



Freedom Park, Naples

Collier County, Florida Board of County Commissioners

Fiscal Year 2013-14 Adopted Budget

**FY 2013-14
ADOPTED BUDGET
BOARD OF COUNTY COMMISSIONERS
COLLIER COUNTY, FLORIDA**

BOARD OF COUNTY COMMISSIONERS

Georgia A. Hiller, Esq., Chairwoman
Fred W. Coyle
Donna Fiala
Tom Henning
Tim Nance

CONSTITUTIONAL OFFICERS

Larry Ray, Tax Collector
Abe Skinner, Property Appraiser
Dwight E. Brock, Clerk of Courts
Kevin Rambosk, Sheriff
Jennifer Edwards, Supervisor of Elections

APPOINTED OFFICIALS

Leo E. Ochs, Jr., County Manager
Jeffrey Klatzkow, County Attorney

OFFICE OF MANAGEMENT & BUDGET

Mark Isackson, Director of Corporate Finance and Management Services
Edward Finn, Senior Management/Budget Analyst
Sherry Kimble, Senior Management/Budget Analyst
Therese Stanley, Senior Management/Budget Analyst
Susan Usher, Senior Management/Budget Analyst
Randy Greenwald, Management/Budget Analyst
Patricia Lehnhard, Operations Coordinator



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

Collier County

Florida

For the Fiscal Year Beginning

October 1, 2012

Christopher P. Morill

President

Jeffrey R. Egan

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Collier County for its annual budget for Fiscal Year 2012. This is the 29th consecutive year Collier County has received this award of excellence.

In order to receive this award, the entity must satisfy nationally recognized guidelines for effective budget presentation. Meeting this criterion reflects the commitment of the governing body and staff to meeting the highest principles of governmental budgeting.

The award period is for one year only. We believe our current budget document continues to meet the stringent program criteria.

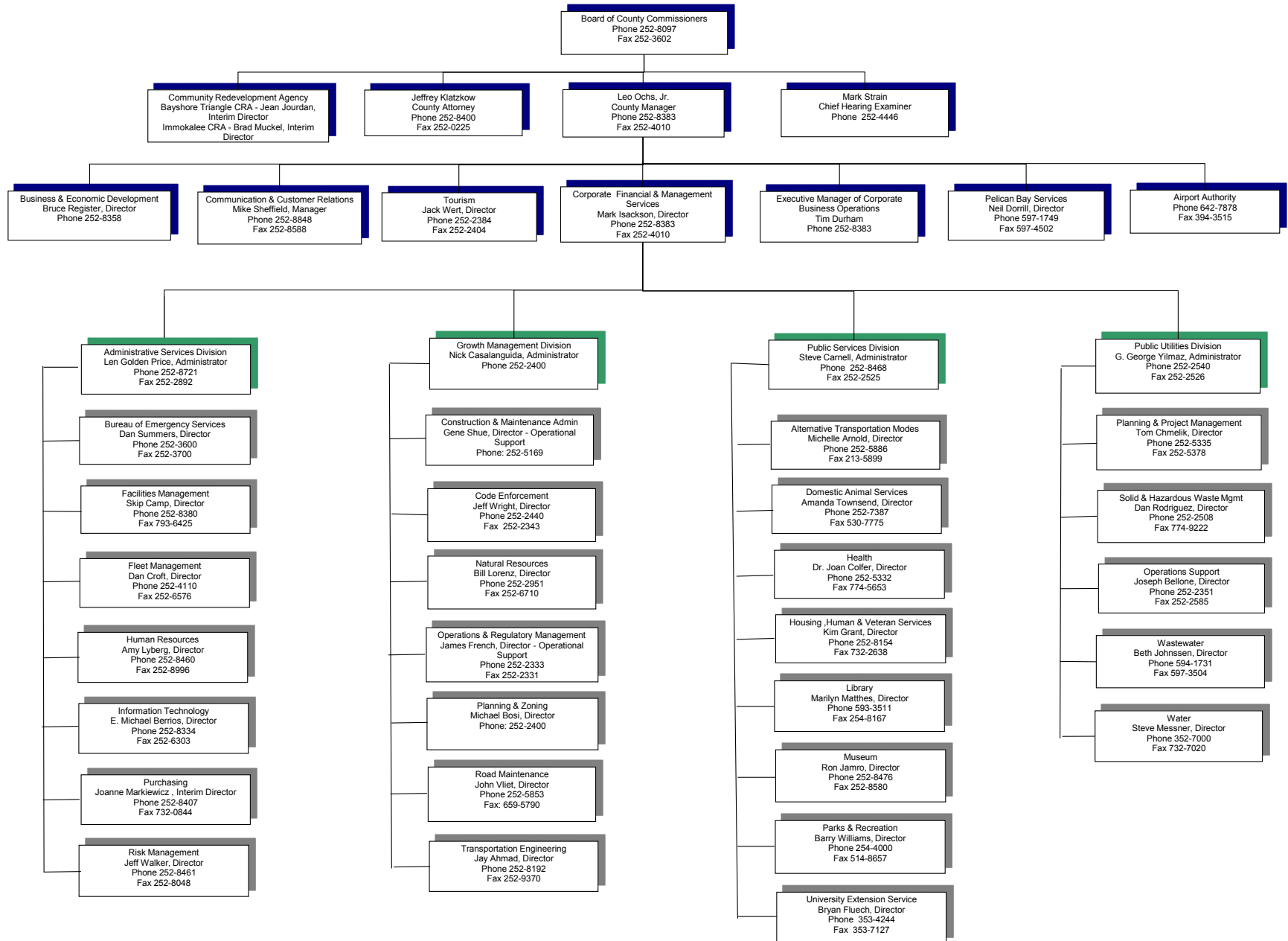


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Budget Book Format (how to use this book)

The Collier County Budget Document is organized into six sections. The Budget Summary Information, Departmental Budgets, Debt Service, Capital Improvement Program, Budget by Fund Summary, and the Appendix.

Please note that page numbering begins with page 1 for each of the six sections and for each of the Departmental Budgets. The electronic page numbering coincides with Budget Summary Section; however, physical page numbering of the remaining five sections does not. Each of the five sections following the Budget Summary starts with page 1. The table of contents does reference the proper page number within each of the sections.

Budget Summary Information

This section lists the names of the Board of County Commissioners, Constitutional Officers, Appointed Officials and the Office of Management & Budget Staff at the time of budget adoption. Here you will also find the County Organizational Chart and the comprehensive Table of Contents.

This section also includes summary information for Collier County as follows:

Budget Book Format (how to use this book): This area describes the major sections of the Budget Book and what they mean.

Budget Message from the County Manager (transmittal letter): This letter from the County Manager formally transmits the annual budget to the Board of County Commissioners and the Citizens of Collier County. It summarizes the significant factors affecting Collier County's current budget development and an overview of major fiscal issues.

Economic Overview: Provides a brief history of Collier County, demographics and the affect of current economic conditions.

Vision and Strategic Goals: This section describes the current County Vision and Strategic Goals, various organization-wide long and short-range planning processes and cycles, and how they affect the budget process.

Budget Policies and Procedures: Includes a narrative on the annual budget development process, current year and standing Budget Policies of the County, Budget Review procedures, the Budget Amendment Process, current Basis of Accounting and Budget information, Fund Structure and Descriptions.

Adopted Budget Summaries: Included in this section is the overall Budget Summary of Revenues and Expenditures for the County, including the Constitutional Officers. A second schedule is included that summarizes Governmental Funds by function and includes actual, prior year budget and current year budget amounts.

Summary of Budget by Fund: This section provides a snapshot of prior and current year adopted budget total and the % budget change for each of the appropriated funds for Collier County. This Summary of funds is categorized by fund types.

Changes in Fund Balance: Summarizes the budgeted changes to fund balances grouped by Major and Non-Major Fund Type. This schedule shows the beginning fund balances, budgeted increases and decreases in total fund balance and the ending fund balance along with a discussion of significant planned changes.

Major Areas of Spending: This section summarizes the County's major areas of expenditures and revenues by function to provide information for the residents to understand where their money goes (and comes from) in support of the County Government.

Revenues: Provided in this section is the summary of the major revenues used by the County to operate the government. This section also includes a detailed discussion of the major revenues, their estimates, uses and historical trends, schedules of Property Tax Rates, Property Tax Dollars, and Taxable Property Values.

Employment Summary: This final section of the Summary provides information on the current staffing levels, changes in service and historical trends of the number of employees to the permanent population of Collier County.

Departmental Budgets

After the Summary Section, the book is organized according to County functional categories or Departmental budgets. The department budgets represent basic operating units and have been grouped and tabbed by operating division or agency. Department budgets are presented programmatically and by appropriation unit.

Program budgets provide a brief description of the program, the relative priority of each program in a department, the number of full time equivalent positions necessary to perform the program, FY14 dollars necessary for the program, offsetting revenues generated by each program, and the net cost of each program. The administration/overhead program encompasses the minimum level of service that is mandated by Federal or State law or judicial order and is necessary to protect the health and safety of Collier County residents or necessary to maintain capital asset value for a particular department. Programs above the administration/overhead level approved by the Board of County Commissioners are in priority order and reflect the community's demand for high quality services.

Performance measures are presented within the Departmental Budgets, linking each functional/programmatic area to the overall County Vision and Strategic Goals. These performance measures include the number of activities (quantitative) and the effectiveness of the actions (qualitative) for FY 12 actual results, forecast for FY 13, and budgets for FY 14. To improve the performance measure effort, the County has elected to participate in the Florida Benchmarking Consortium (FBC) performance measure program. County staff is an active participant in this statewide initiative. Performance measures are re-evaluated in conjunction with the County's strategic planning process and the desire to measure outcome based not only on available resources, but the one and five year strategic planning objectives.

The appropriation unit presentations, i.e. personal services, operating expenses and capital outlay, break out costs in two categories, current and expanded services. Current services reflect the ongoing cost of existing programs. Expanded services include new programs and enhancements to existing services. Budget highlights are incorporated to identify significant changes from FY13. The FY14 Adopted Budget is compared in the "Percent Change" column to the budget adopted by the Board of County Commissioners for FY13. In order to illustrate projected activity, a forecast of estimated revenues and expenditures for FY13 is presented. The rationale for projecting FY13 activity is to improve carryforward (fund balance) estimates and to reflect the policy/program decisions and budget amendments that occurred throughout the year. Also included is FY12 actual revenues and expenses that represent one year's history of financial activity.

Debt Service

This section contains a summary discussion and presentation of the debt for the County followed by the detail and descriptions of the current county-wide General Governmental debt service.

Capital Improvement Program

Provided in this section is a description of the County's Capital Program, current year planned expenditures, five year projections and detail on each capital project the County has planned and/or underway.

Summary Budget by Fund

Each fund utilized by the County is summarized here. Information includes the Fund number, Fund Type, Fund Description, actual amounts for FY12, Adopted FY13, Forecast FY13 and Adopted FY14.

Appendix

This section includes a glossary of commonly used terms and acronyms; the current year adopted budget policy as well as Statistical data from the Comprehensive Annual Financial Report (CAFR) for the county.



Office of the County Manager Leo E. Ochs, Jr.

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January 17, 2014

To the Honorable Board of County Commissioners and the Citizens of Collier County:

As your County Manager, I am proud to provide you the Collier County, Florida, Adopted Budget for Fiscal Year (FY) 2014.

The FY 2014 budget was prepared within an improving economic environment which saw back to back taxable value increases county wide for the first time since FY 2008. Median home prices have stabilized, visitation to the destination increased year over year, new construction permitting is up and the County's unemployment rate is dropping. While these are positive economic signs, the new economic reality of a global economy dictates that continued caution be exercised as the County moves forward with future financial planning.

Collier County continues to exhibit proactive and fiscally conservative budget practices for FY 2014 which included Board directed policy guidance requiring no increases in property tax rates; growth in General Fund reserves; fully funded and policy compliant debt management; no new fees or service charges to County residents; no planned County Manager Agency layoffs, facility closures, or front line operating service cuts; and continued high priority asset maintenance and equipment replacement. These practices together with the dedication of Collier County's workforce have been instrumental in sustaining quality services and programs especially in an environment where revenues are constrained. Nonetheless, these same practices will be equally important as the organization prepares to address the expectations of service delivery, program demands and infrastructure challenges associated with what is expected to be an improving economic environment.

The comprehensive Adopted Budget Book you are receiving today contains precise details of the economic drivers, legislative impacts, and other background information that affects and influences the budgetary process. This budget is being made available, today, to County bond holders, other County creditors, contractors, state agencies, federal agencies, interested citizens and other users of budgetary information.

This budget document has been prepared in accordance with the requirements of the national Governmental Finance Officers Association (GFOA). The GFOA requirements provide assurance that the adopted budget reflects both the guidelines established by the National Advisory Council on State and Local Budgeting and the GFOA's recommended practices on budgeting.

The adopted budget is the most important document that the Board approves each year. It is the County's annual spending plan. It is comprehensive and includes both operational and capital expenditure controls. It is the authorization to commit, spend and execute Board direction and policies and provides measurement criteria to determine if the Board's Vision, Strategic Goals, Policies and Directives are being accomplished.

The following paragraphs provide summaries of key drivers/outcomes in the budget process.

Vision and Strategic Goals

This budget provides a road map of Collier County's efforts toward meeting its Vision Statement: **"We strive to be the best community in America to live, work, and play."** This is also consistent with the County's updated strategic focus areas (underlined) and associated short term and long term strategic goals, operational initiatives and tactical performance objectives which were endorsed by the Board of County Commissioners in February 2012.

- I. Quality of Place
To preserve and enhance the safety, quality, value, character, and heritage of our neighborhoods, communities, and region.
- II. Growth Management
To responsibly plan and manage community growth, development, redevelopment, and protect the natural environment.
- III. Community Health, Wellness and Human Services
To improve the quality of life and promote personal wellness, self-reliance and independence.
- IV. Infrastructure and Capital Asset Management
To responsibly plan, construct and maintain the county's critical public infrastructure and capital assets to ensure sustainability for the future.
- V. Economic Development
To support a business climate that promotes a sustainable, diversified and growing economy.
- VI. Governance
To sustain public trust and confidence in county government through sound public policy, professional management and active citizen participation.

State of Taxable Property Valuation and Ad Valorem Taxes

Taxable value countywide increased 3.8% representing the second consecutive positive adjustment since FY 2008. The increase is welcome news and continues to reverse a trend which saw Collier County lose over \$21 billion in taxable value – almost 27 percent of its tax base – since FY 2008. Based upon State estimates, it is anticipated that Collier County will experience tax base increases through FY 2018.

Despite coming out of the worst economic recession in 80 years, Collier County has not increased its General Fund tax rate over the last five years even when taxable property values declined by \$9.2 billion or 13% over that same five year period. The results have been a continued high level of service to Collier County residents and visitors.

Budget Development

The Board of County Commissioners annually provides guidance in the form of budget policy. This policy is approved in February of each year and includes direction covering property tax levies, compensation, debt management, agency position limitations, health care, capital funding, reserves, and other economic and financial priorities within the organization. Also, a three-year projection of major ad valorem supported funds (General Fund and the Unincorporated Area General Fund) is conducted. Information on projected out-year tax rates, expenditure patterns and programs is presented to the Board.

The Board of County Commissioners (BCC) set rigorous budget guidance for FY 2014 requiring no increase in General Fund or Unincorporated Area General Fund tax rate for the fifth (5th) consecutive year. Staff was able to present a budget that met guidance with no reduction in front line services, no additional user fees, no facility closures or reductions in operating hours and no planned County Manager Agency layoffs or furloughs in FY 2014.

Within the framework of a fully funded and policy compliant debt management program, the County has taken advantage of historically low interest rates and reduced further the cost of borrowing through aggressive restructuring of the debt portfolio. Collier County's principal debt outstanding at 9/30/13 totals \$594 million of which \$345 million is connected with infrastructure improvements necessitated by population growth and related service demands since 2004. The County's principal debt has been reduced by \$210 million since FY 2008. Annual principal and interest payments servicing the current outstanding debt represents 6.2% of the County's net budget.

It is essential for governments to maintain adequate levels of fund balance to mitigate current and future risks such as revenue shortfalls, natural disasters and unanticipated expenditures. As such, budgeted reserves serve to protect beginning cash position within the General Fund and other service funds; are an essential component of Collier County's financial management strategy; and represent a key driver in the County's excellent and stable investment quality credit rating assigned by the major rating agencies.

Despite a \$34.9 million reduction in the General Fund property tax levy between FY 2010 and FY 2014, staff was able to grow the General Fund's reserve position by \$10.6 million dollars to \$26.2 million. Growth in General Fund reserves year over year is measured consistent with Board adopted budget policy and part of the County's conservative budget philosophy.

The adopted General Fund property tax rate for FY 2014 of \$3.5645 is above the statutory rolled back rate of \$3.4785 per \$1,000 of taxable value but is substantially lower than the FY 2003 adopted millage rate of \$3.8772 per \$1,000 of taxable value. Overall, the County's aggregate millage rate of \$4.1518 continues to trend below the aggregate rolled back millage rate of \$4.2222. The aggregate millage rate is a product of all property taxes levied for twenty four (24) taxing units including Municipal Service Taxing Units (MSTU's) and other dependent districts exclusive of debt service.

FY 2014 Budget Outcomes:

- Targeted and measured expenditure reductions for the County Manager’s Agency sufficient to off-set increases in variable expenses resulting in generally a flat operational budget.
- Millage neutral General Fund and Unincorporated Area General Fund tax rates.
- General Fund reserves increased.
- Debt service is fully funded and policy compliant.
- No planned County Manager Agency layoffs, facility closures or front line operating service cuts.
- No new fees or service charges to County residents.
- State and Federal unfunded mandates budgeted.
- Continued commitment to high priority asset maintenance and equipment replacement.
- Funds allocated for employee compensation adjustment at the Board’s discretion.
- Continuation of agency-wide exception basis hiring freeze within ad valorem funded operations and enterprise operations.
- Regular and systematic evaluation of government operations to achieve efficiencies and reduce costs.
- An increase in General Fund ad valorem tax revenue is budgeted despite a millage neutral tax rate due to an increase in county-wide taxable value and that component associated with new construction.
- Sales tax and state shared revenues are budgeted to increase 8.8% and 4.7% respectively from FY 2013 levels.
- Revenue centric philosophy applied to certain ad valorem operations recognizing that departmental revenues offset net ad valorem impacts. Any decrease in departmental revenues would require a corresponding operating expense reduction.

Compensation Administration:

The philosophy of Collier County Government is to provide a market-based compensation program that meets the following goals:

1. Facilitates the hiring and retention of the most knowledgeable, skilled and experienced employees available.
2. Supports continuous training, professional development and enhanced career mobility.
3. Recognizes and rewards individual and career achievements.

The following is a recent history of Board approved compensation plan adjustments.

Program Component	FY 08	FY 09	FY 10	FY 11	FY 12	FY 13	FY 14	Future Fiscal Year
Cost of Living	4.10%	4.20%	0.00%	0.00%	0.00%	2.00%	Avg. 1.5%	Varies Annually
Awards Program	1.50%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	Varies Annually
Pay Plan Maintenance	0.25%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	Varies Annually
Total	5.85%	4.2%	0.00%	0.00%	0.00%	2.00%	Avg. 1.5%	Varies Annually

General Fund Capital and Debt Contribution:

Within the General Fund the equivalent of up to 0.3333 mills or \$14.8 million is set aside to fund county wide capital projects and to pay debt service from legally available non ad valorem revenues. Part of this debt service payment is associated with growth related projects and a General Fund contribution is necessary due to the lack of impact fee revenue. This practice will continue in FY 2014 with \$8.0 million or 54% of the set aside programmed to pay debt service.

Storm-water Management Capital Funding:

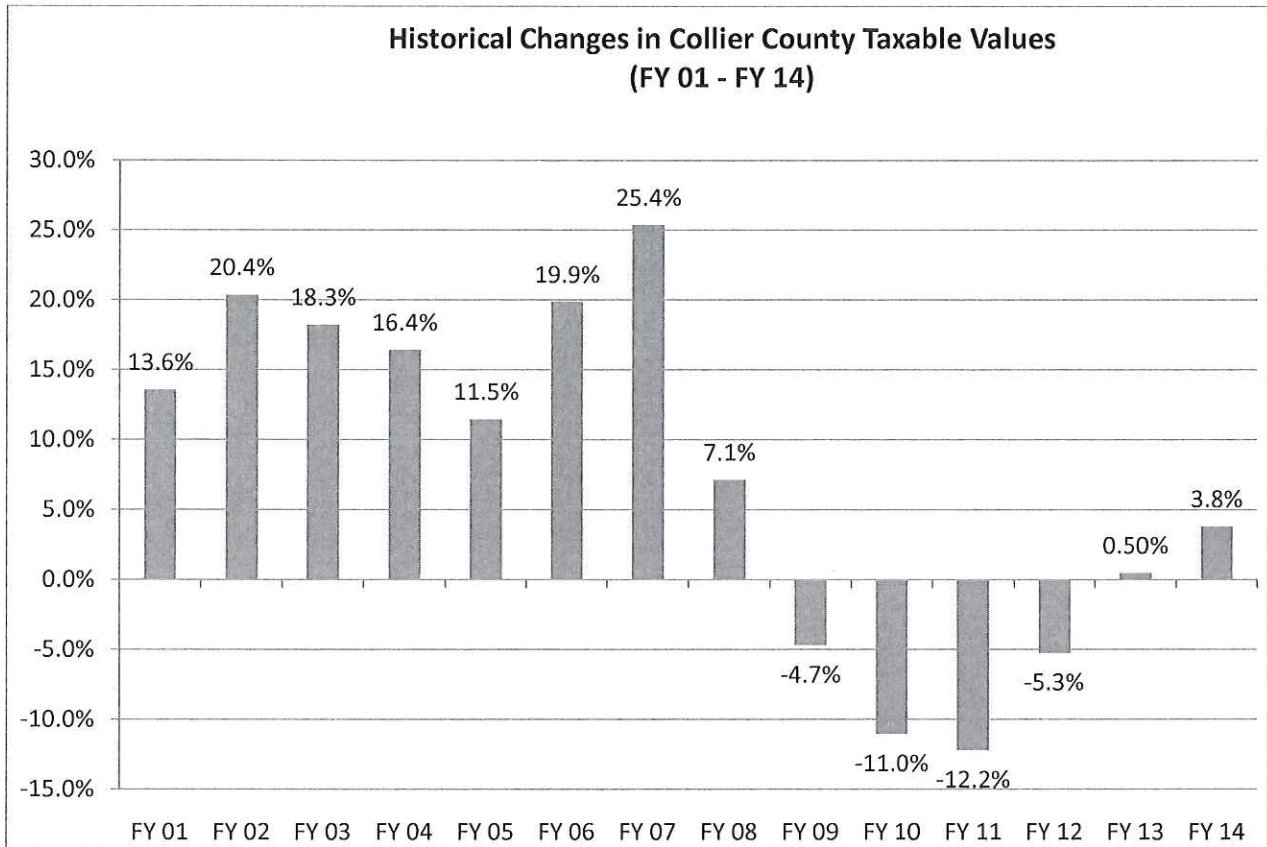
The Board adopted an amendment to Ordinance 2005-115 providing for equivalent funding up to 0.1500 mills. With adoption of a millage neutral budget, funding for FY 2014 is based upon the equivalent of 0.1000 mills. The purpose of this dedicated funding source is to address long-standing capital project needs in the storm-water program area with county-wide benefits, as well as to identify to grantor agencies that Collier County has a dedicated funding source to provide local matching requirements to available grants.

Budget Priorities

Due to the multi-year implications of State property tax reform, lingering impacts of tax base erosion due to the economic recession, continued revenue uncertainty, heavy reliance upon property taxes and instability in the global economic market, FY 2014 budget priorities while conservative placed greater emphasis on asset maintenance and equipment replacement. This theme will continue for FY 2015 and beyond, and it is critical to strike a balance between operational and capital funding as the County emerges from the economic recession. If service is to continue in the manner customary to Collier County, a critical look at business processes and their relationship to the organizational structure continues to be an urgent priority.

State and Local Economic Conditions/Future Outlook

Over the next few years it is anticipated that Collier County's tax base will grow incrementally by 4% annually. Continual monitoring of tax base trends and developing accurate projections is important considering the County's heavy reliance upon property tax revenue. Since FY 2008, the County has lost \$21.8 billion in taxable value. The value of this tax base erosion is \$77.7 million dollars when applying the current General Fund millage rate. Recovery will be slow and assuming 4% annual increases in taxable value, it will take eight (8) years to regain the tax base lost since FY 2008. The following chart provides an historical account of taxable value changes.



State budget and legislative initiatives must be watched closely each year to gauge the impacts of potential programmatic and or service shifts to local government. Unfunded mandates can pose a serious threat to a local government service delivery and fiscal stability. For example, a careful analysis of the Federal Affordable Care Act and its cost implications for certain employment classes will be undertaken and this unfunded mandate will certainly impact the FY 2015 budget.

The sobering reality is that the FY 2015 budget (coming fiscal year) will once again pose extreme challenges, given the need to maintain sufficient reserves, preserve the agencies excellent credit and cash positions, fund high priority equipment replacement and infrastructure maintenance, sustain public safety and high value public services, and continue to invest in human capital necessary to advance the organization and serve the citizens of Collier County.

County staff will continue to explore all available options to minimize service level changes in FY 2015 and beyond. This will certainly require creative thinking and optimization of existing limited resources.

Summary

Collier County Government remains committed to achieving its Vision Statement of being “the best community in America to live, work, and play.” Achieving this vision requires the cooperation of all County government agencies. My sincere gratitude is extended to everyone in Collier County Government that participated in the development of the FY 2014 budget.

Respectfully submitted,

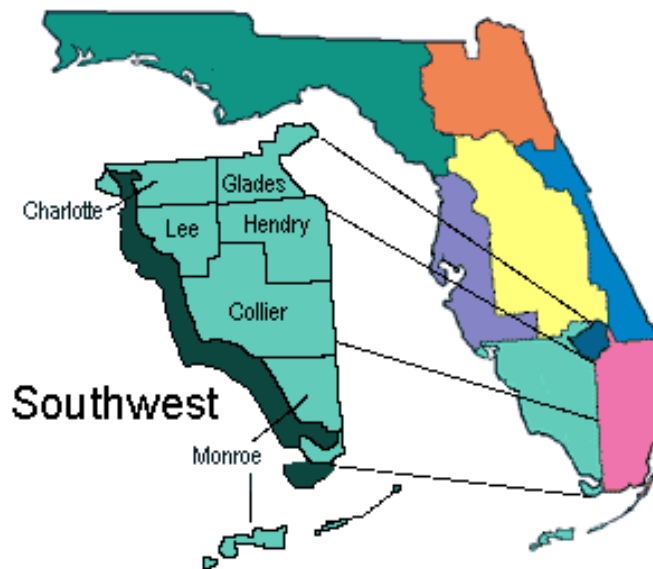
A handwritten signature in blue ink that reads "Leo E. Ochs Jr." with a stylized flourish at the end.

Leo E. Ochs Jr.,
County Manager

Economic Overview

History

The area that was to become modern day Collier County actually stretches back thousands of years, to the end of the last ice age, when the first hunters and gatherers wandered down the Florida peninsula in search of game and warmer weather. This area has been a haven for “snowbirds” searching for warmer weather in the winter ever since. During the late 1800’s, the area was dotted with small communities and farming and ranching, especially inland, became the principle means of livelihood. In 1922, Barron Gift Collier purchased 2,025.5 square miles of land and 280 square miles of water on the southwest coast of Florida, an area that is larger than the states of Delaware and Rhode Island, to create the largest county, in land area, in Florida. On May 8th, 1923, the Florida State Legislature created Collier County, based on the personal pledge of Barron Collier to finish the long-awaited highway between Tampa and Miami. Barron Collier recognized the need for the infrastructure to bring about the economic development to the region and at a cost of more than \$1,000,000 of his own money and a total cost of \$8,000,000 the construction of the Tamiami Trail was completed and opened on April 25th, 1928. With the new road, a new economic vitality and home seekers from the north were brought to Florida’s last frontier. Shortly afterward, train service came to Naples, and with it, another vital link to economic development. It would be 1943 until the first oil well in the State of Florida would be drilled near Immokalee. After World War II, the population increased by over 1300% and agribusiness, tourism, and real estate made Collier County one of the fastest-growing areas in the United States. The following map depicts the location of Collier County both in Southwest Florida as well as in the State of Florida.



Demographics

Collier County is a non-chartered county established under the constitution and the laws of the State of Florida. Collier County has experienced tremendous population growth. The permanent population has increased from approximately 38,000 residents in 1970 to, (estimated by the Collier County Comprehensive Planning Section), the current countywide population of 343,928. Between FY00 and FY14, the population growth rate is projected to be 33.3%. Data from the Collier County Comprehensive Planning Department indicates that the County is expected to sustain an annual growth rate of at least 1.7% over the course of the next decade.

Information about the history of Collier County supplied by the Collier County Museums website – [Collier County : Museums](#).

Collier County continues to be a favorite tourist destination during the winter months between November and April when the population rises by an estimated one-fifth. The estimated current seasonal population is 412,713 and it is projected that seasonal population will increase to 463,782 by the year 2020.

The 2012 U.S. Census estimates Collier County's median age to be 46.9 years compared to the Florida median of 41.1 years and the U.S. median of 37.3 years. The latest available figures from the U.S. Census Bureau for median family income were \$65,700, the highest in the State of Florida. According to the Bureau of Labor Statistics, the County unemployment rate for Fiscal Year 2013 was 6.4% versus a rate of 9.0% the previous year. This rate is lower than the national unemployment rate of 7.6% and the statewide unemployment rate of 7.4%. The County's lower than average unemployment can be traced to a more robust construction and tourism industry.

Economic Conditions

Collier County has made impressive economic strides since the completion of the Tamiami Trail in 1928. The State of Florida certified Collier County as a 'Blue Chip Community' in 1985. This means that the County met state requirements in important areas of economic development including the creation of plans for growth management and comprehensive land use. In December 1996, the communities of Immokalee and Everglades City were designated as Enterprise Zones. The Enterprise Zone Program offers tax incentives to businesses located within the zones to encourage private investment as well as increase employment opportunities for the area's residents. Additionally, the industrial park at the Immokalee Regional Airport was designated as a Foreign Trade Zone, which allows companies to import raw materials, manufacture their products and export them duty free. In September 1997, the Immokalee community was designated as a Foreign Investment Zone, which reduces the minimum amount of investment and number of employees in order for owners of foreign companies to apply for permanent United States residency.

Diversification of the local economy is an important component of the County's economic development strategy and critical to ensuring continued community vitality and sustainability. In FY 13, the Office of Business & Economic Development was created to work in conjunction with other local and state economic development organizations by assisting in the expansion and/or relocation of businesses to Collier County. This Office will administer all economic incentives and will have a budget of \$531,200 and 4.0 full-time positions to carry out those duties. The FY 14 budget also includes \$10,400 for the Florida Qualified Target Industries program, and \$626,800 for existing contractual incentive obligations. The Board of County Commissioners considers incentive applications from companies on a case by case basis. Current incentive programs include the Qualified Target Industry Tax Refund Program; Advanced Long-term Productivity Program; Strategy Incentive Program; and the Basic Industry Growth Incentive Program. Detailed information on each of these programs can be found at [Collier County Business & Economic Development](#).

