700 | 6.4% |
| Reserves for Capital | - | 70,700 | - | 79,400 | - | 79,400 | 12.3% |
| Reserves for Insurance | - | 100,000 | - | 100,000 | - | 100,000 | 0.0% |
| Total Budget | 165,507 | 485,400 | 199,800 | 563,500 | - | 563,500 | 16.1% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes | 205,904 | 233,800 | 223,500 | 255,500 | - | 255,500 | 9.3% |
| Interest/Misc | 3,374 | 1,000 | 1,500 | 1,000 | - | 1,000 | 0.0% |
| Trans frm Property Appraiser | 204 | - | - | - | - | - | na |
| Trans frm Tax Collector | 1,996 | - | - | - | - | - | na |
| Carry Forward | 248,700 | 262,400 | 294,700 | 319,900 | - | 319,900 | 21.9% |
| Less 5% Required By Law | - | (11,800) | - | (12,900) | - | (12,900) | 9.3% |
| Total Funding | 460,178 | 485,400 | 519,700 | 563,500 | - | 563,500 | 16.1% |

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

Forecast FY 2017:

The majority of operating expenses cover contractual landscape maintenance and landscape supplies. The Lely MSTU's year ending cash balance at September 30, 2016 remains stable at \$294,700 and is sufficient given the MSTU's desired reserve position.

Public Services Department

**Improvement Districts and MSTU
Lely Golf Estates Beautification MSTU (152)**

Current FY 2018:

Operating expenses include a landscape services contract and related appropriations to maintain the landscape system. Capital expenses include \$148,900 for general district landscape improvements. The Lely MSTU Advisory Board continues to recommend a hurricane reserve set-aside that totals \$100,000. A capital reserve for future improvements is also budgeted.

Revenues:

Taxable value for FY 18 is \$127,772,474 - an increase of 9.4% over last year. The rolled back rate for this district totals 1.8538 per \$1,000 of taxable value. Ordinance 91-104 places a cap on the millage rate at 2.0000 per \$1,000 of taxable value. This budget is sized around the 2.0000 ordained millage cap in accordance with the advisory boards wishes which will raise \$255,545 in property tax revenue.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Improvement Districts and MSTU
Golden Gate Beautification MSTU (153)**

Mission Statement

The Golden Gate MSTU was created for the purpose of providing curbing, irrigation, plantings and maintenance of the medians and right-of-way edges of roadways within the MSTU; providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and beautification and maintenance of other public areas within the MSTU as recommended by the Advisory Committee.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Maintenance Operations & Overhead | - | 67,800 | 67,800 | - |
| Median maintenance services | - | 292,800 | 292,800 | - |
| Median improvements | - | 375,200 | 375,200 | - |
| Current Level of Service Budget | - | 735,800 | 735,800 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 194,765 | 336,000 | 313,800 | 331,900 | - | 331,900 | (1.2%) |
| Indirect Cost Reimburs | 3,700 | 3,700 | 3,700 | 8,900 | - | 8,900 | 140.5% |
| Capital Outlay | - | 316,700 | 50,000 | 345,200 | - | 345,200 | 9.0% |
| Net Operating Budget | 198,465 | 656,400 | 367,500 | 686,000 | - | 686,000 | 4.5% |
| Trans to Property Appraiser | 2,053 | 3,500 | 3,500 | 4,000 | - | 4,000 | 14.3% |
| Trans to Tax Collector | 4,979 | 6,300 | 6,300 | 9,500 | - | 9,500 | 50.8% |
| Trans to 111 Unincorp Gen Fd | 33,800 | 34,800 | 34,800 | 36,300 | - | 36,300 | 4.3% |
| Total Budget | 239,298 | 701,000 | 412,100 | 735,800 | - | 735,800 | 5.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes | 239,021 | 249,000 | 237,500 | 376,900 | - | 376,900 | 51.4% |
| Delinquent Ad Valorem Taxes | 1,012 | - | 100 | - | - | - | na |
| Miscellaneous Revenues | 5,689 | - | 1,500 | - | - | - | na |
| Interest/Misc | 6,483 | 1,000 | 2,500 | 1,000 | - | 1,000 | 0.0% |
| Trans frm Property Appraiser | 237 | - | - | - | - | - | na |
| Trans frm Tax Collector | 1,938 | - | - | - | - | - | na |
| Carry Forward | 532,300 | 463,500 | 547,300 | 376,800 | - | 376,800 | (18.7%) |
| Less 5% Required By Law | - | (12,500) | - | (18,900) | - | (18,900) | 51.2% |
| Total Funding | 786,681 | 701,000 | 788,900 | 735,800 | - | 735,800 | 5.0% |

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

Forecast FY 2017:

Forecast contractual landscape maintenance totals \$282,400. Regular median landscape maintenance as well as electricity, lighting, utilities and supplies represents 89% of total forecast expenses. Year ending September 30, 2016 actual fund balance programmed as part of FY 17 forecast revenue totals \$547,300 - a slight \$15,000 increase over the prior year.

Public Services Department

**Improvement Districts and MSTU
Golden Gate Beautification MSTU (153)**

Current FY 2018:

Programmed operating expenses are typical for this MSTU and include engineering design services and professional landscape fees. Other operating expenses include customary overhead charges plus costs for fertilizer, chemicals, mulch and supplies. Capital outlay includes \$345,200 for median improvements and other capital initiatives. No reserve is budgeted.

Revenues:

Taxable for FY 18 is \$753,770,378 - an increase of 11.88% over last year. The rolled back rate for this district totals 0.3359 per \$1,000 of taxable value. Ordinance 96-51 places a cap on the millage rate at .5000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the maximum millage rate or \$.5000 which will generate \$376,885 in property tax revenue. This district is planning for substantial lighting and sidewalk improvements, thus the recommendation to levy the maximum millage.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Improvement Districts and MSTU
Radio Road Beautification MSTU (158)**

Mission Statement

The Radio Road MSTU was created for the purpose of providing curbing, irrigation, plantings, and maintenance of the median areas for that portion of Radio Road district lying between Airport-Pulling Road (CR 31) and Santa Barbara Boulevard.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Maintenance Operations & Overhead | - | 8,600 | 8,600 | - |
| Reserves/Transfers/Interest | - | 40,200 | 40,200 | - |
| Improvements General/Landscaping | - | 890,900 | 890,900 | - |
| Current Level of Service Budget | - | 939,700 | 939,700 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 139,253 | 157,200 | 110,000 | 155,800 | - | 155,800 | (0.9%) |
| Indirect Cost Reimburs | 2,000 | 2,000 | 2,000 | 4,500 | - | 4,500 | 125.0% |
| Capital Outlay | - | 747,000 | - | 736,200 | - | 736,200 | (1.4%) |
| Net Operating Budget | 141,253 | 906,200 | 112,000 | 896,500 | - | 896,500 | (1.1%) |
| Trans to Property Appraiser | 2,565 | 2,900 | 2,000 | 2,000 | - | 2,000 | (31.0%) |
| Trans to Tax Collector | 6,135 | 2,900 | 2,900 | 3,100 | - | 3,100 | 6.9% |
| Trans to 111 Unincorp Gen Fd | 32,300 | 33,200 | 33,200 | 38,100 | - | 38,100 | 14.8% |
| Total Budget | 182,254 | 945,200 | 150,100 | 939,700 | - | 939,700 | (0.6%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes | 299,579 | 114,600 | 108,500 | 124,400 | - | 124,400 | 8.6% |
| Delinquent Ad Valorem Taxes | 194 | - | - | - | - | - | na |
| Interest/Misc | 8,918 | 2,000 | 5,000 | 2,000 | - | 2,000 | 0.0% |
| Trans frm Property Appraiser | 296 | - | - | - | - | - | na |
| Trans frm Tax Collector | 2,388 | - | - | - | - | - | na |
| Carry Forward | 727,200 | 834,500 | 856,300 | 819,700 | - | 819,700 | (1.8%) |
| Less 5% Required By Law | - | (5,900) | - | (6,400) | - | (6,400) | 8.5% |
| Total Funding | 1,038,575 | 945,200 | 969,800 | 939,700 | - | 939,700 | (0.6%) |

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

Forecast FY 2017:

Operating expenses in furtherance of the MSTU's mission including contractual services, electricity, landscape supplies and irrigation system maintenance account for the vast majority of total forecast expenses which are below the adopted budget.

Current FY 2018:

The vast majority of appropriated operating expenses provide for routine landscape maintenance and contractual landscape services. Capital outlay includes \$736,200 for curb repair/replacement, irrigation improvements and other median beautification improvements

Public Services Department

**Improvement Districts and MSTU
Radio Road Beautification MSTU (158)**

within the district.

Revenues:

Taxable value for FY 2018 is \$1,243,669,542 which is an increase of 8.55% over last year. The rolled back rate for this district is 0.0936 per \$1,000 of taxable value. Ordinance 96-84 places a cap on the millage rate at 0.5000 per \$1,000 of taxable value. Actual fund balance at year ending September 30, 2016 increased by \$129,100 to \$856,300. At the advisory committee's recommendation, the FY 2017 tax levy was reduced to \$.1000 per \$1,000 of taxable value and that millage neutral rate is recommended again for FY 2018.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Improvement Districts and MSTU
Forest Lakes Roadway & Drainage MSTU (159)**

Mission Statement

Provide for roadway and drainage improvements along with annual maintenance within the Forest Lakes Roadway and Drainage Municipal Service Taxing Unit.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Maintenance Operations & Overhead | - | 78,500 | 78,500 | - |
| Reserves/Transfers/Interest | - | 88,400 | 88,400 | - |
| Roadway and Drainage Maintenance | - | 142,000 | 142,000 | - |
| Capital Improvements for Roadway and Drainage | - | 179,900 | 179,900 | - |
| Current Level of Service Budget | - | 488,800 | 488,800 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | 107,535 | 144,000 | 153,200 | 157,300 | - | 157,300 | 9.2% |
| Indirect Cost Reimburs | 6,800 | 6,800 | 6,800 | 4,800 | - | 4,800 | (29.4%) |
| Capital Outlay | - | - | - | 179,900 | - | 179,900 | na |
| Net Operating Budget | 114,335 | 150,800 | 160,000 | 342,000 | - | 342,000 | 126.8% |
| Trans to Property Appraiser | 1,506 | 2,000 | 2,000 | 2,000 | - | 2,000 | 0.0% |
| Trans to Tax Collector | 4,117 | 4,500 | 4,500 | 5,700 | - | 5,700 | 26.7% |
| Trans to 111 Unincorp Gen Fd | 48,400 | 49,800 | 49,800 | 50,700 | - | 50,700 | 1.8% |
| Trans to 259 Forest Lakes | 100,000 | - | - | - | - | - | na |
| Reserves for Capital | - | 232,700 | - | 88,400 | - | 88,400 | (62.0%) |
| Total Budget | 268,358 | 439,800 | 216,300 | 488,800 | - | 488,800 | 11.1% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes | 176,003 | 189,600 | 180,100 | 256,100 | - | 256,100 | 35.1% |
| Delinquent Ad Valorem Taxes | - | - | 600 | - | - | - | na |
| Interest/Misc | 4,497 | - | 2,000 | - | - | - | na |
| Trans frm Property Appraiser | 174 | - | - | - | - | - | na |
| Trans frm Tax Collector | 1,602 | - | - | - | - | - | na |
| Carry Forward | 365,300 | 259,700 | 279,200 | 245,600 | - | 245,600 | (5.4%) |
| Less 5% Required By Law | - | (9,500) | - | (12,900) | - | (12,900) | 35.8% |
| Total Funding | 547,576 | 439,800 | 461,900 | 488,800 | - | 488,800 | 11.1% |

Notes:

Limited General Obligation Bonds approved by district referendum in November 2006, totaling up to \$6,250,000, were sold in October 2007. Net proceeds booked to the project fund (159) after issuance costs and certain eligible project costs totaled approximately \$5,900,000. This construction project is complete and approximately \$973,200 in unspent bond proceeds was transferred from the operating fund to the debt service fund. Construction costs for the various projects were substantially under the original engineers cost estimate due to the competitive bidding environment.

Public Services Department

**Improvement Districts and MSTU
Forest Lakes Roadway & Drainage MSTU (159)**

Forecast FY 2017:

Forecast expenses are under the amended budget and reflect maintenance of the improvements previously constructed. An engineering contract roll from FY 2016 into FY 2017 occurred. This MSTU has transitioned from a capital program to an asset maintenance program.

Current FY 2018:

This expense program is maintenance oriented and includes a nominal capital component totaling \$179,900. A future capital reserve totaling \$88,400 is budgeted. Operating expense includes funds for contractual engineering, maintenance of improvements constructed as well as MSTU overhead costs. No transfer to debt service Fund (259) is programmed. Non mandatory debt service coverage within the debt service fund is 1.14 times which is sufficient given the fact that taxable value continues to increase and total taxes collected at four (4) mills covers FY 2018 debt service by roughly \$203,500 which would minimally fund regular operating expenses.

Revenues:

Beginning in FY 08, two tax levies - one for operating (Fund 159) and one for debt service (Fund 259) - were established. Together the levies total \$4.000 per \$1,000 of taxable value - the amount authorized within the enabling ordinance. Debt service is exempt from statutory property tax limiting calculations, thus the overall millage rate payable by property owners within the district will remain at 4.000 consistent with the advisory board's recommendation. Taxable value for this district totals \$190,671,629 representing a 15.05% increase over last year. With a debt service millage equal to 2.6569 per \$1,000 of taxable value, the operating millage is 1.3431 per \$1,000 of taxable value. This operating millage is expected to generate \$256,091 in property tax revenue while the debt millage, shown in Fund (259), will generate \$506,595.

Refinancing the Districts debt has been considered and at this time our financial advisors - PFM Financial Advisors, LLC. (PFM) - have advised that NPV savings are not sufficient to justify a refinancing. This debt will be paid off in 2022.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Improvement Districts and MSTU
Rock Road MSTU (165)**

Mission Statement

Provide for and maintain roadway improvements to include drainage, sidewalks and street lighting.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Maintenance Operations & Overhead | - | 6,400 | 6,400 | - |
| Reserves/Transfers/Interest | - | 15,600 | 15,600 | - |
| Improvements General | - | 38,000 | 38,000 | - |
| Current Level of Service Budget | - | 60,000 | 60,000 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 16,076 | 14,000 | 10,400 | 38,900 | - | 38,900 | 177.9% |
| Indirect Cost Reimburs | 300 | 300 | 300 | 1,000 | - | 1,000 | 233.3% |
| Net Operating Budget | 16,376 | 14,300 | 10,700 | 39,900 | - | 39,900 | 179.0% |
| Advance/Repay to 111 Unincrp Gen Fd | 51,200 | 102,400 | 80,000 | 15,000 | - | 15,000 | (85.4%) |
| Trans to Property Appraiser | 278 | 300 | 300 | 400 | - | 400 | 33.3% |
| Trans to Tax Collector | 982 | 1,200 | 1,200 | 1,200 | - | 1,200 | 0.0% |
| Trans to 111 Unincorp Gen Fd | 2,600 | 2,600 | 2,600 | 3,500 | - | 3,500 | 34.6% |
| Total Budget | 71,436 | 120,800 | 94,800 | 60,000 | - | 60,000 | (50.3%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes | 32,723 | 34,700 | 31,000 | 38,800 | - | 38,800 | 11.8% |
| Delinquent Ad Valorem Taxes | 183 | - | - | - | - | - | na |
| Interest/Misc | 1,166 | - | 500 | - | - | - | na |
| Trans frm Property Appraiser | 32 | - | - | - | - | - | na |
| Trans frm Tax Collector | 382 | - | - | - | - | - | na |
| Carry Forward | 123,500 | 87,800 | 86,500 | 23,200 | - | 23,200 | (73.6%) |
| Less 5% Required By Law | - | (1,700) | - | (2,000) | - | (2,000) | 17.6% |
| Total Funding | 157,986 | 120,800 | 118,000 | 60,000 | - | 60,000 | (50.3%) |

Notes:

The Rock Road Improvement MSTU was created pursuant to Ordinance 2006-56. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

The Board on March 10, 2015 (item 11B) approved an internal loan from the Unincorporated Area General Fund (111) to this MSTU in an amount up to \$285,000 under repayment terms not to exceed fifteen (15) years for purposes of improving the roadway in accordance with County standards. The actual advance totaling \$260,000 will be repaid interest free over a period of ten (10) years. The advance was received as revenue in FY 2015 and the first payment to Fund (111) totaling \$51,200 was budgeted in FY 2016. Improvements were made in FY 2015 totaling \$187,000. The difference between the advance and actual improvement costs resulted in a \$123,500 actual fund balance at year ending 9/30/15.

Public Services Department

Improvement Districts and MSTU

Rock Road MSTU (165)

Forecast FY 2017:

Forecast expenses are limited to routine roadway maintenance within areas not resurfaced as part of roadway improvements made in FY 2015. The FY 2017 payment to the Unincorporated Area General Fund will total \$80,000 and the remaining balance will be repaid at \$15,000 annually through FY 2024.

Current FY 2018:

Minor maintenance improvements are appropriated at \$38,000. The annual repayment to Fund (111) is shown at \$15,000 and will be programmed at this amount through FY 2024. Typical transfers to cover costs incurred by the Constitutional Officers and County staff are also budgeted.

Revenues:

Taxable value for FY 18 is \$12,927,415 - representing an increase of 10.51% over last year. The rolled back rate for this district is 2.7775 per \$1,000 of taxable value. Ordinance 2006-56 caps the millage rate at 3.0000 per \$1,000 of taxable value. This budget levies 3.0000 mills, which will raise \$38,782 in property tax revenue.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Improvement Districts and MSTU
Radio Rd East Beautification MSTU (166)**

Mission Statement

The Radio Road East Beautification Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing median beautification, irrigation and maintenance of the medians within the Unit.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---------------------------------|----------------------|-------------------|---------------------|---------------------|
| Improvements/Maintenance | - | 7,500 | 7,500 | - |
| Current Level of Service Budget | - | 7,500 | 7,500 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 205,766 | 127,400 | 123,400 | 7,500 | - | 7,500 | (94.1%) |
| Indirect Cost Reimburs | 1,300 | 1,300 | 1,300 | - | - | - | (100.0%) |
| Net Operating Budget | 207,066 | 128,700 | 124,700 | 7,500 | - | 7,500 | (94.2%) |
| Trans to Property Appraiser | 1,143 | 2,000 | 1,200 | - | - | - | (100.0%) |
| Trans to Tax Collector | 2,836 | 3,300 | - | - | - | - | (100.0%) |
| Trans to 111 Unincorp Gen Fd | 14,500 | - | - | - | - | - | na |
| Total Budget | 225,545 | 134,000 | 125,900 | 7,500 | - | 7,500 | (94.4%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes | 133,498 | - | - | - | - | - | na |
| Miscellaneous Revenues | 1,130 | - | - | - | - | - | na |
| Interest/Misc | 920 | - | 1,000 | - | - | - | na |
| Trans frm Property Appraiser | 132 | - | - | - | - | - | na |
| Trans frm Tax Collector | 1,104 | - | - | - | - | - | na |
| Trans fm 111 MSTD Gen Fd | 61,200 | 124,300 | 124,300 | - | - | - | (100.0%) |
| Carry Forward | 35,700 | 9,700 | 8,100 | 7,500 | - | 7,500 | (22.7%) |
| Total Funding | 233,684 | 134,000 | 133,400 | 7,500 | - | 7,500 | (94.4%) |

Notes:

This MSTU was created pursuant to Board action under Ordinance 2009-44 on July 28, 2009. This ordinance provides that the maximum millage rate to be levied shall not exceed .5000 per \$1,000 of taxable value.

On January 31, 2012, a bond referendum election was held and the issuance of up to \$649,000 of limited general obligation bonds payable from ad valorem taxes levied on all taxable property within the MSTU, not to exceed .5 mills, was approved by a majority of the qualified electors within the MSTU. The proceeds were used to construct landscape and irrigation improvements within the district.

Debt was fully retired on October 27, 2016 well before issued maturity date of 6/1/2022. The payoff amount totaled \$338,891. This action was initiated pursuant to Board action in conjunction with restarting the median landscape capital program.

Operation and maintenance of the constructed median in this former district will be funded in the Unincorporated Area General Fund. This fund should be closed out after payment of residual expenses in FY2018.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Department

**Improvement Districts and MSTU
Platt Road MSBU (167)**

Mission Statement

The Platt Road MSBU was created for the purpose of collecting reimbursements of expenditures made in repairing Platt Road to meet standards that would allow for fire and emergency vehicles to traverse and provide services to benefiting property owners.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Maintenance Operations & Overhead | - | 5,900 | 5,900 | - |
| Current Level of Service Budget | - | 5,900 | 5,900 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | - | 5,300 | 5,400 | 5,500 | - | 5,500 | 3.8% |
| Indirect Cost Reimburs | - | - | - | 300 | - | 300 | na |
| Net Operating Budget | - | 5,300 | 5,400 | 5,800 | - | 5,800 | 9.4% |
| Trans to Property Appraiser | - | 100 | 100 | 100 | - | 100 | 0.0% |
| Trans to Tax Collector | 110 | 200 | 200 | - | - | - | (100.0%) |
| Reserves for Contingencies | - | 400 | - | - | - | - | (100.0%) |
| Total Budget | 110 | 6,000 | 5,700 | 5,900 | - | 5,900 | (1.7%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Special Assessments | 5,502 | 5,700 | 5,700 | - | - | - | (100.0%) |
| Interest/Misc | 29 | - | 500 | - | - | - | na |
| Trans frm Tax Collector | 43 | - | - | - | - | - | na |
| Carry Forward | - | 300 | 5,400 | 5,900 | - | 5,900 | 1,866.7% |
| Total Funding | 5,573 | 6,000 | 11,600 | 5,900 | - | 5,900 | (1.7%) |

Notes:

Ordinance 2014-42 created the Platt Road Municipal Service Benefit Unit for the purpose of collecting reimbursements of expenditures made in repairing Platt Road to place it in a condition such that fire and emergency vehicles can traverse and provide services to the property owners directly benefiting.

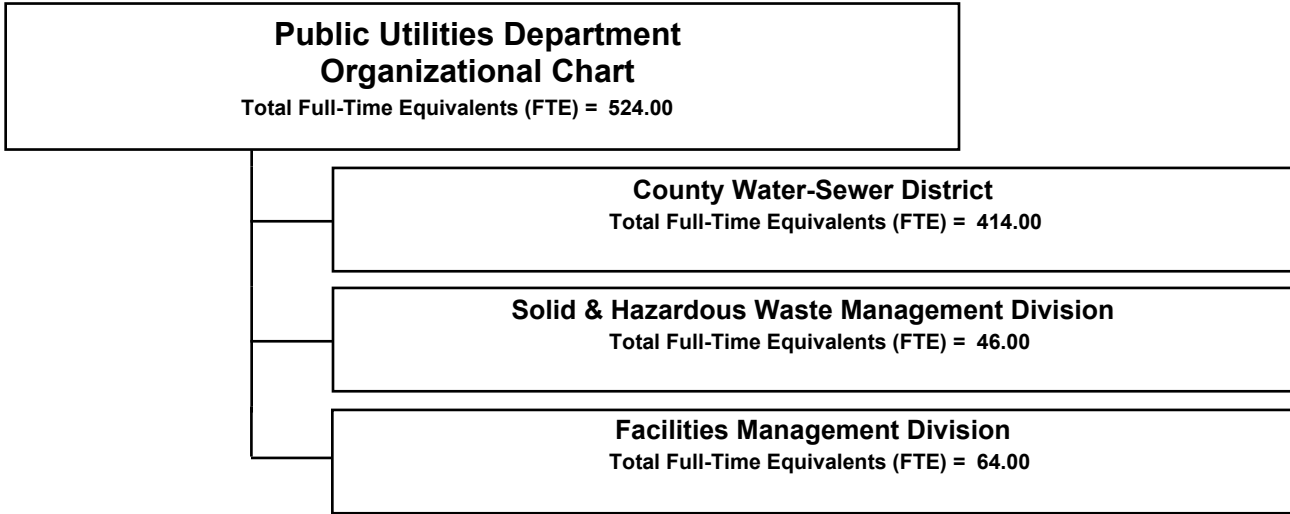
Forecast FY 2017:

The assessment was collected in FY 16 and FY 17. Road & Bridge Fund (101) will be reimbursed \$5,300 in this year.

Current FY 2018:

FY 17 was the final year of the assessment with the FY 18 budget based on monies carrying forward to provide the final reimbursement to Road & Bridge Fund (101).

Public Utilities Department



Public Utilities Department

George Yilmaz, Department Head

The mission of the Public Utilities Department (Department) is to deliver best value, high quality, sustainable services that meet the expectations of our customers, citizens and visitors in an operationally excellent environment. The Department is composed of two enterprise funds, including the Collier County Water-Sewer District (CCWSD) and Solid and Hazardous Waste Management, as well as the Facilities Management Division which is funded through ad valorem taxes. To meet the requirements of providing both demand and compliance driven essential services, the Department must maintain an appropriate level of both physical and financial resources. The Department prioritizes resource requirements through a unified focus on revenue-centric, risk-based decision making to ensure the most critical infrastructure receives the rehabilitation and maintenance necessary to meet operational and compliance requirements.

The Department comprises eight Divisions: Department Administration, Financial and Operations Support, Utilities Engineering and Project Management, department wide Technical Support and Logistics, Water, Wastewater (collectively the CCWSD), Solid and Hazardous Waste Management and Facilities Management.

Collier County Water-Sewer District

The Collier County Water-Sewer District is an independent special district created by the Florida Legislature, with the Board of County Commissioners (Board) serving as Ex-officio the Governing Board of the Collier County Water-Sewer District. Charges for services received for potable drinking water production and distribution, wastewater collection and treatment and Irrigation Quality (IQ) water provide the sole financial resources required to pay for operational and maintenance expenses, the renewal and replacement of existing infrastructure capital improvement program (CIP), meet existing debt service requirements and bond covenants, and to sustain compliance with stringent environmental and public health regulations. Leading indicators point to increasing resource needs to meet service level demands. Growth in the CCWSD infrastructure conveyed by developers increased rapidly in FY16, and has been sustained into FY17. Continuation of these trends into FY18 will place additional compliance and service demands on resources. Increasing needs to repair and rehabilitate aging utility infrastructure has increased the proposed FY18 Capital Improvement Program by more than 36 percent.

In lieu of a formal user rate study, the user rates for water, wastewater and IQ water services will be adjusted by 2.9% in accordance with Board approved budget guidelines for consumer price index adjustments. Gradual rate adjustments keep pace with inflation and prevent future rate shock. A formal request for these adjustments will be brought to the Board at future scheduled meetings for advertisement and approval. There is no income from taxpayer general revenues. The CCWSD delivers basic, indispensable life sustaining services on demand 24 hours a day, 365 days a year, including holidays. Appropriate resourcing of the Department's mission ensures services are delivered timely, at a level that meets consumer demand, and is in compliance with regulatory standards, permit requirements, and the collective mandates of various federal, state, and local regulations (e.g., the Clean Water Act, the Safe Drinking Water Act, Department of Homeland Security, etc.).

The CCWSD is assessed a revenue-based, industry standard Payment in Lieu of Property Taxes (PILT) transfer to the General Fund of approximately \$6.5 million and Indirect Charges for services provided by support organizations (e.g., County Attorney's Office, Procurement Services, Human Resources, Fleet Maintenance, and other general local government services) of approximately \$2.9 million. Information Technology, Fleet, Facilities, and HR direct allocations total \$3.4 million. Combined, the CCWSD contributes \$12.8 million to the General Fund.

The District's FY18 Proposed Operating Budget is revenue centric and meets all Board approved budget guidelines. The total Proposed Budget of \$163.9 million funds 414 FTEs, the Capital Improvement Program of \$76.9 million that will address those water and wastewater rehabilitation and renewal projects with the highest risk assessment, debt service of \$17.9 million and \$26.7 million in unrestricted reserves.

Administration

This Division provides management, policy oversight, administrative and process improvement to the operations and capital improvement programs of the Department. The Administration Division works in concert with the County Manager's Office and other Departments in support of the county's strategic goals as they relate to revising the Growth Management Plan and Land Development Code to improve the county's ability to manage and control the rate and quality of future development. The Division has 5 budgeted FTEs for FY18. The net operating budget is \$0.9 million.

Financial and Operations Support

This Division provides sound fiscal management to Division Departments' operations and capital expenditure programs, maintains internal controls, manages centralized Department inventory, bills and manages Departmental accounts

Public Utilities Department

receivable and payables, and processes vendor payments associated with the compliant operations of the Department's enterprise entities. The Division also provides call center customer service for all water-sewer utility customers and solid waste residential curbside customers to meet the demands of customer quality assurance / quality control initiatives. The Division has a staff of 58 budgeted FTEs for FY18. The net operating budget is \$16.3 million including CCWSD PILT and Indirect Cost Allocations.

Utilities Engineering and Project Management

This Division is responsible for the proactive and efficient planning and project management of the CCWSD's capital improvement program, and for supporting the county's strategic goal of developing reliable public infrastructure and asset management processes. The Division has a staff of 27 budgeted FTEs for FY18 to manage over \$77 million in new utility infrastructure capital improvements and continue multi-year project execution in support of approximately \$1.3 billion in gross assets. The net operating budget is \$3.5 million.

PUD Technical Support and Logistics

This Division provides underground utility locating services, technical support for applications specific to utility operations and integrated Geographic Information Systems (GIS) based support for the Department's asset management. The Division has a staff of 32 FTEs for FY18 and a \$4.6 million net operating budget.

Water Treatment and Distribution

This Division provides compliant potable (drinking) water treatment and distribution services to approximately 66,000 accounts within the CCWSD. The Division currently operates two regulatory compliant regional water treatment facilities and one sub-regional facility with a combined constructed capacity to treat and deliver 52.7 million gallons of water per day to efficiently meet an anticipated service level demand of approximately 9.1 billion gallons in FY18. Efficient wellfield management provides the necessary raw water to meet production demand. Cross connection control, meter services, hydrant maintenance, and regulatory monitoring and compliance are essential Division programs to maintain the reliability of the public water supply. The Division has a staff of 142 budgeted FTEs for FY18 with a net operating budget of \$30.5 million.

Wastewater Collections, Treatment, and IQ Water Delivery

This Division provides effective management, operation, and maintenance of the Collier County wastewater system to ensure all facilities operate in regulatory compliance, provide a safe work environment, and efficiently meet service level demands. The Division currently operates two regional water reclamation facilities and one sub-regional facility with a combined constructed capacity to treat approximately 40.7 million gallons of wastewater per day. The Division delivers approximately 5.5 billion gallons of irrigation quality water per year to the community for beneficial reuse. The Division has a staff of 150 budgeted FTEs for FY17. The net operating budget is \$30.9 million.

Solid and Hazardous Waste Management Division

The FY18 Proposed Budget for Solid and Hazardous Waste revenue includes a 2.9 percent rate adjustment to both residential and commercial tipping fee rates to generate revenues to fund planned operational, maintenance, and capital investment activities in accordance with the Board approved budget guidelines for consumer price index adjustments. The annual assessment for curbside collection in District 1 will be \$207.40 (\$201.18 after the discount for payments in November, or a \$1.42 per month increase over FY17) and will be \$198.41 in District 2 (\$193.45 after discount, a \$1.41 per month increase over FY17). No new debt is anticipated in FY18 as the enterprise operation remains cash and carry. As an enterprise fund that charges fees for services, the Division is revenue centric in FY18 and meets all Board approved budget policy guidelines.

This Division is responsible for the efficient and economical balance of public and private services to meet federal, state, and local requirements for solid waste management and disposal. The Division ensures public health, safety, and preservation of natural resources by utilizing a customer centric, environmentally sound and cost-effective operational approach that provides best value services for approximately 126,300 residential curbside collection accounts, over 76,600 recycling center visitors, and 4,500 commercial accounts. The Collier County Landfill provides disposal services for 441,400 peak season residents and visitors of Collier County with over 333,700 revenue generating tons across the scales expected in FY18. This includes the proper collection and disposal of municipal solid and hazardous wastes, waste reduction to extend the life of the landfill and meet the state recycling goal of 75 percent by 2020, residential and non-residential recycling programs, and landfill operations. The Division is responsible for the county's debris recovery mission in the event of a major disaster, and the administration of the Board-approved Integrated Solid Waste Management Strategy.

The Division will operate six recycling/hazardous waste drop off centers in FY18, and two scale houses; administer solid and household hazardous waste collection and disposal contracts; and manage and maintain a fund for the county's landfill

Public Utilities Department

closures. The Division will fund 46 FTEs in FY18, including a field base customer education and contract compliance section. Significant capital program initiatives include completion of the Northeast Recycling Center and a Deep Injection Well (DIW) which will provide the primary disposal for landfill leachate. The Collier County Landfill is the only landfill in the state to operate without a DIW as the primary disposal resource. The Division's net operating budget is \$43.3 million, which is funded through landfill tipping fees, recycling drop-off center fees, residential curbside collection assessments, franchise fees and state grants.

The Division manages a design/build/operate landfill contract and two solid waste collection and disposal contracts with a combined workforce of approximately 400 contract employees. The private-public partnership continues to support the Integrated Solid Waste Management Strategy initiatives to increase recycling and divert recyclables and hazardous waste from the Collier County Landfill, reaching a milestone as one of the highest recyclers in the state by achieving a 65% recycling goal in 2015, as reported by FDEP.

Facilities Management Division

The Division is responsible for providing secure, clean and comfortable facilities for our citizens, visitors and staff. All buildings, offices, grounds and property acquisitions are managed and maintained to the highest standards through operational excellence and preventative and predictive maintenance. Regular maintenance functions for electrical, plumbing, heating, ventilation and air conditioning, structural repairs, physical energy plant, fire systems compliance, pest control and landscaping for the county's 900+ structures with an estimated value of \$850 million in vertical assets.

The Division maintains a total of 4,600,000 square feet of building space while completing over 25,000 work orders per year. They operate and maintain a cemetery while selling roughly 55 plots per year.

The Divisions Government Security section protects the assets, both physical and human, at 9 posts throughout the Agency including; Courthouse, Courthouse Annex, Building F, Building H, Emergency Services Center, Immokalee Government Services Center, North Collier Government Services Center, Operations Center, and Growth Management Division. Security provides the necessary resources to detect contraband entering secured locations, physical security presents and employee protection services.

The Division provides the maintenance, construction, and capital renovation for the County's complex structures including three Government Services Centers, CCSO substations, two Jail Detention Centers, the Emergency Services Center, two Courthouses, EMS Stations, Parks facilities, museums, libraries, and general office space for the Board of County Commissioners and the Constitutional Officers including the Supervisor of Elections, Tax Collector, Property Appraiser, Clerk of the Courts, along with the Judicial Officers.

The Division is also responsible for providing professional property acquisition, management and leasing services through expeditious, professional and knowledgeable handling of real estate transactions. These activities provide services for all County Divisions, including right-of-way acquisition for all utility projects, sites for parks, libraries, water and wastewater treatment facilities, EMS facilities and administrative offices, cemetery plots, as well as for sites under the Conservation Collier program.

Funding for the Division activities comes primarily from the General Fund (001). The total net operating budget for FY18 is \$15.1 million with \$14.3 million funded through the general fund, which supports a staff of 64 FTEs, supplemented by 150+ contracted employees for security, pest control, landscaping and grounds maintenance, janitorial services and other maintenance services.

The Division also manages the GAC Land Trust for effective marketing of county owned lots in Golden Gate Estates and the Freedom Memorial, which are funded by charges for services. Revenues from the county government complex snack bar fund handicapped and general accessibility improvements to government facilities.

The Capital Improvement Program of \$5.3 million, a 15.6 percent increase over the prior year, will be focused on air conditioning, heating and ventilation repairs, reroofing projects and general building repairs. Project management for capital improvement projects in FY18 are focused primarily on the jail (\$2.3 million) and structural improvements (\$1.2 million) for other CCSO facilities.

Reserves

Reserves for the CCWSD and the Solid and Hazardous Waste Enterprise operations are funded in accordance with the FY18 Budget Policy Guidelines adopted by the Board on February 28, 2017, including the Board-approved Reserve Policy. The management of reserves across multiple funds enables the CCWSD to maintain a strong investment credit rating with the

Public Utilities Department

Fitch (AAA) and Moody's (Aa1) rating agencies.

Department unrestricted reserves in FY18 total \$35.9 million, an increase from FY17 of \$7.4 million. The CCWSD unrestricted reserve balance of \$26.7 million represents 59 days of operating and capital, within the budget policy guidelines of 45 to 90 days. Solid Waste unrestricted reserves of \$9.3 million represent 65 days of operating and capital, within the budget guidelines of 60 to 90 days necessary for a debris disaster recovery.

Restricted reserves for the CCWSD total \$32.0 million, including the water impact fee fund reserves of \$12.4 million, wastewater impact fee fund reserves of \$6.9 million, and debt reserves of \$12.7 million in accordance with all bond covenants.

Debt Service

At the beginning of FY18, the CCWSD outstanding principal debt will approximate \$165 million, of which \$113 million is growth related debt and \$52 million is user fee debt. Annual debt service for FY18 totals \$17.9 million, with water and wastewater repair and replacement capital projects comprising approximately \$6.3 million of the total and an additional \$11.6 million in annual debt service incurred in the impact fee funds for debt related to growth projects. Capital projects for repair and rehabilitation, as outlined in the Board-approved Capital Improvement Program in the User Rate Study and the Annual Update Inventory Report, are prioritized on a risk based approach, with the most critical projects being those with unfavorable impacts to compliance with regulatory agency operating requirements. The CCWSD is also positioned to meet the demands of growth based on prudent reserve levels and the ability to borrow at favorable rates given Fitch's AAA rating and Moody's rating upgrade in April 2016 from Aa2 to Aa1. The CCWSD maintains strong debt ratios as one of the key ratios rating agencies review. Key ratings drivers also include an excellent financial profile, competitive user charges, and sustainable capacity.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Utilities Department

| Division Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 35,587,909 | 40,863,500 | 39,833,000 | 43,956,300 | 562,800 | 44,519,100 | 8.9% |
| Operating Expense | 72,145,651 | 83,906,000 | 83,003,900 | 88,807,800 | 131,700 | 88,939,500 | 6.0% |
| Indirect Cost Reimburs | 2,600,800 | 3,138,500 | 3,138,500 | 3,394,200 | - | 3,394,200 | 8.1% |
| Payment In Lieu of Taxes | 5,571,700 | 6,389,200 | 6,389,200 | 6,803,100 | - | 6,803,100 | 6.5% |
| Capital Outlay | 2,425,855 | 884,400 | 1,060,200 | 1,466,800 | 156,400 | 1,623,200 | 83.5% |
| Remittances | - | - | 68,800 | - | - | - | na |
| Total Net Budget | 118,331,916 | 135,181,600 | 133,493,600 | 144,428,200 | 850,900 | 145,279,100 | 7.5 % |
| Advance/Repay to 390 Gov't Fac | 630,000 | 630,000 | 630,000 | 325,000 | - | 325,000 | (48.4%) |
| Advance/Repay to 470 S Waste | - | - | - | 3,900,000 | - | 3,900,000 | na |
| Trans to Property Appraiser | 311,661 | 316,500 | 328,700 | 344,200 | - | 344,200 | 8.8% |
| Trans to Tax Collector | 109,190 | 120,900 | 112,200 | 124,800 | - | 124,800 | 3.2% |
| Trans to 001 General Fund | - | 220,200 | 220,200 | 196,300 | - | 196,300 | (10.9%) |
| Trans to 107 Impact Fee Admin | 218,500 | 218,500 | 218,500 | 218,500 | - | 218,500 | 0.0% |
| Trans to 301 Co Wide Cap Fd | 49,136 | - | - | - | - | - | na |
| Trans to 408 Water/Sewer Fd | 2,151,000 | 2,524,300 | 2,524,300 | 1,821,700 | - | 1,821,700 | (27.8%) |
| Trans to 409 W/S MP Fd | 1,795,200 | 2,707,300 | 2,887,300 | 811,500 | - | 811,500 | (70.0%) |
| Trans to 410 W/S Debt Serv Fd | 5,095,568 | 3,870,500 | 5,280,500 | 6,830,300 | - | 6,830,300 | 76.5% |
| Trans to 412 W User Fee Cap Fd | 16,988,600 | 17,194,400 | 17,436,200 | 20,343,500 | - | 20,343,500 | 18.3% |
| Trans to 414 S User Fee Cap Fd | 33,883,000 | 32,432,500 | 32,895,600 | 33,542,900 | - | 33,542,900 | 3.4% |
| Trans to 470 Solid Waste Fd | 448,800 | 315,300 | 315,300 | 145,200 | - | 145,200 | (53.9%) |
| Trans to 472 Sol Waste MP | 240,000 | 98,500 | 98,500 | 274,300 | - | 274,300 | 178.5% |
| Trans to 473 Mand Trash Coll | - | - | - | 510,600 | - | 510,600 | na |
| Trans to 474 Solid Waste Cap Fd | 1,956,000 | 4,116,400 | 4,116,400 | 9,544,100 | - | 9,544,100 | 131.9% |
| Trans to 505 IT Ops | - | - | - | 245,900 | - | 245,900 | na |
| Trans to 506 IT Capital | - | - | - | 302,500 | - | 302,500 | na |
| Reserves for Contingencies | - | 7,859,200 | - | 8,478,900 | - | 8,478,900 | 7.9% |
| Reserves for Capital | - | 4,440,800 | - | 911,600 | - | 911,600 | (79.5%) |
| Reserves for Cash Flow | - | 11,541,200 | - | 14,265,400 | - | 14,265,400 | 23.6% |
| Reserves for Attrition | - | (571,800) | - | (595,200) | - | (595,200) | 4.1% |
| Total Budget | 182,208,571 | 223,216,300 | 200,557,300 | 246,970,200 | 850,900 | 247,821,100 | 11.0% |

| Appropriations by Department | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| County Water-Sewer District | 67,503,307 | 81,028,200 | 80,513,600 | 86,331,200 | 473,200 | 86,804,400 | 7.1% |
| Solid & Hazardous Waste Management Division | 35,624,960 | 40,002,100 | 38,645,000 | 42,970,900 | 377,700 | 43,348,600 | 8.4% |
| Facilities Management Division | 15,203,649 | 14,151,300 | 14,335,000 | 15,126,100 | - | 15,126,100 | 6.9% |
| Total Net Budget | 118,331,916 | 135,181,600 | 133,493,600 | 144,428,200 | 850,900 | 145,279,100 | 7.5% |
| County Water-Sewer District | 58,167,422 | 66,714,400 | 59,077,900 | 77,101,700 | - | 77,101,700 | 15.6% |
| Solid & Hazardous Waste Management Division | 5,079,234 | 19,816,900 | 7,355,800 | 24,228,400 | - | 24,228,400 | 22.3% |
| Facilities Management Division | 630,000 | 1,503,400 | 630,000 | 1,211,900 | - | 1,211,900 | (19.4%) |
| Total Transfers and Reserves | 63,876,656 | 88,034,700 | 67,063,700 | 102,542,000 | - | 102,542,000 | 16.5% |
| Total Budget | 182,208,571 | 223,216,300 | 200,557,300 | 246,970,200 | 850,900 | 247,821,100 | 11.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Utilities Department

| Division Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Franchise Fees | 1,736,191 | 1,617,000 | 1,709,600 | 1,747,000 | - | 1,747,000 | 8.0% |
| Special Assessments | 1,886 | - | - | - | - | - | na |
| Intergovernmental Revenues | 112,552 | 100,000 | 100,000 | 100,000 | - | 100,000 | 0.0% |
| Charges For Services | 14,817,629 | 15,968,900 | 15,310,445 | 15,790,600 | - | 15,790,600 | (1.1%) |
| Water Revenue | 54,652,645 | 56,803,000 | 59,700,000 | 62,000,000 | - | 62,000,000 | 9.1% |
| Sewer Revenue | 62,944,341 | 66,046,000 | 68,160,000 | 71,700,000 | - | 71,700,000 | 8.6% |
| Effluent Revenue | 3,219,452 | 3,361,000 | 3,600,000 | 3,600,000 | - | 3,600,000 | 7.1% |
| Mandatory Collection Fees | 21,552,619 | 22,970,500 | 22,943,600 | 25,051,300 | - | 25,051,300 | 9.1% |
| Fines & Forfeitures | 38,506 | 10,000 | 16,800 | 15,000 | - | 15,000 | 50.0% |
| Miscellaneous Revenues | 857,213 | 468,900 | 643,355 | 597,600 | - | 597,600 | 27.4% |
| Interest/Misc | 481,768 | 258,600 | 373,200 | 410,700 | - | 410,700 | 58.8% |
| Advance/Repay fm 471 Solid Waste | - | - | - | 3,900,000 | - | 3,900,000 | na |
| Reimb From Other Depts | 7,223,218 | 8,108,100 | 7,795,500 | 8,542,100 | - | 8,542,100 | 5.4% |
| Trans frm Tax Collector | 42,499 | - | - | - | - | - | na |
| Net Cost General Fund | 13,456,503 | 13,985,700 | 13,907,000 | 14,386,400 | - | 14,386,400 | 2.9% |
| Net Cost Co Water/Sewer Op | (30,051,829) | - | (28,331,600) | - | - | - | na |
| Trans fm 109 Pel Bay MSTBU | 14,200 | 13,600 | 13,600 | 13,600 | - | 13,600 | 0.0% |
| Trans fm 113 Comm Dev Fd | - | 85,200 | 85,200 | 85,200 | - | 85,200 | 0.0% |
| Trans fm 390 Gen Gov Fac Cap Fd | 1,130,000 | 1,130,000 | 1,130,000 | 835,000 | - | 835,000 | (26.1%) |
| Trans fm 408 Water / Sewer Fd | 138,400 | 252,800 | 252,800 | 785,800 | - | 785,800 | 210.8% |
| Trans fm 409 W/S MP Fd | 4,800 | - | - | - | - | - | na |
| Trans fm 470 Solid Waste Fd | 527,500 | 534,400 | 534,400 | 572,200 | - | 572,200 | 7.1% |
| Trans fm 473 Mand Collct Fd | 1,933,900 | 2,165,600 | 2,165,600 | 1,249,500 | - | 1,249,500 | (42.3%) |
| Carry Forward | 44,861,500 | 38,096,600 | 47,996,800 | 45,029,700 | 850,900 | 45,880,600 | 20.4% |
| Less 5% Required By Law | - | (8,759,600) | - | (9,441,500) | - | (9,441,500) | 7.8% |
| Total Funding | 199,695,495 | 223,216,300 | 218,106,300 | 246,970,200 | 850,900 | 247,821,100 | 11.0% |

| Division Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| County Water-Sewer District | 382.00 | 407.00 | 416.00 | 407.00 | 7.00 | 414.00 | 1.7% |
| Solid & Hazardous Waste Management Divi | 31.00 | 34.00 | 34.00 | 43.00 | 3.00 | 46.00 | 35.3% |
| Facilities Management Division | 57.00 | 66.00 | 64.00 | 64.00 | - | 64.00 | (3.0%) |
| Total FTE | 470.00 | 507.00 | 514.00 | 514.00 | 10.00 | 524.00 | 3.4% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Utilities Department

County Water-Sewer District

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 28,439,401 | 32,513,800 | 31,394,600 | 33,883,700 | 389,900 | 34,273,600 | 5.4% |
| Operating Expense | 30,610,730 | 39,082,900 | 39,483,400 | 41,803,300 | 4,500 | 41,807,800 | 7.0% |
| Indirect Cost Reimburs | 2,278,000 | 2,678,300 | 2,678,300 | 2,898,600 | - | 2,898,600 | 8.2% |
| Payment In Lieu of Taxes | 5,351,100 | 6,093,700 | 6,093,700 | 6,482,800 | - | 6,482,800 | 6.4% |
| Capital Outlay | 824,077 | 659,500 | 863,600 | 1,262,800 | 78,800 | 1,341,600 | 103.4% |
| Net Operating Budget | 67,503,307 | 81,028,200 | 80,513,600 | 86,331,200 | 473,200 | 86,804,400 | 7.1% |
| Trans to 001 General Fund | - | 220,200 | 220,200 | 196,300 | - | 196,300 | (10.9%) |
| Trans to 107 Impact Fee Admin | 218,500 | 218,500 | 218,500 | 218,500 | - | 218,500 | 0.0% |
| Trans to 301 Co Wide Cap Fd | 48,153 | - | - | - | - | - | na |
| Trans to 409 W/S MP Fd | 1,795,200 | 2,707,300 | 2,887,300 | 811,500 | - | 811,500 | (70.0%) |
| Trans to 410 W/S Debt Serv Fd | 5,095,568 | 3,870,500 | 5,280,500 | 6,830,300 | - | 6,830,300 | 76.5% |
| Trans to 412 W User Fee Cap Fd | 16,988,600 | 17,194,400 | 17,436,200 | 20,343,500 | - | 20,343,500 | 18.3% |
| Trans to 414 S User Fee Cap Fd | 33,883,000 | 32,432,500 | 32,895,600 | 33,542,900 | - | 33,542,900 | 3.4% |
| Trans to 470 Solid Waste Fd | 138,400 | 139,600 | 139,600 | 145,200 | - | 145,200 | 4.0% |
| Trans to 473 Mand Trash Coll | - | - | - | 510,600 | - | 510,600 | na |
| Trans to 505 IT Ops | - | - | - | 245,900 | - | 245,900 | na |
| Trans to 506 IT Capital | - | - | - | 258,800 | - | 258,800 | na |
| Reserves for Contingencies | - | 4,158,600 | - | 4,340,200 | - | 4,340,200 | 4.4% |
| Reserves for Cash Flow | - | 6,300,000 | - | 10,202,300 | - | 10,202,300 | 61.9% |
| Reserves for Attrition | - | (527,200) | - | (544,300) | - | (544,300) | 3.2% |
| Total Budget | 125,670,729 | 147,742,600 | 139,591,500 | 163,432,900 | 473,200 | 163,906,100 | 10.9% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Public Utilities Administration (408) | 597,425 | 852,400 | 921,400 | 942,400 | - | 942,400 | 10.6% |
| Public Utilities Engineering & Project Management Division (408) | 2,643,212 | 3,249,800 | 3,207,000 | 3,478,800 | 4,000 | 3,482,800 | 7.2% |
| Public Utilities Operations Support Division (408) | 14,169,896 | 16,291,900 | 16,113,800 | 16,322,700 | 2,800 | 16,325,500 | 0.2% |
| Technical Support, Logistics and Operations (408) | 3,103,799 | 4,474,600 | 4,066,200 | 4,551,300 | 22,000 | 4,573,300 | 2.2% |
| Wastewater Division (408) | 23,076,663 | 27,570,800 | 28,464,900 | 30,744,200 | 188,400 | 30,932,600 | 12.2% |
| Water Division (408) | 23,912,313 | 28,588,700 | 27,740,300 | 30,291,800 | 256,000 | 30,547,800 | 6.9% |
| Total Net Budget | 67,503,307 | 81,028,200 | 80,513,600 | 86,331,200 | 473,200 | 86,804,400 | 7.1% |
| Total Transfers and Reserves | 58,167,422 | 66,714,400 | 59,077,900 | 77,101,700 | - | 77,101,700 | 15.6% |
| Total Budget | 125,670,729 | 147,742,600 | 139,591,500 | 163,432,900 | 473,200 | 163,906,100 | 10.9% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Utilities Department

County Water-Sewer District

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Special Assessments | (10) | - | - | - | - | - | na |
| Charges For Services | 2,770,656 | 2,504,400 | 2,336,245 | 2,287,500 | - | 2,287,500 | (8.7%) |
| Water Revenue | 54,652,645 | 56,803,000 | 59,700,000 | 62,000,000 | - | 62,000,000 | 9.1% |
| Sewer Revenue | 62,944,341 | 66,046,000 | 68,160,000 | 71,700,000 | - | 71,700,000 | 8.6% |
| Effluent Revenue | 3,219,452 | 3,361,000 | 3,600,000 | 3,600,000 | - | 3,600,000 | 7.1% |
| Fines & Forfeitures | 38,506 | 10,000 | 16,800 | - | - | - | (100.0%) |
| Miscellaneous Revenues | 556,330 | 327,400 | 416,255 | 367,300 | - | 367,300 | 12.2% |
| Interest/Misc | 261,936 | 155,100 | 218,000 | 283,000 | - | 283,000 | 82.5% |
| Net Cost Co Water/Sewer Op | (30,051,829) | - | (28,331,600) | - | - | - | na |
| Trans fm 109 Pel Bay MSTBU | 14,200 | 13,600 | 13,600 | 13,600 | - | 13,600 | 0.0% |
| Trans fm 390 Gen Gov Fac Cap Fd | 500,000 | 500,000 | 500,000 | 510,000 | - | 510,000 | 2.0% |
| Trans fm 409 W/S MP Fd | 4,800 | - | - | - | - | - | na |
| Trans fm 470 Solid Waste Fd | 527,500 | 534,400 | 534,400 | 572,200 | - | 572,200 | 7.1% |
| Trans fm 473 Mand Collct Fd | 1,623,500 | 1,989,900 | 1,989,900 | 1,249,500 | - | 1,249,500 | (37.2%) |
| Carry Forward | 28,608,700 | 21,958,100 | 30,437,900 | 27,858,400 | 473,200 | 28,331,600 | 29.0% |
| Less 5% Required By Law | - | (6,460,300) | - | (7,008,600) | - | (7,008,600) | 8.5% |
| Total Funding | 125,670,729 | 147,742,600 | 139,591,500 | 163,432,900 | 473,200 | 163,906,100 | 10.9% |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Public Utilities Administration (408) | 4.00 | 4.00 | 4.00 | 5.00 | - | 5.00 | 25.0% |
| Public Utilities Operations Support Division (408) | 62.00 | 68.00 | 67.00 | 58.00 | - | 58.00 | (14.7%) |
| Public Utilities Engineering & Project Management Division (408) | 24.00 | 27.00 | 27.00 | 27.00 | - | 27.00 | 0.0% |
| Technical Support, Logistics and Operations (408) | 27.00 | 32.00 | 32.00 | 32.00 | - | 32.00 | 0.0% |
| Water Division (408) | 128.00 | 134.00 | 139.00 | 138.00 | 4.00 | 142.00 | 6.0% |
| Wastewater Division (408) | 137.00 | 142.00 | 147.00 | 147.00 | 3.00 | 150.00 | 5.6% |
| Total FTE | 382.00 | 407.00 | 416.00 | 407.00 | 7.00 | 414.00 | 1.7% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Public Utilities Administration (408)**

Mission Statement

The mission of the Public Utilities Department (Department) is to deliver best value, high quality, and sustainable services that meet customers' expectations in an operationally excellent environment. Public Utilities Administration provides policy oversight and operational support to the operations and capital improvement programs of the Department, including Utilities Engineering & Project Management; Wastewater Division; Water Division; Solid and Hazardous Waste Management Division; Facilities Management Division; and Financial and Operations Support, including Utility Billing and Customer Service. Public Utilities Administration facilitates efforts to operate in regulatory compliance, efficiently meet demand levels, build and empower the workforce, and provide services that meet customers' expectations.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Divisional Administration | 5.00 | 942,400 | - | 942,400 |
| Provides executive level management, administrative and policy oversight, and process improvement to the divisions and employees within the Public Utilities Department, including division reception and customer support. Also responsible for the expansion and continued maintenance of all strategic/business planning for the Public Utilities Department, inter-local and developer agreements, and Growth Management Plan compliance. | | | | |
| Current Level of Service Budget | 5.00 | 942,400 | - | 942,400 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 473,157 | 528,500 | 568,500 | 637,500 | - | 637,500 | 20.6% |
| Operating Expense | 122,632 | 318,800 | 345,500 | 297,300 | - | 297,300 | (6.7%) |
| Capital Outlay | 1,636 | 5,100 | 7,400 | 7,600 | - | 7,600 | 49.0% |
| Net Operating Budget | 597,425 | 852,400 | 921,400 | 942,400 | - | 942,400 | 10.6% |
| Total Budget | 597,425 | 852,400 | 921,400 | 942,400 | - | 942,400 | 10.6% |
| Total FTE | 4.00 | 4.00 | 4.00 | 5.00 | - | 5.00 | 25.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Special Assessments | (10) | - | - | - | - | - | na |
| Miscellaneous Revenues | 22,309 | - | - | - | - | - | na |
| Net Cost Co Water/Sewer Op | 575,125 | 852,400 | 921,400 | 942,400 | - | 942,400 | 10.6% |
| Total Funding | 597,425 | 852,400 | 921,400 | 942,400 | - | 942,400 | 10.6% |

Forecast FY 2017:

Increases from the FY 17 budget are anticipated in Personal Services for the mid-year addition of a Security Professional and in Operating for utility legal support somewhat offset by a decrease in Organizational Development.

Current FY 2018:

The increase in Personal Services is due to the the addition of a Security Professional position to the Public Utilities Admin budget. Position 50027581 was transferred in with the offsetting position reduction reflected in the Water Division budget. Decreased operating costs are anticipated for utility legal support.

Capital Outlay

\$4,200 - 3 Laptop Replacements

\$2,400 - 1 Portable Radio Replacement

\$1,000 - 1 iPad Replacement

\$7,600 - Total Capital Outlay

Public Utilities Department

County Water-Sewer District

Public Utilities Operations Support Division (408)

Mission Statement

The Financial and Operations Support Division provides sound financial analysis, assessment and management to the operations and capital expenditure programs of the two enterprise entities in the Public Utilities Department (PUD), the Collier County Water-Sewer District (CCWSD), and Solid and Hazardous Waste Management, and to Facilities Management. This Division must ensure optimal internal and external financing is available to support department wide funding needs, while supporting the county's strategic goal of improving financial planning, management, reporting, and internal controls processes.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| PUD Financial Planning and Oversight | 9.00 | 1,214,282 | - | 1,214,282 |
| <p>This program provides financial planning, management, and oversight of the Public Utilities Department (PUD) financial operations. Responsibilities include policy and management oversight for utility billing and accounts receivable, solid and hazardous waste disposal and mandatory collections revenues, the county's estoppel program, fiscal payables, capital and debt expenditures, water-sewer user and impact fee rate setting, centralized department materials procurement and inventory management, and internal controls. Additional responsibilities include cash planning and management, identifying and securing optimal funding sources, administration of external financing for the PUD including compliance with bond covenants and Florida Department of Environmental Protection agreements, and development of the financial feasibility portion of the Annual Update and Inventory Report. Other program functions include development of inter-agency agreements, ordinance development, contract administration (including the solid waste franchise hauler contract), financial and management reporting, department budgeting and forecasting, and fiscal and technical oversight for five full scale implementation projects under the PUD's Enterprise Asset management program.</p> | | | | |
| Public Utilities Department Fiscal Support | 5.00 | 381,287 | - | 381,287 |
| <p>This program provides fiscal guidance, analysis, and payables functions for the Public Utilities Department (PUD) enterprise operations. Functions include materials and services requisition review, purchase order tracking, invoice audit, payment approval, purchase card transactions, travel request packages, as well as coordination between divisions, the Procurement Services Division, Clerk's Finance, and vendors for resolution of payment issues. Reporting functions ensure payables are processed accurately, efficiently, and timely in compliance with the Prompt Payment Act, and enforce consistency of practice and process controls across the PUD.</p> | | | | |
| Collier County Water - Sewer District Inventory Management | 10.00 | 856,542 | - | 856,542 |
| <p>This program provides management and control of centralized parts inventory for the Collier County Water-Sewer District (CCWSD). Responsibilities include utility parts contract administration, materials procurement and management, parts receiving/stocking/picking in multiple warehouse facilities, mobile truck inventories, and quarterly physical inventory counts. This program is responsible for the implementation of the City Works Store Rooms software application as an integrated element of the Public Utilities Division's Enterprise Asset Management program.</p> | | | | |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Utilities Department

County Water-Sewer District

Public Utilities Operations Support Division (408)

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Collier County Water - Sewer District Billing | 8.00 | 1,383,062 | 389,700 | 993,362 |
| <p>This program provides billing of all water, sewer, and irrigation quality water services as well as cross connection control device installation charges and fats/oils/grease program charges for the Collier County Water-Sewer District (CCWSD). Core functions include establishing new service accounts, monthly service invoicing including deferred pay plan management, impact fee financing, special assessment financing, customer account maintenance, application of late payment penalties and debit or credit adjustments, and production of final bills that result from property sales or transfers of ownership. This program also provides the lock list for delinquent accounts and miscellaneous billing for CCWSD-owned property damaged by private contractors and individuals.</p> | | | | |
| Public Utilities Department Financial Functions | 12.00 | 1,952,550 | 23,000 | 1,929,550 |
| <p>This program provides receipting, recording, and safeguarding of all customer cash, check and credit card payments for all Public Utilities Department (PUD) enterprise services. Core functions include daily administration of the county's estoppel program, service roll administration for the Municipal Service Benefit Unit special annual assessments for the mandatory solid waste residential curbside collection program, cashiering and daily balancing, processing lock box and online credit card payments, bank draft processing, bank deposits, and accounts receivable management for water-sewer utility customer accounts and landfill scale house and recycling center facilities. This program also reviews and audits customer billing adjustment requests, provides payroll review and data entry, and monthly invoice processing for the county's two solid waste franchise haulers.</p> | | | | |
| Public Utilities Department Customer Service | 14.00 | 1,153,577 | - | 1,153,577 |
| <p>This program provides customer service to all Public Utilities Department (PUD) enterprise customers. The customer base served includes residential curbside trash collection and water/sewer/irrigation quality water customers. Core functions include research and response to customer inquiries, initiation of new service requests, and initiation of final meter reads on pending property sales or transfers. Call center technology provides efficient and prompt responses to customer requests.</p> | | | | |
| Collier County Water - Sewer District Indirect Cost Reimbursenmen | - | 2,898,600 | - | 2,898,600 |
| Collier County Water - Sewer District Payment in Lieu of Taxes | - | 6,482,800 | - | 6,482,800 |
| Current Level of Service Budget | 58.00 | 16,322,700 | 412,700 | 15,910,000 |
| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
| Two Additional Computers/Laptops | - | 2,800 | - | 2,800 |
| <p>The 2 in 1 laptop tablets will enable Inventory Control staff to utilize CityWorks Asset Management software to simultaneously pick materials and complete corresponding transactions and material counts.</p> | | | | |
| Expanded Services Budget | - | 2,800 | - | 2,800 |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Utilities Department

County Water-Sewer District

Public Utilities Operations Support Division (408)

Total Adopted Budget 58.00 16,325,500 412,700 15,912,800

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|---|-----------------------|-----------------------|-------------------------|-----------------------|
| # Curbside Accounts per FTE | 17,116 | 17,450 | 17,388 | 17,829 |
| # Water/Sewer Accounts per FTE | 10,305 | 10,558 | 10,996 | 11,262 |
| % of Bills Mailed Within 5 Business Days of Meter Reads | 99.50 | 99.50 | 99.80 | 99.80 |
| Accounts Payable # of Invoices / Pay Apps Processed | 20,100 | 19,600 | 20,700 | 21,000 |
| Customer Service Annual Calls per FTE | 16,009 | 19,600 | 14,592 | 14,052 |
| Customer Service Average Abandon Call Rate (%) | 1 | 1 | 1 | 1 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Personal Services | 4,388,411 | 4,967,000 | 4,863,600 | 4,479,400 | - | 4,479,400 | (9.8%) |
| Operating Expense | 2,128,675 | 2,510,100 | 2,428,800 | 2,431,300 | - | 2,431,300 | (3.1%) |
| Indirect Cost Reimburs | 2,278,000 | 2,678,300 | 2,678,300 | 2,898,600 | - | 2,898,600 | 8.2% |
| Payment In Lieu of Taxes | 5,351,100 | 6,093,700 | 6,093,700 | 6,482,800 | - | 6,482,800 | 6.4% |
| Capital Outlay | 23,711 | 42,800 | 49,400 | 30,600 | 2,800 | 33,400 | (22.0%) |
| Net Operating Budget | 14,169,896 | 16,291,900 | 16,113,800 | 16,322,700 | 2,800 | 16,325,500 | 0.2% |
| Total Budget | 14,169,896 | 16,291,900 | 16,113,800 | 16,322,700 | 2,800 | 16,325,500 | 0.2% |
| Total FTE | 62.00 | 68.00 | 67.00 | 58.00 | - | 58.00 | (14.7%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Charges For Services | 237,907 | 200,200 | 200,800 | 183,000 | - | 183,000 | (8.6%) |
| Fines & Forfeitures | 38,506 | 10,000 | 16,800 | - | - | - | (100.0%) |
| Miscellaneous Revenues | 230,265 | 228,100 | 225,500 | 229,700 | - | 229,700 | 0.7% |
| Net Cost Co Water/Sewer Op | 13,663,218 | 15,853,600 | 15,670,700 | 15,910,000 | 2,800 | 15,912,800 | 0.4% |
| Total Funding | 14,169,896 | 16,291,900 | 16,113,800 | 16,322,700 | 2,800 | 16,325,500 | 0.2% |

Forecast FY 2017:

Personal services are forecast below the adopted budget due to savings in job bank labor to supplement FTEs in PUD Accounting, Customer Service, and Utility Ordinance Education and Compliance. Operating expenses are forecast above the adopted budget due to increased Bank Fees.

The forecast position count reflects the transfer out of three position to Internal Controls in Fund (001) and the mid-year addition of two Northeast Service Area (Orange Tree) positions.

Current FY 2018:

Personal Services will decrease as Utility Ordinance Education and Compliance (UOEC) moves to fund 473.

Operating expenses are budgeted higher due to PILT, Indirect Cost Allocation, and Bank Fees, offset partially by the UOEC move.

The FY 18 budgeted position count reflects the transfer out of three position to Internal Controls in Fund (001), the mid FY 17 addition of two Northeast Service Area (Orange Tree) positions and the transfer out of nine Ordinance Education & Enforcement positions to Solid Waste Mandatory Collection Fund (473).

Current Level of Service Capital Outlay items:

- \$21,000 - 15 Replacement Laptops
- \$ 9,600 - 4 Replacement Radios
- \$30,600 - Total Current Level of Service (Replacement) Capital Outlay

Public Utilities Department

County Water-Sewer District

Public Utilities Operations Support Division (408)

Expanded Level of Service Capital Outlay items:

\$ 2,800 - 2 Laptops for Warehouse Inventory

\$ 2,800 - Total Expanded Level of Service (New) Capital Outlay

\$33,400 – Division Capital Outlay this budget page

The purchase of new and replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Utilities Department

County Water-Sewer District

Public Utilities Engineering & Project Management Division (408)

Mission Statement

To deliver projects that meet requirements on-time, on-budget, at best-value to the satisfaction of our Water and Wastewater clients. Our focus is to sustain regulatory compliance and mechanical/structural integrity throughout the installed base of approximately \$1.3 billion of assets.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| CCWSD Management, Planning, & Quality Assurance | 8.00 | 1,205,266 | - | 1,205,266 |
| <p>This program is responsible for the management, control, and oversight of planning and project management functions for the Water and Wastewater Divisions of the Collier County Water-Sewer District (CCWSD). Responsibilities include updates to the Master Plan, the Annual Update and Inventory Report, and other long-term planning initiatives as well as tracking capacity, analyzing trends, and reviewing new development plans to ensure concurrency and master plan compliance. Core functions are defined by the Project Management Institute and implemented through Project Management Professional training and internal standard operating procedures. Quality assurance / quality control services are provided for projects within all operating divisions.</p> | | | | |
| Collier County Water - Sewer District Project Management | 15.00 | 1,813,821 | - | 1,813,821 |
| <p>This program provides project and program management services for planning, designing, and implementing projects that meet the demand of the all-encompassing utility capital improvements as related to the Water and Wastewater Divisions of the Collier County Water-Sewer District (CCWSD). This includes wellfields, regional water plants, the potable water distribution system, collections system, regional wastewater plants, and the irrigation quality reuse water distribution system.</p> | | | | |
| Collier County Water - Sewer District Automation Systems Project | 4.00 | 459,713 | - | 459,713 |
| <p>This program develops systems that ensure sustainable business processes, provides project and program management for supervisory control and data acquisition (SCADA) projects, and is responsible for implementing the Enterprise Asset Management program for the Collier County Water-Sewer District (CCWSD) that will result in more efficient and effective use of funds. The goal of this program is to achieve optimal balance of operational and capital costs relative to defined levels of service, operating risks, and compliance requirements.</p> | | | | |
| Current Level of Service Budget | 27.00 | 3,478,800 | - | 3,478,800 |
| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
| Additional Radio and Laptop for Job Bank PM | - | 4,000 | - | 4,000 |
| <p>These items will equip a Senior Project Manager Job Bank position focused on the execution of the Wastewater Capital Improvement Program (CIP) including maintenance of CCWSD assets at a manageable and sustainable risk level. The CIP supports uninterrupted operation of critical services and compliance with all applicable codes, laws, rules, regulations, standards, policies, and procedures.</p> | | | | |
| Expanded Services Budget | - | 4,000 | - | 4,000 |
| Total Adopted Budget | 27.00 | 3,482,800 | - | 3,482,800 |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Utilities Department

County Water-Sewer District

Public Utilities Engineering & Project Management Division (408)

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|-------------------------------------|---------------------------|---------------------------|-----------------------------|---------------------------|
| CIP Commitments, (\$M) | 68 | 70 | 75 | 85 |
| Contract Compliance, (%) | 100 | 100 | 100 | 100 |
| Purchase Order Volume, (#) | 989 | 700 | 1,000 | 1,100 |
| Work Order Compliance, (%) | 100 | 100 | 100 | 100 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 2,342,981 | 2,863,000 | 2,833,700 | 3,075,700 | - | 3,075,700 | 7.4% |
| Operating Expense | 257,655 | 364,100 | 350,600 | 383,700 | - | 383,700 | 5.4% |
| Capital Outlay | 42,575 | 22,700 | 22,700 | 19,400 | 4,000 | 23,400 | 3.1% |
| Net Operating Budget | 2,643,212 | 3,249,800 | 3,207,000 | 3,478,800 | 4,000 | 3,482,800 | 7.2% |
| Total Budget | 2,643,212 | 3,249,800 | 3,207,000 | 3,478,800 | 4,000 | 3,482,800 | 7.2% |
| Total FTE | 24.00 | 27.00 | 27.00 | 27.00 | - | 27.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues | 32,895 | - | - | - | - | - | na |
| Net Cost Co Water/Sewer Op | 2,610,316 | 3,249,800 | 3,207,000 | 3,478,800 | 4,000 | 3,482,800 | 7.2% |
| Total Funding | 2,643,212 | 3,249,800 | 3,207,000 | 3,478,800 | 4,000 | 3,482,800 | 7.2% |

Forecast FY 2017:

Personal Services are forecast modestly lower as a result of temporary vacancies.

Current FY 2018:

Personal Services increase due to the shift of an Inspector position into the division and addition of a Job Bank Senior Project Manager.

Operating expenses will increase marginally.

Current Level of Service Capital Outlay items:

- \$14,400 - 9 Replacement Laptops
- \$ 5,000 - 1 Replacement High Speed Scanner
- \$19,400 - Total Current Level of Service (Replacement) Capital Outlay

Expanded Level of Service Capital Outlay items:

- \$ 2,400 - 1 Portable Radio for Job Bank Senior Project Manager
- \$ 1,600 - 1 Laptop for Job Bank Senior Project Manager
- \$ 4,000 - Total Expanded Level of Service (New) Capital Outlay

\$23,400 - Division Capital Outlay this budget page

The purchase of new and replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

Public Utilities Department

County Water-Sewer District

Technical Support, Logistics and Operations (408)

Mission Statement

Provide management oversight and technical and operational services that support sustainability and compliance of the water-sewer district operations. These services include underground utility locate services and damage prevention education, dedicated support of the PUD's Geographic Information System (GIS)-centric asset management program and the GIS data repository of assets, dedicated technical services for PUD-specific applications and databases, planning services, and infrastructure rehabilitation and enhancement projects for the Public Utilities Department's (PUD) manned and unmanned structures.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Logistics & Operations | 6.00 | 1,384,534 | - | 1,384,534 |
| Provides infrastructure-related services for manned and unmanned structures operated 24/7/365 including office space for employees that directly support the water-sewer district operations responsible for potable water production and distribution, compliant sanitary sewer collection and treatment, and reuse water distribution. This program ensures that the core facilities that support these public facing products are secure and well maintained structures. The program provides infrastructure short- and long-range planning, physical site assessments, planned and emergency maintenance and rehabilitation of structures, inspections, and project management. | | | | |
| Technical Support - Utility Locates | 14.00 | 1,398,444 | - | 1,398,444 |
| Provides responsive and accurate location services for the water-sewer district in compliance with the two-day response time mandated by Florida State Statute 556, the Underground Damage Prevention and Safety Act. This service is critical to protect utility infrastructure in the ground and protect the well being of excavation crews working near buried utilities. Locate Services provides education and damage prevention coordination in alignment with Sunshine 811 and actively promotes the call-before-you-dig campaign throughout the district. This program has expanded its scope to include project data management with a focus on centralized repository of critical project documentation and an electronic utility print room available in the field or office as a reference for operations and engineering staff. | | | | |
| Technical Support - Dedicated Applications & Geographic Informat | 5.00 | 1,071,207 | - | 1,071,207 |
| Provides dedicated application support for utility-specific applications and databases; technical analysis services that add value to the operations through compliance reporting, centralized documentation, real time monitoring, and automation for accuracy and time savings; and dedicated utility Geographic Information System (GIS) support for reuse assets, water assets, wastewater assets, and wellfield assets. | | | | |
| Technical Support - Asset Management | 7.00 | 697,115 | - | 697,115 |
| This program is in alignment with utility best practices of implementing a life cycle asset management program for all linear and vertical assets. This section provides direction and application support for the utility Geographic Information System (GIS)-centric asset management system designed to manage assets from cradle to grave. This includes technical expertise to provide complex programming for GIS and the suite of asset management applications that support this program, and oversight of the integrations between systems to streamline the application to support office and field operation end-users, while maintaining the asset information from multiple repositories. | | | | |
| Current Level of Service Budget | 32.00 | 4,551,300 | - | 4,551,300 |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Technical Support, Logistics and Operations (408)**

| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Drone & 2 Additional Laptops | - | 22,000 | - | 22,000 |
| <p>A fixed wing UAS drone will enable the section to remotely sense data regarding large project sites, such as the proposed resource recovery park, SHWMD preserves, large acquisitions such as the Orange Tree Utility, and the County landfill, in a more cost effective manner than a vertical takeoff and landing (VTOL) system. The fixed wing system will be able to collect data on these large sites in a single flight, which will allow for more time for QA/QC of data and post processing of deliverables. Without the drone, large project sites will need to be outsourced at significantly higher cost. The laptops will be utilized for development testing for GIS / Enterprise Asset Management / Workforce / CityWorks.</p> | | | | |
| Expanded Services Budget | - | 22,000 | - | 22,000 |
| Total Adopted Budget | 32.00 | 4,573,300 | - | 4,573,300 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|--|---------------------------|---------------------------|-----------------------------|---------------------------|
| # Locates Performed | 39,196 | 42,000 | 41,000 | 43,000 |
| # Locates Performed per FTE | 5,599 | 4,200 | 4,100 | 4,300 |
| # Supported PUD Applications | 74 | 80 | 80 | 80 |
| Asset Mgmt/GIS Create/Maintain Linear Assets | 119,108 | 114,413 | 122,655 | 126,290 |
| Asset Mgmt/GIS Create/Maintain Vertical Assets | 10,259 | 40,000 | 16,000 | 18,000 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 1,819,847 | 2,598,700 | 2,267,900 | 2,552,000 | - | 2,552,000 | (1.8%) |
| Operating Expense | 1,175,942 | 1,797,100 | 1,719,500 | 1,934,300 | - | 1,934,300 | 7.6% |
| Capital Outlay | 108,009 | 78,800 | 78,800 | 65,000 | 22,000 | 87,000 | 10.4% |
| Net Operating Budget | 3,103,799 | 4,474,600 | 4,066,200 | 4,551,300 | 22,000 | 4,573,300 | 2.2% |
| Total Budget | 3,103,799 | 4,474,600 | 4,066,200 | 4,551,300 | 22,000 | 4,573,300 | 2.2% |
| Total FTE | 27.00 | 32.00 | 32.00 | 32.00 | - | 32.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost Co Water/Sewer Op | 3,103,799 | 4,474,600 | 4,066,200 | 4,551,300 | 22,000 | 4,573,300 | 2.2% |
| Total Funding | 3,103,799 | 4,474,600 | 4,066,200 | 4,551,300 | 22,000 | 4,573,300 | 2.2% |

Forecast FY 2017:

Personal services are forecast below the adopted budget due to temporary vacancies and lower than anticipated special pay adjustments for certifications.

Current FY 2018:

Personal Services will decrease due to realignment of special pay adjustments for certifications.

Operating costs are proposed to increase for PUD asset security and computer software for Enterprise Asset Management.

Current Level of Service Capital Outlay items:

\$31,000 - 2 Replacement Ground Penetrating Radar

Public Utilities Department

County Water-Sewer District

Technical Support, Logistics and Operations (408)

\$14,000 - 2 Replacement Radio Detection Devices

\$12,800 - 8 Replacement Laptops

\$ 7,200 - 3 Replacement Portable Radios

\$65,000 - Total Current Level of Service (Replacement) Capital Outlay

Expanded Level of Service Capital Outlay items:

\$18,000 - 1 Fixed Wing UAS Drone

\$ 4,000 - 2 Surface Pro Tablets

\$22,000 - Total Expanded Level of Service (New) Capital Outlay

\$87,000 - Division Capital Outlay this budget page

The purchase of new and replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Water Division (408)**

Mission Statement

To deliver best value, high quality, and sustainable water services that meet customers' expectations in an operationally excellent environment.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Water Management & Oversight | 4.00 | 1,720,798 | 62,000,000 | -60,279,202 |
| Provides overall management and direction for the Water Division. Provides support for all facilities and day-to-day operations, safety trainings and inspections, budget development and guidance, and special projects. | | | | |
| Wellfield - General and Remote Station Maintenance | 12.00 | 4,384,556 | 5,000 | 4,379,556 |
| Performs required inspections per FDEP and South Florida Water Management District permits. Performs preventative maintenance and repairs to maintain operability of wells, remote repump stations, and the aquifer storage and recovery system. | | | | |
| North County Regional Water Treatment Plant | 16.00 | 4,633,234 | 500 | 4,632,734 |
| Provides on-site supervision and production management for the treatment of potable water utilizing the membrane treatment process and the reverse osmosis treatment process. | | | | |
| Northeast County Regional Water Treatment Plant | 4.00 | 745,514 | - | 745,514 |
| Provides on-site supervision and production management for the treatment of potable water utilizing the reverse osmosis treatment process. | | | | |
| South County Regional Water Treatment Plant | 22.00 | 6,062,883 | 1,000 | 6,061,883 |
| Provides on-site supervision and production management for the treatment of potable water utilizing the lime softening process and the reverse osmosis treatment process. | | | | |
| Water Distribution | 39.00 | 6,561,690 | 165,000 | 6,396,690 |
| Performs system-wide maintenance on the transmission and distribution systems. Provides for the maintenance and mapping of system assets to ensure reliability. Provides for the maintenance of all distribution system appurtenances including fire hydrants, sample stations, and air release valves. Provides for installation, inspection, and repair of cross connection control assemblies maintained by the Water District. Provides for inspection services for new construction of watermains and services by outside contractors. Provides for response to service requests from customers. | | | | |
| Meter Operations | 26.00 | 3,819,509 | 1,372,500 | 2,447,009 |
| Provides data collection for usage from potable, irrigation quality, and fire meters. Responsible for the repair and maintenance of all system components of the meter reading system. Provides for the calibration and repair of large meters and the backflow assemblies associated with the large meters to ensure accuracy and compliance. Performs annual audit program of meters designed to improve asset visibility and internal controls. Provides for installation of new water meters and completes State mandated testing of all cross-connection control devices maintained by the County (3/4" to 2"). | | | | |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Water Division (408)**

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Water Power Systems & Instrumentation | 8.00 | 1,248,281 | - | 1,248,281 |
| <p>Provides day-to-day management of the water power systems including electrical and instrumentation operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers to ensure successful completion of ongoing Capital Improvement Projects (CIPs). Provides input to water CIPs, Master Planning, and Rate Studies. Performs preventive maintenance and operates water power systems including the electrical, instrumentation, telemetry, and Supervisory Control and Data Acquisition (SCADA) for the wellfields and plants to ensure sustained compliance and preserve power system assets.</p> | | | | |
| Water Laboratory | 7.00 | 1,115,335 | - | 1,115,335 |
| <p>Provides State drinking water certification and on-site supervision and quality control for the division's laboratory services, protects the public from disease causing micro-organisms by monitoring source and finished water, and protects the public from chemical contaminants.</p> | | | | |
| Current Level of Service Budget | 138.00 | 30,291,800 | 63,544,000 | -33,252,200 |
| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
| Instrumentation & Electrical Technician | 1.00 | 63,600 | - | 63,600 |
| <p>One Instrumentation/Electrical Technician is requested for the maintenance, calibration, and repair of all water production facilities, booster stations and wellfield systems to ensure compliance with SFWMD standards and perform preventative maintenance, work orders, and repairs to maintain operational reliability and compliance with South Florida Water Management District standards. The requested position will help ensure uninterrupted operation of critical services and compliance with all applicable codes, laws, rules, regulations, standards, policies and procedures.</p> | | | | |
| Maintenance Specialist (2) | 2.00 | 108,800 | - | 108,800 |
| <p>Two Maintenance Specialists requested to maintain equipment, piping, pumps and process streams at the North County Regional Water Treatment Plant and South County Regional Water Treatment Plant. The duties of these positions include but are not limited to asset management, preventative maintenance and repairs, building and site regulations, policies, and procedures.</p> | | | | |
| Crew Leader | 1.00 | 56,800 | - | 56,800 |
| <p>One Crew Leader to supervise team members assigned to the maintenance section of Distribution. The Crew Leader ensures all assets are maintained in compliance with local, state, and federal rules and regulations. As a result of an increasing number of conveyed assets in the potable water distribution network, including but not limited to valves, air release valves, services, flushing stations, blow offs, miles of pipeline and sample stations, additional state licensed staff are required to maintain compliance per Florida Administrative Code 62-555.</p> | | | | |
| Additional Radio - Water Administration | - | 2,400 | - | 2,400 |
| <p>The radio is needed for the Director's vehicle to facilitate regular and emergency communication in the field.</p> | | | | |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Water Division (408)**

| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Additional Power Washer | - | 4,000 | - | 4,000 |
| The power washer is needed to clean pipes, structures, and buildings in preparation for protective coating application. | | | | |
| Data Logging Equipment - Water Usage Analysis | - | 4,400 | - | 4,400 |
| A Hersey Street Machine will provide a meter reading vehicle with the capability to extract hourly and daily meter reads for improved response to customer requests. | | | | |
| Fluke Hart Calibration and Diagnostic Equipment | - | 16,000 | - | 16,000 |
| This equipment tests the availability of power supply and ensures motor efficiencies to operate various electrical equipment including pumps and blowers. It is needed for plant, booster station, and field testing and calibration of equipment. | | | | |
| Expanded Services Budget | 4.00 | 256,000 | - | 256,000 |
| Total Adopted Budget | 142.00 | 30,547,800 | 63,544,000 | -32,996,200 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|--|---------------------------|---------------------------|-----------------------------|---------------------------|
| Compliance - Analyses Conducted | 58,000 | 62,000 | 63,000 | 65,000 |
| Customer - Connection Points | 63,700 | 65,800 | 65,976 | 67,751 |
| Production - Cost per 1,000 Gallons | 2.98 | 3.18 | 3.14 | 3.33 |
| Production - Total Water (billions of gallons) | 8.90 | 9.10 | 9.05 | 9.10 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 9,486,533 | 10,528,300 | 10,115,300 | 11,269,600 | 221,900 | 11,491,500 | 9.1% |
| Operating Expense | 13,999,789 | 17,860,900 | 17,382,800 | 18,705,300 | 4,500 | 18,709,800 | 4.8% |
| Capital Outlay | 425,990 | 199,500 | 242,200 | 316,900 | 29,600 | 346,500 | 73.7% |
| Net Operating Budget | 23,912,313 | 28,588,700 | 27,740,300 | 30,291,800 | 256,000 | 30,547,800 | 6.9% |
| Total Budget | 23,912,313 | 28,588,700 | 27,740,300 | 30,291,800 | 256,000 | 30,547,800 | 6.9% |
| Total FTE | 128.00 | 134.00 | 139.00 | 138.00 | 4.00 | 142.00 | 6.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services | 1,792,324 | 1,641,000 | 1,401,745 | 1,440,800 | - | 1,440,800 | (12.2%) |
| Water Revenue | 54,652,645 | 56,803,000 | 59,700,000 | 62,000,000 | - | 62,000,000 | 9.1% |
| Miscellaneous Revenues | 224,532 | 70,100 | 103,555 | 103,200 | - | 103,200 | 47.2% |
| Net Cost Co Water/Sewer Op | (32,757,188) | (29,925,400) | (33,465,000) | (33,252,200) | 256,000 | (32,996,200) | 10.3% |
| Total Funding | 23,912,313 | 28,588,700 | 27,740,300 | 30,291,800 | 256,000 | 30,547,800 | 6.9% |

Forecast FY 2017:

Personal services are forecast modestly below the adopted budget reflecting attrition savings. Operating costs are projected somewhat above budget primarily due to the mid-year addition of the Northeast Service Area (Orange Tree) and Other Contractual costs that rolled over from FY 16.

The forecast position count reflects the mid-year addition of five Northeast Service Area (Orange Tree) related positions.

Public Utilities Department

**County Water-Sewer District
Water Division (408)**

Revenue: Forecast FY 17 water revenue is 5% higher than budgeted and includes the mid-year addition of the Northeast Service Area.

Current FY 2018:

Personal Services and Operating expenses increase due to the first full year of the Northeast Service Area. Operating Expenses also increase due to Utility Parts, Contractual Services, and Rental Equipment, somewhat offset by decreases in Chemicals and Electricity made possible by Capital Improvement Projects.

The FY 18 budgeted position count reflects the transfer out of one position related to the Security Professional position added to Public Utilities Admin and addition of five Northeast Service Area (Orange Tree) related positions.

Current Level of Service Capital Outlay items:

\$124,800 - 52 Replacement Portable Radios
\$ 60,000 - 1 Replacement Skid Steer
\$ 38,000 - 1 Replacement Warehouse Fork Lift
\$ 25,000 - Replacement Machinery for the Northeast Service Area (Orange Tree)
\$ 15,000 - 1 Replacement Solar-Power Arrow Board
\$ 12,000 - 3 Replacement Mud Hog Pumps
\$ 11,200 - 8 Replacement Laptops
\$ 8,000 - 2 Replacement Turbidimeters
\$ 5,500 - 1 Replacement Base Radio
\$ 4,000 - 1 Replacement Trash Pump
\$ 3,400 - 1 Replacement Mobile Radio
\$ 3,000 - 1 Replacement Target Saw
\$ 3,000 - 1 Replacement Ammonia Meter
\$ 2,500 - 1 Replacement Fluke Wireless Meter
\$ 1,500 - 1 Replacement Ion Chromatography Column
\$316,900 - Total Current Level of Service (Replacement) Capital Outlay

Expanded Level of Service Capital Outlay items:

\$ 16,000 - 1 Hart / Fluke Calibration Test Equipment
\$ 4,400 - 1 Data Logger
\$ 4,000 - 1 High Pressure Washer
\$ 2,800 - 2 Laptops – 1 for Crew Leader, 1 for I/E Tech
\$ 2,400 - 1 Portable Radio
\$ 29,600 - Total Expanded Level of Service (New) Capital Outlay

\$346,500 - Division Capital Outlay this budget page

The purchase of new and replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

Revenues:

Budgeted FY 2018 water revenue is 9.1% higher than the FY 2017 budget due to a 2.9% CPI rate increase, the first full year of the Northeast Service Area, and anticipated customer growth.

Charges for Services revenue decrease 12.2% from FY 17 primarily due to lower Utilities Cutoff fees.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Wastewater Division (408)**

Mission Statement

To deliver best value, high quality, and sustainable wastewater and irrigation quality reclaimed water services that meet customers' expectations in an operationally compliant environment.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Wastewater Management & Oversight | 4.00 | 1,477,648 | 71,700,000 | -70,222,352 |
| Provides overall management and direction for the Wastewater Division within County and State guidelines. Performs safety inspections, conducts training programs, and evaluates all safety incidents. | | | | |
| North County Water Reclamation Facility | 27.00 | 7,991,707 | 23,200 | 7,968,507 |
| Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640. Performs operations, preventive maintenance, and pro-active management of odor control and containment for both the North and South Water Reuse Facilities Odor Control Units. | | | | |
| Northeast County Water Reclamation Facility | 3.00 | 589,708 | - | 589,708 |
| Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640. | | | | |
| South County Water Reclamation Facility | 23.00 | 5,832,880 | 200 | 5,832,680 |
| Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640. | | | | |
| Wastewater Collections | 59.00 | 9,957,101 | 6,000 | 9,951,101 |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Wastewater Division (408)**

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Provides day to day management of the wastewater collections system operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers and provides input to wastewater Capital Improvement Projects (CIPs), Master Planning, and Rate Studies. Maintains and operates transmission systems including force-mains, gravity-mains, laterals, and clean-outs. Performs in-house repairs for County-owned pumps and pro-active management of odor control and containment for both the wastewater lift stations and wastewater transmission systems in accordance with specific wastewater collections operations protocols to ensure sustained compliance and preserve the wastewater collection system assets for reliable and sustainable wastewater service to customers. | | | | |
| Wastewater Reuse | 6.00 | 2,012,334 | 3,601,700 | -1,589,366 |
| Provides for transmission of irrigation quality (IQ) reuse water, reuse contracts administration, contractual and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete Capital Improvement Projects (CIPs) for the reuse program. Provides input to reuse Master Planning and Rate Studies. Performs preventive maintenance to preserve reuse assets and ensure sustained delivery of reuse water to customers in compliance with the Florida Department of Environmental Protection (FDEP). | | | | |
| Wastewater Power Systems & Instrumentation | 14.00 | 1,671,265 | 5,000 | 1,666,265 |
| Provides day to day management of the wastewater power systems including electrical and instrumentation operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Planning, and Rate Studies. Performs preventive maintenance and operates wastewater power systems including the electrical, instrumentation, telemetry, and Supervisory Control and Data Acquisition (SCADA) for wastewater collections and the plants to ensure sustained compliance and preserve power system assets. | | | | |
| Wastewater Environmental Compliance | 11.00 | 1,211,557 | 662,000 | 549,557 |
| Provides management of the laboratory certified through the Florida Department of Health and National Environmental Laboratory Accreditation Conference (NELAC) and compliance administration for the wastewater division including the Industrial Pretreatment Program. Provides for regulatory compliance through facility compliance analyses, groundwater sampling, injection and supplemental well monitoring, certification, and Quality Assurance/Quality Control pursuant to Florida Department of Environmental Protection (FDEP) Operating Permits. Performs industrial pretreatment and Fats Oil Grease programs to protect and preserve wastewater assets including transmission systems, lift stations, and treatment plants. Ensures regulatory compliance by performing facility audits pursuant to FDEP Operating Permit Pre-treatment requirements. | | | | |
| Current Level of Service Budget | 147.00 | 30,744,200 | 75,998,100 | -45,253,900 |
| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Wastewater Division (408)**

| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Instrumentation & Electrical Technician | 1.00 | 63,600 | - | 63,600 |
| Request converting one current job banker position (unbudgeted) to a full-time Instrumentation and Electrical Technician (I&E Tech) for the repair, maintenance, troubleshooting, preventative maintenance and calibration of electrical equipment and components in the Collections, water reclamation facilities and Irrigation Quality systems to maintain operational compliance with all local, state and federal rules and regulations, | | | | |
| Maintenance Specialist (2) | 2.00 | 107,800 | - | 107,800 |
| Request two Maintenance Specialists to provide mission-critical front line service delivery, prevent sanitary sewer overflows and ensure the health, safety and welfare of all ratepayers. Maintenance Specialists are the first responders of the collections system and must ensure prompt, professional service during all calls. | | | | |
| Miller Welder & Leak Detection Equipment | - | 17,000 | - | 17,000 |
| Request the purchase of a truck-mounted welder and a leak detection unit for preventative and regular maintenance of mission-critical IQ equipment and repair of pump stations, assemblies, and service lines to adhere to compliance guidelines under FAC 62-610 for all permits under the Wastewater Division. | | | | |
| Expanded Services Budget | 3.00 | 188,400 | - | 188,400 |
| Total Adopted Budget | 150.00 | 30,932,600 | 75,998,100 | -45,065,500 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|---|---------------------------|---------------------------|-----------------------------|---------------------------|
| Compliance - Analysis with QAQC | 41,938 | 42,948 | 42,607 | 42,948 |
| Customer - Sewer Connection Points | 62,425 | 63,700 | 66,832 | 68,300 |
| Distribution - IQ Water Billions of Gallons | 4.03 | 5.20 | 5.40 | 5.65 |
| Treatment - Cost per 1,000 Gallons | 3.57 | 3.98 | 4.60 | 4.78 |
| Treatment - Wastewater Billions of Gallons | 6.72 | 7.01 | 6.28 | 6.62 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 9,928,472 | 11,028,300 | 10,745,600 | 11,869,500 | 168,000 | 12,037,500 | 9.2% |
| Operating Expense | 12,926,036 | 16,231,900 | 17,256,200 | 18,051,400 | - | 18,051,400 | 11.2% |
| Capital Outlay | 222,155 | 310,600 | 463,100 | 823,300 | 20,400 | 843,700 | 171.6% |
| Net Operating Budget | 23,076,663 | 27,570,800 | 28,464,900 | 30,744,200 | 188,400 | 30,932,600 | 12.2% |
| Total Budget | 23,076,663 | 27,570,800 | 28,464,900 | 30,744,200 | 188,400 | 30,932,600 | 12.2% |
| Total FTE | 137.00 | 142.00 | 147.00 | 147.00 | 3.00 | 150.00 | 5.6% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Wastewater Division (408)**

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services | 740,425 | 663,200 | 733,700 | 663,700 | - | 663,700 | 0.1% |
| Sewer Revenue | 62,944,341 | 66,046,000 | 68,160,000 | 71,700,000 | - | 71,700,000 | 8.6% |
| Effluent Revenue | 3,219,452 | 3,361,000 | 3,600,000 | 3,600,000 | - | 3,600,000 | 7.1% |
| Miscellaneous Revenues | 46,329 | 29,200 | 87,200 | 34,400 | - | 34,400 | 17.8% |
| Net Cost Co Water/Sewer Op | (43,873,884) | (42,528,600) | (44,116,000) | (45,253,900) | 188,400 | (45,065,500) | 6.0% |
| Total Funding | 23,076,663 | 27,570,800 | 28,464,900 | 30,744,200 | 188,400 | 30,932,600 | 12.2% |

Forecast FY 2017:

Personal services are forecast modestly below the adopted budget reflecting attrition savings. Operating costs are projected somewhat above budget primarily due to the mid-year addition of the Northeast Service Area (Orange Tree), Emergency Maintenance, and Chemicals.

The FY 17 forecast position count reflects the addition of five Northeast Service Area (Orange Tree) related positions.

Revenue: Forecast FY 17 wastewater revenue is 3% higher than budgeted and includes the mid-year addition of the Northeast Service Area.

Current FY 2018:

Personal Services and Operating expenses increase due to the first full year of the Northeast Service Area. Operating Expenses also increase due to Contractual Services and Utility Repairs.

The FY 18 budgeted position count reflects the addition of five Northeast Service Area (Orange Tree) related positions.

Current Level of Service Capital Outlay items:

- \$ 200,000 - 30 Replacement 3 hp, 5 hp, & 10 hp Pumps
- \$ 175,000 - 1 Replacement Tractor w/ Slope Mower with Side Arm Mower
- \$ 60,000 - 1 Replacement Diesel Pump
- \$ 54,400 - 16 Replacement Mobile Radios
- \$ 48,200 - 26 Replacement Laptops
- \$ 38,500 - 6 Replacement Refrigerator Samplers
- \$ 38,000 - 1 Replacement Light Backhoe / Loader with Light Trackhoe
- \$ 33,600 - 15 Replacement Portable Radios
- \$ 32,000 - 1 Replacement Variable Frequency Devices
- \$ 25,000 - 2 Replacement A/C Units
- \$ 25,000 - Replacement Machinery for the Northeast Service Area (Orange Tree)
- \$ 24,000 - 1 Replacement Autosamplers
- \$ 16,000 - 4 Replacement Pipe Inspection Cameras
- \$ 12,800 - 1 Replacement Utility Vehicle
- \$ 12,000 - 1 Replacement BOD Incubator
- \$ 7,000 - 1 Replacement Fluke Process Calibrator
- \$ 6,000 - 2 Replacement Base Radios
- \$ 5,600 - 3 Replacement Desktops
- \$ 3,000 - 2 Replacement Concrete Saws
- \$ 2,600 - 2 Replacement Poly Phase Testers
- \$ 2,000 - 2 Replacement Voltage Testers
- \$ 1,400 - 1 Replacement High Powered Scanner
- \$ 1,200 - 1 Replacement Process Clamp Meter
- \$823,300 - Total Current Level of Service (Replacement) Capital Outlay

Expanded Level of Service Capital Outlay items:

- \$ 13,500 - 1 Air Pak Welder
- \$ 3,500 - 1 Leak Detection Unit

Public Utilities Department

**County Water-Sewer District
Wastewater Division (408)**

\$ 3,400 - 1 Mobile Radio

\$ 20,400 - Total Expanded Level of Service (New) Capital Outlay

\$843,700 - Division Capital Outlay this budget page

The purchase of new and replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

Revenues:

Budgeted FY 2018 sewer revenue is 8.6% higher than FY 2017 due to a 2.9% CPI rate increase, the first full year of the Northeast Service Area, and anticipated customer growth.

Budgeted FY 2018 effluent revenue is 7.1% higher than FY 2017 including a 2.9% CPI rate increase.

Charges for Services will not vary significantly.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Reserves, Interest, and Transfers (408)**

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Transfers | - | 63,103,500 | 9,352,300 | 53,751,200 |
| Reserves | - | 13,998,200 | 14,125,800 | -127,600 |
| Current Level of Service Budget | - | 77,101,700 | 23,478,100 | 53,623,600 |
| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
| Instrumentation & Electrical Technician | - | - | 63,600 | -63,600 |
| Request converting one current job banker position (unbudgeted) to a full-time Instrumentation and Electrical Technician (I&E Tech) for the repair, maintenance, troubleshooting, preventative maintenance and calibration of electrical equipment and components in the Collections, water reclamation facilities and Irrigation Quality systems to maintain operational compliance with all local, state and federal rules and regulations, | | | | |
| Maintenance Specialist (2) | - | - | 107,800 | -107,800 |
| Request two Maintenance Specialists to provide mission-critical front line service delivery, prevent sanitary sewer overflows and ensure the health, safety and welfare of all ratepayers. Maintenance Specialists are the first responders of the collections system and must ensure prompt, professional service during all calls. | | | | |
| Instrumentation & Electrical Technician | - | - | 63,600 | -63,600 |
| One Instrumentation/Electrical Technician is requested for the maintenance, calibration, and repair of all water production facilities, booster stations and wellfield systems to ensure compliance with SFWMD standards and perform preventative maintenance, work orders, and repairs to maintain operational reliability and compliance with South Florida Water Management District standards. The requested position will help ensure uninterrupted operation of critical services and compliance with all applicable codes, laws, rules, regulations, standards, policies and procedures. | | | | |
| Maintenance Specialist (2) | - | - | 108,800 | -108,800 |
| Two Maintenance Specialists requested to maintain equipment, piping, pumps and process streams at the North County Regional Water Treatment Plant and South County Regional Water Treatment Plant. The duties of these positions include but are not limited to asset management, preventative maintenance and repairs, building and site regulations, policies, and procedures. | | | | |
| Crew Leader | - | - | 56,800 | -56,800 |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Reserves, Interest, and Transfers (408)**

| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| One Crew Leader to supervise team members assigned to the maintenance section of Distribution. The Crew Leader ensures all assets are maintained in compliance with local, state, and federal rules and regulations. As a result of an increasing number of conveyed assets in the potable water distribution network, including but not limited to valves, air release valves, services, flushing stations, blow offs, miles of pipeline and sample stations, additional state licensed staff are required to maintain compliance per Florida Administrative Code 62-555. | | | | |
| Two Additional Computers/Laptops | - | - | 2,800 | -2,800 |
| The 2 in 1 laptop tablets will enable Inventory Control staff to utilize CityWorks Asset Management software to simultaneously pick materials and complete corresponding transactions and material counts. | | | | |
| Additional Radio and Laptop for Job Bank PM | - | - | 4,000 | -4,000 |
| These items will equip a Senior Project Manager Job Bank position focused on the execution of the Wastewater Capital Improvement Program (CIP) including maintenance of CCWSD assets at a manageable and sustainable risk level. The CIP supports uninterrupted operation of critical services and compliance with all applicable codes, laws, rules, regulations, standards, policies, and procedures. | | | | |
| Additional Radio - Water Administration | - | - | 2,400 | -2,400 |
| The radio is needed for the Director's vehicle to facilitate regular and emergency communication in the field. | | | | |
| Additional Power Washer | - | - | 4,000 | -4,000 |
| The power washer is needed to clean pipes, structures, and buildings in preparation for protective coating application. | | | | |
| Data Logging Equipment - Water Usage Analysis | - | - | 4,400 | -4,400 |
| A Hersey Street Machine will provide a meter reading vehicle with the capability to extract hourly and daily meter reads for improved response to customer requests. | | | | |
| Fluke Hart Calibration and Diagnostic Equipment | - | - | 16,000 | -16,000 |
| This equipment tests the availability of power supply and ensures motor efficiencies to operate various electrical equipment including pumps and blowers. It is needed for plant, booster station, and field testing and calibration of equipment. | | | | |
| Miller Welder & Leak Detection Equipment | - | - | 17,000 | -17,000 |
| Request the purchase of a truck-mounted welder and a leak detection unit for preventative and regular maintenance of mission-critical IQ equipment and repair of pump stations, assemblies, and service lines to adhere to compliance guidelines under FAC 62-610 for all permits under the Wastewater Division. | | | | |
| Drone & 2 Additional Laptops | - | - | 22,000 | -22,000 |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Reserves, Interest, and Transfers (408)**

| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| A fixed wing UAS drone will enable the section to remotely sense data regarding large project sites, such as the proposed resource recovery park, SHWMD preserves, large acquisitions such as the Orange Tree Utility, and the County landfill, in a more cost effective manner than a vertical takeoff and landing (VTOL) system. The fixed wing system will be able to collect data on these large sites in a single flight, which will allow for more time for QA/QC of data and post processing of deliverables. Without the drone, large project sites will need to be outsourced at significantly higher cost. The laptops will be utilized for development testing for GIS / Enterprise Asset Management / Workforce / CityWorks. | | | | |
| Expanded Services Budget | - | - | 473,200 | -473,200 |
| Total Adopted Budget | - | 77,101,700 | 23,951,300 | 53,150,400 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Trans to 001 General Fund | - | 220,200 | 220,200 | 196,300 | - | 196,300 | (10.9%) |
| Trans to 107 Impact Fee Admin | 218,500 | 218,500 | 218,500 | 218,500 | - | 218,500 | 0.0% |
| Trans to 301 Co Wide Cap Fd | 48,153 | - | - | - | - | - | na |
| Trans to 409 W/S MP Fd | 1,795,200 | 2,707,300 | 2,887,300 | 811,500 | - | 811,500 | (70.0%) |
| Trans to 410 W/S Debt Serv Fd | 5,095,568 | 3,870,500 | 5,280,500 | 6,830,300 | - | 6,830,300 | 76.5% |
| Trans to 412 W User Fee Cap Fd | 16,988,600 | 17,194,400 | 17,436,200 | 20,343,500 | - | 20,343,500 | 18.3% |
| Trans to 414 S User Fee Cap Fd | 33,883,000 | 32,432,500 | 32,895,600 | 33,542,900 | - | 33,542,900 | 3.4% |
| Trans to 470 Solid Waste Fd | 138,400 | 139,600 | 139,600 | 145,200 | - | 145,200 | 4.0% |
| Trans to 473 Mand Trash Coll | - | - | - | 510,600 | - | 510,600 | na |
| Trans to 505 IT Ops | - | - | - | 245,900 | - | 245,900 | na |
| Trans to 506 IT Capital | - | - | - | 258,800 | - | 258,800 | na |
| Reserves for Contingencies | - | 4,158,600 | - | 4,340,200 | - | 4,340,200 | 4.4% |
| Reserves for Cash Flow | - | 6,300,000 | - | 10,202,300 | - | 10,202,300 | 61.9% |
| Reserves for Attrition | - | (527,200) | - | (544,300) | - | (544,300) | 3.2% |
| Total Budget | 58,167,422 | 66,714,400 | 59,077,900 | 77,101,700 | - | 77,101,700 | 15.6% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc | 261,936 | 155,100 | 218,000 | 283,000 | - | 283,000 | 82.5% |
| Net Cost Co Water/Sewer Op | 26,626,785 | 48,023,600 | 25,384,100 | 53,623,600 | (473,200) | 53,150,400 | 10.7% |
| Trans fm 109 PeI Bay MSTBU | 14,200 | 13,600 | 13,600 | 13,600 | - | 13,600 | 0.0% |
| Trans fm 390 Gen Gov Fac Cap Fd | 500,000 | 500,000 | 500,000 | 510,000 | - | 510,000 | 2.0% |
| Trans fm 409 W/S MP Fd | 4,800 | - | - | - | - | - | na |
| Trans fm 470 Solid Waste Fd | 527,500 | 534,400 | 534,400 | 572,200 | - | 572,200 | 7.1% |
| Trans fm 473 Mand Collct Fd | 1,623,500 | 1,989,900 | 1,989,900 | 1,249,500 | - | 1,249,500 | (37.2%) |
| Carry Forward | 28,608,700 | 21,958,100 | 30,437,900 | 27,858,400 | 473,200 | 28,331,600 | 29.0% |
| Less 5% Required By Law | - | (6,460,300) | - | (7,008,600) | - | (7,008,600) | 8.5% |
| Total Funding | 58,167,422 | 66,714,400 | 59,077,900 | 77,101,700 | - | 77,101,700 | 15.6% |

Notes:

The Collier County Water-Sewer District manages its debt, reserves and transfers to optimize its cash position. User fees that customers pay for services fund the District's operations (Fund 408), the repair and replacement (R&R) capital improvement projects (Funds 412 and 414), and the debt related to these projects (Fund 410). These user fees are deposited in the Operating Fund (408) and transferred to the other funds based on need and risk. Reserves and transfer for the District therefore must be viewed as a family

Public Utilities Department

County Water-Sewer District Reserves, Interest, and Transfers (408)

of funds. The linkage between these funds enables the utility to seek and obtain the best value funding for projects and facilitate a revenue-centric approach to optimize transfers between these funds. A risk based approach enable the District to defer projects based on measured risk and reduce that risk by executing projects at the appropriate time.

Reserves for the District are categorized as either restricted (can be utilized for specific purposes, including impact fee related growth and to meet bond covenants) or unrestricted (considered discretionary, used only as and when needed). One of the financial metrics rating agencies such as Fitch and Moody's review when determining credit ratings is unrestricted cash and liquidity. Maintaining a good credit rating allows the utility to borrow at favorable interest rates. The District currently has an investment grade of AAA from Fitch and an Aa1 rating from Moody's. Unrestricted District reserves have been established based on the FY18 adopted reserve policy and on management's perceived risk in operations and the R&R capital improvement projects.

Unrestricted reserves for the Solid and Hazardous Waste Management Division must be adequate to meet the debris recovery mission in the event of a major disaster, and have been established in the FY18 proposed budget to meet the adopted reserve policy.

Combined, the Public Utilities Department proposed FY18 budgeted unrestricted reserves reflect management's commitment to ensuring operational continuity and compliance with regulatory agency requirements for unplanned and unanticipated events beyond the control of the Department's enterprise operations.

Operating Funds (408, 470, 473) – contingency reserves are established to meet unanticipated increases in commodity prices essential to the efficient production and delivery of services; cash flow reserves are funded in the event of a disaster that delays receipt of revenues necessary to fund operations.

Capital R&R Funds (412, 414) – contingency reserves are established in the event that planned, critical project costs exceed budgeted costs in an environment where demand for contractor's services is increasing; capital reserves are established to fund unanticipated projects that result from regulatory agency mandates and/or natural disasters.

The District has approximately \$1.3 billion of gross fixed assets. At the beginning of FY18, District principal outstanding debt will be approximately \$165 million (comprised of \$113 million in growth related debt and \$52 million of user fee debt). Total budgeted FY18 debt service is \$17.9 million.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Utilities Department

Solid & Hazardous Waste Management Division

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 2,419,447 | 2,751,700 | 2,706,700 | 3,924,500 | 172,900 | 4,097,400 | 48.9% |
| Operating Expense | 32,549,794 | 36,427,300 | 35,083,800 | 38,113,100 | 127,200 | 38,240,300 | 5.0% |
| Indirect Cost Reimburs | 322,800 | 460,200 | 460,200 | 495,600 | - | 495,600 | 7.7% |
| Payment In Lieu of Taxes | 220,600 | 295,500 | 295,500 | 320,300 | - | 320,300 | 8.4% |
| Capital Outlay | 112,319 | 67,400 | 98,800 | 117,400 | 77,600 | 195,000 | 189.3% |
| Net Operating Budget | 35,624,960 | 40,002,100 | 38,645,000 | 42,970,900 | 377,700 | 43,348,600 | 8.4% |
| Advance/Repay to 470 S Waste | - | - | - | 3,900,000 | - | 3,900,000 | na |
| Trans to Property Appraiser | 311,661 | 316,500 | 328,700 | 344,200 | - | 344,200 | 8.8% |
| Trans to Tax Collector | 109,190 | 120,900 | 112,200 | 124,800 | - | 124,800 | 3.2% |
| Trans to 301 Co Wide Cap Fd | 983 | - | - | - | - | - | na |
| Trans to 408 Water/Sewer Fd | 2,151,000 | 2,524,300 | 2,524,300 | 1,821,700 | - | 1,821,700 | (27.8%) |
| Trans to 470 Solid Waste Fd | 310,400 | 175,700 | 175,700 | - | - | - | (100.0%) |
| Trans to 472 Sol Waste MP | 240,000 | 98,500 | 98,500 | 274,300 | - | 274,300 | 178.5% |
| Trans to 474 Solid Waste Cap Fd | 1,956,000 | 4,116,400 | 4,116,400 | 9,544,100 | - | 9,544,100 | 131.9% |
| Trans to 506 IT Capital | - | - | - | 43,700 | - | 43,700 | na |
| Reserves for Contingencies | - | 3,700,600 | - | 4,138,700 | - | 4,138,700 | 11.8% |
| Reserves for Capital | - | 3,567,400 | - | 24,700 | - | 24,700 | (99.3%) |
| Reserves for Cash Flow | - | 5,241,200 | - | 4,063,100 | - | 4,063,100 | (22.5%) |
| Reserves for Attrition | - | (44,600) | - | (50,900) | - | (50,900) | 14.1% |
| Total Budget | 40,704,194 | 59,819,000 | 46,000,800 | 67,199,300 | 377,700 | 67,577,000 | 13.0% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Mandatory Trash Collection Fund (473) | 19,904,815 | 20,558,200 | 20,913,400 | 23,636,800 | 7,600 | 23,644,400 | 15.0% |
| Solid Waste Disposal Fund (470) | 15,720,145 | 19,443,900 | 17,731,600 | 19,334,100 | 370,100 | 19,704,200 | 1.3% |
| Total Net Budget | 35,624,960 | 40,002,100 | 38,645,000 | 42,970,900 | 377,700 | 43,348,600 | 8.4% |
| Total Transfers and Reserves | 5,079,234 | 19,816,900 | 7,355,800 | 24,228,400 | - | 24,228,400 | 22.3% |
| Total Budget | 40,704,194 | 59,819,000 | 46,000,800 | 67,199,300 | 377,700 | 67,577,000 | 13.0% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Franchise Fees | 1,736,191 | 1,617,000 | 1,709,600 | 1,747,000 | - | 1,747,000 | 8.0% |
| Special Assessments | 1,895 | - | - | - | - | - | na |
| Intergovernmental Revenues | 112,552 | 100,000 | 100,000 | 100,000 | - | 100,000 | 0.0% |
| Charges For Services | 12,032,974 | 13,447,400 | 12,964,200 | 13,483,900 | - | 13,483,900 | 0.3% |
| Mandatory Collection Fees | 21,552,619 | 22,970,500 | 22,943,600 | 25,051,300 | - | 25,051,300 | 9.1% |
| Fines & Forfeitures | - | - | - | 15,000 | - | 15,000 | na |
| Miscellaneous Revenues | 134,826 | 104,800 | 149,300 | 153,600 | - | 153,600 | 46.6% |
| Interest/Misc | 196,681 | 98,000 | 151,000 | 124,200 | - | 124,200 | 26.7% |
| Advance/Repay fm 471 Solid Waste | - | - | - | 3,900,000 | - | 3,900,000 | na |
| Reimb From Other Depts | 6,450,528 | 7,633,500 | 7,122,100 | 7,841,300 | - | 7,841,300 | 2.7% |
| Trans frm Tax Collector | 42,499 | - | - | - | - | - | na |
| Trans fm 390 Gen Gov Fac Cap Fd | 630,000 | 630,000 | 630,000 | 325,000 | - | 325,000 | (48.4%) |
| Trans fm 408 Water / Sewer Fd | 138,400 | 139,600 | 139,600 | 655,800 | - | 655,800 | 369.8% |
| Trans fm 473 Mand Collct Fd | 310,400 | 175,700 | 175,700 | - | - | - | (100.0%) |
| Carry Forward | 13,819,100 | 15,200,000 | 16,526,400 | 16,233,000 | 377,700 | 16,610,700 | 9.3% |
| Less 5% Required By Law | - | (2,297,500) | - | (2,430,800) | - | (2,430,800) | 5.8% |
| Total Funding | 57,158,667 | 59,819,000 | 62,611,500 | 67,199,300 | 377,700 | 67,577,000 | 13.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Utilities Department

Solid & Hazardous Waste Management Division

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Solid Waste Disposal Fund (470) | 31.00 | 34.00 | 34.00 | 34.00 | 3.00 | 37.00 | 8.8% |
| Mandatory Trash Collection Fund (473) | - | - | - | 9.00 | - | 9.00 | na |
| Total FTE | 31.00 | 34.00 | 34.00 | 43.00 | 3.00 | 46.00 | 35.3% |

Public Utilities Department

**Solid & Hazardous Waste Management Division
Solid Waste Disposal Fund (470)**

Mission Statement

Provide an efficient and economical balance of public and private services to meet federal, state, and local regulations for solid waste disposal in a manner that ensures public health and safety, reduces the solid waste stream, increases public awareness of recycling, and adheres to the guiding principles of environmental and growth management compliance, airspace preservation, operational excellence, and best value service.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Management & Oversight | 4.00 | 1,215,376 | - | 1,215,376 |
| <p>Responsible for the management and implementation of the Board approved Integrated Solid Waste Management Strategy. The core components of this section encompass the program's vision and objectives through the utilization of short- and long-term strategic, financial, and emergency management planning, landfill-gas-to-energy, community development, solid waste capital project management, annual update and inventory reporting, and environmental compliance of all Solid & Hazardous Waste Management Division (SHWMD) programs.</p> | | | | |
| Solid Waste Operations | 14.00 | 13,845,217 | 21,489,000 | -7,643,783 |
| <p>Responsible for the logistical management, environmental permitting, financial compliance, sustainability, and program growth of the Collier County Landfill, Eustis Landfill, Scalehouse, Immokalee Transfer Station, and the Naples, Marco Island, North Collier, North East, and Carnestown Recycling Drop-off Centers. The mission is to provide safe and efficient centralized facilities throughout the community for collection and proper disposal of materials to mitigate the solid waste stream. These collection and disposal facilities maintain compliance with local, state, and federal regulations through scheduled inspection audits that ensure execution of active permits, Florida Department of Environmental Protection (DEP) regulations, and the Landfill Operating Agreement.</p> | | | | |
| Waste Reduction & Recycling | 5.00 | 1,071,926 | - | 1,071,926 |
| <p>Responsible for preserving valuable landfill disposal airspace by developing and implementing innovative waste reduction, reuse, and recycling programs while protecting natural resources at best value. Raises, maintains, and reinforces awareness related to the importance of waste reduction, reuse, and recycling through collaborative business partnerships, strategic marketing and advertising campaigns, and educational outreach to businesses, government agencies, schools, single and multi-family residents, and events. Monitors, maintains, and promotes compliance with Recycling Ordinance No. 2009-56 and Florida's 75% recycling goal by 2020.</p> | | | | |
| Environmental Compliance | 8.00 | 2,493,063 | - | 2,493,063 |
| <p>Provides environmental compliance measures to support and adhere to federal, state, and local regulations for the Hazardous Materials Collection Center and Hazardous Materials Management Program. Ensures the Center and Program are managed properly for compliant and financially efficient hazardous materials transport, storage, and disposal by private disposal contractors. Protects public health, safety, and the environment from improper management of commercially generated hazardous waste through performance of regular Small Quantity Generator compliance assistance verification inspections at county-registered businesses that have the potential to generate, store, transport, or dispose of hazardous materials.</p> | | | | |
| Petroleum Storage Tanks Compliance & Management | 3.00 | 388,218 | 178,600 | 209,618 |

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Public Utilities Department

**Solid & Hazardous Waste Management Division
Solid Waste Disposal Fund (470)**

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Protects the county's groundwater, surface water, and soils from pollutant releases through regular inspections of state-registered pollutant storage tank facilities under contract with the Florida Department of Environmental Protection (FDEP) Petroleum Storage Tanks Program, and through monitoring of county-owned storage tanks on behalf of the Risk Management Division for the individual county divisions that own the tanks (Interdivisional Tanks Program). Ensures compliance with state and federal regulations and lessens the risk of hazardous releases from both private commercial and county-owned and insured storage tanks. Quantifies the exposure to risk and insurance coverage for county-owned tanks. Verifies and assures, through effective communications and onsite inspections, consistent compliance with state law. Educates and trains county team members to maintain compliance. Avoids costly cleanups resulting from preventable releases. | | | | |
| Solid & Hazardous Waste Mgt Division Payment in Lieu of Taxes | - | 320,300 | - | 320,300 |
| Transfers | - | 7,960,000 | 5,626,500 | 2,333,500 |
| Reserves | - | 4,078,200 | 4,078,200 | - |
| The Solid and Hazardous Waste division is responsible for the right of way disaster debris removal on County roads and monitoring project for Collier County in the event of a natural disaster. Reserves are provided in part to ensure the maintenance of services to the public during non-routine and unforeseen disaster situations such as hurricanes and other weather-related events, as well as other environment or natural disasters that cause disruptions in public services. | | | | |
| Current Level of Service Budget | <u>34.00</u> | <u>31,372,300</u> | <u>31,372,300</u> | <u>-</u> |
| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
| NE Recycling Center Staffing (3), Operating Expenses and Equipment | 3.00 | 329,900 | 329,900 | - |
| Staffing and related operating expenses and equipment to support the North East Recycling Center. Positions Include: Crew Leader, Solid Waste Specialist and a Recycling Specialist. Equipment includes three roll-off containers and a bulb crusher. | | | | |
| Equipment for Environmental Compliance Section | - | 18,000 | 18,000 | - |
| Palletizer Wrapping System and Ride-On Floor Cleaner | | | | |
| North Collier Recycling Center - Bulb Crusher | - | 5,000 | 5,000 | - |
| Additional Bulb Crusher Machine | | | | |
| Additional Computers & Radios | - | 17,200 | 17,200 | - |

**Collier County Government
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Public Utilities Department

**Solid & Hazardous Waste Management Division
Solid Waste Disposal Fund (470)**

| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Solid Waste Admin. - two additional radios, North Collier Recycling Center - one additional laptop, Waste Reduction - three additional radios and two additional laptops for job bank Recycling Specialists. The radios are to support routine and emergency communications. The laptop at the North Collier Recycling Center will be integrated to SMS Turbo and utilized to generate mobile tickets. The laptops for Waste Reduction will enable Recycling Specialist Job Bank positions to perform data collection and verification for recycling programs between office and field work and provide public outreach and education to the residential community, schools, local businesses, and local government in support of the Integrated Solid Waste Management Strategy adopted by the Board of County Commissioners on December 5, 2006 and the state's 75% recycling goal. | | | | |
| Expanded Services Budget | 3.00 | 370,100 | 370,100 | - |
| Total Adopted Budget | 37.00 | 31,742,400 | 31,742,400 | - |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|---|---------------------------|---------------------------|-----------------------------|---------------------------|
| Customer Served at the Recycling Centers | 53,658 | 63,500 | 63,500 | 76,672 |
| Diversion Rate (%) | 86 | 87 | 87 | 87 |
| FDEP Recycling Rate (%) | 65 | 67 | 67 | 68 |
| Hazardous Waste (Pounds) | 2,010,723 | 2,398,307 | 2,072,764 | 2,280,040 |
| Number of Interdepartmental Tank Inspections | 180 | 250 | 280 | 300 |
| Number of Petroleum Storage Tank Facility Inspections | 320 | 340 | 350 | 360 |
| Number of Petroleum Storage Tank Inspections | 560 | 600 | 600 | 630 |
| Number of Small Quantity Generator Compliance Inspections | 1,600 | 1,700 | 2,000 | 2,100 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 2,419,447 | 2,751,700 | 2,706,700 | 2,970,400 | 172,900 | 3,143,300 | 14.2% |
| Operating Expense | 12,733,479 | 15,976,000 | 14,277,300 | 15,547,100 | 127,200 | 15,674,300 | (1.9%) |
| Indirect Cost Reimburs | 234,300 | 353,300 | 353,300 | 378,900 | - | 378,900 | 7.2% |
| Payment In Lieu of Taxes | 220,600 | 295,500 | 295,500 | 320,300 | - | 320,300 | 8.4% |
| Capital Outlay | 112,319 | 67,400 | 98,800 | 117,400 | 70,000 | 187,400 | 178.0% |
| Net Operating Budget | 15,720,145 | 19,443,900 | 17,731,600 | 19,334,100 | 370,100 | 19,704,200 | 1.3% |
| Trans to 301 Co Wide Cap Fd | 983 | - | - | - | - | - | na |
| Trans to 408 Water/Sewer Fd | 527,500 | 534,400 | 534,400 | 572,200 | - | 572,200 | 7.1% |
| Trans to 472 Sol Waste MP | 240,000 | 98,500 | 98,500 | 236,900 | - | 236,900 | 140.5% |
| Trans to 474 Solid Waste Cap Fd | 906,000 | 1,915,900 | 1,915,900 | 7,344,100 | - | 7,344,100 | 283.3% |
| Trans to 506 IT Capital | - | - | - | 43,700 | - | 43,700 | na |
| Reserves for Contingencies | - | 1,644,800 | - | 1,970,400 | - | 1,970,400 | 19.8% |
| Reserves for Cash Flow | - | 2,135,400 | - | 1,921,800 | - | 1,921,800 | (10.0%) |
| Reserves for Attrition | - | (44,600) | - | (50,900) | - | (50,900) | 14.1% |
| Total Budget | 17,394,627 | 25,728,300 | 20,280,400 | 31,372,300 | 370,100 | 31,742,400 | 23.4% |
| Total FTE | 31.00 | 34.00 | 34.00 | 34.00 | 3.00 | 37.00 | 8.8% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Utilities Department

**Solid & Hazardous Waste Management Division
Solid Waste Disposal Fund (470)**

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues | 112,552 | 100,000 | 100,000 | 100,000 | - | 100,000 | 0.0% |
| Charges For Services | 11,824,956 | 13,236,200 | 12,756,100 | 13,482,500 | - | 13,482,500 | 1.9% |
| Miscellaneous Revenues | 79,824 | 49,800 | 94,300 | 98,600 | - | 98,600 | 98.0% |
| Interest/Misc | 50,291 | 36,000 | 51,000 | 51,000 | - | 51,000 | 41.7% |
| Advance/Repay fm 471 Solid Waste | - | - | - | 3,900,000 | - | 3,900,000 | na |
| Reimb From Other Depts | 6,450,528 | 7,633,500 | 7,122,100 | 7,841,300 | - | 7,841,300 | 2.7% |
| Trans fm 408 Water / Sewer Fd | 138,400 | 139,600 | 139,600 | 145,200 | - | 145,200 | 4.0% |
| Trans fm 473 Mand Collct Fd | 310,400 | 175,700 | 175,700 | - | - | - | (100.0%) |
| Carry Forward | 5,399,100 | 5,409,200 | 7,044,100 | 6,832,400 | 370,100 | 7,202,500 | 33.2% |
| Less 5% Required By Law | - | (1,051,700) | - | (1,078,700) | - | (1,078,700) | 2.6% |
| Total Funding | 24,366,052 | 25,728,300 | 27,482,900 | 31,372,300 | 370,100 | 31,742,400 | 23.4% |

Forecast FY 2017:

Personal service expenses are forecast consistent with the adopted budget. Operating expenses are projected lower for the Landfill Contract and Contractual Services to dispose of electronics and household hazardous waste.

Current FY 2018:

The current services personal services budget is increased by \$113,600 for additional job bank staffing as well as a \$21,200 increase in worker's compensation insurance. Reduced landfill tonnage projections all the landfill operating contract budget to be established approximately \$619,000 lower than the FY 17 budgeted level.

Current Level of Service Capital Outlay items:

- \$ 80,400 - 32 Replacement Radios
- \$ 18,500 - 11 Replacement Computers
- \$ 8,000 - 1 Replacement Riding Lawn Mower
- \$ 5,500 - 1 Replacement Used Oil Storage Tank
- \$ 5,000 - 1 Replacement Bulb Crusher
- \$117,400 - Total Current Level of Service Capital Outlay

Expanded Level of Service Capital Outlay items:

- \$ 21,000 - 3 30 Yard Roll Off Containers
- \$ 14,000 - 1 Ride On Floor Cleaner
- \$ 12,000 - 5 Radios
- \$ 10,000 - 2 Bulb Crushers
- \$ 4,000 - 1 Palletizer Wrapping System
- \$ 9,000 - 5 Computers
- \$ 70,000 - Total Expanded Level of Service Capital Outlay

\$187,400 - Division Capital Outlay this budget page

The purchase of new and replacement vehicles is budgeted in the Solid Waste Motor Pool Fund (472).

