



**Collier County, Florida
Board of County
Commissioners**

**Fiscal Year 2016-17
Adopted Budget**

**FY 2016-17
ADOPTED BUDGET
BOARD OF COUNTY COMMISSIONERS
COLLIER COUNTY, FLORIDA**

BOARD OF COUNTY COMMISSIONERS

Donna Fiala, Chairman
Tom Henning
Tim Nance
Georgia A. Hiller, Esq.
Penny Taylor

CONSTITUTIONAL OFFICERS

Larry Ray, Tax Collector
Abe Skinner, Property Appraiser
Dwight E. Brock, Clerk of Courts
Kevin Rambosk, Sheriff
Jennifer Edwards, Supervisor of Elections

APPOINTED OFFICIALS

Leo E. Ochs, Jr., County Manager
Jeffrey Klatzkow, County Attorney

OFFICE OF MANAGEMENT & BUDGET

Mark Isackson, Director of Corporate Finance and Management Services
Edward Finn, Senior Management/Budget Analyst
Susan Usher, Senior Management/Budget Analyst
Laura Wells, Senior Management/Budget Analyst
Therese Stanley, Grants Compliance Manager
Valerie Fleming, Operations Coordinator



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Collier County
Florida**

For the Fiscal Year Beginning

October 1, 2015

Jeffrey R. Egan

Executive Director

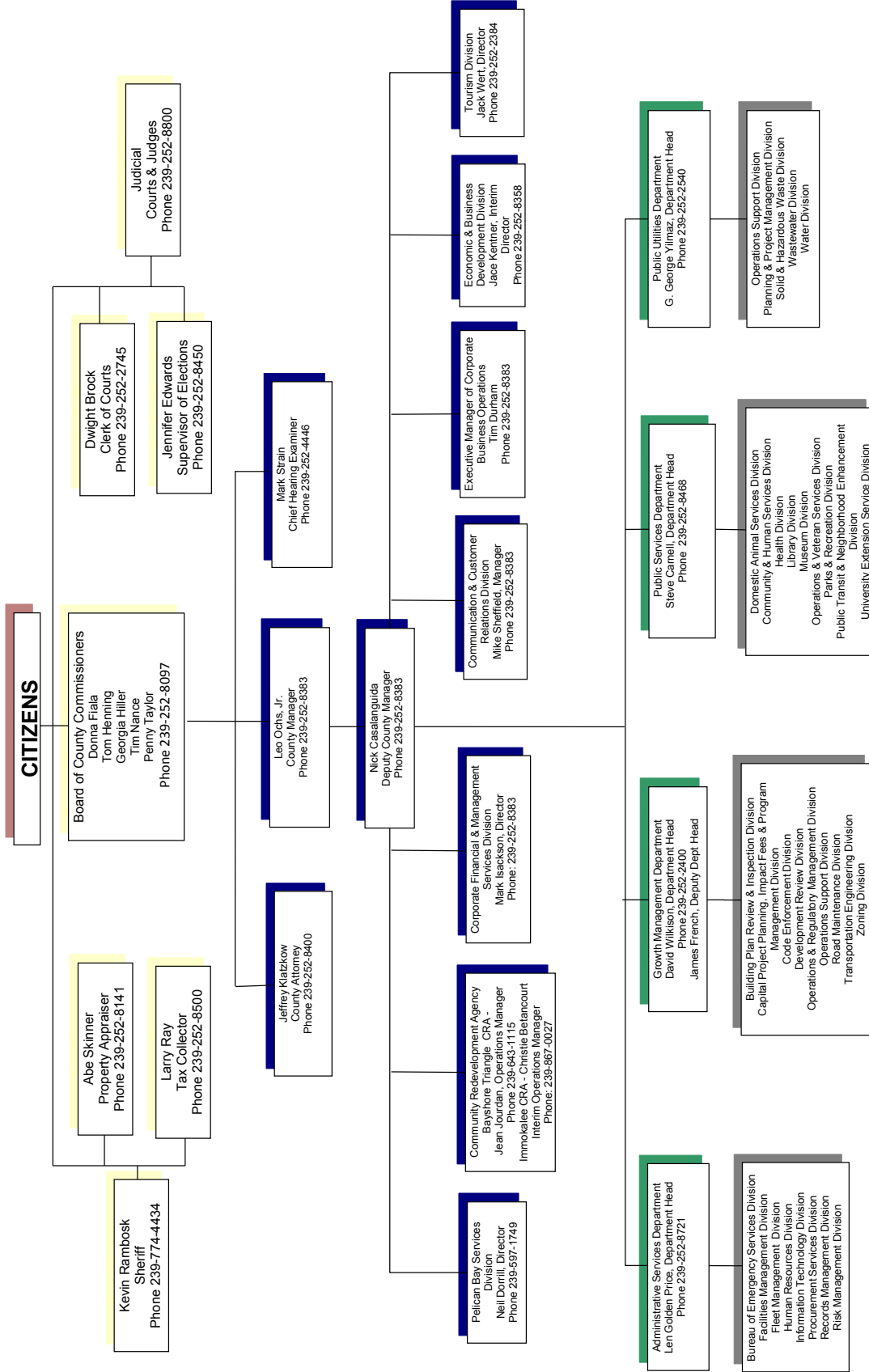


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Budget Book Format (how to use this book)

The Collier County Budget Document is organized into six sections. The Budget Summary Information, Departmental Budgets, Debt Service, Capital Improvement Program, Budget by Fund Summary, and the Appendix.

Please note that page numbering begins with page 1 for each of the six sections and for each of the Departmental Budgets. The electronic page numbering coincides with Budget Summary Section; however, physical page numbering of the remaining five sections does not. Each of the five sections following the Budget Summary starts with page 1. The table of contents does reference the proper page number within each of the sections.

Budget Summary Information

This section lists the names of the Board of County Commissioners, Constitutional Officers, Appointed Officials and the Office of Management & Budget Staff at the time of budget adoption. Here you will also find the County Organizational Chart and the comprehensive Table of Contents.

This section also includes summary information for Collier County as follows:

Budget Book Format (how to use this book): This area describes the major sections of the Budget Book and what they mean.

Budget Message from the County Manager (transmittal letter): This letter from the County Manager formally transmits the annual budget to the Board of County Commissioners and the Citizens of Collier County. It summarizes the significant factors affecting Collier County's current budget development and an overview of major fiscal issues.

Economic Overview: Provides a brief history of Collier County, demographics and the affect of current economic conditions.

Vision and Strategic Goals: This section describes the current County Vision and Strategic Goals, various organization-wide long and short-range planning processes and cycles, and how they affect the budget process.

Budget Policies and Procedures: Includes a narrative on the annual budget development process, current year and standing Budget Policies of the County, Budget Review procedures, the Budget Amendment Process, and the current Basis of Accounting and Budget information.

Adopted Budget Summaries: Included in this section is the overall Budget Summary of Revenues and Expenditures for the County, including the Constitutional Officers. A second schedule is included that summarizes Governmental Funds by function and includes actual, prior year budget and current year budget amounts. The third schedule summarizes the current and prior year adopted budget by fund for all County funds.

Summary of Budget by Fund: This section provides a snapshot of prior and current year adopted budget totals and the % budget change for each of the appropriated funds for Collier County. This Summary of funds is categorized by fund types.

Fund Structure, Fund Balance and Description of Funds Subject to Appropriation: This section outlines the County's fund structure, defines fund balances and summarizes the budgeted changes to fund balances grouped by Major and Non-Major Fund Type. This schedule shows the beginning fund balances, budgeted increases and decreases in total fund balance and the ending fund balance along with a discussion of significant planned changes.

Major Areas of Spending: This section summarizes the County's major areas of expenditures and revenues by function to provide information for the residents to understand where their money goes in support of the County Government.

Revenues: Provided in this section is the summary of the major revenues used by the County to operate the government. This section also includes a detailed discussion of the major revenues, their estimates, uses and historical trends, schedules of Property Tax Rates, Property Tax Dollars, and Taxable Property Values.

Employment Summary: This final section of the Summary provides information on the current staffing levels, changes in service and historical trends of the number of employees to the permanent population of Collier County.

Departmental Budgets

After the Summary Section, the book is organized according to County functional categories or Departmental budgets. The department budgets represent basic operating units and have been grouped and tabbed by operating division or agency. Department budgets are presented programmatically and by appropriation unit.

Program budgets provide a brief description of the program, the relative priority of each program in a department, the number of full time equivalent positions necessary to perform the program, FY 2017 dollars necessary for the program, offsetting revenues generated by each program, and the net cost of each program. The administration/overhead program encompasses the minimum level of service that is mandated by Federal or State law or judicial order and is necessary to protect the health and safety of Collier County residents or necessary to maintain capital asset value for a particular department. Programs above the administration/overhead level approved by the Board of County Commissioners are in priority order and reflect the community's demand for high quality services.

Performance measures are presented within the Departmental Budgets, linking each functional/programmatic area to the overall County Vision and Strategic Goals. These performance measures include the number of activities (quantitative) and the effectiveness of the actions (qualitative) for FY 2015 actual results, forecast for FY 2016, and budgets for FY 2017. Performance measures are re-evaluated in conjunction with the County's strategic planning process and the desire to measure outcome based not only on available resources, but the one and five year strategic planning objectives.

The appropriation unit presentations, i.e. personal services, operating expenses and capital outlay, break out costs in two categories, current and expanded services. Current services reflect the ongoing cost of existing programs. Expanded services include new programs and enhancements to existing services. Budget highlights are incorporated to identify significant changes from FY 2016. The FY 2017 Adopted Budget is compared in the "Percent Change" column to the budget adopted by the Board of County Commissioners for FY 2016. In order to illustrate projected activity, a forecast of estimated revenues and expenditures for FY 2016 is presented. The rationale for projecting FY 2016 activity is to improve carryforward (fund balance) estimates and to reflect the policy/program decisions and budget amendments that occurred throughout the year. Also included is FY 2015 actual revenues and expenses that represent one year's history of financial activity.

Debt Service

This section contains a summary discussion and presentation of the debt for the County followed by the detail and descriptions of the current county-wide General Governmental debt service.

Capital Improvement Program

Provided in this section is a description of the County's Capital Program, current year planned expenditures, five year projections and detail on each capital project the County has planned and/or underway.

Summary Budget by Fund

Each fund utilized by the County is summarized here. Information includes the Fund number, Fund Type, Fund Description, actual amounts for FY 15, Adopted FY 16, Forecast FY 16 and Adopted FY 17.

Appendix

This section includes a glossary of commonly used terms and acronyms; the current year adopted budget policy as well as Statistical data from the Comprehensive Annual Financial Report (CAFR) for the county.



Office of the County Manager

Leo E. Ochs, Jr.

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January 6, 2017

To the Honorable Board of County Commissioners and the Citizens of Collier County:

As your County Manager, I am proud to provide you the Collier County, Florida, Adopted Budget for Fiscal Year (FY) 2017.

The FY 2017 budget was prepared within an economic environment which remains relatively stable among key financial, housing, employment, visitation and demographic indicators. Taxable Value County wide has increased for the fifth (5th) consecutive year. Fund balances are strong and remain within targeted policy levels. County median home prices and home sales while trending lower in recent months remain within average ranges posted over the past two years; visitation to the destination year to date is off record highs but remains strong; new construction permitting while lower than the highs of April and May 2016 is on par with two year averages; and the County's unemployment rate increased slightly to 5.2 percent. While the regional economy continues to grow modestly, leadership regularly evaluates all economic indicators and the organization is always positioned to respond if necessary to changing economic conditions.

Board directed policy guidance for FY 2017 meant no increase in the General Fund property tax rate; resetting the Unincorporated Area General Fund rate to \$.8069 allowing a restart of the median landscape capital program; growth in General Fund reserves; fully funded and policy compliant debt management; and continued high priority asset maintenance and equipment replacement. Going forward, these practices in concert with the continued dedication of Collier County's workforce will provide the foundation for sustained quality service and program delivery in an environment where agency competition for limited resources remains the norm.

The comprehensive Adopted Budget Book, you are receiving today, contains precise details of the economic drivers, legislative impacts, and other background information that affects and influences the budgetary process. This budget is being made available, today, to County bond holders, other County creditors, contractors, state agencies, federal agencies, interested citizens and other users of budgetary information.

This budget document has been prepared in accordance with the requirements of the national Governmental Finance Officers Association (GFOA). The GFOA requirements provide assurance that the adopted budget reflects both the guidelines established by the National Advisory Council on State and Local Budgeting and the GFOA's recommended practices on budgeting.

The adopted budget is the most important document that the Board approves each year. It is the County's annual spending plan. It is comprehensive and includes both operational and capital

expenditure controls. It is the authorization to commit, spend and execute Board direction and policies and provides measurement criteria to determine if the Board's Vision, Strategic Goals, Policies and Directives are being accomplished.

The following paragraphs provide summaries of key drivers/outcomes in the budget process.

Vision and Strategic Goals

This budget provides a road map of Collier County's efforts toward meeting its Vision Statement: **"We strive to be the best community in America to live, work, and play."** This is also consistent with the County's updated strategic focus areas (underlined) and associated short term and long term strategic goals, operational initiatives and tactical performance objectives which were endorsed by the Board of County Commissioners in February 2012.

- I. Quality of Place
To preserve and enhance the safety, quality, value, character, and heritage of our neighborhoods, communities, and region.
- II. Growth Management
To responsibly plan and manage community growth, development, redevelopment, and protect the natural environment.
- III. Community Health, Wellness and Human Services
To improve the quality of life and promote personal wellness, self-reliance and independence.
- IV. Infrastructure and Capital Asset Management
To responsibly plan, construct and maintain the county's critical public infrastructure and capital assets to ensure sustainability for the future.
- V. Economic Development
To support a business climate that promotes a sustainable, diversified, and growing economy.
- VI. Governance
To sustain public trust and confidence in county government through sound public policy, professional management and active citizen participation.

Collier County is working towards the Vision and Strategic Goals utilizing a philosophy branded as "Collier Inc.", which memorializes Collier County's commitment toward establishing a best in class organization that embraces the innovative tendencies of the private sector with the nuances associated with public sector management. Our goal is to provide "best value" amenities and services at the lowest possible price while improving upon and protecting the characteristics that have made our community a world-renowned destination. The brand recognizes the value of leadership, collaboration and our team members.

Public sector management must continue to be innovative and reinvent itself in order to be successful in this highly competitive market. Collier County has a tremendous advantage over other destinations due to its climate, location, amenities, and services offered. Our natural environment serves as a strategic resource that must be managed and protected. Our built environment provides both aesthetic attraction and functional infrastructure. For all of these reasons, we continue to be one of the fastest growing metropolitan communities in the nation.

State of Taxable Property Valuation and Ad Valorem Taxes

Property taxes comprise 70% of all General Fund revenue sources and 30% of the County's total net budget. While five (5) consecutive increases in county-wide taxable value since FY 2013 is good news, a seven (7) percent taxable value increase in FY 2018 would eliminate the residual tax base loss resulting from the economic collapse and housing bubble and elevate taxable value on par with the highest level recorded in FY 2008. Since FY 2008, the County's general governmental sustainable revenue mix has changed and likewise so has expenditure priorities. The organization is now focused on maintaining its substantial infrastructure investment; targeting new capital investment; and structuring the organization and competing resources to always maintain customary unique services and programs enjoyed by County residents and visitors. Capturing the corresponding ad valorem revenue associated with taxable value increases to fund continued backlog asset and infrastructure replacement/maintenance continues to represent one of the most important policy decisions faced by the elected leadership.

Overall property valuation trends as depicted by building permit activity, land development applications, site plan applications and building inspections point to continued growth, albeit slowing going forward. While predicting much past one year is risky, all financial, housing and community development indicators for Collier County signal continued economic vitality in the near term.

Budget Development

The Board of County Commissioners annually provides guidance in the form of budget policy. This policy is approved in February of each year and includes direction covering tax policy, compensation, debt management, agency position limitations, health care, capital funding, reserves, and other economic and financial priorities within the organization. Also, a three-year projection of major ad valorem supported funds (General Fund and the Unincorporated Area General Fund MSTD) is conducted. Information on projected out-year tax rates, expenditure patterns and programs is presented to the Board.

The Board of County Commissioners (BCC) set rigorous budget guidance for FY 2017 requiring no increase in the General Fund tax rate for the eighth (8th) consecutive year. The Unincorporated Area General Fund tax rate was reset to the FY 2007 level of \$.8069 to restart the median landscape capital program. Staff was able to present a budget that met guidance while accomplishing the following significant budget objectives;

- Beginning year General Fund cash balance protected without the introduction of new or expanded revenue sources while simultaneously funding current and expanded service operations as well as a continued commitment to public safety programs and asset maintenance and replacement.
- Expanded front line services within the County Manager's Agency and Court operations with the addition of 78 new positions.
- Continued investment in the County's workforce.

- Aggressive restructuring of the debt portfolio substantially reduced the cost of borrowing with annually recurring savings programmed in support of operations and capital initiatives.
- Maintained with a positive outlook the County's investment quality credit rating.
- Appropriated dollars for the capital vehicle and equipment recovery fund.
- General Fund and Unincorporated Area General Fund support for new and/or reprioritized operating and capital initiatives such as asset management; economic development; EMS facilities and operations; EMS helicopter; ambulance refurbishment; sheriff substation; digital enhancements to the county-wide public safety radio system; park and recreation infrastructure; storm-water improvements; and transportation network infrastructure improvements.

Collier County embarked upon an aggressive debt restructuring program in the summer of 2010 and to date over \$379 million in general governmental debt has been refinanced. As a result, the cost of borrowing has been reduced by \$1,640,000 annually with this recurring savings applied toward high priority operating and capital programs. Annual principal and interest payments servicing outstanding general governmental debt represent 3.1% of the County's net adopted FY 2017 budget. Outstanding general governmental principle debt at 9/30/16 totals \$321 million.

The General Fund's budgeted reserve position (all reserve types) has grown by \$19,689,500 since FY 2011 to \$33,899,700. This reserve position represents 9.6% of General Fund non reserve expenses which is above the minimum policy threshold of 8.0% established within the FY 2017 adopted budget policy.

The adopted General Fund property tax rate of \$3.5645 for FY 2017 is above the statutory rolled back rate of \$3.3368 per \$1,000 of taxable value but is substantially lower than the FY 2003 adopted millage rate of \$3.8772 per \$1,000 of taxable value. Overall, the County's aggregate adopted millage rate of \$4.1968 exceeds the aggregate rolled back millage rate of \$3.8884. The adopted aggregate millage rate is a product of all property taxes levied under the County's authority including twenty three (23) MSTU's and other dependent districts and does not include debt service levies. Under a millage neutral taxing philosophy within an increasing taxable value environment, the rolled back rate will generally always be lower than the adopted rate.

FY 2017 Budget Outcomes:

- Beginning year General Fund cash balance protected without the introduction of new or expanded revenue sources while funding current and expanded service operations and a continued commitment to public safety programs as well as asset maintenance and replacement.
- Millage neutral General Fund tax rate yielding an additional \$24,889,800 in ad valorem revenue to support County Manager Agency and Constitutional Officer operations and service enhancements; replacement of deferred equipment and infrastructure maintenance; and support increased capital appropriations for public safety infrastructure, the transportation network, storm-water, general governmental buildings, and parks.
- Reset the Unincorporated Area General Fund tax rate to the FY 2007 rate of \$.8069 and earmarked the marginal increase above the operating millage rate or \$.0908 to restart the median landscape capital program.

- Dedicated \$40.2M toward general governmental capital projects such as public safety equipment and infrastructure, transportation system improvements, storm-water, parks, and facilities. Of this amount, \$25.1M was appropriated to backlog asset maintenance and replacement – the third of a planned five year initiative to substantially reduce a growing general government asset backlog currently valued at \$50M.
- Funded current capital vehicle and equipment purchases and set aside dollars for future vehicles and heavy equipment needs.
- General Fund reserves increased.
- Maintained the County’s investment quality credit rating.
- Dollars programmed to fund State and Federal unfunded mandates with largest impact in the area of social service programming.
- Continued investment in the County’s workforce to remain competitive in a highly attractive employment market.
- Sales tax and state shared revenues are budgeted to increase 4.9% and 8.9% respectively from FY 2016 levels.
- Revenue centric philosophy applied to certain ad valorem operations recognizing that departmental revenues offset net ad valorem impacts. Any decrease in departmental revenues would require a corresponding operating expense reduction.

Compensation Administration:

The philosophy of Collier County Government is to provide a market-based compensation program that meets the following goals:

1. Facilitates the hiring and retention of the most knowledgeable, skilled and experienced employees available.
2. Supports continuous training, professional development and enhanced career mobility.
3. Recognizes and rewards individual and career achievements.

The following is a recent history of Board approved compensation plan adjustments.

Program Component	FY 09	FY 10 – FY 12	FY 13	FY 14	FY 15	FY 16	FY 17	Future Fiscal Year
Cost of Living	4.20%	0.00%	2.00%	0.00%	Greater of 2.0% or \$1,000	Greater of 1.50% or \$1,000	3.00%	Varies Annually
Awards Program	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	Varies Annually
Pay Plan Maintenance	0.00%	0.00%	0.00%	\$1,000	0.00%	1.50%	0.00%	Varies Annually
Total	4.20%	0.00%	2.00%	\$1,000	Greater of 2.0% or \$1,000	3.00%	3.00%	Varies Annually

General Fund Capital and Debt Contribution:

Within the General Fund, the equivalent of up to 0.3333 mills or \$18.7M is set aside to fund county wide capital projects and to pay revenue bond growth and non growth debt service.

This allocation represents a decrease from the FY 2016 contribution of \$21.1M. The vast majority of this decrease (\$2.4M) is a reduction in advances from the General Fund necessary to support debt service on growth related capital project financing due to insufficient impact fees. Components of the FY 2017 allocation include \$3.1M toward non growth related project debt service, \$2.5M for advances to the impact fee trust funds; and \$13.1M for facility capital projects and various county-wide initiatives.

Storm-water Management Capital Funding:

Updating and maintaining storm-water infrastructure remains a high priority and to that end, \$6.7M is budgeted toward various county-wide and unincorporated area projects in FY 2017 – an increase of \$1.1M over FY 2016. The purpose of these funding sources is to address long-standing capital project needs in the storm-water program area, as well as to identify to grantor agencies that Collier County has a dedicated funding source to provide local matching requirements to available grants.

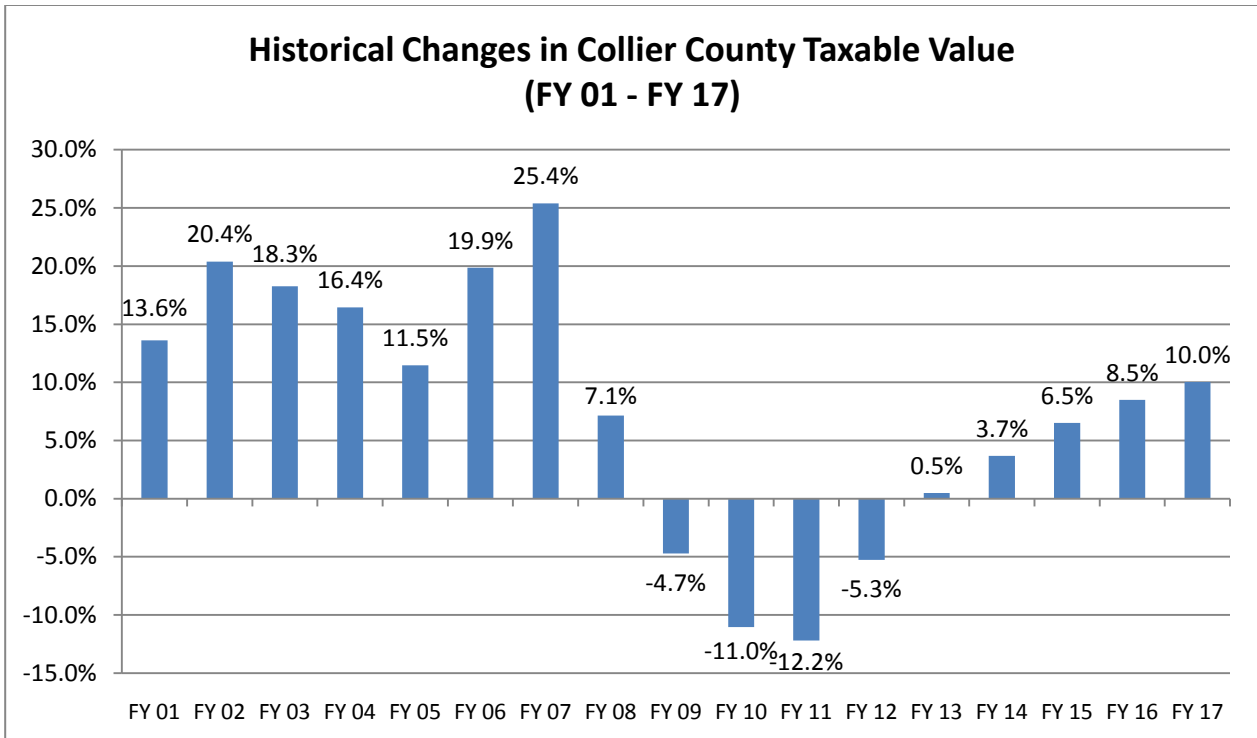
Budget Priorities

Multi-year budget priorities include continued funding for general governmental equipment replacement and infrastructure maintenance deferred during the recession while simultaneously appropriating dollars to fund current and expanded capital facility and operations required in meeting the service needs of an expanding resident and visitor base. This will require at the very least, a millage neutral tax policy and the capture of increasing ad valorem revenue from taxable value growth.

Continued critique of business operations and their relationship to the organizational structure is necessary and healthy to strive for maximum operational efficiency and to strengthen internal controls and processes in accordance with best practices.

State and Local Economic Conditions/Future Outlook

Over the next four (4) years, it is predicted that Collier County's taxable value will grow at an average rate of seven (7) percent annually. Continual monitoring of tax base trends and tracking of leading community development and other economic indicators is important considering the County's heavy reliance upon property tax revenue. With five (5) consecutive increases in county-wide taxable value since FY 2013, a seven (7) percent increase in taxable value for FY 2018 (2017 tax year) would essentially eliminate the tax base loss resulting from the economic recession and elevate the County's taxable value on par with the highest level recorded in FY 2008. The following chart provides an historical account of taxable value changes.



State budget and legislative initiatives must be watched closely each year to gauge the impacts of potential revenue loss and or programmatic/service shifts to local government. Unfunded mandates can pose a serious threat to a local government service delivery and fiscal stability.

The FY 2018 budget (coming fiscal year) will continue to pose extreme challenges, given the need to establish sufficient budgeted reserves; preserve the agencies excellent investment credit rating and related cash positions; fund backlog equipment replacement and infrastructure maintenance; sustain public safety and high value public services; and continue to invest in human capital necessary to advance the organization and serve the citizens of Collier County. County staff will continue to shape the organization to deliver high quality best value services to residents and visitors of this wonderful community we call home.

Summary

Collier County Government remains committed to achieving its Vision Statement of being “the best community in America to live, work, and play.” Achieving this vision requires the cooperation of all County government agencies. My sincere gratitude is extended to everyone in Collier County Government that participated in the development of the FY 2017 budget.

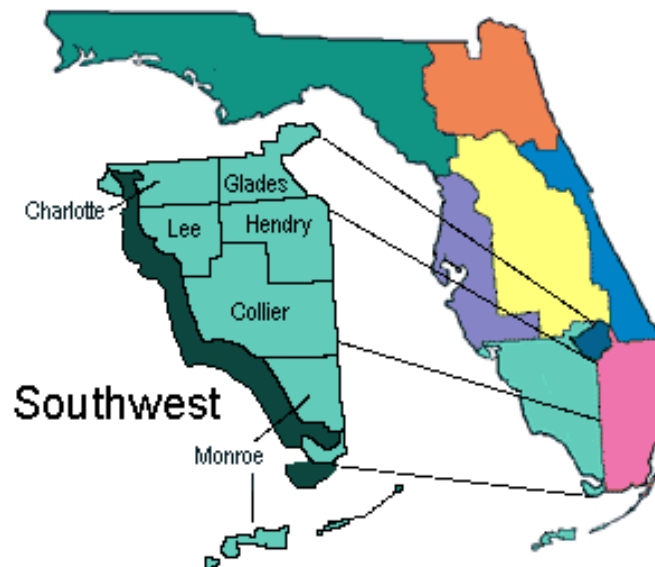
Respectfully submitted,

Leo E. Ochs Jr.,
County Manager

Economic Overview

History

The area that was to become modern day Collier County actually stretches back thousands of years, to the end of the last ice age, when the first hunters and gatherers wandered down the Florida peninsula in search of game and warmer weather. This area has and continues to be a haven for “snowbirds” searching for warmer weather in the winter. During the late 1800’s, the area was dotted with small communities and farming and ranching, especially inland, became the principle means of livelihood. In 1922, Barron Giff Collier purchased 2,025.5 square miles of land and 280 square miles of water on the southwest coast of Florida, an area that is larger than the states of Delaware and Rhode Island, to create the largest county, in land area, in Florida. On May 8th, 1923, the Florida State Legislature created Collier County, based on the personal pledge of Barron Collier to finish the long-awaited highway between Tampa and Miami. Barron Collier recognized the need for the infrastructure to bring about the economic development to the region and at a cost of more than \$1,000,000 of his own money and a total cost of \$8,000,000 the construction of the Tamiami Trail was completed and opened on April 25th, 1928. With the new road, a new economic vitality and home seekers from the north were brought to Florida’s last frontier. Shortly afterward, train service came to Naples, and with it, another vital link to economic development. It would be 1943 until the first oil well in the State of Florida would be drilled near Immokalee. After World War II, the population increased by over 1300% and agribusiness, tourism, and real estate made Collier County one of the fastest-growing areas in the United States. The following map depicts the location of Collier County both in Southwest Florida as well as in the State of Florida.



Demographics

Collier County is a non-chartered county established under the constitution and the laws of the State of Florida. Collier County has experienced tremendous population growth over the past several decades. The permanent population has increased from approximately 38,000 residents in 1970 (University of Florida BEBBR, Florida Population Studies – Feb. 2014), to the current 2016 countywide population projection of 353,936 (Collier County Comprehensive Planning estimate – May 2016). Between April 2010 and July 2015, the population grew by 7.6% (U.S. Census Bureau). Data from the Collier County Comprehensive Planning Department indicates that the County’s population will grow by 63,867 over the next decade – an average of 1.8% annually.

Information about the history of Collier County supplied by the Collier County Museums website – [Collier County : Museums](#).

Collier County continues to be a favorite tourist destination during the winter months between November and April when the population rises by an estimated twenty percent (20%). The estimated current seasonal population is 424,732 and it is projected that seasonal population will increase to 501,136 for the year 2026.

Current U.S. Census data shows Collier County's median age to be 48.5 years compared to the Florida median of 41.4 years and the U.S. median of 38.1 years. The latest available figures from the U.S. Census Bureau for Collier County median household income were \$57,425 which is \$9,918 above the State figure. According to the Florida Department of Economic Opportunity, Collier County's unemployment rate for October 2016 was 5.2%. This rate is higher than the national October 2016 unemployment rate of 4.9% and the statewide October 2016 unemployment rate of 4.8%. The national and state unemployment rate dropped .1% and .2% year over year respectively.

Economic Conditions

Historically, Collier County has received a number of designations designed to foster economic and community development opportunities. The State of Florida certified Collier County as a 'Blue Chip Community' in 1985. This means that the County met state requirements in important areas of economic development including the creation of plans for growth management and comprehensive land use. In December 1996, the communities of Immokalee and Everglades City were designated as Enterprise Zones. The Enterprise Zone Program offers tax incentives to businesses located within the zones to encourage private investment as well as increase employment opportunities for the area's residents. Additionally, the industrial park at the Immokalee Regional Airport was designated as a Foreign Trade Zone, which allows companies to import raw materials, manufacture their products and export them duty free. In September 1997, the Immokalee community was designated as a Foreign Investment Zone, which reduces the minimum amount of investment and number of employees in order for owners of foreign companies to apply for permanent United States residency.

The Collier County economy continues to exhibit strong growth recovering from the worst recession in 80 years. All Collier County economic, demographic, housing and permitting indicators point to continued growth albeit slowly in the near term.

In FY 2013, the County Office of Business & Economic Development was created to work in conjunction with local and state economic development organizations by assisting in the retention/relocation/expansion of existing businesses and the attraction of new business opportunities to Collier County. Its mission is to be an effective force in improving the quality of life for all residents and visitors to Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase average wages, improve productivity and its growth rate, facilitate capital formation, preserve and enhance the natural environment and enable all County residents to have a meaningful opportunity for upward mobility.

For FY 2017, this Office has a combined operating, promotional, partnership and incentive budget of \$5,555,800 in furtherance of promoting the County's economic development initiatives. The Board of County Commissioners considers incentive applications from companies on a case by case basis. Current incentive programs include the Qualified Target Industry Tax Refund Program; Advanced Long-term Productivity Program; Strategy Incentive Program; and the Basic Industry Growth Incentive Program. Detailed information on each of these programs can be found at [Collier County Business & Economic Development](#).

Naples, Immokalee and Marco Island were ranked No. 4 in the nation for Best Cities for Job Growth by Forbes magazine and NewGeography.com among small-sized metro areas. In the same size category, NewGeography.com also ranked Collier County No. 12 for manufacturing employment growth and No. 13 for both IT and financial services job growth. Forbes and Moody's Analytics also ranked Collier County No. 14 out of the Top 15 Florida Cities for Finding a Job.

The notable Economic Development activity includes:

- The expansion of Five Star Gourmet Foods into Collier County, with its purchase of an existing production facility. It plans to create at least 250 new quality jobs and to make \$10 million in new capital investment. The total incentives available under the Basic Industry Growth Promotion Incentive Program ranges from \$875,000 to a maximum of \$1.75 million, depending on the number of jobs created in excess of the initial 250.
- The expansion to 12 employees by Ferris Marketing, distributor of durable goods, including computer peripherals. The total incentives available under the Basic Industry Growth Promotion Incentive Program ranges from \$36,000 to a maximum of \$72,000, depending on the number of jobs created.
- Arthrex's construction of a 161,000-square-foot facility at Ave Maria under the Capital Investment for Diversification Incentive Program totaling \$572,969 upon the completion of \$15 million in capital improvements and the addition of 350 new permanent jobs.
- The expansion of Arthrex, which will expand its medical device manufacturing global headquarters, creating 560 high-paying jobs and investing \$63 million as part of a public-private agreement with the county and the state. County approved incentives for Arthrex include a 20 percent match, \$560,000, of the state's Qualified Target Industry Tax Refund (QTI) program, and a 24 percent match, \$600,000, of the state's Quick Action Closing Fund.
- The Naples expansion of ACI Worldwide, a global electronic payments company for financial institutions, retailers and others that will create 57 high-paying jobs and invest \$1.5 million as part of a public-private agreement with the county and state. County approved include incentives up to \$483,452 from the Advanced Long-term Productivity Strategy program, and up to \$79,800 as a local match for the state's QTI program.
- The Naples Accelerator grew from 19 participating innovation companies, with 28 employees to 38 companies, with 51 employees and brought in \$3.6 million in venture investment and over \$600,000 in capital investment. The accelerator program was awarded \$2 million in grant funding from the state of Florida, with \$1.2 dedicated to the upcoming Florida Culinary Accelerator @ Immokalee.

The Florida Culinary Accelerator @ Immokalee in conjunction with Economic Incubators, Inc. was developed and designed to increase jobs in Immokalee and promote the local economy, chef entrepreneurs and farmers. Its 18-month educational and mentorship program will be tailored to farmers and cooperatives, start-up food companies and home-kitchen entrepreneurs, but the equipment can be used by mid-size food companies, retail and food service companies and commercial users – providing the county with sustainable revenues. The county has applied for a \$1 million federal Economic Development Administration grant that received verbal approval and obtained an \$112,536 USDA grant to renovate and expand an Immokalee Regional Airport warehouse. The culinary accelerator also received \$1.2 million in state funds thru Economic Incubators, Inc.

The major industries within Collier County are trade, transportation & utilities, leisure & hospitality, professional & business services, natural resources, mining & construction, education & health services, government, financial activities, manufacturing, and information. All sectors have achieved substantial growth since the early '70's.

Collier County Government
Fiscal Year 2017 Adopted Budget

The following table provides a snapshot of employment by major industries in Collier County:

Construction & Mining	15,200	9.79%
Manufacturing	3,700	2.38%
Trade, Transportation & Utilities	26,400	17.01%
Information & Technology	1,500	0.97%
Financial Activities	8,400	5.41%
Professional & Business Services	15,100	9.73%
Education & Health Services	20,300	13.08%
Leisure & Hospitality	26,500	17.07%
Government	13,100	8.44%
Farm Workers	16,800	10.82%
Others	8,200	5.28%
Total Employed	155,200	100.00%
Total Non Seasonal Labor Force	163,800	
Unemployed	8,600	

Source: U.S. Bureau of Labor Statistics Naples-Marco Island, FL Economy at a Glance as of October 2016

Historically, employment within the County has varied significantly throughout the year due to the large influx of tourists and seasonal residents during the winter months coupled with seasonality in the agriculture industry.

The following table identifies the top employers in Collier County based upon data provided by the University of Central Florida and the BCC approved Collier County budget.

<u>Top Employers</u>	
<u>Company Name</u>	<u>Employees</u>
Collier County Public Schools	*5,351
NCH Healthcare System	4,000
Collier County Board of County Commissioners	1,875
Collier County Sheriff's Office	1,029
Ritz Carlton, Naples	1,110
Gargiulo, Inc	1,110
Arthrex, Inc	1,056
Hometown Inspection Svc.	900
Publix	*1,067
Naples Grande Beach Resort	700
Marriott	700
Downing Frye Realty	550

Source: Florida & Metro Forecast December 2016 published by University of Central Florida, College of Business Administration, and Institute for Economic Competitiveness; and Collier County FY 2017 Adopted Budget. *From Collier County Budget Office.

In Summary

Collier County continues to maintain a stable investment quality credit rating from all three major rating agencies. In November 2014, Standard and Poor (S&P) upgraded the County's issuer credit rating to AAA and increased the County's Special Obligation Non Ad Valorem Bond Rating to AA+. S&P cited in its ratings report that "the stable outlook reflects our view of Collier County's strong financial position and what we consider its flexible and strong management conditions, which have enabled it to make adjustments to maintain strength throughout economic cycles." The County is one of only a handful of local governments in the State of Florida that have an issuer credit rating of AAA.

According to Forbes 2016 annual survey of "Best Places for Business and Careers", the Naples-Marco Island MSA ranked 73rd among the nation's 200 large metros. Naples is also listed by Forbes as the number 4 city out of 200 cities analyzed for growth. Five Florida cities placed in the top 10. Collier County is positioned to capture residential, commercial and high technology opportunities through its strong infrastructure base, quality of life, natural amenities, strong post secondary education institutions, transportation network and commitment to an organized public-private strategic economic development program.

Collier County boasts attractions and amenities which will foster economic and community development. These include the North Collier Regional Park home to a popular water park and host to nationally sanctioned sporting events; the numerous recreation and educational opportunities enjoyed by visitors due to our close proximity to the Everglades; the frequent inclusion of recently re-nourished county and city owned beaches as some of the best in the U.S. by experts such as; "Dr. Beach" (Stephen Leatherman – Director of Florida International University's coastal research lab); as well as popular upscale shopping and dining throughout the County.

Collier County's blend of cultural and recreational amenities and unique quality of life are enjoyed by those who visit this destination or call this extraordinary community home. The County, through its elected and appointed leadership, strives through its strategic goals and objectives to be the best community in America to live, work and play.

Vision and Strategic Goals

The budget provides a road map of Collier County's efforts toward meeting its Vision Statement: **"To be the best community in America to live, work, and play."** This is also consistent with the County's strategic focus areas (underlined) and associated short term and long term strategic goals, operational initiatives and performance objectives all of which were endorsed by the Board of County Commissioners February 2012 as part of their 10-Year Strategic Plan:

- I. Quality of Place
To preserve and enhance the safety, quality, value, character, and heritage of our neighborhoods, communities, and region.
- II. Growth Management
To responsibly plan and manage community growth, development, redevelopment, and protect the natural environment.
- III. Community Health, Wellness and Human Services
To improve the quality of life and promote personal wellness, self-reliance and independence.
- IV. Infrastructure and Capital Asset Management
To responsibly plan, construct and maintain the county's critical public infrastructure and capital assets to ensure sustainability for the future.
- V. Economic Development
To support a business climate that promotes a sustainable, diversified and growing economy.
- VI. Governance
To sustain public trust and confidence in County government through sound public policy, professional management and active citizen participation.

The "Collier Inc." Philosophy

Collier County is working towards the Vision and Strategic Goals utilizing a philosophy branded as "Collier Inc.", which memorializes Collier County's commitment toward establishing a best in class organization that embraces the innovative tendencies of the private sector with the nuances associated with public sector management. Our goal is to provide "best value" amenities and services at the lowest possible price while improving upon and protecting the characteristics that have made our community a world-renowned destination. The brand recognizes the value of leadership, collaboration and our team members.

Public sector management must continue to be innovative and reinvent itself in order to be successful in this highly competitive market. Collier County has a tremendous advantage over other destinations due to its climate, location, amenities, and services offered. Our natural environment serves as a strategic resource that must be managed and protected. Our built environment provides both aesthetic attraction and functional infrastructure. For all of these reasons, we continue to be one of the fastest growing metropolitan communities in the nation.

The brand focuses on the following key areas:

- **The Team - Build, Grow, Sustain, and Motivate a World Class Team**

- Recruitment - finding and attracting the highest caliber of talent
- Onboarding - inculcating our corporate values to new hires and taking advantage of their unique skills and experiences
- Career Development & Training - improving technical skills, soft skills, and managerial talent
- Succession Planning - preparing for planned retirements and unexpected departures
- Collaboration & Comradery - encouraging team work and celebrating our successes



- **Sustainability - Responsibly Plan, Build, Operate, and Maintain our Infrastructure and Community While Protecting the Natural Environment**

- Land Use - Master planning our communities by balancing entitlements with fair regulations that support long-term vitality
- Physical Resource Management - Managing buildings, grounds, equipment, and vehicles in a manner that optimizes the useful life of the resource
- Integrated Water Resources - conserve potable water, encouraging reuse water, balance flood control and rehydration, and minimize harmful ecological impacts
- Transportation Resources - responsibly plan, build, and maintain roadways, bike/ped facilities, and public transit resources to achieve mobility without sacrificing quality of place
- Business Practices - ensuring that policies and procedures provide quality, value, and transparency but avoid inefficient use of resources
- Waste Management - utilize innovative and alternative methods to responsibly manage and reduce the Counties waste; plan new facilities, and educate the public on the value of recycling
- Natural Resources - support the preservation, conservation, and rehabilitation of the County's natural environment through education, regulation, and restoration projects



- **Operational Excellence - Leadership Committed to Innovative Solutions using Performance Metrics, Customer Engagement, and Internal Controls to Pursue Excellence**

- Leadership - Influencing and motivating the team to enthusiastically support the County's vision
- Internal Controls - Creating a culture of accountability using systematic measures of checks and balances, automation, and self-correcting actions
- Innovation - delivering "best-value", by encouraging creativity and challenging the status-quo; utilizing diverse self-managed teams to develop innovative solutions



- Customer Focus - compassionate Quality Assurance / Quality Control (QA/QC) focused on learning from external and internal customers to improve service to the community
- Performance Management - Plan, execute, monitor, and review measurable goals and objectives
- **Quality of Place - Deliver Services and Amenities That Protect, Promote, and Support Becoming the Best Place in America to Live, Work, and Play**
 - Asset and Infrastructure Management – execute timely and cost-effective repairs, preventative maintenance, and replacements that preserve the integrity and quality of the community
 - Preserve and Enhance Community Identity and Character - implement and enforce land development regulations that maintain and enhance the health, safety, and welfare of our residents, visitors, and businesses
 - World Class Facilities - build and operate venues and locations that meet and exceed the community’s expectations
 - Promote Health, Safety, and Wellbeing - provide our residents and visitors access to human services that facilitate healthy lifestyles and housing assistance
 - Destination Promotion - encourage visitation, recreational tourism, eco-tourism, and the relocation of individuals and businesses
 - Economic Vitality and Diversification - promote business friendly conditions that attract, retain, and grow a diverse economic market
- **Fiscal Stewardship - Promote Transparent and Responsible Financial Management Practices and Resource Allocation In Order To Create A Better, Stronger, and More Prosperous County For Residents, Visitors, and Businesses**
 - Effective Procurement - deliver “best-value” goods and services in a timely and transparent manner
 - Grant Funding and Compliance - seek alternative funding sources with comprehensive oversight to maintain compliance
 - Debt Management - ensure that the County’s financing needs and credit payment obligations are met at the lowest possible cost with a prudent degree of risk.
 - Revenue Stability and Diversification - seek opportunities to diversify revenues and balance land use categories to minimize the impacts of fluctuating land values
 - Reserve Management - maintain reserves based upon limits set through best management practices in order to provide the County with options for responding to unexpected issues and provide a buffer against shocks and other forms of risk.
 - Budget Planning - engage elected leadership, through the County Manager and senior leadership team in the process of planning and appropriating available resources among competing operational and capital initiatives in furtherance of the County’s Vision and strategic goals
 - Forecasting and Reporting - use timely revenue and expenditure models for financial decision making



Impact of County-Wide Planning Processes on the Budget Development

There are several planning processes that take place throughout the year which influence the development of the annual budget document. To begin with, there are several long range planning processes such as the Long Range Transportation Plan, the Master Mobility Plan, the Water and Wastewater Master Plans, the Capital Improvement Element (CIE), the Annual Update and Inventory Report (AUIR), and concurrency planning. Each of these reports is provided to the Board of County Commissioners (Board) for their review and approval. These processes are primarily focused on capital programs, budgets and outcomes, and serve as the basis for planning for budgeted capital expenditures.

In addition, the Agency's strategic planning process has a major impact on the development of the operating budget. The 10-year Strategic Plan, originally adopted by the Board for Fiscal Year 2007, experienced substantial changes effective for Fiscal Year 2012, which were re-affirmed during the Board's Strategic Planning Workshop in February 2014, continuing in effect for Fiscal Year 2017. The Plan includes the Board's Vision Statement, Mission, Guiding Principles, Motto and six Strategic Focus Areas (SFAs). Copies of the current and prior Fiscal Year Strategic Plans can be found at www.colliergov.net/strategicplan.

Vision: To be the best place in America to live, work, and play.



Mission: To deliver high quality best value public services, programs and facilities to meet the needs of our residents, visitors, and businesses.

The county utilizes a strategic planning and performance management process in order to achieve tactical, operational and strategic alignment and to provide for meaningful connectivity between plans, budgets and outcomes.

Following is the high level view of the approach, from a process perspective:



Under this approach, Strategic Planning begins with input from senior staff and citizens. The proposed plan resulting from the strategic planning cycle is presented to the Board for their input and approval and the outcome forms the basis for budget and operational planning for the following fiscal year. Performance measures supporting the strategic and operational levels are reviewed, updated and acted upon as necessary.

This approach ensures the mission is clear, program and service goals are easily understood, and the resources (including financial and staff levels) applied to each program and goal are readily apparent and their achievements measureable and reportable. This approach directly impacts budget guidance as it provides visual evidence of where resources are required to assure accomplishment of all stated program and governmental goals.

In addition to focusing on the upcoming one-year term for budgeting purposes, an important component of performance management reporting is prospective in nature, spanning a 5-10 year horizon. Performance measurement reporting directly indicates whether programs are on track for attaining the current year's goals given the year's budget, but also provides an indicator of whether the current year's activities are likely to lead to achievement of the 5-10 year objectives and requirements.

Master Mobility Plan (MMP)

In the past several years, Collier County has seen dramatic fluctuations in development trends. These fluctuations make it challenging to adequately plan for the timing of future transportation improvements. To address this demand, Transportation Planning and Comprehensive Planning developed the concept of a Master Mobility Plan (MMP) to address the transportation mobility needs of Collier County. The MMP is focused on demand management and coordination to reduce the need for transportation infrastructure. Staff is continuing to vet and explore the ideas approved within the MMP.

Three Year Budget Projection for Principal Ad Valorem Tax Supported Funds

On an annual basis, the Office of Management and Budget (OMB) prepares a three (3) year projection of revenues and expenses within the primary ad valorem funds – the General Fund and Unincorporated Area General Fund. This analysis provides the Board of County Commissioners with important data covering millage rate assumptions, general corporate revenue trends and the impact of these revenue assumptions and trends on expense patterns over the projection period. This section of the Budget Policy is important and provides the staff and elected leadership with an opportunity to discuss the practical aspects of policy and level of service demands in conjunction with existing and projected revenue streams.

Annual Update and Inventory Report (AUIR) and Capital Improvement Element (CIE)

Chapter 163, Part II, Florida Statutes required the County to adopt certain Land Development Regulations (LDR's) to implement its Growth Management Plan adopted on January 10, 1989. One of the LDR's requires the County to, "Provide that public facilities and services meet or exceed the standards established in the CIE required by Section 163.3177 and are available when needed for the development..." This Section of Chapter 163, Part II, Florida Statutes is commonly known as the concurrency requirement. Accordingly, on March 21, 1990 the Board adopted the Collier County Adequate Public Facilities Ordinance No. 90.24, which was subsequently repealed and superseded by Ordinance No. 93-82, as amended by Ordinance No. 96-53. The Adequate Public Facilities Ordinance was subsequently codified in Division 3.15 of the prior Land Development Code (LDC). Ordinance No. 04-41, adopted the current LDC, and provides for the requirements of Adequate Public Facilities within Section 6.02.00.

Section 6.02.02 of the Land Development Code establishes a management and monitoring program for public facilities, which provides for an annual determination of concurrency for Category "A" facilities and identification of additional facilities needs. Category "A" facilities are roads, solid waste, drainage, parks, potable water, and sewer. Section 6.02.02 of the Land Development Code also requires the preparation of an AUIR on Public Facilities for presentation to the Board of County Commissioners (BCC). The findings of the AUIR form the basis for the preparation of the Annual Update and Amendment to the Capital Improvement Element and Schedule of Capital Improvements, proposed projects to be included in the next annual budget, the determination of any Area of Significant Influence (ASI) and the review of the issuance of development orders (excluding roads) during the next year. The AUIR provides an update to the ledger baseline for the real-time Transportation Concurrency Management System database. The preparation and presentation of the AUIR to the BCC meets the requirements of Section 6.02.02 of the Land Development Code for an annual determination of the status of public facilities.

The Capital Improvement Element (CIE) and the Annual Update and Inventory report (AUIR) are required County processes that concentrate upon the same subject matter, the schedule of capital improvements for the County, but prior to FY 2011, each were separate processes. There were a number of negative ramifications associated with the separate timing of these two capital improvement processes:

1. Section 163.3177 Florida Statutes requires that the County adopt the annual CIE amendment by December 1st and the bifurcated process did not allow the County to achieve the statutory requirement.
2. Inconsistency between the financial basis of the two processes and the corresponding inconsistency between the projects contained within each due to timing discrepancies.
3. The CIE was adopted with 10 month old population projections and 10 month old seasonally adjusted transportation factors.
4. Redundancy in staff work effort for capital improvement projects.

The combination of the two processes, with completion in December has allowed for:

1. CIE amendment in compliance with the Florida Statutes December 1st adoption requirement.
2. A decision making process for capital improvements based upon the same financial basis.
3. One document to the Collier County Planning Commission (CCPC) and the BCC.
4. Elimination of data changes and revenue projections inconsistencies between the AUIR and the CIE processes.
5. Fewer CCPC and BCC meetings related to capital improvement programming.
6. An eight month, rather than a continuous 12 month capital improvement cycle.
7. Eliminates redundant preparation process across the County organization.

The combination of the two processes in FY 2011 has not led to any negative ramifications from a local or state compliance perspective and continues to provide a positive fiscal impact with the elimination of redundant meetings and staff duplicative efforts.

Budget Policies and Procedures

The Collier County annual budget is a plan for the allocation of County resources toward the accomplishment of specific programs. The formulation of the budget takes into consideration citizen desires, economic conditions, policies and strategic goals/initiatives established by elected officials. The Florida mandated fiscal year for Collier County begins on October 1 of each year and ends September 30 of the following year.

An additional key factor guiding budget development is Florida Statutes require adoption of a balanced budget (total budgeted revenues = total budgeted expenses). This definition applies to the overall budget and to individual county funds. Florida Statutes further require that all funds, including estimated fund balance, be appropriated.

Annual Budget Development

Collier County staff initiates the budget process by developing a recommended budget policy that includes a multi-year analysis of the General Fund and the Unincorporated Area General Fund, as these funds are the principal County tax supported operating funds. The analysis reflects the estimated impact of the proposed budget policies on the respective budgets and associated millage (tax) rates.

The recommended budget policy is then presented to the Board of County Commissioners in late February or early March. The Board approves the broad policy guidelines (millage rate recommendations, capital funding allocations, level of service standards, salary adjustments, limitations on operating budgets and position guidance) that govern the development of the budget, which are then incorporated into a budget instruction manual for staff.

Year to date financial information through February (five months of the County fiscal year) is then uploaded into the budget module to assist with revenue and expense year-end forecasting. County staff members develop their respective budget requests for the upcoming fiscal year. Requests are broken down into two categories: Current Service and Expanded Service. Current Service is defined as the inflationary cost of providing existing services. Expanded Service requests include enhancements to existing programs and new programs and/or position requests. The Expanded Service column focuses attention on any service requirements that may be necessitated by a growing population or level of service increases. OMB staff then reviews and makes recommended changes to the proposed budget requests in conjunction with the operating departments. The Constitutional Officers: Supervisor of Elections, Clerk to the Board, and Sheriff submit their respective budget requests by May 1; the Property Appraiser submits their budget by June 1; and the Tax Collector's budget submittal is due on August 1. All dates are in accordance with Florida Statutes.

Internal budget reviews are conducted with the County Manager in May. At this time the County Manager's recommended budget for the upcoming fiscal year is finalized. On June 1, the Property Appraiser provides a preliminary estimate of taxable value for the upcoming fiscal year. This provides taxing authorities with important information for budget planning purposes. Tax supported budgets are re-balanced to reflect this information. In June the Board conducts workshops in order to review the tentative budget. The Board makes preliminary policy decisions regarding the proposed budget at this time. On July 1 the Property Appraiser certifies a tax roll for the upcoming fiscal year. The budget is changed based on the updated property valuations. A tentative budget summary is provided to the Board of County Commissioners in accordance with State Truth in Millage (TRIM) requirements.

In late July all taxing authorities adopt proposed tax rates. These tax rates represent the maximum rates for state statutory Truth in Millage (TRIM) purposes and may be maintained or reduced during public hearings in September. (Note: There are emergency provisions by which the proposed tax rates may be increased, subject to very onerous public notice requirements). The Property Appraiser then assimilates all of the proposed tax rates and generates the Notice of Proposed Taxes. This notice provides the taxpayer with the maximum tax impact of the proposed millage rates to be levied by the various governmental units

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(County, City, School District, etc.) and the updated valuation of each property as established by the Property Appraiser.

Florida Statutes require two advertised public hearings on the budget. The Notice of Proposed Taxes serves as the public notice for the first public hearing held in September. Thereafter, the final hearing is noticed and conducted in accordance with State TRIM provisions. The public is allowed to speak on any topic prior to final adoption of tax rates and budgets. Upon adoption of the budget by the Board of County Commissioners, appropriations are uploaded into the County financial system. The ensuing fiscal year begins on October 1. The annual budget development cycle is depicted in the following budget calendar.

Budget Calendar

Budget formulation, adoption and execution in Collier County involve the year-round interaction of many people at various levels within the County. The purpose of the process is to identify service needs, develop strategies to meet those needs, and to develop detailed revenue and expenditure estimates to carry out the financial plan. As such, the budget process incorporates the following activities:

<u>Date</u>	<u>Activity</u>
February/ March	Budget policy, providing broad direction to staff governing the preparation of the FY 2017 budget, is adopted by the Board of County Commissioners.
April/May	County Manager's Agency departments submit program and line item requests.
May 1	Supervisor of Elections, Clerk to the Board, and Sheriff line item budgets submitted.
June 1	Property Appraiser line item budget submitted.
Mid-late June	Board of County Commissioners conducts budget workshops to review the proposed FY 2017 budget.
July	Tentative budget, incorporating workshop changes and certified taxable value, is released to the Board of County Commissioners.
July	Proposed millage rates (maximum property tax rates to be levied in FY 2017), approved by the BCC and certified to the Property Appraiser.
August 1	Tax Collector line item budget submitted.
Late August	Property Appraiser distributes Notice of Proposed Taxes to all property owners in Collier County.
September 10	First public hearing on FY 2017 budget conducted.
September 24	Final public hearing on FY 2017 budgets conducted. FY 2017 millage rates and budget adopted by the BCC.
October 1	New fiscal year begins; implementation of FY 2017 adopted budget.

This schedule complies with the requirements set forth in Florida Statutes Chapter 200, "Determination of Millage", and Chapter 129, County Annual Budget.

Budget Policies

The annual budget policy approved by the Board of County Commissioners (Board), consists of three (3) sections which are “annual budget policies to be adopted”; “continuing budget policies to be reaffirmed”; and “a three-year forecast for the General Fund and the Unincorporated Area General Fund MSTD. This format was continued for FY 2017, with inclusion of significant budget influences and discussions of the strategies which may be utilized to address these influences as the budget document evolves for FY 2017 and beyond.

Summary of Specific Board Adopted Budget Policies for Fiscal Year 2017:

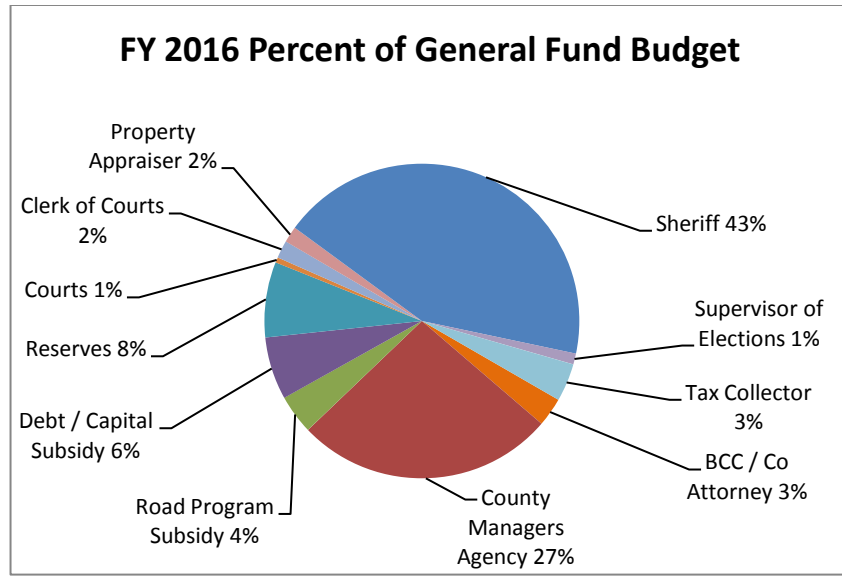
- A millage neutral General Fund tax rate budget.
- Reset the Unincorporated Area General Fund tax rate to \$.8069 – the FY 2007 rate – and devoting the marginal increase of \$.0908 to restart the median landscape capital program.
- 7.0% positive taxable value planning scenario.
- A 3% component increase devoted to operations at the department level County Manager’s Agency with the remaining budget planning dollars applied to Agency wide capital equipment and asset replacement.
- Maintain revenue centric budgets.
- Expanded position requests will be limited to mission critical functions, fully vetted with the Board and enumerated within the Budget document including details of expanded operational costs and any offsetting program revenue.
- 3% general wage adjustment.
- Continuation of current 80/20 cost share for health care program with employees contributing 20%.
- Adherence to OMB published retirement rates.
- Accrue salary savings at 2%.
- Establish storm water capital funding between the General Fund and Unincorporated Area General Fund in an amount no less than \$5,600,000 under a pay as you go strategy and continue studying the storm-water utility concept for further Board consideration during FY 2017.
- Continue use of gas taxes to support road construction improvement and maintenance program as well as current debt service.
- Continue General Fund, general capital, debt payment and impact fee loan transfer equivalent up to 0.3333 mills annually.
- Continue focus on building reserves.
- Provide comparative budget data from five (5) Florida Counties of similar size.

Millage Rates

If these assumptions remain constant and the Board of County Commissioners took no action to alter the impact, FY 2018 and FY 2019 projected millage rates for the General Fund and the Unincorporated General Fund, as well as the actual adopted FY 2016 and FY 2017 millage rates for these respective funds, are identified in the table below:

Fund	FY 16 Adopted Millage Rates	FY 17 Adopted Millage Rates	FY 18 Projected Millage Rates*	FY 19 Projected Millage Rates*
General Fund	3.5645	3.5645	3.5645	3.5645
Unincorporated General Fund	0.7161	0.8069	0.8069	0.8069

*Projections for FY 18 and FY 19 assume a continuation of current tax rate policies by the Board of County Commissioners.



General Fund Allocations by Agency and Component

The purpose of this allocation is to identify those critical appropriation components within the General Fund. All agencies work diligently with the County Manager in support of budget policies adopted by the Board. Equally important is the premise that all agencies will share in any budget reductions necessitated by reductions in property tax revenues, new tax reform initiatives, reductions in state shared revenue and *unfunded mandates*.

Considering that **transfers to the Constitutional Agencies in FY 2016** account for 52% of total General Fund budgeted expenses and 75% of the General Fund ad valorem budgeted revenue, their participation in any necessary reductions due in part to unexpected ad valorem revenue shortfalls or unforeseen unfunded mandates is essential. It should be noted that these expense percentages are gross figures and do not account for statutorily required year ending constitutional officer turn back. This turn back revenue is budgeted and forecast each year. Constitutional turn back revenue totaled \$7,922,885 and \$7,659,792 respectively across all funds for years ending FY 2014 and FY 2015. The General Fund receives roughly 91 percent of all turn back revenue. Turn back by the Tax Collector accounted for 72% of all turn back revenue in FY 2014 and 83% of all turn back revenue in FY 2015.

Revenue Centric Budgets

It is generally recognized that all budgets and expense disbursements regardless of fund or activity are revenue and cash dependent. This concept establishes that enterprise funds, internal service funds, certain special revenue funds and other operational funds which rely solely on fee for service income with zero reliance upon ad valorem revenue should be allowed to establish budgets and conduct operations within revenue centric guidelines dictated by cash on hand and anticipated receipts. For FY 2017, the following budget priorities must be satisfied for enterprise operations; working capital guidelines established through policy or best practices; capital obligations from the capital improvement element (CIE); any fee or rate study expense stipulations; priority agency wide initiatives; any statutory or ordinance spending restrictions.

This concept also presumes continual monitoring of cash and receipts and if necessary subsequent operational adjustments dictated by cash flow. As such, ad valorem agency limitations suggested above will not apply.

Certain cost centers or functions have a net cost to the General Fund (001) or Unincorporated Area General Fund (111). In these instances where fee for services offset the ad valorem impact, then the

budget reduction guidance should account for this positive impact upon the net cost to the General Fund (001) or to the Unincorporated Area General Fund (111). Under this revenue centric approach, Departments will be held to their fee for service projections and any negative fee variances will be addressed through service cuts and not subsidized by Ad Valorem taxes. Department Head discretion upon guidance by the County Manager should be afforded in these scenarios.

Limitations on Expanded Positions to Maximize Organizational Efficiencies

The County Manager's Agency added 62.25 FTE's to the operation between adoption of the FY 2015 budget and adoption of the FY 2016 budget. These positions were distributed relatively equally throughout the agency reflecting the continued need to invest in human capital among various strategic position categories to address ongoing service demands and agency initiatives.

We are faced with the continuing challenge of conducting the business of government within the context of evaluating strategic organizational efficiencies and re-alignments required to match service demands with available resources. Consequently, as part of any decision to make major organizational, service or other changes, proper analysis is undertaken. This analysis includes review of the customer needs, the organizational structure, the underlying processes and service delivery models and the proper full time equivalent employee mix. Outcomes include streamlined business processes, elimination of any wasted effort in the processes, and a management and staffing structure that is expected to be able to deliver the required services.

For FY 2017, expanded positions will be limited to mission critical functions such as but not limited to capital project execution, asset maintenance and replacement execution, asset management implementation and front line service delivery. Expanded positions and programs will be reviewed by the County Manager and his recommendations will be presented as part of FY 2017 budget workshop discussions in June.

Compensation Administration

The philosophy of Collier County Government is to provide a market-based compensation program that meets the following goals:

1. Facilitates the hiring and retention of the most knowledgeable, skilled and experienced employees available.
2. Supports continuous training, professional development and enhanced career mobility.
3. Establish equitability in position pay ranges and to rates paid incumbents in those positions.
4. Recognizes and rewards individual and team achievement.

The Consumer Price Index 12 month percent change from December 2014 to December 2015 is 1.6% for the Miami-Fort Lauderdale area. This is one of the indices that Collier County traditionally uses when considering a general wage adjustment. The annual Florida Relative Price Index, an index comparing the relative cost of living among the State's 67 counties, is also used as a basis for compensation plan recommendations. Similar to last year, rather than waiting to appropriate dollars for a compensation adjustment on an event driven basis, the County Manager proposes to appropriate dollars for the adjustment as part of budget planning for FY 2017 with the recommended structure submitted for Board consideration at the June Workshop meeting.

For FY 2017, the County Manager is recommending a 3% general wage adjustment in an effort to remain competitive in a highly aggressive labor market and recognize existing employees for their continued commitment, service and loyalty to the agency. This proposed adjustment also represents an effort to regain certain payroll buying power which was eroded through introduction of an FRS payroll deduction, previous health insurance co payment increases and the three (3) year absence of salary increases as depicted in the summary table below.

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As point of reference, the FY 2016 Pay and Compensation Plan was also funded at the 3% level with allocations split between a 1.5% general wage adjustment and targeted market based pay plan adjustments to designated positions that were out of alignment with the recommendations of the compensation plan review completed by Cody and Associates. Overall FY 2016 adjustments to the compensation plan totaled approximately \$3,100,000.

Program Component	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17
General Wage Adjustment *	0.00%	2.00%	\$1,000	2.00% / \$1,000	1.50% / \$1,000	3.00%
Awards Program	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Pay Plan Maintenance	0.00%	0.00%	0.00%	0.00%	1.50%	0.00%
Total	0.00%	0.00%	2.00%	\$1,000	3.00%	3.00%

*Note: General wage adjustments are generally based on the annual Miami-Ft. Lauderdale SMSA (all urban consumers).

Health Care Program Cost Sharing

The County is self funded and seeks to operate the health plan with the same diligence as a small insurance company. Like an insurance company, the County faces a significant budget risk within the health plan due to the potential for a statistical claim cost variance of 10% around the expected mean claims cost. Such variance is normal statistically and has its roots in the fact that total medical costs are extremely sensitive to the number of claimants who experience catastrophic losses. The expected number and size of large claimants is by nature extremely random and volatile. To manage and prevent this variability, the County reinsures catastrophic losses and maintains a prudent reserve to comply with Florida Department of Insurance requirements as well as to protect the General Fund from this volatility.

There are several goals that guide how the County operates the plan within the small insurance company context. These are:

1. Comply with all legal and regulatory requirements for plan operation
2. Manage plan cost trends to be 30% or more below published trends
3. Maintain overall controllable expenses, reinsurance costs, network fee arrangements and reserves at prudent levels
4. Protect our employees from the economic impacts of illness or injury
5. Prevent illness when possible by helping our employees and their spouses become aware of their health, and act on that knowledge

Coverage under the Plan extends to all County employees, with the exception of the Sheriff's Office, which operates its own self-funded plan. Nationally, as well as here in Florida, medical plan costs, and the premium dollars required to fund them, continue to increase annually. The County's medical plan has the potential to be similarly impacted by these rising costs.

For FY 2016, the County experienced no (0%) health insurance rate increase. Due to exceptional plan performance over the past four plan years, plan reserves exceed statutory minimums. Therefore, it is recommended that there be a no (0%) rate increase for FY 2017. It should be noted that employer health insurance contribution increases are absorbed within operating appropriations.

Since 2009, Collier County Government has invested in processes to heighten employees and spouses awareness of their health and make available resources to assist covered employees and spouses in

improving and maintaining their health. These programs have achieved meaningful reductions in risk and improvements in outcomes for the covered participants. For example;

- 51% of those with LDL (cholesterol) in the high risk level in 2011 were able to lower their risk in 2015.
- 62% of participants measured with hypertension in 2011 made significant positive progress in controlling their blood pressure.

Employees and spouses have embraced the County's preventive educational and qualifier processes which have contributed greatly toward the financial strength of the health program. As such, it is not uncommon to provide a level of reward or "dividend" to our employees for their effort and participation. This may manifest itself in a one-time premium holiday with the level and extent determined annually.

With the objective of mitigating increases to the plan, the County will continue to emphasize participation in existing wellness program, proper structuring of reinsurance to manage adverse plan impacts and prudent plan management.

Historically, Board budget guidance has required all agencies to uniformly share health insurance contributions between employers and employees. If all agencies maintained the recommended cost distribution percentages of 80% employer and 20% employee, it is estimated that for FY 2016, \$3.0M in General Fund constitutional transfer savings would have been realized.

Certain provisions of the federal Affordable Care Act (ACA) could have a negative fiscal impact to Collier County if not managed properly. The most penal is the "Pay or Play" provision. This provision imposes a \$2,000 penalty per eligible employee working more than 30 hours per week or 130 hours per month if the employer does not offer coverage to 95% of the eligible population. The 95% provision took effect on January 1, 2016 with penalties, if any, being assessed in calendar year 2017 or the County's FY 2017.

Right now, the employee group which must be managed is the "job bank" pool. These employees are generally classified as temporary in nature, are not eligible for health insurance and are not considered FTE's approved by the Board. However for ACA purposes they are considered part of the eligible health insurance population if they work in excess of 30 hours per week or 130 hours per month. As of December, 2015 approximately 64 job bank employee's worked at or over 130 hours per month. Therefore, the County met compliance. Based upon the December eligible population, the 95% test would equate to 84 employees or less. If somehow the County failed to satisfy the 95% provision, the fine could total approximately \$3.2 million.

This issue will require ongoing management and the Board should be aware that job bank employees working 30 hours a week or more may transition to FTE status as part of the budget process or via separate executive summary and others may have their hours reduced depending upon operational considerations. Regardless, the existing CMA covering this employee classification will be revised to stipulate that those employees working 30 hours a week or more will be eligible for health insurance benefits under the County's program.

Retirement Rates

All agencies including Constitutional Officers must use the retirement rates published within the OMB budget instructions. OMB is monitoring all proposed bills. The legislature usually establishes the new retirement rates in the beginning of May with the Governor signing the bill into law at the end of May. The preliminary retirement rates that will be published in the instructions are based on proposed House and/or Senate Bills. (Florida Statute Chapter 121)

Accrued Salary Savings

Today's economic climate has led to an increased movement of employees to and from the organization. When employees leave, they are generally replaced and the process of replacement takes varying lengths of time depending on the position being recruited. This fact coupled with the full budgeted amounts for

health insurance and worker's compensation being transferred to the self-insurance funds, impacts the amount of accrued salary savings due to position vacancies. For FY 2016, this rate was established at 2%. For FY 2017, it is suggested that the attrition rate remain at 2%.

Stormwater Management Capital Funding

The strategy proposed is to fund storm-water improvements from the General Fund and Unincorporated Area General Fund consistent with the capital improvement element (CIE), ability to execute, integration with other utility construction scheduling and identified watershed benefits per engineering reports. It is expected that the funding burden will shift to the Unincorporated Area General Fund based on the identified watershed benefit. Dollars allocated will depend upon whether or not the current "pay go" strategy will continue or whether a component of financing will be introduced.

Under the current "pay go" approach, it is anticipated that the FY 2017 transfer contribution will be no less than the FY 2016 contribution of \$5.6 million. The purpose of this dedicated funding source is to address long-standing capital project needs in the storm water program area, as well as to identify to grantor agencies that Collier County has a dedicated funding source to provide local matching requirements to available grants.

Proposed Uses of Gas Taxes

Previously, the Board directed through policy that all available uncommitted gas taxes will be used to support maintenance of the transportation network and related capital initiatives. Historically, the General Fund has transferred dollars to Gas Tax Fund (313) supporting the maintenance and improvement of the transportation network. Immediately prior to the decline in taxable values, this General Fund transfer amounted to \$24 million. Gas taxes are the pledged source of repayment on the current Series 2012 and Series 2014 Gas Tax Refunding Bonds. Current debt service is approximately \$13.1 million per year. The Series 2012 refunding debt expires in June 2023 while the Series 2014 refunding debt expires in June 2025.

The recent debt restructuring has resulted in a \$1.0 million annual savings in debt service which began in FY 2015. This savings will manifest itself in additional dollars for maintenance and infrastructure improvements.

The General Fund transfer proposed for FY 2017 is \$14,560,000 representing a slight increase from FY 2016. Also, the Unincorporated Area General Fund transfer proposed for FY 2017 is \$3,000,000 an increase of \$500,000 from FY 2016. These dollars support maintenance on the roadway network including intersection improvements, resurfacing, bridges and other critical maintenance needs. Gas tax revenue from all sources in recent years has averaged approximately \$18.5 million per year. When you consider the payment of annual debt service (\$13.1M), the remaining \$5.4 million is programmed for construction and maintenance of the transportation network.

General Fund Debt Contribution and Debt Management

The General Fund (001) has provided via transfer the sum equivalent of up to 1/3 mil to non impact fee eligible county wide capital functions and a debt payment component since FY 2006.

For FY 2016, the equivalency rate was .3039 and for FY 2017 the equivalency rate is planned at .2586. During the economic downturn, the majority of this transfer evolved into a debt service payment. However, over the past four (4) fiscal years restructuring the debt portfolio has eased the debt burden freeing up more dollars to support county-wide capital projects and necessary maintenance (Fund 301).

For FY 2016, \$10,677,500 of the \$20,031,500 equivalency transfer was planned for capital projects. For FY 2017, \$11,356,100 of the \$17,870,700 equivalency transfer is devoted to capital projects. This contribution is down \$2,160,800 from FY 2016 due primarily to a reduced General Fund impact fee trust fund loan requirement in FY 2017.

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For FY 2017, the General Fund (001) transfer (loan) will be sized to cover debt service which cannot be covered by impact fees. This amount totals \$3,438,800. Total loans outstanding to the impact fee trust funds (i.e. EMS, Libraries, Corrections, Law Enforcement and General Government Facilities) from the General Fund since inception (FY 2005) through FY 2016 total \$92,181,581.

Payment of debt is a top priority. Under the FY 2017 budget planning scenario, dollars generated from the up to 1/3rd mil equivalent allocation will be sufficient to cover revenue bond debt service.

Of the \$17.9 million projected transfer in FY 2017, \$3.4 million will be required to cover the growth related debt service gap due to insufficient impact fee revenue and \$3.1 million is budgeted to cover non growth related debt. Going forward, the level of General Fund loan subsidy is heavily dependent upon the level of impact fee collections.

Collier County embarked upon an aggressive debt restructuring program in the summer of 2010 and to date over \$379M in general governmental debt has been refinanced. As a result, the cost of borrowing has been reduced by \$1,640,000 annually with this recurring savings applied toward high priority operating and capital programs. The cumulative net interest rate of the general governmental debt portfolio has been reduced from approximately 5% to roughly 3.5% and annual principal and interest payments servicing outstanding general governmental debt represents 5.24% of the County's net adopted FY 2016 budget. The following charts depict the managed drop in annual debt service payments servicing all debt and annual debt service connected with our general governmental credit.

Collier County's total principal debt outstanding at 9/30/16 totals \$502M of which \$321M is connected with infrastructure improvements by population growth and related service demands. The County's principal debt has been reduced by \$286M since FY 2008. Annual principal and interest payments servicing the County's current total outstanding debt represents 5.2% of the County's net FY 2016 budget.

Reserves

General: Reserve is a budget/policy term referring to resources set aside to provide a buffer against risk. Likewise reserves may also be referred to as a portion of fund balance – only on the expense side of the equation. Reserves are the cornerstone of financial flexibility and provide government with options for responding to unexpected issues and a buffer against shocks and other forms of risk.

It is essential for governments to maintain adequate levels of fund balance to mitigate current and future risks such as revenue shortfalls, natural disasters and unanticipated expenditures. As such, budgeted reserves serve to protect beginning cash position in a fund and are an essential component of Collier County's overall financial management strategy and a key factor in external agency measurement of Collier County's financial strength. Various bond rating agencies recognize that the best reserve policies provide both specificity and flexibility accomplishing one or more of at least the following three criteria:

- establishing a target level of reserves or a reserve floor
- specifying the appropriate circumstances for drawing down reserves
- directing the replenishment of reserves

In general, rating agencies view positively higher reserve levels, although local governments can maintain high credit ratings with lower reserve levels if other indicators of financial flexibility such as revenue raising ability, stable diverse revenue structure, expenditure flexibility and conservative budgeting practices are strong.

A reserve for contingency is typically budgeted in all operating funds, with the exception of the Constitutional agency funds. Reserves for the Constitutional Agency funds shall be appropriated within the County General Fund.

The following is a history of budgeted reserves within the General Fund and Unincorporated Area General Fund since FY 2008 as well as the % of reserves against total operating expenses.

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Fiscal Year	General Fund Reserves	Unincorporated Area General Fund Reserves	% of General Fund Expenses	% of Unincorporated GF Expenses
2017 (Planning)	\$33,439,700	\$2,224,200	9.6%	4.8%
2016	\$28,423,400	\$2,130,800	8.8%	5.2%
2015	\$26,670,700	\$2,220,100	8.5%	5.6%
2014	\$26,217,400	\$1,715,000	8.9%	4.5%
2013	\$24,844,400	\$1,596,200	8.7%	4.3%
2012	\$18,180,900	\$1,739,500	6.2%	4.5%
2011	\$14,210,200	\$2,925,100	4.7%	7.4%
2010	\$15,569,100	\$3,422,400	4.9%	7.2%
2009	\$17,541,200	\$2,853,500	5.0%	5.8%
2008	\$20,506,000	\$6,336,600	5.5%	12.9%

Optimally, and in order to achieve a regular and sustained General Fund beginning fiscal year cash position of at least \$55 million, budgeted reserves should be a minimum of \$35 million.

For the second consecutive year, mid-year operating cuts and/or transfer reductions regardless of execution patters were not made. While this is good news, management of the budget remains a regular occurrence especially as it relates to scrutinizing regular expenditure patters and monitoring transfers out of the General Fund to insure that dollars leaving are programmed for project expenditures within the FY.

Florida State Statutes: In all respects, budgeted reserves shall conform to requirements of Florida State Statutes. The State establishes maximum limitations on certain reserves. The maximum limitations for contingency reserves and for cash flow reserves are 10% and 20% of a fund's total budget respectively. There is no statutory limit on capital reserves.

Comparative Budget Data

Provide comparative budget data using FY 2016 adopted budget data (cost and employees per capita based on unincorporated area population) by Agency with Budget Submittals for Similar Sized Florida Counties.

Adopted Budget Policy: Counties for comparison purposes include:

- Sarasota County
- Lee County
- Charlotte County
- Manatee County
- Martin County

Existing County Operating Budget Policies for FY 2017

Grant Funded Positions: Any positions formerly funded with grant funds being recommended for inclusion in a general (non-grant funded) operating budget shall be treated as expanded service requests.

Self-Insurance: To conduct an actuarial study of the self-insured Workers' Compensation, Property and Casualty, and Group Health Insurance programs. Program funding to be based upon an actuarial based confidence interval of 75%, with the exception of group health to which a confidence interval is not applicable.

Contract Agency Funding: The Board will not fund any non-mandated social service agencies.

Median Maintenance: Recognize the Unincorporated Area General Fund MSTD (111) as the appropriate, dedicated funding source for median beautification maintenance costs.

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Carry forward: All funds that are unexpended and unencumbered at the end of the fiscal year will be appropriated as carry forward revenue in the following year. Carry forward revenue represents not only operating funds but also previously budgeted operating, debt service, and capital reserves that are "carried forward" to fund these same reserves in the new year or to fund capital projects in the current or future years. The largest sources of carry forward are the capital, debt service, and enterprise funds. In both the General Fund and Unincorporated General Fund, carry forward fund balance is maintained to provide cash flow for operations prior to the receipt of ad valorem taxes and other general revenue sources.

General Fund balance is required to meet significant public safety and priority operating needs for October and November, prior to the receipt of any significant ad valorem tax revenue (ad valorem taxes represent 67.0% of the total FY 2016 General Fund adopted revenues).

Fund balance is also an important measure used by bond rating agencies in determining the County's credit worthiness. Specific concerns for Florida communities were reliance on the tourism industry and sales tax revenue, and the ongoing threat from hurricanes and wildfires. For Florida coastal communities, a minimum carry forward balance of 10% of total General Fund expenditures was recommended by the ratings agencies. Of course this figure and recommendation was general in nature and subject to each county's individual cash flow needs. A higher percentage would be considered positive – especially during any ratings surveillance.

The recommended level of year ending cash and cash equivalents (carry-forward) in the General Fund should be a minimum of 10% of actual expenditures. At year ending September 30, 2015, actual General Fund carry forward balance totaled \$57,690,000 which represented approximately 18.7% of actual FY 2015 expenses.

Indirect Cost Allocation Plan: The policy of charging enterprise and special revenue funds for support services provided by General Fund departments will be used again in FY 2017. The basis of these charges is a detailed indirect cost allocation plan prepared, periodically, by a consultant and adjusted by staff to reflect the organizational environment on a real time basis.

Impact Fees: Collier County will assess impact fees at such levels as allowed by law, established by the Board of County Commissioners and supported by impact fee studies.

Enterprise Fund Payment in Lieu of Taxes: The Solid Waste Fund and the Collier County Water-Sewer District will once again contribute a payment in lieu of taxes (PILT) to the General Fund. For FY 2016, the payment in lieu of taxes calculation was based upon a "franchise fee equivalent basis" commonly referred to as a percentage of gross receipts. Five percent (5%) of gross receipts were applied in FY 2016 and this method and percentage is planned for in FY 2017. This method is a common approach used by local governments and is generally consistent with fees paid by private utilities operating in a local government jurisdiction.

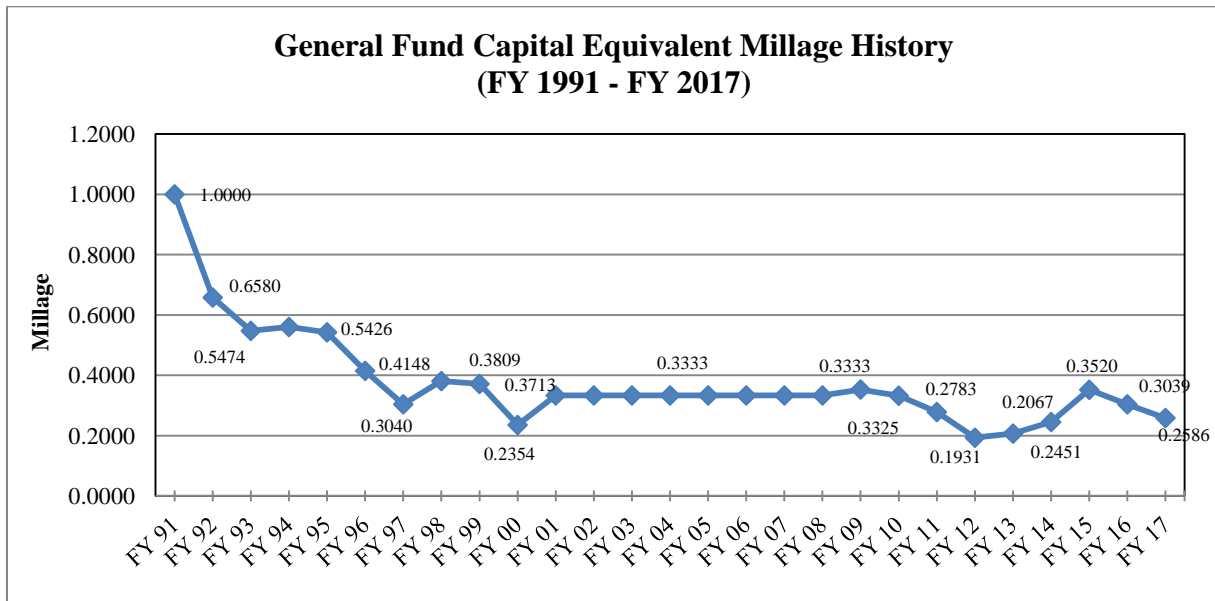
Prior to FY 2013, PILT was based upon the prior year General Fund millage rate multiplied by the prior year gross (non-depreciated) value of property, plant, and equipment.

Debt Service: Any capital projects financed by borrowing money shall limit the repayment period to the useful life of the asset.

Interim Financing: Collier County may also borrow funds on an interim basis to fund capital projects. In these cases, a repayment source shall be identified and the financing source that has the lowest total cost shall be employed.

The Collier County Debt Management Policy provides that advance refunding for economic savings will be undertaken when a present value savings of at least five percent of the refunded debt can be achieved. The policy also states that five percent savings is often considered a benchmark and that any refunding that produces a smaller net present value savings may be considered on a case by case basis. A smaller net present value savings may be prudent for example when the intent is to eliminate old antiquated and limiting bond covenant language.

Ad Valorem Capital and Debt Funding: Continuation of a fixed General Fund equivalent millage dedicated to capital projects, debt financing and impact fee fund debt loans. The recommended rate is up to the equivalent of 0.3333 mills. (See history below).



The General Fund continues to loan money to impact fee funds in order to pay their annual debt service payments. This of course is in addition to normal and customary debt service on non growth related revenue bond debt.

Capital Improvement Program (CIP) Policies: On an annual basis, the County shall prepare and adopt a five-year Capital Improvement Element (CIE) consistent with the requirements of the Growth Management Plan.

- Capital projects attributable to growth will be funded, to the extent possible, by impact fees.
- Capital projects identified in the five-year CIE will be given priority for funding. The five-year plan for water and wastewater CIE projects will be based on projects included in the adopted master plans.

Unlike operating budgets that are administered at the appropriation unit level, capital project budgets will continue to be administered on a total project budget basis. The minimum threshold for projects budgeted in capital funds is \$25,000.

Three-Year Budget Projections Ad Valorem Tax Funds (FY 2017 - FY 2019)

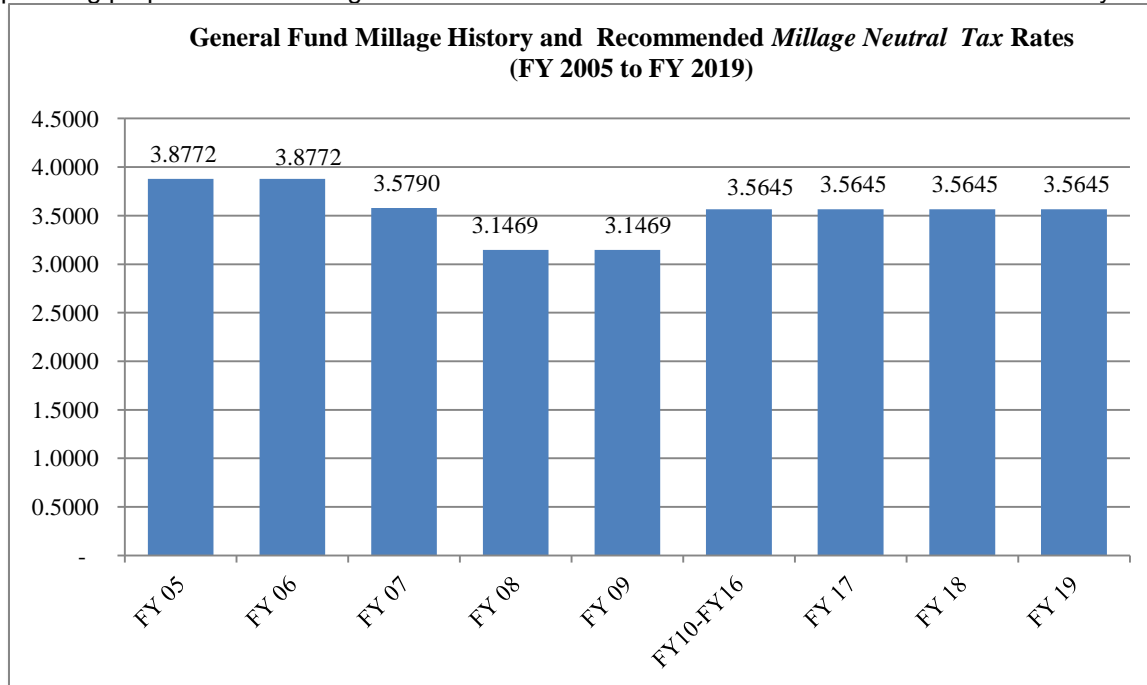
OMB staff prepares annually a three-year projection of General Fund and Unincorporated General Fund revenues and expenditures to improve financial planning and to understand the long-term impact of funding decisions. These projections are complimented by a **trend analysis** of revenues and expenses which conclude the General Fund and Unincorporated Area General Fund sections respectively.

The following 3-year budget projections are for the General Fund (001) and the Unincorporated Area General Fund MSTD (111).

General Fund (001) Millage History and Millage Rates

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As a point of reference, the following graph plots the historical General Fund millage rate, as well as *millage neutral* tax rates for FY 2017 through FY 2019. Millage neutral rather than tax neutral rates are used for planning purposes considering the belief that taxable values will continue to increase modestly in the future.



While the County Manager will be recommending a *millage neutral* budget in FY 2017 and while this millage neutral budget will contain funding for priority public safety and other significant asset maintenance/replacement initiatives, the Board should note the magnitude of our future asset maintenance responsibility and devote additional future dollars, which may be generated from an increasing taxable value base, to maintaining and or replacing corporate assets.

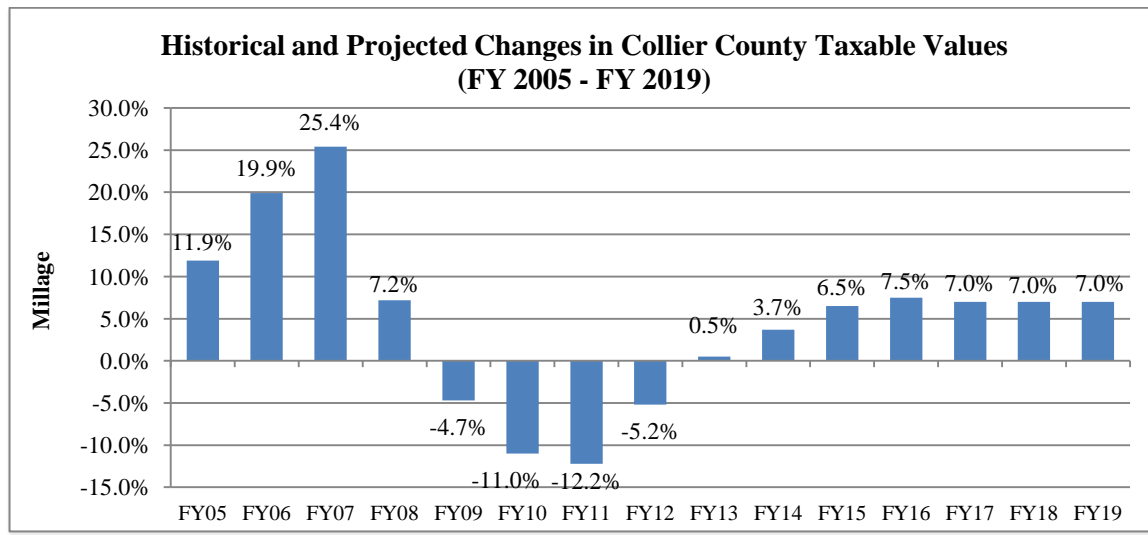
The following tables depict the respective *millage neutral* tax rates for FY 2017, 2018 and 2019 as well as additional ad valorem dollars which could be raised under certain increasing tax base assumptions.

General Fund	FY 16 Adopted and Recommended <i>Millage Neutral</i> Millage Rates	Additional Ad Valorem Revenue Projection Each Year
FY 16	3.5645	
FY 17	3.5645	\$17,250,800 @ 7.5% TV Increase
FY 18	3.5645	\$18,712,400 @ 7% TV Increase
FY 19	3.5645	\$20,022,300 @ 7% TV Increase

In order for Collier County to continue providing high quality best value services; continue to address deferred infrastructure maintenance; replace backlog equipment and vehicles; maintain its reserve and cash positions pursuant to policy and representative of an investment quality credit rated organization, it is essential to capture those additional ad valorem dollars generated by increasing taxable values. Failure to do so will jeopardize service levels and make it very difficult to maintain the extraordinary infrastructure investment which this community enjoys. As an example, in FY 2017, the projected rolled back rate within the General Fund is \$3.4049 which would raise \$11,969,600 less than millage neutral or levying the current rate of \$3.5645. While the FY 2017 estimated rolled back rate would produce \$5,281,200 more than the FY 2016 levy due to new construction taxable value, relying simply on new construction taxable value is not a sustainable model going forward when attempting to recover from an economic recession and knowing the level of investment required to simply maintain our assets let alone expand services and facilities based upon AUIR requirements and servicing the needs of an expanding population.

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The projected millage rates assume that the tax base will increase 7.0% in FY 2017 (the 2016 tax year). For FY 2018, our planning model assumes that taxable value on existing property will increase 7%. Taxable value in FY 2019 is projected to also increase 7%. The Property Appraiser will provide preliminary taxable value estimates for FY 2017 on June 1, 2016. Actual and assumed changes in County taxable values are as follows:



Notes to Graph:

FY 2007: The General Fund (001) millage rate adopted in FY 2007 was based upon a 16% increase in taxable value pursuant to BCC direction. FY 2008: As part of the Florida Legislative Property Tax Reform package implemented in FY 2008, Collier County adopted its final millage rate at 91% of the rolled back rate.

FY 2017 Significant Expense Assumptions

A **millage neutral** budget assuming an increasing taxable value base provides the County with those important additional ad valorem dollars necessary to maintain our assets, invest in our personnel, and service those who live and visit Collier County. Significant expense assumptions include;

- Allocation for compensation administration – 3%.
- 2% attrition rate on regular salaries assumed in the County Manager’s Agency.
- Motor pool replacement dollars for continued regular routine ambulance replacement. Backlog replacement satisfied in FY 2015.
- \$2,000,000 allocation toward replacement of EMS Helicopter.
- Five year funding/phased approach to upgrading the county-wide 800MHz radio system platform. FY 2014 allocated \$1,500,000 to network switching and console enhancements. FY 2015 allocated \$3,900,000 for P25 site upgrades. FY 2016, allocated \$6,200,000. For FY 2017, the allocation is \$2,400,000 for continued P25 upgrades and microwave/site connectivity. The final set aside is \$2.1 million in FY 2018.
- Continued additional David Lawrence Center Funding in the amount of \$300,000.
- Continue General Fund general governmental capital, debt payment and impact fee loan transfer equivalent up to 0.3333 mills annually.
- Storm-water capital funding of \$1,550,000 for continued countywide storm-water projects and storm-water operations; additional dollars may be allocated at the Boards discretion to address other county wide critical storm-water maintenance issues.
- General Fund support of road construction and maintenance funded at \$14,560,000.
- General Fund support of EMS Operations established at \$14,130,700 – up 2.5% from last year reflecting the recurring costs of additional services to equalize response times county-wide. This planned allocation includes funding for two regular routine ambulance replacements. Also,

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additional money will be transferred from the General Fund to establish a Motor Pool Replacement Fund for EMS vehicles and ambulances.

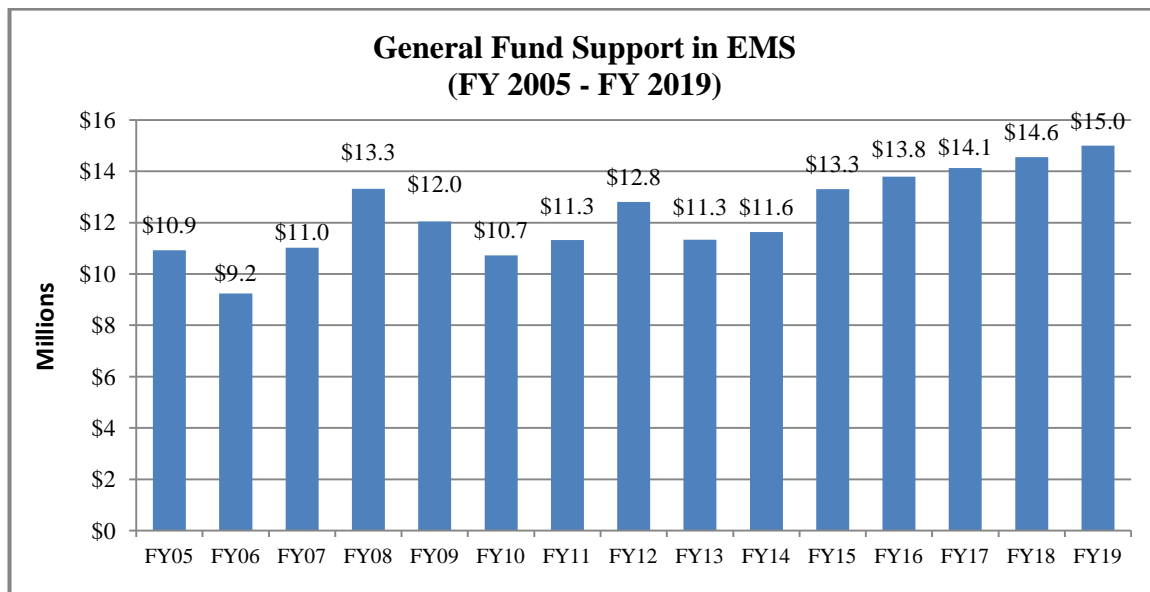
- Full support for Transportation Operations from the General Fund (001) exclusively. Also additional money will be transferred from the General Fund to establish a Motor Pool Replacement Fund for Road and Bridge vehicles.
- Mandates to be absorbed if possible within operating budgets, including Constitutional Officers.

Significant Revenue Assumptions

- FY 2016 ad valorem tax revenue forecast is 96% of actual taxes levied. FY 2016 forecast totals \$241,010,500 – a reduction of \$9,058,500 from the adopted budget. Collections are within the 5% budgeted revenue reserve. A millage neutral position for FY 2017 produces a levy of \$267,319,800.
- Sales tax revenue forecast for FY 2016 is projected at \$38,000,000 representing an increase of 2.7% over budget. FY 2017 budgeted revenue is projected at \$38,850,000 or 5% over the adopted 2016 budget.
- State Revenue Sharing for FY 2016 is projected to increase \$300,000 or 3.3% over budget. FY 2017 budgeted revenue is projected at \$9,450,000 or 5% over the adopted 2016 budget.
- Constitutional Officer turn-back is a conservative budget estimate and for FY 2017 \$6,600,000 is projected – a slight decrease of \$30,400 over the FY 2016 budget.
- Measures to maintain beginning cash balance at between \$50 million and \$55 million continue to be necessary and include continued growth in budgeted reserves coupled with any combination of revenue receipts over budget and expense side budget management.
- Interest income is projected to increase modestly by \$450,000 to \$600,000 reflecting stable fund balances.

EMS Fund

EMS is another fund that impacts significantly on the General Fund. Typically, this ad valorem support in recent years accounted for 50% to 55% of total EMS operating revenues. However, the percentage is likely to increase given instability in fee revenue collections and the Board policy directive to equalize response times county-wide. Historical and projected General Fund support of EMS operations by fiscal year is as follows:

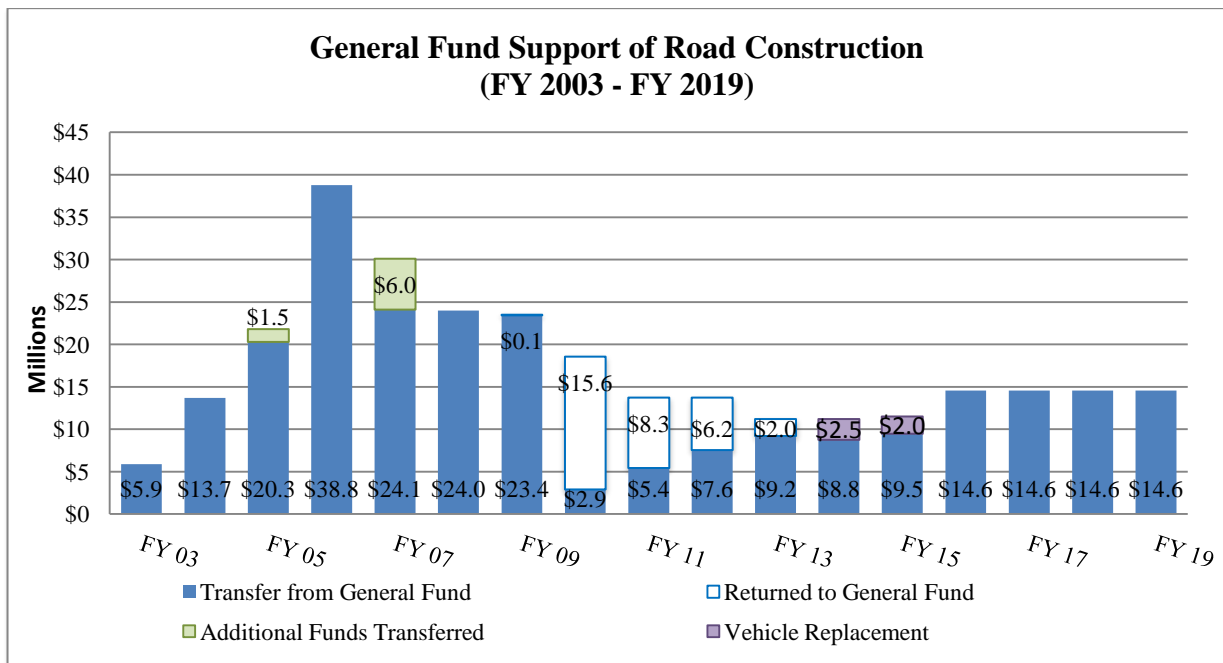


Use of General Fund dollars to support this life/safety function has and continues to be a priority.

Road Construction Program

The Board approved road financing plan was based historically on using growth in taxable value and maintaining the General Fund millage rate to provide increasing dollars to meet the road funding commitments. These dollars are depicted on the following graph.

With taxable values projected to increase, the General Fund contribution to road construction and maintenance is expected to total \$14.5 million. As future budgets are planned and scarce resources allocated, infrastructure maintenance and non growth related improvements will certainly require a dedicated commitment of general revenue resources to protect this important investment. Capital obligations necessitated by state or federal agreement, like JPA's and DCA's will be funded.



FY 2018

A **millage neutral** budget in FY 2018 with an increase of 7% in taxable value will continue to allow for priority funding of public safety capital initiatives and AUIR capital programming like the EMS Stations; sheriff capital requests; and 800 megahertz equipment replacement. This of course is in addition to other infrastructure replacement needs and continuing expanded service requirements in those operations funded within the General Fund.

In addition to annual inflationary cost increases, the following items were included in the FY 2018 budget analysis:

- Maintain Capital projects funding in an equivalency up to 0.3333 mills.
- Stormwater capital projects funding for county-wide initiatives.
- Maintain General Fund support of EMS.
- Final phase of funding to upgrade the county-wide 800MHz radio system platform by allocating \$2,100,000 to upgrade the site network.
- Contingency reserves are maintained at policy.
- Maintain General Fund road subsidy.
- Maintain General Fund support for Transportation Operations expenses.

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In summary, the FY 2018 analysis signals caution especially when critical variables like taxable value, market conditions and general revenues are difficult to predict. Pursuing a **millage neutral** budget in FY 2018 without a sufficient budgeted beginning fund balance would likely result in a \$3.6 million budget planning deficit as depicted in the trend analysis. Of course required correction on the expense side assuming revenue assumptions are accurate would be necessary.

FY 2019

A **millage neutral** budget in FY 2019 coupled with a 7% taxable value increase allows for continued funding of backlog asset maintenance and replacement while funding those programs and services enjoyed by an expanding population base. Once again, management of the budget will be important to achieve a sufficient beginning fund balance.

The following items were included in the FY 2019 budget analysis:

- Maintain Capital projects funding in an equivalency up to 0.3333 mills.
- Stormwater capital projects funding for county-wide capital initiatives.
- Maintain General Fund support of EMS.
- Contingency reserves are maintained at policy.
- Maintain General Fund road subsidy.
- Maintain General Fund support for Transportation Operations.

General Fund Trend Analysis

General Fund Analysis										
	Adopted Budget <u>FY 2016</u>	Forecast <u>FY 2016</u>		Forecast <u>FY 2017</u>		Forecast <u>FY 2018</u>		Forecast <u>FY 2019</u>		Forecast <u>FY 2020</u>
<u>Revenues:</u>										
Ad Valorem	250,069,000	241,010,500	-3.6%	257,881,200	7.0%	275,932,900	7.0%	295,248,287	7.0%	
Sales Tax	37,000,000	38,000,000	2.7%	38,850,000	2.2%	39,627,000	2.0%	40,419,500	2.0%	
Revenue Sharing	9,000,000	9,300,000	3.3%	9,450,000	1.6%	9,639,000	2.0%	9,831,800	2.0%	
Other Revenues	31,532,700	31,603,900	0.2%	32,048,400	1.4%	32,261,800	0.7%	32,165,530	-0.3%	
Less 5% Required by Law	(15,643,100)	0		0		0		0		
Carryforward	48,509,000	57,690,000	18.9%	48,727,500	-15.5%	44,188,400	-9.3%	40,633,700	-8.0%	37,865,317
Total Revenues	360,467,600	377,604,400	4.8%	386,957,100	2.5%	401,649,100	3.8%	418,298,817	4.1%	
<u>Expenditures:</u>										
Departments	68,051,700	64,227,800	-5.6%	66,560,400	3.6%	68,354,400	2.7%	69,991,100	2.4%	
Debt Service	3,077,500	3,077,500	0.0%	3,075,800	-0.1%	2,537,900	-17.5%	2,532,400	-0.2%	
Cap - Loans to Impact Fee Fds	6,276,500	6,276,500	0.0%	3,438,800	-45.2%	5,468,200	59.0%	4,863,300	-11.1%	
Capital	30,370,000	30,380,400	0.0%	31,299,900	3.0%	34,773,900	11.1%	38,820,000	11.6%	
Replacement Vehicles & Equip	1,500,000	1,500,000	N/A	1,500,000	N/A	1,500,000	0.0%	1,500,000	0.0%	
Transfers	36,853,000	36,966,600	0.3%	41,821,300	13.1%	41,047,100	-1.9%	42,314,700	3.1%	
Constitutional Officers	186,448,100	186,448,100	0.0%	195,072,500	4.6%	207,333,900	6.3%	220,412,000	6.3%	
Reserves	27,890,800	0		0		0		0		
Total Expenditures	360,467,600	328,876,900	-8.8%	342,768,700	4.2%	361,015,400	5.3%	380,433,500	5.4%	
Revenues less Expenditures (Carryforward)		48,727,500		44,188,400		40,633,700		37,865,317		
Amt of Equity (CF) (reduced)/increased to balance the budget		(8,962,500)		(4,539,100)		(3,554,700)		(2,768,383)		Total amount of Equity consumed (19,824,683)
Budgeted Reserves				33,439,700		33,773,400		34,175,800		

Budget Review Process

Department Heads prepare program and line item budgets based on adopted Board policy. Budget instructions provide details regarding the implementation of the policies such as proposed salary adjustment, internal service charges, etc. The OMB staff analyzes each submission for accuracy, content and compliance with the previously determined priorities and policies.

Each Department Head is provided an opportunity to discuss and defend budget submissions to the County Manager. The County Manager makes the final decision for the recommended budgets presented to the Board of County Commissioners in June.

Budget work sessions with the Board of County Commissioners provide a forum for the discussion and finalization of spending plans, the establishment of proposed millage rates and the finalization of the policy statements. In July, maximum proposed millage rates are adopted based on the tentative spending plan and assessed taxable values provided by the Property Appraiser.

Public hearings are held in September to allow for citizen input. The final budget is adopted at the second hearing following a legal notice summarizing the proposed plan and tax rates.

Budget Amendment Process

The Board of County Commissioners annually adopts the budget by resolution for all funds of the County. Budgetary authority is legally maintained at the fund level. However, the County's computerized financial system imposes budget controls for operating funds at the appropriation unit levels by department.

Amendments to the adopted budget can occur at any time during the fiscal year through action of the Board or the County Manager in the following manner:

1. Budget Amendments: Fund revenue and expenditure amounts may be increased or decreased by formal action of the Board following proper public notice as specified in Chapter 129.03 (a) Florida Statute. Amendments to the adopted budgets normally result from either the desire to recognize anticipated revenue or the unanticipated decrease of anticipated revenue. The purpose of the amendment process is to adjust fund amounts to reflect the level of revenues reasonably anticipated to be received and to balance expenditures to these revenues in accordance with state law and sound financial practices.
2. Certain Budget Amendments in accordance with Chapter 129, F.S., require either a resolution that can be approved by the Board of County Commissioners (BCC) on the consent agenda or a resolution that can be approved by the BCC on the Summary Agenda after an advertised public hearing. To save staff time and significant advertising costs, OMB processes one consent resolution on the following agenda to cover all budget amendments that just needed a resolution on the prior agenda. Monthly, OMB processes a resolution and an advertised public hearing to cover all budget amendments that required an advertised public hearing for budget amendments from the past two agendas.
3. Budget Amendments in the amount of \$50,000 or less within the same fund and departments that do not affect revenues or reserves may be made administratively through County Manager approval. Budget Amendment requests under \$50,000 when moving dollars among departments or decreases to reserves equal to or less than \$25,000 that require individual Board action, but no executive summary (formal staff report) are presented twice monthly in a Budget Amendment report for approval. Budget Amendments requiring an executive summary and Board approval include withdrawals from reserves in excess of \$25,000; increase in an operating and/or capital budget over \$50,000; requests for new positions and/or programs; and appropriating supplemental revenues.

Basis of Accounting and Budgeting

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. The County's accounting records and budgetary basis for general government operations are maintained on a modified accrual basis, with revenues being recorded when they are earned and expenditures being recorded in the period incurred.

Accounting records and the budgetary basis for the County's proprietary funds (enterprise funds such as utilities and solid waste operations, and internal service funds such as fleet management and self-insurance funds) are maintained on a full accrual basis. Not only are expenditures recognized when commitments are made (i.e., through purchase orders) but revenues are also recognized when available and measurable (i.e., water and sewer fees are recognized as revenue when bills are produced). Depreciation expense is not budgeted; however, expenditures for capital outlays are budgeted. These outlays are capitalized into fixed assets and eliminated from the results of operations in accordance with generally accepted accounting principles (GAAP).

The Comprehensive Annual Financial Report (CAFR) shows the status of the County's finances on a GAAP basis. In many cases this conforms to the way the County prepares its budget. Exceptions are the treatment of depreciation expense (the budget reflects the full purchase price of equipment and capital improvements, but does not reflect depreciation expenses). In addition, expenses for capital improvements in the proprietary funds are depreciated in the CAFR. Compensated absences (accrued but unused sick and vacation leave) are not budgeted, but are reflected in the CAFR as an outstanding liability. The Comprehensive Annual Financial Report shows fund expenditures and revenues on both a GAAP basis and a budget basis for comparison purposes.

Finally, fund balance allocations (residual unappropriated liquid assets resulting from prior years' operations) are budgeted and included as revenue on a budgetary basis but are eliminated on a GAAP basis for financial reporting.

Adopted Budget Summaries

Collier County prepares a Budget Summary based upon the actual operations of the County, i.e. Divisional/Agency. Summary information is provided for prior and current year adopted budgets. This tool allows management to focus on actual operating plans at a high level, monitor reserves and project cash balances for year-end.

A second Budget Summary, Comparative Revenues, Expenditures and Changes in Fund Balance by Functional Area for All Governmental Funds are prepared for Governmental Funds only. This summary is grouped by functional area for analysis on an annual basis. The highlight of this summary shows the actual fund balance as compared to the planned fund balance, in aggregate, for all Governmental Funds.

Finally, a third summary schedule is included that highlights the appropriations, by fund, compared to the prior year, and grouped by fund type.

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Collier County FY 2017 Budget Summary

Operating Budget

<u>Division/Agency</u>	<u>FY 16 Adopted</u>	<u>FY 17 Current</u>	<u>FY 17 Expanded</u>	<u>FY 17 Total</u>	<u>% Change</u>
Board of County Commissioners Operations	1,188,400	1,216,100	56,600	1,272,700	7.09%
Other General Administration (001)	6,870,700	7,320,100	0	7,320,100	6.54%
Other General Administration (111)	3,333,500	3,333,500	0	3,333,500	0.00%
County Attorney	2,740,000	2,795,900	0	2,795,900	2.04%
Total Board of County Commissioners	14,132,600	14,665,600	56,600	14,722,200	4.17%
County Manager's Agency:					
Operations (Gen Fd & MSTD Gen Fd):					
Management Offices Operations	5,290,800	6,246,900	3,000	6,249,900	18.13%
Administrative Services General Fund Operations	51,802,400	55,866,800	697,800	56,564,600	9.19%
Growth Management	39,198,000	45,686,400	319,400	46,005,800	17.37%
Public Services Operations	52,305,600	53,730,200	273,300	54,003,500	3.25%
Operations sub-total	148,596,800	161,530,300	1,293,500	162,823,800	9.57%
Revenue Centric Operations:					
Management Offices (TDC, Pelican Bay, CRA)	29,601,000	33,779,600	0	33,779,600	14.12%
Administrative Services (Internal Services - IT, Fleet, Ri)	104,107,400	114,571,200	893,000	115,464,200	10.91%
Administrative Services (Fire Districts, Trust Funds)	4,865,700	5,193,500	0	5,193,500	6.74%
Growth Mgt (Com Dev, Plan Serv, Util Reg, TDC-Beach)	57,068,400	65,147,500	381,200	65,528,700	14.82%
Growth Mgt Improvement Districts (MSTU/BU; Pollution)	6,962,200	6,488,700	0	6,488,700	-6.80%
Public Services (TDC-Mus/Pks, Conserv. Collier, Trust)	53,650,700	54,859,200	484,500	55,343,700	3.16%
Public Utilities	195,603,400	205,533,500	2,028,100	207,561,600	6.11%
Revenue Centric Operations sub-total	451,858,800	485,573,200	3,786,800	489,360,000	8.30%
Total County Manager Operations	600,455,600	647,103,500	5,080,300	652,183,800	8.61%
Courts & Related Agencies	4,994,300	5,145,100	0	5,145,100	3.02%
Constitutional Officers:					
Property Appraiser	6,780,800	6,896,900	0	6,896,900	1.71%
Supervisor of Elections	3,994,700	3,620,500	0	3,620,500	-9.37%
Clerk of Courts - Fee Support Operations	2,809,200	2,836,400	0	2,836,400	0.97%
Clerk of Courts - General Fund Support	6,014,400	6,194,900	0	6,194,900	3.00%
Sheriff	160,369,800	170,906,300	0	170,906,300	6.57%
Tax Collector	19,224,800	20,484,000	0	20,484,000	6.55%
Paid by Board - Constitutional Officers	4,239,100	4,353,000	0	4,353,000	2.69%
Grand Total Operating	823,015,300	882,206,200	5,136,900	887,343,100	7.82%
Debt Service					
	<u>FY 16 Total</u>	<u>FY 17 Current</u>	<u>FY 17 Expanded</u>	<u>FY 17 Total</u>	<u>% Change</u>
General Governmental Debt Service	38,742,800	38,745,500	0	38,745,500	0.01%
Public Utilities Debt Service	36,104,400	35,373,600	0	35,373,600	-2.02%
Grand Total Debt Service	74,847,200	74,119,100	0	74,119,100	-0.97%
Capital Budget					
	<u>FY 16 Total</u>	<u>FY 17 Current</u>	<u>FY 17 Expanded</u>	<u>FY 17 Total</u>	<u>% Change</u>
County Manager's Agency:					
Management Offices	1,458,100	1,849,900	0	1,849,900	26.87%
Administrative Services Capital Projects	21,936,800	20,900,500	0	20,900,500	-4.72%
Public Services Capital Projects	31,608,700	33,705,300	0	33,705,300	6.63%
Growth Management Capital	100,478,000	102,139,200	0	102,139,200	1.65%
Public Utilities Capital Projects	88,255,200	101,339,200	0	101,339,200	14.83%
Total County Manager Capital Projects	243,736,800	259,934,100	0	259,934,100	6.65%
Courts & Related Agencies Capital Projects	4,771,200	5,476,400	0	5,476,400	14.78%
Constitutional Officers:					
Supervisor of Elections Capital Projects	0	0	0	0	N/A
Sheriff Capital Projects	10,439,500	7,261,300	0	7,261,300	-30.44%
Total Constitutional Officers Capital Projects	10,439,500	7,261,300	0	7,261,300	-30.44%
Grand Total Capital Budgets	258,947,500	272,671,800	0	272,671,800	5.30%
General Funds (001 & 111) Transfers & Reserves	298,542,200	325,728,500	0	325,728,500	9.11%
Total Gross County Budget	1,455,352,200	1,554,725,600	5,136,900	1,559,862,500	7.18%
Less: Interfund Transfers	473,976,800	487,528,600	1,305,000	488,833,600	3.13%
Total Net County Budget	981,375,400	1,067,197,000	3,831,900	1,071,028,900	9.14%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Collier County FY 2017 Budget Summary

<u>Revenues</u>	<u>FY 16 Adopted</u>	<u>FY 17 Current</u>	<u>FY 17 Expanded</u>	<u>FY 17 Total</u>	<u>% Change</u>
Property Taxes	291,653,500	324,206,300	0	324,206,300	11.16%
Gas & Sales Tax	55,500,000	58,350,000	0	58,350,000	5.14%
Permits, Fines & Assessments	54,926,200	60,318,900	0	60,318,900	9.82%
Intergovernmental	14,204,100	15,176,000	0	15,176,000	6.84%
Service Charges	213,553,100	225,762,500	25,000	225,787,500	5.73%
Interest/Misc	7,312,200	6,493,300	0	6,493,300	-11.20%
Impact Fees	30,232,800	37,027,000	0	37,027,000	22.47%
Loan Proceeds	0	0	0	0	N/A
Carry Forward	346,956,000	375,692,600	3,806,900	379,499,500	9.38%
Internals	76,779,800	81,287,500	0	81,287,500	5.87%
Transfers	397,197,000	406,241,100	1,305,000	407,546,100	2.61%
Less 5% Required by Law	(32,962,500)	(35,829,600)	0	(35,829,600)	8.70%
Total Gross County Budget - Revenues	1,455,352,200	1,554,725,600	5,136,900	1,559,862,500	7.18%
Less Interfund Transfers	473,976,800	487,528,600	1,305,000	488,833,600	3.13%
Total Net County Budget	981,375,400	1,067,197,000	3,831,900	1,071,028,900	9.14%

FY 2017 Full Time Equivalent (FTE) Count Summary

<u>Division</u>	<u>FY 09 (prior to reorg) Authorized</u>	<u>FY 16 (Funded) Adopted</u>	<u>FY 16 (Funded) Forecast</u>	<u>FY 17 (Funded) Current</u>	<u>FY 17 (Funded) Expanded</u>	<u>FY 17 (Funded) Total</u>	<u>% Change</u>
BCC	11.00	10.00	10.00	10.00	1.00	11.00	10.00%
County Attorney	34.00	18.00	18.00	18.00	-	18.00	0.00%
Total BCC	45.00	28.00	28.00	28.00	1.00	29.00	3.57%
Management Offices	300.60	75.75	76.75	79.75	0.75	80.50	6.27%
Administrative Services	193.25	425.00	414.00	417.00	9.00	426.00	0.24%
Public Services	470.40	365.00	365.00	364.80	23.50	388.30	6.38%
Public Utilities	406.50	413.00	413.00	411.00	30.00	441.00	6.78%
Growth Management	583.00	487.00	502.00	498.00	12.00	510.00	4.72%
Total County Manager Agency	1,953.75	1,765.75	1,770.75	1,770.55	75.25	1,845.80	4.53%
Courts & Related Agencies	38.60	32.00	32.00	32.00	-	32.00	0.00%
Constitutional Officers:							
Property Appraiser	60.00	56.00	56.00	56.00	-	56.00	0.00%
Supervisor of Elections	22.00	22.00	22.00	22.00	-	22.00	0.00%
Clerk (Non-State Funded)	95.23	86.62	86.62	84.26	-	84.26	-2.72%
Sheriff	1,369.25	1,387.50	1,387.50	1,389.50	-	1,389.50	0.14%
Tax Collector	158.00	149.00	149.00	149.00	-	149.00	0.00%
Total Constitutional Officers	1,704.48	1,701.12	1,701.12	1,700.76	-	1,700.76	-0.02%
Total of Permanent FTE	3,741.83	3,526.87	3,531.87	3,531.31	76.25	3,607.56	2.29%
Grant Funded-MPO	5.00	5.00	5.00	5.00	-	5.00	0.00%
Grant Funded Positions-Housing Gr	8.05	10.80	10.80	11.00	2.00	13.00	20.37%
Grant Funded Positions-Human Ser	2.15	12.30	12.30	12.30	-	12.30	0.00%
Grant Funded Positions-Sheriff	10.00	10.00	10.00	12.00	-	12.00	20.00%
Clerk (State Funded)	166.77	111.98	111.98	114.34	-	114.34	2.11%
Total Grant and State Funded Positi	191.97	150.08	150.08	154.64	2.00	156.64	4.37%
Grand Total	3,933.80	3,676.95	3,681.95	3,685.95	78.25	3,764.20	2.37%
		3,564.97	3,569.97	3,571.61	78.25	3,649.86	
Clerk Position Reconciliation							
Clerk (County Funded)	92.23	86.62	86.62	84.26	-	84.26	-2.72%
Clerk (State Funded)	199.30	111.98	111.98	114.34	-	114.34	2.11%
Total Clerk Positions	291.53	198.60	198.60	198.60	-	198.60	0.00%

Collier County Government
Fiscal Year 2017 Adopted Budget

The following schedule provides a view of the actual financial results for FY 2015 and the Adopted Budgets for FY 2016 and FY 2017. This schedule addresses all governmental funds grouped together and as noted on the schedule, actual results are presented on a full accrual basis and the budgets are modified accrual.

COMPARATIVE REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BY FUNCTIONAL AREA FOR ALL GOVERNMENTAL FUNDS
FISCAL YEAR 2017

(Amounts expressed in thousands)

	Governmental Funds		
	FY 2015 Actual (Note 1)	FY 2016 Adopted Budget	FY 2017 Adopted Budget
Revenues			
Taxes	300,341		
Ad Valorem Taxes		291,654	324,207
Local Gas Taxes		12,793	13,628
Franchise Fees		24,474	27,094
Licenses, Permits & Impact Fees	51,319	43,080	47,910
Intergovernmental Revenues	92,818	56,830	59,799
Charges for Services	37,172	42,038	44,598
Fines & Forfeitures	2,866	2,903	2,862
Interest Income	4,606	2,028	2,874
Special Assessments	3,132	3,905	4,554
Miscellaneous Revenues	16,063	10,410	9,491
Total Revenue and Sources	508,317	490,115	537,017
Expenditures			
General Government	78,147	88,288	98,876
Public Safety	167,788	197,823	209,435
Physical Environment	16,157	25,185	31,312
Transportation	36,992	79,628	81,960
Economic Environment	9,159	3,118	4,142
Human Services	13,151	12,785	13,441
Culture & Recreation	37,523	57,899	63,860
Debt Service	33,615	32,867	33,118
Capital Outlay (Note 2)	62,186	0	0
Total Expenditures	454,718	497,593	536,144
Excess (deficit) of revenues over (under) expenditures	53,599	(7,478)	873
Other Financing Sources	198,916	273,005	277,813
Other Financing Uses	(208,760)	332,003	(338,698)
Net Increase/(Decrease) in Fund Balance	43,755	(66,476)	(60,012)
Beginning Fund Balance 10/1	368,779	229,522	243,762
Actual/Recommended Ending Fund Balance at 9/30 (Note 3)	412,534	163,046	183,750

Note (1): This data comes from the Collier County Comprehensive Financial Report (CAFR) and uses accrual based accounting.

Note (2): As discussed in the Basis of Accounting and Budgeting section, the Finance Department maintains capital expenditures separate from the functional activities while budgeting applies the capital expenditure to the function it relates to.

Note (3): As discussed in the Estimated Changes in Fund Balance, Recommended Ending Fund Balance assumes all budgeted appropriations will be expended and only 95% of budgeted revenues will be received.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Summary of Budget by Fund				
Fund Title	Fund No.	FY 15/16 Adopted Budget	FY 16/17 Tentative Budget	% Budget Change
General Funds				
General Fund	(001)	360,467,600	385,720,900	7.01%
Utility Impact Fee Deferral Program	(002)	31,000	32,100	3.55%
Emergency Disaster	(003)	484,800	510,800	5.36%
Economic Development	(007)	1,494,100	2,053,200	37.42%
Constitutional Officer Funds:				
Clerk of Circuit Court	(011)	8,823,600	9,031,300	2.35%
Sheriff	(040)	152,607,400	163,289,900	7.00%
Property Appraiser	(060)	6,780,800	6,896,900	1.71%
Tax Collector	(070)	19,224,800	20,484,000	6.55%
Supervisor of Elections	(080)	3,994,700	3,620,500	-9.37%
Supervisor of Elections Grants	(081)	0	0	N/A
Subtotal Constitutional Officers		191,431,300	203,322,600	6.21%
Special Revenue Funds				
Transportation	(101)	19,225,600	25,262,500	31.40%
Right of Way Permitting	(102)	245,600	212,800	-13.36%
Affordable Housing	(105)	131,000	132,500	1.15%
Impact Fee Administration	(107)	1,223,400	1,310,600	7.13%
Pelican Bay MSTBU	(109)	3,702,800	4,368,900	17.99%
Unincorporated Areas General Fund MSTU	(111)	45,708,000	53,251,800	16.50%
Landscaping Projects	(112)	25,900	3,903,200	14970.27%
Community Development	(113)	35,013,100	38,985,300	11.34%
Water Pollution Control	(114)	3,274,500	3,436,100	4.94%
Sheriff Grants	(115)	291,000	357,600	22.89%
Miscellaneous Grants	(116)	3,400	335,700	9773.53%
Natural Resources Grants	(117)	12,500	300	-97.60%
Community Development Block Grants	(121)	0	0	N/A
Services for Seniors	(123)	772,700	746,700	-3.36%
ARRA Grants	(125)	0	0	N/A
Metro Planning-MPO	(128)	8,000	9,000	12.50%
Library Grants	(129)	90,000	324,900	261.00%
Golden Gate Community Center	(130)	1,196,200	1,275,900	6.66%
Planning Services	(131)	16,163,300	20,330,500	25.78%
Pine Ridge Industrial Park Capital	(132)	65,900	4,400	-93.32%
Victoria Park Drainage MSTU	(134)	30,400	30,300	-0.33%
Naples Production Park Capital	(138)	661,800	5,500	-99.17%
Naples Park Drainage MSTU&BU	(139)	91,300	99,100	8.54%
Naples Production Park MSTU&BU	(141)	54,700	55,500	1.46%
Pine Ridge Industrial Park MSTU&BU	(142)	1,830,800	1,849,800	1.04%
Vanderbilt Beach Beautification MSTU	(143)	1,275,800	2,095,500	64.25%
Isle of Capri Municipal Rescue & Fire Services	(144)	1,229,500	1,338,800	8.89%
Fiddler's Creek Fire Control District	(145)	89,100	99,000	11.11%
Ochopee Fire Control District MSTU	(146)	1,930,300	2,123,100	9.99%
Collier County Fire Control MSTU	(148)	308,600	336,100	8.91%
Goodland/Horr's Isle Fire Control District	(149)	93,300	99,200	6.32%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Summary of Budget by Fund				
Fund Title	Fund No.	FY 15/16 Adopted Budget	FY 16/17 Tentative Budget	% Budget Change
Special Revenue Funds (Cont'd)				
Sabal Palm Road Extension MSTU&BU	(151)	121,600	120,000	-1.32%
Lely Golf Estates Beautification MSTU	(152)	388,100	485,400	25.07%
Golden Gate Beautification MSTU	(153)	660,100	701,000	6.20%
Hawksridge Stormwater System MSTU	(154)	77,900	55,400	-28.88%
Radio Road Beautification MSTU	(158)	974,000	945,200	-2.96%
Forest Lakes Roadway & Drainage MSTU	(159)	515,400	439,800	-14.67%
Immokalee Beautification MSTU	(162)	336,400	688,200	104.58%
Bayshore Beautification MSTU	(163)	4,473,700	4,642,500	3.77%
Haldeman Creek Dredging MSTU	(164)	315,900	348,000	10.16%
Rock Road MSTU	(165)	83,000	120,800	45.54%
Radio Road East Beautification MSTU	(166)	154,800	134,000	-13.44%
Platt Road MSTU	(167)	0	6,000	N/A
Teen Court	(171)	85,600	91,000	6.31%
Conservation Collier	(172)	547,000	26,600	-95.14%
Driver Education	(173)	232,300	221,000	-4.86%
Conservation Collier Maintenance	(174)	32,916,300	33,016,200	0.30%
Court IT Fee	(178)	1,529,500	1,569,900	2.64%
Conservation Collier Projects	(179)	614,300	81,800	-86.68%
Domestic Animal Services Donations	(180)	135,900	156,600	15.23%
Court Maintenance Fund	(181)	4,771,200	5,476,400	14.78%
Ave Maria Innovation Zone	(182)	0	31,200	N/A
TDC Beach Park Facilities	(183)	9,896,700	8,256,900	-16.57%
Tourism Marketing	(184)	13,432,000	16,506,400	22.89%
TDC Engineering	(185)	742,600	799,100	7.61%
Immokalee Redevelopment CRA	(186)	677,400	899,600	32.80%
Bayshore/Gateway Triangle CRA	(187)	1,836,900	2,271,100	23.64%
800 MHz Fund	(188)	1,240,300	1,263,300	1.85%
Wireless E-911	(189)	5,600	0	-100.00%
Miscellaneous Florida Statutes	(190)	85,600	23,000	-73.13%
Public Guardianship	(192)	193,000	193,000	0.00%
Tourist Development	(193)	1,822,200	2,519,700	38.28%
Tourist Development	(194)	2,165,800	2,436,900	12.52%
Tourist Development Beaches	(195)	31,036,400	34,934,600	12.56%
Economic Disaster Recovery	(196)	4,208,800	776,200	-81.56%
Museum	(198)	2,749,600	2,664,500	-3.09%
E-911 System	(199)	638,700	324,200	-49.24%
Confiscated Property Trust.	(602)	162,800	195,700	20.21%
Crime Prevention	(603)	1,132,800	1,192,300	5.25%
University Extension	(604)	116,500	141,900	21.80%
GAC Land Trust	(605)	852,900	874,100	2.49%
GAC Road Trust	(606)	0	0	N/A
Parks and Recreation Donations	(607)	9,300	36,000	287.10%
Law Enforcement Trust	(608)	777,100	517,300	-33.43%
Domestic Violence Trust	(609)	385,400	412,200	6.95%
Animal Control Trust	(610)	187,100	157,700	-15.71%
Combined E-911	(611)	4,369,000	4,615,100	5.63%
Library Trust Fund	(612)	289,500	452,800	56.41%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Summary of Budget by Fund				
Fund Title	Fund No.	FY 15/16 Adopted Budget	FY 16/17 Tentative Budget	% Budget Change
Special Revenue Funds (Cont'd)				
Drug Abuse Trust	(616)	4,200	4,200	0.00%
Juvenile Cyber Safety	(618)	0	2,000	N/A
Freedom Memorial	(620)	44,100	79,200	79.59%
Law Library	(640)	77,100	79,500	3.11%
Legal Aid Society	(652)	108,400	158,400	46.13%
Office of Utility Regulation	(669)	1,437,700	1,606,800	11.76%
Court Administration	(681)	2,545,900	2,627,700	3.21%
Specialized Grants	(701)	0	0	N/A
Administrative Services Grant Match	(704)	0	0	N/A
Housing Grants	(705)	0	0	N/A
Housing Grants Match	(706)	60,000	60,000	0.00%
Human Services Grants	(707)	321,300	274,200	-14.66%
Human Services Grant Match	(708)	35,200	0	-100.00%
Public Services Grants	(709)	0	0	N/A
Public Services Grant Match	(710)	0	0	N/A
Transportation Grants	(711)	0	0	N/A
Transportation Grant Match	(712)	0	0	N/A
Bureau of Emergency Services Grants	(713)	0	0	N/A
Bureau of Emergency Services Grant Match	(714)	0	0	N/A
Immokalee CRA Grants	(715)	76,200	0	-100.00%
Bayshore CRA Grants	(717)	0	0	N/A
ARRA Grants	(725)	0	0	N/A
ARRA Grants Match	(726)	500	0	-100.00%
Deepwater Horizon Oil Spill Settlement	(757)	0	1,981,700	N/A
Collier County Lighting	(760)	874,900	952,600	8.88%
Pelican Bay Lighting	(778)	1,389,400	1,630,200	17.33%
SHIP Grants	(791)	0	0	N/A
Subtotal Special Revenue Funds		269,670,400	303,657,700	12.60%
Debt Service Funds				
Gas Tax Revenue Refunding Bds, 2003,2005	(212)	13,159,000	13,888,800	5.55%
Sales Tax Revenue Refunding Bonds, 2003	(215)	0	0	N/A
Sales Tax Revenue Refunding Bonds, 2005	(216)	0	0	N/A
Caribbean Gardens G.O. Bond	(220)	1,400	1,000	-28.57%
Naples Pk Drainage Assessment Bds, 1997	(226)	12,000	12,000	0.00%
Pine Ridge/ Naples Production Park, 1993	(232)	856,300	198,100	-76.87%
Euclid and Lakeland	(253)	90,100	90,700	0.67%
Forest Lakes Limited G.O. Bonds, 2007	(259)	1,382,400	1,281,700	-7.28%
Radio Rd E MSTU G.O. Bonds, 2012	(266)	173,000	364,300	110.58%
Conservation Collier Limited G.O. Bds, 2005A	(272)	84,900	5,000	-94.11%
Conservation Collier Limited G.O. Bds, 2008	(273)	200	0	-100.00%
Bayshore CRA Letter of Credit, Series 2009	(287)	1,655,000	1,769,500	6.92%
Special Obligation Bonds, Series 2010,2010B	(298)	21,328,500	21,134,400	-0.91%
Subtotal Debt Service Funds		38,742,800	38,745,500	0.01%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Summary of Budget by Fund				
Fund Title	Fund No.	FY 15/16 Adopted Budget	FY 16/17 Tentative Budget	% Budget Change
Capital Projects Funds				
County-Wide Capital Projects	(301)	17,504,000	13,836,900	-20.95%
Boater Improvement Capital Improvement	(303)	0	2,810,700	N/A
ATV Settlement	(305)	22,600	29,300	29.65%
Parks Capital Improvements	(306)	2,516,700	4,970,900	97.52%
Growth Management Capital	(309)	0	75,000	N/A
Growth Management Transportation Capital	(310)	300,000	6,916,300	2205.43%
Road Construction Operations	(312)	3,540,200	56,100	-98.42%
Road Construction	(313)	40,908,300	30,587,400	-25.23%
Museum Capital	(314)	652,100	648,500	-0.55%
Clam Bay Restoration	(320)	144,200	143,100	-0.76%
Pelican Bay Irrigation/Landscaping	(322)	678,900	746,800	10.00%
Stormwater Operations	(324)	978,600	926,800	-5.29%
Stormwater Capital Improvement Projects	(325)	5,691,600	6,952,800	22.16%
Road Impact District 1, N Naples	(331)	7,240,100	4,892,600	-32.42%
Road Impact District 2, E Naples & GG City	(333)	2,091,100	3,926,600	87.78%
Road Impact District 3, City of Naples	(334)	908,800	1,224,500	34.74%
Road Impact District 4, S County & Marco	(336)	4,141,600	5,063,800	22.27%
Road Impact District 6, Golden Gate Estates	(338)	2,677,000	4,190,900	56.55%
Road Impact District 5, Immokalee Area	(339)	4,045,900	2,080,800	-48.57%
Road Assessment Receivable	(341)	452,100	471,100	4.20%
Regional Park Impact Fee - Incorporated Areas	(345)	631,100	923,500	46.33%
Community & Regional Park Impact Fee	(346)	15,047,300	13,422,100	-10.80%
EMS Impact Fee	(350)	720,800	797,200	10.60%
Library Impact Fee	(355)	1,907,200	1,872,400	-1.82%
Community Park Impact Fee - Naples/ Urban	(368)	0	0	N/A
Ochopee Fire Impact Fees	(372)	8,700	7,800	-10.34%
Isle of Capri Fire Impact Fees	(373)	54,400	53,700	-1.29%
Correctional Facilities Impact Fees	(381)	3,251,800	3,417,600	5.10%
Law Enforcement Impact Fees	(385)	3,418,300	2,692,200	-21.24%
General Government Building Impact Fee	(390)	9,066,600	9,112,400	0.51%
Subtotal Capital Funds		128,600,000	122,849,800	-4.47%
Enterprise Funds				
County Water Sewer Operating	(408)	142,801,200	147,742,600	3.46%
County Water Sewer Assessment Capital	(409)	2,773,200	4,833,200	74.28%
County Water Sewer Debt Service	(410)	36,104,400	35,373,600	-2.02%
County Water Impact Fees	(411)	12,270,400	15,004,900	22.29%
County Water Capital Projects	(412)	20,457,500	20,799,000	1.67%
County Sewer Impact Fees	(413)	13,604,000	16,431,600	20.79%
County Sewer Capital Projects	(414)	38,815,800	44,600,800	14.90%
County Water Sewer Grants	(416)	0	0	N/A
County Water Sewer Grant Match	(417)	0	0	N/A
Collier Area Transit Grants	(424)	0	0	N/A
Collier Area Transit Grant Match	(425)	250,000	100,000	-60.00%
Collier Area Transit	(426)	3,166,200	2,881,600	-8.99%
Transportation Disadvantaged	(427)	2,758,500	3,031,500	9.90%
Transportation Disadvantaged Grant	(428)	0	1,300	N/A
Transportation Disadvantaged Grant Match	(429)	87,200	92,600	6.19%

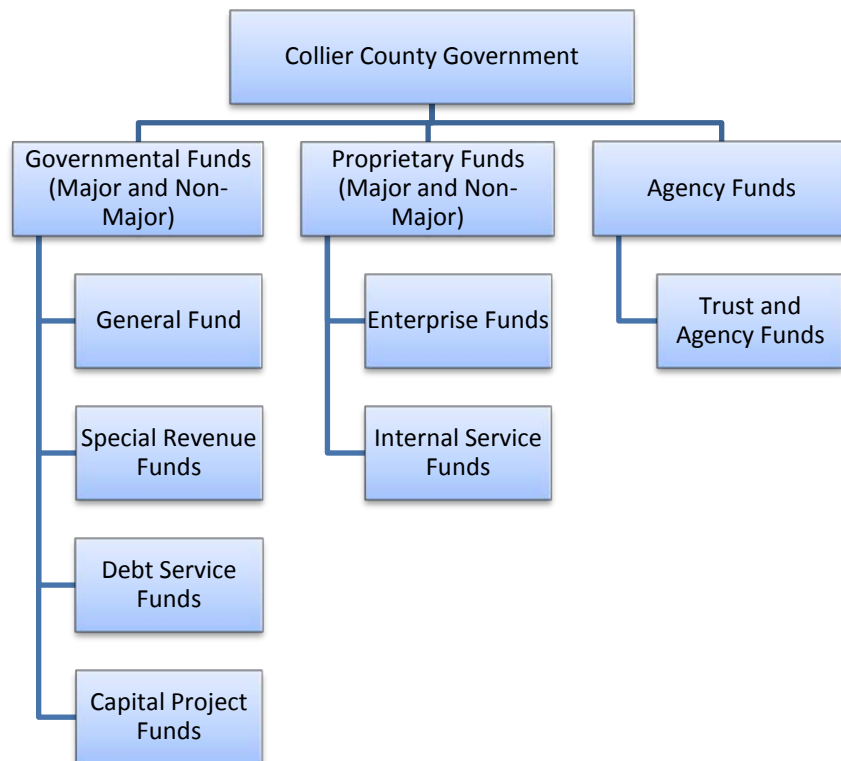
Collier County Government
Fiscal Year 2017 Adopted Budget

Summary of Budget by Fund				
Fund Title	Fund No.	FY 15/16 Adopted Budget	FY 16/17 Tentative Budget	% Budget Change
Enterprise Funds (Cont'd)				
Solid Waste Disposal	(470)	22,151,400	25,728,300	16.15%
Landfill Closure	(471)	2,915,200	3,567,400	22.37%
Solid Waste Motor Pool Capital	(472)	319,900	346,600	8.35%
Mandatory Collection	(473)	27,735,600	30,523,300	10.05%
Solid Waste Capital Projects	(474)	3,107,500	4,502,900	44.90%
EMS	(490)	27,260,700	29,732,700	9.07%
EMS Grants and Capital	(491)	3,146,000	4,779,000	51.91%
EMS Grant	(493)	0	0	N/A
EMS Grant Match	(494)	0	0	N/A
Airport Authority Operations	(495)	3,453,600	3,593,900	4.06%
Airport Authority Capital	(496)	286,900	742,800	158.91%
Immokalee Airport Capital	(497)	619,900	55,000	-91.13%
Airport Authority Grant	(498)	0	0	N/A
Airport Authority Grant Match	(499)	0	0	N/A
Subtotal Enterprise Funds		364,085,100	394,464,600	8.34%
Internal Service Funds				
Information Technology	(505)	6,597,000	7,780,700	17.94%
Information Technology Capital	(506)	727,300	1,336,000	83.69%
Property & Casualty	(516)	15,153,500	15,690,100	3.54%
Group Health	(517)	57,930,500	62,722,900	8.27%
Workers Compensation	(518)	3,975,000	3,202,300	-19.44%
Fleet Management	(521)	10,122,700	8,849,200	-12.58%
Motor Pool Capital Recovery	(523)	4,122,000	7,229,000	75.38%
Subtotal Internal Service Funds		98,628,000	106,810,200	8.30%
Permanent & Agency Funds				
Deposit Fund	(670)	0	0	N/A
Caracara Prairie Preserve	(674)	1,717,100	1,695,100	-1.28%
Subtotal Permanent Funds		1,717,100	1,695,100	-1.28%
Total Budget by Fund		1,455,352,200	1,559,862,500	7.18%
Less:				
Internal Services		76,779,800	81,287,500	5.87%
Interfund Transfers		397,197,000	407,546,100	2.61%
Net County Budget		981,375,400	1,071,028,900	9.14%

Fund Structure, Fund Balance and Description of Funds Subject to Appropriation

Fund balance (Net Position) represents the net financial resources of a fund – in other words, assets minus liabilities – in simpler terms, dollars available to spend. If some of the funds’ resources are not available to spend, this would be indicated by “restricting” or “reserving” a portion of the fund balance.

The Governmental Accounting Standards Board (GASB) Statement Number 54, Fund Balance Reporting and Governmental Fund Type Definitions, has been in effect for fiscal years beginning after June 15, 2010. The objective of this statement was to improve the usefulness and understandability of governmental fund balance information. GASB 54 classification is only required for governmental funds and therefore, no presentation is made for Proprietary or Agency Funds. All funds are appropriated annually with the exception of Grant Funds which are appropriated at the time grant awards are approved by the Board of County Commissioners. Collier County’s funds can be divided into the following three categories: governmental, proprietary and agency.



A further designation is made between Major and Non-Major.

Major Funds and their descriptions are:

Governmental:

- **General Fund** is the largest operating fund of the County. It is used to account for all countywide general government activities and is supported principally by ad valorem taxes.
- **Bayshore and Immokalee CRAs** are Community Redevelopment Agencies established for areas of the County to address specific needs of those areas. Their primary revenue source is the Tax Increment Financing (TIF) revenue transferred from the General Fund.

Proprietary:

- **Collier County Water and Sewer Fund** is used to account for the operations of the day-to-day operating functions for the County's water collection, distribution and sewer systems. Principal revenues are water and sewer user fees.
- **Solid Waste Fund** is used to account for the collection and disposal of the entire waste stream generated in Collier County. Landfill operations have been privatized through a contractual agreement with Waste Management, Inc. The principal revenue source is tipping fees.

Non-Major Funds include:

Governmental:

- **Special Revenue Funds** are used to account for the proceeds of specific revenue sources that are for specified purposes or are restricted in use.
- **Debt Service Funds** are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs. A brief discussion of each bond issue, repayments pledge, and date of final maturity follows.
- **Capital Project Funds** are used to account for financial resources to be used for the acquisition or construction of major capital facilities or improvements.

Proprietary:

- **Enterprise Funds** are used to account for operations that are financed and operated in a manner similar to private business enterprise. The intent of the governing body is that all costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.
- **Internal Service Funds** are used to account for the provision of goods and services by the County departments providing services to other County operations.

Agency Funds:

- **Trust and Agency Funds** are used to account for assets held in trust or for individuals, private organizations, other governmental units and/or funds to be used for special purposes.

For a complete listing of all Funds utilized by Collier County, their descriptions and the category they fall into, please see the Budget by Fund section.

Estimated Changes in Fund Balance By Fund Type

The next several pages provide an estimate and a discussion of the budgeted fund balance for the County's Funds by fund type. Fund balances are the product of unspent amounts from prior years within a fund. Fund balances can be caused by timing issues (capital projects not completed when expected, unspent grant funds), excess planned revenues over planned expenditures, or they can be planned for, such as setting aside monies for future or contingent events. When developing a "balanced budget," available fund balances are combined with estimated revenues to comprise the total sources available to fund appropriations.

The budgeted year-end fund balance is determined by subtracting budgeted expenditures from the sum of prior year-end fund balance plus budgeted revenue. The difference is budgeted year-end fund balance. The budgeted year-end fund balance is then compared to the prior year-end budgeted fund balance to determine the change in fund balance.

The budget based approach discussed above assumes 100% of budgeted appropriations will be expended and only 95% of budgeted revenues will be received. Collier County has a history of conservative budget management practices and as a result actual expenditures incurred are typically less than the amount budgeted. Similarly, actual revenue received can trend well above 95% of the budgeted amount. The budget is routinely managed during the course of any fiscal year to ensure that sufficient beginning actual cash is available and sized around policy objectives.

There are two summary documents for this section. The first summary provides an overview of the changes in fund balance, including beginning fund balance, estimated revenues and other financing sources, expenditures and other financing sources/uses and then budgeted (recommended) ending fund balances for all Fund Types. Please note that the ending fund balances are presented by undesignated reserves, designated reserves and cash flow reserves. Undesignated reserves are the County's reserve for contingencies. Designated reserves are made up of reserves for debt service, capital, and actuarial insurance reserves. The cash flow reserve is established to fund beginning of the year operations as a large part of County revenues are received a couple of months after the start of each fiscal year.

Collier County Government
Fiscal Year 2017 Adopted Budget

BUDGETED SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BY FUND TYPE AND FUNCTIONAL ACTIVITY AREA FOR ALL FUNDS
FISCAL YEAR 2017

(amounts expressed in thousands)

Description	MAJOR			NON-MAJOR	Total Governmental Funds	All Other Funds	Total All Funds
	General Fund Grouping (1)	Immokalee CRA	Bayshore CRA	Other Governmental Funds		Major and Non-Major Proprietary	
Beginning Fund Balance 10/1/16	48,200	268	775	194,519	243,762	135,738	379,500
Budgeted Revenues:							
Taxes:							
Ad Valorem Taxes	274,959	-	-	49,248	324,207	-	324,207
Local Gas Taxes	-	-	-	13,628	13,628	-	13,628
Franchise Fees	-	-	-	27,094	27,094	1,617	28,711
Licenses, Permits & Impact Fees	304	-	-	47,606	47,910	13,300	61,210
Intergovernmental Revenue	50,403	-	-	9,396	59,799	100	59,899
Charges for Services	35,686	-	-	8,912	44,598	181,190	225,788
Fines & Forfeitures	492	-	-	2,370	2,862	10	2,872
Interest Income	1,051	2	8	1,813	2,874	1,375	4,249
Special Assessment	-	-	-	4,554	4,554	-	4,554
Miscellaneous Revenues	8,386	-	63	1,042	9,491	615	10,106
Other Financing Sources	172,160	630	1,426	103,597	277,813	167,330	445,143
Total Revenue & Sources	543,441	632	1,497	269,260	814,830	365,537	1,180,367
Total Revenue & Beginning Balance	591,641	900	2,272	463,779	1,058,592	501,275	1,559,867
Budgeted Expenditures/Expenses:							
General Government	74,000	-	-	24,876	98,876	486	99,362
Public Safety	167,136	-	-	42,299	209,435	32,583	242,018
Physical Environment	931	-	-	30,381	31,312	184,630	215,942
Transportation	275	-	-	81,685	81,960	10,621	92,581
Economic Environment	2,399	521	643	579	4,142	8	4,150
Human Services	12,481	-	-	960	13,441	246	13,687
Culture & Recreation	17,714	-	-	46,146	63,860	585	64,445
Debt Service	-	-	-	33,118	33,118	18,462	51,580
Other Financing Sources/Uses	280,797	30	833	57,038	338,698	147,693	486,391
Total Expenditures/Expenses	555,733	551	1,476	317,082	874,842	395,314	1,270,156
Budgeted Ending Fund Balance:							
Undesignated Reserves	10,235	55	49	66,659	76,998	15,862	92,860
Designated Reserves (2)	(527)	294	747	69,704	70,218	77,859	148,077
Cash Flow Reserves	26,200	-	-	10,334	36,534	12,240	48,774
Recommended Ending Fund Balance at 9/30/17	35,908	349	796	146,697	183,750	105,961	289,711

(1) General Fund Grouping includes the County-wide General Fund, Constitutional Officers General Funds, Affordable Housing Deferrals, Emergency Disaster and Economic Development Funds.

(2) Designated reserves include a budgeted negative reserve for payroll attrition savings. In the County-wide General Fund, the attrition reserve is the only designated reserve other than cash flow which is identified separately.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

The second summary document provides an overview of all County Funds by type with an analysis of the change in fund balance. As discussed above, the County practices conservative budget management and in order to present a reasonable analysis, the prior and current year planned fund balances are compared.

The following chart shows the budgeted change in Fund Balance from FY 2016 to FY 2017 along with a discussion of the planned changes greater than 10%.

	MAJOR			NON-MAJOR	All Other Funds		
	General Fund Grouping (1)	Immokalee CRA	Bayshore CRA	Aggregate Governmental Funds	All Governmental Funds Total	Major and Non-Major Proprietary and Agency	Total All Funds
Estimated Fund Balance FY16	29,720	198	462	132,666	163,046	96,561	259,607
Recommended Fund Balance FY 17	35,908	349	796	146,697	183,750	105,961	289,711
Dollar change in fund balance	6,188	151	334	14,031	20,704	9,400	30,104
% change in fund balance	17%	43%	42%	10%	8%	9%	10%

Major Governmental Funds: Collier County's major governmental funds include the Countywide General Fund, the Immokalee and Bayshore Community Redevelopment Areas (CRAs) Funds. The increase in the General Fund Grouping is attributable to increasing the Reserve for Cashflow to preserve the beginning cash balance needed for the start of the fiscal year. The Immokalee CRA and Bayshore CRA increase in fund balance is attributable to increasing the reserve for capital within the fund.

Non-Major Aggregate Governmental Funds: This aggregate grouping of funds includes Special Revenue, Debt Service and Capital Improvement funds.

- **Special Revenue Fund:** Fund balance increased by \$11.5 million or 10.3%. Some of the notable increases are as follows: The median landscape capital program was restarted in FY 2017 with the majority of the money (\$3.9 million) budgeted in reserves for capital. Once the landscape plan is approved by the Board, the budget will move into the appropriate roadway segment projects. The Planning Services fund balance increased due to a new reserve (\$4.4 million) to set aside money received for work that will be performed in the future. The Deepwater Horizon Settlement of \$2.0 million has been placed into reserves to be used in the future for economic development and diversity. Also, various MSTU funds for drainage, beautification and fire in aggregate increased their reserves by \$900,000.
- **Debt Service Fund:** Fund balance increased by \$495,900 or 9.8%.
- **Capital Projects Fund:** Fund balance increased by \$2 million or 13.1%. The Road Impact Fee Funds fund balances increase of \$4.3 million is attributable to increasing the reserve for capital for future growth related road projects. Also, the Transportation Gas Tax Capital Fund reserves decreased by \$1.4 million as budget was appropriated to various transportation improvements.

All Other Funds: Include an aggregate of the following:

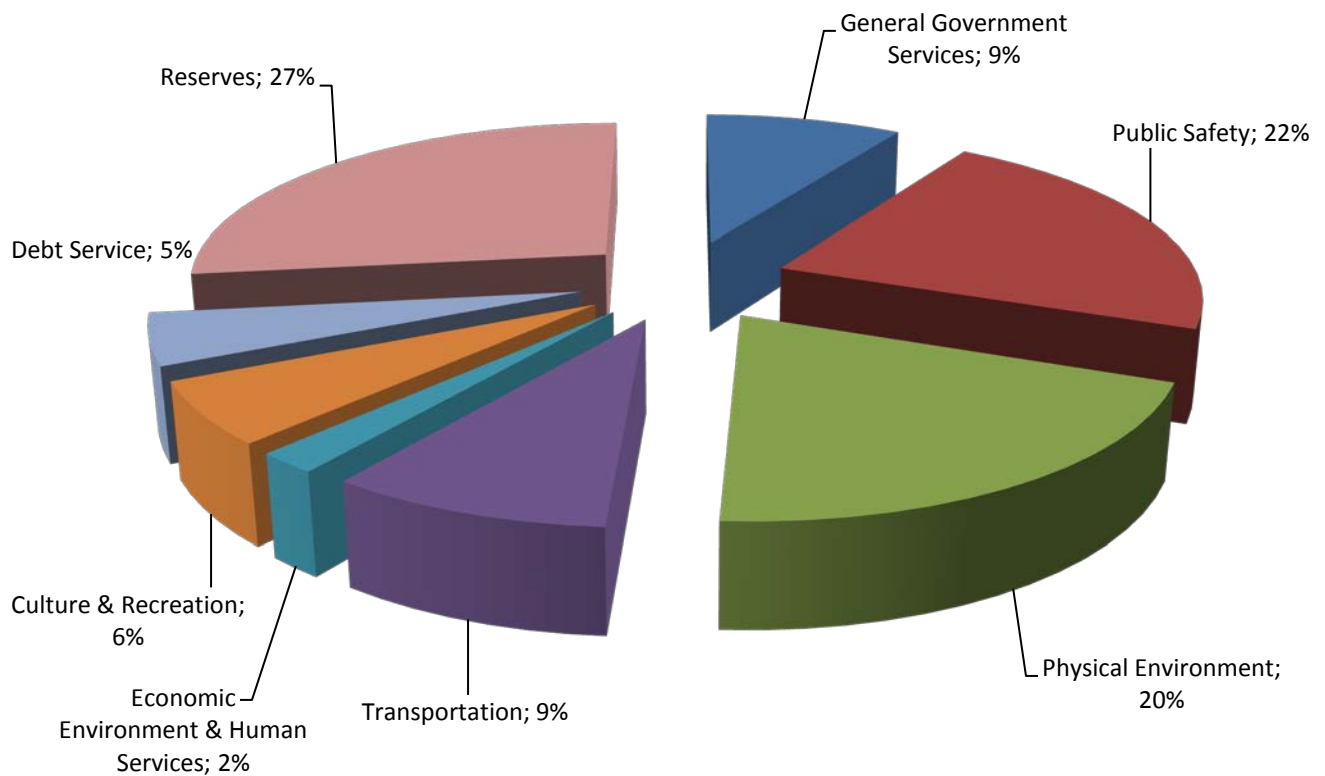
- **Major Proprietary Funds:** Included here are the Collier County Water/Sewer District Funds and the County Solid Waste Funds. The Collier County Water/Sewer reserves increased by a nominal \$20,200. The Solid Waste reserves increased by \$2.4 million, due to an increase in reserve for cashflow.
- **Non-major Proprietary Funds:** Included in this group of funds are Emergency Medical Service (EMS), Airport Authority, Mass Transit and our Internal Service Funds. The balance of fund balance increases of \$7.0 million are in the Non-Major Proprietary Funds. The reserve for insurance within the Insurance (Internal Service) Funds increased by \$3.7 million. The Governmental motor pool capital recovery fund established in FY 2016, increased reserves by \$2 million. In FY 2017, EMS motor pool capital recovery fund was established, increasing reserves by \$1.1 million.

Major Areas of Spending

The following graph represents the major functional areas of spending within the Collier County budget:

<u>Description</u>	<u>FY 17 Adopted Budget</u>	<u>Percent of Total Adopted Budget</u>
General Government Services	\$ 96,917,600	9.04%
Public Safety	\$ 242,018,400	22.60%
Physical Environment	\$ 215,941,600	20.16%
Transportation	\$ 92,580,900	8.64%
Economic Environment & Human Services	\$ 17,836,400	1.67%
Culture & Recreation	\$ 64,444,600	6.02%
Debt Service	\$ 51,579,600	4.82%
Reserves	\$ 289,709,800	27.05%
Total Net Budget	\$ 1,071,028,900	100.00%

Where County Dollars Go - FY17



**Collier County Government
Fiscal Year 2017 Adopted Budget**

**Budgeted Expenditures by Functional Area
Collier County, Florida
FY 14 Through FY 17**

Description (Expense)	FY 14	FY 15	FY 16	FY 17	% Change
	Adopted Budget	Adopted Budget	Adopted Budget	Adopted Budget	FY 16 - FY 17
General Government Serv.	\$ 80,312,800	\$ 89,543,300	\$ 89,923,800	\$ 96,917,600	7.78%
Public Safety	\$ 195,435,400	\$ 214,152,200	\$ 227,999,300	\$ 242,018,400	6.15%
Physical Environment	\$ 192,616,900	\$ 183,454,100	\$ 188,199,900	\$ 215,941,600	14.74%
Transportation	\$ 73,814,400	\$ 88,628,300	\$ 89,697,600	\$ 92,580,900	3.21%
Economic Environment & Human Services	\$ 14,823,000	\$ 15,406,400	\$ 16,216,000	\$ 17,836,400	9.99%
Culture & Recreation	\$ 42,491,500	\$ 51,641,200	\$ 58,311,200	\$ 64,444,600	10.52%
Debt Service	\$ 55,411,600	\$ 54,246,300	\$ 51,422,400	\$ 51,579,600	0.31%
Reserves	\$ 232,834,700	\$ 237,014,700	\$ 259,605,200	\$ 289,709,800	11.60%
Total Net Budget	\$ 887,740,300	\$ 934,086,500	\$ 981,375,400	\$ 1,071,028,900	9.14%

**Summary of Revenue Sources
Collier County, Florida
FY 14 Through FY 17**

Description (Revenues)	FY 14	FY 15	FY 16	FY 17	% Change
	Adopted Budget	Adopted Budget	Adopted Budget*	Adopted Budget	FY 16 - FY 17
Ad Valorem Taxes	\$ 252,558,500	\$ 268,670,300	\$ 291,653,500	\$ 324,206,300	11.16%
Gas & Sales Taxes	\$ 49,800,000	\$ 52,620,000	\$ 55,500,000	\$ 58,350,000	5.14%
Permits/Fines/Assessments	\$ 42,177,900	\$ 47,627,100	\$ 54,926,200	\$ 60,318,900	9.82%
Intergovernmental	\$ 19,444,800	\$ 13,602,700	\$ 14,204,100	\$ 15,176,000	6.84%
Service Charges	\$ 184,081,100	\$ 199,118,800	\$ 213,553,100	\$ 225,787,500	5.73%
Interest/Miscellaneous	\$ 7,915,300	\$ 6,746,300	\$ 7,312,200	\$ 6,493,300	-11.20%
Impact Fees	\$ 22,720,900	\$ 28,802,000	\$ 30,232,800	\$ 37,027,000	22.47%
Loan/Bond Proceeds	\$ -	\$ -	\$ -	\$ -	N/A
Carry Forward	\$ 337,451,500	\$ 347,236,200	\$ 346,956,000	\$ 379,499,500	9.38%
5% Revenue Reserve	\$ (28,409,700)	\$ (30,336,900)	\$ (32,962,500)	\$ (35,829,600)	8.70%
Total Revenue Budget	\$ 887,740,300	\$ 934,086,500	\$ 981,375,400	\$ 1,071,028,900	9.14%

General Government

The Legislative, Executive, Financial, Administrative, Judicial and Planning branches of Collier County provide services in this functional area for the benefit of the public and the governmental body as a whole. The major areas are the Board of County Commissioners, Tax Collector, Property Appraiser, Clerk of Courts, Supervisor of Elections, County Manager, County Attorney, Judicial Branch, County Administrative Services Department, and Comprehensive Planning. General Government increased in total appropriations due primarily to the renewed emphases on providing more dollars toward deferred capital maintenance of buildings, and the replacement of vehicles and equipment. General Government continues to represent approximately 9% of the entire County net budget.

Public Safety

Collier County provides services in this functional area for the health, safety and welfare of citizens and property. The major areas included are the Sheriff's Office, Fire/Rescue, the 800MHz Radio System Operations, Medical Examiner, Emergency Medical Services (EMS), Building Review/Permitting and Code Enforcement. Public Safety amounts to approximately \$242 million, consuming 22% of the FY 2017 County net budget as this sector of spending remains a priority for Collier County.

Physical Environment

Services in this functional area provide for safe, healthy and aesthetically clean living conditions through management of various elements of the environment. The Water & Wastewater Division, Solid Waste Division, Stormwater Management Division and Beach Renourishment/Pass Maintenance activities provide most of these services. The Physical Environment budget increased 14.74% or approximately \$27.7 million dollars. The increase relates primarily to operational costs and capital improvement projects within the Water and Wastewater Division and within the Solid Waste Division. Physical Environment amounts to approximately \$216 million, consuming 20% of the FY 2017 County net budget.

Transportation

This functional area includes maintenance, administration, planning and construction for Collier County's transportation network. Other areas included are airports, MSTU improvement districts, and operating the public transit system. Transportation increased 3.21% or approximately \$2.9 million dollars over last year.

Economic Environment and Human Services

Services that develop, diversify, expand and improve the economic condition of the county and its citizenry through job and associated revenue creation are classified as Economic Environment. These services are provided by the County Manager's Agency in conjunction with the Economic Development Council, also included in this grouping are the Immokalee and Bayshore/Gateway Triangle Community Redevelopment Agencies (CRA's), Ave Maria Innovation Zone and the Veterans Services Department.

Human Services include health and welfare services provided primarily by the Collier County Public Health Division, Domestic Animal Services, and the Community and Human Services Division.

These sectors combined remain at approximately 2% of the total County net budget and for charting purposes; Human Services and Economic Environment are grouped together. The FY 2017 budget increased 9.99% or approximately \$1.6 million dollars. Added Economic Development incentive dollars; increased funding for senior and low income health care; as well as expanded Domestic Animal Services programming is driving the increase.

Culture & Recreation

This functional area includes the provision and maintenance of cultural and recreational facilities and activities for the citizens and visitors of Collier County. Included are the Parks and Recreation Division, the Library system, Collier County Museum, and the Tourist Development Council. An increase in funding over the prior year of \$6.1 million brought the total budget to \$64.4 million for this function. Culture and Recreation represent 6% of the total County net budget. The increase relates to Parks and Recreation operating costs and capital improvements.

Debt Service

Debt Service is the payment of principal and interest on long term debt instruments. Debt service budgets in FY 2017 total \$51.6 million or 5% of the total County net budget. This area continues to decrease due to the significant program of debt restructuring over the past five years resulted in reducing the cost of borrowing and no new debt.

Reserves

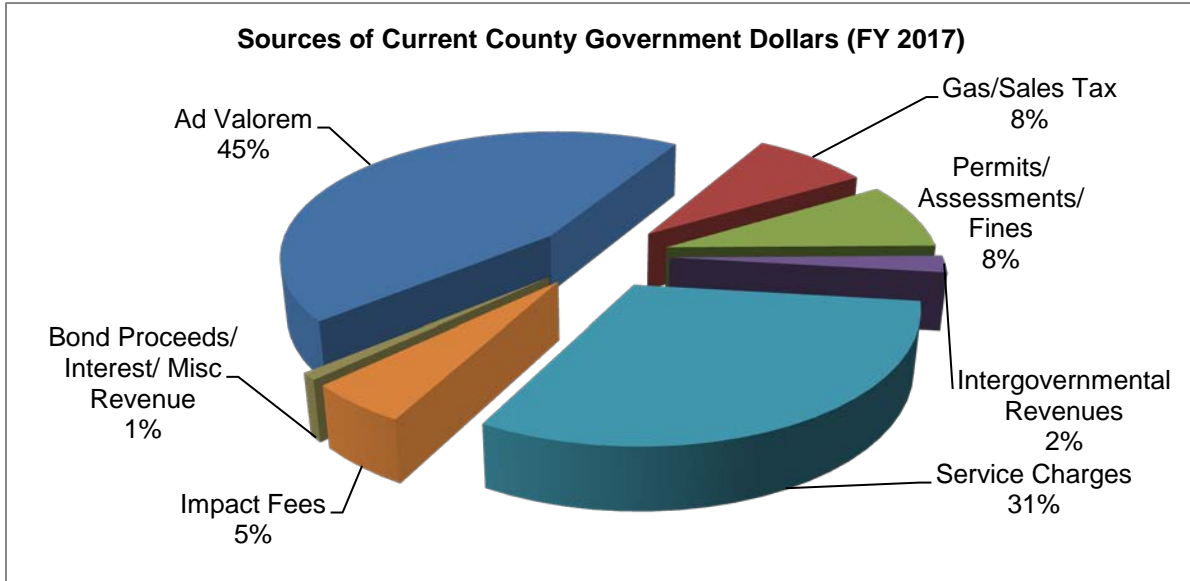
The levels of reserves budgeted are set by Board policy, state law, and bond or debt covenants. Current Board policy dictates that a minimum reserve for contingency within the General Fund and MSTD General Fund be set at 2.5% of operations. In all other funds, the Reserve for contingencies by State statute cannot exceed 10%. Similarly, the Cashflow reserves should not exceed 20%. Budgeted reserves of \$289.7 million account for 27% of the total FY 2017 County net budget. Appropriations in this area increased by

**Collier County Government
Fiscal Year 2017 Adopted Budget**

\$30.1 million as the County continues to focus on growing reserves. The largest increase is associated with the restart of the Motor Pool Capital Recovery Program where reserves grew by \$4.2 million. Reserves for cashflow were increased in the General Fund by \$6 million and in Solid Waste Fund by \$2.1 million. Reserves for insurance funds grew by \$3.7 million. Some reserves were funded to allow the BCC to best direct where the funding should be allocated at a future date, \$3.9 million for the restart of the Landscape capital program and \$2.1 million for Economic Development. The County's Growth Management Department increased reserves as they position themselves to properly manage the growth within the community. Notable decreases are in the capital improvement area as several projects are underway this year, including road projects and park improvements.

Revenues

The information contained on the following pages is included in this document to provide the reader with an overview and multi-year perspective of the major revenue sources used to support the Collier County budget. The following graph illustrates the major revenue sources and their relationship to the Collier County net budget exclusive of carryforward and the statutory required revenue reserve.



<u>Description</u>	<u>Budgeted Amount</u>
<u>Current FY 17</u>	
Ad Valorem	\$324,206,300
Gas / Sales Tax	58,350,000
Permits / Assessments / Fines	60,318,900
Intergovernmental Revenues	15,176,000
Service Charges	225,787,500
Impact Fees	37,027,000
Bond Proceeds / Interest / Misc Revenue	6,493,300
Revenue Reserve Required by Law	(35,829,600)
Sub-total FY 17 Revenues	<u>\$691,529,400</u>
Carry forward	<u>379,499,500</u>
Net Total County Revenue Budget	\$1,071,028,900
Transfers – Constitutional Officers and Board	\$186,155,500
Transfers from General Fund (001)	80,542,500
Transfers from County Water / Sewer (408)	56,783,000
Transfers from Other Funds	84,065,100
Health / Dental / Life / Disability / WC Insurance Billings	36,543,900
Property and Casualty Billings	6,553,000
Fleet and Fuel Billings	12,492,300
Other Internal Billings	25,698,300
Sub – total Internal Money Shifts	<u>\$488,833,600</u>
Gross Total County Revenue Budget	\$1,559,862,500

Because the budget must adhere to Federal, State, and local statutes as well as generally accepted accounting principles that apply to fund accounting, the gross county budget includes double counts or internal money shifts. These double counts or internal money shifts occur wherever an amount of money is received into one fund and then expended to another fund where the final expense is recorded. The net budget eliminates these double counts or internal money shifts.

Property Taxes

The County's largest source of operating revenue is the property or "ad valorem" tax. This tax is based on the value of all land and buildings (real property) as well as business equipment and machinery (tangible personal property) within the County as determined by the Property Appraiser. By state law, the appraised value must equal the full market value of the property. Property taxes are based on the taxable value (assessed value minus any applicable exemptions). The most common exemption is the "Homestead Exemption" which entitles permanent Florida residents owning the property in which they reside an exemption of up to \$50,000 on the assessed value of their property (residents only receive a \$25,000 exemption applied to Public School Board taxes). There are a number of other limited special exemptions based upon certain qualifying events. The most notable class of tax exemption are those applying to senior citizens age 65 and older.

The County levies property tax on a countywide basis to support general government services in the General Fund and pollution control programs in the County Pollution Control Fund.

The County also levies property taxes in special taxing districts known as MSTU's (Municipal Services Taxing Units), which are created to provide municipal type services to areas not within a city. The Unincorporated Area General Fund is the County's largest MSTU. It covers all unincorporated areas of the County and provides such services as planning and zoning, code enforcement, parks and recreation, road maintenance, landscaping operations and natural resources programs. Smaller district specific MSTU's provide such services as street lighting, drainage improvements, median beautification, and community centers. Other taxes levied through the County's principal taxing authority include dependent fire district taxes. The MSTU's provide "tailor-made" government services, whereby only those directly benefiting pay for extraordinary service levels.

The general indicator of total property tax burden levied by Collier County and all special and dependent districts is the aggregate millage. The aggregate millage is the total of all non-voted ad valorem taxes to be levied by the principal taxing authority (the County) and all special and dependent districts (exclusive of debt service levies) divided by the countywide Gross Taxable Value for Operating Purposes. This millage equivalent combines the various millage rates for the numerous special and dependent districts into a County millage figure.

Section 200.065 (1) Florida Statutes (adopted in 1980) dictates to local governments the calendar and process for adopting millage rates. This section is commonly referred to as "Truth in Millage" or "TRIM", and establishes the statutory requirements that all taxing authorities levying a millage must follow, including all notices and budget hearing requirements. This law is designed to inform taxpayers which governmental entity is responsible for the taxes levied and the amount of tax liability owed to each taxing authority through the issuance of the Notice of Proposed Taxes (TRIM notice). The TRIM notice enables the taxpayer to compare the prior assessed value and taxes with the current year assessed value and proposed taxes. It also lets the taxpayer compare the amount of taxes if there is no budget change for the upcoming year. The notice also lists the date, time, and location of all budget hearings at which the taxing authorities will hear from the public. At these hearings, the taxing authorities establish the millage to be levied against the parcel of land shown on the TRIM notice. The notice also shows the deadline for filing a petition to protest the assessment and any denial of exemptions.

The law further requires local governments to compare proposed millage rates with "rolled back rates," rates that would generate the same tax revenue as the prior year, exclusive of new construction. The Florida Department of Revenue monitors compliance with the TRIM law.

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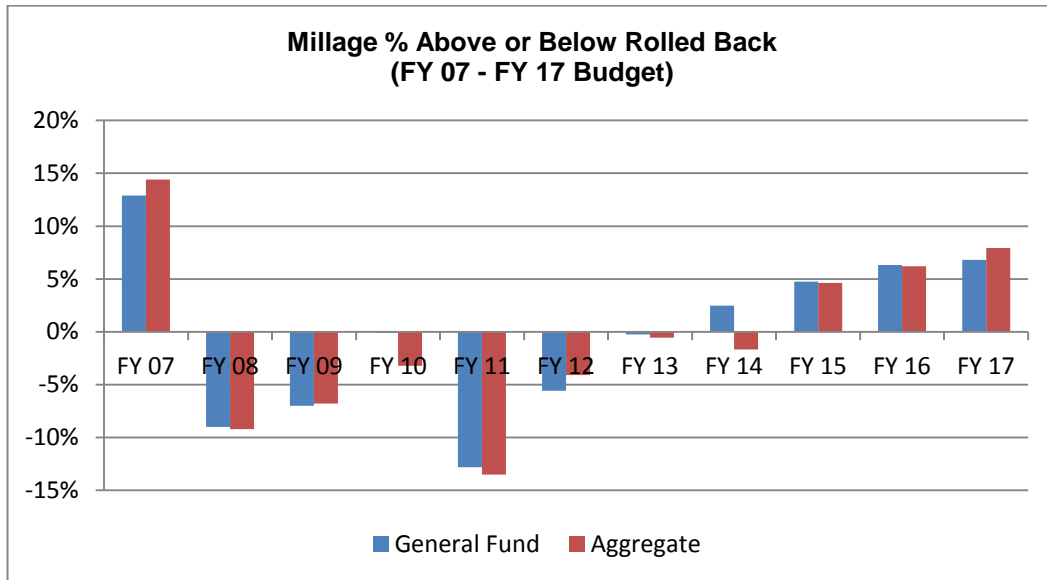
Millage History

The schedule and graph below shows the percentage increases above or below the rolled back millage rates for both countywide and aggregate taxes from FY 07 through FY 17; the impact of the tax reform measures is clearly demonstrated. (Note: A “mill” is equivalent to one dollar per thousand dollars of taxable property value).

Total Board of County Commissioners millage rates and associated budgeted ad valorem taxes were reduced for FY 08 and FY 09 due to the state mandated millage roll back and property tax reforms.

Millage % Above or Below Rolled Back Rate

Fiscal Year	General Fund	Aggregate
FY 07	12.85%	14.43%
FY 08	(9.00%)	(9.18%)
FY 09	(7.03%)	(6.75%)
FY 10	(0.09%)	(3.20%)
FY 11	(12.85%)	(13.54%)
FY 12	(5.59%)	(4.10%)
FY 13	(0.25%)	(0.56%)
FY 14	2.47%	(1.67%)
FY 15	4.74%	4.63%
FY 16	6.31%	6.21%
FY 17	6.82%	7.93%



Florida law prohibits millage rates for county services from exceeding 10 mills. Municipal services have a similar 10-mill limit. Millages specifically approved by the voters for debt service are excluded from these limits. As the tables on the following pages show, the County has kept the General Fund millage rate well below the 10 mill cap.

The County has historically collected approximately 96.5% of ad valorem taxes levied. For FY 2017, taxes become due and payable in November 2016 with the tax considered delinquent if not paid by April 1, 2017. State law allows for a discount of up to 4% for early payment of taxes (November 4%, December 3%, etc.), thus, this 96.4% collection rate indicates an excellent collection record.

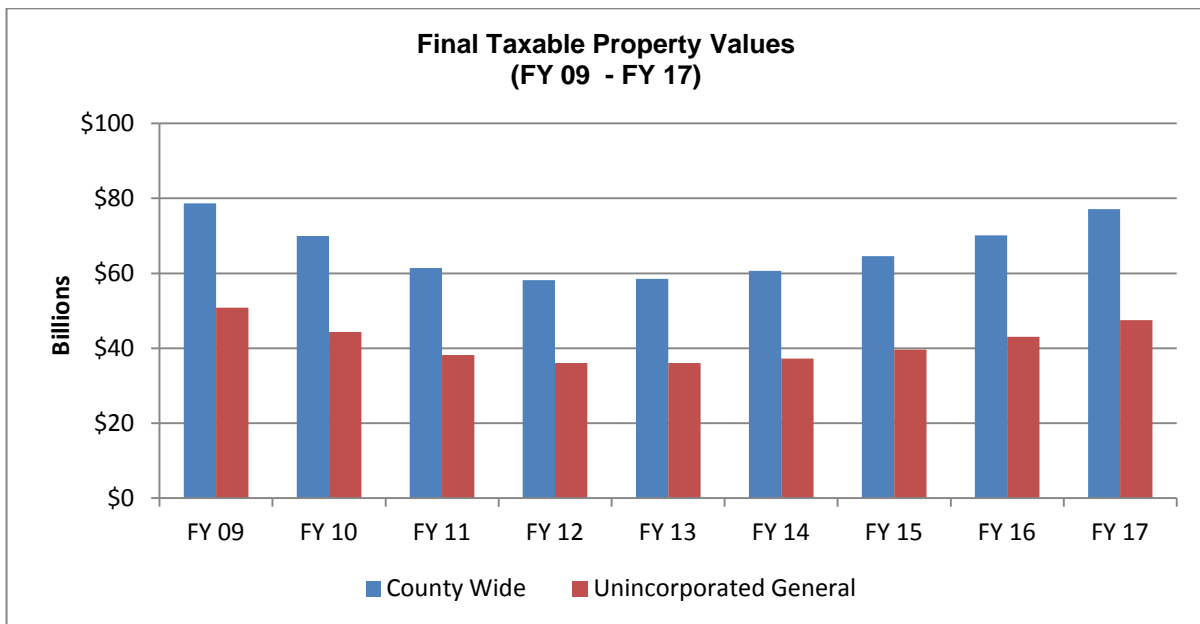
**Collier County Government
Fiscal Year 2017 Adopted Budget**

The enactment of Constitutional Amendment #10, Article VII, Section 4, was designed to protect homeowners from being taxed out of their homes due to rising property values. It limits increases in homestead property valuations for ad valorem tax purposes to a maximum of 3% annually. The constitutional amendment resulted in a dramatic shift in property tax burden from residential homestead property to non-homestead properties such as businesses, vacant lots, vacation homes, and rental properties. Property is reassessed at current market value upon change of ownership and may result in a major increase in the tax bill. Portability which went into effect for 2008 allows homestead property owners to apply for a transfer up to \$500,000 of "Save Our Homes" exempt value to their next homestead property.

Final Taxable Property Values (000's omitted)

Taxing District	<u>FY 09</u>	<u>FY 10</u>	<u>FY 11</u>	<u>FY 12</u>	<u>FY 13</u>	<u>FY 14</u>	<u>FY 15</u>	<u>FY 16</u>	<u>FY 17</u>
General Fund	78,662,966	69,976,749	61,436,197	58,202,571	58,492,762	60,637,773	64,595,297	70,086,389	77,120,332
Unincorp.	50,860,023	44,314,951	38,146,886	36,013,775	36,026,787	37,207,018	39,634,174	43,075,586	47,459,174

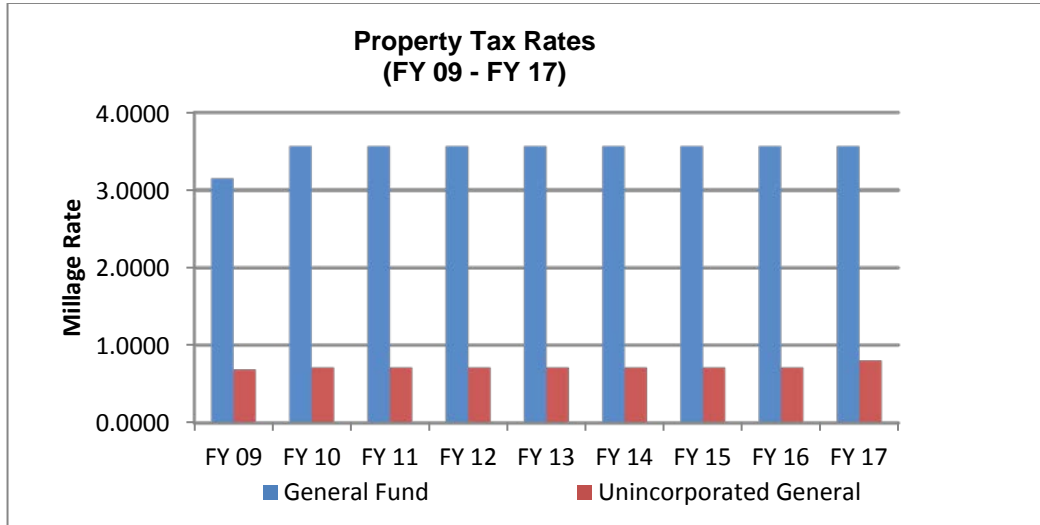
Note: FY 17 values are from the October, 2016 DR422 Property Appraiser certification and do not reflect Final Value Adjustment Board results.



**Collier County Government
Fiscal Year 2017 Adopted Budget**

Property Tax Rates

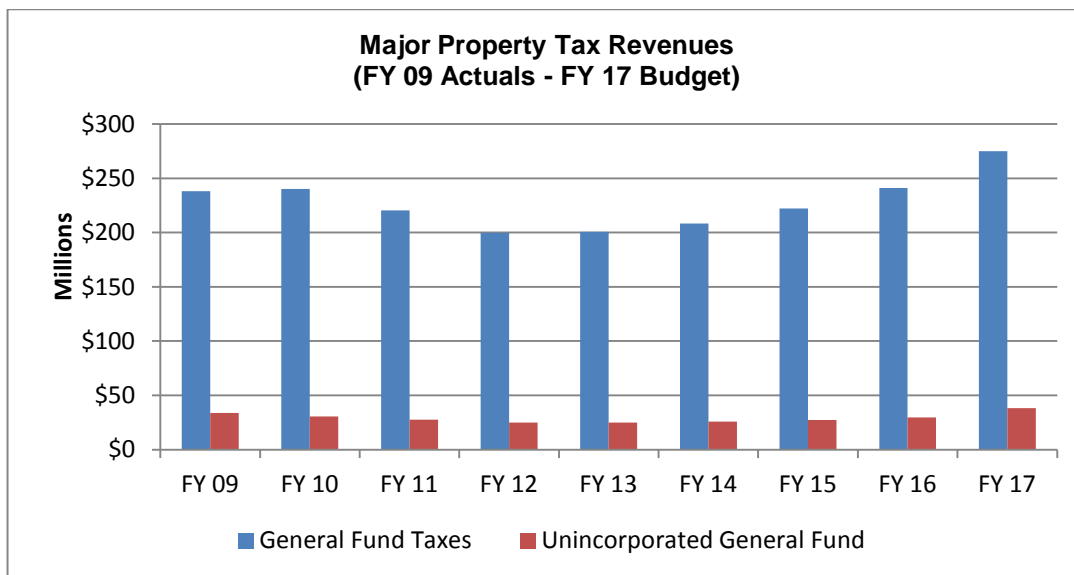
Millage Area	FY 09	FY 10	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17
General Fund	3.1469	3.5645	3.5645	3.5645	3.5645	3.5645	3.5645	3.5645	3.5645
Unincorporated Area	0.6912	0.7161	0.7161	0.7161	0.7161	0.7161	0.7161	0.7161	0.8069



Major Property Tax Revenues
(in Thousands)

(000's) Omitted	FY 09	FY 10	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17
General Fund Taxes	238,219.9	240,095.0	210,649.9	199,911.1	200,800.1	208,333.4	222,090.4	241,039.9	274,958.8
Unincorporated General Fund	33,770.5	30,513.8	26,265.4	24,868.3	24,837.5	25,703.4	27,377.5	29,761.5	38,298.1

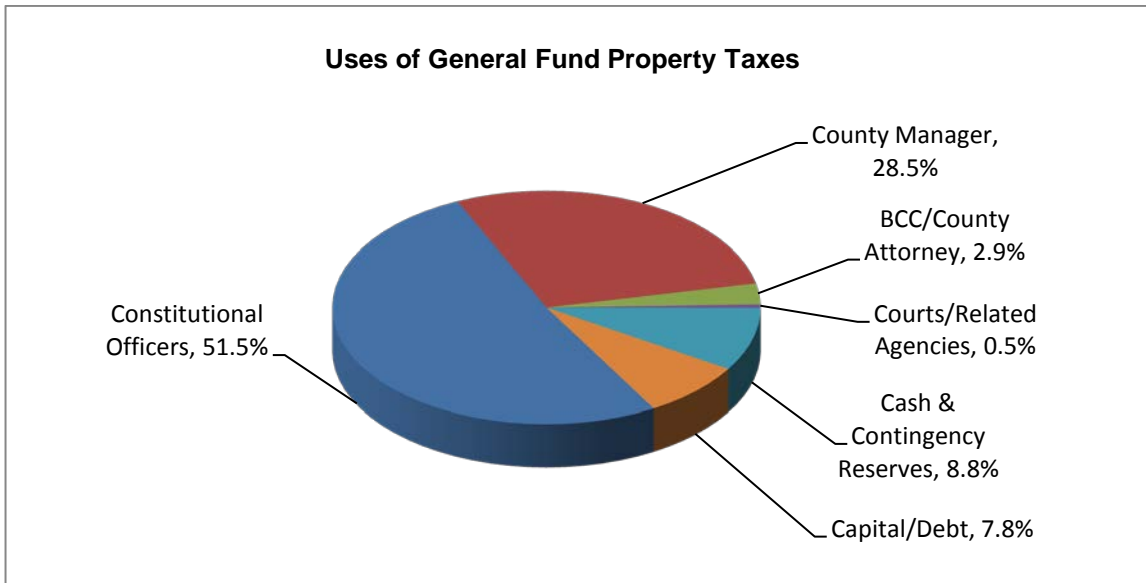
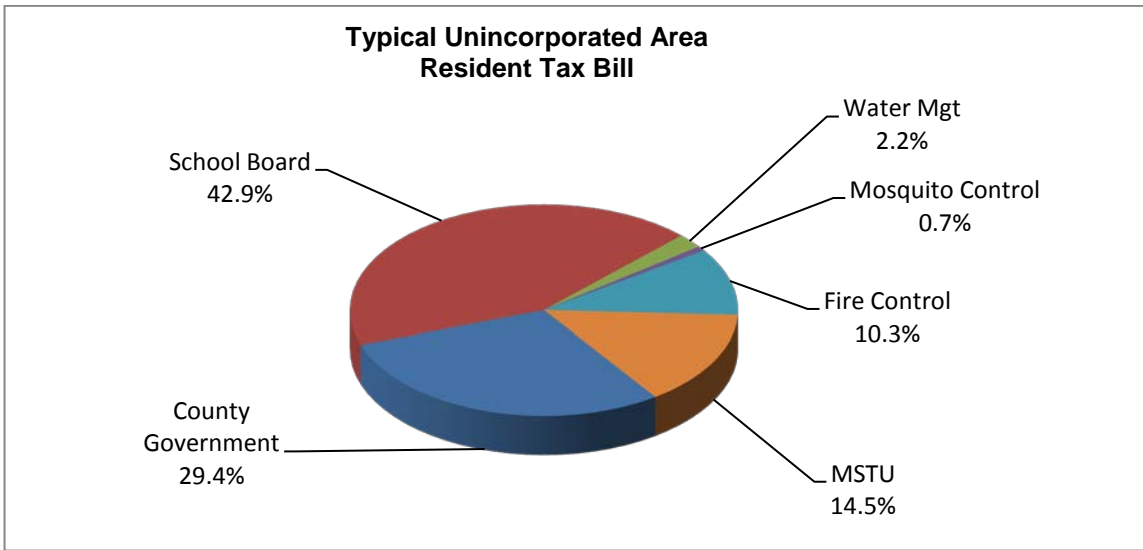
FY 2009 to FY 2016 amounts are actual collections, FY 2017 is budget amount



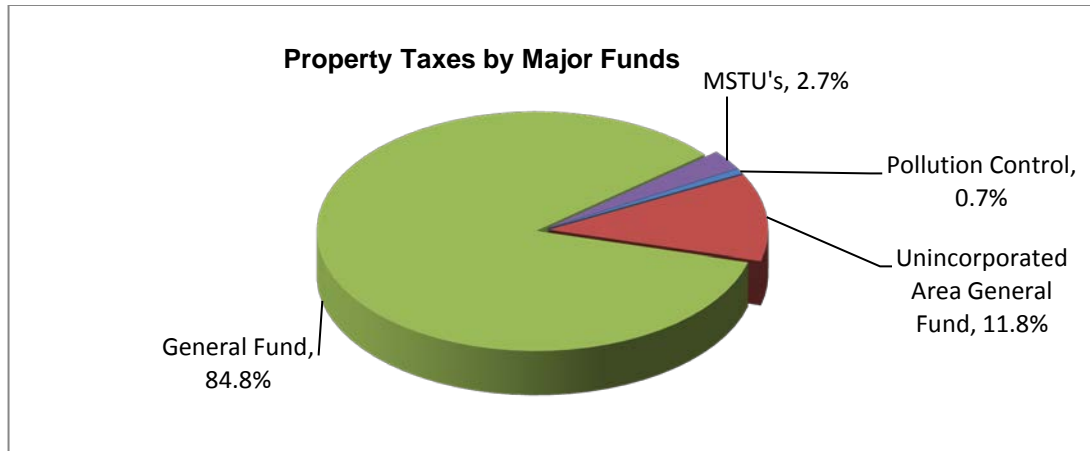
**Collier County Government
Fiscal Year 2017 Adopted Budget**

**A Typical 2016 Tax Bill (for FY 2017)
Per \$100,000 Taxable Value
(Ad Valorem Tax Levies)**

Taxing Authority	Millage Rate	Assessed Tax
County Government (County-wide)	3.5938	\$ 359.38
School Board	5.2450	\$ 524.50
Water Management (SFWM/BCBB)	0.2695	\$ 26.95
Mosquito Control	0.0878	\$ 8.78
Fire Control	1.2572	\$ 125.72
MSTU's (County levied)	1.7801	\$ 178.01
Total Ad Valorem Taxes	12.2334	\$1,223.34



**Collier County Government
Fiscal Year 2017 Adopted Budget**



Other Major Funding Sources

Major funding sources other than property taxes include carry forward, internal services/transfers, bond/loan proceeds, sales tax, state revenue sharing, gas taxes, impact fees, tourist development tax and service charge/enterprise revenues.

Projections of FY 2017 intergovernmental revenues (primarily gas and sales taxes) were based on an analysis of historical monthly receipts of these revenue sources and were compared to forecasts provided by the Florida Department of Revenue. In addition, the forecast was analyzed in the context of current economic trends. OMB staff monitors revenues (major intergovernmental revenues, enterprise fund revenues, and impact fees) on a monthly basis to identify both current revenue conditions and the potential need for budgetary adjustments.

Carry Forward

Carry Forward (Fund Balance) is an estimate of the excess of revenue above expenses from the previous fiscal year and available for use as a funding source in the succeeding fiscal year. Carry forward is a significant source of funds in the County budget, amounting to 24.3% of total gross revenues.

Carry Forward revenue represents not only operating funds but also previously budgeted operating, debt service, and capital reserves that are "carried forward" to fund these same reserves in the new year or to fund capital projects in the current or future years. The largest sources of carry forward are the capital, debt service, and enterprise funds. In the General and MSTD General Funds, adequate carry forward/fund balance is maintained to provide cash flow for operations prior to the receipt of ad valorem taxes and other general revenue sources.

Bond/Loan Proceeds, Interest and Miscellaneous Revenue

Bond/Loan proceeds, interest and misc revenues amount to 0.4% of gross county revenues or \$6,493,300. In FY 2017 no debt proceeds have been budgeted. The entire \$6,493,300 is budgeted for interest and miscellaneous revenue, such as leases, insurance company refunds and late fees.

(000's) Omitted	<u>FY 09</u>	<u>FY 10</u>	<u>FY 11</u>	<u>FY 12</u>	<u>FY 13</u>	<u>FY 14</u>	<u>FY 15</u>	<u>FY 16</u>	<u>FY 17</u>
Bond/Loan Proceeds, Interest and Misc Revenues	89,835.8	25,980.6	9,775.3	7,853.2	6,567.0	7,915.3	6,746.3	7,312.2	6,493.3

The above amounts reflect the adopted budget

**Collier County Government
Fiscal Year 2017 Adopted Budget**

State Shared Revenues

State shared revenues are comprised of the Local Half-Cent Sales Tax and State Revenue Sharing. OMB staff maintains a database of monthly receipts from these two sources and applies trend analysis in making revenue forecasts. A comparison is then made to projections provided by the Florida Department of Revenue as a final "reality check".

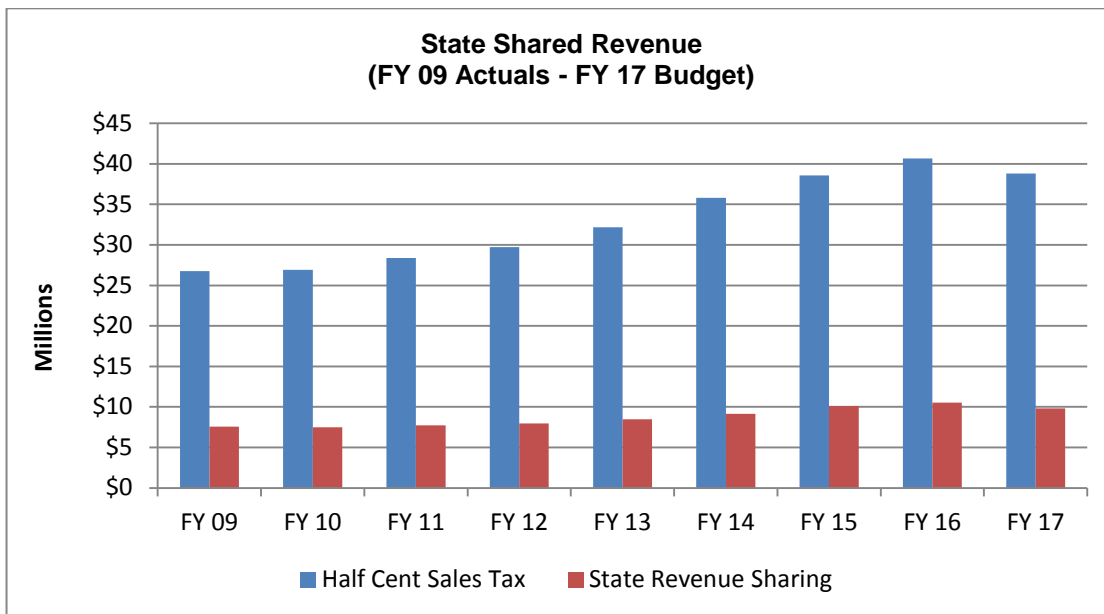
The Local Half-Cent Sales Tax is collected and distributed by the Florida Department of Revenue to counties and municipalities. All city and county governments share the proceeds based on a specific redistribution formula. In FY 2017, the Half-Cent sales tax is expected to provide \$38,800,000 in receipts. The Half-Cent sales tax may be used for any lawful purpose. Collier County deposits the proceeds of this tax into the General Fund to fund general government operations.

The State Revenue Sharing Act of 1972 established trust funds for certain State levied tax monies to be shared with counties and municipalities. The sources of these funds are cigarette taxes and state sales and use tax collection. An allocation formula distributes these revenues to each county that meets strict eligibility requirements. Funds are distributed among counties based on a weighted average of proportionate county populations, unincorporated area populations, and sales tax collections. The State Revenue Sharing money has no use restrictions other than some statutory limitations regarding funds that can be used as a pledge for indebtedness. Collier County uses these funds for general government functions in the General Fund. For FY 2017, the County is expected to receive a total of \$9,800,000 in State Revenue Sharing proceeds.

State Shared Revenues
(In Thousands)

(000's) Omitted	FY 09	FY 10	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17
Half Cent Sales Tax	26,778.9	26,926.9	28,364.4	29,712.9	32,168.0	35,786.1	38,572.8	40,658.9	38,800.0
State Revenue Sharing	7,558.4	7,507.5	7,723.0	7,968.3	8,478.7	9,166.2	10,084.9	10,524.4	9,800.0
Total	34,337.3	31,502.5	36,087.4	37,681.2	40,646.7	44,952.3	48,657.7	51,183.3	48,600.0

FY 09 to FY 16 amounts are actual collections, FY 17 is budget amount



**Collier County Government
Fiscal Year 2017 Adopted Budget**

Collier County Gas Tax Revenue

Gas taxes are a major source of revenue funding the County's road construction program and for the payment of debt. The County is using the proceeds of the Local Option Gas Tax (five cents per gallon), the Constitutional Gas Tax (20% and 80% portions), Old Local Option Gas Tax (six cents per gallon), the County 7th Cent Gas Tax, and the balance of the County 9th Cent Voted Gas Tax to fund road capital improvements and debt service payments. OMB staff maintains a database of monthly receipts from each individual gas tax and applies trend analysis in making revenue forecasts. The County budgeted FY 2017 gas tax at \$19,550,000. The State of Florida's Department of Revenue's Office of Tax Research provides FY 2017 gas tax estimates and these estimates are considered as budget projection are proposed by OMB.

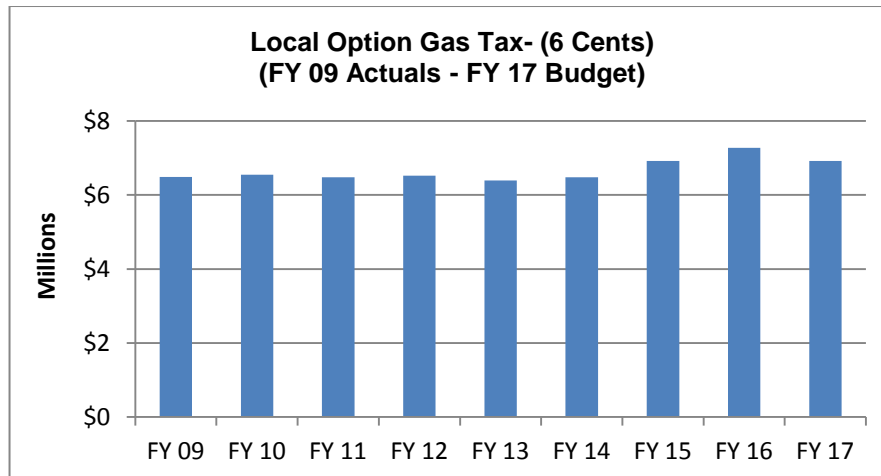
Collier County Gas Tax Revenue
(In Thousands)

(000's) Omitted	FY 09	FY 10	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17
Local Option Gas Tax (6 Cents)	6,491.1	6,550.8	6,477.7	6,523.3	6,397.1	6,483.5	6,921.2	7,274.7	6,921.2
Constitutional Gas Tax (20%)	780.6	768.5	768.3	785.2	778.1	801.1	824.5	857.0	824.5
Constitutional Gas Tax (80%)	3,128.8	3,074.1	3,073.3	3,140.9	3,112.5	3,204.4	3,298.0	3,427.9	3,298.0
County Gas Tax (7th Cent)	1,690.8	1,677.2	1,677.9	1,700.0	1,717.4	1,727.6	1,807.3	1,893.5	1,800.0
Voted Gas Tax (9th Cent)	1,383.5	1,393.6	1,377.1	1,387.3	1,361.0	1,369.9	1,456.8	1,531.1	1,467.4
Local Option Gas Tax (5 Cents)	4,981.1	4,950.9	4,937.1	4,988.2	4,862.4	4,969.9	5,238.9	5,494.0	5,238.9
Total	18,455.9	18,415.1	18,311.4	18,524.9	18,228.5	18,556.4	19,546.7	20,478.2	19,550.0

FY 09 to FY 16 amounts are actual collections, FY 17 is budget amount

Local Option 6 Cents Gas Tax

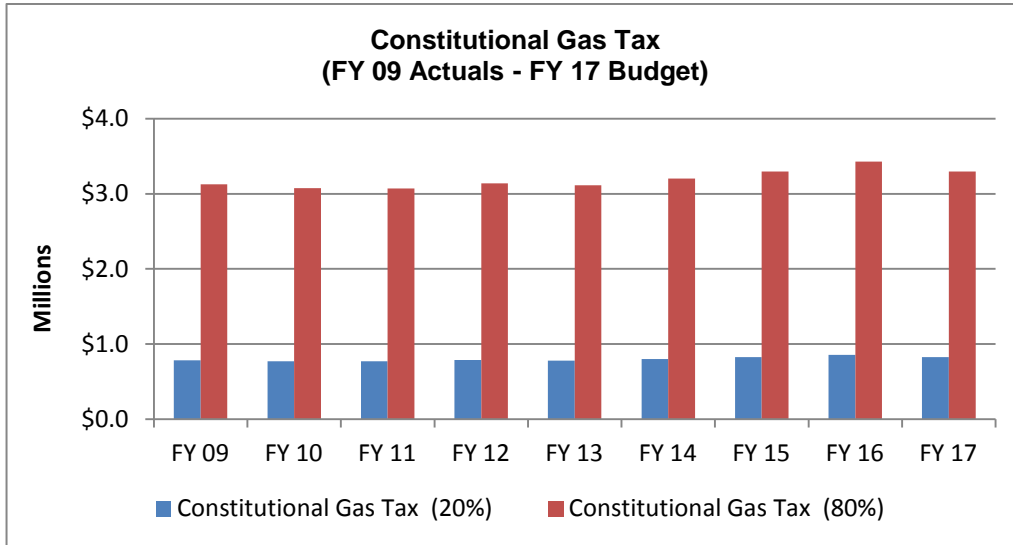
The 6 Cent Local Option Gas Tax is collected by the State on behalf of Collier County, the City of Naples, the City of Marco Island, and Everglades City on each gallon of motor fuel and special fuel sold in the County, with municipal shares based on their transportation expenditures over a five-year period relative to such expenditures of the County. The County's share (effective January 2014) of proceeds is 85.48% based on the transportation expenses incurred during the period from FY 08 through FY 12. On June 24, 2003 the Board of County Commissioners adopted Ordinance No. 2003-35 extending the levy of an additional six-cent local option gas tax effective January 1, 2004, expiring December 31, 2025. In FY 17, the County anticipates receiving \$6,921,200 from this revenue source and will utilize the proceeds for debt service payments and other allowable transportation related expenses.



**Collier County Government
Fiscal Year 2017 Adopted Budget**

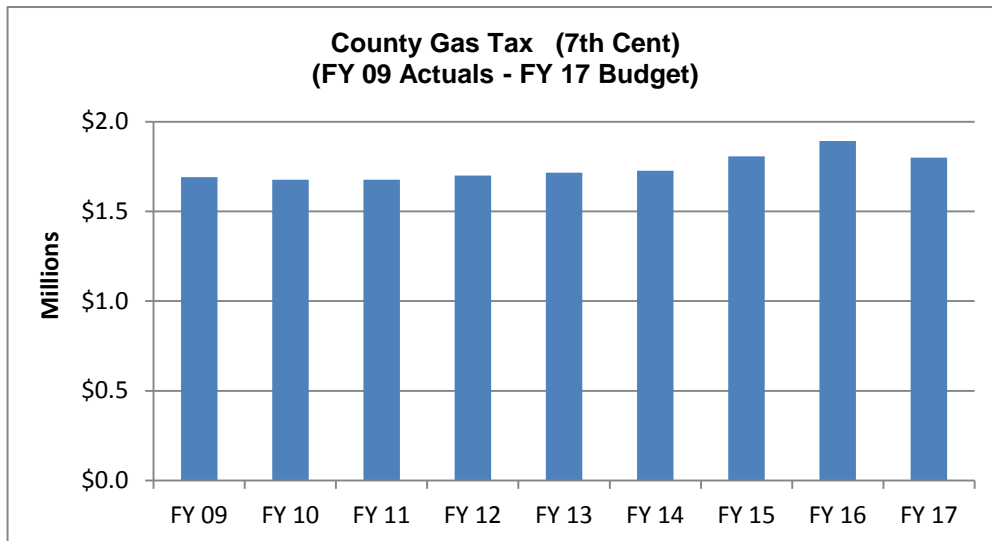
Constitutional Gas Tax 20% and 80%

Revenues from the Constitutional Gas Tax are collected by the state as a two-cent tax on each gallon of motor fuel and special fuel sold, in accordance with Article XII, Section 9(c) of the Florida Constitution. The state allocates 80% of this tax to counties after first withholding amounts pledged for debt service on bonds issued pursuant to provisions of the State Constitution for road and bridge purposes. Collier County anticipates receiving \$3,298,000 from the 80% portion and \$824,500 from the 20% portion in FY 17 and will utilize the proceeds to support the road construction program.



County 7th Cent Gas Tax

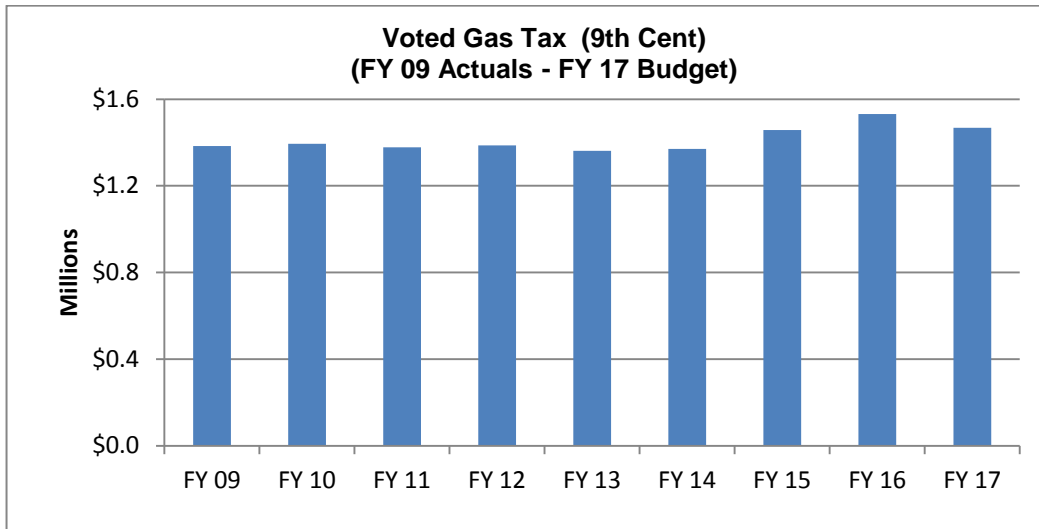
Funds for the County Gas Tax are collected by the state as a one-cent tax on each gallon of motor fuel and special fuel sold in accordance with Section 206.60 of the Florida Statutes. Collier County anticipates receiving \$1,800,000 from this revenue source in FY 17 and will utilize the proceeds for debt service payments, depositing the money directly into the debt service fund.



**Collier County Government
Fiscal Year 2017 Adopted Budget**

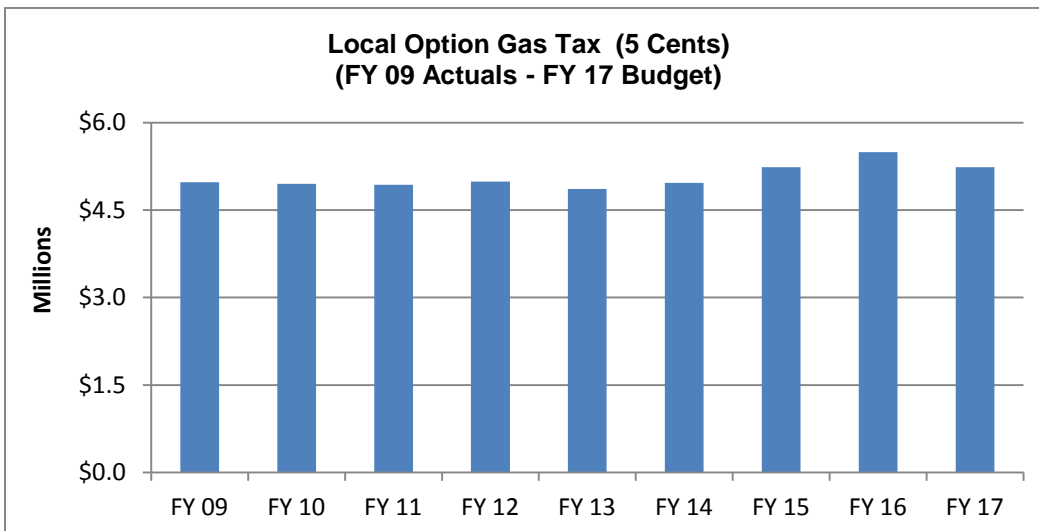
County 9th Cent Gas Tax

The County 9th Cent Gas Tax is collected by the State on behalf of Collier County as a one-cent tax on each gallon of motor fuel and special fuel sold in the County and taxed under the provisions of Section 336.02, Florida Statutes. The electorate of Collier County voted at a referendum held on March 11, 1980 to impose this additional fuel tax for the purpose of paying the cost of acquisition, construction and maintenance of roads and streets. On June 24, 2003 the Board of County Commissioners adopted Ordinance No. 2003-34 extending the levy of an additional ninth-cent local option gas tax effective January 1, 2004, expiring December 31, 2025. In FY 17, there is \$1,467,400 budgeted from this revenue source and will utilize the proceeds for debt service payments and other allowable transportation related expenses.



Local Option 5 Cents Gas Tax

The Florida Legislature, in special session in 1993 amended section 336.025, Florida Statutes to provide for the levy of an additional local option gas tax on motor fuel. On June 24, 2003 the Board of County Commissioners adopted Ordinance No. 2003-36 that set forth the levy of an additional five-cent local option gas tax effective January 1, 2004, expiring December 31, 2025. This tax is expected to generate \$5,238,900 in FY 17 and will be used for debt service payments and other allowable transportation related expenses. The County's share (effective January 2014) of proceeds is 85.48% based on the transportation expenses incurred during the period from FY 08 through FY 12 relative to those incurred by the three municipalities in Collier County during the same period.



**Collier County Government
Fiscal Year 2017 Adopted Budget**

Collier County Impact Fees

Collier County has adopted the use of impact fees as the funding source for capital improvements associated with new development. Impact fees are currently collected for road improvements, parks, libraries, emergency medical services, water and sewer service, correctional facilities, law enforcement facilities, fire, and government facilities. Each impact fee is set by ordinance after a thorough rate study. Revenue estimates for each impact fee are based on analyses of historical trends and overall economic conditions. In general, impact fee collections show a history of significant fluctuations corresponding to building industry trends, general economic conditions and the type of permit issued (i.e., residential, commercial, industrial).

Impact fee revenues decreased slightly in FY 14 and increased in FY 15 reflecting a change in when impact fees are due. On February 11, 2014, the Board approved Ordinance 2014-04 which changed the timing of the impact fee due upon the issuance of a building permit until the time a certificate of occupancy is issued.

Total impact fee collections (all sources) are estimated to be \$37,027,000 in FY 17.

Collier County Impact Fee Revenues

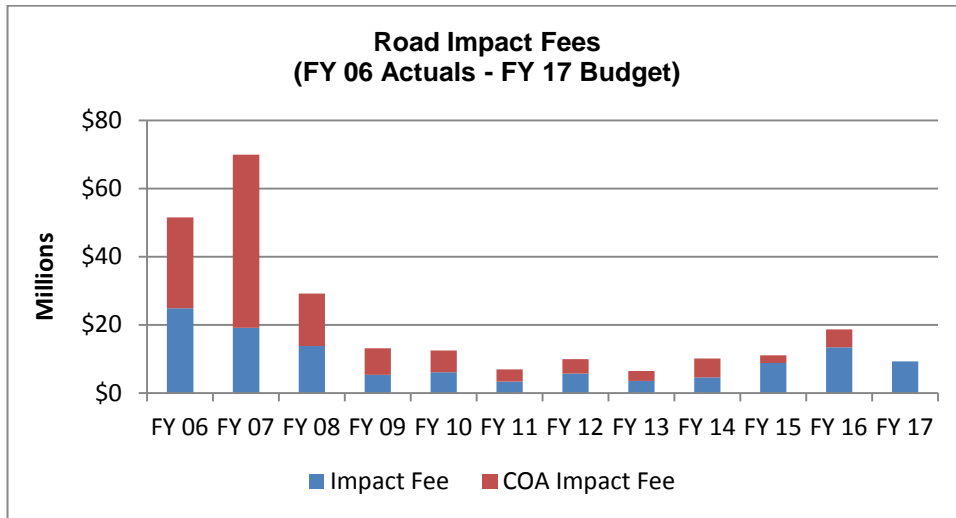
(In thousands)

(000's) Omitted	FY 09	FY 10	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17
Road Impact Fees	13,086.9	12,475.2	6,807.4	9,905.6	6,459.0	10,062.3	11,014.5	18,632.7	9,300.0
Regional Parks Incorporated	42.1	103.6	120.9	150.0	200.6	216.1	448.0	343.0	200.0
Reg./Comm. Parks – Unincorp.	2,192.3	3,580.6	2,758.3	4,090.9	6,032.3	4,906.7	7,650.9	8,766.7	7,800.0
EMS	229.8	190.5	146.2	209.7	255.7	227.9	344.5	451.5	350.0
Library	447.2	668.6	397.1	480.7	633.3	538.0	869.3	1,002.4	875.0
Correctional Facilities	492.5	446.4	545.1	772.8	1,089.7	946.9	1,471.3	1,798.9	1,500.0
Law Enforcement	368.5	333.3	304.0	467.3	895.4	801.6	1,260.6	1,647.1	1,300.0
Government Facilities	895.6	909.4	896.6	1,181.8	1,687.2	1,493.5	2,349.2	2,955.2	2,400.0
Water	3,216.2	3,742.0	3,844.9	4,361.0	6,769.2	5,588.5	6,466.0	6,717.6	6,800.0
Sewer	3,104.0	3,517.3	3,568.0	4,372.5	6,733.3	5,461.8	6,176.9	6,927.6	6,500.0
Isle of Capri Fire	1.3	1.0	0.3	4.1	1.8	5.0	2.9	2.9	1.0
Ochopee Fire	5.3	1.1	7.8	2.4	0.3	1.0	2.2	2.6	1.0
Total	24,081.7	25,969.0	19,396.6	25,998.8	30,757.8	30,249.3	38,056.3	49,248.2	37,027.0

FY 09 to FY 16 amounts are actual collections, FY 17 is budget amount

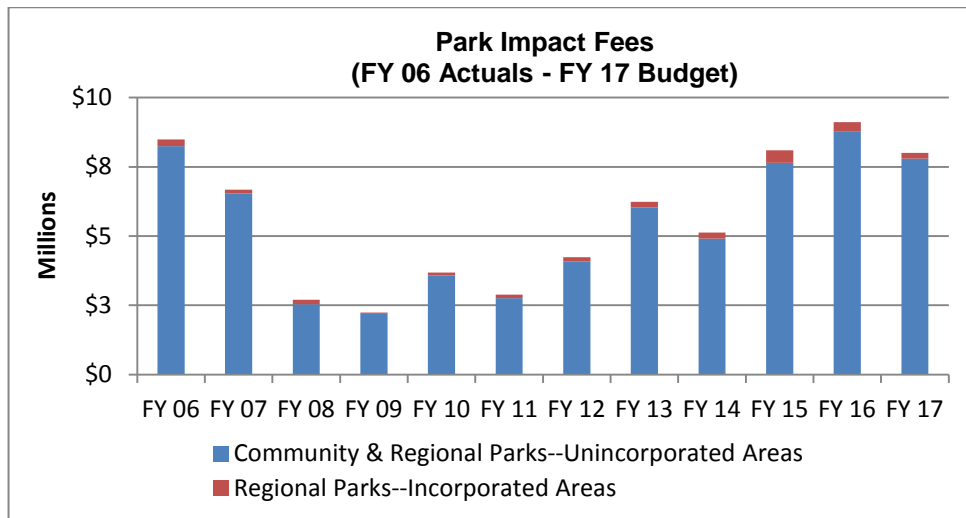
Road Impact Fees

Road Impact Fees are collected from six separate road-planning districts within the County. The funds are used on road projects that benefit the individual districts or provide overall transportation network improvements that benefit the districts. Annual collections of this revenue source have in the past shown large fluctuations due to year-to-year variations in construction activity, thus, they are difficult to project with a great deal of certainty. In addition, (starting in FY 03) upon approval of a site development plan, developers of Planned Unit Developments (PUD's) were required to pay 50% of the total estimated road impact fees up front (COA-Certificate of Adequacy Public Facilities). In FY 09, 50% upfront money (COA) was reduced to 20% per year for 5 years. In FY 17, road impact fee revenue is budgeted at a total of \$9,300,000.



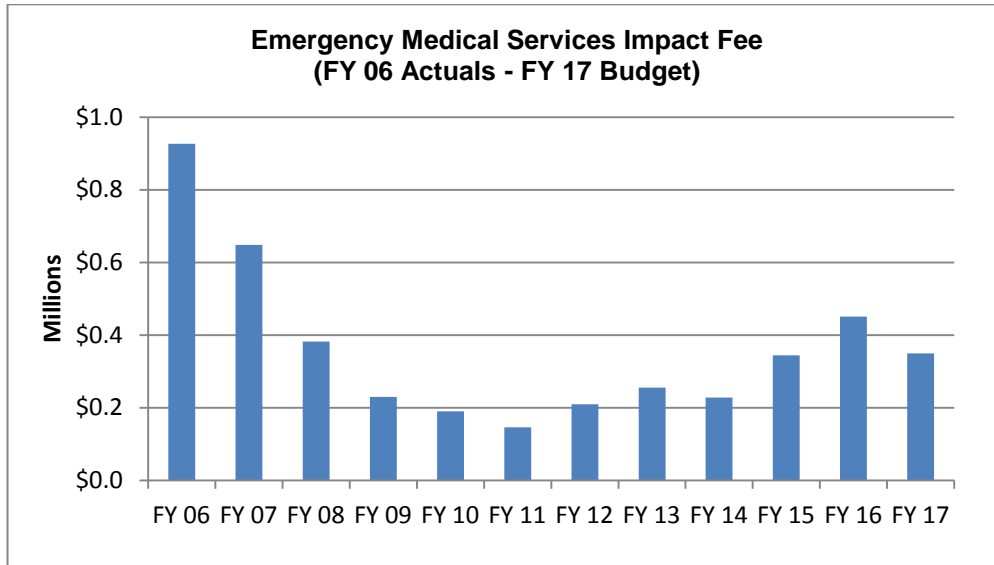
Park Impact Fees

Parks capital improvements were likewise categorized into regional and community park projects. Beginning in the third fiscal quarter of FY 99, impact fees were categorized as Regional Parks—Incorporated Areas and Community and Regional Parks - Unincorporated Area. Parks Impact fees are assessed only on residential construction. For FY 17, Regional Parks - Incorporated Areas impact fee revenue is estimated to be \$200,000, while Community and Regional Parks - Unincorporated Area impact fee revenue is budgeted at \$7,800,000.



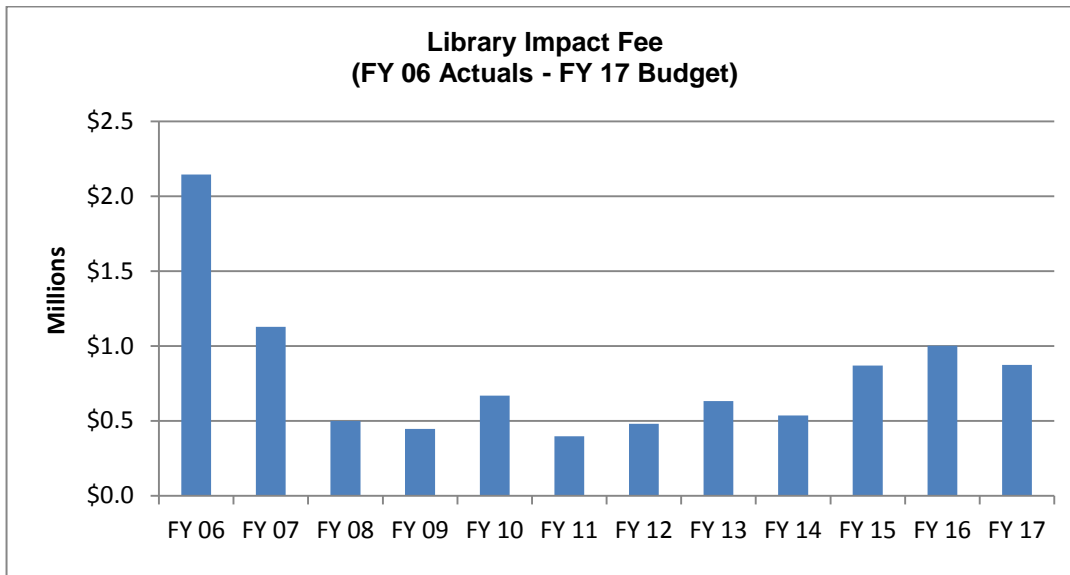
EMS Impact Fees

Emergency Medical Services (EMS) Impact Fees were originally implemented in FY 92 and are used to fund growth driven EMS facility and equipment needs. For FY 17, EMS impact fee revenue is estimated at \$350,000. EMS impact fee revenue is particularly sensitive to the types of permits issued.



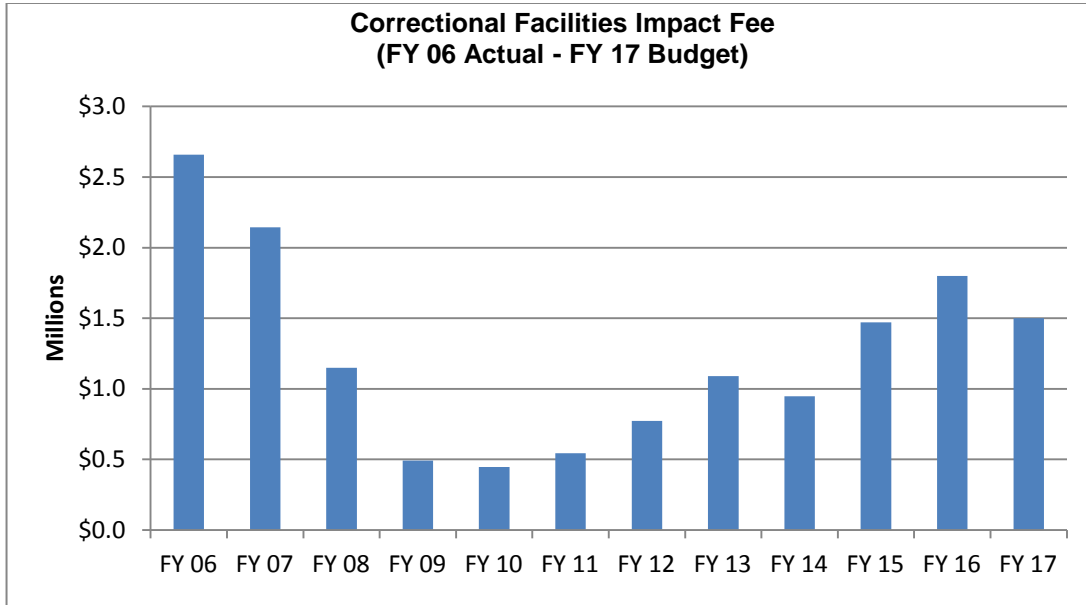
Library Impact Fees

Library Impact Fees are used to fund growth related facility additions and expansions, as well as the acquisition of library materials necessary to maintain a 1.87 books per capita ratio. Library Impact fee is assessed only on residential construction. For FY 17, there is \$875,000 in budgeted library impact fee revenue.



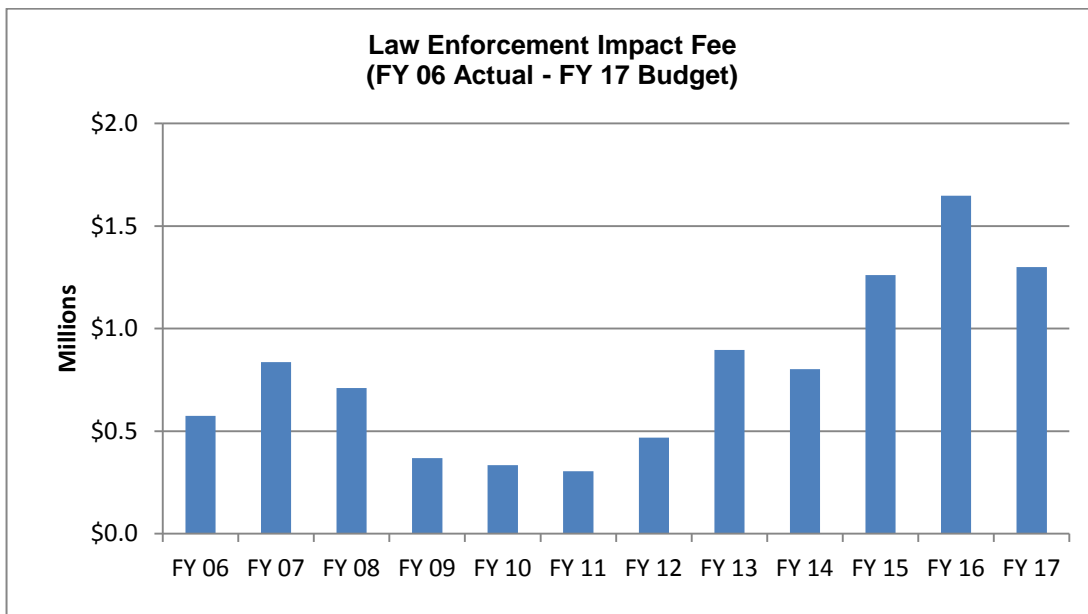
Correctional Facilities Impact Fee

The Correctional Facilities Impact Fee was implemented in FY 99 and is used to fund growth driven jail facility expansions/additions. For FY 17, there is \$1,500,000 in budgeted Correctional Facilities impact fee revenue. Actual revenues received are highly variable based on the types of commercial buildings permitted in a given year.



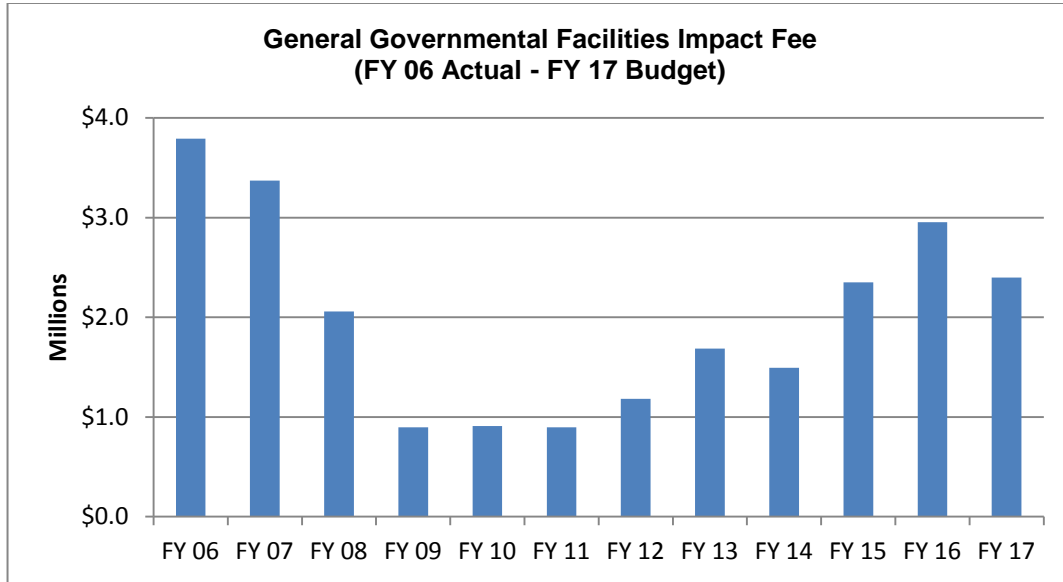
Law Enforcement Impact Fee

The Law Enforcement Impact Fee was implemented in FY 05 and is used to fund growth driven law enforcement equipment and facility additions. For FY 17, Law Enforcement impact fee is revenue estimated at \$1,300,000.



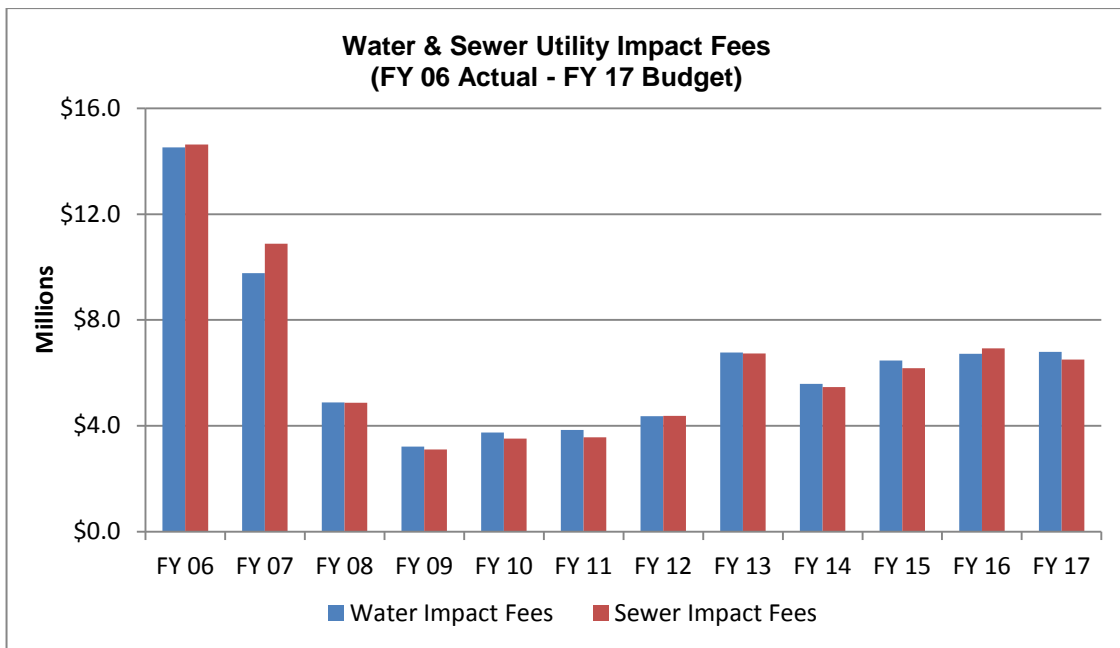
General Governmental Facilities Impact Fee

This was implemented in FY 04 and is used to fund growth driven facility expansions and additions. For FY 17, General Governmental Facilities impact fee revenue is estimated at \$2,400,000. It must be noted that actual revenues received are highly variable based on the types of commercial buildings permitted in a given year.



Water & Sewer Utility Impact Fees

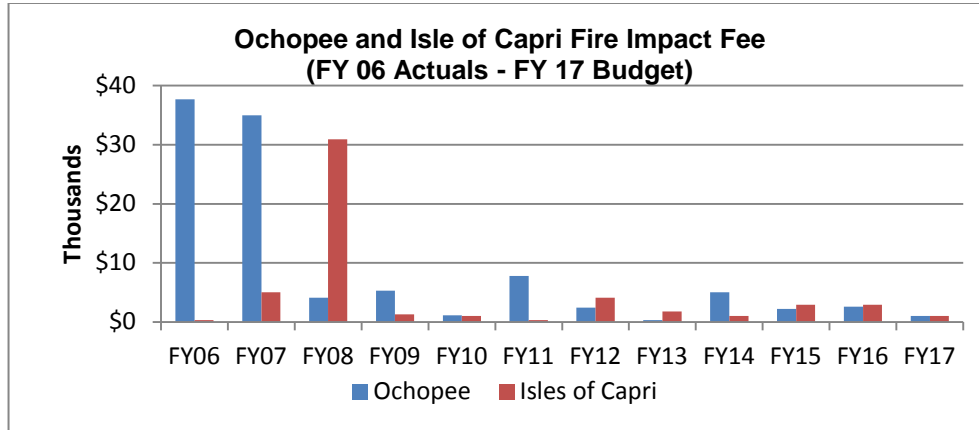
Water & Sewer Utility Impact Fees are used to fund growth driven water and sewer facility expansions and additions. For FY 17, water impact fees are estimated at \$6,800,000 and sewer impact fees are estimated at \$6,500,000.



**Collier County Government
Fiscal Year 2017 Adopted Budget**

Ochopee/Isles of Capri Fire Impact Fees

These were implemented in FY 98 and are used to fund growth driven fire facility and equipment needs. For FY 17, there is \$1,000 budgeted in Ochopee Fire impact fee revenue; there is \$1,000 budgeted in the Isles of Capri impact fee district. The large spikes in each of the Fire District's impact fee revenue in prior years were attributable to large development projects.



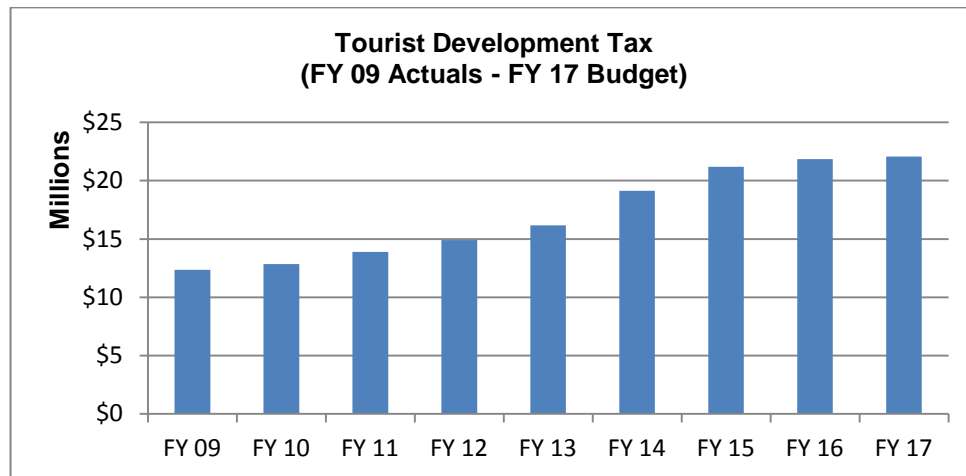
Tourist Development Tax Revenue

In November 1990, Collier County voters approved the implementation of a 3% tourist tax; 2% was allocated for beach renourishment and tourism promotion and 1% was allocated for debt service on a baseball stadium. This tax was challenged in the courts, and the County ceased collecting the 3% tourist tax. In November 1992, voters approved a new tourist tax plan of 2%. This 2% tax was implemented in January 1993. In January 1996, this tax was increased by 1% for the county beach renourishment program. In August 2005, this tax was increased by 1% for additional tourism promotion.

Revenue is budgeted conservatively as it is recognized that state and national economic trends, stock market fluctuations, and hurricane activity can all negatively impact tourism in South Florida. FY 17 budgeted revenue is projected at \$22,062,000 and it is anticipated that any decrease in tourism dollars due to economic conditions will fall within the 5% revenue reserve.

(000's) Omitted	<u>FY 09</u>	<u>FY 10</u>	<u>FY 11</u>	<u>FY 12</u>	<u>FY 13</u>	<u>FY 14</u>	<u>FY 15</u>	<u>FY 16</u>	<u>FY 17</u>
Tourist Development Tax	12,345.1	12,856.5	13,883.7	14,898.1	16,183.4	19,136.9	21,188.2	21,838.3	22,062.0

FY 09 to FY 16 amounts are actual collections, FY 17 is budget amount



**Collier County Government
Fiscal Year 2017 Adopted Budget**

Service Charges/Enterprise Fund Revenues

Where appropriate, Collier County charges fees for services provided. The Parks and Recreation Department and the Community Development Division are the two areas where charges for services are most prevalent. The Parks and Recreation Department charges for admission to the Sun-N-Fun water park, the Golden Gate Aquatic Facility and the numerous athletic and recreational programs it conducts. The Community Development Division charges fees for building and related permits.

Enterprise funds are set up to account for activities that are operated similarly to private enterprises, such as the County Water-Sewer District, Solid Waste Disposal, Emergency Medical Services, and the Collier County Airport Authority.

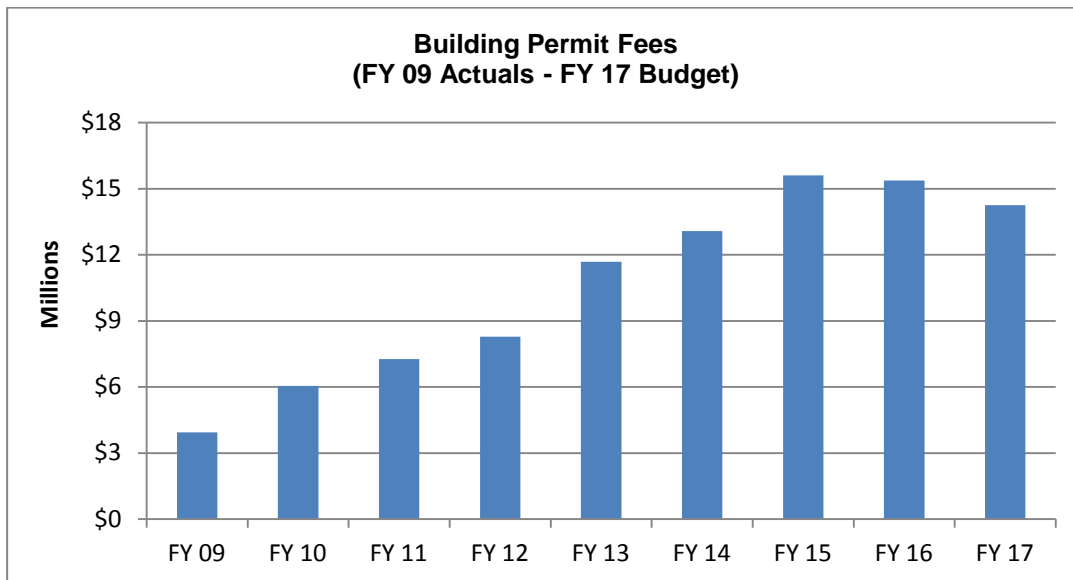
Service Charges/Enterprise Fund Revenues
(In Thousands)

(000's) Omitted	<u>FY 09</u>	<u>FY 10</u>	<u>FY 11</u>	<u>FY 12</u>	<u>FY 13</u>	<u>FY 14</u>	<u>FY 15</u>	<u>FY 16</u>	<u>FY 17</u>
Building Permits	3,935.5	6,041.1	7,271.4	8,278.9	11,676.9	13,077.1	15,607.7	15,366.8	14,260.0
Water Revenue	48,148.8	45,110.4	46,776.6	45,694.4	44,716.9	46,287.1	50,744.8	54,652.6	56,803.0
Sewer Revenue	50,111.9	50,402.6	52,102.3	52,736.1	52,569.1	53,275.5	58,857.7	62,944.3	66,046.0
Landfill Tipping	13,159.3	9,003.3	8,667.8	8,646.5	8,643.8	8,872.8	10,514.2	11,444.5	12,792.5
Mandatory Fees	17,827.9	17,968.3	18,436.3	18,575.7	18,741.0	19,039.7	20,393.7	21,552.6	22,970.5
Ambulance Fees	9,418.3	10,017.8	9,600.5	10,330.7	9,726.6	11,265.0	11,963.5	12,049.2	11,500.0
Airport Fees	2,350.6	2,515.5	2,937.2	2,750.2	3,021.8	2,592.7	3,345.9	3,077.5	2,993.9
Total	144,952.3	141,059.0	145,792.1	147,012.5	149,096.1	154,409.9	171,427.5	181,087.5	187,365.9

FY 09 to FY 16 amounts are actual collections, FY 17 is budget amount

Building Permit Fees

The Community Development Division charges for building and various other permits required of the construction and development industry. Based on the actual permit levels experienced in FY 16, building permit revenue is conservatively budgeted at \$14,260,000 in FY 17.

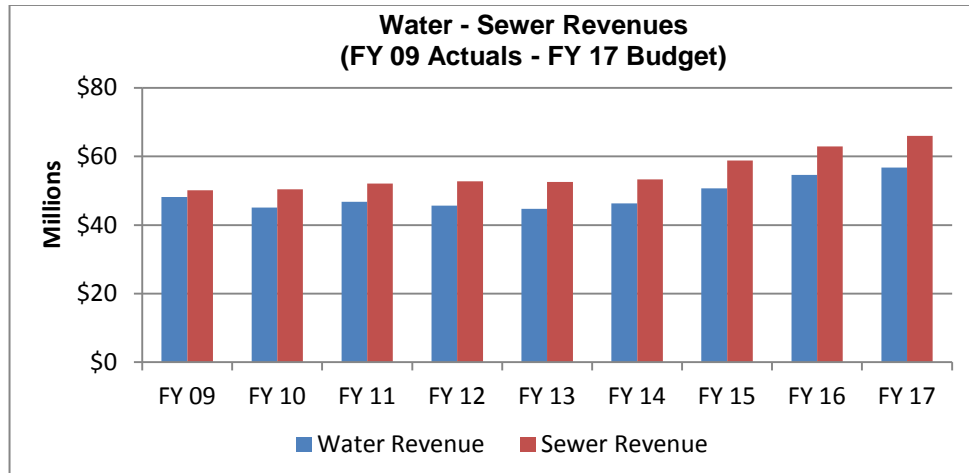


**Collier County Government
Fiscal Year 2017 Adopted Budget**

Water-Sewer District Revenue

The Water-Sewer District rates are set by ordinance. Water rates include a base rate plus a volume usage charge that is designed to encourage water conservation. The sewer rates also include a base charge and a volume charge based on water usage, however for residential customers, there is a cap on the volume charge to take into account that not all water used is returned via the sewer system (e.g. swimming pools, lawn watering).