Collier County Airport Operations received \$12.9 million in federal and state dollars to fund improvements at the Immokalee, Marco Island and Everglades City Facilities. The Immokalee Airport will use \$6.8M in grant dollars to rehabilitate the main runway and make additional improvements to airfield lighting, grading and drainage. Improvements to the existing taxiway as well as decoupling existing runways are also planned. The number of airport operations at Immokalee is expected to grow considering its close proximity to the Ave Maria development, Seminole Gaming Casino and Arthrex medical industry facility. Improvements to the Marco Island runway are also planned using \$5.8M in grant dollars. Construction of a south taxiway at the Everglades City facility will utilize \$300K in grant dollars.

The major industries within Collier County are trade, transportation & utilities, leisure & hospitality, professional & business services, natural resources, mining & construction, education & health services, government, financial activities, manufacturing, and information. All sectors have achieved substantial growth since the early '70's.

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The following table provides a snapshot of the major industries in Collier County:

Employment Sector	Average # Employed	Sector % of Employment
Construction & Mining	10,200	7.02%
Manufacturing	2,600	1.79%
Trade, Transportation & Utilities	24,800	17.08%
Information & Technology	1,600	1.10%
Financial Activities	7,100	4.89%
Professional & Business Services	14,900	10.26%
Education & Health Services	19,700	13.57%
Leisure & Hospitality	23,700	16.32%
Government	14,200	9.78%
Farm Workers	20,600	14.19%
Others	5,800	3.99%
Total Employed	145,200	100.00%
Total Non-Seasonal Labor Force	155,200	
Unemployed	10,000	
Unemployment %	6.4%	

Source: U.S. Bureau of Labor Statistics Naples-Marco Island, FL Economy at a Glance as of October, 2013

Historically, employment within the County has varied significantly throughout the year due to the large influx of tourists and seasonal residents during the winter months coupled with seasonality in the agriculture industry.

The following table identifies the top ten major employers (two tied for fifth) in Collier County based upon data provided by the University of Central Florida and the BCC approved Collier County budget.

<u>Top Ten Employers</u>	
<u>Company Name</u>	<u>Employees</u>
Collier County Public Schools	4,759
NCH Healthcare System	4,000
Collier County Board of County Commissioners	1,602
Collier County Sheriff's Office	1,387
Ritz Carlton, Naples	1,110
Gargiulo, Inc	1,110
Arthrex, Inc	1,056
Hometown Inspection Svc.	900
Publix	800
Naples Grande Beach Resort	760
Marriott	700

Source: Florida & Metro Forecast 2013-2043 published by University of Central Florida, College of Business Administration, Institute for Economic Competitiveness; and Collier County FY 2013 Adopted Budget

In Summary

Collier County continues to maintain a stable investment quality credit rating from all three major rating agencies. Moody's Investment Service noted in March 2013 that the County's "long term financial position is expected to remain healthy, despite recessionary tax base pressure, given conservative budgeting and fiscal discipline". Fitch Ratings also in March 2013 commented on the County's historically sound financial management by indicating "the County has responded to considerable revenue deterioration with conservative budgeting, aggressive expenditure reductions and limited use of reserves".

In 2007, the Naples area moved up into Forbe's Magazine's group of 200 larger metros. According to their 2013 annual survey of "Best Places for Business and Careers", the Naples-Marco Island MSA ranked 158th among the nation's 200 large metros. As the national economy continues to improve, Collier County is trying to position itself to capture residential, commercial and high technology opportunities through its strong infrastructure base and incentives provided by the Enterprise and Foreign Trade Zones and through the expedited permitting program. Factors that have and will continue to drive Collier County's growth are Florida Gulf Coast University, Southwest Florida International Airport, and the potential development of 200,000 acres on the eastern fringe of Collier County.

Along with these economic engines, other amenities will continue to help to attract visitors and residents and also fuel Collier County's economy. These include the North Collier Regional Park that boasts a popular water park and is also able to host sanctioned nationally known sporting events; the numerous attractions and close proximity to the Everglades; the frequent inclusion of recently re-nourished county owned beaches as the best in the U.S. (Barefoot Beach ranked in the top ten in the U.S. in 2006) by experts such as; "Dr. Beach" (Stephen Leatherman – Director of Florida International University's coastal research lab), the travel channel, & Conde Nast Traveler, the two large regional shopping centers located conveniently near I-75, as well as the many smaller conveniently located specialty shopping centers throughout the county. The population is expected to continue to grow, although at a much slower rate than in previous years. The economy is showing signs of recovery with unemployment slowly decreasing and new construction showing increases. Consumer spending is recovering with modest growth expected. In light of these continuing conditions, the Board of County Commissioners and the County Manager are still taking proactive steps to balance expenditures with the slight increases in revenue so that Collier County will be in a better position to take advantage of the anticipated economic recovery in the coming fiscal years.

Vision and Strategic Goals

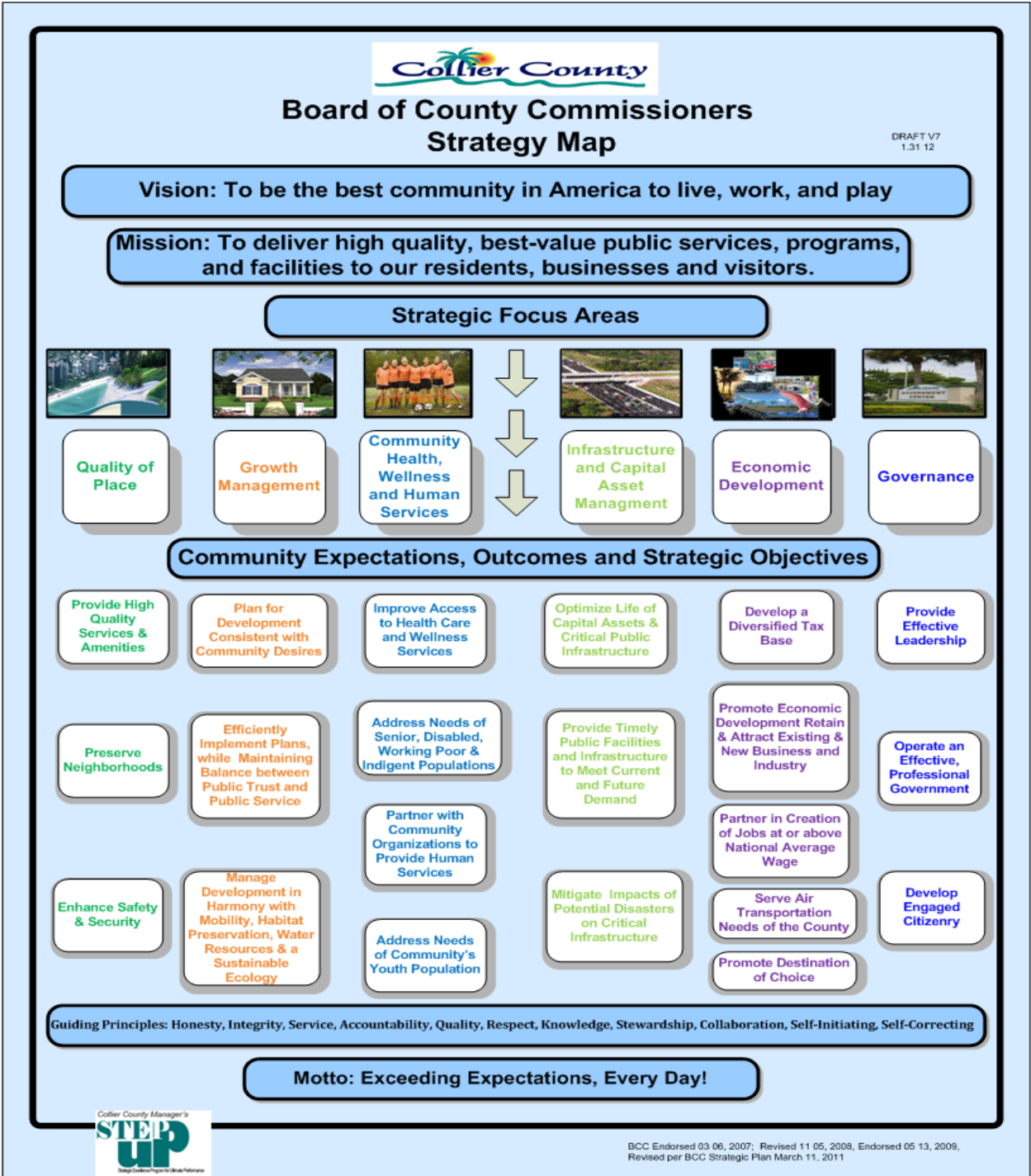
The budget provides a road map of Collier County's efforts toward meeting its Vision Statement: **"To be the best community in America to live, work, and play."** This is also consistent with the County's strategic focus areas (underlined) and associated short term and long term strategic goals, operational initiatives and performance objectives all of which were endorsed by the Board of County Commissioners February 2012:

- I. Quality of Place
To preserve and enhance the safety, quality, value, character, and heritage of our neighborhoods, communities, and region.
- II. Growth Management
To responsibly plan and manage community growth, development, redevelopment, and protect the natural environment.
- III. Community Health, Wellness and Human Services
To improve the quality of life and promote personal wellness, self-reliance and independence.
- IV. Infrastructure and Capital Asset Management
To responsibly plan, construct and maintain the county's critical public infrastructure and capital assets to ensure sustainability for the future.
- V. Economic Development
To support a business climate that promotes a sustainable, diversified and growing economy.
- VI. Governance
To sustain public trust and confidence in County government through sound public policy, professional management and active citizen participation.

Impact of County-Wide Planning Processes on the Budget Development

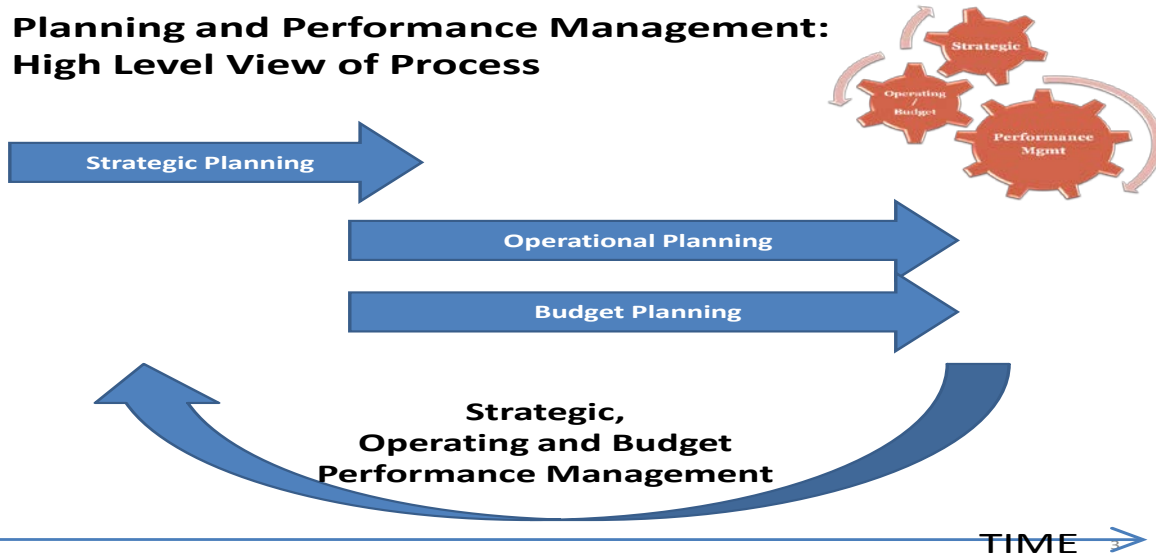
There are several planning processes that take place throughout the year which influence the development of the annual budget document. To begin with, there are several long range planning processes such as the Long Range Transportation Plan, the Master Mobility Plan, the Water and Wastewater Master Plans, the Annual Update and Inventory Report (AUIR), and concurrency planning. Each of these reports is provided to the Board of County Commissioners (Board) for their review and approval. These processes are primarily focused on capital programs, budgets and outcomes, and serve as the basis for planning for budgeted capital expenditures.

In addition, the Agency's strategic planning process has a major impact on the development of the operating budget. The 10-year Strategic Plan, originally adopted by the Board for Fiscal Year 2007, experienced substantial changes effective for Fiscal Year 2012, which were re-affirmed during the Board's Strategic Planning Workshop in February 2012, continuing in effect for Fiscal Year 2014. The Plan includes the Board's Vision Statement, Mission, Guiding Principles, Motto and six Strategic Focus Areas (SFAs). Copies of the current and prior Fiscal Year Strategic Plans can be found at www.colliergov.net/strategicplan. Also located at this site is the Board's Strategy Map which is updated in accordance with any revisions the Board makes to the Strategic Plan word document. The plan serves well in guiding tactical action plans that are parlayed into budget planning.



The county utilizes a strategic planning and performance management process in order to achieve tactical, operational and strategic alignment and to provide for meaningful connectivity between plans, budgets and outcomes.

Following is the high level view of the approach, from a process perspective:



Under this approach, Strategic Planning begins with input from senior staff and citizens. The proposed plan resulting from the strategic planning cycle is presented to the Board for their input and approval and the outcome forms the basis for budget and operational planning for the following fiscal year. Performance measures supporting the strategic and operational levels are reviewed, updated and acted upon as necessary.

This approach ensures the mission is clear, program and service goals are easily understood, and the resources (including financial and staff levels) applied to each program and goal are readily apparent and their achievements measureable and reportable. This approach directly impacts budget guidance as it provides visual evidence of where resources are required to assure accomplishment of all stated program and governmental goals.

In addition to focusing on the upcoming one-year term for budgeting purposes, an important component of performance management reporting is prospective in nature, spanning a 5-10 year horizon. Performance measurement reporting directly indicates whether programs are on track for attaining the current year's goals given the year's budget, but also provides an indicator of whether the current year's activities are likely to lead to achievement of the 5-10 year objectives and requirements.

Master Mobility Plan (MMP)

In the past several years, Collier County has seen dramatic fluctuations in development trends. These fluctuations make it challenging to adequately plan for the timing of future transportation improvements. To address this demand, Transportation Planning and Comprehensive Planning developed the concept of a Master Mobility Plan (MMP) to address the transportation mobility needs of Collier County. The MMP is focused on demand management and coordination to reduce the need for transportation infrastructure. Staff is continuing to vet and explore the ideas approved within the MMP.

Three Year Budget Projection for Principal Ad Valorem Tax Supported Funds

On an annual basis the Office of Management and Budget (OMB) prepares a three (3) year projection of revenues and expenses within the primary ad valorem funds – the General Fund and Unincorporated Area General Fund. This analysis provides the Board of County Commissioners with important data covering millage rate assumptions, general corporate revenue trends and the impact of these revenue assumptions and trends on expense patterns over the projection period. This section of the Budget Policy is important and provides the staff and elected leadership with an opportunity to discuss the practical aspects of policy and level of service demands in conjunction with existing and projected revenue streams.

Annual Update and Inventory Report (AUIR) and Capital Improvement Element (CIE)

Chapter 163, Part II, Florida Statutes required the County to adopt certain Land Development Regulations (LDR's) to implement its Growth Management Plan adopted on January 10, 1989. One of the LDR's requires the County to, "Provide that public facilities and services meet or exceed the standards established in the CIE required by Section 163.3177 and are available when needed for the development..." This Section of Chapter 163, Part II, Florida Statutes is commonly known as the concurrency requirement. Accordingly, on March 21, 1990 the Board adopted the Collier County Adequate Public Facilities Ordinance No. 90.24, which was subsequently repealed and superseded by Ordinance No. 93-82, as amended by Ordinance No. 96-53. The Adequate Public Facilities Ordinance was subsequently codified in Division 3.15 of the Land Development Code (LDC).

Section 3.15.6 of the Land Development Code established a management and monitoring program for public facilities, which provides for an annual determination of concurrency for Category "A" facilities and identification of additional facilities needs. Category "A" facilities are roads, solid waste, drainage, parks, potable water, and sewer. Section 3.15.6.2 of the Land Development Code requires the preparation of an AUIR on Public Facilities for presentation to the Board of County Commissioners. The findings of the AUIR form the basis for the preparation of the Annual Update and Amendment to the Capital Improvement Element and Schedule of Capital Improvements, proposed projects to be included in the next annual budget, the determination of any Area of Significant Influence (ASI) and the review of the issuance of development orders (excluding roads) during the next year. The AUIR provides an update to the ledger baseline for the real-time Transportation Concurrency Management System database. The preparation and presentation of the AUIR to the BCC meets the requirements of Section 3.15.6 of the Land Development Code for an annual determination of the status of public facilities.

The Capital Improvement Element (CIE) and the Annual Update and Inventory report (AUIR) are required County processes that concentrate upon the same subject matter, the schedule of capital improvements for the County, but prior to FY 11, each were separate processes. There were a number of negative ramifications associated with the separate timing of these two capital improvement processes:

1. Section 162.3177 Florida Statutes requires that the County adopt the annual CIE amendment by December 1st and the bifurcated process did not allow the County to achieve the statutory requirement.
2. Inconsistency between the financial basis of the two processes and the corresponding inconsistency between the projects contained within each due to timing discrepancies.

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3. The CIE was adopted with 10 month old population projections and 10 month old seasonally adjusted transportation factors.
4. Redundancy in staff work effort for capital improvement projects.

The combination of the two processes, with completion in December, 2010 has allowed for:

1. CIE amendment in compliance with the Florida Statutes December 1st adoption requirement.
2. A decision making process for capital improvements based upon the same financial basis.
3. One document to the Collier County Planning Commission (CCPC) and the BCC.
4. Elimination of data changes and revenue projections inconsistencies between the AUIR and the CIE processes.
5. Fewer CCPC and BCC meetings related to capital improvement programming.
6. An eight month, rather than a continuous 12 month capital improvement cycle.
7. Eliminates redundant preparation process across the County organization.

The combination of the two processes in FY 11 has not led to any negative ramifications from a local or state compliance perspective and continues to provide a positive fiscal impact with the elimination of redundant meetings and staff duplicative efforts.

Budget Policies and Procedures

The Collier County annual budget is a plan for the allocation of County resources toward the accomplishment of specific programs. The formulation of the budget takes into consideration citizen desires, economic conditions, policies and strategic goals/initiatives established by elected officials. The Florida mandated fiscal year for Collier County begins on October 1 of each year and ends September 30 of the following year.

An additional key factor guiding budget development is Florida Statutes require adoption of a balanced budget (total budgeted revenues = total budgeted expenses). This definition applies to the overall budget and to individual county funds. Florida Statutes further require that all funds, including estimated fund balance, be appropriated.

Annual Budget Development

Collier County staff initiates the budget process by developing a recommended budget policy that includes a multi-year analysis of the General Fund and the Unincorporated Area General Fund, as these funds are the principal County tax supported operating funds. The analysis reflects the estimated impact of the proposed budget policies on the respective budgets and associated millage (tax) rates.

The recommended budget policy is then presented to the Board of County Commissioners in February. The Board approves the broad policy guidelines (millage rate recommendations, capital funding allocations, level of service standards, salary adjustments, limitations on operating budgets and position guidance) that govern the development of the budget, which are then incorporated into a budget instruction manual for staff.

Year to date financial information through February (five months of the County fiscal year) is then uploaded into the budget module to assist with revenue and expense year-end forecasting. County staff members develop their respective budget requests for the upcoming fiscal year. Requests are broken down into two categories: Current Service and Expanded Service. Current Service is defined as the inflationary cost of providing existing services. Expanded Service requests include enhancements to existing programs and new programs and/or position requests. The Expanded Service column focuses attention on any service requirements that may be necessitated by a growing population or level of service increases. OMB staff then reviews and makes recommended changes to the proposed budget requests in conjunction with the operating departments. The Constitutional Officers: Supervisor of Elections, Clerk to the Board, and Sheriff submit their respective budget requests by May 1; the Property Appraiser submits their budget by June 1; and the Tax Collector's budget submittal is due on August 1. All dates are in accordance with Florida Statutes.

Internal budget reviews are conducted with the County Manager in May. At this time the County Manager's recommended budget for the upcoming fiscal year is finalized. On June 1, the Property Appraiser provides a preliminary estimate of taxable value for the upcoming fiscal year. This provides taxing authorities with important information for budget planning purposes. Tax supported budgets are re-balanced to reflect this information. In June the Board conducts workshops in order to review the tentative budget. The Board makes preliminary policy decisions regarding the proposed budget at this time. On July 1 the Property Appraiser certifies a tax roll for the upcoming fiscal year. The budget is changed based on the updated property valuations. A tentative budget summary is provided to the Board of County Commissioners in accordance with State Truth in Millage (TRIM) requirements.

In late July all taxing authorities adopt proposed tax rates. These tax rates represent the maximum rates for state statutory Truth in Millage (TRIM) purposes and may be maintained or reduced during public hearings in September. (Note: There are emergency provisions by which the proposed tax rates may be increased, subject to very onerous public notice requirements). The Property Appraiser then assimilates all of the proposed tax rates and generates the Notice of Proposed Taxes. This notice provides the taxpayer with the maximum tax impact of the proposed millage rates to be levied by the various governmental units

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(County, City, School District, etc.) and the updated valuation of each property as established by the Property Appraiser.

Florida Statutes require two advertised public hearing on the budget. The Notice of Proposed Taxes serves as the public notice for the first public hearing held in September. Thereafter, the final hearing is noticed and conducted in accordance with State TRIM provisions. The public is allowed to speak on any topic prior to final adoption of tax rates and budgets. Upon adoption of the budget by the Board of County Commissioners, appropriations are uploaded into the County financial system. The ensuing fiscal year begins on October 1. The annual budget development cycle is depicted in the following budget calendar.

Budget Calendar

Budget formulation, adoption and execution in Collier County involve the year-round interaction of many people at various levels within the County. The purpose of the process is to identify service needs, develop strategies to meet those needs, and to develop detailed revenue and expenditure estimates to carry out the financial plan. As such, the budget process incorporates the following activities:

<u>Date</u>	<u>Activity</u>
Mid February	Budget policy, providing broad direction to staff governing the preparation of the FY 2014 budget, is adopted by the Board of County Commissioners.
April/May	County Manager's Agency departments submit program and line item requests.
May 1	Supervisor of Elections, Clerk to the Board, and Sheriff line item budgets submitted.
June 1	Property Appraiser line item budget submitted.
Mid-late June	Board of County Commissioners conducts budget workshops to review the proposed FY 2014 budget.
July	Tentative budget, incorporating workshop changes and certified taxable value, is released to the Board of County Commissioners.
Late July	Proposed millage rates (maximum property tax rates to be levied in FY 2014), approved by the BCC and certified to the Property Appraiser.
August 1	Tax Collector line item budget submitted.
August 23	Property Appraiser distributes Notice of Proposed Taxes to all property owners in Collier County.
September 5	First public hearing on FY 2014 budget conducted.
September 19	Final public hearing on FY 2014 budgets conducted. FY 2014 millage rates and budget adopted by the BCC.
October 1	New fiscal year begins; implementation of FY 2014 adopted budget.

This schedule complies with the requirements set forth in Florida Statutes Chapter 200, "Determination of Millage", and Chapter 129, County Annual Budget.

Budget Policies

The annual budget policy approved by the Board of County Commissioners (Board), consists of three (3) sections which are “annual budget policies to be adopted”; “continuing budget policies to be reaffirmed”; and “a three-year forecast for the General Fund and the Unincorporated Area General Fund MSTD. This format was continued for FY14, with inclusion of significant budget influences and discussions of the strategies which may be utilized to address these influences as the budget document evolves for FY 2014 and beyond.

Summary of Specific Board Adopted Budget Policies for Fiscal Year 2014:

- A millage neutral tax rate budget.
- Zero change budgets for County Manager’s Agency.
- Maintain Revenue Centric Budgets.
- Limitation on expanded positions to maximize organizational efficiencies.
- No compensation adjustment, however, one may be considered by the Board on an event driven basis.
- Continuation of current 80/20 cost share for health care program with employees contributing 20%.
- Adherence to OMB published retirement rates.
- Accrue salary savings at 2%.
- Storm water capital funding equivalent to 0.1000 mills.
- Continue use of gas taxes to support road construction improvement and maintenance program as well as current debt service.
- Continue General Fund debt payment and impact fee loan transfer equivalent up to 0.3333 mills annually.
- Continue focus on building reserves.
- Provide comparative budget data from five (5) Florida Counties of similar size.

Millage Rates

If these assumptions remain constant and the Board of County Commissioners took no action to alter the impact, FY 15 and FY 16 projected millage rates for the General Fund and the MSTD General Fund, as well as the actual adopted FY 13 and FY 14 millage rates for these respective funds, are identified in the table below:

Fund	FY 13 Adopted Millage Rates	FY 14 Adopted Millage Rates	FY 15 Projected Millage Rates*	FY 16 Projected Millage Rates*
General Fund	3.5645	3.5645	3.5645	3.5645
MSTD General Fund	0.7161	0.7161	0.7161	0.7161

*Projections for FY 15 and FY 16 assume a continuation of millage neutral policy by the Board of County Commissioners.

General Fund Allocations by Agency and Component

The purpose of this allocation is to identify those critical appropriation components within the General Fund. All agencies work diligently with the County Manager in support of budget policies adopted by the Board. Equally important is the premise that all agencies will share in any budget reductions necessitated by reductions in property tax revenues, new tax reform initiatives, reductions in state shared revenue and *unfunded mandates*.

Considering that **transfers to the Constitutional Agencies in FY 2013** account for 52.7% of total General Fund budgeted expenses and 78.3% of the General Fund ad valorem budgeted revenue, their participation in any necessary reductions due in part to unexpected ad valorem revenue shortfalls or unforeseen unfunded mandates is essential to achieving a **millage neutral** budget. It should be noted that these expense percentages are gross figures and do not account for statutorily required year ending constitutional officer turn back. This turn back revenue is budgeted and forecast each year. Constitutional turn back revenue totaled \$8,113,901 and \$10,322,248 respectively for FY 2011 and FY 2012.

Revenue Centric Budgets

It is generally recognized that all budgets and expense disbursements regardless of fund or activity is revenue and cash dependent. This concept establishes that enterprise funds, internal service funds, certain special revenue funds and other operational funds which rely solely on fee for service income with zero reliance upon ad valorem revenue should be allowed to establish budgets and conduct operations within revenue centric guidelines dictated by cash on hand and anticipated receipts.

This concept also presumes continual monitoring of cash and receipts and if necessary subsequent operational adjustments dictated by cash flow. As such, ad valorem agency limitations suggested above will not apply.

Certain cost centers or functions have a net cost to the GF (001) or MSTD General Fund (111). In these instances where fee for services offset the ad valorem impact, then the budget reduction guidance should account for this positive impact upon the net cost to the GF (001) or to the MSTD General Fund (111). Under this revenue centric approach, Divisions will be held to their departmental fee for service projections and any negative fee variances will be addressed through service cuts and not subsidized by Ad Valorem taxes. Division Administrator discretion upon guidance by the County Manager should be afforded in these scenarios.

Limitations on Expanded Positions to Maximize Organizational Efficiencies

We are faced with the continuing challenge of conducting the business of government within the context of evaluating strategic organizational efficiencies and re-alignments required to match service demands with available resources. Consequently, as part of any decision to make major organizational, service or other changes, proper analysis is undertaken. This analysis includes review of the customer needs, the organizational structure, the underlying processes and service delivery models.

Outcomes include streamlined business processes, elimination of any wasted effort in the processes, and a management and staffing structure that is expected to be able to deliver the required services. For FY 2014, it is possible that expanded position requests will be recommended, especially within various growth management division functions in order to facilitate the customer expected delivery of permitting, inspections and plan review services.

Otherwise, to the extent possible, no net new positions in the County Manager's Agency will be continued for FY 2014. This proposed guidance continues the agency freeze on new hires funded with ad valorem funds with limited exceptions authorized by the County Manager.

Compensation Administration

The philosophy of Collier County Government is to provide a market-based compensation program that meets the following goals:

1. Facilitates the hiring and retention of the most knowledgeable, skilled and experienced employees available.

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2. Supports continuous training, professional development and enhanced career mobility.
3. Recognizes and rewards individual and team achievement.

These goals, while important, are mitigated somewhat by available financial resources. Focus will shift on retaining the employment base where possible given revenue parameters and maintaining the expertise and professional development of the work force.

Note: Due to favorable taxable values, an employee compensation adjustment of \$1,000 per employee for FY 14 was approved by the Board and is included in this budget. The Board felt that a flat dollar increase would provide a better distribution of the available funding to the employees instead of applying a percentage increase as the impact would be more significant for the lower paid employees. The following table depicts 6 years of compensation adjustments.

Program Component	FY 09	FY 10	FY 11	FY 12	FY 13	FY 14
Cost of Living *	4.20%	0.00%	0.00%	0.00%	2.00%	0.00%
Awards Program	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Pay Plan Maintenance	0.00%	0.00%	0.00%	0.00%	0.00%	\$1,000
Total	4.20%	0.00%	0.00%	0.00%	0.00%	\$1,000

*Note: Cost of living adjustments are generally based on the annual Miami-Ft. Lauderdale SMSA (all urban consumers).

Health Care Program Cost Sharing

Collier County provides a self-funded Group Benefits Plan for health care and prescription drug coverage. Coverage under the Plan extends to all County employees, with the exception of the Sheriff's Office, which provides its own self-funded plan. Nationally, as well as here in Florida, medical plan costs, and the premium dollars required to fund them, continue to increase annually. The County's medical plan is similarly impacted by these rising costs.

For FY 2013, the County experienced a 4.4% rate increase. This increase resulted in an average annual employer premium increase of \$528 and an average employee premium increase of \$144. It is anticipated that health plan costs will increase for FY 2014. A combination of premium increase and plan design changes will be required to hold any employee premium contribution increases to no more than that experienced in FY 2013. It should be noted that employer health insurance contribution increases are absorbed within operating appropriations requiring general budget reductions in other program areas under a flat taxable value planning scenario for those operations funded by ad valorem revenue.

With the objective of mitigating increases to the plan, the County will continue to emphasize participation in existing wellness program, proper structuring of reinsurance to manage adverse plan impacts and prudent plan management.

Historically Board budget guidance has required all agencies to uniformly share health insurance contributions between employers and employees. If all agencies maintained the recommended cost distribution percentages of 80% employer and 20% employee, it is estimated that for FY 2013, \$3.0M in General Fund constitutional transfer savings would have been realized.

Retirement Rates

All agencies including Constitutional Officers must use the retirement rates published within the OMB budget instructions. OMB is monitoring all proposed bills. The legislature usually establishes the new retirement rates in the beginning of May with the Governor signing the bill into law at the end of May. The preliminary retirement rates that will be published in the instructions are based on Florida Statutes Chapter 121 second year rates (rates that will go into effect July 1, 2013 if the legislators fail to establish new rates for state fiscal year 2013-2014).

Accrued Salary Savings

Reduced FTE counts, low turnover and stringent limitations on expanded positions, coupled with the full budgeted amounts for health insurance and worker's compensation being transferred to the self-insurance funds, impacts the amount of accrued salary savings due to position vacancies. Previously, a 4% attrition rate for each Agency funded by the General Fund and for all of the County Manager Agency was calculated on Regular Salaries. For FY 2014, it is suggested that the attrition rate remain at 2% with the objective of eliminating attrition as a budgetary tool in FY 2015 or after.

Stormwater Management Capital Funding

The Board previously adopted (County Resolution 2010-137) a policy with funding equivalent up to 0.1500 mills annually from the General Fund for countywide storm water initiatives. The purpose of this dedicated funding source is to address long-standing capital project needs in the storm water program area, as well as to identify to grantor agencies that Collier County has a dedicated funding source to provide local matching requirements to available grants.