The transfer to Solid Waste Motor Pool Fund (472) is increased from \$98,500 to \$236,900. The Transfer to Solid Waste Capital Fund (474) is established at \$7,344,100 primarily to fund the Landfill Leachate Deep Injection Well project.

Revenues:

The budget is primarily supported by landfill tipping fees. Tipping fees are increased 2.9% for both residential and commercial. The Charges for Services category includes landfill tipping fees of \$13,060,500, Recycling Drop-off Center fees of \$92,800, and Landfill Gas-to-Energy Facility revenue of \$240,400. The Landfill tipping fee cost for the Mandatory Trash Collection program is budgeted at \$7,762,700 and is included in the Reimbursement from Other Departments category. The Petroleum Storage Tanks Inspection Program contributes \$100,000 from private tank inspections and \$78,600 from County owned tank inspections. Other sources include

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Solid & Hazardous Waste Management Division

Solid Waste Disposal Fund (470)

a reimbursement from Water/Sewer Fund (408), scrap sales and carryforward.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Utilities Department

**Solid & Hazardous Waste Management Division
Solid Waste Landfill Closure Costs Fund (471)**

Mission Statement

To comply with the Florida Department of Environmental Protection's landfill closure requirements. Funds are held in a restricted reserve for post closure liabilities and compliance requirements, to include long-term monitoring.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Solid & Hazardous Waste Landfill Closure Costs | - | 3,924,700 | 3,924,700 | - |
| Closure assessment and long term monitoring. | | | | |
| Current Level of Service Budget | - | 3,924,700 | 3,924,700 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Advance/Repay to 470 S Waste | - | - | - | 3,900,000 | - | 3,900,000 | na |
| Reserves for Capital | - | 3,567,400 | - | 24,700 | - | 24,700 | (99.3%) |
| Total Budget | - | 3,567,400 | - | 3,924,700 | - | 3,924,700 | 10.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc | 26,301 | 15,000 | 20,000 | 15,000 | - | 15,000 | 0.0% |
| Trans fm 390 Gen Gov Fac Cap Fd | 630,000 | 630,000 | 630,000 | 325,000 | - | 325,000 | (48.4%) |
| Carry Forward | 2,279,200 | 2,923,200 | 2,935,500 | 3,585,500 | - | 3,585,500 | 22.7% |
| Less 5% Required By Law | - | (800) | - | (800) | - | (800) | 0.0% |
| Total Funding | 2,935,501 | 3,567,400 | 3,585,500 | 3,924,700 | - | 3,924,700 | 10.0% |

Forecast FY 2017:

The Solid Waste Landfill Closure Fund is a reserve for closure of the current, and future, closed landfill cells within the county's responsibility, including Immokalee, and the Collier County Landfill (cells three and four). Managing and maintaining a closed landfill is expensive and potentially risky, especially in an environmentally sensitive area.

On March 10, 2009, the Board of County Commissioners approved a transfer in the amount of \$4,618,891 to the General Government Facilities Impact Fee Fund (390) for the purchase of the Elks Club building to reduce the number of county agencies operating out of leased space. To date, the fund has received \$4,252,500 from Fund (390).

Current FY 2018:

The final of eight planned repayments from the 2009 loan is anticipated from Fund (390) during FY 18 to Fund (471).

In FY 18, \$3,900,000 will be advanced to Fund 470 to contribute to funding the construction of a deep injection well for leachate disposal. The deep injection well is planned to be operational in FY 2020, and savings on leachate disposal expenses will then be used to repay the loan.

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Public Utilities Department

**Solid & Hazardous Waste Management Division
Mandatory Trash Collection Fund (473)**

Mission Statement

Protect the health and safety of citizens of Collier County by providing collection, disposal, and code education and compliance activities related to the solid waste stream generated in the county.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Solid Waste Residential Collections Operations | - | 22,272,600 | 25,107,700 | -2,835,100 |
| Administration of the Solid Waste Collections System that includes contract administration, short and long term financial planning, and growth management planning. Provides sound accounting standards to the financial operations within the trash collection program. | | | | |
| Public Utilities Ordinance Education & Compliance Enforcement | 9.00 | 1,247,500 | 15,000 | 1,232,500 |
| This program provides education and compliance activities for all Public Utilities Department (PUD) enterprise-related ordinances through recognition and containment of situations that pose direct threats to public health and safety. Core functions include education about water-sewer and solid waste disposal and collection ordinances, irrigation regulations, on-site response to residential and commercial customer inquiries about solid waste collection and disposal issues, and investigation and resolution of utility ordinance and standards violations including meter tampering and illegal connections to the potable public water supply. This program also includes monitoring the contractors' execution of solid waste collection services in accordance with the Franchise Agreements, inspection of franchised hauler vehicles, issuance of exemption certificates and vehicle inspections for self-hauling trash on county roadways, review of site development plans to ensure adequate solid waste collection facilities are included in the design, and unit sweeps to determine the correct number of units per parcel for the residential curbside solid waste assessment rolls. These activities are concentrated in the unincorporated area of Collier County, the City of Marco Island, and Everglades City. | | | | |
| Solid Waste Residential Collections Franchisees | - | - | 1,747,000 | -1,747,000 |
| Provides payment to Mandatory Trash Collection franchisees in accordance with the Mandatory Trash Collection Ordinance and the Solid Waste Franchisee agreements for the number of units served curbside. | | | | |
| Solid Waste Residential Collections Indirect Cost Reimbursement | - | 116,700 | - | 116,700 |
| Transfers | - | 3,955,900 | 510,600 | 3,445,300 |
| Reserves | - | 4,309,600 | 4,522,000 | -212,400 |
| Current Level of Service Budget | 9.00 | 31,902,300 | 31,902,300 | - |
| Program Enhancements | | | | |
| Additional Computers & Radios | - | 7,600 | 7,600 | - |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Utilities Department

**Solid & Hazardous Waste Management Division
Mandatory Trash Collection Fund (473)**

| Program Enhancements | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Utilities Education and Ordinance Compliance - two additional radios and two additional laptops This equipment will enable Code Enforcement Investigator Job Bank positions to maintain the level of service to water-sewer and solid waste customers in the growing northeast section of Collier County. | | | | |
| Expanded Services Budget | - | 7,600 | 7,600 | - |
| Total Adopted Budget | 9.00 | 31,909,900 | 31,909,900 | - |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|---|---------------------------|---------------------------|-----------------------------|---------------------------|
| Curbside Tons Collected | 118,943 | 125,163 | 123,690 | 128,771 |
| District 1 - Mandatory Trash Collection Rate | 188.29 | 190.31 | 190.31 | 207.40 |
| District 1 - Percentage of Rate Change Over Previous Year | 3.25 | 1.07 | 1.07 | 8.98 |
| District 2 - Mandatory Trash Collection Rate | 177.34 | 181.45 | 181.45 | 198.41 |
| District 2 - Percentage of Rate Change Over Previous Year | 4.10 | 2.32 | 2.32 | 9.35 |
| No. of Residential Curbside Accounts at Year End | 119,809 | 121,716 | 123,275 | 126,300 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | - | - | - | 954,100 | - | 954,100 | na |
| Operating Expense | 19,816,315 | 20,451,300 | 20,806,500 | 22,566,000 | - | 22,566,000 | 10.3% |
| Indirect Cost Reimburs | 88,500 | 106,900 | 106,900 | 116,700 | - | 116,700 | 9.2% |
| Capital Outlay | - | - | - | - | 7,600 | 7,600 | na |
| Net Operating Budget | 19,904,815 | 20,558,200 | 20,913,400 | 23,636,800 | 7,600 | 23,644,400 | 15.0% |
| Trans to Property Appraiser | 311,661 | 316,500 | 328,700 | 344,200 | - | 344,200 | 8.8% |
| Trans to Tax Collector | 109,190 | 120,900 | 112,200 | 124,800 | - | 124,800 | 3.2% |
| Trans to 408 Water/Sewer Fd | 1,623,500 | 1,989,900 | 1,989,900 | 1,249,500 | - | 1,249,500 | (37.2%) |
| Trans to 470 Solid Waste Fd | 310,400 | 175,700 | 175,700 | - | - | - | (100.0%) |
| Trans to 472 Sol Waste MP | - | - | - | 37,400 | - | 37,400 | na |
| Trans to 474 Solid Waste Cap Fd | 1,050,000 | 2,200,500 | 2,200,500 | 2,200,000 | - | 2,200,000 | 0.0% |
| Reserves for Contingencies | - | 2,055,800 | - | 2,168,300 | - | 2,168,300 | 5.5% |
| Reserves for Cash Flow | - | 3,105,800 | - | 2,141,300 | - | 2,141,300 | (31.1%) |
| Total Budget | 23,309,566 | 30,523,300 | 25,720,400 | 31,902,300 | 7,600 | 31,909,900 | 4.5% |
| Total FTE | - | - | - | 9.00 | - | 9.00 | na |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Utilities Department

**Solid & Hazardous Waste Management Division
Mandatory Trash Collection Fund (473)**

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Franchise Fees | 1,736,191 | 1,617,000 | 1,709,600 | 1,747,000 | - | 1,747,000 | 8.0% |
| Special Assessments | 1,895 | - | - | - | - | - | na |
| Charges For Services | 208,019 | 211,200 | 208,100 | 1,400 | - | 1,400 | (99.3%) |
| Mandatory Collection Fees | 21,552,619 | 22,970,500 | 22,943,600 | 25,051,300 | - | 25,051,300 | 9.1% |
| Fines & Forfeitures | - | - | - | 15,000 | - | 15,000 | na |
| Miscellaneous Revenues | 55,002 | 55,000 | 55,000 | 55,000 | - | 55,000 | 0.0% |
| Interest/Misc | 120,089 | 47,000 | 80,000 | 58,200 | - | 58,200 | 23.8% |
| Trans frm Tax Collector | 42,499 | - | - | - | - | - | na |
| Trans fm 408 Water / Sewer Fd | - | - | - | 510,600 | - | 510,600 | na |
| Carry Forward | 6,140,800 | 6,867,600 | 6,546,800 | 5,815,100 | 7,600 | 5,822,700 | (15.2%) |
| Less 5% Required By Law | - | (1,245,000) | - | (1,351,300) | - | (1,351,300) | 8.5% |
| Total Funding | 29,857,114 | 30,523,300 | 31,543,100 | 31,902,300 | 7,600 | 31,909,900 | 4.5% |

Forecast FY 2017:

Operating expenses are somewhat higher than budget due to approximately 600 more customers than budgeted resulting in higher costs for disposal charges. Forecast Revenue for Mandatory Collections is in line with budget.

Current FY 2018:

The most visible budget change is the movement into this budget of nine positions associated with the Public Utilities Ordinance Education & Compliance function previously budgeted in Collier County Water-Sewer District (CCWSD) Fund (408). Also provided is an increased job bank employee allowance of \$255,800 which is critical to maintain the level of service to all solid waste and water-sewer customers in the growing northeast area of Collier County. This budget has been relocated to Fund 473 because the majority of work performed supports the Solid Waste Collections program. A cost transfer is included in the budget to ensure the CCWSD continues to bear the proportionate cost associated with the respective services received. To support the CCWSD component of Ordinance Education & Enforcement function, a transfer from CCWSD Fund (408) for \$510,600 is provided.

The mandatory collection franchisee contractual CPI increase is 1.43%. The residential tipping fee rate increase is 2.9%. Increased expense driven by rate is anticipated at \$185,000. An estimated 3,900 or additional 3.2% new residential accounts are anticipated. Increased expense driven by volume is anticipated at \$418,000.

Expanded Level of Service Capital Outlay items:

\$ 4,800 - 2 Portable Radios
 \$ 2,800 - 2 Surface Pros
 \$ 7,600 - Total Expanded Level of Service Capital Outlay

\$ 7,600 - Division Capital Outlay this budget page

The purchase of new and replacement vehicles is budgeted in the Solid Waste Motor Pool Fund (472).

The transfer to Solid Waste Capital Fund (474) is maintained at \$2,200,000 in part to support the Landfill Leachate Deep Injection Well project.

Revenues:

Driven by the contractual CPI adjustment to collection franchisees, landfill tipping fee increases, and operating expenses to ensure level of service to the growing customer base, the mandatory solid waste residential assessment fee is budgeted to increase. The mandatory solid waste residential assessment fee for customers in District I is budgeted to increase from \$190.31 to \$207.40 or 8.98% which equates to \$1.42 per month. The mandatory solid waste residential assessment fee for customers in District II is budgeted to increase from \$181.45 to \$198.41 or 9.35%, or \$1.41 per month. These assessment fee increases and the addition of an estimated 3,900 customer accounts in FY 2018 result in a total budgeted revenue increase of 9.1%. This is lower than the district rate changes because the assessments may be discounted up to 4% depending on the month the tax bill is paid.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Utilities Department

Facilities Management Division

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 4,729,061 | 5,598,000 | 5,731,700 | 6,148,100 | - | 6,148,100 | 9.8% |
| Operating Expense | 8,985,128 | 8,395,800 | 8,436,700 | 8,891,400 | - | 8,891,400 | 5.9% |
| Capital Outlay | 1,489,460 | 157,500 | 97,800 | 86,600 | - | 86,600 | (45.0%) |
| Remittances | - | - | 68,800 | - | - | - | na |
| Net Operating Budget | 15,203,649 | 14,151,300 | 14,335,000 | 15,126,100 | - | 15,126,100 | 6.9% |
| Advance/Repay to 390 Gov't Fac | 630,000 | 630,000 | 630,000 | 325,000 | - | 325,000 | (48.4%) |
| Reserves for Capital | - | 873,400 | - | 886,900 | - | 886,900 | 1.5% |
| Total Budget | 15,833,649 | 15,654,700 | 14,965,000 | 16,338,000 | - | 16,338,000 | 4.4% |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Americans with Disabilities Act (190) | 27,418 | 23,000 | 23,000 | 67,700 | - | 67,700 | 194.3% |
| Facilities Management (001) | 13,067,673 | 13,312,600 | 13,536,000 | 14,309,100 | - | 14,309,100 | 7.5% |
| Freedom Memorial (620) | 1,442,444 | 79,200 | 29,500 | 20,600 | - | 20,600 | (74.0%) |
| GAC Land Trust Fund (605) | 13 | 700 | 68,900 | 700 | - | 700 | 0.0% |
| Real Property Management (001) | 666,101 | 735,800 | 677,600 | 728,000 | - | 728,000 | (1.1%) |
| Total Net Budget | 15,203,649 | 14,151,300 | 14,335,000 | 15,126,100 | - | 15,126,100 | 6.9% |
| Total Transfers and Reserves | 630,000 | 1,503,400 | 630,000 | 1,211,900 | - | 1,211,900 | (19.4%) |
| Total Budget | 15,833,649 | 15,654,700 | 14,965,000 | 16,338,000 | - | 16,338,000 | 4.4% |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services | 13,999 | 17,100 | 10,000 | 19,200 | - | 19,200 | 12.3% |
| Miscellaneous Revenues | 166,057 | 36,700 | 77,800 | 76,700 | - | 76,700 | 109.0% |
| Interest/Misc | 23,151 | 5,500 | 4,200 | 3,500 | - | 3,500 | (36.4%) |
| Reimb From Other Depts | 772,690 | 474,600 | 673,400 | 700,800 | - | 700,800 | 47.7% |
| Net Cost General Fund | 13,456,503 | 13,985,700 | 13,907,000 | 14,386,400 | - | 14,386,400 | 2.9% |
| Trans fm 113 Comm Dev Fd | - | 85,200 | 85,200 | 85,200 | - | 85,200 | 0.0% |
| Trans fm 408 Water / Sewer Fd | - | 113,200 | 113,200 | 130,000 | - | 130,000 | 14.8% |
| Carry Forward | 2,433,700 | 938,500 | 1,032,500 | 938,300 | - | 938,300 | 0.0% |
| Less 5% Required By Law | - | (1,800) | - | (2,100) | - | (2,100) | 16.7% |
| Total Funding | 16,866,099 | 15,654,700 | 15,903,300 | 16,338,000 | - | 16,338,000 | 4.4% |

| Department Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Facilities Management (001) | 50.00 | 59.00 | 57.00 | 57.00 | - | 57.00 | (3.4%) |
| Real Property Management (001) | 7.00 | 7.00 | 7.00 | 7.00 | - | 7.00 | 0.0% |
| Total FTE | 57.00 | 66.00 | 64.00 | 64.00 | - | 64.00 | (3.0%) |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Utilities Department

Facilities Management Division

Facilities Management (001)

Mission Statement

To provide safe, secure, clean, and comfortable facilities for our citizens and employees by ensuring all buildings, grounds, and property acquisitions are managed, maintained, and operated to the highest standards; through asset preservation and operational excellence, while ensuring public health and safety.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Management & Oversight | 3.00 | 1,031,480 | - | 1,031,480 |
| <p>Responsible for the overall management and direction for the Facilities Management Division. This program drives the Division's vision and objectives through the utilization of short and long term strategic planning, financial planning, energy management, annual update and inventory reporting, master space planning, and emergency management planning. Directs the functions and activities of the Division, including Building Management, Construction Management, Real Property Management, and Government Security.</p> | | | | |
| Building Repair and Maintenance: | 44.00 | 8,740,973 | 603,200 | 8,137,773 |
| <p>Responsible for the logistical management, maintenance, financial compliance, sustainability and condition assessment of Collier County government buildings and structures. Through continuously improving preventative and predictive maintenance programs, Facilities Management strives to provide safe, secure and well maintained facilities that are accessible to all persons . This section manages the maintenance functions and activities of the Division, including electrical, low-voltage, plumbing, heating, ventilation and air conditioning (HVAC), structural repairs, physical energy plant, pest control, as well as fire systems maintenance and compliance; Coordinates the preventative maintenance programs for the County's structures and building related assets, which in return avoids emergency repairs and prevents loss of public services and County staff productivity; Ensures County facilities are clean, safe, and productive through indoor air quality services, which include investigations and remediation. Building management cost includes operating, personnel, and capital expenses .</p> | | | | |
| Capital Construction/Renovation | 9.00 | 1,017,264 | - | 1,017,264 |
| <p>Responsible for the management of Collier County vertical construction and renovation projects that provide high-quality, best-value government facilities to residents, visitors, and staff; Delivers project management services to the Board of County Commissioners as well as the constitutional offices that include the Clerk of the Courts, Supervisor of Elections, Property Appraiser, Tax Collector, and the Collier County Sheriff's Office; Provides in-house construction administration services and project management for BCC owned and leased facilities, including new vertical construction, space renovations, roof replacements, HVAC system replacements and warranty work.</p> | | | | |
| Campus Utilities | - | 309,100 | - | 309,100 |
| <p>Provide funds for payments to utility companies for portions of electrical, trash, water and sewer costs for County facilities.</p> | | | | |
| Contract Services | 1.00 | 2,208,233 | - | 2,208,233 |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Utilities Department

Facilities Management Division

Facilities Management (001)

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Provides clean, safe, and productive work environment for the residents, visitors, and staff, through collaboration between County staff and contracted vendors. Custodial services deliver competitive janitorial cleaning, trash removal, and recycling services to 132 buildings. Grounds maintenance provides competitive landscape services to the County's main campus and 47 satellite properties, including irrigation, fertilization, and mulching. Government security delivers the necessary resources for the detection of contraband and the protection of residents, visitors, employees, judges, and elected officials. Government Security is comprised of security checkpoint staffing, interior and exterior patrols, along with security building audits for Main Courthouse and Government Center, Building F, Building H, Immokalee Government Center, North Collier Government Center, GMD Planning and Regulation, and the Emergency Services Center. The Division additionally provides contract maintenance services for, HVAC preventative maintenance, water system maintenance, pest control, elevator maintenance, air filter replacements, and fire system certifications. | | | | |

Government Security - 1,327,050 - 1,327,050

Provides the necessary resources for detection of contraband and the protection of judiciary, elected officials, employees, and visitors with optimum customer service. This includes, but is not limited to, security checkpoint staffing as well as interior and exterior foot patrols at county facilities, specifically the Main Courthouse and Government Center, Building F, Building H, Immokalee Government Building, North Collier Government Center and the Emergency Service Center.

Current Level of Service Budget **57.00 14,634,100 603,200 14,030,900**

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|--------------------------------------|---------------------------|---------------------------|-----------------------------|---------------------------|
| Average Days to Complete Work Orders | 13 | 13 | 13 | 11 |
| Cost per square foot | 2.87 | 2.97 | 3.04 | 3.14 |
| Persons scanned | 570,000 | 600,000 | 553,000 | 550,000 |
| Security surveys conducted | 10 | 10 | 12 | 10 |
| Total square feet maintained | 4,357,000 | 4,365,000 | 4,382,000 | 4,390,000 |
| Total Work Orders | 30,000 | 35,000 | 29,100 | 30,000 |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 4,097,080 | 4,923,500 | 5,113,500 | 5,487,200 | - | 5,487,200 | 11.4% |
| Operating Expense | 8,930,798 | 8,310,800 | 8,344,200 | 8,745,900 | - | 8,745,900 | 5.2% |
| Capital Outlay | 39,795 | 78,300 | 78,300 | 76,000 | - | 76,000 | (2.9%) |
| Net Operating Budget | 13,067,673 | 13,312,600 | 13,536,000 | 14,309,100 | - | 14,309,100 | 7.5% |
| Advance/Repay to 390 Gov't Fac | 630,000 | 630,000 | 630,000 | 325,000 | - | 325,000 | (48.4%) |
| Total Budget | 13,697,673 | 13,942,600 | 14,166,000 | 14,634,100 | - | 14,634,100 | 5.0% |
| Total FTE | 50.00 | 59.00 | 57.00 | 57.00 | - | 57.00 | (3.4%) |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Utilities Department

**Facilities Management Division
Facilities Management (001)**

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services | 10 | - | - | - | - | - | na |
| Miscellaneous Revenues | 107,220 | - | 38,000 | 38,000 | - | 38,000 | na |
| Reimb From Other Depts | 375,303 | 100,000 | 285,400 | 350,000 | - | 350,000 | 250.0% |
| Net Cost General Fund | 13,215,140 | 13,644,200 | 13,644,200 | 14,030,900 | - | 14,030,900 | 2.8% |
| Trans fm 113 Comm Dev Fd | - | 85,200 | 85,200 | 85,200 | - | 85,200 | 0.0% |
| Trans fm 408 Water / Sewer Fd | - | 113,200 | 113,200 | 130,000 | - | 130,000 | 14.8% |
| Total Funding | 13,697,673 | 13,942,600 | 14,166,000 | 14,634,100 | - | 14,634,100 | 5.0% |

Forecast FY 2017:

The overall budget forecast is somewhat higher than the adopted budget reflecting the addition of revenue and expenditures from special services performed on a reimbursement basis. The forecast for Personal services is greater than budgeted reflecting the conversion of contracted staff, budgeted as an operating expense, to job bank positions which are budgeted as personal services. The FY 17 position count forecast is reduced by two FTEs reflecting the transfer of position 50002354 to Administrative Services Administration and position 50003744 to Procurement Services.

The budget forecast has a neutral impact relative to the net cost to the General Fund.

Current FY 2018:

The FY 18 personnel count for Facilities Management is reduced by two reflecting the movement of personnel to Administrative Services Administration and the Procurement Division. The personal services budget has increased 11% relative to the FY 17 adopted budget. This increase reflects the addition of ten full time job bank positions and associated payroll taxes and fringe benefits. The budgeted cost is \$584,600.

The operating expense budget is increased by 5.2% or \$219,300. There are a large number of changes both up and down in individual line items. These changes reflect current priorities and recent cost experience. For example, as discussed above, contractual labor has been reduced but IT and Fleet costs absorb the savings. Certain other contractual budgets are reduced while HVAC contract services, Pest Control and Grounds Maintenance are increased. In the case of Pest Control and Grounds Maintenance, the increases reflect new competitively procured contracts. In the case of HVAC contract services, the increase reflects current priorities and utilization trends.

Capital outlay includes:

- \$10,000 – Security cameras and card access upgrades and replacements
- \$30,000 – Network Video Recorder Equipment upgrades and replacements (decoders and encoders)
- \$3,000 – Computer Replacements
- \$13,000 – Replacement Maintenance Equipment
- \$10,000 – HVAC Equipment
- \$10,000 – IP Camera Equipment
- \$76,000 – Total Current Level of Service Capital Outlay

In addition to the operating budget reflected on this page, the Facilities Management Division is responsible for managing a \$5,250,000 capital appropriation in County-Wide Capital Improvement Fund (301) for roof replacements, HVAC replacements, general building and life safety upgrades, security improvements, painting, and ADA mitigation.

This budget also includes the final payment of \$325,000 for repaying the internal loan from Solid Waste Landfill Closure Fund (471) incurred to purchase the Property Appraiser's building. Relative to the prior adopted budget, the payment budget is reduced by \$305,000.

Revenues:

The budget includes \$350,000 in revenues from special services performed on a reimbursement basis. These services fall outside of core maintenance functions. Examples include: special maintenance requests, fingerprint & background checks and security services.

The overall Facilities Management Division net cost to the general is in compliance with budget guidance at 2.4%. The ability to remain

Public Utilities Department

Facilities Management Division

Facilities Management (001)

in compliance with budget guidance with a 4.8% increase in total budget is attributable to the net cost offsets provided by the reduced loan payment discussed above and the inclusion in the budget of \$250,000 in special service reimbursement revenue.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Utilities Department

**Facilities Management Division
Real Property Management (001)**

Mission Statement

To provide professional property acquisition and management services which exceed customer expectations through courteous, expeditious and knowledgeable handling of real estate transactions.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Section Administration/Overhead | 0.50 | 100,398 | - | 100,398 |
| This program provides for the general administration of the Section and fixed overhead. | | | | |
| Property Acquisition | 5.75 | 520,271 | 350,800 | 169,471 |
| This program provides for the acquisition and appraisal of land and land rights for all County divisions. Some examples are right-of-way for all utility projects, sites for parks, libraries, water treatment facilities, wastewater treatment facilities, EMS facilities, sites under the Conservation Collier program, and sites for administrative offices. | | | | |
| Property Management and Leasing | 0.50 | 54,820 | - | 54,820 |
| This program includes the leasing of both improved and unimproved property for County uses, as well as the leasing of County owned property to others for compatible uses and the issuance of licenses to not-for-profit organizations to hold special events on County owned property. Resolving ordinance violations on vacant County owned property also falls within this program. | | | | |
| Lake Trafford Cemetery | - | 25,100 | 21,700 | 3,400 |
| This program provides for daily administration of the cemetery, selling burial plots, assigning pre-need plots, arranging for the flagging of plots for all burials, process payment of utilities and other associated costs. | | | | |
| GAC Land Trust Property | 0.25 | 27,411 | - | 27,411 |
| This program includes administering the GAC Land Trust Fund, negotiating and processing sales of trust property, and processing requests from divisions for use of trust funds for capital projects that will benefit the residents of Golden Gate Estates. Revenue is from processing fees for sales requests. Sales revenue and expenses are shown in GAC Land Trust Fund (605). | | | | |
| Current Level of Service Budget | 7.00 | 728,000 | 372,500 | 355,500 |

| Program Performance Measures | FY 2016 Actual | FY 2017 Budget | FY 2017 Forecast | FY 2018 Budget |
|--|---------------------------|---------------------------|-----------------------------|---------------------------|
| Average number of days to close real estate transactions | 74 | 74 | 74 | 74 |
| Average number of days to complete lease requests | 44 | 44 | 44 | 44 |
| Interest in land aquired | 714 | 175 | 215 | 300 |
| Number of appraisals prepared & review | 66 | 80 | 80 | 80 |
| Number of informational requests responded to | 1,625 | 1,600 | 1,650 | 1,600 |
| Square feet of leased space managed | 172,280 | 172,280 | 171,858 | 171,858 |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Utilities Department

**Facilities Management Division
Real Property Management (001)**

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 631,981 | 674,500 | 618,200 | 660,900 | - | 660,900 | (2.0%) |
| Operating Expense | 34,119 | 61,300 | 59,400 | 67,100 | - | 67,100 | 9.5% |
| Net Operating Budget | 666,101 | 735,800 | 677,600 | 728,000 | - | 728,000 | (1.1%) |
| Total Budget | 666,101 | 735,800 | 677,600 | 728,000 | - | 728,000 | (1.1%) |
| Total FTE | 7.00 | 7.00 | 7.00 | 7.00 | - | 7.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues | 27,351 | 19,700 | 26,800 | 21,700 | - | 21,700 | 10.2% |
| Reimb From Other Depts | 397,387 | 374,600 | 388,000 | 350,800 | - | 350,800 | (6.4%) |
| Net Cost General Fund | 241,363 | 341,500 | 262,800 | 355,500 | - | 355,500 | 4.1% |
| Total Funding | 666,101 | 735,800 | 677,600 | 728,000 | - | 728,000 | (1.1%) |

Forecast FY 2017:

Forecast personal services are modestly below budget due to staff turnover. Reimbursements from other departments are attributed to the continuation of project work performed by staff for Public Utilities Department, Public Services Department, Administrative Services Department, and other client departments.

Current FY 2018:

The increase to operating expenses is primarily due to a rise in the IT automation allocation and staff training.

Revenues:

FY18 Revenues (reimbursements from other departments) is increased based on confirmed projects. Reimbursements from other departments is attributed to the continuation of project work for the Public Utilities Department, Public Services Department, Administrative Services Department, and other client departments.

Miscellaneous revenue is for the anticipated sale of 55 burial plots at Lake Trafford Cemetery.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Utilities Department

**Facilities Management Division
GAC Land Trust Fund (605)**

Mission Statement

To efficiently and effectively market Golden Gate Estates lots currently owned by Collier County, and identify needs for services within the Golden Gate Estates area and to set priorities for the funding of necessary improvements and/or support equipment to provide these services.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Gulf American Corp (GAC) Land Sales | - | 887,600 | 887,600 | - |
| Expenses associated with selling Golden Gate Estates lots. This program is pursuant to an agreement dated November 15, 1983, between Avatar Properties, Inc. and Collier County. As of April 7, 2017 there remain 85.64 acres available for future sales. The expenses shown below do not include payroll and associated expenses allocated in General Fund (001). | | | | |
| Current Level of Service Budget | - | 887,600 | 887,600 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 13 | 700 | 100 | 700 | - | 700 | 0.0% |
| Remittances | - | - | 68,800 | - | - | - | na |
| Net Operating Budget | 13 | 700 | 68,900 | 700 | - | 700 | 0.0% |
| Reserves for Capital | - | 873,400 | - | 886,900 | - | 886,900 | 1.5% |
| Total Budget | 13 | 874,100 | 68,900 | 887,600 | - | 887,600 | 1.5% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues | - | 17,000 | - | 17,000 | - | 17,000 | 0.0% |
| Interest/Misc | 9,912 | 3,500 | 3,000 | 3,500 | - | 3,500 | 0.0% |
| Carry Forward | 924,200 | 854,500 | 934,100 | 868,200 | - | 868,200 | 1.6% |
| Less 5% Required By Law | - | (900) | - | (1,100) | - | (1,100) | 22.2% |
| Total Funding | 934,112 | 874,100 | 937,100 | 887,600 | - | 887,600 | 1.5% |

Forecast FY 2017:

Expenditure of \$68,818.64 approved by the Board on February 28, 2017, Agenda Item 16E7 to complete the \$150,000 allocation to Golden Gate Fire Control & Rescue District for equipment on fire fighting apparatus approved by the Board on May 27, 2014, Agenda Item 16E4 and BCC approved re-appropriating funds on January 13, 2015, Agenda Item 16E1 BCC approved extending contract time frame on June 9, 2015.

There are no anticipated land sales in FY17.

Current FY 2018:

There are no planned funding requests for FY18 and any new requests will be brought before the Board of County Commissioners for approval.

Revenues:

Due to the continued fluctuating nature of the real estate market, land sales have proved very difficult to predict. However, the FY18 budget proposes revenues and expenditures associated with one (1) land sale sized conservatively at current sale trends.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Utilities Department

**Facilities Management Division
Americans with Disabilities Act (190)**

Mission Statement

Revenues generated by concession fees from the County's Government Complex Snack Bar are used to improve handicapped and general accessibility to government facilities and to ensure County employees with special needs have the proper equipment to function in the workplace.

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Americans with Disabilities Act (ADA) | - | 67,700 | 67,700 | - |
| Upgrade County facilities to improve handicapped access to government facilities and purchase equipment for County employees with special needs. | | | | |
| Current Level of Service Budget | - | 67,700 | 67,700 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 20,123 | 23,000 | 23,000 | 67,700 | - | 67,700 | 194.3% |
| Capital Outlay | 7,295 | - | - | - | - | - | na |
| Net Operating Budget | 27,418 | 23,000 | 23,000 | 67,700 | - | 67,700 | 194.3% |
| Total Budget | 27,418 | 23,000 | 23,000 | 67,700 | - | 67,700 | 194.3% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services | 13,989 | 17,100 | 10,000 | 19,200 | - | 19,200 | 12.3% |
| Interest/Misc | 732 | - | 200 | - | - | - | na |
| Carry Forward | 75,000 | 6,800 | 62,300 | 49,500 | - | 49,500 | 627.9% |
| Less 5% Required By Law | - | (900) | - | (1,000) | - | (1,000) | 11.1% |
| Total Funding | 89,721 | 23,000 | 72,500 | 67,700 | - | 67,700 | 194.3% |

Forecast FY 2017:

Updated or created ADA accessible entrances at the following locations: C-1 Tax Collector, Central Library, Clam Pass Park, East Naples Community Park, East Naples Library, Golden Gate Community Center, Immokalee Library, North Collier Regional Park, and Veteran's Park.

Current FY 2018:

Updating or creating ADA accessible signage at the following locations: Building B, Building C1, Building E, Building G, Building H, Building M, Central Library, Eagle Lakes Community Park, East Naples Community Park, East Naples Library, Golden Gate Estates Library, Immokalee Library, North Collier Government Service Center, North Collier Regional Park, Veteran's Park, and Vineyards Park.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Utilities Department

**Facilities Management Division
Freedom Memorial (620)**

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Memorial Design & Construction | - | 20,600 | 20,600 | - |
| Current Level of Service Budget | - | 20,600 | 20,600 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 75 | - | 10,000 | 10,000 | - | 10,000 | na |
| Capital Outlay | 1,442,369 | 79,200 | 19,500 | 10,600 | - | 10,600 | (86.6%) |
| Net Operating Budget | 1,442,444 | 79,200 | 29,500 | 20,600 | - | 20,600 | (74.0%) |
| Total Budget | 1,442,444 | 79,200 | 29,500 | 20,600 | - | 20,600 | (74.0%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues | 31,486 | - | 13,000 | - | - | - | na |
| Interest/Misc | 12,507 | 2,000 | 1,000 | - | - | - | (100.0%) |
| Carry Forward | 1,434,500 | 77,200 | 36,100 | 20,600 | - | 20,600 | (73.3%) |
| Total Funding | 1,478,492 | 79,200 | 50,100 | 20,600 | - | 20,600 | (74.0%) |

Notes:

The Freedom Memorial is located at the Freedom Park, also known as the Gordon River Water Quality Park, located on the northeast side of Golden Gate Parkway and Goodlette Road.

Forecast FY 2017:

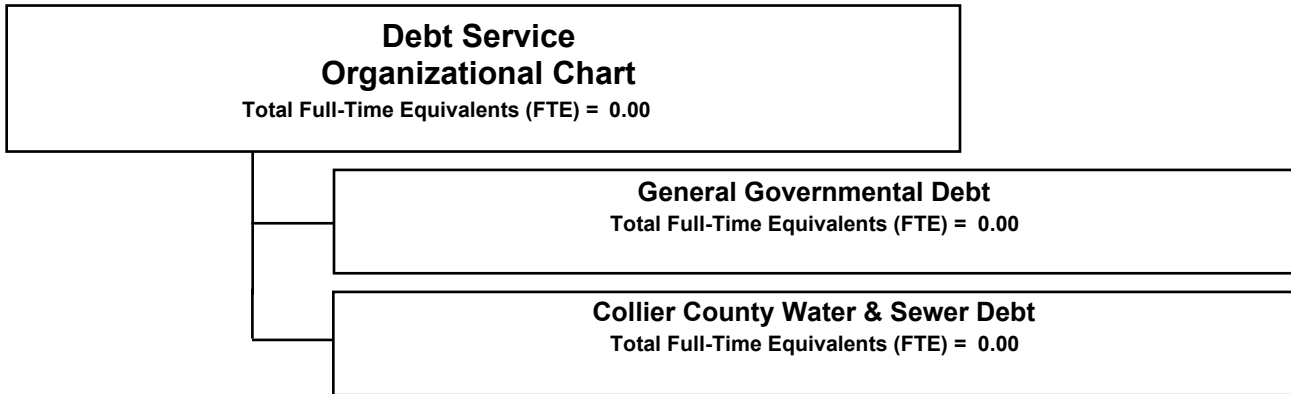
On February 10, 2015 via Agenda Item 10A, the Board of County Commissioners approved to match future private contributions in order to finish the Freedom Memorial. The current estimate to complete the project is \$1.2M. A transfer totaling \$600,000 was appropriated in FY15 from the County-wide Capital fund (301).

Capital outlay is for the construction of the Memorial, including flag portions and the walkway.

Current FY 2018:

Capital outlay is budgeted for the anticipated wrap-up of the Memorial.

Debt Service



Debt Service

History of General Governmental Bond refundings - starting in Fiscal Year 2010:

On June 22, 2010, the Board approved the issuance of the Collier County Special Obligation Revenue Bonds, Series 2010 in order to refinance all twelve (12) of the County's outstanding Commercial Paper Loans. Assuming that the balance due on December 2012 would be rolled into a new commercial paper loan and the variable interest plus administrative fee rate is 5%, the refunding generated a net present value savings of 6.34%, or \$3,796,567. The refinancing allowed the County to take advantage of historically low fixed interest rates, eliminated variable interest rate exposure and the \$47 million lump sum loan payment due in December 2012. The Commercial Paper program served the County well over the years with the previous letter of credit provider.

Based on the Debt Service Reserve Requirement within the Bond documents and the dramatic deteriorating of the bond insurer's credit ratings, the County was obligated to allocate certain moneys to fund the parity Reserve Account by March 31, 2009. On March 24, 2009, agenda item 16(F)7 and again on September 29, 2009, agenda item 16(F)5, the Board of County Commissioners approved to allocate undesignated fund balances of the Collier County Water/Sewer District Capital and Solid Waste Landfill Closure accounts in the total amount of \$19,570,800. These moneys were placed into Sales Tax Bond Reserve Fund 217 to satisfy the funding up of the parity Reserve Account.

On October 26, 2010, the Board approved the refunding of the Capital Improvement Revenue Bonds, Series 2002. The refunding generated a net present value savings of 5.41%, or \$1,362,315 over the remaining bond life (11 years). The refunding also released approximately \$3.8 million of cash from existing debt service reserves currently restricted pursuant to the bond covenants. The new refunding Bonds known as Special Obligation Refunding Revenue Bonds, Series 2010B, were issued without any reserve or reserve insurance policy and are budgeted in fund 298. These refunding bonds are secured through a general covenant to budget and appropriate of legally available non ad valorem revenues.

On January 25, 2011, the Board approved the prepayment of the Naples Park Area Stormwater Improvement Assessment Bond, Series 1997. The prepayment generated an interest savings \$6,556.

On April 12, 2011, the Board approved the prepayment of the Conservation Collier Limited General Obligations Bond, Series 2008. The prepayment generated an interest savings \$131,725.

On October 25, 2011, the Board approved the partial refunding of the Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 5.05%, or \$4,846,269. The refunding also released approximately \$5.3 million of cash from existing debt service reserves currently restricted pursuant to the bond covenants. The new Special Obligation Refunding Revenue Bonds, Series 2011, were issued without any reserve or reserve insurance policy and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

On March 12, 2013, the Board approved to refund all remaining outstanding Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 2.96%, or \$2,064,642. The refunding also released the balance of cash (approximately \$10.4 million) from existing debt service reserves currently restricted pursuant to the bond covenants. The new Special Obligation Refunding Revenue Bonds, Series 2013, were issued without any reserve or reserve insurance policy, and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

The Special Obligation Refunding Revenue Bonds, Series 2010B, Series 2011, and Series 2013, eliminated onerous debt service surety requirements, allowing the release of all borrowed utility and solid waste enterprise funds.

On January 24, 2012, the Board approved the prepayment of the 2007 State Infrastructure Bank Loan. The prepayment generated an interest savings \$59,983.

On April 10, 2012, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2003. The partial refunding generated a net present value savings of 9.21%, or \$3,811,782. The refunding also will release approximately \$2.8 million of cash in June 2013 from existing debt service reserves currently restricted pursuant to the bond covenants. The new Gas Tax Refunding Revenue Bonds, Series 2012, were issued without any reserve or reserve insurance policy.

Debt Service

On May 13, 2014, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2005. The partial refunding generated a net present value savings of 11.38%, or \$9,731,581. The new Gas Tax Refunding Revenue Bonds, Series 2014, were issued without any reserve or reserve insurance policy.

On June 28, 2016, the Board approved the prepayment of the 2012 Radio Road MSTU Project Limited General Obligation Note. The prepayment generated an interest savings of \$29,891.

On December 12, 2017, the Board approved the partial refunding of the County's Special Obligation Revenue Bonds, Series 2010. The refunding generated a net present value savings of 6.72%, or \$2,764,838 over the remaining bond life (17 years). The new refunding Note known as Special Obligation Refunding Revenue Note, Series 2017 are budgeted in fund 298. These refunding bonds are secured through a general covenant to budget and appropriate of legally available non ad valorem revenues.

**Collier County Government
Fiscal Year 2018 Recommended Budget**

Debt Service

**History of General Governmental Debt Restructuring, Portfolio Interest Savings and
Debt Service Reserve Fund (DSRF) Loan Return to Utilities Since FY 2010**

| Date | Debt Issuance | Purpose | Security for the Bonds | Par Amount Restructured | Final Maturity | NPV % Interest Savings over Issuance Life | NPV Dollar Savings over Issuance Life | Amount Returned to DSRF** | Estimated Annual NPV Dollar Savings |
|---------------|---|---|--|-------------------------|----------------|---|---------------------------------------|---------------------------|-------------------------------------|
| July 2010 | Special Obligation Revenue Bonds Series 2010 | Refinance FLGFC Outstanding Variable Rate Commercial Paper using Fixed Term Bonds | CBA - All legally Available Non Ad Valorem Revenue | \$59,895,000 | 2034 | 6.34% | \$3,796,567 | \$0 | \$158,190.29 |
| Nov 2010 | Special Obligation Refunding Revenue Bonds Series 2010B | Refund all of the County's Outstanding CIP Sales Tax Backed Revenue Bonds, Series 2002 | CBA - All legally Available Non Ad Valorem Revenue | \$24,620,000 | 2021 | 5.40% | \$1,362,315 | \$3,853,476 | \$123,846.82 |
| Jan 2011 | | Pre-paid the Naples Park Area Stormwater Improvement Assessment Bond, Series 1997 in the amount of \$179,731.47 | Special Assessment | | | | \$6,556 | | |
| Apr 2011 | | Pre-paid the Conservation Collier Limited General Obligations Bond, Series 2008 in the amount of \$7,219,962.62 | Ad Valorem | | | | \$131,725 | | |
| Jan 2012 | Special Obligation Refunding Revenue Bonds, Series 2011 | Refund a portion of the County's Outstanding Series 2003 and 2005 CIP Sales Tax Backed Revenue Bonds | CBA - All legally Available Non Ad Valorem Revenue | \$92,295,000 | 2030 | 5.05% | \$4,846,269 | \$5,315,794 | \$295,321.89 |
| Jan 2012 | | Pre-paid the 2007 State Infrastructure Bank (SIB) Loan in the Amount of \$4,442,394.40 | Gas Taxes | | | | \$59,983 | | |
| Apr 2012 | Gas Tax Refunding Revenue Bonds, Series 2012 | Refund a portion of the County's Outstanding Series 2003 Gas Tax Backed Revenue Bonds | Gas Taxes | \$38,680,000 | 2023 | 9.20% | \$3,811,782 | \$0 | \$317,648.50 |
| Apr 2013 | Special Obligation Refunding Revenue Bonds, Series 2013 | Refunds all Remaining Outstanding Series 2003 and 2005 CIP Sales Tax Backed Revenue Bonds | CBA - All legally Available Non Ad Valorem Revenue | \$73,805,000 | 2035 | 2.96% | \$2,064,642 | \$10,401,508 | \$89,767.04 |
| May 2014 | Gas Tax Refunding Revenue Bonds Series 2014 | Refunds all Remaining Outstanding Series 2005 Gas Tax Revenue Bonds | Gas Taxes | \$89,780,000 | 2025 | 11.38% | \$9,731,581 | \$0 | \$748,583.15 |
| Oct 2016 | | Pre-paid the Radio Road MSTU Limited General Obligation Note, Series 2012 in the Amount of \$338,891 | Ad Valorem from MSTU | | | | \$29,891 | | |
| Dec 2017 | Special Obligation Refunding Revenue Note, Series 2017 | Refunds Special Obligation Revenue Bond, Series 2010 | CBA - All legally Available Non Ad Valorem Revenue | \$43,713,000 | 2034 | 6.72% | \$2,764,838 | \$0 | \$162,637.51 |
| Totals | | | | \$422,788,000 | | | \$28,606,149 | \$19,570,778 | \$1,895,995 |

** Debt Service Reserve Fund Requirement eliminated through debt restructuring and all loaned funds from Public Utilities returned.

Debt Service Summary

The Debt Service Section details budgets for the payment of principal and interest on borrowed funds. Funds are borrowed through issuance of general obligation or revenue bonds, commercial paper or bank loans. General obligation bonds are secured by property taxes and can be issued only following a referendum, while revenue bonds pledged a limited revenue source such as sales or gas taxes to repayment and special obligation bonds pledge a basket of legally available non ad valorem revenues. The budget for each debt service fund details the type of debt, the principal outstanding, and the revenue source that is pledged to retire the debt.

Summary of FY 2018 Budgeted Principal and Interest Payments by Fund

| <u>Fund Title</u> | <u>Fund #</u> | <u>Principal</u> | <u>Interest</u> | <u>Arbitrage Services</u> | <u>Fiscal Agent Fee</u> | <u>Total</u> |
|--|---------------|-------------------|------------------|-------------------------------|---------------------------------|-------------------|
| Series 2012 and 2014 Gas Tax Revenue Bond | 212 | 10,510,000 | 2,736,000 | 7,000 | 10,000 | 13,263,000 |
| Forest Lakes Roadway Limited General Obligation Bonds | 259 | 460,000 | 95,500 | 3,500 | 500 | 559,500 |
| Bayshore/Gateway Triangle CRA Taxable Note (TD Bank), Series 2017 | 287 | 456,900 | 173,100 | 0 | 1,000 | 631,000 |
| Special Obligation Bonds, Series 2010, 2010B, 2011 and 2013 | 298 | <u>10,145,000</u> | <u>8,141,200</u> | <u>12,000</u> | <u>20,000</u> | <u>18,318,200</u> |
| Sub-Total General Governmental Debt | | 21,571,900 | 11,145,800 | 22,500 | 31,500 | 32,771,700 |
| County Water /Sewer District Debt | 410 | <u>13,542,100</u> | <u>4,328,100</u> | <u>12,000</u> | <u>11,000</u> | <u>17,893,200</u> |
| Total | | \$35,114,000 | \$15,473,900 | \$34,500 | \$42,500 | \$50,664,900 |

All required principal and interest payments have been made in a timely manner on these bonds.

The County maintains an excellent investment quality credit rating from all three major rating agencies. The County's implied corporate credit rating was upgraded by Standard & Poor's to AAA in November 2014 and remains Aa1 by Moody's. The following are ratings for select revenue bond debt investments.

Current Bond Rating by Rating Agency

| <u>Debt Instrument</u> | <u>Moody's</u> | <u>Standard & Poor's</u> | <u>Fitch</u> |
|--|----------------|------------------------------|--------------|
| Series 2012 Gas Tax Revenue Refunding Bond | A2 | A | AA- |
| Series 2014 Gas Tax Revenue Refunding Bond | - | - | - |
| Series 2010 Special Obligation Bond | Aa2 | AA+ | AA |
| Series 2010B Special Obligation Bond | Aa2 | AA+ | AA |
| Series 2011 Special Obligation Bond | Aa2 | AA+ | AA |
| Series 2013 Special Obligation Bond | Aa2 | - | AA |
| Series 2007 Forest Lakes Roadway Limited General Obligation Bond (1) | - | - | - |
| Series 2013, County Water-Sewer Refunding Revenue Bonds | - | - | - |
| Series 2015, County Water-Sewer Refunding Revenue Bonds | - | - | - |
| Series 2016, County Water-Sewer Refunding Revenue Bonds | Aa1 | - | AAA |

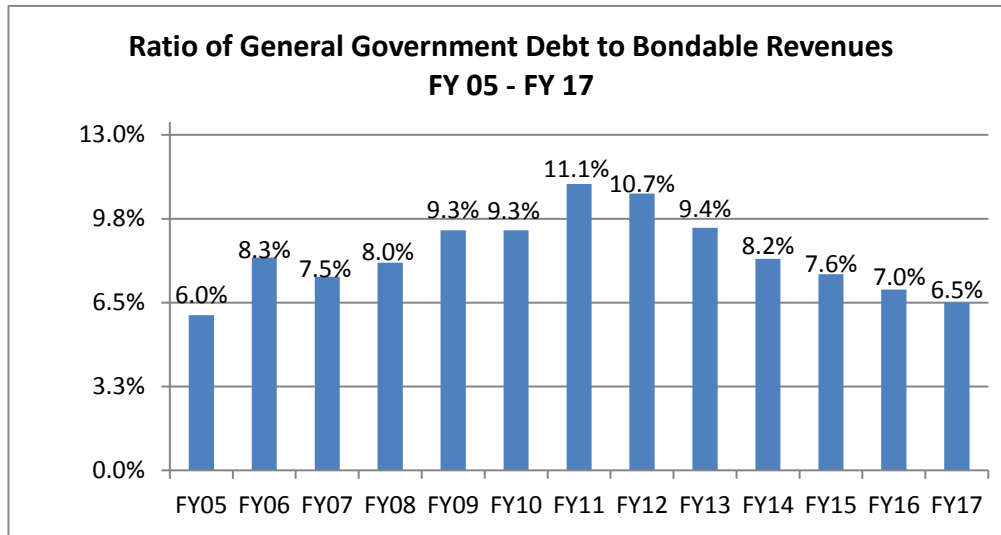
(1) Insured by National Public Finance Guarantee Corp (formerly MBIA).

For the past few years, the County has taken advantage of historically low interest rates and reduced further the cost of borrowing through aggressive restructuring of the debt portfolio. Collier County's principal debt outstanding at September 30, 2017 totals \$456 million of which \$283 million is connected with infrastructure improvements necessitated by population growth and related service demands since 2004. The County's principal debt has been reduced by \$331 million since FY 2008. It is estimated that approximately 50% of the County's existing principal debt will be paid off within the next 7 years. Annual principal and interest payments servicing the current outstanding debt represents 4.33% of the County's net budget.

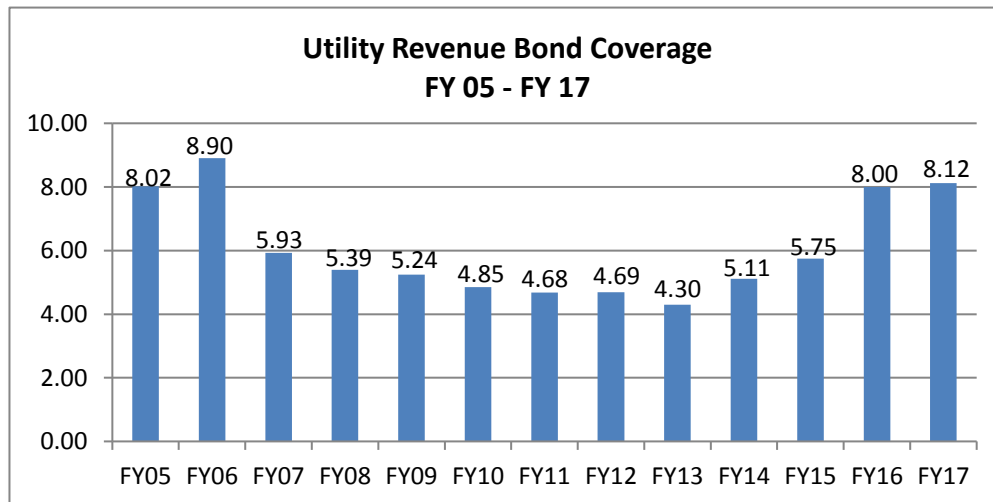
Florida Statutes place no limitations on the application of revenues to debt service by local taxing authorities, but prudent fiscal management dictates a self-imposed level of restraint. The following policy regarding the issuance of debt was adopted in the Growth Management Plan. Collier County will not exceed a maximum ratio of total general government debt service to bondable revenues from current sources of 13%. Current

**Collier County Government
Fiscal Year 2018 Adopted Budget**

bondable revenues are ad valorem taxes, communications services tax revenue, gas taxes, revenue sharing, impact fees, sales tax, tourist taxes, court facility fees, and charges for services in parks and recreation and community development. The ratio of total general government debt service to bondable revenues from current sources is 6.5%. The FY 11 percent of 11.1% was expected and the reason for the increase from FY 10 to FY 11 is the substantial drop in revenues, specifically ad valorem revenues due to tax base erosion resulting from the economic recession. Future consideration of any debt issuance is a policy decision of the Board in accordance with the County's Debt Management Policy. The trend in this ratio is depicted below.



The enterprise funds operate under revenue bonding ratios set by the financial markets and are, therefore, excluded from this debt policy. The utility revenue bonds require coverage (net revenue consisting of user fees, special assessments, and system development charges divided by total debt service requirements) of 1.25. As demonstrated below, the actual coverage well exceeds the ratio required in the utility bond covenants.



Many, but not all, capital projects are funded on a cash basis. This is recognized in the Growth Management Plan policy regarding general obligation debt: Certain large scale projects of significant county-wide impact and cost would, if funded by current ad valorem taxes in the year of construction, result in an unacceptable millage rate. These projects could be proposed for general obligation bonding. The electorate could be

**Collier County Government
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asked through referendum to approve the borrowing of funds for the projects and the levy of ad valorem taxes to pay the resulting debt service. Any capital projects financed by borrowing money shall have a repayment period limited to the useful life of the asset.

Bond Refinancing

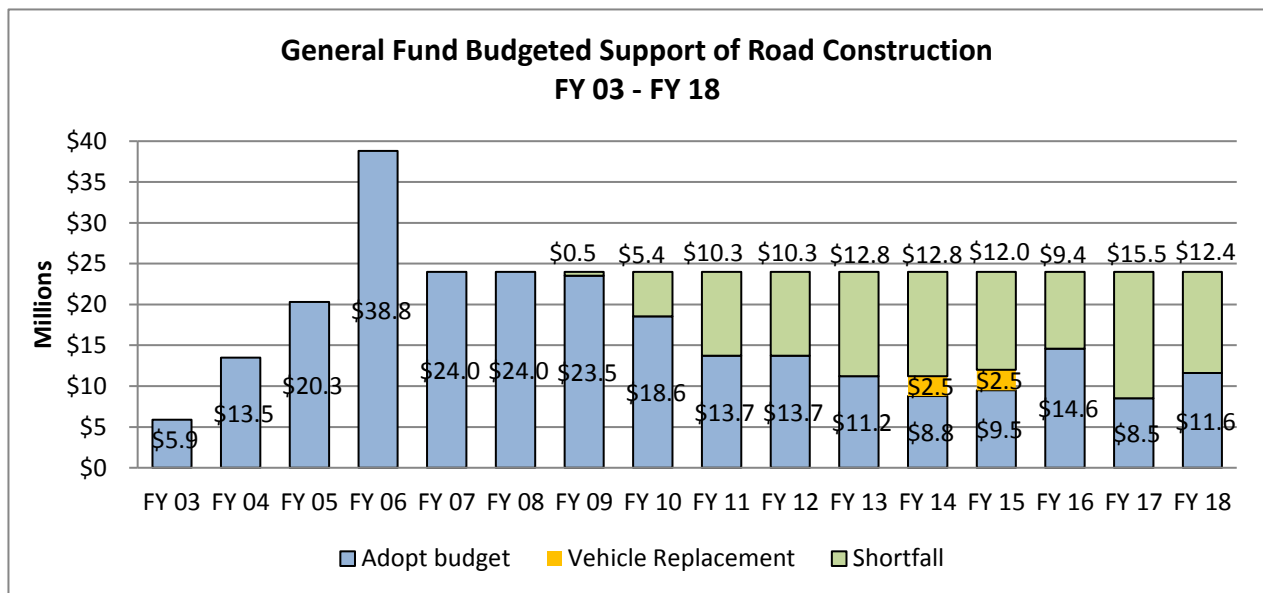
The County's Finance Committee, consisting of key County financial management and legal staff, the County's Financial Advisor, and the County Bond Counsel explore the possibility of savings to be generated through refinancing existing bond issues. Depending on market conditions, bond refunding/refinancing may be recommended by the Finance Committee. In general, the net present value savings generated by any proposed refinancing shall be a minimum of 5%. As a general rule, savings generated by refinancing shall be utilized to reduce future debt service payments. Five (5) percent savings is considered a benchmark, but any advance refunding that produces a smaller net present value savings may be considered on a case-by-case basis.

Over the past seven (7) fiscal years the County has restructured \$422.8 million in outstanding general governmental debt which reduced the cost of borrowing by \$28.6 million within the portfolio and returned all \$19.5 million borrowed from enterprise funds which was required to fund a debt service reserve under the previously outdated bond covenants.

Impact of Bonding on Current and Future Operations

Road Construction Program

The adopted road-financing plan (approved by the Board of County Commissioners following the defeat of an infrastructure sales tax referendum) required bonding all of the County's available gas tax capacity. Gas tax revenues were previously used to fund the road construction program on a pay as you go basis. The Board also committed to using General Fund ad valorem taxes as a revenue stream in the road construction program. The magnitude of the commitment (backfilling for the gas tax revenue now committed to debt repayment) is highlighted in the following graph.

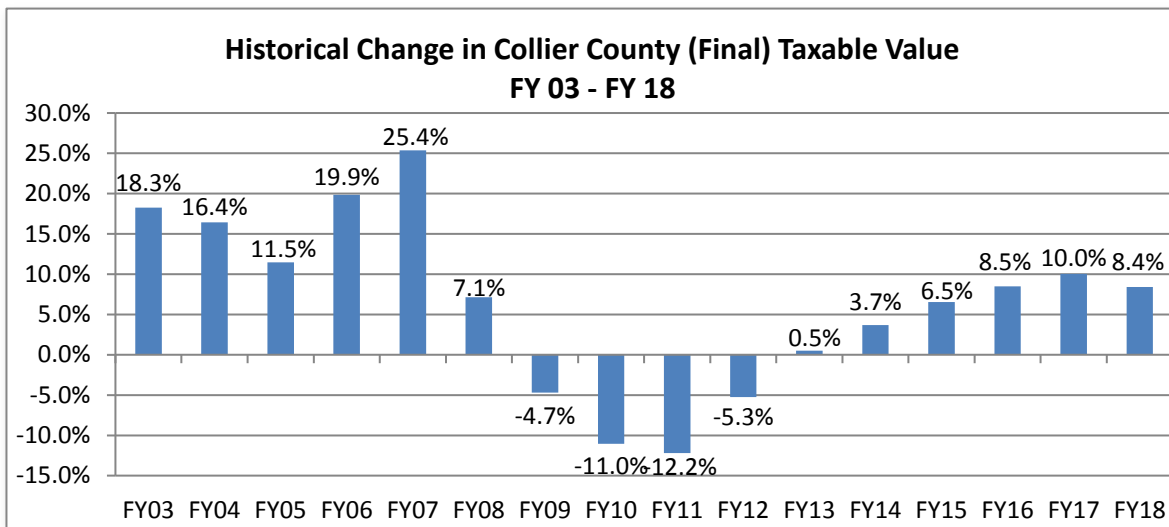


The FY 06 General Fund transfer to road construction included \$14.1 million accumulated in reserves over the past few budget cycles, while there were extraordinary increases in taxable value. The General Fund support of the road program was expected to be maintained at \$24.0 million annually, as there will be a large

**Collier County Government
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future requirement for road resurfacing due to the level of new lane miles added to the road network in Collier County in recent years, as well as a need to address bridge maintenance in the Golden Gate Estates area. The softening real estate market and declining taxable values has challenged the County's ability to commit General Fund resources – at the proposed \$24 million level – toward roadway construction and capital maintenance. In FY 14 and FY 15, Growth Management Division requested that approximately \$2.5 million (each year) of the road construction money go towards operations and replacing vehicles and equipment. In FY 17, the Growth Management Department reallocated some of the road capital money to stormwater and asset management projects.

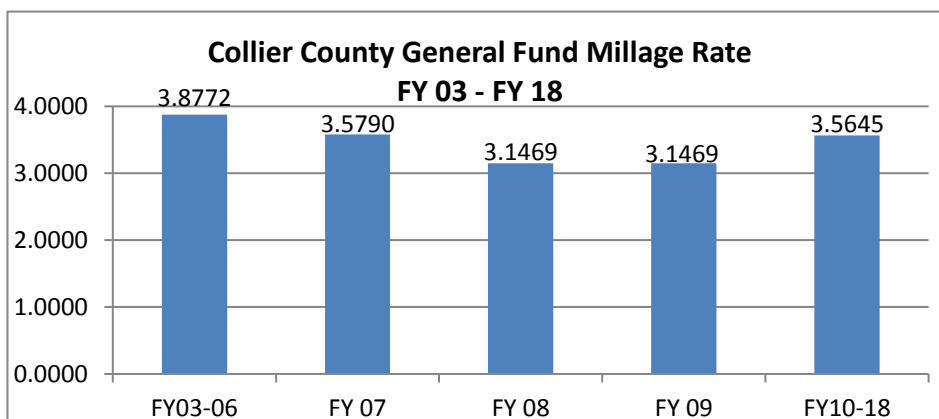
Prior to considering any new or enhanced programs, the Board, in previous budget years, committed to using growth tax revenues from rapidly escalating property values (new construction and increased value of existing properties) to meet the requirements of the road construction program. However, the recent downward trend in taxable value will mean a reduced property tax investment in the road program. The annual change in Collier County taxable value is depicted in the following graph.



This has impacted County operations in a number of ways. In spite of the rapidly escalating property values in Collier County, the General Fund millage rate was maintained at a constant level during the period from FY 03 through FY 06.

Due to the magnitude of the increases in taxable value from FY 03 through FY 07, budget policy development in FY 08 emphasized rolling back the millage rate for any increase in taxable value above 10%. The softening of the real estate market resulted in only a 7.1% increase in taxable value in FY 08. However, consistent with the requirements of tax reform legislation, the General Fund millage rate was reduced to 3.1469 in FY 08. For FY 10, faced with another year of County wide taxable value reductions and the prospects of instability in State shared revenues and sales tax due to uncertain economic conditions; the Board voted to increase the millage rate to 3.5645 in order to avoid service cuts. From FY 11 through FY 18, the Board adopted a millage neutral policy guidance.

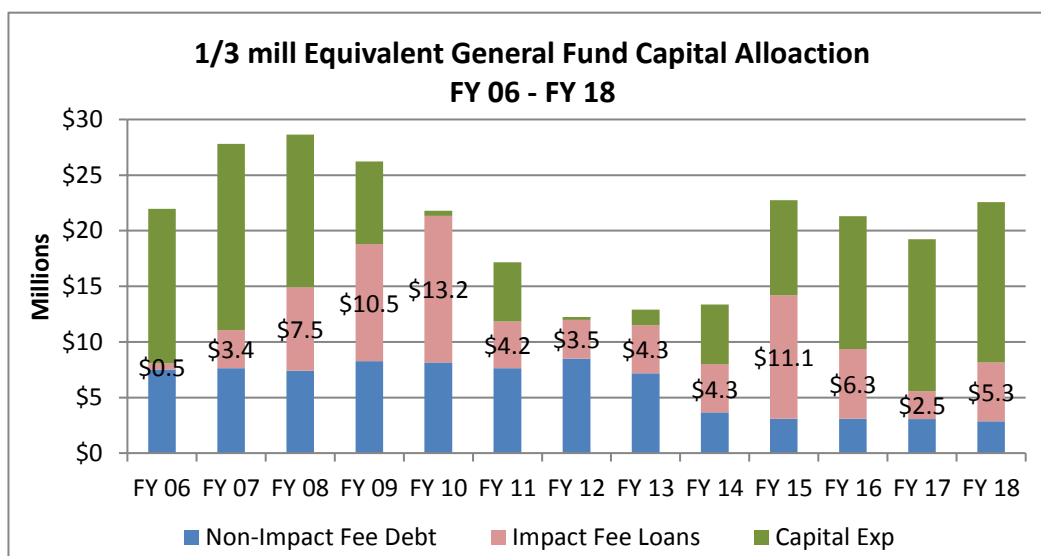
**Collier County Government
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General Government Capital Projects

General government capital projects are included in the General Fund. Projects include renovations to existing facilities and construction of new general government facilities for which there is no established impact fee. The annual funding allocation for General Fund capital projects should be the equivalent in dollars to 0.3333 mills, however, in FY 18, it dropped to 0.2701 mills.

Debt service payments for growth related projects financed with capital improvement bonds were to be paid off with impact fees. Since FY 06, impact fee collections have been insufficient to pay their debt service. Impact fee collections have declined by more than 50% since FY 07. Therefore, the General Fund is assisting the impact fee funds with their debt service payments. To date, General Fund loan total to the various impact trust funds exceeds \$98.9 million. For FY 12, loans to the various impact fee funds were reduced by a one-time occurrence of reallocating unused project money to debt. Also, the Capital Improvement Revenue Bonds, Series 2002/2003/2005 were refunded into the 2010B; 2011 and 2013 Special Obligation Bonds reducing the principal and interest payments from the various impact fee funds, therefore further reducing the size of the General Fund loans. For FY 15, the \$11.1 million loan includes \$4.3 million to assist the impact fee funds with their debt service payments and \$6.8 million for funding for three growth related projects, an EMS station, a Sheriff Substation and the purchase and renovation of building for the Supervisor of Elections. For FY 16, the \$6.3 million loan includes an additional \$900,000 for the Sheriff Substation. For FY 18, the \$5.3 million loan includes funding for a new EMS station of \$2 million.



**Collier County Government
Fiscal Year 2018 Adopted Budget**

Collier County, Florida
DRAFT Notes to the Financial Statements
September 30, 2017

NOTE 6 – LONG-TERM DEBT

SUMMARY OF CHANGES IN LONG-TERM OBLIGATIONS

The following is a summary of changes in long-term obligations for the year ended September 30, 2017:

000's Omitted

| | October 1, 2016 | Additions | Reductions | Premium Amortized, net | September 30, 2017 | Due within one year |
|----------------------------------|--------------------|------------------|---------------------|---------------------------|-----------------------|------------------------|
| Governmental Activities: | | | | | | |
| Bonds Payable | \$ 315,270 | \$ - | \$ (20,340) | \$ - | \$ 294,930 | \$ 21,115 |
| Premium on Bonds Payable | 15,321 | - | - | (1,450) | 13,871 | - |
| Notes Payable | 5,845 | 5,293 | (6,066) | - | 5,072 | 457 |
| Capital Lease Obligations | 937 | - | (621) | - | 316 | 87 |
| Self-Insurance Claims | 7,902 | 54,722 | (54,139) | - | 8,485 | 6,171 |
| Net Pension Liability | 225,278 | 20,953 | - | - | 246,231 | 1,637 |
| Net OPEB Liability | 23,744 | 1,466 | (1,267) | - | 23,943 | - |
| Compensated Absences | 26,663 | 9,413 | (7,607) | - | 28,469 | 9,733 |
| Total | <u>\$ 620,960</u> | <u>\$ 91,847</u> | <u>\$ (90,040)</u> | <u>\$ (1,450)</u> | <u>\$ 621,317</u> | <u>\$ 39,200</u> |
| Business-type Activities: | | | | | | |
| Bonds and Loans Payable | \$ 168,475 | \$ - | \$ (99,545) | \$ - | \$ 68,930 | \$ 3,968 |
| Premium on Bonds Payable | 11,848 | - | - | (600) | 11,248 | - |
| Notes Payable | 64 | 89,984 | (2,529) | - | 87,519 | 9,640 |
| Capital Lease Obligations | 1,247 | - | (382) | - | 865 | 344 |
| Landfill Closure Liability | 1,884 | - | (107) | - | 1,777 | - |
| Net Pension Liability | 45,134 | 6,298 | - | - | 51,432 | 304 |
| Net OPEB Liability | 2,053 | 240 | (129) | - | 2,164 | - |
| Compensated Absences | 2,782 | 2,454 | (2,294) | - | 2,942 | 2,353 |
| Total | <u>\$ 233,487</u> | <u>\$ 98,976</u> | <u>\$ (104,986)</u> | <u>\$ (600)</u> | <u>\$ 226,877</u> | <u>\$ 16,609</u> |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Collier County, Florida
DRAFT Notes to the Financial Statements
September 30, 2017

NOTE 6 – LONG-TERM DEBT – CONTINUED

DESCRIPTIONS OF BONDS, LOANS AND NOTES PAYABLE

Bonds, loans and notes payable at September 30, 2017 were composed of the following:

GOVERNMENTAL ACTIVITIES

Governmental Activities Limited General Obligation Bonds

| | |
|--|---------------------|
| \$6,215,000 2007 Limited General Obligation Bonds, Forest Lakes Roadway and Drainage Municipal Service Taxing Unit, due in installments of \$300,000 to \$540,000 through January 1, 2022; interest at 3.75% to 4.25% and collateralized by a limited ad valorem pledge of up to 4 mils. | <u>\$ 2,490,000</u> |
| Total Governmental Activities Limited General Obligation Bonds | <u>\$ 2,490,000</u> |

Governmental Activities Revenue Bonds

| | |
|--|-----------------------|
| \$38,680,000 2012 Gas Tax Refunding Revenue Bonds, due in annual installments of \$2,700,000 to \$6,605,000 through June 1, 2023; interest at 3.00% to 5.00% and collateralized by a pledge on the combined gas tax proceeds. | \$ 20,190,000 |
| \$89,780,000 2014 Gas Tax Refunding Revenue Bonds, due in annual installments of \$1,065,000 to \$13,265,000 through June 1, 2025; interest at 2.33% and collateralized by a pledge on the combined gas tax proceeds. | 74,155,000 |
| \$59,895,000 2010 Special Obligation Revenue Bonds, due in annual installments of \$1,545,000 to \$3,860,000 through July 1, 2034; interest at 3.00% to 4.50% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. | 47,400,000 |
| \$24,620,000 2010B Special Obligation Revenue Bonds, due in annual installments of \$1,830,000 to \$2,630,000 through October 1, 2021; interest at 3.00% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. | 12,190,000 |
| \$92,295,000 2011 Special Obligation Revenue Bonds, due in annual installments of \$1,605,000 to \$8,270,000 through October 1, 2029; interest at 2.50% to 5.00% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. | 64,700,000 |
| \$73,805,000 2013 Special Obligation Revenue Bonds, due in annual installments of \$4,860,000 to \$8,525,000 through October 1, 2035; interest at 3.50% to 4.00% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. | <u>73,805,000</u> |
| Total Governmental Activities Revenue Bonds | <u>\$ 292,440,000</u> |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Collier County, Florida
DRAFT Notes to the Financial Statements
September 30, 2017

NOTE 6 – LONG-TERM DEBT – CONTINUED

Governmental Activities Note Payable

| | |
|--|------------------------|
| \$5,293,293 2017 Bayshore Gateway Community Redevelopment Agency Taxable Note with TD Bank, N.A., due in monthly installments of \$35,574 to \$52,349 through March 1, 2027; interest at 3.56% and collateralized by a pledge on all legally available non-ad valorem revenues of the Bayshore Gateway Community Redevelopment Agency. | <u>\$ 5,072,089</u> |
| Total Governmental Activities Note Payable | <u>\$ 5,072,089</u> |
| Total Governmental Activities Obligations | <u>\$ 300,002,089</u> |
| Unamortized Bond Premium | <u>\$ 13,871,404</u> |
| Governmental Activities Obligations, Net | <u>\$ 313,873,493</u> |
| Less Current Portion of Governmental Activities Obligations | <u>\$ (21,571,891)</u> |
| Long-Term Portion of Governmental Activities Obligations, Net | <u>\$ 292,301,602</u> |

BUSINESS-TYPE ACTIVITIES

Business-type Activities Revenue Bonds

| | |
|---|----------------------|
| \$17,769,080 2013 Collier County Water and Sewer Refunding Revenue Bond due in annual installments of \$1,369,430 to \$4,312,275, commencing July 1, 2014 through July 1, 2021; interest at 1.47% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District. | \$ 5,670,968 |
| \$17,687,000 2015 Collier County Water and Sewer Refunding Revenue Bond due in annual installments of \$2,533,000 to \$4,561,000, commencing July 1, 2017 through July 1, 2022; interest at 1.75% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District. | 15,154,000 |
| \$48,105,000 2016 Collier County Water and Sewer Refunding Revenue Bonds due in annual installments of \$5,035,000 to \$7,090,000, commencing July 1, 2029 through July 1, 2036; interest at 5.00% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District. | <u>48,105,000</u> |
| Total Business-type Activities Revenue Bonds | <u>\$ 68,929,968</u> |

Business-type Activities Notes Payable

| | |
|---|------------------------|
| \$166,580 County Water and Sewer District agreement with private developer payable through use of sewer impact fee credits. Non-interest bearing agreement. | \$ 65,557 |
| \$89,982,000 2016 County Water and Sewer District Refunding Revenue Note with Florida Community Bank, N.A., due in monthly installments of \$2,881,000 to \$9,547,000 through July 1, 2029; interest at 1.80% and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District. | <u>\$ 87,453,000</u> |
| Total Business-type Activities Loans and Notes Payable | <u>\$ 87,518,557</u> |
| Total Business-type Activities Obligations | <u>\$ 156,448,525</u> |
| Unamortized Bond Premium | <u>\$ 11,248,269</u> |
| Business-type Activities Obligations, Net | <u>\$ 167,696,794</u> |
| Less Current Portion of Business-type Activities Obligations Payable from Unrestricted Assets | <u>\$ (10,156,546)</u> |
| Less Current Portion of Business-type Activities Obligations Payable from Restricted Assets | <u>\$ (3,451,072)</u> |
| Long-Term Portion of Business-type Activities Obligations, Net | <u>\$ 154,089,176</u> |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Collier County, Florida
DRAFT Notes to the Financial Statements
September 30, 2017

NOTE 6 – LONG-TERM DEBT – CONTINUED

SUMMARY OF DEBT SERVICE REQUIREMENTS TO MATURITY

The total annual debt service requirements to maturity of long-term debt, excluding compensated absences, capitalized leases, premiums, discounts and arbitrage rebate liability, are as follows:

| Governmental Activities | | | | | | | |
|-------------------------|----------------------------------|-------------------|-----------------------|----------------------|---------------------|-------------------|-----------------------|
| Fiscal Year | Limited General Obligation Bonds | | Revenue Bonds | | Notes Payable | | Totals |
| | Principal | Interest | Principal | Interest | Principal | Interest | |
| 2018 | \$ 460,000 | \$ 95,475 | \$ 20,655,000 | \$ 10,766,957 | \$ 456,891 | \$ 173,159 | \$ 32,607,482 |
| 2019 | 475,000 | 76,181 | 21,440,000 | 9,961,048 | 473,424 | 156,626 | 32,582,279 |
| 2020 | 495,000 | 55,569 | 22,270,000 | 9,145,667 | 490,556 | 139,494 | 32,596,286 |
| 2021 | 520,000 | 34,000 | 23,085,000 | 8,307,969 | 508,308 | 121,743 | 32,577,020 |
| 2022 | 540,000 | 11,475 | 23,960,000 | 7,407,156 | 526,702 | 103,349 | 32,548,682 |
| 2023-27 | - | - | 90,940,000 | 25,547,078 | 2,616,208 | 219,022 | 119,322,308 |
| 2028-32 | - | - | 52,660,000 | 13,604,257 | - | - | 66,264,257 |
| 2033-37 | - | - | 37,430,000 | 2,830,850 | - | - | 40,260,850 |
| Totals | \$ 2,490,000 | \$ 272,700 | \$ 292,440,000 | \$ 87,570,982 | \$ 5,072,089 | \$ 913,393 | \$ 388,759,164 |

| Business-type Activities | | | | | |
|--------------------------|----------------------|----------------------|----------------------|---------------------|-----------------------|
| Fiscal Year | Revenue Bonds | | Notes Payable | | Totals |
| | Principal | Interest | Principal | Interest | |
| 2018 | \$ 3,968,061 | \$ 2,753,808 | \$ 9,639,557 | \$ 1,574,154 | \$ 17,935,580 |
| 2019 | 4,031,480 | 2,688,256 | 9,303,000 | 1,401,822 | 17,424,558 |
| 2020 | 4,099,464 | 2,621,655 | 9,027,000 | 1,234,368 | 16,982,487 |
| 2021 | 4,164,963 | 2,553,914 | 9,189,000 | 1,071,882 | 16,979,759 |
| 2022 | 4,561,000 | 2,485,067 | 7,891,000 | 906,480 | 15,843,547 |
| 2023-27 | - | 12,026,250 | 35,130,000 | 2,408,652 | 49,564,902 |
| 2028-32 | 21,715,000 | 10,464,000 | 7,339,000 | 183,960 | 39,701,960 |
| 2033-37 | 26,390,000 | 3,379,500 | - | - | 29,769,500 |
| Totals | \$ 68,929,968 | \$ 38,972,450 | \$ 87,518,557 | \$ 8,781,318 | \$ 204,202,293 |

CURRENT YEAR DEBT REFUNDING

On November 17, 2016, the Collier County Water and Sewer District issued the Series 2016B Water and Sewer Refunding Revenue Note in the par amount of \$89,982,000. The note was issued on a subordinate basis for the purpose of currently refunding the District's outstanding State Revolving Fund Loans. The final maturity of the refunding note is July 1, 2029, with an interest rate of 1.80%. The refunding achieved a net present value savings of 4.19% on the refunded loans. The current refunding achieved an aggregate debt service savings of \$4,611,821 and an economic gain of \$3,918,803. The refunded State Revolving Fund Loans were redeemed on November 17, 2016.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Collier County, Florida
DRAFT Notes to the Financial Statements
September 30, 2017

NOTE 6 – LONG-TERM DEBT – CONTINUED

RESTRICTIVE COVENANTS

According to County resolutions authorizing the issuance of the Series 2010, 2010B, 2011 and 2013 Special Obligation Refunding Revenue Bonds, the County has covenanted, subject to certain restrictions and limitations, to appropriate in its annual budget, by amendment if necessary, from non-ad valorem revenues amounts sufficient to pay principal and interest on the combined Special Obligation Bonds.

According to County resolutions authorizing the issuance of the Series 2012 and 2014 Gas Tax Revenue Refunding Bonds, the issues are payable from and secured by liens on gas tax revenues.

Bayshore Gateway Community Redevelopment Agency (Agency) tax increment revenues are pledged for the repayment of the Agency's Series 2017 taxable note. The Agency has additionally covenanted to budget and appropriate from all legally available non-ad valorem revenues of the Agency to pay the Series 2017 note to the extent the tax increment revenues are insufficient. The Series 2017 note does not constitute an indebtedness of the County and is payable solely from the security provided by the Bayshore Gateway Community Redevelopment Agency. The Agency is required to have a debt service reserve balance with the lending bank of \$315,026 as of the end of fiscal year 2017. The Agency was in compliance with these covenants for the year ended September 30, 2017.

The County Water and Sewer District (District) has pledged future water and sewer customer revenues, net of certain operating expenses, to repay \$68,929,968 in Series 2013, 2015 and 2016 revenue bonds. Proceeds from the bonds were used for the refinancing of bonds issued for purposes of rehabilitation or expansion of the District's water and sewer systems. Principal and interest are payable through July 1, 2036, solely from the net revenues and certain other fees and charges derived from operation of the County's Water and Sewer District (District). The pledge of net revenues by the District from the operation of the system does not constitute a lien upon the system or any other property of the County. The resolutions authorizing the revenue bonds include an obligation for the District to fix, establish and maintain such rates and collect such fees so as to provide in each year net revenues, as defined in the bond resolutions, which together with system development fees (impact fees) and special assessment proceeds (if applicable) received shall be at least 125% of the annual debt service requirements for the bonds; provided, however, that net revenues in each fiscal year shall be adequate to pay at least 100% of the annual debt service on the bonds. Fiscal year 2017 pledged revenues, net of operating expenses (excluding depreciation and amortization), were \$42,140,328, and \$54,597,393 when system development fees were included. Principal and interest paid on the bonds during fiscal year 2017 totaled \$6,720,696, providing coverage of 627% and 812%, respectively. In addition, bond covenants require a renewal and replacement amount equal to \$300,000 in the District funds. The District was in compliance with these covenants for the year ended September 30, 2017.

The District has a note outstanding in the amount of \$87,453,000 with Florida Community Bank, N.A. This note is collateralized by a lien on pledged revenues consisting of net revenues from the operations of the County Water and Sewer System and system development fees. The lien is subordinate in all respects to the liens placed upon pledged revenues established by bonded indebtedness. The District's note was in compliance with these covenants for the year ended September 30, 2017.

LEGAL DEBT MARGIN

The Constitution of the State of Florida and the Florida Statutes set no legal debt limit.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Collier County, Florida
DRAFT Notes to the Financial Statements
September 30, 2017

NOTE 6 – LONG-TERM DEBT – CONTINUED

INTEREST CAPITALIZED

Interest costs on the long-term debt of business-type activities, including capitalized leases, incurred and capitalized during the year ended September 30, 2017 were as follows:

| | Total Interest Cost Incurred | Interest Cost Capitalized | Net Interest Expense |
|--------------------------|---------------------------------|------------------------------|-------------------------|
| Business-type Activities | \$ 3,967,764 | \$1,390,376 | \$2,577,388 |

Interest expense is shown as a direct expense of the Business-type Activities.

LEASE OBLIGATIONS

Capitalized leases payable at September 30, 2017 amounted to \$1,180,649. These obligations, which are collateralized by equipment and vehicles, have total annual installments ranging from \$29,702 to \$446,024 including interest ranging from 1.83% to 4.82% and mature through 2022. As of year-end, equipment currently leased under capital leases in the governmental activities had a historical cost of \$2,914,737 and accumulated depreciation of \$2,015,393. Equipment currently leased under capital leases in the business-type activities had a historical cost of \$2,518,891 and accumulated depreciation of \$1,043,377.

Future minimum capital lease obligations as of September 30, 2017 were as follows:

| | Governmental Activities | Business-type Activities | Total |
|--|----------------------------|-----------------------------|--------------|
| 2018 | \$ 92,888 | \$ 353,136 | \$ 446,024 |
| 2019 | 92,889 | 352,412 | 445,301 |
| 2020 | 92,887 | 94,432 | 187,319 |
| 2021 | 40,233 | 78,693 | 118,926 |
| 2022 | 29,702 | - | 29,702 |
| Total minimum lease payments | 348,599 | 878,673 | 1,227,272 |
| Less amount representing interest | (32,798) | (13,825) | (46,623) |
| Present value of minimum lease payments | \$ 315,801 | \$ 864,848 | \$ 1,180,649 |

The County also leases office space, office equipment and storage space under operating leases. These leases expire or are cancellable within the next fiscal year. In the normal course of operations, these leases will be renewed or replaced by other leases. Total rental expenditures for all operating leases within the governmental activities for the year ended September 30, 2017 were \$1,706,067. Total rental expenditures for all operating leases within business-type activities governmental activities for the year ended September 30, 2017 were \$218,430.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Collier County, Florida
DRAFT Notes to the Financial Statements
September 30, 2017

NOTE 7 – CONDUIT DEBT OBLIGATIONS

COMPONENT UNIT CONDUIT DEBT

The Industrial Development Authority, Housing Finance Authority, Health Facilities Authority and Educational Facilities Authority, all component units of Collier County, issue debt instruments for the purpose of providing capital financing to independent third parties. Industrial development revenue bonds have been issued to provide financial assistance to public entities for the acquisition and construction of industrial and commercial facilities. Housing revenue bonds have been issued for the purpose of financing the development of multi-family residential rental communities. The health facility revenue bonds were issued to provide financing for the construction of health park facilities. The educational facility revenue bonds were used to provide financing for the construction of educational facilities. These bonds were secured by the financed property, a letter of credit or a corporate guarantee. The primary revenues pledged to pay the debt are those revenues derived from the project or facilities constructed. Neither the issuer, nor the County, is obligated in any manner for repayment of the bonds and as such they are not reported as liabilities in the accompanying financial statements.

As of September 30, 2017, the outstanding principal amount payable on all component unit conduit debt was \$427,428,772 and is made up of the following:

| | |
|--------------------------------------|-----------------------|
| Industrial development revenue bonds | \$ 210,695,000 |
| Housing finance revenue bonds | 24,978,772 |
| Health facilities revenue bonds | 103,985,000 |
| Educational facilities revenue bonds | <u>87,770,000</u> |
| Total | <u>\$ 427,428,772</u> |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Debt Service

| Division Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | - | 50,000 | 35,600 | 38,000 | - | 38,000 | (24.0%) |
| Arbitrage Services | 29,527 | 37,500 | 38,900 | 34,500 | - | 34,500 | (8.0%) |
| Payment to Escrow Agent | 61,460,715 | - | 99,281,700 | - | - | - | na |
| Debt Service | 330,225 | 43,500 | 158,400 | 42,500 | - | 42,500 | (2.3%) |
| Debt Service - Principal | 32,916,165 | 34,111,600 | 29,720,200 | 35,114,000 | - | 35,114,000 | 2.9% |
| Debt Service - Interest Expense | 17,354,883 | 17,424,500 | 16,321,500 | 15,473,900 | - | 15,473,900 | (11.2%) |
| Total Net Budget | 112,091,515 | 51,667,100 | 145,556,300 | 50,702,900 | - | 50,702,900 | (1.9)% |
| Trans to Property Appraiser | 4,124 | 6,200 | 5,000 | 4,700 | - | 4,700 | (24.2%) |
| Trans to Tax Collector | 11,122 | 15,100 | 14,100 | 15,100 | - | 15,100 | 0.0% |
| Trans to 001 General Fund | 754 | 1,000 | 200 | 1,000 | - | 1,000 | 0.0% |
| Trans to 132 Pine Ridge | 13,100 | - | - | - | - | - | na |
| Trans to 138 Naples Prod Pk | 650,000 | - | - | - | - | - | na |
| Trans to 174 Consvr Collier Maint | 64,980 | 5,000 | 1,000 | 500 | - | 500 | (90.0%) |
| Trans to 325 Stormw Cap Fd | - | - | - | 12,400 | - | 12,400 | na |
| Reserves for Contingencies | - | 74,500 | - | 20,000 | - | 20,000 | (73.2%) |
| Reserves for Debt Service | - | 19,188,000 | - | 16,503,500 | - | 16,503,500 | (14.0%) |
| Reserves for Future Debt Service | - | 1,192,600 | - | 955,300 | - | 955,300 | (19.9%) |
| Reserves for Capital | - | 300,000 | - | 300,000 | - | 300,000 | 0.0% |
| Reserves for Cash Flow | - | 1,669,600 | - | 1,733,200 | - | 1,733,200 | 3.8% |
| Total Budget | 112,835,594 | 74,119,100 | 145,576,600 | 70,248,600 | - | 70,248,600 | (5.2)% |

| Appropriations by Department | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| General Governmental Debt | 32,822,764 | 33,155,100 | 38,361,800 | 32,771,700 | - | 32,771,700 | (1.2%) |
| Collier County Water & Sewer Debt | 79,268,750 | 18,512,000 | 107,194,500 | 17,931,200 | - | 17,931,200 | (3.1%) |
| Total Net Budget | 112,091,515 | 51,667,100 | 145,556,300 | 50,702,900 | - | 50,702,900 | (1.9)% |
| General Governmental Debt | 744,079 | 5,590,400 | 20,300 | 5,422,800 | - | 5,422,800 | (3.0%) |
| Collier County Water & Sewer Debt | - | 16,861,600 | - | 14,122,900 | - | 14,122,900 | (16.2%) |
| Total Transfers and Reserves | 744,079 | 22,452,000 | 20,300 | 19,545,700 | - | 19,545,700 | (12.9)% |
| Total Budget | 112,835,594 | 74,119,100 | 145,576,600 | 70,248,600 | - | 70,248,600 | (5.2)% |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Debt Service

| Division Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes | 482,029 | 473,400 | 454,400 | 506,600 | - | 506,600 | 7.0% |
| Delinquent Ad Valorem Taxes | 523 | 6,000 | 2,400 | 1,500 | - | 1,500 | (75.0%) |
| Special Assessments | 88 | - | - | - | - | - | na |
| Gas Taxes | - | 1,800,000 | 1,850,000 | 1,875,000 | - | 1,875,000 | 4.2% |
| Interest/Misc | 270,915 | 117,300 | 120,800 | 117,200 | - | 117,200 | (0.1%) |
| Loan Proceeds | - | - | 5,293,300 | - | - | - | na |
| Bond Proceeds | 60,153,146 | - | 89,982,000 | - | - | - | na |
| Trans frm Property Appraiser | 476 | - | - | - | - | - | na |
| Trans frm Tax Collector | 4,329 | - | - | - | - | - | na |
| Trans fm 001 Gen Fund | 3,077,500 | 3,073,000 | 3,073,000 | 2,855,200 | - | 2,855,200 | (7.1%) |
| Trans fm 101 Transp Op Fd | 1,206,600 | 1,207,100 | 1,207,100 | 1,208,300 | - | 1,208,300 | 0.1% |
| Trans fm 111 MSTD Gen Fd | - | 257,000 | 237,100 | - | - | - | (100.0%) |
| Trans fm 132 Pine Rdg Ind Pk Fd | - | - | - | 77,500 | - | 77,500 | na |
| Trans fm 138 Naples Prod Pk | - | - | - | 714,400 | - | 714,400 | na |
| Trans fm 159 Forest Lake Fd | 100,000 | - | - | - | - | - | na |
| Trans fm 187 Bayshore Redev Fd | 858,500 | 832,800 | 85,500 | 631,000 | - | 631,000 | (24.2%) |
| Trans fm 306 Pk & Rec Cap | 320,000 | 320,700 | 320,700 | - | - | - | (100.0%) |
| Trans fm 313 Gas Tax Cap Fd | 13,142,900 | 12,150,000 | 12,150,000 | 11,271,000 | - | 11,271,000 | (7.2%) |
| Trans fm 345 Pk & Rec Cap | 150,000 | 150,000 | 150,000 | 150,000 | - | 150,000 | 0.0% |
| Trans fm 346 Pks Unincorp Cap Fd | 2,785,700 | 2,789,300 | 2,789,300 | 2,789,600 | - | 2,789,600 | 0.0% |
| Trans fm 350 EMS Cap Fd | 448,000 | 448,000 | 448,000 | 448,400 | - | 448,400 | 0.1% |
| Trans fm 355 Library Cap Fd | 1,159,300 | 1,160,300 | 1,160,300 | 1,158,900 | - | 1,158,900 | (0.1%) |
| Trans fm 381 Correctional Cap Fd | 1,877,400 | 1,865,500 | 1,865,500 | 1,858,500 | - | 1,858,500 | (0.4%) |
| Trans fm 385 Law Enforc Cap Fd | 1,872,700 | 1,873,000 | 1,873,000 | 1,873,700 | - | 1,873,700 | 0.0% |
| Trans fm 390 Gen Gov Fac Cap Fd | 5,169,400 | 5,169,500 | 5,169,500 | 5,705,200 | - | 5,705,200 | 10.4% |
| Trans fm 408 Water / Sewer Fd | 5,095,568 | 3,870,500 | 5,280,500 | 6,830,300 | - | 6,830,300 | 76.5% |
| Trans fm 411 W Impact Fee Cap Fd | 5,568,492 | 8,123,600 | 4,022,700 | 7,831,300 | - | 7,831,300 | (3.6%) |
| Trans fm 413 S Impact Fee Cap Fd | 4,528,820 | 5,647,200 | 5,542,300 | 5,436,300 | - | 5,436,300 | (3.7%) |
| Carry Forward | 24,096,600 | 22,904,600 | 19,532,700 | 17,033,500 | - | 17,033,500 | (25.6%) |
| Less 5% Required By Law | - | (119,700) | - | (124,800) | - | (124,800) | 4.3% |
| Total Funding | 132,368,986 | 74,119,100 | 162,610,100 | 70,248,600 | - | 70,248,600 | (5.2%) |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Debt Service

General Governmental Debt

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | - | 12,000 | - | - | - | - | (100.0%) |
| Arbitrage Services | 18,471 | 25,500 | 24,500 | 22,500 | - | 22,500 | (11.8%) |
| Payment to Escrow Agent | - | - | 5,253,800 | - | - | - | na |
| Debt Service | 111 | 32,500 | 71,700 | 31,500 | - | 31,500 | (3.1%) |
| Debt Service - Principal | 20,161,289 | 21,198,300 | 21,152,200 | 21,571,900 | - | 21,571,900 | 1.8% |
| Debt Service - Interest Expense | 12,642,893 | 11,886,800 | 11,859,600 | 11,145,800 | - | 11,145,800 | (6.2%) |
| Net Operating Budget | 32,822,764 | 33,155,100 | 38,361,800 | 32,771,700 | - | 32,771,700 | (1.2%) |
| Trans to Property Appraiser | 4,124 | 6,200 | 5,000 | 4,700 | - | 4,700 | (24.2%) |
| Trans to Tax Collector | 11,122 | 15,100 | 14,100 | 15,100 | - | 15,100 | 0.0% |
| Trans to 001 General Fund | 754 | 1,000 | 200 | 1,000 | - | 1,000 | 0.0% |
| Trans to 132 Pine Ridge | 13,100 | - | - | - | - | - | na |
| Trans to 138 Naples Prod Pk | 650,000 | - | - | - | - | - | na |
| Trans to 174 Consvr Collier Maint | 64,980 | 5,000 | 1,000 | 500 | - | 500 | (90.0%) |
| Trans to 325 Stormw Cap Fd | - | - | - | 12,400 | - | 12,400 | na |
| Reserves for Contingencies | - | 74,500 | - | 20,000 | - | 20,000 | (73.2%) |
| Reserves for Debt Service | - | 2,626,400 | - | 2,680,600 | - | 2,680,600 | 2.1% |
| Reserves for Future Debt Service | - | 1,192,600 | - | 955,300 | - | 955,300 | (19.9%) |
| Reserves for Cash Flow | - | 1,669,600 | - | 1,733,200 | - | 1,733,200 | 3.8% |
| Total Budget | 33,566,843 | 38,745,500 | 38,382,100 | 38,194,500 | - | 38,194,500 | (1.4%) |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| CRA Taxable Note (TD Bank), Series 2017 (287) | 741,861 | 745,000 | 5,979,100 | 631,000 | - | 631,000 | (15.3%) |
| Forest Lakes Roadway Limited General Obligation Bonds (259) | 558,732 | 557,500 | 556,400 | 559,500 | - | 559,500 | 0.4% |
| Naples Park Drainage Debt Service (226) | - | 12,000 | - | - | - | - | (100.0%) |
| Radio Road East MSTU Limited General Obligation Bond (266) | 67,665 | 361,800 | 347,500 | - | - | - | (100.0%) |
| Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212) | 13,147,131 | 13,151,200 | 13,151,200 | 13,263,000 | - | 13,263,000 | 0.9% |
| Special Obligation Bonds, Series 2010, 2010B, 2011 and 2013 (298) | 18,307,376 | 18,327,600 | 18,327,600 | 18,318,200 | - | 18,318,200 | (0.1%) |
| Total Net Budget | 32,822,764 | 33,155,100 | 38,361,800 | 32,771,700 | - | 32,771,700 | (1.2%) |
| Total Transfers and Reserves | 744,079 | 5,590,400 | 20,300 | 5,422,800 | - | 5,422,800 | (3.0%) |
| Total Budget | 33,566,843 | 38,745,500 | 38,382,100 | 38,194,500 | - | 38,194,500 | (1.4%) |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Debt Service

General Governmental Debt

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes | 482,029 | 473,400 | 454,400 | 506,600 | - | 506,600 | 7.0% |
| Delinquent Ad Valorem Taxes | 523 | 6,000 | 2,400 | 1,500 | - | 1,500 | (75.0%) |
| Gas Taxes | - | 1,800,000 | 1,850,000 | 1,875,000 | - | 1,875,000 | 4.2% |
| Interest/Misc | 95,200 | 17,300 | 20,800 | 17,200 | - | 17,200 | (0.6%) |
| Loan Proceeds | - | - | 5,293,300 | - | - | - | na |
| Trans frm Property Appraiser | 476 | - | - | - | - | - | na |
| Trans frm Tax Collector | 4,329 | - | - | - | - | - | na |
| Trans fm 001 Gen Fund | 3,077,500 | 3,073,000 | 3,073,000 | 2,855,200 | - | 2,855,200 | (7.1%) |
| Trans fm 101 Transp Op Fd | 1,206,600 | 1,207,100 | 1,207,100 | 1,208,300 | - | 1,208,300 | 0.1% |
| Trans fm 111 MSTD Gen Fd | - | 257,000 | 237,100 | - | - | - | (100.0%) |
| Trans fm 132 Pine Rdg Ind Pk Fd | - | - | - | 77,500 | - | 77,500 | na |
| Trans fm 138 Naples Prod Pk | - | - | - | 714,400 | - | 714,400 | na |
| Trans fm 159 Forest Lake Fd | 100,000 | - | - | - | - | - | na |
| Trans fm 187 Bayshore Redev Fd | 858,500 | 832,800 | 85,500 | 631,000 | - | 631,000 | (24.2%) |
| Trans fm 306 Pk & Rec Cap | 320,000 | 320,700 | 320,700 | - | - | - | (100.0%) |
| Trans fm 313 Gas Tax Cap Fd | 13,142,900 | 12,150,000 | 12,150,000 | 11,271,000 | - | 11,271,000 | (7.2%) |
| Trans fm 345 Pk & Rec Cap | 150,000 | 150,000 | 150,000 | 150,000 | - | 150,000 | 0.0% |
| Trans fm 346 Pks Unincorp Cap Fd | 2,785,700 | 2,789,300 | 2,789,300 | 2,789,600 | - | 2,789,600 | 0.0% |
| Trans fm 350 EMS Cap Fd | 448,000 | 448,000 | 448,000 | 448,400 | - | 448,400 | 0.1% |
| Trans fm 355 Library Cap Fd | 1,159,300 | 1,160,300 | 1,160,300 | 1,158,900 | - | 1,158,900 | (0.1%) |
| Trans fm 381 Correctional Cap Fd | 1,877,400 | 1,865,500 | 1,865,500 | 1,858,500 | - | 1,858,500 | (0.4%) |
| Trans fm 385 Law Enforc Cap Fd | 1,872,700 | 1,873,000 | 1,873,000 | 1,873,700 | - | 1,873,700 | 0.0% |
| Trans fm 390 Gen Gov Fac Cap Fd | 5,169,400 | 5,169,500 | 5,169,500 | 5,705,200 | - | 5,705,200 | 10.4% |
| Carry Forward | 6,221,500 | 5,267,300 | 5,404,500 | 5,172,300 | - | 5,172,300 | (1.8%) |
| Less 5% Required By Law | - | (114,700) | - | (119,800) | - | (119,800) | 4.4% |
| Total Funding | 38,972,057 | 38,745,500 | 43,554,400 | 38,194,500 | - | 38,194,500 | (1.4%) |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Debt Service

**General Governmental Debt
Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212)**

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---------------------------------|----------------------|-------------------|---------------------|---------------------|
| Debt Service | - | 13,953,000 | 13,953,000 | - |
| Current Level of Service Budget | - | 13,953,000 | 13,953,000 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Arbitrage Services | 5,171 | 7,000 | 7,000 | 7,000 | - | 7,000 | 0.0% |
| Debt Service | - | 10,000 | 10,000 | 10,000 | - | 10,000 | 0.0% |
| Debt Service - Principal | 9,900,000 | 10,195,000 | 10,195,000 | 10,510,000 | - | 10,510,000 | 3.1% |
| Debt Service - Interest Expense | 3,241,960 | 2,939,200 | 2,939,200 | 2,736,000 | - | 2,736,000 | (6.9%) |
| Net Operating Budget | 13,147,131 | 13,151,200 | 13,151,200 | 13,263,000 | - | 13,263,000 | 0.9% |
| Reserves for Debt Service | - | 737,600 | - | 690,000 | - | 690,000 | (6.5%) |
| Total Budget | 13,147,131 | 13,888,800 | 13,151,200 | 13,953,000 | - | 13,953,000 | 0.5% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Gas Taxes | - | 1,800,000 | 1,850,000 | 1,875,000 | - | 1,875,000 | 4.2% |
| Interest/Misc | 12,236 | 2,000 | 1,000 | 1,000 | - | 1,000 | (50.0%) |
| Trans fm 313 Gas Tax Cap Fd | 13,142,900 | 12,150,000 | 12,150,000 | 11,271,000 | - | 11,271,000 | (7.2%) |
| Carry Forward | 42,000 | 26,900 | 50,000 | 899,800 | - | 899,800 | 3,245.0% |
| Less 5% Required By Law | - | (90,100) | - | (93,800) | - | (93,800) | 4.1% |
| Total Funding | 13,197,136 | 13,888,800 | 14,051,000 | 13,953,000 | - | 13,953,000 | 0.5% |

Notes:

Purpose: Gas Tax Refunding Revenue Bonds, Series 2003
Principal Outstanding as of September 30, 2017: \$0
Final Maturity: June 1, 2013
Interest Rate: 3.70% - 5.25%
Revenue Pledged: 5-cent, 6-cent, 7th cent, and 9th cent Gas Tax

Purpose: Gas Tax Revenue Bonds, Series 2005
Principal Outstanding as of September 30, 2017: \$0
Final Maturity: June 1, 2015
Interest Rate: 3.00% - 5.00%
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

Purpose: Gas Tax Refunding Revenue Bonds, Series 2012
Principal Outstanding as of September 30, 2017: \$20,190,000
Final Maturity: June 1, 2023
Interest Rate: 3.00% - 5.00%
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

Purpose: Gas Tax Refunding Revenue Bonds, Series 2014
Principal Outstanding as of September 30, 2017: \$74,155,000
Final Maturity: June 1, 2025
Interest Rate: 2.33%
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

Debt Service

**General Governmental Debt
Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212)**

On April 10, 2012, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2003. The partial refunding generated a net present value savings of 9.21%, or \$3,811,782. The refunding also will release approximately \$2.8 million of cash in June 2013 from existing debt service reserves currently restricted pursuant to the bond covenants. The new Gas Tax Refunding Revenue Bonds, Series 2012, were issued without any reserve or reserve insurance policy.

On May 13, 2014, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2005. The partial refunding generated a net present value savings of 11.38%, or \$9,731,581. The new Gas Tax Refunding Revenue Bonds, Series 2014, were issued without any reserve or reserve insurance policy.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Debt Service

**General Governmental Debt
Caribbean Gardens General Obligation Debt Service (220)**

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Reserves, Transfers, and Interest | - | 1,000 | 1,000 | - |
| Current Level of Service Budget | - | 1,000 | 1,000 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Trans to 001 General Fund | 754 | 1,000 | 200 | 1,000 | - | 1,000 | 0.0% |
| Total Budget | 754 | 1,000 | 200 | 1,000 | - | 1,000 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes | 254 | - | - | - | - | - | na |
| Delinquent Ad Valorem Taxes | 507 | 1,000 | 200 | 1,000 | - | 1,000 | 0.0% |
| Total Funding | 761 | 1,000 | 200 | 1,000 | - | 1,000 | 0.0% |

Notes:

Purpose: Purchase Caribbean Gardens

Principal Outstanding as of September 30, 2017: \$0

Final Maturity was to be October 1, 2015

Revenue Pledged was Ad Valorem Taxes

On November 2, 2004, Collier County voters approved a referendum authorizing the acquisition of certain land, including the land currently used as Caribbean Gardens, for the purpose of ensuring the continued operation of the Caribbean Gardens Zoo, by issuing bonds payable from ad valorem taxes not to exceed 0.15 mills for a period of 10 years. On July 26, 2005, the Board approved a Resolution authorizing a loan from the Commercial Paper Program in an amount not to exceed \$40 million. With our aggressive management of prepaying down principal over 4 years, the loan was paid off in July 2009 and the taxpayers in Collier County were no longer levied 0.15 mills.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Debt Service

**General Governmental Debt
Naples Park Drainage Debt Service (226)**

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Reserves, Transfers, and Interest | - | 12,400 | 12,400 | - |
| Current Level of Service Budget | - | 12,400 | 12,400 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | - | 12,000 | - | - | - | - | (100.0%) |
| Net Operating Budget | - | 12,000 | - | - | - | - | (100.0%) |
| Trans to 325 Stormw Cap Fd | - | - | - | 12,400 | - | 12,400 | na |
| Total Budget | - | 12,000 | - | 12,400 | - | 12,400 | 3.3% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc | 124 | 100 | 200 | 200 | - | 200 | 100.0% |
| Carry Forward | 11,800 | 11,900 | 12,000 | 12,200 | - | 12,200 | 2.5% |
| Total Funding | 11,924 | 12,000 | 12,200 | 12,400 | - | 12,400 | 3.3% |

Notes:

Purpose: Naples Park Drainage Improvements.
Principal Outstanding as of September 30, 2017: \$0
Final Maturity was to be September 1, 2012
Interest Rate: 6.45%
Revenue Pledged was Naples Park Assessment

On January 25, 2011, the Board approved the prepayment of the Naples Park Area Stormwater Improvement Assessment Bond, Series 1997. Sufficient assessment proceeds had accumulated in the debt service fund to allow an extraordinary redemption of principal which paid off the bonds. The savings realized from paying off the bonds 7 months early was \$6,556.

On June 22, 2010 the Board approved a work order under Project 69081 for the construction of sidewalk and stormwater drainage improvements along 111th Avenue North and 8th Street North in Naples Park. The work order funding, was provided by the Gas Tax Capital Project Fund 313. The cost of the stormwater drainage component of this project was \$120,090.30. The remaining Naples Park Area Stormwater Improvement Assessment proceeds may be utilized to reimburse the Gas Tax Capital Project Fund 313 for the stormwater drainage component of Project 69081. Accordingly, in FY 2012 \$100,000 was transferred to the Gas Tax Capital Project Fund 313 with the balance of \$20,100 transferred in FY 2013.

On February 28, 2017, the Board approved two contracts under Project 60139 for the replacement of water, wastewater, and stormwater infrastructure along 110th Avenue and 107th Avenue within Naples Park. The stormwater component is \$949,223.12 for 107th Ave and \$943,044.06 for 110th Ave. The remaining Naples Park Area Stormwater Improvement Assessment proceeds in the amount of \$12,400 may be utilized to reimburse the Stormwater Capital Project Fund 325 for the stormwater drainage component of Project 60139 in FY 2018.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Debt Service

**General Governmental Debt
Pine Ridge/Naples Production Park Debt (232)**

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Reserves, Transfers, and Interest | - | 994,000 | 994,000 | - |
| Current Level of Service Budget | - | 994,000 | 994,000 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Trans to 132 Pine Ridge | 13,100 | - | - | - | - | - | na |
| Trans to 138 Naples Prod Pk | 650,000 | - | - | - | - | - | na |
| Reserves for Debt Service | - | 198,100 | - | 994,000 | - | 994,000 | 401.8% |
| Total Budget | 663,100 | 198,100 | - | 994,000 | - | 994,000 | 401.8% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc | 5,994 | 2,000 | 2,000 | 2,000 | - | 2,000 | 0.0% |
| Trans fm 132 Pine Rdg Ind Pk Fd | - | - | - | 77,500 | - | 77,500 | na |
| Trans fm 138 Naples Prod Pk | - | - | - | 714,400 | - | 714,400 | na |
| Carry Forward | 855,300 | 196,200 | 198,200 | 200,200 | - | 200,200 | 2.0% |
| Less 5% Required By Law | - | (100) | - | (100) | - | (100) | 0.0% |
| Total Funding | 861,294 | 198,100 | 200,200 | 994,000 | - | 994,000 | 401.8% |

Notes:

Purpose: Pine Ridge Industrial Park and Naples Production Park Improvements.
Principal Outstanding as of September 30, 2017: \$0
Final Maturity was to be October 1, 2013
Revenue Pledged was Assessments
Last Fiscal Year to Bill Assessments: 2013

The two industrial park MSTUs' were created in the early 1980's to fund capital improvements that benefited the park owners. These improvements were funded by debt and were paid back by a special assessment. On April 14, 2009, the Board of County Commissioners approved agenda item 16 (B) 12 to move the residual money remaining into the Pine Ridge Industrial Park Capital Fund 132 (\$3,393,900) and Naples Production Park Capital Improvement Fund 138 (\$2,776,900). The capital improvements proposed were to construct and repair intersections, roads, and drainage.

Since FY 2009 additional transfers have been made as follows:

| | Pine Ridge Ind Pk Fd 132 | Naples Prod Pk Fd 138 |
|--------------|--------------------------|-----------------------|
| FY 2010 | \$436,000 | \$356,700 |
| FY 2011 | \$748,100 | \$613,200 |
| FY 2014 | \$700,000 | \$ 0 |
| FY 2015 | \$305,100 | \$ 0 |
| FY 2016 | \$ 13,100 | \$650,000 |
| Total | \$2,202,300 | \$1,619,900 |

The planned capital projects have been constructed and residual funding has been returned to Fund 232 as follows:

| | | |
|---------|-----------|-----------|
| FY 2018 | \$ 77,500 | \$714,400 |
|---------|-----------|-----------|

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Debt Service

**General Governmental Debt
Euclid & Lakeland Ave Assessment (253)**

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Reserves, Transfers, and Interest | - | 91,600 | 91,600 | - |
| Current Level of Service Budget | - | 91,600 | 91,600 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Reserves for Debt Service | - | 90,700 | - | 91,600 | - | 91,600 | 1.0% |
| Total Budget | - | 90,700 | - | 91,600 | - | 91,600 | 1.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc | 947 | 500 | 500 | 500 | - | 500 | 0.0% |
| Carry Forward | 89,700 | 90,200 | 90,600 | 91,100 | - | 91,100 | 1.0% |
| Total Funding | 90,647 | 90,700 | 91,100 | 91,600 | - | 91,600 | 1.0% |

Notes:

Purpose: Water, Sewer, Drainage Improvements in assessment area.
Principal Outstanding as of September 30, 2017: \$0
Final Maturity was to be October 1, 1995
Revenue Pledged was Assessments

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Debt Service

**General Governmental Debt
Forest Lakes Roadway Limited General Obligation Bonds (259)**

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Debt Service | - | 1,209,900 | 1,209,900 | - |
| Current Level of Service Budget | - | 1,209,900 | 1,209,900 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Arbitrage Services | 2,957 | 3,500 | 2,500 | 3,500 | - | 3,500 | 0.0% |
| Debt Service | - | 500 | 400 | 500 | - | 500 | 0.0% |
| Debt Service - Principal | 425,000 | 440,000 | 440,000 | 460,000 | - | 460,000 | 4.5% |
| Debt Service - Interest Expense | 130,775 | 113,500 | 113,500 | 95,500 | - | 95,500 | (15.9%) |
| Net Operating Budget | 558,732 | 557,500 | 556,400 | 559,500 | - | 559,500 | 0.4% |
| Trans to Property Appraiser | 3,540 | 4,700 | 4,700 | 4,700 | - | 4,700 | 0.0% |
| Trans to Tax Collector | 9,675 | 14,100 | 14,100 | 15,100 | - | 15,100 | 7.1% |
| Reserves for Debt Service | - | 650,000 | - | 575,000 | - | 575,000 | (11.5%) |
| Reserves for Cash Flow | - | 55,400 | - | 55,600 | - | 55,600 | 0.4% |
| Total Budget | 571,947 | 1,281,700 | 575,200 | 1,209,900 | - | 1,209,900 | (5.6%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes | 413,620 | 473,400 | 454,400 | 506,600 | - | 506,600 | 7.0% |
| Delinquent Ad Valorem Taxes | - | - | 1,200 | - | - | - | na |
| Interest/Misc | 8,841 | 2,000 | 2,500 | 1,500 | - | 1,500 | (25.0%) |
| Trans frm Property Appraiser | 409 | - | - | - | - | - | na |
| Trans frm Tax Collector | 3,766 | - | - | - | - | - | na |
| Trans fm 159 Forest Lake Fd | 100,000 | - | - | - | - | - | na |
| Carry Forward | 889,600 | 830,000 | 844,200 | 727,100 | - | 727,100 | (12.4%) |
| Less 5% Required By Law | - | (23,700) | - | (25,300) | - | (25,300) | 6.8% |
| Total Funding | 1,416,235 | 1,281,700 | 1,302,300 | 1,209,900 | - | 1,209,900 | (5.6%) |

Notes:

Purpose: Forest Lakes Roadway Capital Improvements.
Principal Outstanding as of September 30, 2017: \$2,490,000
Final Maturity: January 1, 2022
Interest Rate: 3.75% - 4.25%
Revenue Pledged: Ad Valorem Taxes

Forest Lakes MSTU Limited General Obligation Bonds approved by district referendum in November 2006, totaling up to \$6,250,000, were sold in October 2007. Net proceeds booked to the project fund (159) totaled \$6,100,000. Debt service on the bonds will average \$551,800 annually over the remaining four (4) year amortization (FY 2019-FY 2022). Currently, the MSTU is authorized by referendum to levy up to \$4.0000 per \$1,000 of taxable value in order to pay debt service. Two separate levies, one for operating and one for debt exist. This district's tax base has increased five (5) consecutive years including FY 2018 and even with a 15.05% increase in taxable value in FY 2018 to \$190.6 million, the tax base remains 19.3% below the high tax base level of \$236.1 million in FY 2008. For FY 2018, this funds total reserve position amounts to \$630,600 which represents 1.14 times average debt service. Although not required by the enabling bond ordinance, this reserve position allows for a higher operating millage rate and protects against any unexpected decrease in projected taxable value. Without the debt service reserve, the levy required to offset annual debt service and fund incidental overhead and required constitutional officer charges based upon projected taxable value would total \$3.0320 per \$1,000 of

Debt Service

General Governmental Debt

Forest Lakes Roadway Limited General Obligation Bonds (259)

taxable value, leaving a millage rate of \$.9680 which is not sufficient to cover regular annual operations and maintenance including customary transfers. At the July FY 2018 taxable value level and recommended reserve level, a debt service levy of \$2.6569 is required.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Debt Service

General Governmental Debt

Radio Road East MSTU Limited General Obligation Bond (266)

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Arbitrage Services | 2,586 | 3,000 | 3,000 | - | - | - | (100.0%) |
| Debt Service | - | 1,000 | 100 | - | - | - | (100.0%) |
| Debt Service - Principal | 52,433 | 354,300 | 339,100 | - | - | - | (100.0%) |
| Debt Service - Interest Expense | 12,646 | 3,500 | 5,300 | - | - | - | (100.0%) |
| Net Operating Budget | 67,665 | 361,800 | 347,500 | - | - | - | (100.0%) |
| Trans to Property Appraiser | 583 | 1,500 | 300 | - | - | - | (100.0%) |
| Trans to Tax Collector | 1,447 | 1,000 | - | - | - | - | (100.0%) |
| Total Budget | 69,695 | 364,300 | 347,800 | - | - | - | (100.0%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes | 68,097 | - | - | - | - | - | na |
| Interest/Misc | 1,313 | - | 200 | - | - | - | na |
| Trans frm Property Appraiser | 67 | - | - | - | - | - | na |
| Trans frm Tax Collector | 563 | - | - | - | - | - | na |
| Trans fm 111 MSTD Gen Fd | - | 257,000 | 237,100 | - | - | - | (100.0%) |
| Carry Forward | 110,100 | 107,300 | 110,500 | - | - | - | (100.0%) |
| Total Funding | 180,140 | 364,300 | 347,800 | - | - | - | (100.0%) |

Notes:

Purpose: Payment of debt service for the acquisition, construction, and equipping of various landscaping and irrigation improvements in the Radio Road East MSTU.

Debt retired prior to final June 1, 2022 maturity on October 27, 2016; final payoff amount totaled \$338,891

Interest Rate: 3.44% fixed rate

Revenue Pledged: Voter approved Ad Valorem Taxes

Referendum held January 31, 2012

On January 31, 2012, a bond referendum election was held and the issuance of up to \$649,000 of limited general obligation bonds payable from ad valorem taxes levied on all taxable property within the MSTU, not to exceed .5 mills, was approved by a majority of the qualified electors within the MSTU. The proceeds were used to construct landscape and irrigation improvements within the district.

The FY 2017 debt service and operating tax levies were suspended and the debt has been retired pursuant to Board action and in connection with restarting the unincorporated area median landscape program. Funding for the early payoff was provided from existing Radio Road East debt reserves and a transfer of legally available non ad valorem revenue from the Unincorporated Area General Fund. This debt was retired on October 27, 2016, and the payoff amount totaled \$338,891.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Debt Service

**General Governmental Debt
Series 2005a Limited General Obligation Bond (272)**

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---------------------------------|----------------------|-------------------|---------------------|---------------------|
| Debt Service | - | 500 | 500 | - |
| Current Level of Service Budget | - | 500 | 500 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Trans to 174 Consvr Collier Maint | 64,980 | 5,000 | 1,000 | 500 | - | 500 | (90.0%) |
| Total Budget | 64,980 | 5,000 | 1,000 | 500 | - | 500 | (90.0%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes | 58 | - | - | - | - | - | na |
| Delinquent Ad Valorem Taxes | 16 | 5,000 | 1,000 | 500 | - | 500 | (90.0%) |
| Interest/Misc | 145 | 300 | - | - | - | - | (100.0%) |
| Carry Forward | 65,400 | - | - | - | - | - | na |
| Less 5% Required By Law | - | (300) | - | - | - | - | (100.0%) |
| Total Funding | 65,619 | 5,000 | 1,000 | 500 | - | 500 | (90.0%) |

Notes:

Purpose: Fund acquisition of environmentally sensitive land. Debt service for Conservation Collier.

Principal Outstanding as of September 30, 2017: \$0

Final Maturity: January 1, 2013

Interest Rate: 3.00% - 5.00%

Revenue Pledged: Voter approved Ad Valorem Taxes

Current FY 2018:

Current activity is limited to returning residual funds to the Conservation Collier Maintenance fund.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Debt Service

**General Governmental Debt
CRA Taxable Note (TD Bank), Series 2017 (287)**

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---------------------------------|----------------------|-------------------|---------------------|---------------------|
| Debt Service | - | 981,000 | 981,000 | - |
| Current Level of Service Budget | - | 981,000 | 981,000 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Payment to Escrow Agent | - | - | 5,253,800 | - | - | - | na |
| Debt Service | 111 | 1,000 | 41,200 | 1,000 | - | 1,000 | 0.0% |
| Debt Service - Principal | 503,856 | 504,000 | 473,100 | 456,900 | - | 456,900 | (9.3%) |
| Debt Service - Interest Expense | 237,894 | 240,000 | 211,000 | 173,100 | - | 173,100 | (27.9%) |
| Net Operating Budget | 741,861 | 745,000 | 5,979,100 | 631,000 | - | 631,000 | (15.3%) |
| Reserves for Contingencies | - | 74,500 | - | 20,000 | - | 20,000 | (73.2%) |
| Reserves for Debt Service | - | 950,000 | - | 330,000 | - | 330,000 | (65.3%) |
| Total Budget | 741,861 | 1,769,500 | 5,979,100 | 981,000 | - | 981,000 | (44.6%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc | 2,765 | 2,400 | 2,400 | - | - | - | (100.0%) |
| Loan Proceeds | - | - | 5,293,300 | - | - | - | na |
| Trans fm 187 Bayshore Redev Fd | 858,500 | 832,800 | 85,500 | 631,000 | - | 631,000 | (24.2%) |
| Carry Forward | 828,500 | 934,400 | 947,900 | 350,000 | - | 350,000 | (62.5%) |
| Less 5% Required By Law | - | (100) | - | - | - | - | (100.0%) |
| Total Funding | 1,689,765 | 1,769,500 | 6,329,100 | 981,000 | - | 981,000 | (44.6%) |

Notes:

Purpose: Bayshore / Gateway Triangle Community Redevelopment Agency (CRA) and acquisition and capital improvements.

Collier County Community Redevelopment Agency Taxable Note (Fifth Third Bank), Series 2013.

Principal Outstanding as of September 30, 2017: \$0

Final Balloon Maturity was to be on June 1, 2018

Interest Rate: Monthly variable interest rate of 30-day LIBOR plus 3.75%

Pledged: All available non-ad valorem revenues of the Bayshore Gateway Community Redevelopment Agency

Collier County Community Redevelopment Agency Taxable Note (TD Bank), Series 2015.

Principal Outstanding as of September 30, 2017: \$5,072,089

Final Maturity: March 1, 2027

Interest Rate: 3.56%

Pledged: Bayshore Gateway Community Redevelopment Agency tax increment revenues and other CRA operating revenues

The BCC in its capacity as the governing body of the Collier County CRA first entered into an agreement with Wachovia Bank in July 2006 for a \$7.0 million line of credit to assemble strategic property within the Bayshore Gateway CRA for redevelopment. In September 2009, the CRA and the BCC entered into a variable interest rate loan agreement with Fifth Third Bank for \$13.5 million to pay off outstanding draws on the Wachovia credit line and borrow an additional \$7.6 million to acquire additional strategic property. During this time period, economic conditions worsened into the prolonged recession. To achieve better loan terms and avoid an impending final balloon payment, another restructuring of the financing was undertaken in May 2013 with Fifth Third Bank.

Debt Service

General Governmental Debt CRA Taxable Note (TD Bank), Series 2017 (287)

Forecast FY 2017:

On February 28, 2017, agenda item 14.B.1., the Board approved the TD Bank Loan Agreement restructuring the note. The Series 2017 Taxable Note accomplished several important objectives including;

- Achieve more favorable credit terms consistent with current market conditions.
- Extending the re-payment deadline past June 2018 when a final principal payment of \$4.6 million is due to a more traditional long term fixed repayment schedule thus eliminating the requirement for a large final balloon maturity payoff.
- Eliminate the variable interest rate in favor of a fixed rate.
- Substantially reduce the current debt service reserve requirement which will free up certain available reserve dollars for one time capital projects.
- Reduce annual debt service which will allow for increased operating flexibility.
- Secure more favorable prepayment terms, with no requirement to apply proceeds from land sales to reduce or eliminate the Loan balance.

Current FY 2018:

Principal outstanding at September 30, 2017 is \$5,072,089.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Debt Service

**General Governmental Debt
Special Obligation Bonds, Series 2010, 2010B, 2011 and 2013 (298)**

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Debt Service | - | 32,000 | - | 32,000 |
| Reserves, Transfers, and Interest | - | 2,633,105 | 2,665,105 | -32,000 |
| Principal and Interest Payments, Series 2010 Bonds | - | 4,050,138 | 4,050,138 | - |
| <p>2010 Special Obligation Revenue Bonds, due in annual installments through July 1, 2034; interest at 3.00% to 4.50% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.</p> | | | | |
| Principal and Interest Payments, Series 2010B Bonds | - | 2,709,250 | 2,709,250 | - |
| <p>2010B Special Obligation Revenue Bonds, due in annual installments through October 1, 2021; interest at 3.00% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.</p> | | | | |
| Principal and Interest Payments, Series 2011 Bonds | - | 8,679,632 | 8,679,632 | - |
| <p>2011 Special Obligation Revenue Bonds, due in annual installments through October 1, 2029; interest at 2.50% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.</p> | | | | |
| Principal and Interest Payments, Series 2013 Bonds | - | 2,846,975 | 2,846,975 | - |
| <p>2013 Special Obligation Revenue Bonds, due in annual installments through October 1, 2035; interest at 3.50% to 4.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.</p> | | | | |
| Current Level of Service Budget | - | 20,951,100 | 20,951,100 | - |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Debt Service

**General Governmental Debt
Special Obligation Bonds, Series 2010, 2010B, 2011 and 2013 (298)**

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Arbitrage Services | 7,757 | 12,000 | 12,000 | 12,000 | - | 12,000 | 0.0% |
| Debt Service | - | 20,000 | 20,000 | 20,000 | - | 20,000 | 0.0% |
| Debt Service - Principal | 9,280,000 | 9,705,000 | 9,705,000 | 10,145,000 | - | 10,145,000 | 4.5% |
| Debt Service - Interest Expense | 9,019,619 | 8,590,600 | 8,590,600 | 8,141,200 | - | 8,141,200 | (5.2%) |
| Net Operating Budget | 18,307,376 | 18,327,600 | 18,327,600 | 18,318,200 | - | 18,318,200 | (0.1%) |
| Reserves for Future Debt Service | - | 1,192,600 | - | 955,300 | - | 955,300 | (19.9%) |
| Reserves for Cash Flow | - | 1,614,200 | - | 1,677,600 | - | 1,677,600 | 3.9% |
| Total Budget | 18,307,376 | 21,134,400 | 18,327,600 | 20,951,100 | - | 20,951,100 | (0.9%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc | 62,835 | 8,000 | 12,000 | 12,000 | - | 12,000 | 50.0% |
| Trans fm 001 Gen Fund | 3,077,500 | 3,073,000 | 3,073,000 | 2,855,200 | - | 2,855,200 | (7.1%) |
| Trans fm 101 Transp Op Fd | 1,206,600 | 1,207,100 | 1,207,100 | 1,208,300 | - | 1,208,300 | 0.1% |
| Trans fm 306 Pk & Rec Cap | 320,000 | 320,700 | 320,700 | - | - | - | (100.0%) |
| Trans fm 345 Pk & Rec Cap | 150,000 | 150,000 | 150,000 | 150,000 | - | 150,000 | 0.0% |
| Trans fm 346 Pks Unincorp Cap Fd | 2,785,700 | 2,789,300 | 2,789,300 | 2,789,600 | - | 2,789,600 | 0.0% |
| Trans fm 350 EMS Cap Fd | 448,000 | 448,000 | 448,000 | 448,400 | - | 448,400 | 0.1% |
| Trans fm 355 Library Cap Fd | 1,159,300 | 1,160,300 | 1,160,300 | 1,158,900 | - | 1,158,900 | (0.1%) |
| Trans fm 381 Correctional Cap Fd | 1,877,400 | 1,865,500 | 1,865,500 | 1,858,500 | - | 1,858,500 | (0.4%) |
| Trans fm 385 Law Enforc Cap Fd | 1,872,700 | 1,873,000 | 1,873,000 | 1,873,700 | - | 1,873,700 | 0.0% |
| Trans fm 390 Gen Gov Fac Cap Fd | 5,169,400 | 5,169,500 | 5,169,500 | 5,705,200 | - | 5,705,200 | 10.4% |
| Carry Forward | 3,329,100 | 3,070,400 | 3,151,100 | 2,891,900 | - | 2,891,900 | (5.8%) |
| Less 5% Required By Law | - | (400) | - | (600) | - | (600) | 50.0% |
| Total Funding | 21,458,535 | 21,134,400 | 21,219,500 | 20,951,100 | - | 20,951,100 | (0.9%) |

Notes:

Special Obligation Refunding Revenue Bonds, Series 2010:

Purpose: Refunding Commercial Paper. Major capital projects funded with the commercial paper loans were Golden Gate Library Expansion, South Regional Library, Fleet Expansion (BCC), Sheriff Fleet Building, Courthouse Annex, Emergency Service Center, Sheriff Special Operations Center, EMS station land purchase (Old US41 location)***, EMS ambulances, and 800 MHz Upgrade and Radio Locater System.