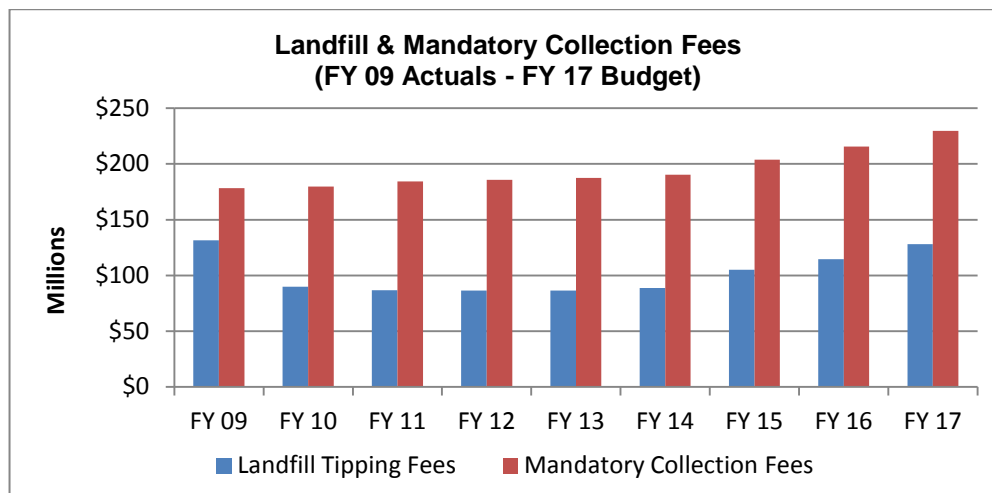
Projected FY 17 water and wastewater revenues are \$56,803,000 and \$66,046,000 respectively. These revenues continue to reflect the revised rate structure. Recent rate changes included an inverted rate schedule (the more a customer uses, the more the customer pays) designed to promote water conservation.



Landfill/Mandatory Collection Fees

Landfill tipping fees are the primary source of revenue for the Solid Waste Disposal Department, estimated at \$12,792,500 in FY 17. Landfill tipping fee revenue reflects an increase in anticipated tonnage processed, as well as a CPI rate adjustment. Note: Tonnage processed at the landfill sites has moderated due to increased recycling efforts.

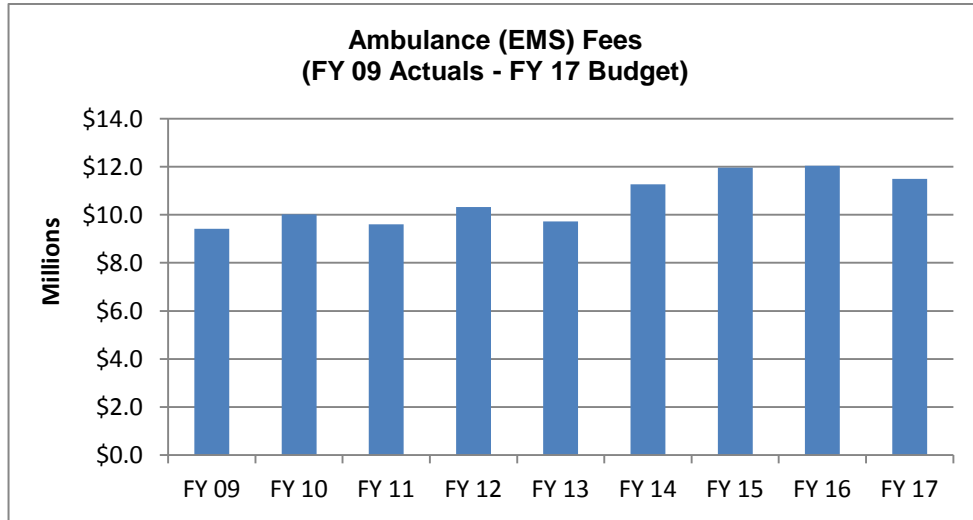
Mandatory Collection fees: Single family residences have been required to have garbage disposed of through the County's contractor since January 1991. Residents are billed for the cost of this collection and disposal service that is estimated to be approximately \$22,970,500 in FY 17. Mandatory collection fee rates increased by \$2.02 to \$190.31 in Collier County (District 1) and \$4.11 to \$181.45 in Immokalee (District 2).



**Collier County Government
Fiscal Year 2017 Adopted Budget**

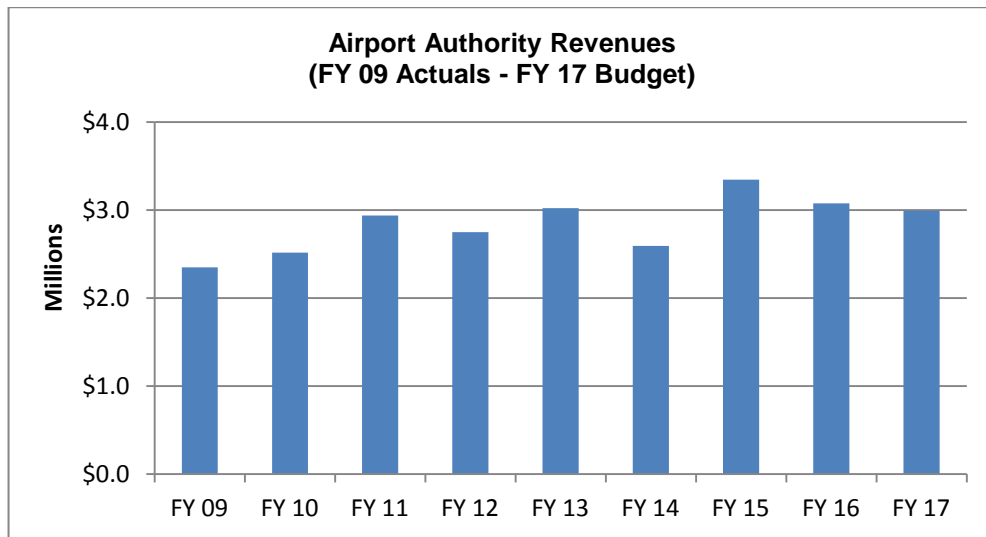
Ambulance (EMS) Fees

The Emergency Medical Service department (EMS) is funded through a mix of General Fund support and ambulance user fees. The user fees are evaluated annually to maximize revenue and thereby reduce the subsidy from the General Fund. During the course of FY 07, Collier County transitioned to a contracted ambulance billing service. Actual ambulance fee revenue collected is a function of economic conditions, insurance carriers paying less than full billings (short pay) as well as a shift from commercial payments to private (uninsured/underinsured) payers. Ambulance fees are budgeted at \$11,500,000 in FY 17 based estimated collections projected by the billing service provider.



Airport Authority Revenue

Airport Authority operations are funded through a mixture of General Fund support and fees for services. The primary enterprise revenues are from fuel sales, T-hangar leases, and other facility leases. Revenue generated at the Marco Island Executive Airport is estimated to be \$1,961,300 in FY 17. Revenues at the Immokalee Regional Airport are planned to be \$936,200 while revenue generated at Everglades City Airpark is expected to be \$96,400. In FY 14, both the Marco and Immokalee runways were closed for a few months due to construction activities. During this time, no aviation fuel was sold which comprise approximately 78.7% of all Airport Authority revenue.



**Collier County Government
Fiscal Year 2017 Adopted Budget**

Collier County, Florida Property Tax Rates FY 2017 Adopted					
Fund Title	Fund No.	Prior Year Millage Rate	Rolled Back Millage Rate	Adopted Millage Rate	% Change Frm. Rolled Back
General Fund	001	3.5645	3.3368	3.5645	6.82%
Water Pollution Control	114	0.0293	0.0274	0.0293	6.93%
		3.5938	3.3642	3.5938	6.82%
Unincorporated Area General Fund	111	0.7161	0.6721	0.8069	20.06%
Golden Gate Community Center	130	0.1862	0.1728	0.1862	7.75%
Victoria Park Drainage	134	0.0405	0.0365	0.0365	0.00%
Naples Park Drainage	139	0.0073	0.0066	0.0066	0.00%
Vanderbilt Beach MSTU	143	0.5000	0.4613	0.5000	8.39%
Isle of Capri Fire	144	2.0000	1.8765	2.0000	6.58%
Fiddlers Creek Fire MSTU	145	1.5000	1.4123	1.5000	6.21%
Ochopee Fire Control	146	4.5000	4.3602	4.5000	3.21%
Collier County Fire	148	2.0000	1.9802	2.0000	1.00%
Goodland/Horr's Island Fire MSTU	149	1.2760	1.2063	1.2760	5.78%
Sabal Palm Road MSTU	151	0.1000	0.0912	0.0912	0.00%
Golden Gate Parkway Beautification	153	0.4063	0.3692	0.3692	0.00%
Lely Golf Estates Beautification	152	2.0000	1.8463	2.0000	8.32%
Hawksridge Stormwater Pumping MSTU	154	0.0435	0.0417	0.0417	0.00%
Radio Road Beautification	158	0.2911	0.2742	0.1000	-63.53%
Forest Lakes Roadway & Drainage MSTU	159	1.1940	1.1017	1.1438	3.82%
Immokalee Beautification MSTU	162	1.0000	0.9894	1.0000	1.07%
Bayshore Avalon Beautification	163	2.3604	2.2925	2.3604	2.96%
Haldeman Creek Dredging	164	0.7348	0.6887	0.7348	6.69%
Rock Road	165	3.0000	2.9133	3.0000	2.98%
Radio Road East MSTU	166	0.3311	0.3078	0.0000	-100.00%
Forest Lakes Debt Service	259	2.8060	2.5892	2.8562	10.31%
Radio Road East Debt Service	266	0.1689	0.1570	0.0000	-100.00%
Collier County Lighting	760	0.1880	0.1750	0.1750	0.00%
Pelican Bay MSTBU	778	0.0857	0.0795	0.0857	7.80%
Aggregate Millage Rate		4.1501	3.8884	4.1968	7.93%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Collier County, Florida Property Tax Dollars FY 2017 Adopted					
Fund Title	Fund No.	Prior Year Adjusted Tax Dollars	Current Year Rolled Back Tax Dollars	Adopted Tax Dollars	% Change Frm. Rolled Back
General Fund	001	246,621,407	257,394,487	274,958,837	6.82%
Water Pollution Control	114	2,053,531	2,113,585	2,260,147	6.93%
		248,674,938	259,508,072	277,218,984	6.82%
Unincorporated Area General Fund	111	30,584,628	31,900,036	38,298,079	20.06%
Golden Gate Community Center	130	314,370	317,484	342,104	7.75%
Victoria Park Drainage	134	1,292	1,296	1,296	0.00%
Naples Park Drainage	139	7,969	8,006	8,006	0.00%
Vanderbilt Beach MSTU	143	1,097,858	1,100,474	1,192,796	8.39%
Isle of Capri Fire	144	1,024,604	1,030,303	1,098,111	6.58%
Fiddlers Creek Fire MSTU	145	94,143	95,208	101,121	6.21%
Ochopee Fire Control	146	1,422,241	1,428,634	1,474,440	3.21%
Collier County Fire	148	306,799	319,875	323,073	1.00%
Goodland/Horr's Island Fire MSTU	149	93,884	94,784	100,260	5.78%
Sabal Palm Road MSTU	151	2,202	2,223	2,223	0.00%
Lely Golf Estates Beautification	152	213,777	215,788	233,752	8.32%
Golden Gate Parkway Beautification	153	248,262	248,992	248,992	0.00%
Hawksridge Stormwater Pumping MSTU	154	2,709	2,738	2,738	0.00%
Radio Road Beautification	158	310,363	314,124	114,560	-63.53%
Forest Lakes Roadway & Drainage MSTU	159	182,338	182,602	189,580	3.82%
Immokalee Beautification MSTU	162	334,354	339,221	342,856	1.07%
Bayshore Avalon Beautification	163	906,339	923,023	950,361	2.96%
Haldeman Creek Dredging	164	59,230	59,818	63,823	6.70%
Rock Road	165	33,385	33,742	34,746	2.98%
Radio Road East MSTU	166	138,367	138,373	0	-100.00%
Forest Lakes Debt Service	259	428,509	429,148	473,402	10.31%
Radio Road East Debt Service	266	70,583	70,580	0	-100.00%
Collier County Lighting	760	847,453	855,743	855,743	0.00%
Pelican Bay MSTBU	778	494,888	496,555	535,280	7.80%
Total Taxes Levied		287,895,485	300,116,842	324,206,326	
Aggregate Taxes		287,396,393	299,617,114	323,732,924	

**Collier County Government
Fiscal Year 2017 Adopted Budget**

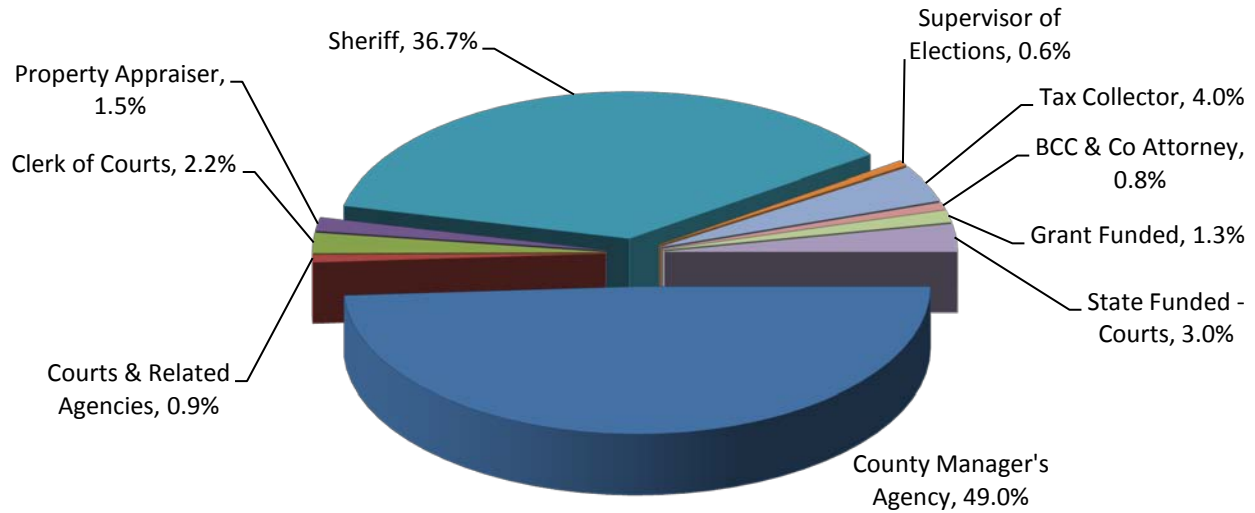
Collier County, Florida Taxable Property Values For FY 2017					
Fund Title	Fund No.	Prior Year Gross Taxable Value	Current Year Adjusted Taxable Value	Current Year Gross Taxable Value	% Change
<u>County Wide Taxable Values</u>					
General Fund	001	70,086,389,131	74,993,240,809	77,138,122,354	10.06%
Water Pollution Control	114	70,086,389,131	74,993,240,809	77,138,122,354	10.06%
<u>Dependent Districts and MSTU's</u>					
Unincorporated Area General Fund	111	43,075,586,559	45,931,838,870	47,463,228,440	10.19%
Golden Gate Community Center	130	1,688,343,640	1,818,991,397	1,837,290,716	8.82%
Victoria Park Drainage	134	31,898,976	35,423,586	35,495,403	11.27%
Naples Park Drainage	139	1,091,701,434	1,199,258,554	1,213,028,664	11.11%
Vanderbilt Beach MSTU	143	2,195,715,846	2,380,142,182	2,385,592,169	8.65%
Isle of Capri Fire	144	512,301,883	546,016,400	549,055,679	7.17%
Fiddlers Creek Fire MSTU	145	62,762,198	66,661,509	67,413,780	7.41%
Ochopee Fire Control	146	316,053,561	326,186,701	327,653,362	3.67%
Collier County Fire	148	153,399,624	154,932,928	161,536,502	5.30%
Goodland/Horr's Island Fire MSTU	149	73,576,560	77,824,944	78,573,871	6.79%
Sabal Palm Road MSTU	151	22,021,962	24,143,320	24,380,369	10.71%
Lely Golf Estates Beautification	152	106,888,467	115,787,676	116,875,814	9.34%
Golden Gate Parkway Beautification	153	611,031,317	672,392,468	674,408,481	10.37%
Hawksridge Stormwater Pumping MSTU	154	62,281,963	64,899,395	65,669,741	5.44%
Radio Road Beautification	158	1,066,174,099	1,131,820,594	1,145,601,685	7.45%
Forest Lakes Roadway & Drainage MSTU	159	152,711,784	165,501,005	165,745,378	8.53%
Immokalee Beautification MSTU	162	334,353,644	337,942,293	342,855,751	2.54%
Bayshore Avalon Beautification	163	383,976,898	395,357,265	402,627,170	4.86%
Haldeman Creek Dredging	164	80,607,374	86,007,272	86,856,993	7.75%
Rock Road	165	11,128,375	11,459,459	11,582,069	4.08%
Radio Road East MSTU	166	417,900,544	449,505,834	449,555,048	7.57%
Forest Lakes Debt Service	259	152,711,784	165,501,005	165,745,378	8.53%
Radio Road East Debt Service	266	417,900,544	449,505,834	449,555,048	7.57%
Collier County Lighting	760	4,507,727,430	4,843,300,153	4,889,961,207	8.48%
Pelican Bay MSTBU	778	5,774,651,800	6,226,374,957	6,245,975,498	8.16%

Employment Summary

The chart below provides a breakdown of the 3,764.20 FTE's funded in the FY 2017 budget. This includes employees working within the County Manager's Agency, within the agencies of the Elected Public Officials; grant funded position and Court-related operations funded by the State. The majority of employees are concentrated within the County Manager's Agency and the Sheriff's Office.

Collier County Employment Summary - FY 17

Total County Employees = 3,764.20



The chart below provides a breakdown of the 1,845.8 permanent FTE's employed within the County Manager's Agency.

Collier County Employment Summary - FY 17

Total County Manager's Agency Employees = 1,845.8



**Collier County Government
Fiscal Year 2017 Adopted Budget**

Full Time Equivalent (FTE) Count Summary

Division	FY 09 (Prior to reorg Authorized)	FY 15 (Funded) Adopted	FY 16 (Funded) Total	FY 16 (Funded) Forecast	FY 17 (Funded) Current	FY 17 (Funded) Expanded	FY 17 (Funded) Total	Position Change FY16-FY17
BCC	11.00	10.00	10.00	10.00	10.00	1.00	11.00	1.00
County Attorney	<u>34.00</u>	<u>18.00</u>	<u>18.00</u>	<u>18.00</u>	<u>18.00</u>	<u>0.00</u>	<u>18.00</u>	<u>0.00</u>
Total BCC	45.00	28.00	28.00	28.00	28.00	1.00	29.00	1.00
Management Offices	300.60	68.00	75.75	76.75	79.75	0.75	80.50	4.75
Administrative Services	193.25	405.00	425.00	414.00	417.00	9.00	426.00	1.00
Public Services	470.40	357.00	365.00	365.00	364.80	23.50	388.30	23.30
Public Utilities	406.50	371.00	413.00	413.00	411.00	30.00	441.00	28.00
Growth Management	<u>578.00</u>	<u>437.50</u>	<u>487.00</u>	<u>503.00</u>	<u>498.00</u>	<u>12.00</u>	<u>510.00</u>	<u>23.00</u>
Total County Manager's Agency	1,948.75	1,638.50	1,765.75	1,771.75	1,770.55	75.25	1,845.80	80.05
Courts & Related Agencies	38.60	31.00	32.00	32.00	32.00	0.00	32.00	0.00
Constitutional Officers:								
Property Appraiser	60.00	56.00	56.00	56.00	56.00	0.00	56.00	0.00
Supervisor of Elections	22.00	22.00	22.00	22.00	22.00	0.00	22.00	0.00
Clerk (Non-State Funded)	95.23	82.20	86.62	86.62	84.26	0.00	84.26	(2.36)
Sheriff	1,369.25	1,379.00	1,380.50	1,380.50	1,382.50	0.00	1,382.50	2.00
Tax Collector	<u>158.00</u>	<u>149.00</u>	<u>149.00</u>	<u>149.00</u>	<u>149.00</u>	<u>0.00</u>	<u>149.00</u>	<u>0.00</u>
Total Constitutional Officers	1,704.48	1,688.20	1,694.12	1,694.12	1,693.76	0.00	1,693.76	(0.36)
Total Permanent FTE	3,736.83	3,385.70	3,519.87	3,525.87	3,524.31	76.25	3,600.56	80.69
Grant Funded FTE-MPO	5.00	5.00	5.00	5.00	5.00	0.00	5.00	0.00
Grant Funded FTE-Housing Grants	8.05	11.00	10.80	10.80	11.00	2.00	13.00	2.20
Grant Funded FTE-Human Services	2.15	11.10	12.30	12.30	12.30	0.00	12.30	0.00
Grant Funded FTE-Sheriff	10.00	10.00	17.00	17.00	19.00	0.00	19.00	2.00
Clerk (State Funded) FTE	<u>166.77</u>	<u>110.80</u>	<u>111.98</u>	<u>111.98</u>	<u>114.34</u>	<u>0.00</u>	<u>114.34</u>	<u>2.36</u>
Total Grant & State Funded FTE	191.97	147.90	157.08	157.08	161.64	2.00	163.64	6.56
Grand Total	3,928.80	3,533.60	3,676.95	3,682.95	3,685.95	78.25	3,764.20	87.25

Changes to Authorized Full Time Equivalent (FTE's) Positions

Board of County Commissioners (BCC) and County Attorney – increase of 1.0 FTE.

- Add one (+1) Administrative Assistant position to the Board's Office.

Management Offices – The Management Offices had an increase of 4.75 FTE's.

- Transferred one Legislative Affairs Coordinator from Communication & Customer Relations Division to County Managers Office. (Both divisions are within Management Offices)
- Transferred one position from Office of Management & Budget to the Corporate Compliance and Performance Improvements. (Both divisions are within Management Offices)
- Transferred in one (+1) position from Growth Management Land Use Hearing Office to the Corporate Compliance and Performance Improvements.
- Transferred in two (+2) positions from Public Utilities Water and Sewer Operations to the Corporate Compliance and Performance Improvements.
- Transferred in one (+1) position from Growth Management Transportation Maintenance Division to the Office of Management & Budget.
- Add (+) 0.75 FTE for an Accounting Technician position to Business & Economic Development Division. (Job bank conversion).

Administrative Services Department – The Administrative Services Department had a net increase of one (1) FTE.

- Transfer in two (+2) positions from Growth Management Code Enforcement to Facilities Management Division.
- Add seven (+7) positions to Facilities Management Division, three Project Managers, one CAD Technician, and three Journeymen. (Three positions were converted from contracted services)
- Add two (+2) positions to Human Resources Division, one Operations Analyst and convert one job banker to a Customer Service Specialist.
- Transfer in one (+1) positions from Growth Management Business Franchise Administration (fund 111) to Emergency Medical Services Division.
- Deleted eleven (-11) FTE's from the Isle of Capri Fire and Rescue as this fire district is merging with Greater Naples Fire & Rescue District (Independent Taxing Authority).

Public Services Department - The Public Services Department had a FTE increase of 23.3.

- Transfer in 0.75 FTE from Parks Division (001) to Public Services Administration. (Both divisions are within Public Services Department).
- Add one (+1) Accountant position to Operations & Veteran Services Division.
- Add one (+1) Animal Care Specialist position to Domestic Animal Control Division.
- Transfer out (-0.2) position from Community and Human Services Division to Housing Grants (705/706).
- Add one (+1) positions to Library Division, convert a job banker to a Courier.
- Add one (+1) (job bank conversion) Parks & Recreation Assistant position to Parks and Recreation (fund 001) Division.
- Add seventeen (+17) positions to Parks and Recreation (fund 111) Division; one Customer Service Specialist and two Maintenance Workers, eight Lifeguards (convert job bankers), two Parks and Recreation Assistants (convert job bankers), three Childcare Workers (convert job bankers) and one FTE was added to convert two part-time positions into full time positions.
- Add (+) 1.5 FTE's to convert one job banker to a Parks and Recreation Program Leader and convert a part time position into a full time Childcare Worker for the Golden Gate Community Center (fund 130) within Parks and Recreation Division.
- Add one (+1) Project Manager (converted job banker) to Landscape and MSTU Operations.

Public Utilities Department – The Public Utilities Department (PUD) had a FTE increase by 28. The majority of these positions involved reclassifying temporary positions to permanent FTE's.

- Transfer out two (-2) positions from Engineering and Water Divisions to Corporate Compliance and Performance Improvements under the Management Office.
- Add six (+6) positions to PUD Operations Support Division; two Operation Coordinators, one Fiscal Technician, and three Customer Service Representatives.
- Add four (+4) positions to PUD Engineering and Project Management Division; three Project Managers and one CAD Technician.
- Add five (+5) positions to Technical Support, Logistics and Operations Division; one Project Manager, three Maintenance Specialists, and one Operations Analyst.
- Add seven (+7) positions to the Water Division; one Chemist, four Maintenance Specialists, one Instrumentation/Electrical Technician and one Utility Technician.
- Add five (+5) positions to the Wastewater Division; one Laboratory Technician, two Utility Technicians and two Maintenance Specialists.
- Add three (+3) positions to the Solid Waste Division; two Solid Waste Specialists and one Environmental Specialist.

Growth Management Department – The Growth Management Department increased FTE's by 23. Sixteen positions were added mid-year approved by the Board on March 8, 2016, agenda item 11B. Twelve expanded positions have been requested and approved to be added to FY 2017. The majority of these positions involved reclassifying temporary positions to regular FTE's. Five positions have been transferred out to other Departments; one mid-year and the remaining four positions in FY 2017.

- Eight (+8) FTE's were added to Growth Management Administration. Two FTE's were added mid-year, three FTE's as expanded positions and three FTE's were internal movements between Growth Management Divisions.
- The Planning Division FTE count remained the same, however, two FTE's were added mid-year, a decrease of one FTE from internal movements between Growth Management Divisions and one FTE was transferred to Corporate Compliance and Performance Improvements under the Management Office.
- Ten (+10) positions were added to the Regulation Division primarily in Building Review & Permitting Section. Twelve FTE's were added mid-year, five FTE's as expanded positions, decrease of seven FTE's, four were internal movements between Growth Management Divisions, two positions to Facilities Management and one position to EMS.
- Two (+2) positions were added to the Maintenance Division. Three FTE's were added as expanded positions and one FTE was transferred mid-year to Management Offices - Office of Management and Budget.
- One (+1) position was added to the Traffic Operations Division as an expanded position.
- Two (+2) FTE's were added to the Project Management Division. Both positions were internal movements between Growth Management Divisions.

Constitutional Officers –The Constitutional Officers had a decrease of 0.36 FTE's.

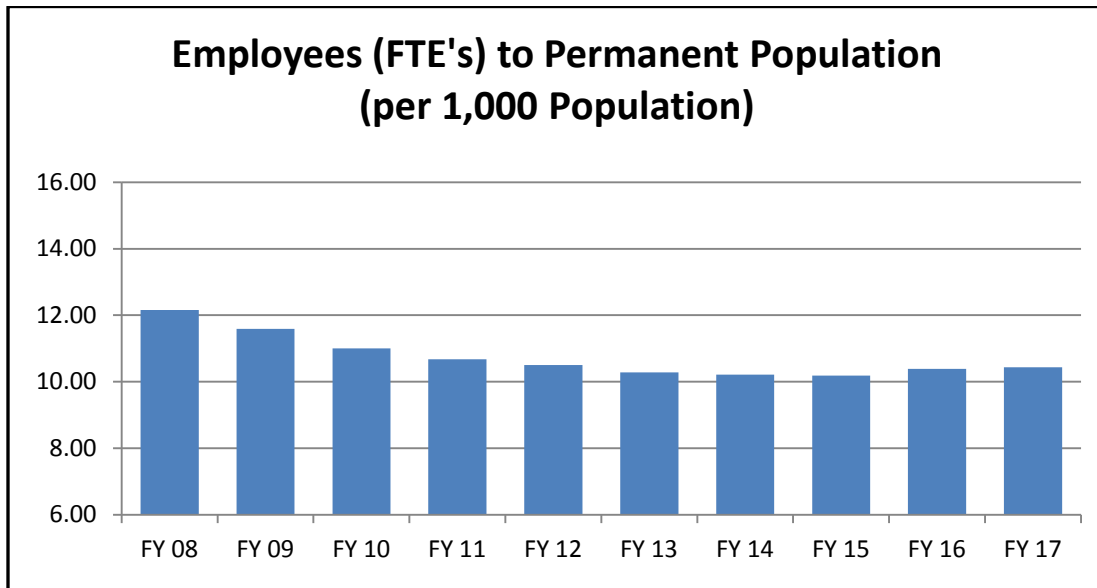
- The Clerk of Courts Board paid positions decreased by 2.36 FTE's; this difference is due to the position allocation between the Board funded positions and State funded positions.
- The Sheriff's Office permanent positions increased by 2.0 FTE's.
- Budgeted FTE's remained at FY 2016 levels for:
 - Property Appraiser
 - Supervisor of Elections
 - Tax Collector

Grant and State Funded positions – The grant and state funded positions had an increase of 6.56 FTE's.

- Add two (+2) positions to Community and Human Services Division, Affordable Housing Manager and SHIP grant-funded Grants Support Specialist.
- Transfer in (+0.20) position from Community and Human Services Division to Housing Grants (705/706).
- The Sheriff's Office grant funded positions increased by 2.0 FTE's.
- The Clerk's State funded FTE count increased by 2.36 FTE's; this difference is due to the position allocation between the Board funded positions and State funded positions.

Employees to Permanent Population

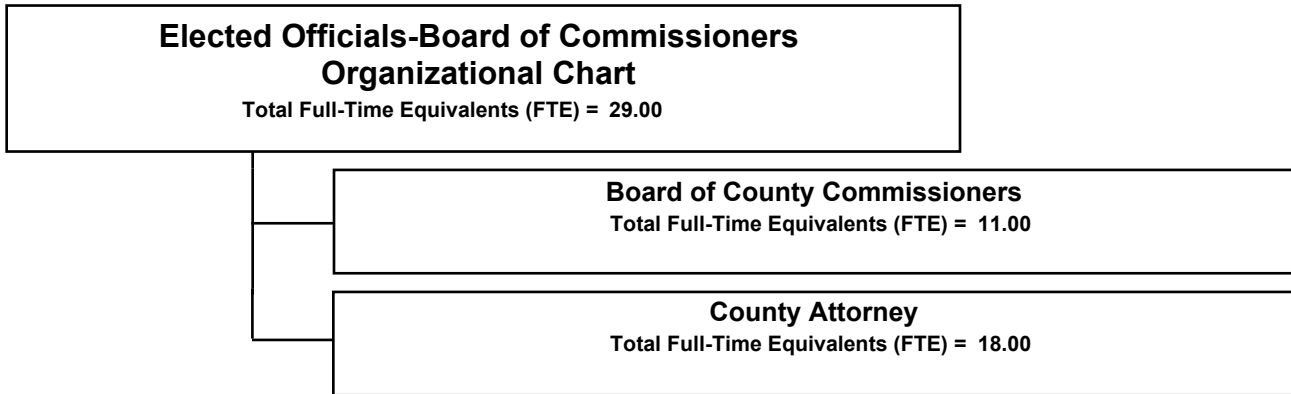
The ratio of employees to permanent population is a benchmark that provides a measurement of relative government size. The graph and chart below illustrates that ratio for the last ten years.



Fiscal Year	County Employees Funded FTE's	Permanent Population*	Employees (FTE's) Per 1,000 Population
2008	3,879	319,059	12.16
2009	3,701	319,417	11.59
2010	3,551	322,653	11.01
2011	3,490	326,817	10.68
2012	3,484	331,756	10.50
2013	3,446	335,223	10.28
2014	3,474	340,293	10.21
2015	3,534	347,158	10.18
2016	3,677	353,936	10.39
2017	3,764	360,846	10.43

*Source: Bureau of Economic and Business Research, University of Florida & Collier County Comprehensive Planning Section. Estimates and Projections for County-wide Permanent Population for October 1st.

Elected Officials-Board of Commissioners



Elected Officials-Board of Commissioners

Board of County Commissioners

The following five (5) Commissioners are elected by district and are responsible for establishing policies to protect the health, safety, welfare and quality of life for Collier County citizens.

District 1 Donna Fiala
District 2 Georgia Hiller
District 3 Tom Henning
District 4 Penny Taylor
District 5 Tim Nance

In addition to the elected officials, there are six(6) administrative positions in the Board Office.

The County Attorney, Jeffrey Klatzkow, and his staff provide legal services to the Board of County Commissioners and the County Manager's Agency. There are eighteen (18.0) permanent positions in the County Attorney's Office.

The primary funding source for the Board of County Commissioners and the County Attorney is General Fund revenue.

The phone numbers for these offices are:

252-8097 - Board of County Commissioners
252-8400 - County Attorney

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Board of Commissioners

Division Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	3,278,461	3,547,300	3,308,200	3,557,400	56,600	3,614,000	1.9%
Operating Expense	3,010,940	3,818,600	4,504,500	3,951,800	-	3,951,800	3.5%
Indirect Cost Reimburs	2,042,800	2,414,900	2,414,900	2,414,900	-	2,414,900	0.0%
Capital Outlay	2,268	3,000	3,000	5,000	-	5,000	66.7%
Grants and Aid	-	50,000	50,000	-	-	-	(100.0%)
Remittances	2,967,593	4,298,800	4,248,800	4,736,500	-	4,736,500	10.2%
Total Net Budget	11,302,061	14,132,600	14,529,400	14,665,600	56,600	14,722,200	4.2 %
Total Budget	11,302,061	14,132,600	14,529,400	14,665,600	56,600	14,722,200	4.2%

Appropriations by Department	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Board of County Commissioners	8,606,306	11,392,600	11,609,800	11,869,700	56,600	11,926,300	4.7%
County Attorney	2,695,755	2,740,000	2,919,600	2,795,900	-	2,795,900	2.0%
Total Net Budget	11,302,061	14,132,600	14,529,400	14,665,600	56,600	14,722,200	4.2%
Total Budget	11,302,061	14,132,600	14,529,400	14,665,600	56,600	14,722,200	4.2%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Board of Commissioners

Division Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	356,774	356,000	352,700	356,000	-	356,000	0.0%
Miscellaneous Revenues	20,977	4,200	4,200	4,200	-	4,200	0.0%
Interest/Misc	203	-	-	-	-	-	na
Net Cost General Fund	8,469,558	10,395,500	10,711,700	10,878,500	56,600	10,935,100	5.2%
Net Cost MSTU General Fund	2,412,800	3,333,500	3,414,100	3,333,500	-	3,333,500	0.0%
Trans fm 001 Gen Fund	42,900	46,700	43,400	96,700	-	96,700	107.1%
Carry Forward	2,100	-	3,300	-	-	-	na
Less 5% Required By Law	-	(3,300)	-	(3,300)	-	(3,300)	0.0%
Total Funding	11,305,313	14,132,600	14,529,400	14,665,600	56,600	14,722,200	4.2%

Division Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Board of County Commissioners	10.00	10.00	10.00	10.00	1.00	11.00	10.0%
County Attorney	18.00	18.00	18.00	18.00	-	18.00	0.0%
Total FTE	28.00	28.00	28.00	28.00	1.00	29.00	3.6%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Board of Commissioners

Board of County Commissioners

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	1,086,698	1,303,200	1,229,100	1,320,500	56,600	1,377,100	5.7%
Operating Expense	2,509,215	3,325,700	3,667,000	3,397,800	-	3,397,800	2.2%
Indirect Cost Reimburs	2,042,800	2,414,900	2,414,900	2,414,900	-	2,414,900	0.0%
Grants and Aid	-	50,000	50,000	-	-	-	(100.0%)
Remittances	2,967,593	4,298,800	4,248,800	4,736,500	-	4,736,500	10.2%
Net Operating Budget	8,606,306	11,392,600	11,609,800	11,869,700	56,600	11,926,300	4.7%
Total Budget	8,606,306	11,392,600	11,609,800	11,869,700	56,600	11,926,300	4.7%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Board Of County Commissioners (001)	1,102,263	1,188,400	1,137,500	1,216,100	56,600	1,272,700	7.1%
Other General Administration (001)	5,091,243	6,870,700	7,058,200	7,320,100	-	7,320,100	6.5%
Other General Administration (111)	2,412,800	3,333,500	3,414,100	3,333,500	-	3,333,500	0.0%
Total Net Budget	8,606,306	11,392,600	11,609,800	11,869,700	56,600	11,926,300	4.7%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	8,606,306	11,392,600	11,609,800	11,869,700	56,600	11,926,300	4.7%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	20,977	4,200	4,200	4,200	-	4,200	0.0%
Net Cost General Fund	6,172,529	8,054,900	8,191,500	8,532,000	56,600	8,588,600	6.6%
Net Cost MSTU General Fund	2,412,800	3,333,500	3,414,100	3,333,500	-	3,333,500	0.0%
Total Funding	8,606,306	11,392,600	11,609,800	11,869,700	56,600	11,926,300	4.7%

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Board Of County Commissioners (001)	10.00	10.00	10.00	10.00	1.00	11.00	10.0%
Total FTE	10.00	10.00	10.00	10.00	1.00	11.00	10.0%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Board of Commissioners

**Board of County Commissioners
Board Of County Commissioners (001)**

Mission Statement

The Board of County Commissioners consists of 5 elected officials who, as the chief legislative body of the County, are responsible for providing services to protect the health, safety, welfare, and quality of life of the citizens of Collier County.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	5.00	743,959	-	743,959
Funding for elected leadership serving the public and providing health, safety, welfare, and quality of life benefiting Collier County Citizens and visitors. Creation and coordination of advisory committees.				
Community Relations	5.00	435,941	-	435,941
Includes responding to community needs, attending community functions, proclamations and service awards, citizen requests and inquires.				
Professional Development	-	36,200	-	36,200
Attending state and local conferences and seminars, mileage reimbursement, and organizational development.				
Current Level of Service Budget	10.00	1,216,100	-	1,216,100
Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Administrative Assistant	1.00	56,600	-	56,600
New position				
Expanded Services Budget	1.00	56,600	-	56,600
Total Adopted Budget	11.00	1,272,700	-	1,272,700

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	1,047,704	1,103,200	1,054,200	1,120,500	56,600	1,177,100	6.7%
Operating Expense	54,559	85,200	83,300	95,600	-	95,600	12.2%
Net Operating Budget	1,102,263	1,188,400	1,137,500	1,216,100	56,600	1,272,700	7.1%
Total Budget	1,102,263	1,188,400	1,137,500	1,216,100	56,600	1,272,700	7.1%
Total FTE	10.00	10.00	10.00	10.00	1.00	11.00	10.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost General Fund	1,102,263	1,188,400	1,137,500	1,216,100	56,600	1,272,700	7.1%
Total Funding	1,102,263	1,188,400	1,137,500	1,216,100	56,600	1,272,700	7.1%

Forecast FY 2016:

Personal service savings was due to a mid-year vacancy.

Current FY 2017:

Personal services increased due to the need of an Administrative Assistant. Operating Expense is higher due to an increase in out of county travel, the addition of the IT Microsoft office allocation and cellular telephone.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Board of Commissioners

**Board of County Commissioners
Other General Administration (001)**

Mission Statement

To account for expenses not attributable to a division but the County as a whole.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Juvenile Detention Centers	-	1,900,000	-	1,900,000
Remittance for housing juvenile offenders in state-ran detention centers.				
Naples CRA	-	2,336,500	-	2,336,500
Remittance to the Naples Community Redevelopment Agency (CRA).				
Unemployment	-	200,000	-	200,000
Account for unemployment claim costs.				
Insurance Premiums	-	1,365,400	-	1,365,400
Account for centralized insurance premiums.				
Countywide Costs	-	668,200	4,200	664,000
Account for Countywide costs not attributable to a Division such as postage for tax bills, dues and membership for the Florida Association of Counties, utilities for common areas, and tax deed sales.				
Countywide Auditing Costs	-	850,000	-	850,000
Account for countywide auditing costs.				
Current Level of Service Budget				
	-	7,320,100	4,200	7,315,900

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	38,994	200,000	174,900	200,000	-	200,000	0.0%
Operating Expense	2,084,656	2,821,900	3,084,500	2,883,600	-	2,883,600	2.2%
Grants and Aid	-	50,000	50,000	-	-	-	(100.0%)
Remittances	2,967,593	3,798,800	3,748,800	4,236,500	-	4,236,500	11.5%
Net Operating Budget	5,091,243	6,870,700	7,058,200	7,320,100	-	7,320,100	6.5%
Total Budget	5,091,243	6,870,700	7,058,200	7,320,100	-	7,320,100	6.5%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	20,977	4,200	4,200	4,200	-	4,200	0.0%
Net Cost General Fund	5,070,266	6,866,500	7,054,000	7,315,900	-	7,315,900	6.5%
Total Funding	5,091,243	6,870,700	7,058,200	7,320,100	-	7,320,100	6.5%

Forecast FY 2016:

Personal service savings is generated from savings in unemployment claims.

Remittance savings are from the decrease in payments to the Department of Juvenile Justice (DJJ) as that program is under review at the state level. Reserves are maintained within the general fund for the potential resolution of the issues.

Current FY 2017:

Grants and aid in the amount of \$50,000 is programmed to cover a shortfall at the Collier County Health Department and the appropriation will continue for the current year.

Budgeted remittances include \$1,898,800 to the Naples CRA and \$1,900,000 for Collier County's share of the cost of housing and

Elected Officials-Board of Commissioners

Board of County Commissioners

Other General Administration (001)

feeding juveniles being held in state-ran DJJ Detention Centers. The cost for DJJ includes the usual cost of housing juveniles and an estimated reconciliation of costs that DJJ performs each year, however, current process of calculation is under review at the state level and subject to change.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Board of Commissioners

**Board of County Commissioners
Other General Administration (111)**

Mission Statement

To account for expenses not attributable to a division but to the unincorporated area of the County.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Countywide Costs	-	317,700	-	317,700
Account for Countywide costs not attributable to a Division such as utilities for common areas, insurances, information technology needs and centralized costs.				
Indirect Service Charge Payment	-	2,414,900	-	2,414,900
Indirect service charge payment for General Fund provided central services. (Revenue source to the General Fund).				
Misc Reimbursements	-	600,900	-	600,900
Miscellaneous reimbursements, primarily park system contributions to the City of Naples.				
Current Level of Service Budget				
	-	3,333,500	-	3,333,500

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	370,000	418,600	499,200	418,600	-	418,600	0.0%
Indirect Cost Reimburs	2,042,800	2,414,900	2,414,900	2,414,900	-	2,414,900	0.0%
Remittances	-	500,000	500,000	500,000	-	500,000	0.0%
Net Operating Budget	2,412,800	3,333,500	3,414,100	3,333,500	-	3,333,500	0.0%
Total Budget	2,412,800	3,333,500	3,414,100	3,333,500	-	3,333,500	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost MSTU General Fund	2,412,800	3,333,500	3,414,100	3,333,500	-	3,333,500	0.0%
Total Funding	2,412,800	3,333,500	3,414,100	3,333,500	-	3,333,500	0.0%

Current FY 2017:

The indirect cost allocation includes a provision to repay an amount held back from payment in the prior year.

This budget also reflects one-half of an annual Board approved park system contribution to the City of Naples in the amount of \$500,000.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Board of Commissioners

County Attorney

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	2,191,763	2,244,100	2,079,100	2,236,900	-	2,236,900	(0.3%)
Operating Expense	501,724	492,900	837,500	554,000	-	554,000	12.4%
Capital Outlay	2,268	3,000	3,000	5,000	-	5,000	66.7%
Net Operating Budget	2,695,755	2,740,000	2,919,600	2,795,900	-	2,795,900	2.0%
Total Budget	2,695,755	2,740,000	2,919,600	2,795,900	-	2,795,900	2.0%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
County Attorney (001)	2,587,445	2,631,600	2,811,200	2,637,500	-	2,637,500	0.2%
Legal Aid Society (652)	108,310	108,400	108,400	158,400	-	158,400	46.1%
Total Net Budget	2,695,755	2,740,000	2,919,600	2,795,900	-	2,795,900	2.0%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	2,695,755	2,740,000	2,919,600	2,795,900	-	2,795,900	2.0%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	356,774	356,000	352,700	356,000	-	356,000	0.0%
Interest/Misc	203	-	-	-	-	-	na
Net Cost General Fund	2,297,029	2,340,600	2,520,200	2,346,500	-	2,346,500	0.3%
Trans fm 001 Gen Fund	42,900	46,700	43,400	96,700	-	96,700	107.1%
Carry Forward	2,100	-	3,300	-	-	-	na
Less 5% Required By Law	-	(3,300)	-	(3,300)	-	(3,300)	0.0%
Total Funding	2,699,006	2,740,000	2,919,600	2,795,900	-	2,795,900	2.0%

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
County Attorney (001)	18.00	18.00	18.00	18.00	-	18.00	0.0%
Total FTE	18.00	18.00	18.00	18.00	-	18.00	0.0%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Board of Commissioners

**County Attorney
County Attorney (001)**

Mission Statement

To provide quality legal services in a timely, efficient and cost effective manner to the Board of County Commissioners and the County Manager and all County divisions, departments and appointive committees under the Board of County Commissioners. Also to represent the County in litigation brought by or against the County, and to work with Constitutional Officers and Judiciary on Board-related and statutorily-required matters.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	10.60	1,598,040	290,000	1,308,040
To provide minimum level of legally required services to the BCC; represent staff and quasi-judicial boards; represent the Board in litigation cases filed against or by the County; advise staff and prosecute as requested before the Code Enforcement Board and Contractor's Licensing Board.				
Ordinances, Resos, Other Legal Documents, & Legal Opinions	3.95	483,065	-	483,065
Research, draft, and provide legal review of legally binding documents (including massive numbers of contracts). Provide requested legal opinions and interpretations.				
Attendance at Board Meetings	1.35	217,016	-	217,016
Provide legal advice at BCC meetings, workshops, and Community Redevelopment Agency (CRA) meetings.				
Resolve Legal Issues	1.20	187,016	1,000	186,016
Meet, coordinate with, and resolve legal issues raised by the public, constitutional officers, the judiciary, and county staff.				
Advisory Boards	0.90	152,363	-	152,363
Provide legal assistance to the various advisory boards and committees upon request.				
Current Level of Service Budget				
	18.00	2,637,500	291,000	2,346,500

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	2,191,763	2,244,100	2,079,100	2,236,900	-	2,236,900	(0.3%)
Operating Expense	393,415	384,500	729,100	395,600	-	395,600	2.9%
Capital Outlay	2,268	3,000	3,000	5,000	-	5,000	66.7%
Net Operating Budget	2,587,445	2,631,600	2,811,200	2,637,500	-	2,637,500	0.2%
Total Budget	2,587,445	2,631,600	2,811,200	2,637,500	-	2,637,500	0.2%
Total FTE	18.00	18.00	18.00	18.00	-	18.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	290,417	291,000	291,000	291,000	-	291,000	0.0%
Net Cost General Fund	2,297,029	2,340,600	2,520,200	2,346,500	-	2,346,500	0.3%
Total Funding	2,587,445	2,631,600	2,811,200	2,637,500	-	2,637,500	0.2%

Forecast FY 2016:

Personal service savings is due to mid-year vacancies.

Elected Officials-Board of Commissioners

**County Attorney
County Attorney (001)**

Operating expense is higher due to other contractual services and legal services having purchase orders roll from FY15 into FY16.

Current FY 2017:

Personal services decreased due to two vacancies being filled with new hires at lower salaries.

Operating expense increase is due to the addition of the IT Microsoft office allocation, minor office equipment and increase to the motor pool rental charge.

Capital expenses have been increased to cover the replacement of 2 printers.

Revenues:

Revenues include copies of legal documents - \$1,000 and reimbursements for legal services from Risk Management - \$290,000.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Board of Commissioners

**County Attorney
Legal Aid Society (652)**

Mission Statement

To provide financial support of the Legal Aid Society operations.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Legal Aid Society	-	158,400	158,400	-
To use available revenues to offset the cost of the Legal Aid Society operations.				
Current Level of Service Budget	-	158,400	158,400	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	108,310	108,400	108,400	158,400	-	158,400	46.1%
Net Operating Budget	108,310	108,400	108,400	158,400	-	158,400	46.1%
Total Budget	108,310	108,400	108,400	158,400	-	158,400	46.1%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	66,357	65,000	61,700	65,000	-	65,000	0.0%
Interest/Misc	203	-	-	-	-	-	na
Trans fm 001 Gen Fund	42,900	46,700	43,400	96,700	-	96,700	107.1%
Carry Forward	2,100	-	3,300	-	-	-	na
Less 5% Required By Law	-	(3,300)	-	(3,300)	-	(3,300)	0.0%
Total Funding	111,561	108,400	108,400	158,400	-	158,400	46.1%

Notes:

Article V legislation provided for the imposition of \$65 in additional court costs for persons found guilty or pleading no contest to felony, misdemeanor, or criminal traffic offenses. Twenty-five percent of this fee is available to fund legal aid programs.

As a result of this legislation, the County entered into an Agreement dated December 14, 2004, with Collier County Legal Aid. This Agreement, which was extended on June 22, 2010, was entered into pursuant to Ordinance 2004-42, which Ordinance was written in response to the legislative mandate of Section 29.008, Florida Statutes, which mandate was funded pursuant to Section 939.185, Florida Statutes. The Agreement provides that the minimum funding for Collier County Legal Aid in any given fiscal year is the greater of (1) twenty-five percent of the amount actually collected to assist Collier County in providing legal aid programs required under Section 29.008(3)(a), Florida Statutes, or (2) the amount provided from filing fees and surcharges to legal aid programs from October 1, 2002, to September 30, 2003, which was \$108,309.66. Collections from the \$65 fee continue to be below the agreed upon payment and require a transfer from the General Fund to make up the shortfall.

Forecast FY 2016:

Contractual expenditures in the amount of \$108,400 are forecasted for FY16 and will require a transfer from the General Fund of \$43,400 to make up the shortfall in filing fees and surcharges.

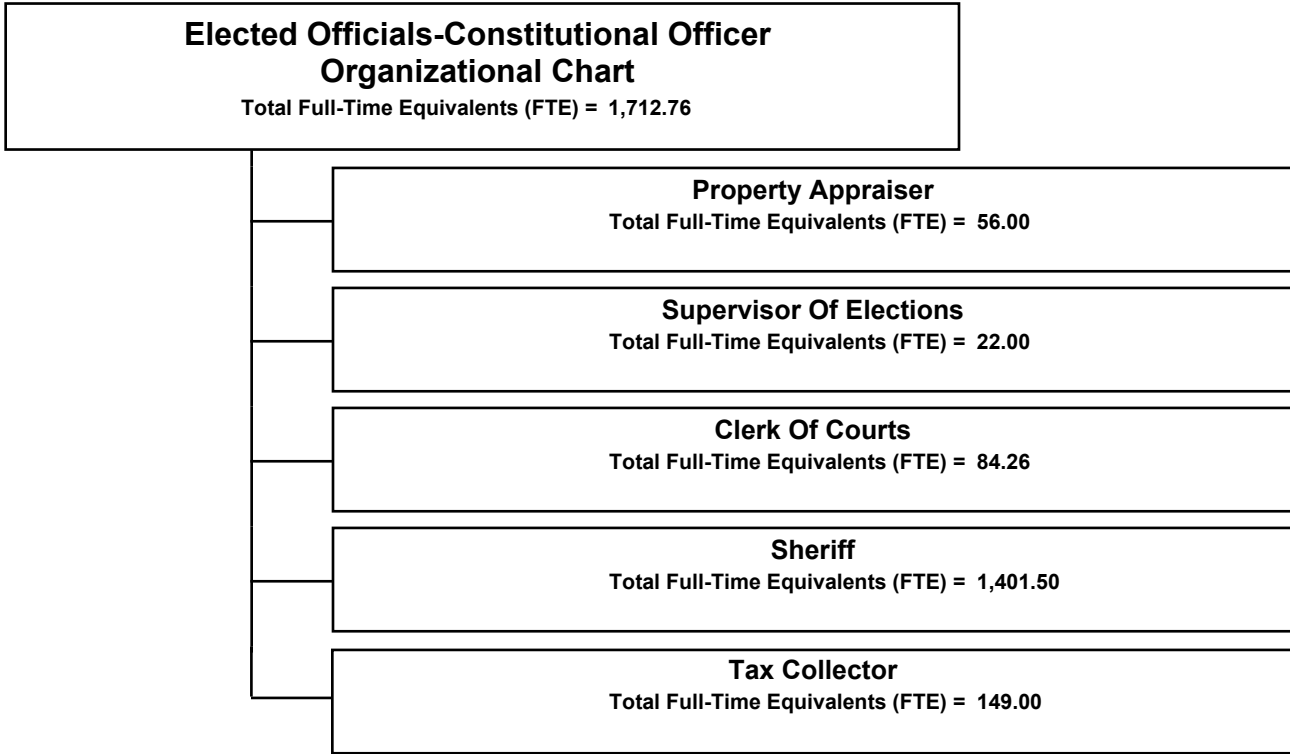
Current FY 2017:

The Board of County Commissioners approved an additional \$50,000 toward operating expenses to offset increased expenses associated with domestic violence and family law caseloads.

Revenues:

Revenue is based on average monthly collections of \$5,416. A transfer from the General Fund is necessary to bring the Legal Aid Society up to the level that it was funded in FY 2003. The transfer will only be made in the amount that will bring it up to the \$108,400 level after accounting for the fees generated.

Elected Officials-Constitutional Officer



Elected Officials-Constitutional Officer

Sheriff

Kevin Rambosk is the elected Collier County Sheriff. The Sheriff's Office protects the public health, safety, and welfare through various functions including law enforcement, special operations, criminal investigations, community services, detention and corrections, emergency 911, Judicial process, and headquarters operations. The Sheriff also administers its own support operations including data processing, finance and personal services. The Sheriff's general operating budget is funded entirely from the County's General Fund.

For more information about programs administered by the Sheriff's Office, call 252-4434.

Property Appraiser

Abe Skinner is the elected Property Appraiser. He is responsible for assessing all real and personal property in Collier County and preparing the annual tax rolls. The Property Appraiser is funded by the General Fund and from independent districts.

The phone number for the Property Appraiser's Office is 252-8141.

Tax Collector

Larry Ray is the elected Tax Collector. He is responsible for the collection of ad valorem taxes levied by the County, the School Board, special taxing districts, and all municipalities within the County. The Tax Collector's Office also issues boat titles and registrations, hunting and fishing licenses and stamps, occupational licenses, and motor vehicle licenses and registrations. The Tax collector's agency is funded by a combination of fees for service and general revenue.

The phone numbers for the Tax Collector's Office are: 252-8172 (Taxes); 252-8177 (Motor Vehicles).

Supervisor of Elections

Jennifer Edwards is the Supervisor of Elections. She is an independently elected official mandated by the Florida Constitution (Constitutional Officer) who administers the voter registration system for Collier County residents, qualifies candidates for office, monitors financial reporting requirements of candidates for office, and plans and coordinates and conducts elections within Collier County. She is responsible for implementing the National Voter Registration Act provisions as they pertain to the registration process and statistical requirements.

The Supervisor's agency is primarily funded through the General Fund.

The Elections Building is located at the County Government Center in Naples. For information regarding voter registration or elections, telephone 252-8450.

Clerk of the Circuit Court

Dwight E. Brock is the elected Collier County Clerk. He performs the constitutional and statutory duties of the Circuit and County Courts in maintaining custody of court records and all pleadings filed, recording of all legal instruments, and acts as ex-officio Clerk of the Board, auditor, recorder and custodian of all County funds. The Clerk's agency is funded by a combination of fees for service and General Fund revenues.

The main phone number for the Clerk of Courts is 252-2745.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Constitutional Officer

Division Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	739,906	152,331,400	148,241,000	158,939,300	-	158,939,300	4.3%
Operating Expense	4,961,744	36,138,600	35,275,600	38,571,000	-	38,571,000	6.7%
Capital Outlay	19,386	3,335,800	6,155,000	7,633,500	-	7,633,500	128.8%
Remittances	818,685	1,060,700	1,671,400	754,400	-	754,400	(28.9%)
Total Net Budget	6,539,721	192,866,500	191,343,000	205,898,200	-	205,898,200	6.8 %
Distribution of excess fees to Gov't Agencies	-	6,488,400	7,555,700	5,187,700	-	5,187,700	(20.0%)
Trans to 001 General Fund	-	-	886,800	-	-	-	na
Trans to 115 Sheriff Grant Fd	141,605	291,000	317,200	357,600	-	357,600	22.9%
Reserves for Contingencies	-	556,500	-	630,200	-	630,200	13.2%
Reserves for Capital	-	3,230,400	-	2,866,000	-	2,866,000	(11.3%)
Restricted for Unfunded Requests	-	-	-	352,300	-	352,300	na
Total Budget	6,681,326	203,432,800	200,102,700	215,292,000	-	215,292,000	5.8%

Appropriations by Department	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Property Appraiser	118,237	6,948,000	6,919,900	7,068,300	-	7,068,300	1.7%
Supervisor Of Elections	31,900	4,053,300	3,429,400	3,688,500	-	3,688,500	(9.0%)
Clerk Of Courts	425,636	9,339,000	9,196,000	9,559,600	-	9,559,600	2.4%
Sheriff	5,807,040	159,581,000	159,388,200	170,071,500	-	170,071,500	6.6%
Tax Collector	156,908	12,945,200	12,409,500	15,510,300	-	15,510,300	19.8%
Total Net Budget	6,539,721	192,866,500	191,343,000	205,898,200	-	205,898,200	6.8%
Supervisor Of Elections	-	-	665,200	-	-	-	na
Clerk Of Courts	-	-	194,400	-	-	-	na
Sheriff	141,605	4,077,900	344,400	4,206,100	-	4,206,100	3.1%
Tax Collector	-	6,488,400	7,555,700	5,187,700	-	5,187,700	(20.0%)
Total Transfers and Reserves	141,605	10,566,300	8,759,700	9,393,800	-	9,393,800	(11.1%)
Total Budget	6,681,326	203,432,800	200,102,700	215,292,000	-	215,292,000	5.8%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Constitutional Officer

Division Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	1,802,512	1,735,000	1,900,700	1,733,000	-	1,733,000	(0.1%)
Charges For Services	425,611	22,389,900	22,899,300	23,607,600	-	23,607,600	5.4%
Fines & Forfeitures	351,121	311,000	306,100	318,000	-	318,000	2.3%
Miscellaneous Revenues	484,161	-	100	-	-	-	na
Interest/Misc	168,766	410,500	426,500	412,400	-	412,400	0.5%
Trans frm Board	-	168,731,300	168,731,300	179,333,300	-	179,333,300	6.3%
Trans frm Independ Special District	-	666,000	666,000	668,900	-	668,900	0.4%
Net Cost General Fund	2,708,873	3,501,000	3,308,000	3,684,900	-	3,684,900	5.3%
Trans fm 001 General Fund	-	-	4,700	-	-	-	na
Trans fm 602 Confiscatd Prop	68,070	63,000	117,800	54,000	-	54,000	(14.3%)
Trans fm 603 Crime Prev	73,535	228,000	199,400	303,600	-	303,600	33.2%
Trans fm 651 Criminal Justice Ed	250,000	-	250,000	-	-	-	na
Carry Forward	7,062,800	5,641,400	6,715,200	5,422,400	-	5,422,400	(3.9%)
Less 5% Required By Law	-	(244,300)	-	(246,100)	-	(246,100)	0.7%
Total Funding	13,395,449	203,432,800	205,525,100	215,292,000	-	215,292,000	5.8%

Division Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Property Appraiser	56.00	56.00	56.00	56.00	-	56.00	0.0%
Supervisor Of Elections	22.00	22.00	22.00	22.00	-	22.00	0.0%
Clerk Of Courts	82.20	86.62	86.62	84.26	-	84.26	(2.7%)
Sheriff	1,389.00	1,397.50	1,397.50	1,401.50	-	1,401.50	0.3%
Tax Collector	149.00	149.00	149.00	149.00	-	149.00	0.0%
Total FTE	1,698.20	1,711.12	1,711.12	1,712.76	-	1,712.76	0.1%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Constitutional Officer

Property Appraiser

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	-	5,274,400	5,274,400	5,432,800	-	5,432,800	3.0%
Operating Expense	118,237	1,648,600	1,620,500	1,610,500	-	1,610,500	(2.3%)
Capital Outlay	-	25,000	25,000	25,000	-	25,000	0.0%
Net Operating Budget	118,237	6,948,000	6,919,900	7,068,300	-	7,068,300	1.7%
Total Budget	118,237	6,948,000	6,919,900	7,068,300	-	7,068,300	1.7%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Property Appraiser Fund (060)	-	6,780,800	6,780,800	6,896,900	-	6,896,900	1.7%
Property Appr-Charges Paid By BCC (001)	118,237	167,200	139,100	171,400	-	171,400	2.5%
Total Net Budget	118,237	6,948,000	6,919,900	7,068,300	-	7,068,300	1.7%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	118,237	6,948,000	6,919,900	7,068,300	-	7,068,300	1.7%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans frm Board	-	6,114,800	6,114,800	6,228,000	-	6,228,000	1.9%
Trans frm Independ Special District	-	666,000	666,000	668,900	-	668,900	0.4%
Net Cost General Fund	118,237	167,200	139,100	171,400	-	171,400	2.5%
Total Funding	118,237	6,948,000	6,919,900	7,068,300	-	7,068,300	1.7%

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Property Appraiser Fund (060)	56.00	56.00	56.00	56.00	-	56.00	0.0%
Total FTE	56.00	56.00	56.00	56.00	-	56.00	0.0%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Constitutional Officer

**Property Appraiser
Property Appraiser Fund (060)**

Mission Statement

To assess all real and personal property in Collier County.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Property Appraiser	56.00	6,896,900	6,896,900	-
Compile and prepare the annual real and personal property tax rolls; mail homestead renewals, take applications for exemptions; process wholly exempt properties such as governments and churches; and identify agricultural classifications				
Current Level of Service Budget	56.00	6,896,900	6,896,900	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	-	5,274,400	5,274,400	5,432,800	-	5,432,800	3.0%
Operating Expense	-	1,481,400	1,481,400	1,439,100	-	1,439,100	(2.9%)
Capital Outlay	-	25,000	25,000	25,000	-	25,000	0.0%
Net Operating Budget	-	6,780,800	6,780,800	6,896,900	-	6,896,900	1.7%
Total Budget	-	6,780,800	6,780,800	6,896,900	-	6,896,900	1.7%
Total FTE	56.00	56.00	56.00	56.00	-	56.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans frm Board	-	6,114,800	6,114,800	6,228,000	-	6,228,000	1.9%
Trans frm Independ Special District	-	666,000	666,000	668,900	-	668,900	0.4%
Total Funding	-	6,780,800	6,780,800	6,896,900	-	6,896,900	1.7%

Current FY 2017:

Personal services include appropriations for a planned compensation adjustment.

Operating expenses decreased due to savings in legal fees and postage costs.

Capital expenditure is for the Property Appraiser's electronic data processing equipment upgrades.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Constitutional Officer

**Property Appraiser
Property Appr-Charges Paid By BCC (001)**

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
BCC Paid Expenses	-	171,400	-	171,400
The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.				
Current Level of Service Budget	-	171,400	-	171,400

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	118,237	167,200	139,100	171,400	-	171,400	2.5%
Net Operating Budget	118,237	167,200	139,100	171,400	-	171,400	2.5%
Total Budget	118,237	167,200	139,100	171,400	-	171,400	2.5%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost General Fund	118,237	167,200	139,100	171,400	-	171,400	2.5%
Total Funding	118,237	167,200	139,100	171,400	-	171,400	2.5%

Forecast FY 2016:

Operating expenses are higher due to telephone access charges, info tech automation allocation and auto insurance increases.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Constitutional Officer

Supervisor Of Elections

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	-	2,209,400	2,005,400	2,149,200	-	2,149,200	(2.7%)
Operating Expense	31,900	1,737,900	1,318,900	1,509,300	-	1,509,300	(13.2%)
Capital Outlay	-	106,000	105,100	30,000	-	30,000	(71.7%)
Net Operating Budget	31,900	4,053,300	3,429,400	3,688,500	-	3,688,500	(9.0%)
Trans to 001 General Fund	-	-	665,200	-	-	-	na
Total Budget	31,900	4,053,300	4,094,600	3,688,500	-	3,688,500	(9.0%)

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
SOE-Expenses Paid By BCC (001)	31,900	58,600	54,300	68,000	-	68,000	16.0%
Supervisor Of Elections - Admin (080)	-	2,327,500	2,189,000	2,304,000	-	2,304,000	(1.0%)
Supervisor of Elections Grants (081)	-	-	45,600	-	-	-	na
Supervisor of Elections-Elections (080)	-	1,667,200	1,140,500	1,316,500	-	1,316,500	(21.0%)
Total Net Budget	31,900	4,053,300	3,429,400	3,688,500	-	3,688,500	(9.0%)
Total Transfers and Reserves	-	-	665,200	-	-	-	na
Total Budget	31,900	4,053,300	4,094,600	3,688,500	-	3,688,500	(9.0%)

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	-	-	39,800	-	-	-	na
Charges For Services	669	-	1,900	-	-	-	na
Miscellaneous Revenues	463,683	-	100	-	-	-	na
Interest/Misc	-	-	100	-	-	-	na
Trans frm Board	-	3,994,700	3,994,700	3,620,500	-	3,620,500	(9.4%)
Net Cost General Fund	(432,452)	58,600	52,300	68,000	-	68,000	16.0%
Trans fm 001 General Fund	-	-	4,700	-	-	-	na
Carry Forward	-	-	1,000	-	-	-	na
Total Funding	31,900	4,053,300	4,094,600	3,688,500	-	3,688,500	(9.0%)

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Supervisor Of Elections - Admin (080)	22.00	22.00	22.00	22.00	-	22.00	0.0%
Total FTE	22.00	22.00	22.00	22.00	-	22.00	0.0%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Constitutional Officer

**Supervisor Of Elections
Supervisor Of Elections - Admin (080)**

Mission Statement

ENSURE THE INTEGRITY OF THE ELECTORAL PROCESS

The Supervisor of Elections is responsible for administration of the single permanent registration system for Collier County residents in the most efficient and economical method possible. This includes being responsible for registering voters, maintaining voter rolls, conducting elections, reporting financial disclosure forms, reporting campaign financing and all candidate filings. In addition, current lists of registered voters, demographic statistics and voter turnout is provided to candidates in accordance with Florida Election law.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration	22.00	2,304,000	2,304,000	-
Administer the laws governing the registration process equitably and uniformly. Provide clear and concise training for the staff, as well as the public. Conduct voter education in all assisted living centers, universities, colleges and high schools. Administer the Financial Disclosure Program, processing more than 350 Financial Disclosure Form 1's, in accordance with the requirements of the Florida Ethics Commission. Assist candidates with the qualifying process.				
Current Level of Service Budget	22.00	2,304,000	2,304,000	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	-	1,871,500	1,770,600	1,914,700	-	1,914,700	2.3%
Operating Expense	-	350,000	313,300	359,300	-	359,300	2.7%
Capital Outlay	-	106,000	105,100	30,000	-	30,000	(71.7%)
Net Operating Budget	-	2,327,500	2,189,000	2,304,000	-	2,304,000	(1.0%)
Trans to 001 General Fund	-	-	138,500	-	-	-	na
Total Budget	-	2,327,500	2,327,500	2,304,000	-	2,304,000	(1.0%)
Total FTE	22.00	22.00	22.00	22.00	-	22.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans frm Board	-	2,327,500	2,327,500	2,304,000	-	2,304,000	(1.0%)
Total Funding	-	2,327,500	2,327,500	2,304,000	-	2,304,000	(1.0%)

Notes:

The Supervisor of Elections Administration Department is responsible for administering elections, as well as all the duties and tasks associated with elections. The Administration cost center is not affected by fluctuations in the number of elections conducted each year, as is the Elections cost center.

Current FY 2017:

The Administration Department's personal services increased slightly due to the increase in elected and regular salaries. Operating expenses also increased slightly due to an increase in electricity and water & sewer.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Constitutional Officer

**Supervisor Of Elections
SOE-Expenses Paid By BCC (001)**

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
BCC Paid Expenses	-	68,000	-	68,000
The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.				
Current Level of Service Budget	-	68,000	-	68,000

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	31,900	58,600	54,300	68,000	-	68,000	16.0%
Net Operating Budget	31,900	58,600	54,300	68,000	-	68,000	16.0%
Total Budget	31,900	58,600	54,300	68,000	-	68,000	16.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	669	-	1,900	-	-	-	na
Miscellaneous Revenues	463,683	-	100	-	-	-	na
Net Cost General Fund	(432,452)	58,600	52,300	68,000	-	68,000	16.0%
Total Funding	31,900	58,600	54,300	68,000	-	68,000	16.0%

Notes:

The Board of County Commissioners are required to pay for insurances, information technology and some utilities for the Supervisor of Elections. These costs are included here.

Current FY 2017:

Property insurance increased by \$9,700 due to the Supervisor of Elections moving to a new location.

Elected Officials-Constitutional Officer

**Supervisor Of Elections
Supervisor of Elections-Elections (080)**

Mission Statement

ENSURE THE INTEGRITY OF THE ELECTORAL PROCESS

Plan, coordinate, and conduct all elections by the laws of the State of Florida. Solicit, audit, and select all polling sites. Appoint and train all election workers. Notify citizens of upcoming elections and maintain precinct boundaries. Prepare ballot layout and maintain all voting equipment for each voting cycle. Perform the tabulation of election results and certification of the results to appropriate jurisdictions.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Elections	-	1,316,500	1,316,500	-
Select and train the required number of election workers to adequately staff all precincts, as well as early voting sites. Provide notices of election and sample ballots to all county voters. Process all eligible requests for absentee ballots. Provide current lists of registered voters to candidates. Compile and provide demographic statistics on voter registration and voter turnout to the public, press and all other interested agencies and organizations.				
Current Level of Service Budget	-	1,316,500	1,316,500	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	-	337,900	234,800	234,500	-	234,500	(30.6%)
Operating Expense	-	1,329,300	905,700	1,082,000	-	1,082,000	(18.6%)
Net Operating Budget	-	1,667,200	1,140,500	1,316,500	-	1,316,500	(21.0%)
Trans to 001 General Fund	-	-	526,700	-	-	-	na
Total Budget	-	1,667,200	1,667,200	1,316,500	-	1,316,500	(21.0%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans frm Board	-	1,667,200	1,667,200	1,316,500	-	1,316,500	(21.0%)
Total Funding	-	1,667,200	1,667,200	1,316,500	-	1,316,500	(21.0%)

Current FY 2017:

In FY 2017, Elections personal services is funding the election worker payroll for the November General Election. Operating expenses decreased due to budgeting for one election, rather than two during FY17.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Constitutional Officer

**Supervisor Of Elections
Supervisor of Elections Grants (081)**

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	-	45,600	-	-	-	na
Net Operating Budget	-	-	45,600	-	-	-	na
Total Budget	-	-	45,600	-	-	-	na

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	-	-	39,800	-	-	-	na
Interest/Misc	-	-	100	-	-	-	na
Trans fm 001 General Fund	-	-	4,700	-	-	-	na
Carry Forward	-	-	1,000	-	-	-	na
Total Funding	-	-	45,600	-	-	-	na

Forecast FY 2016:

The forecast includes continuation of existing grants. New grants and subsequent budget amendments will be submitted to and approved by the Board of County Commissioners as they become available.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Constitutional Officer

Clerk Of Courts

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	-	7,129,200	6,961,500	7,219,500	-	7,219,500	1.3%
Operating Expense	425,636	2,090,500	2,130,700	2,115,700	-	2,115,700	1.2%
Capital Outlay	-	119,300	103,800	224,400	-	224,400	88.1%
Net Operating Budget	425,636	9,339,000	9,196,000	9,559,600	-	9,559,600	2.4%
Trans to 001 General Fund	-	-	194,400	-	-	-	na
Total Budget	425,636	9,339,000	9,390,400	9,559,600	-	9,559,600	2.4%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Administration (011)	-	1,408,600	1,571,600	1,429,400	-	1,429,400	1.5%
Clerk Of County Courts (011)	-	220,000	219,800	224,800	-	224,800	2.2%
Clerk To The Board (011)	-	3,403,500	3,401,800	3,491,000	-	3,491,000	2.6%
Clerk To The Circuit Court (011)	-	200,700	199,500	206,100	-	206,100	2.7%
COC - Expenses Paid By The BCC (001)	425,636	515,400	408,500	528,300	-	528,300	2.5%
Management Information Systems MIS (011)	-	2,283,200	2,149,700	2,385,600	-	2,385,600	4.5%
Recording (011)	-	1,307,600	1,245,100	1,294,400	-	1,294,400	(1.0%)
Total Net Budget	425,636	9,339,000	9,196,000	9,559,600	-	9,559,600	2.4%
Total Transfers and Reserves	-	-	194,400	-	-	-	na
Total Budget	425,636	9,339,000	9,390,400	9,559,600	-	9,559,600	2.4%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	-	2,940,900	2,954,000	2,971,700	-	2,971,700	1.0%
Interest/Misc	-	16,200	13,500	14,000	-	14,000	(13.6%)
Trans frm Board	-	6,014,400	6,014,400	6,194,900	-	6,194,900	3.0%
Net Cost General Fund	425,636	515,400	408,500	528,300	-	528,300	2.5%
Less 5% Required By Law	-	(147,900)	-	(149,300)	-	(149,300)	0.9%
Total Funding	425,636	9,339,000	9,390,400	9,559,600	-	9,559,600	2.4%

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Clerk To The Board (011)	35.00	37.00	37.00	37.00	-	37.00	0.0%
Clerk To The Circuit Court (011)	2.50	2.50	2.50	2.50	-	2.50	0.0%
Clerk Of County Courts (011)	2.09	2.09	2.09	2.06	-	2.06	(1.4%)
Recording (011)	17.00	17.00	17.00	17.00	-	17.00	0.0%
Administration (011)	11.94	12.24	12.24	12.24	-	12.24	0.0%
Management Information Systems MIS (011)	13.67	15.79	15.79	13.46	-	13.46	(14.8%)
Total FTE	82.20	86.62	86.62	84.26	-	84.26	(2.7%)

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Clerk To The Board (011)**

Mission Statement

To provide full accounting and maintenance of Board's minutes and records to the Board of County Commissioners.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Finance and Accounting	33.00	3,085,300	-	3,085,300
To enhance reporting of relevant financial information to managers, elected officials, and the general public on a timely basis. To further develop accounting policies and procedures regarding internal controls for cash receipts, cash disbursements, tangible property, etc.				
Minutes and Records	4.00	405,700	22,000	383,700
Maintenance of BCC minutes and records.				
Current Level of Service Budget				
	37.00	3,491,000	22,000	3,469,000

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	-	3,120,500	3,119,700	3,194,800	-	3,194,800	2.4%
Operating Expense	-	280,500	279,600	289,700	-	289,700	3.3%
Capital Outlay	-	2,500	2,500	6,500	-	6,500	160.0%
Net Operating Budget	-	3,403,500	3,401,800	3,491,000	-	3,491,000	2.6%
Trans to 001 General Fund	-	-	194,400	-	-	-	na
Total Budget	-	3,403,500	3,596,200	3,491,000	-	3,491,000	2.6%
Total FTE	35.00	37.00	37.00	37.00	-	37.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	-	22,500	21,900	22,000	-	22,000	(2.2%)
Total Funding	-	22,500	21,900	22,000	-	22,000	(2.2%)

Notes:

This budget includes Finance and Accounting and Board Minutes and Records Department.

Forecast FY 2016:

Expenditures were slightly lower due to reduced cellular and telephone expenditures.

Current FY 2017:

An increase in personal services is due to the Board approved pay plan adjustments. Operating costs are higher primarily to increases in leased equipment. Capital expense is expected to increase by \$4,000 for the purchase of computer replacements in the Board Minutes and Records department.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Clerk To The Circuit Court (011)**

Mission Statement

To perform the constitutional and statutory duties of the Clerk of the Circuit Court in maintaining Court Records and in providing responsible service to the judiciary, the legal community, and the public.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Circuit Civil	2.50	167,300	-	167,300
Circuit Felony	-	20,300	-	20,300
Jury	-	7,400	-	7,400
Circuit Probate	-	6,600	-	6,600
Circuit Juvenile	-	4,500	-	4,500
Current Level of Service Budget	2.50	206,100	-	206,100

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	-	133,300	133,300	136,300	-	136,300	2.3%
Operating Expense	-	67,400	66,200	69,800	-	69,800	3.6%
Net Operating Budget	-	200,700	199,500	206,100	-	206,100	2.7%
Total Budget	-	200,700	199,500	206,100	-	206,100	2.7%
Total FTE	2.50	2.50	2.50	2.50	-	2.50	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Total Funding							0.0%
							0.0%

Notes:

This budget reflects the County obligated expenses of Circuit Civil, Felony, Jury, Probate, and Juvenile. Costs are related to telephone and facilities costs for court functions required by the state to be funded locally per F.S. 29.008. This budget also covers 2.5 FTE's for the Clerk's requirements for the hearing officers.

Forecast FY 2016:

Operating Expenditures are down due to lower operating costs in office furniture, office equipment and maintenance costs.

Current FY 2017:

The FY2017 budget reflects an increase of \$5,400 or 2.7 percent in expenses. The increases are due to the salary pay plan adjustments for the hearing officer clerks, office equipment repair and maintenance and minor office furniture.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Clerk Of County Courts (011)**

Mission Statement

To perform the constitutional and statutory duties of the Clerk of the County Court in maintaining Court records and in providing responsible service to the judiciary, the legal community, and the public.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
County Satellite Offices	2.06	173,600	30,000	143,600
County Misdemeanor	-	21,400	-	21,400
County Civil/Small Claims	-	22,200	-	22,200
County Traffic	-	7,600	-	7,600
Current Level of Service Budget	2.06	224,800	30,000	194,800

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	-	145,900	145,900	149,600	-	149,600	2.5%
Operating Expense	-	74,100	73,900	75,200	-	75,200	1.5%
Net Operating Budget	-	220,000	219,800	224,800	-	224,800	2.2%
Total Budget	-	220,000	219,800	224,800	-	224,800	2.2%
Total FTE	2.09	2.09	2.09	2.06	-	2.06	(1.4%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	-	32,300	30,000	30,000	-	30,000	(7.1%)
Total Funding	-	32,300	30,000	30,000	-	30,000	(7.1%)

Notes:

This budget reflects the County Court Satellites, Misdemeanor, County Civil, and County Traffic. Costs are related to telephone and facilities costs for court functions required by the state to be funded locally per Florida Statute 29.008.

Current FY 2017:

The cost for current services increased due to the planned compensation adjustment.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Recording (011)**

Mission Statement

To provide a systematic approach to controlling all phases of recording documents, reduce paperwork proliferation, to provide efficient access to needed information, to dispose of obsolete records, to provide documentation of compliance with laws, ordinances, and other regulations, and to maintain historical records.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Recording	17.00	1,294,400	2,840,900	-1,546,500
To provide on-line computer programs to land records by title companies, realtors, attorneys, and others. To continue to pursue conversion from microfilm to optical storage and retrieval records.				
Current Level of Service Budget	<u>17.00</u>	<u>1,294,400</u>	<u>2,840,900</u>	<u>-1,546,500</u>

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	-	1,191,900	1,154,400	1,197,700	-	1,197,700	0.5%
Operating Expense	-	115,700	90,700	96,700	-	96,700	(16.4%)
Net Operating Budget	-	1,307,600	1,245,100	1,294,400	-	1,294,400	(1.0%)
Total Budget	-	1,307,600	1,245,100	1,294,400	-	1,294,400	(1.0%)
Total FTE	17.00	17.00	17.00	17.00	-	17.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	-	2,817,500	2,825,900	2,840,900	-	2,840,900	0.8%
Total Funding	-	2,817,500	2,825,900	2,840,900	-	2,840,900	0.8%

Notes:

This budget is for the operations of the Recording Department.

Forecast FY 2016:

Decrease in personal services is the result of an employee retiring during the year earlier than anticipated.

Current FY 2017:

This department is self-funded and does not require any funding from the Board of County Commissioners.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Administration (011)**

Mission Statement

To efficiently and effectively manage and direct the performance of the Clerk to the Board and the Clerk to the Courts legal and constitutional duties.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Clerk's Administration	3.27	561,700	77,800	483,900
To provide the services required by the Florida Constitution, which includes: Clerk of the Circuit Court, Clerk of the County Court, County Comptroller/Treasurer, County Auditor, County Recorder, and Secretary/Ex-Officio Clerk of the County Commissioners.				
Clerk's Accounting	1.98	173,900	-	173,900
To provide financial services to the Clerk's offices to ensure that each division effectively and efficiently accomplishes their goals.				
Internal Audit	6.00	577,600	-	577,600
To provide assurance activities designed to add value and assist the organization in accomplishing its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes by providing objective analysis and constructive recommendations.				
Records Management	0.99	116,200	-	116,200
To provide a systematic approach to controlling all phases of records retention.				
Current Level of Service Budget				
	12.24	1,429,400	77,800	1,351,600

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	-	1,137,400	1,035,800	1,105,400	-	1,105,400	(2.8%)
Operating Expense	-	271,200	535,800	324,000	-	324,000	19.5%
Net Operating Budget	-	1,408,600	1,571,600	1,429,400	-	1,429,400	1.5%
Total Budget	-	1,408,600	1,571,600	1,429,400	-	1,429,400	1.5%
Total FTE	11.94	12.24	12.24	12.24	-	12.24	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	-	59,600	62,500	63,800	-	63,800	7.0%
Interest/Misc	-	16,200	13,500	14,000	-	14,000	(13.6%)
Total Funding	-	75,800	76,000	77,800	-	77,800	2.6%

Notes:

This budget includes the Administrative Offices of the Clerk's operations including Purchasing, Human Resources, Clerk's Accounting, Internal Audit and Records Management departments. Costs are allocated between court and non-court funding sources based upon FTEs served.

Elected Officials-Constitutional Officer

**Clerk Of Courts
Administration (011)**

Current FY 2017:

Operating expenses are higher due to the increase in contractual services.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Constitutional Officer

Clerk Of Courts

Management Information Systems MIS (011)

Mission Statement

To provide data processing software, hardware and administrative support to the Board of County Commissioners and its staff, the Clerk of the Circuit Court, the Supervisor of Elections for SAP financial systems and other processes integrated to SAP.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Management Information Systems	13.46	2,385,600	15,000	2,370,600
To provide cost-effective and reliable communications support for user divisions to investigate and develop a functional distributed long-range plan.				
Current Level of Service Budget	13.46	2,385,600	15,000	2,370,600

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	-	1,400,200	1,372,400	1,435,700	-	1,435,700	2.5%
Operating Expense	-	766,200	676,000	732,000	-	732,000	(4.5%)
Capital Outlay	-	116,800	101,300	217,900	-	217,900	86.6%
Net Operating Budget	-	2,283,200	2,149,700	2,385,600	-	2,385,600	4.5%
Total Budget	-	2,283,200	2,149,700	2,385,600	-	2,385,600	4.5%
Total FTE	13.67	15.79	15.79	13.46	-	13.46	(14.8%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	-	9,000	13,700	15,000	-	15,000	66.7%
Total Funding	-	9,000	13,700	15,000	-	15,000	66.7%

Current FY 2017:

Personal expenses have increased as a result of the pay plan adjustments. Capital Outlay increased due to the conversion of film archives to digital images and the purchase of additional data storage devices for the images.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Constitutional Officer

Clerk Of Courts

COC - Expenses Paid By The BCC (001)

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
BCC Paid Expenses	-	528,300	-	528,300
The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.				
Current Level of Service Budget	-	528,300	-	528,300

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	425,636	515,400	408,500	528,300	-	528,300	2.5%
Net Operating Budget	425,636	515,400	408,500	528,300	-	528,300	2.5%
Total Budget	425,636	515,400	408,500	528,300	-	528,300	2.5%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost General Fund	425,636	515,400	408,500	528,300	-	528,300	2.5%
Total Funding	425,636	515,400	408,500	528,300	-	528,300	2.5%

Forecast FY 2016:

Decrease in operating expenses is the result of lower utility costs than planned.

Current FY 2017:

Increase from the prior year is due to higher general insurance costs.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Clerk Of Courts (011)**

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Transfer from the Board of County Commissioners	-	-	6,194,900	-6,194,900
Revenue Reserve	-	-	-149,300	149,300
Current Level of Service Budget	-	-	6,045,600	-6,045,600

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
							0.0%
Total Budget							0.0%
							0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans frm Board	-	6,014,400	6,014,400	6,194,900	-	6,194,900	3.0%
Less 5% Required By Law	-	(147,900)	-	(149,300)	-	(149,300)	0.9%
Total Funding	-	5,866,500	6,014,400	6,045,600	-	6,045,600	3.1%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	739,906	127,115,800	123,800,700	133,339,900	-	133,339,900	4.9%
Operating Expense	4,229,063	28,615,600	28,307,600	30,555,600	-	30,555,600	6.8%
Capital Outlay	19,386	2,788,900	5,608,500	5,421,600	-	5,421,600	94.4%
Remittances	818,685	1,060,700	1,671,400	754,400	-	754,400	(28.9%)
Net Operating Budget	5,807,040	159,581,000	159,388,200	170,071,500	-	170,071,500	6.6%
Trans to 001 General Fund	-	-	27,200	-	-	-	na
Trans to 115 Sheriff Grant Fd	141,605	291,000	317,200	357,600	-	357,600	22.9%
Reserves for Contingencies	-	556,500	-	630,200	-	630,200	13.2%
Reserves for Capital	-	3,230,400	-	2,866,000	-	2,866,000	(11.3%)
Restricted for Unfunded Requests	-	-	-	352,300	-	352,300	na
Total Budget	5,948,645	163,658,900	159,732,600	174,277,600	-	174,277,600	6.5%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Bailiffs (040)	-	3,857,200	3,738,600	4,128,700	-	4,128,700	7.0%
Confiscated Property Trust Fund (602)	92,000	31,000	42,000	16,000	-	16,000	(48.4%)
Crime Prevention (603)	92,386	400,000	57,100	500,000	-	500,000	25.0%
Detention & Correction (040)	-	39,947,700	39,834,500	41,168,200	-	41,168,200	3.1%
Domestic Violence Trust Fund (609)	-	385,400	-	412,200	-	412,200	7.0%
E-911 Emergency Phone System (199)	239,922	638,700	382,900	324,200	-	324,200	(49.2%)
E-911 Wireless Emergency Phone Sys (189)	25,882	5,600	546,800	-	-	-	(100.0%)
Emergency 911 Phone System (611)	1,572,424	2,073,800	1,731,000	2,005,900	-	2,005,900	(3.3%)
Juvenile Cyber Safety (618)	-	-	-	2,000	-	2,000	na
Law Enforcement (040)	-	108,802,500	109,007,100	117,993,000	-	117,993,000	8.4%
Law Enforcement-Expenses Pd By BCC (001)	3,373,546	3,289,100	3,448,500	3,371,300	-	3,371,300	2.5%
Second Dollar Training (608)	200,000	150,000	150,000	150,000	-	150,000	0.0%
Sheriff's Grants Fund (115)	210,881	-	449,700	-	-	-	na
Total Net Budget	5,807,040	159,581,000	159,388,200	170,071,500	-	170,071,500	6.6%
Total Transfers and Reserves	141,605	4,077,900	344,400	4,206,100	-	4,206,100	3.1%
Total Budget	5,948,645	163,658,900	159,732,600	174,277,600	-	174,277,600	6.5%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	1,802,512	1,735,000	1,860,900	1,733,000	-	1,733,000	(0.1%)
Charges For Services	424,942	473,100	402,500	401,100	-	401,100	(15.2%)
Fines & Forfeitures	351,121	311,000	306,100	318,000	-	318,000	2.3%
Miscellaneous Revenues	20,478	-	-	-	-	-	na
Interest/Misc	168,766	145,400	164,200	149,200	-	149,200	2.6%
Trans frm Board	-	152,607,400	152,607,400	163,289,900	-	163,289,900	7.0%
Net Cost General Fund	2,440,544	2,551,000	2,532,500	2,703,200	-	2,703,200	6.0%
Trans fm 602 Confiscatd Prop	68,070	63,000	117,800	54,000	-	54,000	(14.3%)
Trans fm 603 Crime Prev	73,535	228,000	199,400	303,600	-	303,600	33.2%
Trans fm 651 Criminal Justice Ed	250,000	-	250,000	-	-	-	na
Carry Forward	7,062,800	5,641,400	6,714,200	5,422,400	-	5,422,400	(3.9%)
Less 5% Required By Law	-	(96,400)	-	(96,800)	-	(96,800)	0.4%
Total Funding	12,662,768	163,658,900	165,155,000	174,277,600	-	174,277,600	6.5%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Law Enforcement (040)	985.50	987.50	987.50	987.00	-	987.00	(0.1%)
Detention & Correction (040)	352.00	351.50	351.50	354.00	-	354.00	0.7%
Bailiffs (040)	41.50	41.50	41.50	41.50	-	41.50	0.0%
Sheriff's Grants Fund (115)	5.00	10.00	10.00	12.00	-	12.00	20.0%
Emergency 911 Phone System (611)	5.00	7.00	7.00	7.00	-	7.00	0.0%
Total FTE	1,389.00	1,397.50	1,397.50	1,401.50	-	1,401.50	0.3%

Elected Officials-Constitutional Officer

**Sheriff
Law Enforcement (040)**

Mission Statement

To provide efficient and effective law enforcement services to all of Collier County. To keep the crime rate low, preserving the quality of life we currently enjoy. To continue innovative management methods, including flexible staffing and focused tactics through intelligence gathering and analysis. To provide professional law enforcement services while keeping costs low. Provide ethical, professional and proactive services to Collier County in an effective and efficient manner. Promote the efficient acquisition and application of appropriate financial and human resources. Utilize technology to its fullest advantage to insure the CCSO is an intelligent, rapid, proactive and results oriented agency.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Law Enforcement	987.00	117,993,000	-	117,993,000
Maintain Collier County's status as one of the safest counties in the state utilizing Neighborhood Watch Community Policing and other crime prevention programs. Continue innovative management methods including flexible staffing, volunteer and dual certification to provide additional manpower during peak times.				
Current Level of Service Budget	987.00	117,993,000	-	117,993,000

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	-	91,206,700	88,569,600	96,253,800	-	96,253,800	5.5%
Operating Expense	-	14,878,900	14,973,400	16,417,600	-	16,417,600	10.3%
Capital Outlay	-	2,716,900	5,464,100	5,321,600	-	5,321,600	95.9%
Net Operating Budget	-	108,802,500	109,007,100	117,993,000	-	117,993,000	8.4%
Total Budget	-	108,802,500	109,007,100	117,993,000	-	117,993,000	8.4%
Total FTE	985.50	987.50	987.50	987.00	-	987.00	(0.1%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Total Funding							0.0%
							0.0%

Forecast FY 2016:

Operating expenses are higher due to an increase in leased vehicles.

Capital outlay is higher due to the purchase of vehicles, marine equipment, data processing equipment and software.

Current FY 2017:

The increase in personal services is due to the planned compensation adjustment and higher retirement rates.

Operating costs increased due to a lease vehicle to purchase contract, other contractual services to fund a web program being used for investigative purposes, auto/truck repair and maintenance, clothing and uniform purchases and computer software to upgrade Microsoft Office for the agency computers.

Capital increase consists of radios, radars, entry vests, laptops, computers and miscellaneous law enforcement equipment.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Law Enforcement-Expenses Pd By BCC (001)

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Law Enforcement	-	-	538,100	-538,100
Maintain Collier County's status as one of the safest counties in the state utilizing Neighborhood Watch Community Policing and other crime prevention programs. Continue innovative management methods including flexible staffing, volunteer and dual certification to provide additional manpower during peak times.				
Expenses Paid by the BCC	-	3,371,300	-	3,371,300
The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.				
Detention & Corrections	-	-	130,000	-130,000
Expand the jail facilities to meet the ever-increasing demand for space with minimum manpower requirements. Continue to increase the use of non-certified, clerical positions when possible; use flexible manpower through dual certification where available. Reduce population of nonviolent misdemeanants through the pretrial release and weekend work programs.				
Current Level of Service Budget	-	3,371,300	668,100	2,703,200

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	3,123,546	3,289,100	3,198,500	3,371,300	-	3,371,300	2.5%
Remittances	250,000	-	250,000	-	-	-	na
Net Operating Budget	3,373,546	3,289,100	3,448,500	3,371,300	-	3,371,300	2.5%
Total Budget	3,373,546	3,289,100	3,448,500	3,371,300	-	3,371,300	2.5%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	11,425	10,000	8,500	8,000	-	8,000	(20.0%)
Charges For Services	326,992	383,100	311,500	310,100	-	310,100	(19.1%)
Fines & Forfeitures	206,166	235,000	223,300	240,000	-	240,000	2.1%
Miscellaneous Revenues	20,478	-	-	-	-	-	na
Interest/Misc	117,940	110,000	122,700	110,000	-	110,000	0.0%
Net Cost General Fund	2,440,544	2,551,000	2,532,500	2,703,200	-	2,703,200	6.0%
Trans fm 651 Criminal Justice Ed	250,000	-	250,000	-	-	-	na
Total Funding	3,373,546	3,289,100	3,448,500	3,371,300	-	3,371,300	2.5%

Forecast FY 2016:

Operating expenses decreased due to reduced insurance premiums.

A budget amendment was approved mid-year for \$250,000 to reimburse the Sheriff for criminal justice education and training programs pursuant to Section 938.15, Florida Statutes. Officers and agency support personnel may attend criminal justice workshops, meetings, conferences, and conventions. The funding came from money collected by the Clerk in accordance with Section 318.18(11)(c), Florida Statutes, for traffic infractions - Transfer from the Criminal Justice Education Fund 651.

Elected Officials-Constitutional Officer

Sheriff

Law Enforcement-Expenses Pd By BCC (001)

Current FY 2017:

Operating expense is higher due to an increase in IT automation allocation, telephone access charges, trash and garbage disposal and building repair and maintenance.

Revenues:

The revenues are from various charges, fines and forfeitures charged by the Law Enforcement operation of the Sheriff and serve to off-set the General Fund contribution.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Detention & Correction (040)

Mission Statement

Provide detention and corrections facility for the incarceration of inmates. Provide and maintain security for sentenced and non-sentenced county, state, and federal inmates. Maintain a staffing level to monitor, classify, and provide mandated care to inmates. Transport inmates to and from state and federal institutions as required.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Detention & Corrections	354.00	41,168,200	-	41,168,200
Expand the jail facilities to meet the ever-increasing demand for space with minimum manpower requirements. Continue to increase the use of non-certified, clerical positions when possible; use flexible manpower through dual certification where available. Reduce population of nonviolent misdemeanants through the pretrial release and weekend work programs.				
Current Level of Service Budget	354.00	41,168,200	-	41,168,200

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	-	31,213,900	30,956,800	32,114,700	-	32,114,700	2.9%
Operating Expense	-	8,733,800	8,788,000	9,053,500	-	9,053,500	3.7%
Capital Outlay	-	-	89,700	-	-	-	na
Net Operating Budget	-	39,947,700	39,834,500	41,168,200	-	41,168,200	3.1%
Total Budget	-	39,947,700	39,834,500	41,168,200	-	41,168,200	3.1%
Total FTE	352.00	351.50	351.50	354.00	-	354.00	0.7%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Total Funding							0.0%
							0.0%

Forecast FY 2016:

Unplanned capital outlay of \$89,700 is due to the purchase of IT equipment and computer software.

Current FY 2017:

The increase in personal services is due to the addition of two and half (2.5) positions.

Operating expense increase is due to clothing and uniform purchases, household & institutional supplies and personal care items for inmates.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Constitutional Officer

**Sheriff
Bailiffs (040)**

Mission Statement

To maintain courtroom decorum and security. To make arrests for ordinance or statute violations. To monitor prisoner courtroom appearances. To provide support to Road Patrol, Fugitive Warrants, Civil Process and other agency units during non-court hours, i.e., weekends and holidays.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Bailiffs	41.50	4,128,700	-	4,128,700
To provide bailiff services to each courtroom and Teen Court. To provide support to road patrol, fugitive warrants, civil process and other agency units during non-court hours, i.e. holidays and weekends.				
Current Level of Service Budget	41.50	4,128,700	-	4,128,700

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	-	3,689,800	3,581,200	3,951,000	-	3,951,000	7.1%
Operating Expense	-	167,400	157,400	177,700	-	177,700	6.2%
Net Operating Budget	-	3,857,200	3,738,600	4,128,700	-	4,128,700	7.0%
Total Budget	-	3,857,200	3,738,600	4,128,700	-	4,128,700	7.0%
Total FTE	41.50	41.50	41.50	41.50	-	41.50	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Total Funding							0.0%
							0.0%

Forecast FY 2016:

Personal services are forecasted to be lower due a vacancy.

Current FY 2017:

Personal services are higher due to the planned compensation adjustment and health insurance.

Operating expenses are higher due to other training expenses and fleet maintenance.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Constitutional Officer

**Sheriff
Sheriff (040)**

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Transfers	-	-	163,289,900	-163,289,900
Current Level of Service Budget	-	-	163,289,900	-163,289,900

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans to 001 General Fund	-	-	27,200	-	-	-	na
Total Budget	-	-	27,200	-	-	-	na

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans frm Board	-	152,607,400	152,607,400	163,289,900	-	163,289,900	7.0%
Total Funding	-	152,607,400	152,607,400	163,289,900	-	163,289,900	7.0%

Forecast FY 2016:

As of May 1, 2016, the Sheriff expected to turnback \$27,200. Actual turnback received on September 30, 2015 was \$28,242.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Sheriff's Grants Fund (115)

Mission Statement

To seek grant funds for Collier County Sheriff's Office operations and special programs.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Grants	12.00	357,600	357,600	-
Funding for various grant programs administered by the Sheriff's Office.				
Current Level of Service Budget	12.00	357,600	357,600	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Remittances	210,881	-	449,700	-	-	-	na
Net Operating Budget	210,881	-	449,700	-	-	-	na
Reserves for Contingencies	-	291,000	-	357,600	-	357,600	22.9%
Total Budget	210,881	291,000	449,700	357,600	-	357,600	22.9%
Total FTE	5.00	10.00	10.00	12.00	-	12.00	20.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	69,276	-	132,400	-	-	-	na
Interest/Misc	139	-	-	-	-	-	na
Trans fm 602 Confiscatd Prop	68,070	63,000	117,800	54,000	-	54,000	(14.3%)
Trans fm 603 Crime Prev	73,535	228,000	199,400	303,600	-	303,600	33.2%
Carry Forward	-	-	100	-	-	-	na
Total Funding	211,019	291,000	449,700	357,600	-	357,600	22.9%

Forecast FY 2016:

The forecast includes continuation of existing grants. New grants and subsequent budget amendments will be submitted to and approved by the Board of County Commissioners as they become available.

Ongoing grants, many of which are supported by matching funds from the Confiscated Property Trust Fund (602) and/or Crime Prevention Fund (603) are as follows:

- \$ 74,400 - COPS (grant match from Fund 603) Community Oriented Policing Services, The Office of
- \$ 4,900 - VOCA (grant match from Fund 602) Victims of Crime Act
- \$ 48,800 - Child Abuse
- \$ 43,000 - InVest (grant match from Fund 602) Intimate Violence Enhanced Service Team (Domestic Violence)
- \$ 41,000 - VOCA (grant match from Fund 602) Victims of Crime Act
- \$ 83,700 - Child Abuse
- \$125,000 - COPS (grant match from Fund 603) Community Oriented Policing Services, The Office of
- \$ 28,900 - Match for future grants to be awarded this summer (Fund 602)
- \$449,700 - Total

Current FY 2017:

Any new grants will be presented to the Board of County Commissioners for approval and budget appropriated at that time.

The budgeted transfer from the Confiscated Trust Fund (602) is to provide matching funds for anticipated and on-going grants as follows:

\$54,000 - VOCA - Victims of Crime Act

The budgeted transfer from the Crime Prevention Trust Fund (603) is to provide matching funds for anticipated and on-going grants as

Elected Officials-Constitutional Officer

Sheriff

Sheriff's Grants Fund (115)

follows:

\$143,200 - COPS (Vets) - Community Oriented Policing Services, The Office of
\$160,400 - COPS in School - Community Oriented Policing Services, The Office of
\$303,600 - Total

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

E-911 Wireless Emergency Phone Sys (189)

Mission Statement

Continued participation in a cohesive statewide emergency telephone "911" plan providing citizens with direct access to public safety agencies by dialing "911" from wireless phones. To increase the number of emergency calls received versus non-emergency calls received on "911" lines.

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Remittances	25,882	5,600	546,800	-	-	-	(100.0%)
Net Operating Budget	25,882	5,600	546,800	-	-	-	(100.0%)
Total Budget	25,882	5,600	546,800	-	-	-	(100.0%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	4,032	4,000	1,300	-	-	-	(100.0%)
Carry Forward	567,300	1,800	545,500	-	-	-	(100.0%)
Less 5% Required By Law	-	(200)	-	-	-	-	(100.0%)
Total Funding	571,332	5,600	546,800	-	-	-	(100.0%)

Forecast FY 2016:

The final remittance to the Sheriff for the Communications Center in the Emergency Service Complex.

Current FY 2017:

Due to statutory changes in FY08, the funds collected from wireless phone systems for operation of the Emergency 911 phone system are now accounted for in the consolidated fund 611.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

E-911 Emergency Phone System (199)

Mission Statement

Continued participation in a cohesive statewide emergency telephone "911" plan providing citizens with direct access to public safety agencies by dialing "911". To increase the number of emergency calls received versus non-emergency calls received on "911" lines.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
E-911	-	324,200	324,200	-
Facilitate the ease by which the public can access all emergency agencies (Emergency Medical Service, Fire Department and Sheriff's Office/Police Department). Through public education, increase the use of "911" for actual emergencies and decrease the number of non-emergency requests made on "911" lines. To maintain and continually update this fee-supported database.				
Current Level of Service Budget	-	324,200	324,200	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Remittances	239,922	638,700	382,900	324,200	-	324,200	(49.2%)
Net Operating Budget	239,922	638,700	382,900	324,200	-	324,200	(49.2%)
Total Budget	239,922	638,700	382,900	324,200	-	324,200	(49.2%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	5,984	5,000	6,200	6,200	-	6,200	24.0%
Carry Forward	928,900	633,900	695,000	318,300	-	318,300	(49.8%)
Less 5% Required By Law	-	(200)	-	(300)	-	(300)	50.0%
Total Funding	934,884	638,700	701,200	324,200	-	324,200	(49.2%)

Notes:

Due to statutory changes in FY08, the funds collected from conventional telephone systems for operation of the Emergency 911 phone system are now in a consolidated fund (611).

Current FY 2017:

The budget is for remittances to other government entities for the Communications Center in the Emergency Service Complex.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Emergency 911 Phone System (611)

Mission Statement

Continued participation in a cohesive statewide emergency telephone "911" plan providing citizens with direct access to public safety agencies by dialing "911" from wireless phones. To increase the number of emergency calls received versus non-emergency calls received on "911" lines.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
E-911 Phone System	7.00	2,005,900	4,615,100	-2,609,200
Facilitate the ease by which the public can access all emergency agencies (Emergency Medical Service, Fire Department and Sheriff's Office/Police Department). Through public education, increase the use of "911" for actual emergencies and decrease the number of non-emergency requests made on "911" lines. To maintain and continually update this fee-supported database.				
Reserves	-	2,609,200	-	2,609,200
Current Level of Service Budget	7.00	4,615,100	4,615,100	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	674,177	905,400	663,300	920,400	-	920,400	1.7%
Operating Expense	878,861	1,096,400	1,025,000	1,085,500	-	1,085,500	(1.0%)
Capital Outlay	19,386	72,000	42,700	-	-	-	(100.0%)
Net Operating Budget	1,572,424	2,073,800	1,731,000	2,005,900	-	2,005,900	(3.3%)
Reserves for Contingencies	-	207,400	-	200,600	-	200,600	(3.3%)
Reserves for Capital	-	2,087,800	-	2,408,600	-	2,408,600	15.4%
Total Budget	1,572,424	4,369,000	1,731,000	4,615,100	-	4,615,100	5.6%
Total FTE	5.00	7.00	7.00	7.00	-	7.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	1,721,811	1,725,000	1,720,000	1,725,000	-	1,725,000	0.0%
Interest/Misc	20,940	12,000	18,000	18,000	-	18,000	50.0%
Carry Forward	2,782,000	2,718,900	2,952,300	2,959,300	-	2,959,300	8.8%
Less 5% Required By Law	-	(86,900)	-	(87,200)	-	(87,200)	0.3%
Total Funding	4,524,751	4,369,000	4,690,300	4,615,100	-	4,615,100	5.6%

Notes:

Due to statutory changes in FY08, the funds collected from conventional telephone systems and wireless systems for operation of the Emergency 911 phone system are now in a consolidated fund.

Forecast FY 2016:

Personal services are lower due to two vacancies.

Current FY 2017:

Personal service increase is due to higher health insurance.

Reserves are established for future communication equipment needs.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Confiscated Property Trust Fund (602)

Mission Statement

Pursuant to Florida Statutes 932.7055, the proceeds from confiscated property shall be used for school resource officers, crime prevention, safe neighborhood, drug abuse education and prevention programs, or other law enforcement purposes, which include defraying the cost of protracted or complex investigations, providing additional equipment or expertise, purchasing automated external defibrillators for use in law enforcement vehicles, and providing matching funds to obtain federal grants.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Confiscated Property	-	195,700	195,700	-
To provide funding for various initiatives as listed under Florida Statutes 932.7055.				
Current Level of Service Budget	-	195,700	195,700	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Remittances	92,000	31,000	42,000	16,000	-	16,000	(48.4%)
Net Operating Budget	92,000	31,000	42,000	16,000	-	16,000	(48.4%)
Trans to 115 Sheriff Grant Fd	68,070	63,000	117,800	54,000	-	54,000	(14.3%)
Reserves for Contingencies	-	3,100	-	7,000	-	7,000	125.8%
Reserves for Capital	-	65,700	-	118,700	-	118,700	80.7%
Total Budget	160,070	162,800	159,800	195,700	-	195,700	20.2%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Fines & Forfeitures	68,048	-	4,800	-	-	-	na
Interest/Misc	2,908	2,200	2,600	1,500	-	1,500	(31.8%)
Carry Forward	435,800	160,700	346,700	194,300	-	194,300	20.9%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	506,756	162,800	354,100	195,700	-	195,700	20.2%

Forecast FY 2016:

Matching grant funding is provided to Sheriff's Grant Fund (115) as follows:

- \$ 4,900 - VOCA (2015) Victims of Crime Act
- \$ 41,000 - VOCA (2016) Victims of Crime Act
- \$ 43,000 - InVest (2015-2016) Intimate Violence Enhanced Service Team (Domestic Violence)
- \$ 28,900 - Balance in Reserves for future grant match
- \$117,800 - Total

Current FY 2017:

The operating budget includes anticipated donations to the following organizations:

- \$ 3,000 - Boy Scouts of America
- \$ 3,000 - Project Graduation
- \$ 10,000 - Collier County Substance Abuse Coalition
- \$ 16,000 - Total

Budgeted transfer to the Sheriff's Grant Fund (115) is to provide matching funds for anticipated and on-going grants as follows:

- \$54,000 - VOCA - Victims of Crime Act

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Constitutional Officer

**Sheriff
Crime Prevention (603)**

Mission Statement

Pursuant to Florida Statute 775.083, court costs shall be assessed and collected in each instance a defendant pleads nolo contendere to, or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under state law, or a violation of any municipal or county ordinance if the violation constitutes a misdemeanor under state law. The court costs imposed is \$50 for a felony and \$20 for any other offense. The county, in consultation with the sheriff, must expend such funds for crime prevention programs in the county, including safe neighborhood programs under ss. 163.501-163.523 F.S.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Crime Prevention Fund	-	1,192,300	1,192,300	-
To provide funding for crime prevention programs in Collier County, including safe neighborhood programs.				
Current Level of Service Budget	-	1,192,300	1,192,300	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	65,730	100,000	29,800	100,000	-	100,000	0.0%
Operating Expense	26,656	300,000	15,300	300,000	-	300,000	0.0%
Capital Outlay	-	-	12,000	100,000	-	100,000	na
Net Operating Budget	92,386	400,000	57,100	500,000	-	500,000	25.0%
Trans to 115 Sheriff Grant Fd	73,535	228,000	199,400	303,600	-	303,600	33.2%
Reserves for Contingencies	-	40,000	-	50,000	-	50,000	25.0%
Reserves for Capital	-	464,800	-	338,700	-	338,700	(27.1%)
Total Budget	165,920	1,132,800	256,500	1,192,300	-	1,192,300	5.3%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	97,950	90,000	90,000	90,000	-	90,000	0.0%
Interest/Misc	9,473	7,400	7,400	7,400	-	7,400	0.0%
Carry Forward	1,317,400	1,040,300	1,258,900	1,099,800	-	1,099,800	5.7%
Less 5% Required By Law	-	(4,900)	-	(4,900)	-	(4,900)	0.0%
Total Funding	1,424,823	1,132,800	1,356,300	1,192,300	-	1,192,300	5.3%

Forecast FY 2016:

Matching grant funding is provided to Sheriff's Grant Fund (115) as follows:

\$ 74,400 - COPS (2013) Community Oriented Policing Services, The Office of
\$125,000 - COPS (2012) Community Oriented Policing Services, The Office of
\$199,400 - Total

Current FY 2017:

Any new grants will be presented to the Board of County Commissioners for approval and budget appropriated at that time. The budgeted transfer to the Sheriff's Grant Fund (115) is to provide matching funds for anticipated and on-going grants as follows:

\$143,200 - COPS (Vets) - Community Oriented Policing Services, The Office of
\$160,400 - COPS in School - Community Oriented Policing Services, The Office of
\$303,600 - Total

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Second Dollar Training (608)

Mission Statement

Pursuant to Florida Statutes 318.18(11)(d), a two dollar court costs is assessed for each infraction which can be used for criminal justice advanced and specialized training and criminal justice training school enhancements as provided under Florida Statutes 938.15.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Second Dollar Training	-	150,000	517,300	-367,300
To provide criminal justice advanced and specialized training and criminal justice training school enhancements. To maintain high professional standards at the best, cost effective level of training possible.				
Reserves	-	367,300	-	367,300
Current Level of Service Budget				
	-	517,300	517,300	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	200,000	150,000	150,000	150,000	-	150,000	0.0%
Net Operating Budget	200,000	150,000	150,000	150,000	-	150,000	0.0%
Reserves for Contingencies	-	15,000	-	15,000	-	15,000	0.0%
Reserves for Capital	-	612,100	-	-	-	-	(100.0%)
Restricted for Unfunded Requests	-	-	-	352,300	-	352,300	na
Total Budget	200,000	777,100	150,000	517,300	-	517,300	(33.4%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Fines & Forfeitures	57,067	60,000	60,000	60,000	-	60,000	0.0%
Interest/Misc	4,771	3,000	4,000	4,000	-	4,000	33.3%
Carry Forward	680,600	717,300	542,500	456,500	-	456,500	(36.4%)
Less 5% Required By Law	-	(3,200)	-	(3,200)	-	(3,200)	0.0%
Total Funding	742,437	777,100	606,500	517,300	-	517,300	(33.4%)

Current FY 2017:

Budgeted operating expenses are for specialized training programs. Budgeted revenue assumes \$5,000 in monthly collections.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Domestic Violence Trust Fund (609)

Mission Statement

Pursuant to Florida Statute 938.08, In addition to any sanction imposed for a violation of s. 784.011, s. 784.021, s. 784.03, s. 784.041, s. 784.045, s. 784.048, s. 784.07, s. 784.08, s. 784.081, s. 784.082, s. 784.083, s. 784.085, s. 794.011, or for any offense of domestic violence described in s. 741.28, the court shall impose a surcharge. Payment of the surcharge shall be a condition of probation, community control, or any other court-ordered supervision. A portion of the surcharge shall be deposited into this trust fund and must be used only to defray the costs of incarcerating persons sentenced under s. 741.283 and provide additional training to law enforcement personnel in combating domestic violence.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Domestic Violence	-	412,200	412,200	-
To provide additional training to law enforcement personnel in combating domestic violence. Funding may also be allocated to defray the costs of incarcerating persons sentenced under section 741.283 F.S.				
Current Level of Service Budget	-	412,200	412,200	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Remittances	-	385,400	-	412,200	-	412,200	7.0%
Net Operating Budget	-	385,400	-	412,200	-	412,200	7.0%
Total Budget	-	385,400	-	412,200	-	412,200	7.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Fines & Forfeitures	19,841	16,000	18,000	18,000	-	18,000	12.5%
Interest/Misc	2,579	1,800	2,000	2,000	-	2,000	11.1%
Carry Forward	350,800	368,500	373,200	393,200	-	393,200	6.7%
Less 5% Required By Law	-	(900)	-	(1,000)	-	(1,000)	11.1%
Total Funding	373,220	385,400	393,200	412,200	-	412,200	7.0%

Forecast FY 2016:

There are no remittances planned for FY16.

Current FY 2017:

Remittance budget is adopted in the event a request is made for training needs in domestic violence.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Juvenile Cyber Safety (618)

Mission Statement

Under Section 847.0141(6) Florida Statutes, a civil penalty is assessed to minors if they commit the offense of sexting. Eighty (80%) percent of the civil penalty received by a juvenile court pursuant to this section shall be remitted by the Clerk of the Court to the County Commission to provide training on cyber-safety for minors.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Juvenile Cyber Safety	-	2,000	2,000	-
Training program on cyber-safety for minors.				
Current Level of Service Budget	-	2,000	2,000	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Remittances	-	-	-	2,000	-	2,000	na
Net Operating Budget	-	-	-	2,000	-	2,000	na
Total Budget	-	-	-	2,000	-	2,000	na

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	-	-	1,000	1,000	-	1,000	na
Interest/Misc	-	-	-	100	-	100	na
Carry Forward	-	-	-	1,000	-	1,000	na
Less 5% Required By Law	-	-	-	(100)	-	(100)	na
Total Funding	-	-	1,000	2,000	-	2,000	na

Current FY 2017:

Remittance budget is adopted in the event a request is made.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Constitutional Officer

Tax Collector

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	-	10,602,600	10,199,000	10,797,900	-	10,797,900	1.8%
Operating Expense	156,908	2,046,000	1,897,900	2,779,900	-	2,779,900	35.9%
Capital Outlay	-	296,600	312,600	1,932,500	-	1,932,500	551.6%
Net Operating Budget	156,908	12,945,200	12,409,500	15,510,300	-	15,510,300	19.8%
Distribution of excess fees to Gov't Agencies	-	6,488,400	7,555,700	5,187,700	-	5,187,700	(20.0%)
Total Budget	156,908	19,433,600	19,965,200	20,698,000	-	20,698,000	6.5%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Tax Collector Fund (070)	-	12,736,400	12,233,900	15,296,300	-	15,296,300	20.1%
Tax Collector-Charges Paid By BCC (001)	156,908	208,800	175,600	214,000	-	214,000	2.5%
Total Net Budget	156,908	12,945,200	12,409,500	15,510,300	-	15,510,300	19.8%
Total Transfers and Reserves	-	6,488,400	7,555,700	5,187,700	-	5,187,700	(20.0%)
Total Budget	156,908	19,433,600	19,965,200	20,698,000	-	20,698,000	6.5%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	-	18,975,900	19,540,900	20,234,800	-	20,234,800	6.6%
Interest/Misc	-	248,900	248,700	249,200	-	249,200	0.1%
Net Cost General Fund	156,908	208,800	175,600	214,000	-	214,000	2.5%
Total Funding	156,908	19,433,600	19,965,200	20,698,000	-	20,698,000	6.5%

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Tax Collector Fund (070)	149.00	149.00	149.00	149.00	-	149.00	0.0%
Total FTE	149.00	149.00	149.00	149.00	-	149.00	0.0%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Constitutional Officer

**Tax Collector
Tax Collector Fund (070)**

Mission Statement

The Collier County Tax Collector is charged with the collection of ad valorem taxes levied by the County, the School Board, special districts, and all municipalities within the County.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Tax Collector	149.00	15,296,300	20,484,000	-5,187,700

The Tax Collector collects all ad valorem taxes within the County, is the agent of motor vehicle licenses and registrations, issues boat titles and registrations, hunting and fishing licenses and stamps, and occupational licenses.

Current Level of Service Budget	149.00	15,296,300	20,484,000	-5,187,700
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Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	-	10,602,600	10,199,000	10,797,900	-	10,797,900	1.8%
Operating Expense	-	1,837,200	1,722,300	2,565,900	-	2,565,900	39.7%
Capital Outlay	-	296,600	312,600	1,932,500	-	1,932,500	551.6%
Net Operating Budget	-	12,736,400	12,233,900	15,296,300	-	15,296,300	20.1%
Total Budget	-	12,736,400	12,233,900	15,296,300	-	15,296,300	20.1%
Total FTE	149.00	149.00	149.00	149.00	-	149.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	-	18,975,900	19,540,900	20,234,800	-	20,234,800	6.6%
Interest/Misc	-	248,900	248,700	249,200	-	249,200	0.1%
Total Funding	-	19,224,800	19,789,600	20,484,000	-	20,484,000	6.5%

Notes:

The Tax Collector's annual budget request is submitted on August 1 of each year in accordance with Florida Statutes.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Constitutional Officer

Tax Collector

Tax Collector-Charges Paid By BCC (001)

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
BCC Paid Expenses	-	214,000	-	214,000
The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.				
Current Level of Service Budget	-	214,000	-	214,000

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	156,908	208,800	175,600	214,000	-	214,000	2.5%
Net Operating Budget	156,908	208,800	175,600	214,000	-	214,000	2.5%
Total Budget	156,908	208,800	175,600	214,000	-	214,000	2.5%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost General Fund	156,908	208,800	175,600	214,000	-	214,000	2.5%
Total Funding	156,908	208,800	175,600	214,000	-	214,000	2.5%

Current FY 2017:

Operating expenses increased due to telephone access charges and telephone support allocation.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Elected Officials-Constitutional Officer

Tax Collector

Tax Collector - Excess Fee Distribution (070)

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Excess Fee Distribution	-	5,187,700	-	5,187,700
Projected excess fee distribution.				
Current Level of Service Budget	-	5,187,700	-	5,187,700

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Distribution of excess fees to Gov't Agencies	-	6,488,400	7,555,700	5,187,700	-	5,187,700	(20.0%)
Total Budget	-	6,488,400	7,555,700	5,187,700	-	5,187,700	(20.0%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Total Funding							0n0%
							0n0%

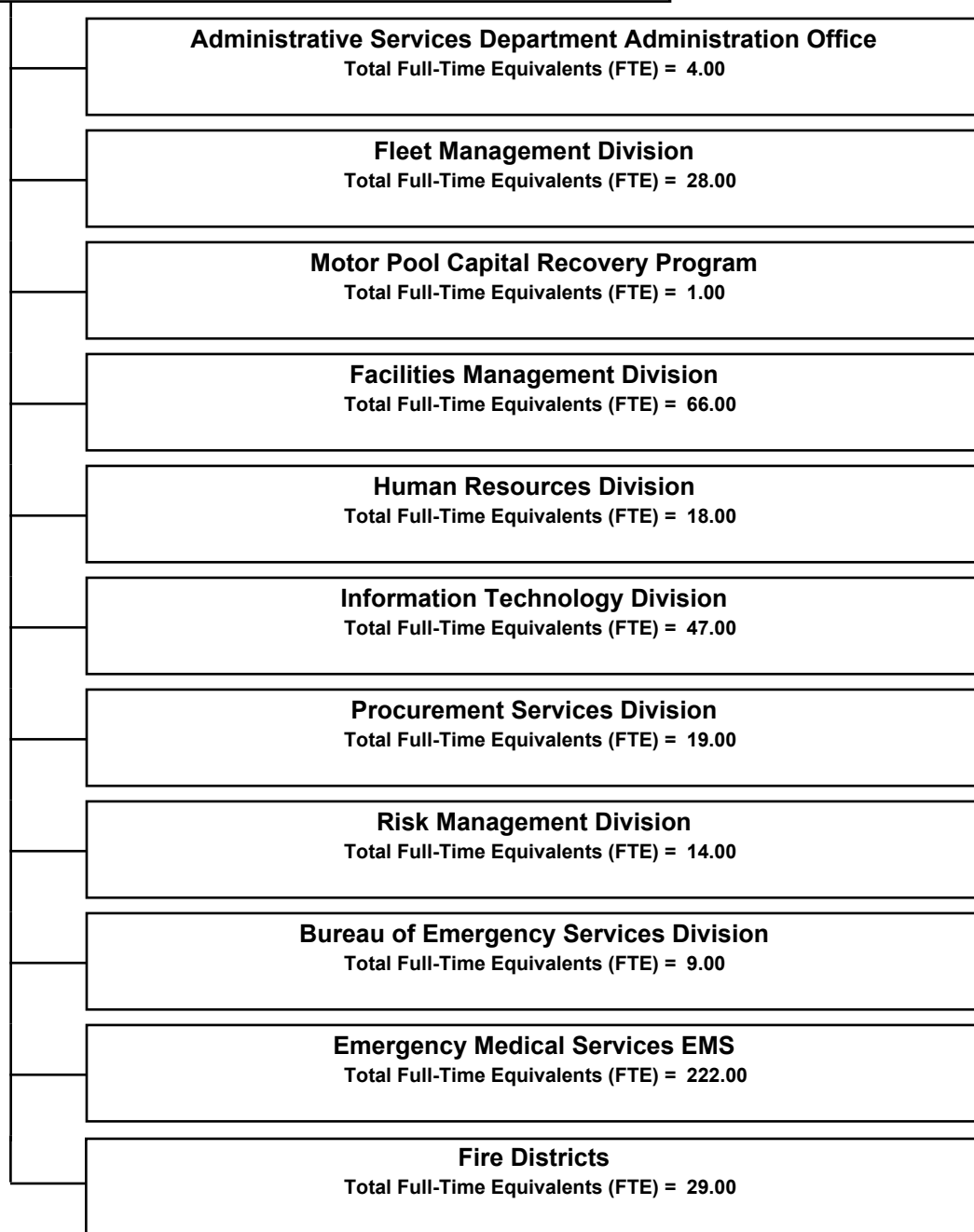
Notes:

This portion of the Tax Collector's budget represents excess fees that were collected and will be distributed to the appropriate taxing authorities.

Administrative Services Department

Administrative Services Department Organizational Chart

Total Full-Time Equivalents (FTE) = 426.00



Administrative Services Department

Len Golden Price, Department Head

The Administrative Services Department teams with each division under the Board of County Commissioners to provide the services and resources required to achieve the agency's mission and goals. The Department serves as a partner in performance providing the agency with:

- State-of-the-art communications and information technology
- Buildings and public facilities to provide public services in a safe and effective manner
- Safety and security for customers and employees
- High level of fleet availability to ensure our teams are there when our customers need them
- Human resource services that build and maintain a superior workforce
- Procurement services that competitively procure best value goods and services
- Document Management to ensure documents are delivered to the right person at the right time
- Emergency Management for effective response and preparations for impending disaster events
- World-class emergency medical services and transportation

During the economic downturn, the agency experienced many challenges including deferring preventive and corrective maintenance on our buildings, using outdated information technology, and operating and maintaining vehicles and equipment beyond their useful life. These challenges also provided opportunities to examine our business processes and make improvements that have positioned us for a more effective and efficient delivery of service. The Department's goal to be the "service provider of choice" has remained intact. As we continue our transition out of the downturn, our Department's focus shifts to ensuring the funds provided to us will be applied responsibly in our pursuit of our mission. The Administrative Services Department's total proposed operating budget for FY17 is \$177,222,300 and includes 426 funded permanent Full-Time Equivalent (FTE) positions.

425.00 FY16 FTE Count

(1.0) Moved 1 FTE from Fleet Management to Motor Pool Capital Recover Program

1.0 Motor Pool Capital Recovery Program received 1 FTE from Fleet Management

9.0 Facilities Management absorbed 2 positions mid-year from Growth Management, converted 3 contract employees to permanent employees, added 1 Project Manager, added 2 Structural Tradesman to be funded by PUD and added 1 Project Manager to be funded by GMD

2.0 Human Resources added 1 Operations Analyst and converted 1 Customer Service Specialist from Job Banker to permanent status

1.0 Bureau of Emergency Services Division absorbed 1 position from Growth Management

(11.0) Fire Districts moved 11 positions out of Fund 144 Isle of Capri due to the Board approved Interlocal Agreement approved on 09/08/15 Item 11A

426.00 FY 2017 FTE Count

For more information on services within the Administrative Services Department, please contact:

252-8721 Department Administration

252-8991 Property Acquisition

252-8380 Facilities Management

252-2277 Fleet Management

252-8460 Human Resources

252-8794 Information Technology & 800 MHz Radio

252-8407 Procurement

252-8461 Risk Management

252-6832 Records Management

252-3600 Emergency Management

252-3740 Emergency Medical Services

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

Division Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	39,395,297	41,958,400	41,490,300	42,676,400	577,600	43,254,000	3.1%
Operating Expense	66,071,778	71,789,300	66,740,500	73,088,500	122,700	73,211,200	2.0%
Indirect Cost Reimburs	83,100	81,400	81,400	97,100	-	97,100	19.3%
Capital Outlay	4,543,265	9,548,000	14,026,800	11,560,600	890,500	12,451,100	30.4%
Remittances	623,866	483,200	1,470,800	1,567,800	-	1,567,800	224.5%
Total Net Budget	110,717,306	123,860,300	123,809,800	128,990,400	1,590,800	130,581,200	5.4 %
Advance/Repay to 390 Gov't Fac	630,000	630,000	630,000	630,000	-	630,000	0.0%
Trans to Property Appraiser	24,132	34,800	34,300	37,600	-	37,600	8.0%
Trans to Tax Collector	56,968	67,500	66,300	71,700	-	71,700	6.2%
Trans to 001 General Fund	1,276,600	1,276,600	1,276,600	1,076,600	-	1,076,600	(15.7%)
Trans to 001 Gen Fd	-	147,900	147,900	147,900	-	147,900	0.0%
Trans to 111 Unincorp Gen Fd	200,000	-	-	-	-	-	na
Trans to 144 Isles of Capri Fire	55,932	57,900	56,900	62,800	-	62,800	8.5%
Trans to 146 Ochopee Fire Fd	77,703	105,900	78,800	87,600	-	87,600	(17.3%)
Trans to 174 Consvr Collier Maint	204	-	-	-	-	-	na
Trans to 714 Co Mgr Match	1,050	-	7,400	-	-	-	na
Trans to 301 Co Wide Cap Fd	-	-	-	450,000	-	450,000	na
Trans to 306 Parks Cap Fd	-	-	-	75,000	-	75,000	na
Trans to 408 Water/Sewer Fd	-	4,800	4,800	-	-	-	(100.0%)
Trans to 491 EMS MP&Cap	-	1,140,000	1,140,000	1,500,000	-	1,500,000	31.6%
Trans to 494 EMS Grants	-	-	34,800	-	-	-	na
Trans to 506 IT Capital	-	-	-	571,700	-	571,700	na
Trans to 523 Motor Pool Cap	-	-	-	64,100	-	64,100	na
Reserves for Contingencies	-	2,333,000	-	2,042,700	-	2,042,700	(12.4%)
Reserves for Capital	-	852,200	-	950,800	-	950,800	11.6%
Reserves for Motor Pool Cap	-	1,053,100	-	3,091,600	-	3,091,600	193.6%
Reserve for Gen Fd Motor Pool Cap	-	492,300	-	912,500	-	912,500	85.4%
Reserve for Transp Motor Pool Cap	-	66,000	-	1,346,600	-	1,346,600	1,940.3%
Reserve for MSTU Gen Fd MP Cap	-	217,400	-	418,200	-	418,200	92.4%
Reserve for Com Dev/Planning MP Cap	-	245,000	-	479,000	-	479,000	95.5%
Reserve for Pollut Ctr Motor Pool Cap	-	21,400	-	42,700	-	42,700	99.5%
Reserve for Int Serv Fd Motor Pool Cap	-	32,900	-	58,000	-	58,000	76.3%
Reserves for Insurance	-	28,247,700	-	31,988,800	-	31,988,800	13.2%
Reserves for Cash Flow	-	411,200	-	997,300	-	997,300	142.5%
Reserves for Attrition	-	(522,400)	-	(462,100)	-	(462,100)	(11.5%)
Total Budget	113,039,896	160,775,500	127,287,600	175,631,500	1,590,800	177,222,300	10.2%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

Appropriations by Department	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Administrative Services Department	493,154	483,100	440,700	519,000	-	519,000	7.4%
Administration Office							
Dori Slosberg Driver Education	173,400	130,600	130,600	119,000	-	119,000	(8.9%)
Fleet Management Division	7,882,609	9,768,600	7,250,100	8,673,800	-	8,673,800	(11.2%)
Motor Pool Capital Recovery Program	-	6,228,200	6,241,200	7,350,500	890,500	8,241,000	32.3%
Facilities Management Division	13,105,388	13,466,400	14,821,200	13,840,600	310,700	14,151,300	5.1%
Human Resources Division	1,429,255	1,627,900	1,497,700	1,781,400	387,100	2,168,500	33.2%
Information Technology Division	6,968,999	8,373,800	8,629,400	9,402,300	-	9,402,300	12.3%
Procurement Services Division	1,568,457	1,689,600	1,622,800	1,806,200	-	1,806,200	6.9%
Risk Management Division	43,113,579	46,383,500	43,727,800	46,864,700	2,500	46,867,200	1.0%
Bureau of Emergency Services Division	2,722,272	2,854,000	3,005,900	2,925,600	-	2,925,600	2.5%
Emergency Medical Services EMS	27,621,344	29,582,400	31,082,300	32,405,700	-	32,405,700	9.5%
Fire Districts	5,638,850	3,272,200	5,360,100	3,301,600	-	3,301,600	0.9%
Total Net Budget	110,717,306	123,860,300	123,809,800	128,990,400	1,590,800	130,581,200	5.4%
Dori Slosberg Driver Education	-	101,700	-	102,000	-	102,000	0.3%
Fleet Management Division	-	354,100	-	175,400	-	175,400	(50.5%)
Motor Pool Capital Recovery Program	-	2,132,900	4,800	6,378,700	-	6,378,700	199.1%
Facilities Management Division	630,000	1,482,200	630,000	1,503,400	-	1,503,400	1.4%
Information Technology Division	-	190,800	-	977,700	-	977,700	412.4%
Risk Management Division	1,476,600	30,675,500	1,276,600	34,748,100	-	34,748,100	13.3%
Administrative Services Grants	204	-	-	-	-	-	na
Bureau of Emergency Services Division	-	434,800	-	460,800	-	460,800	6.0%
Emergency Medical Services EMS	3,000	1,164,600	1,177,800	1,600,400	-	1,600,400	37.4%
Fire Districts	212,786	378,600	388,600	694,600	-	694,600	83.5%
Total Transfers and Reserves	2,322,590	36,915,200	3,477,800	46,641,100	-	46,641,100	26.3%
Total Budget	113,039,896	160,775,500	127,287,600	175,631,500	1,590,800	177,222,300	10.2%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

Division Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	2,616,176	2,942,700	2,808,500	3,097,000	-	3,097,000	5.2%
Delinquent Ad Valorem Taxes	7,313	200	400	200	-	200	0.0%
Intergovernmental Revenues	2,733,948	-	2,781,000	-	-	-	na
Charges For Services	801,257	955,900	743,800	739,100	-	739,100	(22.7%)
Ambulance Fees	17,625,133	11,087,500	11,500,000	11,500,000	-	11,500,000	3.7%
Miscellaneous Revenues	2,824,037	950,100	2,733,900	427,200	-	427,200	(55.0%)
Interest/Misc	384,776	206,000	426,600	277,200	-	277,200	34.6%
Reimb From Other Depts	6,461,118	7,133,500	7,434,100	8,015,900	-	8,015,900	12.4%
Property & Casualty Billings	6,658,048	6,899,600	6,710,700	6,553,000	-	6,553,000	(5.0%)
Group Health Billings	33,723,191	32,200,000	34,068,000	32,239,300	-	32,239,300	0.1%
Dental Billings	1,786,892	1,625,000	1,658,800	1,708,600	-	1,708,600	5.1%
Life Insurance Billings	407,554	455,800	318,600	334,600	-	334,600	(26.6%)
Short Term Disability Billings	428,027	422,300	453,400	466,900	-	466,900	10.6%
Long Term Disability Billings	516,784	315,000	311,800	327,500	-	327,500	4.0%
Workers Comp Billings	1,486,279	1,485,000	1,485,000	1,467,000	-	1,467,000	(1.2%)
Fleet Revenue Billings	4,007,660	4,817,300	5,431,700	4,510,000	-	4,510,000	(6.4%)
Motor Pool Cap Recovery Billing	-	2,128,100	2,128,100	4,610,500	-	4,610,500	116.6%
Fuel Sale Rev Billings	3,267,339	4,297,600	2,300,000	3,371,800	-	3,371,800	(21.5%)
Trans frm Property Appraiser	2,793	2,900	1,800	2,600	-	2,600	(10.3%)
Trans frm Tax Collector	22,119	19,200	16,900	19,600	-	19,600	2.1%
Net Cost General Fund	19,497,982	21,120,300	21,054,600	22,376,500	283,300	22,659,800	7.3%
Net Cost MSTU General Fund	27,478	27,500	27,500	27,500	-	27,500	0.0%
Net Cost Community Development	(12)	-	-	-	-	-	na
Trans fm 001 Gen Fund	16,641,100	17,675,600	17,675,600	18,856,600	69,000	18,925,600	7.1%
Trans fm 101 Transp Op Fd	-	1,000,000	1,000,000	1,035,000	97,000	1,132,000	13.2%
Trans fm 111 MSTD Gen Fd	-	450,000	450,000	550,000	70,000	620,000	37.8%
Trans fm 113 Comm Dev Fd	23,573	847,300	847,300	63,300	386,900	450,200	(46.9%)
Trans fm 114 Pollutn Ctrl Fd	-	25,000	25,000	35,000	-	35,000	40.0%
Trans fm 131 Dev Serv Fd	-	125,000	125,000	103,000	42,900	145,900	16.7%
Trans fm 144 Isle Of Capri Fire Fd	-	25,500	-	-	-	-	(100.0%)
Trans fm 146 Ochopee Fire Fd	1,050	-	7,400	-	-	-	na
Trans fm 148 Collier Fire Fd	130,635	135,300	132,700	147,400	-	147,400	8.9%
Trans fm 301 Co Wide Cap	600,000	-	-	-	-	-	na
Trans fm 312 Gas Tax Op Fd	-	63,000	63,000	-	-	-	(100.0%)
Trans fm 408 Water / Sewer Fd	-	1,795,200	1,795,200	2,352,300	575,200	2,927,500	63.1%
Trans fm 409 W/S MP Fd	-	-	-	20,500	-	20,500	na
Trans fm 470 Solid Waste Fd	-	240,000	240,000	68,500	30,000	98,500	(59.0%)
Trans fm 472 Sol Waste MP	-	-	-	2,700	-	2,700	na
Trans fm 490 EMS Fd	3,000	1,143,000	1,177,800	1,503,000	-	1,503,000	31.5%
Trans fm 491 EMS MP&Cap	-	-	-	6,900	-	6,900	na
Trans fm 505 IT Ops	-	-	-	571,700	-	571,700	na
Trans fm 517 Health Ins	-	-	-	-	34,000	34,000	na
Carry Forward	44,386,200	39,042,600	48,501,900	49,146,000	2,500	49,148,500	25.9%
Less 5% Required By Law	-	(883,500)	-	(902,400)	-	(902,400)	2.1%
Total Funding	167,071,451	160,775,500	176,436,100	175,631,500	1,590,800	177,222,300	10.2%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

Division Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Administrative Services Department Admini:	4.00	4.00	4.00	4.00	-	4.00	0.0%
Fleet Management Division	26.00	29.00	29.00	28.00	-	28.00	(3.4%)
Motor Pool Capital Recovery Program	-	-	-	1.00	-	1.00	na
Facilities Management Division	52.00	57.00	57.00	59.00	7.00	66.00	15.8%
Human Resources Division	14.00	15.00	15.00	15.00	2.00	17.00	13.3%
Information Technology Division	40.00	46.00	46.00	46.00	-	46.00	0.0%
Procurement Services Division	18.00	19.00	19.00	19.00	-	19.00	0.0%
Risk Management Division	12.00	14.00	14.00	14.00	-	14.00	0.0%
Bureau of Emergency Services Division	9.00	9.00	9.00	9.00	-	9.00	0.0%
Emergency Medical Services EMS	193.00	193.00	193.00	194.00	-	194.00	0.5%
Fire Districts	39.00	39.00	28.00	28.00	-	28.00	(28.2%)
Total FTE	407.00	425.00	414.00	417.00	9.00	426.00	0.2%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

Administrative Services Department Administration Office

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	480,843	459,800	418,100	496,600	-	496,600	8.0%
Operating Expense	12,311	23,300	22,600	22,400	-	22,400	(3.9%)
Net Operating Budget	493,154	483,100	440,700	519,000	-	519,000	7.4%
Total Budget	493,154	483,100	440,700	519,000	-	519,000	7.4%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Administrative Services Admin (001)	493,154	483,100	440,700	519,000	-	519,000	7.4%
Total Net Budget	493,154	483,100	440,700	519,000	-	519,000	7.4%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	493,154	483,100	440,700	519,000	-	519,000	7.4%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	2	-	-	-	-	-	na
Miscellaneous Revenues	13,609	-	100	-	-	-	na
Net Cost General Fund	479,544	483,100	440,600	519,000	-	519,000	7.4%
Total Funding	493,154	483,100	440,700	519,000	-	519,000	7.4%

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Administrative Services Admin (001)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Total FTE	4.00	4.00	4.00	4.00	-	4.00	0.0%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

**Administrative Services Department Administration Office
Administrative Services Admin (001)**

Mission Statement

To provide executive level management and administrative support to all divisions within the Administrative Services Department. We strive to help all our divisions in any way that allows them to honor our motto "Serving Those Who Serve."

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	2.00	306,860	-	306,860
Provide strategic and operational planning, budgeting, and financial management, staff policy development, administrative, and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards.				
Facilitate Business Process Automation through the use of Enterprise Content Management to improve productivity and efficiency across the agency.				
Ensure the optimization and use of eligible funds for disaster related public assistance projects. Provides training to Department and Division Coordinators on cost capturing documentation and reporting.				
Manage the BCC agenda system and compile meeting documents. Establish consistent processes across all departments; ensure customized templates for all document types supported by attachments and automatic website posting and distribution.				
Records Management	2.00	212,140	-	212,140
Provide Document and Records Management Systems that assures compliance with public records law and reduces costs associated with records creations, storage, retrieval and disposition.				
Current Level of Service Budget	4.00	519,000	-	519,000

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	480,843	459,800	418,100	496,600	-	496,600	8.0%
Operating Expense	12,311	23,300	22,600	22,400	-	22,400	(3.9%)
Net Operating Budget	493,154	483,100	440,700	519,000	-	519,000	7.4%
Total Budget	493,154	483,100	440,700	519,000	-	519,000	7.4%
Total FTE	4.00	4.00	4.00	4.00	-	4.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	2	-	-	-	-	-	na
Miscellaneous Revenues	13,609	-	100	-	-	-	na
Net Cost General Fund	479,544	483,100	440,600	519,000	-	519,000	7.4%
Total Funding	493,154	483,100	440,700	519,000	-	519,000	7.4%

Forecast FY 2016:

Personal Services decreased due to the vacant Senior Operations Analyst position.

Current FY 2017:

Personal Services increase is predicated on the Administrative Services Department filling all the vacancies and a Board approved

Administrative Services Department

**Administrative Services Department Administration Office
Administrative Services Admin (001)**

compensation adjustment.

Operating Expenses decreased due to lower IT automation charges.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

Dori Slosberg Driver Education

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Indirect Cost Reimburs	1,400	900	900	1,200	-	1,200	33.3%
Remittances	172,000	129,700	129,700	117,800	-	117,800	(9.2%)
Net Operating Budget	173,400	130,600	130,600	119,000	-	119,000	(8.9%)
Reserves for Contingencies	-	6,600	-	6,000	-	6,000	(9.1%)
Reserves for Cash Flow	-	95,100	-	96,000	-	96,000	0.9%
Total Budget	173,400	232,300	130,600	221,000	-	221,000	(4.9%)

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Driver Education Grant Fund (173)	173,400	130,600	130,600	119,000	-	119,000	(8.9%)
Total Net Budget	173,400	130,600	130,600	119,000	-	119,000	(8.9%)
Total Transfers and Reserves	-	101,700	-	102,000	-	102,000	0.3%
Total Budget	173,400	232,300	130,600	221,000	-	221,000	(4.9%)

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	142,596	144,000	131,200	131,200	-	131,200	(8.9%)
Interest/Misc	1,585	400	600	400	-	400	0.0%
Carry Forward	124,100	95,100	94,800	96,000	-	96,000	0.9%
Less 5% Required By Law	-	(7,200)	-	(6,600)	-	(6,600)	(8.3%)
Total Funding	268,282	232,300	226,600	221,000	-	221,000	(4.9%)

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

**Dori Slosberg Driver Education
Driver Education Grant Fund (173)**

Mission Statement

This fund is used to account for a surcharge on all moving and non-moving civil traffic infractions, excluding parking violations, adjudicated in County Court to fund the direct education expenses of driver education programs in both public and non-public high schools.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Drivers Education Grant Program	-	219,800	221,000	-1,200
All funds collected, pursuant to Collier County Ordinance 2007-39, will be used exclusively to fund the direct expenses of driver education programs in Collier County schools. Eligible direct education expenses include the purchase of goods and services, including, but not limited to, driver education course materials, vehicles exclusively used for driver education programs, driver simulators, and salaries of driver education instructors.				
Divisional Administration/Overhead	-	1,200	-	1,200
Funding for Divisional administration and fixed Divisional overhead.				
Current Level of Service Budget	-	221,000	221,000	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Indirect Cost Reimburs	1,400	900	900	1,200	-	1,200	33.3%
Remittances	172,000	129,700	129,700	117,800	-	117,800	(9.2%)
Net Operating Budget	173,400	130,600	130,600	119,000	-	119,000	(8.9%)
Reserves for Contingencies	-	6,600	-	6,000	-	6,000	(9.1%)
Reserves for Cash Flow	-	95,100	-	96,000	-	96,000	0.9%
Total Budget	173,400	232,300	130,600	221,000	-	221,000	(4.9%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	142,596	144,000	131,200	131,200	-	131,200	(8.9%)
Interest/Misc	1,585	400	600	400	-	400	0.0%
Carry Forward	124,100	95,100	94,800	96,000	-	96,000	0.9%
Less 5% Required By Law	-	(7,200)	-	(6,600)	-	(6,600)	(8.3%)
Total Funding	268,282	232,300	226,600	221,000	-	221,000	(4.9%)

Forecast FY 2016:

The forecast remittance of \$129,700 is to the Collier County School District for Driver Education programs. Forecast revenue is based on the previous 12 month average collection.

Current FY 2017:

All funds collected will be used to fund the direct expenses of driver education programs in Collier County schools. In addition, there is an indirect service charge payment of \$1,200 to the General Fund (001). Historically, the disbursement of funds takes place at the beginning of the School District fiscal year (July 1st); given the difference from the County fiscal year, reserves are maintained in order to carry funds from the prior fiscal year until such time as the disbursement takes place.

Revenues:

The current surcharge assessed is \$5 per violation pursuant to Ordinance 2007-39. Total revenue in this budget is based on a 12-month average monthly collection of \$10,933.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

Fleet Management Division

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	2,109,791	2,374,600	2,244,800	2,399,400	-	2,399,400	1.0%
Operating Expense	5,658,884	7,161,400	4,742,200	6,152,400	-	6,152,400	(14.1%)
Capital Outlay	113,933	232,600	263,100	122,000	-	122,000	(47.5%)
Net Operating Budget	7,882,609	9,768,600	7,250,100	8,673,800	-	8,673,800	(11.2%)
Reserves for Contingencies	-	230,500	-	-	-	-	(100.0%)
Reserves for Cash Flow	-	162,100	-	214,900	-	214,900	32.6%
Reserves for Attrition	-	(38,500)	-	(39,500)	-	(39,500)	2.6%
Total Budget	7,882,609	10,122,700	7,250,100	8,849,200	-	8,849,200	(12.6%)

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Fleet Management Fund (521)	7,882,609	9,768,600	7,250,100	8,673,800	-	8,673,800	(11.2%)
Total Net Budget	7,882,609	9,768,600	7,250,100	8,673,800	-	8,673,800	(11.2%)
Total Transfers and Reserves	-	354,100	-	175,400	-	175,400	(50.5%)
Total Budget	7,882,609	10,122,700	7,250,100	8,849,200	-	8,849,200	(12.6%)

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	362,442	496,000	287,100	300,100	-	300,100	(39.5%)
Miscellaneous Revenues	59,802	12,500	15,900	12,500	-	12,500	0.0%
Interest/Misc	7,007	2,000	3,800	2,000	-	2,000	0.0%
Fleet Revenue Billings	4,007,660	4,817,300	4,710,900	4,510,000	-	4,510,000	(6.4%)
Fuel Sale Rev Billings	3,267,339	4,297,600	2,300,000	3,371,800	-	3,371,800	(21.5%)
Carry Forward	779,300	522,800	600,900	668,500	-	668,500	27.9%
Less 5% Required By Law	-	(25,500)	-	(15,700)	-	(15,700)	(38.4%)
Total Funding	8,483,550	10,122,700	7,918,600	8,849,200	-	8,849,200	(12.6%)

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Fleet Management Fund (521)	26.00	29.00	29.00	28.00	-	28.00	(3.4%)
Total FTE	26.00	29.00	29.00	28.00	-	28.00	(3.4%)

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

**Fleet Management Division
Fleet Management Fund (521)**

Mission Statement

Provide efficient, effective, and customer oriented centralized fleet services for Collier County Government vehicles and equipment including acquisition, disposal, maintenance, and fueling services.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	1.50	395,738	-	395,738
Funding for Divisional administration and fixed Divisional overhead.				
Maintenance, Repair, and Acquisition	24.50	4,590,880	8,849,200	-4,258,320
Maintain County vehicles and equipment in excellent operating condition with a minimum 93% availability rate.				
Fuel Services	2.00	3,687,182	-	3,687,182
Ensure cost effective, dependable, and timely fuel services are provided for County vehicles, equipment, and emergency generators. Refueling stations maintained to exceed 99% availability.				
Reserves / Transfers / Interest	-	175,400	-	175,400
Maintain sufficient reserve funds to cover contingency and cash flow requirements.				
Current Level of Service Budget				
	28.00	8,849,200	8,849,200	-

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Availability of Fleet Equipment (as a %)	95	94	95	95
Number of Work Orders Completed	8,009	7,400	8,500	8,500

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	2,109,791	2,374,600	2,244,800	2,399,400	-	2,399,400	1.0%
Operating Expense	5,658,884	7,161,400	4,742,200	6,152,400	-	6,152,400	(14.1%)
Capital Outlay	113,933	232,600	263,100	122,000	-	122,000	(47.5%)
Net Operating Budget	7,882,609	9,768,600	7,250,100	8,673,800	-	8,673,800	(11.2%)
Reserves for Contingencies	-	230,500	-	-	-	-	(100.0%)
Reserves for Cash Flow	-	162,100	-	214,900	-	214,900	32.6%
Reserves for Attrition	-	(38,500)	-	(39,500)	-	(39,500)	2.6%
Total Budget	7,882,609	10,122,700	7,250,100	8,849,200	-	8,849,200	(12.6%)
Total FTE	26.00	29.00	29.00	28.00	-	28.00	(3.4%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	362,442	496,000	287,100	300,100	-	300,100	(39.5%)
Miscellaneous Revenues	59,802	12,500	15,900	12,500	-	12,500	0.0%
Interest/Misc	7,007	2,000	3,800	2,000	-	2,000	0.0%
Fleet Revenue Billings	4,007,660	4,817,300	4,710,900	4,510,000	-	4,510,000	(6.4%)
Fuel Sale Rev Billings	3,267,339	4,297,600	2,300,000	3,371,800	-	3,371,800	(21.5%)
Carry Forward	779,300	522,800	600,900	668,500	-	668,500	27.9%
Less 5% Required By Law	-	(25,500)	-	(15,700)	-	(15,700)	(38.4%)
Total Funding	8,483,550	10,122,700	7,918,600	8,849,200	-	8,849,200	(12.6%)

Administrative Services Department

Fleet Management Division Fleet Management Fund (521)

Forecast FY 2016:

For the second year in a row, an unexpected fall in motor fuel prices occurred. The budgeted amount in FY16 was \$3.50 per gallon; however we are estimating the average cost with taxes this fiscal year to be less than \$1.90 per gallon. The difference is approximately \$2.3 million less than budgeted in both expenses and revenues.

The costs of parts are forecast to be approximately \$150,000 less than budgeted due to a combination of inventory reduction and the positive effects of starting a capital program to get the County back on track with vehicle and equipment replacement. Parts revenues are projected about \$100,000 less than budgeted coinciding with parts usage.

Revenues from motor pool rentals are forecast to be approximately \$15,700 under budget due to a reduction of long-term rentals in the Fleet Management fleet. Year ending 09/30/15 actual carry forward total was \$600,900 which will effectively reduce customer rates in FY17.

Current FY 2017:

Personal services expenditures will stay about neutral with the combination of projected across-the-board salary increases and movement of one (1) Accounting Technician from Fund (521) to the Motor Pool Capital Fund (523).

Fleet Management's operating expenditures reflect an overall decrease of about \$1,000,000; however, this reduction is due to a decrease in budgeted fuel cost from \$3.50 per gallon in FY16 to \$2.50 per gallon in FY17. Other operating costs remain close to those budgeted in FY16. No expanded requirements are requested in FY17.

Capital Outlay of \$122,000 is budgeted for FY17. One Fleet loaner passenger van is budgeted for replacement for a total of \$35,000. We will start the mandated County radio system upgrade next year with \$50,000 budgeted. Computer replacement requirements are budgeted at \$5000. A vehicle lift and shop equipment are budgeted at \$32,000.

Revenues:

Labor revenue is generally based on 31,616 billable hours for vehicles and heavy equipment maintenance at \$72.00 per hour and small equipment repair at \$62.00 per hour. Parts revenue assumes \$1,762,500 sales at a 20.2% markup. Sublet revenue assumes \$252,000 costs at an 8.5% markup plus County car wash revenues. Motor Pool mileage revenue is estimated at \$50,000. Fuel sale revenue is generally based on 1,282,900 gallons at \$2.629 per gallon (\$0.129 per gallon markup) and 120,000 gallons at \$2.50 per gallon for outside agency agreements.

Service Level - With implementation of a post-recession vehicle and equipment replacement program, Fleet Management is starting to see shorter downtimes and increased availability rates. Improvement is expected to continue as we are able to replace our older vehicles and equipment with new.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

Motor Pool Capital Recovery Program

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	-	-	-	89,500	-	89,500	na
Capital Outlay	-	6,228,200	6,241,200	7,261,000	890,500	8,151,500	30.9%
Net Operating Budget	-	6,228,200	6,241,200	7,350,500	890,500	8,241,000	32.3%
Trans to 408 Water/Sewer Fd	-	4,800	4,800	-	-	-	(100.0%)
Trans to 523 Motor Pool Cap	-	-	-	30,100	-	30,100	na
Reserves for Motor Pool Cap	-	1,053,100	-	3,091,600	-	3,091,600	193.6%
Reserve for Gen Fd Motor Pool Cap	-	492,300	-	912,500	-	912,500	85.4%
Reserve for Transp Motor Pool Cap	-	66,000	-	1,346,600	-	1,346,600	1,940.3%
Reserve for MSTU Gen Fd MP Cap	-	217,400	-	418,200	-	418,200	92.4%
Reserve for Com Dev/Planning MP Cap	-	245,000	-	479,000	-	479,000	95.5%
Reserve for Pollut Ctr Motor Pool Cap	-	21,400	-	42,700	-	42,700	99.5%
Reserve for Int Serv Fd Motor Pool Cap	-	32,900	-	58,000	-	58,000	76.3%
Total Budget	-	8,361,100	6,246,000	13,729,200	890,500	14,619,700	74.9%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
EMS Motor Pool Capital Recovery Fund (491)	-	1,146,000	1,146,000	1,100,000	-	1,100,000	(4.0%)
Motor Pool Capital Recovery Fund (523)	-	3,047,000	3,060,000	3,466,500	505,500	3,972,000	30.4%
Solid Waste Motor Pool Capital Recovery Fund (472)	-	240,000	240,000	135,000	30,000	165,000	(31.3%)
Water/Sewer District Motor Pool Capital Recovery Fund (409)	-	1,795,200	1,795,200	2,649,000	355,000	3,004,000	67.3%
Total Net Budget	-	6,228,200	6,241,200	7,350,500	890,500	8,241,000	32.3%
Total Transfers and Reserves	-	2,132,900	4,800	6,378,700	-	6,378,700	199.1%
Total Budget	-	8,361,100	6,246,000	13,729,200	890,500	14,619,700	74.9%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	-	-	608,100	-	-	-	na
Interest/Misc	55	100	200	9,000	-	9,000	8,900.0%
Fleet Revenue Billings	-	-	720,800	-	-	-	na
Motor Pool Cap Recovery Billing	-	2,128,100	2,128,100	4,610,500	-	4,610,500	116.6%
Trans fm 001 Gen Fund	-	600,000	600,000	536,000	69,000	605,000	0.8%
Trans fm 101 Transp Op Fd	-	1,000,000	1,000,000	1,035,000	97,000	1,132,000	13.2%
Trans fm 111 MSTD Gen Fd	-	450,000	450,000	550,000	36,000	586,000	30.2%
Trans fm 113 Comm Dev Fd	-	784,000	784,000	-	236,000	236,000	(69.9%)
Trans fm 114 Pollutn Ctrl Fd	-	25,000	25,000	35,000	-	35,000	40.0%
Trans fm 131 Dev Serv Fd	-	125,000	125,000	103,000	33,500	136,500	9.2%
Trans fm 312 Gas Tax Op Fd	-	63,000	63,000	-	-	-	(100.0%)
Trans fm 408 Water / Sewer Fd	-	1,795,200	1,795,200	2,352,300	355,000	2,707,300	50.8%
Trans fm 409 W/S MP Fd	-	-	-	20,500	-	20,500	na
Trans fm 470 Solid Waste Fd	-	240,000	240,000	68,500	30,000	98,500	(59.0%)
Trans fm 472 Sol Waste MP	-	-	-	2,700	-	2,700	na
Trans fm 490 EMS Fd	-	1,140,000	1,140,000	955,800	-	955,800	(16.2%)
Trans fm 491 EMS MP&Cap	-	-	-	6,900	-	6,900	na
Trans fm 517 Health Ins	-	-	-	-	34,000	34,000	na
Carry Forward	4,600	10,700	10,600	3,444,000	-	3,444,000	32,086.9%
Total Funding	4,655	8,361,100	9,690,000	13,729,200	890,500	14,619,700	74.9%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

Motor Pool Capital Recovery Program

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Motor Pool Capital Recovery Fund (523)	-	-	-	1.00	-	1.00	na
Total FTE	-	-	-	1.00	-	1.00	na

Administrative Services Department

**Motor Pool Capital Recovery Program
Motor Pool Capital Recovery Fund (523)**

Mission Statement

Provide cost-effective life cycle replacement of general governmental Motor Pool vehicles and heavy equipment through a centralized capital recovery system. The Motor Pool capital recovery program for enterprise entities are located within the 400 series of fund numbers; Water/Sewer Motor Pool fund 409; Solid Waste Motor Pool fund 472; and EMS Motor Pool fund 491.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Motor Pool Capital Program	1.00	6,723,500	6,723,500	-
As determined by Fleet, the replacement of County vehicles and heavy equipment financed by charging the user divisions an annual replacement charge based upon the estimated life of the vehicle and heavy equipment.				
Current Level of Service Budget	<u>1.00</u>	<u>6,723,500</u>	<u>6,723,500</u>	<u>-</u>
Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Vehicle	-	34,000	34,000	-
Purchase of a new 2017 Ford Explorer for the Wellness Program.				
Vehicle for Maintenance Inspector	-	36,000	36,000	-
Purchase of truck for the Transportation Maintenance Division for field work.				
Vehicle for GIS Technicians	-	36,000	36,000	-
Vehicle for transportation asset collection efforts related to the asset management and GIS field work.				
Vehicle for Traffic Signal Technician	-	25,000	25,000	-
F-150 truck is needed for additional crew member to be able to increase response time to work orders and also allow for asset collection efficiently.				
Vehicle for Landscape Project Manager	-	36,000	36,000	-
A pick-up truck for the new Project Manager field work, oversight, with installing and maintaining the improvements in the 53 miles of new landscaping.				
Vehicles (4)	-	106,000	106,000	-
(4) Escapes for the Permitting Supervisor and Planner expanded positions that were approved by the Board on 3/8/16, who will need to travel to the Immokalee permitting office, and vehicles for two Operations Coordinators who support the Building Review & Inspections' Manager, Chiefs, and Investigators by routing plans offsite, and handling other administrative tasks that require travel.				
Trucks (5)	-	130,000	130,000	-
(5) F150's 4WD for the four Senior Building Inspector expanded positions that were approved by the Board on 3/8/16 and 1 to support another Building Inspector job bank associate.				
Vehicle	-	33,500	33,500	-
(1) Explorer 4WD for the (Planning Services Fund 131) Engineering Services Director and County Engineer to perform onsite inspections of sites under development.				

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

**Motor Pool Capital Recovery Program
Motor Pool Capital Recovery Fund (523)**

Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Vehicle for Facilities Management Project Manager	-	35,000	35,000	-
This vehicle is for additional project managers needed for the support backlog of County facilities projects.				
Sea Turtle Program Vehicle	-	34,000	34,000	-
Provide F150 for Sea Turtle Program				
Expanded Services Budget	-	505,500	505,500	-
Total Adopted Budget	1.00	7,229,000	7,229,000	-

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Average life of (001) Gen Fd vehicles (in years)	8.01	7.75	7.35	7.25
Average life of (101) Transp Serv vehicles (in years)	8.50	8.00	7.85	7.75
Average life of (111) Unincorp Gen Fd vehicles (in yrs)	10.20	9.00	7.80	7.75
Average life of (113) Com Dev Fd vehicles (in years)	4.30	4.25	2.00	3.00
Average life of (131) Planning Srv vehicles (in years)	4.80	4.00	3.70	4.50
Average life of other fund vehicles (in years)	8.20	7.75	7.50	7.00
Number of (001) Gen Fd vehicles in motor pool	118	119	114	114
Number of (101) Transp Srv vehicles in motor pool	153	158	154	154
Number of (111) Unincorp Gen Fd vehicles in pool	67	68	71	71
Number of (113) Com Dev vehicles in motor pool	63	63	73	73
Number of (131) Planning Srv vehicles in pool	13	13	14	14
Number of other fund vehicles in motor pool	15	15	14	14
Total value of motor pool assets in Fund 523 (in millions)	17.30	19.50	19.50	19.50

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	-	-	-	89,500	-	89,500	na
Capital Outlay	-	3,047,000	3,060,000	3,377,000	505,500	3,882,500	27.4%
Net Operating Budget	-	3,047,000	3,060,000	3,466,500	505,500	3,972,000	30.4%
Reserve for Gen Fd Motor Pool Cap	-	492,300	-	912,500	-	912,500	85.4%
Reserve for Transp Motor Pool Cap	-	66,000	-	1,346,600	-	1,346,600	1,940.3%
Reserve for MSTU Gen Fd MP Cap	-	217,400	-	418,200	-	418,200	92.4%
Reserve for Com Dev/Planning MP Cap	-	245,000	-	479,000	-	479,000	95.5%
Reserve for Pollut Ctr Motor Pool Cap	-	21,400	-	42,700	-	42,700	99.5%
Reserve for Int Serv Fd Motor Pool Cap	-	32,900	-	58,000	-	58,000	76.3%
Total Budget	-	4,122,000	3,060,000	6,723,500	505,500	7,229,000	75.4%
Total FTE	-	-	-	1.00	-	1.00	na

Administrative Services Department

Motor Pool Capital Recovery Program Motor Pool Capital Recovery Fund (523)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	-	-	346,700	-	-	-	na
Interest/Misc	-	-	-	8,200	-	8,200	na
Fleet Revenue Billings	-	-	595,800	-	-	-	na
Motor Pool Cap Recovery Billing	-	1,075,000	1,075,000	2,421,700	-	2,421,700	125.3%
Trans fm 001 Gen Fund	-	600,000	600,000	536,000	69,000	605,000	0.8%
Trans fm 101 Transp Op Fd	-	1,000,000	1,000,000	1,035,000	97,000	1,132,000	13.2%
Trans fm 111 MSTD Gen Fd	-	450,000	450,000	550,000	36,000	586,000	30.2%
Trans fm 113 Comm Dev Fd	-	784,000	784,000	-	236,000	236,000	(69.9%)
Trans fm 114 Pollutn Ctrl Fd	-	25,000	25,000	35,000	-	35,000	40.0%
Trans fm 131 Dev Serv Fd	-	125,000	125,000	103,000	33,500	136,500	9.2%
Trans fm 312 Gas Tax Op Fd	-	63,000	63,000	-	-	-	(100.0%)
Trans fm 409 W/S MP Fd	-	-	-	20,500	-	20,500	na
Trans fm 472 Sol Waste MP	-	-	-	2,700	-	2,700	na
Trans fm 491 EMS MP&Cap	-	-	-	6,900	-	6,900	na
Trans fm 517 Health Ins	-	-	-	-	34,000	34,000	na
Carry Forward	-	-	-	2,004,500	-	2,004,500	na
Total Funding	-	4,122,000	5,064,500	6,723,500	505,500	7,229,000	75.4%

Notes:

The Motor Pool Capital Recovery Program was restarted in FY 2016 for all the Governmental funds except for the Road and Bridge Fund 101 which will join the program in FY 2017. Excluded from the program are vehicles in MSTU's, CRA's, Pelican Bay, Tourism Funds (including the Museum), Conservation Collier, grants, Airport, Ochopee Fire District, Isle of Capri Fire District, and Constitutional Officers. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment.

Forecast FY 2016:

Two different expense components are budgeted within the motor pool capital fund as follows:

1. The budgets set up in the various Reserves (expense) and Motor Pool Capital Recovery Billings (revenue) in the amount of \$1,075,000 account for motor pool capital recovery charges assessed to the governmental funds for the purchase of (future) replacement vehicles and heavy equipment as determined by Fleet.

2. Replacement vehicle purchases in the current year are funded by a \$1,600,000 contribution from the General Fund (001) and \$300,000 from the MSTD General Fund (111) to tackle the huge backlog of deferred vehicle purchases. Divisions outside of the General Fund 001 and MSTD General Fund 111 provided funding via transfers in the amount of \$1,447,000 for the purchase of replacement vehicles.

Additional revenue in the amount of \$595,800 was recognized during the year resulting from \$582,800 in fuel savings and \$13,000 in a vehicle upgrade. Savings from fuel purchases budgeted within each user's operating budget was calculated in the amount of \$582,800 and these savings were transferred into the motor pool fund for use in FY 2017 to reduce the vehicle backlog.

In April 2016, many old vehicles were auctioned off and the proceeds of \$346,700 will be used in FY 2017 to reduce vehicle backlog.

Current FY 2017:

Personal Services increased due to a FTE transferring from Fleet to provide support for the Motor Pool Capital Recovery Program which includes accounting in four motor pool funds and to track over 700 vehicles in the program. To support the operating costs to administer this program, a \$119 charge was assessed on each vehicle in the program. The remaining three motor pool funds transferred this additional charge into this fund in the amount of \$30,100. In the future, interest earnings will be used to help offset the administrative charge.

Motor Pool Capital Recovery Billing increased by \$1.3 million due to Road and Bridge Fund 101 joining the motor pool capital recovery program. The Motor Pool billings (revenue) will be placed into Reserves (expense) for the purchase of future vehicles and heavy equipment.

Administrative Services Department

Motor Pool Capital Recovery Program Motor Pool Capital Recovery Fund (523)

Revenues to support the Capital Outlay budget is made up of the following:

\$1,500,000 General Fund allocation

\$ 550,000 MSTD General Fund allocation

\$ 582,800 Fuel Savings (from FY 2016 budgets)

\$ 346,700 Auction Proceeds received in FY 2016

\$ 188,500 MP capital recovery charges collected in FY 2016 for vehicles that were disposed of or replaced in FY 2016.

\$ 209,000 Governmental Funds requesting replacement vehicles and providing the necessary funding.

\$3,377,000 Total amount for vehicle replacement.

In addition, several Divisions requested new (expanded) vehicles. The funding for the new vehicles have been transferred into the Motor Pool Capital Fund 523 in the amount of \$505,500.

Administrative Services Department

Motor Pool Capital Recovery Program

Water/Sewer District Motor Pool Capital Recovery Fund (409)

Mission Statement

Provide cost-effective life cycle replacement of Water and Wastewater Motor Pool vehicles and heavy equipment through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers; Solid Waste Motor Pool fund 472; EMS Motor Pool fund 491, and the General Governmental Motor Pool replacement program is in fund 523.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Motor Pool Capital Program	-	4,478,200	4,478,200	-
As determined by Fleet, the purchase of new and replacement County Water / Sewer District vehicles and heavy equipment financed by charging the County Water / Sewer District an annual replacement charge based upon the estimated life of the vehicle and heavy equipment.				
Current Level of Service Budget	-	4,478,200	4,478,200	-
Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Planning & Project Management Vehicle (2) - Project Managers	-	58,000	58,000	-
These vehicles will be used to transport personnel and equipment to field sites and business meetings as well as for preparation, response, and recovery related to emergency events.				
Technical Support, Logistics, & Operations Project Manager	-	36,000	36,000	-
The Expanded Project Manager position will be responsible for the Bio-solids program, sludge de-watering operations projects, and the deep injection well operations projects for the Public Utilities Department. Additional duties assigned to the expanded Project Manager Position are (but not limited to) leading the Master Planning and Development projects for both the County 305 property and Resource Recovery Business Park projects; in addition to, supporting the Logistics Section mission to provide seamless and exemplary services support for the Solid and Hazardous Waste Management Department Capital Improvement Program and PUD Manned and Un-manned Assets service, preventative maintenance, and support programs.				
Stake and Locate Vehicles (3) - Maintenance Specialist	-	70,000	70,000	-
These two (2) new Ford F-150 Crew Cab 4X4, Pick-up trucks will be utilized for the new FTE expansion for FY17. The Maintenance Specialists are responsible to locate all the utilities for Collier County Public Utilities. This includes over 2,144 miles of pipeline. We are also responsible for locating the communications and electricity at 771 list stations, 4 treatment facilities, 108 raw water sites, 13 reuse pumping stations, 5 water storage sites, 34 reuse ponds and the expanded North East Service Area which are not included in the stats above.				
Water Meter Operations Maintenance Specialist (2)	-	28,000	28,000	-

Administrative Services Department

**Motor Pool Capital Recovery Program
Water/Sewer District Motor Pool Capital Recovery Fund (409)**

Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
<p>The Meter Services section is a highly regulated enterprise that provides a managed infrastructure to protect and provide for the health, safety and welfare of Collier County's citizens and visitors.</p> <p>These employees will assist in maintaining the small meter replacement program for assets that have reached the end of useful life. Additionally crews will work within the backflow prevention program, replacing defective and non-testable devices to meet compliance per FAC 62.555.360.</p>				
Instrumentation & Electrical Technician	-	28,000	28,000	-
<p>The Water Power Systems and Instrumentation section is responsible for the compliant operation, maintenance and calibration of critical instrumentation assets relating to water production, booster pump stations, and potable wellfield systems in accordance with FDEP and South Florida Water Management District meter calibration standards as well as OSHA and NEC standards. This position will support the 103 wells, 5 remote stations, and 2 water treatment plants encompassing 200 PLC's, 70 VFD's, over 1,000 instruments, 165 UPS devices, 25 generators, 400 panel displays, 200 meters and other devices critical to plant and system operations. This position will also ensure the Division maintains compliance with all applicable local, state, and federal rules and regulations; ensures the safety and continuous operational capabilities of treatment plants, booster pump stations and potable wellfield processes and maintains regulatory compliance and permit requirements.</p>				
Wastewater IQ Maintenance Equipment & Truck	-	32,000	32,000	-
<p>Operational and system inspections needs have increased for ASR operations and compliance assistance to all areas including groundwater well inspections and mission-critical reclaimed water discharge inspections. An additional vehicle to aid with inspections is necessary for staff to remain in compliance with FAC 62-610 and wastewater permitting requirements and to ensure optimal operating conditions of the wastewater system. The IQ section services the entire CCWSD over a large land area with many remote locations. This vehicle will provide storage and transportation of equipment, PPE, and power generation to support operations of the IQ program. The truck-mounted welder, generator, two compressors, and a utility dump trailer will be utilized for preventative and regular maintenance of equipment and repair of pump stations, assemblies, service lines, and mains. The welder will be used for fabricating and repairing parts to valves and pump stations. It ensures higher integrity and life extension of high value items and reduces incidences of in-service failure. The generator will be used for the operation of power tools and other small equipment and the compressor will be used for the operation of pneumatic tools. The utility dump trailer will be used for hauling materials for preventative maintenance and repairs of IQ assets and associated maintenance of surrounding areas.</p>				
Wastewater Power Systems Van & Radio	-	39,000	39,000	-

Administrative Services Department

Motor Pool Capital Recovery Program

Water/Sewer District Motor Pool Capital Recovery Fund (409)

Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
<p>The Wastewater Power Systems and Instrumentation section conducts inspections under FAC 62-610 for all permits under the Wastewater Division. These inspections maintain compliance with local, state and federal requirements and ensure optimal operating conditions of the wastewater system. Operational and system needs have increased for ASR operations and compliance assistance to all areas including SCADA inspections and mission-critical preventative and compliance inspections. An additional vehicle to aid with inspections is necessary for staff to remain in compliance with FAC 62-610 and wastewater permitting requirements. The Power Systems section Senior I&E Technician has been assigned to service the Wastewater IQ team. This position needs a vehicle to enable the Technician to perform on-site repairs, preventative maintenance, oversee field operations, perform inspections, and respond promptly in emergency situations. This vehicle will enable the Power Systems section to meet the requirements for inspections, calibrations, and compliance for major users. The vehicle has a specialized shelving unit to provide storage for tools, parts, equipment, and safety gear in direct support of the IQ program.</p>				
Wastewater Mobile Lab Equipment, Radio, & Van	-	36,000	36,000	-
<p>The Wastewater (WW) Lab conducts sampling under Chapter 403 F.S. and applicable rules under FAC 62-600 through 610 and FAC 62-302 (water quality) for all permits under the Wastewater Division. This sampling maintains compliance with local, state and federal requirements and ensures the optimal operating condition of the wastewater system. The WW Lab also conducts sampling for Sanitary Sewer Overflow (SSO) and other events per both regulatory and operational requirements. The WW Lab is also responsible for inspection and sampling functions for the Fats, Oils and Grease (FOG) and pretreatment programs under Ordinance 2012-13 and state and federal regulations and must perform semi-annual inspections of all food establishment facilities and industrial users, the numbers of which continue to increase. Operational and system sampling needs have increased for Aquifer Storage Recovery (ASR) operations and compliance assistance to all areas. An additional vehicle to perform inspections and sampling is necessary to remain in compliance with pretreatment requirements and meet sampling needs under wastewater permitting requirements. This effective sampling vehicle is needed to support these activities with storage for all equipment, PPE, and power generation to support operations. New sampling equipment including a Flow Cell, Micro Purge Controller, Air Compressor, and Draw Down nLevel Meter is needed for daily operation of the laboratory to augment increased operational demand for sampling requirements of the ASR and Wastewater systems.</p>				
Water Distribution Power Valve Operator & Truck	-	28,000	28,000	-
<p>Vehicle required to transport team members to the field to complete maintenance of fire hydrants and valves. Florida Administrative Code 62.555 requires all valves to be operated annually. The power valve operator will assist in opening and closing large valves which may require as many as 860 turns. The power valve operator will ensure that regulatory requirements are met in a timely manner and positively impact associated occupational safety.</p>				
Expanded Services Budget	-	355,000	355,000	-
Total Adopted Budget	-	4,833,200	4,833,200	-

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

**Motor Pool Capital Recovery Program
Water/Sewer District Motor Pool Capital Recovery Fund (409)**

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Average life of Water/Sewer vehicles (in years)	6.60	6.00	5.80	5.80
Number of Water/Sewer vehicles in motor pool	182	187	179	179
Number of Water/Sewer vehicles over 10 yrs old	31	24	23	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Capital Outlay	-	1,795,200	1,795,200	2,649,000	355,000	3,004,000	67.3%
Net Operating Budget	-	1,795,200	1,795,200	2,649,000	355,000	3,004,000	67.3%
Trans to 408 Water/Sewer Fd	-	4,800	4,800	-	-	-	(100.0%)
Trans to 523 Motor Pool Cap	-	-	-	20,500	-	20,500	na
Reserves for Motor Pool Cap	-	973,200	-	1,808,700	-	1,808,700	85.9%
Total Budget	-	2,773,200	1,800,000	4,478,200	355,000	4,833,200	74.3%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	-	-	187,600	-	-	-	na
Interest/Misc	55	100	200	700	-	700	600.0%
Motor Pool Cap Recovery Billing	-	973,200	973,200	964,400	-	964,400	(0.9%)
Trans fm 408 Water / Sewer Fd	-	1,795,200	1,795,200	2,352,300	355,000	2,707,300	50.8%
Carry Forward	4,600	4,700	4,600	1,160,800	-	1,160,800	24,597.9%
Total Funding	4,655	2,773,200	2,960,800	4,478,200	355,000	4,833,200	74.3%

Notes:

All vehicle purchases for the Water/Sewer Operations Fund 408 have been transferred into this Motor Pool Capital Fund (409) to add clarity and improve accountability over these important operational assets.

Forecast FY 2016:

The budgets set up in Reserves (expense) and Motor Pool Capital Recovery Billings (revenue) in the amount of \$973,200 is to account for motor pool capital recovery charges assessed to the water and wastewater enterprise fund for the purchase of (future) replacement vehicles and heavy equipment.

In April 2016, many old vehicles were auctioned off and the proceeds of \$187,632.20 will be used in FY2017 to fund replacement vehicle purchases.

Current FY 2017:

Fleet in cooperation with the Public Utilities Department decided on which vehicles to replace in FY 2017. Funding for these replacements will come from three sources as follows:

\$ 187,600 Auction proceeds received in FY 2016

\$ 109,100 MP capital recovery charges collected in FY 2016 for vehicles that were disposed of or replaced in FY 2016.

\$2,352,300 Water and Sewer Operating Fund 408 transfer.

\$2,649,000 Total amount for vehicle replacement.

In addition, Public Utilities requested new (expanded) vehicles. The funding for the new vehicles have been transferred into the Motor Pool Capital Fund 409 in the amount of \$355,000.

A \$119 charge was assessed on each vehicle to offset the operating cost in the General Governmental Motor Pool Fund 523 to administer the program. In the future, interest earnings will be used to offset the administrative charge.

Administrative Services Department

**Motor Pool Capital Recovery Program
Solid Waste Motor Pool Capital Recovery Fund (472)**

Mission Statement

Provide cost-effective life cycle replacement of Solid Waste Motor Pool vehicles and heavy equipment through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers; Water/Sewer Motor Pool fund 409; EMS Motor Pool fund 491; and the General Governmental Motor Pool replacement program is in fund 523.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Motor Pool Capital Program	-	313,900	316,600	-2,700
As determined by Fleet, the purchase of new and replacement Solid Waste vehicles and heavy equipment financed by charging the Solid Waste division an annual replacement charge based upon the estimated life of the vehicle and heavy equipment.				
Reserves / Transfers / Interest	-	2,700	-	2,700
Current Level of Service Budget	-	316,600	316,600	-
Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Vehicle - Environmental Specialist	-	30,000	30,000	-
New Ford F150 truck and laptop for an Expanded Environmental Specialist position. The purchase of new and replacement vehicles is budgeted in the Solid Waste Motor Pool Fund (472).				
Expanded Services Budget	-	30,000	30,000	-
Total Adopted Budget	-	346,600	346,600	-

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Average life of Solid Waste vehicles (in years)	5.70	5.20	5.20	5.50
Number of Solid Waste vehicles in motor pool	20	22	22	22
Number of Solid Waste vehicles over 10 yrs old	1	1	1	5

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Capital Outlay	-	240,000	240,000	135,000	30,000	165,000	(31.3%)
Net Operating Budget	-	240,000	240,000	135,000	30,000	165,000	(31.3%)
Trans to 523 Motor Pool Cap	-	-	-	2,700	-	2,700	na
Reserves for Motor Pool Cap	-	79,900	-	178,900	-	178,900	123.9%
Total Budget	-	319,900	240,000	316,600	30,000	346,600	8.3%

Administrative Services Department

**Motor Pool Capital Recovery Program
Solid Waste Motor Pool Capital Recovery Fund (472)**

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	-	-	54,600	-	-	-	na
Interest/Misc	-	-	-	100	-	100	na
Motor Pool Cap Recovery Billing	-	79,900	79,900	113,500	-	113,500	42.1%
Trans fm 470 Solid Waste Fd	-	240,000	240,000	68,500	30,000	98,500	(59.0%)
Carry Forward	-	-	-	134,500	-	134,500	na
Total Funding	-	319,900	374,500	316,600	30,000	346,600	8.3%

Notes:

All vehicle purchases for the Solid Waste Operating Fund 470 have been transferred into this Motor Pool Capital Fund (472) to add clarity and improve accountability over these important operational assets.

Forecast FY 2016:

Budgets set up in Reserves (expense) and Motor Pool Capital Recovery Billings (revenue) in the amount of \$79,900 is to account for motor pool capital recovery charges assessed to the solid waste enterprise fund for the purchase of (future) replacement vehicles and heavy equipment.

In April 2016, many old vehicles were auctioned off and the proceeds of \$54,600 will be used in FY2017 to fund replacement vehicle purchases.

Current FY 2017:

Fleet in cooperation with the Public Utilities Department decided on which vehicles to replace in FY 2017. Funding for these replacements will come from three sources as follows:

\$ 54,600 Auction proceeds received in FY 2016

\$ 11,900 MP capital recovery charges collected in FY 2016 for vehicles that were disposed of or replaced in FY 2016.

\$ 68,500 Solid Waste Operating Fund 470 transfer.

\$135,000 Total amount for Capital Outlay - replacement vehicles.

In addition, Solid Waste requested new (expanded) vehicles. The funding for the new vehicles have been transferred into the Motor Pool Capital Fund 472 in the amount of \$30,000.

A \$119 charge was assessed on each vehicle to offset the operating cost in the General Governmental Motor Pool Fund 523 to administer the program. In the future, interest earnings will be used to offset the administrative charge.

Administrative Services Department

**Motor Pool Capital Recovery Program
EMS Motor Pool Capital Recovery Fund (491)**

Mission Statement

Provide cost-effective life cycle replacement of Emergency Medical Services Motor Pool vehicles and ambulances through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers; Water/Sewer Motor Pool fund 409; Solid Waste Motor Pool fund 472; and the General Governmental Motor Pool replacement program is in fund 523.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Motor Pool Capital Program	-	2,210,900	2,210,900	-
As determined by Fleet, the replacement of Emergency Medical Services (EMS) vehicles and ambulances financed by charging EMS an annual replacement charge based upon the estimated life of the vehicle and ambulances.				
Current Level of Service Budget	-	2,210,900	2,210,900	-

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Average life of motor pool ambulances (in years)	5.60	6.15	6.15	6.50
Average life of other EMS vehicles (in years)	6.80	6.00	6.00	6.25
Number of ambulances in motor pool	37	42	42	42
Number of ambulances over 10 yrs old	4	5	5	10
Number of other EMS vehicles in motor pool	17	16	16	16
Number of other EMS vehicles over 10 yrs old	5	4	4	6

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Capital Outlay	-	1,146,000	1,146,000	1,100,000	-	1,100,000	(4.0%)
Net Operating Budget	-	1,146,000	1,146,000	1,100,000	-	1,100,000	(4.0%)
Trans to 523 Motor Pool Cap	-	-	-	6,900	-	6,900	na
Reserves for Motor Pool Cap	-	-	-	1,104,000	-	1,104,000	na
Total Budget	-	1,146,000	1,146,000	2,210,900	-	2,210,900	92.9%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	-	-	19,200	-	-	-	na
Fleet Revenue Billings	-	-	125,000	-	-	-	na
Motor Pool Cap Recovery Billing	-	-	-	1,110,900	-	1,110,900	na
Trans fm 490 EMS Fd	-	1,140,000	1,140,000	955,800	-	955,800	(16.2%)
Carry Forward	-	6,000	6,000	144,200	-	144,200	2,303.3%
Total Funding	-	1,146,000	1,290,200	2,210,900	-	2,210,900	92.9%

Notes:

All vehicle purchases for the Emergency Medical Services Fund 490 have been transferred into this Motor Pool Capital Fund (491) to add clarity and improve accountability over these important operational assets.

Administrative Services Department

Motor Pool Capital Recovery Program EMS Motor Pool Capital Recovery Fund (491)

Forecast FY 2016:

Savings from fuel purchases budgeted within the EMS operating budget was calculated in the amount of \$125,000 and these savings were transferred into the motor pool fund for use in FY 2017 to reduce the vehicle backlog.

In April 2016, old vehicles and ambulances were auctioned off and the proceeds of \$19,152 will be used in FY2017 to fund replacement vehicle purchases.

Current FY 2017:

This is the first year of implementation for the motor pool capital recovery program for Emergency Medical Services. The program assesses motor pool capital recovery charges for the purchase of (future) replacement Emergency Medical Services (EMS) vehicles and ambulances as determined by Fleet.

The budget set up in Reserves (expense) and Motor Pool Capital Recovery Billings (revenue) are to account for motor pool capital recovery charges assessed to the Emergency Medical Services Fund 490 for the purchase of future vehicles and ambulance.

Fleet in cooperation with Emergency Medical Services decided on which vehicles to replace in FY 2017. Funding for these replacements will come from the following:

\$ 955,800 Transfer in from EMS Operating Fund 490
\$ 125,000 Fuel Savings
\$ 19,200 Auction proceeds received in FY 2016
\$1,100,000 Total amount for vehicle and ambulance replacements.

A \$119 charge was assessed on each vehicle to offset the operating cost in the General Governmental Motor Pool Fund 523 to administer the program. In the future, interest earnings will be used to offset the administrative charge.

**Collier County Government
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Administrative Services Department

Facilities Management Division

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	4,406,758	4,900,000	4,891,700	5,102,700	495,300	5,598,000	14.2%
Operating Expense	8,270,007	8,436,000	8,385,900	8,580,400	(184,600)	8,395,800	(0.5%)
Capital Outlay	240,868	130,400	1,469,800	157,500	-	157,500	20.8%
Remittances	187,755	-	73,800	-	-	-	na
Net Operating Budget	13,105,388	13,466,400	14,821,200	13,840,600	310,700	14,151,300	5.1%
Advance/Repay to 390 Gov't Fac	630,000	630,000	630,000	630,000	-	630,000	0.0%
Reserves for Capital	-	852,200	-	873,400	-	873,400	2.5%
Total Budget	13,735,388	14,948,600	15,451,200	15,344,000	310,700	15,654,700	4.7%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Americans with Disabilities Act (190)	24,649	85,600	85,600	23,000	-	23,000	(73.1%)
Facilities Management (001)	12,239,723	12,647,500	12,609,400	13,001,900	310,700	13,312,600	5.3%
Freedom Memorial (620)	1,997	44,100	1,383,700	79,200	-	79,200	79.6%
GAC Land Trust Fund (605)	187,769	700	73,900	700	-	700	0.0%
Real Property Management (001)	651,249	688,500	668,600	735,800	-	735,800	6.9%
Total Net Budget	13,105,388	13,466,400	14,821,200	13,840,600	310,700	14,151,300	5.1%
Total Transfers and Reserves	630,000	1,482,200	630,000	1,503,400	-	1,503,400	1.4%
Total Budget	13,735,388	14,948,600	15,451,200	15,344,000	310,700	15,654,700	4.7%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	20,147	19,200	17,100	17,100	-	17,100	(10.9%)
Miscellaneous Revenues	788,833	36,700	39,800	36,700	-	36,700	0.0%
Interest/Misc	11,628	4,400	10,800	5,500	-	5,500	25.0%
Reimb From Other Depts	692,419	483,900	425,800	474,600	-	474,600	(1.9%)
Net Cost General Fund	12,723,914	13,462,400	13,462,500	13,873,400	112,300	13,985,700	3.9%
Trans fm 113 Comm Dev Fd	-	-	-	-	85,200	85,200	na
Trans fm 301 Co Wide Cap	600,000	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	-	-	-	-	113,200	113,200	na
Carry Forward	1,332,300	944,000	2,433,700	938,500	-	938,500	(0.6%)
Less 5% Required By Law	-	(2,000)	-	(1,800)	-	(1,800)	(10.0%)
Total Funding	16,169,241	14,948,600	16,389,700	15,344,000	310,700	15,654,700	4.7%

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Facilities Management (001)	45.00	50.00	50.00	52.00	7.00	59.00	18.0%
Real Property Management (001)	7.00	7.00	7.00	7.00	-	7.00	0.0%
Total FTE	52.00	57.00	57.00	59.00	7.00	66.00	15.8%

Administrative Services Department

Facilities Management Division Facilities Management (001)

Mission Statement

The mission of the Facilities Management Division is to provide safe, secure, clean, and comfortable facilities for our citizens and employees by ensuring all buildings, grounds, and property acquisitions are managed, maintained, and operated efficiently. The Facilities Management Division is comprised of Administration, Capital Construction/Renovations, Building Maintenance, County Security, Janitorial Service, Grounds Maintenance, and Real Property Management. Responsibilities include the maintenance and repair of 1,146 County-owned and operated buildings (4,365,000 square feet), project management functions for all County buildings under construction and renovation, security operations, and real estate acquisitions.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	3.00	1,257,286	-	1,257,286
Directs the functions/activities of the Facilities Management Division, including Real Property Management, Construction Management, Government Security, and Facilities Maintenance. This also includes loan repayment to Solid Waste and all organization development, IT services and telephone services.				
Building Management	42.00	7,865,474	100,000	7,765,474
Maintain and repair the County's 1,127 buildings, including: electrical, plumbing, air conditioning and structural repairs, preventative maintenance, physical plant maintenance, pest control, and fire and sprinkler alarm maintenance and compliance.				
Capital Construction/Renovation Personnel	6.00	653,680	-	653,680
Develop architectural designs and engineering specifications for construction of new facilities; provide in-house construction administration services and project management for BCC owned and leased facilities; roof replacement, A/C replacement, and warranty work.				
Campus Utilities	-	309,100	-	309,100
Provide funds for payments to utility companies for portions of electrical, trash, water and sewer costs for County facilities.				
Custodial Services	0.50	1,350,105	-	1,350,105
Provide competitive, sub-contracted janitorial cleaning services and the removal of garbage and recyclables for 120 buildings.				
Indoor Air Quality Services	-	50,000	-	50,000
Investigate and remediate indoor air quality (IAQ) complaints by investigating and cleaning ductwork and air-conditioning equipment ensuring public facilities are clean and free of dangerous airborne particles and molds; provides for scheduled systematic cleaning of air conveyance systems.				
Grounds Maintenance	0.50	706,705	-	706,705
Provide competitive sub-contracted landscaping services to the County's main campus and 58 satellite facilities as well as to provide for pest control, fertilization, and mulching.				

Administrative Services Department

**Facilities Management Division
Facilities Management (001)**

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Government Security	-	1,439,550	-	1,439,550
Provides the necessary resources for detection of contraband and the protection of judiciary, elected officials, employees, and visitors with optimum customer service. This includes, but is not limited to, security checkpoint staffing as well as interior and exterior foot patrols at county facilities, specifically the Main Courthouse and Government Center, Building F, Building H, Immokalee Government Building, North Collier Government Center and the Emergency Service Center.				
Current Level of Service Budget	52.00	13,631,900	100,000	13,531,900
Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Project Manager	1.00	92,100	-	92,100
Currently, the Facilities Management Division has 203 projects on the active list and approximately \$30,000,000 in backlog. 16,882 project management hours to complete active list, and 1,566 available annual hours per project manager. Of the active projects about 30% are just beginning and are in the conceptual stages. Based on the out estimated hours to complete each task within a project lifecycle, the active list would require 10.7 PMs to complete. This position will help the division address the currently growing backlog.				
Project Manager - Convert Contracted Service	1.00	20,200	-	20,200
The Facilities Management Division currently contracts out its Mechanical Controls work to Johnson Controls, Inc. (JCI) to perform repairs and analysis of one of the County's Building Automation system, Metasys. Currently, this agreement provides the County with one (1) Mechanical Controls Engineer/Specialist, one (1) day of the week. Additionally, this agreement only addresses repairs and analysis related to the Metasys, Building Automation system, at an expense of \$64,900 per fiscal year (Exhibit #1). It is important to note, that this position does not support the County's other systems, Trane Tracer Summit, and Automated Logic. Converting this contracted position will allow the division to have an in-house Mechanical Controls Manager/Specialist 40 hours a week, supporting all of the County's Building Automation Systems.				
CAD Technician - Convert Contracted Service	1.00	-	-	-

Administrative Services Department

Facilities Management Division

Facilities Management (001)

Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
<p>Since FY 2006 the Division has employed this position as a full-time employee (FTE), Job Banker, and during the economic downturn (current) as a contract laborer. This position provides for the ability to update the design drawings for buildings and structures for over 4.3 million square feet of space used agency-wide. This position is responsible for the following:</p> <ul style="list-style-type: none"> • Completing blueprint requests for over 1,145 structures for BCC Employees, Contractors, and Law Enforcement. • Provide budgeting documentation based on existing blueprints for space occupied by all Divisions of Collier County. • Updating blueprint, drawing, and floor plans for new buildings, reconfigurations and renovations, and personnel movements to ensure space is tracked appropriately for indirect cost allocation. • Generating initial schematic designs to reconfigure working space before an architect's finalization. • Input all new blueprints, CADD drawings, and specifications into the Facilities Management software application SIRE. • Train staff in the SIRE system on how to locate building plans for maintenance and construction projects. <p>The County relies heavily on the accuracy of these plans and drawings. It is imperative to have these drawings up-to-date and maintained appropriately in the SIRE program. This position will also support the Division through a variety of administrative, maintenance, and analytical projects. Currently, this position is staffed by a contract (temp) laborer through the County's Contract Labor Company. It is critical to the County that accurate drawing and building plans are maintained in an electronic file system as they are often relied upon for building systems replacement and renovation.</p>				
Tradesworker, Journeyman - Convert Contracted Service	1.00	-	-	-
<p>For several years, a contract laborer has been staffed in the Structural section under the County's "Contract Laborer" contract. For the past five years, this worker has supported the Divisions Building Maintenance section to support of over 1,127 structures and over 4,300,000 square feet. The position completes roughly 3,000 work orders per year. Responsibilities for this position include, but not limited to; painting, patchwork, asphalt and striping, concrete repair, moving and relocations, alterations, carpentry, ceiling and floor tile replacement, roof repairs, glass and window installation, sidewalk repair, pressure cleaning, and special event setup. Working as a contract laborer limits access to work independently in secured locations like the Naples and Immokalee Jail and CCSO buildings. The Sheriff's Office (SO) is the County's largest building maintenance customer and converting this contract laborer to an FTE will allow the Division to increase its service level to the Jail and ancillary SO buildings.</p>				
Tradesworker, Journeyman (2) - Support Public Utilities Department	2.00	113,200	113,200	-
<p>Needed to support the Divisions Building Maintenance section to support of over 1,127 structures and over 4,300,000 square feet. The position completes roughly 3,000 work orders per year performing painting, patchwork, asphalt and striping, concrete repair, moving and relocations, alterations, carpentry, ceiling and floor tile replacement, roof repairs, glass and window installation, sidewalk repair, pressure cleaning, and special event setup. This position will help the division address the currently growing backlog and will focus specifically on the Public Utilities Department.</p>				

**Collier County Government
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Administrative Services Department

**Facilities Management Division
Facilities Management (001)**

Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Project Manager - Support Growth Management Department	1.00	85,200	85,200	-

Currently, the Facilities Management Division has 203 projects on the active list and approximately \$30,000,000 in backlog, 16,882 project management hours to complete active list, and 1,566 available annual hours per project manager. Of the active projects about 30% are just beginning and are in the conceptual stages. Based on the out estimated hours to complete each task within a project lifecycle, the active list would require 10.7 PMs to complete. This position will help the division address the currently growing backlog and will focus specifically on the Growth Management Department's projects.

Expanded Services Budget	7.00	310,700	198,400	112,300
Total Adopted Budget	59.00	13,942,600	298,400	13,644,200

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Average Days to Complete Work Orders	10	9	13	13
Cost per square foot	2.79	2.83	2.87	2.97
Persons scanned	630,000	580,000	600,000	600,000
Security surveys conducted	4	10	20	10
Total square feet maintained	4,278,000	4,365,000	4,357,000	4,365,000
Total Work Orders	34,000	30,000	34,000	35,000

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	3,789,265	4,252,100	4,260,000	4,428,200	495,300	4,923,500	15.8%
Operating Expense	8,211,126	8,317,100	8,271,100	8,495,400	(184,600)	8,310,800	(0.1%)
Capital Outlay	239,331	78,300	78,300	78,300	-	78,300	0.0%
Net Operating Budget	12,239,723	12,647,500	12,609,400	13,001,900	310,700	13,312,600	5.3%
Advance/Repay to 390 Gov't Fac	630,000	630,000	630,000	630,000	-	630,000	0.0%
Total Budget	12,869,723	13,277,500	13,239,400	13,631,900	310,700	13,942,600	5.0%
Total FTE	45.00	50.00	50.00	52.00	7.00	59.00	18.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	78,186	-	-	-	-	-	na
Reimb From Other Depts	311,135	-	-	100,000	-	100,000	na
Net Cost General Fund	12,480,401	13,277,500	13,239,400	13,531,900	112,300	13,644,200	2.8%
Trans fm 113 Comm Dev Fd	-	-	-	-	85,200	85,200	na
Trans fm 408 Water / Sewer Fd	-	-	-	-	113,200	113,200	na
Total Funding	12,869,723	13,277,500	13,239,400	13,631,900	310,700	13,942,600	5.0%

Forecast FY 2016:

The Maintenance Section continues to see increasing service responsibilities with the addition of the Supervisor of Elections Office and Storage Buildings, Gordon River Greenway Structures, Tigertail Beach Parking Structure, Pepper Ranch Improvements, CAT Fueling Station, CAT Administration Public Restrooms, and EMS 76 to its FY16 inventory. The 74,600 increase in square footage requires divisional support and maintenance that has an estimated impact of roughly \$211,000 annually, which is absorbed in the FY16 budget.

Administrative Services Department

Facilities Management Division Facilities Management (001)

While HVAC and roofing systems are being stretched beyond their useful lifecycle and repairing or patching is becoming a less economical option, capital funding proposed in FY17 should reduce the backlog of repair and replacement which has been problematic during the economic recession. Also, work orders connected with HVAC and roof repair while rising in recent years should become more manageable with the continued investment of repair and replacement capital dollars which in FY17 total \$1,600,000.

Current FY 2017:

Personal service increase is due to two (2) positions being moved from Growth Management Fund (111) to Facilities Fund (001) in support of providing Facilities Management with additional project management, the board approved compensation adjustment and the addition of seven (7) FTE's of which only one (1) the Project Manager will increase the operating budget. Of the other six (6); two (2) will be funded by Public Utilities, one (1) will be funded by Growth Management and the other three (3) are contracted employees being converted to FTE positions.

The operating budget will continue to provide its current level of service, which is limited to routine and emergency repairs with minimum dollars devoted to preventative maintenance. The Division is continuing to limit the following maintenance items:

- Janitorial services – reduced to 3 days a week for the majority of the government buildings (except Parks, Libraries and the Courthouse).
- HVAC services – limited to emergency repair. Preventive Maintenance schedule is limited to semi-annually.
- Air filter contract – reduced from monthly to bi-monthly.
- Electrical contractors/supplies – limited to emergency repair. Discontinued wholesale re-lamping.
- Plumbing contractors/supplies – limited preventive maintenance.
- Roofing contractors – limited to emergency repair and patching. Inspections and gutter maintenance eliminated.
- Landscaping services – irrigation, sod, and mulching will be limited.
- Indoor air quality (IAQ) contractors – limited amount of IAQ investigations and testing.
- Hardware – limited amount of hardware for small repairs will be available.
- Painting contractors – proactive painting limited.
- Structural preventive maintenance – pressure cleaning reduced from semi-annually to emergency.
- Asphalt sealing and restriping limited. Sidewalk repairs emergency only.

The Division will increase its maintenance service responsibilities by adding the Orange Tree Sheriff's Substation to its FY17 inventory, boardwalk, and boat dock maintenance. The 8,000 increase in square footage requires divisional support and maintenance and has an estimated impact of \$23,000 annually, which will be absorbed in the FY17 budget.

The Division's ability to provide proactive maintenance is improving and will continue to improve with the investment of capital dollars intended to repair and replace antiquated facility infrastructure.

The Division will utilize its capital appropriation in the County-Wide Capital Improvement Fund 301 to purchase assets for building improvements including, minor renovations, card access, and technological improvements which in FY17 total \$4,090,500.

**Collier County Government
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Administrative Services Department

**Facilities Management Division
Real Property Management (001)**

Mission Statement

To provide professional property acquisition and management services which exceed customer expectations through courteous, expeditious, and knowledgeable handling of real estate transactions.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Section Administration/Overhead	0.50	92,356	54,400	37,956
This program provides for the general administration of the Section and fixed overhead.				
Property Acquisition	5.50	524,453	320,100	204,353
This program provides for the acquisition and appraisal of land and land rights for all County divisions. Some examples are right-of-way for all utility projects, sites for parks, libraries, water treatment facilities, wastewater treatment facilities, EMS facilities, sites under the Conservation Collier program, and sites for administrative offices.				
Property Management and Leasing	0.50	53,323	-	53,323
This program includes the leasing of both improved and unimproved property for County uses, as well as the leasing of County owned property to others for compatible uses and the issuance of licenses to not-for-profit organizations to hold special events on County owned property. Resolving ordinance violations on vacant County owned property also falls within this program.				
Lake Trafford Cemetery	0.25	39,005	19,700	19,305
This program provides for daily administration of the cemetery, selling burial plots, assigning pre-need plots, arranging for the flagging of plots for all burials, process payment of utilities and other associated costs.				
GAC Land Trust Property	0.25	26,663	100	26,563
This program includes administering the GAC Land Trust Fund, negotiating and processing sales of trust property, and processing requests from divisions for use of trust funds for capital projects that will benefit the residents of Golden Gate Estates. Revenue is from processing fees for sales requests. Sales revenue and expenses are shown in GAC Land Trust Fund (605).				
Current Level of Service Budget	7.00	735,800	394,300	341,500

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Average number of days to close real estate transactions	74	74	74	74
Average number of days to complete lease requests	44	44	44	44
Interests in land acquired	95	80	260	175
Number of appraisals prepared & reviewed	75	70	80	80
Number of informational requests responded to	3,000	3,200	1,400	1,600
Square feet of leased space managed	157,329	162,577	172,280	172,280

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

**Facilities Management Division
Real Property Management (001)**

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	617,493	647,900	631,700	674,500	-	674,500	4.1%
Operating Expense	33,757	40,600	36,900	61,300	-	61,300	51.0%
Net Operating Budget	651,249	688,500	668,600	735,800	-	735,800	6.9%
Total Budget	651,249	688,500	668,600	735,800	-	735,800	6.9%
Total FTE	7.00	7.00	7.00	7.00	-	7.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	26,453	19,700	19,700	19,700	-	19,700	0.0%
Reimb From Other Depts	381,283	483,900	425,800	374,600	-	374,600	(22.6%)
Net Cost General Fund	243,513	184,900	223,100	341,500	-	341,500	84.7%
Total Funding	651,249	688,500	668,600	735,800	-	735,800	6.9%

Forecast FY 2016:

Revenues (reimbursements from other departments) are forecast under budget due to an increase from 51% to 57% of staff's time being spent on non-billable projects. Reimbursements from other departments are attributed to the continuation of project work performed by staff for Public Utilities Department, Public Services Department, Administrative Services Department, and other client departments.

Current FY 2017:

Personal services increased to account for projected COLA and career progression plan increases. The increase to operating expenses is primarily due to a rise in the IT automation allocation, the IT Microsoft office allocation and the addition of mowing services to the Immokalee Cemetery that was previously funded by the Parks and Recreation division.

Revenues:

FY17 Revenues (reimbursements from other departments) Averaging historical data for the last three fiscal years indicates that 47% of available staff hours are billable. Reimbursements from other departments is attributed to the continuation of project work for the Public Utilities Department, Public Services Department, Administrative Services Department, and other client departments.

Miscellaneous revenue is for the anticipated sale of 52 burial plots at Lake Trafford Cemetery.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

**Facilities Management Division
GAC Land Trust Fund (605)**

Mission Statement

To efficiently and effectively market Golden Gate Estates lots currently owned by Collier County, and identify needs for services within the Golden Gate Estates area and to set priorities for the funding of necessary improvements and/or support equipment to provide these services.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Gulf American Corp (GAC) Land Sales	-	874,100	874,100	-
Expenses associated with selling Golden Gate Estates lots. This program is pursuant to an agreement dated November 15, 1983, between Avatar Properties, Inc. and Collier County. As of April 7, 2016, there remain 8.93 acres available for sale and 76.71 acres in reserve. The expenses shown below do not include payroll and associated expenses allocated in General Fund (001).				
Current Level of Service Budget	-	874,100	874,100	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	15	700	100	700	-	700	0.0%
Remittances	187,755	-	73,800	-	-	-	na
Net Operating Budget	187,769	700	73,900	700	-	700	0.0%
Reserves for Capital	-	852,200	-	873,400	-	873,400	2.5%
Total Budget	187,769	852,900	73,900	874,100	-	874,100	2.5%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	-	17,000	-	17,000	-	17,000	0.0%
Interest/Misc	7,883	3,500	4,200	3,500	-	3,500	0.0%
Carry Forward	1,104,100	833,400	924,200	854,500	-	854,500	2.5%
Less 5% Required By Law	-	(1,000)	-	(900)	-	(900)	(10.0%)
Total Funding	1,111,983	852,900	928,400	874,100	-	874,100	2.5%

Forecast FY 2016:

Expenditure is \$73,727.85 balance of the \$150,000 allocated to Golden Gate Fire Control & Rescue District for equipment on fire fighting apparatus approved by the Board on May 27, 2014, Agenda Item 16E4 and BCC approved re-appropriating funds on January 13, 2015, Agenda Item 16E1 and BCC approved extending contract time frame on June 9, 2015, Agenda Item 16E1.

There are no anticipated land sales in FY16.

Current FY 2017:

There are no planned funding requests for FY17 and any new requests will be brought before the Board of County Commissioners for approval.

Revenues:

Due to the continued fluctuating nature of the real estate market, land sales have proved very difficult to predict. However, the FY17 budget proposes revenues and expenditures associated with one (1) land sale sized conservatively at current sale trends.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

**Facilities Management Division
Americans with Disabilities Act (190)**

Mission Statement

Revenues generated by concession fees from the County's Government Complex Snack Bar are used to improve handicapped and general accessibility to government facilities and to ensure County employees with special needs have the proper equipment to function in the workplace.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Americans with Disabilities Act (ADA)	-	23,000	23,000	-
Upgrade County facilities to improve handicapped access to government facilities and purchase equipment for County employees with special needs.				
Current Level of Service Budget	-	23,000	23,000	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	24,649	77,600	77,600	23,000	-	23,000	(70.4%)
Capital Outlay	-	8,000	8,000	-	-	-	(100.0%)
Net Operating Budget	24,649	85,600	85,600	23,000	-	23,000	(73.1%)
Total Budget	24,649	85,600	85,600	23,000	-	23,000	(73.1%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	20,147	19,200	17,100	17,100	-	17,100	(10.9%)
Interest/Misc	557	100	300	-	-	-	(100.0%)
Carry Forward	79,000	67,300	75,000	6,800	-	6,800	(89.9%)
Less 5% Required By Law	-	(1,000)	-	(900)	-	(900)	(10.0%)
Total Funding	99,704	85,600	92,400	23,000	-	23,000	(73.1%)

Forecast FY 2016:

Designed and renovated the public restrooms at the Marco Island Tax Collector's office to make them ADA compliant. Purchased sidewalk concrete planer and grinder to be used for making County facility sidewalks ADA accessible.

Current FY 2017:

Updating or creating ADA accessible entrances at the following locations: C-1 Tax Collector, Central Library, Clam Pass Park, East Naples Community Park, East Naples Library, Golden Gate Community Center, Immokalee Library, North Collier Regional Park, and Veteran's Park.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

**Facilities Management Division
Freedom Memorial (620)**

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Memorial Design & Construction	-	79,200	79,200	-
Current Level of Service Budget	-	79,200	79,200	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	461	-	200	-	-	-	na
Capital Outlay	1,537	44,100	1,383,500	79,200	-	79,200	79.6%
Net Operating Budget	1,997	44,100	1,383,700	79,200	-	79,200	79.6%
Total Budget	1,997	44,100	1,383,700	79,200	-	79,200	79.6%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	684,194	-	20,100	-	-	-	na
Interest/Misc	3,189	800	6,300	2,000	-	2,000	150.0%
Trans fm 301 Co Wide Cap	600,000	-	-	-	-	-	na
Carry Forward	149,200	43,300	1,434,500	77,200	-	77,200	78.3%
Total Funding	1,436,583	44,100	1,460,900	79,200	-	79,200	79.6%

Notes:

The Freedom Memorial is located at the Freedom Park, also known as the Gordon River Water Quality Park, located on the northeast side of Golden Gate Parkway and Goodlette Road.

Forecast FY 2016:

On February 10, 2015 via Agenda Item 10A, the Board of County Commissioners approved to match future private contributions in order to finish the Freedom Memorial. The current estimate to complete the project is \$1.2M. A transfer totaling \$600,000 was appropriated in FY15 from the County-wide Capital fund (301).

Capital outlay is for the construction of the Memorial, including flag portions and the walkway.

Current FY 2017:

Capital outlay is budgeted for the anticipated wrap-up of the Memorial.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

Human Resources Division

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	1,172,853	1,318,100	1,211,700	1,374,800	82,300	1,457,100	10.5%
Operating Expense	256,402	309,800	282,600	400,100	304,800	704,900	127.5%
Capital Outlay	-	-	3,400	6,500	-	6,500	na
Net Operating Budget	1,429,255	1,627,900	1,497,700	1,781,400	387,100	2,168,500	33.2%
Total Budget	1,429,255	1,627,900	1,497,700	1,781,400	387,100	2,168,500	33.2%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Human Resources - General Fund (001)	1,429,255	1,627,900	1,497,700	1,781,400	387,100	2,168,500	33.2%
Total Net Budget	1,429,255	1,627,900	1,497,700	1,781,400	387,100	2,168,500	33.2%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,429,255	1,627,900	1,497,700	1,781,400	387,100	2,168,500	33.2%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	615	-	1,100	-	-	-	na
Miscellaneous Revenues	112	-	-	-	-	-	na
Net Cost General Fund	1,404,966	1,564,600	1,433,300	1,718,100	171,000	1,889,100	20.7%
Net Cost Community Development	(12)	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	-	-	-	-	34,000	34,000	na
Trans fm 113 Comm Dev Fd	23,573	63,300	63,300	63,300	65,700	129,000	103.8%
Trans fm 131 Dev Serv Fd	-	-	-	-	9,400	9,400	na
Trans fm 408 Water / Sewer Fd	-	-	-	-	107,000	107,000	na
Total Funding	1,429,255	1,627,900	1,497,700	1,781,400	387,100	2,168,500	33.2%

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Human Resources - General Fund (001)	14.00	15.00	15.00	15.00	2.00	17.00	13.3%
Total FTE	14.00	15.00	15.00	15.00	2.00	17.00	13.3%

Administrative Services Department

Human Resources Division Human Resources - General Fund (001)

Mission Statement

To provide quality strategic Human Resources leadership and technical expertise to both the internal and external customers of the Collier County Board of County Commissioners that “Exceeds the Expectations” of our customers, supports the wellness of our employees, and demonstrates unquestionable ethical values.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Administration	2.00	453,795	63,300	390,495
Plan, organize and direct the activities, staff and resources of the Human Resources services. Oversee all operations within the Division, as well as ensure adherence to best practice Human Resources Management standards.				
Employee Relations	2.00	171,255	-	171,255
Provide Human Resource services to our employees that balance employee advocacy, meet all legal obligations and support County objectives.				
Recruitment	3.00	237,601	-	237,601
Develop strategies designed to identify qualified candidates through various recruiting tools, post vacant positions, negotiate wage rates and other terms and conditions of employment with candidates, and complete necessary post-offer processes for newly hired associates.				
Operations	3.00	331,873	-	331,873
Provide support to Human Resource functions as well as County operational needs, including processing employment transactions, management of temporary staff, maintaining employee personnel files, responding to public information requests, Equal Employment Opportunity (EEO) compliance and reporting, and administering the Family Medical Leave Act (FMLA) and other leaves of absence.				
Career Development and Employee Retention	3.00	385,250	-	385,250
Provide the right training programs, at the right time, in the right place to meet all of our employees’ needs, to continue the professional growth and development of staff, to assist in preparing current employees for future organizational opportunities, and provide guidance for succession planning.				
Employee Compensation and Classification	2.00	201,626	-	201,626
Design, communicate, implement and administer an integrated, comprehensive approach to compensation that is a tool for management to attract and retain employees, and to drive performance that exceeds our customers’ expectations.				
Current Level of Service Budget	15.00	1,781,400	63,300	1,718,100

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

**Human Resources Division
Human Resources - General Fund (001)**

Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Customer Service Specialist - Convert Job Bank Position	1.00	900	-	900
<p>This position is essential to operations, as it provides service to all incoming customers to the Human Resources Division office, and handles the majority of telephone inquiries. Additionally, the position works directly with all newly hired employees to assist them in completing required paperwork. Further, functions include maintenance of personnel records (all document sorting/filing/archiving), FEMA/NIMS Training tracking for all departments, employment verifications, and assistance with special division projects.</p>				
Operations Analyst	1.00	81,400	81,400	-
<p>Due to the complexity of systems functions, the detail required to effectively review compensation requests from our customers, and the ongoing needs to provide analytics and performance measures for the organization, it is being recommended to add an FTE to support several sections of HR. This will include services related to compensation functions; support and training for the SAP system and focus on HR Analytics (creating and maintaining reports, compiling metrics for quarterly reporting, and providing data for HR QA/QC measures).</p>				
County Manager Agency Initiatives	-	304,800	134,700	170,100
<p>Resources dedicated to support four key areas related to the TEAM section of Collier, Inc. initiative for the organization. These areas include 1) Recruitment, 2) OnBoarding, 3) Career Development & Training, and 4) Succession Planning.</p>				
Expanded Services Budget	2.00	387,100	216,100	171,000
Total Adopted Budget	17.00	2,168,500	279,400	1,889,100

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Cost per hour for County-sponsored training	10.00	13.50	10.55	13.50
Number of classifications in approved pay plan	362	350	334	350
Number of days to fill positions	61	70	53	62
Percent of external new hires here at one year of employment	91.80	88.00	86.05	87.00
Percent of positions filled internally vs. externally	58.00	55.00	57.80	55.00

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	1,172,853	1,318,100	1,211,700	1,374,800	82,300	1,457,100	10.5%
Operating Expense	256,402	309,800	282,600	400,100	304,800	704,900	127.5%
Capital Outlay	-	-	3,400	6,500	-	6,500	na
Net Operating Budget	1,429,255	1,627,900	1,497,700	1,781,400	387,100	2,168,500	33.2%
Total Budget	1,429,255	1,627,900	1,497,700	1,781,400	387,100	2,168,500	33.2%
Total FTE	14.00	15.00	15.00	15.00	2.00	17.00	13.3%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

**Human Resources Division
Human Resources - General Fund (001)**

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	615	-	1,100	-	-	-	na
Miscellaneous Revenues	112	-	-	-	-	-	na
Net Cost General Fund	1,404,966	1,564,600	1,433,300	1,718,100	171,000	1,889,100	20.7%
Net Cost Community Development	(12)	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	-	-	-	-	34,000	34,000	na
Trans fm 113 Comm Dev Fd	23,573	63,300	63,300	63,300	65,700	129,000	103.8%
Trans fm 131 Dev Serv Fd	-	-	-	-	9,400	9,400	na
Trans fm 408 Water / Sewer Fd	-	-	-	-	107,000	107,000	na
Total Funding	1,429,255	1,627,900	1,497,700	1,781,400	387,100	2,168,500	33.2%

Notes:

The Division of Human Resources (HR) is comprised of a number of organizational components which include Administration, Compensation, Labor and Employee Relations, Operations, Recruitment and Training & Development. Each specialized area provides a variety of services to the County's constituency as well as to the County's employee population. This is accomplished by supporting the organization with team building efforts in the areas of employee recognition, retention, motivation, training and development.

HR employees provide targeted training to support ongoing organizational changes throughout the County, as well as offering education to new employees and supervisors. Staff assist in teambuilding retreats, and have been working with many Directors in the development of career progression plans. These activities, offered on site to employees, enhance the skills that individuals need to be high performers in the workplace, as well as develop new abilities that prepare them for future opportunities within Collier County.

The Compensation section coordinated an agency-wide pay and classification study with an external consultant, Cody and Associates, for all non-bargaining unit positions in the organization. The study was implemented at the beginning of Fiscal Year 2016, along with General Wage Adjustments. The section surveyed benchmark positions in the agency against the external market in December 2015 and January 2016, and conducted a pay and classification study for the EMS and Fire divisions in February 2016.

With the addition of newly-approved FTEs throughout the organization, along with openings resulting from attrition and retirements, employees in Recruitment and On-Boarding worked diligently to help with the selection of new staff to fill the openings. Over 23,400 applications were received for approximately 400 vacancies that occurred in FY2015.

The County's Service Award choice program recognizes actively working team members, as well as those who are retiring from service. Employee recognition continues to be complemented by the Values In Practice (VIP) awards program. It allows employees at all levels of the agency to immediately acknowledge others who live the County's guiding principles of Honesty, Integrity, Service, Accountability, Quality, Respect, Knowledge, Stewardship, Collaboration and Self Initiating/Self Correcting in the workplace.

Forecast FY 2016:

Personal services are forecast under budget as the result of several vacancies that were not filled until early 2016. FTE count increased by one (1) in the area of Employee Relations with the addition of a Human Resources Generalist, approved by the Board as part of the budget process.

Current FY 2017:

Personal service increase is due to a full year of salary and benefits for one (1) added Operations Analyst FTE; conversion of one (1) temporary employee to full time status with the increased costs only for benefits; as well as an approved compensation adjustment. Operating Expense increases are for agency-wide programs related to Team initiatives in the Collier Inc. model, including enhancements that will support efforts to more effectively recruit, on-board, develop and train our team members, and plan for succession.

Revenues:

The transfer from the Community Development Fund (113) is in support of the Human Resources Analyst dedicated to the Growth Management Department.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

Information Technology Division

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	3,331,086	4,277,900	3,899,900	4,354,100	-	4,354,100	1.8%
Operating Expense	3,204,977	3,407,300	3,493,800	3,691,300	-	3,691,300	8.3%
Indirect Cost Reimburs	11,000	9,800	9,800	10,900	-	10,900	11.2%
Capital Outlay	421,936	678,800	1,225,900	1,346,000	-	1,346,000	98.3%
Net Operating Budget	6,968,999	8,373,800	8,629,400	9,402,300	-	9,402,300	12.3%
Trans to 506 IT Capital	-	-	-	571,700	-	571,700	na
Reserves for Contingencies	-	108,700	-	324,300	-	324,300	198.3%
Reserves for Cash Flow	-	154,000	-	154,000	-	154,000	0.0%
Reserves for Attrition	-	(71,900)	-	(72,300)	-	(72,300)	0.6%
Total Budget	6,968,999	8,564,600	8,629,400	10,380,000	-	10,380,000	21.2%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
800 MHz Radio System Fund (188)	1,193,755	1,240,300	1,206,800	1,263,300	-	1,263,300	1.9%
Information Technology Capital (506)	350,395	727,300	1,210,900	1,336,000	-	1,336,000	83.7%
Information Technology Division (505)	5,424,848	6,406,200	6,211,700	6,803,000	-	6,803,000	6.2%
Total Net Budget	6,968,999	8,373,800	8,629,400	9,402,300	-	9,402,300	12.3%
Total Transfers and Reserves	-	190,800	-	977,700	-	977,700	412.4%
Total Budget	6,968,999	8,564,600	8,629,400	10,380,000	-	10,380,000	21.2%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	265,135	295,700	289,800	289,700	-	289,700	(2.0%)
Miscellaneous Revenues	136,274	131,000	134,300	133,700	-	133,700	2.1%
Interest/Misc	17,655	9,800	8,700	9,700	-	9,700	(1.0%)
Reimb From Other Depts	5,761,500	6,649,600	7,008,300	7,541,300	-	7,541,300	13.4%
Trans fm 001 Gen Fund	632,900	724,500	724,500	713,900	-	713,900	(1.5%)
Trans fm 505 IT Ops	-	-	-	571,700	-	571,700	na
Carry Forward	1,862,200	875,300	1,707,200	1,243,400	-	1,243,400	42.1%
Less 5% Required By Law	-	(121,300)	-	(123,400)	-	(123,400)	1.7%
Total Funding	8,675,663	8,564,600	9,872,800	10,380,000	-	10,380,000	21.2%

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Information Technology Division (505)	40.00	46.00	46.00	46.00	-	46.00	0.0%
Total FTE	40.00	46.00	46.00	46.00	-	46.00	0.0%

Administrative Services Department

Information Technology Division Information Technology Division (505)

Mission Statement

To provide efficient, reliable, secure customer oriented information technology services for Collier County Government which include the agency's data network, telephone system, multi-agency public safety radio system and the management of all related assets, software applications and data. To ensure data integrity, system security, and compliance with all federal, state, and local statutes and regulations.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	4.00	491,805	4,669,600	-4,177,795
Coordinates agency strategy for IT, telecommunications, and 800 MHz Radio with customer groups. Performs administrative work in support of division and agency business processes including payroll, invoicing, and payables. Defines policies necessary to protect the County's information assets and to comply with applicable statutes and standards. With customer groups, recommend and implement business continuity measures based on risk assessments.				
IT Service Desk	9.00	793,295	-	793,295
The I.T. Service Desk is the first point of contact for the Information Technology Division. The I.T. Service Desk provides frontline support for over 2,000 desktop computers, 3,000 PBX extensions and maintains inventory control of technology related equipment and assets.				
Applications	13.00	1,325,600	2,033,400	-707,800
The I.T. Applications Team provides services involved in the acquisition, implementation, and support of dedicated customer applications.				
Development	10.00	1,114,300	-	1,114,300
Provides SQL Server database administration, administration of the core Geographic Information System (GIS) infrastructure, programming related to the agency's SAP implementation, and services involved in the acquisition, implementation and support of agency applications.				
Operations	10.00	3,078,000	-	3,078,000
Provides customer support for computer users and telephone system users and their equipment. Operates, secures, maintains, and improves the agency's infrastructure for email, data communications, voice communications, application servers, data storage and backup. Manages the inventory of the agency's technology assets.				
Reserves/Transfers	-	977,700	1,077,700	-100,000
Current Level of Service Budget	46.00	7,780,700	7,780,700	-

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Spot Resolution %	60.00	60.00	73.88	70.00
Total Enterprise Incidents	100	120	71	77
Total Work Orders Processed	12,600	14,000	12,593	12,000

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

**Information Technology Division
Information Technology Division (505)**

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	3,331,086	4,277,900	3,899,900	4,354,100	-	4,354,100	1.8%
Operating Expense	1,917,518	2,106,800	2,296,800	2,438,900	-	2,438,900	15.8%
Capital Outlay	176,245	21,500	15,000	10,000	-	10,000	(53.5%)
Net Operating Budget	5,424,848	6,406,200	6,211,700	6,803,000	-	6,803,000	6.2%
Trans to 506 IT Capital	-	-	-	571,700	-	571,700	na
Reserves for Contingencies	-	108,700	-	324,300	-	324,300	198.3%
Reserves for Cash Flow	-	154,000	-	154,000	-	154,000	0.0%
Reserves for Attrition	-	(71,900)	-	(72,300)	-	(72,300)	0.6%
Total Budget	5,424,848	6,597,000	6,211,700	7,780,700	-	7,780,700	17.9%
Total FTE	40.00	46.00	46.00	46.00	-	46.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	1,291	-	-	-	-	-	na
Interest/Misc	10,514	6,000	5,900	6,000	-	6,000	0.0%
Reimb From Other Depts	5,396,354	5,846,600	6,204,300	6,703,000	-	6,703,000	14.6%
Carry Forward	1,191,900	844,100	1,175,200	1,173,700	-	1,173,700	39.0%
Less 5% Required By Law	-	(99,700)	-	(102,000)	-	(102,000)	2.3%
Total Funding	6,600,059	6,597,000	7,385,400	7,780,700	-	7,780,700	17.9%

Notes:

The IT Division operates under an internal service philosophy. BCC Divisions and outside agencies budget IT service costs based on their service demand. Shared IT services are funded through consumption based unit costs. Specialty professional services for each Division are funded directly. This methodology was developed in direct partnership with the business users of IT services by direction of the Information Technology Executive Committee (ITEC) which governs agency IT policies. IT funding policies balance the service demands of our various businesses (type of services offered and service levels) with agency financial constraints.

Forecast FY 2016:

Personal services expenditures are expected to be less than the adopted budget due to vacancies throughout the fiscal year.

Current FY 2017:

Personal services increased due to the addition of job bankers and job banker health insurance.

Operating expenses were increased for enhanced training opportunities, increased maintenance costs and allocated budget for the Motor Pool Capital recovery charge assessed on all tagged vehicles.

Revenues:

Charges to the various departments within the County are consistent with the overall operating budget increase.

Administrative Services Department

**Information Technology Division
800 MHz Radio System Fund (188)**

Mission Statement

To provide funding for operational costs of the 800 MHz Inter-government Radio System, which provides interoperable radio service to forty-one (41) public safety and general government agencies operating 4,200 radios. Assure radio system availability greater than 98% of the time.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
800 MHz Radio System Maintenance	-	1,263,300	1,263,300	-
To provide operational costs of the 800 MHz system including monthly utility costs and lease payments for tower sites, as well as periodic maintenance of on-site components.				
Current Level of Service Budget	-	1,263,300	1,263,300	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	1,182,755	1,230,500	1,197,000	1,252,400	-	1,252,400	1.8%
Indirect Cost Reimburs	11,000	9,800	9,800	10,900	-	10,900	11.2%
Net Operating Budget	1,193,755	1,240,300	1,206,800	1,263,300	-	1,263,300	1.9%
Total Budget	1,193,755	1,240,300	1,206,800	1,263,300	-	1,263,300	1.9%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	265,135	295,700	289,800	289,700	-	289,700	(2.0%)
Miscellaneous Revenues	134,982	131,000	134,300	133,700	-	133,700	2.1%
Interest/Misc	1,279	300	300	200	-	200	(33.3%)
Reimb From Other Depts	136,696	130,000	136,600	130,100	-	130,100	0.1%
Trans fm 001 Gen Fund	632,900	673,500	673,500	663,900	-	663,900	(1.4%)
Carry Forward	61,400	31,200	39,200	66,900	-	66,900	114.4%
Less 5% Required By Law	-	(21,400)	-	(21,200)	-	(21,200)	(0.9%)
Total Funding	1,232,392	1,240,300	1,273,700	1,263,300	-	1,263,300	1.9%

Forecast FY 2016:

Operating expenses are projected to be slightly under budget for FY16 due to saving in electricity and equipment repair and maintenance.

Operating revenues (charges for services and miscellaneous revenues) are anticipated to be less than projected due to reductions in the moving traffic violation surcharge.

Current FY 2017:

Operating expenses increased based on annual escalators in agreements for leases and equipment maintenance. Communication equipment repair is expected to decrease slightly in FY17 as new equipment is phased in.

Revenues:

Charges for service include \$34,700 in charges for radio maintenance provided to non BCC customers and \$255,000 in proceeds from a \$12.50 surcharge on moving traffic violation fines. Miscellaneous revenue consists of income from radio tower lease agreements. Reimbursements from other departments includes maintenance charges for mobile and portable radio equipment and for minor operating equipment such as batteries that are purchased in bulk and provided to customers on an as needed basis. As agencies purchase new radios there is a reduction in maintenance expenses (new equipment is under warranty) and corresponding reimbursement from the agencies to the radio system fund.

Administrative Services Department

**Information Technology Division
Information Technology Capital (506)**

Mission Statement

To fund the replacement and or enhancements of existing IT capital infrastructure and computers and to fund the infrastructure to accommodate new requirements and services.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
IT Capital Program	-	1,336,000	1,336,000	-
Current Level of Service Budget	-	1,336,000	1,336,000	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	104,704	70,000	-	-	-	-	(100.0%)
Capital Outlay	245,691	657,300	1,210,900	1,336,000	-	1,336,000	103.3%
Net Operating Budget	350,395	727,300	1,210,900	1,336,000	-	1,336,000	83.7%
Total Budget	350,395	727,300	1,210,900	1,336,000	-	1,336,000	83.7%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	5,862	3,500	2,500	3,500	-	3,500	0.0%
Reimb From Other Depts	228,450	673,000	667,400	708,200	-	708,200	5.2%
Trans fm 001 Gen Fund	-	51,000	51,000	50,000	-	50,000	(2.0%)
Trans fm 505 IT Ops	-	-	-	571,700	-	571,700	na
Carry Forward	608,900	-	492,800	2,800	-	2,800	na
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
Total Funding	843,212	727,300	1,213,700	1,336,000	-	1,336,000	83.7%

Forecast FY 2016:

The IT Division has the following projects underway:

- \$76,000 Telecommunications
- \$225,200 Conduit Installation
- \$199,500 PC Replacement
- \$24,000 Server Replacement
- \$27,000 Storage Area Hardware
- \$475,700 IT Infrastructure
- \$29,700 Business Continuity
- \$153,800 County Manager Initiatives
- \$1,210,900 Total Projects

Current FY 2017:

Capital expenses include provisions in the amount of \$94,700 for break/fix replacement PCs, \$50,000 towards County Manager Initiatives and \$1,191,300 for IT Infrastructure which includes replacement of SQL Server Hosts, replacement of Firewalls, SAN Switch Software License and replacement of infrastructure equipment. Total Projects \$1,336,000.

Revenues:

Agency computer users will be charged \$50 per computer for break/fix PC replacements. An additional \$300 per computer will be assessed to fund the infrastructure and replacement and additional capacity infrastructure equipment and software.

The increase to the capital assessment to divisions is intended to maintain obsolete equipment and provide additional capacity to meet increased demand for IT infrastructure services. A transfer from Fund (505) in the amount of \$571,700 has been appropriated in order

Administrative Services Department

**Information Technology Division
Information Technology Capital (506)**

to assist in meeting the increased demand for IT infrastructure services.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

Procurement Services Division

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	1,450,760	1,568,400	1,503,900	1,582,000	-	1,582,000	0.9%
Operating Expense	101,200	103,300	101,000	209,200	-	209,200	102.5%
Capital Outlay	16,497	17,900	17,900	15,000	-	15,000	(16.2%)
Net Operating Budget	1,568,457	1,689,600	1,622,800	1,806,200	-	1,806,200	6.9%
Total Budget	1,568,457	1,689,600	1,622,800	1,806,200	-	1,806,200	6.9%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Purchasing Division - Surplus Sales (001)	-	3,400	100	3,400	-	3,400	0.0%
Purchasing Division (001)	1,568,457	1,686,200	1,622,700	1,802,800	-	1,802,800	6.9%
Total Net Budget	1,568,457	1,689,600	1,622,800	1,806,200	-	1,806,200	6.9%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,568,457	1,689,600	1,622,800	1,806,200	-	1,806,200	6.9%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	4	-	200	-	-	-	na
Miscellaneous Revenues	449,759	305,100	119,900	55,100	-	55,100	(81.9%)
Net Cost General Fund	1,118,694	1,384,500	1,502,700	1,751,100	-	1,751,100	26.5%
Total Funding	1,568,457	1,689,600	1,622,800	1,806,200	-	1,806,200	6.9%

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Purchasing Division (001)	18.00	19.00	19.00	19.00	-	19.00	0.0%
Total FTE	18.00	19.00	19.00	19.00	-	19.00	0.0%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

**Procurement Services Division
Purchasing Division (001)**

Mission Statement

To promote, plan, and provide competitive and consistent procurement support services that assist divisions in obtaining their goals in serving the community.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	3.00	293,981	-	293,981
Procurement Support Services	12.00	1,157,506	35,100	1,122,406
Prepare, issue and administer formal sealed bid and proposal processes and oversee the management of resultant contracts; negotiate, process, and issue other service related agreements; review and authorize contract modifications and report action to the Board; manage dispute resolution process between vendors/contractors/consultants and division staff; assist in the development and maintenance of acquisition planning and sourcing activities; review and approve executive summaries; provide outreach to vendor community through supporting the County's Online Bidding System, training, and trade fair attendance.				
General Operations Support Services	4.00	351,313	-	351,313
SAP production, PCard production and support, training and support, mail pick-up and delivery, and surplus property transfer and sales.				
Current Level of Service Budget	19.00	1,802,800	35,100	1,767,700

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Cost Savings as a result of procurement processes	5,100,000	-	7,500,000	5,800,000
Number of contracts administered	797	740	790	750
Number of employees trained in SAP, purchasing, and contracting practices	644	350	422	460
Number of formal solicitations, quotes and non-std contracts	213	235	223	225
Number of purchase orders	8,037	7,300	7,938	7,988
Percent of bid invitations issued within 10 days of receipt	79.50	80.00	75.00	76.00
Percent of RFP's issued within 12 days of receipt	73	80	75	75

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	1,450,760	1,568,400	1,503,900	1,582,000	-	1,582,000	0.9%
Operating Expense	101,200	99,900	100,900	205,800	-	205,800	106.0%
Capital Outlay	16,497	17,900	17,900	15,000	-	15,000	(16.2%)
Net Operating Budget	1,568,457	1,686,200	1,622,700	1,802,800	-	1,802,800	6.9%
Total Budget	1,568,457	1,686,200	1,622,700	1,802,800	-	1,802,800	6.9%
Total FTE	18.00	19.00	19.00	19.00	-	19.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	4	-	200	-	-	-	na
Miscellaneous Revenues	26,534	35,100	32,000	35,100	-	35,100	0.0%
Net Cost General Fund	1,541,919	1,651,100	1,590,500	1,767,700	-	1,767,700	7.1%
Total Funding	1,568,457	1,686,200	1,622,700	1,802,800	-	1,802,800	6.9%

Administrative Services Department

Procurement Services Division

Purchasing Division (001)

Forecast FY 2016:

Operating expenses and off-setting revenues were increased by \$6,000 to establish budget for bid protests; to date this funding has not been used.

Purchasing card revenue (\$35,499) increased in calendar year 2015 by more than 33% or \$11,500.

Significant staff resources dedicated to continued non-payment of contractors.

Executed contractor survey to approximately two thousand two hundred contractors (results will not be available until late Spring / early Summer 2016).

Current FY 2017:

Operating expenses increased due to adding additional funding for an external attorney to review formal Board solicitation and contract templates, also an additional \$60,000 in other contractual services due to significant staff resources having been dedicated to the continued non-payment of contractors, the addition of the IT Microsoft office allocation and an increase to the motor pool rental charge.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

**Procurement Services Division
Purchasing Division - Surplus Sales (001)**

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Surplus Property Support Services	-	3,400	20,000	-16,600
Inventory, warehouse and surplus sales				
Current Level of Service Budget	-	3,400	20,000	-16,600

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	3,400	100	3,400	-	3,400	0.0%
Net Operating Budget	-	3,400	100	3,400	-	3,400	0.0%
Total Budget	-	3,400	100	3,400	-	3,400	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	423,225	270,000	87,900	20,000	-	20,000	(92.6%)
Net Cost General Fund	(423,225)	(266,600)	(87,800)	(16,600)	-	(16,600)	(93.8%)
Total Funding	-	3,400	100	3,400	-	3,400	0.0%

Forecast FY 2016:

Approximate gross revenue for the auction held April 16, 2016 was \$950,000. Internet auctions during the first six (6) months resulted in additional General Fund revenue of approximately \$700.

Revenues reflect a decrease as revenue received from the surplus auction for vehicles, which make up the bulk of surplus revenue will be placed in the Motor Pool Capital Recovery Fund.

Current FY 2017:

The Surplus cost center will only be used for inventory of asset equipment transferred to the warehouse.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

Risk Management Division

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	1,171,634	1,276,000	1,298,300	1,276,800	-	1,276,800	0.1%
Operating Expense	41,903,654	45,071,600	42,418,000	45,582,900	2,500	45,585,400	1.1%
Capital Outlay	38,290	35,900	11,500	5,000	-	5,000	(86.1%)
Net Operating Budget	43,113,579	46,383,500	43,727,800	46,864,700	2,500	46,867,200	1.0%
Trans to 001 General Fund	1,276,600	1,276,600	1,276,600	1,076,600	-	1,076,600	(15.7%)
Trans to 111 Unincorp Gen Fd	200,000	-	-	-	-	-	na
Trans to 301 Co Wide Cap Fd	-	-	-	450,000	-	450,000	na
Trans to 306 Parks Cap Fd	-	-	-	75,000	-	75,000	na
Trans to 523 Motor Pool Cap	-	-	-	34,000	-	34,000	na
Reserves for Contingencies	-	1,151,200	-	1,123,700	-	1,123,700	(2.4%)
Reserves for Insurance	-	28,247,700	-	31,988,800	-	31,988,800	13.2%
Total Budget	44,590,179	77,059,000	45,004,400	81,612,800	2,500	81,615,300	5.9%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Group Health & Life Insurance Fund (517)	35,164,757	37,838,300	36,349,100	38,563,700	2,500	38,566,200	1.9%
Property & Casualty Insurance Fund (516)	6,731,180	6,956,800	5,928,700	6,668,500	-	6,668,500	(4.1%)
Worker's Compensation Fund (518)	1,217,643	1,588,400	1,450,000	1,632,500	-	1,632,500	2.8%
Total Net Budget	43,113,579	46,383,500	43,727,800	46,864,700	2,500	46,867,200	1.0%
Total Transfers and Reserves	1,476,600	30,675,500	1,276,600	34,748,100	-	34,748,100	13.3%
Total Budget	44,590,179	77,059,000	45,004,400	81,612,800	2,500	81,615,300	5.9%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	1,150,899	425,000	1,712,900	100,000	-	100,000	(76.5%)
Interest/Misc	281,588	164,700	339,700	191,100	-	191,100	16.0%
Property & Casualty Billings	6,658,048	6,899,600	6,710,700	6,553,000	-	6,553,000	(5.0%)
Group Health Billings	33,723,191	32,200,000	34,068,000	32,239,300	-	32,239,300	0.1%
Dental Billings	1,786,892	1,625,000	1,658,800	1,708,600	-	1,708,600	5.1%
Life Insurance Billings	407,554	455,800	318,600	334,600	-	334,600	(26.6%)
Short Term Disability Billings	428,027	422,300	453,400	466,900	-	466,900	10.6%
Long Term Disability Billings	516,784	315,000	311,800	327,500	-	327,500	4.0%
Workers Comp Billings	1,486,279	1,485,000	1,485,000	1,467,000	-	1,467,000	(1.2%)
Carry Forward	34,341,300	33,086,200	36,187,500	38,239,500	2,500	38,242,000	15.6%
Less 5% Required By Law	-	(19,600)	-	(14,700)	-	(14,700)	(25.0%)
Total Funding	80,780,562	77,059,000	83,246,400	81,612,800	2,500	81,615,300	5.9%

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Property & Casualty Insurance Fund (516)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Group Health & Life Insurance Fund (517)	5.00	7.00	7.00	7.00	-	7.00	0.0%
Worker's Compensation Fund (518)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Total FTE	12.00	14.00	14.00	14.00	-	14.00	0.0%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

**Risk Management Division
Property & Casualty Insurance Fund (516)**

Mission Statement

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety, and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Property and Casualty Insurance Program	3.00	7,704,216	6,690,700	1,013,516
To provide Property and Casualty Insurance, Risk Financing Services, Claims Management, and Loss Control services to County Divisions and Constitutional Agencies pursuant to Florida Statutes Chapter 768.28.				
Safety and Loss Control Program	1.00	115,884	-	115,884
To develop Occupational Safety and Health Programs to prevent injury and illness to employees arising out of the work environment and to third parties. Standards utilized are in conformance with OSHA standards CFR 1910 and 1928; Florida Department of Transportation Maintenance of Traffic requirements				
Reserve for Claims Payment/Contingency	-	7,870,000	8,999,400	-1,129,400
Current Level of Service Budget	4.00	15,690,100	15,690,100	-

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
AVG # Days to Close Auto Physical Damage Claim	81	45	45	45
AVG # Days to Close Claim	109	100	90	100
AVG # Days to Close Property Claim	125	120	80	100
Percentage of Root Cause Analysis Completed	-	100	100	100

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	363,839	342,700	343,200	352,000	-	352,000	2.7%
Operating Expense	6,367,341	6,602,800	5,579,700	6,311,500	-	6,311,500	(4.4%)
Capital Outlay	-	11,300	5,800	5,000	-	5,000	(55.8%)
Net Operating Budget	6,731,180	6,956,800	5,928,700	6,668,500	-	6,668,500	(4.1%)
Trans to 001 General Fund	276,600	276,600	276,600	1,076,600	-	1,076,600	289.2%
Trans to 111 Unincorp Gen Fd	200,000	-	-	-	-	-	na
Trans to 306 Parks Cap Fd	-	-	-	75,000	-	75,000	na
Reserves for Contingencies	-	180,900	-	118,700	-	118,700	(34.4%)
Reserves for Insurance	-	7,739,200	-	7,751,300	-	7,751,300	0.2%
Total Budget	7,207,780	15,153,500	6,205,300	15,690,100	-	15,690,100	3.5%
Total FTE	4.00	4.00	4.00	4.00	-	4.00	0.0%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

**Risk Management Division
Property & Casualty Insurance Fund (516)**

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	704,392	200,000	222,000	100,000	-	100,000	(50.0%)
Interest/Misc	60,973	39,800	60,000	45,000	-	45,000	13.1%
Property & Casualty Billings	6,658,048	6,899,600	6,710,700	6,553,000	-	6,553,000	(5.0%)
Carry Forward	7,996,400	8,026,100	8,212,000	8,999,400	-	8,999,400	12.1%
Less 5% Required By Law	-	(12,000)	-	(7,300)	-	(7,300)	(39.2%)
Total Funding	15,419,813	15,153,500	15,204,700	15,690,100	-	15,690,100	3.5%

Forecast FY 2016:

Revenues in FY16 are forecast to be higher than anticipated due to unanticipated reinsurance recoveries in FY15 boosting Carry Forward for FY16. Improved loss experience in the automobile and general liability coverage lines have also contributed to higher favorable loss experience and hence, higher carry forward.

Forecast operating expenses are expected to be below the adopted budget due to favorable property and casualty reinsurance renewals.

Current FY 2017:

Personal Services expenditures comply with budget guidance.

Operating expenses are down 4.4% due to lower reinsurance costs.

A transfer to the General Fund (001) includes \$1,000,000 of unencumbered funds resulting from favorable loss experience. Additionally, a transfer to the General Fund of \$76,600 is budgeted to fund the management of the certificate of insurance tracking system to meet the goal of assuring the compliance of vendors with contractual insurance requirements. The fund complies with GASB 10 accounting requirements.

Revenues:

Property and Casualty billings are down 5% compared to the FY 16 budget.