Addressing storm water funding needs in the unincorporated area, staff plans to dedicate via transfer from the MSTD General Fund (111) at least \$250,000, similar to funding in FY 2013.

Proposed Uses of Gas Taxes

Previously, the Board directed through policy that all available gas taxes will be used to support the Road Construction Capital Improvement program. Recent reductions in the General Fund (001) transfer to roads has meant that gas taxes (the pledged revenue source) fund a significant portion of debt service on the 2003 and 2005 Gas Tax Revenue Bonds. Current debt service is approximately \$14 million per year and the General Fund transfer proposed for FY 2014 is the same as FY 2013 at \$11.2 million. Gas tax revenue from all sources in recent years has averaged approximately \$18.5 million per year.

General Fund Debt Contribution and Debt Management

The General Fund (001) has provided via transfer the sum equivalent of up to 1/3 mil to non impact fee eligible county wide capital functions and a debt payment component since FY 2006. The majority of this transfer has evolved into a debt service payment and for FY 2013 \$10.7 million of this \$12.1 million transfer will cover debt service. Due to the lack of impact fee revenue, \$4.3 million represents a loan from the General Fund to cover growth related debt.

For FY 2014, the General Fund (001) transfer (loan) will be sized to cover debt service which cannot be covered by impact fees.

Payment of debt is a top priority. Under a flat taxable value planning scenario dollars generated from the 1/3rd mil equivalent allocation will be sufficient to cover this debt service requirement. Of the \$11.0 million projected transfer in FY 2014, \$4.9 million will be required to cover the growth related debt service gap due to insufficient impact fee revenue and \$3.8 million is budgeted to cover non growth related debt. The remaining \$2.3 million will be devoted to general capital items. It is likely that the transfer required to cover debt service due to insufficient impact fee revenue will grow from \$4.9 million in FY 2014 to \$6.0 million in FY 2015 and \$7.7 million in FY 2016. Impact fee collections have declined by 82% between FY 2007 and FY 2011 from a high of \$105.4M to \$19.1M. For FY 2012, impact fees across all categories totaled \$22.9M.

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For budget planning purposes, impact fee revenue for FY 2013 and FY 2014 is projected in the \$19.5M range.

Within the framework of a fully funded and policy compliant debt management program, the County has taken advantage of historically low interest rates and reduced further the cost of borrowing through aggressive restructuring of the debt portfolio. During fiscal years 2010 through 2012, the County restructured \$219.3M in long term debt and variable rate commercial paper, achieving a level of budget certainty, reducing the cost of borrowing within the portfolio by \$10.1M and returning \$9.1M of the \$19.5M borrowed from Enterprise funds to establish a debt service reserve debt surety necessitated by collapse of the bond insurance market.

Collier County's principal debt outstanding at 9/30/12 totals \$627M of which \$351M is connected with infrastructure improvements necessitated by population growth and related service demands. The County's principal debt has been reduced by \$177M since FY 2008. With the County continuing to aggressively pay down its current debt obligation and with no plans to issue new debt, approximately 50% of existing debt will be retired over the next ten (10) years.

Efforts continue to explore fiscally responsible means to refund existing general government revenue and enterprise debt. Staff is currently planning and will be bringing back to the Board over the next few months, \$25M in utility debt restructuring and \$63.1M in sales tax capital improvement debt restructuring which would eliminate the series 2003 and 2005 issues entirely in favor of refunded special obligation debt with a basket pledge of all legally available non ad valorem revenue. It is expected that these restructuring initiatives will reduce the cost of borrowing within the portfolio further by \$8M to \$9M dollars without altering the debt term. In addition the debt service reserve cash surety necessitated by collapse of the bond insurance market will be eliminated and all remaining borrowed proceeds returned to the respective enterprise funds.

Reserves

A reserve for contingency is typically budgeted in all operating funds, with the exception of the Constitutional Agency funds. Reserves for the Constitutional Agency funds shall be appropriated within the County General Fund.

The State establishes maximum limitations on certain reserves. The maximum limitations for reserves for contingency and for cash flow are 10% and 20% of a fund's total budget, respectively. Previously, the General Fund and the MSTD General Fund contingency reserves are generally established by Board policy at 2.5% of total budgeted appropriations. There is no statutory limit on capital reserves.

The reserves for cash flow, in both funds, varies based on the budget; however, cash flow reserves will never exceed the statutory limits.

Despite recent reductions in ad valorem tax revenues, it is strongly recommended that efforts continue to grow General Fund reserves – an effort which began in FY 2011. Budgeted General Fund contingency reserves for FY 2013 total \$6,381,300 – representing 2.50% of total operating appropriations. This reserve level is \$73,400 below the FY 2012 level. The FY 2013 reserve for cash flow grew by \$6,300,000 to \$18,900,000.

For FY 2014, it is recommended that the contingency reserve once again be established at 2.5%. To the extent possible in this economic environment, staff will strive to increase overall General Fund budgeted reserve growth. Optimally and in order to achieve a regular and sustained General Fund beginning fiscal year cash position of \$50M, budgeted reserves should be a minimum of \$35M. Mid-year cuts will continue to be a regular practice unless and until budgeted reserves reach this level. Before the first quarter of a fiscal year, and prior to the collection of substantial property tax revenue, the General Fund expends on average \$40-\$45 million on various public safety and priority operational items.

Regular and measured growth in General Fund reserves sends a strong message of fiscal health and stability to the bond rating agencies and financial community, especially when revenue streams are constrained. Reserves provide a level of protection against unknown costs and costs associated with unfunded state and federal mandates.

Comparative Budget Data

Provide comparative data using FY 13 adopted budget data (cost and employees per capita based on unincorporated area population) by Agency with budget submittals for similar sized Florida counties. Recommended counties for comparison purposes include:

- Sarasota County
- Lee County
- Manatee County
- Charlotte County
- Martin County

The Board can require Constitutional Officers and request Court Agencies to provide this comparative budget data. The following is from Florida Statute 129.021: County officer budget information. Notwithstanding other provisions of law, the budgets of all county officers, as submitted to the board of county commissioners, shall be in sufficient detail and contain such information as the board of county commissioners may require in furtherance of their powers and responsibilities provided in ss.125.01(1)(q) and (r) and (6) and 129.01(2)(b).

Existing County Operating Budget Policies for FY 14

Grant Funded Positions: Any positions formerly funded with grant funds being recommended for inclusion in a general (non-grant funded) operating budget shall be treated as expanded service requests.

Self-Insurance: To conduct an actuarial study of the self-insured Workers' Compensation, Property and Casualty, and Group Health Insurance programs. Program funding to be based upon an actuarial based confidence interval of 75%, with the exception of group health to which a confidence interval is not applicable.

Contract Agency Funding: The Board will not fund any non-mandated social service agencies.

Median Maintenance: Recognize the Unincorporated Area General Fund MSTD (111) as the appropriate, dedicated funding source for median beautification maintenance costs.

Carry forward: All funds that are unexpended and unencumbered at the end of the fiscal year will be appropriated as carry forward revenue in the following year. Carry forward revenue represents not only operating funds but also previously budgeted operating, debt service, and capital reserves that are "carried forward" to fund these same reserves in the new year or to fund capital projects in the current or future years. The largest sources of carry forward are the capital, debt service, and enterprise funds. In both the General Fund and MSTD General Fund, carry forward fund balance is maintained to provide cash flow for operations prior to the receipt of ad valorem taxes and other general revenue sources. Since FY 2009, mid-year budgeted appropriation reductions were required to ensure that adequate fund balances were available in the new fiscal year.

General Fund balance is required to meet significant public safety and priority operating needs for October and November, prior to the receipt of any significant ad valorem tax revenue (ad valorem taxes represent 65.0% of the total FY 2013 General Fund adopted revenues).

Fund balance is also an important measure used by bond rating agencies in determining the County's credit worthiness. Staff from Moody's Investors Service was contacted previously to determine an appropriate level of carry forward revenue. Specific concerns for Florida communities were reliance on the tourism

industry and sales tax revenue, and the ongoing threat from hurricanes and wildfires. For Florida coastal communities, a minimum carry forward balance of 10% of total General Fund expenditures was recommended by the ratings agencies. Of course this figure and recommendation was general in nature and subject to each county's individual cash flow needs. A higher percentage would be considered positive – especially during any ratings surveillance.

The recommended level of fund balance in the General Fund should be a **minimum** of 10% of actual expenditures. At year ending September 30, 2012, actual General Fund carryforward balance totaled \$57,522,000 which represented approximately 21.0% of actual FY 2012 expenses.

Indirect Cost Allocation Plan: The policy of charging enterprise and special revenue funds for support services provided by General Fund departments will be used again in FY 2014. The basis of these charges is a detailed indirect cost allocation plan prepared, periodically, by a consultant and adjusted by staff to reflect the organizational environment on a real time basis.

Impact Fees: Collier County will assess impact fees at such levels as allowed by law, established by the Board of County Commissioners and supported by impact fee studies.

Enterprise Fund Payment in Lieu of Taxes: The Solid Waste Fund and the Collier County Water-Sewer District will once again contribute a payment in lieu of taxes (PILT) to the General Fund. For FY 2013, the payment in lieu of taxes calculation was based upon a “franchise fee equivalent basis” commonly referred to as a percentage of gross receipts. Five percent (5%) of gross receipts were applied in FY 2013 and this method and percentage is planned for in FY 2014. This method is a common approach used by local governments and is generally consistent with fees paid by private utilities operating in a local government jurisdiction.

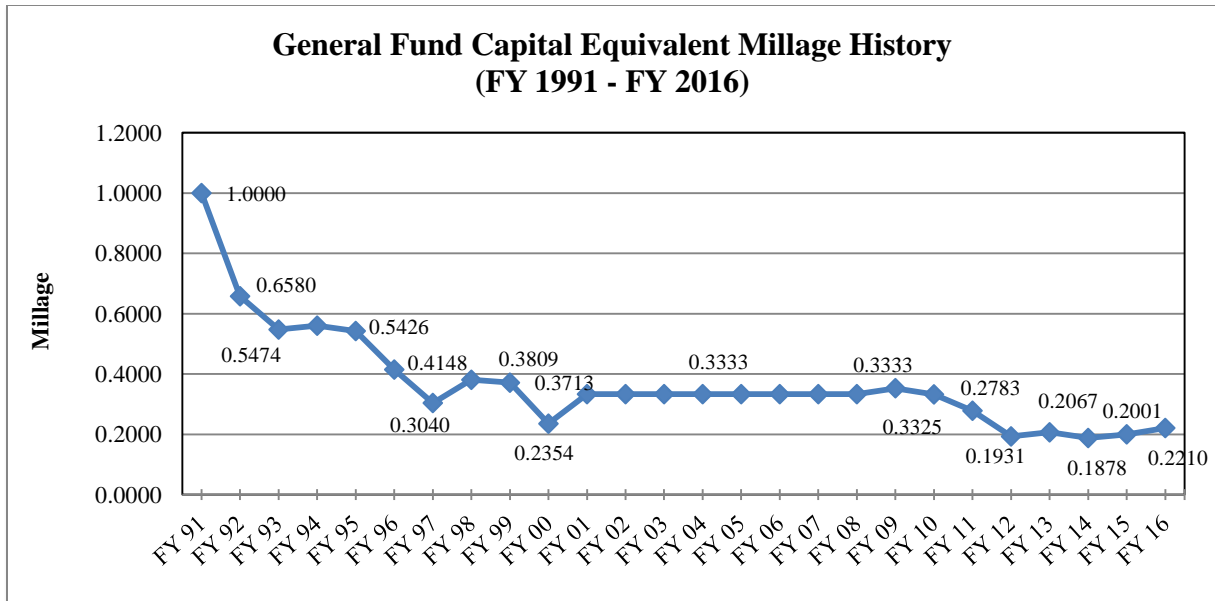
Prior to FY 2013, PILT was based upon the prior year General Fund millage rate multiplied by the prior year gross (non-depreciated) value of property, plant, and equipment.

Debt Service: Any capital projects financed by borrowing money shall limit the repayment period to the useful life of the asset.

Interim Financing: Collier County may also borrow funds on an interim basis to fund capital projects. In these cases a repayment source shall be identified and the financing source that has the lowest total cost shall be employed.

The Collier County Debt Management Policy provides that advance refunding for economic savings will be undertaken when a present value savings of at least five percent of the refunded debt can be achieved. The policy also states that five percent savings is often considered a benchmark and that any refunding that produces a smaller net present value savings may be considered on a case by case basis. A smaller net present value savings may be prudent for example when the intent is to eliminate old antiquated and limiting bond covenant language.

Ad Valorem Capital and Debt Funding: Continuation of a fixed General Fund equivalent millage dedicated to capital projects, debt financing and impact fee fund debt loans. The recommended rate is up to the equivalent of 0.3333 mills. (See history below).



The General Fund continues to loan money to impact fee funds in order to pay their annual debt service payments. This of course is in addition to normal and customary debt service on non growth related revenue bond debt.

Capital Improvement Program (CIP) Policies: On an annual basis, the County shall prepare and adopt a five-year Capital Improvement Element (CIE) consistent with the requirements of the Growth Management Plan.

- Capital projects attributable to growth will be funded, to the extent possible, by impact fees.
- Capital projects identified in the five-year CIE will be given priority for funding. The five-year plan for water and wastewater CIE projects will be based on projects included in the adopted master plans.

Unlike operating budgets that are administered at the appropriation unit level, capital project budgets will continue to be administered on a total project budget basis. The minimum threshold for projects budgeted in capital funds is \$25,000.

Three-Year Budget Projections Ad Valorem Tax Funds (FY 2014 - FY 2016)

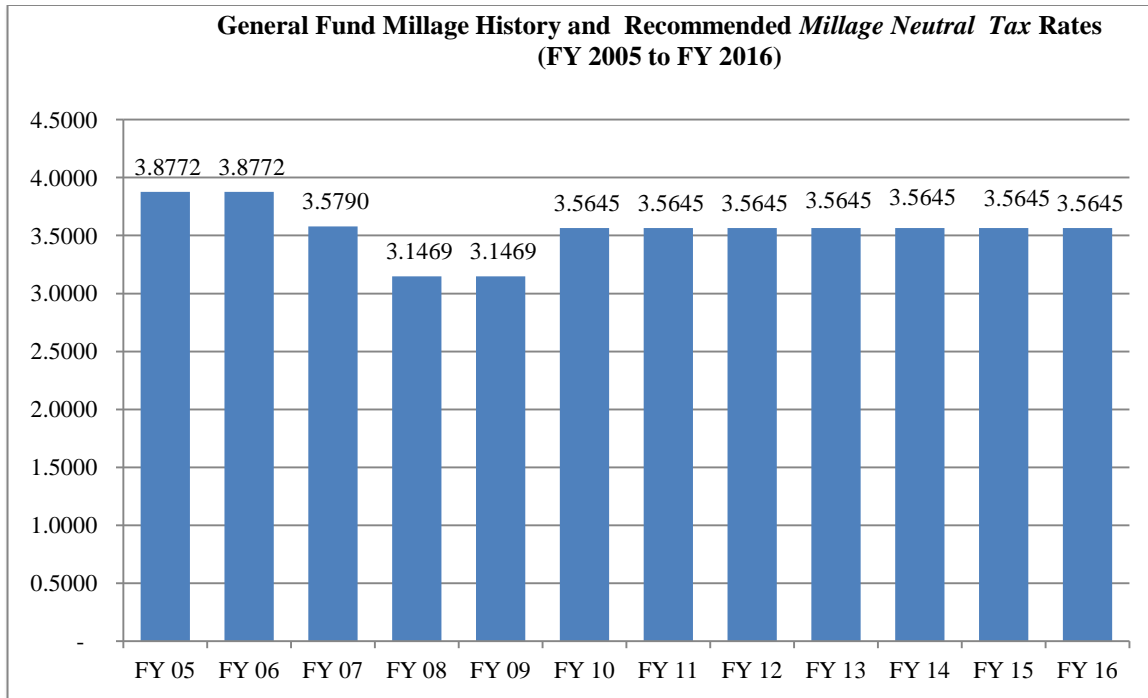
OMB staff prepares annually a three-year projection of General Fund and MSTD General Fund revenues and expenditures to improve financial planning and to understand the long-term impact of funding decisions. These projections are complimented by a trend analysis of revenues and expenses which conclude the General Fund and Unincorporated Area General Fund sections respectively.

The following 3-year budget projections are for the General Fund (001) and the MSTD General Fund (111).

General Fund (001) Millage History and Millage Rates

As a point of reference, the following graph plots the historical General Fund millage rate, as well as *millage neutral* tax rates for FY 2014 through FY 2016. Millage neutral rather than tax neutral rates are used for planning purposes considering the belief that taxable values will continue to increase modestly in the future.

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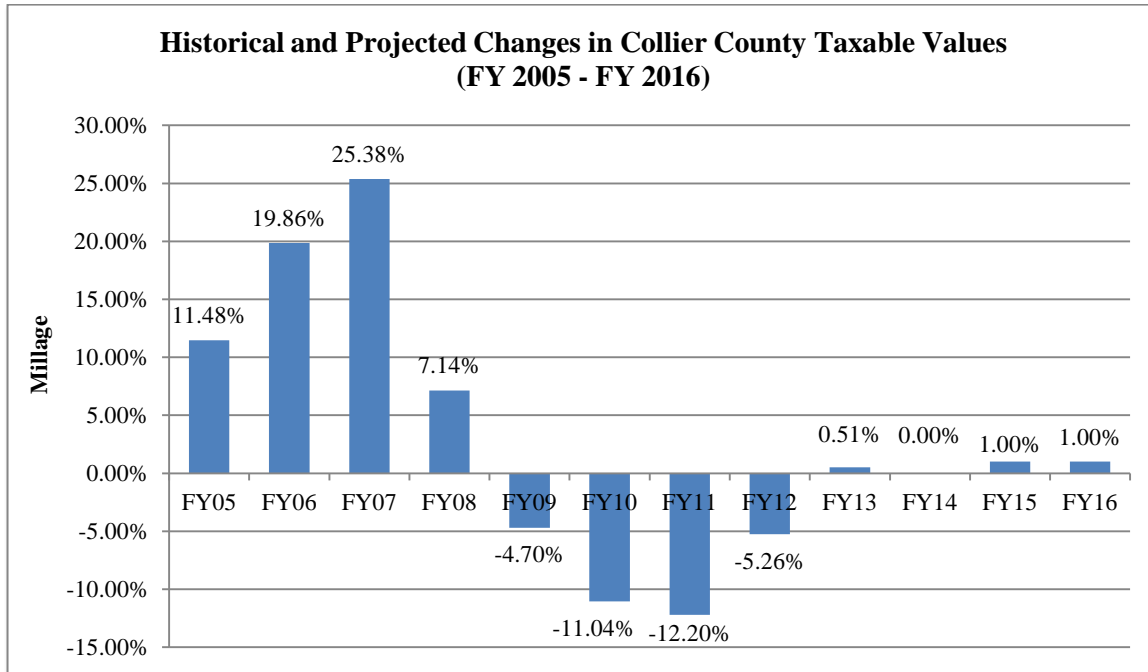
While the County Manager will be recommending a *millage neutral* budget in FY 2014 and while this millage neutral budget will contain funding for priority public safety and other significant asset maintenance/replacement initiatives, the Board should note the magnitude of our future asset maintenance responsibility and devote additional future dollars which may be generated from an increasing taxable value base to maintaining and or replacing corporate assets.

A separate Board workshop covering the extent, condition and programmatic aspects of asset management is anticipated during FY 2013. The following tables depict the respective *millage neutral* tax rates for FY 2014, 2015 and 2016 as well as additional ad valorem dollars which could be raised under certain increasing tax base assumptions.

General Fund	FY 13 Adopted and Recommended <i>Millage Neutral</i> Millage Rates	Inc. (Dec.) per \$100,000 Taxable Value
FY 13	3.5645	\$ 0.00
FY 14	3.5645	\$ 0.00
FY 15	3.5645	\$ 0.00
FY 16	3.5645	\$ 0.00

	Flat Taxable Value (FY 2014)	1%	1.5%	2%	2.5%	3%
County-Wide Taxable Value for FY 2013	\$58,497,796,462	\$2,085,200	\$3,127,700	\$4,170,300	\$5,212,900	\$6,255,500

The projected millage rates assume a flat taxable value position to existing property in FY 2014 (the 2013 tax year). For FY 2015, taxable value on existing property is projected to increase 1% although the new construction component is projected to increase modestly. Taxable value in FY 2016 is projected to also increase 1%. The Property Appraiser will provide preliminary taxable value estimates for FY 2014 on June 1, 2013. Actual and assumed changes in County taxable values are as follows:



Notes to Graph:

FY 2007: The General Fund (001) millage rate adopted in FY 2007 was based upon a 16% increase in taxable value pursuant to BCC direction. FY 2008: As part of the Florida Legislative Property Tax Reform package implemented in FY 2008, Collier County adopted its final millage rate at 91% of the rolled back rate.

FY 2014 Significant Expense Assumptions

A *millage neutral* budget assuming a flat taxable value base will require modest operating cuts within ad valorem supported functions in order to offset planned increases in health insurance costs, various indirect charges, priority equipment replacement and other non discretionary costs. Significant expense assumptions include;

- Allocation for compensation administration – 0%. Compensation increase on an event driven basis only.
- 2% attrition rate on regular salaries assumed in the County Manager’s Agency.
- \$800,000 for continued ambulance replacement.
- \$3,000,000 first set aside to replace EMS Helicopter in FY 2105.
- Five year phased approach to upgrading the county-wide 800MHz radio system platform. First phase allocates \$3,000,000 to network switching and console enhancements.
- Continued additional David Lawrence Center Funding in the amount of \$300,000

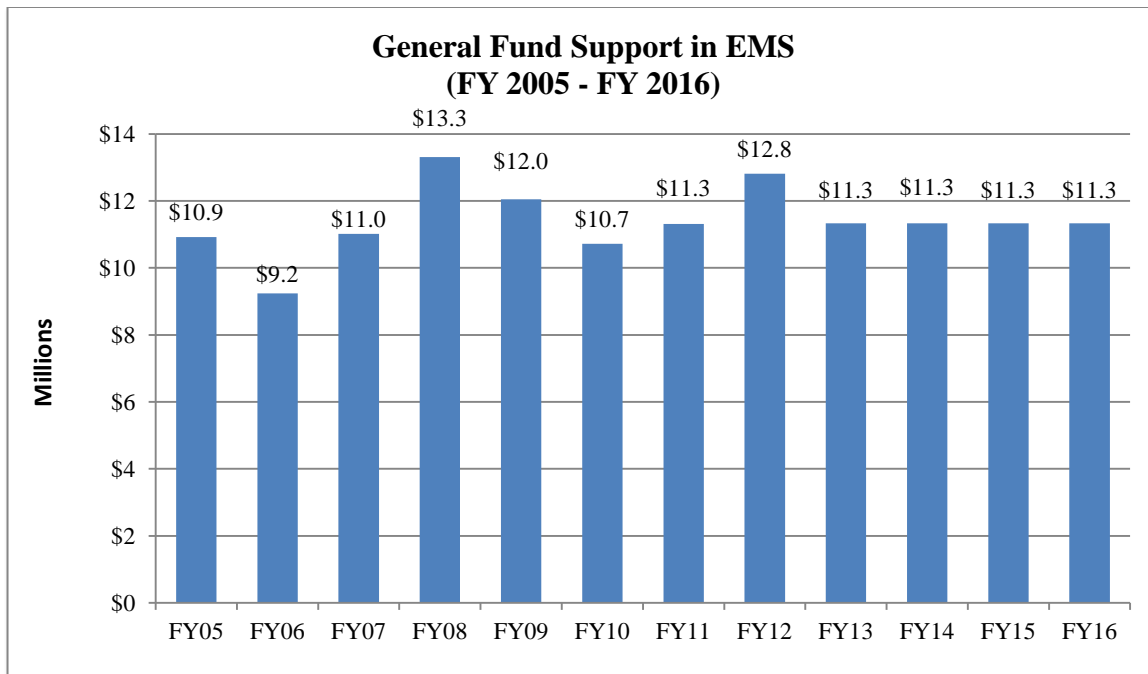
- Continue General Fund debt payment and impact fee loan transfer equivalent up to 0.3333 mills annually (\$10,987,900).
- Storm water capital funding equivalent to 0.1000 mills or \$5,530,100. This millage equivalency rate represents no change from FY 2013.
- General Fund support of road construction and maintenance funded at \$11,230,800 consistent with FY 2013 levels.
- General Fund support of EMS established at \$11,333,100 – no change from FY 2013 base figure. (EMS fund 490 received an additional \$691,500 in FY 2012 due to reduced fee collections). Capital contributions noted above and separate from operating subsidy.
- Continue if possible the shift in Transportation Operations funding from MSTD General Fund (111) to General Fund (001).
- Mandates to be absorbed if possible within operating budgets, including Constitutional Officers.

Significant Revenue Assumptions

- FY 2013 ad valorem tax revenue forecast is 96% of actual taxes levied. FY 2013 forecast totals \$200,925,100 – a reduction of \$7,950,600 off budget. A millage neutral position for FY 2014 produces a levy of \$208,515,400.
- Sales tax revenue forecast for FY 2013 is projected at \$29,000,000 representing an increase of 1.8% over budget. FY 2014 budgeted revenue is projected at \$29,500,000.
- State Revenue Sharing for FY 2014 is projected to increase \$250,000 or 3.4% over budget.
- Constitutional Officer turn-back is a very conservative budget estimate and for FY 2014 \$5,600,000 is projected – a decrease of \$300,000 over the FY 2013 budget.
- Measures to maintain beginning fund balance at approximately \$50,000,000 continue to be necessary and include continued growth in budgeted reserves coupled with any combination of revenue receipts over budget and mid - year appropriation adjustments.
- Interest income is projected to increase modestly by \$50,000 to \$500,000 due to increasing fund balances in FY 2013.

EMS Fund

EMS is another fund that impacts significantly on the General Fund. Typically, this ad valorem support in recent years accounted for 45% to 50% of total EMS operating revenues. However, the percentage is increasing given the decline in fee revenue. Historical and projected General Fund support of EMS operations by fiscal year is as follows:

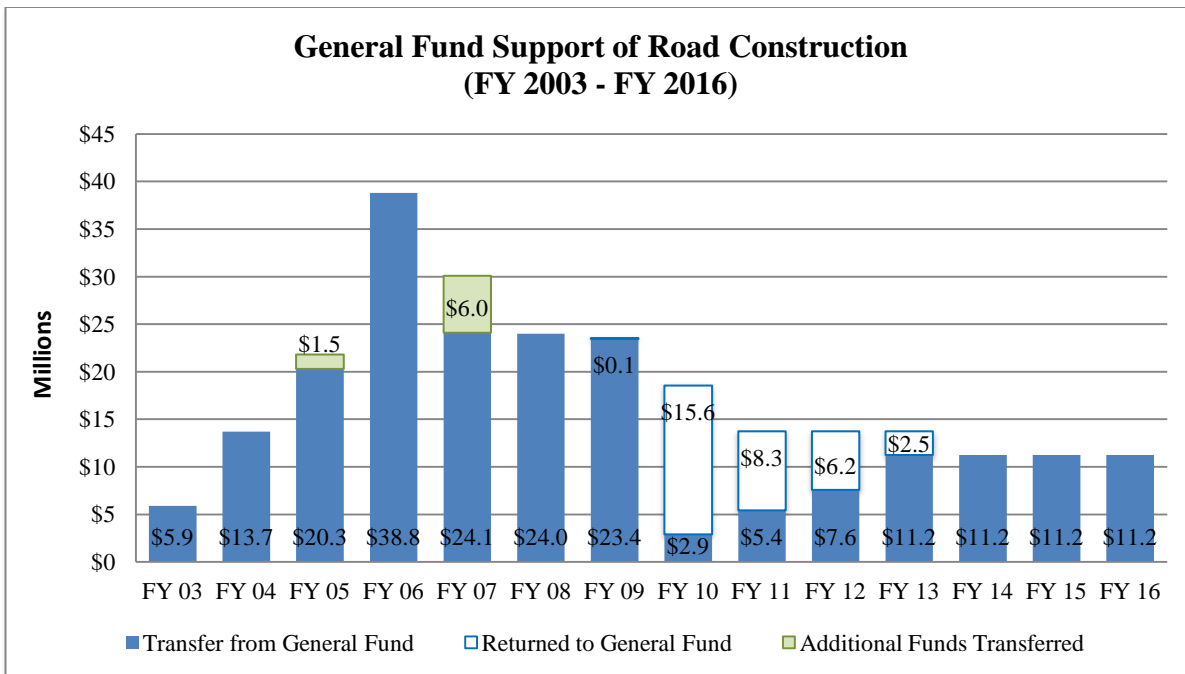


Use of General Fund dollars to support this life/safety function has and continues to be a priority. No reduction in General Fund base transfer dollars is anticipated in FY 2014.

Road Construction Program

The Board approved road financing plan was based historically on using growth in taxable value and maintaining the General Fund millage rate to provide increasing dollars to meet the road funding commitments. These dollars are depicted on the following graph.

While taxable values are projected to stabilize, the General Fund budgeted contribution to road construction and maintenance is expected to remain at \$11.2 million as indicated on the following graph. As future budgets are planned and scarce resources allocated, infrastructure maintenance and non growth related improvements will certainly require a dedicated commitment of general revenue resources to protect this important investment. Capital obligations necessitated by state or federal agreement, like JPA's and DCA's will be funded. Current General Fund revenue constraints require that gas taxes be used to cover a larger portion of debt service as well as the functions stated above.



FY 2015

A *millage neutral* budget in FY 2015 with an increase of 1% in taxable value will likely require continued operating reductions plus a substantial and service limiting mid-year FY 2014 cut in order to establish sufficient resources to fund priority public safety capital initiatives like the final EMS helicopter set aside; continued ambulance replacement; sheriff capital requests; and 800 megahertz equipment replacement. This of course is in addition to other infrastructure replacement needs.

In addition to annual inflationary cost increases, the following items were included in the FY 2015 budget analysis:

- Maintain Capital projects funding in an equivalency up to 0.3333 mills.
- Stormwater capital projects funding equivalent to 0.10 mills.
- Maintain General Fund support of EMS.
- Continued ambulance replacement.
- Set aside final \$3,000,000 to replace EMS Helicopter.
- Year two funding to upgrade the county-wide 800MHz radio system platform by allocating \$3,900,000 to upgrade the site network.
- Contingency reserves are maintained at policy.
- Maintain General Fund road subsidy.
- Maintain General Fund support for Transportation Operations expenses.

In summary, the FY 2015 analysis signals caution especially when critical variables like taxable value, market conditions and general revenues are difficult to predict. Pursuing a *millage neutral* budget in FY 2015 without a sufficient budgeted beginning fund balance would likely result in a \$20.3 million budget planning deficit as depicted in the trend analysis. Of course required correction on the expense side assuming revenue assumptions are accurate would be necessary.

These corrections could mean reducing or eliminating the General Fund road subsidy forcing the use of gas taxes to completely support the approximately \$14 million annual road debt service payment. This would leave approximately \$4 million of gas tax revenue for capital, maintenance, right-of-way acquisition and the Collier Area Transit (CAT) subsidy. Other operating transfer subsidies would also be targeted including dollars in support of the transportation operations.