Principal Outstanding as of September 30, 2017: \$47,400,000

Final Maturity: July 1, 2034

Interest Rate: 3.00% to 4.50%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

***On September 28, 2007, the Board closed on a Commercial Paper Loan A-40-1 in the amount of \$880,000. The Loan proceeds were used on the purchase of land and the balance was to go to preconstruction activity for EMS station 411. Shortly after the land purchase, the economy and growth slowed down. The Board reprioritized their capital program to focus on maintenance projects and EMS station 411 was never built. In FY 2015, the Board started constructing EMS Station 73. The balance of the commercial paper loan proceeds were used on this project.

Debt Service

General Governmental Debt

Special Obligation Bonds, Series 2010, 2010B, 2011 and 2013 (298)

Special Obligation Refunding Revenue Bonds, Series 2010B:

Purpose: Refunding 2002 Capital Improvement Bond.

Major capital projects funded with the 2002 Capital Improvement Bond include Sheriff's Administration Building, Domestic Animal Services Center Building, Sheriff's Building on Horseshoe Drive, Immokalee Jail renovation, Goodland Boat Launch Land, Lely Barefoot Beach Land, North Naples Satellite Government Offices Building, North Naples Regional Library, Voting Machines (amortized over 10 years), and EMS Helicopter (amortized over 10 years).

Principal Outstanding as of September 30, 2017: \$12,190,000

Final Maturity: October 1, 2021

Interest Rate: 3.00% - 5.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Special Obligation Refunding Revenue Bonds, Series 2011:

Purpose: Partial refunding 2003 and 2005 Capital Improvement Bond.

Major capital projects funded with the 2003 Capital Improvement Bond include Jail Expansion/Parking Garage and the Development Services Building Expansion/Parking Garage and refund prior debt. (The Development Services Building Expansion/Parking Garage portion of the debt was defeased on September 21, 2007)

Major capital projects funded with the 2005 Capital Improvement Bond include North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, Emergency Service Center, refinance Commercial Paper debt (Transportation Building on Horseshoe Drive and Stormwater (retention) property) and partial refund of the Capital Improvement Revenue Refunding Bonds, Series 1994.

Principal Outstanding as of September 30, 2017: \$64,700,000

Final Maturity: October 1, 2029

Interest Rate: 2.50% - 5.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Special Obligation Refunding Revenue Bonds, Series 2013:

Purpose: Refunding all remaining outstanding 2003 and 2005 Capital Improvement Bond.

Major capital projects funded with the 2003 Capital Improvement Bond include Jail Expansion/Parking Garage and the Development Services Building Expansion/Parking Garage and refund prior debt. (The Development Services Building Expansion/Parking Garage portion of the debt was defeased on September 21, 2007)

Major capital projects funded with the 2005 Capital Improvement Bond include North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, Emergency Service Center, refinance Commercial Paper debt (Transportation Building on Horseshoe Drive and Stormwater (retention) property) and partial refund of the Capital Improvement Revenue Refunding Bonds, Series 1994.

Principal Outstanding as of September 30, 2017: \$73,805,000

Final Maturity: October 1, 2035

Interest Rate: 3.50% - 4.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Debt Service

Collier County Water & Sewer Debt

| Department Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | - | 38,000 | 35,600 | 38,000 | - | 38,000 | 0.0% |
| Arbitrage Services | 11,056 | 12,000 | 14,400 | 12,000 | - | 12,000 | 0.0% |
| Payment to Escrow Agent | 61,460,715 | - | 94,027,900 | - | - | - | na |
| Debt Service | 330,114 | 11,000 | 86,700 | 11,000 | - | 11,000 | 0.0% |
| Debt Service - Principal | 12,754,876 | 12,913,300 | 8,568,000 | 13,542,100 | - | 13,542,100 | 4.9% |
| Debt Service - Interest Expense | 4,711,990 | 5,537,700 | 4,461,900 | 4,328,100 | - | 4,328,100 | (21.8%) |
| Net Operating Budget | 79,268,750 | 18,512,000 | 107,194,500 | 17,931,200 | - | 17,931,200 | (3.1%) |
| Reserves for Debt Service | - | 16,561,600 | - | 13,822,900 | - | 13,822,900 | (16.5%) |
| Reserves for Capital | - | 300,000 | - | 300,000 | - | 300,000 | 0.0% |
| Total Budget | 79,268,750 | 35,373,600 | 107,194,500 | 32,054,100 | - | 32,054,100 | (9.4%) |

| Appropriations by Program | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| County Water/Sewer Debt Service (410) | 79,268,750 | 18,512,000 | 107,194,500 | 17,931,200 | - | 17,931,200 | (3.1%) |
| Total Net Budget | 79,268,750 | 18,512,000 | 107,194,500 | 17,931,200 | - | 17,931,200 | (3.1%) |
| Total Transfers and Reserves | - | 16,861,600 | - | 14,122,900 | - | 14,122,900 | (16.2%) |
| Total Budget | 79,268,750 | 35,373,600 | 107,194,500 | 32,054,100 | - | 32,054,100 | (9.4%) |

| Department Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Special Assessments | 88 | - | - | - | - | - | na |
| Interest/Misc | 175,715 | 100,000 | 100,000 | 100,000 | - | 100,000 | 0.0% |
| Bond Proceeds | 60,153,146 | - | 89,982,000 | - | - | - | na |
| Trans fm 408 Water / Sewer Fd | 5,095,568 | 3,870,500 | 5,280,500 | 6,830,300 | - | 6,830,300 | 76.5% |
| Trans fm 411 W Impact Fee Cap Fd | 5,568,492 | 8,123,600 | 4,022,700 | 7,831,300 | - | 7,831,300 | (3.6%) |
| Trans fm 413 S Impact Fee Cap Fd | 4,528,820 | 5,647,200 | 5,542,300 | 5,436,300 | - | 5,436,300 | (3.7%) |
| Carry Forward | 17,875,100 | 17,637,300 | 14,128,200 | 11,861,200 | - | 11,861,200 | (32.7%) |
| Less 5% Required By Law | - | (5,000) | - | (5,000) | - | (5,000) | 0.0% |
| Total Funding | 93,396,930 | 35,373,600 | 119,055,700 | 32,054,100 | - | 32,054,100 | (9.4%) |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Debt Service

**Collier County Water & Sewer Debt
County Water/Sewer Debt Service (410)**

| Program Summary | FY 2018 Total FTE | FY 2018 Budget | FY 2018 Revenues | FY 2018 Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| 2013 County Water & Sewer Refunding Revenue Bonds | - | 1,472,425 | - | 1,472,425 |
| Due in annual installments through July 1, 2021. Principal and interest are payable from the net operating revenues & special assessment collections. | | | | |
| 2015 County Water & Sewer Refunding Revenue Bonds | - | 2,844,195 | 2,058,766 | 785,429 |
| Due in annual installments through July 1, 2022. Principal and interest are payable from the net operating revenues & system development fees. | | | | |
| 2016 County Water & Sewer Refunding Revenue Bonds | - | 2,405,250 | 1,741,036 | 664,214 |
| Due in annual installments through July 1, 2036. Principal and interest are payable from the net operating revenues & system development fees. | | | | |
| 2016 County Water & Sewer Refunding Revenue Note (Subordinate) | - | 11,148,154 | 9,467,712 | 1,680,442 |
| Due in annual installments through July 1, 2029. Principal and interest are payable from the net operating revenues & system development fees. | | | | |
| Overhead/Admin Fees, Reserves, Interest, and Transfers | - | 14,184,076 | 18,786,586 | -4,602,510 |
| Current Level of Service Budget | - | 32,054,100 | 32,054,100 | - |

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | - | 38,000 | 35,600 | 38,000 | - | 38,000 | 0.0% |
| Arbitrage Services | 11,056 | 12,000 | 14,400 | 12,000 | - | 12,000 | 0.0% |
| Payment to Escrow Agent | 61,460,715 | - | 94,027,900 | - | - | - | na |
| Debt Service | 330,114 | 11,000 | 86,700 | 11,000 | - | 11,000 | 0.0% |
| Debt Service - Principal | 12,754,876 | 12,913,300 | 8,568,000 | 13,542,100 | - | 13,542,100 | 4.9% |
| Debt Service - Interest Expense | 4,711,990 | 5,537,700 | 4,461,900 | 4,328,100 | - | 4,328,100 | (21.8%) |
| Net Operating Budget | 79,268,750 | 18,512,000 | 107,194,500 | 17,931,200 | - | 17,931,200 | (3.1%) |
| Reserves for Debt Service | - | 16,561,600 | - | 13,822,900 | - | 13,822,900 | (16.5%) |
| Reserves for Capital | - | 300,000 | - | 300,000 | - | 300,000 | 0.0% |
| Total Budget | 79,268,750 | 35,373,600 | 107,194,500 | 32,054,100 | - | 32,054,100 | (9.4%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Special Assessments | 88 | - | - | - | - | - | na |
| Interest/Misc | 175,715 | 100,000 | 100,000 | 100,000 | - | 100,000 | 0.0% |
| Bond Proceeds | 60,153,146 | - | 89,982,000 | - | - | - | na |
| Trans fm 408 Water / Sewer Fd | 5,095,568 | 3,870,500 | 5,280,500 | 6,830,300 | - | 6,830,300 | 76.5% |
| Trans fm 411 W Impact Fee Cap Fd | 5,568,492 | 8,123,600 | 4,022,700 | 7,831,300 | - | 7,831,300 | (3.6%) |
| Trans fm 413 S Impact Fee Cap Fd | 4,528,820 | 5,647,200 | 5,542,300 | 5,436,300 | - | 5,436,300 | (3.7%) |
| Carry Forward | 17,875,100 | 17,637,300 | 14,128,200 | 11,861,200 | - | 11,861,200 | (32.7%) |
| Less 5% Required By Law | - | (5,000) | - | (5,000) | - | (5,000) | 0.0% |
| Total Funding | 93,396,930 | 35,373,600 | 119,055,700 | 32,054,100 | - | 32,054,100 | (9.4%) |

Debt Service

Collier County Water & Sewer Debt County Water/Sewer Debt Service (410)

Notes:

County Water & Sewer Refunding Revenue Bonds, Series 2013:

Purpose: Refunding County Water & Sewer Refunding Revenue Bonds, Series 2003.

Principal Outstanding as of September 30, 2017: \$5,670,968

Final Maturity: July 1, 2021

Interest Rate: 1.47%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer Refunding Revenue Bonds, Series 2015:

Purpose: Partial refunding of the County Water & Sewer Revenue Bonds, Series 2006.

Principal Outstanding as of September 30, 2017: \$15,154,000

Final Maturity: July 1, 2022

Interest Rate: 1.75%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer Refunding Revenue Bonds, Series 2016:

Purpose: Refunding the balance of the County Water & Sewer Revenue Bonds, Series 2006.

Principal Outstanding as of September 30, 2017: \$48,105,000

Final Maturity: July 1, 2036

Interest Rate: 5.00%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer Refunding Revenue Note (Subordinate), Series 2016:

Purpose: Refunding twelve (12) State of Florida's State Revolving Fund (SRF) Loan Program.

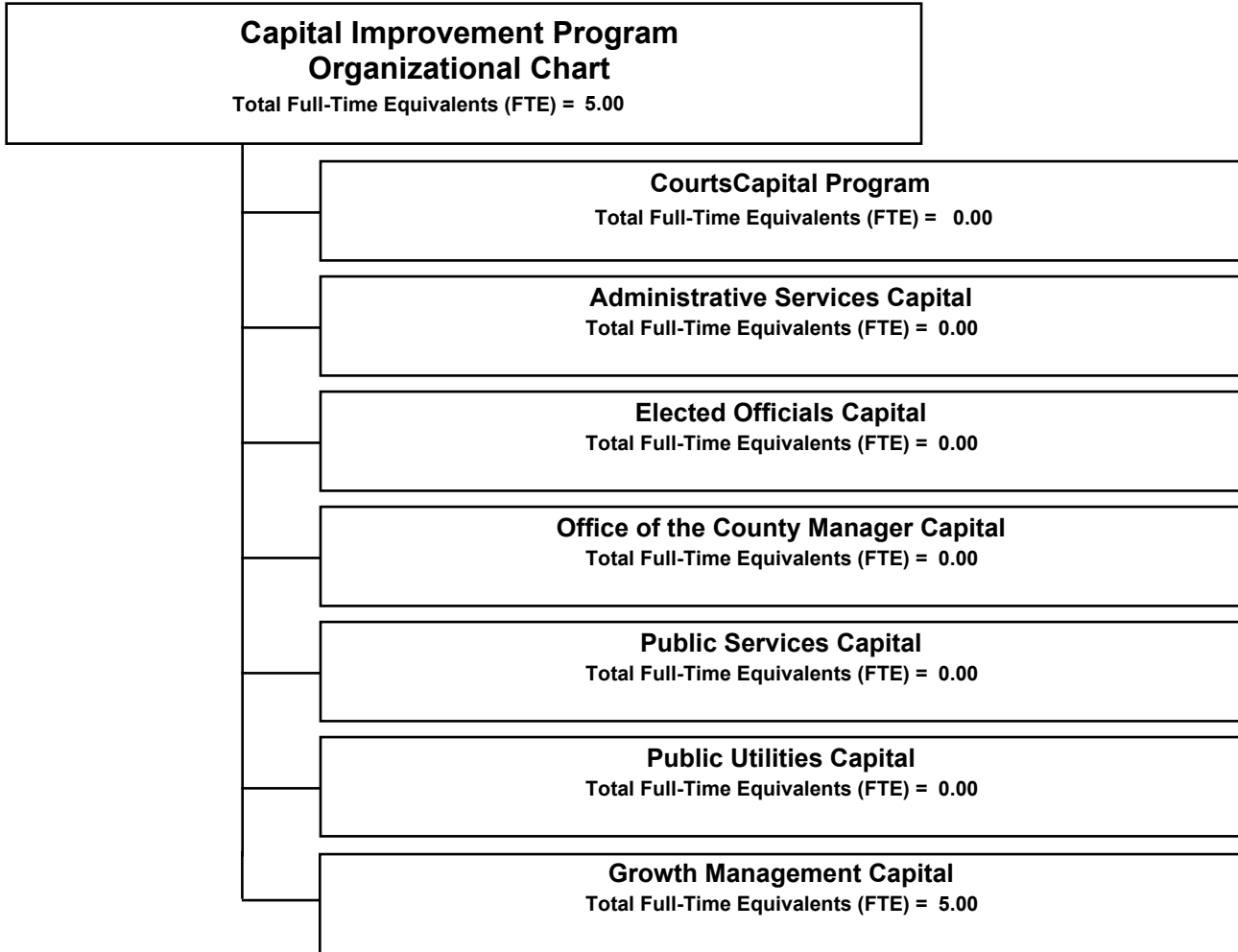
Principal Outstanding as of September 30, 2017: \$87,453,000

Final Maturity: July 1, 2029

Interest Rate: 1.80%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

Capital Improvement Program



Capital Improvement Program (CIP)

Collier County's Capital Improvement Program (CIP) includes growth necessitated projects scheduled in the five year Capital Improvement Element (CIE) of the County's Growth Management plan as well as non-CIE capital improvements not found in the CIE. The CIP reflects all capital improvements that have been included in the current year's adopted budget. CIP projects encompasses a wide range of projects, reflecting the diversity of services provided by the County, including county roads, parks, museum improvements, public safety and general government facilities, library facilities and materials, landfill improvements, stormwater management improvements, airport facilities, and water and sewer utility infrastructure required by the community.

Capital Improvement Element (CIE)

In 1985 and 1986 the Florida Legislature significantly strengthened the requirements for county and city comprehensive plans. One of the new provisions of the Local Government Comprehensive Planning and Land Development Regulation Act is the requirement that the local government comprehensive plans must contain a Capital Improvement Element (CIE). The CIE is a planning document that identifies public facilities that will be required during the next five or more years. The CIE is the foundation of Collier County's annual Capital Improvement Program.

Capital Improvement Program (CIP) Development

On an annual basis, Collier County prepares and adopts a five-year CIE consistent with the requirements of the Growth Management Plan. Utilizing the CIE framework, operating departments identify project needs and together with the appropriate Engineering Department or Facilities Management Department develop proposed project budgets. The proposed project budgets are submitted to the Office of Management and Budget (OMB). OMB reviews the proposed projects, groups them by funding source, determines the amount of funding available, reviews projects for consistency with the CIE, assembles the proposed CIP, and presents it to a capital project review committee for prioritization.

After being prioritized by the review committee the proposed CIP is presented to the Board of Collier County Commissioners in a workshop format. During the workshop the Board reviews the CIP and makes decisions as to the need, timing, and funding of projects. The Office of Management and Budget changes the CIP in accordance with the Board's direction and presents the annual CIP for adoption during the public budget hearings in September.

Funds budgeted for a specific project remain allocated until the project is completed. Additionally, project budgets are reviewed annually and, if needed, funding may be adjusted.

The FY 18 Capital Improvement Program (CIP)

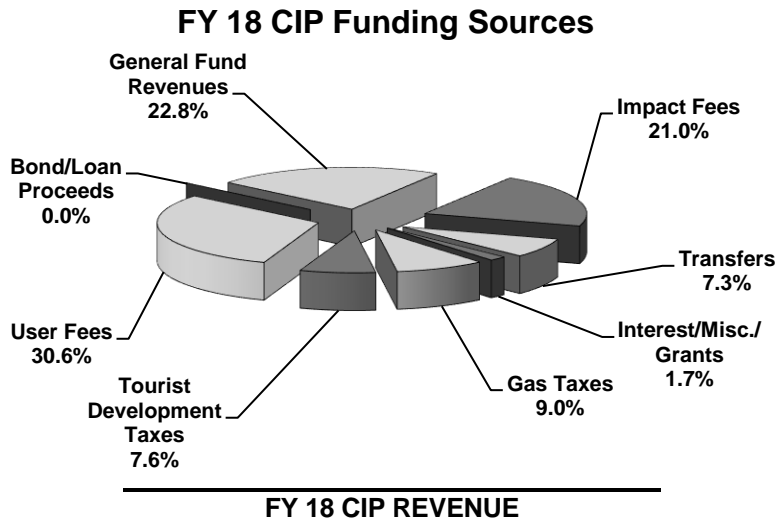
Revenue: The Capital Improvement Program budget includes a variety of revenues that are used both for the direct funding of projects and as a source of debt service to retire bonds. Road construction is funded by a combination of gas taxes, impact fees, General Fund revenues, grants, interest and carry forward. Stormwater management projects are funded with General Fund revenues, grants, interest and carry forward. Water and sewer utility projects are funded by system development fees/impact fees, user fees, interest and carry forward. Solid Waste landfill projects are funded by landfill user fees, interest and carry forward. Growth related projects in parks, EMS, library, fire, correction, law enforcement and general governmental facility projects are funded by impact fees, interest and carry forward.

**Collier County Government
Fiscal Year 2018 Adopted Budget – Capital Improvement Program**

The County dedicates a portion of its General Fund revenue to the construction of capital projects and for the repayment of debt, an equivalent of 1/3 of a mill, however in FY 18, the equivalency amount was decreased to 0.2701 of a mill. Major renovations and repairs of government buildings and facilities, libraries, parks, EMS, domestic animal services, airport, 800 MHz radio system, voting machines and museum improvements are projects that typically receive funding from the General Fund from the 1/3 of a mill allocation. Airport Authority projects are funded through a combination of State Department of Transportation grants matched by a local contribution from the General Fund.

Since FY 07, Impact fees collections have dropped by more than 50%. Over the past few years, many growth-related projects have been constructed from impact fee revenues, most have been financed. With this down turn in impact fee collections, the impact fee revenue stream is not adequate to meet impact fee debt service obligations. Until impact fee collections rebound a portion of the General Fund Capital allocation is being used to cover any impact fee debt service shortfall. This arrangement is considered an internal loan between the Impact Fee Funds and the General Fund.

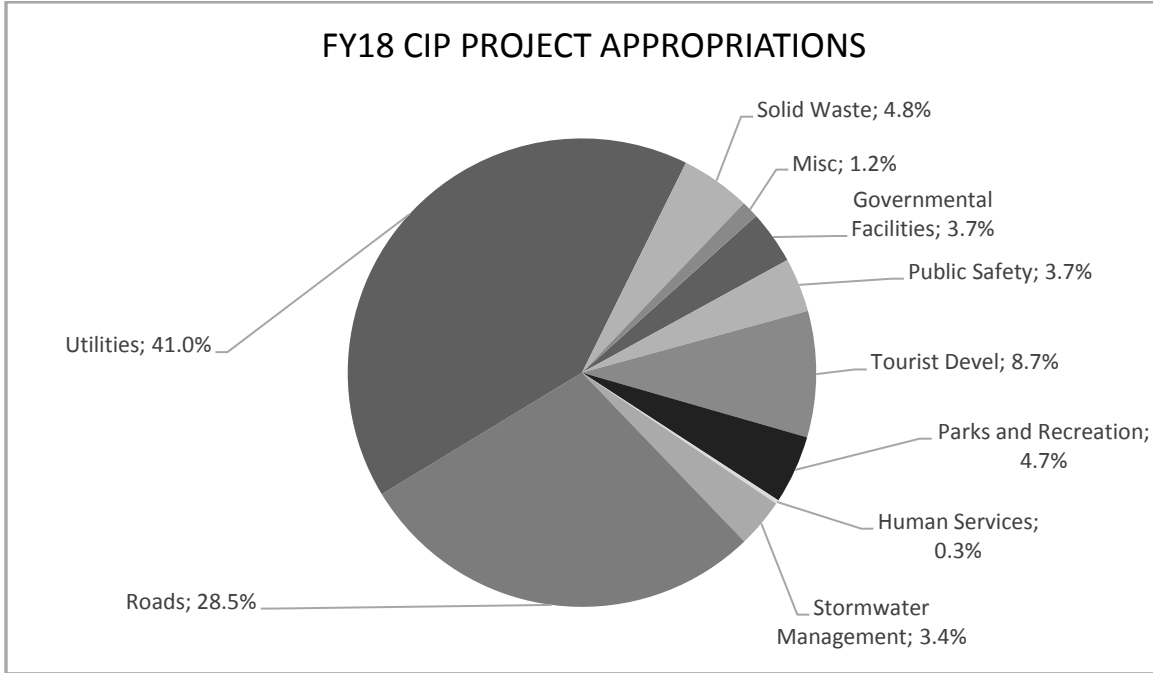
The FY 18 CIP includes total revenues of \$340,896,700 as shown below.



| | |
|----------------------------------|---------------|
| Gas Taxes | \$18,625,000 |
| Tourist Development Taxes | 15,717,200 |
| User Fees | 63,430,500 |
| Bond/Loan Proceeds | 0 |
| General Fund Revenues | 47,297,100 |
| Impact Fees | 43,560,000 |
| Transfers | 15,282,200 |
| Interest/Misc./Grants | 3,546,200 |
| Total | 207,458,200 |
| Carry forward | 137,556,900 |
| Revenue Reserve | (4,118,400) |
| Net Revenue | \$340,896,700 |

**Collier County Government
Fiscal Year 2018 Adopted Budget – Capital Improvement Program**

Appropriations: FY 18 Capital Improvement Program appropriations include \$187,908,800 in planned project expenditures, reserves of \$100,638,300, debt service funding of \$38,522,900, transfers of \$13,527,000; impact fee refunds of \$170,000 and \$129,700 for indirect cost reimbursements to the General Fund. The allocation of FY 18 CIP project appropriations is shown below.



FY 18 CIP APPROPRIATIONS

| | |
|------------------------------------|----------------------|
| Governmental Facilities | \$ 6,922,500 |
| Public Safety | 7,015,000 |
| Tourist Development Council | 16,355,100 |
| Parks & Recreation | 8,879,300 |
| Human Services | 500,000 |
| Stormwater Management. | 6,325,300 |
| Roads | 53,558,600 |
| Utilities | 77,055,000 |
| Solid Waste | 9,050,000 |
| Misc.* | 2,248,000 |
| Project Total | <u>187,908,800</u> |
| Reserves/Debt/Misc. | <u>152,987,900</u> |
| Total Appropriations | <u>\$340,896,700</u> |

*Misc. includes Library \$850,000, Clam Bay Restoration \$173,500, Pelican Bay Capital Landscape & Irrigation Improvements \$701,500, Museum Capital \$478,000, and Airport \$45,000.

Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program

FY 18 CAPITAL IMPROVEMENT PROGRAM (CIP)
SUMMARY OF CAPITAL PROJECT FUNDING
(In Thousands)

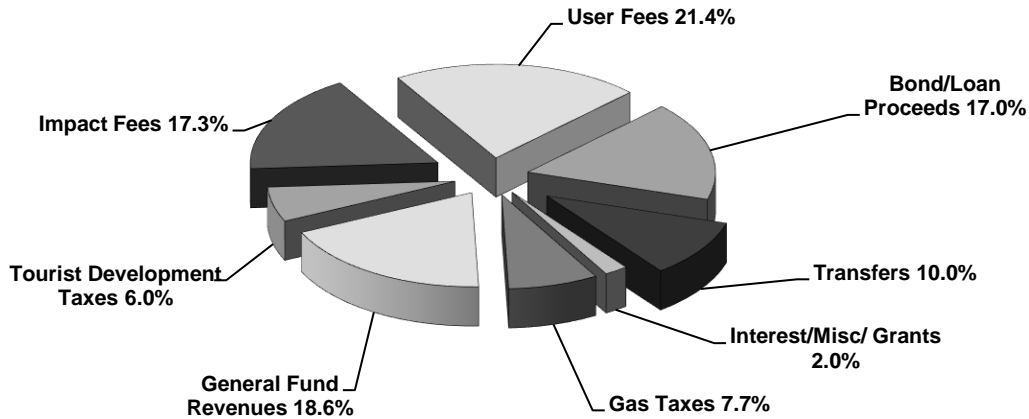
| Dept./Functional Area | TDC Projects (Sp Rev Fd) | Co-Wide Cap Projects (Cap Proj Fd) | Library Projects (Cap Proj Fd) | Parks Projects (Cap Proj Fd) | Stormwater Projects (Cap Proj Fd) | Tranps. & Landscape Projects (Cap Proj Fd) | EMS Projects (Cap Proj Fd) | Misc. Projects (Cap Proj Fd) | Utilities Projects (Enterprise Fd) | Solid Waste Projects (Enterprise Fd) | FY2018 Total CIP |
|----------------------------------|-----------------------------|---------------------------------------|-----------------------------------|---------------------------------|--------------------------------------|---|-------------------------------|---------------------------------|---------------------------------------|---|------------------|
| General Government | - | 6,922.5 | - | - | - | - | - | - | - | - | 6,922.5 |
| Public Safety | - | 4,950.0 | - | - | - | - | 2,065.0 | - | - | - | 7,015.0 |
| Physical Environment | 15,239.0 | 250.0 | - | - | 6,075.3 | - | - | 875.0 | - | - | 22,439.3 |
| Transportation | - | - | - | - | - | 53,558.6 | - | - | - | - | 53,558.6 |
| Human Services | - | 500.0 | - | - | - | - | - | - | - | - | 500.0 |
| Culture & Recreation | 1,116.1 | 550.0 | 300.0 | 8,879.3 | - | - | - | 478.0 | - | - | 11,323.4 |
| Utilities Water | - | - | - | - | - | - | - | - | 21,275.0 | - | 21,275.0 |
| Utilities Wastewater | - | - | - | - | - | - | - | - | 55,780.0 | - | 55,780.0 |
| Solid Waste Landfill | - | - | - | - | - | - | - | - | - | 9,050.0 | 9,050.0 |
| Airport Authority | - | - | - | - | - | - | - | 45.0 | - | - | 45.0 |
| Project Expenditures: | 16,355.1 | 13,172.5 | 300.0 | 8,879.3 | 6,075.3 | 53,558.6 | 2,065.0 | 1,398.0 | 77,055.0 | 9,050.0 | 187,908.8 |
| Operating Costs/Reimb | 54.4 | - | - | - | - | 9.1 | - | 66.2 | - | - | 129.7 |
| Impact Fee Refunds | - | - | - | - | - | 170.0 | - | - | - | - | 170.0 |
| Transfers | 1,272.1 | 6,141.8 | - | 14.0 | - | 0.2 | - | 98.9 | 6,000.0 | - | 13,527.0 |
| Debt Service | - | 5,705.2 | 1,158.9 | 2,939.6 | - | 11,271.0 | 448.4 | 3,732.2 | 13,267.6 | - | 38,522.9 |
| Reserves | 35,272.7 | 8,537.8 | 418.5 | 3,548.1 | - | 15,252.5 | 213.8 | 4,244.7 | 32,034.4 | 1,115.8 | 100,638.3 |
| Non-Project Expenditures: | 36,599.2 | 20,384.8 | 1,577.4 | 6,501.7 | - | 26,702.8 | 662.2 | 8,142.0 | 51,302.0 | 1,115.8 | 152,987.9 |
| Total Expenditures: | 52,954.3 | 33,557.3 | 1,877.4 | 15,381.0 | 6,075.3 | 80,261.4 | 2,727.2 | 9,540.0 | 128,357.0 | 10,165.8 | 340,896.7 |
| Revenue | TDC Projects | Co-Wide Cap Projects | Library Projects | Parks Projects | Stormwater Projects | Tranps. & Landscape Projects | EMS Projects | Misc. Projects | Utilities Projects | Solid Waste Projects | FY2018 Total |
| Ad Valorem Taxes | - | - | - | - | - | - | - | - | - | - | - |
| Tourist Development Tax | 15,717.2 | - | - | - | - | - | - | - | - | - | 15,717.2 |
| Impact Fees | - | 2,800.0 | 950.0 | 8,500.0 | - | 13,000.0 | 430.0 | 3,281.0 | 14,599.0 | - | 43,560.0 |
| Gas Taxes* | - | - | - | - | - | 18,625.0 | - | - | - | - | 18,625.0 |
| Assessments | - | - | - | - | - | - | - | 904.4 | - | - | 904.4 |
| Tfrs Property Taxes (001) | - | 17,312.8 | - | 1,100.0 | 1,627.0 | 11,650.4 | - | 1,313.5 | - | - | 33,003.7 |
| Tfrs Property Taxes (111) | - | - | - | 1,250.0 | 4,267.9 | 7,871.1 | - | - | - | - | 13,389.0 |
| Tfrs User Fees (408) | - | - | - | - | - | - | - | - | 53,886.4 | - | 53,886.4 |
| Tfrs (Other Funds) | 2,580.0 | 3,582.4 | 311.6 | - | 12.4 | - | 1,962.8 | 833.0 | 6,000.0 | 9,544.1 | 24,826.3 |
| Bond/Loan Proceeds | - | - | - | - | - | - | - | - | - | - | - |
| Grants/Contributions | - | - | - | - | - | - | - | - | - | - | - |
| Interest/Miscellaneous | 392.0 | 935.0 | 5.0 | 773.0 | 70.0 | 463.0 | 4.0 | 40.2 | 778.0 | 86.0 | 3,546.2 |
| Carry Forward | 35,070.9 | 9,113.9 | 658.6 | 4,221.7 | 101.5 | 30,256.4 | 352.1 | 3,379.3 | 53,862.5 | 540.0 | 137,556.9 |
| Revenue Reserve | (805.8) | (186.8) | (47.8) | (463.7) | (3.5) | (1,604.5) | (21.7) | (211.4) | (768.9) | (4.3) | (4,118.4) |
| Total Revenue: | 52,954.3 | 33,557.3 | 1,877.4 | 15,381.0 | 6,075.3 | 80,261.4 | 2,727.2 | 9,540.0 | 128,357.0 | 10,165.8 | 340,896.7 |

* The 5-cent Local Option Fuel Tax is earmarked towards the payment of debt service and to the Bridge Repairs and Improvements (project 66066).

The Five-Year Capital Improvement Program (CIP) & Capital Improvement Element (CIE) of the Collier County Growth Management Plan

Revenue: The five-year CIE utilizes several revenue sources to fund the County's future facility needs. Water and sewer utility projects are funded by impact fees, user fees, interest and funds carried forward. Road construction is funded through a combination of local and state gas taxes, impact fees, developer contribution agreements, grants, transfers from the General Fund/ Unincorporated Area General Fund, loan/bond proceeds, interest, and funds carried forward. EMS, Library, Park, Law Enforcement, Correctional, and General Governmental facilities projects are funded through impact fees, interest, funds carried forward and loans from the General Fund. Certain general government and public safety capital expenditures typically funded through transfers from ad valorem taxes (General Fund or the Unincorporated Area General Fund) are Library, Parks, major replacement and repair projects and Stormwater Management improvements, which are not eligible to be funded by impact fees. Solid waste landfill projects are funded by landfill tipping fees, interest and funds carried forward. The five-year CIE revenue sources listed below represent the funding for the FY 17 - FY 21 CIP/CIE.

FIVE-YEAR CIP/CIE PLANNED REVENUE



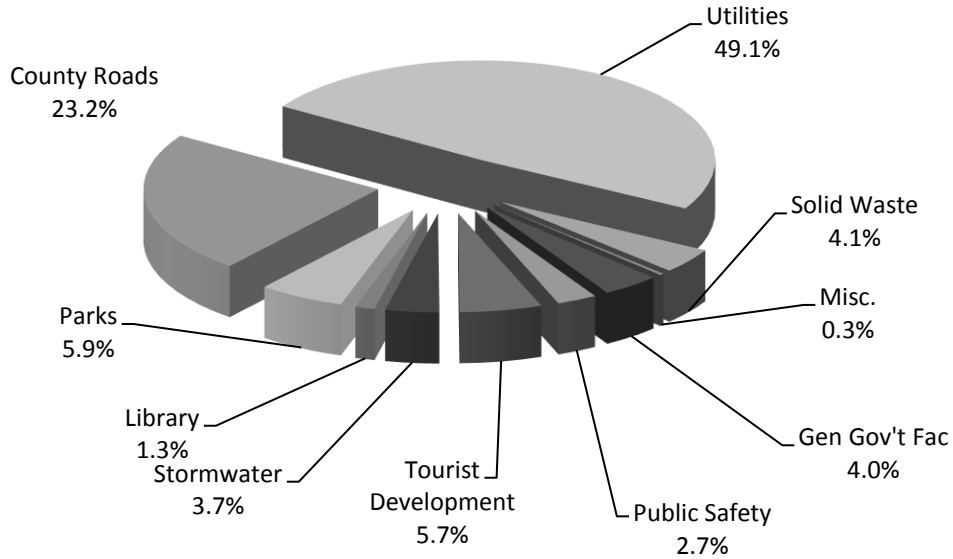
FIVE-YEAR CIP/CIE PLANNED REVENUE

| | |
|-------------------------------|------------------------|
| Gas Taxes | \$ 104,185,000 |
| General Fund Revenues | 251,917,300 |
| Tourist Development Tax | 80,173,400 |
| Impact Fees | 232,247,800 |
| User Fees | 288,309,500 |
| Bond/Loan Proceeds | 229,083,000 |
| Transfers | 133,983,000 |
| Interest/Misc./Grants | 27,124,400 |
| TOTAL REVENUE | \$1,347,023,400 |
| Carry Forward | 137,556,900 |
| Reserves/Non-Project Expenses | (22,231,800) |
| TOTAL PROJECT FUNDING | \$1,462,348,500 |

**Collier County Government
Fiscal Year 2018 Adopted Budget – Capital Improvement Program**

Appropriations: The five-year CIE identifies public facilities that are needed to eliminate existing deficiencies or will be needed to meet the demands of future growth. Planned projects during the five years covered in the CIE total \$1,044,065,9000. The five-year CIE is summarized below.

FIVE-YEAR CIP/CIE PLANNED PROJECTS



FIVE-YEAR CIP/CIE PLANNED PROJECTS

| | |
|---------------------------------------|------------------------|
| Governmental Facilities | \$ 48,160,500 |
| Public Safety | 29,215,000 |
| Tourist Development | 153,131,500 |
| Stormwater Management. | 49,125,300 |
| Library | 11,363,900 |
| Parks & Recreation | 87,663,300 |
| Roads | 317,580,400 |
| Utilities | 306,968,000 |
| Solid Waste | 32,550,000 |
| Misc.* | 9,598,000 |
| Project Total | <u>1,045,355,900</u> |
| Reserves/Debt/Misc./ Operating | <u>416,992,600</u> |
| Total Appropriations | <u>\$1,462,348,500</u> |

*Misc. includes Domestic Animal Shelter \$7,200,000, Clam Bay Restoration \$173,500, Pelican Bay Capital Landscape & Irrigation Improvements \$701,500, Museum Capital \$1,478,000, and Airport \$45,000.

FY 18 - 22 CAPITAL IMPROVEMENT PROGRAM (CIP) / CAPITAL IMPROVEMENT ELEMENT (CIE)
SUMMARY OF CAPITAL PROJECT FUNDING
(In Thousands)

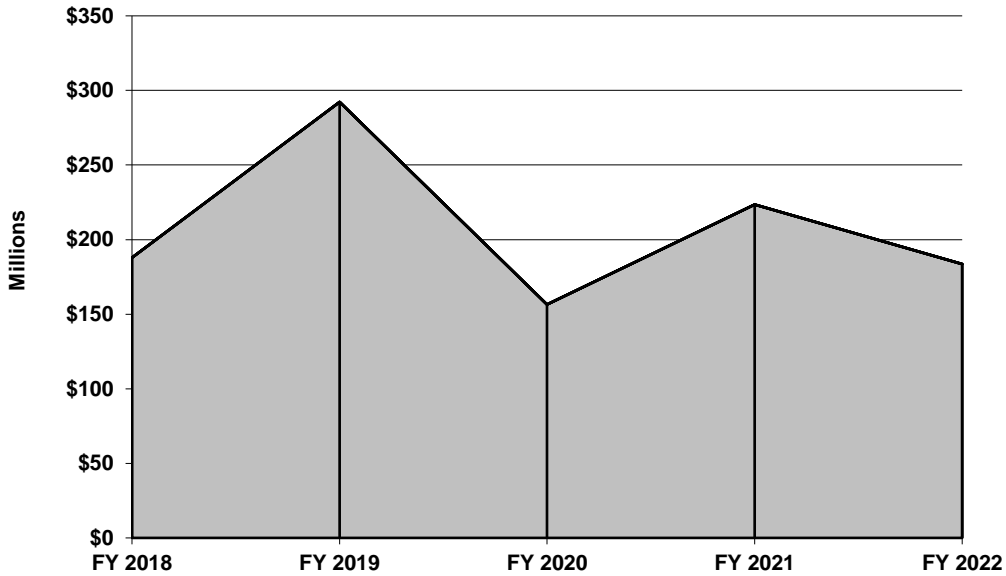
| Dept./Functional Area | TDC Projects | Govt. Fac. Projects | Library Projects | Parks Projects | Stormwater Projects | Trans. Projects | EMS Projects | Misc. Projects | Utilities Projects | Solid Waste Projects | FY 18-22 CIP/CIE Expenses |
|----------------------------------|------------------|---------------------|------------------|------------------|---------------------|------------------|----------------|-----------------|--------------------|----------------------|---------------------------|
| General Government | - | 48,160.5 | - | - | - | - | - | - | - | - | 48,160.5 |
| Public Safety | - | 11,950.0 | - | - | - | - | 6,265.0 | 11,000.0 | - | - | 29,215.0 |
| Physical Environment | 123,493.8 | 450.0 | - | - | 48,675.3 | - | - | 875.0 | - | - | 173,494.1 |
| Transportation | - | 500.0 | - | - | - | 317,080.4 | - | - | - | - | 317,580.4 |
| Human Services | - | 7,200.0 | - | - | - | - | - | - | - | - | 7,200.0 |
| Culture & Recreation | 29,637.7 | 4,128.3 | 7,235.6 | 87,663.3 | - | - | - | 1,478.0 | - | - | 130,142.9 |
| Utilities Water | - | - | - | - | - | - | - | - | 105,718.0 | - | 105,718.0 |
| Utilities Wastewater | - | - | - | - | - | - | - | - | 201,250.0 | - | 201,250.0 |
| Solid Waste Landfill | - | - | - | - | - | - | - | - | - | 32,550.0 | 32,550.0 |
| Airport Authority | - | - | - | - | - | - | - | 45.0 | - | - | 45.0 |
| Project Expenditures: | 153,131.5 | 72,388.8 | 7,235.6 | 87,663.3 | 48,675.3 | 317,080.4 | 6,265.0 | 13,398.0 | 306,968.0 | 32,550.0 | 1,045,355.9 |
| Operating Costs | 272.0 | - | - | - | - | 9.1 | - | - | - | - | 281.1 |
| Impact Fee Refunds | - | - | - | - | - | 850.0 | - | 94.4 | - | - | 944.4 |
| Transfers | 6,360.5 | 38,377.3 | - | 70.0 | - | 0.2 | - | 98.9 | 59,421.2 | - | 104,328.1 |
| Debt Service | - | 28,559.5 | 5,795.4 | 14,711.9 | - | 63,805.2 | 2,244.5 | 18,522.0 | 80,498.1 | - | 214,136.6 |
| Reserves | 25,913.6 | 8,537.8 | 418.5 | 4,669.6 | 12.6 | 21,142.4 | 213.8 | 3,243.9 | 32,034.4 | 1,115.8 | 97,302.4 |
| Non-Project Expenditures: | 32,546.1 | 75,474.6 | 6,213.9 | 19,451.5 | 12.6 | 85,806.9 | 2,458.3 | 21,959.2 | 171,953.7 | 1,115.8 | 416,992.6 |
| Total Expenditures: | 185,677.6 | 147,863.4 | 13,449.5 | 107,114.8 | 48,687.9 | 402,887.3 | 8,723.3 | 35,357.2 | 478,921.7 | 33,665.8 | 1,462,348.5 |
| Revenue | TDC Projects | Govt. Fac. Projects | Library Projects | Parks Projects | Stormwater Projects | Trans. Projects | EMS Projects | Misc. Projects | Utilities Projects | Solid Waste Projects | FY 18-22 CIP/CIE Revenues |
| Ad Valorem | - | - | - | - | - | - | - | - | - | - | - |
| Tourist Development Tax (TDC) | 80,173.4 | - | - | - | - | - | - | - | - | - | 80,173.4 |
| Impact Fees | - | 14,865.5 | 5,043.7 | 45,127.7 | - | 70,000.0 | 2,283.0 | 17,419.5 | 77,508.4 | - | 232,247.8 |
| Assessments | - | - | - | - | - | - | - | 904.4 | - | - | 904.4 |
| Gas Taxes* | - | - | - | - | - | 104,185.0 | - | - | - | - | 104,185.0 |
| Transfers Property Taxes (001) | - | 102,909.6 | - | 7,600.0 | 9,627.0 | 54,650.4 | - | 1,313.5 | - | - | 176,100.5 |
| Transfers Property Taxes (111) | - | - | - | 8,750.0 | 21,339.5 | 44,822.9 | - | - | - | - | 74,912.4 |
| Transfers (Other Funds) | 2,580.0 | 17,276.4 | 2,371.2 | - | 12.4 | - | 6,183.4 | 13,094.3 | 59,421.2 | 33,044.1 | 133,983.0 |
| Transfers User Fees (408) | - | - | - | - | - | - | - | - | 288,309.5 | - | 288,309.5 |
| Bond/Loan Proceeds | 70,000.0 | - | - | 40,000.0 | 14,976.0 | 104,107.0 | - | - | - | - | 229,083.0 |
| Grants/Contributions | - | - | 5,899.4 | - | 2,500.0 | 1,500.0 | - | - | - | - | 9,899.4 |
| Interest/Miscellaneous | 1,960.0 | 4,675.0 | 25.0 | 3,865.0 | 270.0 | 2,263.0 | 20.0 | 171.0 | 3,890.0 | 86.0 | 17,225.0 |
| Carry Forward | 35,070.9 | 9,113.9 | 658.6 | 4,221.7 | 101.5 | 30,256.4 | 352.1 | 3,379.3 | 53,862.5 | 540.0 | 137,556.9 |
| Revenue Reserve | (4,106.7) | (977.0) | (548.4) | (2,449.6) | (138.5) | (8,897.4) | (115.2) | (924.8) | (4,069.9) | (4.3) | (22,231.8) |
| Total Revenue: | 185,677.6 | 147,863.4 | 13,449.5 | 107,114.8 | 48,687.9 | 402,887.3 | 8,723.3 | 35,357.2 | 478,921.7 | 33,665.8 | 1,462,348.5 |

* The 5-cent Local Option Fuel Tax is earmarked towards the payment of debt service and to the Bridge Repairs and Improvements (project 66066).

**Collier County Government
Fiscal Year 2018 Adopted Budget – Capital Improvement Program**

Planned Project Expenditures: Across the five-year CIP/CIE planning period, project expenditures are expected as summarized below.

**PLANNED CIE/CIP PROJECTS BY YEAR
FY 18 - FY 22**



FIVE-YEAR CIP/CIE PLANNED PROJECTS BY YEAR

| | |
|----------------------|------------------------|
| FY 2018 | \$ 187,908,800 |
| FY 2019 | 292,651,700 |
| FY 2020 | 156,806,300 |
| FY 2021 | 223,997,700 |
| FY 2022 | 183,491,400 |
| Project Total | <u>\$1,044,855,900</u> |

Operational Impact of the CIP/CIE

Although the Capital Improvement Program is prepared separate from the operating budget, the two have a direct relationship. Operating budget appropriations lapse at the end of the fiscal year, however, capital appropriations are re-budgeted (carryover funding) until the project is finished and capitalized. Capital improvement projects, including those that involve development of new facilities or new and expanded infrastructure, may result in additional operating costs or savings in future years. For example, while construction of a new EMS station will result in additional costs for staffing and operations, repaving a street may result in reduced need for maintenance. Those costs or savings are not included in the capital budget estimates, but rather are incorporated in the operating budget, beginning in the year that the facility is anticipated to become operational. An important element of the CIP process is consideration of any future increases in operating costs, which will result from capital activity, so that estimates of those costs can be incorporated in the appropriate long term financial plans for the affected funds.

As the economy and growth had slowed the Board of County Commissioners has earmarked virtually all capital funding to maintenance and replacement projects. These replacement projects in some cases may create operating efficiencies or future cost avoidance; however, these impacts are not presently quantifiable and are believed to be marginal.

Capital Budget Presentation

The capital improvement section of the budget book is organized into two sections. The first section is comprised of schedules that summarize the FY 18 CIP by department or functional area. The second section presents the FY 18 - FY 22 CIP/CIE planning period.

Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program

Capital Improvement Program

| Division Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 860,107 | 162,400 | 575,600 | 700 | - | 700 | (99.6%) |
| Operating Expense | 61,300,097 | 25,423,800 | 103,291,700 | 41,994,800 | - | 41,994,800 | 65.2% |
| Indirect Cost Reimburs | 88,900 | 64,100 | 64,100 | 63,500 | - | 63,500 | (0.9%) |
| Capital Outlay | 47,989,601 | 117,461,300 | 284,378,400 | 146,083,300 | - | 146,083,300 | 24.4% |
| Remittances | 2,512,243 | 1,760,000 | 2,837,000 | 66,200 | - | 66,200 | (96.2%) |
| Total Net Budget | 112,750,947 | 144,871,600 | 391,146,800 | 188,208,500 | - | 188,208,500 | 29.9 % |
| Advance/Repay to 350 EMS IF | 150,700 | - | - | 1,962,800 | - | 1,962,800 | na |
| Advance/Repay to 355 Lib IF | 585,000 | 321,000 | 321,000 | 311,600 | - | 311,600 | (2.9%) |
| Advance/Repay to 381 Correctional | 488,800 | - | - | - | - | - | na |
| Advance/Repay to 385 Law Enf | 1,616,400 | 92,000 | 92,000 | - | - | - | (100.0%) |
| Advance/Repay to 390 Gov't Fac | 3,435,600 | 2,063,900 | 2,063,900 | 3,032,400 | - | 3,032,400 | 46.9% |
| Advance/Repay to 408 W-S Ops | 500,000 | 500,000 | 500,000 | 510,000 | - | 510,000 | 2.0% |
| Advance/Repay to 414 Sewer Cap | 1,000,000 | 2,000,000 | 2,000,000 | 6,000,000 | - | 6,000,000 | 200.0% |
| Advance/Repay to 471 S Waste | 630,000 | 630,000 | 630,000 | 325,000 | - | 325,000 | (48.4%) |
| Trans to Property Appraiser | 6,722 | 8,800 | 8,700 | 12,600 | - | 12,600 | 43.2% |
| Trans to Tax Collector | 201,926 | 212,700 | 212,700 | 354,200 | - | 354,200 | 66.5% |
| Trans to 001 General Fund | 164,800 | 166,500 | 166,500 | 166,500 | - | 166,500 | 0.0% |
| Trans to 111 Unincorp Gen Fd | 16,300 | - | - | - | - | - | na |
| Trans to 128/712 MPO Fd | 7,187 | - | 10,200 | - | - | - | na |
| Trans to 185 TDC Eng | 669,100 | 759,900 | 759,900 | 790,000 | - | 790,000 | 4.0% |
| Trans to 195 TDC Beaches | 310,000 | - | 164,000 | - | - | - | na |
| Trans to 712 Transp Match | 5,222,240 | - | 6,819,200 | - | - | - | na |
| Trans to 212 Debt Serv Fd | 13,142,900 | 12,150,000 | 12,150,000 | 11,271,000 | - | 11,271,000 | (7.2%) |
| Trans to 298 Sp Ob Bd '10 | 13,782,500 | 13,776,300 | 13,776,300 | 13,984,300 | - | 13,984,300 | 1.5% |
| Trans to 303 Boater Improve | - | 2,250,200 | 1,800,000 | - | - | - | (100.0%) |
| Trans to 309 CDES Capital | - | 75,000 | 75,000 | - | - | - | (100.0%) |
| Trans to 312 Gas Tax Op Fd | 3,169,900 | - | - | - | - | - | na |
| Trans to 324 Stormw Op Fd | 905,500 | 821,600 | 821,600 | - | - | - | (100.0%) |
| Trans to 410 W/S Debt Serv Fd | 10,097,312 | 13,770,800 | 9,565,000 | 13,267,600 | - | 13,267,600 | (3.7%) |
| Trans to 426 CAT Mass Transit Fd | 1,769,836 | - | 649,500 | - | - | - | na |
| Trans to 496 Airport Cap Fd | 198,600 | 50,700 | 50,700 | 61,900 | - | 61,900 | 22.1% |
| Trans to 499 Airp Grant Match | 108,787 | - | 319,500 | - | - | - | na |
| Reserves for Contingencies | - | 8,959,900 | - | 12,199,600 | - | 12,199,600 | 36.2% |
| Reserves for Reimb to State | - | 5,000,000 | - | 7,000,000 | - | 7,000,000 | 40.0% |
| Reserves for Debt Service | - | 7,824,800 | - | 7,958,200 | - | 7,958,200 | 1.7% |
| Reserves for Capital | - | 60,251,900 | - | 73,369,900 | - | 73,369,900 | 21.8% |
| Reserves for Boater Improve Capital | - | 17,400 | - | 110,600 | - | 110,600 | 535.6% |
| Total Budget | 170,931,058 | 276,575,000 | 444,102,500 | 340,896,700 | - | 340,896,700 | 23.3% |

Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program

Capital Improvement Program

| Appropriations by Department | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Courts Related Capital | 1,277,653 | 920,000 | 2,621,700 | 550,500 | - | 550,500 | (40.2%) |
| Administrative Services Department Capital | 4,131,496 | 3,675,000 | 11,195,200 | 1,400,000 | - | 1,400,000 | (61.9%) |
| Emergency Medical Services Capital | 1,621,104 | 100,000 | 170,100 | 2,065,000 | - | 2,065,000 | 1,965.0% |
| Ochopee Fire Capital | - | - | 5,000 | - | - | - | na |
| Isle of Capri Fire Capital | - | - | - | 66,200 | - | 66,200 | na |
| Sheriff Capital | 1,027,833 | 471,300 | 3,047,400 | - | - | - | (100.0%) |
| Constitutional Officers Capital | 2,843,362 | 1,059,500 | 4,133,700 | 4,445,000 | - | 4,445,000 | 319.5% |
| Pelican Bay Services Division Capital | 570,159 | 844,600 | 1,865,400 | 875,000 | - | 875,000 | 3.6% |
| Tourist Development Council (TDC) Capital | - | - | 1,980,000 | 6,253,400 | - | 6,253,400 | na |
| County Manager's Capital | 164,352 | 810,000 | 1,401,200 | 227,000 | - | 227,000 | (72.0%) |
| Parks and Recreation Division Capital | 2,649,934 | 13,373,600 | 33,003,000 | 8,879,300 | - | 8,879,300 | (33.6%) |
| Tourist Development Council (TDC) Beach Capital | 1,444,814 | 2,173,800 | 6,186,500 | 969,200 | - | 969,200 | (55.4%) |
| Library Division Capital | 385,433 | 275,000 | 413,900 | 300,000 | - | 300,000 | 9.1% |
| Museum Division Capital | 297,522 | 509,500 | 1,058,400 | 478,000 | - | 478,000 | (6.2%) |
| Public Services Department Capital | 348,769 | 450,000 | 453,500 | 1,050,000 | - | 1,050,000 | 133.3% |
| County Water / Sewer Divisions Capital | 47,613,389 | 56,199,500 | 136,120,400 | 77,055,000 | - | 77,055,000 | 37.1% |
| Solid & Hazardous Waste Mgt Division Capital | 2,590,468 | 4,075,300 | 13,620,700 | 9,050,000 | - | 9,050,000 | 122.1% |
| Facilities Management Division Capital | 3,412,135 | 4,540,500 | 5,933,400 | 5,250,000 | - | 5,250,000 | 15.6% |
| Landscape Capital | 23,255 | 8,700 | 3,706,500 | 3,816,600 | - | 3,816,600 | 43,769.0% |
| Transportation Capital | 33,564,986 | 39,142,200 | 135,056,000 | 49,921,100 | - | 49,921,100 | 27.5% |
| Stormwater Capital | 4,200,147 | 6,129,200 | 15,029,800 | 6,075,300 | - | 6,075,300 | (0.9%) |
| Growth Management Department Capital | 96,125 | 100,000 | 143,400 | 250,000 | - | 250,000 | 150.0% |
| TDC Beach Renourishment/Pass | 3,587,279 | 9,944,600 | 11,466,400 | 9,186,900 | - | 9,186,900 | (7.6%) |
| Maintenance Capital | | | | | | | |
| Airport Capital | 900,732 | 69,300 | 2,535,200 | 45,000 | - | 45,000 | (35.1%) |
| Total Net Budget | 112,750,947 | 144,871,600 | 391,146,800 | 188,208,500 | - | 188,208,500 | 29.9% |
| Courts Related Capital | - | 4,556,400 | - | 4,878,000 | - | 4,878,000 | 7.1% |
| Administrative Services Department Capital | 150,700 | - | - | 1,962,800 | - | 1,962,800 | na |
| Emergency Medical Services Capital | 448,000 | 697,200 | 448,000 | 662,200 | - | 662,200 | (5.0%) |
| Ochopee Fire Capital | - | 7,800 | - | 12,200 | - | 12,200 | 56.4% |
| Isle of Capri Fire Capital | - | 53,700 | - | - | - | - | (100.0%) |
| Sheriff Capital | 3,750,100 | 5,638,500 | 3,738,500 | 5,770,900 | - | 5,770,900 | 2.3% |
| Constitutional Officers Capital | 2,105,200 | 92,000 | 92,000 | - | - | - | (100.0%) |
| Pelican Bay Services Division Capital | 17,014 | 45,300 | 23,200 | 37,000 | - | 37,000 | (18.3%) |
| Tourist Development Council (TDC) Capital | - | - | - | 79,000 | - | 79,000 | na |
| Parks and Recreation Division Capital | 3,266,985 | 8,782,900 | 5,074,000 | 6,501,700 | - | 6,501,700 | (26.0%) |
| Tourist Development Council (TDC) Beach Capital | 329,550 | 6,083,100 | 322,200 | 6,472,100 | - | 6,472,100 | 6.4% |
| Library Division Capital | 1,159,300 | 1,597,400 | 1,160,300 | 1,577,400 | - | 1,577,400 | (1.3%) |
| Museum Division Capital | - | 139,000 | - | 172,500 | - | 172,500 | 24.1% |
| Public Services Department Capital | 585,000 | 321,000 | 321,000 | 311,600 | - | 311,600 | (2.9%) |
| County Water / Sewer Divisions Capital | 11,097,312 | 40,636,800 | 11,565,000 | 51,302,000 | - | 51,302,000 | 26.2% |
| Solid & Hazardous Waste Mgt Division Capital | - | 427,600 | - | 1,115,800 | - | 1,115,800 | 160.9% |
| Facilities Management Division Capital | 9,735,000 | 11,976,300 | 8,363,400 | 13,232,400 | - | 13,232,400 | 10.5% |
| Landscape Capital | 16,300 | 3,894,500 | - | 354,400 | - | 354,400 | (90.9%) |
| Transportation Capital | 21,663,287 | 20,211,800 | 17,692,100 | 26,169,300 | - | 26,169,300 | 29.5% |
| Stormwater Capital | 2,554,276 | 823,600 | 2,696,400 | - | - | - | (100.0%) |
| TDC Beach Renourishment/Pass | 994,700 | 24,990,000 | 1,089,400 | 29,993,700 | - | 29,993,700 | 20.0% |
| Maintenance Capital | | | | | | | |
| Airport Capital | 307,387 | 728,500 | 370,200 | 2,083,200 | - | 2,083,200 | 186.0% |
| Total Transfers and Reserves | 58,180,111 | 131,703,400 | 52,955,700 | 152,688,200 | - | 152,688,200 | 15.9% |
| Total Budget | 170,931,058 | 276,575,000 | 444,102,500 | 340,896,700 | - | 340,896,700 | 23.3% |

Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program

Capital Improvement Program

| Division Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Local Gas Taxes | 14,299,859 | 13,627,500 | 15,215,200 | 14,331,000 | - | 14,331,000 | 5.2% |
| Tourist Devel Tax | 9,017,484 | 9,109,800 | 8,836,500 | 15,717,200 | - | 15,717,200 | 72.5% |
| Licenses & Permits | 603,499 | 590,000 | 560,000 | 590,000 | - | 590,000 | 0.0% |
| Special Assessments | 514,590 | 561,000 | 531,000 | 904,400 | - | 904,400 | 61.2% |
| Intergovernmental Revenues | 11,027,620 | - | 17,644,500 | - | - | - | na |
| Gas Taxes | 6,178,381 | 4,122,500 | 4,349,800 | 4,294,000 | - | 4,294,000 | 4.2% |
| SFWMD/Big Cypress Revenue | 1,550,000 | - | 1,192,600 | - | - | - | na |
| FEMA - Fed Emerg Mgt Agency | 8,873 | - | 22,500 | - | - | - | na |
| Charges For Services | 2,875,886 | - | - | - | - | - | na |
| Fines & Forfeitures | 900,299 | 945,000 | 720,000 | 800,000 | - | 800,000 | (15.3%) |
| Miscellaneous Revenues | 1,191,885 | 278,100 | 939,500 | 71,000 | - | 71,000 | (74.5%) |
| Interest/Misc | 3,641,922 | 1,704,400 | 2,538,300 | 2,085,200 | - | 2,085,200 | 22.3% |
| Impact Fees | 52,708,234 | 37,027,000 | 44,494,000 | 41,560,000 | - | 41,560,000 | 12.2% |
| Deferred Impact Fees | 138,739 | - | - | - | - | - | na |
| COA Impact Fees | (3,598,776) | - | 2,700,000 | 2,000,000 | - | 2,000,000 | na |
| Advance/Repay fm 001 Gen Fd | 946,850 | 930,000 | 930,000 | 1,325,000 | - | 1,325,000 | 42.5% |
| Advance/Repay fm 301 Cap Proj | 6,276,500 | 2,476,900 | 2,476,900 | 5,306,800 | - | 5,306,800 | 114.3% |
| Advance/Repay fm 413 Sewer Im Fee | 1,000,000 | 2,000,000 | 2,000,000 | 6,000,000 | - | 6,000,000 | 200.0% |
| Reimb From Other Depts | 46,180 | 1,250,000 | - | - | - | - | (100.0%) |
| Motor Pool Cap Recovery Billing | 19,500 | - | - | - | - | - | na |
| Trans frm Tax Collector | 109,652 | - | - | - | - | - | na |
| Trans fm 001 Gen Fund | 34,442,400 | 26,855,100 | 26,855,100 | 32,003,700 | - | 32,003,700 | 19.2% |
| Trans fm 101 Transp Op Fd | 300,000 | - | - | - | - | - | na |
| Trans fm 111 MSTD Gen Fd | 7,039,770 | 12,125,200 | 12,133,800 | 13,389,000 | - | 13,389,000 | 10.4% |
| Trans fm 113 Comm Dev Fd | 87,664 | - | - | - | - | - | na |
| Trans fm 114 Pollutn Ctrl Fd | - | - | - | 225,000 | - | 225,000 | na |
| Trans fm 183 TDC Beach Pk | 310,000 | - | 164,000 | - | - | - | na |
| Trans fm 184 TDC Promo | - | - | 1,980,000 | 2,580,000 | - | 2,580,000 | na |
| Trans fm 198 Museum Fd | 452,100 | 311,600 | 311,600 | 192,900 | - | 192,900 | (38.1%) |
| Trans fm 226 Naples Pk Debt Serv | - | - | - | 12,400 | - | 12,400 | na |
| Trans fm 306 Pk & Rec Cap | - | 2,250,200 | 1,800,000 | - | - | - | (100.0%) |
| Trans fm 310 CDES Cap Fd | - | 75,000 | 75,000 | - | - | - | (100.0%) |
| Trans fm 313 Gas Tax Cap Fd | 980,237 | - | - | - | - | - | na |
| Trans fm 325 Stormwater Cap Fd | 1,648,776 | - | 1,874,800 | - | - | - | na |
| Trans fm 331 Rd Im Fee | 1,413,930 | - | - | - | - | - | na |
| Trans fm 333 Rd Im Fee | 460,000 | - | 163,700 | - | - | - | na |
| Trans fm 336 Road Im Fee | 719,297 | - | 4,780,700 | - | - | - | na |
| Trans fm 408 Water / Sewer Fd | 50,919,753 | 49,626,900 | 50,331,800 | 53,886,400 | - | 53,886,400 | 8.6% |
| Trans fm 470 Solid Waste Fd | 906,983 | 1,915,900 | 1,915,900 | 7,344,100 | - | 7,344,100 | 283.3% |
| Trans fm 473 Mand Collct Fd | 1,050,000 | 2,200,500 | 2,200,500 | 2,200,000 | - | 2,200,000 | 0.0% |
| Trans fm 495 Airport Op Fd | 56,900 | 225,300 | 225,300 | 578,200 | - | 578,200 | 156.6% |
| Trans fm 496 Airport Grants | 22,211 | - | 268,300 | - | - | - | na |
| Trans fm 497 Airport MP Fd | 285,176 | 50,700 | 101,900 | 61,900 | - | 61,900 | 22.1% |
| Trans fm 516 Prop & Cas Ins | - | 75,000 | 75,000 | - | - | - | (100.0%) |
| Trans fm 517 Health Ins | - | 450,000 | 450,000 | - | - | - | (100.0%) |
| Carry Forward | 335,845,400 | 109,189,500 | 370,801,200 | 137,556,900 | - | 137,556,900 | 26.0% |
| Less 5% Required By Law | - | (3,398,100) | - | (4,118,400) | - | (4,118,400) | 21.2% |
| Total Funding | 546,397,775 | 276,575,000 | 581,659,400 | 340,896,700 | - | 340,896,700 | 23.3% |

| Division Position Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Transportation Capital | 5.00 | 5.00 | 5.00 | 5.00 | - | 5.00 | 0.0% |
| Total FTE | 5.00 | 5.00 | 5.00 | 5.00 | - | 5.00 | 0.0% |

**Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

| CIP Summary by Project Category | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|--|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Airport Authority | 797,800 | 3,485,157 | 2,905,400 | 2,128,200 | - | - | - | - |
| Coastal Zone Management Capital | 182,800 | 178,207 | 178,200 | - | - | - | - | - |
| County Manager's Capital | 810,000 | 3,381,192 | 3,381,200 | 6,559,400 | - | - | - | - |
| Court Related Capital | 5,476,400 | 7,348,236 | 2,621,700 | 5,428,500 | - | - | - | - |
| Emergency Medical Services | 797,200 | 867,355 | 618,100 | 2,727,200 | - | - | - | - |
| Facilities Management | 16,516,800 | 17,512,259 | 14,249,400 | 18,482,400 | - | - | - | - |
| Growth Management | 100,000 | 143,443 | 143,400 | 250,000 | - | - | - | - |
| Information Technology Capital | 3,525,000 | 11,045,270 | 11,045,200 | 1,350,000 | - | - | - | - |
| Isle of Capri Fire | 53,700 | 58,250 | - | 66,200 | - | - | - | - |
| Landscape Capital | 3,903,200 | 4,102,536 | 3,806,500 | 4,171,000 | - | - | - | - |
| Libraries | 2,643,400 | 2,785,713 | 2,348,700 | 2,739,000 | - | - | - | - |
| Misc Capital | 150,000 | 150,000 | 150,000 | 2,012,800 | - | - | - | - |
| Museum | 648,500 | 1,197,250 | 1,058,400 | 650,500 | - | - | - | - |
| Ochopee Fire Control | 7,800 | 12,803 | 5,000 | 12,200 | - | - | - | - |
| Parks & Recreation | 21,973,700 | 42,021,578 | 38,372,800 | 15,381,000 | - | - | - | - |
| Pelican Bay Capital | 889,900 | 1,910,722 | 1,888,600 | 912,000 | - | - | - | - |
| Public Services Capital | - | - | - | 500,000 | - | - | - | - |
| Sheriff Office | 7,261,300 | 12,430,723 | 10,530,800 | 9,870,900 | - | - | - | - |
| Solid Waste Capital | 4,427,600 | 13,927,773 | 13,486,900 | 10,165,800 | - | - | - | - |
| Stormwater | 6,952,800 | 21,545,275 | 21,543,600 | 6,075,300 | - | - | - | - |
| Supervisor of Elections | - | 528,275 | 528,200 | 345,000 | - | - | - | - |
| Tourist Development Council - Beaches (195) | 34,934,600 | 35,890,356 | 12,081,800 | 39,180,600 | - | - | - | - |
| Tourist Development Council - Park Beaches (183) | 8,256,900 | 11,892,511 | 6,508,700 | 7,441,300 | - | - | - | - |
| Transportation | 59,354,000 | 167,862,434 | 148,830,700 | 76,090,400 | - | - | - | - |
| Water / Sewer District Capital | 96,911,600 | 195,407,958 | 147,819,200 | 128,357,000 | - | - | - | - |
| Total Project Budget | 276,575,000 | 555,685,276 | 444,102,500 | 340,896,700 | - | - | - | - |

**Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Landscape Capital Projects (112)

Mission Statement

To provide capital funding for landscape beautification to county roadway median sections, in accordance with Board approved guidance.

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense | 14,655 | - | 307,600 | 650,000 | - | 650,000 | na |
| Indirect Cost Reimburs | 8,600 | 8,700 | 8,700 | 9,100 | - | 9,100 | 4.6% |
| Capital Outlay | - | - | 3,390,200 | 3,157,500 | - | 3,157,500 | na |
| Net Operating Budget | 23,255 | 8,700 | 3,706,500 | 3,816,600 | - | 3,816,600 | 43,769.0% |
| Trans to 111 Unincorp Gen Fd | 16,300 | - | - | - | - | - | na |
| Reserves for Capital | - | 3,894,500 | - | 354,400 | - | 354,400 | (90.9%) |
| Total Budget | 39,555 | 3,903,200 | 3,706,500 | 4,171,000 | - | 4,171,000 | 6.9% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Interest/Misc | 289 | - | 3,500 | 2,000 | - | 2,000 | na |
| Trans fm 111 MSTD Gen Fd | 100,670 | 3,903,200 | 3,903,200 | 3,871,100 | - | 3,871,100 | (0.8%) |
| Carry Forward | 36,400 | - | 97,800 | 298,000 | - | 298,000 | na |
| Less 5% Required By Law | - | - | - | (100) | - | (100) | na |
| Total Funding | 137,359 | 3,903,200 | 4,004,500 | 4,171,000 | - | 4,171,000 | 6.9% |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Landscape Capital | | | | | | | | |
| Collier Blvd Landscaping | - | 1,548,043 | 1,548,000 | 1,514,500 | - | - | - | - |
| Davis Blvd Landscaping | - | 47,670 | 47,700 | 100,000 | - | - | - | - |
| FL HWY Beautification | - | 107,166 | 107,200 | - | - | - | - | - |
| Immokalee Rd Landscaping | - | 1,477,043 | 1,477,000 | 662,500 | - | - | - | - |
| Median Irrigation Maintenance | - | - | - | 550,000 | - | - | - | - |
| Operating Project 112 | 8,700 | 8,700 | 8,700 | 9,100 | - | - | - | - |
| S Barbara Blvd Landscaping | - | 517,914 | 517,900 | 980,500 | - | - | - | - |
| X-fers/Reserves - Fund 112 | 3,894,500 | 296,000 | - | 354,400 | - | - | - | - |
| Landscape Capital | 3,903,200 | 4,002,536 | 3,706,500 | 4,171,000 | - | - | - | - |
| Program Total Project Budget | 3,903,200 | 4,002,536 | 3,706,500 | 4,171,000 | - | - | - | - |

Notes:

The Unincorporated Area General Fund Millage Rate was reset to \$.8069 per \$1,000 of taxable value beginning in FY 2017 and the marginal rate increase, or \$.0908, is programmed for continuation of the median landscape capital program postponed during the recession. This planned appropriation is consistent with the Board's budget guidance and direction at the October 6, 2015 Median-Landscape Capital Workshop. Further, this appropriation is subject to annual Board tax policy guidance and budget approval annually.

Staff projects it will take 5 years to construct approximately 53 new miles of beautified medians. As the capital program ages, portions of the funding will be allocated to maintenance on an as-needed basis to ensure proper funding levels are available to maintain each area.

Forecast FY 2017:

Forecast expenditures include median landscape capital segments approved by the Board and funded in FY 2017. Certain project dollars will roll into FY 2018 to balance the overall 5-year capital improvement plan.

Current FY 2018:

The FY 2018 budget includes new money for various identified median landscape capital segments. In order to properly maintain

Capital Improvement Program

Landscape Capital Projects (112)

12.1 miles of additional beautified segments, funding is allocated for contractual services within the Landscape Operations section of the budget for FY 2018.

Revenues:

Funding for FY 2018 is based upon the marginal millage rate of \$.0908 per \$1,000 of taxable value which is expected to generate \$4,462,600 in net taxes after calculating the required 5% revenue reserve. Of this amount, \$591,500 will remain within the Unincorporated Area General Fund for maintenance of landscape medians, and \$3,871,100 will be transferred to Landscape Capital Fund (112) to continue constructing landscape medians consistent with board guidance.

Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Court Maintenance Fee Fund (181)

Mission Statement

On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in the Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes. This revenue was specifically created to fund State Court Facilities.

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense | 535,794 | 170,000 | 643,700 | 365,500 | - | 365,500 | 115.0% |
| Capital Outlay | 741,859 | 750,000 | 1,978,000 | 185,000 | - | 185,000 | (75.3%) |
| Net Operating Budget | 1,277,653 | 920,000 | 2,621,700 | 550,500 | - | 550,500 | (40.2%) |
| Reserves for Contingencies | - | 92,000 | - | 55,000 | - | 55,000 | (40.2%) |
| Reserves for Capital | - | 4,464,400 | - | 4,823,000 | - | 4,823,000 | 8.0% |
| Total Budget | 1,277,653 | 5,476,400 | 2,621,700 | 5,428,500 | - | 5,428,500 | (0.9%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Fines & Forfeitures | 900,299 | 945,000 | 720,000 | 800,000 | - | 800,000 | (15.3%) |
| Interest/Misc | 70,587 | 25,000 | 50,000 | 50,000 | - | 50,000 | 100.0% |
| Carry Forward | 6,779,500 | 4,554,900 | 6,472,700 | 4,621,000 | - | 4,621,000 | 1.5% |
| Less 5% Required By Law | - | (48,500) | - | (42,500) | - | (42,500) | (12.4%) |
| Total Funding | 7,750,386 | 5,476,400 | 7,242,700 | 5,428,500 | - | 5,428,500 | (0.9%) |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Court Related Capital | | | | | | | | |
| Courthouse 1st Floor Renovations | 750,000 | 2,023,786 | 2,023,700 | - | - | - | - | - |
| Elevator Upgrades | - | 402,704 | 402,700 | - | - | - | - | - |
| Facilities Small Projects | 50,000 | 170,000 | 195,000 | 365,500 | - | - | - | - |
| Redesign 6th Floor Courthouse | 120,000 | - | - | - | - | - | - | - |
| Replace Signage and Paint | - | 250 | 300 | - | - | - | - | - |
| Security Cameras Courthouse | - | - | - | 185,000 | - | - | - | - |
| X-fers/Reserves - Fund 181 | 4,556,400 | 4,751,496 | - | 4,878,000 | - | - | - | - |
| Court Related Capital | 5,476,400 | 7,348,236 | 2,621,700 | 5,428,500 | - | - | - | - |
| Program Total Project Budget | 5,476,400 | 7,348,236 | 2,621,700 | 5,428,500 | - | - | - | - |

Notes:

The majority of the surcharges are being placed into reserves for a three phase courthouse renovation of the 1st and 6th floors as well as the needed upgrades to an aging courthouse infrastructure. The courts have the need for two additional courtrooms, holding cells, jury rooms, and conference rooms due to the number of Judges, Magistrates, and Hearing Officers.

Forecast FY 2017:

The first phase of renovations are on the first floor with a probation move towards consolidation and allowing for a courtroom to be built where probation currently resides.

Current FY 2018:

Fiscal Year 2018 projects include replacing the carpeting and adding additional security cameras throughout the Courthouse. Funding for the redesign of the sixth floor is currently being held in Reserves.

**Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

TDC Category A Beach Park Facilities Cap - Fund (183)

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | 196,560 | - | 1,129,300 | - | - | - | na |
| Indirect Cost Reimburs | 11,600 | 8,800 | 8,800 | 13,100 | - | 13,100 | 48.9% |
| Capital Outlay | 636,654 | 2,165,000 | 5,048,400 | 956,100 | - | 956,100 | (55.8%) |
| Remittances | 600,000 | - | - | - | - | - | na |
| Net Operating Budget | 1,444,814 | 2,173,800 | 6,186,500 | 969,200 | - | 969,200 | (55.4%) |
| Trans to Tax Collector | 19,550 | 21,000 | 21,000 | 21,000 | - | 21,000 | 0.0% |
| Trans to 195 TDC Beaches | 310,000 | - | 164,000 | - | - | - | na |
| Trans to 426 CAT Mass Transit Fd | - | - | 137,200 | - | - | - | na |
| Reserves for Contingencies | - | 217,000 | - | - | - | - | (100.0%) |
| Reserves for Capital | - | 5,845,100 | - | 6,451,100 | - | 6,451,100 | 10.4% |
| Total Budget | 1,774,363 | 8,256,900 | 6,508,700 | 7,441,300 | - | 7,441,300 | (9.9%) |
| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Tourist Devel Tax | 977,484 | 987,500 | 957,900 | 990,100 | - | 990,100 | 0.3% |
| FEMA - Fed Emerg Mgt Agency | - | - | 4,500 | - | - | - | na |
| Interest/Misc | 131,066 | 85,000 | 118,000 | 85,000 | - | 85,000 | 0.0% |
| Trans frm Tax Collector | 7,611 | - | - | - | - | - | na |
| Carry Forward | 12,642,200 | 7,238,000 | 11,848,400 | 6,420,100 | - | 6,420,100 | (11.3%) |
| Less 5% Required By Law | - | (53,600) | - | (53,900) | - | (53,900) | 0.6% |
| Total Funding | 13,758,361 | 8,256,900 | 12,928,800 | 7,441,300 | - | 7,441,300 | (9.9%) |

**Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

TDC Category A Beach Park Facilities Cap - Fund (183)

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|--|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Tourist Development Council - Park Beaches (183) | | | | | | | | |
| Barefoot Bch Boardwalk & Pavilions | - | 192,729 | 192,700 | - | - | - | - | - |
| Barefoot Beach Boardwalk Repairs | 40,000 | 40,000 | 40,000 | - | - | - | - | - |
| Barefoot Beach Parking Improvement | - | 277,875 | 277,900 | - | - | - | - | - |
| Barefoot Beach Preserve | - | 135,095 | 135,100 | 292,000 | - | - | - | - |
| Beach Parking - T-2 Parking Solutions System | - | - | - | 137,000 | - | - | - | - |
| Beach Wheel Chairs | - | 12,000 | 12,000 | - | - | - | - | - |
| Bluebill Beach Access Landscape | - | - | - | 45,000 | - | - | - | - |
| City Naples 8th Ave Beach Park Improve | - | - | - | 200,000 | - | - | - | - |
| Clam Pass Beach Park | - | 20,108 | - | - | - | - | - | - |
| Clam Pass Boardwalk Piling Inspection | - | 28,907 | 28,900 | - | - | - | - | - |
| Clam Pass Boardwalk Renov FY16 | - | 198,675 | 198,700 | - | - | - | - | - |
| Clam Pass Boardwalk Repair | - | 100,000 | 100,000 | - | - | - | - | - |
| Clam Pass Concession Area Deck | - | 87,639 | 87,600 | - | - | - | - | - |
| Clam Pass Derelict Matrl Removal | - | 25,000 | 25,000 | - | - | - | - | - |
| Clam Pass Electrical Upgrades | 800,000 | 800,000 | 800,000 | - | - | - | - | - |
| Clam Pass Parkg/Wall/Entrance Repairs | - | 431,538 | 616,800 | - | - | - | - | - |
| Clam Pass Restroom Expansion | - | 286,400 | 286,400 | - | - | - | - | - |
| Clam Pass Trim Mangrove | - | 43,300 | 43,300 | - | - | - | - | - |
| Delnor Wiggins State Park Entrance | - | 729,645 | 729,600 | - | - | - | - | - |
| FDOT STSD Beach Bus Circular | - | 200,000 | 200,000 | - | - | - | - | - |
| Loudermilk Pavilion-City of Naples | 100,000 | 100,000 | 100,000 | - | - | - | - | - |
| N Gulf Shore Access | - | 32,818 | 32,800 | - | - | - | - | - |
| N Gulf Shore Beach Access | 260,000 | 260,000 | 260,000 | 38,500 | - | - | - | - |
| Operating Project 183 | 8,800 | 55,200 | 55,200 | 13,100 | - | - | - | - |
| S Marco Boardwalk & Landscape | - | 44,657 | 44,700 | - | - | - | - | - |
| S Marco Parking Lot Improve | - | 237,285 | 237,300 | - | - | - | - | - |
| Seagate Bathroom Study | - | 48,619 | - | - | - | - | - | - |
| Security Cameras at Beach Pks | - | 100,000 | 100,000 | 243,600 | - | - | - | - |
| Tigertail Beach Bathroom | - | 194,520 | 194,500 | - | - | - | - | - |
| Tigertail Beach Park | - | 48,473 | 48,500 | - | - | - | - | - |
| Tigertail Beach Park Improvements | 690,000 | 690,000 | 690,000 | - | - | - | - | - |
| Tigertail Entrance Improve & Signage | - | 50,000 | 50,000 | - | - | - | - | - |
| Tigertail Restroom & Boardwalk | - | 14,634 | 14,600 | - | - | - | - | - |
| Vanderbilt Parking Area Restriping | - | 80,000 | 80,000 | - | - | - | - | - |
| Vanderbilt Remaining Beach Access | - | 225,000 | 225,000 | - | - | - | - | - |
| Vanderbilt Repair Showers & Furniture | 275,000 | 275,000 | 275,000 | - | - | - | - | - |
| Vanderbilt Restroom Expansion Rework | - | 3,697 | 3,700 | - | - | - | - | - |
| Wildlife Proof Trash at Beach Pks | - | 1,197 | 1,200 | - | - | - | - | - |
| X-fers/Reserves - Fund 183 | 6,083,100 | 5,822,500 | 322,200 | 6,472,100 | - | - | - | - |
| Tourist Development Council - Park Beaches (183) | 8,256,900 | 11,892,511 | 6,508,700 | 7,441,300 | - | - | - | - |
| Program Total Project Budget | 8,256,900 | 11,892,511 | 6,508,700 | 7,441,300 | - | - | - | - |

Notes:

In December 2005, the Board authorized the segregation of funds collected for park beach facilities from funds collected for beach renourishment/pass maintenance activities. The fact that dollars dedicated to park beach facilities were co-mingled with beach renourishment funds proved problematic in identifying compliance with beach renourishment reserve guidelines and in identifying funds available for park beach facilities. As a result, the Park Beaches Fund (183) was established allowing staff to budget and financially account for revenues and expenditures devoted to park beach projects. The TDC Beach Capital Fund (195) became solely used to account for beach renourishment/pass maintenance projects and related activities and reserves.

Capital Improvement Program

TDC Category A Beach Park Facilities Cap - Fund (183)

On April 23, 2013, the Board authorized amendments to the Tourist Tax Ordinance revising the distribution of Tourist Taxes to Category A Beach projects. The overall distribution to beach parks and beach renourishment was reduced from 50% to 41.29% of TDC revenue. Within Category A, the distribution to park beach facilities was reduced from 16.67% to 4.48% and the distribution to beach renourishment was increased from 33.33% to 36.82%.

On July 11, 2017 the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. The revenue neutral allocation to Beach Park Facilities represent approximately 3.58% of the Tourist Tax revenue budget.

Forecast FY 2017:

Forecast projects are identified in the table above.

Current FY 2018:

New projects are listed in the table above. Capital reserves are budgeted at \$6,451,100.

Revenues:

Revenue sources include TDC Tax revenue, interests and fund carry forward.

**Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

TDC Category A Beach Renourish/Pass Maint Cap - Fund (195)

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 5,107 | - | 29,000 | - | - | - | na |
| Operating Expense | 3,423,349 | 858,000 | 4,165,100 | 825,600 | - | 825,600 | (3.8%) |
| Indirect Cost Reimburs | 68,700 | 46,600 | 46,600 | 41,300 | - | 41,300 | (11.4%) |
| Capital Outlay | 90,123 | 9,040,000 | 7,225,700 | 8,320,000 | - | 8,320,000 | (8.0%) |
| Net Operating Budget | 3,587,279 | 9,944,600 | 11,466,400 | 9,186,900 | - | 9,186,900 | (7.6%) |
| Trans to Tax Collector | 160,800 | 163,000 | 163,000 | 215,600 | - | 215,600 | 32.3% |
| Trans to 001 General Fund | 164,800 | 166,500 | 166,500 | 166,500 | - | 166,500 | 0.0% |
| Trans to 185 TDC Eng | 669,100 | 759,900 | 759,900 | 790,000 | - | 790,000 | 4.0% |
| Reserves for Reimb to State | - | 5,000,000 | - | 7,000,000 | - | 7,000,000 | 40.0% |
| Reserves for Capital | - | 18,900,600 | - | 21,821,600 | - | 21,821,600 | 15.5% |
| Total Budget | 4,581,979 | 34,934,600 | 12,555,800 | 39,180,600 | - | 39,180,600 | 12.2% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Tourist Devel Tax | 8,040,000 | 8,122,300 | 7,878,600 | 10,777,100 | - | 10,777,100 | 32.7% |
| Intergovernmental Revenues | 531,775 | - | - | - | - | - | na |
| FEMA - Fed Emerg Mgt Agency | 8,873 | - | - | - | - | - | na |
| Miscellaneous Revenues | 40,518 | - | 23,800 | 20,000 | - | 20,000 | na |
| Interest/Misc | 307,793 | 120,000 | 326,000 | 287,000 | - | 287,000 | 139.2% |
| Reimb From Other Depts | - | 1,250,000 | - | - | - | - | (100.0%) |
| Trans frm Tax Collector | 62,599 | - | - | - | - | - | na |
| Trans fm 183 TDC Beach Pk | 310,000 | - | 164,000 | - | - | - | na |
| Carry Forward | 28,402,400 | 25,854,400 | 32,814,200 | 28,650,800 | - | 28,650,800 | 10.8% |
| Less 5% Required By Law | - | (412,100) | - | (554,300) | - | (554,300) | 34.5% |
| Total Funding | 37,703,958 | 34,934,600 | 41,206,600 | 39,180,600 | - | 39,180,600 | 12.2% |

Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program

Capital Improvement Program

TDC Category A Beach Renourish/Pass Maint Cap - Fund (195)

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|---|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Parks & Recreation | | | | | | | | |
| Aolesky Pier Repair | - | 310,000 | 474,000 | - | - | - | - | - |
| Tourist Development Council - Beaches (195) | | | | | | | | |
| Beach Tilling | 40,000 | 30,000 | 30,000 | 30,000 | - | - | - | - |
| City/County Beach Monitoring | 165,000 | 198,000 | 198,000 | 165,000 | - | - | - | - |
| Clam Pass Beach Maintenance | 1,250,000 | 1,262,551 | 1,262,600 | - | - | - | - | - |
| Clam Pass Dredge Pelican Bay | 20,000 | 43,029 | 127,600 | - | - | - | - | - |
| Co Beach Analysis & Design | - | 30,000 | 30,000 | - | - | - | - | - |
| Collier Beach Renourishment - General | - | 2,846,356 | 2,846,400 | 2,500,000 | - | - | - | - |
| Collier Creek Feasibility | - | 353,600 | 353,600 | - | - | - | - | - |
| Collier Creek Modeling, Jetty Rework and Channel Training | 750,000 | 750,000 | 750,000 | - | - | - | - | - |
| County Beach Cleaning | 190,000 | 321,807 | 321,800 | 160,000 | - | - | - | - |
| Doctors Pass Dredging | 25,000 | 50,000 | 57,300 | 575,000 | - | - | - | - |
| Doctor's Pass Jetty Reconstruct | - | 502,373 | 502,400 | - | - | - | - | - |
| Erosion Control Structure Doctor Pass | 1,000,000 | 1,000,000 | 1,000,000 | - | - | - | - | - |
| Local Gov't Funding Request | 15,000 | 27,207 | 27,200 | 25,000 | - | - | - | - |
| Marco Central Bch Regrade | - | 1,045,695 | 1,045,700 | - | - | - | - | - |
| MI South, TS Debbie | - | 724,951 | 725,000 | - | - | - | - | - |
| Naples Beach Cleaning | 175,000 | 336,100 | 336,100 | 180,000 | - | - | - | - |
| Naples Eng, NTP & Renourish | - | - | - | 4,500,000 | - | - | - | - |
| Near Shore Hard Bottom Monitoring | 165,000 | 333,742 | 333,700 | 165,000 | - | - | - | - |
| Park Shore Beach Maintenance | 1,500,000 | - | - | - | - | - | - | - |
| Pelican Bay Bch Maintenance | 1,250,000 | - | - | - | - | - | - | - |
| Shore Bird Monitoring | 28,000 | 25,000 | 25,000 | 25,000 | - | - | - | - |
| TDC Administration | 46,600 | 90,565 | 90,600 | 41,300 | - | - | - | - |
| Vanderbilt Bch Renourishment | 2,500,000 | - | - | - | - | - | - | - |
| Vegetation Repairs - Exotic Removal | 75,000 | 150,000 | 150,000 | 75,000 | - | - | - | - |
| Wiggins Pass Dredge | 750,000 | 779,380 | 779,400 | 745,600 | - | - | - | - |
| X-fers/Reserves - Fund 195 | 24,990,000 | 24,990,000 | 1,089,400 | 29,993,700 | - | - | - | - |
| Tourist Development Council - Beaches (195) | 34,934,600 | 35,890,356 | 12,081,800 | 39,180,600 | - | - | - | - |
| Program Total Project Budget | 34,934,600 | 36,200,356 | 12,555,800 | 39,180,600 | - | - | - | - |

Notes:

In December 2005, the Board authorized the segregation of funds collected for park beach facilities from funds collected for beach renourishment/pass maintenance activities. The fact that dollars dedicated to park beach facilities were co-mingled with beach renourishment funds proved problematic in identifying compliance with beach renourishment reserve guidelines and in identifying funds available for park beach facilities. As a result, the Park Beaches Fund (183) was established allowing staff to budget and account for revenues and expenditures devoted to park beach projects. The TDC Beach Renourishment Capital Fund (195) became solely used to account for beach renourishment/pass maintenance projects and related activities and reserves.

On April 23, 2013, under a 4 percent TDT levy the Board authorized amendments to the Tourist Tax Ordinance revising the distribution of Tourist Taxes to TDC Category "A" Beach projects. The overall distribution to beach parks and beach renourishment was reduced from 50% to 41.29% of TDC revenue. Within Category "A", the distribution to park beach facilities was reduced from 16.67% to 4.48% and the distribution to beach renourishment/Pass Maintenance was increased from 33.33% to 36.82%.

The reserve for potential reimbursements to Federal and State agencies is reduced from \$13,200,000 to \$7,000,000 reflecting successful appeal of FEMA's de-obligation decision. The remaining reimbursement reserve is being maintained for potential reimbursements to State agencies relative to overlapping reimbursements.

On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. Relative to overall Tourist Development Taxes, the beach renourishment allocation represent 38.98% of the tax revenue budget. This allocation provides a \$2,500,000 increase.

Capital Improvement Program

TDC Category A Beach Renourish/Pass Maint Cap - Fund (195)

Forecast FY 2017:

Forecast expenditures reflect FY 17 project budgets and ongoing projects with budgets established in prior years carrying forward. Current year TDC tax revenue is forecast at 97% of budget.

Current FY 2018:

Construction projects programmed for FY 18 are shown in the table above.

Reserves total \$28,821,600 and are distributed as follows:

| | |
|---------------------------|--------------|
| Catastrophe Reserve | \$ 7,070,000 |
| Capital Reserve | \$14,751,600 |
| Contingent Reimbursements | \$ 7,000,000 |

Revenues:

The principal source of revenue to support beach renourishment and inlet management is Tourist Development Taxes. The updated allocation is expected to provide \$10,777,100 in FY18.

Beach renourishment and inlet management funding is authorized by Statute from the first three pennies of TDC tax. Relative to the three pennies, Beach Renourishment Fund (195) receives 64.96% of available TDC tax revenue and Beach Park Facilities Fund (183) receives 5.96% for a total of 70.92% of available TDT monies going to beaches.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Elected Officials Capital

**Constitutional Officers Capital
County Wide Capital Projects Fund (301)**

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | 800,260 | 1,059,500 | 1,108,700 | 3,010,000 | - | 3,010,000 | 184.1% |
| Capital Outlay | 130,859 | - | 3,025,000 | 1,435,000 | - | 1,435,000 | na |
| Remittances | 1,912,243 | - | - | - | - | - | na |
| Net Operating Budget | 2,843,362 | 1,059,500 | 4,133,700 | 4,445,000 | - | 4,445,000 | 319.5% |
| Advance/Repay to 381 Correctional | 488,800 | - | - | - | - | - | na |
| Advance/Repay to 385 Law Enf | 1,616,400 | 92,000 | 92,000 | - | - | - | (100.0%) |
| Total Budget | 4,948,562 | 1,151,500 | 4,225,700 | 4,445,000 | - | 4,445,000 | 286.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Trans fm 001 Gen Fund | 3,769,400 | 1,151,500 | 1,151,500 | 4,445,000 | - | 4,445,000 | 286.0% |
| Carry Forward | 4,233,300 | - | 3,074,200 | - | - | - | na |
| Total Funding | 8,002,700 | 1,151,500 | 4,225,700 | 4,445,000 | - | 4,445,000 | 286.0% |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|--|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Sheriff Office | | | | | | | | |
| Building J Renovation/Repair | 632,000 | 552,544 | 552,500 | - | - | - | - | - |
| Jail HVAC System Redesign & Replacement | - | 122,251 | 122,200 | 1,500,000 | - | - | - | - |
| Jail Kitchen Renovation | - | 110,000 | 110,000 | 1,280,000 | - | - | - | - |
| Naples Jail Expansion | - | 1 | 100 | - | - | - | - | - |
| New Accounting System - Sheriff | - | 2,000,000 | 2,000,000 | - | - | - | - | - |
| Records Mgt System | - | 434,193 | 434,200 | - | - | - | - | - |
| Sheriff Law Enforcement Capital Improvements | 427,500 | 433,875 | 433,900 | 1,320,000 | - | - | - | - |
| X-fers/Reserves - Fund 301 - Sheriff | 92,000 | 92,000 | 92,000 | - | - | - | - | - |
| Sheriff Office | 1,151,500 | 3,744,864 | 3,744,900 | 4,100,000 | - | - | - | - |
| Supervisor of Elections | | | | | | | | |
| Voting Machines | - | 480,807 | 480,800 | 345,000 | - | - | - | - |
| Program Total Project Budget | 1,151,500 | 4,225,671 | 4,225,700 | 4,445,000 | - | - | - | - |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Administrative Services Capital

**Administrative Services Department Capital
County Wide Capital Projects Fund (301)**

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | 988,012 | 150,000 | 1,278,600 | 1,350,000 | - | 1,350,000 | 800.0% |
| Capital Outlay | 3,143,484 | 3,525,000 | 9,916,600 | 50,000 | - | 50,000 | (98.6%) |
| Net Operating Budget | 4,131,496 | 3,675,000 | 11,195,200 | 1,400,000 | - | 1,400,000 | (61.9%) |
| Advance/Repay to 350 EMS IF | 150,700 | - | - | 1,962,800 | - | 1,962,800 | na |
| Total Budget | 4,282,196 | 3,675,000 | 11,195,200 | 3,362,800 | - | 3,362,800 | (8.5%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Trans fm 001 Gen Fund | 6,350,700 | 3,675,000 | 3,675,000 | 3,362,800 | - | 3,362,800 | (8.5%) |
| Carry Forward | 5,456,500 | - | 7,520,200 | - | - | - | na |
| Total Funding | 11,807,200 | 3,675,000 | 11,195,200 | 3,362,800 | - | 3,362,800 | (8.5%) |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|---|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Information Technology Capital | | | | | | | | |
| 800 MHz Upgrade | 3,525,000 | 10,722,207 | 10,722,200 | 850,000 | - | - | - | - |
| Financial Mgmt System (SAP) | - | 323,063 | 323,000 | 500,000 | - | - | - | - |
| Information Technology Capital | 3,525,000 | 11,045,270 | 11,045,200 | 1,350,000 | - | - | - | - |
| Misc Capital | | | | | | | | |
| 311 - Information Network Program | 50,000 | 50,000 | 50,000 | 50,000 | - | - | - | - |
| Webpage Redesign | 100,000 | 100,000 | 100,000 | - | - | - | - | - |
| X-fers/Reserves - Fund 301 - Admin Serv | - | - | 0 | 1,962,800 | - | - | - | - |
| Misc Capital | 150,000 | 150,000 | 150,000 | 2,012,800 | - | - | - | - |
| Program Total Project Budget | 3,675,000 | 11,195,270 | 11,195,200 | 3,362,800 | - | - | - | - |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Office of the County Manager Capital

**County Manager's Capital
County Wide Capital Projects Fund (301)**

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | 106,503 | 210,000 | 444,300 | 227,000 | - | 227,000 | 8.1% |
| Capital Outlay | 57,849 | 100,000 | 119,900 | - | - | - | (100.0%) |
| Remittances | - | 500,000 | 837,000 | - | - | - | (100.0%) |
| Net Operating Budget | 164,352 | 810,000 | 1,401,200 | 227,000 | - | 227,000 | (72.0%) |
| Total Budget | 164,352 | 810,000 | 1,401,200 | 227,000 | - | 227,000 | (72.0%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Trans fm 001 Gen Fund | 523,500 | 810,000 | 810,000 | 227,000 | - | 227,000 | (72.0%) |
| Carry Forward | 119,000 | - | 591,200 | - | - | - | na |
| Total Funding | 642,500 | 810,000 | 1,401,200 | 227,000 | - | 227,000 | (72.0%) |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|-------------------------------------|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| County Manager's Capital | | | | | | | | |
| Board Room Electronics Upgrade | 100,000 | 100,000 | 100,000 | - | - | - | - | - |
| Corporate Improvement Software | 100,000 | 261,100 | 261,100 | 100,000 | - | - | - | - |
| Customer Experience Mgt Software | 50,000 | 84,000 | 84,000 | 67,000 | - | - | - | - |
| GovMax Software | 60,000 | 99,222 | 99,200 | 60,000 | - | - | - | - |
| Q-Matic upgrade | - | 19,870 | 19,900 | - | - | - | - | - |
| State and Regional Eco Dev Projects | 500,000 | 837,000 | 837,000 | - | - | - | - | - |
| County Manager's Capital | 810,000 | 1,401,192 | 1,401,200 | 227,000 | - | - | - | - |
| Program Total Project Budget | 810,000 | 1,401,192 | 1,401,200 | 227,000 | - | - | - | - |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Services Capital

**Public Services Department Capital
County Wide Capital Projects Fund (301)**

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | 30 | - | - | - | - | - | na |
| Capital Outlay | 348,739 | 450,000 | 453,500 | 1,050,000 | - | 1,050,000 | 133.3% |
| Net Operating Budget | 348,769 | 450,000 | 453,500 | 1,050,000 | - | 1,050,000 | 133.3% |
| Advance/Repay to 355 Lib IF | 585,000 | 321,000 | 321,000 | 311,600 | - | 311,600 | (2.9%) |
| Total Budget | 933,769 | 771,000 | 774,500 | 1,361,600 | - | 1,361,600 | 76.6% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Trans fm 001 Gen Fund | 935,000 | 771,000 | 771,000 | 1,361,600 | - | 1,361,600 | 76.6% |
| Carry Forward | 2,200 | - | 3,500 | - | - | - | na |
| Total Funding | 937,200 | 771,000 | 774,500 | 1,361,600 | - | 1,361,600 | 76.6% |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|--|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Libraries | | | | | | | | |
| Books, Pubs. & Library Mat (301) | 450,000 | 453,467 | 453,500 | 550,000 | - | - | - | - |
| X-fers/Reserves - Fund 301 Public Services | 321,000 | 321,000 | 321,000 | 311,600 | - | - | - | - |
| Libraries | 771,000 | 774,467 | 774,500 | 861,600 | - | - | - | - |
| Public Services Capital | | | | | | | | |
| DAS Facility | - | - | 0 | 500,000 | - | - | - | - |
| Program Total Project Budget | 771,000 | 774,467 | 774,500 | 1,361,600 | - | - | - | - |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Public Utilities Capital

**Facilities Management Division Capital
County Wide Capital Projects Fund (301)**

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | 1,381,147 | 3,531,500 | 4,313,800 | 4,884,000 | - | 4,884,000 | 38.3% |
| Capital Outlay | 25,051 | 1,009,000 | 1,425,200 | 366,000 | - | 366,000 | (63.7%) |
| Net Operating Budget | 1,406,198 | 4,540,500 | 5,739,000 | 5,250,000 | - | 5,250,000 | 15.6% |
| Advance/Repay to 390 Gov't Fac | 3,435,600 | 2,063,900 | 2,063,900 | 3,032,400 | - | 3,032,400 | 46.9% |
| Reserves for Contingencies | - | 800,000 | - | 800,000 | - | 800,000 | 0.0% |
| Total Budget | 4,841,798 | 7,404,400 | 7,802,900 | 9,082,400 | - | 9,082,400 | 22.7% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues | 53,496 | - | - | - | - | - | na |
| Interest/Misc | 102,650 | 35,000 | 65,000 | 65,000 | - | 65,000 | 85.7% |
| Trans fm 001 Gen Fund | 5,455,200 | 6,741,900 | 6,741,900 | 7,891,400 | - | 7,891,400 | 17.1% |
| Trans fm 113 Comm Dev Fd | 87,664 | - | - | - | - | - | na |
| Trans fm 408 Water / Sewer Fd | 48,153 | - | - | - | - | - | na |
| Trans fm 470 Solid Waste Fd | 983 | - | - | - | - | - | na |
| Trans fm 517 Health Ins | - | 450,000 | 450,000 | - | - | - | (100.0%) |
| Carry Forward | 959,300 | 179,200 | 1,675,300 | 1,129,300 | - | 1,129,300 | 530.2% |
| Less 5% Required By Law | - | (1,700) | - | (3,300) | - | (3,300) | 94.1% |
| Total Funding | 6,707,445 | 7,404,400 | 8,932,200 | 9,082,400 | - | 9,082,400 | 22.7% |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|---|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Facilities Management | | | | | | | | |
| A/C, Heating, & Ventilation Repairs | 791,000 | 1,019,567 | 1,019,600 | 2,520,000 | - | - | - | - |
| ADA Compliance | 100,000 | 100,000 | 100,000 | 116,000 | - | - | - | - |
| Asset Management | 150,000 | 150,000 | 150,000 | 300,000 | - | - | - | - |
| Bldg G Renov-Wellness Ctr | 450,000 | 450,000 | 450,000 | - | - | - | - | - |
| Building C-2 Renovations | - | 372,605 | 372,600 | - | - | - | - | - |
| DAS Shelter Repairs | - | 8,522 | 8,500 | - | - | - | - | - |
| Fire Alarms/Life Safety | 459,000 | 459,000 | 459,000 | 207,500 | - | - | - | - |
| General Building Repairs | 1,786,600 | 1,987,315 | 1,987,400 | 553,000 | - | - | - | - |
| Gov't Center Master Plan | - | 356,849 | 356,800 | - | - | - | - | - |
| Paint Plan | - | 9,150 | 9,100 | 162,000 | - | - | - | - |
| Reroofing Projects | 803,900 | 826,042 | 826,000 | 1,391,500 | - | - | - | - |
| X-fers/Reserves - Fund 301 - Public Utilities | 2,863,900 | 2,513,815 | 2,063,900 | 3,832,400 | - | - | - | - |
| Facilities Management | 7,404,400 | 8,252,865 | 7,802,900 | 9,082,400 | - | - | - | - |
| Program Total Project Budget | 7,404,400 | 8,252,865 | 7,802,900 | 9,082,400 | - | - | - | - |

**Collier County Government
Fiscal Year 2018 Adopted Budget**

Growth Management Capital

**Growth Management Department Capital
County Wide Capital Projects Fund (301)**

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | 46,335 | 25,000 | 68,400 | 25,000 | - | 25,000 | 0.0% |
| Capital Outlay | 49,790 | - | - | 225,000 | - | 225,000 | na |
| Net Operating Budget | 96,125 | 25,000 | 68,400 | 250,000 | - | 250,000 | 900.0% |
| Total Budget | 96,125 | 25,000 | 68,400 | 250,000 | - | 250,000 | 900.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Trans fm 001 Gen Fund | 29,200 | 25,000 | 25,000 | 25,000 | - | 25,000 | 0.0% |
| Trans fm 114 Pollutn Ctrl Fd | - | - | - | 225,000 | - | 225,000 | na |
| Carry Forward | 60,800 | - | 43,400 | - | - | - | na |
| Total Funding | 90,000 | 25,000 | 68,400 | 250,000 | - | 250,000 | 900.0% |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|-------------------------------------|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Growth Management | | | | | | | | |
| Pollution Control Equipment | - | - | 0 | 125,000 | - | - | - | - |
| Pollution Control Space Planning | - | - | 0 | 100,000 | - | - | - | - |
| Water Quality Testing | 25,000 | 68,443 | 68,400 | 25,000 | - | - | - | - |
| Growth Management | 25,000 | 68,443 | 68,400 | 250,000 | - | - | - | - |
| Program Total Project Budget | 25,000 | 68,443 | 68,400 | 250,000 | - | - | - | - |

Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Florida Boating Improvement Fund (303)

Mission Statement

Accounts for boater related capital projects. There are two fees imposed on boaters; one is a state imposed fee and the other is a county imposed registration fee. Monies are spent in accordance with Section 328.72(15) and 328.66(1), Florida Statutes; to maintaining waterways as well as building and repairing public boat ramps and docks, removing derelict vessels, and maintaining waterway markers.

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense | - | 1,354,300 | 415,500 | 350,000 | - | 350,000 | (74.2%) |
| Capital Outlay | - | 1,425,000 | 1,966,400 | 50,000 | - | 50,000 | (96.5%) |
| Net Operating Budget | - | 2,779,300 | 2,381,900 | 400,000 | - | 400,000 | (85.6%) |
| Trans to Tax Collector | - | 14,000 | 14,000 | 14,000 | - | 14,000 | 0.0% |
| Reserves for Boater Improve Capital | - | 17,400 | - | 110,600 | - | 110,600 | 535.6% |
| Total Budget | - | 2,810,700 | 2,395,900 | 524,600 | - | 524,600 | (81.3%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Licenses & Permits | - | 590,000 | 560,000 | 590,000 | - | 590,000 | 0.0% |
| Trans fm 306 Pk & Rec Cap | - | 2,250,200 | 1,800,000 | - | - | - | (100.0%) |
| Carry Forward | - | - | - | (35,900) | - | (35,900) | na |
| Less 5% Required By Law | - | (29,500) | - | (29,500) | - | (29,500) | 0.0% |
| Total Funding | - | 2,810,700 | 2,360,000 | 524,600 | - | 524,600 | (81.3%) |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Coastal Zone Management Capital | | | | | | | | |
| Coastal Zone Boat | - | 3,500 | 3,500 | - | - | - | - | - |
| Waterway Marker Maintenance | 182,800 | 174,707 | 174,700 | - | - | - | - | - |
| Coastal Zone Management Capital | 182,800 | 178,207 | 178,200 | - | - | - | - | - |
| Parks & Recreation | | | | | | | | |
| 951 Boat Pk Maintenance | 75,000 | 75,000 | 75,000 | - | - | - | - | - |
| 951 Boat Pk-Potable Water Lines | 56,400 | 56,405 | 56,400 | - | - | - | - | - |
| 951 Floating Dock & Ladders | - | - | - | 50,000 | - | - | - | - |
| 951 Security Cameras | 50,000 | 50,000 | 50,000 | - | - | - | - | - |
| Bayview Pk | 52,000 | 52,000 | 52,000 | - | - | - | - | - |
| Boat Ramp Minor Repairs | 108,400 | 61,967 | 61,900 | - | - | - | - | - |
| Caxambas Fuel Tank Repairs | 20,000 | 1,556 | 1,600 | - | - | - | - | - |
| Caxambas Resurface Parking Lot | - | - | - | 300,000 | - | - | - | - |
| Caxambas Traffic Signs | - | - | - | 50,000 | - | - | - | - |
| Cocoh Pk-Bulkhead Repairs | 1,185,000 | 1,547,921 | 1,547,900 | - | - | - | - | - |
| Cocoh Pk-Dock Lights | 50,000 | - | - | - | - | - | - | - |
| Cocoh Pk-Dock Replacement | 799,700 | - | - | - | - | - | - | - |
| Cocoh Pk-Parking Lot Maint | 150,000 | 325,000 | 325,000 | - | - | - | - | - |
| Goodland Replace Dock Lights | 50,000 | 33,868 | 33,900 | - | - | - | - | - |
| X-fers/Reserves - Fund 303 | 31,400 | 14,000 | 14,000 | 124,600 | - | - | - | - |
| Parks & Recreation | 2,627,900 | 2,217,717 | 2,217,700 | 524,600 | - | - | - | - |
| Program Total Project Budget | 2,810,700 | 2,395,924 | 2,395,900 | 524,600 | - | - | - | - |

Notes:

Prior to FY 2017, the boater improvement/vessel registration fees were accounted for in the Parks and Recreation Capital Projects Fund 306.

Capital Improvement Program

Florida Boating Improvement Fund (303)

Per Florida Statutes section 328.72(15), the portion of the state vessel registration fees returned to county governments are for the sole purposes of providing, maintaining, or operating:

Recreational channel marking and other uniform waterway markers,

Public boat ramps, lifts, and hoists,

Marine railways,

Boat piers, docks, mooring buoys, and other public launching facilities; and

Removing derelict vessels, debris that specifically impede boat access, not including the dredging of channels, and vessels and floating structures deemed a hazard to public safety and health for failure to comply with s.327.53 F.S.

Per Florida Statutes section 328.66(1), the optional fee proceeds are expended for the patrol, regulation, and maintenance of the lakes, rivers, and waters and for the other boating-related activities.

**Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

ATV Settlement Capital Fund (305)

Mission Statement

Collier County and the South Florida Water Management District entered into a Settlement Agreement wherein the District paid Collier County \$3 million to dispose of litigation arising out of a 2003 Agreement between the parties in which the District was to convey 640 acres to Collier County for recreational ATV use.

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | 17,856 | - | 10,900 | - | - | - | na |
| Capital Outlay | - | 29,300 | 2,999,300 | 31,200 | - | 31,200 | 6.5% |
| Net Operating Budget | 17,856 | 29,300 | 3,010,200 | 31,200 | - | 31,200 | 6.5% |
| Total Budget | 17,856 | 29,300 | 3,010,200 | 31,200 | - | 31,200 | 6.5% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc | 31,210 | 18,000 | 18,000 | 18,000 | - | 18,000 | 0.0% |
| Carry Forward | 2,993,000 | 12,200 | 3,006,300 | 14,100 | - | 14,100 | 15.6% |
| Less 5% Required By Law | - | (900) | - | (900) | - | (900) | 0.0% |
| Total Funding | 3,024,210 | 29,300 | 3,024,300 | 31,200 | - | 31,200 | 6.5% |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|-------------------------------------|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Parks & Recreation | | | | | | | | |
| SFWMD Settlement | 29,300 | 3,010,219 | 3,010,200 | 31,200 | - | - | - | - |
| Program Total Project Budget | 29,300 | 3,010,219 | 3,010,200 | 31,200 | - | - | - | - |

Notes:

On December 10, 2013, agenda item 11.G., the Board approved segregating the remaining settlement moneys into its own fund (305) so interest earnings may accumulate and be held for ATV riding purposes.

**Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Parks & Recreation Capital Projects (306)

Mission Statement

Accounts for non-growth capital projects managed by the Parks & Recreation Division. The principal funding sources are operating transfers from the General Fund (001) and Unincorporated General Fund MSTD (111).

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | 495,531 | 2,010,000 | 2,424,500 | 300,000 | - | 300,000 | (85.1%) |
| Capital Outlay | 1,064,607 | 390,000 | 985,100 | 1,950,000 | - | 1,950,000 | 400.0% |
| Net Operating Budget | 1,560,138 | 2,400,000 | 3,409,600 | 2,250,000 | - | 2,250,000 | (6.3%) |
| Trans to Tax Collector | 11,285 | - | - | - | - | - | na |
| Trans to 298 Sp Ob Bd '10 | 320,000 | 320,700 | 320,700 | - | - | - | (100.0%) |
| Trans to 303 Boater Improve | - | 2,250,200 | 1,800,000 | - | - | - | (100.0%) |
| Reserves for Contingencies | - | - | - | 44,400 | - | 44,400 | na |
| Total Budget | 1,891,423 | 4,970,900 | 5,530,300 | 2,294,400 | - | 2,294,400 | (53.8%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Licenses & Permits | 573,399 | - | - | - | - | - | na |
| Intergovernmental Revenues | - | - | 3,000 | - | - | - | na |
| FEMA - Fed Emerg Mgt Agency | - | - | 18,000 | - | - | - | na |
| Miscellaneous Revenues | 379,122 | 278,100 | - | 51,000 | - | 51,000 | (81.7%) |
| Interest/Misc | 17,112 | 10,000 | 10,000 | 10,000 | - | 10,000 | 0.0% |
| Reimb From Other Depts | 46,180 | - | - | - | - | - | na |
| Trans frm Tax Collector | 35,437 | - | - | - | - | - | na |
| Trans fm 001 Gen Fund | 1,070,000 | 2,495,700 | 2,495,700 | 1,100,000 | - | 1,100,000 | (55.9%) |
| Trans fm 111 MSTD Gen Fd | 500,000 | 750,000 | 750,000 | 1,250,000 | - | 1,250,000 | 66.7% |
| Trans fm 516 Prop & Cas Ins | - | 75,000 | 75,000 | - | - | - | (100.0%) |
| Carry Forward | 1,357,800 | 1,376,500 | 2,065,100 | (113,500) | - | (113,500) | (108.2%) |
| Less 5% Required By Law | - | (14,400) | - | (3,100) | - | (3,100) | (78.5%) |
| Total Funding | 3,979,050 | 4,970,900 | 5,416,800 | 2,294,400 | - | 2,294,400 | (53.8%) |

Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Parks & Recreation Capital Projects (306)

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|---|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Parks & Recreation | | | | | | | | |
| AOlesky Pier Repair | - | 52,848 | 52,800 | - | - | - | - | - |
| AOlesky Sea Wall Repair | - | 104,332 | 104,300 | - | - | - | - | - |
| Bayview Pk Expansion | - | 7,158 | 7,100 | - | - | - | - | - |
| Caxambas Coast Guard Bldg Replac | 200,000 | 282,500 | 282,500 | - | - | - | - | - |
| Coast Guard Bldg | - | 6,363 | 6,400 | - | - | - | - | - |
| Com Pk - Fiber Optics | 125,000 | 137,568 | 137,500 | - | - | - | - | - |
| Com Pk - IWF Repair | 45,000 | 26,367 | 26,400 | - | - | - | - | - |
| Com Pk - Security Cameras | - | 35,479 | 35,500 | - | - | - | - | - |
| ComPk - Assessments | - | - | - | 200,000 | - | - | - | - |
| ComPk - Athletic Field/Court Maintenance | - | - | - | 135,000 | - | - | - | - |
| ComPk - Fitness Equipment | - | - | - | 250,000 | - | - | - | - |
| ComPk - Lighting Infrastructure Maint | - | - | - | 75,000 | - | - | - | - |
| ComPk - Other Repairs/Maintenance | - | - | - | 50,000 | - | - | - | - |
| ComPk - Pathway/Road Repairs | - | 66,000 | 66,000 | 100,000 | - | - | - | - |
| ComPk - Playground/Shade Structure Maint | 145,000 | 145,000 | 145,000 | 50,000 | - | - | - | - |
| ComPk - Pool Repairs | - | - | - | 390,000 | - | - | - | - |
| Corkscrew School Courts | - | 116 | 100 | - | - | - | - | - |
| Cricket Pitch | - | 23,000 | 23,000 | - | - | - | - | - |
| E Naples - Irrigation | 20,000 | 20,000 | 20,000 | - | - | - | - | - |
| E Naples Com Pickleball | - | 1,718 | 1,700 | - | - | - | - | - |
| E Naples Com Pk Shade Structure | - | 30,000 | 30,000 | - | - | - | - | - |
| GGCP Pool Repairs | 65,000 | 36,585 | 36,600 | - | - | - | - | - |
| Golden Gate Field Lighting | 650,000 | 650,000 | 650,000 | - | - | - | - | - |
| Gordon River Greenway Pk | - | 8,300 | 8,300 | - | - | - | - | - |
| Immok Pool Repairs | 100,000 | 64,005 | 64,000 | - | - | - | - | - |
| Immok Sports Complex ADA Kiddie Pool | - | 159 | 200 | - | - | - | - | - |
| Immok Sports Complex Fitness Renov | 250,000 | 437,426 | 437,500 | - | - | - | - | - |
| Light Pole Analysis | - | 15,000 | 15,000 | - | - | - | - | - |
| Mar-Good Cottage Restoration | - | 46,913 | 46,900 | - | - | - | - | - |
| NCRP Admissions Equip | - | 55,000 | 55,000 | - | - | - | - | - |
| NCRP Lazy River & Slide Maint | 750,000 | 672,080 | 672,100 | - | - | - | - | - |
| NCRP Outdoor Furniture | - | 8,692 | 8,700 | - | - | - | - | - |
| NCRP Pond Shade | 15,000 | - | - | - | - | - | - | - |
| NCRP Pool Pump Repairs | 35,000 | 86,622 | 86,600 | - | - | - | - | - |
| RegPk - Assessment | - | - | - | 200,000 | - | - | - | - |
| RegPk - Exotic Removal | - | 2,344 | 2,400 | - | - | - | - | - |
| RegPk - Other Repairs/Maintenance | - | - | - | 254,500 | - | - | - | - |
| RegPk - Pathway/Road Repairs | - | 17,425 | 17,400 | 100,000 | - | - | - | - |
| RegPk - Playground/Shade Structure Maint | - | 119,589 | 119,600 | - | - | - | - | - |
| RegPk - Security | - | 32,845 | 32,800 | 50,000 | - | - | - | - |
| RegPk - Sun-N-Fun Pool Repairs | - | 91,295 | 91,300 | 395,500 | - | - | - | - |
| TRosbough Irrigation Well | - | 1,333 | 1,300 | - | - | - | - | - |
| Vanderbilt Beach Master Meter | - | 10,021 | 10,000 | - | - | - | - | - |
| Veterans Pk Pickleball Courts | - | 114,938 | 114,900 | - | - | - | - | - |
| Vineyards Aeration Pump Replacement | - | 652 | 700 | - | - | - | - | - |
| X-fers/Reserves - Fund 306 | 2,570,900 | 3,219,187 | 2,120,700 | 44,400 | - | - | - | - |
| Parks & Recreation | 4,970,900 | 6,628,860 | 5,530,300 | 2,294,400 | - | - | - | - |
| Program Total Project Budget | 4,970,900 | 6,628,860 | 5,530,300 | 2,294,400 | - | - | - | - |

Capital Improvement Program

Parks & Recreation Capital Projects (306)

Notes:

Starting in FY 2017, boating related capital projects funded by Boater Improvement / Vessel Registration Fees have been moved to the Boater Improvement Capital Fund 303.

**Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Growth Management Capital Fund (309)

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | - | 75,000 | 75,000 | - | - | - | (100.0%) |
| Net Operating Budget | - | 75,000 | 75,000 | - | - | - | (100.0%) |
| Total Budget | - | 75,000 | 75,000 | - | - | - | (100.0%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Trans fm 310 CDES Cap Fd | - | 75,000 | 75,000 | - | - | - | (100.0%) |
| Total Funding | - | 75,000 | 75,000 | - | - | - | (100.0%) |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|-------------------------------------|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Growth Management | | | | | | | | |
| Flood Plain Mapping | 75,000 | 75,000 | 75,000 | - | - | - | - | - |
| Program Total Project Budget | 75,000 | 75,000 | 75,000 | - | - | - | - | - |

Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Transportation Capital Fund (310)

Mission Statement

This fund accounts for ad valorem taxes used for the operation and maintenance of improvements to the roads as well as ancillary facilities such as sidewalks, bikepaths, streetlights, landscaping and other facilities incidental to the proper movement of traffic along roads and streets and transportation related grant matches.

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Personal Services | - | 96,600 | 96,600 | - | - | - | (100.0%) |
| Operating Expense | 246,041 | 2,196,200 | 1,932,700 | 1,803,000 | - | 1,803,000 | (17.9%) |
| Capital Outlay | 61,474 | 4,548,500 | 5,122,000 | 1,250,000 | - | 1,250,000 | (72.5%) |
| Net Operating Budget | 307,515 | 6,841,300 | 7,151,300 | 3,053,000 | - | 3,053,000 | (55.4%) |
| Trans to 309 CDES Capital | - | 75,000 | 75,000 | - | - | - | (100.0%) |
| Trans to 426 CAT Mass Transit Fd | - | - | 512,300 | - | - | - | na |
| Total Budget | 307,515 | 6,916,300 | 7,738,600 | 3,053,000 | - | 3,053,000 | (55.9%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Intergovernmental Revenues | - | - | 199,300 | - | - | - | na |
| Miscellaneous Revenues | 289,964 | - | - | - | - | - | na |
| Interest/Misc | 2,846 | - | 1,100 | 2,000 | - | 2,000 | na |
| Trans fm 001 Gen Fund | 1,205,014 | 6,841,300 | 7,353,600 | 1,670,400 | - | 1,670,400 | (75.6%) |
| Trans fm 101 Transp Op Fd | 300,000 | - | - | - | - | - | na |
| Carry Forward | 75,000 | 75,000 | 1,565,300 | 1,380,700 | - | 1,380,700 | 1,740.9% |
| Less 5% Required By Law | - | - | - | (100) | - | (100) | na |
| Total Funding | 1,872,824 | 6,916,300 | 9,119,300 | 3,053,000 | - | 3,053,000 | (55.9%) |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|---------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Transportation | | | | | | | | |
| Asset Management | 1,135,800 | 1,135,800 | 1,135,800 | 250,000 | - | - | - | - |
| Bike Pathways | 1,358,300 | 650,785 | 650,800 | - | - | - | - | - |
| County Pathways Non-Pay in Lieu | 1,097,600 | 1,095,930 | 1,095,900 | 500,000 | - | - | - | - |
| District 331 Sidewalks | - | 43,254 | 43,300 | - | - | - | - | - |
| District 333 Sidewalks | - | 104,380 | 104,400 | - | - | - | - | - |
| District 334 Sidewalks | - | 12,489 | 12,500 | - | - | - | - | - |
| District 336 Sidewalks | - | 16,177 | 16,200 | - | - | - | - | - |
| District 338 Sidewalks | - | 113,663 | 113,700 | - | - | - | - | - |
| Enhanced Planning Consultant Services | 516,000 | 554,211 | 554,200 | - | - | - | - | - |
| Lake Trafford @ 19th Street | - | 199,316 | 199,300 | - | - | - | - | - |
| LAP 429899 - New Market Sidewalk | - | 389,473 | 389,500 | - | - | - | - | - |
| LAP 430879-E NPL SWK | - | 104,662 | 104,700 | - | - | - | - | - |
| LAP Design Phase | 128,900 | 128,900 | 128,900 | - | - | - | - | - |
| LED Replacement Program | 480,000 | 480,000 | 480,000 | 1,003,000 | - | - | - | - |
| PUD Monitoring / Traffic counts | 194,300 | 194,300 | 194,300 | - | - | - | - | - |
| Road Maintenance Facility | 350,000 | 350,000 | 350,000 | 400,000 | - | - | - | - |
| Sign Retroreflectivity Requirements | 580,400 | 280,400 | 280,400 | 50,000 | - | - | - | - |
| TMC Relocation | 200,000 | 497,375 | 497,400 | 400,000 | - | - | - | - |
| Wall Barrier Replacement | 800,000 | 800,000 | 800,000 | 450,000 | - | - | - | - |
| X-fers/Reserves - Fund 310 | 75,000 | 2,039,272 | 587,300 | - | - | - | - | - |
| Transportation | 6,916,300 | 9,190,387 | 7,738,600 | 3,053,000 | - | - | - | - |
| Program Total Project Budget | 6,916,300 | 9,190,387 | 7,738,600 | 3,053,000 | - | - | - | - |

**Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Road Construction - Gas Tax Fund (313)

Mission Statement

Accounts for various Gas Tax funds utilized in the road capital construction and maintenance program. The principal revenue source is gas tax revenue from the Local Option 5 and 6 cent Gas Tax, Ninth Cent Gas Tax and the Constitutional Gas Tax. Other funding sources are transfers from the General Fund (001) and Unincorporated General Fund (111). The County Seventh Cent Gas Tax is deposited directly into the Gas Tax Debt Service Fund (212).