FY17 carry forward is up 12.1% due to favorable loss experience and due to higher than anticipated reinsurance recoveries in FY15. Therefore, a premium dividend in the form of a transfer of \$1,000,000 to the General Fund is budgeted to return a portion of this carry forward.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

**Risk Management Division
Group Health & Life Insurance Fund (517)**

Mission Statement

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	2.00	391,743	-492,100	883,843
Group Health Insurance Program To provide group health insurance benefits to eligible employees and their dependents.	2.00	34,707,797	60,661,900	-25,954,103
Group Disability Insurance Program To provide an income replacement safety net in the form of Short and Long Term Disability Insurance.	-	717,200	794,400	-77,200
Group Life Insurance Program To provide death protection to employees and their beneficiaries in the form of one times salary life and accidental death protection benefits.	-	334,600	334,600	-
Group Dental Insurance Program To provide dental insurance benefits to eligible employees and their dependents.	-	1,598,800	1,708,600	-109,800
Wellness Program To identify and educate employees who are at risk for premature illness or chronic health conditions and to promote participation in programs to prevent illness, enhance quality of life, and improve productivity.	3.00	813,560	34,000	779,560
Reserve for Claims Payment/Contingency	-	24,156,700	-321,000	24,477,700
Current Level of Service Budget	7.00	62,720,400	62,720,400	-
Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Vehicle Purchase of a new 2017 Ford Explorer for the Wellness Program.	-	2,500	2,500	-
Expanded Services Budget	-	2,500	2,500	-
Total Adopted Budget	7.00	62,722,900	62,722,900	-

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Increase Healthy Bucks Program Attendance	5,662	5,650	5,775	5,890
Increase in Healthy Bucks Participants	627	876	645	658
Members Exceeding \$25,000 in Claims per 100 Employees	2.06	4.50	2.00	2.50
Percent of Members Testing Positive for Cotinine	12	14	14	14
Percent of Members who met Select Plan Qualifiers	93	94	92	92
Percentage of clean claims processed in less than 15 days	99.60	99.50	99.60	99.50
Percentage of Enrollment in Take Charge Diabetes Program	51	50	52	53

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

**Risk Management Division
Group Health & Life Insurance Fund (517)**

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	525,850	644,800	646,100	638,100	-	638,100	(1.0%)
Operating Expense	34,636,388	37,178,600	35,697,300	37,925,600	2,500	37,928,100	2.0%
Capital Outlay	2,519	14,900	5,700	-	-	-	(100.0%)
Net Operating Budget	35,164,757	37,838,300	36,349,100	38,563,700	2,500	38,566,200	1.9%
Trans to 301 Co Wide Cap Fd	-	-	-	450,000	-	450,000	na
Trans to 523 Motor Pool Cap	-	-	-	34,000	-	34,000	na
Reserves for Contingencies	-	943,800	-	964,100	-	964,100	2.2%
Reserves for Insurance	-	19,148,400	-	22,708,600	-	22,708,600	18.6%
Total Budget	35,164,757	57,930,500	36,349,100	62,720,400	2,500	62,722,900	8.3%
Total FTE	5.00	7.00	7.00	7.00	-	7.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	432,838	200,000	1,485,900	-	-	-	(100.0%)
Interest/Misc	197,641	112,600	253,100	137,400	-	137,400	22.0%
Group Health Billings	33,723,191	32,200,000	34,068,000	32,239,300	-	32,239,300	0.1%
Dental Billings	1,786,892	1,625,000	1,658,800	1,708,600	-	1,708,600	5.1%
Life Insurance Billings	407,554	455,800	318,600	334,600	-	334,600	(26.6%)
Short Term Disability Billings	428,027	422,300	453,400	466,900	-	466,900	10.6%
Long Term Disability Billings	516,784	315,000	311,800	327,500	-	327,500	4.0%
Carry Forward	22,989,700	22,605,500	25,315,000	27,513,000	2,500	27,515,500	21.7%
Less 5% Required By Law	-	(5,700)	-	(6,900)	-	(6,900)	21.1%
Total Funding	60,482,627	57,930,500	63,864,600	62,720,400	2,500	62,722,900	8.3%

Forecast FY 2016:

Forecast revenues are higher than the adopted budget due to greater than anticipated carry forward. This is due to favorable claims experience in FY15, higher than anticipated reinsurance recoveries in FY15 and greater than anticipated enrollment in the Health Plan which resulted in increased premium revenue. Group Health rates were not increased in FY16, however, Group Health Premium Billings are expected to be higher than anticipated due to increased enrollment. Short Term Disability Premium Billings are also higher than the FY16 budget which is reflective of higher than anticipated enrollment.

FY16 operating expenditures are anticipated to be 4.8% below budget, primarily due to lower than anticipated health claims projections.

Current FY 2017:

Personal Services expenditures comply with budget guidance.

Operating Expenses increase 2.0% in FY17 primarily due to anticipated increases in expected health claims and reinsurance costs tied to medical trend and higher enrollment. Budgeted rates for Health and Dental insurance remain at FY16 levels. Budgeted Disability premiums remain at FY16 levels; however enrollment is expected to increase slightly. Premiums for Group Life insurance are down 26% due to a successful marketing of the program in FY15.

Revenues:

Group Health rates remained unchanged for FY17. However, overall Fund Revenues are up 8.3% due to an increase in carry forward resulting from favorable health claims experience in FY15 and due to higher than projected reinsurance recoveries in FY16. Life insurance, Long Term Disability, Short Term Disability and Dental rates remained unchanged; however, revenues will increase slightly due to changes in enrollment and ratable payroll.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

**Risk Management Division
Worker's Compensation Fund (518)**

Mission Statement

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety, and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Workers' Compensation Insurance & Subrogation Program	1.00	1,189,054	1,475,200	-286,146
To provide Workers' Compensation Insurance as required pursuant to Florida Statutes, Chapter 440. To provide financial recovery services to divisions through the collection of funds expended by the County for damage to property.				
Safety and Loss Control Program	1.00	315,050	-	315,050
To develop Occupational Safety and Health Program to prevent injury and illness to employees arising out of the work environment. Standards utilized are in conformance with OSHA standards CFR 1910 and 1928.				
Occupational Health Program	1.00	128,396	-	128,396
To provide pre-employment physicals and drug testing services; to provide recurrent testing; to triage injured employees; to provide medical care to injured employees within protocols; to assist in case management.				
Reserve for Claims Payment/Contingency	-	1,569,800	1,727,100	-157,300
Current Level of Service Budget	3.00	3,202,300	3,202,300	-

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Accidents per 100 Employees	6.69	5.75	5.50	5.60
AVG # Days from Incurred to Report Date-Property & Auto	2.21	3.00	1.94	2.00
AVG # of Days From Incurred Date to Report Date	2.21	5.75	5.50	5.60
AVG # of Days to Close a Medical Only Claim	146	135	120	130
Job Safety Analysis # Reviewed/Updated/Deleted	-	100	100	100
Lost Time Claims Exceeding 7 Days	9	5	4	5
Safety Committee Divisions Participating	-	100	100	100
Subrogation Dollars Collected	561,591	325,000	400,000	350,000
Total Workers' Compensation Cost as a Percentage of Reportable Payroll	1.22	1.32	1.18	1.13

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	281,946	288,500	309,000	286,700	-	286,700	(0.6%)
Operating Expense	899,926	1,290,200	1,141,000	1,345,800	-	1,345,800	4.3%
Capital Outlay	35,771	9,700	-	-	-	-	(100.0%)
Net Operating Budget	1,217,643	1,588,400	1,450,000	1,632,500	-	1,632,500	2.8%
Trans to 001 General Fund	1,000,000	1,000,000	1,000,000	-	-	-	(100.0%)
Reserves for Contingencies	-	26,500	-	40,900	-	40,900	54.3%
Reserves for Insurance	-	1,360,100	-	1,528,900	-	1,528,900	12.4%
Total Budget	2,217,643	3,975,000	2,450,000	3,202,300	-	3,202,300	(19.4%)
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

**Risk Management Division
Worker's Compensation Fund (518)**

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	13,668	25,000	5,000	-	-	-	(100.0%)
Interest/Misc	22,975	12,300	26,600	8,700	-	8,700	(29.3%)
Workers Comp Billings	1,486,279	1,485,000	1,485,000	1,467,000	-	1,467,000	(1.2%)
Carry Forward	3,355,200	2,454,600	2,660,500	1,727,100	-	1,727,100	(29.6%)
Less 5% Required By Law	-	(1,900)	-	(500)	-	(500)	(73.7%)
Total Funding	4,878,122	3,975,000	4,177,100	3,202,300	-	3,202,300	(19.4%)

Forecast FY 2016:

Forecast Revenues are greater than the FY16 adopted budget due to higher than anticipated carry forward as a result of favorable claims experience in FY15. Forecast FY16 Workers' Compensation billings are anticipated to equal the FY16 budget.

Forecast Operating Expenditures are expected to be below budget primarily as a result of favorable claims experience

Current FY 2017:

Personal Services expenditures comply with budget guidance.

Operating expenses are up 4.3%, due to the inclusion of EMS/Firefighter fit for duty physicals in this budget as part of the Occupational Health program. Conversely, the cost of these physicals will not be borne by the EMS budget. Further, these physicals will also meet the qualifier requirement under the health plan, thus eliminating redundant cost within the Group Health Fund (517).

Historically, a transfer to the General Fund has occurred as part of a planned reduction of excess carry forward that began in 2009. For FY17, a transfer to the General Fund (001) is not planned. Hence, overall expenditures are down 19.4%. The Fund complies with GASB 10 accounting requirements.

FY17 Reserves for insurance are 12.4% higher due to higher than anticipated carry forward.

Revenues:

Overall revenues are down 19.4% due to a planned reduction in budgeted carry forward that began in 2009. Allocated Workers' Compensation premiums are down 1.2% compared to FY 16.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

Administrative Services Grants

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans to 174 Consvr Collier Maint	204	-	-	-	-	-	na
Total Budget	204	-	-	-	-	-	na

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Total Net Budget	-	-	-	-	-	-	na
Total Transfers and Reserves	204	-	-	-	-	-	na
Total Budget	204	-	-	-	-	-	na

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	1	-	-	-	-	-	na
Total Funding	1	-	-	-	-	-	na

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

**Administrative Services Grants
Administrative Services Grants (703/704)**

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans to 174 Consvr Collier Maint	204	-	-	-	-	-	na
Total Budget	204	-	-	-	-	-	na

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	1	-	-	-	-	-	na
Total Funding	1	-	-	-	-	-	na

Notes:

Budgets for grants are entered at the time the grant is awarded and accepted by the Board of County Commissioners.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

Bureau of Emergency Services Division

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	824,506	862,900	868,000	881,800	-	881,800	2.2%
Operating Expense	1,834,828	1,970,900	2,031,500	2,022,800	-	2,022,800	2.6%
Capital Outlay	43,511	-	86,200	-	-	-	na
Remittances	19,427	20,200	20,200	21,000	-	21,000	4.0%
Net Operating Budget	2,722,272	2,854,000	3,005,900	2,925,600	-	2,925,600	2.5%
Reserves for Contingencies	-	434,800	-	460,800	-	460,800	6.0%
Total Budget	2,722,272	3,288,800	3,005,900	3,386,400	-	3,386,400	3.0%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Bureau of Emergency Svs Grants (713/714)	215,614	-	204,600	-	-	-	na
Division of Forestry Services (111)	27,478	27,500	27,500	27,500	-	27,500	0.0%
Emergency Disaster Fund (003)	-	50,000	-	50,000	-	50,000	0.0%
Emergency Management Operating (001)	1,377,896	1,531,700	1,531,700	1,564,000	-	1,564,000	2.1%
Medical Examiner (001)	1,101,284	1,244,800	1,242,100	1,284,100	-	1,284,100	3.2%
Total Net Budget	2,722,272	2,854,000	3,005,900	2,925,600	-	2,925,600	2.5%
Total Transfers and Reserves	-	434,800	-	460,800	-	460,800	6.0%
Total Budget	2,722,272	3,288,800	3,005,900	3,386,400	-	3,386,400	3.0%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	210,316	-	197,200	-	-	-	na
Charges For Services	1,607	1,000	1,000	1,000	-	1,000	0.0%
Miscellaneous Revenues	34,870	36,100	36,800	37,500	-	37,500	3.9%
Interest/Misc	3,476	2,400	2,100	2,500	-	2,500	4.2%
Net Cost General Fund	2,442,703	2,739,400	2,736,000	2,809,600	-	2,809,600	2.6%
Net Cost MSTU General Fund	27,478	27,500	27,500	27,500	-	27,500	0.0%
Trans fm 146 Ochopee Fire Fd	1,050	-	7,400	-	-	-	na
Carry Forward	480,500	482,600	506,400	508,500	-	508,500	5.4%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
Total Funding	3,202,000	3,288,800	3,514,400	3,386,400	-	3,386,400	3.0%

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Emergency Management Operating (001)	9.00	9.00	9.00	9.00	-	9.00	0.0%
Total FTE	9.00	9.00	9.00	9.00	-	9.00	0.0%

Administrative Services Department

Bureau of Emergency Services Division Emergency Management Operating (001)

Mission Statement

The Collier County Division of Emergency Management works to protect and manage consequences for the citizens, visitors, local agencies, businesses, and organizations from the effects of natural, technological, public health, community crisis, and terrorism disasters or emergencies under the guidance of the County Manager. The Division receives program guidance and mandates from the Department of Homeland Security, the Federal Emergency Management Agency, and the State's Division of Emergency Management under the Office of the Governor. The Division maintains a vision of a vibrant, integrated, and progressive disaster-resistant community. Programming and work by the Division includes planning for and responding to major disaster events or localized emergencies 24 hours a day, 7 days a week. Staff and volunteers work to develop capabilities, strategies, and programs to minimize the effects and streamline the recovery from a disaster or community emergency. The Division provides on-scene technical support to public safety organizations, hurricane protection project management, community and crisis education and planning, comprehensive disaster, nursing home and other critical infra-structure review, preparedness planning, evacuation coordination, emergency public information and warning, meteorological services, hazardous materials storage analysis, field exercise and training resources, and registration and case-need evaluation for persons with special needs.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	3.00	849,614	-	849,614
Manage all facets of emergency preparedness programming, function as the administrative office for the divisions including Collier County Emergency Medical Services, Med-Flight, Ochopee Fire Control, Isles of Capri Fire Rescue District, and staff liaison to the District 20 Medical Examiner.				
Special Needs Administration	2.00	149,613	-	149,613
As mandated by the State of Florida, provide and maintain a listing and case needs assessment of special needs citizens that may require additional assistance during times of emergency or evacuation. Facilities such as nursing homes, rest homes, and congregate care facilities require their disaster plans to be reviewed annually for compliance.				
Emergency Operations and Planning	4.00	527,273	-	527,273
Emergency Management must maintain a 24-hour, 7-day a week multi-hazard Homeland Security response and consequence management capability. This effort includes ensuring the reliability and capability of the emergency operations center, mobile command vehicle, various communication sets, and other field deployable assets to be ready at all times to respond, protect, and mitigate the effects to the community prior to, during, and after a natural, technological, terrorist, pandemic, or community crisis event. The Division provides technical assistance and hosts numerous multi-agency training forums and exercises in a multi-hazard environment to ensure that all efforts to prepare for, respond to, recover, and mitigate from the effects of a disaster or local emergency are efficient and effective. The Emergency Management Division actively seeks grant opportunities to acquire funds to help mitigate against future emergencies, build local capability with supplies and equipment, and support a broad range of public safety and public health concerns and agencies.				
National Incident Management Systems	-	37,500	37,500	-
Additional training/education, equipment, contract personnel and other requirements for the emergency management program. Costs are offset by revenue from tower lease revenue shared with the Golden Gate Fire District.				
Current Level of Service Budget	9.00	1,564,000	37,500	1,526,500

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

**Bureau of Emergency Services Division
Emergency Management Operating (001)**

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
% Emergency Management Accreditation Program Standards Met	65	70	-	100
% Increase of GIS maps for mapping catalog annually	9	10	17	27
% Met Fed. mandated NIMS and EMPA training requirements	98	98	98	98
% Nursing/Assisted Living Facilities reviewed within 30 days	96	96	96	96

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	824,506	862,900	868,000	881,800	-	881,800	2.2%
Operating Expense	533,964	648,600	643,500	661,200	-	661,200	1.9%
Remittances	19,427	20,200	20,200	21,000	-	21,000	4.0%
Net Operating Budget	1,377,896	1,531,700	1,531,700	1,564,000	-	1,564,000	2.1%
Total Budget	1,377,896	1,531,700	1,531,700	1,564,000	-	1,564,000	2.1%
Total FTE	9.00	9.00	9.00	9.00	-	9.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	34,870	36,100	36,800	37,500	-	37,500	3.9%
Net Cost General Fund	1,343,027	1,495,600	1,494,900	1,526,500	-	1,526,500	2.1%
Total Funding	1,377,896	1,531,700	1,531,700	1,564,000	-	1,564,000	2.1%

Notes:

Collier County continues to maintain one of the smallest, albeit nationally recognized, emergency management organizations by population and threat hazard in the State of Florida.

The Division of Emergency Management relies upon the efforts of each staff member for their respective program expertise to protect and serve the citizens of Collier County from affects of local emergencies and regional and national threats. The program is established in the following functions similar to the National Response Plan and State statute guidance: Human Services, Planning and Mitigation, Hazardous Materials, Homeland Security and Training, Logistics, and Administration. Emergency Management staff has also been tasked with grant research, project formulation and grant management, toward strengthening disaster resistance via mitigation efforts. Since 2002 over \$16.1 million dollars in disaster mitigation recovery and emergency planning and training grants have been acquired for all sectors of the locally eligible organizations.

Forecast FY 2016:

Personal services increased slightly due to a mid-year reclassification of a Manager to an Emergency Management Coordinator.

Current FY 2017:

Personal service costs are higher due to the mid-year reclassification that took place in FY16 and an approved employee compensation adjustment.

Operating expenses increased slightly due to the addition of the IT Microsoft office allocation, computer software and data processing equipment repair and maintenance.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

Bureau of Emergency Services Division

Emergency Disaster Fund (003)

Mission Statement

To establish a reserve for disasters that may not meet the threshold for FEMA reimbursement.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Pre-Event Procurement	-	50,000	-	50,000
Budget is appropriated in order to enable quick response time for the procurement of generators and other equipment necessary in the event of an impending emergency.				
Reserves/Interest	-	460,800	510,800	-50,000
Current Level of Service Budget	-	510,800	510,800	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	50,000	-	50,000	-	50,000	0.0%
Net Operating Budget	-	50,000	-	50,000	-	50,000	0.0%
Reserves for Contingencies	-	434,800	-	460,800	-	460,800	6.0%
Total Budget	-	484,800	-	510,800	-	510,800	5.4%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	3,476	2,400	2,100	2,500	-	2,500	4.2%
Carry Forward	480,500	482,600	506,400	508,500	-	508,500	5.4%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
Total Funding	483,976	484,800	508,500	510,800	-	510,800	5.4%

Current FY 2017:

\$50,000 is appropriated in order to enable a quick response time for the procurement of generators in an emergency and will only be used in the event of an impending emergency. All unspent funds will remain in reserves for contingencies in the Emergency Disaster Fund (003).

In the event an expenditure is made and is reimbursable by FEMA, advance funding expenditures will be submitted for reimbursement and any amounts refunded will be returned to this fund.

Administrative Services Department

**Bureau of Emergency Services Division
Bureau of Emergency Svs Grants (713/714)**

Mission Statement

To provide enhancements to the minimum standards required of counties by the State of Florida and the Department of Homeland Security in support of local emergency management programming. Functions include service delivery, equipment, supplies, training development and delivery, Special Needs program and special planning projects. Grants from this fund come from the Emergency Management Preparedness Enhancement Trust Fund as mandated by the State of Florida and the Federal Emergency Management Agency.

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	172,103	-	118,400	-	-	-	na
Capital Outlay	43,511	-	86,200	-	-	-	na
Net Operating Budget	215,614	-	204,600	-	-	-	na
Total Budget	215,614	-	204,600	-	-	-	na

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	210,316	-	197,200	-	-	-	na
Trans fm 146 Ochopee Fire Fd	1,050	-	7,400	-	-	-	na
Total Funding	211,366	-	204,600	-	-	-	na

Notes:

Budgets for grants are no longer prepared in advance of the actual acceptance of the grants. Any grant received will be brought to the Board of County Commissioners for approval and acceptance along with budget amendments to recognize and appropriate funds at the time they are received.

Forecast FY 2016:

Currently the Department of Emergency Management is executing a number of grants awarded in 2014 and 2015. These grants have a specific purpose toward improving communication interoperability, data and media transfer, disaster planning, training, building disaster resilience and other homeland security and natural hazard related matters. All of the grants are recurring, non-competitive grants. State and FEMA pass through funds (EMPG and EMPA) will require local funding thresholds to be maintained at certain levels or risk proportionate share of grant reductions.

All of the grants have contract periods that overlap fiscal years. This forecast includes the following grant awards:

- \$ 16,000 Department of Homeland Security-Public Safety
- 103,400 Emergency Management Performance Grant
- 70,400 Emergency Management Preparedness
- 14,800 VFAG
- \$ 204,600 Total Active Grants

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

Bureau of Emergency Services Division

Division of Forestry Services (111)

Mission Statement

Pursuant to Florida Statute 125.27, the Division of Forestry contracts with each County Board of Commissioners to provide countywide forest fire protection. In fulfilling the provisions of this law, each district/center manager will perform the following two functions: 1) Provide a Protected Acreage Review. 2) File an annual report with the Collier County Board of County Commissioners.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Forestry Services	-	27,500	-	27,500
To make provision for fire protection, based on \$.07 x 392,538 acres assessment of property that requires fire equipment and personnel to suppress and contain brush fires.				
Current Level of Service Budget	-	27,500	-	27,500

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	27,478	27,500	27,500	27,500	-	27,500	0.0%
Net Operating Budget	27,478	27,500	27,500	27,500	-	27,500	0.0%
Total Budget	27,478	27,500	27,500	27,500	-	27,500	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost MSTU General Fund	27,478	27,500	27,500	27,500	-	27,500	0.0%
Total Funding	27,478	27,500	27,500	27,500	-	27,500	0.0%

Current FY 2017:

Operating expenses represent a State of Florida mandated charge of \$.07 per acre assessment on 392,538 acres of property that require fire equipment and personnel to suppress and contain brush fires thereon.

Administrative Services Department

**Bureau of Emergency Services Division
Medical Examiner (001)**

Mission Statement

To provide for medicolegal death investigation 24 hours per day, 365 days per year. Results of the investigations are reported to the appropriate agencies and/or individuals. The Florida District Twenty Medical Examiner is appointed by the Governor of the State of Florida.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	-	1,284,100	1,000	1,283,100
Funding for Administrative and Operating Costs: The Board of County Commissioners, pursuant to Section 406 of Florida Statutes, provides the funds for the provision of Medical Examiner Services through a contractual service agreement with the Florida District 20 Medical Examiner.				
Current Level of Service Budget	-	1,284,100	1,000	1,283,100

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	1,101,284	1,244,800	1,242,100	1,284,100	-	1,284,100	3.2%
Net Operating Budget	1,101,284	1,244,800	1,242,100	1,284,100	-	1,284,100	3.2%
Total Budget	1,101,284	1,244,800	1,242,100	1,284,100	-	1,284,100	3.2%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	1,607	1,000	1,000	1,000	-	1,000	0.0%
Net Cost General Fund	1,099,676	1,243,800	1,241,100	1,283,100	-	1,283,100	3.2%
Total Funding	1,101,284	1,244,800	1,242,100	1,284,100	-	1,284,100	3.2%

Notes:

The Board of County Commissioners, pursuant to Section 406 of Florida Statutes, provides the funds for the provision of Medical Examiner Services through a contractual service agreement with the Florida District 20 Medical Examiner. In many circumstances involving the death of a human being, per Florida Statutes 406.11, the medical examiner of the district in which the death occurred or the body was found shall determine the cause of death and shall, for that purpose, make or have performed such examinations, investigations, and autopsies as he or she shall deem necessary or as shall be requested by the state attorney. Further, the Medical Examiner must comply with a variety of reporting and record-keeping requirements as mandated by state law.

Current FY 2017:

The Medical Examiner's Office investigated 3,688 cases in the 2015 calendar year. The total number represents a 4% increase, or 152 additional cases, from the previous calendar year. The number of drug overdose deaths continues to be a significant problem in Collier County requiring screening, substance confirmation and quantitative analyses for every suspected drug intoxication or overdose death. Toxicology testing is also required by Florida law in all cases of homicide, suicide, deaths involving children, drowning, motor vehicle accidents and other accidental deaths, deaths due to unknown causes and certain natural deaths. The increase in cases requiring toxicology testing, as well as the projected increase in the caseload, creates a significant budgetary impact on toxicology costs.

Over the past several years, we have achieved stability of operational costs through changes in our electricity consumption and by careful scrutiny of services, policies, procedures and statutory-mandated operational duties, autopsy and administrative costs and fees. We continue to negotiate reductions in fees and costs, as feasible.

Revenues:

Naples Community Hospital and Physicians Regional pathology groups contract with Collier County to perform autopsies at the Office of the Medical Examiner utilizing District Twenty Medical Examiner staff and equipment.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

Emergency Medical Services EMS

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	21,334,820	22,594,400	21,981,500	23,645,600	-	23,645,600	4.7%
Operating Expense	4,171,163	4,798,500	4,464,400	6,167,500	-	6,167,500	28.5%
Capital Outlay	2,115,361	2,189,500	4,636,400	2,592,600	-	2,592,600	18.4%
Net Operating Budget	27,621,344	29,582,400	31,082,300	32,405,700	-	32,405,700	9.5%
Trans to 144 Isles of Capri Fire	3,000	3,000	3,000	3,000	-	3,000	0.0%
Trans to 491 EMS MP&Cap	-	1,140,000	1,140,000	1,500,000	-	1,500,000	31.6%
Trans to 494 EMS Grants	-	-	34,800	-	-	-	na
Reserves for Contingencies	-	394,700	-	93,300	-	93,300	(76.4%)
Reserves for Cash Flow	-	-	-	330,000	-	330,000	na
Reserves for Attrition	-	(373,100)	-	(325,900)	-	(325,900)	(12.7%)
Total Budget	27,624,344	30,747,000	32,260,100	34,006,100	-	34,006,100	10.6%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Emergency Medical Services (EMS)(490)	24,842,574	26,096,100	25,153,500	28,132,300	-	28,132,300	7.8%
EMS Grant Trust Fund (493/494)	54,195	-	342,600	-	-	-	na
EMS Motor Pool and Capital Fund (491)	1,396,415	2,000,000	4,106,600	2,568,100	-	2,568,100	28.4%
Helicopter Operations (001)	1,328,161	1,486,300	1,479,600	1,705,300	-	1,705,300	14.7%
Total Net Budget	27,621,344	29,582,400	31,082,300	32,405,700	-	32,405,700	9.5%
Total Transfers and Reserves	3,000	1,164,600	1,177,800	1,600,400	-	1,600,400	37.4%
Total Budget	27,624,344	30,747,000	32,260,100	34,006,100	-	34,006,100	10.6%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	177,318	-	306,000	-	-	-	na
Ambulance Fees	17,625,133	11,087,500	11,500,000	11,500,000	-	11,500,000	3.7%
Miscellaneous Revenues	174,347	-	60,800	50,000	-	50,000	na
Interest/Misc	52,285	21,000	57,600	55,000	-	55,000	161.9%
Reimb From Other Depts	7,200	-	-	-	-	-	na
Net Cost General Fund	1,328,161	1,486,300	1,479,500	1,705,300	-	1,705,300	14.7%
Trans fm 001 Gen Fund	15,488,300	15,786,000	15,786,000	17,041,600	-	17,041,600	8.0%
Trans fm 490 EMS Fd	-	-	34,800	544,200	-	544,200	na
Carry Forward	5,100,500	2,921,600	6,725,200	3,689,800	-	3,689,800	26.3%
Less 5% Required By Law	-	(555,400)	-	(579,800)	-	(579,800)	4.4%
Total Funding	39,953,245	30,747,000	35,949,900	34,006,100	-	34,006,100	10.6%

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Emergency Medical Services (EMS) (490)	187.00	187.00	187.00	188.00	-	188.00	0.5%
Helicopter Operations (001)	6.00	6.00	6.00	6.00	-	6.00	0.0%
Total FTE	193.00	193.00	193.00	194.00	-	194.00	0.5%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

**Emergency Medical Services EMS
Emergency Medical Services (EMS)(490)**

Mission Statement

The Division of Emergency Medical Services is a single consolidated division that provides emergency medical care for Collier County under the direction of the Board of County Commissioners and in compliance with Florida Statutes, Chapter 401. The EMS Division's mission is to provide competent, consistent, county-wide patient care and service to the community in an efficient and cost-effective manner.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	185.50	27,367,269	11,550,000	15,817,269
Advanced Life Support Paramedic Units respond to the communities 911 medical emergencies to provide care 24 hours a day, 7 days a week. EMS also provides for the treatment and inter-facility transportation of patients requiring advanced care.				
EMS Billing and Collection Services	2.50	765,031	-	765,031
Includes two and one-half billing staff plus ADPI/Intermedix billing and collections contract and bank fees.				
Reserves/Transfers	-	1,600,400	18,182,700	-16,582,300
Current Level of Service Budget	188.00	29,732,700	29,732,700	-

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
% of response times within 12 min. (Rural-EMS).	91	90	90	90
% of response times within 8 min. (Urban-EMS)	90	90	90	90
% of patients found to be in full cardiac arrest that have a pulse upon delivery to the hospital	35	40	35	40

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	20,562,039	21,758,500	21,172,000	22,779,500	-	22,779,500	4.7%
Operating Expense	3,554,451	4,148,100	3,733,900	5,330,300	-	5,330,300	28.5%
Capital Outlay	726,084	189,500	247,600	22,500	-	22,500	(88.1%)
Net Operating Budget	24,842,574	26,096,100	25,153,500	28,132,300	-	28,132,300	7.8%
Trans to 144 Isles of Capri Fire	3,000	3,000	3,000	3,000	-	3,000	0.0%
Trans to 491 EMS MP&Cap	-	1,140,000	1,140,000	1,500,000	-	1,500,000	31.6%
Trans to 494 EMS Grants	-	-	34,800	-	-	-	na
Reserves for Contingencies	-	394,700	-	93,300	-	93,300	(76.4%)
Reserves for Cash Flow	-	-	-	330,000	-	330,000	na
Reserves for Attrition	-	(373,100)	-	(325,900)	-	(325,900)	(12.7%)
Total Budget	24,845,574	27,260,700	26,331,300	29,732,700	-	29,732,700	9.1%
Total FTE	187.00	187.00	187.00	188.00	-	188.00	0.5%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

**Emergency Medical Services EMS
Emergency Medical Services (EMS)(490)**

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ambulance Fees	17,625,133	11,087,500	11,500,000	11,500,000	-	11,500,000	3.7%
Miscellaneous Revenues	174,347	-	60,600	50,000	-	50,000	na
Interest/Misc	44,347	21,000	45,000	45,000	-	45,000	114.3%
Reimb From Other Depts	7,200	-	-	-	-	-	na
Trans fm 001 Gen Fund	13,297,100	13,786,000	13,786,000	15,041,600	-	15,041,600	9.1%
Carry Forward	3,786,800	2,921,600	4,615,600	3,675,900	-	3,675,900	25.8%
Less 5% Required By Law	-	(555,400)	-	(579,800)	-	(579,800)	4.4%
Total Funding	34,934,928	27,260,700	30,007,200	29,732,700	-	29,732,700	9.1%

Forecast FY 2016:

Personal service savings are due to long-term employees leaving and being replaced with new hires at entrance salaries.

Operating expenses are lower due to savings in lease purchases, medical supplies and equipment and in fuel.

Capital outlay is higher due to an open purchase order that rolled forward for an EMS vehicle and the purchase of additional radios and equipment.

Revenues are exceeding budget due to increased volume and a slightly better collection rate as we see the overall economy improving.

Current FY 2017:

Personal services include provisions for an approved employee compensation adjustment. One (1) FTE was transferred in from Growth Management Business Franchise Administration (fund 111).

Operating expense slight increase is due to minor medical equipment, tuition fees and books and publications.

The transfer to Fund (491) EMS Grant Fund is to remount/refurbish five (5) ambulances, replace three (3) Sedans and one (1) Explorer per Fleets recommendation.

Revenues:

Fees are anticipated to remain at the same level as forecast for FY16. Overall, demographics and insurance mix remain steady and consistent with the prior year with a small uptick for slightly increased call volume.

The City of Marco Island is discussing obtaining their own transport COPCN. If they are successful in this endeavor, the County will experience a revenue loss of approximately \$1 Million.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

**Emergency Medical Services EMS
Helicopter Operations (001)**

Mission Statement

To provide emergency transport via helicopter for medical emergencies within Collier County and to provide mutual aid to surrounding counties when they are unable to meet their demands.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Emergency Helicopter Air Ambulance	6.00	1,705,300	-	1,705,300
Provide emergency helicopter ALS air ambulance support 24 hours a day, 7 days a week within Collier County. Provide emergency support to neighboring counties in accordance with established mutual aid agreements. Provide emergency inter-facility transfers. Attend maintenance and flight training courses and evaluation to meet FAA maintenance and pilot guidelines and standards.				
Current Level of Service Budget	6.00	1,705,300	-	1,705,300

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
% completed flight without a safety issue (mech. or oper.)	97	98	98	98
% on scene time 15 minutes or less	89	88	93	90
Total flight hours	265	265	290	348
Total helicopter flights	426	426	424	509
Total helicopter flights - administrative	9	9	9	9
Total helicopter flights - maintenance	17	17	15	15
Total helicopter flights - medical	310	310	310	400
Total helicopter flights - training	90	90	90	85

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	772,782	835,900	809,500	866,100	-	866,100	3.6%
Operating Expense	551,492	650,400	668,600	837,200	-	837,200	28.7%
Capital Outlay	3,887	-	1,500	2,000	-	2,000	na
Net Operating Budget	1,328,161	1,486,300	1,479,600	1,705,300	-	1,705,300	14.7%
Total Budget	1,328,161	1,486,300	1,479,600	1,705,300	-	1,705,300	14.7%
Total FTE	6.00	6.00	6.00	6.00	-	6.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	-	-	100	-	-	-	na
Net Cost General Fund	1,328,161	1,486,300	1,479,500	1,705,300	-	1,705,300	14.7%
Total Funding	1,328,161	1,486,300	1,479,600	1,705,300	-	1,705,300	14.7%

Forecast FY 2016:

Personal services are down due to a vacant Lead Aircraft Mechanic position.

Operating expenses are slightly higher due to aviation repair and maintenance and fuel lubricants.

Current FY 2017:

Personal services increase reflects the Board approved compensation adjustment.

Since the economy has recovered MedFlight is now experiencing an increase in overall costs associated with maintaining the aircraft.

Administrative Services Department

Emergency Medical Services EMS Helicopter Operations (001)

In addition, MedFlight has experienced an increase in the number of patients flown each year for the past several years. Services for parts and labor have all increased over the past several fiscal years. The proposed budget reflects these changes.

Many division projects and purchases were put on hold due to the economic situation. These items are now needed more than ever and are reflected in the budget.

The MedFlight program has also undergone an audit for CAMTS (Commission on Accreditation of Medical Transport Systems) accreditation which required the department to seek out new equipment and training to meet the rigorous standards. Training will need to be sustained for the future in order to continue to meet the standards such as Flight Medic training, pilot training, maintenance training and flight follower training.

New FAA (Federal Aviation Authority) & NTSB (National Transportation Safety Board) rules dictate that all pilots under scenario based simulator training and acquire new equipment for the helicopter. These items are reflected in FY17 proposed budget for MedFlight operations. Flight simulator training will replace on-site OEM factory training in the actual aircraft. This will enhance training while eliminating the risk to the aircraft.

It must be noted that helicopter maintenance is a constant expenditure that continues to grow with the age of the aircraft. This budget includes funding for scheduled, routine maintenance. However, should a major unfunded repair be needed funding must be identified.

The maintenance department will be filling the currently vacant Lead Aircraft Mechanic. The new mechanic is required by Federal Aviation Administration (FAA) regulations and CAMTS to attend factory training on the aircraft, engines, night vision equipment, and Human Factors training. The added expense for travel related items as well as tuition is reflected in the FY17 budget.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

**Emergency Medical Services EMS
EMS Motor Pool and Capital Fund (491)**

Mission Statement

This fund accounts for capital purchases approved by the Board of County Commissioners.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Capital Replacement	-	2,023,900	-	2,023,900
Replace Helicopter and other equipment.				
800 MHz Radio Equipment Replacement	-	544,200	544,200	-
Reserves / Transfers / Interest	-	-	2,023,900	-2,023,900
Current Level of Service Budget	-	2,568,100	2,568,100	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	11,026	-	54,600	-	-	-	na
Capital Outlay	1,385,389	2,000,000	4,052,000	2,568,100	-	2,568,100	28.4%
Net Operating Budget	1,396,415	2,000,000	4,106,600	2,568,100	-	2,568,100	28.4%
Total Budget	1,396,415	2,000,000	4,106,600	2,568,100	-	2,568,100	28.4%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	6,600	-	11,400	10,000	-	10,000	na
Trans fm 001 Gen Fund	2,191,200	2,000,000	2,000,000	2,000,000	-	2,000,000	0.0%
Trans fm 490 EMS Fd	-	-	-	544,200	-	544,200	na
Carry Forward	1,313,700	-	2,109,100	13,900	-	13,900	na
Total Funding	3,511,500	2,000,000	4,120,500	2,568,100	-	2,568,100	28.4%

Current FY 2017:

The capital outlay budgets include the following:

\$2,023,900 third installment from the General Fund (001) toward replacement of the helicopter.

\$ 544,200 Funding from EMS Operating Fund (490) for replacement radios.

Interest earnings are used to increase the Helicopter's budget.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

**Emergency Medical Services EMS
EMS Grant Trust Fund (493/494)**

Mission Statement

This fund accounts for the collection and disbursement of various EMS State grant awards and one-time purchases approved by the Board of County Commissioners.

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	54,195	-	7,300	-	-	-	na
Capital Outlay	-	-	335,300	-	-	-	na
Net Operating Budget	54,195	-	342,600	-	-	-	na
Total Budget	54,195	-	342,600	-	-	-	na

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	177,318	-	306,000	-	-	-	na
Miscellaneous Revenues	-	-	100	-	-	-	na
Interest/Misc	1,339	-	1,200	-	-	-	na
Trans fm 490 EMS Fd	-	-	34,800	-	-	-	na
Carry Forward	-	-	500	-	-	-	na
Total Funding	178,657	-	342,600	-	-	-	na

Notes:

This fund is used for annual EMS State grant awards and one-time purchases approved by the Board. At such time notification is received from the State indicating the grant award amount, the grant will be brought to the Board for approval and acceptance along with a budget amendment to recognize and appropriate the funds. Any other approved projects or one-time purchases will be approved and budgets entered as needed.

All of the grants have contract periods that overlap fiscal years. This forecast includes the following grant awards from the Florida Department of Health:

- \$138,100 2014 Emergency Medical Services Grant
- 139,300 2015 Emergency Medical Services Grant
- 65,200 2015 Emergency Medical Services Matching Grant
- \$342,600 Total Active Grants

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

Fire Districts

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	3,112,245	2,326,300	3,172,400	1,473,100	-	1,473,100	(36.7%)
Operating Expense	658,351	507,200	798,500	259,500	-	259,500	(48.8%)
Indirect Cost Reimburs	70,700	70,700	70,700	85,000	-	85,000	20.2%
Capital Outlay	1,552,869	34,700	71,400	55,000	-	55,000	58.5%
Remittances	244,684	333,300	1,247,100	1,429,000	-	1,429,000	328.7%
Net Operating Budget	5,638,850	3,272,200	5,360,100	3,301,600	-	3,301,600	0.9%
Trans to Property Appraiser	24,132	34,800	34,300	37,600	-	37,600	8.0%
Trans to Tax Collector	56,968	67,500	66,300	71,700	-	71,700	6.2%
Trans to 001 Gen Fd	-	147,900	147,900	147,900	-	147,900	0.0%
Trans to 144 Isles of Capri Fire	52,932	54,900	53,900	59,800	-	59,800	8.9%
Trans to 146 Ochopee Fire Fd	77,703	105,900	78,800	87,600	-	87,600	(17.3%)
Trans to 714 Co Mgr Match	1,050	-	7,400	-	-	-	na
Reserves for Contingencies	-	6,500	-	34,600	-	34,600	432.3%
Reserves for Capital	-	-	-	77,400	-	77,400	na
Reserves for Cash Flow	-	-	-	202,400	-	202,400	na
Reserves for Attrition	-	(38,900)	-	(24,400)	-	(24,400)	(37.3%)
Total Budget	5,851,635	3,650,800	5,748,700	3,996,200	-	3,996,200	9.5%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Collier County Fire Control MSTU (148)	157,007	161,900	153,900	176,700	-	176,700	9.1%
Fiddler's Creek Fire District (145)	-	83,400	83,400	94,500	-	94,500	13.3%
Goodland Fire District (149)	90,177	89,700	89,700	94,500	-	94,500	5.4%
Isles of Capri Fire & Rescue (144)	1,182,615	1,177,300	988,100	1,096,000	-	1,096,000	(6.9%)
Ochopee Fire Control District MSTU (146)	1,823,926	1,759,900	1,767,200	1,839,900	-	1,839,900	4.5%
Specialized Grants - Mile Marker 63 Fire Station (701)	2,385,125	-	2,277,800	-	-	-	na
Total Net Budget	5,638,850	3,272,200	5,360,100	3,301,600	-	3,301,600	0.9%
Total Transfers and Reserves	212,786	378,600	388,600	694,600	-	694,600	83.5%
Total Budget	5,851,635	3,650,800	5,748,700	3,996,200	-	3,996,200	9.5%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	2,616,176	2,942,700	2,808,500	3,097,000	-	3,097,000	5.2%
Delinquent Ad Valorem Taxes	7,313	200	400	200	-	200	0.0%
Intergovernmental Revenues	2,346,314	-	2,277,800	-	-	-	na
Charges For Services	8,708	-	16,300	-	-	-	na
Miscellaneous Revenues	15,532	3,700	5,300	1,700	-	1,700	(54.1%)
Interest/Misc	9,496	1,200	3,100	2,000	-	2,000	66.7%
Trans frm Property Appraiser	2,793	2,900	1,800	2,600	-	2,600	(10.3%)
Trans frm Tax Collector	22,119	19,200	16,900	19,600	-	19,600	2.1%
Trans fm 001 Gen Fund	519,900	565,100	565,100	565,100	-	565,100	0.0%
Trans fm 144 Isle Of Capri Fire Fd	-	25,500	-	-	-	-	(100.0%)
Trans fm 148 Collier Fire Fd	130,635	135,300	132,700	147,400	-	147,400	8.9%
Trans fm 490 EMS Fd	3,000	3,000	3,000	3,000	-	3,000	0.0%
Carry Forward	361,400	104,300	235,600	317,800	-	317,800	204.7%
Less 5% Required By Law	-	(152,300)	-	(160,200)	-	(160,200)	5.2%
Total Funding	6,043,385	3,650,800	6,066,500	3,996,200	-	3,996,200	9.5%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

Fire Districts

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Isles of Capri Fire & Rescue (144)	11.00	11.00	-	-	-	-	(100.0%)
Ochopee Fire Control District MSTU (146)	15.00	15.00	15.00	15.00	-	15.00	0.0%
Specialized Grants - Mile Marker 63 Fire Station (701)	13.00	13.00	13.00	13.00	-	13.00	0.0%
Total FTE	39.00	39.00	28.00	28.00	-	28.00	(28.2%)

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

Fire Districts

Isles of Capri Fire & Rescue (144)

Mission Statement

To provide for the public safety needs of the Isles of Capri community through the provision of emergency response to fire and rescue calls.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration	-	1,145,800	1,098,600	47,200
Reserves, Interest and Transfers	-	193,000	240,200	-47,200
Current Level of Service Budget	-	1,338,800	1,338,800	-

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Zone 90: % of Fire Response Times Within 4 Minutes, per NFPA	92	95	-	-
Zone 90: % of Rescue Response Times Within 8 Minutes, per NFPA	95	100	-	-
Zone 91: % of Fire Response Times Within 4 Minutes, per NFPA	65	99	-	-
Zone 91: % of Rescue Response Times Within 8 Minutes, per NFPA	75	-	-	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	904,781	903,500	-	-	-	-	(100.0%)
Operating Expense	235,253	235,900	34,100	-	-	-	(100.0%)
Indirect Cost Reimburs	31,400	32,200	32,200	30,200	-	30,200	(6.2%)
Capital Outlay	11,180	5,700	-	-	-	-	(100.0%)
Remittances	-	-	921,800	1,065,800	-	1,065,800	na
Net Operating Budget	1,182,615	1,177,300	988,100	1,096,000	-	1,096,000	(6.9%)
Trans to Property Appraiser	9,400	14,500	14,500	15,500	-	15,500	6.9%
Trans to Tax Collector	21,831	23,200	23,200	24,900	-	24,900	7.3%
Trans to 146 Ochopee Fire Fd	-	25,500	-	-	-	-	(100.0%)
Reserves for Contingencies	-	4,400	-	-	-	-	(100.0%)
Reserves for Cash Flow	-	-	-	202,400	-	202,400	na
Reserves for Attrition	-	(15,400)	-	-	-	-	(100.0%)
Total Budget	1,213,846	1,229,500	1,025,800	1,338,800	-	1,338,800	8.9%
Total FTE	11.00	11.00	-	-	-	-	(100.0%)

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

Fire Districts

Isles of Capri Fire & Rescue (144)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	1,041,552	1,024,900	984,000	1,098,100	-	1,098,100	7.1%
Delinquent Ad Valorem Taxes	36	-	-	-	-	-	na
Charges For Services	7,391	-	-	-	-	-	na
Miscellaneous Revenues	10,619	2,500	500	500	-	500	(80.0%)
Interest/Misc	4,012	1,000	1,600	1,000	-	1,000	0.0%
Trans frm Property Appraiser	973	1,200	800	800	-	800	(33.3%)
Trans frm Tax Collector	8,477	8,300	7,500	8,300	-	8,300	0.0%
Trans fm 148 Collier Fire Fd	52,932	54,900	53,900	59,800	-	59,800	8.9%
Trans fm 490 EMS Fd	3,000	3,000	3,000	3,000	-	3,000	0.0%
Carry Forward	280,300	185,100	196,800	222,300	-	222,300	20.1%
Less 5% Required By Law	-	(51,400)	-	(55,000)	-	(55,000)	7.0%
Total Funding	1,409,292	1,229,500	1,248,100	1,338,800	-	1,338,800	8.9%

Notes:

At the 09/08/15 BCC Meeting Item 11A an Interlocal Agreement was approved with Greater Naples Fire Rescue District to provide fire services to the Isle of Capri Fire District and to support legislation to annex the Isles of Capri Fire District and Collier County Fire District (District One) into the Greater Naples Fire Rescue District.

Per the Interlocal Agreement the County will set the annual millage rate for the Isle of Capri Fire District at 2.0 mills for the first and second (if the agreement is renewed) year of the agreement. If there is a third year under the agreement, the millage rate will be reduced to 1.75 mills and will, thereafter, be set at the same millage rate set by Greater Naples. The County will pay Greater Naples in monthly installments the amount that is collected from this MSTU net of costs required to be paid to the property appraiser, tax collector as well as any other associated fees and costs.

Forecast FY 2016:

The Personal and Operating Expense budget was moved to Remittances to Others to cover the monthly payment to Greater Naples, except for the Indirect cost reimbursement and \$34,100 to cover vehicle repairs that were in process by the Fleet Division during the approval of the Interlocal Agreement.

Current FY 2017:

Operating Expenses are to cover the Indirect cost reimbursement.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

Fire Districts

Fiddler's Creek Fire District (145)

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Fiddler's Creek Administration	-	99,000	99,000	-
To levy, collect and distribute Ad Valorem revenues from Fiddler's Creek and pay to Greater Naples Fire and Rescue District until all legislative action is complete and Fiddlers Creek taxing district is incorporated into the Greater Naples Fire and Rescue District.				
Current Level of Service Budget	-	99,000	99,000	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Remittances	-	83,400	83,400	94,500	-	94,500	13.3%
Net Operating Budget	-	83,400	83,400	94,500	-	94,500	13.3%
Trans to Property Appraiser	-	1,000	1,000	1,500	-	1,500	50.0%
Trans to Tax Collector	-	2,600	2,600	3,000	-	3,000	15.4%
Reserves for Contingencies	-	2,100	-	-	-	-	(100.0%)
Total Budget	-	89,100	87,000	99,000	-	99,000	11.1%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	-	93,800	90,000	101,100	-	101,100	7.8%
Trans frm Property Appraiser	90	-	-	-	-	-	na
Carry Forward	-	-	-	3,000	-	3,000	na
Less 5% Required By Law	-	(4,700)	-	(5,100)	-	(5,100)	8.5%
Total Funding	90	89,100	90,000	99,000	-	99,000	11.1%

Revenues:

Budgeted ad valorem tax revenue is based on Fiddler's Creek Fire District July 1 taxable value of \$67,413,780 which represents a 7.41% increase from FY16. A 1.5000 mill tax levy is planned and will provide an estimated \$101,100 in tax revenues. The rolled back rate is a millage of 1.4123.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

Fire Districts

Ochopee Fire Control District MSTU (146)

Mission Statement

It is the goal of the District to provide comprehensive Public Safety to the citizens, travelers, and visitors of Collier County within the Ochopee Fire Control District.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	3.00	606,695	1,474,600	-867,905
Paid Fire Fighting Services	12.00	1,381,105	1,400	1,379,705
Includes fire rescue service to Chokoloskee Island, Plantation Island, Everglades City, Ochopee, Copeland, Lee Cypress, Port of the Islands, Alligator Alley, U.S. 41 and the contract area (Collier County Fire Control District) to be delivered by a combination paid/volunteer division.				
Reserves, transfers and interest	-	135,300	647,100	-511,800
Current Level of Service Budget	15.00	2,123,100	2,123,100	-

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Zone 60: % of Fire Response Times Within 4 Minutes, per NFPA	45	95	55	95
Zone 60: % of Rescue Response Time Within 8 Minutes, per NFPA	65	100	65	100
Zone 61: % of Fire Response Time Within 4 Minutes, per NFPA	50	99	50	99
Zone 61: % of Rescue Response Time Within 8 Minutes, per NFPA	75	99	87	99

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	1,499,553	1,422,800	1,422,800	1,473,100	-	1,473,100	3.5%
Operating Expense	233,759	271,300	278,600	259,500	-	259,500	(4.3%)
Indirect Cost Reimburs	36,800	36,800	36,800	52,300	-	52,300	42.1%
Capital Outlay	53,813	29,000	29,000	55,000	-	55,000	89.7%
Net Operating Budget	1,823,926	1,759,900	1,767,200	1,839,900	-	1,839,900	4.5%
Trans to Property Appraiser	11,124	13,800	13,300	14,300	-	14,300	3.6%
Trans to Tax Collector	25,753	32,200	31,000	33,400	-	33,400	3.7%
Trans to 001 Gen Fd	-	147,900	147,900	147,900	-	147,900	0.0%
Trans to 714 Co Mgr Match	1,050	-	7,400	-	-	-	na
Reserves for Contingencies	-	-	-	34,600	-	34,600	na
Reserves for Capital	-	-	-	77,400	-	77,400	na
Reserves for Attrition	-	(23,500)	-	(24,400)	-	(24,400)	3.8%
Total Budget	1,861,852	1,930,300	1,966,800	2,123,100	-	2,123,100	10.0%
Total FTE	15.00	15.00	15.00	15.00	-	15.00	0.0%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

Fire Districts

Ochopee Fire Control District MSTU (146)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	1,187,326	1,423,300	1,365,800	1,474,400	-	1,474,400	3.6%
Delinquent Ad Valorem Taxes	7,028	200	400	200	-	200	0.0%
Charges For Services	1,317	-	16,300	-	-	-	na
Miscellaneous Revenues	4,913	1,200	4,800	1,200	-	1,200	0.0%
Interest/Misc	2,613	100	1,100	1,000	-	1,000	900.0%
Trans frm Property Appraiser	1,351	1,700	1,000	1,800	-	1,800	5.9%
Trans frm Tax Collector	9,999	10,900	9,400	11,300	-	11,300	3.7%
Trans fm 001 Gen Fund	519,900	565,100	565,100	565,100	-	565,100	0.0%
Trans fm 144 Isle Of Capri Fire Fd	-	25,500	-	-	-	-	(100.0%)
Trans fm 148 Collier Fire Fd	77,703	80,400	78,800	87,600	-	87,600	9.0%
Carry Forward	22,400	(106,700)	(21,600)	54,300	-	54,300	(150.9%)
Less 5% Required By Law	-	(71,400)	-	(73,800)	-	(73,800)	3.4%
Total Funding	1,834,550	1,930,300	2,021,100	2,123,100	-	2,123,100	10.0%

Notes:

While the Adopted FY 2017 Budget contains typical appropriations for personal services, operating and capital, it is the intent of the Board of County Commissioners (BCC) and the Greater Naples Fire Rescue District (GNFRD) to consolidate the Ochopee Fire Control MSTU into Greater Naples and this process will be governed by a intergovernmental management agreement which the BCC adopted on 9/13/16 Item 11B effective 11/1/16. This management agreement extends through 9/30/19. The amended FY 2017 budget and all future adopted budgets through the end of the agreement term or until consolidation occurs will provide simply for remittances to Greater Naples in exchange for management services contained within the agreement.

Forecast FY 2016:

Current year personal services and operating expenses are on target with budget. The first of a three year loan repayment to the general fund of \$147,900 has been paid.

Current FY 2017:

Personal expenses increased due to an increase in job bankers and the addition of job banker health insurance.

Operating expenses decreased a second year due to the department's cost containment efforts and a reduction in Fleet charges.

Capital outlay includes \$55,000 for the replacement of a 2003 vehicle used by Chief McLaughlin which has been on the replacement list for two years. The vehicle has 162,000 miles and is used for responding to emergency incidents. The price includes the emergency package which is light bar and siren.

An interest free loan was granted to Ochopee MSTU by the Board of County Commissioners on 11/13/12, Agenda Item 11B to allow them to construct improvements to Station 61 at the Port of the Islands. The improvements totaled \$600,000 and the Board provided a subsidy of \$268,300, leaving a balance of \$331,700 to be spread over a three year term. An additional interest free loan covering the purchase of SCBA equipment totaling \$111,800 from the GF to Ochopee Fund (146) was approved by the Board as part of Agenda Item 16E(7) on February 25, 2014. It was decided that these loans will be repaid over three year's interest free. To facilitate these payments, the maximum millage rate will be increased from 4.0000 to 4.5000 and the exact rate over the current 4.0000 mill cap will be calculated each year when certified taxable values are received in July.

The second of the three year's loan repayment to the general fund is included in this budget at \$147,900.

Revenues:

Budgeted ad valorem tax revenue is based on the Ochopee Fire Control District July 1 taxable value of \$327,653,362 which represents a 3.67% increase from FY16. A 4.5000 mill tax levy is proposed and is increased 0.5000 mills by an emergency ordinance amending Collier County Ordinance 75-6. This levy will provide an estimated \$1,474,400 in tax revenues. The rolled back rate is a millage of 4.3602.

In spite of the increase in millage, in order to maintain minimum service levels due to years of decreased ad valorem funding and decreased carry forward from previous years, it is necessary to transfer \$565,100 from the General Fund. This transfer represents a

Administrative Services Department

Fire Districts

Ochopee Fire Control District MSTU (146)

portion of PILT tax revenue which is used to offset the loss of tax base due to the preponderance of federal lands within the District.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

Fire Districts

Collier County Fire Control MSTU (148)

Mission Statement

To provide basic fire protection to the residents of the unincorporated areas of the County located outside the boundaries of existing fire control taxing districts.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	-	13,600	-	13,600
Contracted Fire Protection Service	-	322,500	336,100	-13,600
<p>This district was created pursuant to Chapter 125 of the Florida Statutes by adopting Ordinance No. 84-84, as amended. Fire protection service is delivered by four (4) fire control districts within the County through a contractual service agreement between the respective fire control districts and the BCC. This service is funded by an MSTU at a millage not to exceed 2.0 mills on the properties that are located within the District boundaries.</p>				
Current Level of Service Budget	-	336,100	336,100	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Indirect Cost Reimburs	1,600	1,100	1,100	1,600	-	1,600	45.5%
Remittances	155,407	160,800	152,800	175,100	-	175,100	8.9%
Net Operating Budget	157,007	161,900	153,900	176,700	-	176,700	9.1%
Trans to Property Appraiser	2,788	4,400	4,400	4,600	-	4,600	4.5%
Trans to Tax Collector	6,943	7,000	7,000	7,400	-	7,400	5.7%
Trans to 144 Isles of Capri Fire	52,932	54,900	53,900	59,800	-	59,800	8.9%
Trans to 146 Ochopee Fire Fd	77,703	80,400	78,800	87,600	-	87,600	9.0%
Total Budget	297,372	308,600	298,000	336,100	-	336,100	8.9%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	297,135	306,700	282,200	323,100	-	323,100	5.3%
Delinquent Ad Valorem Taxes	237	-	-	-	-	-	na
Interest/Misc	658	100	400	-	-	-	(100.0%)
Trans frm Property Appraiser	291	-	-	-	-	-	na
Trans frm Tax Collector	2,696	-	-	-	-	-	na
Carry Forward	45,900	21,900	49,600	34,200	-	34,200	56.2%
Less 5% Required By Law	-	(20,100)	-	(21,200)	-	(21,200)	5.5%
Total Funding	346,917	308,600	332,200	336,100	-	336,100	8.9%

Current FY 2017:

Fire protection service is provided to the residents of the unincorporated areas of the County that are located outside the boundaries of existing fire control taxing districts through a contractual service agreement between the respective fire control districts and the BCC. The remittances for fire service are calculated by taking total ad valorem revenue for the Collier County Fire Control District less collection fees and administrative costs. Half of this amount is divided evenly between the districts. In previous years, one-quarter went to the Golden Gate Fire District and one-quarter went to East Naples Fire District. The two districts consolidated operations and formed the Greater Naples Fire Rescue District. Accordingly, one-half will be provided to them for the first half. The other half is divided based on the secondary percentage amounts on the succeeding page, which has been adjusted from prior years to reflect the consolidation of East Naples and Golden Gate Fire Districts.

Administrative Services Department

Fire Districts

Collier County Fire Control MSTU (148)

Fire District	First Distribution	Secondary Shares	Percentage	Total Revenue
Isles of Capri	\$40,400	\$19,400	12.01%	\$59,800
Ochopee	\$40,300	\$47,300	29.33%	\$87,600
Greater Naples	\$80,600	\$94,500	58.66%	\$175,100

Revenues:

Budgeted ad valorem tax revenue is based on Collier County Fire Control July 1 taxable value of \$161,536,502 which represents a 5.30% increase from FY16. A 2.0000 mill tax levy is the maximum allowed by ordinance and will provide an estimated \$323,100 in tax revenues. The rolled back rate is a millage of 1.9802.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

**Fire Districts
Goodland Fire District (149)**

Mission Statement

To provide basic fire protection to the residents of Goodland.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	-	99,200	99,200	-

This district was created, pursuant to Chapter 125 of the Florida Statutes, by adopting Ordinance No. 98-114 as amended. Fire protection service is delivered by the Marco Island Fire Control District through a contractual service agreement with the BCC. This service is funded by an MSTU at a millage not to exceed 2.0 mills on the properties that are located within the District boundaries.

Current Level of Service Budget	-	99,200	99,200	-
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Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Indirect Cost Reimburs	900	600	600	900	-	900	50.0%
Remittances	89,277	89,100	89,100	93,600	-	93,600	5.1%
Net Operating Budget	90,177	89,700	89,700	94,500	-	94,500	5.4%
Trans to Property Appraiser	821	1,100	1,100	1,700	-	1,700	54.5%
Trans to Tax Collector	2,441	2,500	2,500	3,000	-	3,000	20.0%
Total Budget	93,439	93,300	93,300	99,200	-	99,200	6.3%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	90,162	94,000	86,500	100,300	-	100,300	6.7%
Delinquent Ad Valorem Taxes	12	-	-	-	-	-	na
Interest/Misc	312	-	-	-	-	-	na
Trans frm Property Appraiser	89	-	-	-	-	-	na
Trans frm Tax Collector	948	-	-	-	-	-	na
Carry Forward	12,800	4,000	10,800	4,000	-	4,000	0.0%
Less 5% Required By Law	-	(4,700)	-	(5,100)	-	(5,100)	8.5%
Total Funding	104,322	93,300	97,300	99,200	-	99,200	6.3%

Current FY 2017:

This MSTU addresses fire protection services for the residents of Goodland that are provided by a contractual agreement between Collier County and the City of Marco Island. In FY17, it is estimated that the contract amount will be \$93,000. There are no reserves for contingencies.

Revenues:

Budgeted ad valorem tax revenue is based on Goodland/Hoor's Island Fire District July 1 taxable value of \$78,573,871 which represents a 6.79% increase from FY16. A 1.2760 mill tax levy is planned and will provide an estimated \$100,300 in tax revenues. The rolled back rate is a millage of 1.2063.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Administrative Services Department

Fire Districts

Specialized Grants - Mile Marker 63 Fire Station (701)

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
MM 63 Fire Station	13.00	-	-	-
Operation expenses and reimbursements from the Florida Department of Transportation for the operation of the fire station at MM 63 in Collier County. The FTEs consist of 3.5 Fire/Medics and 9.5 Firefighters.				
Current Level of Service Budget	13.00	-	-	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	707,911	-	1,749,600	-	-	-	na
Operating Expense	189,339	-	485,800	-	-	-	na
Capital Outlay	1,487,876	-	42,400	-	-	-	na
Net Operating Budget	2,385,125	-	2,277,800	-	-	-	na
Total Budget	2,385,125	-	2,277,800	-	-	-	na
Total FTE	13.00	13.00	13.00	13.00	-	13.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	2,346,314	-	2,277,800	-	-	-	na
Interest/Misc	1,900	-	-	-	-	-	na
Total Funding	2,348,214	-	2,277,800	-	-	-	na

Notes:

The 2011 Florida Legislature amended Section 338.26(3), Florida Statutes to provide a conditional funding source to develop and operate a fire station at the Florida Department of Transportation (FDOT) Mile Marker 63 Rest Area on Alligator Alley in Collier County, Florida. The amendment authorized the use of fees generated from tolls on Alligator Alley to develop and operate the Fire Station to provide fire, rescue and emergency management services to the adjacent counties along the Alley.

The Board of County Commissioners entered into an Interlocal Agreement with the Florida Department of Transportation on April 8, 2014 via Board Agenda Item 11.A. for the operation and furnishing of the facility. The agreement is to be in effect from July 1, 2014 through no later than June 30, 2018.

All new grants for Mile Marker 63 Fire Station will be accounted for in this fund and in the Grants Management System. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Forecast FY 2016:

Per the contract, the forecast expenditures are for personnel, operating and capital equipment purchases.

Funding is provided by the Florida Department of Transportation on a reimbursement basis.

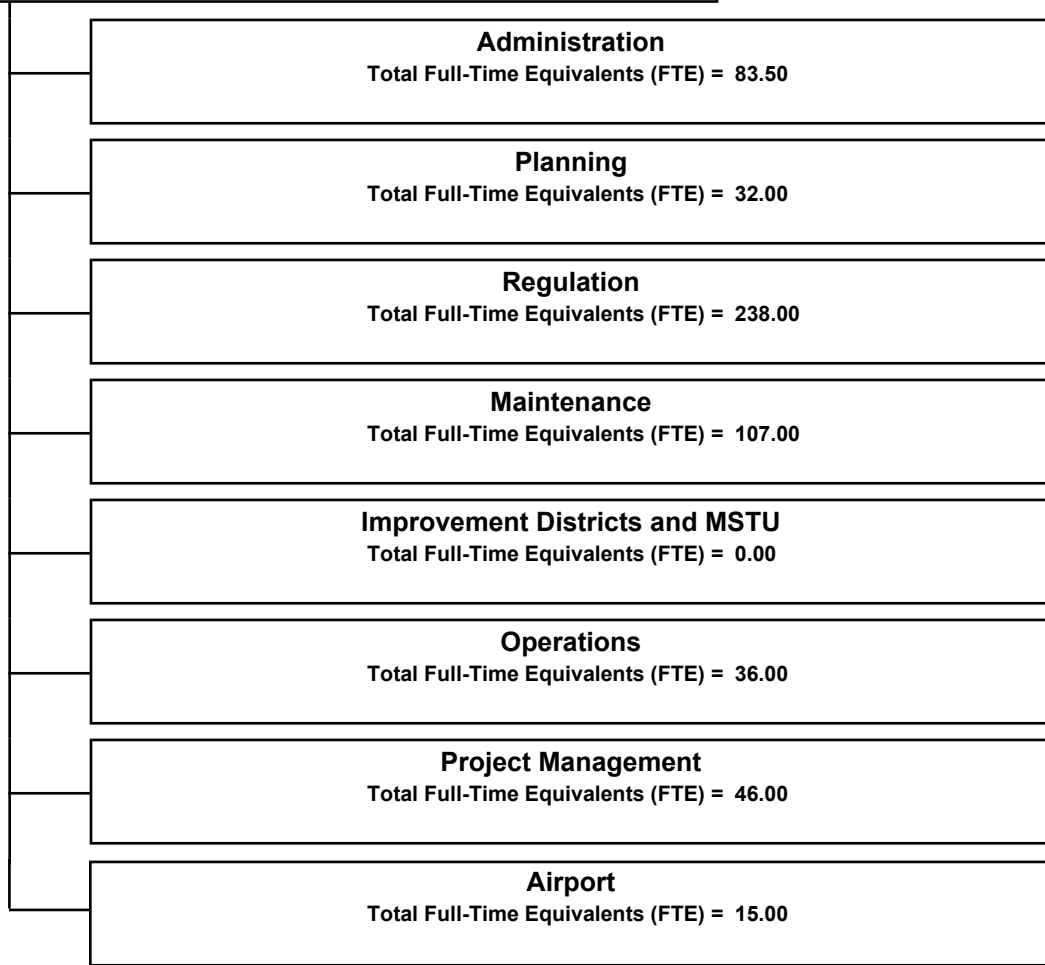
Revenues:

Florida Department of Transportation (FDOT) advanced Collier County an agreed upon amount of approximately one-quarter of operation costs. Collier County provides monthly accountings of all actual expenditures to FDOT for reimbursement.

Growth Management Department

Growth Management Department Organizational Chart

Total Full-Time Equivalents (FTE) = 510.00



Growth Management Department

David Wilkison, Department Head

Collier County experienced significant growth in Fiscal Year 2016 with continued strong housing activity. The metropolitan area was ranked in the top ten as the one of the fastest growing regions in the nation. Collier County was also recognized as having the strongest job market in the State.

Our capital planning, construction, operations, and maintenance teams continue to effectively execute a diverse portfolio of county-wide programs including: bridge replacements, repairs, and additions; new traffic signal and lighting installations; right-of-way acquisitions, roadway expansions; canal construction, storm water control structures and conveyance systems enhancements; beach restoration, erosion control and inlet management projects; and airport operations and rehabilitation projects. In FY 2017, we will continue to focus on storm water improvement projects as well as those approved roadway projects, to include Collier Boulevard and Golden Gate Boulevard. As approved by the Board of County Commissioners we are currently investigating the feasibility of a storm water utility to determine if this could provide a sustainable dedicated source of funding for storm water capital and O&M needs. In response to the current and projected growth throughout our community, we are continuing to focus on preserving our infrastructure while aggressively planning capital expansion projects.

The development services teams of the department continue to respond to the sustained upturn in development activity. The team diligently focused on improving processes, assessing industry and community trends, reducing regulatory hurdles, and coordinating with our industry partners during the implementation of the CityView e-permit initiative. The department continues to explore industry best practices that will enhance online service offerings to residents and business, while minimizing lapses in service availability. We added additional staff and cut fees with unwavering support from the Development Services Advisory Committee, the Collier Building Industry Association and the Board of County Commissioners. Strong development activity has resulted in greater year over year actual fund balance within building permit fund (113) and planning fund (131). A certain percentage of this increase in fund balance is reflected in the FY 2017 budget and has been allocated toward reserves for pre-paid inspection and review services which have not yet been performed. Budgeted reserves within these special revenue funds not including the reserve set aside for pre-paid services are within the budget policy target of six (6) and nine (9) months respectively for funds (113) and (131). The Hearing Examiner's office continues to streamline review processes and timelines. Our certified flood managers were exceptionally productive in compliance efforts that scored another reduction in the FEMA Community Rating System, which provided an additional five percent discount in flood insurance rates. Code Compliance teams remain vigilant running successful programs targeted towards maintaining community trust, education, aesthetic appeal, and enforcement, when required.

Challenges and Opportunities:

Our ability to recruit, train, and retain key team members has become significantly more challenging as the job market continues to strengthen. Although we are beginning to aggressively prioritize maintenance with our additional revenue, deferrals in equipment purchases and infrastructure projects remain an area of concern. We have completed the public outreach phase of our first master plan update and are moving to the second as an opportunity to rebalance land use planning to include a higher focus on sustainability and economic vitality. In spite of our challenges, the Growth Management Department remains focused and committed to executing Board policy and County Manager initiatives.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Division Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	35,568,400	40,829,500	37,793,200	43,911,800	690,800	44,602,600	9.2%
Operating Expense	17,808,604	26,672,700	24,887,300	31,492,400	9,800	31,502,200	18.1%
Indirect Cost Reimburs	1,466,300	1,266,500	1,266,500	1,328,200	-	1,328,200	4.9%
Aviation Fuel	1,513,880	1,586,200	1,021,700	1,235,000	-	1,235,000	(22.1%)
Capital Outlay	4,600,540	4,199,000	3,217,200	4,105,900	-	4,105,900	(2.2%)
Total Net Budget	60,957,723	74,553,900	68,185,900	82,073,300	700,600	82,773,900	11.0 %
Trans to Property Appraiser	22,254	24,800	24,800	25,200	-	25,200	1.6%
Trans to Tax Collector	64,059	75,400	75,400	80,400	-	80,400	6.6%
Trans to 001 General Fund	23,573	63,300	63,300	223,600	-	223,600	253.2%
Trans to 101 Transp Op Fd	122,300	423,300	421,700	463,800	-	463,800	9.6%
Trans to 111 Unincorp Gen Fd	75,000	91,300	89,700	75,000	-	75,000	(17.9%)
Trans to 113 Com Dev Fd	1,067,400	126,300	126,300	126,300	-	126,300	0.0%
Trans to 705 Housing Grants	-	-	34,800	-	-	-	na
Trans to 298 Sp Ob Bd '10	1,205,500	1,206,600	1,206,600	1,207,100	-	1,207,100	0.0%
Trans to 301 Co Wide Cap Fd	-	49,600	49,600	-	-	-	(100.0%)
Trans to 310 Growth Mgmt Cap	-	300,000	300,000	-	-	-	(100.0%)
Trans to 324 Stormw Op Fd	-	-	-	70,700	-	70,700	na
Trans to 496 Airport Cap Fd	-	-	-	225,300	-	225,300	na
Trans to 497 Airport MP Fd	-	56,900	56,900	-	-	-	(100.0%)
Trans to 523 Motor Pool Cap	-	1,997,000	1,997,000	1,539,500	-	1,539,500	(22.9%)
Trans to 669 Utility Trust	50,000	-	-	-	-	-	na
Reserves for Contingencies	-	1,494,600	-	1,796,900	-	1,796,900	20.2%
Reserves for Prepaid Services	-	-	-	8,781,600	-	8,781,600	na
Reserves for Capital	-	18,072,000	-	15,843,100	-	15,843,100	(12.3%)
Restricted for Unfunded Requests	-	500,000	-	-	-	-	(100.0%)
Reserves for Cash Flow	-	4,784,500	-	5,505,700	-	5,505,700	15.1%
Reserves for Attrition	-	(590,900)	-	(714,900)	-	(714,900)	21.0%
Total Budget	63,587,809	103,228,600	72,632,000	117,322,600	700,600	118,023,200	14.3%

Appropriations by Department	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Administration	8,237,415	13,473,300	13,134,800	18,217,500	71,700	18,289,200	35.7%
Planning	2,887,733	3,907,600	3,350,400	4,218,100	-	4,218,100	7.9%
Regulation	18,181,024	22,677,500	20,065,600	24,059,200	311,300	24,370,500	7.5%
Maintenance	17,106,755	17,453,200	16,590,500	18,743,100	263,000	19,006,100	8.9%
Improvement Districts and MSTU	1,529,477	2,811,600	1,589,500	2,098,800	-	2,098,800	(25.4%)
Operations	5,326,488	5,747,600	5,635,900	6,234,500	54,600	6,289,100	9.4%
Project Management	4,632,894	5,162,900	5,069,000	5,385,500	-	5,385,500	4.3%
Airport	3,055,937	3,320,200	2,750,200	3,116,600	-	3,116,600	(6.1%)
Total Net Budget	60,957,723	74,553,900	68,185,900	82,073,300	700,600	82,773,900	11.0%
Regulation	80,079	1,983,500	356,500	2,085,800	-	2,085,800	5.2%
Maintenance	870,300	888,400	885,800	4,766,000	-	4,766,000	436.5%
Improvement Districts and MSTU	375	1,200	1,200	1,200	-	1,200	0.0%
Operations	69,458	80,500	80,500	151,300	-	151,300	88.0%
Project Management	10,000	98,500	73,000	100,400	-	100,400	1.9%
Airport	-	133,400	91,700	477,300	-	477,300	257.8%
Reserves and Transfers	1,599,873	25,489,200	2,957,400	27,667,300	-	27,667,300	8.5%
Total Transfers and Reserves	2,630,086	28,674,700	4,446,100	35,249,300	-	35,249,300	22.9%
Total Budget	63,587,809	103,228,600	72,632,000	117,322,600	700,600	118,023,200	14.3%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Division Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	2,645,617	2,915,200	2,794,300	3,127,800	-	3,127,800	7.3%
Delinquent Ad Valorem Taxes	14,589	-	300	-	-	-	na
Communications Services Tax	4,855,279	4,700,000	4,850,000	4,850,000	-	4,850,000	3.2%
Franchise Fees	322,654	167,900	305,000	181,900	-	181,900	8.3%
Licenses & Permits	6,522,783	5,989,700	6,240,100	6,139,700	-	6,139,700	2.5%
Building Permits	15,607,681	12,745,000	14,260,000	14,260,000	-	14,260,000	11.9%
Reinspection Fees	2,399,961	2,129,000	2,220,000	2,220,000	-	2,220,000	4.3%
Special Assessments	31,551	30,000	37,600	37,000	-	37,000	23.3%
Intergovernmental Revenues	648,246	563,100	582,900	748,000	-	748,000	32.8%
SFWMD/Big Cypress Revenue	1,000,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0.0%
Charges For Services	4,234,244	4,154,300	4,511,200	4,507,900	-	4,507,900	8.5%
Aviation Fuel Sales	2,502,802	2,421,700	2,026,800	2,150,500	-	2,150,500	(11.2%)
Fines & Forfeitures	378,757	340,000	339,100	339,000	-	339,000	(0.3%)
Miscellaneous Revenues	571,892	190,300	418,300	302,500	-	302,500	59.0%
Interest/Misc	290,187	155,200	269,500	236,300	-	236,300	52.3%
Advance/Repay fm 001 Gen Fd	304,000	49,900	49,900	-	-	-	(100.0%)
Reimb From Other Depts	753,184	853,000	901,500	766,600	-	766,600	(10.1%)
Trans frm Property Appraiser	2,767	-	-	-	-	-	na
Trans frm Tax Collector	24,872	-	-	-	-	-	na
Net Cost General Fund	98,142	101,100	100,100	101,100	-	101,100	0.0%
Net Cost Road and Bridge	(2,288,280)	-	(1,911,100)	-	-	-	na
Net Cost MSTU General Fund	7,169,930	9,434,600	8,483,700	9,678,700	196,400	9,875,100	4.7%
Net Cost Community Development	(22,496,673)	-	(21,425,000)	-	-	-	na
Net Cost Planning Services	(10,195,602)	-	(12,589,100)	-	-	-	na
Trans fm 001 Gen Fund	16,091,300	15,858,400	15,858,400	20,608,300	-	20,608,300	30.0%
Trans fm 102 ROW Permit	-	245,600	244,000	212,800	-	212,800	(13.4%)
Trans fm 111 MSTD Gen Fd	563,000	563,000	563,000	4,566,200	-	4,566,200	711.0%
Trans fm 113 Comm Dev Fd	50,000	-	-	-	-	-	na
Trans fm 114 Pollutn Ctrl Fd	16,300	16,300	16,300	16,300	-	16,300	0.0%
Trans fm 131 Dev Serv Fd	1,116,100	225,000	225,000	295,700	-	295,700	31.4%
Trans fm 185 Beach Ren Ops	10,000	10,000	10,000	10,000	-	10,000	0.0%
Trans fm 195 TDC Cap Fd	643,300	669,100	669,100	759,900	-	759,900	13.6%
Trans fm 760 Collier Lighting	47,300	52,700	52,700	69,900	-	69,900	32.6%
Trans fm 232 PR Ind & N Prod Pk	305,100	663,100	663,100	-	-	-	(100.0%)
Trans fm 312 Gas Tax Op Fd	-	-	-	56,100	-	56,100	na
Trans fm 313 Gas Tax Cap Fd	3,055,200	3,169,900	3,169,900	-	-	-	(100.0%)
Trans fm 325 Stormwater Cap Fd	1,120,200	905,500	905,500	821,600	-	821,600	(9.3%)
Trans fm 711/712 Transp Grants	-	-	7,200	-	-	-	na
Carry Forward	32,458,600	34,532,400	42,293,900	40,932,200	504,200	41,436,400	20.0%
Less 5% Required By Law	-	(1,622,400)	-	(1,673,400)	-	(1,673,400)	3.1%
Total Funding	70,874,983	103,228,600	78,143,200	117,322,600	700,600	118,023,200	14.3%

Division Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Administration	38.00	40.00	42.00	45.00	3.00	48.00	20.0%
Planning	32.00	31.00	33.00	31.00	-	31.00	0.0%
Regulation	219.50	219.00	231.00	224.00	5.00	229.00	4.6%
Maintenance	101.00	105.00	104.00	104.00	3.00	107.00	1.9%
Operations	33.00	35.00	35.00	35.00	1.00	36.00	2.9%
Project Management	40.00	42.00	42.00	44.00	-	44.00	4.8%
Airport	14.00	15.00	15.00	15.00	-	15.00	0.0%
Total FTE	477.50	487.00	502.00	498.00	12.00	510.00	4.7%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Administration

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	4,034,328	4,754,400	4,551,700	6,151,800	71,700	6,223,500	30.9%
Operating Expense	3,068,427	7,019,100	6,886,000	9,835,500	-	9,835,500	40.1%
Indirect Cost Reimburs	963,900	770,800	770,800	871,200	-	871,200	13.0%
Capital Outlay	170,759	929,000	926,300	1,359,000	-	1,359,000	46.3%
Net Operating Budget	8,237,415	13,473,300	13,134,800	18,217,500	71,700	18,289,200	35.7%
Total Budget	8,237,415	13,473,300	13,134,800	18,217,500	71,700	18,289,200	35.7%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Addressing and GIS (113)	465,931	566,400	505,500	584,200	-	584,200	3.1%
Construction & Maintenance Administration Office (101)	1,460,389	1,639,300	1,630,000	2,314,500	1,800	2,316,300	41.3%
Planning & Regulatory Admin/FEMA Expenses (111)	271,565	545,000	419,300	558,700	-	558,700	2.5%
Planning & Regulatory Administration (113)	5,077,664	9,576,100	9,674,000	13,386,400	69,900	13,456,300	40.5%
Planning & Regulatory Administration (131)	449,017	600,500	414,600	825,000	-	825,000	37.4%
Records Management (113)	512,848	546,000	491,400	548,700	-	548,700	0.5%
Total Net Budget	8,237,415	13,473,300	13,134,800	18,217,500	71,700	18,289,200	35.7%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	8,237,415	13,473,300	13,134,800	18,217,500	71,700	18,289,200	35.7%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Licenses & Permits	2,248,371	2,226,000	2,067,000	1,972,000	-	1,972,000	(11.4%)
Building Permits	15,607,681	12,745,000	14,260,000	14,260,000	-	14,260,000	11.9%
Reinspection Fees	1,817,646	1,600,000	1,600,000	1,600,000	-	1,600,000	0.0%
Intergovernmental Revenues	268,317	205,000	205,000	205,000	-	205,000	0.0%
Charges For Services	204,400	200,500	353,500	317,800	-	317,800	58.5%
Miscellaneous Revenues	20,311	500	63,500	63,400	-	63,400	12,580.0%
Reimb From Other Depts	283,536	290,000	290,100	339,900	-	339,900	17.2%
Net Cost Road and Bridge	1,134,730	1,394,300	1,371,700	2,006,300	1,800	2,008,100	44.0%
Net Cost MSTU General Fund	270,975	545,000	419,300	558,700	-	558,700	2.5%
Net Cost Community Development	(13,636,406)	(5,950,500)	(7,318,200)	(3,376,000)	69,900	(3,306,100)	(44.4%)
Net Cost Planning Services	17,853	217,500	(177,100)	270,400	-	270,400	24.3%
Total Funding	8,237,415	13,473,300	13,134,800	18,217,500	71,700	18,289,200	35.7%

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Construction & Maintenance Administration Office (101)	9.00	11.00	11.00	12.00	2.00	14.00	27.3%
Planning & Regulatory Administration (113)	18.00	19.00	21.00	23.00	1.00	24.00	26.3%
Planning & Regulatory Admin/FEMA Expenses (111)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Records Management (113)	5.00	4.00	4.00	4.00	-	4.00	0.0%
Addressing and GIS (113)	5.00	5.00	5.00	5.00	-	5.00	0.0%
Total FTE	38.00	40.00	42.00	45.00	3.00	48.00	20.0%

Growth Management Department

Administration

Construction & Maintenance Administration Office (101)

Mission Statement

To deliver value to the community by providing financial accountability and asset management support for transportation, coastal zone, airport and stormwater capital improvement projects, responding timely and professionally to all reports of problems, supporting daily activities with technical tools and resources, and notifying the public of relevant communications and information related to our operations.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	3.00	1,012,955	308,200	704,755
Departmental administration and all divisional overhead costs for Fund 101 including Indirect Service Charges, General Insurance, IT Direct Hours, and Utilities.				
Fiscal Support	1.00	115,142	-	115,142
Provides financial support and guidance to the Department Head and all division directors and staff within the Growth Management Department. Supervises a staff of 5 budget analysts who handle financial functions, including accounts payable, accounts receivable, grants compliance, purchasing, and payroll, for various divisions within the department.				
Public Information	2.00	176,737	-	176,737
Serve as the liaison between the Growth Management Department and the public, media and governmental representatives. To research and respond to questions/complaints and handle marketing and public relations matters for the Growth Management Department.				
Operations Management and GIS Support	6.00	1,009,666	-	1,009,666
Align Growth Management and Strategic Goals and Objectives with those of the County; make recommendation on new technology products and improve current technology to help make Growth Management Department processes more efficient and effective. Map Growth Management Department business processes to create and update Standard Operating Procedures and Performance Measurements to track the progress towards the accomplishment of our Strategic Goals.				
Current Level of Service Budget	12.00	2,314,500	308,200	2,006,300
Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
GIS Technician (2) - Convert Job Bank Position	2.00	1,800	-	1,800
Positions will be responsible for inputting assets and maintaining assets in GIS and asset management applications. Positions are necessary to implement and manage an Enterprise Asset Management System in alignment with the strategic goals set forth by the County Manager.				
Expanded Services Budget	2.00	1,800	-	1,800
Total Adopted Budget	14.00	2,316,300	308,200	2,008,100

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Administration

Construction & Maintenance Administration Office (101)

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
• 100% of AIMS constituents contacted within 5 business days	100	100	100	100
• 100% of Executive Summaries in Agenda Central by target deadline for approval	100	100	100	100
• 100% of grant & non-grant related invoices audited and monitored for reimbursement within 90 days	100	100	100	100
• 100% of invoices processed in accordance with the Prompt Payment Act	99	100	99	100
• 100% of media or citizens requests addressed within 8 hours	100	100	100	100
• 90% of AIMS issues closed out or action plan developed within 20 days to include periodic update	95	90	100	100

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	786,181	939,600	956,700	1,600,400	1,800	1,602,200	70.5%
Operating Expense	472,375	523,900	500,200	578,700	-	578,700	10.5%
Indirect Cost Reimburs	173,000	170,800	170,800	100,400	-	100,400	(41.2%)
Capital Outlay	28,833	5,000	2,300	35,000	-	35,000	600.0%
Net Operating Budget	1,460,389	1,639,300	1,630,000	2,314,500	1,800	2,316,300	41.3%
Total Budget	1,460,389	1,639,300	1,630,000	2,314,500	1,800	2,316,300	41.3%
Total FTE	9.00	11.00	11.00	12.00	2.00	14.00	27.3%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	268,317	205,000	205,000	205,000	-	205,000	0.0%
Miscellaneous Revenues	16,241	-	13,300	13,300	-	13,300	na
Reimb From Other Depts	41,101	40,000	40,000	89,900	-	89,900	124.8%
Net Cost Road and Bridge	1,134,730	1,394,300	1,371,700	2,006,300	1,800	2,008,100	44.0%
Total Funding	1,460,389	1,639,300	1,630,000	2,314,500	1,800	2,316,300	41.3%

Forecast FY 2016:

The Personal Services forecast is anticipated to be slightly greater than the adopted FY 16 budget due to pay adjustments associated with compensation studies.

Current FY 2017:

The Personal Services budget increased by three (3) FTE's - two (2) of which are expanded and will support the asset management and GIS efforts for the division. A third FTE is the transfer of a Department Head position from General Planning Services in Fund 111.

Operating expenses have increased in certain overhead areas including additional insurance carrying costs, IT related charges and other contractual services. Additional supplies are also budgeted to accommodate new staff.

Capital Outlay includes funding for replacement laptops and cubicles needed to properly accommodate staff.

Revenues:

Revenues received from Motor Fuel Tax Rebates and Mobile Home Licenses have increased modestly during FY 16; however, the related budget for FY 17 is shown flat to be conservative.

Growth Management Department

Administration

Planning & Regulatory Administration (113)

Mission Statement

The primary function of this section is to provide executive level management, financial support, and policy development to all the divisions within the planning and regulatory element of the Growth Management Department (GMD). This section also provides planning and regulatory administrative support to the BCC, County Manager's Office, advisory boards, and other constitutional agencies.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration	1.00	11,408,558	17,895,300	-6,486,742
<p>This section includes the funding for the Deputy Department Head who provides administrative oversight to the divisions within the Growth Management Department, and all divisional overhead costs including indirect cost allocation, IT direct billing hours, insurance, utilities and building repair & maintenance.</p>				
Divisional Financial and Systems Management	17.00	1,549,108	-	1,549,108
<p>This section provides financial and systems administration support and oversight. Responsibilities include, but are not limited to, expenditure processing and tracking, reporting services, application management, and acting as liaison to GMD Planning & Regulatory advisory boards.</p>				
Cash Management	5.00	428,734	-	428,734
<p>Conduct cash receipting and daily financial reconciliation for all Development Services Center activities. Includes the receipt of Building Permit fees, Land Development fees, and Impact Fees. Section also provides assorted cashiering services to the Code Enforcement Division. Provide excellent customer service. Greet customers visiting our department, answer questions, guide customers to proper area, and assist with the permit application process both in person as well as on the phone.</p>				
Current Level of Service Budget	23.00	13,386,400	17,895,300	-4,508,900
Program Enhancements				
Technical Support Professional	1.00	69,900	-	69,900
<p>Hiring a full-time Technical Support Professional will fill the void created by IT no longer offering the use of a full-time Technical Support Professional job bank associate. The position will be responsible for providing end-user support for the GMD North Building, the new location on South Horseshoe, the Immokalee office, the office located at the Everglades Airpark, and oversight of all technical systems within the Development Services building at GMD to ensure CityView and the Inspections Scheduling system is operational for our clients and staff.</p>				
Expanded Services Budget	1.00	69,900	-	69,900
Total Adopted Budget	24.00	13,456,300	17,895,300	-4,439,000

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Administration

Planning & Regulatory Administration (113)

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
* 99% accuracy rate for cash receipts and deposits by GMD Cashiers	99	99	99	99
• 90% of all phone calls coming through the telephone system will be answered in less than one minute	100	100	100	100
• 90% of citizens coming to the Business Center will wait on average less than 20 minutes	100	100	100	100

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	2,342,565	2,840,000	2,837,700	3,658,300	69,900	3,728,200	31.3%
Operating Expense	2,154,377	5,561,600	5,661,800	8,003,500	-	8,003,500	43.9%
Indirect Cost Reimburs	481,600	387,000	387,000	537,100	-	537,100	38.8%
Capital Outlay	99,123	787,500	787,500	1,187,500	-	1,187,500	50.8%
Net Operating Budget	5,077,664	9,576,100	9,674,000	13,386,400	69,900	13,456,300	40.5%
Total Budget	5,077,664	9,576,100	9,674,000	13,386,400	69,900	13,456,300	40.5%
Total FTE	18.00	19.00	21.00	23.00	1.00	24.00	26.3%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Licenses & Permits	1,898,160	1,943,000	1,714,000	1,619,000	-	1,619,000	(16.7%)
Building Permits	15,607,681	12,745,000	14,260,000	14,260,000	-	14,260,000	11.9%
Reinspection Fees	1,817,646	1,600,000	1,600,000	1,600,000	-	1,600,000	0.0%
Charges For Services	122,816	100,500	114,700	116,200	-	116,200	15.6%
Miscellaneous Revenues	206	500	50,200	50,100	-	50,100	9,920.0%
Reimb From Other Depts	240,875	250,000	250,000	250,000	-	250,000	0.0%
Net Cost Community Development	(14,609,719)	(7,062,900)	(8,314,900)	(4,508,900)	69,900	(4,439,000)	(37.2%)
Total Funding	5,077,664	9,576,100	9,674,000	13,386,400	69,900	13,456,300	40.5%

Forecast FY 2016:

Personal services forecasted is anticipated to be in line with the adopted budget. On March 8th, 2016, the Board approved the creation of sixteen positions within Growth Management Department in response to increased customer demand, two (2) FTE's, a Senior Operations Analyst and a Fiscal Technician are included in the above forecast.

Current FY 2017:

Personal services appropriations are budgeted to increase due to the addition of two (2) mid-year Board-approved positions, one (1) transfer from Code Enforcement, one (1) transfer from Pollution Control, and one (1) requested expanded position. These positions were added to address escalating service demands. The personal service budget includes an increase for a general wage adjustment.

This budget includes all direct, indirect, and other major capital expenses associated with Fund (113) operations, including funding to support CityView maintenance and development and contracted temporary professional services to meet the expected continued increase in permitting and inspection related activities.

Operating expense budget is expected to be higher due to projects that were unable to be scheduled and completed for required building maintenance and for a planned Fee Schedule study.

Budgeted capital items include the replacement of dated air conditioning rooftop units, replacement of the building's back-up generator, servers, radio replacements for the P25 digital radio system conversion required by the IT Division, network printers, computers, and other required building maintenance and replacement items identified by Facilities Management. Staff recognizes the continued volatility of development industry activity and will continue to focus on market conditions, efficiencies, and maintain a conservative approach to business operations and revenue forecasting.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Administration

Planning & Regulatory Administration (131)

Mission Statement

The principal function is to provide executive level management to all the divisions within the planning and regulatory element of the Growth Management Department (GMD).

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration	-	534,800	-	534,800
This section provides administrative and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards and executive level management to all divisions within Planning and Regulatory Services.				
Fund Level Control	-	290,200	554,600	-264,400
This division provides for the operation of the GMD Planning & Regulation Building including the Divisions within the Department and the associated direct and indirect costs.				
Current Level of Service Budget	-	825,000	554,600	270,400

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
• 100% of all PUD Annual Monitoring Report Notifications will be sent to applicants within 45 days of the due date	100	100	100	100

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	139,717	337,500	151,600	541,300	-	541,300	60.4%
Indirect Cost Reimburs	309,300	213,000	213,000	233,700	-	233,700	9.7%
Capital Outlay	-	50,000	50,000	50,000	-	50,000	0.0%
Net Operating Budget	449,017	600,500	414,600	825,000	-	825,000	37.4%
Total Budget	449,017	600,500	414,600	825,000	-	825,000	37.4%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Licenses & Permits	350,211	283,000	353,000	353,000	-	353,000	24.7%
Charges For Services	80,952	100,000	238,700	201,600	-	201,600	101.6%
Net Cost Planning Services	17,853	217,500	(177,100)	270,400	-	270,400	24.3%
Total Funding	449,017	600,500	414,600	825,000	-	825,000	37.4%

Forecast FY 2016:

Operating expenses are anticipated to be lower compared to the adopted FY16 budget due to lower contracting costs for court reporting and software changes.

Current FY 2017:

Overall division expenditures are budgeted to increase due to the planned purchase of IT equipment, client outreach programs intended to further streamline the permitting process, talent management and communications/website projects, and a Fee Schedule study. Budgeted capital expenses include required replacement computers, network printers and hardware upgrades.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Administration

Planning & Regulatory Admin/FEMA Expenses (111)

Mission Statement

To collaborate with FEMA representatives addressing County objections to the revised FEMA flood insurance rate maps and more importantly to obtain the needed engineering, scientific and topographic data to improve the accuracy of the flood maps for the residents and property owners of Collier County and to implement the County's floodplain management plan and oversee the Community Rating system.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	1.00	318,700	-	318,700
Provide FEMA representatives with engineering, scientific and topographic data to improve the accuracy of the FEMA flood insurance maps; coordinate the implementation and updating of the County's floodplain management plan; and to oversee the Community Rating System (CRS).				
Divisional Administration	-	240,000	-	240,000
Divisional Fund (111) related Admin. expenses such as verbatim minutes, contractual services and interdivisional reimbursements for Fund (111) program assistance on cross-division projects.				
Current Level of Service Budget	1.00	558,700	-	558,700

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Update County Physical/Map Revisions	100	100	100	100

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	172,758	241,400	135,000	145,700	-	145,700	(39.6%)
Operating Expense	98,807	302,100	282,800	411,500	-	411,500	36.2%
Capital Outlay	-	1,500	1,500	1,500	-	1,500	0.0%
Net Operating Budget	271,565	545,000	419,300	558,700	-	558,700	2.5%
Total Budget	271,565	545,000	419,300	558,700	-	558,700	2.5%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Reimb From Other Depts	590	-	-	-	-	-	na
Net Cost MSTU General Fund	270,975	545,000	419,300	558,700	-	558,700	2.5%
Total Funding	271,565	545,000	419,300	558,700	-	558,700	2.5%

Forecast FY 2016:

Personal services expenditures are forecasted to be lower due to job bank vacancies.

Current FY 2017:

Personal services budget is lower due to the elimination of two job bank positions.

Operating expenses include 1) contract expenses related to the upcoming mitigation offered as a result of additional FEMA basin map findings and 2) contract expenses related to Collier County Floodplain Management Plan to include updating of the Local Mitigation Strategy (LMS) as required to maintain compliance with the Insurance Services Office (ISO) and Community Rating System (CRS) program.

Growth Management Department

**Administration
Records Management (113)**

Mission Statement

This section primarily supports the Growth Management Department (GMD) with adhering to the storage and retrieval requirements of the Florida Department of State and Chapter 119 of the Florida Statute, and provides for secure digital conversion of hard copied blueprints, development plans, documents, and photographs into indexed digital images for systematic storage and recovery to citizens, developers, property owners, and other agencies.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Records Management/Information Desk/Digital Conv	4.00	548,700	-	548,700
Management/maintenance of permitting records and timely response to public records requests as required by the Department of State Records Management and Florida Statutes. Information Desk support of Division in the Business Center by reception, directing calls, and taking and receiving messages, and customer service duties as required. Digital conversion, document imaging of hardcopy to electronic, of all vertical construction permit documents.				
Current Level of Service Budget	4.00	548,700	-	548,700

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
• 95% of Archived Records Request will have file available to customer within 5 business days	95	95	95	95
• 95% of the Public Records Request will be responded to requestor and notify all departments within 1 business day	95	95	95	95

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	304,385	264,700	214,800	264,200	-	264,200	(0.2%)
Operating Expense	167,207	221,300	216,600	224,500	-	224,500	1.4%
Capital Outlay	41,256	60,000	60,000	60,000	-	60,000	0.0%
Net Operating Budget	512,848	546,000	491,400	548,700	-	548,700	0.5%
Total Budget	512,848	546,000	491,400	548,700	-	548,700	0.5%
Total FTE	5.00	4.00	4.00	4.00	-	4.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	9	-	-	-	-	-	na
Net Cost Community Development	512,839	546,000	491,400	548,700	-	548,700	0.5%
Total Funding	512,848	546,000	491,400	548,700	-	548,700	0.5%

Forecast FY 2016:

Overall expenditures are forecasted to be lower than the adopted FY16 budget due to a position vacancy during the fiscal year.

Current FY 2017:

The personal service budget represents no change from FY16 due to replacement staff hired at entrance level. Budget also includes a general wage adjustment.

Operating expenses are increasing due to additional contractual services associated with higher record retrieval volume and a Fee study. Capital expenses include the replacement of one (1) wide-bodied scanner and two (2) plotters.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

**Administration
Addressing and GIS (113)**

Mission Statement

To provide addressing, GIS, and CAD mapping support services to the general public as well as local, state, and federal agencies. Provide project management and technical support to the Growth Management Department; and on a contract basis, provide GIS and/or CAD mapping services to other County divisions, and/or other government agencies.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
GIS/Mapping	4.00	428,387	-	428,387
Maintain, edit and update the County's Official Zoning Atlas computer files. Provide technical support to Engineering, Zoning and Comprehensive Planning Divisions, including rezone exhibits/property owner lists and support for the County's Growth Management Plan. Provide Technical and GIS/CAD support for the County's Growth Management Plan. Provide Technical and GIS/CAD support to other divisions within the Department and on a contract or as needed basis, to divisions outside the Department and the public. Maintain, edit and update the GIS/911 Addressing database for utilization by all County agencies.				
Petition Support and Addressing Compliance Enforcement	1.00	155,813	-	155,813
Clerical, technical and site review support of petition processing and legal address assignment for all proposed projects during Site Development Plan and subdivision review processes. Coordinates with E911, EMS, Sheriff, Property Appraiser, Fire Districts and other service providers to eliminate duplicate names and ensure compliance through enforcement of the E911 Addressing Ordinance.				
Current Level of Service Budget	5.00	584,200	-	584,200

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
• 100% of all new Subdivision Plats & Rezone Petitions/Ordinances mapped within 60 days of recording	100	100	100	100
• 100% of the reviews completed within their established timelines	100	100	100	100
• 100% of all changes to the GIS/911 Addressing database will be updating the data files within 3 business days	100	100	100	100

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	428,440	468,700	407,500	483,200	-	483,200	3.1%
Operating Expense	35,944	72,700	73,000	76,000	-	76,000	4.5%
Capital Outlay	1,547	25,000	25,000	25,000	-	25,000	0.0%
Net Operating Budget	465,931	566,400	505,500	584,200	-	584,200	3.1%
Total Budget	465,931	566,400	505,500	584,200	-	584,200	3.1%
Total FTE	5.00	5.00	5.00	5.00	-	5.00	0.0%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

**Administration
Addressing and GIS (113)**

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	623	-	100	-	-	-	na
Miscellaneous Revenues	3,864	-	-	-	-	-	na
Reimb From Other Depts	970	-	100	-	-	-	na
Net Cost Community Development	460,474	566,400	505,300	584,200	-	584,200	3.1%
Total Funding	465,931	566,400	505,500	584,200	-	584,200	3.1%

Forecast FY 2016:

Overall division expenditures are anticipated to be lower due to vacancies of two senior level positions within this section.

Current FY 2017:

Personal services include a modest overtime appropriation to address escalating work volume and for a general wage adjustment.

Operating expense budget increased due to a Fee Schedule study. Capital expenses include the replacement of one (1) aging plotter for the GIS section and the replacement of aging IT equipment.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Planning

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	2,479,051	3,054,200	2,698,100	3,201,000	-	3,201,000	4.8%
Operating Expense	407,135	816,400	615,300	969,000	-	969,000	18.7%
Capital Outlay	1,547	37,000	37,000	48,100	-	48,100	30.0%
Net Operating Budget	2,887,733	3,907,600	3,350,400	4,218,100	-	4,218,100	7.9%
Total Budget	2,887,733	3,907,600	3,350,400	4,218,100	-	4,218,100	7.9%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
General Planning Services (111)	1,224,485	1,611,100	1,481,800	1,650,900	-	1,650,900	2.5%
Land Use Hearing Officer (131)	218,472	287,500	213,500	236,700	-	236,700	(17.7%)
SW FL Regional Planning Council (001)	100,100	101,100	101,100	101,100	-	101,100	0.0%
Transportation Planning (101)	155,376	-	-	-	-	-	na
Zoning & Land Development Review (111)	218,922	109,700	102,800	112,500	-	112,500	2.6%
Zoning & Land Development Review (131)	970,379	1,798,200	1,451,200	2,116,900	-	2,116,900	17.7%
Total Net Budget	2,887,733	3,907,600	3,350,400	4,218,100	-	4,218,100	7.9%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	2,887,733	3,907,600	3,350,400	4,218,100	-	4,218,100	7.9%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Licenses & Permits	1,073,277	1,011,000	1,079,300	1,078,000	-	1,078,000	6.6%
Charges For Services	2,241,125	2,179,000	2,370,900	2,372,400	-	2,372,400	8.9%
Miscellaneous Revenues	6,757	-	-	-	-	-	na
Net Cost General Fund	100,100	101,100	101,100	101,100	-	101,100	0.0%
Net Cost Road and Bridge	155,340	-	-	-	-	-	na
Net Cost MSTU General Fund	1,422,436	1,704,800	1,568,100	1,747,400	-	1,747,400	2.5%
Net Cost Planning Services	(2,173,801)	(1,150,800)	(1,831,500)	(1,143,300)	-	(1,143,300)	(0.7%)
Trans fm 111 MSTD Gen Fd	62,500	62,500	62,500	62,500	-	62,500	0.0%
Total Funding	2,887,733	3,907,600	3,350,400	4,218,100	-	4,218,100	7.9%

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
General Planning Services (111)	14.00	12.00	12.00	11.00	-	11.00	(8.3%)
Zoning & Land Development Review (111)	3.00	1.00	1.00	1.00	-	1.00	0.0%
Zoning & Land Development Review (131)	11.00	16.00	18.00	18.00	-	18.00	12.5%
Land Use Hearing Officer (131)	2.00	2.00	2.00	1.00	-	1.00	(50.0%)
Transportation Planning (101)	2.00	-	-	-	-	-	na
Total FTE	32.00	31.00	33.00	31.00	-	31.00	0.0%

Growth Management Department

Planning

SW FL Regional Planning Council (001)

Mission Statement

To provide membership in the Southwest Florida Regional Planning Council as mandated by the State and Regional Planning Act of 1984, which declares that all counties within a comprehensive planning district must be members of their regional planning council.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Membership in SWFRPC	-	101,100	-	101,100
Current Level of Service Budget	-	101,100	-	101,100

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	100,100	101,100	101,100	101,100	-	101,100	0.0%
Net Operating Budget	100,100	101,100	101,100	101,100	-	101,100	0.0%
Total Budget	100,100	101,100	101,100	101,100	-	101,100	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost General Fund	100,100	101,100	101,100	101,100	-	101,100	0.0%
Total Funding	100,100	101,100	101,100	101,100	-	101,100	0.0%

Forecast FY 2016:

Membership payment of \$101,100 to the Regional Planning Council is anticipated.

Current FY 2017:

Membership payment to the Regional Planning Council is neutral for FY 2017 at \$101,100.

Growth Management Department

Planning

General Planning Services (111)

Mission Statement

It is this section's responsibility to perform comprehensive community-specific long range planning functions and activities for Collier County consistent with State and Board of County Commissioners planning initiatives, as outlined in the County's Growth Management Plan (GMP), and as mandated by pertinent Florida Statutes and the Florida Administrative Code (F.A.C.); provide planning technical assistance and interpret the GMP for various agencies, divisions and organizations within County government and the community; as well as basic planning support for general public questions, limited plan review, and assistance to the Building Division and Zoning Section.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	2.00	707,842	16,000	691,842
<p>Division administration for the Planning & Zoning Division (LDS) including the Comprehensive Planning Manager and Zoning Manager; provides staff liaison to the Planning Commission, Development Services Advisory Committee, the Historic and Archaeological Board and the Board of County Commissioners. Provides for general clerical, secretarial and technical support; office management for the sections within the LDS; includes fixed operating expenses for the LDS.</p>				
Growth Management Plan (GMP) Preparation and Updates	5.00	552,326	-	552,326
<p>Monitoring, update, implementation, interpretation and amendment of the goals, objectives, policies and programs of the GMP. Prepare the Annual Update and Inventory Report on the Public Facilities (AUIR). Mandated by Rule 9J-5, F.A.C. Ensure consistency between the regulatory policies of the various Elements of the GMP are internally consistent and consistent with State Statutes. Prepare Land Development Code (LDC) to implement amendments to the GMP and provide interpretation of the LDC relative to the GMP goals, objective, policies and programs required, implementing regulations for the GMP Ord. 89-05, as amended. Required by Chapters 163.3194 and 163.3201, F.S. Maintain liaison with Dept of Economic Opportunity, respond to BCC and County Attorney directed studies and analysis. Provide staffing and support for implementation of the Inter-Local Agreement with the Collier County Public Schools (CCPS).</p>				
Special Planning Projects and Studies	4.00	390,732	-	390,732
<p>Prepare consistency with the GMP goals objectives and policies reviews for all petitions for conditional use (CU), straight rezones and Planned Unit Developments (PUD). Conduct community specific planning studies, surveys and improvement plans in response to community based initiatives and periodic Board direction. Process, review and prepare recommendations to the BCC on applications to establish Community Development District (CDD). Prepare and maintain current demographic and annual population projections based on the adopted GMP Methodology; Implementation of the Rural Fringe Mixed Use District, management and administration of the Sending and Receiving designated lands; and the Transfer of Development Rights (TDR) program including the issuance of TDR Credit Certificates. Maintain the Collier County TDR Registry.</p>				
Current Level of Service Budget	11.00	1,650,900	16,000	1,634,900

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
• 90% of Comprehensive Planning reviews will be completed within established target dates	80	80	80	80

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Planning

General Planning Services (111)

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	1,115,179	1,289,500	1,198,400	1,217,600	-	1,217,600	(5.6%)
Operating Expense	107,759	319,600	281,400	431,300	-	431,300	34.9%
Capital Outlay	1,547	2,000	2,000	2,000	-	2,000	0.0%
Net Operating Budget	1,224,485	1,611,100	1,481,800	1,650,900	-	1,650,900	2.5%
Total Budget	1,224,485	1,611,100	1,481,800	1,650,900	-	1,650,900	2.5%
Total FTE	14.00	12.00	12.00	11.00	-	11.00	(8.3%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Licenses & Permits	2,250	-	-	-	-	-	na
Charges For Services	12,000	16,000	16,500	16,000	-	16,000	0.0%
Miscellaneous Revenues	6,721	-	-	-	-	-	na
Net Cost MSTU General Fund	1,203,514	1,595,100	1,465,300	1,634,900	-	1,634,900	2.5%
Total Funding	1,224,485	1,611,100	1,481,800	1,650,900	-	1,650,900	2.5%

Forecast FY 2016:

Personal services are forecasted to be lower due to position vacancies throughout the year. Operating expenses are below budget due to reduced contracting, advertisement, and training expenses.

Current FY 2017:

Personal services, while accounting for a general wage adjustment, is budgeted to decrease due to two high level positions being relocated from this section, one (1) Department Head was moved to Growth Management Administration office in Fund 101 and one (1) Principal Planner was moved to Stormwater Management Fund 324. One (1) Operations Coordinator was transferred in from Code Enforcement Fund 111.

Overall division expenditures are budgeted to increase due to a Board-approved project for data collection for the Rural Fringe Mixed Use District, Golden Gate Area Master Plan and East of 951-GMP studies and public vetting process.

Growth Management Department

Planning

Zoning & Land Development Review (111)

Mission Statement

The purpose of this section is to provide accurate, expeditious, and courteous service to the general public regarding land planning issues and general questions, issuance of various plan approvals and permits, and assistance to the Growth Management Department (GMD) Business Center. This section also provides the necessary oversight to amendments to the Land Development Code (LDC) to ensure compliance with State Statute and the Florida Comprehensive Planning Regulations and to protect the welfare of the general public and resources of Collier County.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Plan Review and Petition Processing	1.00	112,500	-	112,500
Coordinate and process site plan reviews and selected land use petitions; processing of administrative variances, zoning certificates and temporary use permits not processed in the Business Center. Review site plans; review plats; support in processing land development petitions; provide additional support and backup for Customer Service Counter at the Business Center; assist Building Division in review of Commercial Building Permits; Implementation of the Land Development Code and processing amendments as directed by the BCC.				
Current Level of Service Budget	1.00	112,500	-	112,500

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
• 90% of Planning reviews will be completed within established target dates	90	90	90	90

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	207,664	84,100	77,300	83,400	-	83,400	(0.8%)
Operating Expense	11,258	15,600	15,500	8,000	-	8,000	(48.7%)
Capital Outlay	-	10,000	10,000	21,100	-	21,100	111.0%
Net Operating Budget	218,922	109,700	102,800	112,500	-	112,500	2.6%
Total Budget	218,922	109,700	102,800	112,500	-	112,500	2.6%
Total FTE	3.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost MSTU General Fund	218,922	109,700	102,800	112,500	-	112,500	2.6%
Total Funding	218,922	109,700	102,800	112,500	-	112,500	2.6%

Forecast FY 2016:

Personal services are forecasted to be in line with the FY16 adopted budget.

Current FY 2017:

Operations expenses are anticipated to decrease due to a lower IT cost allocation for this section. Capital expenditures include new computers and network printer replacements.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Planning

Zoning & Land Development Review (131)

Mission Statement

The mission of this section is to review and provide recommendations for all land use petitions such as rezones, PUDs and conditional uses consistent with the Land Development Code (LDC) and Growth Management Plan (GMP) and as required by Chapter 163, Part II, Florida Statutes, and to ensure proper public input through the BCC, the Collier County Planning Commission (CCPC) and other BCC-appointed advisory committees.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	-	54,072	3,434,400	-3,380,328
Oversee all divisional functions, including personnel matters, customer service standards and operational functions for the Division of Zoning and Land Development Review.				
Zoning Petitions Review and Processing	17.00	1,963,912	-	1,963,912
Review and recommendations for rezone petitions such as Conditional Uses, PUDs, Rezones and other petitions that require a public hearing process through the CCPC and other Board adopted advisory committees to include as applicable the Environmental Advisory Council and Historic and Archaeological Advisory Board. Provide final recommendations to the BCC after the public hearing process; ensure public meetings are properly conducted and legal advertising is completed. Coordinate comments of various review sections for incorporation into the final recommendations.				
Site Plan Review	1.00	98,916	-	98,916
Review site plans; review plats; support in processing land development petitions; provide additional support and backup for Customer Service Counter at the Business Center; assist Building Division in review of Commercial Building Permits; Implementation of the Land Development Code.				
Current Level of Service Budget	18.00	2,116,900	3,434,400	-1,317,500

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
• 90% of Planning reviews will be completed within established target dates	90	90	90	90

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	852,583	1,480,000	1,274,300	1,752,900	-	1,752,900	18.4%
Operating Expense	117,796	293,200	151,900	339,000	-	339,000	15.6%
Capital Outlay	-	25,000	25,000	25,000	-	25,000	0.0%
Net Operating Budget	970,379	1,798,200	1,451,200	2,116,900	-	2,116,900	17.7%
Total Budget	970,379	1,798,200	1,451,200	2,116,900	-	2,116,900	17.7%
Total FTE	11.00	16.00	18.00	18.00	-	18.00	12.5%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Licenses & Permits	1,071,027	1,011,000	1,079,300	1,078,000	-	1,078,000	6.6%
Charges For Services	2,229,125	2,163,000	2,354,400	2,356,400	-	2,356,400	8.9%
Net Cost Planning Services	(2,329,773)	(1,375,800)	(1,982,500)	(1,317,500)	-	(1,317,500)	(4.2%)
Total Funding	970,379	1,798,200	1,451,200	2,116,900	-	2,116,900	17.7%

Growth Management Department

Planning

Zoning & Land Development Review (131)

Forecast FY 2016:

Personal services are anticipated to be lower due to employee vacancies. On March 8th, 2016, the Board approved the creation of sixteen positions within Growth Management Department in response to increased customer demand, two (2) FTE's, a Senior Project Manager and a Planned Unit Development (PUD) Coordinator are included in the above Forecast. Operating expenses are anticipated to be lower due to lower contracting and training services.

Current FY 2017:

Personal services appropriations are budgeted to increase due to the addition of two (2) mid-year Board-approved positions. These positions were added to address escalating service demands. The personal service budget includes overtime allowances and an increase for a general wage adjustment.

Increased operating appropriations for this section are a result of Naples Daily News legal advertising, required property owner notices required by code, court reporting fees, and a Fee Schedule study. Capital expenditures include computers, network printer replacements, and software system upgrades.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Planning

Land Use Hearing Officer (131)

Mission Statement

The Office of the Hearing Examiner will carry out the policy direction of the Board of County Commissioners (Board) related to growth management and land development through implementation of the Growth Management Plan's (GMP) goals, policies, and objectives specifically through hearing and issuing decisions and recommendations for local land use and zoning petitions consistent with the Land Development Code (LDC).

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Land Use Hearing Officer	1.00	236,700	62,500	174,200
<p>This section provides issuance of various land use development orders such as Appeals of Type III Decisions, Variances, Minor Conditional Uses, Boat Lift Canopies and Boat Facility Extensions, review and analysis of proposed GMP and LDC amendments, review and analysis of various site planning deviations; reviews, considers and analyzes staff reports and public testimony relating to zoning and land use petitions, conducts public hearings and renders written decisions; and coordinates and cooperates with various state and federal agencies, other Board divisions and departments and the County Attorney's Office.</p>				
Current Level of Service Budget	1.00	236,700	62,500	174,200

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	155,329	200,600	148,100	147,100	-	147,100	(26.7%)
Operating Expense	63,143	86,900	65,400	89,600	-	89,600	3.1%
Net Operating Budget	218,472	287,500	213,500	236,700	-	236,700	(17.7%)
Total Budget	218,472	287,500	213,500	236,700	-	236,700	(17.7%)
Total FTE	2.00	2.00	2.00	1.00	-	1.00	(50.0%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost Planning Services	155,972	225,000	151,000	174,200	-	174,200	(22.6%)
Trans fm 111 MSTD Gen Fd	62,500	62,500	62,500	62,500	-	62,500	0.0%
Total Funding	218,472	287,500	213,500	236,700	-	236,700	(17.7%)

Notes:

The Chief Hearing Examiner contract was approved by the Board on 5-28-13.

Forecast FY 2016:

Personal services are forecasted to be lower due to a position vacancy.

Current FY 2017:

Personal Services decreased due to one (1) FTE transferred to Management Office's Corporate Compliance and Performance Improvements Section (fund 001). Expenditures are budgeted to increase slightly due to court reporting services, legal advertising, postage, and IT related charges.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Planning

Transportation Planning (101)

Mission Statement

To provide supervision, planning and engineering, and coordination with the Growth Management Department, as well as other divisions/departments to ensure transportation planning activities (i.e. corridor and alignment studies, 5 and 10 year Capital Improvement Element, and alternative funding source acquisitions) and transportation concurrency management system are carried out in a timely, efficient, and economical manner.

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	148,296	-	-	-	-	-	na
Operating Expense	7,080	-	-	-	-	-	na
Net Operating Budget	155,376	-	-	-	-	-	na
Total Budget	155,376	-	-	-	-	-	na
Total FTE	2.00	-	-	-	-	-	na

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	36	-	-	-	-	-	na
Net Cost Road and Bridge	155,340	-	-	-	-	-	na
Total Funding	155,376	-	-	-	-	-	na

Notes:

During the FY 16 budget phase, this function was merged with the Transportation Development Review and Concurrency Management section, shown in the Regulation portion of the Growth Management Department budget.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Regulation

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	15,079,087	17,949,000	15,785,400	18,831,800	301,500	19,133,300	6.6%
Operating Expense	2,377,922	4,326,200	3,734,800	4,673,700	9,800	4,683,500	8.3%
Indirect Cost Reimburs	145,500	145,100	145,100	139,500	-	139,500	(3.9%)
Capital Outlay	578,515	257,200	400,300	414,200	-	414,200	61.0%
Net Operating Budget	18,181,024	22,677,500	20,065,600	24,059,200	311,300	24,370,500	7.5%
Trans to Property Appraiser	16,252	16,900	16,900	17,300	-	17,300	2.4%
Trans to Tax Collector	47,527	54,300	54,300	58,200	-	58,200	7.2%
Trans to 101 Transp Op Fd	-	245,600	244,000	212,800	-	212,800	(13.4%)
Trans to 113 Com Dev Fd	16,300	16,300	16,300	16,300	-	16,300	0.0%
Trans to 523 Motor Pool Cap	-	25,000	25,000	35,000	-	35,000	40.0%
Reserves for Contingencies	-	84,200	-	95,200	-	95,200	13.1%
Reserves for Capital	-	1,024,400	-	1,095,900	-	1,095,900	7.0%
Reserves for Cash Flow	-	542,800	-	593,200	-	593,200	9.3%
Reserves for Attrition	-	(26,000)	-	(38,100)	-	(38,100)	46.5%
Total Budget	18,261,103	24,661,000	20,422,100	26,145,000	311,300	26,456,300	7.3%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Building Review & Permitting (113)	7,647,033	9,417,400	8,082,000	10,294,100	310,400	10,604,500	12.6%
Business Franchise Administration Element (111)	310,508	384,400	390,000	277,000	-	277,000	(27.9%)
Code Enforcement (111)	4,121,435	4,488,200	4,183,800	4,595,000	-	4,595,000	2.4%
Engineering Services (131)	1,618,387	2,665,200	1,810,700	2,463,000	900	2,463,900	(7.6%)
Environmental Services (111)	286,429	369,900	352,400	379,700	-	379,700	2.6%
Environmental Services (131)	852,254	1,465,700	1,101,200	1,877,800	-	1,877,800	28.1%
Natural Resources Grants (117)	-	12,500	208,600	300	-	300	(97.6%)
Right-of-way Permit & Inspections (102/131)	378,520	370,600	342,700	383,100	-	383,100	3.4%
Transportation Development Review and Concurrency Mgt (101)	339,160	529,300	549,000	619,300	-	619,300	17.0%
Utility Regulations Fund (669)	397,866	453,400	289,000	440,900	-	440,900	(2.8%)
Water Pollution Control Fund (114)	2,229,433	2,520,900	2,756,200	2,729,000	-	2,729,000	8.3%
Total Net Budget	18,181,024	22,677,500	20,065,600	24,059,200	311,300	24,370,500	7.5%
Total Transfers and Reserves	80,079	1,983,500	356,500	2,085,800	-	2,085,800	5.2%
Total Budget	18,261,103	24,661,000	20,422,100	26,145,000	311,300	26,456,300	7.3%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Regulation

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	1,825,749	2,055,600	1,973,400	2,260,100	-	2,260,100	9.9%
Delinquent Ad Valorem Taxes	3,874	-	200	-	-	-	na
Communications Services Tax	4,855,279	4,700,000	4,850,000	4,850,000	-	4,850,000	3.2%
Franchise Fees	322,654	167,900	305,000	181,900	-	181,900	8.3%
Licenses & Permits	3,201,134	2,752,700	3,093,800	3,089,700	-	3,089,700	12.2%
Reinspection Fees	582,315	529,000	620,000	620,000	-	620,000	17.2%
Special Assessments	31,551	30,000	37,600	37,000	-	37,000	23.3%
Charges For Services	957,214	1,026,600	971,500	992,600	-	992,600	(3.3%)
Fines & Forfeitures	378,757	340,000	339,100	339,000	-	339,000	(0.3%)
Miscellaneous Revenues	148,450	20,000	120,100	22,000	-	22,000	10.0%
Interest/Misc	23,875	6,500	18,400	12,000	-	12,000	84.6%
Reimb From Other Depts	198,123	183,000	231,100	231,100	-	231,100	26.3%
Trans frm Property Appraiser	1,950	-	-	-	-	-	na
Trans frm Tax Collector	18,453	-	-	-	-	-	na
Net Cost General Fund	(1,958)	-	(1,000)	-	-	-	na
Net Cost Road and Bridge	339,160	529,300	549,000	619,300	-	619,300	17.0%
Net Cost MSTU General Fund	(1,343,862)	(595,500)	(904,500)	(574,300)	-	(574,300)	(3.6%)
Net Cost Community Development	7,633,003	9,417,400	8,081,900	10,294,100	310,400	10,604,500	12.6%
Net Cost Planning Services	(645,512)	1,292,400	(576,800)	894,300	900	895,200	(30.7%)
Trans fm 113 Comm Dev Fd	50,000	-	-	-	-	-	na
Carry Forward	2,812,800	2,343,300	3,131,900	2,418,600	-	2,418,600	3.2%
Less 5% Required By Law	-	(137,200)	-	(142,400)	-	(142,400)	3.8%
Total Funding	21,393,010	24,661,000	22,840,700	26,145,000	311,300	26,456,300	7.3%

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Building Review & Permitting (113)	107.00	104.00	114.00	114.00	5.00	119.00	14.4%
Code Enforcement (111)	49.00	48.00	48.00	42.00	-	42.00	(12.5%)
Right-of-way Permit & Inspections (102/131)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Business Franchise Administration Element (111)	2.00	2.00	2.00	1.00	-	1.00	(50.0%)
Utility Regulations Fund (669)	3.00	2.00	2.00	2.00	-	2.00	0.0%
Transportation Development Review and Concurrency Mgt (101)	4.00	5.00	5.00	5.00	-	5.00	0.0%
Engineering Services (131)	16.00	17.00	18.00	17.00	-	17.00	0.0%
Environmental Services (111)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Environmental Services (131)	12.00	14.00	15.00	17.00	-	17.00	21.4%
Water Pollution Control Fund (114)	20.50	21.00	21.00	20.00	-	20.00	(4.8%)
Total FTE	219.50	219.00	231.00	224.00	5.00	229.00	4.6%

Growth Management Department

Regulation

Building Review & Permitting (113)

Mission Statement

The purpose of this section is to provide fast, efficient, courteous customer service to residents, property owners, visitors, and licensed development professionals with the review and issuance of permits and to provide quality, timely inspections for all construction projects, while adhering to the Florida Building Code, and to prevent unlicensed and unscrupulous contractors from harming the public.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	2.00	789,128	-	789,128
Provides administrative oversight to the Growth Management Division Business Center, and Building Plan Review and Inspection Section. Interact with consumer groups, recommend and implement business continuity measures based on consumer requirements and risk assessments.				
Building Permit Processing	29.00	1,964,752	-	1,964,752
Provide review and assistance to customers with the processing of building permits and related building code inquires.				
Inspections and Plans Review	74.00	6,830,920	-	6,830,920
Provide quality inspections within one business day and provide review services within est. timeframes. (One and two family dwellings = 5 business days (BD); Commercial single trade = 5 BD; Commercial 2-3 trades = 10 BD; Commercial Others = 15 BD.)				
Contractor Licensing	9.00	709,300	-	709,300
Regulate local and State licensing requirements. Investigate complaints within 24 hours and cite unlicensed contractors.				
Current Level of Service Budget	114.00	10,294,100	-	10,294,100
Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Site Plan Reviewer, Sr	1.00	92,600	-	92,600
The Collier County Fire Review team reviews fire/life safety related plans such as fire alarms, fire sprinklers, engineered fire suppression systems, exhaust hoods, gas, fossil fuels, underground fire water lines and hydrants, paint spray booths, tents and other fire related issues; building plans for fire/life safety compliance which include new construction, remodels, alterations and many other types of miscellaneous building permits; and site development plans for fire code compliance. Team members also assist the front intake staff, contractors, and architects with technical fire code issues thru advisory and fire code technical meetings; answer questions from the general public who have fire code concerns; and return phone calls in a timely manner and provide customer service as required. Hiring a Sr. Site Plan Reviewer would expand the expertise of the staff, help meet the increased demand of Fire Reviews, reduce the amount of overtime required by current staff to meet due dates, and enable the team to provide a high level of service to the community.				
Operations Coordinator	1.00	56,600	-	56,600

Growth Management Department

Regulation

Building Review & Permitting (113)

Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
<p>This position is currently occupied by a job bank associate for greater than 1 year. With the continued increase and demand for services, the need to provide operational and administrative support to the Building Review & Inspections Manager, Chiefs, and Inspectors continues to increase exponentially (double digit gains year over year). This position's primary function is to schedule inspections, manage building permit cancellations and extensions, track all private provider permits, coordinate all required training for Inspectors and Plan Reviewers, and ensure quality assurance and quality checks are in place with regards to the building permit process.</p>				
Customer Service Specialist (3)	3.00	152,300	-	152,300
<p>The Welcome Center, located within the Business Center, is currently staffed by six full-time job bank associates. These employees greet more than 10,000 clients and receive over 4,000 phone calls per month. They are responsible for knowing how to guide all GMD Development Services questions related to regulatory requirements and enforcement actions. Constant training is necessary for a period of 5-6 months for these employees to attain the high level of service expected by County customers. The Welcome Center requires skilled, well-informed employees to better serve our customers. In the last fiscal year, GMD had to replace twelve customer service job bank associates at a cost of about \$73,000 spent on posting, interviews and review times, background checks, drug screenings, and training, as well as \$151,000 budgeted for salaries, because most of them had attained permanent positions within the County or in the private sector. Retention of these knowledgeable employees in this key area would provide stability to the group and significantly reduce staff time and money expended towards recruitment, hiring, and training, and lower the number of transient job bank associates required.</p>				
Trucks (5)	-	8,900	-	8,900
<p>(5) F150's 4WD for the four Senior Building Inspector expanded positions that were approved by the Board on 3/8/16 and 1 to support another Building Inspector job bank associate.</p>				
Expanded Services Budget	5.00	310,400	-	310,400
Total Adopted Budget	119.00	10,604,500	-	10,604,500

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Regulation

Building Review & Permitting (113)

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
• 100% of all Stand-Up Review applications and Land Use inquiries shall be completed within established timelines	100	100	100	100
• 100% of the time, a meeting with staff will be offered to the applicant, as well as the property owner, to arrange for a meeting with all plan reviewers associated with those areas of concerns, to aid with the resolution of all outstanding issues identified	100	100	100	100
• 80% of the recommended number of inspections per inspector per day will be within the measure outlined by the ISO and the Florida Benchmark Consortium	100	100	100	100
• 85% licensing officers conduct 12 site inspections per day	70	70	70	70
• 90% licensed activity/complaint requests are addressed within two business days	100	100	100	100
• 90% of Land Use applications shall be processed within the established timelines	100	100	100	100
• 90% of Zoning Certificates and Temporary Use applications shall be processed within the established timelines	100	100	100	100
• 100% of Contractor Licensing shall have renewal notices to all Licensed contractor one month prior to expiration date	100	100	100	100
• 90% of Contractors Licenses shall be completed within 5 business days	100	100	100	100
• 90% of Contractor Licenses that require advisory board review and approval shall be completed within 45 business days	100	100	100	100
• 95% of building inspections will be inspected within the next business day	100	100	100	100
• 95% of building permit applications and reviews shall be completed by required target date	100	100	100	100

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	6,521,032	7,968,300	6,937,600	8,868,400	301,500	9,169,900	15.1%
Operating Expense	720,679	1,419,100	1,114,400	1,331,900	8,900	1,340,800	(5.5%)
Capital Outlay	405,321	30,000	30,000	93,800	-	93,800	212.7%
Net Operating Budget	7,647,033	9,417,400	8,082,000	10,294,100	310,400	10,604,500	12.6%
Total Budget	7,647,033	9,417,400	8,082,000	10,294,100	310,400	10,604,500	12.6%
Total FTE	107.00	104.00	114.00	114.00	5.00	119.00	14.4%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	8,190	-	100	-	-	-	na
Reimb From Other Depts	5,840	-	-	-	-	-	na
Net Cost Community Development	7,633,003	9,417,400	8,081,900	10,294,100	310,400	10,604,500	12.6%
Total Funding	7,647,033	9,417,400	8,082,000	10,294,100	310,400	10,604,500	12.6%

Forecast FY 2016:

On March 8th, 2016, the Board approved the creation of sixteen positions within Growth Management Department in response to increased customer demand; ten (10) FTE's were placed here.

Personal services and operating costs are projected below budget despite the Board-approved increase in division positions. A delay in hiring the positions due to the restricted available labor pool until late in the FY resulted in forecast expenses significantly less than anticipated. Operating expenses are slightly lower due to lower anticipated contracting and training expenditures.

Growth Management Department

Regulation

Building Review & Permitting (113)

Current FY 2017:

Personal services are budgeted to increase with the net addition of ten (10) mid-year Board-approved positions plus five (5) expanded FTEs within this section. Operating expenses include funding for a Fee Schedule study. Capital expenses will increase due to radio replacements for the P25 digital radio system conversion required by the IT Division. The remaining budget includes replacement computers and network printers for staff.

Growth Management Department

Regulation Code Enforcement (111)

Mission Statement

To protect the health, safety and welfare of Collier County residents and visitors through education, cooperation, and compliance.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	3.00	1,556,222	790,000	766,222
Administer enforcement, operations and the investigative staff. Provide direction, implement policies, ensure health, safety and welfare of the community members.				
Golden Gate Area Investigators	7.00	671,929	-	671,929
Six investigators and one supervisor seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.				
East Naples Area Investigators	7.00	578,440	-	578,440
Six investigators and one supervisor seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.				
North Naples Area Investigators	7.00	509,729	-	509,729
Six investigators and one supervisor seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.				
Immokalee/Copeland Area Investigators	6.00	434,479	-	434,479
Five investigators and one supervisor seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.				
Operations Section	8.00	538,800	164,000	374,800
Intake code violation complaints, issue garage sale, recreational vehicle, and temporary use permits. Archive code case records and issue service process for code cases to respondents. Manage nuisance abatements and demolitions of properties with code violations as defined by the Weed/Litter and Property Maintenance Ordinance. Coordinate training for the division members. Complete lien searches and payoffs. Complete approximately 9,500 lien searches per year. Process and maintain division requisitions, bids and contracts. Approve transactions and invoices for service. Coordinate work with contractors.				
Code Enforcement Board & Special Magistrate Hearing Section	2.00	187,139	-	187,139
Manage the Code Enforcement Board and Special Magistrate Hearings. Compile all legal documentation, fines, operational costs and civil penalties for code cases, code hearings, and agency citations (Sheriff's Office, Domestic Animal Services, Public Utilities, false alarms and park rangers). Coordinate cases for foreclosure and fine abatements with the County Attorney's office. Record liens and orders with the Collier County Clerk of the Circuit Court.				
Citations Office/Lien Search	2.00	118,262	-	118,262
Process payments, prepare reports and monitor revenue. Process violations and citations issued by the Sheriff's Office, Public Utilities, Domestic Animal Services, false alarms, park rangers and Code Enforcement investigators.				

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

**Regulation
Code Enforcement (111)**

Current Level of Service Budget **42.00** **4,595,000** **954,000** **3,641,000**

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
• 90% of open Code cases, on initial report, by community members and conduct site visit within 5 days.	90	90	90	90
• 100% of lien search and payoff requests processed within 2 business days	100	100	100	100
• 40% (= or >) of Code cases closed with voluntary compliance	40	40	40	40
• Conduct 50 Community Task Force meetings, 20 meet and greet events, 20 clean-up events, and/or neighborhood vacant home sweeps	100	100	100	100

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	3,534,511	3,597,700	3,324,700	3,314,300	-	3,314,300	(7.9%)
Operating Expense	586,924	824,500	793,100	1,191,700	-	1,191,700	44.5%
Capital Outlay	-	66,000	66,000	89,000	-	89,000	34.8%
Net Operating Budget	4,121,435	4,488,200	4,183,800	4,595,000	-	4,595,000	2.4%
Total Budget	4,121,435	4,488,200	4,183,800	4,595,000	-	4,595,000	2.4%
Total FTE	49.00	48.00	48.00	42.00	-	42.00	(12.5%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Special Assessments	31,551	30,000	37,600	37,000	-	37,000	23.3%
Charges For Services	558,642	566,000	579,200	578,000	-	578,000	2.1%
Fines & Forfeitures	376,800	340,000	338,100	339,000	-	339,000	(0.3%)
Miscellaneous Revenues	796	-	-	-	-	-	na
Reimb From Other Depts	1,681	-	-	-	-	-	na
Net Cost MSTU General Fund	3,151,965	3,552,200	3,228,900	3,641,000	-	3,641,000	2.5%
Total Funding	4,121,435	4,488,200	4,183,800	4,595,000	-	4,595,000	2.4%

Notes:

Code Enforcement is a community health, safety and welfare focused function that is not intended to perform as a revenue-centric business model. Revenues from fines and forfeitures are shown as part of the Code Enforcement budget but are not primarily intended to support the Division's operational costs. Charges for abatement activities and fees for lien searches are assessed to recover incurred costs.

Forecast FY 2016:

Personal services are forecasted to decrease due to vacancies which include the Code Director for the first six (6) months of FY16. Expenditures are forecasted to decrease primarily due to lower fuel costs.

Current FY 2017:

Personal services will decrease due to the transfer of six (6) FTE's – two (2) to Facilities Management Fund 001, one (1) to General Planning Services Fund 111, one (1) to Planning & Regulatory Administration Fund 113, and two (2) to Environmental Services Fund 131. The personal service budget includes a general wage adjustment.

Operating expenses are budgeted to increase with added funding for abandoned buildings demolition (offset by fee revenue) and the purchase of enhanced software upgrades. Operating expenses are budgeted for the Motor Pool Capital recovery charge assessed on all tagged vehicles.

Capital expenses are higher due to radio replacements for the P25 digital radio system conversion required by the IT Division, laptops and other IT equipment.

Growth Management Department

**Regulation
Code Enforcement (111)**

Revenues:

Revenue from fees, fines and reimbursements, consistent with collection trends, are budgeted higher than the prior year which is reflective of activity.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Regulation

Right-of-way Permit & Inspections (102/131)

Mission Statement

To provide a fast, efficient process for the review and issuance of right-of-way permits in compliance with Florida Administrative Code, Rule 14. To inspect all structures under construction to ensure compliance with the codes and regulations adopted by the Board of County Commissioners and as set forth in the governing ordinance.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Right-of-Way Permit Processing and Inspections	3.00	383,100	540,000	-156,900
Process right-of-way permit applications within 15 business days. Inspect all issued permits under construction to ensure compliance with all applicable codes and regulations within 48 hours of the request. Inspect Maintenance of Traffic for all permits as needed.				
Reserves/Transfers/Interest	-	212,800	212,800	-
Current Level of Service Budget	3.00	595,900	752,800	-156,900

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
• Percent of permitted projects inspected within 48 hours of request	60	60	60	60

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	299,298	312,000	296,200	340,700	-	340,700	9.2%
Operating Expense	37,983	52,200	40,100	42,400	-	42,400	(18.8%)
Indirect Cost Reimburs	9,700	6,400	6,400	-	-	-	(100.0%)
Capital Outlay	31,539	-	-	-	-	-	na
Net Operating Budget	378,520	370,600	342,700	383,100	-	383,100	3.4%
Trans to 101 Transp Op Fd	-	245,600	244,000	212,800	-	212,800	(13.4%)
Total Budget	378,520	616,200	586,700	595,900	-	595,900	(3.3%)
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Licenses & Permits	550,175	345,000	540,400	540,000	-	540,000	56.5%
Miscellaneous Revenues	213	-	-	-	-	-	na
Interest/Misc	2,378	-	2,500	2,500	-	2,500	na
Net Cost Planning Services	-	25,600	(198,900)	(156,900)	-	(156,900)	(712.9%)
Carry Forward	278,900	245,600	453,100	210,400	-	210,400	(14.3%)
Less 5% Required By Law	-	-	-	(100)	-	(100)	na
Total Funding	831,667	616,200	797,100	595,900	-	595,900	(3.3%)

Forecast FY 2016:

Total are expected to be slightly lower than the adopted FY16 budget due to lower interdepartmental payments.

Current FY 2017:

Personal Services are expected to increase due to anticipated overtime for this section and a programmed general wage adjustment. Operating expenses are anticipated to decrease due to lower insurance costs and lower interdepartmental payments.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Regulation

Business Franchise Administration Element (111)

Mission Statement

To administer telecommunications licenses to cable franchises, monitor and procure associated fees, enforce customer service standards as they relate to franchise terms.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead/Customer Service	1.00	277,000	4,872,000	-4,595,000
To administer telecommunications licenses and cable franchises operating in unincorporated Collier County while monitoring quality of service and customer service issues.				
Current Level of Service Budget	1.00	277,000	4,872,000	-4,595,000

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
• 100% of Cable Franchise and Electric Utility customer inquiries will be responded to within 1 business day	100	100	100	100
• 90% of driver id's and Certificate to Operate Vehicles for Hire shall be completed within 10 business days	100	100	-	-
• 90% of driver id's and Certificate to Operate Vehicles for Hire that require advisory board review and approval shall be completed within 45 business days	100	100	-	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	147,906	151,500	125,400	55,900	-	55,900	(63.1%)
Operating Expense	162,601	223,900	255,600	212,100	-	212,100	(5.3%)
Capital Outlay	-	9,000	9,000	9,000	-	9,000	0.0%
Net Operating Budget	310,508	384,400	390,000	277,000	-	277,000	(27.9%)
Total Budget	310,508	384,400	390,000	277,000	-	277,000	(27.9%)
Total FTE	2.00	2.00	2.00	1.00	-	1.00	(50.0%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Communications Services Tax	4,855,279	4,700,000	4,850,000	4,850,000	-	4,850,000	3.2%
Licenses & Permits	213,748	182,000	3,800	-	-	-	(100.0%)
Miscellaneous Revenues	23,693	20,000	22,000	22,000	-	22,000	10.0%
Net Cost MSTU General Fund	(4,782,213)	(4,517,600)	(4,485,800)	(4,595,000)	-	(4,595,000)	1.7%
Total Funding	310,508	384,400	390,000	277,000	-	277,000	(27.9%)

Forecast FY 2016:

Overall expenditures are forecast over budget accounting for refunds due customers after repeal of the vehicle for hire ordinance. This was covered by BA 16-169.

Current FY 2017:

Personnel Services decreased due to the transfer of one (1) FTE to Emergency Medical Services (EMS) Fund 490. Overall expenses reflect the level of service in this section after repeal of the vehicle for hire ordinance. Capital expenditures include computer and network printer replacements. This budget includes an interdepartmental service payment for program administration and oversight by Utilities Regulation Fund (669) staff.

Growth Management Department

Regulation

Business Franchise Administration Element (111)

Revenues:

Revenue collected from the State of Florida Communication Services Tax (CST) is budgeted at \$4.85 million and is the largest, single non ad valorem contribution to the County's Unincorporated Area General Fund.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Regulation

Utility Regulations Fund (669)

Mission Statement

To provide effective and efficient regulation of privately owned water, bulk water, and wastewater utilities, providing service within the unincorporated areas of Collier County and the timely resolution of customer inquiries pertaining to quality utility service.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration and Enforcement	1.50	387,558	387,558	-
Divisional administration and enforcement of enabling ordinance and supplemental rules of the Board regarding water, bulk water, and wastewater utility regulation of investor-owned utilities; to provide administrative support to the Collier County Water and Wastewater Authority; to review, audit, and make recommendations as appropriate regarding territorial boundaries, rate tariffs, rate investigations, and standard operating procedures of utilities subject to local regulation.				
Customer Service	0.50	53,342	53,342	-
To provide timely research and resolution of customer inquiries regarding utility service, billing, customer relations, as related to private utilities under regulatory jurisdiction of the Board of County Commissioners.				
Reserves	-	1,165,900	1,165,900	-
Contingencies may include health, safety and welfare issues connected with operation and maintenance of privately owned utilities should the Collier County Water and Wastewater Authority or the BCC be appointed by the Court as receiver of utilities that are in financial distress or abandoned.				
Current Level of Service Budget				
	2.00	1,606,800	1,606,800	-

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
• 100% of private utilities customer inquiries will be responded to within 1 business day	100	100	100	100
• 100% of reported violations shall be processed within 1 business day	100	100	100	100

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	360,435	201,100	217,900	217,600	-	217,600	8.2%
Operating Expense	19,831	208,100	29,400	206,700	-	206,700	(0.7%)
Indirect Cost Reimburs	17,600	17,700	17,700	16,600	-	16,600	(6.2%)
Capital Outlay	-	26,500	24,000	-	-	-	(100.0%)
Net Operating Budget	397,866	453,400	289,000	440,900	-	440,900	(2.8%)
Reserves for Contingencies	-	17,100	-	22,000	-	22,000	28.7%
Reserves for Capital	-	899,400	-	982,200	-	982,200	9.2%
Reserves for Cash Flow	-	67,800	-	166,100	-	166,100	145.0%
Reserves for Attrition	-	-	-	(4,400)	-	(4,400)	na
Total Budget	397,866	1,437,700	289,000	1,606,800	-	1,606,800	11.8%
Total FTE	3.00	2.00	2.00	2.00	-	2.00	0.0%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

**Regulation
Utility Regulations Fund (669)**

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Franchise Fees	322,654	167,900	305,000	181,900	-	181,900	8.3%
Charges For Services	-	-	300	-	-	-	na
Interest/Misc	8,254	1,500	6,000	2,000	-	2,000	33.3%
Reimb From Other Depts	100,000	100,000	100,000	100,000	-	100,000	0.0%
Trans fm 113 Comm Dev Fd	50,000	-	-	-	-	-	na
Carry Forward	1,131,800	1,181,800	1,214,800	1,337,100	-	1,337,100	13.1%
Less 5% Required By Law	-	(13,500)	-	(14,200)	-	(14,200)	5.2%
Total Funding	1,612,708	1,437,700	1,626,100	1,606,800	-	1,606,800	11.8%

Forecast FY 2016:

Personal services are forecast higher when an FTE vacancy was filled above the incumbent. This action was covered by a budget amendment. Operating expenses have decreased due to lower than anticipated contractor expenses.

Current FY 2017:

Personal Service expenses include funding for two (2) FTE's. Funding for a general wage adjustment is included. The operating budget includes professional fees and contractual services associated with any anticipated rate cases.

Revenues:

This fund is a revenue centric operation that receives franchise fees and County interdepartmental reimbursements in payment for regulatory duties and as an administrative offset for work performed by programmed staff.

Growth Management Department

Regulation

Transportation Development Review and Concurrency Mgt (101)

Mission Statement

To provide supervision, planning and engineering, and coordination with Growth Management Department, as well as other divisions/departments to ensure the transportation planning activities are carried out in a timely, efficient, and economical manner, and in compliance with Florida Statutes, Chapters 163 and 339, and local ordinances through the review of development applications for level of service, access management, site impact, and alternative transportation opportunities (i.e. walking, biking, car-pooling, etc.).

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	3.00	351,072	-	351,072
Provide for the supervision and overall program planning of the Transportation Planning and Review Section consistent with County LDC requirement and applicable State Statutes (chapters 163 and 339).				
Development Review	2.00	268,228	-	268,228
Review of rezones, conditional uses, site development plans, and other development issues for compliance with Board policies and directives, including the monitoring of compliance of development projects with various commitment requirements (PUDs, DCA, etc.).				
Current Level of Service Budget	5.00	619,300	-	619,300

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
• 90% of Transportation reviews will be completed within established target date	90	90	90	90

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	316,152	497,800	525,900	576,600	-	576,600	15.8%
Operating Expense	23,007	30,000	23,100	42,700	-	42,700	42.3%
Capital Outlay	-	1,500	-	-	-	-	(100.0%)
Net Operating Budget	339,160	529,300	549,000	619,300	-	619,300	17.0%
Total Budget	339,160	529,300	549,000	619,300	-	619,300	17.0%
Total FTE	4.00	5.00	5.00	5.00	-	5.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost Road and Bridge	339,160	529,300	549,000	619,300	-	619,300	17.0%
Total Funding	339,160	529,300	549,000	619,300	-	619,300	17.0%

Notes:

This section absorbed 1 FTE during FY 16 due to a merger with the Transportation Planning functions.

Forecast FY 2016:

The Personal Services forecast is anticipated to be greater than the adopted FY 16 adopted budget due to recommended compensation study salary range adjustments.

Current FY 2017:

Operating expenses are increasing to accommodate current business needs. The primary driver for increased funding is due to the need for office rent payable to a third party. The section will no longer be housed in a county owned building due to lack of space.

Growth Management Department

**Regulation
Engineering Services (131)**

Mission Statement

It is this section's mission to oversee the implementation of the Land Development Code (LDC) and Subdivision Regulations in the review and approval of subdivisions and other site improvement plans, to review and approve various engineering permits, and to provide inspection services of infrastructure construction to assure compliance with County Standards.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	-	395,802	3,158,000	-2,762,198
Fund for division administration and fixed divisional overhead.				
Engineering Review	12.00	1,448,822	-	1,448,822
Program staff includes the County Engineer, Section Manager of the Engineering Review and Inspection Section, and the County Surveyor. Provides for the technical review and approval of plans for subdivisions, SDP's, SIP's and insubstantial changes; processes and issues excavation permits, blasting permits, lot-line adjustments, easement vacations and other minor approvals. Processes requests for utility conveyances. Manages preliminary and final acceptances of subdivisions, including the processing of performance securities.				
Engineering Inspections	5.00	618,376	-	618,376
Provides for the inspections of infrastructure construction for subdivisions and site improvement plans, including inspections for preliminary acceptances and utility conveyances. Inspects all single family and commercial units for drainage and landscaping, features not required by the Florida Building Code. Conducts well inspections.				
Current Level of Service Budget	<u>17.00</u>	<u>2,463,000</u>	<u>3,158,000</u>	<u>-695,000</u>
Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Vehicle	-	900	-	900
(1) Explorer 4WD for the Engineering Services Director and County Engineer to perform onsite inspections of sites under development.				
Expanded Services Budget	<u>-</u>	<u>900</u>	<u>-</u>	<u>900</u>
Total Adopted Budget	<u>17.00</u>	<u>2,463,900</u>	<u>3,158,000</u>	<u>-694,100</u>

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
• 90% of Engineering Building Inspections will be inspected within the next business day	90	90	90	90
• 90% of Engineering reviews will be completed within established target date	95	95	95	95

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	1,371,617	2,127,900	1,571,300	2,039,900	-	2,039,900	(4.1%)
Operating Expense	166,840	512,300	214,400	398,100	900	399,000	(22.1%)
Capital Outlay	79,930	25,000	25,000	25,000	-	25,000	0.0%
Net Operating Budget	<u>1,618,387</u>	<u>2,665,200</u>	<u>1,810,700</u>	<u>2,463,000</u>	<u>900</u>	<u>2,463,900</u>	<u>(7.6%)</u>
Total Budget	<u>1,618,387</u>	<u>2,665,200</u>	<u>1,810,700</u>	<u>2,463,000</u>	<u>900</u>	<u>2,463,900</u>	<u>(7.6%)</u>

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Regulation

Engineering Services (131)

Total FTE	16.00	17.00	18.00	17.00	-	17.00	0.0%
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Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Licenses & Permits	2,422,386	2,215,000	2,533,200	2,533,000	-	2,533,000	14.4%
Reinspection Fees	582,315	529,000	620,000	620,000	-	620,000	17.2%
Charges For Services	(279)	4,000	5,000	5,000	-	5,000	25.0%
Reimb From Other Depts	1,382	-	-	-	-	-	na
Net Cost Planning Services	(1,387,416)	(82,800)	(1,347,500)	(695,000)	900	(694,100)	738.3%
Total Funding	1,618,387	2,665,200	1,810,700	2,463,000	900	2,463,900	(7.6%)

Forecast FY 2016:

On March 8th, 2016, the Board approved the creation of sixteen positions within Growth Management Department in response to increased customer demand; one (1) FTE for a Site Plan Reviewer is included in the above forecast.

Personal services are lower reflecting vacancies and lower overtime expense. Operating expenses are lower due to reduced contractor expenses and fewer refund requests.

Current FY 2017:

Personal services are budgeted to decrease due to the retirement of senior level staff and the transfer of one (1) Site Plan Reviewer to Stormwater Management Fund 324. A general wage adjustment is programmed. Operating expenses are budgeted to decrease because of limited contractor availability and fewer anticipated refunds. Expanded vehicle for the Engineering Services Director and County Engineer was moved to Motor Pool Capital Recovery Fund 523. Expanded expenses include items needed for the County Engineer to perform onsite development inspections.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

**Regulation
Environmental Services (111)**

Mission Statement

The purpose of this section is to provide for the development of various environmental planning efforts and regulations associated with the Growth Management Plan (GMP) and other BCC-directed activities.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Environmental Planning and Permitting Support	2.00	260,100	-	260,100
This section provides implementation, coordination and revision to the GMP Conservation and Coastal Management Element, GMP consistency reviews, LDC amendment, support, review of Stewardship Sending Area (SSA) applications and TDR Restoration Plans; Development and maintenance of GIS environmental data and support to the Environmental Review Section as necessary; Implementation of the Watershed Management Plans as directed by the BCC, support and data analysis for the Growth Management Plan revisions and other efforts.				
Coastal Zone Management	1.00	119,600	-	119,600
Implementation of various coastal programs to include artificial reef construction and monitoring, coastal water quality sampling, derelict vessel removal, and waterway marker maintenance.				
Current Level of Service Budget	3.00	379,700	-	379,700

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	251,168	287,100	283,000	301,600	-	301,600	5.1%
Operating Expense	35,260	72,800	59,400	68,100	-	68,100	(6.5%)
Capital Outlay	-	10,000	10,000	10,000	-	10,000	0.0%
Net Operating Budget	286,429	369,900	352,400	379,700	-	379,700	2.6%
Total Budget	286,429	369,900	352,400	379,700	-	379,700	2.6%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	42	-	-	-	-	-	na
Net Cost MSTU General Fund	286,386	369,900	352,400	379,700	-	379,700	2.6%
Total Funding	286,429	369,900	352,400	379,700	-	379,700	2.6%

Forecast FY 2016:

Personnel and operating expenses budget is anticipated to be in line with the adopted FY16 budget.

Current FY 2017:

A general wage adjustment is budgeted. Operating expenditures are in line with the adopted FY16 budget. Capital expenditures include computers and network printer replacements.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

**Regulation
Natural Resources Grants (117)**

Mission Statement

The purpose of this section is to provide for the construction and maintenance of artificial reefs utilizing private donations.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Artificial Reef Program	-	300	-	300
Reserves, Transfers, and Interest	-	-	300	-300
Current Level of Service Budget	-	300	300	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	12,500	208,600	300	-	300	(97.6%)
Net Operating Budget	-	12,500	208,600	300	-	300	(97.6%)
Total Budget	-	12,500	208,600	300	-	300	(97.6%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	110,500	-	98,000	-	-	-	na
Interest/Misc	53	-	300	-	-	-	na
Carry Forward	-	12,500	110,600	300	-	300	(97.6%)
Total Funding	110,553	12,500	208,900	300	-	300	(97.6%)

Notes:

On December 10, 2013, the Board accepted a Memorandum of Understanding with the Community Foundation of Collier County. The Community Foundation of Collier County donations may be used to aid the County in construction and maintenance of artificial reefs.

Forecast FY 2016:

Revenues of \$98,000 have been received from private sources to-date for program funding.

Current FY 2017:

As revenues are received, they will accumulate within this fund to be used efficiently for future projects, which may include naming reefs.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

**Regulation
Environmental Services (131)**

Mission Statement

The purpose of the Environmental Review Section is to ensure that all land use petitions and development activities conform to the environmental requirements of the Growth Management Plan and the Land Development Code (LDC) and to maintain the environmental sections of the LDC.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	-	44,700	-	44,700
Funding for divisional administration and fixed overhead is budgeted in Fund 131.				
Environmental Review and Permitting	12.00	1,373,099	131,600	1,241,499
This section provides issuance of various environmental permits such as vegetation removal and coastal construction setback line permits; Review of land use petitions site development plans for environmental compliance with the LDC and GMP, informal wetland determinations; Provides technical support and coordination for the EAC.				
Environmental Planning and Support Services	5.00	460,001	-	460,001
This section provides support to the Business Center for environmental reviews, development and maintenance of GIS environmental data; Support to the Environmental Review Section as necessary.				
Current Level of Service Budget				
	17.00	1,877,800	131,600	1,746,200

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
• % of reviews will be completed within established target date	98	95	95	95

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	816,227	1,203,200	1,027,400	1,490,100	-	1,490,100	23.8%
Operating Expense	36,027	262,500	73,800	387,700	-	387,700	47.7%
Net Operating Budget	852,254	1,465,700	1,101,200	1,877,800	-	1,877,800	28.1%
Total Budget	852,254	1,465,700	1,101,200	1,877,800	-	1,877,800	28.1%
Total FTE	12.00	14.00	15.00	17.00	-	17.00	21.4%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Licenses & Permits	14,025	10,100	16,100	16,100	-	16,100	59.4%
Charges For Services	96,325	106,000	115,500	115,500	-	115,500	9.0%
Net Cost Planning Services	741,904	1,349,600	969,600	1,746,200	-	1,746,200	29.4%
Total Funding	852,254	1,465,700	1,101,200	1,877,800	-	1,877,800	28.1%

Forecast FY 2016:

On March 8th, 2016, the Board approved the creation of sixteen positions within Growth Management Department in response to increased customer demand; one (1) FTE for a Planner is included in the above forecast.

Overall operating expenses are less than budget due to a reduced need for job bank services.

Growth Management Department

**Regulation
Environmental Services (131)**

Current FY 2017:

Personal services are budgeted to increase with the net addition of one (1) mid-year Board-approved position and a transfer of two (2) Code Enforcement staff members into this section. A general wage adjustment is appropriated. Operating expenses are increasing due to enhanced contractual services, a Fee Schedule study, and job bank employees used on an as-needed basis to meet peak service demand.

Growth Management Department

Regulation

Water Pollution Control Fund (114)

Mission Statement

To proactively plan, develop, and efficiently implement programs and projects that protect the safety, health and welfare of the community and its environment with a focus on the protection of Collier County's drinking water supply from all sources of pollution. Protection of Collier County's groundwater, freshwater, surface water and other non-tidal water resources is mandated by the Water Pollution Control Ordinance 89-20 (WPCO 89-20), the Growth Management Plan, related Board-approved contracts, agreements, and federal and state regulatory directives.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration and Operations	10.00	1,419,836	1,424,036	-4,200
Leads and manages Pollution Control program activities, provides administrative and technical support, ensures resources are available for program success, ensures compliance, security, and safety criteria are met, manages assets and contracts, approves and authorizes purchasing activities. Implements the wastewater treatment plant, sludge vehicle licensing, wellfield protection, biosolids land application, private lift station, and pollution complaint investigation programs. Implements the Pollution Control and Prevention public outreach/education program. Provides management for Collier County National Pollutant Discharge Elimination System and Municipal Separate Storm Sewer permit.				
Water Resources Monitoring and Analytical Services	10.00	1,309,164	1,309,164	-
Provides analytical, chemical and biological water quality data that is accurate, precise and reliable. Meets the mandates of Ordinance No. 1989-20; the GMP Natural Groundwater Aquifer Recharge Sub-Element Objective 3 (Groundwater Quality Monitoring) and associated policies; the GMP-Conservation and Coastal Management Element (CCME) Objectives 2.1, 2.2, and 2.3; Policies 2.1.2, 2.1.7, 2.2.4, 2.3.4, 2.3.5, 2.3.6; FAC 62-522, 62-550, 62-551, 62-601, 62-625, 62-650, and 64E-9; and the National Environmental Laboratory Accreditation Conference. Monitors Collier County's groundwater and surface water quality. In addition to Collier County's program, includes ground and surface water quality monitoring and /or analysis for the South Florida Water Management District (SFWMD); Lake Trafford, City of Marco, City of Naples, Pelican Bay Services, Water and Wastewater Departments, Lely Area Stormwater Improvement Project (LASIP) permit monitoring; Florida Department of Health, Environmental Health and Engineering, Big Cypress National Park; etc. and red tide sampling and community notification.				
Reserves, Transfers & Remittances	-	707,100	702,900	4,200
Current Level of Service Budget	20.00	3,436,100	3,436,100	-

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Analyses Completed Per FTE	14,606	16,262	13,000	12,796
Certificates to Operate Issued	111	115	109	109
Educational Activities	48	48	75	52
Field Samples Taken Per FTE	1,735	1,735	1,506	1,506
Pollution Complaints Closed	216	225	225	225
Sludge Vehicles Licensed	110	110	109	109
WWTP & Private Lift Station Inspections	74	100	131	125

**Collier County Government
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Growth Management Department

Regulation

Water Pollution Control Fund (114)

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	1,460,740	1,602,400	1,476,000	1,626,700	-	1,626,700	1.5%
Operating Expense	588,768	708,300	922,900	792,000	-	792,000	11.8%
Indirect Cost Reimburs	118,200	121,000	121,000	122,900	-	122,900	1.6%
Capital Outlay	61,725	89,200	236,300	187,400	-	187,400	110.1%
Net Operating Budget	2,229,433	2,520,900	2,756,200	2,729,000	-	2,729,000	8.3%
Trans to Property Appraiser	16,252	16,900	16,900	17,300	-	17,300	2.4%
Trans to Tax Collector	47,527	54,300	54,300	58,200	-	58,200	7.2%
Trans to 113 Com Dev Fd	16,300	16,300	16,300	16,300	-	16,300	0.0%
Trans to 523 Motor Pool Cap	-	25,000	25,000	35,000	-	35,000	40.0%
Reserves for Contingencies	-	67,100	-	73,200	-	73,200	9.1%
Reserves for Capital	-	125,000	-	113,700	-	113,700	(9.0%)
Reserves for Cash Flow	-	475,000	-	427,100	-	427,100	(10.1%)
Reserves for Attrition	-	(26,000)	-	(33,700)	-	(33,700)	29.6%
Total Budget	2,309,512	3,274,500	2,868,700	3,436,100	-	3,436,100	4.9%
Total FTE	20.50	21.00	21.00	20.00	-	20.00	(4.8%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	1,825,749	2,055,600	1,973,400	2,260,100	-	2,260,100	9.9%
Delinquent Ad Valorem Taxes	3,874	-	200	-	-	-	na
Licenses & Permits	800	600	300	600	-	600	0.0%
Charges For Services	302,527	350,600	271,500	294,100	-	294,100	(16.1%)
Miscellaneous Revenues	5,014	-	-	-	-	-	na
Interest/Misc	13,190	5,000	9,600	7,500	-	7,500	50.0%
Reimb From Other Depts	89,219	83,000	131,100	131,100	-	131,100	58.0%
Trans frm Property Appraiser	1,950	-	-	-	-	-	na
Trans frm Tax Collector	18,453	-	-	-	-	-	na
Carry Forward	1,402,100	903,400	1,353,400	870,800	-	870,800	(3.6%)
Less 5% Required By Law	-	(123,700)	-	(128,100)	-	(128,100)	3.6%
Total Funding	3,662,877	3,274,500	3,739,500	3,436,100	-	3,436,100	4.9%

Notes:

Ordinance 89-20 allows up to one tenth of a mill of Ad-Valorem revenue to be levied towards a Water Pollution Control Fund. The proposed FY 16 budget, in compliance with FY 2016 Budget Policy, remains millage neutral (0.0293 mil) and well below the 0.1 mil allowed by referendum.

Pursuant to Board approval of the County Manager's FY 2012 mid-year Reorganization and Realignment Plan, the Water Pollution Control Division, which had been in the Public Utilities Department, was reassigned to Growth Management under the Environmental Services Division. As part of the reorganization, four positions responsible for petroleum storage tank and hazardous waste compliance previously attached to the Water Pollution Control Division were reorganized under the Solid Waste Division in Fund (470).

Forecast FY 2016:

Personal services were lower than the adopted FY 2016 budget due to vacancies during the year. A contractual PO roll under contractual services totaling \$216,900 contributed to forecast expenses over the adopted budget. Capital purchases exceeded budget by \$147,100 due to an equipment PO roll which manifested itself in the amended budget.

Current FY 2017:

Total FTE's dropped from twenty one (21) to twenty (20) with the transfer of one Accounting Technician to Planning & Regulatory Administration Fund (113) and the subsequent reclassification of this position to a Management and Budget Analyst. While total Personal Service expenses are up for FY 2017 and include a general wage adjustment, the increase is modest considering the

Growth Management Department

Regulation

Water Pollution Control Fund (114)

reduced FTE count. Operating expenses are up \$83,700. The increase is driven primarily by additional groundwater monitoring expense to satisfy certain State standards which are tested every five (5) years. Operating expenses continue to account for routine appropriations like IT charges, motor pool capital recovery charges, fleet charges, and operating supplies required to fulfill this division's mission. Indirect cost charges are up modestly consistent with activity drawn upon general governmental operations.

Capital expenses have increased by \$98,200 and include new appropriations for replacement radios and increased funding for replacement analytical equipment such as sterilizers, analyzers, and TDS/TSS ovens. Normal replacement and upgrades to software and data processing equipment is budgeted.

While FY 2017 budgeted reserves dropped by \$60,800, the fund's cash position remains strong. Total Fund Reserves are set at \$580,300.

Revenues:

Taxable value for this county-wide district function totals \$77,138,122,354, an increase of 10.06% over last year. Based upon a millage neutral position, property tax revenue will total \$2,260,100 - an increase of \$204,500. Actual cash and cash equivalents year over year dropped by \$48,700 to \$1,353,400 at year ending 9/30/15. This is a managed drop reflecting the need to replace mission critical capital items.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Regulation

Intersection Safety Program (001)

Mission Statement

The purpose of the Intersection Safety Program is to encourage vehicle owners to obey traffic control devices at Collier County intersections through the use of Traffic Infraction Detectors (unmanned cameras) to improve safety by lowering the number of traffic accidents caused by red light running.

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
							0.0%
							0.0%
Total Budget							0.0%
Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Fines & Forfeitures	1,958	-	1,000	-	-	-	na
Net Cost General Fund	(1,958)	-	(1,000)	-	-	-	na
Total Funding	-	-	-	-	-	-	na

Notes:

The Board of County Commissioners authorized terminating the Intersection Safety Program effective March 1, 2013. This program was run at no net cost to Collier County. Because of the FY13 historical financial information this budget continues to be part of the budget presentation.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Maintenance

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	6,656,243	7,197,400	6,926,000	7,298,600	263,000	7,561,600	5.1%
Operating Expense	8,494,753	10,050,000	9,488,700	11,245,000	-	11,245,000	11.9%
Indirect Cost Reimburs	7,800	8,600	8,600	8,700	-	8,700	1.2%
Capital Outlay	1,947,959	197,200	167,200	190,800	-	190,800	(3.2%)
Net Operating Budget	17,106,755	17,453,200	16,590,500	18,743,100	263,000	19,006,100	8.9%
Trans to 111 Unincorp Gen Fd	-	16,300	14,700	-	-	-	(100.0%)
Trans to 298 Sp Ob Bd '10	870,300	871,100	871,100	871,500	-	871,500	0.0%
Reserves for Capital	-	1,000	-	3,894,500	-	3,894,500	389,350.0%
Total Budget	17,977,055	18,341,600	17,476,300	23,509,100	263,000	23,772,100	29.6%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Landscape & MSTU's Operations (111)	4,616,312	5,310,300	4,959,400	5,414,400	196,400	5,610,800	5.7%
Landscape Capital Projects (112)	78,383	8,600	21,900	8,700	-	8,700	1.2%
Trans Maintenance - Aquatic Plant Control (101)	1,104,206	1,143,700	1,112,100	1,313,800	-	1,313,800	14.9%
Trans Maintenance Road & Bridge (101)	9,076,849	8,490,600	8,025,700	9,443,700	66,600	9,510,300	12.0%
Transportation Road Maintenance (111)	2,231,005	2,500,000	2,471,400	2,562,500	-	2,562,500	2.5%
Total Net Budget	17,106,755	17,453,200	16,590,500	18,743,100	263,000	19,006,100	8.9%
Total Transfers and Reserves	870,300	888,400	885,800	4,766,000	-	4,766,000	436.5%
Total Budget	17,977,055	18,341,600	17,476,300	23,509,100	263,000	23,772,100	29.6%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
SFWMD/Big Cypress Revenue	1,000,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0.0%
Charges For Services	20,073	9,100	9,100	9,100	-	9,100	0.0%
Miscellaneous Revenues	201,647	78,400	112,700	83,000	-	83,000	5.9%
Interest/Misc	5,032	1,100	200	-	-	-	(100.0%)
Reimb From Other Depts	79,513	70,000	70,000	85,600	-	85,600	22.3%
Net Cost Road and Bridge	9,810,250	9,377,900	8,847,100	10,481,300	66,600	10,547,900	12.5%
Net Cost MSTU General Fund	6,820,380	7,780,300	7,400,800	7,946,900	196,400	8,143,300	4.7%
Trans fm 111 MSTU Gen Fd	-	-	-	3,903,200	-	3,903,200	na
Carry Forward	76,600	24,900	36,400	-	-	-	(100.0%)
Less 5% Required By Law	-	(100)	-	-	-	-	(100.0%)
Total Funding	18,013,496	18,341,600	17,476,300	23,509,100	263,000	23,772,100	29.6%

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Landscape & MSTU's Operations (111)	9.00	11.00	11.00	11.00	2.00	13.00	18.2%
Trans Maintenance Road & Bridge (101)	89.00	91.00	90.00	90.00	1.00	91.00	0.0%
Trans Maintenance - Aquatic Plant Control (101)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Total FTE	101.00	105.00	104.00	104.00	3.00	107.00	1.9%

Growth Management Department

Maintenance

Landscape & MSTU's Operations (111)

Mission Statement

To provide maintenance of landscaped medians and roadsides on selected County roadways to meet the standards adopted by the Board of County Commissioners. To provide supervision, coordination, manpower and support equipment to maintain the highest possible level of landscape service. To provide coordinated staff support for landscape and irrigation project management.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Landscape Beautification Program	11.00	5,414,400	30,000	5,384,400
<p>This program provides contract management of the landscape maintenance contractors hired for the weekly maintenance of the landscaped and non-landscaped medians and roadways under the County's Landscaping Master Plan. Also provided are field supervision/inspections and irrigation maintenance of the roadways under the County's Landscaping Master Plan as well as the collection/inventory of the landscape assets utilizing a GPS based asset management program.</p>				
Current Level of Service Budget	11.00	5,414,400	30,000	5,384,400
Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Project Manager, Principal	1.00	111,200	-	111,200
<p>The purpose of this position is for the project management associated with the revitalized Landscape Beautification Master Plan which will be adding 53 miles of deferred landscaping on arterial and collector</p>				
Project Manager	1.00	85,200	-	85,200
<p>The purpose of this position is for the project management associated with the revitalized Landscape Beautification Master Plan which will be adding 53 miles of deferred landscaping on arterial and collector</p>				
Expanded Services Budget	2.00	196,400	-	196,400
Total Adopted Budget	13.00	5,610,800	30,000	5,580,800

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
• 80% of irrigation alarms responded to within 24 hours (unconstrained target = 100%)	90	100	100	100
• 80% of lane miles maintained to adopted LOS (unconstrained target=100% of adopted LOS)	90	100	100	100
• Average cost per landscaped lane mile	40,262.00	42,756.00	42,756.00	43,104.43
• Complete nine (9) mowing cycles annually and achieve a maintenance rating of 80	100	100	100	100
• for 100 landscape miles (unconstrained target=100% of planned service frequency)	100	100	100	100

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Growth Management Department

Maintenance

Landscape & MSTU's Operations (111)

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	724,420	885,900	835,500	865,800	196,400	1,062,200	19.9%
Operating Expense	3,724,274	4,296,400	4,035,900	4,545,100	-	4,545,100	5.8%
Capital Outlay	167,618	128,000	88,000	3,500	-	3,500	(97.3%)
Net Operating Budget	4,616,312	5,310,300	4,959,400	5,414,400	196,400	5,610,800	5.7%
Total Budget	4,616,312	5,310,300	4,959,400	5,414,400	196,400	5,610,800	5.7%
Total FTE	9.00	11.00	11.00	11.00	2.00	13.00	18.2%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	4,647	30,000	30,000	30,000	-	30,000	0.0%
Net Cost MSTU General Fund	4,611,665	5,280,300	4,929,400	5,384,400	196,400	5,580,800	5.7%
Total Funding	4,616,312	5,310,300	4,959,400	5,414,400	196,400	5,610,800	5.7%

Notes:

Landscape miles will increase with the installation of the Florida Highway Beautification Council Grant project – 951 which is .6 miles in length. The anticipated Notice to Proceed is July 2016.

With Board direction to re-set the Unincorporated Area General Fund millage rate to the FY 2007 level of \$.8069 and applying the marginal increase or \$.0908 toward restarting the median landscape capital program, operating expenses associated with this initiative will be shown in this section. It should be noted that the full variance or \$.0908 from the current millage rate of \$.7161 will be devoted to capital and all operations in FY 2017 will be covered by funds generated from the existing operating millage.

Forecast FY 2016:

Overall department expenditures are expected to be less than the adopted FY 16 budget.

Current FY 2017:

Personal Services will increase due to additional staff needed to support the additional miles being added to the landscape beautification inventory.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

**Maintenance
Landscape Capital Projects (112)**

Mission Statement

To provide capital funding for landscaping beautification to county roadway median sections in accordance with Board approved guidance.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Operating Overhead	-	8,700	8,700	-
Reserves & Transfers	-	3,894,500	3,894,500	-
Current Level of Service Budget	-	3,903,200	3,903,200	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	57,126	-	13,300	-	-	-	na
Indirect Cost Reimburs	7,800	8,600	8,600	8,700	-	8,700	1.2%
Capital Outlay	13,457	-	-	-	-	-	na
Net Operating Budget	78,383	8,600	21,900	8,700	-	8,700	1.2%
Trans to 111 Unincorp Gen Fd	-	16,300	14,700	-	-	-	(100.0%)
Reserves for Capital	-	1,000	-	3,894,500	-	3,894,500	389,350.0%
Total Budget	78,383	25,900	36,600	3,903,200	-	3,903,200	14,970.3%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	10,953	-	-	-	-	-	na
Miscellaneous Revenues	22,239	-	-	-	-	-	na
Interest/Misc	5,032	1,100	200	-	-	-	(100.0%)
Trans fm 111 MSTD Gen Fd	-	-	-	3,903,200	-	3,903,200	na
Carry Forward	76,600	24,900	36,400	-	-	-	(100.0%)
Less 5% Required By Law	-	(100)	-	-	-	-	(100.0%)
Total Funding	114,824	25,900	36,600	3,903,200	-	3,903,200	14,970.3%

Notes:

Planned re-setting of the Unincorporated Area General Fund Millage Rate to \$.8069 (the FY 2007 level) with the incremental rate above the current millage rate or \$.0908 earmarked to restart the unincorporated area median landscape capital program is programmed in FY 17. This planned appropriation is consistent with the Board's budget guidance and direction at the October 6, 2015 Median-Landscape Capital Workshop.

Forecast FY 2016:

Forecast expenditures include project funding carried forward for replacement of damaged segments and ongoing efforts with the Landscape Asset Management System.

Current FY 2017:

The FY 17 budget is predicated on restarting the unincorporated area median landscape capital program. Funds are appropriated in reserves and will be reset to various capital segments as the program evolves and upon contract approval by the Board.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Maintenance

Trans Maintenance Road & Bridge (101)

Mission Statement

The Road Maintenance Division strives to maintain a safe and efficient county roadway system for the citizens and visitors of Collier County in support of Florida Statute Chapter 334.046; continually provide emergency response to all roadway/roadside hazards 24 hours per day, 7 days a week; provide continued road service and customer service that exceeds expectations.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Administration	3.00	567,864	-	567,864
This section provides management, planning, supervision, and recording. Includes all fixed overhead costs for the division such as, insurance, fleet maintenance, etc.				
Operational Support	3.00	421,130	70,000	351,130
This section provides for the supervision, inspection, and training in all safety related issues pertaining to personnel, equipment and projects. Operational activities include developmental measurements, contracts/bid preparation, vendor/project inspections, and administrative reports preparation for divisional activities. Assistance is also provided for personnel issues including complaints, employee service issues, data entry, filing, phones, and mobile radio contact.				
Field Supervision	6.00	513,042	-	513,042
This section provides supervision of field personnel/multiple crews, plans daily and forecasted activities for crews, participates in fiscal measurements related to project preparation, maintenance scheduling, on-sight supervision as necessary for specific jobs and emergency situations.				
Field	75.00	7,684,043	68,600	7,615,443
This section provides for the maintenance on all County owned ROW and roads, as it pertains to the following: scheduled mowing of all rural and urban areas, vegetation control, patching and overlay of roadways. Projects such as turn lanes or driveway installation, digging and cleaning drainage swale and culverts, repair and upgrade of drainage systems including specially built items for outdated drainage systems. Inclusive of inspection and repair of all County maintained bridges, and the building and repair of sidewalks and bike paths. Also performed is litter abatement of roads and roadsides, County properties, sod replacement, and accident clean-up/traffic control.				
Survey Crew	3.00	257,621	9,100	248,521
This section provides surveys for roadway profiles and drainage on urban and rural highways/roads throughout the County. Support is also provided to Road Maintenance and Storm-water by collecting survey data, and identifying easements and right-of-ways.				
Current Level of Service Budget				
	90.00	9,443,700	147,700	9,296,000
Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Inspector	1.00	66,600	-	66,600

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Maintenance

Trans Maintenance Road & Bridge (101)

Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
The purpose of this classification is to review construction plans, construction projects, roadway projects, landscape projects, lake excavations, and erosion control inspections in order to ensure compliance with state/local laws, approved construction plans/specifications, legal requirements, and ensure compliance with contract specifications, compliance with applicable local, state and county codes, ordinances, regulations, standards, and specifications.				
Expanded Services Budget	1.00	66,600	-	66,600
Total Adopted Budget	91.00	9,510,300	147,700	9,362,600

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
• Complete 25% of the annual scheduled required maintenance of the entire county maintained tertiary drainage system or 20% of system annually (unconstrained target=100% of annual schedule required maintenance)	100	100	100	100
• Increase safety by inspection of county maintained sidewalks annually and repair 70% of all noted deficiencies (unconstrained target=100%)	100	100	100	100
• Increase safety by refurbishing half of all pavement markings and raised pavement markers under maintenance condition rating of 70% on county maintained roads (unconstrained target=100% under 70% condition rating)	100	100	100	100

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	5,715,633	6,089,700	5,861,900	6,205,800	66,600	6,272,400	3.0%
Operating Expense	1,716,507	2,331,700	2,084,600	3,050,600	-	3,050,600	30.8%
Capital Outlay	1,644,710	69,200	79,200	187,300	-	187,300	170.7%
Net Operating Budget	9,076,849	8,490,600	8,025,700	9,443,700	66,600	9,510,300	12.0%
Total Budget	9,076,849	8,490,600	8,025,700	9,443,700	66,600	9,510,300	12.0%
Total FTE	89.00	91.00	90.00	90.00	1.00	91.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	9,120	9,100	9,100	9,100	-	9,100	0.0%
Miscellaneous Revenues	121,643	48,400	82,700	53,000	-	53,000	9.5%
Reimb From Other Depts	57,447	70,000	70,000	85,600	-	85,600	22.3%
Net Cost Road and Bridge	8,888,639	8,363,100	7,863,900	9,296,000	66,600	9,362,600	12.0%
Total Funding	9,076,849	8,490,600	8,025,700	9,443,700	66,600	9,510,300	12.0%

Notes:

This budget carries the general operating costs for the division; activities such as limerock road conversions, striping and marking as well as stormwater structure maintenance and bridge repairs are supported by Transportation Road Maintenance Fund 111 and components of Fund 313.

Forecast FY 2016:

Personal Services are slightly lower than adopted due to savings from various vacant positions throughout the year and the transfer of one (1) FTE to the Offices of Management and Budget.

Savings from lower than anticipated fuel costs are driving the reduced Operating Expense forecast.

Growth Management Department

Maintenance

Trans Maintenance Road & Bridge (101)

Current FY 2017:

Operating Expenses increased primarily to the Motor Pool Capital Recovery Charge.

Capital Outlay reflects replacement computers, generators, and supplies needed to outfit the expanded FTE requests.

Revenues:

Revenues budgeted are mainly interdepartmental charges and insurance refunds.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Maintenance

Trans Maintenance - Aquatic Plant Control (101)

Mission Statement

To provide efficient and high quality customer service in the appropriate operation and maintenance of the publicly maintained transportation network, stormwater pumping and control facilities throughout Collier County.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Aquatic Plant Control	3.00	1,313,800	1,000,000	313,800
This section provides for the control and removal of vegetation within detention ponds, canals, secondary ditches and roadside drainage facilities. Spraying of herbicides and other enhanced maintenance activities are essential for the maintenance and operation of the publicly maintained secondary stormwater management facilities throughout Collier County.				
Reserves, Transfers, and Interest	-	871,500	-	871,500
Current Level of Service Budget	3.00	2,185,300	1,000,000	1,185,300

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
• Repair 100% of deficiencies found on secondary drainage system that has an MRP score of 50 or less (Unconstrained target-70% MRP)	100	100	100	100

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	216,190	221,800	228,600	227,000	-	227,000	2.3%
Operating Expense	765,841	921,900	883,500	1,086,800	-	1,086,800	17.9%
Capital Outlay	122,174	-	-	-	-	-	na
Net Operating Budget	1,104,206	1,143,700	1,112,100	1,313,800	-	1,313,800	14.9%
Trans to 298 Sp Ob Bd '10	870,300	871,100	871,100	871,500	-	871,500	0.0%
Total Budget	1,974,506	2,014,800	1,983,200	2,185,300	-	2,185,300	8.5%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
SFWMD/Big Cypress Revenue	1,000,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0.0%
Miscellaneous Revenues	52,894	-	-	-	-	-	na
Net Cost Road and Bridge	921,611	1,014,800	983,200	1,185,300	-	1,185,300	16.8%
Total Funding	1,974,506	2,014,800	1,983,200	2,185,300	-	2,185,300	8.5%

Notes:

The Division will utilize the South Florida Water Management District Contract for herbicide treatment services. The number of planned chemical spray cycles remains consistent with prior years.

Forecast FY 2016:

Personal Services are expected to be slightly higher than the FY 16 adopted budget due to pay adjustments associated with compensation studies.

Operating Expenses are projected to be under budget largely due to savings in herbicides & chemicals and Fleet maintenance.

Growth Management Department

Maintenance

Trans Maintenance - Aquatic Plant Control (101)

Current FY 2017:

Personal Services include funding for a general wage adjustment.

Operating Expenses increased primarily to the Motor Pool Capital Recovery Charge.

Revenues:

Again for FY 17, \$1,000,000 from the South Florida Water Management District (Big Cypress Basin) will be utilized for secondary canal system repair and maintenance.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Maintenance

Transportation Road Maintenance (111)

Mission Statement

To deliver to the citizens of Collier County quality maintained roadways, roadsides and drainage systems, providing safe roadway systems and excellent customer service. Maintenance operations are performed in support of Florida Statute Chapter 344.046.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Drainage Systems Maintenance and Construction	-	400,000	-	400,000
Installation and maintenance of roadway drainage ditches and structures. Improve roadway water runoff, and complete routine monthly inspections to assure safe and proper operation.				
Sidewalk/Bikepath Construction and Maintenance	-	500,000	-	500,000
Installation of sidewalks/bikepaths, and removal and repair of sidewalk/bikepath defects using County established measures to promote a safe and functional system.				
Limerock Road Construction and Maintenance	-	250,000	-	250,000
To grade limerock roads located in the Golden Gate Estates quarterly. There is no appropriation for conversion - only maintenance.				
General Maintenance	-	1,412,500	-	1,412,500
Bridge, drainage system, sidewalk and bike path construction and maintenance, contract mowing, roadway asphalt repair, sweeping and shoulder maintenance, litter and dead animal removal, and emergency roadway hazard response.				
Current Level of Service Budget				
	-	2,562,500	-	2,562,500

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
• Resurface all roadway segments with a pavement condition rating of 50% or less (unconstrained target=70% or less)	100	100	100	100

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	2,231,005	2,500,000	2,471,400	2,562,500	-	2,562,500	2.5%
Net Operating Budget	2,231,005	2,500,000	2,471,400	2,562,500	-	2,562,500	2.5%
Total Budget	2,231,005	2,500,000	2,471,400	2,562,500	-	2,562,500	2.5%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	224	-	-	-	-	-	na
Reimb From Other Depts	22,066	-	-	-	-	-	na
Net Cost MSTU General Fund	2,208,715	2,500,000	2,471,400	2,562,500	-	2,562,500	2.5%
Total Funding	2,231,005	2,500,000	2,471,400	2,562,500	-	2,562,500	2.5%

Notes:

This budget provides for general maintenance of unincorporated area roadways including: non-landscaped medians and right-of-way areas, sidewalks, curbing, drainage infrastructure, installation of sod for erosion control and minor bridge repairs.

Growth Management Department

Maintenance

Transportation Road Maintenance (111)

Forecast FY 2016:

Operating Expenses are expected to be in line with the FY 16 adopted budget.

Current FY 2017:

Requested budget is materially similar to the prior year and includes a modest increase mainly related to price impacts from rural mowing contracts.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Improvement Districts and MSTU

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	32,741	-	-	-	-	-	na
Operating Expense	18,994	152,100	52,000	183,400	-	183,400	20.6%
Indirect Cost Reimburs	11,900	20,200	20,200	9,400	-	9,400	(53.5%)
Capital Outlay	1,465,842	2,639,300	1,517,300	1,906,000	-	1,906,000	(27.8%)
Net Operating Budget	1,529,477	2,811,600	1,589,500	2,098,800	-	2,098,800	(25.4%)
Trans to Property Appraiser	107	400	400	400	-	400	0.0%
Trans to Tax Collector	268	800	800	800	-	800	0.0%
Total Budget	1,529,852	2,812,800	1,590,700	2,100,000	-	2,100,000	(25.3%)

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Hawksridge Pumping System (154)	400	77,600	25,600	55,100	-	55,100	(29.0%)
Naples Park Drainage MSTU&BU (139)	500	90,900	200	98,700	-	98,700	8.6%
Naples Production Park (Capital) MST&BU (138)	834,950	661,800	1,075,900	5,500	-	5,500	(99.2%)
Naples Production Park Maintenance MSTU&BU (141)	200	54,700	100	55,500	-	55,500	1.5%
Pine Ridge Industrial Park (Capital) MST&BU (132)	691,360	65,900	484,700	4,400	-	4,400	(93.3%)
Pine Ridge Industrial Park MSTU&BU (142)	1,100	1,830,800	900	1,849,800	-	1,849,800	1.0%
Victoria Park Drainage MSTU (134)	967	29,900	2,100	29,800	-	29,800	(0.3%)
Total Net Budget	1,529,477	2,811,600	1,589,500	2,098,800	-	2,098,800	(25.4%)
Total Transfers and Reserves	375	1,200	1,200	1,200	-	1,200	0.0%
Total Budget	1,529,852	2,812,800	1,590,700	2,100,000	-	2,100,000	(25.3%)

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	11,461	12,000	10,900	12,000	-	12,000	0.0%
Interest/Misc	28,585	8,400	19,700	4,500	-	4,500	(46.4%)
Trans frm Property Appraiser	12	-	-	-	-	-	na
Trans frm Tax Collector	104	-	-	-	-	-	na
Trans fm 232 PR Ind & N Prod Pk	305,100	663,100	663,100	-	-	-	(100.0%)
Carry Forward	4,165,800	2,130,300	2,981,300	2,084,300	-	2,084,300	(2.2%)
Less 5% Required By Law	-	(1,000)	-	(800)	-	(800)	(20.0%)
Total Funding	4,511,062	2,812,800	3,675,000	2,100,000	-	2,100,000	(25.3%)

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

**Improvement Districts and MSTU
Pine Ridge Industrial Park (Capital) MST&BU (132)**

Mission Statement

The Pine Ridge Industrial Park Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing design, easement acquisition and construction for roadway, water, sewer and drainage improvements within the Unit.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	-	4,400	-	4,400
General Improvements	-	-	4,400	-4,400
Current Level of Service Budget	-	4,400	4,400	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	21,961	-	-	-	-	-	na
Operating Expense	11,955	2,200	2,200	100	-	100	(95.5%)
Indirect Cost Reimburs	3,900	11,600	11,600	4,300	-	4,300	(62.9%)
Capital Outlay	653,543	52,100	470,900	-	-	-	(100.0%)
Net Operating Budget	691,360	65,900	484,700	4,400	-	4,400	(93.3%)
Total Budget	691,360	65,900	484,700	4,400	-	4,400	(93.3%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	5,213	4,200	4,000	500	-	500	(88.1%)
Trans fm 232 PR Ind & N Prod Pk	305,100	13,100	13,100	-	-	-	(100.0%)
Carry Forward	852,500	48,800	471,500	3,900	-	3,900	(92.0%)
Less 5% Required By Law	-	(200)	-	-	-	-	(100.0%)
Total Funding	1,162,813	65,900	488,600	4,400	-	4,400	(93.3%)

Notes:

Funds were collected as special assessment bond proceeds within Debt Service Fund (232) and these funds are available for the benefit of this District and the Naples Production Park. Property owners within the districts paid their share of the assessments. Since many properties paid off their assessments early, the additional cash was used to pay off the Bonds early.

In FY 2009, there was approximately \$6 million available in the Debt Service Fund (232) which could be used for capital improvements. Transportation staff conducted neighborhood informational meetings and determined which roadway and drainage improvement projects could be done. Improvements to this Industrial Park as well as the Naples Production Park commenced during FY 2009 and are scheduled to be completed by FY 2015. Separate capital funding via transfer from debt service fund (232) has been set up in funds (132) and (138).

Forecast FY 2016:

On April 14, 2009, agenda item 16B12; the Board of County Commissioners approved a prioritized list of capital improvements for the Pine Ridge Industrial Park MSTU. Roadway and drainage improvements are as follows:

- Taylor Road from Pine Ridge Road to J&C Boulevard was designed and completed on 12/21/2012.
- Yahl Street from Pine Ridge Road to north of Seward Ave was designed and completed on 4/30/13.
- Elsa Street /Lee Ann Lane drainage improvements were designed and completed in 2012.
- J&C Boulevard improvements from Taylor Road to Airport Road were designed and completed in 2015.
- Trade Center Way roadway resurfacing improvements have been deferred until three critical drainage improvements are completed in FY 2015.

Growth Management Department

Improvement Districts and MSTU Pine Ridge Industrial Park (Capital) MST&BU (132)

- In the FY 2014 budget, additional funding was approved for the completion of the J&C Boulevard improvements and three new drainage improvement projects as follows:
 - The north drainage outfall on the north side of the PRR Industrial Park, parallel to J&C Boulevard; removal of invasive vegetation, clearing and cleaning of some pipe (Phase 1); completed in FY 2014.
 - Drainage work on existing outfalls around Janes Lanes (Phase IIa) and swale improvements along both sides of Lee Ann Lane (Phase IIb), south of J&C Boulevard; construction contract was awarded April 2015.
 - Drainage work on existing outfall connecting Pine Air Lakes (Best Buy/Costco) Corporation Blvd south of J&C Boulevard; survey both roads and design additional drainage improvements (Phase III) was completed in FY 2015.
 - Miscellaneous small projects will be in the design, bidding, and construction phases as funding will allow.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

**Improvement Districts and MSTU
Victoria Park Drainage MSTU (134)**

Mission Statement

Operation and maintenance of pumping station for storm water removal from Victoria Park Unit #1.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	-	1,400	1,400	-
Operation and maintenance	-	2,400	2,400	-
Operation and maintenance of 12" electric and 20" gas pumps for stormwater removal.				
Capital purchase of new pump	-	26,500	26,500	-
Current Level of Service Budget	-	30,300	30,300	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	367	2,400	1,900	2,400	-	2,400	0.0%
Indirect Cost Reimburs	600	200	200	900	-	900	350.0%
Capital Outlay	-	27,300	-	26,500	-	26,500	(2.9%)
Net Operating Budget	967	29,900	2,100	29,800	-	29,800	(0.3%)
Trans to Property Appraiser	12	200	200	200	-	200	0.0%
Trans to Tax Collector	37	300	300	300	-	300	0.0%
Total Budget	1,016	30,400	2,600	30,300	-	30,300	(0.3%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	1,245	1,300	1,200	1,300	-	1,300	0.0%
Interest/Misc	220	-	100	-	-	-	na
Trans frm Property Appraiser	2	-	-	-	-	-	na
Trans frm Tax Collector	15	-	-	-	-	-	na
Carry Forward	30,000	29,200	30,400	29,100	-	29,100	(0.3%)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	31,480	30,400	31,700	30,300	-	30,300	(0.3%)

Forecast FY 2016:

No capital expenditures for pump replacement are anticipated. Forecast operating expenses total \$2,600 and include electricity, indirect costs and customary transfers to the Property Appraiser and Tax Collector.

Current FY 2017:

Capital outlay includes \$26,500 for stormwater pump replacement, if necessary, plus any related pumping station and or electrical panel maintenance. Budget was appropriated in capital rather than reserves to provide flexibility in accessing dollars if required. Typical overhead charges are budgeted at \$3,800 and include indirect cost charges, constitutional transfers and maintenance expenses.

Revenues:

Taxable value for this District in FY 2017 totals \$35,495,403 - an increase of 11.3% from last year. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This district is not

Growth Management Department

Improvement Districts and MSTU

Victoria Park Drainage MSTU (134)

represented by an advisory board. For FY 2016, the budget was built around a rolled back tax rate of .0405 per \$1,000 of taxable value. The rolled back rate of .0365 per \$1,000 of taxable value will be applied for FY 2017. This low millage rate is possible due to sufficient available cash for pump replacement during any fiscal year. Should these cash balances decrease to a point where a pump could not be replaced, the rate will be increased accordingly.

Growth Management Department

**Improvement Districts and MSTU
Naples Production Park (Capital) MST&BU (138)**

Mission Statement

The Naples Production Park Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing design, easement acquisition and construction for roadway, water, sewer and drainage improvements within the Unit.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	-	1,900	-	1,900
General Improvements	-	3,600	5,500	-1,900
Current Level of Service Budget	-	5,500	5,500	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	10,779	-	-	-	-	-	na
Operating Expense	6,672	200	22,400	-	-	-	(100.0%)
Indirect Cost Reimburs	5,200	7,100	7,100	1,900	-	1,900	(73.2%)
Capital Outlay	812,299	654,500	1,046,400	3,600	-	3,600	(99.4%)
Net Operating Budget	834,950	661,800	1,075,900	5,500	-	5,500	(99.2%)
Total Budget	834,950	661,800	1,075,900	5,500	-	5,500	(99.2%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	7,201	4,200	3,600	4,000	-	4,000	(4.8%)
Trans fm 232 PR Ind & N Prod Pk	-	650,000	650,000	-	-	-	(100.0%)
Carry Forward	1,251,700	7,800	424,000	1,700	-	1,700	(78.2%)
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
Total Funding	1,258,901	661,800	1,077,600	5,500	-	5,500	(99.2%)

Notes:

Funds were collected as special assessment bond proceeds within Debt Service Fund (232) and these funds are available for the benefit of this District and the Pine Ridge Industrial Park. Property owners within the districts paid their share of the assessments. Since many properties paid off their assessments early, the additional cash was used to pay off the Bonds early.

In FY 2009, there was approximately \$6 million available in the Debt Service Fund (232) which could be used for capital improvements. Growth Management staff conducted neighborhood informational meetings and determined which roadway and drainage improvement projects could be done. Improvements to this Industrial Park as well as the Pine Ridge Industrial Park commenced during FY 2009 and are scheduled to be completed by FY 2015. Separate capital funding via transfer from debt service fund (232) has been set up in funds (132) and (138).

Forecast FY 2016:

On April 14, 2009, agenda item 16B12; the Board of County Commissioners approved a prioritized list of capital improvements for the Naples Production Park MSTU.

- Beginning in July 2011, design & permitting for Market Avenue roadway improvements began and the construction phase was completed in FY 2012.
- Mercantile Avenue improvements, from Airport-Pulling Road to Commercial Boulevard, began design & permitting in May of 2012 and the construction phase will occur through FY 2014.
- Industrial Boulevard, from Radio Road to Mercantile Avenue, was completed in FY 2013.

Growth Management Department

**Improvement Districts and MSTU
Naples Production Park (Capital) MST&BU (138)**

Current FY 2017:

Additional improvements have been identified as follows:

- Commercial Blvd from Radio Rd to Mercantile Ave. - intersection improvements and paving.
- Exchange Ave. from Airport Rd to Commercial Blvd. - intersection improvements and paving.
- Domestic Ave. from Airport Rd to Commercial Blvd. - intersection improvements and paving.
- Drainage improvements on Dean Street.
- Miscellaneous small projects will be in the design, bidding, and construction phases as funding will allow.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

**Improvement Districts and MSTU
Naples Park Drainage MSTU&BU (139)**

Mission Statement

Provide annual maintenance services to Naples Park Drainage Municipal Service Taxing and Benefit Unit.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	-	900	900	-
Maintenance	-	98,200	98,200	-
Maintain and if needed, make necessary improvements to secondary drainage systems within the district.				
Current Level of Service Budget	-	99,100	99,100	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	90,700	-	98,200	-	98,200	8.3%
Indirect Cost Reimburs	500	200	200	500	-	500	150.0%
Net Operating Budget	500	90,900	200	98,700	-	98,700	8.6%
Trans to Property Appraiser	71	100	100	100	-	100	0.0%
Trans to Tax Collector	156	300	300	300	-	300	0.0%
Total Budget	727	91,300	600	99,100	-	99,100	8.5%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	7,606	8,000	7,300	8,000	-	8,000	0.0%
Interest/Misc	570	-	400	-	-	-	na
Trans frm Property Appraiser	8	-	-	-	-	-	na
Trans frm Tax Collector	60	-	-	-	-	-	na
Carry Forward	76,900	83,700	84,400	91,500	-	91,500	9.3%
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0.0%
Total Funding	85,144	91,300	92,100	99,100	-	99,100	8.5%

Current FY 2017:

The vast majority of fund appropriations budgeted are for contractual maintenance. Contractual maintenance dollars continue to grow and are available and sufficient when drainage maintenance is necessary. Typical indirect charges and constitutional transfers total \$900. No reserves are budgeted. Taxable value is \$1,213,028,664 - a 11.1% increase over last year. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This budget is built around the rolled back rate of .0066 generating a property tax levy of \$8,000. This will continue until funds are drawn for maintenance purposes.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

**Improvement Districts and MSTU
Naples Production Park Maintenance MSTU&BU (141)**

Mission Statement

Provide for proper maintenance of roadway within the Naples Production Park Municipal Service Taxing and Benefit Unit (MSTU&BU) boundaries.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	-	300	300	-
Roadway maintenance	-	55,200	55,200	-
Current Level of Service Budget	-	55,500	55,500	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	54,600	-	55,200	-	55,200	1.1%
Indirect Cost Reimburs	200	100	100	300	-	300	200.0%
Net Operating Budget	200	54,700	100	55,500	-	55,500	1.5%
Total Budget	200	54,700	100	55,500	-	55,500	1.5%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	1	-	-	-	-	-	na
Interest/Misc	827	-	300	-	-	-	na
Carry Forward	54,700	54,700	55,300	55,500	-	55,500	1.5%
Total Funding	55,528	54,700	55,600	55,500	-	55,500	1.5%

Current FY 2017:

Combined operating expenses including a small indirect cost payment coupled with operating expenses total \$55,500. Fund balance rolling from one year to the next is driving this budget. The tax levy for this district was discontinued in FY 09. There is potential for the tax levy to be activated in order to fund routine maintenance once capital work is completed. Reconstruction of the streets and drainage systems within this district began in the summer of 2009 and are ongoing. Available special assessment bond proceeds will be used to fund the improvements. The capital budget for these improvements is shown separately within funds (132 - Pine Ridge Industrial Park) and (138 - Naples Production Park).

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

**Improvement Districts and MSTU
Pine Ridge Industrial Park MSTU&BU (142)**

Mission Statement

The Pine Ridge Industrial Park Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing design, easement acquisition and construction for roadway, water, sewer and drainage improvements within the Unit.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	-	1,000	1,000	-
General Improvements	-	1,848,800	-	1,848,800
Reserves/Transfers/Interest	-	-	1,848,800	-1,848,800
Current Level of Service Budget	-	1,849,800	1,849,800	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Indirect Cost Reimburs	1,100	900	900	1,000	-	1,000	11.1%
Capital Outlay	-	1,829,900	-	1,848,800	-	1,848,800	1.0%
Net Operating Budget	1,100	1,830,800	900	1,849,800	-	1,849,800	1.0%
Total Budget	1,100	1,830,800	900	1,849,800	-	1,849,800	1.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	14,014	-	11,000	-	-	-	na
Carry Forward	1,826,700	1,830,800	1,839,700	1,849,800	-	1,849,800	1.0%
Total Funding	1,840,714	1,830,800	1,850,700	1,849,800	-	1,849,800	1.0%

Current FY 2017:

A land capital allocation totaling \$1,848,800 intended to purchase right-of-way necessary for construction of a roadway between J & C Boulevard and Trade Center Way as well as temporary easements required for drainage maintenance is budgeted. The indirect cost reimbursement is \$1,000.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

**Improvement Districts and MSTU
Hawksridge Pumping System (154)**

Mission Statement

Efficient and reliable operation of pumping station.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	-	800	800	-
Operation and maintenance	-	27,500	27,500	-
Operation and maintenance of electrical pumps for storm water removal.				
Capital purchases	-	27,100	27,100	-
Capital purchase of machinery and equipment.				
Current Level of Service Budget	-	55,400	55,400	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	2,000	25,500	27,500	-	27,500	1,275.0%
Indirect Cost Reimburs	400	100	100	500	-	500	400.0%
Capital Outlay	-	75,500	-	27,100	-	27,100	(64.1%)
Net Operating Budget	400	77,600	25,600	55,100	-	55,100	(29.0%)
Trans to Property Appraiser	24	100	100	100	-	100	0.0%
Trans to Tax Collector	75	200	200	200	-	200	0.0%
Total Budget	499	77,900	25,900	55,400	-	55,400	(28.9%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	2,609	2,700	2,400	2,700	-	2,700	0.0%
Interest/Misc	541	-	300	-	-	-	na
Trans frm Property Appraiser	2	-	-	-	-	-	na
Trans frm Tax Collector	29	-	-	-	-	-	na
Carry Forward	73,300	75,300	76,000	52,800	-	52,800	(29.9%)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	76,482	77,900	78,700	55,400	-	55,400	(28.9%)

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

Forecast FY 2016:

Pump repairs and maintenance comprise the bulk of forecast FY 2016 expenses.

Current FY 2017:

Appropriations include dollars to maintain pump station equipment and replace the electrical pump - if necessary. Incidental expenses include Indirect costs and the customary Property Appraiser and Tax Collector transfers.

Revenues:

Taxable value for this District totals \$65,669,741, an increase of 5.4% over last year. This budget is built around the rolled back tax rate of .0417 per \$1,000 of taxable value which raises a tax levy totaling \$2,700. Budgeted fund balance has dropped in FY 2017 to

Growth Management Department

**Improvement Districts and MSTU
Hawksridge Pumping System (154)**

\$52,800 recognizing the pump maintenance and repair work during FY 2016.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Operations

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	2,518,638	2,738,600	2,733,300	2,773,700	54,600	2,828,300	3.3%
Operating Expense	2,547,071	2,957,400	2,851,000	3,442,000	-	3,442,000	16.4%
Indirect Cost Reimburs	2,100	4,100	4,100	5,800	-	5,800	41.5%
Capital Outlay	258,679	47,500	47,500	13,000	-	13,000	(72.6%)
Net Operating Budget	5,326,488	5,747,600	5,635,900	6,234,500	54,600	6,289,100	9.4%
Trans to Property Appraiser	5,894	7,500	7,500	7,500	-	7,500	0.0%
Trans to Tax Collector	16,264	20,300	20,300	21,400	-	21,400	5.4%
Trans to 101 Transp Op Fd	47,300	52,700	52,700	69,900	-	69,900	32.6%
Reserves for Contingencies	-	-	-	52,500	-	52,500	na
Total Budget	5,395,946	5,828,100	5,716,400	6,385,800	54,600	6,440,400	10.5%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Metropolitan Planning Org MPO (128)	166	8,000	44,400	9,000	-	9,000	12.5%
Street Lighting Districts Fund (760)	696,918	794,400	722,500	801,300	-	801,300	0.9%
Traffic Operations Division (101)	4,629,404	4,945,200	4,869,000	5,424,200	54,600	5,478,800	10.8%
Total Net Budget	5,326,488	5,747,600	5,635,900	6,234,500	54,600	6,289,100	9.4%
Total Transfers and Reserves	69,458	80,500	80,500	151,300	-	151,300	88.0%
Total Budget	5,395,946	5,828,100	5,716,400	6,385,800	54,600	6,440,400	10.5%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	808,407	847,600	810,000	855,700	-	855,700	1.0%
Delinquent Ad Valorem Taxes	10,715	-	100	-	-	-	na
Intergovernmental Revenues	379,929	358,100	377,900	543,000	-	543,000	51.6%
Miscellaneous Revenues	163,584	84,700	115,400	114,700	-	114,700	35.4%
Interest/Misc	2,819	-	1,700	700	-	700	na
Reimb From Other Depts	192,012	110,000	110,000	110,000	-	110,000	0.0%
Trans frm Property Appraiser	805	-	-	-	-	-	na
Trans frm Tax Collector	6,315	-	-	-	-	-	na
Net Cost Road and Bridge	3,908,072	4,394,400	4,267,700	4,659,500	54,600	4,714,100	7.3%
Trans fm 111 MSTD Gen Fd	5,000	5,000	5,000	5,000	-	5,000	0.0%
Trans fm 711/712 Transp Grants	-	-	7,200	-	-	-	na
Carry Forward	59,000	70,700	161,600	140,200	-	140,200	98.3%
Less 5% Required By Law	-	(42,400)	-	(43,000)	-	(43,000)	1.4%
Total Funding	5,536,658	5,828,100	5,856,600	6,385,800	54,600	6,440,400	10.5%

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Traffic Operations Division (101)	33.00	35.00	35.00	35.00	1.00	36.00	2.9%
Total FTE	33.00	35.00	35.00	35.00	1.00	36.00	2.9%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Operations

Traffic Operations Division (101)

Mission Statement

To maintain the safety and efficiency of county roadways and signal network through sound engineering principles and effective maintenance.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Field	-	5,900	-	5,900
<p>This section provides for the maintenance on all County owned ROW and roads, as it pertains to the following: scheduled mowing of all rural and urban areas, vegetation control, patching and overlay of roadways. Projects such as turn lanes or driveway installation, digging and cleaning drainage swale and culverts, repair and upgrade of drainage systems including specially built items for outdated drainage systems. Inclusive of inspection and repair of all County maintained bridges, and the building and repair of sidewalks and bike paths. Also performed is litter abatement of roads and roadsides, County properties, sod replacement, and accident clean-up/traffic control.</p>				
Sectional Administration/Overhead	4.00	989,196	109,700	879,496
<p>This section covers divisional management and administrative support staff. It also covers all overhead fixed costs for the division such as insurance, fleet maintenance, etc.</p>				
Traffic Sign Maintenance	5.00	425,677	5,000	420,677
<p>This section installs and maintains the inventory of traffic signs and pavement markings throughout the county.</p>				
Traffic Signal Maintenance	11.00	1,647,381	250,000	1,397,381
<p>This section maintains and repairs all traffic signals and flashing beacons within the county.</p>				
Computerized Signal System Operation	4.00	518,666	-	518,666
<p>This section operates and maintains the computerized Traffic Signal System, coordinates construction projects with system requirements and re-times traffic signals.</p>				
Streetlight Maintenance	3.00	1,101,524	290,000	811,524
<p>This section maintains, repairs and replaces, as needed, all arterial roadway lighting within the county.</p>				
Traffic Engineering/Studies	4.00	373,888	-	373,888
<p>This section performs safety, operational, and signal studies. Prepares signing and pavement marking work orders. Reviews development permits and county roadway project construction plans. Collects data and compiles Annual Traffic Crash Reports and Quarterly Traffic County Reports.</p>				
Locates	4.00	361,968	110,000	251,968
<p>This section marks infrastructure for signal, streetlight and fiber optic cables on both County and State Roadways within 48 hours of request as directed under Florida Statute Chapter 556.</p>				
Current Level of Service Budget	35.00	5,424,200	764,700	4,659,500
Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Operations

Traffic Operations Division (101)

Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Traffic Signal Technician, Apprentice	1.00	54,600	-	54,600
When street lights in the system increase, the maintenance and repairs need to do the same. It would be more practical to have two crews in operation for the street lights as this would greatly increase response time, alleviate deferred maintenance tasks and also allow for asset collection, and other inventory tasks to be completed and kept up-to-date more efficiently.				
Expanded Services Budget	1.00	54,600	-	54,600
Total Adopted Budget	36.00	5,478,800	764,700	4,714,100

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
• Inspect and identify 100% of street name signs for compliance with letter height requirement	100	100	100	100
• Replace & Upgrade 25% of signs that do not meet retroreflectivity requirements (approximately 500 signs)	100	100	100	100
• Respond to 90% of emergency signal repairs within 1 hour of receiving call (unconstrained target = 100%)	100	100	100	100
• Review/retune 25% of traffic signals annually to address fluctuating traffic volumes (unconstrained target=50% annually)	100	100	100	100
• Staff traffic control center 11 hours per day on business days (unconstrained 6am-7pm Monday thru Friday and 10 am-6pm on Saturday and Sunday)	100	100	100	100

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	2,518,635	2,738,600	2,726,000	2,773,700	54,600	2,828,300	3.3%
Operating Expense	1,852,091	2,159,100	2,095,500	2,637,500	-	2,637,500	22.2%
Capital Outlay	258,679	47,500	47,500	13,000	-	13,000	(72.6%)
Net Operating Budget	4,629,404	4,945,200	4,869,000	5,424,200	54,600	5,478,800	10.8%
Total Budget	4,629,404	4,945,200	4,869,000	5,424,200	54,600	5,478,800	10.8%
Total FTE	33.00	35.00	35.00	35.00	1.00	36.00	2.9%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	375,929	356,100	375,900	540,000	-	540,000	51.6%
Miscellaneous Revenues	153,391	84,700	115,400	114,700	-	114,700	35.4%
Reimb From Other Depts	192,012	110,000	110,000	110,000	-	110,000	0.0%
Net Cost Road and Bridge	3,908,072	4,394,400	4,267,700	4,659,500	54,600	4,714,100	7.3%
Total Funding	4,629,404	4,945,200	4,869,000	5,424,200	54,600	5,478,800	10.8%

Forecast FY 2016:

Personal services and operating expense is forecast within adopted budget for FY16.

Current FY 2017:

Personal Services include a base compliment of 35 FTE's plus one expanded request. Operating expense is higher driven mainly by increases in Painting Contractors for mast arms, Street Lighting Repair & Maintenance, Signal Maint. & Repair and Traffic Signs.

Growth Management Department

Operations

Traffic Operations Division (101)

FY 17 capital outlay includes for the (Traffic Signal Apprentice) expanded position a computer. An additional \$13,000 is budgeted for replacement of generators.

Revenues:

The majority of forecasted and budgeted revenues include a contractually obligated reimbursement from the Florida Department of Transportation (FDOT) for the maintenance of state road streetlights and traffic signals.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Operations

Street Lighting Districts Fund (760)

Mission Statement

To provide street lights to residential and commercial areas that do not meet the requirements for arterial level roadway lighting. Installation, maintenance & operation costs for the street lights will be paid for through the County Board approved taxing district.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Collier County Lighting District	-	952,600	952,600	-
Consolidation of all street lighting districts except Marco Island and Pelican Bay.				
Current Level of Service Budget	-	952,600	952,600	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	694,818	790,300	718,400	795,500	-	795,500	0.7%
Indirect Cost Reimburs	2,100	4,100	4,100	5,800	-	5,800	41.5%
Net Operating Budget	696,918	794,400	722,500	801,300	-	801,300	0.9%
Trans to Property Appraiser	5,894	7,500	7,500	7,500	-	7,500	0.0%
Trans to Tax Collector	16,264	20,300	20,300	21,400	-	21,400	5.4%
Trans to 101 Transp Op Fd	47,300	52,700	52,700	69,900	-	69,900	32.6%
Reserves for Contingencies	-	-	-	52,500	-	52,500	na
Total Budget	766,376	874,900	803,000	952,600	-	952,600	8.9%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	808,407	847,600	810,000	855,700	-	855,700	1.0%
Delinquent Ad Valorem Taxes	10,715	-	100	-	-	-	na
Miscellaneous Revenues	10,177	-	-	-	-	-	na
Interest/Misc	2,295	-	1,200	-	-	-	na
Trans frm Property Appraiser	805	-	-	-	-	-	na
Trans frm Tax Collector	6,315	-	-	-	-	-	na
Carry Forward	59,000	69,700	131,400	139,700	-	139,700	100.4%
Less 5% Required By Law	-	(42,400)	-	(42,800)	-	(42,800)	0.9%
Total Funding	897,714	874,900	942,700	952,600	-	952,600	8.9%

Forecast FY 2016:

Overall department expenditures are forecast below budget with the vast majority of expenses connected with the cost of electricity. The number of street lights within the district continue to increase. The millage rate for this district increased substantially in FY 2015 to cover the increased cost of electricity and pay back Fund (101) which subsidized the cost of electricity in FY 2013 (\$86,147) and FY 2014 (\$83,738). A transfer to Fund (101) was made in FY 2015 and is appropriated in FY 2016. Repayment of the Fund (101) advance in full will be made FY 2017. Electricity accounts for 90% of forecast expenditures.

Current FY 2017:

The FY 2017 budget accounts for electricity (\$771,900) plus modest appropriations for street lighting maintenance and installation (\$20,000), general insurance (\$3,600) and indirect costs (\$5,800) as well as customary transfers to the Property Appraiser and Tax Collector. Purchase of electricity comprises the vast majority of programmed expenses. The FY 2017 final transfer to Fund (101) which repays the advance in full totals \$69,900. To avoid the need for future advances such as those that were required in FY 2013 and 2014 and protect against any electrical rate increases, a contingency reserve is programmed.

Revenues:

Taxable value for this district totals \$4,889,961,207 which represents a 8.5% increase from last year's value. The millage neutral rate

Growth Management Department

Operations

Street Lighting Districts Fund (760)

is 0.1880 per \$1,000 of taxable value. Due to increasing taxable value and an improving cash position, the rolled back millage rate is proposed and this rate will raise \$855,700. The funds cash position at the beginning of FY 2015 (9/30/14) totaled \$59,000. Cash at 9/30/15, the beginning of FY 16 totaled \$131,400. Budgeted fund balance at 9/30/16 is estimated at \$139,700. The cash position for this Fund will be monitored continually, but it is expected that the rolled back rate can be levied assuming taxable value continues to increase.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Operations

Metropolitan Planning Org MPO (128)

Mission Statement

Provide for the Metropolitan Planning Organization and other associated transportation management functions in Collier County as mandated by Federal, State and local laws (Federal Law: Title 23 USC; Federal Regulations: Title 23 CFR Part 450, Subpart C and 23 CFR Part 500, Subpart E; Florida Statute, Chapter 339.175 and Chapter 427,015, 49 CFR 27, 37, 38 and 29; Florida Statutes 316, 318, 322 and 427,015).

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	-	9,000	8,000	1,000
Reserves, Transfers, and Interest	-	-	1,000	-1,000
Current Level of Service Budget	-	9,000	9,000	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	4	-	7,300	-	-	-	na
Operating Expense	162	8,000	37,100	9,000	-	9,000	12.5%
Net Operating Budget	166	8,000	44,400	9,000	-	9,000	12.5%
Total Budget	166	8,000	44,400	9,000	-	9,000	12.5%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	4,000	2,000	2,000	3,000	-	3,000	50.0%
Miscellaneous Revenues	16	-	-	-	-	-	na
Interest/Misc	524	-	500	700	-	700	na
Trans fm 111 MSTD Gen Fd	5,000	5,000	5,000	5,000	-	5,000	0.0%
Trans fm 711/712 Transp Grants	-	-	7,200	-	-	-	na
Carry Forward	-	1,000	30,200	500	-	500	(50.0%)
Less 5% Required By Law	-	-	-	(200)	-	(200)	na
Total Funding	9,540	8,000	44,900	9,000	-	9,000	12.5%

Notes:

The MPO annual budget, like other grant funded budgets, is approved by the Board of County Commissioners through the budget amendment process rather than the annual budget process. The current year funding cycle of grants are now administered in the Transportation Grant Funds 711/712.

Revenues:

MPO local funds are programmed at \$8,000 for lobbying or any other activities that cannot be funded with annual Federal and State revenues such as the preparation of resolutions in support of or opposition to Federal and State legislation. Due to a strict interpretation of what constitutes lobbying, each member agency of the MPO has been asked to contribute \$1,000 per voting member for such activities. The BCC is requested to contribute \$5,000, while the City of Naples, City of Marco Island and Everglades City are requested to contribute \$2,000, \$1,000 and \$0, respectively, as approved by the MPO Board on May 14, 2010.

The transfer from the MSTD General Fund (111) of \$5,000 is subject to review by OMB prior to execution, only the amount spent, up to \$5,000 will be transferred. The transfer is budgeted in the MPO Operating Fund 128.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Project Management

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	3,884,990	4,211,900	4,143,700	4,677,600	-	4,677,600	11.1%
Operating Expense	412,651	709,300	682,000	525,700	-	525,700	(25.9%)
Indirect Cost Reimburs	199,400	173,900	173,900	173,000	-	173,000	(0.5%)
Capital Outlay	135,853	67,800	69,400	9,200	-	9,200	(86.4%)
Net Operating Budget	4,632,894	5,162,900	5,069,000	5,385,500	-	5,385,500	4.3%
Trans to 101 Transp Op Fd	-	-	-	56,100	-	56,100	na
Trans to 113 Com Dev Fd	10,000	10,000	10,000	10,000	-	10,000	0.0%
Trans to 523 Motor Pool Cap	-	63,000	63,000	-	-	-	(100.0%)
Reserves for Contingencies	-	25,700	-	34,300	-	34,300	33.5%
Reserves for Cash Flow	-	50,000	-	-	-	-	(100.0%)
Reserves for Attrition	-	(50,200)	-	-	-	-	(100.0%)
Total Budget	4,642,894	5,261,400	5,142,000	5,485,900	-	5,485,900	4.3%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Stormwater Management Operating (324)	1,180,306	977,600	937,900	925,800	-	925,800	(5.3%)
TDC Category A Beach Renourish/Pass Maint Admin-Fund (185)	623,025	708,900	699,900	755,800	-	755,800	6.6%
Transportation Engineering Division (312/101)	2,829,563	3,476,400	3,431,200	3,703,900	-	3,703,900	6.5%
Total Net Budget	4,632,894	5,162,900	5,069,000	5,385,500	-	5,385,500	4.3%
Total Transfers and Reserves	10,000	98,500	73,000	100,400	-	100,400	1.9%
Total Budget	4,642,894	5,261,400	5,142,000	5,485,900	-	5,485,900	4.3%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	2,461	-	300	-	-	-	na
Interest/Misc	5,499	2,300	12,000	11,900	-	11,900	417.4%
Reimb From Other Depts	-	200,000	200,300	-	-	-	(100.0%)
Net Cost Road and Bridge	-	-	-	3,703,900	-	3,703,900	na
Trans fm 131 Dev Serv Fd	-	-	-	70,700	-	70,700	na
Trans fm 195 TDC Cap Fd	643,300	669,100	669,100	759,900	-	759,900	13.6%
Trans fm 313 Gas Tax Cap Fd	3,055,200	3,169,900	3,169,900	-	-	-	(100.0%)
Trans fm 325 Stormwater Cap Fd	1,120,200	905,500	905,500	821,600	-	821,600	(9.3%)
Carry Forward	120,000	324,700	303,300	118,400	-	118,400	(63.5%)
Less 5% Required By Law	-	(10,100)	-	(500)	-	(500)	(95.0%)
Total Funding	4,946,661	5,261,400	5,260,400	5,485,900	-	5,485,900	4.3%

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Transportation Engineering Division (312/101)	24.50	31.00	31.00	31.00	-	31.00	0.0%
Stormwater Management Operating (324)	10.50	5.00	5.00	7.00	-	7.00	40.0%
TDC Category A Beach Renourish/Pass Maint Admin-Fund (185)	5.00	6.00	6.00	6.00	-	6.00	0.0%
Total FTE	40.00	42.00	42.00	44.00	-	44.00	4.8%

Growth Management Department

**Project Management
Transportation Engineering Division (312/101)**

Mission Statement

Assist in planning, roadway design, roadway permitting, roadway construction, and miscellaneous special projects to meet service levels established by the County Growth Management Plan and established by budget approval actions of the Board of County Commissioners. To provide supervision, engineering, and coordination to ensure Division roadway projects are designed and constructed in a timely, efficient, and economical manner.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	5.00	622,247	-	622,247
This section provides management, administration and fiscal support for the Transportation Engineering and Construction Management (TECM) section which is necessary to support Capital Improvement Element (CIE) and Master Plan projects.				
Traffic Engineering/In-House Design	3.00	369,464	-	369,464
This section provides safety engineering analysis and enhancement of roadway and traffic safety through low cost in-house design projects. Staff also provides design of sidewalks.				
Roadway/Bridge Design Project Management	4.00	515,137	-	515,137
This section manages the consultant's design of highway and bridge projects, and provides oversight during construction and certification.				
Construction Engineering and Inspection (CEI)	12.00	1,308,688	-	1,308,688
The CEI section is responsible for construction inspection and management of roadway projects. Among the functions of this unit are project administration, scheduling, utilities, drainage, asphalt and earthwork inspections. Staff of this unit ensures that the work is done in accordance with plans and specifications. With reduced workload, CEI is being done with in-house staff at a considerable savings.				
Right-of-Way Acquisition	7.00	667,864	-	667,864
The Right-of-Way Acquisition section is responsible for acquiring parcels needed for roadway, sidewalk, and intersection improvement projects. The Right-of-Way Acquisition section also acquires the parcels needed for temporary construction easements or rights-of-entry and handles PUD developer commitments.				
General Overhead Costs	-	220,500	-	220,500
Includes the indirect service charge, insurance and IT interdivisional billing paid to the General Fund.				
Reserves / Transfers	-	56,100	56,100	-
Current Level of Service Budget	31.00	3,760,000	56,100	3,703,900

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
• Complete 100% of programmed design phases for 5-year work plan projects to meet construction schedules	95	100	100	100
• Deliver construction projects within 10% of the project budget	100	100	100	100
• Deliver construction projects within 20% of time schedule	100	100	100	100

**Collier County Government
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Growth Management Department

**Project Management
Transportation Engineering Division (312/101)**

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	2,380,247	2,980,200	2,947,600	3,247,600	-	3,247,600	9.0%
Operating Expense	231,341	325,600	313,600	326,800	-	326,800	0.4%
Indirect Cost Reimburs	121,100	102,800	102,800	123,300	-	123,300	19.9%
Capital Outlay	96,875	67,800	67,200	6,200	-	6,200	(90.9%)
Net Operating Budget	2,829,563	3,476,400	3,431,200	3,703,900	-	3,703,900	6.5%
Trans to 101 Transp Op Fd	-	-	-	56,100	-	56,100	na
Trans to 523 Motor Pool Cap	-	63,000	63,000	-	-	-	(100.0%)
Reserves for Contingencies	-	1,000	-	-	-	-	(100.0%)
Reserves for Cash Flow	-	50,000	-	-	-	-	(100.0%)
Reserves for Attrition	-	(50,200)	-	-	-	-	(100.0%)
Total Budget	2,829,563	3,540,200	3,494,200	3,760,000	-	3,760,000	6.2%
Total FTE	24.50	31.00	31.00	31.00	-	31.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	1,993	-	300	-	-	-	na
Interest/Misc	2,980	1,500	10,100	10,000	-	10,000	566.7%
Reimb From Other Depts	-	200,000	200,300	-	-	-	(100.0%)
Net Cost Road and Bridge	-	-	-	3,703,900	-	3,703,900	na
Trans fm 313 Gas Tax Cap Fd	3,055,200	3,169,900	3,169,900	-	-	-	(100.0%)
Carry Forward	(70,300)	178,900	160,200	46,600	-	46,600	(74.0%)
Less 5% Required By Law	-	(10,100)	-	(500)	-	(500)	(95.0%)
Total Funding	2,989,873	3,540,200	3,540,800	3,760,000	-	3,760,000	6.2%

Forecast FY 2016:

Operating Expense is anticipated to be less than the adopted FY 16 budget mainly due to fuel cost savings and reduced training expenses.

Current FY 2017:

Personal Services increased due to adding two (2) job bankers to Transportation Engineering Construction Management. Job bankers include one (1) Administrative Assistant and one (1) Construction Engineering Inspector.

Indirect cost increased due to additional services provided by SAP and County Attorney's Office.

Growth Management Department

**Project Management
Stormwater Management Operating (324)**

Mission Statement

To provide integrated, well maintained stormwater management and flood protection systems which correct deficiencies in county owned and operated secondary and tertiary stormwater management facilities with the goals of flood control, natural system protection, water quality improvement and water supply sustainability.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Fiscal Support/Overhead	-	82,200	-	82,200
This program includes funding for a position that provides divisional fiscal support. In addition, all indirect service charges, insurance and IT interdivisional billings are included as well.				
NPDES/GIS	2.00	230,053	-	230,053
This program provides for continued compliance with the federally mandated National Pollutant Discharge Elimination System (NPDES) permit for the County maintained Municipal Separate Storm Sewer System (MS4). This program also includes both the staff and equipment to develop, maintain and update the stormwater infrastructure inventory in a Geographical Information System (GIS) database.				
Stormwater Master Planning	3.00	307,932	-	307,932
This program provides long range planning effort which serves as the foundation for the future Stormwater Capital Improvement Program. Planning includes providing a comprehensive needs analysis, prioritizing potential projects considering joint funding opportunities, interagency coordination, public vetting and coordination with private development projects Growth Management Plan requirements and AUIR/CIE processes.				
Stormwater Capital Project/Consultant Management	2.00	305,615	-	305,615
This program provides management of Stormwater planning and design projects utilizing the services of professional consultants. This also encompasses managing the construction of larger capital improvement projects for the County's secondary Stormwater management systems to maintain, or improve, level of service for flood protection, water quality, and groundwater recharge.				
Reserves / Transfers	-	1,000	926,800	-925,800
Current Level of Service Budget	<u>7.00</u>	<u>926,800</u>	<u>926,800</u>	<u>-</u>

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Implement 100% of the approved work program to complete LASIP and to ensure that final project bids are let by the permit expiration date in 2017 in conformance with permit requirements.	85	95	98	100

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

**Project Management
Stormwater Management Operating (324)**

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	1,042,094	685,600	658,300	850,000	-	850,000	24.0%
Operating Expense	69,105	266,100	253,700	72,800	-	72,800	(72.6%)
Indirect Cost Reimburs	34,400	25,900	25,900	-	-	-	(100.0%)
Capital Outlay	34,707	-	-	3,000	-	3,000	na
Net Operating Budget	1,180,306	977,600	937,900	925,800	-	925,800	(5.3%)
Reserves for Contingencies	-	1,000	-	1,000	-	1,000	0.0%
Total Budget	1,180,306	978,600	937,900	926,800	-	926,800	(5.3%)
Total FTE	10.50	5.00	5.00	7.00	-	7.00	40.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	118	-	-	-	-	-	na
Interest/Misc	1,434	500	1,000	1,000	-	1,000	100.0%
Trans fm 131 Dev Serv Fd	-	-	-	70,700	-	70,700	na
Trans fm 325 Stormwater Cap Fd	1,120,200	905,500	905,500	821,600	-	821,600	(9.3%)
Carry Forward	122,800	72,600	64,900	33,500	-	33,500	(53.9%)
Total Funding	1,244,551	978,600	971,400	926,800	-	926,800	(5.3%)

Forecast FY 2016:

Operating Expenses are anticipated to be less than the adopted FY 16 budget due to decrease in fuel cost and decrease to Fleet repair services.

Current FY 2017:

Personal Services has increased due to reassignment of two (2) FTE's, one (1) from Engineering Services Fund 131 and one (1) from General Planning Services Fund 111. These position salaries will be offset by a transfer from Fund 131 Developer Services and Fund 111 MSTD General Fund.

Operating Expense decreased due to removing a transfer of \$ 200,000 for inter-departmental service payment to TECM Fund (312) to assist in supporting Fiscal, CEI and ROW services. Fund 312 is supported by the general fund as is Stormwater so a transfer is not necessary.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Project Management

TDC Category A Beach Renourish/Pass Maint Admin-Fund (185)

Mission Statement

To provide TDC beach, pass and inlet program management, project administration, engineering, monitoring and project management within the funding limitations of the Collier County Code of Laws, Chapter 126-83 5(b).

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
TDC Beach Engineering	3.00	547,116	560,416	-13,300
Project engineering and management of beach renourishment and maintenance projects as well as beach and pass monitoring.				
Beach Maintenance	3.00	208,684	208,684	-
Staffing for County and Marco Island beach maintenance.				
Reserves / Transfers/Interest	-	43,300	30,000	13,300
Current Level of Service Budget	6.00	799,100	799,100	-

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Beach Project Management Costs less than or equal to 15% of TDC Category A Revenue	7.88	9.23	8.40	9.59

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	462,649	546,100	537,800	580,000	-	580,000	6.2%
Operating Expense	112,205	117,600	114,700	126,100	-	126,100	7.2%
Indirect Cost Reimburs	43,900	45,200	45,200	49,700	-	49,700	10.0%
Capital Outlay	4,271	-	2,200	-	-	-	na
Net Operating Budget	623,025	708,900	699,900	755,800	-	755,800	6.6%
Trans to 113 Com Dev Fd	10,000	10,000	10,000	10,000	-	10,000	0.0%
Reserves for Contingencies	-	23,700	-	33,300	-	33,300	40.5%
Total Budget	633,025	742,600	709,900	799,100	-	799,100	7.6%
Total FTE	5.00	6.00	6.00	6.00	-	6.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	351	-	-	-	-	-	na
Interest/Misc	1,085	300	900	900	-	900	200.0%
Trans fm 195 TDC Cap Fd	643,300	669,100	669,100	759,900	-	759,900	13.6%
Carry Forward	67,500	73,200	78,200	38,300	-	38,300	(47.7%)
Total Funding	712,236	742,600	748,200	799,100	-	799,100	7.6%

Notes:

To aid accountability and grant compliance, in FY 12 this budget was separated from TDC Beach Capital Fund (195). TDC Beach Renourishment/Pass Maintenance Administration Fund (185) provides for TDC beach renourishment and pass project administration, engineering, monitoring and project management. Budgeted projects are summarized within the Beach Renourishment/Pass Maintenance Capital Fund (195).

Forecast FY 2016:

Overall department expenditures are expected to be in line with the adopted FY 16 budget. The capital outlay forecast provides for a

Growth Management Department

Project Management

TDC Category A Beach Renourish/Pass Maint Admin-Fund (185)

computer replacement which was covered by a budget amendment.

Current FY 2017:

Personal services reflect an increase in overtime plus a general wage adjustment. Operating expense has increased due to budgeting for a general insurance allocation not previously budgeted in this fund. A modest contingency reserves is budgeted.

Revenues:

Funding for this program is provided by Category "A" Tourist Development Tax funds transferred from TDC Beach Renourishment/Pass Maintenance Fund (195).

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Airport

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	883,321	924,000	955,000	977,300	-	977,300	5.8%
Operating Expense	481,651	642,200	577,500	618,100	-	618,100	(3.8%)
Indirect Cost Reimburs	135,700	143,800	143,800	120,600	-	120,600	(16.1%)
Aviation Fuel	1,513,880	1,586,200	1,021,700	1,235,000	-	1,235,000	(22.1%)
Capital Outlay	41,385	24,000	52,200	165,600	-	165,600	590.0%
Net Operating Budget	3,055,937	3,320,200	2,750,200	3,116,600	-	3,116,600	(6.1%)
Trans to 705 Housing Grants	-	-	34,800	-	-	-	na
Trans to 496 Airport Cap Fd	-	-	-	225,300	-	225,300	na
Trans to 497 Airport MP Fd	-	56,900	56,900	-	-	-	(100.0%)
Reserves for Contingencies	-	90,600	-	92,600	-	92,600	2.2%
Reserves for Capital	-	-	-	174,500	-	174,500	na
Reserves for Attrition	-	(14,100)	-	(15,100)	-	(15,100)	7.1%
Total Budget	3,055,937	3,453,600	2,841,900	3,593,900	-	3,593,900	4.1%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Airport Administration (495)	450,037	496,800	498,200	485,900	-	485,900	(2.2%)
Everglades Airport (495)	158,423	189,300	162,000	168,000	-	168,000	(11.3%)
Immokalee Regional Airport (495)	877,058	857,400	694,100	882,600	-	882,600	2.9%
Marco Island Executive Airport (495)	1,570,420	1,776,700	1,395,900	1,580,100	-	1,580,100	(11.1%)
Total Net Budget	3,055,937	3,320,200	2,750,200	3,116,600	-	3,116,600	(6.1%)
Total Transfers and Reserves	-	133,400	91,700	477,300	-	477,300	257.8%
Total Budget	3,055,937	3,453,600	2,841,900	3,593,900	-	3,593,900	4.1%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	811,432	739,100	806,200	816,000	-	816,000	10.4%
Aviation Fuel Sales	2,502,802	2,421,700	2,026,800	2,150,500	-	2,150,500	(11.2%)
Miscellaneous Revenues	28,681	6,700	6,300	19,400	-	19,400	189.6%
Interest/Misc	2,960	2,000	8,000	8,000	-	8,000	300.0%
Advance/Repay fm 001 Gen Fd	304,000	49,900	49,900	-	-	-	(100.0%)
Carry Forward	99,200	392,700	694,400	749,700	-	749,700	90.9%
Less 5% Required By Law	-	(158,500)	-	(149,700)	-	(149,700)	(5.6%)
Total Funding	3,749,075	3,453,600	3,591,600	3,593,900	-	3,593,900	4.1%

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Airport Administration (495)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Immokalee Regional Airport (495)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Everglades Airport (495)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Marco Island Executive Airport (495)	6.00	7.00	7.00	7.00	-	7.00	0.0%
Total FTE	14.00	15.00	15.00	15.00	-	15.00	0.0%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Airport

Airport Administration (495)

Mission Statement

To acquire, establish, construct, enlarge, improve, maintain, equip, and regulate Everglades Airpark, Immokalee Regional Airport, and Marco Island Executive Airport per County Ordinance 2004-03 as amended by County Ordinance 2010-10. To assist with and facilitate Collier County's economic development and diversification programs.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	4.00	485,900	-	485,900
To secure and manage new grants; direct and operate the three County airports to include the management of facilities, runways, tenant leases, and daily operations. Plan and develop the infrastructure through Airport Layout Plan update, PUD permitting, revised business plan, increased marketing and economic development. Insure the safety and security of all airports.				
Current Level of Service Budget	4.00	485,900	-	485,900

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
100% of invoices processed in accordance with the Prompt Payment Act	99	100	99	100

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	290,232	307,500	310,200	316,500	-	316,500	2.9%
Operating Expense	24,104	45,500	44,200	48,800	-	48,800	7.3%
Indirect Cost Reimburs	135,700	143,800	143,800	120,600	-	120,600	(16.1%)
Net Operating Budget	450,037	496,800	498,200	485,900	-	485,900	(2.2%)
Total Budget	450,037	496,800	498,200	485,900	-	485,900	(2.2%)
Total FTE	4.00	4.00	4.00	4.00	-	4.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Total Funding							0.0%

Forecast FY 2016:

Forecast Personal Service costs and operating costs are in line with the adopted budget.

Aviation fuel sales volumes in FY16 are forecast higher than budgeted levels by approximately 11%. Airport fuel markup is established on a per gallon basis so the upward trend in volume serves to increase the total margin available to support operations. Contributing to this favorable budget impact is the downward price movement of fuel purchased for resale.

Current FY 2017:

The Personal Service budget is consistent with budget guidance. Operating expenses reflect an increase for interdepartmental services. The Indirect Service Charge is down from the prior year as determined by the annual update of the County Central Services Cost Allocation Plan.

Revenues:

Aviation fuel sales volume forecast for FY16 is approximately 11% higher than the level anticipated in the adopted budget. For FY17 the fuel sale budget is established on a sales volume consistent with FY16 forecast levels or approximately 11.6% over FY16 adopted budget levels. The proposed fuel cost and sales budgets also include estimates for future fuel cost increases.

Growth Management Department

Airport

Airport Administration (495)

Airport fuel markup is established on a per gallon basis so the upward trend in volume serves to increase the total margin available to support operations. Contributing to this favorable budget impact is the downward price movement of fuel purchased for resale.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Airport

Immokalee Regional Airport (495)

Mission Statement

To operate, develop, and manage the Immokalee Regional Airport.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Immokalee Regional Airport	3.00	882,600	936,200	-53,600
Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.				
Current Level of Service Budget	<u>3.00</u>	<u>882,600</u>	<u>936,200</u>	<u>-53,600</u>

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Gallons of Fuel Sold - Immokalee	175,603	127,000	138,655	140,400

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	172,149	166,800	179,500	179,500	-	179,500	7.6%
Operating Expense	195,789	266,800	221,400	277,500	-	277,500	4.0%
Aviation Fuel	467,735	422,800	292,000	330,000	-	330,000	(21.9%)
Capital Outlay	41,385	1,000	1,200	95,600	-	95,600	9,460.0%
Net Operating Budget	877,058	857,400	694,100	882,600	-	882,600	2.9%
Total Budget	877,058	857,400	694,100	882,600	-	882,600	2.9%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	483,841	463,100	478,900	478,500	-	478,500	3.3%
Aviation Fuel Sales	622,465	534,600	403,300	453,000	-	453,000	(15.3%)
Miscellaneous Revenues	8,836	5,700	4,700	4,700	-	4,700	(17.5%)
Total Funding	1,115,143	1,003,400	886,900	936,200	-	936,200	(6.7%)

Forecast FY 2016:

Forecast Personal Services costs reflects an employee reclassification and related pay adjustment. Interdepartmental services and other contractual services are forecast lower. The cost of Fuel for resale is lower reflecting the downward movement of fuel costs.

Fuel sale revenue is estimated lower reflecting sales price adjustments consistent with lower fuel purchase costs.

Current FY 2017:

Personal Services budget reflects budget guidance. Increased operating expense budget is driven by fleet cost and aviation R&M increases. Relative to the FY 16 adopted budget, the cost of fuel for resale is lower reflecting the downward movement of fuel costs.

Capital outlay includes:

- \$20,000 for improvements to the terminal building
- \$55,000 to replace a John Deere 6310 tractor, No. 99164
- \$20,600 to replace a 2006 Bush Hog, No. 060190

Revenues:

While Immokalee fuel sales volume is essentially the same as the FY 16 forecast, Fuel Sale revenue is lower reflecting lower Fuel for

Growth Management Department

Airport

Immokalee Regional Airport (495)

resale cost and the related reduction in sales price. Also included in the revenue estimate is a modest upward adjustment to account for future fuel cost increases and the associated upward movement in sales price. Other revenue sources are primarily related to facility leases and reflect current agreements.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

**Airport
Everglades Airport (495)**

Mission Statement

To operate, develop, and manage the Everglades Airpark.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Everglades Airpark	1.00	168,000	96,400	71,600
Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.				
Current Level of Service Budget	1.00	168,000	96,400	71,600

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Gallons of Fuel Sold - Everglades	10,509	16,000	12,389	12,400

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	63,449	64,500	65,800	66,500	-	66,500	3.1%
Operating Expense	52,977	53,400	61,500	59,500	-	59,500	11.4%
Aviation Fuel	41,997	71,400	34,700	42,000	-	42,000	(41.2%)
Net Operating Budget	158,423	189,300	162,000	168,000	-	168,000	(11.3%)
Total Budget	158,423	189,300	162,000	168,000	-	168,000	(11.3%)
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	30,646	30,500	30,700	30,800	-	30,800	1.0%
Aviation Fuel Sales	46,253	87,300	48,300	52,500	-	52,500	(39.9%)
Miscellaneous Revenues	566	-	100	13,100	-	13,100	na
Total Funding	77,465	117,800	79,100	96,400	-	96,400	(18.2%)

Forecast FY 2016:

Forecast Personal Service costs are in line with the adopted budget. The cost of fuel for resale is forecast under budget reflecting both lower cost of fuel for resale and lower sales volume.

Fuel sale revenue is estimated lower reflecting both sales price adjustments consistent with lower fuel purchase costs and lower sales volume.

Current FY 2017:

The Personal Service budget is consistent with budget guidance. Operating expense are modestly increased for security related data services. Relative to the FY16 adopted budget the cost of fuel for resale is reduced reflecting both lower cost of fuel for resale and lower sales volume.

Revenues:

Relative to the FY16 adopted budget estimated fuel sales volume is lower resulting in a reduced fuel sales budget. Other revenue sources are primarily related to facility leases and reflect current agreements.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Airport

Marco Island Executive Airport (495)

Mission Statement

To operate, develop, and manage the Everglades Airpark.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Marco Island Executive Airport	7.00	1,580,100	1,953,300	-373,200
Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.				
Current Level of Service Budget	<u>7.00</u>	<u>1,580,100</u>	<u>1,953,300</u>	<u>-373,200</u>

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Gallons of Fuel Sold - Marco	397,579	353,500	403,895	400,900

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	357,490	385,200	399,500	414,800	-	414,800	7.7%
Operating Expense	208,781	276,500	250,400	232,300	-	232,300	(16.0%)
Aviation Fuel	1,004,148	1,092,000	695,000	863,000	-	863,000	(21.0%)
Capital Outlay	-	23,000	51,000	70,000	-	70,000	204.3%
Net Operating Budget	<u>1,570,420</u>	<u>1,776,700</u>	<u>1,395,900</u>	<u>1,580,100</u>	<u>-</u>	<u>1,580,100</u>	<u>(11.1%)</u>
Total Budget	<u>1,570,420</u>	<u>1,776,700</u>	<u>1,395,900</u>	<u>1,580,100</u>	<u>-</u>	<u>1,580,100</u>	<u>(11.1%)</u>
Total FTE	<u>6.00</u>	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>	<u>-</u>	<u>7.00</u>	<u>0.0%</u>

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	296,945	245,500	296,600	306,700	-	306,700	24.9%
Aviation Fuel Sales	1,834,083	1,799,800	1,575,200	1,645,000	-	1,645,000	(8.6%)
Miscellaneous Revenues	19,279	1,000	1,500	1,600	-	1,600	60.0%
Total Funding	<u>2,150,307</u>	<u>2,046,300</u>	<u>1,873,300</u>	<u>1,953,300</u>	<u>-</u>	<u>1,953,300</u>	<u>(4.5%)</u>

Forecast FY 2016:

Forecast Personal Service costs are higher than the adopted budget which included vacant positions budgeted at base level and subsequently filled at slightly higher salaries. Operating expenditures are forecast somewhat lower. While fuel sales volume is ahead of budgeted levels, the cost of fuel for resale is lower due to the downward movement of fuel costs.

Fuel sale revenue is estimated lower reflecting sales price adjustments consistent with lower fuel purchase costs.

Current FY 2017:

The Personal Service budget is consistent with budget guidance. Engineering fees and motor pool capital recovery are reduced lowering overall operating expenses. Relative to the FY16 adopted budget the cost of fuel for resale is lower reflecting the downward movement of fuel costs.