FY 2016

A *millage neutral* budget in FY 2016 coupled with a modest taxable value increase presents a significant challenge to a balanced budget under a scenario where fund balance continues to erode. Once again, without a sufficient beginning fund balance, the projected FY 2016 deficit approaches \$18.5 million as indicated within the trend analysis.

The following items were included in the FY 2016 budget analysis:

- Maintain Capital projects funding in an equivalency up to 0.3333 mills.
- Stormwater capital projects funding equivalent to 0.10 mills annually.
- Maintain General Fund support of EMS.
- Year 3 funding to upgrade the county-wide 800MHz radio system platform committing \$4,400,000 to continued network site improvements, and microwave connectivity.
- Contingency reserves are maintained at policy.
- Maintain General Fund road subsidy.
- Maintain General Fund support for Transportation Operations expenses.

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General Fund Trend Analysis

General Fund Analysis

	Adopted Budget FY 2013	Forecast FY 2013		Forecast FY 2014		Forecast FY 2015		Forecast FY 2016		Forecast FY 2017
Revenues:										
Ad Valorem	208,875,700	200,925,100	-3.8%	200,925,000	0.0%	202,934,200	1.0%	204,963,720	1.0%	
Sales Tax	28,500,000	29,100,000	2.1%	29,500,000	1.4%	30,090,000	2.0%	30,842,300	2.5%	
Revenue Sharing	7,450,000	7,600,000	2.0%	7,700,000	1.3%	7,854,000	2.0%	8,050,400	2.5%	
Other Revenues	33,921,300	33,841,300	-0.2%	31,360,400	-7.3%	31,321,500	-0.1%	31,290,284	-0.1%	
Less 5% Required by Law	(13,105,600)	0		0		0		0		
Carryforward	44,283,700	57,515,000	29.9%	50,208,000	-12.7%	31,559,500	-37.1%	11,166,900	-64.6%	(7,397,596)
Total Revenues	309,925,100	328,981,400	6.1%	319,693,400	-2.8%	303,759,200	-5.0%	286,313,604	-5.7%	
Expenditures:										
Departments	58,764,100	59,038,000	0.5%	61,792,600	4.7%	62,410,500	1.0%	63,034,700	1.0%	
Debt Service	6,385,000	6,385,000	0.0%	3,837,200	-39.9%	3,070,900	-20.0%	3,062,800	-0.3%	
Cap - Loans to Impact Fee Fds	4,312,900	4,312,900	0.0%	4,990,700	15.7%	6,088,900	22.0%	7,723,600	26.8%	
Capital	18,953,300	16,618,300	-12.3%	25,720,900	54.8%	27,370,900	6.4%	24,360,900	-11.0%	
Transfers	33,165,600	29,573,900	-10.8%	28,952,700	-2.1%	29,241,400	1.0%	29,533,900	1.0%	
Constitutional Officers	163,499,800	162,845,300	-0.4%	162,839,800	0.0%	164,409,700	1.0%	165,995,300	1.0%	
Reserves	24,844,400	0		0		0		0		
Total Expenditures	309,925,100	278,773,400	-10.1%	288,133,900	3.4%	292,592,300	1.5%	293,711,200	0.4%	
Revenues less Expenditures (Carryforward)		50,208,000		31,559,500		11,166,900		(7,397,596)		
Amt of Equity (CF) reduced to balance the budget		7,307,000		18,648,500		20,392,600		18,564,496		Total Amt of Equity Consumed (64,912,596)
Budgeted Reserves				24,580,900		24,610,500		24,666,200		

Budget Review Process

Department Directors prepare program and line item budgets based on adopted Board policy. Budget instructions provide details regarding the implementation of the policies such as proposed salary adjustment, internal service charges, etc. The OMB staff analyzes each submission for accuracy, content and compliance with the previously determined priorities and policies.

Each Department Director is provided an opportunity to discuss and defend budget submissions to the County Manager. The County Manager makes the final decision for the recommended budgets presented to the Board of County Commissioners in June.

Budget work sessions with the Board of County Commissioners provide a forum for the discussion and finalization of spending plans, the establishment of proposed millage rates and the finalization of the policy statements. In July, maximum proposed millage rates are adopted based on the tentative spending plan and assessed taxable values provided by the Property Appraiser.

Public hearings are held in September to allow for citizen input. The final budget is adopted at the second hearing following a legal notice summarizing the proposed plan and tax rates.

Budget Amendment Process

The Board of County Commissioners annually adopts the budget by resolution for all funds of the County. Budgetary authority is legally maintained at the fund level. However, the County's computerized financial system imposes budget controls for operating funds at the appropriation unit levels by department.

Amendments to the adopted budget can occur at any time during the fiscal year through action of the Board or the County Manager in the following manner:

1. Budget Amendments: Fund revenue and expenditure amounts may be increased or decreased by formal action of the Board following proper public notice as specified in Chapter 129.03 (a) Florida Statute. Amendments to the adopted budgets normally result from either the desire to recognize anticipated revenue or the unanticipated decrease of anticipated revenue. The purpose of the amendment process is to adjust fund amounts to reflect the level of revenues reasonably anticipated to be received and to balance expenditures to these revenues in accordance with state law and sound financial practices.
2. Certain Budget Amendments in accordance with Chapter 129, F.S., require either a resolution that can be approved by the Board of County Commissioners (BCC) on the consent agenda or a resolution that can be approved by the BCC on the Summary Agenda after an advertised public hearing. To save staff time and significant advertising costs, OMB processes one consent resolution on the following agenda to cover all budget amendments that just needed a resolution on the prior agenda. Monthly, OMB processes a resolution and an advertised public hearing to cover all budget amendments that required an advertised public hearing for budget amendments from the past two agendas.
3. Budget Transfers in the amount of \$50,000 or less within the same fund and division that do not affect revenues or reserves may be made administratively through County Manager approval. Transfer requests over \$50,000 or decreases to reserves less than \$25,000 that require individual Board action, but no executive summary (formal staff report) are presented twice monthly in a Budget Amendment report for approval. Transfers requiring an executive summary and Board approval include withdrawals from reserves in excess of \$25,000; increase in a capital project over \$50,000; requests for new positions and/or programs; and appropriating supplemental revenues.

Fund Structure and Description of Funds Subject to Appropriation

Government resources are allocated to, and accounted for, in individual funds based upon the purpose for which they are controlled. All funds are appropriated annually with the exception of Grant Funds which are appropriated at the time grant awards are approved by the Board of County Commissioners.

Collier County's funds can be divided into the following three categories: governmental, proprietary and agency. The purpose and description of these funds are as follows:

Governmental Funds (Major and Non-Major)

- **General Fund** is the largest operating fund of the County. It is used to account for all countywide general government activities and is supported principally by ad valorem taxes.
- **Special Revenue Funds** are used to account for the proceeds of specific revenue sources that are for specified purposes or are restricted in use.
- **Debt Service Funds** are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs. A brief discussion of each bond issue, repayments pledge, and date of final maturity follows.
- **Capital Project Funds** are used to account for financial resources to be used for the acquisition or construction of major capital facilities or improvements.

Proprietary Funds (Major and Non-Major)

- **Enterprise Funds** are used to account for operations that are financed and operated in a manner similar to private business enterprise. The intent of the governing body is that all costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.
- **Internal Service Funds** are used to account for the provision of goods and services by the County departments providing services to other County operations.

Agency Funds

- **Trust and Agency Funds** are used to account for assets held in trust or for individuals, private organizations, other governmental units and/or funds to be used for special purposes.

For a complete listing of all Funds utilized by Collier County, their descriptions and the category they fall into, please see the Budget by Fund section.

Basis of Accounting and Budgeting

The County's accounting records and budgetary basis for general government operations are maintained on a modified accrual basis, with revenues being recorded when available and measurable and expenditures being recorded when the services or goods are received and the related liabilities are incurred.

Accounting records and the budgetary basis for the County's proprietary funds (enterprise funds such as utilities and solid waste operations, and internal service funds such as fleet management and self-insurance funds) are maintained on a full accrual basis. Not only are expenditures recognized when commitments are made (i.e., through purchase orders) but revenues are also recognized when available and measurable (i.e., water and sewer fees are recognized as revenue when bills are produced). Depreciation expense is not budgeted; however, expenditures for capital outlays are budgeted. These outlays are capitalized into fixed assets and eliminated from the results of operations in accordance with generally accepted accounting principles (GAAP).

The Comprehensive Annual Financial Report (CAFR) shows the status of the County's finances on a GAAP basis. In many cases this conforms to the way the County prepares its budget. Exceptions are the treatment of depreciation expense (the budget reflects the full purchase price of equipment and capital improvements, but does not reflect depreciation expenses). In addition, expenses for capital improvements in the proprietary funds are depreciated in the CAFR. Compensated absences (accrued but unused sick and vacation leave) are not budgeted, but are reflected in the CAFR as an outstanding liability. The Comprehensive Annual Financial Report shows fund expenditures and revenues on both a GAAP basis and a budget basis for comparison purposes.

Finally, fund balance allocations (residual unappropriated liquid assets resulting from prior years' operations) are budgeted and included as revenue on a budgetary basis but are eliminated on a GAAP basis for financial reporting.

Collier County prepares an Adopted Budget Summary based upon the actual operations of the County, i.e. Departmental. Summary information is provided for prior and current year adopted budgets. This tool allows management to focus on actual operating plans at a high level, monitor reserves and project cash balances for year-end.

A second Budget Summary is prepared for Governmental Funds only and it is grouped by functional area for analysis on an annual basis. The highlight of this summary shows the actual fund balance as compared to the planned fund balance, in aggregate, for all Governmental Funds.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Budget Summary

Operating Budget

Division/Agency	FY 13 Adopted	FY 14 Current	FY 14 Expanded	FY 14 Total	% Change
Board of County Commissioners Operations	1,124,800	1,144,100	0	1,144,100	1.72%
Other General Administration (001)	7,039,300	7,146,200	0	7,146,200	1.52%
Other General Administration (111)	2,988,000	2,917,900	0	2,917,900	-2.35%
County Attorney	2,693,500	2,751,600	0	2,751,600	2.16%
Total Board of County Commissioners	13,845,600	13,959,800	0	13,959,800	0.82%
County Manager's Agency:					
Operations (Gen Fd & MSTD Gen Fd):					
Management Offices Operations	4,397,600	4,477,400	0	4,477,400	1.81%
Administrative Services General Fund Operations	43,189,500	47,669,200	0	47,669,200	10.37%
Growth Management	38,183,600	40,686,600	363,600	41,050,200	7.51%
Public Services Operations	41,771,900	40,845,400	952,800	41,798,200	0.06%
Operations sub-total	127,542,600	133,678,600	1,316,400	134,995,000	5.84%
Revenue Centric Operations:					
Management Offices (TDC, Pelican Bay, CRA, Airport)	26,061,800	27,197,900	0	27,197,900	4.36%
Administrative Services (Internal Services - IT, Fleet, Risk Mgt.)	86,612,700	86,273,800	0	86,273,800	-0.39%
Administrative Services (Fire Districts, Trust Funds)	4,919,700	5,062,500	0	5,062,500	2.90%
Growth Management (Com Dev, Plan Serv, Util Reg, TDC)	19,988,000	24,986,700	0	24,986,700	25.01%
Growth Mgt Improvement Districts (MSTU/BU; Pollution Ctr)	5,037,900	6,164,700	0	6,164,700	22.37%
Public Services (Museum-TDC, Conserv. Collier, Trust Fds)	62,175,500	58,719,100	0	58,719,100	-5.56%
Public Utilities	176,569,200	174,903,100	0	174,903,100	-0.94%
Revenue Centric Operations sub-total	381,364,800	383,307,800	0	383,307,800	0.51%
Total County Manager Operations	508,907,400	516,986,400	1,316,400	518,302,800	1.85%
Courts & Related Agencies	4,224,800	4,532,300	0	4,532,300	7.28%
Constitutional Officers:					
Property Appraiser	6,303,500	6,434,100	0	6,434,100	2.07%
Supervisor of Elections	3,233,600	3,141,600	0	3,141,600	-2.85%
Clerk of Courts - Fee Support Operations	2,278,800	2,471,300	283,100	2,754,400	20.87%
Clerk of Courts - General Fund Support	5,133,200	5,475,200	160,300	5,635,500	9.79%
Sheriff	140,108,600	141,321,200	0	141,321,200	0.87%
Tax Collector	16,977,700	17,430,100	0	17,430,100	2.66%
Paid by Board - Constitutional Officers	4,138,700	3,934,500	0	3,934,500	-4.93%
Grand Total Operating	705,151,900	715,686,500	1,759,800	717,446,300	1.74%
<u>Debt Service</u>					
	FY 13 Total	FY 14 Current	FY 14 Expanded	FY 14 Total	% Change
General Governmental Debt Service	58,653,900	41,525,000	0	41,525,000	-29.20%
Public Utilities Debt Service	37,860,900	39,283,100	0	39,283,100	3.76%
Grand Total Debt Service	96,514,800	80,808,100	0	80,808,100	-16.27%
<u>Capital Budget</u>					
	FY 13 Total	FY 14 Current	FY 14 Expanded	FY 14 Total	% Change
County Manager's Agency:					
Management Offices	1,608,700	772,700	0	772,700	-51.97%
Administrative Services Capital Projects	12,998,000	15,537,400	0	15,537,400	19.54%
Public Services Capital Projects	26,194,600	29,269,800	0	29,269,800	11.74%
Growth Management Capital	101,698,900	88,669,800	0	88,669,800	-12.81%
Public Utilities Capital Projects	101,853,200	97,089,000	0	97,089,000	-4.68%
Total County Manager Capital Projects	244,353,400	231,338,700	0	231,338,700	-5.33%
Courts & Related Agencies Capital Projects	3,505,400	4,693,500	0	4,693,500	33.89%
Constitutional Officers:					
Supervisor of Elections Capital Projects	275,000	0	0	0	-100.00%
Sheriff Capital Projects	7,355,100	11,016,000	0	11,016,000	49.77%
Total Constitutional Officers Capital Projects	7,630,100	11,016,000	0	11,016,000	44.38%
Grand Total Capital Budgets	255,488,900	247,048,200	0	247,048,200	-3.30%
General Funds (001 & 111) Transfers & Reserves	248,980,900	259,933,400	(1,170,800)	258,762,600	3.93%
Total Gross County Budget	1,306,136,500	1,303,476,200	589,000	1,304,065,200	-0.16%
Less: Interfund Transfers	424,234,500	416,164,600	160,300	416,324,900	-1.86%
Total Net County Budget	881,902,000	887,311,600	428,700	887,740,300	0.66%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Budget Summary

<u>Revenues</u>	<u>FY 13 Adopted</u>	<u>FY 14 Current</u>	<u>FY 14 Expanded</u>	<u>FY 14 Total</u>	<u>% Change</u>
Property Taxes	258,649,600	252,558,500	0	252,558,500	-2.35%
Gas & Sales Tax	46,811,500	49,800,000	0	49,800,000	6.38%
Permits, Fines & Assessments	40,999,500	42,177,900	0	42,177,900	2.87%
Intergovernmental	19,840,900	19,444,800	0	19,444,800	-2.00%
Service Charges	183,500,400	183,652,400	428,700	184,081,100	0.32%
Interest/Misc	6,567,000	7,915,300	0	7,915,300	20.53%
Impact Fees	14,977,000	22,720,900	0	22,720,900	51.71%
Loan Proceeds	0	0	0	0	N/A
Carry Forward	338,757,800	337,451,500	0	337,451,500	-0.39%
Internals	71,567,400	71,763,000	0	71,763,000	0.27%
Transfers	352,667,100	344,401,600	160,300	344,561,900	-2.30%
Less 5% Required by Law	(28,201,700)	(28,409,700)	0	(28,409,700)	0.74%
Total Gross County Budget - Revenues	1,306,136,500	1,303,476,200	589,000	1,304,065,200	-0.16%
Less Interfund Transfers	424,234,500	416,164,600	160,300	416,324,900	-1.86%
Total Net County Budget	881,902,000	887,311,600	428,700	887,740,300	0.66%

FY 2014 Full Time Equivalent (FTE) Count Summary

<u>Division</u>	<u>FY 09 (prior to reorg) Authorized</u>	<u>FY 13 (Funded) Adopted</u>	<u>FY 13 (Funded) Forecast</u>	<u>FY 14 (Funded) Current</u>	<u>FY 14 (Funded) Expanded</u>	<u>FY 14 (Funded) Total</u>	<u>% Change</u>
BCC	11.00	11.00	11.00	11.00	-	11.00	0.00%
County Attorney	34.00	20.00	20.00	20.00	-	20.00	0.00%
Total BCC	45.00	31.00	31.00	31.00	-	31.00	0.00%
Management Offices	300.60	79.80	85.80	81.00	-	81.00	1.50%
Administrative Services	193.25	366.75	368.00	370.20	-	370.20	0.94%
Public Services	470.40	347.95	341.95	342.00	8.00	350.00	0.59%
Public Utilities	404.50	370.00	367.00	367.00	-	367.00	-0.81%
Growth Management	583.00	375.50	396.50	397.50	-	397.50	5.86%
Total County Manager Agency	1,951.75	1,540.00	1,559.25	1,557.70	8.00	1,565.70	1.67%
Courts & Related Agencies	38.60	30.75	31.00	31.00	-	31.00	0.81%
Constitutional Officers:							
Property Appraiser	60.00	60.00	60.00	56.00	-	56.00	-6.67%
Supervisor of Elections	22.00	22.00	22.00	22.00	-	22.00	0.00%
Clerk (Non-State Funded)	95.23	75.66	75.66	73.66	6.50	80.16	5.95%
Sheriff	1,369.25	1,373.00	1,373.00	1,373.00	-	1,373.00	0.00%
Tax Collector	158.00	149.00	149.00	149.00	-	149.00	0.00%
Total Constitutional Officers	1,704.48	1,679.66	1,679.66	1,673.66	6.50	1,680.16	0.03%
Total of Permanent FTE	3,739.83	3,281.41	3,300.91	3,293.36	14.50	3,307.86	0.81%
Grant Funded Positions-Immok CRA	-	1.00	1.00	1.00	-	1.00	0.00%
BCBB Funded Positions - Pub Utilities	2.00	2.00	2.00	2.00	-	2.00	0.00%
Grant Funded Positions-Housing Grants	8.05	13.75	13.75	12.00	-	12.00	-12.73%
Grant Funded Positions-Human Service	2.15	9.40	9.40	11.10	-	11.10	18.09%
Grant Funded Positions-Sheriff	10.00	14.00	14.00	14.00	-	14.00	0.00%
Clerk (State Funded)	166.77	124.34	129.04	124.34	-	124.34	0.00%
Total Grant and State Funded Positions	188.97	164.49	169.19	164.44	-	164.44	-0.03%
Grand Total	3,928.80	3,445.90	3,470.10	3,457.80	14.50	3,472.30	0.77%
		3,321.56	3,341.06	3,333.46	14.50	3,347.96	
Clerk Position Reconciliation							
Clerk (County Funded)	92.23	75.66	78.96	75.66	-	75.66	0.00%
Clerk (State Funded)	199.30	124.34	129.04	124.34	-	124.34	0.00%
Total Clerk Positions	291.53	200.00	208.00	200.00	-	200.00	0.00%
Sheriff Position Reconciliation							
Law Enforcement	976.00	984.50	986.50	984.50	-	984.50	0.00%
Detention/Corrections	346.25	346.00	342.00	346.00	-	346.00	0.00%
Judicial (Bailiffs)	42.00	37.50	37.50	37.50	-	37.50	0.00%
Sheriff Grants Fund (115)	10.00	14.00	14.00	14.00	-	14.00	0.00%
E-911 Wireless (611)	5.00	5.00	5.00	5.00	-	5.00	0.00%
Other Funding Sources	-	-	2.00	-	-	-	N/A
Total Sheriff Positions	1,379.25	1,387.00	1,387.00	1,387.00	-	1,387.00	0.00%

Collier County Government
Fiscal Year 2014 Adopted Budget

The following schedule provides a view of the actual financial results for FY12 and the FY13 and FY14 Budgets. This schedule addresses all governmental funds grouped together and as noted on the schedule, actual results are presented on a full accrual basis and the budgets are modified accrual.

**COMPARATIVE REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BY
FUNCTIONAL AREA FOR ALL GOVERNMENTAL FUNDS
FISCAL YEAR 2014**
(amounts expressed in thousands)

	TOTAL ALL GOVERNMENTAL FUNDS		
	FY 2012 Actual (Note 1)	FY 2013 Adopted	FY 2014 Adopted
Revenues			
Taxes	284,124	293,415	288,442
Licenses & Permits	30,436	13,779	15,532
Intergovernmental Revenue	79,402	53,779	55,986
Charges for Services	30,739	37,109	37,249
Fines & Forfeitures	4,205	3,705	3,093
Miscellaneous Revenues	9,896	19,282	25,628
Total Revenue & Sources	438,802	421,070	425,930
Expenditures			
General Government	73,812	71,397	74,400
Public Safety	151,858	159,880	168,306
Physical Environment	22,870	28,493	25,108
Transportation	42,176	62,362	64,499
Economic Environment	14,393	2,588	3,297
Human Services	10,988	10,436	11,526
Culture & Recreation	34,253	39,367	42,492
Debt Service	50,833	41,607	34,442
Capital Outlay (Note 2)	49,406		
Total Expenditures/Expenses	450,589	416,130	424,070
Excess (deficit) of revenues over (under) expenditures	(11,787)	4,940	1,861
Other Financing Sources	241,060	248,473	241,659
Other Financing Sources/Uses	254,288	297,612	294,356
Net Increase/Decrease in Fund Balance	(25,015)	(44,199)	(50,837)
Beginning Fund Balance 10/1	384,667	199,652	201,715
Actual/Recommended Ending Fund Balance at 9/30	359,652	155,454	150,878

Note (1): This data comes from the Collier County Comprehensive Financial Report (CAFR) and uses accrual based accounting.

Note (2): As discussed in the differences in accounting utilized for modified accrual v. accrual based accounting, the Finance Department maintains capital expenditures separate from the functional activities while budgeting applies the capital expenditure to the function it relates to.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Summary of Budget by Fund

Fund Title	Fund No.	FY 12/13 Adopted Budget	FY 13/14 Adopted Budget	% Budget Change
General Fund				
General Fund	(001)	309,925,100	319,920,400	3.23%
Utility Impact Fee Deferral Program	(002)	12,100	52,300	332.23%
Emergency Disaster	(003)	500,000	491,100	-1.78%
Economic Development	(007)	469,200	782,700	66.82%
Constitutional Officer Funds:				
Clerk of Circuit Court	(011)	7,412,000	8,389,900	13.19%
Sheriff	(040)	131,973,300	133,545,600	1.19%
Property Appraiser	(060)	6,303,500	6,434,100	2.07%
Tax Collector	(070)	16,977,700	17,430,100	2.66%
Supervisor of Elections	(080)	3,233,600	3,141,600	-2.85%
Supervisor of Elections Grants	(081)	0	0	N/A
Subtotal Constitutional Officers		165,900,100	168,941,300	1.83%
Special Revenue Funds				
Transportation	(101)	16,187,200	18,741,100	15.78%
Right of Way Permitting	(102)	456,900	497,800	8.95%
Affordable Housing	(105)	0	633,000	N/A
Impact Fee Administration	(107)	1,260,700	1,108,100	-12.10%
Pelican Bay MSTBU	(109)	3,414,000	3,367,800	-1.35%
Unincorporated Areas General Fund MSTU	(111)	38,866,300	39,435,100	1.46%
Landscaping Projects	(112)	307,600	163,000	-47.01%
Community Development	(113)	12,961,000	14,974,700	15.54%
Water Pollution Control	(114)	3,046,000	3,316,100	8.87%
Sheriff Grants	(115)	213,000	215,500	1.17%
Miscellaneous Grants	(116)	0	179,300	N/A
Natural Resources Grants	(117)	0	13,800	N/A
Emergency Management Grants	(118)	0	38,400	N/A
Parks & Recreation Food Service Grants	(119)	0	63,200	N/A
Community Development Block Grants	(121)	0	0	N/A
Services for Seniors	(123)	0	344,200	N/A
ARRA Grants	(125)	0	32,800	N/A
Metro Planning-MPO	(128)	5,000	38,300	666.00%
Library Grants	(129)	0	583,900	N/A
Golden Gate Community Center	(130)	1,060,200	1,053,100	-0.67%
Planning Services	(131)	4,104,100	6,845,400	66.79%
Pine Ridge Industrial Park Capital	(132)	5,200	757,300	14463.46%
Victoria Park Drainage MSTU	(134)	29,300	28,700	-2.05%
Naples Production Park Capital	(138)	3,600	35,600	888.89%
Naples Park Drainage MSTU&BU	(139)	69,000	76,400	10.72%
Pine Ridge Industrial Pk Maintenance MSTU	(140)	200	300	50.00%
Naples Production Park MSTU&BU	(141)	900	54,500	5955.56%
Pine Ridge Industrial Park MSTU&BU	(142)	1,812,700	1,822,500	0.54%
Vanderbilt Beach Beautification MSTU	(143)	5,009,900	5,367,400	7.14%
Isle of Capri Municipal Rescue & Fire Service	(144)	1,334,900	1,273,900	-4.57%
Ochopee Fire Control District MSTU	(146)	1,804,200	1,859,400	3.06%
Collier County Fire Control MSTU	(148)	277,800	328,700	18.32%
Goodland/Horr's Isle Fire Control District	(149)	93,200	93,500	0.32%
Sabal Palm Road Extension MSTU&BU	(151)	154,000	98,300	-36.17%
Lely Golf Estates Beautification MSTU	(152)	507,200	346,500	-31.68%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Summary of Budget by Fund

Fund Title	Fund No.	FY 12/13 Adopted Budget	FY 13/14 Adopted Budget	% Budget Change
Special Revenue Funds (Cont'd)				
Golden Gate Beautification MSTU	(153)	774,800	784,100	1.20%
Hawksridge Stormwater System MSTU	(154)	71,000	73,300	3.24%
Radio Road Beautification MSTU	(158)	592,000	732,100	23.67%
Forest Lakes Roadway & Drainage MSTU	(159)	2,457,300	2,239,800	-8.85%
Immokalee Beautification MSTU	(162)	755,700	441,200	-41.62%
Bayshore Beautification MSTU	(163)	4,038,200	2,845,400	-29.54%
Haldeman Creek Dredging MSTU	(164)	192,900	232,400	20.48%
Rock Road MSTU	(165)	32,300	35,700	10.53%
Radio Road East Beautification MSTU	(166)	180,800	132,100	-26.94%
Adoption Awareness	(170)	0	0	N/A
Teen Court	(171)	82,200	82,500	0.36%
Conservation Collier	(172)	12,954,300	4,938,400	-61.88%
Driver Education	(173)	272,000	282,200	3.75%
Conservation Collier Maintenance	(174)	31,571,300	33,003,800	4.54%
Juvenile Assessment Center	(175)	0	0	N/A
Court IT Fee	(178)	935,700	1,342,600	43.49%
Conservation Collier Projects	(179)	940,500	95,500	-89.85%
Domestic Animal Services Donations	(180)	77,700	100,200	28.96%
Court Maintenance Fund	(181)	3,505,400	4,693,500	33.89%
TDC Beach Park Facilities	(183)	8,760,400	9,029,300	3.07%
Tourism Marketing	(184)	4,698,600	7,382,900	57.13%
TDC Engineering	(185)	663,300	643,300	-3.02%
Immokalee Redevelopment CRA	(186)	734,100	612,100	-16.62%
Bayshore/Gateway Triangle CRA	(187)	2,169,700	1,739,400	-19.83%
800 MHz Fund	(188)	1,126,500	1,203,700	6.85%
Wireless E-911	(189)	0	0	N/A
Miscellaneous Florida Statutes	(190)	36,400	65,000	78.57%
SHIP	(191)	0	0	N/A
Public Guardianship	(192)	197,900	193,000	-2.48%
Tourist Development	(193)	324,900	635,000	95.44%
Tourist Development	(194)	1,586,300	1,712,500	7.96%
Tourist Development Beaches	(195)	32,359,400	21,110,900	-34.76%
Economic Disaster Recovery	(196)	1,320,900	790,500	-40.15%
Museum	(198)	1,823,500	1,923,200	5.47%
E-911 System	(199)	937,500	933,000	-0.48%
Administrative Services Grants	(703)	0	200	N/A
Administrative Services Grant Match	(704)	0	200	N/A
Housing Grants	(705)	0	0	N/A
Human Services Grants	(707)	0	376,800	N/A
Human Services Grant Match	(708)	0	167,000	N/A
Public Services Grants	(709)	0	0	N/A
Public Services Grant Match	(710)	0	0	N/A
Transportation Grants	(711)	0	11,100	N/A
Transportation Grant Match	(712)	10,036,300	8,045,200	-19.84%
Bureau of Emergency Services Grants	(713)	0	0	N/A
Bureau of Emergency Services Grant Match	(714)	0	0	N/A
Immokalee CRA Grants	(715)	0	0	N/A
Collier County Lighting	(760)	612,800	636,000	3.79%
Pelican Bay Lighting	(778)	801,300	1,037,500	29.48%
Subtotal Special Revenue Funds		220,608,000	214,090,200	-2.95%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Summary of Budget by Fund

Fund Title	Fund No.	FY 12/13 Adopted Budget	FY 13/14 Adopted Budget	% Budget Change
Debt Service Funds				
Sales Tax Revenue Bonds, Series 2002	(210)	0	0	N/A
Gas Tax Revenue Refunding Bds, 2003,2005	(212)	14,321,500	14,157,900	-1.14%
State Infrastructure Bank (SIB) Loan	(213)	0	0	N/A
Sales Tax Revenue Refunding Bonds, 2003	(215)	415,400	4,100	-99.01%
Sales Tax Revenue Refunding Bonds, 2005	(216)	2,760,900	5,500	-99.80%
Sales Tax Rev Bds Reserve, 2002,2003,2005	(217)	10,401,500	0	-100.00%
Caribbean Gardens G.O. Bond	(220)	8,900	1,300	-85.39%
Naples Pk Drainage Assessment Bds, 1997	(226)	31,200	5,700	-81.73%
Pine Ridge/ Naples Production Park, 1993	(232)	1,897,400	1,865,600	-1.68%
Forest Lakes Limited G.O. Bonds, 2007	(259)	749,400	1,484,300	98.07%
Radio Rd E MSTU G.O. Bonds, 2012	(266)	141,700	150,400	6.14%
Conservation Collier Limited G.O. Bds, 2005A	(272)	5,986,400	76,000	-98.73%
Conservation Collier Limited G.O. Bds, 2008	(273)	0	34,900	N/A
Bayshore CRA Letter of Credit, Series 2009	(287)	3,030,200	1,455,000	-51.98%
Special Obligation Bonds, Series 2010,2010E	(298)	18,908,900	22,284,300	17.85%
Commercial Paper Loans	(299)	500	0	-100.00%
Subtotal Debt Service Funds		58,653,900	41,525,000	-29.20%
Capital Projects/Expenditures Funds				
County-Wide Capital Projects	(301)	7,327,900	12,687,300	73.14%
Parks Capital Improvements	(306)	3,815,300	1,425,700	-62.63%
Library Capital Projects	(307)	0	368,800	
Growth Management Capital	(310)	0	85,300	N/A
Road Construction Operations	(312)	2,660,500	2,704,700	1.66%
Road Construction	(313)	30,841,500	35,229,600	14.23%
Museum Capital	(314)	200,000	0	-100.00%
Clam Bay Restoration	(320)	183,100	188,100	2.73%
Pelican Bay Irrigation/Landscaping	(322)	647,600	433,200	-33.11%
Stormwater Operations	(324)	1,242,400	1,202,100	-3.24%
Stormwater Capital Improvement Projects	(325)	5,651,700	6,319,400	11.81%
Road Impact District 1, N Naples	(331)	5,760,100	2,665,200	-53.73%
Road Impact District 2, E Naples & GG City	(333)	2,402,500	1,063,000	-55.75%
Road Impact District 3, City of Naples	(334)	293,400	405,600	38.24%
Road Impact District 4, S County & Marco	(336)	9,248,400	10,180,800	10.08%
Road Impact District 6, Golden Gate Estates	(338)	3,579,500	1,592,400	-55.51%
Road Impact District 5, Immokalee Area	(339)	876,300	1,220,800	39.31%
Road Assessment Receivable	(341)	419,100	431,300	2.91%
Regional Park Impact Fee - Incorporated Area	(345)	193,500	249,300	28.84%
Community & Regional Park Impact Fee	(346)	11,160,600	15,637,500	40.11%
EMS Impact Fee	(350)	647,900	644,500	-0.52%
Library Impact Fee	(355)	1,565,300	1,649,700	5.39%
Community Park Impact Fee - Naples/ Urban	(368)	187,000	157,200	-15.94%
Ochopee Fire Impact Fees	(372)	14,900	15,900	6.71%
Isle of Capri Fire Impact Fees	(373)	7,700	49,300	540.26%
Correctional Facilities Impact Fees	(381)	2,640,000	3,238,300	22.66%
Law Enforcement Impact Fees	(385)	3,094,300	3,134,600	1.30%
General Government Building Impact Fee	(390)	7,437,900	7,645,800	2.80%
Subtotal Capital Funds		102,098,400	110,625,400	8.35%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Summary of Budget by Fund