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 379,008 | - | - | - | - | - | na |
| Operating Expense | 4,387,508 | 8,428,500 | 13,982,600 | 5,300,000 | - | 5,300,000 | (37.1%) |
| Capital Outlay | 3,464,912 | 8,708,500 | 42,032,700 | 19,034,000 | - | 19,034,000 | 118.6% |
| Remittances | - | 1,000,000 | 2,000,000 | - | - | - | (100.0%) |
| Net Operating Budget | 8,231,429 | 18,137,000 | 58,015,300 | 24,334,000 | - | 24,334,000 | 34.2% |
| Trans to 712 Transp Match | 980,237 | - | - | - | - | - | na |
| Trans to 212 Debt Serv Fd | 13,142,900 | 12,150,000 | 12,150,000 | 11,271,000 | - | 11,271,000 | (7.2%) |
| Trans to 312 Gas Tax Op Fd | 3,169,900 | - | - | - | - | - | na |
| Trans to 426 CAT Mass Transit Fd | 1,769,836 | - | - | - | - | - | na |
| Reserves for Contingencies | - | 300,400 | - | 415,000 | - | 415,000 | 38.1% |
| Total Budget | 27,294,301 | 30,587,400 | 70,165,300 | 36,020,000 | - | 36,020,000 | 17.8% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Local Gas Taxes | 14,299,859 | 13,627,500 | 15,215,200 | 14,331,000 | - | 14,331,000 | 5.2% |
| Licenses & Permits | 30,100 | - | - | - | - | - | na |
| Gas Taxes | 6,178,381 | 4,122,500 | 4,349,800 | 4,294,000 | - | 4,294,000 | 4.2% |
| Charges For Services | 2,875,886 | - | - | - | - | - | na |
| Miscellaneous Revenues | 254,818 | - | 900,000 | - | - | - | na |
| Interest/Misc | 361,444 | 200,000 | 210,000 | 200,000 | - | 200,000 | 0.0% |
| Trans fm 001 Gen Fund | 13,354,786 | 1,618,700 | 1,106,400 | 9,980,000 | - | 9,980,000 | 516.5% |
| Trans fm 111 MSTD Gen Fd | 2,427,300 | 3,300,000 | 3,300,000 | 4,000,000 | - | 4,000,000 | 21.2% |
| Carry Forward | 36,751,800 | 8,616,200 | 49,240,100 | 4,156,200 | - | 4,156,200 | (51.8%) |
| Less 5% Required By Law | - | (897,500) | - | (941,200) | - | (941,200) | 4.9% |
| Total Funding | 76,534,374 | 30,587,400 | 74,321,500 | 36,020,000 | - | 36,020,000 | 17.8% |

Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Road Construction - Gas Tax Fund (313)

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|---|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Transportation | | | | | | | | |
| 47th Street Bridge | - | - | - | 200,000 | - | - | - | - |
| Advanced Right of Way | 50,000 | 80,010 | 80,000 | - | - | - | - | - |
| Airport Rd & Davis Blvd Intersection | - | 490,260 | 490,300 | - | - | - | - | - |
| Airport Road N of Vanderbilt Road | - | 1,002,381 | 1,002,400 | - | - | - | - | - |
| Bridge LAP 431895 | 350,000 | 350,000 | 350,000 | - | - | - | - | - |
| Bridge Repairs and Construction | 6,800,000 | 25,740,300 | 25,740,300 | 5,050,000 | - | - | - | - |
| Congestion Mgt | - | 1,006,162 | 1,006,100 | - | - | - | - | - |
| CR951, GG Blvd to Green Blvd | - | 221,631 | 221,600 | - | - | - | - | - |
| Golden Gate Blvd (20th to Everglades) | 400,000 | 400,000 | 400,000 | 8,884,000 | - | - | - | - |
| Golden Gate Blvd, Wilson to 20th Street | - | 1,262,326 | 1,262,300 | - | - | - | - | - |
| Goodland CR92A Roadway Improv | 400,000 | 400,000 | 400,000 | 500,000 | - | - | - | - |
| Immok/CR951 to Broken Back | - | 4,207,611 | 4,207,600 | - | - | - | - | - |
| Intersection Enhancements | 1,900,000 | 1,982,876 | 1,982,700 | 2,500,000 | - | - | - | - |
| Lake Trafford @ 19th Street | - | 1,345,000 | 1,345,000 | - | - | - | - | - |
| LAP 430871 ATCS | - | 213,100 | 213,100 | - | - | - | - | - |
| Limerock Road Conversion Program | 300,000 | 404,578 | 404,600 | 1,000,000 | - | - | - | - |
| Logan Blvd (Immok to Bonita Bch Rd) TRIP | - | 1,000 | 1,000 | - | - | - | - | - |
| Marco Island Projects | 1,000,000 | 2,000,000 | 2,000,000 | - | - | - | - | - |
| Randall Blvd, Immok to Everglades | - | 247,155 | 247,200 | - | - | - | - | - |
| Road Refurbishing | 850,000 | 2,753,779 | 2,753,800 | 600,000 | - | - | - | - |
| Road Resurfacing | 5,000,000 | 7,141,897 | 7,141,900 | 3,700,000 | - | - | - | - |
| St. Andrews Safety Imp | - | - | - | 500,000 | - | - | - | - |
| Traffic Calming/Studies | 100,000 | 285,155 | 285,200 | 200,000 | - | - | - | - |
| Traffic Info System Review | - | 361,727 | 361,700 | - | - | - | - | - |
| Traffic Signals | 887,000 | 1,101,472 | 1,101,400 | 1,200,000 | - | - | - | - |
| Tree Farm-Woodcrest | - | 1,682,100 | 2,582,100 | - | - | - | - | - |
| US 41/SR 951 Consortium | - | 25,213 | 25,200 | - | - | - | - | - |
| Vanderbilt Bch Ext, CR951 to Wilson | - | 340 | 300 | - | - | - | - | - |
| Vanderbilt Drive Imp | - | 2,309,444 | 2,309,500 | - | - | - | - | - |
| Veterans Memorial Road | 100,000 | 100,000 | 100,000 | - | - | - | - | - |
| X-fers/Reserves - Fund 313 | 12,450,400 | 16,732,094 | 12,150,000 | 11,686,000 | - | - | - | - |
| Transportation | 30,587,400 | 73,847,611 | 70,165,300 | 36,020,000 | - | - | - | - |
| Program Total Project Budget | 30,587,400 | 73,847,611 | 70,165,300 | 36,020,000 | - | - | - | - |

**Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Museum Capital Projects Fund (314)

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | 44,742 | 243,500 | 545,400 | 328,000 | - | 328,000 | 34.7% |
| Capital Outlay | 252,780 | 266,000 | 513,000 | 150,000 | - | 150,000 | (43.6%) |
| Net Operating Budget | 297,522 | 509,500 | 1,058,400 | 478,000 | - | 478,000 | (6.2%) |
| Reserves for Contingencies | - | 50,900 | - | 47,800 | - | 47,800 | (6.1%) |
| Reserves for Capital | - | 88,100 | - | 124,700 | - | 124,700 | 41.5% |
| Total Budget | 297,522 | 648,500 | 1,058,400 | 650,500 | - | 650,500 | 0.3% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc | 5,304 | 2,000 | 2,000 | 2,000 | - | 2,000 | 0.0% |
| Trans fm 001 Gen Fund | 200,000 | 200,000 | 200,000 | 313,500 | - | 313,500 | 56.8% |
| Trans fm 198 Museum Fd | 452,100 | 311,600 | 311,600 | 192,900 | - | 192,900 | (38.1%) |
| Carry Forward | 327,200 | 135,000 | 687,000 | 142,200 | - | 142,200 | 5.3% |
| Less 5% Required By Law | - | (100) | - | (100) | - | (100) | 0.0% |
| Total Funding | 984,604 | 648,500 | 1,200,600 | 650,500 | - | 650,500 | 0.3% |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|-------------------------------------|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Museum | | | | | | | | |
| CC Gen Repair | 60,000 | 60,000 | 60,000 | - | - | - | - | - |
| CC Hurricane Protection | - | 6,050 | 6,100 | - | - | - | - | - |
| CC Landscape - Gardens | 70,000 | 70,000 | 70,000 | - | - | - | - | - |
| Ev Gallery Space Master Plan | - | 4,000 | 4,000 | 24,000 | - | - | - | - |
| Ev General Repairs & Painting | - | 103,233 | 103,200 | 85,000 | - | - | - | - |
| Gen Repairs and Maint by Fac Mgt | 203,500 | 203,500 | 203,500 | - | - | - | - | - |
| Im General Repairs | - | - | - | 164,000 | - | - | - | - |
| Im Pathways, Gates, Lighting | - | 51,000 | 51,000 | - | - | - | - | - |
| Im Quonset Hut Storage | - | 30,000 | 30,000 | - | - | - | - | - |
| MI General Repairs | - | - | - | 150,000 | - | - | - | - |
| MI Pioneer Exhibit | - | 137,950 | 138,000 | - | - | - | - | - |
| Museum Lighting | 50,000 | 50,000 | 50,000 | - | - | - | - | - |
| ND Childrens Interactive Exh | 100,000 | 100,000 | 100,000 | - | - | - | - | - |
| ND General Repairs & Improvements | - | 35,259 | 35,300 | 55,000 | - | - | - | - |
| ND Railroad Club Car Restoration | 26,000 | 147,258 | 147,300 | - | - | - | - | - |
| ND Signs & Exhibits | - | 60,000 | 60,000 | - | - | - | - | - |
| X-fers/Reserves - Fund 314 | 139,000 | 139,000 | - | 172,500 | - | - | - | - |
| Museum | 648,500 | 1,197,250 | 1,058,400 | 650,500 | - | - | - | - |
| Program Total Project Budget | 648,500 | 1,197,250 | 1,058,400 | 650,500 | - | - | - | - |

Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Clam Bay Restoration (320)

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense | 108,025 | 114,500 | 179,000 | 173,500 | - | 173,500 | 51.5% |
| Capital Outlay | - | - | 11,000 | - | - | - | na |
| Net Operating Budget | 108,025 | 114,500 | 190,000 | 173,500 | - | 173,500 | 51.5% |
| Trans to Property Appraiser | 1,682 | 2,700 | 2,700 | 2,500 | - | 2,500 | (7.4%) |
| Trans to Tax Collector | 2,577 | 3,800 | 3,800 | 4,500 | - | 4,500 | 18.4% |
| Reserves for Capital | - | 22,100 | - | - | - | - | (100.0%) |
| Total Budget | 112,283 | 143,100 | 196,500 | 180,500 | - | 180,500 | 26.1% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Special Assessments | 128,834 | 126,900 | 120,000 | 160,500 | - | 160,500 | 26.5% |
| Interest/Misc | 1,428 | 500 | 800 | 500 | - | 500 | 0.0% |
| Trans frm Tax Collector | 1,003 | - | - | - | - | - | na |
| Carry Forward | 84,300 | 22,100 | 103,300 | 27,600 | - | 27,600 | 24.9% |
| Less 5% Required By Law | - | (6,400) | - | (8,100) | - | (8,100) | 26.6% |
| Total Funding | 215,565 | 143,100 | 224,100 | 180,500 | - | 180,500 | 26.1% |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Pelican Bay Capital | | | | | | | | |
| Clam Bay Restoration | 114,500 | 189,980 | 190,000 | 173,500 | - | - | - | - |
| X-fers/Reserves - Fund 320 | 28,600 | 28,600 | 6,500 | 7,000 | - | - | - | - |
| Pelican Bay Capital | 143,100 | 218,580 | 196,500 | 180,500 | - | - | - | - |
| Program Total Project Budget | 143,100 | 218,580 | 196,500 | 180,500 | - | - | - | - |

Notes:

On December 11, 2012, the Board reinstated the ongoing management responsibilities of Clam Pass to the Pelican Bay Services District.

Forecast FY 2017:

This capital fund primarily appropriates dollars for restoration and improvements to the Clam Bay Ecosystem. The basis of our accounting system on the expense side of the equation provides that forecast capital dollars always match the amended budget for any year. The exception is reserves. The difference between forecast or amended budget dollars and those dollars actually spent roll forward into the next fiscal year. This practice occurs until the project is closed out and dollars are re-appropriated. A project budget may also be amended prior to closure re-directing current project dollars that may not be needed to either reserves or other ongoing projects.

The primary active project is restoration of Clam Bay.

Current FY 2018:

No new projects are proposed. New money in the amount of \$173,500 will be added to the Clam Bay restoration project in furtherance of this initiative. Customary constitutional officer transfers are appropriated. No reserves are budgeted.

Revenues:

Funding for part of the restoration and Improvement of the Clam Bay Eco-system comes from special assessment revenue based upon equivalent residential units within the District.

For FY 2018, the equivalent residential unit (ERU) assessment within fund (320) has increased \$4.41 to \$21.08. This raises \$160,500. There are a total of 7,615.29 ERU's.

Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Pelican Bay Hardscape & Landscape Improvements (322)

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense | 276,714 | 450,000 | 1,358,200 | 545,500 | - | 545,500 | 21.2% |
| Capital Outlay | 185,421 | 280,100 | 317,200 | 156,000 | - | 156,000 | (44.3%) |
| Net Operating Budget | 462,135 | 730,100 | 1,675,400 | 701,500 | - | 701,500 | (3.9%) |
| Trans to Property Appraiser | 5,040 | 6,000 | 6,000 | 10,000 | - | 10,000 | 66.7% |
| Trans to Tax Collector | 7,715 | 10,700 | 10,700 | 20,000 | - | 20,000 | 86.9% |
| Total Budget | 474,890 | 746,800 | 1,692,100 | 731,500 | - | 731,500 | (2.0%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Special Assessments | 385,756 | 428,100 | 405,000 | 743,900 | - | 743,900 | 73.8% |
| Interest/Misc | 15,761 | 5,000 | 8,000 | 5,000 | - | 5,000 | 0.0% |
| Trans frm Tax Collector | 3,003 | - | - | - | - | - | na |
| Carry Forward | 1,369,500 | 335,100 | 1,299,100 | 20,000 | - | 20,000 | (94.0%) |
| Less 5% Required By Law | - | (21,400) | - | (37,400) | - | (37,400) | 74.8% |
| Total Funding | 1,774,020 | 746,800 | 1,712,100 | 731,500 | - | 731,500 | (2.0%) |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Pelican Bay Capital | | | | | | | | |
| Beach Renourishment Initiative | 200,000 | 600,000 | 600,000 | 220,500 | - | - | - | - |
| Field Site Improvements | 64,100 | 64,100 | 64,100 | 40,000 | - | - | - | - |
| Irrigation System | 116,000 | 135,619 | 135,600 | 116,000 | - | - | - | - |
| Lake Aeration | 100,000 | 117,523 | 117,500 | - | - | - | - | - |
| North Berm Restoration | - | - | - | 50,000 | - | - | - | - |
| Pelican Bay Hardscape Upgrades | 175,000 | 591,612 | 591,600 | 175,000 | - | - | - | - |
| Pelican Bay Lake Bank Enhance | 75,000 | 129,636 | 129,600 | 100,000 | - | - | - | - |
| Pelican Bay Traffic Sign Renovation | - | 36,952 | 37,000 | - | - | - | - | - |
| X-fers/Reserves - Fund 322 | 16,700 | 16,700 | 16,700 | 30,000 | - | - | - | - |
| Pelican Bay Capital | 746,800 | 1,692,142 | 1,692,100 | 731,500 | - | - | - | - |
| Program Total Project Budget | 746,800 | 1,692,142 | 1,692,100 | 731,500 | - | - | - | - |

Forecast FY 2017:

This capital fund primarily appropriates dollars for restoration and improvements to the Pelican Bay hardscape, irrigation and other capital amenity projects. The basis of our accounting system on the expense side of the equation provides that forecast capital dollars always match the amended budget for any year. The exception is reserves. The difference between forecast or amended budget dollars and those dollars actually spent roll forward into the next fiscal year. This practice occurs until the project is closed out and dollars are re-appropriated. A project budget may also be amended prior to closure re-directing current project dollars that may not be needed to either reserves or other ongoing projects.

Current FY 2018:

New capital dollars totaling \$701,500 will be allocated among the various capital initiatives including the beach re-nourishment initiative; irrigation system; lake bank enhancements; field site improvements; hardscape upgrades and berm enhancements.

Revenues:

Special assessment revenue per equivalent residential unit (ERU) increased \$41.47 to \$97.69. This equates to assessment revenue totaling \$743,900 an increase of \$315,800 from FY 2017. There are a total of 7,615.29 ERU's.

Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Stormwater Management Capital (325)

Mission Statement

Design, permit and construct capital improvement projects better managing and protecting the County's water resources. Projects improve flood control decreasing the probability of property damage from flooding, improve water quality and protect existing natural systems. The capital improvement program promotes and improves the quality of life in Collier County by managing and improving discharge to our estuaries and Outstanding Florida Waters. Provide supervision, engineering and coordination such that the projects are designed and constructed in a timely, efficient, and economical manner.

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 14,825 | - | - | - | - | - | na |
| Operating Expense | 1,413,714 | 2,617,200 | 7,200,200 | 1,672,700 | - | 1,672,700 | (36.1%) |
| Capital Outlay | 2,771,609 | 3,512,000 | 7,829,600 | 4,402,600 | - | 4,402,600 | 25.4% |
| Net Operating Budget | 4,200,147 | 6,129,200 | 15,029,800 | 6,075,300 | - | 6,075,300 | (0.9%) |
| Trans to 712 Transp Match | 1,648,776 | - | 1,874,800 | - | - | - | na |
| Trans to 324 Stormw Op Fd | 905,500 | 821,600 | 821,600 | - | - | - | (100.0%) |
| Reserves for Contingencies | - | 2,000 | - | - | - | - | (100.0%) |
| Total Budget | 6,754,423 | 6,952,800 | 17,726,200 | 6,075,300 | - | 6,075,300 | (12.6%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues | 19 | - | - | - | - | - | na |
| Interest/Misc | 127,389 | 50,000 | 70,000 | 70,000 | - | 70,000 | 40.0% |
| Trans fm 001 Gen Fund | 1,549,600 | 2,525,000 | 2,525,000 | 1,627,000 | - | 1,627,000 | (35.6%) |
| Trans fm 111 MSTD Gen Fd | 4,011,800 | 4,172,000 | 4,172,000 | 4,267,900 | - | 4,267,900 | 2.3% |
| Trans fm 226 Naples Pk Debt Serv | - | - | - | 12,400 | - | 12,400 | na |
| Carry Forward | 12,126,300 | 208,300 | 11,060,700 | 101,500 | - | 101,500 | (51.3%) |
| Less 5% Required By Law | - | (2,500) | - | (3,500) | - | (3,500) | 40.0% |
| Total Funding | 17,815,108 | 6,952,800 | 17,827,700 | 6,075,300 | - | 6,075,300 | (12.6%) |

Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Stormwater Management Capital (325)

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|--|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Stormwater | | | | | | | | |
| Curry Canal Weir | - | 30,000 | 30,000 | - | - | - | - | - |
| Eagle Creek Water Control | - | 408,696 | 408,700 | - | - | - | - | - |
| Freedom Park (Water Quality) | - | 76,667 | 76,700 | - | - | - | - | - |
| Gateway Triangle Improvements | 150,000 | 130,355 | 130,400 | - | - | - | - | - |
| Golden Gate #4 Weir Replacement | - | 23,000 | 23,000 | - | - | - | - | - |
| Golden Gate City Outfall Replace | 500,000 | 1,384,422 | 1,384,400 | 932,600 | - | - | - | - |
| Gordon River - Burning Tree Dr. | 100,000 | 200,113 | 200,100 | 100,000 | - | - | - | - |
| Griffin Road Area | 300,000 | 300,000 | 300,000 | 20,000 | - | - | - | - |
| Haldeman Creek Weir Replacement | 1,000,000 | 68,054 | 68,100 | - | - | - | - | - |
| Harbor Lane Brookside | 60,000 | 72,000 | 72,000 | 20,000 | - | - | - | - |
| Immokalee Stormwater Improvement | 1,000,000 | 1,087,855 | 1,087,900 | 432,700 | - | - | - | - |
| Lely Area Stormwater Improvements | 127,000 | 2,083,010 | 2,083,200 | - | - | - | - | - |
| Lely Branch Weir | - | 50,000 | 50,000 | 220,000 | - | - | - | - |
| Naples Park 110th Ave N-107th Ave N | 1,392,200 | 2,641,927 | 2,641,900 | 2,950,000 | - | - | - | - |
| North Golden Gate Estates Flowway Restoration | 200,000 | 221,967 | 222,000 | - | - | - | - | - |
| NPDES MS4 Program | 100,000 | 256,630 | 256,700 | 50,000 | - | - | - | - |
| Pine Ridge Mockingbird Lake Outfall | 100,000 | 244,411 | 244,400 | - | - | - | - | - |
| Pine Ridge No. 1 Control Structure | 100,000 | 1,065,039 | 1,065,000 | - | - | - | - | - |
| Ridge Street | 500,000 | 900,000 | 900,100 | 850,000 | - | - | - | - |
| Secondary System Repair | 100,000 | 100,009 | 100,000 | - | - | - | - | - |
| Stormwater Maintenance Program | 50,000 | 50,000 | 50,000 | 100,000 | - | - | - | - |
| Stormwater Master Plan Update | 300,000 | 448,428 | 448,400 | 400,000 | - | - | - | - |
| Vanderbilt Drive Stormwater Improve | 50,000 | 3,186,789 | 3,186,800 | - | - | - | - | - |
| X-fers/Reserves - Fund 325 | 823,600 | 2,698,438 | 2,696,400 | - | - | - | - | - |
| Stormwater | 6,952,800 | 17,727,810 | 17,726,200 | 6,075,300 | - | - | - | - |
| Program Total Project Budget | 6,952,800 | 17,727,810 | 17,726,200 | 6,075,300 | - | - | - | - |

Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Road Impact Fee District 1 - North Naples (331)

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense | 379,165 | 292,600 | 1,728,800 | 4,785,500 | - | 4,785,500 | 1,535.5% |
| Capital Outlay | 938,129 | 3,000,000 | 17,786,800 | 2,405,900 | - | 2,405,900 | (19.8%) |
| Net Operating Budget | 1,317,294 | 3,292,600 | 19,515,600 | 7,191,400 | - | 7,191,400 | 118.4% |
| Trans to 712 Transp Match | 1,413,930 | - | - | - | - | - | na |
| Reserves for Contingencies | - | 329,000 | - | 719,100 | - | 719,100 | 118.6% |
| Reserves for Capital | - | 1,271,000 | - | 2,247,200 | - | 2,247,200 | 76.8% |
| Total Budget | 2,731,224 | 4,892,600 | 19,515,600 | 10,157,700 | - | 10,157,700 | 107.6% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Intergovernmental Revenues | 188,009 | - | - | - | - | - | na |
| Interest/Misc | 183,309 | 75,000 | 75,000 | 75,000 | - | 75,000 | 0.0% |
| Impact Fees | 7,090,159 | 2,460,000 | 4,600,000 | 4,200,000 | - | 4,200,000 | 70.7% |
| COA Impact Fees | (1,419,135) | - | 500,000 | 400,000 | - | 400,000 | na |
| Carry Forward | 16,570,600 | 2,484,400 | 20,057,100 | 5,716,500 | - | 5,716,500 | 130.1% |
| Less 5% Required By Law | - | (126,800) | - | (233,800) | - | (233,800) | 84.4% |
| Total Funding | 22,612,943 | 4,892,600 | 25,232,100 | 10,157,700 | - | 10,157,700 | 107.6% |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|---|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Transportation | | | | | | | | |
| Airport Road N of Vanderbilt Road | - | 1,087,830 | 1,087,800 | - | - | - | - | - |
| CR951, GG Blvd to Green Blvd | - | 346,499 | 346,500 | - | - | - | - | - |
| Golden Gate Blvd (20th to Everglades) | 1,000,000 | 2,633,879 | 2,634,000 | 2,605,900 | - | - | - | - |
| Golden Gate Blvd, Wilson to 20th Street | - | 8,913,930 | 8,914,000 | - | - | - | - | - |
| Immck/CR951 to Broken Back | - | 247,753 | 247,800 | - | - | - | - | - |
| Operating Project 331 | 92,600 | 298,532 | 298,500 | 50,000 | - | - | - | - |
| Vanderbilt (US41 to Goodlette Frank Rd) | 200,000 | 200,000 | 200,000 | 300,000 | - | - | - | - |
| Vanderbilt Bch Ext, CR951 to Wilson | 2,000,000 | 5,787,007 | 5,787,000 | 3,935,500 | - | - | - | - |
| Veterans Memorial Road | - | - | - | 300,000 | - | - | - | - |
| X-fers/Reserves - Fund 331 | 1,600,000 | 1,912,170 | - | 2,966,300 | - | - | - | - |
| Transportation | 4,892,600 | 21,427,600 | 19,515,600 | 10,157,700 | - | - | - | - |
| Program Total Project Budget | 4,892,600 | 21,427,600 | 19,515,600 | 10,157,700 | - | - | - | - |

**Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Road Impact Fee District 2 - East Naples & GG City (333)

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | 93,965 | 80,000 | 362,200 | 1,784,500 | - | 1,784,500 | 2,130.6% |
| Capital Outlay | 1,592,455 | 2,800,000 | 3,923,900 | 3,003,500 | - | 3,003,500 | 7.3% |
| Net Operating Budget | 1,686,420 | 2,880,000 | 4,286,100 | 4,788,000 | - | 4,788,000 | 66.3% |
| Trans to 712 Transp Match | 460,000 | - | 163,700 | - | - | - | na |
| Reserves for Contingencies | - | 288,000 | - | 478,800 | - | 478,800 | 66.3% |
| Reserves for Capital | - | 758,600 | - | 349,700 | - | 349,700 | (53.9%) |
| Total Budget | 2,146,420 | 3,926,600 | 4,449,800 | 5,616,500 | - | 5,616,500 | 43.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc | 67,624 | 30,000 | 30,000 | 30,000 | - | 30,000 | 0.0% |
| Impact Fees | 2,133,828 | 1,000,000 | 1,800,000 | 1,100,000 | - | 1,100,000 | 10.0% |
| Deferred Impact Fees | 7,986 | - | - | - | - | - | na |
| COA Impact Fees | 1,148,689 | - | 200,000 | 400,000 | - | 400,000 | na |
| Carry Forward | 5,371,100 | 2,948,100 | 6,582,800 | 4,163,000 | - | 4,163,000 | 41.2% |
| Less 5% Required By Law | - | (51,500) | - | (76,500) | - | (76,500) | 48.5% |
| Total Funding | 8,729,228 | 3,926,600 | 8,612,800 | 5,616,500 | - | 5,616,500 | 43.0% |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|--|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Transportation | | | | | | | | |
| Airport Rd & Davis Blvd Intersection | 1,000,000 | 610,800 | 610,800 | - | - | - | - | - |
| CR951, GG Blvd to Green Blvd | - | 76,263 | 76,300 | - | - | - | - | - |
| Golden Gate Blvd (20th to Everglades) | 1,300,000 | 1,745,910 | 1,746,000 | 3,003,500 | - | - | - | - |
| Golden Gate Blvd, Wilson to 20th Street | - | 1,257,208 | 1,257,200 | - | - | - | - | - |
| Logan Blvd (Immk to Bonita Bch Rd) TRIP | - | 32,891 | 32,900 | - | - | - | - | - |
| Operating Project 333 | 80,000 | 60,135 | 60,100 | 20,000 | - | - | - | - |
| Pine Ridge Rd (Livingston to I75) | 500,000 | 500,000 | 500,000 | - | - | - | - | - |
| Vanderbilt Bch Ext, CR951 to Wilson | - | 2,784 | 2,800 | 1,764,500 | - | - | - | - |
| X-fers/Reserves - Fund 333 | 1,046,600 | 3,262,869 | 163,700 | 828,500 | - | - | - | - |
| Transportation | 3,926,600 | 7,548,860 | 4,449,800 | 5,616,500 | - | - | - | - |
| Program Total Project Budget | 3,926,600 | 7,548,860 | 4,449,800 | 5,616,500 | - | - | - | - |

**Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Road Impact Fee District 3 - City of Naples (334)

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | 11,016 | - | 30,300 | 200,000 | - | 200,000 | na |
| Capital Outlay | 224,200 | 900,000 | 1,498,100 | 500,000 | - | 500,000 | (44.4%) |
| Net Operating Budget | 235,216 | 900,000 | 1,528,400 | 700,000 | - | 700,000 | (22.2%) |
| Reserves for Contingencies | - | 90,000 | - | 43,600 | - | 43,600 | (51.6%) |
| Reserves for Capital | - | 234,500 | - | - | - | - | (100.0%) |
| Total Budget | 235,216 | 1,224,500 | 1,528,400 | 743,600 | - | 743,600 | (39.3%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc | 17,706 | 4,000 | 7,200 | 6,000 | - | 6,000 | 50.0% |
| Impact Fees | 257,659 | 600,000 | 150,000 | 250,000 | - | 250,000 | (58.3%) |
| Carry Forward | 1,831,400 | 650,700 | 1,871,600 | 500,400 | - | 500,400 | (23.1%) |
| Less 5% Required By Law | - | (30,200) | - | (12,800) | - | (12,800) | (57.6%) |
| Total Funding | 2,106,764 | 1,224,500 | 2,028,800 | 743,600 | - | 743,600 | (39.3%) |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|--|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Transportation | | | | | | | | |
| Airport Rd & Davis Blvd Intersection | 900,000 | 1,498,366 | 1,498,400 | 500,000 | - | - | - | - |
| Operating Project 334 | - | 30,014 | 30,000 | - | - | - | - | - |
| Orange Blossom (Airport to Livingston) | - | - | - | 200,000 | - | - | - | - |
| X-fers/Reserves - Fund 334 | 324,500 | 749,300 | - | 43,600 | - | - | - | - |
| Transportation | 1,224,500 | 2,277,680 | 1,528,400 | 743,600 | - | - | - | - |
| Program Total Project Budget | 1,224,500 | 2,277,680 | 1,528,400 | 743,600 | - | - | - | - |

Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Road Impact Fee District 4 - Marco Island & S County (336)

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense | 48,881 | 326,000 | 357,900 | 50,000 | - | 50,000 | (84.7%) |
| Capital Outlay | 1,742,628 | 2,700,000 | 11,739,100 | 428,000 | - | 428,000 | (84.1%) |
| Net Operating Budget | 1,791,509 | 3,026,000 | 12,097,000 | 478,000 | - | 478,000 | (84.2%) |
| Trans to 712 Transp Match | 719,297 | - | 4,780,700 | - | - | - | na |
| Reserves for Contingencies | - | 302,000 | - | 47,800 | - | 47,800 | (84.2%) |
| Reserves for Capital | - | 1,735,800 | - | 7,630,900 | - | 7,630,900 | 339.6% |
| Total Budget | 2,510,807 | 5,063,800 | 16,877,700 | 8,156,700 | - | 8,156,700 | 61.1% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Interest/Misc | 175,555 | 75,000 | 75,000 | 75,000 | - | 75,000 | 0.0% |
| Impact Fees | 6,892,905 | 2,800,000 | 3,000,000 | 2,500,000 | - | 2,500,000 | (10.7%) |
| Deferred Impact Fees | 7,462 | - | - | - | - | - | na |
| COA Impact Fees | (1,450,777) | - | 900,000 | 700,000 | - | 700,000 | na |
| Carry Forward | 15,135,200 | 2,332,600 | 17,948,200 | 5,045,500 | - | 5,045,500 | 116.3% |
| Less 5% Required By Law | - | (143,800) | - | (163,800) | - | (163,800) | 13.9% |
| Total Funding | 20,760,345 | 5,063,800 | 21,923,200 | 8,156,700 | - | 8,156,700 | 61.1% |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Transportation | | | | | | | | |
| CR951, GG Blvd to Green Blvd | - | 5,877,641 | 5,877,700 | - | - | - | - | - |
| ImmK/CR951 to Broken Back | - | 1,637,727 | 1,637,700 | - | - | - | - | - |
| Operating Project 336 | 60,000 | 60,610 | 60,700 | 50,000 | - | - | - | - |
| US 41/SR 951 Consortium | 500,000 | 1,388,248 | 1,388,300 | - | - | - | - | - |
| Wilson/Benfield | 2,466,000 | 3,132,600 | 3,132,600 | 428,000 | - | - | - | - |
| X-fers/Reserves - Fund 336 | 2,037,800 | 7,928,503 | 4,780,700 | 7,678,700 | - | - | - | - |
| Transportation | 5,063,800 | 20,025,329 | 16,877,700 | 8,156,700 | - | - | - | - |
| Program Total Project Budget | 5,063,800 | 20,025,329 | 16,877,700 | 8,156,700 | - | - | - | - |

**Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Road Impact Fee District 6 - Golden Gate Estates (338)

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | 317,268 | 80,000 | 234,800 | 50,000 | - | 50,000 | (37.5%) |
| Capital Outlay | 6,928,585 | 2,400,000 | 3,543,600 | 8,506,700 | - | 8,506,700 | 254.4% |
| Net Operating Budget | 7,245,854 | 2,480,000 | 3,778,400 | 8,556,700 | - | 8,556,700 | 245.0% |
| Reserves for Contingencies | - | 248,000 | - | 855,600 | - | 855,600 | 245.0% |
| Reserves for Capital | - | 1,462,900 | - | 379,100 | - | 379,100 | (74.1%) |
| Total Budget | 7,245,854 | 4,190,900 | 3,778,400 | 9,791,400 | - | 9,791,400 | 133.6% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc | 107,611 | 50,000 | 55,000 | 50,000 | - | 50,000 | 0.0% |
| Impact Fees | 4,396,209 | 1,500,000 | 3,500,000 | 2,000,000 | - | 2,000,000 | 33.3% |
| Deferred Impact Fees | 6,059 | - | - | - | - | - | na |
| COA Impact Fees | (1,486,869) | - | 1,100,000 | 400,000 | - | 400,000 | na |
| Carry Forward | 10,810,200 | 2,718,400 | 6,587,300 | 7,463,900 | - | 7,463,900 | 174.6% |
| Less 5% Required By Law | - | (77,500) | - | (122,500) | - | (122,500) | 58.1% |
| Total Funding | 13,833,210 | 4,190,900 | 11,242,300 | 9,791,400 | - | 9,791,400 | 133.6% |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|---|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Transportation | | | | | | | | |
| Golden Gate Blvd (20th to Everglades) | 2,400,000 | 2,860,005 | 2,859,900 | 8,506,700 | - | - | - | - |
| Golden Gate Blvd, Wilson to 20th Street | - | 711,611 | 711,700 | - | - | - | - | - |
| Oil Well Rd, Immok Rd to Everglades | - | 278 | 300 | - | - | - | - | - |
| Operating Project 338 | 80,000 | 69,198 | 69,300 | 50,000 | - | - | - | - |
| Randall Blvd, Immok to Everglades | - | 137,206 | 137,200 | - | - | - | - | - |
| Tree Farm-Woodcrest | - | 1,034,841 | - | - | - | - | - | - |
| X-fers/Reserves - Fund 338 | 1,710,900 | 2,988,900 | - | 1,234,700 | - | - | - | - |
| Transportation | 4,190,900 | 7,802,039 | 3,778,400 | 9,791,400 | - | - | - | - |
| Program Total Project Budget | 4,190,900 | 7,802,039 | 3,778,400 | 9,791,400 | - | - | - | - |

Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Road Impact Fee District 5 - Immokalee (339)

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | 11,099 | 80,000 | 2,083,700 | - | - | - | (100.0%) |
| Capital Outlay | 13,490 | 1,500,000 | 3,763,300 | 820,000 | - | 820,000 | (45.3%) |
| Net Operating Budget | 24,589 | 1,580,000 | 5,847,000 | 820,000 | - | 820,000 | (48.1%) |
| Reserves for Contingencies | - | 158,000 | - | 82,000 | - | 82,000 | (48.1%) |
| Reserves for Capital | - | 342,800 | - | 1,167,500 | - | 1,167,500 | 240.6% |
| Total Budget | 24,589 | 2,080,800 | 5,847,000 | 2,069,500 | - | 2,069,500 | (0.5%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc | 58,531 | 16,000 | 25,000 | 20,000 | - | 20,000 | 25.0% |
| Impact Fees | 1,397,902 | 940,000 | 1,365,000 | 950,000 | - | 950,000 | 1.1% |
| Deferred Impact Fees | 41,312 | - | - | - | - | - | na |
| COA Impact Fees | (390,684) | - | - | 100,000 | - | 100,000 | na |
| Carry Forward | 4,427,500 | 1,172,600 | 5,510,000 | 1,053,000 | - | 1,053,000 | (10.2%) |
| Less 5% Required By Law | - | (47,800) | - | (53,500) | - | (53,500) | 11.9% |
| Total Funding | 5,534,562 | 2,080,800 | 6,900,000 | 2,069,500 | - | 2,069,500 | (0.5%) |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|--|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Transportation | | | | | | | | |
| Intersection Enhancements | 100,000 | 101,891 | 101,900 | - | - | - | - | - |
| Lake Trafford @ 19th Street | - | 40,400 | 40,400 | - | - | - | - | - |
| Oil Well Rd (Everglades to Oil Well Grade) | 1,400,000 | 4,137,200 | 4,137,200 | 820,000 | - | - | - | - |
| Oil Well Rd, Immok Rd to Everglades | - | 499,996 | 500,000 | - | - | - | - | - |
| Operating Project 339 | 80,000 | 567,522 | 567,500 | - | - | - | - | - |
| Randall Blvd, Immok to Everglades | - | 279,000 | 279,000 | - | - | - | - | - |
| Randall/Immokalee Road Intersection | - | 221,000 | 221,000 | - | - | - | - | - |
| X-fers/Reserves - Fund 339 | 500,800 | 500,800 | - | 1,249,500 | - | - | - | - |
| Transportation | 2,080,800 | 6,347,809 | 5,847,000 | 2,069,500 | - | - | - | - |
| Program Total Project Budget | 2,080,800 | 6,347,809 | 5,847,000 | 2,069,500 | - | - | - | - |

**Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Road Assessment Receivable Fund (341)

Mission Statement

This fund serves as a revolving loan pool to fund small-scale assessment projects.

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | - | 5,300 | 5,300 | - | - | - | (100.0%) |
| Net Operating Budget | - | 5,300 | 5,300 | - | - | - | (100.0%) |
| Trans to Property Appraiser | - | 100 | - | 100 | - | 100 | 0.0% |
| Trans to Tax Collector | - | 200 | 200 | 100 | - | 100 | (50.0%) |
| Reserves for Contingencies | - | 400 | - | - | - | - | (100.0%) |
| Reserves for Capital | - | 465,100 | - | 481,800 | - | 481,800 | 3.6% |
| Total Budget | - | 471,100 | 5,500 | 482,000 | - | 482,000 | 2.3% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Special Assessments | - | 6,000 | 6,000 | - | - | - | (100.0%) |
| Interest/Misc | 4,801 | 3,000 | 3,000 | 3,000 | - | 3,000 | 0.0% |
| Carry Forward | 459,500 | 462,500 | 475,700 | 479,200 | - | 479,200 | 3.6% |
| Less 5% Required By Law | - | (400) | - | (200) | - | (200) | (50.0%) |
| Total Funding | 464,301 | 471,100 | 484,700 | 482,000 | - | 482,000 | 2.3% |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|-------------------------------------|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Transportation | | | | | | | | |
| Della Drive Assessment | 6,000 | 6,000 | 5,500 | 200 | - | - | - | - |
| X-fers/Reserves - Fund 341 | 465,100 | 465,100 | - | 481,800 | - | - | - | - |
| Transportation | 471,100 | 471,100 | 5,500 | 482,000 | - | - | - | - |
| Program Total Project Budget | 471,100 | 471,100 | 5,500 | 482,000 | - | - | - | - |

**Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Regional Pk Impact Fee-Incorp Area (345)

Mission Statement

Collier County's Regional Park Impact Fee was originally adopted in December 1988, to assist the County to pay for growth related regional parks land, buildings and capital equipment. The Ordinance was repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999. The Incorporated Areas are not assessed a Community Park Impact Fee, only the Regional Park Impact Fee. This fund is being maintained to segregate the Incorporated impact fee collections and to track how they are spent. Impact fees are assessed and collected on residential new building construction permits.

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | - | 50,000 | 99,500 | - | - | - | (100.0%) |
| Net Operating Budget | - | 50,000 | 99,500 | - | - | - | (100.0%) |
| Trans to 298 Sp Ob Bd '10 | 150,000 | 150,000 | 150,000 | 150,000 | - | 150,000 | 0.0% |
| Reserves for Capital | - | 723,500 | - | 845,900 | - | 845,900 | 16.9% |
| Total Budget | 150,000 | 923,500 | 249,500 | 995,900 | - | 995,900 | 7.8% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc | 8,248 | 3,000 | 4,000 | 4,000 | - | 4,000 | 33.3% |
| Impact Fees | 326,930 | 200,000 | 200,000 | 200,000 | - | 200,000 | 0.0% |
| Deferred Impact Fees | 16,029 | - | - | - | - | - | na |
| Carry Forward | 727,200 | 730,700 | 847,600 | 802,100 | - | 802,100 | 9.8% |
| Less 5% Required By Law | - | (10,200) | - | (10,200) | - | (10,200) | 0.0% |
| Total Funding | 1,078,407 | 923,500 | 1,051,600 | 995,900 | - | 995,900 | 7.8% |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|-------------------------------------|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Parks & Recreation | | | | | | | | |
| Operating Project 345 | 50,000 | 99,523 | 99,500 | - | - | - | - | - |
| X-fers/Reserves - Fund 345 | 873,500 | 873,500 | 150,000 | 995,900 | - | - | - | - |
| Parks & Recreation | 923,500 | 973,023 | 249,500 | 995,900 | - | - | - | - |
| Program Total Project Budget | 923,500 | 973,023 | 249,500 | 995,900 | - | - | - | - |

Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Community & Regional Pk Impact Fee (346)

Mission Statement

Collier County's "Community Park Impact Fee" and "Regional Parks Impact Fee" Ordinances were repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999, to continue to assist the County to pay for growth related parks facilities and capital equipment. Impact fees are assessed and collected on residential new building construction permits.

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense | 434,414 | - | 1,008,700 | - | - | - | na |
| Capital Outlay | 637,527 | 8,115,000 | 23,093,100 | 6,198,100 | - | 6,198,100 | (23.6%) |
| Net Operating Budget | 1,071,941 | 8,115,000 | 24,101,800 | 6,198,100 | - | 6,198,100 | (23.6%) |
| Trans to 298 Sp Ob Bd '10 | 2,785,700 | 2,789,300 | 2,789,300 | 2,789,600 | - | 2,789,600 | 0.0% |
| Reserves for Contingencies | - | 25,800 | - | - | - | - | (100.0%) |
| Reserves for Debt Service | - | 2,492,000 | - | 2,547,200 | - | 2,547,200 | 2.2% |
| Total Budget | 3,857,641 | 13,422,100 | 26,891,100 | 11,534,900 | - | 11,534,900 | (14.1%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Miscellaneous Revenues | 4,752 | - | - | - | - | - | na |
| Interest/Misc | 194,199 | 90,000 | 100,000 | 100,000 | - | 100,000 | 11.1% |
| Impact Fees | 8,736,807 | 7,800,000 | 7,875,000 | 8,300,000 | - | 8,300,000 | 6.4% |
| Deferred Impact Fees | 29,844 | - | - | - | - | - | na |
| Carry Forward | 17,363,100 | 5,926,600 | 22,471,000 | 3,554,900 | - | 3,554,900 | (40.0%) |
| Less 5% Required By Law | - | (394,500) | - | (420,000) | - | (420,000) | 6.5% |
| Total Funding | 26,328,702 | 13,422,100 | 30,446,000 | 11,534,900 | - | 11,534,900 | (14.1%) |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Parks & Recreation | | | | | | | | |
| Big Corkscrew Island Pk | 5,093,000 | 14,084,325 | 14,084,300 | 6,198,100 | - | - | - | - |
| E Naples Soccer Field | - | 918 | 900 | - | - | - | - | - |
| Eagle Lake Aquatic Facility | 2,947,000 | 9,695,956 | 9,695,900 | - | - | - | - | - |
| Operating Project 346 | - | 245,565 | 245,600 | - | - | - | - | - |
| Park Master Plan | 75,000 | 75,000 | 75,000 | - | - | - | - | - |
| Vandbt Ext Pk - Picnic Area | - | 34 | 100 | - | - | - | - | - |
| X-fers/Reserves - Fund 346 | 5,307,100 | 4,779,961 | 2,789,300 | 5,336,800 | - | - | - | - |
| Parks & Recreation | 13,422,100 | 28,881,759 | 26,891,100 | 11,534,900 | - | - | - | - |
| Program Total Project Budget | 13,422,100 | 28,881,759 | 26,891,100 | 11,534,900 | - | - | - | - |

Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program

Capital Improvement Program

EMS Impact Fee Fund (350)

Mission Statement

Collier County's Emergency Medical Services (EMS) Impact Fee was originally adopted in August 1991, to assist the County in providing adequate growth related EMS facilities and capital equipment. Impact fees are assessed and collected on new building construction permits.

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense | 74,407 | 25,000 | 95,100 | 65,000 | - | 65,000 | 160.0% |
| Capital Outlay | 1,546,697 | 75,000 | 75,000 | 2,000,000 | - | 2,000,000 | 2,566.7% |
| Net Operating Budget | 1,621,104 | 100,000 | 170,100 | 2,065,000 | - | 2,065,000 | 1,965.0% |
| Trans to 298 Sp Ob Bd '10 | 448,000 | 448,000 | 448,000 | 448,400 | - | 448,400 | 0.1% |
| Reserves for Debt Service | - | 210,300 | - | 213,800 | - | 213,800 | 1.7% |
| Reserves for Capital | - | 38,900 | - | - | - | - | (100.0%) |
| Total Budget | 2,069,104 | 797,200 | 618,100 | 2,727,200 | - | 2,727,200 | 242.1% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Interest/Misc | 14,864 | 8,000 | 4,000 | 4,000 | - | 4,000 | (50.0%) |
| Impact Fees | 450,038 | 350,000 | 400,000 | 430,000 | - | 430,000 | 22.9% |
| Deferred Impact Fees | 1,509 | - | - | - | - | - | na |
| Advance/Repay fm 301 Cap Proj | 150,700 | - | - | 1,962,800 | - | 1,962,800 | na |
| Carry Forward | 2,022,700 | 457,100 | 566,200 | 352,100 | - | 352,100 | (23.0%) |
| Less 5% Required By Law | - | (17,900) | - | (21,700) | - | (21,700) | 21.2% |
| Total Funding | 2,639,811 | 797,200 | 970,200 | 2,727,200 | - | 2,727,200 | 242.1% |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Emergency Medical Services | | | | | | | | |
| Medic 76, Logan/Vanderbilt Rd | - | 11,320 | 11,300 | - | - | - | - | - |
| New EMS Station - Hacienda Lakes | 75,000 | 75,000 | 75,000 | 2,065,000 | - | - | - | - |
| Operating Project 350 | 25,000 | 83,835 | 83,800 | - | - | - | - | - |
| X-fers/Reserves - Fund 350 | 697,200 | 697,200 | 448,000 | 662,200 | - | - | - | - |
| Emergency Medical Services | 797,200 | 867,355 | 618,100 | 2,727,200 | - | - | - | - |
| Program Total Project Budget | 797,200 | 867,355 | 618,100 | 2,727,200 | - | - | - | - |

Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Library Impact Fee Fund (355)

Mission Statement

Collier County's Library System Impact Fee was originally adopted in December 1988, to assist the County in providing adequate growth related library construction, capital equipment and books. Impact Fees are assessed and collected on residential new building construction permits.

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense | 17,947 | - | 116,300 | - | - | - | na |
| Capital Outlay | 367,486 | 275,000 | 297,600 | 300,000 | - | 300,000 | 9.1% |
| Net Operating Budget | 385,433 | 275,000 | 413,900 | 300,000 | - | 300,000 | 9.1% |
| Trans to 298 Sp Ob Bd '10 | 1,159,300 | 1,160,300 | 1,160,300 | 1,158,900 | - | 1,158,900 | (0.1%) |
| Reserves for Contingencies | - | 27,500 | - | - | - | - | (100.0%) |
| Reserves for Debt Service | - | 409,600 | - | 418,500 | - | 418,500 | 2.2% |
| Total Budget | 1,544,733 | 1,872,400 | 1,574,200 | 1,877,400 | - | 1,877,400 | 0.3% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Interest/Misc | 13,290 | 5,000 | 8,000 | 5,000 | - | 5,000 | 0.0% |
| Impact Fees | 997,899 | 875,000 | 900,000 | 950,000 | - | 950,000 | 8.6% |
| Deferred Impact Fees | 4,496 | - | - | - | - | - | na |
| Advance/Repay fm 301 Cap Proj | 585,000 | 321,000 | 321,000 | 311,600 | - | 311,600 | (2.9%) |
| Carry Forward | 959,100 | 715,400 | 1,003,800 | 658,600 | - | 658,600 | (7.9%) |
| Less 5% Required By Law | - | (44,000) | - | (47,800) | - | (47,800) | 8.6% |
| Total Funding | 2,559,786 | 1,872,400 | 2,232,800 | 1,877,400 | - | 1,877,400 | 0.3% |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Libraries | | | | | | | | |
| Books, Pubs & Library Mat (355) | 275,000 | 297,559 | 297,600 | 300,000 | - | - | - | - |
| Operating Project 355 | - | 116,287 | 116,300 | - | - | - | - | - |
| X-fers/Reserves - Fund 355 | 1,597,400 | 1,597,400 | 1,160,300 | 1,577,400 | - | - | - | - |
| Libraries | 1,872,400 | 2,011,246 | 1,574,200 | 1,877,400 | - | - | - | - |
| Program Total Project Budget | 1,872,400 | 2,011,246 | 1,574,200 | 1,877,400 | - | - | - | - |

**Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Ochopee Fire Control Impact Fee (372)

Mission Statement

Ochopee Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth related fire facilities and capital equipment.

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | - | - | 5,000 | - | - | - | na |
| Net Operating Budget | - | - | 5,000 | - | - | - | na |
| Reserves for Capital | - | 7,800 | - | 12,200 | - | 12,200 | 56.4% |
| Total Budget | - | 7,800 | 5,000 | 12,200 | - | 12,200 | 56.4% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc | 109 | 100 | 100 | 100 | - | 100 | 0.0% |
| Impact Fees | 2,645 | 1,000 | 4,000 | 1,000 | - | 1,000 | 0.0% |
| Carry Forward | 9,300 | 6,800 | 12,100 | 11,200 | - | 11,200 | 64.7% |
| Less 5% Required By Law | - | (100) | - | (100) | - | (100) | 0.0% |
| Total Funding | 12,053 | 7,800 | 16,200 | 12,200 | - | 12,200 | 56.4% |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|-------------------------------------|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Ochopee Fire Control | | | | | | | | |
| Operating Project 372 | - | 5,003 | 5,000 | - | - | - | - | - |
| X-fers/Reserves - Fund 372 | 7,800 | 7,800 | - | 12,200 | - | - | - | - |
| Ochopee Fire Control | 7,800 | 12,803 | 5,000 | 12,200 | - | - | - | - |
| Program Total Project Budget | 7,800 | 12,803 | 5,000 | 12,200 | - | - | - | - |

**Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Isles of Capri Fire Impact Fee (373)

Mission Statement

Isle of Capri Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth related fire facilities and capital equipment.

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Remittances | - | - | - | 66,200 | - | 66,200 | na |
| Net Operating Budget | - | - | - | 66,200 | - | 66,200 | na |
| Reserves for Capital | - | 53,700 | - | - | - | - | (100.0%) |
| Total Budget | - | 53,700 | - | 66,200 | - | 66,200 | 23.3% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc | 591 | 300 | 600 | 600 | - | 600 | 100.0% |
| Impact Fees | 2,918 | 1,000 | 1,000 | 5,000 | - | 5,000 | 400.0% |
| Carry Forward | 55,800 | 52,500 | 59,300 | 60,900 | - | 60,900 | 16.0% |
| Less 5% Required By Law | - | (100) | - | (300) | - | (300) | 200.0% |
| Total Funding | 59,308 | 53,700 | 60,900 | 66,200 | - | 66,200 | 23.3% |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|-------------------------------------|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Isle of Capri Fire | | | | | | | | |
| Operating Project 373 | - | 4,550 | - | 66,200 | - | - | - | - |
| X-fers/Reserves - Fund 373 | 53,700 | 53,700 | - | - | - | - | - | - |
| Isle of Capri Fire | 53,700 | 58,250 | - | 66,200 | - | - | - | - |
| Program Total Project Budget | 53,700 | 58,250 | - | 66,200 | - | - | - | - |

Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Correctional Facilities Impact Fee (381)

Mission Statement

Collier County's Correctional Facilities Impact Fee was originally adopted in June 1999. Impact fees are collected on new building construction to pay for growth related correctional facilities and capital equipment.

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense | 472 | 161,300 | 550,000 | - | - | - | (100.0%) |
| Net Operating Budget | 472 | 161,300 | 550,000 | - | - | - | (100.0%) |
| Trans to 298 Sp Ob Bd '10 | 1,877,400 | 1,865,500 | 1,865,500 | 1,858,500 | - | 1,858,500 | (0.4%) |
| Reserves for Debt Service | - | 1,390,800 | - | 1,401,400 | - | 1,401,400 | 0.8% |
| Reserves for Capital | - | - | - | 34,000 | - | 34,000 | na |
| Total Budget | 1,877,872 | 3,417,600 | 2,415,500 | 3,293,900 | - | 3,293,900 | (3.6%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Interest/Misc | 17,441 | 6,000 | 12,000 | 12,000 | - | 12,000 | 100.0% |
| Impact Fees | 1,797,237 | 1,500,000 | 1,625,000 | 1,700,000 | - | 1,700,000 | 13.3% |
| Deferred Impact Fees | 1,624 | - | - | - | - | - | na |
| Advance/Repay fm 301 Cap Proj | 488,800 | - | - | - | - | - | na |
| Carry Forward | 2,039,200 | 1,986,900 | 2,446,000 | 1,667,500 | - | 1,667,500 | (16.1%) |
| Less 5% Required By Law | - | (75,300) | - | (85,600) | - | (85,600) | 13.7% |
| Total Funding | 4,344,301 | 3,417,600 | 4,083,000 | 3,293,900 | - | 3,293,900 | (3.6%) |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Sheriff Office | | | | | | | | |
| Jail Master Plan | - | 382,000 | 382,000 | - | - | - | - | - |
| Operating Project 381 | 161,300 | 168,006 | 168,000 | - | - | - | - | - |
| X-fers/Reserves - Fund 381 | 3,256,300 | 3,256,300 | 1,865,500 | 3,293,900 | - | - | - | - |
| Sheriff Office | 3,417,600 | 3,806,306 | 2,415,500 | 3,293,900 | - | - | - | - |
| Program Total Project Budget | 3,417,600 | 3,806,306 | 2,415,500 | 3,293,900 | - | - | - | - |

**Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Law Enforcement Impact Fee (385)

Mission Statement

The Law Enforcement Impact Fee was originally adopted in June 2005. Impact fees are collected on new building construction in the unincorporated areas of Collier County to pay for growth related law enforcement facilities and capital equipment.

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | 54,683 | 50,000 | 165,100 | - | - | - | (100.0%) |
| Capital Outlay | 972,678 | - | 2,332,300 | - | - | - | na |
| Remittances | - | 260,000 | - | - | - | - | (100.0%) |
| Net Operating Budget | 1,027,361 | 310,000 | 2,497,400 | - | - | - | (100.0%) |
| Trans to 298 Sp Ob Bd '10 | 1,872,700 | 1,873,000 | 1,873,000 | 1,873,700 | - | 1,873,700 | 0.0% |
| Reserves for Debt Service | - | 509,200 | - | 517,500 | - | 517,500 | 1.6% |
| Reserves for Capital | - | - | - | 85,800 | - | 85,800 | na |
| Total Budget | 2,900,061 | 2,692,200 | 4,370,400 | 2,477,000 | - | 2,477,000 | (8.0%) |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc | 43,781 | 16,000 | 28,000 | 20,000 | - | 20,000 | 25.0% |
| Impact Fees | 1,645,191 | 1,300,000 | 1,500,000 | 1,575,000 | - | 1,575,000 | 21.2% |
| Deferred Impact Fees | 1,874 | - | - | - | - | - | na |
| Advance/Repay fm 301 Cap Proj | 1,616,400 | 92,000 | 92,000 | - | - | - | (100.0%) |
| Carry Forward | 3,305,000 | 1,350,000 | 3,712,200 | 961,800 | - | 961,800 | (28.8%) |
| Less 5% Required By Law | - | (65,800) | - | (79,800) | - | (79,800) | 21.3% |
| Total Funding | 6,612,245 | 2,692,200 | 5,332,200 | 2,477,000 | - | 2,477,000 | (8.0%) |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|-------------------------------------|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Sheriff Office | | | | | | | | |
| Operating Project 385 | 50,000 | 160,135 | 160,100 | - | - | - | - | - |
| Sub-station by Orangetree | 260,000 | 2,337,218 | 2,337,300 | - | - | - | - | - |
| X-fers/Reserves - Fund 385 | 2,382,200 | 2,382,200 | 1,873,000 | 2,477,000 | - | - | - | - |
| Sheriff Office | 2,692,200 | 4,879,553 | 4,370,400 | 2,477,000 | - | - | - | - |
| Program Total Project Budget | 2,692,200 | 4,879,553 | 4,370,400 | 2,477,000 | - | - | - | - |

Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program

Capital Improvement Program

General Governmental Buildings Impact Fee (390)

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense | 192,906 | - | 148,900 | - | - | - | na |
| Capital Outlay | 1,813,030 | - | 45,500 | - | - | - | na |
| Net Operating Budget | 2,005,937 | - | 194,400 | - | - | - | na |
| Advance/Repay to 408 W-S Ops | 500,000 | 500,000 | 500,000 | 510,000 | - | 510,000 | 2.0% |
| Advance/Repay to 471 S Waste | 630,000 | 630,000 | 630,000 | 325,000 | - | 325,000 | (48.4%) |
| Trans to 298 Sp Ob Bd '10 | 5,169,400 | 5,169,500 | 5,169,500 | 5,705,200 | - | 5,705,200 | 10.4% |
| Reserves for Debt Service | - | 2,812,900 | - | 2,859,800 | - | 2,859,800 | 1.7% |
| Total Budget | 8,305,337 | 9,112,400 | 6,493,900 | 9,400,000 | - | 9,400,000 | 3.2% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Interest/Misc | 55,553 | 25,000 | 28,000 | 20,000 | - | 20,000 | (20.0%) |
| Impact Fees | 2,951,074 | 2,400,000 | 2,650,000 | 2,800,000 | - | 2,800,000 | 16.7% |
| Deferred Impact Fees | 4,130 | - | - | - | - | - | na |
| Advance/Repay fm 001 Gen Fd | 630,000 | 630,000 | 630,000 | 325,000 | - | 325,000 | (48.4%) |
| Advance/Repay fm 301 Cap Proj | 3,435,600 | 2,063,900 | 2,063,900 | 3,032,400 | - | 3,032,400 | 46.9% |
| Carry Forward | 5,748,900 | 4,114,700 | 4,485,600 | 3,363,600 | - | 3,363,600 | (18.3%) |
| Less 5% Required By Law | - | (121,200) | - | (141,000) | - | (141,000) | 16.3% |
| Total Funding | 12,825,257 | 9,112,400 | 9,857,500 | 9,400,000 | - | 9,400,000 | 3.2% |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Facilities Management | | | | | | | | |
| Operating Project 390 | - | 146,994 | 147,000 | - | - | - | - | - |
| X-fers/Reserves - Fund 390 | 9,112,400 | 9,112,400 | 6,299,500 | 9,400,000 | - | - | - | - |
| Facilities Management | 9,112,400 | 9,259,394 | 6,446,500 | 9,400,000 | - | - | - | - |
| Supervisor of Elections | | | | | | | | |
| SOE Building | - | 47,468 | 47,400 | - | - | - | - | - |
| Program Total Project Budget | 9,112,400 | 9,306,862 | 6,493,900 | 9,400,000 | - | - | - | - |

**Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

County Water System Development Capital Fund (411)

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense | 38,208 | 50,000 | 321,900 | - | - | - | (100.0%) |
| Net Operating Budget | 38,208 | 50,000 | 321,900 | - | - | - | (100.0%) |
| Trans to 410 W/S Debt Serv Fd | 5,568,492 | 8,123,600 | 4,022,700 | 7,831,300 | - | 7,831,300 | (3.6%) |
| Reserves for Capital | - | 6,831,300 | - | 12,443,900 | - | 12,443,900 | 82.2% |
| Total Budget | 5,606,700 | 15,004,900 | 4,344,600 | 20,275,200 | - | 20,275,200 | 35.1% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc | 99,732 | 42,000 | 98,000 | 98,000 | - | 98,000 | 133.3% |
| Impact Fees | 6,709,827 | 6,800,000 | 7,415,000 | 7,300,000 | - | 7,300,000 | 7.4% |
| Deferred Impact Fees | 7,810 | - | - | - | - | - | na |
| Carry Forward | 8,868,000 | 8,505,000 | 10,078,700 | 13,247,100 | - | 13,247,100 | 55.8% |
| Less 5% Required By Law | - | (342,100) | - | (369,900) | - | (369,900) | 8.1% |
| Total Funding | 15,685,370 | 15,004,900 | 17,591,700 | 20,275,200 | - | 20,275,200 | 35.1% |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|--|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Water / Sewer District Capital | | | | | | | | |
| NERWTP Design and Construction | - | 23,662 | 23,700 | - | - | - | - | - |
| Operating Project 411 | 50,000 | 298,233 | 298,200 | - | - | - | - | - |
| X-Transfers/Reserves/Interest - Fd 411 | 14,954,900 | 14,954,900 | 4,022,700 | 20,275,200 | - | - | - | - |
| Water / Sewer District Capital | 15,004,900 | 15,276,795 | 4,344,600 | 20,275,200 | - | - | - | - |
| Program Total Project Budget | 15,004,900 | 15,276,795 | 4,344,600 | 20,275,200 | - | - | - | - |

**Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

County Water Capital Projects (412)

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 57,517 | 65,800 | - | 700 | - | 700 | (98.9%) |
| Operating Expense | 22,107,984 | 208,700 | 18,599,700 | 4,225,000 | - | 4,225,000 | 1,924.4% |
| Capital Outlay | 2,218,146 | 17,603,700 | 31,914,200 | 17,049,300 | - | 17,049,300 | (3.1%) |
| Net Operating Budget | 24,383,647 | 17,878,200 | 50,513,900 | 21,275,000 | - | 21,275,000 | 19.0% |
| Reserves for Contingencies | - | 1,787,800 | - | 2,127,500 | - | 2,127,500 | 19.0% |
| Reserves for Capital | - | 1,133,000 | - | 1,369,800 | - | 1,369,800 | 20.9% |
| Total Budget | 24,383,647 | 20,799,000 | 50,513,900 | 24,772,300 | - | 24,772,300 | 19.1% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues | 18,119 | - | - | - | - | - | na |
| Interest/Misc | 473,258 | 250,000 | 300,000 | 320,000 | - | 320,000 | 28.0% |
| Trans fm 408 Water / Sewer Fd | 16,988,600 | 17,194,400 | 17,436,200 | 20,343,500 | - | 20,343,500 | 18.3% |
| Carry Forward | 43,806,300 | 3,367,100 | 36,902,500 | 4,124,800 | - | 4,124,800 | 22.5% |
| Less 5% Required By Law | - | (12,500) | - | (16,000) | - | (16,000) | 28.0% |
| Total Funding | 61,286,277 | 20,799,000 | 54,638,700 | 24,772,300 | - | 24,772,300 | 19.1% |

Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program

Capital Improvement Program

County Water Capital Projects (412)

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|---------------------------------------|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Water / Sewer District Capital | | | | | | | | |
| 10 Year Water Supply Plan | - | 14,443 | 14,400 | - | - | - | - | - |
| Airport Rd Water Main Replacement | 1,250,000 | - | - | - | - | - | - | - |
| Barron Collier HS Water Main Repl | 600,000 | 1,000,000 | 1,000,000 | - | - | - | - | - |
| Collier County Utility Standards | 20,000 | 69,959 | 69,900 | 20,000 | - | - | - | - |
| County-wide Utility Projects-Water | - | 1,726,661 | 1,726,600 | 150,000 | - | - | - | - |
| Cross Connections Program | 500,000 | 1,028,416 | 1,028,400 | 300,000 | - | - | - | - |
| Cyber Security SCADA | - | - | - | 100,000 | - | - | - | - |
| Distribution Repump Station TSP | 100,000 | 924,078 | 924,100 | 300,000 | - | - | - | - |
| Facility Infrastructure Maintenance | - | 307,007 | 307,000 | 350,000 | - | - | - | - |
| FDOT Utility Projects-Water | - | 414,648 | 414,700 | 150,000 | - | - | - | - |
| Financial Services | 30,000 | 137,913 | 137,900 | 30,000 | - | - | - | - |
| Fire Hydrant Replacement | - | 502,598 | 502,600 | 300,000 | - | - | - | - |
| General Legal Services | - | 338,233 | 338,300 | - | - | - | - | - |
| Glades AC Pipe Rehab | - | - | - | 1,250,000 | - | - | - | - |
| GM Comprehensive Plan | - | 48,701 | 48,700 | - | - | - | - | - |
| Goodland Dr Water Main Replacement | - | 1,100,000 | 1,100,000 | - | - | - | - | - |
| Gulfshore Dr AC WM (cap) | - | 50,000 | 50,000 | 500,000 | - | - | - | - |
| Hydraulic Modeling | 50,000 | 223,876 | 223,900 | 50,000 | - | - | - | - |
| Imperial GC Blvd Water Main Repl | 1,400,000 | 1,400,000 | 1,400,000 | - | - | - | - | - |
| Infrastructure TSP Field Ops - Water | 225,000 | 616,333 | 616,300 | 100,000 | - | - | - | - |
| Infrastructure TSP Water Plants | 225,000 | 772,722 | 772,800 | 500,000 | - | - | - | - |
| Integrated Asset Management | 767,200 | 2,594,497 | 2,594,500 | 500,000 | - | - | - | - |
| Large Meters Renewal & Replacement | 1,000,000 | 1,000,000 | 1,000,000 | 200,000 | - | - | - | - |
| Lightning, Surge, & Grounding | - | 229,060 | 229,100 | - | - | - | - | - |
| Lime Treatment TSP | 100,000 | 619,694 | 619,700 | 100,000 | - | - | - | - |
| Membrane Treatment TSP | - | 1,260,361 | 1,260,300 | - | - | - | - | - |
| Meter Renewal and Replacement | 2,770,000 | 3,245,242 | 3,245,100 | 2,300,000 | - | - | - | - |
| Naples Park Basin Opt | - | 3,050,000 | 3,050,000 | - | - | - | - | - |
| Naples Park Water Main Replacement | 2,400,000 | 420,000 | 420,000 | 4,000,000 | - | - | - | - |
| NCRWTP Infrastructure | - | 23,435 | 23,400 | - | - | - | - | - |
| NCRWTP SCADA Support Ops | - | 108,766 | 108,700 | 150,000 | - | - | - | - |
| NCRWTP SCADA TSP | 343,600 | 343,600 | 343,600 | - | - | - | - | - |
| NCRWTP TSP Operating | 400,000 | 1,739,987 | 1,740,100 | 600,000 | - | - | - | - |
| NE Service Area Integr & Reliab | - | 320,350 | 320,300 | - | - | - | - | - |
| Old Lely AC Pipe Rehab | - | - | - | 2,000,000 | - | - | - | - |
| Orangetree Compliance | - | 241,800 | 241,800 | 1,000,000 | - | - | - | - |
| PUD Operations Center Infrastructure | - | 28,241 | 28,300 | - | - | - | - | - |
| PUD Operations Center TSP | - | 15,407 | 15,400 | - | - | - | - | - |
| Quarry/Hrt Bay Water Main Replacement | 1,000,000 | 950,000 | 950,000 | - | - | - | - | - |
| Real Property/Infrastructure Audit | - | 88,798 | 88,800 | 50,000 | - | - | - | - |
| SCADA Compliance - Water | 267,000 | 397,778 | 397,800 | 70,000 | - | - | - | - |
| SCRWTP Capital TSP | 200,000 | 200,000 | 200,000 | - | - | - | - | - |
| SCRWTP Deep Injection Well | - | 141,439 | 141,400 | - | - | - | - | - |
| SCRWTP Infrastructure | - | 34,572 | 34,600 | - | - | - | - | - |
| SCRWTP Power Systems Reliability | 250,000 | 250,000 | 250,000 | - | - | - | - | - |
| SCRWTP Reactor #4 | 200,000 | 200,000 | 200,000 | - | - | - | - | - |
| SCRWTP SCADA Support - Ops | - | 282,939 | 282,900 | 150,000 | - | - | - | - |
| SCRWTP SCADA TSP | 230,400 | 230,400 | 230,400 | - | - | - | - | - |
| SCRWTP TSP Operating | 300,000 | 1,150,885 | 1,150,800 | 450,000 | - | - | - | - |
| Security Upgrades | 300,000 | 857,173 | 857,200 | 300,000 | - | - | - | - |
| South RO Wellfield Restoration | - | 691,456 | 691,400 | - | - | - | - | - |
| State Revolving Fund | - | 3,864 | 3,900 | - | - | - | - | - |
| Tamiami Wellfield - 2 Wells | - | - | - | 1,500,000 | - | - | - | - |

**Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

County Water Capital Projects (412)

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|--|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Water / Sewer District Capital | | | | | | | | |
| Trail Blvd WM Replacement | - | - | - | 300,000 | - | - | - | - |
| Utilities Master Plan | - | 29,961 | 30,000 | 5,000 | - | - | - | - |
| Utility Billing Customer Serv Software | 500,000 | 500,000 | 500,000 | 1,500,000 | - | - | - | - |
| Utility Billing Customer Serv-Sys Imp | - | 50,022 | 50,000 | - | - | - | - | - |
| Vanderbilt Bch Rd WM Rpl-Airpot to 41 | 650,000 | 650,000 | 650,000 | - | - | - | - | - |
| Vanderbilt Dr Cul-de-sacs, Basin 101 | - | 4,227,645 | 4,227,600 | - | - | - | - | - |
| Vanderbilt Dr Water Main | 400,000 | 607,053 | 607,100 | - | - | - | - | - |
| Warren St Looping | - | - | - | 100,000 | - | - | - | - |
| Water Distribution System TSP | - | 5,564,258 | 5,564,300 | 1,000,000 | - | - | - | - |
| Water Plant Compliance Assurance Proj | - | 2,128,930 | 2,129,000 | - | - | - | - | - |
| Water Plant Structural Rehab | 125,000 | 309,871 | 309,800 | 250,000 | - | - | - | - |
| Water Plant-Variable Frequency Drives | 300,000 | 688,065 | 688,100 | 150,000 | - | - | - | - |
| Well/Plant Power System | - | 888,896 | 888,900 | - | - | - | - | - |
| Well/Water Booster Station TSP | 650,000 | 650,000 | 650,000 | - | - | - | - | - |
| Wellfield Management Program | - | 378,583 | 378,700 | 100,000 | - | - | - | - |
| Wellfield SCADA Support - Operating | 225,000 | 537,953 | 537,900 | 100,000 | - | - | - | - |
| Wellfield/Raw W Booster TSP - Ops | 100,000 | 1,907,351 | 1,907,400 | 300,000 | - | - | - | - |
| X-Transfers/Reserves/Interest - Fd 412 | 2,920,800 | 3,820,800 | - | 3,497,300 | - | - | - | - |
| Water / Sewer District Capital | 20,799,000 | 54,334,720 | 50,513,900 | 24,772,300 | - | - | - | - |
| Program Total Project Budget | 20,799,000 | 54,334,720 | 50,513,900 | 24,772,300 | - | - | - | - |

Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program

Capital Improvement Program

County Sewer System Development Capital Fund (413)

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense | 21,871 | - | 400,400 | - | - | - | na |
| Capital Outlay | - | - | 567,400 | - | - | - | na |
| Net Operating Budget | 21,871 | - | 967,800 | - | - | - | na |
| Advance/Repay to 414 Sewer Cap | 1,000,000 | 2,000,000 | 2,000,000 | 6,000,000 | - | 6,000,000 | 200.0% |
| Trans to 410 W/S Debt Serv Fd | 4,528,820 | 5,647,200 | 5,542,300 | 5,436,300 | - | 5,436,300 | (3.7%) |
| Reserves for Capital | - | 8,784,400 | - | 6,923,900 | - | 6,923,900 | (21.2%) |
| Total Budget | 5,550,692 | 16,431,600 | 8,510,100 | 18,360,200 | - | 18,360,200 | 11.7% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Interest/Misc | 120,960 | 55,000 | 117,000 | 60,000 | - | 60,000 | 9.1% |
| Impact Fees | 6,919,005 | 6,500,000 | 7,509,000 | 7,299,000 | - | 7,299,000 | 12.3% |
| Deferred Impact Fees | 8,605 | - | - | - | - | - | na |
| Carry Forward | 10,737,500 | 10,204,400 | 12,253,300 | 11,369,200 | - | 11,369,200 | 11.4% |
| Less 5% Required By Law | - | (327,800) | - | (368,000) | - | (368,000) | 12.3% |
| Total Funding | 17,786,069 | 16,431,600 | 19,879,300 | 18,360,200 | - | 18,360,200 | 11.7% |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|--|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Water / Sewer District Capital | | | | | | | | |
| NE Regional WRF | - | 23,710 | 23,700 | - | - | - | - | - |
| Northeast Project Mgmt/Oversight | - | 40,519 | 40,500 | - | - | - | - | - |
| Operating Project 413 | - | 356,205 | 356,200 | - | - | - | - | - |
| Willoughby Pump Station 133.09 | - | 547,400 | 547,400 | - | - | - | - | - |
| X-Transfers/Reserves/Interest - Fd 413 | 16,431,600 | 15,884,200 | 7,542,300 | 18,360,200 | - | - | - | - |
| Water / Sewer District Capital | 16,431,600 | 16,852,034 | 8,510,100 | 18,360,200 | - | - | - | - |
| Program Total Project Budget | 16,431,600 | 16,852,034 | 8,510,100 | 18,360,200 | - | - | - | - |

Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program

Capital Improvement Program

County Sewer Capital Projects (414)

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 2,737 | - | - | - | - | - | na |
| Operating Expense | 19,938,180 | 381,400 | 31,981,600 | 8,380,000 | - | 8,380,000 | 2,097.2% |
| Capital Outlay | 3,228,746 | 37,889,900 | 51,585,200 | 47,400,000 | - | 47,400,000 | 25.1% |
| Net Operating Budget | 23,169,662 | 38,271,300 | 83,566,800 | 55,780,000 | - | 55,780,000 | 45.7% |
| Reserves for Contingencies | - | 3,827,100 | - | 5,578,000 | - | 5,578,000 | 45.8% |
| Reserves for Capital | - | 2,502,400 | - | 3,591,300 | - | 3,591,300 | 43.5% |
| Total Budget | 23,169,662 | 44,600,800 | 83,566,800 | 64,949,300 | - | 64,949,300 | 45.6% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues | 21,795 | - | - | - | - | - | na |
| Interest/Misc | 689,907 | 350,000 | 600,000 | 300,000 | - | 300,000 | (14.3%) |
| Advance/Repay fm 413 Sewer Im Fee | 1,000,000 | 2,000,000 | 2,000,000 | 6,000,000 | - | 6,000,000 | 200.0% |
| Trans fm 408 Water / Sewer Fd | 33,883,000 | 32,432,500 | 32,895,600 | 33,542,900 | - | 33,542,900 | 3.4% |
| Carry Forward | 60,768,700 | 9,835,800 | 73,192,600 | 25,121,400 | - | 25,121,400 | 155.4% |
| Less 5% Required By Law | - | (17,500) | - | (15,000) | - | (15,000) | (14.3%) |
| Total Funding | 96,363,402 | 44,600,800 | 108,688,200 | 64,949,300 | - | 64,949,300 | 45.6% |

Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program

Capital Improvement Program

County Sewer Capital Projects (414)

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|--|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Water / Sewer District Capital | | | | | | | | |
| 8th Street Interceptor Sewer | - | - | - | 2,000,000 | - | - | - | - |
| Biosolids Reuse Facility | 2,000,000 | 3,171,993 | 3,172,000 | - | - | - | - | - |
| Collections Power Systems TSP | - | 683,798 | 683,800 | - | - | - | - | - |
| Collections Power Systems TSP-Ops | 500,000 | 250,000 | 250,000 | - | - | - | - | - |
| Collier County Utility Standards | - | 65,040 | 65,000 | 25,000 | - | - | - | - |
| County-wide Utility Projects-WW | 100,000 | 756,331 | 756,400 | 200,000 | - | - | - | - |
| Creekside Phase 2 Force Main | - | - | - | 2,000,000 | - | - | - | - |
| Cyber Security SCADA | - | - | - | 100,000 | - | - | - | - |
| Facility Infrastructure Maintenance - WW | - | 358,825 | 358,800 | 350,000 | - | - | - | - |
| FDOT Utility Projects-WW | 200,000 | 318,774 | 318,800 | - | - | - | - | - |
| Financial Services | 30,000 | 156,645 | 156,600 | 30,000 | - | - | - | - |
| FM Immokalee Rd and Logan Blvd | - | - | - | 300,000 | - | - | - | - |
| FM Transmission Systems TSP | - | 6,522,227 | 6,522,300 | - | - | - | - | - |
| FM Transmission Systems TSP-Ops | 1,000,000 | 500,000 | 500,000 | - | - | - | - | - |
| General Legal Services | - | 89,872 | 89,900 | 100,000 | - | - | - | - |
| GM Comprehensive Plan | - | 51,766 | 51,800 | - | - | - | - | - |
| Goodlette Road IQ Water Main | - | 2,484,523 | 2,484,500 | - | - | - | - | - |
| Grant Applications | - | 2,336 | 2,300 | - | - | - | - | - |
| Gravity Transmission System TSP-Ops | 100,000 | 100,000 | 100,000 | - | - | - | - | - |
| Gravity Transmission Systems TSP | - | 1,633,112 | 1,633,100 | - | - | - | - | - |
| Hydraulic Modeling | 100,000 | 220,024 | 220,000 | 100,000 | - | - | - | - |
| Integrated Asset Management | 567,200 | 1,350,658 | 1,350,700 | 500,000 | - | - | - | - |
| Inventory Warehouse - S. Serv. Area | - | 84,595 | 84,600 | - | - | - | - | - |
| IQ Aquifer Storage and Recovery-Ops | 700,000 | 849,276 | 849,300 | 350,000 | - | - | - | - |
| IQ Power Systems TSP | - | 62,238 | 62,200 | - | - | - | - | - |
| IQ Systems SCADA TSP Ops | - | 364,194 | 364,200 | 200,000 | - | - | - | - |
| IQ Systems SCADA TSP-Cap | 368,600 | 368,600 | 368,600 | - | - | - | - | - |
| IQ Water System TSP | 300,000 | 587,344 | 587,300 | - | - | - | - | - |
| IQ Water System TSP-Ops | 700,000 | 700,000 | 700,000 | 600,000 | - | - | - | - |
| Lift Station Mechanical Improvements | - | 39,727 | 39,700 | - | - | - | - | - |
| Master Pump Station TSP | - | 9,714,233 | 9,714,200 | - | - | - | - | - |
| Master Pump Station TSP-Ops | 1,000,000 | 1,000,000 | 1,000,000 | 500,000 | - | - | - | - |
| MPS 101 Basin Prog (Naples Pk area) | 10,000,000 | 3,100,000 | 3,100,000 | 4,500,000 | - | - | - | - |
| MPS 107 Reconfig, Quail Creek | - | - | - | 300,000 | - | - | - | - |
| MPS 300 Rehab, SCWRF | - | - | - | 250,000 | - | - | - | - |
| MPS 300.06 St. Andrews Blvd | - | - | - | 1,000,000 | - | - | - | - |
| MPS 301 Rehab, SCWRF | - | - | - | 2,000,000 | - | - | - | - |
| MPS 302, Reconfig (Santa Barbara Blvd) | - | - | - | 500,000 | - | - | - | - |
| MPS 305 Basin Program | 2,500,000 | 2,000,000 | 2,000,000 | 2,500,000 | - | - | - | - |
| MPS 306 Group 3 (Bayshore/Thomasson) | - | - | - | 3,000,000 | - | - | - | - |
| MPS 306 MPS Lely | 6,000,000 | 6,183,500 | 6,183,500 | 4,000,000 | - | - | - | - |
| MPS 308 Replace (Shadowlawn-Linwood) | - | - | - | 100,000 | - | - | - | - |
| MPS 309 (E Naples Middle School) | - | - | - | 100,000 | - | - | - | - |
| MPS 321 Force Main to SCWRF | - | - | - | 100,000 | - | - | - | - |
| MPS 321, Rehab, Lely | - | - | - | 200,000 | - | - | - | - |
| Naples Park Basin Opt | - | 5,100,000 | 5,100,000 | 4,000,000 | - | - | - | - |
| NCWRF Bridge the Gap and 30.6 MGD | - | 891,073 | 891,100 | - | - | - | - | - |
| NCWRF Headwork & IQ Pump Station | 500,000 | - | - | 1,000,000 | - | - | - | - |
| NCWRF Infrastructure | - | 53,144 | 53,100 | - | - | - | - | - |
| NCWRF Power Systems TSP-Cap | 360,000 | 538,061 | 538,100 | - | - | - | - | - |
| NCWRF SCADA Support Op | - | 92,124 | 92,100 | 300,000 | - | - | - | - |

Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program

Capital Improvement Program

County Sewer Capital Projects (414)

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|--|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Water / Sewer District Capital | | | | | | | | |
| NCWRF SCADA TSP-Cap | 301,800 | 301,800 | 301,800 | - | - | - | - | - |
| NCWRF Sludge Holding Tank Replace | - | 5,041 | 5,000 | - | - | - | - | - |
| NCWRF Technical Support Program-Cap | 1,500,000 | 2,924,396 | 2,924,400 | - | - | - | - | - |
| NE Service Area Integr & Reliab | - | 601,629 | 601,600 | 1,250,000 | - | - | - | - |
| Orangetree Compliance | - | 463,100 | 463,100 | 1,000,000 | - | - | - | - |
| PS 302.07 Gravity Sewers, Lely | - | - | - | 250,000 | - | - | - | - |
| PUD Operations/Collection Facilities | 200,000 | 200,000 | 200,000 | 4,000,000 | - | - | - | - |
| Real Property/Infrastructure Audit | - | 45,059 | 45,100 | - | - | - | - | - |
| SCADA Compliance - WW | 267,000 | 321,926 | 322,000 | 75,000 | - | - | - | - |
| SCWRF Compliance Assurance Project | - | 42,315 | 42,300 | - | - | - | - | - |
| SCWRF Infrastructure | - | 19,177 | 19,200 | - | - | - | - | - |
| SCWRF IQ Storage Improvements | - | - | - | 1,000,000 | - | - | - | - |
| SCWRF Power Systems TSP-Cap | 250,000 | 383,353 | 383,400 | - | - | - | - | - |
| SCWRF SCADA Support Op | - | 166,938 | 166,900 | 200,000 | - | - | - | - |
| SCWRF SCADA TSP-Cap | 301,800 | 301,800 | 301,800 | - | - | - | - | - |
| SCWRF Technical Support Program-Cap | 1,660,400 | 2,507,638 | 2,507,600 | - | - | - | - | - |
| SCWRF Turbo Blowers | - | - | - | 1,800,000 | - | - | - | - |
| State Revolving Fund | - | 2,550 | 2,600 | - | - | - | - | - |
| System Improvements-Bill/Cust Svc. | - | 36,728 | 36,700 | - | - | - | - | - |
| Utilities Master Plan | - | 50,097 | 50,100 | - | - | - | - | - |
| Utility Billing Customer Serv Software | 500,000 | - | - | 1,500,000 | - | - | - | - |
| Vanderbilt Dr Cul-de-sacs, Basin 101 | - | 11,943,700 | 11,943,700 | - | - | - | - | - |
| Wastewater Pump Station TSP | - | 3,329,352 | 3,329,400 | - | - | - | - | - |
| Wastewater Pump Stations TSP-Ops | 100,000 | 100,000 | 100,000 | 1,200,000 | - | - | - | - |
| Wastewater Remote Sites TSP | 300,000 | 417,522 | 417,500 | 250,000 | - | - | - | - |
| Wastewater Security Systems | 350,000 | 688,278 | 688,300 | 500,000 | - | - | - | - |
| Water Reclamation Facilities TSP-Ops | 4,550,000 | 4,550,000 | 4,550,000 | 6,000,000 | - | - | - | - |
| Western Interconnect | - | 2,346,700 | 2,346,700 | 4,800,000 | - | - | - | - |
| Western Interconnect MPS | - | - | - | 100,000 | - | - | - | - |
| WW Collections SCADA Telemetry | 364,500 | 364,500 | 364,500 | - | - | - | - | - |
| WW Collections SCADA/Telemetry | - | 55,829 | 55,800 | 100,000 | - | - | - | - |
| WW Treatment Plants TSP | 600,000 | 953,303 | 953,300 | 550,000 | - | - | - | - |
| X-Transfers/Reserves/Interest - Fd 414 | 6,329,500 | 24,493,830 | - | 9,169,300 | - | - | - | - |
| Water / Sewer District Capital | 44,600,800 | 108,060,594 | 83,566,800 | 64,949,300 | - | - | - | - |
| Program Total Project Budget | 44,600,800 | 108,060,594 | 83,566,800 | 64,949,300 | - | - | - | - |

**Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

County Water Sewer Grants (416/417)

Mission Statement

To account for the funds received from federal and state grants supporting water and or wastewater capital projects.

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Capital Outlay | - | - | 750,000 | - | - | - | na |
| Net Operating Budget | - | - | 750,000 | - | - | - | na |
| Total Budget | - | - | 750,000 | - | - | - | na |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Intergovernmental Revenues | - | - | 750,000 | - | - | - | na |
| Total Funding | - | - | 750,000 | - | - | - | na |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Water / Sewer District Capital | | | | | | | | |
| Naples Park Basin Opt | - | 750,000 | 750,000 | - | - | - | - | - |
| Program Total Project Budget | - | 750,000 | 750,000 | - | - | - | - | - |

Notes:

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

**Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Solid Waste Capital Improvements (474)

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 3,728 | - | - | - | - | - | na |
| Operating Expense | 2,582,245 | 75,300 | 969,500 | 600,000 | - | 600,000 | 696.8% |
| Capital Outlay | 4,496 | 4,000,000 | 12,651,200 | 8,450,000 | - | 8,450,000 | 111.3% |
| Net Operating Budget | 2,590,468 | 4,075,300 | 13,620,700 | 9,050,000 | - | 9,050,000 | 122.1% |
| Reserves for Contingencies | - | 407,500 | - | 905,000 | - | 905,000 | 122.1% |
| Reserves for Capital | - | 20,100 | - | 210,800 | - | 210,800 | 948.8% |
| Total Budget | 2,590,468 | 4,502,900 | 13,620,700 | 10,165,800 | - | 10,165,800 | 125.8% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc | 110,794 | 50,000 | 86,000 | 86,000 | - | 86,000 | 72.0% |
| Trans fm 470 Solid Waste Fd | 906,000 | 1,915,900 | 1,915,900 | 7,344,100 | - | 7,344,100 | 283.3% |
| Trans fm 473 Mand Collct Fd | 1,050,000 | 2,200,500 | 2,200,500 | 2,200,000 | - | 2,200,000 | 0.0% |
| Carry Forward | 10,482,000 | 339,000 | 9,958,300 | 540,000 | - | 540,000 | 59.3% |
| Less 5% Required By Law | - | (2,500) | - | (4,300) | - | (4,300) | 72.0% |
| Total Funding | 12,548,794 | 4,502,900 | 14,160,700 | 10,165,800 | - | 10,165,800 | 125.8% |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|--|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Solid Waste Capital | | | | | | | | |
| Compliance Assurance Program | 1,150,000 | 1,278,284 | 1,278,300 | - | - | - | - | - |
| County 305 Masterplan | 150,000 | 150,000 | 150,000 | - | - | - | - | - |
| Driveway Turn-Around Program | 100,000 | 290,888 | 290,900 | - | - | - | - | - |
| E Naples Recycling Drop Off Center | 75,000 | 75,000 | 75,000 | - | - | - | - | - |
| Expansion of Landfill | 100,000 | 101,955 | 102,000 | - | - | - | - | - |
| Hammerhead Turn-around Program | 750,000 | 1,451,447 | 1,451,400 | - | - | - | - | - |
| Infrastructure Maintenance | 50,000 | 79,208 | 79,200 | - | - | - | - | - |
| Infrastructure TSP - ITS | 25,000 | 51,229 | 51,200 | - | - | - | - | - |
| Infrastructure TSP - Landfill | 75,000 | 149,617 | 149,600 | - | - | - | - | - |
| Infrastructure TSP - Recycling Centers | 75,000 | 177,859 | 177,900 | - | - | - | - | - |
| Landfill Airspace Recovery | 300,000 | 14,074 | 14,100 | - | - | - | - | - |
| Landfill Leachate Deep Injection Well | - | - | - | 7,200,000 | - | - | - | - |
| Landfill Technical Support | 250,000 | 487,751 | 487,700 | - | - | - | - | - |
| N Collier Hazardous Waste Storage Exp | 150,000 | 150,000 | 150,000 | - | - | - | - | - |
| Northeast Recycling Drop-off Center | - | 7,898,262 | 7,898,300 | 600,000 | - | - | - | - |
| Physical/Cyber Security | 50,000 | 83,166 | 83,200 | - | - | - | - | - |
| Recycling Center Technical Support | 200,000 | 290,997 | 291,000 | - | - | - | - | - |
| Resource Recovery Business Park | 500,000 | 757,099 | 757,100 | 1,250,000 | - | - | - | - |
| X-Transfer/Reserve/Interest-Fd 474 | 427,600 | 440,937 | - | 1,115,800 | - | - | - | - |
| Solid Waste Capital | 4,427,600 | 13,927,773 | 13,486,900 | 10,165,800 | - | - | - | - |
| Water / Sewer District Capital | | | | | | | | |
| Integrated Asset Management | 75,300 | 133,815 | 133,800 | - | - | - | - | - |
| Program Total Project Budget | 4,502,900 | 14,061,588 | 13,620,700 | 10,165,800 | - | - | - | - |

Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Airport Capital Fund (496)

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense | 63,364 | 65,000 | 222,800 | 45,000 | - | 45,000 | (30.8%) |
| Capital Outlay | 2,331 | - | 110,200 | - | - | - | na |
| Net Operating Budget | 65,695 | 65,000 | 333,000 | 45,000 | - | 45,000 | (30.8%) |
| Trans to 499 Airp Grant Match | 22,211 | - | 268,300 | - | - | - | na |
| Reserves for Contingencies | - | 6,500 | - | - | - | - | (100.0%) |
| Reserves for Capital | - | 671,300 | - | 2,021,300 | - | 2,021,300 | 201.1% |
| Total Budget | 87,906 | 742,800 | 601,300 | 2,066,300 | - | 2,066,300 | 178.2% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Interest/Misc | 1,825 | 500 | - | - | - | - | (100.0%) |
| Advance/Repay fm 001 Gen Fd | - | 300,000 | 300,000 | 1,000,000 | - | 1,000,000 | 233.3% |
| Trans fm 495 Airport Op Fd | - | 225,300 | 225,300 | 578,200 | - | 578,200 | 156.6% |
| Trans fm 497 Airport MP Fd | 198,600 | 50,700 | 50,700 | 61,900 | - | 61,900 | 22.1% |
| Carry Forward | 340,500 | 166,300 | 451,500 | 426,200 | - | 426,200 | 156.3% |
| Total Funding | 540,925 | 742,800 | 1,027,500 | 2,066,300 | - | 2,066,300 | 178.2% |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Airport Authority | | | | | | | | |
| Airport DBE Program Plan/3 yr goals | - | 1,052 | 1,100 | - | - | - | - | - |
| Ev ALD Update | - | 650 | 700 | - | - | - | - | - |
| Eve Mitigation Maint | 20,000 | 27,012 | 27,000 | 15,000 | - | - | - | - |
| Im Development USDA Incubator Grant | - | 200 | 200 | - | - | - | - | - |
| Im FAA Taxiway Construction | - | 90 | 100 | - | - | - | - | - |
| Im Infrastructure Improv | - | 8,625 | 8,600 | - | - | - | - | - |
| Im RV Park Rehab | - | 90,000 | 90,000 | - | - | - | - | - |
| MI Amend PUD | - | 8,496 | 8,500 | - | - | - | - | - |
| MI FDOT G0594 AV Gas | - | 2,300 | 2,300 | - | - | - | - | - |
| MI Mitigation Maint and Monitoring | 20,000 | 143,060 | 143,100 | 10,000 | - | - | - | - |
| MI Ph #2 Construction of Taxiway | - | 4,600 | 4,600 | - | - | - | - | - |
| Scrub Jay Maintenance | 25,000 | 25,000 | 25,000 | 20,000 | - | - | - | - |
| Security Upgrade | - | 21,752 | 21,800 | - | - | - | - | - |
| X-fers/Reserves - Fund 496 | 677,800 | 797,012 | 268,300 | 2,021,300 | - | - | - | - |
| Airport Authority | 742,800 | 1,129,849 | 601,300 | 2,066,300 | - | - | - | - |
| Program Total Project Budget | 742,800 | 1,129,849 | 601,300 | 2,066,300 | - | - | - | - |

Notes:

Non-grant funded capital projects will be tracked within Fund 496. Grant related projects and their required local match components are programmed within Funds 498 and 499, respectively.

Current FY 2018:

Funding has been requested to track upland management area scrubjay maintenance at the Immokalee Regional Airport, related to Fish and Wildlife Service permit compliance requirements.

Funding is also required to further manage vegetation at the Marco Island Executive Airport related to permit compliance requirements.

**Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Airport Capital Improvement Fund (497)

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Capital Outlay | 216,407 | 4,300 | - | - | - | - | (100.0%) |
| Net Operating Budget | 216,407 | 4,300 | - | - | - | - | (100.0%) |
| Trans to 496 Airport Cap Fd | 198,600 | 50,700 | 50,700 | 61,900 | - | 61,900 | 22.1% |
| Trans to 499 Airp Grant Match | 86,576 | - | 51,200 | - | - | - | na |
| Total Budget | 501,583 | 55,000 | 101,900 | 61,900 | - | 61,900 | 12.5% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues | 4,284 | - | 14,000 | - | - | - | na |
| Interest/Misc | 195 | - | - | - | - | - | na |
| Advance/Repay fm 001 Gen Fd | 313,100 | - | - | - | - | - | na |
| Motor Pool Cap Recovery Billing | 19,500 | - | - | - | - | - | na |
| Trans fm 495 Airport Op Fd | 56,900 | - | - | - | - | - | na |
| Carry Forward | 230,100 | 55,000 | 149,800 | 61,900 | - | 61,900 | 12.5% |
| Total Funding | 624,079 | 55,000 | 163,800 | 61,900 | - | 61,900 | 12.5% |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|-------------------------------------|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Airport Authority | | | | | | | | |
| Airport Motor Pool Capital | 4,300 | - | - | - | - | - | - | - |
| X-fers/Reserves - Fund 497 | 50,700 | 153,086 | 101,900 | 61,900 | - | - | - | - |
| Airport Authority | 55,000 | 153,086 | 101,900 | 61,900 | - | - | - | - |
| Program Total Project Budget | 55,000 | 153,086 | 101,900 | 61,900 | - | - | - | - |

Notes:

In FY 2016, this fund was temporarily utilized for motor pool replacements related to aging rolling stock at the airports. Future replacements will be programmed within operating Fund 495 capital.

**Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Airport Grants (498/499)

Mission Statement

To account for the funds received from federal and state grants supporting capital projects at each airport location.

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense | 129,630 | - | 1,755,000 | - | - | - | na |
| Capital Outlay | 489,000 | - | 447,200 | - | - | - | na |
| Net Operating Budget | 618,630 | - | 2,202,200 | - | - | - | na |
| Total Budget | 618,630 | - | 2,202,200 | - | - | - | na |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-----------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Intergovernmental Revenues | 806,185 | - | 1,882,700 | - | - | - | na |
| Interest/Misc | 1,591 | - | - | - | - | - | na |
| Advance/Repay fm 001 Gen Fd | 3,750 | - | - | - | - | - | na |
| Trans fm 496 Airport Grants | 22,211 | - | 268,300 | - | - | - | na |
| Trans fm 497 Airport MP Fd | 86,576 | - | 51,200 | - | - | - | na |
| Total Funding | 920,312 | - | 2,202,200 | - | - | - | na |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Airport Authority | | | | | | | | |
| Ev AV Gas Fuel Farm | - | 191,120 | 191,100 | - | - | - | - | - |
| Im Airport Fuel Truck | - | 14,000 | 14,000 | - | - | - | - | - |
| Im ALP Master Plan Update | - | 168,976 | 168,900 | - | - | - | - | - |
| Im FAA Taxiway Construction | - | 165 | 200 | - | - | - | - | - |
| Im Taxiway B Rahab | - | 75,500 | 75,500 | - | - | - | - | - |
| MI Amend PUD | - | 65 | 200 | - | - | - | - | - |
| MI Apron Upgrade | - | 1,510,275 | 1,510,200 | - | - | - | - | - |
| MI Automated Weather System | - | 135,000 | 135,000 | - | - | - | - | - |
| MI FDOT G0594 AV Gas | - | 107,121 | 107,100 | - | - | - | - | - |
| Airport Authority | - | 2,202,222 | 2,202,200 | - | - | - | - | - |
| Program Total Project Budget | - | 2,202,222 | 2,202,200 | - | - | - | - | - |

Notes:

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

**Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Transportation Grants (711/712)

Mission Statement

To account for the funds received from federal and state grants within the Growth Management Department supporting transportation, stormwater, coastal zone management as well as MPO planning.

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 397,185 | - | 450,000 | - | - | - | na |
| Operating Expense | 299,615 | - | 465,700 | - | - | - | na |
| Capital Outlay | 12,028,361 | - | 21,915,900 | - | - | - | na |
| Net Operating Budget | 12,725,161 | - | 22,831,600 | - | - | - | na |
| Trans to 128/712 MPO Fd | 7,187 | - | 10,200 | - | - | - | na |
| Total Budget | 12,732,348 | - | 22,841,800 | - | - | - | na |
| Total FTE | 5.00 | 5.00 | 5.00 | 5.00 | - | 5.00 | 0.0% |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues | 9,501,651 | - | 14,809,500 | - | - | - | na |
| SFWMD/Big Cypress Revenue | 1,550,000 | - | 1,192,600 | - | - | - | na |
| Miscellaneous Revenues | 125,000 | - | 1,700 | - | - | - | na |
| Interest/Misc | 5,569 | - | - | - | - | - | na |
| Trans fm 111 MSTD Gen Fd | - | - | 8,600 | - | - | - | na |
| Trans fm 313 Gas Tax Cap Fd | 980,237 | - | - | - | - | - | na |
| Trans fm 325 Stormwater Cap Fd | 1,648,776 | - | 1,874,800 | - | - | - | na |
| Trans fm 331 Rd Im Fee | 1,413,930 | - | - | - | - | - | na |
| Trans fm 333 Rd Im Fee | 460,000 | - | 163,700 | - | - | - | na |
| Trans fm 336 Road Im Fee | 719,297 | - | 4,780,700 | - | - | - | na |
| Carry Forward | - | - | 10,200 | - | - | - | na |
| Total Funding | 16,404,460 | - | 22,841,800 | - | - | - | na |

**Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Transportation Grants (711/712)

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|--|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Landscape Capital | | | | | | | | |
| FL HWY Beautification | - | 100,000 | 100,000 | - | - | - | - | - |
| Stormwater | | | | | | | | |
| Haldeman Creek Weir Replacement | - | 2,000,000 | 2,000,000 | - | - | - | - | - |
| Lely Area Stormwater Improvements | - | 1,067,465 | 1,067,400 | - | - | - | - | - |
| Naples Park 110th Ave N-107th Ave N | - | 750,000 | 750,000 | - | - | - | - | - |
| Stormwater | - | 3,817,465 | 3,817,400 | - | - | - | - | - |
| Transportation | | | | | | | | |
| CR951, GG Blvd to Green Blvd | - | 4,561,406 | 4,561,400 | - | - | - | - | - |
| FDOT 5305 FY15-18 | - | 138,106 | 138,300 | - | - | - | - | - |
| GSTP Gulf Seafood | - | 1,658 | 1,700 | - | - | - | - | - |
| JPA 433175 SR82-CR850 | - | 905,348 | 905,300 | - | - | - | - | - |
| JPA 435338 SHS | - | 759,035 | 759,000 | - | - | - | - | - |
| LAP 429899 - New Market Sidewalk | - | 1,270,846 | 1,270,800 | - | - | - | - | - |
| LAP 429990 GG Sidewalks | - | 99,263 | 99,200 | - | - | - | - | - |
| LAP 430871 ATCS | - | 226,000 | 226,000 | - | - | - | - | - |
| LAP 430879-E NPL SWK | - | 260,976 | 261,000 | - | - | - | - | - |
| LAP 433174 ATMS | - | 600,000 | 600,000 | - | - | - | - | - |
| LAP 433177 - GGPway | - | 331,286 | 331,300 | - | - | - | - | - |
| LAP 433178 TMOG | - | 460,000 | 460,000 | - | - | - | - | - |
| LAP 434990 GG City | - | 334,874 | 334,900 | - | - | - | - | - |
| LAP 435030 Sidewalk-Sunshine to Green | - | 640,069 | 640,100 | - | - | - | - | - |
| LAP 435116 GG Pkwy Sidewalks | - | 734,057 | 734,100 | - | - | - | - | - |
| LAP 435117 Sidewalks Goodlette & 111th Ave | - | 918,611 | 918,600 | - | - | - | - | - |
| LAP 435118 Vanderbilt-Bike Lanes | - | 395,556 | 395,600 | - | - | - | - | - |
| LAP 435119 Sidewalks 49th Terrace SW | - | 232,984 | 233,000 | - | - | - | - | - |
| Logan Blvd (Immk to Bonita Bch Rd) TRIP | - | 5,327,472 | 5,327,400 | - | - | - | - | - |
| MPO Section 5303 FY12/13 | - | 1,332 | 1,400 | - | - | - | - | - |
| MPO TD Plan 16/17 | - | 24,229 | 24,300 | - | - | - | - | - |
| MPO UPWP 7/16-6/18 | - | 690,760 | 690,800 | - | - | - | - | - |
| X-fers/Reserves - Fund 711 | - | 10,151 | 10,200 | - | - | - | - | - |
| Transportation | - | 18,924,019 | 18,924,400 | - | - | - | - | - |
| Program Total Project Budget | - | 22,841,484 | 22,841,800 | - | - | - | - | - |

Notes:

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

**Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

TDC Capital Projects Fund (758)

| Program Budgetary Cost Summary | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Capital Outlay | - | - | 1,980,000 | 6,253,400 | - | 6,253,400 | na |
| Net Operating Budget | - | - | 1,980,000 | 6,253,400 | - | 6,253,400 | na |
| Trans to Tax Collector | - | - | - | 79,000 | - | 79,000 | na |
| Total Budget | - | - | 1,980,000 | 6,332,400 | - | 6,332,400 | na |

| Program Funding Sources | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Tourist Devel Tax | - | - | - | 3,950,000 | - | 3,950,000 | na |
| Trans fm 184 TDC Promo | - | - | 1,980,000 | 2,580,000 | - | 2,580,000 | na |
| Less 5% Required By Law | - | - | - | (197,600) | - | (197,600) | na |
| Total Funding | - | - | 1,980,000 | 6,332,400 | - | 6,332,400 | na |

| CIP Category / Project Title | FY 2017 Adopted | FY 2017 Amended | FY 2017 Forecasted | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget |
|---|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| County Manager's Capital | | | | | | | | |
| Amateur Sports Complex | - | - | - | 3,673,400 | - | - | - | - |
| Artificial Turf Conversion | - | 1,980,000 | 1,980,000 | 1,980,000 | - | - | - | - |
| Naples Depot Baggage Car Conversion - Visitor Center | - | - | - | 600,000 | - | - | - | - |
| X-fers/Reserves - Fund 758 | - | - | - | 79,000 | - | - | - | - |
| County Manager's Capital | - | 1,980,000 | 1,980,000 | 6,332,400 | - | - | - | - |
| Program Total Project Budget | - | 1,980,000 | 1,980,000 | 6,332,400 | - | - | - | - |

Notes:

On July 11, 2017 the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. The County's Amateur Sports Complex is funded by 14.28% of the Tourist Tax revenue budget.

Forecast FY 2017:

A transfer from TDC Tourism Promotion Fund (184) for \$1,980,000 is provided for artificial turf conversion of two general purpose playing fields at the North County Regional Park.

Current FY 2018:

New projects are listed in the table above.

Transfers from TDC Tourism Promotion Fund (184) totals \$2,580,000 and includes \$1,980,000 for artificial turf conversion of two general purpose playing fields at the North County Regional Park and \$600,000 to convert the baggage car at the Naples Depot Museum into a visitor center.

Revenues:

The principal source of revenue is Tourist Development Taxes.

**Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program**

Section II: 5-Year CIP/CIE FY 18-FY 22

**FY 18 Capital Improvement Program (CIP) &
FY 18 - FY 22 Capital Improvement Element (CIE)
(In Thousands)**

| Fund: 183, 195, 758 | | Division: Tourist Development (TDC) | | | | | | |
|---------------------|-----------------|--|----------------------|-----------------|-----------------|-----------------|-----------------|------------------|
| CIE NO. | SAP PROJECT NO. | DESCRIPTION | FY 18 Adopted Budget | FY 19 CIP/CIE | FY 20 CIP/CIE | FY 21 CIP/CIE | FY 22 CIP/CIE | FY 18-22 TOTAL |
| | 50156 | Amateur Sports Complex | 3,673.4 | 70,000.0 | - | - | - | 73,673.4 |
| | 50518 | Naples Depot Baggage Car Conversion | 600.0 | - | - | - | - | 600.0 |
| | 80171 | Beach Tilling | 30.0 | - | - | - | - | 30.0 |
| | 80288 | Wiggins Pass Dredge | 745.6 | - | - | - | - | 745.6 |
| | 80301 | Collier Beach Renourishment-General | 2,500.0 | - | - | - | - | 2,500.0 |
| | 80359 | Artificial Turf Conversion | 1,980.0 | - | - | - | - | 1,980.0 |
| | 90033 | Near Shore Hard Bottom Monitoring | 165.0 | - | - | - | - | 165.0 |
| | 90044 | Vegetation Repairs - Exotic Removal | 75.0 | - | - | - | - | 75.0 |
| | 90065 | Local Gov't Funding Request | 25.0 | - | - | - | - | 25.0 |
| | 90068 | Naples Engineer, NTP & Renourishment | 4,500.0 | - | - | - | - | 4,500.0 |
| | 90297 | Shore Bird Monitoring | 25.0 | - | - | - | - | 25.0 |
| | 90527 | County/Naples Beach Renourishment | 180.0 | - | - | - | - | 180.0 |
| | 90536 | City/County Beach Monitoring | 165.0 | - | - | - | - | 165.0 |
| | 90549 | Doctors Pass Dredging | 575.0 | - | - | - | - | 575.0 |
| | TBD | Other TDC capital projects | - | 9,563.7 | 9,563.7 | 9,563.7 | 9,563.7 | 38,254.8 |
| | | Subtotal Physical Environment | 15,239.0 | 79,563.7 | 9,563.7 | 9,563.7 | 9,563.7 | 123,493.8 |
| | 80242 | Barefoot Beach Preserve Repairs | 292.0 | - | - | - | - | 292.0 |
| | 80340 | Security Cameras | 243.6 | - | - | - | - | 243.6 |
| | 80347 | N Gulf Shore Access | 38.5 | - | - | - | - | 38.5 |
| | 80369 | City of Naples, 8th Ave Beach Pk Improve | 200.0 | - | - | - | - | 200.0 |
| | 80372 | Beach Parking T-2 system | 137.0 | - | - | - | - | 137.0 |
| | 80373 | Bluebill Beach Access Landscape | 45.0 | - | - | - | - | 45.0 |
| | 90533 | County Beach Cleaning | 160.0 | - | - | - | - | 160.0 |
| | TBD | Other TDC capital projects | - | 7,130.4 | 7,130.4 | 7,130.4 | 7,130.4 | 28,521.6 |
| | | Subtotal Culture & Recreation | 1,116.1 | 7,130.4 | 7,130.4 | 7,130.4 | 7,130.4 | 29,637.7 |
| | | TOTAL TOURIST DEVELOPMENT | 16,355.1 | 86,694.1 | 16,694.1 | 16,694.1 | 16,694.1 | 153,131.5 |

| Fund: 181, 301, 390 | | Division: County-Wide Capital Improvements | | | | | | |
|---------------------|-----------------|---|------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| CIE NO. | SAP PROJECT NO. | DESCRIPTION | FY 18 Adopted (AJUR 11/2017) | FY 19 CIP/CIE | FY 20 CIP/CIE | FY 21 CIP/CIE | FY 22 CIP/CIE | FY 18-22 TOTAL |
| | 50001 | GovMax Software | 60.0 | 75.0 | 75.0 | 75.0 | 75.0 | 360.0 |
| | 50017 | Financial Management Software Upgrade | 500.0 | 2,000.0 | 2,000.0 | 2,000.0 | 2,000.0 | 8,500.0 |
| | 50019 | Voting Machines | 345.0 | 400.0 | 340.0 | 550.0 | - | 1,635.0 |
| | 50139 | Customer Experience Mgt Software | 67.0 | 67.0 | 67.0 | 67.0 | 67.0 | 335.0 |
| | 50141 | 311 - Information Network Program | 50.0 | 50.0 | 50.0 | 50.0 | 50.0 | 250.0 |
| | 50149 | Asset Management - Fac Mgt | 300.0 | - | - | - | - | 300.0 |
| | 51036 | Corp Improvement Software | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 500.0 |
| | 52161 | Reroofing Projects | 1,391.5 | - | - | - | - | 1,391.5 |
| | 52162 | A/C, Heating, & Ventilation Repairs | 2,520.0 | - | - | - | - | 2,520.0 |
| | 52163 | Fire Alarm/Life Safety | 207.5 | - | - | - | - | 207.5 |
| | 52169 | ADA Compliance | 116.0 | - | - | - | - | 116.0 |
| | 52506 | Paint Plan | 162.0 | - | - | - | - | 162.0 |
| | 52525 | General Building Repairs | 553.0 | - | - | - | - | 553.0 |
| | 50078 | Facilities Small Projects | 365.5 | - | - | - | - | 365.5 |
| | 50151 | Security Cameras Courthouse | 185.0 | - | - | - | - | 185.0 |
| | TBD | Large Repair/Maintenance items | - | 6,000.0 | 6,500.0 | 7,000.0 | 7,500.0 | 27,000.0 |
| | various | Other Courthouse related projects (fd 181) | - | 945.0 | 945.0 | 945.0 | 945.0 | 3,780.0 |
| | | Subtotal General Government | 6,922.5 | 9,637.0 | 10,077.0 | 10,787.0 | 10,737.0 | 48,160.5 |
| | 50104 | 800 MHz Upgrade | 850.0 | - | - | - | - | 850.0 |
| | 51031 | Jail HVAC System Maintenance & Replacement | 1,500.0 | - | - | - | - | 1,500.0 |
| | 53007 | Jail Kitchen Renovation | 1,280.0 | - | - | - | - | 1,280.0 |
| | 53010 | Sheriff Law Enforcement Cap Improve | 1,320.0 | 1,000.0 | 2,000.0 | 2,000.0 | 2,000.0 | 8,320.0 |
| | | Subtotal Public Safety Projects | 4,950.0 | 1,000.0 | 2,000.0 | 2,000.0 | 2,000.0 | 11,950.0 |
| | 50150 | Pollution Ctrl Space Planning | 100.0 | - | - | - | - | 100.0 |
| | 60210 | Pollution Ctrl Equipment | 125.0 | - | - | - | - | 125.0 |
| | 80185 | Water Quality Testing | 25.0 | 50.0 | 50.0 | 50.0 | 50.0 | 225.0 |
| | | Subtotal Physical Environment Projects | 250.0 | 50.0 | 50.0 | 50.0 | 50.0 | 450.0 |
| | 50145 | Animal Shelter | 500.0 | 1,900.0 | 4,800.0 | - | - | 7,200.0 |
| | | Subtotal Human Services Projects | 500.0 | 1,900.0 | 4,800.0 | - | - | 7,200.0 |
| | 54001 | Replacement Library Books, Pub & Materials | 550.0 | 870.9 | 887.1 | 902.4 | 917.9 | 4,128.3 |
| | | Subtotal Culture & Recreation | 550.0 | 870.9 | 887.1 | 902.4 | 917.9 | 4,128.3 |
| | | TOTAL GOVERNMENT FACILITIES PROJECTS | 13,172.5 | 13,457.9 | 17,814.1 | 13,739.4 | 13,704.9 | 71,888.8 |

**Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program**

Section II: 5-Year CIP/CIE FY 18-FY 22

**FY 18 Capital Improvement Program (CIP) &
FY 18 - FY 22 Capital Improvement Element (CIE)
(In Thousands)**

| Fund: 355 | | Division: Library | | | | | | |
|-------------------------------|-----------------|--|------------------------------|----------------|----------------|----------------|----------------|----------------|
| CIE NO. | SAP PROJECT NO. | DESCRIPTION | FY 18 Adopted (AUIR 11/2017) | FY 19 CIP/CIE | FY 20 CIP/CIE | FY 21 CIP/CIE | FY 22 CIP/CIE | FY 18-22 TOTAL |
| 550 | 54001 | Books, Pubs & Library Materials (Growth) | 300.0 | 1,733.9 | 1,733.9 | 1,733.9 | 1,733.9 | 7,235.6 |
| TOTAL LIBRARY PROJECTS | | | 300.0 | 1,733.9 | 1,733.9 | 1,733.9 | 1,733.9 | 7,235.6 |

| Fund: 303, 305, 306, 345, 346 | | Division: Parks and Recreation | | | | | | |
|--|-----------------|--|------------------------------|-----------------|----------------|----------------|-----------------|-----------------|
| CIE NO. | SAP PROJECT NO. | DESCRIPTION | FY 18 Adopted (AUIR 11/2017) | FY 19 CIP/CIE | FY 20 CIP/CIE | FY 21 CIP/CIE | FY 22 CIP/CIE | FY 18-22 TOTAL |
| | 80201 | ATV Park | 31.2 | 20.0 | 20.0 | 20.0 | 20.0 | 111.2 |
| | 80039 | Big Corkscrew Island Reg Park | 6,198.1 | 45,600.0 | 5,600.0 | 5,600.0 | 5,600.0 | 68,598.1 |
| | 80361 | 951 Boat Park; Floating Dock and Ladders | 50.0 | - | - | - | - | 50.0 |
| | 80362 | Caxambas Traffic Signs | 50.0 | - | - | - | - | 50.0 |
| | 80636 | Caxambas Resurface Parking Lot | 300.0 | - | - | - | - | 300.0 |
| | TBD | Boating Improvement Projects | - | 576.0 | 576.0 | 576.0 | 576.0 | 2,304.0 |
| | 80216 | NCRP Pool Pump Repairs | 395.5 | - | - | - | - | 395.5 |
| | 80262 | Reg Pk-Pathway/Roadway Repairs | 100.0 | - | - | - | - | 100.0 |
| | 80305 | Com Pk-Playground Maintenance | 50.0 | - | - | - | - | 50.0 |
| | 80307 | Com Pk-Athletic Fields/Courts Maintenance | 135.0 | - | - | - | - | 135.0 |
| | 80314 | Reg Pk-Security | 50.0 | - | - | - | - | 50.0 |
| | 80357 | Com Pk-Pathway/Roadway Repairs | 100.0 | - | - | - | - | 100.0 |
| | 80360 | Com Pk-Assessments | 200.0 | - | - | - | - | 200.0 |
| | 80364 | Com Pk-Other Repairs & Maintenance | 50.0 | - | - | - | - | 50.0 |
| | 80370 | Reg Pk-Assessments | 200.0 | - | - | - | - | 200.0 |
| | 80371 | Reg Pk-Other Repairs & Maintenance | 254.5 | - | - | - | - | 254.5 |
| | 80400 | Com Pk-Fitness Equip | 250.0 | - | - | - | - | 250.0 |
| | 80401 | Com Pk-Lighting Infrastructure Maintenance | 75.0 | - | - | - | - | 75.0 |
| | 80406 | Com Pk- Pool Repairs | 390.0 | - | - | - | - | 390.0 |
| | TBD | Future Repairs and Maintenance | - | 2,750.0 | 3,250.0 | 3,750.0 | 4,250.0 | 14,000.0 |
| TOTAL PARKS AND RECREATION PROJECTS | | | 8,879.3 | 48,946.0 | 9,446.0 | 9,946.0 | 10,446.0 | 87,663.3 |

| Fund: 325 | | Division: Stormwater Projects | | | | | | |
|-------------------------|-------------|---|------------------------------|----------------|----------------|-----------------|-----------------|-----------------|
| CIE NO. | PROJECT NO. | DESCRIPTION | FY 18 Adopted (AUIR 11/2017) | FY 19 CIP/CIE | FY 20 CIP/CIE | FY 21 CIP/CIE | FY 22 CIP/CIE | FY 18-22 TOTAL |
| | 51029 | Golden Gate City Outfall Replacement | 932.6 | 2,000.0 | 2,000.0 | 2,000.0 | 2,000.0 | 8,932.6 |
| | 51144 | Stormwater Master Planning | 400.0 | 400.0 | 400.0 | 400.0 | 400.0 | 2,000.0 |
| | 60102 | Gordon River Ext. Burning Tree Dr Diversion | 100.0 | 1,000.0 | 1,000.0 | 1,000.0 | 1,000.0 | 4,100.0 |
| | 60121 | NPDES MS4 Program | 50.0 | 150.0 | 150.0 | 150.0 | 100.0 | 600.0 |
| | 60126 | Pine Ridge Mockingbird Lake Outfall | - | 150.0 | 150.0 | 150.0 | 150.0 | 600.0 |
| | 60127 | North Golden Gate Estates Flowway Restoration | - | 100.0 | 100.0 | 200.0 | 200.0 | 600.0 |
| | 60139 | Naples Park Swales | 2,950.0 | 2,600.0 | 2,600.0 | 2,600.0 | 2,600.0 | 13,350.0 |
| | 60142 | Ridge Street | 850.0 | 500.0 | 500.0 | - | - | 1,850.0 |
| | 60143 | Immokalee Stormwater Improvement | 432.7 | 1,500.0 | 1,000.0 | 2,000.0 | 4,500.0 | 9,432.7 |
| | 60194 | Stormwater Maintenance Program | 100.0 | 200.0 | 250.0 | 300.0 | 350.0 | 1,200.0 |
| | 60195 | Harbor Lane Brookside | 20.0 | 500.0 | 500.0 | - | - | 1,020.0 |
| | 60196 | Griffin Rd Outfall | 20.0 | 400.0 | 500.0 | 500.0 | - | 1,420.0 |
| | 60202 | Lely Branch New Weir | 220.0 | - | - | - | - | 220.0 |
| | TBD | RESTORE | - | - | 500.0 | 1,000.0 | 1,000.0 | 2,500.0 |
| | TBD | Weir Automation | - | 100.0 | 250.0 | 250.0 | 250.0 | 850.0 |
| TOTAL STORMWATER | | | 6,075.3 | 9,600.0 | 9,900.0 | 10,550.0 | 12,550.0 | 48,675.3 |

| Fund: 112 | | Division: Transportation-Landscape Program | | | | | | |
|---|-------------|--|----------------|----------------|----------------|----------------|----------------|-----------------|
| CIE NO. | PROJECT NO. | DESCRIPTION | FY 18 Adopted | FY 19 CIP/CIE | FY 20 CIP/CIE | FY 21 CIP/CIE | FY 22 CIP/CIE | FY 18-22 TOTAL |
| | 60193 | Davis Blvd Beautification | 100.0 | - | - | - | - | 100.0 |
| | 60206 | Collier Blvd Landscaping | 1,514.5 | - | - | - | - | 1,514.5 |
| | 60207 | St Barbara Blvd Landscaping | 980.5 | - | - | - | - | 980.5 |
| | 60208 | Immokalee Road Landscaping | 662.5 | - | - | - | - | 662.5 |
| | 60209 | Medican Irrigation Maintenance | 550.0 | - | - | - | - | 550.0 |
| | TBD | Landscape Projects | - | 3,959.8 | 4,118.2 | 4,262.3 | 4,411.5 | 16,751.8 |
| TOTAL LANDSCAPE CAPITAL PROJECTS | | | 3,807.5 | 3,959.8 | 4,118.2 | 4,262.3 | 4,411.5 | 20,559.3 |

**Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program**

**Section II: 5-Year CIP/CIE FY 18-FY 22
FY 18 Capital Improvement Program (CIP) &
FY 18 - FY 22 Capital Improvement Element (CIE)
(In Thousands)**

| Fund: 310, 313, 331 - 339, 341 | | Division: Transportation | | | | | | |
|--------------------------------|--|---|------------------------------|-----------------|-----------------|------------------|-----------------|------------------|
| CIE NO. | PROJECT NO. | DESCRIPTION | FY 18 Adopted (AUIR 11/2017) | FY 19 CIP/CIE | FY 20 CIP/CIE | FY 21 CIP/CIE | FY 22 CIP/CIE | FY 18-22 TOTAL |
| | 60148 | Airport/Davis - Intersection | 500.0 | - | - | - | - | 500.0 |
| | 60200 | CR92A Goodland Roadway Improv | 500.0 | - | 3,000.0 | - | - | 3,500.0 |
| | 60145 | Golden Gate Blvd, 20th to Everglades Blvd | 23,000.1 | - | - | - | - | 23,000.1 |
| | 60144 | Oil Well Rd - Everglades to Oil Well Grade | 820.0 | 300.0 | 300.0 | 300.0 | 300.0 | 2,020.0 |
| | 60201 | Pine Ridge, Livingston to I-75 | - | 250.0 | - | 5,000.0 | 2,450.0 | 7,700.0 |
| | 60123 | St Andrews Safety Improvements | 500.0 | - | - | - | - | 500.0 |
| | 60147 | Randall/Immokalee Rd Intersection | - | 650.0 | 500.0 | - | 6,000.0 | 7,150.0 |
| | 60168 | Vanderbilt Bch Ext, CR951 to Wilson | 5,700.0 | 19,920.0 | - | 61,050.0 | - | 86,670.0 |
| | 60198 | Veterans Memorial | 300.0 | 2,000.0 | 2,900.0 | 2,000.0 | 2,500.0 | 9,700.0 |
| | 60199 | Vanderbilt, US41 to Goodlette Rd | 300.0 | - | 5,200.0 | - | - | 5,500.0 |
| | 60129 | Wilson/Benfield | 428.0 | - | - | 1,000.0 | 1,000.0 | 2,428.0 |
| | 60212 | 47th Street Bridge | 200.0 | - | 900.0 | - | 8,800.0 | 9,900.0 |
| | TBD | 8th, 16th and 47th Bridges | - | 900.0 | - | 8,000.0 | - | 8,900.0 |
| | 60211 | Orange Blossom, Airport to Livingston | 200.0 | 600.0 | - | 4,000.0 | 2,450.0 | 7,250.0 |
| | TBD | Airport Rd, Vanderbilt Bch Rd to Immokalee Rd | - | - | - | 3,000.0 | 10,000.0 | 13,000.0 |
| | TBD | Whippoorwill | - | - | - | - | 3,000.0 | 3,000.0 |
| | TBD | Big Corkscrew Island Park Access Rd | - | 1,000.0 | - | - | - | 1,000.0 |
| | 60016 | Intersection Safety/Capacity/Enhancements | 2,500.0 | 2,000.0 | 2,000.0 | 2,000.0 | 2,000.0 | 10,500.0 |
| | 60128 | Limerock Rd Conversion Program | 1,000.0 | 1,000.0 | 1,000.0 | - | - | 3,000.0 |
| | 60131 | Road Resurfacing | 3,700.0 | 4,000.0 | 4,000.0 | 5,000.0 | 6,000.0 | 22,700.0 |
| | 60077 | Striping & Marking | 600.0 | 950.0 | 950.0 | 950.0 | 950.0 | 4,400.0 |
| | 60163 | Traffic Calming/Studies | 200.0 | 250.0 | 250.0 | 250.0 | 250.0 | 1,200.0 |
| | 60172 | Traffic Signals | 1,200.0 | 700.0 | 700.0 | 700.0 | 700.0 | 4,000.0 |
| | 66066 | Bridge Structure Repairs and Construction | 5,050.0 | 23,800.0 | 6,800.0 | 6,800.0 | 6,800.0 | 49,250.0 |
| | 60037 | Asset Management | 250.0 | 100.0 | 100.0 | 100.0 | 100.0 | 650.0 |
| | 60118 | County Pathways Non-Pay in Lieu | 500.0 | 250.0 | 250.0 | 250.0 | 250.0 | 1,500.0 |
| | 60130 | Wall Barrier Replacement | 450.0 | 500.0 | 500.0 | 250.0 | 250.0 | 1,950.0 |
| | 60146 | TMC Relocation | 400.0 | 400.0 | 400.0 | 400.0 | 400.0 | 2,000.0 |
| | 60183 | Sign Retroreflectivity Requirements | 50.0 | - | - | - | - | 50.0 |
| | 60189 | LED Replacement Program | 1,003.0 | 400.0 | - | - | - | 1,403.0 |
| | 60197 | Road Maintenance Facility | 400.0 | 400.0 | 400.0 | 400.0 | 400.0 | 2,000.0 |
| | 60171 | Advanced Right of Way | - | 50.0 | 50.0 | 50.0 | 50.0 | 200.0 |
| | TOTAL COLLIER COUNTY TRANSPORTATION CIP | | 49,751.1 | 60,420.0 | 30,200.0 | 101,500.0 | 54,650.0 | 296,521.1 |

| Fund: 350 & 351 | | Division: Emergency Medical Services | | | | | | |
|-----------------|---------------------------|--------------------------------------|------------------------------|----------------|---------------|----------------|---------------|----------------|
| CIE NO. | PROJECT NO. | DESCRIPTION | FY 18 Adopted (AUIR 11/2017) | FY 19 CIP/CIE | FY 20 CIP/CIE | FY 21 CIP/CIE | FY 22 CIP/CIE | FY 18-22 TOTAL |
| | SAP | | | | | | | |
| | 55210 | New EMS station - Hacienda Lakes | 2,065.0 | - | - | - | - | 2,065.0 |
| | TBD | New EMS station - DeSoto Blvd | - | 2,100.0 | - | - | - | 2,100.0 |
| | TBD | New EMS station - Immokalee/CR951 | - | - | - | 2,100.0 | - | 2,100.0 |
| | TOTAL EMS PROJECTS | | 2,065.0 | 2,100.0 | - | 2,100.0 | - | 6,265.0 |

| Fund: 314 | | Division: (Misc) Museum Improvement Fund | | | | | | |
|-----------|----------------------------------|--|---------------|---------------|---------------|---------------|---------------|----------------|
| CIE NO. | PROJECT NO. | DESCRIPTION | FY 18 Adopted | FY 19 CIP/CIE | FY 20 CIP/CIE | FY 21 CIP/CIE | FY 22 CIP/CIE | FY 18-22 TOTAL |
| | 50504 | Everglades General Repairs & Painting | 85.0 | - | - | - | - | 85.0 |
| | 50506 | Naples Depot Repairs & Improvements | 55.0 | - | - | - | - | 55.0 |
| | 50513 | Everglades Museum Space Master Plan | 24.0 | - | - | - | - | 24.0 |
| | 50516 | Immokalee General Repairs | 164.0 | - | - | - | - | 164.0 |
| | 50517 | Marcó Island General Repairs | 150.0 | - | - | - | - | 150.0 |
| | TBD | Museum Maintenance and Repairs | - | 250.0 | 250.0 | 250.0 | 250.0 | 1,000.0 |
| | TOTAL MUSEUM IMPROVEMENTS | | 478.0 | 250.0 | 250.0 | 250.0 | 250.0 | 1,478.0 |

| Fund: 320 | | Division: (Misc) Pelican Bay - Clam Pass Restoration | | | | | | |
|-----------|--|--|---------------|---------------|---------------|---------------|---------------|----------------|
| CIE NO. | PROJECT NO. | DESCRIPTION | FY 18 Adopted | FY 19 CIP/CIE | FY 20 CIP/CIE | FY 21 CIP/CIE | FY 22 CIP/CIE | FY 18-22 TOTAL |
| | 51100 | Clam Bay Restoration | 173.5 | - | - | - | - | 173.5 |
| | TOTAL (MISC) PELICAN BAY - CLAM PASS RESTORAT | | 173.5 | - | - | - | - | 173.5 |

**Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program**

**Section II: 5-Year CIP/CIE FY 18-FY 22
FY 18 Capital Improvement Program (CIP) &
FY 18 - FY 22 Capital Improvement Element (CIE)
(In Thousands)**

| Fund: 322 Division: (Misc) Pelican Bay - Capital Improvement Program | | | | | | | | |
|---|--|---------------------------------|---------------|---------------|---------------|---------------|---------------|----------------|
| CIE NO. | PROJECT NO. | DESCRIPTION | FY 18 Adopted | FY 19 CIP/CIE | FY 20 CIP/CIE | FY 21 CIP/CIE | FY 22 CIP/CIE | FY 18-22 TOTAL |
| | 50066 | Pelican Bay Hardscape Upgrades | 175.0 | - | - | - | - | 175.0 |
| | 50107 | North Berm Restoration | 50.0 | - | - | - | - | 50.0 |
| | 50126 | Beach Renourishment Initiatives | 220.5 | - | - | - | - | 220.5 |
| | 50143 | Field Site Improvements | 40.0 | - | - | - | - | 40.0 |
| | 51026 | Pelican Bay Lake Bank Enhance | 100.0 | - | - | - | - | 100.0 |
| | 51145 | Irrigation System | 116.0 | - | - | - | - | 116.0 |
| | TOTAL (MISC) PELICAN BAY - CAPITAL IMPROVEMEN | | 701.5 | - | - | - | - | 701.5 |

| Fund: 385 Division: (Misc) Law Enforcement Impact Fee | | | | | | | | |
|--|--|---|------------------------------|----------------|----------------|---------------|----------------|-----------------|
| CIE NO. | PROJECT NO. | DESCRIPTION | FY 18 ADOPTED (AJUR 11/2017) | FY 19 CIP/CIE | FY 20 CIP/CIE | FY 21 CIP/CIE | FY 22 CIP/CIE | FY 18-22 TOTAL |
| | TBD | Expand/Replace North Naples Sub station | - | 3,000.0 | - | - | - | 3,000.0 |
| | TBD | New Everglades (rental) Sub-station | - | - | 3,000.0 | - | - | 3,000.0 |
| | TBD | Forensic Science Facility | - | - | - | - | 5,000.0 | 5,000.0 |
| | | | - | - | - | - | - | - |
| | TOTAL LAW ENFORCEMENT (Public Safety) | | - | 3,000.0 | 3,000.0 | - | 5,000.0 | 11,000.0 |

| Fund: 496 & 497 Division: (Misc) Airport Authority | | | | | | | | |
|---|---|---|---------------|---------------|---------------|---------------|---------------|----------------|
| CIE NO. | PROJECT NO. | DESCRIPTION | FY 18 ADOPTED | FY 19 CIP/CIE | FY 20 CIP/CIE | FY 21 CIP/CIE | FY 22 CIP/CIE | FY 18-22 TOTAL |
| | 50088 | Marco Island Mitigation Maint. & Monitoring | 10.0 | - | - | - | - | 10.0 |
| | 50093 | Everglades Mitigation Maint. & Monitoring | 15.0 | - | - | - | - | 15.0 |
| | 50132 | Scrubjay Maintenance | 20.0 | - | - | - | - | 20.0 |
| | TOTAL AIRPORT AUTHORITY PROJECTS | | 45.0 | - | - | - | - | 45.0 |

| Fund: 411, 412, 415 Division: Utilities Water | | | | | | | | |
|---|-------------|--|------------------------------|-----------------|-----------------|-----------------|-----------------|----------------|
| CIE NO. | PROJECT NO. | DESCRIPTION | FY 18 ADOPTED 2008 Mplan-adj | FY 19 CIP/CIE** | FY 20 CIP/CIE** | FY 21 CIP/CIE** | FY 22 CIP/CIE** | FY 18-22 TOTAL |
| <small>** The 2008 Master Plan is updated by the division annually. The projects displayed in FY19-FY22 are for planning purposes only.</small> | | | | | | | | |
| | 50105 | Integrated Asset Management | 500.0 | 560.0 | 710.0 | 777.0 | 841.0 | 3,388.0 |
| | 70010 | Water Meter Renewal & Replacement | 2,300.0 | 300.0 | 300.0 | 300.0 | 300.0 | 3,500.0 |
| | 70014 | Asset Alignment and Verification | 50.0 | 50.0 | 50.0 | 50.0 | 50.0 | 250.0 |
| | 70019 | Cross-Connection Control Program | 300.0 | 365.0 | 725.0 | 285.0 | 500.0 | 2,175.0 |
| | 70023 | Fire Hydrant Replacement | 300.0 | 300.0 | 300.0 | 300.0 | 600.0 | 1,800.0 |
| | 70031 | Water Master Plan Updates | 5.0 | 200.0 | 5.0 | 5.0 | 5.0 | 265.0 |
| | 70034 | SCRWTP Reactors Rehab | 250.0 | 350.0 | 250.0 | 200.0 | 225.0 | 1,275.0 |
| | 70045 | FDOT Joint Project Agreements - Water | 150.0 | 150.0 | 150.0 | 1,500.0 | 150.0 | 2,100.0 |
| | 70071 | CCDOT Utility Relocates | 150.0 | 150.0 | 150.0 | 150.0 | 150.0 | 750.0 |
| | 70084 | Wellfield SCADA | 100.0 | 150.0 | 250.0 | 300.0 | 300.0 | 1,100.0 |
| | 70085 | Wellfield/Raw Water Booster Pump Stations TS | 300.0 | 200.0 | 1,000.0 | 1,000.0 | 3,000.0 | 5,500.0 |
| | 70088 | SCRWTP Deep Injection Well | - | - | 100.0 | - | 100.0 | 200.0 |
| | 70102 | SCRWTP SCADA Technical Support | 150.0 | 150.0 | 300.0 | 250.0 | 300.0 | 1,150.0 |
| | 70109 | Lime Treatment Technical Support | 100.0 | 100.0 | 500.0 | 100.0 | 3,000.0 | 3,800.0 |
| | 70113 | Facilities Infrastructure Maintenance Water | 350.0 | 385.0 | 425.0 | 465.0 | 440.0 | 2,065.0 |
| | 70114 | Infrastructure TSP Field Ops-Water | 100.0 | 250.0 | 250.0 | 250.0 | 260.0 | 1,110.0 |
| | 70118 | Infrastructure TSP Water Plants | 500.0 | 500.0 | 500.0 | 500.0 | 490.0 | 2,490.0 |
| | 70121 | Utility Billing Customer Serv Software | 1,500.0 | - | - | - | - | 1,500.0 |
| | 70123 | Naples Park Water Main Replacement | 4,000.0 | 4,000.0 | 4,000.0 | 4,000.0 | 4,000.0 | 20,000.0 |
| | 70131 | Large Meters Renewal & Replace | 200.0 | 200.0 | 200.0 | 200.0 | 200.0 | 1,000.0 |
| | 70135 | SCRWTP Reactor #4 | - | 2,500.0 | - | - | - | 2,500.0 |
| | 70172 | Gulfshore Dr AC Water Main | 500.0 | - | - | - | - | 500.0 |
| | 70173 | Orangetree Compliance | 1,000.0 | - | - | - | - | 1,000.0 |
| | 70174 | Distribution Capital Projects | - | 2,000.0 | 4,000.0 | 4,400.0 | 1,600.0 | 12,000.0 |
| | 70180 | Warren Street Looping | 100.0 | - | - | - | - | 100.0 |
| | 70181 | Trail Blvd Water Main Replacement | 300.0 | - | - | - | - | 300.0 |
| | 70189 | Cyber Security SCADA | 100.0 | - | - | - | - | 100.0 |
| | 70195 | Glades AC Pipe Rehabilitation | 1,250.0 | - | - | - | - | 1,250.0 |
| | 70196 | Tamiami Wellfield - 2 Wells | 1,500.0 | - | - | - | - | 1,500.0 |
| | 70197 | Old Lely AC Pipe Replacement | 2,000.0 | 2,000.0 | 2,000.0 | 2,000.0 | - | 8,000.0 |

**Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program**

Section II: 5-Year CIP/CIE FY 18-FY 22

**FY 18 Capital Improvement Program (CIP) &
FY 18 - FY 22 Capital Improvement Element (CIE)
(In Thousands)**

| Fund: 411, 412, 415 | | Division: Utilities Water | | | | | | |
|-----------------------------|-------------|---|------------------------------|-----------------|-----------------|-----------------|-----------------|------------------|
| CIE NO. | PROJECT NO. | DESCRIPTION | FY 18 ADOPTED 2008 Mplan-adj | FY 19 CIP/CIE** | FY 20 CIP/CIE** | FY 21 CIP/CIE** | FY 22 CIP/CIE** | FY 18-22 TOTAL |
| | 70202 | County Utilities Standards | 20.0 | 20.0 | 20.0 | 20.0 | 20.0 | 100.0 |
| | 71009 | Security Upgrades | 300.0 | 500.0 | 500.0 | 500.0 | 500.0 | 2,300.0 |
| | 71010 | Distribution System Renewal and Replacement | 1,000.0 | 460.0 | 1,000.0 | 1,000.0 | 1,000.0 | 4,460.0 |
| | 71047 | 10 Year Water Supply | - | - | 100.0 | - | - | 100.0 |
| | 71055 | Water System SCADA/Telemetry Improvements | 150.0 | 200.0 | 300.0 | 300.0 | 315.0 | 1,265.0 |
| | 71056 | SCADA Compliance - Water | 70.0 | 70.0 | 85.0 | 90.0 | 95.0 | 410.0 |
| | 71057 | Membrane Treatment TSP | - | - | 100.0 | - | 1,000.0 | 1,100.0 |
| | 71058 | General Legal Services | - | - | 50.0 | 50.0 | 50.0 | 150.0 |
| | 71063 | Variable Frequency Drives Technical Support | 150.0 | 250.0 | 250.0 | 500.0 | 250.0 | 1,400.0 |
| | 71065 | SCRWTP Technical Support Program | 450.0 | 700.0 | 700.0 | 500.0 | 500.0 | 2,850.0 |
| | 71066 | NCRWTP Technical Support Program | 600.0 | 700.0 | 500.0 | 500.0 | 500.0 | 2,800.0 |
| | 71067 | Distribution Repump Station Technical Support | 300.0 | 300.0 | 300.0 | 500.0 | 500.0 | 1,900.0 |
| | 74310 | State Revolving Fund | - | - | 10.0 | 10.0 | 10.0 | 30.0 |
| | 75005 | Wellfield Program Management | 100.0 | 150.0 | 150.0 | 150.0 | 150.0 | 700.0 |
| | 75017 | Public Utilities Hydraulic Analysis | 50.0 | 50.0 | 100.0 | 100.0 | 100.0 | 400.0 |
| | 75018 | Financial Services | 30.0 | 30.0 | 30.0 | 30.0 | 30.0 | 150.0 |
| | 75019 | AUIR Update | - | - | 25.0 | 25.0 | 25.0 | 75.0 |
| | TBD | YMCA AC Pipe Replacement | - | 110.0 | - | - | - | 110.0 |
| | TBD | Equip NRO Well 120 | - | - | 750.0 | - | - | 750.0 |
| | TBD | PUD Operations Center | - | 2,000.0 | - | - | - | 2,000.0 |
| TOTAL WATER PROJECTS | | | 21,275.0 | 20,400.0 | 21,135.0 | 21,307.0 | 21,601.0 | 105,718.0 |

| Fund: 413, 414, 415 | | Division: Utilities Wastewater | | | | | | |
|--|-------------|---|------------------------------|-----------------|-----------------|-----------------|-----------------|----------------|
| CIE NO. | PROJECT NO. | DESCRIPTION | FY 18 ADOPTED 2008 Mplan-adj | FY 19 CIP/CIE** | FY 20 CIP/CIE** | FY 21 CIP/CIE** | FY 22 CIP/CIE** | FY 18-22 TOTAL |
| ** The 2008 Master Plan is updated by the division annually. The projects displayed in FY19-FY22 are for planning purposes only. | | | | | | | | |
| | 50105 | Integrated Asset Management | 500.0 | 500.0 | 500.0 | 500.0 | 500.0 | 2,500.0 |
| | 50110 | Biosolids Reuse Facility | - | 100.0 | - | - | - | 100.0 |
| | 70014 | Asset Alignment and Verification | - | 50.0 | 50.0 | 50.0 | 50.0 | 200.0 |
| | 70031 | Master Plan Updates | - | 300.0 | 5.0 | 5.0 | 150.0 | 460.0 |
| | 70044 | Force Main Technical Support | - | 1,000.0 | 1,000.0 | 1,000.0 | 2,500.0 | 5,500.0 |
| | 70046 | Lift Stations/Sub-Master Pump Stations Technic | - | 1,250.0 | 5,000.0 | 8,000.0 | 5,000.0 | 19,250.0 |
| | 70050 | Master Stations CME (Civil/Mechanical/ Environmental) Technical Support | - | 1,000.0 | 1,000.0 | 1,000.0 | 4,000.0 | 7,000.0 |
| | 70051 | Collections Power Systems Technical Support | - | - | - | - | 500.0 | 500.0 |
| | 70053 | NCWRF Power System Technical Support | - | 100.0 | 100.0 | 100.0 | 400.0 | 700.0 |
| | 70055 | SCWRF Power System Technical Support | - | 100.0 | 100.0 | 100.0 | 300.0 | 600.0 |
| | 70060 | NCWRF SCADA & Instrumentation | 300.0 | 300.0 | 300.0 | 300.0 | 300.0 | 1,500.0 |
| | 70061 | SCWRF SCADA & Instrumentation | 200.0 | 200.0 | 200.0 | 200.0 | 200.0 | 1,000.0 |
| | 70062 | IQ System SCADA/Telemetry Upgrades | 200.0 | 200.0 | 200.0 | 200.0 | 200.0 | 1,000.0 |
| | 70103 | NE Service Area Integr & Reliability | 1,250.0 | - | - | - | - | 1,250.0 |
| | 70117 | Infrastructure TSP Field Ops-Wastewater | 250.0 | 250.0 | 250.0 | 250.0 | 250.0 | 1,250.0 |
| | 70119 | Infrastructure TSP Wastewater Plants | 550.0 | 450.0 | 450.0 | 450.0 | 450.0 | 2,350.0 |
| | 70120 | Naples Park Basin | 4,000.0 | 4,000.0 | 4,000.0 | 4,000.0 | 6,500.0 | 22,500.0 |
| | 70121 | Utility Billing Customer Serv System | 1,500.0 | - | - | - | - | 1,500.0 |
| | 70139 | MPS101 Basin Program | 4,500.0 | - | - | - | - | 4,500.0 |
| | 70141 | MPS305 Basin Program | 2,500.0 | 1,410.0 | 410.0 | 410.0 | - | 4,730.0 |
| | 70142 | MPS306 Basin Program | 4,000.0 | - | - | - | - | 4,000.0 |
| | 70143 | Gravity Transmission System TSP-Ops | - | - | - | - | 100.0 | 100.0 |
| | 70144 | Force Main Transmission System TSP-Ops | - | - | - | - | 2,000.0 | 2,000.0 |
| | 70145 | Wastewater Pump Stations TSP-Ops | 1,200.0 | 1,000.0 | 1,000.0 | 1,000.0 | 100.0 | 4,300.0 |
| | 70146 | Master Pump Station TSP-Ops | 500.0 | 500.0 | 500.0 | 500.0 | 1,000.0 | 3,000.0 |
| | 70147 | Collections Power Systems TSP-Ops | - | - | - | - | 100.0 | 100.0 |
| | 70148 | Water Reclamation Facilities TSP - Ops | 6,000.0 | 4,000.0 | 5,000.0 | 5,000.0 | 5,000.0 | 25,000.0 |
| | 70149 | NCWRF Headwork & IQ Pump Station | 1,000.0 | - | 5,000.0 | 5,000.0 | 3,000.0 | 14,000.0 |
| | 70159 | NCWRF SCADA TSP - Cap | - | - | - | - | 100.0 | 100.0 |
| | 70162 | SCWRF SCADA TSP - Cap | - | - | - | - | 100.0 | 100.0 |
| | 70163 | IQ Systems SCADA TSP - Cap | - | - | - | - | 100.0 | 100.0 |
| | 70164 | WW Collections SCADA Telemetry | - | - | - | - | 100.0 | 100.0 |
| | 70166 | IQ Water System TSP - Ops | 600.0 | 400.0 | 400.0 | 400.0 | 400.0 | 2,200.0 |
| | 70167 | PUD Operations/Collection Facilities | 4,000.0 | - | - | - | - | 4,000.0 |
| | 70173 | Orangetree Compliance | 1,000.0 | - | - | - | - | 1,000.0 |
| | 70189 | Cyber Security SCADA | 100.0 | - | - | - | - | 100.0 |
| | 70199 | Force Main - Immokalee Rd and Logan Blvd | 300.0 | 1,800.0 | - | - | - | 2,100.0 |
| | 70202 | County Utilities Standards | 25.0 | 25.0 | 25.0 | 25.0 | 25.0 | 125.0 |
| | 70203 | SCWRF Turbo Blowers | 1,800.0 | - | - | - | - | 1,800.0 |
| | 70204 | SCWRF Irrigation Quality Storage | 1,000.0 | - | - | - | - | 1,000.0 |

**Collier County Government
Fiscal Year 2018 Adopted Budget - Capital Improvement Program**

Section II: 5-Year CIP/CIE FY 18-FY 22

**FY 18 Capital Improvement Program (CIP) &
FY 18 - FY 22 Capital Improvement Element (CIE)
(In Thousands)**

| Fund: 413, 414, 415 | | Division: Utilities Wastewater | | | | | | |
|----------------------------------|-------------|---|------------------------------|-----------------|-----------------|-----------------|-----------------|------------------|
| CIE NO. | PROJECT NO. | DESCRIPTION | FY 18 ADOPTED 2008 Mplan-adj | FY 19 CIP/CIE** | FY 20 CIP/CIE** | FY 21 CIP/CIE** | FY 22 CIP/CIE** | FY 18-22 TOTAL |
| | 70205 | Master Pump Station 321 Force Main to SCWR | 100.0 | - | - | - | - | 100.0 |
| | 70206 | Master Pump Station 321, Lely, Rehabilitation | 200.0 | - | - | - | - | 200.0 |
| | 70207 | Master Pump Station 301, SCWRF Rehabilitatio | 2,000.0 | - | - | - | - | 2,000.0 |
| | 70208 | Master Pump Station 302.07, Gravity Sewers, L | 250.0 | - | - | - | - | 250.0 |
| | 70209 | Master Pump Station 300.06, St Andrews Blvd | 1,000.0 | - | - | - | - | 1,000.0 |
| | 70210 | Master Pump Station 306, Group 3 (Bayshore/T | 3,000.0 | - | - | - | - | 3,000.0 |
| | 70211 | Creekside Phase 2, Force Main | 2,000.0 | - | - | - | - | 2,000.0 |
| | 70212 | 8th Street Interceptor Sewer | 2,000.0 | - | - | - | - | 2,000.0 |
| | 70213 | Master Pump Station 300, SCWRF Rehabilitatio | 250.0 | - | - | - | - | 250.0 |
| | 70214 | Master Pump Station 107, Quail Creek | 300.0 | - | - | - | - | 300.0 |
| | 70215 | Master Pump Station 302, St Barbara Blvd Recd | 500.0 | - | 2,500.0 | - | - | 3,000.0 |
| | 70216 | Western Interconnect Master Pump Station | 100.0 | - | - | - | - | 100.0 |
| | 70217 | Master Pump Station 309, East Naples Middle S | 100.0 | 1,000.0 | - | - | - | 1,100.0 |
| | 70218 | Master Pump Station 308, Replace, (Shadowlav | 100.0 | 3,000.0 | - | - | - | 3,100.0 |
| | 71058 | Wastewater Legal Services | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 500.0 |
| | 72009 | Western Interconnect | 4,800.0 | 1,000.0 | 3,000.0 | 2,000.0 | - | 10,800.0 |
| | 72013 | Facilities Infrastructure Maintenance Wastewate | 350.0 | 350.0 | 350.0 | - | 350.0 | 1,750.0 |
| | 72505 | Security Upgrades | 500.0 | 500.0 | 500.0 | 500.0 | 500.0 | 2,500.0 |
| | 72541 | WW SCADA Software & Support Renewals | 75.0 | 75.0 | 75.0 | 75.0 | 75.0 | 375.0 |
| | 73045 | FDOT Joint Project Agreements - Sewer | - | 500.0 | - | 500.0 | 200.0 | 1,200.0 |
| | 73065 | CCDOT Utility Relocates | 200.0 | 200.0 | 200.0 | 200.0 | 200.0 | 1,000.0 |
| | 73922 | Wastewater Collections System SCADA/Teleme | 100.0 | - | 460.0 | 460.0 | 460.0 | 1,480.0 |
| | 73968 | NCWRF Technical Support Projects | - | 500.0 | 500.0 | 600.0 | - | 1,600.0 |
| | 73969 | SCWRF Technical Support Projects | - | 500.0 | 500.0 | 600.0 | - | 1,600.0 |
| | 74030 | IQ Water ASR | 350.0 | 150.0 | 150.0 | 250.0 | 250.0 | 1,150.0 |
| | 74310 | State Revolving Fund Loan Program | - | - | 10.0 | 10.0 | 10.0 | 30.0 |
| | 75017 | Public Utilities Hydraulic Analysis | 100.0 | 25.0 | 25.0 | 25.0 | 25.0 | 200.0 |
| | 75018 | Financial Services | 30.0 | 30.0 | 30.0 | 30.0 | 30.0 | 150.0 |
| | TBD | Logan Blvd FM (Immokalee Rd to VBR) | - | 3,000.0 | - | - | - | 3,000.0 |
| | TBD | MPS 104 Reconfiguration and Rehabilitation | - | 2,500.0 | - | - | - | 2,500.0 |
| | TBD | MPS 310 Reconfiguration and Rehabilitation | - | 2,000.0 | - | - | - | 2,000.0 |
| | TBD | Old Lely Gravity Sewer Replacement | - | 2,300.0 | 2,300.0 | 2,300.0 | - | 6,900.0 |
| | TBD | Palm River Gravity Sewer Replacement | - | - | - | - | 500.0 | 500.0 |
| TOTAL WASTEWATER PROJECTS | | | 55,780.0 | 36,665.0 | 36,190.0 | 36,490.0 | 36,125.0 | 201,250.0 |

| Fund: 474 | | Division: Solid Waste | | | | | | |
|-----------------------------------|-------------|--|------------------------------|----------------|----------------|----------------|----------------|-----------------|
| CIE NO. | PROJECT NO. | DESCRIPTION | FY 18 ADOPTED (AUJR 11/2017) | FY 19 CIP/CIE | FY 20 CIP/CIE | FY 21 CIP/CIE | FY 22 CIP/CIE | FY 18-22 TOTAL |
| | 59001 | Trash Collection / Disposal Driveway (473) | - | 100.0 | - | 100.0 | - | 200.0 |
| | 59003 | Recycling centers improvements | - | 250.0 | 200.0 | 200.0 | 200.0 | 850.0 |
| | 59005 | Solid Waste Scale House | - | 250.0 | 250.0 | 250.0 | 250.0 | 1,000.0 |
| | 59007 | Resource Recovery Park | 1,250.0 | 1,000.0 | 1,000.0 | 1,000.0 | 1,000.0 | 5,250.0 |
| | 59008 | Infrastructure Maintenance | - | 50.0 | 50.0 | 50.0 | 50.0 | 200.0 |
| | 59009 | Northeast Recycle Center | 600.0 | - | - | - | - | 600.0 |
| | 59013 | Physical/Cyber Security | - | 100.0 | 100.0 | 100.0 | 100.0 | 400.0 |
| | 59015 | Airspace Recovery Reserve | - | 450.0 | 450.0 | 450.0 | 450.0 | 1,800.0 |
| | 59015 | Airspace Recovery Reserve (473) | - | 300.0 | 300.0 | 300.0 | 300.0 | 1,200.0 |
| | 59024 | Hammerhead Program (473) | - | 750.0 | 750.0 | 750.0 | 750.0 | 3,000.0 |
| | 70101 | Sol Waste Compliance Assurance Prog (473) | - | - | - | 500.0 | 500.0 | 1,000.0 |
| | 70106 | Solid and Hazardous Waste | - | 75.0 | 100.0 | 100.0 | 100.0 | 375.0 |
| | 70107 | Landfill Facilities Projects | - | 75.0 | 100.0 | 100.0 | 100.0 | 375.0 |
| | 70108 | Immokalee Transfer Station Facilities Projects | - | 25.0 | 25.0 | 25.0 | 25.0 | 100.0 |
| | 70169 | East Naples Recycling Drop Off Center | - | 1,500.0 | 2,500.0 | - | - | 4,000.0 |
| | 70171 | County 305 Master Plan | - | 500.0 | 500.0 | 500.0 | 1,000.0 | 2,500.0 |
| | 70219 | Landfill Leachate Deep Injection Well | 7,200.0 | - | - | - | - | 7,200.0 |
| | TBD | Everglades City Recycling Center | - | - | - | - | 500.0 | 500.0 |
| | TBD | Solid Waste Alternate Disposal Site | - | - | - | 1,000.0 | 1,000.0 | 2,000.0 |
| TOTAL SOLID WASTE PROJECTS | | | 9,050.0 | 5,425.0 | 6,325.0 | 5,425.0 | 6,325.0 | 32,550.0 |

| | | | | | | | | |
|-----------------------------------|--|--|------------------|------------------|------------------|------------------|------------------|--------------------|
| TOTAL CIP PROJECT EXPENSES | | | 187,908.8 | 292,651.7 | 156,806.3 | 223,997.7 | 183,491.4 | 1,044,855.9 |
|-----------------------------------|--|--|------------------|------------------|------------------|------------------|------------------|--------------------|

**Collier County Government
Fiscal Year 2018 thru 2022 Capital Improvement Program - Project Descriptions by CIP Category**

| Project# | Project Title / Description | FY 2018 Adopted |
|---------------------------------|---|----------------------------|
| <u>Airport Authority</u> | | |
| 50093 | Eve Mitigation Maint Maintenance task as part of a general airport permit compliance requirement. | 15,000 |
| 50088 | MI Mitigation Maint and Monitoring Perform maintenance and monitoring at off-site mitigation site (Rookery Bay National Estuarine Research Reserve) for five-years as required by Army Corps of Engineers Permit No. SAJ-1997-2362 and FDEP Environmental Resource Permit # 11-0129042-002. This work is required in order to comply with permit requirements associated with the construction of a parallel taxiway currently funded with FAA grant 3-12-0142-008-2010 that will greatly enhance safety at the Marco Island Executive Airport. | 10,000 |
| 50132 | Scrub Jay Maintenance Maintenance task as part of a general airport permit compliance requirement. | 20,000 |
| 99496 | X-fers/Reserves - Fund 496 Airport Authority Capital Fund 496 Reserve for Contingencies may be used for future capital projects and or future grant matches. | 2,021,300 |
| 99497 | X-fers/Reserves - Fund 497 Immokalee Airport Capital Fund 497 is transferring residual money to the Airport Capital Fund 496. | 61,900 |
| Total Airport Authority | | <u>2,128,200</u> |

Collier County Government
Fiscal Year 2018 thru 2022 Capital Improvement Program - Project Descriptions by CIP Category

| Project# | Project Title / Description | FY 2018 Adopted |
|--|--|-------------------------|
| <u>County Manager's Capital</u> | | |
| 50156 | Amateur Sports Complex | 3,673,400 |
| 80359 | Artificial Turf Conversion Replace natural turf with artificial turf for multi-purpose playing fields at North Regional Park. The plan calls for converting eight fields in total. In April FY17, using funds from TDC Fund 184 \$1,980,000 was approved to convert 2 fields. The plan for FY18 calls for converting the next two fields with two fields added per year until eight are converted. | 1,980,000 |
| 51036 | Corporate Improvement Software A task management software product configurable, preferably web-based command center utilizing a hierarchical task list, role-based workflow, and real-time dashboards to control numerous manual processes, and includes task dependencies, certifications, and email notifications to ensure that each task is on track and deadlines are established, communicated, and achieved. | 100,000 |
| 50139 | Customer Experience Mgt Software Purchase software to track and better understand our customer's experience with the use of surveys. This data will allow us to make adjustments as well as major strategic changes to improve the customer experience. | 67,000 |
| 50001 | GovMax Software The Office of Management and Budget (OMB) uses a budget software program developed by Sarasota County called GovMax (version 5.0). Our annual contract with Sarasota County is about \$50,000 per year for hosting fees and for hardware maintenance. An additional \$10,000 has been set aside to pay for any kind of fixes that are needed to our customized reports, to repair any of our customizations to the system, or for discretionary support which is billed on an hourly rate. Examples of discretionary support items are preparing the database for the new year, importing the initial spreadsheets, new custom reports, and time required to research issues, etc. | 60,000 |
| 50518 | Naples Depot Baggage Car Conversion - Visitor Center Construction phase budget for Naples Depot Baggage Car Conversion to Visitor Center, \$200,000 was provided in FY 17 for design. | 600,000 |
| 99758 | X-fers/Reserves - Fund 758 Reserve and Transfer Budget Fund 758 | 79,000 |
| Total County Manager's Capital | | <u>6,559,400</u> |

Collier County Government
Fiscal Year 2018 thru 2022 Capital Improvement Program - Project Descriptions by CIP Category

| Project# | Project Title / Description | FY 2018 Adopted |
|-------------------------------------|--|-------------------------|
| <u>Court Related Capital</u> | | |
| 50078 | Facilities Small Projects Replace carpet/flooring at various locations within the Courthouse. When replacing the carpet within each courtroom, the Jury chairs will also be replaced. In FY17, the 2nd floor is scheduled, in FY18, the 1st and 3rd floors are scheduled. | 365,500 |
| 50151 | Security Cameras Courthouse The Courts Division would like additional cameras installed in the Courthouse. The total project cost is around \$600,000 and will be phased-in. Additional Cameras are needed in the lobby, halls, etc. The project costs include (about) 150 cameras, network cabling, switches and data storage. | 185,000 |
| 99181 | X-fers/Reserves - Fund 181 Reserve for Capital is recorded in this project. On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in the Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes. This revenue was specifically created to fund State Court Facilities. Per the Ordinance, the Chief Judge is required to approve all projects. | 4,878,000 |
| Total Court Related Capital | | <u>5,428,500</u> |

**Collier County Government
Fiscal Year 2018 thru 2022 Capital Improvement Program - Project Descriptions by CIP Category**

| Project# | Project Title / Description | FY 2018 Adopted |
|--|--|-------------------------|
| <u>Emergency Medical Services</u> | | |
| 55210 | New EMS Station - Hacienda Lakes Funding for a new EMS station and ambulance at Hacienda Lakes. Per the AUIR, two EMS stations are needed in the next 5 years. | 2,065,000 |
| 99350 | X-fers/Reserves - Fund 350 The Interfund Transfers and Reserves for the Emergency Medical Services (EMS) Impact Fee Fund 350 are for the following items: \$ 180,500 Series 2011 Bond debt service payments for the Emergency Service Center (ESC) Transfer to fund 298. \$ 109,000 Series 2013 Bond debt service payments for the Emergency Service Center (ESC)-Transfer to fund 298. \$158,900 Series 2010 Bond debt service payment for land purchase along Old US-41 and additional funding for the ESC building-Transfer to fund 298. \$159,300 Reserve for Debt Service for the 2011 Bond. \$ 54,500 Reserve for Debt Service for the 2013 Bond. The Reserve for Debt Service insures that the EMS Impact Fee fund has sufficient cash on October 1 to make the required debt service payment. | 662,200 |
| Total Emergency Medical Services | | <u>2,727,200</u> |

Collier County Government
Fiscal Year 2018 thru 2022 Capital Improvement Program - Project Descriptions by CIP Category

| Project# | Project Title / Description | FY 2018 Adopted |
|-------------------------------------|--|--------------------|
| <u>Facilities Management</u> | | |
| 52162 | A/C, Heating, & Ventilation Repairs Major maintenance, repair, or replacement of air conditioning, heating, and ventilation equipment to all Governmental buildings. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding for all repairs, replacements, or maintenance of the equipment. | 2,520,000 |
| 52169 | ADA Compliance Renovate the facilities to ensure access to buildings for people with disabilities in accordance with Americans with Disabilities Act (ADA). The ADA Standards establish design requirements for the construction and alteration of facilities subject to the law. These enforceable standards apply to places of public accommodation, commercial facilities, and state and local government facilities. | 116,000 |
| 50149 | Asset Management Facilities Management is next in implementing Asset Management. Asset Management is an enterprise-wide integrated program to manage Collier County's capital assets. | 300,000 |
| 52163 | Fire Alarms/Life Safety General maintenance, repair, or replacement of electrical infrastructure, fire alarms and life safety items to all Governmental buildings. If the building is occupied by an Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide the necessary funding. | 207,500 |
| 52525 | General Building Repairs General maintenance, repair, refurbishment, or renovations to all Governmental buildings (work involved is not water/sewer, reroofing, A/C repairs, fire alarms, life safety, or painting). Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding for all repairs, replacements, or maintenance projects. | 553,000 |
| 52506 | Paint Plan Major painting all Governmental buildings (interior and exterior). Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding for all painting projects. | 162,000 |
| 52161 | Reroofing Projects Major maintenance/repair or replacement of roofs to all Governmental buildings. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding for all repairs, replacements, or maintenance of roof replacement projects. | 1,391,500 |
| 99301pu | X-fers/Reserves - Fund 301 - Public Utilities The Interfund Transfers and Reserves for Countywide Capital Projects Fund 301 - Public Utilities Department portion are for the following items: \$3,032,400 General Governmental Facilities Impact Fee Fund (390) requires a loan for the payment of next year's debt service obligations. \$ 800,000 has been set aside in Reserves for Contingencies for any unexpected or emergency repairs. | 3,832,400 |

Collier County Government
Fiscal Year 2018 thru 2022 Capital Improvement Program - Project Descriptions by CIP Category

| Project# | Project Title / Description | FY 2018 Adopted |
|-------------------------------------|--|--------------------------|
| <u>Facilities Management</u> | | |
| 99390 | <p>X-fers/Reserves - Fund 390</p> <p>The Interfund Transfers and Reserves for the General Governmental Facilities Impact Fee Fund 390 are for the following items:</p> <ul style="list-style-type: none"> \$ 510,000 Supervisor of Election's Building (Loan from Water~Sewer Operations Fund 408) \$ 325,000 Property Appraiser's Building on Radio Road (Loan from Solid Waste Fund 471) \$1,888,700 Series 2010 Bond debt service payment for the additional funding for the Emergency Services Center (ESC), Courthouse Annex and Fleet Facility (growth portion)-Transfer to 298. \$ 208,600 Series 2010B Bond debt service payment for the North Naples Government Satellite Offices -Transfer to 298. \$2,249,500 Series 2011 Bond debt service payment for Fleet, Annex, Parking Garage, and ESC-Transfer to 298. \$1,358,400 Series 2013 Bond debt service payment for Fleet, Annex, Parking Garage, and ESC-Transfer to 298. \$ 196,500 Reserve for Debt Service on the Series 2010B Bond \$1,984,100 Reserve for Debt Service on the Series 2011 Bond \$ 679,200 Reserve for Debt Service on the Series 2013 Bond <p>The Series 2010B, 2011 and the 2013 Bonds debt service payments (transfer to fund 298) have principal and interest payments due on October 1. The Reserve for Debt Service insures that there is sufficient cash on October 1 to make the required debt service payment.</p> | 9,400,000 |
| Total Facilities Management | | <u>18,482,400</u> |

Collier County Government
Fiscal Year 2018 thru 2022 Capital Improvement Program - Project Descriptions by CIP Category

| Project# | Project Title / Description | FY 2018 Adopted |
|---------------------------------|--|-----------------------|
| <u>Growth Management</u> | | |
| 60210 | Pollution Control Equipment This project is for purchasing critical equipment and instrumentation that support pollution prevention and remediation projects. | 125,000 |
| 50150 | Pollution Control Space Planning This project is for future Pollution Control office/laboratory space needs. The future expenditures will be capital in nature, either improving a leased space or building a new structure. | 100,000 |
| 80185 | Water Quality Testing Coastal Zone Division will provide water quality testing, analysis and sampling for the Cocohatchee Estuaries. | 25,000 |
| Total Growth Management | | <u>250,000</u> |

**Collier County Government
Fiscal Year 2018 thru 2022 Capital Improvement Program - Project Descriptions by CIP Category**

| Project# | Project Title / Description | FY 2018 Adopted |
|--|---|-------------------------|
| <u>Information Technology Capital</u> | | |
| 50104 | 800 MHz Upgrade FY 2018 is the final year of a 5-year project started in FY 2014 to upgrade the 800MHz system for a total cost of \$15.9 million. The upgrade allows the County's existing legacy radio system to be integrated with next generation standards based communication system during technology migration, improve interoperability with other agencies, and allow any vendor's radio products that comply with the technology standard to operate on the Collier system. | 850,000 |
| 50017 | Financial Mgmt System (SAP) The last major upgrade to SAP was in FY08. This funding request is intended to set aside some money for upgrades to the financial, purchasing, and personnel modules. | 500,000 |
| Total Information Technology Capital | | <u>1,350,000</u> |

**Collier County Government
Fiscal Year 2018 thru 2022 Capital Improvement Program - Project Descriptions by CIP Category**

| Project# | Project Title / Description | FY 2018 Adopted |
|--------------|--|--------------------|
| | <u>Isle of Capri Fire</u> | |
| 31373 | Operating Project 373 Operating category funding for the Isles of Capri Fire Impact Fee Fund (373) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies. | 66,200 |
| | Total Isle of Capri Fire | 66,200 |

Collier County Government
Fiscal Year 2018 thru 2022 Capital Improvement Program - Project Descriptions by CIP Category

| Project# | Project Title / Description | FY 2018 Adopted |
|---------------------------------|---|-------------------------|
| <u>Landscape Capital</u> | | |
| 60206 | Collier Blvd Landscaping Landscape beautification of medians and roadway segments along Collier Boulevard. | 1,514,500 |
| 60193 | Davis Blvd Landscaping Landscape beautification of a segment along Davis Boulevard, partially funded by a grant from the Florida Department of Transportation. | 100,000 |
| 60208 | Immokalee Rd Landscaping Landscape beautification of medians and roadway segments along Immokalee Road. | 662,500 |
| 60209 | Median Irrigation Maintenance To be utilized for larger scale maintenance, repairs, and as-needed replacements of irrigation system components and infrastructure already in service. | 550,000 |
| 31112 | Operating Project 112 Operating category funding for the Landscape Beautification Fund (112) is required for expenses not specifically part of a capital project. Typical expenditures of this type are administrative costs. | 9,100 |
| 60207 | S Barbara Blvd Landscaping Landscape beautification of medians and roadway segments along Santa Barbara Boulevard. | 980,500 |
| 99112 | X-fers/Reserves - Fund 112 Reserve for contingencies and future capital projects are recorded in this project for the Landscape Capital Fund 112. | 354,400 |
| Total Landscape Capital | | <u>4,171,000</u> |

**Collier County Government
Fiscal Year 2018 thru 2022 Capital Improvement Program - Project Descriptions by CIP Category**

| Project# | Project Title / Description | FY 2018 Adopted |
|-------------------------|---|-------------------------|
| <u>Libraries</u> | | |
| 54260 | Books, Pubs & Library Mat (355) The purchase of new books and other reading materials resulting from new citizens moving into Collier County. Based on the 2016's AUIR (Annual Update Inventory Review), the estimated increase in population for FY 2018 multiplied by the level of service of 1.87 books per capita generated an expense of \$876,800. At this time, only \$300,000 has been budgeted for new materials. | 300,000 |
| 54001 | Books, Pubs. & Library Mat (301) The 2016 AUIR (Annual Update Inventory Report) reported a peak seasonal population county wide of 441,470 for FY 2018. Based on a level of service of 1.87 items in the Library collection per capita, the Library should have 825,549 items. New items are purchased out of impact fees; however, replacement items are to be funded by another source. It is estimated that 4% of the items are replaced annually at an approximate cost of \$25.84 per item, total cost of \$853,300. Available General Fund funding for this project is \$550,000. | 550,000 |
| 99301ps | X-fers/Reserves - Fund 301 Public Services Library Impact Fee Fund requires a loan from the 1/3 of a mill equivalent General Fund capital allocation money. Annual impact fee revenue collections are not sufficient to pay next year's debt service payments. | 311,600 |
| 99355 | X-fers/Reserves - Fund 355 The Interfund Transfers and Reserves for the Library Impact Fee Fund 355 are for the following items: \$ 444,300 Series 2010B Bond debt service payment for the North Naples Regional Library-Transfer to 298 \$ 714,600 Series 2010 Bond debt service payment for the South Regional Library and the Golden Gate Library Expansion-Transfer to 298. \$ 418,500 Reserve for Debt Service The debt service payment (transfer to fund 298) for the North Naples Regional Library has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Library Impact Fee fund has sufficient cash on October 1 to make the required debt service payment. | 1,577,400 |
| Total Libraries | | <u>2,739,000</u> |

**Collier County Government
Fiscal Year 2018 thru 2022 Capital Improvement Program - Project Descriptions by CIP Category**

| Project# | Project Title / Description | FY 2018 Adopted |
|----------------------------|--|-------------------------|
| <u>Misc Capital</u> | | |
| 50141 | 311 - Information Network Program Establish a program to provide a prompt, courteous, and professional customer service experience to residents, visitors, and businesses seeking general government information and service information. This program will serve as a single point of entry for and resolution of information and service requests. | 50,000 |
| 99301as | X-fers/Reserves - Fund 301 - Admin Serv The Interfund Transfers and Reserves for the Countywide Capital Improvement Fund 301 - Administrative Services portion are for the following items: \$1,962,800 Loan to EMS Impact Fee Fund 350 to help fund the new Hacienda Lake EMS station and ambulance. | 1,962,800 |
| Total Misc Capital | | <u>2,012,800</u> |

**Collier County Government
Fiscal Year 2018 thru 2022 Capital Improvement Program - Project Descriptions by CIP Category**

| Project# | Project Title / Description | FY 2018 Adopted |
|----------------------|---|----------------------------|
| <u>Museum</u> | | |
| 50513 | Ev Gallery Space Master Plan Museum of the Everglades. Complete a master plan and cost estimate to design new permanent exhibits, graphics and caseworks to maximize gallery space to its fullest potential. The original exhibits have not been updated in 15 years. | 24,000 |
| 50504 | Ev General Repairs & Painting Museum of the Everglades. FY 2015: Routine building maintenance, repair of deteriorated wooden windows and floors, exterior sealing and painting, add gutters. Recommended by Facilities Management Division. FY 2016: Rebuild and resurface two parking lots. FY 2018: Replace HVAC | 85,000 |
| 50516 | Im General Repairs FY18, hiring an architect to develop a site plan and note building upgrades on Robert Ranch. | 164,000 |
| 50517 | MI General Repairs FY18, to install an emergency generator. | 150,000 |
| 50506 | ND General Repairs & Improvements Naples Depot Museum. FY 2015: Routine repairs due to normal wear and tear and increased public use. Includes replacement of wooden side doors, repairs to wooden window sills, repainting loading dock, buffing and repair of original terrazzo floor, additional outside lighting, repairs and repainting of caboose and baggage car. FY 2016: Complete final phase of restoration/replacement of original wooden doors. FY 2018: IT upgrades and security. | 55,000 |
| 99314 | X-fers/Reserves - Fund 314 Reserve for future capital projects for the Museum Capital Fund 314 is recorded in this project. The museum is currently applying for grants and the budget set aside in Reserves will be used for the required match. | 172,500 |
| Total Museum | | 650,500 |

**Collier County Government
Fiscal Year 2018 thru 2022 Capital Improvement Program - Project Descriptions by CIP Category**

| Project# | Project Title / Description | FY 2018 Adopted |
|------------------------------------|---|----------------------|
| <u>Ochopee Fire Control</u> | | |
| 99372 | X-fers/Reserves - Fund 372 Reserves for future capital projects for the Ochopee Fire Impact Fee fund 372. | 12,200 |
| Total Ochopee Fire Control | | <u>12,200</u> |

Collier County Government
Fiscal Year 2018 thru 2022 Capital Improvement Program - Project Descriptions by CIP Category

| Project# | Project Title / Description | FY 2018 Adopted |
|--------------------------------------|---|--------------------|
| <u>Parks & Recreation</u> | | |
| 80361 | 951 Floating Dock & Ladders Install new floating docks at the 951 Boat Park and repair/replace ladders. | 50,000 |
| 80039 | Big Corkscrew Island Pk Design and construct the Big Corkscrew Island Park in phases. The first phase includes developing the land to include athletic fields and hard courts; pathways; and a community and fitness center. | 6,198,100 |
| 80363 | Caxambas Resurface Parking Lot Resurface the parking lot at Caxambas Marina. | 300,000 |
| 80362 | Caxambas Traffic Signs Install and replace the traffic signs at the Marina. | 50,000 |
| 80360 | ComPk - Assessments Prepare a study to identify major maintenance type of projects and deficiencies within the community and neighborhood park system. | 200,000 |
| 80307 | ComPk - Athletic Field/Court Maintenance Major maintenance, repair, or replacement of athletic fields and courts at the various community and neighborhood park system. | 135,000 |
| 80400 | ComPk - Fitness Equipment Major maintenance, repair, or replacement of fitness equipment at the various community and neighborhood parks. | 250,000 |
| 80401 | ComPk - Lighting Infrastructure Maint Major maintenance, repair, or replacement of the lighting infrastructure at the various community and neighborhood parks. | 75,000 |
| 80364 | ComPk - Other Repairs/Maintenance Major maintenance, repair, or replacement of park infrastructure other than athletic fields & courts; fitness equipment; lighting infrastructure; pathway & roads; playground & shade structures; pools; or security at the various community and neighborhood parks. | 50,000 |
| 80357 | ComPk - Pathway/Road Repairs Major maintenance, repair, or replacement of sidewalks, pathways, and roads within the community and neighborhood park system. | 100,000 |
| 80305 | ComPk - Playground/Shade Structure Maint Major maintenance, repair, or replacement of playground equipment and shade structures at the various community and neighborhood parks. | 50,000 |
| 80406 | ComPk - Pool Repairs Major maintenance, repair, or replacement of the pool pumps, slides, interactive water features, and pools at the various community parks. | 390,000 |
| 80370 | RegPk - Assessment Prepare a study to identify major maintenance type of projects and deficiencies within the regional park system. | 200,000 |
| 80371 | RegPk - Other Repairs/Maintenance Major maintenance, repair, or replacement of park infrastructure other than athletic fields & courts; fitness equipment; lighting infrastructure; pathway & roads; playground & shade structures; pools; or security at the various regional parks. | 254,500 |
| 80262 | RegPk - Pathway/Road Repairs Major maintenance, repair, or replacement of sidewalks, pathways, and roads within the regional park system. | 100,000 |
| 80314 | RegPk - Security Major maintenance, repair, or replacement of security systems at the various regional parks. | 50,000 |
| 80216 | RegPk - Sun-N-Fun Pool Repairs Major maintenance, repair, or replacement of the pool pumps, slides, towers, and pools at the Sun-N-Fun Lagoon. | 395,500 |

Collier County Government
Fiscal Year 2018 thru 2022 Capital Improvement Program - Project Descriptions by CIP Category

| Project# | Project Title / Description | FY 2018 Adopted |
|--------------------------------------|---|--------------------------|
| <u>Parks & Recreation</u> | | |
| 80201 | SFWMD Settlement The funding for this project is from a settlement agreement with the South Florida Water Management District. The settlement moneys as well as interest earnings within fund 305 are to be used for ATV recreational riding. | 31,200 |
| 99303 | X-fers/Reserves - Fund 303 The Interfund Transfers and Reserves for the Florida Boating Capital Improvement Fund 303 are for the following: \$ 14,000 Transfer to Tax Collector (for the collection of boater vessel registration fees). \$110,600 Reserves for the future capital projects. Per Florida Statutes section 328.72(15), the portion of the state vessel registration fees returned to county governments is for the sole purposes of providing, maintaining, or operating: *Recreational channel marking and other uniform waterway markers, *Public boat ramps, lifts, and hoists, *Marine railways, *Boat piers, docks, mooring buoys, and other public launching facilities; and *Removing derelict vessels, debris that specifically impede boat access, not including the dredging of channels, and vessels and floating structures deemed a hazard to public safety and health for failure to comply with s. 327.53. Per Florida Statutes section 328.66(1), the vessel registration optional fee proceeds are expended for the patrol, regulation, and maintenance of the lakes, rivers, and waters and for the other boating-related activities. | 124,600 |
| 99306 | X-fers/Reserves - Fund 306 Parks and Recreation Capital Improvement Fund 306 Reserves may be used for future capital projects to repair, replace, maintain or construct Park infrastructure and capital assets. | 44,400 |
| 99345 | X-fers/Reserves - Fund 345 The Interfund Transfers and Reserves for the Regional Park Impact Fee Fund 345 are for the following items: \$150,000 Series 2011 and 2013 Bond debt service payment for the North Collier Regional Park - Transfer to 298. \$845,900 Reserve for Future Capital Projects. | 995,900 |
| 99346 | X-fers/Reserves - Fund 346 The Interfund Transfers and Reserves for the Unincorporated Community and Regional Parks Impact Fee Fund 346 are for the following items: \$2,789,600 Series 2011 and 2013 Bond debt service payment for the North Collier Regional Park - Transfer to 298. \$2,485,500 Reserve for Debt Service for the Series 2011 Bond \$ 61,700 Reserve for Debt Service for the Series 2013 Bond The debt service payment for the North Collier Regional Park has a principle and interest payment due on October 1. This Reserve for Debt Service insures that the Park Impact Fee fund has sufficient cash on October 1 to make the required debt service payment. | 5,336,800 |
| Total Parks & Recreation | | <u>15,381,000</u> |

Collier County Government
Fiscal Year 2018 thru 2022 Capital Improvement Program - Project Descriptions by CIP Category

| Project# | Project Title / Description | FY 2018 Adopted |
|-----------------------------------|--|--------------------|
| <u>Pelican Bay Capital</u> | | |
| 50126 | Beach Renourishment Initiative | 220,500 |
| 51100 | Clam Bay Restoration Monitoring and maintenance activities to address the health of the mangroves and additionally, activities such as Clam Pass maintenance and water quality monitoring. •Management Report. Report to be prepared annually that indicates outlines monitoring results and mangrove health. •Biological Monitoring of the Clam Bay System. This evaluates the biological health of the mangroves. This will include tracking growth, re-vegetation, seedling recruitment and other biological parameters through the annual monitoring of the established transects and plots throughout the system tracking long term trends, improvements and identifying declining areas. Ground monitoring will be performed in conjunction with an aerial photograph of the area. In addition, the monitoring of exotic plant species will be monitored and managed so that the percentage is kept below 1%. •Hydrographic Monitoring. Continued monitoring of the 4 recording tide gauges and tide staff gauges positioned throughout the Clam Bay System and water level gauges located in the Mangrove Forest and surveying of estuary creeks. •Exotic/Invasive Plant Control Program. A maintenance program to be implemented to control exotic plant material and nuisance plant material with the Clam Bay System. •Interior Channel Maintenance. Implement a maintenance program for the cleaning of the Clam Bay Interior Channels. There are approximately 40,000 L.F. of channels of which it is estimated 50% will require maintenance as field identified. •Beach Tilling. To comply with the permit requirements for dune restoration. | 173,500 |
| 50143 | Field Site Improvements | 40,000 |
| 51145 | Irrigation System | 116,000 |
| 50107 | North Berm Restoration Renovation of existing berm for water management system. | 50,000 |
| 50066 | Pelican Bay Hardscape Upgrades Design parameters are being established for the enhancement of the Pelican Bay streetscape that includes renovations to the landscape, sidewalks, street lighting and hardscape elements. These funds would begin the implementation of this project upon coordination with the Pelican Bay Services Division Board. | 175,000 |
| 51026 | Pelican Bay Lake Bank Enhance Installation of Erosion Barrier Tube for the enhancement of the water management system lake banks. | 100,000 |
| 99320 | X-fers/Reserves - Fund 320 Interfund Transfers, Transfers to Constitutional Officers and Reserve for Future Capital Projects are recorded in this project. | 7,000 |
| 99322 | X-fers/Reserves - Fund 322 Interfund Transfers, Transfers to Constitutional Officers and Reserve for Future Capital Projects are recorded in this project. | 30,000 |
| Total Pelican Bay Capital | | 912,000 |

Collier County Government
Fiscal Year 2018 thru 2022 Capital Improvement Program - Project Descriptions by CIP Category

| Project# | Project Title / Description | FY 2018 Adopted |
|---------------------------------------|---|-----------------------|
| <u>Public Services Capital</u> | | |
| 50145 | DAS Facility University of Florida studied the Naples Domestic Animal Control (DAS) facility and the report included many recommendations. BSSW was hired to conduct an assessment of the Naples facilities. BSSW provided the cost to update/upgrade or build a new Naples facility to be compliant with American Society of Veterinarians guidelines. | 500,000 |
| Total Public Services Capital | | <u>500,000</u> |

Collier County Government
Fiscal Year 2018 thru 2022 Capital Improvement Program - Project Descriptions by CIP Category

| Project# | Project Title / Description | FY 2018 Adopted |
|------------------------------|---|-------------------------|
| <u>Sheriff Office</u> | | |
| 51031 | Jail HVAC System Redesign & Replacement During FY12-FY15, major repairs and/or replacement to the of the (old) Jail's Heating/Ventilation/Air Conditioning system were made. This excluded some areas of the 2nd floor of the old Jail building which are now administrative offices. The amount budgeted for in FY18 will repair/replace the AC system of the excluded area. | 1,500,000 |
| 53007 | Jail Kitchen Renovation To reconfigure the Jail kitchen area to include two bathrooms for the inmates and staff. The kitchen was built in 1984 and needs to be updated. The project involves replacing rusted cast iron (waste) pipes below the concrete floor, installing gas lines (to replace the current steam system), upgrade the electrical system and replacing all the appliances and work areas. | 1,280,000 |
| 53010 | Sheriff Law Enforcement Capital Improvements FY17 funding for Phase 1 is to replace chiller and rooftop unit on the Sheriff's CID building. FY18 funding will replace the interior duck-work and variable air volume (VAV) boxes as well as replacing the roof on the CID building. It is anticipated in FY19 that additional funding will be requested for exterior work on the building; repair/replace the stucco and install hurricane shutters. Also, the Special Ops building is in need of minor repairs, metal roof replacement, and some air conditioning work. | 1,320,000 |
| 99381 | X-fers/Reserves - Fund 381 The Interfund Transfers and Reserves for the Correctional Facilities Impact Fee Fund 381 are for the following items: \$1,573,000 Series 2011 Bond debt service payment for the Naples Jail Expansion - Transfer to 298. \$ 285,500 Series 2013 Bond debt service payment for the Naples Jail Expansion - Transfer to 298. \$1,258,600 Reserve for Debt Service on the Series 2011 bond. \$ 142,800 Reserve for Debt Service on the Series 2013 bond. \$ 34,000 Reserve for Capital The debt service payment for the Naples Jail Expansion has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Correctional Facilities Impact Fee fund has sufficient cash on October 1 to make the required debt service payment. | 3,293,900 |
| 99385 | X-fers/Reserves - Fund 385 The Interfund Transfers and Reserves for the Law Enforcement Impact Fee Fund 385 are for the following items: \$1,172,700 Series 2010 Bond debt service payment for the additional funding for the ESC, Special Operations Building and Sheriff's Fleet building - Transfer to 298. \$ 437,100 Series 2011 Bond debt service payment for the Emergency Service Center (ESC)-Transfer to 298. \$ 263,900 Series 2013 Bond debt service payment for the Emergency Service Center (ESC)-Transfer to 298. \$ 385,500 Reserve for Debt Service on the Series 2011 bond \$ 132,000 Reserve for Debt Service on the Series 2013 bond. \$ 85,800 Reserve for Capital The debt service payment for a portion of the Emergency Service Center (ESC) building has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Law Enforcement Facilities Impact Fee fund has sufficient cash on October 1 to make the required debt service payment. | 2,477,000 |
| Total Sheriff Office | | <u>9,870,900</u> |

Collier County Government
Fiscal Year 2018 thru 2022 Capital Improvement Program - Project Descriptions by CIP Category

| Project# | Project Title / Description | FY 2018 Adopted |
|-----------------------------------|--|--------------------------|
| <u>Solid Waste Capital</u> | | |
| 70219 | Landfill Leachate Deep Injection Well Purpose: To construct a Deep Injection Well (DIW) for long term disposal of leachate. Leachate disposal is required in the Solid Waste Sub-Element (Policy 2.2) of the Land Development Code and as regulated by FAC 62-701.500 Landfill Construction Requirements, and FAC 62-701.510 Leachate Monitoring Requirements. Due to the large volume of leachate generated by the landfill, and potential impacts from tropical storms, an improved disposal and/or treatment system is needed. Method: Fixed-term contracts and competitive construction bids. End State: A fully compliant landfill program that will meet all rules, regulations, and future disposal demands as well as community expectations. | 7,200,000 |
| 59009 | Northeast Recycling Drop-off Center Purpose: Provide a safe, convenient, neighborhood recycling center in northeast Collier County to serve the needs of the residents in that area as defined in the Solid Waste Sub-Element (Policy 1.3) of the Land Development Code. This recycling center follows the Integrated Solid Waste Management Strategy of providing additional Recycling Drop-off Centers in the intermediate time frame. Development of this new center will augment overall recycling efforts, save valuable landfill space and, most importantly, remove hazardous waste from the environment. In doing so, it will help protect ground water and other environmental resources. The location is an 11-acre site just off Immokalee Road, east of the Collier County Fairgrounds. Funding for FY18 includes building construction, fire main, utilities and security. Method: Fixed-term contracts will be used to design and permit the facility; construction will be through the competitive construction bid process. End State: Extend the life of the Collier County Landfill by diverting hazardous and recyclable materials from the landfill. | 600,000 |
| 59007 | Resource Recovery Business Park Purpose: Provide for critical functions such as staging sites for storm debris recovery operations, construction and demolition materials recycling, yard waste recycling, bio-solids processing, Leachate management, special materials recycling, and a materials recovery facility in a centrally located facility north of the Collier County Landfill. The project envisions a public/private mix of investment and operations to meet the goal of providing emerging and proven technology at best value. The facility is located on a 344-acre parcel immediately north of the existing Collier County Landfill. Fifty percent of the parcel will be set aside as preserve, consistent with the county's good neighbor policy. Funding for FY18 includes mitigation, clearing, utility and roadway construction, and platting. Method: Competitive construction bid for initial site construction services. End State: A comprehensive resource recovery business park that will service the solid waste management operations, provide public/private partnership opportunities, and extend the life of the landfill by reducing the solid waste stream being land filled. | 1,250,000 |
| 99474 | X-Transfer/Reserve/Interest-Fd 474 Reserves for Contingencies and future Capital Projects are recorded in this project. | 1,115,800 |
| Total Solid Waste Capital | | <u>10,165,800</u> |

Collier County Government
Fiscal Year 2018 thru 2022 Capital Improvement Program - Project Descriptions by CIP Category

| Project# | Project Title / Description | FY 2018 Adopted |
|--------------------------|---|--------------------|
| <u>Stormwater</u> | | |
| 51029 | Golden Gate City Outfall Replace Sequential replacement including planning, design and construction of antiquated system of stormwater structures and outfall pipes located within the public right-of-ways and drainage easements of an existing, four square mile, developed area known as Golden Gate City. | 932,600 |
| 60102 | Gordon River - Burning Tree Dr. (Upper Gordon River SW Imp.) The project focus is on the northern-most portion of the Gordon River north of Golden Gate Parkway, upstream of the natural section of the Gordon River and Naples Bay. Work may include partnership with several surrounding golf courses, one or two water control structure replacements, exotic vegetation removal, and supplemental native vegetation plantings to improve water quality flow conveyance and aquifer recharge. | 100,000 |
| 60196 | Griffin Road Area Project area located near the southwestern terminus of Griffin Road in the East Naples Area, off of US41 and Barefoot Williams Road. Project is to improve collection, conveyance and treatment of stormwater runoff along Griffin Road, Price Street and Barefoot Williams Road. | 20,000 |
| 60195 | Harbor Lane Brookside Project is to retrofit an older residential neighborhood's stormwater infrastructure which was installed prior to today's water management system design standards. Project includes the design and construction of an engineered stormwater system to collect, convey and treat runoff. | 20,000 |
| 60143 | Immokalee Stormwater Improvement Project is to fund design costs for Lake Trafford Road Stormwater Improvement which is part of the Immokalee Master Plan. | 432,700 |
| 60202 | Lely Branch Weir Project will include the construction of a new weir just north of Rattlesnake-Hammock Road to maintain historic dry season water levels in the area without reducing the conveyance capacity of the newly improved system –Lely Branch Canal. | 220,000 |
| 60139 | Naples Park 110th Ave N-107th Ave N Project is to improve collection, treatment and conveyance of stormwater runoff along 110th Ave. and 107th Ave. in Naples Park by replacing culverts and reconstructing the roadside swales located within the existing street right-of-way area. Design and construction are in coordination with Public Utilities. | 2,950,000 |
| 60121 | NPDES MS4 Program Funding is for the continued development of the federally mandated National Pollutant Discharge Elimination System (NPDES) Municipal Separate Storm Sewer System (MS4) Phase II Stormwater Program. This will replace project 60003 in the future. | 50,000 |
| 60142 | Ridge Street Located between US 41 and Goodlette Frank Rd. just south of the High Point Community. Project is to relieve nuisance flooding in the low lying center section of the Ridge Street by installing basic stormwater runoff collection and conveyance system. The total cost of the project is estimated to be \$2.4 million. Two grants applications have been submitted to Florida Department of Environmental Protection (FDEP) in the amount of \$750,000 and Big Cypress Basin for \$800,000. | 850,000 |
| 60194 | Stormwater Maintenance Program Funding is utilized on an as-needed basis for unexpected, larger scale repairs to the stormwater infrastructure already in service. | 100,000 |
| 51144 | Stormwater Master Plan Update Development of a Long Range Stormwater Management Plan in coordination with completion of the Watershed Management plans providing a 5 and 25 year Stormwater needs plan. | 400,000 |
| Total Stormwater | | 6,075,300 |

Collier County Government
Fiscal Year 2018 thru 2022 Capital Improvement Program - Project Descriptions by CIP Category

| Project# | Project Title / Description | FY 2018 Adopted |
|---------------------------------------|---|-----------------------|
| <u>Supervisor of Elections</u> | | |
| 50019 | Voting Machines Replacement of ADA equipment, upgrading voting system software as well as replacing high speed tabulators. Future funding needs are as follows: FY18/19 - \$400,000 to purchase an additional 120 Express Vote units FY19/20 - \$340,000 to purchase new electronic poll books FY20/21 - \$550,000 to purchase a replacement Pitney Bowes sorter | 345,000 |
| Total Supervisor of Elections | | <u>345,000</u> |

Collier County Government
Fiscal Year 2018 thru 2022 Capital Improvement Program - Project Descriptions by CIP Category

| Project# | Project Title / Description | FY 2018 Adopted |
|---|--|--------------------------|
| <u>Tourist Development Council - Beaches (195)</u> | | |
| 80171 | Beach Tilling Required by permit prior to turtle nesting season to lower beach density to aid in turtle nesting. | 30,000 |
| 90536 | City/County Beach Monitoring Physical survey of beach required by permit to determine erosion/accretion per beach segment. | 165,000 |
| 80301 | Collier Beach Renourishment - General | 2,500,000 |
| 90533 | County Beach Cleaning This is an ongoing project for Collier County and Marco Island beach cleaning. This project maintains the beaches and equipment that is necessary for these operations. | 160,000 |
| 90549 | Doctors Pass Dredging Monitoring of the Doctors Pass channel as required to determine annual shoaling and required by FDEP permit. | 575,000 |
| 90065 | Local Gov't Funding Request | 25,000 |
| 90527 | Naples Beach Cleaning Beach Cleaning Contract with City of Naples | 180,000 |
| 90068 | Naples Eng, NTP & Renourish To perform Maintenance re-nourishment City of Naples Beaches. Planning quantity estimate is 100,000 CY. Project may be contracted in FY17 with budget established by budget amendment. To be certain of programming the project is included in FY18 proposed budget. | 4,500,000 |
| 90033 | Near Shore Hard Bottom Monitoring | 165,000 |
| 90297 | Shore Bird Monitoring | 25,000 |
| 90020 | TDC Administration This item includes the Indirect Cost allocation. | 41,300 |
| 90044 | Vegetation Repairs - Exotic Removal Dune planting and exotic removal greatly contributes to a healthy beach environment. Each year the county sets aside \$75,000 to repair dune vegetation and remove exotics on all our county beaches. | 75,000 |
| 80288 | Wiggins Pass Dredge Dredging of Wiggins Pass channel in 2017 likely crossing into FY18 | 745,600 |
| 99195 | X-fers/Reserves - Fund 195 The Interfund Transfers and Reserves for TDC - Beaches Fund 195 includes the following: \$ 215,600 Transfer to Tax Collector, tax collection fee \$ 166,500 Transfer to General Fund (001) for Sea Turtle Monitoring \$ 790,000 Transfer to TDC Engineering Fund (185) \$ 7,000,000 Reserve for Contingent Reimbursements \$ 7,070,000 Reserve for Catastrophe @ \$500,000/yr with a cap of \$10m \$ 14,751,600 General Reserve for Capital | 29,993,700 |
| Total Tourist Development Council - Beaches (195) | | <u>39,180,600</u> |

Collier County Government
Fiscal Year 2018 thru 2022 Capital Improvement Program - Project Descriptions by CIP Category

| Project# | Project Title / Description | FY 2018 Adopted |
|--|--|--------------------|
| <u>Tourist Development Council - Park Beaches (183)</u> | | |
| 80242 | Barefoot Beach Preserve FY18 Funding provides for the following items: Replace 5 picnic pavilions Replace existing foot showers Resurface beach access parking Existing funding provides for concession conversion, boardwalk handrail upgrade, chickee hut re-roof, toll booth replacement, signage and an ADA beach access wheelchair. | 292,000 |
| 80372 | Beach Parking - T-2 Parking Solutions System Install T-2 Parking Solution System, Connor Park & Vanderbilt Beach Parking Garage | 137,000 |
| 80373 | Bluebill Beach Access Landscape Installation of xeri-scape landscaping | 45,000 |
| 80369 | City Naples 8th Ave Beach Park Improve Replace retaining wall, reconstruct existing wheelchair ramp and add ADA ramp on west side. | 200,000 |
| 80347 | N Gulf Shore Beach Access FY18 funding provides for buffer wall replacement. Existing project funding provides for landscaping, irrigation and parking. | 38,500 |
| 31183 | Operating Project 183 Non-project specific expenses are recorded here, including Indirect Service Charge. | 13,100 |
| 80340 | Security Cameras at Beach Pks Install security cameras at various beach parks. Funding for Bluebill, Connor Park and Seagate are provided in the FY17 & FY18 budget. | 243,600 |
| 99183 | X-fers/Reserves - Fund 183 The interfund transfers and reserves for TDC-Beach Parks Fund (183) are for the following items: \$ 21,000 Transfer to Tax Collector, TDC collection fee \$6,451,100 Reserve for Capital Outlay | 6,472,100 |
| Total Tourist Development Council - Park Beaches (183) | | 7,441,300 |

Collier County Government
Fiscal Year 2018 thru 2022 Capital Improvement Program - Project Descriptions by CIP Category

| Project# | Project Title / Description | FY 2018 Adopted |
|------------------------------|--|--------------------|
| <u>Transportation</u> | | |
| 60212 | 47th Street Bridge Construction of a new two-lane bridge over the Golden Gate Main Canal on 47th Ave NE and safety improvements to 47th Ave NE from Immokalee Road to Everglades Blvd. | 200,000 |
| 60148 | Airport Rd & Davis Blvd Intersection Construction of right turn lanes at the north and south bound lanes at Airport Road & Davis Blvd. This is a requirement by the Collier County DRI. | 500,000 |
| 60037 | Asset Management Provides funding for Growth Management's ongoing efforts to build and maintain an asset management system that is focused on optimizing the life cycle of GMD's infrastructure assets. | 250,000 |
| 66066 | Bridge Repairs and Construction A Countywide program to maintain the county bridges to acceptable standards in the best interest of health, safety and welfare of the public. All county bridges are inspected by Florida Department of Transportation (FDOT) and rated for Sufficiency and Health Index (SHI). Based on the information in the FDOT bridge inspection reports the bridges are further evaluated and prioritized by need for repair or replacement. These improvements are then identified and budgeted for in the 5-year work program for bridges. | 5,050,000 |
| 60118 | County Pathways Non-Pay in Lieu Sidewalk maintenance and repair not covered under the payment in lieu program. Cost associated with additional temporary construction engineering inspections (CEI) staff on Local Agency Program (LAP) sidewalk projects. | 500,000 |
| 60203 | Della Drive Assessment Costs associated with emergency roadway work required on Della Drive. Transportation will be reimbursed by assessments to the Della Drive property owners. | 200 |
| 60145 | Golden Gate Blvd (20th to Everglades) 1.70 miles of 4-lane divided urban roadway to be advertised as a design-build project based on the 60% design plans. The project begins at the start of the transition from 4-lanes to 2-lanes east of 20th, and ends 500' east of the Everglades intersection. The roadway will consist of a 22' curbed median, two 12-lane miles in each direction, 4' bike lanes and a 6' sidewalk separated from the roadway by a 5' utility strip. The project includes widening the existing 2-lane bridge over the Miller Canal to a 4-lane bridge with bike lanes and sidewalk. The project will also include a full intersection at Everglades Boulevard. | 23,000,100 |
| 60200 | Goodland CR92A Roadway Improv Engineering fees have been programmed to design improvements to CR92A in the Goodland area of Marco Island. The roadway currently retains water during high rains and/or tidal movements that create a safety hazard for the traveling public and emergency vehicles. | 500,000 |
| 60016 | Intersection Enhancements Projects to improve safety & increase capacity at various locations on the County highway system through minor turn lane construction and drainage improvements. | 2,500,000 |
| 60189 | LED Replacement Program Roadway lighting upgrade from high pressure sodium to wireless controlled LED's. | 1,003,000 |
| 60128 | Limerock Road Conversion Program There are approximately 76 miles of limerock roads remaining in Collier County. Of that 76 mile total there are approximately 32 miles that are in the Golden Gate Estates area. The 32 miles in the Golden Gate Estates are the only roads that are currently involved in the limerock conversion program. Currently it cost approximately \$100,000 to pave a mile of limerock road with the pavement having an average lifespan of 25 years. | 1,000,000 |
| 60144 | Oil Well Rd (Everglades to Oil Well Grade) The Oil Well Road (Everglades to Oil Well Grade) project will widen the roadway from 2 lanes to 6 lanes for a distance of 3.38 miles. Lanes will be 12' wide and the project will also include 4' bike lanes and a 10' multi-use path in each direction. A bridge replacement will be required over the Faka Union Canal. | 820,000 |
| 31331 | Operating Project 331 Operating category funding for the Road District 1 Impact Fee Fund (331) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies. | 50,000 |

Collier County Government
Fiscal Year 2018 thru 2022 Capital Improvement Program - Project Descriptions by CIP Category

| Project# | Project Title / Description | FY 2018 Adopted |
|------------------------------|---|--------------------|
| <u>Transportation</u> | | |
| 31333 | Operating Project 333 Operating category funding for the Road District 2 Impact Fee Fund (333) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies. | 20,000 |
| 31336 | Operating Project 336 Operating category funding for the Road District 4 Impact Fee Fund (336) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies. | 50,000 |
| 31338 | Operating Project 338 Operating category funding for the Road District 6 Impact Fee Fund (338) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies. | 50,000 |
| 60211 | Orange Blossom (Airport to Livingston) Construct the westbound lanes of Orange Blossom Drive from East of Airport Rd to West of Livingston Rd. | 200,000 |
| 60197 | Road Maintenance Facility Funds reserved for construction of road maintenance facility in the north end of town. | 400,000 |
| 60077 | Road Refurbishing Refurbishing of highway stripping, pavement, marking & raised pavement markers for county wide safety of the motoring public. May also include minor repairs of roadside swales, drainage, catch basins, culverts, underground drain pipes and ancillary drainage systems. | 600,000 |
| 60131 | Road Resurfacing Road Resurfacing: Each year the condition of the county's roads is assessed and a priority system is used to determine which roads have the greatest need for re-surfacing. Overlay work generally involves the milling and removal of some of the existing asphalt. A fresh layer of asphalt is then applied to the roadway, which will also receive new lane markings. The road segments selected are based on an in-depth ranking system that accounts for wear and deterioration. | 3,700,000 |
| 60183 | Sign Retroreflectivity Requirements To upgrade existing highway signs to comply with current federal mandates set under section 23 CFR Part 655, Subpart F and 23 U.S.C. 109(d) 402 (a) which are established by both the Manual on Uniform Traffic Control Devices (MUTCD) and the Federal Highway Administration (FHWA). The following mandates have been established to insure that all signs meet the minimum retroreflectivity requirements for proper nighttime visibility and to better accommodate the aging drivers. | 50,000 |
| 60213 | St. Andrews Safety Imp Design and construction related to safety improvements along the St. Andrews Blvd roadway, including additional stop signs, directional signs, curbing extensions and red flashers at both Wildflower Way and Warren St, red flashers at Augusta Blvd approaching Forest Hills Blvd, bike path delineators and updates to pavement striping/markings and ADA ramps. | 500,000 |
| 60146 | TMC Relocation This Project will investigate design alternatives for expansion, relocation to another building or construction of new building for the existing Traffic Management Center (TMC) that is currently housed within the Growth Management Department, Traffic Operations warehouse. The existing TMC is currently space constrained and well passed its intended design capacity for staffing and traffic control signals and is within a flood zone. (Project is in the Growth Management Capital Fund 310) | 400,000 |
| 60163 | Traffic Calming/Studies Traffic studies required to identify specific level of service (LOS) deficiencies and traffic calming. | 200,000 |
| 60172 | Traffic Signals Transportation traffic signal and roadway lighting improvements, includes upgrades to Traffic Management Center and traffic count equipment. Overseen by the Traffic Operations. | 1,200,000 |
| 60199 | Vanderbilt (US41 to Goodlette Frank Rd) Vanderbilt Beach Road from US 41 to east of Goodlette Frank Road. This project will widen the existing roadway from 4 lanes to 6 lanes. | 300,000 |

Collier County Government
Fiscal Year 2018 thru 2022 Capital Improvement Program - Project Descriptions by CIP Category

| Project# | Project Title / Description | FY 2018 Adopted |
|------------------------------|---|--------------------|
| <u>Transportation</u> | | |
| 60168 | Vanderbilt Bch Ext, CR951 to Wilson Extension of Vanderbilt Beach Road from its current terminus east of CR951 to Wilson Boulevard in Golden Gate Estates. This project will provide 6 lanes, bike lanes and sidewalks. | 5,700,000 |
| 60198 | Veterans Memorial Road Extension of Veterans Memorial Boulevard from its current terminus west of Livingston Road to Old US 41. This project will provide 2 lanes, bike lanes and sidewalks. | 300,000 |
| 60130 | Wall Barrier Replacement Replacement of county-maintained noise and barrier walls. This project will replace walls at various locations. Currently, two wall segments are in need of replacement to maintain their functionality and structural integrity: one on Livingston Rd from Radio Rd to Golden Gate Pkwy, and another on Vanderbilt Dr from Goodlette-Frank Rd to Airport-Pulling Rd. | 450,000 |
| 60129 | Wilson/Benfield Wilson Blvd. Extension/Benfield Rd. will provide a north-south arterial road, the need for which was originally identified in the Collier Metropolitan Planning Organization (MPO) 2030 Long Range Transportation Plan approved by the Board of County Commissioners on January 12, 2006. The existing CR 951 facility serves as the primary corridor for north-south mobility connecting Marco Island to the northern limit of Collier County at Immokalee Road and is planned to be extended into Lee County and the development of remaining land in Golden Gate Estates and along the corridor will ultimately cause the CR 951 facility to fail, unless options to relieve traffic are developed. This transportation system enhancement (Wilson /Benfield) will help to maintain the adopted roadway level of service to accommodate approved and anticipated development. | 428,000 |
| 99313 | X-fers/Reserves - Fund 313 The Interfund Transfers and Reserves for the Gas Tax Capital Fund 313 are for the following items: \$11,271,000 Series 2012 & 2014 Gas Tax Revenue Bond - Transfer to fund 212 \$ 415,000 Reserve for Contingencies. Reserves may be used to address project funding shortfalls. | 11,686,000 |
| 99331 | X-fers/Reserves - Fund 331 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 331. | 2,966,300 |
| 99333 | X-fers/Reserves - Fund 333 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 333. | 828,500 |
| 99334 | X-fers/Reserves - Fund 334 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 334. | 43,600 |
| 99336 | X-fers/Reserves - Fund 336 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 336. | 7,678,700 |
| 99338 | X-fers/Reserves - Fund 338 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 338. | 1,234,700 |
| 99339 | X-fers/Reserves - Fund 339 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 339. | 1,249,500 |
| 99341 | X-fers/Reserves - Fund 341 Reserve for Future Capital Projects is recorded in this project. | 481,800 |
| Total Transportation | | 76,090,400 |

Collier County Government
Fiscal Year 2018 thru 2022 Capital Improvement Program - Project Descriptions by CIP Category

| Project# | Project Title / Description | FY 2018 Adopted |
|--|--|--------------------|
| <u>Water / Sewer District Capital</u> | | |
| 70212 | <p>8th Street Interceptor Sewer</p> <p>Purpose: This project is part of a multi-year program (FY2018 - 20) that restores, rehabilitates and replaces aging wastewater collection system within the Naples Park area of the Collier County Water-Sewer District and significantly extends its useful life beyond that originally estimated. It will help to maintain compliance and to meet operational needs. Program goals include the minimization of infiltration and inflow of storm and ground water into the wastewater collections system by replacing manholes and underground pipes and service laterals, including the renewal of gravity wastewater sewers on a prioritized basis. Wastewater basin design analyses were performed to evaluate existing conditions, assess condition of wastewater assets, identify system deficiencies, and recommend collection system improvements on a bundled basis. The main focus of FY18 budget will be the construction of a new 8th Street Interceptor Sewer. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands throughout the wastewater system.</p> | 2,000,000 |
| 70202 | <p>Collier County Utility Standards</p> <p>Purpose: Utilize design consultants to provide independent peer review of specific Collier County Water-Sewer District infrastructure detail drawings based on input and feedback from County staff and specific advisory committees. The Board of County Commissioners annually approves the Utility Standards Manual update. Method: Meet with the Utilities Discussion Group and Public Utilities Operating Divisions to update the Utility Standards Manual. End State: That the Utility Standards Manual, as the Public Utilities principal technical guidance document, ensures that all utility-related construction meets county standards, that consistency is maintained, and that the utility continues to stay compliant with all state and federal regulations.</p> | 45,000 |
| 70071 | <p>County-wide Utility Projects-Water</p> <p>Purpose: Plan, design, and construct Collier County Water-Sewer District (CCWSD) infrastructure driven by intra-county divisions. Project activities generally include: engineering review, plan development or deconflicting for various intersection improvements, lighting improvements, traffic signal upgrades and installations throughout the CCWSD service area. Method: Fixed-term contracts and competitive bids or Joint Project Agreements with the Growth Management Division. End State: Interdivisional coordination with utility construction projects to maintain compliance and provide reliable services with minimal impact to the community.</p> | 150,000 |
| 73065 | <p>County-wide Utility Projects-WW</p> <p>Purpose: Plan, design, and construct Collier County Water-Sewer District infrastructure driven by intra-county divisions. Upcoming projects include utility relocations driven by the Lely Area Stormwater Improvement Project (LASIP) project and improvements to intersections and stormwater systems. Method: Fixed-term contracts and competitive bids or Joint Project Agreements with the Growth Management Division. End State: Interdivisional coordination with utility construction projects to maintain compliance and provide reliable services with minimal impact to the community.</p> | 200,000 |
| 70211 | <p>Creekside Phase 2 Force Main</p> <p>Purpose: This is a multi-year program (FY2018 - 19) that will restore, rehabilitate and replace aging wastewater collection system within the Naples Park area of the Collier County Water-Sewer District to maintain compliance and to meet operational needs. This replacement program is geared specifically towards extending the useful life of the sewer system beyond its original estimated life span. Program goals include the minimization of infiltration and inflow of storm and ground water into the wastewater collections system by replacing manholes and underground pipes and service laterals, including the renewal of gravity wastewater sewers on a prioritized basis. Wastewater basin design analyses were performed to evaluate existing conditions, assess condition of wastewater assets, identify system deficiencies, and recommend collection system improvements on a bundled basis. FY18 budget will focus primarily on the construction of the Creekside Phase 2 Force Main. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands throughout the wastewater system.</p> | 2,000,000 |
| 70019 | <p>Cross Connections Program</p> <p>Purpose: To maintain compliance with Rule 62-555 of the Florida Administrative Code and the Collier County Cross Connection Control Ordinance. The rule requires all community water systems to establish and implement a routine cross-connection control program to detect and control cross-connections and prevent backflow of contaminants into the public water supply. Approximately 5,000 devices in various neighborhoods throughout the County are planned for overhaul or replacement in FY18. Method: Procure the devices through existing contracts and provide installation through a bid process or by staff as determined by the operating department. End State: Fully compliant and protected water supply system.</p> | 300,000 |

Collier County Government
Fiscal Year 2018 thru 2022 Capital Improvement Program - Project Descriptions by CIP Category

| Project# | Project Title / Description | FY 2018 Adopted |
|--|---|--------------------|
| <u>Water / Sewer District Capital</u> | | |
| 70189 | Cyber Security SCADA Purpose: Implement heightened security measures on stand-alone supervisory control and data acquisition (SCADA) systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. Evaluate and prioritize mitigation to resolve risk and exposure to maintain compliance with Department of Homeland Security requirements for public water supply systems and sustainability of existing levels of service. Method: Fixed-term contracts. End State: Compliant and secure infrastructure. | 200,000 |
| 71067 | Distribution Repump Station TSP Purpose: This is a multi-year program that addresses prioritized needs. It provides annual Technical Support Program (TSP) funding for repairs and modifications to the secondary water distribution stations to meet demand and to remain in compliance. These stations include the following booster stations and storage tanks: Carica, Manatee, Isles of Capri, Goodland and Vanderbilt. FY18 projects include Carica tank west rehab, emergency generator refurbishment, tank/structure weather proofing, process building roofing, chemical process rehab, and pump appurtenance rehab. Method: Fixed-term contracts and competitive bids. End State: Meet demand, remain in compliance and maintain reliability and safety. | 300,000 |
| 70113 | Facility Infrastructure Maintenance Purpose: Operational and preventative maintenance program which performs regular preventative maintenance on water facilities including inspections of roofs, gates, garage doors, fences, HVAC (heating, ventilation, air conditioning), site and fire sprinklers. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant water department that will extend the life cycle of the facility and its vertical assets. | 350,000 |
| 72013 | Facility Infrastructure Maintenance - WW Purpose: To optimize the operating efficiency and increase the safety of the Wastewater Plants by completing maintenance service projects (MSP) relating to rehabilitation, replacements, and optimizations of HVAC (heating, ventilation, air conditioning) systems, roofs, electrical and fire systems, and other vertical assets existing at the South and North County Regional Wastewater Treatment Plants (SCWRF and NCWRF). This will enhance the utilization and life cycle expectancy of the SCWRF and NCWRF by maintaining the Plants in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Planned FY18 projects include preventive maintenance inspections of both Wastewater Plant assets and HVAC replacement, roof replacements and light-emitting diode (LED) lighting at both Wastewater Plants. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant SCWRF and NCWRF that will ensure safety for employees, and extend the life cycle of the Plants and its vertical assets. | 350,000 |
| 70045 | FDOT Utility Projects-Water Purpose: Plan, design, and construct Collier County Water-Sewer District (CCWSD) infrastructure driven by Florida Department of Transportation (FDOT) construction projects. Long-range upcoming FDOT projects that require utility relocations include: US41 from Greenway Road to Six L's Farm Road and potentially I-75 at CR951 Ultimate Build Out. Project activities generally include: engineering review, plan development or reduction of risk of collision for various intersection improvements, lighting improvements, traffic signal upgrades and installations throughout the CCWSD service area. Method: Fixed-term contracts and competitive bids or Joint Project Agreements with the FDOT. End State: Coordinated utility construction to maintain compliance and provide reliable services. | 150,000 |
| 75018 | Financial Services Purpose: Utilize outside consultants to prepare feasibility reports, perform rate studies, asset valuations, and acquisitions. Method: Utilize a financial consultant to perform these required studies. The external consultants are utilized in situations where an independent perspective is required or specialized financial analysis is needed. End State: Provide independent financial assessments to aid in business decision-making. | 60,000 |
| 70023 | Fire Hydrant Replacement Purpose: This on-going program replaces fire hydrants that have reached the end of their useful life. There are approximately 10,000 fire hydrants in the distribution system; 40 hydrants are planned to be replaced each year beyond those replaced with water main rehabilitation projects. The areas targeted for replacement will be primarily based on input from the Fire Districts and areas of concern identified during annual flushing exercises. Method: Utilize existing underground services contracts. End State: Replace hydrants to ensure compliance with fire protection codes and ordinances, and provide a point to flush the water distribution system when necessary to comply with state and federal water quality standards. | 300,000 |

Collier County Government
Fiscal Year 2018 thru 2022 Capital Improvement Program - Project Descriptions by CIP Category

| Project# | Project Title / Description | FY 2018 Adopted |
|--|---|--------------------|
| <u>Water / Sewer District Capital</u> | | |
| 70199 | FM Immokalee Rd and Logan Blvd Purpose: This multi-year project (FY2018 - 20) will provide for capital addition of a wastewater force main (FM) in order to enable the efficient conveyance of wastewater from the new Heritage Bay Master Pump Station. FY18 budget will provide funds specifically for the design of a new force main along Immokalee Road and Logan Blvd in order to provide additional capacity for the growing area of Northeastern portions of the service area. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands of wastewater transmission system. | 300,000 |
| 71058 | General Legal Services Purpose: Obtain expert legal counsel for wastewater, and reuse issues. Provide appropriate legal representation for various complex or specialized wastewater related matters to stay in compliance. Method: Issue work orders under a competitive agreement for legal services for complex or specialized legal tasks. End State: Provide appropriate legal representation for various complex or specialized wastewater related matters to stay in compliance. | 100,000 |
| 70195 | Glades AC Pipe Rehab Purpose: Remove asbestos-concrete (AC) pipe in The Glades that has reached the end of useful life. The project will include moving existing services off of the failing water main and connect them to a newer adjacent water main, and then removing the old pipe. Method: Utilize existing fixed-term underground contracts or competitive bidding for installation and fixed-term engineering services contracts for design. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets. | 1,250,000 |
| 70172 | Gulfshore Dr AC WM (cap) Purpose: Abandon asbestos-concrete (AC) pipe along Gulfshore Drive that has reached the end of its useful life. The project will include moving existing services off of the failing water main and connect them to a newer adjacent water main. The asbestos-concrete pipe is being grouted in place because underground conditions are too congested with other utilities to allow removal without damage. Method: Utilize existing fixed-term underground contracts or competitive bidding for installation and fixed-term engineering services contracts for design. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets. | 500,000 |
| 75017 | Hydraulic Modeling Purpose: Provide hydraulic evaluation and analysis of all water, wastewater and irrigation quality water infrastructure. Hydraulic models are used to verify availability for Planned Unit Developments, concurrency, and master planning. Models are also used by operations to predict pressures, flow rates, and water quality under varying conditions. These data points are essential for determining the appropriate emergency response in the event of pipe breakage. Flows can be modeled and redirected with minimum disruption to the community. Hydraulic analysis will identify opportunities for cost-savings resulting from pump station operations, diurnal curve management, pressure management, and pipe sizing. For FY18 the plan is to update the model, synchronize the model to geographical information system (GIS), evaluate scenarios and develop operating criteria and strategies based on system growth. Method: Fixed-term contracts. End State: Maintained compliance and operations through this current year execution of a multi-year program. | 150,000 |
| 70114 | Infrastructure TSP Field Ops - Water Purpose: A technical support program (TSP) to optimize the operating efficiency and increase the safety of the Public Utility Operations Center (PUOC) and Collier County wellfield structures by completing projects relating to rehabilitation, replacements, and optimizations of HVAC (heating, ventilation, air conditioning) systems, roofs, electrical and fire systems, and other vertical assets existing in the PUOC and Public Utilities Wellfield. This will enhance the utilization and life cycle expectancy of the PUOC and wellfield by maintaining structures in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Planned FY18 projects include preventive maintenance inspections of PUOC and wellfield assets and HVAC replacement and roof replacements at the PUOC. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant PUOC and wellfield that will ensure safety for employees, and extend the life cycle of the facility and its vertical assets. | 100,000 |

Collier County Government
Fiscal Year 2018 thru 2022 Capital Improvement Program - Project Descriptions by CIP Category

| Project# | Project Title / Description | FY 2018 Adopted |
|--|--|--------------------|
| <u>Water / Sewer District Capital</u> | | |
| 70118 | <p>Infrastructure TSP Water Plants</p> <p>Purpose: A technical support program (TSP) to optimize the operating efficiency and increase the safety of the Water Plants by completing maintenance service projects (MSP) relating to rehabilitation, replacements, and optimizations of HVAC (heating, ventilation, air conditioning) systems, roofs, electrical and fire systems, and other vertical assets existing at the South and North County Regional Water Treatment Plant (SCRWTP & NCRWTP). This will enhance the utilization and life cycle expectancy of the SCRWTP and NCRWTP by maintaining the Plants in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Planned FY18 projects include preventive maintenance inspections of both Water Plant assets, roof replacements and LED lighting at both Water Plants. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant SCRWTP and NCRWTP that will ensure safety for employees, and extend the life cycle of the Plants and its vertical assets.</p> | 500,000 |
| 50105 | <p>Integrated Asset Management</p> <p>Purpose: Implement an Enterprise-wide Integrated Asset Management Program within the Public Utilities Department (PUD) to more cost-effectively manage PUD assets. This multiyear program has three phases. Phase One (PUD pilot) is complete. Phase Two (Request for Proposal (RFP) solicitation and vendor selection) is complete. Phase Three is in progress and is focused on implementation and integration of the selected Cityworks software application with existing Agency wide systems of GIS (geographic information system), SAP (County's accounting program), SCADA (supervisory control and data acquisition) and many interdivisional processes including procurement and finance spanning five full scale implementation projects (FSIP) . Cityworks go-live occurred in May 2016 for FSIP 1, 2, & 3, and FSIP 5 is anticipated to go-live in June 2017. Technical Support is anticipated to continue into FY18. Method: Through competitive Request for Proposal process. End State: A tangible GIS-based asset and work management system to guide predictive and preventative maintenance and consistent sustainable work practices that occur in a systematic manner, at less cost, and with less operational impact versus catastrophic failure.</p> | 1,000,000 |
| 74030 | <p>IQ Aquifer Storage and Recovery-Ops</p> <p>Purpose: Plan, design, construct and test the Aquifer Storage and Recovery (ASR) system located at the Livingston Road well field north of Immokalee Road. Construction of Well #1 and Well #2 are complete. FY18 budget will be used to support Wells #1 and #2 cycle testing to determine how much irrigation quality (IQ) water can be recovered from the ASR system and to establish the initial ASR operations protocol. Current FY18 budget will also be used to initiate the design for Wells #3 through #5. Method: Utilize existing fixed term contracts to provide professional engineering guidance. End State: Reliable Irrigation Quality ASR system compliant with the Florida Department of Environmental Protection rules.</p> | 350,000 |
| 70062 | <p>IQ Systems SCADA TSP Ops</p> <p>Purpose: This is a multiple year operational program to restore and rehabilitate and support enhanced telemetry communications and Supervisory Control and Data Acquisition (SCADA) systems through a Technical Support Program (TSP) to eliminate obsolescence of existing programmable logic controllers (PLCs), communication networks and protocol limitations and various pieces of instrumentation used to monitor and control the process. There are 51 PLCs in the irrigation quality (IQ) system with an average of five being replaced per year with a replacement priority based on fiber optic network availability. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the IQ SCADA system.</p> | 200,000 |
| 70166 | <p>IQ Water System TSP-Ops</p> <p>Purpose: This is a multi-year Technical Support Program (TSP) to restore, rehabilitate and maintain infrastructure of the Irrigation Quality (IQ) water system needed to meet customer demand, and contractual and regulatory compliance, including the rehabilitation of IQ pump stations, isolation valves, and air release valves, as well as meters, pumps, and motors. This program allows operations to accurately measure water sold, ensuring accurate revenue generation; delivers water to the customer per contractual agreements; and allows for system isolation for regulatory compliance. As the reclaimed water system is more than 20 years old, these operational projects are necessary to maintain the distribution system in working condition. FY18 budget will focus on flow meter and valve replacement, Point of Delivery equipment installations, and Eagle Lakes pond site maintenance. Method: Fixed-term contracts and competitive bids. End State: Remain in contractual and regulatory compliance, meet customer demand, and improve system efficiency.</p> | 600,000 |

Collier County Government
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| Project# | Project Title / Description | FY 2018 Adopted |
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| <u>Water / Sewer District Capital</u> | | |
| 70131 | Large Meters Renewal & Replacement Purpose: Remove and replace 20 large meters as part of a multi-year program to replace water meters that have reached the end of their useful life. There are approximately 600 large meters in the system that record water usage, and are thus the source of revenue for the utility. All meters three inch and larger are tested and calibrated annually with replacements scheduled on a rotating basis. In general, this project replaces large water meters that have reached the end of their useful life, and meters that have been identified during the meter audit program as being non-compliant. Method: Fixed term contracts for purchases and replacements with a portion of installation by staff. End State: Remain in compliance with Florida Administrative Code 62-555, Ordinance 201-73, and sustain an accurate measurement of customer water usage for accurate billing. | 200,000 |
| 70109 | Lime Treatment TSP Purpose: A technical support program (TSP) to design and construct improvements to the lime softening treatment process at the South County Regional Water Treatment Plant utilizing technology improvements that have occurred since the initial plant design in the early 1980's. Work in FY18 includes repair and rehabilitation of components related to the sludge thickening & dewatering system and polymer feed equipment. Method: Through fixed-term contracts and competitive bids. End State: Meet demand and remain in compliance, achieve energy efficiency, and maintain reliability. | 100,000 |
| 70146 | Master Pump Station TSP-Ops Purpose: Restore and/or rehabilitate high-priority wastewater master pump stations within the installed-base of 22 locations through a Technical Support Program (TSP) to maintain compliance and meet operational needs. Rehabilitations include mechanical, electrical, and structural components such as pumps, motors, pipes, wet wells, odor control, containment, structures, lighting, and fencing. End State: Maintain compliance and meet operational demands of wastewater master pump stations. | 500,000 |
| 70010 | Meter Renewal and Replacement Purpose: This multi-year program consists of replacing water meters that have reached the end of their useful life. There are over 60,000 meters in the system that record water usage, and are thus the source of revenue for the utility. In FY18, approximately 10,000 small meters (3/4" - 2") are to be replaced depending on age and service life. Scheduled replacement will be modified as needed to remain consistent with the results of the meter audit. This project also replaces meters that have been identified during the meter audit program as being non-compliant. Method: Fixed term contracts for purchases and replacements with a portion of installation by staff. End State: Remain in compliance with Florida Administrative Code 62-555, Ordinance 201-73, and sustain an accurate measurement of customer water usage for accurate billing. | 2,300,000 |
| 70139 | MPS 101 Basin Prog (Naples Pk area) Purpose: This is a multi-year program that restores, rehabilitates and replaces aging wastewater collection system and master pump stations (MPS) within the Naples Park area of the Collier County Water-Sewer District to maintain compliance and to meet operational needs. Program goals include the minimization of infiltration and inflow of storm and ground water into the wastewater collections system by replacing manholes and underground pipes and service laterals, including the renewal of gravity wastewater sewers on a prioritized basis. Wastewater Basin Analyses were performed to evaluate existing conditions, assess condition of wastewater assets, identify system deficiencies, and recommend collection system improvements on a bundled basis. The FY17 budget focus includes gravity sewers scheduled to be replaced in conjunction with the water main replacement program, duplex pump station upgrades and the construction of a new master pump station. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands throughout the gravity system. | 4,500,000 |
| 70214 | MPS 107 Reconfig, Quail Creek Purpose: A multi-year project (FY2018 - 20) geared towards capital restoration, rehabilitation, installation of this high-priority wastewater master pump station (MPS) within the installed-base of 22 locations to maintain compliance and meet operational needs. Rehabilitations include mechanical, electrical, and structural components i.e. - pumps, motors, pipes, wet wells, odor control, containment, structures, lighting, and fencing. FY18 budget will address the re-construction of MPS 107 at Immokalee Road, east of I-75 in Quail Creek. Method: Fixed-term contracts and competitive bids. End State: Reconstruction of MPS 107 that will maintain compliance and meet operational demands of wastewater master pump station. | 300,000 |

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| Project# | Project Title / Description | FY 2018 Adopted |
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| <u>Water / Sewer District Capital</u> | | |
| 70213 | MPS 300 Rehab, SCWRF Purpose: This multi-year project (FY2018 - 20) is aimed at replacing aging wastewater Master Pump Station (MPS) 300 at the South County Water Reclamation Facility (SCWRF) and it will help to maintain compliance and meet operational needs. Design analyses were performed to evaluate existing conditions, assess condition of wastewater assets, identify system deficiencies, and recommend collection system improvements. FY18 budget will focus on the reconstruction of MPS 300, that will include new controls, new pumps, piping and major site improvements. Method: Construction contracts based on competitive bids. End State: Maintain compliance and meet operational demands throughout the wastewater basin. | 250,000 |
| 70209 | MPS 300.06 St. Andrews Blvd Purpose: A one year project that provides for capital addition of a wastewater master pump station (MPS) in order to enable the safe operation and maintenance of wastewater pump station that is currently located in the median of St. Andrews Boulevard. This new addition will significantly increase the value and the useful life of the original asset. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands of wastewater pump stations. | 1,000,000 |
| 70207 | MPS 301 Rehab, SCWRF Purpose: This is a multi-year project (FY2018 - 19) that will provide capital restoration, rehabilitation, and installation of this high-priority wastewater master pump station within the installed-base of 22 locations to maintain compliance and meet operational needs. This extraordinary rehabilitation will significantly increase the estimated useful life of the master pump station (MPS) beyond its original estimated useful life. Rehabilitations include mechanical, electrical, and structural components such as pumps, motors, pipes, wet wells, odor control, containment, structures, lighting, and fencing. FY18 budget will focus mainly on significantly upgrading this Master Pump Station built 30 years ago, as it handles wastewater flows from the south into the South County Water Reclamation Facility (SCWRF). Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands of wastewater master pump stations. | 2,000,000 |
| 70215 | MPS 302, Reconfig (Santa Barbara Blvd) Purpose: This multi-year project (FY2018 - 19) will reconfigure Master Pump Station (MPS) 302 site and piping to enable flow transfer to MPS 306 in the event that the force main leaving MPS 302 requires maintenance and/or replacement. Traffic safety will also be improved by adding an access off Santa Barbara Boulevard. FY18 budget will provide for the rehabilitation of mechanical, electrical, and structural components that will help maintain compliance and meet operational needs. Additionally, the easement will be expanded, the perimeter wall will be expanded and a new driveway will be added. Method: Fixed term contracts and competitive bids. End State: Maintain compliance and meet operational demands of wastewater master pump stations. | 500,000 |
| 70141 | MPS 305 Basin Program Purpose: This is a multi-year program that restores, rehabilitates and replaces aging wastewater collection system within the Glades, Lakewood, Gateway Triangle, Flamingo Estates and Naples Industrial Park area of the Collier County Water-Sewer District to maintain compliance and to meet operational needs. The rehabilitation program is specifically targeted to significantly increase the expected useful life of these assets. Program goals include the upgrade of meter pump stations (MPS), significant improvements to the new Western Interconnect Master Pump Station and the construction of MPS 305 force main. Wastewater basin design analyses were performed to evaluate existing conditions, assess condition of wastewater assets, identify system deficiencies, and recommend collection system improvements on a bundled basis. The FY18 budget provides for the relocation of MPS 305 and partial rehabilitation of ten pump stations. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands throughout the gravity system. | 2,500,000 |
| 70210 | MPS 306 Group 3 (Bayshore/Thomasson) Purpose: This project is part of a multi-year program that restores, rehabilitates and replaces aging wastewater collection system within the Bayshore Drive/Thomasson Boulevard area of the Collier County Water-Sewer District to maintain compliance and to meet operational needs. This rehabilitation is specifically designed to significantly increase the useful life of the wastewater collection system beyond that originally estimated. Wastewater basin design analyses were performed to evaluate existing conditions, assess condition of wastewater assets, identify system deficiencies, and recommend collection system improvements on a bundled basis. FY18 budget will focus primarily on 10 master pump station (MPS) partial rehabilitations. Method: Design contracts and competitive bids. End State: Maintain compliance and meet operational demands throughout the gravity system. | 3,000,000 |

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| Project# | Project Title / Description | FY 2018 Adopted |
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| <u>Water / Sewer District Capital</u> | | |
| 70142 | MPS 306 MPS Lely Purpose: This project replaces aging wastewater Master Pump Station (MPS) 306 to maintain compliance and to meet operational needs. These extraordinary replacements significantly increase the useful life of the original assets beyond their estimated useful life. Wastewater basin design analyses were performed to evaluate existing conditions, assess condition of wastewater assets, identify system deficiencies, and recommend collection system improvements on a bundled basis. The FY18 budget focus is the replacement of MPS 306. Method: Construction contracts based on competitive bids. End State: Maintain compliance and meet operational demands throughout the wastewater basin. | 4,000,000 |
| 70218 | MPS 308 Replace (Shadowlawn-Linwood) Purpose: A multi-year project (FY2018 -20) that will replace aging wastewater Master Pump Station (MPS) 308 to maintain compliance and to meet operational needs. Wastewater basin design analyses were performed to evaluate existing conditions, assess condition of wastewater assets, identify system deficiencies, and recommend collection system improvements on a bundled basis. The primary focus of the current FY18 budget is to provide for the design costs associated with the replacement of MPS 308. Method: Construction contracts based on competitive bids. End State: Maintain compliance and meet operational demands throughout the wastewater 308 basin. | 100,000 |
| 70217 | MPS 309 (E Naples Middle School) Purpose: A multi-year project (FY2018 -20) that will replace aging wastewater Master Pump Station (MPS) 309 to maintain compliance and to meet operational needs. Wastewater basin design analyses were performed to evaluate existing conditions, assess condition of wastewater assets, identify system deficiencies, and recommend collection system improvements on a bundled basis. The primary focus of the current FY18 budget is to provide for the design costs associated with the replacement of MPS 309. Method: Construction contracts based on competitive bids. End State: Maintain compliance and meet operational demands throughout the wastewater 309 basin. | 100,000 |
| 70205 | MPS 321 Force Main to SCWRF Purpose: This one-year project will provide for capital addition of a parallel wastewater force main in order to enable the efficient conveyance of wastewater from existing master pump station (MPS) 321 to the South County Water Reclamation Facility (SCWRF). Specifically, FY18 budget will provide funding for the design costs for an additional force main that will be built along Wildflower Way in Lely Resort to increase the wastewater conveyance from MPS 321 to the SCWRF. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands of wastewater transmission system. | 100,000 |
| 70206 | MPS 321, Rehab, Lely Purpose: Capital restoration, rehabilitation, installation of the high-priority wastewater master pump station (MPS) within the installed-base of 22 locations to maintain compliance and meet operational needs. The current FY18 budget will provide funding for the rehabilitation of the MPS located at Wildflower Way in Lely Resort which will include mechanical, electrical, and structural components such as pumps, motors, pipes, wet wells, odor control, containment, structures, lighting, and fencing. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands of wastewater master pump stations. | 200,000 |
| 70120 | Naples Park Basin Opt Purpose: A multi-year program (FY2017-22) that provides replacement of wastewater clay pipe in Naples Park that has reached the end of its useful life. The replacement program constitutes major repairs/replacements made, not to keep the sewer system in its normal state of repair, but to extend its useful life beyond that originally estimated. Replacement rate is approximately 2 miles per year. Method: Utilize RFPs (request for proposals) for design and competitive bidding for installation. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets. | 4,000,000 |
| 70123 | Naples Park Water Main Replacement Purpose: A multi-year program (FY2017-22) that provides replacement of water distribution asbestos-cement (AC) pipe in Naples Park that has reached the end of its useful life. The program installs fire hydrants, water mains and other appurtenances that improve fire protection and water quality. Replacement rate is approximately 2 miles per year. Method: Utilize request for proposals (RFP) for design and competitive bidding for installation. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets. | 4,000,000 |

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Fiscal Year 2018 thru 2022 Capital Improvement Program - Project Descriptions by CIP Category

| Project# | Project Title / Description | FY 2018 Adopted |
|--|---|--------------------|
| <u>Water / Sewer District Capital</u> | | |
| 71055 | NCRWTP SCADA Support Ops Purpose: Restore and rehabilitate the supervisory control and data acquisition (SCADA) systems for the North County Regional Water Treatment Plant (NCRWTP) through a multi-year Technical Support Program (TSP). This program eliminates obsolescence of existing programmable logic controllers (PLCs), and various instrumentation used to monitor and control plant processes and communicate throughout the plant. Includes the modernization of existing instrumentation to utilize standard protocols in support of asset management initiatives, as well as enhancing communication networks and related hardware. Primary focus of the instrumentation and communications enhancements will be on critical treatment processes. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliable operation of the treatment process. | 150,000 |
| 71066 | NCRWTP TSP Operating Purpose: This is a multi-year program that addresses prioritized needs. It provides annual Technical Support Program (TSP) funding for safety related projects, repairs and modifications needed to meet demand and to remain in compliance at the North County Regional Water Treatment Plant (NCRWTP). This facility has been producing approximately 4 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are: 8 cartridge filters, 6 transfer pumps, 6 high service pumps, 10 treatment skids, 3 concentrate wet well pumps, 4 degasification and odor control trains, and 4 generator sets. Projects in FY18 include the replacement of various piping elements, valves, meters, pumps and other components, chemical process replacement, weatherproofing, rust proofing, corrosion control and coatings, material storage areas, and safety-driven projects. Method: Fixed-term contracts and competitive bids. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance. | 600,000 |
| 70149 | NCWRF Headwork & IQ Pump Station Purpose: Replace existing head works and Irrigation Quality (IQ pump) station that are approximately 30 years old and have reached the end of their useful life's. The project will also include installation of structures, screens, grit removal equipment, flow splitting chambers, IQ Water pumps, electrical controls and a new electrical service. Method: Due to the critical nature of the needed facilities, issue a Request for Proposal (RFP) for a progressive design/build contract for both engineering and construction services. End State: Sustain compliance and meet demand with reliability through the upgrading of critical wastewater treatment components. | 1,000,000 |
| 70060 | NCWRF SCADA Support Op Purpose: This is a multi-year program to restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the North County Water Reclamation Facility (NCWRF) through a Technical Support Program (TSP) to eliminate obsolescence of existing 25 programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the treatment process. This program will increase reliability, sustainability, and operational efficiency. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the NCWRF SCADA system. | 300,000 |
| 70103 | NE Service Area Integr & Reliab Purpose: Provide interconnections between existing water and wastewater mains (located near the County Fairgrounds) and the Northeast (NE) service area. This will result in increased reliability for the existing Orangetree and Northeast service areas. FY18 budget will focus on major construction and rehabilitation work that will take place within Twin Eagles; these include mechanical, electrical, and structural components such as pumps, motors, pipes, wet wells, odor control, containment, structures, lighting, and fencing. Method: Utilize existing fixed-term professional engineering contracts for design, and contract for construction through fixed-term construction contracts, or bid construction contracts in conformance with the County Purchasing Policy. End State: A seamless integration of additional utility customers while maintaining compliance and meeting demand throughout the entire utility system. | 1,250,000 |
| 70197 | Old Lely AC Pipe Rehab Purpose: A multi-year program that provides replacement of water distribution asbestos-cement (AC) pipe in Old Lely that has reached the end of its useful life. The program installs fire hydrants, water mains and other appurtenances that improve fire protection and water quality. Method: Utilize RFPs for design and competitive bidding for installation. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets. | 2,000,000 |

Collier County Government
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| Project# | Project Title / Description | FY 2018 Adopted |
|--|--|--------------------|
| <u>Water / Sewer District Capital</u> | | |
| 70173 | Orangetree Compliance Purpose: A multi-year Technical Support Program (TSP) that provides repair of aging utility system assets that have failed throughout the former Orangetree Utility service area. Method: Utilize existing fixed-term underground contracts or competitive bidding for installation and fixed-term engineering services contracts for design. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the potable water and wastewater system assets. | 2,000,000 |
| 70208 | PS 302.07 Gravity Sewers, Lely Purpose: This is a one year project that will provide for a capital addition of a wastewater gravity sewer in order to eliminate a wastewater pump station (PS) that is currently located very close to a residential back patio near the Lely Canal. FY18 budget will provide funds to add a new gravity sewer between Rattlesnake Hammock Road and US 41 just west of the Lely canal. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands of wastewater pump stations. | 250,000 |
| 70167 | PUD Operations/Collection Facilities Purpose: To design, permit, and construct a centrally located multi-division complex for operations, support, parts distribution and storage. This new facility will provide a central location for shared infrastructure maximizing government resources. The plan for FY18 is to select an architect and complete design, and then move into permitting and construction. The new facility will contain operations and administrative offices, repair workshops, generator storage/testing facilities, SCADA (supervisory control and data acquisition) operations center, SCADA Tower facility, employee common areas (locker rooms, break rooms, work spaces), equipment storage, employee and county vehicle parking. Method: A solicitation for a general contractor for construction would be required through fixed term contracts and competitive bids. End State: To meet current compliance and vertical standards while addressing current and future County space needs while maintaining our level of service standards to our community. | 4,000,000 |
| 70014 | Real Property/Infrastructure Audit Purpose: Ensure that all Collier County Water-Sewer District assets are located within County Utility Easements. Where this is not the case, the County does not have the legal right to construct projects or perform maintenance required to remain in compliance and to serve the District's customers. Method: Coordinate with appropriate divisions to verify asset locations in existing geographical information system (GIS) layers. Coordinate with Real Property Management to locate easement interest documents, upload into the document management system (DMS), and plot locations in GIS. Compare easement interests with asset locations on GIS to determine if additional easements are required. End State: Confirm all assets reside within appropriate easements, and obtain additional easements where needed. | 50,000 |
| 71056 | SCADA Compliance - Water Purpose: Multi-year program to acquire, manage and maintain 7 software applications, 4 licenses and 2 support agreements for Supervisory Control and Data Acquisition (SCADA) systems used throughout the Water Division. Method: Through fixed-term contracts and competitive bids. End State: All critical control systems are maintained, compliant and secure to facilitate continued production of quality products. | 70,000 |
| 72541 | SCADA Compliance - WW Purpose: This is a multi-year program to acquire, manage and maintain 7 software applications, 4 licenses and 2 support agreements for Supervisory Control and Data Acquisition (SCADA) systems used throughout the Wastewater Division. Method: Through fixed-term contracts and competitive bids. End State: All critical control systems are maintained, compliant and secure to facilitate continued production of quality products. | 75,000 |
| 70102 | SCRWTP SCADA Support - Ops Purpose: Restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the South County Regional Water Treatment Plant (SCRWTP) through a multi-year technical support program. This program is needed to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the many processes and communicate throughout the water treatment plant. There are 28 PLCs at this facility with 5 PLCs and associated instrumentation planned to be replaced per year focusing on management and modernizing of the core communication networks and PLC platform. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliable operations. | 150,000 |

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| Project# | Project Title / Description | FY 2018 Adopted |
|--|---|--------------------|
| <u>Water / Sewer District Capital</u> | | |
| 71065 | SCRWTP TSP Operating Purpose: Provide annual Technical Support Program (TSP) funding for safety related projects, repairs and modifications needed to meet demand and to remain in compliance at the South County Regional Water Treatment Plant (SCRWTP). This facility has been producing approximately 5 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are: 8 cartridge filters, 5 transfer/blend pumps, 10 high service pumps, 10 treatment skids, 8 degasification towers, 4 odor control trains, 6 generator sets, 3 lime reactors, 6 media filters, sludge thickener and belt press. Projects planned for FY18 include the replacement of chemical feed lines and components, check valves, valves, pumps and piping appurtenances, conduits and wiring, waterproofing of various chemical storage tanks and impoundment areas, repair and/or replacement of odor control pumps and components, site improvements repair, and safety-driven projects. This is a multi-year program that addresses ongoing prioritized needs. Method: Fixed-term contracts and competitive bids. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance. | 450,000 |
| 70204 | SCWRF IQ Storage Improvements Purpose: A multi-year project (FY2018 - 19) that will provide for the addition of plant piping and valves to optimize the storage of irrigation quality (IQ) water by converting the existing outer rings of the IQ reject water storage to high quality IQ water storage. The capital improvement significantly improves the efficiency of the facility; this project increases the ability of the South County Water Reclamation Facility (SCWRF) to reuse more treated water for irrigation. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands of wastewater treatment system. | 1,000,000 |
| 70061 | SCWRF SCADA Support Op Purpose: This is a multi-year program to restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the South County Water Reclamation Facility (SCWRF) through a Technical Support Program (TSP) to eliminate obsolescence of existing 17 programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the treatment process. This program will increase reliability, sustainability, and operational efficiency. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the SCWRF SCADA system. | 200,000 |
| 70203 | SCWRF Turbo Blowers Purpose: This multi-year project (FY2018 - 19) will provide funds to replace old air blowers that have reached the end of their useful life with new high-efficiency Turbo blowers that perform the same function using much less power. The primary focus for FY18 budget will be to replace four process air blowers and controls at the South County Water Reclamation Facility (SCWRF); these blowers play a critical role in the wastewater treatment process as they are required to aerate wastewater continuously - 24/7. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands of wastewater treatment system. | 1,800,000 |
| 71009 | Security Upgrades Purpose: Multi-year program to provide both physical and virtual protection of assets that are imbedded in critical compliance-driven operations, including physical access points such as gates, fences, card access and recording devices, as well as cyber threats such as network intrusion and cyber hacking that could directly impact operations. Evaluate and prioritize mitigation to resolve risk and exposure to maintain compliance with Department of Homeland Security requirements for public water supply systems and sustainability of existing levels of service. Planned FY18 projects include replacement and addition of cameras, perimeter fencing improvements and card access in critical infrastructure throughout the Water Division. Method: Internal resources and through fixed-term contracts. End State: Compliant and secure infrastructure. | 300,000 |
| 70196 | Tamiami Wellfield - 2 Wells Purpose: Construct two new Tamiami raw water wells, piping electrical and all appurtenances. Several of the existing Tamiami wells have decreased yield and need to be replaced to meet demand and remain in compliance. Method: Fixed-term contracts. End State: Meet demand and remain in compliance, maintain production capabilities and reliability. | 1,500,000 |

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| <u>Water / Sewer District Capital</u> | | |
| 70181 | Trail Blvd WM Replacement Purpose: Replacement of approximately 4,200 LF of 6" and 8" cast iron water main (WM) that has reached the end of its useful life and is located along Trail Boulevard, between Pine Ridge Road and Banyan Road in Naples. Method: Utilize existing fixed-term underground contracts or competitive bidding for installation and fixed-term engineering services contracts for design. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets. | 300,000 |
| 70031 | Utilities Master Plan Purpose: Utilize consultants to assist with updates to the Utilities Master Plan, including coordination with the rate study program, and the annual capital improvement program (CIP) update aimed at responsible system growth, maintenance and preservation. Method: Utilization of request for proposal (RFP) and existing fixed term contracts; retain a qualified consultant to prepare and update master plans, rate study collaboration and CIP validation. End State: The Master Plans, CIP and rate study will remain concurrent with the latest population trends concurrent with Growth Management Department Comprehensive Planning guidance and the needs of all Public Utilities Operating Divisions. | 5,000 |
| 70121 | Utility Billing Customer Serv Software Purpose: Purchase a new billing and customer service software system for water/sewer/IQ (irrigation quality) base and usage charges, pretreatment monthly and application fees, miscellaneous billing for meter tapping, miscellaneous billing for damage to Collier County Water/Sewer District (CCWSD) assets, capital special assessment for water/sewer and miscellaneous billing for financed impact fees. This software system will replace the legacy Harris ICIS water/sewer billing system, the SAP (Collier's accounting system) miscellaneous billing system, and the current capital module within the legacy Special Assessment System. Method: Through request for proposal (RFP) and competitive procurement and fixed term contracts. End State: Comprehensive integrated GIS (geographic information system) based billing system across all product lines. | 3,000,000 |
| 70180 | Warren St Looping Purpose: Removal and replacement of existing asbestos cement (AC) water main piping. The County has identified the removal and replacement of AC water mains along Warren Street from Carolina Avenue to the County's South Collier County Water Reclamation Facility, approximately 550 feet; and along Carolina Avenue from McCarty Street to Sholtz Street, a distance of approximately 1,450 feet. This project will include the installation of a new water main under the drainage canal south of the South County Water Reclamation Facility's entrance drive to connect two dead end water mains and provide looping capability thereby increasing reliability and improving water quality. Method: Utilize existing fixed-term underground contracts or competitive bidding for installation and fixed-term engineering services contracts for design. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets. | 100,000 |
| 70145 | Wastewater Pump Stations TSP-Ops Purpose: Restore and/or rehabilitate wastewater pump stations and community pump stations within the installed-base of more than 800 locations. This is a multi-year Technical Support Program (TSP) that includes the renewal of multiple pump stations each year, including mechanical, electrical, and structural components such as pumps, motors, pipes, valves, wet wells, odor control, electrical controls, containment, structures, lighting, and fencing. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands of wastewater pump stations. | 1,200,000 |
| 70117 | Wastewater Remote Sites TSP Purpose: A technical support program (TSP) to optimize the operating efficiency and increase the safety of Public Utilities Department (PUD) Wastewater structures by completing projects relating to rehabilitation, replacement, and optimizations of HVAC (heating, ventilation, air conditioning) Systems, roofs, electrical and fire systems, and other vertical assets existing in the Collections, Irrigation Quality and Master Pump Station Facilities (IQ/MPS). Also, to implement a program to enhance the utilization and life cycle expectancy of the IQ/MPS by maintaining facilities in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Planned FY18 projects include preventive maintenance inspections of IQ and MPS assets and HVAC replacement and roof replacements at master pump stations. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant IQ/MPS that will ensure safety for employees, and extend the life cycle of the facility and its vertical assets. | 250,000 |

Collier County Government
Fiscal Year 2018 thru 2022 Capital Improvement Program - Project Descriptions by CIP Category

| Project# | Project Title / Description | FY 2018 Adopted |
|--|--|--------------------|
| <u>Water / Sewer District Capital</u> | | |
| 72505 | Wastewater Security Systems Purpose: This is a multi-year program to provide both physical and virtual assessments of assets that are imbedded in critical compliance-driven operations, including physical access points such as gates, fences, card access and recording devices, as well as cyber threats such as network intrusion and cyber hacking that could directly impact operations. Evaluate and prioritize mitigation to resolve risk and exposure to maintain compliance with Department of Homeland Security requirements and sustainability of existing levels of service. Planned FY18 projects include replacement and addition of cameras, perimeter fencing improvements and card access in critical infrastructure throughout the Wastewater Division. Method: Internal resources and through fixed-term contracts. End State: Compliant and secure infrastructure. | 500,000 |
| 71010 | Water Distribution System TSP Purpose: A multi-year Technical Support Program (TSP) that provides repair of aging water distribution system assets that have failed throughout the installed base of approximately 960 miles of water piping. Method: Utilize existing fixed-term underground contracts or competitive bidding for installation and fixed-term engineering services contracts for design. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets. | 1,000,000 |
| 70034 | Water Plant Structural Rehab Purpose: Rehabilitate concrete structures at the two Regional Water Treatment Plants. Portions of the plants are aging and their concrete structures have started to exhibit failure. Planned projects in FY18 focus on rehabilitation of structures at the South County Regional Water Treatment Plant. Method: Utilize existing fixed-term contracts for design and contract for construction through fixed-term contracts. End State: Maintain compliance with regulatory requirements and meet demand throughout the water system. | 250,000 |
| 71063 | Water Plant-Variable Frequency Drives Purpose: Systematically replace obsolete variable frequency drives (VFDs) at the Water Plants and secondary stations. For FY17, the second of four phases of VFD replacements at the South County Regional Water Treatment Plant will take place. Method: Through fixed-term contracts and competitive bids. End State: Meet demand and remain in compliance, achieve energy efficiencies, and maintain reliability. | 150,000 |
| 70148 | Water Reclamation Facilities TSP-Ops Purpose: A multi-year Technical Support Program (TSP) to provide planned extraordinary repairs and modifications that will significantly extend the useful life of these assets beyond their estimated useful life. The extraordinary repairs are needed to meet demand and remain in compliance at the North and South County Water Reclamation Facilities. These facilities are densely packed on their respective sites and treat approximately 6 billion gallons of wastewater per year. The various treatment processes Modified Ludzack-Ettinger (MLE) and Orbal produce high quality Irrigation Quality (IQ) water. The major pieces of equipment that need to be kept operational include the pretreatment structure with bar screens, grit removal mechanisms and in-fluent channels, MLE aeration basins, Orbal oxidation ditches, clarifiers, effluent filters, and disinfection chambers. There are also mechanical screens and grit chambers, odor control units, blowers, pumps, valves, flow meters, chemical analyzers, chemical storage/distribution systems, IQ water storage ponds, sludge belt presses, and sludge holding tanks. Project needs identified in FY18 include the restoration and rehabilitation of effluent filters, treatment plant structures, return and waste activated sludge pumps and variable frequency drive replacements, meter, valve and sludge holding tank renovations. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance, meet demand, achieve energy efficiencies, and maintain sustainability. | 6,000,000 |
| 75005 | Wellfield Management Program Purpose: This is a multi-year program that will be needed throughout the life of the wells which provides consultant engineering support to assist in the monitoring of the aquifer conditions in the existing wellfields (the Tamiami, the North Reverse Osmosis, and the South Reverse Osmosis, with a total of 102 production wells and 24 monitoring wells in the system), and planning for future wellfields. This program provides assistance with review of regulatory changes to water withdrawal permits, regulatory reporting, permit modification and renewal, and hydro geological expertise and support. The Wellfield Management Program also provides engineering design for necessary repairs and rehab projects to maintain a reliable and sustainable raw water supply. Method: Through the existing wellfield contract. End State: Ensure sustainable aquifer yield while planning for future system demand. | 100,000 |

Collier County Government
Fiscal Year 2018 thru 2022 Capital Improvement Program - Project Descriptions by CIP Category

| Project# | Project Title / Description | FY 2018 Adopted |
|--|--|--------------------|
| <u>Water / Sewer District Capital</u> | | |
| 70084 | Wellfield SCADA Support - Operating Purpose: Rehabilitate the Supervisory Control and Data Acquisition systems (SCADA) for the wellfields that supply raw water to the north and south treatment plants through a multi-year Technical Support Program (TSP) to increase reliability and operational efficiency. This program is needed to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the process and communicate with the regional water treatment plants. There are 102 well sites with 72 PLCs and communication networks throughout the wellfield. This program will upgrade communication methods to more consistent and reliable standards. Focus is on communication and control hardware in the South Hawthorne and Lower Tamiami wellfields. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the wellfield SCADA system. | 100,000 |
| 70085 | Wellfield/Raw W Booster TSP - Ops Purpose: Provide annual Technical Support Program (TSP) funding for repairs and modifications needed to meet demand and to remain in compliance. Projects include ongoing restoration and rehab to maintain water production capabilities at 102 individual production wells (well pump replacement, casing and tubing replacement, metering, electrical and mechanical rehab); within the 41 miles of raw water piping system (valve and main rehab, air release valve installation); and at both raw water booster pump stations (pump and control rehab, building maintenance). Projects for FY18 include one well repair, one well replacement and various process improvements including well pump replacement. Method: Fixed-term contracts and competitive bids. End State: Meet demand and remain in compliance, maintain production capabilities and reliability. | 300,000 |
| 72009 | Western Interconnect Purpose: Construction of a western interconnect is needed to manage growth in the south service area and to allow for the maintenance of existing force mains. The SCWRF (South County Water Reclamation Facility) does not have space for capacity expansion given current technologies. A series of force mains (FM) and pump station improvements are therefore needed to move wastewater flows from the south service area to the north service area where there is available capacity. Construction will occur in several phases. The main focus of FY18 budget is the construction of Phases 2 and 6 that consists of 2.3 miles of FM between Golden Gate Parkway and Pine Ridge Road and Phase 7; this consists of approximately 2 miles of FM between Pine Ridge Road and Vanderbilt Beach Road. Method: Fixed-term contracts and competitive bids. End State: The ability to reliably shift wastewater flows from the south service area to the north service area while remaining in compliance and meeting demand. | 4,800,000 |
| 70216 | Western Interconnect MPS Purpose: This is a multi-year project (FY2018 - 20) that replaces the existing wastewater Western Interconnect Master Pump Station (MPS) to maintain compliance and to meet operational needs. Wastewater basin design analyses were performed to evaluate existing conditions, assess condition of wastewater assets, identify system deficiencies, and recommend collection system improvements on a bundled basis. The primary focus of the current FY18 budget is to provide for the design costs associated with the replacement of Western Interconnect Master Pump Station. Method: Construction contracts based on competitive bids. End State: Maintain compliance and meet operational demands throughout the Western Interconnect Master Pump Station. | 100,000 |
| 73922 | WW Collections SCADA/Telemetry Purpose: Restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the Collections System through a Technical Support Program (TSP) to ensure compliance and provide operational control. SCADA upgrades are being implemented to control variable frequency drives (VFDs) within the wastewater collection system. The program includes repair and replacement of SCADA equipment including transmitter control units (TCUs) and antennas at more than 800 pump stations, and storm-hardening of the central SCADA systems at the Wastewater Collections office on Shirley Street, and providing a resilient mission critical system that maintains compliance of the entire county's wastewater infrastructure. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the Collections SCADA system. | 100,000 |
| 70119 | WW Treatment Plants TSP Purpose: A technical support program (TSP) which performs regular preventative maintenance on wastewater facilities including inspections of roofs, gates, garage doors, fences, HVAC (heating, ventilation, air conditioning), site and fire sprinklers. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant waste water department that will extend the life cycle of the facility and its vertical assets. | 550,000 |