Capital outlay includes:

\$70,000 to replace a Lektro Tug, No. CC2-117

Revenues:

While Marco fuel sales volume is essentially the same as the FY16 forecast, fuel sale revenue is lower reflecting lower fuel for resale

Growth Management Department

Airport

Marco Island Executive Airport (495)

cost and the related reduction in sales price. Also included in the revenue estimate is a modest upward adjustment to account for future fuel cost increases and the associated upward movement in sales price. Other revenue sources are primarily related to facility leases and reflect current agreements.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

**Airport
Airport Fund (495)**

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Reserves/Transfers/Interest	-	477,300	608,000	-130,700
Current Level of Service Budget	-	477,300	608,000	-130,700

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans to 705 Housing Grants	-	-	34,800	-	-	-	na
Trans to 496 Airport Cap Fd	-	-	-	225,300	-	225,300	na
Trans to 497 Airport MP Fd	-	56,900	56,900	-	-	-	(100.0%)
Reserves for Contingencies	-	90,600	-	92,600	-	92,600	2.2%
Reserves for Capital	-	-	-	174,500	-	174,500	na
Reserves for Attrition	-	(14,100)	-	(15,100)	-	(15,100)	7.1%
Total Budget	-	133,400	91,700	477,300	-	477,300	257.8%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	2,960	2,000	8,000	8,000	-	8,000	300.0%
Advance/Repay fm 001 Gen Fd	304,000	49,900	49,900	-	-	-	(100.0%)
Carry Forward	99,200	392,700	694,400	749,700	-	749,700	90.9%
Less 5% Required By Law	-	(158,500)	-	(149,700)	-	(149,700)	(5.6%)
Total Funding	406,160	286,100	752,300	608,000	-	608,000	112.5%

Notes:

All airports are listed on separate pages in this section of the budget book for proper presentation of their operations; however, shared costs such as Reserves, Carry Forward and Repayment to the General Fund are presented here at the fund level.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

Reserves and Transfers

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans to 001 General Fund	23,573	63,300	63,300	223,600	-	223,600	253.2%
Trans to 101 Transp Op Fd	75,000	125,000	125,000	125,000	-	125,000	0.0%
Trans to 111 Unincorp Gen Fd	75,000	75,000	75,000	75,000	-	75,000	0.0%
Trans to 113 Com Dev Fd	1,041,100	100,000	100,000	100,000	-	100,000	0.0%
Trans to 298 Sp Ob Bd '10	335,200	335,500	335,500	335,600	-	335,600	0.0%
Trans to 301 Co Wide Cap Fd	-	49,600	49,600	-	-	-	(100.0%)
Trans to 310 Growth Mgmt Cap	-	300,000	300,000	-	-	-	(100.0%)
Trans to 324 Stormw Op Fd	-	-	-	70,700	-	70,700	na
Trans to 523 Motor Pool Cap	-	1,909,000	1,909,000	1,504,500	-	1,504,500	(21.2%)
Trans to 669 Utility Trust	50,000	-	-	-	-	-	na
Reserves for Contingencies	-	1,294,100	-	1,522,300	-	1,522,300	17.6%
Reserves for Prepaid Services	-	-	-	8,781,600	-	8,781,600	na
Reserves for Capital	-	17,046,600	-	10,678,200	-	10,678,200	(37.4%)
Restricted for Unfunded Requests	-	500,000	-	-	-	-	(100.0%)
Reserves for Cash Flow	-	4,191,700	-	4,912,500	-	4,912,500	17.2%
Reserves for Attrition	-	(500,600)	-	(661,700)	-	(661,700)	32.2%
Total Budget	1,599,873	25,489,200	2,957,400	27,667,300	-	27,667,300	8.5%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Total Net Budget	-	-	-	-	-	-	na
Total Transfers and Reserves	1,599,873	25,489,200	2,957,400	27,667,300	-	27,667,300	8.5%
Total Budget	1,599,873	25,489,200	2,957,400	27,667,300	-	27,667,300	8.5%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	221,417	134,900	209,500	199,200	-	199,200	47.7%
Net Cost Road and Bridge	(17,635,832)	(15,695,900)	(16,946,600)	(21,470,300)	(123,000)	(21,593,300)	37.6%
Net Cost Community Development	(16,493,269)	(3,466,900)	(22,188,700)	(6,918,100)	(380,300)	(7,298,400)	110.5%
Net Cost Planning Services	(7,394,142)	(359,100)	(10,003,700)	(21,400)	(900)	(22,300)	(93.8%)
Trans fm 001 Gen Fund	16,091,300	15,858,400	15,858,400	20,608,300	-	20,608,300	30.0%
Trans fm 102 ROW Permit	-	245,600	244,000	212,800	-	212,800	(13.4%)
Trans fm 111 MSTD Gen Fd	495,500	495,500	495,500	595,500	-	595,500	20.2%
Trans fm 114 Pollutn Ctrl Fd	16,300	16,300	16,300	16,300	-	16,300	0.0%
Trans fm 131 Dev Serv Fd	1,116,100	225,000	225,000	225,000	-	225,000	0.0%
Trans fm 185 Beach Ren Ops	10,000	10,000	10,000	10,000	-	10,000	0.0%
Trans fm 760 Collier Lighting	47,300	52,700	52,700	69,900	-	69,900	32.6%
Trans fm 312 Gas Tax Op Fd	-	-	-	56,100	-	56,100	na
Carry Forward	25,125,200	29,245,800	34,985,000	35,421,000	504,200	35,925,200	22.8%
Less 5% Required By Law	-	(1,273,100)	-	(1,337,000)	-	(1,337,000)	5.0%
Total Funding	1,599,873	25,489,200	2,957,400	27,667,300	-	27,667,300	8.5%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

**Reserves and Transfers
Reserves and Transfers (101)**

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Reserves, Transfers & Interest	-	1,428,700	22,918,900	-21,490,200
Reserves, Transfers & Interest				
Reserves / Transfers	-	19,900	-	19,900
Current Level of Service Budget	-	1,448,600	22,918,900	-21,470,300
Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Inspector	-	-	66,600	-66,600
<p>The purpose of this classification is to review construction plans, construction projects, roadway projects, landscape projects, lake excavations, and erosion control inspections in order to ensure compliance with state/local laws, approved construction plans/specifications, legal requirements, and ensure compliance with contract specifications, compliance with applicable local, state and county codes, ordinances, regulations, standards, and specifications.</p>				
GIS Technician (2) - Convert Job Bank Position	-	-	1,800	-1,800
<p>Positions will be responsible for inputting assets and maintaining assets in GIS and asset management applications. Positions are necessary to implement and manage an Enterprise Asset Management System in alignment with the strategic goals set forth by the County Manager.</p>				
Traffic Signal Technician, Apprentice	-	-	54,600	-54,600
<p>When street lights in the system increase, the maintenance and repairs need to do the same. It would be more practical to have two crews in operation for the street lights as this would greatly increase response time, alleviate deferred maintenance tasks and also allow for asset collection, and other inventory tasks to be completed and kept up-to-date more efficiently.</p>				
Expanded Services Budget	-	-	123,000	-123,000
Total Adopted Budget	-	1,448,600	23,041,900	-21,593,300

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans to 298 Sp Ob Bd '10	335,200	335,500	335,500	335,600	-	335,600	0.0%
Trans to 310 Growth Mgmt Cap	-	300,000	300,000	-	-	-	(100.0%)
Trans to 523 Motor Pool Cap	-	1,000,000	1,000,000	1,132,000	-	1,132,000	13.2%
Reserves for Contingencies	-	134,200	-	261,800	-	261,800	95.1%
Reserves for Attrition	-	(163,300)	-	(280,800)	-	(280,800)	72.0%
Total Budget	335,200	1,606,400	1,635,500	1,448,600	-	1,448,600	(9.8%)

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

**Reserves and Transfers
Reserves and Transfers (101)**

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	23,232	5,000	8,000	5,000	-	5,000	0.0%
Net Cost Road and Bridge	(17,635,832)	(15,695,900)	(16,946,600)	(21,470,300)	(123,000)	(21,593,300)	37.6%
Trans fm 001 Gen Fund	16,091,300	15,858,400	15,858,400	20,608,300	-	20,608,300	30.0%
Trans fm 102 ROW Permit	-	245,600	244,000	212,800	-	212,800	(13.4%)
Trans fm 111 MSTD Gen Fd	-	-	-	100,000	-	100,000	na
Trans fm 131 Dev Serv Fd	75,000	125,000	125,000	125,000	-	125,000	0.0%
Trans fm 760 Collier Lighting	47,300	52,700	52,700	69,900	-	69,900	32.6%
Trans fm 312 Gas Tax Op Fd	-	-	-	56,100	-	56,100	na
Carry Forward	1,734,200	1,112,000	2,294,000	1,788,100	123,000	1,911,100	71.9%
Less 5% Required By Law	-	(96,400)	-	(46,300)	-	(46,300)	(52.0%)
Total Funding	335,200	1,606,400	1,635,500	1,448,600	-	1,448,600	(9.8%)

Current FY 2017:

The Transfer to 298 - Special Obligation Debt Service Fund is payment of the debt service on the Transportation building on North Horseshoe Drive. The last debt service payment will be made in FY 2025.

The Transfer to 310 - Transportation/Growth Management Capital Fund is for the relocation of the traffic operations center.

The Transfer to 523 - General Governmental Motor Pool Capital Recovery Fund is for the replacement of vehicles and heavy equipment. In FY2016, the General Fund allocated \$1.5 million towards the replacement of back-log vehicles. Road and Bridge received \$1 million of that allocation. In FY2017, the General Fund allocated \$1.5 million and Road and Bridge received \$1,132,000 towards the replacement of back-log vehicles.

Revenues:

The Transfer from 001 General Fund is the primary funding source of the Road and Bridge Operating Fund 101.

The Transfer from 102 Right-of-Away Permitting is to move residual cash.

The Transfer from 111 MSTD General Fund is to reimburse the Road and Bridge fund for its share of the Growth Management Administrative costs.

The Transfer from 131 Development Services Fund is to offset the Road and Bridge fund for handling PUD related items.

The Transfer from 760 Collier Lighting Fund is the repayment of a loan to the Lighting District.

Growth Management Department

**Reserves and Transfers
Community Development Fund (113)**

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Reserves, Transfers & Interest	-	13,791,600	20,709,700	-6,918,100
Reserves, Transfers & Interest				
Current Level of Service Budget	-	13,791,600	20,709,700	-6,918,100
Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Technical Support Professional	-	-	69,900	-69,900
Hiring a full-time Technical Support Professional will fill the void created by IT no longer offering the use of a full-time Technical Support Professional job bank associate. The position will be responsible for providing end-user support for the GMD North Building, the new location on South Horseshoe, the Immokalee office, the office located at the Everglades Airpark, and oversight of all technical systems within the Development Services building at GMD to ensure CityView and the Inspections Scheduling system is operational for our clients and staff.				
Site Plan Reviewer, Sr	-	-	92,600	-92,600
The Collier County Fire Review team reviews fire/life safety related plans such as fire alarms, fire sprinklers, engineered fire suppression systems, exhaust hoods, gas, fossil fuels, underground fire water lines and hydrants, paint spray booths, tents and other fire related issues; building plans for fire/life safety compliance which include new construction, remodels, alterations and many other types of miscellaneous building permits; and site development plans for fire code compliance. Team members also assist the front intake staff, contractors, and architects with technical fire code issues thru advisory and fire code technical meetings; answer questions from the general public who have fire code concerns; and return phone calls in a timely manner and provide customer service as required. Hiring a Sr. Site Plan Reviewer would expand the expertise of the staff, help meet the increased demand of Fire Reviews, reduce the amount of overtime required by current staff to meet due dates, and enable the team to provide a high level of service to the community.				
Operations Coordinator	-	-	56,600	-56,600
This position is currently occupied by a job bank associate for greater than 1 year. With the continued increase and demand for services, the need to provide operational and administrative support to the Building Review & Inspections Manager, Chiefs, and Inspectors continues to increase exponentially (double digit gains year over year). This position's primary function is to schedule inspections, manage building permit cancellations and extensions, track all private provider permits, coordinate all required training for Inspectors and Plan Reviewers, and ensure quality assurance and quality checks are in place with regards to the building permit process.				
Customer Service Specialist (3)	-	-	152,300	-152,300

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

**Reserves and Transfers
Community Development Fund (113)**

Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
The Welcome Center, located within the Business Center, is currently staffed by six full-time job bank associates. These employees greet more than 10,000 clients and receive over 4,000 phone calls per month. They are responsible for knowing how to guide all GMD Development Services questions related to regulatory requirements and enforcement actions. Constant training is necessary for a period of 5-6 months for these employees to attain the high level of service expected by County customers. The Welcome Center requires skilled, well-informed employees to better serve our customers. In the last fiscal year, GMD had to replace twelve customer service job bank associates at a cost of about \$73,000 spent on posting, interviews and review times, background checks, drug screenings, and training, as well as \$151,000 budgeted for salaries, because most of them had attained permanent positions within the County or in the private sector. Retention of these knowledgeable employees in this key area would provide stability to the group and significantly reduce staff time and money expended towards recruitment, hiring, and training, and lower the number of transient job bank associates required.				
Trucks (5)	-	-	8,900	-8,900
(5) F150's 4WD for the four Senior Building Inspector expanded positions that were approved by the Board on 3/8/16 and 1 to support another Building Inspector job bank associate.				
Expanded Services Budget	-	-	380,300	-380,300
Total Adopted Budget	-	13,791,600	21,090,000	-7,298,400

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans to 001 General Fund	23,573	63,300	63,300	214,200	-	214,200	238.4%
Trans to 301 Co Wide Cap Fd	-	49,600	49,600	-	-	-	(100.0%)
Trans to 523 Motor Pool Cap	-	784,000	784,000	236,000	-	236,000	(69.9%)
Trans to 669 Utility Trust	50,000	-	-	-	-	-	na
Reserves for Contingencies	-	841,200	-	841,200	-	841,200	0.0%
Reserves for Prepaid Services	-	-	-	4,365,500	-	4,365,500	na
Reserves for Capital	-	10,296,300	-	4,678,200	-	4,678,200	(54.6%)
Reserves for Cash Flow	-	3,103,600	-	3,722,000	-	3,722,000	19.9%
Reserves for Attrition	-	(230,800)	-	(265,500)	-	(265,500)	15.0%
Total Budget	73,573	14,907,200	896,900	13,791,600	-	13,791,600	(7.5%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	135,542	75,000	125,000	100,000	-	100,000	33.3%
Net Cost Community Development	(16,493,269)	(3,466,900)	(22,188,700)	(6,918,100)	(380,300)	(7,298,400)	110.5%
Trans fm 111 MSTD Gen Fd	338,500	338,500	338,500	338,500	-	338,500	0.0%
Trans fm 114 Pollutn Ctrl Fd	16,300	16,300	16,300	16,300	-	16,300	0.0%
Trans fm 131 Dev Serv Fd	1,041,100	100,000	100,000	100,000	-	100,000	0.0%
Trans fm 185 Beach Ren Ops	10,000	10,000	10,000	10,000	-	10,000	0.0%
Carry Forward	15,025,400	18,670,000	22,495,800	21,044,700	380,300	21,425,000	14.8%
Less 5% Required By Law	-	(835,700)	-	(899,800)	-	(899,800)	7.7%
Total Funding	73,573	14,907,200	896,900	13,791,600	-	13,791,600	(7.5%)

Growth Management Department

Reserves and Transfers Community Development Fund (113)

Current FY 2017:

Transfer to 001 General Fund is as follows:

\$63,300 for Human Services for enhanced level of service due to Job Bank positions and new hires.

\$25,000 cost share of an expanded request from Human Services. Human Resources is purchasing software and training materials for recruitment, on-boarding, career development and succession planning, cost to Community Development is based on FTE count.

\$40,700 cost share of an expanded position for Human Services.

\$85,200 to fund expanded position for Facilities Management. A dedicated Project Manager is needed for Community Development to coordinate and execute various repairs and capital improvements needed.

The Transfer to 523 - General Governmental Motor Pool Capital Recovery Fund is for the replacement of vehicles.

Revenues:

The Community Development building rents space to other Divisions who occupy the North Horseshoe building. Rent payments are made using transfers as follows:

Transfer from 111 MSTD General Fund

Transfer from 114 Pollution Control Fund

Transfer from 131 Development Services Fund

Transfer from 185 TDC Beach Renourishment/Pass Maintenance Administration Fund

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Growth Management Department

**Reserves and Transfers
Developer Services Fund (131)**

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Reserves, Transfers & Interest	-	12,427,100	12,448,500	-21,400
Reserves, Transfers & Interest				
Current Level of Service Budget	-	12,427,100	12,448,500	-21,400
Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Vehicle	-	-	900	-900
(1) Explorer 4WD for the Engineering Services Director and County Engineer to perform onsite inspections of sites under development.				
Expanded Services Budget	-	-	900	-900
Total Adopted Budget	-	12,427,100	12,449,400	-22,300

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans to 001 General Fund	-	-	-	9,400	-	9,400	na
Trans to 101 Transp Op Fd	75,000	125,000	125,000	125,000	-	125,000	0.0%
Trans to 111 Unincorp Gen Fd	75,000	75,000	75,000	75,000	-	75,000	0.0%
Trans to 113 Com Dev Fd	1,041,100	100,000	100,000	100,000	-	100,000	0.0%
Trans to 324 Stormw Op Fd	-	-	-	70,700	-	70,700	na
Trans to 523 Motor Pool Cap	-	125,000	125,000	136,500	-	136,500	9.2%
Reserves for Contingencies	-	318,700	-	419,300	-	419,300	31.6%
Reserves for Prepaid Services	-	-	-	4,416,100	-	4,416,100	na
Reserves for Capital	-	6,750,300	-	6,000,000	-	6,000,000	(11.1%)
Restricted for Unfunded Requests	-	500,000	-	-	-	-	(100.0%)
Reserves for Cash Flow	-	1,088,100	-	1,190,500	-	1,190,500	9.4%
Reserves for Attrition	-	(106,500)	-	(115,400)	-	(115,400)	8.4%
Total Budget	1,191,100	8,975,600	425,000	12,427,100	-	12,427,100	38.5%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	62,642	54,900	76,500	94,200	-	94,200	71.6%
Net Cost Planning Services	(7,394,142)	(359,100)	(10,003,700)	(21,400)	(900)	(22,300)	(93.8%)
Trans fm 111 MSTD Gen Fd	157,000	157,000	157,000	157,000	-	157,000	0.0%
Carry Forward	8,365,600	9,463,800	10,195,200	12,588,200	900	12,589,100	33.0%
Less 5% Required By Law	-	(341,000)	-	(390,900)	-	(390,900)	14.6%
Total Funding	1,191,100	8,975,600	425,000	12,427,100	-	12,427,100	38.5%

Current FY 2017:

Transfer to 001 General Fund is for an expanded request from Human Services. Human Resources is purchasing software and training materials for recruitment, on-boarding, career development and succession planning, cost to Community Development is based on FTE count.

Transfer to 101 Road and Bridge is for

Growth Management Department

**Reserves and Transfers
Developer Services Fund (131)**

Transfer to 111 MSTD General Fund is for

Transfer to 113 Community Development is for

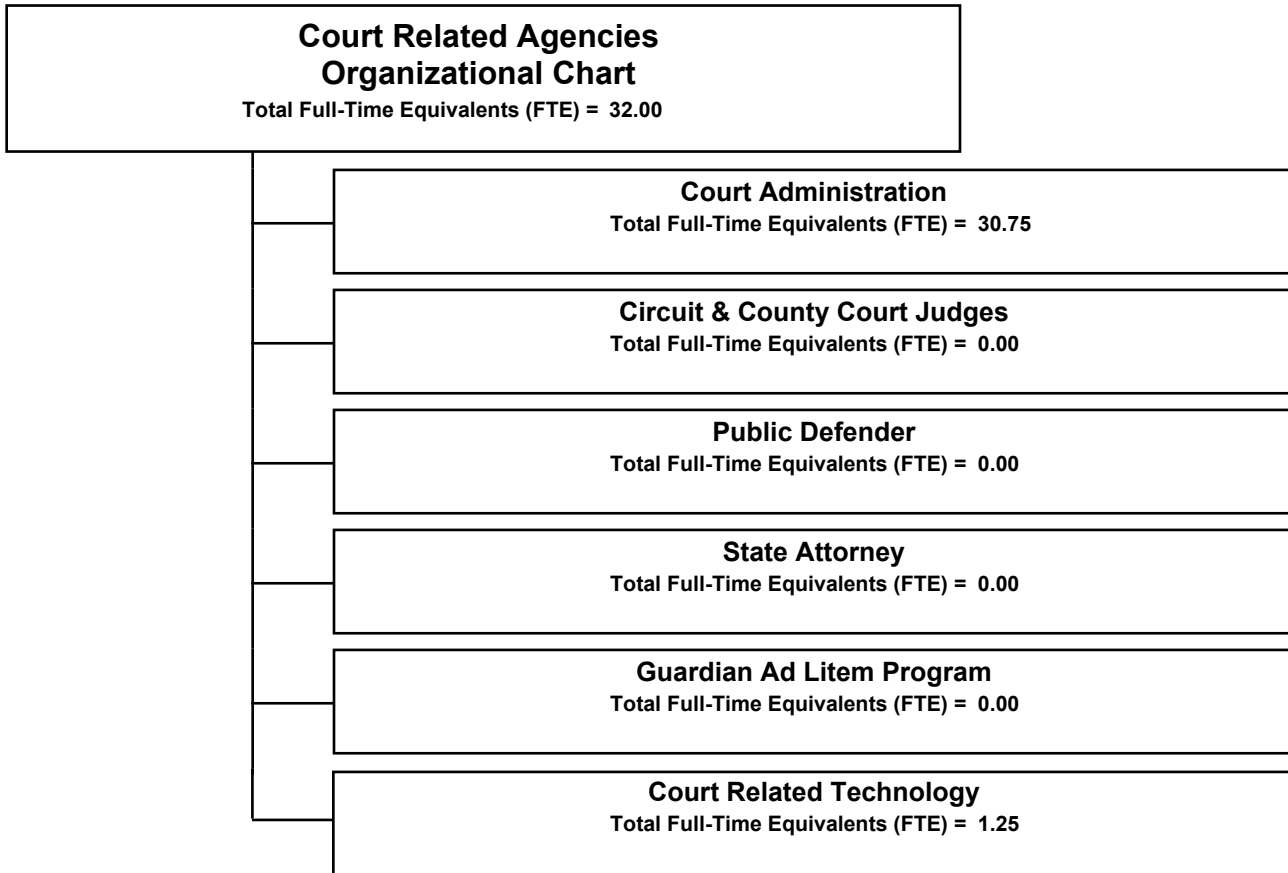
Transfer to 324 Stormwater Engineering Operations is for

Transfer to 523 - General Governmental Motor Pool Capital Recovery Fund is for the replacement of vehicles.

Revenues:

The Transfer from 111 MSTD General Fund is for

Court Related Agencies



Court Related Agencies

The Court Related Agencies include divisions that provide judicial operations for both Circuit and County Courts and Programs. The divisions include Court Administration, Probation, facility and operation costs for the State Attorney's Office, Public Defender, Guardian Ad Litem, Electronic Court Reporter, Circuit and County Judges. Also included are the Public Guardianship Program, the Drug Abuse Trust Fund, and the Teen Court Program. The total appropriation for FY 2017, including transfers and reserves, is \$5,145,100.

Court costs are funded with general fund revenue, court fees, surcharges on traffic violations, and probation fees. The County is mandated by Section 14 of Article V of the State Constitution to fund the following costs of the circuit and county courts, public defender's offices, state attorney's offices, guardian ad litem offices, and the offices of the clerk of the circuit and county courts performing court-related functions:

1. Facilities – construction, lease, maintenance, and security of: buildings and office space, appurtenant equipment and furnishings, structures, real estate, easements, and parking facilities.
2. Utilities – electricity, gas, water and wastewater services and systems, storm water services and systems, sewer services and systems, all associated costs and fees, and mitigation of environmental impacts.
3. Communication services – telephone system infrastructure, maintenance, facsimile equipment, wireless communications, cellular telephones, pagers, video teleconferencing equipment and line charges, local carrier service, and local and long distance toll charges.
4. Computer network systems and equipment – computer hardware and software, modems, printers, wiring, network connections, maintenance, support staff or services, training, supplies, and line charges.
5. Courier messenger and subpoena services.
6. Auxiliary aids and services which are necessary to ensure access to the courts for qualified individuals with a disability.

Ordinance 09-41 adopted by the Board of County Commissioners on July 28, 2009 as authorized by s. 318.18(13)(a) F.S., provides for a \$30 surcharge for those non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and certain criminal violations enumerated in Section 318.17, Florida Statutes, will provide the County with an estimated \$945,000 in revenue for FY 2017. This revenue is designated for capital improvements to Courthouse buildings and facilities.

Ordinance 04-42, adopted by the Board of County Commissioners on June 22, 2004 as authorized by s. 939.185 F.S., provides for a \$65 court cost fee when a person pleads guilty or nolo contendere to, or found guilty of, any felony, misdemeanor, or criminal traffic offense under the laws of the State of Florida, will provide the County with an estimated \$264,000 in revenue for FY 2017. This revenue will be divided equally among four (4) court related programs: Innovative Court Programs, Teen Court, Law Library, and Legal Aid.

The Court Related Technology Fund (178) receives a \$2 per page service charge collected for recording documents or instruments as listed in s.28.222 F.S. These funds are used to support court-related technology throughout the various entities of the Court. The FY 2017 budget is anticipated to provide \$750,000 in revenues.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Court Related Agencies

Division Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	2,111,954	2,266,800	2,210,300	2,309,400	-	2,309,400	1.9%
Operating Expense	1,613,229	1,818,500	1,768,400	1,939,700	-	1,939,700	6.7%
Indirect Cost Reimburs	22,400	10,700	10,700	19,000	-	19,000	77.6%
Capital Outlay	57,462	143,800	116,800	54,300	-	54,300	(62.2%)
Remittances	3,000	3,000	3,000	3,000	-	3,000	0.0%
Total Net Budget	3,808,045	4,242,800	4,109,200	4,325,400	-	4,325,400	1.9 %
Trans to 171 Teen Court	11,900	23,900	23,900	25,700	-	25,700	7.5%
Trans to 192 Court Innov	127,500	131,300	131,300	118,100	-	118,100	(10.1%)
Trans to 640 Law Lib	8,700	15,400	15,400	12,400	-	12,400	(19.5%)
Reserves for Contingencies	-	82,800	-	140,100	-	140,100	69.2%
Reserves for Capital	-	531,500	-	557,900	-	557,900	5.0%
Reserves for Attrition	-	(33,400)	-	(34,500)	-	(34,500)	3.3%
Total Budget	3,956,145	4,994,300	4,279,800	5,145,100	-	5,145,100	3.0%

Appropriations by Department	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Court Administration	2,504,893	2,733,400	2,650,300	2,781,800	-	2,781,800	1.8%
Circuit & County Court Judges	55,553	57,500	45,200	57,000	-	57,000	(0.9%)
Public Defender	205,819	225,100	222,400	242,000	-	242,000	7.5%
State Attorney	264,968	271,800	261,000	276,200	-	276,200	1.6%
Guardian Ad Litem Program	810	4,600	1,100	4,600	-	4,600	0.0%
Court Related Technology	776,001	950,400	929,200	963,800	-	963,800	1.4%
Total Net Budget	3,808,045	4,242,800	4,109,200	4,325,400	-	4,325,400	1.9%
Court Administration	148,100	172,400	170,600	213,600	-	213,600	23.9%
Court Related Technology	-	579,100	-	606,100	-	606,100	4.7%
Total Transfers and Reserves	148,100	751,500	170,600	819,700	-	819,700	9.1%
Total Budget	3,956,145	4,994,300	4,279,800	5,145,100	-	5,145,100	3.0%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Court Related Agencies

Division Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	1,092,584	980,000	1,065,000	987,000	-	987,000	0.7%
Fines & Forfeitures	1,019,280	1,033,700	1,035,700	1,008,100	-	1,008,100	(2.5%)
Miscellaneous Revenues	6,840	-	4,200	-	-	-	na
Interest/Misc	9,981	5,100	5,700	5,200	-	5,200	2.0%
Net Cost General Fund	526,289	559,000	529,700	579,800	-	579,800	3.7%
Trans fm 001 Gen Fund	1,266,100	1,361,400	1,361,400	1,388,600	-	1,388,600	2.0%
Trans fm 681 Court Admin	148,100	170,600	170,600	156,200	-	156,200	(8.4%)
Carry Forward	1,114,800	985,600	1,227,600	1,120,100	-	1,120,100	13.6%
Less 5% Required By Law	-	(101,100)	-	(99,900)	-	(99,900)	(1.2%)
Total Funding	5,183,974	4,994,300	5,399,900	5,145,100	-	5,145,100	3.0%

Division Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Court Administration	29.75	30.75	30.75	30.75	-	30.75	0.0%
Court Related Technology	1.25	1.25	1.25	1.25	-	1.25	0.0%
Total FTE	31.00	32.00	32.00	32.00	-	32.00	0.0%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Court Related Agencies

Court Administration

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	2,035,024	2,184,800	2,130,600	2,225,200	-	2,225,200	1.8%
Operating Expense	466,869	542,600	516,700	550,600	-	550,600	1.5%
Capital Outlay	-	3,000	-	3,000	-	3,000	0.0%
Remittances	3,000	3,000	3,000	3,000	-	3,000	0.0%
Net Operating Budget	2,504,893	2,733,400	2,650,300	2,781,800	-	2,781,800	1.8%
Trans to 171 Teen Court	11,900	23,900	23,900	25,700	-	25,700	7.5%
Trans to 192 Court Innov	127,500	131,300	131,300	118,100	-	118,100	(10.1%)
Trans to 640 Law Lib	8,700	15,400	15,400	12,400	-	12,400	(19.5%)
Reserves for Contingencies	-	35,200	-	91,900	-	91,900	161.1%
Reserves for Attrition	-	(33,400)	-	(34,500)	-	(34,500)	3.3%
Total Budget	2,652,993	2,905,800	2,820,900	2,995,400	-	2,995,400	3.1%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Court Innovations (192)	188,000	193,000	192,000	193,000	-	193,000	0.0%
Court Operations (681)	678,230	812,700	806,300	889,200	-	889,200	9.4%
Court Related Costs (681)	214	300	200	300	-	300	0.0%
Law Library Fund (640)	74,935	77,100	77,100	79,500	-	79,500	3.1%
Parole & Probation (681)	1,486,259	1,564,700	1,485,700	1,528,800	-	1,528,800	(2.3%)
Teen Court Fund (171)	77,254	85,600	89,000	91,000	-	91,000	6.3%
Total Net Budget	2,504,893	2,733,400	2,650,300	2,781,800	-	2,781,800	1.8%
Total Transfers and Reserves	148,100	172,400	170,600	213,600	-	213,600	23.9%
Total Budget	2,652,993	2,905,800	2,820,900	2,995,400	-	2,995,400	3.1%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	241,638	230,000	315,000	237,000	-	237,000	3.0%
Fines & Forfeitures	1,019,210	1,033,700	1,035,700	1,008,100	-	1,008,100	(2.5%)
Miscellaneous Revenues	6,049	-	4,200	-	-	-	na
Interest/Misc	2,420	1,300	1,000	1,000	-	1,000	(23.1%)
Trans fm 001 Gen Fund	1,266,100	1,361,400	1,361,400	1,388,600	-	1,388,600	2.0%
Trans fm 681 Court Admin	148,100	170,600	170,600	156,200	-	156,200	(8.4%)
Carry Forward	169,600	172,200	199,900	266,900	-	266,900	55.0%
Less 5% Required By Law	-	(63,400)	-	(62,400)	-	(62,400)	(1.6%)
Total Funding	2,853,116	2,905,800	3,087,800	2,995,400	-	2,995,400	3.1%

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Court Operations (681)	7.75	8.75	9.75	9.75	-	9.75	11.4%
Parole & Probation (681)	21.00	21.00	20.00	20.00	-	20.00	(4.8%)
Teen Court Fund (171)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Total FTE	29.75	30.75	30.75	30.75	-	30.75	0.0%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Court Related Agencies

**Court Administration
Court Operations (681)**

Mission Statement

To provide effective and efficient services to the Judiciary and all those involved in the Court System in Collier County.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	8.75	828,014	1,000	827,014
<p>Court Administration staff is required to properly administer all courtroom operations. To maintain current levels of service to the citizens of Collier County, the Administrative Judge needs to maintain clerical staff to assist in courtroom operations and work with county and circuit divisions on court related issues. This includes, but is not limited to: courtroom operations, building maintenance, BCC and budget issues, purchasing and finance issues, and some court costs. Court costs include Court Reporter costs, Court Appointed Attorney costs, and expert and regular witness costs.</p>				
Court Related Programs	1.00	61,186	-	61,186
<p>These programs include the Citizen's Foster Care Review Panel, which provides a valuable service to the Juvenile/Family Law area.</p>				
Reserves and Transfers	-	209,400	1,578,600	-1,369,200
Current Level of Service Budget	9.75	1,098,600	1,579,600	-481,000

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	521,300	611,800	623,500	680,400	-	680,400	11.2%
Operating Expense	156,931	197,900	182,800	205,800	-	205,800	4.0%
Capital Outlay	-	3,000	-	3,000	-	3,000	0.0%
Net Operating Budget	678,230	812,700	806,300	889,200	-	889,200	9.4%
Trans to 171 Teen Court	11,900	23,900	23,900	25,700	-	25,700	7.5%
Trans to 192 Court Innov	127,500	131,300	131,300	118,100	-	118,100	(10.1%)
Trans to 640 Law Lib	8,700	15,400	15,400	12,400	-	12,400	(19.5%)
Reserves for Contingencies	-	31,000	-	87,700	-	87,700	182.9%
Reserves for Attrition	-	(33,400)	-	(34,500)	-	(34,500)	3.3%
Total Budget	826,330	980,900	976,900	1,098,600	-	1,098,600	12.0%
Total FTE	7.75	8.75	9.75	9.75	-	9.75	11.4%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	5,799	-	4,200	-	-	-	na
Interest/Misc	2,159	1,300	1,000	1,000	-	1,000	(23.1%)
Trans fm 001 Gen Fund	1,266,100	1,361,400	1,361,400	1,388,600	-	1,388,600	2.0%
Carry Forward	162,000	168,000	185,000	242,500	-	242,500	44.3%
Less 5% Required By Law	-	(53,500)	-	(52,500)	-	(52,500)	(1.9%)
Total Funding	1,436,058	1,477,200	1,551,600	1,579,600	-	1,579,600	6.9%

Forecast FY 2016:

Personal Services increased due to a midyear transfer of one (1) Court Magistrate Assistant from Parole & Probations to Court Operations as the position is now responsible for court administration duties. Minor operating savings were generated due to electricity and postage savings.

Court Related Agencies

Court Administration

Court Operations (681)

Court Administration has been providing financial support to Teen Court, the Public Guardianship Program and the Law Library. All planned transfers will be proceeding as budgeted.

Carry forward increased over the adopted budget due to the Court Administration curtailing year-end expenditures in anticipation of revenues falling below target.

Current FY 2017:

Personal Services increased due to the FY2016 midyear transfer of one (1) Court Magistrate Assistant and a provision for a general wage adjustment.

Operating Expense increase is related to an increase in general insurance, electricity and water & sewer due to a new courtroom space that will be occupying the location that once housed Parole & Probation.

Transfer to (171) Teen Court in the amount of \$25,700 and a Transfer to (192) Court Innovations in the amount of \$118,100 covers the shortfall in funding due to continued insufficient receipts of the \$65 (Article V) revenues. Law Library Fund (640) will receive a transfer in the amount of \$12,400 during the current year to aid in their operations.

Revenues:

The General Fund transfer is in compliance with budget guidance adopted for the current fiscal year even with the increased transfers from Court Operations to supplement the programs being funded by the \$65.00 revenue source.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Court Related Agencies

**Court Administration
Court Related Costs (681)**

Mission Statement

Provide funding for court related costs mandated by the State of Florida.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Mandated Court Costs	-	300	-	300
Provide funding for mandated court costs				
Current Level of Service Budget	-	300	-	300

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	214	300	200	300	-	300	0.0%
Net Operating Budget	214	300	200	300	-	300	0.0%
Total Budget	214	300	200	300	-	300	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
							0.0%
Total Funding							0.0%

Current FY 2017:

Expenses are for storage of Court Reporter Records.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Court Related Agencies

**Court Administration
Parole & Probation (681)**

Mission Statement

To provide quality rehabilitative supervision and direction to all defendants placed on probation verifying that they comply with court imposed sanctions and conform to social norms, to effectively maintain a large caseload and serve the judiciary, and abide by established case law and Florida Statutes in the performance of duties.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	15.00	1,194,922	1,048,100	146,822
Provide supervision to sentenced misdemeanor defendants placed on probation, including court ordered intensive supervision in the community, maintenance of a Community Service Program, and monitoring offender compliance with public service placements. Arrest and/or issue warrants on probation violators. Monitor collection and distribution of restitution payments by court ordered probationers to victims.				
Support Services	5.00	333,878	-	333,878
Provide minimal phone coverage, customer service and technical support to Naples and Immokalee offices, necessary to handle rising and more complex caseloads.				
Current Level of Service Budget	20.00	1,528,800	1,048,100	480,700

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Average Cases Supervised Monthly	1,337	1,700	1,245	1,500
Cases on Supervised Probation	2,688	2,900	2,507	2,600
Warrants Issued (Annual)	984	1,400	1,106	1,200

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	1,442,606	1,494,200	1,424,500	1,460,600	-	1,460,600	(2.2%)
Operating Expense	43,654	70,500	61,200	68,200	-	68,200	(3.3%)
Net Operating Budget	1,486,259	1,564,700	1,485,700	1,528,800	-	1,528,800	(2.3%)
Total Budget	1,486,259	1,564,700	1,485,700	1,528,800	-	1,528,800	(2.3%)
Total FTE	21.00	21.00	20.00	20.00	-	20.00	(4.8%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	175,281	165,000	250,000	172,000	-	172,000	4.2%
Fines & Forfeitures	886,495	903,700	903,700	876,100	-	876,100	(3.1%)
Total Funding	1,061,775	1,068,700	1,153,700	1,048,100	-	1,048,100	(1.9%)

Forecast FY 2016:

Personal Services is below target due to a midyear transfer of one (1) Court Program Specialist from Parole & Probation to Court Operations as the position is now responsible for court administration duties.

Operating costs reflect cost containment measures of the Department primarily in travel, dues and memberships and general office supplies and equipment.

Current FY 2017:

Operating Expense decreased due to a drop in General Insurance and Fuel.

Court Related Agencies

**Court Administration
Parole & Probation (681)**

Revenues:

Revenue has increased due to a rise in deferred probation which has resulted in growth in the deferred prosecution fees.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Court Related Agencies

**Court Administration
Court Innovations (192)**

Mission Statement

Provide guardianship services to indigent, incapacitated adults.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Guardianship Services	-	193,000	193,000	-
Through a contract, guardianship services are provided to incapacitated, indigent adults.				
Current Level of Service Budget	-	193,000	193,000	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	188,000	193,000	192,000	193,000	-	193,000	0.0%
Net Operating Budget	188,000	193,000	192,000	193,000	-	193,000	0.0%
Total Budget	188,000	193,000	192,000	193,000	-	193,000	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Fines & Forfeitures	66,357	65,000	66,000	66,000	-	66,000	1.5%
Interest/Misc	95	-	-	-	-	-	na
Trans fm 681 Court Admin	127,500	131,300	131,300	118,100	-	118,100	(10.1%)
Carry Forward	1,800	-	6,900	12,200	-	12,200	na
Less 5% Required By Law	-	(3,300)	-	(3,300)	-	(3,300)	0.0%
Total Funding	195,753	193,000	204,200	193,000	-	193,000	0.0%

Notes:

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. The source of this revenue is an additional court cost of \$65 when a person pleads guilty or no contest or is found guilty of any felony, misdemeanor, or criminal traffic offense in Florida. Twenty-five percent (25%) of this amount is allocated to fund innovative court programs.

Collier County pays for the management of 80 wards per month with this program, directly to the local Guardianship Office. This is not a mandated program, however, the Chief Judge has determined this program to be a necessity to our Community.

Forecast FY 2016:

Revenue is based upon actual collections received through April 2016. As discussed throughout the Courts and Related Agencies budget, fines and forfeitures revenues have been declining since FY 2007 but finally appear to be stabilizing. Per County Ordinance 04-42, any funds remaining in Teen Court (171), Law Library (640), and/or the Legal Aid Society (652) are to be returned to the Court Innovations Fund (192). There are no planned residual transfers from any of these funds as the current revenues are not sufficient to support their level of service.

Current FY 2017:

Funding for the Public Guardianship program has been held consistent with the prior years as the program serves a fixed number of clients.

Revenues:

Collections of the \$65 fee that supports this program have been insufficient since FY 2007 due to the continued decline in this revenue source. To off-set this decrease, a transfer to cover the shortage is budgeted in the amount of \$118,100 from Court Administration Fund (681). Court Administration's funding is from Probation fees and the balance is from a General Fund (001) transfer.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Court Related Agencies

**Court Administration
Teen Court Fund (171)**

Mission Statement

To provide a diversionary program for first-time juvenile misdemeanor offenders and court education programs for student volunteers.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	1.00	88,000	91,000	-3,000
The program operates with a coordinator and volunteers to provide a diversionary program for first-time juvenile misdemeanor offenders and uses peer jurors. Court education programs for student volunteers are also provided.				
Scholarships	-	3,000	-	3,000
College scholarships in the amount of \$1,000 are competitively awarded to 3 of the students who are Teen Court participants.				
Current Level of Service Budget	1.00	91,000	91,000	-

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Number of Adult Volunteer Hours	366	400	315	350
Number of Adult Volunteers	28	40	39	35
Number of Cases Conducted by Teen Court	125	200	135	150
Number of Cases Declined by Teen Court	30	40	25	30
Number of Student Volunteer Hours	4,404	5,000	5,418	4,000
Number of Student Volunteers	175	250	180	200

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	71,118	78,800	82,600	84,200	-	84,200	6.9%
Operating Expense	3,136	3,800	3,400	3,800	-	3,800	0.0%
Remittances	3,000	3,000	3,000	3,000	-	3,000	0.0%
Net Operating Budget	77,254	85,600	89,000	91,000	-	91,000	6.3%
Total Budget	77,254	85,600	89,000	91,000	-	91,000	6.3%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Fines & Forfeitures	66,357	65,000	66,000	66,000	-	66,000	1.5%
Miscellaneous Revenues	250	-	-	-	-	-	na
Interest/Misc	66	-	-	-	-	-	na
Trans fm 681 Court Admin	11,900	23,900	23,900	25,700	-	25,700	7.5%
Carry Forward	1,700	-	1,700	2,600	-	2,600	na
Less 5% Required By Law	-	(3,300)	-	(3,300)	-	(3,300)	0.0%
Total Funding	80,273	85,600	91,600	91,000	-	91,000	6.3%

Notes:

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. This revenue is an additional court cost of \$65 when a person pleads guilty or no contest or is found guilty of any felony, misdemeanor, or criminal traffic offense in Florida. Twenty-five percent (25%) of this amount is allocated to fund juvenile programs. In the past, Teen Court and Juvenile Assessment

Court Related Agencies

Court Administration

Teen Court Fund (171)

Centers were allocated twelve and a half percent (12.5%) each. On June 22, 2010 via Board Agenda Item 16J5, Teen Court will receive the full twenty-five percent (25%) until further action is taken.

Forecast FY 2016:

Revenue is based upon actual collections received through April 2016.

Current FY 2017:

Personal Services increase is due to a Board approved compensation adjustment.

Operating expenses include funding for the Teen Court coordinator, minimal operating costs for maintenance of the program and three \$1,000 Scholarships to be awarded to program participants.

Revenues:

Current revenue budget is a full 25% of the \$65 Fee with a supplemental transfer from Court Administration (681) in the amount of \$25,700 to keep the program active.

**Collier County Government
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Court Related Agencies

**Court Administration
Drug Abuse Trust Fund (616)**

Mission Statement

Imposition by the courts of additional assessment against drug offenders, pursuant to F.S. 938.23 and F.S. 893.165, in an amount up to the amount of the fine imposed.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Reserves/Transfers	-	4,200	4,200	-
Current Level of Service Budget	-	4,200	4,200	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Reserves for Contingencies	-	4,200	-	4,200	-	4,200	0.0%
Total Budget	-	4,200	-	4,200	-	4,200	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	30	-	-	-	-	-	na
Carry Forward	4,200	4,200	4,200	4,200	-	4,200	0.0%
Total Funding	4,230	4,200	4,200	4,200	-	4,200	0.0%

Forecast FY 2016:

No remittances are forecast as no request for funding has been received by the County. Similarly, no revenues are anticipated.

Current FY 2017:

Residual cash contained in this fund is budgeted in reserves.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Court Related Agencies

**Court Administration
Law Library Fund (640)**

Mission Statement

To provide legal materials to the legal community and the public.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Law Library	-	79,500	79,500	-
Current Level of Service Budget	-	79,500	79,500	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	74,935	77,100	77,100	79,500	-	79,500	3.1%
Net Operating Budget	74,935	77,100	77,100	79,500	-	79,500	3.1%
Total Budget	74,935	77,100	77,100	79,500	-	79,500	3.1%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	66,357	65,000	65,000	65,000	-	65,000	0.0%
Interest/Misc	69	-	-	-	-	-	na
Trans fm 681 Court Admin	8,700	15,400	15,400	12,400	-	12,400	(19.5%)
Carry Forward	(100)	-	2,100	5,400	-	5,400	na
Less 5% Required By Law	-	(3,300)	-	(3,300)	-	(3,300)	0.0%
Total Funding	75,027	77,100	82,500	79,500	-	79,500	3.1%

Notes:

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. The Law Library receives one-quarter of this fine to fund their operations.

Forecast FY 2016:

Revenues from the \$65 court cost fee are based upon actual collections received through April 2016.

Current FY 2017:

The request from the Law Library for operating costs of \$79,500 will be fully funded as Court Administration will provide a transfer in the amount of \$12,400 to supplement the \$65 court cost fee that supports this function.

The costs include funding for staff, books, utilities and electronic Westlaw access.

Revenues:

Article V revenues have experienced declines since FY 2007 and the FY 2017 budget has been established at the same level as the FY 2016 forecast and budget as a conservative measure.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Court Related Agencies

Circuit & County Court Judges

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	55,553	57,500	45,200	57,000	-	57,000	(0.9%)
Net Operating Budget	55,553	57,500	45,200	57,000	-	57,000	(0.9%)
Total Budget	55,553	57,500	45,200	57,000	-	57,000	(0.9%)

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Circuit Court Judges (001)	33,593	34,700	27,400	34,200	-	34,200	(1.4%)
County Court Judges (001)	21,961	22,800	17,800	22,800	-	22,800	0.0%
Total Net Budget	55,553	57,500	45,200	57,000	-	57,000	(0.9%)
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	55,553	57,500	45,200	57,000	-	57,000	(0.9%)

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Fines & Forfeitures	70	-	-	-	-	-	na
Miscellaneous Revenues	792	-	-	-	-	-	na
Net Cost General Fund	54,692	57,500	45,200	57,000	-	57,000	(0.9%)
Total Funding	55,553	57,500	45,200	57,000	-	57,000	(0.9%)

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Court Related Agencies

Circuit & County Court Judges

Circuit Court Judges (001)

Mission Statement

Judge Hardt and Judge Greider will handle 50% each of Criminal. Judge Brodie, Judge Shenko, and Judge Hayes will handle 33.3% each of the General Civil cases including Foreclosures, Probate, and Guardianship. Judge Evans, Judge Foster, and Judge Gentile will preside over 33.3% each of Circuit Domestic Violence, Domestic Relations, and Juvenile Dependency/Delinquency and Truancy Court cases.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Operating Costs	-	34,200	-	34,200
<p>Counties are required to provide and maintain office space, utilities, basic communication services, and security for Circuit Court Judges. This budget provides for incidental expenses incurred by the Circuit Court Judges.</p>				
Current Level of Service Budget	-	34,200	-	34,200

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	33,593	34,700	27,400	34,200	-	34,200	(1.4%)
Net Operating Budget	33,593	34,700	27,400	34,200	-	34,200	(1.4%)
Total Budget	33,593	34,700	27,400	34,200	-	34,200	(1.4%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	792	-	-	-	-	-	na
Net Cost General Fund	32,801	34,700	27,400	34,200	-	34,200	(1.4%)
Total Funding	33,593	34,700	27,400	34,200	-	34,200	(1.4%)

Current FY 2017:

Operating costs for the Circuit Court Judges include minor operating expenses split among the various Judges.

All other costs such as office space, utilities, communication services and security are paid for by Collier County Facilities Division.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Court Related Agencies

**Circuit & County Court Judges
County Court Judges (001)**

Mission Statement

All County Judges will handle one sixth of Criminal and County Civil/Small Claims cases for Naples and Immokalee. All of Judge Martin's domestic violence cases go to Judge Murphy and any cases involving Jerry Berry, Donald Day and/or Shannon McFee will be randomly distributed to the other five (5) Judges. Judge Martin will handle 100% of Mental Health Court and 100% of Adult Drug Court, and 100% of Veterans Court.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Operating Costs	-	22,800	-	22,800
<p>Counties are required to provide and maintain office space, utilities, basic communication services, and security for County Court Judges. This budget provides for incidental expenses incurred by the County Court Judges.</p>				
Current Level of Service Budget	-	22,800	-	22,800

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	21,961	22,800	17,800	22,800	-	22,800	0.0%
Net Operating Budget	21,961	22,800	17,800	22,800	-	22,800	0.0%
Total Budget	21,961	22,800	17,800	22,800	-	22,800	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Fines & Forfeitures	70	-	-	-	-	-	na
Net Cost General Fund	21,891	22,800	17,800	22,800	-	22,800	0.0%
Total Funding	21,961	22,800	17,800	22,800	-	22,800	0.0%

Current FY 2017:

Operating costs for the County Court Judges include minor operating expenses split among the various Judges.

All other costs such as office space, utilities, communication services and security are paid for by Collier County Facilities Division.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Court Related Agencies

Public Defender

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	205,819	225,100	222,400	242,000	-	242,000	7.5%
Net Operating Budget	205,819	225,100	222,400	242,000	-	242,000	7.5%
Total Budget	205,819	225,100	222,400	242,000	-	242,000	7.5%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Public Defender (001)	205,819	225,100	222,400	242,000	-	242,000	7.5%
Total Net Budget	205,819	225,100	222,400	242,000	-	242,000	7.5%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	205,819	225,100	222,400	242,000	-	242,000	7.5%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost General Fund	205,819	225,100	222,400	242,000	-	242,000	7.5%
Total Funding	205,819	225,100	222,400	242,000	-	242,000	7.5%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Court Related Agencies

**Public Defender
Public Defender (001)**

Mission Statement

To provide legal services to indigent defendants charged with criminal offenses in Collier County.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Public Defender	-	242,000	-	242,000
State law requires counties within their judicial circuits to provide the Public Defender with office space, utilities, telephone services, custodial services, and communication services as may be necessary for the proper and efficient functioning of the office.				
Current Level of Service Budget	-	242,000	-	242,000

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	205,819	225,100	222,400	242,000	-	242,000	7.5%
Net Operating Budget	205,819	225,100	222,400	242,000	-	242,000	7.5%
Total Budget	205,819	225,100	222,400	242,000	-	242,000	7.5%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost General Fund	205,819	225,100	222,400	242,000	-	242,000	7.5%
Total Funding	205,819	225,100	222,400	242,000	-	242,000	7.5%

Notes:

Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the Public Defender: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment and software, and other local operating requirements.

Current FY 2017:

A large portion of the budget is fixed costs which the Public Defender has no control over - water, electricity, building repairs and maintenance, etc. The remaining budget is for two attorneys and one support staff position. The Public Defender is fully utilizing these positions to provide early representation of clients in order to move their cases efficiently and effectively through the judicial system in Collier County.

The full cost of these three positions has been supplemented by the Public Defender in years past. The Public Defender's Office submitted their FY 2017 budget and they are over compliance by 4.51% from the recommend General Fund budget guidance of 3%, this increase is due primarily to other professional fees which covers the salaries of the three positions.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Court Related Agencies

State Attorney

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	264,968	271,800	261,000	276,200	-	276,200	1.6%
Net Operating Budget	264,968	271,800	261,000	276,200	-	276,200	1.6%
Total Budget	264,968	271,800	261,000	276,200	-	276,200	1.6%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
State Attorney (001)	264,968	271,800	261,000	276,200	-	276,200	1.6%
Total Net Budget	264,968	271,800	261,000	276,200	-	276,200	1.6%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	264,968	271,800	261,000	276,200	-	276,200	1.6%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost General Fund	264,968	271,800	261,000	276,200	-	276,200	1.6%
Total Funding	264,968	271,800	261,000	276,200	-	276,200	1.6%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Court Related Agencies

**State Attorney
State Attorney (001)**

Mission Statement

To prosecute law offenders in this jurisdictional area of the State and to faithfully execute and enforce the laws of the State of Florida.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
State Attorney	-	276,200	-	276,200
State law requires counties within their judicial circuits to provide the State Attorney with office space, utilities, telephone services, custodial services, and communication services as may be necessary for the proper and efficient functioning of the office.				
Current Level of Service Budget	-	276,200	-	276,200

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	264,968	271,800	261,000	276,200	-	276,200	1.6%
Net Operating Budget	264,968	271,800	261,000	276,200	-	276,200	1.6%
Total Budget	264,968	271,800	261,000	276,200	-	276,200	1.6%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost General Fund	264,968	271,800	261,000	276,200	-	276,200	1.6%
Total Funding	264,968	271,800	261,000	276,200	-	276,200	1.6%

Notes:

Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the State Attorney: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment, software and technical support, and other local operating requirements.

Current FY 2017:

This funding is for operating expenses for the State Attorney's Office located in Collier County and includes funding for three jail reduction personnel dedicated to Collier.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Court Related Agencies

Guardian Ad Litem Program

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	810	4,600	1,100	4,600	-	4,600	0.0%
Net Operating Budget	810	4,600	1,100	4,600	-	4,600	0.0%
Total Budget	810	4,600	1,100	4,600	-	4,600	0.0%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Guardian Ad Litem Program (001)	810	4,600	1,100	4,600	-	4,600	0.0%
Total Net Budget	810	4,600	1,100	4,600	-	4,600	0.0%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	810	4,600	1,100	4,600	-	4,600	0.0%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost General Fund	810	4,600	1,100	4,600	-	4,600	0.0%
Total Funding	810	4,600	1,100	4,600	-	4,600	0.0%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Court Related Agencies

**Guardian Ad Litem Program
Guardian Ad Litem Program (001)**

Mission Statement

To advocate for the best interest of children who are alleged to be abused, neglected, or abandoned and who are involved in court procedures.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Guardian Ad Litem	-	4,600	-	4,600
Current Level of Service Budget	-	4,600	-	4,600

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	810	4,600	1,100	4,600	-	4,600	0.0%
Net Operating Budget	810	4,600	1,100	4,600	-	4,600	0.0%
Total Budget	810	4,600	1,100	4,600	-	4,600	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost General Fund	810	4,600	1,100	4,600	-	4,600	0.0%
Total Funding	810	4,600	1,100	4,600	-	4,600	0.0%

Notes:

Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the Guardian Ad Litem: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment and software, and other local operating requirements.

Current FY 2017:

Rent, utilities, security and facility maintenance are paid for Guardian Ad Litem by Facilities Management which is funded by the General Fund (001). Technology needs are paid for by the Court IT Fee Fund (178).

This budget contains funding for storage fees and a minimal allocation for office supplies and minor operating equipment.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Court Related Agencies

Court Related Technology

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	76,929	82,000	79,700	84,200	-	84,200	2.7%
Operating Expense	619,210	716,900	722,000	809,300	-	809,300	12.9%
Indirect Cost Reimburs	22,400	10,700	10,700	19,000	-	19,000	77.6%
Capital Outlay	57,462	140,800	116,800	51,300	-	51,300	(63.6%)
Net Operating Budget	776,001	950,400	929,200	963,800	-	963,800	1.4%
Reserves for Contingencies	-	47,600	-	48,200	-	48,200	1.3%
Reserves for Capital	-	531,500	-	557,900	-	557,900	5.0%
Total Budget	776,001	1,529,500	929,200	1,569,900	-	1,569,900	2.6%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Court IT Fee (178)	776,001	950,400	929,200	963,800	-	963,800	1.4%
Total Net Budget	776,001	950,400	929,200	963,800	-	963,800	1.4%
Total Transfers and Reserves	-	579,100	-	606,100	-	606,100	4.7%
Total Budget	776,001	1,529,500	929,200	1,569,900	-	1,569,900	2.6%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	850,946	750,000	750,000	750,000	-	750,000	0.0%
Interest/Misc	7,561	3,800	4,700	4,200	-	4,200	10.5%
Carry Forward	945,200	813,400	1,027,700	853,200	-	853,200	4.9%
Less 5% Required By Law	-	(37,700)	-	(37,500)	-	(37,500)	(0.5%)
Total Funding	1,803,707	1,529,500	1,782,400	1,569,900	-	1,569,900	2.6%

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Court IT Fee (178)	1.25	1.25	1.25	1.25	-	1.25	0.0%
Total FTE	1.25	1.25	1.25	1.25	-	1.25	0.0%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Court Related Agencies

**Court Related Technology
Court IT Fee (178)**

Mission Statement

To provide funding for court-related technology, and court technology needs for the state trial courts, state attorney and public defender in accordance with s. 28.24 (12) (e), s. 29.008 (1) (f) 2 and s. 29.008 (1) (h) F.S.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
CJIS Cost Sharing	-	227,800	754,200	-526,400
Criminal Justice Information System cost sharing for the 20th Judicial Circuit Court IT related costs.				
Court Administration IT Costs	1.25	279,500	-	279,500
IT related costs for Collier County Court Administration				
Probation Department IT Costs	-	43,800	-	43,800
IT related costs for the Parole Division in Collier County.				
Circuit and County Court Judges IT Costs	-	6,500	-	6,500
IT related costs for the Circuit Court and Collier County Court Judges.				
State Attorney IT Costs	-	250,000	-	250,000
IT related costs for the State Attorney's offices.				
Public Defender IT Costs	-	148,100	-	148,100
IT related costs for the Public Defender's office.				
Guardian Ad Litem IT Costs	-	8,100	-	8,100
IT related costs for the Guardian Ad Litem office.				
Reserves and Transfers	-	606,100	815,700	-209,600
Current Level of Service Budget	1.25	1,569,900	1,569,900	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	76,929	82,000	79,700	84,200	-	84,200	2.7%
Operating Expense	619,210	716,900	722,000	809,300	-	809,300	12.9%
Indirect Cost Reimburs	22,400	10,700	10,700	19,000	-	19,000	77.6%
Capital Outlay	57,462	140,800	116,800	51,300	-	51,300	(63.6%)
Net Operating Budget	776,001	950,400	929,200	963,800	-	963,800	1.4%
Reserves for Contingencies	-	47,600	-	48,200	-	48,200	1.3%
Reserves for Capital	-	531,500	-	557,900	-	557,900	5.0%
Total Budget	776,001	1,529,500	929,200	1,569,900	-	1,569,900	2.6%
Total FTE	1.25	1.25	1.25	1.25	-	1.25	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	850,946	750,000	750,000	750,000	-	750,000	0.0%
Interest/Misc	7,561	3,800	4,700	4,200	-	4,200	10.5%
Carry Forward	945,200	813,400	1,027,700	853,200	-	853,200	4.9%
Less 5% Required By Law	-	(37,700)	-	(37,500)	-	(37,500)	(0.5%)
Total Funding	1,803,707	1,529,500	1,782,400	1,569,900	-	1,569,900	2.6%

Court Related Agencies

Court Related Technology Court IT Fee (178)

Notes:

Revenues reflect collections of \$2 per page of a \$4 per page service charge assessed for recording documents or instruments as listed in s. 28.24 F.S. These revenues are dedicated to the technology needs of the Courts and Court Related Agencies.

Forecast FY 2016:

Operating Expenses are projected to be less than the adopted FY16 budget as a result of the divisions applying savings in professional fees, other contractual services, telephone charges, lease equipment, data processing and repair and court information supplies

Revenues are based upon actual collections through April 2016 and are projected to meet target.

Current FY 2017:

Personal service increase is due to a general wage adjustment.

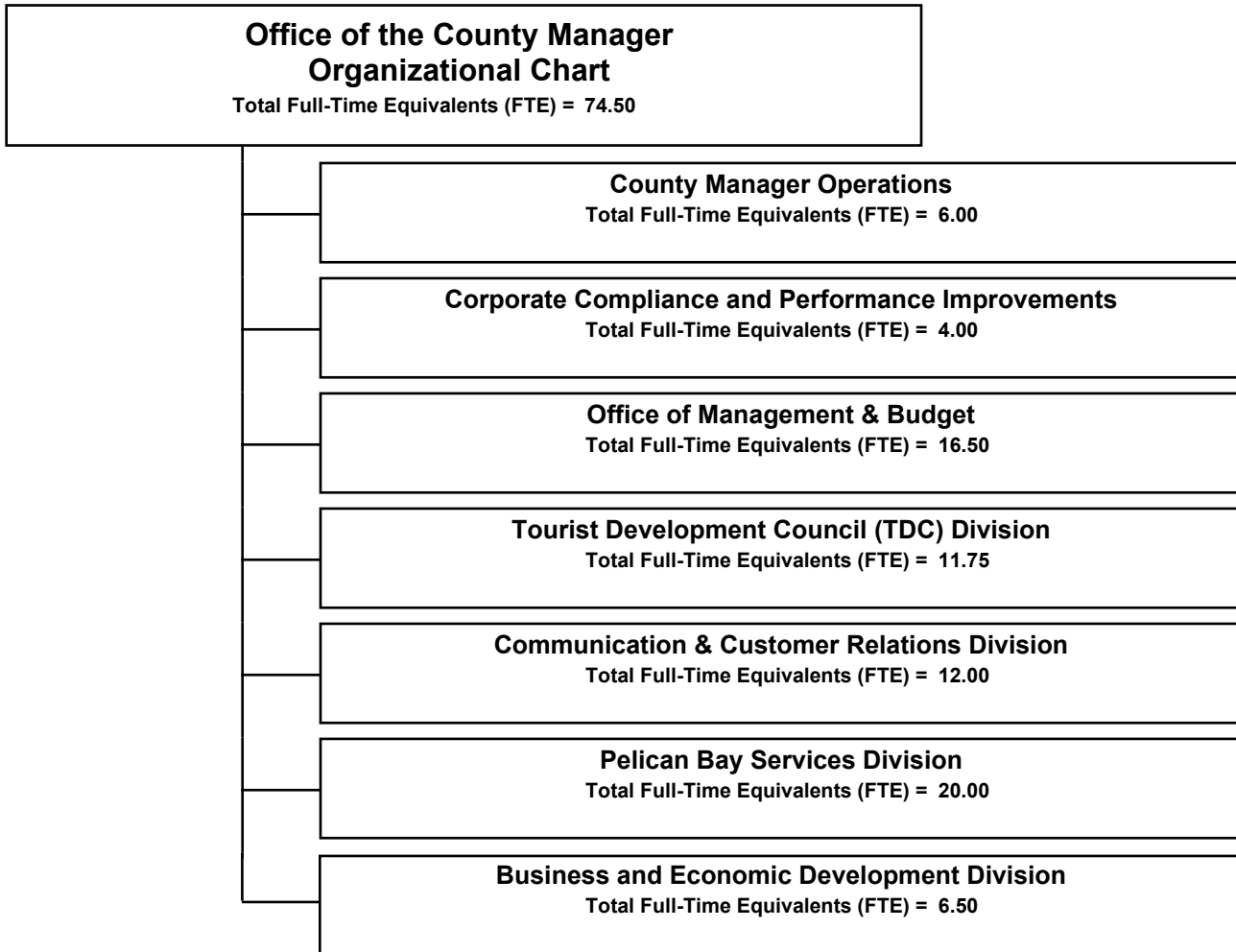
Operating expenditures are up 12.9% in part to an increase in the payment to CJIS (Criminal Justice Information Services) for shared technology upgrade costs for the Twentieth Judicial Circuit, as well as requested expenditures by the various agencies to replace aging computers, disaster recovery equipment and document management system, and an increase to the indirect cost reimbursement.

A Reserve for Capital in the amount of \$557,900 is established for the future needs of the agencies.

Revenues:

Revenues appear to have stabilized and as a conservative measure, current year will remain at the same level as the forecast and prior year adopted budget.

Office of the County Manager



Office of the County Manager

Leo E. Ochs, Jr., County Manager

Management Offices

The Executive Management Offices consist of the Administrative Office of the County Manager, the Corporate Compliance & Performance Improvement Section, the Office of Management and Budget, and the Communication and Customer Relations Division. In addition, Pelican Bay Services, Tourism, and Economic Development report directly to the County Manager's Office.

Executive Management Offices

The total operating budget for Fiscal Year 17 for the Executive Management Offices is \$5,886,200. The primary source of funding is General Fund revenue. There are 38.0 authorized positions as follows: County Manager's Office - 6.0, Corporate Compliance & Performance Improvement Section - 4.0, Office of Management and Budget (includes budgeting, grants compliance and impact fee administration) - 16.0, and the Communication and Customer Relations Division - 12.0.

The phone numbers for these offices are:

252-8383 - County Manager's Office

252-8973 - Office of Management and Budget

252-8883 - Communication and Customer Relations

Tourism

Funding for the Naples, Marco Island, Everglades Paradise Coast Convention and Visitors Bureau is generated from the 4% tourist tax levied on hotel rooms and short-term rentals in Collier County. The total operating budget for Marketing & Promotion, Administration, and Non-County Museum grants for FY 17 is \$11,648,900 and there are 11.75 authorized positions.

Pelican Bay Services

Services are provided to residents of Pelican Bay through the Pelican Bay Municipal Services Taxing and Benefit Unit (MSTBU). Services include Water Management, Community Beautification, Street Lighting, Security Operations, Clam Bay Restoration, and a capital improvement program. The Pelican Bay Services operating budget for FY 17 is \$4,065,500 with 20.0 permanent, full-time positions. An office is located in Pelican Bay to ensure quality services to residents. Funding is provided by special assessments levied on residents of Pelican Bay as well as an ad valorem levy for district lighting and lighting system improvements.

For more information on Pelican Bay Services, please call 597-1749.

Office of Business & Economic Development

The Office of Business & Economic Development, the creation of which was approved by the Board on June 26, 2012, works in conjunction with other local and state economic development organizations to assist businesses to expand or relocate to Collier County. Activities consist of incentive policy development and administration, business concierge services including facilitating regulatory assistance and promoting the business climate in Collier County. The Office of Business & Economic Development operating budget for FY 17 is \$2,026,700 with 4.75 permanent positions.

For more information on the Office of Business & Economic Development program, please call 252-8358

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

Division Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	5,416,052	6,482,500	6,343,100	7,298,900	1,000	7,299,900	12.6%
Operating Expense	8,914,325	13,255,000	12,933,500	13,992,300	-	13,992,300	5.6%
Indirect Cost Reimburs	212,200	219,600	219,600	314,900	-	314,900	43.4%
Capital Outlay	105,875	258,900	1,462,500	146,000	2,000	148,000	(42.8%)
Remittances	992,021	865,400	1,673,500	1,873,200	-	1,873,200	116.5%
Total Net Budget	15,640,474	21,081,400	22,632,200	23,625,300	3,000	23,628,300	12.1 %
Trans to Property Appraiser	43,176	63,900	63,900	67,500	-	67,500	5.6%
Trans to Tax Collector	270,897	292,400	312,400	330,300	-	330,300	13.0%
Trans to 001 General Fund	23,578	31,000	31,000	32,100	-	32,100	3.5%
Trans to 184 TDC Promo	-	643,400	999,900	845,600	-	845,600	31.4%
Trans to 196 TDC Eco Disaster	-	3,432,500	-	-	-	-	(100.0%)
Trans to 714 Co Mgr Match	20,272	-	220,700	-	-	-	na
Trans to 322 Pel Bay Irr and Land	77,300	-	-	-	-	-	na
Trans to 408 Water/Sewer Fd	15,900	14,200	14,200	13,600	-	13,600	(4.2%)
Reserves for Contingencies	-	142,500	-	170,700	-	170,700	19.8%
Reserves for Capital	-	3,815,500	-	1,353,100	-	1,353,100	(64.5%)
Restricted for Unfunded Requests	-	5,066,300	-	12,465,900	-	12,465,900	146.1%
Reserve for Disaster Stimulus	-	-	-	500,000	-	500,000	na
Advertising	-	-	-	-	-	-	-
Reserves for Cash Flow	-	345,500	-	660,600	-	660,600	91.2%
Reserves for Attrition	-	(36,800)	-	(38,200)	-	(38,200)	3.8%
Total Budget	16,091,597	34,891,800	24,274,300	40,026,500	3,000	40,029,500	14.7%

Appropriations by Department	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
County Manager Operations	945,632	1,180,300	1,160,900	1,326,200	-	1,326,200	12.4%
Corporate Compliance and Performance Improvements	-	-	-	623,400	-	623,400	na
Office of Management & Budget	1,764,542	2,523,600	2,182,200	2,603,500	-	2,603,500	3.2%
Tourist Development Council (TDC) Division	7,340,760	10,899,000	10,729,800	11,648,900	-	11,648,900	6.9%
Communication & Customer Relations Division	1,052,834	1,333,100	1,307,600	1,333,100	-	1,333,100	0.0%
Pelican Bay Services Division	3,023,814	3,682,700	3,679,500	4,065,500	-	4,065,500	10.4%
Business and Economic Development Division	801,230	1,462,700	1,469,200	2,023,700	3,000	2,026,700	38.6%
Office of the County Manager Grants	711,662	-	2,103,000	-	-	-	na
Ave Maria Innovation Zone	-	-	-	1,000	-	1,000	na
Total Net Budget	15,640,474	21,081,400	22,632,200	23,625,300	3,000	23,628,300	12.1%
Office of Management & Budget	21,000	126,500	31,000	168,000	-	168,000	32.8%
Tourist Development Council (TDC) Division	208,072	10,729,800	1,212,300	10,590,300	-	10,590,300	(1.3%)
Pelican Bay Services Division	199,201	1,559,500	178,100	2,083,600	-	2,083,600	33.6%
Business and Economic Development Division	20,272	1,394,100	220,700	3,529,100	-	3,529,100	153.1%
Office of the County Manager Grants	2,578	500	-	-	-	-	(100.0%)
Ave Maria Innovation Zone	-	-	-	30,200	-	30,200	na
Total Transfers and Reserves	451,124	13,810,400	1,642,100	16,401,200	-	16,401,200	18.8%
Total Budget	16,091,597	34,891,800	24,274,300	40,026,500	3,000	40,029,500	14.7%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

Division Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	445,903	495,900	476,000	535,300	-	535,300	7.9%
Delinquent Ad Valorem Taxes	24	-	-	-	-	-	na
Tourist Devel Tax	10,403,613	9,626,700	10,620,300	10,832,700	-	10,832,700	12.5%
Licenses & Permits	389,431	210,000	227,700	210,000	-	210,000	0.0%
Special Assessments	2,693,303	3,340,700	3,195,900	3,950,200	-	3,950,200	18.2%
Intergovernmental Revenues	1,259,481	400,000	2,459,500	400,000	-	400,000	0.0%
Charges For Services	136,640	53,000	69,000	52,500	-	52,500	(0.9%)
Miscellaneous Revenues	67,825	-	101,800	-	-	-	na
Interest/Misc	111,130	64,100	159,600	60,900	-	60,900	(5.0%)
Deferred Impact Fees	17,242	-	18,200	-	-	-	na
Reimb From Other Depts	81,711	90,000	90,000	50,000	-	50,000	(44.4%)
Trans frm Property Appraiser	470	-	-	-	-	-	na
Trans frm Tax Collector	105,178	-	-	-	-	-	na
Net Cost General Fund	2,785,067	3,807,700	3,549,500	4,763,800	3,000	4,766,800	25.2%
Net Cost MSTU General Fund	997,585	1,345,100	1,318,000	1,354,700	-	1,354,700	0.7%
Trans fm 001 Gen Fund	135,100	135,000	135,000	2,134,500	-	2,134,500	1,481.1%
Trans fm 007 Eco Dev	20,272	-	220,700	-	-	-	na
Trans fm 111 MSTD Gen Fd	25,000	75,000	75,000	80,800	-	80,800	7.7%
Trans fm 183 TDC Beach Pk	-	60,000	60,000	-	-	-	(100.0%)
Trans fm 184 TDC Promo	-	3,432,500	-	-	-	-	(100.0%)
Trans fm 194 TDC Prom Fd	-	631,400	987,900	833,600	-	833,600	32.0%
Trans fm 195 TDC Cap Fd	-	90,000	90,000	-	-	-	(100.0%)
Trans fm 196 TDC Dis	-	12,000	12,000	12,000	-	12,000	0.0%
Trans fm 198 Museum Fd	-	140,700	140,700	-	-	-	(100.0%)
Trans fm 408 Water / Sewer Fd	218,500	218,500	218,500	218,500	-	218,500	0.0%
Carry Forward	11,390,900	11,373,200	15,387,100	15,338,100	-	15,338,100	34.9%
Less 5% Required By Law	-	(709,700)	-	(801,100)	-	(801,100)	12.9%
Total Funding	31,284,372	34,891,800	39,612,400	40,026,500	3,000	40,029,500	14.7%

Division Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
County Manager Operations	5.00	5.00	5.00	6.00	-	6.00	20.0%
Corporate Compliance and Performance Im	-	-	-	4.00	-	4.00	na
Office of Management & Budget	16.00	16.00	17.00	16.00	-	16.00	0.0%
Tourist Development Council (TDC) Divisior	10.00	11.75	11.75	11.75	-	11.75	0.0%
Communication & Customer Relations Divis	12.00	13.00	13.00	12.00	-	12.00	(7.7%)
Pelican Bay Services Division	16.00	20.00	20.00	20.00	-	20.00	0.0%
Business and Economic Development Divisi	4.00	4.00	4.00	4.00	0.75	4.75	18.8%
Total FTE	63.00	69.75	70.75	73.75	0.75	74.50	6.8%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

County Manager Operations

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	689,017	862,400	860,400	988,900	-	988,900	14.7%
Operating Expense	256,615	317,900	300,500	337,300	-	337,300	6.1%
Net Operating Budget	945,632	1,180,300	1,160,900	1,326,200	-	1,326,200	12.4%
Total Budget	945,632	1,180,300	1,160,900	1,326,200	-	1,326,200	12.4%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
County Manager (001)	718,499	904,500	902,500	1,049,800	-	1,049,800	16.1%
County Manager-Board Related Costs (001)	227,133	275,800	258,400	276,400	-	276,400	0.2%
Total Net Budget	945,632	1,180,300	1,160,900	1,326,200	-	1,326,200	12.4%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	945,632	1,180,300	1,160,900	1,326,200	-	1,326,200	12.4%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	7	-	100	-	-	-	na
Net Cost General Fund	945,625	1,180,300	1,160,800	1,326,200	-	1,326,200	12.4%
Total Funding	945,632	1,180,300	1,160,900	1,326,200	-	1,326,200	12.4%

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
County Manager (001)	5.00	5.00	5.00	6.00	-	6.00	20.0%
Total FTE	5.00	5.00	5.00	6.00	-	6.00	20.0%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

**County Manager Operations
County Manager (001)**

Mission Statement

To achieve the efficient and effective management of County programs and projects with the guidelines established by the Board of County Commissioners and within the recognized ethics and standards of good practice established by the International City and County Management profession.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Executive Management/Administration	5.00	933,000	-	933,000
Carry out directives and policies of the BCC, prepare annual budget, direct and oversee all aspects of County programs and projects.				
Legislative Affairs	1.00	116,800	-	116,800
Monitor, track, and report on state and federal legislative priorities of the Board of County Commissioners				
Current Level of Service Budget	6.00	1,049,800	-	1,049,800

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	689,017	862,400	860,400	988,900	-	988,900	14.7%
Operating Expense	29,482	42,100	42,100	60,900	-	60,900	44.7%
Net Operating Budget	718,499	904,500	902,500	1,049,800	-	1,049,800	16.1%
Total Budget	718,499	904,500	902,500	1,049,800	-	1,049,800	16.1%
Total FTE	5.00	5.00	5.00	6.00	-	6.00	20.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	7	-	100	-	-	-	na
Net Cost General Fund	718,492	904,500	902,400	1,049,800	-	1,049,800	16.1%
Total Funding	718,499	904,500	902,500	1,049,800	-	1,049,800	16.1%

Current FY 2017:

Personal Services increased by one (1) FTE, a Legislative Affairs Coordinator position will be transferred in from the Communications and Customer Relations Division (Fund 111). Operating expenses includes additional travel money for the Legislative Affairs Coordinator as well as increased IT costs for the new position.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

**County Manager Operations
County Manager-Board Related Costs (001)**

Mission Statement

This budget provides miscellaneous Board directed activities such as lobbyist activities and the citizen survey.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Board Directed Activities	-	272,400	-	272,400
Items include lobbyist contract, committee minutes, citizen survey, ICMA Performance Measures, and goal setting.				
Other Board-Related Activities	-	4,000	-	4,000
Items include travel, legal advertising, and operating supplies.				
Current Level of Service Budget	-	276,400	-	276,400

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	227,133	275,800	258,400	276,400	-	276,400	0.2%
Net Operating Budget	227,133	275,800	258,400	276,400	-	276,400	0.2%
Total Budget	227,133	275,800	258,400	276,400	-	276,400	0.2%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost General Fund	227,133	275,800	258,400	276,400	-	276,400	0.2%
Total Funding	227,133	275,800	258,400	276,400	-	276,400	0.2%

Notes:

Budget FY16	Forecast FY16	Current FY17	Justification
\$ 107,000	\$114,000	\$ 107,000	Federal Lobbyist
\$ 122,000	\$122,000	\$ 122,000	State Lobbyist (2)
\$ 4,000	\$ 4,000	\$ 4,000	Lobbyist Tools Software Subscription
\$ 25,000	\$ 0	\$ 25,000	Citizen Survey
\$ 500	\$ 500	\$ 500	Minutes (Committees)
\$ 8,300	\$ 8,300	\$ 8,300	Gulf Consortium
\$ 5,000	\$ 5,000	\$ 5,000	National Association of Counties Membership (NACO)
\$ 0	\$ 600	\$ 600	Florida City & County Management Association (FCCMA) Membership
\$ 4,000	\$ 4,000	\$ 4,000	Travel, expert witness, ads, supplies
\$ 275,800	\$ 258,400	\$ 276,400	Total

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

Corporate Compliance and Performance Improvements

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	-	-	-	581,800	-	581,800	na
Operating Expense	-	-	-	41,600	-	41,600	na
Net Operating Budget	-	-	-	623,400	-	623,400	na
Total Budget	-	-	-	623,400	-	623,400	na

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Corporate Compliance and Performance Improvements (001)	-	-	-	623,400	-	623,400	na
Total Net Budget	-	-	-	623,400	-	623,400	na
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	-	-	-	623,400	-	623,400	na

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost General Fund	-	-	-	623,400	-	623,400	na
Total Funding	-	-	-	623,400	-	623,400	na

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Corporate Compliance and Performance Improvements (001)	-	-	-	4.00	-	4.00	na
Total FTE	-	-	-	4.00	-	4.00	na

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

**Corporate Compliance and Performance Improvements
Corporate Compliance and Performance Improvements (001)**

Mission Statement

To achieve important objectives and sustain and improve performance within the County Manager's Agency. To enable the organization to effectively and efficiently develop systems that adapt to changing business and operating environments, mitigate risks to acceptable levels, and support sound decision making and governance of the organization.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Compliance and Performance Reviews	4.00	623,400	-	623,400
To provide funding to review performance and compliance within the various Divisions under the County Manager's Agency.				
Current Level of Service Budget	4.00	623,400	-	623,400

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	-	-	-	581,800	-	581,800	na
Operating Expense	-	-	-	41,600	-	41,600	na
Net Operating Budget	-	-	-	623,400	-	623,400	na
Total Budget	-	-	-	623,400	-	623,400	na
Total FTE	-	-	-	4.00	-	4.00	na

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost General Fund	-	-	-	623,400	-	623,400	na
Total Funding	-	-	-	623,400	-	623,400	na

Current FY 2017:

One (1) FTE was transferred from the Office of Management and Budget's Office (Fund 001), another (1) FTE was transferred in from the Growth Management's Land Use Hearing Office (Fund 131) and two (2) FTEs were transferred in from Public Utilities' Water and Sewer Operation (Fund 408). Also, two (2) job-bank positions are budgeted.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

Office of Management & Budget

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	1,478,344	1,773,000	1,707,000	1,836,300	-	1,836,300	3.6%
Operating Expense	248,310	581,500	437,100	593,800	-	593,800	2.1%
Indirect Cost Reimburs	34,900	33,100	33,100	35,900	-	35,900	8.5%
Capital Outlay	2,988	5,000	5,000	5,000	-	5,000	0.0%
Remittances	-	131,000	-	132,500	-	132,500	1.1%
Net Operating Budget	1,764,542	2,523,600	2,182,200	2,603,500	-	2,603,500	3.2%
Trans to 001 General Fund	21,000	31,000	31,000	32,100	-	32,100	3.5%
Reserves for Cash Flow	-	95,500	-	135,900	-	135,900	42.3%
Total Budget	1,785,542	2,650,100	2,213,200	2,771,500	-	2,771,500	4.6%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Affordable Workforce Housing (105)	-	131,000	-	132,500	-	132,500	1.1%
Grant Compliance (001)	421,484	514,000	479,400	524,300	-	524,300	2.0%
Impact Fee Administration (107)	692,853	1,127,900	940,100	1,174,700	-	1,174,700	4.1%
Office of Management & Budget (001)	650,205	750,700	762,700	772,000	-	772,000	2.8%
Total Net Budget	1,764,542	2,523,600	2,182,200	2,603,500	-	2,603,500	3.2%
Total Transfers and Reserves	21,000	126,500	31,000	168,000	-	168,000	32.8%
Total Budget	1,785,542	2,650,100	2,213,200	2,771,500	-	2,771,500	4.6%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Licenses & Permits	389,431	210,000	227,700	210,000	-	210,000	0.0%
Charges For Services	134,548	50,000	68,000	50,000	-	50,000	0.0%
Interest/Misc	11,361	2,000	9,600	2,500	-	2,500	25.0%
Deferred Impact Fees	17,242	-	18,200	-	-	-	na
Reimb From Other Depts	81,711	90,000	90,000	50,000	-	50,000	(44.4%)
Net Cost General Fund	1,071,689	1,264,700	1,242,100	1,296,300	-	1,296,300	2.5%
Trans fm 111 MSTD Gen Fd	25,000	75,000	75,000	75,000	-	75,000	0.0%
Trans fm 408 Water / Sewer Fd	218,500	218,500	218,500	218,500	-	218,500	0.0%
Carry Forward	969,400	753,000	1,133,300	869,200	-	869,200	15.4%
Less 5% Required By Law	-	(13,100)	-	-	-	-	(100.0%)
Total Funding	2,918,881	2,650,100	3,082,400	2,771,500	-	2,771,500	4.6%

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Office of Management & Budget (001)	5.00	5.00	6.00	5.00	-	5.00	0.0%
Grant Compliance (001)	5.00	5.00	5.00	5.00	-	5.00	0.0%
Impact Fee Administration (107)	6.00	6.00	6.00	6.00	-	6.00	0.0%
Total FTE	16.00	16.00	17.00	16.00	-	16.00	0.0%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Office of Management & Budget (001)**

Mission Statement

The purpose of the Office of Management and Budget is to assist in the development, implementation, and monitoring of the operating and capital budgets; to offer technical support to divisions and agencies within the Collier County Government structure; to assist the general public, the Board of County Commissioners, and citizen groups with information requests; and to provide staff support to assigned Advisory Boards.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	2.00	247,371	-	247,371
Budget Preparation/Control	3.00	484,329	-	484,329
Includes preparation of the Collier County budget in compliance with the Florida Truth in Millage Act. Also includes preparation and presentation of program and line-item budgets, review of fiscal impact statements in executive summaries, coordination of the indirect cost allocation plan preparation, and special projects such as on-going efforts to improve functionality of the new financial system.				
Financial Consulting	-	40,300	-	40,300
Provides funding for the County's Financial Advisor contract and for the preparation of the indirect cost allocation plan.				
Current Level of Service Budget	5.00	772,000	-	772,000

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
• Adhere to Collier BCC Debt Management Policy for Annual General Governmental Debt not to Exceed 13% of Total General Governmental Bondable Revenues	7.60	7.50	7.10	6.80
• Maintain a General Fund Target of Unrestricted Beginning Cash Balance at 20% of Operating Expenses	19.35	13.46	17.06	11.93
• Maintain an Unincorporated MSTD General Fund Target of Unrestricted Beginning Cash Balance at 20% of Operating Expenses	19.84	12.40	18.47	11.11
• Maintain Budgeted Contingency Reserves at 2.5% of Net General Governmental Operating Expenses in the General Fund	2.58	2.50	2.78	2.56
• Maintain Budgeted Contingency Reserves at 2.5% of Net General Governmental Operating Expenses in the Unincorporated MSTD General Fund	0.65	0.85	0.22	1.77
• Maintain General Corporate Bond Rating of at Least AA	100	100	100	100

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	562,848	681,400	680,900	683,100	-	683,100	0.2%
Operating Expense	87,357	69,300	81,800	88,900	-	88,900	28.3%
Net Operating Budget	650,205	750,700	762,700	772,000	-	772,000	2.8%
Total Budget	650,205	750,700	762,700	772,000	-	772,000	2.8%
Total FTE	5.00	5.00	6.00	5.00	-	5.00	0.0%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Office of Management & Budget (001)**

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost General Fund	650,205	750,700	762,700	772,000	-	772,000	2.8%
Total Funding	650,205	750,700	762,700	772,000	-	772,000	2.8%

Forecast FY 2016:

Personal services expenses are in line with the amount budgeted. One (1) FTE was transferring in from Growth Managements Transportation Maintenance Division (Fund 101) to work on corporate performance improvements. Funding for the new FTE was planned for in the adopted budget. Operating expenses increased due to the hiring of a consultant to update the Fleet cost allocation rates in compliance with OMB Circular A-87.

Current FY 2017:

Personal services decreased slight due to one (1) FTE relocating to the Corporate Performance Improvements section. Also one (1) FTE will be transferred from within the agency during FY17 to replace the position transferred to support County Manager's Operations.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Grant Compliance (001)**

Mission Statement

To reduce the cost of providing the public with services, facilities and infrastructure by maximizing the use of federal, state and local grants. To track, monitor, assist with administrative compliance, and coordinate all grants applied for, received and managed by Collier County.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Grant Coordination and Compliance	5.00	524,300	-	524,300

To plan, implement and manage a centralized administrative grants compliance program for Collier County. Provides oversight and assistance to Divisions with emphasis in single audit and fiscal management to improve accountability and audit review success. Develop agency wide protocols and internal controls for post compliance. Coordinate, develop, and monitor corrective action plans for audit findings. Serve as liaison between the Clerk and independent auditors. Serve as technical advisor to Divisions including Purchasing in procurement of grant funds goods, service and capital projects. Develop training orientation program for County staff managing grants. Ensure proper stewardship of public funds awarded through cataloged state and federal grant programs. Continue to provide support services in grant acquisition to ensure proper Board approvals and assess Division resources for successful management.

Current Level of Service Budget	5.00	524,300	-	524,300
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Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Number of Active Grants Awards Managed	107	110	120	120
Number of Grant Programs with Audit Findings	2	1	2	2
Total Grant Dollars Expended (in millions)	30.00	30.00	29.90	30.00

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	369,412	449,400	416,100	463,700	-	463,700	3.2%
Operating Expense	52,072	64,600	63,300	60,600	-	60,600	(6.2%)
Net Operating Budget	421,484	514,000	479,400	524,300	-	524,300	2.0%
Total Budget	421,484	514,000	479,400	524,300	-	524,300	2.0%
Total FTE	5.00	5.00	5.00	5.00	-	5.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost General Fund	421,484	514,000	479,400	524,300	-	524,300	2.0%
Total Funding	421,484	514,000	479,400	524,300	-	524,300	2.0%

Notes:

Effective February 1, 2012, Grants Management was reorganized under the Office of Management and Budget (OMB) to centralize all administrative grant compliance functions at the corporate level. The Grants Compliance Office (GCO) provides oversight and technical support to Divisions with a focus on single audit and fiscal management. The development and implementation of agency wide internal controls and protocols will support successful single audit reviews. Key areas such as procurement, draw requests, report submission, and revenue to expenditure reconciliations will be under the purview of OMB as technical assistance to Divisions.

Office of the County Manager

**Office of Management & Budget
Grant Compliance (001)**

Forecast FY 2016:

Personnel Services decreased due to a position remaining vacant during the year. Operating expenditures are projected to be in line with the adopted budget.

Current FY 2017:

Personal Services increase slightly due to the employee compensation adjustment approved by the Board.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Impact Fee Administration (107)**

Mission Statement

Ensure the fair and equitable administration of the Collier County Impact Fee Program, in accordance with Chapter 74 of the Collier County Code of Laws and Ordinances, which is the Collier County Consolidated Impact Fee Ordinance.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	-	30,900	30,900	-
Impact Fee Administration	6.00	1,143,800	1,143,800	-
Review building permits and assess County Impact Fees within the time guidelines of the Growth Management Department Performance Standards. Perform impact fee calculations with less than 1% of assessments requiring subsequent refunds due to calculation errors. Calculate estimates, maintain account ledgers and generally oversee the Certificate of Public Facility Adequacy process. Administer all regulations set forth by the Collier County Consolidated Impact Fee Ordinance, 2001-13, as amended, which is Chapter 74 of the Collier County Code of Laws and Ordinances, including update studies, indexing of fees, and all other Impact Fee related issues. Operational expenses will be partially funded by the Impact Fee Trust Funds as set forth by the Collier County Consolidated Impact Fee Ordinance, 2001-13, as amended, Section 74-203.				
Reserves, Transfers, and Interest	-	135,900	135,900	-
Current Level of Service Budget	6.00	1,310,600	1,310,600	-

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
• 100% of impact fee reviews for assessment of the Collier County Impact Fees within established deadline	100	100	100	100
• Impact Fees # of Completed Permits/W-S Letters	4,815	5,000	5,257	5,200
• Perform impact fee calculations within 1% or less of assessments requiring subsequent refunds due to calculation errors	100	100	100	100

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	546,084	642,200	610,000	689,500	-	689,500	7.4%
Operating Expense	108,881	447,600	292,000	444,300	-	444,300	(0.7%)
Indirect Cost Reimburs	34,900	33,100	33,100	35,900	-	35,900	8.5%
Capital Outlay	2,988	5,000	5,000	5,000	-	5,000	0.0%
Net Operating Budget	692,853	1,127,900	940,100	1,174,700	-	1,174,700	4.1%
Reserves for Cash Flow	-	95,500	-	135,900	-	135,900	42.3%
Total Budget	692,853	1,223,400	940,100	1,310,600	-	1,310,600	7.1%
Total FTE	6.00	6.00	6.00	6.00	-	6.00	0.0%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Impact Fee Administration (107)**

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Licenses & Permits	389,431	210,000	227,700	210,000	-	210,000	0.0%
Charges For Services	134,548	50,000	68,000	50,000	-	50,000	0.0%
Interest/Misc	5,987	2,000	4,800	2,000	-	2,000	0.0%
Reimb From Other Depts	81,711	90,000	90,000	50,000	-	50,000	(44.4%)
Trans fm 111 MSTD Gen Fd	25,000	75,000	75,000	75,000	-	75,000	0.0%
Trans fm 408 Water / Sewer Fd	218,500	218,500	218,500	218,500	-	218,500	0.0%
Carry Forward	798,900	591,000	961,200	705,100	-	705,100	19.3%
Less 5% Required By Law	-	(13,100)	-	-	-	-	(100.0%)
Total Funding	1,654,076	1,223,400	1,645,200	1,310,600	-	1,310,600	7.1%

Notes:

In order to efficiently account for and manage those sources and uses of funds associated with impact fee operations; this fund was created in FY 2010. The fund is supported by reimbursements from Impact Fee Trust Funds, Certificate of Public Facility Adequacy Fees (COA fees), a corporate support transfer from MSTD General Fund (111), and various administrative fees related to impact fees.

Forecast FY 2016:

During FY 2015, the FTE count increased from five (5) to six (6) in conjunction with a Board approved comprehensive GMD personnel expansion (12 additional FTE's) to meet current service demands and provide expanded service offerings associated with land use digital plan submission, plan review and land development inspections.

Lower forecast personnel costs are driven by a reduced need for job bank assistance while operating expenses are below budget reflecting reduced payments for outside consultant fees and interdepartmental payment for services.

Current FY 2017:

Personal services account for six (6) FTE's and budgeted compensation adjustments.

Operating expenses include the re-appropriation of professional services & legal fees for impact fee indexing and the next required update studies. Reserves in this fund are primarily designed to insure sufficient cash flow to cover operations during the first quarter of the FY until operating and transfer revenue is received.

Revenues:

Budgeted Revenues are generally neutral from FY 2016 with the exception of a reduction in departmental reimbursements. Administrative fees to fund Water/Sewer Impact Fee activities were re-characterized from a reimbursement to a transfer in FY 2015 and this practice continues in FY 2017. Actual fund balance increased by \$162,300 from year ending FY 2014 to 2015. While a fund balance increase is predictable given the level of permitting activity, continued increases will necessitate a review of other operating revenues like service charges, departmental reimbursements and the transfer from (111).

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Impact Fee Deferral Program (002)**

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Impact Fee Deferral Program	-	32,100	32,100	-
Current Level of Service Budget	-	32,100	32,100	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans to 001 General Fund	21,000	31,000	31,000	32,100	-	32,100	3.5%
Total Budget	21,000	31,000	31,000	32,100	-	32,100	3.5%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	4,438	-	4,300	-	-	-	na
Deferred Impact Fees	17,242	-	18,200	-	-	-	na
Carry Forward	39,900	31,000	40,600	32,100	-	32,100	3.5%
Total Funding	61,579	31,000	63,100	32,100	-	32,100	3.5%

Notes:

The Affordable Housing Impact Fee Deferrals for Water and Sewer Program was adopted by the Board on July 26, 2005 in Ordinance 2005-40. Once a homebuyer qualifies for the deferral, this program uses an alternate funding source to pay the water and sewer impact fees to ensure that the District's capital infrastructure will not be impacted by the deferral. For five years, the General Fund funded the program in an amount of the built-in 3% cap, not to exceed \$750,000 per year. The program was developed with the limitation that the aggregate amount of deferred fees per fiscal year would in all cases be limited to no more than 3% of the total impact fee collections of the previous fiscal year. After the fifth year, the lien repayments will be used to repay the General Fund.

Forecast FY 2016:

On September 30, 2015, the audited balance of outstanding Impact Fee Deferrals was \$1,623,700

Current FY 2017:

The General Fund transfer reflects the anticipated fund balance at year ending September 30, 2016. No deferral income or interest income is budgeted.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Affordable Workforce Housing (105)**

Mission Statement

The mission of the Collier County Community and Human Services Division's grants and affordable housing programs is to meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. This fund was established by Resolution 2007-203 to accept voluntary donations to the County to further affordable workforce housing initiatives.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Affordable Workforce Housing	-	132,500	132,500	-
Current Level of Service Budget	-	132,500	132,500	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Remittances	-	131,000	-	132,500	-	132,500	1.1%
Net Operating Budget	-	131,000	-	132,500	-	132,500	1.1%
Total Budget	-	131,000	-	132,500	-	132,500	1.1%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	937	-	500	500	-	500	na
Carry Forward	130,600	131,000	131,500	132,000	-	132,000	0.8%
Total Funding	131,537	131,000	132,000	132,500	-	132,500	1.1%

Notes:

A change to the Land Development Code was approved on September 25, 2012, which created a process to make minor text changes to PUDs, Development Agreements and Settlement Agreements to remove the Affordable Housing Contribution commitments. Subsequently, on March 12, 2013 (Item 16F4) the Board directed the County Manager, or his designee, to proceed with an outlined plan to refund previously paid Affordable Housing Contributions upon the approval of minor changes to PUDs to remove the Affordable Housing Contribution commitments, and approve any budget amendments that may be required to facilitate this action.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

Tourist Development Council (TDC) Division

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	900,427	1,017,500	999,700	1,050,000	-	1,050,000	3.2%
Operating Expense	6,286,976	9,720,700	9,569,300	9,998,400	-	9,998,400	2.9%
Indirect Cost Reimburs	94,700	116,800	116,800	165,500	-	165,500	41.7%
Capital Outlay	1,990	4,000	4,000	10,000	-	10,000	150.0%
Remittances	56,667	40,000	40,000	425,000	-	425,000	962.5%
Net Operating Budget	7,340,760	10,899,000	10,729,800	11,648,900	-	11,648,900	6.9%
Trans to Tax Collector	208,072	192,400	212,400	217,500	-	217,500	13.0%
Trans to 184 TDC Promo	-	643,400	999,900	845,600	-	845,600	31.4%
Trans to 196 TDC Eco Disaster	-	3,432,500	-	-	-	-	(100.0%)
Reserves for Contingencies	-	109,300	-	98,000	-	98,000	(10.3%)
Reserves for Capital	-	2,696,700	-	-	-	-	(100.0%)
Restricted for Unfunded Requests	-	3,672,200	-	8,946,600	-	8,946,600	143.6%
Reserve for Disaster Stimulus	-	-	-	500,000	-	500,000	na
Advertising	-	-	-	-	-	-	-
Reserves for Attrition	-	(16,700)	-	(17,400)	-	(17,400)	4.2%
Total Budget	7,548,832	21,628,800	11,942,100	22,239,200	-	22,239,200	2.8%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
TDC Category B - Promotion Administration - Fund (194)	1,329,126	1,505,600	1,476,400	1,568,700	-	1,568,700	4.2%
TDC Category B Promotion Reserve & Projects - Fund (196)	2,600	100	100	300	-	300	200.0%
TDC Category B Tourism Promotion - Fund (184)	5,950,966	9,352,600	9,212,600	9,653,100	-	9,653,100	3.2%
TDC Category C Non County Museum - Fund (193)	58,067	40,700	40,700	426,800	-	426,800	948.6%
Total Net Budget	7,340,760	10,899,000	10,729,800	11,648,900	-	11,648,900	6.9%
Total Transfers and Reserves	208,072	10,729,800	1,212,300	10,590,300	-	10,590,300	(1.3%)
Total Budget	7,548,832	21,628,800	11,942,100	22,239,200	-	22,239,200	2.8%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Tourist Devel Tax	10,403,613	9,626,700	10,620,300	10,832,700	-	10,832,700	12.5%
Miscellaneous Revenues	36,838	-	41,000	-	-	-	na
Interest/Misc	65,443	50,000	117,000	34,000	-	34,000	(32.0%)
Trans frm Tax Collector	80,789	-	-	-	-	-	na
Trans fm 183 TDC Beach Pk	-	60,000	60,000	-	-	-	(100.0%)
Trans fm 184 TDC Promo	-	3,432,500	-	-	-	-	(100.0%)
Trans fm 194 TDC Prom Fd	-	631,400	987,900	833,600	-	833,600	32.0%
Trans fm 195 TDC Cap Fd	-	90,000	90,000	-	-	-	(100.0%)
Trans fm 196 TDC Dis	-	12,000	12,000	12,000	-	12,000	0.0%
Trans fm 198 Museum Fd	-	140,700	140,700	-	-	-	(100.0%)
Carry Forward	7,642,100	8,069,600	10,955,600	11,082,400	-	11,082,400	37.3%
Less 5% Required By Law	-	(484,100)	-	(555,500)	-	(555,500)	14.7%
Total Funding	18,228,783	21,628,800	23,024,500	22,239,200	-	22,239,200	2.8%

Collier County Government
Fiscal Year 2017 Adopted Budget

Office of the County Manager

Tourist Development Council (TDC) Division

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
TDC Category B - Promotion Administration - Fund (194)	10.00	11.75	11.75	11.75	-	11.75	0.0%
Total FTE	10.00	11.75	11.75	11.75	-	11.75	0.0%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

**Tourist Development Council (TDC) Division
TDC Category C Non County Museum - Fund (193)**

Mission Statement

To provide funding for Non-County Museums.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Grant Distributions to Non-County Museums	-	426,800	426,800	-
To allocate tourist tax revenues to Non-County Museums consistent with the Tourist Development Plan based on applications received.				
Reserves, Transfers & Misc. Overhead	-	2,092,900	2,092,900	-
Current Level of Service Budget	-	2,519,700	2,519,700	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Indirect Cost Reimburs	1,400	700	700	1,800	-	1,800	157.1%
Remittances	56,667	40,000	40,000	425,000	-	425,000	962.5%
Net Operating Budget	58,067	40,700	40,700	426,800	-	426,800	948.6%
Trans to Tax Collector	10,094	9,300	10,300	10,500	-	10,500	12.9%
Restricted for Unfunded Requests	-	1,772,200	-	2,082,400	-	2,082,400	17.5%
Total Budget	68,161	1,822,200	51,000	2,519,700	-	2,519,700	38.3%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Tourist Devel Tax	504,703	467,000	515,200	525,500	-	525,500	12.5%
Interest/Misc	8,129	6,000	14,000	20,000	-	20,000	233.3%
Trans frm Tax Collector	3,919	-	-	-	-	-	na
Trans fm 198 Museum Fd	-	140,700	140,700	-	-	-	(100.0%)
Carry Forward	942,200	1,232,300	1,382,600	2,001,500	-	2,001,500	62.4%
Less 5% Required By Law	-	(23,800)	-	(27,300)	-	(27,300)	14.7%
Total Funding	1,458,951	1,822,200	2,052,500	2,519,700	-	2,519,700	38.3%

Notes:

During FY 05, the administration of Museum Category "C" funding was amended to provide for direct deposit of TDC County Museum proceeds into Fund (198) in lieu of the previous method that deposited all Museum Category TDC proceeds into this fund, Fund (193), and transferred a portion out to County Museums Fund (198). Non-County Owned Museum TDC revenues represent 2.28% of the Tourist Tax collected.

Forecast FY 2016:

The remittance forecast reflects staff's estimate of awards that will be granted in FY 16.

A transfer in of \$140,700 from County Museum Fund (198) is provided to reimburse this fund for donations made to the Freedom Memorial in 2009 that subsequently were deemed un-allowable.

Current FY 2017:

Anticipated grant awards are \$425,000 and include Artis Naples, Naples Botanical Gardens and Golisano Children's Museum.

Revenues:

Non-County Museum TDC revenue is budgeted at \$525,500. The accumulated balance carrying forward is \$2,001,500.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

**Tourist Development Council (TDC) Division
TDC Category B - Promotion Administration - Fund (194)**

Mission Statement

To promote year-round distinctive, world-class vacation and group meeting experiences, resulting in positive economic growth and stability for Collier County.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
TDC Management, Marketing & Promotion	11.75	1,568,700	1,568,700	-
To provide tourist development management over TDC marketing and promotional programs, sales, and public relations.				
Reserves & Transfers	-	868,200	868,200	-
Current Level of Service Budget	11.75	2,436,900	2,436,900	-

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
TDC Promotion Administration expenses less than or equal to 32% of Cat B Revenue	14.65	16.44	14.30	15.22

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	900,427	1,017,500	999,700	1,050,000	-	1,050,000	3.2%
Operating Expense	365,709	429,800	418,400	436,100	-	436,100	1.5%
Indirect Cost Reimburs	61,000	54,300	54,300	72,600	-	72,600	33.7%
Capital Outlay	1,990	4,000	4,000	10,000	-	10,000	150.0%
Net Operating Budget	1,329,126	1,505,600	1,476,400	1,568,700	-	1,568,700	4.2%
Trans to Tax Collector	49,233	45,500	50,300	52,000	-	52,000	14.3%
Trans to 184 TDC Promo	-	631,400	987,900	833,600	-	833,600	32.0%
Reserves for Attrition	-	(16,700)	-	(17,400)	-	(17,400)	4.2%
Total Budget	1,378,359	2,165,800	2,514,600	2,436,900	-	2,436,900	12.5%
Total FTE	10.00	11.75	11.75	11.75	-	11.75	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Tourist Devel Tax	2,461,644	2,277,800	2,512,900	2,563,200	-	2,563,200	12.5%
Interest/Misc	5,910	2,000	10,000	2,000	-	2,000	0.0%
Trans frm Tax Collector	19,116	-	-	-	-	-	na
Carry Forward	(5,100)	-	(8,300)	-	-	-	na
Less 5% Required By Law	-	(114,000)	-	(128,300)	-	(128,300)	12.5%
Total Funding	2,481,569	2,165,800	2,514,600	2,436,900	-	2,436,900	12.5%

Notes:

The Board of County Commissioners authorized collection of an additional one (1) percent tourist tax - fourth penny - on July 26, 2005. Proceeds from this fourth penny are devoted exclusively to tourism marketing and promotion. Pursuant to terms contained within ordinance 2005-43, collections began on October 1, 2005. This ordinance provided that the existing 23.236% of the first two (2) percent collected will be allocated to Fund (194) providing for TDC administrative and overhead expenses; replenishing the Disaster Recovery Fund (196); and providing supplemental dollars to Beach Renourishment/Pass Maintenance (Fund 195) and Beach Park Facility (Fund 183) initiatives. With passage of Ordinance 2011-02 on January 25, 2011, the distribution requirements changed with all year ending proceeds within Fund 194 swept to Disaster Recovery Fund (196) in an amount sufficient to achieve a \$1,000,000 cash balance. Thereafter, Marketing and Promotion Fund (184) will receive all remaining swept dollars.

Office of the County Manager

Tourist Development Council (TDC) Division
TDC Category B - Promotion Administration - Fund (194)

On April 23, 2013 the Board authorized amendments to the Ordinance that increased the overall distribution of Tourist Taxes to Category B from 36.7% to 46.7% of total TDT collections, decreased County Museum operations distribution from 11% to 9.6%, decreased Category A (Beach Park Facilities portion only) from 50% to 41.2% of total collections and reduced the required Disaster Recovery fund balance from \$1,000,000 to \$500,000. The change to Disaster Recovery administration also included making the General Fund responsible for maintaining the required fund balance. These changes were reflected in the various TDC funded FY 14 budgets.

On February 26, 2013, the Board authorized the addition of three positions in the areas of direct sales, sports marketing, and digital and social media marketing bringing the authorized number of positions to ten. In the FY16 budget, the Board authorized the addition of an Event Sales and Marketing position and a fiscal position bringing the authorized position count to 11.75.

Forecast FY 2016:

Forecast personal services, operating expenses and capital expenditures are in line with budget.

At the end of the year funds remaining in Fund (194) are transferred to Tourism Promotion Fund (184). Based on the FY 16 forecast, the transfer to Fund (184) is expected to be \$987,900.

Total FY 16 TDC revenue distributed to Fund (194) is forecast to be \$2,512,900.

Current FY 2017:

The personal service and operating expense budgets are consistent with budget guidance. \$10,000 is included in the Capital Outlay budget for replacing computers.

Total tourism promotion administrative costs, net of non-applicable transfers, total \$1,568,700. Pursuant to Ordinance 2005-43 as amended, tourism promotion administrative costs shall not exceed 32% of the total amount collected each fiscal year from Category "B" uses and shall be financed solely out of Fund (194). FY 17 budgeted tourism promotion administration costs represent 15.22% of budgeted Category "B" collections (\$10,307,200). Remaining funds anticipated to be swept at year-end into TDC Marketing and Promotion Fund (184) are \$833,600.

Revenues:

Within TDC Category B (Promotion), the Fund (194) distribution is \$2,563,200 and the distribution to Tourism Promotion Fund (184) is \$7,744,000. Revenues distributed to Tourism Administration Fund (194) represent 11.6% of total tourist taxes collected. Revenues distributed to Tourism Promotion Fund (184) represent 35.1% of total tourist taxes collected. Combined FY 17 Tourist Development Tax collection budget for all TDC categories is \$22,062,000.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

**Tourist Development Council (TDC) Division
TDC Category B Promotion Reserve & Projects - Fund (196)**

Mission Statement

To provide funding for emergency promotional campaigns or other efforts designed to assist economic recovery of the tourism industry in the event of natural or economic disaster.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Post Disaster Stimulus Reserves & Transfers	-	776,200	776,200	-
Funds maintained in reserve for stimulus advertising to be used in wake of a disaster.				
Current Level of Service Budget	-	776,200	776,200	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Indirect Cost Reimburs	2,600	100	100	300	-	300	200.0%
Net Operating Budget	2,600	100	100	300	-	300	200.0%
Trans to 184 TDC Promo	-	12,000	12,000	12,000	-	12,000	0.0%
Reserves for Capital	-	2,696,700	-	-	-	-	(100.0%)
Restricted for Unfunded Requests	-	1,500,000	-	263,900	-	263,900	(82.4%)
Reserve for Disaster Stimulus Advertising	-	-	-	500,000	-	500,000	na
Total Budget	2,600	4,208,800	12,100	776,200	-	776,200	(81.6%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	5,597	12,000	12,000	12,000	-	12,000	0.0%
Trans fm 184 TDC Promo	-	3,432,500	-	-	-	-	(100.0%)
Carry Forward	767,600	765,000	765,000	764,900	-	764,900	0.0%
Less 5% Required By Law	-	(700)	-	(700)	-	(700)	0.0%
Total Funding	773,197	4,208,800	777,000	776,200	-	776,200	(81.6%)

Notes:

Reserves within this fund are available to provide funding for emergency promotional campaigns or other efforts to promptly respond to any disaster - natural or economic - which adversely impact tourism in Collier County. Pursuant to Ordinance 2005-43, Tourism Disaster Recovery Fund (196) received \$500,000 per year as a transfer from Tourism Administration and Overhead Fund (194) beginning in FY 06 and this transfer amount (or some lesser amount) continued for three (3) years until reserves in Fund (196) reached \$1,500,000. Reserves reached \$1,500,000 at fiscal year ending 2008. With passage of Ordinance 2011-02, the required fund balance ceiling within the disaster recovery fund was dropped to \$1,000,000. Consistent with Ordinance changes approved on April 23, 2013, the required balance in the Disaster Recovery Fund (196) was reduced to \$500,000 with the County General Fund (001) becoming responsible for maintaining the balance in the future.

Expenditure History: In March 2005, the Board of County Commissioners approved - based on an emergency designation - the expenditure of up to an additional \$500,000 for use in promoting Collier County as a tourist destination in the wake of four (4) hurricanes during the 2004. Similarly, the BCC during FY 09 approved an emergency advertising stimulus package responding to the economic recession and its negative effects upon tourism travel and leisure spending. The use of emergency advertising dollars totaling \$1,066,000 continued in FY 10 under Board authorization recognizing the global economic slowdown. In FY 11, \$500,000 of emergency reserves was once again dedicated to marketing the destination in anticipation of building tourism visitation in the wake of a stagnate economy. These funds were designated to promote the Group Meeting Market.

Current FY 2017:

In accordance with County Ordinance No. 92-60, as amended, a reserve for disaster stimulus advertising is provided at \$500,000. Funding is sourced from the TDC Category "B" Promotion distribution.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

**Tourist Development Council (TDC) Division
TDC Category B Tourism Promotion - Fund (184)**

Mission Statement

To promote year-round distinctive, world-class vacation and group meeting experiences, resulting in positive economic growth and stability for Collier County.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Contracted Private Sector Marketing Services	-	2,333,000	2,333,000	-
Sports Event Venue Support	-	100,000	100,000	-
Provide reimbursement for incremental operating, maintenance and other costs associated with sports tournaments and training events that promote tourism to Collier County.				
Direct Sales (Show Registration & Travel)	-	563,200	563,200	-
Group Meeting Support	-	426,000	426,000	-
Destination Marketing, Promotion & Sponsorships	-	6,107,800	6,107,800	-
Insurance & Indirect Costs	-	123,100	123,100	-
Reserves & Transfers	-	6,053,300	6,053,300	-
Sports Venue Support Future Reserve	-	800,000	800,000	-
A reserve has been established to support sports venue costs associated with tournaments and training events that promote tourism to Collier County.				
Current Level of Service Budget	-	16,506,400	16,506,400	-

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Economic Impact - Spending by Visitors (% Increase)	12	12	2	3
Hotel Room Nights	2,512,400	2,650,000	2,386,800	2,409,000

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	5,921,266	9,290,900	9,150,900	9,562,300	-	9,562,300	2.9%
Indirect Cost Reimburs	29,700	61,700	61,700	90,800	-	90,800	47.2%
Net Operating Budget	5,950,966	9,352,600	9,212,600	9,653,100	-	9,653,100	3.2%
Trans to Tax Collector	148,745	137,600	151,800	155,000	-	155,000	12.6%
Trans to 196 TDC Eco Disaster	-	3,432,500	-	-	-	-	(100.0%)
Reserves for Contingencies	-	109,300	-	98,000	-	98,000	(10.3%)
Restricted for Unfunded Requests	-	400,000	-	6,600,300	-	6,600,300	1,550.1%
Total Budget	6,099,712	13,432,000	9,364,400	16,506,400	-	16,506,400	22.9%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

**Tourist Development Council (TDC) Division
TDC Category B Tourism Promotion - Fund (184)**

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Tourist Devel Tax	7,437,267	6,881,900	7,592,200	7,744,000	-	7,744,000	12.5%
Miscellaneous Revenues	36,838	-	41,000	-	-	-	na
Interest/Misc	45,807	30,000	81,000	-	-	-	(100.0%)
Trans frm Tax Collector	57,754	-	-	-	-	-	na
Trans fm 183 TDC Beach Pk	-	60,000	60,000	-	-	-	(100.0%)
Trans fm 194 TDC Prom Fd	-	631,400	987,900	833,600	-	833,600	32.0%
Trans fm 195 TDC Cap Fd	-	90,000	90,000	-	-	-	(100.0%)
Trans fm 196 TDC Dis	-	12,000	12,000	12,000	-	12,000	0.0%
Carry Forward	5,937,400	6,072,300	8,816,300	8,316,000	-	8,316,000	36.9%
Less 5% Required By Law	-	(345,600)	-	(399,200)	-	(399,200)	15.5%
Total Funding	13,515,066	13,432,000	17,680,400	16,506,400	-	16,506,400	22.9%

Notes:

The Board of County Commissioners authorized collection of an additional one percent tourist tax - fourth penny - on July 26, 2005. Proceeds from this fourth penny are devoted exclusively to marketing and promotion. Pursuant to terms contained within Ordinance 2005-43, collections began on October 1, 2005. Further regulation on the distribution of swept proceeds from Administrative and Overhead Fund (194) into TDC Tourism Promotion Fund (184) is contained within Ordinance 2011-02.

On April 23, 2013, the Board authorized amendments to the Ordinance that, among other things, increased the overall distribution of tourist taxes to Promotion Category B from 36.7% to 46.7%. This change went into effect in June 2013.

Forecast FY 2016:

Noteworthy operating expenses include paid advertising, professional advertising, promotion fees and other contract support services and marketing/promotion related travel. The transfer to TDC Fund (196) is on hold because current reserve levels in Fund (196) currently meet Ordinance ordained levels. The anticipated sweep of residual fund balance from the TDC Administrative and Overhead Fund (194) is somewhat greater than budgeted reflecting TDC tax receipts above budgeted levels.

Current FY 2017:

Budgeted Tourist Tax revenues for Fund (184) in FY 17 are \$7,744,000 representing a 2% increase above expected collections in FY 16. The advertising and marketing plan will be maintained at the level established in FY 16. Expenditures will be split between advertising and promotion.

Destination advertising, production, and service fees total \$5,500,000; contracted services for website, fulfillment, research and search engine optimization total \$1,624,300. Four Category "B" marketing grants totaling \$83,000 to Naples, Marco Region of Antique Auto Clubs of America (\$13,000); Betterment Association of the Everglades for their Seafood Festival (\$25,000); Kiwanis Club of Pelican Bay for their Bacon Fest (\$25,000); Old Naples Waterfront Assoc for their Stone Crab Festival (\$20,000). \$200,000 is provided for leasehold improvements for the Visitor Information Center at the County Depot Museum. Group Meeting support is budgeted at \$150,000 for FY 17 and a contingency budget of \$150,000 for future requests because group meetings are bid on and booked several years out.

The Tourism Division Sports Marketing function provides financial assistance to the Parks & Recreation Division to support the incremental costs associated with sports tournaments and training events that promote tourism to Collier County. The amount of funding is \$100,000.

The reserve for unfunded requests reflects a general Category "B" Promotion reserve and a sports venue/facility reserve of \$800,000.

Revenues:

Within Category "B", Promotion, the distribution to Tourism Promotion Fund (184) is \$7,744,000.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

Communication & Customer Relations Division

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	861,490	1,032,900	1,018,100	976,600	-	976,600	(5.5%)
Operating Expense	170,030	278,700	273,000	334,500	-	334,500	20.0%
Capital Outlay	21,314	21,500	16,500	22,000	-	22,000	2.3%
Net Operating Budget	1,052,834	1,333,100	1,307,600	1,333,100	-	1,333,100	0.0%
Total Budget	1,052,834	1,333,100	1,307,600	1,333,100	-	1,333,100	0.0%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Comm & Customer Relations Division (111)	1,052,834	1,333,100	1,307,600	1,333,100	-	1,333,100	0.0%
Total Net Budget	1,052,834	1,333,100	1,307,600	1,333,100	-	1,333,100	0.0%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,052,834	1,333,100	1,307,600	1,333,100	-	1,333,100	0.0%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	2,092	3,000	1,000	1,000	-	1,000	(66.7%)
Net Cost MSTU General Fund	915,642	1,195,100	1,171,600	1,204,700	-	1,204,700	0.8%
Trans fm 001 Gen Fund	135,100	135,000	135,000	127,400	-	127,400	(5.6%)
Total Funding	1,052,834	1,333,100	1,307,600	1,333,100	-	1,333,100	0.0%

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Comm & Customer Relations Division (111)	12.00	13.00	13.00	12.00	-	12.00	(7.7%)
Total FTE	12.00	13.00	13.00	12.00	-	12.00	(7.7%)

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

**Communication & Customer Relations Division
Comm & Customer Relations Division (111)**

Mission Statement

To serve the public by providing accurate and timely information about Collier County Government services and activities utilizing a multi-media approach as well as providing support to internal divisions.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	2.00	521,185	-	521,185
Divison administration, media relations, website management, emergency information, and special projects.				
Government Center Switchboard Operations	1.50	83,124	-	83,124
The Collier County Government Center switchboard operation responds to telephone and e-mail inquiries, and walk-ins.				
BCC Board Room Meetings and Other Public Meetings	1.00	78,029	-	78,029
Televising and recording of all official BCC meetings, Planning Commission and other advisory board meetings.				
Publishing – Public Information	1.00	122,318	-	122,318
Produce and distribute news releases. Provide photographic services and printing services for county depts. Promote County events and programs, and maintain and manage website and social media sites. Board of County Commissioners agenda distribution. Emergency information distribution.				
Channel 97 – TV Production & Programming	2.00	194,829	-	194,829
Produce, film and edit Collier Television programming, PSA's and special events. Audio/visual service for other county depts.				
Citizen Inquiry Tracking and Public Record Requests	1.00	58,565	-	58,565
Respond to citizen inquiries, track and provide reports through AIMS. Process requests filed under the Florida Public Records Law.				
North Collier Government Services Center	3.00	236,500	-	236,500
North Collier Government Services Center personnel accept payment of water and sewer bills, trash container requests, CAT passes, garage sale permits, pet licenses, beach parking permits, and community meeting room reservations. In addition, provide information to telephone and e-mail inquiries, and walk-ins.				
Disc Reproduction	0.50	38,550	1,000	37,550
Reproduce meeting and programming DVD's for the public and internal staff.				
Transfers	-	-	127,400	-127,400
Current Level of Service Budget	12.00	1,333,100	128,400	1,204,700

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
North Collier Gov't Center % of customers served within 5 minutes (FY average).	92	92	92	92
Website Visitors (in millions)	1.40	1.40	1.40	1.40

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

**Communication & Customer Relations Division
Comm & Customer Relations Division (111)**

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	861,490	1,032,900	1,018,100	976,600	-	976,600	(5.5%)
Operating Expense	170,030	278,700	273,000	334,500	-	334,500	20.0%
Capital Outlay	21,314	21,500	16,500	22,000	-	22,000	2.3%
Net Operating Budget	1,052,834	1,333,100	1,307,600	1,333,100	-	1,333,100	0.0%
Total Budget	1,052,834	1,333,100	1,307,600	1,333,100	-	1,333,100	0.0%
Total FTE	12.00	13.00	13.00	12.00	-	12.00	(7.7%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	2,092	3,000	1,000	1,000	-	1,000	(66.7%)
Net Cost MSTU General Fund	915,642	1,195,100	1,171,600	1,204,700	-	1,204,700	0.8%
Trans fm 001 Gen Fund	135,100	135,000	135,000	127,400	-	127,400	(5.6%)
Total Funding	1,052,834	1,333,100	1,307,600	1,333,100	-	1,333,100	0.0%

Forecast FY 2016:

Personal Services decreased slightly due to attrition.

Current FY 2017:

Personal services decreased due to the Legislator Affairs Coordinator transferring to the County Manager's Office.

Operating Expenses increased due to securing contractual services for a Closed Captioning Services.

Capital Outlay of \$22,000 is for equipment replacement in the BCC Board Room / TV Control Room, to cover equipment failures during the next fiscal year.

Revenues:

Revenue of \$1,000 is generated from the sale of copies. Transfer from the General Fund (001) represents the General Fund (001) contribution for Communication and Customer Relations Services provided to the residents of the incorporated areas of the County.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

Pelican Bay Services Division

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	1,190,352	1,441,900	1,431,100	1,474,700	-	1,474,700	2.3%
Operating Expense	1,671,278	1,942,700	1,951,700	2,369,100	-	2,369,100	21.9%
Indirect Cost Reimburs	82,600	69,700	69,700	112,700	-	112,700	61.7%
Capital Outlay	79,583	228,400	227,000	109,000	-	109,000	(52.3%)
Net Operating Budget	3,023,814	3,682,700	3,679,500	4,065,500	-	4,065,500	10.4%
Trans to Property Appraiser	43,176	63,900	63,900	67,500	-	67,500	5.6%
Trans to Tax Collector	62,825	100,000	100,000	112,800	-	112,800	12.8%
Trans to 322 Pel Bay Irr and Land	77,300	-	-	-	-	-	na
Trans to 408 Water/Sewer Fd	15,900	14,200	14,200	13,600	-	13,600	(4.2%)
Reserves for Contingencies	-	32,700	-	32,700	-	32,700	0.0%
Reserves for Capital	-	1,118,800	-	1,353,100	-	1,353,100	20.9%
Reserves for Cash Flow	-	250,000	-	524,700	-	524,700	109.9%
Reserves for Attrition	-	(20,100)	-	(20,800)	-	(20,800)	3.5%
Total Budget	3,223,015	5,242,200	3,857,600	6,149,100	-	6,149,100	17.3%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Pelican Bay – Clam Pass Ecosystem Enhancement (111)	81,943	150,000	146,400	150,000	-	150,000	0.0%
Pelican Bay Community Beautification (109)	1,975,002	2,340,500	2,347,500	2,638,200	-	2,638,200	12.7%
Pelican Bay Street Lighting (778)	228,800	347,700	352,900	348,800	-	348,800	0.3%
Pelican Bay Water Management (109)	738,069	844,500	832,700	928,500	-	928,500	9.9%
Total Net Budget	3,023,814	3,682,700	3,679,500	4,065,500	-	4,065,500	10.4%
Total Transfers and Reserves	199,201	1,559,500	178,100	2,083,600	-	2,083,600	33.6%
Total Budget	3,223,015	5,242,200	3,857,600	6,149,100	-	6,149,100	17.3%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	445,903	495,900	476,000	535,300	-	535,300	7.9%
Delinquent Ad Valorem Taxes	24	-	-	-	-	-	na
Special Assessments	2,693,303	3,340,700	3,195,900	3,950,200	-	3,950,200	18.2%
Charges For Services	-	-	-	1,500	-	1,500	na
Miscellaneous Revenues	3,003	-	22,900	-	-	-	na
Interest/Misc	23,431	6,500	15,000	8,800	-	8,800	35.4%
Trans frm Property Appraiser	470	-	-	-	-	-	na
Trans frm Tax Collector	24,389	-	-	-	-	-	na
Net Cost MSTU General Fund	81,943	150,000	146,400	150,000	-	150,000	0.0%
Carry Forward	1,680,000	1,441,300	1,729,500	1,728,100	-	1,728,100	19.9%
Less 5% Required By Law	-	(192,200)	-	(224,800)	-	(224,800)	17.0%
Total Funding	4,952,465	5,242,200	5,585,700	6,149,100	-	6,149,100	17.3%

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Pelican Bay Water Management (109)	2.19	2.52	2.52	2.52	-	2.52	0.0%
Pelican Bay Community Beautification (109)	12.42	15.75	15.75	15.75	-	15.75	0.0%
Pelican Bay Street Lighting (778)	1.39	1.73	1.73	1.73	-	1.73	0.0%
Total FTE	16.00	20.00	20.00	20.00	-	20.00	0.0%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Water Management (109)**

Mission Statement

To provide for the efficient and timely delivery of Water Management services to the Pelican Bay Community by providing for the necessary maintenance for the community's storm water system to assure its efficient operation in the transporting and treatment of the storm water. In addition, the Division tries to maintain the highest aesthetic appearance while maintaining the delicate balance of the ecosystem.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Water Management Program	2.52	928,500	1,010,600	-82,100
Includes the routine maintenance of the Pelican Bay Water Management System of approximately 3.5 miles of berm separating the developed property from the Clam Pass System. The system functions as a storm water treatment facility by removing nutrients and pollutants, thus improving the quality of storm water before it is discharged into Clam Bay.				
Current Level of Service Budget	2.52	928,500	1,010,600	-82,100

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Aquatic plants planted	10,000	10,000	10,000	10,000
Forty-three lakes maintained/treated - times per year	52	52	52	52
Water quality testing - number of parameters	4,689	2,376	2,376	2,376

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	188,208	217,200	212,900	220,500	-	220,500	1.5%
Operating Expense	449,784	506,800	499,300	585,100	-	585,100	15.4%
Indirect Cost Reimburs	76,800	66,500	66,500	104,900	-	104,900	57.7%
Capital Outlay	23,277	54,000	54,000	18,000	-	18,000	(66.7%)
Net Operating Budget	738,069	844,500	832,700	928,500	-	928,500	9.9%
Total Budget	738,069	844,500	832,700	928,500	-	928,500	9.9%
Total FTE	2.19	2.52	2.52	2.52	-	2.52	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Special Assessments	776,162	881,000	840,700	1,009,100	-	1,009,100	14.5%
Charges For Services	-	-	-	1,500	-	1,500	na
Miscellaneous Revenues	323	-	600	-	-	-	na
Total Funding	776,485	881,000	841,300	1,010,600	-	1,010,600	14.7%

Forecast FY 2016:

Water quality management personal service and operating expenses are under the adopted budget. Budgeted emergency maintenance and repair appropriations were not needed in FY 2016. Operating expenses include typical contractual services like extra deputy patrols during peak season and continuation of a major tree trimming initiative in this section designed to remove exotics from the water management system as well as maintenance spraying. Associated with this effort was a substantial investment in temporary labor. This section also budgets for various flood control initiatives like swale and berm maintenance and planting desirable aquatic plants. Operating expenses associated with these initiative will continue in FY 2017.

This division is not part of the motor pool capital program and equipment is budgeted on a pay as you go basis based upon fleet management recommendations.

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Water Management (109)**

Current FY 2017:

Personal services show a neutral FTE count and dollars for a general wage adjustment. Operating expenses are increasing reflecting a continued and enhanced effort to maintain the water management system through tree trimming and flood control measures utilizing contractual engineering services, other contractual services and temporary labor. Capital outlay includes replacement water sampling equipment.

Revenues:

Special assessment revenue funding water management activities increased \$16.82 to \$132.51 per equivalent residential unit (ERU). The District has a total of 7,615.29 ERU's.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Community Beautification (109)**

Mission Statement

To provide for the efficient and timely delivery of Water Management services to the Pelican Bay Community by providing for the necessary maintenance for the community's storm water system to assure its efficient operation in the transporting and treatment of the storm water. In addition, the Division tries to maintain the highest aesthetic appearance while maintaining the delicate balance of the ecosystem.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Water Management Program	-	1,400	-	1,400
Includes the routine maintenance of the Pelican Bay Water Management System of approximately 3.5 miles of berm separating the developed property from the Clam Pass System. The system functions as a storm water treatment facility by removing nutrients and pollutants, thus improving the quality of storm water before it is discharged into Clam Bay.				
Beautification Program	15.75	2,636,800	2,941,100	-304,300
Includes the routine maintenance of 2,873,750 square feet of right-of-way and community parks - including pruning, cutting, pesticide and fertilizer programs. Also annuals are changed two times per year and mulch is applied to 661,750 square feet of plant beds three times per year. Also included in this program is street sweeping, street trash pick-up and maintenance for traffic and entrance signs.				
Current Level of Service Budget	<u>15.75</u>	<u>2,638,200</u>	<u>2,941,100</u>	<u>-302,900</u>

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Boulevards swept - times per year	52	52	52	52
Chemical weed control - times per year	24	24	24	24
Fertilizer applied - times per year	2	2	2	2
Flower plantings - times per year	2	2	2	2
Irrigation systems checked - times per year	10	12	12	24
Mulch application - times per year	2	2	2	2
Streets swept - single family areas	12	12	12	12

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	887,089	1,082,900	1,083,400	1,109,100	-	1,109,100	2.4%
Operating Expense	1,042,958	1,083,200	1,091,100	1,439,100	-	1,439,100	32.9%
Capital Outlay	44,955	174,400	173,000	90,000	-	90,000	(48.4%)
Net Operating Budget	1,975,002	2,340,500	2,347,500	2,638,200	-	2,638,200	12.7%
Total Budget	1,975,002	2,340,500	2,347,500	2,638,200	-	2,638,200	12.7%
Total FTE	12.42	15.75	15.75	15.75	-	15.75	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Special Assessments	1,917,140	2,459,700	2,355,200	2,941,100	-	2,941,100	19.6%
Miscellaneous Revenues	2,680	-	16,000	-	-	-	na
Total Funding	1,919,820	2,459,700	2,371,200	2,941,100	-	2,941,100	19.6%

Office of the County Manager

Pelican Bay Services Division
Pelican Bay Community Beautification (109)

Forecast FY 2016:

While personal services and operating expense are projected slightly over budget at the present time, journal entries on the salary and operating side between the respective cost centers will be looked at closer to year end to correct the budget imbalance if necessary. If not, budget amendments will be processed. Typical operating expenses contractual landscape architectural services, and added deputy patrols during peak season. A targeted tree trimming and landscape maintenance initiative focused on the entrance areas and roadway right of way intersections continued in FY 2016 through a substantial investment in temporary labor.

Current FY 2017:

Personnel costs include a neutral FTE count and application of a general wage adjustment. Continuation of the tree trimming and landscape maintenance initiatives are budgeted for FY 2017 and additional expenses are programmed in the areas of employee training and education; temporary labor; tree trimming; chemicals and landscape materials. Investment in employee training and education includes CAD licenses and chemical spraying licenses. Mulch and pine straw will be spread twice annually and replacement sod allocations will be increased. Continuing with enhanced beautification levels, a maintenance program on the heels of a substantial decorative post and sign replacement initiative is planned.

This division does not participate in the motor pool capital recovery program and instead budgets vehicle and equipment replacement as well as new equipment on a pay as you go method. For FY 2017, a series of replacement Kubota utility vehicles and a chipper is budgeted.

Revenues:

Special assessment revenue funding community beautification increased \$63.21 to \$386.22 per equivalent residential unit (ERU). The District has a total of 7,615.29 ERU's.

Overall, special assessment revenue budgeted within this fund has increased \$80.03 per equivalent residential unit to \$518.73. A decrease in actual cash and cash equivalent balance (carry-forward) totaling \$169,600 occurred between year ending FY 2014 (9/30/14) and year ending FY 2015 (9/30/15). Beginning FY 2016 (10/1/15), the funds cash and cash equivalent position totaled \$721,700. This is a managed draw and was expected given the targeted and concentrated effort on tree trimming, swale and berm maintenance and enhanced water quality management. Budgeted fund reserves increased in FY 2017 by \$267,900. This includes an increase in the cash flow reserve by \$250,000 to insure sufficient fund balance exists to cover operations prior to the receipt of assessment revenue. Reserves in this fund by policy should be established between 15% and 30% of operating expense. FY 2017 reserves are 18.2% of operating expenses.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

**Pelican Bay Services Division
Reserves & Transfers (109)**

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Reserve & Transfers	-	802,200	417,200	385,000
Current Level of Service Budget	-	802,200	417,200	385,000

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans to Property Appraiser	43,176	55,000	55,000	60,000	-	60,000	9.1%
Trans to Tax Collector	53,864	86,000	86,000	98,800	-	98,800	14.9%
Trans to 322 Pel Bay Irr and Land	77,300	-	-	-	-	-	na
Trans to 408 Water/Sewer Fd	15,900	14,200	14,200	13,600	-	13,600	(4.2%)
Reserves for Contingencies	-	32,700	-	32,700	-	32,700	0.0%
Reserves for Capital	-	200,000	-	217,900	-	217,900	9.0%
Reserves for Cash Flow	-	150,000	-	400,000	-	400,000	166.7%
Reserves for Attrition	-	(20,100)	-	(20,800)	-	(20,800)	3.5%
Total Budget	190,240	517,800	155,200	802,200	-	802,200	54.9%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	15,961	4,000	10,000	6,300	-	6,300	57.5%
Trans frm Property Appraiser	470	-	-	-	-	-	na
Trans frm Tax Collector	20,910	-	-	-	-	-	na
Carry Forward	891,300	525,300	721,700	608,800	-	608,800	15.9%
Less 5% Required By Law	-	(167,200)	-	(197,900)	-	(197,900)	18.4%
Total Funding	928,641	362,100	731,700	417,200	-	417,200	15.2%

Current FY 2017:

Budgeted fund reserves increased in FY 2017 by \$267,900. This includes an increase in the cash flow reserve by \$250,000 to insure sufficient fund balance exists to cover operations prior to the receipt of assessment revenue. Reserves in this fund by policy should be established between 15% and 30% of operating expense. FY 2017 reserves are 18.2% of operating expenses.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Street Lighting (778)**

Mission Statement

To maintain the Pelican Bay Street Lighting system as a well-balanced functional system that provides a consistently lighted roadway appearance within the community.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Street Lighting Program	1.73	348,800	348,800	-
Includes the routine maintenance of the Pelican Bay roadway street lighting system including all up-lighting at the Pelican Bay entrances and bike path lighting. Street Lights consist of concrete poles and metal Halide lamps.				
Reserves/Transfers	-	1,281,400	1,281,400	-
Current Level of Service Budget	1.73	1,630,200	1,630,200	-

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
% of Lights repaired within 24 hours	100	100	100	100
Light posts inspected	24	24	24	24

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	115,055	141,800	134,800	145,100	-	145,100	2.3%
Operating Expense	106,593	202,700	214,900	194,900	-	194,900	(3.8%)
Indirect Cost Reimburs	5,800	3,200	3,200	7,800	-	7,800	143.8%
Capital Outlay	1,351	-	-	1,000	-	1,000	na
Net Operating Budget	228,800	347,700	352,900	348,800	-	348,800	0.3%
Trans to Property Appraiser	-	8,900	8,900	7,500	-	7,500	(15.7%)
Trans to Tax Collector	8,961	14,000	14,000	14,000	-	14,000	0.0%
Reserves for Capital	-	918,800	-	1,135,200	-	1,135,200	23.6%
Reserves for Cash Flow	-	100,000	-	124,700	-	124,700	24.7%
Total Budget	237,761	1,389,400	375,800	1,630,200	-	1,630,200	17.3%
Total FTE	1.39	1.73	1.73	1.73	-	1.73	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	445,903	495,900	476,000	535,300	-	535,300	7.9%
Delinquent Ad Valorem Taxes	24	-	-	-	-	-	na
Miscellaneous Revenues	-	-	6,300	-	-	-	na
Interest/Misc	7,470	2,500	5,000	2,500	-	2,500	0.0%
Trans frm Tax Collector	3,479	-	-	-	-	-	na
Carry Forward	788,700	916,000	1,007,800	1,119,300	-	1,119,300	22.2%
Less 5% Required By Law	-	(25,000)	-	(26,900)	-	(26,900)	7.6%
Total Funding	1,245,576	1,389,400	1,495,100	1,630,200	-	1,630,200	17.3%

Forecast FY 2016:

Operating expenses are forecast to exceed budget due to unanticipated electrical contractor and maintenance needs. This action was covered by budget amendments. Personal services are in line with the adopted budget.

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Street Lighting (778)**

Current FY 2017:

Personal Services increased modestly to fund the planned employee compensation adjustment. The net operating budget for FY 2017 is slightly below FY 2016 with major expenses associated with maintaining the lighting system. Reserves are increased for future construction and improvement of the street lighting system as identified in the Pelican Bay Community Improvement Plan.

Revenues:

This fund had a millage rate of .0857 in FY 2016 and the rate remains unchanged for FY 2017 in accordance with the advisory committees recommendation. Certified taxable value for this district totals \$6,245,975,498 which represents a 8.2% increase over last year. Property taxes total \$535,300. The District's actual cash and cash equivalents (carry-forward) year over year increased \$219,100 to \$1,007,800. This is a managed increase which is expected to continue based upon growth in taxable value and the plan to set aside dollars for future system improvements.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay – Clam Pass Ecosystem Enhancement (111)**

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Clam Pass Ecosystem Enhancement	-	150,000	-	150,000
Current Level of Service Budget	-	150,000	-	150,000

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	71,943	150,000	146,400	150,000	-	150,000	0.0%
Capital Outlay	10,000	-	-	-	-	-	na
Net Operating Budget	81,943	150,000	146,400	150,000	-	150,000	0.0%
Total Budget	81,943	150,000	146,400	150,000	-	150,000	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost MSTU General Fund	81,943	150,000	146,400	150,000	-	150,000	0.0%
Total Funding	81,943	150,000	146,400	150,000	-	150,000	0.0%

Forecast FY 2016:

Beginning mid-year FY 15, a separate cost center was created and funds appropriated by budget amendment to assist with management of the Clam Bay Estuary.

Current FY 2017:

Previously budgeted as a transfer from the Unincorporated Area General Fund (111) to Pelican Bay Capital Fund (320), funds to assist with management of the Clam Bay Estuary are now directly budgeted within a separate Fund (111) cost center with direct signature authority by Pelican Bay MSTBU management.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

Business and Economic Development Division

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	279,610	354,800	326,800	390,600	1,000	391,600	10.4%
Operating Expense	90,434	413,500	278,700	316,600	-	316,600	(23.4%)
Indirect Cost Reimburs	-	-	-	800	-	800	na
Capital Outlay	-	-	-	-	2,000	2,000	na
Remittances	431,185	694,400	863,700	1,315,700	-	1,315,700	89.5%
Net Operating Budget	801,230	1,462,700	1,469,200	2,023,700	3,000	2,026,700	38.6%
Trans to 714 Co Mgr Match	20,272	-	220,700	-	-	-	na
Reserves for Contingencies	-	-	-	40,000	-	40,000	na
Restricted for Unfunded Requests	-	1,394,100	-	3,489,100	-	3,489,100	150.3%
Total Budget	821,502	2,856,800	1,689,900	5,552,800	3,000	5,555,800	94.5%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Economic Development (007)	25,000	100,000	320,900	505,800	-	505,800	405.8%
Economic Development Promotional Tools (001)	414,048	894,400	725,800	1,010,700	-	1,010,700	13.0%
Office of Economic Development (001)	362,182	468,300	422,500	507,200	3,000	510,200	8.9%
Total Net Budget	801,230	1,462,700	1,469,200	2,023,700	3,000	2,026,700	38.6%
Total Transfers and Reserves	20,272	1,394,100	220,700	3,529,100	-	3,529,100	153.1%
Total Budget	821,502	2,856,800	1,689,900	5,552,800	3,000	5,555,800	94.5%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	504,511	400,000	582,800	400,000	-	400,000	0.0%
Miscellaneous Revenues	8,477	-	32,200	-	-	-	na
Interest/Misc	10,046	5,500	18,000	15,600	-	15,600	183.6%
Net Cost General Fund	767,753	1,362,700	1,146,600	1,517,900	3,000	1,520,900	11.6%
Trans fm 001 Gen Fund	-	-	-	1,981,700	-	1,981,700	na
Carry Forward	1,099,400	1,108,900	1,568,700	1,658,400	-	1,658,400	49.6%
Less 5% Required By Law	-	(20,300)	-	(20,800)	-	(20,800)	2.5%
Total Funding	2,390,186	2,856,800	3,348,300	5,552,800	3,000	5,555,800	94.5%

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Office of Economic Development (001)	4.00	4.00	4.00	4.00	0.75	4.75	18.8%
Total FTE	4.00	4.00	4.00	4.00	0.75	4.75	18.8%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

**Business and Economic Development Division
Office of Economic Development (001)**

Mission Statement

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase average wages, improve productivity and its growth rate, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Office of Economic Development Operating Budget	4.00	507,200	-	507,200
The Office of Economic Development functions as the primary County interface for economic development including effective management of related programs and incentives.				
Current Level of Service Budget	4.00	507,200	-	507,200
Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Accounting Tech - Convert Job Bank position	0.75	3,000	-	3,000
Accounting Tech - Convert Job Bank position				
Expanded Services Budget	0.75	3,000	-	3,000
Total Adopted Budget	4.75	510,200	-	510,200

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	279,610	354,800	326,800	390,600	1,000	391,600	10.4%
Operating Expense	82,572	113,500	95,700	116,600	-	116,600	2.7%
Capital Outlay	-	-	-	-	2,000	2,000	na
Net Operating Budget	362,182	468,300	422,500	507,200	3,000	510,200	8.9%
Total Budget	362,182	468,300	422,500	507,200	3,000	510,200	8.9%
Total FTE	4.00	4.00	4.00	4.00	0.75	4.75	18.8%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	8,477	-	1,700	-	-	-	na
Net Cost General Fund	353,705	468,300	420,800	507,200	3,000	510,200	8.9%
Total Funding	362,182	468,300	422,500	507,200	3,000	510,200	8.9%

Notes:

The Office of Business & Economic Development, the creation of which was approved by the Board on June 26, 2012, works in conjunction with other local and state economic development organizations to assist businesses to expand or relocate to Collier County. Activities consist of incentive policy development and administration, business concierge services including facilitating regulatory assistance and promoting an improved business climate in Collier County.

Costs associated with the economic development promotional component of the budget are provided on the following page.

Forecast FY 2016:

Personal service costs are forecast lower than budget reflecting vacancy savings which are somewhat offset by job bank employee costs. The operating budget is also forecast somewhat lower than budget.

Office of the County Manager

**Business and Economic Development Division
Office of Economic Development (001)**

Current FY 2017:

Personal services reflect a general wage adjustment and payroll costs for a .75 FTE job bank Accounting Technician not included in the prior adopted budget.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

**Business and Economic Development Division
Economic Development Promotional Tools (001)**

Mission Statement

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase average wages, improve productivity and its growth rate, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Economic Development Partnerships	-	275,000	-	275,000
Provides for payments to economic development partners including the Greater Naples Chamber of Commerce, Early Learning Coalition and the SW Florida Economic Development Alliance.				
Economic Development Incentives	-	735,700	-	735,700
Provides funding for incentive programs geared towards high-wage targeted industries locating or expanding in Collier County				
Current Level of Service Budget	-	1,010,700	-	1,010,700

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	7,862	300,000	181,800	200,000	-	200,000	(33.3%)
Remittances	406,185	594,400	544,000	810,700	-	810,700	36.4%
Net Operating Budget	414,048	894,400	725,800	1,010,700	-	1,010,700	13.0%
Total Budget	414,048	894,400	725,800	1,010,700	-	1,010,700	13.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost General Fund	414,048	894,400	725,800	1,010,700	-	1,010,700	13.0%
Total Funding	414,048	894,400	725,800	1,010,700	-	1,010,700	13.0%

Notes:

This budget provides for economic development partnership and incentive payments including an allowance for the State of Florida Qualified Target Industry (QTI) program. Because economic development incentive payments are subject to attaining certain milestones the planned payments described below will be made only upon meeting established conditions.

Forecast FY 2016:

Anticipated FY 16 payments include:
 Animal Specialty Hospital \$2,000
 Arthrex CID #1 \$40,400
 Arthrex Job Creation \$341,700
 Florida Specialties \$5,000
 Haynes Corp Impact Fee Refund \$78,500
 Haynes Corp \$1,400
 SW Florida Economic Alliance \$181,800
 Early Learning Coalition \$75,000
 Total: \$725,800

Office of the County Manager

**Business and Economic Development Division
Economic Development Promotional Tools (001)**

Current FY 2017:

Anticipated FY 17 payments include:

Arthrex Advanced Broadband \$25,000

Arthrex CID #1 \$41,200

Arthrex Job Creation \$400,000

County Bus Location Inc. Position Logic \$29,400

Ferris Marketing (24-job max) \$18,000

Five Star Gourmet \$131,300

Haynes Corp Impact Fee Refund \$78,500

Haynes Corp \$1,400

Chamber of Commerce \$100,000

SW Florida Economic Alliance \$100,000

Early Learning Coalition \$75,000

State of Florida Qualified Target Industry (QTI) program \$10,900

Total: \$1,010,700

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

**Business and Economic Development Division
Economic Development (007)**

Mission Statement

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Economic Development Project Match	-	505,000	505,000	-
Provides County matching funds for economic development projects and incentives. Current funding provides for ongoing County support of the Collier County Soft Landing Accelerator Project.				
Reserves, Transfers, and Interest	-	1,548,200	1,548,200	-
Current Level of Service Budget	-	2,053,200	2,053,200	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	-	1,200	-	-	-	na
Indirect Cost Reimburs	-	-	-	800	-	800	na
Remittances	25,000	100,000	319,700	505,000	-	505,000	405.0%
Net Operating Budget	25,000	100,000	320,900	505,800	-	505,800	405.8%
Trans to 714 Co Mgr Match	20,272	-	220,700	-	-	-	na
Reserves for Contingencies	-	-	-	40,000	-	40,000	na
Restricted for Unfunded Requests	-	1,394,100	-	1,507,400	-	1,507,400	8.1%
Total Budget	45,272	1,494,100	541,600	2,053,200	-	2,053,200	37.4%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	504,511	400,000	582,800	400,000	-	400,000	0.0%
Miscellaneous Revenues	-	-	30,500	-	-	-	na
Interest/Misc	10,046	5,500	18,000	15,600	-	15,600	183.6%
Carry Forward	1,099,400	1,108,900	1,568,700	1,658,400	-	1,658,400	49.6%
Less 5% Required By Law	-	(20,300)	-	(20,800)	-	(20,800)	2.5%
Total Funding	1,613,956	1,494,100	2,200,000	2,053,200	-	2,053,200	37.4%

Notes:

This Fund accounts for proceeds from the local government share of revenue sharing from gaming proceeds pursuant to the agreement between the State of Florida and the Seminole Tribe. FY 12 was the first year for the distribution of proceeds.

Forecast FY 2016:

The forecast provides for the County's ongoing operational support for the Collier County Soft Landing Business Accelerator Program.

Gaming revenue sharing proceeds were received in the amount of \$582,800. A \$30,500 contribution from the Collier County Industrial Development Authority has also been received.

Current FY 2017:

The FY 17 budget includes \$505,000 of ongoing operational support for the Collier County Soft Landing Accelerator Program with \$100,000 provided from Accelerator Program carry forward. Accumulated revenue sharing proceeds provide an economic development reserve.

Office of the County Manager

**Business and Economic Development Division
Economic Development (007)**

Revenues:

The budget conservatively anticipates receipts of \$400,000 in revenue sharing from gaming proceeds. Accumulated revenue sharing and contributions are budgeted in reserves.

Historical receipts:

FY 12 - \$265,088
FY 13 - \$313,631
FY 14 - \$491,171
FY 15 - \$504,510
FY 16 - \$582,788
Total - \$2,157,188

Office of the County Manager

**Business and Economic Development Division
Deepwater Horizon Oil Spill Settlement (757)**

Mission Statement

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Deepwater Settlement	-	1,981,700	1,981,700	-
Current Level of Service Budget	-	1,981,700	1,981,700	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Restricted for Unfunded Requests	-	-	-	1,981,700	-	1,981,700	na
Total Budget	-	-	-	1,981,700	-	1,981,700	na

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans fm 001 Gen Fund	-	-	-	1,981,700	-	1,981,700	na
Total Funding	-	-	-	1,981,700	-	1,981,700	na

Notes:

On April 20, 2010, the Deepwater Horizon offshore oil rig had an explosion. The resulting fire could not be extinguished and, on April 22, 2010, Deepwater Horizon sank, leaving the well gushing oil until July 15 when it was finally capped, causing the largest oil spill in U.S. waters. In accordance with Section 377.43 Florida Statutes, the Deepwater Horizon Oil Spill Settlement may be spent on the following:

- * Scientific research into the impact of the oil spill on fisheries and coastal wildlife and vegetation along any of the state's shoreline;
- * Environmental restoration of coastal areas damaged by the oil spill;
- * Economic incentives; and
- * Initiative to expand and diversify the economy of the Collier County.

The Department of Environmental Protection is the lead agency for expending the funds designated for environmental restoration efforts.

The Department of Economic Opportunity is the lead agency for expending the funds designated for economic incentives and diversification efforts.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

Office of the County Manager Grants

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	16,812	-	-	-	-	-	na
Operating Expense	190,682	-	123,200	-	-	-	na
Capital Outlay	-	-	1,210,000	-	-	-	na
Remittances	504,169	-	769,800	-	-	-	na
Net Operating Budget	711,662	-	2,103,000	-	-	-	na
Trans to 001 General Fund	2,578	-	-	-	-	-	na
Reserves for Contingencies	-	500	-	-	-	-	(100.0%)
Total Budget	714,240	500	2,103,000	-	-	-	(100.0%)

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
ARRA Grants (125/725/726)	48,478	-	-	-	-	-	na
County Manager Grants (713/714)	663,185	-	2,103,000	-	-	-	na
Total Net Budget	711,662	-	2,103,000	-	-	-	na
Total Transfers and Reserves	2,578	500	-	-	-	-	(100.0%)
Total Budget	714,240	500	2,103,000	-	-	-	(100.0%)

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	754,970	-	1,876,700	-	-	-	na
Miscellaneous Revenues	19,500	-	5,600	-	-	-	na
Interest/Misc	849	100	-	-	-	-	(100.0%)
Trans fm 007 Eco Dev	20,272	-	220,700	-	-	-	na
Carry Forward	-	400	-	-	-	-	(100.0%)
Total Funding	795,591	500	2,103,000	-	-	-	(100.0%)

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

**Office of the County Manager Grants
ARRA Grants (125/725/726)**

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	48,478	-	-	-	-	-	na
Net Operating Budget	48,478	-	-	-	-	-	na
Trans to 001 General Fund	2,578	-	-	-	-	-	na
Reserves for Contingencies	-	500	-	-	-	-	(100.0%)
Total Budget	51,056	500	-	-	-	-	(100.0%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	14,970	-	-	-	-	-	na
Interest/Misc	169	100	-	-	-	-	(100.0%)
Carry Forward	-	400	-	-	-	-	(100.0%)
Total Funding	15,139	500	-	-	-	-	(100.0%)

Notes:

Budgets for grants are entered at the time the grant is awarded and accepted by the Board of County Commissioners.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

**Office of the County Manager Grants
County Manager Grants (713/714)**

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	16,812	-	-	-	-	-	na
Operating Expense	142,205	-	123,200	-	-	-	na
Capital Outlay	-	-	1,210,000	-	-	-	na
Remittances	504,169	-	769,800	-	-	-	na
Net Operating Budget	663,185	-	2,103,000	-	-	-	na
Total Budget	663,185	-	2,103,000	-	-	-	na

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	740,000	-	1,876,700	-	-	-	na
Miscellaneous Revenues	19,500	-	5,600	-	-	-	na
Interest/Misc	680	-	-	-	-	-	na
Trans fm 007 Eco Dev	20,272	-	220,700	-	-	-	na
Total Funding	780,452	-	2,103,000	-	-	-	na

Notes:

Budgets for grants are entered at the time the grant is awarded and accepted by the Board of County Commissioners.

Forecast FY 2016:

Because grant funds utilize an automatic budget roll mechanism, the standard budget procedure is to forecast the entire existing budget.

\$2,097,300 Business Accelerator
 \$ 1,500 Naples Cup Soccer
 \$ 1,000 EVP Pro-Am
 \$ 3,200 STX Lacrosse
 \$2,103,000 Total

Relative to the Business Accelerator grant the standard forecasting approach does not work. The accounting and budgeting for Business Accelerator Grant (33388) in Fund 713 does not reflect the grant revision from \$2.5m to \$740,000. In FY15 the County received \$740,000 in grant funds and recorded \$623,400 in grant expenditures. The amount remaining on the grant at the end of FY15 was \$116,600. These monies have been brought forward into FY16 and expended with a small portion likely to be reimbursed to the grantor. The match, or required contribution, provided from Fund 714 in FY15 was \$20,300 and is forecast to be \$220,700.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

Ave Maria Innovation Zone

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	-	-	1,000	-	1,000	na
Net Operating Budget	-	-	-	1,000	-	1,000	na
Restricted for Unfunded Requests	-	-	-	30,200	-	30,200	na
Total Budget	-	-	-	31,200	-	31,200	na

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ave Maria Innovation Zone (182)	-	-	-	1,000	-	1,000	na
Total Net Budget	-	-	-	1,000	-	1,000	na
Total Transfers and Reserves	-	-	-	30,200	-	30,200	na
Total Budget	-	-	-	31,200	-	31,200	na

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans fm 001 Gen Fund	-	-	-	25,400	-	25,400	na
Trans fm 111 MSTD Gen Fd	-	-	-	5,800	-	5,800	na
Total Funding	-	-	-	31,200	-	31,200	na

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Office of the County Manager

**Ave Maria Innovation Zone
Ave Maria Innovation Zone (182)**

Mission Statement

Created pursuant to Ordinance 2010-20 under Resolution of the Board on June 23, 2015, the Ave Maria Innovation Zone is established to attract and retain qualified targeted industry businesses within the defined unincorporated area of Collier County.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Economic Development Plan Implementation	-	1,000	1,000	-
Reserves / Transfers / Interest	-	30,200	30,200	-
Current Level of Service Budget	-	31,200	31,200	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	-	-	1,000	-	1,000	na
Net Operating Budget	-	-	-	1,000	-	1,000	na
Restricted for Unfunded Requests	-	-	-	30,200	-	30,200	na
Total Budget	-	-	-	31,200	-	31,200	na

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans fm 001 Gen Fund	-	-	-	25,400	-	25,400	na
Trans fm 111 MSTD Gen Fd	-	-	-	5,800	-	5,800	na
Total Funding	-	-	-	31,200	-	31,200	na

Notes:

The Ave Maria Innovation Zone was established by Resolution of the Board pursuant to Ordinance 2010-20 on June 23, 2015. Revenues are available for economic development in accordance with an approved tax increment financing plan. Trust funds generated under the tax increment financing plan may be utilized in any lawful manner including infrastructure required to serve new targeted business or the expansion of an existing targeted business; payment of County Impact Fees to be paid by targeted new or existing business; and payment of building permit or other County fees related to construction of structures to serve targeted business. All payments must be approved in advance by the Board.

The base tax increment year is the 2014 tax year or FY 2015. The base year taxable value is \$26,647,219.

Current FY 2017:

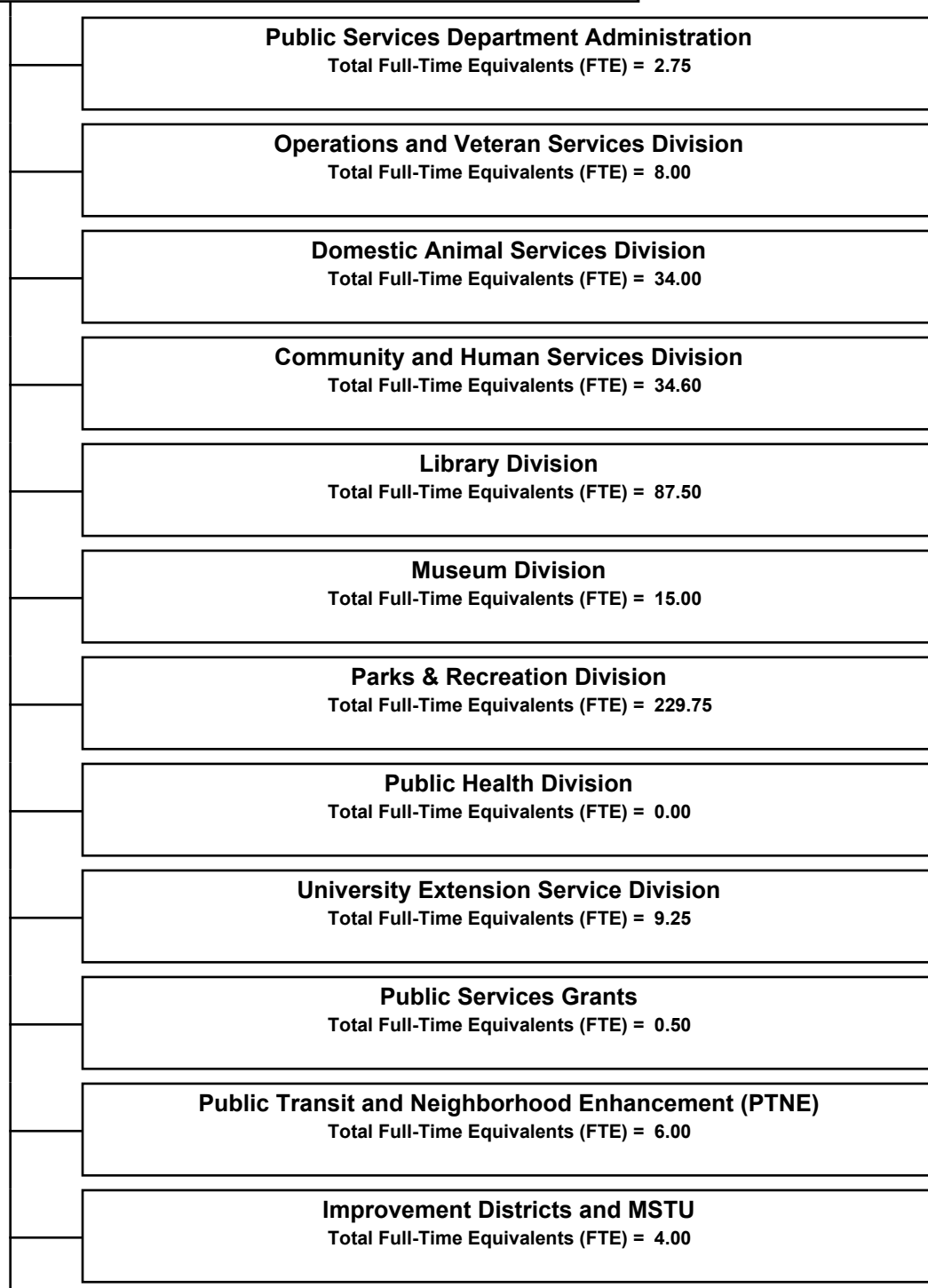
This Innovation Zone is accounted for within a separate fund and tax increment revenue will be deposited via a transfer from the General Fund and Unincorporated Area General Fund. This Innovation Zone will never exceed \$1,000,000 in fund balance during any single year and is subject to annual appropriation of the Board. Up to five percent (5%) of the trust's fund balance shall be reserved as an administrative fee for the County.

Base budget is established. Current tax year 2016 (FY 2017) taxable value within the innovation zone is \$34,147,295 and the related tax increment value through which the tax increment revenue is derived is \$7,500,076. The transfer's from the General Fund and Unincorporated Area General Fund representing 95% of the increment total \$25,400 and \$5,800 respectively. A \$1,000 allocation for County administration costs is budgeted.

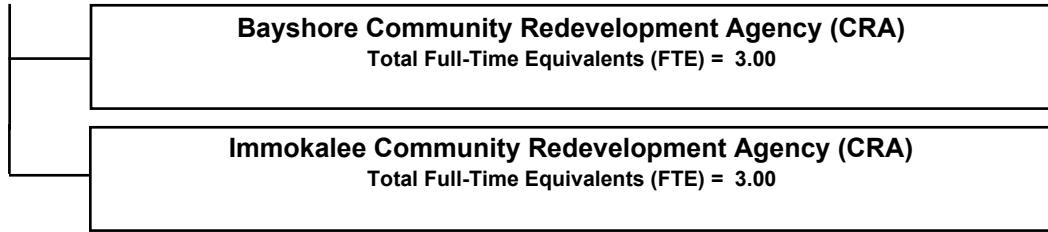
Public Services Department

Public Services Department Organizational Chart

Total Full-Time Equivalents (FTE) = 419.60



Public Services Department



Public Services Department

Steve Carnell, Department Head

The Public Services Department provides the citizens of Collier County with a wide variety of traditional governmental services that preserve and enhance the quality of life throughout the community. The Department includes a small administrative staff, and the following divisions: Operations & Veteran Services, Domestic Animal Services, Community & Human Services, Library, Museum, Parks & Recreation, University Extension Services, and Public Transit & Neighborhood Enhancement. Through contractual arrangements, this Department has oversight responsibilities for the David Lawrence Center and the Public Health Division. The goal of each Division is to exceed our customers' expectations in providing quality services as cost effectively as possible. The total budget appropriation in FY 17 (including expanded requests, transfers, and reserves) is \$109,347,200.

The total number of authorized permanent Full Time Equivalent (FTE) positions in the Department for FY 17, including expanded requests, is 419.60.

Operations and Veterans Services Division:

This division is focused on coordination of department-wide activities, including implementation of new initiatives, fiscal planning and oversight, marketing and communications, and general quality control. The Veteran Services unit assists veterans and their dependents.

County Extension, Education & Training Division:

The University Extension Services Division offers educational and demonstration services in the areas of Agriculture, Marine Sciences, Urban and Commercial Horticulture, Family Consumer Sciences and 4-H Youth Development. Requests from homeowners for assistance with gardening continue to increase, and the Division expects this trend will continue in FY 17. The 4-H program continues to grow and provides very valuable educational experiences for the community's youth.

Domestic Animal Services Division:

Domestic Animal Services provides protection to the citizens of Collier County from animal-related injury and zoonotic disease, gives temporary shelter to the community's unwanted and/or stray pet population, and promotes responsible pet ownership and humane treatment of animals. In FY 17 the Division will continue to focus on increasing compliance with Collier County's licensing and vaccination requirements and continued expansion of humane pet population control programs.

Community and Human Services Division:

By leveraging local, state, and federal funds, the Division provides a one-stop shop to lower income residents in need, including frail seniors, those seeking assistance with prescriptions and medical care, families striving for home ownership or to maintain their homes, and non-profits that meet affordable housing and community needs. In FY 17, the Division will coordinate efforts with community partners to continue all of these endeavors, while striving for improvement in compliance in grant management and overall process efficiency.

Library Division:

The Library Division's FY 17 initiatives include a community-wide assessment of library users' needs and interests and enhancement of on-line services and materials. The IT Division has assumed responsibility for the Library computer network allowing for improved customer experience, increased technical support, increased system security, and greater focus on the core library mission.

Museum Division:

The Museum Division continues to operate five museum locations, each featuring a unique aspect of Collier County's history. Restoring the railroad club car at the Naples Depot and constructing the Pioneer Room at the Marco Island Museum Highlight FY 17 projects

Parks and Recreation Division:

The Parks and Recreation Division maintains park facilities and programs throughout Collier County. Sun-N-Fun Lagoon continues to be a popular recreational attraction. The division is seeking to expand maintenance services at various park locations in FY 17.

Public Health Division:

The Collier County Public Health Unit (CCPHU) continues to coordinate its efforts with the Board of County Commissioners to provide health care and environmental programs for Collier County residents. Additionally, the CCPHU continues to monitor the success of the endeavor to refer all housing that does not meet minimum migrant housing standards to Code

Public Services Department

Enforcement.

Public Transit and Neighborhood Enhancement Division:

The Public Transit and Neighborhood Enhancement Division administers the public transit system: Collier Area Transit (CAT) and the Transportation Disadvantaged System (TD); and manages road beautification and drainage projects undertaken through the Municipal Service Taxing Units (MSTUs) process.

Community Redevelopment Agency

Under Collier County's Community Redevelopment Agency there are two (2) Community Redevelopment Component Areas: The Bayshore/Gateway Triangle Community Redevelopment Area and the Immokalee Community Redevelopment Area. Each exists and utilizes professional staff to plan, promote and implement area re-development and infrastructure improvements. The primary source of funding for CRA activities is tax increment revenue. The Bayshore/Gateway Triangle Community Redevelopment Area operating & capital budget for FY 17 is \$5,023,300 with 3.00 permanent positions. The Immokalee Community Redevelopment Area operating & capital budget for FY 17 is \$1,024,600 with 3.00 permanent positions.

The following is a list of telephone numbers for additional information on programs and services provided by the Public Services Department:

252-8468 Administration
252-6956 Public Information Officer
455-1031 David Lawrence Center
252-7387 Domestic Animal Services
252-4800 Extension, Education & Training Center
252-2273 Community and Human Services
252-7177 Operations and Veteran Services Division
252-8387 Veteran Services
593-0334 Library
252-8476 Museum
252-4000 Parks and Recreation
252-8200 Public Health Division
252-5840 Public Transit and Neighborhood Enhancement
643-1115 Bayshore/Gateway Triangle CRA
252-2310 Immokalee CRA

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

Division Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	25,440,429	26,585,500	28,467,200	27,658,700	356,400	28,015,100	5.4%
Operating Expense	32,326,719	27,299,800	37,975,900	29,530,600	369,700	29,900,300	9.5%
Indirect Cost Reimburs	455,700	482,000	482,000	492,800	-	492,800	2.2%
Capital Outlay	5,732,528	6,297,400	9,234,800	5,878,200	31,700	5,909,900	(6.2%)
Grants and Aid	3,045,589	2,833,200	7,092,500	3,223,900	-	3,223,900	13.8%
Remittances	6,369,069	500,000	11,180,900	500,000	-	500,000	0.0%
Total Net Budget	73,370,034	63,997,900	94,433,300	67,284,200	757,800	68,042,000	6.3 %
Advance/Repay to 111 Unincrp Gen Fd	-	81,200	81,200	132,400	-	132,400	63.1%
Trans to Property Appraiser	31,410	39,200	37,600	40,100	-	40,100	2.3%
Trans to Tax Collector	114,083	134,600	134,100	138,900	-	138,900	3.2%
Trans to 001 General Fund	285,800	261,300	261,300	267,800	-	267,800	2.5%
Trans to 111 Unincorp Gen Fd	387,300	946,600	936,600	945,400	-	945,400	(0.1%)
Trans to 123 Serv for Sr Fd	688,017	702,600	702,600	718,700	-	718,700	2.3%
Trans to 174 Consvr Collier Maint	-	500,000	500,000	-	-	-	(100.0%)
Trans to 179 Consvr Collier Proj	330,000	-	-	-	-	-	na
Trans to 186 Immok Redev Fd	76,000	85,000	85,000	85,000	-	85,000	0.0%
Trans to 187 Bayshore Redev Fd	137,296	136,800	136,800	136,800	-	136,800	0.0%
Trans to 193 TDC Museum	-	140,700	140,700	-	-	-	(100.0%)
Trans to 705 Housing Grants	192,708	-	-	-	-	-	na
Trans to 708 Hum Serv Match	35,882	-	12,200	-	-	-	na
Trans to 710 Pub Serv Match	30,504	-	90,100	-	-	-	na
Trans to 715 Im CRA Grants	76,193	-	-	-	-	-	na
Trans to 287 CRA Loan	905,700	858,500	858,500	832,800	-	832,800	(3.0%)
Trans to 259 Forest Lakes	114,200	100,000	100,000	-	-	-	(100.0%)
Trans to 306 Parks Cap Fd	854	-	-	-	-	-	na
Trans to 314 Museum Cap	282,000	452,100	452,100	311,600	-	311,600	(31.1%)
Trans to 426 CAT Mass Transit Fd	1,580,955	-	1,716,400	-	-	-	na
Trans to 427 Transp Disadv Fd	55,316	-	106,900	1,300	-	1,300	na
Reserves for Contingencies	-	3,268,300	-	2,647,900	-	2,647,900	(19.0%)
Reserves for Capital	-	1,395,400	-	2,306,200	-	2,306,200	65.3%
Restricted for Unfunded Requests	-	32,351,400	-	32,459,700	-	32,459,700	0.3%
Reserves for Insurance	-	100,000	-	100,000	-	100,000	0.0%
Reserves for Cash Flow	-	422,500	-	200,000	-	200,000	(52.7%)
Reserves for Attrition	-	(17,800)	-	(19,400)	-	(19,400)	9.0%
Total Budget	78,694,251	105,956,300	100,785,400	108,589,400	757,800	109,347,200	3.2%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

Appropriations by Department	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Public Services Department Administration	524,638	304,900	309,500	352,100	-	352,100	15.5%
Operations and Veteran Services Division	336,789	655,700	634,100	672,400	72,500	744,900	13.6%
Domestic Animal Services Division	2,648,196	3,119,900	3,048,300	3,273,900	47,000	3,320,900	6.4%
Community and Human Services Division	15,391,265	7,621,700	26,173,500	7,884,700	335,700	8,220,400	7.9%
Library Division	7,326,489	7,887,900	8,084,300	8,484,000	900	8,484,900	7.6%
Museum Division	1,756,432	1,882,500	1,879,800	1,972,800	107,000	2,079,800	10.5%
Parks & Recreation Division	21,312,624	25,141,800	24,998,000	25,444,300	193,800	25,638,100	2.0%
Public Health Division	1,539,180	1,728,700	1,717,900	1,822,000	-	1,822,000	5.4%
University Extension Service Division	602,467	771,000	724,100	793,900	-	793,900	3.0%
Public Services Grants	479,822	-	983,900	-	-	-	na
Public Transit and Neighborhood Enhancement (PTNE)	13,296,041	5,461,400	18,899,000	6,041,200	-	6,041,200	10.6%
Improvement Districts and MSTU	3,798,096	3,603,700	4,389,900	4,496,200	900	4,497,100	24.8%
Bayshore Community Redevelopment Agency (CRA)	727,819	4,856,500	1,706,400	5,022,100	-	5,022,100	3.4%
Immokalee Community Redevelopment Agency (CRA)	3,630,177	962,200	884,600	1,024,600	-	1,024,600	6.5%
Total Net Budget	73,370,034	63,997,900	94,433,300	67,284,200	757,800	68,042,000	6.3%
Domestic Animal Services Division	-	277,800	-	239,600	-	239,600	(13.8%)
Community and Human Services Division	723,899	1,039,200	714,800	982,700	-	982,700	(5.4%)
Library Division	29,586	114,500	73,600	119,300	-	119,300	4.2%
Museum Division	322,711	867,100	634,800	584,700	-	584,700	(32.6%)
Parks & Recreation Division	753,885	35,613,100	1,466,400	35,117,700	-	35,117,700	(1.4%)
University Extension Service Division	-	62,500	-	86,900	-	86,900	39.0%
Public Services Grants	-	-	2,400	-	-	-	na
Public Transit and Neighborhood Enhancement (PTNE)	1,636,271	1,069,600	1,823,300	340,800	-	340,800	(68.1%)
Improvement Districts and MSTU	433,928	821,100	482,100	830,200	-	830,200	1.1%
Bayshore Community Redevelopment Agency (CRA)	1,070,441	1,770,000	1,029,500	2,239,500	-	2,239,500	26.5%
Immokalee Community Redevelopment Agency (CRA)	353,497	323,500	125,200	763,800	-	763,800	136.1%
Total Transfers and Reserves	5,324,217	41,958,400	6,352,100	41,305,200	-	41,305,200	(1.6%)
Total Budget	78,694,251	105,956,300	100,785,400	108,589,400	757,800	109,347,200	3.2%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

Division Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	3,433,335	3,842,700	3,686,400	3,715,900	-	3,715,900	(3.3%)
Delinquent Ad Valorem Taxes	19,731	-	1,800	-	-	-	na
Tourist Devel Tax	2,035,549	1,883,500	2,077,900	2,119,500	-	2,119,500	12.5%
Licenses & Permits	299,997	311,700	268,400	312,800	-	312,800	0.4%
Special Assessments	-	-	5,600	5,700	-	5,700	na
Intergovernmental Revenues	13,497,618	-	26,901,800	-	-	-	na
Charges For Services	9,555,320	10,376,700	10,455,700	10,340,400	25,000	10,365,400	(0.1%)
Fines & Forfeitures	220,358	273,400	256,500	251,500	-	251,500	(8.0%)
Miscellaneous Revenues	2,063,653	510,100	2,729,600	426,800	-	426,800	(16.3%)
Interest/Misc	413,288	208,300	425,200	402,500	-	402,500	93.2%
Deferred Impact Fees	710	-	-	-	-	-	na
Advance/Repay fm 111 Unincrp Gen Fd	528,901	-	-	-	-	-	na
Reimb From Other Depts	3,131,894	100,000	475,600	121,500	-	121,500	21.5%
Trans frm Property Appraiser	3,647	-	-	-	-	-	na
Trans frm Tax Collector	44,295	-	-	-	-	-	na
Net Cost General Fund	20,819,641	25,640,300	24,403,000	26,646,000	121,300	26,767,300	4.4%
Net Cost MSTU General Fund	8,888,379	9,679,300	9,612,100	9,920,400	127,000	10,047,400	3.8%
Trans fm 001 Gen Fund	3,827,540	5,220,000	5,198,900	7,454,700	-	7,454,700	42.8%
Trans fm 111 MSTD Gen Fd	924,553	935,400	996,600	1,153,800	-	1,153,800	23.3%
Trans fm 116 Misc Grants	4,086	-	-	-	-	-	na
Trans fm 123 Svs for Sr Grants	1,858	-	3,800	-	-	-	na
Trans fm 129 Library Grants	29,586	-	73,600	-	-	-	na
Trans fm 136 G Gate Beaut Fd	32,500	33,800	33,800	34,800	-	34,800	3.0%
Trans fm 143 Vander Beaut Fd	88,400	88,900	88,900	91,500	-	91,500	2.9%
Trans fm 158 Radio Rd Beaut Fd	30,900	32,300	32,300	33,200	-	33,200	2.8%
Trans fm 151 Sable Palm Rd Ex Fd	2,800	2,900	2,900	2,900	-	2,900	0.0%
Trans fm 152 Lely Golf Beaut Fd	30,700	31,700	31,700	32,600	-	32,600	2.8%
Trans fm 159 Forest Lake Fd	47,200	48,400	48,400	49,800	-	49,800	2.9%
Trans fm 162 Immokalee Beaut Fd	76,000	85,000	85,000	85,000	-	85,000	0.0%
Trans fm 163 Baysh/Av Beaut Fd	125,500	125,500	125,500	125,500	-	125,500	0.0%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0.0%
Trans fm 165 Rock Rd	2,600	2,600	2,600	2,600	-	2,600	0.0%
Trans fm 166 Radio Rd East MSTU	24,200	24,500	14,500	-	-	-	(100.0%)
Trans fm 174 Conserv Collier Maint	330,918	-	14,100	-	-	-	na
Trans fm 179 Consvr Maint	-	500,000	500,000	-	-	-	(100.0%)
Trans fm 186 Immok Redevel Fd	268,901	-	-	-	-	-	na
Trans fm 195 TDC Cap Fd	160,000	164,800	164,800	166,500	-	166,500	1.0%
Trans fm 272 Conserv Co GO Bd	54,000	84,900	65,800	5,000	-	5,000	(94.1%)
Trans fm 273 Conservation Collier	37,025	200	-	-	-	-	(100.0%)
Trans fm 313 Gas Tax Cap Fd	1,800,017	1,633,400	2,282,200	-	-	-	(100.0%)
Trans fm 426 CAT Transit	1,580,955	-	1,716,400	-	-	-	na
Trans fm 427 Transp Disadv	55,316	-	106,200	-	-	-	na
Trans fm 428 Tran Disadv	-	-	700	1,300	-	1,300	na
Trans fm 474 Solid Waste Cap	701,600	-	-	-	-	-	na
Trans fm 495 Airport Op Fd	-	-	34,800	-	-	-	na
Trans fm 703/704 Ad Srv Grants	204	-	-	-	-	-	na
Trans fm 707/708 Human Srv Grants	166,139	104,900	113,300	98,200	-	98,200	(6.4%)
Trans fm 709/710 Pub Srv Grants	-	-	2,400	-	-	-	na
Trans fm 717/718 Baysh CRA Grants	496	-	-	-	-	-	na
Carry Forward	52,640,000	44,408,900	53,597,700	45,377,900	484,500	45,862,400	3.3%
Less 5% Required By Law	-	(409,100)	-	(400,200)	-	(400,200)	(2.2%)
Total Funding	128,011,610	105,956,300	146,647,800	108,589,400	757,800	109,347,200	3.2%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

Division Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Public Services Department Administration	5.00	2.00	2.00	2.75	-	2.75	37.5%
Operations and Veteran Services Division	4.00	7.00	7.00	7.00	1.00	8.00	14.3%
Domestic Animal Services Division	32.00	33.00	33.00	33.00	1.00	34.00	3.0%
Community and Human Services Division	30.60	32.60	32.60	32.60	2.00	34.60	6.1%
Library Division	84.50	85.50	85.50	85.50	1.00	86.50	1.2%
Museum Division	14.00	15.00	15.00	15.00	-	15.00	0.0%
Parks & Recreation Division	192.00	196.00	196.00	195.25	19.50	214.75	9.6%
University Extension Service Division	7.50	8.50	8.50	8.50	-	8.50	0.0%
Public Services Grants	0.50	0.50	0.50	0.50	-	0.50	0.0%
Public Transit and Neighborhood Enhancerr	5.00	6.00	6.00	6.00	-	6.00	0.0%
Improvement Districts and MSTU	2.00	2.00	2.00	2.00	1.00	3.00	50.0%
Bayshore Community Redevelopment Agen	3.00	3.00	3.00	3.00	-	3.00	0.0%
Immokalee Community Redevelopment Age	4.00	3.00	3.00	3.00	-	3.00	0.0%
Total FTE	384.10	394.10	394.10	394.10	25.50	419.60	6.5%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

Public Services Department Administration

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	490,473	279,800	284,300	320,800	-	320,800	14.7%
Operating Expense	26,308	25,100	25,200	28,300	-	28,300	12.7%
Capital Outlay	7,856	-	-	3,000	-	3,000	na
Net Operating Budget	524,638	304,900	309,500	352,100	-	352,100	15.5%
Total Budget	524,638	304,900	309,500	352,100	-	352,100	15.5%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Public Services Administration (001)	524,638	304,900	309,500	352,100	-	352,100	15.5%
Total Net Budget	524,638	304,900	309,500	352,100	-	352,100	15.5%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	524,638	304,900	309,500	352,100	-	352,100	15.5%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	1,452	-	100	-	-	-	na
Net Cost General Fund	523,185	304,900	309,400	352,100	-	352,100	15.5%
Total Funding	524,638	304,900	309,500	352,100	-	352,100	15.5%

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Public Services Administration (001)	5.00	2.00	2.00	2.75	-	2.75	37.5%
Total FTE	5.00	2.00	2.00	2.75	-	2.75	37.5%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Public Services Department Administration
Public Services Administration (001)**

Mission Statement

To provide professional management and administration to the eight divisions and two contracted agencies within the Department, providing a communication and organizational link between the County Commission, the County Manager, the staff and the public.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	2.75	352,100	-	352,100
To provide strategic and operational planning, budgeting and financial management, operating results and accountability, staff and policy development, and administrative and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards.				
Current Level of Service Budget	2.75	352,100	-	352,100

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	490,473	279,800	284,300	320,800	-	320,800	14.7%
Operating Expense	26,308	25,100	25,200	28,300	-	28,300	12.7%
Capital Outlay	7,856	-	-	3,000	-	3,000	na
Net Operating Budget	524,638	304,900	309,500	352,100	-	352,100	15.5%
Total Budget	524,638	304,900	309,500	352,100	-	352,100	15.5%
Total FTE	5.00	2.00	2.00	2.75	-	2.75	37.5%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	1,452	-	100	-	-	-	na
Net Cost General Fund	523,185	304,900	309,400	352,100	-	352,100	15.5%
Total Funding	524,638	304,900	309,500	352,100	-	352,100	15.5%

Forecast FY 2016:

Forecast personal services and operating expenditures are generally consistent with the adopted budget.

Current FY 2017:

The personal services budget is increased reflecting the transfer of a part time customer service position from Parks. The operating budget is increased for IT related costs associated with the added position. Budgeted capital outlay provides for a replacement computer and one to equip the customer service position.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

Operations and Veteran Services Division

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	294,610	594,700	575,300	621,200	69,900	691,100	16.2%
Operating Expense	36,570	59,500	57,300	49,800	1,400	51,200	(13.9%)
Capital Outlay	5,610	1,500	1,500	1,400	1,200	2,600	73.3%
Net Operating Budget	336,789	655,700	634,100	672,400	72,500	744,900	13.6%
Total Budget	336,789	655,700	634,100	672,400	72,500	744,900	13.6%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Public Services Operations (001)	-	285,800	288,100	299,800	72,500	372,300	30.3%
Veterans Services (001)	336,789	369,900	346,000	372,600	-	372,600	0.7%
Total Net Budget	336,789	655,700	634,100	672,400	72,500	744,900	13.6%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	336,789	655,700	634,100	672,400	72,500	744,900	13.6%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost General Fund	336,789	655,700	634,100	672,400	72,500	744,900	13.6%
Total Funding	336,789	655,700	634,100	672,400	72,500	744,900	13.6%

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Public Services Operations (001)	-	3.00	3.00	3.00	1.00	4.00	33.3%
Veterans Services (001)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Total FTE	4.00	7.00	7.00	7.00	1.00	8.00	14.3%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

Operations and Veteran Services Division

Public Services Operations (001)

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Public Services Operations Mgt	3.00	299,800	-	299,800
Coordination of department-wide activities, including implementation of new initiatives, fiscal planning and oversight, marketing and communications, and general quality control.				
Current Level of Service Budget	3.00	299,800	-	299,800
Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Accountant/Internal Control Manager	1.00	72,500	-	72,500
Position to provide Department wide cash and internal control enhancement.				
Expanded Services Budget	1.00	72,500	-	72,500
Total Adopted Budget	4.00	372,300	-	372,300

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Social Media Reach	1,325,000	1,325,000	3,900,000	3,900,000

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	-	274,500	277,000	283,900	69,900	353,800	28.9%
Operating Expense	-	9,800	9,600	14,500	1,400	15,900	62.2%
Capital Outlay	-	1,500	1,500	1,400	1,200	2,600	73.3%
Net Operating Budget	-	285,800	288,100	299,800	72,500	372,300	30.3%
Total Budget	-	285,800	288,100	299,800	72,500	372,300	30.3%
Total FTE	-	3.00	3.00	3.00	1.00	4.00	33.3%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost General Fund	-	285,800	288,100	299,800	72,500	372,300	30.3%
Total Funding	-	285,800	288,100	299,800	72,500	372,300	30.3%

Forecast FY 2016:

Forecast expenditures are projected to slightly exceed the adopted budget.

Current FY 2017:

Current services personal services are consistent with budget guidance. Operating costs reflect allocated IT costs being included in this relatively new Division budget.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Operations and Veteran Services Division
Veterans Services (001)**

Mission Statement

To assist veterans and their dependents in preparing and pursuing claims and other entitlements.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Veteran Advocacy	4.00	353,200	-	353,200
To assist veterans and their dependents with service and non-service connected claims against the Veteran's Administration (VA). To provide information and assistance in obtaining other federal, state and local benefits.				
Transportation System	-	7,000	-	7,000
Transport veterans to VA medical facilities throughout Southern Florida.				
Veterans' Special Events	-	12,400	-	12,400
Provide support to various activities recognizing our Veterans, including the annual 4th of July celebration.				
Current Level of Service Budget	4.00	372,600	-	372,600

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Serve 95% of veterans requesting services within (5 working days)	97	95	97	95
Transport Minimum of 90% of veterans who scheduled transports	94	90	95	90

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	294,610	320,200	298,300	337,300	-	337,300	5.3%
Operating Expense	36,570	49,700	47,700	35,300	-	35,300	(29.0%)
Capital Outlay	5,610	-	-	-	-	-	na
Net Operating Budget	336,789	369,900	346,000	372,600	-	372,600	0.7%
Total Budget	336,789	369,900	346,000	372,600	-	372,600	0.7%
Total FTE	4.00	4.00	4.00	4.00	-	4.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost General Fund	336,789	369,900	346,000	372,600	-	372,600	0.7%
Total Funding	336,789	369,900	346,000	372,600	-	372,600	0.7%

Forecast FY 2016:

Forecast expenditures are in line with the adopted budget.

Current FY 2017:

Proposed FY17 budget is in compliance with budget guidance.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

Domestic Animal Services Division

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	1,903,212	2,067,700	2,009,100	2,137,900	47,000	2,184,900	5.7%
Operating Expense	741,328	876,700	863,800	1,021,200	-	1,021,200	16.5%
Capital Outlay	3,656	175,500	175,400	114,800	-	114,800	(34.6%)
Net Operating Budget	2,648,196	3,119,900	3,048,300	3,273,900	47,000	3,320,900	6.4%
Reserves for Contingencies	-	4,400	-	7,400	-	7,400	68.2%
Restricted for Unfunded Requests	-	273,400	-	232,200	-	232,200	(15.1%)
Total Budget	2,648,196	3,397,700	3,048,300	3,513,500	47,000	3,560,500	4.8%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Domestic Animal Control (001)	2,583,336	3,074,700	2,979,500	3,199,200	47,000	3,246,200	5.6%
Domestic Animal Services Donations (180)	46,189	24,800	33,800	43,000	-	43,000	73.4%
Neutered/Spay Trust Fund (610)	18,672	20,400	35,000	31,700	-	31,700	55.4%
Total Net Budget	2,648,196	3,119,900	3,048,300	3,273,900	47,000	3,320,900	6.4%
Total Transfers and Reserves	-	277,800	-	239,600	-	239,600	(13.8%)
Total Budget	2,648,196	3,397,700	3,048,300	3,513,500	47,000	3,560,500	4.8%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Licenses & Permits	299,997	311,700	268,400	312,800	-	312,800	0.4%
Charges For Services	155,451	115,400	136,200	156,800	-	156,800	35.9%
Fines & Forfeitures	10,549	11,200	4,300	14,300	-	14,300	27.7%
Miscellaneous Revenues	35,567	30,000	40,000	30,000	-	30,000	0.0%
Interest/Misc	2,087	-	2,400	2,600	-	2,600	na
Net Cost General Fund	2,145,548	2,668,700	2,593,300	2,734,600	47,000	2,781,600	4.2%
Carry Forward	267,700	263,900	268,800	265,100	-	265,100	0.5%
Less 5% Required By Law	-	(3,200)	-	(2,700)	-	(2,700)	(15.6%)
Total Funding	2,916,899	3,397,700	3,313,400	3,513,500	47,000	3,560,500	4.8%

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Domestic Animal Control (001)	32.00	33.00	33.00	33.00	1.00	34.00	3.0%
Total FTE	32.00	33.00	33.00	33.00	1.00	34.00	3.0%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Domestic Animal Services Division
Domestic Animal Control (001)**

Mission Statement

To ensure compliance with local and State animal-related laws; to return strays to their owners and promote adoption of homeless animals to new families; and to work toward ending the community problem of pet overpopulation.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	2.00	530,675	-	530,675
Fund Division administration and fixed overhead.				
Enforcement	12.00	1,099,256	346,800	752,456
Investigate citizen- or agency-initiated inquiries to enforce state and local animal laws, including but not limited to requirement to license; prohibitions against running at large, creating sanitary nuisance, and excessive barking; animal cruelty investigations; animal bite investigations for rabies prevention; and dangerous dog investigations. Assess appropriate penalties for infractions and impound stray animals. Inspect and permit animal-related businesses.				
Animal Care	10.00	760,199	49,500	710,699
Provide basic sanitary, sustenance, and enrichment services to animals in Division custody. Work toward positive outcomes for impounded animals as appropriate. Euthanize impounded animals as appropriate.				
Community Outreach	6.00	379,905	50,000	329,905
Facilitate animal adoption program, volunteer program, special events, and educational outreach efforts.				
Veterinary Clinic	3.00	429,165	18,300	410,865
Spay/neuter all cats and dogs prior to placement in home after adoption and prior to release to owner upon reclaim unless exempted as contemplated in the animal control ordinance; provide basic medical care to all animals in custody; provide and/or coordinate with outside veterinary clinics advanced medical care for special cases.				
Current Level of Service Budget				
	33.00	3,199,200	464,600	2,734,600
Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Animal Care Specialist	1.00	47,000	-	47,000
The Animal Care Specialist-Intake Coordinator will help keep animals in their home as an alternative to intake. The Intake Coordinator will counsel pet owners and provide resources such as spay and neuter, vaccination, and education. They will schedule managed intake to allow time to vaccinate animals on intake which will reduce the risk of exposure to animal related illnesses. The Intake Coordinator will also schedule owner request euthanasia. This position is a recommendation by the University of Florida and is included in the implementation plan presented on October 2015 for implementation in FY17.				
Expanded Services Budget				
	1.00	47,000	-	47,000
Total Adopted Budget				
	34.00	3,246,200	464,600	2,781,600

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Domestic Animal Services Division
Domestic Animal Control (001)**

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
% of Human Rabies Exposure Cases Abated Within 14 Days	95	95	96	90
% Positive Animal Outcomes (adoptions, reclaims, transfers)	70	65	78	80
Animal Intake per 1,000 Population	16	16	16	16
Licenses sold	23,700	25,000	24,000	24,000

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	1,903,212	2,067,700	2,009,100	2,137,900	47,000	2,184,900	5.7%
Operating Expense	676,468	831,500	795,000	946,500	-	946,500	13.8%
Capital Outlay	3,656	175,500	175,400	114,800	-	114,800	(34.6%)
Net Operating Budget	2,583,336	3,074,700	2,979,500	3,199,200	47,000	3,246,200	5.6%
Total Budget	2,583,336	3,074,700	2,979,500	3,199,200	47,000	3,246,200	5.6%
Total FTE	32.00	33.00	33.00	33.00	1.00	34.00	3.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Licenses & Permits	292,258	303,300	260,400	304,000	-	304,000	0.2%
Charges For Services	134,901	91,500	121,500	146,300	-	146,300	59.9%
Fines & Forfeitures	10,549	11,200	4,300	14,300	-	14,300	27.7%
Miscellaneous Revenues	79	-	-	-	-	-	na
Net Cost General Fund	2,145,548	2,668,700	2,593,300	2,734,600	47,000	2,781,600	4.2%
Total Funding	2,583,336	3,074,700	2,979,500	3,199,200	47,000	3,246,200	5.6%

Notes:

In addition to the budget shown above, the contribution of inmate labor provided through the Sheriff's Department is essential to shelter operations and reduces labor costs by approximately \$120,000 annually.

Forecast FY 2016:

Forecast expenditures for personal services and operating expenses are in line with budget. The capital outlay forecast includes the replacement of two Domestic Animal Services vans with funds carried forward from the prior year. The balance of planned expenditures include safety improvements in the existing dog runs, drain system covers and the purchase of data processing equipment. Additionally, \$109,000 budgeted for ventilation system improvements was transferred to County Wide Capital Fund (301) for project execution.

Current FY 2017:

The proposed FY17 budget is in compliance with budget guidance. The Capital Outlay budget provides for the following:

- \$ 46,300 - Radio replacement
- \$ 36,300 - Cat isolation room conversion
- \$ 8,200 - Laptop/tablet replacement
- \$ 5,000 - Replace flooring
- \$ 19,000 - Cremation room conversion

Revenues:

Revenues are expected to remain relatively consistent with the prior year as the Division continues improvements in the areas of licensing compliance and citation collection. In the area of animal adoptions, the revenue is expected to decrease as the Division is looking at reducing the cost of dog and cat adoptions in order to increase the release rate.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Domestic Animal Services Division
Neutered/Spay Trust Fund (610)**

Mission Statement

To sterilize all dogs and cats adopted from Domestic Animal Services as required by F.S. 823.15.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Neutered or Spayed Program	-	31,700	31,700	-
Ensure all animals adopted from Domestic Animal Services are neutered or spayed. Collect a required fee to be applied to the total cost of the neuter or spay. Resolution 96-63 established the procedure.				
Reserves	-	126,000	126,000	-
Current Level of Service Budget	-	157,700	157,700	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	18,672	20,400	35,000	31,700	-	31,700	55.4%
Net Operating Budget	18,672	20,400	35,000	31,700	-	31,700	55.4%
Reserves for Contingencies	-	2,000	-	3,100	-	3,100	55.0%
Restricted for Unfunded Requests	-	164,700	-	122,900	-	122,900	(25.4%)
Total Budget	18,672	187,100	35,000	157,700	-	157,700	(15.7%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Licenses & Permits	7,739	8,400	8,000	8,800	-	8,800	4.8%
Charges For Services	20,550	23,900	14,700	10,500	-	10,500	(56.1%)
Interest/Misc	1,065	-	1,200	1,300	-	1,300	na
Carry Forward	138,600	156,500	149,300	138,200	-	138,200	(11.7%)
Less 5% Required By Law	-	(1,700)	-	(1,100)	-	(1,100)	(35.3%)
Total Funding	167,954	187,100	173,200	157,700	-	157,700	(15.7%)

Notes:

This fund collects a specified allocation for each license purchased for non-neutered/spayed animals and from the neuter/spay fees charged for each animal adopted.

Current FY 2017:

The operating budget pays outside veterinarians to spay and/or neuter animals prior to their adoption when the DAS clinic cannot accommodate the day's total surgery load.

Reserves are held for use as required to meet the goals of the neutering/spaying program.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Domestic Animal Services Division
Domestic Animal Services Donations (180)**

Mission Statement

To solicit, receive, and expend private or community donations for the purpose of improving the lives of domestic animals in Collier County.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Event Support and Other Uses	-	6,000	6,000	-
Provides for special event support and other donor supported uses.				
Animal Care - Special Medical Care	-	37,000	37,000	-
Donation Trust Fund supported special medical care including radiographs, blood work, soft tissue, orthopedic surgeries and medication for heartworm positive dogs.				
Reserves	-	113,600	113,600	-
Current Level of Service Budget	-	156,600	156,600	-

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Donation Trust Fund Cases Funded	27	30	35	35

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	46,189	24,800	33,800	43,000	-	43,000	73.4%
Net Operating Budget	46,189	24,800	33,800	43,000	-	43,000	73.4%
Reserves for Contingencies	-	2,400	-	4,300	-	4,300	79.2%
Restricted for Unfunded Requests	-	108,700	-	109,300	-	109,300	0.6%
Total Budget	46,189	135,900	33,800	156,600	-	156,600	15.2%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	35,488	30,000	40,000	30,000	-	30,000	0.0%
Interest/Misc	1,022	-	1,200	1,300	-	1,300	na
Carry Forward	129,100	107,400	119,500	126,900	-	126,900	18.2%
Less 5% Required By Law	-	(1,500)	-	(1,600)	-	(1,600)	6.7%
Total Funding	165,610	135,900	160,700	156,600	-	156,600	15.2%

Forecast FY 2016:

Reflects operating expenses associated with medical care for animals that would otherwise be euthanized. Forecast revenues represent funds raised from donations.

Current FY 2017:

Operating expenses reflect funding for special medical care for animals in DAS custody and funding for the volunteer-initiated and funded martingale collar training program.

Revenues:

The revenue budget reflect estimated fund raising from special events and general donations as well as fund balance carried forward.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

Community and Human Services Division

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	2,487,490	1,573,200	3,740,000	1,570,600	85,700	1,656,300	5.3%
Operating Expense	5,235,796	4,660,300	6,090,800	4,660,700	250,000	4,910,700	5.4%
Capital Outlay	30,397	3,200	2,500	4,000	-	4,000	25.0%
Grants and Aid	1,768,512	1,385,000	5,659,300	1,649,400	-	1,649,400	19.1%
Remittances	5,869,069	-	10,680,900	-	-	-	na
Net Operating Budget	15,391,265	7,621,700	26,173,500	7,884,700	335,700	8,220,400	7.9%
Trans to 123 Serv for Sr Fd	688,017	702,600	702,600	718,700	-	718,700	2.3%
Trans to 708 Hum Serv Match	35,882	-	12,200	-	-	-	na
Reserves for Contingencies	-	336,600	-	264,000	-	264,000	(21.6%)
Total Budget	16,115,164	8,660,900	26,888,300	8,867,400	335,700	9,203,100	6.3%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Affordable Housing (116)	-	3,400	104,800	-	335,700	335,700	9,773.5%
Community Develop Block Grant & Home Invest (121)	574,143	-	2,330,200	-	-	-	na
David Lawrence Center, Inc. (001)	1,154,199	1,385,000	1,384,800	1,649,400	-	1,649,400	19.1%
Housing Grants (705/706)	5,670,363	-	9,125,500	-	-	-	na
Human Services Grants (707/708)	2,115,596	-	3,174,800	-	-	-	na
Operational Support & Housing (111)	101,139	107,500	77,000	110,200	-	110,200	2.5%
Services for Seniors Program (123)	698,525	747,700	898,700	718,700	-	718,700	(3.9%)
Social Services Program (001)	4,469,089	5,378,100	4,594,400	5,406,400	-	5,406,400	0.5%
State Housing Incentive Partnership SHIP (191/791)	608,211	-	4,483,300	-	-	-	na
Total Net Budget	15,391,265	7,621,700	26,173,500	7,884,700	335,700	8,220,400	7.9%
Total Transfers and Reserves	723,899	1,039,200	714,800	982,700	-	982,700	(5.4%)
Total Budget	16,115,164	8,660,900	26,888,300	8,867,400	335,700	9,203,100	6.3%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	5,266,734	-	16,097,700	-	-	-	na
Charges For Services	200,000	-	10,000	28,000	-	28,000	na
Miscellaneous Revenues	724,273	5,000	130,700	-	-	-	(100.0%)
Interest/Misc	26,868	2,400	22,300	-	-	-	(100.0%)
Net Cost General Fund	6,166,993	7,355,800	6,555,400	7,676,300	-	7,676,300	4.4%
Net Cost MSTU General Fund	100,744	107,500	67,000	82,200	-	82,200	(23.5%)
Trans fm 001 Gen Fund	566,977	657,700	751,000	680,500	-	680,500	3.5%
Trans fm 116 Misc Grants	4,086	-	-	-	-	-	na
Trans fm 123 Svs for Sr Grants	1,858	-	3,800	-	-	-	na
Trans fm 186 Immok Redev Fd	192,708	-	-	-	-	-	na
Trans fm 495 Airport Op Fd	-	-	34,800	-	-	-	na
Trans fm 707/708 Human Srv Grants	166,139	104,900	113,300	98,200	-	98,200	(6.4%)
Carry Forward	408,300	427,700	3,740,200	302,200	335,700	637,900	49.1%
Less 5% Required By Law	-	(100)	-	-	-	-	(100.0%)
Total Funding	13,825,677	8,660,900	27,526,200	8,867,400	335,700	9,203,100	6.3%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

Community and Human Services Division

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Social Services Program (001)	8.00	9.00	9.00	8.80	-	8.80	(2.2%)
Affordable Housing (116)	-	-	-	-	1.00	1.00	na
State Housing Incentive Partnership SHIP (191/791)	1.00	1.00	1.00	1.00	1.00	2.00	100.0%
Operational Support & Housing (111)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Housing Grants (705/706)	9.50	9.80	9.80	10.00	-	10.00	2.0%
Human Services Grants (707/708)	11.10	11.80	11.80	11.80	-	11.80	0.0%
Total FTE	30.60	32.60	32.60	32.60	2.00	34.60	6.1%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Community and Human Services Division
Social Services Program (001)**

Mission Statement

Our professional staff provides a range of medical case management services to eligible citizens of Collier County as required by Florida Statutes 125.01, 409.915, 154.301, 406.50, and 39.304(5). These services are either state mandated, emergency/short-term medical, or general assistance that support community members in restoring self-sufficiency, providing rehabilitation, and returning them to their previously achieved levels of productivity. These services seek to meet the minimum needs required for health and decency, according to available funding and Board of County Commissioners' policy and philosophy.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	7.00	915,297	-	915,297
Funding for divisional administration and fixed divisional overhead to include monitoring and compliance oversight.				
Medicaid County Billing	-	3,424,000	-	3,424,000
Medicaid County expenses for Inpatient Hospital and Nursing Home care determined by Florida Statute 409.915.				
Indigent Burials and Abused Children Exams	-	30,000	-	30,000
Provide burial/cremation services to Collier County residents, as required by Florida Statute 406.50, and medical exams to residents as required by Florida Statute 39.304(5).				
Medical Assistance	1.80	822,103	-	822,103
As identified in Florida Statute 125.01, provide one-time emergency financial assistance to persons in order to return them to self-sufficiency, self-supporting, productive members of Collier County. Out-of-County Hospital Care as determined by Florida Statute 154.301 and Health Care Responsibility Act (HCRA).				
Medication Assistance	-	105,000	-	105,000
As identified in Florida Statute 125.01, provide short-term assistance to elderly, poverty level, uninsured county residents to alleviate illness and prolonged disabilities.				
Shelter and Welfare	-	110,000	-	110,000
As identified in Florida Statute 125.01, provide assistance to individuals who are temporarily disabled or without income to prevent homelessness or eviction from their home.				
Un-reimbursed Grant Related Costs	-	620,500	-	620,500
General Fund support of HHVS grant funded positions and operating costs for which grant funding for program administration and delivery are exhausted, insufficient or unallowable.				
Current Level of Service Budget				6,026,900
	8.80	6,026,900	-	6,026,900

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	706,663	799,500	755,100	818,200	-	818,200	2.3%
Operating Expense	3,734,739	4,575,400	3,839,300	4,584,200	-	4,584,200	0.2%
Capital Outlay	27,686	3,200	-	4,000	-	4,000	25.0%
Net Operating Budget	4,469,089	5,378,100	4,594,400	5,406,400	-	5,406,400	0.5%
Trans to 123 Serv for Sr Fd	551,817	597,700	597,700	620,500	-	620,500	3.8%
Total Budget	5,020,906	5,975,800	5,192,100	6,026,900	-	6,026,900	0.9%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

Community and Human Services Division

Social Services Program (001)

Total FTE	<u>8.00</u>	<u>9.00</u>	<u>9.00</u>	<u>8.80</u>	<u>-</u>	<u>8.80</u>	<u>(2.2%)</u>
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Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	8,112	5,000	21,500	-	-	-	(100.0%)
Net Cost General Fund	5,012,794	5,970,800	5,170,600	6,026,900	-	6,026,900	0.9%
Total Funding	5,020,906	5,975,800	5,192,100	6,026,900	-	6,026,900	0.9%

Notes:

A transfer to Fund (123) is included in the budget. The transfer provides General Fund support for grant program personnel and operating costs for which grant funding is exhausted, insufficient, or unallowable.

Forecast FY 2016:

Forecast costs for personal services are somewhat lower than the adopted budget reflecting savings from vacancies. Operating expenses are forecast lower reflecting recent experience with physician fees and a downward revision in allocated Medicaid support.

Current FY 2017:

Personal services and budgeted operating expenses are consistent with budget guidance. Within the operating expense category the County's Medicaid payment allocation accounts for \$3,424,000 of budgeted expenditures. The next largest expenditure item is physician fees at \$550,000 which includes a \$50,000 increase over the prior budget.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Community and Human Services Division
David Lawrence Center, Inc. (001)**

Mission Statement

To provide for the local match requirement as described in Florida Administrative Code 65E-14.005 and Florida Statute 394.76 for the State portion funding of community mental health centers.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Mental Health Medical Services	-	1,649,400	-	1,649,400
Help clients achieve and maintain mental and emotional stability through client evaluation and assessment, medication management, and ongoing consultation.				
Current Level of Service Budget	-	1,649,400	-	1,649,400

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
# of SAMH Clients Served	-	-	5,650	5,650

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Grants and Aid	1,154,199	1,385,000	1,384,800	1,649,400	-	1,649,400	19.1%
Net Operating Budget	1,154,199	1,385,000	1,384,800	1,649,400	-	1,649,400	19.1%
Total Budget	1,154,199	1,385,000	1,384,800	1,649,400	-	1,649,400	19.1%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost General Fund	1,154,199	1,385,000	1,384,800	1,649,400	-	1,649,400	19.1%
Total Funding	1,154,199	1,385,000	1,384,800	1,649,400	-	1,649,400	19.1%

Forecast FY 2016:

Payments under the contract with the David Lawrence Center are expected to be at budgeted level.

Current FY 2017:

Funding for the contract with the David Lawrence Center includes a \$264,400 funding enhancement.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Community and Human Services Division
Affordable Housing (116)**

Mission Statement

The County has a now terminated agreement with Marco Island to collect an annual amount that was placed into the Marco Island Trust Fund for the purpose of furthering affordable housing in Collier County. The fund balance is available for affordable housing activities.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Current Level of Service Budget	-	-	-	-
Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Affordable Housing Planning with Grants Coordinator	1.00	335,700	335,700	-
BP233 New128 Affordable Housing Planning - Consulting contract and Grants and Housing Coordinator position to update the County's Affordable Housing Plan. The Grants Coordinator will have an annual payroll cost of \$85,700 and the consulting earmark is \$250,000.				
Expanded Services Budget	1.00	335,700	335,700	-
Total Adopted Budget	1.00	335,700	335,700	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	-	-	-	-	85,700	85,700	na
Operating Expense	-	3,400	104,800	-	250,000	250,000	7,252.9%
Net Operating Budget	-	3,400	104,800	-	335,700	335,700	9,773.5%
Trans to 708 Hum Serv Match	4,086	-	-	-	-	-	na
Total Budget	4,086	3,400	104,800	-	335,700	335,700	9,773.5%
Total FTE	-	-	-	-	1.00	1.00	na

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	200,000	-	-	-	-	-	na
Interest/Misc	2,697	1,700	2,600	-	-	-	(100.0%)
Carry Forward	240,700	1,800	437,900	-	335,700	335,700	18,550.0%
Less 5% Required By Law	-	(100)	-	-	-	-	(100.0%)
Total Funding	443,397	3,400	440,500	-	335,700	335,700	9,773.5%

Notes:

The monies in this fund are primarily sourced from a now defunct affordable housing assistance agreement with the City of Marco Island. Subject to Board of County Commissioners approval the remaining monies identified in this budget are available for affordable housing efforts in Collier County.

Forecast FY 2016:

Consistent with standard grant and project budgeting, existing budget in Grant 33750, Marco Affordable Housing, is forecast to be expended. A portion of the existing budget will carry forward into FY 17 to support the proposed affordable housing planning effort.

Public Services Department

**Community and Human Services Division
Affordable Housing (116)**

Revenues:

As provided in the Program Enhancement description above, the FY17 Work Plan proposes an update to the County Affordable Housing Plan and the addition of a Coordinator position. Funding for this effort is provided through existing funds carried forward.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Community and Human Services Division
Services for Seniors Program (123)**

Mission Statement

To assist those frail, elderly Collier County residents in greatest medical, economic and social need to remain in their homes as long as possible and to improve or maintain their quality of life by preventing premature institutionalization.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
HHS Un-reimbursed Grant Related Costs	-	620,500	620,500	-
General Fund support of HHS grant funded positions and operating costs for which grant contract budgets for program administration and delivery are exhausted, insufficient or unallowable.				
Senior Choice Reinvestment	-	98,200	98,200	-
Federal and State excess revenues from Senior Choice unit reimbursement grant programs to support current and/or expanded senior service program levels for operations and personal services.				
Reserves / Carryforward	-	28,000	28,000	-
Current Level of Service Budget				
	-	746,700	746,700	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	557,038	691,000	842,000	664,000	-	664,000	(3.9%)
Operating Expense	81,058	56,700	56,700	54,700	-	54,700	(3.5%)
Capital Outlay	1,428	-	-	-	-	-	na
Remittances	59,001	-	-	-	-	-	na
Net Operating Budget	698,525	747,700	898,700	718,700	-	718,700	(3.9%)
Trans to 708 Hum Serv Match	1,858	-	3,800	-	-	-	na
Reserves for Contingencies	-	25,000	-	28,000	-	28,000	12.0%
Total Budget	700,383	772,700	902,500	746,700	-	746,700	(3.4%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	6,118	-	-	-	-	-	na
Miscellaneous Revenues	59,001	-	-	-	-	-	na
Interest/Misc	720	700	-	-	-	-	(100.0%)
Trans fm 001 Gen Fund	551,817	597,700	597,700	620,500	-	620,500	3.8%
Trans fm 707/708 Human Srv Grants	136,200	104,900	104,900	98,200	-	98,200	(6.4%)
Carry Forward	167,600	69,400	227,900	28,000	-	28,000	(59.7%)
Total Funding	921,455	772,700	930,500	746,700	-	746,700	(3.4%)

Notes:

The budget illustrated on this page provides funding for two separate programs. The first, un-reimbursed grant-related costs, utilizes monies provided from the General Fund to support otherwise un-reimbursed personnel and operating costs incurred on grant related activities for which grant funds are exhausted, underfunded or unallowable. The second, Senior Choice Reinvestment, reinvests excess Services for Seniors program revenues to support otherwise underfunded grant related Services for Seniors staffing and operational costs.

Forecast FY 2016:

The forecast include the remaining grant funds associated with the unspent dollars in various seniors grant programs totaling approximately \$104,900. The larger portion of the forecast is \$597,700 for un-reimbursed grant related personnel and operating costs

Public Services Department

Community and Human Services Division

Services for Seniors Program (123)

supported by the General Fund.

Current FY 2017:

The FY 17 budget slightly increases the General Fund supported allowance, in the amount of \$620,500, to support otherwise un-reimbursed grant related payroll, health & other payroll related costs as well as IT costs. This allowance supports costs incurred on grant activities for which grant funding is exhausted, insufficient or unallowable.

The Services for Seniors Program is made up of the following eight grant programs, and are awarded as unit reimbursements. Revenues collected in excess of expenditures are allowed to be reinvested in the senior programs. In FY 17, \$98,200 of excess revenue is proposed to be transferred from Fund (707) to support administrative and program staffing expenses that are either unfunded or underfunded within individual Services for Seniors grant programs.

Federal:

Older American Act (OAA)

--Title III-B: Supportive Services and Senior Centers

--Title III-C-1: Congregate Nutrition Services

--Title III-C-2: Home-Delivered Nutrition Services

--Title III-E: National Family Caregiver Support Program

United States Department of Agriculture (USDA)

--Nutrition Service Incentives Program (NSIP)

State:

Community Care of the Elderly (CCE)

Home Care for the Elderly (HCE)

Alzheimer's Disease Initiative (ADI)

Revenues:

Transfer of excess program revenue from the Human Service Grant Fund (707) supports the senior's program budget. A transfer from the General Fund supports otherwise un-reimbursed grant related personnel and operating costs.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Community and Human Services Division
Community Develop Block Grant & Home Invest (121)**

Mission Statement

The mission of the Collier County Community and Human Services Division's grants and affordable housing programs is to meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies, and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	46,911	-	62,200	-	-	-	na
Operating Expense	10,083	-	44,200	-	-	-	na
Grants and Aid	(78)	-	-	-	-	-	na
Remittances	517,226	-	2,223,800	-	-	-	na
Net Operating Budget	574,143	-	2,330,200	-	-	-	na
Total Budget	574,143	-	2,330,200	-	-	-	na

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	412,553	-	-	-	-	-	na
Miscellaneous Revenues	157,901	-	-	-	-	-	na
Interest/Misc	1,002	-	-	-	-	-	na
Carry Forward	-	-	2,330,200	-	-	-	na
Total Funding	571,455	-	2,330,200	-	-	-	na

Forecast FY 2016:

The forecast expenses reflect the continuation of some older, multi-year grants. Staff is working to close these out as soon as it is possible to do so. Grants beginning in FY 12 and forward, associated with CDBG, have been processed in the Grants Management System and shown in the Housing Grants Funds (705/706). Community Development Block Grant Fund (121) will eventually be closed out as the older grants are closed.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Community and Human Services Division
State Housing Incentive Partnership SHIP (191/791)**

Mission Statement

Increase the supply of affordable housing county-wide by managing the Affordable Housing Trust Fund providing for affordable housing strategies such as owner occupied housing rehabilitation and emergency repair, down payment/closing cost assistance, land acquisition with new construction and demolition with new construction.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
SHIP Program Administration/Overhead	1.00	-	-	-
Current Level of Service Budget	1.00	-	-	-
Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Grants Support Specialist - SHIP	1.00	-	-	-
BP234 POS New129 Grant Support Specialist - enhanced staffing for SHIP purchase assistance and ESG rental programs. The Grant Support Specialist will have an annual Payroll budget of \$76,600.				
Expanded Services Budget	1.00	-	-	-
Total Adopted Budget	2.00	-	-	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	90,313	-	274,200	-	-	-	na
Operating Expense	14,571	-	-	-	-	-	na
Grants and Aid	503,327	-	4,209,100	-	-	-	na
Net Operating Budget	608,211	-	4,483,300	-	-	-	na
Total Budget	608,211	-	4,483,300	-	-	-	na
Total FTE	1.00	1.00	1.00	1.00	1.00	2.00	100.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	525,997	-	4,354,400	-	-	-	na
Miscellaneous Revenues	438,097	-	109,200	-	-	-	na
Interest/Misc	17,379	-	19,700	-	-	-	na
Total Funding	981,473	-	4,483,300	-	-	-	na

Notes:

State Statutes require this fund be maintained separately from all others until all program and or prior grant dollars are spent.

Current FY 2017:

Staff will continue to administer the program in FY17. The position involved in managing SHIP grants has an anticipated payroll cost of \$83,400.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Community and Human Services Division
Operational Support & Housing (111)**

Mission Statement

The mission of the Collier County Community and Human Services Division's grants and affordable housing programs is to meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies, and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Housing Program Administration / Overhead	1.00	110,200	28,000	82,200
Current Level of Service Budget	1.00	110,200	28,000	82,200

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	92,405	82,700	64,300	88,400	-	88,400	6.9%
Operating Expense	8,733	24,800	12,700	21,800	-	21,800	(12.1%)
Net Operating Budget	101,139	107,500	77,000	110,200	-	110,200	2.5%
Total Budget	101,139	107,500	77,000	110,200	-	110,200	2.5%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	-	-	10,000	28,000	-	28,000	na
Miscellaneous Revenues	395	-	-	-	-	-	na
Net Cost MSTU General Fund	100,744	107,500	67,000	82,200	-	82,200	(23.5%)
Total Funding	101,139	107,500	77,000	110,200	-	110,200	2.5%

Forecast FY 2016:

Forecast costs for personal services and operating costs are projected to be somewhat lower than budgeted.

Current FY 2017:

Overall budget is established at a level consistent with budget guidance.

Revenues:

The budget includes revenue of \$28,000 associated with impact fee applications as the impact fee deferral program has been reinstated.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Community and Human Services Division
Housing Grants (705/706)**

Mission Statement

The mission of the Community and Human Services Division's grants and affordable housing programs is to meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Housing Grants Program Management	9.00	-	-	-
SHIP Program Administration/Overhead	1.00	-	-	-
Reserves, Transfers, and Interest	-	60,000	60,000	-
Current Level of Service Budget	10.00	60,000	60,000	-

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
% of timely grant spending (goal = 100%)	100	100	100	100
Improve controls evidenced by fewer findings in single audit	-	1	1	1
Improve controls as evidenced by fewer programs with qualified opinion in single audit	-	1	-	-
Increase by at least 1% the amount of federal funds leveraged against federal grants awarded	-	-	-	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	449,552	-	1,129,400	-	-	-	na
Operating Expense	103,924	-	199,400	-	-	-	na
Grants and Aid	100,000	-	-	-	-	-	na
Remittances	5,016,888	-	7,796,700	-	-	-	na
Net Operating Budget	5,670,363	-	9,125,500	-	-	-	na
Reserves for Contingencies	-	60,000	-	60,000	-	60,000	0.0%
Total Budget	5,670,363	60,000	9,125,500	60,000	-	60,000	0.0%
Total FTE	9.50	9.80	9.80	10.00	-	10.00	2.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	2,121,858	-	8,744,700	-	-	-	na
Miscellaneous Revenues	26,703	-	-	-	-	-	na
Interest/Misc	1,179	-	-	-	-	-	na
Trans fm 001 Gen Fund	15,160	60,000	153,300	60,000	-	60,000	0.0%
Trans fm 186 Immok Redev Fd	192,708	-	-	-	-	-	na
Trans fm 495 Airport Op Fd	-	-	34,800	-	-	-	na
Carry Forward	-	-	192,700	-	-	-	na
Total Funding	2,357,608	60,000	9,125,500	60,000	-	60,000	0.0%

Public Services Department

Community and Human Services Division

Housing Grants (705/706)

Notes:

All HUD related grants for CDBG, NSP, HOME, ESG and other Housing related grant programs are in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Forecast FY 2016:

These amounts represent new grants received during the fiscal year and carryforward of continuing grant programs.

Current FY 2017:

Grant funded positions are allocated to grants throughout the Division to align positions and ultimately personal service cost with specific grant activities. The ten positions involved in managing Housing Grants have an anticipated payroll cost of \$804,300.

The \$60,000 reserve funded by a transfer from the General Fund provides for the ESG Grant cash match requirement.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Community and Human Services Division
Human Services Grants (707/708)**

Mission Statement

To provide community services through grant awards designed to: support seniors by providing in-home support and nutrition assistance to those in greatest medical, economic and social need thereby improving quality of life and preventing premature institutionalization; creating volunteer opportunities for seniors; and the administration of various community initiatives in which grant funds are received.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Retired and Senior Volunteer Program (RSVP) Federal Grant	2.00	-	-	-
A federal grant program sponsored by Collier County Government whereby retirees contribute time and expertise to the community.				
Community Care for the Elderly Grant	6.00	176,000	176,000	-
The Community Care for the Elderly (CCE) Program provides community-based services organized in a continuum of care to help functionally impaired older people live in the least restrictive yet most cost-effective environment suitable to their needs.				
Older Americans' Act	3.80	-	-	-
Older Americans' Act - Title III-B, III-C1, III-C2, and III-E Federal Grant Programs for the organization and delivery of social and nutrition services to individuals 65 or older and their caregivers.				
Senior Choice Reinvestment	-	98,200	98,200	-
Federal and State excess revenues from Senior Choice unit reimbursement grant programs to support current and/or expanded senior service program levels for operations and personal services.				
Current Level of Service Budget	11.80	274,200	274,200	-

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
# of clients requesting Medical/Prescription services	1,200	1,200	1,530	1,530
# of nutritious meals served to Seniors	53,500	38,000	62,400	62,400
% of meals served that supply at least 1/3 of USDA recommended nutritional allowances	100	100	100	100
% of timely annual vendor monitoring (goal = 100%)	100	100	100	100
% of timely assessments and intakes (goal = 100%)	100	100	100	100
Increase number of strategic focus area sites by 5% annually	15	15	20	21
Increase number of volunteer hours by 2% annually	8,000	7,500	8,379	9,500

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	544,608	-	612,800	-	-	-	na
Operating Expense	1,282,687	-	1,833,700	-	-	-	na
Capital Outlay	1,283	-	2,500	-	-	-	na
Grants and Aid	11,065	-	65,400	-	-	-	na
Remittances	275,954	-	660,400	-	-	-	na
Net Operating Budget	2,115,596	-	3,174,800	-	-	-	na
Trans to 123 Serv for Sr Fd	136,200	104,900	104,900	98,200	-	98,200	(6.4%)
Trans to 708 Hum Serv Match	29,939	-	8,400	-	-	-	na
Reserves for Contingencies	-	251,600	-	176,000	-	176,000	(30.0%)
Total Budget	2,281,735	356,500	3,288,100	274,200	-	274,200	(23.1%)

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Community and Human Services Division
Human Services Grants (707/708)**

Total FTE 11.10 11.80 11.80 11.80 - 11.80 0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	2,200,209	-	2,998,600	-	-	-	na
Miscellaneous Revenues	34,064	-	-	-	-	-	na
Interest/Misc	3,891	-	-	-	-	-	na
Trans fm 116 Misc Grants	4,086	-	-	-	-	-	na
Trans fm 123 Svs for Sr Grants	1,858	-	3,800	-	-	-	na
Trans fm 707/708 Human Srv Grants	29,939	-	8,400	-	-	-	na
Carry Forward	-	356,500	551,500	274,200	-	274,200	(23.1%)
Total Funding	2,274,046	356,500	3,562,300	274,200	-	274,200	(23.1%)

Notes:

All new grants for Services for Seniors, Human Services, and Retired & Senior Volunteer Programs are in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time. Required match for established grants will be budgeted in this fund in the future, along with their associated program expenses.

Forecast FY 2016:

Forecast funds represent grants received during the fiscal year as well as the continuation of existing grants from the prior year. The transfers of \$8,200 from General Fund (001), \$5,600 from Services for Seniors Fund (123), and \$100,617.09 from Services for Seniors Grant Fund (123) were required match for the Community Care for the Elderly and Older Americans Act Title III programs, and the Retired and Senior Volunteer Program. The accumulation of funds in the Services for Seniors Grant Fund (123) represents several years of unexpended grant funds that were not required to be turned back.

Current FY 2017:

Grant funded positions are allocated to grants throughout the Division to align positions and ultimately personal service cost with specific grant activities. The 11.8 positions involved in managing Human Services Grants have an anticipated payroll cost of \$961,100.

No new cash matching funds are requested. Several Service for Seniors grant programs require local match in the range of 10 to 30 percent. Prior year excess revenues within the family of grant funds (707/708) are requested to support anticipated match requirements as well as underfunded and unfunded program activities in FY 17 as follows:

Match Earmarks

- Retired and Senior Volunteer Program (RSVP) - \$10,505
- Community Care for the Elderly - \$61,843
- Older American Act Title III - \$80,769

Transfer and Reserves

A transfer of \$98,200 to re-appropriate excess revenue is requested to support administrative and program staffing that is either unfunded or underfunded within individual grant programs within Services for Seniors Fund (123).

Revenues:

A combination of carryforward and matching funds from Fund (707) provide support for the FY 17 budget.

Grant Program Descriptions:

Services for Seniors: The Services for Seniors CCE, ADI, HCE, Title III B and III-E programs provide professional case management services for qualified individuals, primarily 60 years of age and older, who are at risk for nursing home placement. The Division serves as the lead agency for elder services in Collier County. Services provided include support services, such as personal care, homemaking, supplies, daycare, and caregiver subsidies, all of which strive to enable clients to age in place. These grants are provided by the Department of Elder Affairs through the Area Agency on Aging of Southwest Florida, fka Senior Choices. These grants do not provide direct administrative allocations.

Public Services Department

Community and Human Services Division

Human Services Grants (707/708)

Nutrition Program: Services for Seniors also operates a Senior Nutrition Program under Title III-C1, III-C2, and NSIP providing home delivered meals, and operates four congregate meal dining sites throughout Collier County. The dining sites are located in East Naples, Naples, Immokalee, and Golden Gate. The Nutrition Program is supported by funding from the Older Americans Act Title III-C and NSIP, through the Area Agency on Aging of Southwest Florida, fka Senior Choices.

Retired Senior and Volunteer Program: The Retired Senior and Volunteer Program (RSVP) provides organized volunteer opportunities to individuals 55 years of age and older in Collier County. The program works with over 15-20 non profit and government agencies to provide these opportunities. Approximately 150 RSVP volunteers contribute thousands of hours of services throughout the County per year. The grant of \$54,522 is provided by the Corporation for National and Community Service.

The Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant (CJMHSR) is funded through the State of Florida Department of Children and Families. Collier County was allocated \$853,354 over three (3) years beginning in July 2014 and ending in 2017. The program will continue to expand initiatives that increase public safety, avert increased spending on criminal justice, and improve the accessibility and effectiveness of treatment services. The program serves persons who have a mental illness, substance abuse disorder, or co-occurring mental health and substance abuse disorders and who are in, or at risk of entering, the criminal justice system. The agencies contracted with for this grant include the Collier County Sheriff's Office, and David Lawrence Center.

The division has applied for a Justice for Families grant and a Department of Justice collaboration grant and awards will be made in September of 2016. If awarded, a budget amendment request will be brought forward for board approval.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

Library Division

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	5,182,294	5,387,200	5,322,100	5,546,800	900	5,547,700	3.0%
Operating Expense	1,873,621	2,235,700	2,378,200	2,687,200	-	2,687,200	20.2%
Capital Outlay	270,574	265,000	384,000	250,000	-	250,000	(5.7%)
Net Operating Budget	7,326,489	7,887,900	8,084,300	8,484,000	900	8,484,900	7.6%
Trans to 710 Pub Serv Match	29,586	-	73,600	-	-	-	na
Reserves for Contingencies	-	24,500	-	32,600	-	32,600	33.1%
Reserves for Capital	-	90,000	-	86,700	-	86,700	(3.7%)
Total Budget	7,356,075	8,002,400	8,157,900	8,603,300	900	8,604,200	7.5%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Library (001)	6,638,384	7,622,900	7,501,600	7,825,600	900	7,826,500	2.7%
Library E-Rate Program (129)	546,778	-	317,700	251,900	-	251,900	na
Library Trust Fund (612)	141,327	265,000	265,000	406,500	-	406,500	53.4%
Total Net Budget	7,326,489	7,887,900	8,084,300	8,484,000	900	8,484,900	7.6%
Total Transfers and Reserves	29,586	114,500	73,600	119,300	-	119,300	4.2%
Total Budget	7,356,075	8,002,400	8,157,900	8,603,300	900	8,604,200	7.5%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	156,948	172,000	171,700	180,000	-	180,000	4.7%
Fines & Forfeitures	179,444	225,000	215,000	200,000	-	200,000	(11.1%)
Miscellaneous Revenues	288,546	30,000	587,200	70,000	-	70,000	133.3%
Interest/Misc	8,227	1,300	8,000	7,800	-	7,800	500.0%
Net Cost General Fund	6,299,813	7,225,900	7,114,900	7,405,600	900	7,406,500	2.5%
Carry Forward	1,225,900	349,800	802,900	741,800	-	741,800	112.1%
Less 5% Required By Law	-	(1,600)	-	(1,900)	-	(1,900)	18.8%
Total Funding	8,158,877	8,002,400	8,899,700	8,603,300	900	8,604,200	7.5%

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Library (001)	84.50	85.50	85.50	85.50	1.00	86.50	1.2%
Total FTE	84.50	85.50	85.50	85.50	1.00	86.50	1.2%

Public Services Department

**Library Division
Library (001)**

Mission Statement

To provide and promote Library information and sustain services that enlighten the minds and enrich the lives of community residents and visitors of all ages.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Library Administration	13.00	2,804,800	420,000	2,384,800
<p>The Administration Program for the Collier County Public Library system is located in the Headquarters Library facility. This program consists of six components: General Supervision and Finance, Acquisitions, Technical Services, Data Management, Public Relations and Training/Courier services among the libraries.</p>				
Headquarters Library	19.50	1,299,100	-	1,299,100
<p>The Headquarters Library program provides a full-service public Library to approximately 100,000 citizens living in the northern areas of the County, with 64 hours of service weekly, seven days a week year round. Services include: reference, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's books and story programs, OverDrive download station, and other special programs and activities. 32.3% of Library usage is from this location.</p>				
Naples Regional Library	16.00	1,109,300	-	1,109,300
<p>The Naples Regional Library program provides a full service public Library within the City of Naples, for a total of 56 hours, six days per week. This Library, representing 17.3% of the Library usage, houses the largest book collection in the system, and includes extensive reference and genealogy collections. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. The Library's Mail-A-Book service to those who cannot visit a Library also operates from this location.</p>				
Immokalee Branch	4.00	271,600	-	271,600
<p>The Immokalee Branch Library program provides a full service public Library to Immokalee and Ave Maria. This Library offers a specialized information and referral program to the Immokalee residents and all of Collier County. As the sole source of public Library services in the area, the Immokalee Branch provides 40 hours of service weekly. It is located 25 miles from the Estates Branch and 35 miles from the Headquarters Library. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents about 3% of the Library usage.</p>				
Golden Gate Branch	5.50	502,400	-	502,400
<p>The Golden Gate Branch Library program provides a full service public Library, with 52 hours of service per week, six days per week. Golden Gate Branch is located 12 miles from the Headquarters Library, 8 miles from the Naples Regional Library and 8 miles from the Estates Branch. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents about 8.3% of Library usage.</p>				

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Library Division
Library (001)**

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Marco Island Branch	5.50	374,400	-	374,400
<p>The Marco Island Branch Library program provides a full service public Library to the citizens living on Marco Island, the Isles of Capri and Goodland, in 52 hours per week, six days per week. This Library is located on Marco Island and is 15 miles from the East Naples Branch, 13 miles from the South Regional Library and 23 miles from the Headquarters Library. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents about 7.8% of Library usage, with definite seasonal patterns of usage.</p>				
East Naples Branch	4.00	182,428	-	182,428
<p>The East Naples Branch Library program provides a full service public Library to the area residents, with 44 hours of service weekly. This Library is located about 10 miles from the Naples Regional Library, 22 miles from the Headquarters Library and 7 miles from the South Regional. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents about 4.9% of Library usage.</p>				
Estates Branch	4.50	298,500	-	298,500
<p>The Estates Branch Library program provides a full service public Library, with 44 hours of service weekly. Estates Branch is located 12 miles from the Headquarters Library, 8 miles from the Golden Gate Branch, and 25 miles from the Immokalee Branch Library. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents about 6.2% of Library usage. The Estates Branch has a formal computer lab for use by the public.</p>				
Vanderbilt Beach Branch	5.00	326,672	-	326,672
<p>The Vanderbilt Beach Branch Library program provides a full service public Library, with 44 hours of service weekly. Vanderbilt Beach Branch is located 6 miles from the Headquarters Library and 14 miles from the Naples Regional Library. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents 7.5% of Library usage.</p>				
South Regional Library	8.50	656,400	-	656,400
<p>The South Regional Library program offers a full range of services during 56 hours, six days per week. The Library provides Saturday hours to the residents of East Naples and Marco Island. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, literacy and other special programs and activities. This Library represents 10.9% of Library usage. The South Regional Library has a meeting room that holds over 350 people.</p>				
Current Level of Service Budget	85.50	7,825,600	420,000	7,405,600

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Library Division
Library (001)**

Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Courier - Convert Job Bank Position	1.00	900	-	900
Convert current full time job bank position to permanent FTE.				
Expanded Services Budget	1.00	900	-	900
Total Adopted Budget	86.50	7,826,500	420,000	7,406,500

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Annual Circulation	2,302,000	2,300,000	2,336,700	2,375,000
Digital Library Usage	1,851,200	2,000,000	2,384,000	2,500,000

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	5,136,126	5,387,200	5,265,900	5,490,300	900	5,491,200	1.9%
Operating Expense	1,449,812	2,185,700	2,185,700	2,285,300	-	2,285,300	4.6%
Capital Outlay	52,446	50,000	50,000	50,000	-	50,000	0.0%
Net Operating Budget	6,638,384	7,622,900	7,501,600	7,825,600	900	7,826,500	2.7%
Total Budget	6,638,384	7,622,900	7,501,600	7,825,600	900	7,826,500	2.7%
Total FTE	84.50	85.50	85.50	85.50	1.00	86.50	1.2%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	156,948	172,000	171,700	180,000	-	180,000	4.7%
Fines & Forfeitures	179,444	225,000	215,000	200,000	-	200,000	(11.1%)
Miscellaneous Revenues	2,179	-	-	40,000	-	40,000	na
Net Cost General Fund	6,299,813	7,225,900	7,114,900	7,405,600	900	7,406,500	2.5%
Total Funding	6,638,384	7,622,900	7,501,600	7,825,600	900	7,826,500	2.7%

Forecast FY 2016:

Forecast expenditures are in line with the adopted budget. Personal service costs are expected to be under budget as a result of savings related to vacancies and the use of job bank employees. Operating cost forecast is in line with budget.

Forecast capital expenditures includes book purchases and the replacement of a motor vehicle which was a carryover purchase from FY 15.

Current FY 2017:

The proposed budget is in compliance with budget guidance. Operating costs include funding for the ongoing transition of IT functions from an in-house library staff to the County IT Division. Significant improvements in customer satisfaction, security and library mission focus are expected. Other operating cost areas are reduced across a number of cost categories including a significant decrease in telephone direct line costs. Some of these savings have been redirected to support changing demands such as downloadable books and other electronic products that are becoming more popular. Electricity and water costs continue to show a steady increase. Other savings have been redirected for the Library to come into compliance with IT's annual 20% PC replacement schedule. The Library continues to purchase on-line periodicals and will continue to reduce the print collection at each location.

Capital outlay includes \$50,000 for book replacements. For several years, the library has not received additional book money but has been spending authorized Capital and Impact Fee Funds for books. These funds are completely spent each budget cycle. Library material and book purchases are supplemented by funds from the Library Trust Fund (612) and State Aid to Libraries Grant Fund (709).

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Library Division
Library E-Rate Program (129)**

Mission Statement

To account for funds received from the telephone company and restricted donations. (State Aid to Library Grant Funds are now budgeted in Fund 709.)

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Aid to Libraries	-	251,900	251,900	-
Reserves/Transfers/Interest	-	73,000	73,000	-
Current Level of Service Budget	-	324,900	324,900	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	415,864	-	142,500	251,900	-	251,900	na
Capital Outlay	130,914	-	175,200	-	-	-	na
Net Operating Budget	546,778	-	317,700	251,900	-	251,900	na
Trans to 710 Pub Serv Match	29,586	-	73,600	-	-	-	na
Reserves for Contingencies	-	-	-	12,600	-	12,600	na
Reserves for Capital	-	90,000	-	60,400	-	60,400	(32.9%)
Total Budget	576,364	90,000	391,300	324,900	-	324,900	261.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	-	-	557,200	-	-	-	na
Interest/Misc	3,792	-	2,000	2,100	-	2,100	na
Carry Forward	727,500	90,000	155,000	322,900	-	322,900	258.8%
Less 5% Required By Law	-	-	-	(100)	-	(100)	na
Total Funding	731,292	90,000	714,200	324,900	-	324,900	261.0%

Notes:

Money received from the telephone company are refunds of telephone and internet charges provided through the E-Rate Program (<http://sl.universalservice.org>). Funds are intended to help schools and libraries provide broadband Internet access for the public and related technology services.

Forecast FY 2016:

The budget forecast includes old grants and donations as follows:

- \$ 5,200 E-Rate Program
- \$ 7,200 Radio Frequency Identification (RFID) system
- \$ 10,000 William G. Hendrickson Trust - Youth Education
- \$295,300 Franz Pschibul Trust - Naples Regional Branch Library
- \$ 73,600 Transfer to Grant Fund 710 - move interest earnings from old State Aid to Library Grants.

\$391,300 Grand Total

Forecasted revenues included two donations. On November 10, 2015, item 16D15, the Board approved William G. Hendrickson Trust donation in the amount of \$10,000. On March 8, 2016, item 16D12, the Board approved Franz Pschibul Trust donation in the amount of \$295,264.82. Also, in October 2015, the Library received an E-Rate distribution from CenturyLink in the amount of \$251,858.88.

Public Services Department

**Library Division
Library E-Rate Program (129)**

Current FY 2017:

The E-Rate distribution of \$251,858.88 is carried forward and budgeted to be expended in FY 2017.

The budget includes reserves of \$73,000.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Library Division
Library Trust Fund (612)**

Mission Statement

To accept and be accountable for donations and bequests received from the public for the Collier County Public Library System.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Library Enhancements	-	406,500	406,500	-
Used to fund Library improvements				
Reserves/Transfers	-	46,300	46,300	-
Current Level of Service Budget	-	452,800	452,800	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	46,168	-	56,200	56,500	-	56,500	na
Operating Expense	7,945	50,000	50,000	150,000	-	150,000	200.0%
Capital Outlay	87,214	215,000	158,800	200,000	-	200,000	(7.0%)
Net Operating Budget	141,327	265,000	265,000	406,500	-	406,500	53.4%
Reserves for Contingencies	-	24,500	-	20,000	-	20,000	(18.4%)
Reserves for Capital	-	-	-	26,300	-	26,300	na
Total Budget	141,327	289,500	265,000	452,800	-	452,800	56.4%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	286,366	30,000	30,000	30,000	-	30,000	0.0%
Interest/Misc	4,434	1,300	6,000	5,700	-	5,700	338.5%
Carry Forward	498,400	259,800	647,900	418,900	-	418,900	61.2%
Less 5% Required By Law	-	(1,600)	-	(1,800)	-	(1,800)	12.5%
Total Funding	789,201	289,500	683,900	452,800	-	452,800	56.4%

Forecast FY 2016:

Revenues are from private party donations, some of which have specific requirements for their use, and others that are generally for the betterment of the Public Libraries. Moneys from the sale of used books also provide revenue in this fund.

Current FY 2017:

Budgeted funds will be used to pay for the Library Electronic Assistance Program (LEAP) students and to purchase library publications and data processing equipment.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

Museum Division

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	981,430	1,121,300	1,121,900	1,198,800	-	1,198,800	6.9%
Operating Expense	495,432	514,300	511,000	552,000	76,500	628,500	22.2%
Indirect Cost Reimburs	219,800	244,900	244,900	217,800	-	217,800	(11.1%)
Capital Outlay	59,770	2,000	2,000	4,200	30,500	34,700	1,635.0%
Net Operating Budget	1,756,432	1,882,500	1,879,800	1,972,800	107,000	2,079,800	10.5%
Trans to Tax Collector	40,711	40,400	42,000	42,500	-	42,500	5.2%
Trans to 193 TDC Museum	-	140,700	140,700	-	-	-	(100.0%)
Trans to 314 Museum Cap	282,000	452,100	452,100	311,600	-	311,600	(31.1%)
Reserves for Contingencies	-	51,700	-	50,000	-	50,000	(3.3%)
Reserves for Cash Flow	-	200,000	-	200,000	-	200,000	0.0%
Reserves for Attrition	-	(17,800)	-	(19,400)	-	(19,400)	9.0%
Total Budget	2,079,143	2,749,600	2,514,600	2,557,500	107,000	2,664,500	(3.1%)

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
TDC Category C County Museums - Fund (198)	1,756,432	1,882,500	1,879,800	1,972,800	107,000	2,079,800	10.5%
Total Net Budget	1,756,432	1,882,500	1,879,800	1,972,800	107,000	2,079,800	10.5%
Total Transfers and Reserves	322,711	867,100	634,800	584,700	-	584,700	(32.6%)
Total Budget	2,079,143	2,749,600	2,514,600	2,557,500	107,000	2,664,500	(3.1%)

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Tourist Devel Tax	2,035,549	1,883,500	2,077,900	2,119,500	-	2,119,500	12.5%
Charges For Services	14,615	27,000	21,000	15,000	-	15,000	(44.4%)
Miscellaneous Revenues	35,415	33,000	22,000	15,000	-	15,000	(54.5%)
Interest/Misc	4,530	2,400	6,000	4,000	-	4,000	66.7%
Trans frm Tax Collector	15,807	-	-	-	-	-	na
Trans fm 001 Gen Fund	140,700	200,000	-	200,000	-	200,000	0.0%
Carry Forward	643,400	701,000	806,400	311,700	107,000	418,700	(40.3%)
Less 5% Required By Law	-	(97,300)	-	(107,700)	-	(107,700)	10.7%
Total Funding	2,890,016	2,749,600	2,933,300	2,557,500	107,000	2,664,500	(3.1%)

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
TDC Category C County Museums - Fund (198)	14.00	15.00	15.00	15.00	-	15.00	0.0%
Total FTE	14.00	15.00	15.00	15.00	-	15.00	0.0%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

Museum Division

TDC Category C County Museums - Fund (198)

Mission Statement

To preserve Collier County's non-renewable historical and archaeological resources and promote a fuller public knowledge and appreciation of our community's unique heritage and cultural development through the use of permanent and traveling exhibits, artifact, document and photographic collections, historic sites, visitor tours, historical research, school and educational programs, preservation and historic marker programs, community outreach, lectures, publications, and family-shared cultural events and activities.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Museums & Historic Sites Administration/Overhead	2.00	754,296	754,296	-
Funding to administer and maintain the Museum's main facility, its historic sites, structures, markers and botanical gardens. To minimize loss and deterioration of the artifact and photographic collections, County documents, maps, records and other non-renewable historical, archeological and cultural resources.				
Collections, Exhibition & Information Services	3.00	224,590	224,590	-
Provide regular operating schedule for public visitation, resources for exhibit research, exhibit development, professional management and conservation of the collections, and maintain permanent exhibits to interpret the history and development of Collier County for both residents and visitors.				
Education & Community Services	3.00	195,214	195,214	-
Provides curriculum-based student programs, volunteer training, outreach activities and lectures to civic groups and organizations, special exhibitions, and family-centered learning experiences such as the Old Florida Festival, Archaeology Fair, Native Plant Exhibition, Tamiami Trail Commemoration, and Roberts Ranch Historical Re-enactment.				
Museum of the Everglades	2.00	218,300	218,300	-
Provide funding to maintain and operate a County Museum branch facility in Everglades City. The restored structure is a nationally recognized and registered historic landmark.				
Roberts Ranch/Immokalee Pioneer Museum	2.00	180,400	180,400	-
Provide funding to develop, maintain and operate a County Museum branch facility at the Roberts Ranch in Immokalee. The restored property is a nationally recognized and registered historic landmark.				
Naples Depot	2.00	235,600	235,600	-
Provide funding to develop, maintain and operate a County Museum branch facility at the Naples Depot.				
Marco Island Museum	1.00	164,400	164,400	-
Provide funding to develop, maintain and operate a County Museum branch facility on Marco Island.				
Reserves/Transfers	-	584,700	584,700	-
Current Level of Service Budget	15.00	2,557,500	2,557,500	-
Program Enhancements				
Museum Staff Transport Vehicle	-	32,000	32,000	-

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

Museum Division

TDC Category C County Museums - Fund (198)

Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Vehicle to be used for Museum educational and curatorial initiatives as well as volunteer training and coordination.				
Project Management Funding	-	75,000	75,000	-
Provide for Museum capital project delivery through contract, job bank or intergovernmental fee based project management funding.				
Expanded Services Budget	-	107,000	107,000	-
Total Adopted Budget	15.00	2,664,500	2,664,500	-

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
# of Visitors	98,000	100,000	95,000	95,000
Volunteer Hours Contributed	6,875	7,400	5,000	5,000

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	981,430	1,121,300	1,121,900	1,198,800	-	1,198,800	6.9%
Operating Expense	495,432	514,300	511,000	552,000	76,500	628,500	22.2%
Indirect Cost Reimburs	219,800	244,900	244,900	217,800	-	217,800	(11.1%)
Capital Outlay	59,770	2,000	2,000	4,200	30,500	34,700	1,635.0%
Net Operating Budget	1,756,432	1,882,500	1,879,800	1,972,800	107,000	2,079,800	10.5%
Trans to Tax Collector	40,711	40,400	42,000	42,500	-	42,500	5.2%
Trans to 193 TDC Museum	-	140,700	140,700	-	-	-	(100.0%)
Trans to 314 Museum Cap	282,000	452,100	452,100	311,600	-	311,600	(31.1%)
Reserves for Contingencies	-	51,700	-	50,000	-	50,000	(3.3%)
Reserves for Cash Flow	-	200,000	-	200,000	-	200,000	0.0%
Reserves for Attrition	-	(17,800)	-	(19,400)	-	(19,400)	9.0%
Total Budget	2,079,143	2,749,600	2,514,600	2,557,500	107,000	2,664,500	(3.1%)
Total FTE	14.00	15.00	15.00	15.00	-	15.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Tourist Devel Tax	2,035,549	1,883,500	2,077,900	2,119,500	-	2,119,500	12.5%
Charges For Services	14,615	27,000	21,000	15,000	-	15,000	(44.4%)
Miscellaneous Revenues	35,415	33,000	22,000	15,000	-	15,000	(54.5%)
Interest/Misc	4,530	2,400	6,000	4,000	-	4,000	66.7%
Trans frm Tax Collector	15,807	-	-	-	-	-	na
Trans fm 001 Gen Fund	140,700	200,000	-	200,000	-	200,000	0.0%
Carry Forward	643,400	701,000	806,400	311,700	107,000	418,700	(40.3%)
Less 5% Required By Law	-	(97,300)	-	(107,700)	-	(107,700)	10.7%
Total Funding	2,890,016	2,749,600	2,933,300	2,557,500	107,000	2,664,500	(3.1%)

Notes:

On April 23, 2013, the Board authorized amendments to the Tourist Tax Ordinance that reduced the distribution of Tourist Taxes to County Museums from 11.0% to 9.607%. Effective with the FY 14 budget the Board approved two further steps designed to mitigate any reduction in Museum funding. The first is to direct staff to develop a plan to generate revenue to support the museum through fundraising, grants and aids, admission fees or other means. The second is to provide a backstop of General Fund dollars to be held

Public Services Department

Museum Division

TDC Category C County Museums - Fund (198)

in reserve in the event of shortfalls in fundraising.