Fund Title	Fund No.	FY 12/13 Adopted Budget	FY 13/14 Adopted Budget	% Budget Change
Enterprise Funds				
County Water Sewer Operating	(408)	127,035,300	126,703,700	-0.26%
County Water Sewer Assessment Capital	(409)	11,100	27,000	143.24%
County Water Sewer Debt Service	(410)	37,860,900	39,283,100	3.76%
County Water Impact Fees	(411)	8,736,500	11,220,700	28.43%
County Water Capital Projects	(412)	27,354,100	27,863,200	1.86%
County Sewer Impact Fees	(413)	9,666,000	11,752,000	21.58%
County Sewer Capital Projects	(414)	49,572,100	40,220,400	-18.86%
County Water Sewer Bond Proceeds Fund	(415)	0	0	N/A
County Water Sewer Grants	(416)	0	400	N/A
County Water Sewer Grant Match	(417)	0	300	N/A
Collier Area Transit Grants	(424)	0	0	N/A
Collier Area Transit Grant Match	(425)	477,500	442,700	-7.29%
Collier Area Transit	(426)	2,707,700	2,879,200	6.33%
Transportation Disadvantaged	(427)	2,448,700	2,511,800	2.58%
Transportation Disadvantaged Grant	(428)	0	700	N/A
Transportation Disadvantaged Grant Match	(429)	79,400	84,000	5.79%
Goodland Water District	(441)	522,200	0	-100.00%
Solid Waste Disposal	(470)	18,585,500	18,673,000	0.47%
Landfill Closure	(471)	3,016,100	3,015,500	-0.02%
Solid Waste Disposal Grants	(472)	0	0	N/A
Mandatory Collection	(473)	27,410,100	26,510,900	-3.28%
Solid Waste Capital Projects	(474)	6,513,400	6,005,000	-7.81%
Solid Waste Grant	(475)	0	0	N/A
Solid Waste Grant Match	(476)	0	0	N/A
EMS	(490)	22,058,600	23,046,600	4.48%
EMS Grants and Capital	(491)	800,000	3,880,000	385.00%
First Responder	(492)	0	600	N/A
EMS Grant	(493)	0	0	N/A
Airport Authority Operations	(495)	4,104,500	3,613,600	-11.96%
Airport Authority Capital	(496)	138,000	15,500	-88.77%
Immokalee Airport Capital	(497)	456,500	69,200	-84.84%
Airport Authority Grant	(498)	0	0	N/A
Airport Authority Grant Match	(499)	3,500	6,700	91.43%
Subtotal Enterprise Funds		349,557,700	347,825,800	-0.50%
Internal Service Funds				
Information Technology	(505)	5,437,700	6,090,900	12.01%
Information Technology Capital	(506)	123,000	868,200	605.85%
Property & Casualty	(516)	13,470,300	14,591,400	8.32%
Group Health	(517)	49,680,500	47,653,700	-4.08%
Workers Compensation	(518)	5,979,800	5,468,300	-8.55%
Fleet Management	(521)	10,794,900	10,397,600	-3.68%
Subtotal Internal Service Funds		85,486,200	85,070,100	-0.49%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Summary of Budget by Fund

Fund Title	Fund No.	FY 12/13 Adopted Budget	FY 13/14 Adopted Budget	% Budget Change
Trust and Agency Funds				
Confiscated Property Trust.	(602)	374,100	228,900	-38.81%
Crime Prevention	(603)	1,098,800	1,232,000	12.12%
University Extension	(604)	58,500	85,800	46.67%
GAC Land Trust	(605)	1,101,200	1,120,400	1.74%
GAC Road Trust	(606)	0	76,600	N/A
Parks and Recreation Donations	(607)	21,200	11,000	-48.11%
Law Enforcement Trust	(608)	758,600	722,000	-4.82%
Domestic Violence Trust	(609)	0	349,200	N/A
Animal Control Trust	(610)	186,300	182,100	-2.25%
Combined E-911	(611)	4,753,300	4,095,000	-13.85%
Library Trust Fund	(612)	588,500	716,400	21.73%
Drug Abuse Trust	(616)	4,100	4,100	0.00%
Freedom Memorial	(620)	180,700	182,600	1.05%
Countryside Wall	(630)	0	0	N/A
Law Library	(640)	69,300	68,800	-0.72%
Legal Aid Society	(652)	108,400	108,400	0.00%
Office of Utility Regulation	(669)	1,189,900	1,375,700	15.61%
Deposit Fund	(670)	0	0	N/A
Caracara Prairie Preserve	(674)	0	1,837,300	N/A
Court Administration	(681)	2,432,900	2,344,600	-3.63%
Subtotal Trust Funds		12,925,800	14,740,900	14.04%
Total Budget by Fund		1,306,136,500	1,304,065,200	-0.16%
Less:				
Internal Services		71,567,400	71,763,000	0.27%
Interfund Transfers		352,667,100	344,561,900	-2.30%
Net County Budget		881,902,000	887,740,300	0.66%

Estimated Changes in Fund Balance

The next several pages provide an estimate and a discussion of the budgeted fund balance for the County's Governmental Funds. Fund balances are the product of unspent amounts from prior years within a fund. Fund balances can be caused by timing issues (capital projects not completed when expected, unspent grant funds), excess planned revenues over planned expenditures, or they can be planned for, such as setting aside monies for future or contingent events. When developing a "balanced budget," available fund balances are combined with estimated revenues to comprise the total sources available to fund appropriations.

The budgeted year-end fund balance is determined by subtracting budgeted expenditures from the sum of prior year-end fund balance plus budgeted revenue. The difference is budgeted year-end fund balance. The budgeted year-end fund balance is then compared to the prior year-end budgeted fund balance to determine the change in fund balance.

The budget based approach discussed above assumes 100% of budgeted appropriations will be expended and only 95% of budgeted revenues will be received. Collier County has a history of conservative budget management practices and as a result actual expenditures incurred are typically less than the amount budgeted. Similarly, actual revenue received can trend well above 95% of the budgeted amount. The budget is routinely managed during the course of any fiscal year to ensure that sufficient beginning actual cash is available and sized around policy objectives.

There are two summary documents for this section. The first summary provides an overview of the changes in fund balance, including beginning fund balance, estimated revenues and other financing sources, expenditures and other financing sources/uses and then budgeted ending fund balances for all Governmental Funds. Please note that the ending fund balances are presented by undesignated reserves, designated reserves and cash flow reserves. Undesignated reserves are the County's reserve for contingencies. Designated reserves are made up of reserves for debt service, capital, and actuarial insurance reserves. The cash flow reserve is established to fund beginning of the year operations as a large part of County revenues are received a couple of months after the start of each fiscal year.

The second summary document provides an overview of all County Funds by type with an analysis of the change in fund balance. As discussed above, the County practices conservative budget management and in order to present a reasonable analysis, the prior and current year planned fund balances are compared. After this financial presentation, a discussion on planned changes greater than 10% is included for the applicable category of funds.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

**BUDGETED SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BY FUND TYPE AND FUNCTIONAL ACTIVITY AREA FOR ALL GOVERNMENTAL FUNDS
FISCAL YEAR 2014**

Description	MAJOR				NON-MAJOR	
	General Fund Grouping (1)	Bayshore CRA	Immokalee CRA	Governmental Facilities Impact Fee	Aggregate Governmental Funds	All Governmental Funds Total
Beginning Fund Balance 10/1/13	50,298,100	354,000	215,400	3,364,000	147,483,300	201,714,800
Budgeted Revenues:						
Taxes:						
Ad Valorem Taxes	216,746,600	-	-	-	36,167,100	252,913,700
Local Gas Taxes	-	-	-	-	13,173,800	13,173,800
Franchise Fees	-	-	-	-	22,354,200	22,354,200
Licenses & Permits	273,500	-	-	-	15,258,900	15,532,400
Intergovernmental Revenue	40,700,000	-	-	-	15,286,000	55,986,000
Charges for Services	30,856,400	-	-	-	6,392,400	37,248,800
Fines & Forfeitures	479,000	-	-	-	2,614,000	3,093,000
Miscellaneous Revenues	7,843,200	322,000	1,000	1,249,800	16,212,400	25,628,400
Other Financing Sources	142,991,000	1,063,400	395,700	3,032,000	94,176,500	241,658,600
Total Revenue & Sources	439,889,700	1,385,400	396,700	4,281,800	221,635,300	667,588,900
Total Revenue & Beginning Balance	490,187,800	1,739,400	612,100	7,645,800	369,118,600	869,303,700
Budgeted Expenditures/Expenses:						
General Government	60,525,500	-	-	-	13,874,000	74,399,500
Public Safety	137,208,900	-	-	-	31,097,400	168,306,300
Physical Environment	799,100	-	-	-	24,309,200	25,108,300
Transportation	247,600	-	-	-	64,251,200	64,498,800
Economic Environment	1,452,200	467,300	581,400	-	795,700	3,296,600
Human Services	11,032,400	-	-	-	494,000	11,526,400
Culture & Recreation	14,906,400	-	-	-	27,585,100	42,491,500
Debt Service	-	-	-	-	34,442,400	34,442,400
Other Financing Sources/Uses	236,575,000	905,700	-	4,984,500	51,890,600	294,355,800
Total Expenditures/Expenses	462,747,100	1,373,000	581,400	4,984,500	248,739,600	718,425,600
Budgeted Ending Fund Balance:						
Undesignated Reserves	7,894,400	51,000	30,700	-	19,853,000	27,829,100
Designated Reserves (2)	(453,700)	315,400	-	2,661,300	95,854,400	98,377,400
Cash Flow Reserves	20,000,000	-	-	-	4,671,600	24,671,600
Recommended Ending Fund Balance at 9/30/14	27,440,700	366,400	30,700	2,661,300	120,379,000	150,878,100

(1) General Fund Grouping includes the County-wide General Fund, Constitutional Officers General Funds, Affordable Housing Deferrals, Emergency Disaster and Economic Development Funds.

(2) Designated reserves include a budgeted negative reserve for payroll attrition savings. In the County-wide General Fund, the attrition reserve is the only designated reserve other than cash flow which is identified separately.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

The following chart shows the budgeted change in Fund Balance from FY13 to FY14 along with a discussion of the planned changes greater than 10%.

**BUDGETED SUMMARY OF REVENUES, EXPENDITURES, AND
CHANGES IN FUND BALANCE BY FUND TYPE
FISCAL YEAR 2014**

	Estimated Fund Balances as of September 30, 2013	Recommended Revenues & Other Financing Sources	Recommended Expenditures & Other Financing Uses	Estimated Fund Balances as of September 30, 2014	Budgeted Change from Prior Year Budget	
Major Governmental Fund						
General Fund Grouping	50,298,100	439,889,700	462,747,100	27,440,700	1,677,100	6.11%
Bayshore CRA	354,000	1,385,400	1,373,000	366,400	243,000	66.32%
Immokalee CRA	215,400	396,700	581,400	30,700	(87,700)	-285.67%
Governmental Facilities Impact Fee	3,364,000	4,281,800	4,984,500	2,661,300	(59,500)	-2.24%
Non-Major Governmental Funds-Aggregate	147,483,300	221,635,300	248,739,600	120,379,000	(6,348,700)	-5.27%
Major Proprietary Funds						
County Water & Sewer	91,072,300	165,998,500	208,163,100	48,907,700	(7,686,100)	-15.72%
Solid Waste	15,637,500	38,566,900	43,730,400	10,474,000	(1,169,100)	-11.16%
Non-Major Proprietary Funds-Aggregate	27,165,100	94,455,600	100,183,100	21,437,600	(3,261,900)	-15.22%
Agency Funds-Aggregate	1,861,800	3,800	729,000	1,136,600	(727,300)	-63.99%
Total All Funds	337,451,500	966,613,700	1,071,231,200	232,834,000	(17,420,200)	-7.48%

**BUDGETED SUMMARY OF REVENUES, EXPENDITURES, AND
CHANGES IN FUND BALANCE BY FUND TYPE
FISCAL YEAR 2013**

	Estimated Fund Balances as of September 30, 2012	Recommended Revenues & Other Financing Sources	Recommended Expenditures & Other Financing Uses	Estimated Fund Balances as of September 30, 2013
Major Governmental Fund				
General Fund Grouping	45,008,200	431,798,300	451,042,900	25,763,600
Bayshore CRA	816,300	1,353,400	2,046,300	123,400
Immokalee CRA	386,300	347,800	615,700	118,400
Governmental Facilities Impact Fee	2,660,400	4,777,500	4,717,100	2,720,800
Non-Major Governmental Funds-Aggregate	150,781,200	231,265,800	255,319,300	126,727,700
Major Proprietary Funds				
County Water & Sewer	93,377,800	166,858,200	203,642,200	56,593,800
Solid Waste	16,354,200	39,170,900	43,882,000	11,643,100
Non-Major Proprietary Funds-Aggregate	28,220,800	91,062,000	94,583,300	24,699,500
Agency Funds-Aggregate	1,152,600	744,800	33,500	1,863,900
Total All Funds	338,757,800	967,378,700	1,055,882,300	250,254,200

Major Governmental Funds: Collier County's major governmental funds include the Countywide General Fund, the Bayshore and Immokalee Community Redevelopment Areas (CRAs) Funds, and the Governmental Facilities Impact Fee Fund. The Bayshore CRA increase in fund balance is attributable to increasing the reserve for Capital within the fund. The Immokalee CRA recommended fund balance decreased as this agency has undertaken capital improvements planned for in the prior years to the downtown area.

Non-Major Governmental Funds: This aggregate grouping of funds includes Road Districts, Grants, Special Revenue Funds, Debt and many Capital Improvement funds.

Major Proprietary Funds: Included here are the Collier County Water/Sewer District Funds and the County Solid Waste Fund. The estimated decrease in fund balance of \$7.7 million is mainly due to the decrease in reserve for capital as several large projects are planned to wrap up in the current fiscal year.

The Solid Waste fund balance decrease is the result of slight downturn in revenues and completion of major capital projects.

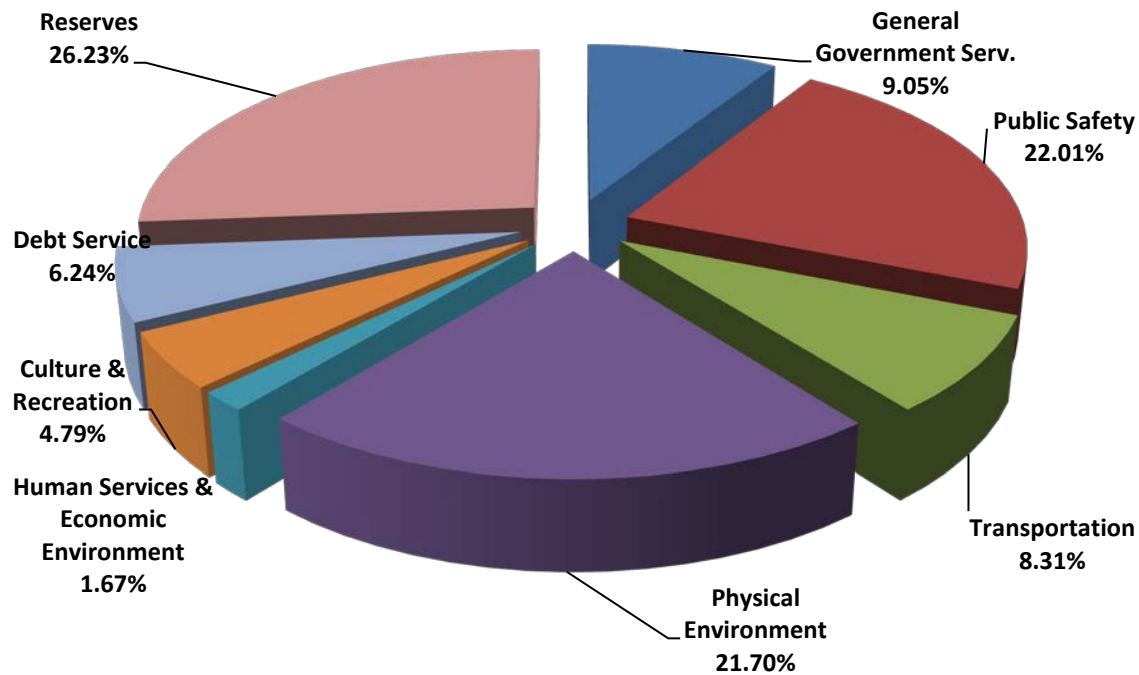
Non-major Proprietary Funds: The decline in aggregate fund balance for non-major proprietary funds is estimated to be \$3.3 million or 15.22%. A discussion of significant changes in the non-major proprietary funds is provided. Included in this group of funds are Emergency Medical Service (EMS), Airport Authority, Mass Transit and our Internal Service Funds. The estimated decrease in fund balance for this group is due to an overall increase in expenditures in the general government and public safety budget categories. Plans are being made to purchase a helicopter for the EMS operations and \$3 million was set aside to fund the plan.

Agency Funds: Consist of the County Deposit Fund and the Pine Ridge/Naples Park Industrial Funds. The decrease in fund balance is attributable to the pay down of the outstanding debt and balancing reserve for the debt payments.

Major Areas of Spending

The following graph represents the major functional areas of spending (operating and capital) within the Collier County budget:

Where County Dollars Go - FY14



Description	Amount	Percent
General Government Serv.	\$ 80,312,800	9.05%
Public Safety	\$ 195,435,400	22.01%
Transportation	\$ 73,815,100	8.31%
Physical Environment	\$ 192,616,900	21.70%
Human Services & Economic Environ.	\$ 14,823,000	1.67%
Culture & Recreation	\$ 42,491,500	4.79%
Debt Service	\$ 55,411,600	6.24%
Reserves	\$ 232,834,000	26.23%
Total Net Budget	\$ 887,740,300	100.00%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Budgeted Expenditures by Functional Area Collier County, Florida FY 11 Through FY 14					
Description	FY 11 Adopted Budget	FY 12 Adopted Budget	FY 13 Adopted Budget	FY 14 Adopted Budget	% Change FY 13 - FY 14
General Government Serv.	\$ 83,205,400	\$ 75,720,600	\$ 75,100,000	\$ 80,312,800	6.94%
Public Safety	187,328,800	184,283,400	183,053,300	195,435,400	6.76%
Transportation	71,354,800	82,980,300	72,240,800	73,815,100	2.18%
Physical Environment	151,219,600	176,883,100	186,734,700	192,616,900	3.15%
Human Services & Economic Environ.	15,458,100	13,961,300	13,023,600	14,823,000	13.82%
Culture & Recreation	41,834,000	37,780,300	39,367,400	42,491,500	7.94%
Debt Service	72,418,800	68,482,500	62,128,000	55,411,600	-10.81%
Reserves	242,024,000	246,151,700	250,254,200	232,834,000	-6.96%
Total Net Budget	\$ 864,843,500	\$ 886,243,200	\$ 881,902,000	\$ 887,740,300	0.66%
Summary of Revenue Sources Collier County, Florida FY 11 Through FY 14					
Description	FY 11 Adopted Budget	FY 12 Adopted Budget	FY 13 Adopted Budget *	FY 14 Adopted Budget	% Change FY 13 - FY 14
Ad Valorem Taxes	\$ 273,194,200	257,985,800	\$ 258,649,600	\$ 252,558,500	-2.35%
Gas & Sales Taxes	43,400,000	45,300,000	46,811,500	49,800,000	6.38%
Permits/Fines/Assessments	38,885,200	39,637,400	40,999,500	42,177,900	2.87%
Intergovernmental	20,991,600	14,868,300	19,840,900	19,444,800	-2.00%
Service Charges	178,685,500	181,557,400	183,500,400	184,081,100	0.32%
Interest/Miscellaneous	8,670,500	6,791,300	6,567,000	7,915,300	20.53%
Impact Fees	19,337,000	20,764,500	14,977,000	22,720,900	51.71%
Loan/Bond Proceeds	368,000	368,000	0	0	#DIV/0!
Carry Forward	309,176,900	346,716,100	338,757,800	337,451,500	-0.39%
5% Revenue Reserve	(27,865,400)	(27,745,600)	(28,201,700)	(28,409,700)	0.74%
Total Net Budget	\$ 864,843,500	\$ 886,243,200	\$ 881,902,000	\$ 887,740,300	0.66%

General Government

The Legislative, Administrative, and Judicial branches of Collier County provide services in this functional area for the benefit of the public and the governmental body as a whole. The major areas are the Board of County Commissioners, Tax Collector, Property Appraiser, Clerk of Courts, Supervisor of Elections, County Manager, County Attorney, Judicial Branch, County Administrative Services and Community Planning. General Government experienced a modest increase in total appropriations yet remains at 9.0% of the total County budget. Minimal operating expenditure increases were offset by continued restrictions on capital expenditures.

Public Safety

Collier County provides services in this functional area for the health, safety and welfare of citizens and property. The major areas included are the Sheriff's Office, Fire/Rescue Departments, the Medical Examiner, and Emergency Medical Services (EMS). Public Safety amounts to approximately \$195.4 million, consuming 22.0% of the FY14 County budget. This percentage of the budget is slightly higher than in the prior year as this sector of spending remains a priority for Collier County.

Transportation

This functional area includes maintenance, administration, planning and construction for Collier County's transportation network. Transportation increased minimally over the prior year as the division positions itself for modest growth in the upcoming fiscal year. Capital expenditures are being held to the approximate level as the FY13 with concentration on maintaining the current infrastructure.

Physical Environment

Services in this functional area provide for safe, healthy and aesthetically clean living conditions through management of various elements of the environment. The Utilities Department, Solid Waste Department and Stormwater Management Department provide most of these services. The FY14 budget in Physical Environment totals \$192.6 million, up approximately \$5.8 million over the prior year and represents 21.7% of the County Budget. Nearly half of the increase for the current year is associated with ongoing, incremental operating expenses for the water and wastewater plants and operations of the landfill and recycling centers. The other contributing factor is Collier County is completing a major beach renourishment project during the current fiscal year.

Human Services

Human Services include health and welfare services provided primarily by the Collier County Public Health Department, Domestic Animal Services, and the Housing and Human Services Department. Human Services amount to \$11.5 million, which represents a modest increase over the prior year. This sector represents 1.7% of the total county budget which is up slightly over the percentage of the county budget in the prior year.

Economic Environment

Services that develop, diversify, expand and improve the economic condition of the county and its citizenry through job and associated revenue creation are classified as Economic Environment. These services are provided by the County Manager's Agency in conjunction with the Economic Development Council, through the Immokalee and Bayshore/Gateway Triangle Community Redevelopment Agencies (CRA's), and the Veterans Services Department. In FY 14, Economic Environment expenditures amount to \$3.3 million, representing a nominal increase over FY 13. This sector remains less than 1% of the total County budget and for charting purposes Human Services and Economic Environment are combined together.

Culture & Recreation

This functional area includes the provision and maintenance of cultural and recreational facilities and activities for the citizens and visitors of Collier County. Included are the Parks and Recreation Department, Coastal Zone Management, the Collier County Library system, and the Collier County Museum. An increase in funding over the prior year of \$3.1 million brought the total budget to \$42.5 million for this function. Culture and Recreation represent 4.8% of the total County budget. The largest expenditures within this function are capital in nature. A substantial amount of funding for Culture & Recreation is generated by Tourist Development Taxes, which are continuing to rise as the economy improves.

Debt Service

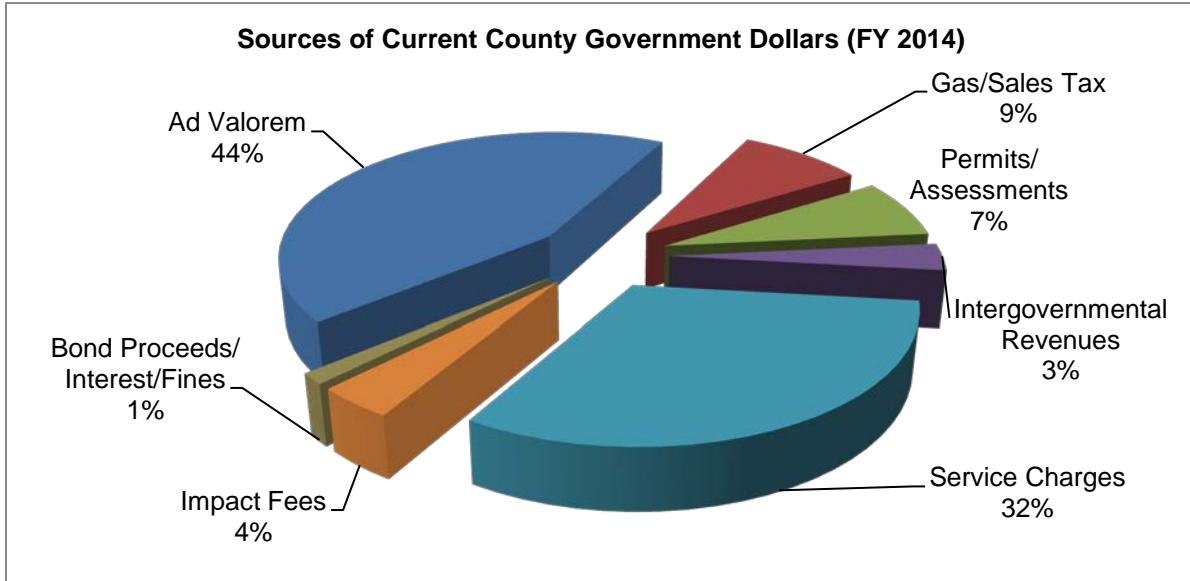
Debt Service is the payment of principal and interest to County creditors. Debt service budgets in FY 14 total \$55.4 million or 6.2% of the total County budget. This area continues to decrease due to scheduled repayment of the County's existing obligations and no new debt.

Reserves

The levels of reserves budgeted are set by Board policy, state law, and bond or debt covenants. Current Board policy dictates that a reserve for contingency of 2.5% is budgeted in each operating fund and cash flow reserves be budgeted in the General Fund and MSTD General Fund. Budgeted reserves of \$232.8 million account for 26.2% of the total FY 14 County budget. Appropriations in this area decreased by \$17.4 million after consecutive increases in the prior fiscal years as the County continued to focus on growing reserves. The largest decreases are in the capital improvement area as several projects are underway this year, including the major beach renourishment. An additional factor in this decrease is the County continues to aggressively restructure its debt portfolio and this process has not only reduced interest cost it eliminated old bond covenants and the need in some cases to fund certain debt service reserves.

Revenues

The information contained on the following pages is included in this document to provide the reader with an overview and multi-year perspective of the major revenue sources used to support the Collier County budget. The following graph illustrates the major revenue sources and their relationship to the Collier County budget as a whole:



<u>Description</u>	<u>Budgeted Amount</u>
<u>Current FY 14</u>	
Ad Valorem	\$252,558,500
Gas / Sales Tax	49,800,000
Permits / Assessments / Fines	42,177,900
Intergovernmental Revenues	19,444,800
Service Charges	184,081,100
Impact Fees	22,720,900
Bond Proceeds / Interest	7,915,300
Revenue Reserve Required by Law	<u>(28,409,700)</u>
Sub-total FY 14 Revenues	\$550,288,800
Carry forward	<u>337,451,500</u>
Net Total County Budget	\$887,740,300
Transfers – Constitutional Officers and Board	\$154,011,100
Transfers from General Fund (001)	65,746,500
Transfers from County Water / Sewer (408)	45,323,000
Transfers from Other Funds	79,481,300
Health / Dental / Life / Disability / WC Insurance Billings	35,949,800
Property and Casualty Billings	7,325,500
Fleet and Fuel Billings	9,520,900
Other Internal Billings	<u>18,966,800</u>
Sub – total Internal Money Shifts	\$416,324,900
Gross Total County Budget	\$1,304,065,200

Because the budget must adhere to Federal, State, and local statutes as well as generally accepted accounting principles that apply to fund accounting, the gross county budget includes double counts or internal money shifts. These double counts or internal money shifts occur wherever an amount of money is received into one fund and then expended to another fund where the final expense is recorded. The net budget eliminates these double counts or internal money shifts.

Property Taxes

The County's largest source of operating revenue is the property or "ad valorem" tax. This tax is based on the value of all land and buildings (real property) as well as business equipment and machinery (tangible personal property) within the County as determined by the Property Appraiser. By state law, the appraised value must equal the full market value of the property. Property taxes are based on the taxable value (assessed value minus any applicable exemptions). The most common exemption is the "Homestead Exemption" which entitles permanent Florida residents owning the property in which they reside an exemption of up to \$50,000 on the value of their property (residents only receive a \$25,000 exemption applied to Public School Board taxes). There are a number of other limited special exemptions based upon certain qualifying events. The most notable class of tax exemption are those applying to senior citizens age 65 and older.

The County levies property tax on a countywide basis to support general government services in the General Fund and pollution control programs in the County Pollution Control Fund. Beginning in FY 04, voters approved a referendum to collect a dedicated ad valorem tax for the acquisition and management of environmentally sensitive lands within Collier County and the last scheduled levy was in FY 13.

The County also levies property taxes in special taxing districts known as MSTU's (Municipal Services Taxing Units), which are created to provide municipal type services to areas not within a city. The Unincorporated Area General Fund is the County's largest MSTU. It covers all unincorporated areas of the County and provides such services as planning and zoning, code enforcement, parks and recreation, road maintenance, landscaping operations and natural resources programs. Smaller district specific MSTU's provide such services as street lighting, drainage improvements, median beautification, and community centers. Other taxes levied through the County's principal taxing authority include dependent fire district taxes. The MSTU's provide "tailor-made" government services, whereby only those directly benefiting pay for extraordinary service levels.

The general indicator of total property tax burden levied by Collier County and all special and dependent districts is the aggregate millage. The aggregate millage is the total of all non-voted ad valorem taxes to be levied by the principal taxing authority (the County) and all special and dependent districts (exclusive of debt service levies) divided by the countywide Gross Taxable Value for Operating Purposes. This millage equivalent combines the various millage rates for the numerous special and dependent districts into a County millage figure.