Collier County Government
Fiscal Year 2018 thru 2022 Capital Improvement Program - Project Descriptions by CIP Category

| Project# | Project Title / Description | FY 2018 Adopted |
|--|---|----------------------------------|
| <u>Water / Sewer District Capital</u> | | |
| 99411 | X-Transfers/Reserves/Interest - Fd 411 The Interfund Transfers and Reserves are recorded in this project. Transfer to the Water-Sewer Debt Service Fund is for the payment of various growth related water capital improvements paid from State Revolving Fund (SRF) Loans and Bonds. The balance of funds is in Reserves. | 20,275,200 |
| 99412 | X-Transfers/Reserves/Interest - Fd 412 Reserve for Contingencies and Reserves for Future Capital Projects are recorded in this project. | 3,497,300 |
| 99413 | X-Transfers/Reserves/Interest - Fd 413 The Interfund Transfers and Reserves are recorded in this project. Transfer to the Water-Sewer Debt Service Fund is for the payment of various growth related wastewater capital improvements paid from State Revolving Fund (SRF) Loans and Bonds. The balance of funds is in Reserves. | 18,360,200 |
| 99414 | X-Transfers/Reserves/Interest - Fd 414 Reserve for Contingencies and Reserve for Future Capital Projects are recorded in this project. | 9,169,300 |
| Total Water / Sewer District Capital | | <u>128,357,000</u> |
| Total Project Cost | | <u><u>340,896,700</u></u> |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

General Fund (001)

Fund Type: **General Fund**

Description: **The General Fund (001) is the largest operating fund of the County. It is used to account for all countywide general government activities and is supported principally by ad valorem taxes. The Constitutional Officer Funds, which are sub-funds of the General Fund, include the Clerk of Courts (011), Sheriff (040), Property Appraiser (060), Tax Collector (070), and Supervisor of Elections (080).**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|--------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 29,061,705 | 32,824,000 | 31,711,600 | 33,505,300 | 398,400 | 33,903,700 | 3.29 |
| Operating Expense | 30,037,072 | 34,316,900 | 32,641,800 | 35,480,700 | 145,300 | 35,626,000 | 3.81 |
| Capital Outlay | 619,890 | 416,400 | 430,200 | 369,500 | 2,000 | 371,500 | (10.78) |
| Grants and Aid | 2,302,565 | 3,118,900 | 3,068,900 | 3,104,400 | 300,000 | 3,404,400 | 9.15 |
| Remittances | 3,480,297 | 5,568,200 | 5,547,600 | 4,727,700 | - | 4,727,700 | (15.09) |
| Advance/Repay to 390 Gov't Fac | 630,000 | 630,000 | 630,000 | 325,000 | - | 325,000 | (48.41) |
| Advance/Repay to 495 Airp Ops | 49,900 | - | - | - | - | - | na |
| Advance/Repay to 496 Airp Cap | - | 300,000 | 300,000 | 1,000,000 | - | 1,000,000 | 233.33 |
| Advance/Repay to 497 Airp Im Cap | 313,100 | - | - | - | - | - | na |
| Advance/Repay to 499 Airp Grant | 3,750 | - | - | - | - | - | na |
| Trans to Clerk Of Courts | 6,014,400 | 6,194,900 | 6,194,900 | 6,823,000 | - | 6,823,000 | 10.14 |
| Trans to Sheriff | 152,607,400 | 163,289,900 | 164,039,900 | 174,720,200 | - | 174,720,200 | 7.00 |
| Trans to Property Appraiser | 5,777,687 | 5,945,900 | 5,945,900 | 6,155,500 | - | 6,155,500 | 3.53 |
| Trans to Tax Collector | 12,703,164 | 15,053,100 | 14,453,100 | 15,504,700 | - | 15,504,700 | 3.00 |
| Trans to Superv of Elections | 3,994,700 | 3,620,500 | 3,620,500 | 3,702,100 | - | 3,702,100 | 2.25 |
| Trans to 101 Transp Op Fd | 15,858,400 | 20,608,300 | 20,608,300 | 21,670,400 | - | 21,670,400 | 5.15 |
| Trans to 111 Unincorp Gen Fd | 822,500 | 831,400 | 831,400 | 841,900 | - | 841,900 | 1.26 |
| Trans to 121 Urban Impr | 99,638 | - | - | - | - | - | na |
| Trans to 123 Serv for Sr Fd | 532,968 | 620,500 | 620,500 | 602,400 | - | 602,400 | (2.92) |
| Trans to 146 Ochopee Fire Fd | 565,100 | 565,100 | 565,100 | 565,100 | - | 565,100 | 0 |
| Trans to 182 AveMaria Innov Zn | - | 25,400 | 25,400 | 68,400 | - | 68,400 | 169.29 |
| Trans to 186 Immok Redev Fd | 366,600 | 444,100 | 444,100 | 512,700 | - | 512,700 | 15.45 |
| Trans to 187 Bayshore Redev Fd | 936,100 | 1,054,000 | 1,054,000 | 1,274,200 | - | 1,274,200 | 20.89 |
| Trans to 188 800 MHz Fd | 673,500 | 663,900 | 663,900 | 712,600 | - | 712,600 | 7.34 |
| Trans to 198 Museum | - | 200,000 | - | 200,000 | - | 200,000 | 0 |
| Trans to 706 Housing Grants | 65,992 | 60,000 | 147,300 | - | - | - | (100.00) |
| Trans to 757 Deepwtr Settlement | - | 1,981,700 | 1,981,700 | - | - | - | (100.00) |
| Trans to 298 Sp Ob Bd '10 | 3,077,500 | 3,073,000 | 3,073,000 | 2,855,200 | - | 2,855,200 | (7.09) |
| Trans to 301 Co Wide Cap Fd | 17,063,000 | 13,174,400 | 13,174,400 | 17,312,800 | - | 17,312,800 | 31.41 |
| Trans to 306 Parks Cap Fd | 1,070,000 | 2,495,700 | 2,495,700 | 1,100,000 | - | 1,100,000 | (55.92) |
| Trans to 310 Growth Mgmt Cap | 1,205,014 | 6,841,300 | 7,353,600 | 1,670,400 | - | 1,670,400 | (75.58) |
| Trans to 313 Gas Tax Cap Fd | 13,354,786 | 1,618,700 | 1,106,400 | 9,980,000 | - | 9,980,000 | 516.54 |
| Trans to 314 Museum Cap | 200,000 | 200,000 | 200,000 | 313,500 | - | 313,500 | 56.75 |
| Trans to 325 Stormw Cap Fd | 1,549,600 | 2,525,000 | 2,525,000 | 1,627,000 | - | 1,627,000 | (35.56) |
| Trans to 426 CAT Mass Transit Fd | - | 1,475,500 | 1,475,500 | 1,765,000 | - | 1,765,000 | 19.62 |
| Trans to 427 Transp Disadv Fd | 2,358,247 | 2,902,600 | 2,989,500 | 2,681,400 | - | 2,681,400 | (7.62) |
| Trans to 490 EMS Fd | 13,786,000 | 15,041,600 | 15,041,600 | 17,579,100 | - | 17,579,100 | 16.87 |
| Trans to 491 EMS MP&Cap | 2,000,000 | 2,000,000 | 2,000,000 | 1,250,000 | - | 1,250,000 | (37.50) |
| Trans to 506 IT Capital | 51,000 | 50,000 | 50,000 | 750,000 | - | 750,000 | 1,400.00 |
| Trans to 523 Motor Pool Cap | 600,000 | 605,000 | 605,000 | 239,900 | - | 239,900 | (60.35) |
| Trans to 652 Leg Aid Soc | 46,700 | 96,700 | 109,000 | 147,700 | - | 147,700 | 52.74 |
| Trans to 681 Court Services | 1,361,400 | 1,388,600 | 1,446,600 | 1,518,900 | - | 1,518,900 | 9.38 |
| Reserves for Contingencies | - | 8,227,000 | - | 8,472,600 | - | 8,472,600 | 2.99 |
| Reserves for Cash Flow | - | 26,200,000 | - | 32,500,000 | - | 32,500,000 | 24.05 |
| Reserves for Attrition | - | (527,300) | - | (522,300) | - | (522,300) | (0.95) |
| Total Appropriations | 325,239,674 | 385,720,900 | 349,171,400 | 413,107,000 | 845,700 | 413,952,700 | 7.3% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

General Fund (001)

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|--------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Net Cost General Fund | (56,806,928) | - | (51,431,600) | - | - | - | na |
| Ad Valorem Taxes | 241,039,868 | 274,958,800 | 264,981,400 | 297,986,800 | - | 297,986,800 | 8.38 |
| Delinquent Ad Valorem Taxes | 59,029 | 300,000 | 60,000 | 60,000 | - | 60,000 | (80.00) |
| Tax Deed Sales | 950 | - | - | - | - | - | na |
| Licenses & Permits | 290,557 | 304,000 | 251,400 | 317,300 | - | 317,300 | 4.38 |
| Intergovernmental Revenues | 527,045 | 503,000 | 457,800 | 453,000 | - | 453,000 | (9.94) |
| State Revenue Sharing | 10,516,907 | 9,800,000 | 10,000,000 | 10,000,000 | - | 10,000,000 | 2.04 |
| State Sales Tax | 40,658,974 | 38,800,000 | 39,000,000 | 39,000,000 | - | 39,000,000 | 0.52 |
| FEMA - Fed Emerg Mgt Agency | - | - | 24,100 | - | - | - | na |
| Fed Payment In Lieu of Taxes | 1,431,631 | 900,000 | 900,000 | 900,000 | - | 900,000 | 0 |
| Charges For Services | 11,289,409 | 12,479,700 | 12,416,200 | 12,896,000 | - | 12,896,000 | 3.34 |
| Fines & Forfeitures | 466,140 | 491,500 | 482,400 | 401,000 | - | 401,000 | (18.41) |
| Miscellaneous Revenues | 797,172 | 224,200 | 325,400 | 201,700 | - | 201,700 | (10.04) |
| Interest/Misc | 1,134,731 | 770,000 | 860,000 | 860,000 | - | 860,000 | 11.69 |
| Indirect Service Charge | 7,124,000 | 7,860,800 | 7,860,800 | 8,053,100 | - | 8,053,100 | 2.45 |
| Reimb From Other Depts | 878,432 | 574,600 | 776,400 | 792,700 | - | 792,700 | 37.96 |
| Trans frm Clerk of Courts | 196,634 | 100,000 | 100,000 | 100,000 | - | 100,000 | 0 |
| Trans frm Property Appraiser | 667,159 | 500,000 | 500,000 | 500,000 | - | 500,000 | 0 |
| Trans frm Sheriff | 27,935 | - | - | - | - | - | na |
| Trans frm Tax Collector | 6,219,523 | 6,000,000 | 4,400,000 | 6,000,000 | - | 6,000,000 | 0 |
| Trans frm Superv Of Elections | 41,552 | - | - | - | - | - | na |
| Trans fm 002 Def Im Fee | 31,000 | 32,100 | 32,100 | 9,000 | - | 9,000 | (71.96) |
| Trans fm 111 MSTD Gen Fd | 261,300 | 301,800 | 301,800 | 396,400 | - | 396,400 | 31.35 |
| Trans fm 113 Comm Dev Fd | 63,300 | 214,200 | 214,200 | 180,100 | - | 180,100 | (15.92) |
| Trans fm 131 Dev Serv Fd | - | 9,400 | 9,400 | 9,000 | - | 9,000 | (4.26) |
| Trans fm 146 Ochopee Fire | 147,900 | 147,900 | 147,900 | 147,900 | - | 147,900 | 0 |
| Trans fm 195 TDC Cap Fd | 164,800 | 166,500 | 166,500 | 166,500 | - | 166,500 | 0 |
| Trans fm 220 Debt Service | 754 | 1,000 | 200 | 1,000 | - | 1,000 | 0 |
| Trans fm 408 Water / Sewer Fd | - | 220,200 | 220,200 | 196,300 | - | 196,300 | (10.85) |
| Trans fm 516 Prop & Cas Ins | 276,600 | 1,076,600 | 1,076,600 | 1,076,600 | - | 1,076,600 | 0 |
| Trans fm 518 Workers Comp | 1,000,000 | - | - | - | - | - | na |
| Trans fm 651 Criminal Justice Ed | 250,000 | - | 250,000 | - | - | - | na |
| Carry Forward | 56,483,300 | 46,000,500 | 54,788,200 | 50,585,900 | 845,700 | 51,431,600 | 11.81 |
| Less 5% Required By Law | - | (17,015,900) | - | (18,183,300) | - | (18,183,300) | 6.86 |
| Total Funding | 325,239,674 | 385,720,900 | 349,171,400 | 413,107,000 | 845,700 | 413,952,700 | 7.3% |

Affordable Housing Water/Sewer Impact Fee Deferral Program (002)

Fund Type: **General Fund**

Description: **The Affordable Housing Impact Fee Deferrals for Water and Sewer Program was adopted by the Board on July 26, 2005 in Ordinance 2005-40. The program provides funding to reimburse the water and sewer impact fee funds for impact fees waived in support of affordable housing initiatives.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Trans to 001 General Fund | 31,000 | 32,100 | 32,100 | 9,000 | - | 9,000 | (71.96) |
| Total Appropriations | 31,000 | 32,100 | 32,100 | 9,000 | - | 9,000 | (72.0%) |

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc | 4,904 | - | 1,500 | - | - | - | na |
| Deferred Impact Fees | 20,170 | - | 5,000 | - | - | - | na |
| Carry Forward | 40,600 | 32,100 | 34,600 | 9,000 | - | 9,000 | (71.96) |
| Total Funding | 65,674 | 32,100 | 41,100 | 9,000 | - | 9,000 | (72.0%) |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Emergency Relief Fund (003)

Fund Type: **General Fund**

Description: **To lessen the financial impact on operating budgets from the various departments that contribute to a disaster response, the BCC approved an emergency measures account to be established and funded to cover the gap in response cost that may not meet the established damage minimums for FEMA reimbursement.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | - | 50,000 | 3,000 | 50,000 | - | 50,000 | 0 |
| Reserves for Contingencies | - | 460,800 | - | 440,300 | - | 440,300 | (4.45) |
| Total Appropriations | - | 510,800 | 3,000 | 490,300 | - | 490,300 | (4.0%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 5,060 | 2,500 | 2,000 | 2,400 | - | 2,400 | (4.00) |
| Carry Forward | 506,400 | 508,500 | 489,100 | 488,100 | - | 488,100 | (4.01) |
| Less 5% Required By Law | - | (200) | - | (200) | - | (200) | 0 |
| Total Funding | 511,460 | 510,800 | 491,100 | 490,300 | - | 490,300 | (4.0%) |

Economic Development (007)

Fund Type: **General Fund**

Description: **Provides funding in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 1,108 | - | 4,200 | 7,000 | - | 7,000 | na |
| Indirect Cost Reimburs | - | 800 | 800 | 3,600 | - | 3,600 | 350.00 |
| Remittances | 316,980 | 505,000 | 526,600 | 850,000 | - | 850,000 | 68.32 |
| Trans to 714 Co Mgr Match | 150,158 | - | 8,400 | - | - | - | na |
| Reserves for Contingencies | - | 40,000 | - | - | - | - | (100.00) |
| Restricted for Unfunded Requests | - | 1,507,400 | - | 1,252,400 | - | 1,252,400 | (16.92) |
| Total Appropriations | 468,246 | 2,053,200 | 540,000 | 2,113,000 | - | 2,113,000 | 2.9% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Intergovernmental Revenues | 582,789 | 400,000 | 510,100 | 400,000 | - | 400,000 | 0 |
| Miscellaneous Revenues | 30,492 | - | - | - | - | - | na |
| Interest/Misc | 18,768 | 15,600 | 15,600 | 15,600 | - | 15,600 | 0 |
| Carry Forward | 1,568,700 | 1,658,400 | 1,732,500 | 1,718,200 | - | 1,718,200 | 3.61 |
| Less 5% Required By Law | - | (20,800) | - | (20,800) | - | (20,800) | 0 |
| Total Funding | 2,200,749 | 2,053,200 | 2,258,200 | 2,113,000 | - | 2,113,000 | 2.9% |

Clerk of Courts (011)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Clerk of Courts, a sub-fund of the General Fund.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | - | 7,219,500 | 7,209,300 | 7,469,600 | 471,000 | 7,940,600 | 9.99 |
| Operating Expense | - | 1,587,400 | 1,546,300 | 1,625,500 | - | 1,625,500 | 2.40 |
| Capital Outlay | - | 224,400 | 245,100 | 205,300 | - | 205,300 | (8.51) |
| Trans to 001 General Fund | - | - | 242,900 | - | - | - | na |
| Total Appropriations | - | 9,031,300 | 9,243,600 | 9,300,400 | 471,000 | 9,771,400 | 8.2% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Charges For Services | - | 2,971,700 | 3,033,700 | 3,087,800 | - | 3,087,800 | 3.91 |
| Interest/Misc | - | 14,000 | 15,000 | 15,000 | - | 15,000 | 7.14 |
| Trans frm Board | - | 6,194,900 | 6,194,900 | 6,352,000 | 471,000 | 6,823,000 | 10.14 |
| Less 5% Required By Law | - | (149,300) | - | (154,400) | - | (154,400) | 3.42 |
| Total Funding | - | 9,031,300 | 9,243,600 | 9,300,400 | 471,000 | 9,771,400 | 8.2% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Sheriff (040)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Sheriff, a sub-fund of the General Fund.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | - | 132,319,500 | 133,902,300 | 141,170,700 | 137,800 | 141,308,500 | 6.79 |
| Operating Expense | - | 25,648,800 | 23,662,200 | 26,394,900 | - | 26,394,900 | 2.91 |
| Capital Outlay | - | 5,321,600 | 6,446,400 | 7,016,800 | - | 7,016,800 | 31.86 |
| Trans to 001 General Fund | - | - | 29,000 | - | - | - | na |
| Total Appropriations | - | 163,289,900 | 164,039,900 | 174,582,400 | 137,800 | 174,720,200 | 7.0% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Trans frm Board | - | 163,289,900 | 164,039,900 | 174,582,400 | 137,800 | 174,720,200 | 7.00 |
| Total Funding | - | 163,289,900 | 164,039,900 | 174,582,400 | 137,800 | 174,720,200 | 7.0% |

Property Appraiser (060)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Property Appraiser, a sub-fund of the General Fund.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | - | 5,432,800 | 5,302,400 | 5,571,100 | 200,000 | 5,771,100 | 6.23 |
| Operating Expense | - | 1,439,100 | 1,439,100 | 1,666,400 | - | 1,666,400 | 15.79 |
| Capital Outlay | - | 25,000 | 25,000 | 25,000 | - | 25,000 | 0 |
| Trans to 001 General Fund | - | - | 130,400 | - | - | - | na |
| Total Appropriations | - | 6,896,900 | 6,896,900 | 7,262,500 | 200,000 | 7,462,500 | 8.2% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Trans frm Board | - | 6,228,000 | 6,228,000 | 6,558,700 | 180,600 | 6,739,300 | 8.21 |
| Trans frm Independ Special District | - | 668,900 | 668,900 | 703,800 | 19,400 | 723,200 | 8.12 |
| Total Funding | - | 6,896,900 | 6,896,900 | 7,262,500 | 200,000 | 7,462,500 | 8.2% |

Tax Collector (070)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Tax Collector, a sub-fund of the General Fund.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | - | 10,797,900 | 10,658,300 | 11,365,500 | - | 11,365,500 | 5.26 |
| Operating Expense | - | 2,565,900 | 2,489,500 | 2,610,400 | - | 2,610,400 | 1.73 |
| Capital Outlay | - | 1,932,500 | 1,915,500 | 627,600 | - | 627,600 | (67.52) |
| Distribution of excess fees to Gov't Agencies | - | 5,187,700 | 6,344,100 | 7,103,300 | - | 7,103,300 | 36.93 |
| Total Appropriations | - | 20,484,000 | 21,407,400 | 21,706,800 | - | 21,706,800 | 6.0% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Charges For Services | - | 20,234,800 | 20,954,800 | 21,456,600 | - | 21,456,600 | 6.04 |
| Interest/Misc | - | 249,200 | 452,600 | 250,200 | - | 250,200 | 0.40 |
| Total Funding | - | 20,484,000 | 21,407,400 | 21,706,800 | - | 21,706,800 | 6.0% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Supervisor of Elections (080)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Supervisor of Elections, a sub-fund of the General Fund.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | - | 2,149,200 | 2,080,700 | 2,204,200 | - | 2,204,200 | 2.56 |
| Operating Expense | - | 1,441,300 | 1,129,700 | 1,477,900 | - | 1,477,900 | 2.54 |
| Capital Outlay | - | 30,000 | 31,200 | 20,000 | - | 20,000 | (33.33) |
| Trans to 001 General Fund | - | - | 378,900 | - | - | - | na |
| Total Appropriations | - | 3,620,500 | 3,620,500 | 3,702,100 | - | 3,702,100 | 2.3% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Trans frm Board | - | 3,620,500 | 3,620,500 | 3,702,100 | - | 3,702,100 | 2.25 |
| Total Funding | - | 3,620,500 | 3,620,500 | 3,702,100 | - | 3,702,100 | 2.3% |

Supervisor of Elections Grant Fund (081)

Fund Type: **General Fund**

Description: **The fund includes grants for Federal Elections and poll workers and it is a sub-fund of the General Fund.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | - | - | 54,000 | - | - | - | na |
| Total Appropriations | - | - | 54,000 | - | - | - | na |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Intergovernmental Revenues | - | - | 46,900 | - | - | - | na |
| Interest/Misc | - | - | 100 | - | - | - | na |
| Trans fm 081 SOE General Fd | - | - | 7,000 | - | - | - | na |
| Total Funding | - | - | 54,000 | - | - | - | na |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Transportation Services (101)

Fund Type: **Special Revenue**

Description: **This fund was established for the maintenance of roads and bridges in Collier County. The principal funding source is a subsidy from the General Fund.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 10,259,278 | 14,754,100 | 14,163,100 | 14,928,300 | 91,300 | 15,019,600 | 1.80 |
| Operating Expense | 4,889,095 | 7,723,100 | 6,832,400 | 7,847,000 | - | 7,847,000 | 1.60 |
| Indirect Cost Reimburs | 170,800 | 223,700 | 223,700 | 203,600 | - | 203,600 | (8.99) |
| Capital Outlay | 290,808 | 241,500 | 449,300 | 320,000 | - | 320,000 | 32.51 |
| Trans to 113 Com Dev Fd | - | - | - | 15,000 | - | 15,000 | na |
| Trans to 298 Sp Ob Bd '10 | 1,206,600 | 1,207,100 | 1,207,100 | 1,208,300 | - | 1,208,300 | 0.10 |
| Trans to 310 Growth Mgmt Cap | 300,000 | - | - | - | - | - | na |
| Trans to 523 Motor Pool Cap | 1,000,000 | 1,132,000 | 1,132,000 | 1,510,100 | - | 1,510,100 | 33.40 |
| Reserves for Contingencies | - | 261,800 | - | 198,200 | - | 198,200 | (24.29) |
| Reserves for Attrition | - | (280,800) | - | (297,200) | - | (297,200) | 5.84 |
| Total Appropriations | 18,116,580 | 25,262,500 | 24,007,600 | 25,933,300 | 91,300 | 26,024,600 | 3.0% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Net Cost Road and Bridge | (2,748,417) | - | (2,107,400) | - | - | - | na |
| Intergovernmental Revenues | 726,676 | 745,000 | 775,000 | 841,000 | - | 841,000 | 12.89 |
| SFWMD/Big Cypress Revenue | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | - | 1,000,000 | 0 |
| Charges For Services | 10,180 | 9,100 | 9,800 | 10,400 | - | 10,400 | 14.29 |
| Miscellaneous Revenues | 268,102 | 181,000 | 116,200 | 105,100 | - | 105,100 | (41.93) |
| Interest/Misc | 25,531 | 5,000 | 18,000 | 15,000 | - | 15,000 | 200.00 |
| Reimb From Other Depts | 260,408 | 285,500 | 286,700 | 270,900 | - | 270,900 | (5.11) |
| Trans fm 001 Gen Fund | 15,858,400 | 20,608,300 | 20,608,300 | 21,579,100 | 91,300 | 21,670,400 | 5.15 |
| Trans fm 102 ROW Permit | 244,000 | 212,800 | 210,700 | - | - | - | (100.00) |
| Trans fm 111 MSTD Gen Fd | - | 100,000 | 100,000 | 100,000 | - | 100,000 | 0 |
| Trans fm 114 Pollutn Ctrl Fd | - | - | - | 16,500 | - | 16,500 | na |
| Trans fm 131 Dev Serv Fd | 125,000 | 125,000 | 125,000 | - | - | - | (100.00) |
| Trans fm 760 Collier Lighting | 52,700 | 69,900 | 69,900 | - | - | - | (100.00) |
| Trans fm 312 Gas Tax Op Fd | - | 56,100 | 47,000 | - | - | - | (100.00) |
| Carry Forward | 2,294,000 | 1,911,100 | 2,748,400 | 2,107,400 | - | 2,107,400 | 10.27 |
| Less 5% Required By Law | - | (46,300) | - | (112,100) | - | (112,100) | 142.12 |
| Total Funding | 18,116,580 | 25,262,500 | 24,007,600 | 25,933,300 | 91,300 | 26,024,600 | 3.0% |

Right of Way Permitting (102)

Fund Type: **Special Revenue**

Description: **To provide a fast, efficient process for the review and issuing of right-of-way permits in compliance with Florida Administrative Code Rule 14. To inspect all structures under construction to ensure compliance with the codes and regulations adopted by the Board of County Commissioners and as set forth in the governing ordinance. Effective in FY 2016, this fund will be merged with the Engineering Regulation section within Planning Services Fund to improve level of service and enhance the overall management and oversight of right-of-way permitting and related inspections. Residual revenue after close out of the fund will return to Road and Bridge Fund (101) - the original fund where the function was performed prior to creation of the independent fund.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 1,573 | - | - | - | - | - | na |
| Trans to 101 Transp Op Fd | 244,000 | 212,800 | 210,700 | - | - | - | (100.00) |
| Total Appropriations | 245,573 | 212,800 | 210,700 | - | - | - | (100.0%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 3,140 | 2,500 | - | - | - | - | (100.00) |
| Carry Forward | 453,100 | 210,400 | 210,700 | - | - | - | (100.00) |
| Less 5% Required By Law | - | (100) | - | - | - | - | (100.00) |
| Total Funding | 456,240 | 212,800 | 210,700 | - | - | - | (100.0%) |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Affordable Housing (105)

Fund Type: **Special Revenue**

Description: **This fund was established by Resolution 2007-203 to accept voluntary donations to the County to further affordable workforce housing initiatives.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Remittances | - | 132,500 | - | 134,100 | - | 134,100 | 1.21 |
| Total Appropriations | - | 132,500 | - | 134,100 | - | 134,100 | 1.2% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 1,376 | 500 | 600 | 600 | - | 600 | 20.00 |
| Carry Forward | 131,500 | 132,000 | 132,900 | 133,500 | - | 133,500 | 1.14 |
| Total Funding | 132,876 | 132,500 | 133,500 | 134,100 | - | 134,100 | 1.2% |

Impact Fee Administration (107)

Fund Type: **Special Revenue**

Description: **Accounts for those sources and uses of funds associated with County impact fee operations.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 604,035 | 689,500 | 674,300 | 700,600 | - | 700,600 | 1.61 |
| Operating Expense | 97,765 | 444,300 | 441,400 | 355,700 | - | 355,700 | (19.94) |
| Indirect Cost Reimburs | 33,100 | 35,900 | 35,900 | 38,800 | - | 38,800 | 8.08 |
| Capital Outlay | 3,423 | 5,000 | 5,000 | 5,000 | - | 5,000 | 0 |
| Trans to 113 Com Dev Fd | - | - | - | 15,000 | - | 15,000 | na |
| Trans to 506 IT Capital | - | - | - | 6,700 | - | 6,700 | na |
| Reserves for Reimb to State | - | - | - | 17,300 | - | 17,300 | na |
| Reserves for Cash Flow | - | 135,900 | - | 124,500 | - | 124,500 | (8.39) |
| Total Appropriations | 738,323 | 1,310,600 | 1,156,600 | 1,263,600 | - | 1,263,600 | (3.6%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Licenses & Permits | 412,082 | 210,000 | 215,700 | 210,000 | - | 210,000 | 0 |
| Charges For Services | 154,601 | 50,000 | 75,800 | 50,000 | - | 50,000 | 0 |
| Interest/Misc | 11,236 | 2,000 | 8,000 | 2,000 | - | 2,000 | 0 |
| Reimb From Other Depts | 93,070 | 50,000 | 50,000 | 50,000 | - | 50,000 | 0 |
| Trans fm 111 MSTD Gen Fd | 75,000 | 75,000 | 75,000 | 75,000 | - | 75,000 | 0 |
| Trans fm 408 Water / Sewer Fd | 218,500 | 218,500 | 218,500 | 218,500 | - | 218,500 | 0 |
| Carry Forward | 961,200 | 705,100 | 1,187,300 | 673,700 | - | 673,700 | (4.45) |
| Less 5% Required By Law | - | - | - | (15,600) | - | (15,600) | na |
| Total Funding | 1,925,689 | 1,310,600 | 1,830,300 | 1,263,600 | - | 1,263,600 | (3.6%) |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Pelican Bay Beautification MSTBU (109)

Fund Type: **Special Revenue**

Description: **Provides water management, ambient noise management, extraordinary law enforcement service and beautification services to Pelican Bay residents, with principal revenue from assessments.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services | 1,315,005 | 1,329,600 | 1,312,100 | 1,361,400 | - | 1,361,400 | 2.39 |
| Operating Expense | 1,416,188 | 2,024,200 | 1,879,600 | 2,444,500 | - | 2,444,500 | 20.76 |
| Indirect Cost Reimburs | 66,500 | 104,900 | 104,900 | 119,200 | - | 119,200 | 13.63 |
| Capital Outlay | 212,097 | 108,000 | 107,000 | 204,000 | - | 204,000 | 88.89 |
| Trans to Property Appraiser | 46,114 | 60,000 | 58,900 | 69,800 | - | 69,800 | 16.33 |
| Trans to Tax Collector | 64,392 | 98,800 | 92,300 | 124,400 | - | 124,400 | 25.91 |
| Trans to 408 Water/Sewer Fd | 14,200 | 13,600 | 13,600 | 13,600 | - | 13,600 | 0 |
| Trans to 506 IT Capital | - | - | - | 5,500 | - | 5,500 | na |
| Reserves for Contingencies | - | 32,700 | - | 18,200 | - | 18,200 | (44.34) |
| Reserves for Capital | - | 217,900 | - | 180,000 | - | 180,000 | (17.39) |
| Reserves for Cash Flow | - | 400,000 | - | 420,000 | - | 420,000 | 5.00 |
| Reserves for Attrition | - | (20,800) | - | (27,200) | - | (27,200) | 30.77 |
| Total Appropriations | 3,134,495 | 4,368,900 | 3,568,400 | 4,933,400 | | 4,933,400 | 12.9% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Special Assessments | 3,219,736 | 3,950,200 | 3,750,000 | 4,067,300 | - | 4,067,300 | 2.96 |
| Charges For Services | - | 1,500 | - | - | - | - | (100.00) |
| Miscellaneous Revenues | 21,430 | - | - | - | - | - | na |
| Interest/Misc | 17,841 | 6,300 | 10,000 | 6,500 | - | 6,500 | 3.17 |
| Trans frm Property Appraiser | 472 | - | - | - | - | - | na |
| Trans frm Tax Collector | 25,063 | - | - | - | - | - | na |
| Carry Forward | 721,700 | 608,800 | 871,700 | 1,063,300 | - | 1,063,300 | 74.66 |
| Less 5% Required By Law | - | (197,900) | - | (203,700) | - | (203,700) | 2.93 |
| Total Funding | 4,006,241 | 4,368,900 | 4,631,700 | 4,933,400 | | 4,933,400 | 12.9% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

MSTU General Fund - Unincorporated Areas (111)

Fund Type: **Special Revenue**

Description: **Accounts for municipal type services provided in the unincorporated area of Collier County and is supported primarily by ad valorem taxes. Services provided include planning and zoning, code enforcement, and parks and recreation.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 15,183,096 | 16,186,000 | 15,372,700 | 17,557,300 | 485,700 | 18,043,000 | 11.47 |
| Operating Expense | 12,063,509 | 15,202,700 | 13,512,100 | 15,581,000 | 210,700 | 15,791,700 | 3.87 |
| Indirect Cost Reimburs | 2,414,900 | 2,414,900 | 2,414,900 | 2,192,400 | - | 2,192,400 | (9.21) |
| Capital Outlay | 520,607 | 479,900 | 481,000 | 411,100 | - | 411,100 | (14.34) |
| Remittances | 500,000 | 500,000 | 500,000 | 500,000 | - | 500,000 | 0 |
| Trans to Property Appraiser | 254,915 | 283,300 | 283,300 | 350,000 | - | 350,000 | 23.54 |
| Trans to Tax Collector | 684,522 | 852,300 | 852,300 | 1,024,400 | - | 1,024,400 | 20.19 |
| Trans to 001 General Fund | 261,300 | 301,800 | 301,800 | 396,400 | - | 396,400 | 31.35 |
| Trans to 101 Transp Op Fd | - | 100,000 | 100,000 | 100,000 | - | 100,000 | 0 |
| Trans to 107 Impact Fee Admin | 75,000 | 75,000 | 75,000 | 75,000 | - | 75,000 | 0 |
| Trans to 112 Landscape Fd | 100,670 | 3,903,200 | 3,903,200 | 3,871,100 | - | 3,871,100 | (0.82) |
| Trans to 113 Com Dev Fd | 338,500 | 338,500 | 338,500 | 353,500 | - | 353,500 | 4.43 |
| Trans to 128/712 MPO Fd | 5,000 | 5,000 | 5,000 | 5,000 | - | 5,000 | 0 |
| Trans to 130 GG Com Ctr Fd | 412,300 | 422,600 | 422,600 | 549,100 | - | 549,100 | 29.93 |
| Trans to 131 Plan Serv Fd | 219,500 | 219,500 | 219,500 | 219,500 | - | 219,500 | 0 |
| Trans to 166 Radio Rd E Beaut | 61,200 | 124,300 | 124,300 | - | - | - | (100.00) |
| Trans to 182 AveMaria Innov Zn | - | 5,800 | 5,800 | 15,500 | - | 15,500 | 167.24 |
| Trans to 186 Immok Redev Fd | 73,700 | 100,500 | 100,500 | 116,100 | - | 116,100 | 15.52 |
| Trans to 187 Bayshore Redev Fd | 188,100 | 238,600 | 238,600 | 288,400 | - | 288,400 | 20.87 |
| Trans to 710 Pub Serv Match | 14,333 | - | 32,400 | - | - | - | na |
| Trans to 712 Transp Match | - | - | 8,600 | - | - | - | na |
| Trans to 266 Radio Rd E Debt | - | 257,000 | 237,100 | - | - | - | (100.00) |
| Trans to 306 Parks Cap Fd | 500,000 | 750,000 | 750,000 | 1,250,000 | - | 1,250,000 | 66.67 |
| Trans to 313 Gas Tax Cap Fd | 2,427,300 | 3,300,000 | 3,300,000 | 4,000,000 | - | 4,000,000 | 21.21 |
| Trans to 325 Stormw Cap Fd | 4,011,800 | 4,172,000 | 4,172,000 | 4,267,900 | - | 4,267,900 | 2.30 |
| Trans to 506 IT Capital | - | - | - | 51,700 | - | 51,700 | na |
| Trans to 523 Motor Pool Cap | 450,000 | 586,000 | 586,000 | 516,700 | - | 516,700 | (11.83) |
| Reserves for Contingencies | - | 750,600 | - | 800,800 | - | 800,800 | 6.69 |
| Reserves for Cash Flow | - | 2,000,000 | - | 2,500,000 | - | 2,500,000 | 25.00 |
| Reserves for Attrition | - | (317,700) | - | (317,700) | - | (317,700) | 0 |
| Total Appropriations | 40,760,253 | 53,251,800 | 48,337,200 | 56,675,200 | 696,400 | 57,371,600 | 7.7% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

MSTU General Fund - Unincorporated Areas (111)

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Net Cost MSTU General Fund | (8,009,379) | - | (7,436,300) | - | - | - | na |
| Ad Valorem Taxes | 29,761,501 | 38,298,100 | 36,766,200 | 41,744,300 | - | 41,744,300 | 9.00 |
| Delinquent Ad Valorem Taxes | 10,263 | 50,000 | 10,000 | 50,000 | - | 50,000 | 0 |
| Communications Services Tax | 4,702,747 | 4,850,000 | 4,600,000 | 4,600,000 | - | 4,600,000 | (5.15) |
| Licenses & Permits | 607,214 | 450,000 | 450,600 | 450,000 | - | 450,000 | 0 |
| Special Assessments | 28,209 | 37,000 | 33,600 | 37,000 | - | 37,000 | 0 |
| Charges For Services | 3,298,392 | 3,864,800 | 3,286,000 | 3,343,100 | 10,000 | 3,353,100 | (13.24) |
| Fines & Forfeitures | 311,177 | 339,000 | 332,300 | 339,000 | - | 339,000 | 0 |
| Miscellaneous Revenues | 292,750 | 228,000 | 234,200 | 232,100 | - | 232,100 | 1.80 |
| Interest/Misc | 180,984 | 120,000 | 120,000 | 120,000 | - | 120,000 | 0 |
| Advance/Repay fm 165 Rock Rd | 51,200 | 102,400 | 80,000 | 15,000 | - | 15,000 | (85.35) |
| Advance/Repay fm 186 Im CRA | 30,000 | 30,000 | 30,000 | 30,000 | - | 30,000 | 0 |
| Reimb From Other Depts | 84,190 | 21,500 | 63,500 | 21,500 | - | 21,500 | 0 |
| Trans frm Property Appraiser | 29,436 | 100,000 | 100,000 | 100,000 | - | 100,000 | 0 |
| Trans frm Tax Collector | 279,670 | 100,000 | 100,000 | 100,000 | - | 100,000 | 0 |
| Trans fm 001 Gen Fund | 822,500 | 831,400 | 831,400 | 841,900 | - | 841,900 | 1.26 |
| Trans fm 112 Landscape Cap | 16,300 | - | - | - | - | - | na |
| Trans fm 131 Dev Serv Fd | 75,000 | 75,000 | 75,000 | 145,700 | - | 145,700 | 94.27 |
| Trans fm 136 G Gate Beaut Fd | 33,800 | 34,800 | 34,800 | 36,300 | - | 36,300 | 4.31 |
| Trans fm 143 Vander Beaut Fd | 88,900 | 91,500 | 91,500 | 94,300 | - | 94,300 | 3.06 |
| Trans fm 158 Radio Rd Beaut Fd | 32,300 | 33,200 | 33,200 | 38,100 | - | 38,100 | 14.76 |
| Trans fm 151 Sable Palm Rd Ex Fd | 2,900 | 2,900 | 2,900 | 3,000 | - | 3,000 | 3.45 |
| Trans fm 152 Lely Golf Beaut Fd | 31,700 | 32,600 | 32,600 | 34,700 | - | 34,700 | 6.44 |
| Trans fm 159 Forest Lake Fd | 48,400 | 49,800 | 49,800 | 50,700 | - | 50,700 | 1.81 |
| Trans fm 165 Rock Rd | 2,600 | 2,600 | 2,600 | 3,500 | - | 3,500 | 34.62 |
| Trans fm 166 Radio Rd East MSTU | 14,500 | - | - | - | - | - | na |
| Trans fm 324 Stormwater Ops | - | - | - | 42,000 | - | 42,000 | na |
| Carry Forward | 7,933,000 | 5,918,900 | 8,413,300 | 6,749,900 | 686,400 | 7,436,300 | 25.64 |
| Less 5% Required By Law | - | (2,411,700) | - | (2,546,900) | - | (2,546,900) | 5.61 |
| Total Funding | 40,760,253 | 53,251,800 | 48,337,200 | 56,675,200 | 696,400 | 57,371,600 | 7.7% |

Landscaping Projects (112)

Fund Type: **Special Revenue**

Description: **Accounts for capital improvement projects for landscaping roadsides on selected County roadways and insurance reimbursements for claims from vehicular accidents that damage improved medians and associated repairs.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 14,655 | - | 307,600 | 650,000 | - | 650,000 | na |
| Indirect Cost Reimburs | 8,600 | 8,700 | 8,700 | 9,100 | - | 9,100 | 4.60 |
| Capital Outlay | - | - | 3,390,200 | 3,157,500 | - | 3,157,500 | na |
| Trans to 111 Unincorp Gen Fd | 16,300 | - | - | - | - | - | na |
| Reserves for Capital | - | 3,894,500 | - | 354,400 | - | 354,400 | (90.90) |
| Total Appropriations | 39,555 | 3,903,200 | 3,706,500 | 4,171,000 | - | 4,171,000 | 6.9% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 289 | - | 3,500 | 2,000 | - | 2,000 | na |
| Trans fm 111 MSTD Gen Fd | 100,670 | 3,903,200 | 3,903,200 | 3,871,100 | - | 3,871,100 | (0.82) |
| Carry Forward | 36,400 | - | 97,800 | 298,000 | - | 298,000 | na |
| Less 5% Required By Law | - | - | - | (100) | - | (100) | na |
| Total Funding | 137,359 | 3,903,200 | 4,004,500 | 4,171,000 | - | 4,171,000 | 6.9% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Community Development (113)

Fund Type: **Special Revenue**

Description: **Accounts for costs of community development administration, financial management, operations oversight, building permit processing, performing building inspections and contractor licensing. This fund is self-supporting through building permit revenue.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 11,403,989 | 13,645,500 | 12,490,900 | 15,066,400 | - | 15,066,400 | 10.41 |
| Operating Expense | 3,595,077 | 9,644,800 | 4,191,600 | 11,101,700 | - | 11,101,700 | 15.11 |
| Indirect Cost Reimburs | 387,000 | 537,100 | 537,100 | 590,700 | - | 590,700 | 9.98 |
| Capital Outlay | 107,470 | 1,366,300 | 1,838,700 | 1,782,500 | - | 1,782,500 | 30.46 |
| Trans to 001 General Fund | 63,300 | 214,200 | 214,200 | 180,100 | - | 180,100 | (15.92) |
| Trans to 301 Co Wide Cap Fd | 87,664 | - | - | - | - | - | na |
| Trans to 506 IT Capital | - | - | - | 155,000 | - | 155,000 | na |
| Trans to 523 Motor Pool Cap | 784,000 | 236,000 | 236,000 | - | - | - | (100.00) |
| Reserves for Contingencies | - | 841,200 | - | 868,100 | - | 868,100 | 3.20 |
| Reserves for Prepaid Services | - | 4,365,500 | - | 4,492,500 | - | 4,492,500 | 2.91 |
| Reserves for Capital | - | 4,678,200 | - | 4,024,100 | - | 4,024,100 | (13.98) |
| Reserves for Cash Flow | - | 3,722,000 | - | 3,536,900 | - | 3,536,900 | (4.97) |
| Reserves for Attrition | - | (265,500) | - | (279,200) | - | (279,200) | 5.16 |
| Total Appropriations | 16,428,500 | 38,985,300 | 19,508,500 | 41,518,800 | - | 41,518,800 | 6.5% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Net Cost Community Development | (26,095,693) | - | (25,290,000) | - | - | - | na |
| Licenses & Permits | 1,646,833 | 1,619,000 | 1,418,500 | 1,669,000 | - | 1,669,000 | 3.09 |
| Building Permits | 15,366,783 | 14,260,000 | 14,406,000 | 12,450,000 | - | 12,450,000 | (12.69) |
| Reinspection Fees | 1,844,375 | 1,600,000 | 1,800,000 | 1,600,000 | - | 1,600,000 | 0 |
| Charges For Services | 113,526 | 116,200 | 112,500 | 116,100 | - | 116,100 | (0.09) |
| Miscellaneous Revenues | 50,598 | 50,100 | 50,200 | 50,100 | - | 50,100 | 0 |
| Interest/Misc | 269,628 | 100,000 | 180,800 | 100,000 | - | 100,000 | 0 |
| Reimb From Other Depts | 271,850 | 250,000 | 207,000 | 552,000 | - | 552,000 | 120.80 |
| Trans fm 101 Transp Op Fd | - | - | - | 15,000 | - | 15,000 | na |
| Trans fm 107 Imp Fee Admin | - | - | - | 15,000 | - | 15,000 | na |
| Trans fm 111 MSTD Gen Fd | 338,500 | 338,500 | 338,500 | 353,500 | - | 353,500 | 4.43 |
| Trans fm 114 Pollutn Ctrl Fd | 16,300 | 16,300 | 16,300 | 20,000 | - | 20,000 | 22.70 |
| Trans fm 131 Dev Serv Fd | 100,000 | 100,000 | 100,000 | 100,000 | - | 100,000 | 0 |
| Trans fm 185 Beach Ren Ops | 10,000 | 10,000 | 10,000 | 15,000 | - | 15,000 | 50.00 |
| Carry Forward | 22,495,800 | 21,425,000 | 26,158,700 | 25,290,000 | - | 25,290,000 | 18.04 |
| Less 5% Required By Law | - | (899,800) | - | (826,900) | - | (826,900) | (8.10) |
| Total Funding | 16,428,500 | 38,985,300 | 19,508,500 | 41,518,800 | - | 41,518,800 | 6.5% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Water Pollution Control (114)

Fund Type: **Special Revenue**

Description: **This fund was established by voter referendum, with a maximum millage rate of 0.1000 mill levied countywide. Services provided include ground water and surface water monitoring, pollution complaint investigation, laboratory analysis, and wastewater and sludge management.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 1,518,763 | 1,626,700 | 1,550,900 | 1,711,400 | - | 1,711,400 | 5.21 |
| Operating Expense | 730,932 | 792,000 | 716,400 | 764,700 | - | 764,700 | (3.45) |
| Indirect Cost Reimburs | 121,000 | 122,900 | 122,900 | 135,400 | - | 135,400 | 10.17 |
| Capital Outlay | 236,767 | 187,400 | 149,500 | 17,700 | - | 17,700 | (90.55) |
| Trans to Property Appraiser | 16,970 | 17,300 | 17,300 | 20,000 | - | 20,000 | 15.61 |
| Trans to Tax Collector | 50,619 | 58,200 | 58,200 | 62,000 | - | 62,000 | 6.53 |
| Trans to 101 Transp Op Fd | - | - | - | 16,500 | - | 16,500 | na |
| Trans to 113 Com Dev Fd | 16,300 | 16,300 | 16,300 | 20,000 | - | 20,000 | 22.70 |
| Trans to 301 Co Wide Cap Fd | - | - | - | 225,000 | - | 225,000 | na |
| Trans to 506 IT Capital | - | - | - | 17,600 | - | 17,600 | na |
| Trans to 523 Motor Pool Cap | 25,000 | 35,000 | 35,000 | - | - | - | (100.00) |
| Reserves for Contingencies | - | 73,200 | - | 73,200 | - | 73,200 | 0 |
| Reserves for Capital | - | 113,700 | - | - | - | - | (100.00) |
| Reserves for Cash Flow | - | 427,100 | - | 449,000 | - | 449,000 | 5.13 |
| Reserves for Attrition | - | (33,700) | - | (28,000) | - | (28,000) | (16.91) |
| Total Appropriations | 2,716,350 | 3,436,100 | 2,666,500 | 3,484,500 | | 3,484,500 | 1.4% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Ad Valorem Taxes | 1,981,359 | 2,260,100 | 2,169,700 | 2,449,400 | - | 2,449,400 | 8.38 |
| Delinquent Ad Valorem Taxes | 498 | - | 100 | - | - | - | na |
| Licenses & Permits | 615 | 600 | 200 | 600 | - | 600 | 0 |
| Charges For Services | 180,124 | 294,100 | 160,000 | 293,300 | - | 293,300 | (0.27) |
| Miscellaneous Revenues | 1,643 | - | - | - | - | - | na |
| Interest/Misc | 18,762 | 7,500 | 10,100 | 10,500 | - | 10,500 | 40.00 |
| Reimb From Other Depts | 136,115 | 131,100 | 112,000 | 110,000 | - | 110,000 | (16.09) |
| Trans frm Property Appraiser | 1,960 | - | - | - | - | - | na |
| Trans frm Tax Collector | 19,702 | - | - | - | - | - | na |
| Carry Forward | 1,353,400 | 870,800 | 978,300 | 763,900 | - | 763,900 | (12.28) |
| Less 5% Required By Law | - | (128,100) | - | (143,200) | - | (143,200) | 11.79 |
| Total Funding | 3,694,178 | 3,436,100 | 3,430,400 | 3,484,500 | | 3,484,500 | 1.4% |

Sheriff Grants (115)

Fund Type: **Special Revenue**

Description: **This fund includes Sheriff's grants such as local law enforcement and victim's assistance.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Remittances | 316,501 | - | 490,500 | - | - | - | na |
| Reserves for Contingencies | - | 357,600 | - | 269,000 | - | 269,000 | (24.78) |
| Total Appropriations | 316,501 | 357,600 | 490,500 | 269,000 | | 269,000 | (24.8%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Intergovernmental Revenues | 110,642 | - | 21,800 | - | - | - | na |
| Trans fm 602 Confiscd Prop | 67,247 | 54,000 | 104,400 | 44,000 | - | 44,000 | (18.52) |
| Trans fm 603 Crime Prev | 138,612 | 303,600 | 364,300 | 225,000 | - | 225,000 | (25.89) |
| Carry Forward | 100 | - | - | - | - | - | na |
| Total Funding | 316,601 | 357,600 | 490,500 | 269,000 | | 269,000 | (24.8%) |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Miscellaneous Grants (116)

Fund Type: **Special Revenue**

Description: **This fund was established to account for Miscellaneous Grant activities. All the grants have been moved to the Grant Funds 707 & 708. The monies in this fund are primarily sourced from a now defunct affordable housing assistance agreement with the City of Marco Island. Subject to Board of County Commissioners approval the remaining monies identified are available for affordable housing efforts in Collier County.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | - | 85,700 | 85,700 | 103,900 | - | 103,900 | 21.24 |
| Operating Expense | - | 250,000 | 252,000 | - | - | - | (100.00) |
| Reserves for Contingencies | - | - | - | 1,900 | - | 1,900 | na |
| Total Appropriations | - | 335,700 | 337,700 | 105,800 | - | 105,800 | (68.5%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 3,831 | - | - | - | - | - | na |
| Carry Forward | 439,700 | 335,700 | 443,500 | 105,800 | - | 105,800 | (68.48) |
| Total Funding | 443,531 | 335,700 | 443,500 | 105,800 | - | 105,800 | (68.5%) |

Natural Resources (117)

Fund Type: **Special Revenue**

Description: **Accounts for the construction and maintenance of artificial reefs utilizing private donations.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 300,282 | 300 | 900 | 4,900 | - | 4,900 | 1,533.33 |
| Total Appropriations | 300,282 | 300 | 900 | 4,900 | - | 4,900 | 1,533.3% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Miscellaneous Revenues | 196,000 | - | - | - | - | - | na |
| Interest/Misc | 552 | - | - | - | - | - | na |
| Carry Forward | 110,500 | 300 | 5,800 | 4,900 | - | 4,900 | 1,533.33 |
| Total Funding | 307,052 | 300 | 5,800 | 4,900 | - | 4,900 | 1,533.3% |

Community Development Block Grants (121)

Fund Type: **Special Revenue**

Description: **Accounts for Federal and other intergovernmental dollars designed to foster and facilitate active and planned Community Development Block Grant programs. Fund also devotes dollars to affordable housing needs throughout Collier County. All future grants will be accounted for in Grant Funds 705 & 706.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 22,093 | - | 58,600 | - | - | - | na |
| Operating Expense | 3,166 | - | 34,100 | - | - | - | na |
| Grants and Aid | (7) | - | - | - | - | - | na |
| Remittances | 522,753 | - | 1,506,000 | - | - | - | na |
| Total Appropriations | 548,005 | - | 1,598,700 | - | - | - | na |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Intergovernmental Revenues | 408,568 | - | - | - | - | - | na |
| Miscellaneous Revenues | 38,454 | - | 38,600 | - | - | - | na |
| Trans fm 001 Gen Fund | 99,638 | - | - | - | - | - | na |
| Carry Forward | - | - | 1,560,100 | - | - | - | na |
| Total Funding | 546,659 | - | 1,598,700 | - | - | - | na |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Services for Seniors - County Aging Program (123)

Fund Type: **Special Revenue**

Description: **This fund is used to provide assistance to elderly Collier County residents through excess revenues from the Senior Choice federal and state grant program as well as any local funds needed to support unfunded or underfunded mandates.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 585,198 | 664,000 | 854,200 | 602,400 | - | 602,400 | (9.28) |
| Operating Expense | 71,075 | 54,700 | 57,600 | 3,200 | - | 3,200 | (94.15) |
| Capital Outlay | - | - | 4,200 | - | - | - | na |
| Remittances | 3,800 | - | - | - | - | - | na |
| Reserves for Contingencies | - | 28,000 | 44,300 | 49,000 | - | 49,000 | 75.00 |
| Total Appropriations | 660,073 | 746,700 | 960,300 | 654,600 | - | 654,600 | (12.3%) |

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Intergovernmental Revenues | 8,471 | - | - | - | - | - | na |
| Miscellaneous Revenues | 23,434 | - | - | - | - | - | na |
| Interest/Misc | 1,692 | - | - | - | - | - | na |
| Trans fm 001 Gen Fund | 532,968 | 620,500 | 620,500 | 602,400 | - | 602,400 | (2.92) |
| Trans fm 707/708 Human Srv Grants | 104,900 | 98,200 | 98,200 | 52,200 | - | 52,200 | (46.84) |
| Carry Forward | 227,900 | 28,000 | 241,600 | - | - | - | (100.00) |
| Total Funding | 899,365 | 746,700 | 960,300 | 654,600 | - | 654,600 | (12.3%) |

MPO Grants (128)

Fund Type: **Special Revenue**

Description: **Accounts for the expenditure of dollars connected with the Metropolitan Planning Organization transportation management functions in Collier County as mandated by Federal, State and local laws.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 12,920 | - | 10,600 | - | - | - | na |
| Operating Expense | 4,046 | 9,000 | 35,900 | 18,200 | - | 18,200 | 102.22 |
| Total Appropriations | 16,965 | 9,000 | 46,500 | 18,200 | - | 18,200 | 102.2% |

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Intergovernmental Revenues | 2,000 | 3,000 | 3,000 | 3,000 | - | 3,000 | 0 |
| Interest/Misc | 630 | 700 | - | 700 | - | 700 | 0 |
| Trans fm 111 MSTD Gen Fd | 5,000 | 5,000 | 5,000 | 5,000 | - | 5,000 | 0 |
| Trans fm 711/712 Transp Grants | 7,187 | - | 10,200 | - | - | - | na |
| Carry Forward | 30,200 | 500 | 38,000 | 9,700 | - | 9,700 | 1,840.00 |
| Less 5% Required By Law | - | (200) | - | (200) | - | (200) | 0 |
| Total Funding | 45,017 | 9,000 | 56,200 | 18,200 | - | 18,200 | 102.2% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Library E-Rate Program (129)

Fund Type: **Special Revenue**

Description: **Remaining funds in Fund 129 are refunds of telephone and internet charges provided through the E-Rate Program (<http://sl.universalservice.org>). Funds are intended to help schools and libraries provide broadband Internet access for the public and related technology services. This fund use to account for State Aid to Library Grant funds which are now budgeted in Fund 709.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 1,322 | - | 45,600 | - | - | - | na |
| Operating Expense | 3,432 | 251,900 | 523,600 | 105,600 | - | 105,600 | (58.08) |
| Capital Outlay | - | - | 43,100 | - | - | - | na |
| Trans to 710 Pub Serv Match | 28,649 | - | 44,000 | - | - | - | na |
| Reserves for Contingencies | - | 12,600 | - | 9,800 | - | 9,800 | (22.22) |
| Reserves for Capital | - | 60,400 | - | - | - | - | (100.00) |
| Total Appropriations | 33,404 | 324,900 | 656,300 | 115,400 | - | 115,400 | (64.5%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Miscellaneous Revenues | 604,621 | - | 34,100 | - | - | - | na |
| Interest/Misc | 3,671 | 2,100 | 4,000 | 4,000 | - | 4,000 | 90.48 |
| Carry Forward | 154,900 | 322,900 | 729,800 | 111,600 | - | 111,600 | (65.44) |
| Less 5% Required By Law | - | (100) | - | (200) | - | (200) | 100.00 |
| Total Funding | 763,192 | 324,900 | 767,900 | 115,400 | - | 115,400 | (64.5%) |

Golden Gate Community Center (130)

Fund Type: **Special Revenue**

Description: **MSTU created to fund initial construction and on-going operations of a community center building within Golden Gate City. Primary funding is provided by ad valorem taxes generated from property owners within the MSTU and a transfer from the MSTD General Fund.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 530,568 | 612,700 | 588,400 | 625,000 | - | 625,000 | 2.01 |
| Operating Expense | 229,616 | 278,300 | 374,100 | 404,200 | - | 404,200 | 45.24 |
| Indirect Cost Reimburs | 71,800 | 90,400 | 90,400 | 123,100 | - | 123,100 | 36.17 |
| Capital Outlay | - | 90,900 | 90,900 | 22,400 | - | 22,400 | (75.36) |
| Trans to Property Appraiser | 2,599 | 3,400 | 3,400 | 3,600 | - | 3,600 | 5.88 |
| Trans to Tax Collector | 6,122 | 6,900 | 6,900 | 7,400 | - | 7,400 | 7.25 |
| Reserves for Contingencies | - | 45,600 | - | 22,500 | - | 22,500 | (50.66) |
| Reserves for Capital | - | 147,700 | - | 141,700 | - | 141,700 | (4.06) |
| Total Appropriations | 840,705 | 1,275,900 | 1,154,100 | 1,349,900 | - | 1,349,900 | 5.8% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Ad Valorem Taxes | 303,131 | 342,100 | 328,400 | 371,300 | - | 371,300 | 8.54 |
| Delinquent Ad Valorem Taxes | 466 | - | - | - | - | - | na |
| Charges For Services | 185,335 | 262,800 | 229,900 | 243,500 | - | 243,500 | (7.34) |
| Miscellaneous Revenues | 919 | - | - | - | - | - | na |
| Interest/Misc | 4,864 | 2,700 | 2,700 | 2,700 | - | 2,700 | 0 |
| Trans frm Property Appraiser | 300 | - | - | - | - | - | na |
| Trans frm Tax Collector | 2,383 | - | - | - | - | - | na |
| Trans fm 111 MSTD Gen Fd | 412,300 | 422,600 | 422,600 | 549,100 | - | 549,100 | 29.93 |
| Carry Forward | 317,800 | 276,100 | 384,700 | 214,200 | - | 214,200 | (22.42) |
| Less 5% Required By Law | - | (30,400) | - | (30,900) | - | (30,900) | 1.64 |
| Total Funding | 1,227,497 | 1,275,900 | 1,368,300 | 1,349,900 | - | 1,349,900 | 5.8% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Planning Services (131)

Fund Type: **Special Revenue**

Description: **Accounts for costs of community development administration, engineering inspections, environmental permitting reviews as well as various planning functions. Services provided are Planning, Financial Administration, Environmental Review, and Engineering. Revenue is generated from development fees.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 4,743,478 | 5,770,700 | 4,981,000 | 5,102,600 | - | 5,102,600 | (11.58) |
| Operating Expense | 730,202 | 1,799,000 | 1,050,500 | 1,610,000 | - | 1,610,000 | (10.51) |
| Indirect Cost Reimburs | 219,400 | 233,700 | 233,700 | 273,300 | - | 273,300 | 16.94 |
| Capital Outlay | 58,959 | 100,000 | 80,000 | 100,000 | - | 100,000 | 0 |
| Trans to 001 General Fund | - | 9,400 | 9,400 | 9,000 | - | 9,000 | (4.26) |
| Trans to 101 Transp Op Fd | 125,000 | 125,000 | 125,000 | - | - | - | (100.00) |
| Trans to 111 Unincorp Gen Fd | 75,000 | 75,000 | 75,000 | 145,700 | - | 145,700 | 94.27 |
| Trans to 113 Com Dev Fd | 100,000 | 100,000 | 100,000 | 100,000 | - | 100,000 | 0 |
| Trans to 324 Stormw Op Fd | - | 70,700 | 70,700 | - | - | - | (100.00) |
| Trans to 506 IT Capital | - | - | - | 39,500 | - | 39,500 | na |
| Trans to 523 Motor Pool Cap | 125,000 | 136,500 | 136,500 | - | - | - | (100.00) |
| Reserves for Contingencies | - | 419,300 | - | 348,800 | - | 348,800 | (16.81) |
| Reserves for Prepaid Services | - | 4,416,100 | - | 5,443,300 | - | 5,443,300 | 23.26 |
| Reserves for Capital | - | 6,000,000 | - | 5,915,000 | - | 5,915,000 | (1.42) |
| Reserves for Cash Flow | - | 1,190,500 | - | 1,516,900 | - | 1,516,900 | 27.42 |
| Reserves for Attrition | - | (115,400) | - | (96,700) | - | (96,700) | (16.20) |
| Total Appropriations | 6,177,039 | 20,330,500 | 6,861,800 | 20,507,400 | - | 20,507,400 | 0.9% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Net Cost Planning Services | (12,191,887) | - | (12,887,800) | - | - | - | na |
| Licenses & Permits | 4,510,077 | 4,520,100 | 3,958,800 | 4,396,100 | - | 4,396,100 | (2.74) |
| Reinspection Fees | 687,456 | 620,000 | 665,000 | 665,000 | - | 665,000 | 7.26 |
| Charges For Services | 2,641,697 | 2,678,500 | 2,619,800 | 2,631,700 | - | 2,631,700 | (1.75) |
| Interest/Misc | 114,996 | 94,200 | 94,200 | 96,800 | - | 96,800 | 2.76 |
| Trans fm 111 MSTD Gen Fd | 219,500 | 219,500 | 219,500 | 219,500 | - | 219,500 | 0 |
| Carry Forward | 10,195,200 | 12,589,100 | 12,192,300 | 12,887,800 | - | 12,887,800 | 2.37 |
| Less 5% Required By Law | - | (390,900) | - | (389,500) | - | (389,500) | (0.36) |
| Total Funding | 6,177,039 | 20,330,500 | 6,861,800 | 20,507,400 | - | 20,507,400 | 0.9% |

Pine Ridge Industrial Park MSTBU (132)

Fund Type: **Special Revenue**

Description: **Funds used to provide for roadway drainage improvements within the Pine Ridge Industrial Park Municipal Service Taxing and Benefit Unit (MSTBU).**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 23,204 | 100 | 37,600 | - | - | - | (100.00) |
| Indirect Cost Reimburs | 11,600 | 4,300 | 4,300 | 1,300 | - | 1,300 | (69.77) |
| Capital Outlay | 336,661 | - | - | - | - | - | na |
| Trans to 232 PR/NPP Bond | - | - | - | 77,500 | - | 77,500 | na |
| Total Appropriations | 371,466 | 4,400 | 41,900 | 78,800 | - | 78,800 | 1,690.9% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 5,170 | 500 | 1,400 | 1,000 | - | 1,000 | 100.00 |
| Trans fm 232 PR Ind & N Prod Pk | 13,100 | - | - | - | - | - | na |
| Carry Forward | 471,500 | 3,900 | 118,300 | 77,800 | - | 77,800 | 1,894.87 |
| Total Funding | 489,770 | 4,400 | 119,700 | 78,800 | - | 78,800 | 1,690.9% |

**Collier County Government
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Victoria Park Drainage MSTU (134)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include monitoring drainage and water control facilities and equipment.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 421 | 2,400 | 1,100 | 2,400 | - | 2,400 | 0 |
| Indirect Cost Reimburs | 200 | 900 | 900 | 800 | - | 800 | (11.11) |
| Capital Outlay | - | 26,500 | - | 27,600 | - | 27,600 | 4.15 |
| Trans to Property Appraiser | 11 | 200 | 200 | 200 | - | 200 | 0 |
| Trans to Tax Collector | 37 | 300 | 300 | 300 | - | 300 | 0 |
| Total Appropriations | 669 | 30,300 | 2,500 | 31,300 | - | 31,300 | 3.3% |

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes | 1,248 | 1,300 | 1,100 | 1,300 | - | 1,300 | 0 |
| Delinquent Ad Valorem Taxes | 4 | - | - | - | - | - | na |
| Interest/Misc | 324 | - | 200 | - | - | - | na |
| Trans frm Property Appraiser | 2 | - | - | - | - | - | na |
| Trans frm Tax Collector | 15 | - | - | - | - | - | na |
| Carry Forward | 30,400 | 29,100 | 31,300 | 30,100 | - | 30,100 | 3.44 |
| Less 5% Required By Law | - | (100) | - | (100) | - | (100) | 0 |
| Total Funding | 31,992 | 30,300 | 32,600 | 31,300 | - | 31,300 | 3.3% |

Naples Production Park MSTBU Fund (138)

Fund Type: **Special Revenue**

Description: **Fund used to pay for roadway and drainage improvements within the Naples Production Park Municipal Service Taxing and Benefit Unit (MSTBU).**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 21,619 | - | 2,000 | - | - | - | na |
| Indirect Cost Reimburs | 7,100 | 1,900 | 1,900 | 1,100 | - | 1,100 | (42.11) |
| Capital Outlay | - | 3,600 | 346,700 | - | - | - | (100.00) |
| Trans to 232 PR/NPP Bond | - | - | - | 714,400 | - | 714,400 | na |
| Total Appropriations | 28,719 | 5,500 | 350,600 | 715,500 | - | 715,500 | 12,909.1% |

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc | 7,674 | 4,000 | 7,000 | 6,500 | - | 6,500 | 62.50 |
| Trans fm 232 PR Ind & N Prod Pk | 650,000 | - | - | - | - | - | na |
| Carry Forward | 424,000 | 1,700 | 1,052,900 | 709,300 | - | 709,300 | 41,623.53 |
| Less 5% Required By Law | - | (200) | - | (300) | - | (300) | 50.00 |
| Total Funding | 1,081,674 | 5,500 | 1,059,900 | 715,500 | - | 715,500 | 12,909.1% |

**Collier County Government
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Naples Park Drainage MSTBU (139)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTBU) include maintenance of drainage systems.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | - | 98,200 | 5,000 | 101,100 | - | 101,100 | 2.95 |
| Indirect Cost Reimburs | 200 | 500 | 500 | 500 | - | 500 | 0 |
| Trans to Property Appraiser | 66 | 100 | 100 | 100 | - | 100 | 0 |
| Trans to Tax Collector | 158 | 300 | 300 | 300 | - | 300 | 0 |
| Total Appropriations | 423 | 99,100 | 5,900 | 102,000 | - | 102,000 | 2.9% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Ad Valorem Taxes | 7,698 | 8,000 | 7,200 | 8,100 | - | 8,100 | 1.25 |
| Interest/Misc | 926 | - | 400 | - | - | - | na |
| Trans frm Property Appraiser | 8 | - | - | - | - | - | na |
| Trans frm Tax Collector | 61 | - | - | - | - | - | na |
| Carry Forward | 84,400 | 91,500 | 92,600 | 94,300 | - | 94,300 | 3.06 |
| Less 5% Required By Law | - | (400) | - | (400) | - | (400) | 0 |
| Total Funding | 93,093 | 99,100 | 100,200 | 102,000 | - | 102,000 | 2.9% |

Naples Production Park Maintenance MSTBU (141)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTBU) include roadway and drainage improvements, storm water drainage, and maintenance of drainage improvements.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | - | 55,200 | - | 55,400 | - | 55,400 | 0.36 |
| Indirect Cost Reimburs | 100 | 300 | 300 | 200 | - | 200 | (33.33) |
| Total Appropriations | 100 | 55,500 | 300 | 55,600 | - | 55,600 | 0.2% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 579 | - | 200 | - | - | - | na |
| Carry Forward | 55,300 | 55,500 | 55,700 | 55,600 | - | 55,600 | 0.18 |
| Total Funding | 55,879 | 55,500 | 55,900 | 55,600 | - | 55,600 | 0.2% |

Pine Ridge Industrial Park MSTBU (142)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTBU) include roadway and drainage improvements, storm water drainage, and maintenance of drainage improvements.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Indirect Cost Reimburs | 900 | 1,000 | 1,000 | 1,000 | - | 1,000 | 0 |
| Capital Outlay | - | 1,848,800 | - | 1,864,000 | - | 1,864,000 | 0.82 |
| Total Appropriations | 900 | 1,849,800 | 1,000 | 1,865,000 | - | 1,865,000 | 0.8% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 19,230 | - | 8,000 | - | - | - | na |
| Carry Forward | 1,839,700 | 1,849,800 | 1,858,000 | 1,865,000 | - | 1,865,000 | 0.82 |
| Total Funding | 1,858,930 | 1,849,800 | 1,866,000 | 1,865,000 | - | 1,865,000 | 0.8% |

**Collier County Government
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Vanderbilt Beach MSTU (143)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include beautification and maintenance of medians and roadways as well as the conversion of overhead utility distribution facilities to underground.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 2,103,000 | 1,939,000 | 1,586,200 | 2,579,000 | - | 2,579,000 | 33.01 |
| Indirect Cost Reimburs | 8,600 | 26,100 | 26,100 | 16,500 | - | 16,500 | (36.78) |
| Trans to Property Appraiser | 9,071 | 9,500 | 9,500 | 11,000 | - | 11,000 | 15.79 |
| Trans to Tax Collector | 21,417 | 29,400 | 29,400 | 32,500 | - | 32,500 | 10.54 |
| Trans to 111 Unincorp Gen Fd | 88,900 | 91,500 | 91,500 | 94,300 | - | 94,300 | 3.06 |
| Total Appropriations | 2,230,987 | 2,095,500 | 1,742,700 | 2,733,300 | - | 2,733,300 | 30.4% |

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes | 1,058,336 | 1,192,800 | 1,145,000 | 1,280,300 | - | 1,280,300 | 7.34 |
| Delinquent Ad Valorem Taxes | 96 | - | - | - | - | - | na |
| Interest/Misc | 34,419 | 2,000 | 20,000 | 5,000 | - | 5,000 | 150.00 |
| Trans frm Property Appraiser | 1,047 | - | - | - | - | - | na |
| Trans frm Tax Collector | 8,336 | - | - | - | - | - | na |
| Carry Forward | 3,218,800 | 960,500 | 2,090,000 | 1,512,300 | - | 1,512,300 | 57.45 |
| Less 5% Required By Law | - | (59,800) | - | (64,300) | - | (64,300) | 7.53 |
| Total Funding | 4,321,034 | 2,095,500 | 3,255,000 | 2,733,300 | - | 2,733,300 | 30.4% |

Isle of Capri Fire Control District (144)

Fund Type: **Special Revenue**

Description: **This fire district is a MSTU supported by ad valorem taxes providing service to the residents of the Isle of Capri.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 33,429 | - | - | - | - | - | na |
| Indirect Cost Reimburs | - | 30,200 | 30,200 | - | - | - | (100.00) |
| Remittances | 1,002,994 | 1,065,800 | 1,042,300 | 295,700 | - | 295,700 | (72.26) |
| Trans to Property Appraiser | 8,467 | 15,500 | 8,600 | - | - | - | (100.00) |
| Trans to Tax Collector | 20,797 | 24,900 | 24,900 | - | - | - | (100.00) |
| Reserves for Cash Flow | - | 202,400 | - | - | - | - | (100.00) |
| Total Appropriations | 1,065,687 | 1,338,800 | 1,106,000 | 295,700 | - | 295,700 | (77.9%) |

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes | 989,862 | 1,098,100 | 1,098,100 | - | - | - | (100.00) |
| Delinquent Ad Valorem Taxes | 147 | - | - | - | - | - | na |
| Charges For Services | 36,447 | - | 7,200 | - | - | - | na |
| Miscellaneous Revenues | 480 | 500 | 2,400 | - | - | - | (100.00) |
| Interest/Misc | 5,269 | 1,000 | 3,500 | - | - | - | (100.00) |
| Trans frm Property Appraiser | 978 | 800 | 900 | - | - | - | (100.00) |
| Trans frm Tax Collector | 8,095 | 8,300 | 8,000 | - | - | - | (100.00) |
| Trans fm 148 Collier Fire Fd | 52,325 | 59,800 | 55,300 | - | - | - | (100.00) |
| Trans fm 490 EMS Fd | - | 3,000 | 3,000 | - | - | - | (100.00) |
| Carry Forward | 196,800 | 222,300 | 223,300 | 295,700 | - | 295,700 | 33.02 |
| Less 5% Required By Law | - | (55,000) | - | - | - | - | (100.00) |
| Total Funding | 1,290,402 | 1,338,800 | 1,401,700 | 295,700 | - | 295,700 | (77.9%) |

**Collier County Government
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Fiddler's Creek Fire District (145)

Fund Type: **Special Revenue**

Description: **Accounts Ad Valorem revenues collected from Fiddler's Creek and pay to Greater Naples Fire and Rescue District until all legislative action is complete and Fiddler's Creek taxing district is incorporated into the Greater Naples Fire and Rescue District.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Remittances | - | 94,500 | - | 188,900 | - | 188,900 | 99.89 |
| Trans to Property Appraiser | 777 | 1,500 | 800 | - | - | - | (100.00) |
| Trans to Tax Collector | 2,563 | 3,000 | 2,700 | - | - | - | (100.00) |
| Total Appropriations | 3,340 | 99,000 | 3,500 | 188,900 | - | 188,900 | 90.8% |

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes | 90,670 | 101,100 | 101,100 | - | - | - | (100.00) |
| Interest/Misc | 535 | - | 1,200 | - | - | - | na |
| Trans frm Property Appraiser | 90 | - | 100 | - | - | - | na |
| Trans frm Tax Collector | 998 | - | 1,000 | - | - | - | na |
| Carry Forward | - | 3,000 | 89,000 | 188,900 | - | 188,900 | 6,196.67 |
| Less 5% Required By Law | - | (5,100) | - | - | - | - | (100.00) |
| Total Funding | 92,293 | 99,000 | 192,400 | 188,900 | - | 188,900 | 90.8% |

Ochopee Fire Control District (146)

Fund Type: **Special Revenue**

Description: **The fire district is a MSTU that provides services to the residents of Ochopee and is supported by ad valorem taxes.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 1,469,365 | 1,473,100 | 146,600 | - | - | - | (100.00) |
| Operating Expense | 225,026 | 259,500 | 54,600 | - | - | - | (100.00) |
| Indirect Cost Reimburs | 36,800 | 52,300 | 52,300 | 46,900 | - | 46,900 | (10.33) |
| Capital Outlay | 20,294 | 55,000 | - | - | - | - | (100.00) |
| Remittances | - | - | 1,408,800 | 1,745,000 | - | 1,745,000 | na |
| Trans to Property Appraiser | 11,752 | 14,300 | 12,000 | 13,900 | - | 13,900 | (2.80) |
| Trans to Tax Collector | 29,566 | 33,400 | 33,400 | 32,500 | - | 32,500 | (2.69) |
| Trans to 001 Gen Fd | 147,900 | 147,900 | 147,900 | 147,900 | - | 147,900 | 0 |
| Trans to 714 Co Mgr Match | 7,400 | - | - | - | - | - | na |
| Reserves for Contingencies | - | 34,600 | - | - | - | - | (100.00) |
| Reserves for Capital | - | 77,400 | - | - | - | - | (100.00) |
| Reserves for Cash Flow | - | - | - | 275,000 | - | 275,000 | na |
| Reserves for Attrition | - | (24,400) | - | - | - | - | (100.00) |
| Total Appropriations | 1,948,103 | 2,123,100 | 1,855,600 | 2,261,200 | - | 2,261,200 | 6.5% |

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes | 1,365,835 | 1,474,400 | 1,411,400 | 1,434,100 | - | 1,434,100 | (2.73) |
| Delinquent Ad Valorem Taxes | 1,879 | 200 | 17,400 | 200 | - | 200 | 0 |
| Charges For Services | 18,274 | - | 2,600 | - | - | - | na |
| Miscellaneous Revenues | 1,560 | 1,200 | 4,900 | 1,200 | - | 1,200 | 0 |
| Interest/Misc | 4,381 | 1,000 | 3,600 | 1,000 | - | 1,000 | 0 |
| Trans frm Property Appraiser | 1,357 | 1,800 | 1,800 | 1,700 | - | 1,700 | (5.56) |
| Trans frm Tax Collector | 11,508 | 11,300 | 11,300 | 11,000 | - | 11,000 | (2.65) |
| Trans fm 001 Gen Fund | 565,100 | 565,100 | 565,100 | 565,100 | - | 565,100 | 0 |
| Trans fm 148 Collier Fire Fd | 76,812 | 87,600 | 81,200 | - | - | - | (100.00) |
| Carry Forward | (21,600) | 54,300 | 75,000 | 318,700 | - | 318,700 | 486.92 |
| Less 5% Required By Law | - | (73,800) | - | (71,800) | - | (71,800) | (2.71) |
| Total Funding | 2,025,107 | 2,123,100 | 2,174,300 | 2,261,200 | - | 2,261,200 | 6.5% |

**Collier County Government
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Collier County Fire Control MSTD (148)

Fund Type: **Special Revenue**

Description: **The Collier County Fire Control District provides fire protection to unincorporated area residents located outside the boundaries of existing fire control districts through contractual agreements with local fire departments. Funding is provided by ad valorem taxes.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Indirect Cost Reimburs | 1,100 | 1,600 | 1,600 | - | - | - | (100.00) |
| Remittances | 153,624 | 175,100 | 162,300 | 74,600 | - | 74,600 | (57.40) |
| Trans to Property Appraiser | 2,535 | 4,600 | 2,500 | - | - | - | (100.00) |
| Trans to Tax Collector | 6,939 | 7,400 | 7,300 | - | - | - | (100.00) |
| Trans to 144 Isles of Capri Fire | 52,325 | 59,800 | 55,300 | - | - | - | (100.00) |
| Trans to 146 Ochopee Fire Fd | 76,812 | 87,600 | 81,200 | - | - | - | (100.00) |
| Total Appropriations | 293,334 | 336,100 | 310,200 | 74,600 | - | 74,600 | (77.8%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Ad Valorem Taxes | 297,097 | 323,100 | 323,100 | - | - | - | (100.00) |
| Delinquent Ad Valorem Taxes | 757 | - | - | - | - | - | na |
| Interest/Misc | 1,069 | - | 700 | - | - | - | na |
| Trans frm Property Appraiser | 293 | - | 400 | - | - | - | na |
| Trans frm Tax Collector | 2,701 | - | 2,500 | - | - | - | na |
| Carry Forward | 49,600 | 34,200 | 58,100 | 74,600 | - | 74,600 | 118.13 |
| Less 5% Required By Law | - | (21,200) | - | - | - | - | (100.00) |
| Total Funding | 351,517 | 336,100 | 384,800 | 74,600 | - | 74,600 | (77.8%) |

Goodland/Horr's Island Fire District (149)

Fund Type: **Special Revenue**

Description: **This fire district is a MSTU supported by ad valorem taxes providing service to the residents of Goodland through a contractual agreement with a local fire department.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Indirect Cost Reimburs | 600 | 900 | 900 | 1,000 | - | 1,000 | 11.11 |
| Remittances | 84,383 | 93,600 | 89,000 | 107,900 | - | 107,900 | 15.28 |
| Trans to Property Appraiser | 776 | 1,700 | 800 | 1,500 | - | 1,500 | (11.76) |
| Trans to Tax Collector | 2,459 | 3,000 | 3,000 | 3,000 | - | 3,000 | 0 |
| Total Appropriations | 88,217 | 99,200 | 93,700 | 113,400 | - | 113,400 | 14.3% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Ad Valorem Taxes | 90,999 | 100,300 | 92,300 | 104,000 | - | 104,000 | 3.69 |
| Delinquent Ad Valorem Taxes | 37 | - | - | - | - | - | na |
| Interest/Misc | 435 | - | - | - | - | - | na |
| Trans frm Property Appraiser | 89 | - | 100 | - | - | - | na |
| Trans frm Tax Collector | 957 | - | 800 | - | - | - | na |
| Carry Forward | 10,800 | 4,000 | 15,100 | 14,600 | - | 14,600 | 265.00 |
| Less 5% Required By Law | - | (5,100) | - | (5,200) | - | (5,200) | 1.96 |
| Total Funding | 103,318 | 99,200 | 108,300 | 113,400 | - | 113,400 | 14.3% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Sabal Palm Road Extension MSTBU (151)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTBU) include roadway and drainage improvements, storm water drainage, and maintenance of the existing roadway.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 476 | 116,300 | 25,500 | 98,700 | - | 98,700 | (15.13) |
| Indirect Cost Reimburs | 300 | 300 | 300 | 700 | - | 700 | 133.33 |
| Trans to Property Appraiser | 18 | 200 | 200 | 200 | - | 200 | 0 |
| Trans to Tax Collector | 65 | 300 | 300 | 300 | - | 300 | 0 |
| Trans to 111 Unincorp Gen Fd | 2,900 | 2,900 | 2,900 | 3,000 | - | 3,000 | 3.45 |
| Total Appropriations | 3,759 | 120,000 | 29,200 | 102,900 | - | 102,900 | (14.3%) |

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes | 2,155 | 2,200 | 2,000 | - | - | - | (100.00) |
| Interest/Misc | 1,382 | - | 500 | - | - | - | na |
| Trans frm Property Appraiser | 2 | - | - | - | - | - | na |
| Trans frm Tax Collector | 25 | - | - | - | - | - | na |
| Carry Forward | 129,800 | 118,000 | 129,600 | 102,900 | - | 102,900 | (12.80) |
| Less 5% Required By Law | - | (200) | - | - | - | - | (100.00) |
| Total Funding | 133,365 | 120,000 | 132,100 | 102,900 | - | 102,900 | (14.3%) |

Lely Golf Estates Beautification MSTU (152)

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 124,611 | 172,400 | 156,900 | 185,500 | - | 185,500 | 7.60 |
| Indirect Cost Reimburs | 2,300 | 2,300 | 2,300 | 6,500 | - | 6,500 | 182.61 |
| Capital Outlay | - | 99,400 | - | 148,900 | - | 148,900 | 49.80 |
| Trans to Property Appraiser | 1,766 | 2,000 | 2,000 | 2,000 | - | 2,000 | 0 |
| Trans to Tax Collector | 5,129 | 6,000 | 6,000 | 6,500 | - | 6,500 | 8.33 |
| Trans to 111 Unincorp Gen Fd | 31,700 | 32,600 | 32,600 | 34,700 | - | 34,700 | 6.44 |
| Reserves for Capital | - | 70,700 | - | 79,400 | - | 79,400 | 12.31 |
| Reserves for Insurance | - | 100,000 | - | 100,000 | - | 100,000 | 0 |
| Total Appropriations | 165,507 | 485,400 | 199,800 | 563,500 | - | 563,500 | 16.1% |

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes | 205,904 | 233,800 | 223,500 | 255,500 | - | 255,500 | 9.28 |
| Interest/Misc | 3,374 | 1,000 | 1,500 | 1,000 | - | 1,000 | 0 |
| Trans frm Property Appraiser | 204 | - | - | - | - | - | na |
| Trans frm Tax Collector | 1,996 | - | - | - | - | - | na |
| Carry Forward | 248,700 | 262,400 | 294,700 | 319,900 | - | 319,900 | 21.91 |
| Less 5% Required By Law | - | (11,800) | - | (12,900) | - | (12,900) | 9.32 |
| Total Funding | 460,178 | 485,400 | 519,700 | 563,500 | - | 563,500 | 16.1% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Golden Gate Beautification MSTU (153)

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 194,765 | 336,000 | 313,800 | 331,900 | - | 331,900 | (1.22) |
| Indirect Cost Reimburs | 3,700 | 3,700 | 3,700 | 8,900 | - | 8,900 | 140.54 |
| Capital Outlay | - | 316,700 | 50,000 | 345,200 | - | 345,200 | 9.00 |
| Trans to Property Appraiser | 2,053 | 3,500 | 3,500 | 4,000 | - | 4,000 | 14.29 |
| Trans to Tax Collector | 4,979 | 6,300 | 6,300 | 9,500 | - | 9,500 | 50.79 |
| Trans to 111 Unincorp Gen Fd | 33,800 | 34,800 | 34,800 | 36,300 | - | 36,300 | 4.31 |
| Total Appropriations | 239,298 | 701,000 | 412,100 | 735,800 | - | 735,800 | 5.0% |

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes | 239,021 | 249,000 | 237,500 | 376,900 | - | 376,900 | 51.37 |
| Delinquent Ad Valorem Taxes | 1,012 | - | 100 | - | - | - | na |
| Miscellaneous Revenues | 5,689 | - | 1,500 | - | - | - | na |
| Interest/Misc | 6,483 | 1,000 | 2,500 | 1,000 | - | 1,000 | 0 |
| Trans frm Property Appraiser | 237 | - | - | - | - | - | na |
| Trans frm Tax Collector | 1,938 | - | - | - | - | - | na |
| Carry Forward | 532,300 | 463,500 | 547,300 | 376,800 | - | 376,800 | (18.71) |
| Less 5% Required By Law | - | (12,500) | - | (18,900) | - | (18,900) | 51.20 |
| Total Funding | 786,681 | 701,000 | 788,900 | 735,800 | - | 735,800 | 5.0% |

Hawksridge Stormwater Pumping System MSTU (154)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include operation and maintenance of stormwater pumping improvements within the Hawksridge Planned Urban Development (PUD).**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 24,972 | 27,500 | 2,500 | 7,500 | - | 7,500 | (72.73) |
| Indirect Cost Reimburs | 100 | 500 | 500 | 1,000 | - | 1,000 | 100.00 |
| Capital Outlay | - | 27,100 | 27,100 | 20,400 | - | 20,400 | (24.72) |
| Trans to Property Appraiser | 22 | 100 | 100 | 100 | - | 100 | 0 |
| Trans to Tax Collector | 74 | 200 | 200 | 200 | - | 200 | 0 |
| Total Appropriations | 25,169 | 55,400 | 30,400 | 29,200 | - | 29,200 | (47.3%) |

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes | 2,613 | 2,700 | 2,500 | 2,800 | - | 2,800 | 3.70 |
| Interest/Misc | 678 | - | 300 | - | - | - | na |
| Trans frm Property Appraiser | 2 | - | - | - | - | - | na |
| Trans frm Tax Collector | 29 | - | - | - | - | - | na |
| Carry Forward | 76,000 | 52,800 | 54,100 | 26,500 | - | 26,500 | (49.81) |
| Less 5% Required By Law | - | (100) | - | (100) | - | (100) | 0 |
| Total Funding | 79,322 | 55,400 | 56,900 | 29,200 | - | 29,200 | (47.3%) |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Radio Road Beautification (158)

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 139,253 | 157,200 | 110,000 | 155,800 | - | 155,800 | (0.89) |
| Indirect Cost Reimburs | 2,000 | 2,000 | 2,000 | 4,500 | - | 4,500 | 125.00 |
| Capital Outlay | - | 747,000 | - | 736,200 | - | 736,200 | (1.45) |
| Trans to Property Appraiser | 2,565 | 2,900 | 2,000 | 2,000 | - | 2,000 | (31.03) |
| Trans to Tax Collector | 6,135 | 2,900 | 2,900 | 3,100 | - | 3,100 | 6.90 |
| Trans to 111 Unincorp Gen Fd | 32,300 | 33,200 | 33,200 | 38,100 | - | 38,100 | 14.76 |
| Total Appropriations | 182,254 | 945,200 | 150,100 | 939,700 | - | 939,700 | (0.6%) |

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes | 299,579 | 114,600 | 108,500 | 124,400 | - | 124,400 | 8.55 |
| Delinquent Ad Valorem Taxes | 194 | - | - | - | - | - | na |
| Interest/Misc | 8,918 | 2,000 | 5,000 | 2,000 | - | 2,000 | 0 |
| Trans frm Property Appraiser | 296 | - | - | - | - | - | na |
| Trans frm Tax Collector | 2,388 | - | - | - | - | - | na |
| Carry Forward | 727,200 | 834,500 | 856,300 | 819,700 | - | 819,700 | (1.77) |
| Less 5% Required By Law | - | (5,900) | - | (6,400) | - | (6,400) | 8.47 |
| Total Funding | 1,038,575 | 945,200 | 969,800 | 939,700 | - | 939,700 | (0.6%) |

Forest Lakes Roadway & Drainage MSTU (159)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include roadway, drainage, and beautification improvements and maintenance.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 107,535 | 144,000 | 153,200 | 157,300 | - | 157,300 | 9.24 |
| Indirect Cost Reimburs | 6,800 | 6,800 | 6,800 | 4,800 | - | 4,800 | (29.41) |
| Capital Outlay | - | - | - | 179,900 | - | 179,900 | na |
| Trans to Property Appraiser | 1,506 | 2,000 | 2,000 | 2,000 | - | 2,000 | 0 |
| Trans to Tax Collector | 4,117 | 4,500 | 4,500 | 5,700 | - | 5,700 | 26.67 |
| Trans to 111 Unincorp Gen Fd | 48,400 | 49,800 | 49,800 | 50,700 | - | 50,700 | 1.81 |
| Trans to 259 Forest Lakes | 100,000 | - | - | - | - | - | na |
| Reserves for Capital | - | 232,700 | - | 88,400 | - | 88,400 | (62.01) |
| Total Appropriations | 268,358 | 439,800 | 216,300 | 488,800 | - | 488,800 | 11.1% |

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes | 176,003 | 189,600 | 180,100 | 256,100 | - | 256,100 | 35.07 |
| Delinquent Ad Valorem Taxes | - | - | 600 | - | - | - | na |
| Interest/Misc | 4,497 | - | 2,000 | - | - | - | na |
| Trans frm Property Appraiser | 174 | - | - | - | - | - | na |
| Trans frm Tax Collector | 1,602 | - | - | - | - | - | na |
| Carry Forward | 365,300 | 259,700 | 279,200 | 245,600 | - | 245,600 | (5.43) |
| Less 5% Required By Law | - | (9,500) | - | (12,900) | - | (12,900) | 35.79 |
| Total Funding | 547,576 | 439,800 | 461,900 | 488,800 | - | 488,800 | 11.1% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Immokalee Beautification (162)

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 163,707 | 200,900 | 197,400 | 208,400 | - | 208,400 | 3.73 |
| Indirect Cost Reimburs | 2,100 | 2,500 | 2,500 | 2,600 | - | 2,600 | 4.00 |
| Capital Outlay | - | 100,000 | 100,000 | 100,000 | - | 100,000 | 0 |
| Trans to Property Appraiser | 2,764 | 3,500 | 3,500 | 3,600 | - | 3,600 | 2.86 |
| Trans to Tax Collector | 6,960 | 8,000 | 8,000 | 8,300 | - | 8,300 | 3.75 |
| Trans to 186 Immok Redev Fd | 85,000 | 85,000 | 85,000 | 85,000 | - | 85,000 | 0 |
| Reserves for Capital | - | 288,300 | - | 331,800 | - | 331,800 | 15.09 |
| Total Appropriations | 260,531 | 688,200 | 396,400 | 739,700 | | 739,700 | 7.5% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Ad Valorem Taxes | 323,815 | 342,900 | 329,200 | 365,500 | - | 365,500 | 6.59 |
| Delinquent Ad Valorem Taxes | 509 | - | 200 | - | - | - | na |
| Miscellaneous Revenues | 8,616 | - | - | - | - | - | na |
| Interest/Misc | 4,738 | 3,000 | 5,000 | 3,000 | - | 3,000 | 0 |
| Trans frm Property Appraiser | 319 | - | - | - | - | - | na |
| Trans frm Tax Collector | 2,709 | - | - | - | - | - | na |
| Carry Forward | 371,500 | 359,600 | 451,700 | 389,700 | - | 389,700 | 8.37 |
| Less 5% Required By Law | - | (17,300) | - | (18,500) | - | (18,500) | 6.94 |
| Total Funding | 712,206 | 688,200 | 786,100 | 739,700 | | 739,700 | 7.5% |

Bayshore/Avalon Beautification MSTU (163)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include beautification and maintenance of medians and other public areas within the district.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 234,868 | 714,400 | 793,000 | 628,700 | - | 628,700 | (12.00) |
| Indirect Cost Reimburs | 11,200 | 8,700 | 8,700 | 8,500 | - | 8,500 | (2.30) |
| Capital Outlay | - | 3,632,800 | - | 4,400,000 | - | 4,400,000 | 21.12 |
| Trans to Property Appraiser | 7,492 | 9,900 | 9,900 | 10,600 | - | 10,600 | 7.07 |
| Trans to Tax Collector | 18,688 | 25,500 | 25,500 | 27,300 | - | 27,300 | 7.06 |
| Trans to 187 Bayshore Redev Fd | 125,500 | 125,500 | 125,500 | 125,500 | - | 125,500 | 0 |
| Reserves for Contingencies | - | 53,000 | - | - | - | - | (100.00) |
| Reserves for Capital | - | 72,700 | - | 186,300 | - | 186,300 | 156.26 |
| Total Appropriations | 397,748 | 4,642,500 | 962,600 | 5,386,900 | | 5,386,900 | 16.0% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Ad Valorem Taxes | 874,121 | 950,400 | 912,000 | 1,051,100 | - | 1,051,100 | 10.60 |
| Delinquent Ad Valorem Taxes | 10 | - | - | - | - | - | na |
| Miscellaneous Revenues | 3,098 | - | 6,000 | - | - | - | na |
| Interest/Misc | 44,364 | 18,500 | 40,000 | 40,000 | - | 40,000 | 116.22 |
| Trans frm Property Appraiser | 865 | - | - | - | - | - | na |
| Trans frm Tax Collector | 7,274 | - | - | - | - | - | na |
| Carry Forward | 3,823,000 | 3,722,200 | 4,355,000 | 4,350,400 | - | 4,350,400 | 16.88 |
| Less 5% Required By Law | - | (48,600) | - | (54,600) | - | (54,600) | 12.35 |
| Total Funding | 4,752,733 | 4,642,500 | 5,313,000 | 5,386,900 | | 5,386,900 | 16.0% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Haldeman Creek MSTU (164)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this MSTU include dredging of the Haldeman Creek waterway and maintenance within the defined area.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 3,090 | 23,100 | 21,000 | 45,100 | - | 45,100 | 95.24 |
| Indirect Cost Reimburs | 200 | 600 | 600 | 500 | - | 500 | (16.67) |
| Trans to Property Appraiser | 489 | 800 | 800 | 800 | - | 800 | 0 |
| Trans to Tax Collector | 1,504 | 1,900 | 1,900 | 2,000 | - | 2,000 | 5.26 |
| Trans to 187 Bayshore Redev Fd | 11,300 | 11,300 | 11,300 | 11,300 | - | 11,300 | 0 |
| Reserves for Capital | - | 310,300 | - | 349,500 | - | 349,500 | 12.63 |
| Total Appropriations | 16,584 | 348,000 | 35,600 | 409,200 | | 409,200 | 17.6% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Ad Valorem Taxes | 56,850 | 63,800 | 60,000 | 78,900 | - | 78,900 | 23.67 |
| Delinquent Ad Valorem Taxes | - | - | - | - | - | - | na |
| Interest/Misc | 3,019 | 3,000 | 1,500 | 3,000 | - | 3,000 | 0 |
| Trans frm Property Appraiser | 56 | - | - | - | - | - | na |
| Trans frm Tax Collector | 586 | - | - | - | - | - | na |
| Carry Forward | 261,600 | 284,600 | 305,500 | 331,400 | - | 331,400 | 16.44 |
| Less 5% Required By Law | - | (3,400) | - | (4,100) | - | (4,100) | 20.59 |
| Total Funding | 322,111 | 348,000 | 367,000 | 409,200 | | 409,200 | 17.6% |

Rock Road MSTU (165)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this MSTU include roadway and drainage improvements and maintenance.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 16,076 | 14,000 | 10,400 | 38,900 | - | 38,900 | 177.86 |
| Indirect Cost Reimburs | 300 | 300 | 300 | 1,000 | - | 1,000 | 233.33 |
| Advance/Repay to 111 Unincrp Gen Fd | 51,200 | 102,400 | 80,000 | 15,000 | - | 15,000 | (85.35) |
| Trans to Property Appraiser | 278 | 300 | 300 | 400 | - | 400 | 33.33 |
| Trans to Tax Collector | 982 | 1,200 | 1,200 | 1,200 | - | 1,200 | 0 |
| Trans to 111 Unincorp Gen Fd | 2,600 | 2,600 | 2,600 | 3,500 | - | 3,500 | 34.62 |
| Total Appropriations | 71,436 | 120,800 | 94,800 | 60,000 | | 60,000 | (50.3%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Ad Valorem Taxes | 32,723 | 34,700 | 31,000 | 38,800 | - | 38,800 | 11.82 |
| Delinquent Ad Valorem Taxes | 183 | - | - | - | - | - | na |
| Interest/Misc | 1,166 | - | 500 | - | - | - | na |
| Trans frm Property Appraiser | 32 | - | - | - | - | - | na |
| Trans frm Tax Collector | 382 | - | - | - | - | - | na |
| Carry Forward | 123,500 | 87,800 | 86,500 | 23,200 | - | 23,200 | (73.58) |
| Less 5% Required By Law | - | (1,700) | - | (2,000) | - | (2,000) | 17.65 |
| Total Funding | 157,986 | 120,800 | 118,000 | 60,000 | | 60,000 | (50.3%) |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Radio Road East Beautification MSTU (166)

Fund Type: **Special Revenue**

Description: **The Radio Road East Beautification Municipal Service Taxing Unit was created and established for the purpose of providing landscape improvement within the Unit.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 205,766 | 127,400 | 123,400 | 7,500 | - | 7,500 | (94.11) |
| Indirect Cost Reimburs | 1,300 | 1,300 | 1,300 | - | - | - | (100.00) |
| Trans to Property Appraiser | 1,143 | 2,000 | 1,200 | - | - | - | (100.00) |
| Trans to Tax Collector | 2,836 | 3,300 | - | - | - | - | (100.00) |
| Trans to 111 Unincorp Gen Fd | 14,500 | - | - | - | - | - | na |
| Total Appropriations | 225,545 | 134,000 | 125,900 | 7,500 | - | 7,500 | (94.4%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Ad Valorem Taxes | 133,498 | - | - | - | - | - | na |
| Miscellaneous Revenues | 1,130 | - | - | - | - | - | na |
| Interest/Misc | 920 | - | 1,000 | - | - | - | na |
| Trans frm Property Appraiser | 132 | - | - | - | - | - | na |
| Trans frm Tax Collector | 1,104 | - | - | - | - | - | na |
| Trans fm 111 MSTD Gen Fd | 61,200 | 124,300 | 124,300 | - | - | - | (100.00) |
| Carry Forward | 35,700 | 9,700 | 8,100 | 7,500 | - | 7,500 | (22.68) |
| Total Funding | 233,684 | 134,000 | 133,400 | 7,500 | - | 7,500 | (94.4%) |

Platt Road MSTU (167)

Fund Type: **Special Revenue**

Description: **Provide emergency repairs to Platt Road. The principal revenue source is ad valorem taxes.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | - | 5,300 | 5,400 | 5,500 | - | 5,500 | 3.77 |
| Indirect Cost Reimburs | - | - | - | 300 | - | 300 | na |
| Trans to Property Appraiser | - | 100 | 100 | 100 | - | 100 | 0 |
| Trans to Tax Collector | 110 | 200 | 200 | - | - | - | (100.00) |
| Reserves for Contingencies | - | 400 | - | - | - | - | (100.00) |
| Total Appropriations | 110 | 6,000 | 5,700 | 5,900 | - | 5,900 | (1.7%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Special Assessments | 5,502 | 5,700 | 5,700 | - | - | - | (100.00) |
| Interest/Misc | 29 | - | 500 | - | - | - | na |
| Trans frm Tax Collector | 43 | - | - | - | - | - | na |
| Carry Forward | - | 300 | 5,400 | 5,900 | - | 5,900 | 1,866.67 |
| Total Funding | 5,573 | 6,000 | 11,600 | 5,900 | - | 5,900 | (1.7%) |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Teen Court (171)

Fund Type: **Special Revenue**

Description: **To provide a diversionary program for first-time juvenile misdemeanor offenders and court education programs for student volunteers. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 78,853 | 84,200 | 82,900 | 86,300 | - | 86,300 | 2.49 |
| Operating Expense | 2,531 | 3,800 | 2,800 | 3,600 | - | 3,600 | (5.26) |
| Remittances | 3,000 | 3,000 | 3,000 | 3,000 | - | 3,000 | 0 |
| Total Appropriations | 84,384 | 91,000 | 88,700 | 92,900 | - | 92,900 | 2.1% |

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Fines & Forfeitures | 61,595 | 66,000 | 47,300 | 36,000 | - | 36,000 | (45.45) |
| Miscellaneous Revenues | 1,750 | - | - | - | - | - | na |
| Interest/Misc | 74 | - | - | - | - | - | na |
| Trans fm 681 Court Admin | 23,900 | 25,700 | 41,300 | 54,200 | - | 54,200 | 110.89 |
| Carry Forward | 1,700 | 2,600 | 4,600 | 4,500 | - | 4,500 | 73.08 |
| Less 5% Required By Law | - | (3,300) | - | (1,800) | - | (1,800) | (45.45) |
| Total Funding | 89,019 | 91,000 | 93,200 | 92,900 | - | 92,900 | 2.1% |

Conservation Collier - Land Acquisition (172)

Fund Type: **Special Revenue**

Description: **To acquire environmentally sensitive lands through the development and implementation of innovative purchase strategies designed to promote conservation, and restoration of County's natural resources.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | - | - | - | 110,700 | 74,500 | 185,200 | na |
| Operating Expense | - | 500 | 3,000 | 170,000 | 2,900 | 172,900 | 34,480.00 |
| Indirect Cost Reimburs | 200 | 700 | 700 | 2,800 | - | 2,800 | 300.00 |
| Capital Outlay | 400,019 | 23,000 | - | - | 1,900 | 1,900 | (91.74) |
| Reserves for Contingencies | - | 2,400 | - | 17,000 | - | 17,000 | 608.33 |
| Total Appropriations | 400,219 | 26,600 | 3,700 | 300,500 | 79,300 | 379,800 | 1,327.8% |

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes | (22) | - | - | - | - | - | na |
| Miscellaneous Revenues | 18,611 | 15,300 | 48,800 | - | - | - | (100.00) |
| Interest/Misc | 1,731 | 200 | 200 | 800 | - | 800 | 300.00 |
| Trans fm 174 Conserv Collier Maint | - | - | - | 226,500 | 79,300 | 305,800 | na |
| Carry Forward | 407,900 | 11,900 | 28,000 | 73,300 | - | 73,300 | 515.97 |
| Less 5% Required By Law | - | (800) | - | (100) | - | (100) | (87.50) |
| Total Funding | 428,220 | 26,600 | 77,000 | 300,500 | 79,300 | 379,800 | 1,327.8% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Driver Education (173)

Fund Type: **Special Revenue**

Description: **Established in FY 04, this fund accounts for the \$5.00 surcharge on all moving and non-moving civil traffic infractions excluding parking violations filed in County Court. Proceeds fund driver education programs in both public and non-public high schools.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Indirect Cost Reimburs | 900 | 1,200 | 1,200 | 1,000 | - | 1,000 | (16.67) |
| Remittances | 129,700 | 117,800 | 117,800 | 110,000 | - | 110,000 | (6.62) |
| Reserves for Contingencies | - | 6,000 | - | 5,600 | - | 5,600 | (6.67) |
| Reserves for Cash Flow | - | 96,000 | - | 106,400 | - | 106,400 | 10.83 |
| Total Appropriations | 130,600 | 221,000 | 119,000 | 223,000 | - | 223,000 | 0.9% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Charges For Services | 143,748 | 131,200 | 120,500 | 116,500 | - | 116,500 | (11.20) |
| Interest/Misc | 1,261 | 400 | 1,200 | 500 | - | 500 | 25.00 |
| Carry Forward | 94,800 | 96,000 | 109,200 | 111,900 | - | 111,900 | 16.56 |
| Less 5% Required By Law | - | (6,600) | - | (5,900) | - | (5,900) | (10.61) |
| Total Funding | 239,810 | 221,000 | 230,900 | 223,000 | - | 223,000 | 0.9% |

Conservation Collier Maintenance (174)

Fund Type: **Special Revenue**

Description: **To manage and maintain acquired environmentally sensitive lands in perpetuity through the development and implementation of plans and programs that are designed to protect, conserve, and restore the County's natural resources.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 275,416 | 282,800 | 282,800 | 179,600 | 68,300 | 247,900 | (12.34) |
| Operating Expense | 293,279 | 479,400 | 524,500 | 372,400 | 3,300 | 375,700 | (21.63) |
| Indirect Cost Reimburs | 21,200 | 26,600 | 26,600 | 27,700 | - | 27,700 | 4.14 |
| Capital Outlay | 30,618 | 6,000 | 6,200 | 16,300 | 36,200 | 52,500 | 775.00 |
| Trans to 172 Conserv Collier | - | - | - | 305,800 | - | 305,800 | na |
| Trans to 710 Pub Serv Match | - | - | 14,100 | - | - | - | na |
| Reserves for Contingencies | - | 75,300 | - | 70,000 | - | 70,000 | (7.04) |
| Restricted for Unfunded Requests | - | 32,146,100 | - | 31,873,200 | - | 31,873,200 | (0.85) |
| Total Appropriations | 620,513 | 33,016,200 | 854,200 | 32,845,000 | 107,800 | 32,952,800 | (0.2%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Ad Valorem Taxes | 2,513 | - | 500 | - | - | - | na |
| Delinquent Ad Valorem Taxes | 1,798 | - | 400 | - | - | - | na |
| Intergovernmental Revenues | 14,700 | - | - | - | - | - | na |
| Charges For Services | 570 | - | 300 | 300 | - | 300 | na |
| Miscellaneous Revenues | 59,865 | 3,000 | 148,500 | 432,600 | - | 432,600 | 14,320.00 |
| Interest/Misc | 342,485 | 327,400 | 168,700 | 80,000 | - | 80,000 | (75.57) |
| Trans fm 179 Consvr Maint | 500,000 | - | - | - | - | - | na |
| Trans fm 272 Conserv Co GO Bd | 64,980 | 5,000 | 1,000 | 500 | - | 500 | (90.00) |
| Carry Forward | 32,632,600 | 32,697,400 | 32,999,800 | 32,357,200 | 107,800 | 32,465,000 | (0.71) |
| Less 5% Required By Law | - | (16,600) | - | (25,600) | - | (25,600) | 54.22 |
| Total Funding | 33,619,512 | 33,016,200 | 33,319,200 | 32,845,000 | 107,800 | 32,952,800 | (0.2%) |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Court Information Technology Fee (178)

Fund Type: **Special Revenue**

Description: **Funding is provided by a \$2 service charge for recording documents or instruments as listed in S.28.222 F.S. These funds are used to support court-related technology throughout the various entities of the Court.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 79,779 | 84,200 | 82,900 | 86,300 | - | 86,300 | 2.49 |
| Operating Expense | 693,511 | 809,300 | 695,200 | 859,100 | - | 859,100 | 6.15 |
| Indirect Cost Reimburs | 10,700 | 19,000 | 19,000 | 19,500 | - | 19,500 | 2.63 |
| Capital Outlay | 50,592 | 51,300 | 51,100 | 69,200 | - | 69,200 | 34.89 |
| Trans to 681 Court Services | - | - | - | 36,300 | - | 36,300 | na |
| Reserves for Contingencies | - | 48,200 | - | 53,600 | - | 53,600 | 11.20 |
| Reserves for Capital | - | 557,900 | - | 665,100 | - | 665,100 | 19.21 |
| Total Appropriations | 834,582 | 1,569,900 | 848,200 | 1,789,100 | | 1,789,100 | 14.0% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Charges For Services | 863,982 | 750,000 | 800,000 | 800,000 | - | 800,000 | 6.67 |
| Interest/Misc | 11,869 | 4,200 | 4,200 | 4,300 | - | 4,300 | 2.38 |
| Carry Forward | 1,027,700 | 853,200 | 1,069,000 | 1,025,000 | - | 1,025,000 | 20.14 |
| Less 5% Required By Law | - | (37,500) | - | (40,200) | - | (40,200) | 7.20 |
| Total Funding | 1,903,551 | 1,569,900 | 1,873,200 | 1,789,100 | | 1,789,100 | 14.0% |

Conservation Collier Projects (179)

Fund Type: **Special Revenue**

Description: **This fund accounts for Conservation Collier Capital Improvement Projects**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 26,137 | 500 | - | - | - | - | (100.00) |
| Capital Outlay | - | 25,000 | 122,200 | - | - | - | (100.00) |
| Trans to 174 Consvr Collier Maint | 500,000 | - | - | - | - | - | na |
| Reserves for Capital | - | 56,300 | - | 58,800 | - | 58,800 | 4.44 |
| Total Appropriations | 526,137 | 81,800 | 122,200 | 58,800 | | 58,800 | (28.1%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 5,665 | 800 | 800 | 800 | - | 800 | 0 |
| Carry Forward | 699,900 | 81,100 | 179,500 | 58,100 | - | 58,100 | (28.36) |
| Less 5% Required By Law | - | (100) | - | (100) | - | (100) | 0 |
| Total Funding | 705,565 | 81,800 | 180,300 | 58,800 | | 58,800 | (28.1%) |

Domestic Animal Services Donations (180)

Fund Type: **Special Revenue**

Description: **This fund was established to collect and monitor donations given to Domestic Animal Services by private citizens and/or organizations for the benefit of animals and their needs.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 36,351 | 43,000 | 36,500 | 37,000 | - | 37,000 | (13.95) |
| Reserves for Contingencies | - | 4,300 | 2,900 | 3,700 | - | 3,700 | (13.95) |
| Restricted for Unfunded Requests | - | 109,300 | - | 192,700 | - | 192,700 | 76.30 |
| Total Appropriations | 36,351 | 156,600 | 39,400 | 233,400 | | 233,400 | 49.0% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Miscellaneous Revenues | 56,946 | 30,000 | 90,000 | 40,000 | - | 40,000 | 33.33 |
| Interest/Misc | 1,632 | 1,300 | 1,300 | 1,900 | - | 1,900 | 46.15 |
| Carry Forward | 119,500 | 126,900 | 141,700 | 193,600 | - | 193,600 | 52.56 |
| Less 5% Required By Law | - | (1,600) | - | (2,100) | - | (2,100) | 31.25 |
| Total Funding | 178,078 | 156,600 | 233,000 | 233,400 | | 233,400 | 49.0% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Court Maintenance Fund (181)

Fund Type: **Special Revenue**

Description: **This fund accounts for the revenue specifically created to fund State Court Facilities. On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 535,794 | 170,000 | 643,700 | 365,500 | - | 365,500 | 115.00 |
| Capital Outlay | 741,859 | 750,000 | 1,978,000 | 185,000 | - | 185,000 | (75.33) |
| Reserves for Contingencies | - | 92,000 | - | 55,000 | - | 55,000 | (40.22) |
| Reserves for Capital | - | 4,464,400 | - | 4,823,000 | - | 4,823,000 | 8.03 |
| Total Appropriations | 1,277,653 | 5,476,400 | 2,621,700 | 5,428,500 | - | 5,428,500 | (0.9%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Fines & Forfeitures | 900,299 | 945,000 | 720,000 | 800,000 | - | 800,000 | (15.34) |
| Interest/Misc | 70,587 | 25,000 | 50,000 | 50,000 | - | 50,000 | 100.00 |
| Carry Forward | 6,779,500 | 4,554,900 | 6,472,700 | 4,621,000 | - | 4,621,000 | 1.45 |
| Less 5% Required By Law | - | (48,500) | - | (42,500) | - | (42,500) | (12.37) |
| Total Funding | 7,750,386 | 5,476,400 | 7,242,700 | 5,428,500 | - | 5,428,500 | (0.9%) |

Ave Maria Innovation Zone (182)

Fund Type: **Special Revenue**

Description: **Established in FY 2015 to attract and retain qualified targeted industry businesses within the defined unincorporated area of Collier County.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | - | 1,000 | - | 1,000 | - | 1,000 | 0 |
| Restricted for Unfunded Requests | - | 30,200 | - | 114,200 | - | 114,200 | 278.15 |
| Total Appropriations | - | 31,200 | - | 115,200 | - | 115,200 | 269.2% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | - | - | 100 | - | - | - | na |
| Trans fm 001 Gen Fund | - | 25,400 | 25,400 | 68,400 | - | 68,400 | 169.29 |
| Trans fm 111 MSTD Gen Fd | - | 5,800 | 5,800 | 15,500 | - | 15,500 | 167.24 |
| Carry Forward | - | - | - | 31,300 | - | 31,300 | na |
| Total Funding | - | 31,200 | 31,300 | 115,200 | - | 115,200 | 269.2% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Beach Park Facilities (183)

Fund Type: **Special Revenue**

Description: **This fund provides funding for beach park facility, infrastructure and parking projects.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 196,560 | - | 1,129,300 | - | - | - | na |
| Indirect Cost Reimburs | 11,600 | 8,800 | 8,800 | 13,100 | - | 13,100 | 48.86 |
| Capital Outlay | 636,654 | 2,165,000 | 5,048,400 | 956,100 | - | 956,100 | (55.84) |
| Remittances | 600,000 | - | - | - | - | - | na |
| Trans to Tax Collector | 19,550 | 21,000 | 21,000 | 21,000 | - | 21,000 | 0 |
| Trans to 195 TDC Beaches | 310,000 | - | 164,000 | - | - | - | na |
| Trans to 426 CAT Mass Transit Fd | - | - | 137,200 | - | - | - | na |
| Reserves for Contingencies | - | 217,000 | - | - | - | - | (100.00) |
| Reserves for Capital | - | 5,845,100 | - | 6,451,100 | - | 6,451,100 | 10.37 |
| Total Appropriations | 1,774,363 | 8,256,900 | 6,508,700 | 7,441,300 | | 7,441,300 | (9.9%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Tourist Devel Tax | 977,484 | 987,500 | 957,900 | 990,100 | - | 990,100 | 0.26 |
| FEMA - Fed Emerg Mgt Agency | - | - | 4,500 | - | - | - | na |
| Interest/Misc | 131,066 | 85,000 | 118,000 | 85,000 | - | 85,000 | 0 |
| Trans frm Tax Collector | 7,611 | - | - | - | - | - | na |
| Carry Forward | 12,642,200 | 7,238,000 | 11,848,400 | 6,420,100 | - | 6,420,100 | (11.30) |
| Less 5% Required By Law | - | (53,600) | - | (53,900) | - | (53,900) | 0.56 |
| Total Funding | 13,758,361 | 8,256,900 | 12,928,800 | 7,441,300 | | 7,441,300 | (9.9%) |

Tourism Promotion (184)

Fund Type: **Special Revenue**

Description: **This fund accounts for the portion of tourist development tax dollars that fund marketing and promotion activities. The tourist tax is levied against short-term (6 month or less) rentals that include hotel, motel rooms, condominiums and houses, campgrounds and other lodgings.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 7,564,241 | 9,562,300 | 10,073,000 | 9,868,400 | - | 9,868,400 | 3.20 |
| Indirect Cost Reimburs | 61,700 | 90,800 | 90,800 | 114,600 | - | 114,600 | 26.21 |
| Capital Outlay | - | - | 755,000 | - | - | - | na |
| Trans to Tax Collector | 153,309 | 155,000 | 155,000 | 189,000 | - | 189,000 | 21.94 |
| Trans to 194 TDC Prom | - | - | - | 1,850,900 | - | 1,850,900 | na |
| Trans to 196 TDC Eco Disaster | - | - | - | 834,500 | - | 834,500 | na |
| Trans to 758 TDC Cap Proj Fd | - | - | 1,980,000 | 2,580,000 | - | 2,580,000 | na |
| Reserves for Contingencies | - | 98,000 | - | 82,200 | - | 82,200 | (16.12) |
| Restricted for Unfunded Requests | - | 6,600,300 | - | - | - | - | (100.00) |
| Total Appropriations | 7,779,251 | 16,506,400 | 13,053,800 | 15,519,600 | | 15,519,600 | (6.0%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Tourist Devel Tax | 7,665,473 | 7,744,000 | 7,511,700 | 9,405,900 | - | 9,405,900 | 21.46 |
| Miscellaneous Revenues | 55,345 | - | 20,100 | - | - | - | na |
| Interest/Misc | 78,910 | - | 84,000 | 60,200 | - | 60,200 | na |
| Trans frm Tax Collector | 59,683 | - | - | - | - | - | na |
| Trans fm 193 TDC Museum Fd | - | - | - | 500,000 | - | 500,000 | na |
| Trans fm 194 TDC Prom Fd | - | 833,600 | 867,600 | - | - | - | (100.00) |
| Trans fm 196 TDC Dis | - | 12,000 | 12,000 | 10,500 | - | 10,500 | (12.50) |
| Carry Forward | 8,816,300 | 8,316,000 | 10,574,800 | 6,016,400 | - | 6,016,400 | (27.65) |
| Less 5% Required By Law | - | (399,200) | - | (473,400) | - | (473,400) | 18.59 |
| Total Funding | 16,675,710 | 16,506,400 | 19,070,200 | 15,519,600 | | 15,519,600 | (6.0%) |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

TDC-Beach Renourishment and Inlet Project Management (185)

Fund Type: **Special Revenue**

Description: **This fund provides for management and administration of beach renourishment projects, pass and inlet projects, beach and pass monitoring, and beach maintenance.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 526,164 | 580,000 | 579,200 | 608,400 | - | 608,400 | 4.90 |
| Operating Expense | 116,941 | 126,100 | 125,100 | 120,400 | - | 120,400 | (4.52) |
| Indirect Cost Reimburs | 45,200 | 49,700 | 49,700 | 57,900 | - | 57,900 | 16.50 |
| Capital Outlay | 2,241 | - | - | - | - | - | na |
| Trans to 113 Com Dev Fd | 10,000 | 10,000 | 10,000 | 15,000 | - | 15,000 | 50.00 |
| Reserves for Contingencies | - | 33,300 | - | 33,300 | - | 33,300 | 0 |
| Total Appropriations | 700,546 | 799,100 | 764,000 | 835,000 | - | 835,000 | 4.5% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 2,095 | 900 | 1,600 | 900 | - | 900 | 0 |
| Trans fm 195 TDC Cap Fd | 669,100 | 759,900 | 759,900 | 790,000 | - | 790,000 | 3.96 |
| Carry Forward | 78,200 | 38,300 | 46,700 | 44,200 | - | 44,200 | 15.40 |
| Less 5% Required By Law | - | - | - | (100) | - | (100) | na |
| Total Funding | 749,395 | 799,100 | 808,200 | 835,000 | - | 835,000 | 4.5% |

Immokalee Redevelopment (186)

Fund Type: **Special Revenue**

Description: **Established in FY 2001 to implement the Immokalee Component Section of the Collier County Community Redevelopment Plan adopted by the Community Redevelopment Agency (CRA).**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 229,817 | 245,400 | 263,200 | 304,600 | - | 304,600 | 24.12 |
| Operating Expense | 91,056 | 163,300 | 154,500 | 172,200 | - | 172,200 | 5.45 |
| Indirect Cost Reimburs | 52,700 | 51,900 | 51,900 | 48,500 | - | 48,500 | (6.55) |
| Capital Outlay | - | 5,000 | 5,000 | - | - | - | (100.00) |
| Grants and Aid | 11,777 | 55,000 | 55,000 | 55,000 | - | 55,000 | 0 |
| Advance/Repay to 111 Unincrp Gen Fd | 30,000 | 30,000 | 30,000 | 30,000 | - | 30,000 | 0 |
| Trans to 187 Bayshore Redev Fd | - | - | - | 78,000 | - | 78,000 | na |
| Trans to 506 IT Capital | - | - | - | 3,600 | - | 3,600 | na |
| Reserves for Contingencies | - | 55,000 | - | 58,000 | - | 58,000 | 5.45 |
| Reserves for Capital | - | 294,000 | - | 363,700 | - | 363,700 | 23.71 |
| Total Appropriations | 415,351 | 899,600 | 559,600 | 1,113,600 | - | 1,113,600 | 23.8% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Miscellaneous Revenues | 186 | - | - | - | - | - | na |
| Interest/Misc | 3,323 | 2,000 | 4,000 | 3,500 | - | 3,500 | 75.00 |
| Trans fm 001 Gen Fund | 366,600 | 444,100 | 444,100 | 512,700 | - | 512,700 | 15.45 |
| Trans fm 111 MSTD Gen Fd | 73,700 | 100,500 | 100,500 | 116,100 | - | 116,100 | 15.52 |
| Trans fm 162 Immokalee Beaut Fd | 85,000 | 85,000 | 85,000 | 85,000 | - | 85,000 | 0 |
| Carry Forward | 209,000 | 268,100 | 322,500 | 396,500 | - | 396,500 | 47.89 |
| Less 5% Required By Law | - | (100) | - | (200) | - | (200) | 100.00 |
| Total Funding | 737,809 | 899,600 | 956,100 | 1,113,600 | - | 1,113,600 | 23.8% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Bayshore/Gateway Triangle Redevelopment (187)

Fund Type: **Special Revenue**

Description: **Established in FY 2001 to implement the Bayshore/Gateway Triangle Component Section of the Collier County Community Redevelopment Plan adopted by the Community Redevelopment Agency (CRA).**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 292,981 | 277,400 | 309,200 | 491,600 | - | 491,600 | 77.22 |
| Operating Expense | 114,841 | 264,300 | 308,200 | 333,600 | - | 333,600 | 26.22 |
| Indirect Cost Reimburs | 52,400 | 50,800 | 50,800 | 48,500 | - | 48,500 | (4.53) |
| Capital Outlay | - | - | - | 3,200 | - | 3,200 | na |
| Grants and Aid | 16,159 | 50,000 | 50,000 | 75,000 | - | 75,000 | 50.00 |
| Trans to 287 CRA Loan | 858,500 | 832,800 | 85,500 | 631,000 | - | 631,000 | (24.23) |
| Trans to 506 IT Capital | - | - | - | 3,700 | - | 3,700 | na |
| Reserves for Contingencies | - | 49,000 | - | 131,000 | - | 131,000 | 167.35 |
| Reserves for Capital | - | 746,800 | - | 1,601,200 | - | 1,601,200 | 114.41 |
| Total Appropriations | 1,334,880 | 2,271,100 | 803,700 | 3,318,800 | - | 3,318,800 | 46.1% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Miscellaneous Revenues | 122,246 | 62,400 | 65,000 | 15,000 | - | 15,000 | (75.96) |
| Interest/Misc | 10,749 | 7,800 | 7,800 | 15,300 | - | 15,300 | 96.15 |
| Trans fm 001 Gen Fund | 936,100 | 1,054,000 | 1,054,000 | 1,274,200 | - | 1,274,200 | 20.89 |
| Trans fm 111 MSTD Gen Fd | 188,100 | 238,600 | 238,600 | 288,400 | - | 288,400 | 20.87 |
| Trans fm 163 Baysh/Av Beaut Fd | 125,500 | 125,500 | 125,500 | 125,500 | - | 125,500 | 0 |
| Trans fm 164 Haldeman Creek | 11,300 | 11,300 | 11,300 | 11,300 | - | 11,300 | 0 |
| Trans fm 186 Immok Redev Fd | - | - | - | 78,000 | - | 78,000 | na |
| Carry Forward | 756,600 | 775,100 | 814,200 | 1,512,700 | - | 1,512,700 | 95.16 |
| Less 5% Required By Law | - | (3,600) | - | (1,600) | - | (1,600) | (55.56) |
| Total Funding | 2,150,595 | 2,271,100 | 2,316,400 | 3,318,800 | - | 3,318,800 | 46.1% |

800 MHz Intergovernmental Radio Communication Program (188)

Fund Type: **Special Revenue**

Description: **Provides funding for operating and maintenance costs of the 800 MHz radio system. Revenue is generated from a \$12.50 surcharge on moving traffic violations. A transfer from the General Fund is required to fully fund the operational costs for the 800 MHz radio system.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 1,180,788 | 1,252,400 | 1,209,400 | 1,283,900 | - | 1,283,900 | 2.52 |
| Indirect Cost Reimburs | 9,800 | 10,900 | 10,900 | 10,000 | - | 10,000 | (8.26) |
| Total Appropriations | 1,190,588 | 1,263,300 | 1,220,300 | 1,293,900 | - | 1,293,900 | 2.4% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Charges For Services | 280,212 | 289,700 | 275,000 | 278,900 | - | 278,900 | (3.73) |
| Miscellaneous Revenues | 149,486 | 133,700 | 135,500 | 135,700 | - | 135,700 | 1.50 |
| Interest/Misc | 905 | 200 | 400 | 800 | - | 800 | 300.00 |
| Reimb From Other Depts | 140,567 | 130,100 | 125,000 | 120,000 | - | 120,000 | (7.76) |
| Trans fm 001 Gen Fund | 673,500 | 663,900 | 663,900 | 712,600 | - | 712,600 | 7.34 |
| Carry Forward | 39,200 | 66,900 | 93,200 | 72,700 | - | 72,700 | 8.67 |
| Less 5% Required By Law | - | (21,200) | - | (26,800) | - | (26,800) | 26.42 |
| Total Funding | 1,283,871 | 1,263,300 | 1,293,000 | 1,293,900 | - | 1,293,900 | 2.4% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

E911 Wireless Emergency Phone System (189)

Fund Type: **Special Revenue**

Description: **Established to provide for costs associated with the Emergency 911 telephone system. This fund contains residual collections to be spent down pursuant to Florida Statutes. Revenues are currently being posted into Fund 611.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Remittances | 546,666 | - | 200 | - | - | - | na |
| Total Appropriations | 546,666 | - | 200 | - | - | - | na |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 1,285 | - | - | - | - | - | na |
| Carry Forward | 545,500 | - | 200 | - | - | - | na |
| Total Funding | 546,785 | - | 200 | - | - | - | na |

Miscellaneous Florida Statutes Fund (190)

Fund Type: **Special Revenue**

Description: **Accounts for revenues generated by concession fees from the County's Government Complex Snack Bar to be used to improve handicapped and general accessibility to government facilities.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 20,123 | 23,000 | 23,000 | 67,700 | - | 67,700 | 194.35 |
| Capital Outlay | 7,295 | - | - | - | - | - | na |
| Total Appropriations | 27,418 | 23,000 | 23,000 | 67,700 | - | 67,700 | 194.3% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Charges For Services | 13,989 | 17,100 | 10,000 | 19,200 | - | 19,200 | 12.28 |
| Interest/Misc | 732 | - | 200 | - | - | - | na |
| Carry Forward | 75,000 | 6,800 | 62,300 | 49,500 | - | 49,500 | 627.94 |
| Less 5% Required By Law | - | (900) | - | (1,000) | - | (1,000) | 11.11 |
| Total Funding | 89,721 | 23,000 | 72,500 | 67,700 | - | 67,700 | 194.3% |