Forecast FY 2016:

Personal services and operating expense forecasts are consistent with the budget.

Tourism Development Tax Revenues are forecast 4.1% above FY 15 collections reflecting the current TDC tax collection trend. The forecast for other revenue includes: \$22,000 for contributions, \$15,000 for museum facility rentals, and \$6,000 in adult guided tours.

The forecast transfer to 193 TDC Museum is for reimbursement to TDC Non-County Museums Fund (193) for 2009 donations to the Freedom Memorial that were made from that fund and have subsequently been deemed unallowable. The appropriate TDC source for the donation is County Museum Fund (198).

Current FY 2017:

The personal services and operating expense budgets are in compliance with budget guidance. Transfer to Museum Capital Fund (314) is established at \$311,600. Cash flow reserves, supported by a contingent transfer from General Fund (001), remain at the prior year level.

Revenues:

TDC revenue is budgeted at 2% above the anticipated FY 16 revenue forecast. Operating revenue is budgeted somewhat lower reflecting recent experience with revenue producing alternatives.

A \$200,000 transfer from the General Fund is provided as a contingency source of funding in the event of revenue shortfalls.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

Parks & Recreation Division

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	12,334,190	13,646,800	13,357,600	14,320,500	152,000	14,472,500	6.1%
Operating Expense	7,550,429	9,893,200	9,933,400	9,906,200	41,800	9,948,000	0.6%
Indirect Cost Reimburs	126,800	93,200	93,200	117,700	-	117,700	26.3%
Capital Outlay	801,205	1,008,600	1,113,800	599,900	-	599,900	(40.5%)
Remittances	500,000	500,000	500,000	500,000	-	500,000	0.0%
Net Operating Budget	21,312,624	25,141,800	24,998,000	25,444,300	193,800	25,638,100	2.0%
Trans to Property Appraiser	2,568	2,900	2,900	3,400	-	3,400	17.2%
Trans to Tax Collector	5,745	6,600	6,600	6,900	-	6,900	4.5%
Trans to 001 General Fund	285,800	261,300	261,300	267,800	-	267,800	2.5%
Trans to 111 Unincorp Gen Fd	128,000	681,500	681,500	698,000	-	698,000	2.4%
Trans to 174 Consvr Collier Maint	-	500,000	500,000	-	-	-	(100.0%)
Trans to 179 Consvr Collier Proj	330,000	-	-	-	-	-	na
Trans to 710 Pub Serv Match	918	-	14,100	-	-	-	na
Trans to 306 Parks Cap Fd	854	-	-	-	-	-	na
Reserves for Contingencies	-	1,761,400	-	1,791,500	-	1,791,500	1.7%
Reserves for Capital	-	321,400	-	204,000	-	204,000	(36.5%)
Restricted for Unfunded Requests	-	32,078,000	-	32,146,100	-	32,146,100	0.2%
Total Budget	22,066,508	60,754,900	26,464,400	60,562,000	193,800	60,755,800	0.0%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Caracara Prairie Management Fund (674)	51,433	44,900	43,700	29,900	-	29,900	(33.4%)
Conservation Collier Fund (172)	2,463	418,500	416,100	24,200	-	24,200	(94.2%)
Conservation Collier Maintenance (174)	747,382	762,300	795,800	754,800	40,000	794,800	4.3%
Conservation Collier Projects (179)	280,543	40,000	122,800	25,500	-	25,500	(36.3%)
County Park Facilities & Programs (001)	8,139,669	9,727,700	9,500,400	10,055,600	900	10,056,500	3.4%
Golden Gate Community Center (130)	814,068	1,054,900	1,018,800	1,070,500	1,800	1,072,300	1.6%
Parks & Recreation (111)	11,277,066	13,084,200	13,091,100	13,450,800	151,100	13,601,900	4.0%
Parks & Recreation Donations (607)	-	9,300	9,300	33,000	-	33,000	254.8%
Total Net Budget	21,312,624	25,141,800	24,998,000	25,444,300	193,800	25,638,100	2.0%
Total Transfers and Reserves	753,885	35,613,100	1,466,400	35,117,700	-	35,117,700	(1.4%)
Total Budget	22,066,508	60,754,900	26,464,400	60,562,000	193,800	60,755,800	0.0%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

Parks & Recreation Division

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	282,675	315,000	302,400	342,100	-	342,100	8.6%
Delinquent Ad Valorem Taxes	14,246	-	1,500	-	-	-	na
Intergovernmental Revenues	-	-	14,700	-	-	-	na
Charges For Services	7,598,960	8,461,600	8,487,100	8,633,500	25,000	8,658,500	2.3%
Fines & Forfeitures	30,365	37,200	37,200	37,200	-	37,200	0.0%
Miscellaneous Revenues	336,568	218,900	274,600	220,200	-	220,200	0.6%
Interest/Misc	263,402	172,300	298,500	347,800	-	347,800	101.9%
Reimb From Other Depts	18,461	100,000	74,400	121,500	-	121,500	21.5%
Trans frm Property Appraiser	298	-	-	-	-	-	na
Trans frm Tax Collector	2,231	-	-	-	-	-	na
Net Cost General Fund	2,981,227	4,736,900	4,539,500	5,006,500	900	5,007,400	5.7%
Net Cost MSTU General Fund	8,609,853	9,389,200	9,349,100	9,606,300	126,100	9,732,400	3.7%
Trans fm 001 Gen Fund	128,000	681,500	681,500	698,000	-	698,000	2.4%
Trans fm 111 MSTU Gen Fd	679,000	673,600	673,600	690,400	-	690,400	2.5%
Trans fm 174 Conserv Collier Maint	330,000	-	-	-	-	-	na
Trans fm 179 Consvr Maint	-	500,000	500,000	-	-	-	(100.0%)
Trans fm 195 TDC Cap Fd	160,000	164,800	164,800	166,500	-	166,500	1.0%
Trans fm 272 Conserv Co GO Bd	54,000	84,900	65,800	5,000	-	5,000	(94.1%)
Trans fm 273 Conservation Collier	37,025	200	-	-	-	-	(100.0%)
Trans fm 474 Solid Waste Cap	701,600	-	-	-	-	-	na
Trans fm 703/704 Ad Srv Grants	204	-	-	-	-	-	na
Carry Forward	35,619,300	35,258,300	35,777,500	34,736,000	41,800	34,777,800	(1.4%)
Less 5% Required By Law	-	(39,500)	-	(49,000)	-	(49,000)	24.1%
Total Funding	57,847,416	60,754,900	61,242,200	60,562,000	193,800	60,755,800	0.0%

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
County Park Facilities & Programs (001)	68.50	70.50	70.50	69.50	1.00	70.50	0.0%
Parks & Recreation (111)	112.00	114.00	114.00	114.25	17.00	131.25	15.1%
Golden Gate Community Center (130)	8.50	8.50	8.50	8.50	1.50	10.00	17.6%
Conservation Collier Maintenance (174)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Total FTE	192.00	196.00	196.00	195.25	19.50	214.75	9.6%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Parks & Recreation Division
County Park Facilities & Programs (001)**

Mission Statement

To benefit the well-being of the people, community and environment of Collier County.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	1.00	961,619	-	961,619
Oversee County Park facilities and programs including employee, contractual, fiscal and resource management.				
Park Maintenance (001)	23.50	3,843,350	-	3,843,350
Provide a pleasant, clean, safe and enjoyable environment for park visitors at all assigned parks in order to provide exceptional passive and active recreational experiences.				
Recreation Programs	19.00	2,378,018	1,066,500	1,311,518
Recreation programs include sailing and skiing, adult and youth athletic programs, county-wide special events, ranger/athletic camps, recreation complex fitness center, and interpretative programs.				
Aquatics	5.00	1,253,200	1,606,400	-353,200
Promote residents and visitors utilization of the Sun N Fun Lagoon by providing a safe and supervised opportunity for the public to access instructional swimming and general aquatic recreation.				
Parks & Recreation Marina Operations	-	70,100	117,700	-47,600
Provide for concessionaire to operate fuel sales, bait, launching, and docking services at County owned marinas and operating expenses for utilities and maintenance that continue to be the County's responsibility				
Park Rangers	14.18	1,228,771	1,870,000	-641,229
Provides for protection of park resources and park visitors, enforcement of park rules and regulations, providing information regarding park use and points of interest, and in some cases collection of fees. Rangers may also act as educators by taking visitors on nature walks, setting up exhibits, and lecturing on historic topics.				
Toll Booth Attendants	5.00	334,242	920,000	-585,758
Toll Booth Attendants collect, safeguard and reconcile beach parking fees at the Vanderbilt Beach Garage, Clam Pass Beach Park, Barefoot Beach Preserve, and Tigertail Beach Park, they post tide times and weather conditions, report violations or security issues and assist the public with questions and/or concerns.				
Sea Turtle Monitoring	1.82	184,300	166,500	17,800
Monitor, report and conduct informational activities required to support beach permit conditions.				
Remittances to Municipalities	-	500,000	-	500,000
One-half of the \$1,000,000 annual payment to the City of Naples for the use by County residents of beach parking, parks, recreational facilities and recreational programs. This is governed by the November 18, 2008, Interlocal Agreement Between the County and City of Naples Regarding Parks and Recreation.				
Current Level of Service Budget	69.50	10,753,600	5,747,100	5,006,500

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Parks & Recreation Division
County Park Facilities & Programs (001)**

Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
North Collier Regional Park - Parks & Recreation Assistant	1.00	900	-	900
Convert current job bank position with health insurance benefits to permanent FTE.				
Expanded Services Budget	1.00	900	-	900
Total Adopted Budget	70.50	10,754,500	5,747,100	5,007,400

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Achieve 100% of on-time reporting for sea turtle monitoring	100	100	100	100
Achieve 95% of sea turtle nest marked within 12 hours	100	99	99	100
Increase Boat Launches by 1%	37,000	37,370	37,370	37,743
Increase Fitness Memberships by 1%	3,060	3,090	3,090	3,120
Increase safety in Parks by 1% inc. in Ranger Contacts	83,500	84,335	84,335	85,178
Increase Sun-N-Fun Attendance by 1%	131,000	132,310	132,300	135,000

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	4,185,395	4,656,000	4,438,800	4,890,700	900	4,891,600	5.1%
Operating Expense	3,145,575	4,415,300	4,329,600	4,531,700	-	4,531,700	2.6%
Capital Outlay	308,700	156,400	232,000	133,200	-	133,200	(14.8%)
Remittances	500,000	500,000	500,000	500,000	-	500,000	0.0%
Net Operating Budget	8,139,669	9,727,700	9,500,400	10,055,600	900	10,056,500	3.4%
Trans to 111 Unincorp Gen Fd	128,000	681,500	681,500	698,000	-	698,000	2.4%
Total Budget	8,267,669	10,409,200	10,181,900	10,753,600	900	10,754,500	3.3%
Total FTE	68.50	70.50	70.50	69.50	1.00	70.50	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	4,786,099	5,087,300	5,100,700	5,153,900	-	5,153,900	1.3%
Fines & Forfeitures	30,365	37,200	37,200	37,200	-	37,200	0.0%
Miscellaneous Revenues	24,178	21,700	24,500	21,700	-	21,700	0.0%
Reimb From Other Depts	-	100,000	53,900	100,000	-	100,000	0.0%
Net Cost General Fund	2,981,227	4,736,900	4,539,500	5,006,500	900	5,007,400	5.7%
Trans fm 111 MSTD Gen Fd	285,800	261,300	261,300	267,800	-	267,800	2.5%
Trans fm 195 TDC Cap Fd	160,000	164,800	164,800	166,500	-	166,500	1.0%
Total Funding	8,267,669	10,409,200	10,181,900	10,753,600	900	10,754,500	3.3%

Notes:

Notes: The Parks Division continues to support Tourist Development Sports Tourism events at North Collier Regional Park and Sugden Park with partially offsetting revenues provided by Tourism for support of County sports venues. Beach Park locations continue to enjoy robust seasonal visitor utilization and revenue growth.

Forecast FY 2016:

Forecast personal services are projected lower than budget due to position vacancies and turnover of long term employees. Revenues are estimated at a level consistent with budgeted levels.

Public Services Department

Parks & Recreation Division County Park Facilities & Programs (001)

Current FY 2017:

Within the compliance envelope staff is recommending funding increases for supplemental job bank staffing of approximately \$85,000 at Sun-N-Fun and Sugden and \$15,000 at the NCRP Fitness Center. Also included is an increase of \$13,100 relative to health insurance benefit compliance for two part time/job bank positions with work hours in excess of limits.

The annual remittances of \$500,000 reflects one-half of the annual \$1,000,000 contribution to the City of Naples for reciprocal beach parking and recreational services identified in the 2008 Interlocal Agreement.

Capital equipment replacements are budgeted modestly lower than the prior year. Planned capital outlay is provided in detail below.

\$7,000 - Pool Vacuum
\$13,000 - Two Way Radio
\$3,700 - Radio for Pagni replacement
\$8,000 - Walk in Cooler (Replacement)
\$6,400 - Computer Replacements 20% of current Inventory
\$3,100 - Laptop Replacements 25 % of current inventory
\$38,000 - John Deere 990
\$38,000 - John Deere 4210
\$11,000 - John Deere GATOR
\$5,000 - Kawasaki KLF250A2

Included in the budget is a reimbursement from the General Fund (001) for a pro-rata portion of Parks administrative costs that are funded within the Parks Unincorporated Area General Fund (111) Budget. The amount in FY 16 was \$681,500, for FY 17 it is \$698,000.

Revenues:

The FY 17 revenue budget is established at a level slightly higher than the prior year. The increase is supported primarily by beach park revenue. All Park Rangers are budgeted in the General Fund (001) Parks budget. Ranger costs are then apportioned between General Fund Park operations and Community Park operations which are funded through the Unincorporated Area General Fund (111). Based on the apportionment a reimbursement from Fund (111) to Fund (001) is budgeted. The reimbursement for FY 17 is \$267,800.

Tourist Development Tax funds provide up to \$100,000 to the Parks Division for costs incurred relative to TDC sponsored sports events that utilize Parks venues. Sea Turtle Operations receive a grant from TDC funds to offset Sea Turtle program costs. The current year grant is \$166,500.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Parks & Recreation (111)**

Mission Statement

To benefit the well-being of the people, community and environment of Collier County.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	16.50	1,882,470	698,000	1,184,470
Oversee operations including employees, contracts, fiscal, resource management, customer service and marketing.				
Park Maintenance (111)	45.00	5,567,470	-	5,567,470
Protect resources, provide a pleasant, clean, safe, and enjoyable environment for park visitors at all parks to allow quality passive and organized recreational experiences by the public.				
Community Centers/Parks	37.50	4,142,734	1,308,724	2,834,010
Provide customer service and meeting places for community and special interest groups; provide structured programming for all ages via classes, activities and special events; and offer informal gathering opportunities through open game room and drop-in recreation programs.				
Aquatics/Fitness	9.50	963,860	601,830	362,030
Promote residents and visitors utilization of the Golden Gate Aquatic and Fitness Complex, and the Immokalee Pool and Fitness Center by providing a safe and supervised opportunity for the public to access instructional swimming, general aquatic recreation and fitness training.				
Childcare/Preschool, After School, No School Days, Vacation	5.75	1,162,066	1,503,746	-341,680
Strive to meet family needs by providing a safe and supervised environment for all children to attend throughout the year and during the summer months. Provide recreational and enrichment experiences for self-esteem and self-reliance, learning, pleasure, health and well being.				
Current Level of Service Budget	114.25	13,718,600	4,112,300	9,606,300
Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Customer Service Specialist	1.00	50,800	25,000	25,800
Enhance customer service and fiscal accountability at Immokalee South Park. This position would be responsible for front desk activities. This position would allow us to expand operational hours to provide a level of service comparable to other community parks and to accommodate evening and weekend events and rentals. This would in turn allow our Recreational program staff to increase recreational programs and services.				
Maintenance Worker Immokalee	1.00	43,400	-	43,400
Performs general repair and maintenance work on Parks buildings, equipment, grounds, and related facilities within assigned Parks division; performs semi-skilled and manual work involving grounds maintenance, parks/recreational facility maintenance, aquatic facility maintenance, aquatic control, lake/beach maintenance, building maintenance, plumbing maintenance, custodial maintenance, or other projects within the assigned division.				
Maintenance Worker ENCP	1.00	43,400	-	43,400

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Parks & Recreation (111)**

Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
(1) Performs general repair and maintenance work on County buildings, equipment, grounds, and related facilities within an assigned County department; performs semi-skilled and manual work involving grounds maintenance, parks/recreational facility maintenance, aquatic facility maintenance, aquatic control, lake/beach maintenance, building maintenance, plumbing maintenance, custodial maintenance, or other projects within the assigned department; assists skilled-trade employees or other workers as needed.				
Golden Gate Aquatic Facilities - Lifeguards (3)	3.00	2,700	-	2,700
Convert three job bank positions with health insurance benefits to permanent FTE status.				
Recreation - Parks & Recreation Assistants (2)	2.00	1,800	-	1,800
Convert two job bank positions with health insurance benefits to permanent FTE status.				
Immokalee Aquatic Facilities - Lifeguards (5)	5.00	4,500	-	4,500
Convert five job bank positions with health insurance benefits to permanent FTE status.				
Veterans Park - Childcare Worker	1.00	900	-	900
Convert current job bank position with health insurance benefits to permanent FTE.				
East Naples Park - Convert Part-time Position to Full-time	0.50	900	-	900
Convert current part-time FTE (0.5) position with health insurance benefits to full-time FTE (1.0).				
Immokalee South Park - Convert Part-time Position to Full-time	0.50	900	-	900
Convert current part-time FTE (0.5) position with health insurance benefits to full-time FTE (1.0).				
Immokalee South Park - Childcare Worker (2)	2.00	1,800	-	1,800
Convert two job bank positions with health insurance benefits to permanent FTE status.				
Expanded Services Budget	17.00	151,100	25,000	126,100
Total Adopted Budget	131.25	13,869,700	4,137,300	9,732,400

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
100% Reporting to CAPRA to maintain accreditation	100	100	100	100
Increase Aquatic Facility Attendance by 1%	50,000	50,500	50,500	51,000
Increase Fee Based Facility Rentals by 1%	10,700	10,807	10,807	10,900
Increase Fee Based Program Registrations by 1%	9,000	9,090	9,090	9,180
Increase Fitness Memberships by 1%	4,693	4,740	4,740	4,780
Maintain 75% or greater of Athletic Field utilization	78	78	78	78

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Parks & Recreation (111)**

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	7,382,240	8,144,600	8,110,400	8,536,100	149,300	8,685,400	6.6%
Operating Expense	3,693,862	4,689,600	4,676,600	4,592,900	1,800	4,594,700	(2.0%)
Capital Outlay	200,964	250,000	304,100	321,800	-	321,800	28.7%
Net Operating Budget	11,277,066	13,084,200	13,091,100	13,450,800	151,100	13,601,900	4.0%
Trans to 001 General Fund	285,800	261,300	261,300	267,800	-	267,800	2.5%
Total Budget	11,562,866	13,345,500	13,352,400	13,718,600	151,100	13,869,700	3.9%
Total FTE	112.00	114.00	114.00	114.25	17.00	131.25	15.1%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	2,587,885	3,114,900	3,123,400	3,216,800	25,000	3,241,800	4.1%
Miscellaneous Revenues	218,666	159,900	177,900	176,000	-	176,000	10.1%
Reimb From Other Depts	18,461	-	20,500	21,500	-	21,500	na
Net Cost MSTU General Fund	8,609,853	9,389,200	9,349,100	9,606,300	126,100	9,732,400	3.7%
Trans fm 001 Gen Fund	128,000	681,500	681,500	698,000	-	698,000	2.4%
Total Funding	11,562,866	13,345,500	13,352,400	13,718,600	151,100	13,869,700	3.9%

Forecast FY 2016:

Forecast expenditures and revenue are consistent with budget.

Current FY 2017:

Personal Services include \$196,500 in new health insurance costs for 17 job bank and part time positions with sufficient work hours to qualify for health insurance under requirements of the Affordable Health Care Act. Operating Expense are budgeted moderately lower than the prior year while planned capital equipment replacements are budgeted somewhat higher. Planned capital outlay is provided in detail below.

Capital outlay includes:

- \$9,200 - Laptop Replacements 25 % of current inventory
- \$13,800 - Computer Replacements 20% of current inventory
- \$40,700 - Communication mobile Radio's
- \$63,000 - 9 Soccer Goals - Aluminum
- \$15,000 - Diving boards and stands
- \$7,400 - Treadmill
- \$3,000 - 2 Large Laminating Machine
- \$8,000 - Wireless PA System
- \$26,000 - 3 Club Car
- \$10,000 - John Deere GATOR
- \$44,000 - 3 TORO TD 2300
- \$78,000 - 5 John DEERE M655

Revenues:

Revenues are budgeted approximately 4% higher than the prior year.

Included in the budget is a reimbursement from the General Fund (001) for a pro-rata portion of Parks administrative costs that are funded within the Parks Unincorporated Area General Fund (111) Budget. The amount in FY 16 was \$681,500, for FY 17 it is \$698,000.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Golden Gate Community Center (130)**

Mission Statement

To benefit the well-being of the people, community, and environment of Collier County.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Golden Gate Community Center	5.00	656,096	656,096	-
The Golden Gate Community Center serves as a meeting place for community groups and provides structured programming for all ages via classes, activities, and special events and offers informal gathering opportunities through open game room and drop-in recreation programs.				
Childcare/Preschool, Afterschool, No School, Vacation Camp	2.50	176,989	176,989	-
Strive to meet family needs by providing a safe and supervised environment for all children to attend throughout the year. Provide recreational and enrichment experiences for self-esteem, self-reliance, learning, pleasure, health and well being.				
Community Center Maintenance	1.00	237,415	237,415	-
Protect resources, provide a pleasant, clean, safe and enjoyable environment for community center visitors to allow quality passive and organized recreational experiences by the public.				
Reserves/Transfers	-	203,600	203,600	-
Current Level of Service Budget	8.50	1,274,100	1,274,100	-
Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Convert Part-time Position to Full-time	0.50	900	900	-
Convert current part-time FTE (0.5) position with health insurance benefits to full-time FTE (1.0) status.				
Parks & Recreation Program Leader	1.00	900	900	-
Convert current job bank position with health insurance benefits to permanent FTE.				
Expanded Services Budget	1.50	1,800	1,800	-
Total Adopted Budget	10.00	1,275,900	1,275,900	-

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Increase Fee Based Facility Rentals by 2%	1,200	1,212	1,212	1,230
Increase Fee Based Program Registrations by 1%	1,326	1,339	1,339	1,360

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Golden Gate Community Center (130)**

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	496,730	571,200	534,400	610,900	1,800	612,700	7.3%
Operating Expense	241,838	296,000	406,700	278,300	-	278,300	(6.0%)
Indirect Cost Reimburs	75,500	71,800	71,800	90,400	-	90,400	25.9%
Capital Outlay	-	115,900	5,900	90,900	-	90,900	(21.6%)
Net Operating Budget	814,068	1,054,900	1,018,800	1,070,500	1,800	1,072,300	1.6%
Trans to Property Appraiser	2,568	2,900	2,900	3,400	-	3,400	17.2%
Trans to Tax Collector	5,745	6,600	6,600	6,900	-	6,900	4.5%
Trans to 306 Parks Cap Fd	854	-	-	-	-	-	na
Reserves for Contingencies	-	9,100	-	45,600	-	45,600	401.1%
Reserves for Capital	-	122,700	-	147,700	-	147,700	20.4%
Total Budget	823,235	1,196,200	1,028,300	1,274,100	1,800	1,275,900	6.7%
Total FTE	8.50	8.50	8.50	8.50	1.50	10.00	17.6%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	282,365	315,000	302,400	342,100	-	342,100	8.6%
Delinquent Ad Valorem Taxes	2,072	-	-	-	-	-	na
Charges For Services	224,544	259,400	262,800	262,800	-	262,800	1.3%
Miscellaneous Revenues	3,324	6,100	6,100	-	-	-	(100.0%)
Interest/Misc	4,847	-	3,000	2,700	-	2,700	na
Trans frm Property Appraiser	298	-	-	-	-	-	na
Trans frm Tax Collector	2,231	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	393,200	412,300	412,300	422,600	-	422,600	2.5%
Carry Forward	232,300	232,500	317,800	274,300	1,800	276,100	18.8%
Less 5% Required By Law	-	(29,100)	-	(30,400)	-	(30,400)	4.5%
Total Funding	1,145,181	1,196,200	1,304,400	1,274,100	1,800	1,275,900	6.7%

Forecast FY 2016:

The personal services and operating expense forecasts are consistent with the budget. Roof replacement originally budgeted as a capital outlay was reclassified to the operating expense category. Revenue is consistent with budget.

Current FY 2017:

The current services budget includes funding for job bank and part time positions. Within the job bank/part-time category there are two positions with sufficient work hours to qualify for health insurance under requirements of the Affordable Health Care Act. These positions are considered core staffing and are proposed to be converted to "regular" status at a small marginal cost. The operating expense category is somewhat lower due to reduced insurance and Fleet Maintenance costs. In the capital outlay category there is \$50,000 for playground equipment replacement, \$35,000 for HVAC system maintenance and replacement and \$5,900 provided for the Wheels BMX starting ramp compressor. The costs are shared 60% MSTD General Fund (111) and 40% GGCC Fund (130). A contingency reserve is provided and the reserve for capital replacement is funded with an incremental \$25,000.

Revenues:

Taxable value for this district is \$1,837,290,716, a 8.82% increase over last year. The rolled back rate for this district is .1728 per \$1,000 of taxable value. The millage cap for this district is .9000 per \$1,000 of taxable value. The advisory committee recommends a millage neutral tax levy of .1862 that will generate \$342,100 in property taxes.

The transfer from Unincorporated Area General Fund (111) is established to maintain a 60/40 ratio relative to shared costs and the 2.5% increase recommended in budget guidance. This transfer is subject to adjustment to maintain the proper ratio with the Golden Gate Community Center MSTU tax levy.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Parks & Recreation Donations (607)**

Mission Statement

To provide community based programming for recreational programming.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Donations Account	-	33,000	33,000	-
Fund is to collect donations through direct donations and/or fund raising activities to pay for summer camp programs for children who would otherwise be unable to attend. Also included as a donation for improvements at Tony Rosbough baseball field in Immokalee.				
Reserves/Interest/Transfers	-	3,000	3,000	-
Current Level of Service Budget	-	36,000	36,000	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	9,300	9,300	33,000	-	33,000	254.8%
Net Operating Budget	-	9,300	9,300	33,000	-	33,000	254.8%
Reserves for Contingencies	-	-	-	3,000	-	3,000	na
Total Budget	-	9,300	9,300	36,000	-	36,000	287.1%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	1,343	4,000	31,000	4,200	-	4,200	5.0%
Interest/Misc	68	-	-	-	-	-	na
Carry Forward	8,900	5,500	10,300	32,000	-	32,000	481.8%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
Total Funding	10,312	9,300	41,300	36,000	-	36,000	287.1%

Notes:

This fund was established in FY 2009 to collect donations from private parties and to collect revenues from fund raising activities.

Forecast FY 2016:

Forecast represents a donation for a baseball field at Tony Rosbough in Immokalee and donations for scholarship fund for eligible children.

Current FY 2017:

Expenses represent donations for recreational activities.

Revenues:

Represent estimated contributions received based upon the past years' actual collections.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Conservation Collier Fund (172)**

Mission Statement

The purpose of the Conservation Collier Acquisition Trust Fund is to acquire and manage environmentally sensitive lands.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Land Acquisition	-	26,600	26,600	-
Planned land acquisition and associated expenses & reserves.				
Current Level of Service Budget	-	26,600	26,600	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	-	500	500	-	500	na
Indirect Cost Reimburs	-	200	200	700	-	700	250.0%
Capital Outlay	2,463	418,300	415,400	23,000	-	23,000	(94.5%)
Net Operating Budget	2,463	418,500	416,100	24,200	-	24,200	(94.2%)
Reserves for Contingencies	-	4,100	-	2,400	-	2,400	(41.5%)
Reserves for Capital	-	124,400	-	-	-	-	(100.0%)
Total Budget	2,463	547,000	416,100	26,600	-	26,600	(95.1%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	(25)	-	-	-	-	-	na
Miscellaneous Revenues	-	-	18,600	15,300	-	15,300	na
Interest/Misc	3,159	2,600	1,500	200	-	200	(92.3%)
Carry Forward	541,900	544,600	407,900	11,900	-	11,900	(97.8%)
Less 5% Required By Law	-	(200)	-	(800)	-	(800)	300.0%
Total Funding	545,035	547,000	428,000	26,600	-	26,600	(95.1%)

Notes:

In accordance with Ordinance No. 02-63, FY 13 was the final year of the voter approved Conservation Collier special tax levy. Accordingly, Conservation Collier acquisition operations have been phased out and accumulated reserves have been moved to the Conservation Collier Management Trust Fund (174).

The Land Acquisition Trust Fund is utilized to maintain a small amount of money for opportunistic acquisitions within the multi-parcel projects, as well as functioning as the receiving fund for monetary donations under the Land Development Code offsite preservation provision.

Forecast FY 2016:

The FY 16 forecast reflects the acquisition of the 7.51 acre CDC parcel for the Gordon River Greenway.

Current FY 2017:

The FY 17 Conservation Collier Management Trust Fund (172) budget reflects a modest small parcel acquisition earmark and a 10% reserve.

Revenues:

Revenue includes funds carried forward and a budget for offsite preservation donations.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Conservation Collier Maintenance (174)**

Mission Statement

To manage environmentally sensitive lands acquired through the Conservation Collier program. This fund provides for costs associated with perpetual management of Conservation Collier lands.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration	3.00	386,005	386,005	-
Personnel and overhead costs of program such as insurance and indirect cost reimbursement.				
Land Management	-	368,795	368,795	-
Land management activities such as fencing, exotic plant treatment and control and other restoration activities that are specified by land management plans developed for each of the properties acquired.				
Land Management Reserves & Transfers	-	32,221,400	32,221,400	-
Reserves set aside for perpetual land management. Once initial one-time land management activities are complete, routine land management requirements will be funded from interest generated on funds held in reserve.				
Current Level of Service Budget	3.00	32,976,200	32,976,200	-

Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Peyton Preserve Fencing	-	40,000	40,000	-
Nancy Peyton Preserve has a growing trespass with ATVs problem. Staff has consulted with CCSO, tried placing cameras with real-time reporting and contacting CCSO to enforce, but deputies cannot respond fast enough. As a result, the CCSO has recommended fencing the property as the best means to stop the ongoing trespass, which threatens the safety of other hikers, wildlife, and the integrity of the preserve.				
Expanded Services Budget	-	40,000	40,000	-
Total Adopted Budget	3.00	33,016,200	33,016,200	-

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Acres Managed	4,067	4,073	4,083	4,083
Acres Treated for Exotics	3,434.50	2,238.00	2,238.00	2,140.00
Maintained Miles Trails/Firebreaks	47	47	47	47
Preserves Open to Public	12	12	12	12
Public Hunt Events	8	8	8	8

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Conservation Collier Maintenance (174)**

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	269,825	275,000	274,000	282,800	-	282,800	2.8%
Operating Expense	417,722	438,100	470,000	439,400	40,000	479,400	9.4%
Indirect Cost Reimburs	51,300	21,200	21,200	26,600	-	26,600	25.5%
Capital Outlay	8,536	28,000	30,600	6,000	-	6,000	(78.6%)
Net Operating Budget	747,382	762,300	795,800	754,800	40,000	794,800	4.3%
Trans to 179 Consvr Collier Proj	330,000	-	-	-	-	-	na
Trans to 710 Pub Serv Match	918	-	14,100	-	-	-	na
Reserves for Contingencies	-	76,000	-	75,300	-	75,300	(0.9%)
Restricted for Unfunded Requests	-	32,078,000	-	32,146,100	-	32,146,100	0.2%
Total Budget	1,078,300	32,916,300	809,900	32,976,200	40,000	33,016,200	0.3%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	335	-	-	-	-	-	na
Delinquent Ad Valorem Taxes	12,175	-	1,500	-	-	-	na
Intergovernmental Revenues	-	-	14,700	-	-	-	na
Charges For Services	432	-	200	-	-	-	na
Miscellaneous Revenues	78,535	27,200	16,500	3,000	-	3,000	(89.0%)
Interest/Misc	238,193	161,100	276,000	327,400	-	327,400	103.2%
Trans fm 179 Consvr Maint	-	500,000	500,000	-	-	-	(100.0%)
Trans fm 272 Conserv Co GO Bd	54,000	84,900	65,800	5,000	-	5,000	(94.1%)
Trans fm 273 Conservation Collier	37,025	200	-	-	-	-	(100.0%)
Trans fm 474 Solid Waste Cap	701,600	-	-	-	-	-	na
Trans fm 703/704 Ad Srv Grants	204	-	-	-	-	-	na
Carry Forward	32,453,700	32,152,400	32,632,600	32,657,400	40,000	32,697,400	1.7%
Less 5% Required By Law	-	(9,500)	-	(16,600)	-	(16,600)	74.7%
Total Funding	33,576,199	32,916,300	33,507,300	32,976,200	40,000	33,016,200	0.3%

Notes:

Conservation Collier is in the "management" phase of the program. The Conservation Collier Land Management Trust Fund (174) has become the primary operating fund for the program with all overhead and salary costs shifted from the Land Acquisition Trust Fund (172).

While Conservation Collier will not be conducting an acquisition cycle, staff has authority to approach the County Commission with "good deals." Conservation Collier County can also acquire lands as donations under the Land Development Code (LDC) (Section 3.05.07) provision for offsite preservation. Under this provision, Conservation Collier has received funds that are earmarked for acquisitions. Therefore, staff may develop an acquisition strategy and request Board approval to utilize those funds to acquire parcels within the Winchester Head and Red Maple Swamp multi-parcel projects. Additionally, the Conservation Collier ordinance (2002-63, as amended, Section 14.7) allows parcel trading within approved multi-parcel projects. Therefore, modest funds have been budgeted for acquisition and transactional costs.

The Conservation Collier budgets are consistent with the 10-Year Conservation Collier financial plan approved by the Board on April 8, 2014 and updated on June 23, 2015.

Forecast FY 2016:

Forecast revenues and expenditures are consistent with the budget.

Current FY 2017:

The FY 17 Conservation Collier Management Trust Fund (174) budget provides for planned restoration and maintenance activities as

Public Services Department

Parks & Recreation Division

Conservation Collier Maintenance (174)

well as program management. Land restoration and management activities and costs are distributed as follows:

Gordon River Greenway – \$25,000 - Exotic plant treatment maintenance for Conservation Collier's portion of the Greenway and the recently acquired CDC parcel.

Red Maple Swamp – \$7,500 - Exotic plant treatment maintenance on acquired parcels as needed. Additional maintenance funding for donated parcels is above this amount and will be moved into the cost center as needed.

Rivers Road – \$30,000 - exotic plant maintenance, firebreak maintenance, fuel reduction, trail and parking lot maintenance, and signage.

Nancy Payton – \$48,000 - Exotic plant treatment, firebreak maintenance, fencing. There is an expanded request in FY 17 for \$40,000 for fencing based on recommendation from the Collier County Sheriff's Office to curb ATV trespass.

Railhead – \$14,900 - Exotic plant treatment, firebreak maintenance and fence repair

Pepper Ranch –\$146,500 - Majority of expense is for exotic plant maintenance treatments and firebreak/trail maintenance. Additional expenses include hunt program check station attendant salary, wildlife and plant surveys, phone, electricity, trash pick-up, and office supplies.

All other preserves (Cocohatchee Creek, Redroot, Freedom Park, Logan Woods, Shell Island, McIlvane Marsh, Alligator Flag, Panther Walk, Otter Mound, Wet Woods, and Winchester Head – \$55,000 – for exotic plant treatment, trail maintenance, signage, tree management and misc. maintenance as needed.

Reserves represent the largest component of the Conservation Collier Management Trust Fund budget. Reserves have been set aside as dictated by Ordinance for the preservation, enhancement, restoration, conservation and maintenance of environmentally sensitive lands that either have been purchased with Conservation Collier funds, or have otherwise been approved for management.

Revenues:

The most significant revenue account is carry forward of Conservation Collier Management Trust Fund reserves. Interest earnings on Trust Fund reserves are the primary source of operating revenue. Other budgeted sources of revenue include fees generated from the Pepper Ranch Quality Wildlife Management Hunt Program and a transfer in of residual funds from the closed out Conservation Collier GO Bond fund.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Conservation Collier Projects (179)**

Mission Statement

This fund was established in FY 2013 to account for Conservation Collier Capital Improvement Projects in the standard capital project budgeting and accounting format.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Projects	-	25,500	25,500	-
Reserves	-	56,300	56,300	-
Current Level of Service Budget	-	81,800	81,800	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	-	-	500	-	500	na
Capital Outlay	280,543	40,000	122,800	25,000	-	25,000	(37.5%)
Net Operating Budget	280,543	40,000	122,800	25,500	-	25,500	(36.3%)
Trans to 174 Consvr Collier Maint	-	500,000	500,000	-	-	-	(100.0%)
Reserves for Capital	-	74,300	-	56,300	-	56,300	(24.2%)
Total Budget	280,543	614,300	622,800	81,800	-	81,800	(86.7%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	10,521	-	-	-	-	-	na
Interest/Misc	6,111	-	4,000	800	-	800	na
Trans fm 174 Conserv Collier Maint	330,000	-	-	-	-	-	na
Carry Forward	633,800	614,300	699,900	81,100	-	81,100	(86.8%)
Less 5% Required By Law	-	-	-	(100)	-	(100)	na
Total Funding	980,432	614,300	703,900	81,800	-	81,800	(86.7%)

Notes:

The Conservation Collier Capital Projects Fund is utilized to accomplish planned capital projects for Preserves. In FY 16, a portion of one planned project was completed - the engineering work for an RV pad at Pepper Ranch Preserve. The RV pad and services are proposed to be used by a volunteer couple who will bring their own RV and, in exchange for living at the site, will provide volunteer maintenance and campground host services. The second portion of the project, the development and installation of the pad, water, electric and septic system was delayed until FY17, as a portion of the funds were used for an emergency floor repair project on the leased cottage in FY16. Other planned expenses include cameras and fencing at the Gordon River Greenway.

Revenues:

Funding is provided through the carry forward of reserves and residual project funding.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Caracara Prairie Management Fund (674)**

Mission Statement

To provide funds for the perpetual maintenance of Caracara Prairie Preserve as required by agreement with the US Fish and Wildlife Service for panther habitat mitigation.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Reserves/Transfers	-	1,665,200	1,665,200	-
Preserve Management	-	29,900	29,900	-
Current Level of Service Budget	-	1,695,100	1,695,100	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	51,433	44,900	40,700	29,900	-	29,900	(33.4%)
Capital Outlay	-	-	3,000	-	-	-	na
Net Operating Budget	51,433	44,900	43,700	29,900	-	29,900	(33.4%)
Reserves for Contingencies	-	1,672,200	-	1,665,200	-	1,665,200	(0.4%)
Total Budget	51,433	1,717,100	43,700	1,695,100	-	1,695,100	(1.3%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	11,023	8,600	14,000	16,700	-	16,700	94.2%
Carry Forward	1,748,700	1,709,000	1,709,000	1,679,300	-	1,679,300	(1.7%)
Less 5% Required By Law	-	(500)	-	(900)	-	(900)	80.0%
Total Funding	1,759,723	1,717,100	1,723,000	1,695,100	-	1,695,100	(1.3%)

Notes:

Escrow funding was deposited into the Caracara Prairie Trust Fund (674) prior to release of Panther Habitat Units (PHUs) in FY15. The PHUs are being used for the Resource Recovery Park being developed by the Solid Waste Division.

A US Fish and Wildlife Service Biological Opinion Letter requires that the Grantor establish the Resource Recovery Park Compensation Parcel Endowment Fund Trust (the "Trust"), which shall be comprised of a non-wasting management fund (the "Endowment Fund") solely used to defray costs associated with the maintenance and management of the Compensation Parcel in perpetuity. The required one-time management fund deposit was established by agreement at \$1,582,800. This amount is the principal of the fund and expenses cannot cause the fund to dip below this amount.

The FY17 Caracara Prairie Fund is utilized to maintain this preserve under its Conservation Bank status. In FY17, planned projects include exotic control, vegetation surveys, trail maintenance and prescribed fire application

Forecast FY 2016:

The FY 16 forecast budget (674) reflects planned maintenance activities. The purchase of a sprayer is reflected in the Capital Outlay forecast.

Current FY 2017:

The FY 17 proposed expenses reflect planned and budgeted activities consistent with Conservation Bank requirements.

Revenues:

This fund is supported by carryforward of endowment funds and the interest earned on those funds.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

Public Health Division

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	272,720	350,500	339,700	352,500	-	352,500	0.6%
Capital Outlay	20,359	-	-	-	-	-	na
Grants and Aid	1,246,100	1,378,200	1,378,200	1,469,500	-	1,469,500	6.6%
Net Operating Budget	1,539,180	1,728,700	1,717,900	1,822,000	-	1,822,000	5.4%
Total Budget	1,539,180	1,728,700	1,717,900	1,822,000	-	1,822,000	5.4%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Public Health Department (001)	1,539,180	1,728,700	1,717,900	1,822,000	-	1,822,000	5.4%
Total Net Budget	1,539,180	1,728,700	1,717,900	1,822,000	-	1,822,000	5.4%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,539,180	1,728,700	1,717,900	1,822,000	-	1,822,000	5.4%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	3,039	-	-	-	-	-	na
Net Cost General Fund	1,536,141	1,728,700	1,717,900	1,822,000	-	1,822,000	5.4%
Total Funding	1,539,180	1,728,700	1,717,900	1,822,000	-	1,822,000	5.4%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Public Health Division
Public Health Department (001)**

Mission Statement

Protect and promote good health for all in Collier County within a partnership between State of Florida Department of Health and Collier County Board of County Commissioners.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
General Operating & Administrative Costs	-	352,500	-	352,500
Communicable Disease Control	-	547,800	-	547,800
Programs funded by the County include Immunizations; Sexually Transmitted Diseases; AIDS; Tuberculosis; Other Communicable Diseases; and Public Health Preparedness and Response.				
Personal Health (Primary Care)	-	877,000	-	877,000
Programs funded by the County under this category of services include Child Health; Healthy Start Prenatal; Tobacco & Cardiovascular Health Education; School Health; Adult Health; Physicians Led Access Network; and Dental.				
Environmental Health & Engineering	-	44,700	-	44,700
This program was established to provide Health Division Inspectors for the Migrant Housing program in Collier County.				
Current Level of Service Budget	-	1,822,000	-	1,822,000

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
# of Investigations of Potentially Illegal Migrant Housing	11	18	16	12
# of TB Tests	2,009	1,500	2,000	2,100

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	272,720	350,500	339,700	352,500	-	352,500	0.6%
Capital Outlay	20,359	-	-	-	-	-	na
Grants and Aid	1,246,100	1,378,200	1,378,200	1,469,500	-	1,469,500	6.6%
Net Operating Budget	1,539,180	1,728,700	1,717,900	1,822,000	-	1,822,000	5.4%
Total Budget	1,539,180	1,728,700	1,717,900	1,822,000	-	1,822,000	5.4%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	3,039	-	-	-	-	-	na
Net Cost General Fund	1,536,141	1,728,700	1,717,900	1,822,000	-	1,822,000	5.4%
Total Funding	1,539,180	1,728,700	1,717,900	1,822,000	-	1,822,000	5.4%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

University Extension Service Division

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	426,629	526,100	508,100	572,900	-	572,900	8.9%
Operating Expense	141,222	222,100	211,800	221,000	-	221,000	(0.5%)
Capital Outlay	34,616	22,800	4,200	-	-	-	(100.0%)
Net Operating Budget	602,467	771,000	724,100	793,900	-	793,900	3.0%
Reserves for Contingencies	-	62,500	-	5,500	-	5,500	(91.2%)
Restricted for Unfunded Requests	-	-	-	81,400	-	81,400	na
Total Budget	602,467	833,500	724,100	880,800	-	880,800	5.7%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
County Extension, Ed & Training Ct (001)	576,359	717,000	691,200	738,900	-	738,900	3.1%
Miscellaneous Grants (116)	465	-	-	-	-	-	na
University Extension Trust Fund (604)	25,643	54,000	32,900	55,000	-	55,000	1.9%
Total Net Budget	602,467	771,000	724,100	793,900	-	793,900	3.0%
Total Transfers and Reserves	-	62,500	-	86,900	-	86,900	39.0%
Total Budget	602,467	833,500	724,100	880,800	-	880,800	5.7%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	40,173	36,200	36,200	36,200	-	36,200	0.0%
Miscellaneous Revenues	14,260	14,200	14,200	29,200	-	29,200	105.6%
Interest/Misc	850	-	-	-	-	-	na
Net Cost General Fund	554,232	694,600	668,800	701,500	-	701,500	1.0%
Carry Forward	112,700	89,900	120,200	115,300	-	115,300	28.3%
Less 5% Required By Law	-	(1,400)	-	(1,400)	-	(1,400)	0.0%
Total Funding	722,215	833,500	839,400	880,800	-	880,800	5.7%

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
County Extension, Ed & Training Ct (001)	7.50	8.50	8.50	8.50	-	8.50	0.0%
Total FTE	7.50	8.50	8.50	8.50	-	8.50	0.0%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**University Extension Service Division
County Extension, Ed & Training Ct (001)**

Mission Statement

To assist Collier County Government in reaching its growth management goals through research based practical education for its employees and the adult and youth populations in Collier County. To assist the citizenry to attain knowledge in agriculture, human and natural resources, and the life sciences and to make the knowledge accessible to sustain and enhance the quality of life throughout Collier County.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration/Overhead	4.50	473,402	22,400	451,002
Funding for divisional administration and fixed divisional overhead to include monitoring and compliance oversight.				
4-H Youth Development	1.00	93,856	15,000	78,856
Providing outreach programming to youth in areas of healthy lifestyles, leadership development and life skills training.				
Horticulture	2.00	131,179	-	131,179
Provides educational programming that addresses care, maintenance and proper landscape and water conservation practices as well as adaptation and use of Best Management Practices (BMP) in landscapes and gardens.				
Agriculture / Marine Science	1.00	40,463	-	40,463
Promoting sustainability in the agriculture industry and enhancing marine fishery and habitats.				
Current Level of Service Budget				
	8.50	738,900	37,400	701,500

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
# of Master Gardener Participant Volunteer Hours	6,000	6,000	6,000	6,000
# of Youth Participating in 4-H	6,000	6,000	6,000	6,000

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	426,629	526,100	508,100	572,900	-	572,900	8.9%
Operating Expense	115,114	168,100	180,300	166,000	-	166,000	(1.2%)
Capital Outlay	34,616	22,800	2,800	-	-	-	(100.0%)
Net Operating Budget	576,359	717,000	691,200	738,900	-	738,900	3.1%
Total Budget	576,359	717,000	691,200	738,900	-	738,900	3.1%
Total FTE	7.50	8.50	8.50	8.50	-	8.50	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	7,873	8,200	8,200	8,200	-	8,200	0.0%
Miscellaneous Revenues	14,254	14,200	14,200	29,200	-	29,200	105.6%
Net Cost General Fund	554,232	694,600	668,800	701,500	-	701,500	1.0%
Total Funding	576,359	717,000	691,200	738,900	-	738,900	3.1%

Forecast FY 2016:

Forecast personal services and operating expenses are in line with the adopted budget. Planned furniture purchases have been

Public Services Department

**University Extension Service Division
County Extension, Ed & Training Ct (001)**

reclassified from capital outlay to the operating expense category.

Current FY 2017:

Increased personal service costs are attributable to the addition of a part time job bank position with a budgeted cost of \$40,700 including health insurance under requirements of the Affordable Health Care Act. The cost of the position is partially offset by a \$15,000 contribution from 4H.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

University Extension Service Division

Miscellaneous Grants (116)

Mission Statement

Provide development opportunities for youth in leadership, citizenship, and practical skills as well as other miscellaneous activities needed by the community.

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	465	-	-	-	-	-	na
Net Operating Budget	465	-	-	-	-	-	na
Total Budget	465	-	-	-	-	-	na

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
							0%
Total Funding							0%

Notes:

Public Services Grant Fund (709/710) will be used for all future grants.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

University Extension Service Division

University Extension Trust Fund (604)

Mission Statement

The University Extension Trust was created to designate funds to specific programs within the Extension education plan and these funds will be used in furthering the education mission of the Collier County UF/IFAS Extension.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
University Extension Trust Fund Education Plan	-	55,000	55,000	-
Reserves	-	86,900	86,900	-
Current Level of Service Budget	-	141,900	141,900	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	25,643	54,000	31,500	55,000	-	55,000	1.9%
Capital Outlay	-	-	1,400	-	-	-	na
Net Operating Budget	25,643	54,000	32,900	55,000	-	55,000	1.9%
Reserves for Contingencies	-	62,500	-	5,500	-	5,500	(91.2%)
Restricted for Unfunded Requests	-	-	-	81,400	-	81,400	na
Total Budget	25,643	116,500	32,900	141,900	-	141,900	21.8%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	32,301	28,000	28,000	28,000	-	28,000	0.0%
Miscellaneous Revenues	5	-	-	-	-	-	na
Interest/Misc	850	-	-	-	-	-	na
Carry Forward	112,700	89,900	120,200	115,300	-	115,300	28.3%
Less 5% Required By Law	-	(1,400)	-	(1,400)	-	(1,400)	0.0%
Total Funding	145,856	116,500	148,200	141,900	-	141,900	21.8%

Forecast FY 2016:

Forecast expenditures are lower than budget. Revenues are consistent with the adopted budget. Carry forward is above planned level.

Current FY 2017:

Proposed operating expenditures are budgeted at a level consistent with the prior year budget.

Revenues:

Revenues are estimated contributions from private sources based upon historical contribution levels and planned receipts from University Extension education programs. Carryforward makes up the majority of funding.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

Public Services Grants

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	54,298	-	136,000	-	-	-	na
Operating Expense	253,151	-	477,900	-	-	-	na
Capital Outlay	172,373	-	370,000	-	-	-	na
Net Operating Budget	479,822	-	983,900	-	-	-	na
Trans to 710 Pub Serv Match	-	-	2,400	-	-	-	na
Total Budget	479,822	-	986,300	-	-	-	na

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Public Services Grants (709/710)	479,822	-	983,900	-	-	-	na
Total Net Budget	479,822	-	983,900	-	-	-	na
Total Transfers and Reserves	-	-	2,400	-	-	-	na
Total Budget	479,822	-	986,300	-	-	-	na

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	364,575	-	707,500	-	-	-	na
Miscellaneous Revenues	73,084	-	92,800	-	-	-	na
Interest/Misc	3,741	-	300	-	-	-	na
Reimb From Other Depts	-	-	92,500	-	-	-	na
Trans fm 111 MSTD Gen Fd	17,053	-	-	-	-	-	na
Trans fm 129 Library Grants	29,586	-	73,600	-	-	-	na
Trans fm 174 Conserv Collier Maint	918	-	14,100	-	-	-	na
Trans fm 709/710 Pub Srv Grants	-	-	2,400	-	-	-	na
Carry Forward	-	-	3,100	-	-	-	na
Total Funding	488,956	-	986,300	-	-	-	na

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Public Services Grants (709/710)	0.50	0.50	0.50	0.50	-	0.50	0.0%
Total FTE	0.50	0.50	0.50	0.50	-	0.50	0.0%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Public Services Grants
Public Services Grants (709/710)**

Mission Statement

To process grants within the Public Services Department. Grants will include 4-H funding; State Aid to Libraries; Parks Grants, Housing and Urban Development, the Summer Food Program; as well as others as they are identified, applied for and received.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
4-H Participation and Recruitment	0.50	-	-	-
Provide outreach activities to area schools to increase 4-H participation and recruitment.				
Current Level of Service Budget	0.50	-	-	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	54,298	-	136,000	-	-	-	na
Operating Expense	253,151	-	477,900	-	-	-	na
Capital Outlay	172,373	-	370,000	-	-	-	na
Net Operating Budget	479,822	-	983,900	-	-	-	na
Trans to 710 Pub Serv Match	-	-	2,400	-	-	-	na
Total Budget	479,822	-	986,300	-	-	-	na
Total FTE	0.50	0.50	0.50	0.50	-	0.50	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	364,575	-	707,500	-	-	-	na
Miscellaneous Revenues	73,084	-	92,800	-	-	-	na
Interest/Misc	3,741	-	300	-	-	-	na
Reimb From Other Depts	-	-	92,500	-	-	-	na
Trans fm 111 MSTD Gen Fd	17,053	-	-	-	-	-	na
Trans fm 129 Library Grants	29,586	-	73,600	-	-	-	na
Trans fm 174 Conserv Collier Maint	918	-	14,100	-	-	-	na
Trans fm 709/710 Pub Srv Grants	-	-	2,400	-	-	-	na
Carry Forward	-	-	3,100	-	-	-	na
Total Funding	488,956	-	986,300	-	-	-	na

Notes:

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

Forecast FY 2016:

The total forecast of personal services, operating expenses and transfers represent new and remaining grant funds associated with the unspent dollars in various grant projects and programs.

The forecast includes a \$702,471 State Aid to Libraries, \$92,838 4H Association grants, \$5,000 USFW grant, \$80,158 Summer Food Program, and \$92,964 FY14-15 HUD CDBG grant.

The 4-H Foundation funding supports a portion of a 4-H Outreach Coordinator and operating expenses incurred by the program. The position is split between General Fund and this grant fund.

Public Services Department

**Public Services Grants
Public Services Grants (709/710)**

Current FY 2017:

The budget anticipates continuation of 4-H Foundation support for a 4-H Outreach Coordinator and operating expenses incurred by the program.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

Public Transit and Neighborhood Enhancement (PTNE)

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	549,538	627,800	684,400	592,400	-	592,400	(5.6%)
Operating Expense	8,755,894	4,833,600	11,346,900	5,448,800	-	5,448,800	12.7%
Capital Outlay	3,990,610	-	6,867,700	-	-	-	na
Net Operating Budget	13,296,041	5,461,400	18,899,000	6,041,200	-	6,041,200	10.6%
Trans to 426 CAT Mass Transit Fd	1,580,955	-	1,716,400	-	-	-	na
Trans to 427 Transp Disadv Fd	55,316	-	106,900	1,300	-	1,300	na
Reserves for Contingencies	-	847,100	-	339,500	-	339,500	(59.9%)
Reserves for Cash Flow	-	222,500	-	-	-	-	(100.0%)
Total Budget	14,932,312	6,531,000	20,722,300	6,382,000	-	6,382,000	(2.3%)

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Alternative Transportation Modes (001)	275,712	269,100	269,700	275,000	-	275,000	2.2%
Collier Area Transit CAT Grant Fund (424)	5,787,877	-	10,309,500	-	-	-	na
Collier Area Transit CAT Local Funding (425/426)	3,887,235	2,814,600	4,805,300	2,784,700	-	2,784,700	(1.1%)
Trans Disadvantaged Enterprise Grant Fund (428)	670,366	-	817,300	-	-	-	na
Trans Disadvantaged Enterprise Local Funding (427/429)	2,674,852	2,377,700	2,697,200	2,981,500	-	2,981,500	25.4%
Total Net Budget	13,296,041	5,461,400	18,899,000	6,041,200	-	6,041,200	10.6%
Total Transfers and Reserves	1,636,271	1,069,600	1,823,300	340,800	-	340,800	(68.1%)
Total Budget	14,932,312	6,531,000	20,722,300	6,382,000	-	6,382,000	(2.3%)

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	7,845,664	-	10,081,900	-	-	-	na
Charges For Services	1,389,173	1,564,500	1,593,500	1,290,900	-	1,290,900	(17.5%)
Miscellaneous Revenues	126,207	29,000	1,431,600	-	-	-	(100.0%)
Interest/Misc	10,382	-	600	-	-	-	na
Reimb From Other Depts	230,690	-	-	-	-	-	na
Net Cost General Fund	275,712	269,100	269,700	275,000	-	275,000	2.2%
Trans fm 001 Gen Fund	1,854,563	2,378,100	2,463,700	4,378,100	-	4,378,100	84.1%
Trans fm 313 Gas Tax Cap Fd	1,800,017	1,633,400	2,282,200	-	-	-	(100.0%)
Trans fm 426 CAT Transit	1,580,955	-	1,716,400	-	-	-	na
Trans fm 427 Transp Disadv	55,316	-	106,200	-	-	-	na
Trans fm 428 Tran Disadv	-	-	700	1,300	-	1,300	na
Carry Forward	2,502,100	736,500	1,275,600	499,800	-	499,800	(32.1%)
Less 5% Required By Law	-	(79,600)	-	(63,100)	-	(63,100)	(20.7%)
Total Funding	17,670,780	6,531,000	21,222,100	6,382,000	-	6,382,000	(2.3%)

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Alternative Transportation Modes (001)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Collier Area Transit CAT Local Funding (425/426)	2.00	3.00	3.00	3.00	-	3.00	0.0%
Trans Disadvantaged Enterprise Local Funding (427/429)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Total FTE	5.00	6.00	6.00	6.00	-	6.00	0.0%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Alternative Transportation Modes (001)**

Mission Statement

The Alternative Transportation Modes Division administers the public transit system, Collier Area Transit (CAT) and the Transportation Disadvantaged System (TD), and manages road beautification and drainage projects undertaken through the Municipal Service Taxing Units (MSTU's) process.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration	1.00	184,833	-	184,833
This position provides administration for Transit, Landscaping Operations and Municipal Service Improvement Districts.				
Fiscal Support	1.00	90,167	-	90,167
This position provides fiscal support for the transit section of the Division including grantor compliance requirements.				
Current Level of Service Budget	2.00	275,000	-	275,000

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	237,054	243,400	244,000	248,600	-	248,600	2.1%
Operating Expense	13,967	25,700	25,700	26,400	-	26,400	2.7%
Capital Outlay	24,690	-	-	-	-	-	na
Net Operating Budget	275,712	269,100	269,700	275,000	-	275,000	2.2%
Total Budget	275,712	269,100	269,700	275,000	-	275,000	2.2%
Total FTE	2.00	2.00	2.00	2.00	-	2.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost General Fund	275,712	269,100	269,700	275,000	-	275,000	2.2%
Total Funding	275,712	269,100	269,700	275,000	-	275,000	2.2%

Forecast FY 2016:

Forecast expenditures are in line with the adopted budget.

Current FY 2017:

The proposed budget is consistent with budget guidance.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Collier Area Transit CAT Grant Fund (424)**

Mission Statement

This fund maintains Collier Area Transit nondiscretionary (formula) and discretionary grant programs from Federal and State sources to subsidize capital transit projects and its operations.

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	62,758	-	56,000	-	-	-	na
Operating Expense	2,975,486	-	3,867,500	-	-	-	na
Capital Outlay	2,749,633	-	6,386,000	-	-	-	na
Net Operating Budget	5,787,877	-	10,309,500	-	-	-	na
Total Budget	5,787,877	-	10,309,500	-	-	-	na

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	6,498,581	-	9,182,000	-	-	-	na
Miscellaneous Revenues	-	-	1,127,500	-	-	-	na
Total Funding	6,498,581	-	10,309,500	-	-	-	na

Notes:

Collier County BCC is a designated recipient of formula funds for the Bonita Springs - Naples Urbanized Area awarded by the Federal Transit Administration (FTA). Section 5307 funding is the largest funding source apportioned annually by ridership and population. A 20% match requirement is fulfilled by a soft match through transportation development credits provided by the Florida Department of Transportation (FDOT) as authorized by Title 23 U.S.C. 120(j)(1).

While Section 5307 is primarily a capital program, eligible activities include preventive maintenance of federal transit capital assets - covering operational fleet charges - and an allowance of up to 10% to fund ADA Paratransit accessibility activities. In addition, Section 5307 allows grantees to utilize a portion of funds toward operating assistance, which the County historically uses to subsidize fuel costs. All operating assistance is subject to a 50% cash match. Section 5307 mandates grantees to utilize a minimum of 1% of funding toward transit enhancements (bus shelters, signage, etc.) and 1% toward security and safety activities.

Other annual formula funding includes the FDOT State Block Program used for eligible capital and operating costs of providing public transit service and pass through of FTA Section 5311 Rural Area Program used to fund operations in non-urbanized (rural) areas.

Discretionary programs include the FDOT Transit Service Development Programs used to improve or expand public transit service (routes). Service Development Programs are generally awarded in a three year cycle with the expectation of the County fully funding the service at grant term completion. Other discretionary programs include FTA Sections 5309/5339 to provide capital funding to replace, rehabilitate and purchase buses and related equipment as well as to construct bus-related facilities.

Forecast FY 2016:

This list represents active grants awards during FY 16.

33153	FTA Section 5309 FY09	Passenger Station - Radio Rd Phl	\$186,300
33172	FTA Section 5307 FY11	Annual Capt Apportionment	\$218,000
33234	FDOT State Block Grant	Operations	\$908,200
33456	FTA Section 5311	Rural Operations	\$366,500
33243	FTA Flexed Section 5307	ADA Shelters	\$336,900
33244	FDOT Service Development	ADA Shelters	\$276,900
33296	FTA Section 5307 FY13	Annual Capt Apportionment	\$419,200
33325	FTA Flexed Section 5307	Transfer Station - Radio Rd	\$1,300
33328	FTA Section 5339 FY13	Transfer Station - Radio Rd	\$117,000
33357	FDOT LinC Route FY15-17	Route Operations	\$439,300
33369	FTA Section 5307 XU-86	Bus Shelters	\$287,100
33370	FTA Section 5339 FY14	Rolling Stock	\$365,400
33371	FTA Section 5307 FY14	Annual Capt Apportionment	\$1,901,900

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

Public Transit and Neighborhood Enhancement (PTNE)

Collier Area Transit CAT Grant Fund (424)

33372	FTA Section 5307 XU-85	Bus Shelters	\$294,000
33374	FTA Section 5307 FY15	Transfer Station - Radio Rd Phill	\$1,186,400
33425	FTA Section 5339 Pass Thru	ADA Shelters	\$272,000
33441	FTA Section 5307 FY15	Annual Capt Apportionment	\$2,855,200
33447	FDOT Mobil App Tech	Capital	\$50,000

Grand Total \$10,309,500

Current FY 2017:

All grants are appropriated at the time of grant contract execution which occurs outside of the annual budget cycle. Any required match is appropriated at the time of award execution for the entire grant cycle which often crosses more than one fiscal year.

Revenues:

Revenues to be received from grant fund sources during FY17 to subsidize operations are anticipated at the following levels.

FDOT State Block Grant	Operations	\$896,600
FTA Section 5311	Operations	\$366,400
FDOT Service Development	Immokalee Road Route	\$183,300
FTA Section 5307	Operating Asst (Fuel)	\$100,000*
FTA Section 5307	Preventive Maint	\$765,100

Grand Total \$2,311,400

*This is the level of new funds and does not include roll forward from unused funding in the current FY16 year due to cost savings in decreased fuel prices.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

Public Transit and Neighborhood Enhancement (PTNE)

Collier Area Transit CAT Local Funding (425/426)

Mission Statement

To provide safe, accessible and courteous public transportation services including maintenance, operations and program management to all customers within Collier County. The commitment to the provision of public transportation services includes compliance with Florida Statutes, Chapter 341 and United States Code 49, Subtitle III, Chapter 53.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Full Cost for Fixed Route Public Transportation	3.00	5,493,500	2,981,600	2,511,900
Full cost is supported by all funding sources such as grant revenues, farebox collections and the general fund subsidy to operate and manage the Fixed Route public transportation system which provides service to the public seven days a week with ADA accessible buses.				
State Transportation Block Grant	-	-896,600	-	-896,600
This number represents the value of grant funding expected in FY17. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. These funds will be used to offset the operating cost of fixed route public transit services from the Florida Department of Transportation.				
Federal Transportation Administration Sec. 5307 Grant	-	-1,162,500	-	-1,162,500
This number represents the value of grant funding expected in FY17. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Urbanized Area Formula Funding program is primarily awarded for transit capital. Preventive maintenance is considered an eligible capital cost by the grantor to support the upkeep of federal assets (buses). Operating assistance requires a 50% cash match and is adjusted by prior year grant funds rolled forward.				
Federal Transit Administration Sec. 5311 Grant	-	-366,400	-	-366,400
This number represents the value of grant funding expected in FY17. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Rural Area Formula Grant offsets operating costs of rural routes. Funding is passed through the Florida Department of Transportation and requires a 50% match.				
Florida Dept of Transportation Transit Service Development Grant	-	-183,300	-	-183,300
This number represents the value of grant funding expected in FY17. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Transit Service Development Grant operates a route from Golden Gate City along Collier Blvd to Immokalee Rd and connect with the existing routes 1B, 1C and LinC. The return trip includes service to the North Regional Park through Livingston Rd.				
Reserves	-	96,900	-	96,900
Current Level of Service Budget	3.00	2,981,600	2,981,600	-

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Collier Area Transit CAT Local Funding (425/426)**

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	154,467	255,300	255,300	267,000	-	267,000	4.6%
Operating Expense	2,869,669	2,559,300	4,203,900	2,517,700	-	2,517,700	(1.6%)
Capital Outlay	863,100	-	346,100	-	-	-	na
Net Operating Budget	3,887,235	2,814,600	4,805,300	2,784,700	-	2,784,700	(1.1%)
Trans to 426 CAT Mass Transit Fd	1,580,955	-	1,716,400	-	-	-	na
Reserves for Contingencies	-	523,600	-	196,900	-	196,900	(62.4%)
Reserves for Cash Flow	-	78,000	-	-	-	-	(100.0%)
Total Budget	5,468,190	3,416,200	6,521,700	2,981,600	-	2,981,600	(12.7%)
Total FTE	2.00	3.00	3.00	3.00	-	3.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	599,062	-	81,900	-	-	-	na
Charges For Services	1,142,486	1,338,500	1,362,500	1,060,000	-	1,060,000	(20.8%)
Miscellaneous Revenues	116,866	24,000	302,500	-	-	-	(100.0%)
Interest/Misc	7,155	-	400	-	-	-	na
Reimb From Other Depts	230,690	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	-	-	1,475,500	-	1,475,500	na
Trans fm 313 Gas Tax Cap Fd	1,800,017	1,633,400	2,282,200	-	-	-	(100.0%)
Trans fm 426 CAT Transit	1,580,955	-	1,716,400	-	-	-	na
Carry Forward	1,630,200	488,400	1,273,700	497,900	-	497,900	1.9%
Less 5% Required By Law	-	(68,100)	-	(51,800)	-	(51,800)	(23.9%)
Total Funding	7,107,431	3,416,200	7,019,600	2,981,600	-	2,981,600	(12.7%)

Notes:

The Collier Area Transit (CAT) bus system is funded annually through local gas taxes, passenger fares plus federal and state grants. Local dollars fund approximately 55% of bus system operations based on a three-year average. Grant dollars are received during the course of the fiscal year, approved separately by the Board, and uploaded into the accounting system via budget amendment. These dollars are not included as part of the adopted budget. Grant dollars annually offset approximately 45% of system expenses. Numbers contained under the Forecast column include a combination of local and grant dollars and reflect appropriations in the accounting system. The county's budget and accounting system requires that the amended budget be forecast which allows for project roll. Project roll by definition is the difference between the amended budget and actual expenses incurred at year-end. This process allows for grants to be spent during the period of availability which is customarily over one or more County fiscal years.

Forecast FY 2016:

The CAT local share (Fund 426 excluding grants) is forecast at \$4,203,900 and is comprised of personal services (\$255,300) and operating (\$3,305,100). The remaining balance of forecast (\$346,100) represents the amended budget for active capital grants and planned unit development (PUD) contributions still remaining within the CAT Fund (426) supporting capital rolling stock and facilities renovations. The transfer of \$1,716,400 represents an amount transferred between the CAT family of funds (Match Fund 425) to appropriately track the match requirements which annually fund the transit system.

Current FY 2017:

Total CAT bus system appropriations amount to \$5,590,400 and includes a reserve of \$96,900. The amount of local dollars budgeted to offset program expenses total \$3,118,900 and local dollars represent the only component part of the program for adopted budget purposes. Local dollars appropriated within the adopted budget also include any required local match. Grant revenues which are not represented within the budget request amount to \$2,608,800, a decrease of \$695,900 over the prior year. The decrease is due to lower costs in preventive maintenance and fuel - subsidized at 50% - as well as a rural funding decrease. Overall, grants maintain the historical cost share average of 45% of total operations.

Total operating expense represents the following split between local and grant funding.

Local Share Grant Share

Public Services Department

Public Transit and Neighborhood Enhancement (PTNE)

Collier Area Transit CAT Local Funding (425/426)

Transit Operator	\$2,107,000	\$1,446,300
Fleet Maintenance	\$0	\$765,100
Fuel	\$397,400*	\$397,400
Other Operating/FTEs	\$380,300	
Reserves	\$234,200	
Total	\$3,118,900	\$2,608,800

It should be noted (*) that while the \$397,400 of local funding represents 50% of anticipated fuel costs, only \$100,000 of new local appropriation is needed as unused grant match funding exists due to lower costs. Unused match balances appropriated in prior years roll forward to offset FY 17 needs. The transit management contract was rebid and split between two vendors to provide operating services and scheduling/dispatch services. The transit operating costs for FY 17 are sized at 72,800 revenue hours at \$46.96 per revenue hour. This is an estimated \$6.56 decrease from the prior year's extended contract rate plus \$134,600 for scheduling/dispatch service for a total of \$3,553,300. This averages to a cost of \$48.81 per revenue hour. As fixed route operation are less reliant on scheduling/dispatch, the cost has lessen shifting to Paratransit.

Through notification of funding announcements and the State Transportation Improvement Program (STIP) - \$1,446,300 of grant revenues will be used to offset the transit operator contract cost (\$3,553,300) through the FDOT State Block Grant, FDOT Service Development Grant, and FTA Rural and Urbanized Area Programs. All fleet operating and overhead costs are eligible to be covered by FTA Section 5307 funding (\$765,100). Fuel will be offset by an operating assistance allowance of \$397,400. A total reserve of \$334,200 has been established for variances in grant awards and cash flow needs. In addition, the reserve is inclusive of the amount of new FY17 local match requirements for fuel of \$100,000 (FTA Section 5307 operating assistance grant) and the anticipated beach circular (\$137,300) which are held in reserves until the awards are executed. The beach circular match is supported by a transfer from the TDC Fund (183) and is contingent upon TDC approval.

A Transfer Station project at the CAT Operations and Maintenance facility on Radio Road will continue into the early part of FY 17 as Phase II is completed. Phase II at approximately \$1,454,500 is consistent with the granted conditional use and will include the addition of a canopy over the saw tooth bus bay, bus wash facility and site civil improvements to enhance existing operations, safety and security. Phase III design will continue with the second floor and security room remodel. Phase II funding is subsidized through various federal grant contracts.

Revenues:

Fare Box Revenue is budgeted at 1,060,000 and takes into consideration fallen ridership, lower revenue generated from the addition of the newest route (11) than originally anticipated and planned unit development commitments ceasing in FY16. The local General Fund subsidy (previously Gas Tax) is sized at \$1,475,500. It should be noted the CAT local subsidy has historically been appropriated at \$2,000,000. The FY 16 was sized at \$366,600 less for gas tax appropriated at a previous time for the three year Service Development Grant (Route 11- Linc Connector) that requires local matching funds up front. A small portion of fleet charges (\$25,000) is anticipated to be reimbursable per the terms of the transit operator contract for vehicle damages and towing.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Trans Disadvantaged Enterprise Local Funding (427/429)**

Mission Statement

To provide safe and unconstrained delivery of ParaTransit trips to persons who cannot use the fixed-route bus system due to the nature and/or extent of their disability. The commitment to the provision of public transportation services include compliance with the United States Code 49, CFR Part 37 requiring service compliance with the American with Disability Act of 1990.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Full Cost for Transportation Disadvantaged (TD) Services	1.00	4,172,800	3,124,100	1,048,700
Full cost is supported by all funding sources including grant revenues, farebox collections and a General Fund transfer to provide management of operations for the door to door public transportation system providing transportation service to the elderly, handicapped and economically disadvantaged population.				
Federal Transit Administration Sec. 5307 Grant	-	-274,300	-	-274,300
This number represents the value of grant funding expected in FY17. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Urbanized Area Formula Program allows for 10% of the annual apportionment to be used to offset costs to provide Americans with Disabilities Act complementary paratransit services. No match is required.				
Commission of Transportation Disadvantaged (CTD) Grant	-	-824,400	-	-824,400
This number represents the value of grant funding expected in FY17. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. This State Trip & Equipment Program grant offsets costs to provide eligible TD trips and requires a 10% match.				
Reserves	-	50,000	-	50,000
Current Level of Service Budget	1.00	3,124,100	3,124,100	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	95,259	129,100	129,100	76,800	-	76,800	(40.5%)
Operating Expense	2,288,397	2,248,600	2,454,500	2,904,700	-	2,904,700	29.2%
Capital Outlay	291,196	-	113,600	-	-	-	na
Net Operating Budget	2,674,852	2,377,700	2,697,200	2,981,500	-	2,981,500	25.4%
Trans to 427 Transp Disadv Fd	55,316	-	106,200	-	-	-	na
Reserves for Contingencies	-	323,500	-	142,600	-	142,600	(55.9%)
Reserves for Cash Flow	-	144,500	-	-	-	-	(100.0%)
Total Budget	2,730,167	2,845,700	2,803,400	3,124,100	-	3,124,100	9.8%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Trans Disadvantaged Enterprise Local Funding (427/429)**

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	246,687	226,000	231,000	230,900	-	230,900	2.2%
Miscellaneous Revenues	9,341	5,000	1,600	-	-	-	(100.0%)
Interest/Misc	3,061	-	200	-	-	-	na
Trans fm 001 Gen Fund	1,854,563	2,378,100	2,463,700	2,902,600	-	2,902,600	22.1%
Trans fm 427 Transp Disadv	55,316	-	106,200	-	-	-	na
Trans fm 428 Tran Disad	-	-	700	1,300	-	1,300	na
Carry Forward	871,900	248,100	600	600	-	600	(99.8%)
Less 5% Required By Law	-	(11,500)	-	(11,300)	-	(11,300)	(1.7%)
Total Funding	3,040,868	2,845,700	2,804,000	3,124,100	-	3,124,100	9.8%

Notes:

The Transportation Disadvantage (TD) program is funded annually through local General Fund dollars, fares charged to clients plus federal and state grants. Local dollars fund approximately 66% of the TD program. Grant dollars are received during the course of the fiscal year, approved separately by the Board, and uploaded into the accounting system via budget amendment. These dollars are not included as part of the adopted budget. Grant dollars annually offset approximately 34% of program expenses. Numbers contained under the Forecast column include a combination of local and grant dollars and reflect appropriations in the accounting system. The county's budget and accounting system requires that the amended budget be forecast which allows for project roll. Project roll by definition is the difference between the amended budget and actual expenses incurred at year-end. This process allows grants to be spent during the period of availability which is customarily over one or more County fiscal years.

Forecast FY 2016:

The local share (excluding grants of \$281,200) forecast for operating and personal services is sized at \$2,408,200. Local capital support of \$386,200 is made up of \$7,800 to additional resources to purchase TD vehicles and radios above the grant awarded amount. Transfers to the TD Grant Match Fund (429) total \$106,200 to appropriately track required match amounts for operating and capital programs.

Farebox revenue remains flat.

Current FY 2017:

Total TD system appropriations amount to \$4,222,800 which includes an anticipated grant match requirement of \$92,600 within the TD Grant Match Fund (429). A reserve of \$50,000 will support unanticipated matching requirements. The amount of local dollars budgeted to offset program expenses total \$3,183,100 which represent the only component part of the program for establishing the adopted budget.

Grant revenues which are not represented in the budget request total are anticipated at \$1,098,700, and remains relatively flat over the prior year. Grant revenues are used to offset the transit operator costs of \$3,228,800.

The transit management contract was rebid and split between two vendors to provide operating service and scheduling/dispatch services. The transit operating costs for FY 17 are sized to provide 101,400 trips at \$26.53 per trip. This is an estimated \$.57 decrease from the prior year's extended contract rate plus \$538,700 for scheduling/dispatch service for a total of \$3,228,800. This averages to approximately \$31.84 per trip. As TD operation are reliant on scheduling and dispatch, unlike fixed services, the total contract cost has shifted to be higher in Paratransit funded by cost savings in fixed route (CAT) services.

Total operating expense represents the following split between local and grant funding.

	Local Share	Grant Share
Transit Operator	\$2,130,100*	\$1,098,700
Fleet Maintenance	\$408,600	
Fuel	\$286,800	
Other Operating/FTE	\$248,600	
Reserves	\$50,000	
Total	\$3,124,100	\$1,098,700

*Includes \$87,200 of Reserves for an anticipated 10% match requirement for the CTD Trip and Equipment grant.

Public Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Trans Disadvantaged Enterprise Local Funding (427/429)**

Revenues:

The General Fund (001) subsidy of \$2,902,600, a \$524,500 increase which includes 8,700 more trips than last year. Fare Box revenue remains is sized at \$226,000.

Overall, the cost savings in fixed route have allowed the overall transfer subsidy to remain flat.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

Public Transit and Neighborhood Enhancement (PTNE)

Trans Disadvantaged Enterprise Grant Fund (428)

Mission Statement

This fund maintains Transportation Disadvantaged grant programs from Federal and State sources to subsidize capital purchases and its operations.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Reserves	-	1,300	1,300	-
Current Level of Service Budget	-	1,300	1,300	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	608,375	-	795,300	-	-	-	na
Capital Outlay	61,991	-	22,000	-	-	-	na
Net Operating Budget	670,366	-	817,300	-	-	-	na
Trans to 427 Transp Disadv Fd	-	-	700	1,300	-	1,300	na
Total Budget	670,366	-	818,000	1,300	-	1,300	na

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	748,022	-	818,000	-	-	-	na
Interest/Misc	166	-	-	-	-	-	na
Carry Forward	-	-	1,300	1,300	-	1,300	na
Total Funding	748,188	-	819,300	1,300	-	1,300	na

Notes:

Transportation Disadvantaged subsidizes its operations primarily through the Florida's Commission of Transportation Disadvantaged (CTD) annual Trip and Equipment Program to insure the availability of efficient, cost-effective, and quality transportation services for transportation disadvantaged persons.

In addition, the Federal Transit Administration (FTA) Section 5307 is utilized up to the maximum 10% to fund ADA Paratransit accessibility.

Vehicles supporting Collier TD are purchased through the Florida Department of Transportation pass through of FTA Section 5310 Grant Program. This program provides assistance in meeting the needs of seniors and individuals with disabilities where public transit services are unavailable, insufficient or inappropriate.

Forecast FY 2016:

This list represents active grant awards during FY 16:

33350	CTD Trip and Equipment FY 14	\$85,500
33424	CTD Trip and Equipment FY 15	\$712,400
33410	FTA Section 5310 FY 14	\$1,200
33457	FTA Section 5310 FY 15	\$18,900

Grand Total \$818,000

The FTA Section 5310 program funding to purchase vehicles is provided directly to the State's approved vendor as required by the Florida Vehicle Procurement Program and therefore the federal grant funding is not within the County's financial system.

33410	FTA Section 5310	FY 14	5 Vehicles	\$474,000
33457	FTA Section 5310	FY 15	6 Vehicles	\$456,120

Public Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Trans Disadvantaged Enterprise Grant Fund (428)**

Current FY 2017:

Grants are appropriated through individual Board action at the time funding is accepted through grant contract execution outside the County's budget cycle.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

Improvement Districts and MSTU

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	228,921	226,000	228,300	254,000	900	254,900	12.8%
Operating Expense	3,344,184	2,167,600	4,136,300	3,036,300	-	3,036,300	40.1%
Indirect Cost Reimburs	38,000	25,300	25,300	42,800	-	42,800	69.2%
Capital Outlay	186,991	1,184,800	-	1,163,100	-	1,163,100	(1.8%)
Net Operating Budget	3,798,096	3,603,700	4,389,900	4,496,200	900	4,497,100	24.8%
Advance/Repay to 111 Unincrp Gen Fd	-	51,200	51,200	102,400	-	102,400	100.0%
Trans to Property Appraiser	18,137	23,500	21,700	22,500	-	22,500	(4.3%)
Trans to Tax Collector	42,292	55,200	54,100	54,100	-	54,100	(2.0%)
Trans to 111 Unincorp Gen Fd	259,300	265,100	255,100	247,400	-	247,400	(6.7%)
Trans to 259 Forest Lakes	114,200	100,000	100,000	-	-	-	(100.0%)
Reserves for Contingencies	-	-	-	400	-	400	na
Reserves for Capital	-	226,100	-	303,400	-	303,400	34.2%
Reserves for Insurance	-	100,000	-	100,000	-	100,000	0.0%
Total Budget	4,232,024	4,424,800	4,872,000	5,326,400	900	5,327,300	20.4%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Forest Lakes Roadway & Drainage MSTU (159)	93,519	133,900	127,900	150,800	-	150,800	12.6%
Golden Gate Beautification MSTU (153)	210,440	616,500	271,500	656,400	-	656,400	6.5%
Landscape & MSTU's Operations (111)	248,143	252,000	255,400	278,700	900	279,600	11.0%
Lely Golf Estates Beautification MSTU (152)	124,904	248,900	153,100	274,100	-	274,100	10.1%
Platt Road MSBU (167)	-	-	5,100	5,300	-	5,300	na
Radio Rd East Beautification MSTU (166)	84,223	124,600	202,200	128,700	-	128,700	3.3%
Radio Road Beautification MSTU (158)	116,178	931,000	150,800	906,200	-	906,200	(2.7%)
Rock Road MSTU (165)	203,029	27,700	10,700	14,300	-	14,300	(48.4%)
Sabal Palm Road Extension MSTU&BU (151)	21,497	118,200	10,900	116,600	-	116,600	(1.4%)
Vanderbilt Beach MSTU (143)	2,696,162	1,150,900	3,202,300	1,965,100	-	1,965,100	70.7%
Total Net Budget	3,798,096	3,603,700	4,389,900	4,496,200	900	4,497,100	24.8%
Total Transfers and Reserves	433,928	821,100	482,100	830,200	-	830,200	1.1%
Total Budget	4,232,024	4,424,800	4,872,000	5,326,400	900	5,327,300	20.4%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

Improvement Districts and MSTU

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	1,984,346	2,226,600	2,134,900	2,016,700	-	2,016,700	(9.4%)
Delinquent Ad Valorem Taxes	708	-	300	-	-	-	na
Special Assessments	-	-	5,600	5,700	-	5,700	na
Miscellaneous Revenues	190	-	5,600	-	-	-	na
Interest/Misc	52,288	7,000	24,100	6,000	-	6,000	(14.3%)
Advance/Repay fm 111 Unincrp Gen Fd	260,000	-	-	-	-	-	na
Trans frm Property Appraiser	2,115	-	-	-	-	-	na
Trans frm Tax Collector	16,421	-	-	-	-	-	na
Net Cost MSTU General Fund	(11,157)	(13,100)	300	31,300	900	32,200	(345.8%)
Trans fm 111 MSTD Gen Fd	-	-	61,200	124,300	-	124,300	na
Trans fm 136 G Gate Beaut Fd	32,500	33,800	33,800	34,800	-	34,800	3.0%
Trans fm 143 Vander Beaut Fd	88,400	88,900	88,900	91,500	-	91,500	2.9%
Trans fm 158 Radio Rd Beaut Fd	30,900	32,300	32,300	33,200	-	33,200	2.8%
Trans fm 151 Sable Palm Rd Ex Fd	2,800	2,900	2,900	2,900	-	2,900	0.0%
Trans fm 152 Lely Golf Beaut Fd	30,700	31,700	31,700	32,600	-	32,600	2.8%
Trans fm 159 Forest Lake Fd	47,200	48,400	48,400	49,800	-	49,800	2.9%
Trans fm 165 Rock Rd	2,600	2,600	2,600	2,600	-	2,600	0.0%
Trans fm 166 Radio Rd East MSTU	24,200	24,500	14,500	-	-	-	(100.0%)
Carry Forward	7,048,900	2,051,300	5,381,300	2,996,400	-	2,996,400	46.1%
Less 5% Required By Law	-	(112,100)	-	(101,400)	-	(101,400)	(9.5%)
Total Funding	9,613,110	4,424,800	7,868,400	5,326,400	900	5,327,300	20.4%

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Landscape & MSTU's Operations (111)	2.00	2.00	2.00	2.00	1.00	3.00	50.0%
Total FTE	2.00	2.00	2.00	2.00	1.00	3.00	50.0%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Improvement Districts and MSTU
Landscape & MSTU's Operations (111)**

Mission Statement

To provide administrative, maintenance and project management staff support to multiple roadway beautification and drainage Municipal Services Taxing Units (MSTUs).

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
MSTU Project Management	2.00	278,700	247,400	31,300
This program provides administrative support services for several established Municipal Service Taxing Units (MSTU) engaged in constructing and maintaining private roads, stormwater, utility and/or landscaping beautification projects. Project management and coordination services are also provided for established MSTUs with multiple projects.				
Current Level of Service Budget	2.00	278,700	247,400	31,300
Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Project Manager	1.00	900	-	900
Convert current job bank position with health insurance benefits to permanent FTE.				
Expanded Services Budget	1.00	900	-	900
Total Adopted Budget	3.00	279,600	247,400	32,200

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	228,921	226,000	228,300	254,000	900	254,900	12.8%
Operating Expense	19,223	26,000	27,100	24,700	-	24,700	(5.0%)
Net Operating Budget	248,143	252,000	255,400	278,700	900	279,600	11.0%
Total Budget	248,143	252,000	255,400	278,700	900	279,600	11.0%
Total FTE	2.00	2.00	2.00	2.00	1.00	3.00	50.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost MSTU General Fund	(11,157)	(13,100)	300	31,300	900	32,200	(345.8%)
Trans fm 136 G Gate Beaut Fd	32,500	33,800	33,800	34,800	-	34,800	3.0%
Trans fm 143 Vander Beaut Fd	88,400	88,900	88,900	91,500	-	91,500	2.9%
Trans fm 158 Radio Rd Beaut Fd	30,900	32,300	32,300	33,200	-	33,200	2.8%
Trans fm 151 Sable Palm Rd Ex Fd	2,800	2,900	2,900	2,900	-	2,900	0.0%
Trans fm 152 Lely Golf Beaut Fd	30,700	31,700	31,700	32,600	-	32,600	2.8%
Trans fm 159 Forest Lake Fd	47,200	48,400	48,400	49,800	-	49,800	2.9%
Trans fm 165 Rock Rd	2,600	2,600	2,600	2,600	-	2,600	0.0%
Trans fm 166 Radio Rd East MSTU	24,200	24,500	14,500	-	-	-	(100.0%)
Total Funding	248,143	252,000	255,400	278,700	900	279,600	11.0%

Notes:

This budget provides for two regular positions and a job bank position responsible for administration, maintenance coordination and project management of eight roadway beautification and drainage Municipal Services Taxing Units/Districts as well as responding to requests to establish new Municipal Service Units/Districts.

Public Services Department

**Improvement Districts and MSTU
Landscape & MSTU's Operations (111)**

Forecast FY 2016:

Forecast expenditures are consistent with the budget.

Current FY 2017:

Personal Services include \$13,100 in new health insurance costs for the job bank project manager that works sufficient hours to qualify for health insurance fringe benefit under requirements of the Affordable Health Care Act. As a result, the personal services budget is modestly higher than the prior year.

Revenues:

A fund level transfer in the amount of \$272,600 is made from the managed MSTU's and paid into the Unincorporated Area MSTU General Fund (111) to offset this Division's operating costs. The net cost to unincorporated Area General Fund (111) is attributable to un-recoverable MSTU related support provided to the general public.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Improvement Districts and MSTU
Vanderbilt Beach MSTU (143)**

Mission Statement

The Vanderbilt Beach MSTU is created for the purpose of: (1) Providing curbing, watering facilities, plantings and maintenance of the median strips and right-of-way edges of roadways within the MSTU; (2) Providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and (3) Beautification and maintenance of other public areas with the MSTU as determined by the Advisory Committee.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Maintenance Operations & Overhead	-	30,600	30,600	-
Reserves/Transfers/Interest	-	130,400	130,400	-
Improvements General/Landscaping	-	1,934,500	1,934,500	-
Current Level of Service Budget	-	2,095,500	2,095,500	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	2,684,262	1,142,300	3,193,700	1,939,000	-	1,939,000	69.7%
Indirect Cost Reimburs	11,900	8,600	8,600	26,100	-	26,100	203.5%
Net Operating Budget	2,696,162	1,150,900	3,202,300	1,965,100	-	1,965,100	70.7%
Trans to Property Appraiser	8,896	9,200	9,200	9,500	-	9,500	3.3%
Trans to Tax Collector	19,963	26,800	26,800	29,400	-	29,400	9.7%
Trans to 111 Unincorp Gen Fd	88,400	88,900	88,900	91,500	-	91,500	2.9%
Total Budget	2,813,422	1,275,800	3,327,200	2,095,500	-	2,095,500	64.2%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	985,644	1,097,800	1,053,900	1,192,800	-	1,192,800	8.7%
Delinquent Ad Valorem Taxes	6	-	-	-	-	-	na
Interest/Misc	35,022	2,000	15,000	2,000	-	2,000	0.0%
Trans frm Property Appraiser	1,042	-	-	-	-	-	na
Trans frm Tax Collector	7,751	-	-	-	-	-	na
Carry Forward	5,002,700	231,000	3,218,800	960,500	-	960,500	315.8%
Less 5% Required By Law	-	(55,000)	-	(59,800)	-	(59,800)	8.7%
Total Funding	6,032,165	1,275,800	4,287,700	2,095,500	-	2,095,500	64.2%

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU has advisory board oversight and the advisory board has requested that the millage rate remain at the cap of .5000 per \$1,000 of taxable value pursuant to Ordinance 2001-43.

Forecast FY 2016:

Expenditures can be characterized as routine median maintenance with focus on implementing a long-term improvement plan for the Vanderbilt Beach MSTU boundaries. The focal point of this plan is the burying of power lines. Toward this effort, \$3,118,000 in project expenditures are anticipated prior to year ending September 30, 2016.

Public Services Department

**Improvement Districts and MSTU
Vanderbilt Beach MSTU (143)**

Current FY 2017:

This expenditure plan contemplates continued expenses associated with burying power lines and other maintenance/improvement initiatives. A total of \$1,776,100 is budgeted toward these efforts. A transfer to the Unincorporated Area General Fund (111) to pay for County staff support as well as typical beautification maintenance expense, indirect costs, insurance and constitutional transfers are also included in the budget. No reserves are budgeted.

Revenues:

Taxable value for FY 17 is \$2,385,592,169 an increase of 8.6% over last year. The rolled back rate for this district totals 0.4613 per \$1,000 of taxable value. The FY 17 millage rate totals 0.5000 per \$1,000 of taxable value - the ordained limit - and is expected to raise \$1,192,800 in property tax revenue.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Improvement Districts and MSTU
Sabal Palm Road Extension MSTU&BU (151)**

Mission Statement

The Sabal Palm Road Extension Municipal Service Taxing and Benefit Unit (MSTU&BU) was created and established initially for the purpose of providing a preliminary engineering study for the design, construction and financing of roadway improvements within the Unit. Due to the State purchase of over 70% of the land within this district, efforts to obtain permits for roadway construction are suspended. Available funds are now used for roadway maintenance.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Maintenance Operations & Overhead	-	120,000	120,000	-
Current Level of Service Budget	-	120,000	120,000	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	20,797	117,900	10,600	116,300	-	116,300	(1.4%)
Indirect Cost Reimburs	700	300	300	300	-	300	0.0%
Net Operating Budget	21,497	118,200	10,900	116,600	-	116,600	(1.4%)
Trans to Property Appraiser	20	200	200	200	-	200	0.0%
Trans to Tax Collector	68	300	300	300	-	300	0.0%
Trans to 111 Unincorp Gen Fd	2,800	2,900	2,900	2,900	-	2,900	0.0%
Total Budget	24,385	121,600	14,300	120,000	-	120,000	(1.3%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	2,274	2,200	2,000	2,200	-	2,200	0.0%
Interest/Misc	1,074	-	500	-	-	-	na
Trans frm Property Appraiser	2	-	-	-	-	-	na
Trans frm Tax Collector	26	-	-	-	-	-	na
Carry Forward	150,800	119,600	129,800	118,000	-	118,000	(1.3%)
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
Total Funding	154,178	121,600	132,300	120,000	-	120,000	(1.3%)

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

Forecast FY 2016:

Forecast operating/capital expenses reflect anticipated level of roadway maintenance executed during FY 16.

Current FY 2017:

There is \$115,300 budgeted for anticipated roadway maintenance which represents the majority of dollars appropriated in this MSTU. Remaining dollars are allocated toward MSTU project management and related overhead.

Revenues:

Taxable value for FY 17 is \$24,380,369 which represents a 10.7% increase from last year. The rolled back rate for this district totals .0912 per \$1,000 of taxable value. The proposed levy is set at the rolled back rate and is expected to raise \$2,200 in property tax revenue.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Improvement Districts and MSTU
Lely Golf Estates Beautification MSTU (152)**

Mission Statement

The MSTU was created for the purpose of beautifying and maintaining the median areas of boulevards and certain other public areas within the Lely Golf Estates Beautification Municipal Service Taxing Unit. The major objective is to refurbish and maintain the completed landscape and irrigation improvements.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Maintenance Operations & Overhead	-	74,300	74,300	-
Reserves/Transfers/Interest	-	170,700	170,700	-
Landscape maintenance and improvements	-	240,400	240,400	-
Current Level of Service Budget	-	485,400	485,400	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	118,904	151,600	150,800	172,400	-	172,400	13.7%
Indirect Cost Reimburs	6,000	2,300	2,300	2,300	-	2,300	0.0%
Capital Outlay	-	95,000	-	99,400	-	99,400	4.6%
Net Operating Budget	124,904	248,900	153,100	274,100	-	274,100	10.1%
Trans to Property Appraiser	1,751	2,000	2,000	2,000	-	2,000	0.0%
Trans to Tax Collector	4,847	5,500	5,500	6,000	-	6,000	9.1%
Trans to 111 Unincorp Gen Fd	30,700	31,700	31,700	32,600	-	32,600	2.8%
Reserves for Capital	-	-	-	70,700	-	70,700	na
Reserves for Insurance	-	100,000	-	100,000	-	100,000	0.0%
Total Budget	162,203	388,100	192,300	485,400	-	485,400	25.1%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	192,371	214,000	205,000	233,800	-	233,800	9.3%
Interest/Misc	2,093	1,000	1,000	1,000	-	1,000	0.0%
Trans frm Property Appraiser	203	-	-	-	-	-	na
Trans frm Tax Collector	1,882	-	-	-	-	-	na
Carry Forward	214,300	183,900	248,700	262,400	-	262,400	42.7%
Less 5% Required By Law	-	(10,800)	-	(11,800)	-	(11,800)	9.3%
Total Funding	410,850	388,100	454,700	485,400	-	485,400	25.1%

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

Forecast FY 2016:

The majority of operating expenses cover contractual landscape maintenance and landscape supplies. The Lely MSTU's year ending cash balance at September 30, 2015 remains stable at \$248,700 and is sufficient given the MSTU's cash flow requirements.

Public Services Department

**Improvement Districts and MSTU
Lely Golf Estates Beautification MSTU (152)**

Current FY 2017:

Operating expenses include a landscape services contract and related appropriations to maintain the landscape system. Capital expenses include \$99,400 for general district landscape improvements. The Lely MSTU Advisory Board continues to recommend a hurricane reserve set-aside that totals \$100,000. A capital reserve for future improvements is also budgeted.

Revenues:

Taxable value for FY 17 is \$116,875,814 - an increase of 9.34% over last year. The rolled back rate for this district totals 1.8463 per \$1,000 of taxable value. Ordinance 91-104 places a cap on the millage rate at 2.0000 per \$1,000 of taxable value. This budget is sized around the 2.0000 ordained millage cap in accordance with the advisory boards wishes which will raise \$233,800 in property tax revenue.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Improvement Districts and MSTU
Golden Gate Beautification MSTU (153)**

Mission Statement

The Golden Gate MSTU was created for the purpose of providing curbing, irrigation, plantings and maintenance of the medians and right-of-way edges of roadways within the MSTU; providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and beautification and maintenance of other public areas within the MSTU as recommended by the Advisory Committee.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Maintenance Operations & Overhead	-	81,400	81,400	-
Median maintenance services	-	302,900	302,900	-
Median improvements	-	316,700	316,700	-
Current Level of Service Budget	-	701,000	701,000	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	203,340	295,300	267,800	336,000	-	336,000	13.8%
Indirect Cost Reimburs	7,100	3,700	3,700	3,700	-	3,700	0.0%
Capital Outlay	-	317,500	-	316,700	-	316,700	(0.3%)
Net Operating Budget	210,440	616,500	271,500	656,400	-	656,400	6.5%
Trans to Property Appraiser	2,239	3,500	3,500	3,500	-	3,500	0.0%
Trans to Tax Collector	4,963	6,300	6,300	6,300	-	6,300	0.0%
Trans to 111 Unincorp Gen Fd	32,500	33,800	33,800	34,800	-	34,800	3.0%
Total Budget	250,142	660,100	315,100	701,000	-	701,000	6.2%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	237,587	247,900	237,900	249,000	-	249,000	0.4%
Delinquent Ad Valorem Taxes	380	-	300	-	-	-	na
Miscellaneous Revenues	190	-	5,600	-	-	-	na
Interest/Misc	4,452	1,000	2,500	1,000	-	1,000	0.0%
Trans frm Property Appraiser	236	-	-	-	-	-	na
Trans frm Tax Collector	1,927	-	-	-	-	-	na
Carry Forward	537,600	423,700	532,300	463,500	-	463,500	9.4%
Less 5% Required By Law	-	(12,500)	-	(12,500)	-	(12,500)	0.0%
Total Funding	782,372	660,100	778,600	701,000	-	701,000	6.2%

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

Forecast FY 2016:

Forecast contractual landscape maintenance totals \$175,000. Regular median landscape maintenance as well as electricity, lighting, utilities and supplies represents 87% of total forecast expenses. Year ending September 30, 2015 carryforward revenue used in the FY 16 forecast totals \$532,300 - a \$5,300 decrease over the prior year carryforward figure. This is a managed decrease based upon the

Public Services Department

**Improvement Districts and MSTU
Golden Gate Beautification MSTU (153)**

rolled back rate with funds primarily used for landscape maintenance.

Current FY 2017:

Programmed operating expenses are typical for this MSTU and include engineering design services and professional landscape fees. Other operating expenses include customary overhead charges plus costs for fertilizer, chemicals, mulch and supplies. Capital outlay includes \$316,700 for median improvements and other capital initiatives. No reserve is budgeted.

Revenues:

Taxable for FY 17 is \$674,408,481 - an increase of 10.4% over last year. The rolled back rate for this district totals 0.3692 per \$1,000 of taxable value. Ordinance 96-51 places a cap on the millage rate at .5000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the rolled back rate which will generate \$249,000 in property tax revenue - a slight increase over last year due to anticipated new construction within the district.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Improvement Districts and MSTU
Radio Road Beautification MSTU (158)**

Mission Statement

The Radio Road MSTU was created for the purpose of providing curbing, irrigation, plantings, and maintenance of the median areas for that portion of Radio Road district lying between Airport-Pulling Road (CR 31) and Santa Barbara Boulevard.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Maintenance Operations & Overhead	-	106,000	106,000	-
Reserves/Transfers/Interest	-	36,100	36,100	-
Improvements General/Landscaping	-	803,100	803,100	-
Current Level of Service Budget	-	945,200	945,200	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	112,478	156,700	148,800	157,200	-	157,200	0.3%
Indirect Cost Reimburs	3,700	2,000	2,000	2,000	-	2,000	0.0%
Capital Outlay	-	772,300	-	747,000	-	747,000	(3.3%)
Net Operating Budget	116,178	931,000	150,800	906,200	-	906,200	(2.7%)
Trans to Property Appraiser	2,817	2,900	2,900	2,900	-	2,900	0.0%
Trans to Tax Collector	6,112	7,800	7,800	2,900	-	2,900	(62.8%)
Trans to 111 Unincorp Gen Fd	30,900	32,300	32,300	33,200	-	33,200	2.8%
Total Budget	156,007	974,000	193,800	945,200	-	945,200	(3.0%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	297,862	310,600	298,100	114,600	-	114,600	(63.1%)
Delinquent Ad Valorem Taxes	39	-	-	-	-	-	na
Interest/Misc	5,232	2,000	3,000	2,000	-	2,000	0.0%
Trans frm Property Appraiser	294	-	-	-	-	-	na
Trans frm Tax Collector	2,373	-	-	-	-	-	na
Carry Forward	577,400	677,100	727,200	834,500	-	834,500	23.2%
Less 5% Required By Law	-	(15,700)	-	(5,900)	-	(5,900)	(62.4%)
Total Funding	883,200	974,000	1,028,300	945,200	-	945,200	(3.0%)

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

Forecast FY 2016:

Operating expenses in furtherance of the MSTU's mission including contractual services, electricity, landscape supplies and irrigation system maintenance account for 76% of total forecast expenses.

Current FY 2017:

The vast majority of appropriated operating expenses provide for routine landscape maintenance and contractual landscape services. Capital outlay includes \$747,000 for curb repair/replacement, irrigation improvements and other median beautification improvements

Public Services Department

**Improvement Districts and MSTU
Radio Road Beautification MSTU (158)**

within the district.

Revenues:

Taxable value for FY 17 is \$1,145,601,685 which is an increase of 7.45% over last year. The rolled back rate for this district is 0.2742 per \$1,000 of taxable value. Ordinance 96-84 places a cap on the millage rate at 0.5000 per \$1,000 of taxable value. As discussed below the tax levy has been suspended pursuant to the re-established median landscape program. Budgeted carry forward into the FY 17 budget increased \$157,400 relative to the adopted FY 16 Carry Forward budget.

The Board directed that the Unincorporated Area General Fund millage rate be re-set to the FY 2007 level of \$.8069 and the variance or \$.0908 be applied toward restarting the median landscape program. Radio Road East Beautification MSTU is included in the median landscape program and as a result the Radio Road East MSTU tax levy has been suspended with ongoing funding instead provided by a transfer from the Unincorporated Area General Fund.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Improvement Districts and MSTU
Forest Lakes Roadway & Drainage MSTU (159)**

Mission Statement

Provide for roadway and drainage improvements along with annual maintenance within the Forest Lakes Roadway and Drainage Municipal Service Taxing Unit.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Maintenance Operations & Overhead	-	65,900	65,900	-
Reserves/Transfers/Interest	-	232,700	232,700	-
Roadway and Drainage Maintenance	-	141,200	141,200	-
Current Level of Service Budget	-	439,800	439,800	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	88,119	127,100	121,100	144,000	-	144,000	13.3%
Indirect Cost Reimburs	5,400	6,800	6,800	6,800	-	6,800	0.0%
Net Operating Budget	93,519	133,900	127,900	150,800	-	150,800	12.6%
Trans to Property Appraiser	1,380	3,200	2,000	2,000	-	2,000	(37.5%)
Trans to Tax Collector	3,531	3,800	3,900	4,500	-	4,500	18.4%
Trans to 111 Unincorp Gen Fd	47,200	48,400	48,400	49,800	-	49,800	2.9%
Trans to 259 Forest Lakes	114,200	100,000	100,000	-	-	-	(100.0%)
Reserves for Capital	-	226,100	-	232,700	-	232,700	2.9%
Total Budget	259,830	515,400	282,200	439,800	-	439,800	(14.7%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	149,008	182,400	175,100	189,600	-	189,600	3.9%
Delinquent Ad Valorem Taxes	282	-	-	-	-	-	na
Interest/Misc	3,350	1,000	1,500	-	-	-	(100.0%)
Trans frm Property Appraiser	173	-	-	-	-	-	na
Trans frm Tax Collector	1,371	-	-	-	-	-	na
Carry Forward	470,900	341,200	365,300	259,700	-	259,700	(23.9%)
Less 5% Required By Law	-	(9,200)	-	(9,500)	-	(9,500)	3.3%
Total Funding	625,084	515,400	541,900	439,800	-	439,800	(14.7%)

Notes:

Limited General Obligation Bonds approved by district referendum in November 2006, totaling up to \$6,250,000, were sold in October 2007. Net proceeds booked to the project fund (159) after issuance costs and certain eligible project costs totaled approximately \$5,900,000. This construction project is complete and approximately \$973,200 in unspent bond proceeds was transferred from the operating fund to the debt service fund. Construction costs for the various projects were substantially under the original engineers cost estimate due to the competitive bidding environment.

Forecast FY 2016:

Forecast expenses are under budget and reflect maintenance of the improvements previously constructed. This MSTU continues to transition from a capital program to an asset maintenance program. A transfer from the operating fund to the debt service fund is programmed to maintain a non-mandatory debt service reserve of at least 1.25 times coverage. This is prudent in order to offset the fact that the full authorized millage rate (4.0000) as a product of district taxable value only marginally covers average annual debt

Public Services Department

Improvement Districts and MSTU Forest Lakes Roadway & Drainage MSTU (159)

service in the amount of \$552,600.

Current FY 2017:

This expense program is maintenance oriented and includes no capital dollars. A future capital reserve totaling \$232,700 is budgeted. Operating expense includes funds for contractual engineering, maintenance of improvements constructed as well as MSTU overhead costs. No transfer to debt service fund (259) is programmed. Non mandatory debt service coverage within the debt service fund is 1.28 times which is sufficient given the fact that taxable value continues to increase and total taxes collected at four (4) mills covers debt service by roughly \$110,400 which would minimally fund operating expenses.

Revenues:

Beginning in FY 08, two tax levies - one for operating (Fund 159) and one for debt service (Fund 259) - were established. Together the levies total \$4.000 per \$1,000 of taxable value - the amount authorized within the enabling ordinance. Debt service is exempt from statutory property tax limiting calculations, thus the overall millage rate payable by property owners within the district will remain at 4.000 consistent with the advisory board's recommendation. Taxable value for this district totals \$165,745,378 representing a 8.53% increase over last year. With a debt service millage equal to 2.8562 per \$1,000 of taxable value, the operating millage is 1.1438 per \$1,000 of taxable value. This operating millage is expected to generate \$189,600 in property tax revenue while the debt millage, shown in Fund (259), will generate \$473,400.

Refinancing the Districts debt has been considered and at this time our financial advisors - Public Financial Management (PFM) - have advised that NPV savings are not sufficient to justify a refinancing. This debt will be paid off in 2022.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Improvement Districts and MSTU
Rock Road MSTU (165)**

Mission Statement

Provide for and maintain roadway improvements to include drainage, sidewalks and street lighting.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Maintenance Operations & Overhead	-	4,800	4,800	-
Reserves/Transfers/Interest	-	102,400	102,400	-
Improvements General	-	13,600	13,600	-
Current Level of Service Budget	-	120,800	120,800	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	15,439	27,400	10,400	14,000	-	14,000	(48.9%)
Indirect Cost Reimburs	600	300	300	300	-	300	0.0%
Capital Outlay	186,991	-	-	-	-	-	na
Net Operating Budget	203,029	27,700	10,700	14,300	-	14,300	(48.4%)
Advance/Repay to 111 Unincrp Gen Fd	-	51,200	51,200	102,400	-	102,400	100.0%
Trans to Property Appraiser	273	300	300	300	-	300	0.0%
Trans to Tax Collector	883	1,200	1,200	1,200	-	1,200	0.0%
Trans to 111 Unincorp Gen Fd	2,600	2,600	2,600	2,600	-	2,600	0.0%
Total Budget	206,785	83,000	66,000	120,800	-	120,800	45.5%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	29,444	33,200	30,000	34,700	-	34,700	4.5%
Interest/Misc	399	-	300	-	-	-	na
Advance/Repay fm 111 Unincrp Gen Fd	260,000	-	-	-	-	-	na
Trans frm Property Appraiser	32	-	-	-	-	-	na
Trans frm Tax Collector	343	-	-	-	-	-	na
Carry Forward	40,100	51,500	123,500	87,800	-	87,800	70.5%
Less 5% Required By Law	-	(1,700)	-	(1,700)	-	(1,700)	0.0%
Total Funding	330,318	83,000	153,800	120,800	-	120,800	45.5%

Notes:

The Rock Road Improvement MSTU was created pursuant to Ordinance 2006-56. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

Forecast FY 2016:

The Board on March 10, 2015 (item 11B) approved an internal loan from the Unincorporated Area General Fund (111) to this MSTU in an amount up to \$285,000 for purposes of improving the roadway in accordance with County standards. This advance is to be repaid without interest over a period not to exceed fifteen (15) years. An advance totaling \$260,000 was received as revenue in FY 2015 and the first payment to Fund (111) totaling \$51,200 was budgeted in FY 2016. Improvements were made in FY 2015 totaling \$187,000. The difference between the advance and actual improvement costs resulted in a \$123,500 actual fund balance at year ending 9/30/15. As a result, a larger repayment to Fund (111) will be appropriated in FY 2017.

Public Services Department

Improvement Districts and MSTU

Rock Road MSTU (165)

Current FY 2017:

Minor maintenance improvements are appropriated at \$14,000. The majority of this expenditure plan is devoted to repaying the advance from Fund (111) Typical transfers to cover costs incurred by the Constitutional Officers and County staff are also budgeted.

Revenues:

Taxable value for FY 17 is \$11,582,069 - representing an increase of 4.08% over last year. The rolled back rate for this district is 2.9133 per \$1,000 of taxable value. Ordinance 2006-56 caps the millage rate at 3.0000 per \$1,000 of taxable value. This budget levies 3.0000 mills, which will raise \$34,700 in property tax revenue.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Improvement Districts and MSTU
Radio Rd East Beautification MSTU (166)**

Mission Statement

The Radio Road East Beautification Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing median beautification, irrigation and maintenance of the medians within the Unit.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Maintenance Operations & Overhead	-	7,600	7,600	-
Improvements/Maintenance	-	126,400	126,400	-
Current Level of Service Budget	-	134,000	134,000	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	81,623	123,300	200,900	127,400	-	127,400	3.3%
Indirect Cost Reimburs	2,600	1,300	1,300	1,300	-	1,300	0.0%
Net Operating Budget	84,223	124,600	202,200	128,700	-	128,700	3.3%
Trans to Property Appraiser	761	2,200	1,500	2,000	-	2,000	(9.1%)
Trans to Tax Collector	1,923	3,500	2,200	3,300	-	3,300	(5.7%)
Trans to 111 Unincorp Gen Fd	24,200	24,500	14,500	-	-	-	(100.0%)
Total Budget	111,107	154,800	220,400	134,000	-	134,000	(13.4%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	90,155	138,500	132,900	-	-	-	(100.0%)
Interest/Misc	665	-	300	-	-	-	na
Trans frm Property Appraiser	132	-	-	-	-	-	na
Trans frm Tax Collector	747	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	-	-	61,200	124,300	-	124,300	na
Carry Forward	55,100	23,300	35,700	9,700	-	9,700	(58.4%)
Less 5% Required By Law	-	(7,000)	-	-	-	-	(100.0%)
Total Funding	146,799	154,800	230,100	134,000	-	134,000	(13.4%)

Notes:

This MSTU was created pursuant to Board action under Ordinance 2009-44 on July 28, 2009. This ordinance provides that the maximum millage rate to be levied shall not exceed .5000 per \$1,000 of taxable value.

On January 31, 2012, a bond referendum election was held and the issuance of up to \$649,000 of limited general obligation bonds payable from ad valorem taxes levied on all taxable property within the MSTU, not to exceed .5 mills, was approved by a majority of the qualified electors within the MSTU. The proceeds were used to construct landscape and irrigation improvements within the district. The financing will mature on 6/1/2022.

Execution of the bond documents occurred on May 31, 2012 with loan proceeds required to fund the project sized at \$550,000. In FY 2012 a budget amendment was processed establishing the capital improvement portion of the project budget, \$525,000, creating the Debt Service Fund (266) and transferring monies from MSTU operating Fund (166) to cover loan issuance costs, interim principal and establish sufficient year ending Debt Service Fund balance for cash flow purposes. Beginning in FY 2013 a separate levy was extended for payment of debt in Fund (266).

Planned re-setting of the Unincorporated Area General Fund Millage Rate to \$.8069 (the FY 2007 level) with the incremental rate above the current millage rate or \$.0908 earmarked to restart the unincorporated area median landscape capital program is programmed in FY 17. As part of re-establishing this program the Board approved the transition of Radio Road East Beautification

Public Services Department

Improvement Districts and MSTU Radio Rd East Beautification MSTU (166)

maintenance to the Unincorporated Area General Fund. The Board also approved retiring the existing Radio Road East debt through existing Radio Road East reserves supplemented by funding from the Unincorporated Area General Fund. The payoff to BB&T Government Finance on or about October 27, 2016, totaled \$338,891.

Forecast FY 2016:

Refurbishment of the landscape median was necessary during FY 2016 and this work was partially funded by MSTU proceeds as well as funds from the Unincorporated Area General Fund (BCC Agenda 3/22/16, Item 16D2). The project totaled about \$120,000 and was covered by the appropriate budget amendments. Incidental maintenance expenses and routine overhead including indirect costs, a transfer to Fund (111) in support of County staff support as well as transfers to the Property Appraiser and Tax Collector are also forecast.

Current FY 2017:

Appropriations for FY 2017 are primarily maintenance and system operations. No reserve is budgeted. Overhead includes residual transfers to the constitutional officers.

Revenues:

Taxable value is \$449,555,048, which represents a 7.6% increase over last year. The rolled back rate is .3078 per \$1,000 of taxable value. As discussed below, the FY 17 tax levy has been suspended in favor of funding through the re-established median landscape program.

The Board directed that the Unincorporated Area General Fund millage rate be re-set to the FY 2007 level of \$.8069 and the variance or \$.0908 be applied toward restarting the median landscape program. Radio Road East Beautification MSTU is included in the median landscape program and as a result the Radio Road East MSTU tax levy has been suspended with ongoing funding being provided by a transfer from the Unincorporated Area General Fund assuming this MSTU continues on as a direct appropriation within the Unincorporated Area General Fund.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Improvement Districts and MSTU
Platt Road MSBU (167)**

Mission Statement

The Platt Road MSBU was created for the purpose of collecting reimbursements of expenditures made in repairing Platt Road to meet standards that would allow for fire and emergency vehicles to traverse and provide services to benefiting property owners.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Maintenance Operations & Overhead	-	5,600	5,600	-
Reserves/Transfers/Interest	-	400	400	-
Current Level of Service Budget	-	6,000	6,000	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	-	5,100	5,300	-	5,300	na
Net Operating Budget	-	-	5,100	5,300	-	5,300	na
Trans to Property Appraiser	-	-	100	100	-	100	na
Trans to Tax Collector	-	-	100	200	-	200	na
Reserves for Contingencies	-	-	-	400	-	400	na
Total Budget	-	-	5,300	6,000	-	6,000	na

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Special Assessments	-	-	5,600	5,700	-	5,700	na
Carry Forward	-	-	-	300	-	300	na
Total Funding	-	-	5,600	6,000	-	6,000	na

Notes:

Ordinance 2014-42 created the Platt Road Municipal Service Benefit Unit for the purpose of collecting reimbursements of expenditures made in repairing Platt Road to place it in a condition such that fire and emergency vehicles can traverse and provide services to the property owners directly benefiting.

Forecast FY 2016:

FY 16 was the first year of a planned two year assessment.

Current FY 2017:

FY 17 is the second year of a planned two year assessment.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

Bayshore Community Redevelopment Agency (CRA)

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	240,073	273,700	274,800	277,400	-	277,400	1.4%
Operating Expense	351,433	870,000	1,041,100	1,001,800	-	1,001,800	15.1%
Indirect Cost Reimburs	38,100	63,800	63,800	60,100	-	60,100	(5.8%)
Capital Outlay	98,213	3,634,000	308,700	3,632,800	-	3,632,800	0.0%
Grants and Aid	-	15,000	18,000	50,000	-	50,000	233.3%
Net Operating Budget	727,819	4,856,500	1,706,400	5,022,100	-	5,022,100	3.4%
Trans to Property Appraiser	8,141	9,800	9,800	10,700	-	10,700	9.2%
Trans to Tax Collector	19,304	24,400	24,400	27,400	-	27,400	12.3%
Trans to 187 Bayshore Redev Fd	137,296	136,800	136,800	136,800	-	136,800	0.0%
Trans to 287 CRA Loan	905,700	858,500	858,500	832,800	-	832,800	(3.0%)
Reserves for Contingencies	-	51,600	-	102,000	-	102,000	97.7%
Reserves for Capital	-	688,900	-	1,129,800	-	1,129,800	64.0%
Total Budget	1,798,260	6,626,500	2,735,900	7,261,600	-	7,261,600	9.6%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Bayshore Beautification MSTU (163)	362,170	4,316,400	859,200	4,355,900	-	4,355,900	0.9%
Bayshore CRA Grant and Grant Match (717/718)	-	-	308,700	-	-	-	na
Bayshore/Gateway Triangle Redevop (187)	365,149	516,800	515,200	642,500	-	642,500	24.3%
Haldeman Creek MSTU (164)	500	23,300	23,300	23,700	-	23,700	1.7%
Total Net Budget	727,819	4,856,500	1,706,400	5,022,100	-	5,022,100	3.4%
Total Transfers and Reserves	1,070,441	1,770,000	1,029,500	2,239,500	-	2,239,500	26.5%
Total Budget	1,798,260	6,626,500	2,735,900	7,261,600	-	7,261,600	9.6%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	887,731	966,300	927,700	1,014,200	-	1,014,200	5.0%
Delinquent Ad Valorem Taxes	3,706	-	-	-	-	-	na
Miscellaneous Revenues	421,170	150,000	122,200	62,400	-	62,400	(58.4%)
Interest/Misc	35,667	21,900	57,000	29,300	-	29,300	33.8%
Reimb From Other Depts	-	-	308,700	-	-	-	na
Trans frm Property Appraiser	917	-	-	-	-	-	na
Trans frm Tax Collector	7,495	-	-	-	-	-	na
Trans fm 001 Gen Fund	840,900	936,100	936,100	1,054,000	-	1,054,000	12.6%
Trans fm 111 MSTD Gen Fd	168,900	188,100	188,100	238,600	-	238,600	26.8%
Trans fm 163 Baysh/Av Beaut Fd	125,500	125,500	125,500	125,500	-	125,500	0.0%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0.0%
Trans fm 717/718 Baysh CRA Grants	496	-	-	-	-	-	na
Carry Forward	4,282,300	4,284,700	4,841,200	4,781,900	-	4,781,900	11.6%
Less 5% Required By Law	-	(57,400)	-	(55,600)	-	(55,600)	(3.1%)
Total Funding	6,786,081	6,626,500	7,517,800	7,261,600	-	7,261,600	9.6%

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Bayshore/Gateway Triangle Redevop (187)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Bayshore Community Redevelopment Agency (CRA)
Bayshore/Gateway Triangle Redevelop (187)**

Mission Statement

To support the efforts of the Board of County Commissioners which established itself as the Community Redevelopment Agency (CRA) and made a finding of necessity and of blight conditions in the Bayshore/Gateway Triangle Component Redevelopment Area by adopting Resolution 2000-82 on March 14, 2000, and to implement the Bayshore/Gateway Triangle Component Section of the Collier County Community Redevelopment Plan adopted by the CRA.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
CRA Implementation	1.75	526,949	505,700	21,249
Monitor, update and implement the Bayshore/Gateway Triangle component of the Collier County Community Redevelopment Plan.				
Project & MSTU Management	1.25	115,551	136,800	-21,249
Manage CRA & MSTU projects within the district including; streets, sidewalks, lighting, landscaping and other improvements. Land acquisition and rehabilitation projects include purchase of blighted properties and construction/re-development of commercial and residential buildings.				
Transfers for Debt Service	-	832,800	832,800	-
Reserves	-	795,800	795,800	-
Current Level of Service Budget	3.00	2,271,100	2,271,100	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	240,073	273,700	274,800	277,400	-	277,400	1.4%
Operating Expense	95,075	175,700	170,000	264,300	-	264,300	50.4%
Indirect Cost Reimburs	30,000	52,400	52,400	50,800	-	50,800	(3.1%)
Grants and Aid	-	15,000	18,000	50,000	-	50,000	233.3%
Net Operating Budget	365,149	516,800	515,200	642,500	-	642,500	24.3%
Trans to 287 CRA Loan	905,700	858,500	858,500	832,800	-	832,800	(3.0%)
Reserves for Contingencies	-	51,600	-	49,000	-	49,000	(5.0%)
Reserves for Capital	-	410,000	-	746,800	-	746,800	82.1%
Total Budget	1,270,849	1,836,900	1,373,700	2,271,100	-	2,271,100	23.6%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	421,170	150,000	122,200	62,400	-	62,400	(58.4%)
Interest/Misc	5,228	2,200	9,000	7,800	-	7,800	254.5%
Trans fm 001 Gen Fund	840,900	936,100	936,100	1,054,000	-	1,054,000	12.6%
Trans fm 111 MSTD Gen Fd	168,900	188,100	188,100	238,600	-	238,600	26.8%
Trans fm 163 Baysh/Av Beaut Fd	125,500	125,500	125,500	125,500	-	125,500	0.0%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0.0%
Trans fm 717/718 Baysh CRA Grants	496	-	-	-	-	-	na
Carry Forward	452,400	431,700	756,600	775,100	-	775,100	79.5%
Less 5% Required By Law	-	(8,000)	-	(3,600)	-	(3,600)	(55.0%)
Total Funding	2,025,893	1,836,900	2,148,800	2,271,100	-	2,271,100	23.6%

Public Services Department

**Bayshore Community Redevelopment Agency (CRA)
Bayshore/Gateway Triangle Redevelop (187)**

Notes:

A significant challenge facing the CRA is the substantial decline in taxable value and the resulting impact on its Tax Increment Financing (TIF) revenue. The CRA's tax increment value peaked in 2008 at \$626,776,903. Today the taxable increment is \$311,253,257. This reduction, under the proposed tax rates has reduced TIF revenue from a peak of \$2,285,351 to \$1,292,600.

On July 26, 2006, the CRA entered into a loan agreement with Wachovia Bank under which a line of credit was secured for \$7,000,000. Of this amount, \$5,901,000 was drawn to purchase and assemble commercial property within the Gateway Triangle catalyst project area as an incentive to attract private development interest. On July 28, 2009, a \$13,500,000 term loan was secured through Fifth/Third Bank which paid off the earlier Wachovia line of credit and provided additional dollars for strategic property acquisition. The term of this note was five (5) years with a final maturity date of September 1, 2014. The note was restructured in May 2013. The restructured note, Fifth Third Bank Note Series 2013, as of September 30, 2016 has an outstanding principal amount of \$5,505,721 and a final balloon maturity date of June 2018. Payments are based on a 15 year amortization with a balloon amount of \$4,623,973.

Forecast FY 2016:

Personal services and operating expenses are forecast to be in line with the adopted budget. Miscellaneous revenues are lease payments on Gateway Triangle property owned by the CRA. This revenue is forecast under budget due to difficulty retaining tenants with the property under a sales contract.

Current FY 2017:

The proposed personal services budget is in compliance with budget guidance. The operating expense budget is increased for planning services. In the grants and aid category the proposed pool of grant dollars for the Community Improvement Grant Program is \$50,000. The overall level of expenditure is limited by the coverage requirement of the Fifth Third Note. Funds in excess of spending limits have been budgeted in reserves. A transfer to debt service fund (287) provides for annual debt service requirements.

Revenues:

The two largest revenue sources are Tax Increment Financing (TIF) derived from the CRA's property tax increment and fund carryforward. The FY 17 tax increment value is \$311,253,257. Under a millage neutral General Fund property tax rate and an increased Unincorporated Area General Fund (111) tax rate, CRA TIF revenue is increased by \$168,400 or 15% to \$1,292,600. This revenue is recorded as a transfer from the General Fund (001) and the Unincorporated Area MSTD General Fund (111). Carryforward going into FY 17 is estimated to be \$775,100. Miscellaneous revenues are lease payments relative to a Gateway Triangle tower lease and an auto storage arrangement.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

Bayshore Community Redevelopment Agency (CRA)

Bayshore CRA Grant and Grant Match (717/718)

Mission Statement

To account for grants managed by the Bayshore Gateway Triangle CRA.

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Capital Outlay	-	-	308,700	-	-	-	na
Net Operating Budget	-	-	308,700	-	-	-	na
Trans to 187 Bayshore Redev Fd	496	-	-	-	-	-	na
Total Budget	496	-	308,700	-	-	-	na

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	5	-	-	-	-	-	na
Reimb From Other Depts	-	-	308,700	-	-	-	na
Total Funding	5	-	308,700	-	-	-	na

Notes:

All new grants for Bayshore Gateway Triangle CRA will be budgeted in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Forecast FY 2016:

Forecast grant fund activity includes Pineland tertiary stormwater projects.

Current FY 2017:

All new grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Bayshore Community Redevelopment Agency (CRA)
Bayshore Beautification MSTU (163)**

Mission Statement

The Bayshore Beautification MSTU was created for the purpose of providing curbing, irrigation, plantings and maintenance of the roadway medians within the MSTU; providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and providing beautification and maintenance of other public areas within the MSTU as recommended by the Advisory Committee.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
MSTU Operations & Maintenance	-	473,100	473,100	-
MSTU Capital Improvements	-	3,882,800	3,882,800	-
Reserves/Transfers/Interest	-	286,600	286,600	-
Current Level of Service Budget	-	4,642,500	4,642,500	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	256,357	671,200	848,000	714,400	-	714,400	6.4%
Indirect Cost Reimburs	7,600	11,200	11,200	8,700	-	8,700	(22.3%)
Capital Outlay	98,213	3,634,000	-	3,632,800	-	3,632,800	0.0%
Net Operating Budget	362,170	4,316,400	859,200	4,355,900	-	4,355,900	0.9%
Trans to Property Appraiser	7,671	9,100	9,100	9,900	-	9,900	8.8%
Trans to Tax Collector	17,900	22,700	22,700	25,500	-	25,500	12.3%
Trans to 187 Bayshore Redev Fd	125,500	125,500	125,500	125,500	-	125,500	0.0%
Reserves for Contingencies	-	-	-	53,000	-	53,000	na
Reserves for Capital	-	-	-	72,700	-	72,700	na
Total Budget	513,242	4,473,700	1,016,500	4,642,500	-	4,642,500	3.8%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	835,929	907,000	870,700	950,400	-	950,400	4.8%
Delinquent Ad Valorem Taxes	2,994	-	-	-	-	-	na
Interest/Misc	28,643	18,500	45,000	18,500	-	18,500	0.0%
Trans frm Property Appraiser	861	-	-	-	-	-	na
Trans frm Tax Collector	6,950	-	-	-	-	-	na
Carry Forward	3,609,500	3,594,500	3,823,000	3,722,200	-	3,722,200	3.6%
Less 5% Required By Law	-	(46,300)	-	(48,600)	-	(48,600)	5.0%
Total Funding	4,484,877	4,473,700	4,738,700	4,642,500	-	4,642,500	3.8%

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a millage neutral position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight will be allowed to consider tax rates ranging from millage neutral to tax neutral depending upon program requirements and taxable values upon advisory board recommendation.

Forecast FY 2016:

Operating expenses include design activities for the Thomasson Drive Streetscape Project as well as ongoing operating and maintenance activities. A transfer to the Bayshore Gateway Triangle CRA in the amount of \$125,500 is programmed to fund administrative and project management services provided by Bayshore CRA staff.

Public Services Department

Bayshore Community Redevelopment Agency (CRA)

Bayshore Beautification MSTU (163)

Current FY 2017:

The FY 17 budget appropriates \$3,632,800 for capital improvements. Project engineering and design services are budgeted at \$250,000. MSTU roadway maintenance, operating contracts and utilities expenses make up the balance of the budget. A transfer to Bayshore CRA Fund (187) totaling \$125,500 is programmed to fund administration and project management services provided by Bayshore CRA staff.

Revenues:

Taxable value for FY 17 is \$402,627,170 a 4.86% increase from FY 16. The rolled back millage for this district is 2.2925 per \$1,000 of taxable value. The advisory committee recommends a millage neutral rate of 2.3604 that will generate \$950,400 in property taxes. The millage cap for this district is 3.0000 per \$1,000 of taxable value.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Bayshore Community Redevelopment Agency (CRA)
Haldeman Creek MSTU (164)**

Mission Statement

Provide for maintenance Dredging and maintenance of navigational channel markers within the defined boundary.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
MSTU Operating Costs	-	37,700	37,700	-
Reserves/Transfers/Interest	-	310,300	310,300	-
Current Level of Service Budget	-	348,000	348,000	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	23,100	23,100	23,100	-	23,100	0.0%
Indirect Cost Reimburs	500	200	200	600	-	600	200.0%
Net Operating Budget	500	23,300	23,300	23,700	-	23,700	1.7%
Trans to Property Appraiser	470	700	700	800	-	800	14.3%
Trans to Tax Collector	1,404	1,700	1,700	1,900	-	1,900	11.8%
Trans to 187 Bayshore Redev Fd	11,300	11,300	11,300	11,300	-	11,300	0.0%
Reserves for Capital	-	278,900	-	310,300	-	310,300	11.3%
Total Budget	13,674	315,900	37,000	348,000	-	348,000	10.2%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	51,802	59,300	57,000	63,800	-	63,800	7.6%
Delinquent Ad Valorem Taxes	713	-	-	-	-	-	na
Interest/Misc	1,791	1,200	3,000	3,000	-	3,000	150.0%
Trans frm Property Appraiser	56	-	-	-	-	-	na
Trans frm Tax Collector	545	-	-	-	-	-	na
Carry Forward	220,400	258,500	261,600	284,600	-	284,600	10.1%
Less 5% Required By Law	-	(3,100)	-	(3,400)	-	(3,400)	9.7%
Total Funding	275,306	315,900	321,600	348,000	-	348,000	10.2%

Notes:

The Haldeman Creek Maintenance Dredging MSTU was created pursuant to Ordinance 2006-60. The last dredge project was conducted in 2006 at a cost of \$2,599,250. The committee's plan is to set aside reserves to provide some portion of a major dredge project or to be available for modest maintenance or emergency dredge efforts. Administration and project management services are provided by Bayshore Gateway CRA staff.

Current FY 2017:

The operating budget is established at \$23,100 and includes a \$20,000 appropriation for services as needed to support replacing damaged channel markers and removal of debris that impedes navigation of waterway. Capital reserves are accumulated to maintain the navigability of the waterway and fund dredge activities in the future. Under this budget the capital reserve will increase to \$310,800.

Revenues:

Taxable value for FY 17 is \$86,856,993, a 7.75% increase from FY 16. The rolled back millage for this district is 0.6887 per \$1,000 of taxable value. The advisory committee recommends a millage neutral rate of .7348 that will generate \$63,800 in property taxes. The millage cap for this district is 3.0000 per \$1,000 of taxable value.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

Immokalee Community Redevelopment Agency (CRA)

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	267,272	261,200	225,300	245,400	-	245,400	(6.0%)
Operating Expense	3,248,629	591,200	562,500	564,800	-	564,800	(4.5%)
Indirect Cost Reimburs	33,000	54,800	54,800	54,400	-	54,400	(0.7%)
Capital Outlay	50,300	-	5,000	105,000	-	105,000	na
Grants and Aid	30,976	55,000	37,000	55,000	-	55,000	0.0%
Net Operating Budget	3,630,177	962,200	884,600	1,024,600	-	1,024,600	6.5%
Advance/Repay to 111 Unincrp Gen Fd	-	30,000	30,000	30,000	-	30,000	0.0%
Trans to Property Appraiser	2,565	3,000	3,200	3,500	-	3,500	16.7%
Trans to Tax Collector	6,030	8,000	7,000	8,000	-	8,000	0.0%
Trans to 186 Immok Redev Fd	76,000	85,000	85,000	85,000	-	85,000	0.0%
Trans to 705 Housing Grants	192,708	-	-	-	-	-	na
Trans to 715 Im CRA Grants	76,193	-	-	-	-	-	na
Reserves for Contingencies	-	128,500	-	55,000	-	55,000	(57.2%)
Reserves for Capital	-	69,000	-	582,300	-	582,300	743.9%
Total Budget	3,983,674	1,285,700	1,009,800	1,788,400	-	1,788,400	39.1%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Immokalee Beautification MSTU (162)	179,204	240,400	250,700	303,400	-	303,400	26.2%
Immokalee Community Redevelopment Agency (CRA) (186)	409,056	526,100	438,200	520,600	-	520,600	(1.0%)
Immokalee CRA Grant and Grant Match (715/716)	2,852,977	-	-	-	-	-	na
Landscaping - Immokalee Rd & State Road 29 (111)	188,939	195,700	195,700	200,600	-	200,600	2.5%
Total Net Budget	3,630,177	962,200	884,600	1,024,600	-	1,024,600	6.5%
Total Transfers and Reserves	353,497	323,500	125,200	763,800	-	763,800	136.1%
Total Budget	3,983,674	1,285,700	1,009,800	1,788,400	-	1,788,400	39.1%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	278,583	334,800	321,400	342,900	-	342,900	2.4%
Delinquent Ad Valorem Taxes	1,071	-	-	-	-	-	na
Intergovernmental Revenues	20,645	-	-	-	-	-	na
Miscellaneous Revenues	3,883	-	8,600	-	-	-	na
Interest/Misc	5,248	1,000	6,000	5,000	-	5,000	400.0%
Deferred Impact Fees	710	-	-	-	-	-	na
Advance/Repay fm 111 Unincrp Gen Fd	268,901	-	-	-	-	-	na
Reimb From Other Depts	2,882,743	-	-	-	-	-	na
Trans frm Property Appraiser	318	-	-	-	-	-	na
Trans frm Tax Collector	2,341	-	-	-	-	-	na
Net Cost MSTU General Fund	188,939	195,700	195,700	200,600	-	200,600	2.5%
Trans fm 001 Gen Fund	296,400	366,600	366,600	444,100	-	444,100	21.1%
Trans fm 111 MSTU Gen Fd	59,600	73,700	73,700	100,500	-	100,500	36.4%
Trans fm 162 Immokalee Beaut Fd	76,000	85,000	85,000	85,000	-	85,000	0.0%
Trans fm 186 Immok Redev Fd	76,193	-	-	-	-	-	na
Carry Forward	529,400	245,800	580,500	627,700	-	627,700	155.4%
Less 5% Required By Law	-	(16,900)	-	(17,400)	-	(17,400)	3.0%
Total Funding	4,690,976	1,285,700	1,637,500	1,788,400	-	1,788,400	39.1%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

Immokalee Community Redevelopment Agency (CRA)

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Immokalee Community Redevelopment Agency (CRA) (186)	4.00	3.00	3.00	3.00	-	3.00	0.0%
Total FTE	4.00	3.00	3.00	3.00	-	3.00	0.0%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Immokalee Community Redevelopment Agency (CRA)
Immokalee Community Redevelopment Agency (CRA) (186)**

Mission Statement

To support the efforts of the Board of County Commissioners, which established itself as the Community Redevelopment Agency (CRA) and made a finding of necessity and of blight conditions in the Immokalee Component Redevelopment Area by adopting Resolution 2000-82 on March 14, 2000, and to implement the Immokalee Component Section of the Collier County Community Redevelopment Plan adopted by the CRA.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
CRA Implementation	2.00	433,087	435,600	-2,513
Monitor, update and implement the Immokalee Component Section of the Collier County Community Redevelopment Plan. Includes funding for CRA staff and all re-development activities.				
Immokalee Beautification MSTU Management	1.00	87,513	85,000	2,513
Manage Immokalee Beautification MSTU & SR 29 ROW Improvements & related projects.				
Reserves & Transfers	-	379,000	379,000	-
Current Level of Service Budget	3.00	899,600	899,600	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	242,272	261,200	225,300	245,400	-	245,400	(6.0%)
Operating Expense	109,308	157,200	118,200	163,300	-	163,300	3.9%
Indirect Cost Reimburs	26,500	52,700	52,700	51,900	-	51,900	(1.5%)
Capital Outlay	-	-	5,000	5,000	-	5,000	na
Grants and Aid	30,976	55,000	37,000	55,000	-	55,000	0.0%
Net Operating Budget	409,056	526,100	438,200	520,600	-	520,600	(1.0%)
Advance/Repay to 111 Unincrp Gen Fd	-	30,000	30,000	30,000	-	30,000	0.0%
Trans to 705 Housing Grants	192,708	-	-	-	-	-	na
Trans to 715 Im CRA Grants	76,193	-	-	-	-	-	na
Reserves for Contingencies	-	52,300	-	55,000	-	55,000	5.2%
Reserves for Capital	-	69,000	-	294,000	-	294,000	326.1%
Total Budget	677,958	677,400	468,200	899,600	-	899,600	32.8%
Total FTE	4.00	3.00	3.00	3.00	-	3.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	2,130	800	2,000	2,000	-	2,000	150.0%
Deferred Impact Fees	710	-	-	-	-	-	na
Advance/Repay fm 111 Unincrp Gen Fd	268,901	-	-	-	-	-	na
Trans fm 001 Gen Fund	296,400	366,600	366,600	444,100	-	444,100	21.1%
Trans fm 111 MSTD Gen Fd	59,600	73,700	73,700	100,500	-	100,500	36.4%
Trans fm 162 Immokalee Beaut Fd	76,000	85,000	85,000	85,000	-	85,000	0.0%
Carry Forward	183,200	151,400	209,000	268,100	-	268,100	77.1%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	886,942	677,400	736,300	899,600	-	899,600	32.8%

Public Services Department

**Immokalee Community Redevelopment Agency (CRA)
Immokalee Community Redevelopment Agency (CRA) (186)**

Notes:

The Board of County Commissioners (BCC) on April 24, 2007 approved the establishment of an Immokalee CRA office with an Executive Director and two support staff. The Board on March 9, 2010 approved the establishment of the Immokalee Business Development Center. The Business Development Center grant was not renewed and the program and related position phased out in FY15. On October 1, 2012, the Board added management of the Immokalee Beautification MSTU to the CRA's responsibilities and authorized the addition of a project manager. Commencing in FY 13 the Board also moved roadway landscape maintenance of a section of Immokalee Road and SR 29 to the CRA. The CRA fund is compensated for management responsibilities from the Immokalee Beautification MSTU. The former Immokalee CRA Director's legal judgment was paid in January 2016 in the amount of \$80,528 from the Unincorporated Area General Fund (111) Other G&A account.

A significant challenge facing the CRA is the decline in taxable value and the resulting impact on Tax Increment Financing (TIF) revenue. The CRA's tax increment value peaked in 2008 at \$241,138,525. Today the tax increment value is \$131,145,477. This reduction under a millage neutral property tax rate has reduced TIF revenue from a peak of \$879,200 to \$544,600.

Forecast FY 2016:

Personal service costs are forecast under budget due to a position vacancy. The CRA is repaying the Unincorporated Area General Fund (111) at a rate of \$30,000 per year relative to a grant refunding.

The primary revenue source for the Immokalee CRA is Tax Increment Financing revenue (TIF). TIF revenue is budgeted as transfers from the General Fund (001) and the Unincorporated Area General Fund (111). For FY 16 the CRA taxable increment value generated a combined TIF revenue of \$440,300.

Current FY 2017:

The budget is based on three (3) FTEs. Two CRA staff members are funded by CRA funds. The third, the MSTU Project Manager, is funded by a transfer from Immokalee Beautification MSTU Fund (162).

Operating expenses are up a modest amount reflecting recent cost experience and a larger contractual service budget. Maintenance work related to the First Street Zocalo is being performed by the Parks & Recreation Division with costs split three ways between the CRA, Immokalee Beautification and the Parks & Recreation Division. Capital outlay provides for computer replacements and recording equipment for Board meetings. The budget for the Commercial Rehabilitation Grant Program remains at \$35,000 and the Impact Fee Deferral Program is funded at \$20,000 relative to existing commitments. A \$30,000 repayment to Fund (111) is provided. The capital reserve is increased to \$294,000.

Revenues:

The primary revenue sources are Tax Increment Financing (TIF) derived from the CRA's property tax increment and fund carryforward. The FY 17 tax increment value is \$131,145,477. Under a millage neutral General fund property tax rate and an increased Unincorporated Area General fund tax rate, CRA TIF revenue is increased by \$104,300 or 23% to \$544,600. This revenue is recorded as a transfer from the General Fund (001) and the Unincorporated Area MSTU General Fund (111).

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Immokalee Community Redevelopment Agency (CRA)
Immokalee CRA Grant and Grant Match (715/716)**

Mission Statement

To account for grants managed by the Immokalee CRA.

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	25,000	-	-	-	-	-	na
Operating Expense	2,827,977	-	-	-	-	-	na
Net Operating Budget	2,852,977	-	-	-	-	-	na
Reserves for Contingencies	-	76,200	-	-	-	-	(100.0%)
Total Budget	2,852,977	76,200	-	-	-	-	(100.0%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	20,645	-	-	-	-	-	na
Interest/Misc	181	-	-	-	-	-	na
Reimb From Other Depts	2,882,743	-	-	-	-	-	na
Trans fm 186 Immok Redev Fd	76,193	-	-	-	-	-	na
Carry Forward	-	76,200	-	-	-	-	(100.0%)
Total Funding	2,979,762	76,200	-	-	-	-	(100.0%)

Notes:

All new grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

**Immokalee Community Redevelopment Agency (CRA)
Immokalee Beautification MSTU (162)**

Mission Statement

The MSTU was created for the purpose of beautifying and maintaining the median areas of SR 29 and Immokalee Road (CR 846), and certain other public areas within the Immokalee Beautification Municipal Service Taxing Unit. The major objective is to maintain the completed improvements, and complete future improvements on SR 29 in accordance with the Master Plan established for this Beautification District and FDOT approvals.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Improvements General/Landscape Maintenance	-	399,900	399,900	-
Reserves/Transfers/Interest	-	288,300	288,300	-
Current Level of Service Budget	-	688,200	688,200	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	122,405	238,300	248,600	200,900	-	200,900	(15.7%)
Indirect Cost Reimburs	6,500	2,100	2,100	2,500	-	2,500	19.0%
Capital Outlay	50,300	-	-	100,000	-	100,000	na
Net Operating Budget	179,204	240,400	250,700	303,400	-	303,400	26.2%
Trans to Property Appraiser	2,565	3,000	3,200	3,500	-	3,500	16.7%
Trans to Tax Collector	6,030	8,000	7,000	8,000	-	8,000	0.0%
Trans to 186 Immok Redev Fd	76,000	85,000	85,000	85,000	-	85,000	0.0%
Reserves for Capital	-	-	-	288,300	-	288,300	na
Total Budget	263,800	336,400	345,900	688,200	-	688,200	104.6%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	278,583	334,800	321,400	342,900	-	342,900	2.4%
Delinquent Ad Valorem Taxes	1,071	-	-	-	-	-	na
Miscellaneous Revenues	3,883	-	8,600	-	-	-	na
Interest/Misc	2,936	200	4,000	3,000	-	3,000	1,400.0%
Trans frm Property Appraiser	318	-	-	-	-	-	na
Trans frm Tax Collector	2,341	-	-	-	-	-	na
Carry Forward	346,200	18,200	371,500	359,600	-	359,600	1,875.8%
Less 5% Required By Law	-	(16,800)	-	(17,300)	-	(17,300)	3.0%
Total Funding	635,332	336,400	705,500	688,200	-	688,200	104.6%

Forecast FY 2016:

Forecast expenditures and revenue are consistent with the adopted budget.

Current FY 2017:

The FY 17 program is primarily an asset maintenance plan with \$100,000 provided for capital outlay. Operating expenses include an interdepartmental expense of \$10,000 to maintain the Zocalo First Street Plaza. A transfer of \$85,000 supports project management and administration provided by Immokalee CRA staff. A reserve for future capital outlay is provided at \$288,300.

Revenues:

Taxable value for FY 17 is \$342,855,751, a 2.54% increase from FY 16. The rolled back millage for this district is .9894 per \$1,000 of taxable value. The advisory committee recommends maintaining the prior year millage of 1.0000 mills. This will generate \$342,900 in property taxes. The millage cap for this district is 1.0000 per \$1,000 of taxable value.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Services Department

Immokalee Community Redevelopment Agency (CRA)

Landscaping - Immokalee Rd & State Road 29 (111)

Mission Statement

To provide maintenance of landscaped, non-landscaped medians and roadsides on sections of Immokalee Road and SR 29 within the Immokalee urban area to meet the standards adopted by the Board of County Commissioners and to support Florida Statutes Chapters 74-191.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Immokalee Roadway Beautification Management	-	200,600	-	200,600
This program provides funding for landscape maintenance contractors and operational costs required for maintenance of the landscaped and non-landscaped medians and roadways for Immokalee Road and SR 29 in the Immokalee area.				
Current Level of Service Budget	-	200,600	-	200,600

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	188,939	195,700	195,700	200,600	-	200,600	2.5%
Net Operating Budget	188,939	195,700	195,700	200,600	-	200,600	2.5%
Total Budget	188,939	195,700	195,700	200,600	-	200,600	2.5%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost MSTU General Fund	188,939	195,700	195,700	200,600	-	200,600	2.5%
Total Funding	188,939	195,700	195,700	200,600	-	200,600	2.5%

Notes:

In mid FY 12 the Board transferred management of the Immokalee Beautification MSTU to the Immokalee CRA and approved the addition of a CRA project manager position. The Board also approved the concept of using this position to manage all landscaped and improved road right-of-way in the Immokalee urban area. In FY 13 the median and roadside maintenance budget for Immokalee Road and SR 29 was moved under Immokalee CRA management.

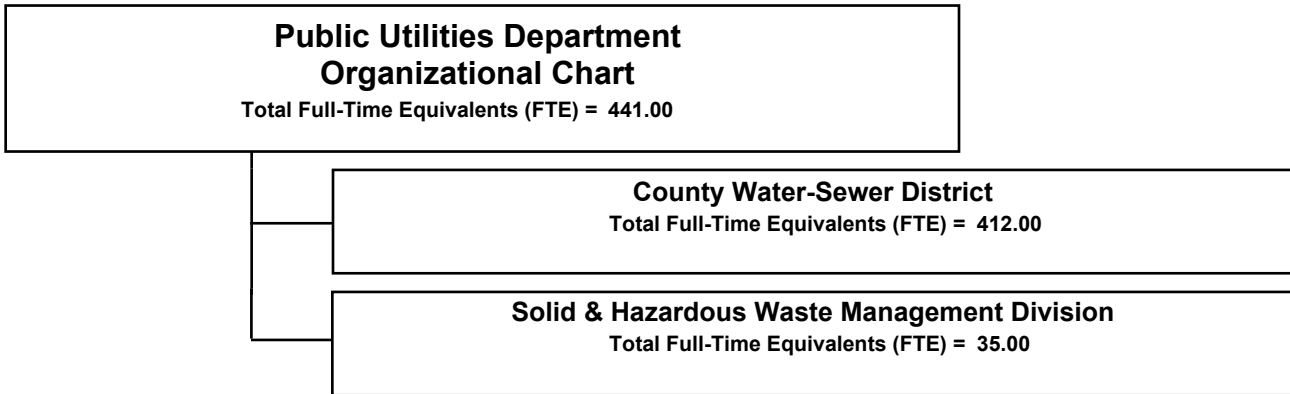
Forecast FY 2016:

Forecast maintenance expenditures includes contractual maintenance services, electricity and water.

Current FY 2017:

Planned maintenance expenditures are in line with prior year levels. Included are modest increases in landscape materials and mulch.

Public Utilities Department



Public Utilities Department

George Yilmaz, Department Head

Public Utilities Department FY17 Budget

The mission of the Public Utilities Department (Department) is to deliver best value, high quality, sustainable services that meet customers' expectations in an operationally excellent environment. The Department is composed of enterprise funds, including the Collier County Water-Sewer District (CCWSD) and Solid and Hazardous Waste Management. Both enterprises are revenue centric in the FY17 Proposed Budget.

The Department comprises seven Divisions: Department Administration, Financial and Operations Support, Utilities Engineering and Project Management, department wide Technical Support and Logistics, Water, Wastewater, and Solid and Hazardous Waste Management.

Charges for services received – drinking water, wastewater treatment, Irrigation Quality (IQ) water, and solid and hazardous waste collection and disposal – provide the sole financial resources required to pay for operational and maintenance expenses, renewal and replacement of existing infrastructure and facilities, meet existing debt service requirements and bond covenants, and to sustain compliance with stringent environmental and public health regulations. These charges include user rates, tipping fees, and the annual assessment for residential curbside solid waste collection and disposal. There is no income from taxpayer general revenues. Appropriate resourcing of the Department's mission ensures services are delivered timely and at a level that meets consumer demand, and is in compliance with regulatory standards, permit requirements, and the collective mandates of various federal, state, and local regulations (e.g., the Clean Water Act, the Safe Drinking Water Act, etc.).

The Department delivers basic, indispensable life sustaining services on demand 24 hours a day, 365 days a year, including holidays. The 2014 Water-Sewer User and IQ Water Rate Studies were adopted by the Board on June 10, 2014. The approved rate schedule included a 5 percent increase effective in FY17 to sustain on-going operations and maintenance activities, rehabilitation of water, wastewater and IQ water infrastructure, and meet debt service requirements. Work to integrate the Orange Tree Utility into the northeast service area continues, but is not included in the FY17 budget with the exception of job bankers in readiness to serve; however, it is anticipated that associated revenues will support current operations. The FY17 proposed budget for Solid and Hazardous Waste revenue includes a 10 percent increase to both residential and commercial tipping fee rates to meet operational, maintenance, and capital investment activities. No new debt is anticipated in FY17 and both enterprise operations remain cash and carry.

To meet the requirements of providing both demand and compliance driven essential services, the Department must maintain an appropriate level of both physical and financial resources. The Department prioritizes resource requirements through a unified focus on revenue-centric, risk-based decision making to ensure the most critical infrastructure receives the rehabilitation and maintenance necessary to meet operational and compliance requirements.

During the economic recession, growth in the CCWSD and the solid and hazardous waste management program slowed but was not eliminated. As Collier County emerged from the economic recession, leading indicators pointed to increasing resource needs to meet service level demands. Growth in the water-sewer infrastructure conveyed by developers increased rapidly in FY15 and FY16, and the outlook for FY17 continues to place additional compliance and service demands on resources. Increasing needs to repair and rehabilitate aging utility infrastructure has increased the proposed FY17 Capital Improvement Program by more than 20 percent. Solid waste recycling centers experienced a 17% increase in visitors, with expected customer count to exceed 63,000 in FY17. Tonnages at the Collier County Landfill grew 5% and over 22% at the Immokalee Transfer Station. The resources in the FY17 budget will provide continued compliant water treatment and distribution, wastewater collection and treatment, and IQ water delivery; utility infrastructure maintenance, repair and rehabilitation; and meet the increasing demand for solid and hazardous waste and recycling collection and disposal services. Additionally, the CityWorks Work Order and Store Rooms Materials Management System and SCADA integration, integral components of the GIS-based asset management full-scale implementation projects 1, 2 and 3, went live in May of FY16. The most successful integrated enterprise asset management systems are supported by an organizational structure that is recognized as having equal or greater importance than the technology itself. The FY17 proposed budget includes four dedicated FTEs in support of this effort.

The CCWSD and Solid Waste funds are assessed revenue-based, industry standard Payment in Lieu of Property Taxes (PILT) transfer to the General Fund of approximately \$6.4 million in FY17. Indirect charges for services provided by support organizations (e.g., County Attorney's Office, Procurement Services, Human Resources, Fleet, Procurement, and other general local government services) total approximately \$3.4 million. Information Technology and Fleet allocations total \$2.1 million. Combined, the Department contributes \$11.9 million to the General Fund.

Public Utilities Department

Administration

This Division provides management, policy oversight, administrative and process improvement to the operations and capital improvement programs of the Department. The Administration Division works in concert with the County Manager's Office and other Departments in support of the county's strategic goals as they relate to revising the Growth Management Plan and Land Development Code to improve the county's ability to manage and control the rate and quality of future development. The Division has 4 budgeted FTEs for FY17. The net operating budget is \$0.9 million, including support for HR's Learning Management initiative in FY17.

Financial and Operations Support

This Division provides sound fiscal management to Division Departments' operations and capital expenditure programs, maintains internal controls, manages centralized Department inventory, bills and manages Departmental revenues and receivables, and processes vendor payments associated with the compliant operations of the Department's enterprise entities. The Division also provides call center and field based customer service for all water-sewer utility customers and solid waste residential curbside customers to meet the demands of customer quality assurance / quality control initiatives. The Division has a staff of 68 budgeted FTEs for FY17. The net operating budget is \$16.3 million including CCWSD PILT and Indirect Cost Allocations

Utilities Engineering and Project Management

This Division is responsible for the proactive and efficient planning and project management of the CCWSD's capital improvement program, and for supporting the county's strategic goal of developing reliable public infrastructure and asset management processes. The Division has a staff of 27 budgeted FTEs for FY17 to manage over \$56 million in new utility infrastructure capital improvements and continue multi-year project execution in support of approximately \$1.3 billion in gross assets. The net operating budget is \$3.3 million.

PUD Technical Support and Logistics

This Division provides underground utility locating services, technical support for applications specific to utility operations and integrated Geographic Information Systems (GIS) based support for enterprise asset management. The Division has a staff of 32 FTEs for FY17 and a \$4.6 million net operating budget.

Water Treatment and Distribution

This Division provides compliant potable (drinking) water treatment and distribution services to approximately 63,000 accounts within the CCWSD. The Division currently operates two regulatory compliant regional water treatment facilities with a combined constructed capacity to treat and deliver 52 million gallons of water per day to efficiently meet an anticipated service level demand of approximately 9 billion gallons in FY16. Efficient wellfield management provides the necessary raw water to meet production demand. Cross connection control, meter services, hydrant maintenance, and regulatory monitoring and compliance are essential Division programs to maintain the reliability of the public water supply. The Division has a staff of 134 budgeted FTEs for FY17 with a net operating budget is \$28.7.

Wastewater Collections, Treatment, and IQ Water Delivery

This Division provides effective management, operation, and maintenance of the Collier County wastewater system to ensure all facilities operate in regulatory compliance, provide a safe work environment, and efficiently meet service level demands of approximately 64,000 wastewater accounts. The Department currently operates two water reclamation facilities with a combined ability to treat approximately 40.1 million gallons of wastewater per day. The Division delivers approximately 6 billion gallons of irrigation quality water per year to the community for beneficial reuse. The Division has a staff of 142 budgeted FTEs for FY17. The net operating budget is \$27.7 million.

Solid and Hazardous Waste Management

This Division is responsible for the efficient and economical balance of public and private services to meet federal, state, and local requirements for solid waste management and disposal. The Division ensures public health, safety, and preservation of natural resources by utilizing a customer-oriented, environmentally sound and cost-effective operational approach that provides best value services for approximately 122,000 residential curbside collection accounts, over 63,000 recycling center visitors, and 4,500 commercial accounts. The Collier County Landfill provides disposal services for 445,000 peak season residents and visitors of Collier County with over 383,000 revenue generating tons across the scales expected in FY17. This includes the proper collection and disposal of municipal solid and hazardous wastes, waste reduction to extend the life of the landfill and meet the state recycling goal by 2020, residential and non-residential recycling programs, and landfill operations. The Division is responsible for the county's debris recovery mission in the event of a major disaster, and the administration of the Board-approved Integrated Solid Waste Management Strategy. The Division will operate five recycling/hazardous waste drop off centers in FY17 and two scale houses; administers solid and household hazardous

Public Utilities Department

waste collection and disposal contracts; and manages and maintains a fund for the county's landfill closures. The Division will fund 34 FTEs in FY17. The Department's net operating budget is \$40.0 million, which is funded through landfill tipping fees, recycling drop-off center fees, residential collection assessments, franchise fees and state grants.

The Division manages a design/build/operate landfill contract and two solid waste collection and disposal contracts with a combined workforce of approximately 400 contract employees.

Reserves

Reserves are funded in accordance with the FY17 Budget Policy adopted by the Board on February 23, 2016, including the Board-approved Reserve Policy. The management of reserves across multiple funds enables the Department to maintain a strong investment credit rating with the Fitch (AAA) and Moody's (Aa1) rating agencies.

Department restricted and unrestricted reserves in FY17 total \$61.0 million, an increase from FY16 of \$0.8 million. Of that total, \$28.5 million represents unrestricted reserves for operations and capital, a decrease of \$1.5 million, down 5.1 percent compared to the approved FY16 budgeted reserves. The Department's unrestricted reserve balance represents 56 days of operating and capital. The CCWSD's unrestricted reserves represent 50 days of operating and capital, within the budget policy guidelines of 45 to 90 days. Solid Waste unrestricted reserves represent 72 days of operating and capital, within the budget guidelines of 60 to 90 days necessary for a debris disaster recovery.

Debt Service

At the beginning of FY17, the CCWSD outstanding principal debt will approximate \$180 million, down by approximately \$25 million in the last two years. Annual debt service for FY17 water and wastewater repair and replacement capital projects comprise approximately \$5 million, with an additional \$14 million in annual debt service incurred in the impact fee funds for debt related to growth projects. Capital projects for repair and rehabilitation, as outlined in the Board-approved Capital Improvement Program in the User Rate Study and the Annual Update Inventory Report, are prioritized on a risk based approach, with the most critical projects being those with unfavorable impacts to compliance with regulatory agency operating requirements. The CCWSD is also positioned to meet the demands of growth based on prudent reserve levels and the ability to borrow at favorable rates given Fitch's AAA rating and Moody's rating upgrade in April 2016 from Aa2 to Aa1. The CCWSD maintains strong debt ratios as one of the key ratios rating agencies review. Key ratings drivers also include an excellent financial profile, competitive user charges, and sustainable capacity.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Utilities Department

Division Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	28,331,432	32,248,400	31,135,300	33,569,200	1,696,300	35,265,500	9.4%
Operating Expense	58,825,261	70,093,200	69,316,500	75,459,500	50,700	75,510,200	7.7%
Indirect Cost Reimburs	2,586,100	2,600,800	2,600,800	3,138,500	-	3,138,500	20.7%
Payment In Lieu of Taxes	5,414,000	5,571,700	5,571,700	6,389,200	-	6,389,200	14.7%
Capital Outlay	1,727,760	985,300	1,061,100	445,800	281,100	726,900	(26.2%)
Total Net Budget	96,884,552	111,499,400	109,685,400	119,002,200	2,028,100	121,030,300	8.5 %
Advance/Repay to 390 Gov't Fac	1,500,000	-	-	-	-	-	na
Trans to Property Appraiser	291,883	311,600	311,600	316,500	-	316,500	1.6%
Trans to Tax Collector	106,910	117,700	117,700	120,900	-	120,900	2.7%
Trans to 001 General Fund	-	-	-	220,200	-	220,200	na
Trans to 107 Impact Fee Admin	218,500	218,500	218,500	218,500	-	218,500	0.0%
Trans to 408 Water/Sewer Fd	1,803,100	2,151,000	2,151,000	2,524,300	-	2,524,300	17.4%
Trans to 409 W/S MP Fd	-	1,795,200	1,795,200	2,707,300	-	2,707,300	50.8%
Trans to 410 W/S Debt Serv Fd	9,446,700	6,127,300	6,127,300	3,870,500	-	3,870,500	(36.8%)
Trans to 412 W User Fee Cap Fd	18,983,700	16,988,600	16,988,600	17,194,400	-	17,194,400	1.2%
Trans to 414 S User Fee Cap Fd	28,137,600	33,883,000	33,883,000	32,432,500	-	32,432,500	(4.3%)
Trans to 470 Solid Waste Fd	257,500	448,800	448,800	315,300	-	315,300	(29.7%)
Trans to 472 Sol Waste MP	-	240,000	240,000	98,500	-	98,500	(59.0%)
Trans to 474 Solid Waste Cap Fd	3,118,600	1,956,000	1,956,000	4,116,400	-	4,116,400	110.4%
Reserves for Contingencies	-	6,818,300	-	7,859,200	-	7,859,200	15.3%
Reserves for Capital	-	2,915,200	-	3,567,400	-	3,567,400	22.4%
Reserves for Cash Flow	-	10,651,800	-	11,541,200	-	11,541,200	8.3%
Reserves for Attrition	-	(519,000)	-	(571,800)	-	(571,800)	10.2%
Total Budget	160,749,046	195,603,400	173,923,100	205,533,500	2,028,100	207,561,600	6.1%

Appropriations by Department	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
County Water-Sewer District	63,747,255	74,101,500	72,350,500	79,171,700	1,856,500	81,028,200	9.3%
Solid & Hazardous Waste Management Division	33,137,298	37,397,900	37,334,900	39,830,500	171,600	40,002,100	7.0%
Total Net Budget	96,884,552	111,499,400	109,685,400	119,002,200	2,028,100	121,030,300	8.5%
County Water-Sewer District	58,331,800	68,699,700	59,151,000	66,714,400	-	66,714,400	(2.9%)
Solid & Hazardous Waste Management Division	5,532,693	15,404,300	5,086,700	19,816,900	-	19,816,900	28.6%
Total Transfers and Reserves	63,864,493	84,104,000	64,237,700	86,531,300	-	86,531,300	2.9%
Total Budget	160,749,046	195,603,400	173,923,100	205,533,500	2,028,100	207,561,600	6.1%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Utilities Department

Division Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Franchise Fees	1,468,252	1,390,000	1,549,000	1,617,000	-	1,617,000	16.3%
Special Assessments	2,182	-	-	-	-	-	na
Intergovernmental Revenues	111,351	81,000	-	100,000	-	100,000	23.5%
Charges For Services	13,979,501	14,128,500	14,416,700	15,951,800	-	15,951,800	12.9%
Water Revenue	50,744,826	53,987,600	53,600,000	56,803,000	-	56,803,000	5.2%
Sewer Revenue	58,857,727	62,099,300	62,200,000	66,046,000	-	66,046,000	6.4%
Effluent Revenue	3,238,038	3,418,200	3,200,000	3,361,000	-	3,361,000	(1.7%)
Mandatory Collection Fees	20,393,656	21,572,800	22,139,800	22,970,500	-	22,970,500	6.5%
Fines & Forfeitures	27,626	7,000	29,500	10,000	-	10,000	42.9%
Miscellaneous Revenues	1,168,985	539,700	902,500	432,200	-	432,200	(19.9%)
Interest/Misc	333,834	182,600	260,400	253,100	-	253,100	38.6%
Reimb From Other Depts	5,973,533	6,684,900	6,606,700	7,633,500	-	7,633,500	14.2%
Trans frm Tax Collector	41,510	-	-	-	-	-	na
Net Cost Co Water/Sewer Op	(28,617,275)	-	(21,958,100)	-	-	-	na
Trans fm 109 Pel Bay MSTBU	15,900	14,200	14,200	13,600	-	13,600	(4.2%)
Trans fm 390 Gen Gov Fac Cap Fd	630,000	1,130,000	1,130,000	1,130,000	-	1,130,000	0.0%
Trans fm 408 Water / Sewer Fd	45,300	138,400	138,400	139,600	-	139,600	0.9%
Trans fm 409 W/S MP Fd	-	4,800	4,800	-	-	-	(100.0%)
Trans fm 470 Solid Waste Fd	384,300	527,500	527,500	534,400	-	534,400	1.3%
Trans fm 473 Mand Collct Fd	1,631,000	1,933,900	1,933,900	2,165,600	-	2,165,600	12.0%
Carry Forward	44,138,300	35,967,700	42,427,800	35,130,000	2,028,100	37,158,100	3.3%
Less 5% Required By Law	-	(8,204,700)	-	(8,757,800)	-	(8,757,800)	6.7%
Total Funding	174,568,546	195,603,400	189,123,100	205,533,500	2,028,100	207,561,600	6.1%

Division Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
County Water-Sewer District	364.00	382.00	382.00	380.00	27.00	407.00	6.5%
Solid & Hazardous Waste Management Divi	31.00	31.00	31.00	31.00	3.00	34.00	9.7%
Total FTE	395.00	413.00	413.00	411.00	30.00	441.00	6.8%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Utilities Department

County Water-Sewer District

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	26,062,623	29,775,000	28,669,600	30,982,100	1,531,700	32,513,800	9.2%
Operating Expense	28,681,791	35,812,600	35,124,000	39,000,100	82,800	39,082,900	9.1%
Indirect Cost Reimburs	2,199,900	2,278,000	2,278,000	2,678,300	-	2,678,300	17.6%
Payment In Lieu of Taxes	5,203,400	5,351,100	5,351,100	6,093,700	-	6,093,700	13.9%
Capital Outlay	1,599,541	884,800	927,800	417,500	242,000	659,500	(25.5%)
Net Operating Budget	63,747,255	74,101,500	72,350,500	79,171,700	1,856,500	81,028,200	9.3%
Advance/Repay to 390 Gov't Fac	1,500,000	-	-	-	-	-	na
Trans to 001 General Fund	-	-	-	220,200	-	220,200	na
Trans to 107 Impact Fee Admin	218,500	218,500	218,500	218,500	-	218,500	0.0%
Trans to 409 W/S MP Fd	-	1,795,200	1,795,200	2,707,300	-	2,707,300	50.8%
Trans to 410 W/S Debt Serv Fd	9,446,700	6,127,300	6,127,300	3,870,500	-	3,870,500	(36.8%)
Trans to 412 W User Fee Cap Fd	18,983,700	16,988,600	16,988,600	17,194,400	-	17,194,400	1.2%
Trans to 414 S User Fee Cap Fd	28,137,600	33,883,000	33,883,000	32,432,500	-	32,432,500	(4.3%)
Trans to 470 Solid Waste Fd	45,300	138,400	138,400	139,600	-	139,600	0.9%
Reserves for Contingencies	-	3,737,500	-	4,158,600	-	4,158,600	11.3%
Reserves for Cash Flow	-	6,290,200	-	6,300,000	-	6,300,000	0.2%
Reserves for Attrition	-	(479,000)	-	(527,200)	-	(527,200)	10.1%
Total Budget	122,079,055	142,801,200	131,501,500	145,886,100	1,856,500	147,742,600	3.5%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Public Utilities Administration (408)	684,710	661,600	695,300	852,400	-	852,400	28.8%
Public Utilities Engineering & Project Management Division (408)	2,345,021	2,913,000	2,710,300	2,903,400	346,400	3,249,800	11.6%
Public Utilities Operations Support Division (408)	13,388,877	14,374,300	14,505,700	16,031,000	260,900	16,291,900	13.3%
Technical Support, Logistics and Operations (408)	2,473,172	3,647,600	3,501,400	4,072,400	402,200	4,474,600	22.7%
Wastewater Division (408)	21,244,122	25,821,900	24,472,600	27,224,800	346,000	27,570,800	6.8%
Water Division (408)	23,611,353	26,683,100	26,465,200	28,087,700	501,000	28,588,700	7.1%
Total Net Budget	63,747,255	74,101,500	72,350,500	79,171,700	1,856,500	81,028,200	9.3%
Total Transfers and Reserves	58,331,800	68,699,700	59,151,000	66,714,400	-	66,714,400	(2.9%)
Total Budget	122,079,055	142,801,200	131,501,500	145,886,100	1,856,500	147,742,600	3.5%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Utilities Department

County Water-Sewer District

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Special Assessments	10	-	-	-	-	-	na
Charges For Services	2,822,839	2,152,700	2,499,100	2,504,400	-	2,504,400	16.3%
Water Revenue	50,744,826	53,987,600	53,600,000	56,803,000	-	56,803,000	5.2%
Sewer Revenue	58,857,727	62,099,300	62,200,000	66,046,000	-	66,046,000	6.4%
Effluent Revenue	3,238,038	3,418,200	3,200,000	3,361,000	-	3,361,000	(1.7%)
Fines & Forfeitures	27,626	7,000	29,500	10,000	-	10,000	42.9%
Miscellaneous Revenues	1,013,944	379,600	488,900	327,400	-	327,400	(13.8%)
Interest/Misc	208,819	109,600	163,400	155,100	-	155,100	41.5%
Net Cost Co Water/Sewer Op	(28,617,275)	-	(21,958,100)	-	-	-	na
Trans fm 109 Pel Bay MSTBU	15,900	14,200	14,200	13,600	-	13,600	(4.2%)
Trans fm 390 Gen Gov Fac Cap Fd	-	500,000	500,000	500,000	-	500,000	0.0%
Trans fm 409 W/S MP Fd	-	4,800	4,800	-	-	-	(100.0%)
Trans fm 470 Solid Waste Fd	384,300	527,500	527,500	534,400	-	534,400	1.3%
Trans fm 473 Mand Collct Fd	1,418,800	1,623,500	1,623,500	1,989,900	-	1,989,900	22.6%
Carry Forward	31,963,500	24,084,900	28,608,700	20,101,600	1,856,500	21,958,100	(8.8%)
Less 5% Required By Law	-	(6,107,700)	-	(6,460,300)	-	(6,460,300)	5.8%
Total Funding	122,079,055	142,801,200	131,501,500	145,886,100	1,856,500	147,742,600	3.5%

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Public Utilities Administration (408)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Public Utilities Operations Support Division (408)	59.00	62.00	62.00	62.00	6.00	68.00	9.7%
Public Utilities Engineering & Project Management Division (408)	23.00	24.00	24.00	23.00	4.00	27.00	12.5%
Technical Support, Logistics and Operations (408)	23.00	27.00	27.00	27.00	5.00	32.00	18.5%
Water Division (408)	123.00	128.00	128.00	127.00	7.00	134.00	4.7%
Wastewater Division (408)	132.00	137.00	137.00	137.00	5.00	142.00	3.6%
Total FTE	364.00	382.00	382.00	380.00	27.00	407.00	6.5%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Public Utilities Administration (408)**

Mission Statement

The mission of the Public Utilities Department (Department) is to deliver best value, high quality, and sustainable services that meet customers' expectations in an operationally excellent environment. Public Utilities Administration provides policy oversight and operational support to the operations and capital improvement programs of the Department, including Utilities Engineering & Project Management; Wastewater Division; Water Division; Solid and Hazardous Waste Management Division; and Financial and Operations Support, including Utility Billing and Customer Service. Public Utilities Administration facilitates efforts to operate in regulatory compliance, efficiently meet demand levels, build and empower the workforce, and provide services that meet customers' expectations.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Divisional Administration	4.00	852,400	-	852,400
Provides executive level management, administrative and policy oversight, and process improvement to the divisions and employees within the Public Utilities Department, including division reception and customer support. Also responsible for the integration of the northeast facilities for the CCWSD, expansion and continued maintenance of all strategic/business planning for the Public Utilities Department, inter-local and developer agreements, and Growth Management Plan compliance.				
Current Level of Service Budget	4.00	852,400	-	852,400

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	562,964	473,400	480,800	528,500	-	528,500	11.6%
Operating Expense	118,495	180,700	212,800	318,800	-	318,800	76.4%
Capital Outlay	3,251	7,500	1,700	5,100	-	5,100	(32.0%)
Net Operating Budget	684,710	661,600	695,300	852,400	-	852,400	28.8%
Total Budget	684,710	661,600	695,300	852,400	-	852,400	28.8%
Total FTE	4.00	4.00	4.00	4.00	-	4.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Special Assessments	10	-	-	-	-	-	na
Miscellaneous Revenues	62,383	-	-	-	-	-	na
Net Cost Co Water/Sewer Op	622,316	661,600	695,300	852,400	-	852,400	28.8%
Total Funding	684,710	661,600	695,300	852,400	-	852,400	28.8%

Forecast FY 2016:

An increase from the FY 16 budget is anticipated in operating expenses for utility legal support.

Current FY 2017:

The increase Personal Services is due to addition of a Human Resources Analyst job bank employee. Increased operating costs reflect increases for legal fees and human resources organizational development and training initiatives.

Capital Outlay

\$3,400 - 2 Laptop Replacements

\$1,700 - 1 New Laptop for Human Resources Analyst Job Banker

\$5,100 - Total Capital Outlay

Public Utilities Department

County Water-Sewer District

Public Utilities Operations Support Division (408)

Mission Statement

The Financial and Operations Support Division provides sound financial analysis, assessment and management to the operations and capital expenditure programs of the two enterprise entities in the Public Utilities Department (PUD); the Collier County Water-Sewer District (CCWSD), and Solid and Hazardous Waste Management. This Division must ensure optimal internal and external financing is available to support department wide funding needs, while supporting the county's strategic goal of improving financial planning, management, reporting, and internal controls processes.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
PUD Financial Planning and Oversight	9.00	1,186,619	-	1,186,619
<p>This program provides financial planning, management, and oversight of the Public Utilities Department (PUD) financial operations. Responsibilities include policy and management oversight for utility billing and accounts receivable, solid and hazardous waste disposal and mandatory collections revenues, the county's estoppel program, fiscal payables, capital and debt expenditures, water-sewer user and impact fee rate setting, centralized department materials procurement and inventory management, and internal controls. Additional responsibilities include cash planning and management, identifying and securing optimal funding sources, administration of external financing for the PUD including compliance with bond covenants and Florida Department of Environmental Protection agreements, and development of the financial feasibility portion of the Annual Update and Inventory Report. Other program functions include State Revolving Fund loan management, development of inter-agency agreements, ordinance development, contract administration (including the solid waste franchise hauler contract), financial and management reporting, department budgeting and forecasting, and fiscal and technical oversight for five full scale implementation projects under the PUD's Enterprise Asset management program.</p>				
Public Utilities Department Fiscal Support	5.00	360,581	-	360,581
<p>This program provides fiscal guidance, analysis, and payables functions for the Public Utilities Department (PUD) enterprise operations. Functions include materials and services requisition review, purchase order tracking, invoice audit, payment approval, purchase card transactions, travel request packages, as well as coordination between divisions, the Procurement Services Division, Clerk's Finance, and vendors for resolution of payment issues. Reporting functions ensure payables are processed accurately, efficiently, and timely in compliance with the Prompt Payment Act, and enforces consistency of practice and process controls across the PUD.</p>				
Collier County Water - Sewer District Inventory Management	9.00	705,900	-	705,900
<p>This program provides management and control of centralized parts inventory for the Collier County Water-Sewer District (CCWSD). Responsibilities include utility parts contract administration, materials procurement and management, parts receiving/stocking/picking in multiple warehouse facilities, mobile truck inventories, and quarterly physical inventory counts. This program will be responsible for the implementation of the City Works Store Rooms software application as an integrated element of the Public Utilities Division's Enterprise Asset Management program.</p>				

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Public Utilities Operations Support Division (408)**

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Collier County Water - Sewer District Billing	7.00	1,365,500	408,100	957,400
<p>This program provides billing of all water, sewer, and irrigation quality water services as well as cross connection control device installation charges and fats/oils/grease program charges for the Collier County Water-Sewer District (CCWSD). Core functions include establishing new service accounts, monthly service invoicing including deferred pay plan management, impact fee financing, special assessment financing, customer account maintenance, application of late payment penalties and debit or credit adjustments, and production of final bills that result from property sales or transfers of ownership. This program also provides the lock list for delinquent accounts and miscellaneous billing for CCWSD-owned property damaged by private contractors and individuals.</p>				
Public Utilities Department Accounting	12.00	1,729,000	20,200	1,708,800
<p>This program provides receipting, recording, and safeguarding all customer cash, check and credit card payments for all Public Utilities Department (PUD) enterprise services. Core functions include daily administration of the county's estoppel program, service roll administration for the Municipal Service Benefit Unit special annual assessments for the mandatory solid waste residential curbside collection program, cashiering and daily balancing, processing lock box and online credit card payments, bank draft processing, bank deposits, and accounts receivable management for water-sewer utility customer accounts and landfill scale house and recycling center facilities. This program also reviews and audits customer billing adjustment requests, provides payroll review and data entry, and monthly invoice processing for the county's two solid waste franchise haulers.</p>				
Public Utilities Department Customer Service	11.00	948,100	-	948,100
<p>This program provides customer service to all Public Utilities Department (PUD) enterprise customers. The customer base served includes residential curbside trash collection and water/sewer/irrigation quality water customers. Core functions include research and response to customer inquiries, initiation of new service requests, and initiation of final meter reads on pending property sales or transfers. Call center technology provides efficient and prompt responses to customer requests.</p>				

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Utilities Department

County Water-Sewer District

Public Utilities Operations Support Division (408)

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Public Utilities Department Ordinance Education & Compliance	9.00	963,300	10,000	953,300
<p>This program provides education and compliance activities for all Public Utilities Department (PUD) enterprise-related ordinances through recognition and containment of situations that pose direct threats to public health and safety. Core functions include education about water-sewer and solid waste disposal and collection ordinances, irrigation regulations, on-site response to residential and commercial customer inquiries about solid waste collection and disposal issues, and investigation and resolution of utility ordinance and standards violations including meter tampering and illegal connections to the potable public water supply. This program also includes monitoring the contractors' execution of solid waste collection services in accordance with the Franchise Agreements, inspection of franchised hauler vehicles, issuance of exemption certificates and vehicle inspections for self-hauling trash on county roadways, review of site development plans to ensure adequate solid waste collection facilities are included in the design, and unit sweeps to determine the correct number of units per parcel for the residential curbside solid waste assessment rolls. These activities are concentrated in the unincorporated area of Collier County, the City of Marco Island, and the City of Everglades City.</p>				
Collier County Water - Sewer District Indirect Cost Reimbursen	-	2,678,300	-	2,678,300
Collier County Water - Sewer District Payment in Lieu of Taxes	-	6,093,700	-	6,093,700
Current Level of Service Budget	62.00	16,031,000	438,300	15,592,700
Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Operations Coordinator (2)	2.00	119,200	-	119,200
<p>The Operations Coordinators will support the Utility Billing Customer Service team that provides customer service for over 119,000 residential curbside solid waste and 63,000 water-sewer customers including research and response to customer inquiries, initiation of new service requests, and initiation of final meter reads on pending property sales or transfers. Customer service activities increased 40% from FY12 to FY15 and are anticipated to continue on an upward trend as growth in the county continues. The addition of these two Operations Coordinators and a Fiscal Technician will enable the team to dedicate resources to back office tasks and return call center activity to established levels of service.</p>				
Fiscal Technician	1.00	54,500	-	54,500
<p>The Fiscal Technician will support the Utility Billing Customer Service team that provides customer service for over 119,000 residential curbside solid waste and 63,000 water-sewer customers including research and response to customer inquiries, initiation of new service requests, and initiation of final meter reads on pending property sales or transfers. Customer service activities increased 40% from FY12 to FY15 and are anticipated to continue on an upward trend as growth in the county continues. The addition of two Operations Coordinators and this Fiscal Technician will enable the team to dedicate resources to back office tasks and return call center activity to established levels of service.</p>				

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Public Utilities Operations Support Division (408)**

Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
PUD Inventory Control Bar Coding	-	5,500	-	5,500
Essential equipment required to implement an inventory bar coding system at both the Water Distribution and Waste Water Collections Warehouses. This initiative will increase staff productivity and accuracy by providing a quick and efficient method of receiving, issuing, transferring, and auditing inventoried materials while reducing the potential for human error.				
Customer Service Representative (3)	3.00	81,700	-	81,700
The Customer Service Representatives will support the Utility Billing Customer Service team to provide additional resources to back office tasks and return call center activity to established levels of service.				
Expanded Services Budget	6.00	260,900	-	260,900
Total Adopted Budget	68.00	16,291,900	438,300	15,853,600

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
# Curbside Accounts per FTE	16,678	12,515	17,097	17,450
# Water/Sewer Accounts per FTE	9,859	10,123	10,302	10,558
% of Bills Mailed Within 5 Business Days of Meter Reads	100.00	100.00	99.50	99.50
Accounts Payable # of Invoices / Pay Apps Processed	18,800	19,600	19,400	19,600
Customer Service Annual Calls per FTE	14,668	16,428	15,818	15,833
Customer Service Average Abandon Call Rate (%)	1	1	1	1

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	3,977,968	4,388,100	4,534,600	4,719,400	247,600	4,967,000	13.2%
Operating Expense	1,952,814	2,316,200	2,315,500	2,509,800	300	2,510,100	8.4%
Indirect Cost Reimburs	2,199,900	2,278,000	2,278,000	2,678,300	-	2,678,300	17.6%
Payment In Lieu of Taxes	5,203,400	5,351,100	5,351,100	6,093,700	-	6,093,700	13.9%
Capital Outlay	54,795	40,900	26,500	29,800	13,000	42,800	4.6%
Net Operating Budget	13,388,877	14,374,300	14,505,700	16,031,000	260,900	16,291,900	13.3%
Total Budget	13,388,877	14,374,300	14,505,700	16,031,000	260,900	16,291,900	13.3%
Total FTE	59.00	62.00	62.00	62.00	6.00	68.00	9.7%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	238,168	201,100	194,200	200,200	-	200,200	(0.4%)
Fines & Forfeitures	27,626	7,000	29,500	10,000	-	10,000	42.9%
Miscellaneous Revenues	261,333	279,600	226,300	228,100	-	228,100	(18.4%)
Net Cost Co Water/Sewer Op	12,861,750	13,886,600	14,055,700	15,592,700	260,900	15,853,600	14.2%
Total Funding	13,388,877	14,374,300	14,505,700	16,031,000	260,900	16,291,900	13.3%

Forecast FY 2016:

Personal services are forecast above the adopted budget due to the need to utilize job bank labor to supplement FTEs in Utility Billing, Customer Service, and Utility Ordinance Education and Enforcement.

Public Utilities Department

**County Water-Sewer District
Public Utilities Operations Support Division (408)**

Current FY 2017:

Included in the current service budget are four job bank/non-regular personnel, two with health insurance, at a cost of approximately \$184,000.

After accounting for PILT and the Indirect Cost Allocation, the operating expense budget is up by approximately 8.3%. Bank fees and postage costs account for 95% of the increase and reflects customer base growth and a greater percentage of customers paying with credit cards.

Current Level of Service Capital Outlay items:

\$14,400 - 6 Replacement Radios
\$13,400 - 7 Replacement Laptops
\$ 2,000 - 1 Desktop

\$29,800 - Total Current Level of Service Capital Outlay

Expanded Level of Service Capital Outlay items:

\$ 5,100 - 3 Laptops for Customer Service FTEs and Job Bank Senior Investigator
\$ 2,400 - 2 Radios for Customer Service FTEs and Job Bank Senior Investigator
\$ 5,500 - 2 Barcode Scanners and 1 Barcode Printer

\$13,000 – Expanded Level of Service Capital Outlay

\$42,800 - Division Capital Outlay this budget page

The purchase of new and replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409). The new and replacement vehicle budget for this Division includes \$35,000 for an additional vehicle to support a senior investigator.

\$77,800 - Total Capital Outlay

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Utilities Department

County Water-Sewer District

Public Utilities Engineering & Project Management Division (408)

Mission Statement

To deliver projects that meet requirements on-time, on-budget, at best-value to the satisfaction of our Water and Wastewater clients. Our focus is to sustain regulatory compliance and mechanical/structural integrity throughout the installed base of approximately \$1.3 billion of assets.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
CCWSD Management, Planning, & Quality Assurance	7.00	1,026,519	-	1,026,519
<p>This program is responsible for the management, control, and oversight of planning and project management functions for the Water and Wastewater Divisions of the Collier County Water-Sewer District (CCWSD). Responsibilities include updates to the Master Plan, the Annual Update and Inventory Report, and other long-term planning initiatives as well as tracking capacity, analyzing trends, and reviewing new development plans to ensure concurrency and master plan compliance. Core functions are defined by the Project Management Institute and implemented through Project Management Professional training and internal standard operating procedures, quality assurance / quality control services are provided for projects within all operating division.</p>				
Collier County Water - Sewer District Project Management	12.00	1,440,365	-	1,440,365
<p>This program provides project and program management services for planning, designing, and implementing projects that meet the demand of the all-encompassing utility capital improvements as related to the Water and Wastewater Divisions of the Collier County Water-Sewer District (CCWSD). This includes three wellfields, two regional water plants, the potable water distribution system, collections system, two regional wastewater plants, and the irrigation quality reuse water distribution system.</p>				
Collier County Water - Sewer District Automation Systems Project	4.00	436,516	-	436,516
<p>This program develops systems that ensure sustainable business processes, provides project and program management for supervisory control and data acquisition (SCADA) projects, and is responsible for implementing the Enterprise Asset Management program for the Collier County Water-Sewer District (CCWSD) that will result in more efficient and effective use of funds. The goal of this program is to achieve optimum balance of operational and capital costs relative to defined levels of service, operating risks, and compliance requirements.</p>				
Current Level of Service Budget	23.00	2,903,400	-	2,903,400
Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
CAD Technician	1.00	78,800	-	78,800
<p>This position will be responsible for new requirements related to internal controls and asset management including entry, maintenance, and quality control of engineering asset data fields housed in the Enterprise Asset Management system as well as creating, updating, and maintaining various County engineering drawings and maps.</p>				
Project Managers (3)	3.00	267,600	-	267,600

**Collier County Government
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Public Utilities Department

County Water-Sewer District

Public Utilities Engineering & Project Management Division (408)

Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
These positions are required to increase the execution rate of the Capital Improvement Program (CIP) to maintain CCWSD assets at a manageable and sustainable risk level. The CIP ensures uninterrupted operation of critical services in compliance with applicable codes, laws, rules, regulations, standards, policies and procedures. The positions will be responsible for cradle-to-grave project management support including design assistance, permitting, construction administration, inspections, safety monitoring, plans review, proposal and bidding coordination, executive summary preparation, obtaining Board approval, contract reviews, and coordination of pre-bid and pre-construction meetings as well as public information activities such as presenting to property owners and community organizations.				
Expanded Services Budget	4.00	346,400	-	346,400
Total Adopted Budget	27.00	3,249,800	-	3,249,800

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
CIP Commitments, (\$M)	49	70	55	70
Contract Compliance, (%)	100	100	100	100
Purchase Order Volume, (#)	693	700	700	700
Work Order Compliance, (%)	100	100	100	100

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	2,147,464	2,507,900	2,400,600	2,537,500	325,500	2,863,000	14.2%
Operating Expense	193,708	391,100	299,900	350,300	13,800	364,100	(6.9%)
Capital Outlay	3,849	14,000	9,800	15,600	7,100	22,700	62.1%
Net Operating Budget	2,345,021	2,913,000	2,710,300	2,903,400	346,400	3,249,800	11.6%
Total Budget	2,345,021	2,913,000	2,710,300	2,903,400	346,400	3,249,800	11.6%
Total FTE	23.00	24.00	24.00	23.00	4.00	27.00	12.5%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost Co Water/Sewer Op	2,345,021	2,913,000	2,710,300	2,903,400	346,400	3,249,800	11.6%
Total Funding	2,345,021	2,913,000	2,710,300	2,903,400	346,400	3,249,800	11.6%

Forecast FY 2016:

Personal services are forecast modestly lower as a result of temporary vacancies. Operating expenses are anticipated to be lower as job bank labor was used instead of contractual labor.

Current FY 2017:

Included in the current service budget is one job bank/non-regular personnel with health insurance, at a cost of \$55,700. Personal Services decreased due to one (1) FTE transferred to Corporate Compliance and Performance Improvements Section (Fund 001).

Operating expense budget is reduced by a \$60,000 reduction in contract temporary labor.

Current Level of Service Capital Outlay items:

Public Utilities Department

County Water-Sewer District

Public Utilities Engineering & Project Management Division (408)

\$ 6,800 - 4 Replacement Laptops

\$ 4,800 - 2 Replacement Radios

\$ 4,000 - 1 Replacement High Speed Scanner

\$15,600 - Total Current Level of Service Capital Outlay

Expanded Level of Service Capital Outlay items:

\$ 5,100 - 3 Laptops for 2 Project Managers and 1 CAD Technician

\$ 2,000 - 2 Displays for CAD Technician

\$7,100 – Total Expanded Level of Service Capital Outlay

\$22,700 - Division Capital Outlay this budget page

The purchase of new and replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409). The new and replacement vehicle budget for this Division includes \$58,000 for two additional vehicles to support new project managers.

\$80,700 - Total Capital Outlay

Public Utilities Department

**County Water-Sewer District
Technical Support, Logistics and Operations (408)**

Mission Statement

Provide management oversight for and technical and operational services that support sustainability and compliance of the water-sewer district operations. These services include underground utility locate services and damage prevention education, dedicated support of the PUD's Geographic Information System (GIS)-centric asset management program and the GIS data repository of assets, dedicated technical services for PUD-specific applications and databases, planning services, and infrastructure rehabilitation and enhancement projects for the Public Utilities Department's (PUD) manned and unmanned structures.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Logistics & Operations	5.00	1,124,500	-	1,124,500
Provide infrastructure-related services for an estimated 150 manned and unmanned structures operated 24/7/365 including office space for employees that directly support the water-sewer district operations responsible for potable water production and distribution, compliant sanitary sewer collection and treatment, and reuse water distribution. This program ensures that the core facilities that support these public facing products are secure and well maintained structures. The program provides infrastructure short- and long-range planning, physical site assessments, planned and emergency maintenance and rehabilitation of structures, inspections, and project management.				
Technical Support - Utility Locates	11.00	1,236,000	-	1,236,000
Provide responsive and accurate location services for the water-sewer district in compliance with the two-day response time mandated by Florida State Statute 556, the Underground Damage Prevention and Safety Act. This service is critical to protect utility infrastructure in the ground and protect the well being of excavation crews working near buried utilities. Locate Services provides education and damage prevention coordination in alignment with Sunshine 811 and actively promotes the call-before-you-dig campaign throughout the district. This program has expanded its scope to include project data management with a focus on centralized repository of critical project documentation and an electronic utility print room available in the field or office as a reference for operations and engineering staff.				
Technical Support - Dedicated Applications & Geographic Informat	6.00	1,215,536	-	1,215,536
Provides dedicated application support for utility-specific applications and databases, technical analysis services that add value to the operations through compliance reporting, centralized documentation, real time monitoring, and automation for accuracy and time savings; and dedicated utility Geographic Information System (GIS) support for reuse assets; water assets; wastewater assets; and well field assets.				
Technical Support - Asset Management	5.00	496,364	-	496,364
This program is in alignment with utility best practices of implementing a life cycle asset management program for all linear and vertical assets. This section provides direction and application support for the utility Geographic Information System (GIS)-centric asset management system designed to manage assets from cradle to grave. This includes technical expertise that will provide complex programming for GIS and the suite of asset management applications that support this program, and oversight of the integrations between systems to streamline the application to support office and field operation end-users, while maintaining the asset information from multiple repositories.				
Current Level of Service Budget	27.00	4,072,400	-	4,072,400

**Collier County Government
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Public Utilities Department

**County Water-Sewer District
Technical Support, Logistics and Operations (408)**

Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Technical Support, Logistics, & Operations Project Manager	1.00	97,000	-	97,000
<p>The Expanded Project Manager position will be responsible for the Bio-solids program, sludge de-watering operations projects, and the deep injection well operations projects for the Public Utilities Department. Additional duties assigned to the expanded Project Manager Position are (but not limited to) leading the Master Planning and Development projects for both the County 305 property and Resource Recovery Business Park projects; in addition to, supporting the Logistics Section mission to provide seamless and exemplary services support for the Solid and Hazardous Waste Management Department Capital Improvement Program and PUD Manned and Un-manned Assets service, preventative maintenance, and support programs.</p>				
Maintenance Specialist (3)	3.00	220,400	-	220,400
<p>Provide three (3) staff members to the Stakes and Locates section in order to strategically support the regulatory requirements of Florida Statute Chapter 556 and meet the increased demands of our residents, contractors or utility owners excavating within the agency's water and sewer district for around the clock operations.</p>				
Operations Analyst	1.00	80,000	-	80,000
<p>The Operations Analyst position provides both business and operational analytical support to the Enterprise Asset Management, GIS, and Technical Support sections of the Public Utilities Department. The Operations Analyst FTE is responsible for managing the increased demand in data collection and analysis as GIS-centric Asset Management systems go-live within FY2016 and beyond. Primary data collection and analysis functions of the expanded Operations Analyst FTE will allow system-wide improvements to existing workflows, identification and development of new workflows, reports, key performance indicators, and develop new and expand on current business intelligence models and benchmarks.</p>				
PUD Technical Support Logistics Operations Radios	-	4,800	-	4,800
<p>2 portable radios to support day-to-day and emergency communications between staff and agency wide.</p>				
Expanded Services Budget	5.00	402,200	-	402,200
Total Adopted Budget	32.00	4,474,600	-	4,474,600

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
# Locates Performed	35,500	36,200	39,000	42,000
# Locates Performed per FTE	4,000	3,600	4,875	4,200
# Supported PUD Applications	67	74	74	80
Asset Mgmt/GIS Create/Maintain Linear Assets	110,174	114,395	116,200	119,743
Asset Mgmt/GIS Create/Maintain Vertical Assets	6,259	10,259	30,000	40,000

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Technical Support, Logistics and Operations (408)**

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	1,471,196	2,055,600	1,971,000	2,283,000	315,700	2,598,700	26.4%
Operating Expense	819,698	1,469,800	1,408,200	1,747,800	49,300	1,797,100	22.3%
Capital Outlay	182,277	122,200	122,200	41,600	37,200	78,800	(35.5%)
Net Operating Budget	2,473,172	3,647,600	3,501,400	4,072,400	402,200	4,474,600	22.7%
Total Budget	2,473,172	3,647,600	3,501,400	4,072,400	402,200	4,474,600	22.7%
Total FTE	23.00	27.00	27.00	27.00	5.00	32.00	18.5%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost Co Water/Sewer Op	2,473,172	3,647,600	3,501,400	4,072,400	402,200	4,474,600	22.7%
Total Funding	2,473,172	3,647,600	3,501,400	4,072,400	402,200	4,474,600	22.7%

Forecast FY 2016:

Personal services and operating expenses are forecast modestly below the adopted budget.

Current FY 2017:

Increases to job bank/non-regular personnel costs are approximately \$70,500.

Included in the current service budget are two job bank/non-regular personnel, both with health insurance, at a budgeted cost of \$107,700. Other increases include overtime \$12,600, and on call pay \$44,800.

Operating expenses are proposed to increase \$275,600 including: temporary labor \$54,500, building R&M \$108,300, marketing \$10,000, software \$47,800 and \$40,100 training and education.

Current Level of Service Capital Outlay items:

- \$ 13,000 - 1 Replacement Ground Penetrating Radar
- \$ 13,000 - 2 Replacement Radio Detection Devices
- \$ 9,000 - 6 Replacement Laptops
- \$ 3,400 - 1 Replacement Mobile Radio
- \$ 3,200 - 2 Replacement Convertible Tablets

\$ 41,600 - Total Current Level of Service Capital Outlay

Expanded Level of Service Capital Outlay items:

- \$ 13,000 - 1 Ground Penetrating Radar for Maintenance Specialists
- \$ 6,500 - 1 Radio Detection Device for Maintenance Specialists
- \$ 6,800 - 2 Mobile Radios for Maintenance Specialist Vehicles
- \$ 4,800 - 2 Portable Radios for PUD Technical Support Logistics
- \$ 4,500 - 3 Laptops - 2 for Maintenance Specialists and 1 for Project Manager
- \$ 1,600 - 1 Convertible Tablet for Operations Analyst

\$37,200 - Total Expanded Level of Service Capital Outlay

\$78,800 - Division Capital Outlay this budget page

The purchase of new and replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409). The new and replacement vehicle budget for this Division includes \$106,000 for three additional vehicles, one for the new project manager position and two for new maintenance positions.

\$184,800 - Total Capital Outlay

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Water Division (408)**

Mission Statement

To deliver best value, high quality, and sustainable water services that meet customers' expectations in an operationally excellent environment.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Water Management & Oversight	4.00	1,644,436	56,803,000	-55,158,564
Provides overall management and direction for the Water Division. Provides support for all facilities and day-to-day operations, safety trainings and inspections, budget development and guidance, and special projects.				
Wellfield - General and Remote Station Maintenance	12.00	4,137,055	5,000	4,132,055
Perform required inspections per FDEP and South Florida Water Management District required permits. Perform preventative maintenance and repairs to maintain operability of 103 wells, six remote repump stations, and one aquifer storage and recovery system.				
North County Regional Water Treatment Plant	16.00	5,240,916	-	5,240,916
Provides on-site supervision and production management for the treatment of potable water utilizing the membrane treatment process (12 mgd capacity) and the reverse osmosis treatment process (8 mgd capacity).				
Northeast County Regional Water Treatment Plant	1.00	190,569	-	190,569
Preparation for integration into the Collier County Water-Sewer District.				
South County Regional Water Treatment Plant	22.00	6,050,785	900	6,049,885
Provides on-site supervision and production management for the treatment of potable water utilizing the lime softening process (12 mgd capacity and the reverse osmosis treatment process (20 mgd capacity).				
Water Distribution	35.00	5,321,714	65,000	5,256,714
Performs system-wide maintenance of the transmission and distribution systems across 953 miles of pipe. Provides for the maintenance and mapping of system assets to ensure reliability, including 21,563 valves. Provides for the maintenance of all distribution system appurtenances including 8,609 fire hydrants, 1,193 sample stations and 1,479 air release valves. Provides for installation, inspection, and repair of cross connection control assemblies maintained by the Water District. Provides for inspection services for new construction of watermains and services by outside contractors. Provides for response to over 12,000 service request from customers received annually.				
Meter Operations	24.00	3,418,623	1,640,200	1,778,423
Provides data collection for usage from over 60,000 potable, irrigation quality, and fire meters. Responsible for the repair and maintenance of all system components of the meter reading system. Provides for the calibration and repair of large meters and the backflow assemblies associated with the large meters to ensure accuracy and compliance. Performs annual audit program of meters designed to improve asset visibility and internal controls. Provides for installation of new water meters, completes State mandated testing of all cross-connection control devices maintained by the County (3/4" to 2").				

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Water Division (408)**

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Water Power Systems & Instrumentation	7.00	1,095,761	-	1,095,761
Provides day-to-day management of the water power systems including electrical and instrumentation operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers to ensure successful completion of ongoing Capital Improvement Projects (CIPs). Provides input to water CIPs, Master Planning, and Rate Studies. Performs preventive maintenance and operates water power systems including the electrical, instrumentation, telemetry, and Supervisory Control and Data Acquisition (SCADA) for the wellfields and plants to ensure sustained compliance and preserve power system assets.				
Water Laboratory	6.00	987,841	-	987,841
Provides State drinking water certification and on-site supervision and quality control for the division's laboratory services (18,000 tests conducted annually), protects the public from disease causing micro-organisms by monitoring source and finished water (10,250 tests conducted annually), and protects the public from chemical contaminants (29,000 tests conducted annually).				
Current Level of Service Budget	<u>127.00</u>	<u>28,087,700</u>	<u>58,514,100</u>	<u>-30,426,400</u>
Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Chemist	1.00	72,100	-	72,100
Florida Administrative Code (FAC) 62-550, FAC 62-555, and permit requirements drive the number of regulatory compliance samples collected and analyzed by the Water Division Lab to ensure the safety of drinking water from the source to the customer's tap. An additional FTE (Chemist) in the Water Division Lab is needed to maintain compliance with local, state, and federal rules and regulations, offset the 33% increase in laboratory analyses and 20% increase in sample collection since FY12, and maintain compliance with laboratory certification standards. The number of analyses performed by each FTE (14,250 projected in FY17) is more than two times the average number of analyses per FTE (6,264) in the FY10 Florida Benchmarking Consortium Annual Report.				
Water Meter Operations Maintenance Specialist (2)	2.00	106,900	-	106,900
The Meter Services section is a highly regulated enterprise that provides a managed infrastructure to protect and provide for the health, safety and welfare of Collier County's citizens and visitors.				
These employees will assist in maintaining the small meter replacement program for assets that have reached the end of useful life. Additionally crews will work within the backflow prevention program, replacing defective and non-testable devices to meet compliance per FAC 62.555.360.				
Instrumentation & Electrical Technician	1.00	63,100	-	63,100

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Water Division (408)**

Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
<p>The Water Power Systems and Instrumentation section is responsible for the compliant operation, maintenance and calibration of critical instrumentation assets relating to water production, booster pump stations, and potable wellfield systems in accordance with FDEP and South Florida Water Management District meter calibration standards as well as OSHA and NEC standards. This position will support the 103 wells, 5 remote stations, and 2 water treatment plants encompassing 200 PLC's, 70 VFD's, over 1,000 instruments, 165 UPS devices, 25 generators, 400 panel displays, 200 meters and other devices critical to plant and system operations. This position will also ensure the Division maintains compliance with all applicable local, state, and federal rules and regulations; ensures the safety and continuous operational capabilities of treatment plants, booster pump stations and potable wellfield processes and maintains regulatory compliance and permit requirements.</p>				
Maintenance Specialist (2)	2.00	106,800	-	106,800
<p>The Collier County Water-Sewer District maintains and operates two water treatment plants (WTP). The WTPs mission is to provide effective management and operation of the County's Water District facilities, so as to provide the citizens of Collier County with safe, reliable drinking water in a cost-effective manner. Florida Administrative Code (FAC) 62-550, FAC 62-555, FAC 62-699 and permit requirements impact the continual operation of the treatment facilities including the need for competent and licensed operators and maintenance staff. Maintenance Specialists are directly responsible for the asset management program, including preventative maintenance, repairs and replacements of critical system components, and ensuring spare parts inventory. The aging infrastructure of the treatment facilities requires additional support to ensure safe and reliable treatment plant production. The continuous and compliant operation of these facilities is dependent on these mission critical positions.</p>				
Water Plants Electronic White Boards	-	30,000	-	30,000
<p>Two interactive electronic white boards (one for each water plant) to optimize communication, information visibility and retention, data integration, and training between field resources and plant operations.</p>				
Water Distribution Power Valve Operator & Truck	-	55,000	-	55,000
<p>Vehicle required to transport team members to the field to complete maintenance of fire hydrants and valves. Florida Administrative Code 62.555 requires all valves to be operated annually. The power valve operator will assist in opening and closing large valves which may require as many as 860 turns. The power valve operator will ensure that regulatory requirements are met in a timely manner and positively impact associated occupational safety.</p>				
Water Power Systems Equipment	-	18,000	-	18,000
<p>Fluke wireless meter and fiber optic test equipment will enable troubleshooting and repair of system processes, fiber communication, and panel issues..</p>				
Utility Technician	1.00	49,100	-	49,100

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Water Division (408)**

Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Utility Technician-installs, repairs and tests backflow prevention devices; replaces water meters; repairs, calibrates and tests large meters and/or electronic meters; maintains water distribution system and coordinates maintenance, repair and installation of water service lines and mains; conducts excavation for new installations; operates global positional system (GPS) unit to collect data; replaces damaged, defective or outdated water valves; operates and flushes hydrants; flushes distribution system.				
Expanded Services Budget	7.00	501,000	-	501,000
Total Adopted Budget	134.00	28,588,700	58,514,100	-29,925,400

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Compliance - Analyses Conducted	53,000	55,000	58,000	62,000
Customer - Connection Points	61,500	62,700	63,700	65,800
Production - Cost per 1,000 Gallons	2.88	3.09	2.98	3.18
Production - Total Water (billions of gallons)	8.80	9.10	8.90	9.10

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	8,701,374	9,816,100	9,290,700	10,143,300	385,000	10,528,300	7.3%
Operating Expense	14,374,648	16,366,600	16,645,400	17,849,600	11,300	17,860,900	9.1%
Capital Outlay	535,331	500,400	529,100	94,800	104,700	199,500	(60.1%)
Net Operating Budget	23,611,353	26,683,100	26,465,200	28,087,700	501,000	28,588,700	7.1%
Total Budget	23,611,353	26,683,100	26,465,200	28,087,700	501,000	28,588,700	7.1%
Total FTE	123.00	128.00	128.00	127.00	7.00	134.00	4.7%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	1,923,168	1,484,300	1,642,000	1,641,000	-	1,641,000	10.6%
Water Revenue	50,744,826	53,987,600	53,600,000	56,803,000	-	56,803,000	5.2%
Miscellaneous Revenues	399,985	45,200	231,400	70,100	-	70,100	55.1%
Net Cost Co Water/Sewer Op	(29,456,626)	(28,834,000)	(29,008,200)	(30,426,400)	501,000	(29,925,400)	3.8%
Total Funding	23,611,353	26,683,100	26,465,200	28,087,700	501,000	28,588,700	7.1%

Forecast FY 2016:

Personal services are forecast modestly below the adopted budget reflecting attrition savings. Operating costs are projected somewhat above budget reflecting greater than anticipated contractual services, contractual labor and utility parts purchases.

Revenue: Forecast FY 16 water revenue is 1% lower than budgeted reflecting slightly lower water demand than originally estimated.

Current FY 2017:

Included in the current service budget are four job bank/non-regular personnel, one with health insurance, at a cost of approximately \$154,000. One (1) FTE transferred to Corporate Compliance and Performance Improvements Section (Fund 001).

Operating expenses are proposed to increase \$1,483,300 or approximately 9%. Increases include utility parts \$655,400, other contractual services \$322,900, chemicals \$300,900, and electricity \$177,000, somewhat mitigated by a decrease in fuel.

Public Utilities Department

**County Water-Sewer District
Water Division (408)**

Current Level of Service Capital Outlay items:

\$ 16,000 - 10 Replacement Convertible Tablets
\$ 15,000 - 1 Replacement Missile to replace or install service lines that run under roadways
\$ 15,000 - 1 Replacement Air Compressor
\$ 14,400 - 6 Replacement Portable Radios
\$ 10,500 - 3 Replacement Mud Hogs
\$ 10,000 - 3 Replacement Chemical Pumps
\$ 4,500 - 1 Replacement Target Saw
\$ 3,500 - 1 Replacement Microbiological Incubator
\$ 3,400 - 1 Replacement Mobile Radio
\$ 2,500 - 1 Replacement Ion Selective Meter

\$ 94,800 - Total Current Level of Service Capital Outlay

Expanded Level of Service Capital Outlay items:

\$ 55,000 - 1 Power Valve Operator
\$ 30,000 - 2 Electronic Whiteboards
\$ 15,000 - 1 Fluke Optifiber Test Equipment
\$ 3,000 - 1 Fluke Wireless Meter
\$ 1,700 - 1 Laptop for Chemist

\$104,700 - Total Expanded Level of Service Capital Outlay

\$199,500 - Division Capital Outlay this budget page

The purchase of new and replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409). The new and replacement vehicle budget for this Division includes \$84,000 for three additional vehicles to support new field positions.

\$283,500 - Total Division Capital Outlay

Revenues:

Budgeted FY 17 water revenue is 5.2% higher than the FY 16 budget due to the 5% rate increase approved in June 2014 and anticipated customer growth.

Charges for Services revenue increased 10.6% (\$156,700) from FY 16 primarily due to budgeted increases in Meter Tapping fees.

Public Utilities Department

**County Water-Sewer District
Wastewater Division (408)**

Mission Statement

To deliver best value, high quality, and sustainable wastewater and irrigation quality reclaimed water services that meet customers' expectations in an operationally compliant environment.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Wastewater Management & Oversight	4.00	1,508,995	66,046,000	-64,537,005
Provides overall management and direction for the Wastewater Division within County and State guidelines. Performs safety inspections, conducts training programs, and evaluates all safety incidents.				
North County Water Reclamation Facility	25.00	6,487,754	19,300	6,468,454
Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640. Performs operations, preventive maintenance, and pro-active management of odor control and containment for both the North and South Water Reuse Facilities Odor Control Units.				
South County Water Reclamation Facility	23.00	5,268,421	500	5,267,921
Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640.				
Wastewater Collections	55.00	9,169,249	5,300	9,163,949
Provides day to day management of the wastewater collections system operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers and provides input to wastewater Capital Improvement Projects (CIPs), Master Planning, and Rate Studies. Maintains and operates transmission systems including the force-mains, gravity-mains, laterals, and clean-outs. Performs in-house repairs for all County-owned pumps and pro-active management of odor control and containment for both the wastewater lift stations and wastewater transmission systems in accordance with specific wastewater collections operations protocols to ensure sustained compliance and preserve the wastewater collection system assets for reliable and sustainable wastewater service to customers.				

**Collier County Government
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Public Utilities Department

**County Water-Sewer District
Wastewater Division (408)**

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost	
Wastewater Reuse	7.00	2,154,585	3,366,300	-1,211,715	
<p>Provides for transmission of irrigation quality (IQ) reuse water, reuse contracts administration, contractual and regulatory compliance, and ongoing and future Capital Improvement Projects (CIPs) for the reuse program. Provides input to reuse Master Planning and Rate Studies. Performs preventive maintenance to preserve reuse assets and ensure sustained delivery of reuse water in compliance with Florida Department of Environmental Protection (FDEP) to customers.</p>					
Wastewater Power Systems & Instrumentation	13.00	1,537,841	-	1,537,841	
<p>Provides day to day management of the wastewater power systems including electrical and instrumentation operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers to ensure successful completion of ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Planning, and Rate Studies. Performs preventive maintenance and operates wastewater power systems including the electrical, instrumentation, telemetry, and Supervisory Control and Data Acquisition (SCADA) for wastewater collections and the plants to ensure sustained compliance and preserve power system assets.</p>					
Wastewater Environmental Compliance	10.00	1,097,955	662,000	435,955	
<p>Provides management of the laboratory certified through the Florida Department of Health and National Environmental Laboratory Accreditation Conference (NELAC) and compliance administration for the wastewater division and the Industrial Pretreatment Program. Provides for regulatory compliance through facility compliance analyses, groundwater sampling, injection and supplemental well monitoring, and certification and Quality Assurance/Quality Control pursuant to Florida Department of Environmental Protection (FDEP) Operating Permits. Performs industrial pretreatment and Fats Oil Grease programs to protect and preserve wastewater assets including transmission systems, lifts stations, and treatment plants. Ensures regulatory compliance by performing facility audits pursuant to FDEP Operating Permit Pre-treatment requirements.</p>					
Current Level of Service Budget		<u>137.00</u>	<u>27,224,800</u>	<u>70,099,400</u>	<u>-42,874,600</u>
Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost	
Laboratory Technician	1.00	55,600	-	55,600	

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Public Utilities Department

**County Water-Sewer District
Wastewater Division (408)**

Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
<p>Collier County Water Reclamation Laboratory (CCWRL) services are required under FAC 62-600-610 for wastewater compliance and under Ordinance 2012-13 for the state authorized Pretreatment and Fats, Oils and Grease program. This expanded position request is mission critical to (1) ensure front line service delivery to compliance customers for weekly and monthly laboratory and sampling services; (2) provide consistent and effective reporting and FDEP compliance; and (3) provide Pretreatment/FOG program with sampling and analysis services to maintain compliance with the FDEP program requirements as the community continues its growth for such services. There has been a 56 percent increase in the total number of analyses performed and a 53 percent increase of analyses performed per employee with no increase in staff over the past ten years. A benchmark with similar Florida facilities in 2016 (Lee County, Manatee County, St. John's County) averaged approximately 6,229 analyses per FTE. The CCWRL performed 10,485 per FTE, a 49 percent increase.</p>				
Utility Technician (2)	2.00	103,100	-	103,100
<p>The Wastewater Division Collections section must maintain operational compliance with Florida Administrative Code 62-600 (Domestic Wastewater Facilities), 62-610 (Reuse of Reclaimed Water and Land Application) and 62-555 (Permitting, Construction, Operation and Maintenance of Public Water Systems), as well as other local, state and federal rules and regulations to provide front line service delivery, prevent sanitary sewer overflows and ensure the health, safety and welfare of all ratepayers. Every year new wastewater pump stations are added to the CCWSD collections system. Over the last five years, 41 stations have been added with the addition of one FTE. In FY16/FY17, we anticipate the addition of 42 stations that are already in the preliminary conveyance process. A benchmark with similar facilities (Lee County, Manatee County and Charlotte County) averages approximately 25 pump stations per FTE. The additional proposed FTEs will place the CCWSD's ratio at approximately 32 pump stations per FTE.</p>				
Maintenance Specialist (2)	2.00	107,300	-	107,300
<p>The Wastewater Division request for the addition of two Maintenance Specialists, one at each plant, will address succession planning and maintenance of aging infrastructure. Both water reclamation facilities must operate under FDEP permit requirements and Florida Administrative Code (FAC) 62-550, FAC 62-555 and FAC 62-699 for the continual operation of the treatment facilities including the need for competent and licensed operators and maintenance staff. Plant Maintenance Specialists must be fully cognizant of the specialized plant machinery and operations and are directly responsible for the asset management program, including preventative maintenance, repairs and replacements of critical system components, and ensuring spare parts inventory. The aging infrastructure of the treatment facilities requires additional support to ensure safe and reliable treatment plant productions. The continuous and compliant operation of these facilities is dependent on these mission critical positions.</p>				
Wastewater Admin Radio	-	2,400	-	2,400

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**County Water-Sewer District
Wastewater Division (408)**

Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
<p>The Wastewater Administration radio will be utilized for emergency event preparation, response, and recovery organization and coordination. Team members are critical to front line Continuity of Operations and Web EOC activities and need the radio to disseminate the most accurate, up-to-date information to field and support personnel.</p>				
Wastewater Laptops for EAM	-	42,000	-	42,000
<p>The purchase of laptop computers to use in conjunction with the new CityWorks work order/asset management system is essential for field crews to (1) receive routine and emergency job information in the field, (2) receive and close out work orders, (3) track the progress of ongoing jobs and (4) track assets. Lack of critical information in the field could pose potential risks for compliance violations and public health and safety issues regarding infrastructure reliability. The computers, through asset management, will assist in tracking inventory, manpower, and budget, and optimize response time and time spent at the job site to increase productivity and reduce costs. The computers will assist in preventative maintenance initiatives, asset management replacement execution, and critical, front-line delivery to CCWSD ratepayers over a large service area.</p>				
Wastewater IQ Maintenance Equipment & Truck	-	16,700	-	16,700
<p>Operational and system inspections needs have increased for ASR operations and compliance assistance to all areas including groundwater well inspections and mission-critical reclaimed water discharge inspections. An additional vehicle to aid with inspections is necessary for staff to remain in compliance with FAC 62-610 and wastewater permitting requirements and to ensure optimal operating conditions of the wastewater system. The IQ section services the entire CCWSD over a large land area with many remote locations. This vehicle will provide storage and transportation of equipment, PPE, and power generation to support operations of the IQ program. The truck-mounted welder, generator, two compressors, and a utility dump trailer will be utilized for preventative and regular maintenance of equipment and repair of pump stations, assemblies, service lines, and mains. The welder will be used for fabricating and repairing parts to valves and pump stations. It ensures higher integrity and life extension of high value items and reduces incidences of in-service failure. The generator will be used for the operation of power tools and other small equipment and the compressor will be used for the operation of pneumatic tools. The utility dump trailer will be used for hauling materials for preventative maintenance and repairs of IQ assets and associated maintenance of surrounding areas.</p>				
Wastewater Power Systems Van & Radio	-	3,400	-	3,400

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**County Water-Sewer District
Wastewater Division (408)**

Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
The Wastewater Power Systems and Instrumentation section conducts inspections under FAC 62-610 for all permits under the Wastewater Division. These inspections maintain compliance with local, state and federal requirements and ensure optimal operating conditions of the wastewater system. Operational and system needs have increased for ASR operations and compliance assistance to all areas including SCADA inspections and mission-critical preventative and compliance inspections. An additional vehicle to aid with inspections is necessary for staff to remain in compliance with FAC 62-610 and wastewater permitting requirements. The Power Systems section Senior I&E Technician has been assigned to service the Wastewater IQ team. This position needs a vehicle to enable the Technician to perform on-site repairs, preventative maintenance, oversee field operations, perform inspections, and respond promptly in emergency situations. This vehicle will enable the Power Systems section to meet the requirements for inspections, calibrations, and compliance for major users. The vehicle has a specialized shelving unit to provide storage for tools, parts, equipment, and safety gear in direct support of the IQ program.				
Wastewater Mobile Lab Equipment, Radio, & Van	-	15,500	-	15,500
The Wastewater (WW) Lab conducts sampling under Chapter 403 F.S. and applicable rules under FAC 62-600 through 610 and FAC 62-302 (water quality) for all permits under the Wastewater Division. This sampling maintains compliance with local, state and federal requirements and ensures the optimal operating condition of the wastewater system. The WW Lab also conducts sampling for Sanitary Sewer Overflow (SSO) and other events per both regulatory and operational requirements. The WW Lab is also responsible for inspection and sampling functions for the Fats, Oils and Grease (FOG) and pretreatment programs under Ordinance 2012-13 and state and federal regulations and must perform semi-annual inspections of all food establishment facilities and industrial users, the numbers of which continue to increase. Operational and system sampling needs have increased for Aquifer Storage Recovery (ASR) operations and compliance assistance to all areas. An additional vehicle to perform inspections and sampling is necessary to remain in compliance with pretreatment requirements and meet sampling needs under wastewater permitting requirements. This effective sampling vehicle is needed to support these activities with storage for all equipment, PPE, and power generation to support operations. New sampling equipment including a Flow Cell, Micro Purge Controller, Air Compressor, and Draw Down nLevel Meter is needed for daily operation of the laboratory to augment increased operational demand for sampling requirements of the ASR and Wastewater systems.				
Expanded Services Budget	5.00	346,000	-	346,000
Total Adopted Budget	142.00	27,570,800	70,099,400	-42,528,600

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Compliance - Analysis with QAQC	37,017	38,940	41,938	42,948
Customer - Sewer Connection Points	60,971	66,821	62,425	63,700
Distribution - IQ Water Billions of Gallons	4.83	5.20	4.03	5.20
Treatment - Cost per 1,000 Gallons	3.38	3.82	3.57	3.98
Treatment - Wastewater Billions of Gallons	6.28	7.08	6.72	7.01

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Public Utilities Department

**County Water-Sewer District
Wastewater Division (408)**

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	9,201,657	10,533,900	9,991,900	10,770,400	257,900	11,028,300	4.7%
Operating Expense	11,222,427	15,088,200	14,242,200	16,223,800	8,100	16,231,900	7.6%
Capital Outlay	820,038	199,800	238,500	230,600	80,000	310,600	55.5%
Net Operating Budget	21,244,122	25,821,900	24,472,600	27,224,800	346,000	27,570,800	6.8%
Total Budget	21,244,122	25,821,900	24,472,600	27,224,800	346,000	27,570,800	6.8%
Total FTE	132.00	137.00	137.00	137.00	5.00	142.00	3.6%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	661,504	467,300	662,900	663,200	-	663,200	41.9%
Sewer Revenue	58,857,727	62,099,300	62,200,000	66,046,000	-	66,046,000	6.4%
Effluent Revenue	3,238,038	3,418,200	3,200,000	3,361,000	-	3,361,000	(1.7%)
Miscellaneous Revenues	290,243	54,800	31,200	29,200	-	29,200	(46.7%)
Net Cost Co Water/Sewer Op	(41,803,389)	(40,217,700)	(41,621,500)	(42,874,600)	346,000	(42,528,600)	5.7%
Total Funding	21,244,122	25,821,900	24,472,600	27,224,800	346,000	27,570,800	6.8%

Forecast FY 2016:

Personal services are forecast modestly below the adopted budget reflecting attrition savings. Operating expenses are projected below budget in electricity and chemicals due to slightly lower flows than originally estimated.

Revenue: Forecast FY 17 wastewater revenue does not vary significantly from budget.

Current FY 2017:

Included in the current service budget are three job bank/non-regular personnel at a cost of approximately \$105,000.

Operating costs are proposed to increase \$1,135,600 or 7.5%. Notable increases include contractual & engineering services \$724,900, utilities parts \$202,900, electricity & chemicals \$134,400, and landscape maintenance \$123,400.

Current Level of Service Capital Outlay items:

- \$ 40,800 - 12 Replacement Mobile Radios
- \$ 21,000 - 1 Replacement Fluke Process Calibrator
- \$ 20,900 - 13 Replacement Laptops
- \$ 18,600 - 1 Replacement Autosampler
- \$ 17,900 - 1 Replacement Reagent Sample Refrigerator
- \$ 16,000 - 1 Replacement Pipe Inspection Camera
- \$ 14,300 - 1 Replacement Flatbed Trailer
- \$ 11,000 - 1 Replacement GE Panametrics Kit
- \$ 7,200 - 3 Replacement Portable Radios
- \$ 7,000 - 1 Replacement Recording Power Analyzer
- \$ 7,000 - 1 Replacement Heavy Equipment Trailer
- \$ 6,400 - 4 Replacement Convertible Tablets
- \$ 5,500 - 1 Replacement Base Station Radio
- \$ 5,100 - 1 Replacement Ground Tester
- \$ 4,200 - 1 Replacement Copier
- \$ 4,000 - 2 Replacement Voltage Testers
- \$ 4,000 - 1 Replacement 3" Centrifugal Pump
- \$ 3,600 - 3 Replacement SCADA Monitors
- \$ 3,000 - 1 Replacement Mounted Compressor
- \$ 3,000 - 1 Replacement 3" Mud Hog
- \$ 2,600 - 1 Replacement Poly Phase Tester
- \$ 2,400 - 1 Replacement Process Clamp Meter

Public Utilities Department

**County Water-Sewer District
Wastewater Division (408)**

\$ 2,200 - 1 Replacement Hole Saw Kit
\$ 1,600 - 1 Replacement PVC Conduit Bender
\$ 1,300 - 1 Replacement Ethernet Cable Tester

\$230,600 - Total Current Level of Service Capital Outlay

Expanded Level of Service Capital Outlay items:

\$ 42,000 - 28 Laptops
\$ 7,500 - 1 Utility Dump Trailer
\$ 7,300 - 1 Flow Cell
\$ 6,800 - 2 Mobile Radios
\$ 5,000 - 1 Welder
\$ 3,000 - 1 Mounted Compressor
\$ 2,700 - 1 Micro Purge Controller
\$ 2,400 - 1 Portable Radio
\$ 1,200 - 1 Mounted Generator
\$ 1,100 - 1 Air Compressor
\$ 1,000 - 1 Draw Down Level Meter

\$80,000 - Total Expanded Level of Service Capital Outlay

\$310,600 - Division Capital Outlay this budget page

The purchase of new and replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409). The new and replacement vehicle budget for this Division includes \$107,000 for three additional vehicles to support new field positions.

\$417,600 - Total Capital Outlay

Revenues:

Budgeted FY 17 sewer revenue is 6.4% higher than FY 16 due to the 5% rate increase approved in June 2014 and anticipated customer growth.

Budgeted FY 17 effluent revenue reflects recent experience.

Charges for Services increased 41.9% due to an increase in budgeted Industrial Pretreatment and Inspection fees.

**Collier County Government
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Public Utilities Department

**County Water-Sewer District
Reserves, Interest, and Transfers (408)**

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Transfers	-	56,783,000	3,037,900	53,745,100
Interest	-	-	155,100	-155,100
Reserves	-	9,931,400	13,641,300	-3,709,900
Current Level of Service Budget	-	66,714,400	16,834,300	49,880,100
Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Operations Coordinator (2)	-	-	119,200	-119,200
<p>The Operations Coordinators will support the Utility Billing Customer Service team that provides customer service for over 119,000 residential curbside solid waste and 63,000 water-sewer customers including research and response to customer inquiries, initiation of new service requests, and initiation of final meter reads on pending property sales or transfers. Customer service activities increased 40% from FY12 to FY15 and are anticipated to continue on an upward trend as growth in the county continues. The addition of these two Operations Coordinators and a Fiscal Technician will enable the team to dedicate resources to back office tasks and return call center activity to established levels of service.</p>				
Fiscal Technician	-	-	54,500	-54,500
<p>The Fiscal Technician will support the Utility Billing Customer Service team that provides customer service for over 119,000 residential curbside solid waste and 63,000 water-sewer customers including research and response to customer inquiries, initiation of new service requests, and initiation of final meter reads on pending property sales or transfers. Customer service activities increased 40% from FY12 to FY15 and are anticipated to continue on an upward trend as growth in the county continues. The addition of two Operations Coordinators and this Fiscal Technician will enable the team to dedicate resources to back office tasks and return call center activity to established levels of service.</p>				
CAD Technician	-	-	78,800	-78,800
<p>This position will be responsible for new requirements related to internal controls and asset management including entry, maintenance, and quality control of engineering asset data fields housed in the Enterprise Asset Management system as well as creating, updating, and maintaining various County engineering drawings and maps.</p>				
Project Managers (3)	-	-	267,600	-267,600

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**County Water-Sewer District
Reserves, Interest, and Transfers (408)**

Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
<p>These positions are required to increase the execution rate of the Capital Improvement Program (CIP) to maintain CCWSD assets at a manageable and sustainable risk level. The CIP ensures uninterrupted operation of critical services in compliance with applicable codes, laws, rules, regulations, standards, policies and procedures. The positions will be responsible for cradle-to-grave project management support including design assistance, permitting, construction administration, inspections, safety monitoring, plans review, proposal and bidding coordination, executive summary preparation, obtaining Board approval, contract reviews, and coordination of pre-bid and pre-construction meetings as well as public information activities such as presenting to property owners and community organizations.</p>				
Technical Support, Logistics, & Operations Project Manager	-	-	97,000	-97,000
<p>The Expanded Project Manager position will be responsible for the Bio-solids program, sludge de-watering operations projects, and the deep injection well operations projects for the Public Utilities Department. Additional duties assigned to the expanded Project Manager Position are (but not limited to) leading the Master Planning and Development projects for both the County 305 property and Resource Recovery Business Park projects; in addition to, supporting the Logistics Section mission to provide seamless and exemplary services support for the Solid and Hazardous Waste Management Department Capital Improvement Program and PUD Manned and Un-manned Assets service, preventative maintenance, and support programs.</p>				
Maintenance Specialist (3)	-	-	220,400	-220,400
<p>Provide three (3) staff members to the Stakes and Locates section in order to strategically support the regulatory requirements of Florida Statute Chapter 556 and meet the increased demands of our residents, contractors or utility owners excavating within the agency's water and sewer district for around the clock operations.</p>				
Operations Analyst	-	-	80,000	-80,000
<p>The Operations Analyst position provides both business and operational analytical support to the Enterprise Asset Management, GIS, and Technical Support sections of the Public Utilities Department. The Operations Analyst FTE is responsible for managing the increased demand in data collection and analysis as GIS-centric Asset Management systems go-live within FY2016 and beyond. Primary data collection and analysis functions of the expanded Operations Analyst FTE will allow system-wide improvements to existing workflows, identification and development of new workflows, reports, key performance indicators, and develop new and expand on current business intelligence models and benchmarks.</p>				
Chemist	-	-	72,100	-72,100

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**County Water-Sewer District
Reserves, Interest, and Transfers (408)**

Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
<p>Florida Administrative Code (FAC) 62-550, FAC 62-555, and permit requirements drive the number of regulatory compliance samples collected and analyzed by the Water Division Lab to ensure the safety of drinking water from the source to the customer's tap. An additional FTE (Chemist) in the Water Division Lab is needed to maintain compliance with local, state, and federal rules and regulations, offset the 33% increase in laboratory analyses and 20% increase in sample collection since FY12, and maintain compliance with laboratory certification standards. The number of analyses performed by each FTE (14,250 projected in FY17) is more than two times the average number of analyses per FTE (6,264) in the FY10 Florida Benchmarking Consortium Annual Report.</p>				
Water Meter Operations Maintenance Specialist (2)	-	-	106,900	-106,900
<p>The Meter Services section is a highly regulated enterprise that provides a managed infrastructure to protect and provide for the health, safety and welfare of Collier County's citizens and visitors.</p> <p>These employees will assist in maintaining the small meter replacement program for assets that have reached the end of useful life. Additionally crews will work within the backflow prevention program, replacing defective and non-testable devices to meet compliance per FAC 62.555.360.</p>				
Instrumentation & Electrical Technician	-	-	63,100	-63,100
<p>The Water Power Systems and Instrumentation section is responsible for the compliant operation, maintenance and calibration of critical instrumentation assets relating to water production, booster pump stations, and potable wellfield systems in accordance with FDEP and South Florida Water Management District meter calibration standards as well as OSHA and NEC standards. This position will support the 103 wells, 5 remote stations, and 2 water treatment plants encompassing 200 PLC's, 70 VFD's, over 1,000 instruments, 165 UPS devices, 25 generators, 400 panel displays, 200 meters and other devices critical to plant and system operations. This position will also ensure the Division maintains compliance with all applicable local, state, and federal rules and regulations; ensures the safety and continuous operational capabilities of treatment plants, booster pump stations and potable wellfield processes and maintains regulatory compliance and permit requirements.</p>				
Maintenance Specialist (2)	-	-	106,800	-106,800

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**County Water-Sewer District
Reserves, Interest, and Transfers (408)**

Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
<p>The Collier County Water-Sewer District maintains and operates two water treatment plants (WTP). The WTPs mission is to provide effective management and operation of the County's Water District facilities, so as to provide the citizens of Collier County with safe, reliable drinking water in a cost-effective manner. Florida Administrative Code (FAC) 62-550, FAC 62-555, FAC 62-699 and permit requirements impact the continual operation of the treatment facilities including the need for competent and licensed operators and maintenance staff. Maintenance Specialists are directly responsible for the asset management program, including preventative maintenance, repairs and replacements of critical system components, and ensuring spare parts inventory. The aging infrastructure of the treatment facilities requires additional support to ensure safe and reliable treatment plant production. The continuous and compliant operation of these facilities is dependent on these mission critical positions.</p>				
Laboratory Technician	-	-	55,600	-55,600
<p>Collier County Water Reclamation Laboratory (CCWRL) services are required under FAC 62-600-610 for wastewater compliance and under Ordinance 2012-13 for the state authorized Pretreatment and Fats, Oils and Grease program. This expanded position request is mission critical to (1) ensure front line service delivery to compliance customers for weekly and monthly laboratory and sampling services; (2) provide consistent and effective reporting and FDEP compliance; and (3) provide Pretreatment/FOG program with sampling and analysis services to maintain compliance with the FDEP program requirements as the community continues its growth for such services. There has been a 56 percent increase in the total number of analyses performed and a 53 percent increase of analyses performed per employee with no increase in staff over the past ten years. A benchmark with similar Florida facilities in 2016 (Lee County, Manatee County, St. John's County) averaged approximately 6,229 analyses per FTE. The CCWRL performed 10,485 per FTE, a 49 percent increase.</p>				
Utility Technician (2)	-	-	103,100	-103,100
<p>The Wastewater Division Collections section must maintain operational compliance with Florida Administrative Code 62-600 (Domestic Wastewater Facilities), 62-610 (Reuse of Reclaimed Water and Land Application) and 62-555 (Permitting, Construction, Operation and Maintenance of Public Water Systems), as well as other local, state and federal rules and regulations to provide front line service delivery, prevent sanitary sewer overflows and ensure the health, safety and welfare of all ratepayers. Every year new wastewater pump stations are added to the CCWSD collections system. Over the last five years, 41 stations have been added with the addition of one FTE. In FY16/FY17, we anticipate the addition of 42 stations that are already in the preliminary conveyance process. A benchmark with similar facilities (Lee County, Manatee County and Charlotte County) averages approximately 25 pump stations per FTE. The additional proposed FTEs will place the CCWSD's ratio at approximately 32 pump stations per FTE.</p>				
Maintenance Specialist (2)	-	-	107,300	-107,300

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**County Water-Sewer District
Reserves, Interest, and Transfers (408)**

Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
The Wastewater Division request for the addition of two Maintenance Specialists, one at each plant, will address succession planning and maintenance of aging infrastructure. Both water reclamation facilities must operate under FDEP permit requirements and Florida Administrative Code (FAC) 62-550, FAC 62-555 and FAC 62-699 for the continual operation of the treatment facilities including the need for competent and licensed operators and maintenance staff. Plant Maintenance Specialists must be fully cognizant of the specialized plant machinery and operations and are directly responsible for the asset management program, including preventative maintenance, repairs and replacements of critical system components, and ensuring spare parts inventory. The aging infrastructure of the treatment facilities requires additional support to ensure safe and reliable treatment plant productions. The continuous and compliant operation of these facilities is dependent on these mission critical positions.				
PUD Inventory Control Bar Coding	-	-	5,500	-5,500
Essential equipment required to implement an inventory bar coding system at both the Water Distribution and Waste Water Collections Warehouses. This initiative will increase staff productivity and accuracy by providing a quick and efficient method of receiving, issuing, transferring, and auditing inventoried materials while reducing the potential for human error.				
PUD Technical Support Logistics Operations Radios	-	-	4,800	-4,800
2 portable radios to support day-to-day and emergency communications between staff and agency wide.				
Wastewater Admin Radio	-	-	2,400	-2,400
The Wastewater Administration radio will be utilized for emergency event preparation, response, and recovery organization and coordination. Team members are critical to front line Continuity of Operations and Web EOC activities and need the radio to disseminate the most accurate, up-to-date information to field and support personnel.				
Wastewater Laptops for EAM	-	-	42,000	-42,000
The purchase of laptop computers to use in conjunction with the new CityWorks work order/asset management system is essential for field crews to (1) receive routine and emergency job information in the field, (2) receive and close out work orders, (3) track the progress of ongoing jobs and (4) track assets. Lack of critical information in the field could pose potential risks for compliance violations and public health and safety issues regarding infrastructure reliability. The computers, through asset management, will assist in tracking inventory, manpower, and budget, and optimize response time and time spent at the job site to increase productivity and reduce costs. The computers will assist in preventative maintenance initiatives, asset management replacement execution, and critical, front-line delivery to CCWSD ratepayers over a large service area.				
Wastewater IQ Maintenance Equipment & Truck	-	-	16,700	-16,700

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**County Water-Sewer District
Reserves, Interest, and Transfers (408)**

Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Operational and system inspections needs have increased for ASR operations and compliance assistance to all areas including groundwater well inspections and mission-critical reclaimed water discharge inspections. An additional vehicle to aid with inspections is necessary for staff to remain in compliance with FAC 62-610 and wastewater permitting requirements and to ensure optimal operating conditions of the wastewater system. The IQ section services the entire CCWSD over a large land area with many remote locations. This vehicle will provide storage and transportation of equipment, PPE, and power generation to support operations of the IQ program. The truck-mounted welder, generator, two compressors, and a utility dump trailer will be utilized for preventative and regular maintenance of equipment and repair of pump stations, assemblies, service lines, and mains. The welder will be used for fabricating and repairing parts to valves and pump stations. It ensures higher integrity and life extension of high value items and reduces incidences of in-service failure. The generator will be used for the operation of power tools and other small equipment and the compressor will be used for the operation of pneumatic tools. The utility dump trailer will be used for hauling materials for preventative maintenance and repairs of IQ assets and associated maintenance of surrounding areas.				
Wastewater Power Systems Van & Radio	-	-	3,400	-3,400
The Wastewater Power Systems and Instrumentation section conducts inspections under FAC 62-610 for all permits under the Wastewater Division. These inspections maintain compliance with local, state and federal requirements and ensure optimal operating conditions of the wastewater system. Operational and system needs have increased for ASR operations and compliance assistance to all areas including SCADA inspections and mission-critical preventative and compliance inspections. An additional vehicle to aid with inspections is necessary for staff to remain in compliance with FAC 62-610 and wastewater permitting requirements. The Power Systems section Senior I&E Technician has been assigned to service the Wastewater IQ team. This position needs a vehicle to enable the Technician to perform on-site repairs, preventative maintenance, oversee field operations, perform inspections, and respond promptly in emergency situations. This vehicle will enable the Power Systems section to meet the requirements for inspections, calibrations, and compliance for major users. The vehicle has a specialized shelving unit to provide storage for tools, parts, equipment, and safety gear in direct support of the IQ program.				
Wastewater Mobile Lab Equipment, Radio, & Van	-	-	15,500	-15,500

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Reserves, Interest, and Transfers (408)**

Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
The Wastewater (WW) Lab conducts sampling under Chapter 403 F.S. and applicable rules under FAC 62-600 through 610 and FAC 62-302 (water quality) for all permits under the Wastewater Division. This sampling maintains compliance with local, state and federal requirements and ensures the optimal operating condition of the wastewater system. The WW Lab also conducts sampling for Sanitary Sewer Overflow (SSO) and other events per both regulatory and operational requirements. The WW Lab is also responsible for inspection and sampling functions for the Fats, Oils and Grease (FOG) and pretreatment programs under Ordinance 2012-13 and state and federal regulations and must perform semi-annual inspections of all food establishment facilities and industrial users, the numbers of which continue to increase. Operational and system sampling needs have increased for Aquifer Storage Recovery (ASR) operations and compliance assistance to all areas. An additional vehicle to perform inspections and sampling is necessary to remain in compliance with pretreatment requirements and meet sampling needs under wastewater permitting requirements. This effective sampling vehicle is needed to support these activities with storage for all equipment, PPE, and power generation to support operations. New sampling equipment including a Flow Cell, Micro Purge Controller, Air Compressor, and Draw Down nLevel Meter is needed for daily operation of the laboratory to augment increased operational demand for sampling requirements of the ASR and Wastewater systems.				
Water Plants Electronic White Boards	-	-	30,000	-30,000
Two interactive electronic white boards (one for each water plant) to optimize communication, information visibility and retention, data integration, and training between field resources and plant operations.				
Water Distribution Power Valve Operator & Truck	-	-	55,000	-55,000
Vehicle required to transport team members to the field to complete maintenance of fire hydrants and valves. Florida Administrative Code 62.555 requires all valves to be operated annually. The power valve operator will assist in opening and closing large valves which may require as many as 860 turns. The power valve operator will ensure that regulatory requirements are met in a timely manner and positively impact associated occupational safety.				
Water Power Systems Equipment	-	-	18,000	-18,000
Fluke wireless meter and fiber optic test equipment will enable troubleshooting and repair of system processes, fiber communication, and panel issues..				
Utility Technician	-	-	49,100	-49,100
Utility Technician-installs, repairs and tests backflow prevention devices; replaces water meters; repairs, calibrates and tests large meters and/or electronic meters; maintains water distribution system and coordinates maintenance, repair and installation of water service lines and mains; conducts excavation for new installations; operates global positional system (GPS) unit to collect data; replaces damaged, defective or outdated water valves; operates and flushes hydrants; flushes distribution system.				
Customer Service Representative (3)	-	-	81,700	-81,700

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Reserves, Interest, and Transfers (408)**

Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
The Customer Service Representatives will support the Utility Billing Customer Service team to provide additional resources to back office tasks and return call center activity to established levels of service.				
Expanded Services Budget	-	-	1,856,500	-1,856,500
Total Adopted Budget	-	66,714,400	18,690,800	48,023,600

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Advance/Repay to 390 Gov't Fac	1,500,000	-	-	-	-	-	na
Trans to 001 General Fund	-	-	-	220,200	-	220,200	na
Trans to 107 Impact Fee Admin	218,500	218,500	218,500	218,500	-	218,500	0.0%
Trans to 409 W/S MP Fd	-	1,795,200	1,795,200	2,707,300	-	2,707,300	50.8%
Trans to 410 W/S Debt Serv Fd	9,446,700	6,127,300	6,127,300	3,870,500	-	3,870,500	(36.8%)
Trans to 412 W User Fee Cap Fd	18,983,700	16,988,600	16,988,600	17,194,400	-	17,194,400	1.2%
Trans to 414 S User Fee Cap Fd	28,137,600	33,883,000	33,883,000	32,432,500	-	32,432,500	(4.3%)
Trans to 470 Solid Waste Fd	45,300	138,400	138,400	139,600	-	139,600	0.9%
Reserves for Contingencies	-	3,737,500	-	4,158,600	-	4,158,600	11.3%
Reserves for Cash Flow	-	6,290,200	-	6,300,000	-	6,300,000	0.2%
Reserves for Attrition	-	(479,000)	-	(527,200)	-	(527,200)	10.1%
Total Budget	58,331,800	68,699,700	59,151,000	66,714,400	-	66,714,400	(2.9%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	208,819	109,600	163,400	155,100	-	155,100	41.5%
Net Cost Co Water/Sewer Op	24,340,481	47,942,900	27,708,900	49,880,100	(1,856,500)	48,023,600	0.2%
Trans fm 109 Pel Bay MSTBU	15,900	14,200	14,200	13,600	-	13,600	(4.2%)
Trans fm 390 Gen Gov Fac Cap Fd	-	500,000	500,000	500,000	-	500,000	0.0%
Trans fm 409 W/S MP Fd	-	4,800	4,800	-	-	-	(100.0%)
Trans fm 470 Solid Waste Fd	384,300	527,500	527,500	534,400	-	534,400	1.3%
Trans fm 473 Mand Collct Fd	1,418,800	1,623,500	1,623,500	1,989,900	-	1,989,900	22.6%
Carry Forward	31,963,500	24,084,900	28,608,700	20,101,600	1,856,500	21,958,100	(8.8%)
Less 5% Required By Law	-	(6,107,700)	-	(6,460,300)	-	(6,460,300)	5.8%
Total Funding	58,331,800	68,699,700	59,151,000	66,714,400	-	66,714,400	(2.9%)

Notes:

The Collier County Water-Sewer District manages its debt, reserves and transfers to optimize its cash position. User fees that customers pay for services fund the District's operations (Fund 408), the repair and replacement (R&R) capital improvement projects (Funds 412 and 414), and the debt related to these projects (Fund 410). These user fees are deposited in the Operating Fund (408) and transferred to the other funds based on need and risk. Reserves and transfers for the District therefore must be viewed as a family of funds between the operating fund (408), debt service fund (410) and the R&R capital funds (412 and 414). The linkage between these funds enables the utility to seek and obtain the best value funding for projects and facilitate a revenue-centric approach to optimize transfers between these funds. A risk based approach enables the District to defer projects based on measured risk, and reduce that risk by executing projects when appropriate.