Section 200.065 (1) Florida Statutes (adopted in 1980) dictates to local governments the calendar and process for adopting millage rates. This section is commonly referred to as "Truth in Millage" or "TRIM", and establishes the statutory requirements that all taxing authorities levying a millage must follow, including all notices and budget hearing requirements. This law is designed to inform taxpayers which governmental entity is responsible for the taxes levied and the amount of tax liability owed to each taxing authority through the issuance of the Notice of Proposed Taxes (TRIM notice). The TRIM notice enables the taxpayer to compare the prior assessed value and taxes with the current year assessed value and proposed taxes. It also lets the taxpayer compare the amount of taxes if there is no budget change for the upcoming year. The notice also lists the date, time, and location of all budget hearings at which the taxing authorities will hear from the public. At these hearings, the taxing authorities establish the millage to be levied against the parcel of land shown on the TRIM notice. The notice also shows the deadline for filing a petition to protest the assessment and any denial of exemptions.

The law further requires local governments to compare proposed millage rates with "rolled back rates," rates that would generate the same tax revenue as the prior year, exclusive of new construction. The Florida Department of Revenue monitors compliance with the TRIM law.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

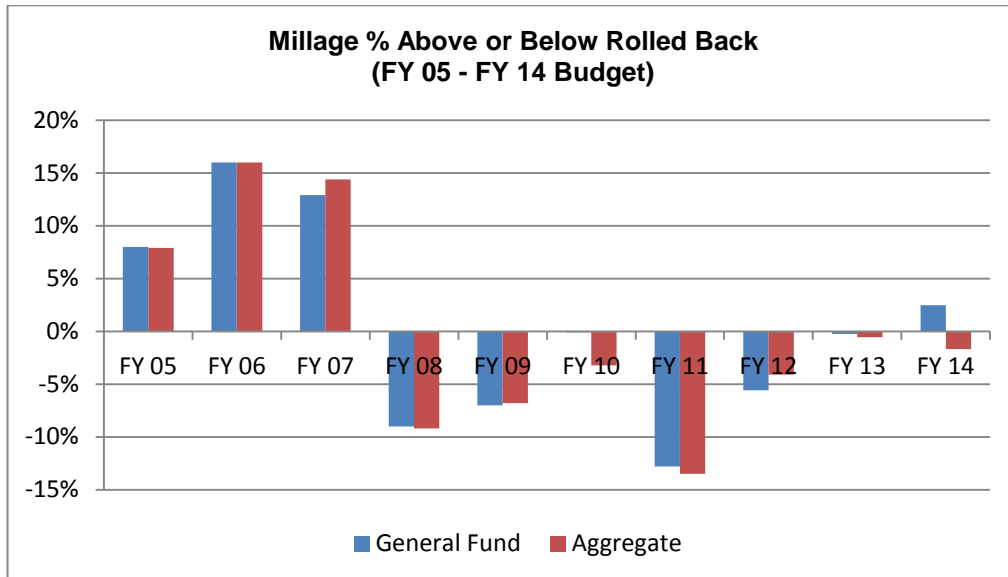
Millage History

The schedule and graph below shows the percentage increases above or below the rolled back millage rates for both countywide and aggregate taxes from FY 05 through FY 14; the impact of the tax reform measures is clearly demonstrated. (Note: A “mill” is equivalent to one dollar per thousand dollars of taxable property value).

Total Board of County Commissioners millage rates and associated budgeted ad valorem taxes were reduced for FY 08 and FY 09 due to the state mandated millage roll back and property tax reforms.

Millage % Above or Below Rolled Back Rate

<u>Fiscal Year</u>	<u>General Fund</u>	<u>Aggregate</u>
FY 05	8.0%	7.9%
FY 06	16.0%	16.0%
FY 07	12.9%	14.4%
FY 08	(9.0%)	(9.2%)
FY 09	(7.0%)	(6.8%)
FY 10	(0.09%)	(3.2%)
FY 11	(12.8%)	(13.5%)
FY 12	(5.59%)	(4.10%)
FY 13	(0.25%)	(0.56%)
FY 14	2.47%	(1.67%)



Florida law prohibits millage rates for county services from exceeding 10 mills. Municipal services have a similar 10-mill limit. Millages specifically approved by the voters for debt service are excluded from these limits. As the tables on the following pages show, the County has kept the General Fund millage rate well below the 10 mill cap.

The County has historically collected approximately 96.3% of ad valorem taxes levied. For FY 14, taxes become due and payable in November 2013 with the tax considered delinquent if not paid by April 1, 2014. State law allows for a discount of up to 4% for early payment of taxes (November 4%, December 3%, etc.), thus, this 96.3% collection rate indicates an excellent collection record.

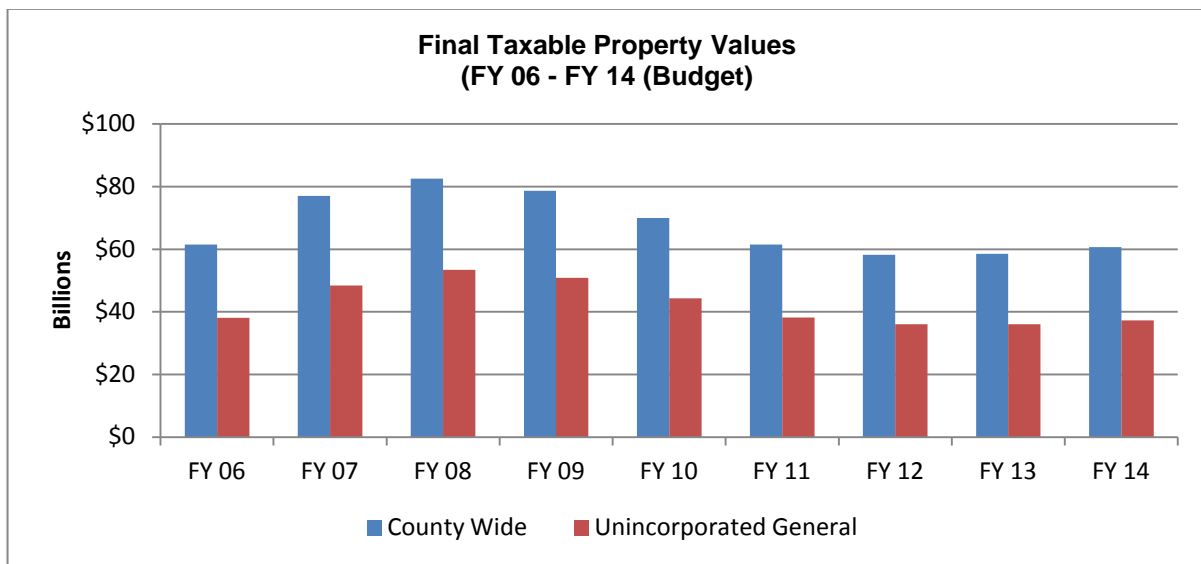
**Collier County Government
Fiscal Year 2014 Adopted Budget**

The enactment of Constitutional Amendment #10, Article VII, Section 4, was designed to protect homeowners from being taxed out of their homes due to rising property values. It limits increases in homestead property valuations for ad valorem tax purposes to a maximum of 3% annually. The constitutional amendment resulted in a dramatic shift in property tax burden from residential homestead property to non-homestead properties such as businesses, vacant lots, vacation homes, and rental properties. Property is reassessed at current market value upon change of ownership and may result in a major increase in the tax bill. Portability which went into effect for 2008 allows homestead property owners to transfer up to \$500,000 of "Save Our Homes" exempt value to their next homestead property.

Final Taxable Property Values (000's omitted)

Taxing District	<u>FY 06</u>	<u>FY 07</u>	<u>FY 08</u>	<u>FY 09</u>	<u>FY 10</u>	<u>FY 11</u>	<u>FY 12</u>	<u>FY 13</u>	<u>FY 14</u>
General Fund	61,441,821	77,037,903	82,542,090	78,662,966	69,976,749	61,436,197	58,202,571	58,492,762	60,649,644
Unincorp.	38,115,868	48,352,488	53,397,231	50,860,023	44,314,951	38,146,886	36,013,775	36,026,787	37,217,233

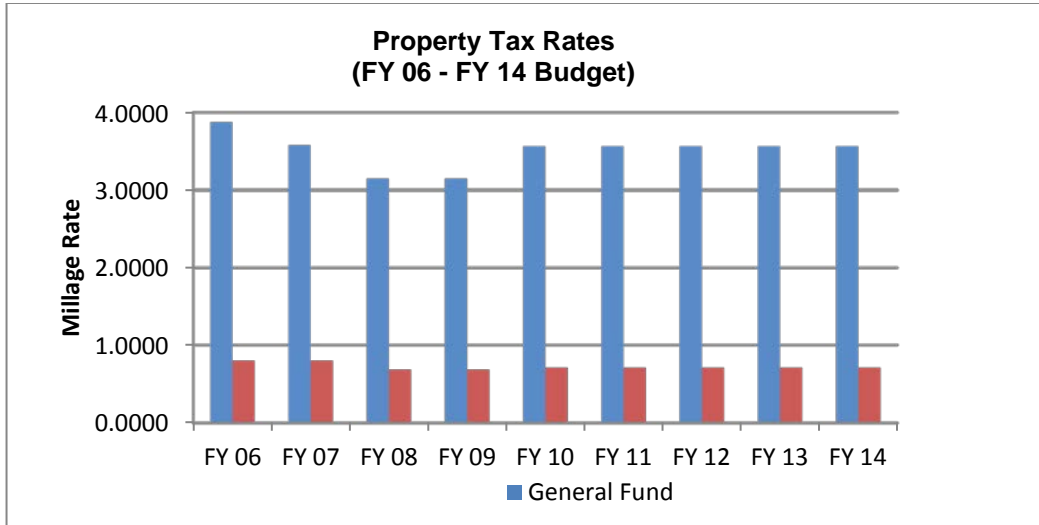
Note: FY 14 values are from the October, 2013 DR422 Property Appraiser certification and do not reflect Final Value Adjustment Board results.



**Collier County Government
Fiscal Year 2014 Adopted Budget**

Property Tax Rates

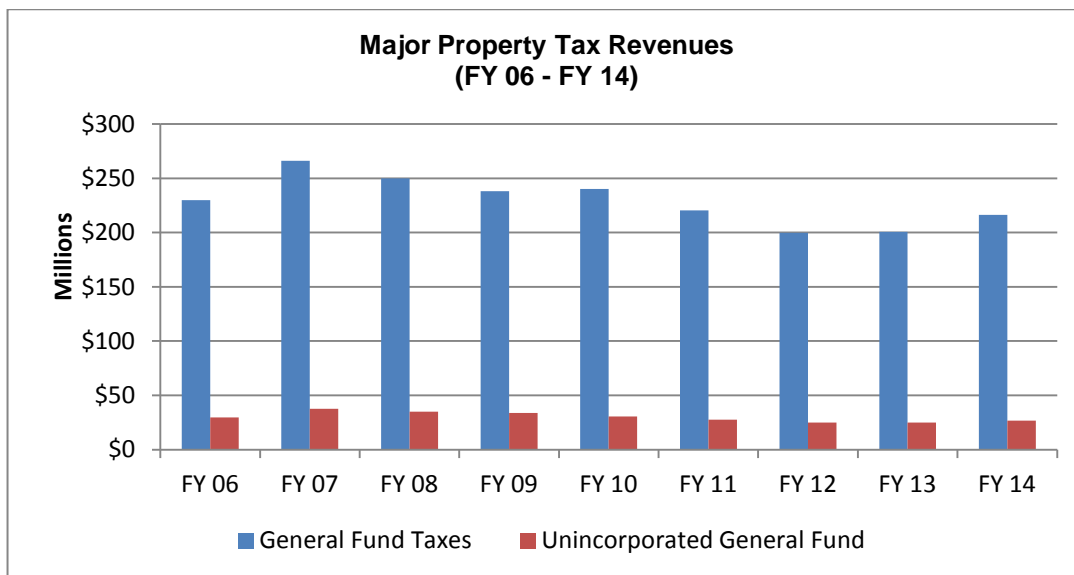
Millage Area	FY 06	FY 07	FY 08	FY 09	FY 10	FY 11	FY 12	FY 13	FY 14
General Fund	3.8772	3.5790	3.1469	3.1469	3.5645	3.5645	3.5645	3.5645	3.5645
Unincorporated Area	0.8069	0.8069	0.6912	0.6912	0.7161	0.7161	0.7161	0.7161	0.7161



Major Property Tax Revenues
(in Thousands)

(000's) Omitted	FY 06	FY 07	FY 08	FY 09	FY 10	FY 11	FY 12	FY 13	FY 14
General Fund Taxes	229,899.6	266,207.5	249,950.2	238,219.9	240,095.0	210,649.9	199,911.1	200,800.1	216,446.6
Unincorporated General Fund	29,689.6	37,674.0	35,038.3	33,770.5	30,513.8	26,265.4	24,868.3	24,837.5	26,692.3

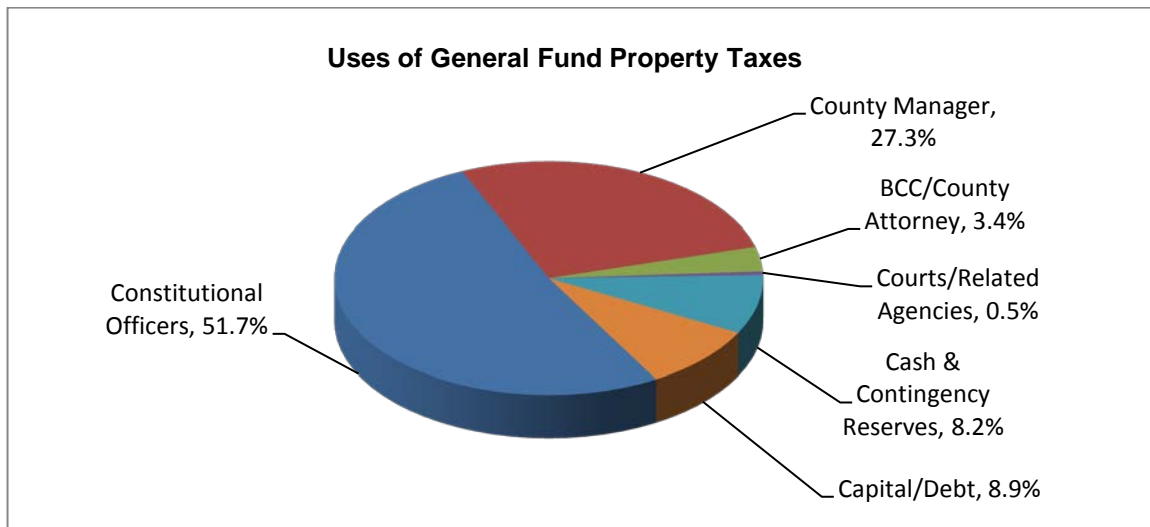
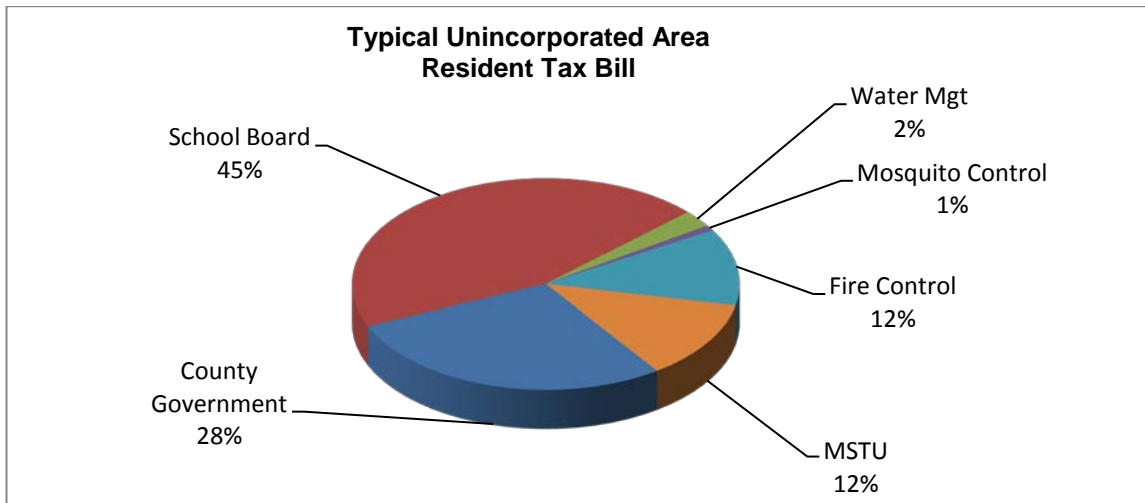
FY 2006 to FY 2013 amounts are actual collections, FY 2014 is budget amount



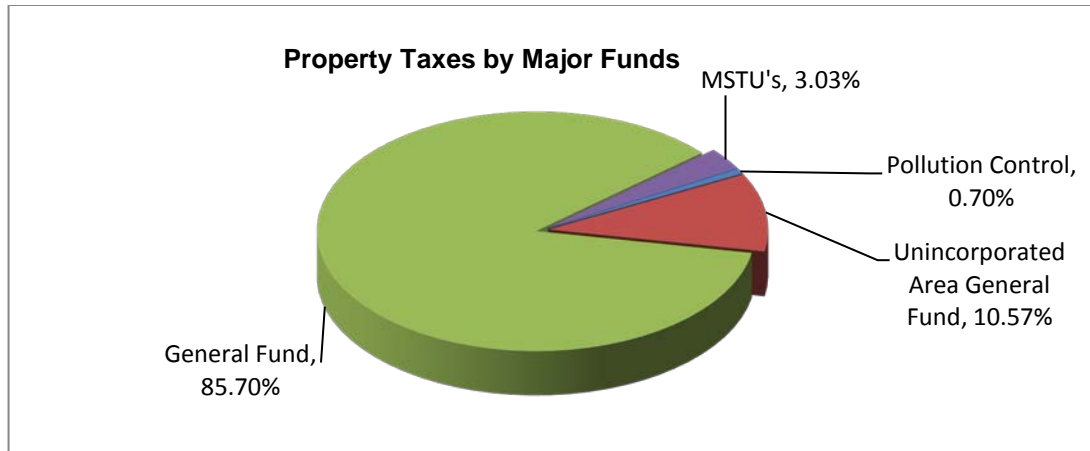
**Collier County Government
Fiscal Year 2014 Adopted Budget**

**A Typical 2013 Tax Bill (for FY 2014)
Per \$100,000 Taxable Value
(Ad Valorem Tax Levies)**

<u>Taxing Authority</u>	<u>Millage Rate</u>	<u>Assessed Tax</u>
County Government (County-wide)	3.5938	\$ 359.38
School Board	5.6900	\$ 569.00
Water Management (SFWMD/BCBB)	0.3278	\$ 32.78
Mosquito Control	0.1050	\$ 10.50
Fire Control	1.5000	\$ 150.00
MSTU's (County levied)	1.5284	\$ 152.84
Total Ad Valorem Taxes	12.7450	\$1,274.50



**Collier County Government
Fiscal Year 2014 Adopted Budget**



Other Major Funding Sources

Major funding sources other than property taxes include carry forward, internal services/transfers, bond/loan proceeds, sales tax, state revenue sharing, gas taxes, impact fees, tourist development tax and service charge/enterprise revenues.

Projections of FY 14 intergovernmental revenues (primarily gas and sales taxes) were based on an analysis of historical monthly receipts of these revenue sources and were compared to forecasts provided by the Florida Department of Revenue. In addition, the forecast was analyzed in the context of current economic trends. OMB staff monitors revenues (major intergovernmental revenues, enterprise fund revenues, and impact fees) on a monthly basis to identify both current revenue conditions and the potential need for budgetary adjustments.

Carry Forward

Carry Forward (Fund Balance) is an estimate of the excess of revenue above expenses from the previous fiscal year and available for use as a funding source in the succeeding fiscal year. Carry forward is a significant source of funds in the County budget, amounting to 25.9% of total gross revenues.

Carry Forward revenue represents not only operating funds but also previously budgeted operating, debt service, and capital reserves that are "carried forward" to fund these same reserves in the new year or to fund capital projects in the current or future years. The largest sources of carry forward are the capital, debt service, and enterprise funds. In the General and MSTD General Funds, adequate carry forward/fund balance is maintained to provide cash flow for operations prior to the receipt of ad valorem taxes and other general revenue sources.

Bond/Loan Proceeds and Interest

Bond/Loan proceeds, interest and misc revenues amount to 0.61% of gross county revenues or \$7,915,300. In FY 14 no debt proceeds have been budgeted. The entire \$7,915,300 is budgeted for interest and miscellaneous revenue, such as leases, insurance company refunds and late fees.

(000's) Omitted	<u>FY 06</u>	<u>FY 07</u>	<u>FY 08</u>	<u>FY 09</u>	<u>FY 10</u>	<u>FY 11</u>	<u>FY 12</u>	<u>FY 13</u>	<u>FY 14</u>
Bond/Loan Proceeds, Interest and Misc Revenues	253,723.8	267,089.1	385,693.3	89,835.8	25,980.6	9,775.3	7,853.2	6,567.0	7,915.3

The above amounts reflect the adopted budget

**Collier County Government
Fiscal Year 2014 Adopted Budget**

State Shared Revenues

State shared revenues are comprised of the Local Half-Cent Sales Tax and State Revenue Sharing. OMB staff maintains a database of monthly receipts from these two sources and applies trend analysis in making revenue forecasts. A comparison is then made to projections provided by the Florida Department of Revenue as a final "reality check".

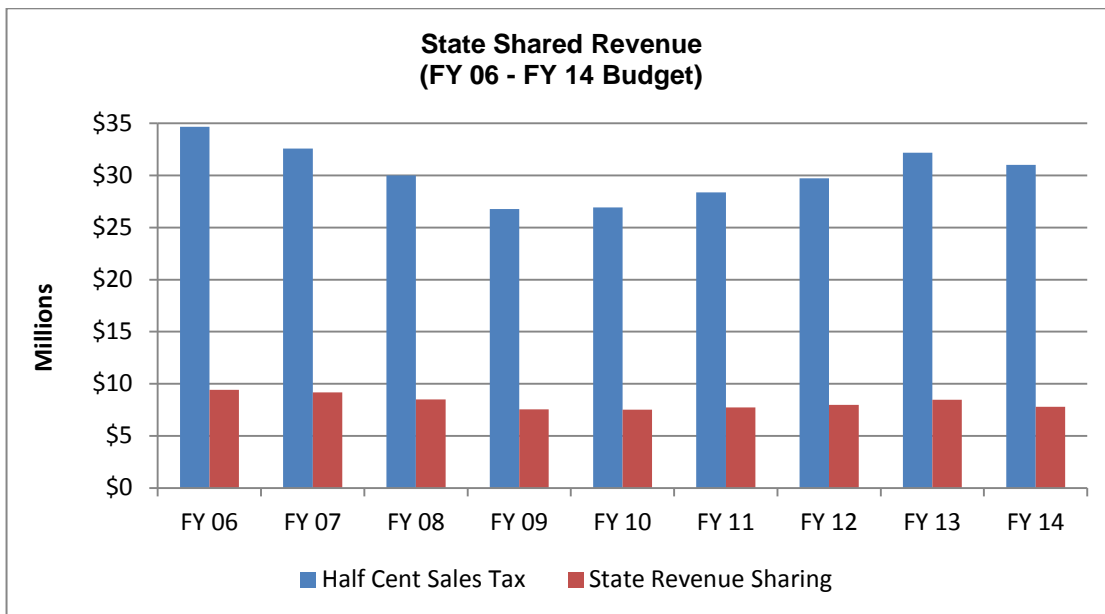
The Local Half-Cent Sales Tax is collected and distributed by the Florida Department of Revenue to counties and municipalities. All city and county governments share the proceeds based on a population formula. In FY 14, the Half-Cent sales tax is expected to provide \$31,000,000 in receipts. The Half-Cent sales tax may be used for any lawful purpose. Collier County deposits the proceeds of this tax into the General Fund to fund general government operations.

The State Revenue Sharing Act of 1972 established trust funds for certain State levied tax monies to be shared with counties and municipalities. The sources of these funds are cigarette taxes and state sales and use tax collection. An allocation formula distributes these revenues to each county that meets strict eligibility requirements. Funds are distributed among counties based on a weighted average of proportionate county populations, unincorporated area populations, and sales tax collections. The State Revenue Sharing money has no use restrictions other than some statutory limitations regarding funds that can be used as a pledge for indebtedness. Collier County uses these funds for general government functions in the General Fund. For FY 14, the County is expected to receive a total of \$7,800,000 in State Revenue Sharing proceeds.

State Shared Revenues
(In Thousands)

(000's) Omitted	FY 06	FY 07	FY 08	FY 09	FY 10	FY 11	FY 12	FY 13	FY 14
Half Cent Sales Tax	34,670.5	32,568.2	30,003.9	26,778.9	26,926.9	28,364.4	29,712.9	32,168.0	31,000.0
State Revenue Sharing	9,410.3	9,159.8	8,500.1	7,558.4	7,507.5	7,723.0	7,968.3	8,478.7	7,800.0
Total	44,080.8	41,728.0	38,504.0	34,337.3	31,502.5	36,087.4	37,681.2	40,646.7	38,800.0

FY 06 to FY 13 amounts are actual collections, FY 14 is budget amount



**Collier County Government
Fiscal Year 2014 Adopted Budget**

Collier County Gas Tax Revenue

Gas taxes are a major source of revenue funding the County's road construction program and for the payment of debt. The County is using the proceeds of the Local Option Gas Tax (five cents per gallon), the Constitutional Gas Tax (20% and 80% portions), Old Local Option Gas Tax (six cents per gallon), the County 7th Cent Gas Tax, and the balance of the County 9th Cent Voted Gas Tax to fund road capital improvements and debt service payments. OMB staff maintains a database of monthly receipts from each individual gas tax and applies trend analysis in making revenue forecasts. The County budgeted FY 14 fuel tax at \$18,800,000. The State of Florida's Department of Revenue's Office of Tax Research provides FY 14 fuel tax estimates and these are compared to OMB's FY 14 amounts.

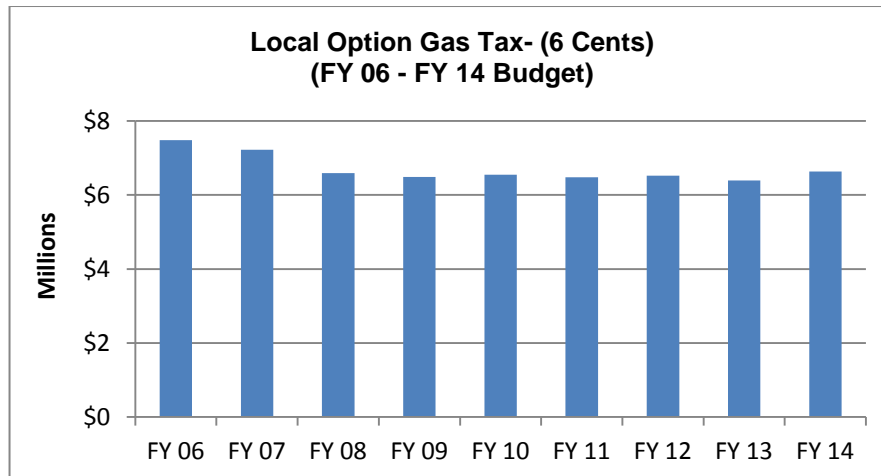
Collier County Gas Tax Revenue
(In Thousands)

(000's) Omitted	FY 06	FY 07	FY 08	FY 09	FY 10	FY 11	FY 12	FY 13	FY 14
Local Option Gas Tax (6 Cents)	7,483.4	7,225.9	6,594.2	6,491.1	6,550.8	6,477.7	6,523.3	6,397.1	6,631.0
Constitutional Gas Tax (20%)	848.8	854.0	804.1	780.6	768.5	768.3	785.2	778.1	785.3
Constitutional Gas Tax (80%)	2,677.2	2,714.4	3,326.3	3,128.8	3,074.1	3,073.3	3,140.9	3,112.5	3,140.9
County Gas Tax (7th Cent)	1,893.4	1,864.1	1,753.5	1,690.8	1,677.2	1,677.9	1,700.0	1,717.4	1,700.0
Voted Gas Tax (9th Cent)	1,596.8	1,543.7	1,407.1	1,383.5	1,393.6	1,377.1	1,387.3	1,361.0	1,497.3
Local Option Gas Tax (5 Cents)	5,528.4	5,395.5	4,974.6	4,981.1	4,950.9	4,937.1	4,988.2	4,862.4	5,045.5
Total	20,028.0	19,597.6	18,859.8	18,455.9	18,415.1	18,311.4	18,524.9	18,228.5	18,800.0

FY 06 to FY 13 amounts are actual collections, FY 14 is budget amount

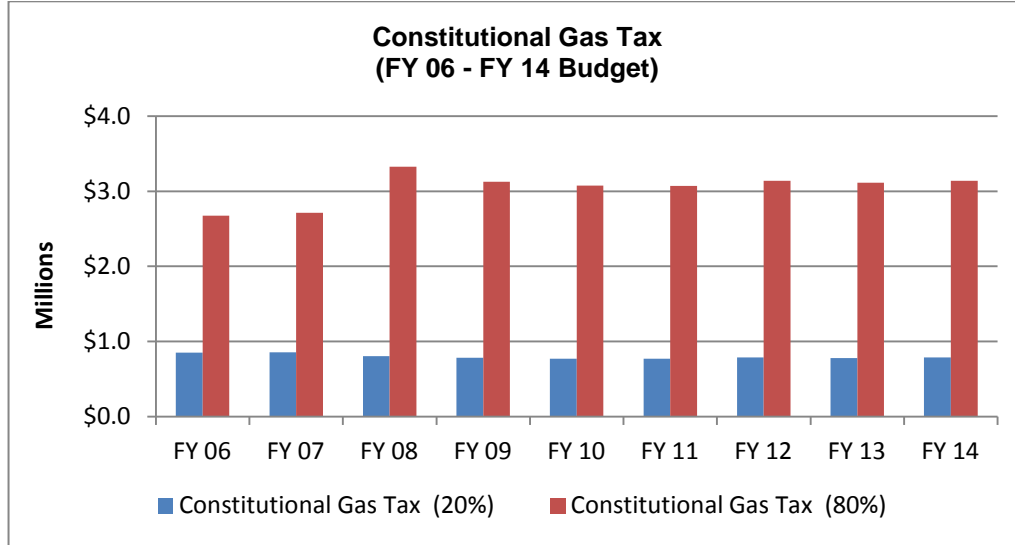
Local Option 6 Cents Gas Tax

The 6 Cent Local Option Gas Tax is collected by the State on behalf of Collier County, the City of Naples, the City of Marco Island, and Everglades City on each gallon of motor fuel and special fuel sold in the County, with municipal shares based on their transportation expenditures over a five-year period relative to such expenditures of the County. The County's share (effective January 2014) of proceeds is 85.48% based on the transportation expenses incurred during the period from FY 08 through FY 12. On June 24, 2003 the Board of County Commissioners adopted Ordinance No. 2003-35 extending the levy of an additional six-cent local option gas tax effective January 1, 2004, expiring December 31, 2025. In FY 13, the County anticipates receiving \$6,631,000 from this revenue source.