Court Innovations (192)

Fund Type: **Special Revenue**

Description: **Provides guardianship services to indigent, incapacitated adults. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 192,000 | 193,000 | 193,000 | 193,000 | - | 193,000 | 0 |
| Total Appropriations | 192,000 | 193,000 | 193,000 | 193,000 | - | 193,000 | 0 % |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Fines & Forfeitures | 61,595 | 66,000 | 47,300 | 36,000 | - | 36,000 | (45.45) |
| Interest/Misc | 212 | - | - | - | - | - | na |
| Trans fm 681 Court Admin | 131,300 | 118,100 | 143,200 | 153,300 | - | 153,300 | 29.81 |
| Carry Forward | 6,900 | 12,200 | 8,000 | 5,500 | - | 5,500 | (54.92) |
| Less 5% Required By Law | - | (3,300) | - | (1,800) | - | (1,800) | (45.45) |
| Total Funding | 200,007 | 193,000 | 198,500 | 193,000 | - | 193,000 | 0 % |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

TDC Museum (Non-County) Grants (193)

Fund Type: **Special Revenue**

Description: **This fund provides Tourist Development monies on a grant request basis to promote museum special events and traveling exhibits.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Indirect Cost Reimburs | 700 | 1,800 | 1,800 | 700 | - | 700 | (61.11) |
| Remittances | 19,453 | 425,000 | 400,000 | 625,000 | - | 625,000 | 47.06 |
| Trans to Tax Collector | 10,404 | 10,500 | 10,500 | 10,600 | - | 10,600 | 0.95 |
| Trans to 184 TDC Promo | - | - | - | 500,000 | - | 500,000 | na |
| Restricted for Unfunded Requests | - | 2,082,400 | - | 1,517,600 | - | 1,517,600 | (27.12) |
| Total Appropriations | 30,557 | 2,519,700 | 412,300 | 2,653,900 | - | 2,653,900 | 5.3% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Tourist Devel Tax | 520,189 | 525,500 | 509,700 | 526,900 | - | 526,900 | 0.27 |
| Interest/Misc | 16,918 | 20,000 | 20,000 | 20,000 | - | 20,000 | 0 |
| Trans frm Tax Collector | 4,050 | - | - | - | - | - | na |
| Trans fm 198 Museum Fd | 140,700 | - | - | - | - | - | na |
| Carry Forward | 1,382,600 | 2,001,500 | 2,017,000 | 2,134,400 | - | 2,134,400 | 6.64 |
| Less 5% Required By Law | - | (27,300) | - | (27,400) | - | (27,400) | 0.37 |
| Total Funding | 2,064,458 | 2,519,700 | 2,546,700 | 2,653,900 | - | 2,653,900 | 5.3% |

TDC Office Management and Operations (194)

Fund Type: **Special Revenue**

Description: **This fund accounts for Tourist Development Council (TDC) staff support, overall tourism promotion program management, and marketing and promotion activities provided through County staff.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 978,638 | 1,050,000 | 1,051,200 | 1,289,900 | - | 1,289,900 | 22.85 |
| Operating Expense | 282,890 | 436,100 | 433,800 | 434,600 | - | 434,600 | (0.34) |
| Indirect Cost Reimburs | 54,300 | 72,600 | 72,600 | 63,400 | - | 63,400 | (12.67) |
| Capital Outlay | 3,423 | 10,000 | 11,600 | 9,000 | - | 9,000 | (10.00) |
| Trans to Tax Collector | 50,744 | 52,000 | 52,000 | - | - | - | (100.00) |
| Trans to 184 TDC Promo | - | 833,600 | 867,600 | - | - | - | (100.00) |
| Trans to 506 IT Capital | - | - | - | 10,900 | - | 10,900 | na |
| Reserves for Contingencies | - | - | - | 63,100 | - | 63,100 | na |
| Reserves for Attrition | - | (17,400) | - | (18,100) | - | (18,100) | 4.02 |
| Total Appropriations | 1,369,995 | 2,436,900 | 2,488,800 | 1,852,800 | - | 1,852,800 | (24.0%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Tourist Devel Tax | 2,537,177 | 2,563,200 | 2,486,300 | - | - | - | (100.00) |
| Miscellaneous Revenues | 194 | - | - | - | - | - | na |
| Interest/Misc | 10,927 | 2,000 | 9,600 | 2,000 | - | 2,000 | 0 |
| Trans frm Tax Collector | 19,754 | - | - | - | - | - | na |
| Trans fm 184 TDC Promo | - | - | - | 1,850,900 | - | 1,850,900 | na |
| Carry Forward | (8,300) | - | (7,100) | - | - | - | na |
| Less 5% Required By Law | - | (128,300) | - | (100) | - | (100) | (99.92) |
| Total Funding | 2,559,753 | 2,436,900 | 2,488,800 | 1,852,800 | - | 1,852,800 | (24.0%) |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Beach Renourishment & Inlet Management (195)

Fund Type: **Special Revenue**

Description: **This fund provides funding for beach renourishment projects, pass and inlet projects, beach and pass monitoring requirements, and beach maintenance efforts.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 5,107 | - | 29,000 | - | - | - | na |
| Operating Expense | 3,423,349 | 858,000 | 4,165,100 | 825,600 | - | 825,600 | (3.78) |
| Indirect Cost Reimburs | 68,700 | 46,600 | 46,600 | 41,300 | - | 41,300 | (11.37) |
| Capital Outlay | 90,123 | 9,040,000 | 7,225,700 | 8,320,000 | - | 8,320,000 | (7.96) |
| Trans to Tax Collector | 160,800 | 163,000 | 163,000 | 215,600 | - | 215,600 | 32.27 |
| Trans to 001 General Fund | 164,800 | 166,500 | 166,500 | 166,500 | - | 166,500 | 0 |
| Trans to 185 TDC Eng | 669,100 | 759,900 | 759,900 | 790,000 | - | 790,000 | 3.96 |
| Reserves for Reimb to State | - | 5,000,000 | - | 7,000,000 | - | 7,000,000 | 40.00 |
| Reserves for Capital | - | 18,900,600 | - | 21,821,600 | - | 21,821,600 | 15.45 |
| Total Appropriations | 4,581,979 | 34,934,600 | 12,555,800 | 39,180,600 | - | 39,180,600 | 12.2% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Tourist Devel Tax | 8,040,000 | 8,122,300 | 7,878,600 | 10,777,100 | - | 10,777,100 | 32.69 |
| Intergovernmental Revenues | 531,775 | - | - | - | - | - | na |
| FEMA - Fed Emerg Mgt Agency | 8,873 | - | - | - | - | - | na |
| Miscellaneous Revenues | 40,518 | - | 23,800 | 20,000 | - | 20,000 | na |
| Interest/Misc | 307,793 | 120,000 | 326,000 | 287,000 | - | 287,000 | 139.17 |
| Reimb From Other Depts | - | 1,250,000 | - | - | - | - | (100.00) |
| Trans frm Tax Collector | 62,599 | - | - | - | - | - | na |
| Trans fm 183 TDC Beach Pk | 310,000 | - | 164,000 | - | - | - | na |
| Carry Forward | 28,402,400 | 25,854,400 | 32,814,200 | 28,650,800 | - | 28,650,800 | 10.82 |
| Less 5% Required By Law | - | (412,100) | - | (554,300) | - | (554,300) | 34.51 |
| Total Funding | 37,703,958 | 34,934,600 | 41,206,600 | 39,180,600 | - | 39,180,600 | 12.2% |

TDC Promotion Reserve (196)

Fund Type: **Special Revenue**

Description: **This fund provides reserve funding to promote Collier County after a natural or economic disaster to expedite tourism recovery.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | - | - | 98,200 | - | - | - | na |
| Indirect Cost Reimburs | 100 | 300 | 300 | 300 | - | 300 | 0 |
| Trans to 184 TDC Promo | - | 12,000 | 12,000 | 10,500 | - | 10,500 | (12.50) |
| Restricted for Unfunded Requests | - | 263,900 | - | - | - | - | (100.00) |
| Reserve for Disaster Stimulus Advertising | - | 500,000 | - | 1,500,000 | - | 1,500,000 | 200.00 |
| Total Appropriations | 100 | 776,200 | 110,500 | 1,510,800 | - | 1,510,800 | 94.6% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 16,185 | 12,000 | 12,000 | 10,500 | - | 10,500 | (12.50) |
| Trans fm 184 TDC Promo | - | - | - | 834,500 | - | 834,500 | na |
| Carry Forward | 765,000 | 764,900 | 764,900 | 666,400 | - | 666,400 | (12.88) |
| Less 5% Required By Law | - | (700) | - | (600) | - | (600) | (14.29) |
| Total Funding | 781,185 | 776,200 | 776,900 | 1,510,800 | - | 1,510,800 | 94.6% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

County Museums (198)

Fund Type: **Special Revenue**

Description: **This fund provides dedicated funding for operations of the Collier County Museum as well as exhibit and facility capital improvements.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 932,380 | 1,198,800 | 1,137,100 | 1,241,100 | - | 1,241,100 | 3.53 |
| Operating Expense | 501,300 | 628,500 | 592,600 | 544,400 | - | 544,400 | (13.38) |
| Indirect Cost Reimburs | 244,900 | 217,800 | 217,800 | 212,600 | - | 212,600 | (2.39) |
| Capital Outlay | 1,141 | 34,700 | 37,500 | 42,600 | - | 42,600 | 22.77 |
| Trans to Tax Collector | 41,960 | 42,500 | 42,500 | 42,500 | - | 42,500 | 0 |
| Trans to 193 TDC Museum | 140,700 | - | - | - | - | - | na |
| Trans to 314 Museum Cap | 452,100 | 311,600 | 311,600 | 192,900 | - | 192,900 | (38.09) |
| Trans to 506 IT Capital | - | - | - | 9,100 | - | 9,100 | na |
| Reserves for Contingencies | - | 50,000 | - | 47,000 | - | 47,000 | (6.00) |
| Reserves for Cash Flow | - | 200,000 | - | 200,000 | - | 200,000 | 0 |
| Reserves for Attrition | - | (19,400) | - | (20,100) | - | (20,100) | 3.61 |
| Total Appropriations | 2,314,481 | 2,664,500 | 2,339,100 | 2,512,100 | - | 2,512,100 | (5.7%) |

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Tourist Devel Tax | 2,098,009 | 2,119,500 | 2,055,900 | 2,000,000 | - | 2,000,000 | (5.64) |
| Charges For Services | 11,364 | 15,000 | 13,000 | 20,500 | - | 20,500 | 36.67 |
| Miscellaneous Revenues | 16,852 | 15,000 | 10,800 | 10,000 | - | 10,000 | (33.33) |
| Interest/Misc | 7,426 | 4,000 | 4,800 | 3,500 | - | 3,500 | (12.50) |
| Trans frm Tax Collector | 16,335 | - | - | - | - | - | na |
| Trans fm 001 Gen Fund | - | 200,000 | - | 200,000 | - | 200,000 | 0 |
| Carry Forward | 806,400 | 418,700 | 634,400 | 379,800 | - | 379,800 | (9.29) |
| Less 5% Required By Law | - | (107,700) | - | (101,700) | - | (101,700) | (5.57) |
| Total Funding | 2,956,386 | 2,664,500 | 2,718,900 | 2,512,100 | - | 2,512,100 | (5.7%) |

911 Emergency Phone System Enhancement (199)

Fund Type: **Special Revenue**

Description: **Established to provide for costs associated with the Emergency 911 telephone system. This fund contains residual collections to be spent down pursuant to Florida Statutes. Revenues are currently being posted into Fund 611.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Remittances | 574,802 | 324,200 | 24,000 | 103,700 | - | 103,700 | (68.01) |
| Total Appropriations | 574,802 | 324,200 | 24,000 | 103,700 | - | 103,700 | (68.0%) |

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc | 4,571 | 6,200 | 1,500 | 1,500 | - | 1,500 | (75.81) |
| Carry Forward | 695,000 | 318,300 | 124,800 | 102,300 | - | 102,300 | (67.86) |
| Less 5% Required By Law | - | (300) | - | (100) | - | (100) | (66.67) |
| Total Funding | 699,571 | 324,200 | 126,300 | 103,700 | - | 103,700 | (68.0%) |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Gas Tax Revenue Refunding Bonds, Series 2003/2012 & 2005/2014 (212)

Fund Type: **Debt Service**

Description: **The Gas Tax Revenue Bonds, Series 2012 refunded the 2003 Road Improvement Refunding Revenue Bonds. Gas Tax Revenue Bonds, Series 2014 partially refunded the 2005 Gas Tax Revenue Bonds. Both the Series 2003 and Series 2005 Bonds provided funding for acquisition, construction, and reconstruction of roads and bridges and other transportation improvements. Revenues pledged include the 5-cent, 6-cent, 7th cent and 9th cent Gas Taxes with final maturity in June 2025. The County Seventh Cent Gas Tax is deposited directly into the Gas Tax Debt Service Fund (212) and the remaining funding is a transfer from the Gas Tax Construction Fund (313).**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Arbitrage Services | 5,171 | 7,000 | 7,000 | 7,000 | - | 7,000 | 0 |
| Debt Service | - | 10,000 | 10,000 | 10,000 | - | 10,000 | 0 |
| Debt Service - Principal | 9,900,000 | 10,195,000 | 10,195,000 | 10,510,000 | - | 10,510,000 | 3.09 |
| Debt Service - Interest Expense | 3,241,960 | 2,939,200 | 2,939,200 | 2,736,000 | - | 2,736,000 | (6.91) |
| Reserves for Debt Service | - | 737,600 | - | 690,000 | - | 690,000 | (6.45) |
| Total Appropriations | 13,147,131 | 13,888,800 | 13,151,200 | 13,953,000 | - | 13,953,000 | 0.5% |

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Gas Taxes | - | 1,800,000 | 1,850,000 | 1,875,000 | - | 1,875,000 | 4.17 |
| Interest/Misc | 12,236 | 2,000 | 1,000 | 1,000 | - | 1,000 | (50.00) |
| Trans fm 313 Gas Tax Cap Fd | 13,142,900 | 12,150,000 | 12,150,000 | 11,271,000 | - | 11,271,000 | (7.23) |
| Carry Forward | 42,000 | 26,900 | 50,000 | 899,800 | - | 899,800 | 3,244.98 |
| Less 5% Required By Law | - | (90,100) | - | (93,800) | - | (93,800) | 4.11 |
| Total Funding | 13,197,136 | 13,888,800 | 14,051,000 | 13,953,000 | - | 13,953,000 | 0.5% |

Caribbean Gardens Limited General Obligation Bond (220)

Fund Type: **Debt Service**

Description: **Fund the purchase of Caribbean Gardens.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Trans to 001 General Fund | 754 | 1,000 | 200 | 1,000 | - | 1,000 | 0 |
| Total Appropriations | 754 | 1,000 | 200 | 1,000 | - | 1,000 | 0 % |

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes | 254 | - | - | - | - | - | na |
| Delinquent Ad Valorem Taxes | 507 | 1,000 | 200 | 1,000 | - | 1,000 | 0 |
| Total Funding | 761 | 1,000 | 200 | 1,000 | - | 1,000 | 0 % |

Naples Park Drainage Assessment Bonds, Series 1997 (226)

Fund Type: **Debt Service**

Description: **Ordinance 95-44 amended Ordinance 86-37 to provide for the assessment of the benefited properties in the Naples Park Area for the design, construction and financing of drainage and ditch enclosures in the vicinity of 91st / 92nd Avenue and 8th Street. The revenue pledged is a special assessment to the property owners within the MSBU, with final maturity in September 2012.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | - | 12,000 | - | - | - | - | (100.00) |
| Trans to 325 Stormw Cap Fd | - | - | - | 12,400 | - | 12,400 | na |
| Total Appropriations | - | 12,000 | - | 12,400 | - | 12,400 | 3.3% |

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc | 124 | 100 | 200 | 200 | - | 200 | 100.00 |
| Carry Forward | 11,800 | 11,900 | 12,000 | 12,200 | - | 12,200 | 2.52 |
| Total Funding | 11,924 | 12,000 | 12,200 | 12,400 | - | 12,400 | 3.3% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Pine Ridge / Naples Production Park Assessment Bond, Series 1993 (232)

Fund Type: **Debt Service**

Description: **This special assessment bond, with final maturity in October 2013 was used to finance capital improvements within the respective industrial parks.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Trans to 132 Pine Ridge | 13,100 | - | - | - | - | - | na |
| Trans to 138 Naples Prod Pk | 650,000 | - | - | - | - | - | na |
| Reserves for Debt Service | - | 198,100 | - | 994,000 | - | 994,000 | 401.77 |
| Total Appropriations | 663,100 | 198,100 | - | 994,000 | - | 994,000 | 401.8% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 5,994 | 2,000 | 2,000 | 2,000 | - | 2,000 | 0 |
| Trans fm 132 Pine Rdg Ind Pk Fd | - | - | - | 77,500 | - | 77,500 | na |
| Trans fm 138 Naples Prod Pk | - | - | - | 714,400 | - | 714,400 | na |
| Carry Forward | 855,300 | 196,200 | 198,200 | 200,200 | - | 200,200 | 2.04 |
| Less 5% Required By Law | - | (100) | - | (100) | - | (100) | 0 |
| Total Funding | 861,294 | 198,100 | 200,200 | 994,000 | - | 994,000 | 401.8% |

Euclid and Lakeland Assessment (253)

Fund Type: **Debt Service**

Description: **This special assessment bond was used to finance capital improvements within the respective residential area.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Reserves for Debt Service | - | 90,700 | - | 91,600 | - | 91,600 | 0.99 |
| Total Appropriations | - | 90,700 | - | 91,600 | - | 91,600 | 1.0% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 947 | 500 | 500 | 500 | - | 500 | 0 |
| Carry Forward | 89,700 | 90,200 | 90,600 | 91,100 | - | 91,100 | 1.00 |
| Total Funding | 90,647 | 90,700 | 91,100 | 91,600 | - | 91,600 | 1.0% |

Forest Lakes Roadway Limited General Obligation Bonds, 2007 (259)

Fund Type: **Debt Service**

Description: **This Limited General Obligation Bond, with final maturity in January 2022 was used to finance capital improvements within the respective residential area.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Arbitrage Services | 2,957 | 3,500 | 2,500 | 3,500 | - | 3,500 | 0 |
| Debt Service | - | 500 | 400 | 500 | - | 500 | 0 |
| Debt Service - Principal | 425,000 | 440,000 | 440,000 | 460,000 | - | 460,000 | 4.55 |
| Debt Service - Interest Expense | 130,775 | 113,500 | 113,500 | 95,500 | - | 95,500 | (15.86) |
| Trans to Property Appraiser | 3,540 | 4,700 | 4,700 | 4,700 | - | 4,700 | 0 |
| Trans to Tax Collector | 9,675 | 14,100 | 14,100 | 15,100 | - | 15,100 | 7.09 |
| Reserves for Debt Service | - | 650,000 | - | 575,000 | - | 575,000 | (11.54) |
| Reserves for Cash Flow | - | 55,400 | - | 55,600 | - | 55,600 | 0.36 |
| Total Appropriations | 571,947 | 1,281,700 | 575,200 | 1,209,900 | - | 1,209,900 | (5.6%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Ad Valorem Taxes | 413,620 | 473,400 | 454,400 | 506,600 | - | 506,600 | 7.01 |
| Delinquent Ad Valorem Taxes | - | - | 1,200 | - | - | - | na |
| Interest/Misc | 8,841 | 2,000 | 2,500 | 1,500 | - | 1,500 | (25.00) |
| Trans fm Property Appraiser | 409 | - | - | - | - | - | na |
| Trans fm Tax Collector | 3,766 | - | - | - | - | - | na |
| Trans fm 159 Forest Lake Fd | 100,000 | - | - | - | - | - | na |
| Carry Forward | 889,600 | 830,000 | 844,200 | 727,100 | - | 727,100 | (12.40) |
| Less 5% Required By Law | - | (23,700) | - | (25,300) | - | (25,300) | 6.75 |
| Total Funding | 1,416,235 | 1,281,700 | 1,302,300 | 1,209,900 | - | 1,209,900 | (5.6%) |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Radio Road East MSTU Limited General Obligation Bond (266)

Fund Type: **Debt Service**

Description: **This bank loan , with final maturity in June 2022 was used to finance capital improvements within the respective residential area.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Arbitrage Services | 2,586 | 3,000 | 3,000 | - | - | - | (100.00) |
| Debt Service | - | 1,000 | 100 | - | - | - | (100.00) |
| Debt Service - Principal | 52,433 | 354,300 | 339,100 | - | - | - | (100.00) |
| Debt Service - Interest Expense | 12,646 | 3,500 | 5,300 | - | - | - | (100.00) |
| Trans to Property Appraiser | 583 | 1,500 | 300 | - | - | - | (100.00) |
| Trans to Tax Collector | 1,447 | 1,000 | - | - | - | - | (100.00) |
| Total Appropriations | 69,695 | 364,300 | 347,800 | - | - | - | (100.0%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Ad Valorem Taxes | 68,097 | - | - | - | - | - | na |
| Interest/Misc | 1,313 | - | 200 | - | - | - | na |
| Trans frm Property Appraiser | 67 | - | - | - | - | - | na |
| Trans frm Tax Collector | 563 | - | - | - | - | - | na |
| Trans fm 111 MSTD Gen Fd | - | 257,000 | 237,100 | - | - | - | (100.00) |
| Carry Forward | 110,100 | 107,300 | 110,500 | - | - | - | (100.00) |
| Total Funding | 180,140 | 364,300 | 347,800 | - | - | - | (100.0%) |

Conservation Collier Limited General Obligation Bonds, Series 2005A (272)

Fund Type: **Debt Service**

Description: **Voter approved debt to purchase environmentally sensitive land for Conservation Collier, bond service is through January 1, 2013.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Trans to 174 Consvr Collier Maint | 64,980 | 5,000 | 1,000 | 500 | - | 500 | (90.00) |
| Total Appropriations | 64,980 | 5,000 | 1,000 | 500 | - | 500 | (90.0%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Ad Valorem Taxes | 58 | - | - | - | - | - | na |
| Delinquent Ad Valorem Taxes | 16 | 5,000 | 1,000 | 500 | - | 500 | (90.00) |
| Interest/Misc | 145 | 300 | - | - | - | - | (100.00) |
| Carry Forward | 65,400 | - | - | - | - | - | na |
| Less 5% Required By Law | - | (300) | - | - | - | - | (100.00) |
| Total Funding | 65,619 | 5,000 | 1,000 | 500 | - | 500 | (90.0%) |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

CRA Taxable Note (TD Bank), Series 2017 (287)

Fund Type: **Debt Service**

Description: **This Line of Credit, was used to finance land acquisition and capital improvements within the Bayshore/Gateway Triangle Community Redevelopment Agency (CRA).**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Payment to Escrow Agent | - | - | 5,253,800 | - | - | - | na |
| Debt Service | 111 | 1,000 | 41,200 | 1,000 | - | 1,000 | 0 |
| Debt Service - Principal | 503,856 | 504,000 | 473,100 | 456,900 | - | 456,900 | (9.35) |
| Debt Service - Interest Expense | 237,894 | 240,000 | 211,000 | 173,100 | - | 173,100 | (27.88) |
| Reserves for Contingencies | - | 74,500 | - | 20,000 | - | 20,000 | (73.15) |
| Reserves for Debt Service | - | 950,000 | - | 330,000 | - | 330,000 | (65.26) |
| Total Appropriations | 741,861 | 1,769,500 | 5,979,100 | 981,000 | - | 981,000 | (44.6%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 2,765 | 2,400 | 2,400 | - | - | - | (100.00) |
| Loan Proceeds | - | - | 5,293,300 | - | - | - | na |
| Trans fm 187 Bayshore Redev Fd | 858,500 | 832,800 | 85,500 | 631,000 | - | 631,000 | (24.23) |
| Carry Forward | 828,500 | 934,400 | 947,900 | 350,000 | - | 350,000 | (62.54) |
| Less 5% Required By Law | - | (100) | - | - | - | - | (100.00) |
| Total Funding | 1,689,765 | 1,769,500 | 6,329,100 | 981,000 | - | 981,000 | (44.6%) |

Special Obligation Bonds, Series 2010, 2010B, 2011, and 213 (298)

Fund Type: **Debt Service**

Description: **These Special Obligation Bonds are pledging covenant to budget and appropriate non ad valorem revenues for the debt service. The 2010 bonds are payable through July 1, 2034 and the proceeds were used to refinance Commercial Paper principal. The 2010B bonds are payable through October 1, 2022 and the proceeds were used to refund the 2002 (Sales Tax) Capital Improvement Bonds. The 2011 bonds are payable through October 1, 2029 and the proceeds were used to partially refund the 2003 and 2005 (Sales Tax) Capital Improvement Bonds. The 2013 bonds are payable through October 1, 2035 and the proceeds were used to partially refund the 2003 and 2005 (Sales Tax) Capital Improvement Bonds.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Arbitrage Services | 7,757 | 12,000 | 12,000 | 12,000 | - | 12,000 | 0 |
| Debt Service | - | 20,000 | 20,000 | 20,000 | - | 20,000 | 0 |
| Debt Service - Principal | 9,280,000 | 9,705,000 | 9,705,000 | 10,145,000 | - | 10,145,000 | 4.53 |
| Debt Service - Interest Expense | 9,019,619 | 8,590,600 | 8,590,600 | 8,141,200 | - | 8,141,200 | (5.23) |
| Reserves for Future Debt Service | - | 1,192,600 | - | 955,300 | - | 955,300 | (19.90) |
| Reserves for Cash Flow | - | 1,614,200 | - | 1,677,600 | - | 1,677,600 | 3.93 |
| Total Appropriations | 18,307,376 | 21,134,400 | 18,327,600 | 20,951,100 | - | 20,951,100 | (0.9%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 62,835 | 8,000 | 12,000 | 12,000 | - | 12,000 | 50.00 |
| Trans fm 001 Gen Fund | 3,077,500 | 3,073,000 | 3,073,000 | 2,855,200 | - | 2,855,200 | (7.09) |
| Trans fm 101 Transp Op Fd | 1,206,600 | 1,207,100 | 1,207,100 | 1,208,300 | - | 1,208,300 | 0.10 |
| Trans fm 306 Pk & Rec Cap | 320,000 | 320,700 | 320,700 | - | - | - | (100.00) |
| Trans fm 345 Pk & Rec Cap | 150,000 | 150,000 | 150,000 | 150,000 | - | 150,000 | 0 |
| Trans fm 346 Pks Unincorp Cap Fd | 2,785,700 | 2,789,300 | 2,789,300 | 2,789,600 | - | 2,789,600 | 0.01 |
| Trans fm 350 EMS Cap Fd | 448,000 | 448,000 | 448,000 | 448,400 | - | 448,400 | 0.09 |
| Trans fm 355 Library Cap Fd | 1,159,300 | 1,160,300 | 1,160,300 | 1,158,900 | - | 1,158,900 | (0.12) |
| Trans fm 381 Correctional Cap Fd | 1,877,400 | 1,865,500 | 1,865,500 | 1,858,500 | - | 1,858,500 | (0.38) |
| Trans fm 385 Law Enforc Cap Fd | 1,872,700 | 1,873,000 | 1,873,000 | 1,873,700 | - | 1,873,700 | 0.04 |
| Trans fm 390 Gen Gov Fac Cap Fd | 5,169,400 | 5,169,500 | 5,169,500 | 5,705,200 | - | 5,705,200 | 10.36 |
| Carry Forward | 3,329,100 | 3,070,400 | 3,151,100 | 2,891,900 | - | 2,891,900 | (5.81) |
| Less 5% Required By Law | - | (400) | - | (600) | - | (600) | 50.00 |
| Total Funding | 21,458,535 | 21,134,400 | 21,219,500 | 20,951,100 | - | 20,951,100 | (0.9%) |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

County-Wide Capital Projects (301)

Fund Type: **Capital Projects**

Description: **Accounts for non-growth related capital projects other than Parks, Museums, Roads and Stormwater. The principal funding source is an operating transfer from the General Fund (001).**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 3,322,287 | 4,976,000 | 7,213,800 | 9,496,000 | - | 9,496,000 | 90.84 |
| Capital Outlay | 3,755,771 | 5,084,000 | 14,940,200 | 3,126,000 | - | 3,126,000 | (38.51) |
| Remittances | 1,912,243 | 500,000 | 837,000 | - | - | - | (100.00) |
| Advance/Repay to 350 EMS IF | 150,700 | - | - | 1,962,800 | - | 1,962,800 | na |
| Advance/Repay to 355 Lib IF | 585,000 | 321,000 | 321,000 | 311,600 | - | 311,600 | (2.93) |
| Advance/Repay to 381 Correctional | 488,800 | - | - | - | - | - | na |
| Advance/Repay to 385 Law Enf | 1,616,400 | 92,000 | 92,000 | - | - | - | (100.00) |
| Advance/Repay to 390 Gov't Fac | 3,435,600 | 2,063,900 | 2,063,900 | 3,032,400 | - | 3,032,400 | 46.93 |
| Reserves for Contingencies | - | 800,000 | - | 800,000 | - | 800,000 | 0 |
| Total Appropriations | 15,266,801 | 13,836,900 | 25,467,900 | 18,728,800 | - | 18,728,800 | 35.4% |
| | | | | | | | |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Miscellaneous Revenues | 53,496 | - | - | - | - | - | na |
| Interest/Misc | 102,650 | 35,000 | 65,000 | 65,000 | - | 65,000 | 85.71 |
| Trans fm 001 Gen Fund | 17,063,000 | 13,174,400 | 13,174,400 | 17,312,800 | - | 17,312,800 | 31.41 |
| Trans fm 113 Comm Dev Fd | 87,664 | - | - | - | - | - | na |
| Trans fm 114 Pollutn Ctrl Fd | - | - | - | 225,000 | - | 225,000 | na |
| Trans fm 408 Water / Sewer Fd | 48,153 | - | - | - | - | - | na |
| Trans fm 470 Solid Waste Fd | 983 | - | - | - | - | - | na |
| Trans fm 517 Health Ins | - | 450,000 | 450,000 | - | - | - | (100.00) |
| Carry Forward | 10,831,100 | 179,200 | 12,907,800 | 1,129,300 | - | 1,129,300 | 530.19 |
| Less 5% Required By Law | - | (1,700) | - | (3,300) | - | (3,300) | 94.12 |
| Total Funding | 28,187,045 | 13,836,900 | 26,597,200 | 18,728,800 | - | 18,728,800 | 35.4% |

Boater Improvement (303)

Fund Type: **Capital Projects**

Description: **This fund accounts for fees collected through annual boaters' registrations (Section 328.72(15) and 328.66(1), Florida Statutes). There are two fees imposed; one is a state imposed fee and the other is a county imposed registration fee. Monies are used for maintaining waterways, as well as building and repairing public boat ramps and docks, removing derelict vessels, and maintaining waterway markers.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | - | 1,354,300 | 415,500 | 350,000 | - | 350,000 | (74.16) |
| Capital Outlay | - | 1,425,000 | 1,966,400 | 50,000 | - | 50,000 | (96.49) |
| Trans to Tax Collector | - | 14,000 | 14,000 | 14,000 | - | 14,000 | 0 |
| Reserves for Boater Improve Capital | - | 17,400 | - | 110,600 | - | 110,600 | 535.63 |
| Total Appropriations | - | 2,810,700 | 2,395,900 | 524,600 | - | 524,600 | (81.3%) |
| | | | | | | | |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Licenses & Permits | - | 590,000 | 560,000 | 590,000 | - | 590,000 | 0 |
| Trans fm 306 Pk & Rec Cap | - | 2,250,200 | 1,800,000 | - | - | - | (100.00) |
| Carry Forward | - | - | - | (35,900) | - | (35,900) | na |
| Less 5% Required By Law | - | (29,500) | - | (29,500) | - | (29,500) | 0 |
| Total Funding | - | 2,810,700 | 2,360,000 | 524,600 | - | 524,600 | (81.3%) |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

ATV Settlement (305)

Fund Type: **Capital Projects**

Description: **Accounts for settlement moneys received June 20, 2011. Collier County and the South Florida Water Management District entered into a Settlement Agreement wherein the SFWMD paid Collier County \$3 million to dispose of litigation arising out of a 2003 Agreement between the parties in which the District was to convey 640 acres to Collier County for recreational ATV use. On December 10, 2013, agenda item 11.G., the Board approved segregating the remaining settlement moneys into its own fund (305) so interest earnings may accumulate and be held for ATV riding purposes.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 17,856 | - | 10,900 | - | - | - | na |
| Capital Outlay | - | 29,300 | 2,999,300 | 31,200 | - | 31,200 | 6.48 |
| Total Appropriations | 17,856 | 29,300 | 3,010,200 | 31,200 | - | 31,200 | 6.5% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 31,210 | 18,000 | 18,000 | 18,000 | - | 18,000 | 0 |
| Carry Forward | 2,993,000 | 12,200 | 3,006,300 | 14,100 | - | 14,100 | 15.57 |
| Less 5% Required By Law | - | (900) | - | (900) | - | (900) | 0 |
| Total Funding | 3,024,210 | 29,300 | 3,024,300 | 31,200 | - | 31,200 | 6.5% |

Parks Ad Valorem Capital Projects (306)

Fund Type: **Capital Projects**

Description: **Accounts for non-growth capital projects managed by the Parks & Recreation Department. The principal funding sources are operating transfers from the General Fund (001) and Unincorporated General Fund MSTD (111).**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 495,531 | 2,010,000 | 2,424,500 | 300,000 | - | 300,000 | (85.07) |
| Capital Outlay | 1,064,607 | 390,000 | 985,100 | 1,950,000 | - | 1,950,000 | 400.00 |
| Trans to Tax Collector | 11,285 | - | - | - | - | - | na |
| Trans to 298 Sp Ob Bd '10 | 320,000 | 320,700 | 320,700 | - | - | - | (100.00) |
| Trans to 303 Boater Improve | - | 2,250,200 | 1,800,000 | - | - | - | (100.00) |
| Reserves for Contingencies | - | - | - | 44,400 | - | 44,400 | na |
| Total Appropriations | 1,891,423 | 4,970,900 | 5,530,300 | 2,294,400 | - | 2,294,400 | (53.8%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Licenses & Permits | 573,399 | - | - | - | - | - | na |
| Intergovernmental Revenues | - | - | 3,000 | - | - | - | na |
| FEMA - Fed Emerg Mgt Agency | - | - | 18,000 | - | - | - | na |
| Miscellaneous Revenues | 379,122 | 278,100 | - | 51,000 | - | 51,000 | (81.66) |
| Interest/Misc | 17,112 | 10,000 | 10,000 | 10,000 | - | 10,000 | 0 |
| Reimb From Other Depts | 46,180 | - | - | - | - | - | na |
| Trans frm Tax Collector | 35,437 | - | - | - | - | - | na |
| Trans fm 001 Gen Fund | 1,070,000 | 2,495,700 | 2,495,700 | 1,100,000 | - | 1,100,000 | (55.92) |
| Trans fm 111 MSTD Gen Fd | 500,000 | 750,000 | 750,000 | 1,250,000 | - | 1,250,000 | 66.67 |
| Trans fm 516 Prop & Cas Ins | - | 75,000 | 75,000 | - | - | - | (100.00) |
| Carry Forward | 1,357,800 | 1,376,500 | 2,065,100 | (113,500) | - | (113,500) | (108.25) |
| Less 5% Required By Law | - | (14,400) | - | (3,100) | - | (3,100) | (78.47) |
| Total Funding | 3,979,050 | 4,970,900 | 5,416,800 | 2,294,400 | - | 2,294,400 | (53.8%) |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Growth Management Capital (309)

Fund Type: **Capital Projects**

Description: **Accounts for all capital projects in the self-supporting (building permits) Growth Management Division. This includes building expansions, replacement computerized permitting system, and FEMA Flood Plain Mapping.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | - | 75,000 | 75,000 | - | - | - | (100.00) |
| Total Appropriations | - | 75,000 | 75,000 | - | - | - | (100.0%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Trans fm 310 CDES Cap Fd | - | 75,000 | 75,000 | - | - | - | (100.00) |
| Total Funding | - | 75,000 | 75,000 | - | - | - | (100.0%) |

Growth Management Transportation Capital (310)

Fund Type: **Capital Projects**

Description: **This fund accounts for Ad Valorem taxes used for the operation and maintenance of improvements to the roads as well as ancillary facilities such as sidewalks, bikepaths, streetlights, landscaping and other facilities incidental to the proper movement of traffic along roads and streets and transportation related grant matches.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | - | 96,600 | 96,600 | - | - | - | (100.00) |
| Operating Expense | 246,041 | 2,196,200 | 1,932,700 | 1,803,000 | - | 1,803,000 | (17.90) |
| Capital Outlay | 61,474 | 4,548,500 | 5,122,000 | 1,250,000 | - | 1,250,000 | (72.52) |
| Trans to 309 CDES Capital | - | 75,000 | 75,000 | - | - | - | (100.00) |
| Trans to 426 CAT Mass Transit Fd | - | - | 512,300 | - | - | - | na |
| Total Appropriations | 307,515 | 6,916,300 | 7,738,600 | 3,053,000 | - | 3,053,000 | (55.9%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Intergovernmental Revenues | - | - | 199,300 | - | - | - | na |
| Miscellaneous Revenues | 289,964 | - | - | - | - | - | na |
| Interest/Misc | 2,846 | - | 1,100 | 2,000 | - | 2,000 | na |
| Trans fm 001 Gen Fund | 1,205,014 | 6,841,300 | 7,353,600 | 1,670,400 | - | 1,670,400 | (75.58) |
| Trans fm 101 Transp Op Fd | 300,000 | - | - | - | - | - | na |
| Carry Forward | 75,000 | 75,000 | 1,565,300 | 1,380,700 | - | 1,380,700 | 1,740.93 |
| Less 5% Required By Law | - | - | - | (100) | - | (100) | na |
| Total Funding | 1,872,824 | 6,916,300 | 9,119,300 | 3,053,000 | - | 3,053,000 | (55.9%) |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Road Gas Tax - Engineering Operations (312)

Fund Type: **Capital Projects**

Description: **These are the principal funds utilized in funding the personnel involved with the road capital construction program, planning, right-of-way acquisition, design, permitting, and project management. The principal revenue source is a transfer from the Gas Tax Road Construction Fund (313). In FY17, the road engineering division was returned to the Road and Bridge Operations fund (101)**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 2,929,378 | - | - | - | - | - | na |
| Operating Expense | 315,598 | - | - | - | - | - | na |
| Indirect Cost Reimburs | 102,800 | - | - | - | - | - | na |
| Capital Outlay | 80,923 | - | - | - | - | - | na |
| Trans to 101 Transp Op Fd | - | 56,100 | 47,000 | - | - | - | (100.00) |
| Trans to 523 Motor Pool Cap | 63,000 | - | - | - | - | - | na |
| Total Appropriations | 3,491,699 | 56,100 | 47,000 | - | - | - | (100.0%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Miscellaneous Revenues | 249 | - | - | - | - | - | na |
| Interest/Misc | 6,087 | 10,000 | 2,000 | - | - | - | (100.00) |
| Reimb From Other Depts | 200,276 | - | - | - | - | - | na |
| Trans fm 313 Gas Tax Cap Fd | 3,169,900 | - | - | - | - | - | na |
| Carry Forward | 160,200 | 46,600 | 45,000 | - | - | - | (100.00) |
| Less 5% Required By Law | - | (500) | - | - | - | - | (100.00) |
| Total Funding | 3,536,712 | 56,100 | 47,000 | - | - | - | (100.0%) |

Road Gas Tax - Road Construction (313)

Fund Type: **Capital Projects**

Description: **This fund accounts for various Gas Tax funds utilized in the road capital construction and maintenance program. The principal revenue source is gas tax revenue from the Local Option 5 and 6 cent Gas Tax, Ninth Cent Gas Tax and the Constitutional Gas Tax. Other funding sources are transfers from the General Fund (001) and Unincorporated General Fund (111). The County Seventh Cent Gas Tax is deposited directly into the Gas Tax Debt Service Fund (212).**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 379,008 | - | - | - | - | - | na |
| Operating Expense | 4,387,508 | 8,428,500 | 13,982,600 | 5,300,000 | - | 5,300,000 | (37.12) |
| Capital Outlay | 3,464,912 | 8,708,500 | 42,032,700 | 19,034,000 | - | 19,034,000 | 118.57 |
| Remittances | - | 1,000,000 | 2,000,000 | - | - | - | (100.00) |
| Trans to 712 Transp Match | 980,237 | - | - | - | - | - | na |
| Trans to 212 Debt Serv Fd | 13,142,900 | 12,150,000 | 12,150,000 | 11,271,000 | - | 11,271,000 | (7.23) |
| Trans to 312 Gas Tax Op Fd | 3,169,900 | - | - | - | - | - | na |
| Trans to 426 CAT Mass Transit Fd | 1,769,836 | - | - | - | - | - | na |
| Reserves for Contingencies | - | 300,400 | - | 415,000 | - | 415,000 | 38.15 |
| Total Appropriations | 27,294,301 | 30,587,400 | 70,165,300 | 36,020,000 | - | 36,020,000 | 17.8% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Local Gas Taxes | 14,299,859 | 13,627,500 | 15,215,200 | 14,331,000 | - | 14,331,000 | 5.16 |
| Licenses & Permits | 30,100 | - | - | - | - | - | na |
| Gas Taxes | 6,178,381 | 4,122,500 | 4,349,800 | 4,294,000 | - | 4,294,000 | 4.16 |
| Charges For Services | 2,875,886 | - | - | - | - | - | na |
| Miscellaneous Revenues | 254,818 | - | 900,000 | - | - | - | na |
| Interest/Misc | 361,444 | 200,000 | 210,000 | 200,000 | - | 200,000 | 0 |
| Trans fm 001 Gen Fund | 13,354,786 | 1,618,700 | 1,106,400 | 9,980,000 | - | 9,980,000 | 516.54 |
| Trans fm 111 MSTD Gen Fd | 2,427,300 | 3,300,000 | 3,300,000 | 4,000,000 | - | 4,000,000 | 21.21 |
| Carry Forward | 36,751,800 | 8,616,200 | 49,240,100 | 4,156,200 | - | 4,156,200 | (51.76) |
| Less 5% Required By Law | - | (897,500) | - | (941,200) | - | (941,200) | 4.87 |
| Total Funding | 76,534,374 | 30,587,400 | 74,321,500 | 36,020,000 | - | 36,020,000 | 17.8% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Museum Capital Fund (314)

Fund Type: **Capital Projects**

Description: **This fund was created to provide for the monitoring of capital projects associated with the various museum facilities throughout the county. The principal sources of revenue are transfers from the Museum Fund 198 (funded by Tourist Development (TDC), transfer from the General Fund and donations.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 44,742 | 243,500 | 545,400 | 328,000 | - | 328,000 | 34.70 |
| Capital Outlay | 252,780 | 266,000 | 513,000 | 150,000 | - | 150,000 | (43.61) |
| Reserves for Contingencies | - | 50,900 | - | 47,800 | - | 47,800 | (6.09) |
| Reserves for Capital | - | 88,100 | - | 124,700 | - | 124,700 | 41.54 |
| Total Appropriations | 297,522 | 648,500 | 1,058,400 | 650,500 | - | 650,500 | 0.3% |

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc | 5,304 | 2,000 | 2,000 | 2,000 | - | 2,000 | 0 |
| Trans fm 001 Gen Fund | 200,000 | 200,000 | 200,000 | 313,500 | - | 313,500 | 56.75 |
| Trans fm 198 Museum Fd | 452,100 | 311,600 | 311,600 | 192,900 | - | 192,900 | (38.09) |
| Carry Forward | 327,200 | 135,000 | 687,000 | 142,200 | - | 142,200 | 5.33 |
| Less 5% Required By Law | - | (100) | - | (100) | - | (100) | 0 |
| Total Funding | 984,604 | 648,500 | 1,200,600 | 650,500 | - | 650,500 | 0.3% |

Clam Bay Restoration (320)

Fund Type: **Capital Projects**

Description: **Provides funding via special assessments for restoration of mangroves in the Clam Bay estuary.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 108,025 | 114,500 | 179,000 | 173,500 | - | 173,500 | 51.53 |
| Capital Outlay | - | - | 11,000 | - | - | - | na |
| Trans to Property Appraiser | 1,682 | 2,700 | 2,700 | 2,500 | - | 2,500 | (7.41) |
| Trans to Tax Collector | 2,577 | 3,800 | 3,800 | 4,500 | - | 4,500 | 18.42 |
| Reserves for Capital | - | 22,100 | - | - | - | - | (100.00) |
| Total Appropriations | 112,283 | 143,100 | 196,500 | 180,500 | - | 180,500 | 26.1% |

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Special Assessments | 128,834 | 126,900 | 120,000 | 160,500 | - | 160,500 | 26.48 |
| Interest/Misc | 1,428 | 500 | 800 | 500 | - | 500 | 0 |
| Trans fm Tax Collector | 1,003 | - | - | - | - | - | na |
| Carry Forward | 84,300 | 22,100 | 103,300 | 27,600 | - | 27,600 | 24.89 |
| Less 5% Required By Law | - | (6,400) | - | (8,100) | - | (8,100) | 26.56 |
| Total Funding | 215,565 | 143,100 | 224,100 | 180,500 | - | 180,500 | 26.1% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Pelican Bay Irrigation & Landscape (322)

Fund Type: **Capital Projects**

Description: **Established to upgrade the existing irrigation system and landscaping. Funding is through assessments to homeowners within Pelican Bay.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 276,714 | 450,000 | 1,358,200 | 545,500 | - | 545,500 | 21.22 |
| Capital Outlay | 185,421 | 280,100 | 317,200 | 156,000 | - | 156,000 | (44.31) |
| Trans to Property Appraiser | 5,040 | 6,000 | 6,000 | 10,000 | - | 10,000 | 66.67 |
| Trans to Tax Collector | 7,715 | 10,700 | 10,700 | 20,000 | - | 20,000 | 86.92 |
| Total Appropriations | 474,890 | 746,800 | 1,692,100 | 731,500 | - | 731,500 | (2.0%) |

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Special Assessments | 385,756 | 428,100 | 405,000 | 743,900 | - | 743,900 | 73.77 |
| Interest/Misc | 15,761 | 5,000 | 8,000 | 5,000 | - | 5,000 | 0 |
| Trans frm Tax Collector | 3,003 | - | - | - | - | - | na |
| Carry Forward | 1,369,500 | 335,100 | 1,299,100 | 20,000 | - | 20,000 | (94.03) |
| Less 5% Required By Law | - | (21,400) | - | (37,400) | - | (37,400) | 74.77 |
| Total Funding | 1,774,020 | 746,800 | 1,712,100 | 731,500 | - | 731,500 | (2.0%) |

Stormwater Operations (324)

Fund Type: **Capital Projects**

Description: **Accounts for personnel involved in Stormwater capital projects, including but not limited to, right-of-way, permitting, engineering and project management. The principal funding source is a transfer from the Stormwater Capital Fund (325); the total transfer to fund 324 and 325 is not to exceed the equivalent of 0.15 mills.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 646,431 | 850,000 | 840,000 | - | - | - | (100.00) |
| Operating Expense | 246,777 | 72,800 | 67,200 | - | - | - | (100.00) |
| Indirect Cost Reimburs | 25,900 | - | - | - | - | - | na |
| Capital Outlay | 1,141 | 3,000 | 3,200 | - | - | - | (100.00) |
| Trans to 111 Unincorp Gen Fd | - | - | - | 42,000 | - | 42,000 | na |
| Reserves for Contingencies | - | 1,000 | - | - | - | - | (100.00) |
| Total Appropriations | 920,249 | 926,800 | 910,400 | 42,000 | - | 42,000 | (95.5%) |

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc | 1,337 | 1,000 | 1,000 | - | - | - | (100.00) |
| Trans fm 131 Dev Serv Fd | - | 70,700 | 70,700 | - | - | - | (100.00) |
| Trans fm 325 Stormwater Cap Fd | 905,500 | 821,600 | 821,600 | - | - | - | (100.00) |
| Carry Forward | 64,900 | 33,500 | 59,100 | 42,000 | - | 42,000 | 25.37 |
| Total Funding | 971,737 | 926,800 | 952,400 | 42,000 | - | 42,000 | (95.5%) |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Stormwater Capital Projects (325)

Fund Type: **Capital Projects**

Description: **Accounts for Stormwater capital projects. The principal funding source is a transfer from the General Fund (001) and MSTD General Fund (111); the total transfer to fund 325 is not to exceed the equivalent of 0.15 mills.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 14,825 | - | - | - | - | - | na |
| Operating Expense | 1,413,714 | 2,617,200 | 7,200,200 | 1,672,700 | - | 1,672,700 | (36.09) |
| Capital Outlay | 2,771,609 | 3,512,000 | 7,829,600 | 4,402,600 | - | 4,402,600 | 25.36 |
| Trans to 712 Transp Match | 1,648,776 | - | 1,874,800 | - | - | - | na |
| Trans to 324 Stormw Op Fd | 905,500 | 821,600 | 821,600 | - | - | - | (100.00) |
| Reserves for Contingencies | - | 2,000 | - | - | - | - | (100.00) |
| Total Appropriations | 6,754,423 | 6,952,800 | 17,726,200 | 6,075,300 | - | 6,075,300 | (12.6%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Miscellaneous Revenues | 19 | - | - | - | - | - | na |
| Interest/Misc | 127,389 | 50,000 | 70,000 | 70,000 | - | 70,000 | 40.00 |
| Trans fm 001 Gen Fund | 1,549,600 | 2,525,000 | 2,525,000 | 1,627,000 | - | 1,627,000 | (35.56) |
| Trans fm 111 MSTD Gen Fd | 4,011,800 | 4,172,000 | 4,172,000 | 4,267,900 | - | 4,267,900 | 2.30 |
| Trans fm 226 Naples Pk Debt Serv | - | - | - | 12,400 | - | 12,400 | na |
| Carry Forward | 12,126,300 | 208,300 | 11,060,700 | 101,500 | - | 101,500 | (51.27) |
| Less 5% Required By Law | - | (2,500) | - | (3,500) | - | (3,500) | 40.00 |
| Total Funding | 17,815,108 | 6,952,800 | 17,827,700 | 6,075,300 | - | 6,075,300 | (12.6%) |

Road Impact Fee - District 1, North Naples (331)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 379,165 | 292,600 | 1,728,800 | 4,785,500 | - | 4,785,500 | 1,535.51 |
| Capital Outlay | 938,129 | 3,000,000 | 17,786,800 | 2,405,900 | - | 2,405,900 | (19.80) |
| Trans to 712 Transp Match | 1,413,930 | - | - | - | - | - | na |
| Reserves for Contingencies | - | 329,000 | - | 719,100 | - | 719,100 | 118.57 |
| Reserves for Capital | - | 1,271,000 | - | 2,247,200 | - | 2,247,200 | 76.81 |
| Total Appropriations | 2,731,224 | 4,892,600 | 19,515,600 | 10,157,700 | - | 10,157,700 | 107.6% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Intergovernmental Revenues | 188,009 | - | - | - | - | - | na |
| Interest/Misc | 183,309 | 75,000 | 75,000 | 75,000 | - | 75,000 | 0 |
| Impact Fees | 7,090,159 | 2,460,000 | 4,600,000 | 4,200,000 | - | 4,200,000 | 70.73 |
| COA Impact Fees | (1,419,135) | - | 500,000 | 400,000 | - | 400,000 | na |
| Carry Forward | 16,570,600 | 2,484,400 | 20,057,100 | 5,716,500 | - | 5,716,500 | 130.10 |
| Less 5% Required By Law | - | (126,800) | - | (233,800) | - | (233,800) | 84.38 |
| Total Funding | 22,612,943 | 4,892,600 | 25,232,100 | 10,157,700 | - | 10,157,700 | 107.6% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Road Impact Fee - District 2, East Naples & Golden Gate City (333)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 93,965 | 80,000 | 362,200 | 1,784,500 | - | 1,784,500 | 2,130.63 |
| Capital Outlay | 1,592,455 | 2,800,000 | 3,923,900 | 3,003,500 | - | 3,003,500 | 7.27 |
| Trans to 712 Transp Match | 460,000 | - | 163,700 | - | - | - | na |
| Reserves for Contingencies | - | 288,000 | - | 478,800 | - | 478,800 | 66.25 |
| Reserves for Capital | - | 758,600 | - | 349,700 | - | 349,700 | (53.90) |
| Total Appropriations | 2,146,420 | 3,926,600 | 4,449,800 | 5,616,500 | - | 5,616,500 | 43.0% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 67,624 | 30,000 | 30,000 | 30,000 | - | 30,000 | 0 |
| Impact Fees | 2,133,828 | 1,000,000 | 1,800,000 | 1,100,000 | - | 1,100,000 | 10.00 |
| Deferred Impact Fees | 7,986 | - | - | - | - | - | na |
| COA Impact Fees | 1,148,689 | - | 200,000 | 400,000 | - | 400,000 | na |
| Carry Forward | 5,371,100 | 2,948,100 | 6,582,800 | 4,163,000 | - | 4,163,000 | 41.21 |
| Less 5% Required By Law | - | (51,500) | - | (76,500) | - | (76,500) | 48.54 |
| Total Funding | 8,729,228 | 3,926,600 | 8,612,800 | 5,616,500 | - | 5,616,500 | 43.0% |

Road Impact Fee - District 3, City of Naples (334)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 11,016 | - | 30,300 | 200,000 | - | 200,000 | na |
| Capital Outlay | 224,200 | 900,000 | 1,498,100 | 500,000 | - | 500,000 | (44.44) |
| Reserves for Contingencies | - | 90,000 | - | 43,600 | - | 43,600 | (51.56) |
| Reserves for Capital | - | 234,500 | - | - | - | - | (100.00) |
| Total Appropriations | 235,216 | 1,224,500 | 1,528,400 | 743,600 | - | 743,600 | (39.3%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 17,706 | 4,000 | 7,200 | 6,000 | - | 6,000 | 50.00 |
| Impact Fees | 257,659 | 600,000 | 150,000 | 250,000 | - | 250,000 | (58.33) |
| Carry Forward | 1,831,400 | 650,700 | 1,871,600 | 500,400 | - | 500,400 | (23.10) |
| Less 5% Required By Law | - | (30,200) | - | (12,800) | - | (12,800) | (57.62) |
| Total Funding | 2,106,764 | 1,224,500 | 2,028,800 | 743,600 | - | 743,600 | (39.3%) |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Road Impact Fee - District 4, South County & Marco Island (336)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 48,881 | 326,000 | 357,900 | 50,000 | - | 50,000 | (84.66) |
| Capital Outlay | 1,742,628 | 2,700,000 | 11,739,100 | 428,000 | - | 428,000 | (84.15) |
| Trans to 712 Transp Match | 719,297 | - | 4,780,700 | - | - | - | na |
| Reserves for Contingencies | - | 302,000 | - | 47,800 | - | 47,800 | (84.17) |
| Reserves for Capital | - | 1,735,800 | - | 7,630,900 | - | 7,630,900 | 339.62 |
| Total Appropriations | 2,510,807 | 5,063,800 | 16,877,700 | 8,156,700 | - | 8,156,700 | 61.1% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 175,555 | 75,000 | 75,000 | 75,000 | - | 75,000 | 0 |
| Impact Fees | 6,892,905 | 2,800,000 | 3,000,000 | 2,500,000 | - | 2,500,000 | (10.71) |
| Deferred Impact Fees | 7,462 | - | - | - | - | - | na |
| COA Impact Fees | (1,450,777) | - | 900,000 | 700,000 | - | 700,000 | na |
| Carry Forward | 15,135,200 | 2,332,600 | 17,948,200 | 5,045,500 | - | 5,045,500 | 116.30 |
| Less 5% Required By Law | - | (143,800) | - | (163,800) | - | (163,800) | 13.91 |
| Total Funding | 20,760,345 | 5,063,800 | 21,923,200 | 8,156,700 | - | 8,156,700 | 61.1% |

Road Impact Fee - District 6, Golden Gate Estates (338)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 317,268 | 80,000 | 234,800 | 50,000 | - | 50,000 | (37.50) |
| Capital Outlay | 6,928,585 | 2,400,000 | 3,543,600 | 8,506,700 | - | 8,506,700 | 254.45 |
| Reserves for Contingencies | - | 248,000 | - | 855,600 | - | 855,600 | 245.00 |
| Reserves for Capital | - | 1,462,900 | - | 379,100 | - | 379,100 | (74.09) |
| Total Appropriations | 7,245,854 | 4,190,900 | 3,778,400 | 9,791,400 | - | 9,791,400 | 133.6% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 107,611 | 50,000 | 55,000 | 50,000 | - | 50,000 | 0 |
| Impact Fees | 4,396,209 | 1,500,000 | 3,500,000 | 2,000,000 | - | 2,000,000 | 33.33 |
| Deferred Impact Fees | 6,059 | - | - | - | - | - | na |
| COA Impact Fees | (1,486,869) | - | 1,100,000 | 400,000 | - | 400,000 | na |
| Carry Forward | 10,810,200 | 2,718,400 | 6,587,300 | 7,463,900 | - | 7,463,900 | 174.57 |
| Less 5% Required By Law | - | (77,500) | - | (122,500) | - | (122,500) | 58.06 |
| Total Funding | 13,833,210 | 4,190,900 | 11,242,300 | 9,791,400 | - | 9,791,400 | 133.6% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Road Impact Fee - District 5, Immokalee Area (339)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 11,099 | 80,000 | 2,083,700 | - | - | - | (100.00) |
| Capital Outlay | 13,490 | 1,500,000 | 3,763,300 | 820,000 | - | 820,000 | (45.33) |
| Reserves for Contingencies | - | 158,000 | - | 82,000 | - | 82,000 | (48.10) |
| Reserves for Capital | - | 342,800 | - | 1,167,500 | - | 1,167,500 | 240.58 |
| Total Appropriations | 24,589 | 2,080,800 | 5,847,000 | 2,069,500 | - | 2,069,500 | (0.5%) |

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc | 58,531 | 16,000 | 25,000 | 20,000 | - | 20,000 | 25.00 |
| Impact Fees | 1,397,902 | 940,000 | 1,365,000 | 950,000 | - | 950,000 | 1.06 |
| Deferred Impact Fees | 41,312 | - | - | - | - | - | na |
| COA Impact Fees | (390,684) | - | - | 100,000 | - | 100,000 | na |
| Carry Forward | 4,427,500 | 1,172,600 | 5,510,000 | 1,053,000 | - | 1,053,000 | (10.20) |
| Less 5% Required By Law | - | (47,800) | - | (53,500) | - | (53,500) | 11.92 |
| Total Funding | 5,534,562 | 2,080,800 | 6,900,000 | 2,069,500 | - | 2,069,500 | (0.5%) |

Road Assessments - Receivable (341)

Fund Type: **Capital Projects**

Description: **This fund was established for the purpose of financing projects to be accomplished by the assessment method. Projects accomplished by this method have been funded through loans with payback from assessments. The residual funding remaining serves as a revolving loan pool to fund small-scale assessment projects.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | - | 5,300 | 5,300 | - | - | - | (100.00) |
| Trans to Property Appraiser | - | 100 | - | 100 | - | 100 | 0 |
| Trans to Tax Collector | - | 200 | 200 | 100 | - | 100 | (50.00) |
| Reserves for Contingencies | - | 400 | - | - | - | - | (100.00) |
| Reserves for Capital | - | 465,100 | - | 481,800 | - | 481,800 | 3.59 |
| Total Appropriations | - | 471,100 | 5,500 | 482,000 | - | 482,000 | 2.3% |

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Special Assessments | - | 6,000 | 6,000 | - | - | - | (100.00) |
| Interest/Misc | 4,801 | 3,000 | 3,000 | 3,000 | - | 3,000 | 0 |
| Carry Forward | 459,500 | 462,500 | 475,700 | 479,200 | - | 479,200 | 3.61 |
| Less 5% Required By Law | - | (400) | - | (200) | - | (200) | (50.00) |
| Total Funding | 464,301 | 471,100 | 484,700 | 482,000 | - | 482,000 | 2.3% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Regional Park Impact Fee - Incorporated Areas (345)

Fund Type: **Capital Projects**

Description: **Collier County's Regional Park Impact Fee was originally adopted in December 1988, to assist the County to pay for growth-related regional parks land, buildings and capital equipment. Impact fees are assessed and collected on residential new building construction permits.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | - | 50,000 | 99,500 | - | - | - | (100.00) |
| Trans to 298 Sp Ob Bd '10 | 150,000 | 150,000 | 150,000 | 150,000 | - | 150,000 | 0 |
| Reserves for Capital | - | 723,500 | - | 845,900 | - | 845,900 | 16.92 |
| Total Appropriations | 150,000 | 923,500 | 249,500 | 995,900 | - | 995,900 | 7.8% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 8,248 | 3,000 | 4,000 | 4,000 | - | 4,000 | 33.33 |
| Impact Fees | 326,930 | 200,000 | 200,000 | 200,000 | - | 200,000 | 0 |
| Deferred Impact Fees | 16,029 | - | - | - | - | - | na |
| Carry Forward | 727,200 | 730,700 | 847,600 | 802,100 | - | 802,100 | 9.77 |
| Less 5% Required By Law | - | (10,200) | - | (10,200) | - | (10,200) | 0 |
| Total Funding | 1,078,407 | 923,500 | 1,051,600 | 995,900 | - | 995,900 | 7.8% |

Community & Regional Parks Impact Fee - Unincorporated Area (346)

Fund Type: **Capital Projects**

Description: **"Collier County's "Community Park Impact Fee" and "Regional Parks Impact Fee" Ordinances were repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999, to continue to assist the County to pay for growth-related parks facilities and capital equipment. Impact fees are assessed and collected on residential new building construction permits."**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 434,414 | - | 1,008,700 | - | - | - | na |
| Capital Outlay | 637,527 | 8,115,000 | 23,093,100 | 6,198,100 | - | 6,198,100 | (23.62) |
| Trans to 298 Sp Ob Bd '10 | 2,785,700 | 2,789,300 | 2,789,300 | 2,789,600 | - | 2,789,600 | 0.01 |
| Reserves for Contingencies | - | 25,800 | - | - | - | - | (100.00) |
| Reserves for Debt Service | - | 2,492,000 | - | 2,547,200 | - | 2,547,200 | 2.22 |
| Total Appropriations | 3,857,641 | 13,422,100 | 26,891,100 | 11,534,900 | - | 11,534,900 | (14.1%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Miscellaneous Revenues | 4,752 | - | - | - | - | - | na |
| Interest/Misc | 194,199 | 90,000 | 100,000 | 100,000 | - | 100,000 | 11.11 |
| Impact Fees | 8,736,807 | 7,800,000 | 7,875,000 | 8,300,000 | - | 8,300,000 | 6.41 |
| Deferred Impact Fees | 29,844 | - | - | - | - | - | na |
| Carry Forward | 17,363,100 | 5,926,600 | 22,471,000 | 3,554,900 | - | 3,554,900 | (40.02) |
| Less 5% Required By Law | - | (394,500) | - | (420,000) | - | (420,000) | 6.46 |
| Total Funding | 26,328,702 | 13,422,100 | 30,446,000 | 11,534,900 | - | 11,534,900 | (14.1%) |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Emergency Medical Services Impact Fees (350)

Fund Type: **Capital Projects**

Description: **Collier County's Emergency Medical Services (EMS) Impact Fee was originally adopted in August 1991, to assist the County in providing adequate growth-related EMS facilities and capital equipment. Impact fees are assessed and collected on new building construction permits.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 74,407 | 25,000 | 95,100 | 65,000 | - | 65,000 | 160.00 |
| Capital Outlay | 1,546,697 | 75,000 | 75,000 | 2,000,000 | - | 2,000,000 | 2,566.67 |
| Trans to 298 Sp Ob Bd '10 | 448,000 | 448,000 | 448,000 | 448,400 | - | 448,400 | 0.09 |
| Reserves for Debt Service | - | 210,300 | - | 213,800 | - | 213,800 | 1.66 |
| Reserves for Capital | - | 38,900 | - | - | - | - | (100.00) |
| Total Appropriations | 2,069,104 | 797,200 | 618,100 | 2,727,200 | - | 2,727,200 | 242.1% |

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc | 14,864 | 8,000 | 4,000 | 4,000 | - | 4,000 | (50.00) |
| Impact Fees | 450,038 | 350,000 | 400,000 | 430,000 | - | 430,000 | 22.86 |
| Deferred Impact Fees | 1,509 | - | - | - | - | - | na |
| Advance/Repay fm 301 Cap Proj | 150,700 | - | - | 1,962,800 | - | 1,962,800 | na |
| Carry Forward | 2,022,700 | 457,100 | 566,200 | 352,100 | - | 352,100 | (22.97) |
| Less 5% Required By Law | - | (17,900) | - | (21,700) | - | (21,700) | 21.23 |
| Total Funding | 2,639,811 | 797,200 | 970,200 | 2,727,200 | - | 2,727,200 | 242.1% |

Library System Impact Fee (355)

Fund Type: **Capital Projects**

Description: **Collier County's Library System Impact Fee was originally adopted in December 1988, to assist the County in providing adequate growth-related library construction, capital equipment and books. Impact Fees are assessed and collected on residential new building construction permits.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 17,947 | - | 116,300 | - | - | - | na |
| Capital Outlay | 367,486 | 275,000 | 297,600 | 300,000 | - | 300,000 | 9.09 |
| Trans to 298 Sp Ob Bd '10 | 1,159,300 | 1,160,300 | 1,160,300 | 1,158,900 | - | 1,158,900 | (0.12) |
| Reserves for Contingencies | - | 27,500 | - | - | - | - | (100.00) |
| Reserves for Debt Service | - | 409,600 | - | 418,500 | - | 418,500 | 2.17 |
| Total Appropriations | 1,544,733 | 1,872,400 | 1,574,200 | 1,877,400 | - | 1,877,400 | 0.3% |

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc | 13,290 | 5,000 | 8,000 | 5,000 | - | 5,000 | 0 |
| Impact Fees | 997,899 | 875,000 | 900,000 | 950,000 | - | 950,000 | 8.57 |
| Deferred Impact Fees | 4,496 | - | - | - | - | - | na |
| Advance/Repay fm 301 Cap Proj | 585,000 | 321,000 | 321,000 | 311,600 | - | 311,600 | (2.93) |
| Carry Forward | 959,100 | 715,400 | 1,003,800 | 658,600 | - | 658,600 | (7.94) |
| Less 5% Required By Law | - | (44,000) | - | (47,800) | - | (47,800) | 8.64 |
| Total Funding | 2,559,786 | 1,872,400 | 2,232,800 | 1,877,400 | - | 1,877,400 | 0.3% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Ochopee Fire Control District Impact Fee (372)

Fund Type: **Capital Projects**

Description: **Ochopee Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth-related fire facilities and capital equipment.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | - | - | 5,000 | - | - | - | na |
| Reserves for Capital | - | 7,800 | - | 12,200 | - | 12,200 | 56.41 |
| Total Appropriations | - | 7,800 | 5,000 | 12,200 | - | 12,200 | 56.4% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 109 | 100 | 100 | 100 | - | 100 | 0 |
| Impact Fees | 2,645 | 1,000 | 4,000 | 1,000 | - | 1,000 | 0 |
| Carry Forward | 9,300 | 6,800 | 12,100 | 11,200 | - | 11,200 | 64.71 |
| Less 5% Required By Law | - | (100) | - | (100) | - | (100) | 0 |
| Total Funding | 12,053 | 7,800 | 16,200 | 12,200 | - | 12,200 | 56.4% |

Isle of Capri Fire District Impact Fee (373)

Fund Type: **Capital Projects**

Description: **Isle of Capri Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth-related fire facilities and capital equipment.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Remittances | - | - | - | 66,200 | - | 66,200 | na |
| Reserves for Capital | - | 53,700 | - | - | - | - | (100.00) |
| Total Appropriations | - | 53,700 | - | 66,200 | - | 66,200 | 23.3% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 591 | 300 | 600 | 600 | - | 600 | 100.00 |
| Impact Fees | 2,918 | 1,000 | 1,000 | 5,000 | - | 5,000 | 400.00 |
| Carry Forward | 55,800 | 52,500 | 59,300 | 60,900 | - | 60,900 | 16.00 |
| Less 5% Required By Law | - | (100) | - | (300) | - | (300) | 200.00 |
| Total Funding | 59,308 | 53,700 | 60,900 | 66,200 | - | 66,200 | 23.3% |

Correctional Facilities Impact Fee (381)

Fund Type: **Capital Projects**

Description: **Collier County's Correctional Facilities Impact Fee was originally adopted in June 1999. Impact fees are collected on new building construction to pay for growth-related correctional facilities and capital equipment.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 472 | 161,300 | 550,000 | - | - | - | (100.00) |
| Trans to 298 Sp Ob Bd '10 | 1,877,400 | 1,865,500 | 1,865,500 | 1,858,500 | - | 1,858,500 | (0.38) |
| Reserves for Debt Service | - | 1,390,800 | - | 1,401,400 | - | 1,401,400 | 0.76 |
| Reserves for Capital | - | - | - | 34,000 | - | 34,000 | na |
| Total Appropriations | 1,877,872 | 3,417,600 | 2,415,500 | 3,293,900 | - | 3,293,900 | (3.6%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 17,441 | 6,000 | 12,000 | 12,000 | - | 12,000 | 100.00 |
| Impact Fees | 1,797,237 | 1,500,000 | 1,625,000 | 1,700,000 | - | 1,700,000 | 13.33 |
| Deferred Impact Fees | 1,624 | - | - | - | - | - | na |
| Advance/Repay fm 301 Cap Proj | 488,800 | - | - | - | - | - | na |
| Carry Forward | 2,039,200 | 1,986,900 | 2,446,000 | 1,667,500 | - | 1,667,500 | (16.08) |
| Less 5% Required By Law | - | (75,300) | - | (85,600) | - | (85,600) | 13.68 |
| Total Funding | 4,344,301 | 3,417,600 | 4,083,000 | 3,293,900 | - | 3,293,900 | (3.6%) |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Law Enforcement Impact Fee (385)

Fund Type: **Capital Projects**

Description: **The Law Enforcement Impact Fee was originally adopted in June 2005. Impact fees are collected on new building construction in the unincorporated areas of Collier County to pay for growth-related law enforcement facilities and capital equipment.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 54,683 | 50,000 | 165,100 | - | - | - | (100.00) |
| Capital Outlay | 972,678 | - | 2,332,300 | - | - | - | na |
| Remittances | - | 260,000 | - | - | - | - | (100.00) |
| Trans to 298 Sp Ob Bd '10 | 1,872,700 | 1,873,000 | 1,873,000 | 1,873,700 | - | 1,873,700 | 0.04 |
| Reserves for Debt Service | - | 509,200 | - | 517,500 | - | 517,500 | 1.63 |
| Reserves for Capital | - | - | - | 85,800 | - | 85,800 | na |
| Total Appropriations | 2,900,061 | 2,692,200 | 4,370,400 | 2,477,000 | - | 2,477,000 | (8.0%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 43,781 | 16,000 | 28,000 | 20,000 | - | 20,000 | 25.00 |
| Impact Fees | 1,645,191 | 1,300,000 | 1,500,000 | 1,575,000 | - | 1,575,000 | 21.15 |
| Deferred Impact Fees | 1,874 | - | - | - | - | - | na |
| Advance/Repay fm 301 Cap Proj | 1,616,400 | 92,000 | 92,000 | - | - | - | (100.00) |
| Carry Forward | 3,305,000 | 1,350,000 | 3,712,200 | 961,800 | - | 961,800 | (28.76) |
| Less 5% Required By Law | - | (65,800) | - | (79,800) | - | (79,800) | 21.28 |
| Total Funding | 6,612,245 | 2,692,200 | 5,332,200 | 2,477,000 | - | 2,477,000 | (8.0%) |

General Government Building Impact Fee (390)

Fund Type: **Capital Projects**

Description: **Collier County's General Government Building Impact Fee was originally adopted in March 2004. Impact fees are collected on new building construction to pay for growth-related general government facilities.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 192,906 | - | 148,900 | - | - | - | na |
| Capital Outlay | 1,813,030 | - | 45,500 | - | - | - | na |
| Advance/Repay to 408 W-S Ops | 500,000 | 500,000 | 500,000 | 510,000 | - | 510,000 | 2.00 |
| Advance/Repay to 471 S Waste | 630,000 | 630,000 | 630,000 | 325,000 | - | 325,000 | (48.41) |
| Trans to 298 Sp Ob Bd '10 | 5,169,400 | 5,169,500 | 5,169,500 | 5,705,200 | - | 5,705,200 | 10.36 |
| Reserves for Debt Service | - | 2,812,900 | - | 2,859,800 | - | 2,859,800 | 1.67 |
| Total Appropriations | 8,305,337 | 9,112,400 | 6,493,900 | 9,400,000 | - | 9,400,000 | 3.2% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 55,553 | 25,000 | 28,000 | 20,000 | - | 20,000 | (20.00) |
| Impact Fees | 2,951,074 | 2,400,000 | 2,650,000 | 2,800,000 | - | 2,800,000 | 16.67 |
| Deferred Impact Fees | 4,130 | - | - | - | - | - | na |
| Advance/Repay fm 001 Gen Fd | 630,000 | 630,000 | 630,000 | 325,000 | - | 325,000 | (48.41) |
| Advance/Repay fm 301 Cap Proj | 3,435,600 | 2,063,900 | 2,063,900 | 3,032,400 | - | 3,032,400 | 46.93 |
| Carry Forward | 5,748,900 | 4,114,700 | 4,485,600 | 3,363,600 | - | 3,363,600 | (18.25) |
| Less 5% Required By Law | - | (121,200) | - | (141,000) | - | (141,000) | 16.34 |
| Total Funding | 12,825,257 | 9,112,400 | 9,857,500 | 9,400,000 | - | 9,400,000 | 3.2% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

County Water/Sewer District Operations (408)

Fund Type: **Enterprise**

Description: **This fund accounts for the day-to-day expenditures of the operating functions of the County's water collection, distribution, and sewer systems. Principal revenues are water and sewer user fees**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------|--------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 28,439,401 | 32,513,800 | 31,394,600 | 33,883,700 | 389,900 | 34,273,600 | 5.41 |
| Operating Expense | 30,610,730 | 39,082,900 | 39,483,400 | 41,803,300 | 4,500 | 41,807,800 | 6.97 |
| Indirect Cost Reimburs | 2,278,000 | 2,678,300 | 2,678,300 | 2,898,600 | - | 2,898,600 | 8.23 |
| Payment In Lieu of Taxes | 5,351,100 | 6,093,700 | 6,093,700 | 6,482,800 | - | 6,482,800 | 6.39 |
| Capital Outlay | 824,077 | 659,500 | 863,600 | 1,262,800 | 78,800 | 1,341,600 | 103.43 |
| Trans to 001 General Fund | - | 220,200 | 220,200 | 196,300 | - | 196,300 | (10.85) |
| Trans to 107 Impact Fee Admin | 218,500 | 218,500 | 218,500 | 218,500 | - | 218,500 | 0 |
| Trans to 301 Co Wide Cap Fd | 48,153 | - | - | - | - | - | na |
| Trans to 409 W/S MP Fd | 1,795,200 | 2,707,300 | 2,887,300 | 811,500 | - | 811,500 | (70.03) |
| Trans to 410 W/S Debt Serv Fd | 5,095,568 | 3,870,500 | 5,280,500 | 6,830,300 | - | 6,830,300 | 76.47 |
| Trans to 412 W User Fee Cap Fd | 16,988,600 | 17,194,400 | 17,436,200 | 20,343,500 | - | 20,343,500 | 18.31 |
| Trans to 414 S User Fee Cap Fd | 33,883,000 | 32,432,500 | 32,895,600 | 33,542,900 | - | 33,542,900 | 3.42 |
| Trans to 470 Solid Waste Fd | 138,400 | 139,600 | 139,600 | 145,200 | - | 145,200 | 4.01 |
| Trans to 473 Mand Trash Coll | - | - | - | 510,600 | - | 510,600 | na |
| Trans to 505 IT Ops | - | - | - | 245,900 | - | 245,900 | na |
| Trans to 506 IT Capital | - | - | - | 258,800 | - | 258,800 | na |
| Reserves for Contingencies | - | 4,158,600 | - | 4,340,200 | - | 4,340,200 | 4.37 |
| Reserves for Cash Flow | - | 6,300,000 | - | 10,202,300 | - | 10,202,300 | 61.94 |
| Reserves for Attrition | - | (527,200) | - | (544,300) | - | (544,300) | 3.24 |
| Total Appropriations | 125,670,729 | 147,742,600 | 139,591,500 | 163,432,900 | 473,200 | 163,906,100 | 10.9% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Special Assessments | (10) | - | - | - | - | - | na |
| Charges For Services | 2,770,656 | 2,504,400 | 2,336,245 | 2,287,500 | - | 2,287,500 | (8.66) |
| Water Revenue | 54,652,645 | 56,803,000 | 59,700,000 | 62,000,000 | - | 62,000,000 | 9.15 |
| Sewer Revenue | 62,944,341 | 66,046,000 | 68,160,000 | 71,700,000 | - | 71,700,000 | 8.56 |
| Effluent Revenue | 3,219,452 | 3,361,000 | 3,600,000 | 3,600,000 | - | 3,600,000 | 7.11 |
| Fines & Forfeitures | 38,506 | 10,000 | 16,800 | - | - | - | (100.00) |
| Miscellaneous Revenues | 556,330 | 327,400 | 416,255 | 367,300 | - | 367,300 | 12.19 |
| Interest/Misc | 261,936 | 155,100 | 218,000 | 283,000 | - | 283,000 | 82.46 |
| Trans fm 109 Pel Bay MSTBU | 14,200 | 13,600 | 13,600 | 13,600 | - | 13,600 | 0 |
| Net Cost Co Water/Sewer Op | (30,051,829) | - | (28,331,600) | - | - | - | na |
| Trans fm 390 Gen Gov Fac Cap Fd | 500,000 | 500,000 | 500,000 | 510,000 | - | 510,000 | 2.00 |
| Trans fm 409 W/S MP Fd | 4,800 | - | - | - | - | - | na |
| Trans fm 470 Solid Waste Fd | 527,500 | 534,400 | 534,400 | 572,200 | - | 572,200 | 7.07 |
| Trans fm 473 Mand Collct Fd | 1,623,500 | 1,989,900 | 1,989,900 | 1,249,500 | - | 1,249,500 | (37.21) |
| Carry Forward | 28,608,700 | 21,958,100 | 30,437,900 | 27,858,400 | 473,200 | 28,331,600 | 29.03 |
| Less 5% Required By Law | - | (6,460,300) | - | (7,008,600) | - | (7,008,600) | 8.49 |
| Total Funding | 125,670,729 | 147,742,600 | 139,591,500 | 163,432,900 | 473,200 | 163,906,100 | 10.9% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Water/Sewer Motor Pool Capital & Spec Assessment (409)

Fund Type: **Enterprise**

Description: **This fund will transition out as a revolving loan pool to fund small-scale assessment projects. Starting in FY16, this fund will provide cost-effective life cycle replacement of Water/Sewer Motor Pool vehicles and heavy equipment through a centralized capital recovery system.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Capital Outlay | 1,773,465 | 3,004,000 | 3,205,700 | 1,511,100 | 121,400 | 1,632,500 | (45.66) |
| Trans to 408 Water/Sewer Fd | 4,800 | - | - | - | - | - | na |
| Trans to 523 Motor Pool Cap | - | 20,500 | 20,500 | 36,800 | - | 36,800 | 79.51 |
| Reserves for Motor Pool Cap | - | 1,808,700 | - | 2,438,300 | - | 2,438,300 | 34.81 |
| Total Appropriations | 1,778,265 | 4,833,200 | 3,226,200 | 3,986,200 | 121,400 | 4,107,600 | (15.0%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Miscellaneous Revenues | 187,632 | - | 280,000 | - | - | - | na |
| Interest/Misc | 16,246 | 700 | - | - | - | - | (100.00) |
| Motor Pool Cap Recovery Billing | 973,200 | 964,400 | 964,400 | 1,207,400 | - | 1,207,400 | 25.20 |
| Trans fm 408 Water / Sewer Fd | 1,795,200 | 2,707,300 | 2,887,300 | 690,100 | 121,400 | 811,500 | (70.03) |
| Carry Forward | 4,600 | 1,160,800 | 1,183,200 | 2,088,700 | - | 2,088,700 | 79.94 |
| Total Funding | 2,976,879 | 4,833,200 | 5,314,900 | 3,986,200 | 121,400 | 4,107,600 | (15.0%) |

County Water/Sewer District Debt Service (410)

Fund Type: **Enterprise**

Description: **Represents debt service of the Collier County Water and Sewer District. The primary revenues are carryforward, operating transfers, and assessments.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | - | 38,000 | 35,600 | 38,000 | - | 38,000 | 0 |
| Arbitrage Services | 11,056 | 12,000 | 14,400 | 12,000 | - | 12,000 | 0 |
| Payment to Escrow Agent | 61,460,715 | - | 94,027,900 | - | - | - | na |
| Debt Service | 330,114 | 11,000 | 86,700 | 11,000 | - | 11,000 | 0 |
| Debt Service - Principal | 12,754,876 | 12,913,300 | 8,568,000 | 13,542,100 | - | 13,542,100 | 4.87 |
| Debt Service - Interest Expense | 4,711,990 | 5,537,700 | 4,461,900 | 4,328,100 | - | 4,328,100 | (21.84) |
| Reserves for Debt Service | - | 16,561,600 | - | 13,822,900 | - | 13,822,900 | (16.54) |
| Reserves for Capital | - | 300,000 | - | 300,000 | - | 300,000 | 0 |
| Total Appropriations | 79,268,750 | 35,373,600 | 107,194,500 | 32,054,100 | - | 32,054,100 | (9.4%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Special Assessments | 88 | - | - | - | - | - | na |
| Interest/Misc | 175,715 | 100,000 | 100,000 | 100,000 | - | 100,000 | 0 |
| Bond Proceeds | 60,153,146 | - | 89,982,000 | - | - | - | na |
| Trans fm 408 Water / Sewer Fd | 5,095,568 | 3,870,500 | 5,280,500 | 6,830,300 | - | 6,830,300 | 76.47 |
| Trans fm 411 W Impact Fee Cap Fd | 5,568,492 | 8,123,600 | 4,022,700 | 7,831,300 | - | 7,831,300 | (3.60) |
| Trans fm 413 S Impact Fee Cap Fd | 4,528,820 | 5,647,200 | 5,542,300 | 5,436,300 | - | 5,436,300 | (3.73) |
| Carry Forward | 17,875,100 | 17,637,300 | 14,128,200 | 11,861,200 | - | 11,861,200 | (32.75) |
| Less 5% Required By Law | - | (5,000) | - | (5,000) | - | (5,000) | 0 |
| Total Funding | 93,396,930 | 35,373,600 | 119,055,700 | 32,054,100 | - | 32,054,100 | (9.4%) |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

County Water Impact Fees (411)

Fund Type: **Enterprise**

Description: **This fund accounts for growth-related water capital projects. The principal revenue source is water system development charges.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 38,208 | 50,000 | 321,900 | - | - | - | (100.00) |
| Trans to 410 W/S Debt Serv Fd | 5,568,492 | 8,123,600 | 4,022,700 | 7,831,300 | - | 7,831,300 | (3.60) |
| Reserves for Capital | - | 6,831,300 | - | 12,443,900 | - | 12,443,900 | 82.16 |
| Total Appropriations | 5,606,700 | 15,004,900 | 4,344,600 | 20,275,200 | - | 20,275,200 | 35.1% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 99,732 | 42,000 | 98,000 | 98,000 | - | 98,000 | 133.33 |
| Impact Fees | 6,709,827 | 6,800,000 | 7,415,000 | 7,300,000 | - | 7,300,000 | 7.35 |
| Deferred Impact Fees | 7,810 | - | - | - | - | - | na |
| Carry Forward | 8,868,000 | 8,505,000 | 10,078,700 | 13,247,100 | - | 13,247,100 | 55.76 |
| Less 5% Required By Law | - | (342,100) | - | (369,900) | - | (369,900) | 8.13 |
| Total Funding | 15,685,370 | 15,004,900 | 17,591,700 | 20,275,200 | - | 20,275,200 | 35.1% |

County Water User Fees Capital (412)

Fund Type: **Enterprise**

Description: **These funds account for major water capital projects that are not supported by system development charges. These may include rehabilitation projects or large system expansions. The principal funding sources are user fees, carryforward and loan proceeds.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 57,517 | 65,800 | - | 700 | - | 700 | (98.94) |
| Operating Expense | 22,107,984 | 208,700 | 18,599,700 | 4,225,000 | - | 4,225,000 | 1,924.44 |
| Capital Outlay | 2,218,146 | 17,603,700 | 31,914,200 | 17,049,300 | - | 17,049,300 | (3.15) |
| Reserves for Contingencies | - | 1,787,800 | - | 2,127,500 | - | 2,127,500 | 19.00 |
| Reserves for Capital | - | 1,133,000 | - | 1,369,800 | - | 1,369,800 | 20.90 |
| Total Appropriations | 24,383,647 | 20,799,000 | 50,513,900 | 24,772,300 | - | 24,772,300 | 19.1% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Miscellaneous Revenues | 18,119 | - | - | - | - | - | na |
| Interest/Misc | 473,258 | 250,000 | 300,000 | 320,000 | - | 320,000 | 28.00 |
| Trans fm 408 Water / Sewer Fd | 16,988,600 | 17,194,400 | 17,436,200 | 20,343,500 | - | 20,343,500 | 18.31 |
| Carry Forward | 43,806,300 | 3,367,100 | 36,902,500 | 4,124,800 | - | 4,124,800 | 22.50 |
| Less 5% Required By Law | - | (12,500) | - | (16,000) | - | (16,000) | 28.00 |
| Total Funding | 61,286,277 | 20,799,000 | 54,638,700 | 24,772,300 | - | 24,772,300 | 19.1% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

County Sewer Impact Fees (413)

Fund Type: **Enterprise**

Description: **This fund accounts for growth-related sewer capital projects. The principal revenue source is sewer system development charges.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 21,871 | - | 400,400 | - | - | - | na |
| Capital Outlay | - | - | 567,400 | - | - | - | na |
| Advance/Repay to 414 Sewer Cap | 1,000,000 | 2,000,000 | 2,000,000 | 6,000,000 | - | 6,000,000 | 200.00 |
| Trans to 410 W/S Debt Serv Fd | 4,528,820 | 5,647,200 | 5,542,300 | 5,436,300 | - | 5,436,300 | (3.73) |
| Reserves for Capital | - | 8,784,400 | - | 6,923,900 | - | 6,923,900 | (21.18) |
| Total Appropriations | 5,550,692 | 16,431,600 | 8,510,100 | 18,360,200 | - | 18,360,200 | 11.7% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 120,960 | 55,000 | 117,000 | 60,000 | - | 60,000 | 9.09 |
| Impact Fees | 6,919,005 | 6,500,000 | 7,509,000 | 7,299,000 | - | 7,299,000 | 12.29 |
| Deferred Impact Fees | 8,605 | - | - | - | - | - | na |
| Carry Forward | 10,737,500 | 10,204,400 | 12,253,300 | 11,369,200 | - | 11,369,200 | 11.41 |
| Less 5% Required By Law | - | (327,800) | - | (368,000) | - | (368,000) | 12.26 |
| Total Funding | 17,786,069 | 16,431,600 | 19,879,300 | 18,360,200 | - | 18,360,200 | 11.7% |

County Sewer User Fees Capital (414)

Fund Type: **Enterprise**

Description: **This fund accounts for major sewer capital projects that are not supported by system development charges. These may include rehabilitation projects or large system expansions. The principal funding sources are user fees, carryforward and loan proceeds.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 2,737 | - | - | - | - | - | na |
| Operating Expense | 19,938,180 | 381,400 | 31,981,600 | 8,380,000 | - | 8,380,000 | 2,097.17 |
| Capital Outlay | 3,228,746 | 37,889,900 | 51,585,200 | 47,400,000 | - | 47,400,000 | 25.10 |
| Reserves for Contingencies | - | 3,827,100 | - | 5,578,000 | - | 5,578,000 | 45.75 |
| Reserves for Capital | - | 2,502,400 | - | 3,591,300 | - | 3,591,300 | 43.51 |
| Total Appropriations | 23,169,662 | 44,600,800 | 83,566,800 | 64,949,300 | - | 64,949,300 | 45.6% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Miscellaneous Revenues | 21,795 | - | - | - | - | - | na |
| Interest/Misc | 689,907 | 350,000 | 600,000 | 300,000 | - | 300,000 | (14.29) |
| Advance/Repay fm 413 Sewer Im Fee | 1,000,000 | 2,000,000 | 2,000,000 | 6,000,000 | - | 6,000,000 | 200.00 |
| Trans fm 408 Water / Sewer Fd | 33,883,000 | 32,432,500 | 32,895,600 | 33,542,900 | - | 33,542,900 | 3.42 |
| Carry Forward | 60,768,700 | 9,835,800 | 73,192,600 | 25,121,400 | - | 25,121,400 | 155.41 |
| Less 5% Required By Law | - | (17,500) | - | (15,000) | - | (15,000) | (14.29) |
| Total Funding | 96,363,402 | 44,600,800 | 108,688,200 | 64,949,300 | - | 64,949,300 | 45.6% |

County Water Sewer Grants (416)

Fund Type: **Enterprise**

Description: **To provide water and sewer capital improvements through grant awards.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Capital Outlay | - | - | 750,000 | - | - | - | na |
| Total Appropriations | - | - | 750,000 | - | - | - | na |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Intergovernmental Revenues | - | - | 750,000 | - | - | - | na |
| Total Funding | - | - | 750,000 | - | - | - | na |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Collier Area Transit (CAT) Grant (424)

Fund Type: **Enterprise**

Description: **To account for federal and state grants for the Collier Area Transit system providing fixed route public transportation service in Collier County.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 35,538 | - | 20,500 | - | - | - | na |
| Operating Expense | 3,239,626 | - | 3,941,700 | - | - | - | na |
| Capital Outlay | 1,720,103 | - | 6,578,400 | - | - | - | na |
| Total Appropriations | 4,995,267 | - | 10,540,600 | - | - | - | na |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Intergovernmental Revenues | 4,139,002 | - | 10,530,500 | - | - | - | na |
| Miscellaneous Revenues | 17,481 | - | 10,100 | - | - | - | na |
| Total Funding | 4,156,483 | - | 10,540,600 | - | - | - | na |

Collier Area Transit (CAT) Grant Match (425)

Fund Type: **Enterprise**

Description: **Collier Area Transit Grant Match accounts for required matching funds from state and federal sources of the fixed route transit system.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 1,841,070 | - | 2,249,400 | - | - | - | na |
| Reserves for Contingencies | - | 100,000 | - | 407,800 | - | 407,800 | 307.80 |
| Total Appropriations | 1,841,070 | 100,000 | 2,249,400 | 407,800 | - | 407,800 | 307.8% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 482 | - | - | - | - | - | na |
| Trans fm 001 Gen Fund | - | 97,800 | 97,800 | 407,800 | - | 407,800 | 316.97 |
| Trans fm 183 TDC Beach Pk | - | - | 137,200 | - | - | - | na |
| Trans fm 310 CDES Cap Fd | - | - | 512,300 | - | - | - | na |
| Trans fm 313 Gas Tax Cap Fd | 386,436 | - | - | - | - | - | na |
| Trans fm 426 CAT Transit | 1,454,635 | - | 1,499,900 | - | - | - | na |
| Carry Forward | - | 2,200 | 2,200 | - | - | - | (100.00) |
| Total Funding | 1,841,552 | 100,000 | 2,249,400 | 407,800 | - | 407,800 | 307.8% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Collier Area Transit (CAT) Enhancements (426)

Fund Type: **Enterprise**

Description: **Collier Area Transit accounts for operations of the transit system providing fixed route public transportation service in Collier County.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 187,086 | 267,000 | 267,000 | 265,200 | 68,300 | 333,500 | 24.91 |
| Operating Expense | 804,738 | 2,517,700 | 1,269,400 | 2,494,400 | - | 2,494,400 | (0.93) |
| Capital Outlay | 58,788 | - | 309,700 | - | - | - | na |
| Trans to 426 CAT Mass Transit Fd | 1,454,635 | - | 1,499,900 | - | - | - | na |
| Trans to 427 Transp Disadv Fd | - | - | 26,600 | - | - | - | na |
| Reserves for Contingencies | - | 96,900 | - | 73,800 | - | 73,800 | (23.84) |
| Reserves for Cash Flow | - | - | - | 273,700 | - | 273,700 | na |
| Total Appropriations | 2,505,246 | 2,881,600 | 3,372,600 | 3,107,100 | 68,300 | 3,175,400 | 10.2% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Intergovernmental Revenues | 641,711 | - | 3,800 | - | - | - | na |
| Charges For Services | 976,446 | 1,060,000 | 930,200 | 897,000 | - | 897,000 | (15.38) |
| Miscellaneous Revenues | 16,496 | - | 285,700 | 25,000 | - | 25,000 | na |
| Interest/Misc | 8,242 | - | - | - | - | - | na |
| Trans fm 001 Gen Fund | - | 1,377,700 | 1,377,700 | 1,288,900 | 68,300 | 1,357,200 | (1.49) |
| Trans fm 313 Gas Tax Cap Fd | 1,383,400 | - | - | - | - | - | na |
| Carry Forward | 2,301,200 | 495,700 | 1,717,500 | 942,300 | - | 942,300 | 90.09 |
| Less 5% Required By Law | - | (51,800) | - | (46,100) | - | (46,100) | (11.00) |
| Total Funding | 5,327,495 | 2,881,600 | 4,314,900 | 3,107,100 | 68,300 | 3,175,400 | 10.2% |

Transportation Disadvantaged (427)

Fund Type: **Enterprise**

Description: **Accounts for operations of the transit system providing service to the elderly, handicapped, and economically disadvantaged in Collier County.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 85,709 | 76,800 | 76,800 | 78,900 | - | 78,900 | 2.73 |
| Operating Expense | 2,319,415 | 2,904,700 | 2,963,000 | 2,952,900 | - | 2,952,900 | 1.66 |
| Capital Outlay | 46,628 | - | 300 | 5,000 | - | 5,000 | na |
| Trans to 427 Transp Disadv Fd | 85,163 | - | 23,200 | - | - | - | na |
| Reserves for Contingencies | - | 50,000 | - | 66,200 | - | 66,200 | 32.40 |
| Total Appropriations | 2,536,915 | 3,031,500 | 3,063,300 | 3,103,000 | - | 3,103,000 | 2.4% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Charges For Services | 206,295 | 230,900 | 234,400 | 229,400 | - | 229,400 | (0.65) |
| Miscellaneous Revenues | 11,163 | - | - | 5,000 | - | 5,000 | na |
| Interest/Misc | 3,770 | - | - | - | - | - | na |
| Trans fm 001 Gen Fund | 2,291,200 | 2,811,900 | 2,811,900 | 2,605,300 | - | 2,605,300 | (7.35) |
| Carry Forward | 317,100 | - | 292,000 | 275,000 | - | 275,000 | na |
| Less 5% Required By Law | - | (11,300) | - | (11,700) | - | (11,700) | 3.54 |
| Total Funding | 2,829,528 | 3,031,500 | 3,338,300 | 3,103,000 | - | 3,103,000 | 2.4% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Transportation Disadvantaged Grant (428)

Fund Type: **Enterprise**

Description: **Accounts for federal and state grants for the Transportation Disadvantage transit system providing service to the elderly, handicapped, and economically disadvantaged in Collier County.**

| Appropriation Unit | FY 2016 | FY 2017 | FY 2017 | FY 2018 | FY 2018 | FY 2018 | FY 2018 |
|-------------------------------|----------------|--------------|----------------|----------|----------|----------|-----------------|
| | Actual | Adopted | Forecast | Current | Expanded | Adopted | Change |
| Operating Expense | 734,418 | - | 693,500 | - | - | - | na |
| Capital Outlay | 33,303 | - | 17,900 | - | - | - | na |
| Trans to 427 Transp Disadv Fd | - | 1,300 | 1,300 | - | - | - | (100.00) |
| Total Appropriations | 767,721 | 1,300 | 712,700 | - | - | - | (100.0%) |
| Revenue | FY 2016 | FY 2017 | FY 2017 | FY 2018 | FY 2018 | FY 2018 | FY 2018 |
| | Actual | Adopted | Forecast | Current | Expanded | Adopted | Change |
| Intergovernmental Revenues | 686,076 | - | 711,400 | - | - | - | na |
| Interest/Misc | 73 | - | - | - | - | - | na |
| Carry Forward | - | 1,300 | 1,300 | - | - | - | (100.00) |
| Total Funding | 686,148 | 1,300 | 712,700 | - | - | - | (100.0%) |

Transportation Disadvantaged Grant Match (429)

Fund Type: **Enterprise**

Description: **Transit Disadvantaged Grant Match accounts for required matching funds from state and federal sources of the paratransit system.**

| Appropriation Unit | FY 2016 | FY 2017 | FY 2017 | FY 2018 | FY 2018 | FY 2018 | FY 2018 |
|-----------------------------|----------------|---------------|----------------|---------------|----------|---------------|----------------|
| | Actual | Adopted | Forecast | Current | Expanded | Adopted | Change |
| Operating Expense | 81,602 | - | 169,900 | - | - | - | na |
| Capital Outlay | 70,609 | - | 82,000 | - | - | - | na |
| Reserves for Contingencies | - | 92,600 | - | 76,100 | - | 76,100 | (17.82) |
| Total Appropriations | 152,211 | 92,600 | 251,900 | 76,100 | - | 76,100 | (17.8%) |
| Revenue | FY 2016 | FY 2017 | FY 2017 | FY 2018 | FY 2018 | FY 2018 | FY 2018 |
| | Actual | Adopted | Forecast | Current | Expanded | Adopted | Change |
| Intergovernmental Revenues | - | - | 1,600 | - | - | - | na |
| Miscellaneous Revenues | 32,213 | - | 20,700 | - | - | - | na |
| Interest/Misc | 235 | - | - | - | - | - | na |
| Trans fm 001 Gen Fund | 67,047 | 90,700 | 177,600 | 76,100 | - | 76,100 | (16.10) |
| Trans fm 426 CAT Transit | - | - | 26,600 | - | - | - | na |
| Trans fm 427 Transp Disadv | 85,163 | - | 23,200 | - | - | - | na |
| Trans fm 428 Tran Disadv | - | 1,300 | 1,300 | - | - | - | (100.00) |
| Carry Forward | - | 600 | 900 | - | - | - | (100.00) |
| Total Funding | 184,659 | 92,600 | 251,900 | 76,100 | - | 76,100 | (17.8%) |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Solid Waste Disposal (470)

Fund Type: **Enterprise**

Description: **Provides for the collection and disposal of the entire waste stream generated in Collier County. Landfill operations have been privatized through a contractual agreement with Waste Management, Inc. The principal revenue source is tipping fees.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 2,419,447 | 2,751,700 | 2,706,700 | 2,970,400 | 172,900 | 3,143,300 | 14.23 |
| Operating Expense | 12,733,479 | 15,976,000 | 14,277,300 | 15,547,100 | 127,200 | 15,674,300 | (1.89) |
| Indirect Cost Reimburs | 234,300 | 353,300 | 353,300 | 378,900 | - | 378,900 | 7.25 |
| Payment In Lieu of Taxes | 220,600 | 295,500 | 295,500 | 320,300 | - | 320,300 | 8.39 |
| Capital Outlay | 112,319 | 67,400 | 98,800 | 117,400 | 70,000 | 187,400 | 178.04 |
| Trans to 301 Co Wide Cap Fd | 983 | - | - | - | - | - | na |
| Trans to 408 Water/Sewer Fd | 527,500 | 534,400 | 534,400 | 572,200 | - | 572,200 | 7.07 |
| Trans to 472 Sol Waste MP | 240,000 | 98,500 | 98,500 | 236,900 | - | 236,900 | 140.51 |
| Trans to 474 Solid Waste Cap Fd | 906,000 | 1,915,900 | 1,915,900 | 7,344,100 | - | 7,344,100 | 283.32 |
| Trans to 506 IT Capital | - | - | - | 43,700 | - | 43,700 | na |
| Reserves for Contingencies | - | 1,644,800 | - | 1,970,400 | - | 1,970,400 | 19.80 |
| Reserves for Cash Flow | - | 2,135,400 | - | 1,921,800 | - | 1,921,800 | (10.00) |
| Reserves for Attrition | - | (44,600) | - | (50,900) | - | (50,900) | 14.13 |
| Total Appropriations | 17,394,627 | 25,728,300 | 20,280,400 | 31,372,300 | 370,100 | 31,742,400 | 23.4% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Intergovernmental Revenues | 112,552 | 100,000 | 100,000 | 100,000 | - | 100,000 | 0 |
| Charges For Services | 11,824,956 | 13,236,200 | 12,756,100 | 13,482,500 | - | 13,482,500 | 1.86 |
| Miscellaneous Revenues | 79,824 | 49,800 | 94,300 | 98,600 | - | 98,600 | 97.99 |
| Interest/Misc | 50,291 | 36,000 | 51,000 | 51,000 | - | 51,000 | 41.67 |
| Advance/Repay fm 471 Solid Waste | - | - | - | 3,900,000 | - | 3,900,000 | na |
| Reimb From Other Depts | 6,450,528 | 7,633,500 | 7,122,100 | 7,841,300 | - | 7,841,300 | 2.72 |
| Trans fm 408 Water / Sewer Fd | 138,400 | 139,600 | 139,600 | 145,200 | - | 145,200 | 4.01 |
| Trans fm 473 Mand Collct Fd | 310,400 | 175,700 | 175,700 | - | - | - | (100.00) |
| Carry Forward | 5,399,100 | 5,409,200 | 7,044,100 | 6,832,400 | 370,100 | 7,202,500 | 33.15 |
| Less 5% Required By Law | - | (1,051,700) | - | (1,078,700) | - | (1,078,700) | 2.57 |
| Total Funding | 24,366,052 | 25,728,300 | 27,482,900 | 31,372,300 | 370,100 | 31,742,400 | 23.4% |

Solid Waste - Landfill Closure (471)

Fund Type: **Enterprise**

Description: **Provides for the eventual closure of currently active landfill cells and for the perpetual care of closed cells.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Advance/Repay to 470 S Waste | - | - | - | 3,900,000 | - | 3,900,000 | na |
| Reserves for Capital | - | 3,567,400 | - | 24,700 | - | 24,700 | (99.31) |
| Total Appropriations | - | 3,567,400 | - | 3,924,700 | - | 3,924,700 | 10.0% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 26,301 | 15,000 | 20,000 | 15,000 | - | 15,000 | 0 |
| Trans fm 390 Gen Gov Fac Cap Fd | 630,000 | 630,000 | 630,000 | 325,000 | - | 325,000 | (48.41) |
| Carry Forward | 2,279,200 | 2,923,200 | 2,935,500 | 3,585,500 | - | 3,585,500 | 22.66 |
| Less 5% Required By Law | - | (800) | - | (800) | - | (800) | 0 |
| Total Funding | 2,935,501 | 3,567,400 | 3,585,500 | 3,924,700 | - | 3,924,700 | 10.0% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Solid Waste Motor Pool Capital Fund (472)

Fund Type: **Enterprise**

Description: **Starting in FY16, this fund will provide cost-effective life cycle replacement of Solid Waste Motor Pool vehicles and heavy equipment through a centralized capital recovery system.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Capital Outlay | 219,592 | 165,000 | 185,400 | 277,400 | 100,400 | 377,800 | 128.97 |
| Trans to 523 Motor Pool Cap | - | 2,700 | 2,700 | 4,800 | - | 4,800 | 77.78 |
| Reserves for Motor Pool Cap | - | 178,900 | - | 275,800 | - | 275,800 | 54.16 |
| Total Appropriations | 219,592 | 346,600 | 188,100 | 558,000 | 100,400 | 658,400 | 90.0% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Miscellaneous Revenues | 54,600 | - | 53,400 | - | - | - | na |
| Interest/Misc | 1,867 | 100 | - | - | - | - | (100.00) |
| Motor Pool Cap Recovery Billing | 79,900 | 113,500 | 113,500 | 151,800 | - | 151,800 | 33.74 |
| Trans fm 470 Solid Waste Fd | 240,000 | 98,500 | 98,500 | 173,900 | 63,000 | 236,900 | 140.51 |
| Trans fm 473 Mand Collct Fd | - | - | - | - | 37,400 | 37,400 | na |
| Carry Forward | - | 134,500 | 155,000 | 232,300 | - | 232,300 | 72.71 |
| Total Funding | 376,367 | 346,600 | 420,400 | 558,000 | 100,400 | 658,400 | 90.0% |

Mandatory Trash Collection (473)

Fund Type: **Enterprise**

Description: **Provides for the administration of the Mandatory Garbage Collection Ordinance. There is curbside collection of household waste, yard waste, and recyclables throughout the County. The largest revenue source is mandatory collection fees generated from households receiving the collection service. This fee is now included on the annual tax bills.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | - | - | - | 954,100 | - | 954,100 | na |
| Operating Expense | 19,816,315 | 20,451,300 | 20,806,500 | 22,566,000 | - | 22,566,000 | 10.34 |
| Indirect Cost Reimburs | 88,500 | 106,900 | 106,900 | 116,700 | - | 116,700 | 9.17 |
| Capital Outlay | - | - | - | - | 7,600 | 7,600 | na |
| Trans to Property Appraiser | 311,661 | 316,500 | 328,700 | 344,200 | - | 344,200 | 8.75 |
| Trans to Tax Collector | 109,190 | 120,900 | 112,200 | 124,800 | - | 124,800 | 3.23 |
| Trans to 408 Water/Sewer Fd | 1,623,500 | 1,989,900 | 1,989,900 | 1,249,500 | - | 1,249,500 | (37.21) |
| Trans to 470 Solid Waste Fd | 310,400 | 175,700 | 175,700 | - | - | - | (100.00) |
| Trans to 472 Sol Waste MP | - | - | - | 37,400 | - | 37,400 | na |
| Trans to 474 Solid Waste Cap Fd | 1,050,000 | 2,200,500 | 2,200,500 | 2,200,000 | - | 2,200,000 | (0.02) |
| Reserves for Contingencies | - | 2,055,800 | - | 2,168,300 | - | 2,168,300 | 5.47 |
| Reserves for Cash Flow | - | 3,105,800 | - | 2,141,300 | - | 2,141,300 | (31.05) |
| Total Appropriations | 23,309,566 | 30,523,300 | 25,720,400 | 31,902,300 | 7,600 | 31,909,900 | 4.5% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Franchise Fees | 1,736,191 | 1,617,000 | 1,709,600 | 1,747,000 | - | 1,747,000 | 8.04 |
| Special Assessments | 1,895 | - | - | - | - | - | na |
| Charges For Services | 208,019 | 211,200 | 208,100 | 1,400 | - | 1,400 | (99.34) |
| Mandatory Collection Fees | 21,552,619 | 22,970,500 | 22,943,600 | 25,051,300 | - | 25,051,300 | 9.06 |
| Fines & Forfeitures | - | - | - | 15,000 | - | 15,000 | na |
| Miscellaneous Revenues | 55,002 | 55,000 | 55,000 | 55,000 | - | 55,000 | 0 |
| Interest/Misc | 120,089 | 47,000 | 80,000 | 58,200 | - | 58,200 | 23.83 |
| Trans frm Tax Collector | 42,499 | - | - | - | - | - | na |
| Trans fm 408 Water / Sewer Fd | - | - | - | 510,600 | - | 510,600 | na |
| Carry Forward | 6,140,800 | 6,867,600 | 6,546,800 | 5,815,100 | 7,600 | 5,822,700 | (15.21) |
| Less 5% Required By Law | - | (1,245,000) | - | (1,351,300) | - | (1,351,300) | 8.54 |
| Total Funding | 29,857,114 | 30,523,300 | 31,543,100 | 31,902,300 | 7,600 | 31,909,900 | 4.5% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Solid Waste Capital Projects (474)

Fund Type: **Enterprise**

Description: **Comprehensive Solid Waste Capital Projects program was initiated in FY 04. Capital projects include; facilities improvements, collection/ recycling facility upgrades and landfill cell restoration. Primary revenue source is a transfer from Solid Waste Disposal (470), which accounts for landfill fees, transfer station fees, and carry forward revenue.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 3,728 | - | - | - | - | - | na |
| Operating Expense | 2,582,245 | 75,300 | 969,500 | 600,000 | - | 600,000 | 696.81 |
| Capital Outlay | 4,496 | 4,000,000 | 12,651,200 | 8,450,000 | - | 8,450,000 | 111.25 |
| Reserves for Contingencies | - | 407,500 | - | 905,000 | - | 905,000 | 122.09 |
| Reserves for Capital | - | 20,100 | - | 210,800 | - | 210,800 | 948.76 |
| Total Appropriations | 2,590,468 | 4,502,900 | 13,620,700 | 10,165,800 | | 10,165,800 | 125.8% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 110,794 | 50,000 | 86,000 | 86,000 | - | 86,000 | 72.00 |
| Trans fm 470 Solid Waste Fd | 906,000 | 1,915,900 | 1,915,900 | 7,344,100 | - | 7,344,100 | 283.32 |
| Trans fm 473 Mand Collct Fd | 1,050,000 | 2,200,500 | 2,200,500 | 2,200,000 | - | 2,200,000 | (0.02) |
| Carry Forward | 10,482,000 | 339,000 | 9,958,300 | 540,000 | - | 540,000 | 59.29 |
| Less 5% Required By Law | - | (2,500) | - | (4,300) | - | (4,300) | 72.00 |
| Total Funding | 12,548,794 | 4,502,900 | 14,160,700 | 10,165,800 | | 10,165,800 | 125.8% |

Emergency Medical Services (490)

Fund Type: **Enterprise**

Description: **Accounts for the provision of around the clock advanced life support paramedic service in Collier County. Principal revenue sources include General Fund subsidy and ambulance fees.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 20,492,293 | 22,779,500 | 21,008,700 | 22,944,100 | 463,800 | 23,407,900 | 2.76 |
| Operating Expense | 3,761,123 | 5,330,300 | 5,066,400 | 7,023,400 | - | 7,023,400 | 31.76 |
| Capital Outlay | 211,651 | 22,500 | 63,800 | 35,000 | - | 35,000 | 55.56 |
| Trans to 144 Isles of Capri Fire | - | 3,000 | 3,000 | - | - | - | (100.00) |
| Trans to 491 EMS MP&Cap | 1,140,000 | 1,500,000 | 1,500,000 | 785,200 | - | 785,200 | (47.65) |
| Trans to 494 EMS Grants | 34,754 | - | - | - | - | - | na |
| Reserves for Contingencies | - | 93,300 | - | 932,800 | - | 932,800 | 899.79 |
| Reserves for Cash Flow | - | 330,000 | - | 695,800 | - | 695,800 | 110.85 |
| Reserves for Attrition | - | (325,900) | - | (384,500) | - | (384,500) | 17.98 |
| Total Appropriations | 25,639,821 | 29,732,700 | 27,641,900 | 32,031,800 | 463,800 | 32,495,600 | 9.3% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Ambulance Fees | 18,442,565 | 11,500,000 | 11,500,000 | 11,500,000 | - | 11,500,000 | 0 |
| Miscellaneous Revenues | 89,803 | 50,000 | - | - | - | - | (100.00) |
| Interest/Misc | 65,735 | 45,000 | - | - | - | - | (100.00) |
| Trans fm 001 Gen Fund | 13,786,000 | 15,041,600 | 15,041,600 | 17,115,300 | 463,800 | 17,579,100 | 16.87 |
| Carry Forward | 4,615,600 | 3,675,900 | 5,091,800 | 3,991,500 | - | 3,991,500 | 8.59 |
| Less 5% Required By Law | - | (579,800) | - | (575,000) | - | (575,000) | (0.83) |
| Total Funding | 36,999,703 | 29,732,700 | 31,633,400 | 32,031,800 | 463,800 | 32,495,600 | 9.3% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Emergency Medical Services Motor Pool & Other Capital Fund (491)

Fund Type: **Enterprise**

Description: **This fund was originally created to monitor grants received by EMS and special projects funded by the General Fund (001). Starting in FY16, this fund will transition into providing cost-effective life cycle replacement of EMS Motor Pool vehicles and ambulances through a centralized capital recovery system.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 140 | - | 500 | - | - | - | na |
| Capital Outlay | 96,423 | 3,668,100 | 8,823,500 | 2,230,300 | - | 2,230,300 | (39.20) |
| Trans to 523 Motor Pool Cap | - | 6,900 | 6,900 | 12,400 | - | 12,400 | 79.71 |
| Reserves for Motor Pool Cap | - | 1,104,000 | - | 2,232,500 | - | 2,232,500 | 102.22 |
| Total Appropriations | 96,563 | 4,779,000 | 8,830,900 | 4,475,200 | - | 4,475,200 | (6.4%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Miscellaneous Revenues | 19,152 | - | 28,600 | - | - | - | na |
| Interest/Misc | 31,680 | 10,000 | 10,000 | 10,000 | - | 10,000 | 0 |
| Motor Pool Cap Recovery Billing | 125,000 | 1,110,900 | 1,110,900 | 1,277,100 | - | 1,277,100 | 14.96 |
| Trans fm 001 Gen Fund | 2,000,000 | 2,000,000 | 2,000,000 | 1,250,000 | - | 1,250,000 | (37.50) |
| Trans fm 490 EMS Fd | 1,140,000 | 1,500,000 | 1,500,000 | 785,200 | - | 785,200 | (47.65) |
| Carry Forward | 2,115,100 | 158,100 | 5,334,300 | 1,152,900 | - | 1,152,900 | 629.22 |
| Total Funding | 5,430,932 | 4,779,000 | 9,983,800 | 4,475,200 | - | 4,475,200 | (6.4%) |

EMS Grant (493)

Fund Type: **Enterprise**

Description: **This fund was created to monitor grants received by Emergency Medical Services.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 154,755 | - | - | - | - | - | na |
| Capital Outlay | 128,356 | - | 97,900 | - | - | - | na |
| Total Appropriations | 283,111 | - | 97,900 | - | - | - | na |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Intergovernmental Revenues | 65,176 | - | 97,900 | - | - | - | na |
| Interest/Misc | 2,339 | - | - | - | - | - | na |
| Total Funding | 67,515 | - | 97,900 | - | - | - | na |

EMS Grant Match (494)

Fund Type: **Enterprise**

Description: **To account for the County matching contributions to Emergency Medical Service grants.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Capital Outlay | 34,754 | - | - | - | - | - | na |
| Total Appropriations | 34,754 | - | - | - | - | - | na |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Trans fm 490 EMS Fd | 34,754 | - | - | - | - | - | na |
| Total Funding | 34,754 | - | - | - | - | - | na |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Collier County Airport Authority (495)

Fund Type: **Enterprise**

Description: **Accounts for operations at the Marco Island, Everglades, and Immokalee airports. Principal revenue sources include airport user fees and a subsidy from the General Fund. The long-range goal is to make the airports self-sufficient.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 945,945 | 977,300 | 967,100 | 1,008,000 | - | 1,008,000 | 3.14 |
| Operating Expense | 499,308 | 618,100 | 556,100 | 566,300 | - | 566,300 | (8.38) |
| Indirect Cost Reimburs | 143,800 | 120,600 | 120,600 | 166,100 | - | 166,100 | 37.73 |
| Aviation Fuel | 1,168,001 | 1,235,000 | 1,328,700 | 1,614,600 | - | 1,614,600 | 30.74 |
| Capital Outlay | 11,643 | 165,600 | 166,900 | 60,000 | - | 60,000 | (63.77) |
| Trans to 705 Housing Grants | 34,821 | - | 13,400 | - | - | - | na |
| Trans to 496 Airport Cap Fd | - | 225,300 | 225,300 | 578,200 | - | 578,200 | 156.64 |
| Trans to 497 Airport MP Fd | 56,900 | - | - | - | - | - | na |
| Reserves for Contingencies | - | 92,600 | - | 92,600 | - | 92,600 | 0 |
| Reserves for Capital | - | 174,500 | - | 354,200 | - | 354,200 | 102.98 |
| Reserves for Attrition | - | (15,100) | - | (15,100) | - | (15,100) | 0 |
| Total Appropriations | 2,860,417 | 3,593,900 | 3,378,100 | 4,424,900 | - | 4,424,900 | 23.1% |

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services | 859,200 | 816,000 | 878,100 | 889,500 | - | 889,500 | 9.01 |
| Aviation Fuel Sales | 2,195,354 | 2,150,500 | 2,583,800 | 2,608,800 | - | 2,608,800 | 21.31 |
| Miscellaneous Revenues | 13,105 | 19,400 | 22,200 | 19,700 | - | 19,700 | 1.55 |
| Interest/Misc | 9,866 | 8,000 | 8,000 | 8,000 | - | 8,000 | 0 |
| Advance/Repay fm 001 Gen Fd | 49,900 | - | - | - | - | - | na |
| Carry Forward | 694,400 | 749,700 | 961,400 | 1,075,400 | - | 1,075,400 | 43.44 |
| Less 5% Required By Law | - | (149,700) | - | (176,500) | - | (176,500) | 17.90 |
| Total Funding | 3,821,826 | 3,593,900 | 4,453,500 | 4,424,900 | - | 4,424,900 | 23.1% |

Airport Capital (496)

Fund Type: **Enterprise**

Description: **Accounts for capital projects/improvements at the three airport sites.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 63,364 | 65,000 | 222,800 | 45,000 | - | 45,000 | (30.77) |
| Capital Outlay | 2,331 | - | 110,200 | - | - | - | na |
| Trans to 499 Airp Grant Match | 22,211 | - | 268,300 | - | - | - | na |
| Reserves for Contingencies | - | 6,500 | - | - | - | - | (100.00) |
| Reserves for Capital | - | 671,300 | - | 2,021,300 | - | 2,021,300 | 201.10 |
| Total Appropriations | 87,906 | 742,800 | 601,300 | 2,066,300 | - | 2,066,300 | 178.2% |

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc | 1,825 | 500 | - | - | - | - | (100.00) |
| Advance/Repay fm 001 Gen Fd | - | 300,000 | 300,000 | 1,000,000 | - | 1,000,000 | 233.33 |
| Trans fm 495 Airport Op Fd | - | 225,300 | 225,300 | 578,200 | - | 578,200 | 156.64 |
| Trans fm 497 Airport MP Fd | 198,600 | 50,700 | 50,700 | 61,900 | - | 61,900 | 22.09 |
| Carry Forward | 340,500 | 166,300 | 451,500 | 426,200 | - | 426,200 | 156.28 |
| Total Funding | 540,925 | 742,800 | 1,027,500 | 2,066,300 | - | 2,066,300 | 178.2% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Airport Authority Capital Fund (497)

Fund Type: **Enterprise**

Description: **This fund is set up to account for major capital projects/improvements at the Immokalee airport site. The General Fund 001 allocated \$2,250,000 as match money for various federal and state grants for the expansion of the Immokalee Airport.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|---------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Capital Outlay | 216,407 | 4,300 | - | - | - | - | (100.00) |
| Trans to 496 Airport Cap Fd | 198,600 | 50,700 | 50,700 | 61,900 | - | 61,900 | 22.09 |
| Trans to 499 Airp Grant Match | 86,576 | - | 51,200 | - | - | - | na |
| Total Appropriations | 501,583 | 55,000 | 101,900 | 61,900 | - | 61,900 | 12.5% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Miscellaneous Revenues | 4,284 | - | 14,000 | - | - | - | na |
| Interest/Misc | 195 | - | - | - | - | - | na |
| Advance/Repay fm 001 Gen Fd | 313,100 | - | - | - | - | - | na |
| Motor Pool Cap Recovery Billing | 19,500 | - | - | - | - | - | na |
| Trans fm 495 Airport Op Fd | 56,900 | - | - | - | - | - | na |
| Carry Forward | 230,100 | 55,000 | 149,800 | 61,900 | - | 61,900 | 12.55 |
| Total Funding | 624,079 | 55,000 | 163,800 | 61,900 | - | 61,900 | 12.5% |

Airport Grant (498)

Fund Type: **Enterprise**

Description: **To account for various federal and state grants for the Airport.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 114,893 | - | 1,524,900 | - | - | - | na |
| Capital Outlay | 391,200 | - | 357,800 | - | - | - | na |
| Total Appropriations | 506,093 | - | 1,882,700 | - | - | - | na |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Intergovernmental Revenues | 806,185 | - | 1,882,700 | - | - | - | na |
| Total Funding | 806,185 | - | 1,882,700 | - | - | - | na |

Airport Grant Match (499)

Fund Type: **Enterprise**

Description: **To account for the County's matching contributions for the various grants at the Airport.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 14,737 | - | 230,100 | - | - | - | na |
| Capital Outlay | 97,800 | - | 89,400 | - | - | - | na |
| Total Appropriations | 112,537 | - | 319,500 | - | - | - | na |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 1,591 | - | - | - | - | - | na |
| Advance/Repay fm 001 Gen Fd | 3,750 | - | - | - | - | - | na |
| Trans fm 496 Airport Grants | 22,211 | - | 268,300 | - | - | - | na |
| Trans fm 497 Airport MP Fd | 86,576 | - | 51,200 | - | - | - | na |
| Total Funding | 114,127 | - | 319,500 | - | - | - | na |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Information Technology (505)

Fund Type: **Internal Service**

Description: **Accounts for Information Technology operations which include the agency's data network, telephone system, multi-agency public safety radio system and the management of all related assets, software applications and data.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 3,968,635 | 4,354,100 | 4,216,200 | 4,572,700 | 245,900 | 4,818,600 | 10.67 |
| Operating Expense | 1,966,754 | 2,438,900 | 2,323,700 | 2,899,700 | - | 2,899,700 | 18.89 |
| Capital Outlay | 13,082 | 10,000 | 60,000 | 60,800 | - | 60,800 | 508.00 |
| Trans to 506 IT Capital | - | 571,700 | 571,700 | 512,600 | - | 512,600 | (10.34) |
| Reserves for Contingencies | - | 324,300 | - | 149,600 | - | 149,600 | (53.87) |
| Reserves for Cash Flow | - | 154,000 | - | 200,000 | - | 200,000 | 29.87 |
| Reserves for Attrition | - | (72,300) | - | (153,700) | - | (153,700) | 112.59 |
| Total Appropriations | 5,948,471 | 7,780,700 | 7,171,600 | 8,241,700 | 245,900 | 8,487,600 | 9.1% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Miscellaneous Revenues | 703 | - | - | - | - | - | na |
| Interest/Misc | 13,359 | 6,000 | 5,600 | 6,000 | - | 6,000 | 0 |
| Reimb From Other Depts | 6,076,784 | 6,703,000 | 6,878,100 | 7,307,500 | - | 7,307,500 | 9.02 |
| Trans fm 408 Water / Sewer Fd | - | - | - | - | 245,900 | 245,900 | na |
| Carry Forward | 1,175,200 | 1,173,700 | 1,317,600 | 1,029,700 | - | 1,029,700 | (12.27) |
| Less 5% Required By Law | - | (102,000) | - | (101,500) | - | (101,500) | (0.49) |
| Total Funding | 7,266,045 | 7,780,700 | 8,201,300 | 8,241,700 | 245,900 | 8,487,600 | 9.1% |

Information Technology Capital (506)

Fund Type: **Internal Service**

Description: **The Information Technology Capital Fund was created for the management of the replacement of technology assets and the acquisition of new technology assets.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 451,061 | - | 110,400 | 2,300 | - | 2,300 | na |
| Capital Outlay | 302,157 | 1,336,000 | 1,683,300 | 1,954,900 | - | 1,954,900 | 46.32 |
| Reserves for Contingencies | - | - | - | 195,700 | - | 195,700 | na |
| Reserves for Capital | - | - | - | 369,000 | - | 369,000 | na |
| Total Appropriations | 753,218 | 1,336,000 | 1,793,700 | 2,521,900 | - | 2,521,900 | 88.8% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 6,065 | 3,500 | 2,100 | 3,500 | - | 3,500 | 0 |
| Reimb From Other Depts | 667,400 | 708,200 | 708,200 | 643,400 | - | 643,400 | (9.15) |
| Trans fm 001 Gen Fund | 51,000 | 50,000 | 50,000 | 750,000 | - | 750,000 | 1,400.00 |
| Trans fm 107 Imp Fee Admin | - | - | - | 6,700 | - | 6,700 | na |
| Trans fm 109 Pel Bay MSTBU | - | - | - | 5,500 | - | 5,500 | na |
| Trans fm 111 MSTD Gen Fd | - | - | - | 51,700 | - | 51,700 | na |
| Trans fm 113 Comm Dev Fd | - | - | - | 155,000 | - | 155,000 | na |
| Trans fm 114 Pollutn Ctrl Fd | - | - | - | 17,600 | - | 17,600 | na |
| Trans fm 131 Dev Serv Fd | - | - | - | 39,500 | - | 39,500 | na |
| Trans fm 186 Immok Redev Fd | - | - | - | 3,600 | - | 3,600 | na |
| Trans fm 187 Bayshore Redev Fd | - | - | - | 3,700 | - | 3,700 | na |
| Trans fm 194 TDC Prom Fd | - | - | - | 10,900 | - | 10,900 | na |
| Trans fm 198 Museum Fd | - | - | - | 9,100 | - | 9,100 | na |
| Trans fm 408 Water / Sewer Fd | - | - | - | 258,800 | - | 258,800 | na |
| Trans fm 470 Solid Waste Fd | - | - | - | 43,700 | - | 43,700 | na |
| Trans fm 505 IT Ops | - | 571,700 | 571,700 | 512,600 | - | 512,600 | (10.34) |
| Trans fm 518 Workers Comp | - | - | - | 12,800 | - | 12,800 | na |
| Trans fm 521 Fleet | - | - | - | 23,700 | - | 23,700 | na |
| Carry Forward | 492,800 | 2,800 | 464,000 | 2,300 | - | 2,300 | (17.86) |
| Less 5% Required By Law | - | (200) | - | (32,200) | - | (32,200) | 16,000.00 |
| Total Funding | 1,217,265 | 1,336,000 | 1,796,000 | 2,521,900 | - | 2,521,900 | 88.8% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Property & Casualty Insurance Fund (516)