Reserves for the District are categorized as either restricted (can be utilized for specific purposes) or unrestricted (considered discretionary, used only as and when needed). One of the financial metrics rating agencies such as Fitch and Moody's review when determining credit ratings is unrestricted cash and liquidity. Maintaining a good credit rating allows the utility to borrow at favorable interest rates. The District currently has an investment grade of AAA from Fitch and an Aa1 rating from Moody's. Unrestricted District reserves have been established based on the FY 17 adopted reserve policy and on management's perceived risk in operations and

Public Utilities Department

County Water-Sewer District

Reserves, Interest, and Transfers (408)

the R&R capital improvement projects. Unrestricted reserves for the Solid Waste Management Division in the recent past have been considered inadequate to meet the debris recovery mission in the event of a major disaster, and continue to remain low in the FY 17 budget. The Public Utilities Department's unrestricted reserve levels meet the FY 17 budget policy guidelines approved by the Board of County Commissioners on February 23, 2016.

The Department's FY 17 reserve budget reflects management's commitment to ensuring operational continuity and compliance with regulatory agency requirements for unplanned and unanticipated events beyond the control of the Department's enterprise operations.

Unrestricted reserves can be classified as follows:

- Operating Funds (408, 470, 473) – contingency reserves are established to meet unanticipated increases in commodity prices essential to the efficient production and delivery of services; cash flow reserves are funded in the event of a disaster that delays receipt of revenues necessary to fund operations.

- Capital R&R Funds (412, 414) – contingency reserves are established in the event that planned, critical R&R projects exceed budgeted costs in an environment where the demand for contractor's services is increasing; capital reserves are established to fund unanticipated projects that result from regulatory agencies related to compliance and/or natural disasters.

The District has approximately \$1.3 billion (gross) of fixed assets. At the beginning of FY 17, District principal outstanding debt will be approximately \$180.1 million and budgeted FY 17 debt service is \$18.6 million.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Utilities Department

Solid & Hazardous Waste Management Division

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	2,268,809	2,473,400	2,465,700	2,587,100	164,600	2,751,700	11.3%
Operating Expense	30,143,469	34,280,600	34,192,500	36,459,400	(32,100)	36,427,300	6.3%
Indirect Cost Reimburs	386,200	322,800	322,800	460,200	-	460,200	42.6%
Payment In Lieu of Taxes	210,600	220,600	220,600	295,500	-	295,500	34.0%
Capital Outlay	128,219	100,500	133,300	28,300	39,100	67,400	(32.9%)
Net Operating Budget	33,137,298	37,397,900	37,334,900	39,830,500	171,600	40,002,100	7.0%
Trans to Property Appraiser	291,883	311,600	311,600	316,500	-	316,500	1.6%
Trans to Tax Collector	106,910	117,700	117,700	120,900	-	120,900	2.7%
Trans to 408 Water/Sewer Fd	1,803,100	2,151,000	2,151,000	2,524,300	-	2,524,300	17.4%
Trans to 470 Solid Waste Fd	212,200	310,400	310,400	175,700	-	175,700	(43.4%)
Trans to 472 Sol Waste MP	-	240,000	240,000	98,500	-	98,500	(59.0%)
Trans to 474 Solid Waste Cap Fd	3,118,600	1,956,000	1,956,000	4,116,400	-	4,116,400	110.4%
Reserves for Contingencies	-	3,080,800	-	3,700,600	-	3,700,600	20.1%
Reserves for Capital	-	2,915,200	-	3,567,400	-	3,567,400	22.4%
Reserves for Cash Flow	-	4,361,600	-	5,241,200	-	5,241,200	20.2%
Reserves for Attrition	-	(40,000)	-	(44,600)	-	(44,600)	11.5%
Total Budget	38,669,991	52,802,200	42,421,600	59,647,400	171,600	59,819,000	13.3%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Mandatory Trash Collection Fund (473)	18,457,523	19,891,900	19,860,200	20,558,200	-	20,558,200	3.3%
Solid Waste Disposal Fund (470)	14,679,775	17,506,000	17,474,700	19,272,300	171,600	19,443,900	11.1%
Total Net Budget	33,137,298	37,397,900	37,334,900	39,830,500	171,600	40,002,100	7.0%
Total Transfers and Reserves	5,532,693	15,404,300	5,086,700	19,816,900	-	19,816,900	28.6%
Total Budget	38,669,991	52,802,200	42,421,600	59,647,400	171,600	59,819,000	13.3%

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Franchise Fees	1,468,252	1,390,000	1,549,000	1,617,000	-	1,617,000	16.3%
Special Assessments	2,172	-	-	-	-	-	na
Intergovernmental Revenues	111,351	81,000	-	100,000	-	100,000	23.5%
Charges For Services	11,156,662	11,975,800	11,917,600	13,447,400	-	13,447,400	12.3%
Mandatory Collection Fees	20,393,656	21,572,800	22,139,800	22,970,500	-	22,970,500	6.5%
Miscellaneous Revenues	155,041	160,100	413,600	104,800	-	104,800	(34.5%)
Interest/Misc	125,015	73,000	97,000	98,000	-	98,000	34.2%
Reimb From Other Depts	5,973,533	6,684,900	6,606,700	7,633,500	-	7,633,500	14.2%
Trans frm Tax Collector	41,510	-	-	-	-	-	na
Trans fm 390 Gen Gov Fac Cap Fd	630,000	630,000	630,000	630,000	-	630,000	0.0%
Trans fm 408 Water / Sewer Fd	45,300	138,400	138,400	139,600	-	139,600	0.9%
Trans fm 473 Mand Collct Fd	212,200	310,400	310,400	175,700	-	175,700	(43.4%)
Carry Forward	12,174,800	11,882,800	13,819,100	15,028,400	171,600	15,200,000	27.9%
Less 5% Required By Law	-	(2,097,000)	-	(2,297,500)	-	(2,297,500)	9.6%
Total Funding	52,489,492	52,802,200	57,621,600	59,647,400	171,600	59,819,000	13.3%

Department Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Solid Waste Disposal Fund (470)	31.00	31.00	31.00	31.00	3.00	34.00	9.7%
Total FTE	31.00	31.00	31.00	31.00	3.00	34.00	9.7%

Public Utilities Department

**Solid & Hazardous Waste Management Division
Solid Waste Disposal Fund (470)**

Mission Statement

Provide an efficient and economical balance of public and private services to meet federal, state, and local regulations for solid waste disposal in a manner that ensures public health and safety, reduces the solid waste stream, increases public awareness of recycling, and adheres to the guiding principles of environmental and growth management compliance, airspace preservation, operational excellence, and best value service.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Management & Oversight	4.00	1,189,622	-	1,189,622
Responsible for the management and implementation of the Board approved Integrated Solid Waste Management Strategy. The core components of this section encompass the program's vision and objectives through the utilization of short-and long-term strategic, financial, and emergency management planning, landfill-gas-to-energy, community development, solid waste capital project management, annual update and inventory reporting, and environmental compliance of all Solid & Hazardous Waste Management Division (SHWMD) programs. Administrative costs include operating, personnel, and capital expenses, transfers for interdivisional services, general insurance and legal fees.				
Solid Waste Operations	12.00	14,028,488	20,980,500	-6,952,012
Responsible for the logistical management, environmental permitting, financial compliance, sustainability and program growth of the Collier County Landfill, Eustis Landfill, Scalehouse, Immokalee Transfer Station, and the Naples, Marco Island, North Collier, and Carnestown Recycling Drop-off Centers. The mission is to provide safe and efficient centralized facilities throughout the community for collection and proper disposal of materials to mitigate the solid waste stream. These collection and disposal facilities maintain compliance with local, state, and federal regulations through scheduled inspection audits that ensure execution of active permits, Florida Department of Environmental Protection (DEP) regulations, and the Landfill Operating Agreement.				
Waste Reduction & Recycling	5.00	947,409	-	947,409
Responsible for preserving valuable landfill disposal airspace by developing and implementing innovative waste reduction, reuse, and recycling programs while protecting natural resources at best value. Raises, maintains, and reinforces awareness related to the importance of waste reduction, reuse and recycling through collaborative business partnerships, strategic marketing and advertising campaigns, and educational outreach to businesses, government agencies, schools, single and multi-family residents, and events. Monitors, maintains and promotes compliance with Recycling Ordinance No. 2009-56 and Florida's 75% recycling goal by 2020.				
Environmental Compliance	7.00	2,447,648	-	2,447,648
Provides environmental compliance measures to support and adhere to federal, state, and local regulations for the Hazardous Materials Collection Center and Hazardous Materials Management Program. Ensures the Center and Program are managed properly for compliant and financially efficient hazardous materials transport, storage, and disposal by private disposal contractors. Protects public health, safety, and the environment from improper management of commercially generated hazardous waste through performance of regular Small Quantity Generator compliance assistance verification inspections at county-registered businesses that have the potential to generate, store, transport or dispose of hazardous materials.				

**Collier County Government
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Public Utilities Department

**Solid & Hazardous Waste Management Division
Solid Waste Disposal Fund (470)**

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Petroleum Storage Tanks Compliance & Management	3.00	363,633	178,600	185,033
<p>Protects the county's groundwater, surface water, and soils from pollutant releases through regular inspections of state-registered pollutant storage tank facilities under contract with the Florida Department of Environmental Protection (FDEP) Petroleum Storage Tanks Program, and through monitoring of county-owned storage tanks on behalf of the Risk Management Division for the individual county divisions that own the tanks (Interdivisional Tanks Program). Ensures compliance with state and federal regulations and lessens the risk of hazardous releases from both private commercial, and county-owned and insured storage tanks. Quantifies the exposure to risk and insurance coverage for county-owned tanks. Verifies and assures, through effective communications and onsite inspections, consistent compliance with state law. Educates and trains county team members to maintain compliance. Avoids costly cleanups resulting from preventable releases.</p>				
Solid & Hazardous Waste Mgt Division Payment in Lieu of Taxes	-	295,500	-	295,500
Transfers	-	2,480,300	175,700	2,304,600
Reserves	-	3,804,100	4,221,900	-417,800
<p>The Solid and Hazardous Waste department is responsible for the right of way disaster debris removal on County roads and monitoring project for Collier County in the event of a natural disaster. Reserves are provided in part to ensure the maintenance of services to the public during non-routine and unforeseen disaster situations such as hurricanes and other weather-related events, as well as other environment or natural disasters that cause disruptions in public services.</p>				
Current Level of Service Budget	<u>31.00</u>	<u>25,556,700</u>	<u>25,556,700</u>	<u>-</u>
Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Solid Waste Specialist Positions (2)	2.00	99,800	99,800	-
<p>Hiring two (2) Solid Waste Specialists will provide sustained guest services to approximately 63,497 customers at the Recycling Centers. The facilities are experiencing a 17% increase in guests to the Recycling Centers, 4% increase in guests to the Landfill, 5% increase in Landfill tonnage to be inspected, and a 22% increase in the Immokalee Transfer Station tonnage to be inspected per the FDEP - Florida Administrative Code 62-701 and Landfill Operating Agreement (LOA).</p>				
<p>Related to this proposal is a \$70,500 reduction in the Current Service Scalehouse budget.</p>				
Environmental Specialist	1.00	32,700	32,700	-

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Utilities Department

**Solid & Hazardous Waste Management Division
Solid Waste Disposal Fund (470)**

Program Enhancements	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
The objective is to convert one of the two current temporary contract staff positions at the Hazardous Materials Collection Center to a county FTE position in the Environmental Specialist classification. This will result in a higher level of service and specialist knowledge by staff and a more efficient collection, storage and disposal system for the hazardous materials.				
Position cost is \$66,600, related operating \$7,800, contract offset \$42,000				
Vehicle - Environmental Specialist	-	1,700	1,700	-
New Ford F150 truck and laptop for an Expanded Environmental Specialist position. The purchase of new and replacement vehicles is budgeted in the Solid Waste Motor Pool Fund (472).				
Solid Waste Operations Equipment	-	14,100	14,100	-
Equipment that promotes efficient, effective, safe operations related to collection, transport, storage, and disposal of solid waste, recyclable material, and hazardous waste including a compactor, ice machine, and security cameras.				
Solid Waste Environmental Compliance Equipment	-	21,600	21,600	-
Equipment that promotes efficient, effective, safe operations related to collection, transport, storage, and disposal of hazardous waste including a Palletizer Wrapping System, Bear Proof Waste Collection Containers, Ice Machine, Mobile Platform Lift, and Teaching Display Cabinet.				
Solid Waste Reduction Laptop	-	1,700	1,700	-
For use by the half year Recycling Specialist job bankers (2) for database management in support of the commercial and multi-family recycling program to ensure compliance with the Recycling Ordinance 2009-56 and meet / exceed the State of Florida 75% Recycling Goal by 2020.				
Expanded Services Budget	3.00	171,600	171,600	-
Total Adopted Budget	34.00	25,728,300	25,728,300	-

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Customer Served at the Recycling Centers	51,428	53,658	60,000	63,500
Diversion Rate (%)	86	80	86	87
FDEP Recycling Rate (%)	63	68	68	68
Hazardous Waste (Pounds)	2,016,091	2,379,725	2,310,413	2,398,307
Number of Interdepartmental Tank Inspections	175	180	180	250
Number of Petroleum Storage Tank Facility Inspections	300	320	320	340
Number of Petroleum Storage Tank Inspections	550	560	560	600
Number of Small Quantity Generator Compliance Inspections	3,206	1,600	1,600	1,700

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Utilities Department

**Solid & Hazardous Waste Management Division
Solid Waste Disposal Fund (470)**

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	2,268,809	2,473,400	2,465,700	2,587,100	164,600	2,751,700	11.3%
Operating Expense	11,801,547	14,477,200	14,420,800	16,008,100	(32,100)	15,976,000	10.4%
Indirect Cost Reimburs	270,600	234,300	234,300	353,300	-	353,300	50.8%
Payment In Lieu of Taxes	210,600	220,600	220,600	295,500	-	295,500	34.0%
Capital Outlay	128,219	100,500	133,300	28,300	39,100	67,400	(32.9%)
Net Operating Budget	14,679,775	17,506,000	17,474,700	19,272,300	171,600	19,443,900	11.1%
Trans to 408 Water/Sewer Fd	384,300	527,500	527,500	534,400	-	534,400	1.3%
Trans to 472 Sol Waste MP	-	240,000	240,000	98,500	-	98,500	(59.0%)
Trans to 474 Solid Waste Cap Fd	1,218,600	906,000	906,000	1,915,900	-	1,915,900	111.5%
Reserves for Contingencies	-	1,251,900	-	1,644,800	-	1,644,800	31.4%
Reserves for Cash Flow	-	1,760,000	-	2,135,400	-	2,135,400	21.3%
Reserves for Attrition	-	(40,000)	-	(44,600)	-	(44,600)	11.5%
Total Budget	16,282,675	22,151,400	19,148,200	25,556,700	171,600	25,728,300	16.1%
Total FTE	31.00	31.00	31.00	31.00	3.00	34.00	9.7%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	111,351	81,000	-	100,000	-	100,000	23.5%
Charges For Services	10,950,249	11,769,400	11,708,200	13,236,200	-	13,236,200	12.5%
Miscellaneous Revenues	100,035	105,100	358,600	49,800	-	49,800	(52.6%)
Interest/Misc	27,412	17,300	36,000	36,000	-	36,000	108.1%
Reimb From Other Depts	5,973,533	6,684,900	6,606,700	7,633,500	-	7,633,500	14.2%
Trans fm 408 Water / Sewer Fd	45,300	138,400	138,400	139,600	-	139,600	0.9%
Trans fm 473 Mand Collct Fd	212,200	310,400	310,400	175,700	-	175,700	(43.4%)
Carry Forward	4,261,500	3,977,800	5,399,100	5,237,600	171,600	5,409,200	36.0%
Less 5% Required By Law	-	(932,900)	-	(1,051,700)	-	(1,051,700)	12.7%
Total Funding	21,681,581	22,151,400	24,557,400	25,556,700	171,600	25,728,300	16.1%

Forecast FY 2016:

Personal service expenses are forecast consistent with the adopted budget. Operating expenses are slightly lower. Capital Outlay is forecast higher than budget due to addition of a Code Blue Box at the Landfill.

Current FY 2017:

Job bank/non-regular personnel costs are approximately \$105,400 including the addition of health insurance for one job bank position.

Operating costs are proposed to increase \$1,540,800 or 10.6%. Increases include landfill contract \$1,096,800 due to tonnage increase of 5.9% and CPI of 2% and interdepartment payment \$376,900 due to increased leachate volume.

Current Level of Service Capital Outlay items:

- \$ 9,600 - 6 Replacement Laptops
- \$ 7,700 - 1 Replacement 30 Yard Roll Off Container
- \$ 6,000 - 1 Replacement Oil Storage Tank
- \$ 5,000 - 1 Replacement Bulb Crusher

\$ 28,300 - Total Current Level of Service Capital Outlay

Expanded Level of Service Capital Outlay items:

- \$ 8,500 - 1 Palletizer Wrapping System
- \$ 7,000 - 2 Ice Machines

Public Utilities Department

Solid & Hazardous Waste Management Division

Solid Waste Disposal Fund (470)

\$ 6,000 - 3 Bear Proof Waste Containers

\$ 5,500 - 1 40 Yard Compactor

\$ 5,100 - 3 Security Cameras

\$ 3,400 - 2 Laptops

\$ 2,000 - 1 Mobile Platform Lift

\$ 1,600 - 1 Hazardous Material Cabinet

\$39,100 - Total Expanded Level of Service Capital Outlay

\$67,400 - Division Capital Outlay this budget page

The purchase of new and replacement vehicles is budgeted in the Solid Waste Motor Pool Fund (472). The new and replacement vehicle budget for this Division includes \$30,000 for an additional vehicle to support an environmental specialist.

\$97,400 - Total Capital Outlay

Revenues:

The budget is primarily supported by landfill tipping fees. Tipping fees are increased 10% for both residential and commercial. The Charges for Services category includes landfill tipping fees of \$12,702,600, Recycling Drop-off Center fees of \$89,900, and Landfill Gas-to-Energy Facility revenue of \$362,900. The Landfill tipping fee cost for the Mandatory Trash Collection program is budgeted at \$7,554,500 and is included in the Reimbursement from Other Departments category. Mandatory Collection also provides a reimbursement of \$175,700 for general Solid Waste Fund support. The Petroleum Storage Tanks Inspection Program contributes \$100,000 from private tank inspections and \$78,600 from County owned tank inspections. Other sources include a reimbursement from Water/ Sewer Fund (408), scrap sales and carryforward.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Utilities Department

**Solid & Hazardous Waste Management Division
Solid Waste Landfill Closure Costs Fund (471)**

Mission Statement

To comply with the Florida Department of Environmental Protection's landfill closure requirements. Funds are held in a restricted reserve for post closure liabilities and compliance requirements, to include long-term monitoring.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Solid & Hazardous Waste Landfill Closure Costs	-	3,567,400	3,567,400	-
Closure assessment and long term monitoring.				
Current Level of Service Budget	-	3,567,400	3,567,400	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Reserves for Capital	-	2,915,200	-	3,567,400	-	3,567,400	22.4%
Total Budget	-	2,915,200	-	3,567,400	-	3,567,400	22.4%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	14,414	10,500	14,000	15,000	-	15,000	42.9%
Trans fm 390 Gen Gov Fac Cap Fd	630,000	630,000	630,000	630,000	-	630,000	0.0%
Carry Forward	1,634,800	2,275,300	2,279,200	2,923,200	-	2,923,200	28.5%
Less 5% Required By Law	-	(600)	-	(800)	-	(800)	33.3%
Total Funding	2,279,214	2,915,200	2,923,200	3,567,400	-	3,567,400	22.4%

Forecast FY 2016:

The Solid Waste Landfill Closure Fund is a reserve for closure of the current, and future, closed landfill cells within the county's responsibility, including Immokalee, and the Collier County Landfill (cells three and four). Managing and maintaining a closed landfill is expensive and potentially risky, especially in an environmentally sensitive area. Therefore, maintaining the current funding level is prudent to cover any costs associated with investigations and/or remediation.

On March 10, 2009, the Board of County Commissioners approved a transfer in the amount of \$4,618,891 to the General Government Facilities Impact Fee Fund (390) for the purchase of the Elks Club building to reduce the number of county agencies operating out of leased space. To date, the fund has received \$3,622,500 from Fund (390).

Current FY 2017:

The seventh of eight planned repayments from the 2009 loan is anticipated from Fund (390) during FY 17 to Fund (471).

Reserves of \$3,567,500 will be held in Fund (471) for environmental risks and potential liabilities associated with the unlined cells. A study was conducted that indicated potential liabilities could exceed the current balance in the fund. Therefore, maintaining annual repayments and/or funding from reserves in this and future years is prudent.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Utilities Department

**Solid & Hazardous Waste Management Division
Mandatory Trash Collection Fund (473)**

Mission Statement

Protect the health and safety of citizens of Collier County by providing collection, disposal, and code compliance activities related to the solid waste stream generated in the county.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Solid Waste Residential Collections Operations	-	20,451,300	23,236,700	-2,785,400
Administration of the Solid Waste Collections System that includes contract administration, short and long term financial planning and growth management planning. Provides sound accounting standards to the financial operations within the trash collection program.				
Solid Waste Residential Collections Franchisees	-	-	1,617,000	-1,617,000
Provides payment to Mandatory Trash Collection franchisees in accordance with the Mandatory Trash Collection Ordinance and the Solid Waste Franchisee agreements for the number of units served curbside.				
Solid Waste Residential Collections Indirect Cost Reimbursement	-	106,900	-	106,900
Transfers	-	4,803,500	-	4,803,500
Reserves	-	5,161,600	5,669,600	-508,000
Current Level of Service Budget	-	30,523,300	30,523,300	-

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Curbside Tons Collected	117,834	123,994	120,336	125,163
District 1 - Mandatory Trash Collection Rate	182.37	188.29	188.29	190.31
District 1 - Percentage of Rate Change Over Previous Year	5.10	3.25	3.15	1.07
District 2 - Mandatory Trash Collection Rate	170.36	177.34	177.34	181.45
District 2 - Percentage of Rate Change Over Previous Year	3.10	4.10	3.99	2.32
No. of Residential Curbside Accounts at Year End	116,570	118,890	119,678	122,150

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	18,341,923	19,803,400	19,771,700	20,451,300	-	20,451,300	3.3%
Indirect Cost Reimburs	115,600	88,500	88,500	106,900	-	106,900	20.8%
Net Operating Budget	18,457,523	19,891,900	19,860,200	20,558,200	-	20,558,200	3.3%
Trans to Property Appraiser	291,883	311,600	311,600	316,500	-	316,500	1.6%
Trans to Tax Collector	106,910	117,700	117,700	120,900	-	120,900	2.7%
Trans to 408 Water/Sewer Fd	1,418,800	1,623,500	1,623,500	1,989,900	-	1,989,900	22.6%
Trans to 470 Solid Waste Fd	212,200	310,400	310,400	175,700	-	175,700	(43.4%)
Trans to 474 Solid Waste Cap Fd	1,900,000	1,050,000	1,050,000	2,200,500	-	2,200,500	109.6%
Reserves for Contingencies	-	1,828,900	-	2,055,800	-	2,055,800	12.4%
Reserves for Cash Flow	-	2,601,600	-	3,105,800	-	3,105,800	19.4%
Total Budget	22,387,316	27,735,600	23,273,400	30,523,300	-	30,523,300	10.1%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Public Utilities Department

**Solid & Hazardous Waste Management Division
Mandatory Trash Collection Fund (473)**

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Franchise Fees	1,468,252	1,390,000	1,549,000	1,617,000	-	1,617,000	16.3%
Special Assessments	2,172	-	-	-	-	-	na
Charges For Services	206,413	206,400	209,400	211,200	-	211,200	2.3%
Mandatory Collection Fees	20,393,656	21,572,800	22,139,800	22,970,500	-	22,970,500	6.5%
Miscellaneous Revenues	55,006	55,000	55,000	55,000	-	55,000	0.0%
Interest/Misc	83,189	45,200	47,000	47,000	-	47,000	4.0%
Trans frm Tax Collector	41,510	-	-	-	-	-	na
Carry Forward	6,278,500	5,629,700	6,140,800	6,867,600	-	6,867,600	22.0%
Less 5% Required By Law	-	(1,163,500)	-	(1,245,000)	-	(1,245,000)	7.0%
Total Funding	28,528,697	27,735,600	30,141,000	30,523,300	-	30,523,300	10.1%

Forecast FY 2016:

Operating expenses are in line with budget.

Forecast Revenue for Mandatory Collections is approximately 2.6% over the FY 16 budget.

Current FY 2017:

The increase in operating expenses is primarily due to a contractual CPI increase in collection service rates, residential tipping fee rate increase 10%, and the addition of almost 2,500 new residential curbside accounts during the year.

Revenues:

The mandatory solid waste residential assessment fee for customers in District I is budgeted to increase 2.59% and 2.15% in District II primarily due to the change in the contractual CPI collection rate and the increase in tipping fees. These assessment fee increases and an estimated increase of 2,500 customer accounts in FY 17 result in a budgeted revenue increase of 6.5%.

Debt Service



Debt Service

History of Bond refundings - starting in Fiscal Year 2010:

On June 22, 2010, the Board approved the issuance of the Collier County Special Obligation Revenue Bonds, Series 2010 in order to refinance all twelve (12) of the County's outstanding Commercial Paper Loans. Assuming that the balance due on December 2012 would be rolled into a new commercial paper loan and the variable interest plus administrative fee rate is 5%, the refunding generated a net present value savings of 6.34%, or \$3,796,567. The refinancing allowed the County to take advantage of historically low fixed interest rates, eliminated variable interest rate exposure and the \$47 million lump sum loan payment due in December 2012. The Commercial Paper program served the County well over the years with the previous letter of credit provider.

Based on the Debt Service Reserve Requirement within the Bond documents and the dramatic deteriorating of the bond insurer's credit ratings, the County was obligated to allocate certain moneys to fund the parity Reserve Account by March 31, 2009. On March 24, 2009, agenda item 16(F)7 and again on September 29, 2009, agenda item 16(F)5, the Board of County Commissioners approved to allocate undesignated fund balances of the Collier County Water/Sewer District Capital and Solid Waste Landfill Closure accounts in the total amount of \$19,570,800. These moneys were placed into Sales Tax Bond Reserve Fund 217 to satisfy the funding up of the parity Reserve Account.

On October 26, 2010, the Board approved the refunding of the Capital Improvement Revenue Bonds, Series 2002. The refunding generated a net present value savings of 5.41%, or \$1,362,315 over the remaining bond life (11 years). The refunding also released approximately \$3.8 million of cash from existing debt service reserves currently restricted pursuant to the bond covenants. The new refunding Bonds known as Special Obligation Refunding Revenue Bonds, Series 2010B, were issued without any reserve or reserve insurance policy and are budgeted in fund 298. These refunding bonds are secured through a general covenant to budget and appropriate of legally available non ad valorem revenues.

On October 25, 2011, the Board approved the partial refunding of the Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 5.05%, or \$4,846,269. The refunding also released approximately \$5.3 million of cash from existing debt service reserves currently restricted pursuant to the bond covenants. The new Special Obligation Refunding Revenue Bonds, Series 2011, were issued without any reserve or reserve insurance policy and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

On March 12, 2013, the Board approved to refund all remaining outstanding Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 2.96%, or \$2,064,642. The refunding also released the balance of cash (approximately \$10.4 million) from existing debt service reserves currently restricted pursuant to the bond covenants. The new Special Obligation Refunding Revenue Bonds, Series 2013, were issued without any reserve or reserve insurance policy, and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

The Special Obligation Refunding Revenue Bonds, Series 2010B, Series 2011, and Series 2013, eliminated onerous debt service surety requirements, allowing the release of all borrowed utility and solid waste enterprise funds.

On January 24, 2012, the Board approved the prepayment of the 2007 State Infrastructure Bank Loan. The prepayment generated an interest savings \$59,983.

On April 10, 2012, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2003. The partial refunding generated a net present value savings of 9.21%, or \$3,811,782. The refunding also will release approximately \$2.8 million of cash in June 2013 from existing debt service reserves currently restricted pursuant to the bond covenants. The new Gas Tax Refunding Revenue Bonds, Series 2012, were issued without any reserve or reserve insurance policy.

On May 13, 2014, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2005. The partial refunding generated a net present value savings of 11.38%, or \$9,731,581. The new Gas Tax Refunding Revenue Bonds, Series 2014, were issued without any reserve or reserve insurance policy.

**Collier County Government
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Debt Service

**History of General Governmental Debt Restructuring, Portfolio Interest Savings and
Debt Service Reserve Fund (DSRF) Loan Return to Utilities Since FY 2010**

Date	Debt Issuance	Purpose	Security for the Bonds	Par Amount Restructured	Final Maturity	NPV % Interest Savings over Issuance Life	NPV Dollar Savings over Issuance Life	Amount Returned to Utilities from DSRF	Estimated Annual NPV Dollar Savings
July 2010	Special Obligation Revenue Bonds Series 2010	Refinance FLGFC Outstanding Variable Rate Commercial Paper using Fixed Term Bonds	CBA - All legally Available Non Ad Valorem Revenue	\$59,895,000	2034	6.34%	\$3,796,567	\$0	\$180,788.90
Nov 2010	Special Obligation Refunding Revenue Bonds Series 2010B	Refund all of the County's Outstanding CIP Sales Tax Backed Revenue Bonds Series 2002	CBA - All legally Available Non Ad Valorem Revenue	\$24,620,000	2021	5.41%	\$1,362,315	\$3,853,476	\$170,289.38
Jan 2012	Special Obligation Refunding Revenue Bonds, Series 2011	Refund a portion of the County's Outstanding Series 2003 and 2005 CIP Sales Tax Backed Revenue Bonds	CBA - All legally Available Non Ad Valorem Revenue	\$92,295,000	2030	5.05%	\$4,846,269	\$5,315,794	\$312,693.76
Jan 2012		Pre-paid the 2007 State Infrastructure Bank (SIB) Loan in the Amount of \$6,482,400					\$59,983		
Apr 2012	Gas Tax Refunding Revenue Bonds, Series 2011	Refund a portion of the County's Outstanding Series 2003 Gas Tax Backed Revenue Bonds	Gas Taxes	\$38,680,000	2023	9.21%	\$3,811,782	0	
Apr 2013	Special Obligation Refunding Revenue Bonds, Series 2013	Refunds all Remaining Outstanding Series 2003 and 2005 CIP Sales Tax Backed Revenue Bonds	CBA - All legally Available Non Ad Valorem Revenue	\$73,805,000	2035	2.96%	\$2,064,642	\$10,401,508	\$93,847.36
May 2014	Gas Tax Refunding Revenue Bonds Series 2014	Refunds all Remaining Outstanding Series 2005 Gas Tax Revenue Bonds	Gas Taxes	\$89,780,000	2025	11.38%	\$9,731,581	\$0	\$884,689.00
Totals				\$379,075,000			\$25,673,139	\$19,570,778	\$1,642,308

Debt Service Reserve Fund Requirement eliminated through debt restructuring and all loaned funds from Public Utilities returned.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Debt Service Summary

The Debt Service Section details budgets for the payment of principal and interest on borrowed funds. Funds are borrowed through issuance of general obligation or revenue bonds, commercial paper or bank loans. General obligation bonds are secured by property taxes and can be issued only following a referendum, while revenue bonds pledged a limited revenue source such as sales or gas taxes to repayment and special obligation bonds pledge a basket of legally available non ad valorem revenues. The budget for each debt service fund details the type of debt, the principal outstanding, and the revenue source that is pledged to retire the debt.

Summary of FY 2017 Budgeted Principal and Interest Payments by Fund

<u>Fund Title</u>	<u>Fund #</u>	<u>Principal</u>	<u>Interest</u>	<u>Arbitrage Services</u>	<u>Fiscal Agent Fee</u>	<u>Total</u>
Series 2012 and 2014 Gas Tax Revenue Bond	212	10,195,000	2,939,200	7,000	10,000	13,151,200
Forest Lakes Roadway Limited General Obligation Bonds	259	440,000	113,500	3,500	500	557,500
Radio Road East MSTU Limited General Obligation Bond	266	354,300	3,500	3,000	1,000	361,800
Bayshore/Gateway Triangle CRA Taxable Note (Fifth Third), Series 2009	287	504,000	240,000	0	1,000	745,000
Special Obligation Bonds, Series 2010, 2010B, 2011 and 2013	298	9,705,000	8,590,600	12,000	20,000	18,327,600
Sub-Total General Governmental Debt		21,198,300	11,886,800	25,500	32,500	33,143,100
County Water /Sewer District Debt	410	12,913,300	5,537,700	12,000	11,000	18,474,000
Total		\$34,111,600	\$17,424,500	\$37,500	\$43,500	\$51,617,100

All required principal and interest payments have been made in a timely manner on these bonds.

Current Bond Rating by Rating Agency

<u>Debt Instrument</u>	<u>Moody's</u>	<u>Standard & Poor's</u>	<u>Fitch</u>
Series 2012 Gas Tax Revenue Refunding Bond	A2	A	AA-
Series 2014 Gas Tax Revenue Refunding Bond	-	-	-
Series 2010 Special Obligation Bond	Aa2	AA+	AA
Series 2010B Special Obligation Bond	Aa2	AA+	AA
Series 2011 Special Obligation Bond	Aa2	AA+	AA
Series 2013 Special Obligation Bond	Aa2	-	AA
Series 2007 Forest Lakes Roadway Limited General Obligation Bond (1)	-	-	-
Series 2013, County Water-Sewer Refunding Revenue Bonds	-	-	-
Series 2015, County Water-Sewer Refunding Revenue Bonds	-	-	-
Series 2016, County Water-Sewer Refunding Revenue Bonds	Aa1	-	AAA

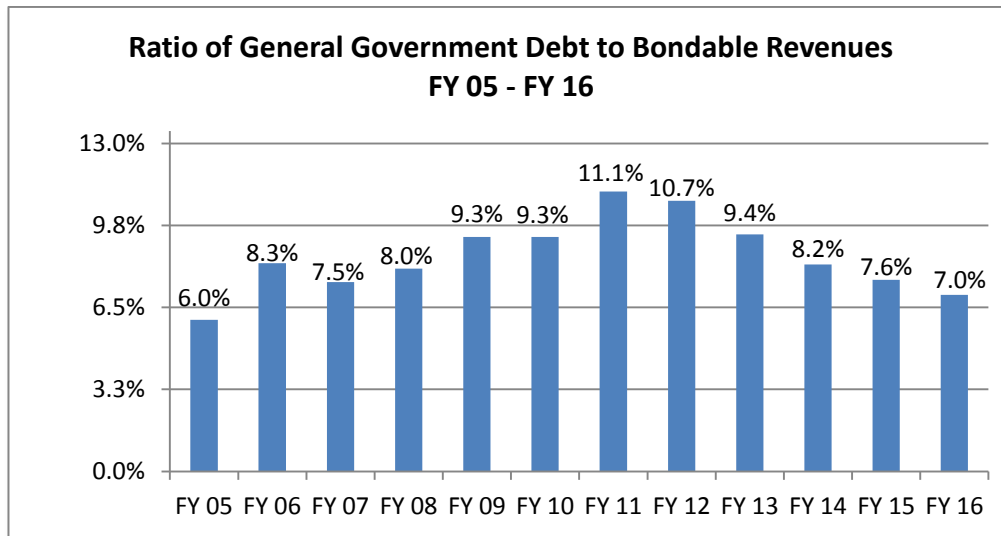
(1) Insured by National Public Finance Guarantee Corp (formerly MBIA). National Public Finance Guarantee Corp is currently rated "A3" by Moody's and "AA-" by S&P.

For the past few years, the County has taken advantage of historically low interest rates and reduced further the cost of borrowing through aggressive restructuring of the debt portfolio. Collier County's principal debt outstanding at September 30, 2016 totals \$489 million of which \$295 million is connected with infrastructure improvements necessitated by population growth and related service demands since 2004. The County's principal debt has been reduced by \$298 million since FY 2008. It is estimated that approximately 50% of the County's existing principal debt will be paid off within the next 7 years. Annual principal and interest payments servicing the current outstanding debt represents 4.81% of the County's net budget.

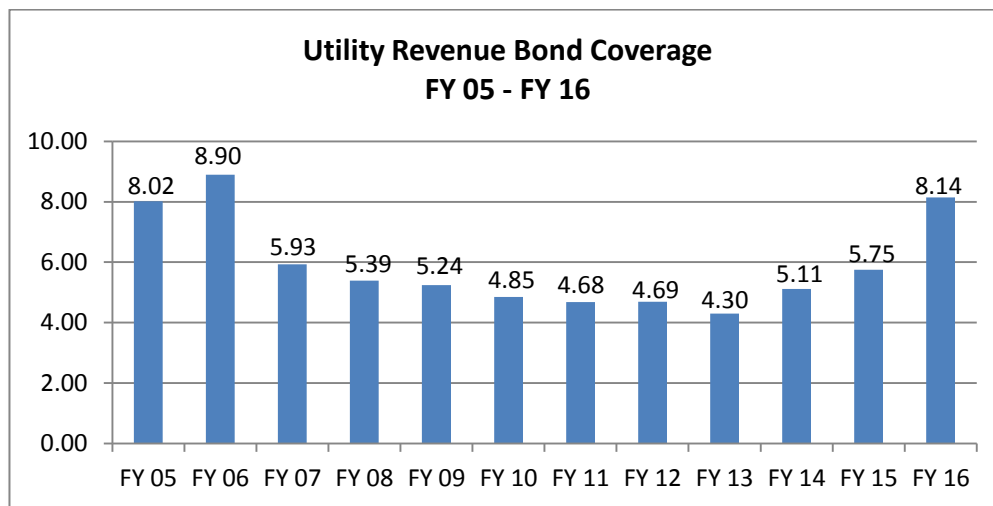
Florida Statutes place no limitations on the application of revenues to debt service by local taxing authorities, but prudent fiscal management dictates a self-imposed level of restraint. The following policy regarding the issuance of debt was adopted in the Growth Management Plan. Collier County will not exceed a maximum ratio of total general government debt service to bondable revenues from current sources of 13%. Current bondable revenues are ad valorem taxes, communications services tax revenue, gas taxes, revenue sharing, impact fees, sales tax, tourist taxes, court facility fees, and charges for services in parks and recreation and community development. The ratio of total general government debt service to bondable revenues from

**Collier County Government
Fiscal Year 2017 Adopted Budget**

current sources is 7.0%. The FY 11 percent of 11.1% was expected and the reason for the increase from FY 10 to FY 11 is the substantial drop in revenues, specifically ad valorem revenues due to tax base erosion resulting from the economic recession. Future consideration of any debt issuance is a policy decision of the Board in accordance with the County's Debt Management Policy. The trend in this ratio is depicted below.



The enterprise funds operate under revenue bonding ratios set by the financial markets and are, therefore, excluded from this debt policy. The utility revenue bonds require coverage (net revenue consisting of user fees, special assessments, and system development charges divided by total debt service requirements) of 1.25. As demonstrated below, the actual coverage well exceeds the ratio required in the utility bond covenants.



Many, but not all, capital projects are funded on a cash basis. This is recognized in the Growth Management Plan policy regarding general obligation debt: Certain large scale projects of significant county-wide impact and cost would, if funded by current ad valorem taxes in the year of construction, result in an unacceptable millage rate. These projects could be proposed for general obligation bonding. The electorate could be asked through referendum to approve the borrowing of funds for the projects and the levy of ad valorem taxes to pay the resulting debt service. Any capital projects financed by borrowing money shall have a repayment period limited to the useful life of the asset.

Bond Refinancing

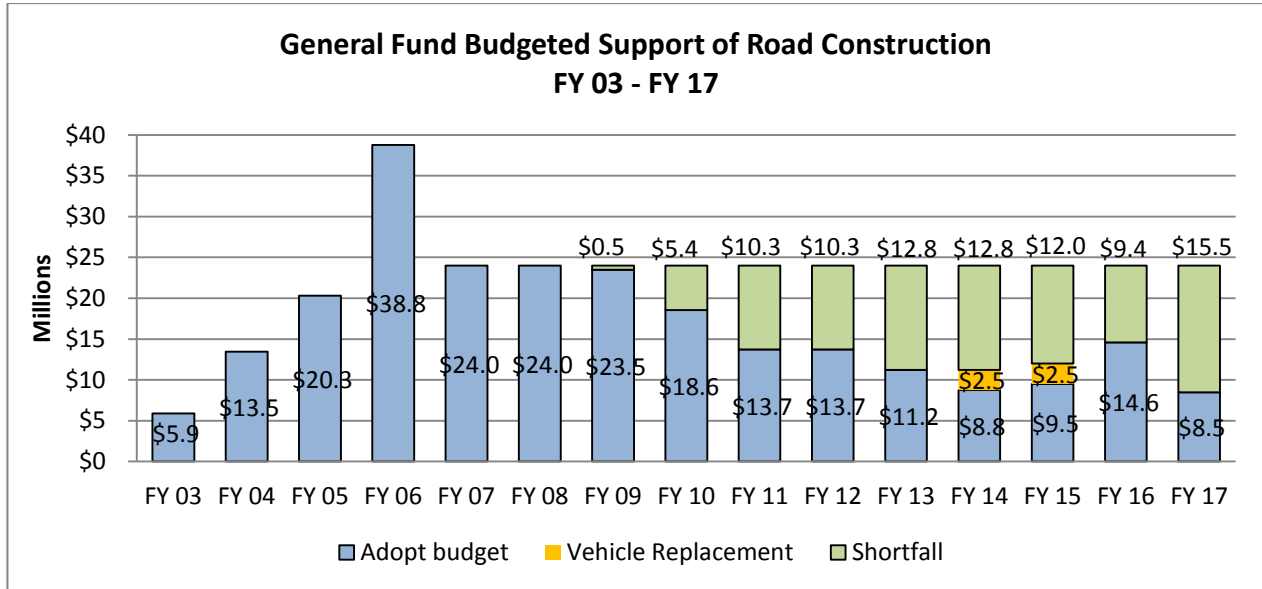
The County's Finance Committee, consisting of key County financial management staff and the County's Financial Advisor, explore the possibility of savings to be generated through refinancing existing bond issues. Depending on market conditions, bond refunding/refinancing may be recommended by the Finance Committee. In general, the net present value savings generated by any proposed refinancing shall be a minimum of 5%. As a general rule, savings generated by refinancing shall be utilized to reduce future debt service payments. Five (5) percent savings is considered a benchmark, but any advance refunding that produces a smaller net present value savings may be considered on a case-by-case basis.

Over the past six (6) fiscal years the County has restructured \$379.1 million in outstanding general governmental debt which reduced the cost of borrowing by \$25.7 million within the portfolio and returned all \$19.5 million borrowed from enterprise funds which was required to fund a debt service reserve under the previously outdated bond covenants.

Impact of Bonding on Current and Future Operations

Road Construction Program

The adopted road-financing plan (approved by the Board of County Commissioners following the defeat of an infrastructure sales tax referendum) required bonding all of the County's available gas tax capacity. Gas tax revenues were previously used to fund the road construction program on a pay as you go basis. The Board also committed to using General Fund ad valorem taxes as a revenue stream in the road construction program. The magnitude of the commitment (backfilling for the gas tax revenue now committed to debt repayment) is highlighted in the following graph.

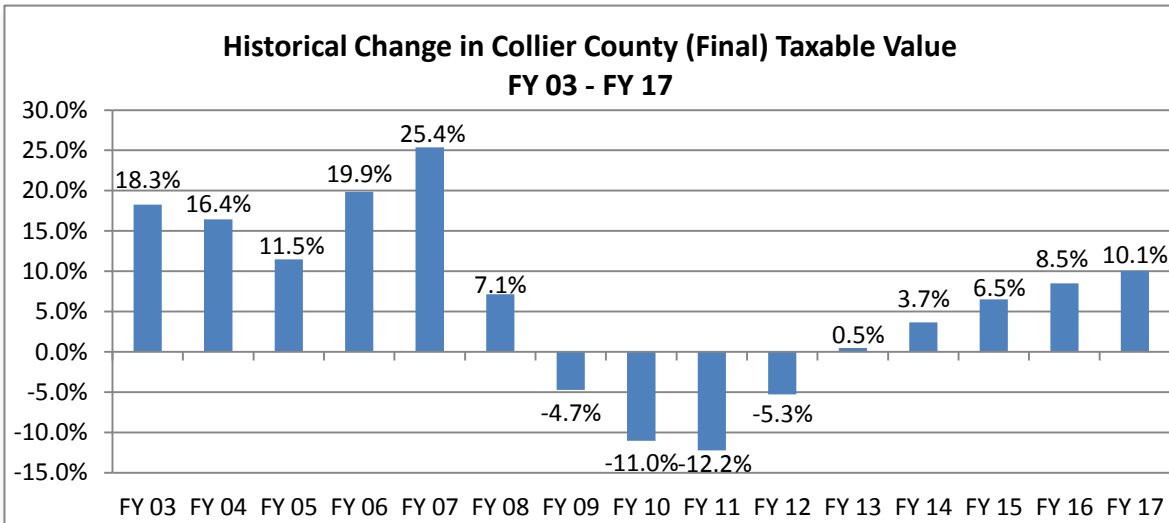


The FY 06 General Fund transfer to road construction included \$14.1 million accumulated in reserves over the past few budget cycles, while there were extraordinary increases in taxable value. The General Fund support of the road program was expected to be maintained at \$24.0 million annually, as there will be a large future requirement for road resurfacing due to the level of new lane miles added to the road network in Collier County in recent years, as well as a need to address bridge maintenance in the Golden Gate Estates area. The softening real estate market and declining taxable values has challenged the County's ability to commit General Fund resources – at the proposed \$24 million level – toward roadway construction and capital maintenance. In FY 14 and FY 15, Growth Management Division requested that approximately \$2.5 million (each year) of the road construction money go towards operations and replacing vehicles and equipment. In

**Collier County Government
Fiscal Year 2017 Adopted Budget**

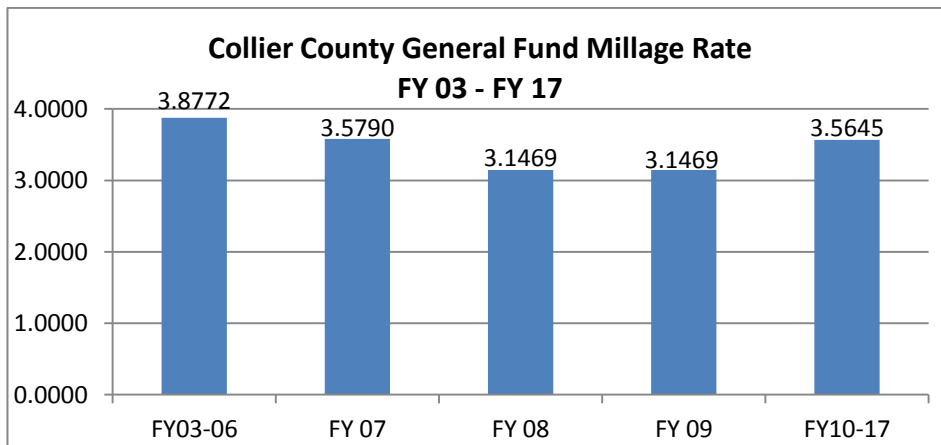
FY 17, the Growth Management Department reallocated some of the road capital money to stormwater and asset management projects.

Prior to considering any new or enhanced programs, the Board, in previous budget years, committed to using growth tax revenues from rapidly escalating property values (new construction and increased value of existing properties) to meet the requirements of the road construction program. However, the recent downward trend in taxable value will mean a reduced property tax investment in the road program. The annual change in Collier County taxable value is depicted in the following graph.



This has impacted County operations in a number of ways. In spite of the rapidly escalating property values in Collier County, the General Fund millage rate was maintained at a constant level during the period from FY 03 through FY 06. If the infrastructure sales tax had been approved, there would have been greater flexibility in “rolling back” the millage rate to adjust for the increasing value of existing property.

Due to the magnitude of the increases in taxable value from FY 03 through FY 07, budget policy development in FY 08 emphasized rolling back the millage rate for any increase in taxable value above 10%. The softening of the real estate market resulted in only a 7.1% increase in taxable value in FY 08. However, consistent with the requirements of tax reform legislation, the General Fund millage rate was reduced to 3.1469 in FY 08. For FY 10, faced with another year of County wide taxable value reductions and the prospects of instability in State shared revenues and sales tax due to uncertain economic conditions; the Board voted to increase the millage rate to 3.5645 in order to avoid service cuts. From FY 11 through FY 17, the Board adopted a millage neutral policy guidance.

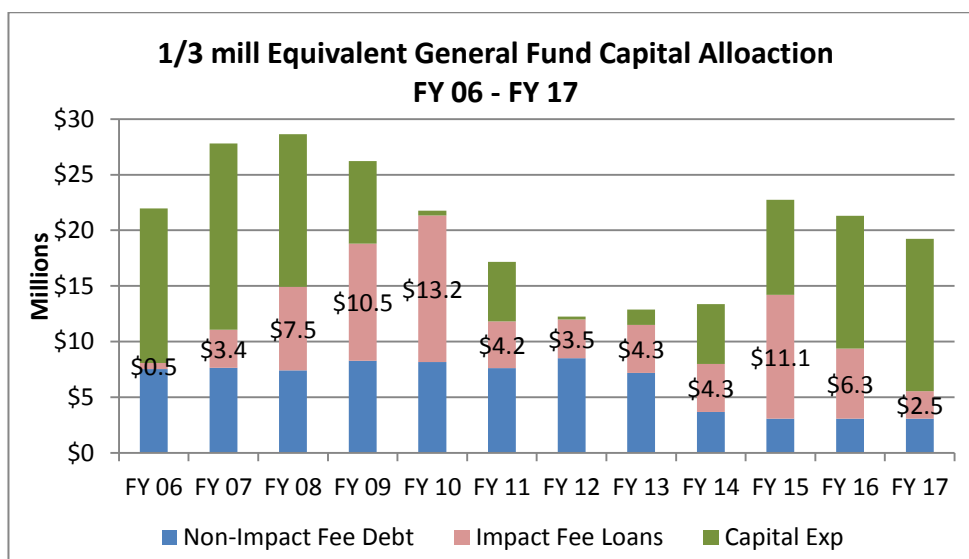


**Collier County Government
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General Government Capital Projects

General government capital projects are included in the General Fund. Projects include renovations to existing facilities and construction of new general government facilities for which there is no established impact fee. The annual funding allocation for General Fund capital projects should be the equivalent in dollars to 0.3333 mills, however, in FY 17, it dropped to 0.2495 mills.

Debt service payments for growth related projects financed with capital improvement bonds were to be paid off with impact fees. Impact fee collections have declined by more than 50% since FY 07. At this time, impact fee collections are insufficient to meet the required annual debt service payments. Therefore, the General Fund is assisting the impact fee funds with their debt service payments. For FY 12, loans to the various impact fee funds were reduced by a one-time occurrence of reallocating unused project money to debt. Also, the Capital Improvement Revenue Bonds, Series 2002/2003/2005 were refunded into the 2010B; 2011 and 2013 Special Obligation Bonds reducing the principal and interest payments from the various impact fee funds, therefore further reducing the size of the General Fund loans. For FY 15, the \$11.1 million loan includes \$4.3 million to assist the impact fee funds with their debt service payments and \$6.8 million for funding for three growth related projects, an EMS station, a Sheriff Substation and the purchase and renovation of building for the Supervisor of Elections. For FY 16, the \$6.3 million loan includes an additional \$900,000 for the Sheriff Substation.



**Collier County Government
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Collier County, Florida
DRAFT Notes to the Financial Statements
September 30, 2016

NOTE 6 – LONG-TERM DEBT

SUMMARY OF CHANGES IN LONG-TERM OBLIGATIONS

The following is a summary of changes in long-term obligations for the year ended September 30, 2016:

000's Omitted

	October 1, 2015	Additions	Reductions	Premium Amortized, net	September 30, 2016	Due within one year
Governmental Activities:						
Bonds Payable	\$ 334,875	\$ -	\$ (19,605)	\$ -	\$ 315,270	\$ 20,340
Premium on Bonds Payable	16,771	-	-	(1,450)	15,321	-
Notes Payable	6,401	-	(556)	-	5,845	558
Capital Lease Obligations	1,519	-	(582)	-	937	622
Self-Insurance Claims	6,959	50,785	(49,842)	-	7,902	6,283
Net Pension Liability	134,201	-	-	-	134,201	-
Net OPEB Obligation	2,994	2,072	(1,191)	-	3,875	-
Compensated Absences	21,790	13,014	(8,141)	-	26,663	9,342
Total	<u>\$ 525,510</u>	<u>\$ 65,871</u>	<u>\$ (79,917)</u>	<u>\$ (1,450)</u>	<u>\$ 510,014</u>	<u>\$ 37,145</u>
Business-type Activities:						
Bonds and Loans Payable	\$ 193,285	\$ 48,105	\$ (72,915)	\$ -	\$ 168,475	\$ 12,913
Premium on Bonds Payable	816	12,048	(790)	(226)	11,848	-
Notes Payable	64	-	-	-	64	64
Capital Lease Obligations	1,074	472	(299)	-	1,247	382
Landfill Closure Liability	1,906	-	(22)	-	1,884	-
Net Pension Liability	26,451	-	-	-	26,451	-
Compensated Absences	2,595	2,481	(2,294)	-	2,782	2,225
Total	<u>\$ 226,191</u>	<u>\$ 63,106</u>	<u>\$ (76,320)</u>	<u>\$ (226)</u>	<u>\$ 212,751</u>	<u>\$ 15,584</u>

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Collier County, Florida
DRAFT Notes to the Financial Statements
September 30, 2016

NOTE 6 – LONG-TERM DEBT – CONTINUED

DESCRIPTIONS OF BONDS, LOANS AND NOTES PAYABLE

Bonds, loans and notes payable at September 30, 2016 were composed of the following:

GOVERNMENTAL ACTIVITIES

Governmental Activities Limited General Obligation Bonds

\$6,215,000 2007 Limited General Obligation Bonds, Forest Lakes Roadway and Drainage Municipal Service Taxing Unit, due in installments of \$300,000 to \$540,000 through January 1, 2022; interest at 3.75% to 4.25% and collateralized by a limited ad valorem pledge of up to 4 mils.	\$ 2,930,000
Total Governmental Activities Limited General Obligation Bonds	\$ 2,930,000

Governmental Activities Revenue Bonds

\$38,680,000 2012 Gas Tax Refunding Revenue Bonds, due in annual installments of \$2,700,000 to \$6,605,000 through June 1, 2023; interest at 3.00% to 5.00% and collateralized by a pledge on the combined gas tax proceeds.	\$ 23,025,000
\$89,780,000 2014 Gas Tax Refunding Revenue Bonds, due in annual installments of \$1,065,000 to \$13,265,000 through June 1, 2025; interest at 2.33% and collateralized by a pledge on the combined gas tax proceeds.	81,515,000
\$59,895,000 2010 Special Obligation Revenue Bonds, due in annual installments of \$1,545,000 to \$3,860,000 through July 1, 2034; interest at 3.00% to 4.50% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.	49,365,000
\$24,620,000 2010B Special Obligation Revenue Bonds, due in annual installments of \$1,830,000 to \$2,630,000 through October 1, 2021; interest at 3.00% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.	14,330,000
\$92,295,000 2011 Special Obligation Revenue Bonds, due in annual installments of \$1,605,000 to \$8,270,000 through October 1, 2029; interest at 2.50% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.	70,300,000
\$73,805,000 2013 Special Obligation Revenue Bonds, due in annual installments of \$4,860,000 to \$8,525,000 through October 1, 2035; interest at 3.50% to 4.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.	73,805,000
Total Governmental Activities Revenue Bonds	\$ 312,340,000

Governmental Activities Notes Payable

\$7,557,900 Bayshore Gateway Community Redevelopment Agency Taxable Note, due in monthly installments of \$41,988 through June 1, 2018; variable interest rate of 30-Day LIBOR plus 3.75% and collateralized by a pledge on all legally available non-ad valorem revenues of the Bayshore Gateway Community Redevelopment Agency.	\$ 5,505,721
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**Collier County Government
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Collier County, Florida
DRAFT Notes to the Financial Statements
September 30, 2016

NOTE 6 – LONG-TERM DEBT – CONTINUED

\$550,000 2012 Limited General Obligation Note, Radio Road East Municipal Service Taxing Unit, due in installments of \$3,847 to \$5,408 through June 1, 2022; interest at 3.44% and collateralized by a limited ad valorem pledge of up to .5 mils.	<u>339,082</u>
Total Governmental Activities Notes Payable	<u>\$ 5,844,803</u>
Total Governmental Activities Obligations	<u>\$ 321,114,803</u>
Unamortized Bond Premium	<u>\$ 15,321,339</u>
Governmental Activities Obligations, Net	<u>\$ 336,436,142</u>
Less Current Portion of Governmental Activities Obligations	<u>\$ (20,898,121)</u>
Long-Term Portion of Governmental Activities Obligations, Net	<u>\$ 315,538,021</u>

BUSINESS-TYPE ACTIVITIES

Business-type Activities Revenue Bonds

\$17,769,080 2013 Collier County Water and Sewer Refunding Revenue Bonds due in annual installments of \$1,369,430 to \$4,312,275, commencing July 1, 2014 through July 1, 2021; interest at 1.47% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District.	\$ 7,040,398
\$17,687,000 2015 Collier County Water and Sewer Refunding Revenue Bonds due in annual installments of \$2,533,000 to \$4,561,000, commencing July 1, 2017 through July 1, 2022; interest at 1.75% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District.	17,687,000
\$48,105,000 2016 Collier County Water and Sewer Refunding Revenue Bonds due in annual installments of \$5,035,000 to \$7,090,000, commencing July 1, 2029 through July 1, 2036; interest at 5.00% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District.	<u>48,105,000</u>
Total Business-type Activities Revenue Bonds	<u>\$ 72,832,398</u>

Business-type Activities Loans and Notes Payable

\$166,580 County Water and Sewer District agreement with private developer payable through use of sewer impact fee credits. Non-interest bearing agreement.	\$ 64,255
\$13,730,740 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.65% payable in 40 semiannual payments commencing January 15, 1999 and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District.	1,714,626
\$21,951,544 County Water and Sewer District State Revolving Fund Loan, interest payable at 3.05% payable in 40 semiannual payments commencing November 15, 2001 and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District.	6,736,021
\$5,055,347 County Water and Sewer District State Revolving Fund Loan, interest payable at 3.05% payable in 40 semiannual payments commencing October 15, 2004 and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District.	2,443,943
\$6,560,956 County Water and Sewer District State Revolving Fund Loan, interest payable at 3.05% payable in 40 semiannual payments commencing January 15, 2005 and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District.	3,104,979
\$28,630,467 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.95% payable in 40 semiannual payments commencing June 15, 2006 and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District.	<u>16,007,563</u>

**Collier County Government
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Collier County, Florida
DRAFT Notes to the Financial Statements
September 30, 2016

NOTE 6 – LONG-TERM DEBT – CONTINUED

\$10,280,778 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.90% payable in 40 semiannual payments commencing September 15, 2006 and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District.	5,514,243
\$5,445,223 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.92% payable in 40 semiannual payments commencing December 15, 2005 and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District.	2,855,539
\$4,210,716 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.74% payable in 40 semiannual payments commencing November 15, 2007 and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District.	2,516,161
\$5,625,546 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.75% and 2.64% payable in 40 semiannual payments commencing April 15, 2008 and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District.	3,505,100
\$21,126,718 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.25%, 2.64%, 2.71% and 2.79% payable in 40 semiannual payments commencing August 15, 2008 and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District.	14,622,015
\$42,505,652 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.25%, 2.37%, 2.64% and 2.79% payable in 40 semiannual payments commencing October 15, 2009 and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District.	34,588,439
\$2,864,137 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.79% payable in 40 semiannual payments commencing December 15, 2009 and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District.	<u>2,033,809</u>
Total Business-type Activities Loans and Notes Payable	<u>\$ 95,706,693</u>
Total Business-type Activities Obligations	<u>\$ 168,539,091</u>
Unamortized Bond Premium	<u>\$ 11,848,177</u>
Business-type Activities Obligations, Net	<u>\$ 180,387,268</u>
Less Current Portion of Business-type Activities Obligations Payable from Unrestricted Assets	\$ (7,085,210)
Less Current Portion of Business-type Activities Obligations Payable from Restricted Assets	\$ (5,892,192)
Long-Term Portion of Business-type Activities Obligations, Net	<u><u>\$ 167,409,866</u></u>

**Collier County Government
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Collier County, Florida
DRAFT Notes to the Financial Statements
September 30, 2016

NOTE 6 – LONG-TERM DEBT – CONTINUED

SUMMARY OF DEBT SERVICE REQUIREMENTS TO MATURITY

The total annual debt service requirements to maturity of long-term debt, excluding compensated absences, capitalized leases, premiums, discounts and arbitrage rebate liability, are as follows:

Governmental Activities							
Fiscal Year	Limited General Obligation Bonds		Revenue Bonds		Notes Payable		Totals
	Principal	Interest	Principal	Interest	Principal	Interest	
2017	\$ 440,000	\$ 113,475	\$ 19,900,000	\$ 11,529,730	\$ 558,121	\$ 234,992	\$ 32,776,318
2018	460,000	95,475	20,655,000	10,766,957	5,058,027	162,999	37,198,458
2019	475,000	76,181	21,440,000	9,961,048	58,124	6,955	32,017,308
2020	495,000	55,569	22,270,000	9,145,667	60,156	4,924	32,031,316
2021	520,000	34,000	23,085,000	8,307,969	62,258	2,821	32,012,048
2022-26	540,000	11,475	105,570,000	29,055,993	48,117	692	135,226,277
2027-31	-	-	50,565,000	15,616,260	-	-	66,181,260
2032-36	-	-	48,855,000	4,717,088	-	-	53,572,088
Totals	\$ 2,930,000	\$ 386,175	\$ 312,340,000	\$ 99,100,712	\$ 5,844,803	\$ 413,383	\$ 421,015,073

Business-type Activities					
Fiscal Year	Revenue Bonds		Loans and Notes Payable		Totals
	Principal	Interest	Principal	Interest	
2017	\$ 3,902,430	\$ 2,818,267	\$ 9,074,971	\$ 2,502,514	\$ 18,298,182
2018	3,968,061	2,753,808	9,259,743	2,253,489	18,235,101
2019	4,031,480	2,688,256	8,623,257	2,003,493	17,346,486
2020	4,099,464	2,621,655	8,862,105	1,764,650	17,347,874
2021	4,164,963	2,553,914	9,107,639	1,519,112	17,345,628
2022-26	4,561,000	12,106,067	38,344,582	4,229,333	59,240,982
2027-31	15,885,000	11,258,250	12,434,396	480,348	40,057,994
2032-36	32,220,000	4,990,500	-	-	37,210,500
Totals	\$ 72,832,398	\$ 41,790,717	\$ 95,706,693	\$ 14,752,939	\$ 225,082,747

CURRENT YEAR DEBT REFUNDING

On May 26, 2016, the Collier County Water and Sewer District issued the Series 2016A Water and Sewer Refunding Revenue Bond in the par amount of \$48,105,000. These bonds were issued for the purpose of currently refunding the District's remaining Series 2006 Water and Sewer Revenue Bonds. The final maturity of the refunding bonds is July 1, 2036, with an interest rate of 5.00%. The refunding achieved a net present value savings of 17.97% on the refunded bonds. The current refunding achieved an aggregate debt service savings of \$15,922,828 and an economic gain of \$10,737,030. The refunded Series 2006 bonds were redeemed on July 1, 2016.

Collier County Government
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Collier County, Florida
DRAFT Notes to the Financial Statements
September 30, 2016

NOTE 6 – LONG-TERM DEBT – CONTINUED

RESTRICTIVE COVENANTS

According to County resolutions authorizing the issuance of the Series 2010, 2010B, 2011 and 2013 Special Obligation Refunding Revenue Bonds, the County has covenanted, subject to certain restrictions and limitations, to appropriate in its annual budget, by amendment if necessary, from non-ad valorem revenues amounts sufficient to pay principal and interest on the combined Special Obligation Bonds.

According to County resolutions authorizing the issuance of the Series 2012 and 2014 Gas Tax Revenue Refunding Bonds, the issues are payable from and secured by liens on gas tax revenues.

Bayshore Gateway Community Redevelopment Agency (Agency) tax increment revenues are pledged for the repayment of the Agency's Series 2013 taxable note. The Agency has additionally covenanted to budget and appropriate from all legally available non-ad valorem revenues of the Agency to pay the Series 2013 note to the extent the tax increment revenues are insufficient. The Series 2013 note does not constitute an indebtedness of the County and is payable solely from the security provided by the Agency. The Agency is required to have a debt service reserve balance of \$800,000 as of the end of fiscal year 2016. The Agency was in compliance with these covenants for the year ended September 30, 2016.

The County Water and Sewer District (District) has pledged future water and sewer customer revenues, net of certain operating expenses, to repay \$72,832,398 in Series 2013, 2015 and 2016 revenue bonds. Proceeds from the bonds were used for the refinancing of bonds issued for rehabilitation or expansion of the District's water and sewer systems. Principal and interest are payable through July 1, 2036, solely from the net revenues and certain other fees and charges derived from operation of the County's Water and Sewer District (District). The pledge of net revenues by the District from the operation of the system does not constitute a lien upon the system or any other property of the County. The resolutions authorizing the revenue bonds include an obligation for the District to fix, establish and maintain such rates and collect such fees so as to provide in each year net revenues, as defined in the bond resolutions, which together with system development fees (impact fees) and special assessment proceeds (if applicable) received shall be at least 125% of the annual debt service requirements for the bonds; provided, however, that net revenues in each fiscal year shall be adequate to pay at least 100% of the annual debt service on the bonds. Fiscal year 2016 pledged revenues, net of operating expenses, were \$41,932,358 and \$55,576,032 when system development fees were included. Principal and interest paid on the bonds during fiscal year 2016 totaled \$6,827,648, providing coverage of 614% and 814%, respectively. In addition, bond covenants require a renewal and replacement amount equal to \$300,000 in the District funds. The District was in compliance with these covenants for the year ended September 30, 2016.

The District has several State Revolving Fund loans outstanding with the Florida Department of Environmental Protection. These loans are collateralized by a lien on pledged revenues consisting of net revenues from the operations of the County Water and Sewer System and system development fees. The lien is subordinate in all respects to the liens placed upon pledged revenues established by bonded indebtedness. The District must maintain rates and charges for services which together with system development fees are sufficient to pay 115% to 125%, depending upon the individual loan agreement, of the annual debt service requirements on the loans, as well as satisfy the coverage requirements of all senior debt obligations. The District's State Revolving Fund loans were in compliance with these covenants for the year ended September 30, 2016.

LEGAL DEBT MARGIN

The Constitution of the State of Florida and the Florida Statutes set no legal debt limit.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Collier County, Florida
DRAFT Notes to the Financial Statements
September 30, 2016

NOTE 6 – LONG-TERM DEBT – CONTINUED

INTEREST CAPITALIZED

Interest costs on the long-term debt of business-type activities, including capitalized leases, incurred and capitalized during the year ended September 30, 2016 were as follows:

	Total Interest Cost Incurred	Interest Cost Capitalized	Net Interest Expense
Business-type Activities	\$ 4,761,115	\$ 1,537,416	\$ 3,223,699

Interest expense is shown as a direct expense of the Business-type Activities.

LEASE OBLIGATIONS

Capitalized leases payable at September 30, 2016 amounted to \$2,184,342. These obligations, which are collateralized by equipment and vehicles, have total annual installments ranging from \$29,702 to \$1,059,053 including interest ranging from 1.83% to 4.82% and mature through 2022. As of year-end, equipment currently leased under capital leases in the governmental activities had a historical cost of \$2,942,557 and accumulated depreciation of \$1,648,225. Equipment currently leased under capital leases in the business-type activities had a historical cost of \$2,518,891 and accumulated depreciation of \$1,043,377.

Future minimum capital lease obligations as of September 30, 2016 were as follows:

	Governmental Activities	Business-type Activities	Total
2017	\$ 663,212	\$ 395,841	\$ 1,059,053
2018	92,889	353,137	446,026
2019	92,887	352,412	445,299
2020	92,887	94,430	187,317
2021	40,233	78,693	118,926
2022	29,702	-	29,702
Total minimum lease payments	1,011,810	1,274,513	2,286,323
Less amount representing interest	(74,496)	(27,485)	(101,981)
Present value of minimum lease payments	\$ 937,314	\$ 1,247,028	\$ 2,184,342

The County also leases office space, office equipment and storage space under operating leases. These leases expire or are cancellable within the next fiscal year. In the normal course of operations, these leases will be renewed or replaced by other leases. Total rental expenditures for all operating leases within the governmental activities for the year ended September 30, 2016 were \$2,546,579. Total rental expenditures for all operating leases within business-type activities governmental activities for the year ended September 30, 2016 were \$399,054.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Debt Service

General Governmental Debt

Department Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	12,000	-	12,000	-	12,000	0.0%
Arbitrage Services	21,264	25,500	24,200	25,500	-	25,500	0.0%
Debt Service	71	33,800	31,400	32,500	-	32,500	(3.8%)
Debt Service - Principal	19,414,518	20,161,500	20,161,500	21,198,300	-	21,198,300	5.1%
Debt Service - Interest Expense	13,535,237	12,671,300	12,655,300	11,886,800	-	11,886,800	(6.2%)
Net Operating Budget	32,971,090	32,904,100	32,872,400	33,155,100	-	33,155,100	0.8%
Trans to Property Appraiser	4,097	6,200	4,500	6,200	-	6,200	0.0%
Trans to Tax Collector	11,213	15,700	15,000	15,100	-	15,100	(3.8%)
Trans to 001 General Fund	950	1,400	500	1,000	-	1,000	(28.6%)
Trans to 132 Pine Ridge	305,100	13,100	13,100	-	-	-	(100.0%)
Trans to 138 Naples Prod Pk	-	650,000	650,000	-	-	-	(100.0%)
Trans to 174 Consvr Collier Maint	91,025	85,100	65,800	5,000	-	5,000	(94.1%)
Trans to 298 Sp Ob Bd '10	3,221	-	-	-	-	-	na
Reserves for Contingencies	-	84,000	-	74,500	-	74,500	(11.3%)
Reserves for Debt Service	-	1,833,300	-	2,626,400	-	2,626,400	43.3%
Reserves for Future Debt Service	-	1,522,800	-	1,192,600	-	1,192,600	(21.7%)
Reserves for Cash Flow	-	1,627,100	-	1,669,600	-	1,669,600	2.6%
Total Budget	33,386,696	38,742,800	33,621,300	38,745,500	-	38,745,500	0.0%

Appropriations by Program	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
CRA Taxable Note (Fifth Third Bank), Series 2013 (287)	879,512	771,000	755,000	745,000	-	745,000	(3.4%)
Forest Lakes Roadway Limited General Obligation Bonds (259)	560,415	559,300	558,800	557,500	-	557,500	(0.3%)
Naples Park Drainage Debt Service (226)	-	12,000	-	12,000	-	12,000	0.0%
Radio Road East MSTU Limited General Obligation Bond (266)	67,649	71,000	67,800	361,800	-	361,800	409.6%
Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212)	13,142,668	13,159,000	13,159,000	13,151,200	-	13,151,200	(0.1%)
Special Obligation Bonds, Series 2010, 2010B, 2011 and 2013 (298)	18,320,846	18,331,800	18,331,800	18,327,600	-	18,327,600	0.0%
Total Net Budget	32,971,090	32,904,100	32,872,400	33,155,100	-	33,155,100	0.8%
Total Transfers and Reserves	415,606	5,838,700	748,900	5,590,400	-	5,590,400	(4.3%)
Total Budget	33,386,696	38,742,800	33,621,300	38,745,500	-	38,745,500	0.0%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Debt Service

General Governmental Debt

Department Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	482,075	499,200	479,300	473,400	-	473,400	(5.2%)
Delinquent Ad Valorem Taxes	12,638	1,500	500	6,000	-	6,000	300.0%
Gas Taxes	-	-	-	1,800,000	-	1,800,000	na
Miscellaneous Revenues	125,000	-	-	-	-	-	na
Interest/Misc	92,108	17,300	19,200	17,300	-	17,300	0.0%
Trans frm Property Appraiser	474	-	-	-	-	-	na
Trans frm Tax Collector	4,354	-	-	-	-	-	na
Trans fm 001 Gen Fund	3,079,600	3,077,500	3,077,500	3,073,000	-	3,073,000	(0.1%)
Trans fm 101 Transp Op Fd	1,205,500	1,206,600	1,206,600	1,207,100	-	1,207,100	0.0%
Trans fm 111 MSTD Gen Fd	-	-	-	257,000	-	257,000	na
Trans fm 159 Forest Lake Fd	114,200	100,000	100,000	-	-	-	(100.0%)
Trans fm 187 Bayshore Redev Fd	905,700	858,500	858,500	832,800	-	832,800	(3.0%)
Trans fm 215 Debt Service	1,232	-	-	-	-	-	na
Trans fm 217 Debt Serv	1,989	-	-	-	-	-	na
Trans fm 306 Pk & Rec Cap	321,100	320,000	320,000	320,700	-	320,700	0.2%
Trans fm 313 Gas Tax Cap Fd	13,141,600	13,142,900	13,142,900	12,150,000	-	12,150,000	(7.6%)
Trans fm 345 Pk & Rec Cap	150,000	150,000	150,000	150,000	-	150,000	0.0%
Trans fm 346 Pks Unincorp Cap Fd	2,779,900	2,785,700	2,785,700	2,789,300	-	2,789,300	0.1%
Trans fm 350 EMS Cap Fd	447,700	448,000	448,000	448,000	-	448,000	0.0%
Trans fm 355 Library Cap Fd	1,161,000	1,159,300	1,159,300	1,160,300	-	1,160,300	0.1%
Trans fm 381 Correctional Cap Fd	1,887,100	1,877,400	1,877,400	1,865,500	-	1,865,500	(0.6%)
Trans fm 385 Law Enforc Cap Fd	2,656,600	1,872,700	1,872,700	1,873,000	-	1,873,000	0.0%
Trans fm 390 Gen Gov Fac Cap Fd	4,382,700	5,169,400	5,169,400	5,169,500	-	5,169,500	0.0%
Carry Forward	6,657,100	6,082,500	6,221,600	5,267,300	-	5,267,300	(13.4%)
Less 5% Required By Law	-	(25,700)	-	(114,700)	-	(114,700)	346.3%
Total Funding	39,609,668	38,742,800	38,888,600	38,745,500	-	38,745,500	0.0%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Debt Service

**General Governmental Debt
Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212)**

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Debt Service	-	13,888,800	13,888,800	-
Current Level of Service Budget	-	13,888,800	13,888,800	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Arbitrage Services	5,848	7,000	7,000	7,000	-	7,000	0.0%
Debt Service	(325)	10,000	10,000	10,000	-	10,000	0.0%
Debt Service - Principal	9,440,000	9,900,000	9,900,000	10,195,000	-	10,195,000	3.0%
Debt Service - Interest Expense	3,697,146	3,242,000	3,242,000	2,939,200	-	2,939,200	(9.3%)
Net Operating Budget	13,142,668	13,159,000	13,159,000	13,151,200	-	13,151,200	(0.1%)
Reserves for Debt Service	-	-	-	737,600	-	737,600	na
Total Budget	13,142,668	13,159,000	13,159,000	13,888,800	-	13,888,800	5.5%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Gas Taxes	-	-	-	1,800,000	-	1,800,000	na
Interest/Misc	14,530	100	1,000	2,000	-	2,000	1,900.0%
Trans fm 313 Gas Tax Cap Fd	13,141,600	13,142,900	13,142,900	12,150,000	-	12,150,000	(7.6%)
Carry Forward	28,500	16,000	42,000	26,900	-	26,900	68.1%
Less 5% Required By Law	-	-	-	(90,100)	-	(90,100)	na
Total Funding	13,184,630	13,159,000	13,185,900	13,888,800	-	13,888,800	5.5%

Notes:

Purpose: Gas Tax Refunding Revenue Bonds, Series 2003
Principal Outstanding as of September 30, 2016: \$0
Final Maturity: June 1, 2013
Interest Rate: 3.70% - 5.25%
Revenue Pledged: 5-cent, 6-cent, 7th cent, and 9th cent Gas Tax

Purpose: Gas Tax Revenue Bonds, Series 2005
Principal Outstanding as of September 30, 2016: \$0
Final Maturity: June 1, 2015
Interest Rate: 3.00% - 5.00%
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

Purpose: Gas Tax Refunding Revenue Bonds, Series 2012
Principal Outstanding as of September 30, 2016: \$23,025,000
Final Maturity: June 1, 2023
Interest Rate: 3.00% - 5.00%
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

Purpose: Gas Tax Refunding Revenue Bonds, Series 2014
Principal Outstanding as of September 30, 2016: \$81,515,000
Final Maturity: June 1, 2025
Interest Rate: 2.33%
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

Debt Service

**General Governmental Debt
Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212)**

On April 10, 2012, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2003. The partial refunding generated a net present value savings of 9.21%, or \$3,811,782. The refunding also will release approximately \$2.8 million of cash in June 2013 from existing debt service reserves currently restricted pursuant to the bond covenants. The new Gas Tax Refunding Revenue Bonds, Series 2012, were issued without any reserve or reserve insurance policy.

On May 13, 2014, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2005. The partial refunding generated a net present value savings of 11.38%, or \$9,731,581. The new Gas Tax Refunding Revenue Bonds, Series 2014, were issued without any reserve or reserve insurance policy.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Debt Service

**General Governmental Debt
1994 and 2003 Capital Improvement Revenue Refunding Bd (215)**

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans to 298 Sp Ob Bd '10	1,232	-	-	-	-	-	na
Total Budget	1,232	-	-	-	-	-	na

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	6	-	-	-	-	-	na
Carry Forward	1,200	-	-	-	-	-	na
Total Funding	1,206	-	-	-	-	-	na

Notes:

Purpose: Construct the Jail Expansion/Parking Garage and the Development Services Building Expansion/Parking Garage and refund prior debt. (The Development Services Building Expansion/Parking Garage portion of the debt was defeased on September 21, 2007)

Principal Outstanding as of September 30, 2016: \$0

Final Maturity was to be October 1, 2033

Interest Rate (on remaining bonds): 4.75%

Next Principal payment was to be October 1, 2030

Revenue Pledged: Local Government Half Cent Sales Tax

Reserve Fund 217 was established to fund the parity reserve account for all the Special Obligation Bonds affected.

On October 25, 2011, the Board approved the partial refunding of the Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 5.05%, or \$4,846,269. The refunding also released approximately \$5.3 million of cash from existing debt service reserves currently restricted pursuant to the bond covenants. The new Special Obligation Refunding Revenue Bonds, Series 2011, were issued without any reserve or reserve insurance policy, and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

On March 12, 2013, the Board approved to refund all remaining outstanding Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 2.96%, or \$2,064,642. The refunding also released the balance of cash (approximately \$10.4 million) from existing debt service reserves currently restricted pursuant to the bond covenants. The new Special Obligation Refunding Revenue Bonds, Series 2013, were issued without any reserve or reserve insurance policy, and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Debt Service

**General Governmental Debt
2005 Capital Improvement Revenue Refunding Bonds (216)**

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans to 298 Sp Ob Bd '10	1,989	-	-	-	-	-	na
Total Budget	1,989	-	-	-	-	-	na

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	11	-	-	-	-	-	na
Carry Forward	1,900	-	-	-	-	-	na
Total Funding	1,911	-	-	-	-	-	na

Notes:

Purpose: Construct North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, Emergency Service Center, and refinance Commercial Paper debt.

Principal Outstanding as of September 30, 2016: \$0

Final Maturity was to be October 1, 2035

Interest Rate: 4.375% - 4.625%

Next Principal payment was to be October 1, 2025

Revenue Pledged: Local Government Half Cent Sales Tax

Reserve Fund 217 was established to fund the parity reserve account for all the Special Obligation Bonds affected.

On October 25, 2011, the Board approved the partial refunding of the Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 5.05%, or \$4,846,269. The refunding also released approximately \$5.3 million of cash from existing debt service reserves currently restricted pursuant to the bond covenants. The new Special Obligation Refunding Revenue Bonds, Series 2011, were issued without any reserve or reserve insurance policy, and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

On March 12, 2013, the Board approved to refund all remaining outstanding Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 2.96%, or \$2,064,642. The refunding also released the balance of cash (approximately \$10.4 million) from existing debt service reserves currently restricted pursuant to the bond covenants. The new Special Obligation Refunding Revenue Bonds, Series 2013, were issued without any reserve or reserve insurance policy, and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Debt Service

**General Governmental Debt
Caribbean Gardens General Obligation Debt Service (220)**

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Reserves, Transfers, and Interest	-	1,000	1,000	-
Current Level of Service Budget	-	1,000	1,000	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans to 001 General Fund	950	1,400	500	1,000	-	1,000	(28.6%)
Total Budget	950	1,400	500	1,000	-	1,000	(28.6%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	6	-	-	-	-	-	na
Delinquent Ad Valorem Taxes	944	1,500	500	1,000	-	1,000	(33.3%)
Interest/Misc	-	-	-	-	-	-	na
Carry Forward	1,500	-	-	-	-	-	na
Less 5% Required By Law	-	(100)	-	-	-	-	(100.0%)
Total Funding	2,449	1,400	500	1,000	-	1,000	(28.6%)

Notes:

Purpose: Purchase Caribbean Gardens

Principal Outstanding as of September 30, 2016: \$0

Final Maturity was to be October 1, 2015

Revenue Pledged was Ad Valorem Taxes

On November 2, 2004, Collier County voters approved a referendum authorizing the acquisition of certain land, including the land currently used as Caribbean Gardens, for the purpose of ensuring the continued operation of the Caribbean Gardens Zoo, by issuing bonds payable from ad valorem taxes not to exceed 0.15 mills for a period of 10 years. On July 26, 2005, the Board approved a Resolution authorizing a loan from the Commercial Paper Program in an amount not to exceed \$40 million. With our aggressive management of prepaying down principal over 4 years, the loan was paid off in July 2009 and the taxpayers in Collier County were no longer levied 0.15 mills.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Debt Service

**General Governmental Debt
Naples Park Drainage Debt Service (226)**

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Debt Service	-	12,000	-	12,000
Reserves, Transfers, and Interest	-	-	12,000	-12,000
Current Level of Service Budget	-	12,000	12,000	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	12,000	-	12,000	-	12,000	0.0%
Net Operating Budget	-	12,000	-	12,000	-	12,000	0.0%
Total Budget	-	12,000	-	12,000	-	12,000	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	85	100	100	100	-	100	0.0%
Carry Forward	11,800	11,900	11,800	11,900	-	11,900	0.0%
Total Funding	11,885	12,000	11,900	12,000	-	12,000	0.0%

Notes:

Purpose: Naples Park Drainage Improvements.
Principal Outstanding as of September 30, 2016: \$0
Final Maturity was to be September 1, 2012
Interest Rate: 6.45%
Revenue Pledged was Naples Park Assessment

On January 25, 2011, the Board approved the prepayment of the Naples Park Area Stormwater Improvement Assessment Bond, Series 1997. Sufficient assessment proceeds had accumulated in the debt service fund to allow an extraordinary redemption of principal which paid off the bonds. The savings realized from paying off the bonds 7 months early was \$6,556.

On June 22, 2010 the Board approved a work order under Project 69081 for the construction of sidewalk and stormwater drainage improvements along 111th Avenue North and 8th Street North in Naples Park. The work order funding, was provided by the Gas Tax Capital Project Fund 313. The cost of the stormwater drainage component of this project was \$120,090.30. The remaining Naples Park Area Stormwater Improvement Assessment proceeds may be utilized to reimburse the Gas Tax Capital Project Fund 313 for the stormwater drainage component of Project 69081. Accordingly, in FY 2012 \$100,000 was transferred to the Gas Tax Capital Project Fund 313 with the balance of \$20,100 transferred in FY 2013.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Debt Service

**General Governmental Debt
Pine Ridge/Naples Production Park Debt (232)**

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Reserves, Transfers, and Interest	-	198,100	198,100	-
Current Level of Service Budget	-	198,100	198,100	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans to 132 Pine Ridge	305,100	13,100	13,100	-	-	-	(100.0%)
Trans to 138 Naples Prod Pk	-	650,000	650,000	-	-	-	(100.0%)
Reserves for Debt Service	-	193,200	-	198,100	-	198,100	2.5%
Total Budget	305,100	856,300	663,100	198,100	-	198,100	(76.9%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	7,325	4,000	4,000	2,000	-	2,000	(50.0%)
Carry Forward	1,153,100	852,500	855,300	196,200	-	196,200	(77.0%)
Less 5% Required By Law	-	(200)	-	(100)	-	(100)	(50.0%)
Total Funding	1,160,425	856,300	859,300	198,100	-	198,100	(76.9%)

Notes:

Purpose: Pine Ridge Industrial Park and Naples Production Park Improvements.
Principal Outstanding as of September 30, 2016: \$0
Final Maturity was to be October 1, 2013
Revenue Pledged was Assessments
Last Fiscal Year to Bill Assessments: 2013

The two industrial park MSTUs' were created in the early 1980's to fund capital improvements that benefited the park owners. These improvements were funded by debt and were paid back by a special assessment. On April 14, 2009, the Board of County Commissioners approved agenda item 16 (B) 12 to move the residual money remaining into the Pine Ridge Industrial Park Capital Fund 132 (\$3,393,900) and Naples Production Park Capital Improvement Fund 138 (\$2,776,900). The capital improvements proposed were to construct and repair intersections, roads, and drainage.

Since FY 2009 additional transfers have been made as follows:

	Pine Ridge Ind Pk Fd 132	Naples Prod Pk Fd 138
FY 2010	\$436,000	\$356,700
FY 2011	\$748,100	\$613,200
FY 2014	\$700,000	\$ 0
FY 2015	\$305,000	\$ 0
FY 2016	\$ 13,100	\$650,000
Total	\$2,202,200	\$1,619,900

The Reserves stated above are for Naples Production Park MST&BU.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Debt Service

**General Governmental Debt
Euclid & Lakeland Ave Assessment (253)**

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Reserves, Transfers, and Interest	-	90,700	90,700	-
Current Level of Service Budget	-	90,700	90,700	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Reserves for Debt Service	-	90,100	-	90,700	-	90,700	0.7%
Total Budget	-	90,100	-	90,700	-	90,700	0.7%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	644	500	500	500	-	500	0.0%
Carry Forward	89,100	89,600	89,700	90,200	-	90,200	0.7%
Total Funding	89,744	90,100	90,200	90,700	-	90,700	0.7%

Notes:

Purpose: Water, Sewer, Drainage Improvements in assessment area.
Principal Outstanding as of September 30, 2016: \$0
Final Maturity was to be October 1, 1995
Revenue Pledged was Assessments

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Debt Service

General Governmental Debt

Forest Lakes Roadway Limited General Obligation Bonds (259)

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Debt Service	-	1,281,700	1,281,700	-
Current Level of Service Budget	-	1,281,700	1,281,700	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Arbitrage Services	2,569	3,500	2,600	3,500	-	3,500	0.0%
Debt Service	371	-	400	500	-	500	na
Debt Service - Principal	410,000	425,000	425,000	440,000	-	440,000	3.5%
Debt Service - Interest Expense	147,475	130,800	130,800	113,500	-	113,500	(13.2%)
Net Operating Budget	560,415	559,300	558,800	557,500	-	557,500	(0.3%)
Trans to Property Appraiser	3,374	4,700	3,500	4,700	-	4,700	0.0%
Trans to Tax Collector	9,284	12,800	12,800	14,100	-	14,100	10.2%
Reserves for Debt Service	-	750,000	-	650,000	-	650,000	(13.3%)
Reserves for Cash Flow	-	55,600	-	55,400	-	55,400	(0.4%)
Total Budget	573,073	1,382,400	575,100	1,281,700	-	1,281,700	(7.3%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	391,756	428,600	411,500	473,400	-	473,400	10.5%
Delinquent Ad Valorem Taxes	716	-	-	-	-	-	na
Interest/Misc	7,011	2,000	4,000	2,000	-	2,000	0.0%
Trans frm Property Appraiser	407	-	-	-	-	-	na
Trans frm Tax Collector	3,605	-	-	-	-	-	na
Trans fm 159 Forest Lake Fd	114,200	100,000	100,000	-	-	-	(100.0%)
Carry Forward	944,900	873,200	889,600	830,000	-	830,000	(4.9%)
Less 5% Required By Law	-	(21,400)	-	(23,700)	-	(23,700)	10.7%
Total Funding	1,462,595	1,382,400	1,405,100	1,281,700	-	1,281,700	(7.3%)

Notes:

Purpose: Forest Lakes Roadway Capital Improvements.

Principal Outstanding as of September 30, 2016: \$2,930,000

Final Maturity: January 1, 2022

Interest Rate: 3.75% - 4.25%

Revenue Pledged: Ad Valorem Taxes

Forest Lakes MSTU Limited General Obligation Bonds approved by district referendum in November 2006, totaling up to \$6,250,000, were sold in October 2007. Net proceeds booked to the project fund (159) totaled \$6,100,000. Debt service on the bonds will average \$552,600 annually over the remaining five (5) year amortization (FY 2018-FY 2022). Currently, the MSTU is authorized by referendum to levy up to \$4.0000 per \$1,000 of taxable value in order to pay debt service. Two separate levies, one for operating and one for debt exist. While the district's tax base has decreased 6.0% since FY 2010, the market has stabilized with four (4) consecutive years where taxable value has increased including FY 2017. For FY 2017, this funds total reserve position amounts to \$705,400 which represents 1.28 times average debt service. At a minimum, 1.25 times average debt service should be maintained in reserve. Although not required by the enabling bond ordinance, this reserve position off-sets the fact that applying the total authorized maximum millage rate (4.0000 mills) to current taxable value only marginally covers debt service. The reserve allows for a greater operating millage rate and

Debt Service

General Governmental Debt

Forest Lakes Roadway Limited General Obligation Bonds (259)

also protects against any unexpected decrease in taxable value.

Taxable value for FY 2017 (2016 tax year) is \$165,745,378 representing a 8.53% increase. At this taxable value level, a debt service levy of \$2.8562 is required. Without an adequate budgeted debt service reserve, the levy necessary to cover debt service only would total \$3.3340, leaving an insufficient marginal millage (\$.6660) to cover about \$150K annually for operations and maintenance.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Debt Service

**General Governmental Debt
Radio Road East MSTU Limited General Obligation Bond (266)**

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Debt Service	-	361,800	361,800	-
Reserves, Transfers, and Interest	-	2,500	2,500	-
Current Level of Service Budget	-	364,300	364,300	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Arbitrage Services	2,569	3,000	2,600	3,000	-	3,000	0.0%
Debt Service	-	2,800	-	1,000	-	1,000	(64.3%)
Debt Service - Principal	50,662	52,500	52,500	354,300	-	354,300	574.9%
Debt Service - Interest Expense	14,417	12,700	12,700	3,500	-	3,500	(72.4%)
Net Operating Budget	67,649	71,000	67,800	361,800	-	361,800	409.6%
Trans to Property Appraiser	723	1,500	1,000	1,500	-	1,500	0.0%
Trans to Tax Collector	1,929	2,900	2,200	1,000	-	1,000	(65.5%)
Reserves for Future Debt Service	-	91,100	-	-	-	-	(100.0%)
Reserves for Cash Flow	-	6,500	-	-	-	-	(100.0%)
Total Budget	70,301	173,000	71,000	364,300	-	364,300	110.6%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	90,421	70,600	67,700	-	-	-	(100.0%)
Interest/Misc	866	-	500	-	-	-	na
Trans frm Property Appraiser	67	-	-	-	-	-	na
Trans frm Tax Collector	749	-	-	-	-	-	na
Trans fm 111 MSTU Gen Fd	-	-	-	257,000	-	257,000	na
Carry Forward	88,300	105,900	110,100	107,300	-	107,300	1.3%
Less 5% Required By Law	-	(3,500)	-	-	-	-	(100.0%)
Total Funding	180,403	173,000	178,300	364,300	-	364,300	110.6%

Notes:

Purpose: Acquisition, construction, and equipping of various landscaping and irrigation improvements in the Radio Road East MSTU.

Principal Outstanding as of September 30, 2016: \$339,082

Final Maturity: June 01, 2022

Interest Rate: 3.44% fixed rate with a maturity no longer than 10 years

Revenue Pledged: Voter approved Ad Valorem Taxes

Referendum held January 31, 2012

On January 31, 2012, a bond referendum election was held and the issuance of up to \$649,000 of limited general obligation bonds payable from ad valorem taxes levied on all taxable property within the MSTU, not to exceed .5 mills, was approved by a majority of the qualified electors within the MSTU. The proceeds were used to construct landscape and irrigation improvements within the district. The financing will mature on 6/1/2022.

For FY 2017 (2016 tax year), taxable value totals \$449,555,048 an increase of 7.6% over last year. The maximum authorized millage is \$.5000. The FY 17 tax levy has been suspended and the debt has been retired pursuant to Board action and subsequent to

Debt Service

General Governmental Debt

Radio Road East MSTU Limited General Obligation Bond (266)

restarting the median landscape program. Funding was provided from existing Radio Road East debt reserves and a transfer from the Unincorporated Area General Fund pursuant to the re-established median landscape program discussed below. This debt was retired on or about October 27, 2016, and the payoff amount totaled \$338,891.

The Board directed that the Unincorporated Area General Fund millage rate be re-set to the FY 2007 level of \$.8069 and the variance or \$.0908 be applied toward restarting the median landscape program. Radio Road East Beautification MSTU is included in the median landscape program and as a result the Radio Road East MSTU tax levy has been suspended with a transfer from the Unincorporated Area General Fund provided to allow the debt to be retired.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Debt Service

**General Governmental Debt
Series 2005a Limited General Obligation Bond (272)**

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Debt Service	-	5,000	5,000	-
Current Level of Service Budget	-	5,000	5,000	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans to 174 Consvr Collier Maint	54,000	84,900	65,800	5,000	-	5,000	(94.1%)
Total Budget	54,000	84,900	65,800	5,000	-	5,000	(94.1%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	(108)	-	100	-	-	-	na
Delinquent Ad Valorem Taxes	10,978	-	-	5,000	-	5,000	na
Interest/Misc	575	300	200	300	-	300	0.0%
Carry Forward	108,000	84,600	65,500	-	-	-	(100.0%)
Less 5% Required By Law	-	-	-	(300)	-	(300)	na
Total Funding	119,445	84,900	65,800	5,000	-	5,000	(94.1%)

Notes:

Purpose: Fund acquisition of environmentally sensitive land. Debt service for Conservation Collier.

Principal Outstanding as of September 30, 2016: \$0

Final Maturity: January 1, 2013

Interest Rate: 3.00% - 5.00%

Revenue Pledged: Voter approved Ad Valorem Taxes

Current FY 2017:

Current activity is limited to returning residual funds to the Conservation Collier Maintenance fund.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Debt Service

**General Governmental Debt
Series 2008 Limited General Obligation Bond (273)**

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans to 174 Consvr Collier Maint	37,025	200	-	-	-	-	(100.0%)
Total Budget	37,025	200	-	-	-	-	(100.0%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	116	200	-	-	-	-	(100.0%)
Carry Forward	36,900	-	-	-	-	-	na
Total Funding	37,016	200	-	-	-	-	(100.0%)

Notes:

Purpose: Fund acquisition of approximately 2,511 acres of environmentally sensitive real property located in the Lake Trafford Area, commonly known as Pepper Ranch, for Conservation Collier.

Principal Outstanding as of September 30, 2016: \$0

Final Maturity was to be January 1, 2013

Interest Rate: 4.14%

Revenue Pledged was Voter approved Ad Valorem Taxes

On April 12, 2011, the Board approved the prepayment of the Collier County Limited General Obligation Bond, Series 2008. The bonds were payable from a levy of up to 0.25 mills. Sufficient unused monies have accumulated in the Conservation Collier acquisition fund 172 to allow for the prepayment of bonds in the amount of \$7.1 million, which includes a 3% premium for early prepayment, plus accrued interest. The gross savings realized was \$131,725.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Debt Service

**General Governmental Debt
CRA Taxable Note (Fifth Third Bank), Series 2013 (287)**

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Debt Service	-	1,769,500	1,769,500	-
Current Level of Service Budget	-	1,769,500	1,769,500	-

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Debt Service	25	1,000	1,000	1,000	-	1,000	0.0%
Debt Service - Principal	628,856	504,000	504,000	504,000	-	504,000	0.0%
Debt Service - Interest Expense	250,631	266,000	250,000	240,000	-	240,000	(9.8%)
Net Operating Budget	879,512	771,000	755,000	745,000	-	745,000	(3.4%)
Reserves for Contingencies	-	84,000	-	74,500	-	74,500	(11.3%)
Reserves for Debt Service	-	800,000	-	950,000	-	950,000	18.8%
Total Budget	879,512	1,655,000	755,000	1,769,500	-	1,769,500	6.9%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	125,000	-	-	-	-	-	na
Interest/Misc	3,302	3,800	2,400	2,400	-	2,400	(36.8%)
Trans fm 187 Bayshore Redev Fd	905,700	858,500	858,500	832,800	-	832,800	(3.0%)
Carry Forward	674,000	792,900	828,500	934,400	-	934,400	17.8%
Less 5% Required By Law	-	(200)	-	(100)	-	(100)	(50.0%)
Total Funding	1,708,002	1,655,000	1,689,400	1,769,500	-	1,769,500	6.9%

Notes:

Purpose: Bayshore / Gateway Triangle Community Redevelopment Agency (CRA) and acquisition and capital improvements.

Principal Outstanding as of September 30, 2016: \$5,505,721

Final Balloon Maturity: \$4,665,961, June 1, 2018

Interest Rate: Monthly variable interest rate of 30-day LIBOR plus 3.75%

Pledged: All available non-ad valorem revenues of the Bayshore Gateway Community Redevelopment Agency

On May 14, 2013, agenda item 14.B.1., the Board approved the Fifth Third Bank Loan Agreement restructuring the note. The Series 2013 Taxable Note accomplished several important objectives including:

- Extending the re-payment deadline past September 1, 2014 at the same interest rate factor while allowing the CRA time to pursue re-development initiatives under improving economic conditions.
- Postpone the need to liquidate CRA owned property at a substantial loss and allow the property to be sold within an improving market environment and in reasonable conformance with existing approved re-development plans.
- Use existing debt service reserve cash to pay down the current term loan, thereby mitigating interest costs, and re-establish a lower debt service reserve.
- Maintain monthly principal and interest payments and establishes a level of budgetary and financial flexibility within the CRA.

Forecast FY 2016:

Any additional prepayment of principal from CRA land sale proceeds would be in addition to the forecast principal reduction shown above.

Current FY 2017:

Principal outstanding at September 30, 2016 is \$5,505,721.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Debt Service

**General Governmental Debt
Special Obligation Bonds, Series 2010, 2010B, 2011 and 2013 (298)**

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
Debt Service	-	32,000	-	32,000
Reserves, Transfers, and Interest	-	2,806,800	2,838,800	-32,000
Principal and Interest Payments, Series 2010 Bonds	-	4,049,000	4,049,000	-
<p>2010 Special Obligation Revenue Bonds, due in annual installments through July 1, 2034; interest at 3.00% to 4.50% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.</p>				
Principal and Interest Payments, Series 2010B Bonds	-	2,717,800	2,717,800	-
<p>2010B Special Obligation Revenue Bonds, due in annual installments through October 1, 2021; interest at 3.00% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.</p>				
Principal and Interest Payments, Series 2011 Bonds	-	8,681,800	8,681,800	-
<p>2011 Special Obligation Revenue Bonds, due in annual installments through October 1, 2029; interest at 2.50% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.</p>				
Principal and Interest Payments, Series 2013 Bonds	-	2,847,000	2,847,000	-
<p>2013 Special Obligation Revenue Bonds, due in annual installments through October 1, 2035; interest at 3.50% to 4.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.</p>				
Current Level of Service Budget	-	21,134,400	21,134,400	-

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Debt Service

**General Governmental Debt
Special Obligation Bonds, Series 2010, 2010B, 2011 and 2013 (298)**

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Arbitrage Services	10,278	12,000	12,000	12,000	-	12,000	0.0%
Debt Service	-	20,000	20,000	20,000	-	20,000	0.0%
Debt Service - Principal	8,885,000	9,280,000	9,280,000	9,705,000	-	9,705,000	4.6%
Debt Service - Interest Expense	9,425,569	9,019,800	9,019,800	8,590,600	-	8,590,600	(4.8%)
Net Operating Budget	18,320,846	18,331,800	18,331,800	18,327,600	-	18,327,600	0.0%
Reserves for Future Debt Service	-	1,431,700	-	1,192,600	-	1,192,600	(16.7%)
Reserves for Cash Flow	-	1,565,000	-	1,614,200	-	1,614,200	3.1%
Total Budget	18,320,846	21,328,500	18,331,800	21,134,400	-	21,134,400	(0.9%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	57,637	6,300	6,500	8,000	-	8,000	27.0%
Trans fm 001 Gen Fund	3,079,600	3,077,500	3,077,500	3,073,000	-	3,073,000	(0.1%)
Trans fm 101 Transp Op Fd	1,205,500	1,206,600	1,206,600	1,207,100	-	1,207,100	0.0%
Trans fm 215 Debt Service	1,232	-	-	-	-	-	na
Trans fm 217 Debt Serv	1,989	-	-	-	-	-	na
Trans fm 306 Pk & Rec Cap	321,100	320,000	320,000	320,700	-	320,700	0.2%
Trans fm 345 Pk & Rec Cap	150,000	150,000	150,000	150,000	-	150,000	0.0%
Trans fm 346 Pks Unincorp Cap Fd	2,779,900	2,785,700	2,785,700	2,789,300	-	2,789,300	0.1%
Trans fm 350 EMS Cap Fd	447,700	448,000	448,000	448,000	-	448,000	0.0%
Trans fm 355 Library Cap Fd	1,161,000	1,159,300	1,159,300	1,160,300	-	1,160,300	0.1%
Trans fm 381 Correctional Cap Fd	1,887,100	1,877,400	1,877,400	1,865,500	-	1,865,500	(0.6%)
Trans fm 385 Law Enforc Cap Fd	2,656,600	1,872,700	1,872,700	1,873,000	-	1,873,000	0.0%
Trans fm 390 Gen Gov Fac Cap Fd	4,382,700	5,169,400	5,169,400	5,169,500	-	5,169,500	0.0%
Carry Forward	3,517,900	3,255,900	3,329,100	3,070,400	-	3,070,400	(5.7%)
Less 5% Required By Law	-	(300)	-	(400)	-	(400)	33.3%
Total Funding	21,649,958	21,328,500	21,402,200	21,134,400	-	21,134,400	(0.9%)

Notes:

Special Obligation Refunding Revenue Bonds, Series 2010:

Purpose: Refunding Commercial Paper. Major capital projects funded with the commercial paper loans were Golden Gate Library Expansion, South Regional Library, Fleet Expansion (BCC), Sheriff Fleet Building, Courthouse Annex, Emergency Service Center, Sheriff Special Operations Center, EMS station land purchase (Old US41 location)***, EMS ambulances, and 800 MHz Upgrade and Radio Locater System.

Principal Outstanding as of September 30, 2016: \$49,365,000

Final Maturity: July 1, 2034

Interest Rate: 3.00% to 4.50%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

***On September 28, 2007, the Board closed on a Commercial Paper Loan A-40-1 in the amount of \$880,000. The Loan proceeds were used on the purchase of land and the balance was to go to preconstruction activity for EMS station 411. Shortly after the land purchase, the economy and growth slowed down. The Board reprioritized their capital program to focus on maintenance projects and EMS station 411 was never built. In FY 2015, the Board started constructing EMS Station 73. The balance of the commercial paper loan proceeds were used on this project.

Debt Service

General Governmental Debt Special Obligation Bonds, Series 2010, 2010B, 2011 and 2013 (298)

Special Obligation Refunding Revenue Bonds, Series 2010B:

Purpose: Refunding 2002 Capital Improvement Bond.

Major capital projects funded with the 2002 Capital Improvement Bond include Sheriff's Administration Building, Domestic Animal Services Center Building, Sheriff's Building on Horseshoe Drive, Immokalee Jail renovation, Goodland Boat Launch Land, Lely Barefoot Beach Land, North Naples Satellite Government Offices Building, North Naples Regional Library, Voting Machines (amortized over 10 years), and EMS Helicopter (amortized over 10 years).

Principal Outstanding as of September 30, 2016: \$14,330,000

Final Maturity: October 1, 2021

Interest Rate: 3.00% - 5.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Special Obligation Refunding Revenue Bonds, Series 2011:

Purpose: Partial refunding 2003 and 2005 Capital Improvement Bond.

Major capital projects funded with the 2003 Capital Improvement Bond include Jail Expansion/Parking Garage and the Development Services Building Expansion/Parking Garage and refund prior debt. (The Development Services Building Expansion/Parking Garage portion of the debt was defeased on September 21, 2007)

Major capital projects funded with the 2005 Capital Improvement Bond include North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, Emergency Service Center, refinance Commercial Paper debt (Transportation Building on Horseshoe Drive and Stormwater (retention) property) and partial refund of the Capital Improvement Revenue Refunding Bonds, Series 1994.

Principal Outstanding as of September 30, 2016: \$70,300,000

Final Maturity: October 1, 2029

Interest Rate: 2.50% - 5.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Special Obligation Refunding Revenue Bonds, Series 2013:

Purpose: Refunding all remaining outstanding 2003 and 2005 Capital Improvement Bond.

Major capital projects funded with the 2003 Capital Improvement Bond include Jail Expansion/Parking Garage and the Development Services Building Expansion/Parking Garage and refund prior debt. (The Development Services Building Expansion/Parking Garage portion of the debt was defeased on September 21, 2007)

Major capital projects funded with the 2005 Capital Improvement Bond include North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, Emergency Service Center, refinance Commercial Paper debt (Transportation Building on Horseshoe Drive and Stormwater (retention) property) and partial refund of the Capital Improvement Revenue Refunding Bonds, Series 1994.

Principal Outstanding as of September 30, 2016: \$73,805,000

Final Maturity: October 1, 2035

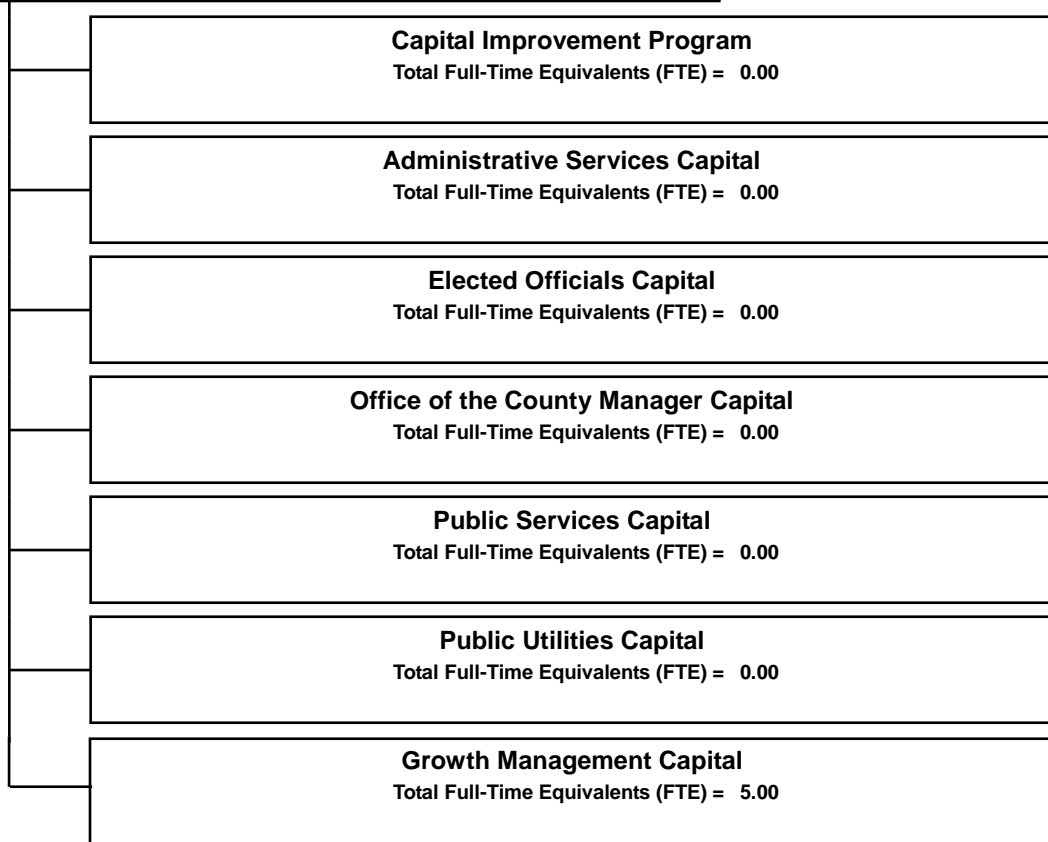
Interest Rate: 3.50% - 4.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Capital Improvement Program

Capital Improvement Program Organizational Chart

Total Full-Time Equivalents (FTE) = 5.00



Capital Improvement Program (CIP)

Collier County's Capital Improvement Program (CIP) includes growth necessitated projects scheduled in the five year Capital Improvement Element (CIE) of the County's Growth Management plan as well as non-CIE capital improvements not found in the CIE. The CIP reflects all capital improvements that have been included in the current year's adopted budget. CIP projects encompasses a wide range of projects, reflecting the diversity of services provided by the County, including county roads, parks, museum improvements, public safety and general government facilities, library facilities and materials, landfill improvements, stormwater management improvements, airport facilities, and water and sewer utility infrastructure required by the community.

Capital Improvement Element (CIE)

In 1985 and 1986 the Florida Legislature significantly strengthened the requirements for county and city comprehensive plans. One of the new provisions of the Local Government Comprehensive Planning and Land Development Regulation Act is the requirement that the local government comprehensive plans must contain a Capital Improvement Element (CIE). The CIE is a planning document that identifies public facilities that will be required during the next five or more years. The CIE is the foundation of Collier County's annual Capital Improvement Program.

Capital Improvement Program (CIP) Development

On an annual basis, Collier County prepares and adopts a five-year CIE consistent with the requirements of the Growth Management Plan. Utilizing the CIE framework, operating departments identify project needs and together with the appropriate Engineering Department or Facilities Management Department develop proposed project budgets. The proposed project budgets are submitted to the Office of Management and Budget (OMB). OMB reviews the proposed projects, groups them by funding source, determines the amount of funding available, reviews projects for consistency with the CIE, assembles the proposed CIP, and presents it to a capital project review committee for prioritization.

After being prioritized by the review committee the proposed CIP is presented to the Board of Collier County Commissioners in a workshop format. During the workshop the Board reviews the CIP and makes decisions as to the need, timing, and funding of projects. The Office of Management and Budget changes the CIP in accordance with the Board's direction and presents the annual CIP for adoption during the public budget hearings in September.

Funds budgeted for a specific project remain allocated until the project is completed. Additionally, project budgets are reviewed annually and, if needed, funding may be adjusted.

The FY 17 Capital Improvement Program (CIP)

Revenue: The Capital Improvement Program budget includes a variety of revenues that are used both for the direct funding of projects and as a source of debt service to retire bonds. Road construction is funded by a combination of gas taxes, impact fees, General Fund revenues, grants, interest and carry forward. Water and sewer utility projects are funded by impact fees, user fees, interest and carry forward. Solid Waste landfill projects are funded by landfill user fees, interest and carry forward. Growth related projects in parks, EMS, library, fire, correction, law enforcement and general governmental facility projects are funded by impact fees, interest and carry forward.

The County dedicates a portion of its General Fund revenue to the construction of capital projects and for the repayment of debt, an equivalent of 1/3 of a mill, however in FY 17, the equivalency amount was

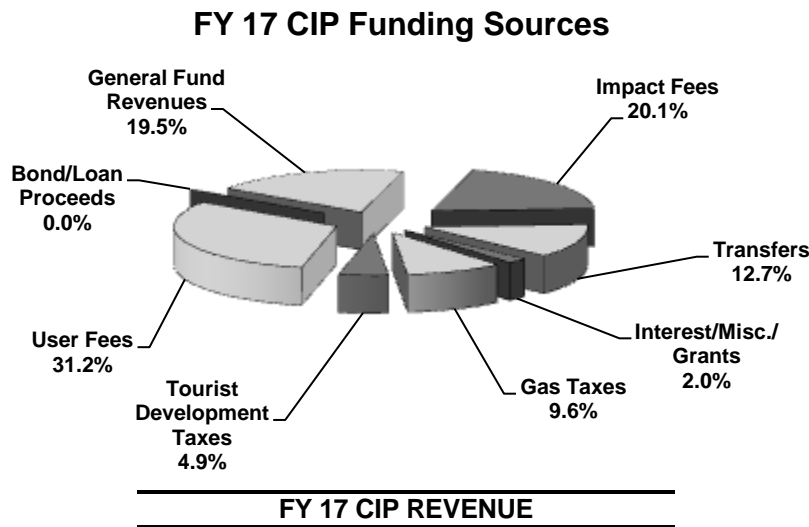
**Collier County Government
Fiscal Year 2017 Adopted Budget – Capital Improvement Program**

decreased to 0.2495 of a mill. Major renovations and repairs of government buildings and facilities, libraries, parks, EMS helicopters, 800 MHz Radio System and museum improvements are projects that typically receive funding from the General Fund. Airport Authority projects are funded through a combination of State Department of Transportation grants matched by a local contribution from the General Fund.

The County also earmarks General Fund revenue to construct countywide stormwater management projects. This dedicated revenue stream allows the Stormwater Department to apply for various Federal and State grants.

Since FY 07, Impact fees collections have dropped by more than 50%. Over the past few years, many growth related projects have been constructed from impact fee revenues, most have been financed. With this down turn in impact fee collections, the impact fee revenue stream is not adequate to meet impact fee debt service obligations. Until impact fee collections rebound a portion of the General Fund Capital allocation is being used to cover any Impact Fee Debt Service shortfall. This arrangement is considered an internal loan between the Impact Fee Funds and the General Fund.

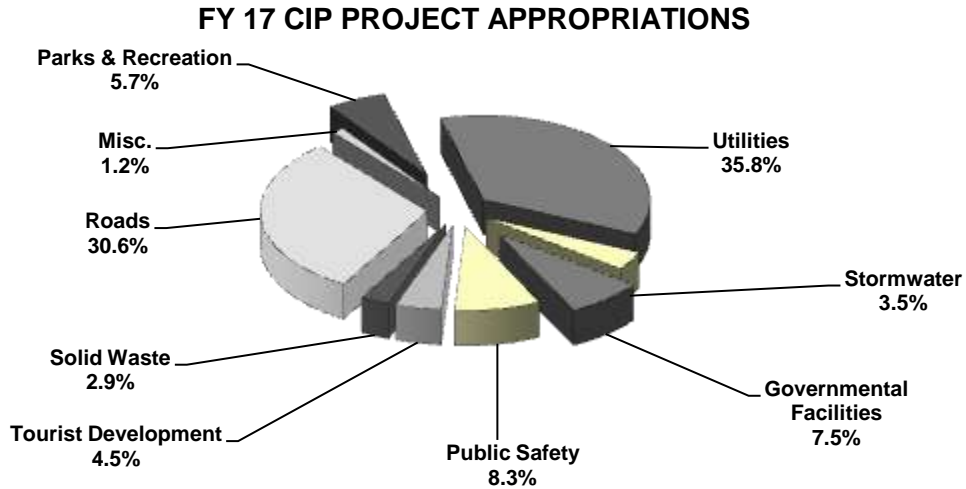
The FY 17 CIP includes total revenues of \$308,045,400 as shown below.



FY 17 CIP REVENUE	
Gas Taxes	\$17,750,000
Tourist Development Taxes	9,109,800
User Fees	57,613,800
Bond/Loan Proceeds	0
General Fund Revenues	35,938,100
Impact Fees	37,027,000
Transfers	23,565,500
Interest/Misc./Grants	3,617,500
Total	<u>184,621,700</u>
Carry forward	126,826,800
Revenue Reserve	<u>(3,403,100)</u>
Net Revenue	\$308,045,400

**Collier County Government
Fiscal Year 2017 Adopted Budget – Capital Improvement Program**

Appropriations: FY 17 Capital Improvement Program appropriations include \$144,003,600 in planned project expenditures, reserves of \$95,021,100, debt service funding of \$44,377,300, transfers of \$23,723,100; impact fee refunds of \$678,900 and \$241,400 for Engineering/Project Manager operating costs including indirect cost reimbursements to the General Fund. The allocation of FY 17 CIP project appropriations is shown below.



FY 17 CIP APPROPRIATIONS

Governmental Facilities	\$ 6,495,500
Public Safety	4,919,500
Tourist Development Council	12,063,000
Parks & Recreation	13,248,600
Stormwater Management.	6,154,200
Roads	38,749,600
Utilities	56,149,500
Solid Waste	4,075,300
Misc.*	2,148,400
Project Total	<u>144,003,600</u>
Reserves/Debt/Misc.	<u>164,041,800</u>
Total Appropriations	\$308,045,400

*Misc. includes Library \$725,000, Clam Bay Restoration \$114,500, Pelican Bay Capital Landscape & Irrigation Improvements \$730,100, Museum Capital \$509,500, and Airport \$69,300.

Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program

FY 17 CAPITAL IMPROVEMENT PROGRAM (CIP)
SUMMARY OF CAPITAL PROJECT FUNDING
(In Thousands)

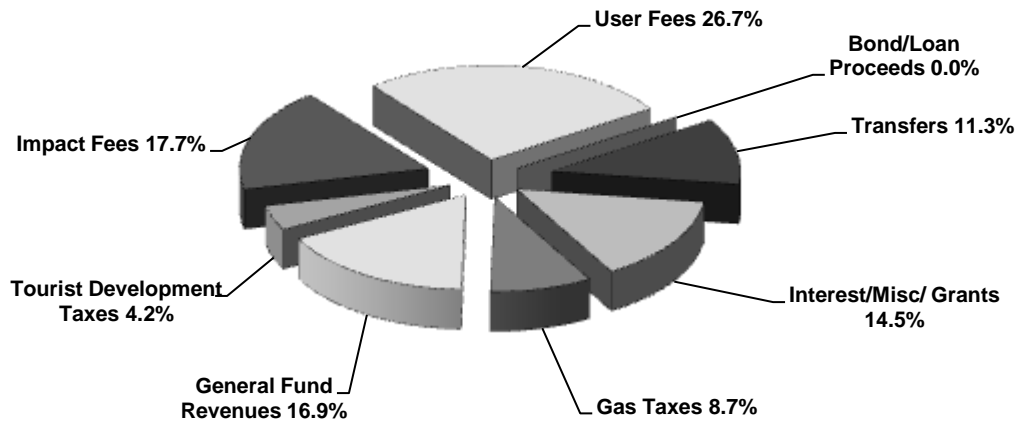
Dept./Functional Area	TDC Projects (Sp Rev Fd)	Co-Wide Cap Projects (Cap Proj Fd)	Library Projects (Cap Proj Fd)	Parks Projects (Cap Proj Fd)	Stormwater Projects (Cap Proj Fd)	Trans. Projects (Cap Proj Fd)	EMS Projects (Cap Proj Fd)	Misc. Projects (Cap Proj Fd)	Utilities Projects (Enterprise Fd)	Solid Waste Projects (Enterprise Fd)	FY2017 Total CIP
General Government	-	6,420.5	-	-	-	-	-	75.0	-	-	6,495.5
Public Safety	-	4,584.5	-	-	-	-	75.0	260.0	-	-	4,919.5
Physical Environment	9,708.0	25.0	-	-	6,129.2	-	-	844.6	-	-	16,706.8
Transportation	-	-	-	-	-	38,749.6	-	-	-	-	38,749.6
Human Services	-	-	-	-	-	-	-	-	-	-	-
Culture & Recreation	2,355.0	450.0	275.0	13,248.6	-	-	-	509.5	-	-	16,838.1
Utilities Water	-	-	-	-	-	-	-	-	17,878.2	-	17,878.2
Utilities Wastewater	-	-	-	-	-	-	-	-	38,271.3	-	38,271.3
Solid Waste Landfill	-	-	-	-	-	-	-	-	-	4,075.3	4,075.3
Airport Authority	-	-	-	-	-	-	-	69.3	-	-	69.3
Project Expenditures:	12,063.0	11,480.0	275.0	13,248.6	6,129.2	38,749.6	75.0	1,758.4	56,149.5	4,075.3	144,003.6
Operating Costs/Reimb	55.4	-	-	125.0	-	-	-	-	61.0	-	241.4
Impact Fee Refunds	-	-	-	-	-	392.6	25.0	211.3	50.0	-	678.9
Transfers	1,110.4	3,606.9	-	2,264.2	821.6	75.3	-	73.9	15,770.8	-	23,723.1
Debt Service	-	5,169.5	1,160.3	3,260.0	-	12,150.0	448.0	3,738.5	18,451.0	-	44,377.3
Reserves	29,962.7	8,169.3	437.1	3,258.7	2.0	7,986.5	249.2	2,800.4	41,727.6	427.6	95,021.1
Non-Project Expenditures:	31,128.5	16,945.7	1,597.4	8,907.9	823.6	20,604.4	722.2	6,824.1	76,060.4	427.6	164,041.8
Total Expenditures:	43,191.5	28,425.7	1,872.4	22,156.5	6,952.8	59,354.0	797.2	8,582.5	132,209.9	4,502.9	308,045.4
Revenue	TDC Projects	Co-Wide Cap Projects	Library Projects	Parks Projects	Stormwater Projects	Trans. Projects	EMS Projects	Misc. Projects	Utilities Projects	Solid Waste Projects	FY2017 Total
Ad Valorem Taxes	-	-	-	-	-	-	-	-	-	-	-
Tourist Development Tax	9,109.8	-	-	-	-	-	-	-	-	-	9,109.8
Impact Fees	-	2,400.0	875.0	8,000.0	-	9,300.0	350.0	2,802.0	13,300.0	-	37,027.0
Gas Taxes*	-	-	-	-	-	17,750.0	-	-	-	-	17,750.0
Assessments	-	-	-	-	-	6.0	-	555.0	-	-	561.0
Tfrs Property Taxes (001)	-	13,174.4	-	2,495.7	2,525.0	8,460.0	-	500.0	-	-	27,155.1
Tfrs Property Taxes (111)	-	-	-	750.0	4,172.0	3,300.0	-	-	-	-	8,222.0
Tfrs User Fees (408)	-	-	-	-	-	-	-	-	53,497.4	-	53,497.4
Tfrs (Other Funds)	1,250.0	3,143.9	321.0	2,325.2	-	-	-	754.6	15,770.8	4,116.4	27,681.9
Bond/Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-
Grants/Contributions	-	-	-	278.1	-	-	-	-	-	-	278.1
Interest/Miscellaneous	205.0	1,030.0	5.0	711.0	50.0	453.0	8.0	30.4	797.0	50.0	3,339.4
Carry Forward	33,092.4	8,848.8	715.4	8,046.0	208.3	21,460.5	457.1	4,109.7	49,549.6	339.0	126,826.8
Revenue Reserve	(465.7)	(171.4)	(44.0)	(449.5)	(2.5)	(1,375.5)	(17.9)	(169.2)	(704.9)	(2.5)	(3,403.1)
Total Revenue:	43,191.5	28,425.7	1,872.4	22,156.5	6,952.8	59,354.0	797.2	8,582.5	132,209.9	4,502.9	308,045.4

* The 5-cent Local Option Fuel Tax is earmarked towards the payment of debt service and to the Bridge Repairs and Improvements (project 66066).

The Five-Year Capital Improvement Program (CIP) & Capital Improvement Element (CIE) of the Collier County Growth Management Plan

Revenue: The five-year CIE utilizes several revenue sources to fund the County's future facility needs. Water and sewer utility projects are funded by impact fees, user fees, interest and funds carried forward. Road construction is funded through a combination of local and state gas taxes, impact fees, developer contribution agreements, grants, transfers from the General Fund/ Unincorporated Area General Fund, interest, and funds carried forward. EMS, Library, Park, Fire, Law Enforcement, Correctional, and General Governmental facilities projects are funded through impact fees, interest, funds carried forward and loans from the General Fund. Certain general government and public safety capital expenditures typically funded through transfers from ad valorem taxes (General Fund or the Unincorporated Area General Fund) are Library, Parks, major replacement and repair projects and Stormwater Management improvements, which are not eligible to be funded by impact fees. Solid waste landfill projects are funded by landfill tipping fees, interest and funds carried forward. The five-year CIE revenue sources listed below represent the funding for the FY 17 - FY 21 CIP/CIE.

FIVE-YEAR CIP/CIE PLANNED REVENUE



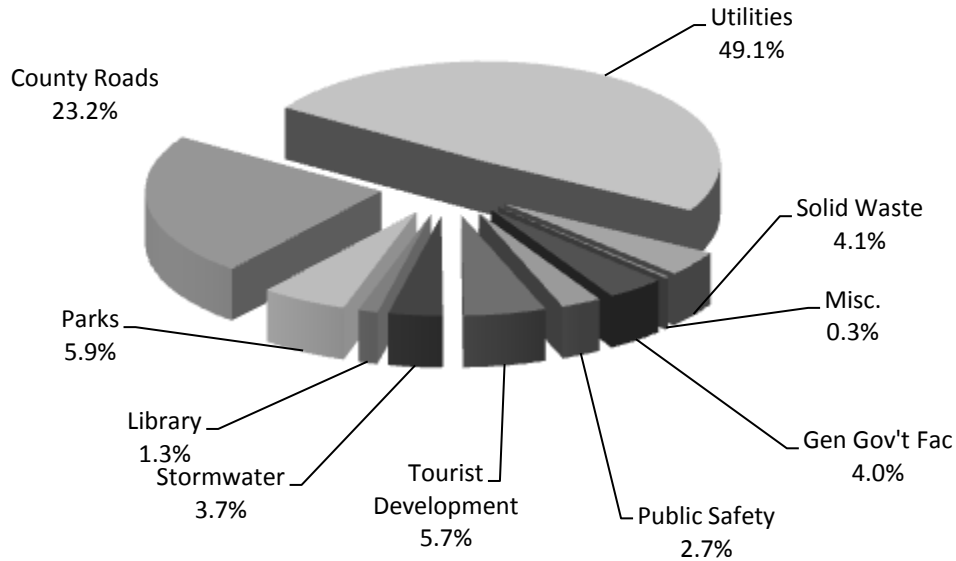
FIVE-YEAR CIP/CIE PLANNED REVENUE

Gas Taxes	\$ 95,750,000
General Fund Revenues	185,598,600
Tourist Development Tax	46,469,100
Impact Fees	195,265,700
User Fees	293,315,700
Bond/Loan Proceeds	0
Transfers	124,445,400
Interest/Misc./Grants	159,110,100
TOTAL REVENUE	\$1,099,954,600
Carry Forward	126,826,800
Reserves/Non-Project Expenses	(24,847,000)
TOTAL PROJECT FUNDING	\$1,201,934,400

**Collier County Government
Fiscal Year 2017 Adopted Budget – Capital Improvement Program**

Appropriations: The five-year CIE identifies public facilities that are needed to eliminate existing deficiencies or will be needed to meet the demands of future growth. Planned projects during the five years covered in the CIE total \$764,618,000. The five-year CIE is summarized below.

FIVE-YEAR CIP/CIE PLANNED PROJECTS



FIVE-YEAR CIP/CIE PLANNED PROJECTS

Governmental Facilities	\$ 35,575,500
Public Safety	9,454,500
Tourist Development	43,839,000
Stormwater Management.	32,185,200
Library	10,052,300
Parks & Recreation	44,833,400
Roads	281,612,600
Utilities	283,741,800
Solid Waste	19,900,300
Misc.*	3,423,400
Project Total	<u>764,618,000</u>
Reserves/Debt/Misc./ Operating	437,316,400
Total Appropriations	<u>\$1,201,934,400</u>

*Misc. includes Immokalee Domestic Animal Shelter \$2,000,000, Clam Bay Restoration \$114,500, Pelican Bay Capital Landscape & Irrigation Improvements \$730,100, Museum Capital \$509,500, and Airport \$69,300.

Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program

FY 17 - 21 CAPITAL IMPROVEMENT PROGRAM (CIP) / CAPITAL IMPROVEMENT ELEMENT (CIE)
SUMMARY OF CAPITAL PROJECT FUNDING
(In Thousands)

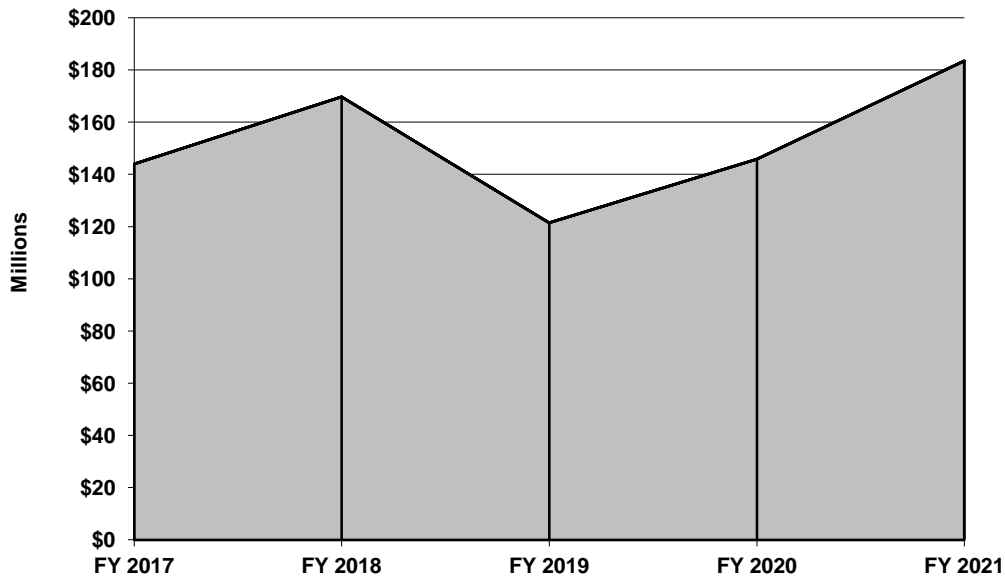
Dept./Functional Area	TDC Projects	Govt. Fac. Projects	Library Projects	Parks Projects	Stormwater Projects	Trans. Projects	EMS Projects	Misc. Projects	Utilities Projects	Solid Waste Projects	FY 17-21 CIP/CIE Expenses
General Government	-	35,500.5	-	-	-	-	-	75.0	-	-	35,575.5
Public Safety	-	5,434.5	-	-	-	-	3,760.0	260.0	-	-	9,454.5
Physical Environment	37,653.2	225.0	-	-	31,960.2	-	-	844.6	-	-	70,683.0
Transportation	-	-	-	-	-	281,612.6	-	-	-	-	281,612.6
Human Services	-	2,000.0	-	-	-	-	-	-	-	-	2,000.0
Culture & Recreation	6,185.8	3,958.1	6,094.2	44,833.4	-	-	-	509.5	-	-	61,581.0
Utilities Water	-	-	-	-	-	-	-	-	100,745.2	-	100,745.2
Utilities Wastewater	-	-	-	-	-	-	-	-	182,996.6	-	182,996.6
Solid Waste Landfill	-	-	-	-	-	-	-	-	-	19,900.3	19,900.3
Airport Authority	-	-	-	-	-	-	-	69.3	-	-	69.3
Project Expenditures:	43,839.0	47,118.1	6,094.2	44,833.4	31,960.2	281,612.6	3,760.0	1,758.4	283,741.8	19,900.3	764,618.0
Operating Costs	277.0	-	-	50.0	-	-	-	-	305.0	-	632.0
Impact Fee Refunds	-	-	-	-	-	1,992.6	25.0	211.3	250.0	-	2,478.9
Transfers	5,552.0	31,985.5	-	2,320.2	4,361.7	75.3	-	73.9	69,330.7	-	113,699.3
Debt Service	-	28,349.6	5,799.0	16,315.0	-	64,687.2	2,242.1	18,592.2	87,707.9	-	223,693.0
Reserves	29,793.8	8,169.3	437.1	5,229.4	2.0	7,986.5	249.2	2,790.7	41,727.6	427.6	96,813.2
Non-Project Expenditures:	35,622.8	68,504.4	6,236.1	23,914.6	4,363.7	74,741.6	2,516.3	21,668.1	199,321.2	427.6	437,316.4
Total Expenditures:	79,461.8	115,622.5	12,330.3	68,748.0	36,323.9	356,354.2	6,276.3	23,426.5	483,063.0	20,327.9	1,201,934.4
Revenue	TDC Projects	Govt. Fac. Projects	Library Projects	Parks Projects	Stormwater Projects	Trans. Projects	EMS Projects	Misc. Projects	Utilities Projects	Solid Waste Projects	FY 17-21 CIP/CIE Revenues
Ad Valorem	-	-	-	-	-	-	-	-	-	-	-
Tourist Development Tax (TDC)	46,469.1	-	-	-	-	-	-	-	-	-	46,469.1
Impact Fees	-	12,742.1	4,645.5	41,632.4	-	48,900.0	1,858.1	14,875.8	70,611.8	-	195,265.7
Assessments	-	-	-	-	-	-	-	555.0	-	-	555.0
Gas Taxes*	-	-	-	-	-	95,750.0	-	-	-	-	95,750.0
Transfers Property Taxes (001)	-	71,024.8	-	8,995.7	11,163.1	48,460.0	-	500.0	-	-	140,143.6
Transfers Property Taxes (111)	-	-	-	6,250.0	22,150.0	16,500.0	-	-	-	-	44,900.0
Transfers (Other Funds)	1,250.0	18,751.4	4,787.4	2,325.2	-	-	4,016.0	4,043.3	69,330.7	19,941.4	124,445.4
Transfers User Fees (408)	-	-	-	-	-	-	-	-	293,315.7	-	293,315.7
Bond/Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-
Grants/Contributions	-	-	2,516.3	203.1	2,700.0	137,237.7	-	-	-	-	142,657.1
Interest/Miscellaneous	1,025.0	5,150.0	25.0	3,555.0	250.0	2,253.0	40.0	120.0	3,985.0	50.0	16,453.0
Carry Forward	33,092.4	8,848.8	715.4	8,046.0	208.3	21,460.5	457.1	4,109.7	49,549.6	339.0	126,826.8
Revenue Reserve	(2,374.7)	(894.6)	(359.3)	(2,259.4)	(147.5)	(14,207.0)	(94.9)	(777.3)	(3,729.8)	(2.5)	(24,847.0)
Total Revenue:	79,461.8	115,622.5	12,330.3	68,748.0	36,323.9	356,354.2	6,276.3	23,426.5	483,063.0	20,327.9	1,201,934.4

* The 5-cent Local Option Fuel Tax is earmarked towards the payment of debt service and to the Bridge Repairs and Improvements (project 66066).

**Collier County Government
Fiscal Year 2017 Adopted Budget – Capital Improvement Program**

Planned Project Expenditures: Across the five-year CIP/CIE planning period, project expenditures are expected as summarized below.

**PLANNED CIE/CIP PROJECTS BY YEAR
FY 17 - FY 21**



FIVE-YEAR CIP/CIE PLANNED PROJECTS BY YEAR	
FY 2017	\$ 144,003,600
FY 2018	169,762,900
FY 2019	121,502,700
FY 2020	145,843,700
FY 2021	183,505,100
Project Total	\$764,618,000

Operational Impact of the CIP/CIE

Although the Capital Improvement Program is prepared separate from the operating budget, the two have a direct relationship. Budget appropriations lapse at the end of the fiscal year, however, capital appropriations are re-budgeted (carryover funding) until the project is finished and capitalized. Capital improvement projects, including those that involve development of new facilities or new and expanded infrastructure, may result in additional operating costs or savings in future years. For example, while construction of a new fire station will result in additional costs for staffing and operations, repaving a street may result in reduced need for maintenance. Those costs or savings are not included in the capital budget estimates, but rather are incorporated in the operating budget, beginning in the year that the facility is anticipated to become operational. An important element of the CIP process is consideration of any future increases in operating costs, which will result from capital activity, so that estimates of those costs can be incorporated in the appropriate long term financial plans for the affected funds.

As the economy and growth has slowed the Board of County Commissioners has earmarked virtually all capital funding to maintenance and replacement projects. These replacement projects in some cases may create operating efficiencies or future cost avoidance; however, these impacts are not presently quantifiable and are believed to be marginal.

Capital Budget Presentation

The capital improvement section of the budget book is organized into two sections. The first section is comprised of schedules that summarize the FY 17 CIP by department or functional area. The second section presents the FY 17 - FY 21 CIP/CIE planning period.

Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Division Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	916,969	-	681,300	162,400	-	162,400	na
Operating Expense	59,519,231	16,590,000	74,805,300	25,461,800	-	25,461,800	53.5%
Indirect Cost Reimburs	75,200	80,300	51,700	55,400	-	55,400	(31.0%)
Arbitrage Services	7,708	12,000	12,000	12,000	-	12,000	0.0%
Capital Outlay	51,465,340	107,833,500	303,974,600	117,461,300	-	117,461,300	8.9%
Payment to Escrow Agent	17,882,314	-	-	-	-	-	na
Debt Service	60,305	11,000	11,000	11,000	-	11,000	0.0%
Debt Service - Principal	14,605,982	12,755,000	12,755,000	12,913,300	-	12,913,300	1.2%
Debt Service - Interest Expense	6,619,796	5,789,800	5,789,800	5,537,700	-	5,537,700	(4.4%)
Remittances	1,321,973	1,475,000	1,363,500	1,760,000	-	1,760,000	19.3%
Total Net Budget	152,474,817	144,546,600	399,444,200	163,374,900	-	163,374,900	13.0 %
Advance/Repay to 350 EMS IF	1,799,800	150,700	150,700	-	-	-	(100.0%)
Advance/Repay to 355 Lib IF	679,000	585,000	585,000	321,000	-	321,000	(45.1%)
Advance/Repay to 381 Correctional	495,300	488,800	488,800	-	-	-	(100.0%)
Advance/Repay to 385 Law Enf	2,058,900	1,616,400	1,616,400	92,000	-	92,000	(94.3%)
Advance/Repay to 390 Gov't Fac	6,087,300	3,435,600	3,435,600	2,063,900	-	2,063,900	(39.9%)
Advance/Repay to 408 W-S Ops	-	500,000	500,000	500,000	-	500,000	0.0%
Advance/Repay to 414 Sewer Cap	2,000,000	1,000,000	1,000,000	2,000,000	-	2,000,000	100.0%
Advance/Repay to 471 S Waste	630,000	630,000	630,000	630,000	-	630,000	0.0%
Trans to Property Appraiser	6,366	6,700	8,200	8,800	-	8,800	31.3%
Trans to Tax Collector	195,990	188,600	205,100	212,700	-	212,700	12.8%
Trans to 001 General Fund	160,000	164,800	164,800	166,500	-	166,500	1.0%
Trans to 128/712 MPO Fd	-	-	7,200	-	-	-	na
Trans to 174 Consvr Collier Maint	701,600	-	-	-	-	-	na
Trans to 184 TDC Promo	-	150,000	150,000	-	-	-	(100.0%)
Trans to 185 TDC Eng	643,300	669,100	669,100	759,900	-	759,900	13.6%
Trans to 195 TDC Beaches	-	-	310,000	-	-	-	na
Trans to 712 Transp Match	5,259,649	-	10,841,500	-	-	-	na
Trans to 212 Debt Serv Fd	13,141,600	13,142,900	13,142,900	12,150,000	-	12,150,000	(7.6%)
Trans to 298 Sp Ob Bd '10	13,786,100	13,782,500	13,782,500	13,776,300	-	13,776,300	0.0%
Trans to 303 Boater Improve	-	-	-	2,250,200	-	2,250,200	na
Trans to 309 CDES Capital	-	-	-	75,000	-	75,000	na
Trans to 312 Gas Tax Op Fd	3,055,200	3,169,900	3,169,900	-	-	-	(100.0%)
Trans to 313 Gas Tax Cap Fd	176	-	-	-	-	-	na
Trans to 324 Stormw Op Fd	1,120,200	905,500	905,500	821,600	-	821,600	(9.3%)
Trans to 410 W/S Debt Serv Fd	12,184,700	12,140,700	12,140,700	13,770,800	-	13,770,800	13.4%
Trans to 426 CAT Mass Transit Fd	1,800,017	1,633,400	2,282,200	-	-	-	(100.0%)
Trans to 496 Airport Cap Fd	-	200,000	200,000	50,700	-	50,700	(74.7%)
Trans to 499 Airp Grant Match	6,689	-	176,000	-	-	-	na
Trans to 620 Freedom Mem	600,000	-	-	-	-	-	na
Reserves for Contingencies	-	9,769,900	-	8,959,900	-	8,959,900	(8.3%)
Reserves for Reimb to State	-	13,200,000	-	5,000,000	-	5,000,000	(62.1%)
Reserves for Debt Service	-	24,892,900	-	24,386,400	-	24,386,400	(2.0%)
Reserves for Capital	-	47,663,000	-	56,657,400	-	56,657,400	18.9%
Reserves for Boater Improve Capital	-	369,000	-	17,400	-	17,400	(95.3%)
Reserves for Motor Pool Cap	-	49,900	-	-	-	-	(100.0%)
Total Budget	218,886,705	295,051,900	466,006,300	308,045,400	-	308,045,400	4.4%

Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Appropriations by Department	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Courts Related Capital	241,561	307,500	3,149,600	920,000	-	920,000	199.2%
Public Utilities Department Debt Service	39,193,105	18,605,800	18,605,800	18,512,000	-	18,512,000	(0.5%)
Administrative Services Department Capital	5,228,457	7,700,000	16,691,600	8,065,500	-	8,065,500	4.7%
Emergency Medical Services Capital	127,159	27,500	1,691,300	100,000	-	100,000	263.6%
Ochopee Fire Capital	-	3,400	5,000	-	-	-	(100.0%)
Isle of Capri Fire Capital	-	2,300	4,600	-	-	-	(100.0%)
Sheriff Capital	233,345	900,000	3,484,400	471,300	-	471,300	(47.6%)
Constitutional Officers Capital	3,628,257	1,664,200	5,897,500	1,059,500	-	1,059,500	(36.3%)
Pelican Bay Services Division Capital	1,020,651	787,300	1,591,000	844,600	-	844,600	7.3%
County Manager's Capital	51,361	635,000	642,500	960,000	-	960,000	51.2%
Parks and Recreation Division Capital	4,911,575	10,932,300	22,077,700	13,373,600	-	13,373,600	22.3%
Tourist Development Council (TDC) Beach Capital	1,161,727	1,208,600	6,067,300	2,173,800	-	2,173,800	79.9%
Library Division Capital	357,108	626,600	876,600	725,000	-	725,000	15.7%
Museum Division Capital	239,899	520,000	846,300	509,500	-	509,500	(2.0%)
County Water / Sewer Divisions Capital	45,208,603	46,580,000	144,596,100	56,199,500	-	56,199,500	20.7%
Solid & Hazardous Waste Mgt Division Capital	3,469,893	2,825,000	12,149,000	4,075,300	-	4,075,300	44.3%
Transportation Capital	40,129,168	39,729,000	134,826,800	39,142,200	-	39,142,200	(1.5%)
Stormwater Capital	1,847,645	4,783,700	14,300,300	6,129,200	-	6,129,200	28.1%
Growth Management Department Capital	-	-	-	75,000	-	75,000	na
TDC Beach Renourishment/Pass Maintenance Capital	3,900,149	6,248,200	10,250,900	9,969,600	-	9,969,600	59.6%
Airport Capital	1,525,157	460,200	1,689,900	69,300	-	69,300	(84.9%)
Total Net Budget	152,474,817	144,546,600	399,444,200	163,374,900	-	163,374,900	13.0%
Courts Related Capital	-	4,463,700	-	4,556,400	-	4,556,400	2.1%
Public Utilities Department Debt Service	-	17,498,600	-	16,861,600	-	16,861,600	(3.6%)
Administrative Services Department Capital	13,024,800	13,452,900	9,885,700	11,976,300	-	11,976,300	(11.0%)
Emergency Medical Services Capital	447,700	693,300	448,000	697,200	-	697,200	0.6%
Ochopee Fire Capital	-	5,300	-	7,800	-	7,800	47.2%
Isle of Capri Fire Capital	-	52,100	-	53,700	-	53,700	3.1%
Sheriff Capital	4,543,700	5,770,100	3,750,100	5,638,500	-	5,638,500	(2.3%)
Constitutional Officers Capital	2,554,200	2,105,200	2,105,200	92,000	-	92,000	(95.6%)
Pelican Bay Services Division Capital	15,123	35,800	20,300	45,300	-	45,300	26.5%
County Manager's Capital	475,000	-	-	-	-	-	na
Parks and Recreation Division Capital	3,263,252	7,285,400	3,268,700	8,782,900	-	8,782,900	20.6%
Tourist Development Council (TDC) Beach Capital	18,968	8,688,100	390,000	6,083,100	-	6,083,100	(30.0%)
Library Division Capital	1,840,000	2,215,600	1,744,300	1,918,400	-	1,918,400	(13.4%)
Museum Division Capital	-	132,100	-	139,000	-	139,000	5.2%
County Water / Sewer Divisions Capital	14,184,700	38,567,700	13,140,700	40,636,800	-	40,636,800	5.4%
Solid & Hazardous Waste Mgt Division Capital	701,600	282,500	-	427,600	-	427,600	51.4%
Transportation Capital	20,186,757	23,035,900	27,120,100	20,211,800	-	20,211,800	(12.3%)
Stormwater Capital	4,190,086	907,900	3,229,100	823,600	-	823,600	(9.3%)
TDC Beach Renourishment/Pass Maintenance Capital	959,313	24,866,500	1,083,900	24,990,000	-	24,990,000	0.5%
Airport Capital	6,689	446,600	376,000	728,500	-	728,500	63.1%
Total Transfers and Reserves	66,411,887	150,505,300	66,562,100	144,670,500	-	144,670,500	(3.9%)
Total Budget	218,886,705	295,051,900	466,006,300	308,045,400	-	308,045,400	4.4%

Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Division Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Local Gas Taxes	13,616,925	12,793,300	13,327,900	13,627,500	-	13,627,500	6.5%
Tourist Devel Tax	8,749,028	8,095,700	8,931,200	9,109,800	-	9,109,800	12.5%
Licenses & Permits	635,835	412,000	590,100	590,000	-	590,000	43.2%
Special Assessments	446,651	534,200	507,600	561,000	-	561,000	5.0%
Intergovernmental Revenues	18,964,647	-	23,644,100	-	-	-	na
Gas Taxes	5,929,816	5,706,700	5,672,100	4,122,500	-	4,122,500	(27.8%)
SFWMD/Big Cypress Revenue	845,231	-	1,164,200	-	-	-	na
FEMA - Fed Emerg Mgt Agency	470,658	-	8,900	-	-	-	na
Charges For Services	105,050	-	2,664,400	-	-	-	na
Fines & Forfeitures	891,401	945,000	900,000	945,000	-	945,000	0.0%
Miscellaneous Revenues	3,395,540	1,626,400	1,680,100	278,100	-	278,100	(82.9%)
Interest/Misc	2,413,770	1,349,800	1,794,900	1,804,400	-	1,804,400	33.7%
Impact Fees	44,409,993	30,232,800	45,059,400	37,027,000	-	37,027,000	22.5%
Deferred Impact Fees	132,873	-	-	-	-	-	na
COA Impact Fees	(6,486,594)	-	-	-	-	-	na
Bond Proceeds	17,687,000	-	-	-	-	-	na
Advance/Repay fm 001 Gen Fd	2,711,409	943,100	953,500	930,000	-	930,000	(1.4%)
Advance/Repay fm 301 Cap Proj	11,120,300	6,276,500	6,276,500	2,476,900	-	2,476,900	(60.5%)
Advance/Repay fm 408 W/S Ops	1,500,000	-	-	-	-	-	na
Advance/Repay fm 413 Sewer Im Fee	2,000,000	1,000,000	1,000,000	2,000,000	-	2,000,000	100.0%
Reimb From Other Depts	60,640	-	46,200	1,250,000	-	1,250,000	na
Motor Pool Cap Recovery Billing	-	49,900	19,500	-	-	-	(100.0%)
Trans frm Tax Collector	108,872	-	-	-	-	-	na
Trans fm 001 Gen Fund	33,789,816	34,333,400	34,442,400	26,855,100	-	26,855,100	(21.8%)
Trans fm 101 Transp Op Fd	-	300,000	300,000	-	-	-	(100.0%)
Trans fm 109 Pel Bay MSTBU	77,300	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	5,487,049	6,939,100	6,947,700	8,222,000	-	8,222,000	18.5%
Trans fm 113 Comm Dev Fd	-	49,600	49,600	-	-	-	(100.0%)
Trans fm 130 GG Com Ctr	854	-	-	-	-	-	na
Trans fm 183 TDC Beach Pk	-	-	310,000	-	-	-	na
Trans fm 198 Museum Fd	282,000	452,100	452,100	311,600	-	311,600	(31.1%)
Trans fm 306 Pk & Rec Cap	-	-	-	2,250,200	-	2,250,200	na
Trans fm 310 CDES Cap Fd	-	-	-	75,000	-	75,000	na
Trans fm 313 Gas Tax Cap Fd	2,189,763	-	980,200	-	-	-	na
Trans fm 325 Stormwater Cap Fd	3,069,886	-	2,323,600	-	-	-	na
Trans fm 331 Rd Im Fee	-	-	1,413,900	-	-	-	na
Trans fm 333 Rd Im Fee	-	-	623,800	-	-	-	na
Trans fm 336 Road Im Fee	-	-	5,500,000	-	-	-	na
Trans fm 408 Water / Sewer Fd	56,568,000	56,998,900	56,998,900	53,497,400	-	53,497,400	(6.1%)
Trans fm 411 W Impact Fee Cap Fd	6,689,500	6,694,900	6,694,900	8,123,600	-	8,123,600	21.3%
Trans fm 413 S Impact Fee Cap Fd	5,495,200	5,445,800	5,445,800	5,647,200	-	5,647,200	3.7%
Trans fm 470 Solid Waste Fd	1,218,600	906,000	906,000	1,915,900	-	1,915,900	111.5%
Trans fm 473 Mand Collct Fd	1,900,000	1,050,000	1,050,000	2,200,500	-	2,200,500	109.6%
Trans fm 495 Airport Op Fd	-	56,900	56,900	225,300	-	225,300	296.0%
Trans fm 496 Airport Grants	6,689	-	41,000	-	-	-	na
Trans fm 497 Airport MP Fd	-	200,000	335,000	50,700	-	50,700	(74.7%)
Trans fm 516 Prop & Cas Ins	-	-	-	75,000	-	75,000	na
Trans fm 517 Health Ins	-	-	-	450,000	-	450,000	na
Trans fm 606 GAC Rd Trust	176	-	-	-	-	-	na
Carry Forward	328,504,700	114,744,900	353,691,300	126,826,800	-	126,826,800	10.5%
Less 5% Required By Law	-	(3,085,100)	-	(3,403,100)	-	(3,403,100)	10.3%
Total Funding	574,988,579	295,051,900	592,803,700	308,045,400	-	308,045,400	4.4%

Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Division Position Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Transportation Capital	5.00	5.00	5.00	5.00	-	5.00	0.0%
Total FTE	5.00	5.00	5.00	5.00	-	5.00	0.0%

CIP Summary by Project Category	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Airport Authority	906,800	2,241,855	2,065,900	797,800	-	-	-	-
Coastal Zone Management Capital	244,000	456,488	273,600	207,800	-	-	-	-
County Manager's Capital	635,000	642,443	642,500	960,000	-	-	-	-
Court Related Capital	4,771,200	7,613,189	3,149,600	5,476,400	-	-	-	-
Emergency Medical Services	720,800	2,386,366	2,141,100	797,200	-	-	-	-
Facilities Management	14,952,900	15,772,470	12,960,300	16,516,800	-	-	-	-
Growth Management	-	75,000	-	75,000	-	-	-	-
Information Technology Capital	6,200,000	11,651,766	11,651,700	3,525,000	-	-	-	-
Isle of Capri Fire	54,400	56,650	4,600	53,700	-	-	-	-
Libraries	2,842,200	3,092,116	2,620,900	2,643,400	-	-	-	-
Museum	652,100	978,372	846,300	648,500	-	-	-	-
Ochopee Fire Control	8,700	14,004	8,700	7,800	-	-	-	-
Parks & Recreation	18,057,000	30,190,306	25,522,400	21,973,700	-	-	-	-
Pelican Bay Capital	823,100	1,954,182	1,611,300	889,900	-	-	-	-
Sheriff Office	10,439,500	16,631,416	14,701,400	7,261,300	-	-	-	-
Solid Waste Capital	2,957,500	11,327,429	11,044,800	4,427,600	-	-	-	-
Stormwater	5,691,600	20,112,829	20,110,400	6,952,800	-	-	-	-
Supervisor of Elections	-	2,495,589	2,495,600	-	-	-	-	-
Tourist Development Council - Beaches (195)	31,036,400	34,331,097	10,885,200	34,934,600	-	-	-	-
Tourist Development Council - Park Beaches (183)	9,891,700	14,760,302	6,457,300	8,256,900	-	-	-	-
Transportation	62,764,900	164,745,748	159,365,900	59,354,000	-	-	-	-
Water / Sewer District Capital	85,297,700	184,268,260	158,841,000	96,911,600	-	-	-	-
Total Project Budget	258,947,500	525,797,877	447,400,500	272,671,800	-	-	-	-

Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Court Maintenance Fee Fund (181)

Mission Statement

On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in the Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes. This revenue was specifically created to fund State Court Facilities.

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	230,684	307,500	820,000	170,000	-	170,000	(44.7%)
Capital Outlay	10,877	-	2,329,600	750,000	-	750,000	na
Net Operating Budget	241,561	307,500	3,149,600	920,000	-	920,000	199.2%
Reserves for Contingencies	-	30,700	-	92,000	-	92,000	199.7%
Reserves for Capital	-	4,433,000	-	4,464,400	-	4,464,400	0.7%
Total Budget	241,561	4,771,200	3,149,600	5,476,400	-	5,476,400	14.8%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Fines & Forfeitures	891,401	945,000	900,000	945,000	-	945,000	0.0%
Interest/Misc	45,879	20,000	25,000	25,000	-	25,000	25.0%
Carry Forward	6,083,800	3,854,400	6,779,500	4,554,900	-	4,554,900	18.2%
Less 5% Required By Law	-	(48,200)	-	(48,500)	-	(48,500)	0.6%
Total Funding	7,021,080	4,771,200	7,704,500	5,476,400	-	5,476,400	14.8%

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Court Related Capital								
Courthouse 1st Floor Renovations	-	2,212,768	2,212,800	750,000	-	-	-	-
Courthouse Tech Improvement	-	180,291	180,300	-	-	-	-	-
Elevator Upgrades	270,000	718,380	718,400	-	-	-	-	-
Fac Small Projects	-	-	-	50,000	-	-	-	-
Redesign 6th Floor Courthouse	-	-	-	120,000	-	-	-	-
Replace Signage and Paint	37,500	38,050	38,100	-	-	-	-	-
X-fers/Reserves - Fund 181	4,463,700	4,463,700	-	4,556,400	-	-	-	-
Court Related Capital	4,771,200	7,613,189	3,149,600	5,476,400	-	-	-	-
Program Total Project Budget	4,771,200	7,613,189	3,149,600	5,476,400	-	-	-	-

Notes:

The majority of the surcharges are being placed into reserves for a three phase courthouse renovation of the 1st and 6th floors as well as the needed upgrades to an aging courthouse infrastructure. The courts have the need for two additional courtrooms, holding cells, jury rooms, and conference rooms due to the number of Judges, Magistrates, and Hearing Officers.

Forecast FY 2016:

The first phase of renovations will occur this year on the first floor with a probation move towards consolidation and allowing for a courtroom to be built where probation currently resides. The first project of the courts aging infrastructure will involve the 5 elevators.

Current FY 2017:

Funding is needed to replace carpeting and for the redesign of the sixth floor. Additional funding is also needed for the first floor renovation for rewiring and installing terrazzo flooring.

Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program

Capital Improvement Program

TDC Category A Beach Park Facilities Cap - Fund (183)

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	289,209	525,000	599,900	-	-	-	(100.0%)
Indirect Cost Reimburs	13,100	11,600	11,600	8,800	-	8,800	(24.1%)
Capital Outlay	859,418	672,000	5,455,800	2,165,000	-	2,165,000	222.2%
Net Operating Budget	1,161,727	1,208,600	6,067,300	2,173,800	-	2,173,800	79.9%
Trans to Tax Collector	18,968	20,000	20,000	21,000	-	21,000	5.0%
Trans to 184 TDC Promo	-	60,000	60,000	-	-	-	(100.0%)
Trans to 195 TDC Beaches	-	-	310,000	-	-	-	na
Reserves for Contingencies	-	120,900	-	217,000	-	217,000	79.5%
Reserves for Capital	-	8,487,200	-	5,845,100	-	5,845,100	(31.1%)
Total Budget	1,180,695	9,896,700	6,457,300	8,256,900	-	8,256,900	(16.6%)
Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Tourist Devel Tax	948,383	877,600	968,100	987,500	-	987,500	12.5%
Interest/Misc	91,840	60,000	85,000	85,000	-	85,000	41.7%
Trans frm Tax Collector	7,365	-	-	-	-	-	na
Carry Forward	12,862,500	9,006,100	12,642,200	7,238,000	-	7,238,000	(19.6%)
Less 5% Required By Law	-	(47,000)	-	(53,600)	-	(53,600)	14.0%
Total Funding	13,910,088	9,896,700	13,695,300	8,256,900	-	8,256,900	(16.6%)

Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program

Capital Improvement Program

TDC Category A Beach Park Facilities Cap - Fund (183)

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Parks & Recreation								
Com Pk - Exotic Removal	5,000	-	-	-	-	-	-	-
Tourist Development Council - Park Beaches (183)								
Barefoot Bch Boardwalk & Pavilions	200,000	200,000	200,000	-	-	-	-	-
Barefoot Beach Boardwalk Repairs	-	-	-	40,000	-	-	-	-
Barefoot Beach Parking Improvement	-	280,000	280,000	-	-	-	-	-
Barefoot Beach Preserve	-	163,120	163,100	-	-	-	-	-
Beach Wheel Chairs	12,000	12,000	12,000	-	-	-	-	-
Clam Pass Beach Park	-	28,000	28,000	-	-	-	-	-
Clam Pass Boardwalk Piling Inspection	-	28,907	28,900	-	-	-	-	-
Clam Pass Boardwalk Renov FY16	-	650,000	650,000	-	-	-	-	-
Clam Pass Boardwalk Repair	100,000	100,000	100,000	-	-	-	-	-
Clam Pass Concession Area Deck	-	93,420	93,400	-	-	-	-	-
Clam Pass Derelict Matrl Removal	-	25,000	25,000	-	-	-	-	-
Clam Pass Electrical Upgrades	-	-	-	800,000	-	-	-	-
Clam Pass Parkg/Wall/Entrance Repairs	-	475,000	475,000	-	-	-	-	-
Clam Pass Restroom Expansion	300,000	300,000	300,000	-	-	-	-	-
Clam Pass Trim Mangrove	50,000	50,000	50,000	-	-	-	-	-
Delnor Wiggins State Park Entrance	-	750,000	750,000	-	-	-	-	-
Loudermilk Pavilion-City of Naples	-	-	-	100,000	-	-	-	-
N Gulf Shore Access	40,000	40,000	40,000	-	-	-	-	-
N Gulf Shore Access - Irrig, Pk Lot	-	-	-	260,000	-	-	-	-
Naples Pier Restrooms	-	600,000	600,000	-	-	-	-	-
Operating Project 183	11,600	11,600	11,600	8,800	-	-	-	-
S Marco Boardwalk & Landscape	110,000	110,000	110,000	-	-	-	-	-
S Marco Parking Lot Improve	90,000	90,000	90,000	-	-	-	-	-
Seagate Bathroom Study	-	48,993	49,000	-	-	-	-	-
Security Cameras at Beach Pks	100,000	100,000	100,000	-	-	-	-	-
Tigertail Beach Bathroom	-	200,000	200,000	-	-	-	-	-
Tigertail Beach Park	-	198,986	199,000	-	-	-	-	-
Tigertail Beach Park Improvements	-	-	-	690,000	-	-	-	-
Tigertail Entrance Improve & Signage	50,000	50,000	50,000	-	-	-	-	-
Tigertail Restroom & Boardwalk	-	1,093,479	1,093,500	-	-	-	-	-
Vanderbilt Parking Area Restriping	80,000	80,000	80,000	-	-	-	-	-
Vanderbilt Remaining Beach Access	-	225,000	225,000	-	-	-	-	-
Vanderbilt Repair Showers & Furniture	-	-	-	275,000	-	-	-	-
Vanderbilt Restroom Expansion Rework	-	3,697	3,800	-	-	-	-	-
Wildlife Proof Trash at Beach Pks	60,000	60,000	60,000	-	-	-	-	-
X-fers/Reserves - Fund 183	8,688,100	8,693,100	390,000	6,083,100	-	-	-	-
Tourist Development Council - Park Beaches (183)	9,891,700	14,760,302	6,457,300	8,256,900	-	-	-	-
Program Total Project Budget	9,896,700	14,760,302	6,457,300	8,256,900	-	-	-	-

Notes:

In December 2005, the Board authorized the segregation of funds collected for park beach facilities from funds collected for beach renourishment/pass maintenance activities. The fact that dollars dedicated to park beach facilities were co-mingled with beach renourishment funds proved problematic in identifying compliance with beach renourishment reserve guidelines and in identifying funds available for park beach facilities. As a result the Park Beaches Fund (183) was established allowing staff to budget and financially account for revenues and expenditures devoted to park beach projects. The TDC Beach Capital Fund (195) became solely used to account for beach renourishment/pass maintenance projects and related activities and reserves.

On April 23, 2013, the Board authorized amendments to the Tourist Tax Ordinance revising the distribution of Tourist Taxes to Category A Beach projects. The overall distribution to beach parks and beach renourishment was reduced from 50% to 41.29% of

Capital Improvement Program

TDC Category A Beach Park Facilities Cap - Fund (183)

TDC revenue. Within Category A the distribution to park beach facilities was reduced from 16.67% to 4.48% and the distribution to beach renourishment was increased from 33.33% to 36.82%.

Forecast FY 2016:

Forecast projects are identified in the table above. Forecast carry forward includes ongoing and unstarted project budgets rolled forward, reserves and the impact of a positive Tourist Tax revenue variance. FY 16 TDC tax revenue is forecast 10% over the adopted budget.

Current FY 2017:

New projects are listed in the table above. Capital reserves are budgeted at \$5,845,100 and contingency reserves at \$217,000.

Revenues:

Revenue sources include TDC Tax revenue, interests and fund carry forward. FY 17 TDC tax revenue is budgeted at a level 2.0% over anticipated current year collections.

Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program

Capital Improvement Program

TDC Category A Beach Renourish/Pass Maint Cap - Fund (195)

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	36,165	-	14,500	-	-	-	na
Operating Expense	1,227,742	3,022,200	5,126,700	858,000	-	858,000	(71.6%)
Indirect Cost Reimburs	62,100	68,700	40,100	46,600	-	46,600	(32.2%)
Capital Outlay	2,552,707	3,079,000	4,930,000	9,040,000	-	9,040,000	193.6%
Net Operating Budget	3,878,715	6,169,900	10,111,300	9,944,600	-	9,944,600	61.2%
Trans to Tax Collector	156,013	145,000	160,000	163,000	-	163,000	12.4%
Trans to 001 General Fund	160,000	164,800	164,800	166,500	-	166,500	1.0%
Trans to 184 TDC Promo	-	90,000	90,000	-	-	-	(100.0%)
Trans to 185 TDC Eng	643,300	669,100	669,100	759,900	-	759,900	13.6%
Reserves for Reimb to State	-	13,200,000	-	5,000,000	-	5,000,000	(62.1%)
Reserves for Capital	-	10,597,600	-	18,900,600	-	18,900,600	78.3%
Total Budget	4,838,027	31,036,400	11,195,200	34,934,600	-	34,934,600	12.6%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Tourist Devel Tax	7,800,644	7,218,100	7,963,100	8,122,300	-	8,122,300	12.5%
Intergovernmental Revenues	363,880	-	253,000	-	-	-	na
FEMA - Fed Emerg Mgt Agency	470,658	-	8,900	-	-	-	na
Miscellaneous Revenues	17,330	-	22,200	-	-	-	na
Interest/Misc	178,275	90,000	90,000	120,000	-	120,000	33.3%
Reimb From Other Depts	-	-	-	1,250,000	-	1,250,000	na
Trans frm Tax Collector	60,575	-	-	-	-	-	na
Trans fm 183 TDC Beach Pk	-	-	310,000	-	-	-	na
Carry Forward	24,527,400	24,093,800	28,402,400	25,854,400	-	25,854,400	7.3%
Less 5% Required By Law	-	(365,500)	-	(412,100)	-	(412,100)	12.7%
Total Funding	33,418,763	31,036,400	37,049,600	34,934,600	-	34,934,600	12.6%

Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program

Capital Improvement Program

TDC Category A Beach Renourish/Pass Maint Cap - Fund (195)

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Parks & Recreation								
AOlesky Pier Repair	-	310,000	310,000	-	-	-	-	-
Tourist Development Council - Beaches (195)								
Beach Cleaning Operations	186,200	336,098	336,100	190,000	-	-	-	-
Beach Tilling	40,000	51,356	51,400	40,000	-	-	-	-
City/County Beach Monitoring	165,000	371,269	371,300	165,000	-	-	-	-
Clam Pass Beach Maintenance	-	68,505	68,500	1,250,000	-	-	-	-
Clam Pass Dredge Pelican Bay	178,000	599,505	599,500	20,000	-	-	-	-
Co Beach Analysis & Design	50,000	55,643	55,600	-	-	-	-	-
Collier Beach Renourishment - General	2,500,000	2,500,000	2,500,000	-	-	-	-	-
Collier Creek Feasibility	500,000	738,869	738,900	-	-	-	-	-
Collier Creek Modeling, Jetty Rework and Channel Training	-	-	-	750,000	-	-	-	-
County/Naples Beach Renourishment	200,000	360,922	360,900	175,000	-	-	-	-
Doctors Pass Dredging	25,000	25,000	25,000	25,000	-	-	-	-
Doctor's Pass Jetty Reconstruct	500,000	602,361	602,400	-	-	-	-	-
Erosion Control Structure Doctor Pass	-	-	-	1,000,000	-	-	-	-
Local Gov't Funding Request	14,000	14,009	14,000	15,000	-	-	-	-
Marco Central Bch Regrade	1,000,000	1,120,235	1,120,300	-	-	-	-	-
MI South, TS Debbie	525,000	525,000	525,000	-	-	-	-	-
Naples Pier Repair and Maintenance	-	1,464,464	1,464,500	-	-	-	-	-
Near Shore Hard Bottom Monitoring	165,000	234,316	234,300	165,000	-	-	-	-
Park Shore Bch Renourishment	-	-	-	1,500,000	-	-	-	-
Pelican Bay Bch Renourishment	-	-	-	1,250,000	-	-	-	-
Shore Bird Monitoring	28,000	28,000	28,000	28,000	-	-	-	-
TDC Administration	68,700	112,665	112,700	46,600	-	-	-	-
Tropical Storm Debbie	-	27,738	27,800	-	-	-	-	-
Vanderbilt Bch Renourishment	-	-	-	2,500,000	-	-	-	-
Vegetation Repairs - Exotic Removal	-	277,121	277,100	75,000	-	-	-	-
Wiggins Pass Channel Straighten	-	275	300	-	-	-	-	-
Wiggins Pass Dredge	25,000	287,751	287,700	750,000	-	-	-	-
X-fers/Reserves - Fund 195	24,866,500	24,529,995	1,083,900	24,990,000	-	-	-	-
Tourist Development Council - Beaches (195)	31,036,400	34,331,097	10,885,200	34,934,600	-	-	-	-
Program Total Project Budget	31,036,400	34,641,097	11,195,200	34,934,600	-	-	-	-

Notes:

In December 2005, the Board authorized the segregation of funds collected for park beach facilities from funds collected for beach renourishment/pass maintenance activities. The fact that dollars dedicated to park beach facilities were co-mingled with beach renourishment funds proved problematic in identifying compliance with beach renourishment reserve guidelines and in identifying funds available for park beach facilities. As a result, the Park Beaches Fund (183) was established allowing staff to budget and account for revenues and expenditures devoted to park beach projects. The TDC Beach Renourishment Capital Fund (195) became solely used to account for beach renourishment/pass maintenance projects and related activities and reserves.

On April 23, 2013, the Board authorized amendments to the Tourist Tax Ordinance revising the distribution of Tourist Taxes to TDC Category "A" Beach projects. The overall distribution to beach parks and beach renourishment was reduced from 50% to 41.29% of TDC revenue. Within Category "A" the distribution to park beach facilities was reduced from 16.67% to 4.48% and the distribution to beach renourishment/Pass Maintenance was increased from 33.33% to 36.82%.

The reserve for potential reimbursements to Federal and State agencies is reduced from \$13,200,000 to \$5,000,000 reflecting successful appeal of FEMA's de-obligation decision. The remaining reimbursement reserve is being maintained for potential reimbursements to State agencies relative to overlapping reimbursements.

Capital Improvement Program

TDC Category A Beach Renourish/Pass Maint Cap - Fund (195)

Forecast FY 2016:

Forecast expenditures reflect both FY 16 project budgets and ongoing projects with budgets established in prior years. The Olesky Pier repair project was added mid-year with offsetting revenue provided by a transfer from TDC Beach Park Facilities Fund (183). Current year TDC tax revenue is forecast to exceed the FY 16 adopted budget by 10%.

Current FY 2017:

The FY 17 budget continues the approach of planning maintenance-sized renourishment efforts every year or two. Construction projects programmed for FY 17 are shown in the table above.

Reserves are distributed as follows:

Reserve for Contingent Reimbursements \$5,000,000

Reserve for Capital is \$18,900,600 distributed as follows:

Catastrophe Reserve \$ 6,570,000

General Capital Reserve \$12,330,600

Revenues:

The principal source of revenue is TDC Category "A" funding (Beaches) representing 35.8% of TDC taxes. FY 17 TDC tax revenue is budgeted at a level 2.0% over anticipated current year collections. Carry forward reflects reserves carrying forward, greater than planned TDC tax revenue and the completion and close out of projects allowing residual project funding to be reflected in budgeted carryforward. A reimbursement from Pelican Bay in the amount of \$1,250,000 is provided to offset the Pelican Bay beach renourishment project budgeted in the same amount.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Capital Improvement Program

**Administrative Services Department Capital
County Wide Capital Project Fund (301)**

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	1,453,527	1,500,000	2,942,900	3,531,500	-	3,531,500	135.4%
Capital Outlay	229,366	6,200,000	11,548,300	4,534,000	-	4,534,000	(26.9%)
Net Operating Budget	1,682,893	7,700,000	14,491,200	8,065,500	-	8,065,500	4.7%
Advance/Repay to 350 EMS IF	1,799,800	150,700	150,700	-	-	-	(100.0%)
Advance/Repay to 390 Gov't Fac	6,087,300	3,435,600	3,435,600	2,063,900	-	2,063,900	(39.9%)
Trans to 620 Freedom Mem	125,000	-	-	-	-	-	na
Reserves for Contingencies	-	800,000	-	800,000	-	800,000	0.0%
Total Budget	9,694,993	12,086,300	18,077,500	10,929,400	-	10,929,400	(9.6%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	60,682	25,000	35,000	35,000	-	35,000	40.0%
Trans fm 001 Gen Fund	12,510,600	11,585,900	11,805,900	10,266,900	-	10,266,900	(11.4%)
Trans fm 517 Health Ins	-	-	-	450,000	-	450,000	na
Carry Forward	3,440,100	476,600	6,415,800	179,200	-	179,200	(62.4%)
Less 5% Required By Law	-	(1,200)	-	(1,700)	-	(1,700)	41.7%
Total Funding	16,011,382	12,086,300	18,256,700	10,929,400	-	10,929,400	(9.6%)

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Emergency Medical Services								
Helicopter Hanger Renovation	-	1,808	1,800	-	-	-	-	-
Facilities Management								
A/C, Heating, & Ventilation Repairs	788,500	984,190	984,200	791,000	-	-	-	-
ADA Compliance	-	-	0	100,000	-	-	-	-
Asset Management	-	-	0	150,000	-	-	-	-
Bldg G Renov-Wellness Ctr	-	-	0	450,000	-	-	-	-
DAS Shelter Repairs	-	220,000	220,000	-	-	-	-	-
Fire Alarms/Life Safety	-	-	0	459,000	-	-	-	-
General Building Repairs	461,500	1,030,584	1,030,600	1,786,600	-	-	-	-
Paint Plan	-	14,000	14,000	-	-	-	-	-
Reroofing Projects	250,000	585,178	585,200	803,900	-	-	-	-
X-fers/Reserves - Fund 301 - Admin Serv	4,386,300	3,631,300	3,586,300	2,863,900	-	-	-	-
Facilities Management	5,886,300	6,465,252	6,420,300	7,404,400	-	-	-	-
Information Technology Capital								
800 MHz Upgrade	6,200,000	11,323,058	11,323,000	3,525,000	-	-	-	-
Financial Mgmt System (SAP)	-	328,708	328,700	-	-	-	-	-
Information Technology Capital	6,200,000	11,651,766	11,651,700	3,525,000	-	-	-	-
Ochopee Fire Control								
Fire Station Port of the Isle	-	3,701	3,700	-	-	-	-	-
Program Total Project Budget	12,086,300	18,122,527	18,077,500	10,929,400	-	-	-	-

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Capital Improvement Program

**Constitutional Officers Capital
County Wide Capital Project Fund (301)**

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	306,912	664,200	786,800	1,059,500	-	1,059,500	59.5%
Capital Outlay	2,999,372	1,000,000	5,110,700	-	-	-	(100.0%)
Remittances	321,973	-	-	-	-	-	na
Net Operating Budget	3,628,257	1,664,200	5,897,500	1,059,500	-	1,059,500	(36.3%)
Advance/Repay to 381 Correctional	495,300	488,800	488,800	-	-	-	(100.0%)
Advance/Repay to 385 Law Enf	2,058,900	1,616,400	1,616,400	92,000	-	92,000	(94.3%)
Total Budget	6,182,457	3,769,400	8,002,700	1,151,500	-	1,151,500	(69.5%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans fm 001 Gen Fund	4,934,300	3,769,400	3,769,400	1,151,500	-	1,151,500	(69.5%)
Carry Forward	5,526,700	-	4,233,300	-	-	-	na
Total Funding	10,461,000	3,769,400	8,002,700	1,151,500	-	1,151,500	(69.5%)

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Facilities Management								
Sewer Upgrades & Complex Upgrades	-	55,000	55,000	-	-	-	-	-
Sheriff Office								
Building J Renovation/Repair	664,200	693,893	693,900	632,000	-	-	-	-
Jail HVAC System Redesign & Replacement	-	200,169	200,200	-	-	-	-	-
Naples Jail Expansion	-	116,228	116,200	-	-	-	-	-
New Accounting System - Sheriff	1,000,000	2,000,000	2,000,000	-	-	-	-	-
Records Mgt System	-	2,346,436	2,346,400	-	-	-	-	-
Sheriff Law Enforcement Capital Improvements	-	-	0	427,500	-	-	-	-
Sheriff's Special Operations Facility	-	4,998	5,000	-	-	-	-	-
X-fers/Reserves - Fund 301 - Sheriff	2,105,200	2,105,200	2,105,200	92,000	-	-	-	-
Sheriff Office	3,769,400	7,466,924	7,466,900	1,151,500	-	-	-	-
Supervisor of Elections								
New Voting Machines	-	480,807	480,800	-	-	-	-	-
Program Total Project Budget	3,769,400	8,002,731	8,002,700	1,151,500	-	-	-	-

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Capital Improvement Program

**County Manager's Capital
County-Wide Capital Projects Fund (301)**

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	51,361	60,000	131,500	360,000	-	360,000	500.0%
Capital Outlay	-	100,000	147,500	100,000	-	100,000	0.0%
Remittances	-	475,000	363,500	500,000	-	500,000	5.3%
Net Operating Budget	51,361	635,000	642,500	960,000	-	960,000	51.2%
Trans to 620 Freedom Mem	475,000	-	-	-	-	-	na
Total Budget	526,361	635,000	642,500	960,000	-	960,000	51.2%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans fm 001 Gen Fund	535,000	635,000	523,500	960,000	-	960,000	51.2%
Carry Forward	177,400	-	119,000	-	-	-	na
Total Funding	712,400	635,000	642,500	960,000	-	960,000	51.2%

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
County Manager's Capital								
311 - Information Network Program	-	-	0	50,000	-	-	-	-
ADA Electronic Equip for BCC Room	100,000	100,000	100,000	-	-	-	-	-
Board Room Electronics Upgrade	-	-	0	100,000	-	-	-	-
Corporate Improvement Software	-	-	0	100,000	-	-	-	-
Customer Experience Mgt Software	-	-	0	50,000	-	-	-	-
GovMax Software	60,000	131,462	131,500	60,000	-	-	-	-
Q-Matic upgrade	-	47,481	47,500	-	-	-	-	-
State and Regional Eco Dev Projects	475,000	363,500	363,500	500,000	-	-	-	-
Webpage Redesign	-	-	0	100,000	-	-	-	-
County Manager's Capital	635,000	642,443	642,500	960,000	-	-	-	-
Program Total Project Budget	635,000	642,443	642,500	960,000	-	-	-	-

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Capital Improvement Program

**Public Services Capital
County Wide Capital Projects Fund (301)**

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	244	-	-	-	-	-	na
Capital Outlay	251,908	350,000	352,200	450,000	-	450,000	28.6%
Net Operating Budget	252,151	350,000	352,200	450,000	-	450,000	28.6%
Advance/Repay to 355 Lib IF	679,000	585,000	585,000	321,000	-	321,000	(45.1%)
Total Budget	931,151	935,000	937,200	771,000	-	771,000	(17.5%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans fm 001 Gen Fund	929,000	935,000	935,000	771,000	-	771,000	(17.5%)
Carry Forward	4,400	-	2,200	-	-	-	na
Total Funding	933,400	935,000	937,200	771,000	-	771,000	(17.5%)

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Libraries								
Books, Pubs. & Library Mat (301)	350,000	352,236	352,200	450,000	-	-	-	-
X-fers/Reserves - Fund 301 Public Services	585,000	585,000	585,000	321,000	-	-	-	-
Libraries	935,000	937,236	937,200	771,000	-	-	-	-
Program Total Project Budget	935,000	937,236	937,200	771,000	-	-	-	-

**Collier County Government
Fiscal Year 2017 Adopted Budget**

Capital Improvement Program

**Growth Management Capital
County-Wide Capital Project Fund (301)**

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	21,435	28,700	89,500	25,000	-	25,000	(12.9%)
Capital Outlay	-	49,600	50,100	-	-	-	(100.0%)
Net Operating Budget	21,435	78,300	139,600	25,000	-	25,000	(68.1%)
Total Budget	21,435	78,300	139,600	25,000	-	25,000	(68.1%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans fm 001 Gen Fund	-	28,700	29,200	25,000	-	25,000	(12.9%)
Trans fm 113 Comm Dev Fd	-	49,600	49,600	-	-	-	(100.0%)
Carry Forward	82,200	-	60,800	-	-	-	na
Total Funding	82,200	78,300	139,600	25,000	-	25,000	(68.1%)

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Coastal Zone Management Capital								
Coastal Zone Boat (FLBI)	49,600	50,100	50,100	-	-	-	-	-
Water Quality Testing	28,700	89,467	89,500	25,000	-	-	-	-
Coastal Zone Management Capital	78,300	139,567	139,600	25,000	-	-	-	-
Program Total Project Budget	78,300	139,567	139,600	25,000	-	-	-	-

Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Florida Boating Improvement Fund (303)

Mission Statement

Accounts for boater related capital projects. There are two fees imposed on boaters; one is a state imposed fee and the other is a county imposed registration fee. Monies are spent in accordance with Section 328.72(15) and 328.66(1), Florida Statutes; to maintaining waterways as well as building and repairing public boat ramps and docks, removing derelict vessels, and maintaining waterway markers.

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	-	-	1,354,300	-	1,354,300	na
Capital Outlay	-	-	-	1,425,000	-	1,425,000	na
Net Operating Budget	-	-	-	2,779,300	-	2,779,300	na
Trans to Tax Collector	-	-	-	14,000	-	14,000	na
Reserves for Boater Improve Capital	-	-	-	17,400	-	17,400	na
Total Budget	-	-	-	2,810,700	-	2,810,700	na

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Licenses & Permits	-	-	-	590,000	-	590,000	na
Trans fm 306 Pk & Rec Cap	-	-	-	2,250,200	-	2,250,200	na
Less 5% Required By Law	-	-	-	(29,500)	-	(29,500)	na
Total Funding	-	-	-	2,810,700	-	2,810,700	na

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Coastal Zone Management Capital								
Waterway Marker Maintenance (FLBI)	-	-	-	182,800	-	-	-	-
Parks & Recreation								
951 Boat Pk Maintenance (FLBI)	-	-	-	75,000	-	-	-	-
951 Boat Pk-Potable Water Lines (FLBI)	-	-	-	56,400	-	-	-	-
951 Security Cameras (FLBI)	-	-	-	50,000	-	-	-	-
Bayview Pk (FLBI)	-	-	-	52,000	-	-	-	-
Boat Ramp Minor Repairs (FLBI)	-	-	-	108,400	-	-	-	-
Caxambas Fuel Tank Repairs (FLBI)	-	-	-	20,000	-	-	-	-
Cocoh Pk-Bulkhead Repairs (FLBI)	-	-	-	1,185,000	-	-	-	-
Cocoh Pk-Dock Lights (FLBI)	-	-	-	50,000	-	-	-	-
Cocoh Pk-Dock Replacement (FLBI)	-	-	-	799,700	-	-	-	-
Cocoh Pk-Parking Lot Maint (FLBI)	-	-	-	150,000	-	-	-	-
Goodland Replace Dock Lights (FLBI)	-	-	-	50,000	-	-	-	-
X-fers/Reserves - Fund 303	-	-	-	31,400	-	-	-	-
Parks & Recreation	-	-	-	2,627,900	-	-	-	-
Program Total Project Budget	-	-	-	2,810,700	-	-	-	-

Notes:

Prior to FY 2017, the boater improvement/vessel registration fees were accounted for the in Parks and Recreation Capital Projects Fund 306.

**Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

ATV Settlement Capital Fund (305)

Mission Statement

Collier County and the South Florida Water Management District entered into a Settlement Agreement wherein the District paid Collier County \$3 million to dispose of litigation arising out of a 2003 Agreement between the parties in which the District was to convey 640 acres to Collier County for recreational ATV use.

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	861	-	10,900	-	-	-	na
Capital Outlay	-	22,600	2,987,900	29,300	-	29,300	29.6%
Net Operating Budget	861	22,600	2,998,800	29,300	-	29,300	29.6%
Total Budget	861	22,600	2,998,800	29,300	-	29,300	29.6%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	21,469	14,000	18,000	18,000	-	18,000	28.6%
Carry Forward	2,972,400	9,300	2,993,000	12,200	-	12,200	31.2%
Less 5% Required By Law	-	(700)	-	(900)	-	(900)	28.6%
Total Funding	2,993,869	22,600	3,011,000	29,300	-	29,300	29.6%

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Parks & Recreation								
SFWMD Settlement	22,600	2,998,811	2,998,800	29,300	-	-	-	-
Program Total Project Budget	22,600	2,998,811	2,998,800	29,300	-	-	-	-

Notes:

On December 10, 2013, agenda item 11.G., the Board approved segregating the remaining settlement moneys into its own fund (305) so interest earnings may accumulate and be held for ATV riding purposes.

**Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Parks & Recreation Capital Projects (306)

Mission Statement

Accounts for non-growth capital projects managed by the Parks & Recreation Division. The principal funding sources are operating transfers from the General Fund (001) and Unincorporated General Fund MSTD (111).

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	627,958	1,455,000	974,900	2,010,000	-	2,010,000	38.1%
Capital Outlay	582,422	360,700	1,308,900	390,000	-	390,000	8.1%
Net Operating Budget	1,210,380	1,815,700	2,283,800	2,400,000	-	2,400,000	32.2%
Trans to Tax Collector	12,252	12,000	13,000	-	-	-	(100.0%)
Trans to 298 Sp Ob Bd '10	321,100	320,000	320,000	320,700	-	320,700	0.2%
Trans to 303 Boater Improve	-	-	-	2,250,200	-	2,250,200	na
Reserves for Boater Improve Capital	-	369,000	-	-	-	-	(100.0%)
Total Budget	1,543,732	2,516,700	2,616,800	4,970,900	-	4,970,900	97.5%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Licenses & Permits	635,835	412,000	560,000	-	-	-	(100.0%)
Miscellaneous Revenues	277,100	600,000	449,300	278,100	-	278,100	(53.7%)
Interest/Misc	8,277	6,000	10,000	10,000	-	10,000	66.7%
Reimb From Other Depts	60,640	-	46,200	-	-	-	na
Trans frm Tax Collector	37,528	-	-	-	-	-	na
Trans fm 001 Gen Fund	503,416	1,070,000	1,070,000	2,495,700	-	2,495,700	133.2%
Trans fm 111 MSTD Gen Fd	508,540	500,000	500,000	750,000	-	750,000	50.0%
Trans fm 130 GG Com Ctr	854	-	-	-	-	-	na
Trans fm 516 Prop & Cas Ins	-	-	-	75,000	-	75,000	na
Carry Forward	846,600	(20,400)	1,357,800	1,376,500	-	1,376,500	(6,847.5%)
Less 5% Required By Law	-	(50,900)	-	(14,400)	-	(14,400)	(71.7%)
Total Funding	2,878,790	2,516,700	3,993,300	4,970,900	-	4,970,900	97.5%

Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Parks & Recreation Capital Projects (306)

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Coastal Zone Management Capital								
Coastal Zone Boat (FLBI)	115,700	115,700	115,700	-	-	-	-	-
Waterway Marker Maintenance (FLBI)	50,000	201,221	18,300	-	-	-	-	-
Coastal Zone Management Capital	165,700	316,921	134,000	-	-	-	-	-
Parks & Recreation								
800 MHz Radios - Parks	-	24,928	24,900	-	-	-	-	-
951 Boat Pk-Potable Water Lines (FLBI)	-	57,000	600	-	-	-	-	-
AOlesky Pier Repair	-	27,000	27,000	-	-	-	-	-
AOlesky Sea Wall Repair	150,000	150,000	150,000	-	-	-	-	-
Bayview Pk (FLBI)	-	52,000	-	-	-	-	-	-
Bayview Pk Expansion	-	10,000	10,000	-	-	-	-	-
Boat Ramp Minor Repairs (FLBI)	-	110,403	2,100	-	-	-	-	-
Caxambas Coast Guard Bldg Replac	75,000	34,500	34,500	200,000	-	-	-	-
Caxambas Fuel Tank Repairs (FLBI)	-	20,000	-	-	-	-	-	-
Coast Guard Bldg	-	6,563	6,600	-	-	-	-	-
Cocoh Pk-Bulkhead Repairs (FLBI)	-	62,247	27,200	-	-	-	-	-
Cocoh Pk-Dock Lights (FLBI)	50,000	50,000	-	-	-	-	-	-
Cocoh Pk-Dock Replacement (FLBI)	300,000	300,000	300	-	-	-	-	-
Cocoh Pk-Replace Playground	-	59,996	60,000	-	-	-	-	-
Com Pk - Exotic Removal	-	3,634	3,600	-	-	-	-	-
Com Pk - Fiber Optics	65,000	63,659	63,700	125,000	-	-	-	-
Com Pk - IWF Repair	10,000	8,318	8,300	45,000	-	-	-	-
Com Pk - Pathway Repairs	-	26,116	26,100	-	-	-	-	-
Com Pk - Playground Maintenance	15,000	-	-	145,000	-	-	-	-
Com Pk - Security	25,000	-	-	-	-	-	-	-
Com Pk - Security Cameras	-	35,479	35,500	-	-	-	-	-
Corkscrew School Courts	-	15,321	15,300	-	-	-	-	-
E Naples - Irrigation	-	-	-	20,000	-	-	-	-
E Naples Com Pickleball	-	446,670	446,700	-	-	-	-	-
GGCP Pool Repairs	-	4,585	4,600	65,000	-	-	-	-
Golden Gate Field Lighting	-	-	-	650,000	-	-	-	-
Goodland Replace Dock Lights (FLBI)	50,000	50,000	-	-	-	-	-	-
Gordon River Greenway Pk	-	205,435	205,400	-	-	-	-	-
Immok Dreamld Playground Replace	-	60,000	60,000	-	-	-	-	-
Immok Pool Repairs	45,000	51,218	51,200	100,000	-	-	-	-
Immok Sports Complex ADA Kiddie Pool	-	2,016	2,000	-	-	-	-	-
Immok Sports Complex Fitness Renov	340,000	241,002	241,000	250,000	-	-	-	-
Mar-Good Cottage Restoration	50,000	50,000	50,000	-	-	-	-	-
Mar-Good Park Kayak Launch	-	37	-	-	-	-	-	-
NCRP Admissions Equip	75,000	55,000	55,000	-	-	-	-	-
NCRP Fitness Equipment	-	11,900	11,900	-	-	-	-	-
NCRP Lazy River & Slide Maint	-	-	-	750,000	-	-	-	-
NCRP Maint Bldg Fence	20,000	10,716	10,700	-	-	-	-	-
NCRP Outdoor Furniture	20,000	20,000	20,000	-	-	-	-	-
NCRP Pond Shade	-	12,250	12,300	15,000	-	-	-	-
NCRP Pool Deck Repair	100,000	100,000	100,000	-	-	-	-	-
NCRP Pool Pump Repairs	-	13,461	13,400	35,000	-	-	-	-
NCRP Pool Stairs and Pump House Roof	-	28,448	28,500	-	-	-	-	-
Reg Pk - Athletic Field Maintenance	40,000	40,000	40,000	-	-	-	-	-
Reg Pk - Exotic Removal	40,000	55,410	55,400	-	-	-	-	-
Reg Pk - Fencing & Signs	10,000	10,030	10,000	-	-	-	-	-
Reg Pk - Lightning Detection	-	9,870	9,900	-	-	-	-	-
Reg Pk - Pathway Repairs	-	40,000	40,000	-	-	-	-	-
Reg Pk - Playground Maintenance	120,000	120,000	120,000	-	-	-	-	-

**Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Parks & Recreation Capital Projects (306)

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Parks & Recreation								
Reg Pk - Security	50,000	49,285	49,300	-	-	-	-	-
TRosbough Irrigation Well	-	3,000	3,000	-	-	-	-	-
Vanderbilt Beach Master Meter	-	13,079	13,100	-	-	-	-	-
Vineyards Aeration Pump Replacement	-	652	700	-	-	-	-	-
X-fers/Reserves - Fund 306	701,000	681,000	333,000	2,570,900	-	-	-	-
Parks & Recreation	2,351,000	3,502,228	2,482,800	4,970,900	-	-	-	-
Program Total Project Budget	2,516,700	3,819,149	2,616,800	4,970,900	-	-	-	-

Notes:

Starting in FY 2017, boating related capital projects funded by Boater Improvement / Vessel Registration Fees have been moved to the Boater Improvement Capital Fund 303.

Forecast FY 2016:

Forecast revenues include the annual Naples Zoo payment of \$260,000 and \$140,365.20 from a developer's agreement approved by the Board on December 10, 2013, agenda item 17D, both receipts were used on the Gordon River Greenway. On February 9, 2016, the Board approved agenda item 11B to use \$46,180 in Tourist Development Council (TDC) funding and agenda item 11C to accept a donation of \$20,000 to upgrade the playing surfaces of the Pickleball courts to attract tournaments. Also, \$28,939 in insurance refund was received for damage caused by Hurricane Isaac (August 2012).

Revenues:

The Miscellaneous Revenues budgeted in the amount of \$278,100 represents the balance of the cost sharing agreement with the Naples Zoo for the improvements to the entrance and parking lot. Annual payments are made on the anniversary date of the initial payment (30 days from the issuance of the project's Notice of Commencement, dated May 2, 2013). The Naples Zoo final payment of \$278,100 will be made in FY 2017. This item was approved by the Board on November 12, 2012, agenda item 11H.

**Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Growth Management Capital Fund (309)

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	-	-	75,000	-	75,000	na
Net Operating Budget	-	-	-	75,000	-	75,000	na
Total Budget	-	-	-	75,000	-	75,000	na

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans fm 310 CDES Cap Fd	-	-	-	75,000	-	75,000	na
Total Funding	-	-	-	75,000	-	75,000	na

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Growth Management								
Flood Plain Mapping	-	-	-	75,000	-	-	-	-
Program Total Project Budget	-	-	-	75,000	-	-	-	-

Current FY 2017:

Projects listed above are funded through a transfer from the General Fund 001.

**Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Transportation Capital Fund (310)

Mission Statement

This fund accounts for ad valorem taxes used for the operation and maintenance of improvements to the roads as well as ancillary facilities such as sidewalks, bikepaths, streetlights, landscaping and other facilities incidental to the proper movement of traffic along roads and streets and transportation related grant matches.

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	-	-	-	96,600	-	96,600	na
Operating Expense	-	-	310,300	2,196,200	-	2,196,200	na
Capital Outlay	-	300,000	300,000	4,548,500	-	4,548,500	1,416.2%
Net Operating Budget	-	300,000	610,300	6,841,300	-	6,841,300	2,180.4%
Trans to 309 CDES Capital	-	-	-	75,000	-	75,000	na
Total Budget	-	300,000	610,300	6,916,300	-	6,916,300	2,205.4%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans fm 001 Gen Fund	-	-	310,300	6,841,300	-	6,841,300	na
Trans fm 101 Transp Op Fd	-	300,000	300,000	-	-	-	(100.0%)
Carry Forward	75,000	-	75,000	75,000	-	75,000	na
Total Funding	75,000	300,000	685,300	6,916,300	-	6,916,300	2,205.4%

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Growth Management								
Flood Plain Mapping	-	75,000	-	-	-	-	-	-
Transportation								
Asset Management	-	-	-	1,135,800	-	-	-	-
Bike Pathways	-	-	-	1,358,300	-	-	-	-
County Pathways Non-Pay in Lieu	-	310,337	310,300	1,097,600	-	-	-	-
Enhanced Planning Consultant Services	-	-	-	516,000	-	-	-	-
LAP Design Phase	-	-	-	128,900	-	-	-	-
LED Replacement Program	-	-	-	480,000	-	-	-	-
PUD Monitoring / Traffic counts	-	-	-	194,300	-	-	-	-
Road Maintenance Facility	-	-	-	350,000	-	-	-	-
Sign Retroreflectivity Requirements	-	-	-	580,400	-	-	-	-
TMC Relocation	300,000	300,000	300,000	200,000	-	-	-	-
Wall Barrier Replacement	-	-	-	800,000	-	-	-	-
X-fers/Reserves - Fund 310	-	-	-	75,000	-	-	-	-
Transportation	300,000	610,337	610,300	6,916,300	-	-	-	-
Program Total Project Budget	300,000	685,337	610,300	6,916,300	-	-	-	-

Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Road Construction - Gas Tax Fund (313)

Mission Statement

Accounts for various Gas Tax funds utilized in the road capital construction and maintenance program. The principal revenue source is gas tax revenue from the Local Option 5 and 6 cent Gas Tax, Ninth Cent Gas Tax and the Constitutional Gas Tax. Other funding sources are transfers from the General Fund (001) and Unincorporated General Fund (111). The County Seventh Cent Gas Tax is deposited directly into the Gas Tax Debt Service Fund (212).

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	297,992	-	36,700	-	-	-	na
Operating Expense	9,491,269	2,637,100	6,001,800	8,428,500	-	8,428,500	219.6%
Capital Outlay	3,858,463	17,621,100	41,227,200	8,708,500	-	8,708,500	(50.6%)
Remittances	1,000,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0.0%
Net Operating Budget	14,647,724	21,258,200	48,265,700	18,137,000	-	18,137,000	(14.7%)
Trans to 712 Transp Match	2,189,763	-	980,200	-	-	-	na
Trans to 212 Debt Serv Fd	13,141,600	13,142,900	13,142,900	12,150,000	-	12,150,000	(7.6%)
Trans to 312 Gas Tax Op Fd	3,055,200	3,169,900	3,169,900	-	-	-	(100.0%)
Trans to 426 CAT Mass Transit Fd	1,800,017	1,633,400	2,282,200	-	-	-	(100.0%)
Reserves for Contingencies	-	1,703,900	-	300,400	-	300,400	(82.4%)
Total Budget	34,834,305	40,908,300	67,840,900	30,587,400	-	30,587,400	(25.2%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Local Gas Taxes	13,616,925	12,793,300	13,327,900	13,627,500	-	13,627,500	6.5%
Licenses & Permits	-	-	30,100	-	-	-	na
Intergovernmental Revenues	1,517,957	-	-	-	-	-	na
Gas Taxes	5,929,816	5,706,700	5,672,100	4,122,500	-	4,122,500	(27.8%)
Charges For Services	105,050	-	2,664,400	-	-	-	na
Miscellaneous Revenues	554,298	1,026,400	1,154,000	-	-	-	(100.0%)
Interest/Misc	215,826	128,000	180,000	200,000	-	200,000	56.3%
Trans fm 001 Gen Fund	9,499,900	14,559,800	14,249,500	1,618,700	-	1,618,700	(88.9%)
Trans fm 111 MSTD Gen Fd	3,860,000	2,427,300	2,427,300	3,300,000	-	3,300,000	36.0%
Trans fm 606 GAC Rd Trust	176	-	-	-	-	-	na
Carry Forward	36,284,800	5,249,500	36,751,800	8,616,200	-	8,616,200	64.1%
Less 5% Required By Law	-	(982,700)	-	(897,500)	-	(897,500)	(8.7%)
Total Funding	71,584,748	40,908,300	76,457,100	30,587,400	-	30,587,400	(25.2%)

Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Road Construction - Gas Tax Fund (313)

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Transportation								
Advanced Right of Way	-	31,469	31,500	50,000	-	-	-	-
Airport Rd & Davis Blvd Intersection	1,888,000	1,893,000	993,000	-	-	-	-	-
Airport Road N of Vanderbilt Road	-	-	900,000	-	-	-	-	-
Asset Management	550,000	1,150,439	145,000	-	-	-	-	-
Bike Pathways	-	1,166,540	214,600	-	-	-	-	-
Bridge LAP 431895	-	-	-	350,000	-	-	-	-
Bridge Repairs and Construction	8,237,100	20,550,589	20,550,600	6,800,000	-	-	-	-
Collier Blvd, Davis to GG Main Canal	-	30,100	30,100	-	-	-	-	-
Congestion Mgt	-	917,698	917,700	-	-	-	-	-
County Barn Rd, Rattlesnake to Davis	-	1,314,348	1,064,300	-	-	-	-	-
County Pathways Non-Pay in Lieu	250,000	412,502	48,200	-	-	-	-	-
CR951, GG Blvd to Green Blvd	-	244,286	244,300	-	-	-	-	-
Enhanced Planning Consultant Services	200,000	648,687	519,000	-	-	-	-	-
Golden Gate Blvd (20th to Everglades)	-	-	-	400,000	-	-	-	-
Golden Gate Blvd, Wilson to 20th Street	-	1,264,121	1,264,000	-	-	-	-	-
Goodland CR92A Roadway Improv	-	-	-	400,000	-	-	-	-
Immok/CR951 to Broken Back	1,500,000	4,104,245	4,104,300	-	-	-	-	-
Intersection Enhancements	190,000	2,374,915	1,274,900	1,900,000	-	-	-	-
Lake Trafford @ 19th Street	-	-	1,100,000	-	-	-	-	-
LAP Design Phase	-	128,918	78,900	-	-	-	-	-
LED Replacement Program	-	80,000	79,900	-	-	-	-	-
Limerock Road Conversion Program	300,000	377,562	377,600	300,000	-	-	-	-
Marco Island Projects	1,000,000	1,000,000	1,000,000	1,000,000	-	-	-	-
PUD Monitoring / Traffic counts	-	194,253	23,100	-	-	-	-	-
Randall Blvd, Immok to Everglades	-	247,155	247,200	-	-	-	-	-
Road Refurbishing	-	2,173,012	2,173,000	850,000	-	-	-	-
Road Resurfacing	3,800,000	4,201,292	4,201,300	5,000,000	-	-	-	-
Sign Retroreflectivity Requirements	200,000	540,136	190,300	-	-	-	-	-
Traffic Calming/Studies	100,000	277,916	278,000	100,000	-	-	-	-
Traffic Info System Review	-	268,820	268,800	-	-	-	-	-
Traffic Signals	711,000	1,296,246	1,296,200	887,000	-	-	-	-
Tree Farm-Woodcrest	1,682,100	1,682,100	1,682,100	-	-	-	-	-
US 41/SR 951 Consortium	-	711,992	612,000	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	-	340	300	-	-	-	-	-
Vanderbilt Drive Imp	200,000	2,355,467	2,355,500	-	-	-	-	-
Veterans Memorial Road	-	-	-	100,000	-	-	-	-
Wall Barrier Replacement	450,000	550,000	-	-	-	-	-	-
X-fers/Reserves - Fund 313	19,650,100	21,408,361	19,575,200	12,450,400	-	-	-	-
Transportation	40,908,300	73,596,509	67,840,900	30,587,400	-	-	-	-
Program Total Project Budget	40,908,300	73,596,509	67,840,900	30,587,400	-	-	-	-

Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Museum Capital Projects Fund (314)

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	59,521	180,000	330,900	243,500	-	243,500	35.3%
Capital Outlay	180,377	340,000	515,400	266,000	-	266,000	(21.8%)
Net Operating Budget	239,899	520,000	846,300	509,500	-	509,500	(2.0%)
Reserves for Contingencies	-	-	-	50,900	-	50,900	na
Reserves for Capital	-	132,100	-	88,100	-	88,100	(33.3%)
Total Budget	239,899	652,100	846,300	648,500	-	648,500	(0.6%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	841	-	2,000	2,000	-	2,000	na
Trans fm 001 Gen Fund	250,000	200,000	200,000	200,000	-	200,000	0.0%
Trans fm 198 Museum Fd	282,000	452,100	452,100	311,600	-	311,600	(31.1%)
Carry Forward	34,200	-	327,200	135,000	-	135,000	na
Less 5% Required By Law	-	-	-	(100)	-	(100)	na
Total Funding	567,041	652,100	981,300	648,500	-	648,500	(0.6%)

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Museum								
CC Exhibit Repair and Development	-	17,983	18,000	-	-	-	-	-
CC Gen Repair	11,000	11,000	11,000	60,000	-	-	-	-
CC Hurricane Protection	-	6,500	6,500	-	-	-	-	-
CC Landscape - Gardens	-	-	-	70,000	-	-	-	-
Ev Gallery Space Master Plan	20,000	20,000	20,000	-	-	-	-	-
Ev General Repairs & Painting	20,000	67,230	67,200	-	-	-	-	-
Gen Repairs and Maint by Fac Mgt	-	-	-	203,500	-	-	-	-
Im Pathways, Gates, Lighting	42,000	51,000	51,000	-	-	-	-	-
Im Permanent Exhibits	-	40,000	40,000	-	-	-	-	-
Im Quonset Hut Storage	30,000	30,000	30,000	-	-	-	-	-
MI Modern Exhibit Gallery, Phase 1	-	33,500	33,500	-	-	-	-	-
MI Pioneer Exhibit	300,000	300,000	300,000	-	-	-	-	-
Museum Lighting	-	-	-	50,000	-	-	-	-
ND Childrens Interactive Exh	-	-	-	100,000	-	-	-	-
ND General Repairs & Improvements	37,000	67,059	67,100	-	-	-	-	-
ND Railroad Club Car Restoration	-	142,000	142,000	26,000	-	-	-	-
ND Signs & Exhibits	60,000	60,000	60,000	-	-	-	-	-
X-fers/Reserves - Fund 314	132,100	132,100	-	139,000	-	-	-	-
Museum	652,100	978,372	846,300	648,500	-	-	-	-
Program Total Project Budget	652,100	978,372	846,300	648,500	-	-	-	-

Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Clam Bay Restoration (320)

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	126,865	120,400	172,500	114,500	-	114,500	(4.9%)
Capital Outlay	1,266	-	11,000	-	-	-	na
Net Operating Budget	128,130	120,400	183,500	114,500	-	114,500	(4.9%)
Trans to Property Appraiser	1,660	2,700	2,700	2,700	-	2,700	0.0%
Trans to Tax Collector	2,288	3,600	3,600	3,800	-	3,800	5.6%
Reserves for Contingencies	-	17,500	-	-	-	-	(100.0%)
Reserves for Capital	-	-	-	22,100	-	22,100	na
Total Budget	132,078	144,200	189,800	143,100	-	143,100	(0.8%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Special Assessments	114,423	133,500	127,000	126,900	-	126,900	(4.9%)
Interest/Misc	938	500	600	500	-	500	0.0%
Trans frm Tax Collector	887	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	50,000	-	-	-	-	-	na
Carry Forward	50,100	16,900	84,300	22,100	-	22,100	30.8%
Less 5% Required By Law	-	(6,700)	-	(6,400)	-	(6,400)	(4.5%)
Total Funding	216,349	144,200	211,900	143,100	-	143,100	(0.8%)

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Pelican Bay Capital								
Clam Bay Restoration	120,400	183,504	183,500	114,500	-	-	-	-
X-fers/Reserves - Fund 320	23,800	23,800	6,300	28,600	-	-	-	-
Pelican Bay Capital	144,200	207,304	189,800	143,100	-	-	-	-
Program Total Project Budget	144,200	207,304	189,800	143,100	-	-	-	-

Notes:

On December 11, 2012, the Board reinstated the ongoing management responsibilities of Clam Pass to the Pelican Bay Services District.

Forecast FY 2016:

This capital fund primarily appropriates dollars for restoration and improvements to the Clam Bay Ecosystem. The basis of our accounting system on the expense side of the equation provides that forecast capital dollars always match the amended budget for any year. The exception is reserves. The difference between forecast or amended budget dollars and those dollars actually spent roll forward into the next fiscal year. This practice occurs until the project is closed out and dollars are re-appropriated. A project budget may also be amended prior to closure re-directing current project dollars that may not be needed to either reserves or other ongoing projects.

The primary active project is restoration of Clam Bay.

Current FY 2017:

No new projects are proposed. New money in the amount of \$114,500 will be added to the Clam Bay restoration project in furtherance of this initiative. Customary constitutional officer transfers are appropriated. A small reserve for future construction is budgeted.

Revenues:

Funding for part of the restoration and Improvement of the Clam Bay Eco-system comes from special assessment revenue based

Capital Improvement Program

Clam Bay Restoration (320)

upon equivalent residential units within the District.

For FY 2017, the equivalent residential unit (ERU) assessment within fund (320) has decreased \$0.86 to \$16.67. This raises \$126,900. There are a total of 7,615.29 ERU's.

Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Pelican Bay Hardscape & Landscape Improvements (322)

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	754,366	450,900	1,191,500	450,000	-	450,000	(0.2%)
Capital Outlay	138,155	216,000	216,000	280,100	-	280,100	29.7%
Net Operating Budget	892,521	666,900	1,407,500	730,100	-	730,100	9.5%
Trans to Property Appraiser	4,706	4,000	5,500	6,000	-	6,000	50.0%
Trans to Tax Collector	6,469	8,000	8,500	10,700	-	10,700	33.8%
Total Budget	903,696	678,900	1,421,500	746,800	-	746,800	10.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Special Assessments	323,445	400,700	380,600	428,100	-	428,100	6.8%
Miscellaneous Revenues	82,631	-	-	-	-	-	na
Interest/Misc	12,132	5,000	6,500	5,000	-	5,000	0.0%
Trans frm Tax Collector	2,517	-	-	-	-	-	na
Trans fm 109 Pel Bay MSTBU	77,300	-	-	-	-	-	na
Carry Forward	1,775,100	293,500	1,369,500	335,100	-	335,100	14.2%
Less 5% Required By Law	-	(20,300)	-	(21,400)	-	(21,400)	5.4%
Total Funding	2,273,125	678,900	1,756,600	746,800	-	746,800	10.0%

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Pelican Bay Capital								
Beach Renourishment Initiative	200,000	400,000	400,000	200,000	-	-	-	-
Field Site Improvements	-	-	-	64,100	-	-	-	-
Irrigation System	116,000	116,000	116,000	116,000	-	-	-	-
Lake Aeration	100,000	100,021	100,000	100,000	-	-	-	-
Pelican Bay Hardscape Upgrades	90,900	462,033	462,200	175,000	-	-	-	-
Pelican Bay Lake Bank Enhance	110,000	260,590	260,500	75,000	-	-	-	-
Pelican Bay Traffic Sign Renovation	50,000	68,834	68,800	-	-	-	-	-
X-fers/Reserves - Fund 322	12,000	339,400	14,000	16,700	-	-	-	-
Pelican Bay Capital	678,900	1,746,878	1,421,500	746,800	-	-	-	-
Program Total Project Budget	678,900	1,746,878	1,421,500	746,800	-	-	-	-

Forecast FY 2016:

This capital fund primarily appropriates dollars for restoration and improvements to the Pelican Bay hardscape, irrigation and other capital amenity projects. The basis of our accounting system on the expense side of the equation provides that forecast capital dollars always match the amended budget for any year. The exception is reserves. The difference between forecast or amended budget dollars and those dollars actually spent roll forward into the next fiscal year. This practice occurs until the project is closed out and dollars are re-appropriated. A project budget may also be amended prior to closure re-directing current project dollars that may not be needed to either reserves or other ongoing projects.

Current FY 2017:

New capital dollars totaling \$730,100 will be allocated among the various capital initiatives including the beach re-nourishment initiative; irrigation system; lake aeration; hardscape upgrades and lake bank enhancements. a new project allocating dollars for field site improvements is proposed.

Revenues:

Special assessment revenue per equivalent residential unit (ERU) increased \$3.59 to \$56.22. This equates to assessment revenue totaling \$428,100 an increase of \$27,400 from FY 2016. There are a total of 7,615.29 ERU's.

Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Stormwater Management Capital (325)

Mission Statement

Design, permit and construct capital improvement projects better managing and protecting the County's water resources. Projects improve flood control decreasing the probability of property damage from flooding, improve water quality and protect existing natural systems. The capital improvement program promotes and improves the quality of life in Collier County by managing and improving discharge to our estuaries and Outstanding Florida Waters. Provide supervision, engineering and coordination such that the projects are designed and constructed in a timely, efficient, and economical manner.

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	8,089	-	-	-	-	-	na
Operating Expense	902,625	1,027,000	2,407,200	2,617,200	-	2,617,200	154.8%
Capital Outlay	936,931	3,756,700	11,893,100	3,512,000	-	3,512,000	(6.5%)
Net Operating Budget	1,847,645	4,783,700	14,300,300	6,129,200	-	6,129,200	28.1%
Trans to 712 Transp Match	3,069,886	-	2,323,600	-	-	-	na
Trans to 324 Stormw Op Fd	1,120,200	905,500	905,500	821,600	-	821,600	(9.3%)
Reserves for Contingencies	-	2,400	-	2,000	-	2,000	(16.7%)
Total Budget	6,037,731	5,691,600	17,529,400	6,952,800	-	6,952,800	22.2%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	94,520	40,000	50,000	50,000	-	50,000	25.0%
Trans fm 001 Gen Fund	4,627,600	1,549,600	1,549,600	2,525,000	-	2,525,000	62.9%
Trans fm 111 MSTD Gen Fd	1,050,000	4,011,800	4,011,800	4,172,000	-	4,172,000	4.0%
Carry Forward	12,391,500	92,200	12,126,300	208,300	-	208,300	125.9%
Less 5% Required By Law	-	(2,000)	-	(2,500)	-	(2,500)	25.0%
Total Funding	18,163,620	5,691,600	17,737,700	6,952,800	-	6,952,800	22.2%

Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Stormwater Management Capital (325)

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Stormwater								
28th Ave SE Miller Canal Crossing	-	23,964	24,000	-	-	-	-	-
Eagle Creek Water Control	350,000	704,023	704,000	-	-	-	-	-
Freedom Park (Water Quality)	25,000	72,294	122,200	-	-	-	-	-
Gateway Triangle Improvements	-	241,599	192,600	150,000	-	-	-	-
Golden Gate City Outfall Replace	-	1,812,356	1,142,400	500,000	-	-	-	-
Gordon River - Burning Tree Dr.	100,000	100,113	100,100	100,000	-	-	-	-
Griffin Road Area	-	-	-	300,000	-	-	-	-
Haldeman Creek Weir Replacement	-	150,886	150,900	1,000,000	-	-	-	-
Harbor Lane Brookside	-	-	-	60,000	-	-	-	-
Immokalee Stormwater Improvement	200,000	200,000	200,000	1,000,000	-	-	-	-
Kirkwood Alley	-	178,367	227,400	-	-	-	-	-
Lely Area Stormwater Improvements	-	4,437,499	5,107,400	127,000	-	-	-	-
Naples Park 110th Ave N-107th Ave N	1,012,700	1,095,100	1,095,100	1,392,200	-	-	-	-
North Golden Gate Estates Flowway Restoration	200,000	294,277	294,300	200,000	-	-	-	-
NPDES MS4 Program	132,000	316,893	316,900	100,000	-	-	-	-
Pine Ridge Mockingbird Lake Outfall	-	144,439	144,400	100,000	-	-	-	-
Pine Ridge No. 1 Control Structure	894,000	1,698,394	1,698,400	100,000	-	-	-	-
Ridge Street	400,000	400,000	400,000	500,000	-	-	-	-
Secondary System Repair	43,000	43,003	43,000	100,000	-	-	-	-
Stormwater Maintenance Program	-	-	-	50,000	-	-	-	-
Stormwater Master Plan Update	227,000	545,090	495,200	300,000	-	-	-	-
Vanderbilt Drive Stormwater Improve	1,200,000	1,842,018	1,842,000	50,000	-	-	-	-
X-fers/Reserves - Fund 325	907,900	3,231,514	3,229,100	823,600	-	-	-	-
Stormwater	5,691,600	17,531,829	17,529,400	6,952,800	-	-	-	-
Program Total Project Budget	5,691,600	17,531,829	17,529,400	6,952,800	-	-	-	-

**Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Road Impact Fee District 1 - North Naples (331)

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	43,854	1,040,000	1,949,400	292,600	-	292,600	(71.9%)
Capital Outlay	625,202	5,300,000	15,902,900	3,000,000	-	3,000,000	(43.4%)
Net Operating Budget	669,056	6,340,000	17,852,300	3,292,600	-	3,292,600	(48.1%)
Trans to 712 Transp Match	-	-	1,413,900	-	-	-	na
Reserves for Contingencies	-	634,000	-	329,000	-	329,000	(48.1%)
Reserves for Capital	-	266,100	-	1,271,000	-	1,271,000	377.6%
Total Budget	669,056	7,240,100	19,266,200	4,892,600	-	4,892,600	(32.4%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	27	-	-	-	-	-	na
Interest/Misc	106,431	60,000	80,000	75,000	-	75,000	25.0%
Impact Fees	5,092,700	3,500,000	5,100,000	2,460,000	-	2,460,000	(29.7%)
COA Impact Fees	(1,186,238)	-	-	-	-	-	na
Carry Forward	13,402,200	3,858,100	16,570,600	2,484,400	-	2,484,400	(35.6%)
Less 5% Required By Law	-	(178,000)	-	(126,800)	-	(126,800)	(28.8%)
Total Funding	17,415,119	7,240,100	21,750,600	4,892,600	-	4,892,600	(32.4%)

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Transportation								
Airport Road N of Vanderbilt Road	-	-	900,000	-	-	-	-	-
CR951, GG Blvd to Green Blvd	-	698,206	698,200	-	-	-	-	-
Golden Gate Blvd (20th to Everglades)	2,050,000	2,050,000	2,050,000	1,000,000	-	-	-	-
Golden Gate Blvd, Wilson to 20th Street	250,000	9,428,286	9,428,300	-	-	-	-	-
Imm/CR951 to Broken Back	250,000	250,000	250,000	-	-	-	-	-
Operating Project 331	40,000	738,793	738,800	92,600	-	-	-	-
Vanderbilt (US41 to Goodlette Frank Rd)	-	-	-	200,000	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	3,750,000	3,787,008	3,787,000	2,000,000	-	-	-	-
X-fers/Reserves - Fund 331	900,100	2,314,030	1,413,900	1,600,000	-	-	-	-
Transportation	7,240,100	19,266,323	19,266,200	4,892,600	-	-	-	-
Program Total Project Budget	7,240,100	19,266,323	19,266,200	4,892,600	-	-	-	-

Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Road Impact Fee District 2 - East Naples & GG City (333)

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	108,228	40,000	647,400	80,000	-	80,000	100.0%
Capital Outlay	878,686	1,676,500	4,497,500	2,800,000	-	2,800,000	67.0%
Net Operating Budget	986,913	1,716,500	5,144,900	2,880,000	-	2,880,000	67.8%
Trans to 712 Transp Match	-	-	623,800	-	-	-	na
Reserves for Contingencies	-	171,600	-	288,000	-	288,000	67.8%
Reserves for Capital	-	203,000	-	758,600	-	758,600	273.7%
Total Budget	986,913	2,091,100	5,768,700	3,926,600	-	3,926,600	87.8%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	40,696	22,000	29,700	30,000	-	30,000	36.4%
Impact Fees	1,523,482	800,000	3,316,000	1,000,000	-	1,000,000	25.0%
Deferred Impact Fees	5,324	-	-	-	-	-	na
COA Impact Fees	(605,124)	-	-	-	-	-	na
Carry Forward	5,393,900	1,310,200	5,371,100	2,948,100	-	2,948,100	125.0%
Less 5% Required By Law	-	(41,100)	-	(51,500)	-	(51,500)	25.3%
Total Funding	6,358,278	2,091,100	8,716,800	3,926,600	-	3,926,600	87.8%

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Transportation								
Airport Rd & Davis Blvd Intersection	826,500	826,500	826,500	1,000,000	-	-	-	-
County Barn Rd, Rattlesnake to Davis	-	634,802	471,000	-	-	-	-	-
CR951, GG Blvd to Green Blvd	-	164,679	164,700	-	-	-	-	-
Golden Gate Blvd (20th to Everglades)	450,000	450,000	450,000	1,300,000	-	-	-	-
Golden Gate Blvd, Wilson to 20th Street	250,000	2,481,232	2,481,200	-	-	-	-	-
Operating Project 333	40,000	598,682	598,700	80,000	-	-	-	-
Pine Ridge Rd (Livingston to I75)	-	-	-	500,000	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	-	2,784	2,800	-	-	-	-	-
Wilson/Benfield	150,000	150,000	150,000	-	-	-	-	-
X-fers/Reserves - Fund 333	374,600	836,591	623,800	1,046,600	-	-	-	-
Transportation	2,091,100	6,145,270	5,768,700	3,926,600	-	-	-	-
Program Total Project Budget	2,091,100	6,145,270	5,768,700	3,926,600	-	-	-	-

**Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Road Impact Fee District 3 - City of Naples (334)

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	4,784	-	460,900	-	-	-	na
Capital Outlay	-	827,500	827,500	900,000	-	900,000	8.8%
Net Operating Budget	4,784	827,500	1,288,400	900,000	-	900,000	8.8%
Reserves for Contingencies	-	81,300	-	90,000	-	90,000	10.7%
Reserves for Capital	-	-	-	234,500	-	234,500	na
Total Budget	4,784	908,800	1,288,400	1,224,500	-	1,224,500	34.7%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	8,263	4,000	7,700	4,000	-	4,000	0.0%
Impact Fees	810,145	100,000	100,000	600,000	-	600,000	500.0%
Carry Forward	1,017,800	810,000	1,831,400	650,700	-	650,700	(19.7%)
Less 5% Required By Law	-	(5,200)	-	(30,200)	-	(30,200)	480.8%
Total Funding	1,836,208	908,800	1,939,100	1,224,500	-	1,224,500	34.7%

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Transportation								
Airport Rd & Davis Blvd Intersection	827,500	827,500	827,500	900,000	-	-	-	-
Operating Project 334	-	460,896	460,900	-	-	-	-	-
X-fers/Reserves - Fund 334	81,300	81,300	-	324,500	-	-	-	-
Transportation	908,800	1,369,696	1,288,400	1,224,500	-	-	-	-
Program Total Project Budget	908,800	1,369,696	1,288,400	1,224,500	-	-	-	-

**Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Road Impact Fee District 4 - Marco Island & S County (336)

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	208,318	40,000	918,700	326,000	-	326,000	715.0%
Capital Outlay	1,689,420	4,101,600	11,053,700	2,700,000	-	2,700,000	(34.2%)
Net Operating Budget	1,897,738	4,141,600	11,972,400	3,026,000	-	3,026,000	(26.9%)
Trans to 712 Transp Match	-	-	5,500,000	-	-	-	na
Reserves for Contingencies	-	-	-	302,000	-	302,000	na
Reserves for Capital	-	-	-	1,735,800	-	1,735,800	na
Total Budget	1,897,738	4,141,600	17,472,400	5,063,800	-	5,063,800	22.3%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	94,641	-	-	-	-	-	na
Interest/Misc	100,661	60,000	79,800	75,000	-	75,000	25.0%
Impact Fees	6,614,924	3,040,000	4,590,000	2,800,000	-	2,800,000	(7.9%)
Deferred Impact Fees	3,731	-	-	-	-	-	na
COA Impact Fees	(4,094,529)	-	-	-	-	-	na
Carry Forward	14,313,500	1,196,600	15,135,200	2,332,600	-	2,332,600	94.9%
Less 5% Required By Law	-	(155,000)	-	(143,800)	-	(143,800)	(7.2%)
Total Funding	17,032,929	4,141,600	19,805,000	5,063,800	-	5,063,800	22.3%

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Transportation								
County Barn Rd, Rattlesnake to Davis	-	93,183	93,200	-	-	-	-	-
CR951, GG Blvd to Green Blvd	-	5,989,366	5,989,400	-	-	-	-	-
ImmK/CR951 to Broken Back	-	-	2,635,000	-	-	-	-	-
Operating Project 336	40,000	520,423	520,400	60,000	-	-	-	-
US 41/SR 951 Consortium	-	3,567,762	2,067,800	500,000	-	-	-	-
Wilson/Benfield	4,101,600	4,101,600	666,600	2,466,000	-	-	-	-
X-fers/Reserves - Fund 336	-	3,000,000	5,500,000	2,037,800	-	-	-	-
Transportation	4,141,600	17,272,334	17,472,400	5,063,800	-	-	-	-
Program Total Project Budget	4,141,600	17,272,334	17,472,400	5,063,800	-	-	-	-

**Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Road Impact Fee District 6 - Golden Gate Estates (338)

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	176,715	40,000	1,151,300	80,000	-	80,000	100.0%
Capital Outlay	1,801,729	1,828,000	9,705,500	2,400,000	-	2,400,000	31.3%
Net Operating Budget	1,978,443	1,868,000	10,856,800	2,480,000	-	2,480,000	32.8%
Reserves for Contingencies	-	186,800	-	248,000	-	248,000	32.8%
Reserves for Capital	-	622,200	-	1,462,900	-	1,462,900	135.1%
Total Budget	1,978,443	2,677,000	10,856,800	4,190,900	-	4,190,900	56.6%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	82,923	50,000	65,000	50,000	-	50,000	0.0%
Impact Fees	2,166,323	1,000,000	2,700,000	1,500,000	-	1,500,000	50.0%
Deferred Impact Fees	6,317	-	-	-	-	-	na
COA Impact Fees	(487,150)	-	-	-	-	-	na
Carry Forward	11,020,200	1,679,500	10,810,200	2,718,400	-	2,718,400	61.9%
Less 5% Required By Law	-	(52,500)	-	(77,500)	-	(77,500)	47.6%
Total Funding	12,788,612	2,677,000	13,575,200	4,190,900	-	4,190,900	56.6%

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Transportation								
Golden Gate Blvd (20th to Everglades)	1,050,000	1,050,000	1,050,000	2,400,000	-	-	-	-
Golden Gate Blvd, Wilson to 20th Street	500,000	7,224,238	7,224,300	-	-	-	-	-
Oil Well Rd, Immok Rd to Everglades	-	278	-	-	-	-	-	-
Operating Project 338	40,000	1,006,815	1,006,800	80,000	-	-	-	-
Randall Blvd, Immok to Everglades	-	137,206	137,200	-	-	-	-	-
Tree Farm-Woodcrest	-	1,160,456	1,160,500	-	-	-	-	-
Wilson/Benfield	278,000	278,000	278,000	-	-	-	-	-
X-fers/Reserves - Fund 338	809,000	809,000	-	1,710,900	-	-	-	-
Transportation	2,677,000	11,665,993	10,856,800	4,190,900	-	-	-	-
Program Total Project Budget	2,677,000	11,665,993	10,856,800	4,190,900	-	-	-	-

**Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Road Impact Fee District 5 - Immokalee (339)

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	6,888	1,277,200	1,730,800	80,000	-	80,000	(93.7%)
Capital Outlay	5,310	2,000,000	2,560,800	1,500,000	-	1,500,000	(25.0%)
Net Operating Budget	12,198	3,277,200	4,291,600	1,580,000	-	1,580,000	(51.8%)
Reserves for Contingencies	-	327,700	-	158,000	-	158,000	(51.8%)
Reserves for Capital	-	441,000	-	342,800	-	342,800	(22.3%)
Total Budget	12,198	4,045,900	4,291,600	2,080,800	-	2,080,800	(48.6%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	29,099	14,000	26,700	16,000	-	16,000	14.3%
Impact Fees	1,209,006	560,000	1,010,000	940,000	-	940,000	67.9%
Deferred Impact Fees	69,143	-	-	-	-	-	na
COA Impact Fees	(113,553)	-	-	-	-	-	na
Carry Forward	3,246,000	3,500,600	4,427,500	1,172,600	-	1,172,600	(66.5%)
Less 5% Required By Law	-	(28,700)	-	(47,800)	-	(47,800)	66.6%
Total Funding	4,439,696	4,045,900	5,464,200	2,080,800	-	2,080,800	(48.6%)

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Transportation								
Intersection Enhancements	-	60,790	60,800	100,000	-	-	-	-
Oil Well Rd (Everglades to Oil Well Grade)	2,737,200	2,737,200	2,737,200	1,400,000	-	-	-	-
Oil Well Rd, Immok Rd to Everglades	-	499,996	500,000	-	-	-	-	-
Operating Project 339	40,000	493,611	493,600	80,000	-	-	-	-
Randall/Immokalee Road Intersection	500,000	500,000	500,000	-	-	-	-	-
X-fers/Reserves - Fund 339	768,700	768,700	-	500,800	-	-	-	-
Transportation	4,045,900	5,060,297	4,291,600	2,080,800	-	-	-	-
Program Total Project Budget	4,045,900	5,060,297	4,291,600	2,080,800	-	-	-	-

**Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Road Assessment Receivable Fund (341)

Mission Statement

This fund serves as a revolving loan pool to fund small-scale assessment projects.

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	-	-	5,300	-	5,300	na
Net Operating Budget	-	-	-	5,300	-	5,300	na
Trans to Property Appraiser	-	-	-	100	-	100	na
Trans to Tax Collector	-	-	-	200	-	200	na
Reserves for Contingencies	-	-	-	400	-	400	na
Reserves for Capital	-	452,100	-	465,100	-	465,100	2.9%
Total Budget	-	452,100	-	471,100	-	471,100	4.2%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Special Assessments	244	-	-	6,000	-	6,000	na
Interest/Misc	3,248	2,000	3,000	3,000	-	3,000	50.0%
Carry Forward	448,200	450,200	459,500	462,500	-	462,500	2.7%
Less 5% Required By Law	-	(100)	-	(400)	-	(400)	300.0%
Total Funding	451,692	452,100	462,500	471,100	-	471,100	4.2%

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Transportation								
Della Drive Assessment	-	-	-	6,000	-	-	-	-
X-fers/Reserves - Fund 341	452,100	452,100	-	465,100	-	-	-	-
Transportation	452,100	452,100	-	471,100	-	-	-	-
Program Total Project Budget	452,100	452,100	-	471,100	-	-	-	-

**Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Regional Pk Impact Fee-Incorp Area (345)

Mission Statement

Collier County's Regional Park Impact Fee was originally adopted in December 1988, to assist the County to pay for growth related regional parks land, buildings and capital equipment. The Ordinance was repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999. The Incorporated Areas are not assessed a Community Park Impact Fee, only the Regional Park Impact Fee. This fund is being maintained to segregate the Incorporated impact fee collections and to track how they are spent. Impact fees are assessed and collected on residential new building construction permits.

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	-	49,500	50,000	-	50,000	na
Net Operating Budget	-	-	49,500	50,000	-	50,000	na
Trans to 298 Sp Ob Bd '10	150,000	150,000	150,000	150,000	-	150,000	0.0%
Reserves for Capital	-	481,100	-	723,500	-	723,500	50.4%
Total Budget	150,000	631,100	199,500	923,500	-	923,500	46.3%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	3,756	1,400	3,000	3,000	-	3,000	114.3%
Impact Fees	448,002	150,000	200,000	200,000	-	200,000	33.3%
Carry Forward	425,400	487,300	727,200	730,700	-	730,700	49.9%
Less 5% Required By Law	-	(7,600)	-	(10,200)	-	(10,200)	34.2%
Total Funding	877,158	631,100	930,200	923,500	-	923,500	46.3%

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Parks & Recreation								
Operating Project 345	-	49,523	49,500	50,000	-	-	-	-
X-fers/Reserves - Fund 345	631,100	631,100	150,000	873,500	-	-	-	-
Parks & Recreation	631,100	680,623	199,500	923,500	-	-	-	-
Program Total Project Budget	631,100	680,623	199,500	923,500	-	-	-	-

Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Community & Regional Pk Impact Fee (346)

Mission Statement

Collier County's "Community Park Impact Fee" and "Regional Parks Impact Fee" Ordinances were repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999, to continue to assist the County to pay for growth related parks facilities and capital equipment. Impact fees are assessed and collected on residential new building construction permits.

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	312,492	-	887,000	-	-	-	na
Capital Outlay	3,385,983	9,094,000	15,858,600	8,115,000	-	8,115,000	(10.8%)
Net Operating Budget	3,698,475	9,094,000	16,745,600	8,115,000	-	8,115,000	(10.8%)
Trans to 298 Sp Ob Bd '10	2,779,900	2,785,700	2,785,700	2,789,300	-	2,789,300	0.1%
Reserves for Contingencies	-	725,000	-	25,800	-	25,800	(96.4%)
Reserves for Debt Service	-	2,442,600	-	2,492,000	-	2,492,000	2.0%
Total Budget	6,478,375	15,047,300	19,531,300	13,422,100	-	13,422,100	(10.8%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	-	-	4,800	-	-	-	na
Interest/Misc	111,132	30,000	90,000	90,000	-	90,000	200.0%
Impact Fees	7,615,967	6,550,000	8,000,000	7,800,000	-	7,800,000	19.1%
Deferred Impact Fees	34,970	-	-	-	-	-	na
Carry Forward	16,079,400	8,796,300	17,363,100	5,926,600	-	5,926,600	(32.6%)
Less 5% Required By Law	-	(329,000)	-	(394,500)	-	(394,500)	19.9%
Total Funding	23,841,469	15,047,300	25,457,900	13,422,100	-	13,422,100	(10.8%)

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Parks & Recreation								
Big Corkscrew Island Pk	3,800,000	9,020,578	9,020,600	5,093,000	-	-	-	-
E Naples Soccer Field	-	587,692	587,700	-	-	-	-	-
Eagle Lake Aquatic Facility	5,294,000	6,202,624	6,202,700	2,947,000	-	-	-	-
Eagle Lake Comm Ctr	-	293,156	293,200	-	-	-	-	-
GGCP Pickleball Courts	-	4,000	4,000	-	-	-	-	-
Golden Gate Dog Park	-	26,363	26,400	-	-	-	-	-
Operating Project 346	-	253,137	253,200	-	-	-	-	-
Park Master Plan	-	-	-	75,000	-	-	-	-
TRosbough Park	-	45,000	45,000	-	-	-	-	-
Vandbt Ext Pk - Picnic Area	-	100,904	100,900	-	-	-	-	-
Veterans Pk Pickleball Courts	-	211,890	211,900	-	-	-	-	-
X-fers/Reserves - Fund 346	5,953,300	5,953,300	2,785,700	5,307,100	-	-	-	-
Parks & Recreation	15,047,300	22,698,644	19,531,300	13,422,100	-	-	-	-
Program Total Project Budget	15,047,300	22,698,644	19,531,300	13,422,100	-	-	-	-

Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program

Capital Improvement Program

EMS Impact Fee Fund (350)

Mission Statement

Collier County's Emergency Medical Services (EMS) Impact Fee was originally adopted in August 1991, to assist the County in providing adequate growth related EMS facilities and capital equipment. Impact fees are assessed and collected on new building construction permits.

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	121,115	27,500	107,000	25,000	-	25,000	(9.1%)
Capital Outlay	6,044	-	1,584,300	75,000	-	75,000	na
Net Operating Budget	127,159	27,500	1,691,300	100,000	-	100,000	263.6%
Trans to 298 Sp Ob Bd '10	447,700	448,000	448,000	448,000	-	448,000	0.0%
Reserves for Debt Service	-	207,400	-	210,300	-	210,300	1.4%
Reserves for Capital	-	37,900	-	38,900	-	38,900	2.6%
Total Budget	574,859	720,800	2,139,300	797,200	-	797,200	10.6%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	10,692	500	8,000	8,000	-	8,000	1,500.0%
Impact Fees	343,215	279,000	415,000	350,000	-	350,000	25.4%
Deferred Impact Fees	1,319	-	-	-	-	-	na
Advance/Repay fm 301 Cap Proj	1,799,800	150,700	150,700	-	-	-	(100.0%)
Carry Forward	442,500	304,600	2,022,700	457,100	-	457,100	50.1%
Less 5% Required By Law	-	(14,000)	-	(17,900)	-	(17,900)	27.9%
Total Funding	2,597,526	720,800	2,596,400	797,200	-	797,200	10.6%

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Emergency Medical Services								
Medic 76, Logan/Vanderbilt Rd	-	1,617,021	1,617,000	-	-	-	-	-
New EMS Station - Hacienda Lakes	-	-	-	75,000	-	-	-	-
Operating Project 350	27,500	74,237	74,300	25,000	-	-	-	-
X-fers/Reserves - Fund 350	693,300	693,300	448,000	697,200	-	-	-	-
Emergency Medical Services	720,800	2,384,558	2,139,300	797,200	-	-	-	-
Program Total Project Budget	720,800	2,384,558	2,139,300	797,200	-	-	-	-

Forecast FY 2016:

On September 28, 2007, the Board closed on a Commercial Paper Loan A-40-1 in the amount of \$880,000. The Loan proceeds were used on the purchase of land and the balance was to go to preconstruction activity for EMS station 411. Shortly after the land purchase, the economy and growth slowed down. The Board reprioritized their capital program to focus on maintenance projects and EMS station 411 was never built. In FY 2015, the Board started constructing EMS Station 76 located at the corner of Logan Road and Vanderbilt Road. The balance of the commercial paper loan proceeds were used on this project.

**Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Library Impact Fee Fund (355)

Mission Statement

Collier County's Library System Impact Fee was originally adopted in December 1988, to assist the County in providing adequate growth related library construction, capital equipment and books. Impact Fees are assessed and collected on residential new building construction permits.

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	10,934	26,600	134,200	-	-	-	(100.0%)
Capital Outlay	94,023	250,000	390,200	275,000	-	275,000	10.0%
Net Operating Budget	104,956	276,600	524,400	275,000	-	275,000	(0.6%)
Trans to 298 Sp Ob Bd '10	1,161,000	1,159,300	1,159,300	1,160,300	-	1,160,300	0.1%
Reserves for Contingencies	-	27,600	-	27,500	-	27,500	(0.4%)
Reserves for Debt Service	-	401,900	-	409,600	-	409,600	1.9%
Reserves for Capital	-	41,800	-	-	-	-	(100.0%)
Total Budget	1,265,956	1,907,200	1,683,700	1,872,400	-	1,872,400	(1.8%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	6,808	1,000	5,000	5,000	-	5,000	400.0%
Impact Fees	860,852	750,000	850,000	875,000	-	875,000	16.7%
Deferred Impact Fees	8,384	-	-	-	-	-	na
Advance/Repay fm 301 Cap Proj	679,000	585,000	585,000	321,000	-	321,000	(45.1%)
Carry Forward	670,000	608,700	959,100	715,400	-	715,400	17.5%
Less 5% Required By Law	-	(37,500)	-	(44,000)	-	(44,000)	17.3%
Total Funding	2,225,044	1,907,200	2,399,100	1,872,400	-	1,872,400	(1.8%)

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Libraries								
Books, Pubs & Library Mat (355)	250,000	389,367	389,400	275,000	-	-	-	-
Operating Project 355	26,600	134,913	135,000	-	-	-	-	-
X-fers/Reserves - Fund 355	1,630,600	1,630,600	1,159,300	1,597,400	-	-	-	-
Libraries	1,907,200	2,154,880	1,683,700	1,872,400	-	-	-	-
Program Total Project Budget	1,907,200	2,154,880	1,683,700	1,872,400	-	-	-	-

**Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Naples & Urban Collier Community Park Impact Fee (368)

Mission Statement

Collier County's Community Park Impact Fee was originally adopted in December 1988, to assist the County to pay for growth related community parks facilities and capital. Impact fees were assessed and collected on residential new construction permits, however, in May 1999, this impact fee was repealed and replaced with the Community Park Impact Fee and Regional Parks Impact Fee - Unincorporated which is accounted for in fund 346.

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Capital Outlay	1,859	-	-	-	-	-	na
Net Operating Budget	1,859	-	-	-	-	-	na
Total Budget	1,859	-	-	-	-	-	na
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Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	87	500	-	-	-	-	(100.0%)
Carry Forward	1,700	(500)	-	-	-	-	(100.0%)
Total Funding	1,787	-	-	-	-	-	na

**Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Ochopee Fire Control Impact Fee (372)

Mission Statement

Ochopee Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth related fire facilities and capital equipment.

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	3,400	5,000	-	-	-	(100.0%)
Net Operating Budget	-	3,400	5,000	-	-	-	(100.0%)
Reserves for Capital	-	5,300	-	7,800	-	7,800	47.2%
Total Budget	-	8,700	5,000	7,800	-	7,800	(10.3%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	58	100	100	100	-	100	0.0%
Impact Fees	2,243	1,000	2,400	1,000	-	1,000	0.0%
Carry Forward	7,000	7,700	9,300	6,800	-	6,800	(11.7%)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	9,300	8,700	11,800	7,800	-	7,800	(10.3%)

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Ochopee Fire Control								
Operating Project 372	3,400	5,003	5,000	-	-	-	-	-
X-fers/Reserves - Fund 372	5,300	5,300	-	7,800	-	-	-	-
Ochopee Fire Control	8,700	10,303	5,000	7,800	-	-	-	-
Program Total Project Budget	8,700	10,303	5,000	7,800	-	-	-	-

**Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Isles of Capri Fire Impact Fee (373)

Mission Statement

Isle of Capri Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth related fire facilities and capital equipment.

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	2,300	4,600	-	-	-	(100.0%)
Net Operating Budget	-	2,300	4,600	-	-	-	(100.0%)
Reserves for Capital	-	52,100	-	53,700	-	53,700	3.1%
Total Budget	-	54,400	4,600	53,700	-	53,700	(1.3%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	386	300	300	300	-	300	0.0%
Impact Fees	2,944	1,000	1,000	1,000	-	1,000	0.0%
Carry Forward	52,500	53,200	55,800	52,500	-	52,500	(1.3%)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	55,830	54,400	57,100	53,700	-	53,700	(1.3%)

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Isle of Capri Fire								
Operating Project 373	2,300	4,550	4,600	-	-	-	-	-
X-fers/Reserves - Fund 373	52,100	52,100	-	53,700	-	-	-	-
Isle of Capri Fire	54,400	56,650	4,600	53,700	-	-	-	-
Program Total Project Budget	54,400	56,650	4,600	53,700	-	-	-	-

**Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Correctional Facilities Impact Fee (381)

Mission Statement

Collier County's Correctional Facilities Impact Fee was originally adopted in June 1999. Impact fees are collected on new building construction to pay for growth related correctional facilities and capital equipment.