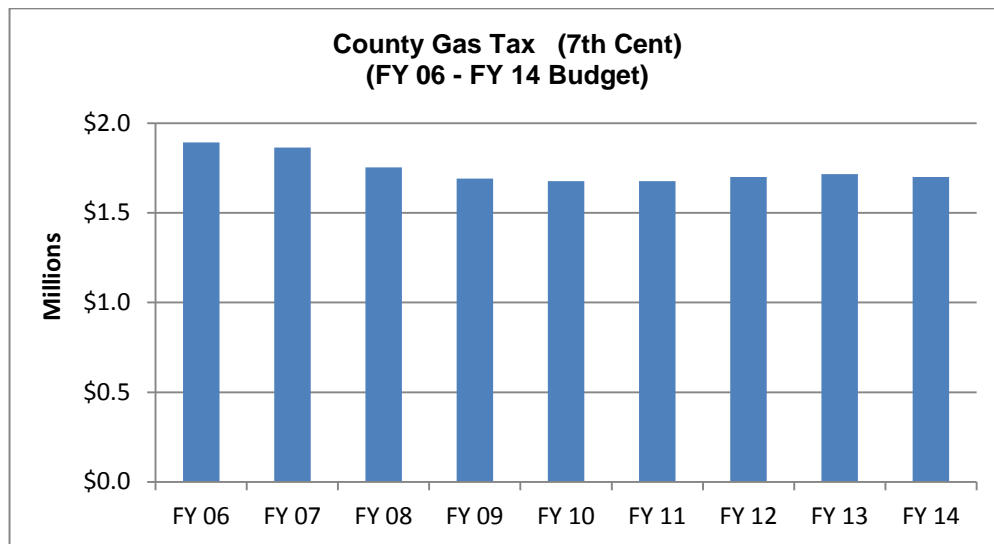
Constitutional Gas Tax 20% and 80%

Revenues from the Constitutional Gas Tax are collected by the state as a two-cent tax on each gallon of motor fuel and special fuel sold, in accordance with Article XII, Section 9(c) of the Florida Constitution. The state allocates 80% of this tax to counties after first withholding amounts pledged for debt service on bonds issued pursuant to provisions of the State Constitution for road and bridge purposes. In FY 08, the 80% Constitutional Gas Tax revenues increased by \$611,900, the State of Florida made the final payment on the Collier County Road Bond. Collier County anticipates receiving \$3,140,900 from the 80% portion and \$785,300 from the 20% portion in FY 14 and will utilize the proceeds to support the road construction program.



County 7th Cent Gas Tax

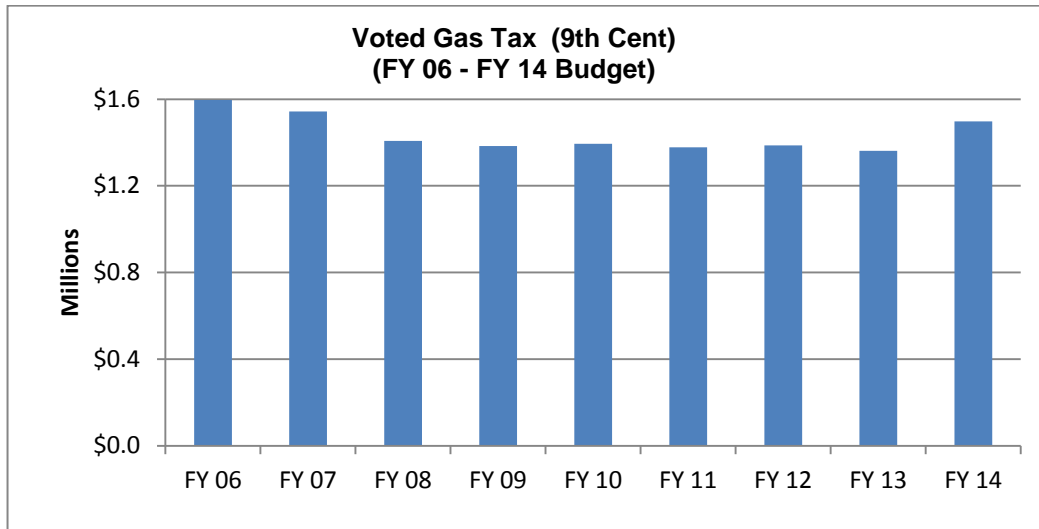
Funds for the County Gas Tax are collected by the state as a one-cent tax on each gallon of motor fuel and special fuel sold in accordance with Section 206.60 of the Florida Statutes. Collier County anticipates receiving \$1,700,000 from this revenue source in FY 14 and will utilize the proceeds to support the road construction program.



**Collier County Government
Fiscal Year 2014 Adopted Budget**

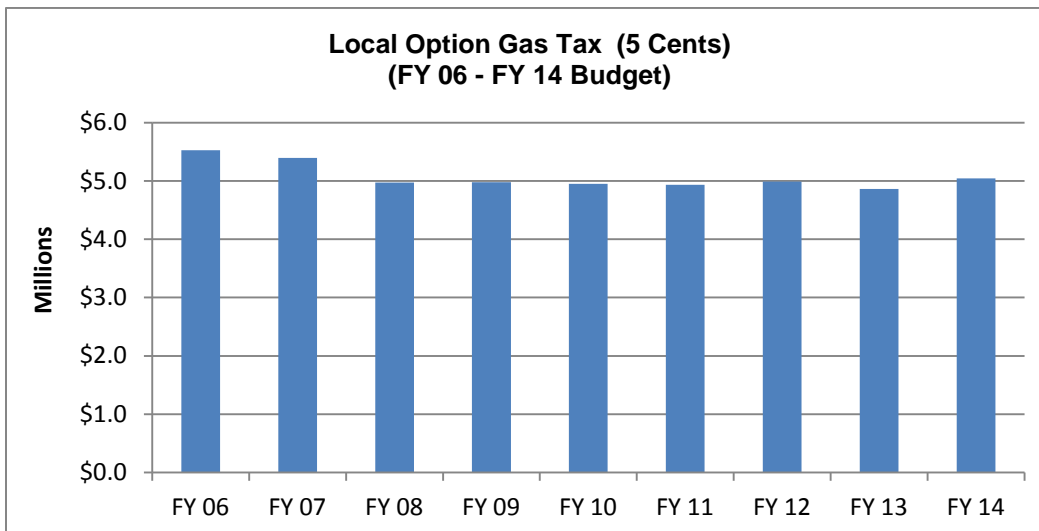
County 9th Cent Gas Tax

The County 9th Cent Gas Tax is collected by the State on behalf of Collier County as a one-cent tax on each gallon of motor fuel and special fuel sold in the County and taxed under the provisions of Section 336.02, Florida Statutes. The electorate of Collier County voted at a referendum held on March 11, 1980 to impose this additional fuel tax for the purpose of paying the cost of acquisition, construction and maintenance of roads and streets. On June 24, 2003 the Board of County Commissioners adopted Ordinance No. 2003-34 extending the levy of an additional ninth-cent local option gas tax effective January 1, 2004, expiring December 31, 2025. In FY 14, there is \$1,497,300 budgeted from this revenue source and will utilize the proceeds to support the road construction program.



Local Option 5 Cents Gas Tax

The Florida Legislature, in special session in 1993 amended section 336.025, Florida Statutes to provide for the levy of an additional local option gas tax on motor fuel. On June 24, 2003 the Board of County Commissioners adopted Ordinance No. 2003-36 that set forth the levy of an additional five-cent local option gas tax effective January 1, 2004, expiring December 31, 2025. This tax is expected to generate \$5,045,500 in FY 14 and will be used for County road projects. The County's share (effective January 2014) of proceeds is 85.48% based on the transportation expenses incurred during the period from FY 08 through FY 12 relative to those incurred by the three municipalities in Collier County during the same period.



**Collier County Government
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Collier County Impact Fees

Collier County has adopted the use of impact fees as the funding source for capital improvements associated with new development. Impact fees are currently collected for road improvements, parks, libraries, emergency medical services, water and sewer service, correctional facilities, law enforcement facilities, fire, and government facilities. Each impact fee is set by ordinance after a thorough rate study. Revenue estimates for each impact fee are based on analyses of historical trends and overall economic conditions. In general, impact fee collections show a history of significant fluctuations corresponding to building industry trends, general economic conditions and the type of permit issued (i.e., residential, commercial, industrial). Total impact fee collections (all sources) are estimated to be \$22,720,900 in FY 14.

Collier County Impact Fee Revenues

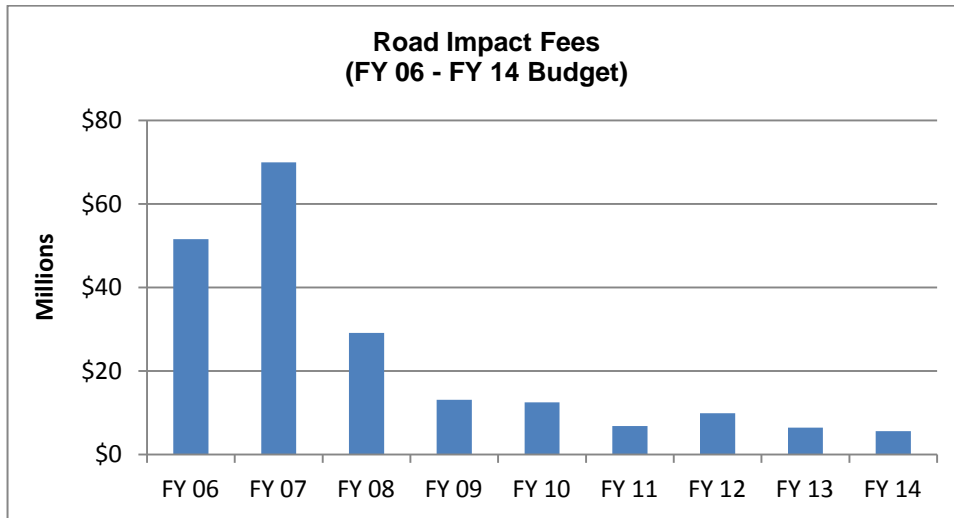
(In thousands)

(000's) Omitted	<u>FY 06</u>	<u>FY 07</u>	<u>FY 08</u>	<u>FY 09</u>	<u>FY 10</u>	<u>FY 11</u>	<u>FY 12</u>	<u>FY 13</u>	<u>FY 14</u>
Road Impact Fees	51,572.3	69,953.4	29,141.3	13,086.9	12,475.2	6,807.4	9,905.6	6,459.0	5,596.2
Regional Parks Incorporated	253.4	138.6	164.7	42.1	103.6	120.9	150.0	200.6	75.0
Reg./Comm. Parks – Unincorp.	8,241.8	6,531.7	2,538.5	2,192.3	3,580.6	2,758.3	4,090.9	6,032.3	4,831.2
EMS	926.7	648.2	382.0	229.8	190.5	146.2	209.7	255.7	199.7
Library	2,146.4	1,129.1	500.4	447.2	668.6	397.1	480.7	633.3	525.3
Correctional Facilities	2,658.3	2,144.6	1,148.2	492.5	446.4	545.1	772.8	1,089.7	835.6
Law Enforcement	574.3	835.7	709.2	368.5	333.3	304.0	467.3	895.4	616.5
Government Facilities	3,790.9	3,370.4	2,059.6	895.6	909.4	896.6	1,181.8	1,687.2	1,239.4
Water	14,525.2	9,767.6	4,887.7	3,216.2	3,742.0	3,844.9	4,361.0	6,769.2	4,400.0
Sewer	14,631.9	10,877.5	4,865.3	3,104.0	3,517.3	3,568.0	4,372.5	6,733.3	4,400.0
Isle of Capri Fire	0.3	5.0	30.9	1.3	1.0	0.3	4.1	1.8	1.0
Ochopee Fire	37.7	35.0	4.1	5.3	1.1	7.8	2.4	0.3	1.0
Total	99,359.2	105,436.8	46,431.9	24,081.7	25,969.0	19,396.6	25,998.8	30,757.8	22,720.9

FY 06 to FY 13 amounts are actual collections, FY 14 is budget amount

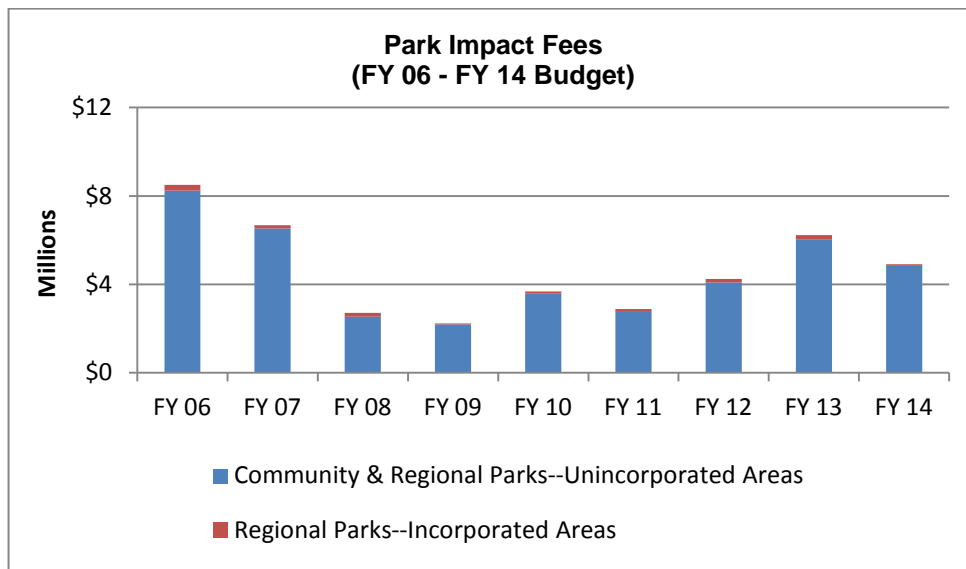
Road Impact Fees

Road Impact Fees are collected from six separate road-planning districts within the County. The funds are used on road projects that benefit the individual districts or provide overall transportation network improvements that benefit the districts. Annual collections of this revenue source have in the past shown large fluctuations due to year-to-year variations in construction activity, thus, they are difficult to project with a great deal of certainty. In addition, (starting in FY 03) upon approval of a site development plan, developers of Planned Unit Developments (PUD's) were required to pay 50% of the total estimated road impact fees up front. In FY 09, 50% upfront money was reduced to 20% per year for 5 years. In FY 14 road impact fee revenue is budgeted at \$5,596,200.



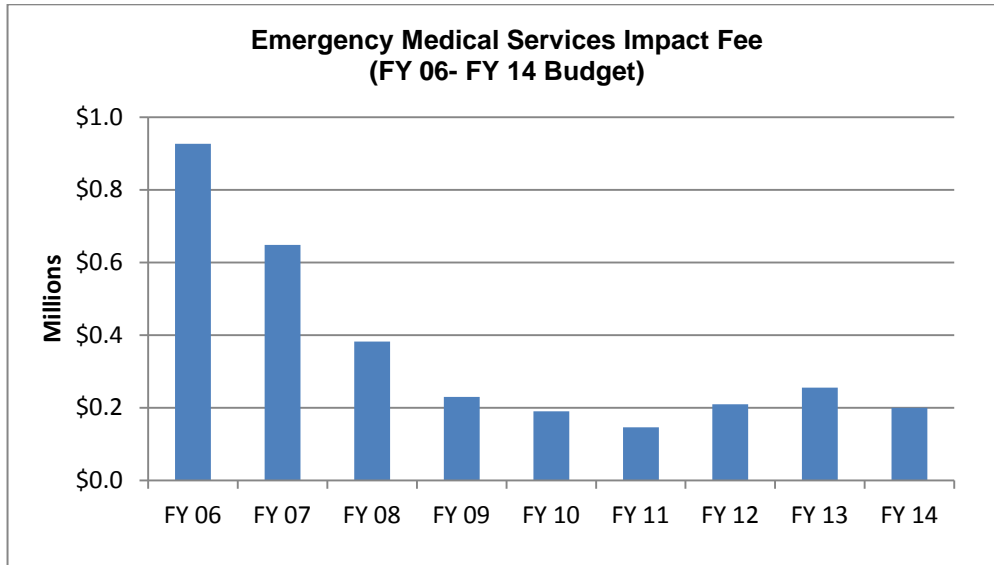
Park Impact Fees

Parks capital improvements were likewise categorized into regional and community park projects. Beginning in the third fiscal quarter of FY 99, impact fees were categorized as Regional Parks—Incorporated Areas and Community and Regional Parks - Unincorporated Area. Parks Impact fees are assessed only on residential construction. For FY 14, Regional Parks -Incorporated Areas impact fee revenue is estimated to be \$75,000, while Community and Regional Parks - Unincorporated Area impact fee revenue is budgeted at \$4,831,200.



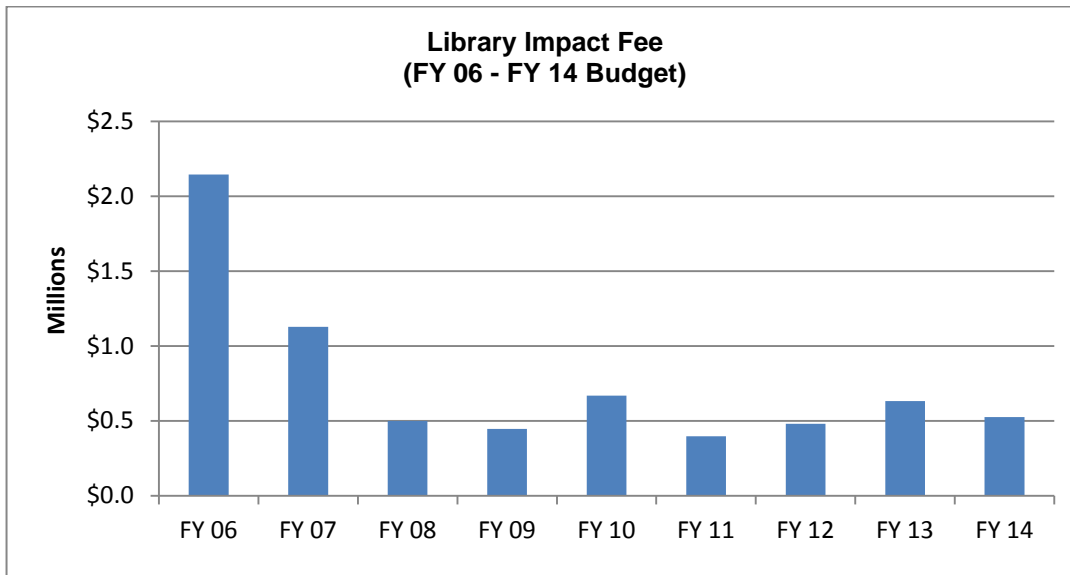
EMS Impact Fees

Emergency Medical Services (EMS) Impact Fees were originally implemented in FY 92 and are used to fund growth driven EMS facility and equipment needs. For FY 14, EMS impact fee revenue is estimated at \$199,700. EMS impact fee revenue is particularly sensitive to the types of permits issued.



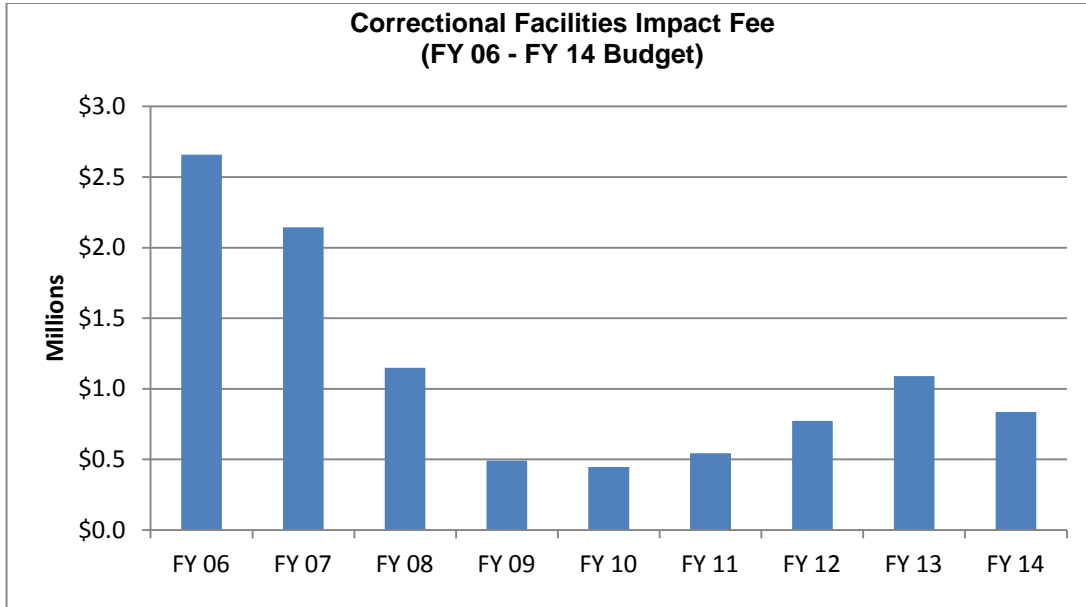
Library Impact Fees

Library Impact Fees are used to fund growth related facility additions and expansions, as well as the acquisition of library materials necessary to maintain a 1.87 books per capita ratio. Library Impact fee is assessed only on residential construction. For FY 14, there is \$525,300 in budgeted library impact fee revenue.



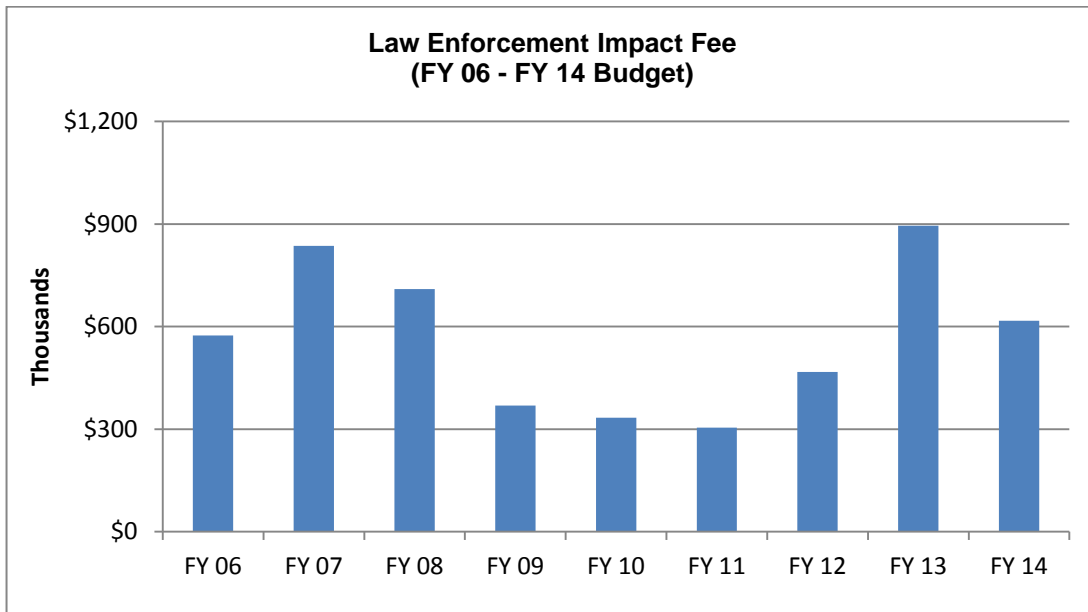
Correctional Facilities Impact Fee

The Correctional Facilities Impact Fee was implemented in FY 99 and is used to fund growth driven jail facility expansions/additions. For FY 14, there is \$835,600 in budgeted Correctional Facilities impact fee revenue. Actual revenues received are highly variable based on the types of commercial buildings permitted in a given year.



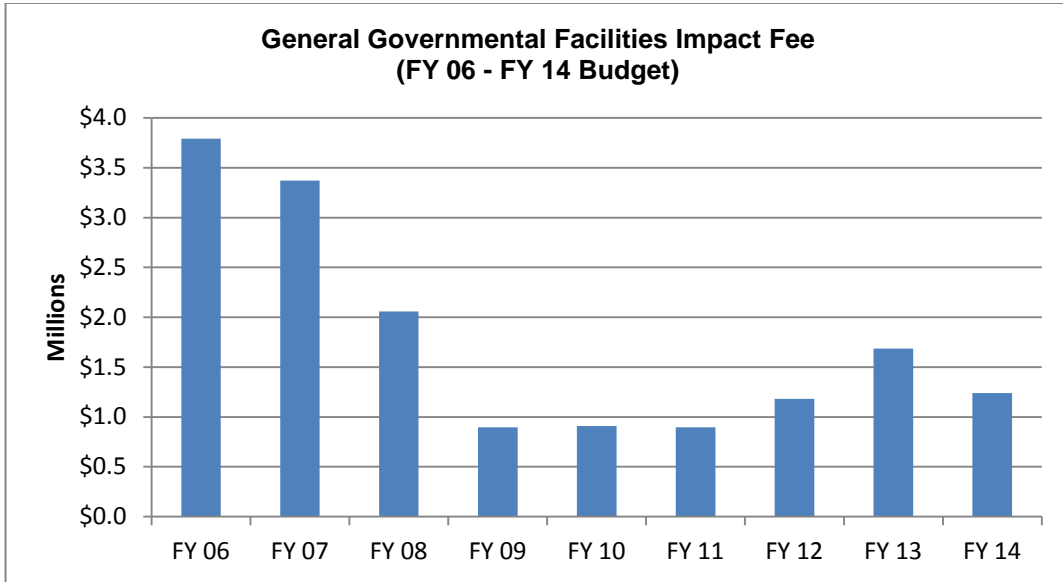
Law Enforcement Impact Fee

The Law Enforcement Impact Fee was implemented in FY 05 and is used to fund growth driven law enforcement equipment and facility additions. For FY 14, Law Enforcement impact fee is revenue estimated at \$616,500.



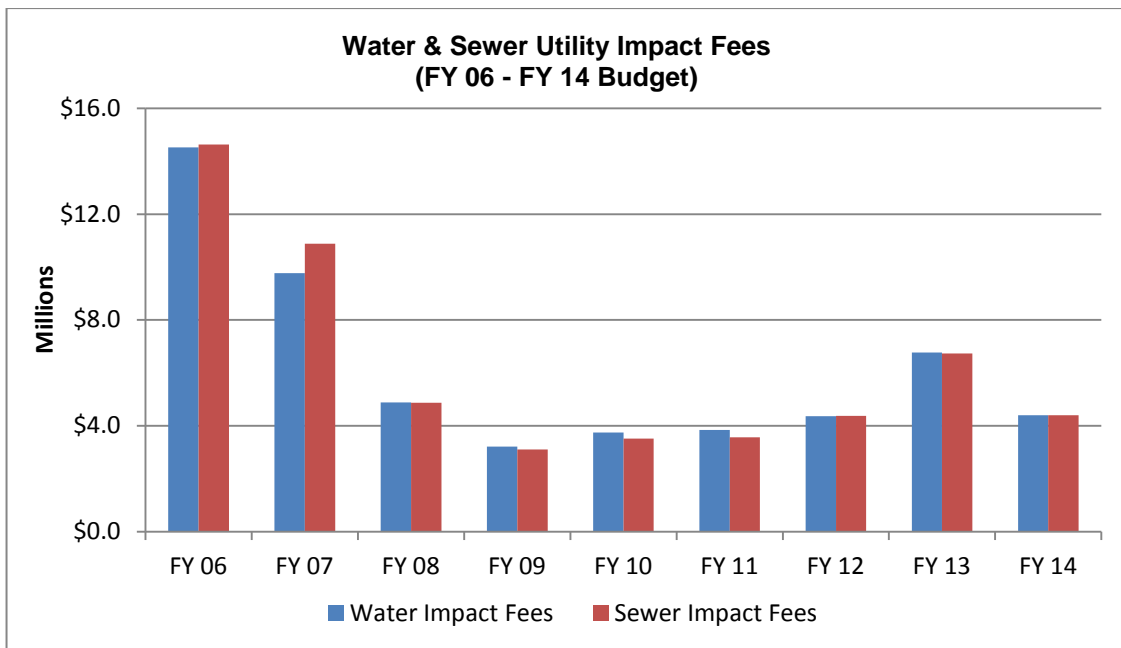
General Governmental Facilities Impact Fee

This was implemented in FY 04 and is used to fund growth driven facility expansions and additions. For FY 14, General Governmental Facilities impact fee revenue is estimated at \$1,239,400. It must be noted that actual revenues received are highly variable based on the types of commercial buildings permitted in a given year.



Water & Sewer Utility Impact Fees

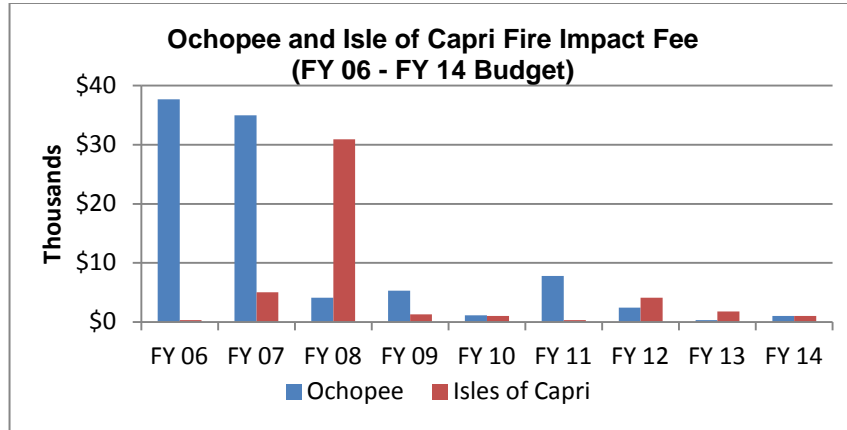
Water & Sewer Utility Impact Fees are used to fund growth driven water and sewer facility expansions and additions. For FY 14, water impact fees are estimated at \$4,400,000 and sewer impact fees are estimated at \$4,400,000.



**Collier County Government
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Ochopee/Isles of Capri Fire Impact Fees

These were implemented in FY 98 and are used to fund growth driven fire facility and equipment needs. For FY 13, there is \$1,000 budgeted in Ochopee Fire impact fee revenue; there is \$1,000 budgeted in the Isles of Capri impact fee district. The large spikes in the Isles of Capri impact fee revenue in prior years were attributable to large development projects.



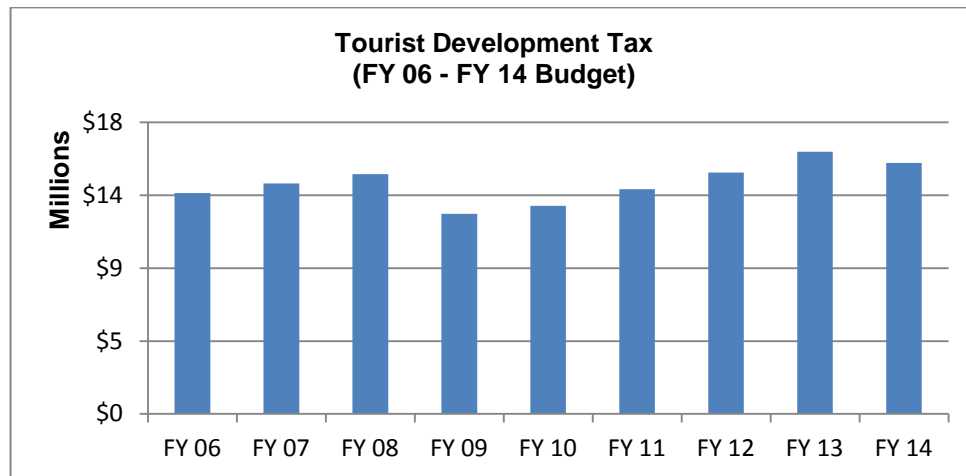
Tourist Development Tax Revenue

In November 1990, Collier County voters approved the implementation of a 3% tourist tax; 2% was allocated for beach renourishment and tourism promotion and 1% was allocated for debt service on a baseball stadium. This tax was challenged in the courts, and the County ceased collecting the 3% tourist tax. In November 1992, voters approved a new tourist tax plan of 2%. This 2% tax was implemented in January 1993. In January 1996, this tax was increased by 1% for the county beach renourishment program. In August 2005, this tax was increased by 1% for additional tourism promotion.