Fund Type: **Internal Service**

Description: **Protects the County through the insurance of its property assets. Revenues are derived from premium allocations for automobile, general liability, and property insurance.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 346,776 | 352,000 | 352,200 | 365,400 | - | 365,400 | 3.81 |
| Operating Expense | 5,621,151 | 6,311,500 | 5,222,600 | 5,712,800 | - | 5,712,800 | (9.49) |
| Capital Outlay | 5,664 | 5,000 | 4,800 | 1,100 | - | 1,100 | (78.00) |
| Trans to 001 General Fund | 276,600 | 1,076,600 | 1,076,600 | 1,076,600 | - | 1,076,600 | 0 |
| Trans to 306 Parks Cap Fd | - | 75,000 | 75,000 | - | - | - | (100.00) |
| Reserves for Contingencies | - | 118,700 | - | 178,900 | - | 178,900 | 50.72 |
| Reserves for Insurance | - | 7,751,300 | - | 6,734,600 | - | 6,734,600 | (13.12) |
| Total Appropriations | 6,250,191 | 15,690,100 | 6,731,200 | 14,069,400 | | 14,069,400 | (10.3%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Miscellaneous Revenues | 253,645 | 100,000 | 170,500 | 100,000 | - | 100,000 | 0 |
| Interest/Misc | 86,002 | 45,000 | 82,500 | 38,000 | - | 38,000 | (15.56) |
| Reimb From Other Depts | 1,987 | - | - | - | - | - | na |
| Property & Casualty Billings | 5,945,602 | 6,553,000 | 5,826,300 | 6,341,100 | - | 6,341,100 | (3.23) |
| Carry Forward | 8,212,000 | 8,999,400 | 8,249,100 | 7,597,200 | - | 7,597,200 | (15.58) |
| Less 5% Required By Law | - | (7,300) | - | (6,900) | - | (6,900) | (5.48) |
| Total Funding | 14,499,237 | 15,690,100 | 14,328,400 | 14,069,400 | | 14,069,400 | (10.3%) |

Group Health & Life Insurance Fund (517)

Fund Type: **Internal Service**

Description: **Accounts for all medical and life insurance claims for county employees.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 651,350 | 638,100 | 641,100 | 657,600 | - | 657,600 | 3.06 |
| Operating Expense | 35,686,279 | 37,928,100 | 37,424,100 | 40,372,900 | - | 40,372,900 | 6.45 |
| Capital Outlay | 5,705 | - | - | 1,800 | - | 1,800 | na |
| Trans to 301 Co Wide Cap Fd | - | 450,000 | 450,000 | - | - | - | (100.00) |
| Trans to 523 Motor Pool Cap | - | 34,000 | 34,000 | - | - | - | (100.00) |
| Reserves for Contingencies | - | 964,100 | - | 1,025,900 | - | 1,025,900 | 6.41 |
| Reserves for Insurance | - | 22,708,600 | - | 25,171,000 | - | 25,171,000 | 10.84 |
| Total Appropriations | 36,343,334 | 62,722,900 | 38,549,200 | 67,229,200 | | 67,229,200 | 7.2% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Miscellaneous Revenues | 1,792,030 | - | 190,000 | 200,000 | - | 200,000 | na |
| Interest/Misc | 305,164 | 137,400 | 127,500 | 145,100 | - | 145,100 | 5.60 |
| Group Health Billings | 35,942,539 | 32,239,300 | 34,066,200 | 34,877,300 | - | 34,877,300 | 8.18 |
| Dental Billings | 1,832,512 | 1,708,600 | 1,850,000 | 1,850,000 | - | 1,850,000 | 8.28 |
| Life Insurance Billings | 414,557 | 334,600 | 334,600 | 344,600 | - | 344,600 | 2.99 |
| Short Term Disability Billings | 456,886 | 466,900 | 468,800 | 482,800 | - | 482,800 | 3.41 |
| Long Term Disability Billings | 531,439 | 327,500 | 323,300 | 336,300 | - | 336,300 | 2.69 |
| Carry Forward | 25,315,000 | 27,515,500 | 30,199,200 | 29,010,400 | - | 29,010,400 | 5.43 |
| Less 5% Required By Law | - | (6,900) | - | (17,300) | - | (17,300) | 150.72 |
| Total Funding | 66,590,127 | 62,722,900 | 67,559,600 | 67,229,200 | | 67,229,200 | 7.2% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Worker's Compensation Insurance Fund (518)

Fund Type: **Internal Service**

Description: **Protects the County's human resource assets through the use of prudent risk financing, claims management, and loss control programs.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 300,248 | 286,700 | 286,800 | 299,000 | - | 299,000 | 4.29 |
| Operating Expense | 962,828 | 1,345,800 | 1,208,500 | 1,413,800 | - | 1,413,800 | 5.05 |
| Capital Outlay | 1,636 | - | - | - | - | - | na |
| Trans to 001 General Fund | 1,000,000 | - | - | - | - | - | na |
| Trans to 506 IT Capital | - | - | - | 12,800 | - | 12,800 | na |
| Reserves for Contingencies | - | 40,900 | - | 42,900 | - | 42,900 | 4.89 |
| Reserves for Insurance | - | 1,528,900 | - | 1,807,000 | - | 1,807,000 | 18.19 |
| Total Appropriations | 2,264,712 | 3,202,300 | 1,495,300 | 3,575,500 | | 3,575,500 | 11.7% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Miscellaneous Revenues | 10,093 | - | 13,600 | - | - | - | na |
| Interest/Misc | 24,014 | 8,700 | 7,900 | 9,500 | - | 9,500 | 9.20 |
| Workers Comp Billings | 1,468,480 | 1,467,000 | 1,467,000 | 1,675,000 | - | 1,675,000 | 14.18 |
| Carry Forward | 2,660,500 | 1,727,100 | 1,898,300 | 1,891,500 | - | 1,891,500 | 9.52 |
| Less 5% Required By Law | - | (500) | - | (500) | - | (500) | 0 |
| Total Funding | 4,163,086 | 3,202,300 | 3,386,800 | 3,575,500 | | 3,575,500 | 11.7% |

Fleet Management (521)

Fund Type: **Internal Service**

Description: **Provides preventative maintenance and repair of all county vehicles and motorized equipment, in addition to fuel service. County staff performs the majority of this work in-house.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 2,389,198 | 2,399,400 | 2,281,600 | 2,452,000 | - | 2,452,000 | 2.19 |
| Operating Expense | 4,996,629 | 6,152,400 | 4,994,800 | 6,627,700 | - | 6,627,700 | 7.73 |
| Capital Outlay | 152,188 | 122,000 | 114,900 | 135,500 | - | 135,500 | 11.07 |
| Trans to 506 IT Capital | - | - | - | 23,700 | - | 23,700 | na |
| Reserves for Contingencies | - | - | - | 396,900 | - | 396,900 | na |
| Reserves for Cash Flow | - | 214,900 | - | 232,600 | - | 232,600 | 8.24 |
| Reserves for Attrition | - | (39,500) | - | (41,600) | - | (41,600) | 5.32 |
| Total Appropriations | 7,538,016 | 8,849,200 | 7,391,300 | 9,826,800 | | 9,826,800 | 11.0% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Charges For Services | 264,188 | 300,100 | 266,700 | 385,500 | - | 385,500 | 28.46 |
| Miscellaneous Revenues | 63,930 | 12,500 | 2,200 | - | - | - | (100.00) |
| Interest/Misc | 8,270 | 2,000 | 3,000 | 2,000 | - | 2,000 | 0 |
| Fleet Revenue Billings | 4,835,040 | 4,510,000 | 4,392,700 | 5,460,700 | - | 5,460,700 | 21.08 |
| Fuel Sale Rev Billings | 2,432,154 | 3,371,800 | 2,591,800 | 3,466,300 | - | 3,466,300 | 2.80 |
| Carry Forward | 600,900 | 668,500 | 666,500 | 531,600 | - | 531,600 | (20.48) |
| Less 5% Required By Law | - | (15,700) | - | (19,300) | - | (19,300) | 22.93 |
| Total Funding | 8,204,481 | 8,849,200 | 7,922,900 | 9,826,800 | | 9,826,800 | 11.0% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Motor Pool Capital Fund (523)

Fund Type: **Internal Service**

Description: **Provide cost-effective life cycle replacement of general governmental Motor Pool vehicles and heavy equipment through a centralized capital recovery system.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | - | 89,500 | 89,500 | 92,300 | - | 92,300 | 3.13 |
| Operating Expense | - | - | - | 57,300 | - | 57,300 | na |
| Capital Outlay | 2,927,880 | 3,882,500 | 4,014,600 | 3,120,800 | 115,500 | 3,236,300 | (16.64) |
| Reserve for Gen Fd Motor Pool Cap | - | 912,500 | - | 1,161,900 | - | 1,161,900 | 27.33 |
| Reserve for Transp Motor Pool Cap | - | 1,346,600 | - | 2,621,400 | - | 2,621,400 | 94.67 |
| Reserve for MSTU Gen Fd MP Cap | - | 418,200 | - | 598,100 | - | 598,100 | 43.02 |
| Reserve for Com Dev/Planning MP Cap | - | 479,000 | - | 800,900 | - | 800,900 | 67.20 |
| Reserve for Pollutn Ctr Motor Pool Cap | - | 42,700 | - | 57,500 | - | 57,500 | 34.66 |
| Reserve for Int Serv Fd Motor Pool Cap | - | 58,000 | - | 91,600 | - | 91,600 | 57.93 |
| Total Appropriations | 2,927,880 | 7,229,000 | 4,104,100 | 8,601,800 | 115,500 | 8,717,300 | 20.6% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Miscellaneous Revenues | 346,671 | - | 307,100 | - | - | - | na |
| Interest/Misc | 23,462 | 8,200 | 8,200 | - | - | - | (100.00) |
| Fleet Revenue Billings | 13,000 | - | - | - | - | - | na |
| Motor Pool Cap Recovery Billing | 1,657,800 | 2,421,700 | 2,421,700 | 2,832,500 | - | 2,832,500 | 16.96 |
| Trans fm 001 Gen Fund | 600,000 | 605,000 | 605,000 | 239,900 | - | 239,900 | (60.35) |
| Trans fm 101 Transp Op Fd | 1,000,000 | 1,132,000 | 1,132,000 | 1,510,100 | - | 1,510,100 | 33.40 |
| Trans fm 111 MSTD Gen Fd | 450,000 | 586,000 | 586,000 | 401,200 | 115,500 | 516,700 | (11.83) |
| Trans fm 113 Comm Dev Fd | 784,000 | 236,000 | 236,000 | - | - | - | (100.00) |
| Trans fm 114 Pollutn Ctrl Fd | 25,000 | 35,000 | 35,000 | - | - | - | (100.00) |
| Trans fm 131 Dev Serv Fd | 125,000 | 136,500 | 136,500 | - | - | - | (100.00) |
| Trans fm 312 Gas Tax Op Fd | 63,000 | - | - | - | - | - | na |
| Trans fm 409 W/S MP Fd | - | 20,500 | 20,500 | 36,800 | - | 36,800 | 79.51 |
| Trans fm 472 Sol Waste MP | - | 2,700 | 2,700 | 4,800 | - | 4,800 | 77.78 |
| Trans fm 491 EMS MP&Cap | - | 6,900 | 6,900 | 12,400 | - | 12,400 | 79.71 |
| Trans fm 517 Health Ins | - | 34,000 | 34,000 | - | - | - | (100.00) |
| Carry Forward | - | 2,004,500 | 2,136,600 | 3,564,100 | - | 3,564,100 | 77.80 |
| Total Funding | 5,087,932 | 7,229,000 | 7,668,200 | 8,601,800 | 115,500 | 8,717,300 | 20.6% |

Sheriff Confiscated Property Trust Fund (602)

Fund Type: **Trust & Agency**

Description: **Pursuant to Florida Statutes 932.7055, the proceeds from confiscated property shall be used for school resource officers, crime prevention, safe neighborhood, drug abuse education and prevention programs, or other law enforcement purposes, which include defraying the cost of protracted or complex investigations, providing additional equipment or expertise, purchasing automated external defibrillators for use in law enforcement vehicles, and providing matching funds to obtain federal grants.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Remittances | 67,500 | 16,000 | 49,000 | 31,000 | - | 31,000 | 93.75 |
| Trans to 115 Sheriff Grant Fd | 67,247 | 54,000 | 104,400 | 44,000 | - | 44,000 | (18.52) |
| Reserves for Contingencies | - | 7,000 | - | 7,500 | - | 7,500 | 7.14 |
| Reserves for Capital | - | 118,700 | - | 19,300 | - | 19,300 | (83.74) |
| Total Appropriations | 134,747 | 195,700 | 153,400 | 101,800 | - | 101,800 | (48.0%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Fines & Forfeitures | 9,760 | - | 27,000 | - | - | - | na |
| Interest/Misc | 3,301 | 1,500 | 1,800 | 1,500 | - | 1,500 | 0 |
| Carry Forward | 346,700 | 194,300 | 225,000 | 100,400 | - | 100,400 | (48.33) |
| Less 5% Required By Law | - | (100) | - | (100) | - | (100) | 0 |
| Total Funding | 359,761 | 195,700 | 253,800 | 101,800 | - | 101,800 | (48.0%) |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Crime Prevention Trust Fund (603)

Fund Type: **Trust & Agency**

Description: **Pursuant to Florida Statute 775.083, court costs shall be assessed and collected in each instance a defendant pleads nolo contendere to, or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under state law, or a violation of any municipal or county ordinance if the violation constitutes a misdemeanor under state law. The court costs imposed is \$50 for a felony and \$20 for any other offense. The county, in consultation with the sheriff, must expend such funds for crime prevention programs in the county, including safe neighborhood programs under ss. 163.501-163.523 F.S.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 50,241 | 100,000 | 61,900 | 100,000 | - | 100,000 | 0 |
| Operating Expense | 46,320 | 300,000 | 30,000 | 300,000 | - | 300,000 | 0 |
| Capital Outlay | 11,976 | 100,000 | - | 100,000 | - | 100,000 | 0 |
| Trans to 115 Sheriff Grant Fd | 138,612 | 303,600 | 364,300 | 225,000 | - | 225,000 | (25.89) |
| Reserves for Contingencies | - | 50,000 | - | 25,000 | - | 25,000 | (50.00) |
| Reserves for Capital | - | 338,700 | - | 75,400 | - | 75,400 | (77.74) |
| Total Appropriations | 247,149 | 1,192,300 | 456,200 | 825,400 | - | 825,400 | (30.8%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Charges For Services | 91,106 | 90,000 | 70,000 | 80,000 | - | 80,000 | (11.11) |
| Interest/Misc | 12,816 | 7,400 | 10,000 | 10,000 | - | 10,000 | 35.14 |
| Carry Forward | 1,258,900 | 1,099,800 | 1,115,600 | 739,400 | - | 739,400 | (32.77) |
| Less 5% Required By Law | - | (4,900) | - | (4,000) | - | (4,000) | (18.37) |
| Total Funding | 1,362,822 | 1,192,300 | 1,195,600 | 825,400 | - | 825,400 | (30.8%) |

University Extension Trust Fund (604)

Fund Type: **Trust & Agency**

Description: **This fund was established to receive donations and monitor expenditures as (if) designated by specific donation stipulations.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 16,432 | 55,000 | 51,500 | 68,500 | - | 68,500 | 24.55 |
| Capital Outlay | 1,372 | - | - | 7,000 | - | 7,000 | na |
| Reserves for Contingencies | - | 5,500 | - | 7,500 | - | 7,500 | 36.36 |
| Restricted for Unfunded Requests | - | 81,400 | - | 37,600 | - | 37,600 | (53.81) |
| Total Appropriations | 17,804 | 141,900 | 51,500 | 120,600 | - | 120,600 | (15.0%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Charges For Services | 20,779 | 28,000 | 20,000 | 28,000 | - | 28,000 | 0 |
| Interest/Misc | 1,284 | - | 1,000 | - | - | - | na |
| Carry Forward | 120,200 | 115,300 | 124,500 | 94,000 | - | 94,000 | (18.47) |
| Less 5% Required By Law | - | (1,400) | - | (1,400) | - | (1,400) | 0 |
| Total Funding | 142,262 | 141,900 | 145,500 | 120,600 | - | 120,600 | (15.0%) |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

GAC Trust Land Sales (605)

Fund Type: **Trust & Agency**

Description: **Gulf American Corporation (GAC) Land Trust (605) - Funds generated from surplus lot sales in the Golden Gate Estates, deeded to Collier County in a 1983 settlement agreement with Avatar Properties, are used to fund capital improvements within the Estates area.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 13 | 700 | 100 | 700 | - | 700 | 0 |
| Remittances | - | - | 68,800 | - | - | - | na |
| Reserves for Capital | - | 873,400 | - | 886,900 | - | 886,900 | 1.55 |
| Total Appropriations | 13 | 874,100 | 68,900 | 887,600 | - | 887,600 | 1.5% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Miscellaneous Revenues | - | 17,000 | - | 17,000 | - | 17,000 | 0 |
| Interest/Misc | 9,912 | 3,500 | 3,000 | 3,500 | - | 3,500 | 0 |
| Carry Forward | 924,200 | 854,500 | 934,100 | 868,200 | - | 868,200 | 1.60 |
| Less 5% Required By Law | - | (900) | - | (1,100) | - | (1,100) | 22.22 |
| Total Funding | 934,112 | 874,100 | 937,100 | 887,600 | - | 887,600 | 1.5% |

Parks & Recreation Donations (607)

Fund Type: **Trust & Agency**

Description: **To provide community based programming for eligible children in Collier County through receipt of charitable donations.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | - | 33,000 | 21,400 | 33,000 | - | 33,000 | 0 |
| Capital Outlay | - | - | 11,600 | - | - | - | na |
| Reserves for Contingencies | - | 3,000 | - | - | - | - | (100.00) |
| Total Appropriations | - | 36,000 | 33,000 | 33,000 | - | 33,000 | (8.3%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Miscellaneous Revenues | 19,628 | 4,200 | 4,200 | 33,000 | - | 33,000 | 685.71 |
| Interest/Misc | 164 | - | 300 | - | - | - | na |
| Carry Forward | 10,300 | 32,000 | 30,100 | 1,600 | - | 1,600 | (95.00) |
| Less 5% Required By Law | - | (200) | - | (1,600) | - | (1,600) | 700.00 |
| Total Funding | 30,092 | 36,000 | 34,600 | 33,000 | - | 33,000 | (8.3%) |

Law Enforcement Trust Fund (608)

Fund Type: **Trust & Agency**

Description: **Pursuant to Florida Statutes 318.18(11)(d), a two dollar court costs is assessed for each infraction which can be used for criminal justice advanced and specialized training and criminal justice training school enhancements as provided under Florida Statutes 938.15.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 105,883 | 150,000 | 150,000 | 150,000 | - | 150,000 | 0 |
| Reserves for Contingencies | - | 15,000 | - | 15,000 | - | 15,000 | 0 |
| Restricted for Unfunded Requests | - | 352,300 | - | 279,700 | - | 279,700 | (20.61) |
| Total Appropriations | 105,883 | 517,300 | 150,000 | 444,700 | - | 444,700 | (14.0%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Fines & Forfeitures | 56,756 | 60,000 | 42,000 | 50,000 | - | 50,000 | (16.67) |
| Interest/Misc | 6,042 | 4,000 | 2,800 | 3,000 | - | 3,000 | (25.00) |
| Carry Forward | 542,500 | 456,500 | 499,400 | 394,200 | - | 394,200 | (13.65) |
| Less 5% Required By Law | - | (3,200) | - | (2,500) | - | (2,500) | (21.88) |
| Total Funding | 605,298 | 517,300 | 544,200 | 444,700 | - | 444,700 | (14.0%) |

**Collier County Government
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Domestic Violence Trust Fund (609)

Fund Type: **Trust & Agency**

Description: Pursuant to Florida Statute 938.08, In addition to any sanction imposed for a violation of s. 784.011, s. 784.021, s. 784.03, s. 784.041, s. 784.045, s. 784.048, s. 784.07, s. 784.08, s. 784.081, s. 784.082, s. 784.083, s. 784.085, s. 794.011, or for any offense of domestic violence described in s. 741.28, the court shall impose a surcharge. Payment of the surcharge shall be a condition of probation, community control, or any other court-ordered supervision. A portion of the surcharge shall be deposited into this trust fund and must be used only to defray the costs of incarcerating persons sentenced under s. 741.283 and provide additional training to law enforcement personnel in combating domestic violence.

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Remittances | - | 412,200 | - | 439,000 | - | 439,000 | 6.50 |
| Total Appropriations | - | 412,200 | - | 439,000 | - | 439,000 | 6.5% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Fines & Forfeitures | 18,943 | 18,000 | 19,000 | 19,000 | - | 19,000 | 5.56 |
| Interest/Misc | 3,948 | 2,000 | 3,000 | 3,000 | - | 3,000 | 50.00 |
| Carry Forward | 373,200 | 393,200 | 396,100 | 418,100 | - | 418,100 | 6.33 |
| Less 5% Required By Law | - | (1,000) | - | (1,100) | - | (1,100) | 10.00 |
| Total Funding | 396,091 | 412,200 | 418,100 | 439,000 | - | 439,000 | 6.5% |

Animal Control Neuter / Spay Trust Fund (610)

Fund Type: **Trust & Agency**

Description: Provides for a neuter/spay program for animals adopted from Domestic Animal Services. A deposit is required for all animals adopted and is applied to the cost of the neuter/spay procedure performed by a local veterinarian.

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 27,811 | 31,700 | 51,000 | 44,200 | - | 44,200 | 39.43 |
| Reserves for Contingencies | - | 3,100 | - | 4,400 | - | 4,400 | 41.94 |
| Restricted for Unfunded Requests | - | 122,900 | - | 77,900 | - | 77,900 | (36.62) |
| Total Appropriations | 27,811 | 157,700 | 51,000 | 126,500 | - | 126,500 | (19.8%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Licenses & Permits | 7,894 | 8,800 | 6,000 | 5,400 | - | 5,400 | (38.64) |
| Charges For Services | 12,750 | 10,500 | 10,500 | 10,500 | - | 10,500 | 0 |
| Miscellaneous Revenues | 145 | - | - | - | - | - | na |
| Interest/Misc | 1,564 | 1,300 | 1,200 | 1,000 | - | 1,000 | (23.08) |
| Carry Forward | 149,300 | 138,200 | 143,800 | 110,500 | - | 110,500 | (20.04) |
| Less 5% Required By Law | - | (1,100) | - | (900) | - | (900) | (18.18) |
| Total Funding | 171,653 | 157,700 | 161,500 | 126,500 | - | 126,500 | (19.8%) |

**Collier County Government
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Combined 911 System (611)

Fund Type: **Trust & Agency**

Description: **Established to provide for costs associated with the Emergency 911 telephone system. Revenues are from a surcharge to cellular and land-line telephone users that are billed and collected by the telephone company and remitted to the County.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 696,729 | 920,400 | 920,400 | 957,300 | - | 957,300 | 4.01 |
| Operating Expense | 1,077,589 | 1,085,500 | 1,063,700 | 1,459,600 | - | 1,459,600 | 34.46 |
| Capital Outlay | 74,765 | - | - | 10,000 | - | 10,000 | na |
| Reserves for Contingencies | - | 200,600 | - | 121,400 | - | 121,400 | (39.48) |
| Reserves for Capital | - | 2,408,600 | - | 1,932,700 | - | 1,932,700 | (19.76) |
| Total Appropriations | 1,849,084 | 4,615,100 | 1,984,100 | 4,481,000 | - | 4,481,000 | (2.9%) |

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Intergovernmental Revenues | 1,834,391 | 1,725,000 | 1,847,700 | 1,700,000 | - | 1,700,000 | (1.45) |
| Miscellaneous Revenues | 60 | - | - | - | - | - | na |
| Interest/Misc | 30,917 | 18,000 | 15,800 | 18,000 | - | 18,000 | 0 |
| Carry Forward | 2,952,300 | 2,959,300 | 2,968,600 | 2,848,000 | - | 2,848,000 | (3.76) |
| Less 5% Required By Law | - | (87,200) | - | (85,000) | - | (85,000) | (2.52) |
| Total Funding | 4,817,668 | 4,615,100 | 4,832,100 | 4,481,000 | - | 4,481,000 | (2.9%) |

Library Trust Fund (612)

Fund Type: **Trust & Agency**

Description: **Accounts for donations and bequests received from the public for the Collier County Public Library system. Available funds will be used to replace furniture and to purchase office and computer equipment.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 40,742 | 56,500 | 14,800 | 49,300 | - | 49,300 | (12.74) |
| Operating Expense | 36,878 | 150,000 | 149,900 | 125,900 | - | 125,900 | (16.07) |
| Capital Outlay | 157,545 | 200,000 | 133,000 | 94,000 | - | 94,000 | (53.00) |
| Reserves for Contingencies | - | 20,000 | - | 1,800 | - | 1,800 | (91.00) |
| Reserves for Capital | - | 26,300 | - | - | - | - | (100.00) |
| Total Appropriations | 235,166 | 452,800 | 297,700 | 271,000 | - | 271,000 | (40.2%) |

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues | 49,066 | 30,000 | 45,000 | 50,000 | - | 50,000 | 66.67 |
| Interest/Misc | 7,299 | 5,700 | 5,000 | 2,200 | - | 2,200 | (61.40) |
| Carry Forward | 647,900 | 418,900 | 469,100 | 221,400 | - | 221,400 | (47.15) |
| Less 5% Required By Law | - | (1,800) | - | (2,600) | - | (2,600) | 44.44 |
| Total Funding | 704,265 | 452,800 | 519,100 | 271,000 | - | 271,000 | (40.2%) |

County Drug Abuse Trust (616)

Fund Type: **Trust & Agency**

Description: **This fund authorizes the Court to impose an additional assessment (fine) against drug offenders to be disbursed to a qualified drug abuse treatment or addiction program in the County.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Reserves for Contingencies | - | 4,200 | - | 4,200 | - | 4,200 | 0 |
| Total Appropriations | - | 4,200 | - | 4,200 | - | 4,200 | 0 % |

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc | 44 | - | - | - | - | - | na |
| Carry Forward | 4,200 | 4,200 | 4,200 | 4,200 | - | 4,200 | 0 |
| Total Funding | 4,244 | 4,200 | 4,200 | 4,200 | - | 4,200 | 0 % |

**Collier County Government
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Juvenile Cyber Safety (618)

Fund Type: **Trust & Agency**

Description: **Pursuant to Florida Statutes 847.0141(6), a civil penalty is assessed to minors if they commit the offense of sexting. Eighty (80%) percent of the civil penalty received by a juvenile court pursuant to this section shall be remitted by the clerk of the court to the county commission to provide training on cyber-safety for minors.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Remittances | - | 2,000 | - | 1,800 | - | 1,800 | (10.00) |
| Total Appropriations | - | 2,000 | - | 1,800 | - | 1,800 | (10.0%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Charges For Services | 996 | 1,000 | 400 | 400 | - | 400 | (60.00) |
| Interest/Misc | 3 | 100 | - | 100 | - | 100 | 0 |
| Carry Forward | - | 1,000 | 1,000 | 1,400 | - | 1,400 | 40.00 |
| Less 5% Required By Law | - | (100) | - | (100) | - | (100) | 0 |
| Total Funding | 999 | 2,000 | 1,400 | 1,800 | - | 1,800 | (10.0%) |

Freedom Memorial Trust Fund (620)

Fund Type: **Trust & Agency**

Description: **This fund is used to account for all donations received for the construction of the Freedom Memorial.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 75 | - | 10,000 | 10,000 | - | 10,000 | na |
| Capital Outlay | 1,442,369 | 79,200 | 19,500 | 10,600 | - | 10,600 | (86.62) |
| Total Appropriations | 1,442,444 | 79,200 | 29,500 | 20,600 | - | 20,600 | (74.0%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Miscellaneous Revenues | 31,486 | - | 13,000 | - | - | - | na |
| Interest/Misc | 12,507 | 2,000 | 1,000 | - | - | - | (100.00) |
| Carry Forward | 1,434,500 | 77,200 | 36,100 | 20,600 | - | 20,600 | (73.32) |
| Total Funding | 1,478,492 | 79,200 | 50,100 | 20,600 | - | 20,600 | (74.0%) |

Law Library (640)

Fund Type: **Trust & Agency**

Description: **This fund was established to provide legal materials to the legal community and public. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 74,870 | 79,500 | 79,500 | 82,900 | - | 82,900 | 4.28 |
| Total Appropriations | 74,870 | 79,500 | 79,500 | 82,900 | - | 82,900 | 4.3% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Charges For Services | 61,595 | 65,000 | 47,300 | 36,000 | - | 36,000 | (44.62) |
| Interest/Misc | 154 | - | - | - | - | - | na |
| Trans fm 681 Court Admin | 15,400 | 12,400 | 29,700 | 46,800 | - | 46,800 | 277.42 |
| Carry Forward | 2,100 | 5,400 | 4,400 | 1,900 | - | 1,900 | (64.81) |
| Less 5% Required By Law | - | (3,300) | - | (1,800) | - | (1,800) | (45.45) |
| Total Funding | 79,249 | 79,500 | 81,400 | 82,900 | - | 82,900 | 4.3% |

**Collier County Government
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Legal Aid Society (652)

Fund Type: **Trust & Agency**

Description: **Provides the financial support of the Legal Aid Society operations. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42 and supplemented by a transfer from the General Fund.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 108,310 | 158,400 | 158,400 | 183,400 | - | 183,400 | 15.78 |
| Total Appropriations | 108,310 | 158,400 | 158,400 | 183,400 | - | 183,400 | 15.8% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Charges For Services | 61,595 | 65,000 | 47,300 | 36,000 | - | 36,000 | (44.62) |
| Interest/Misc | 349 | - | - | - | - | - | na |
| Trans fm 001 Gen Fund | 46,700 | 96,700 | 109,000 | 147,700 | - | 147,700 | 52.74 |
| Carry Forward | 3,300 | - | 3,600 | 1,500 | - | 1,500 | na |
| Less 5% Required By Law | - | (3,300) | - | (1,800) | - | (1,800) | (45.45) |
| Total Funding | 111,945 | 158,400 | 159,900 | 183,400 | - | 183,400 | 15.8% |

Office of Utility Regulation Fee Trust (669)

Fund Type: **Trust & Agency**

Description: **Provides for the regulation of privately owned water, bulk water, and wastewater utilities providing service within the unincorporated areas of Collier County. This regulatory body was approved by the BCC in May 1996. Franchise fees from the regulated utilities are the principal revenue source.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 213,435 | 217,600 | 220,200 | 228,600 | - | 228,600 | 5.06 |
| Operating Expense | 16,629 | 206,700 | 42,800 | 208,300 | - | 208,300 | 0.77 |
| Indirect Cost Reimburs | 17,700 | 16,600 | 16,600 | 15,500 | - | 15,500 | (6.63) |
| Capital Outlay | 23,372 | - | - | - | - | - | na |
| Reserves for Contingencies | - | 22,000 | - | - | - | - | (100.00) |
| Reserves for Reimb to State | - | - | - | 22,600 | - | 22,600 | na |
| Reserves for Capital | - | 982,200 | - | 1,089,000 | - | 1,089,000 | 10.87 |
| Reserves for Cash Flow | - | 166,100 | - | 167,900 | - | 167,900 | 1.08 |
| Reserves for Attrition | - | (4,400) | - | (4,600) | - | (4,600) | 4.55 |
| Total Appropriations | 271,136 | 1,606,800 | 279,600 | 1,727,300 | - | 1,727,300 | 7.5% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Franchise Fees | 341,879 | 181,900 | 220,000 | 190,000 | - | 190,000 | 4.45 |
| Charges For Services | 350 | - | - | - | - | - | na |
| Interest/Misc | 13,208 | 2,000 | 7,500 | 5,000 | - | 5,000 | 150.00 |
| Reimb From Other Depts | 100,000 | 100,000 | 100,000 | 100,000 | - | 100,000 | 0 |
| Carry Forward | 1,214,800 | 1,337,100 | 1,399,100 | 1,447,000 | - | 1,447,000 | 8.22 |
| Less 5% Required By Law | - | (14,200) | - | (14,700) | - | (14,700) | 3.52 |
| Total Funding | 1,670,237 | 1,606,800 | 1,726,600 | 1,727,300 | - | 1,727,300 | 7.5% |

**Collier County Government
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Caracara Prairie Preserve (674)

Fund Type: **Trust & Agency**

Description: **The Caracara Prairie Preserve is being utilized by Collier County for panther habitat mitigation for County capital projects that occur in panther habitat. As required by the United States Fish and Wildlife Service, the funds to manage Caracara Prairie Preserve in perpetuity must be kept in a separate Endowment Trust Fund.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 9,093 | 29,900 | 29,300 | 16,700 | - | 16,700 | (44.15) |
| Capital Outlay | 2,996 | - | - | - | - | - | na |
| Reserves for Contingencies | - | 1,665,200 | - | 1,702,300 | - | 1,702,300 | 2.23 |
| Total Appropriations | 12,089 | 1,695,100 | 29,300 | 1,719,000 | - | 1,719,000 | 1.4% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Miscellaneous Revenues | 250 | - | 300 | 300 | - | 300 | na |
| Interest/Misc | 17,762 | 16,700 | 17,700 | 16,700 | - | 16,700 | 0 |
| Carry Forward | 1,708,300 | 1,679,300 | 1,714,200 | 1,702,900 | - | 1,702,900 | 1.41 |
| Less 5% Required By Law | - | (900) | - | (900) | - | (900) | 0 |
| Total Funding | 1,726,312 | 1,695,100 | 1,732,200 | 1,719,000 | - | 1,719,000 | 1.4% |

Court Administration (681)

Fund Type: **Trust & Agency**

Description: **Established to account for county costs associated with the activities of the 20th Judicial Circuit. The revenues for this fund consist of Probation Fees and a transfer from the General Fund.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 2,055,315 | 2,141,000 | 2,073,600 | 2,193,300 | 58,600 | 2,251,900 | 5.18 |
| Operating Expense | 193,010 | 274,300 | 232,600 | 286,900 | - | 286,900 | 4.59 |
| Capital Outlay | - | 3,000 | 30,500 | 3,000 | - | 3,000 | 0 |
| Trans to 171 Teen Court | 23,900 | 25,700 | 41,300 | 54,200 | - | 54,200 | 110.89 |
| Trans to 192 Court Innov | 131,300 | 118,100 | 143,200 | 153,300 | - | 153,300 | 29.81 |
| Trans to 640 Law Lib | 15,400 | 12,400 | 29,700 | 46,800 | - | 46,800 | 277.42 |
| Reserves for Contingencies | - | 87,700 | - | 22,500 | - | 22,500 | (74.34) |
| Reserves for Attrition | - | (34,500) | - | (35,300) | - | (35,300) | 2.32 |
| Total Appropriations | 2,418,925 | 2,627,700 | 2,550,900 | 2,724,700 | 58,600 | 2,783,300 | 5.9% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Charges For Services | 296,050 | 172,000 | 189,000 | 189,000 | - | 189,000 | 9.88 |
| Fines & Forfeitures | 885,640 | 876,100 | 836,500 | 836,500 | - | 836,500 | (4.52) |
| Miscellaneous Revenues | 10,847 | - | 7,000 | - | - | - | na |
| Interest/Misc | 3,203 | 1,000 | 1,400 | 1,000 | - | 1,000 | 0 |
| Trans fm 001 Gen Fund | 1,361,400 | 1,388,600 | 1,446,600 | 1,460,300 | 58,600 | 1,518,900 | 9.38 |
| Trans fm 178 Court IT Fee Fd | - | - | - | 36,300 | - | 36,300 | na |
| Carry Forward | 185,000 | 242,500 | 323,300 | 252,900 | - | 252,900 | 4.29 |
| Less 5% Required By Law | - | (52,500) | - | (51,300) | - | (51,300) | (2.29) |
| Total Funding | 2,742,139 | 2,627,700 | 2,803,800 | 2,724,700 | 58,600 | 2,783,300 | 5.9% |

**Collier County Government
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Specialized Grants (701)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants received by the Fire District - Mile Marker 63 on I-75.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 1,162,307 | - | 1,837,300 | - | - | - | na |
| Operating Expense | 56,115 | - | 670,400 | - | - | - | na |
| Capital Outlay | 62,390 | - | 11,400 | - | - | - | na |
| Total Appropriations | 1,280,812 | - | 2,519,100 | - | - | - | na |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Intergovernmental Revenues | 1,234,567 | - | 2,519,100 | - | - | - | na |
| Interest/Misc | 2,567 | - | - | - | - | - | na |
| Total Funding | 1,237,134 | - | 2,519,100 | - | - | - | na |

Housing Grants (705)

Fund Type: **Special Revenue**

Description: **To provide community services through grant awards designed to: meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 387,043 | - | 668,900 | - | - | - | na |
| Operating Expense | 113,510 | - | 372,300 | - | - | - | na |
| Capital Outlay | 1,141 | - | 3,800 | - | - | - | na |
| Grants and Aid | 40,000 | - | - | - | - | - | na |
| Remittances | 3,676,919 | - | 5,162,700 | - | - | - | na |
| Total Appropriations | 4,218,613 | - | 6,207,700 | - | - | - | na |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Intergovernmental Revenues | 6,769,866 | - | 6,194,300 | - | - | - | na |
| Miscellaneous Revenues | 98,300 | - | - | - | - | - | na |
| Trans fm 495 Airport Op Fd | 34,821 | - | 13,400 | - | - | - | na |
| Total Funding | 6,902,987 | - | 6,207,700 | - | - | - | na |

Housing Grant Match (706)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Housing grants**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 62,501 | - | 146,400 | - | - | - | na |
| Operating Expense | 145 | - | 900 | - | - | - | na |
| Remittances | 3,346 | - | - | - | - | - | na |
| Reserves for Contingencies | - | 60,000 | - | - | - | - | (100.00) |
| Total Appropriations | 65,992 | 60,000 | 147,300 | - | - | - | (100.0%) |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Trans fm 001 Gen Fund | 65,992 | 60,000 | 147,300 | - | - | - | (100.00) |
| Total Funding | 65,992 | 60,000 | 147,300 | - | - | - | (100.0%) |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Human Services Grant (707)

Fund Type: **Special Revenue**

Description: **To provide community services through grant awards designed to: support seniors by providing in-home support and nutrition assistance to those in greatest medical, economic and social need thereby improving quality of life and preventing premature institutionalization; creating volunteer opportunities for seniors; and the administration of various community initiatives in which grant funds are received.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 510,187 | - | 498,600 | - | - | - | na |
| Operating Expense | 1,340,401 | - | 2,420,500 | - | - | - | na |
| Capital Outlay | 1,141 | - | - | - | - | - | na |
| Grants and Aid | 13,715 | - | - | - | - | - | na |
| Remittances | 253,772 | - | 382,800 | - | - | - | na |
| Trans to 123 Serv for Sr Fd | 104,900 | 98,200 | 98,200 | 52,200 | - | 52,200 | (46.84) |
| Trans to 708 Hum Serv Match | 5,228 | - | 1,500 | - | - | - | na |
| Reserves for Contingencies | - | 176,000 | - | - | - | - | (100.00) |
| Total Appropriations | 2,229,344 | 274,200 | 3,401,600 | 52,200 | - | 52,200 | (81.0%) |
| | | | | | | | |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Intergovernmental Revenues | 2,418,756 | - | 2,967,400 | - | - | - | na |
| Miscellaneous Revenues | 32,518 | - | 38,500 | - | - | - | na |
| Interest/Misc | 7,303 | - | - | - | - | - | na |
| Carry Forward | - | 274,200 | 447,900 | 52,200 | - | 52,200 | (80.96) |
| Total Funding | 2,458,577 | 274,200 | 3,453,800 | 52,200 | - | 52,200 | (81.0%) |

Human Services Grant Match (708)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Human Services Grants for seniors in the community.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 5,912 | - | 7,800 | - | - | - | na |
| Total Appropriations | 5,912 | - | 7,800 | - | - | - | na |
| | | | | | | | |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 244 | - | - | - | - | - | na |
| Trans fm 707/708 Human Srv Grants | 5,228 | - | 1,500 | - | - | - | na |
| Carry Forward | - | - | 6,300 | - | - | - | na |
| Total Funding | 5,473 | - | 7,800 | - | - | - | na |

Public Services Grant (709)

Fund Type: **Special Revenue**

Description: **To process grants within the Public Services Division. Grants will include 4-H funding; State Aid to Libraries; Parks grants, and the Summer Food Program, as well as others as they are identified, applied for and received.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 26,238 | - | 62,700 | - | - | - | na |
| Operating Expense | 367,269 | - | 387,000 | - | - | - | na |
| Capital Outlay | 25,905 | - | 277,900 | - | - | - | na |
| Trans to 710 Pub Serv Match | - | - | 2,400 | - | - | - | na |
| Total Appropriations | 419,411 | - | 730,000 | - | - | - | na |
| | | | | | | | |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Intergovernmental Revenues | 288,192 | - | 575,700 | - | - | - | na |
| Miscellaneous Revenues | 70,115 | - | 100,400 | - | - | - | na |
| Interest/Misc | 3,625 | - | - | - | - | - | na |
| Reimb From Other Depts | 37,563 | - | 51,500 | - | - | - | na |
| Carry Forward | - | - | 2,400 | - | - | - | na |
| Total Funding | 399,495 | - | 730,000 | - | - | - | na |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Public Services Grant Match (710)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Public Services Grants for various grant programs within the community.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 8,199 | - | 13,400 | - | - | - | na |
| Operating Expense | 36,935 | - | 33,100 | - | - | - | na |
| Capital Outlay | - | - | 48,000 | - | - | - | na |
| Total Appropriations | 45,133 | - | 94,500 | - | - | - | na |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 1,709 | - | 400 | - | - | - | na |
| Trans fm 111 MSTD Gen Fd | 14,333 | - | 32,400 | - | - | - | na |
| Trans fm 129 Library Grants | 28,649 | - | 44,000 | - | - | - | na |
| Trans fm 174 Conserv Collier Maint | - | - | 14,100 | - | - | - | na |
| Trans fm 709/710 Pub Srv Grants | - | - | 2,400 | - | - | - | na |
| Carry Forward | - | - | 1,200 | - | - | - | na |
| Total Funding | 44,692 | - | 94,500 | - | - | - | na |

Transportation Grants (711)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants within the Growth Management Division supporting Roads, Transportation and Coastal Zone Management projects as well as MPO Planning.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 394,839 | - | 443,700 | - | - | - | na |
| Operating Expense | 298,589 | - | 458,000 | - | - | - | na |
| Capital Outlay | 6,806,120 | - | 15,096,700 | - | - | - | na |
| Trans to 128/712 MPO Fd | 7,187 | - | 10,200 | - | - | - | na |
| Total Appropriations | 7,506,735 | - | 16,008,600 | - | - | - | na |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Intergovernmental Revenues | 9,501,882 | - | 14,804,100 | - | - | - | na |
| SFWMD/Big Cypress Revenue | 1,550,000 | - | 1,192,600 | - | - | - | na |
| Miscellaneous Revenues | 125,000 | - | 1,700 | - | - | - | na |
| Interest/Misc | 1,869 | - | - | - | - | - | na |
| Carry Forward | - | - | 10,200 | - | - | - | na |
| Total Funding | 11,178,751 | - | 16,008,600 | - | - | - | na |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Transportation Grant Match (712)

Fund Type: **Special Revenue**

Description: **To account for the County's matching contributions for Growth Management Division related grants.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 2,346 | - | 6,300 | - | - | - | na |
| Operating Expense | 1,026 | - | 7,700 | - | - | - | na |
| Capital Outlay | 5,222,240 | - | 6,819,200 | - | - | - | na |
| Total Appropriations | 5,225,612 | - | 6,833,200 | - | - | - | na |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Intergovernmental Revenues | (231) | - | 5,400 | - | - | - | na |
| Interest/Misc | 3,699 | - | - | - | - | - | na |
| Trans fm 111 MSTD Gen Fd | - | - | 8,600 | - | - | - | na |
| Trans fm 313 Gas Tax Cap Fd | 980,237 | - | - | - | - | - | na |
| Trans fm 325 Stormwater Cap Fd | 1,648,776 | - | 1,874,800 | - | - | - | na |
| Trans fm 331 Rd Im Fee | 1,413,930 | - | - | - | - | - | na |
| Trans fm 333 Rd Im Fee | 460,000 | - | 163,700 | - | - | - | na |
| Trans fm 336 Road Im Fee | 719,297 | - | 4,780,700 | - | - | - | na |
| Total Funding | 5,225,709 | - | 6,833,200 | - | - | - | na |

County Manager Grants (713)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants within the Economic Development Grants for various programs within the community.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 8,329 | - | 63,400 | - | - | - | na |
| Operating Expense | 172,346 | - | 43,100 | - | - | - | na |
| Capital Outlay | 87,426 | - | 1,280,900 | - | - | - | na |
| Remittances | 63,928 | - | 564,900 | - | - | - | na |
| Total Appropriations | 332,029 | - | 1,952,300 | - | - | - | na |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Intergovernmental Revenues | 176,570 | - | 1,952,300 | - | - | - | na |
| Interest/Misc | 1,178 | - | - | - | - | - | na |
| Total Funding | 177,748 | - | 1,952,300 | - | - | - | na |

County Manager Grant Match (714)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to the Economic Development Grants for various programs within the community.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 6,108 | - | - | - | - | - | na |
| Operating Expense | 132,587 | - | - | - | - | - | na |
| Remittances | 18,863 | - | 8,400 | - | - | - | na |
| Total Appropriations | 157,558 | - | 8,400 | - | - | - | na |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 23 | - | - | - | - | - | na |
| Trans fm 007 Eco Dev | 150,158 | - | 8,400 | - | - | - | na |
| Trans fm 146 Ochopee Fire Fd | 7,400 | - | - | - | - | - | na |
| Total Funding | 157,581 | - | 8,400 | - | - | - | na |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Immokalee CRA Grant (715)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants for improvement projects within the Immokalee Area.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | - | - | 20,000 | - | - | - | na |
| Capital Outlay | - | - | 455,000 | - | - | - | na |
| Total Appropriations | - | - | 475,000 | - | - | - | na |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | 116 | - | - | - | - | - | na |
| Reimb From Other Depts | - | - | 475,000 | - | - | - | na |
| Total Funding | 116 | - | 475,000 | - | - | - | na |

Bayshore CRA Grant (717)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants for improvement projects within the Bayshore CRA area.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 4,603 | - | 16,300 | - | - | - | na |
| Capital Outlay | 85,439 | - | 793,700 | - | - | - | na |
| Total Appropriations | 90,042 | - | 810,000 | - | - | - | na |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Intergovernmental Revenues | - | - | 117,000 | - | - | - | na |
| Interest/Misc | 9 | - | - | - | - | - | na |
| Reimb From Other Depts | 66,161 | - | 693,000 | - | - | - | na |
| Total Funding | 66,170 | - | 810,000 | - | - | - | na |

Deepwater Horizon Oil Spill Settlement (757)

Fund Type: **Special Revenue**

Description: **In accordance with Section 377.43 Florida Statutes, the Deepwater Horizon Oil Spill Settlement money shall be deposited into a separate fund and may be spent on scientific research into the impact of the oil spill on fisheries and coastal wildlife and vegetation along any of the state's shoreline; restoration of coastal areas damaged by the oil spill; economic incentives; and initiative to expand and diversify the economy of the Collier County.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Restricted for Unfunded Requests | - | 1,981,700 | - | 2,020,300 | - | 2,020,300 | 1.95 |
| Total Appropriations | - | 1,981,700 | - | 2,020,300 | - | 2,020,300 | 1.9% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Interest/Misc | - | - | 19,800 | 19,800 | - | 19,800 | na |
| Trans fm 001 Gen Fund | - | 1,981,700 | 1,981,700 | - | - | - | (100.00) |
| Carry Forward | - | - | - | 2,001,500 | - | 2,001,500 | na |
| Less 5% Required By Law | - | - | - | (1,000) | - | (1,000) | na |
| Total Funding | - | 1,981,700 | 2,001,500 | 2,020,300 | - | 2,020,300 | 1.9% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Tourism Capital Projects Fund (758)

Fund Type: **Special Revenue**

Description: **This fund provides funding for capital projects that promote tourism.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Capital Outlay | - | - | 1,980,000 | 6,253,400 | - | 6,253,400 | na |
| Trans to Tax Collector | - | - | - | 79,000 | - | 79,000 | na |
| Total Appropriations | - | - | 1,980,000 | 6,332,400 | - | 6,332,400 | na |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Tourist Devel Tax | - | - | - | 3,950,000 | - | 3,950,000 | na |
| Trans fm 184 TDC Promo | - | - | 1,980,000 | 2,580,000 | - | 2,580,000 | na |
| Less 5% Required By Law | - | - | - | (197,600) | - | (197,600) | na |
| Total Funding | - | - | 1,980,000 | 6,332,400 | - | 6,332,400 | na |

Collier County Street Lighting District (760)

Fund Type: **Special Revenue**

Description: **The principal revenue source within this fund is ad valorem taxes.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense | 702,640 | 795,500 | 728,600 | 883,500 | - | 883,500 | 11.06 |
| Indirect Cost Reimburs | 4,100 | 5,800 | 5,800 | 6,600 | - | 6,600 | 13.79 |
| Trans to Property Appraiser | 7,005 | 7,500 | 7,500 | 7,500 | - | 7,500 | 0 |
| Trans to Tax Collector | 16,448 | 21,400 | 21,400 | 21,700 | - | 21,700 | 1.40 |
| Trans to 101 Transp Op Fd | 52,700 | 69,900 | 69,900 | - | - | - | (100.00) |
| Reserves for Contingencies | - | 52,500 | - | 80,700 | - | 80,700 | 53.71 |
| Total Appropriations | 782,894 | 952,600 | 833,200 | 1,000,000 | - | 1,000,000 | 5.0% |
| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
| Ad Valorem Taxes | 818,791 | 855,700 | 820,000 | 866,300 | - | 866,300 | 1.24 |
| Delinquent Ad Valorem Taxes | 491 | - | 100 | - | - | - | na |
| Miscellaneous Revenues | 9,729 | - | - | - | - | - | na |
| Interest/Misc | 3,902 | - | 1,500 | - | - | - | na |
| Trans frm Property Appraiser | 809 | - | - | - | - | - | na |
| Trans frm Tax Collector | 6,402 | - | - | - | - | - | na |
| Carry Forward | 131,400 | 139,700 | 188,600 | 177,000 | - | 177,000 | 26.70 |
| Less 5% Required By Law | - | (42,800) | - | (43,300) | - | (43,300) | 1.17 |
| Total Funding | 971,525 | 952,600 | 1,010,200 | 1,000,000 | - | 1,000,000 | 5.0% |

**Collier County Government
Fiscal Year 2018 Fund Budget Summary**

Pelican Bay Street Lighting District (778)

Fund Type: **Special Revenue**

Description: **The principal revenue source within these funds is ad valorem taxes.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 121,802 | 145,100 | 149,900 | 149,100 | - | 149,100 | 2.76 |
| Operating Expense | 236,555 | 194,900 | 287,000 | 377,700 | - | 377,700 | 93.79 |
| Indirect Cost Reimburs | 3,200 | 7,800 | 7,800 | 11,000 | - | 11,000 | 41.03 |
| Capital Outlay | - | 1,000 | - | - | - | - | (100.00) |
| Trans to Property Appraiser | - | 7,500 | 7,500 | 10,700 | - | 10,700 | 42.67 |
| Trans to Tax Collector | 9,580 | 14,000 | 12,000 | 16,700 | - | 16,700 | 19.29 |
| Reserves for Capital | - | 1,135,200 | - | 968,600 | - | 968,600 | (14.68) |
| Reserves for Cash Flow | - | 124,700 | - | 192,800 | - | 192,800 | 54.61 |
| Total Appropriations | 371,137 | 1,630,200 | 464,200 | 1,726,600 | - | 1,726,600 | 5.9% |

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes | 476,888 | 535,300 | 508,500 | 564,400 | - | 564,400 | 5.44 |
| Miscellaneous Revenues | 6,338 | - | - | - | - | - | na |
| Interest/Misc | 12,613 | 2,500 | 7,500 | 2,500 | - | 2,500 | 0 |
| Trans frm Tax Collector | 3,729 | - | - | - | - | - | na |
| Carry Forward | 1,007,800 | 1,119,300 | 1,136,300 | 1,188,100 | - | 1,188,100 | 6.15 |
| Less 5% Required By Law | - | (26,900) | - | (28,400) | - | (28,400) | 5.58 |
| Total Funding | 1,507,368 | 1,630,200 | 1,652,300 | 1,726,600 | - | 1,726,600 | 5.9% |

SHIP Grants (791)

Fund Type: **Special Revenue**

Description: **Grant funds used to provide affordable housing strategies such as impact fee waivers and deferrals, housing rehabilitation and down payment/closing cost assistance.**

| Appropriation Unit | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services | 145,221 | - | 365,700 | - | - | - | na |
| Operating Expense | 43,927 | - | - | - | - | - | na |
| Grants and Aid | 1,197,103 | - | 4,500,600 | - | - | - | na |
| Remittances | - | - | 909,000 | - | - | - | na |
| Total Appropriations | 1,386,251 | - | 5,775,300 | - | - | - | na |

| Revenue | FY 2016 Actual | FY 2017 Adopted | FY 2017 Forecast | FY 2018 Current | FY 2018 Expanded | FY 2018 Adopted | FY 2018 Change |
|----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Intergovernmental Revenues | - | - | 5,729,000 | - | - | - | na |
| Miscellaneous Revenues | 444,444 | - | 40,600 | - | - | - | na |
| Interest/Misc | 21,589 | - | 5,700 | - | - | - | na |
| Total Funding | 466,034 | - | 5,775,300 | - | - | - | na |

Appendix to the Collier County Adopted Budget Fiscal Year 2017-2018

The following pages comprise the appendix to the Collier County Adopted Budget for the Fiscal Year 2016-2017. The appendix consists of the following components:

| | |
|------------------------------------|---------|
| Glossary of Commonly Used Terms | Page 2 |
| Glossary of Commonly Used Acronyms | Page 7 |
| Statistical Data* | Page 10 |

*The Collier County Comprehensive Annual Financial Report (CAFR) is prepared each year by the Clerk of Courts Financial Office, independent of the County Office of Management and Budget. The CAFR for Fiscal Year 2015-2016 cannot be considered final until it is presented to the Board of County Commissioners; this is not expected to take place until March 2017. As such, the statistical data from the CAFR for the Fiscal Year 2014-2015 has been included.

Glossary of Commonly Used Terms

2007 State of Florida Property Tax Limiting Legislation: Refers to the June 2007 Legislation enacted by the Florida Legislature which requires local governments to reduce ad valorem taxes to below the level of taxes levied in fiscal year 2006-2007 based upon certain formulas proffered by the legislation.

2008 State of Florida Property Tax Limiting Legislation: This one-time legislation required the Roll-Back Millage Rate to include the impact of Amendment 1.

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Accrual Basis: The recording of the financial effects on a government of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions, events or circumstances occur, rather than only in the periods in which cash is received or paid by the government.

Adopted Budget: The budget as approved by the Board of County Commissioners after two public hearings prior to the beginning of each new fiscal year.

Ad Valorem Tax: A tax based on the value of real or tangible personal property.

Agency: A major governmental branch. The County Manager and Constitutional Officers serve as agency heads.

Aggregate Millage Rate: A "theoretical" millage rate based on the total County taxable value required to raise all County levied taxes, including dependent districts and Municipal Service Taxing Districts (MSTDs), but not including voter approved debt issues.

Amendment 1 (State-wide voter referendum on January 29, 2008): Provided an extra \$25,000 Homestead Exemption; a \$25,000 exemption on tangible personal property; and, provided for transportability of "Save-Our-Homes" legislation which limits increases in taxable value to 3% annually.

Appropriation: An authorization by the Board of County Commissioners to spend public funds for a specific purpose.

Appropriation Unit: A major category of expenditures such as personal services, operating expenses, capital outlay, transfers, contributions and reserves.

Article V: The portion of the Florida Constitution that covers funding for the judicial system.

Arbitrage: In government finance, the most common occurrence of arbitrage involves the investment of the proceeds from the sale of tax-exempt securities in a taxable money market instrument that yields a higher rate, resulting in interest revenue in excess of interest costs. If bond proceeds are not expended in accordance with spend down requirements the excess interest earnings (arbitrage) must be rebated to the Internal Revenue Service.

Arbitrage Services: Services provided by the County's Arbitrage consultant designed to monitor the expenditure of capital bond proceeds in a timely manner to determine whether there were excess interest earnings in accordance with Internal Revenue Service regulations.

Assessed Valuation: The value placed on a given property by the Property Appraiser. State law requires that the assessed value be equal to the market value of the property.

-B-

Balanced Budget: A budget in which revenues equal expenditures.

Board of County Commissioners (BCC): The legislative body of county government, which in Collier County consists of, five Commissioners elected by district.

Bond: A certificate of debt issued by a government or corporation guaranteeing payment of the original investment plus interest by a specified future date.

Budget: A summary of planned revenues and expenditures for a given period of time. The County is required to prepare and adopt a budget each fiscal year.

Budget Highlights: Explanations of changes or major issues affecting the budget.

Collier County Government
Fiscal Year 2018 Adopted Budget

Budget Amendment: A change to the fiscal year adopted budget, which may increase or decrease a fund total. A budget may be amended during the fiscal year by the governing body and/or management, in accordance with procedures specified by law and/or administrative rules and regulations.

-C-

Capital Improvement: The new construction of, or improvements to existing buildings, roads or other long-lived facilities.

Capital Improvement Element (CIE): The section of the state mandated Growth Management Plan which includes a plan for the construction of various public facilities needed to maintain a given service level for the expected population of the County over the next five years.

Capital Lease: Contractual agreements which are termed "leases", but which in substance amount to purchase contracts for equipment and machinery.

Capital Outlay: Appropriation unit that includes all expenditures for equipment, vehicles, machinery, etc. that has a cost of \$1,000 or greater.

Capitalization: The process of converting capital fixed assets from expenses to assets.

Carry Forward: (Fund Balance) Unspent money at the end of a fiscal year available for use in the next fiscal year to fund expenditures or reserves.

Commercial Paper: A competitive short-term loan-financing alternative issued at a variable interest rate. Commercial paper generally offers low cost borrowing, flexible terms and repayment schedules, and a more simplified application process than other instruments used to finance capital and other governmental projects.

Community Redevelopment Agency (CRA) Bank Loan: Specialized competitive bank financing benefiting the County's Bayshore/ Gateway CRA with loan proceeds used for private land acquisition purposes within the District.

Constitutional Officers: Independently elected county officials mandated by the Florida Constitution. These include the Property Appraiser, Tax Collector, Supervisor of Elections, Sheriff and Clerk of the Court.

Contingency Reserve: Money set aside for emergencies or other unforeseen, unbudgeted expenditures.

Contract Agencies: Independent organizations, primarily social service agencies, which have a contract with the County to provide services to County residents in return for receiving some funding from the County.

Contributions: A grant provided by the County to another government or non-profit agency which provides services to Collier County residents.

Current Service: An existing program or service. The current service budget is the amount necessary to continue to provide existing programs.

-D-

Debt Service: Payment of interest, principal and other associated costs to County creditors.

Deficit: The excess of expenditures over revenues during a fiscal year.

Department: The basic organizational unit of the County, which provides a specific service.

Depreciation: Expiration in the service life of fixed assets attributable to wear and tear, deterioration, action of physical elements, inadequacy and obsolescence.

Division: An organizational unit composed of departments that are responsible for a major governmental function.

-E-

Enterprise Fund: A fund established to account for activities operated in a manner similar to a private business enterprise. The County's Utility Division and Solid Waste Department operations are accounted for in this way.

Expanded Service: A new program or an enhancement to an existing program. The expanded service budget includes the costs to provide new services and enhancements to existing services approved by the BCC.

Expenditure: Money spent to receive a good or service.

-F-

Collier County Government
Fiscal Year 2018 Adopted Budget

Fiduciary Funds: Trust or Agency funds that account for assets held by the County as a trustee or agent for individuals, private organizations and other governmental units.

Fiscal Year: A 12-month period used to plan for the use of an organization's funds. By state law, the County's fiscal year runs from October 1 through September 30 of the following year.

Fixed Asset: Assets of a long-term character such as land, buildings, and improvements other than buildings, machinery, equipment and furniture whose cost is in excess of a specific amount and whose life expectancy is in excess of one year.

Full-Time Equivalent (FTE): The number of approved positions equated to a full-time basis (e.g., two half-time positions equal one full-time equivalent position).

Fund: A financial unit used to account for activities of a similar purpose or with a common revenue source.

Fund Balance: (Carry Forward). A fund's current assets less current liabilities at fiscal year end. In governmental funds, this is also equal to revenues less expenses for the fiscal year.

-G-

General Fund: The fund that accounts for most county-wide general government activities and is supported by ad valorem taxes.

General Long Term Debt: The long term debt associated with a governmental type fund. Long term debt legally payable from general revenues and backed by the full faith and credit of a governmental unit.

General Obligation Bonds: Bonded indebtedness relying on the general credit worthiness of the issuing government for repayment rather than a specific revenue source pledged for repayment.

Goals: Written statements that reflect the broad, general purpose of a program.

Governmental Fund: A broad category of funds used to account for general government operations. The General Fund, Special Revenue Funds, Capital Funds and Debt Service Funds are all types of Governmental Funds.

Grant: A contribution of assets (usually cash) by one governmental unit or other organization to another. Typically, these contributions are made to local governments for a specified purpose by the state or federal government.

-H-

Homestead Exemption: A deduction of up to \$25,000 from the assessed value of property occupied by the owner and designated as his primary residence.

-I-

Impact Fees: Fees assessed during the construction process that are used to offset the costs of providing growth related infrastructure.

Indirect Service Charge: Charging for services based on a cost allocation method rather than billing as service is rendered. The County uses an indirect service charge to reimburse the General Fund for general and administrative services provided to other funds.

Infrastructure: The basic facilities required for the functioning of a community such as roads, bridges, water and sewer service, etc.

Internal Service Fund: A fund used to account for operations providing goods or services primarily to other government departments on a reimbursement basis.

-J-

Job Bank Employee: Pool of temporary pre-qualified employees maintained by the County and available for hire by various County Divisions, Agencies and Constitutional Offices.

-L-

Levy: To impose a tax, special assessment or charge.

Line Item Budget: A budget that lists each expenditure category (salary, materials, contractual services, etc.) separately, along with the dollar amount budgeted for each specified category.

-M-

Major Fund: A major fund is defined as those funds whose revenues, expenditures/expenses, assets or liabilities are at least 10 percent of the

Collier County Government
Fiscal Year 2018 Adopted Budget

total for their fund category (governmental or enterprise) and 5 percent of the aggregate of all governmental and enterprise funds in total.

Mandate: Any action or responsibility required by law or so ordered by a court.

Mill: One thousandth of one dollar. One tenth of one cent.

Millage Neutral: A budget prepared with a General Fund millage rate equal to the rate in the prior year adopted budget.

Millage Rate: The amount of ad valorem tax, expressed in mills, to be paid on each dollar of a property's taxable value.

Modified Accrual: A governmental fund – type measurement focus whereby revenues and other financial resources are recognized when they become susceptible to accrual, i.e. when they become both measurable and available to finance expenditures of the current period. Available means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the fund liability is incurred.

Municipal Service Taxing District (MSTD): A district established to provide a service typically found in a city or town to an area outside city limits (unincorporated area).

MSTD General Fund: The Special Revenue Fund that accounts for municipal type services in the unincorporated areas of Collier County, which is supported principally by ad valorem taxes. Services provided through this fund include Growth Planning, Parks and Recreation, Law Enforcement, and Zoning and Building Code Enforcement.

-O-

Object Code: A numerical code identifying a basic revenue or expense account (line item).

Objectives: Specific items to be accomplished in the short term (year).

Ombudsman: A government official charged with investigating citizens' complaints against the government.

Operating Budget: The total budget for on-going operations.

Operating Expenses: Appropriation unit accounting for most non-salary costs to provide on-going services.

-P-

Personal Services: Appropriation unit accounting for employee salary and fringe benefit costs.

Program Budget: A budget whose focus is on a distinct program or service delivery rather than on classes of expenditures.

Property Tax (Ad Valorem Tax): A tax levied on the value of real or tangible personal property.

Proprietary Funds: Funds operated like a private business that charge user fees including Enterprise and Internal Service Funds.

-R-

Referendum: The submission of a proposed public measure to direct popular vote.

Reserve: Money set aside or saved for future use or a specific purpose.

Revenue: Financial resources received from taxes, user charges and other levels of government such as state revenue sharing.

Revenue Bonds: Bonded indebtedness that pledges a specific revenue source for repayment. Revenue bonds do not require voter approval under state law.

Rolled Back Rate: The millage rate based on the current year's taxable value, exclusive of new construction, that will raise the same number of tax dollars as the previous year.

-S-

Special Revenue Funds: Used to account for specific revenue sources that are legally or administratively restricted to expenditures for specific purposes. Building permit fees and gas taxes are examples of revenues accounted for in Special Revenue Funds.

Special Master: A Special Master is a person who meets the minimum qualifications set forth in the local jurisdiction enabling ordinance and who is authorized to hear and decide cases involving violations of local codes and ordinances.

Strategic Planning: A method of priority setting based on establishing short and long-term goals, objectives and implementation plans.

-T-

Tax Increment Financing (TIF): Tax increment revenues are all new property tax revenues generated by new developments or assessments, which increase the existing tax base within the designated redevelopment area.

Tax Neutral: A budget prepared with a General Fund Millage Rate that will raise the same amount of ad valorem revenue as the prior year adopted budget.

Tax Roll: The list of properties, and their values, subject to tax for the coming year.

Tentative Budget: The proposed budget subject to revision and final adoption by the Board of County Commissioners.

Transfer: Money moved from one fund to another.

Trust Fund: A fund used to account for assets held in a trustee capacity.

-U-

Unfunded Requirement (UFR): Description for a program, initiative or personnel request which is not recommended for funding within the proposed fiscal year budget but may receive funding consideration by the Board of County Commissioners during the budget process prior to final adoption from excess or surplus funds.

User Fees: Money paid for a service by the recipient of that service. Examples include utility charges, ambulance fees and parking fees.

Glossary of Commonly Used Acronyms

| TERM | STANDS FOR |
|---------------|--|
| ACE | Agency Wide Calendar and E-mail |
| ADA | Americans with Disabilities Act |
| AED | Automatic External Defibrillator |
| AHCA | Agency for Health Care Administration |
| AIMS | Agency Wide Issue Management System |
| ALS | Advanced Life Support |
| APU | Auxiliary Power Unit |
| ASR | Aquifer Storage and Recovery |
| ASUG | SAP User's Group |
| ATMS | Advanced Traffic Management System |
| AUIR | Annual Update and Inventory Report |
| AV | Aviation |
| BA | Budget Amendment |
| BCB | Big Cypress Basin |
| BCC | Board of County Commissioners |
| CAD | Computer Aided Design |
| CAFR | Comprehensive Annual Financial Report |
| CAT | Collier Area Transit |
| CBOD | Carbonaceous Biochemical Oxygen Demand |
| CCFCD | Collier County Fire Control District |
| CCR | Communication and Customer Relations |
| CCTV | Collier County Television |
| CDBG | Community Development Block Grant |
| CDES | Community Development and Environmental Services |
| CDPlus | Community Development Plus (Permitting software application) |
| CEB | Code Enforcement Board |
| CERT | Community Emergency Response Teams |
| CIE | Capital Improvement Element |
| CIP | Capital Improvement Program |
| CJIS | Criminal Justice Informational System |
| COA | Certificate of Adequate Public Facilities |
| COLA | Cost of Living Adjustment |

| TERM | STANDS FOR |
|----------------|--|
| COPS | Community Oriented Policing Services |
| CR | County Road |
| CRS | Community Rating System |
| CRA | Community Redevelopment Agency |
| CRM | Customer Relationship Management |
| DCA | Department of Community Affairs |
| DP | Data Processing |
| DRI | Development of Regional Impact |
| DUI-DOT | Driving Under the Influence – Department of Transportation |
| EAC | Environmental Advisory Council |
| EMS | Emergency Medical Services |
| ERTS | Electronic Radio Transmission System |
| ERU | Equivalent Residential Unit |
| FAA | Federal Aviation Administration |
| FAC | Florida Association of Counties |
| FDEP | Florida Department of Environmental Protection |
| FDOT | Florida Department of Transportation |
| FDNR | Florida Department of Natural Resources |
| FEMA | Federal Emergency Management Agency |
| FOG | Fat, Oil, and Grease |
| FPL | Florida Power & Light |
| FTE | Full Time Equivalent |
| FY | Fiscal Year |
| GAAP | General Accepted Accounting Principles |
| GFOA | Government Finance Officers Association |
| GGCC | Golden Gate Community Center |
| GIS | Geographical Information System |
| GMP | Growth Management Plan |
| GPS | Global Positioning System |
| HAVA | Help America Vote Act |
| HCE | Health Care for the Elderly |
| HCRA | Health Care Responsibility Act |

Glossary of Commonly Used Acronyms

| TERM | STANDS FOR |
|---------------|---|
| HUI | Housing and Urban Improvement |
| IAQ | Indoor Air Quality |
| ICMA | International City/County Management Association |
| IT | Information Technology |
| IQ | Irrigation Quality |
| LDC | Land Development Code |
| LIP | Low Income Program |
| MCSE | Microsoft Certified Systems Engineer |
| MGD | Million Gallons per Day |
| MIS | Management Information System |
| MOT | Maintenance of Traffic |
| MOU | Memorandum of Understanding |
| MPO | Metropolitan Planning Organization |
| MRP | Maintenance Rating Program |
| MSBU | Municipal Services Benefit Unit |
| MSTBU | Municipal Services Taxing and Benefit Unit |
| MSTD | Municipal Services Taxing District |
| MSTU | Municipal Services Taxing Unit |
| NCH | Naples Community Hospital |
| NCRP | North Collier Regional Park |
| NCRWRF | North County Regional Water Reclamation Facility |
| NCWRF | North County Water Reclamation Facility |
| NELAC | National Environmental Laboratory Accreditation Conference |
| NIM | Neighborhood Information Meeting |
| NIMS | National Incident Management System |
| NPDES | National Pollutant Discharge Elimination System |
| NVRA | National Voter Registration Act of 1993 (aka Motor Voter Act) |
| OMB | Office of Management and Budget |
| OSHA | Occupational Safety and Health Administration |

| TERM | STANDS FOR |
|---------------|--|
| PA | Property Appraiser |
| PC | Personal Computer |
| PILT | Payment in Lieu of Taxes |
| PLAN | Physician Led Access Network |
| PSA | Public Service Announcement |
| PTI | Public Technologies Incorporated |
| PUD | Planned Unit Development |
| QA/QC | Quality Assurance/Quality Control |
| QTI | Qualified Target Industries |
| RCP | Radio Communications Program |
| RFP | Request for Proposal |
| RLSA | Rural Land Stewardship Area |
| ROW | Right-of-Way |
| RSVP | Retired and Senior Volunteer Program |
| SAN | Storage Area Network |
| SAP | Systems Application Project (The County's financial management system) |
| SAVE | Support, Alimony, Visitation and Enforcement |
| SCADA | Supervisory Control and Data Acquisition System |
| SCOOT | Split, Cycle and Offset Optimization Technique (traffic system) |
| SCRWRF | South County Regional Water Reclamation Facility |
| SCRWTP | South County Regional Water Treatment Plant |
| SCWRF | South County Water Reclamation Facility |
| SFWMD | South Florida Water Management District |
| SHIP | State Housing Initiative Program |
| SONET | Synchronous Optimal Network |
| SQG | Small Quantity Generator |
| SR | State Road |
| SRF | State Revolving Fund |
| SFWWMD | Southwest Florida Water Management District |

Glossary of Commonly Used Acronyms

| | |
|----------------|---|
| TC | Tax Collector |
| TCMA | Transportation Concurrency Management Area |
| TD | Transportation Disadvantaged |
| TDC | Tourist Development Council |
| TDR | Transfer of Development Rights |
| TDS | Total Dissolved Solids |
| TECM | Transportation Engineering and Construction Management |
| TRIM | Truth in Millage |
| UBCS | Utility Billing and Customer Service |
| UF/IFAS | University of Florida Institute of Food and Agricultural Sciences |
| UFR | Unfunded Requirement |
| UPS | Uninterruptible Power Source |
| USEPA | United States Environmental Protection Agency |
| VA | Veterans Administration |
| VHF | Very High Frequency |
| VOCA | Victim of Crime Act |
| VSIP | Voluntary Separation Incentive Program |
| WIC | Women, Infants, Children |
| WTP | Water Treatment Plant |
| WWTP | Wastewater Treatment Plant |

Statistical Section

(Unaudited)

Statistical schedules differ from financial statements because they usually cover more than one fiscal year and may present non-accounting data. These schedules reflect social and economic data, and financial trends of Collier County, Florida.

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Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

**COLLIER COUNTY, FLORIDA
NET POSITION BY COMPONENT
LAST TEN FISCAL YEARS
(accrual basis of accounting)
(amounts expressed in thousands)
(unaudited)**

| | Fiscal Year | | | | | | | | | |
|---|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 | 2009 | 2008 | 2007 |
| Governmental Activities: | | | | | | | | | | |
| Net investment in capital assets | \$ 1,209,220 | \$ 1,217,176 | \$ 1,207,751 | \$ 1,198,971 | \$ 1,187,298 | \$ 1,172,121 | \$ 1,169,052 | \$ 1,131,617 | \$ 1,032,553 | \$ 881,941 |
| Restricted | 335,021 | 298,360 | 223,526 | 221,501 | 226,934 | 253,977 | 232,571 | 240,247 | 295,012 | 244,746 |
| Unrestricted | 24,908 | 13,109 | 169,633 | 152,790 | 147,188 | 147,080 | 189,911 | 192,442 | 199,031 | 317,821 |
| Total governmental activities net position | \$ 1,569,149 | \$ 1,528,645 | \$ 1,600,910 | \$ 1,573,262 | \$ 1,561,420 | \$ 1,573,178 | \$ 1,591,534 | \$ 1,564,306 | \$ 1,526,596 | \$ 1,444,508 |
| Business-type Activities: | | | | | | | | | | |
| Net investment in capital assets | \$ 723,000 | \$ 714,239 | \$ 705,065 | \$ 668,160 | \$ 650,684 | \$ 643,777 | \$ 635,702 | \$ 653,320 | \$ 658,865 | \$ 630,015 |
| Restricted | 32,860 | 31,511 | 29,749 | 34,379 | 34,199 | 38,002 | 37,795 | 31,227 | 30,165 | 30,746 |
| Unrestricted | 17,659 | 165,128 | 185,420 | 196,050 | 194,389 | 177,939 | 169,514 | 149,422 | 113,761 | 83,038 |
| Total business-type activities net position | \$ 773,519 | \$ 910,878 | \$ 920,234 | \$ 898,589 | \$ 879,272 | \$ 859,718 | \$ 843,011 | \$ 833,969 | \$ 802,791 | \$ 743,799 |
| Primary Government: | | | | | | | | | | |
| Net investment in capital assets | \$ 1,932,220 | \$ 1,931,415 | \$ 1,912,816 | \$ 1,867,131 | \$ 1,837,982 | \$ 1,815,898 | \$ 1,804,754 | \$ 1,784,937 | \$ 1,691,418 | \$ 1,511,956 |
| Restricted | 367,881 | 329,871 | 253,275 | 255,880 | 261,133 | 291,979 | 270,366 | 271,474 | 325,177 | 275,492 |
| Unrestricted | 42,567 | 178,237 | 355,053 | 348,840 | 341,577 | 325,019 | 359,425 | 341,864 | 312,792 | 400,859 |
| Total primary government net position | \$ 2,342,668 | \$ 2,439,523 | \$ 2,521,144 | \$ 2,471,851 | \$ 2,440,692 | \$ 2,432,896 | \$ 2,434,545 | \$ 2,398,275 | \$ 2,329,387 | \$ 2,188,307 |

Note: 2017 data was not available at time of printing.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

**COLLIER COUNTY, FLORIDA
CHANGE IN NET POSITION
LAST TEN FISCAL YEARS
(accrual basis of accounting)
(amounts expressed in thousands)
(unaudited)**

| | Fiscal Year | | | | | | | | | |
|---|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 | 2009 | 2008 | 2007 |
| Expenses | | | | | | | | | | |
| Governmental activities: | | | | | | | | | | |
| General government | \$ 101,590 | \$ 93,644 | \$ 92,176 | \$ 95,941 | \$ 94,227 | \$ 103,045 | \$ 100,483 | \$ 113,906 | \$ 112,720 | \$ 110,814 |
| Public safety | 198,015 | 174,874 | 177,267 | 171,210 | 165,782 | 173,286 | 179,276 | 182,962 | 183,288 | 182,821 |
| Transportation | 70,000 | 70,296 | 71,623 | 69,275 | 73,000 | 81,383 | 76,603 | 64,601 | 65,980 | 54,198 |
| Culture and recreation | 48,794 | 45,117 | 41,630 | 41,453 | 42,507 | 44,205 | 46,871 | 45,727 | 43,435 | 41,595 |
| Other activities | 45,704 | 45,621 | 39,171 | 43,067 | 51,057 | 39,991 | 40,937 | 45,367 | 49,135 | 44,500 |
| Interest on long-term debt | 12,077 | 12,912 | 12,674 | 16,129 | 16,412 | 19,797 | 19,475 | 20,492 | 21,446 | 21,779 |
| Total governmental activities expenses | \$ 476,180 | \$ 442,464 | \$ 434,541 | \$ 437,075 | \$ 442,985 | \$ 461,707 | \$ 463,645 | \$ 473,055 | \$ 476,004 | \$ 455,707 |
| Business-type activities: | | | | | | | | | | |
| Water and Sewer | \$ 129,792 | \$ 122,858 | \$ 112,643 | \$ 114,041 | \$ 102,642 | \$ 104,333 | \$ 103,272 | \$ 90,042 | \$ 85,503 | \$ 89,908 |
| Solid Waste | 39,175 | 36,411 | 33,787 | 32,760 | 29,618 | 28,000 | 27,416 | 30,774 | 30,024 | 32,033 |
| Airport Authority | 4,368 | 4,771 | 3,764 | 4,439 | 4,601 | 4,458 | 4,382 | 3,895 | 5,082 | 4,296 |
| Mass Transit | 11,318 | 10,416 | 10,306 | 10,111 | 9,925 | 10,187 | 9,617 | 8,974 | 9,419 | 7,761 |
| Emergency Medical Services | 25,202 | 24,094 | 23,208 | 21,545 | 21,792 | 22,657 | 23,073 | 22,478 | 22,935 | 22,026 |
| Total business-type activities expenses | 209,855 | 198,550 | 183,708 | 182,896 | 168,578 | 169,635 | 167,760 | 156,163 | 152,963 | 156,024 |
| Total primary government expenses | \$ 686,035 | \$ 641,014 | \$ 618,249 | \$ 619,971 | \$ 611,563 | \$ 631,342 | \$ 631,405 | \$ 629,218 | \$ 628,967 | \$ 611,731 |
| Program Revenues | | | | | | | | | | |
| Governmental activities: | | | | | | | | | | |
| Charges for services: | | | | | | | | | | |
| General government | \$ 35,184 | \$ 34,240 | \$ 34,662 | \$ 36,080 | \$ 31,388 | \$ 33,919 | \$ 29,281 | \$ 32,257 | \$ 36,468 | \$ 46,380 |
| Public safety | 25,276 | 25,227 | 21,765 | 19,735 | 16,743 | 15,554 | 16,385 | 11,940 | 12,545 | 14,293 |
| Transportation | 4,880 | 1,094 | 959 | 1,045 | 880 | 715 | 829 | 3,101 | 3,936 | 1,902 |
| Culture and recreation | 8,393 | 8,685 | 7,943 | 8,416 | 9,126 | 9,093 | 8,267 | 9,830 | 8,429 | 7,494 |
| Other activities | 1,230 | 4,237 | 2,661 | 3,667 | 4,941 | 2,296 | 1,557 | 1,620 | 7,541 | 2,395 |
| Operating Grants and Contributions | 26,387 | 35,521 | 31,444 | 20,921 | 22,892 | 19,503 | 31,884 | 21,948 | 20,202 | 27,309 |
| Capital Grants and Contributions | 36,818 | 29,986 | 28,945 | 28,280 | 20,279 | 19,347 | 25,762 | 24,867 | 52,303 | 122,327 |
| Total governmental activities program revenues | 138,168 | 138,990 | 128,379 | 118,144 | 106,249 | 100,427 | 113,965 | 105,563 | 141,424 | 222,100 |
| Business-type activities: | | | | | | | | | | |
| Charges for services: | | | | | | | | | | |
| Water and Sewer | 123,856 | 116,645 | 107,924 | 109,176 | 103,042 | 105,858 | 101,062 | 104,927 | 100,030 | 92,091 |
| Solid Waste | 41,918 | 39,121 | 35,368 | 34,585 | 34,275 | 33,769 | 33,568 | 32,922 | 36,495 | 33,864 |
| Airport Authority | 3,073 | 3,350 | 2,589 | 3,021 | 2,805 | 2,938 | 2,519 | 2,353 | 3,547 | 2,860 |
| Mass Transit | 1,225 | 1,719 | 1,641 | 1,450 | 1,360 | 1,290 | 1,145 | 1,101 | 1,074 | 1,153 |
| Emergency Medical Services | 13,161 | 12,327 | 9,922 | 10,335 | 10,249 | 8,980 | 10,759 | 9,114 | 8,941 | 9,544 |
| Operating Grants and Contributions | 4,435 | 5,142 | 3,077 | 3,914 | 2,948 | 4,378 | 4,448 | 3,235 | 4,393 | 2,657 |
| Capital Grants and Contributions | 25,367 | 21,165 | 30,662 | 24,953 | 17,818 | 14,307 | 10,385 | 18,147 | 23,333 | 32,647 |
| Total business-type activities program revenues | 213,035 | 199,469 | 191,183 | 187,434 | 172,497 | 171,520 | 163,886 | 171,799 | 177,813 | 174,816 |
| Total primary government program revenues | 351,203 | 338,459 | 319,562 | 305,578 | 278,746 | 271,947 | 277,851 | 277,362 | 319,237 | 396,916 |
| Net (expense)/revenue: | | | | | | | | | | |
| Governmental activities | (338,012) | (303,474) | (306,162) | (318,931) | (336,736) | (361,280) | (349,680) | (367,492) | (334,580) | (233,607) |
| Business-type activities | 3,180 | 919 | 7,475 | 4,538 | 3,919 | 1,885 | (3,874) | 15,636 | 24,850 | 18,792 |
| Total primary government net expense | \$ (334,832) | \$ (302,555) | \$ (298,687) | \$ (314,393) | \$ (332,817) | \$ (359,395) | \$ (353,554) | \$ (351,856) | \$ (309,730) | \$ (214,815) |

Note: 2017 data was not available at time of printing.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

**COLLIER COUNTY, FLORIDA
CHANGE IN NET POSITION
LAST TEN FISCAL YEARS (CONTINUED)
(accrual basis of accounting)
(amounts expressed in thousands)
(unaudited)**

| | Fiscal Year | | | | | | | | | |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 | 2009 | 2008 | 2007 |
| General Revenues and Other Changes in Net Position | | | | | | | | | | |
| Governmental Activities: | | | | | | | | | | |
| Taxes: | | | | | | | | | | |
| Property taxes | \$ 281,136 | \$ 259,779 | \$ 244,404 | \$ 249,352 | \$ 248,232 | \$ 261,630 | \$ 299,389 | \$ 313,290 | \$ 327,245 | \$ 345,054 |
| Gas taxes | 20,478 | 19,547 | 18,556 | 18,229 | 18,525 | 18,311 | 18,415 | 18,456 | 18,860 | 19,598 |
| Sales taxes | 40,659 | 38,573 | 35,786 | 32,168 | 29,713 | 28,364 | 26,927 | 26,779 | 30,004 | 32,568 |
| Tourist taxes | 21,838 | 21,188 | 19,137 | 16,183 | 14,898 | 13,884 | 12,857 | 12,345 | 14,796 | 14,228 |
| Other taxes | 7,280 | 7,322 | 7,840 | 9,403 | 9,997 | 10,155 | 10,039 | 12,241 | 4,051 | 8,754 |
| State revenue sharing | 11,100 | 10,589 | 9,657 | 8,792 | 8,233 | 8,310 | 7,854 | 7,927 | 8,976 | 9,652 |
| Interest income | 4,816 | 5,069 | 2,599 | 1,496 | 2,430 | 3,888 | 4,665 | 11,455 | 33,730 | 48,931 |
| Miscellaneous | 5,460 | 17,510 | 13,333 | 9,063 | 7,397 | 11,498 | 8,022 | 12,066 | 10,642 | 8,223 |
| Special item - registry bond | - | - | - | - | - | - | - | 3,239 | (3,288) | - |
| Transfers, net | (14,250) | (14,192) | (13,185) | (13,912) | (14,447) | (13,117) | (11,259) | (12,596) | (28,348) | (15,126) |
| Total governmental activities | \$ 378,517 | \$ 365,385 | \$ 338,127 | \$ 330,774 | \$ 324,978 | \$ 342,923 | \$ 376,909 | \$ 405,202 | \$ 416,668 | \$ 471,882 |
| Business-type Activities: | | | | | | | | | | |
| Interest income | 2,010 | 2,209 | 1,301 | 712 | 1,106 | 1,609 | 1,569 | 2,395 | 5,716 | 8,246 |
| Miscellaneous | 200 | 94 | 68 | 154 | 82 | 96 | 88 | 551 | 77 | 620 |
| Transfers, net | 14,250 | 14,192 | 13,184 | 13,912 | 14,447 | 13,117 | 11,259 | 12,596 | 28,348 | 15,126 |
| Total business-type activities | 16,460 | 16,495 | 14,553 | 14,778 | 15,635 | 14,822 | 12,916 | 15,542 | 34,141 | 23,992 |
| Total primary government | \$ 394,977 | \$ 381,880 | \$ 352,680 | \$ 345,552 | \$ 340,613 | \$ 357,745 | \$ 389,825 | \$ 420,744 | \$ 450,809 | \$ 495,874 |
| Change in Net Position | | | | | | | | | | |
| Governmental activities | \$ 40,505 | \$ 61,911 | \$ 31,965 | \$ 11,843 | \$ (11,758) | \$ (18,357) | \$ 27,229 | \$ 37,710 | \$ 82,088 | \$ 238,275 |
| Business-type activities | 19,640 | 17,414 | 22,028 | 19,316 | 19,554 | 16,707 | 9,042 | 31,178 | 58,991 | 42,784 |
| Total primary government | \$ 60,145 | \$ 79,325 | \$ 53,993 | \$ 31,159 | \$ 7,796 | \$ (1,650) | \$ 36,271 | \$ 68,888 | \$ 141,079 | \$ 281,059 |

Note: 2017 data was not available at time of printing.

**COLLIER COUNTY, FLORIDA
GOVERNMENTAL ACTIVITIES TAX REVENUES BY SOURCE
LAST TEN FISCAL YEARS**
(amounts expressed in thousands)
(unaudited)

| Fiscal Year | Property Tax | Gas Tax | Sales Tax | Tourist Tax | Other Taxes (1) | Total |
|------------------------|-------------------------|--------------------|----------------------|------------------------|----------------------------|--------------|
| 2008 | 327,245 | 18,860 | 30,004 | 14,796 | 4,051 | 394,956 |
| 2009 | 313,290 | 18,456 | 26,779 | 12,345 | 12,241 | 383,111 |
| 2010 | 299,389 | 18,415 | 26,927 | 12,857 | 10,039 | 367,627 |
| 2011 | 261,630 | 18,311 | 28,364 | 13,884 | 10,155 | 332,344 |
| 2012 | 248,232 | 18,525 | 29,713 | 14,898 | 9,997 | 321,365 |
| 2013 | 249,352 | 18,229 | 32,168 | 16,183 | 9,403 | 325,335 |
| 2014 | 244,404 | 18,556 | 35,786 | 19,137 | 7,840 | 325,723 |
| 2015 | 259,779 | 19,547 | 38,573 | 21,188 | 7,322 | 346,409 |
| 2016 | 281,136 | 20,478 | 40,659 | 21,838 | 7,280 | 371,391 |
| 2017 | 312,633 | 21,799 | 41,799 | 21,961 | 7,478 | 405,670 |

(1) Pursuant to the Uniform Accounting System direction from the State of Florida, the Communications Services Tax was shown with fees, fines and charges for services for fiscal years prior to 2009. This tax is no longer included beginning in 2009.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

**COLLIER COUNTY, FLORIDA
FUND BALANCES OF GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS**
(modified accrual basis of accounting)
(amounts expressed in thousands)
(unaudited)

| | Fiscal Year | | |
|---|-------------------|-------------------|-------------------|
| | 2009 | 2008 | 2007 |
| General fund | | | |
| Reserved | \$ 8,962 | \$ 6,602 | \$ 3,706 |
| Unreserved | 38,924 | 61,953 | 77,619 |
| Total general fund | \$ 47,886 | \$ 68,555 | \$ 81,325 |
| All other governmental funds | | | |
| Reserved | \$ 105,991 | \$ 142,728 | \$ 294,512 |
| Unreserved, reported in: | | | |
| Special revenue funds | 114,208 | 128,966 | 124,213 |
| Debt service funds | 1,587 | 1,951 | 2,621 |
| Capital projects funds | 140,544 | 160,736 | 107,888 |
| Total all other governmental funds | \$ 362,330 | \$ 434,381 | \$ 529,234 |

| | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| General fund ⁽¹⁾ | | | | | | | |
| Nonspendable | \$ 3,675 | \$ 3,546 | \$ 19,843 | \$ 15,744 | \$ 12,914 | \$ 11,805 | \$ 9,460 |
| Restricted | 263 | 345 | 125 | 96 | 110 | - | - |
| Committed | - | - | - | - | - | - | - |
| Assigned | 1,674 | 1,299 | 850 | 813 | 952 | 1,114 | 2,182 |
| Unassigned | 53,711 | 55,002 | 57,781 | 56,497 | 57,091 | 54,459 | 59,705 |
| Total general fund | \$ 59,323 | \$ 60,192 | \$ 78,599 | \$ 73,150 | \$ 71,067 | \$ 67,378 | \$ 71,347 |
| All other governmental funds | | | | | | | |
| Nonspendable | \$ 3,056 | \$ 3,112 | \$ 53,544 | \$ 46,049 | \$ - | \$ - | \$ 107,626 |
| Restricted | 326,489 | 293,281 | 242,981 | 223,700 | 209,352 | 229,546 | 232,699 |
| Committed | 25,892 | 25,663 | 27,349 | 29,810 | 47,406 | 48,445 | 48,764 |
| Assigned | 28,643 | 30,800 | 28,391 | 36,364 | 80,771 | 79,556 | 34,215 |
| Unassigned | (89) | (514) | (62,085) | (55,212) | (48,944) | (40,258) | 23,192 |
| Total all other governmental funds | \$ 383,991 | \$ 352,342 | \$ 290,180 | \$ 280,711 | \$ 288,585 | \$ 317,289 | \$ 446,496 |

(1) In Fiscal Year 2011, the County implemented GASB 54 under which governmental fund balances are reported as nonspendable, restricted, committed, assigned and unassigned. As part of the implementation, the governmental fund balances for Fiscal Year 2010 were re-classified.

Note: 2017 data was not available at time of printing.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

**COLLIER COUNTY, FLORIDA
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(modified accrual basis of accounting)
(amounts expressed in thousands)**

| | Fiscal Year | | | | | | | | | |
|-----------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 | 2009 | 2008 | 2007 |
| Revenues: | | | | | | | | | | |
| Taxes | \$ 322,915 | \$ 300,341 | \$ 282,315 | \$ 285,765 | \$ 284,124 | \$ 296,640 | \$ 333,554 | \$ 348,780 | \$ 357,656 | \$ 380,983 |
| Licenses, permits and impact fees | 61,033 | 51,319 | 40,631 | 35,168 | 30,436 | 23,695 | 28,920 | 25,950 | 54,052 | 100,329 |
| Intergovernmental | 83,949 | 92,818 | 89,392 | 83,667 | 79,402 | 74,453 | 86,445 | 69,883 | 77,452 | 93,186 |
| Charges for services | 38,361 | 37,172 | 35,149 | 32,435 | 30,739 | 27,855 | 27,122 | 35,928 | 40,699 | 46,127 |
| Fines and forfeitures | 2,708 | 2,866 | 3,252 | 3,712 | 4,205 | 3,882 | 5,730 | 5,916 | 3,786 | 4,081 |
| Interest income | 4,440 | 4,606 | 2,393 | 1,406 | 2,197 | 3,602 | 4,306 | 11,256 | 33,580 | 48,262 |
| Special assessments | 3,746 | 3,132 | 2,922 | 2,924 | 3,035 | 2,725 | 2,848 | 2,853 | 2,942 | 3,240 |
| Miscellaneous | 6,084 | 16,063 | 11,553 | 4,833 | 4,664 | 10,565 | 6,380 | 11,344 | 10,667 | 7,337 |
| Total revenues | 523,236 | 508,317 | 467,607 | 449,910 | 438,802 | 443,417 | 495,305 | 511,910 | 580,834 | 683,545 |
| Expenditures: | | | | | | | | | | |
| Current: | | | | | | | | | | |
| General government | 84,510 | 78,147 | 73,739 | 75,725 | 73,812 | 79,499 | 82,409 | 95,689 | 96,898 | 96,483 |
| Public safety | 177,375 | 167,788 | 163,169 | 153,566 | 151,858 | 160,890 | 165,017 | 168,592 | 175,743 | 168,602 |
| Physical environment | 15,283 | 16,157 | 11,276 | 13,790 | 22,870 | 14,251 | 9,974 | 10,608 | 9,314 | 11,760 |
| Transportation | 36,011 | 36,992 | 38,789 | 37,170 | 42,176 | 50,741 | 43,677 | 41,171 | 48,253 | 39,105 |
| Economic environment | 8,906 | 9,159 | 9,265 | 14,436 | 14,393 | 7,841 | 11,122 | 12,125 | 12,619 | 10,241 |
| Human services | 14,038 | 13,151 | 12,367 | 12,254 | 10,988 | 13,075 | 12,116 | 11,277 | 12,855 | 12,237 |
| Culture and recreation | 40,886 | 37,523 | 34,114 | 33,744 | 34,253 | 35,745 | 37,569 | 37,212 | 36,456 | 35,325 |
| Debt service: | | | | | | | | | | |
| Principal | 20,743 | 20,039 | 18,510 | 25,125 | 31,602 | 36,493 | 34,274 | 48,085 | 43,080 | 36,144 |
| Interest | 12,713 | 13,555 | 14,177 | 17,565 | 18,149 | 20,933 | 20,340 | 21,498 | 21,816 | 22,407 |
| Payment to refunding bond escrow | - | - | 2,086 | 132 | - | - | - | - | - | - |
| Other fiscal charges | 19 | 21 | 173 | 2,165 | 1,082 | 434 | 891 | 116 | 165 | 61 |
| Capital outlay | 67,198 | 62,186 | 63,613 | 61,278 | 49,406 | 38,726 | 69,809 | 176,681 | 285,809 | 290,581 |
| Total expenditures | 477,682 | 454,718 | 441,278 | 446,950 | 450,589 | 458,628 | 487,198 | 623,054 | 743,008 | 722,946 |

Note: 2017 data was not available at time of printing.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

**COLLIER COUNTY, FLORIDA
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS (CONTINUED)
(modified accrual basis of accounting)
(amounts expressed in thousands)**

| | Fiscal Year | | | | | | | | | |
|---|-------------|-----------|-----------|------------|-------------|-------------|-----------|-------------|--------------|-------------|
| | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 | 2009 | 2008 | 2007 |
| Other financing sources (uses): | | | | | | | | | | |
| Bonds issued | \$ - | \$ - | \$ 89,780 | \$ 73,805 | \$ 131,525 | \$ 24,620 | \$ 59,895 | \$ 13,244 | \$ 6,215 | \$ - |
| Premiums on bonds issued | - | - | - | 2,082 | 17,192 | 2,050 | 844 | - | 31 | - |
| Payment to refunding escrow | - | - | (89,622) | (73,747) | (150,550) | (26,593) | (59,893) | - | - | (4,500) |
| Capital leases | - | 1,915 | - | - | 236 | - | - | - | - | - |
| Loans issued | - | - | - | - | - | - | - | 13,500 | 69,391 | 22,390 |
| Sale of capital assets | 306 | 595 | 314 | 233 | 313 | 70 | 248 | 301 | 245 | 365 |
| Insurance proceeds | 796 | 379 | 316 | 300 | 270 | 384 | 310 | 753 | 208 | 885 |
| Transfers in | 121,654 | 196,026 | 97,854 | 90,637 | 91,524 | 107,167 | 105,394 | 143,275 | 144,824 | 166,113 |
| Transfers out | (137,530) | (208,760) | (110,052) | (102,061) | (103,738) | (118,037) | (114,905) | (155,888) | (163,075) | (181,471) |
| Total other financing sources (uses) | (14,774) | (9,845) | (11,410) | (8,751) | (13,228) | (10,339) | (8,107) | 15,185 | 57,839 | 3,782 |
| Special item - registry bond | - | - | - | - | - | - | - | 3,239 | (3,288) | - |
| Net change in fund balances | \$ 30,780 | \$ 43,754 | \$ 14,919 | \$ (5,791) | \$ (25,015) | \$ (25,550) | \$ - | \$ (92,720) | \$ (107,623) | \$ (35,619) |
| Debt service as a percentage of noncapital expenditures | 8.16% | 8.56% | 9.25% | 11.66% | 12.67% | 13.78% | 13.30% | 15.61% | 14.23% | 13.56% |

Note: 2017 data was not available at time of printing.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

**COLLIER COUNTY, FLORIDA
ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
LAST TEN FISCAL YEARS
(amounts expressed in thousands)
(unaudited)**

| Fiscal Year Ended September 30 | Residential Property | Personal Property | Centrally Assessed Property | Less: Tax Exempt | Total Taxable Assessed Value | Total Direct Tax Rate | Estimated Actual Taxable Value | Assessed Value as a Percentage of Actual Value¹ |
|---|---------------------------------|------------------------------|--|---------------------------------|---|--|---|---|
| 2008 | 88,819,491 | 2,321,048 | 226 | 8,575,874 | 82,564,891 | 4.1064 | 91,140,765 | 100% |
| 2009 | 86,949,935 | 2,430,996 | 202 | 10,718,166 | 78,662,967 | 4.1246 | 89,381,133 | 100% |
| 2010 | 77,359,174 | 2,444,323 | 202 | 9,826,950 | 69,976,749 | 4.4236 | 79,803,699 | 100% |
| 2011 | 67,947,039 | 2,259,654 | 171 | 8,770,667 | 61,436,197 | 4.4151 | 70,206,864 | 100% |
| 2012 | 64,464,592 | 2,248,702 | 187 | 8,510,911 | 58,202,570 | 4.4149 | 66,713,481 | 100% |
| 2013 | 64,723,621 | 2,240,098 | 184 | 8,471,142 | 58,492,761 | 4.4126 | 66,963,903 | 100% |
| 2014 | 66,977,907 | 2,198,734 | 152 | 8,539,021 | 60,637,772 | 4.1592 | 69,176,793 | 100% |
| 2015 | 71,149,974 | 2,186,145 | 195 | 8,739,269 | 64,597,045 | 4.1582 | 73,336,314 | 100% |
| 2016 | 76,970,360 | 2,353,841 | 134 | 9,235,508 | 70,088,827 | 4.1572 | 79,324,335 | 100% |
| 2017 | 91,067,675 | 2,448,008 | 246 | 9,905,936 | 83,609,993 | 4.1562 | 93,515,929 | 100% |

Property is assessed as of January 1, and taxes based on these assessments are levied and become due on the following November 1. Therefore, assessments and levies applicable to a certain tax year are collected in the fiscal year ending during the next succeeding calendar year.

¹The basis of assessed value required by the state is 100% of actual value including tax exemptions.

Source: Property Appraiser Recapitulation Report

**COLLIER COUNTY, FLORIDA
PROPERTY TAX RATES - ALL DIRECT AND OVERLAPPING GOVERNMENTS
LAST TEN FISCAL YEARS
(unaudited)**

| Fiscal Year | Collier County | | | | Other | | |
|-------------|----------------|-----------------------|--------------------|--------|------------------------|-----------------------|---------|
| | General Fund | Special Revenue Funds | Debt Service Funds | Total | County School District | Independent Districts | Total |
| 2008 | 3.1469 | 0.7362 | 0.2233 | 4.1064 | 5.3510 | 1.2792 | 10.7366 |
| 2009 | 3.1469 | 0.7528 | 0.2249 | 4.1246 | 4.9090 | 1.2784 | 10.3120 |
| 2010 | 3.5645 | 0.7225 | 0.1366 | 4.4236 | 5.2390 | 1.3243 | 10.9869 |
| 2011 | 3.5645 | 0.6926 | 0.1580 | 4.4151 | 5.6990 | 1.3299 | 11.4440 |
| 2012 | 3.5645 | 0.7627 | 0.0877 | 4.4149 | 5.5270 | 1.2202 | 11.1621 |
| 2013 | 3.5645 | 0.7555 | 0.0926 | 4.4126 | 5.5760 | 1.2395 | 11.2281 |
| 2014 | 3.5645 | 0.5873 | 0.0074 | 4.1592 | 5.6900 | 1.2228 | 11.0720 |
| 2015 | 3.5645 | 0.5860 | 0.0077 | 4.1582 | 5.5800 | 1.1853 | 10.9235 |
| 2016 | 3.5645 | 0.5856 | 0.0071 | 4.1572 | 5.4800 | 1.1331 | 10.7703 |
| 2017 | 3.5645 | 0.6030 | 0.0293 | 4.1968 | 5.1220 | 1.1832 | 10.5020 |

Basis for property tax rates is 1 mill per \$1,000 of assessed value. Property is assessed as of January 1 and taxes based on those assessments are levied according to the tax rate in effect that tax year and become due on November 1. Therefore, assessments and levies applicable to a certain tax year are collected in the fiscal year ending during the following calendar year.

Sources: Property Appraiser Recapitulation Report
Collier County Adopted Budget

**COLLIER COUNTY, FLORIDA
PRINCIPAL TAXPAYERS COUNTY-WIDE
2017 TAX ROLL
(unaudited)**

| Owner/Taxpayer | 2017 | | | 2008 | | |
|------------------------------------|-----------------------|------|-------------------------------|-----------------------|------|-------------------------------|
| | Property Taxes Levied | Rank | Percent of Total Taxes Levied | Property Taxes Levied | Rank | Percent of Total Taxes Levied |
| Florida Power & Light Company | \$ 2,793,975 | 1 | 0.29% | \$ 2,417,987 | 1 | 0.26% |
| HHR Naples LLC | 1,847,154 | 2 | 0.19% | 1,665,595 | 2 | 0.19% |
| The Moorings, Inc. | 1,262,515 | 3 | 0.13% | 765,781 | 9 | 0.09% |
| Marco Hotel, LLC | 1,187,242 | 4 | 0.12% | - | - | - |
| PR Mercato LLP | 1,156,071 | 5 | 0.12% | - | - | - |
| CC-Naples Inc | 954,948 | 6 | 0.10% | 953,906 | 5 | - |
| Lee County Electric Co-Op, Inc. | 882,758 | 7 | 0.09% | - | - | - |
| Coastland Center, LLC | 727,790 | 8 | 0.08% | 923,227 | 7 | - |
| Wal-Mart Stores East LP | 723,006 | 9 | 0.08% | 680,599 | 10 | - |
| Randall D. Bellestri Liv Trust | 683,200 | 10 | 0.07% | - | - | - |
| Century Link | - | - | - | 1,299,028 | 3 | 0.15% |
| City National Bank of Miami | - | - | - | 983,659 | 4 | 0.12% |
| Collier HMA, Inc. | - | - | - | 952,328 | 6 | 0.00% |
| Naples HMA, Inc. | - | - | - | 920,995 | 8 | 0.00% |
| Total | \$ 12,218,657 | | 1.27% | \$ 11,563,105 | | 0.80% |
| Total Property Taxes Levied | \$ 953,364,493 | | | \$ 922,849,721 | | |

Amounts for taxpayers with similar names have not been combined.
 Source: Property Appraiser's taxpayer listing in order of taxes levied.
 Property Appraiser Recapitulation Report.
 Both documents requested from Vicky Downs, Property appraiser ... vdowns@collierappraiser.com

**COLLIER COUNTY, FLORIDA
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN FISCAL YEARS
(amounts expressed in thousands)
(unaudited)**

| Fiscal Year Ended September 30 | Total Tax Levy for Fiscal Year | Collected within the Fiscal Year of the Levy | | Collections in Subsequent Years | Total Collections to Date | |
|--------------------------------------|--------------------------------------|---|--------------------|------------------------------------|---------------------------|--------------------|
| | | Amount | Percentage of Levy | | Amount | Percentage of Levy |
| 2008 | 343,906 | 325,722 | 94.7% | 1,191 | 326,913 | 95.1% |
| 2009 | 329,070 | 312,096 | 94.8% | 2,546 | 314,642 | 95.6% |
| 2010 | 314,176 | 297,953 | 94.8% | 1,355 | 299,308 | 95.3% |
| 2011 | 275,704 | 260,961 | 94.7% | 482 | 261,443 | 94.8% |
| 2012 | 261,137 | 247,749 | 94.9% | 542 | 248,291 | 95.1% |
| 2013 | 262,037 | 248,648 | 94.9% | 1,197 | 249,845 | 95.3% |
| 2014 | 255,354 | 243,137 | 95.2% | 615 | 243,752 | 95.5% |
| 2015 | 271,893 | 259,121 | 95.3% | 78 | 259,199 | 95.3% |
| 2016 | 295,304 | 281,138 | 95.2% | - | 281,138 | 95.2% |
| 2017 | 328,706 | 312,557 | 95.1% | - | 312,557 | 95.1% |

Source: Tax Collector Annual Report

**Collier County Government
Fiscal Year 2018 Adopted Budget**

**COLLIER COUNTY, FLORIDA
RATIOS OF OUTSTANDING DEBT BY TYPE
LAST TEN FISCAL YEARS
(amounts expressed in thousands)
(unaudited)**

| Fiscal Year | Governmental Activities | | | | Business-type Activities | | | Total Primary Government | Percentage of Personal Income ¹ | Per Capita ¹ |
|-------------|---|----------------------------|-------------------------|----------------|----------------------------|-------------------------|----------------|--------------------------|--|-------------------------|
| | Limited General Obligation Bonds ² | Revenue Bonds ² | Loans and Notes Payable | Capital Leases | Revenue Bonds ² | Loans and Notes Payable | Capital Leases | | | |
| 2008 | 27,830 | 394,145 | 103,461 | 752 | 158,885 | 103,903 | 618 | 789,594 | 4.39% | 2,522 |
| 2009 | 36,719 | 377,940 | 89,590 | 599 | 153,980 | 106,935 | 492 | 766,255 | 3.86% | 2,442 |
| 2010 | 29,162 | 421,285 | 19,690 | 439 | 148,983 | 106,509 | 636 | 726,704 | 3.68% | 2,302 |
| 2011 | 14,280 | 402,040 | 16,914 | 269 | 144,014 | 99,517 | 387 | 677,421 | 3.54% | 2,126 |
| 2012 | 9,340 | 376,275 | 10,224 | 412 | 138,825 | 92,438 | 175 | 627,689 | 3.23% | 1,914 |
| 2013 | 4,155 | 362,780 | 7,923 | 323 | 109,642 | 111,787 | 40 | 596,650 | 2.97% | 1,794 |
| 2014 | 3,765 | 349,845 | 7,081 | 230 | 94,470 | 113,013 | 1,222 | 569,626 | 2.59% | 1,680 |
| 2015 | 3,355 | 331,520 | 6,401 | 1,519 | 88,874 | 104,475 | 1,074 | 537,218 | 2.19% | 1,618 |
| 2016 | 2,930 | 312,340 | 5,845 | 937 | 72,832 | 95,707 | 1,247 | 491,838 | 1.91% | 1,499 |
| 2017 | 2,490 | 292,440 | 5,072 | 316 | 68,930 | 87,519 | 865 | 457,632 | 1.63% | 1,279 |

¹See the Schedule of Demographic and Economic Statistics for personal income and population data.

²The outstanding debt amounts do not include any bond premiums which are included in the information provided in the notes to the financial statements.

COLLIER COUNTY, FLORIDA

**LEGAL DEBT MARGIN INFORMATION
AS OF SEPTEMBER 30, 2016
(unaudited)**

The Constitution of the State of Florida, Florida Statute 200.181 and Collier County set no legal debt limit.

**DIRECT, OVERLAPPING AND UNDERLYING GOVERNMENTAL ACTIVITIES DEBT
AS OF SEPTEMBER 30, 2016
(unaudited)**

| | Debt Outstanding | Estimated Percentage Applicable Based on Population (1) | Estimated Share of Overlapping Debt |
|--|-----------------------|--|--|
| <u>Direct Debt (2):</u> | | | |
| Limited General Obligation Bonds | \$ 2,930,000 | 100.00% | \$ 2,930,000 |
| Gas Tax Bonds (3) | 104,540,000 | 100.00% | 104,540,000 |
| Special Obligation Bonds (3) | 207,800,000 | 100.00% | 207,800,000 |
| Capital Leases (3) | 937,314 | 100.00% | 937,314 |
| Notes Payable (3) | 5,844,803 | 100.00% | 5,844,803 |
| Subtotal, Direct Debt | 322,052,117 | | 322,052,117 |
| <u>Overlapping Debt:</u> | | | |
| N/A | - | 0.00% | - |
| <u>Underlying Debt:</u> | | | |
| City of Naples (4) | 8,532,000 | 6.08% | 518,746 |
| City of Marco Island (5) | 11,586,332 | 5.00% | 579,317 |
| City of Everglades (6) | - | 0.12% | - |
| Subtotal, Underlying Debt | 20,118,332 | | 1,098,063 |
| Total Direct, Overlapping and Underlying Debt | \$ 342,170,449 | | \$ 323,150,180 |

- (1) Population numbers obtained from www.florida-demographics.com/cities_by_population.
- (2) Outstanding debt amounts do not include bond premiums.
- (3) Totals consist of more than one issuance.
- (4) Governmental activities debt outstanding amount obtained from the City of Naples.
- (5) Governmental activities debt outstanding amount obtained from the City of Marco Island.
- (6) Governmental activities debt outstanding amount obtained from the City of Everglades.

Note: 2017 data was not available at time of printing.

**Collier County Government
Fiscal Year 2018 Adopted Budget**

**COLLIER COUNTY, FLORIDA
PLEGDED-REVENUE COVERAGE
LAST TEN FISCAL YEARS**
(amounts expressed in thousands)
(unaudited)

Governmental Activities:

| Fiscal Year | Gas Tax Bonds | | | | Special Obligation Bonds(4) | | | | |
|-------------|---------------------|--------------|----------|----------|---|--------------|----------|----------|----------|
| | Gas Tax Collections | Debt Service | | Coverage | Legally Available Non-Ad Valorem Collections(5) | Debt Service | | | Coverage |
| | | Principal | Interest | | | Principal | Interest | Coverage | |
| 2008 | \$ 18,860 | \$ 6,490 | \$ 8,089 | 1.29 | \$ - | \$ - | \$ - | - | N/A |
| 2009 | 18,456 | 6,660 | 7,922 | 1.27 | - | - | - | - | N/A |
| 2010 | 18,415 | 6,935 | 7,645 | 1.26 | - | - | - | - | N/A |
| 2011 | 18,312 | 7,185 | 7,399 | 1.26 | 76,416 | 1,545 | 2,597 | - | 18.45 |
| 2012 | 18,525 | 7,505 | 7,077 | 1.27 | 82,866 | 4,265 | 4,265 | - | 9.71 |
| 2013 | 18,229 | 7,855 | 6,453 | 1.27 | 86,640 | 9,695 | 7,249 | - | 5.11 |
| 2014 | 18,556 | 8,040 | 4,018 | 1.54 | 91,043 | 9,145 | 9,674 | - | 4.84 |
| 2015 | 19,547 | 9,440 | 3,697 | 1.49 | 102,375 | 8,885 | 9,426 | - | 5.59 |
| 2016 | 20,478 | 9,900 | 3,242 | 1.56 | 107,268 | 9,280 | 9,020 | - | 5.86 |
| 2017 | 21,799 | 10,195 | 2,939 | 1.66 | 108,577 | 9,705 | 8,591 | - | 5.93 |

Business-type Activities:

| Fiscal Year | Water and Sewer Revenue Bonds | | | | | | |
|-------------|-----------------------------------|-----------------------------|-----------------------|--------------|----------|----------|-------------|
| | Water/ Sewer Charges and Other(1) | Less: Operating Expenses(2) | Net Available Revenue | Debt Service | | | Coverage(3) |
| | | | | Principal | Interest | Coverage | |
| 2008 | \$ 105,416 | \$ 49,707 | \$ 55,709 | \$ 4,745 | \$ 7,527 | \$ - | 4.54 |
| 2009 | 107,127 | 49,766 | 57,361 | 4,905 | 7,358 | - | 4.68 |
| 2010 | 101,830 | 50,893 | 50,937 | 5,274 | 6,843 | - | 4.20 |
| 2011 | 106,839 | 60,107 | 46,732 | 4,969 | 6,711 | - | 4.00 |
| 2012 | 104,164 | 58,155 | 46,009 | 5,189 | 6,494 | - | 3.94 |
| 2013 | 105,682 | 68,916 | 36,766 | 5,422 | 6,268 | - | 3.15 |
| 2014 | 109,514 | 69,710 | 39,804 | 5,967 | 3,986 | - | 4.00 |
| 2015 | 118,066 | 74,344 | 43,722 | 6,073 | 3,639 | - | 4.50 |
| 2016 | 125,456 | 84,474 | 40,982 | 3,986 | 2,841 | - | 6.00 |
| 2017 | 136,064 | 93,924 | 42,140 | 3,902 | 2,818 | - | 6.27 |

(1) Operating revenues plus other income; gain on disposal of assets and investment market value, capital grants and contributions and transfers in are not included.

(2) Total operating expenses, excluding depreciation and amortization; loss on disposal of assets and investment market value, interest expense and transfers out are not included.

(3) Net available revenue divided by total bonded debt service requirements for the County Water and Sewer District.

(4) Special Obligation Bonds were first issued in FY-2010, debt service payments commenced in FY-2011.

(5) The revenues that comprise the legally available non-ad valorem revenues are defined by bond documents; these revenues include Sales Tax and certain impact fees.

**COLLIER COUNTY, FLORIDA
DEMOGRAPHIC AND ECONOMIC STATISTICS
LAST TEN FISCAL YEARS
(unaudited)**

| Fiscal Year | Population(1) | Personal Income(2) | Per Capita Personal Income(3) | Median Age(4) | School Enrollment(5) | Unemployment Rate(6) |
|-------------|---------------|--------------------|-------------------------------|---------------|----------------------|----------------------|
| 2008 | 332,854 | 17,990,169,000 | 57,446 | 44.8 | 42,721 | 5.5% |
| 2009 | 333,032 | 19,846,737,000 | 63,276 | 45.1 | 42,534 | 10.0% |
| 2010 | 331,800 | 19,739,453,000 | 62,559 | 45.2 | 42,716 | 12.2% |
| 2011 | 321,520 | 19,127,928,000 | 60,049 | 45.9 | 42,921 | 11.4% |
| 2012 | 323,785 | 19,446,631,000 | 59,264 | 46.9 | 43,238 | 9.3% |
| 2013 | 329,849 | 20,075,468,000 | 60,391 | 47.1 | 43,789 | 7.2% |
| 2014 | 339,642 | 22,033,344,000 | 64,872 | 47.4 | 44,415 | 6.3% |
| 2015 | 348,777 | 24,571,667,000 | 73,869 | 47.5 | 45,228 | 5.2% |
| 2016 | 353,936 | 25,763,656,000 | 78,473 | 47.9 | 47,289 | 4.9% |
| 2017 | 360,846 | 28,038,843,000 | 78,473 | 48.2 | 49,394 | 3.6% |

Sources:

- (1) www.colliergov.net/your-government/divisions-a-e/comprehensive-planning/population-and-demographics
- (2) www.bebr.ufl.edu/data/localities/125/county
- (3) www.bebr.ufl.edu/data/localities/120/county
- (4) www.bebr.ufl.edu/data/localities/196/county
- (5) www.collierschools.com/Page/349
- (6) www.floridajobs.org

**Collier County Government
Fiscal Year 2018 Adopted Budget**

**COLLIER COUNTY, FLORIDA
PRINCIPAL EMPLOYERS
(unaudited)**

| Employer | 2017 | | | 2008 | | |
|---|-----------|------|------------------------------------|-----------|------|------------------------------------|
| | Employees | Rank | Percent of Total County Employment | Employees | Rank | Percent of Total County Employment |
| Collier County Public Schools | 5,523 | 1 | 3.86% | 6,685 | 1 | 5.59% |
| NCH Healthcare System | 4,315 | 2 | 3.02% | 3,007 | 2 | 2.52% |
| Collier County Government (excl. Sheriff) | 2,270 | 3 | 1.59% | 2,984 | 3 | 2.50% |
| Arthex, Inc | 2,250 | 4 | 1.57% | - | - | - |
| Collier County Sheriff's Office | 1,405 | 5 | 0.98% | 1,273 | 6 | 1.07% |
| Publix Supermarkets | 1,247 | 6 | 0.87% | 2,214 | 4 | 1.85% |
| Ritz Carlton Hotel | 1,100 | 7 | 0.77% | - | - | - |
| Seminole Casino - Immokalee | 1,000 | 8 | 0.70% | - | - | - |
| JW Marriott - Marco Island | 870 | 9 | 0.61% | 743 | 7 | 0.62% |
| Naples Grande Beach Resort (1) | 235 | 10 | 0.16% | 605 | 9 | 0.51% |
| Other employers | 122,901 | | 85.88% | 101,978 | | 85.35% |
| Totals | 143,116 | | 100.00% | 119,489 | | 100.00% |

(1) The Naples Grande Beach Resort property has also operated as the Registry Resort and the Waldorf Astoria Naples in recent years.

Sources:

Southwest Florida Economic Development Alliance
 Collier County Public Schools
 NCH Healthcare System
 Publix Corporate Office
 Arthex, Inc.
 2016 Collier County Budget Book

**Collier County Government
Fiscal Year 2018 Adopted Budget**

**COLLIER COUNTY, FLORIDA
BUDGETED FULL-TIME EQUIVALENT COUNTY EMPLOYEES BY FUNCTION ⁽¹⁾
LAST TEN FISCAL YEARS
(unaudited)**

| | Fiscal Year | | | | | | | | | |
|----------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | 2017 | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 | 2009 | 2008 |
| Function: | | | | | | | | | | |
| General government | 1,351 | 1,262 | 1,217 | 1,216 | 1,203 | 1,222 | 1,219 | 1,252 | 1,342 | 1,398 |
| Public safety | 1,112 | 1,124 | 1,096 | 1,072 | 1,061 | 1,061 | 1,062 | 1,053 | 1,064 | 1,085 |
| Physical environment | 73 | 70 | 69 | 67 | 67 | 69 | 66 | 66 | 69 | 74 |
| Transportation | 219 | 211 | 192 | 187 | 187 | 199 | 213 | 234 | 257 | 281 |
| Economic environment | 29 | 26 | 27 | 28 | 26 | 28 | 27 | 22 | 22 | 20 |
| Human services | 58 | 56 | 56 | 53 | 51 | 50 | 50 | 54 | 55 | 56 |
| Culture and recreation | 324 | 304 | 298 | 294 | 289 | 293 | 293 | 308 | 328 | 363 |
| Water and Sewer | 410 | 384 | 342 | 340 | 342 | 344 | 344 | 335 | 335 | 358 |
| Solid Waste | 31 | 28 | 27 | 28 | 29 | 27 | 27 | 27 | 27 | 27 |
| Emergency Medical Services | 194 | 193 | 193 | 172 | 172 | 172 | 172 | 183 | 185 | 201 |
| Airport Authority | 15 | 15 | 14 | 14 | 16 | 16 | 16 | 16 | 16 | 15 |
| Collier Area Transit | 4 | 4 | 3 | 3 | 3 | 3 | 1 | 1 | 1 | 1 |
| Total | 3,820 | 3,677 | 3,534 | 3,474 | 3,446 | 3,484 | 3,490 | 3,551 | 3,701 | 3,879 |

⁽¹⁾ Includes the Board of County Commissioners and the Constitutional Officers

**Collier County Government
Fiscal Year 2018 Adopted Budget**

**COLLIER COUNTY, FLORIDA
OPERATING INDICATORS BY FUNCTION
LAST TEN FISCAL YEARS
(unaudited)**

| Function: | Fiscal Year | | | | | | | | | |
|--|-------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| | 2017 | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 | 2009 | 2008 |
| Police: | | | | | | | | | | |
| Physical arrests | 8,269 | 9,359 | 9,347 | 11,277 | 11,277 | 11,297 | 20,180 | 13,310 | 15,671 | 20,226 |
| Parking violations | 1,068 | 867 | 931 | 964 | 1,182 | 1,175 | 1,479 | 1,283 | 1,297 | 843 |
| Traffic violations | 15,473 | 14,462 | 16,355 | 19,868 | 22,211 | 19,237 | 19,680 | 22,051 | 28,308 | 49,831 |
| Fire: | | | | | | | | | | |
| Fires reported | ** | 31 | 82 | 37 | 52 | 46 | 468 | 498 | 533 | 586 |
| Emergency responses (exclude fires) | ** | 839 | 1,093 | 1,080 | 1,024 | 764 | 569 | 825 | 760 | 756 |
| Number of calls answered | 795 | 870 | 1,175 | 1,117 | 1,076 | 810 | 1,037 | 1,323 | 1,293 | 1,342 |
| Transportation: | | | | | | | | | | |
| Collier Area Transit ridership | 996,687 | 1,082,519 | 1,177,029 | 1,181,530 | 1,361,294 | 1,207,866 | 1,154,702 | 1,064,910 | 1,109,710 | 1,166,358 |
| Street resurfacing (lane miles) | 38 | 34 | 34 | 80 | 78 | 142 | 131 | 85 | 97 | 52 |
| Culture and recreation: | | | | | | | | | | |
| Beach parking stickers issued | 149,490 | 139,828 | 134,051 | 181,878 | 122,415 | 114,778 | 312,144 | 98,093 | 132,218 | 80,542 |
| Library circulation | 2,193,351 | 2,349,418 | 2,302,017 | 2,578,588 | 2,578,589 | 2,768,648 | 2,760,427 | 2,969,238 | 3,034,439 | 3,000,394 |
| Water: | | | | | | | | | | |
| New connections | 1,951 | 2,023 | 2,204 | 1,878 | 1,417 | 1,189 | 921 | 909 | 704 | 553 |
| Wastewater: | | | | | | | | | | |
| Average daily sewage treatment (thousands of gallons) | 18,554,937 | 17,863,860 | 17,090,074 | 17,150,000 | 16,954,000 | 15,834,000 | 14,747,000 | 14,326,000 | 13,769,205 | 15,558,000 |

** - Due to the consolidation of Fire Districts, this information is no longer being tracked.

Sources:

- Police-Collier County Sheriff's Department
- Fire-Collier County Bureau of Emergency Services, Greater Naples Fire District
- Transportation-Collier County Alternative Transportation, Road and Bridge
- Culture and Recreation-Collier County Parks and Recreation, Public Library
- Water-Collier County Utility Billing
- Wastewater-Collier County Wastewater

**Collier County Government
Fiscal Year 2018 Adopted Budget**

**COLLIER COUNTY, FLORIDA
CAPITAL ASSET STATISTICS BY FUNCTION
LAST TEN FISCAL YEARS
(unaudited)**

| Function: | Fiscal Year | | | | | | | | | |
|--|-------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| | 2017 | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 | 2009 | 2008 |
| Public Safety: | | | | | | | | | | |
| Police stations | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 |
| Patrol units | 270 | 274 | 276 | 276 | 275 | 275 | 275 | 275 | 275 | 275 |
| Fire: | | | | | | | | | | |
| Fire stations | 4 | 4 | 4 | 4 | 3 | 3 | 3 | 3 | 3 | 2 |
| Highways and streets: | | | | | | | | | | |
| Streets (miles) | 1,161 | 1,159 | 1,149 | 1,151 | 1,184 | 1,184 | 1,184 | 1,184 | 1,184 | 1,184 |
| Streetlights | 5,074 | 5,182 | 4,958 | 4,958 | 4,868 | 4,781 | 4,759 | 4,701 | 4,485 | 3,767 |
| Traffic signals | 374 | 365 | 360 | 370 | 353 | 297 | 295 | 283 | 283 | 224 |
| Culture and recreation: | | | | | | | | | | |
| Parks acreage | 1,521 | 1,521 | 1,521 | 1,521 | 1,521 | 1,520 | 1,511 | 1,473 | 1,473 | 1,440 |
| Parks | 61 | 61 | 61 | 61 | 61 | 61 | 60 | 59 | 59 | 56 |
| Swimming pools | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 7 |
| Tennis courts | 45 | 45 | 45 | 45 | 45 | 45 | 45 | 45 | 45 | 45 |
| Community centers | 9 | 9 | 9 | 8 | 8 | 8 | 8 | 8 | 8 | 8 |
| Libraries | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 9 |
| Number of volumes in libraries | 557,188 | 567,248 | 605,408 | 683,237 | 692,229 | 673,131 | 741,389 | 797,823 | 797,978 | 647,484 |
| Water: | | | | | | | | | | |
| Number of customers | 66,010 | 61,830 | 59,443 | 57,548 | 55,878 | 54,190 | 53,181 | 51,796 | 51,499 | 51,136 |
| Water mains (miles) | 1,067 | 1,015 | 986 | 925 | 888 | 888 | 886 | 886 | 886 | 870 |
| Maximum daily capacity (per 1,000 gallons) | 32,243,000 | 33,877,000 | 31,376,000 | 30,460,000 | 30,120,000 | 29,988,000 | 29,616,000 | 28,368,000 | 33,339,865 | 30,956,261 |
| Wastewater: | | | | | | | | | | |
| Sanitary sewers (miles) | 1,085 | 1,021 | 1,028 | 1,030 | 1,081 | 1,116 | 1,115 | 1,095 | 1,081 | 1,053 |
| Primary and secondary drainage facilities | 289 | 294 | 306 | 306 | 305 | 305 | 303 | 303 | 303 | 303 |

Police-Collier County Sheriff's Department

Fire-Collier County Bureau of Emergency Services

Highway and Streets-Collier County Traffic Operations, Transportation Engineering, Road and Bridge

Culture and Recreation-Collier County Public Library, Parks and Recreation

Water-Collier County Water, Utility Billing

Wastewater-Collier County Stormwater, Wastewater