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	5,568	-	269,700	161,300	-	161,300	na
Net Operating Budget	5,568	-	269,700	161,300	-	161,300	na
Trans to 298 Sp Ob Bd '10	1,887,100	1,877,400	1,877,400	1,865,500	-	1,865,500	(0.6%)
Reserves for Debt Service	-	1,374,400	-	1,390,800	-	1,390,800	1.2%
Total Budget	1,892,668	3,251,800	2,147,100	3,417,600	-	3,417,600	5.1%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	10,606	2,000	6,000	6,000	-	6,000	200.0%
Impact Fees	1,470,444	1,181,200	1,600,000	1,500,000	-	1,500,000	27.0%
Deferred Impact Fees	806	-	-	-	-	-	na
Advance/Repay fm 301 Cap Proj	495,300	488,800	488,800	-	-	-	(100.0%)
Carry Forward	1,954,700	1,639,000	2,039,200	1,986,900	-	1,986,900	21.2%
Less 5% Required By Law	-	(59,200)	-	(75,300)	-	(75,300)	27.2%
Total Funding	3,931,856	3,251,800	4,134,000	3,417,600	-	3,417,600	5.1%

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Sheriff Office								
Jail Master Plan	-	-	90,000	-	-	-	-	-
Operating Project 381	-	179,678	179,700	161,300	-	-	-	-
X-fers/Reserves - Fund 381	3,251,800	3,251,800	1,877,400	3,256,300	-	-	-	-
Sheriff Office	3,251,800	3,431,478	2,147,100	3,417,600	-	-	-	-
Program Total Project Budget	3,251,800	3,431,478	2,147,100	3,417,600	-	-	-	-

Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Law Enforcement Impact Fee (385)

Mission Statement

The Law Enforcement Impact Fee was originally adopted in June 2005. Impact fees are collected on new building construction in the unincorporated areas of Collier County to pay for growth related law enforcement facilities and capital equipment.

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	37,427	-	144,500	50,000	-	50,000	na
Capital Outlay	190,351	900,000	3,070,200	-	-	-	(100.0%)
Remittances	-	-	-	260,000	-	260,000	na
Net Operating Budget	227,777	900,000	3,214,700	310,000	-	310,000	(65.6%)
Trans to 298 Sp Ob Bd '10	2,656,600	1,872,700	1,872,700	1,873,000	-	1,873,000	0.0%
Reserves for Debt Service	-	500,800	-	509,200	-	509,200	1.7%
Reserves for Capital	-	144,800	-	-	-	-	(100.0%)
Total Budget	2,884,377	3,418,300	5,087,400	2,692,200	-	2,692,200	(21.2%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	22,847	2,300	16,000	16,000	-	16,000	595.7%
Impact Fees	1,259,644	1,030,600	1,500,000	1,300,000	-	1,300,000	26.1%
Deferred Impact Fees	990	-	-	-	-	-	na
Advance/Repay fm 001 Gen Fd	1,700,000	-	-	-	-	-	na
Advance/Repay fm 301 Cap Proj	2,058,900	1,616,400	1,616,400	92,000	-	92,000	(94.3%)
Carry Forward	1,147,000	820,600	3,305,000	1,350,000	-	1,350,000	64.5%
Less 5% Required By Law	-	(51,600)	-	(65,800)	-	(65,800)	27.5%
Total Funding	6,189,380	3,418,300	6,437,400	2,692,200	-	2,692,200	(21.2%)

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Sheriff Office								
Operating Project 385	-	144,461	144,500	50,000	-	-	-	-
Sub-station by Orangetree	900,000	3,070,253	3,070,200	260,000	-	-	-	-
X-fers/Reserves - Fund 385	2,518,300	2,518,300	1,872,700	2,382,200	-	-	-	-
Sheriff Office	3,418,300	5,733,014	5,087,400	2,692,200	-	-	-	-
Program Total Project Budget	3,418,300	5,733,014	5,087,400	2,692,200	-	-	-	-

**Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

General Governmental Buildings Impact Fee (390)

Mission Statement

Collier County's General Government Building Impact Fee was originally adopted in March 2004. Impact fees are collected on new building construction to pay for growth related general government facilities.

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	155,251	-	205,800	-	-	-	na
Capital Outlay	3,390,312	-	1,994,600	-	-	-	na
Net Operating Budget	3,545,564	-	2,200,400	-	-	-	na
Advance/Repay to 408 W-S Ops	-	500,000	500,000	500,000	-	500,000	0.0%
Advance/Repay to 471 S Waste	630,000	630,000	630,000	630,000	-	630,000	0.0%
Trans to 298 Sp Ob Bd '10	4,382,700	5,169,400	5,169,400	5,169,500	-	5,169,500	0.0%
Reserves for Debt Service	-	2,767,200	-	2,812,900	-	2,812,900	1.7%
Total Budget	8,558,264	9,066,600	8,499,800	9,112,400	-	9,112,400	0.5%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	32,311	8,400	25,000	25,000	-	25,000	197.6%
Impact Fees	2,347,303	1,890,000	2,775,000	2,400,000	-	2,400,000	27.0%
Deferred Impact Fees	1,888	-	-	-	-	-	na
Advance/Repay fm 001 Gen Fd	630,000	630,000	630,000	630,000	-	630,000	0.0%
Advance/Repay fm 301 Cap Proj	6,087,300	3,435,600	3,435,600	2,063,900	-	2,063,900	(39.9%)
Advance/Repay fm 408 W/S Ops	1,500,000	-	-	-	-	-	na
Carry Forward	3,708,400	3,197,600	5,748,900	4,114,700	-	4,114,700	28.7%
Less 5% Required By Law	-	(95,000)	-	(121,200)	-	(121,200)	27.6%
Total Funding	14,307,202	9,066,600	12,614,500	9,112,400	-	9,112,400	0.5%

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Facilities Management								
Operating Project 390	-	185,618	185,600	-	-	-	-	-
X-fers/Reserves - Fund 390	9,066,600	9,066,600	6,299,400	9,112,400	-	-	-	-
Facilities Management	9,066,600	9,252,218	6,485,000	9,112,400	-	-	-	-
Supervisor of Elections								
SOE Building	-	2,014,782	2,014,800	-	-	-	-	-
Program Total Project Budget	9,066,600	11,267,000	8,499,800	9,112,400	-	-	-	-

Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program

Capital Improvement Program
County Water/Sewer Debt Service (410)

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
2016 County Water & Sewer Revenue Bonds Due in annual installments through July 1, 2036. Principal and interest are payable from the net operating revenues & system development fees.	-	2,622,040	1,897,960	724,080
2013 County Water & Sewer Refunding Revenue Bonds Due in annual installments through July 1, 2021. Principal and interest are payable from the net operating revenues & special assessment collections.	-	1,472,924	-	1,472,924
2015 County Water & Sewer Refunding Revenue Bonds Due in annual installments through July 1, 2022. Principal and interest are payable from the net operating revenues & system development fees.	-	2,842,523	2,057,555	784,968
State Revolving Fund Loan - SCWRF Odor Control Repayable in 40 semi-annual installments commencing January 15, 1999. Principal and interest are payable from net operating revenues.	-	886,480	-	886,480
State Revolving Fund Loan - NCWRF 5 mgd Expansion Repayable in 40 semi-annual installments commencing November 15, 2001. Principal and interest are payable from sewer system development fees.	-	1,463,311	1,463,311	-
State Revolving Fund Loan - NCWRF Expand to 30.6 mgd Repayable in 40 semi-annual installments commencing October 15, 2004. Principal and interest are payable from sewer system development fees.	-	346,589	346,589	-
State Revolving Fund Loan - NCWRF Flow Equalization Repayable in 40 semi-annual installments commencing January 15, 2005. Principal and interest are payable from sewer system development fees.	-	440,334	440,334	-
State Revolving Fund Loan - NCWRF Expansion Liquid Stream Repayable in 40 semi-annual installments commencing June 15, 2006. Principal and interest are payable from sewer system development fees.	-	1,944,448	1,944,448	-
State Revolving Fund Loan - NCWRF Expansion Solid Stream Repayable in 40 semi-annual installments commencing September 15, 2006. Principal and interest are payable from sewer system development fees.	-	668,242	668,242	-
State Revolving Fund Loan - Goodlette FM & MPS 1.03 Repayable in 40 semi-annual installments commencing December 15, 2005. Principal and interest are payable from sewer system development fees.	-	363,095	363,095	-
State Revolving Fund Loan - Reuse ASR Wells Repayable in 40 semi-annual installments commencing November 15, 2007. Principal and interest are payable from net sewer operating revenues.	-	266,494	-	266,494
State Revolving Fund Loan-Lower Hawthorn Wells, Pumps & etc Repayable in 40 semi-annual installments commencing April 15, 2008. Principal and interest are payable from net sewer operating revenues.	-	357,595	-	357,595
State Revolving Fund Loan - 12 MGD RO Plant Expansion Repayable in 40 semi-annual installments commencing August 15, 2008. Principal and interest are payable from water system development fees.	-	1,478,711	1,478,711	-
State Revolving Fund Loan - South County Wellfield Expansion Repayable in 40 semi-annual installments commencing October 15, 2009. Principal and interest are payable from water system development fees.	-	3,110,324	3,110,324	-
State Revolving Fund Loan - Wells 34 and 37 Repayable in 40 semi-annual installments commencing December 15, 2009. Principal and interest are payable from net water operating revenues.	-	187,607	-	187,607
Overhead/Admin Fees, Reserves, Interest, and Transfers	-	16,922,883	21,603,031	-4,680,148
Current Level of Service Budget	-	35,373,600	35,373,600	-

Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program

Capital Improvement Program

County Water/Sewer Debt Service (410)

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	17,000	38,000	38,000	38,000	-	38,000	0.0%
Arbitrage Services	7,708	12,000	12,000	12,000	-	12,000	0.0%
Payment to Escrow Agent	17,882,314	-	-	-	-	-	na
Debt Service	60,305	11,000	11,000	11,000	-	11,000	0.0%
Debt Service - Principal	14,605,982	12,755,000	12,755,000	12,913,300	-	12,913,300	1.2%
Debt Service - Interest Expense	6,619,796	5,789,800	5,789,800	5,537,700	-	5,537,700	(4.4%)
Net Operating Budget	39,193,105	18,605,800	18,605,800	18,512,000	-	18,512,000	(0.5%)
Reserves for Debt Service	-	17,198,600	-	16,561,600	-	16,561,600	(3.7%)
Reserves for Capital	-	300,000	-	300,000	-	300,000	0.0%
Total Budget	39,193,105	36,104,400	18,605,800	35,373,600	-	35,373,600	(2.0%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Special Assessments	8,539	-	-	-	-	-	na
Interest/Misc	128,433	70,000	100,000	100,000	-	100,000	42.9%
Bond Proceeds	17,687,000	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	9,446,700	6,127,300	6,127,300	3,870,500	-	3,870,500	(36.8%)
Trans fm 411 W Impact Fee Cap Fd	6,689,500	6,694,900	6,694,900	8,123,600	-	8,123,600	21.3%
Trans fm 413 S Impact Fee Cap Fd	5,495,200	5,445,800	5,445,800	5,647,200	-	5,647,200	3.7%
Carry Forward	17,612,800	17,769,900	17,875,100	17,637,300	-	17,637,300	(0.7%)
Less 5% Required By Law	-	(3,500)	-	(5,000)	-	(5,000)	42.9%
Total Funding	57,068,172	36,104,400	36,243,100	35,373,600	-	35,373,600	(2.0%)

**Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

County Water System Development Capital Fund (411)

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	15,740	-	243,300	50,000	-	50,000	na
Capital Outlay	-	-	66,800	-	-	-	na
Net Operating Budget	15,740	-	310,100	50,000	-	50,000	na
Trans to 410 W/S Debt Serv Fd	6,689,500	6,694,900	6,694,900	8,123,600	-	8,123,600	21.3%
Reserves for Capital	-	5,575,500	-	6,831,300	-	6,831,300	22.5%
Total Budget	6,705,240	12,270,400	7,005,000	15,004,900	-	15,004,900	22.3%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	1,229,108	-	-	-	-	-	na
Interest/Misc	58,519	42,000	42,000	42,000	-	42,000	0.0%
Impact Fees	6,465,947	4,900,000	6,600,000	6,800,000	-	6,800,000	38.8%
Carry Forward	7,819,700	7,575,500	8,868,000	8,505,000	-	8,505,000	12.3%
Less 5% Required By Law	-	(247,100)	-	(342,100)	-	(342,100)	38.4%
Total Funding	15,573,274	12,270,400	15,510,000	15,004,900	-	15,004,900	22.3%

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Water / Sewer District Capital								
Financial Services	-	13,609	13,600	-	-	-	-	-
NERWTP Design and Construction	-	23,661	23,700	-	-	-	-	-
NERWTP Wellfield Study	-	21,128	21,100	-	-	-	-	-
Northeast Project Mgmt/Oversight	-	20,000	20,000	-	-	-	-	-
Operating Project 411	-	215,472	215,500	50,000	-	-	-	-
SERWTP Wellfield Study	-	16,233	16,200	-	-	-	-	-
X-Transfers/Reserves/Interest - Fd 411	12,270,400	12,270,400	6,694,900	14,954,900	-	-	-	-
Water / Sewer District Capital	12,270,400	12,580,503	7,005,000	15,004,900	-	-	-	-
Program Total Project Budget	12,270,400	12,580,503	7,005,000	15,004,900	-	-	-	-

Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program

Capital Improvement Program

County Water Capital Projects (412)

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	63,224	-	-	65,800	-	65,800	na
Operating Expense	18,650,533	1,477,800	17,044,700	208,700	-	208,700	(85.9%)
Capital Outlay	2,138,470	15,797,200	40,633,100	17,603,700	-	17,603,700	11.4%
Net Operating Budget	20,852,226	17,275,000	57,677,800	17,878,200	-	17,878,200	3.5%
Reserves for Contingencies	-	1,727,500	-	1,787,800	-	1,787,800	3.5%
Reserves for Capital	-	1,455,000	-	1,133,000	-	1,133,000	(22.1%)
Total Budget	20,852,226	20,457,500	57,677,800	20,799,000	-	20,799,000	1.7%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	900	-	-	-	-	-	na
Interest/Misc	342,573	210,000	250,000	250,000	-	250,000	19.0%
Trans fm 408 Water / Sewer Fd	18,983,700	16,988,600	16,988,600	17,194,400	-	17,194,400	1.2%
Carry Forward	45,331,100	3,269,400	43,806,300	3,367,100	-	3,367,100	3.0%
Less 5% Required By Law	-	(10,500)	-	(12,500)	-	(12,500)	19.0%
Total Funding	64,658,273	20,457,500	61,044,900	20,799,000	-	20,799,000	1.7%

Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program

Capital Improvement Program

County Water Capital Projects (412)

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Water / Sewer District Capital								
10 Year Water Supply Plan	-	29,807	29,800	-	-	-	-	-
Airport Rd Water Main Replacement	-	-	-	1,250,000	-	-	-	-
Backflow Device Installation Prog	300,000	819,888	819,900	500,000	-	-	-	-
Barron Collier HS Water Main Replacement	-	-	-	600,000	-	-	-	-
Collier County Utility Standards	40,000	67,973	68,000	20,000	-	-	-	-
County-wide Utility Projects-Water	-	1,461,122	1,461,100	-	-	-	-	-
Distribution Repump Station TSP	600,000	1,999,588	1,999,600	100,000	-	-	-	-
FDOT Utility Projects-Water	-	544,879	544,900	-	-	-	-	-
Financial Services	60,000	110,220	110,300	30,000	-	-	-	-
Fire Hydrant Replacement	300,000	462,598	462,600	-	-	-	-	-
General Legal Services	-	464,151	464,100	-	-	-	-	-
GM Comprehensive Plan	-	51,359	51,400	-	-	-	-	-
Imperial GC Blvd Water Main Replacement	-	-	-	1,400,000	-	-	-	-
Infrastructure TSP Field Ops - Water	500,000	500,000	500,000	225,000	-	-	-	-
Infrastructure TSP Water Plants	550,000	550,000	550,000	225,000	-	-	-	-
Integrated Asset Management	700,000	2,774,219	2,774,200	767,200	-	-	-	-
Large Meters Renewal & Replacement	-	-	-	1,000,000	-	-	-	-
Lightning, Surge, & Grounding	250,000	278,060	278,100	-	-	-	-	-
Lime Treatment TSP	200,000	600,000	600,000	100,000	-	-	-	-
Membrane Treatment TSP	-	3,248,153	3,248,200	-	-	-	-	-
Meter Renewal and Replacement	3,000,000	4,184,409	4,184,400	2,770,000	-	-	-	-
Naples Park Water Main Replacement	-	-	-	2,400,000	-	-	-	-
NCRWTP High TDS Reverse Osmosis	-	196,514	196,500	-	-	-	-	-
NCRWTP Infrastructure	-	88,036	88,100	-	-	-	-	-
NCRWTP SCADA TSP	300,000	805,670	805,500	343,600	-	-	-	-
NCRWTP Technical Support Program	500,000	1,690,227	1,690,200	400,000	-	-	-	-
NE Service Area Integr & Reliab	-	1,027,561	1,027,600	-	-	-	-	-
Physical/Cyber Security-Water	350,000	575,522	575,500	300,000	-	-	-	-
Preventive Maintenance - Water	350,000	534,122	534,100	-	-	-	-	-
Public Utilities Hydraulic Analyses	100,000	138,935	138,900	50,000	-	-	-	-
PUD Operations Center TSP	-	31,922	31,900	-	-	-	-	-
PUOC Infrastructure	-	97,577	97,500	-	-	-	-	-
Quarry/Hrt Bay Water Main Replacement	-	-	-	1,000,000	-	-	-	-
Real Property/Infrastructure Audit	50,000	95,797	95,800	-	-	-	-	-
SCADA Compliance - Water	65,000	197,443	197,400	267,000	-	-	-	-
SCRWTP Capital TSP	-	-	-	200,000	-	-	-	-
SCRWTP Deep Injection Well	-	235,695	235,700	-	-	-	-	-
SCRWTP Infrastructure	-	83,578	83,600	-	-	-	-	-
SCRWTP Power Systems Reliability	-	-	-	250,000	-	-	-	-
SCRWTP Reactor #4	-	-	-	200,000	-	-	-	-
SCRWTP SCADA TSP	475,000	427,196	427,200	230,400	-	-	-	-
SCRWTP Technical Support Program	500,000	1,336,121	1,336,100	300,000	-	-	-	-
South RO Wellfield Restoration	-	1,724,872	1,724,900	-	-	-	-	-
State Revolving Fund	-	3,864	3,900	-	-	-	-	-
System Improvements-Bill Cust/Svc	-	53,872	53,900	-	-	-	-	-
Utilities Master Plan	35,000	40,000	40,000	-	-	-	-	-
Utility Billing Customer Serv System	-	-	-	500,000	-	-	-	-
Vanderbilt Bch Rd WM Rpl-Airpot to 41	-	-	-	650,000	-	-	-	-
Vanderbilt Drive Water Main	-	3,202,043	3,202,100	400,000	-	-	-	-
Water Distribution System TSP	4,000,000	12,814,249	12,814,200	-	-	-	-	-
Water Plant CAP	-	6,485,846	6,485,800	-	-	-	-	-

Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program

Capital Improvement Program

County Water Capital Projects (412)

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Water / Sewer District Capital								
Water Plant-Variable Frequency Drives	275,000	566,935	567,000	300,000	-	-	-	-
Well/Plant Power System	1,200,000	2,088,854	2,089,000	-	-	-	-	-
Well/Water Booster Station TSP	-	-	-	650,000	-	-	-	-
Wellfield Management Program	150,000	492,803	492,800	-	-	-	-	-
Wellfield SCADA TSP	400,000	705,502	705,500	225,000	-	-	-	-
Wellfield TSP	1,925,000	3,224,980	3,225,000	100,000	-	-	-	-
WTP Structural Rehabilitation	100,000	565,404	565,500	125,000	-	-	-	-
X-Transfers/Reserves/Interest - Fd 412	3,182,500	3,182,500	-	2,920,800	-	-	-	-
Water / Sewer District Capital	20,457,500	60,860,066	57,677,800	20,799,000	-	-	-	-
Program Total Project Budget	20,457,500	60,860,066	57,677,800	20,799,000	-	-	-	-

Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program

Capital Improvement Program

County Sewer System Development Capital Fund (413)

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	23,578	100,000	363,600	-	-	-	(100.0%)
Capital Outlay	-	-	78,700	-	-	-	na
Net Operating Budget	23,578	100,000	442,300	-	-	-	(100.0%)
Advance/Repay to 414 Sewer Cap	2,000,000	1,000,000	1,000,000	2,000,000	-	2,000,000	100.0%
Trans to 410 W/S Debt Serv Fd	5,495,200	5,445,800	5,445,800	5,647,200	-	5,647,200	3.7%
Reserves for Contingencies	-	10,000	-	-	-	-	(100.0%)
Reserves for Capital	-	7,048,200	-	8,784,400	-	8,784,400	24.6%
Total Budget	7,518,778	13,604,000	6,888,100	16,431,600	-	16,431,600	20.8%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	1,229,106	-	-	-	-	-	na
Interest/Misc	76,861	54,800	55,000	55,000	-	55,000	0.4%
Impact Fees	6,176,854	4,500,000	6,300,000	6,500,000	-	6,500,000	44.4%
Carry Forward	10,754,200	9,277,000	10,737,500	10,204,400	-	10,204,400	10.0%
Less 5% Required By Law	-	(227,800)	-	(327,800)	-	(327,800)	43.9%
Total Funding	18,237,021	13,604,000	17,092,500	16,431,600	-	16,431,600	20.8%

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Water / Sewer District Capital								
Financial Services	-	15,897	15,900	-	-	-	-	-
NE Regional WRF	-	23,710	23,700	-	-	-	-	-
NE Regional WRF - Land	-	11,674	11,700	-	-	-	-	-
Northeast Project Mgmt/Oversight	-	40,519	40,500	-	-	-	-	-
Operating Project 413	100,000	332,201	332,200	-	-	-	-	-
SERWRF Land Acquisition	-	8,305	8,300	-	-	-	-	-
State Revolving Fund	-	10,000	10,000	-	-	-	-	-
X-Transfers/Reserves/Interest - Fd 413	13,504,000	13,504,000	6,445,800	16,431,600	-	-	-	-
Water / Sewer District Capital	13,604,000	13,946,306	6,888,100	16,431,600	-	-	-	-
Program Total Project Budget	13,604,000	13,946,306	6,888,100	16,431,600	-	-	-	-

Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program

Capital Improvement Program

County Sewer Capital Projects (414)

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	90,007	-	-	-	-	-	na
Operating Expense	19,319,667	421,300	21,247,900	381,400	-	381,400	(9.5%)
Capital Outlay	4,907,385	28,783,700	64,918,000	37,889,900	-	37,889,900	31.6%
Net Operating Budget	24,317,059	29,205,000	86,165,900	38,271,300	-	38,271,300	31.0%
Reserves for Contingencies	-	2,920,500	-	3,827,100	-	3,827,100	31.0%
Reserves for Capital	-	6,690,300	-	2,502,400	-	2,502,400	(62.6%)
Total Budget	24,317,059	38,815,800	86,165,900	44,600,800	-	44,600,800	14.9%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	1,680	-	-	-	-	-	na
Interest/Misc	416,312	286,000	350,000	350,000	-	350,000	22.4%
Advance/Repay fm 413 Sewer Im Fee	2,000,000	1,000,000	1,000,000	2,000,000	-	2,000,000	100.0%
Trans fm 408 Water / Sewer Fd	28,137,600	33,883,000	33,883,000	32,432,500	-	32,432,500	(4.3%)
Carry Forward	54,516,200	3,661,100	60,768,700	9,835,800	-	9,835,800	168.7%
Less 5% Required By Law	-	(14,300)	-	(17,500)	-	(17,500)	22.4%
Total Funding	85,071,792	38,815,800	96,001,700	44,600,800	-	44,600,800	14.9%

Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program

Capital Improvement Program

County Sewer Capital Projects (414)

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Water / Sewer District Capital								
Biosolids Reuse Facility	100,000	2,465,114	2,465,100	2,000,000	-	-	-	-
Collections Power Systems TSP	477,500	2,480,450	2,480,500	-	-	-	-	-
Collections Power Systems TSP-Ops	-	-	-	500,000	-	-	-	-
Collier County Utility Standards	40,000	73,613	73,600	-	-	-	-	-
County-wide Utility Projects-WW	-	406,694	406,700	100,000	-	-	-	-
FDOT Utility Projects-WW	-	118,774	118,700	200,000	-	-	-	-
Financial Services	50,000	128,953	128,900	30,000	-	-	-	-
Force Main Transmission System TSP-Ops	-	-	-	1,000,000	-	-	-	-
Force Main Transmission Systems TSP	5,970,000	12,779,757	12,779,800	-	-	-	-	-
General Legal Services	100,000	174,606	174,600	-	-	-	-	-
GM Comprehensive Plan	-	54,225	54,200	-	-	-	-	-
Goodlette Road IQ Water Main	2,500,000	2,500,000	2,500,000	-	-	-	-	-
Grant Applications	-	2,336	2,300	-	-	-	-	-
Gravity Transmission System TSP-Ops	-	-	-	100,000	-	-	-	-
Gravity Transmission Systems TSP	3,330,000	14,253,112	14,253,100	-	-	-	-	-
Infrastructure TSP Field Ops - WW	170,000	170,000	170,000	300,000	-	-	-	-
Infrastructure TSP WW Plants	550,000	550,000	550,000	600,000	-	-	-	-
Integrated Asset Management	694,000	3,121,350	3,121,300	567,200	-	-	-	-
Inventory Warehouse - S. Serv. Area	150,000	150,000	150,000	-	-	-	-	-
IQ Aquifer Storage and Recovery-Ops	250,000	942,129	942,200	700,000	-	-	-	-
IQ Power Systems TSP	-	87,737	87,700	-	-	-	-	-
IQ Systems SCADA TSP	320,000	742,317	742,400	-	-	-	-	-
IQ Systems SCADA TSP-Cap	-	-	-	368,600	-	-	-	-
IQ Water System TSP	600,000	870,558	870,500	300,000	-	-	-	-
IQ Water System TSP-Ops	-	-	-	700,000	-	-	-	-
Lift Station Mechanical Improvements	-	75,388	75,400	-	-	-	-	-
Master Pump Station TSP	3,000,000	13,652,070	13,652,100	-	-	-	-	-
Master Pump Station TSP-Ops	-	-	-	1,000,000	-	-	-	-
MPS101 Basin Prog (Naples Pk area)	-	-	-	10,000,000	-	-	-	-
MPS305 Basin Program	-	-	-	2,500,000	-	-	-	-
MPS306 Basin Prog (Bayshore area)	-	-	-	6,000,000	-	-	-	-
NCWRF Bridge the Gap and 30.6 MGD	-	3,259,715	3,259,700	-	-	-	-	-
NCWRF Headwork & IQ Pump Station	-	-	-	500,000	-	-	-	-
NCWRF Infrastructure	-	73,715	73,700	-	-	-	-	-
NCWRF Power Systems TSP-Cap	300,000	874,123	874,200	360,000	-	-	-	-
NCWRF SCADA TSP	256,300	340,388	340,400	-	-	-	-	-
NCWRF SCADA TSP-Cap	-	-	-	301,800	-	-	-	-
NCWRF Sludge Holding Tank Replace	-	389,939	389,900	-	-	-	-	-
NCWRF Technical Support Program-Cap	2,146,000	5,786,849	5,786,800	1,500,000	-	-	-	-
NE Service Area Integr & Reliab	-	1,837,473	1,837,400	-	-	-	-	-
Physical/Cyber Security-Wastewater	350,000	501,004	501,000	350,000	-	-	-	-
Preventive Maintenance - WW	350,000	515,603	515,600	-	-	-	-	-
Public Utilities Hydraulic Analyses	20,000	35,000	35,000	100,000	-	-	-	-
PUD Operations/Collection Facilities	-	-	-	200,000	-	-	-	-
Real Property/Infrastructure Audit	50,000	104,588	104,600	-	-	-	-	-
SCADA Compliance - WW	65,000	119,143	119,100	267,000	-	-	-	-
SCWRF Compliance Assurance Project	-	193,872	193,800	-	-	-	-	-
SCWRF Infrastructure	-	68,323	68,200	-	-	-	-	-
SCWRF Power Systems TSP-Cap	275,000	597,463	597,500	250,000	-	-	-	-
SCWRF SCADA TSP	356,200	512,484	512,500	-	-	-	-	-
SCWRF SCADA TSP-Cap	-	-	-	301,800	-	-	-	-
SCWRF Technical Support Program-Cap	2,827,500	6,376,450	6,376,500	1,660,400	-	-	-	-

**Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

County Sewer Capital Projects (414)

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Water / Sewer District Capital								
State Revolving Fund	-	2,550	2,600	-	-	-	-	-
System Improvements-Bill/Cust Svc.	-	36,728	36,700	-	-	-	-	-
Utilities Master Plan	70,000	75,500	75,500	-	-	-	-	-
Utility Billing Customer Serv System	-	-	-	500,000	-	-	-	-
Wastewater Pump Station TSP	3,700,000	6,129,385	6,129,300	-	-	-	-	-
Wastewater Pump Stations TSP-Ops	-	-	-	100,000	-	-	-	-
Water Reclamation Facilities TSP-Ops	-	-	-	4,550,000	-	-	-	-
Western Interconnect	-	2,398,635	2,398,600	-	-	-	-	-
WW Collections SCADA Telemetry	-	-	-	364,500	-	-	-	-
WW Collections SCADA/Telemetry	137,500	138,246	138,200	-	-	-	-	-
X-Transfers/Reserves/Interest - Fd 414	9,610,800	9,610,800	-	6,329,500	-	-	-	-
Water / Sewer District Capital	38,815,800	95,777,159	86,165,900	44,600,800	-	-	-	-
Program Total Project Budget	38,815,800	95,777,159	86,165,900	44,600,800	-	-	-	-

**Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

County Water Sewer Grants (416/417)

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
							0.0%
							0.0%
Total Budget							0.0%
Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
SFWMD/Big Cypress Revenue	600,000	-	-	-	-	-	na
Interest/Misc	3	-	-	-	-	-	na
Total Funding	600,003	-	-	-	-	-	na

Notes:

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Solid Waste Capital Improvements (474)

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	23,650	-	-	-	-	-	na
Operating Expense	2,959,600	77,900	1,654,500	75,300	-	75,300	(3.3%)
Capital Outlay	486,642	2,747,100	10,494,500	4,000,000	-	4,000,000	45.6%
Net Operating Budget	3,469,893	2,825,000	12,149,000	4,075,300	-	4,075,300	44.3%
Trans to 174 Consvr Collier Maint	701,600	-	-	-	-	-	na
Reserves for Contingencies	-	282,500	-	407,500	-	407,500	44.2%
Reserves for Capital	-	-	-	20,100	-	20,100	na
Total Budget	4,171,493	3,107,500	12,149,000	4,502,900	-	4,502,900	44.9%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	3,360	-	-	-	-	-	na
Interest/Misc	80,758	40,000	50,000	50,000	-	50,000	25.0%
Trans fm 470 Solid Waste Fd	1,218,600	906,000	906,000	1,915,900	-	1,915,900	111.5%
Trans fm 473 Mand Collct Fd	1,900,000	1,050,000	1,050,000	2,200,500	-	2,200,500	109.6%
Carry Forward	11,450,700	1,113,500	10,482,000	339,000	-	339,000	(69.6%)
Less 5% Required By Law	-	(2,000)	-	(2,500)	-	(2,500)	25.0%
Total Funding	14,653,418	3,107,500	12,488,000	4,502,900	-	4,502,900	44.9%

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Solid Waste Capital								
Compliance Assurance Program	100,000	287,291	287,300	1,150,000	-	-	-	-
County 305 Masterplan	-	-	-	150,000	-	-	-	-
Customer Service System Upgrades	-	24,892	24,900	-	-	-	-	-
Driveway Turn-Around Program	150,000	246,203	246,200	100,000	-	-	-	-
E Naples Recycling Drop Off Center	-	-	-	75,000	-	-	-	-
Expansion of Landfill	-	3,451	3,400	100,000	-	-	-	-
Hammerhead Turn-around Program	750,000	2,651,779	2,651,800	750,000	-	-	-	-
Infrastructure Maintenance	50,000	50,000	50,000	50,000	-	-	-	-
Infrastructure TSP - ITS	25,000	30,572	30,500	25,000	-	-	-	-
Infrastructure TSP - Landfill	75,000	102,075	102,100	75,000	-	-	-	-
Infrastructure TSP - Recycling Centers	75,000	113,205	113,200	75,000	-	-	-	-
Landfill Airspace Recovery	-	1,014,074	1,014,000	300,000	-	-	-	-
Landfill Technical Support	200,000	366,175	366,100	250,000	-	-	-	-
Leachate Management System	-	1,573	1,600	-	-	-	-	-
N Collier Hazardous Waste Storage Exp	-	-	-	150,000	-	-	-	-
North Naples Recycling Center	-	1,019	1,000	-	-	-	-	-
Northeast Recycling Drop-off Center	750,000	5,312,915	5,312,900	-	-	-	-	-
Physical/Cyber Security	50,000	50,000	50,000	50,000	-	-	-	-
Recycling Center Technical Support	100,000	159,124	159,200	200,000	-	-	-	-
Resource Recovery Business Park	350,000	593,900	593,900	500,000	-	-	-	-
Unmanned Recycling Facility	-	36,681	36,700	-	-	-	-	-
X-Transfer/Reserve/Interest-Fd 474	282,500	282,500	-	427,600	-	-	-	-
Solid Waste Capital	2,957,500	11,327,429	11,044,800	4,427,600	-	-	-	-
Water / Sewer District Capital								
Integrated Asset Management	150,000	1,104,226	1,104,200	75,300	-	-	-	-
Program Total Project Budget	3,107,500	12,431,655	12,149,000	4,502,900	-	-	-	-

**Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Airport Capital Fund (496)

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	287,718	-	213,100	65,000	-	65,000	na
Capital Outlay	11,472	90,200	120,600	-	-	-	(100.0%)
Net Operating Budget	299,191	90,200	333,700	65,000	-	65,000	(27.9%)
Trans to 499 Airp Grant Match	6,689	-	41,000	-	-	-	na
Reserves for Contingencies	-	-	-	6,500	-	6,500	na
Reserves for Capital	-	196,700	-	671,300	-	671,300	241.3%
Total Budget	305,879	286,900	374,700	742,800	-	742,800	158.9%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	744	-	500	500	-	500	na
Advance/Repay fm 001 Gen Fd	328,500	-	-	300,000	-	300,000	na
Trans fm 495 Airport Op Fd	-	-	-	225,300	-	225,300	na
Trans fm 497 Airport MP Fd	-	200,000	200,000	50,700	-	50,700	(74.7%)
Carry Forward	315,200	86,900	340,500	166,300	-	166,300	91.4%
Total Funding	644,444	286,900	541,000	742,800	-	742,800	158.9%

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Airport Authority								
Airport DBE Program Plan/3 yr goals	-	10,000	10,000	-	-	-	-	-
Ev ALD Update	-	6,000	6,000	-	-	-	-	-
Ev Mitigation Maint	-	10,503	10,500	20,000	-	-	-	-
Ev S. Taxiway	-	3,553	3,600	-	-	-	-	-
Ev Seaplane Base Study	-	24,485	24,500	-	-	-	-	-
Im Development USDA Incubator Grant	200	200	200	-	-	-	-	-
Im FAA Taxiway Construction	-	90	100	-	-	-	-	-
Im Infrastructure Improv	-	8,625	8,700	-	-	-	-	-
Im RV Park Rehab	90,000	90,000	90,000	-	-	-	-	-
MI FAA Taxiway Construction	-	29	-	-	-	-	-	-
MI Mitigation Maint and Monitoring	-	138,560	138,600	20,000	-	-	-	-
MI Ph #2 Construction of Taxiway	-	4,600	4,600	-	-	-	-	-
Scrubjay Maintenance	-	-	-	25,000	-	-	-	-
Security Upgrade	-	36,887	36,900	-	-	-	-	-
X-fers/Reserves - Fund 496	196,700	197,700	41,000	677,800	-	-	-	-
Airport Authority	286,900	531,232	374,700	742,800	-	-	-	-
Program Total Project Budget	286,900	531,232	374,700	742,800	-	-	-	-

Notes:

Non-grant funded capital projects will be tracked within Fund 496. Grant related projects and their required local match components are programmed within Funds 498 and 499, respectively.

Forecast FY 2016:

Security improvements are ongoing at each airport location and are expected to be completed within the adopted budget levels.

Current FY 2017:

Funding has been requested to track upland management area scrubjay maintenance at the Immokalee Regional Airport, related to

Capital Improvement Program

Airport Capital Fund (496)

Fish and Wildlife Service permit compliance requirements.

Funding is also required to further manage vegetation at the Marco Island Executive Airport related to permit compliance requirements.

Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Airport Capital Improvement Fund (497)

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	-	26,100	-	-	-	na
Capital Outlay	10,033	370,000	237,200	4,300	-	4,300	(98.8%)
Net Operating Budget	10,033	370,000	263,300	4,300	-	4,300	(98.8%)
Trans to 496 Airport Cap Fd	-	200,000	200,000	50,700	-	50,700	(74.7%)
Trans to 499 Airp Grant Match	-	-	135,000	-	-	-	na
Reserves for Motor Pool Cap	-	49,900	-	-	-	-	(100.0%)
Total Budget	10,033	619,900	598,300	55,000	-	55,000	(91.1%)

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	-	-	4,300	-	-	-	na
Interest/Misc	30	-	-	-	-	-	na
Advance/Repay fm 001 Gen Fd	-	313,100	313,100	-	-	-	(100.0%)
Motor Pool Cap Recovery Billing	-	49,900	19,500	-	-	-	(100.0%)
Trans fm 495 Airport Op Fd	-	56,900	56,900	-	-	-	(100.0%)
Carry Forward	240,100	200,000	230,100	55,000	-	55,000	(72.5%)
Total Funding	240,130	619,900	623,900	55,000	-	55,000	(91.1%)

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Airport Authority								
Airport Motor Pool Capital	419,900	141,100	121,600	4,300	-	-	-	-
Im Airport Fuel Truck	-	14,000	14,000	-	-	-	-	-
Im Development USDA Incubator Grant	-	234	200	-	-	-	-	-
Im FAA Taxiway Construction	-	1,967	2,000	-	-	-	-	-
Im Runway 9-27 Pavemt Rehab Design	-	26,068	26,100	-	-	-	-	-
Operating Project 497	-	99,400	99,400	-	-	-	-	-
X-fers/Reserves - Fund 497	200,000	335,000	335,000	50,700	-	-	-	-
Airport Authority	619,900	617,769	598,300	55,000	-	-	-	-
Program Total Project Budget	619,900	617,769	598,300	55,000	-	-	-	-

Notes:

In FY 2016, this fund was temporarily utilized for motor pool replacements related to aging rolling stock at the airports. Future replacements will be programmed within operating Fund 495 capital.

**Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Airport Grants (498/499)

Mission Statement

To account for the funds received from federal and state grants supporting capital projects at each airport location.

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	-	-	65,800	-	-	-	na
Operating Expense	459,670	-	85,200	-	-	-	na
Capital Outlay	756,264	-	941,900	-	-	-	na
Net Operating Budget	1,215,934	-	1,092,900	-	-	-	na
Total Budget	1,215,934	-	1,092,900	-	-	-	na

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	6,461,988	-	906,500	-	-	-	na
Interest/Misc	4,277	-	-	-	-	-	na
Advance/Repay fm 001 Gen Fd	52,909	-	10,400	-	-	-	na
Trans fm 496 Airport Grants	6,689	-	41,000	-	-	-	na
Trans fm 497 Airport MP Fd	-	-	135,000	-	-	-	na
Total Funding	6,525,862	-	1,092,900	-	-	-	na

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Airport Authority								
Ev AV Gas Fuel Farm	-	150,000	150,000	-	-	-	-	-
Im Airport Fuel Truck	-	180,000	180,000	-	-	-	-	-
Im FAA Taxiway Construction	-	192,101	192,100	-	-	-	-	-
MI Amend PUD	-	55,000	55,000	-	-	-	-	-
MI Automated Weather System	-	135,000	135,000	-	-	-	-	-
MI FAA Taxiway Construction	-	20,753	20,800	-	-	-	-	-
MI FDOT G0594 AV Gas	-	360,000	360,000	-	-	-	-	-
Airport Authority	-	1,092,854	1,092,900	-	-	-	-	-
Program Total Project Budget	-	1,092,854	1,092,900	-	-	-	-	-

**Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

GAC Trust Roads Fund (606)

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans to 313 Gas Tax Cap Fd	176	-	-	-	-	-	na
Total Budget	176	-	-	-	-	-	na

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	2	-	-	-	-	-	na
Carry Forward	100	-	-	-	-	-	na
Total Funding	102	-	-	-	-	-	na

Notes:

Gulf American Corporation (GAC) Road Trust (606) - Funds received from a 1977 settlement agreement with Avatar Properties, are to be used for the restoration, maintenance, and paving of certain roads within the Golden Gate Estates area.

Forecast FY 2016:

Transferring residual cash to the Gas Tax Capital Fund 313, into the Limerock Road Conversion Project 60128.

Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Transportation Grants (711/712)

Mission Statement

To account for the funds received from federal and state grants within the Growth Management Department supporting transportation, stormwater, coastal zone management as well as MPO planning.

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	397,843	-	564,300	-	-	-	na
Operating Expense	1,049,574	-	3,325,800	-	-	-	na
Capital Outlay	18,484,893	-	30,654,300	-	-	-	na
Net Operating Budget	19,932,310	-	34,544,400	-	-	-	na
Trans to 128/712 MPO Fd	-	-	7,200	-	-	-	na
Total Budget	19,932,310	-	34,551,600	-	-	-	na
Total FTE	5.00	5.00	5.00	5.00	-	5.00	0.0%

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	10,526,182	-	22,484,600	-	-	-	na
SFWMD/Big Cypress Revenue	245,231	-	1,164,200	-	-	-	na
Miscellaneous Revenues	-	-	45,500	-	-	-	na
Interest/Misc	4,575	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	18,509	-	8,600	-	-	-	na
Trans fm 313 Gas Tax Cap Fd	2,189,763	-	980,200	-	-	-	na
Trans fm 325 Stormwater Cap Fd	3,069,886	-	2,323,600	-	-	-	na
Trans fm 331 Rd Im Fee	-	-	1,413,900	-	-	-	na
Trans fm 333 Rd Im Fee	-	-	623,800	-	-	-	na
Trans fm 336 Road Im Fee	-	-	5,500,000	-	-	-	na
Carry Forward	-	-	7,200	-	-	-	na
Total Funding	16,054,146	-	34,551,600	-	-	-	na

Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Transportation Grants (711/712)

CIP Category / Project Title	FY 2016 Adopted	FY 2016 Amended	FY 2016 Forecasted	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget
Stormwater								
Lely Area Stormwater Improvements	-	2,581,000	2,581,000	-	-	-	-	-
Transportation								
Bridge LAP 431895	-	9,549,116	9,549,100	-	-	-	-	-
CR951, GG Blvd to Green Blvd	-	11,708,334	14,372,100	-	-	-	-	-
FDOT 5305 FY15-18	-	138,106	138,100	-	-	-	-	-
FL HWY Beautification	-	100,000	100,000	-	-	-	-	-
GSTP Gulf Seafood	-	45,486	45,500	-	-	-	-	-
Im Sidewalks LAP 429897	-	48,988	49,000	-	-	-	-	-
JPA 435338 SHS	-	759,125	759,100	-	-	-	-	-
LAP 429899 - New Market Sidewalk	-	1,270,846	1,270,800	-	-	-	-	-
LAP 429990 GG Sidewalks	-	491,264	491,300	-	-	-	-	-
LAP 430868 Network Study	-	128,795	128,800	-	-	-	-	-
LAP 433177 - GGPway	-	331,363	331,400	-	-	-	-	-
LAP Adv Intersec Signs	-	399,942	399,900	-	-	-	-	-
LASIP-Co Barn Stormwater	-	906,819	906,800	-	-	-	-	-
MPO - TD Plan 15/16	-	24,376	24,400	-	-	-	-	-
MPO - UPWP July 2014 to 2016	-	784,967	785,000	-	-	-	-	-
MPO Section 5303 FY12/13	-	37,915	37,900	-	-	-	-	-
US 41/SR 951 Consortium	-	2,574,260	2,574,200	-	-	-	-	-
X-fers/Reserves - Fund 711	-	7,187	7,200	-	-	-	-	-
Transportation	-	29,306,889	31,970,600	-	-	-	-	-
Program Total Project Budget	-	31,887,889	34,551,600	-	-	-	-	-

Notes:

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

**Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program**

**Section II: 5-Year CIP/CIE FY 17-FY 21
FY 17 Capital Improvement Program (CIP) &
FY 17 - FY 21 Capital Improvement Element (CIE)
(In Thousands)**

Fund: 183, 195		Department: Tourist Development (TDC)						
CIE NO.	SAP PROJECT NO.	DESCRIPTION	FY 17 Adopted Budget	FY 18 CIP/CIE	FY 19 CIP/CIE	FY 20 CIP/CIE	FY 21 CIP/CIE	FY 17-21 TOTAL
	80171	Beach Tilling	40.0					40.0
	80288	Wiggins Pass Dredge	750.0					750.0
	88032	Clam Pass Dredge Pelican Bay	20.0					20.0
	90033	Near Shore Hard Bottom Monitoring	165.0					165.0
	90044	Vegetation Repairs - Exotic Removal	75.0					75.0
	90065	Local Gov't Funding Request	15.0					15.0
	90066	Vanderbilt Bch Renourishment	2,500.0					2,500.0
	90067	Park Shore Bch Renourishment	1,500.0					1,500.0
	90069	Clam Pass Beach Maintenance	1,250.0					1,250.0
	90070	Pelican Bay Bch Renourishment	1,250.0					1,250.0
	90072	Collier Creek Modeling, Jetty Rework	750.0					750.0
	90073	Erosion Control Structure Doctor Pass	1,000.0					1,000.0
	90297	Shore Bird Monitoring	28.0					28.0
	90527	County/Naples Beach Renourishment	175.0					175.0
	90536	City/County Beach Monitoring	165.0					165.0
	90519	Doctors Pass Dredging	25.0					25.0
	TBD	Other TDC capital projects	-	6,986.3	6,986.3	6,986.3	6,986.3	27,945.2
	Subtotal Physical Environment		9,708.0	6,986.3	6,986.3	6,986.3	6,986.3	37,653.2
	80343	Loudermilk Pavilion	100.0					100.0
	80344	Barefoot Beach Boardwalk Repairs	40.0					40.0
	80345	Clam Pass Electrical Upgrades	800.0					800.0
	80347	N Gulf Shore Access	260.0					260.0
	80348	Tailgate Beach Park	690.0					690.0
	80349	Vanderbilt Repair Showers & Furniture	275.0					275.0
	90533	Beach Cleaning Operations	190.0					190.0
	TBD	Other TDC capital projects	-	957.7	957.7	957.7	957.7	3,830.8
	Subtotal Culture & Recreation		2,355.0	957.7	957.7	957.7	957.7	6,185.8
	TOTAL TOURIST DEVELOPMENT		12,063.0	7,944.0	7,944.0	7,944.0	7,944.0	43,839.0

Fund: 181, 301, 390		Department: County-Wide Capital Improvements						
CIE NO.	SAP PROJECT NO.	DESCRIPTION	FY 17 Adopted (AUIR 11/2015)	FY 18 CIP/CIE	FY 19 CIP/CIE	FY 20 CIP/CIE	FY 21 CIP/CIE	FY 17-21 TOTAL
	50001	GovMax Software	60.0	75.0	75.0	75.0	75.0	360.0
	50122	State & Regional Eco Dev Projects	500.0	-	-	-	-	500.0
	50139	Customer Experience Mgt Software	50.0	-	-	-	-	50.0
	50140	Boardroom Electronics Upgrade	100.0	-	-	-	-	100.0
	50141	311 - Information Network Program	50.0	-	-	-	-	50.0
	50142	Webpage Redesign	100.0	-	-	-	-	100.0
	50148	Bldg G Renovation-Wellness Ctr	450.0	-	-	-	-	450.0
	50149	Asset Management	150.0	-	-	-	-	150.0
	51036	Corp Improvement Software	100.0	-	-	-	-	100.0
	52161	Reroofing Projects	803.9	-	-	-	-	803.9
	52162	A/C, Heating, & Ventilation Repairs	791.0	-	-	-	-	791.0
	52163	Fire Alarm/Life Safety	459.0	-	-	-	-	459.0
	52169	ADA Compliance	100.0	-	-	-	-	100.0
	52525	General Building Repairs	1,786.6	-	-	-	-	1,786.6
	50056	Redesign 6th Floor of Courthouse	120.0	-	-	-	-	120.0
	50078	Facilities Small Projects	50.0	-	-	-	-	50.0
	50116	Courthouse 1st Floor Renovations	750.0	-	-	-	-	750.0
	TBD	Large Repair/Maintenance items	-	5,500.0	6,000.0	6,500.0	7,000.0	25,000.0
	various	Other Courthouse related projects (fd 181)	-	945.0	945.0	945.0	945.0	3,780.0
	Subtotal General Government		6,420.5	6,520.0	7,020.0	7,520.0	8,020.0	35,500.5
	50104	800 MHz Upgrade	3,525.0	850.0	-	-	-	4,375.0
	53010	Sheriff Law Enforcement Cap Improve	427.5	-	-	-	-	427.5
	53172	Jail Renovations/repairs	632.0	-	-	-	-	632.0
	Subtotal Public Safety Projects		4,584.5	850.0	-	-	-	5,434.5
	80185	Water Quality Testing	25.0	50.0	50.0	50.0	50.0	225.0
	Subtotal Physical Environment Projects		25.0	50.0	50.0	50.0	50.0	225.0
	TBD	Immokalee Animal Shelter	-	-	2,000.0	-	-	2,000.0
	Subtotal Human Services Projects		-	-	2,000.0	-	-	2,000.0
	54001	Replacement Library Books, Pub & Materials	450.0	853.3	869.9	885.4	899.5	3,958.1
	Subtotal Culture & Recreation		450.0	853.3	869.9	885.4	899.5	3,958.1
	TOTAL GOVERNMENT FACILITIES PROJECTS		11,480.0	8,273.3	9,939.9	8,455.4	8,969.5	47,118.1

**Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program**

**Section II: 5-Year CIP/CIE FY 17-FY 21
FY 17 Capital Improvement Program (CIP) &
FY 17 - FY 21 Capital Improvement Element (CIE)
(In Thousands)**

Fund: 355		Department: Library						
CIE NO.	SAP PROJECT NO.	DESCRIPTION	FY 17 Adopted (AUIR 11/2015)	FY 18 CIP/CIE	FY 19 CIP/CIE	FY 20 CIP/CIE	FY 21 CIP/CIE	FY 17-21 TOTAL
550	54001	Books, Pubs & Library Materials (Growth)	275.0	1,454.8	1,454.8	1,454.8	1,454.8	6,094.2
								-
TOTAL LIBRARY PROJECTS			275.0	1,454.8	1,454.8	1,454.8	1,454.8	6,094.2

Fund: 303, 305, 306, 345, 346		Department: Parks and Recreation						
CIE NO.	SAP PROJECT NO.	DESCRIPTION	FY 17 Adopted (AUIR 11/2015)	FY 18 CIP/CIE	FY 19 CIP/CIE	FY 20 CIP/CIE	FY 21 CIP/CIE	FY 17-21 TOTAL
	80201	ATV Park	29.3	20.0	20.0	20.0	20.0	109.3
	80039	Big Corkscrew Island Reg Park	5,093.0	5,348.7	4,615.0	4,615.0	4,615.0	24,286.7
	80286	Eagle Lake Aquatic Facility	2,947.0	7.1	-	-	-	2,954.1
	80130	Waterway Marker Maintenance	182.8	-	-	-	-	182.8
	80067	Bayview Park	52.0	-	-	-	-	52.0
	80071	Boat Ramp, Minor Repairs	108.4	-	-	-	-	108.4
	80281	951 Boat Park; Portable Water Lines	56.4	-	-	-	-	56.4
	80282	Cocohatchee Park; Bulkhead Repairs	1,185.0	-	-	-	-	1,185.0
	80309	Caxambas Fuel Tak Repairs	20.0	-	-	-	-	20.0
	80327	Goodland Replace Dock Lights	50.0	-	-	-	-	50.0
	80328	Cocoh Pk - Dock Replacement	799.7	-	-	-	-	799.7
	80329	Cocoh Pk - Dock Lights	50.0	-	-	-	-	50.0
	80350	951 Security Cameras	50.0	-	-	-	-	50.0
	80351	Cocohatchee Park; Parking Lot Maintenance	150.0	-	-	-	-	150.0
	80352	951 Boat Park, Maintenance	75.0	-	-	-	-	75.0
	TBD	Boating Improvement Projects	-	576.0	576.0	576.0	576.0	2,304.0
	80265	NCRP Pool Pump Repairs	35.0	-	-	-	-	35.0
	80271	Caxambas Coast Guard Bldg Replacement	200.0	-	-	-	-	200.0
	80275	Golden Gate Com Pk Pool Repairs	65.0	-	-	-	-	65.0
	80276	Immokalee Pool Repairs	100.0	-	-	-	-	100.0
	80303	Com Pk-Fiber Optics	125.0	-	-	-	-	125.0
	80305	Com Pk-Playground Maintenance	145.0	-	-	-	-	145.0
	80306	Com Pk-IWF Repair	45.0	-	-	-	-	45.0
	80310	N Collier Reg Pk Pond Shade	15.0	-	-	-	-	15.0
	80319	Golden Gate Field Lighting	650.0	-	-	-	-	650.0
	80320	Immok Sports Complex Fitness Renov	250.0	-	-	-	-	250.0
	80353	N Collier Reg Pk River & Slide Maintenance	750.0	-	-	-	-	750.0
	80354	East Naples Pk Irrigation	20.0	-	-	-	-	20.0
	TBD	Future Repairs and Maintenance	-	1,750.0	2,250.0	2,750.0	3,250.0	10,000.0
TOTAL PARKS AND RECREATION PROJECTS			13,248.6	7,701.8	7,461.0	7,961.0	8,461.0	44,833.4

Fund: 325		Department: Stormwater Projects						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 17 Adopted (AUIR 11/2015)	FY 18 CIP/CIE	FY 19 CIP/CIE	FY 20 CIP/CIE	FY 21 CIP/CIE	FY 17-21 TOTAL
	51029	Golden Gate Outfall Replacement	500.0	1,000.0	1,000.0	1,000.0	1,000.0	4,500.0
	51101	Lely Area Stormwater Improvements	127.0	-	-	-	-	127.0
	51144	Stormwater Master Planning	300.0	300.0	300.0	300.0	300.0	1,500.0
	60094	Secondary System Repair	100.0	100.0	100.0	100.0	100.0	500.0
	60102	Gordon River Ext. Burning Tree Dr Diversion	100.0	100.0	1,000.0	1,312.0	1,396.0	3,908.0
	60103	Winter Park (Haldeman #3) Weir Replacement	1,000.0	-	-	-	-	1,000.0
	60119	Pine Ridge #1 Control Structure	100.0	-	-	-	-	100.0
	60121	NPDES MS4 Program	100.0	100.0	150.0	150.0	150.0	650.0
	60122	Vanderbilt Dr Stormwater Improvement	50.0	-	-	-	-	50.0
	60127	North Golden Gate Estates Flowway Restorator	200.0	200.0	200.0	200.0	200.0	1,000.0
	60139	Naples Park Swales	1,392.2	1,600.0	1,600.0	1,600.0	1,600.0	7,792.2
	60142	Ridge Street	500.0	532.0	596.0	662.0	730.0	3,020.0
	60143	Immokalee Stormwater Improvement	1,000.0	531.0	596.0	662.0	730.0	3,519.0
	51803	Gateway Triangle Improvements	150.0	-	-	-	-	150.0
	TBD	RESTORE	-	-	-	500.0	1,000.0	1,500.0
	TBD	Lely Branch New Weir	-	220.0	200.0	-	-	420.0
	60195	Harbor Lane Brookside	60.0	500.0	-	-	-	560.0
	60126	Pine Ridge Mockingbird Lake Outfall	100.0	200.0	131.0	100.0	100.0	631.0
	60196	Griffin Rd Outfall	300.0	283.0	-	-	-	583.0
	60194	Stormwater Maintenance Program	50.0	100.0	100.0	100.0	100.0	450.0
TOTAL STORMWATER			6,129.2	5,766.0	5,973.0	6,686.0	7,406.0	31,960.2

**Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program**

Section II: 5-Year CIP/CIE FY 17-FY 21

**FY 17 Capital Improvement Program (CIP) &
FY 17 - FY 21 Capital Improvement Element (CIE)
(In Thousands)**

Fund: 310, 313, 331 - 339, 341		Department: Transportation						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 17 Adopted (AUIR 11/2015)	FY 18 CIP/CIE	FY 19 CIP/CIE	FY 20 CIP/CIE	FY 21 CIP/CIE	FY 17-21 TOTAL
	60148	Airport/Davis - Intersection	1,900.0	-	-	-	-	1,900.0
	60200	CR92A Goodland Roadway Improv	400.0	-	-	-	-	400.0
	60145	Golden Gate Blvd, 20th to Everglades Blvd	5,100.0	9,900.0	8,800.0	4,100.0	-	27,900.0
	60144	Oil Well Rd - Everglades to Oil Well Grade	1,400.0	300.0	300.0	300.0	300.0	2,600.0
	60201	Pine Ridge, Livingston to I-75	500.0	250.0	-	-	5,000.0	5,750.0
	60147	Randall/Immokalee Rd Intersection	-	350.0	-	-	-	350.0
	60116	US 41/SR 951 Consortium	500.0	-	-	-	-	500.0
	60168	Vanderbilt Bch Ext, CR951 to Wilson	2,000.0	25,160.0	-	-	61,050.0	88,210.0
	60198	Veterans Memorial	100.0	-	2,000.0	2,500.0	-	4,600.0
	60199	Vanderbilt, US41 to Goodlette Rd	200.0	-	-	8,870.0	-	9,070.0
	60129	Wilson/Benfield	2,466.0	-	-	-	-	2,466.0
	TBD	8th, 16th and 47th Bridges	-	403.0	-	17,870.0	-	18,273.0
	TBD	Orange Blossom, Airport to Livingston	-	200.0	-	-	3,000.0	3,200.0
	TBD	Airport Rd, Vanderbilt Bch Rd to Immokalee Rd	-	-	-	-	3,000.0	3,000.0
	TBD	Big Corkscrew Island Park Access Rd	-	1,000.0	-	-	-	1,000.0
	60016	Intersection Safety/Capacity/Enhancements	2,000.0	2,000.0	2,000.0	2,000.0	2,000.0	10,000.0
	60037	Asset Management	1,135.8	750.0	750.0	750.0	750.0	4,135.8
	60128	Limerock Rd Conversion Program	300.0	3,200.0	-	-	-	3,500.0
	60131	Road Resurfacing (111)	5,000.0	4,000.0	4,000.0	4,000.0	4,000.0	21,000.0
	60077	Road Refurbishing	850.0	950.0	950.0	950.0	950.0	4,650.0
	60109	Enhanced Planning Consultant Services	516.0	-	-	-	-	516.0
	60118	County Pathways Non-Pay in Lieu	1,097.6	500.0	250.0	250.0	250.0	2,347.6
	60163	Traffic Calming/Studies	100.0	200.0	200.0	200.0	200.0	900.0
	60172	Traffic Signals	887.0	590.0	590.0	590.0	590.0	3,247.0
	60130	Wall Barrier Replacement	800.0	250.0	250.0	250.0	250.0	1,800.0
	60183	Sign Retroreflectivity Requirements	580.4	50.0	50.0	50.0	50.0	780.4
	66066	Bridge Structure Repairs and Construction	7,150.0	21,800.0	6,800.0	6,800.0	6,800.0	49,350.0
	69081	Pathways/Sidewalks Bike Lanes	1,358.3	-	-	-	-	1,358.3
	60088	PUD Monitoring / Traffic Counts	194.3	-	-	-	-	194.3
	60146	TMC Relocation	200.0	400.0	400.0	400.0	400.0	1,800.0
	60189	LED Replacement Program	480.0	3,000.0	-	-	-	3,480.0
	60191	LAP Design Phase	128.9	-	-	-	-	128.9
	60197	Road Maintenance Facility	350.0	400.0	400.0	400.0	400.0	1,950.0
	60114	Marco Island Projects	1,000.0	-	-	-	-	1,000.0
	60171	Advanced Right of Way	50.0	50.0	50.0	50.0	50.0	250.0
	60203	Della Drive (Assessment)	5.3	-	-	-	-	5.3
	TOTAL COLLIER COUNTY TRANSPORTATION CIP		38,749.6	75,703.0	27,790.0	50,330.0	89,040.0	281,612.6

Fund: 350 & 351		Department: Emergency Medical Services						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 17 Adopted (AUIR 11/2015)	FY 18 CIP/CIE	FY 19 CIP/CIE	FY 20 CIP/CIE	FY 21 CIP/CIE	FY 17-21 TOTAL
	55210	New EMS station - Hacienda Lakes	75.0	1,525.0	-	-	-	1,600.0
	TBD	New EMS station - Golden Gate Estates	-	-	-	2,160.0	-	2,160.0
	TOTAL EMS PROJECTS		75.0	1,525.0	-	2,160.0	-	3,760.0

Fund: 309		Department: (Misc) Growth Management Department - Capital Projects Fund						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 17 ADOPTED	FY 18 CIP/CIE	FY 19 CIP/CIE	FY 20 CIP/CIE	FY 21 CIP/CIE	FY 17-21 TOTAL
	50100	Flood Plain Mapping	75.0	-	-	-	-	75.0
	TOTAL CDES - CAPITAL PROJECTS FUND		75.0	-	-	-	-	75.0

Fund: 314		Department: (Misc) Museum Improvement Fund						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 17 Adopted	FY 18 CIP/CIE	FY 19 CIP/CIE	FY 20 CIP/CIE	FY 21 CIP/CIE	FY 17-21 TOTAL
	50144	Campus Museum-Landscape Gardens	70.0	-	-	-	-	70.0
	50146	General Repairs & Maintenance by Fac Mgt	203.5	-	-	-	-	203.5
	50147	Naples Depot-Children's Interactive Exhibit	100.0	-	-	-	-	100.0
	50510	Campus Museum-General Repairs	60.0	-	-	-	-	60.0
	50502	Naples Depot-Railroad Club Car Restoration	26.0	-	-	-	-	26.0
	80196	Museum Lighting	50.0	-	-	-	-	50.0
	TOTAL MUSEUM IMPROVEMENTS		509.5	-	-	-	-	509.5

**Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program**

**Section II: 5-Year CIP/CIE FY 17-FY 21
FY 17 Capital Improvement Program (CIP) &
FY 17 - FY 21 Capital Improvement Element (CIE)
(In Thousands)**

Fund: 320 Department: (Misc) Pelican Bay - Clam Pass Restoration								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 17 Adopted	FY 18 CIP/CIE	FY 19 CIP/CIE	FY 20 CIP/CIE	FY 21 CIP/CIE	FY 17-21 TOTAL
	51100	Clam Bay Restoration	114.5	-	-	-	-	114.5
			-	-	-	-	-	-
TOTAL (MISC) PELICAN BAY - CLAM PASS RESTORAT			114.5	-	-	-	-	114.5

Fund: 322 Department: (Misc) Pelican Bay - Capital Improvement Program								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 17 Adopted	FY 18 CIP/CIE	FY 19 CIP/CIE	FY 20 CIP/CIE	FY 21 CIP/CIE	FY 17-21 TOTAL
	50066	Pelican Bay Hardscape Upgrades	175.0	-	-	-	-	175.0
	50108	Lake Aeration	100.0	-	-	-	-	100.0
	50126	Beach Renourishment Initiatives	200.0	-	-	-	-	200.0
	50143	Field Site Improvements	64.1	-	-	-	-	64.1
	51026	Pelican Bay Lake Bank Enhance	75.0	-	-	-	-	75.0
	51145	Irrigation System	116.0	-	-	-	-	116.0
TOTAL (MISC) PELICAN BAY - CAPITAL IMPROVEMEN			730.1	-	-	-	-	730.1

Fund: 385 Department: (Misc) Law Enforcement Impact Fee								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 17 ADOPTED (AUIR 11/2015)	FY 18 CIP/CIE	FY 19 CIP/CIE	FY 20 CIP/CIE	FY 21 CIP/CIE	FY 17-21 TOTAL
	52011	Sub-station by Orangetree	260.0	-	-	-	-	260.0
			-	-	-	-	-	-
TOTAL LAW ENFORCEMENT (Public Safety)			260.0	-	-	-	-	260.0

Fund: 496 & 497 Department: (Misc) Airport Authority								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 17 ADOPTED	FY 18 CIP/CIE	FY 19 CIP/CIE	FY 20 CIP/CIE	FY 21 CIP/CIE	FY 17-21 TOTAL
	50088	Marco Island Mitigation Maint. & Monitoring	20.0	-	-	-	-	20.0
	50093	Everglades Mitigation Maint. & Monitoring	20.0	-	-	-	-	20.0
	50132	Scrubjay Maintenance	25.0	-	-	-	-	25.0
	57495	Airport Motor Pool	4.3	-	-	-	-	4.3
TOTAL AIRPORT AUTHORITY PROJECTS			69.3	-	-	-	-	69.3

Fund: 411, 412, 415 Department: Utilities Water								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 17 ADOPTED 2008 Mplan-adj	FY 18 CIP/CIE**	FY 19 CIP/CIE**	FY 20 CIP/CIE**	FY 21 CIP/CIE**	FY 17-21 TOTAL
<small>** The 2008 Master Plan is updated by the division annually. The projects displayed in FY18-FY21 are for planning purposes only.</small>								
	50105	Integrated Asset Management	767.2	500.0	560.0	710.0	777.0	3,314.2
	70010	Water Meter Renewal & Replacement	2,770.0	2,300.0	300.0	300.0	300.0	5,970.0
	70014	Asset Alignment and Verification	-	50.0	50.0	50.0	50.0	200.0
	70019	Cross-Connection Control Program	500.0	600.0	365.0	725.0	285.0	2,475.0
	70023	Fire Hydrant Replacement	-	300.0	300.0	300.0	300.0	1,200.0
	70031	Water Master Plan Updates	-	5.0	200.0	5.0	5.0	215.0
	70034	SCRWTP Reactors Rehab	125.0	250.0	350.0	250.0	200.0	1,175.0
	70045	FDOT Joint Project Agreements - Water	-	150.0	150.0	150.0	1,500.0	1,950.0
	70071	CCDOT Utility Relocates	-	150.0	150.0	150.0	150.0	600.0
	70084	Wellfield SCADA	225.0	150.0	150.0	250.0	300.0	1,075.0
	70085	Wellfield/Raw Water Booster Pump Stations TS	100.0	300.0	200.0	1,000.0	1,000.0	2,600.0
	70087	Vanderbilt Drive Water Main	400.0	-	-	-	-	400.0
	70088	SCRWTP Deep Injection Well	-	-	-	100.0	-	100.0
	70102	SCRWTP SCADA Technical Support	-	150.0	150.0	300.0	250.0	850.0
	70109	Lime Treatment Technical Support	100.0	100.0	100.0	500.0	100.0	900.0
	70113	Facilities Infrastructure Maintenance Water	-	350.0	385.0	425.0	465.0	1,625.0
	70114	Infrastructure TSP Field Ops-Water	225.0	250.0	250.0	250.0	250.0	1,225.0
	70118	Infrastructure TSP Water Plants	225.0	500.0	500.0	500.0	500.0	2,225.0
	70121	Utility Billing Customer Serv Software	500.0	-	-	-	-	500.0
	70123	Naples Park Water Main Replacement	2,400.0	4,500.0	4,000.0	4,000.0	4,000.0	18,900.0

Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program

Section II: 5-Year CIP/CIE FY 17-FY 21
FY 17 Capital Improvement Program (CIP) &
FY 17 - FY 21 Capital Improvement Element (CIE)
(In Thousands)

Fund: 411, 412, 415		Department: Utilities Water						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 17 ADOPTED 2008 Mplan-adj	FY 18 CIP/CIE**	FY 19 CIP/CIE**	FY 20 CIP/CIE**	FY 21 CIP/CIE**	FY 17-21 TOTAL
	70125	Barron Collier HS Water Main Replacement	600.0	-	-	-	-	600.0
	70126	Airport Rd Water Main Replacement	1,250.0	-	-	-	-	1,250.0
	70129	Vanderbilt Dr (Airport to US41) Water Main Rep	650.0	-	-	-	-	650.0
	70130	Quarry/Hrt Bay Water Main Replace	1,000.0	-	-	-	-	1,000.0
	70131	Large Meters Renewal & Replace	1,000.0	200.0	200.0	200.0	200.0	1,800.0
	70132	SCRWTP Power Systems Reliability	250.0	-	-	-	-	250.0
	70133	Well/Water Booster Station TSP	650.0	-	-	-	-	650.0
	70134	Imperial Blvd Water Main Replace	1,400.0	-	-	-	-	1,400.0
	70135	SCRWTP Reactor #4	200.0	-	2,500.0	-	-	2,700.0
	70136	SCRWTP Capital TSP	200.0	-	-	-	-	200.0
	70137	SCRWTP SCADA TSP	230.4	-	-	-	-	230.4
	70138	NCRWTP SCADA TSP	343.6	-	-	-	-	343.6
	70202	County Utilities Standards	20.0	20.0	20.0	20.0	20.0	100.0
	71009	Security Upgrades	300.0	500.0	500.0	500.0	500.0	2,300.0
	71010	Distribution System Renewal and Replacement	-	1,000.0	460.0	1,000.0	1,000.0	3,460.0
	71047	10 Year Water Supply	-	-	-	100.0	-	100.0
	71055	Water System SCADA/Telemetry Improvements	-	200.0	200.0	300.0	300.0	1,000.0
	71056	SCADA Compliance - Water	267.0	70.0	70.0	85.0	90.0	582.0
	71057	Membrane Treatment TSP	-	-	-	100.0	-	100.0
	71058	General Legal Services	-	-	-	50.0	50.0	100.0
	71063	Variable Frequency Drives Technical Support	300.0	150.0	250.0	250.0	500.0	1,450.0
	71065	SCRWTP Technical Support Program	300.0	450.0	700.0	700.0	500.0	2,650.0
	71066	NCRWTP Technical Support Program	400.0	600.0	700.0	500.0	500.0	2,700.0
	71067	Distribution Repump Station Technical Support	100.0	300.0	300.0	300.0	500.0	1,500.0
	74310	State Revolving Fund	-	-	-	10.0	10.0	20.0
	75005	Wellfield Program Management	-	150.0	150.0	150.0	150.0	600.0
	75017	Public Utilities Hydraulic Analysis	50.0	50.0	50.0	100.0	100.0	350.0
	75018	Financial Services	30.0	30.0	30.0	30.0	30.0	150.0
	75019	AUIR Update	-	-	-	25.0	25.0	50.0
	TBD	Future Distribution Projects	-	-	2,000.0	4,000.0	4,400.0	10,400.0
	TBD	Old Lely AC Pipe Replacement	-	4,000.0	2,000.0	2,000.0	2,000.0	10,000.0
	TBD	Tamiami Wellfield Drill Two Wells	-	1,700.0	-	-	-	1,700.0
	TBD	Equip NRO Well 120	-	-	-	750.0	-	750.0
	TBD	YMCA AC Pipe Replacement	-	-	110.0	-	-	110.0
	TBD	PUD Operations Center	-	-	2,000.0	-	-	2,000.0
TOTAL WATER PROJECTS			17,878.2	20,025.0	20,400.0	21,135.0	21,307.0	100,745.2

Fund: 413, 414, 415		Department: Utilities Wastewater						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 17 ADOPTED 2008 Mplan-adj	FY 18 CIP/CIE**	FY 19 CIP/CIE**	FY 20 CIP/CIE**	FY 21 CIP/CIE**	FY 17-21 TOTAL
** The 2008 Master Plan is updated by the division annually. The projects displayed in FY18-FY21 are for planning purposes only.								
	50105	Integrated Asset Management	567.2	500.0	500.0	500.0	500.0	2,567.2
	50110	Biosolids Reuse Facility	2,000.0	100.0	100.0	-	-	2,200.0
	70014	Asset Alignment and Verification	-	50.0	50.0	50.0	50.0	200.0
				450.0	450.0	450.0	450.0	1,800.0
	70031	Master Plan Updates	-	5.0	300.0	5.0	5.0	315.0
	70044	Force Main Technical Support	-	-	1,000.0	1,000.0	1,000.0	3,000.0
	70046	Lift Stations/Sub-Master Pump Stations Technic	-	250.0	1,250.0	8,052.5	8,857.8	18,410.3
	70050	Master Stations CME (Civil/Mechanical/ Environmental) Technical Support	-	500.0	1,000.0	1,000.0	1,000.0	3,500.0
	70053	NCWRF Power System Technical Support	360.0	360.0	360.0	360.0	360.0	1,800.0
	70055	SCWRF Power System Technical Support	250.0	250.0	250.0	250.0	250.0	1,250.0
	70060	NCWRF SCADA & Instrumentation	-	300.0	300.0	300.0	300.0	1,200.0
	70061	SCWRF SCADA & Instrumentation	-	200.0	200.0	200.0	200.0	800.0
	70062	IQ System SCADA/Telemetry Upgrades	-	200.0	200.0	200.0	200.0	800.0
	70117	Infrastructure TSP Field Ops-Wastewater	300.0	250.0	250.0	250.0	250.0	1,300.0
	70119	Infrastructure TSP Wastewater Plants	600.0	-	-	-	-	600.0
	70121	Utility Billing Customer Serv System	500.0	-	-	-	-	500.0
	70139	MPS101 Basin Program	10,000.0	4,000.0	2,500.0	-	-	16,500.0
	70141	MPS305 Basin Program	2,500.0	3,000.0	2,000.0	-	-	7,500.0
	70142	MPS306 Basin Program	6,000.0	-	-	-	-	6,000.0
	70143	Gravity Transmission System TSP-Ops	100.0	-	-	-	-	100.0
	70144	Froce Main Transmission System TSP-Ops	1,000.0	-	-	-	-	1,000.0
	70145	Wastewater Pump Stations TSP-Ops	100.0	-	-	-	-	100.0

**Collier County Government
Fiscal Year 2017 Adopted Budget - Capital Improvement Program**

Section II: 5-Year CIP/CIE FY 17-FY 21

**FY 17 Capital Improvement Program (CIP) &
FY 17 - FY 21 Capital Improvement Element (CIE)
(In Thousands)**

Fund: 413, 414, 415		Department: Utilities Wastewater						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 17 ADOPTED 2008 Mplan-adj	FY 18 CIP/CIE**	FY 19 CIP/CIE**	FY 20 CIP/CIE**	FY 21 CIP/CIE**	FY 17-21 TOTAL
	70146	Master Pump Station TSP-Ops	1,000.0	-	-	-	-	1,000.0
	70147	Collections Power Systems TSP-Ops	500.0	500.0	500.0	500.0	500.0	2,500.0
	70148	Water Reclamation Facilities TSP - Ops	4,550.0	5,000.0	4,000.0	5,000.0	5,000.0	23,550.0
	70149	NCWRF Headwork & IQ Pump Station	500.0	-	-	5,000.0	5,000.0	10,500.0
	70159	NCWRF SCADA TSP - Cap	301.8	-	-	-	-	301.8
	70162	SCWRF SCADA TSP - Cap	301.8	-	-	-	-	301.8
	70163	IQ Systems SCADA TSP - Cap	368.6	-	-	-	-	368.6
	70164	WW Collections SCADA Telemetry	364.5	-	-	-	-	364.5
	70166	IQ Water System TSP - Ops	700.0	400.0	400.0	400.0	400.0	2,300.0
	70167	PUD Operations/Collection Facilities	200.0	2,000.0	-	-	-	2,200.0
	70202	County Utilities Standards	-	25.0	25.0	25.0	25.0	100.0
	71058	Wastewater Legal Services	-	100.0	100.0	100.0	100.0	400.0
	72013	Facilities Infrastructure Maintenance Wastewater	-	350.0	350.0	350.0	350.0	1,400.0
	72505	Security Upgrades	350.0	500.0	500.0	500.0	500.0	2,350.0
	72541	WW SCADA Software & Support Renewals	267.0	75.0	75.0	75.0	75.0	567.0
	73045	FDOT Joint Project Agreements - Sewer	200.0	-	500.0	-	500.0	1,200.0
	73065	CCDOT Utility Relocates	100.0	200.0	200.0	200.0	200.0	900.0
	73922	Wastewater Collections System SCADA/Telemetry	-	-	-	460.0	460.0	920.0
	73968	NCWRF Technical Support Projects	1,500.0	1,000.0	1,000.0	1,000.0	600.0	5,100.0
	73969	SCWRF Technical Support Projects	1,660.4	1,000.0	1,000.0	1,000.0	600.0	5,260.4
	74030	IQ Water ASR	700.0	550.0	150.0	2,150.0	250.0	3,800.0
	74310	State Revolving Fund Loan Program	-	-	-	10.0	10.0	20.0
	74401	IQ Water Technical Support Projects	300.0	-	-	-	-	300.0
	75017	Public Utilities Hydraulic Analysis	100.0	25.0	25.0	25.0	25.0	200.0
	75018	Financial Services	30.0	30.0	30.0	30.0	30.0	150.0
	TBD	Immokalee Rd FM (951 to Logan Blvd Phase)	-	1,800.0	-	-	-	1,800.0
	TBD	Logan Blvd FM (Immokalee Rd to VBR)	-	3,000.0	-	-	-	3,000.0
	TBD	MPS 302 Reconfiguration	-	-	3,000.0	-	-	3,000.0
	TBD	Livingston Rd FM (Pine Ridge Rd to VBR Phase)	-	3,000.0	-	-	-	3,000.0
	TBD	Livingston Rd FM - (VBR to Immokalee Rd Phase)	-	-	3,000.0	-	-	3,000.0
	TBD	Livingston Rd FM - (GG Canal to MPS 310 Phase)	-	-	-	-	2,000.0	2,000.0
	TBD	MPS 104 Reconfiguration and Rehabilitation	-	-	2,500.0	-	-	2,500.0
	TBD	MPS 310 Reconfiguration and Rehabilitation	-	-	2,000.0	-	-	2,000.0
	TBD	Naples Park Gravity Sewer Replacement	-	4,000.0	4,000.0	4,000.0	4,000.0	16,000.0
	TBD	Old Lely Gravity Sewer Replacement	-	2,300.0	2,300.0	2,300.0	2,300.0	9,200.0
TOTAL WASTEWATER PROJECTS			38,271.3	36,270.0	36,365.0	35,742.5	36,347.8	182,996.6

Fund: 474		Department: Solid Waste						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 17 ADOPTED (AUIR 11/2015)	FY 18 CIP/CIE	FY 19 CIP/CIE	FY 20 CIP/CIE	FY 21 CIP/CIE	FY 17-21 TOTAL
	50105	Integrated Asset Management (473)	75.3	-	-	-	-	75.3
	59001	Trash Collection / Disposal Driveway (473)	100.0	-	100.0	-	100.0	300.0
	59003	Recycling centers improvements	200.0	100.0	100.0	100.0	100.0	600.0
	59005	Solid Waste Scale House	250.0	100.0	100.0	150.0	150.0	750.0
	59007	Resource Recovery Park	500.0	1,000.0	1,000.0	1,000.0	1,000.0	4,500.0
	59008	Infrastructure Maintenance	50.0	50.0	50.0	50.0	50.0	250.0
	59012	Expansion of Landfill	100.0	100.0	100.0	150.0	150.0	600.0
	59013	Physical/Cyber Security	50.0	50.0	50.0	50.0	50.0	250.0
	59015	Airspace Recovery Reserve	-	-	-	-	-	-
	59015	Airspace Recovery Reserve (473)	300.0	-	-	-	-	300.0
	59024	Hammerhead Program (473)	750.0	750.0	750.0	750.0	750.0	3,750.0
	70101	Sol Waste Compliance Assurance Prog (473)	975.2	-	-	-	-	975.2
	70101	Sol Waste Compliance Assurance Program	174.8	1,500.0	1,500.0	-	-	3,174.8
	70106	Solid and Hazardous Waste	75.0	175.0	175.0	225.0	225.0	875.0
	70107	Landfill Facilities Projects	75.0	-	-	-	-	75.0
	70108	Immokalee Transfer Station Facilities Projects	25.0	-	-	-	-	25.0
	70168	North Collier Hazardous Waste Storage Exp	150.0	1,200.0	-	-	-	1,350.0
	70169	East Naples Recycling Drop Off Center	75.0	75.0	250.0	1,500.0	-	1,900.0
	70171	County 305 Master Plan	150.0	-	-	-	-	150.0
TOTAL SOLID WASTE PROJECTS			4,075.3	5,100.0	4,175.0	3,975.0	2,575.0	19,900.3

TOTAL CIP PROJECT EXPENSES			144,003.6	169,762.9	121,502.7	145,843.7	183,505.1	764,618.0
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**Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2017 Adopted
<u>Airport Authority</u>		
57495	Airport Motor Pool Capital	4,300
50093	Ev Mitigation Maint	20,000
50088	MI Mitigation Maint and Monitoring Perform maintenance and monitoring at off-site mitigation site (Rookery Bay National Estuarine Research Reserve) for five-years as required by Army Corps of Engineers Permit No. SAJ-1997-2362 and FDEP Environmental Resource Permit # 11-0129042-002. This work is required in order to comply with permit requirements associated with the construction of a parallel taxiway currently funded with FAA grant 3-12-0142-008-2010 that will greatly enhance safety at the Marco Island Executive Airport.	20,000
50132	Scrubjay Maintenance Maintenance task as part of a general airport permit compliance requirement.	25,000
99496	X-fers/Reserves - Fund 496 Airport Authority Capital Fund 496 Reserve for Contingencies may be used for future capital projects and or future grant matches.	677,800
99497	X-fers/Reserves - Fund 497	50,700
Total Airport Authority		<u>797,800</u>

**Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2017 Adopted
<u>Coastal Zone Management Capital</u>		
80185	Water Quality Testing Provide water quality testing, analysis and sampling for the Cocohatchee Estuaries.	25,000
80130	Waterway Marker Maintenance (FLBI) Collier County Coastal Zone Management owns and maintains approximately 400 water-way markers from the north end of the county to the south end. These signs consist of the red and green day-board signs, informational signs, and manatee signs. Per FWC and Coast Guard permit requirements Collier County is required to maintain waterway signs for safe and navigable channels. Funding is provided from Vessel Registration Fees paid by boaters.	182,800
Total Coastal Zone Management Capital		<u>207,800</u>

Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2017 Adopted
<u>County Manager's Capital</u>		
50141	311 - Information Network Program Establish a program to provide a prompt, courteous, and professional customer service experience to residents, visitors, and businesses seeking general government information and service information. This program will serve as a single point of entry for and resolution of information and service requests.	50,000
50140	Board Room Electronics Upgrade Configure upgrade connectivity from SD to HD to enhance clarity of the monitors and overhead in the Boardroom.	100,000
51036	Corporate Improvement Software A task management software product configurable, preferably web-based command center utilizing a hierarchical task list, role-based workflow, and real-time dashboards to control numerous manual processes, and includes task dependencies, certifications, and email notifications to ensure that each task is on track and deadlines are established, communicated, and achieved.	100,000
50139	Customer Experience Mgt Software Purchase software to track and better understand our customer's experience with the use of surveys. This data will allow us to make adjustments as well as major strategic changes to improve the customer experience.	50,000
50001	GovMax Software The Office of Management and Budget (OMB) uses a budget software program developed by Sarasota County called GovMax (version 5.0). Our annual contract with Sarasota County is about \$50,000 per year for hosting fees and for hardware maintenance. An additional \$10,000 has been set aside to pay for any kind of fixes that are needed to our customized reports, to repair any of our customizations to the system, or for discretionary support which is billed on an hourly rate. Examples of discretionary support items are preparing the database for the new year, importing the initial spreadsheets, new custom reports, and time required to research issues, etc.	60,000
50122	State and Regional Eco Dev Projects	500,000
50142	Webpage Redesign Manage and enforce accurate and current content on every webpage. Develop and launch app for mobile devices.	100,000
Total County Manager's Capital		<u>960,000</u>

Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2017 Adopted
<u>Court Related Capital</u>		
50116	Courthouse 1st Floor Renovations Renovations to the first floor within the Courthouse to create a new Court Room and to relocate the Probation Offices. Project also includes updating and installing new Terrazzo flooring to replace the stained and cracked flooring in the lobby and to rewire and update the courthouse data cables and phone system.	750,000
50078	Fac Small Projects Replace carpet at various locations within the Courthouse. Second floor carpet needs to be replaced however in the high traffic area carpets are to be replaced with vinyl. Also replace the carpet on the fifth floor in the IT and Magistrates areas.	50,000
50056	Redesign 6th Floor Courthouse Redesign court rooms on the sixth floor.	120,000
99181	X-fers/Reserves - Fund 181 Reserve for Capital is recorded in this project. On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in the Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes. This revenue was specifically created to fund State Court Facilities. Per the Ordinance, the Chief Judge is required to approve all projects.	4,556,400
Total Court Related Capital		5,476,400

Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2017 Adopted
<u>Emergency Medical Services</u>		
55210	New EMS Station - Hacienda Lakes Initial funding is to design an EMS station. Per the AUIR, two EMS stations are needed in the next 5 years.	75,000
31350	Operating Project 350 Operating category funding for the Emergency Medical Services (EMS) Impact Fee Fund (350) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	25,000
99350	X-fers/Reserves - Fund 350 The Interfund Transfers and Reserves for the Emergency Medical Services (EMS) Impact Fee Fund 350 are for the following items: \$ 180,200 Series 2011 Bond debt service payments for the Emergency Service Center (ESC) Transfer to fund 298. \$ 109,000 Series 2013 Bond debt service payments for the Emergency Service Center (ESC)-Transfer to fund 298. \$158,800 Series 2010 Bond debt service payment for land purchase along Old US-41 and additional funding for the ESC building-Transfer to fund 298. \$155,800 Reserve for Debt Service for the 2011 Bond. \$ 54,500 Reserve for Debt Service for the 2013 Bond. \$ 38,900 Reserve for Capital The Reserve for Debt Service insures that the EMS Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	697,200
Total Emergency Medical Services		<u>797,200</u>

Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2017 Adopted
<u>Facilities Management</u>		
52162	A/C, Heating, & Ventilation Repairs Major maintenance, repair, or replacement of air conditioning, heating, and ventilation equipment to all Governmental buildings. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding for all repairs, replacements, or maintenance of the equipment.	791,000
52169	ADA Compliance Renovate the facilities to ensure access to buildings for people with disabilities in accordance with Americans with Disabilities Act (ADA). The ADA Standards establish design requirements for the construction and alteration of facilities subject to the law. These enforceable standards apply to places of public accommodation, commercial facilities, and state and local government facilities.	100,000
50149	Asset Management Facilities Management is next in implementing Asset Management. Asset Management is an enterprise-wide integrated program to manage Collier County's assets. This multiyear program has three phases. Phase One (PUD pilot) is complete. Phase Two (Request for Proposal (RFP) solicitation and vendor selection) is complete. Phase Three is in progress and is focused on implementation and integration of the selected Cityworks software application with existing Agency wide systems of GIS (geographic information system), SAP (County's accounting program), SCADA (supervisory control and data acquisition) and many interdivisional processes including procurement and finance spanning five full scale implementation projects (FSIP) . Cityworks go-live occurred in May 2016 for FSIP 1, 2, & 3. Implementation and process improvements are anticipated to continue into FY17. Goal: A tangible GIS-based asset and work management system to guide predictive and preventative maintenance and consistent sustainable work practices that occur in a systematic manner, at less cost, and with less operational impact versus catastrophic failure.	150,000
50148	Bldg G Renov-Wellness Ctr	450,000
52163	Fire Alarms/Life Safety General maintenance, repair, or replacement of electrical infrastructure, fire alarms and life safety items to all Governmental buildings. If the building is occupied by an Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide the necessary funding.	459,000
52525	General Building Repairs General maintenance, repair, refurbishment, or renovations to all Governmental buildings (work involved is not water/sewer, reroofing, A/C repairs, fire alarms, life safety, or painting). Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding for all repairs, replacements, or maintenance projects.	1,786,600
52161	Reroofing Projects Major maintenance/repair or replacement of roofs to all Governmental buildings. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding for all repairs, replacements, or maintenance of roof replacement projects.	803,900
99301as	X-fers/Reserves - Fund 301 - Admin Serv The Interfund Transfers and Reserves for Countywide Capital Projects Fund 301 - Administrative Services portion are for the following items: \$2,063,900 General Governmental Facilities Impact Fee Fund (390) requires a loan for the payment of next year's debt service obligations. \$ 800,000 has been set aside in Reserves for Contingencies for any unexpected or emergency repairs.	2,863,900

Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2017 Adopted
<u>Facilities Management</u>		
99390	<p>X-fers/Reserves - Fund 390</p> <p>The Interfund Transfers and Reserves for the General Governmental Facilities Impact Fee Fund 390 are for the following items:</p> <ul style="list-style-type: none"> \$ 500,000 Supervisor of Election's Building (Loan from Water~Sewer Operations Fund 408) \$ 630,000 Property Appraiser's Building on Radio Road (Loan from Solid Waste Fund 471) \$1,355,900 Series 2010 Bond debt service payment for the additional funding for the Emergency Services Center (ESC), Courthouse Annex and Fleet Facility (growth portion)-Transfer to 298. \$ 209,300 Series 2010B Bond debt service payment for the North Naples Government Satellite Offices -Transfer to 298. \$2,245,900 Series 2011 Bond debt service payment for Fleet, Annex, Parking Garage, and ESC-Transfer to 298. \$1,358,400 Series 2013 Bond debt service payment for Fleet, Annex, Parking Garage, and ESC-Transfer to 298. \$ 192,300 Reserve for Debt Service on the Series 2010B Bond \$1,941,400 Reserve for Debt Service on the Series 2011 Bond \$ 679,200 Reserve for Debt Service on the Series 2013 Bond <p>The Series 2010B, 2011 and the 2013 Bonds debt service payments (transfer to fund 298) have principal and interest payments due on October 1. The Reserve for Debt Service insures that there is sufficient cash on October 1 to make the required debt service payment.</p>	9,112,400
Total Facilities Management		<u>16,516,800</u>

Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2017 Adopted
<u>Growth Management</u>		
50100	Flood Plain Mapping On April 24, 2011, the Board approved to prepare the re-analysis of the floodplain for the 10 basins outside the area of the County's Preliminary Digital Flood Insurance Rate Map (DFIRM) appeal plus a re-analysis of the coastal flooding.	75,000
Total Growth Management		<u>75,000</u>

**Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2017 Adopted
<u>Information Technology Capital</u>		
50104	<p>800 MHz Upgrade</p> <p>Technology upgrades and scheduled replacement of site components. The technology upgrade will include an IP (Internet Protocol) based radio system command and control system and radio electronics for the dispatch console positions. This upgrade will allow the County's existing legacy radio system to be integrated with next generation standards based communication system during technology migration, improve interoperability with other agencies, and allow any vendor's radio products that comply with the technology standard to operate on the Collier system. The site component replacement includes three generators, three battery backup units, and two modular equipment shelters installed in 1995 when the radio system was implemented. These components have reached the recommended replacement age. Replacement is necessary to assure continued radio system reliability. The preliminary cost estimate is \$15.9 million. The project will be budgeted and the work will be performed over 5 years (FY14-FY18).</p>	3,525,000
Total Information Technology Capital		<u>3,525,000</u>

Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2017 Adopted
<u>Isle of Capri Fire</u>		
99373	X-fers/Reserves - Fund 373 Reserve for Future Capital Projects is recorded in this project for the Isles of Capri Fire Impact Fee Fund 373.	53,700
Total Isle of Capri Fire		<u>53,700</u>

**Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2017 Adopted
<u>Libraries</u>		
54260	Books, Pubs & Library Mat (355) The purchase of new books and other reading materials resulting from new citizens moving into Collier County. Based on the 2015's AUIR (Annual Update Inventory Review) the estimated increase in population for FY 2017 multiplied by the level of service of 1.87 books per capita generated an expense of \$1,072,400. At this time, only \$275,000 has been budgeted for new materials.	275,000
54001	Books, Pubs. & Library Mat (301) The 2015 AUIR (Annual Update Inventory Report) reported a peak seasonal population county wide of 423,325 for FY 2017. Based on a level of service of 1.87 items in the Library collection per capita, the Library should have 791,618 items. New items are purchased out of impact fees however replacement items are to be funded by another source. It is estimated that 4 % of the items are replaced annually at an approximate cost of \$25.84 per item, total cost of \$818,200. Available General Fund funding for this project is \$450,000.	450,000
99301ps	X-fers/Reserves - Fund 301 Public Services Library Impact Fee Fund requires a loan from the 1/3 of a mill equivalent General Fund capital allocation money. Annual impact fee revenue collections are not sufficient to pay next year's debt service payments.	321,000
99355	X-fers/Reserves - Fund 355 The Interfund Transfers and Reserves for the Library Impact Fee Fund 355 are for the following items: \$ 445,700 Series 2010B Bond debt service payment for the North Naples Regional Library-Transfer to 298 \$ 714,600 Series 2010 Bond debt service payment for the South Regional Library and the Golden Gate Library Expansion-Transfer to 298. \$ 27,500 Reserve for Contingencies \$ 409,600 Reserve for Debt Service The debt service payment (transfer to fund 298) for the North Naples Regional Library has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Library Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	1,597,400
Total Libraries		<u>2,643,400</u>

Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2017 Adopted
<u>Museum</u>		
50510	CC Gen Repair Collier County Museum. Redesign the Huntoon Gallery.	60,000
50144	CC Landscape - Gardens Collier County Museum. Redesign Gardens.	70,000
50146	Gen Repairs and Maint by Fac Mgt The Facilities Management Division will assist in repairs, replace, renovate various museum buildings as follows: \$ 13,500 Pressure wash, patch, seal and repaint Naples Depot building. \$124,000 Repair, mill and fill the Naples Depot parking lot. \$ 51,000 Install security system for various exhibits at the Marco Island Museum \$ 15,000 Install a back-up generator at the Marco Island Museum	203,500
80196	Museum Lighting Systematically replace and upgrade exhibit case and gallery lighting at all Museum facilities with solid state LED technology for enhanced presentation, improved artifact conservation, and greater efficiency and economy (6 to 8 year bulb life). This is a multi-year project. The Marco Island Museum and the traveling exhibit gallery will be upgraded in FY 17.	50,000
50147	ND Childrens Interactive Exh Naples Depot Museum. Construct a children's interactive exhibit.	100,000
50502	ND Railroad Club Car Restoration Naples Depot Museum. Historic restoration and repair of the railroad caboose.	26,000
99314	X-fers/Reserves - Fund 314 Reserve for future capital projects for the Museum Capital Fund 314 is recorded in this project.	139,000
Total Museum		648,500

Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2017 Adopted
<u>Ochopee Fire Control</u>		
99372	X-fers/Reserves - Fund 372 Reserves for future capital projects for the Ochopee Fire Impact Fee fund 372.	7,800
Total Ochopee Fire Control		7,800

Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2017 Adopted
<u>Parks & Recreation</u>		
80352	951 Boat Pk Maintenance (FLBI) 951 Boating Park - replace pilings and bumpers by the boat ramp - \$45,000. Repair, replace and if needed upgrade the light poles by the boat ramp and boat parking area - \$30,000.	75,000
80281	951 Boat Pk-Potable Water Lines (FLBI) Develop potable water line and utilities for Collier Boulevard (951) Boat Ramp water/sewer project. Funding is provided from Vessel Registration Fees paid by boaters.	56,400
80350	951 Security Cameras (FLBI) 951 Boating Park - Install security cameras around the boat ramp and parking area.	50,000
80067	Bayview Pk (FLBI)	52,000
80039	Big Corkscrew Island Pk Design and construct the Big Corkscrew Island Park. The amount remaining in budget plus next year's appropriation will fund the site work; utilities; construction of the 4 athletic fields and hard courts; pathways; and a community and fitness center.	5,093,000
80071	Boat Ramp Minor Repairs (FLBI)	108,400
80271	Caxambas Coast Guard Bldg Replac Replacement of Coast Guard Auxiliary building at Caxambas Park.	200,000
80309	Caxambas Fuel Tank Repairs (FLBI)	20,000
80282	Cocoh Pk-Bulkhead Repairs (FLBI) Establish bulkhead repairs for Cocohatchee River Park Marina. Funding is provided from Vessel Registration Fees paid by boaters.	1,185,000
80329	Cocoh Pk-Dock Lights (FLBI) Install lighting by the boat slips at Cocohatchee River Park Marina.	50,000
80328	Cocoh Pk-Dock Replacement (FLBI) Replace the dock system at Cocohatchee River Park Marina. Cocohatchee docks are about 30 years old, and are in need of repair and/or replacements. The adjacent bulkhead that forms part of the dock structures is also in need of repairs along with the replacement of the wood pilings, pile caps, stringers and fenders of the docks. This project is estimated at \$1.6-\$1.7 million. Source of funding are boater vessel registration revenues.	799,700
80351	Cocoh Pk-Parking Lot Maint (FLBI) Cocohatchee River Marina Park - seal and restripe parking area.	150,000
80303	Com Pk - Fiber Optics Fiber Optics in the Community Centers is necessary to ensure continuous connection to cash handling POS system.	125,000
80306	Com Pk - IWF Repair Repair and maintain Interactive Water Features (IWF) at the various community parks	45,000
80305	Com Pk - Playground Maintenance Repair and replace playground equipment within the various Community Parks.	145,000
80354	E Naples - Irrigation	20,000
80286	Eagle Lake Aquatic Facility The design and construction of an aquatic facility at the Eagle Lakes Community Park to provide a public pool facility to the residents of East Naples.	2,947,000
80275	GGCP Pool Repairs Golden Gate Community Park pool repairs.	65,000
80319	Golden Gate Field Lighting	650,000
80327	Goodland Replace Dock Lights (FLBI) Replace corroded dock lights at the Goodland Boat Park.	50,000
80276	Immok Pool Repairs Immokalee Sports Complex pool repairs; pool motors and pumps; and gel coat slides.	100,000

Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2017 Adopted
<u>Parks & Recreation</u>		
80320	Immok Sports Complex Fitness Renov Expanding the fitness center by reconfiguring existing space within the building and adding restroom facilities.	250,000
80353	NCRP Lazy River & Slide Maint Refinish the Lazy River and apply new gel coat to slides.	750,000
80310	NCRP Pond Shade Purchase additional shade structures.	15,000
80265	NCRP Pool Pump Repairs Assorted pool repairs at Sun-N-Fun Lagoon to include pump motor, heater/cooling system replacement, feature replacement, signage replacement, and unanticipated maintenance issues.	35,000
31345	Operating Project 345 Funding for the Regional Park Impact Fee Fund 345 is needed for expenses not specifically identified to a capital project will be recorded in this project. Refund of impact fees paid, administrative cost, and impact fee studies are generally posted into this project.	50,000
80342	Park Master Plan	75,000
80201	SFWMD Settlement The funding for this project is from a settlement agreement with the South Florida Water Management District. The settlement moneys as well as interest earnings within fund 305 are to be used for ATV recreational riding.	29,300
99303	X-fers/Reserves - Fund 303 The Interfund Transfers and Reserves for the Florida Boating Capital Improvement fund 303 are for the following items: \$ 14,000 Transfer to Tax Collector (for the collection of boater vessel registration fees) \$ 17,400 Reserve for Boater Improvement Related Capital	31,400
99306	X-fers/Reserves - Fund 306 The Interfund Transfers and Reserves for the Park and Recreation Capital fund 306 are for the following items: \$ 320,700 Series 2010B Bond debt service for the Goodland Boating Park Land - Transfer to 298. \$2,250,200 Transfer to the Boater Capital Improvement Fund 303. Florida boater improvement fees and boater vessel vessel registration fees capital projects are being relocated to a new fund for proper accounting.	2,570,900
99345	X-fers/Reserves - Fund 345 The Interfund Transfers and Reserves for the Regional Park Impact Fee Fund 345 are for the following items: \$150,000 Series 2011 and 2013 Bond debt service payment for the North Collier Regional Park - Transfer to 298. \$723,500 Reserve for Future Capital Projects.	873,500
99346	X-fers/Reserves - Fund 346 The Interfund Transfers and Reserves for the Unincorporated Community and Regional Parks Impact Fee Fund 346 are for the following items: \$2,789,300 Series 2011 and 2013 Bond debt service payment for the North Collier Regional Park - Transfer to 298. \$2,430,000 Reserve for Debt Service for the Series 2011 Bond \$ 62,000 Reserve for Debt Service for the Series 2013 Bond \$ 25,800 Reserve for Contingencies The debt service payment for the North Collier Regional Park has a principle and interest payment due on October 1. This Reserve for Debt Service insures that the Park Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	5,307,100
Total Parks & Recreation		21,973,700

Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2017 Adopted
<u>Pelican Bay Capital</u>		
50126	Beach Renourishment Initiative	200,000
51100	Clam Bay Restoration Monitoring and maintenance activities to address the health of the mangroves and additionally, activities such as Clam Pass maintenance and water quality monitoring. •Management Report. Report to be prepared annually that indicates outlines monitoring results and mangrove health. •Biological Monitoring of the Clam Bay System. This evaluates the biological health of the mangroves. This will include tracking growth, re-vegetation, seedling recruitment and other biological parameters through the annual monitoring of the established transects and plots throughout the system tracking long term trends, improvements and identifying declining areas. Ground monitoring will be performed in conjunction with an aerial photograph of the area. In addition, the monitoring of exotic plant species will be monitored and managed so that the percentage is kept below 1%. •Hydrographic Monitoring. Continued monitoring of the 4 recording tide gauges and tide staff gauges positioned throughout the Clam Bay System and water level gauges located in the Mangrove Forest and surveying of estuary creeks. •Exotic/Invasive Plant Control Program. A maintenance program to be implemented to control exotic plant material and nuisance plant material with the Clam Bay System. •Interior Channel Maintenance. Implement a maintenance program for the cleaning of the Clam Bay Interior Channels. There are approximately 40,000 L.F. of channels of which it is estimated 50% will require maintenance as field identified. •Beach Tilling. To comply with the permit requirements for dune restoration.	114,500
50143	Field Site Improvements	64,100
51145	Irrigation System	116,000
50108	Lake Aeration Aeration of lakes to help in the control of nutrient levels.	100,000
50066	Pelican Bay Hardscape Upgrades Design parameters are being established for the enhancement of the Pelican Bay streetscape that includes renovations to the landscape, sidewalks, street lighting and hardscape elements. These funds would begin the implementation of this project upon coordination with the Pelican Bay Services Division Board.	175,000
51026	Pelican Bay Lake Bank Enhance Installation of Erosion Barrier Tube for the enhancement of the water management system lake banks.	75,000
99320	X-fers/Reserves - Fund 320 Interfund Transfers, Transfers to Constitutional Officers and Reserve for Future Capital Projects are recorded in this project.	28,600
99322	X-fers/Reserves - Fund 322 Interfund Transfers, Transfers to Constitutional Officers and Reserve for Future Capital Projects are recorded in this project.	16,700
Total Pelican Bay Capital		889,900

Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2017 Adopted
<u>Sheriff Office</u>		
53172	Building J Renovation/Repair Major repairs and/or replacement of building related equipment for the Jail, including re-roofing, A/C repairs, painting, fire alarm maintenance, sewer upgrades, general building improvements, storm protection and compliance to the American with Disabilities Act. In FY 17, replace lavatories, hot water heaters and repair water softener. Also, completely renovate the Jail's kitchen.	632,000
31381	Operating Project 381 Operating category funding for the Correctional Facilities Impact Fee Fund (381) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	161,300
31385	Operating Project 385 Operating category funding for the Law Enforcement Impact Fee Fund (385) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	50,000
53010	Sheriff Law Enforcement Capital Improvements Replace chiller and rooftop unit on the Sheriff's CID building. (Phase 1).	427,500
52011	Sub-station by Orangetree Sheriff's sub-station to serve the growth in the Golden Gate Estates area. When the EMS-12 station was constructed, provisions were made to eventually put an addition on to the existing facility to house the Sheriff's sub-station. The \$260,000 in FY 2017 is for the Sheriff to purchase additional furniture, electronics, and to pay for a fiber optics connection.	260,000
99301so	X-fers/Reserves - Fund 301 - Sheriff The Interfund Transfers and Reserves for the Countywide Capital Improvement Fund 301 - Constitutional Officers portion are for the following items: \$92,000 Law Enforcement Impact Fee fund (385) loan to assist in the payment of next year's debt service payments.	92,000
99381	X-fers/Reserves - Fund 381 The Interfund Transfers and Reserves for the Correctional Facilities Impact Fee Fund 381 are for the following items: \$1,580,000 Series 2011 Bond debt service payment for the Naples Jail Expansion - Transfer to 298. \$ 285,500 Series 2013 Bond debt service payment for the Naples Jail Expansion - Transfer to 298. \$1,248,000 Reserve for Debt Service on the Series 2011 bond. \$ 142,800 Reserve for Debt Service on the Series 2013 bond. The debt service payment for the Naples Jail Expansion has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Correctional Facilities Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	3,256,300
99385	X-fers/Reserves - Fund 385 The Interfund Transfers and Reserves for the Law Enforcement Impact Fee Fund 385 are for the following items: \$1,172,700 Series 2010 Bond debt service payment for the additional funding for the ESC, Special Operations Building and Sheriff's Fleet building - Transfer to 298. \$ 436,400 Series 2011 Bond debt service payment for the Emergency Service Center (ESC)-Transfer to 298. \$ 263,900 Series 2013 Bond debt service payment for the Emergency Service Center (ESC)-Transfer to 298. \$ 377,200 Reserve for Debt Service on the Series 2011 bond \$ 132,000 Reserve for Debt Service on the Series 2013 bond. The debt service payment for a portion of the Emergency Service Center (ESC) building has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Law Enforcement Facilities Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	2,382,200
Total Sheriff Office		7,261,300

Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2017 Adopted
<u>Solid Waste Capital</u>		
70101	Compliance Assurance Program Purpose: Upgrade compliance-related systems at the Collier County Landfill and the Immokalee Transfer Station to ensure environmental integrity, sustainability, and compliance with all local, state and federal laws and regulations. The project includes, but is not limited to, an improved leachate management system at the Collier County Landfill as specified in the Solid Waste Sub-Element (Policy 2.2) of the land Development Code and as regulated by FAC 62-701.500 Landfill Construction Requirements and FAC 62-701.510 Leachate Monitoring Requirements. Due to the large volume of leachate generated by the landfill, and potential impacts from tropical storms, an improved disposal and/or treatment system will include the construction of a deep-injection well (DIW) for leachate disposal. The construction of a DIW will provide long term disposal capacity for the landfill leachate system and also provide disposal capacity for various projects development in the Resource Recovery Business Park. Planned FY17 activities include completion of permitting for the DIW and the leachate transmission line, site preparation work for the DIW and the associated wet well and construction of the transmission line. Method: Fixed-term contracts and competitive construction bids. End State: A fully compliant landfill program well into the future, meeting all rules, regulations, and future disposal demands as well as community expectations.	1,150,000
70171	County 305 Masterplan Purpose: Coordinate a master plan for the County 305 property located off White Lake Boulevard adjacent to the Collier County Landfill. The Division, in conjunction with the Transpiration Division, will develop a comprehensive master plan to include public utility facilities, Wilson-Benfield extension, and diversion of the Golden Gate Canal. Method: A request for proposal (RFP) will be developed to select a vendor to develop a master plan. End State: A comprehensive master plan for the County 305 property.	150,000
59001	Driveway Turn-Around Program Purpose: Reinforce and widen residential driveways where hammerhead construction is not feasible. These reinforced driveways will allow solid waste franchise trucks to turn around in a safe manner. The reinforced driveways are also used by ambulances, fire trucks, and school buses. Method: Competitive construction bid process. End State: Improve public safety by providing turn-around capabilities on public roads for solid waste collection vehicles so that the vehicles do not have to back out of dead-end streets.	100,000
70169	E Naples Recycling Drop Off Center Purpose: Provide a safe, convenient, neighborhood recycling center in eastern Collier County to serve the needs of the residents in that area as defined in the Solid Waste Sub-Element (Policy 1.3) of the land Development Code. This recycling center follows the Integrated Solid Waste Management Strategy of providing additional recycling drop-off centers in the intermediate timeframe. Development of this new center will augment overall recycling efforts, save valuable landfill space and most importantly, remove hazardous waste from the environment. In doing so, it will help protect ground water and other environmental resources. Planned FY17 activities include investigating possible sites and developing a concept plan. Method: Fixed-term contracts will be used to design and permit the facility; construction will be through the competitive construction bid process. End State: Extend the life of the Collier County Landfill by diverting hazardous and recyclable materials from the landfill.	75,000
59012	Expansion of Landfill Purpose: Maximize existing facilities and assets through expansion of the Collier County Landfill in compliance with the Integrated Solid Waste Management Strategy and the Solid Waste Sub-Element (Policy 2.4). The program includes engaging the services of qualified engineering consultants to develop options, assessment and feasibility studies for increasing landfill disposal capacity through southern, eastern or western expansion at the existing Collier County Landfill property and/or surrounding properties; provide funding to purchase property, mitigation credits and mitigation property to optimize landfill capabilities. Method: Fixed-term contracts will be used for studies and design as well as mitigation purchases. End State: Extend the life of the Collier County Landfill by maximizing the use of the existing landfill site providing disposal capacity for the citizens of Collier County.	100,000
59024	Hammerhead Turn-around Program Purpose: Protect public safety by providing turn-around capability (hammerhead-shaped) on dead-end streets for solid waste collection vehicles. Constructing permanent hammerheads at the end of streets will allow solid waste collection vehicles to turn around safely, thereby reducing property damage and the hazards caused by trucks backing down dead-end streets. The hammerheads are also used by ambulances, fire trucks, and school buses. Funding for FY17 will allow programming for 40 additional hammerheads. Method: Fixed-term contracts and competitive bids. End State: Improve public safety by providing turn-around capabilities on public roads for solid waste collection vehicles so the vehicles do not have to back out of dead-end streets.	750,000

Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2017 Adopted
<u>Solid Waste Capital</u>		
59008	Infrastructure Maintenance Purpose: Perform regular preventative maintenance for solid waste facilities to include inspections of roofs, gates, garage doors, fences, HVAC (heating, ventilation, air conditioning) systems, site, fire sprinklers, cameras, and card access. Planned FY17 projects included preventative maintenance and repairs of the previously listed assets. Method: Fixed term services contracts and/or competitive construction bids. End State: Enhanced and fully compliant Division facilities.	50,000
70108	Infrastructure TSP - ITS Purpose: A technical support program (TSP) to optimize the operating efficiency at the Immokalee Transfer Station (ITS) by increasing the safety of the facility by completing projects relating to rehabilitation, replacement and optimization of HVAC (heating, ventilation, air conditioning) systems, roofs, and security systems. Also implement a program to enhance the utilization and life cycle expectancy of the ITS by maintaining facilities in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Planned FY17 projects include fiber and scale upgrades. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant ITS that will ensure safety for employees, and extend the life cycle of the facility and its vertical assets.	25,000
70107	Infrastructure TSP - Landfill Purpose: A technical support program (TSP) to optimize the operating efficiency and increase the safety of the facility by completing projects relating to rehabilitation, replacement, and optimizations of HVAC (heating, ventilation, air conditioning) systems, roofs, security systems, and other vertical assets existing at the landfill facilities. Also implement a program to enhance the utilization and life cycle expectancy of the landfill facilities by maintaining facilities in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Planned FY17 upgrades include exterior gate enhancements, storm shutter replacement, and new storage sheds for the environmental compliance team. Method: Fixed term services contracts and/or competitive construction bids. End State: Enhanced and fully compliant landfill facilities that will ensure safety for employees, and extend the life cycle of the facility and its vertical assets.	75,000
70106	Infrastructure TSP - Recycling Centers Purpose: A technical support program (TSP) to optimize the operating efficiency and increase the safety of the facility by completing projects relating to rehabilitation, replacement and optimizations of HVAC (heating, ventilation, air conditioning) systems, roofs, security systems, and other vertical assets existing at the recycling drop-off centers. Also implement a program to enhance the utilization and life cycle expectancy of the recycling drop-off centers by maintaining facilities in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Planned FY17 upgrades include enhancements such as door, storm shutters, and overhead garage door replacements. Method: Fixed term services contracts and/or competitive construction bids. End State: Enhanced and fully compliant recycling drop-off centers that will ensure safety for employees and customers, and extend the life cycle of the facility and its vertical assets.	75,000
59015	Landfill Airspace Recovery Purpose: Fund the replacement of valuable landfill airspace as it is consumed by disposal activities as outlined and approved by the Board of County Commissioners in the Integrated Solid Waste Management Strategy and as defined in the Solid Waste Sub-Element (Policy 2.4) of the Land Development Code. The program may have some or all of the following components based on best available technology: fund eastern and western expansion, including offsite storm water management and facility access; purchase property to develop a new landfill for future municipal solid waste disposal; cell reclamation; fund the implementation of innovative means for accelerating the decomposition of in-place waste at the existing landfill; or fund innovative programs to increase waste diversion. Method: Fixed term and competitive negotiation. End State: Replace the landfill disposal capacity.	300,000
59005	Landfill Technical Support Purpose: Upgrade the county-owned facilities at the Collier County Landfill and the Immokalee Transfer Station to better serve and create a safer environment for customers. Planned FY17 projects include improving access roadways to more safely handle the heavy traffic entering the landfill, better customer access, landfill operating software upgrades, and improving the municipal solid waste removal system. Method: Fixed-term services contracts and/or competitive construction bids. End State: Improved county facilities that will better serve the residential and commercial customers that utilize the landfill.	250,000

Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2017 Adopted
<u>Solid Waste Capital</u>		
70168	N Collier Hazardous Waste Storage Exp Purpose: Design and permit expansion of the hazardous waste storage at the North Collier Recycling Drop-off Center (NCRDC). The NCRDC serves more than 15,000 customers a year. This expansion will provide additional capacity to temporarily store more material to better serve Collier County residents. Method: Fixed-term contracts will be used to design and permit the facility; construction will be through the competitive construction bid process. End State: A expanded hazardous waste storage facility to serve the residents of Collier County.	150,000
59013	Physical/Cyber Security Purpose: Multi-year program to provide both physical and virtual protection of assets that are imbedded in critical compliance-driven operations, including physical access points such as gates, fences, card access and recording devices, as well as cyber threats such as network intrusion and cyber hacking that could directly impact operations. Evaluate and prioritize mitigation to resolve risk and exposure to maintain compliance with Department of Homeland Security requirements. Planned FY17 projects include additional card access and cameras at the recycling drop-off centers and the landfill. Method: Internal resources and fixed-term contracts. End State: Compliant and secure infrastructure.	50,000
59003	Recycling Center Technical Support Purpose: Optimize the operating efficiency and increase the safety of facility operations by upgrading and modernizing the existing recycling drop-off centers at Marco Island, Immokalee, Naples Airport, North Collier and Carnes town. Planned FY17 upgrades include new storage sheds for recyclables, and auditory and visual alarm systems for emergency notification. Method: Fixed-term services contracts and/or competitive construction bids. End State: Upgraded recycling centers that will ensure safety for employees and customers, provide environmental protection for residents, and further extend the life of the landfill by diverting recyclable and hazardous materials from the landfill.	200,000
59007	Resource Recovery Business Park Purpose: Provide critical functions such as staging sites for storm debris recovery operations, construction and demolition materials recycling, yard waste recycling, bio-solids processing, leach ate management, special materials recycling, and a materials recovery facility in a centrally located facility north of the Collier County Landfill. The project envisions a public/private mix of investment and operations to meet the goal of providing emerging and proven technology at best value. The facility is located on a 344-acre parcel immediately north of the existing Collier County Landfill. Fifty percent of the parcel will be set aside as preserve, consistent with the county's good neighbor policy. Funding for FY17 includes mitigation, clearing, utility and roadway construction, and platting. Method: Competitive construction bid for initial site construction services. End State: A comprehensive resource recovery business park that will service the solid waste management operations, provide public/private partnership opportunities, and extend the life of the landfill by reducing the solid waste stream being land filled.	500,000
99474	X-Transfer/Reserve/Interest-Fd 474 Reserves for Contingencies and future Capital Projects are recorded in this project.	427,600
Total Solid Waste Capital		<u>4,427,600</u>

Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2017 Adopted
<u>Stormwater</u>		
51803	Gateway Triangle Improvements Improvements to existing inadequate drainage system in the Gateway Triangle area including implementation.	150,000
51029	Golden Gate City Outfall Replace Sequential replacement including planning, design and construction of antiquated system of stormwater structures and outfall pipes located within the public right-of-ways and drainage easements of an existing, four square mile, developed area known as Golden Gate City.	500,000
60102	Gordon River - Burning Tree Dr. (Upper Gordon River SW Imp.) The project focus is on the northern-most portion of the Gordon River north of Golden Gate Parkway, upstream of the natural section of the Gordon River and Naples Bay. Work may include partnership with several surrounding golf courses, one or two water control structure replacements, exotic vegetation removal, and supplemental native vegetation plantings to improve water quality flow conveyance and aquifer recharge.	100,000
60196	Griffin Road Area Project area located near the southwestern terminus of Griffin Road in the East Naples Area, off of US41 and Barefoot Williams Road. Project is to improve collection, conveyance and treatment of stormwater runoff along Griffin Road, Price Street and Barefoot Williams Road.	300,000
60103	Haldeman Creek Weir Replacement Due to documented structural and mechanical deficiencies as well as operational and maintenance issues (2012 CH2MHill Report), this project is being initiated to first evaluate the existing conditions of the basin, verifying peak discharge rates and stages, and based on findings, recommend the degree of necessary remediation. Due to the weir's proximity to the Winter Park (WP) weir, as well as a similar current conditional rating, evaluation of the WP weir is also included. Subsequent efforts will include design, permitting and construction activities necessary for weir repairs, removal of one weir, weir replacement, or combination thereof.	1,000,000
60195	Harbor Lane Brookside Project is to retrofit an older residential neighborhood's stormwater infrastructure which was installed prior to today's water management system design standards. Project includes the design and construction of an engineered stormwater system to collect, convey and treat runoff.	60,000
60143	Immokalee Stormwater Improvement Project is to fund design costs for Lake Trafford Road Stormwater Improvement which is part of the Immokalee Master Plan.	1,000,000
51101	Lely Area Stormwater Improvements Proposed major improvements to the Lely Canal, Lely Branch Canal, and Lely-Manor Canal Systems in the East Naples area. The Environmental Resource Permit to construct Lely Area Stormwater Improvement Project (LASIP), which was issued jointly by the US Army Corps of Engineers and the South Florida Water Management District, will expire on July 25, 2015.	127,000
60139	Naples Park 110th Ave N-107th Ave N Project is to improve collection, treatment and conveyance of stormwater runoff along 110th Ave. and 107th Ave. in Naples Park by replacing culverts and reconstructing the roadside swales located within the existing street right-of-way area. Design and construction are in coordination with Public Utilities.	1,392,200
60127	North Golden Gate Estates Flowway Restoration Development of plans to restore the Northern Golden Gate Estates (NGGE) Flowway by redirecting surface water flows currently conveyed to the canal system into surrounding low-lying wetland areas. The work includes analysis of potential linking of areas by multiple culvert installation under Estates roads.	200,000
60121	NPDES MS4 Program Funding is for the continued development of the federally mandated National Pollutant Discharge Elimination System (NPDES) Municipal Separate Storm Sewer System (MS4) Phase II Stormwater Program. This will replace project 60003 in the future.	100,000
60126	Pine Ridge Mockingbird Lake Outfall Resume effort to investigate options available to remedy the failed stormwater outfall for Mockingbird Lake located in the Pine Ridge subdivision.	100,000

Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2017 Adopted
<u>Stormwater</u>		
60119	Pine Ridge No. 1 Control Structure The weir has current documented structural and mechanical deficiencies as well as operational and maintenance issues (2012 CH2MHill Report). This project is being initiated to first evaluate the existing conditions of the basin, verifying peak discharge rates and stages, and based on findings, recommend the degree of necessary remediation. Subsequent efforts will include design, permitting and construction activities necessary for weir replacement.	100,000
60142	Ridge Street Located between US 41 and Goodlette Frank Rd. just south of the High Point Community. Project is to relieve nuisance flooding in the low lying center section of the Ridge Street by installing basic stormwater runoff collection and conveyance system.	500,000
60094	Secondary System Repair Repair various small-scope secondary system repair projects involving culvert replacement necessary due to timeworn deterioration. Small emergency repairs are also paid out of this project.	100,000
60194	Stormwater Maintenance Program	50,000
51144	Stormwater Master Plan Update Development of a Long Range Stormwater Management Plan in coordination with completion of the Watershed Management plans providing a 5 and 25 year Stormwater needs plan.	300,000
60122	Vanderbilt Drive Stormwater Improve In coordination with the Utilities Division water main replacement, this project consists of reconstruction of the roadside stormwater management system along the east side of Vanderbilt Drive between Vanderbilt Beach Road N to 111th Ave.	50,000
99325	X-fers/Reserves - Fund 325 The Interfund Transfers and Reserves for the Stormwater Capital Fund 325 are for the following items: \$821,600 Transfer to fund 324 to fund the Stormwater Engineering Department \$ 2,000 Reserve for Contingencies.	823,600
Total Stormwater		6,952,800

Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2017 Adopted
<u>Tourist Development Council - Beaches (195)</u>		
90533	Beach Cleaning Operations This is an ongoing project for Collier County and Marco Island beach cleaning. This project maintains the beaches and equipment that is necessary for these operations.	190,000
80171	Beach Tilling Required by permit prior to turtle nesting season to lower beach density to aid in turtle nesting.	40,000
90536	City/County Beach Monitoring Physical survey of beach required by permit to determine erosion/accretion per beach segment.	165,000
90069	Clam Pass Beach Maintenance To perform maintenance re-nourishment of approximately 25,000 CY's for Clam Pass Beach.	1,250,000
88032	Clam Pass Dredge Pelican Bay Monitoring of Clam Pass channel as required to determine annual shoaling and required by FDEP permit.	20,000
90072	Collier Creek Modeling, Jetty Rework and Channel Training Modeling, Jetty rework and channel training for Collier Creek.	750,000
90527	County/Naples Beach Renourishment Sand renourishment in FY 13/14 of the main Collier County beaches.	175,000
90549	Doctors Pass Dredging Monitoring of the Doctors Pass channel as required to determine annual shoaling and required by FDEP permit.	25,000
90073	Erosion Control Structure Doctor Pass To construct the new erosion control structure at Doctors Pass.	1,000,000
90065	Local Gov't Funding Request	15,000
90033	Near Shore Hard Bottom Monitoring	165,000
90067	Park Shore Bch Renourishment To perform maintenance re-nourishment of approximately 50,000 CY's for Park Shore Beach.	1,500,000
90070	Pelican Bay Bch Renourishment	1,250,000
90297	Shore Bird Monitoring	28,000
90020	TDC Administration This item includes the Indirect Cost allocation.	46,600
90066	Vanderbilt Bch Renourishment To perform maintenance re-nourishment of approximately 50,000 CY's for Vanderbilt Beach.	2,500,000
90044	Vegetation Repairs - Exotic Removal Dune planting and exotic removal greatly contributes to a healthy beach environment. Each year the county sets aside \$75,000 to repair dune vegetation and remove exotics on all our county beaches.	75,000
80288	Wiggins Pass Dredge Dredging of Wiggins Pass channel in 2017.	750,000
99195	X-fers/Reserves - Fund 195 The Interfund Transfers and Reserves for TDC - Beaches Fund 195 are for the following items: \$ 163,000 Transfer to Tax Collector, tax collection fee \$ 166,500 Transfer to General Fund (001) for Sea Turtle Monitoring \$ 759,900 Transfer to TDC Engineering Fund (185) \$ 5,000,000 Reserve for Contingent Reimbursements \$ 6,570,000 Reserve for Catastrophe \$ 12,330,600 Reserve for Capital	24,990,000
Total Tourist Development Council - Beaches (195)		34,934,600

Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2017 Adopted
<u>Tourist Development Council - Park Beaches (183)</u>		
80344	Barefoot Beach Boardwalk Repairs Boardwalk assessment/renovation	40,000
80345	Clam Pass Electrical Upgrades Rewire the electrical wiring and housing attached to the Boardwalk, 0.6 miles in length. The electricity is used by the concession, lift station, lighting and other electrical needs at the beach park facility.	800,000
80343	Loudermilk Pavilion-City of Naples Loudermilk Park pavilion strengthening, with straps and gussets.	100,000
80347	N Gulf Shore Access - Irrig, Pk Lot New landscaping and irrigation. Also, parking lot improvements.	260,000
31183	Operating Project 183 Non-project specific expenses are recorded here, including Indirect Service Charge.	8,800
80348	Tigertail Beach Park Improvements \$200,000 - Replace remaining recycled boardwalk in front of playground and concession area. \$ 15,000 - Refurbish the two foot shower areas with auto-on/auto-off and provide for appropriate drainage. \$ 75,000 - Thermoplasty stripe and seal parking lot. \$ 25,000 - Installation of new outdoor grills, bench seating, and picnic tables. \$ 75,000 - Upgrade current front gate security from a drop down bar to an automatic gate system. \$300,000 - Renovate the visitor information center and public amenity area to include restroom enhancements (waterless urinals, vandal proof mirrors, hand-dryers, auto sinks and auto flush toilets, repaint and re-tile all facilities) as well as xeriscape landscaping and irrigation enhancements around the Visitor Center and Café entrance.	690,000
80349	Vanderbilt Repair Showers & Furniture Rebuild the boardwalk around the restrooms. Install a shower at a bump out within the current footprint of the boardwalk. Also replace the benches and bike racks.	275,000
99183	X-fers/Reserves - Fund 183 The interfund transfers and reserves for TDC-Beach Parks Fund (183) are for the following items: \$ 21,000 Transfer to Tax Collector, TDC collection fee \$ 217,000 Reserve for Contingencies \$5,845,100 Reserve for Capital Outlay	6,083,100
Total Tourist Development Council - Park Beaches (183)		8,256,900

Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2017 Adopted
<u>Transportation</u>		
60171	Advanced Right of Way County-wide right of way (ROW) acquisition for projects outside the 5 year plan and for smaller operational projects.	50,000
60148	Airport Rd & Davis Blvd Intersection Construction of right turn lanes at the north and south bound lanes at Airport Road & Davis Blvd. This is a requirement by the Collier County DRI.	1,900,000
60037	Asset Management Provides funding for Growth Management's ongoing efforts to build and maintain an asset management system that is focused on optimizing the life cycle of GMD's infrastructure assets.	1,135,800
69081	Bike Pathways Funds for County-wide bicycle and pedestrian system improvements using payment in-lieu funds in addition to county funds.	1,358,300
33340	Bridge LAP 431895	350,000
66066	Bridge Repairs and Construction A Countywide program to maintain the county bridges to acceptable standards in the best interest of health, safety and welfare of the public. All county bridges are inspected by Florida Department of Transportation (FDOT) and rated for Sufficiency and Health Index (SHI). Based on the information in the FDOT bridge inspection reports the bridges are further evaluated and prioritized by need for repair or replacement. These improvements are then identified and budgeted for in the 5-year work program for bridges.	6,800,000
60118	County Pathways Non-Pay in Lieu Sidewalk maintenance and repair not covered under the payment in lieu program. Cost associated with additional temporary construction engineering inspections (CEI) staff on Local Agency Program (LAP) sidewalk projects.	1,097,600
60203	Della Drive Assessment	6,000
60109	Enhanced Planning Consultant Services Provide Transportation Planning consulting services for a wide variety of transportation projects throughout the County.	516,000
60145	Golden Gate Blvd (20th to Everglades) 1.70 miles of 4-lane divided urban roadway to be advertised as a design-build project based on the 60% design plans prepared by Stanley Consultants. The project begins at the start of the transition from 4-lane to 2-lane east of 20th and ends 500' east of Everglades Intersection. The roadway will consist of a 22' curbed median, two 12-lane lanes in each direction, 4' bike lanes and a 6' sidewalk separated from the roadway by a 5' utility strip. The project includes a widening the existing 2-lane bridge over the Miller Canal to a 4-lane bridge with bike lanes and sidewalk. The project will also include a full intersection at Everglades Boulevard.	5,100,000
60200	Goodland CR92A Roadway Improv	400,000
60016	Intersection Enhancements Projects to improve safety & increase capacity at various locations on the County highway system through minor turn lane construction and drainage improvements.	2,000,000
60191	LAP Design Phase Project is for funding design phase of LAP projects that are not funded by FDOT.	128,900
60189	LED Replacement Program Roadway Lighting Upgrade From High Pressure Sodium To Wireless Controlled LED's.	480,000
60128	Limerock Road Conversion Program There are approximately 76 miles of limerock roads remaining in Collier County. Of that 76 mile total there are approximately 32 miles that are in the Golden Gate Estates area. The 32 miles in the Golden Gate Estates are the only roads that are currently involved in the limerock conversion program. Currently it cost approximately \$100,000 to pave a mile of limerock road with the pavement having an average lifespan of 25 years.	300,000

Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2017 Adopted
<u>Transportation</u>		
60114	Marco Island Projects An interlocal agreement between the City of Marco Island and Collier County to allow \$1,000,000 to be transferred to the City of Marco Island for 15 years with an annual transfer of \$500,000 on March 31 and June 30 of each year. Contract period FY03-FY17.	1,000,000
60144	Oil Well Rd (Everglades to Oil Well Grade) The Oil Well Road (Everglades to Oil Well Grade) project will widen the roadway from 2 lanes to 6 lanes for a distance of 3.38 miles. Lanes will be 12' wide and the project will also include 4' bike lanes and a 10' multi-use path in each direction. A bridge replacement will be required over the Faka Union Canal.	1,400,000
31331	Operating Project 331 Operating category funding for the Road District 1 Impact Fee Fund (331) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	92,600
31333	Operating Project 333 Operating category funding for the Road District 2 Impact Fee Fund (333) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	80,000
31336	Operating Project 336 Operating category funding for the Road District 4 Impact Fee Fund (336) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	60,000
31338	Operating Project 338 Operating category funding for the Road District 6 Impact Fee Fund (338) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	80,000
31339	Operating Project 339 Operating category funding for the Road District 6 Impact Fee Fund (338) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	80,000
60201	Pine Ridge Rd (Livingston to I75) Design for anticipated capacity improvements as currently being studied in the Pine Ridge Road from Livingston Road to I-75 corridor study.	500,000
60088	PUD Monitoring / Traffic counts This project is for funds collected from the Planned Unit Developments to be used for permanent traffic count stations.	194,300
60197	Road Maintenance Facility Funds reserved for construction of road maintenance facility in the north end of town.	350,000
60077	Road Refurbishing Refurbishing of highway stripping, pavement, marking & raised pavement markers for county wide safety of the motoring public. May also include minor repairs of roadside swales, drainage, catch basins, culverts, underground drain pipes and ancillary drainage systems.	850,000
60131	Road Resurfacing Road Resurfacing: Each year the condition of the county's roads is assessed and a priority system is used to determine which roads have the greatest need for re-surfacing. Overlay work generally involves the milling and removal of some of the existing asphalt. A fresh layer of asphalt is then applied to the roadway, which will also receive new lane markings. The road segments selected are based on an in-depth ranking system that accounts for wear and deterioration.	5,000,000
60183	Sign Retroreflectivity Requirements To upgrade existing highway signs to comply with current federal mandates set under section 23 CFR Part 655, Subpart F and 23 U.S.C. 109(d) 402 (a) which are established by both the Manual on Uniform Traffic Control Devices (MUTCD) and the Federal Highway Administration (FHWA). The following mandates have been established to insure that all signs meet the minimum retroreflectivity requirements for proper nighttime visibility and to better accommodate the aging drivers.	580,400

Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2017 Adopted
<u>Transportation</u>		
60146	TMC Relocation This Project will investigate design alternatives for expansion, relocation to another building or construction of new building for the existing Traffic Management Center (TMC) that is currently housed within the Growth Management Department, Traffic Operations warehouse. The existing TMC is currently space constrained and well passed its intended design capacity for staffing and traffic control signals and is within a flood zone. (Project is in the Growth Management Capital Fund 310)	200,000
60163	Traffic Calming/Studies Traffic studies required to identify specific level of service (LOS) deficiencies and traffic calming.	100,000
60172	Traffic Signals Transportation traffic signal and roadway lighting improvements, includes upgrades to Traffic Management Center and traffic count equipment. Overseen by the Traffic Operations.	887,000
60116	US 41/SR 951 Consortium Design and construction at-grade improvements in the footprint of a future overpass of CR951 (Collier Boulevard) over US-41 (Tamiami Trail East), including PD&E Study, right-of-way acquisition, at-grade design and construction, permitting and mitigation; and future overpass design. The project is being funded by two (2) different funding sources. (1) A developer contribution agreement (DCA) in the amount of \$8.2 million; (2) money from the Florida Department of Transportation (Joint Participation Agreements 4252091 and 4281471 (JPA) grant) for resurfacing in the amount of \$13 million.	500,000
60199	Vanderbilt (US41 to Goodlette Frank Rd) Vanderbilt Beach Road from US 41 to east of Goodlette Frank Road. This project will widen the existing roadway from 4 lanes to 6 lanes.	200,000
60168	Vanderbilt Bch Ext, CR951 to Wilson Extension of Vanderbilt Beach Road from its current terminus east of CR951 to Wilson Boulevard in Golden Gate Estates. This project will provide 6 lanes, bike lanes and sidewalks.	2,000,000
60198	Veterans Memorial Road Extension of Veterans Memorial Boulevard from its current terminus west of Livingston Road to Old US 41. This project will provide 2 lanes, bike lanes and sidewalks.	100,000
60130	Wall Barrier Replacement Replacement of County Maintained Noise and Barrier Walls: This project will replace walls at various County maintained locations. Currently 2 walls segments are in need of replacement to maintain their functionality and structural integrity: One on Livingston Rd from Radio Rd to Golden Gate Parkway, and the other is on Vanderbilt Drive from Goodlette Frank Rd to Airport Pulling Rd.	800,000
60129	Wilson/Benfield Wilson Blvd. Extension/Benfield Rd. will provide a north-south arterial road, the need for which was originally identified in the Collier Metropolitan Planning Organization (MPO) 2030 Long Range Transportation Plan approved by the Board of County Commissioners on January 12, 2006. The existing CR 951 facility serves as the primary corridor for north-south mobility connecting Marco Island to the northern limit of Collier County at Immokalee Road and is planned to be extended into Lee County and the development of remaining land in Golden Gate Estates and along the corridor will ultimately cause the CR 951 facility to fail, unless options to relieve traffic are developed. This transportation system enhancement (Wilson /Benfield) will help to maintain the adopted roadway level of service to accommodate approved and anticipated development.	2,466,000
99310	X-fers/Reserves - Fund 310 The Interfund Transfers and Reserves for the Transportation Fund 310 are for the following items: \$75,000 Transfer to GM-Community Development.	75,000
99313	X-fers/Reserves - Fund 313 The Interfund Transfers and Reserves for the Gas Tax Capital Fund 313 are for the following items: \$12,150,000 Series 2012 & 2014 Gas Tax Revenue Bond - Transfer to fund 212 \$ 300,400 Reserve for Contingencies. Reserves may be used to address project funding shortfalls.	12,450,400
99331	X-fers/Reserves - Fund 331 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 331.	1,600,000

**Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2017 Adopted
<u>Transportation</u>		
99333	X-fers/Reserves - Fund 333 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 333.	1,046,600
99334	X-fers/Reserves - Fund 334 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 334.	324,500
99336	X-fers/Reserves - Fund 336 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 336.	2,037,800
99338	X-fers/Reserves - Fund 338 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 338.	1,710,900
99339	X-fers/Reserves - Fund 339 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 339.	500,800
99341	X-fers/Reserves - Fund 341 Reserve for Future Capital Projects is recorded in this project.	465,100
Total Transportation		<u>59,354,000</u>

Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2017 Adopted
<u>Water / Sewer District Capital</u>		
70126	Airport Rd Water Main Replacement Purpose: Replace cast iron pipe on Airport Pulling Road from Pine Ridge Road to Vanderbilt Beach Road that has reached the end of useful life. The project will also include installation of fire hydrants and water mains that improve fire protection and water quality. Method: Utilize existing fixed-term underground contracts or competitive bidding for installation and fixed-term engineering services contracts for design. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets.	1,250,000
70019	Backflow Device Installation Prog Purpose: To maintain compliance with Rule 62-555 of the Florida Administrative Code and the Collier County Cross Connection Control Ordinance. The rule requires all community water systems to establish and implement a routine cross-connection control program to detect and control cross-connections and prevent backflow of contaminants into the water system. Approximately 15,000 devices in various neighborhoods throughout the County are planned for overhaul or replacement in FY17. Method: Procure the devices through existing contracts and provide installation through a bid process or by staff as determined by the operating department. End State: Fully compliant and protected water supply system.	500,000
70125	Barron Collier HS Water Main Replacement Purpose: Replace asbestos-concrete pipe at Barron Collier High School (HS) that has reached the end of useful life. The project will also include installation of fire hydrants and water mains that improve fire protection and water quality. Method: Utilize existing fixed-term underground contracts or competitive bidding for installation and fixed-term engineering services contracts for design. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets.	600,000
50110	Biosolids Reuse Facility Purpose: Plan, design and construct facilities to include processing, treatment, and reuse of biosolids from regional wastewater treatment plants in a beneficial and cost-effective way. Potential options include: bio-reactor; bio-gas to energy production; drying and pelletizing. FY17 focus will be on construction of the access road and utilities to service the facility. Method: Fixed term contracts, RFP and competitive bids. End State: Maintain compliance and improve program performance in the management, disposition and use of biosolids, consistent with the no-odor policy in a cost-effective manner.	2,000,000
70147	Collections Power Systems TSP-Ops Purpose: Restore and rehabilitate electrical power systems through a Technical Support Program (TSP) for more than 800 pump stations to maintain compliance for routine operations and meet operational needs. Strategically placed generators and/or diesel engine pumps at approximately 80 additional locations are required to maintain compliance and provide service during storm events and power failures to critical facilities and near environmentally sensitive regions. These critical facilities provide service to hospitals, nursing homes, and shelters. In FY17 backup generators and diesel pumps will be purchased. Backup power or backup pumping is planned for the communities of Village Walk, Island Walk, Vineyards and Naples Boulevard. Method: Utilize fixed-term engineering design and fixed term construction contracts and competitive bids. End State: Maintain compliance and meet operational demands. Ensure reliable operations and compliance during power outages.	500,000
70202	Collier County Utility Standards Purpose: Utilize design consultants to provide independent peer review of specific Collier County Water-Sewer District infrastructure detail drawings based on input and feedback from County staff and specific advisory committees. The Board of County Commissioners annually approves the Utility Standards Manual update. Method: Meet with the Utilities Discussion Group and Public Utilities Operating Divisions to update the Utility Standards Manual. End State: That the Utility Standards Manual, as the Public Utilities principal technical guidance document, ensures that all utility-related construction meets county standards, that consistency is maintained, and that the utility continues to stay compliant with all state and federal regulations.	20,000
73065	County-wide Utility Projects-WW Purpose: Plan, design, and construct Collier County Water-Sewer District infrastructure driven by intra-county divisions. Upcoming projects include utility relocations driven by the Lely Area Stormwater Improvement Project (LASIP) and improvements to intersections and stormwater systems. Method: Fixed-term contracts and competitive bids or Joint Project Agreements with the Growth Management Division. End State: Interdivisional coordination with utility construction projects to maintain compliance and provide reliable services with minimal impact to the community.	100,000

Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2017 Adopted
<u>Water / Sewer District Capital</u>		
71067	Distribution Repump Station TSP Purpose: This is a multi-year program that addresses prioritized needs. It provides annual Technical Support Program (TSP) funding for repairs and modifications to the secondary water distribution stations to meet demand and to remain in compliance. These stations include the following booster stations and storage tanks: Carica, Manatee, Isles of Capri, Goodland and Vanderbilt. FY17 projects include Carica tank west rehab, Manatee & Goodland tank weather proofing, Isle of Capri pump station rehab, ground storage tank mixer installation and repair, Florida Department of Environmental Protection-required process modifications, emergency generator refurbishment, tank/structure weather proofing, process building roofing, chemical process rehab, and pump appurtenance rehab. Method: Fixed-term contracts and competitive bids. End State: Meet demand, remain in compliance and maintain reliability and safety.	100,000
73045	FDOT Utility Projects-WW Purpose: Plan, design, and construct Collier County Water-Sewer District infrastructure driven by Florida Department of Transportation (FDOT) construction projects. Projects in FY17 requiring engineering review, plan development or minor construction include: various intersection improvements, lighting improvements, traffic signal upgrades and installations throughout our service area. Method: Fixed-term contracts and competitive bids or Joint Project Agreements with the FDOT. End State: Coordinated utility construction to maintain compliance and provide reliable services.	200,000
75018	Financial Services Purpose: Utilize outside consultants to prepare feasibility reports, perform rate studies, asset valuations, and acquisitions. Method: Utilize a financial consultant to perform these required studies. The external consultants are utilized in situations where an independent perspective is required or specialized financial analysis is needed. End State: Provide independent financial assessments to aid in business decision-making.	60,000
70144	Force Main Transmission System TSP-Ops Purpose: This is a multi-year program that restores, rehabilitates or replaces aging wastewater force mains within the Collier County Water-Sewer District network consisting of 409 miles of pipe and more than 1,200 air release valves through a Technical Support Program (TSP) to maintain compliance and meet operational needs. Wastewater air-release valves are being rehabilitated to reduce the potential for sanitary sewer overflows (SSOs), to eliminate confined space access issues, to decrease maintenance costs and to provide a safe working environment for wastewater collections maintenance staff. The renewal of piping and air release valves are on a prioritized basis. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands throughout the force main system.	1,000,000
70143	Gravity Transmission System TSP-Ops Purpose: This is a multi-year program that restores, rehabilitates and replaces aging or damaged wastewater gravity sewers and service laterals within the Collier County Water-Sewer District network of more than 685 miles of pipe and approximately 16,400 manholes through a Technical Support Program (TSP) to maintain compliance and to meet operational needs. Program goals include the minimization of infiltration and inflow of storm and ground water into the wastewater collections system by restoring or replacing manholes and lining or replacing underground pipes and service laterals, including the renewal of pipe and manholes per year on a prioritized basis. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands throughout the gravity system.	100,000
70134	Imperial GC Blvd Water Main Replacement Purpose: Replace approximately 1.5 miles of cast iron pipe on Imperial Golf Course (GC) Blvd with PVC pipe that are approximately 39 years old and have reached the end of their useful life. The project will also include installation of fire hydrants and water mains that improve fire protection and water quality. Method: Utilize existing fixed-term underground contracts or competitive bidding for installation and fixed-term engineering services contracts for design. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets.	1,400,000

Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2017 Adopted
<u>Water / Sewer District Capital</u>		
70114	<p>Infrastructure TSP Field Ops - Water</p> <p>Purpose: A technical support program (TSP) to optimize the operating efficiency and increase the safety of the Public Utility Operations Center (PUOC) and Collier County wellfield structures by completing projects relating to rehabilitation, replacements, and optimizations of HVAC (heating, ventilation, air conditioning) systems, roofs, electrical and fire systems, and other vertical assets existing in the PUOC and Public Utilities wellfield. This will enhance the utilization and life cycle expectancy of the PUOC and wellfield by maintaining structures in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Planned FY17 projects include preventive maintenance inspections of PUOC and wellfield assets and HVAC replacement and roof replacements at PUOC. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant PUOC and wellfield that will ensure safety for employees, and extend the life cycle of the facility and its vertical assets.</p>	225,000
70117	<p>Infrastructure TSP Field Ops - WW</p> <p>Purpose: A technical support program (TSP) to optimize the operating efficiency and increase the safety of Public Utilities Department (PUD) Wastewater structures by completing projects relating to rehabilitation, replacement, and optimizations of HVAC (heating, ventilation, air conditioning) systems, roofs, electrical and fire systems, and other vertical assets existing in the Collections, Irrigation Quality and Master Pump Station Facilities (IQ/MPS) . Also, to implement a program to enhance the utilization and life cycle expectancy of the IQ/MPS by maintaining facilities in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Planned FY17 projects include preventive maintenance inspections of IQ and MPS assets and HVAC replacement and roof replacements at Master pump stations. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant IQ/MPS that will ensure safety for employees, and extend the life cycle of the facility and its vertical assets.</p>	300,000
70118	<p>Infrastructure TSP Water Plants</p> <p>Purpose: A technical support program (TSP) to optimize the operating efficiency and increase the safety of the Water Plants by completing maintenance service projects (MSP) relating to rehabilitation, replacements, and optimizations of HVAC (heating, ventilation, air conditioning) systems, roofs, electrical and fire systems, and other vertical assets existing at the South and North County Regional Water Treatment Plant (SCRWTP & NCRWTP). This will enhance the utilization and life cycle expectancy of the SCRWTP and NCRWTP by maintaining the Plants in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Planned FY17 projects include preventive maintenance inspections of both Water Plant assets and HVAC replacement and roof replacements at both Water Plants. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant SCRWTP and NCRWTP that will ensure safety for employees, and extend the life cycle of the Plants and its vertical assets.</p>	225,000
70119	<p>Infrastructure TSP WW Plants</p> <p>Purpose: A technical support program (TSP) to optimize the operating efficiency and increase the safety of the Public Utilities Department (PUD) Wastewater structures by completing maintenance service projects (MSP) relating to rehabilitation, replacement, and optimizations of HVAC (heating, ventilation, air conditioning) systems, roofs, electrical and fire systems, and other vertical assets existing in the South and North County Water Reclamation Facility (SCWRF & NCWRF). Also, to implement a program to enhance the utilization and life cycle expectancy of the SCWRF and NCWRF by maintaining facilities in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Planned FY17 projects include preventive maintenance inspections of wastewater plants assets and HVAC replacement and roof replacements at both wastewater Plants. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant SCWRF and NCWRF that will ensure safety for employees, and extend the life cycle of the facility and its vertical assets.</p>	600,000

Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2017 Adopted
<u>Water / Sewer District Capital</u>		
50105	Integrated Asset Management Purpose: Implement an Enterprise-wide Integrated Asset Management Program within the Public Utilities Department (PUD) to more cost-effectively manage PUD assets. This multiyear program has three phases. Phase One (PUD pilot) is complete. Phase Two (Request for Proposal (RFP) solicitation and vendor selection) is complete. Phase Three is in progress and is focused on implementation and integration of the selected Cityworks software application with existing Agency wide systems of GIS (geographic information system), SAP (County's accounting program), SCADA (supervisory control and data acquisition) and many interdivisional processes including procurement and finance spanning five full scale implementation projects (FSIP) . Cityworks go-live occurred in May 2016 for FSIP 1, 2, & 3. Implementation and process improvements are anticipated to continue into FY17. Method: Through competitive RFP process. End State: A tangible GIS-based asset and work management system to guide predictive and preventative maintenance and consistent sustainable work practices that occur in a systematic manner, at less cost, and with less operational impact versus catastrophic failure.	1,409,700
74030	IQ Aquifer Storage and Recovery-Ops Purpose: Plan, design, construct and test the Aquifer Storage and Recovery (ASR) system located at the Livingston Road well field north of Immokalee Road. Construction of Well #1 and Well #2 are complete. FY17 funds will be used to support Well #1 and #2 cycle testing to determine how much Irrigation Quality (IQ) water can be recovered from the ASR system and to establish the initial ASR operations protocol. Method: Utilize existing fixed term contracts to provide professional engineering guidance. End State: Reliable IQ ASR system compliant with the FDEP (Florida Department of Environmental Protection) rules.	700,000
70163	IQ Systems SCADA TSP-Cap Purpose: Rehabilitate the Supervisory Control And Data Acquisition systems (SCADA) within the Irrigation Quality (IQ) system through Technical Support Projects (TSP) designed to eliminate obsolescence of existing programmable logic controllers (PLCs), communication networks and protocol limitations and various pieces of instrumentation used to monitor and control the process. This program will increase reliability, sustainability, and operational efficiency related to hardware, communications and functionality. There are 51 PLCs in the IQ system with an average of five being replaced per year with a replacement priority based on fiber optic network availability. Functionality related to aquifer storage and recovery (ASR) integration and system operations associated with well sites and supplement sources is primary focus. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the IQ SCADA system.	368,600
74401	IQ Water System TSP Purpose: This is a multi-year Technical Support Program (TSP) to restore, rehabilitate and maintain infrastructure of the Irrigation Quality (IQ) water system needed to meet customer demand, and contractual and regulatory compliance, including the rehabilitation of IQ pump stations, isolation valves, and air release valves, as well as meters, pumps, and motors. This program allows operations to accurately measure water sold, ensuring accurate revenue generation; delivers water to the customer per contractual agreements; and allows for system isolation for regulatory compliance. As the reclaimed water system is more than 20 years old, these projects are necessary to maintain the distribution system in working condition. FY17 projects include flow meter and valve replacement, Point of Delivery equipment installations, and Eagle Lakes pond site maintenance. Method: Fixed-term contracts and competitive bids. End State: Remain in contractual and regulatory compliance, meet customer demand, and improve system efficiency.	300,000
70166	IQ Water System TSP-Ops Purpose: This is a multi-year Technical Support Program (TSP) to restore, rehabilitate and maintain infrastructure of the Irrigation Quality (IQ) water system needed to meet customer demand, and contractual and regulatory compliance, including the rehabilitation of IQ pump stations, isolation valves, and air release valves, as well as meters, pumps, and motors. This program allows operations to accurately measure water sold, ensuring accurate revenue generation; delivers water to the customer per contractual agreements; and allows for system isolation for regulatory compliance. As the reclaimed water system is more than 20 years old, these projects are necessary to maintain the distribution system in working condition. FY17 projects include flow meter and valve replacement, Point of Delivery equipment installations, and Eagle Lakes pond site maintenance. Method: Fixed-term contracts and competitive bids. End State: Remain in contractual and regulatory compliance, meet customer demand, and improve system efficiency.	700,000

Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2017 Adopted
<u>Water / Sewer District Capital</u>		
70131	Large Meters Renewal & Replacement Purpose: Remove and replace 50 large meters as part of a multi-year program to replace water meters that have reached the end of their useful life. There are approximately 63,000 meters in the system that record water usage, and are thus the source of revenue for the utility. All meters three inch and larger are tested and calibrated annually with replacements scheduled on a rotating basis. In general, this project replaces large water meters that have reached the end of their useful life, and meters that have been identified during the meter audit program as being non-compliant. Method: Fixed term contracts for purchases and replacements with a portion of installation by staff. End State: Remain in compliance with Florida Administrative Code 62-555, Ordinance 201-73, and sustain an accurate measurement of customer water usage for accurate billing.	1,000,000
70109	Lime Treatment TSP Purpose: A technical support program (TSP) to design and construct improvements to the lime softening treatment process at the South County Regional Water Treatment Plant utilizing technology improvements that have occurred since the initial plant design in the early 1980's. Work in FY17 includes design for reactor optimization and replacement of components related to the sludge thickening & dewatering system and polymer feed equipment. Method: Through fixed-term contracts and competitive bids. End State: Meet demand and remain in compliance, achieve energy efficiencies, and maintain reliability.	100,000
70146	Master Pump Station TSP-Ops Purpose: Restore and/or rehabilitate high-priority wastewater master pump stations within the installed-base of 22 locations through a Technical Support Program (TSP) to maintain compliance and meet operational needs. Rehabilitations include mechanical, electrical, and structural components such as pumps, motors, pipes, wet wells, odor control, containment, structures, lighting, and fencing. In FY17, focus will be on Master Pump Stations (MPS) 312 and 321. End State: Maintain compliance and meet operational demands of wastewater master pump stations.	1,000,000
70010	Meter Renewal and Replacement Purpose: This multi-year program consists of replacing water meters that have reached the end of their useful life. There are over 60,000 meters in the system that record water usage, and are thus the source of revenue for the utility. In FY17, approximately 10,000 small meters (3/4" - 2") are to be replaced depending on age and service life. Scheduled replacement will be modified as needed to remain consistent with the results of the meter audit and other approved programs such as Project 71010, Distribution System Rehabilitation. This project also replaces meters that have been identified during the meter audit program as being non-compliant. Method: Fixed term contracts for purchases and replacements with a portion of installation by staff. End State: Remain in compliance with Florida Administrative Code 62-555, Ordinance 201-73, and sustain an accurate measurement of customer water usage for accurate billing.	2,770,000
70139	MPS101 Basin Prog (Naples Pk area) Purpose: This is a multi-year program that restores, rehabilitates and replaces aging wastewater collection system and master pump stations (MPS) within the Naples Park area of the Collier County Water-Sewer District to maintain compliance and to meet operational needs. Program goals include the minimization of infiltration and inflow of storm and ground water into the wastewater collections system by replacing manholes and underground pipes and service laterals, including the renewal of gravity wastewater sewers on a prioritized basis. Wastewater Basin Analyses were performed to evaluate existing conditions, assess condition of wastewater assets, identify system deficiencies, and recommend collection system improvements on a bundled basis. The FY17 budget focus includes gravity sewers scheduled to be replaced in conjunction with the water main replacement program, duplex pump station upgrades and the construction of a new master pump station. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands throughout the gravity system.	10,000,000

Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2017 Adopted
<u>Water / Sewer District Capital</u>		
70141	MPS305 Basin Program Purpose: This is a multi-year program that restores, rehabilitates and replaces aging wastewater collection system and master pump stations (MPS) within the Glades, Lakewood, Gateway Triangle, Flamingo Estates and Naples Industrial Park area of the Collier County Water-Sewer District to maintain compliance and to meet operational needs. Program goals include the renewal of 50 duplex pump stations, the upgrade of MPS 305 and MPS 309, the relocation of MPS 308 and Western Interconnect Master Pump Station and the construction of MPS 308 force main. Wastewater Basin Analyses were performed to evaluate existing conditions, assess condition of wastewater assets, identify system deficiencies, and recommend collection system improvements on a bundled basis. The FY17 budget focus is 10 duplex pump station upgrades and 2 master pump station relocation designs. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands throughout the gravity system.	2,500,000
70142	MPS306 Basin Prog (Bayshore area) Purpose: This is a multi-year program that restores, rehabilitates and replaces aging wastewater collection system and master pump stations (MPS) within the Bayshore Drive/Thomason Boulevard area of the Collier County Water-Sewer District to maintain compliance and to meet operational needs. Wastewater Basin Analyses were performed to evaluate existing conditions, assess condition of wastewater assets, identify system deficiencies, and recommend collection system improvements on a bundled basis. The FY17 budget focus is 20 duplex pump station upgrades. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands throughout the gravity system.	6,000,000
70123	Naples Park Water Main Replacement Purpose: Replace approximately 2 miles of asbestos-concrete pipe in Naples Park area that are approximately 50 years old and have reached the end of their useful life. The project will also include installation of fire hydrants and water mains that improve fire protection and water quality. Method: Utilize existing fixed-term underground contracts or competitive bidding for installation and fixed-term engineering services contracts for design. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets.	2,400,000
70138	NCRWTP SCADA TSP Purpose: Restore and rehabilitate the supervisory control and data acquisition (SCADA) systems for the North County Regional Water Treatment Plant (NCRWTP) through Technical Support Projects (TSP). These projects identified in FY 17 eliminate obsolescence of existing programmable logic controllers (PLCs), and various instrumentation used to monitor and control plant processes and communicate throughout the plant. The FY17 plan includes the modernization of existing instrumentation to utilize standard protocols in support of asset management initiatives, as well as enhancing communication networks and related hardware. Primary focus of the instrumentation and communications enhancements will be on critical treatment processes. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliable operation of the treatment process.	343,600
71066	NCRWTP Technical Support Program Purpose: This is a multi-year program that addresses prioritized needs. It provides annual Technical Support Program funding for safety related projects, repairs and modifications needed to meet demand and to remain in compliance at the North County Regional Water Treatment Plant (NCRWTP). This facility has been producing approximately 4 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are: 8 cartridge filters, 6 transfer pumps, 6 high service pumps, 10 treatment skids, 3 concentrate wet well pumps, 4 degasification and odor control trains, and 4 generator sets. Projects in FY17 include the replacement of various piping elements, valves, meters, pumps and other components, chemical process replacement, weatherproofing, rust proofing, corrosion control and coatings, material storage areas, and safety-driven projects. Method: Fixed-term contracts and competitive bids. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.	400,000
70149	NCWRF Headwork & IQ Pump Station Purpose: Replace existing headworks and Irrigation Quality (IQ) pump station that are approximately 30 years old and have reached the end of their useful life at the North County Water Reclamation Facility (NCWRF). The project will also include installation of structures, screens, grit removal equipment, flow splitting chambers, IQ Water pumps, electrical controls and a new electrical service. Method: Due to the critical nature of the needed facilities, issue a Request for Proposal (RFP) for a progressive design/build contract for both engineering and construction services. End State: Sustain compliance and meet demand with reliability through the upgrading of critical wastewater treatment components.	500,000

Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2017 Adopted
<u>Water / Sewer District Capital</u>		
70053	NCWRF Power Systems TSP-Cap Purpose: This is a multi-year Technical Support Program (TSP) to restore and rehabilitate electrical power systems that have reached the end of their useful life at the North County Water Reclamation Facility (NCWRF). This program will support and maintain the Modified Ludzack-Ettinger (MLE) and Orbal treatment processes where there are 15 motor control centers (MCCs), 350 circuit breakers, 21 transformers, 30 motors, 30 variable frequency drives (VFDs) and soft-starters, 17 distribution panels and 6 generator sets with automatic transfer switches. FY17 projects include replacing or rehabilitating VFDs, replacing worn circuit breakers, rebuilding generator sets and renovating generator enclosures. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance, meet demand, achieve energy efficiencies, and sustainability.	360,000
70159	NCWRF SCADA TSP-Cap Purpose: Rehabilitate the Supervisory Control And Data Acquisition systems (SCADA) for the North County Water Reclamation Facility (NCWRF) through Technical Support Projects (TSP) that are needed to eliminate obsolescence of existing 25 programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the treatment process. This program will increase reliability, sustainability, and operational efficiency related to hardware, communications and functionality. In FY 17, engineering design will begin to develop and implement operational efficiencies and process automations at 5 PLCs located near the plant influent holding tanks, clarification pumping systems and aeration basins. These instrumentation and hardware additions, including communications improvements support Asset Management in data availability related to equipment condition, criticality and functionality, associated with automated collection methods. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the NCWRF SCADA system.	301,800
73968	NCWRF Technical Support Program-Cap Purpose: This is a multi-year Technical Support Program to (TSP) to provide planned repairs and modifications needed to meet demand and remain in compliance at the North County Water Reclamation Facility (NCWRF). This facility is densely packed on 76-acres and treats approximately 3 billion gallons of wastewater per year. Two separate treatment processes (Modified Ludzack-Ettinger (MLE) and Orbal) each produce high quality Irrigation Quality (IQ) water. The major pieces of equipment that need to be kept operational include the pretreatment structure with 4 screens, 4 grit removal mechanisms and 5 influent channels, 12 MLE aeration basins, 3 orbal oxidation ditches, 9 clarifiers, 20 filters, and 10 disinfection chambers. There are 4 mechanical screens and grit chambers, 7 odor control units, 7 blowers, 200 pumps, 150 valves, 40 flow meters, 32 analyzers, 8 chemical storage/distribution systems, 5 IQ water storage ponds, 5 belt presses, and 4 holding tanks. Project needs identified in FY17 include the restoration and rehabilitation of structural components, variable frequency drive replacement, minor operations building renovations, sludge holding tank lining replacement and general plant improvements. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance, meet demand, achieve energy efficiencies, and maintain sustainability.	1,500,000
31411	Operating Project 411 Operating category funding for the Water Capital Impact Fee Fund 411 is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds and administrative costs. FY16 budgeted expenditures are primarily prior year impact fee reimbursements related to the Special Act Refund Program.	50,000
72505	Physical/Cyber Security-Wastewater Purpose: This is a multi-year program to provide both physical and virtual assessments of assets that are imbedded in critical compliance-driven operations, including physical access points such as gates, fences, card access and recording devices, as well as cyber threats such as network intrusion and cyber hacking that could directly impact operations. Evaluate and prioritize mitigation to resolve risk and exposure to maintain compliance with Department of Homeland Security requirements and sustainability of existing levels of service. Planned FY17 projects include adding additional cameras and card access in critical infrastructure throughout the Wastewater Division. Method: Internal resources and through fixed-term contracts. End State: Compliant and secure infrastructure.	350,000

Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2017 Adopted
<u>Water / Sewer District Capital</u>		
71009	Physical/Cyber Security-Water Purpose: Multi-year program to provide both physical and virtual protection of assets that are imbedded in critical compliance-driven operations, including physical access points such as gates, fences, card access and recording devices, as well as cyber threats such as network intrusion and cyber hacking that could directly impact operations. Evaluate and prioritize mitigation to resolve risk and exposure to maintain compliance with Department of Homeland Security requirements for public water supply systems and sustainability of existing levels of service. Planned FY17 projects include adding additional cameras and card access in critical infrastructure areas throughout the Water Division. Method: Internal resources and through fixed-term contracts. End State: Compliant and secure infrastructure.	300,000
75017	Public Utilities Hydraulic Analyses Purpose: Provide hydraulic evaluation and analysis of all water, wastewater and irrigation quality water infrastructure. Hydraulic models are used to verify availability for Planned Unit Developments, concurrency, and master planning. Models are also used by operations to predict pressures, flow rates, and water quality under varying conditions. These data points are essential for determining the appropriate emergency response in the event of pipe breakage. Flows can be modeled and redirected with minimum disruption to the community. Hydraulic analysis will identify opportunities for cost-savings resulting from pump station operations, diurnal curve management, pressure management, and pipe sizing. For FY17 the plan is to update the model, synchronize the model to geographic information system (GIS), evaluate scenarios and develop operating criteria and strategies based on system growth. Method: Fixed-term contracts. End State: Maintained compliance and operations through this current year execution of a multi-year program.	150,000
70167	PUD Operations/Collection Facilities Purpose: To locate, design, and permit a centrally located, industrial or commercial zoned, replacement facility for the Public Utilities Department (PUD) Wastewater Division Operations/Collections group. Method: The new facility will contain administrative offices, repair workshops, generator storage/testing facilities, SCADA (supervisory control and data acquisition) operations center, SCADA Tower facility, employee common areas (locker rooms, break rooms, work spaces), equipment storage, employee and county vehicle parking. End State: To meet current compliance and vertical standards.	200,000
70130	Quarry/Hrt Bay Water Main Replacement Purpose: Replace approximately 4.2 miles of failing PVC pipe in the Quarry and Heritage Bay that have experienced unusually high breakage rates. Method: Utilize existing fixed-term underground contracts or competitive bidding for installation and fixed-term engineering services contracts for design. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets.	1,000,000
71056	SCADA Compliance - Water Purpose: Multi-year program to acquire, manage and maintain 7 software applications, 4 licenses and 2 support agreements for Supervisory Control and Data Acquisition (SCADA) systems used throughout the Water Division. Method: Through fixed-term contracts and competitive bids. End State: All critical control systems are maintained, compliant and secure to facilitate continued production of quality products.	267,000
72541	SCADA Compliance - WW Purpose: This is a multi-year program to acquire, manage and maintain 7 software applications, 4 licenses and 2 support agreements for Supervisory Control and Data Acquisition (SCADA) systems used throughout the Wastewater Department. Method: Through fixed-term contracts and competitive bids. End State: All critical control systems are maintained, compliant and secure to facilitate continued production of quality products.	267,000
70136	SCRWTP Capital TSP Purpose: Provide annual Technical Support Program (TSP) funding for safety related projects, repairs and modifications needed to meet demand and to remain in compliance at the South County Regional Water Treatment Plant (SCRWTP). This facility has been producing over 5 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are: 8 cartridge filters, 5 transfer/blend pumps, 10 high service pumps, 10 treatment skids, 8 degasification towers, 4 odor control trains, 6 generator sets, 3 lime reactors, 6 media filters, sludge thickener and belt press. This is a multi-year program that addresses ongoing prioritized needs. Method: Fixed-term contracts and competitive bids. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.	200,000

Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2017 Adopted
<u>Water / Sewer District Capital</u>		
70132	SCRWTP Power Systems Reliability Purpose: Rehab and replace generators, switchgear and transformers at the South County Regional Water Treatment Plants (SCRWTP) and the raw water well fields. Generators and related electrical equipment are required to maintain compliance and meet demand during storm events when power is frequently disrupted. Existing components are beyond their useful life and have shown significant degradation in reliability over the past several years. Work in FY17 will include design of bump less transfer switches for the lime softening side of the SCRWTP, split power feeds for the transfer and high service pumps at the SCRWTP and a study which will investigate power systems deficiencies at the South Reverse Osmosis well field and at the SCRWTP. Method: Procure design and construction through fixed term contracts and competitive bids. End State: Ensure reliable operations and compliance during power outages.	250,000
70135	SCRWTP Reactor #4 Purpose: Design and permit new reactor #4 for the lime softening treatment process at the South County Regional Water Treatment Plant (SCRWTP) utilizing technology improvements that have occurred since the initial plant design in the early 1980's. Method: Through Fixed-term contracts. End State: Meet demand and remain in compliance, achieve energy efficiencies, and maintain reliability.	200,000
70137	SCRWTP SCADA TSP Purpose: Restore and rehabilitate the Supervisory Control And Data Acquisition (SCADA) systems for the South County Regional Water Treatment Plant (SCRWTP) through Technical Support Program (TSP). These projects eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the many processes and communicate throughout the water treatment plant. There are 28 PLCs at this facility with 6 PLCs and associated instrumentation planned to be replaced per year focusing on management and modernizing of the core communication networks and PLC platform within the specific Reverse Osmosis (RO) and Lime processing functionality. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliable operations.	230,400
71065	SCRWTP Technical Support Program Purpose: Provide annual Technical Support Program (TSP) funding for safety related projects, repairs and modifications needed to meet demand and to remain in compliance at the South County Regional Water Treatment Plant (SCRWTP). This facility has been producing approximately 5 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are: 8 cartridge filters, 5 transfer/blend pumps, 10 high service pumps, 10 treatment skids, 8 degasification towers, 4 odor control trains, 6 generator sets, 3 lime reactors, 6 media filters, sludge thickener and belt press. Projects planned for FY17 include the replacement of chemical feed lines and components, check valves, valves, pumps and piping appurtenances, conduits and wiring, waterproofing of various chemical storage tanks and impoundment areas, repair and/or replacement of odor control pumps and components, site improvements repair, and safety-driven projects. This is a multi-year program that addresses ongoing prioritized needs. Method: Fixed-term contracts and competitive bids. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.	300,000
70055	SCWRF Power Systems TSP-Cap Purpose: This is a multi-year program that will restore and rehabilitate the electrical power systems that have reached the end of their useful life at the South County Water Reclamation Facility (SCWRF) through a Technical Support Program (TSP) to maintain compliance and meet operational needs. There are 14 Motor Control Centers (MCCs), 100 breakers, 10 transformers, 20 motors, 20 variable frequency drives (VFDs) and soft-starters, 6 distribution panels, and 4 generator sets with automatic transfer switches. FY17 plans include the upgrade of the Irrigation Quality (IQ) pump station, automation of critical process control valves, clarifier motor upgrades, rehabilitation of generators and replacement of the associated 12 year old switch gear. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance, meet demand, achieve energy efficiencies, and sustainability.	250,000

Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2017 Adopted
<u>Water / Sewer District Capital</u>		
70162	SCWRF SCADA TSP-Cap Purpose: Rehabilitate the Supervisory Control And Data Acquisition systems (SCADA) for the South County Water Reclamation Facility (SCWRF) through Technical Support Projects (TSP) designed to eliminate obsolescence of existing 17 programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the treatment process. This program will increase reliability, sustainability, and operational efficiency related to hardware, communications and functionality. In FY 17, engineering design will begin to develop and implement operational efficiencies and process automations at 5 PLCs located near the plant drain system pump stations. These instrumentation and hardware additions, including communications improvements support Asset Management in data availability related to equipment condition, criticality and functionality, associated with automated collection methods. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the SCWRF SCADA system.	301,800
73969	SCWRF Technical Support Program-Cap Purpose: This is a multi-year Technical Support Program (TSP) to provide planned repairs and modifications needed to meet demand and to remain in compliance at the South County Water Reclamation Facility (SCWRF). This facility is located on 48-acres in a residential area, and treats approximately 2.6 billion gallons of wastewater per year. The major pieces of equipment that need to be kept operational include a pretreatment structure with 5 channels, 14 Modified Ludzack-Ettinger (MLE) aeration basins, 4 clarifiers, 8 filters, and 4 disinfection chambers. This facility also includes 3 mechanical screens, 4 grit chambers, 4 odor control units, 8 blowers, 60 pumps, 120 valves, 25 flow meters, 25 analyzers, 5 chemical storage/distribution systems, 1 irrigation quality (IQ) water storage pond, 5 belt presses, and 2 holding tanks. FY17 needs include IQ pump replacement, internal process water renovations, and energy efficient turbo blower installation. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet demand.	1,660,400
70121	Utility Billing Customer Serv System Purpose: Purchase a new billing and customer service software system for water/sewer/IQ base and usage charges, pretreatment monthly and application fees, miscellaneous billing for meter tapping, miscellaneous billing for damage to Collier County Water Sewer District (CCWSD) assets, capital special assessment for water/sewer and miscellaneous billing for financed impact fees. This software system will replace the legacy Harris ICIS water/sewer billing system, the SAP (Collier's accounting system) miscellaneous billing system, and the current capital module within the legacy Special Assessment System. Method: Through request for proposal (RFP) and competitive procurement and fixed term contracts. End State: Comprehensive integrated GIS (geographic information system) based billing system across all product lines.	1,000,000
70129	Vanderbilt Bch Rd WM Rpl-Airpot to 41 Purpose: Replace approximately 1/2 mile of cast iron water main (WM) pipe on Vanderbilt Beach Road from Airport Pulling to US 41 that are approximately 39 years old and have reached the end of their useful life. The project will also include installation of fire hydrants and water mains that improve fire protection and water quality. Method: Utilize existing fixed-term underground contracts or competitive bidding for installation and fixed-term engineering services contracts for design. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets.	650,000
70087	Vanderbilt Drive Water Main Purpose: This project will replace existing 6-inch asbestos cement pipe that was installed beginning in 1966, existing 16-inch and smaller iron and plastic water mains installed beginning in 1972, and appurtenances that have reached the end of their design life, within the Vanderbilt Corridor. Coordinate this work with other county divisions (Transportation and MSTU) performing work within the same project area. Work in FY17 is for construction engineering inspection (CEI) services for this project. Method: Utilize existing CEI contract. End State: Continue proactive maintenance and replacement of the water distribution system to sustain compliance and meet the demand with reliability.	400,000
70145	Wastewater Pump Stations TSP-Ops Purpose: Restore and/or rehabilitate wastewater duplex pump stations and community pump stations within the installed-base of more than 800 locations. This is a multi-year Technical Support Program (TSP) that includes the renewal of multiple pump stations each year, including mechanical, electrical, and structural components such as pumps, motors, pipes, valves, wet wells, odor control, electrical controls, containment, structures, lighting, and fencing. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands of wastewater pump stations.	100,000

Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2017 Adopted
<u>Water / Sewer District Capital</u>		
71063	Water Plant-Variable Frequency Drives Purpose: Systematically replace obsolete variable frequency drives (VFDs) at the Water Plants and secondary stations. For FY17, the second of four phases of VFD replacements at the South County Regional Water Treatment Plant will take place. Method: Through fixed-term contracts and competitive bids. End State: Meet demand and remain in compliance, achieve energy efficiencies, and maintain reliability.	300,000
70148	Water Reclamation Facilities TSP-Ops Purpose: Restore and rehabilitate electrical power systems through a Technical Support Program (TSP) for more than 800 pump stations to maintain compliance for routine operations and meet operational needs. Strategically placed generators and/or diesel engine pumps at approximately 80 additional locations are required to maintain compliance and provide service during storm events and power failures to critical facilities and near environmentally sensitive regions. These critical facilities provide service to hospitals, nursing homes, and shelters. In FY17 backup generators and diesel pumps will be purchased. Backup power or backup pumping is planned for the communities of Village Walk, Island Walk, Vineyards and Naples Boulevard. Method: Utilize fixed-term engineering design and fixed term construction contracts and competitive bids. End State: Maintain compliance and meet operational demands. Ensure reliable operations and compliance during power outages.	4,550,000
70133	Well/Water Booster Station TSP Purpose: A technical support program (TSP) to design and acquire necessary property for two new water wells. Several of the existing Tamiami wells have decreased yield and need to be replaced to meet demand and remain in compliance. Method: Fixed-term contracts. End State: Meet demand and remain in compliance, maintain production capabilities and reliability.	650,000
70084	Wellfield SCADA TSP Purpose: Rehabilitate the Supervisory Control And Data Acquisition systems (SCADA) for the wellfields that supply raw water to the north and south treatment plants through Technical Support Projects (TSP). These projects are needed to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the process and communicate with the regional water treatment plants. There are 102 well sites with 72 PLCs and communication networks throughout the wellfield. This program will upgrade communication methods to more consistent and reliable standards. FY17 will focus on improved and standardized communication and modernized control hardware in the South Hawthorne and Lower Tamiami wellfields. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the wellfield SCADA system.	225,000
70085	Wellfield TSP Purpose: Provide annual Technical Support Program (TSP) funding for repairs and modifications needed to meet demand and to remain in compliance. Projects include ongoing restoration and rehab to maintain water production capabilities at 102 individual production wells (well pump replacement, casing and tubing replacement, metering, electrical and mechanical rehab); within the 41 miles of raw water piping system (valve and main rehab, air release valve installation); and at both raw water booster pump stations (pump and control rehab, building maintenance). Projects for FY17 include one well repair, one well replacement and various process improvements including well pump replacement. Method: Fixed-term contracts and competitive bids. End State: Meet demand and remain in compliance, maintain production capabilities and reliability.	100,000
70034	WTP Structural Rehabilitation Purpose: Rehabilitate concrete structures at the two Regional Water Treatment Plants (WTPs). Portions of the plants are aging and their concrete structures have started to exhibit failure. Planned projects in FY17 focus on rehabilitation of structures at the South County Regional Water Treatment Plant. Method: Utilize existing fixed-term contracts for design and contract for construction through fixed-term contracts. End State: Maintain compliance with regulatory requirements and meet demand throughout the water system.	125,000

Collier County Government
Fiscal Year 2017 thru 2021 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2017 Adopted
<u>Water / Sewer District Capital</u>		
70164	WW Collections SCADA Telemetry Purpose: Restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the Collections System through a Technical Support Program (TSP) to ensure compliance and provide operational control. SCADA upgrades are being implemented to control variable frequency drives (VFDs) within the wastewater collection system. The program includes repair and replacement of SCADA equipment including transmitter control units (TCUs) and antennas at more than 800 pump stations, and storm-hardening of the central SCADA systems at the Wastewater Collections office on Shirley Street, and providing a resilient mission critical system that maintains compliance of the entire county's wastewater infrastructure. FY17 includes replacing approximately 5 of the 800 TCUs. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the Collections SCADA system.	364,500
99411	X-Transfers/Reserves/Interest - Fd 411 The Interfund Transfers and Reserves are recorded in this project. Transfer to the Water-Sewer Debt Service Fund is for the payment of various growth related water capital improvements paid from State Revolving Fund (SRF) Loans and Bonds. The balance of funds is in Reserves.	14,954,900
99412	X-Transfers/Reserves/Interest - Fd 412 Reserve for Contingencies and Reserves for Future Capital Projects are recorded in this project.	2,920,800
99413	X-Transfers/Reserves/Interest - Fd 413 The Interfund Transfers and Reserves are recorded in this project. Transfer to the Water-Sewer Debt Service Fund is for the payment of various growth related wastewater capital improvements paid from State Revolving Fund (SRF) Loans and Bonds. The balance of funds is in Reserves.	16,431,600
99414	X-Transfers/Reserves/Interest - Fd 414 Reserve for Contingencies and Reserve for Future Capital Projects are recorded in this project.	6,329,500
Total Water / Sewer District Capital		96,911,600
Total Project Cost		272,671,800

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

General Fund (001)

Fund Type: **General Fund**

Description: **The General Fund (001) is the largest operating fund of the County. It is used to account for all countywide general government activities and is supported principally by ad valorem taxes. The Constitutional Officer Funds, which are sub-funds of the General Fund, include the Clerk of Courts (011), Sheriff (040), Property Appraiser (060), Tax Collector (070), and Supervisor of Elections (080).**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	27,668,024	30,394,800	29,375,900	32,070,100	753,900	32,824,000	7.99
Operating Expense	27,775,393	33,030,800	32,273,000	34,195,300	121,600	34,316,900	3.89
Capital Outlay	747,602	508,600	565,800	413,200	3,200	416,400	(18.13)
Grants and Aid	2,400,299	2,813,200	2,813,000	3,118,900	-	3,118,900	10.87
Remittances	4,143,206	4,913,400	5,063,000	5,568,200	-	5,568,200	13.33
Advance/Repay to 385 Law Enf	1,700,000	-	-	-	-	-	na
Advance/Repay to 390 Gov't Fac	630,000	630,000	630,000	630,000	-	630,000	0
Advance/Repay to 495 Airp Ops	304,000	49,900	49,900	-	-	-	(100.00)
Advance/Repay to 496 Airp Cap	328,500	-	-	300,000	-	300,000	na
Advance/Repay to 497 Airp Im Cap	-	313,100	313,100	-	-	-	(100.00)
Advance/Repay to 499 Airp Grant	52,909	-	10,400	-	-	-	na
Trans to Clerk Of Courts	5,869,500	6,014,400	6,014,400	6,194,900	-	6,194,900	3.00
Trans to Sheriff	142,092,500	152,607,400	152,607,400	163,289,900	-	163,289,900	7.00
Trans to Property Appraiser	5,587,441	5,772,700	5,777,700	5,945,900	-	5,945,900	3.00
Trans to Tax Collector	11,768,529	13,819,800	13,814,800	15,053,100	-	15,053,100	8.92
Trans to Superv of Elections	3,238,700	3,994,700	3,994,700	3,620,500	-	3,620,500	(9.37)
Trans to 101 Transp Op Fd	16,091,300	15,858,400	15,858,400	20,608,300	-	20,608,300	29.95
Trans to 111 Unincorp Gen Fd	263,100	822,500	822,500	831,400	-	831,400	1.08
Trans to 123 Serv for Sr Fd	551,817	597,700	597,700	620,500	-	620,500	3.81
Trans to 146 Ochopee Fire Fd	519,900	565,100	565,100	565,100	-	565,100	0
Trans to 182 AveMaria Innov Zn	-	-	-	25,400	-	25,400	na
Trans to 186 Immok Redev Fd	296,400	366,600	366,600	444,100	-	444,100	21.14
Trans to 187 Bayshore Redev Fd	840,900	936,100	936,100	1,054,000	-	1,054,000	12.59
Trans to 188 800 MHz Fd	632,900	673,500	673,500	663,900	-	663,900	(1.43)
Trans to 198 Museum	140,700	200,000	-	200,000	-	200,000	0
Trans to 706 Housing Grants	15,160	60,000	153,300	60,000	-	60,000	0
Trans to 757 Deepwtr Settlement	-	-	-	1,981,700	-	1,981,700	na
Trans to 298 Sp Ob Bd '10	3,079,600	3,077,500	3,077,500	3,073,000	-	3,073,000	(0.15)
Trans to 301 Co Wide Cap Fd	18,908,900	16,954,000	17,063,000	13,174,400	-	13,174,400	(22.29)
Trans to 306 Parks Cap Fd	503,416	1,070,000	1,070,000	2,495,700	-	2,495,700	133.24
Trans to 310 Growth Mgmt Cap	-	-	310,300	6,841,300	-	6,841,300	na
Trans to 313 Gas Tax Cap Fd	9,499,900	14,559,800	14,249,500	1,618,700	-	1,618,700	(88.88)
Trans to 314 Museum Cap	250,000	200,000	200,000	200,000	-	200,000	0
Trans to 325 Stormw Cap Fd	4,627,600	1,549,600	1,549,600	2,525,000	-	2,525,000	62.95
Trans to 426 CAT Mass Transit Fd	-	-	-	1,475,500	-	1,475,500	na
Trans to 427 Transp Disadv Fd	1,854,563	2,378,100	2,463,700	2,902,600	-	2,902,600	22.06
Trans to 490 EMS Fd	13,297,100	13,786,000	13,786,000	15,041,600	-	15,041,600	9.11
Trans to 491 EMS MP&Cap	2,191,200	2,000,000	2,000,000	2,000,000	-	2,000,000	0
Trans to 506 IT Capital	-	51,000	51,000	50,000	-	50,000	(1.96)
Trans to 523 Motor Pool Cap	-	600,000	600,000	605,000	-	605,000	0.83
Trans to 652 Leg Aid Soc	42,900	46,700	43,400	96,700	-	96,700	107.07
Trans to 681 Court Services	1,266,100	1,361,400	1,361,400	1,388,600	-	1,388,600	2.00
Reserves for Contingencies	-	7,375,600	-	8,227,000	-	8,227,000	11.54
Reserves for Cash Flow	-	21,000,000	-	26,200,000	-	26,200,000	24.76
Reserves for Attrition	-	(484,800)	-	(527,300)	-	(527,300)	8.77
Total Appropriations	309,180,059	360,467,600	331,101,700	384,842,200	878,700	385,720,900	7.0%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

General Fund (001)

Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost General Fund	(56,292,271)	-	(46,000,500)	-	-	-	na
Ad Valorem Taxes	222,120,206	250,069,000	241,002,100	274,958,800	-	274,958,800	9.95
Delinquent Ad Valorem Taxes	472,824	300,000	350,000	300,000	-	300,000	0
Tax Deed Sales	18,019	-	-	-	-	-	na
Licenses & Permits	292,258	303,300	260,400	304,000	-	304,000	0.23
Intergovernmental Revenues	678,135	735,000	503,500	503,000	-	503,000	(31.56)
State Revenue Sharing	10,084,852	9,000,000	9,800,000	9,800,000	-	9,800,000	8.89
State Sales Tax	38,572,787	37,000,000	38,500,000	38,800,000	-	38,800,000	4.86
Fed Payment In Lieu of Taxes	1,204,083	700,000	900,000	900,000	-	900,000	28.57
Charges For Services	11,121,481	11,605,800	11,581,500	12,479,700	-	12,479,700	7.53
Fines & Forfeitures	428,552	508,400	480,800	491,500	-	491,500	(3.32)
Miscellaneous Revenues	3,170,890	432,800	264,100	224,200	-	224,200	(48.20)
Interest/Misc	787,286	564,000	757,700	770,000	-	770,000	36.52
Indirect Service Charge	6,943,800	7,222,800	7,124,000	7,860,800	-	7,860,800	8.83
Reimb From Other Depts	692,419	583,900	479,700	574,600	-	574,600	(1.59)
Trans frm Clerk of Courts	421,819	105,100	194,400	100,000	-	100,000	(4.85)
Trans frm Property Appraiser	663,911	525,300	525,300	500,000	-	500,000	(4.82)
Trans frm Sheriff	28,242	-	-	-	-	-	na
Trans frm Tax Collector	5,773,088	6,000,000	5,700,000	6,000,000	-	6,000,000	0
Trans frm Superv Of Elections	142,077	-	-	-	-	-	na
Trans fm 002 Def Im Fee	21,000	31,000	31,000	32,100	-	32,100	3.55
Trans fm 111 MSTD Gen Fd	285,800	261,300	261,300	267,800	34,000	301,800	15.50
Trans fm 113 Comm Dev Fd	23,573	63,300	63,300	63,300	150,900	214,200	238.39
Trans fm 131 Dev Serv Fd	-	-	-	-	9,400	9,400	na
Trans fm 146 Ochopee Fire	-	147,900	147,900	147,900	-	147,900	0
Trans fm 195 TDC Cap Fd	160,000	164,800	164,800	166,500	-	166,500	1.03
Trans fm 220 Debt Service	950	1,400	500	1,000	-	1,000	(28.57)
Trans fm 408 Water / Sewer Fd	-	-	-	-	220,200	220,200	na
Trans fm 516 Prop & Cas Ins	276,600	276,600	276,600	1,076,600	-	1,076,600	289.23
Trans fm 518 Workers Comp	1,000,000	1,000,000	1,000,000	-	-	-	(100.00)
Trans fm 651 Criminal Justice Ed	250,000	-	250,000	-	-	-	na
Trans fm 725/726 ARRA Grants	2,578	-	-	-	-	-	na
Carry Forward	59,835,100	48,509,000	56,483,300	45,536,300	464,200	46,000,500	(5.17)
Less 5% Required By Law	-	(15,643,100)	-	(17,015,900)	-	(17,015,900)	8.78
Total Funding	309,180,059	360,467,600	331,101,700	384,842,200	878,700	385,720,900	7.0%

Impact Fee Deferral Program (002)

Fund Type: **General Fund**

Description: **The Affordable Housing Impact Fee Deferrals for Water and Sewer Program was adopted by the Board on July 26, 2005 in Ordinance 2005-40. The program provides funding to reimburse the water and sewer impact fee funds for impact fees waived in support of affordable housing initiatives.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans to 001 General Fund	21,000	31,000	31,000	32,100	-	32,100	3.55
Total Appropriations	21,000	31,000	31,000	32,100	-	32,100	3.5%

Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	4,438	-	4,300	-	-	-	na
Deferred Impact Fees	17,242	-	18,200	-	-	-	na
Carry Forward	39,900	31,000	40,600	32,100	-	32,100	3.55
Total Funding	61,579	31,000	63,100	32,100	-	32,100	3.5%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Emergency Relief Fund (003)

Fund Type: **General Fund**

Description: **To lessen the financial impact on operating budgets from the various departments that contribute to a disaster response, the BCC approved an emergency measures account to be established and funded to cover the gap in response cost that may not meet the established damage minimums for FEMA reimbursement.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	50,000	-	50,000	-	50,000	0
Reserves for Contingencies	-	434,800	-	460,800	-	460,800	5.98
Total Appropriations	-	484,800	-	510,800	-	510,800	5.4%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	3,476	2,400	2,100	2,500	-	2,500	4.17
Carry Forward	480,500	482,600	506,400	508,500	-	508,500	5.37
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0
Total Funding	483,976	484,800	508,500	510,800	-	510,800	5.4%

Economic Development (007)

Fund Type: **General Fund**

Description: **Provides funding in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	-	1,200	-	-	-	na
Indirect Cost Reimburs	-	-	-	800	-	800	na
Remittances	25,000	100,000	319,700	505,000	-	505,000	405.00
Trans to 714 Co Mgr Match	20,272	-	220,700	-	-	-	na
Reserves for Contingencies	-	-	-	40,000	-	40,000	na
Restricted for Unfunded Requests	-	1,394,100	-	1,507,400	-	1,507,400	8.13
Total Appropriations	45,272	1,494,100	541,600	2,053,200	-	2,053,200	37.4%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	504,511	400,000	582,800	400,000	-	400,000	0
Miscellaneous Revenues	-	-	30,500	-	-	-	na
Interest/Misc	10,046	5,500	18,000	15,600	-	15,600	183.64
Carry Forward	1,099,400	1,108,900	1,568,700	1,658,400	-	1,658,400	49.55
Less 5% Required By Law	-	(20,300)	-	(20,800)	-	(20,800)	2.46
Total Funding	1,613,956	1,494,100	2,200,000	2,053,200	-	2,053,200	37.4%

Clerk of Courts (011)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Clerk of Courts, a sub-fund of the General Fund.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	-	7,129,200	6,961,500	7,219,500	-	7,219,500	1.27
Operating Expense	-	1,575,100	1,722,200	1,587,400	-	1,587,400	0.78
Capital Outlay	-	119,300	103,800	224,400	-	224,400	88.10
Trans to 001 General Fund	-	-	194,400	-	-	-	na
Total Appropriations	-	8,823,600	8,981,900	9,031,300	-	9,031,300	2.4%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	-	2,940,900	2,954,000	2,971,700	-	2,971,700	1.05
Interest/Misc	-	16,200	13,500	14,000	-	14,000	(13.58)
Trans frm Board	-	6,014,400	6,014,400	6,194,900	-	6,194,900	3.00
Less 5% Required By Law	-	(147,900)	-	(149,300)	-	(149,300)	0.95
Total Funding	-	8,823,600	8,981,900	9,031,300	-	9,031,300	2.4%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Sheriff (040)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Sheriff, a sub-fund of the General Fund.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	-	126,110,400	123,107,600	132,319,500	-	132,319,500	4.92
Operating Expense	-	23,780,100	23,918,800	25,648,800	-	25,648,800	7.86
Capital Outlay	-	2,716,900	5,553,800	5,321,600	-	5,321,600	95.87
Trans to 001 General Fund	-	-	27,200	-	-	-	na
Total Appropriations	-	152,607,400	152,607,400	163,289,900	-	163,289,900	7.0%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans frm Board	-	152,607,400	152,607,400	163,289,900	-	163,289,900	7.00
Total Funding	-	152,607,400	152,607,400	163,289,900	-	163,289,900	7.0%

Property Appraiser (060)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Property Appraiser, a sub-fund of the General Fund.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	-	5,274,400	5,274,400	5,432,800	-	5,432,800	3.00
Operating Expense	-	1,481,400	1,481,400	1,439,100	-	1,439,100	(2.86)
Capital Outlay	-	25,000	25,000	25,000	-	25,000	0
Total Appropriations	-	6,780,800	6,780,800	6,896,900	-	6,896,900	1.7%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans frm Board	-	6,114,800	6,114,800	6,228,000	-	6,228,000	1.85
Trans frm Independ Special District	-	666,000	666,000	668,900	-	668,900	0.44
Total Funding	-	6,780,800	6,780,800	6,896,900	-	6,896,900	1.7%

Tax Collector (070)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Tax Collector, a sub-fund of the General Fund.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	-	10,602,600	10,199,000	10,797,900	-	10,797,900	1.84
Operating Expense	-	1,837,200	1,722,300	2,565,900	-	2,565,900	39.66
Capital Outlay	-	296,600	312,600	1,932,500	-	1,932,500	551.55
Distribution of excess fees to Gov't Agencies	-	6,488,400	7,555,700	5,187,700	-	5,187,700	(20.05)
Total Appropriations	-	19,224,800	19,789,600	20,484,000	-	20,484,000	6.5%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	-	18,975,900	19,540,900	20,234,800	-	20,234,800	6.63
Interest/Misc	-	248,900	248,700	249,200	-	249,200	0.12
Total Funding	-	19,224,800	19,789,600	20,484,000	-	20,484,000	6.5%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Supervisor of Elections (080)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Supervisor of Elections, a sub-fund of the General Fund.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	-	2,209,400	2,005,400	2,149,200	-	2,149,200	(2.72)
Operating Expense	-	1,679,300	1,219,000	1,441,300	-	1,441,300	(14.17)
Capital Outlay	-	106,000	105,100	30,000	-	30,000	(71.70)
Trans to 001 General Fund	-	-	665,200	-	-	-	na
Total Appropriations	-	3,994,700	3,994,700	3,620,500	-	3,620,500	(9.4%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans frm Board	-	3,994,700	3,994,700	3,620,500	-	3,620,500	(9.37)
Total Funding	-	3,994,700	3,994,700	3,620,500	-	3,620,500	(9.4%)

Supervisor of Elections Grant Fund (081)

Fund Type: **General Fund**

Description: **The fund includes grants for Federal Elections and poll workers and it is a sub-fund of the General Fund.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	-	45,600	-	-	-	na
Total Appropriations	-	-	45,600	-	-	-	na
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	-	-	39,800	-	-	-	na
Interest/Misc	-	-	100	-	-	-	na
Trans fm 001 General Fund	-	-	4,700	-	-	-	na
Carry Forward	-	-	1,000	-	-	-	na
Total Funding	-	-	45,600	-	-	-	na

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Transportation Services (101)

Fund Type: **Special Revenue**

Description: **This fund was established for the maintenance of roads and bridges in Collier County. The principal funding source is a subsidy from the General Fund.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	9,701,087	10,487,500	10,299,100	14,631,100	123,000	14,754,100	40.68
Operating Expense	4,836,901	5,966,600	5,586,900	7,723,100	-	7,723,100	29.44
Indirect Cost Reimburs	173,000	170,800	170,800	223,700	-	223,700	30.97
Capital Outlay	2,054,396	123,200	129,000	241,500	-	241,500	96.02
Trans to 298 Sp Ob Bd '10	1,205,500	1,206,600	1,206,600	1,207,100	-	1,207,100	0.04
Trans to 310 Growth Mgmt Cap	-	300,000	300,000	-	-	-	(100.00)
Trans to 523 Motor Pool Cap	-	1,000,000	1,000,000	1,132,000	-	1,132,000	13.20
Reserves for Contingencies	-	134,200	-	261,800	-	261,800	95.08
Reserves for Attrition	-	(163,300)	-	(280,800)	-	(280,800)	71.95
Total Appropriations	17,970,885	19,225,600	18,692,400	25,139,500	123,000	25,262,500	31.4%

Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost Road and Bridge	(2,288,280)	-	(1,911,100)	-	-	-	na
Intergovernmental Revenues	644,246	561,100	580,900	745,000	-	745,000	32.77
SFWMD/Big Cypress Revenue	1,000,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0
Charges For Services	9,120	9,100	9,100	9,100	-	9,100	0
Miscellaneous Revenues	344,206	133,100	211,400	181,000	-	181,000	35.99
Interest/Misc	23,232	5,000	8,000	5,000	-	5,000	0
Reimb From Other Depts	290,561	220,000	220,000	285,500	-	285,500	29.77
Trans fm 001 Gen Fund	16,091,300	15,858,400	15,858,400	20,608,300	-	20,608,300	29.95
Trans fm 102 ROW Permit	-	245,600	244,000	212,800	-	212,800	(13.36)
Trans fm 111 MSTD Gen Fd	-	-	-	100,000	-	100,000	na
Trans fm 131 Dev Serv Fd	75,000	125,000	125,000	125,000	-	125,000	0
Trans fm 760 Collier Lighting	47,300	52,700	52,700	69,900	-	69,900	32.64
Trans fm 312 Gas Tax Op Fd	-	-	-	56,100	-	56,100	na
Carry Forward	1,734,200	1,112,000	2,294,000	1,788,100	123,000	1,911,100	71.86
Less 5% Required By Law	-	(96,400)	-	(46,300)	-	(46,300)	(51.97)
Total Funding	17,970,885	19,225,600	18,692,400	25,139,500	123,000	25,262,500	31.4%

Right of Way Permitting (102)

Fund Type: **Special Revenue**

Description: **To provide a fast, efficient process for the review and issuing of right-of-way permits in compliance with Florida Administrative Code Rule 14. To inspect all structures under construction to ensure compliance with the codes and regulations adopted by the Board of County Commissioners and as set forth in the governing ordinance. Effective in FY 2016, this fund will be merged with the Engineering Regulation section within Planning Services Fund to improve level of service and enhance the overall management and oversight of right-of-way permitting and related inspections. Residual revenue after close out of the fund will return to Road and Bridge Fund (101) - the original fund where the function was performed prior to creation of the independent fund.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	299,298	-	1,600	-	-	-	na
Operating Expense	37,983	-	-	-	-	-	na
Indirect Cost Reimburs	9,700	-	-	-	-	-	na
Capital Outlay	31,539	-	-	-	-	-	na
Trans to 101 Transp Op Fd	-	245,600	244,000	212,800	-	212,800	(13.36)
Total Appropriations	378,520	245,600	245,600	212,800	-	212,800	(13.4%)

Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Licenses & Permits	550,175	-	400	-	-	-	na
Miscellaneous Revenues	213	-	-	-	-	-	na
Interest/Misc	2,378	-	2,500	2,500	-	2,500	na
Carry Forward	278,900	245,600	453,100	210,400	-	210,400	(14.33)
Less 5% Required By Law	-	-	-	(100)	-	(100)	na
Total Funding	831,667	245,600	456,000	212,800	-	212,800	(13.4%)

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Affordable Housing (105)

Fund Type: **Special Revenue**

Description: **This fund was established by Resolution 2007-203 to accept voluntary donations to the County to further affordable workforce housing initiatives.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Remittances	-	131,000	-	132,500	-	132,500	1.15
Total Appropriations	-	131,000	-	132,500	-	132,500	1.1%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	937	-	500	500	-	500	na
Carry Forward	130,600	131,000	131,500	132,000	-	132,000	0.76
Total Funding	131,537	131,000	132,000	132,500	-	132,500	1.1%

Impact Fee Administration (107)

Fund Type: **Special Revenue**

Description: **Accounts for those sources and uses of funds associated with County impact fee operations.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	546,084	642,200	610,000	689,500	-	689,500	7.37
Operating Expense	108,881	447,600	292,000	444,300	-	444,300	(0.74)
Indirect Cost Reimburs	34,900	33,100	33,100	35,900	-	35,900	8.46
Capital Outlay	2,988	5,000	5,000	5,000	-	5,000	0
Reserves for Cash Flow	-	95,500	-	135,900	-	135,900	42.30
Total Appropriations	692,853	1,223,400	940,100	1,310,600	-	1,310,600	7.1%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Licenses & Permits	389,431	210,000	227,700	210,000	-	210,000	0
Charges For Services	134,548	50,000	68,000	50,000	-	50,000	0
Interest/Misc	5,987	2,000	4,800	2,000	-	2,000	0
Reimb From Other Depts	81,711	90,000	90,000	50,000	-	50,000	(44.44)
Trans fm 111 MSTD Gen Fd	25,000	75,000	75,000	75,000	-	75,000	0
Trans fm 408 Water / Sewer Fd	218,500	218,500	218,500	218,500	-	218,500	0
Carry Forward	798,900	591,000	961,200	705,100	-	705,100	19.31
Less 5% Required By Law	-	(13,100)	-	-	-	-	(100.00)
Total Funding	1,654,076	1,223,400	1,645,200	1,310,600	-	1,310,600	7.1%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Pelican Bay Beautification MSTBU (109)

Fund Type: **Special Revenue**

Description: **Provides water management, ambient noise management, extraordinary law enforcement service and beautification services to Pelican Bay residents, with principal revenue from assessments.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	1,075,297	1,300,100	1,296,300	1,329,600	-	1,329,600	2.27
Operating Expense	1,492,742	1,590,000	1,590,400	2,024,200	-	2,024,200	27.31
Indirect Cost Reimburs	76,800	66,500	66,500	104,900	-	104,900	57.74
Capital Outlay	68,232	228,400	227,000	108,000	-	108,000	(52.71)
Trans to Property Appraiser	43,176	55,000	55,000	60,000	-	60,000	9.09
Trans to Tax Collector	53,864	86,000	86,000	98,800	-	98,800	14.88
Trans to 322 Pel Bay Irr and Land	77,300	-	-	-	-	-	na
Trans to 408 Water/Sewer Fd	15,900	14,200	14,200	13,600	-	13,600	(4.23)
Reserves for Contingencies	-	32,700	-	32,700	-	32,700	0
Reserves for Capital	-	200,000	-	217,900	-	217,900	8.95
Reserves for Cash Flow	-	150,000	-	400,000	-	400,000	166.67
Reserves for Attrition	-	(20,100)	-	(20,800)	-	(20,800)	3.48
Total Appropriations	2,903,311	3,702,800	3,335,400	4,368,900	-	4,368,900	18.0%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Special Assessments	2,693,303	3,340,700	3,195,900	3,950,200	-	3,950,200	18.24
Charges For Services	-	-	-	1,500	-	1,500	na
Miscellaneous Revenues	3,003	-	16,600	-	-	-	na
Interest/Misc	15,961	4,000	10,000	6,300	-	6,300	57.50
Trans frm Property Appraiser	470	-	-	-	-	-	na
Trans frm Tax Collector	20,910	-	-	-	-	-	na
Carry Forward	891,300	525,300	721,700	608,800	-	608,800	15.90
Less 5% Required By Law	-	(167,200)	-	(197,900)	-	(197,900)	18.36
Total Funding	3,624,947	3,702,800	3,944,200	4,368,900	-	4,368,900	18.0%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

MSTU General Fund - Unincorporated Areas (111)

Fund Type: **Special Revenue**

Description: **Accounts for municipal type services provided in the unincorporated area of Collier County and is supported primarily by ad valorem taxes. Services provided include planning and zoning, code enforcement, and parks and recreation.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	14,718,662	16,023,400	15,400,400	15,839,400	346,600	16,186,000	1.01
Operating Expense	11,508,096	14,365,800	14,053,300	15,200,900	1,800	15,202,700	5.83
Indirect Cost Reimburs	2,042,800	2,414,900	2,414,900	2,414,900	-	2,414,900	0
Capital Outlay	401,443	498,000	507,100	479,900	-	479,900	(3.63)
Remittances	-	500,000	500,000	500,000	-	500,000	0
Advance/Repay to 165 Rock Rd	260,000	-	-	-	-	-	na
Advance/Repay to 186 Im CRA	268,901	-	-	-	-	-	na
Trans to Property Appraiser	243,758	275,000	275,000	283,300	-	283,300	3.02
Trans to Tax Collector	634,714	762,800	762,800	852,300	-	852,300	11.73
Trans to 001 General Fund	285,800	261,300	261,300	301,800	-	301,800	15.50
Trans to 101 Transp Op Fd	-	-	-	100,000	-	100,000	na
Trans to 107 Impact Fee Admin	25,000	75,000	75,000	75,000	-	75,000	0
Trans to 112 Landscape Fd	-	-	-	3,903,200	-	3,903,200	na
Trans to 113 Com Dev Fd	338,500	338,500	338,500	338,500	-	338,500	0
Trans to 128/712 MPO Fd	5,000	5,000	5,000	5,000	-	5,000	0
Trans to 130 GG Com Ctr Fd	393,200	412,300	412,300	422,600	-	422,600	2.50
Trans to 131 Plan Serv Fd	219,500	219,500	219,500	219,500	-	219,500	0
Trans to 166 Radio Rd E Beaut	-	-	61,200	124,300	-	124,300	na
Trans to 182 AveMaria Innov Zn	-	-	-	5,800	-	5,800	na
Trans to 186 Immok Redev Fd	59,600	73,700	73,700	100,500	-	100,500	36.36
Trans to 187 Bayshore Redev Fd	168,900	188,100	188,100	238,600	-	238,600	26.85
Trans to 710 Pub Serv Match	17,053	-	-	-	-	-	na
Trans to 712 Transp Match	18,509	-	8,600	-	-	-	na
Trans to 266 Radio Rd E Debt	-	-	-	257,000	-	257,000	na
Trans to 306 Parks Cap Fd	508,540	500,000	500,000	750,000	-	750,000	50.00
Trans to 313 Gas Tax Cap Fd	3,860,000	2,427,300	2,427,300	3,300,000	-	3,300,000	35.95
Trans to 320 Clam Bay Cap Fd	50,000	-	-	-	-	-	na
Trans to 325 Stormw Cap Fd	1,050,000	4,011,800	4,011,800	4,172,000	-	4,172,000	3.99
Trans to 523 Motor Pool Cap	-	450,000	450,000	586,000	-	586,000	30.22
Reserves for Contingencies	-	313,100	-	750,600	-	750,600	139.73
Reserves for Cash Flow	-	1,900,000	-	2,000,000	-	2,000,000	5.26
Reserves for Attrition	-	(307,500)	-	(317,700)	-	(317,700)	3.32
Total Appropriations	37,077,977	45,708,000	42,945,800	52,903,400	348,400	53,251,800	16.5%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

MSTU General Fund - Unincorporated Areas (111)

Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost MSTU General Fund	(8,444,614)	-	(5,918,900)	-	-	-	na
Ad Valorem Taxes	27,377,862	30,888,800	29,653,200	38,298,100	-	38,298,100	23.99
Delinquent Ad Valorem Taxes	88,358	50,000	50,000	50,000	-	50,000	0
Communications Services Tax	4,855,279	4,700,000	4,850,000	4,850,000	-	4,850,000	3.19
Licenses & Permits	795,166	632,000	453,800	450,000	-	450,000	(28.80)
Special Assessments	31,551	30,000	37,600	37,000	-	37,000	23.33
Charges For Services	3,160,619	3,699,900	3,730,100	3,839,800	25,000	3,864,800	4.46
Fines & Forfeitures	376,800	340,000	338,100	339,000	-	339,000	(0.29)
Miscellaneous Revenues	255,186	209,900	229,900	228,000	-	228,000	8.62
Interest/Misc	114,670	60,000	120,000	120,000	-	120,000	100.00
Advance/Repay fm 165 Rock Rd	-	51,200	51,200	102,400	-	102,400	100.00
Advance/Repay fm 186 Im CRA	-	30,000	30,000	30,000	-	30,000	0
Reimb From Other Depts	42,798	-	20,500	21,500	-	21,500	na
Trans frm Property Appraiser	29,292	100,000	100,000	100,000	-	100,000	0
Trans frm Tax Collector	240,011	100,000	100,000	100,000	-	100,000	0
Trans fm 001 Gen Fund	263,100	822,500	822,500	831,400	-	831,400	1.08
Trans fm 112 Landscape Cap	-	16,300	14,700	-	-	-	(100.00)
Trans fm 131 Dev Serv Fd	75,000	75,000	75,000	75,000	-	75,000	0
Trans fm 136 G Gate Beaut Fd	32,500	33,800	33,800	34,800	-	34,800	2.96
Trans fm 143 Vander Beaut Fd	88,400	88,900	88,900	91,500	-	91,500	2.92
Trans fm 158 Radio Rd Beaut Fd	30,900	32,300	32,300	33,200	-	33,200	2.79
Trans fm 151 Sable Palm Rd Ex Fd	2,800	2,900	2,900	2,900	-	2,900	0
Trans fm 152 Lely Golf Beaut Fd	30,700	31,700	31,700	32,600	-	32,600	2.84
Trans fm 159 Forest Lake Fd	47,200	48,400	48,400	49,800	-	49,800	2.89
Trans fm 165 Rock Rd	2,600	2,600	2,600	2,600	-	2,600	0
Trans fm 166 Radio Rd East MSTU	24,200	24,500	14,500	-	-	-	(100.00)
Trans fm 516 Prop & Cas Ins	200,000	-	-	-	-	-	na
Carry Forward	7,357,600	5,667,800	7,933,000	5,595,500	323,400	5,918,900	4.43
Less 5% Required By Law	-	(2,030,500)	-	(2,411,700)	-	(2,411,700)	18.77
Total Funding	37,077,977	45,708,000	42,945,800	52,903,400	348,400	53,251,800	16.5%

Landscaping Projects (112)

Fund Type: **Special Revenue**

Description: **Accounts for capital improvement projects for landscaping roadsides on selected County roadways and insurance reimbursements for claims from vehicular accidents that damage improved medians and associated repairs.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	57,126	-	13,300	-	-	-	-
Indirect Cost Reimburs	7,800	8,600	8,600	8,700	-	8,700	1.16
Capital Outlay	13,457	-	-	-	-	-	na
Trans to 111 Unincorp Gen Fd	-	16,300	14,700	-	-	-	(100.00)
Reserves for Capital	-	1,000	-	3,894,500	-	3,894,500	389,350.00
Total Appropriations	78,383	25,900	36,600	3,903,200	-	3,903,200	14,970.3%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	10,953	-	-	-	-	-	na
Miscellaneous Revenues	22,239	-	-	-	-	-	na
Interest/Misc	5,032	1,100	200	-	-	-	(100.00)
Trans fm 111 MSTD Gen Fd	-	-	-	3,903,200	-	3,903,200	na
Carry Forward	76,600	24,900	36,400	-	-	-	(100.00)
Less 5% Required By Law	-	(100)	-	-	-	-	(100.00)
Total Funding	114,824	25,900	36,600	3,903,200	-	3,903,200	14,970.3%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Community Development (113)

Fund Type: **Special Revenue**

Description: **Accounts for costs of community development administration, financial management, operations oversight, building permit processing, performing building inspections and contractor licensing. This fund is self-supporting through building permit revenue.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	9,596,410	11,541,700	10,397,600	13,274,100	371,400	13,645,500	18.23
Operating Expense	3,078,208	7,274,700	7,065,800	9,635,900	8,900	9,644,800	32.58
Indirect Cost Reimburs	481,600	387,000	387,000	537,100	-	537,100	38.79
Capital Outlay	547,247	902,500	902,500	1,366,300	-	1,366,300	51.39
Trans to 001 General Fund	23,573	63,300	63,300	214,200	-	214,200	238.39
Trans to 301 Co Wide Cap Fd	-	49,600	49,600	-	-	-	(100.00)
Trans to 523 Motor Pool Cap	-	784,000	784,000	236,000	-	236,000	(69.90)
Trans to 669 Utility Trust	50,000	-	-	-	-	-	na
Reserves for Contingencies	-	841,200	-	841,200	-	841,200	0
Reserves for Prepaid Services	-	-	-	4,365,500	-	4,365,500	na
Reserves for Capital	-	10,296,300	-	4,678,200	-	4,678,200	(54.56)
Reserves for Cash Flow	-	3,103,600	-	3,722,000	-	3,722,000	19.93
Reserves for Attrition	-	(230,800)	-	(265,500)	-	(265,500)	15.03
Total Appropriations	13,777,037	35,013,100	19,649,800	38,605,000	380,300	38,985,300	11.3%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost Community Development	(22,496,685)	-	(21,425,000)	-	-	-	na
Licenses & Permits	1,898,160	1,943,000	1,714,000	1,619,000	-	1,619,000	(16.68)
Building Permits	15,607,681	12,745,000	14,260,000	14,260,000	-	14,260,000	11.89
Reinspection Fees	1,817,646	1,600,000	1,600,000	1,600,000	-	1,600,000	0
Charges For Services	123,448	100,500	114,800	116,200	-	116,200	15.62
Miscellaneous Revenues	12,260	500	50,300	50,100	-	50,100	9,920.00
Interest/Misc	135,542	75,000	125,000	100,000	-	100,000	33.33
Reimb From Other Depts	247,685	250,000	250,100	250,000	-	250,000	0
Trans fm 111 MSTD Gen Fd	338,500	338,500	338,500	338,500	-	338,500	0
Trans fm 114 Pollutn Ctrl Fd	16,300	16,300	16,300	16,300	-	16,300	0
Trans fm 131 Dev Serv Fd	1,041,100	100,000	100,000	100,000	-	100,000	0
Trans fm 185 Beach Ren Ops	10,000	10,000	10,000	10,000	-	10,000	0
Carry Forward	15,025,400	18,670,000	22,495,800	21,044,700	380,300	21,425,000	14.76
Less 5% Required By Law	-	(835,700)	-	(899,800)	-	(899,800)	7.67
Total Funding	13,777,037	35,013,100	19,649,800	38,605,000	380,300	38,985,300	11.3%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Water Pollution Control (114)

Fund Type: **Special Revenue**

Description: **This fund was established by voter referendum, with a maximum millage rate of 0.1000 mill levied countywide. Services provided include ground water and surface water monitoring, pollution complaint investigation, laboratory analysis, and wastewater and sludge management.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	1,460,740	1,602,400	1,476,000	1,626,700	-	1,626,700	1.52
Operating Expense	588,768	708,300	922,900	792,000	-	792,000	11.82
Indirect Cost Reimburs	118,200	121,000	121,000	122,900	-	122,900	1.57
Capital Outlay	61,725	89,200	236,300	187,400	-	187,400	110.09
Trans to Property Appraiser	16,252	16,900	16,900	17,300	-	17,300	2.37
Trans to Tax Collector	47,527	54,300	54,300	58,200	-	58,200	7.18
Trans to 113 Com Dev Fd	16,300	16,300	16,300	16,300	-	16,300	0
Trans to 523 Motor Pool Cap	-	25,000	25,000	35,000	-	35,000	40.00
Reserves for Contingencies	-	67,100	-	73,200	-	73,200	9.09
Reserves for Capital	-	125,000	-	113,700	-	113,700	(9.04)
Reserves for Cash Flow	-	475,000	-	427,100	-	427,100	(10.08)
Reserves for Attrition	-	(26,000)	-	(33,700)	-	(33,700)	29.62
Total Appropriations	2,309,512	3,274,500	2,868,700	3,436,100	-	3,436,100	4.9%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	1,825,749	2,055,600	1,973,400	2,260,100	-	2,260,100	9.95
Delinquent Ad Valorem Taxes	3,874	-	200	-	-	-	na
Licenses & Permits	800	600	300	600	-	600	0
Charges For Services	302,527	350,600	271,500	294,100	-	294,100	(16.12)
Miscellaneous Revenues	5,014	-	-	-	-	-	na
Interest/Misc	13,190	5,000	9,600	7,500	-	7,500	50.00
Reimb From Other Depts	89,219	83,000	131,100	131,100	-	131,100	57.95
Trans frm Property Appraiser	1,950	-	-	-	-	-	na
Trans frm Tax Collector	18,453	-	-	-	-	-	na
Carry Forward	1,402,100	903,400	1,353,400	870,800	-	870,800	(3.61)
Less 5% Required By Law	-	(123,700)	-	(128,100)	-	(128,100)	3.56
Total Funding	3,662,877	3,274,500	3,739,500	3,436,100	-	3,436,100	4.9%

Sheriff Grants (115)

Fund Type: **Special Revenue**

Description: **This fund includes Sheriff's grants such as local law enforcement and victim's assistance.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Remittances	210,881	-	449,700	-	-	-	na
Reserves for Contingencies	-	291,000	-	357,600	-	357,600	22.89
Total Appropriations	210,881	291,000	449,700	357,600	-	357,600	22.9%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	69,276	-	132,400	-	-	-	na
Interest/Misc	139	-	-	-	-	-	na
Trans fm 602 Confiscd Prop	68,070	63,000	117,800	54,000	-	54,000	(14.29)
Trans fm 603 Crime Prev	73,535	228,000	199,400	303,600	-	303,600	33.16
Carry Forward	-	-	100	-	-	-	na
Total Funding	211,019	291,000	449,700	357,600	-	357,600	22.9%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Miscellaneous Grants (116)

Fund Type: **Special Revenue**

Description: **This fund was established to account for Miscellaneous Grant activities. All the grants have been moved to the Grant Funds 707 & 708. The monies in this fund are primarily sourced from a now defunct affordable housing assistance agreement with the City of Marco Island. Subject to Board of County Commissioners approval the remaining monies identified are available for affordable housing efforts in Collier County.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	-	-	-	-	85,700	85,700	na
Operating Expense	465	3,400	104,800	-	250,000	250,000	7,252.94
Trans to 708 Hum Serv Match	4,086	-	-	-	-	-	na
Total Appropriations	4,551	3,400	104,800	-	335,700	335,700	9,773.5%

Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	200,000	-	-	-	-	-	na
Interest/Misc	2,697	1,700	2,600	-	-	-	(100.00)
Carry Forward	240,700	1,800	437,900	-	335,700	335,700	18,550.00
Less 5% Required By Law	-	(100)	-	-	-	-	(100.00)
Total Funding	443,397	3,400	440,500	-	335,700	335,700	9,773.5%

Natural Resources (117)

Fund Type: **Special Revenue**

Description: **Accounts for the construction and maintenance of artificial reefs utilizing private donations.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	12,500	208,600	300	-	300	(97.60)
Total Appropriations	-	12,500	208,600	300	-	300	(97.6%)

Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	110,500	-	98,000	-	-	-	na
Interest/Misc	53	-	300	-	-	-	na
Carry Forward	-	12,500	110,600	300	-	300	(97.60)
Total Funding	110,553	12,500	208,900	300	-	300	(97.6%)

Community Development Block Grants (121)

Fund Type: **Special Revenue**

Description: **Accounts for Federal and other intergovernmental dollars designed to foster and facilitate active and planned Community Development Block Grant programs. Fund also devotes dollars to affordable housing needs throughout Collier County. All future grants will be accounted for in Grant Funds 705 & 706.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	46,911	-	62,200	-	-	-	na
Operating Expense	10,083	-	44,200	-	-	-	na
Grants and Aid	(78)	-	-	-	-	-	na
Remittances	517,226	-	2,223,800	-	-	-	na
Total Appropriations	574,143	-	2,330,200	-	-	-	na

Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	412,553	-	-	-	-	-	na
Miscellaneous Revenues	157,901	-	-	-	-	-	na
Interest/Misc	1,002	-	-	-	-	-	na
Carry Forward	-	-	2,330,200	-	-	-	na
Total Funding	571,455	-	2,330,200	-	-	-	na

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Services for Seniors - County Aging Program (123)

Fund Type: **Special Revenue**

Description: **This fund is used to provide assistance to elderly Collier County residents through excess revenues from the Senior Choice federal and state grant program as well as any local funds needed to support unfunded or underfunded mandates.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	557,038	691,000	842,000	664,000	-	664,000	(3.91)
Operating Expense	81,058	56,700	56,700	54,700	-	54,700	(3.53)
Capital Outlay	1,428	-	-	-	-	-	na
Remittances	59,001	-	-	-	-	-	na
Trans to 708 Hum Serv Match	1,858	-	3,800	-	-	-	na
Reserves for Contingencies	-	25,000	-	28,000	-	28,000	12.00
Total Appropriations	700,383	772,700	902,500	746,700	-	746,700	(3.4%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	6,118	-	-	-	-	-	na
Miscellaneous Revenues	59,001	-	-	-	-	-	na
Interest/Misc	720	700	-	-	-	-	(100.00)
Trans fm 001 Gen Fund	551,817	597,700	597,700	620,500	-	620,500	3.81
Trans fm 707/708 Human Srv Grants	136,200	104,900	104,900	98,200	-	98,200	(6.39)
Carry Forward	167,600	69,400	227,900	28,000	-	28,000	(59.65)
Total Funding	921,455	772,700	930,500	746,700	-	746,700	(3.4%)

ARRA Grants (125)

Fund Type: **Special Revenue**

Description: **To account for the American Recovery and Reinvestment Act of 2009 (ARRA) funding for purposes of stimulating the economy and create and save jobs while ensuring accountability and transparency by accurate reporting and proper management of grants.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	14,970	-	-	-	-	-	na
Total Appropriations	14,970	-	-	-	-	-	na
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	14,970	-	-	-	-	-	na
Interest/Misc	18	-	-	-	-	-	na
Total Funding	14,988	-	-	-	-	-	na

MPO Grants (128)

Fund Type: **Special Revenue**

Description: **Accounts for the expenditure of dollars connected with the Metropolitan Planning Organization transportation management functions in Collier County as mandated by Federal, State and local laws.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	4	-	7,300	-	-	-	na
Operating Expense	162	8,000	37,100	9,000	-	9,000	12.50
Total Appropriations	166	8,000	44,400	9,000	-	9,000	12.5%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	4,000	2,000	2,000	3,000	-	3,000	50.00
Miscellaneous Revenues	16	-	-	-	-	-	na
Interest/Misc	524	-	500	700	-	700	na
Trans fm 111 MSTD Gen Fd	5,000	5,000	5,000	5,000	-	5,000	0
Trans fm 711/712 Transp Grants	-	-	7,200	-	-	-	na
Carry Forward	-	1,000	30,200	500	-	500	(50.00)
Less 5% Required By Law	-	-	-	(200)	-	(200)	na
Total Funding	9,540	8,000	44,900	9,000	-	9,000	12.5%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Library E-Rate Program (129)

Fund Type: **Special Revenue**

Description: **Remaining funds in Fund 129 are refunds of telephone and internet charges provided through the E-Rate Program (<http://sl.universalservice.org>). Funds are intended to help schools and libraries provide broadband Internet access for the public and related technology services. This fund use to account for State Aid to Library Grant funds which are now budgeted in Fund 709.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	415,864	-	142,500	251,900	-	251,900	na
Capital Outlay	130,914	-	175,200	-	-	-	na
Trans to 710 Pub Serv Match	29,586	-	73,600	-	-	-	na
Reserves for Contingencies	-	-	-	12,600	-	12,600	na
Reserves for Capital	-	90,000	-	60,400	-	60,400	(32.89)
Total Appropriations	576,364	90,000	391,300	324,900	-	324,900	261.0%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	-	-	557,200	-	-	-	na
Interest/Misc	3,792	-	2,000	2,100	-	2,100	na
Carry Forward	727,500	90,000	155,000	322,900	-	322,900	258.78
Less 5% Required By Law	-	-	-	(100)	-	(100)	na
Total Funding	731,292	90,000	714,200	324,900	-	324,900	261.0%

Golden Gate Community Center (130)

Fund Type: **Special Revenue**

Description: **MSTU created to fund initial construction and on-going operations of a community center building within Golden Gate City. Primary funding is provided by ad valorem taxes generated from property owners within the MSTU and a transfer from the MSTD General Fund.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	496,730	571,200	534,400	610,900	1,800	612,700	7.27
Operating Expense	241,838	296,000	406,700	278,300	-	278,300	(5.98)
Indirect Cost Reimburs	75,500	71,800	71,800	90,400	-	90,400	25.91
Capital Outlay	-	115,900	5,900	90,900	-	90,900	(21.57)
Trans to Property Appraiser	2,568	2,900	2,900	3,400	-	3,400	17.24
Trans to Tax Collector	5,745	6,600	6,600	6,900	-	6,900	4.55
Trans to 306 Parks Cap Fd	854	-	-	-	-	-	na
Reserves for Contingencies	-	9,100	-	45,600	-	45,600	401.10
Reserves for Capital	-	122,700	-	147,700	-	147,700	20.37
Total Appropriations	823,235	1,196,200	1,028,300	1,274,100	1,800	1,275,900	6.7%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	282,365	315,000	302,400	342,100	-	342,100	8.60
Delinquent Ad Valorem Taxes	2,072	-	-	-	-	-	na
Charges For Services	224,544	259,400	262,800	262,800	-	262,800	1.31
Miscellaneous Revenues	3,324	6,100	6,100	-	-	-	(100.00)
Interest/Misc	4,847	-	3,000	2,700	-	2,700	na
Trans frm Property Appraiser	298	-	-	-	-	-	na
Trans frm Tax Collector	2,231	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	393,200	412,300	412,300	422,600	-	422,600	2.50
Carry Forward	232,300	232,500	317,800	274,300	1,800	276,100	18.75
Less 5% Required By Law	-	(29,100)	-	(30,400)	-	(30,400)	4.47
Total Funding	1,145,181	1,196,200	1,304,400	1,274,100	1,800	1,275,900	6.7%

**Collier County Government
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Planning Services (131)

Fund Type: **Special Revenue**

Description: **Accounts for costs of community development administration, engineering inspections, environmental permitting reviews as well as various planning functions. Services provided are Planning, Financial Administration, Environmental Review, and Engineering. Revenue is generated from development fees.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	3,195,756	5,323,700	4,315,700	5,770,700	-	5,770,700	8.40
Operating Expense	523,523	1,544,600	697,200	1,798,100	900	1,799,000	16.47
Indirect Cost Reimburs	309,300	219,400	219,400	233,700	-	233,700	6.52
Capital Outlay	79,930	100,000	100,000	100,000	-	100,000	0
Trans to 001 General Fund	-	-	-	9,400	-	9,400	na
Trans to 101 Transp Op Fd	75,000	125,000	125,000	125,000	-	125,000	0
Trans to 111 Unincorp Gen Fd	75,000	75,000	75,000	75,000	-	75,000	0
Trans to 113 Com Dev Fd	1,041,100	100,000	100,000	100,000	-	100,000	0
Trans to 324 Stormw Op Fd	-	-	-	70,700	-	70,700	na
Trans to 523 Motor Pool Cap	-	125,000	125,000	136,500	-	136,500	9.20
Reserves for Contingencies	-	318,700	-	419,300	-	419,300	31.57
Reserves for Prepaid Services	-	-	-	4,416,100	-	4,416,100	na
Reserves for Capital	-	6,750,300	-	6,000,000	-	6,000,000	(11.12)
Restricted for Unfunded Requests	-	500,000	-	-	-	-	(100.00)
Reserves for Cash Flow	-	1,088,100	-	1,190,500	-	1,190,500	9.41
Reserves for Attrition	-	(106,500)	-	(115,400)	-	(115,400)	8.36
Total Appropriations	5,299,609	16,163,300	5,757,300	20,329,600	900	20,330,500	25.8%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost Planning Services	(10,195,602)	-	(12,589,100)	-	-	-	na
Licenses & Permits	3,857,649	3,864,100	4,521,600	4,520,100	-	4,520,100	16.98
Reinspection Fees	582,315	529,000	620,000	620,000	-	620,000	17.20
Charges For Services	2,406,123	2,373,000	2,713,600	2,678,500	-	2,678,500	12.87
Interest/Misc	62,642	54,900	76,500	94,200	-	94,200	71.58
Reimb From Other Depts	1,382	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	219,500	219,500	219,500	219,500	-	219,500	0
Carry Forward	8,365,600	9,463,800	10,195,200	12,588,200	900	12,589,100	33.02
Less 5% Required By Law	-	(341,000)	-	(390,900)	-	(390,900)	14.63
Total Funding	5,299,609	16,163,300	5,757,300	20,329,600	900	20,330,500	25.8%

Pine Ridge Industrial Park MST&BU (132)

Fund Type: **Special Revenue**

Description: **Funds used to provide for roadway drainage improvements within the Pine Ridge Industrial Park.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	21,961	-	-	-	-	-	na
Operating Expense	11,955	2,200	2,200	100	-	100	(95.45)
Indirect Cost Reimburs	3,900	11,600	11,600	4,300	-	4,300	(62.93)
Capital Outlay	653,543	52,100	470,900	-	-	-	(100.00)
Total Appropriations	691,360	65,900	484,700	4,400	-	4,400	(93.3%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	5,213	4,200	4,000	500	-	500	(88.10)
Trans fm 232 PR Ind & N Prod Pk	305,100	13,100	13,100	-	-	-	(100.00)
Carry Forward	852,500	48,800	471,500	3,900	-	3,900	(92.01)
Less 5% Required By Law	-	(200)	-	-	-	-	(100.00)
Total Funding	1,162,813	65,900	488,600	4,400	-	4,400	(93.3%)

**Collier County Government
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Victoria Park Drainage MSTU (134)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this MSTU include monitoring drainage and water control facilities and equipment.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	367	2,400	1,900	2,400	-	2,400	0
Indirect Cost Reimburs	600	200	200	900	-	900	350.00
Capital Outlay	-	27,300	-	26,500	-	26,500	(2.93)
Trans to Property Appraiser	12	200	200	200	-	200	0
Trans to Tax Collector	37	300	300	300	-	300	0
Total Appropriations	1,016	30,400	2,600	30,300	-	30,300	(0.3%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	1,245	1,300	1,200	1,300	-	1,300	0
Interest/Misc	220	-	100	-	-	-	na
Trans frm Property Appraiser	2	-	-	-	-	-	na
Trans frm Tax Collector	15	-	-	-	-	-	na
Carry Forward	30,000	29,200	30,400	29,100	-	29,100	(0.34)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0
Total Funding	31,480	30,400	31,700	30,300	-	30,300	(0.3%)

Naples Production Park MST&BU Fund (138)

Fund Type: **Special Revenue**

Description: **Fund used to pay for roadway and drainage improvements within the Naples Production Park.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	10,779	-	-	-	-	-	na
Operating Expense	6,672	200	22,400	-	-	-	(100.00)
Indirect Cost Reimburs	5,200	7,100	7,100	1,900	-	1,900	(73.24)
Capital Outlay	812,299	654,500	1,046,400	3,600	-	3,600	(99.45)
Total Appropriations	834,950	661,800	1,075,900	5,500	-	5,500	(99.2%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	7,201	4,200	3,600	4,000	-	4,000	(4.76)
Trans fm 232 PR Ind & N Prod Pk	-	650,000	650,000	-	-	-	(100.00)
Carry Forward	1,251,700	7,800	424,000	1,700	-	1,700	(78.21)
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0
Total Funding	1,258,901	661,800	1,077,600	5,500	-	5,500	(99.2%)

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Naples Park Drainage MSTU&BU (139)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTU&BU) include maintenance of drainage systems.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	90,700	-	98,200	-	98,200	8.27
Indirect Cost Reimburs	500	200	200	500	-	500	150.00
Trans to Property Appraiser	71	100	100	100	-	100	0
Trans to Tax Collector	156	300	300	300	-	300	0
Total Appropriations	727	91,300	600	99,100	-	99,100	8.5%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	7,606	8,000	7,300	8,000	-	8,000	0
Interest/Misc	570	-	400	-	-	-	na
Trans frm Property Appraiser	8	-	-	-	-	-	na
Trans frm Tax Collector	60	-	-	-	-	-	na
Carry Forward	76,900	83,700	84,400	91,500	-	91,500	9.32
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0
Total Funding	85,144	91,300	92,100	99,100	-	99,100	8.5%

Naples Production Park Maintenance MSTU&BU (141)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTU&BU) include roadway and drainage improvements, storm water drainage, and maintenance of drainage improvements.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	54,600	-	55,200	-	55,200	1.10
Indirect Cost Reimburs	200	100	100	300	-	300	200.00
Total Appropriations	200	54,700	100	55,500	-	55,500	1.5%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	1	-	-	-	-	-	na
Interest/Misc	827	-	300	-	-	-	na
Carry Forward	54,700	54,700	55,300	55,500	-	55,500	1.46
Total Funding	55,528	54,700	55,600	55,500	-	55,500	1.5%

Pine Ridge Industrial Park MSTU&BU (142)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTU&BU) include roadway and drainage improvements, storm water drainage, and maintenance of drainage improvements.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Indirect Cost Reimburs	1,100	900	900	1,000	-	1,000	11.11
Capital Outlay	-	1,829,900	-	1,848,800	-	1,848,800	1.03
Total Appropriations	1,100	1,830,800	900	1,849,800	-	1,849,800	1.0%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	14,014	-	11,000	-	-	-	na
Carry Forward	1,826,700	1,830,800	1,839,700	1,849,800	-	1,849,800	1.04
Total Funding	1,840,714	1,830,800	1,850,700	1,849,800	-	1,849,800	1.0%

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Vanderbilt Beach MSTU (143)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this MSTU include beautification and maintenance of medians and roadways as well as the conversion of overhead utility distribution facilities to underground.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	2,684,262	1,142,300	3,193,700	1,939,000	-	1,939,000	69.75
Indirect Cost Reimburs	11,900	8,600	8,600	26,100	-	26,100	203.49
Trans to Property Appraiser	8,896	9,200	9,200	9,500	-	9,500	3.26
Trans to Tax Collector	19,963	26,800	26,800	29,400	-	29,400	9.70
Trans to 111 Unincorp Gen Fd	88,400	88,900	88,900	91,500	-	91,500	2.92
Total Appropriations	2,813,422	1,275,800	3,327,200	2,095,500	-	2,095,500	64.2%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	985,644	1,097,800	1,053,900	1,192,800	-	1,192,800	8.65
Delinquent Ad Valorem Taxes	6	-	-	-	-	-	na
Interest/Misc	35,022	2,000	15,000	2,000	-	2,000	0
Trans frm Property Appraiser	1,042	-	-	-	-	-	na
Trans frm Tax Collector	7,751	-	-	-	-	-	na
Carry Forward	5,002,700	231,000	3,218,800	960,500	-	960,500	315.80
Less 5% Required By Law	-	(55,000)	-	(59,800)	-	(59,800)	8.73
Total Funding	6,032,165	1,275,800	4,287,700	2,095,500	-	2,095,500	64.2%

Isle of Capri Fire Control District (144)

Fund Type: **Special Revenue**

Description: **This fire district is a MSTU supported by ad valorem taxes providing service to the residents of the Isle of Capri.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	904,781	903,500	-	-	-	-	(100.00)
Operating Expense	235,253	235,900	34,100	-	-	-	(100.00)
Indirect Cost Reimburs	31,400	32,200	32,200	30,200	-	30,200	(6.21)
Capital Outlay	11,180	5,700	-	-	-	-	(100.00)
Remittances	-	-	921,800	1,065,800	-	1,065,800	na
Trans to Property Appraiser	9,400	14,500	14,500	15,500	-	15,500	6.90
Trans to Tax Collector	21,831	23,200	23,200	24,900	-	24,900	7.33
Trans to 146 Ochopee Fire Fd	-	25,500	-	-	-	-	(100.00)
Reserves for Contingencies	-	4,400	-	-	-	-	(100.00)
Reserves for Cash Flow	-	-	-	202,400	-	202,400	na
Reserves for Attrition	-	(15,400)	-	-	-	-	(100.00)
Total Appropriations	1,213,846	1,229,500	1,025,800	1,338,800	-	1,338,800	8.9%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	1,041,552	1,024,900	984,000	1,098,100	-	1,098,100	7.14
Delinquent Ad Valorem Taxes	36	-	-	-	-	-	na
Charges For Services	7,391	-	-	-	-	-	na
Miscellaneous Revenues	10,619	2,500	500	500	-	500	(80.00)
Interest/Misc	4,012	1,000	1,600	1,000	-	1,000	0
Trans frm Property Appraiser	973	1,200	800	800	-	800	(33.33)
Trans frm Tax Collector	8,477	8,300	7,500	8,300	-	8,300	0
Trans fm 148 Collier Fire Fd	52,932	54,900	53,900	59,800	-	59,800	8.93
Trans fm 490 EMS Fd	3,000	3,000	3,000	3,000	-	3,000	0
Carry Forward	280,300	185,100	196,800	222,300	-	222,300	20.10
Less 5% Required By Law	-	(51,400)	-	(55,000)	-	(55,000)	7.00
Total Funding	1,409,292	1,229,500	1,248,100	1,338,800	-	1,338,800	8.9%

**Collier County Government
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Fiddler's Creek Fire District (145)

Fund Type: **Special Revenue**

Description: **Accounts Ad Valorem revenues collected from Fiddler's Creek and pay to Greater Naples Fire and Rescue District until all legislative action is complete and Fiddler's Creek taxing district is incorporated into the Greater Naples Fire and Rescue District.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Remittances	-	83,400	83,400	94,500	-	94,500	13.31
Trans to Property Appraiser	-	1,000	1,000	1,500	-	1,500	50.00
Trans to Tax Collector	-	2,600	2,600	3,000	-	3,000	15.38
Reserves for Contingencies	-	2,100	-	-	-	-	(100.00)
Total Appropriations	-	89,100	87,000	99,000	-	99,000	11.1%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	-	93,800	90,000	101,100	-	101,100	7.78
Trans frm Property Appraiser	90	-	-	-	-	-	na
Carry Forward	-	-	-	3,000	-	3,000	na
Less 5% Required By Law	-	(4,700)	-	(5,100)	-	(5,100)	8.51
Total Funding	90	89,100	90,000	99,000	-	99,000	11.1%

Ochopee Fire Control District (146)

Fund Type: **Special Revenue**

Description: **The fire district is a MSTU that provides services to the residents of Ochopee and is supported by ad valorem taxes.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	1,499,553	1,422,800	1,422,800	1,473,100	-	1,473,100	3.54
Operating Expense	233,759	271,300	278,600	259,500	-	259,500	(4.35)
Indirect Cost Reimburs	36,800	36,800	36,800	52,300	-	52,300	42.12
Capital Outlay	53,813	29,000	29,000	55,000	-	55,000	89.66
Trans to Property Appraiser	11,124	13,800	13,300	14,300	-	14,300	3.62
Trans to Tax Collector	25,753	32,200	31,000	33,400	-	33,400	3.73
Trans to 001 Gen Fd	-	147,900	147,900	147,900	-	147,900	0
Trans to 714 Co Mgr Match	1,050	-	7,400	-	-	-	na
Reserves for Contingencies	-	-	-	34,600	-	34,600	na
Reserves for Capital	-	-	-	77,400	-	77,400	na
Reserves for Attrition	-	(23,500)	-	(24,400)	-	(24,400)	3.83
Total Appropriations	1,861,852	1,930,300	1,966,800	2,123,100	-	2,123,100	10.0%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	1,187,326	1,423,300	1,365,800	1,474,400	-	1,474,400	3.59
Delinquent Ad Valorem Taxes	7,028	200	400	200	-	200	0
Charges For Services	1,317	-	16,300	-	-	-	na
Miscellaneous Revenues	4,913	1,200	4,800	1,200	-	1,200	0
Interest/Misc	2,613	100	1,100	1,000	-	1,000	900.00
Trans frm Property Appraiser	1,351	1,700	1,000	1,800	-	1,800	5.88
Trans frm Tax Collector	9,999	10,900	9,400	11,300	-	11,300	3.67
Trans fm 001 Gen Fund	519,900	565,100	565,100	565,100	-	565,100	0
Trans fm 144 Isle Of Capri Fire Fd	-	25,500	-	-	-	-	(100.00)
Trans fm 148 Collier Fire Fd	77,703	80,400	78,800	87,600	-	87,600	8.96
Carry Forward	22,400	(106,700)	(21,600)	54,300	-	54,300	(150.89)
Less 5% Required By Law	-	(71,400)	-	(73,800)	-	(73,800)	3.36
Total Funding	1,834,550	1,930,300	2,021,100	2,123,100	-	2,123,100	10.0%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Collier County Fire Control MSTD (148)

Fund Type: **Special Revenue**

Description: **The Collier County Fire Control District provides fire protection to unincorporated area residents located outside the boundaries of existing fire control districts through contractual agreements with local fire departments. Funding is provided by ad valorem taxes.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Indirect Cost Reimburs	1,600	1,100	1,100	1,600	-	1,600	45.45
Remittances	155,407	160,800	152,800	175,100	-	175,100	8.89
Trans to Property Appraiser	2,788	4,400	4,400	4,600	-	4,600	4.55
Trans to Tax Collector	6,943	7,000	7,000	7,400	-	7,400	5.71
Trans to 144 Isles of Capri Fire	52,932	54,900	53,900	59,800	-	59,800	8.93
Trans to 146 Ochopee Fire Fd	77,703	80,400	78,800	87,600	-	87,600	8.96
Total Appropriations	297,372	308,600	298,000	336,100		336,100	8.9%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	297,135	306,700	282,200	323,100	-	323,100	5.35
Delinquent Ad Valorem Taxes	237	-	-	-	-	-	na
Interest/Misc	658	100	400	-	-	-	(100.00)
Trans frm Property Appraiser	291	-	-	-	-	-	na
Trans frm Tax Collector	2,696	-	-	-	-	-	na
Carry Forward	45,900	21,900	49,600	34,200	-	34,200	56.16
Less 5% Required By Law	-	(20,100)	-	(21,200)	-	(21,200)	5.47
Total Funding	346,917	308,600	332,200	336,100		336,100	8.9%

Goodland/Horr's Island Fire District (149)

Fund Type: **Special Revenue**

Description: **This fire district is a MSTU supported by ad valorem taxes providing service to the residents of Goodland through a contractual agreement with a local fire department.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Indirect Cost Reimburs	900	600	600	900	-	900	50.00
Remittances	89,277	89,100	89,100	93,600	-	93,600	5.05
Trans to Property Appraiser	821	1,100	1,100	1,700	-	1,700	54.55
Trans to Tax Collector	2,441	2,500	2,500	3,000	-	3,000	20.00
Total Appropriations	93,439	93,300	93,300	99,200		99,200	6.3%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	90,162	94,000	86,500	100,300	-	100,300	6.70
Delinquent Ad Valorem Taxes	12	-	-	-	-	-	na
Interest/Misc	312	-	-	-	-	-	na
Trans frm Property Appraiser	89	-	-	-	-	-	na
Trans frm Tax Collector	948	-	-	-	-	-	na
Carry Forward	12,800	4,000	10,800	4,000	-	4,000	0
Less 5% Required By Law	-	(4,700)	-	(5,100)	-	(5,100)	8.51
Total Funding	104,322	93,300	97,300	99,200		99,200	6.3%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Sabal Palm Road Extension MSTU&BU (151)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTU&BU) include roadway and drainage improvements, storm water drainage, and maintenance of the existing roadway.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	20,797	117,900	10,600	116,300	-	116,300	(1.36)
Indirect Cost Reimburs	700	300	300	300	-	300	0
Trans to Property Appraiser	20	200	200	200	-	200	0
Trans to Tax Collector	68	300	300	300	-	300	0
Trans to 111 Unincorp Gen Fd	2,800	2,900	2,900	2,900	-	2,900	0
Total Appropriations	24,385	121,600	14,300	120,000	-	120,000	(1.3%)

Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	2,274	2,200	2,000	2,200	-	2,200	0
Interest/Misc	1,074	-	500	-	-	-	na
Trans frm Property Appraiser	2	-	-	-	-	-	na
Trans frm Tax Collector	26	-	-	-	-	-	na
Carry Forward	150,800	119,600	129,800	118,000	-	118,000	(1.34)
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0
Total Funding	154,178	121,600	132,300	120,000	-	120,000	(1.3%)

Lely Golf Estates Beautification MSTU (152)

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	118,904	151,600	150,800	172,400	-	172,400	13.72
Indirect Cost Reimburs	6,000	2,300	2,300	2,300	-	2,300	0
Capital Outlay	-	95,000	-	99,400	-	99,400	4.63
Trans to Property Appraiser	1,751	2,000	2,000	2,000	-	2,000	0
Trans to Tax Collector	4,847	5,500	5,500	6,000	-	6,000	9.09
Trans to 111 Unincorp Gen Fd	30,700	31,700	31,700	32,600	-	32,600	2.84
Reserves for Capital	-	-	-	70,700	-	70,700	na
Reserves for Insurance	-	100,000	-	100,000	-	100,000	0
Total Appropriations	162,203	388,100	192,300	485,400	-	485,400	25.1%

Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	192,371	214,000	205,000	233,800	-	233,800	9.25
Interest/Misc	2,093	1,000	1,000	1,000	-	1,000	0
Trans frm Property Appraiser	203	-	-	-	-	-	na
Trans frm Tax Collector	1,882	-	-	-	-	-	na
Carry Forward	214,300	183,900	248,700	262,400	-	262,400	42.69
Less 5% Required By Law	-	(10,800)	-	(11,800)	-	(11,800)	9.26
Total Funding	410,850	388,100	454,700	485,400	-	485,400	25.1%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Golden Gate Beautification MSTU (153)

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	203,340	295,300	267,800	336,000	-	336,000	13.78
Indirect Cost Reimburs	7,100	3,700	3,700	3,700	-	3,700	0
Capital Outlay	-	317,500	-	316,700	-	316,700	(0.25)
Trans to Property Appraiser	2,239	3,500	3,500	3,500	-	3,500	0
Trans to Tax Collector	4,963	6,300	6,300	6,300	-	6,300	0
Trans to 111 Unincorp Gen Fd	32,500	33,800	33,800	34,800	-	34,800	2.96
Total Appropriations	250,142	660,100	315,100	701,000	-	701,000	6.2%

Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	237,587	247,900	237,900	249,000	-	249,000	0.44
Delinquent Ad Valorem Taxes	380	-	300	-	-	-	na
Miscellaneous Revenues	190	-	5,600	-	-	-	na
Interest/Misc	4,452	1,000	2,500	1,000	-	1,000	0
Trans frm Property Appraiser	236	-	-	-	-	-	na
Trans frm Tax Collector	1,927	-	-	-	-	-	na
Carry Forward	537,600	423,700	532,300	463,500	-	463,500	9.39
Less 5% Required By Law	-	(12,500)	-	(12,500)	-	(12,500)	0
Total Funding	782,372	660,100	778,600	701,000	-	701,000	6.2%

Hawksridge Stormwater Pumping System (154)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this MSTU include operation and maintenance of stormwater pumping improvements within the Hawksridge PUD.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	2,000	25,500	27,500	-	27,500	1,275.00
Indirect Cost Reimburs	400	100	100	500	-	500	400.00
Capital Outlay	-	75,500	-	27,100	-	27,100	(64.11)
Trans to Property Appraiser	24	100	100	100	-	100	0
Trans to Tax Collector	75	200	200	200	-	200	0
Total Appropriations	499	77,900	25,900	55,400	-	55,400	(28.9%)

Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	2,609	2,700	2,400	2,700	-	2,700	0
Interest/Misc	541	-	300	-	-	-	na
Trans frm Property Appraiser	2	-	-	-	-	-	na
Trans frm Tax Collector	29	-	-	-	-	-	na
Carry Forward	73,300	75,300	76,000	52,800	-	52,800	(29.88)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0
Total Funding	76,482	77,900	78,700	55,400	-	55,400	(28.9%)

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Radio Road Beautification (158)

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	112,478	156,700	148,800	157,200	-	157,200	0.32
Indirect Cost Reimburs	3,700	2,000	2,000	2,000	-	2,000	0
Capital Outlay	-	772,300	-	747,000	-	747,000	(3.28)
Trans to Property Appraiser	2,817	2,900	2,900	2,900	-	2,900	0
Trans to Tax Collector	6,112	7,800	7,800	2,900	-	2,900	(62.82)
Trans to 111 Unincorp Gen Fd	30,900	32,300	32,300	33,200	-	33,200	2.79
Total Appropriations	156,007	974,000	193,800	945,200	-	945,200	(3.0%)

Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	297,862	310,600	298,100	114,600	-	114,600	(63.10)
Delinquent Ad Valorem Taxes	39	-	-	-	-	-	na
Interest/Misc	5,232	2,000	3,000	2,000	-	2,000	0
Trans frm Property Appraiser	294	-	-	-	-	-	na
Trans frm Tax Collector	2,373	-	-	-	-	-	na
Carry Forward	577,400	677,100	727,200	834,500	-	834,500	23.25
Less 5% Required By Law	-	(15,700)	-	(5,900)	-	(5,900)	(62.42)
Total Funding	883,200	974,000	1,028,300	945,200	-	945,200	(3.0%)

Forest Lakes Roadway & Drainage MSTU (159)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this MSTU include roadway, drainage, and beautification improvements and maintenance.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	88,119	127,100	121,100	144,000	-	144,000	13.30
Indirect Cost Reimburs	5,400	6,800	6,800	6,800	-	6,800	0
Trans to Property Appraiser	1,380	3,200	2,000	2,000	-	2,000	(37.50)
Trans to Tax Collector	3,531	3,800	3,900	4,500	-	4,500	18.42
Trans to 111 Unincorp Gen Fd	47,200	48,400	48,400	49,800	-	49,800	2.89
Trans to 259 Forest Lakes	114,200	100,000	100,000	-	-	-	(100.00)
Reserves for Capital	-	226,100	-	232,700	-	232,700	2.92
Total Appropriations	259,830	515,400	282,200	439,800	-	439,800	(14.7%)

Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	149,008	182,400	175,100	189,600	-	189,600	3.95
Delinquent Ad Valorem Taxes	282	-	-	-	-	-	na
Interest/Misc	3,350	1,000	1,500	-	-	-	(100.00)
Trans frm Property Appraiser	173	-	-	-	-	-	na
Trans frm Tax Collector	1,371	-	-	-	-	-	na
Carry Forward	470,900	341,200	365,300	259,700	-	259,700	(23.89)
Less 5% Required By Law	-	(9,200)	-	(9,500)	-	(9,500)	3.26
Total Funding	625,084	515,400	541,900	439,800	-	439,800	(14.7%)

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Immokalee Beautification (162)

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	122,405	238,300	248,600	200,900	-	200,900	(15.69)
Indirect Cost Reimburs	6,500	2,100	2,100	2,500	-	2,500	19.05
Capital Outlay	50,300	-	-	100,000	-	100,000	na
Trans to Property Appraiser	2,565	3,000	3,200	3,500	-	3,500	16.67
Trans to Tax Collector	6,030	8,000	7,000	8,000	-	8,000	0
Trans to 186 Immok Redev Fd	76,000	85,000	85,000	85,000	-	85,000	0
Reserves for Capital	-	-	-	288,300	-	288,300	na
Total Appropriations	263,800	336,400	345,900	688,200		688,200	104.6%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	278,583	334,800	321,400	342,900	-	342,900	2.42
Delinquent Ad Valorem Taxes	1,071	-	-	-	-	-	na
Miscellaneous Revenues	3,883	-	8,600	-	-	-	na
Interest/Misc	2,936	200	4,000	3,000	-	3,000	1,400.00
Trans frm Property Appraiser	318	-	-	-	-	-	na
Trans frm Tax Collector	2,341	-	-	-	-	-	na
Carry Forward	346,200	18,200	371,500	359,600	-	359,600	1,875.82
Less 5% Required By Law	-	(16,800)	-	(17,300)	-	(17,300)	2.98
Total Funding	635,332	336,400	705,500	688,200		688,200	104.6%

Bayshore/Avalon Beautification (163)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this MSTU include beautification and maintenance of medians and other public areas within the district.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	256,357	671,200	848,000	714,400	-	714,400	6.44
Indirect Cost Reimburs	7,600	11,200	11,200	8,700	-	8,700	(22.32)
Capital Outlay	98,213	3,634,000	-	3,632,800	-	3,632,800	(0.03)
Trans to Property Appraiser	7,671	9,100	9,100	9,900	-	9,900	8.79
Trans to Tax Collector	17,900	22,700	22,700	25,500	-	25,500	12.33
Trans to 187 Bayshore Redev Fd	125,500	125,500	125,500	125,500	-	125,500	0
Reserves for Contingencies	-	-	-	53,000	-	53,000	na
Reserves for Capital	-	-	-	72,700	-	72,700	na
Total Appropriations	513,242	4,473,700	1,016,500	4,642,500		4,642,500	3.8%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	835,929	907,000	870,700	950,400	-	950,400	4.79
Delinquent Ad Valorem Taxes	2,994	-	-	-	-	-	na
Interest/Misc	28,643	18,500	45,000	18,500	-	18,500	0
Trans frm Property Appraiser	861	-	-	-	-	-	na
Trans frm Tax Collector	6,950	-	-	-	-	-	na
Carry Forward	3,609,500	3,594,500	3,823,000	3,722,200	-	3,722,200	3.55
Less 5% Required By Law	-	(46,300)	-	(48,600)	-	(48,600)	4.97
Total Funding	4,484,877	4,473,700	4,738,700	4,642,500		4,642,500	3.8%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Haldeman Creek MSTU (164)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this MSTU include dredging of the Haldeman Creek waterway and maintenance within the defined area.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	23,100	23,100	23,100	-	23,100	0
Indirect Cost Reimburs	500	200	200	600	-	600	200.00
Trans to Property Appraiser	470	700	700	800	-	800	14.29
Trans to Tax Collector	1,404	1,700	1,700	1,900	-	1,900	11.76
Trans to 187 Bayshore Redev Fd	11,300	11,300	11,300	11,300	-	11,300	0
Reserves for Capital	-	278,900	-	310,300	-	310,300	11.26
Total Appropriations	13,674	315,900	37,000	348,000	-	348,000	10.2%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	51,802	59,300	57,000	63,800	-	63,800	7.59
Delinquent Ad Valorem Taxes	713	-	-	-	-	-	na
Interest/Misc	1,791	1,200	3,000	3,000	-	3,000	150.00
Trans frm Property Appraiser	56	-	-	-	-	-	na
Trans frm Tax Collector	545	-	-	-	-	-	na
Carry Forward	220,400	258,500	261,600	284,600	-	284,600	10.10
Less 5% Required By Law	-	(3,100)	-	(3,400)	-	(3,400)	9.68
Total Funding	275,306	315,900	321,600	348,000	-	348,000	10.2%

Rock Road MSTU (165)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this MSTU include roadway and drainage improvements and maintenance.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	15,439	27,400	10,400	14,000	-	14,000	(48.91)
Indirect Cost Reimburs	600	300	300	300	-	300	0
Capital Outlay	186,991	-	-	-	-	-	na
Advance/Repay to 111 Unincrp Gen Fd	-	51,200	51,200	102,400	-	102,400	100.00
Trans to Property Appraiser	273	300	300	300	-	300	0
Trans to Tax Collector	883	1,200	1,200	1,200	-	1,200	0
Trans to 111 Unincorp Gen Fd	2,600	2,600	2,600	2,600	-	2,600	0
Total Appropriations	206,785	83,000	66,000	120,800	-	120,800	45.5%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	29,444	33,200	30,000	34,700	-	34,700	4.52
Interest/Misc	399	-	300	-	-	-	na
Advance/Repay fm 111 Unincrp Gen Fd	260,000	-	-	-	-	-	na
Trans frm Property Appraiser	32	-	-	-	-	-	na
Trans frm Tax Collector	343	-	-	-	-	-	na
Carry Forward	40,100	51,500	123,500	87,800	-	87,800	70.49
Less 5% Required By Law	-	(1,700)	-	(1,700)	-	(1,700)	0
Total Funding	330,318	83,000	153,800	120,800	-	120,800	45.5%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Radio Road East Beautification MSTU (166)

Fund Type: **Special Revenue**

Description: **The Radio Road East Beautification Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing landscape improvement within the Unit.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	81,623	123,300	200,900	127,400	-	127,400	3.33
Indirect Cost Reimburs	2,600	1,300	1,300	1,300	-	1,300	0
Trans to Property Appraiser	761	2,200	1,500	2,000	-	2,000	(9.09)
Trans to Tax Collector	1,923	3,500	2,200	3,300	-	3,300	(5.71)
Trans to 111 Unincorp Gen Fd	24,200	24,500	14,500	-	-	-	(100.00)
Total Appropriations	111,107	154,800	220,400	134,000	-	134,000	(13.4%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	90,155	138,500	132,900	-	-	-	(100.00)
Interest/Misc	665	-	300	-	-	-	na
Trans frm Property Appraiser	132	-	-	-	-	-	na
Trans frm Tax Collector	747	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	-	-	61,200	124,300	-	124,300	na
Carry Forward	55,100	23,300	35,700	9,700	-	9,700	(58.37)
Less 5% Required By Law	-	(7,000)	-	-	-	-	(100.00)
Total Funding	146,799	154,800	230,100	134,000	-	134,000	(13.4%)

Platt Road MSTU (167)

Fund Type: **Special Revenue**

Description: **Provide emergency repairs to Platt Road. The principal revenue source is ad valorem taxes.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	-	5,100	5,300	-	5,300	na
Trans to Property Appraiser	-	-	100	100	-	100	na
Trans to Tax Collector	-	-	100	200	-	200	na
Reserves for Contingencies	-	-	-	400	-	400	na
Total Appropriations	-	-	5,300	6,000	-	6,000	na
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Special Assessments	-	-	5,600	5,700	-	5,700	na
Carry Forward	-	-	-	300	-	300	na
Total Funding	-	-	5,600	6,000	-	6,000	na

Teen Court (171)

Fund Type: **Special Revenue**

Description: **To provide a diversionary program for first-time juvenile misdemeanor offenders and court education programs for student volunteers. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	71,118	78,800	82,600	84,200	-	84,200	6.85
Operating Expense	3,136	3,800	3,400	3,800	-	3,800	0
Remittances	3,000	3,000	3,000	3,000	-	3,000	0
Total Appropriations	77,254	85,600	89,000	91,000	-	91,000	6.3%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Fines & Forfeitures	66,357	65,000	66,000	66,000	-	66,000	1.54
Miscellaneous Revenues	250	-	-	-	-	-	na
Interest/Misc	66	-	-	-	-	-	na
Trans fm 681 Court Admin	11,900	23,900	23,900	25,700	-	25,700	7.53
Carry Forward	1,700	-	1,700	2,600	-	2,600	na
Less 5% Required By Law	-	(3,300)	-	(3,300)	-	(3,300)	0
Total Funding	80,273	85,600	91,600	91,000	-	91,000	6.3%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Conservation Collier - Land Acquisition (172)

Fund Type: **Special Revenue**

Description: **To acquire environmentally sensitive lands through the development and implementation of innovative purchase strategies designed to promote conservation, and restoration of County's natural resources.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	-	500	500	-	500	na
Indirect Cost Reimburs	-	200	200	700	-	700	250.00
Capital Outlay	2,463	418,300	415,400	23,000	-	23,000	(94.50)
Reserves for Contingencies	-	4,100	-	2,400	-	2,400	(41.46)
Reserves for Capital	-	124,400	-	-	-	-	(100.00)
Total Appropriations	2,463	547,000	416,100	26,600	-	26,600	(95.1%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	(25)	-	-	-	-	-	na
Miscellaneous Revenues	-	-	18,600	15,300	-	15,300	na
Interest/Misc	3,159	2,600	1,500	200	-	200	(92.31)
Carry Forward	541,900	544,600	407,900	11,900	-	11,900	(97.81)
Less 5% Required By Law	-	(200)	-	(800)	-	(800)	300.00
Total Funding	545,035	547,000	428,000	26,600	-	26,600	(95.1%)

Driver Education (173)

Fund Type: **Special Revenue**

Description: **Established in FY 04, this fund accounts for the \$5.00 surcharge on all moving and non-moving civil traffic infractions excluding parking violations filed in County Court. Proceeds fund driver education programs in both public and non-public high schools.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Indirect Cost Reimburs	1,400	900	900	1,200	-	1,200	33.33
Remittances	172,000	129,700	129,700	117,800	-	117,800	(9.18)
Reserves for Contingencies	-	6,600	-	6,000	-	6,000	(9.09)
Reserves for Cash Flow	-	95,100	-	96,000	-	96,000	0.95
Total Appropriations	173,400	232,300	130,600	221,000	-	221,000	(4.9%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	142,596	144,000	131,200	131,200	-	131,200	(8.89)
Interest/Misc	1,585	400	600	400	-	400	0
Carry Forward	124,100	95,100	94,800	96,000	-	96,000	0.95
Less 5% Required By Law	-	(7,200)	-	(6,600)	-	(6,600)	(8.33)
Total Funding	268,282	232,300	226,600	221,000	-	221,000	(4.9%)

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Conservation Collier Maintenance (174)

Fund Type: **Special Revenue**

Description: **To manage and maintain acquired environmentally sensitive lands in perpetuity through the development and implementation of plans and programs that are designed to protect, conserve, and restore the County's natural resources.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	269,825	275,000	274,000	282,800	-	282,800	2.84
Operating Expense	417,722	438,100	470,000	439,400	40,000	479,400	9.43
Indirect Cost Reimburs	51,300	21,200	21,200	26,600	-	26,600	25.47
Capital Outlay	8,536	28,000	30,600	6,000	-	6,000	(78.57)
Trans to 179 Consvr Collier Proj	330,000	-	-	-	-	-	na
Trans to 710 Pub Serv Match	918	-	14,100	-	-	-	na
Reserves for Contingencies	-	76,000	-	75,300	-	75,300	(0.92)
Restricted for Unfunded Requests	-	32,078,000	-	32,146,100	-	32,146,100	0.21
Total Appropriations	1,078,300	32,916,300	809,900	32,976,200	40,000	33,016,200	0.3%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	335	-	-	-	-	-	na
Delinquent Ad Valorem Taxes	12,175	-	1,500	-	-	-	na
Intergovernmental Revenues	-	-	14,700	-	-	-	na
Charges For Services	432	-	200	-	-	-	na
Miscellaneous Revenues	78,535	27,200	16,500	3,000	-	3,000	(88.97)
Interest/Misc	238,193	161,100	276,000	327,400	-	327,400	103.23
Trans fm 179 Consvr Maint	-	500,000	500,000	-	-	-	(100.00)
Trans fm 272 Conserv Co GO Bd	54,000	84,900	65,800	5,000	-	5,000	(94.11)
Trans fm 273 Conservation Collier	37,025	200	-	-	-	-	(100.00)
Trans fm 474 Solid Waste Cap	701,600	-	-	-	-	-	na
Trans fm 703/704 Ad Srv Grants	204	-	-	-	-	-	na
Carry Forward	32,453,700	32,152,400	32,632,600	32,657,400	40,000	32,697,400	1.70
Less 5% Required By Law	-	(9,500)	-	(16,600)	-	(16,600)	74.74
Total Funding	33,576,199	32,916,300	33,507,300	32,976,200	40,000	33,016,200	0.3%

Court Information Technology Fee (178)

Fund Type: **Special Revenue**

Description: **Funding is provided by a \$2 service charge for recording documents or instruments as listed in S.28.222 F.S. These funds are used to support court-related technology throughout the various entities of the Court.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	76,929	82,000	79,700	84,200	-	84,200	2.68
Operating Expense	619,210	716,900	722,000	809,300	-	809,300	12.89
Indirect Cost Reimburs	22,400	10,700	10,700	19,000	-	19,000	77.57
Capital Outlay	57,462	140,800	116,800	51,300	-	51,300	(63.57)
Reserves for Contingencies	-	47,600	-	48,200	-	48,200	1.26
Reserves for Capital	-	531,500	-	557,900	-	557,900	4.97
Total Appropriations	776,001	1,529,500	929,200	1,569,900	-	1,569,900	2.6%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	850,946	750,000	750,000	750,000	-	750,000	0
Interest/Misc	7,561	3,800	4,700	4,200	-	4,200	10.53
Carry Forward	945,200	813,400	1,027,700	853,200	-	853,200	4.89
Less 5% Required By Law	-	(37,700)	-	(37,500)	-	(37,500)	(0.53)
Total Funding	1,803,707	1,529,500	1,782,400	1,569,900	-	1,569,900	2.6%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Conservation Collier Projects (179)

Fund Type: **Special Revenue**

Description: **This fund accounts for Conservation Collier Capital Improvement Projects**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	-	-	500	-	500	na
Capital Outlay	280,543	40,000	122,800	25,000	-	25,000	(37.50)
Trans to 174 Consvr Collier Maint	-	500,000	500,000	-	-	-	(100.00)
Reserves for Capital	-	74,300	-	56,300	-	56,300	(24.23)
Total Appropriations	280,543	614,300	622,800	81,800	-	81,800	(86.7%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	10,521	-	-	-	-	-	na
Interest/Misc	6,111	-	4,000	800	-	800	na
Trans fm 174 Conserv Collier Maint	330,000	-	-	-	-	-	na
Carry Forward	633,800	614,300	699,900	81,100	-	81,100	(86.80)
Less 5% Required By Law	-	-	-	(100)	-	(100)	na
Total Funding	980,432	614,300	703,900	81,800	-	81,800	(86.7%)

Domestic Animal Services Donations (180)

Fund Type: **Special Revenue**

Description: **This fund was established to collect and monitor donations given to Domestic Animal Services by private citizens and/or organizations for the benefit of animals and their needs.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	46,189	24,800	33,800	43,000	-	43,000	73.39
Reserves for Contingencies	-	2,400	-	4,300	-	4,300	79.17
Restricted for Unfunded Requests	-	108,700	-	109,300	-	109,300	0.55
Total Appropriations	46,189	135,900	33,800	156,600	-	156,600	15.2%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	35,488	30,000	40,000	30,000	-	30,000	0
Interest/Misc	1,022	-	1,200	1,300	-	1,300	na
Carry Forward	129,100	107,400	119,500	126,900	-	126,900	18.16
Less 5% Required By Law	-	(1,500)	-	(1,600)	-	(1,600)	6.67
Total Funding	165,610	135,900	160,700	156,600	-	156,600	15.2%

Court Maintenance Fund (181)

Fund Type: **Special Revenue**

Description: **This fund accounts for the revenue specifically created to fund State Court Facilities. On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	230,684	307,500	820,000	170,000	-	170,000	(44.72)
Capital Outlay	10,877	-	2,329,600	750,000	-	750,000	na
Reserves for Contingencies	-	30,700	-	92,000	-	92,000	199.67
Reserves for Capital	-	4,433,000	-	4,464,400	-	4,464,400	0.71
Total Appropriations	241,561	4,771,200	3,149,600	5,476,400	-	5,476,400	14.8%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Fines & Forfeitures	891,401	945,000	900,000	945,000	-	945,000	0
Interest/Misc	45,879	20,000	25,000	25,000	-	25,000	25.00
Carry Forward	6,083,800	3,854,400	6,779,500	4,554,900	-	4,554,900	18.17
Less 5% Required By Law	-	(48,200)	-	(48,500)	-	(48,500)	0.62
Total Funding	7,021,080	4,771,200	7,704,500	5,476,400	-	5,476,400	14.8%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Ave Maria Innovation Zone (182)

Fund Type: **Special Revenue**

Description:

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	-	-	1,000	-	1,000	na
Restricted for Unfunded Requests	-	-	-	30,200	-	30,200	na
Total Appropriations	-	-	-	31,200	-	31,200	na
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans fm 001 Gen Fund	-	-	-	25,400	-	25,400	na
Trans fm 111 MSTD Gen Fd	-	-	-	5,800	-	5,800	na
Total Funding	-	-	-	31,200	-	31,200	na

TDC Beach Park Facilities (183)

Fund Type: **Special Revenue**

Description: **This fund accounts for the portion of Tourist Development dollars devoted to funding beach access projects throughout Collier County. Funding is provided by 1/3 of all Category A TDC dollars.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	289,209	525,000	599,900	-	-	-	(100.00)
Indirect Cost Reimburs	13,100	11,600	11,600	8,800	-	8,800	(24.14)
Capital Outlay	859,418	672,000	5,455,800	2,165,000	-	2,165,000	222.17
Trans to Tax Collector	18,968	20,000	20,000	21,000	-	21,000	5.00
Trans to 184 TDC Promo	-	60,000	60,000	-	-	-	(100.00)
Trans to 195 TDC Beaches	-	-	310,000	-	-	-	na
Reserves for Contingencies	-	120,900	-	217,000	-	217,000	79.49
Reserves for Capital	-	8,487,200	-	5,845,100	-	5,845,100	(31.13)
Total Appropriations	1,180,695	9,896,700	6,457,300	8,256,900	-	8,256,900	(16.6%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Tourist Devel Tax	948,383	877,600	968,100	987,500	-	987,500	12.52
Interest/Misc	91,840	60,000	85,000	85,000	-	85,000	41.67
Trans frm Tax Collector	7,365	-	-	-	-	-	na
Carry Forward	12,862,500	9,006,100	12,642,200	7,238,000	-	7,238,000	(19.63)
Less 5% Required By Law	-	(47,000)	-	(53,600)	-	(53,600)	14.04
Total Funding	13,910,088	9,896,700	13,695,300	8,256,900	-	8,256,900	(16.6%)

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

TDC Tourism Promotion Fund (184)

Fund Type: **Special Revenue**

Description: **This fund accounts for the portion of tourist development tax dollars that fund marketing and promotion activities. The tourist tax is 4% and is levied against short-term (6 month or less) rentals that include hotel, motel rooms, condominiums and houses, campgrounds and other lodgings.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	5,921,266	9,290,900	9,150,900	9,562,300	-	9,562,300	2.92
Indirect Cost Reimburs	29,700	61,700	61,700	90,800	-	90,800	47.16
Trans to Tax Collector	148,745	137,600	151,800	155,000	-	155,000	12.65
Trans to 196 TDC Eco Disaster	-	3,432,500	-	-	-	-	(100.00)
Reserves for Contingencies	-	109,300	-	98,000	-	98,000	(10.34)
Restricted for Unfunded Requests	-	400,000	-	6,600,300	-	6,600,300	1,550.08
Total Appropriations	6,099,712	13,432,000	9,364,400	16,506,400		16,506,400	22.9%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Tourist Devel Tax	7,437,267	6,881,900	7,592,200	7,744,000	-	7,744,000	12.53
Miscellaneous Revenues	36,838	-	41,000	-	-	-	na
Interest/Misc	45,807	30,000	81,000	-	-	-	(100.00)
Trans frm Tax Collector	57,754	-	-	-	-	-	na
Trans fm 183 TDC Beach Pk	-	60,000	60,000	-	-	-	(100.00)
Trans fm 194 TDC Prom Fd	-	631,400	987,900	833,600	-	833,600	32.02
Trans fm 195 TDC Cap Fd	-	90,000	90,000	-	-	-	(100.00)
Trans fm 196 TDC Dis	-	12,000	12,000	12,000	-	12,000	0
Carry Forward	5,937,400	6,072,300	8,816,300	8,316,000	-	8,316,000	36.95
Less 5% Required By Law	-	(345,600)	-	(399,200)	-	(399,200)	15.51
Total Funding	13,515,066	13,432,000	17,680,400	16,506,400		16,506,400	22.9%

TDC - Engineering (185)

Fund Type: **Special Revenue**

Description: **This fund was created to provide for management and administration of Tourist Development Tax (TDC) Category A funded beach renourishment projects, beach and pass monitoring and maintenance as well as beach park facilities projects. The principal source of funding is a transfer from TDC Beach Renourishment Fund 195.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	462,649	546,100	537,800	580,000	-	580,000	6.21
Operating Expense	112,205	117,600	114,700	126,100	-	126,100	7.23
Indirect Cost Reimburs	43,900	45,200	45,200	49,700	-	49,700	9.96
Capital Outlay	4,271	-	2,200	-	-	-	na
Trans to 113 Com Dev Fd	10,000	10,000	10,000	10,000	-	10,000	0
Reserves for Contingencies	-	23,700	-	33,300	-	33,300	40.51
Total Appropriations	633,025	742,600	709,900	799,100		799,100	7.6%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	351	-	-	-	-	-	na
Interest/Misc	1,085	300	900	900	-	900	200.00
Trans fm 195 TDC Cap Fd	643,300	669,100	669,100	759,900	-	759,900	13.57
Carry Forward	67,500	73,200	78,200	38,300	-	38,300	(47.68)
Total Funding	712,236	742,600	748,200	799,100		799,100	7.6%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Immokalee Redevelopment (186)

Fund Type: **Special Revenue**

Description: **Established in FY 01 to implement the Immokalee Component Section of the Collier County Community Redevelopment Plan adopted by the Community Redevelopment Agency (CRA).**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	242,272	261,200	225,300	245,400	-	245,400	(6.05)
Operating Expense	109,308	157,200	118,200	163,300	-	163,300	3.88
Indirect Cost Reimburs	26,500	52,700	52,700	51,900	-	51,900	(1.52)
Capital Outlay	-	-	5,000	5,000	-	5,000	na
Grants and Aid	30,976	55,000	37,000	55,000	-	55,000	0
Advance/Repay to 111 Unincrp Gen Fd	-	30,000	30,000	30,000	-	30,000	0
Trans to 705 Housing Grants	192,708	-	-	-	-	-	na
Trans to 715 Im CRA Grants	76,193	-	-	-	-	-	na
Reserves for Contingencies	-	52,300	-	55,000	-	55,000	5.16
Reserves for Capital	-	69,000	-	294,000	-	294,000	326.09
Total Appropriations	677,958	677,400	468,200	899,600	-	899,600	32.8%

Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	2,130	800	2,000	2,000	-	2,000	150.00
Deferred Impact Fees	710	-	-	-	-	-	na
Advance/Repay fm 111 Unincrp Gen Fd	268,901	-	-	-	-	-	na
Trans fm 001 Gen Fund	296,400	366,600	366,600	444,100	-	444,100	21.14
Trans fm 111 MSTD Gen Fd	59,600	73,700	73,700	100,500	-	100,500	36.36
Trans fm 162 Immokalee Beaut Fd	76,000	85,000	85,000	85,000	-	85,000	0
Carry Forward	183,200	151,400	209,000	268,100	-	268,100	77.08
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0
Total Funding	886,942	677,400	736,300	899,600	-	899,600	32.8%

Bayshore/Gateway Triangle Redevelopment (187)

Fund Type: **Special Revenue**

Description: **Established in FY 01 to implement the Bayshore/Gateway Triangle Component Section of the Collier County Community Redevelopment Plan adopted by the Community Redevelopment Agency (CRA).**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	240,073	273,700	274,800	277,400	-	277,400	1.35
Operating Expense	95,075	175,700	170,000	264,300	-	264,300	50.43
Indirect Cost Reimburs	30,000	52,400	52,400	50,800	-	50,800	(3.05)
Grants and Aid	-	15,000	18,000	50,000	-	50,000	233.33
Trans to 287 CRA Loan	905,700	858,500	858,500	832,800	-	832,800	(2.99)
Reserves for Contingencies	-	51,600	-	49,000	-	49,000	(5.04)
Reserves for Capital	-	410,000	-	746,800	-	746,800	82.15
Total Appropriations	1,270,849	1,836,900	1,373,700	2,271,100	-	2,271,100	23.6%

Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	421,170	150,000	122,200	62,400	-	62,400	(58.40)
Interest/Misc	5,228	2,200	9,000	7,800	-	7,800	254.55
Trans fm 001 Gen Fund	840,900	936,100	936,100	1,054,000	-	1,054,000	12.59
Trans fm 111 MSTD Gen Fd	168,900	188,100	188,100	238,600	-	238,600	26.85
Trans fm 163 Baysh/Av Beaut Fd	125,500	125,500	125,500	125,500	-	125,500	0
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0
Trans fm 717/718 Baysh CRA Grants	496	-	-	-	-	-	na
Carry Forward	452,400	431,700	756,600	775,100	-	775,100	79.55
Less 5% Required By Law	-	(8,000)	-	(3,600)	-	(3,600)	(55.00)
Total Funding	2,025,893	1,836,900	2,148,800	2,271,100	-	2,271,100	23.6%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

800 MHz Intergovernmental Radio Communication Program (188)

Fund Type: **Special Revenue**

Description: **Provides funding for operating and maintenance costs of the 800 MHz radio system. Revenue is generated from a \$12.50 surcharge on moving traffic violations. A transfer from the General Fund is required to fully fund the operational costs for the 800 MHz radio system.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	1,182,755	1,230,500	1,197,000	1,252,400	-	1,252,400	1.78
Indirect Cost Reimburs	11,000	9,800	9,800	10,900	-	10,900	11.22
Total Appropriations	1,193,755	1,240,300	1,206,800	1,263,300	-	1,263,300	1.9%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	265,135	295,700	289,800	289,700	-	289,700	(2.03)
Miscellaneous Revenues	134,982	131,000	134,300	133,700	-	133,700	2.06
Interest/Misc	1,279	300	300	200	-	200	(33.33)
Reimb From Other Depts	136,696	130,000	136,600	130,100	-	130,100	0.08
Trans fm 001 Gen Fund	632,900	673,500	673,500	663,900	-	663,900	(1.43)
Carry Forward	61,400	31,200	39,200	66,900	-	66,900	114.42
Less 5% Required By Law	-	(21,400)	-	(21,200)	-	(21,200)	(0.93)
Total Funding	1,232,392	1,240,300	1,273,700	1,263,300	-	1,263,300	1.9%

E911 Wireless Emergency Phone System (189)

Fund Type: **Special Revenue**

Description: **Established to provide for costs associated with the Emergency 911 telephone system. This fund contains residual collections to be spent down pursuant to Florida Statutes. Revenues are currently being posted into Fund 611.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Remittances	25,882	5,600	546,800	-	-	-	(100.00)
Total Appropriations	25,882	5,600	546,800	-	-	-	(100.0%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	4,032	4,000	1,300	-	-	-	(100.00)
Carry Forward	567,300	1,800	545,500	-	-	-	(100.00)
Less 5% Required By Law	-	(200)	-	-	-	-	(100.00)
Total Funding	571,332	5,600	546,800	-	-	-	(100.0%)

Miscellaneous Florida Statutes Fund (190)

Fund Type: **Special Revenue**

Description: **Accounts for revenues generated by concession fees from the County's Government Complex Snack Bar to be used to improve handicapped and general accessibility to government facilities.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	24,649	77,600	77,600	23,000	-	23,000	(70.36)
Capital Outlay	-	8,000	8,000	-	-	-	(100.00)
Total Appropriations	24,649	85,600	85,600	23,000	-	23,000	(73.1%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	20,147	19,200	17,100	17,100	-	17,100	(10.94)
Interest/Misc	557	100	300	-	-	-	(100.00)
Carry Forward	79,000	67,300	75,000	6,800	-	6,800	(89.90)
Less 5% Required By Law	-	(1,000)	-	(900)	-	(900)	(10.00)
Total Funding	99,704	85,600	92,400	23,000	-	23,000	(73.1%)

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Court Innovations (192)

Fund Type: **Special Revenue**

Description: **Provides guardianship services to indigent, incapacitated adults. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	188,000	193,000	192,000	193,000	-	193,000	0
Total Appropriations	188,000	193,000	192,000	193,000	-	193,000	0 %
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Fines & Forfeitures	66,357	65,000	66,000	66,000	-	66,000	1.54
Interest/Misc	95	-	-	-	-	-	na
Trans fm 681 Court Admin	127,500	131,300	131,300	118,100	-	118,100	(10.05)
Carry Forward	1,800	-	6,900	12,200	-	12,200	na
Less 5% Required By Law	-	(3,300)	-	(3,300)	-	(3,300)	0
Total Funding	195,753	193,000	204,200	193,000	-	193,000	0 %

TDC Category C - Non County Museum (193)

Fund Type: **Special Revenue**

Description: **This fund distributes monies on a grant request basis to non-county museum facilities. The tourist tax is 4% and is levied against short-term (6 month or less) rentals that include hotel, motel rooms, condominiums and houses, campgrounds and other lodgings.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Indirect Cost Reimburs	1,400	700	700	1,800	-	1,800	157.14
Remittances	56,667	40,000	40,000	425,000	-	425,000	962.50
Trans to Tax Collector	10,094	9,300	10,300	10,500	-	10,500	12.90
Restricted for Unfunded Requests	-	1,772,200	-	2,082,400	-	2,082,400	17.50
Total Appropriations	68,161	1,822,200	51,000	2,519,700	-	2,519,700	38.3%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Tourist Devel Tax	504,703	467,000	515,200	525,500	-	525,500	12.53
Interest/Misc	8,129	6,000	14,000	20,000	-	20,000	233.33
Trans frm Tax Collector	3,919	-	-	-	-	-	na
Trans fm 198 Museum Fd	-	140,700	140,700	-	-	-	(100.00)
Carry Forward	942,200	1,232,300	1,382,600	2,001,500	-	2,001,500	62.42
Less 5% Required By Law	-	(23,800)	-	(27,300)	-	(27,300)	14.71
Total Funding	1,458,951	1,822,200	2,052,500	2,519,700	-	2,519,700	38.3%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

TDC - Administration & Operations (194)

Fund Type: **Special Revenue**

Description: **This fund was established to monitor special events and promotion of the County. The tourist tax is 4% and is levied against short-term (6 months or less) rentals that include hotel and motel rooms, condominiums and houses, campgrounds, and other lodgings.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	900,427	1,017,500	999,700	1,050,000	-	1,050,000	3.19
Operating Expense	365,709	429,800	418,400	436,100	-	436,100	1.47
Indirect Cost Reimburs	61,000	54,300	54,300	72,600	-	72,600	33.70
Capital Outlay	1,990	4,000	4,000	10,000	-	10,000	150.00
Trans to Tax Collector	49,233	45,500	50,300	52,000	-	52,000	14.29
Trans to 184 TDC Promo	-	631,400	987,900	833,600	-	833,600	32.02
Reserves for Attrition	-	(16,700)	-	(17,400)	-	(17,400)	4.19
Total Appropriations	1,378,359	2,165,800	2,514,600	2,436,900	-	2,436,900	12.5%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Tourist Devel Tax	2,461,644	2,277,800	2,512,900	2,563,200	-	2,563,200	12.53
Interest/Misc	5,910	2,000	10,000	2,000	-	2,000	0
Trans frm Tax Collector	19,116	-	-	-	-	-	na
Carry Forward	(5,100)	-	(8,300)	-	-	-	na
Less 5% Required By Law	-	(114,000)	-	(128,300)	-	(128,300)	12.54
Total Funding	2,481,569	2,165,800	2,514,600	2,436,900	-	2,436,900	12.5%

TDC - Beach Renourishment (195)

Fund Type: **Special Revenue**

Description: **This fund is dedicated to beach renourishment activities. The tourist tax is 4% and is levied against short-term (6 months or less) rentals that include hotel and motel rooms, condominiums and houses, campgrounds, and other lodgings.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	36,165	-	14,500	-	-	-	na
Operating Expense	1,227,742	3,022,200	5,126,700	858,000	-	858,000	(71.61)
Indirect Cost Reimburs	62,100	68,700	40,100	46,600	-	46,600	(32.17)
Capital Outlay	2,552,707	3,079,000	4,930,000	9,040,000	-	9,040,000	193.60
Trans to Tax Collector	156,013	145,000	160,000	163,000	-	163,000	12.41
Trans to 001 General Fund	160,000	164,800	164,800	166,500	-	166,500	1.03
Trans to 184 TDC Promo	-	90,000	90,000	-	-	-	(100.00)
Trans to 185 TDC Eng	643,300	669,100	669,100	759,900	-	759,900	13.57
Reserves for Reimb to State	-	13,200,000	-	5,000,000	-	5,000,000	(62.12)
Reserves for Capital	-	10,597,600	-	18,900,600	-	18,900,600	78.35
Total Appropriations	4,838,027	31,036,400	11,195,200	34,934,600	-	34,934,600	12.6%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Tourist Devel Tax	7,800,644	7,218,100	7,963,100	8,122,300	-	8,122,300	12.53
Intergovernmental Revenues	363,880	-	253,000	-	-	-	na
FEMA - Fed Emerg Mgt Agency	470,658	-	8,900	-	-	-	na
Miscellaneous Revenues	17,330	-	22,200	-	-	-	na
Interest/Misc	178,275	90,000	90,000	120,000	-	120,000	33.33
Reimb From Other Depts	-	-	-	1,250,000	-	1,250,000	na
Trans frm Tax Collector	60,575	-	-	-	-	-	na
Trans fm 183 TDC Beach Pk	-	-	310,000	-	-	-	na
Carry Forward	24,527,400	24,093,800	28,402,400	25,854,400	-	25,854,400	7.31
Less 5% Required By Law	-	(365,500)	-	(412,100)	-	(412,100)	12.75
Total Funding	33,418,763	31,036,400	37,049,600	34,934,600	-	34,934,600	12.6%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

TDC - Promotion Reserve & Projects (196)

Fund Type: **Special Revenue**

Description: **This fund was established to promote and regenerate tourism after a natural disaster. The tourist tax is 4% and is levied against short-term (6 months or less) rentals that include hotel and motel rooms, condominiums and houses, campgrounds, and other lodgings.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Indirect Cost Reimburs	2,600	100	100	300	-	300	200.00
Trans to 184 TDC Promo	-	12,000	12,000	12,000	-	12,000	0
Reserves for Capital	-	2,696,700	-	-	-	-	(100.00)
Restricted for Unfunded Requests	-	1,500,000	-	263,900	-	263,900	(82.41)
Reserve for Disaster Stimulus Advertising	-	-	-	500,000	-	500,000	na
Total Appropriations	2,600	4,208,800	12,100	776,200	-	776,200	(81.6%)

Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	5,597	12,000	12,000	12,000	-	12,000	0
Trans fm 184 TDC Promo	-	3,432,500	-	-	-	-	(100.00)
Carry Forward	767,600	765,000	765,000	764,900	-	764,900	(0.01)
Less 5% Required By Law	-	(700)	-	(700)	-	(700)	0
Total Funding	773,197	4,208,800	777,000	776,200	-	776,200	(81.6%)

Museum (198)

Fund Type: **Special Revenue**

Description: **Established for operations of the Collier County Museum. The principal funding source is tourist tax revenues.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	981,430	1,121,300	1,121,900	1,198,800	-	1,198,800	6.91
Operating Expense	495,432	514,300	511,000	552,000	76,500	628,500	22.20
Indirect Cost Reimburs	219,800	244,900	244,900	217,800	-	217,800	(11.07)
Capital Outlay	59,770	2,000	2,000	4,200	30,500	34,700	1,635.00
Trans to Tax Collector	40,711	40,400	42,000	42,500	-	42,500	5.20
Trans to 193 TDC Museum	-	140,700	140,700	-	-	-	(100.00)
Trans to 314 Museum Cap	282,000	452,100	452,100	311,600	-	311,600	(31.08)
Reserves for Contingencies	-	51,700	-	50,000	-	50,000	(3.29)
Reserves for Cash Flow	-	200,000	-	200,000	-	200,000	0
Reserves for Attrition	-	(17,800)	-	(19,400)	-	(19,400)	8.99
Total Appropriations	2,079,143	2,749,600	2,514,600	2,557,500	107,000	2,664,500	(3.1%)

Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Tourist Devel Tax	2,035,549	1,883,500	2,077,900	2,119,500	-	2,119,500	12.53
Charges For Services	14,615	27,000	21,000	15,000	-	15,000	(44.44)
Miscellaneous Revenues	35,415	33,000	22,000	15,000	-	15,000	(54.55)
Interest/Misc	4,530	2,400	6,000	4,000	-	4,000	66.67
Trans fm Tax Collector	15,807	-	-	-	-	-	na
Trans fm 001 Gen Fund	140,700	200,000	-	200,000	-	200,000	0
Carry Forward	643,400	701,000	806,400	311,700	107,000	418,700	(40.27)
Less 5% Required By Law	-	(97,300)	-	(107,700)	-	(107,700)	10.69
Total Funding	2,890,016	2,749,600	2,933,300	2,557,500	107,000	2,664,500	(3.1%)

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

911 Emergency Phone System Enhancement (199)

Fund Type: **Special Revenue**

Description: **Established to provide for costs associated with the Emergency 911 telephone system. This fund contains residual collections to be spent down pursuant to Florida Statutes. Revenues are currently being posted into Fund 611.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Remittances	239,922	638,700	382,900	324,200	-	324,200	(49.24)
Total Appropriations	239,922	638,700	382,900	324,200	-	324,200	(49.2%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	5,984	5,000	6,200	6,200	-	6,200	24.00
Carry Forward	928,900	633,900	695,000	318,300	-	318,300	(49.79)
Less 5% Required By Law	-	(200)	-	(300)	-	(300)	50.00
Total Funding	934,884	638,700	701,200	324,200	-	324,200	(49.2%)

Gas Tax Revenue Refunding Bonds, Series 2003/2012 & 2005/2014 (212)

Fund Type: **Debt Service**

Description: **The Gas Tax Revenue Bonds, Series 2012 refunded the 2003 Road Improvement Refunding Revenue Bonds. Gas Tax Revenue Bonds, Series 2014 partially refunded the 2005 Gas Tax Revenue Bonds. Both the Series 2003 and Series 2005 Bonds provided funding for acquisition, construction, and reconstruction of roads and bridges and other transportation improvements. Revenues pledged include the 5-cent, 6-cent, 7th cent and 9th cent Gas Taxes with final maturity in June 2025. The County Seventh Cent Gas Tax is deposited directly into the Gas Tax Debt Service Fund (212) and the remaining funding is a transfer from the Gas Tax Construction Fund (313).**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Arbitrage Services	5,848	7,000	7,000	7,000	-	7,000	0
Debt Service	(325)	10,000	10,000	10,000	-	10,000	0
Debt Service - Principal	9,440,000	9,900,000	9,900,000	10,195,000	-	10,195,000	2.98
Debt Service - Interest Expense	3,697,146	3,242,000	3,242,000	2,939,200	-	2,939,200	(9.34)
Reserves for Debt Service	-	-	-	737,600	-	737,600	na
Total Appropriations	13,142,668	13,159,000	13,159,000	13,888,800	-	13,888,800	5.5%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Gas Taxes	-	-	-	1,800,000	-	1,800,000	na
Interest/Misc	14,530	100	1,000	2,000	-	2,000	1,900.00
Trans fm 313 Gas Tax Cap Fd	13,141,600	13,142,900	13,142,900	12,150,000	-	12,150,000	(7.55)
Carry Forward	28,500	16,000	42,000	26,900	-	26,900	68.13
Less 5% Required By Law	-	-	-	(90,100)	-	(90,100)	na
Total Funding	13,184,630	13,159,000	13,185,900	13,888,800	-	13,888,800	5.5%

Sales Tax Revenue Refunding Bonds, Series 2003 (215)

Fund Type: **Debt Service**

Description: **These bonds refunded the 1986 sales tax bonds and financed the construction of the Development Services Building expansion/parking garage and Jail expansion/parking garage improvements. The revenue pledged was the half-cent sales tax. In FY 2012, these bonds were partially refunded and the balance was refunded in FY 2013. The Special Obligation Bonds, Series 2011 and Series 2013 are accounted for in Fund 298.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans to 298 Sp Ob Bd '10	1,232	-	-	-	-	-	na
Total Appropriations	1,232	-	-	-	-	-	na
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	6	-	-	-	-	-	na
Carry Forward	1,200	-	-	-	-	-	na
Total Funding	1,206	-	-	-	-	-	na

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Sales Tax Revenue Refunding Bonds, Series 2005 (216)

Fund Type: **Debt Service**

Description: **Bond proceeds were used to fund the construction of the North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, EOC and refinance Commercial Paper principal outstanding as of September 30, 2005. The revenue pledged was the half-cent sales tax. In FY 2012, these bonds were partially refunded and the balance was refunded in FY 2013. The Special Obligation Bonds, Series 2011 and Series 2013 are accounted for in Fund 298.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans to 298 Sp Ob Bd '10	1,989	-	-	-	-	-	na
Total Appropriations	1,989	-	-	-	-	-	na
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	11	-	-	-	-	-	na
Carry Forward	1,900	-	-	-	-	-	na
Total Funding	1,911	-	-	-	-	-	na

Caribbean Gardens General Obligation Bond Fund (220)

Fund Type: **Debt Service**

Description: **Fund the purchase of Caribbean Gardens.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans to 001 General Fund	950	1,400	500	1,000	-	1,000	(28.57)
Total Appropriations	950	1,400	500	1,000	-	1,000	(28.6%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	6	-	-	-	-	-	na
Delinquent Ad Valorem Taxes	944	1,500	500	1,000	-	1,000	(33.33)
Interest/Misc	-	-	-	-	-	-	na
Carry Forward	1,500	-	-	-	-	-	na
Less 5% Required By Law	-	(100)	-	-	-	-	(100.00)
Total Funding	2,449	1,400	500	1,000	-	1,000	(28.6%)

Naples Park Drainage Assessment Bonds, Series 1997 (226)

Fund Type: **Debt Service**

Description: **Ordinance 95-44 amended Ordinance 86-37 to provide for the assessment of the benefited properties in the Naples Park Area for the design, construction and financing of drainage and ditch enclosures in the vicinity of 91st / 92nd Avenue and 8th Street. The revenue pledged is a special assessment to the property owners within the MSBU, with final maturity in September 2012.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	12,000	-	12,000	-	12,000	0
Total Appropriations	-	12,000	-	12,000	-	12,000	0 %
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	85	100	100	100	-	100	0
Carry Forward	11,800	11,900	11,800	11,900	-	11,900	0
Total Funding	11,885	12,000	11,900	12,000	-	12,000	0 %

**Collier County Government
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Pine Ridge / Naples Production Park Assessment Bond, Series 1993 (232)

Fund Type: **Debt Service**

Description: **This special assessment bond, with final maturity in October 2013 was used to finance capital improvements within the respective industrial parks.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans to 132 Pine Ridge	305,100	13,100	13,100	-	-	-	(100.00)
Trans to 138 Naples Prod Pk	-	650,000	650,000	-	-	-	(100.00)
Reserves for Debt Service	-	193,200	-	198,100	-	198,100	2.54
Total Appropriations	305,100	856,300	663,100	198,100	-	198,100	(76.9%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	7,325	4,000	4,000	2,000	-	2,000	(50.00)
Carry Forward	1,153,100	852,500	855,300	196,200	-	196,200	(76.99)
Less 5% Required By Law	-	(200)	-	(100)	-	(100)	(50.00)
Total Funding	1,160,425	856,300	859,300	198,100	-	198,100	(76.9%)

Euclid and Lakeland (253)

Fund Type: **Debt Service**

Description: **This special assessment bond was used to finance capital improvements within the respective residential area.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Reserves for Debt Service	-	90,100	-	90,700	-	90,700	0.67
Total Appropriations	-	90,100	-	90,700	-	90,700	0.7%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	644	500	500	500	-	500	0
Carry Forward	89,100	89,600	89,700	90,200	-	90,200	0.67
Total Funding	89,744	90,100	90,200	90,700	-	90,700	0.7%

Forest Lakes Roadway Limited General Obligation Bonds, 2007 (259)

Fund Type: **Debt Service**

Description: **This Limited General Obligation Bond, with final maturity in January 2022 was used to finance capital improvements within the respective residential area.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Arbitrage Services	2,569	3,500	2,600	3,500	-	3,500	0
Debt Service	371	-	400	500	-	500	na
Debt Service - Principal	410,000	425,000	425,000	440,000	-	440,000	3.53
Debt Service - Interest Expense	147,475	130,800	130,800	113,500	-	113,500	(13.23)
Trans to Property Appraiser	3,374	4,700	3,500	4,700	-	4,700	0
Trans to Tax Collector	9,284	12,800	12,800	14,100	-	14,100	10.16
Reserves for Debt Service	-	750,000	-	650,000	-	650,000	(13.33)
Reserves for Cash Flow	-	55,600	-	55,400	-	55,400	(0.36)
Total Appropriations	573,073	1,382,400	575,100	1,281,700	-	1,281,700	(7.3%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	391,756	428,600	411,500	473,400	-	473,400	10.45
Delinquent Ad Valorem Taxes	716	-	-	-	-	-	na
Interest/Misc	7,011	2,000	4,000	2,000	-	2,000	0
Trans frm Property Appraiser	407	-	-	-	-	-	na
Trans frm Tax Collector	3,605	-	-	-	-	-	na
Trans fm 159 Forest Lake Fd	114,200	100,000	100,000	-	-	-	(100.00)
Carry Forward	944,900	873,200	889,600	830,000	-	830,000	(4.95)
Less 5% Required By Law	-	(21,400)	-	(23,700)	-	(23,700)	10.75
Total Funding	1,462,595	1,382,400	1,405,100	1,281,700	-	1,281,700	(7.3%)

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Radio Road East MSTU Limited General Obligation Bond (266)

Fund Type: **Debt Service**

Description: **This bank loan , with final maturity in June 2022 was used to finance capital improvements within the respective residential area.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Arbitrage Services	2,569	3,000	2,600	3,000	-	3,000	0
Debt Service	-	2,800	-	1,000	-	1,000	(64.29)
Debt Service - Principal	50,662	52,500	52,500	354,300	-	354,300	574.86
Debt Service - Interest Expense	14,417	12,700	12,700	3,500	-	3,500	(72.44)
Trans to Property Appraiser	723	1,500	1,000	1,500	-	1,500	0
Trans to Tax Collector	1,929	2,900	2,200	1,000	-	1,000	(65.52)
Reserves for Future Debt Service	-	91,100	-	-	-	-	(100.00)
Reserves for Cash Flow	-	6,500	-	-	-	-	(100.00)
Total Appropriations	70,301	173,000	71,000	364,300	-	364,300	110.6%

Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	90,421	70,600	67,700	-	-	-	(100.00)
Interest/Misc	866	-	500	-	-	-	na
Trans frm Property Appraiser	67	-	-	-	-	-	na
Trans frm Tax Collector	749	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	-	-	-	257,000	-	257,000	na
Carry Forward	88,300	105,900	110,100	107,300	-	107,300	1.32
Less 5% Required By Law	-	(3,500)	-	-	-	-	(100.00)
Total Funding	180,403	173,000	178,300	364,300	-	364,300	110.6%

Conservation Collier Limited General Obligation Bonds, Series 2005A (272)

Fund Type: **Debt Service**

Description: **Voter approved debt to purchase environmentally sensitive land for Conservation Collier, bond service is through January 1, 2013.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans to 174 Consvr Collier Maint	54,000	84,900	65,800	5,000	-	5,000	(94.11)
Total Appropriations	54,000	84,900	65,800	5,000	-	5,000	(94.1%)

Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	(108)	-	100	-	-	-	na
Delinquent Ad Valorem Taxes	10,978	-	-	5,000	-	5,000	na
Interest/Misc	575	300	200	300	-	300	0
Carry Forward	108,000	84,600	65,500	-	-	-	(100.00)
Less 5% Required By Law	-	-	-	(300)	-	(300)	na
Total Funding	119,445	84,900	65,800	5,000	-	5,000	(94.1%)

Conservation Collier Limited General Obligation Bonds, Series 2008 (273)

Fund Type: **Debt Service**

Description: **Voter approved debt to purchase approximately 2,511 acres of environmentally sensitive real property located in the Lake Trafford Area, commonly known as Pepper Ranch, for Conservation Collier. On April 12, 2011 the prepayment of bond service (previously through January 1, 2013) was approved.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans to 174 Consvr Collier Maint	37,025	200	-	-	-	-	(100.00)
Total Appropriations	37,025	200	-	-	-	-	(100.0%)

Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	116	200	-	-	-	-	(100.00)
Carry Forward	36,900	-	-	-	-	-	na
Total Funding	37,016	200	-	-	-	-	(100.0%)

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

CRA Taxable Note (Fifth Third Bank), Series 2009 (287)

Fund Type: **Debt Service**

Description: **This Line of Credit, with final maturity in September 2014 was used to finance land acquisition and capital improvements within the Bayshore/Gateway Triangle Community Redevelopment Agency (CRA).**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Debt Service	25	1,000	1,000	1,000	-	1,000	0
Debt Service - Principal	628,856	504,000	504,000	504,000	-	504,000	0
Debt Service - Interest Expense	250,631	266,000	250,000	240,000	-	240,000	(9.77)
Reserves for Contingencies	-	84,000	-	74,500	-	74,500	(11.31)
Reserves for Debt Service	-	800,000	-	950,000	-	950,000	18.75
Total Appropriations	879,512	1,655,000	755,000	1,769,500	-	1,769,500	6.9%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	125,000	-	-	-	-	-	na
Interest/Misc	3,302	3,800	2,400	2,400	-	2,400	(36.84)
Trans fm 187 Bayshore Redev Fd	905,700	858,500	858,500	832,800	-	832,800	(2.99)
Carry Forward	674,000	792,900	828,500	934,400	-	934,400	17.85
Less 5% Required By Law	-	(200)	-	(100)	-	(100)	(50.00)
Total Funding	1,708,002	1,655,000	1,689,400	1,769,500	-	1,769,500	6.9%

Special Obligation Bonds, Series 2010, 2010B, 2011, and 213 (298)

Fund Type: **Debt Service**

Description: **These Special Obligation Bonds are pledging covenant to budget and appropriate non ad valorem revenues for the debt service. The 2010 bonds are payable through July 1, 2034 and the proceeds were used to refinance Commercial Paper principal. The 2010B bonds are payable through October 1, 2022 and the proceeds were used to refund the 2002 (Sales Tax) Capital Improvement Bonds. The 2011 bonds are payable through October 1, 2029 and the proceeds were used to partially refund the 2003 and 2005 (Sales Tax) Capital Improvement Bonds. The 2013 bonds are payable through October 1, 2035 and the proceeds were used to partially refund the 2003 and 2005 (Sales Tax) Capital Improvement Bonds.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Arbitrage Services	10,278	12,000	12,000	12,000	-	12,000	0
Debt Service	-	20,000	20,000	20,000	-	20,000	0
Debt Service - Principal	8,885,000	9,280,000	9,280,000	9,705,000	-	9,705,000	4.58
Debt Service - Interest Expense	9,425,569	9,019,800	9,019,800	8,590,600	-	8,590,600	(4.76)
Reserves for Future Debt Service	-	1,431,700	-	1,192,600	-	1,192,600	(16.70)
Reserves for Cash Flow	-	1,565,000	-	1,614,200	-	1,614,200	3.14
Total Appropriations	18,320,846	21,328,500	18,331,800	21,134,400	-	21,134,400	(0.9%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	57,637	6,300	6,500	8,000	-	8,000	26.98
Trans fm 001 Gen Fund	3,079,600	3,077,500	3,077,500	3,073,000	-	3,073,000	(0.15)
Trans fm 101 Transp Op Fd	1,205,500	1,206,600	1,206,600	1,207,100	-	1,207,100	0.04
Trans fm 215 Debt Service	1,232	-	-	-	-	-	na
Trans fm 217 Debt Serv	1,989	-	-	-	-	-	na
Trans fm 306 Pk & Rec Cap	321,100	320,000	320,000	320,700	-	320,700	0.22
Trans fm 345 Pk & Rec Cap	150,000	150,000	150,000	150,000	-	150,000	0
Trans fm 346 Pks Unincorp Cap Fd	2,779,900	2,785,700	2,785,700	2,789,300	-	2,789,300	0.13
Trans fm 350 EMS Cap Fd	447,700	448,000	448,000	448,000	-	448,000	0
Trans fm 355 Library Cap Fd	1,161,000	1,159,300	1,159,300	1,160,300	-	1,160,300	0.09
Trans fm 381 Correctional Cap Fd	1,887,100	1,877,400	1,877,400	1,865,500	-	1,865,500	(0.63)
Trans fm 385 Law Enforc Cap Fd	2,656,600	1,872,700	1,872,700	1,873,000	-	1,873,000	0.02
Trans fm 390 Gen Gov Fac Cap Fd	4,382,700	5,169,400	5,169,400	5,169,500	-	5,169,500	0
Carry Forward	3,517,900	3,255,900	3,329,100	3,070,400	-	3,070,400	(5.70)
Less 5% Required By Law	-	(300)	-	(400)	-	(400)	33.33
Total Funding	21,649,958	21,328,500	21,402,200	21,134,400	-	21,134,400	(0.9%)

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

County-Wide Capital Projects (301)

Fund Type: **Capital Projects**

Description: **Accounts for non-growth related capital projects other than Parks, Museums, Roads and Stormwater. The principal funding source is an operating transfer from the General Fund (001).**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	1,833,478	2,252,900	3,950,700	4,976,000	-	4,976,000	120.87
Capital Outlay	3,480,647	7,699,600	17,208,800	5,084,000	-	5,084,000	(33.97)
Remittances	321,973	475,000	363,500	500,000	-	500,000	5.26
Advance/Repay to 350 EMS IF	1,799,800	150,700	150,700	-	-	-	(100.00)
Advance/Repay to 355 Lib IF	679,000	585,000	585,000	321,000	-	321,000	(45.13)
Advance/Repay to 381 Correctional	495,300	488,800	488,800	-	-	-	(100.00)
Advance/Repay to 385 Law Enf	2,058,900	1,616,400	1,616,400	92,000	-	92,000	(94.31)
Advance/Repay to 390 Gov't Fac	6,087,300	3,435,600	3,435,600	2,063,900	-	2,063,900	(39.93)
Trans to 620 Freedom Mem	600,000	-	-	-	-	-	na
Reserves for Contingencies	-	800,000	-	800,000	-	800,000	0
Total Appropriations	17,356,397	17,504,000	27,799,500	13,836,900	-	13,836,900	(21.0%)

Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	60,682	25,000	35,000	35,000	-	35,000	40.00
Trans fm 001 Gen Fund	18,908,900	16,954,000	17,063,000	13,174,400	-	13,174,400	(22.29)
Trans fm 113 Comm Dev Fd	-	49,600	49,600	-	-	-	(100.00)
Trans fm 517 Health Ins	-	-	-	450,000	-	450,000	na
Carry Forward	9,230,800	476,600	10,831,100	179,200	-	179,200	(62.40)
Less 5% Required By Law	-	(1,200)	-	(1,700)	-	(1,700)	41.67
Total Funding	28,200,382	17,504,000	27,978,700	13,836,900	-	13,836,900	(21.0%)

Boater Improvement (303)

Fund Type: **Capital Projects**

Description: **This fund accounts for fees collected through annual boaters' registrations (Section 328.72(15) and 328.66(1), Florida Statutes). There are two fees imposed; one is a state imposed fee and the other is a county imposed registration fee. Monies are used for maintaining waterways, as well as building and repairing public boat ramps and docks, removing derelict vessels, and maintaining waterway markers.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	-	-	1,354,300	-	1,354,300	na
Capital Outlay	-	-	-	1,425,000	-	1,425,000	na
Trans to Tax Collector	-	-	-	14,000	-	14,000	na
Reserves for Boater Improve Capital	-	-	-	17,400	-	17,400	na
Total Appropriations	-	-	-	2,810,700	-	2,810,700	na

Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Licenses & Permits	-	-	-	590,000	-	590,000	na
Trans fm 306 Pk & Rec Cap	-	-	-	2,250,200	-	2,250,200	na
Less 5% Required By Law	-	-	-	(29,500)	-	(29,500)	na
Total Funding	-	-	-	2,810,700	-	2,810,700	na

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

ATV Settlement (305)

Fund Type: **Capital Projects**

Description: **Accounts for settlement moneys received June 20, 2011. Collier County and the South Florida Water Management District entered into a Settlement Agreement wherein the SFWMD paid Collier County \$3 million to dispose of litigation arising out of a 2003 Agreement between the parties in which the District was to convey 640 acres to Collier County for recreational ATV use. On December 10, 2013, agenda item 11.G., the Board approved segregating the remaining settlement moneys into its own fund (305) so interest earnings may accumulate and be held for ATV riding purposes.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	861	-	10,900	-	-	-	na
Capital Outlay	-	22,600	2,987,900	29,300	-	29,300	29.65
Total Appropriations	861	22,600	2,998,800	29,300	-	29,300	29.6%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	21,469	14,000	18,000	18,000	-	18,000	28.57
Carry Forward	2,972,400	9,300	2,993,000	12,200	-	12,200	31.18
Less 5% Required By Law	-	(700)	-	(900)	-	(900)	28.57
Total Funding	2,993,869	22,600	3,011,000	29,300	-	29,300	29.6%

Parks Ad Valorem Capital Projects (306)

Fund Type: **Capital Projects**

Description: **Accounts for non-growth capital projects managed by the Parks & Recreation Department. The principal funding sources are operating transfers from the General Fund (001) and Unincorporated General Fund MSTD (111).**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	627,958	1,455,000	974,900	2,010,000	-	2,010,000	38.14
Capital Outlay	582,422	360,700	1,308,900	390,000	-	390,000	8.12
Trans to Tax Collector	12,252	12,000	13,000	-	-	-	(100.00)
Trans to 298 Sp Ob Bd '10	321,100	320,000	320,000	320,700	-	320,700	0.22
Trans to 303 Boater Improve	-	-	-	2,250,200	-	2,250,200	na
Reserves for Boater Improve Capital	-	369,000	-	-	-	-	(100.00)
Total Appropriations	1,543,732	2,516,700	2,616,800	4,970,900	-	4,970,900	97.5%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Licenses & Permits	635,835	412,000	560,000	-	-	-	(100.00)
Miscellaneous Revenues	277,100	600,000	449,300	278,100	-	278,100	(53.65)
Interest/Misc	8,277	6,000	10,000	10,000	-	10,000	66.67
Reimb From Other Depts	60,640	-	46,200	-	-	-	na
Trans frm Tax Collector	37,528	-	-	-	-	-	na
Trans fm 001 Gen Fund	503,416	1,070,000	1,070,000	2,495,700	-	2,495,700	133.24
Trans fm 111 MSTD Gen Fd	508,540	500,000	500,000	750,000	-	750,000	50.00
Trans fm 130 GG Com Ctr	854	-	-	-	-	-	na
Trans fm 516 Prop & Cas Ins	-	-	-	75,000	-	75,000	na
Carry Forward	846,600	(20,400)	1,357,800	1,376,500	-	1,376,500	(6,847.55)
Less 5% Required By Law	-	(50,900)	-	(14,400)	-	(14,400)	(71.71)
Total Funding	2,878,790	2,516,700	3,993,300	4,970,900	-	4,970,900	97.5%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Growth Management Capital (309)

Fund Type: **Capital Projects**

Description: **Accounts for all capital projects in the self-supporting (building permits) Growth Management Division. This includes building expansions, replacement computerized permitting system, and FEMA Flood Plain Mapping.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	-	-	75,000	-	75,000	na
Total Appropriations	-	-	-	75,000	-	75,000	na
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans fm 310 CDES Cap Fd	-	-	-	75,000	-	75,000	na
Total Funding	-	-	-	75,000	-	75,000	na

Growth Management Transportation Capital (310)

Fund Type: **Capital Projects**

Description: **This fund accounts for Ad Valorem taxes used for the operation and maintenance of improvements to the roads as well as ancillary facilities such as sidewalks, bikepaths, streetlights, landscaping and other facilities incidental to the proper movement of traffic along roads and streets and transportation related grant matches.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	-	-	-	96,600	-	96,600	na
Operating Expense	-	-	310,300	2,196,200	-	2,196,200	na
Capital Outlay	-	300,000	300,000	4,548,500	-	4,548,500	1,416.17
Trans to 309 CDES Capital	-	-	-	75,000	-	75,000	na
Total Appropriations	-	300,000	610,300	6,916,300	-	6,916,300	2,205.4%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans fm 001 Gen Fund	-	-	310,300	6,841,300	-	6,841,300	na
Trans fm 101 Transp Op Fd	-	300,000	300,000	-	-	-	(100.00)
Carry Forward	75,000	-	75,000	75,000	-	75,000	na
Total Funding	75,000	300,000	685,300	6,916,300	-	6,916,300	2,205.4%

Gas Tax - Engineering Operations (312)

Fund Type: **Capital Projects**

Description: **These are the principal funds utilized in funding the personnel involved with the road capital construction program, planning, right-of-way acquisition, design, permitting, and project management. The principal revenue source is a transfer from the Gas Tax Road Construction Fund (313). In FY17, the road engineering division was returned to the Road and Bridge Operations fund (101)**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	2,380,247	2,980,200	2,947,600	-	-	-	(100.00)
Operating Expense	231,341	325,600	313,600	-	-	-	(100.00)
Indirect Cost Reimburs	121,100	102,800	102,800	-	-	-	(100.00)
Capital Outlay	96,875	67,800	67,200	-	-	-	(100.00)
Trans to 101 Transp Op Fd	-	-	-	56,100	-	56,100	na
Trans to 523 Motor Pool Cap	-	63,000	63,000	-	-	-	(100.00)
Reserves for Contingencies	-	1,000	-	-	-	-	(100.00)
Reserves for Cash Flow	-	50,000	-	-	-	-	(100.00)
Reserves for Attrition	-	(50,200)	-	-	-	-	(100.00)
Total Appropriations	2,829,563	3,540,200	3,494,200	56,100	-	56,100	(98.4%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	1,993	-	300	-	-	-	na
Interest/Misc	2,980	1,500	10,100	10,000	-	10,000	566.67
Reimb From Other Depts	-	200,000	200,300	-	-	-	(100.00)
Trans fm 313 Gas Tax Cap Fd	3,055,200	3,169,900	3,169,900	-	-	-	(100.00)
Carry Forward	(70,300)	178,900	160,200	46,600	-	46,600	(73.95)
Less 5% Required By Law	-	(10,100)	-	(500)	-	(500)	(95.05)
Total Funding	2,989,873	3,540,200	3,540,800	56,100	-	56,100	(98.4%)

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Gas Tax - Road Construction (313)

Fund Type: **Capital Projects**

Description: **This fund accounts for various Gas Tax funds utilized in the road capital construction and maintenance program. The principal revenue source is gas tax revenue from the Local Option 5 and 6 cent Gas Tax, Ninth Cent Gas Tax and the Constitutional Gas Tax. Other funding sources are transfers from the General Fund (001) and Unincorporated General Fund (111). The County Seventh Cent Gas Tax is deposited directly into the Gas Tax Debt Service Fund (212).**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	297,992	-	36,700	-	-	-	na
Operating Expense	9,491,269	2,637,100	6,001,800	8,428,500	-	8,428,500	219.61
Capital Outlay	3,858,463	17,621,100	41,227,200	8,708,500	-	8,708,500	(50.58)
Remittances	1,000,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0
Trans to 712 Transp Match	2,189,763	-	980,200	-	-	-	na
Trans to 212 Debt Serv Fd	13,141,600	13,142,900	13,142,900	12,150,000	-	12,150,000	(7.55)
Trans to 312 Gas Tax Op Fd	3,055,200	3,169,900	3,169,900	-	-	-	(100.00)
Trans to 426 CAT Mass Transit Fd	1,800,017	1,633,400	2,282,200	-	-	-	(100.00)
Reserves for Contingencies	-	1,703,900	-	300,400	-	300,400	(82.37)
Total Appropriations	34,834,305	40,908,300	67,840,900	30,587,400	-	30,587,400	(25.2%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Local Gas Taxes	13,616,925	12,793,300	13,327,900	13,627,500	-	13,627,500	6.52
Licenses & Permits	-	-	30,100	-	-	-	na
Intergovernmental Revenues	1,517,957	-	-	-	-	-	na
Gas Taxes	5,929,816	5,706,700	5,672,100	4,122,500	-	4,122,500	(27.76)
Charges For Services	105,050	-	2,664,400	-	-	-	na
Miscellaneous Revenues	554,298	1,026,400	1,154,000	-	-	-	(100.00)
Interest/Misc	215,826	128,000	180,000	200,000	-	200,000	56.25
Trans fm 001 Gen Fund	9,499,900	14,559,800	14,249,500	1,618,700	-	1,618,700	(88.88)
Trans fm 111 MSTD Gen Fd	3,860,000	2,427,300	2,427,300	3,300,000	-	3,300,000	35.95
Trans fm 606 GAC Rd Trust	176	-	-	-	-	-	na
Carry Forward	36,284,800	5,249,500	36,751,800	8,616,200	-	8,616,200	64.13
Less 5% Required By Law	-	(982,700)	-	(897,500)	-	(897,500)	(8.67)
Total Funding	71,584,748	40,908,300	76,457,100	30,587,400	-	30,587,400	(25.2%)

Museum Capital Fund (314)

Fund Type: **Capital Projects**

Description: **This fund was created to provide for the monitoring of capital projects associated with the various museum facilities throughout the county. The principal sources of revenue are transfers from the Museum Fund 198 (funded by Tourist Development (TDC), transfer from the General Fund and donations.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	59,521	180,000	330,900	243,500	-	243,500	35.28
Capital Outlay	180,377	340,000	515,400	266,000	-	266,000	(21.76)
Reserves for Contingencies	-	-	-	50,900	-	50,900	na
Reserves for Capital	-	132,100	-	88,100	-	88,100	(33.31)
Total Appropriations	239,899	652,100	846,300	648,500	-	648,500	(0.6%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	841	-	2,000	2,000	-	2,000	na
Trans fm 001 Gen Fund	250,000	200,000	200,000	200,000	-	200,000	0
Trans fm 198 Museum Fd	282,000	452,100	452,100	311,600	-	311,600	(31.08)
Carry Forward	34,200	-	327,200	135,000	-	135,000	na
Less 5% Required By Law	-	-	-	(100)	-	(100)	na
Total Funding	567,041	652,100	981,300	648,500	-	648,500	(0.6%)

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Clam Bay Restoration (320)

Fund Type: **Capital Projects**

Description: **Provides funding via special assessments for restoration of mangroves in the Clam Bay estuary.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	126,865	120,400	172,500	114,500	-	114,500	(4.90)
Capital Outlay	1,266	-	11,000	-	-	-	na
Trans to Property Appraiser	1,660	2,700	2,700	2,700	-	2,700	0
Trans to Tax Collector	2,288	3,600	3,600	3,800	-	3,800	5.56
Reserves for Contingencies	-	17,500	-	-	-	-	(100.00)
Reserves for Capital	-	-	-	22,100	-	22,100	na
Total Appropriations	132,078	144,200	189,800	143,100	-	143,100	(0.8%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Special Assessments	114,423	133,500	127,000	126,900	-	126,900	(4.94)
Interest/Misc	938	500	600	500	-	500	0
Trans frm Tax Collector	887	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	50,000	-	-	-	-	-	na
Carry Forward	50,100	16,900	84,300	22,100	-	22,100	30.77
Less 5% Required By Law	-	(6,700)	-	(6,400)	-	(6,400)	(4.48)
Total Funding	216,349	144,200	211,900	143,100	-	143,100	(0.8%)

Pelican Bay Irrigation & Landscape (322)

Fund Type: **Capital Projects**

Description: **Established to upgrade the existing irrigation system and landscaping. Funding is through assessments to homeowners within Pelican Bay.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	754,366	450,900	1,191,500	450,000	-	450,000	(0.20)
Capital Outlay	138,155	216,000	216,000	280,100	-	280,100	29.68
Trans to Property Appraiser	4,706	4,000	5,500	6,000	-	6,000	50.00
Trans to Tax Collector	6,469	8,000	8,500	10,700	-	10,700	33.75
Total Appropriations	903,696	678,900	1,421,500	746,800	-	746,800	10.0%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Special Assessments	323,445	400,700	380,600	428,100	-	428,100	6.84
Miscellaneous Revenues	82,631	-	-	-	-	-	na
Interest/Misc	12,132	5,000	6,500	5,000	-	5,000	0
Trans frm Tax Collector	2,517	-	-	-	-	-	na
Trans fm 109 Pel Bay MSTBU	77,300	-	-	-	-	-	na
Carry Forward	1,775,100	293,500	1,369,500	335,100	-	335,100	14.17
Less 5% Required By Law	-	(20,300)	-	(21,400)	-	(21,400)	5.42
Total Funding	2,273,125	678,900	1,756,600	746,800	-	746,800	10.0%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Stormwater Operations (324)

Fund Type: **Capital Projects**

Description: **Accounts for personnel involved in Stormwater capital projects, including but not limited to, right-of-way, permitting, engineering and project management. The principal funding source is a transfer from the Stormwater Capital Fund (325); the total transfer to fund 324 and 325 is not to exceed the equivalent of 0.15 mills.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	1,042,094	685,600	658,300	850,000	-	850,000	23.98
Operating Expense	69,105	266,100	253,700	72,800	-	72,800	(72.64)
Indirect Cost Reimburs	34,400	25,900	25,900	-	-	-	(100.00)
Capital Outlay	34,707	-	-	3,000	-	3,000	na
Reserves for Contingencies	-	1,000	-	1,000	-	1,000	0
Total Appropriations	1,180,306	978,600	937,900	926,800	-	926,800	(5.3%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	118	-	-	-	-	-	na
Interest/Misc	1,434	500	1,000	1,000	-	1,000	100.00
Trans fm 131 Dev Serv Fd	-	-	-	70,700	-	70,700	na
Trans fm 325 Stormwater Cap Fd	1,120,200	905,500	905,500	821,600	-	821,600	(9.27)
Carry Forward	122,800	72,600	64,900	33,500	-	33,500	(53.86)
Total Funding	1,244,551	978,600	971,400	926,800	-	926,800	(5.3%)

Stormwater Capital Projects (325)

Fund Type: **Capital Projects**

Description: **Accounts for Stormwater capital projects. The principal funding source is a transfer from the General Fund (001) and MSTD General Fund (111); the total transfer to fund 325 is not to exceed the equivalent of 0.15 mills.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	8,089	-	-	-	-	-	na
Operating Expense	902,625	1,027,000	2,407,200	2,617,200	-	2,617,200	154.84
Capital Outlay	936,931	3,756,700	11,893,100	3,512,000	-	3,512,000	(6.51)
Trans to 712 Transp Match	3,069,886	-	2,323,600	-	-	-	na
Trans to 324 Stormw Op Fd	1,120,200	905,500	905,500	821,600	-	821,600	(9.27)
Reserves for Contingencies	-	2,400	-	2,000	-	2,000	(16.67)
Total Appropriations	6,037,731	5,691,600	17,529,400	6,952,800	-	6,952,800	22.2%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	94,520	40,000	50,000	50,000	-	50,000	25.00
Trans fm 001 Gen Fund	4,627,600	1,549,600	1,549,600	2,525,000	-	2,525,000	62.95
Trans fm 111 MSTD Gen Fd	1,050,000	4,011,800	4,011,800	4,172,000	-	4,172,000	3.99
Carry Forward	12,391,500	92,200	12,126,300	208,300	-	208,300	125.92
Less 5% Required By Law	-	(2,000)	-	(2,500)	-	(2,500)	25.00
Total Funding	18,163,620	5,691,600	17,737,700	6,952,800	-	6,952,800	22.2%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Road Impact Fee - District 1, North Naples (331)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	43,854	1,040,000	1,949,400	292,600	-	292,600	(71.87)
Capital Outlay	625,202	5,300,000	15,902,900	3,000,000	-	3,000,000	(43.40)
Trans to 712 Transp Match	-	-	1,413,900	-	-	-	na
Reserves for Contingencies	-	634,000	-	329,000	-	329,000	(48.11)
Reserves for Capital	-	266,100	-	1,271,000	-	1,271,000	377.64
Total Appropriations	669,056	7,240,100	19,266,200	4,892,600	-	4,892,600	(32.4%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	27	-	-	-	-	-	na
Interest/Misc	106,431	60,000	80,000	75,000	-	75,000	25.00
Impact Fees	5,092,700	3,500,000	5,100,000	2,460,000	-	2,460,000	(29.71)
COA Impact Fees	(1,186,238)	-	-	-	-	-	na
Carry Forward	13,402,200	3,858,100	16,570,600	2,484,400	-	2,484,400	(35.61)
Less 5% Required By Law	-	(178,000)	-	(126,800)	-	(126,800)	(28.76)
Total Funding	17,415,119	7,240,100	21,750,600	4,892,600	-	4,892,600	(32.4%)

Road Impact Fee - District 2, East Naples & Golden Gate City (333)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	108,228	40,000	647,400	80,000	-	80,000	100.00
Capital Outlay	878,686	1,676,500	4,497,500	2,800,000	-	2,800,000	67.01
Trans to 712 Transp Match	-	-	623,800	-	-	-	na
Reserves for Contingencies	-	171,600	-	288,000	-	288,000	67.83
Reserves for Capital	-	203,000	-	758,600	-	758,600	273.69
Total Appropriations	986,913	2,091,100	5,768,700	3,926,600	-	3,926,600	87.8%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	40,696	22,000	29,700	30,000	-	30,000	36.36
Impact Fees	1,523,482	800,000	3,316,000	1,000,000	-	1,000,000	25.00
Deferred Impact Fees	5,324	-	-	-	-	-	na
COA Impact Fees	(605,124)	-	-	-	-	-	na
Carry Forward	5,393,900	1,310,200	5,371,100	2,948,100	-	2,948,100	125.01
Less 5% Required By Law	-	(41,100)	-	(51,500)	-	(51,500)	25.30
Total Funding	6,358,278	2,091,100	8,716,800	3,926,600	-	3,926,600	87.8%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Road Impact Fee - District 3, City of Naples (334)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	4,784	-	460,900	-	-	-	na
Capital Outlay	-	827,500	827,500	900,000	-	900,000	8.76
Reserves for Contingencies	-	81,300	-	90,000	-	90,000	10.70
Reserves for Capital	-	-	-	234,500	-	234,500	na
Total Appropriations	4,784	908,800	1,288,400	1,224,500	-	1,224,500	34.7%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	8,263	4,000	7,700	4,000	-	4,000	0
Impact Fees	810,145	100,000	100,000	600,000	-	600,000	500.00
Carry Forward	1,017,800	810,000	1,831,400	650,700	-	650,700	(19.67)
Less 5% Required By Law	-	(5,200)	-	(30,200)	-	(30,200)	480.77
Total Funding	1,836,208	908,800	1,939,100	1,224,500	-	1,224,500	34.7%

Road Impact Fee - District 4, South County & Marco Island (336)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	208,318	40,000	918,700	326,000	-	326,000	715.00
Capital Outlay	1,689,420	4,101,600	11,053,700	2,700,000	-	2,700,000	(34.17)
Trans to 712 Transp Match	-	-	5,500,000	-	-	-	na
Reserves for Contingencies	-	-	-	302,000	-	302,000	na
Reserves for Capital	-	-	-	1,735,800	-	1,735,800	na
Total Appropriations	1,897,738	4,141,600	17,472,400	5,063,800	-	5,063,800	22.3%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	94,641	-	-	-	-	-	na
Interest/Misc	100,661	60,000	79,800	75,000	-	75,000	25.00
Impact Fees	6,614,924	3,040,000	4,590,000	2,800,000	-	2,800,000	(7.89)
Deferred Impact Fees	3,731	-	-	-	-	-	na
COA Impact Fees	(4,094,529)	-	-	-	-	-	na
Carry Forward	14,313,500	1,196,600	15,135,200	2,332,600	-	2,332,600	94.94
Less 5% Required By Law	-	(155,000)	-	(143,800)	-	(143,800)	(7.23)
Total Funding	17,032,929	4,141,600	19,805,000	5,063,800	-	5,063,800	22.3%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Road Impact Fee - District 6, Golden Gate Estates (338)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	176,715	40,000	1,151,300	80,000	-	80,000	100.00
Capital Outlay	1,801,729	1,828,000	9,705,500	2,400,000	-	2,400,000	31.29
Reserves for Contingencies	-	186,800	-	248,000	-	248,000	32.76
Reserves for Capital	-	622,200	-	1,462,900	-	1,462,900	135.12
Total Appropriations	1,978,443	2,677,000	10,856,800	4,190,900	-	4,190,900	56.6%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	82,923	50,000	65,000	50,000	-	50,000	0
Impact Fees	2,166,323	1,000,000	2,700,000	1,500,000	-	1,500,000	50.00
Deferred Impact Fees	6,317	-	-	-	-	-	na
COA Impact Fees	(487,150)	-	-	-	-	-	na
Carry Forward	11,020,200	1,679,500	10,810,200	2,718,400	-	2,718,400	61.86
Less 5% Required By Law	-	(52,500)	-	(77,500)	-	(77,500)	47.62
Total Funding	12,788,612	2,677,000	13,575,200	4,190,900	-	4,190,900	56.6%

Road Impact Fee - District 5, Immokalee Area (339)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	6,888	1,277,200	1,730,800	80,000	-	80,000	(93.74)
Capital Outlay	5,310	2,000,000	2,560,800	1,500,000	-	1,500,000	(25.00)
Reserves for Contingencies	-	327,700	-	158,000	-	158,000	(51.79)
Reserves for Capital	-	441,000	-	342,800	-	342,800	(22.27)
Total Appropriations	12,198	4,045,900	4,291,600	2,080,800	-	2,080,800	(48.6%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	29,099	14,000	26,700	16,000	-	16,000	14.29
Impact Fees	1,209,006	560,000	1,010,000	940,000	-	940,000	67.86
Deferred Impact Fees	69,143	-	-	-	-	-	na
COA Impact Fees	(113,553)	-	-	-	-	-	na
Carry Forward	3,246,000	3,500,600	4,427,500	1,172,600	-	1,172,600	(66.50)
Less 5% Required By Law	-	(28,700)	-	(47,800)	-	(47,800)	66.55
Total Funding	4,439,696	4,045,900	5,464,200	2,080,800	-	2,080,800	(48.6%)

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Road Assessments - Receivable (341)

Fund Type: **Capital Projects**

Description: **This fund was established for the purpose of financing projects to be accomplished by the assessment method. Projects accomplished by this method have been funded through loans with payback from assessments. The residual funding remaining serves as a revolving loan pool to fund small-scale assessment projects.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	-	-	5,300	-	5,300	na
Trans to Property Appraiser	-	-	-	100	-	100	na
Trans to Tax Collector	-	-	-	200	-	200	na
Reserves for Contingencies	-	-	-	400	-	400	na
Reserves for Capital	-	452,100	-	465,100	-	465,100	2.88
Total Appropriations	-	452,100	-	471,100	-	471,100	4.2%

Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Special Assessments	244	-	-	6,000	-	6,000	na
Interest/Misc	3,248	2,000	3,000	3,000	-	3,000	50.00
Carry Forward	448,200	450,200	459,500	462,500	-	462,500	2.73
Less 5% Required By Law	-	(100)	-	(400)	-	(400)	300.00
Total Funding	451,692	452,100	462,500	471,100	-	471,100	4.2%

Regional Park Impact Fee - Incorporated Areas (345)

Fund Type: **Capital Projects**

Description: **Collier County's Regional Park Impact Fee was originally adopted in December 1988, to assist the County to pay for growth-related regional parks land, buildings and capital equipment. Impact fees are assessed and collected on residential new building construction permits.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	-	49,500	50,000	-	50,000	na
Trans to 298 Sp Ob Bd '10	150,000	150,000	150,000	150,000	-	150,000	0
Reserves for Capital	-	481,100	-	723,500	-	723,500	50.38
Total Appropriations	150,000	631,100	199,500	923,500	-	923,500	46.3%

Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	3,756	1,400	3,000	3,000	-	3,000	114.29
Impact Fees	448,002	150,000	200,000	200,000	-	200,000	33.33
Carry Forward	425,400	487,300	727,200	730,700	-	730,700	49.95
Less 5% Required By Law	-	(7,600)	-	(10,200)	-	(10,200)	34.21
Total Funding	877,158	631,100	930,200	923,500	-	923,500	46.3%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Community & Regional Parks Impact Fee - Unincorporated Area (346)

Fund Type: **Capital Projects**

Description: **"Collier County's "Community Park Impact Fee" and "Regional Parks Impact Fee" Ordinances were repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999, to continue to assist the County to pay for growth-related parks facilities and capital equipment. Impact fees are assessed and collected on residential new building construction permits."**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	312,492	-	887,000	-	-	-	na
Capital Outlay	3,385,983	9,094,000	15,858,600	8,115,000	-	8,115,000	(10.77)
Trans to 298 Sp Ob Bd '10	2,779,900	2,785,700	2,785,700	2,789,300	-	2,789,300	0.13
Reserves for Contingencies	-	725,000	-	25,800	-	25,800	(96.44)
Reserves for Debt Service	-	2,442,600	-	2,492,000	-	2,492,000	2.02
Total Appropriations	6,478,375	15,047,300	19,531,300	13,422,100		13,422,100	(10.8%)
	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Revenue							
Miscellaneous Revenues	-	-	4,800	-	-	-	na
Interest/Misc	111,132	30,000	90,000	90,000	-	90,000	200.00
Impact Fees	7,615,967	6,550,000	8,000,000	7,800,000	-	7,800,000	19.08
Deferred Impact Fees	34,970	-	-	-	-	-	na
Carry Forward	16,079,400	8,796,300	17,363,100	5,926,600	-	5,926,600	(32.62)
Less 5% Required By Law	-	(329,000)	-	(394,500)	-	(394,500)	19.91
Total Funding	23,841,469	15,047,300	25,457,900	13,422,100		13,422,100	(10.8%)

Emergency Medical Services Impact Fees (350)

Fund Type: **Capital Projects**

Description: **Collier County's Emergency Medical Services (EMS) Impact Fee was originally adopted in August 1991, to assist the County in providing adequate growth-related EMS facilities and capital equipment. Impact fees are assessed and collected on new building construction permits.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	121,115	27,500	107,000	25,000	-	25,000	(9.09)
Capital Outlay	6,044	-	1,584,300	75,000	-	75,000	na
Trans to 298 Sp Ob Bd '10	447,700	448,000	448,000	448,000	-	448,000	0
Reserves for Debt Service	-	207,400	-	210,300	-	210,300	1.40
Reserves for Capital	-	37,900	-	38,900	-	38,900	2.64
Total Appropriations	574,859	720,800	2,139,300	797,200		797,200	10.6%
	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Revenue							
Interest/Misc	10,692	500	8,000	8,000	-	8,000	1,500.00
Impact Fees	343,215	279,000	415,000	350,000	-	350,000	25.45
Deferred Impact Fees	1,319	-	-	-	-	-	na
Advance/Repay fm 301 Cap Proj	1,799,800	150,700	150,700	-	-	-	(100.00)
Carry Forward	442,500	304,600	2,022,700	457,100	-	457,100	50.07
Less 5% Required By Law	-	(14,000)	-	(17,900)	-	(17,900)	27.86
Total Funding	2,597,526	720,800	2,596,400	797,200		797,200	10.6%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Library System Impact Fee (355)

Fund Type: **Capital Projects**

Description: **Collier County's Library System Impact Fee was originally adopted in December 1988, to assist the County in providing adequate growth-related library construction, capital equipment and books. Impact Fees are assessed and collected on residential new building construction permits.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	10,934	26,600	134,200	-	-	-	(100.00)
Capital Outlay	94,023	250,000	390,200	275,000	-	275,000	10.00
Trans to 298 Sp Ob Bd '10	1,161,000	1,159,300	1,159,300	1,160,300	-	1,160,300	0.09
Reserves for Contingencies	-	27,600	-	27,500	-	27,500	(0.36)
Reserves for Debt Service	-	401,900	-	409,600	-	409,600	1.92
Reserves for Capital	-	41,800	-	-	-	-	(100.00)
Total Appropriations	1,265,956	1,907,200	1,683,700	1,872,400		1,872,400	(1.8%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	6,808	1,000	5,000	5,000	-	5,000	400.00
Impact Fees	860,852	750,000	850,000	875,000	-	875,000	16.67
Deferred Impact Fees	8,384	-	-	-	-	-	na
Advance/Repay fm 301 Cap Proj	679,000	585,000	585,000	321,000	-	321,000	(45.13)
Carry Forward	670,000	608,700	959,100	715,400	-	715,400	17.53
Less 5% Required By Law	-	(37,500)	-	(44,000)	-	(44,000)	17.33
Total Funding	2,225,044	1,907,200	2,399,100	1,872,400		1,872,400	(1.8%)

Community Park Impact Fee - Naples & Urban Collier (368)

Fund Type: **Capital Projects**

Description: **Collier County's Community Park Impact Fee was originally adopted in December 1988, to assist the County to pay for growth-related community parks facilities and capital. Impact fees were assessed and collected on residential new construction permits, however, in May 1999, this impact fee was repealed and replaced with the Community Park Impact Fee and Regional Parks Impact Fee - Unincorporated which is accounted for in fund 346.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Capital Outlay	1,859	-	-	-	-	-	na
Total Appropriations	1,859	-	-	-	-	-	na
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	87	500	-	-	-	-	(100.00)
Carry Forward	1,700	(500)	-	-	-	-	(100.00)
Total Funding	1,787	-	-	-	-	-	na

Ochopee Fire Control District Impact Fee (372)

Fund Type: **Capital Projects**

Description: **Ochopee Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth-related fire facilities and capital equipment.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	3,400	5,000	-	-	-	(100.00)
Reserves for Capital	-	5,300	-	7,800	-	7,800	47.17
Total Appropriations	-	8,700	5,000	7,800	-	7,800	(10.3%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	58	100	100	100	-	100	0
Impact Fees	2,243	1,000	2,400	1,000	-	1,000	0
Carry Forward	7,000	7,700	9,300	6,800	-	6,800	(11.69)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0
Total Funding	9,300	8,700	11,800	7,800	-	7,800	(10.3%)

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Isle of Capri Fire District Impact Fee (373)

Fund Type: **Capital Projects**

Description: **Isle of Capri Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth-related fire facilities and capital equipment.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	2,300	4,600	-	-	-	(100.00)
Reserves for Capital	-	52,100	-	53,700	-	53,700	3.07
Total Appropriations	-	54,400	4,600	53,700	-	53,700	(1.3%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	386	300	300	300	-	300	0
Impact Fees	2,944	1,000	1,000	1,000	-	1,000	0
Carry Forward	52,500	53,200	55,800	52,500	-	52,500	(1.32)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0
Total Funding	55,830	54,400	57,100	53,700	-	53,700	(1.3%)

Correctional Facilities Impact Fee (381)

Fund Type: **Capital Projects**

Description: **Collier County's Correctional Facilities Impact Fee was originally adopted in June 1999. Impact fees are collected on new building construction to pay for growth-related correctional facilities and capital equipment.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	5,568	-	269,700	161,300	-	161,300	na
Trans to 298 Sp Ob Bd '10	1,887,100	1,877,400	1,877,400	1,865,500	-	1,865,500	(0.63)
Reserves for Debt Service	-	1,374,400	-	1,390,800	-	1,390,800	1.19
Total Appropriations	1,892,668	3,251,800	2,147,100	3,417,600	-	3,417,600	5.1%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	10,606	2,000	6,000	6,000	-	6,000	200.00
Impact Fees	1,470,444	1,181,200	1,600,000	1,500,000	-	1,500,000	26.99
Deferred Impact Fees	806	-	-	-	-	-	na
Advance/Repay fm 301 Cap Proj	495,300	488,800	488,800	-	-	-	(100.00)
Carry Forward	1,954,700	1,639,000	2,039,200	1,986,900	-	1,986,900	21.23
Less 5% Required By Law	-	(59,200)	-	(75,300)	-	(75,300)	27.20
Total Funding	3,931,856	3,251,800	4,134,000	3,417,600	-	3,417,600	5.1%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Law Enforcement Impact Fee (385)

Fund Type: **Capital Projects**

Description: **The Law Enforcement Impact Fee was originally adopted in June 2005. Impact fees are collected on new building construction in the unincorporated areas of Collier County to pay for growth-related law enforcement facilities and capital equipment.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	37,427	-	144,500	50,000	-	50,000	na
Capital Outlay	190,351	900,000	3,070,200	-	-	-	(100.00)
Remittances	-	-	-	260,000	-	260,000	na
Trans to 298 Sp Ob Bd '10	2,656,600	1,872,700	1,872,700	1,873,000	-	1,873,000	0.02
Reserves for Debt Service	-	500,800	-	509,200	-	509,200	1.68
Reserves for Capital	-	144,800	-	-	-	-	(100.00)
Total Appropriations	2,884,377	3,418,300	5,087,400	2,692,200		2,692,200	(21.2%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	22,847	2,300	16,000	16,000	-	16,000	595.65
Impact Fees	1,259,644	1,030,600	1,500,000	1,300,000	-	1,300,000	26.14
Deferred Impact Fees	990	-	-	-	-	-	na
Advance/Repay fm 001 Gen Fd	1,700,000	-	-	-	-	-	na
Advance/Repay fm 301 Cap Proj	2,058,900	1,616,400	1,616,400	92,000	-	92,000	(94.31)
Carry Forward	1,147,000	820,600	3,305,000	1,350,000	-	1,350,000	64.51
Less 5% Required By Law	-	(51,600)	-	(65,800)	-	(65,800)	27.52
Total Funding	6,189,380	3,418,300	6,437,400	2,692,200		2,692,200	(21.2%)

General Government Building Impact Fee (390)

Fund Type: **Capital Projects**

Description: **Collier County's General Government Building Impact Fee was originally adopted in March 2004. Impact fees are collected on new building construction to pay for growth-related general government facilities.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	155,251	-	205,800	-	-	-	na
Capital Outlay	3,390,312	-	1,994,600	-	-	-	na
Advance/Repay to 408 W-S Ops	-	500,000	500,000	500,000	-	500,000	0
Advance/Repay to 471 S Waste	630,000	630,000	630,000	630,000	-	630,000	0
Trans to 298 Sp Ob Bd '10	4,382,700	5,169,400	5,169,400	5,169,500	-	5,169,500	0
Reserves for Debt Service	-	2,767,200	-	2,812,900	-	2,812,900	1.65
Total Appropriations	8,558,264	9,066,600	8,499,800	9,112,400		9,112,400	0.5%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	32,311	8,400	25,000	25,000	-	25,000	197.62
Impact Fees	2,347,303	1,890,000	2,775,000	2,400,000	-	2,400,000	26.98
Deferred Impact Fees	1,888	-	-	-	-	-	na
Advance/Repay fm 001 Gen Fd	630,000	630,000	630,000	630,000	-	630,000	0
Advance/Repay fm 301 Cap Proj	6,087,300	3,435,600	3,435,600	2,063,900	-	2,063,900	(39.93)
Advance/Repay fm 408 W/S Ops	1,500,000	-	-	-	-	-	na
Carry Forward	3,708,400	3,197,600	5,748,900	4,114,700	-	4,114,700	28.68
Less 5% Required By Law	-	(95,000)	-	(121,200)	-	(121,200)	27.58
Total Funding	14,307,202	9,066,600	12,614,500	9,112,400		9,112,400	0.5%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

County Water/Sewer District Operations (408)

Fund Type: **Enterprise**

Description: **This fund accounts for the day-to-day expenditures of the operating functions of the County's water collection, distribution, and sewer systems. Principal revenues are water and sewer user fees**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	26,062,623	29,775,000	28,669,600	30,982,100	1,531,700	32,513,800	9.20
Operating Expense	28,681,791	35,812,600	35,124,000	39,000,100	82,800	39,082,900	9.13
Indirect Cost Reimburs	2,199,900	2,278,000	2,278,000	2,678,300	-	2,678,300	17.57
Payment In Lieu of Taxes	5,203,400	5,351,100	5,351,100	6,093,700	-	6,093,700	13.88
Capital Outlay	1,599,541	884,800	927,800	417,500	242,000	659,500	(25.46)
Advance/Repay to 390 Gov't Fac	1,500,000	-	-	-	-	-	na
Trans to 001 General Fund	-	-	-	220,200	-	220,200	na
Trans to 107 Impact Fee Admin	218,500	218,500	218,500	218,500	-	218,500	0
Trans to 409 W/S MP Fd	-	1,795,200	1,795,200	2,707,300	-	2,707,300	50.81
Trans to 410 W/S Debt Serv Fd	9,446,700	6,127,300	6,127,300	3,870,500	-	3,870,500	(36.83)
Trans to 412 W User Fee Cap Fd	18,983,700	16,988,600	16,988,600	17,194,400	-	17,194,400	1.21
Trans to 414 S User Fee Cap Fd	28,137,600	33,883,000	33,883,000	32,432,500	-	32,432,500	(4.28)
Trans to 470 Solid Waste Fd	45,300	138,400	138,400	139,600	-	139,600	0.87
Reserves for Contingencies	-	3,737,500	-	4,158,600	-	4,158,600	11.27
Reserves for Cash Flow	-	6,290,200	-	6,300,000	-	6,300,000	0.16
Reserves for Attrition	-	(479,000)	-	(527,200)	-	(527,200)	10.06
Total Appropriations	122,079,055	142,801,200	131,501,500	145,886,100	1,856,500	147,742,600	3.5%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Special Assessments	10	-	-	-	-	-	na
Charges For Services	2,822,839	2,152,700	2,499,100	2,504,400	-	2,504,400	16.34
Water Revenue	50,744,826	53,987,600	53,600,000	56,803,000	-	56,803,000	5.21
Sewer Revenue	58,857,727	62,099,300	62,200,000	66,046,000	-	66,046,000	6.36
Effluent Revenue	3,238,038	3,418,200	3,200,000	3,361,000	-	3,361,000	(1.67)
Fines & Forfeitures	27,626	7,000	29,500	10,000	-	10,000	42.86
Miscellaneous Revenues	1,013,944	379,600	488,900	327,400	-	327,400	(13.75)
Interest/Misc	208,819	109,600	163,400	155,100	-	155,100	41.51
Trans fm 109 PeI Bay MSTBU	15,900	14,200	14,200	13,600	-	13,600	(4.23)
Net Cost Co Water/Sewer Op	(28,617,275)	-	(21,958,100)	-	-	-	na
Trans fm 390 Gen Gov Fac Cap Fd	-	500,000	500,000	500,000	-	500,000	0
Trans fm 409 W/S MP Fd	-	4,800	4,800	-	-	-	(100.00)
Trans fm 470 Solid Waste Fd	384,300	527,500	527,500	534,400	-	534,400	1.31
Trans fm 473 Mand Collct Fd	1,418,800	1,623,500	1,623,500	1,989,900	-	1,989,900	22.57
Carry Forward	31,963,500	24,084,900	28,608,700	20,101,600	1,856,500	21,958,100	(8.83)
Less 5% Required By Law	-	(6,107,700)	-	(6,460,300)	-	(6,460,300)	5.77
Total Funding	122,079,055	142,801,200	131,501,500	145,886,100	1,856,500	147,742,600	3.5%

Water/Sewer Motor Pool Capital & Spec Assessment (409)

Fund Type: **Enterprise**

Description: **This fund will transition out as a revolving loan pool to fund small-scale assessment projects. Starting in FY16, this fund will provide cost-effective life cycle replacement of Water/Sewer Motor Pool vehicles and heavy equipment through a centralized capital recovery system.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Capital Outlay	-	1,795,200	1,795,200	2,649,000	355,000	3,004,000	67.34
Trans to 408 Water/Sewer Fd	-	4,800	4,800	-	-	-	(100.00)
Trans to 523 Motor Pool Cap	-	-	-	20,500	-	20,500	na
Reserves for Motor Pool Cap	-	973,200	-	1,808,700	-	1,808,700	85.85
Total Appropriations	-	2,773,200	1,800,000	4,478,200	355,000	4,833,200	74.3%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	-	-	187,600	-	-	-	na
Interest/Misc	55	100	200	700	-	700	600.00
Motor Pool Cap Recovery Billing	-	973,200	973,200	964,400	-	964,400	(0.90)
Trans fm 408 Water / Sewer Fd	-	1,795,200	1,795,200	2,352,300	355,000	2,707,300	50.81
Carry Forward	4,600	4,700	4,600	1,160,800	-	1,160,800	24,597.87
Total Funding	4,655	2,773,200	2,960,800	4,478,200	355,000	4,833,200	74.3%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

County Water/Sewer District Debt Service (410)

Fund Type: **Enterprise**

Description: **Represents debt service of the Collier County Water and Sewer District. The primary revenues are carryforward, operating transfers, and assessments.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	17,000	38,000	38,000	38,000	-	38,000	0
Arbitrage Services	7,708	12,000	12,000	12,000	-	12,000	0
Payment to Escrow Agent	17,882,314	-	-	-	-	-	na
Debt Service	60,305	11,000	11,000	11,000	-	11,000	0
Debt Service - Principal	14,605,982	12,755,000	12,755,000	12,913,300	-	12,913,300	1.24
Debt Service - Interest Expense	6,619,796	5,789,800	5,789,800	5,537,700	-	5,537,700	(4.35)
Reserves for Debt Service	-	17,198,600	-	16,561,600	-	16,561,600	(3.70)
Reserves for Capital	-	300,000	-	300,000	-	300,000	0
Total Appropriations	39,193,105	36,104,400	18,605,800	35,373,600	-	35,373,600	(2.0%)

Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Special Assessments	8,539	-	-	-	-	-	na
Interest/Misc	128,433	70,000	100,000	100,000	-	100,000	42.86
Bond Proceeds	17,687,000	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	9,446,700	6,127,300	6,127,300	3,870,500	-	3,870,500	(36.83)
Trans fm 411 W Impact Fee Cap Fd	6,689,500	6,694,900	6,694,900	8,123,600	-	8,123,600	21.34
Trans fm 413 S Impact Fee Cap Fd	5,495,200	5,445,800	5,445,800	5,647,200	-	5,647,200	3.70
Carry Forward	17,612,800	17,769,900	17,875,100	17,637,300	-	17,637,300	(0.75)
Less 5% Required By Law	-	(3,500)	-	(5,000)	-	(5,000)	42.86
Total Funding	57,068,172	36,104,400	36,243,100	35,373,600	-	35,373,600	(2.0%)

County Water Impact Fees (411)

Fund Type: **Enterprise**

Description: **This fund accounts for growth-related water capital projects. The principal revenue source is water system development charges.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	15,740	-	243,300	50,000	-	50,000	na
Capital Outlay	-	-	66,800	-	-	-	na
Trans to 410 W/S Debt Serv Fd	6,689,500	6,694,900	6,694,900	8,123,600	-	8,123,600	21.34
Reserves for Capital	-	5,575,500	-	6,831,300	-	6,831,300	22.52
Total Appropriations	6,705,240	12,270,400	7,005,000	15,004,900	-	15,004,900	22.3%

Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	1,229,108	-	-	-	-	-	na
Interest/Misc	58,519	42,000	42,000	42,000	-	42,000	0
Impact Fees	6,465,947	4,900,000	6,600,000	6,800,000	-	6,800,000	38.78
Carry Forward	7,819,700	7,575,500	8,868,000	8,505,000	-	8,505,000	12.27
Less 5% Required By Law	-	(247,100)	-	(342,100)	-	(342,100)	38.45
Total Funding	15,573,274	12,270,400	15,510,000	15,004,900	-	15,004,900	22.3%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

County Water User Fees Capital (412)

Fund Type: **Enterprise**

Description: **These funds account for major water capital projects that are not supported by system development charges. These may include rehabilitation projects or large system expansions. The principal funding sources are user fees, carryforward and loan proceeds.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	63,224	-	-	65,800	-	65,800	na
Operating Expense	18,650,533	1,477,800	17,044,700	208,700	-	208,700	(85.88)
Capital Outlay	2,138,470	15,797,200	40,633,100	17,603,700	-	17,603,700	11.44
Reserves for Contingencies	-	1,727,500	-	1,787,800	-	1,787,800	3.49
Reserves for Capital	-	1,455,000	-	1,133,000	-	1,133,000	(22.13)
Total Appropriations	20,852,226	20,457,500	57,677,800	20,799,000	-	20,799,000	1.7%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	900	-	-	-	-	-	na
Interest/Misc	342,573	210,000	250,000	250,000	-	250,000	19.05
Trans fm 408 Water / Sewer Fd	18,983,700	16,988,600	16,988,600	17,194,400	-	17,194,400	1.21
Carry Forward	45,331,100	3,269,400	43,806,300	3,367,100	-	3,367,100	2.99
Less 5% Required By Law	-	(10,500)	-	(12,500)	-	(12,500)	19.05
Total Funding	64,658,273	20,457,500	61,044,900	20,799,000	-	20,799,000	1.7%

County Sewer Impact Fees (413)

Fund Type: **Enterprise**

Description: **This fund accounts for growth-related sewer capital projects. The principal revenue source is sewer system development charges.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	23,578	100,000	363,600	-	-	-	(100.00)
Capital Outlay	-	-	78,700	-	-	-	na
Advance/Repay to 414 Sewer Cap	2,000,000	1,000,000	1,000,000	2,000,000	-	2,000,000	100.00
Trans to 410 W/S Debt Serv Fd	5,495,200	5,445,800	5,445,800	5,647,200	-	5,647,200	3.70
Reserves for Contingencies	-	10,000	-	-	-	-	(100.00)
Reserves for Capital	-	7,048,200	-	8,784,400	-	8,784,400	24.63
Total Appropriations	7,518,778	13,604,000	6,888,100	16,431,600	-	16,431,600	20.8%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	1,229,106	-	-	-	-	-	na
Interest/Misc	76,861	54,800	55,000	55,000	-	55,000	0.36
Impact Fees	6,176,854	4,500,000	6,300,000	6,500,000	-	6,500,000	44.44
Carry Forward	10,754,200	9,277,000	10,737,500	10,204,400	-	10,204,400	10.00
Less 5% Required By Law	-	(227,800)	-	(327,800)	-	(327,800)	43.90
Total Funding	18,237,021	13,604,000	17,092,500	16,431,600	-	16,431,600	20.8%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

County Sewer User Fees Capital (414)

Fund Type: **Enterprise**

Description: **This fund accounts for major sewer capital projects that are not supported by system development charges. These may include rehabilitation projects or large system expansions. The principal funding sources are user fees, carryforward and loan proceeds.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	90,007	-	-	-	-	-	na
Operating Expense	19,319,667	421,300	21,247,900	381,400	-	381,400	(9.47)
Capital Outlay	4,907,385	28,783,700	64,918,000	37,889,900	-	37,889,900	31.64
Reserves for Contingencies	-	2,920,500	-	3,827,100	-	3,827,100	31.04
Reserves for Capital	-	6,690,300	-	2,502,400	-	2,502,400	(62.60)
Total Appropriations	24,317,059	38,815,800	86,165,900	44,600,800	-	44,600,800	14.9%

Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	1,680	-	-	-	-	-	na
Interest/Misc	416,312	286,000	350,000	350,000	-	350,000	22.38
Advance/Repay fm 413 Sewer Im Fee	2,000,000	1,000,000	1,000,000	2,000,000	-	2,000,000	100.00
Trans fm 408 Water / Sewer Fd	28,137,600	33,883,000	33,883,000	32,432,500	-	32,432,500	(4.28)
Carry Forward	54,516,200	3,661,100	60,768,700	9,835,800	-	9,835,800	168.66
Less 5% Required By Law	-	(14,300)	-	(17,500)	-	(17,500)	22.38
Total Funding	85,071,792	38,815,800	96,001,700	44,600,800	-	44,600,800	14.9%

County Water Sewer Grants (416)

Fund Type: **Enterprise**

Description: **To provide water and sewer capital improvements through grant awards.**

Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
SFWMD/Big Cypress Revenue	600,000	-	-	-	-	-	na
Total Funding	600,000	-	-	-	-	-	na

County Water Sewer Grant Match (417)

Fund Type: **Enterprise**

Description: **To account for the County's matching contributions to the County Water Sewer Grants for various capital improvements.**

Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	3	-	-	-	-	-	na
Total Funding	3	-	-	-	-	-	na

Collier Area Transit (CAT) Grant (424)

Fund Type: **Enterprise**

Description: **To account for federal and state grants for the Collier Area Transit system providing fixed route public transportation service in Collier County.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	62,758	-	56,000	-	-	-	na
Operating Expense	2,975,486	-	3,867,500	-	-	-	na
Capital Outlay	2,749,633	-	6,386,000	-	-	-	na
Total Appropriations	5,787,877	-	10,309,500	-	-	-	na

Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	6,498,581	-	9,182,000	-	-	-	na
Miscellaneous Revenues	-	-	1,127,500	-	-	-	na
Total Funding	6,498,581	-	10,309,500	-	-	-	na

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Collier Area Transit (CAT) Grant Match (425)

Fund Type: **Enterprise**

Description: **Collier Area Transit Grant Match accounts for required matching funds from state and federal sources of the fixed route transit system.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	1,955,273	-	2,615,200	-	-	-	na
Reserves for Contingencies	-	250,000	-	100,000	-	100,000	(60.00)
Total Appropriations	1,955,273	250,000	2,615,200	100,000	-	100,000	(60.0%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	792	-	400	-	-	-	na
Trans fm 001 Gen Fund	-	-	-	97,800	-	97,800	na
Trans fm 313 Gas Tax Cap Fd	374,317	250,000	898,800	-	-	-	(100.00)
Trans fm 426 CAT Transit	1,580,955	-	1,716,400	-	-	-	na
Carry Forward	-	-	1,800	2,200	-	2,200	na
Total Funding	1,956,065	250,000	2,617,400	100,000	-	100,000	(60.0%)

Collier Area Transit (CAT) Enhancements (426)

Fund Type: **Enterprise**

Description: **Collier Area Transit accounts for operations of the transit system providing fixed route public transportation service in Collier County.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	154,467	255,300	255,300	267,000	-	267,000	4.58
Operating Expense	914,396	2,559,300	1,588,700	2,517,700	-	2,517,700	(1.63)
Capital Outlay	863,100	-	346,100	-	-	-	na
Trans to 426 CAT Mass Transit Fd	1,580,955	-	1,716,400	-	-	-	na
Reserves for Contingencies	-	273,600	-	96,900	-	96,900	(64.58)
Reserves for Cash Flow	-	78,000	-	-	-	-	(100.00)
Total Appropriations	3,512,918	3,166,200	3,906,500	2,881,600	-	2,881,600	(9.0%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	599,062	-	81,900	-	-	-	na
Charges For Services	1,142,486	1,338,500	1,362,500	1,060,000	-	1,060,000	(20.81)
Miscellaneous Revenues	116,866	24,000	302,500	-	-	-	(100.00)
Interest/Misc	6,362	-	-	-	-	-	na
Reimb From Other Depts	230,690	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	-	-	1,377,700	-	1,377,700	na
Trans fm 313 Gas Tax Cap Fd	1,425,700	1,383,400	1,383,400	-	-	-	(100.00)
Carry Forward	1,630,200	488,400	1,271,900	495,700	-	495,700	1.49
Less 5% Required By Law	-	(68,100)	-	(51,800)	-	(51,800)	(23.94)
Total Funding	5,151,366	3,166,200	4,402,200	2,881,600	-	2,881,600	(9.0%)

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Transportation Disadvantaged (427)

Fund Type: **Enterprise**

Description: **Accounts for operations of the transit system providing service to the elderly, handicapped, and economically disadvantaged in Collier County.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	95,259	129,100	129,100	76,800	-	76,800	(40.51)
Operating Expense	2,224,827	2,248,600	2,279,100	2,904,700	-	2,904,700	29.18
Capital Outlay	236,087	-	7,800	-	-	-	na
Trans to 427 Transp Disadv Fd	55,316	-	106,200	-	-	-	na
Reserves for Contingencies	-	236,300	-	50,000	-	50,000	(78.84)
Reserves for Cash Flow	-	144,500	-	-	-	-	(100.00)
Total Appropriations	2,611,488	2,758,500	2,522,200	3,031,500	-	3,031,500	9.9%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	246,687	226,000	231,000	230,900	-	230,900	2.17
Miscellaneous Revenues	9,341	5,000	-	-	-	-	(100.00)
Interest/Misc	2,852	-	-	-	-	-	na
Trans fm 001 Gen Fund	1,791,200	2,291,200	2,291,200	2,811,900	-	2,811,900	22.73
Carry Forward	871,900	247,800	-	-	-	-	(100.00)
Less 5% Required By Law	-	(11,500)	-	(11,300)	-	(11,300)	(1.74)
Total Funding	2,921,980	2,758,500	2,522,200	3,031,500	-	3,031,500	9.9%

Transportation Disadvantaged Grant (428)

Fund Type: **Enterprise**

Description: **Accounts for federal and state grants for the Transportation Disadvantage transit system providing service to the elderly, handicapped, and economically disadvantaged in Collier County.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	608,375	-	795,300	-	-	-	na
Capital Outlay	61,991	-	22,000	-	-	-	na
Trans to 427 Transp Disadv Fd	-	-	700	1,300	-	1,300	na
Total Appropriations	670,366	-	818,000	1,300	-	1,300	na
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	748,022	-	818,000	-	-	-	na
Interest/Misc	166	-	-	-	-	-	na
Carry Forward	-	-	1,300	1,300	-	1,300	na
Total Funding	748,188	-	819,300	1,300	-	1,300	na

Transportation Disadvantaged Grant Match (429)

Fund Type: **Enterprise**

Description: **Transit Disadvantaged Grant Match accounts for required matching funds from state and federal sources of the paratransit system.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	63,570	-	175,400	-	-	-	na
Capital Outlay	55,108	-	105,800	-	-	-	na
Reserves for Contingencies	-	87,200	-	92,600	-	92,600	6.19
Total Appropriations	118,679	87,200	281,200	92,600	-	92,600	6.2%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	-	-	1,600	-	-	-	na
Interest/Misc	209	-	200	-	-	-	na
Trans fm 001 Gen Fund	63,363	86,900	172,500	90,700	-	90,700	4.37
Trans fm 427 Transp Disadv	55,316	-	106,200	-	-	-	na
Trans fm 428 Tran Disadv	-	-	700	1,300	-	1,300	na
Carry Forward	-	300	600	600	-	600	100.00
Total Funding	118,888	87,200	281,800	92,600	-	92,600	6.2%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Solid Waste Disposal (470)

Fund Type: **Enterprise**

Description: **Provides for the collection and disposal of the entire waste stream generated in Collier County. Landfill operations have been privatized through a contractual agreement with Waste Management, Inc. The principal revenue source is tipping fees.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	2,268,809	2,473,400	2,465,700	2,587,100	164,600	2,751,700	11.25
Operating Expense	11,801,547	14,477,200	14,420,800	16,008,100	(32,100)	15,976,000	10.35
Indirect Cost Reimburs	270,600	234,300	234,300	353,300	-	353,300	50.79
Payment In Lieu of Taxes	210,600	220,600	220,600	295,500	-	295,500	33.95
Capital Outlay	128,219	100,500	133,300	28,300	39,100	67,400	(32.94)
Trans to 408 Water/Sewer Fd	384,300	527,500	527,500	534,400	-	534,400	1.31
Trans to 472 Sol Waste MP	-	240,000	240,000	98,500	-	98,500	(58.96)
Trans to 474 Solid Waste Cap Fd	1,218,600	906,000	906,000	1,915,900	-	1,915,900	111.47
Reserves for Contingencies	-	1,251,900	-	1,644,800	-	1,644,800	31.38
Reserves for Cash Flow	-	1,760,000	-	2,135,400	-	2,135,400	21.33
Reserves for Attrition	-	(40,000)	-	(44,600)	-	(44,600)	11.50
Total Appropriations	16,282,675	22,151,400	19,148,200	25,556,700	171,600	25,728,300	16.1%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	111,351	81,000	-	100,000	-	100,000	23.46
Charges For Services	10,950,249	11,769,400	11,708,200	13,236,200	-	13,236,200	12.46
Miscellaneous Revenues	100,035	105,100	358,600	49,800	-	49,800	(52.62)
Interest/Misc	27,412	17,300	36,000	36,000	-	36,000	108.09
Reimb From Other Depts	5,973,533	6,684,900	6,606,700	7,633,500	-	7,633,500	14.19
Trans fm 408 Water / Sewer Fd	45,300	138,400	138,400	139,600	-	139,600	0.87
Trans fm 473 Mand Collct Fd	212,200	310,400	310,400	175,700	-	175,700	(43.40)
Carry Forward	4,261,500	3,977,800	5,399,100	5,237,600	171,600	5,409,200	35.98
Less 5% Required By Law	-	(932,900)	-	(1,051,700)	-	(1,051,700)	12.73
Total Funding	21,681,581	22,151,400	24,557,400	25,556,700	171,600	25,728,300	16.1%

Solid Waste - Landfill Closure (471)

Fund Type: **Enterprise**

Description: **Provides for the eventual closure of currently active landfill cells and for the perpetual care of closed cells.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Reserves for Capital	-	2,915,200	-	3,567,400	-	3,567,400	22.37
Total Appropriations	-	2,915,200	-	3,567,400	-	3,567,400	22.4%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	14,414	10,500	14,000	15,000	-	15,000	42.86
Trans fm 390 Gen Gov Fac Cap Fd	630,000	630,000	630,000	630,000	-	630,000	0
Carry Forward	1,634,800	2,275,300	2,279,200	2,923,200	-	2,923,200	28.48
Less 5% Required By Law	-	(600)	-	(800)	-	(800)	33.33
Total Funding	2,279,214	2,915,200	2,923,200	3,567,400	-	3,567,400	22.4%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Solid Waste Motor Pool Capital Fund (472)

Fund Type: **Enterprise**

Description: **Starting in FY16, this fund will provide cost-effective life cycle replacement of Solid Waste Motor Pool vehicles and heavy equipment through a centralized capital recovery system.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Capital Outlay	-	240,000	240,000	135,000	30,000	165,000	(31.25)
Trans to 523 Motor Pool Cap	-	-	-	2,700	-	2,700	na
Reserves for Motor Pool Cap	-	79,900	-	178,900	-	178,900	123.90
Total Appropriations	-	319,900	240,000	316,600	30,000	346,600	8.3%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	-	-	54,600	-	-	-	na
Interest/Misc	-	-	-	100	-	100	na
Motor Pool Cap Recovery Billing	-	79,900	79,900	113,500	-	113,500	42.05
Trans fm 470 Solid Waste Fd	-	240,000	240,000	68,500	30,000	98,500	(58.96)
Carry Forward	-	-	-	134,500	-	134,500	na
Total Funding	-	319,900	374,500	316,600	30,000	346,600	8.3%

Mandatory Trash Collection (473)

Fund Type: **Enterprise**

Description: **Provides for the administration of the Mandatory Garbage Collection Ordinance. There is curbside collection of household waste, yard waste, and recyclables throughout the County. The largest revenue source is mandatory collection fees generated from households receiving the collection service. This fee is now included on the annual tax bills.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	18,341,923	19,803,400	19,771,700	20,451,300	-	20,451,300	3.27
Indirect Cost Reimburs	115,600	88,500	88,500	106,900	-	106,900	20.79
Trans to Property Appraiser	291,883	311,600	311,600	316,500	-	316,500	1.57
Trans to Tax Collector	106,910	117,700	117,700	120,900	-	120,900	2.72
Trans to 408 Water/Sewer Fd	1,418,800	1,623,500	1,623,500	1,989,900	-	1,989,900	22.57
Trans to 470 Solid Waste Fd	212,200	310,400	310,400	175,700	-	175,700	(43.40)
Trans to 474 Solid Waste Cap Fd	1,900,000	1,050,000	1,050,000	2,200,500	-	2,200,500	109.57
Reserves for Contingencies	-	1,828,900	-	2,055,800	-	2,055,800	12.41
Reserves for Cash Flow	-	2,601,600	-	3,105,800	-	3,105,800	19.38
Total Appropriations	22,387,316	27,735,600	23,273,400	30,523,300	-	30,523,300	10.1%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Franchise Fees	1,468,252	1,390,000	1,549,000	1,617,000	-	1,617,000	16.33
Special Assessments	2,172	-	-	-	-	-	na
Charges For Services	206,413	206,400	209,400	211,200	-	211,200	2.33
Mandatory Collection Fees	20,393,656	21,572,800	22,139,800	22,970,500	-	22,970,500	6.48
Miscellaneous Revenues	55,006	55,000	55,000	55,000	-	55,000	0
Interest/Misc	83,189	45,200	47,000	47,000	-	47,000	3.98
Trans frm Tax Collector	41,510	-	-	-	-	-	na
Carry Forward	6,278,500	5,629,700	6,140,800	6,867,600	-	6,867,600	21.99
Less 5% Required By Law	-	(1,163,500)	-	(1,245,000)	-	(1,245,000)	7.00
Total Funding	28,528,697	27,735,600	30,141,000	30,523,300	-	30,523,300	10.1%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Solid Waste Capital Projects (474)

Fund Type: **Enterprise**

Description: **Comprehensive Solid Waste Capital Projects program was initiated in FY 04. Capital projects include; facilities improvements, collection/ recycling facility upgrades and landfill cell restoration. Primary revenue source is a transfer from Solid Waste Disposal (470), which accounts for landfill fees, transfer station fees, and carry forward revenue.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	23,650	-	-	-	-	-	na
Operating Expense	2,959,600	77,900	1,654,500	75,300	-	75,300	(3.34)
Capital Outlay	486,642	2,747,100	10,494,500	4,000,000	-	4,000,000	45.61
Trans to 174 Consvr Collier Maint	701,600	-	-	-	-	-	na
Reserves for Contingencies	-	282,500	-	407,500	-	407,500	44.25
Reserves for Capital	-	-	-	20,100	-	20,100	na
Total Appropriations	4,171,493	3,107,500	12,149,000	4,502,900	-	4,502,900	44.9%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	3,360	-	-	-	-	-	na
Interest/Misc	80,758	40,000	50,000	50,000	-	50,000	25.00
Trans fm 470 Solid Waste Fd	1,218,600	906,000	906,000	1,915,900	-	1,915,900	111.47
Trans fm 473 Mand Collct Fd	1,900,000	1,050,000	1,050,000	2,200,500	-	2,200,500	109.57
Carry Forward	11,450,700	1,113,500	10,482,000	339,000	-	339,000	(69.56)
Less 5% Required By Law	-	(2,000)	-	(2,500)	-	(2,500)	25.00
Total Funding	14,653,418	3,107,500	12,488,000	4,502,900	-	4,502,900	44.9%

Emergency Medical Services (490)

Fund Type: **Enterprise**

Description: **Accounts for the provision of around the clock advanced life support paramedic service in Collier County. Principal revenue sources include General Fund subsidy and ambulance fees.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	20,562,039	21,758,500	21,172,000	22,779,500	-	22,779,500	4.69
Operating Expense	3,554,451	4,148,100	3,733,900	5,330,300	-	5,330,300	28.50
Capital Outlay	726,084	189,500	247,600	22,500	-	22,500	(88.13)
Trans to 144 Isles of Capri Fire	3,000	3,000	3,000	3,000	-	3,000	0
Trans to 491 EMS MP&Cap	-	1,140,000	1,140,000	1,500,000	-	1,500,000	31.58
Trans to 494 EMS Grants	-	-	34,800	-	-	-	na
Reserves for Contingencies	-	394,700	-	93,300	-	93,300	(76.36)
Reserves for Cash Flow	-	-	-	330,000	-	330,000	na
Reserves for Attrition	-	(373,100)	-	(325,900)	-	(325,900)	(12.65)
Total Appropriations	24,845,574	27,260,700	26,331,300	29,732,700	-	29,732,700	9.1%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ambulance Fees	17,625,133	11,087,500	11,500,000	11,500,000	-	11,500,000	3.72
Miscellaneous Revenues	174,347	-	60,600	50,000	-	50,000	na
Interest/Misc	44,347	21,000	45,000	45,000	-	45,000	114.29
Reimb From Other Depts	7,200	-	-	-	-	-	na
Trans fm 001 Gen Fund	13,297,100	13,786,000	13,786,000	15,041,600	-	15,041,600	9.11
Carry Forward	3,786,800	2,921,600	4,615,600	3,675,900	-	3,675,900	25.82
Less 5% Required By Law	-	(555,400)	-	(579,800)	-	(579,800)	4.39
Total Funding	34,934,928	27,260,700	30,007,200	29,732,700	-	29,732,700	9.1%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Emergency Medical Services Motor Pool & Other Capital Fund (491)

Fund Type: **Enterprise**

Description: **This fund was originally created to monitor grants received by EMS and special projects funded by the General Fund (001). Starting in FY16, this fund will transition into providing cost-effective life cycle replacement of EMS Motor Pool vehicles and ambulances through a centralized capital recovery system.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	11,026	-	54,600	-	-	-	na
Capital Outlay	1,385,389	3,146,000	5,198,000	3,668,100	-	3,668,100	16.60
Trans to 523 Motor Pool Cap	-	-	-	6,900	-	6,900	na
Reserves for Motor Pool Cap	-	-	-	1,104,000	-	1,104,000	na
Total Appropriations	1,396,415	3,146,000	5,252,600	4,779,000	-	4,779,000	51.9%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	-	-	19,200	-	-	-	na
Interest/Misc	6,600	-	11,400	10,000	-	10,000	na
Fleet Revenue Billings	-	-	125,000	-	-	-	na
Motor Pool Cap Recovery Billing	-	-	-	1,110,900	-	1,110,900	na
Trans fm 001 Gen Fund	2,191,200	2,000,000	2,000,000	2,000,000	-	2,000,000	0
Trans fm 490 EMS Fd	-	1,140,000	1,140,000	1,500,000	-	1,500,000	31.58
Carry Forward	1,313,700	6,000	2,115,100	158,100	-	158,100	2,535.00
Total Funding	3,511,500	3,146,000	5,410,700	4,779,000	-	4,779,000	51.9%

EMS Grant (493)

Fund Type: **Enterprise**

Description: **This fund was created to monitor grants received by Emergency Medical Services.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	54,195	-	7,300	-	-	-	na
Capital Outlay	-	-	300,500	-	-	-	na
Total Appropriations	54,195	-	307,800	-	-	-	na
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	177,318	-	306,000	-	-	-	na
Miscellaneous Revenues	-	-	100	-	-	-	na
Interest/Misc	1,339	-	1,200	-	-	-	na
Carry Forward	-	-	500	-	-	-	na
Total Funding	178,657	-	307,800	-	-	-	na

EMS Grant Match (494)

Fund Type: **Enterprise**

Description: **To account for the County matching contributions to Emergency Medical Service grants.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Capital Outlay	-	-	34,800	-	-	-	na
Total Appropriations	-	-	34,800	-	-	-	na
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans fm 490 EMS Fd	-	-	34,800	-	-	-	na
Total Funding	-	-	34,800	-	-	-	na

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Collier County Airport Authority (495)

Fund Type: **Enterprise**

Description: **Accounts for operations at the Marco Island, Everglades, and Immokalee airports. Principal revenue sources include airport user fees and a subsidy from the General Fund. The long-range goal is to make the airports self-sufficient.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	883,321	924,000	955,000	977,300	-	977,300	5.77
Operating Expense	481,651	642,200	577,500	618,100	-	618,100	(3.75)
Indirect Cost Reimburs	135,700	143,800	143,800	120,600	-	120,600	(16.13)
Aviation Fuel	1,513,880	1,586,200	1,021,700	1,235,000	-	1,235,000	(22.14)
Capital Outlay	41,385	24,000	52,200	165,600	-	165,600	590.00
Trans to 705 Housing Grants	-	-	34,800	-	-	-	na
Trans to 496 Airport Cap Fd	-	-	-	225,300	-	225,300	na
Trans to 497 Airport MP Fd	-	56,900	56,900	-	-	-	(100.00)
Reserves for Contingencies	-	90,600	-	92,600	-	92,600	2.21
Reserves for Capital	-	-	-	174,500	-	174,500	na
Reserves for Attrition	-	(14,100)	-	(15,100)	-	(15,100)	7.09
Total Appropriations	3,055,937	3,453,600	2,841,900	3,593,900	-	3,593,900	4.1%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	811,432	739,100	806,200	816,000	-	816,000	10.40
Aviation Fuel Sales	2,502,802	2,421,700	2,026,800	2,150,500	-	2,150,500	(11.20)
Miscellaneous Revenues	28,681	6,700	6,300	19,400	-	19,400	189.55
Interest/Misc	2,960	2,000	8,000	8,000	-	8,000	300.00
Advance/Repay fm 001 Gen Fd	304,000	49,900	49,900	-	-	-	(100.00)
Carry Forward	99,200	392,700	694,400	749,700	-	749,700	90.91
Less 5% Required By Law	-	(158,500)	-	(149,700)	-	(149,700)	(5.55)
Total Funding	3,749,075	3,453,600	3,591,600	3,593,900	-	3,593,900	4.1%

Airport Capital (496)

Fund Type: **Enterprise**

Description: **Accounts for capital projects/improvements at the three airport sites.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	287,718	-	213,100	65,000	-	65,000	na
Capital Outlay	11,472	90,200	120,600	-	-	-	(100.00)
Trans to 499 Airp Grant Match	6,689	-	41,000	-	-	-	na
Reserves for Contingencies	-	-	-	6,500	-	6,500	na
Reserves for Capital	-	196,700	-	671,300	-	671,300	241.28
Total Appropriations	305,879	286,900	374,700	742,800	-	742,800	158.9%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	744	-	500	500	-	500	na
Advance/Repay fm 001 Gen Fd	328,500	-	-	300,000	-	300,000	na
Trans fm 495 Airport Op Fd	-	-	-	225,300	-	225,300	na
Trans fm 497 Airport MP Fd	-	200,000	200,000	50,700	-	50,700	(74.65)
Carry Forward	315,200	86,900	340,500	166,300	-	166,300	91.37
Total Funding	644,444	286,900	541,000	742,800	-	742,800	158.9%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Airport Motor Pool Capital Fund (497)

Fund Type: **Enterprise**

Description: **This fund is set up to account for major capital projects/improvements at the Immokalee airport site. The General Fund 001 allocated \$2,250,000 as match money for various federal and state grants for the expansion of the Immokalee Airport.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	-	26,100	-	-	-	na
Capital Outlay	10,033	370,000	237,200	4,300	-	4,300	(98.84)
Trans to 496 Airport Cap Fd	-	200,000	200,000	50,700	-	50,700	(74.65)
Trans to 499 Airp Grant Match	-	-	135,000	-	-	-	na
Reserves for Motor Pool Cap	-	49,900	-	-	-	-	(100.00)
Total Appropriations	10,033	619,900	598,300	55,000	-	55,000	(91.1%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	-	-	4,300	-	-	-	na
Interest/Misc	30	-	-	-	-	-	na
Advance/Repay fm 001 Gen Fd	-	313,100	313,100	-	-	-	(100.00)
Motor Pool Cap Recovery Billing	-	49,900	19,500	-	-	-	(100.00)
Trans fm 495 Airport Op Fd	-	56,900	56,900	-	-	-	(100.00)
Carry Forward	240,100	200,000	230,100	55,000	-	55,000	(72.50)
Total Funding	240,130	619,900	623,900	55,000	-	55,000	(91.1%)

Airport Grant (498)

Fund Type: **Enterprise**

Description: **To account for various federal and state grants for the Airport.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	-	-	64,900	-	-	-	na
Operating Expense	436,536	-	74,200	-	-	-	na
Capital Outlay	719,800	-	767,400	-	-	-	na
Total Appropriations	1,156,336	-	906,500	-	-	-	na
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	6,461,988	-	906,500	-	-	-	na
Total Funding	6,461,988	-	906,500	-	-	-	na

Airport Grant Match (499)

Fund Type: **Enterprise**

Description: **To account for the County's matching contributions for the various grants at the Airport.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	-	-	900	-	-	-	na
Operating Expense	23,133	-	11,000	-	-	-	na
Capital Outlay	36,464	-	174,500	-	-	-	na
Total Appropriations	59,597	-	186,400	-	-	-	na
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	4,277	-	-	-	-	-	na
Advance/Repay fm 001 Gen Fd	52,909	-	10,400	-	-	-	na
Trans fm 496 Airport Grants	6,689	-	41,000	-	-	-	na
Trans fm 497 Airport MP Fd	-	-	135,000	-	-	-	na
Total Funding	63,875	-	186,400	-	-	-	na

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Information Technology (505)

Fund Type: **Internal Service**

Description: **Accounts for Information Technology operations which include the agency's data network, telephone system, multi-agency public safety radio system and the management of all related assets, software applications and data.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	3,331,086	4,277,900	3,899,900	4,354,100	-	4,354,100	1.78
Operating Expense	1,917,518	2,106,800	2,296,800	2,438,900	-	2,438,900	15.76
Capital Outlay	176,245	21,500	15,000	10,000	-	10,000	(53.49)
Trans to 506 IT Capital	-	-	-	571,700	-	571,700	na
Reserves for Contingencies	-	108,700	-	324,300	-	324,300	198.34
Reserves for Cash Flow	-	154,000	-	154,000	-	154,000	0
Reserves for Attrition	-	(71,900)	-	(72,300)	-	(72,300)	0.56
Total Appropriations	5,424,848	6,597,000	6,211,700	7,780,700	-	7,780,700	17.9%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	1,291	-	-	-	-	-	na
Interest/Misc	10,514	6,000	5,900	6,000	-	6,000	0
Reimb From Other Depts	5,396,354	5,846,600	6,204,300	6,703,000	-	6,703,000	14.65
Carry Forward	1,191,900	844,100	1,175,200	1,173,700	-	1,173,700	39.05
Less 5% Required By Law	-	(99,700)	-	(102,000)	-	(102,000)	2.31
Total Funding	6,600,059	6,597,000	7,385,400	7,780,700	-	7,780,700	17.9%

Information Technology Capital (506)

Fund Type: **Internal Service**

Description: **The Information Technology Capital Fund was created for the management of the replacement of technology assets and the acquisition of new technology assets.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	104,704	70,000	-	-	-	-	(100.00)
Capital Outlay	245,691	657,300	1,210,900	1,336,000	-	1,336,000	103.26
Total Appropriations	350,395	727,300	1,210,900	1,336,000	-	1,336,000	83.7%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	5,862	3,500	2,500	3,500	-	3,500	0
Reimb From Other Depts	228,450	673,000	667,400	708,200	-	708,200	5.23
Trans fm 001 Gen Fund	-	51,000	51,000	50,000	-	50,000	(1.96)
Trans fm 505 IT Ops	-	-	-	571,700	-	571,700	na
Carry Forward	608,900	-	492,800	2,800	-	2,800	na
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0
Total Funding	843,212	727,300	1,213,700	1,336,000	-	1,336,000	83.7%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Property & Casualty Insurance Fund (516)

Fund Type: **Internal Service**

Description: **Protects the County through the insurance of its property assets. Revenues are derived from premium allocations for automobile, general liability, and property insurance.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	363,839	342,700	343,200	352,000	-	352,000	2.71
Operating Expense	6,367,341	6,602,800	5,579,700	6,311,500	-	6,311,500	(4.41)
Capital Outlay	-	11,300	5,800	5,000	-	5,000	(55.75)
Trans to 001 General Fund	276,600	276,600	276,600	1,076,600	-	1,076,600	289.23
Trans to 111 Unincorp Gen Fd	200,000	-	-	-	-	-	na
Trans to 306 Parks Cap Fd	-	-	-	75,000	-	75,000	na
Reserves for Contingencies	-	180,900	-	118,700	-	118,700	(34.38)
Reserves for Insurance	-	7,739,200	-	7,751,300	-	7,751,300	0.16
Total Appropriations	7,207,780	15,153,500	6,205,300	15,690,100	-	15,690,100	3.5%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	704,392	200,000	222,000	100,000	-	100,000	(50.00)
Interest/Misc	60,973	39,800	60,000	45,000	-	45,000	13.07
Property & Casualty Billings	6,658,048	6,899,600	6,710,700	6,553,000	-	6,553,000	(5.02)
Carry Forward	7,996,400	8,026,100	8,212,000	8,999,400	-	8,999,400	12.13
Less 5% Required By Law	-	(12,000)	-	(7,300)	-	(7,300)	(39.17)
Total Funding	15,419,813	15,153,500	15,204,700	15,690,100	-	15,690,100	3.5%

Group Health & Life Insurance Fund (517)

Fund Type: **Internal Service**

Description: **Accounts for all medical and life insurance claims for county employees.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	525,850	644,800	646,100	638,100	-	638,100	(1.04)
Operating Expense	34,636,388	37,178,600	35,697,300	37,925,600	2,500	37,928,100	2.02
Capital Outlay	2,519	14,900	5,700	-	-	-	(100.00)
Trans to 301 Co Wide Cap Fd	-	-	-	450,000	-	450,000	na
Trans to 523 Motor Pool Cap	-	-	-	34,000	-	34,000	na
Reserves for Contingencies	-	943,800	-	964,100	-	964,100	2.15
Reserves for Insurance	-	19,148,400	-	22,708,600	-	22,708,600	18.59
Total Appropriations	35,164,757	57,930,500	36,349,100	62,720,400	2,500	62,722,900	8.3%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	432,838	200,000	1,485,900	-	-	-	(100.00)
Interest/Misc	197,641	112,600	253,100	137,400	-	137,400	22.02
Group Health Billings	33,723,191	32,200,000	34,068,000	32,239,300	-	32,239,300	0.12
Dental Billings	1,786,892	1,625,000	1,658,800	1,708,600	-	1,708,600	5.14
Life Insurance Billings	407,554	455,800	318,600	334,600	-	334,600	(26.59)
Short Term Disability Billings	428,027	422,300	453,400	466,900	-	466,900	10.56
Long Term Disability Billings	516,784	315,000	311,800	327,500	-	327,500	3.97
Carry Forward	22,989,700	22,605,500	25,315,000	27,513,000	2,500	27,515,500	21.72
Less 5% Required By Law	-	(5,700)	-	(6,900)	-	(6,900)	21.05
Total Funding	60,482,627	57,930,500	63,864,600	62,720,400	2,500	62,722,900	8.3%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Worker's Compensation Insurance Fund (518)

Fund Type: **Internal Service**

Description: **Protects the County's human resource assets through the use of prudent risk financing, claims management, and loss control programs.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	281,946	288,500	309,000	286,700	-	286,700	(0.62)
Operating Expense	899,926	1,290,200	1,141,000	1,345,800	-	1,345,800	4.31
Capital Outlay	35,771	9,700	-	-	-	-	(100.00)
Trans to 001 General Fund	1,000,000	1,000,000	1,000,000	-	-	-	(100.00)
Reserves for Contingencies	-	26,500	-	40,900	-	40,900	54.34
Reserves for Insurance	-	1,360,100	-	1,528,900	-	1,528,900	12.41
Total Appropriations	2,217,643	3,975,000	2,450,000	3,202,300	-	3,202,300	(19.4%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	13,668	25,000	5,000	-	-	-	(100.00)
Interest/Misc	22,975	12,300	26,600	8,700	-	8,700	(29.27)
Workers Comp Billings	1,486,279	1,485,000	1,485,000	1,467,000	-	1,467,000	(1.21)
Carry Forward	3,355,200	2,454,600	2,660,500	1,727,100	-	1,727,100	(29.64)
Less 5% Required By Law	-	(1,900)	-	(500)	-	(500)	(73.68)
Total Funding	4,878,122	3,975,000	4,177,100	3,202,300	-	3,202,300	(19.4%)

Fleet Management (521)

Fund Type: **Internal Service**

Description: **Provides preventative maintenance and repair of all county vehicles and motorized equipment, in addition to fuel service. County staff performs the majority of this work in-house.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	2,109,791	2,374,600	2,244,800	2,399,400	-	2,399,400	1.04
Operating Expense	5,658,884	7,161,400	4,742,200	6,152,400	-	6,152,400	(14.09)
Capital Outlay	113,933	232,600	263,100	122,000	-	122,000	(47.55)
Reserves for Contingencies	-	230,500	-	-	-	-	(100.00)
Reserves for Cash Flow	-	162,100	-	214,900	-	214,900	32.57
Reserves for Attrition	-	(38,500)	-	(39,500)	-	(39,500)	2.60
Total Appropriations	7,882,609	10,122,700	7,250,100	8,849,200	-	8,849,200	(12.6%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	362,442	496,000	287,100	300,100	-	300,100	(39.50)
Miscellaneous Revenues	59,802	12,500	15,900	12,500	-	12,500	0
Interest/Misc	7,007	2,000	3,800	2,000	-	2,000	0
Fleet Revenue Billings	4,007,660	4,817,300	4,710,900	4,510,000	-	4,510,000	(6.38)
Fuel Sale Rev Billings	3,267,339	4,297,600	2,300,000	3,371,800	-	3,371,800	(21.54)
Carry Forward	779,300	522,800	600,900	668,500	-	668,500	27.87
Less 5% Required By Law	-	(25,500)	-	(15,700)	-	(15,700)	(38.43)
Total Funding	8,483,550	10,122,700	7,918,600	8,849,200	-	8,849,200	(12.6%)

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Motor Pool Capital Fund (523)

Fund Type: **Internal Service**

Description: **Provide cost-effective life cycle replacement of general governmental Motor Pool vehicles and heavy equipment through a centralized capital recovery system.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	-	-	-	89,500	-	89,500	na
Capital Outlay	-	3,047,000	3,060,000	3,377,000	505,500	3,882,500	27.42
Reserve for Gen Fd Motor Pool Cap	-	492,300	-	912,500	-	912,500	85.35
Reserve for Transp Motor Pool Cap	-	66,000	-	1,346,600	-	1,346,600	1,940.30
Reserve for MSTU Gen Fd MP Cap	-	217,400	-	418,200	-	418,200	92.36
Reserve for Com Dev/Planning MP Cap	-	245,000	-	479,000	-	479,000	95.51
Reserve for Pollut Ctr Motor Pool Cap	-	21,400	-	42,700	-	42,700	99.53
Reserve for Int Serv Fd Motor Pool Cap	-	32,900	-	58,000	-	58,000	76.29
Total Appropriations	-	4,122,000	3,060,000	6,723,500	505,500	7,229,000	75.4%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	-	-	346,700	-	-	-	na
Interest/Misc	-	-	-	8,200	-	8,200	na
Fleet Revenue Billings	-	-	595,800	-	-	-	na
Motor Pool Cap Recovery Billing	-	1,075,000	1,075,000	2,421,700	-	2,421,700	125.27
Trans fm 001 Gen Fund	-	600,000	600,000	536,000	69,000	605,000	0.83
Trans fm 101 Transp Op Fd	-	1,000,000	1,000,000	1,035,000	97,000	1,132,000	13.20
Trans fm 111 MSTD Gen Fd	-	450,000	450,000	550,000	36,000	586,000	30.22
Trans fm 113 Comm Dev Fd	-	784,000	784,000	-	236,000	236,000	(69.90)
Trans fm 114 Pollutn Ctrl Fd	-	25,000	25,000	35,000	-	35,000	40.00
Trans fm 131 Dev Serv Fd	-	125,000	125,000	103,000	33,500	136,500	9.20
Trans fm 312 Gas Tax Op Fd	-	63,000	63,000	-	-	-	(100.00)
Trans fm 409 W/S MP Fd	-	-	-	20,500	-	20,500	na
Trans fm 472 Sol Waste MP	-	-	-	2,700	-	2,700	na
Trans fm 491 EMS MP&Cap	-	-	-	6,900	-	6,900	na
Trans fm 517 Health Ins	-	-	-	-	34,000	34,000	na
Carry Forward	-	-	-	2,004,500	-	2,004,500	na
Total Funding	-	4,122,000	5,064,500	6,723,500	505,500	7,229,000	75.4%

Sheriff Confiscated Property Trust Fund (602)

Fund Type: **Trust & Agency**

Description: **Pursuant to Florida Statutes 932.7055, the proceeds from confiscated property shall be used for school resource officers, crime prevention, safe neighborhood, drug abuse education and prevention programs, or other law enforcement purposes, which include defraying the cost of protracted or complex investigations, providing additional equipment or expertise, purchasing automated external defibrillators for use in law enforcement vehicles, and providing matching funds to obtain federal grants.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Remittances	92,000	31,000	42,000	16,000	-	16,000	(48.39)
Trans to 115 Sheriff Grant Fd	68,070	63,000	117,800	54,000	-	54,000	(14.29)
Reserves for Contingencies	-	3,100	-	7,000	-	7,000	125.81
Reserves for Capital	-	65,700	-	118,700	-	118,700	80.67
Total Appropriations	160,070	162,800	159,800	195,700	-	195,700	20.2%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Fines & Forfeitures	68,048	-	4,800	-	-	-	na
Interest/Misc	2,908	2,200	2,600	1,500	-	1,500	(31.82)
Carry Forward	435,800	160,700	346,700	194,300	-	194,300	20.91
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0
Total Funding	506,756	162,800	354,100	195,700	-	195,700	20.2%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Crime Prevention Trust Fund (603)

Fund Type: **Trust & Agency**

Description: **Pursuant to Florida Statute 775.083, court costs shall be assessed and collected in each instance a defendant pleads nolo contendere to, or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under state law, or a violation of any municipal or county ordinance if the violation constitutes a misdemeanor under state law. The court costs imposed is \$50 for a felony and \$20 for any other offense. The county, in consultation with the sheriff, must expend such funds for crime prevention programs in the county, including safe neighborhood programs under ss. 163.501-163.523 F.S.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	65,730	100,000	29,800	100,000	-	100,000	0
Operating Expense	26,656	300,000	15,300	300,000	-	300,000	0
Capital Outlay	-	-	12,000	100,000	-	100,000	na
Trans to 115 Sheriff Grant Fd	73,535	228,000	199,400	303,600	-	303,600	33.16
Reserves for Contingencies	-	40,000	-	50,000	-	50,000	25.00
Reserves for Capital	-	464,800	-	338,700	-	338,700	(27.13)
Total Appropriations	165,920	1,132,800	256,500	1,192,300	-	1,192,300	5.3%

Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	97,950	90,000	90,000	90,000	-	90,000	0
Interest/Misc	9,473	7,400	7,400	7,400	-	7,400	0
Carry Forward	1,317,400	1,040,300	1,258,900	1,099,800	-	1,099,800	5.72
Less 5% Required By Law	-	(4,900)	-	(4,900)	-	(4,900)	0
Total Funding	1,424,823	1,132,800	1,356,300	1,192,300	-	1,192,300	5.3%

University Extension Trust Fund (604)

Fund Type: **Trust & Agency**

Description: **This fund was established to receive donations and monitor expenditures as (if) designated by specific donation stipulations.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	25,643	54,000	31,500	55,000	-	55,000	1.85
Capital Outlay	-	-	1,400	-	-	-	na
Reserves for Contingencies	-	62,500	-	5,500	-	5,500	(91.20)
Restricted for Unfunded Requests	-	-	-	81,400	-	81,400	na
Total Appropriations	25,643	116,500	32,900	141,900	-	141,900	21.8%

Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	32,301	28,000	28,000	28,000	-	28,000	0
Miscellaneous Revenues	5	-	-	-	-	-	na
Interest/Misc	850	-	-	-	-	-	na
Carry Forward	112,700	89,900	120,200	115,300	-	115,300	28.25
Less 5% Required By Law	-	(1,400)	-	(1,400)	-	(1,400)	0
Total Funding	145,856	116,500	148,200	141,900	-	141,900	21.8%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

GAC Trust Land Sales (605)

Fund Type: **Trust & Agency**

Description: **Gulf American Corporation (GAC) Land Trust (605) - Funds generated from surplus lot sales in the Golden Gate Estates, deeded to Collier County in a 1983 settlement agreement with Avatar Properties, are used to fund capital improvements within the Estates area.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	15	700	100	700	-	700	0
Remittances	187,755	-	73,800	-	-	-	na
Reserves for Capital	-	852,200	-	873,400	-	873,400	2.49
Total Appropriations	187,769	852,900	73,900	874,100	-	874,100	2.5%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	-	17,000	-	17,000	-	17,000	0
Interest/Misc	7,883	3,500	4,200	3,500	-	3,500	0
Carry Forward	1,104,100	833,400	924,200	854,500	-	854,500	2.53
Less 5% Required By Law	-	(1,000)	-	(900)	-	(900)	(10.00)
Total Funding	1,111,983	852,900	928,400	874,100	-	874,100	2.5%

GAC Trust Roads Fund (606)

Fund Type: **Trust & Agency**

Description: **Gulf American Corporation (GAC) Road Trust (606) - Funds received from a 1977 settlement agreement with Avatar Properties, are to be used for the restoration, maintenance, and paving of certain roads within the Golden Gate Estates area.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans to 313 Gas Tax Cap Fd	176	-	-	-	-	-	na
Total Appropriations	176	-	-	-	-	-	na
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	2	-	-	-	-	-	na
Carry Forward	100	-	-	-	-	-	na
Total Funding	102	-	-	-	-	-	na

Parks & Recreation Donations (607)

Fund Type: **Trust & Agency**

Description: **To provide community based programming for eligible children in Collier County through receipt of charitable donations.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	-	9,300	9,300	33,000	-	33,000	254.84
Reserves for Contingencies	-	-	-	3,000	-	3,000	na
Total Appropriations	-	9,300	9,300	36,000	-	36,000	287.1%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	1,343	4,000	31,000	4,200	-	4,200	5.00
Interest/Misc	68	-	-	-	-	-	na
Carry Forward	8,900	5,500	10,300	32,000	-	32,000	481.82
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0
Total Funding	10,312	9,300	41,300	36,000	-	36,000	287.1%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Law Enforcement Trust Fund (608)

Fund Type: **Trust & Agency**

Description: **Pursuant to Florida Statutes 318.18(11)(d), a two dollar court costs is assessed for each infraction which can be used for criminal justice advanced and specialized training and criminal justice training school enhancements as provided under Florida Statutes 938.15.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	200,000	150,000	150,000	150,000	-	150,000	0
Reserves for Contingencies	-	15,000	-	15,000	-	15,000	0
Reserves for Capital	-	612,100	-	-	-	-	(100.00)
Restricted for Unfunded Requests	-	-	-	352,300	-	352,300	na
Total Appropriations	200,000	777,100	150,000	517,300	-	517,300	(33.4%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Fines & Forfeitures	57,067	60,000	60,000	60,000	-	60,000	0
Interest/Misc	4,771	3,000	4,000	4,000	-	4,000	33.33
Carry Forward	680,600	717,300	542,500	456,500	-	456,500	(36.36)
Less 5% Required By Law	-	(3,200)	-	(3,200)	-	(3,200)	0
Total Funding	742,437	777,100	606,500	517,300	-	517,300	(33.4%)

Domestic Violence Trust Fund (609)

Fund Type: **Trust & Agency**

Description: **Pursuant to Florida Statute 938.08, In addition to any sanction imposed for a violation of s. 784.011, s. 784.021, s. 784.03, s. 784.041, s. 784.045, s. 784.048, s. 784.07, s. 784.08, s. 784.081, s. 784.082, s. 784.083, s. 784.085, s. 794.011, or for any offense of domestic violence described in s. 741.28, the court shall impose a surcharge. Payment of the surcharge shall be a condition of probation, community control, or any other court-ordered supervision. A portion of the surcharge shall be deposited into this trust fund and must be used only to defray the costs of incarcerating persons sentenced under s. 741.283 and provide additional training to law enforcement personnel in combating domestic violence.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Remittances	-	385,400	-	412,200	-	412,200	6.95
Total Appropriations	-	385,400	-	412,200	-	412,200	7.0%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Fines & Forfeitures	19,841	16,000	18,000	18,000	-	18,000	12.50
Interest/Misc	2,579	1,800	2,000	2,000	-	2,000	11.11
Carry Forward	350,800	368,500	373,200	393,200	-	393,200	6.70
Less 5% Required By Law	-	(900)	-	(1,000)	-	(1,000)	11.11
Total Funding	373,220	385,400	393,200	412,200	-	412,200	7.0%

Animal Control Neuter / Spay Trust Fund (610)

Fund Type: **Trust & Agency**

Description: **Provides for a neuter/spay program for animals adopted from Domestic Animal Services. A deposit is required for all animals adopted and is applied to the cost of the neuter/spay procedure performed by a local veterinarian.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	18,672	20,400	35,000	31,700	-	31,700	55.39
Reserves for Contingencies	-	2,000	-	3,100	-	3,100	55.00
Restricted for Unfunded Requests	-	164,700	-	122,900	-	122,900	(25.38)
Total Appropriations	18,672	187,100	35,000	157,700	-	157,700	(15.7%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Licenses & Permits	7,739	8,400	8,000	8,800	-	8,800	4.76
Charges For Services	20,550	23,900	14,700	10,500	-	10,500	(56.07)
Interest/Misc	1,065	-	1,200	1,300	-	1,300	na
Carry Forward	138,600	156,500	149,300	138,200	-	138,200	(11.69)
Less 5% Required By Law	-	(1,700)	-	(1,100)	-	(1,100)	(35.29)
Total Funding	167,954	187,100	173,200	157,700	-	157,700	(15.7%)

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Combined 911 System (611)

Fund Type: **Trust & Agency**

Description: **Established to provide for costs associated with the Emergency 911 telephone system. Revenues are from a surcharge to cellular and land-line telephone users that are billed and collected by the telephone company and remitted to the County.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	674,177	905,400	663,300	920,400	-	920,400	1.66
Operating Expense	878,861	1,096,400	1,025,000	1,085,500	-	1,085,500	(0.99)
Capital Outlay	19,386	72,000	42,700	-	-	-	(100.00)
Reserves for Contingencies	-	207,400	-	200,600	-	200,600	(3.28)
Reserves for Capital	-	2,087,800	-	2,408,600	-	2,408,600	15.37
Total Appropriations	1,572,424	4,369,000	1,731,000	4,615,100	-	4,615,100	5.6%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	1,721,811	1,725,000	1,720,000	1,725,000	-	1,725,000	0
Interest/Misc	20,940	12,000	18,000	18,000	-	18,000	50.00
Carry Forward	2,782,000	2,718,900	2,952,300	2,959,300	-	2,959,300	8.84
Less 5% Required By Law	-	(86,900)	-	(87,200)	-	(87,200)	0.35
Total Funding	4,524,751	4,369,000	4,690,300	4,615,100	-	4,615,100	5.6%

Library Trust Fund (612)

Fund Type: **Trust & Agency**

Description: **Accounts for donations and bequests received from the public for the Collier County Public Library system. Available funds will be used to replace furniture and to purchase office and computer equipment.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	46,168	-	56,200	56,500	-	56,500	na
Operating Expense	7,945	50,000	50,000	150,000	-	150,000	200.00
Capital Outlay	87,214	215,000	158,800	200,000	-	200,000	(6.98)
Reserves for Contingencies	-	24,500	-	20,000	-	20,000	(18.37)
Reserves for Capital	-	-	-	26,300	-	26,300	na
Total Appropriations	141,327	289,500	265,000	452,800	-	452,800	56.4%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	286,366	30,000	30,000	30,000	-	30,000	0
Interest/Misc	4,434	1,300	6,000	5,700	-	5,700	338.46
Carry Forward	498,400	259,800	647,900	418,900	-	418,900	61.24
Less 5% Required By Law	-	(1,600)	-	(1,800)	-	(1,800)	12.50
Total Funding	789,201	289,500	683,900	452,800	-	452,800	56.4%

County Drug Abuse Trust (616)

Fund Type: **Trust & Agency**

Description: **This fund authorizes the Court to impose an additional assessment (fine) against drug offenders to be disbursed to a qualified drug abuse treatment or addiction program in the County.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Reserves for Contingencies	-	4,200	-	4,200	-	4,200	0
Total Appropriations	-	4,200	-	4,200	-	4,200	0%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	30	-	-	-	-	-	na
Carry Forward	4,200	4,200	4,200	4,200	-	4,200	0
Total Funding	4,230	4,200	4,200	4,200	-	4,200	0%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Juvenile Cyber Safety (618)

Fund Type: **Trust & Agency**

Description: **Pursuant to Florida Statutes 847.0141(6), a civil penalty is assessed to minors if they commit the offense of sexting. Eighty (80%) percent of the civil penalty received by a juvenile court pursuant to this section shall be remitted by the clerk of the court to the county commission to provide training on cyber-safety for minors.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Remittances	-	-	-	2,000	-	2,000	na
Total Appropriations	-	-	-	2,000	-	2,000	na
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	-	-	1,000	1,000	-	1,000	na
Interest/Misc	-	-	-	100	-	100	na
Carry Forward	-	-	-	1,000	-	1,000	na
Less 5% Required By Law	-	-	-	(100)	-	(100)	na
Total Funding	-	-	1,000	2,000	-	2,000	na

Freedom Memorial Trust Fund (620)

Fund Type: **Trust & Agency**

Description: **This fund is used to account for all donations received for the construction of the Freedom Memorial.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	461	-	200	-	-	-	na
Capital Outlay	1,537	44,100	1,383,500	79,200	-	79,200	79.59
Total Appropriations	1,997	44,100	1,383,700	79,200	-	79,200	79.6%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	684,194	-	20,100	-	-	-	na
Interest/Misc	3,189	800	6,300	2,000	-	2,000	150.00
Trans fm 301 Co Wide Cap	600,000	-	-	-	-	-	na
Carry Forward	149,200	43,300	1,434,500	77,200	-	77,200	78.29
Total Funding	1,436,583	44,100	1,460,900	79,200	-	79,200	79.6%

Law Library (640)

Fund Type: **Trust & Agency**

Description: **This fund was established to provide legal materials to the legal community and public. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	74,935	77,100	77,100	79,500	-	79,500	3.11
Total Appropriations	74,935	77,100	77,100	79,500	-	79,500	3.1%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	66,357	65,000	65,000	65,000	-	65,000	0
Interest/Misc	69	-	-	-	-	-	na
Trans fm 681 Court Admin	8,700	15,400	15,400	12,400	-	12,400	(19.48)
Carry Forward	(100)	-	2,100	5,400	-	5,400	na
Less 5% Required By Law	-	(3,300)	-	(3,300)	-	(3,300)	0
Total Funding	75,027	77,100	82,500	79,500	-	79,500	3.1%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Legal Aid Society (652)

Fund Type: **Trust & Agency**

Description: **Provides the financial support of the Legal Aid Society operations. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42 and supplemented by a transfer from the General Fund.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	108,310	108,400	108,400	158,400	-	158,400	46.13
Total Appropriations	108,310	108,400	108,400	158,400	-	158,400	46.1%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	66,357	65,000	61,700	65,000	-	65,000	0
Interest/Misc	203	-	-	-	-	-	na
Trans fm 001 Gen Fund	42,900	46,700	43,400	96,700	-	96,700	107.07
Carry Forward	2,100	-	3,300	-	-	-	na
Less 5% Required By Law	-	(3,300)	-	(3,300)	-	(3,300)	0
Total Funding	111,561	108,400	108,400	158,400	-	158,400	46.1%

Office of Utility Regulation Fee Trust (669)

Fund Type: **Trust & Agency**

Description: **Provides for the regulation of privately owned water, bulk water, and wastewater utilities providing service within the unincorporated areas of Collier County. This regulatory body was approved by the BCC in May 1996. Franchise fees from the regulated utilities are the principal revenue source.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	360,435	201,100	217,900	217,600	-	217,600	8.20
Operating Expense	19,831	208,100	29,400	206,700	-	206,700	(0.67)
Indirect Cost Reimburs	17,600	17,700	17,700	16,600	-	16,600	(6.21)
Capital Outlay	-	26,500	24,000	-	-	-	(100.00)
Reserves for Contingencies	-	17,100	-	22,000	-	22,000	28.65
Reserves for Capital	-	899,400	-	982,200	-	982,200	9.21
Reserves for Cash Flow	-	67,800	-	166,100	-	166,100	144.99
Reserves for Attrition	-	-	-	(4,400)	-	(4,400)	na
Total Appropriations	397,866	1,437,700	289,000	1,606,800	-	1,606,800	11.8%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Franchise Fees	322,654	167,900	305,000	181,900	-	181,900	8.34
Charges For Services	-	-	300	-	-	-	na
Interest/Misc	8,254	1,500	6,000	2,000	-	2,000	33.33
Reimb From Other Depts	100,000	100,000	100,000	100,000	-	100,000	0
Trans fm 113 Comm Dev Fd	50,000	-	-	-	-	-	na
Carry Forward	1,131,800	1,181,800	1,214,800	1,337,100	-	1,337,100	13.14
Less 5% Required By Law	-	(13,500)	-	(14,200)	-	(14,200)	5.19
Total Funding	1,612,708	1,437,700	1,626,100	1,606,800	-	1,606,800	11.8%

Deposit Fund (670)

Fund Type: **Trust & Agency**

Description: **Fund 670 is the depository for all County surety and subdivision improvement bonds. The County occasionally is required to access these bonds to pay for improvements not completed by developers in accordance with County codes or local PUD agreements. Fund would be transferred from Fund 670 to the appropriate County operating fund where improvement expense would be paid.**

Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	40,971	-	-	-	-	-	na
Carry Forward	73,500	-	-	-	-	-	na
Total Funding	114,471	-	-	-	-	-	na

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Caracara Prairie Preserve (674)

Fund Type: **Trust & Agency**

Description: **The Caracara Prairie Preserve is being utilized by Collier County for panther habitat mitigation for County capital projects that occur in panther habitat. As required by the United States Fish and Wildlife Service, the funds to manage Caracara Prairie Preserve in perpetuity must be kept in a separate Endowment Trust Fund.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	51,433	44,900	40,700	29,900	-	29,900	(33.41)
Capital Outlay	-	-	3,000	-	-	-	na
Reserves for Contingencies	-	1,672,200	-	1,665,200	-	1,665,200	(0.42)
Total Appropriations	51,433	1,717,100	43,700	1,695,100	-	1,695,100	(1.3%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	11,023	8,600	14,000	16,700	-	16,700	94.19
Carry Forward	1,748,700	1,709,000	1,709,000	1,679,300	-	1,679,300	(1.74)
Less 5% Required By Law	-	(500)	-	(900)	-	(900)	80.00
Total Funding	1,759,723	1,717,100	1,723,000	1,695,100	-	1,695,100	(1.3%)

Court Administration (681)

Fund Type: **Trust & Agency**

Description: **Established to account for county costs associated with the activities of the 20th Judicial Circuit. The revenues for this fund consist of Probation Fees and a transfer from the General Fund.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	1,963,906	2,106,000	2,048,000	2,141,000	-	2,141,000	1.66
Operating Expense	200,798	268,700	244,200	274,300	-	274,300	2.08
Capital Outlay	-	3,000	-	3,000	-	3,000	0
Trans to 171 Teen Court	11,900	23,900	23,900	25,700	-	25,700	7.53
Trans to 192 Court Innov	127,500	131,300	131,300	118,100	-	118,100	(10.05)
Trans to 640 Law Lib	8,700	15,400	15,400	12,400	-	12,400	(19.48)
Reserves for Contingencies	-	31,000	-	87,700	-	87,700	182.90
Reserves for Attrition	-	(33,400)	-	(34,500)	-	(34,500)	3.29
Total Appropriations	2,312,803	2,545,900	2,462,800	2,627,700	-	2,627,700	3.2%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Charges For Services	175,281	165,000	250,000	172,000	-	172,000	4.24
Fines & Forfeitures	886,495	903,700	903,700	876,100	-	876,100	(3.05)
Miscellaneous Revenues	5,799	-	4,200	-	-	-	na
Interest/Misc	2,159	1,300	1,000	1,000	-	1,000	(23.08)
Trans fm 001 Gen Fund	1,266,100	1,361,400	1,361,400	1,388,600	-	1,388,600	2.00
Carry Forward	162,000	168,000	185,000	242,500	-	242,500	44.35
Less 5% Required By Law	-	(53,500)	-	(52,500)	-	(52,500)	(1.87)
Total Funding	2,497,834	2,545,900	2,705,300	2,627,700	-	2,627,700	3.2%

Specialized Grants (701)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants received by the Fire District - Mile Marker 63 on I-75.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	707,911	-	1,749,600	-	-	-	na
Operating Expense	189,339	-	485,800	-	-	-	na
Capital Outlay	1,487,876	-	42,400	-	-	-	na
Total Appropriations	2,385,125	-	2,277,800	-	-	-	na
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	2,346,314	-	2,277,800	-	-	-	na
Interest/Misc	1,900	-	-	-	-	-	na
Total Funding	2,348,214	-	2,277,800	-	-	-	na

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Administrative Services Grants Match (704)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Administrative Services Division grants.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans to 174 Consvr Collier Maint	204	-	-	-	-	-	na
Total Appropriations	204	-	-	-	-	-	na
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	1	-	-	-	-	-	na
Total Funding	1	-	-	-	-	-	na

Housing Grants (705)

Fund Type: **Special Revenue**

Description: **To provide community services through grant awards designed to: meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	434,392	-	976,100	-	-	-	na
Operating Expense	103,924	-	199,400	-	-	-	na
Grants and Aid	100,000	-	-	-	-	-	na
Remittances	5,016,888	-	7,796,700	-	-	-	na
Total Appropriations	5,655,204	-	8,972,200	-	-	-	na
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	2,121,858	-	8,744,700	-	-	-	na
Miscellaneous Revenues	26,703	-	-	-	-	-	na
Interest/Misc	1,178	-	-	-	-	-	na
Trans fm 186 Immok Redev Fd	192,708	-	-	-	-	-	na
Trans fm 495 Airport Op Fd	-	-	34,800	-	-	-	na
Carry Forward	-	-	192,700	-	-	-	na
Total Funding	2,342,447	-	8,972,200	-	-	-	na

Housing Grant Match (706)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Housing grants**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	15,160	-	153,300	-	-	-	na
Reserves for Contingencies	-	60,000	-	60,000	-	60,000	0
Total Appropriations	15,160	60,000	153,300	60,000	-	60,000	0 %
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	2	-	-	-	-	-	na
Trans fm 001 Gen Fund	15,160	60,000	153,300	60,000	-	60,000	0
Total Funding	15,161	60,000	153,300	60,000	-	60,000	0 %

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Human Services Grant (707)

Fund Type: **Special Revenue**

Description: **To provide community services through grant awards designed to: support seniors by providing in-home support and nutrition assistance to those in greatest medical, economic and social need thereby improving quality of life and preventing premature institutionalization; creating volunteer opportunities for seniors; and the administration of various community initiatives in which grant funds are received.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	518,027	-	611,000	-	-	-	na
Operating Expense	1,280,643	-	1,822,800	-	-	-	na
Capital Outlay	1,283	-	1,900	-	-	-	na
Grants and Aid	11,065	-	65,400	-	-	-	na
Remittances	275,954	-	660,400	-	-	-	na
Trans to 123 Serv for Sr Fd	136,200	104,900	104,900	98,200	-	98,200	(6.39)
Trans to 708 Hum Serv Match	29,939	-	8,400	-	-	-	na
Reserves for Contingencies	-	216,400	-	176,000	-	176,000	(18.67)
Total Appropriations	2,253,110	321,300	3,274,800	274,200	-	274,200	(14.7%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	2,200,209	-	2,998,600	-	-	-	na
Miscellaneous Revenues	33,914	-	-	-	-	-	na
Interest/Misc	3,762	-	-	-	-	-	na
Carry Forward	-	321,300	550,400	274,200	-	274,200	(14.66)
Total Funding	2,237,885	321,300	3,549,000	274,200	-	274,200	(14.7%)

Human Services Grant Match (708)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Human Services Grants for seniors in the community.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	26,580	-	1,800	-	-	-	na
Operating Expense	2,044	-	10,900	-	-	-	na
Capital Outlay	-	-	600	-	-	-	na
Reserves for Contingencies	-	35,200	-	-	-	-	(100.00)
Total Appropriations	28,625	35,200	13,300	-	-	-	(100.0%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Miscellaneous Revenues	150	-	-	-	-	-	na
Interest/Misc	129	-	-	-	-	-	na
Trans fm 116 Misc Grants	4,086	-	-	-	-	-	na
Trans fm 123 Svs for Sr Grants	1,858	-	3,800	-	-	-	na
Trans fm 707/708 Human Srv Grants	29,939	-	8,400	-	-	-	na
Carry Forward	-	35,200	1,100	-	-	-	(100.00)
Total Funding	36,161	35,200	13,300	-	-	-	(100.0%)

**Collier County Government
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Public Services Grant (709)

Fund Type: **Special Revenue**

Description: **To process grants within the Public Services Division. Grants will include 4-H funding; State Aid to Libraries; Parks grants, and the Summer Food Program, as well as others as they are identified, applied for and received.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	43,099	-	125,200	-	-	-	na
Operating Expense	240,826	-	443,800	-	-	-	na
Capital Outlay	146,203	-	323,800	-	-	-	na
Trans to 710 Pub Serv Match	-	-	2,400	-	-	-	na
Total Appropriations	430,128	-	895,200	-	-	-	na
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	364,575	-	707,500	-	-	-	na
Miscellaneous Revenues	73,084	-	92,800	-	-	-	na
Interest/Misc	1,240	-	-	-	-	-	na
Reimb From Other Depts	-	-	92,500	-	-	-	na
Carry Forward	-	-	2,400	-	-	-	na
Total Funding	438,898	-	895,200	-	-	-	na

Public Services Grant Match (710)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Public Services Grants for various grant programs within the community.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	11,199	-	10,800	-	-	-	na
Operating Expense	12,325	-	34,100	-	-	-	na
Capital Outlay	26,169	-	46,200	-	-	-	na
Total Appropriations	49,694	-	91,100	-	-	-	na
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	2,501	-	300	-	-	-	na
Trans fm 111 MSTD Gen Fd	17,053	-	-	-	-	-	na
Trans fm 129 Library Grants	29,586	-	73,600	-	-	-	na
Trans fm 174 Conserv Collier Maint	918	-	14,100	-	-	-	na
Trans fm 709/710 Pub Srv Grants	-	-	2,400	-	-	-	na
Carry Forward	-	-	700	-	-	-	na
Total Funding	50,058	-	91,100	-	-	-	na

Transportation Grants (711)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants within the Growth Management Division supporting Roads, Transportation and Coastal Zone Management projects as well as MPO Planning.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	392,832	-	551,400	-	-	-	na
Operating Expense	1,029,034	-	3,320,800	-	-	-	na
Capital Outlay	13,225,243	-	19,812,800	-	-	-	na
Trans to 128/712 MPO Fd	-	-	7,200	-	-	-	na
Total Appropriations	14,647,108	-	23,692,200	-	-	-	na
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	10,526,182	-	22,475,300	-	-	-	na
SFWMD/Big Cypress Revenue	245,231	-	1,164,200	-	-	-	na
Miscellaneous Revenues	-	-	45,500	-	-	-	na
Interest/Misc	2,881	-	-	-	-	-	na
Carry Forward	-	-	7,200	-	-	-	na
Total Funding	10,774,293	-	23,692,200	-	-	-	na

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Transportation Grant Match (712)

Fund Type: **Special Revenue**

Description: **To account for the County's matching contributions for Growth Management Division related grants.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	5,012	-	12,900	-	-	-	na
Operating Expense	20,541	-	5,000	-	-	-	na
Capital Outlay	5,259,649	-	10,841,500	-	-	-	na
Total Appropriations	5,285,202	-	10,859,400	-	-	-	na
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	-	-	9,300	-	-	-	na
Interest/Misc	1,694	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	18,509	-	8,600	-	-	-	na
Trans fm 313 Gas Tax Cap Fd	2,189,763	-	980,200	-	-	-	na
Trans fm 325 Stormwater Cap Fd	3,069,886	-	2,323,600	-	-	-	na
Trans fm 331 Rd Im Fee	-	-	1,413,900	-	-	-	na
Trans fm 333 Rd Im Fee	-	-	623,800	-	-	-	na
Trans fm 336 Road Im Fee	-	-	5,500,000	-	-	-	na
Total Funding	5,279,853	-	10,859,400	-	-	-	na

Bureau of Emergency Services Grants (713)

Fund Type: **Special Revenue**

Description: **To provide enhancements to the minimum standards required of counties by the State of Florida and the Department of Homeland Security in support of local emergency management programming. Functions include service delivery, equipment, supplies, training development and delivery, Special Needs program and special planning projects. Grants from this fund come from the Emergency Management Preparedness Enhancement Trust Fund as mandated by the State of Florida and the Federal Emergency Management Agency.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	309,797	-	154,500	-	-	-	na
Capital Outlay	43,511	-	1,296,200	-	-	-	na
Remittances	504,169	-	628,800	-	-	-	na
Total Appropriations	857,477	-	2,079,500	-	-	-	na
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	950,316	-	2,073,900	-	-	-	na
Miscellaneous Revenues	19,500	-	5,600	-	-	-	na
Interest/Misc	680	-	-	-	-	-	na
Total Funding	970,496	-	2,079,500	-	-	-	na

Bureau of Emergency Services Grant Match (714)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to the Bureau of Emergency Services Grants for various programs within the community.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	16,812	-	-	-	-	-	na
Operating Expense	4,511	-	87,100	-	-	-	na
Remittances	-	-	141,000	-	-	-	na
Total Appropriations	21,322	-	228,100	-	-	-	na
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	-	-	-	-	-	-	na
Trans fm 007 Eco Dev	20,272	-	220,700	-	-	-	na
Trans fm 146 Ochopee Fire Fd	1,050	-	7,400	-	-	-	na
Total Funding	21,322	-	228,100	-	-	-	na

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Immokalee CRA Grant (715)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants for improvement projects within the Immokalee Area.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	25,000	-	-	-	-	-	na
Operating Expense	2,827,977	-	-	-	-	-	na
Reserves for Contingencies	-	76,200	-	-	-	-	(100.00)
Total Appropriations	2,852,977	76,200	-	-	-	-	(100.0%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	20,645	-	-	-	-	-	na
Interest/Misc	181	-	-	-	-	-	na
Reimb From Other Depts	2,882,743	-	-	-	-	-	na
Trans fm 186 Immok Redev Fd	76,193	-	-	-	-	-	na
Carry Forward	-	76,200	-	-	-	-	(100.00)
Total Funding	2,979,762	76,200	-	-	-	-	(100.0%)

Bayshore CRA Grant (717)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants for improvement projects within the Bayshore CRA area.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Capital Outlay	-	-	308,700	-	-	-	na
Trans to 187 Bayshore Redev Fd	496	-	-	-	-	-	na
Total Appropriations	496	-	308,700	-	-	-	na
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	5	-	-	-	-	-	na
Reimb From Other Depts	-	-	308,700	-	-	-	na
Total Funding	5	-	308,700	-	-	-	na

ARRA Grants (725)

Fund Type: **Special Revenue**

Description: **To pursue American Recovery and Reinvestment Act of 2009 (ARRA) funding for purposes of stimulating the economy and create and save jobs while ensuring accountability and transparency by accurate reporting and proper management of grants.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans to 001 General Fund	2,578	-	-	-	-	-	na
Total Appropriations	2,578	-	-	-	-	-	na
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	13	-	-	-	-	-	na
Total Funding	13	-	-	-	-	-	na

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

ARRA Match Fund (726)

Fund Type: **Special Revenue**

Description: **To account for the County's energy efficiency rebate revenue received from implementing federal ARRA grant programs.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	33,508	-	-	-	-	-	na
Reserves for Contingencies	-	500	-	-	-	-	(100.00)
Total Appropriations	33,508	500	-	-	-	-	(100.0%)
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	138	100	-	-	-	-	(100.00)
Carry Forward	-	400	-	-	-	-	(100.00)
Total Funding	138	500	-	-	-	-	(100.0%)

Deepwater Horizon Oil Spill Settlement (757)

Fund Type: **Special Revenue**

Description: **In accordance with Section 377.43 Florida Statutes, the Deepwater Horizon Oil Spill Settlement money shall be deposited into a separate fund and may be spent on scientific research into the impact of the oil spill on fisheries and coastal wildlife and vegetation along any of the state's shoreline; restoration of coastal areas damaged by the oil spill; economic incentives; and initiative to expand and diversify the economy of the Collier County.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Restricted for Unfunded Requests	-	-	-	1,981,700	-	1,981,700	na
Total Appropriations	-	-	-	1,981,700	-	1,981,700	na
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans fm 001 Gen Fund	-	-	-	1,981,700	-	1,981,700	na
Total Funding	-	-	-	1,981,700	-	1,981,700	na

Collier County Street Lighting District (760)

Fund Type: **Special Revenue**

Description: **The principal revenue source within this fund is ad valorem taxes.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	694,818	790,300	718,400	795,500	-	795,500	0.66
Indirect Cost Reimburs	2,100	4,100	4,100	5,800	-	5,800	41.46
Trans to Property Appraiser	5,894	7,500	7,500	7,500	-	7,500	0
Trans to Tax Collector	16,264	20,300	20,300	21,400	-	21,400	5.42
Trans to 101 Transp Op Fd	47,300	52,700	52,700	69,900	-	69,900	32.64
Reserves for Contingencies	-	-	-	52,500	-	52,500	na
Total Appropriations	766,376	874,900	803,000	952,600	-	952,600	8.9%
Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	808,407	847,600	810,000	855,700	-	855,700	0.96
Delinquent Ad Valorem Taxes	10,715	-	100	-	-	-	na
Miscellaneous Revenues	10,177	-	-	-	-	-	na
Interest/Misc	2,295	-	1,200	-	-	-	na
Trans frm Property Appraiser	805	-	-	-	-	-	na
Trans frm Tax Collector	6,315	-	-	-	-	-	na
Carry Forward	59,000	69,700	131,400	139,700	-	139,700	100.43
Less 5% Required By Law	-	(42,400)	-	(42,800)	-	(42,800)	0.94
Total Funding	897,714	874,900	942,700	952,600	-	952,600	8.9%

**Collier County Government
Fiscal Year 2017 Fund Budget Summary**

Pelican Bay Street Lighting District (778)

Fund Type: **Special Revenue**

Description: **The principal revenue source within these funds is ad valorem taxes.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	115,055	141,800	134,800	145,100	-	145,100	2.33
Operating Expense	106,593	202,700	214,900	194,900	-	194,900	(3.85)
Indirect Cost Reimburs	5,800	3,200	3,200	7,800	-	7,800	143.75
Capital Outlay	1,351	-	-	1,000	-	1,000	na
Trans to Property Appraiser	-	8,900	8,900	7,500	-	7,500	(15.73)
Trans to Tax Collector	8,961	14,000	14,000	14,000	-	14,000	0
Reserves for Capital	-	918,800	-	1,135,200	-	1,135,200	23.55
Reserves for Cash Flow	-	100,000	-	124,700	-	124,700	24.70
Total Appropriations	237,761	1,389,400	375,800	1,630,200	-	1,630,200	17.3%

Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Ad Valorem Taxes	445,903	495,900	476,000	535,300	-	535,300	7.95
Delinquent Ad Valorem Taxes	24	-	-	-	-	-	na
Miscellaneous Revenues	-	-	6,300	-	-	-	na
Interest/Misc	7,470	2,500	5,000	2,500	-	2,500	0
Trans frm Tax Collector	3,479	-	-	-	-	-	na
Carry Forward	788,700	916,000	1,007,800	1,119,300	-	1,119,300	22.19
Less 5% Required By Law	-	(25,000)	-	(26,900)	-	(26,900)	7.60
Total Funding	1,245,576	1,389,400	1,495,100	1,630,200	-	1,630,200	17.3%

SHIP Grants (791)

Fund Type: **Special Revenue**

Description: **Grant funds used to provide affordable housing strategies such as impact fee waivers and deferrals, housing rehabilitation and down payment/closing cost assistance.**

Appropriation Unit	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	90,313	-	274,200	-	-	-	na
Operating Expense	14,571	-	-	-	-	-	na
Grants and Aid	503,327	-	4,209,100	-	-	-	na
Total Appropriations	608,211	-	4,483,300	-	-	-	na

Revenue	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Intergovernmental Revenues	525,997	-	4,354,400	-	-	-	na
Miscellaneous Revenues	438,097	-	109,200	-	-	-	na
Interest/Misc	17,379	-	19,700	-	-	-	na
Total Funding	981,473	-	4,483,300	-	-	-	na

Appendix to the Collier County Adopted Budget Fiscal Year 2016-2017

The following pages comprise the appendix to the Collier County Adopted Budget for the Fiscal Year 2016-2017. The appendix consists of the following components:

Glossary of Commonly Used Terms	Page 2
Glossary of Commonly Used Acronyms	Page 7
Statistical Data*	Page 10

*The Collier County Comprehensive Annual Financial Report (CAFR) is prepared each year by the Clerk of Courts Financial Office, independent of the County Office of Management and Budget. The CAFR for Fiscal Year 2015-2016 cannot be considered final until it is presented to the Board of County Commissioners; this is not expected to take place until March 2017. As such, the statistical data from the CAFR for the Fiscal Year 2014-2015 has been included.

Glossary of Commonly Used Terms

2007 State of Florida Property Tax Limiting Legislation: Refers to the June 2007 Legislation enacted by the Florida Legislature which requires local governments to reduce ad valorem taxes to below the level of taxes levied in fiscal year 2006-2007 based upon certain formulas proffered by the legislation.

2008 State of Florida Property Tax Limiting Legislation: This one-time legislation required the Roll-Back Millage Rate to include the impact of Amendment 1.

-A-

Accrual Basis: The recording of the financial effects on a government of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions, events or circumstances occur, rather than only in the periods in which cash is received or paid by the government.

Adopted Budget: The budget as approved by the Board of County Commissioners after two public hearings prior to the beginning of each new fiscal year.

Ad Valorem Tax: A tax based on the value of real or tangible personal property.

Agency: A major governmental branch. The County Manager and Constitutional Officers serve as agency heads.

Aggregate Millage Rate: A "theoretical" millage rate based on the total County taxable value required to raise all County levied taxes, including dependent districts and Municipal Service Taxing Districts (MSTDs), but not including voter approved debt issues.

Amendment 1 (State-wide voter referendum on January 29, 2008): Provided an extra \$25,000 Homestead Exemption; a \$25,000 exemption on tangible personal property; and, provided for transportability of "Save-Our-Homes" legislation which limits increases in taxable value to 3% annually.

Appropriation: An authorization by the Board of County Commissioners to spend public funds for a specific purpose.

Appropriation Unit: A major category of expenditures such as personal services, operating expenses, capital outlay, transfers, contributions and reserves.

Article V: The portion of the Florida Constitution that covers funding for the judicial system.

Arbitrage: In government finance, the most common occurrence of arbitrage involves the investment of the proceeds from the sale of tax-exempt securities in a taxable money market instrument that yields a higher rate, resulting in interest revenue in excess of interest costs. If bond proceeds are not expended in accordance with spend down requirements the excess interest earnings (arbitrage) must be rebated to the Internal Revenue Service.

Arbitrage Services: Services provided by the County's Arbitrage consultant designed to monitor the expenditure of capital bond proceeds in a timely manner to determine whether there were excess interest earnings in accordance with Internal Revenue Service regulations.

Assessed Valuation: The value placed on a given property by the Property Appraiser. State law requires that the assessed value be equal to the market value of the property.

-B-

Balanced Budget: A budget in which revenues equal expenditures.

Board of County Commissioners (BCC): The legislative body of county government, which in Collier County consists of, five Commissioners elected by district.

Bond: A certificate of debt issued by a government or corporation guaranteeing payment of the original investment plus interest by a specified future date.

Budget: A summary of planned revenues and expenditures for a given period of time. The County is required to prepare and adopt a budget each fiscal year.

Budget Highlights: Explanations of changes or major issues affecting the budget.

Budget Amendment: A change to the fiscal year adopted budget, which may increase or decrease a fund total. A budget may be amended during the

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fiscal year by the governing body and/or management, in accordance with procedures specified by law and/or administrative rules and regulations.

-C-

Capital Improvement: The new construction of, or improvements to existing buildings, roads or other long-lived facilities.

Capital Improvement Element (CIE): The section of the state mandated Growth Management Plan which includes a plan for the construction of various public facilities needed to maintain a given service level for the expected population of the County over the next five years.

Capital Lease: Contractual agreements which are termed "leases", but which in substance amount to purchase contracts for equipment and machinery.

Capital Outlay: Appropriation unit that includes all expenditures for equipment, vehicles, machinery, etc. that has a cost of \$1,000 or greater.

Capitalization: The process of converting capital fixed assets from expenses to assets.

Carry Forward: (Fund Balance) Unspent money at the end of a fiscal year available for use in the next fiscal year to fund expenditures or reserves.

Commercial Paper: A competitive short-term loan-financing alternative issued at a variable interest rate. Commercial paper generally offers low cost borrowing, flexible terms and repayment schedules, and a more simplified application process than other instruments used to finance capital and other governmental projects.

Community Redevelopment Agency (CRA) Bank Loan: Specialized competitive bank financing benefiting the County's Bayshore/ Gateway CRA with loan proceeds used for private land acquisition purposes within the District.

Constitutional Officers: Independently elected county officials mandated by the Florida Constitution. These include the Property Appraiser, Tax Collector, Supervisor of Elections, Sheriff and Clerk of the Court.

Contingency Reserve: Money set aside for emergencies or other unforeseen, unbudgeted expenditures.

Contract Agencies: Independent organizations, primarily social service agencies, which have a contract with the County to provide services to County residents in return for receiving some funding from the County.

Contributions: A grant provided by the County to another government or non-profit agency which provides services to Collier County residents.

Current Service: An existing program or service. The current service budget is the amount necessary to continue to provide existing programs.

-D-

Debt Service: Payment of interest, principal and other associated costs to County creditors.

Deficit: The excess of expenditures over revenues during a fiscal year.

Department: The basic organizational unit of the County, which provides a specific service.

Depreciation: Expiration in the service life of fixed assets attributable to wear and tear, deterioration, action of physical elements, inadequacy and obsolescence.

Division: An organizational unit composed of departments that are responsible for a major governmental function.

-E-

Enterprise Fund: A fund established to account for activities operated in a manner similar to a private business enterprise. The County's Utility Division and Solid Waste Department operations are accounted for in this way.

Expanded Service: A new program or an enhancement to an existing program. The expanded service budget includes the costs to provide new services and enhancements to existing services approved by the BCC.

Expenditure: Money spent to receive a good or service.

-F-

Fiduciary Funds: Trust or Agency funds that account for assets held by the County as a trustee or agent for individuals, private organizations and other governmental units.

Fiscal Year: A 12-month period used to plan for the use of an organization's funds. By state law, the County's fiscal year runs from October 1 through September 30 of the following year.

Fixed Asset: Assets of a long-term character such as land, buildings, and improvements other than buildings, machinery, equipment and furniture whose cost is in excess of a specific amount and whose life expectancy is in excess of one year.

Full-Time Equivalent (FTE): The number of approved positions equated to a full-time basis (e.g., two half-time positions equal one full-time equivalent position).

Fund: A financial unit used to account for activities of a similar purpose or with a common revenue source.

Fund Balance: (Carry Forward). A fund's current assets less current liabilities at fiscal year end. In governmental funds, this is also equal to revenues less expenses for the fiscal year.

-G-

General Fund: The fund that accounts for most county-wide general government activities and is supported by ad valorem taxes.

General Long Term Debt: The long term debt associated with a governmental type fund. Long term debt legally payable from general revenues and backed by the full faith and credit of a governmental unit.

General Obligation Bonds: Bonded indebtedness relying on the general credit worthiness of the issuing government for repayment rather than a specific revenue source pledged for repayment.

Goals: Written statements that reflect the broad, general purpose of a program.

Governmental Fund: A broad category of funds used to account for general government operations. The General Fund, Special Revenue Funds, Capital Funds and Debt Service Funds are all types of Governmental Funds.

Grant: A contribution of assets (usually cash) by one governmental unit or other organization to another. Typically, these contributions are made to local governments for a specified purpose by the state or federal government.

-H-

Homestead Exemption: A deduction of up to \$25,000 from the assessed value of property occupied by the owner and designated as his primary residence.

-I-

Impact Fees: Fees assessed during the construction process that are used to offset the costs of providing growth related infrastructure.

Indirect Service Charge: Charging for services based on a cost allocation method rather than billing as service is rendered. The County uses an indirect service charge to reimburse the General Fund for general and administrative services provided to other funds.

Infrastructure: The basic facilities required for the functioning of a community such as roads, bridges, water and sewer service, etc.

Internal Service Fund: A fund used to account for operations providing goods or services primarily to other government departments on a reimbursement basis.

-J-

Job Bank Employee: Pool of temporary pre-qualified employees maintained by the County and available for hire by various County Divisions, Agencies and Constitutional Offices.

-L-

Levy: To impose a tax, special assessment or charge.

Line Item Budget: A budget that lists each expenditure category (salary, materials, contractual services, etc.) separately, along with the dollar amount budgeted for each specified category.

-M-

Major Fund: A major fund is defined as those funds whose revenues, expenditures/expenses, assets or liabilities are at least 10 percent of the total for their fund category (governmental or enterprise) and 5 percent of the aggregate of all governmental and enterprise funds in total.

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Mandate: Any action or responsibility required by law or so ordered by a court.

Mill: One thousandth of one dollar. One tenth of one cent.

Millage Neutral: A budget prepared with a General Fund millage rate equal to the rate in the prior year adopted budget.

Millage Rate: The amount of ad valorem tax, expressed in mills, to be paid on each dollar of a property's taxable value.

Modified Accrual: A governmental fund – type measurement focus whereby revenues and other financial resources are recognized when they become susceptible to accrual, i.e. when they become both measurable and available to finance expenditures of the current period. Available means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the fund liability is incurred.

Municipal Service Taxing District (MSTD): A district established to provide a service typically found in a city or town to an area outside city limits (unincorporated area).

MSTD General Fund: The Special Revenue Fund that accounts for municipal type services in the unincorporated areas of Collier County, which is supported principally by ad valorem taxes. Services provided through this fund include Growth Planning, Parks and Recreation, Law Enforcement, and Zoning and Building Code Enforcement.

-O-

Object Code: A numerical code identifying a basic revenue or expense account (line item).

Objectives: Specific items to be accomplished in the short term (year).

Ombudsman: A government official charged with investigating citizens' complaints against the government.

Operating Budget: The total budget for on-going operations.

Operating Expenses: Appropriation unit accounting for most non-salary costs to provide on-going services.

-P-

Personal Services: Appropriation unit accounting for employee salary and fringe benefit costs.

Program Budget: A budget whose focus is on a distinct program or service delivery rather than on classes of expenditures.

Property Tax (Ad Valorem Tax): A tax levied on the value of real or tangible personal property.

Proprietary Funds: Funds operated like a private business that charge user fees including Enterprise and Internal Service Funds.

-R-

Referendum: The submission of a proposed public measure to direct popular vote.

Reserve: Money set aside or saved for future use or a specific purpose.

Revenue: Financial resources received from taxes, user charges and other levels of government such as state revenue sharing.

Revenue Bonds: Bonded indebtedness that pledges a specific revenue source for repayment. Revenue bonds do not require voter approval under state law.

Rolled Back Rate: The millage rate based on the current year's taxable value, exclusive of new construction, that will raise the same number of tax dollars as the previous year.

-S-

Special Revenue Funds: Used to account for specific revenue sources that are legally or administratively restricted to expenditures for specific purposes. Building permit fees and gas taxes are examples of revenues accounted for in Special Revenue Funds.

Special Master: A Special Master is a person who meets the minimum qualifications set forth in the local jurisdiction enabling ordinance and who is authorized to hear and decide cases involving violations of local codes and ordinances.

Strategic Planning: A method of priority setting based on establishing short and long-term goals, objectives and implementation plans.

-T-

Tax Increment Financing (TIF): Tax increment revenues are all new property tax revenues generated by new developments or assessments, which increase the existing tax base within the designated redevelopment area.

Tax Neutral: A budget prepared with a General Fund Millage Rate that will raise the same amount of ad valorem revenue as the prior year adopted budget.

Tax Roll: The list of properties, and their values, subject to tax for the coming year.

Tentative Budget: The proposed budget subject to revision and final adoption by the Board of County Commissioners.

Transfer: Money moved from one fund to another.

Trust Fund: A fund used to account for assets held in a trustee capacity.

-U-

Unfunded Requirement (UFR): Description for a program, initiative or personnel request which is not recommended for funding within the proposed fiscal year budget but may receive funding consideration by the Board of County Commissioners during the budget process prior to final adoption from excess or surplus funds.

User Fees: Money paid for a service by the recipient of that service. Examples include utility charges, ambulance fees and parking fees.

Glossary of Commonly Used Acronyms

TERM	STANDS FOR
ACE	Agency Wide Calendar and E-mail
ADA	Americans with Disabilities Act
AED	Automatic External Defibrillator
AHCA	Agency for Health Care Administration
AIMS	Agency Wide Issue Management System
ALS	Advanced Life Support
APU	Auxiliary Power Unit
ASR	Aquifer Storage and Recovery
ASUG	SAP User's Group
ATMS	Advanced Traffic Management System
AUIR	Annual Update and Inventory Report
AV	Aviation
BA	Budget Amendment
BCB	Big Cypress Basin
BCC	Board of County Commissioners
CAD	Computer Aided Design
CAFR	Comprehensive Annual Financial Report
CAT	Collier Area Transit
CBOD	Carbonaceous Biochemical Oxygen Demand
CCFCD	Collier County Fire Control District
CCR	Communication and Customer Relations
CCTV	Collier County Television
CDBG	Community Development Block Grant
CDES	Community Development and Environmental Services
CDPlus	Community Development Plus (Permitting software application)
CEB	Code Enforcement Board
CERT	Community Emergency Response Teams
CIE	Capital Improvement Element
CIP	Capital Improvement Program
CJIS	Criminal Justice Informational System
COA	Certificate of Adequate Public Facilities
COLA	Cost of Living Adjustment

TERM	STANDS FOR
COPS	Community Oriented Policing Services
CR	County Road
CRS	Community Rating System
CRA	Community Redevelopment Agency
CRM	Customer Relationship Management
DCA	Department of Community Affairs
DP	Data Processing
DRI	Development of Regional Impact
DUI-DOT	Driving Under the Influence – Department of Transportation
EAC	Environmental Advisory Council
EMS	Emergency Medical Services
ERTS	Electronic Radio Transmission System
ERU	Equivalent Residential Unit
FAA	Federal Aviation Administration
FAC	Florida Association of Counties
FDEP	Florida Department of Environmental Protection
FDOT	Florida Department of Transportation
FDNR	Florida Department of Natural Resources
FEMA	Federal Emergency Management Agency
FOG	Fat, Oil, and Grease
FPL	Florida Power & Light
FTE	Full Time Equivalent
FY	Fiscal Year
GAAP	General Accepted Accounting Principles
GFOA	Government Finance Officers Association
GGCC	Golden Gate Community Center
GIS	Geographical Information System
GMP	Growth Management Plan
GPS	Global Positioning System
HAVA	Help America Vote Act
HCE	Health Care for the Elderly
HCRA	Health Care Responsibility Act

Glossary of Commonly Used Acronyms

TERM	STANDS FOR
HUI	Housing and Urban Improvement
IAQ	Indoor Air Quality
ICMA	International City/County Management Association
IT	Information Technology
IQ	Irrigation Quality
LDC	Land Development Code
LIP	Low Income Program
MCSE	Microsoft Certified Systems Engineer
MGD	Million Gallons per Day
MIS	Management Information System
MOT	Maintenance of Traffic
MOU	Memorandum of Understanding
MPO	Metropolitan Planning Organization
MRP	Maintenance Rating Program
MSBU	Municipal Services Benefit Unit
MSTBU	Municipal Services Taxing and Benefit Unit
MSTD	Municipal Services Taxing District
MSTU	Municipal Services Taxing Unit
NCH	Naples Community Hospital
NCRP	North Collier Regional Park
NCRWRF	North County Regional Water Reclamation Facility
NCWRF	North County Water Reclamation Facility
NELAC	National Environmental Laboratory Accreditation Conference
NIM	Neighborhood Information Meeting
NIMS	National Incident Management System
NPDES	National Pollutant Discharge Elimination System
NVRA	National Voter Registration Act of 1993 (aka Motor Voter Act)
OMB	Office of Management and Budget
OSHA	Occupational Safety and Health Administration

TERM	STANDS FOR
PA	Property Appraiser
PC	Personal Computer
PILT	Payment in Lieu of Taxes
PLAN	Physician Led Access Network
PSA	Public Service Announcement
PTI	Public Technologies Incorporated
PUD	Planned Unit Development
QA/QC	Quality Assurance/Quality Control
QTI	Qualified Target Industries
RCP	Radio Communications Program
RFP	Request for Proposal
RLSA	Rural Land Stewardship Area
ROW	Right-of-Way
RSVP	Retired and Senior Volunteer Program
SAN	Storage Area Network
SAP	Systems Application Project (The County's financial management system)
SAVE	Support, Alimony, Visitation and Enforcement
SCADA	Supervisory Control and Data Acquisition System
SCOOT	Split, Cycle and Offset Optimization Technique (traffic system)
SCRWRF	South County Regional Water Reclamation Facility
SCRWTP	South County Regional Water Treatment Plant
SCWRF	South County Water Reclamation Facility
SFWMD	South Florida Water Management District
SHIP	State Housing Initiative Program
SONET	Synchronous Optimal Network
SQG	Small Quantity Generator
SR	State Road
SRF	State Revolving Fund
SFWMD	Southwest Florida Water Management District

Glossary of Commonly Used Acronyms

TERM	STANDS FOR
TC	Tax Collector
TCMA	Transportation Concurrency Management Area
TD	Transportation Disadvantaged
TDC	Tourist Development Council
TDR	Transfer of Development Rights
TDS	Total Dissolved Solids
TECM	Transportation Engineering and Construction Management
TRIM	Truth in Millage
UBCS	Utility Billing and Customer Service
UF/IFAS	University of Florida Institute of Food and Agricultural Sciences
UFR	Unfunded Requirement
UPS	Uninterruptible Power Source
USEPA	United States Environmental Protection Agency
VA	Veterans Administration
VHF	Very High Frequency
VOCA	Victim of Crime Act
VSIP	Voluntary Separation Incentive Program
WIC	Women, Infants, Children
WTP	Water Treatment Plant
WWTP	Wastewater Treatment Plant

Statistical Section
(Unaudited)

Statistical schedules differ from financial statements because they usually cover more than one fiscal year and may present non-accounting data. These schedules reflect social and economic data, and financial trends of Collier County, Florida.

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These schedules contain trend information to help the reader understand how the government's financial performance and wellbeing have changed over time.

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Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

**COLLIER COUNTY, FLORIDA
NET POSITION BY COMPONENT
LAST TEN FISCAL YEARS
(accrual basis of accounting)
(amounts expressed in thousands)
(unaudited)**

	Fiscal Year									
	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007
Governmental Activities:										
Net investment in capital assets	\$ 1,209,220	\$ 1,217,176	\$ 1,207,751	\$ 1,198,971	\$ 1,187,298	\$ 1,172,121	\$ 1,169,052	\$ 1,131,617	\$ 1,032,553	\$ 881,941
Restricted	335,021	298,360	223,526	221,501	226,934	253,977	232,571	240,247	295,012	244,746
Unrestricted	24,908	13,109	169,633	152,790	147,188	147,080	189,911	192,442	199,031	317,821
Total governmental activities net position	<u>\$ 1,569,149</u>	<u>\$ 1,528,645</u>	<u>\$ 1,600,910</u>	<u>\$ 1,573,262</u>	<u>\$ 1,561,420</u>	<u>\$ 1,573,178</u>	<u>\$ 1,591,534</u>	<u>\$ 1,564,306</u>	<u>\$ 1,526,596</u>	<u>\$ 1,444,508</u>
Business-type Activities:										
Net investment in capital assets	\$ 723,000	\$ 714,239	\$ 705,065	\$ 668,160	\$ 650,684	\$ 643,777	\$ 635,702	\$ 653,320	\$ 658,865	\$ 630,015
Restricted	32,860	31,511	29,749	34,379	34,199	38,002	37,795	31,227	30,165	30,746
Unrestricted	17,659	165,128	185,420	196,050	194,389	177,939	169,514	149,422	113,761	83,038
Total business-type activities net position	<u>\$ 773,519</u>	<u>\$ 910,878</u>	<u>\$ 920,234</u>	<u>\$ 898,589</u>	<u>\$ 879,272</u>	<u>\$ 859,718</u>	<u>\$ 843,011</u>	<u>\$ 833,969</u>	<u>\$ 802,791</u>	<u>\$ 743,799</u>
Primary Government:										
Net investment in capital assets	\$ 1,932,220	\$ 1,931,415	\$ 1,912,816	\$ 1,867,131	\$ 1,837,982	\$ 1,815,898	\$ 1,804,754	\$ 1,784,937	\$ 1,691,418	\$ 1,511,956
Restricted	367,881	329,871	253,275	255,880	261,133	291,979	270,366	271,474	325,177	275,492
Unrestricted	42,567	178,237	355,053	348,840	341,577	325,019	359,425	341,864	312,792	400,859
Total primary government net position	<u>\$ 2,342,668</u>	<u>\$ 2,439,523</u>	<u>\$ 2,521,144</u>	<u>\$ 2,471,851</u>	<u>\$ 2,440,692</u>	<u>\$ 2,432,896</u>	<u>\$ 2,434,545</u>	<u>\$ 2,398,275</u>	<u>\$ 2,329,387</u>	<u>\$ 2,188,307</u>

**Collier County Government
Fiscal Year 2017 Adopted Budget**

**COLLIER COUNTY, FLORIDA
CHANGE IN NET POSITION
LAST TEN FISCAL YEARS
(accrual basis of accounting)
(amounts expressed in thousands)
(unaudited)**

	Fiscal Year									
	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007
Expenses										
Governmental activities:										
General government	\$ 101,590	\$ 93,644	\$ 92,176	\$ 95,941	\$ 94,227	\$ 103,045	\$ 100,483	\$ 113,906	\$ 112,720	\$ 110,814
Public safety	198,015	174,874	177,267	171,210	165,782	173,286	179,276	182,962	183,288	182,821
Transportation	70,000	70,296	71,623	69,275	73,000	81,383	76,603	64,601	65,980	54,198
Culture and recreation	48,794	45,117	41,630	41,453	42,507	44,205	46,871	45,727	43,435	41,595
Other activities	45,704	45,621	39,171	43,067	51,057	39,991	40,937	45,367	49,135	44,500
Interest on long-term debt	12,077	12,912	12,674	16,129	16,412	19,797	19,475	20,492	21,446	21,779
Total governmental activities expenses	\$ 476,180	\$ 442,464	\$ 434,541	\$ 437,075	\$ 442,985	\$ 461,707	\$ 463,645	\$ 473,055	\$ 476,004	\$ 455,707
Business-type activities:										
Water and Sewer	\$ 129,792	\$ 122,858	\$ 112,643	\$ 114,041	\$ 102,642	\$ 104,333	\$ 103,272	\$ 90,042	\$ 85,503	\$ 89,908
Solid Waste	39,175	36,411	33,787	32,760	29,618	28,000	27,416	30,774	30,024	32,033
Airport Authority	4,368	4,771	3,764	4,439	4,601	4,458	4,382	3,895	5,082	4,296
Mass Transit	11,318	10,416	10,306	10,111	9,925	10,187	9,617	8,974	9,419	7,761
Emergency Medical Services	25,202	24,094	23,208	21,545	21,792	22,657	23,073	22,478	22,935	22,026
Total business-type activities expenses	209,855	198,550	183,708	182,896	168,578	169,635	167,760	156,163	152,963	156,024
Total primary government expenses	\$ 686,035	\$ 641,014	\$ 618,249	\$ 619,971	\$ 611,563	\$ 631,342	\$ 631,405	\$ 629,218	\$ 628,967	\$ 611,731
Program Revenues										
Governmental activities:										
Charges for services:										
General government	\$ 35,184	\$ 34,240	\$ 34,662	\$ 36,080	\$ 31,388	\$ 33,919	\$ 29,281	\$ 32,257	\$ 36,468	\$ 46,380
Public safety	25,276	25,227	21,765	19,735	16,743	15,554	16,385	11,940	12,545	14,293
Transportation	4,880	1,094	959	1,045	880	715	829	3,101	3,936	1,902
Culture and recreation	8,393	8,685	7,943	8,416	9,126	9,093	8,267	9,830	8,429	7,494
Other activities	1,230	4,237	2,661	3,667	4,941	2,296	1,557	1,620	7,541	2,395
Operating Grants and Contributions	26,387	35,521	31,444	20,921	22,892	19,503	31,884	21,948	20,202	27,309
Capital Grants and Contributions	36,818	29,986	28,945	28,280	20,279	19,347	25,762	24,867	52,303	122,327
Total governmental activities program revenues	138,168	138,990	128,379	118,144	106,249	100,427	113,965	105,563	141,424	222,100
Business-type activities:										
Charges for services:										
Water and Sewer	123,856	116,645	107,924	109,176	103,042	105,858	101,062	104,927	100,030	92,091
Solid Waste	41,918	39,121	35,368	34,585	34,275	33,769	33,568	32,922	36,495	33,864
Airport Authority	3,073	3,350	2,589	3,021	2,805	2,938	2,519	2,353	3,547	2,860
Mass Transit	1,225	1,719	1,641	1,450	1,360	1,290	1,145	1,101	1,074	1,153
Emergency Medical Services	13,161	12,327	9,922	10,335	10,249	8,980	10,759	9,114	8,941	9,544
Operating Grants and Contributions	4,435	5,142	3,077	3,914	2,948	4,378	4,448	3,235	4,393	2,657
Capital Grants and Contributions	25,367	21,165	30,662	24,953	17,818	14,307	10,385	18,147	23,333	32,647
Total business-type activities program revenues	213,035	199,469	191,183	187,434	172,497	171,520	163,886	171,799	177,813	174,816
Total primary government program revenues	351,203	338,459	319,562	305,578	278,746	271,947	277,851	277,362	319,237	396,916
Net (expense)/revenue:										
Governmental activities	(338,012)	(303,474)	(306,162)	(318,931)	(336,736)	(361,280)	(349,680)	(367,492)	(334,580)	(233,607)
Business-type activities	3,180	919	7,475	4,538	3,919	1,885	(3,874)	15,636	24,850	18,792
Total primary government net expense	\$ (334,832)	\$ (302,555)	\$ (298,687)	\$ (314,393)	\$ (332,817)	\$ (359,395)	\$ (353,554)	\$ (351,856)	\$ (309,730)	\$ (214,815)

**Collier County Government
Fiscal Year 2017 Adopted Budget**

**COLLIER COUNTY, FLORIDA
CHANGE IN NET POSITION
LAST TEN FISCAL YEARS (CONTINUED)**
(accrual basis of accounting)
(amounts expressed in thousands)
(unaudited)

	Fiscal Year									
	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007
General Revenues and Other Changes in Net Position										
Governmental Activities:										
Taxes:										
Property taxes	\$ 281,136	\$ 259,779	\$ 244,404	\$ 249,352	\$ 248,232	\$ 261,630	\$ 299,389	\$ 313,290	\$ 327,245	\$ 345,054
Gas taxes	20,478	19,547	18,556	18,229	18,525	18,311	18,415	18,456	18,860	19,598
Sales taxes	40,659	38,573	35,786	32,168	29,713	28,364	26,927	26,779	30,004	32,568
Tourist taxes	21,838	21,188	19,137	16,183	14,898	13,884	12,857	12,345	14,796	14,228
Other taxes	7,280	7,322	7,840	9,403	9,997	10,155	10,039	12,241	4,051	8,754
State revenue sharing	11,100	10,589	9,657	8,792	8,233	8,310	7,854	7,927	8,976	9,652
Interest income	4,816	5,069	2,599	1,496	2,430	3,888	4,665	11,455	33,730	48,931
Miscellaneous	5,460	17,510	13,333	9,063	7,397	11,498	8,022	12,066	10,642	8,223
Special item - registry bond	-	-	-	-	-	-	-	3,239	(3,288)	-
Transfers, net	(14,250)	(14,192)	(13,185)	(13,912)	(14,447)	(13,117)	(11,259)	(12,596)	(28,348)	(15,126)
Total governmental activities	\$ 378,517	\$ 365,385	\$ 338,127	\$ 330,774	\$ 324,978	\$ 342,923	\$ 376,909	\$ 405,202	\$ 416,668	\$ 471,882
Business-type Activities:										
Interest income	2,010	2,209	1,301	712	1,106	1,609	1,569	2,395	5,716	8,246
Miscellaneous	200	94	68	154	82	96	88	551	77	620
Transfers, net	14,250	14,192	13,184	13,912	14,447	13,117	11,259	12,596	28,348	15,126
Total business-type activities	16,460	16,495	14,553	14,778	15,635	14,822	12,916	15,542	34,141	23,992
Total primary government	\$ 394,977	\$ 381,880	\$ 352,680	\$ 345,552	\$ 340,613	\$ 357,745	\$ 389,825	\$ 420,744	\$ 450,809	\$ 495,874
Change in Net Position										
Governmental activities	\$ 40,505	\$ 61,911	\$ 31,965	\$ 11,843	\$ (11,758)	\$ (18,357)	\$ 27,229	\$ 37,710	\$ 82,088	\$ 238,275
Business-type activities	19,640	17,414	22,028	19,316	19,554	16,707	9,042	31,178	58,991	42,784
Total primary government	\$ 60,145	\$ 79,325	\$ 53,993	\$ 31,159	\$ 7,796	\$ (1,650)	\$ 36,271	\$ 68,888	\$ 141,079	\$ 281,059

**COLLIER COUNTY, FLORIDA
GOVERNMENTAL ACTIVITIES TAX REVENUES BY SOURCE
LAST TEN FISCAL YEARS**
(amounts expressed in thousands)
(unaudited)

Fiscal Year	Property Tax	Gas Tax	Sales Tax	Tourist Tax	Other Taxes (1)	Total
2007	345,054	19,598	32,568	14,228	8,754	420,202
2008	327,245	18,860	30,004	14,796	4,051	394,956
2009	313,290	18,456	26,779	12,345	12,241	383,111
2010	299,389	18,415	26,927	12,857	10,039	367,627
2011	261,630	18,311	28,364	13,884	10,155	332,344
2012	248,232	18,525	29,713	14,898	9,997	321,365
2013	249,352	18,229	32,168	16,183	9,403	325,335
2014	244,404	18,556	35,786	19,137	7,840	325,723
2015	259,779	19,547	38,573	21,188	7,322	346,409
2016	281,136	20,478	40,659	21,838	7,280	371,391

(1) Pursuant to the Uniform Accounting System direction from the State of Florida, the Communications Services Tax was shown with fees, fines and charges for services for fiscal years 2007 and 2008. This tax is no longer included beginning in 2009.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

**COLLIER COUNTY, FLORIDA
FUND BALANCES OF GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS**
(modified accrual basis of accounting)
(amounts expressed in thousands)
(unaudited)

	Fiscal Year		
	2009	2008	2007
General fund			
Reserved	\$ 8,962	\$ 6,602	\$ 3,706
Unreserved	38,924	61,953	77,619
Total general fund	\$ 47,886	\$ 68,555	\$ 81,325
All other governmental funds			
Reserved	\$ 105,991	\$ 142,728	\$ 294,512
Unreserved, reported in:			
Special revenue funds	114,208	128,966	124,213
Debt service funds	1,587	1,951	2,621
Capital projects funds	140,544	160,736	107,888
Total all other governmental funds	\$ 362,330	\$ 434,381	\$ 529,234

	2016	2015	2014	2013	2012	2011	2010
General fund ⁽¹⁾							
Nonspendable	\$ 3,675	\$ 3,546	\$ 19,843	\$ 15,744	\$ 12,914	\$ 11,805	\$ 9,460
Restricted	263	345	125	96	110	-	-
Committed	-	-	-	-	-	-	-
Assigned	1,674	1,299	850	813	952	1,114	2,182
Unassigned	53,711	55,002	57,781	56,497	57,091	54,459	59,705
Total general fund	\$ 59,323	\$ 60,192	\$ 78,599	\$ 73,150	\$ 71,067	\$ 67,378	\$ 71,347
All other governmental funds							
Nonspendable	\$ 3,056	\$ 3,112	\$ 53,544	\$ 46,049	\$ -	\$ -	\$ 107,626
Restricted	326,489	293,281	242,981	223,700	209,352	229,546	232,699
Committed	25,892	25,663	27,349	29,810	47,406	48,445	48,764
Assigned	28,643	30,800	28,391	36,364	80,771	79,556	34,215
Unassigned	(89)	(514)	(62,085)	(55,212)	(48,944)	(40,258)	23,192
Total all other governmental funds	\$ 383,991	\$ 352,342	\$ 290,180	\$ 280,711	\$ 288,585	\$ 317,289	\$ 446,496

(1) In Fiscal Year 2011, the County implemented GASB 54 under which governmental fund balances are reported as nonspendable, restricted, committed, assigned and unassigned. As part of the implementation, the governmental fund balances for Fiscal Year 2010 were re-classified.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

**COLLIER COUNTY, FLORIDA
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(modified accrual basis of accounting)
(amounts expressed in thousands)**

	Fiscal Year									
	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007
Revenues:										
Taxes	\$ 322,915	\$ 300,341	\$ 282,315	\$ 285,765	\$ 284,124	\$ 296,640	\$ 333,554	\$ 348,780	\$ 357,656	\$ 380,983
Licenses, permits and impact fees	61,033	51,319	40,631	35,168	30,436	23,695	28,920	25,950	54,052	100,329
Intergovernmental	83,949	92,818	89,392	83,667	79,402	74,453	86,445	69,883	77,452	93,186
Charges for services	38,361	37,172	35,149	32,435	30,739	27,855	27,122	35,928	40,699	46,127
Fines and forfeitures	2,708	2,866	3,252	3,712	4,205	3,882	5,730	5,916	3,786	4,081
Interest income	4,440	4,606	2,393	1,406	2,197	3,602	4,306	11,256	33,580	48,262
Special assessments	3,746	3,132	2,922	2,924	3,035	2,725	2,848	2,853	2,942	3,240
Miscellaneous	6,084	16,063	11,553	4,833	4,664	10,565	6,380	11,344	10,667	7,337
Total revenues	523,236	508,317	467,607	449,910	438,802	443,417	495,305	511,910	580,834	683,545
Expenditures:										
Current:										
General government	84,510	78,147	73,739	75,725	73,812	79,499	82,409	95,689	96,898	96,483
Public safety	177,375	167,788	163,169	153,566	151,858	160,890	165,017	168,592	175,743	168,602
Physical environment	15,283	16,157	11,276	13,790	22,870	14,251	9,974	10,608	9,314	11,760
Transportation	36,011	36,992	38,789	37,170	42,176	50,741	43,677	41,171	48,253	39,105
Economic environment	8,906	9,159	9,265	14,436	14,393	7,841	11,122	12,125	12,619	10,241
Human services	14,038	13,151	12,367	12,254	10,988	13,075	12,116	11,277	12,855	12,237
Culture and recreation	40,886	37,523	34,114	33,744	34,253	35,745	37,569	37,212	36,456	35,325
Debt service:										
Principal	20,743	20,039	18,510	25,125	31,602	36,493	34,274	48,085	43,080	36,144
Interest	12,713	13,555	14,177	17,565	18,149	20,933	20,340	21,498	21,816	22,407
Payment to refunding bond escrow	-	-	2,086	132	-	-	-	-	-	-
Other fiscal charges	19	21	173	2,165	1,082	434	891	116	165	61
Capital outlay	67,198	62,186	63,613	61,278	49,406	38,726	69,809	176,681	285,809	290,581
Total expenditures	477,682	454,718	441,278	446,950	450,589	458,628	487,198	623,054	743,008	722,946

**Collier County Government
Fiscal Year 2017 Adopted Budget**

**COLLIER COUNTY, FLORIDA
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS (CONTINUED)**
(modified accrual basis of accounting)
(amounts expressed in thousands)

	Fiscal Year									
	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007
Other financing sources (uses):										
Bonds issued	\$ -	\$ -	\$ 89,780	\$ 73,805	\$ 131,525	\$ 24,620	\$ 59,895	\$ 13,244	\$ 6,215	\$ -
Premiums on bonds issued	-	-	-	2,082	17,192	2,050	844	-	31	-
Payment to refunding escrow	-	-	(89,622)	(73,747)	(150,550)	(26,593)	(59,893)	-	-	(4,500)
Capital leases	-	1,915	-	-	236	-	-	-	-	-
Loans issued	-	-	-	-	-	-	-	13,500	69,391	22,390
Sale of capital assets	306	595	314	233	313	70	248	301	245	365
Insurance proceeds	796	379	316	300	270	384	310	753	208	885
Transfers in	121,654	196,026	97,854	90,637	91,524	107,167	105,394	143,275	144,824	166,113
Transfers out	(137,530)	(208,760)	(110,052)	(102,061)	(103,738)	(118,037)	(114,905)	(155,888)	(163,075)	(181,471)
Total other financing sources (uses)	(14,774)	(9,845)	(11,410)	(8,751)	(13,228)	(10,339)	(8,107)	15,185	57,839	3,782
Special item - registry bond	-	-	-	-	-	-	-	3,239	(3,288)	-
Net change in fund balances	\$ 30,780	\$ 43,754	\$ 14,919	\$ (5,791)	\$ (25,015)	\$ (25,550)	\$ -	\$ (92,720)	\$ (107,623)	\$ (35,619)
Debt service as a percentage of noncapital expenditures	8.16%	8.56%	9.25%	11.66%	12.67%	13.78%	13.30%	15.61%	14.23%	13.56%

**Collier County Government
Fiscal Year 2017 Adopted Budget**

**COLLIER COUNTY, FLORIDA
ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
LAST TEN FISCAL YEARS
(amounts expressed in thousands)
(unaudited)**

Fiscal Year Ended September 30	Residential Property	Personal Property	Centrally Assessed Property	Less: Tax Exempt	Total Taxable Assessed Value	Total Direct Tax Rate	Estimated Actual Taxable Value	Assessed Value as a Percentage of Actual Value¹
2007	82,909,061	2,156,726	202	8,023,791	77,042,198	4.6486	85,065,989	100%
2008	88,819,491	2,321,048	226	8,575,874	82,564,891	4.1064	91,140,765	100%
2009	86,949,935	2,430,996	202	10,718,166	78,662,967	4.1246	89,381,133	100%
2010	77,359,174	2,444,323	202	9,826,950	69,976,749	4.4236	79,803,699	100%
2011	67,947,039	2,259,654	171	8,770,667	61,436,197	4.4151	70,206,864	100%
2012	64,464,592	2,248,702	187	8,510,911	58,202,570	4.4149	66,713,481	100%
2013	64,723,621	2,240,098	184	8,471,142	58,492,761	4.4126	66,963,903	100%
2014	66,977,907	2,198,734	152	8,539,021	60,637,772	4.1592	69,176,793	100%
2015	71,149,974	2,186,145	195	8,739,269	64,597,045	4.1582	73,336,314	100%
2016	76,970,360	2,353,841	134	9,235,508	70,088,827	4.1572	79,324,335	100%

Property is assessed as of January 1, and taxes based on these assessments are levied and become due on the following November 1. Therefore, assessments and levies applicable to a certain tax year are collected in the fiscal year ending during the next succeeding calendar year.

¹The basis of assessed value required by the state is 100% of actual value including tax exemptions.

Source: Property Appraiser Recapitulation Report

**COLLIER COUNTY, FLORIDA
PROPERTY TAX RATES - ALL DIRECT AND OVERLAPPING GOVERNMENTS
LAST TEN FISCAL YEARS
(unaudited)**

Fiscal Year	Collier County				Other		
	General Fund	Special Revenue Funds	Debt Service Funds	Total	County School District	Independent Districts	Total
2007	3.5790	0.8470	0.2226	4.6486	5.5250	1.3403	11.5139
2008	3.1469	0.7362	0.2233	4.1064	5.3510	1.2792	10.7366
2009	3.1469	0.7528	0.2249	4.1246	4.9090	1.2784	10.3120
2010	3.5645	0.7225	0.1366	4.4236	5.2390	1.3243	10.9869
2011	3.5645	0.6926	0.1580	4.4151	5.6990	1.3299	11.4440
2012	3.5645	0.7627	0.0877	4.4149	5.5270	1.2202	11.1621
2013	3.5645	0.7555	0.0926	4.4126	5.5760	1.2395	11.2281
2014	3.5645	0.5873	0.0074	4.1592	5.6900	1.2228	11.0720
2015	3.5645	0.5860	0.0077	4.1582	5.5800	1.1853	10.9235
2016	3.5645	0.5856	0.0071	4.1572	5.4800	1.1331	10.7703

Basis for property tax rates is 1 mill per \$1,000 of assessed value. Property is assessed as of January 1 and taxes based on those assessments are levied according to the tax rate in effect that tax year and become due on November 1. Therefore, assessments and levies applicable to a certain tax year are collected in the fiscal year ending during the following calendar year.

Sources: Property Appraiser Recapitulation Report
Collier County Adopted Budget

**Collier County Government
Fiscal Year 2017 Adopted Budget**

**COLLIER COUNTY, FLORIDA
PRINCIPAL TAXPAYERS COUNTY-WIDE
2016 TAX ROLL
(unaudited)**

Owner/Taxpayer	2016			2007		
	Property Taxes Levied	Rank	Percent of Total Taxes Levied	Property Taxes Levied	Rank	Percent of Total Taxes Levied
HHR Naples LLC	\$ 1,788,013	1	0.22%	\$ 2,400,343	1	0.26%
Florida Power & Light Company	1,559,104	2	0.19%	1,770,797	2	0.19%
PR Mercato LLP	1,034,694	3	0.13%	805,029	6	0.09%
The Arlington of Naples, Inc.	900,888	4	0.11%	-	-	-
Naples HMA, Inc.	814,584	5	0.10%	-	-	-
Arthrex Manufacturing, Inc.	803,972	6	0.10%	-	-	-
Collier HMA, Inc.	793,135	7	0.10%	-	-	-
Lee County Electric Co-Op, Inc.	788,170	8	0.10%	-	-	-
Wal-Mart Stores East LP	756,812	9	0.09%	-	-	-
Waterside at Pelican Bay LLC	577,010	10	0.07%	-	-	-
Century Link	-	-	-	1,352,890	3	0.15%
City National Bank of Miami	-	-	-	1,087,490	4	0.12%
Coastland Center Joint Venture	-	-	-	939,656	5	0.10%
CC-Naples Inc	-	-	-	785,280	7	0.09%
Naples Golf & Beach Club, Inc.	-	-	-	675,694	8	0.07%
Gerry, Sandra	-	-	-	652,798	9	0.07%
CDC Land Investments, Inc.	-	-	-	639,481	10	0.07%
Total	<u>\$ 9,816,382</u>		<u>1.21%</u>	<u>\$ 11,109,458</u>		<u>1.20%</u>
Total Property Taxes Levied	<u>\$ 820,222,636</u>			<u>\$ 922,849,721</u>		

Amounts for taxpayers with similar names have not been combined.
Source: Property Appraiser's taxpayer listing in order of taxes levied.
Property Appraiser Recapitulation Report.

**COLLIER COUNTY, FLORIDA
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN FISCAL YEARS**
(amounts expressed in thousands)
(unaudited)

Fiscal Year Ended September 30	Total Tax Levy for Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years	Total Collections to Date	
		Amount	Percentage of Levy		Amount	Percentage of Levy
2007	362,568	344,945	95.1%	1,522	346,467	95.6%
2008	343,906	325,722	94.7%	1,191	326,913	95.1%
2009	329,070	312,096	94.8%	2,546	314,642	95.6%
2010	314,176	297,953	94.8%	1,355	299,308	95.3%
2011	275,704	260,961	94.7%	482	261,443	94.8%
2012	261,137	247,749	94.9%	542	248,291	95.1%
2013	262,037	248,648	94.9%	1,197	249,845	95.3%
2014	255,354	243,137	95.2%	615	243,752	95.5%
2015	271,893	259,121	95.3%	78	259,199	95.3%
2016	295,304	281,138	95.2%	-	281,138	95.2%

Source: Tax Collector Annual Report

**Collier County Government
Fiscal Year 2017 Adopted Budget**

**COLLIER COUNTY, FLORIDA
RATIOS OF OUTSTANDING DEBT BY TYPE
LAST TEN FISCAL YEARS
(amounts expressed in thousands)
(unaudited)**

Fiscal Year	Governmental Activities				Business-type Activities				Total Primary Government	Percentage of Personal Income ¹	Per Capita ¹
	Limited General Obligation Bonds ²	Revenue Bonds ²	Loans and Notes Payable	Capital Leases	Revenue Bonds ²	Loans and Notes Payable	Capital Leases				
2007	\$ 25,815	\$ 409,620	\$ 57,331	\$ 897	\$ 163,630	\$ 106,932	\$ 68	\$ 764,293	5.02%	\$ 2,485	
2008	27,830	394,145	103,461	752	158,885	103,903	618	789,594	4.39%	2,522	
2009	36,719	377,940	89,590	599	153,980	106,935	492	766,255	3.86%	2,442	
2010	29,162	421,285	19,690	439	148,983	106,509	636	726,704	3.68%	2,302	
2011	14,280	402,040	16,914	269	144,014	99,517	387	677,421	3.54%	2,126	
2012	9,340	376,275	10,224	412	138,825	92,438	175	627,689	3.23%	1,914	
2013	4,155	362,780	7,923	323	109,642	111,787	40	596,650	2.97%	1,794	
2014	3,765	349,845	7,081	230	94,470	113,013	1,222	569,626	2.59%	1,680	
2015	3,355	331,520	6,401	1,519	88,874	104,475	1,074	537,218	2.19%	1,618	
2016	2,930	312,340	5,845	937	72,832	95,707	1,247	491,838	1.91%	1,499	

¹See the Schedule of Demographic and Economic Statistics for personal income and population data.

²The outstanding debt amounts do not include any bond premiums which are included in the information provided in the notes to the financial statements.

COLLIER COUNTY, FLORIDA

**LEGAL DEBT MARGIN INFORMATION
AS OF SEPTEMBER 30, 2016
(unaudited)**

The Constitution of the State of Florida, Florida Statute 200.181 and Collier County set no legal debt limit.

**DIRECT, OVERLAPPING AND UNDERLYING GOVERNMENTAL ACTIVITIES DEBT
AS OF SEPTEMBER 30, 2016
(unaudited)**

	Debt Outstanding	Estimated Percentage Applicable Based on Population (1)	Estimated Share of Overlapping Debt
<u>Direct Debt (2):</u>			
Limited General Obligation Bonds	\$ 2,930,000	100.00%	\$ 2,930,000
Gas Tax Bonds (3)	104,540,000	100.00%	104,540,000
Special Obligation Bonds (3)	207,800,000	100.00%	207,800,000
Capital Leases (3)	937,314	100.00%	937,314
Notes Payable (3)	5,844,803	100.00%	5,844,803
Subtotal, Direct Debt	322,052,117		322,052,117
<u>Overlapping Debt:</u>			
N/A	-	0.00%	-
<u>Underlying Debt:</u>			
City of Naples (4)	8,532,000	6.08%	518,746
City of Marco Island (5)	11,586,332	5.00%	579,317
City of Everglades (6)	-	0.12%	-
Subtotal, Underlying Debt	20,118,332		1,098,063
Total Direct, Overlapping and Underlying Debt	\$ 342,170,449		\$ 323,150,180

(1) Population numbers obtained from www.florida-demographics.com/cities_by_population.

(2) Outstanding debt amounts do not include bond premiums.

(3) Totals consist of more than one issuance.

(4) Governmental activities debt outstanding amount obtained from the City of Naples.

(5) Governmental activities debt outstanding amount obtained from the City of Marco Island.

(6) Governmental activities debt outstanding amount obtained from the City of Everglades.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

**COLLIER COUNTY, FLORIDA
PLEDGED-REVENUE COVERAGE
LAST TEN FISCAL YEARS**
(amounts expressed in thousands)
(unaudited)

Governmental Activities:

Fiscal Year	Gas Tax Bonds				Special Obligation Bonds(4)			
	Gas Tax Collections	Debt Service		Coverage	Legally Available Non-Ad Valorem Collections(5)	Debt Service		Coverage
		Principal	Interest			Principal	Interest	
2007	\$ 19,598	\$ 6,305	\$ 8,274	1.34	\$ -	\$ -	\$ -	N/A
2008	18,860	6,490	8,089	1.29	-	-	-	N/A
2009	18,456	6,660	7,922	1.27	-	-	-	N/A
2010	18,415	6,935	7,645	1.26	-	-	-	N/A
2011	18,312	7,185	7,399	1.26	76,416	1,545	2,597	18.45
2012	18,525	7,505	7,077	1.27	82,866	4,265	4,265	9.71
2013	18,229	7,855	6,453	1.27	86,640	9,695	7,249	5.11
2014	18,556	8,040	4,018	1.54	91,043	9,145	9,674	4.84
2015	19,547	9,440	3,697	1.49	102,375	8,885	9,426	5.59
2016	20,478	9,900	3,242	1.56	107,268	9,280	9,020	5.86

Business-type Activities:

Fiscal Year	Water and Sewer Revenue Bonds						Coverage(3)
	Water/ Sewer Charges and Other(1)	Less: Operating Expenses(2)	Net Available Revenue	Debt Service			
				Principal	Interest		
2007	\$ 98,140	\$ 57,669	\$ 40,471	\$ 4,595	\$ 5,436	4.03	
2008	105,416	49,707	55,709	4,745	7,527	4.54	
2009	107,127	49,766	57,361	4,905	7,358	4.68	
2010	101,830	50,893	50,937	5,274	6,843	4.20	
2011	106,839	60,107	46,732	4,969	6,711	4.00	
2012	104,164	58,155	46,009	5,189	6,494	3.94	
2013	105,682	68,916	36,766	5,422	6,268	3.15	
2014	109,514	69,710	39,804	5,967	3,986	4.00	
2015	118,066	74,344	43,722	6,073	3,639	4.50	
2016	125,456	83,523	41,933	3,986	2,841	6.14	

(1) Operating revenues plus other income; gain on disposal of assets and investment market value, capital grants and contributions and transfers in are not included.

(2) Total operating expenses, excluding depreciation and amortization; loss on disposal of assets and investment market value, interest expense and transfers out are not included.

(3) Net available revenue divided by total bonded debt service requirements for the County Water and Sewer District.

(4) Special Obligation Bonds were first issued in FY-2010, debt service payments commenced in FY-2011.

(5) The revenues that comprise the legally available non-ad valorem revenues are defined by bond documents; these revenues include Sales Tax and certain impact fees.

**COLLIER COUNTY, FLORIDA
DEMOGRAPHIC AND ECONOMIC STATISTICS
LAST TEN FISCAL YEARS
(unaudited)**

Fiscal Year	Population(1)	Personal Income(2)	Per Capita Personal Income(3)	Median Age(4)	School Enrollment(5)	Unemployment Rate(6)
2007	333,858	15,236,905,000	49,492	44.5	43,186	3.5%
2008	332,854	17,990,169,000	57,446	44.8	42,721	5.5%
2009	333,032	19,846,737,000	63,276	45.1	42,534	10.0%
2010	331,800	19,739,453,000	62,559	45.2	42,716	12.2%
2011	321,520	19,127,928,000	60,049	45.9	42,921	11.4%
2012	323,785	19,446,631,000	59,264	46.9	43,238	9.3%
2013	329,849	20,075,468,000	60,391	47.1	43,789	7.2%
2014	339,642	22,033,344,000	64,872	47.4	44,415	6.3%
2015	348,777	24,571,667,000	73,869	47.5	45,228	5.2%
2016	353,936	25,763,656,000	78,473	47.9	47,289	4.9%

Sources:

- (1) www.colliergov.net/your-government/divisions-a-e/comprehensive-planning/population-and-demographics
- (2) www.bebr.ufl.edu/data/localities/125/county
- (3) www.bebr.ufl.edu/data/localities/120/county
- (4) www.bebr.ufl.edu/data/localities/196/county
- (5) www.collierschools.com/Page/349
- (6) www.floridajobs.org

**Collier County Government
Fiscal Year 2017 Adopted Budget**

**COLLIER COUNTY, FLORIDA
PRINCIPAL EMPLOYERS
(unaudited)**

Employer	2016			2007		
	Employees	Rank	Percent of Total County Employment	Employees	Rank	Percent of Total County Employment
Collier County Public Schools	5,280	1	4.27%	6,685	1	4.62%
NCH Healthcare System	4,000	2	3.23%	3,007	2	3.24%
Publix Supermarkets	2,805	3	2.27%	2,214	4	2.05%
Arthex, Inc	2,269	4	1.83%	-	-	-
Collier County Government (excl. Sheriff)	2,188	5	1.77%	2,984	3	2.19%
Collier County Sheriff's Office	1,377	6	1.11%	1,273	6	1.02%
Ritz Carlton Hotel	1,100	7	0.89%	-	-	-
Country Club of Naples	1,050	8	0.85%	-	-	-
Seminole Casino - Immokalee	875	9	0.71%	-	-	-
Marriott Corporation	775	10	0.63%	743	7	0.78%
Employee Professionals	-	-	-	-	-	-
Naples Grande Beach Resort (Registry Resort)	-	-	-	605	9	0.77%
Cleveland Clinic	-	-	-	-	-	-
Other employers	102,054		82.44%	101,883		85.33%
Totals	123,773		100.00%	119,394		100.00%

Sources:

Southwest Florida Economic Development Alliance
 Collier County Public Schools
 NCH Healthcare System
 Publix Corporate Office
 Arthrex, Inc.
 2016 Collier County Budget Book

**Collier County Government
Fiscal Year 2017 Adopted Budget**

**COLLIER COUNTY, FLORIDA
BUDGETED FULL-TIME EQUIVALENT COUNTY EMPLOYEES BY FUNCTION ⁽¹⁾
LAST TEN FISCAL YEARS
(unaudited)**

	Fiscal Year									
	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007
Function:										
General government	1,262	1,217	1,216	1,203	1,222	1,219	1,252	1,342	1,398	1,394
Public safety	1,124	1,096	1,072	1,061	1,061	1,062	1,053	1,064	1,085	1,103
Physical environment	70	69	67	67	69	66	66	69	74	77
Transportation	211	192	187	187	199	213	234	257	281	280
Economic environment	26	27	28	26	28	27	22	22	20	19
Human services	56	56	53	51	50	50	54	55	56	61
Culture and recreation	304	298	294	289	293	293	308	328	363	379
Water and Sewer	384	342	340	342	344	344	335	335	358	346
Solid Waste	28	27	28	29	27	27	27	27	27	27
Emergency Medical Services	193	193	172	172	172	172	183	185	201	206
Airport Authority	15	14	14	16	16	16	16	16	15	15
Collier Area Transit	4	3	3	3	3	1	1	1	1	1
Total	3,677	3,534	3,474	3,446	3,484	3,490	3,551	3,701	3,879	3,908

⁽¹⁾Includes the Board of County Commissioners and the Constitutional Officers

**Collier County Government
Fiscal Year 2017 Adopted Budget**

**COLLIER COUNTY, FLORIDA
OPERATING INDICATORS BY FUNCTION
LAST TEN FISCAL YEARS
(unaudited)**

	Fiscal Year									
	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006
Function:										
Police:										
Physical arrests	9,347	11,277	11,277	11,297	20,180	13,310	15,671	20,226	22,028	25,657
Parking violations	931	964	1,182	1,175	1,479	1,283	1,297	843	1,753	2,124
Traffic violations	16,355	19,868	22,211	19,237	19,680	22,051	28,308	49,831	64,372	58,242
Fire:										
Fires reported	82	37	52	46	468	498	533	586	590	654
Emergency responses (exclude fires)	1,093	1,080	1,024	764	569	825	760	756	743	1,058
Number of calls answered	1,175	1,117	1,076	810	1,037	1,323	1,293	1,342	1,333	1,712
Transportation:										
Collier Area Transit ridership	1,177,029	1,181,530	1,361,294	1,207,866	1,154,702	1,064,910	1,109,710	1,166,358	1,180,147	1,052,536
Street resurfacing (lane miles)	34	80	78	142	131	85	97	52	44	47
Culture and recreation:										
Beach parking stickers issued	134,051	181,878	122,415	114,778	312,144	98,093	132,218	80,542	76,344	54,074
Library circulation	2,302,017	2,578,588	2,578,589	2,768,648	2,760,427	2,969,238	3,034,439	3,000,394	2,916,523	2,722,539
Water:										
New connections	2,204	1,878	1,417	1,189	921	909	704	553	1,593	1,897
Wastewater:										
Average daily sewage treatment (thousands of gallons)	17,090,074	17,150,000	16,954,000	15,834,000	14,747,000	14,326,000	13,769,205	15,558,000	15,583,055	17,310,468
Sources:										
Police-Collier County Sheriff's Department										
Fire-Collier County Fire Control District										
Transportation-Collier County Alternative Transportation Department										
Transportation-Collier County Growth Management-Road and Bridge										
Culture and Recreation-Collier County Parks and Recreation Department										
Culture and Recreation-Collier County Public Library										
Water-Collier County Utility Billing										
Wastewater-Collier County Wastewater Department										

Note: 2016 data was not available at time of printing.

**Collier County Government
Fiscal Year 2017 Adopted Budget**

**COLLIER COUNTY, FLORIDA
CAPITAL ASSET STATISTICS BY FUNCTION
LAST TEN FISCAL YEARS
(unaudited)**

Function:	Fiscal Year									
	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007
Public Safety:										
Police stations	7	7	7	7	7	7	7	7	7	7
Patrol units	274	276	276	275	275	275	275	275	275	275
Fire:										
Fire stations	4	4	4	3	3	3	3	3	2	2
Highways and streets:										
Streets (miles)	1,159	1,149	1,151	1,184	1,184	1,184	1,184	1,184	1,184	1,147
Streetlights	5,182	4,958	4,958	4,868	4,781	4,759	4,701	4,485	3,767	3,987
Traffic signals	365	360	370	353	297	295	283	283	224	216
Culture and recreation:										
Parks acreage	1,521	1,521	1,521	1,521	1,520	1,511	1,473	1,473	1,440	1,436
Parks	61	61	61	61	61	60	59	59	56	55
Swimming pools	8	8	8	8	8	8	8	8	7	7
Tennis courts	45	45	45	45	45	45	45	45	45	45
Community centers	9	9	8	8	8	8	8	8	8	8
Libraries	10	10	10	10	10	10	10	10	9	9
Number of volumes in libraries	567,248	605,408	683,237	692,229	673,131	741,389	797,823	797,978	647,484	769,717
Water:										
Number of customers	61,830	59,443	57,548	55,878	54,190	53,181	51,796	51,499	51,136	59,257
Water mains (miles)	1,015	986	925	888	888	886	886	886	870	860
Maximum daily capacity (per 1,000 gallons)	33,877,000	31,376,000	30,460,000	30,120,000	29,988,000	29,616,000	28,368,000	33,339,865	30,956,261	36,116,725
Wastewater:										
Sanitary sewers (miles)	1,021	1,028	1,030	1,081	1,116	1,115	1,095	1,081	1,053	871
Primary and secondary drainage facilities	294	306	306	305	305	303	303	303	303	303
Police-Collier County Sheriff's Department										
Fire-Collier County Fire Control District										
Highway and Streets-Collier County Growth Management Division- Traffic Operations										
Highway and Streets-Collier County Growth Management-Road and Bridge										
Highway and Streets-Collier County Growth Management-Transportation Engineering										
Culture and Recreation-Collier County Public Library										
Culture and Recreation-Collier County Parks and Recreation										
Culture and Recreation-AUIR 2010 Collier County Comprehensive Planning										
Water-Collier County Water Department										
Water-Collier County Utility Billing										
Water-Collier County Public Utilities Division										
Wastewater-Collier County Growth Management Division										
Wastewater-Collier County Utilities Finance Operations										