Revenue is budgeted conservatively as it is recognized that state and national economic trends, stock market fluctuations, and hurricane activity can all negatively impact tourism in South Florida. FY 14 budgeted revenue is projected at \$15,498,700 and it is anticipated that any decrease in tourism dollars due to economic conditions will fall within the 5% revenue reserve.

(000's) Omitted	<u>FY 06</u>	<u>FY 07</u>	<u>FY 08</u>	<u>FY 09</u>	<u>FY 10</u>	<u>FY 11</u>	<u>FY 12</u>	<u>FY 13</u>	<u>FY 14</u>
Tourist Development Tax	13,629.3	14,228.6	14,795.6	12,345.1	12,856.5	13,883.7	14,898.1	16,183.4	15,498.7

FY 06 to FY 13 amounts are actual collections, FY 14 is budget amount



**Collier County Government
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Service Charges/Enterprise Fund Revenues

Where appropriate, Collier County charges fees for services provided. The Parks and Recreation Department and the Community Development Division are the two areas where charges for services are most prevalent. The Parks and Recreation Department charges for admission to the Sun-N-Fun water park, the Golden Gate Aquatic Facility and the numerous athletic and recreational programs it conducts. The Community Development Division charges fees for building and related permits.

Enterprise funds are set up to account for activities that are operated similarly to private enterprises, such as the County Water-Sewer District, Solid Waste Disposal, Emergency Medical Services, and the Collier County Airport Authority.

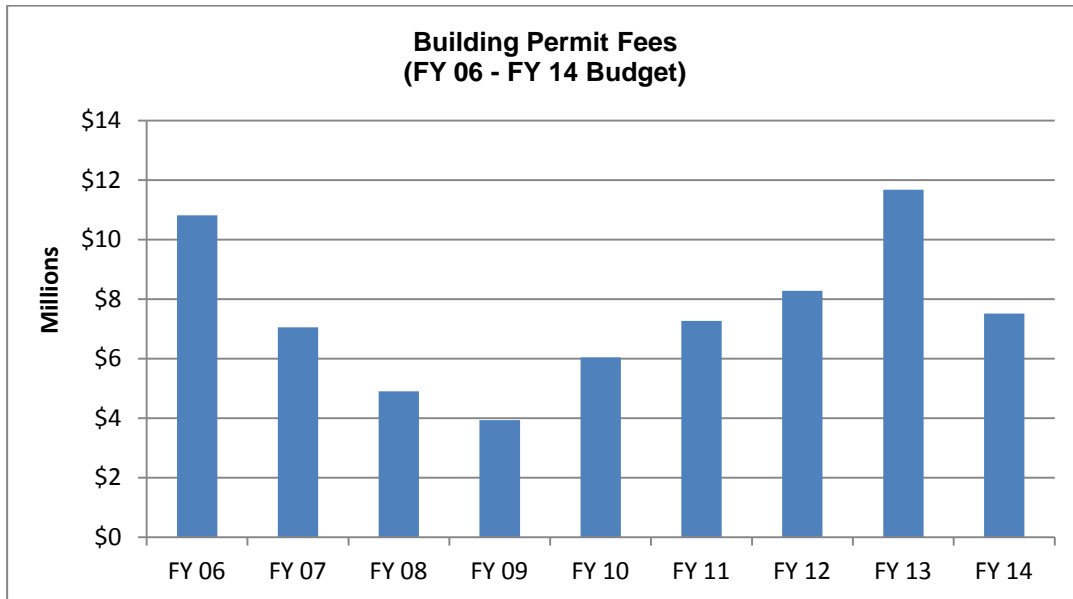
Service Charges/Enterprise Fund Revenues
(In Thousands)

(000's) Omitted	<u>FY 06</u>	<u>FY 07</u>	<u>FY 08</u>	<u>FY 09</u>	<u>FY 10</u>	<u>FY 11</u>	<u>FY 12</u>	<u>FY 13</u>	<u>FY 14</u>
Building Permits	10,814.0	7,054.3	4,901.6	3,935.5	6,041.1	7,271.4	8,278.9	11,676.9	7,519.7
Water Revenue	35,267.7	42,231.6	46,350.5	48,148.8	45,110.4	46,776.6	45,694.4	44,716.9	45,422.0
Sewer Revenue	39,036.9	43,850.9	47,686.8	50,111.9	50,402.6	52,102.3	52,736.1	52,569.1	52,940.0
Landfill Tipping	17,915.0	16,508.1	15,656.4	13,159.3	9,003.3	8,667.8	8,646.5	8,643.8	9,351.4
Mandatory Fees	14,543.4	16,096.4	17,237.1	17,827.9	17,968.3	18,436.3	18,575.7	18,741.0	18,867.4
Ambulance Fees	8,665.5	8,632.2	9,132.8	9,418.3	10,017.8	9,600.5	10,330.7	9,726.6	9,895.0
Airport Fees	2,464.3	2,852.9	3,525.5	2,350.6	2,515.5	2,937.2	2,750.2	3,021.8	3,345.1
Total	128,706.8	137,226.4	144,490.7	144,952.3	141,059.0	145,792.1	147,012.5	149,096.1	147,340.6

FY 06 to FY 13 amounts are actual collections, FY 14 is budget amount

Building Permit Fees

The Community Development Division charges for building and various other permits required of the construction and development industry. Based on the actual permit levels experienced in FY 13, building permit revenue is conservatively budgeted at \$7,519,700 in FY 14.

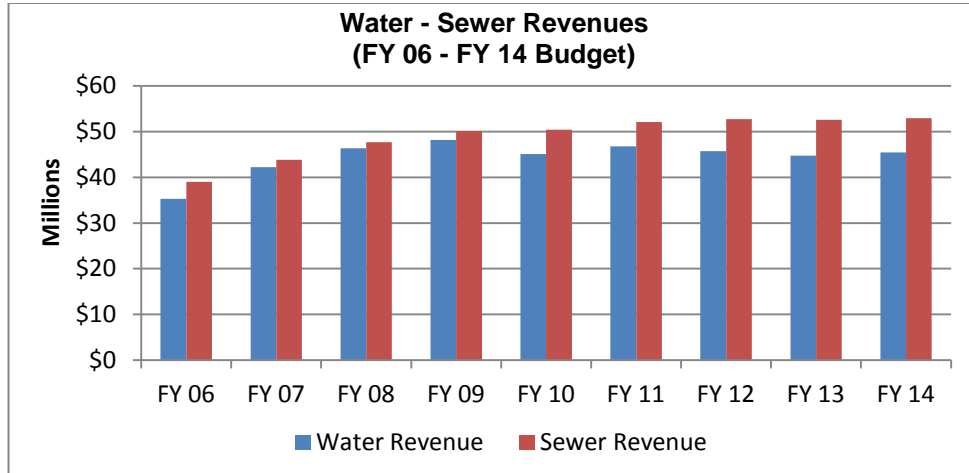


**Collier County Government
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Water -Sewer District Revenue

The Water-Sewer District rates are set by ordinance. Water rates include a base rate plus a volume usage charge that is designed to encourage water conservation. The sewer rates also include a base charge and a volume charge based on water usage, however for residential customers, there is a cap on the volume charge to take into account that not all water used is returned via the sewer system (e.g. swimming pools, lawn watering).

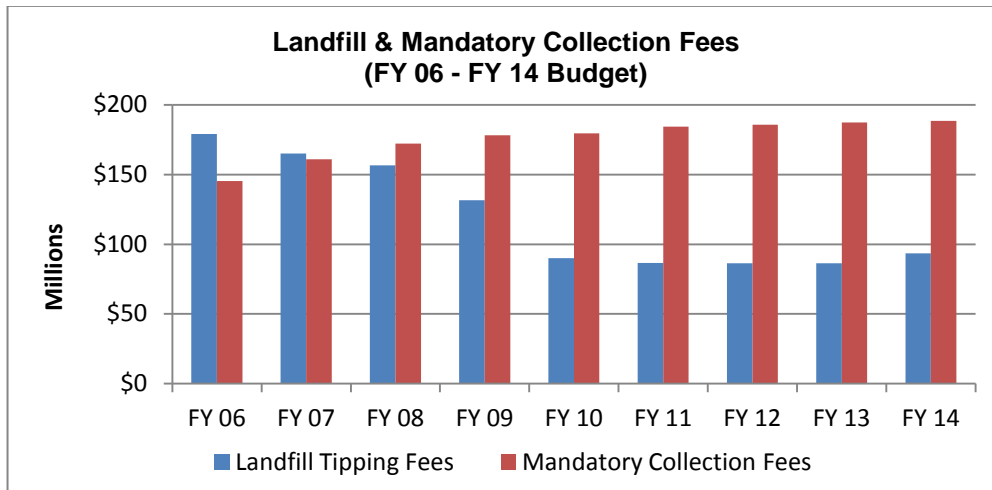
Projected FY 14 water and wastewater revenues are \$45,422,000 and \$52,940,000 respectively. These revenues continue to reflect the revised rate structure. Recent rate changes included an inverted rate schedule (the more a customer uses, the more the customer pays) designed to promote water conservation.



Landfill/Mandatory Collection Fees

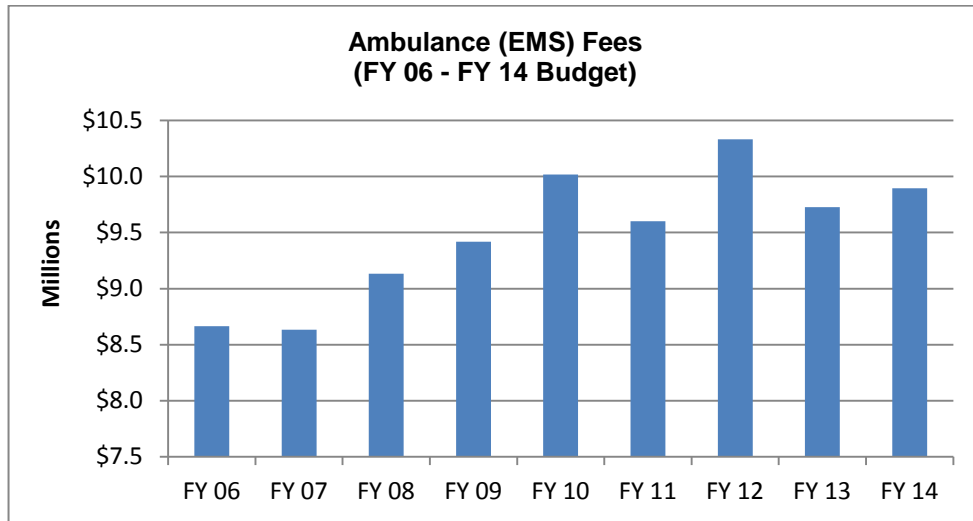
Landfill tipping fees are the primary source of revenue for the Solid Waste Disposal Department, estimated at \$9,351,400 in FY 14. Landfill tipping fee revenue reflects an increase in anticipated tonnage processed, as well as a CPI rate adjustment. Note: Tonnage processed at the landfill sites has moderated due to increased recycling efforts.

Mandatory Collection fees: Single family residences have been required to have garbage disposed of through the County's contractor since January 1991. Residents are billed for the cost of this collection and disposal service that is estimated to be approximately \$18,867,400 in FY 14. Mandatory collection fee rates stayed the same with rates of \$173.49 in Collier County (District 1) and \$165.28 in Immokalee (District 2).



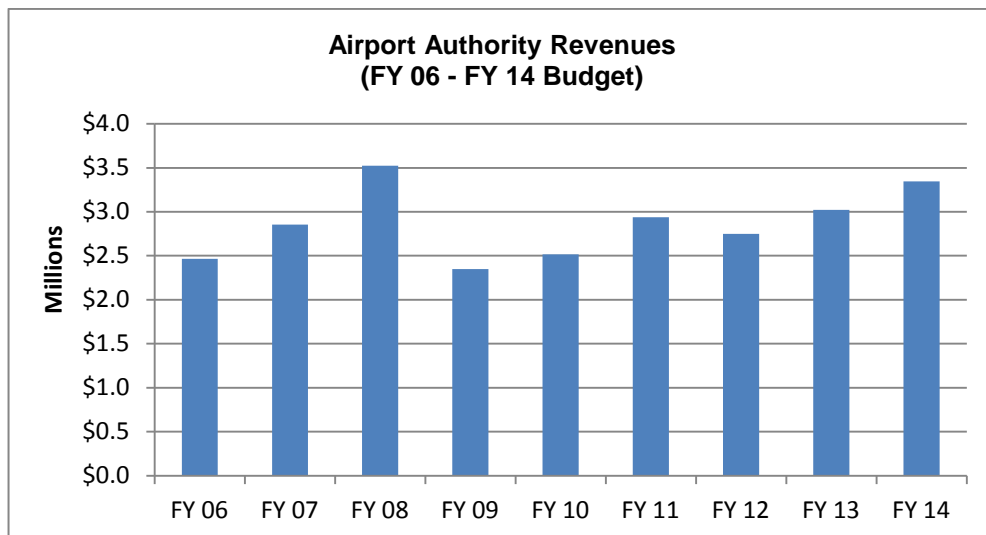
Ambulance (EMS) Fees

The Emergency Medical Service department (EMS) is funded through a mix of General Fund support and ambulance user fees. The user fees are evaluated annually to maximize revenue and thereby reduce the subsidy from the General Fund. During the course of FY 07, Collier County transitioned to a contracted ambulance billing service. Actual ambulance fee revenue collected is a function of economic conditions, insurance carriers paying less than full billings (short pay) as well as a shift from commercial payments to private (uninsured/underinsured) payers. Ambulance fees are budgeted at \$9,895,000 in FY 14 based estimated collections projected by the billing service provider.



Airport Authority Revenue

Airport Authority operations are funded through a mixture of General Fund support and fees for services. The primary enterprise revenues are from fuel sales, T-hangar leases, and other facility leases. Revenue generated at the Marco Island Executive Airport is estimated to be \$2,241,500 in FY 14. Revenues at the Immokalee Regional Airport are planned to be \$988,900 while revenue generated at Everglades City Airpark is expected to be \$114,700. FY 14 total Airport Authority revenue from all sources is 10.7% higher than FY 13 actual receipts. The increase is primarily attributable to aviation fuel sales which comprise approximately 78.7% of all Airport Authority revenue.



**Collier County Government
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Property Tax Rates

Fund Title	Fund No.	Prior Year Millage Rate	Rolled Back Millage Rate	Adopted Millage Rate	% Change Frm. Rolled Back
General Fund	001	3.5645	3.4785	3.5645	2.47%
Water Pollution Control	114	0.0293	0.0286	0.0293	2.45%
		3.5938	3.5071	3.5938	2.47%
Unincorporated Area General Fund	111	0.7161	0.7024	0.7161	1.95%
Golden Gate Community Center	130	0.1990	0.1939	0.1909	-1.55%
Victoria Park Drainage	134	0.0479	0.0458	0.0479	4.59%
Naples Park Drainage	139	0.0090	0.0085	0.0085	0.00%
Vanderbilt Beach MSTU	143	0.5000	0.4897	0.5000	2.10%
Isle of Capri Fire	144	2.0000	1.9830	2.0000	0.86%
Ochopee Fire Control	146	4.0000	4.0755	4.0000	-1.85%
Collier County Fire	148	2.0000	1.8067	2.0000	10.70%
Goodland/Horr's Island Fire MSTU	149	1.2760	1.3342	1.2760	-4.36%
Sabal Palm Road MSTU	151	0.1000	0.0416	0.1000	140.38%
Golden Gate Parkway Beautification	153	0.4753	0.4583	0.4583	0.00%
Lely Golf Estates Beautification	152	2.0000	1.9355	2.0000	3.33%
Hawksridge Stormwater Pumping MSTU	154	0.0500	0.0482	0.0482	0.00%
Radio Road Beautification	158	0.3210	0.3185	0.3185	0.00%
Forest Lakes Roadway & Drainage MSTU	159	1.1551	1.1527	1.1610	0.72%
Immokalee Beautification MSTU	162	0.9354	0.9162	0.9162	0.00%
Bayshore Avalon Beautification	163	2.3754	2.3604	2.3604	0.00%
Haldeman Creek Dredging	164	0.7735	0.7348	0.7348	0.00%
Rock Road	165	3.0000	2.9672	3.0000	1.11%
Radio Road East MSTU	166	0.2401	0.2306	0.2306	0.00%
Conservation Collier	172	0.1651	0.1610	0.0000	-100.00%
Forest Lakes Debt Service	259	2.8449	2.8391	2.8390	0.00%
Radio Road East Debt Service	266	0.2319	0.2227	0.2193	-1.53%
Conservation Collier Debt Service (2005)	272	0.0849	0.0828	0.0000	-100.00%
Collier County Lighting	760	0.1631	0.1578	0.1631	3.36%
Pelican Bay MSTBU	778	0.0857	0.0849	0.0857	0.94%
Aggregate Millage Rate		4.3214	4.2222	4.1518	-1.67%

**Collier County Government
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Property Tax Dollars

Fund Title	Fund No.	Prior Year Adjusted Tax Dollars	Current Year Rolled Back Tax Dollars	Adopted Tax Dollars	% Change Frm. Rolled Back
General Fund	001	206,110,252	211,224,461	216,446,627	2.47%
Water Pollution Control	114	1,713,838	1,736,674	1,779,180	2.45%
		207,824,090	212,961,135	218,225,807	2.47%
Unincorporated Area General Fund	111	25,602,482	26,181,591	26,692,251	1.95%
Golden Gate Community Center	130	282,170	286,349	281,919	-1.55%
Victoria Park Drainage	134	1,236	1,235	1,292	4.62%
Naples Park Drainage	139	7,758	7,790	7,790	0.00%
Vanderbilt Beach MSTU	143	952,027	954,352	974,425	2.10%
Isle of Capri Fire	144	1,012,509	1,020,654	1,029,404	0.86%
Ochopee Fire Control	146	1,242,744	1,249,556	1,226,407	-1.85%
Collier County Fire	148	274,889	275,655	305,147	10.70%
Goodland/Horr's Island Fire MSTU	149	93,695	94,006	89,906	-4.36%
Sabal Palm Road MSTU	151	914	913	2,194	140.31%
Lely Golf Estates Beautification	152	185,395	185,829	192,021	3.33%
Golden Gate Parkway Beautification	153	245,375	246,067	246,067	0.00%
Hawksridge Stormwater Pumping MSTU	154	2,645	2,646	2,646	0.00%
Radio Road Beautification	158	306,850	308,219	308,219	0.00%
Forest Lakes Roadway & Drainage MSTU	159	149,835	149,903	150,983	0.72%
Immokalee Beautification MSTU	162	274,148	277,402	277,402	0.00%
Bayshore Avalon Beautification	163	837,350	840,240	840,240	0.00%
Haldeman Creek Dredging	164	51,401	51,645	51,645	0.00%
Rock Road	165	30,070	30,278	30,613	1.11%
Radio Road East MSTU	166	81,520	83,199	83,199	0.00%
Conservation Collier	172	9,657,155	9,776,380	0	-100.00%
Forest Lakes Debt Service	259	369,028	369,212	369,199	0.00%
Radio Road East Debt Service	266	78,736	80,349	79,122	-1.53%
Conservation Collier Debt Service (2005)	272	4,966,036	5,027,853	0	-100.00%
Collier County Lighting	760	620,446	624,322	645,291	3.36%
Pelican Bay MSTBU	778	440,396	441,293	445,451	0.94%
Total Taxes Levied		255,590,900	261,528,073	252,558,640	
Aggregate Taxes		250,177,100	256,050,659	252,110,319	

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Taxable Property Values

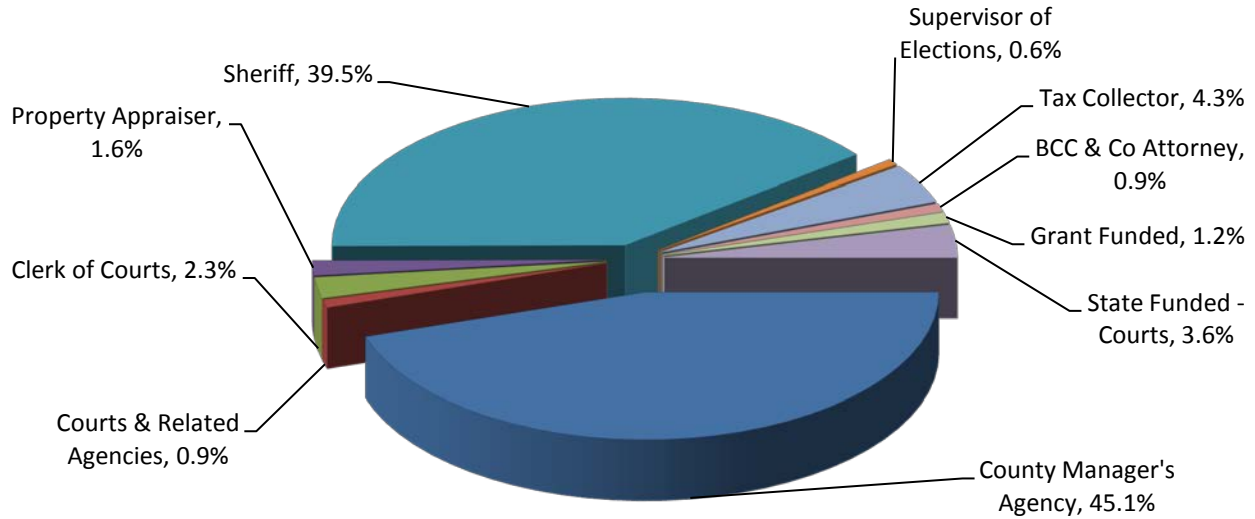
Fund Title	Fund No.	Prior Year Gross Taxable Value	Current Year Adjusted Taxable Value	Current Year Gross Taxable Value	% Change
<u>County Wide Taxable Values</u>					
General Fund	001	58,492,762,303	59,972,601,105	60,722,857,859	3.81%
Water Pollution Control	114	58,492,762,303	59,972,601,105	60,722,857,859	3.81%
<u>Dependent Districts and MSTU's</u>					
Unincorporated Area General Fund	111	36,026,786,779	36,742,716,862	37,274,474,478	3.46%
Golden Gate Community Center	130	1,417,939,719	1,455,128,882	1,476,787,032	4.15%
Victoria Park Drainage	134	25,800,371	26,970,405	26,977,258	4.56%
Naples Park Drainage	139	861,946,039	911,102,184	916,454,600	6.32%
Vanderbilt Beach MSTU	143	1,904,053,751	1,944,209,380	1,948,849,572	2.35%
Isle of Capri Fire	144	506,254,523	510,583,446	514,702,011	1.67%
Ochopee Fire Control	146	310,685,963	304,932,334	306,601,844	-1.31%
Collier County Fire	148	137,444,344	152,152,652	152,573,507	11.01%
Goodland/Horr's Island Fire MSTU	149	73,429,053	70,224,928	70,458,981	-4.04%
Sabal Palm Road MSTU	151	9,137,285	21,944,403	21,944,403	140.16%
Lely Golf Estates Beautification	152	92,697,303	95,787,728	96,010,647	3.57%
Golden Gate Parkway Beautification	153	516,253,177	535,348,974	536,912,682	4.00%
Hawksridge Stormwater Pumping MSTU	154	52,900,675	54,845,616	54,891,794	3.76%
Radio Road Beautification	158	955,918,992	963,491,650	967,719,885	1.23%
Forest Lakes Roadway & Drainage MSTU	159	129,715,669	129,980,985	130,045,455	0.25%
Immokalee Beautification MSTU	162	293,080,859	299,236,129	302,774,662	3.31%
Bayshore Avalon Beautification	163	352,508,901	354,744,318	355,973,519	0.98%
Haldeman Creek Dredging	164	66,452,318	69,950,913	70,284,334	5.77%
Rock Road	165	10,023,393	10,134,089	10,204,176	1.80%
Radio Road East MSTU	166	339,525,637	353,479,952	360,794,734	6.26%
Conservation Collier	172	58,492,762,303	59,972,601,105	60,722,857,859	3.81%
Forest Lakes Debt Service	259	129,715,669	129,980,985	130,045,455	0.25%
Radio Road East Debt Service	266	339,525,637	353,479,952	360,794,734	6.26%
Conservation Collier Debt Service (2005)	272	58,492,762,303	59,972,601,105	60,722,857,859	3.81%
Collier County Lighting	760	3,804,083,724	3,932,311,161	3,956,415,218	4.00%
Pelican Bay MSTBU	778	5,138,804,912	5,189,882,510	5,197,797,456	1.15%

Employment Summary

The chart below provides a breakdown of the 3,472.3 FTE's funded in the FY 14 budget. This includes employees working within the County Manager's Agency, within the agencies of the Elected Public Officials; grant funded position and Court-related operations funded by the State. The majority of employees are concentrated within the County Manager's Agency and the Sheriff's Office.

Collier County Employment Summary - FY 14

Total County Employees = 3,472.3



The chart below provides a breakdown of the 1,565.7 permanent FTE's employed within the County Manager's Agency.

Collier County Employment Summary - FY 14

Total County Manager's Agency Employees = 1,565.7



Public Services Division - The Public Services Division had a net FTE increase of 2.05.

- Add one (1) Maintenance Specialist position to Museum Operations.
- Add one (1) net position to the Parks & Recreation Department
- Add .05 FTE adjustment to a grant funded FTE in the HHVS Department

Public Utilities Division – The Public Utilities Division decreased TEs by 3.0.

- The Public Utilities Division eliminated a net three (3.0) positions between the Water, Wastewater and Solid Waste Departments.

Growth Management Division – The Growth Management Division increased FTEs by 22. The additional positions were approved by the Board in mid FY 13 in response to a rebound in development and building activity. The majority of these positions involved reclassifying temporary positions to regular FTEs.

- Four (4.0) FTEs were added to Growth Management Administration in the Planning & Regulatory Administration Section.
- Five (5) positions were added to the Planning Department, three (3) in Zoning & Land Development Review and two (2) in the Office of the Land Use Hearing Officer created in mid FY 13.
- Twelve (12) positions were added to the Regulation Department primarily in Building Review & Permitting.
- One (1) position was added to Metropolitan Planning Organization (MPO) in mid FY 13 to consolidate administrative duties.

Courts

- A part-time position in Courts was increased by an additional .25 FTE to become a full-time position.

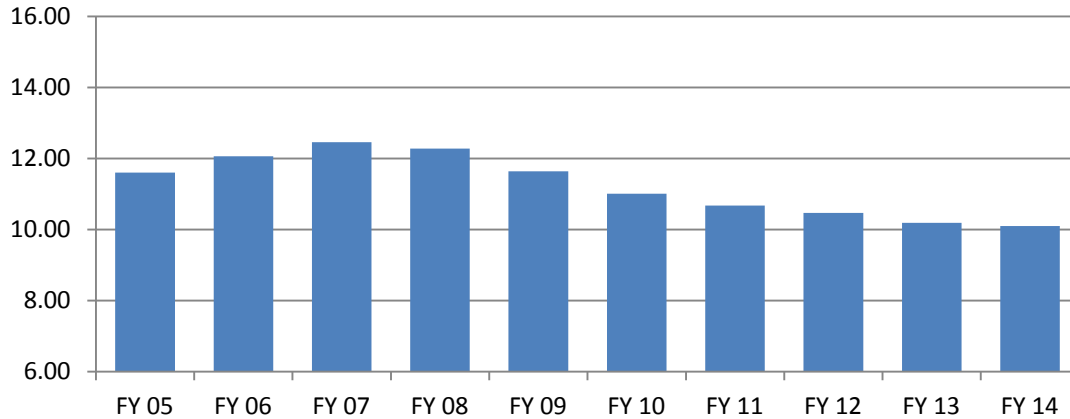
Constitutional Officers –The Constitutional Officers had a net increase of .5 FTEs.

- The Property Appraiser decreased positions by 4 FTEs.
- The Clerk of Courts Board paid positions increased by 4.5 FTEs. The Clerk's State funded FTE count is unchanged from the prior year.
- Budgeted FTEs remained at FY 13 levels for:
 - Supervisor of Elections
 - Tax Collector
 - Sheriff's Office

Employees to Permanent Population

The ratio of employees to permanent population is a benchmark that provides a measurement of relative government size. The graph and chart below illustrates that ratio for the last ten years.

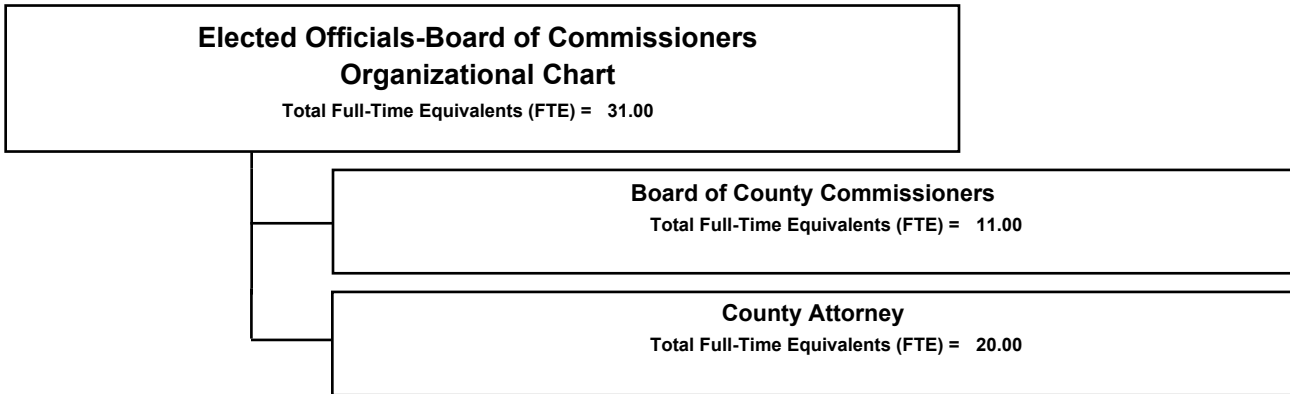
**Employees (FTEs) to Permanent Population
(per 1,000 Population)**



Fiscal Year	County Employees Funded FTE's	Permanent Population*	Employees (FTEs) Per 1,000 Population
2003	3,357	282,878	11.87
2004	3,336	293,304	11.37
2005	3,526	303,893	11.60
2006	3,747	310,585	12.06
2007	3,908	313,657	12.46
2008	3,879	315,928	12.28
2009	3,701	318,120	11.63
2010	3,551	322,653	11.01
2011	3,490	326,817	10.68
2012	3,483	332,627	10.47
2013	3,446	338,230	10.19
2014	3,472	343,928	10.10

*Source: Bureau of Economic and Business Research, University of Florida & Collier County Comprehensive Planning Section.

Elected Officials-Board of Commissioners



Elected Officials-Board of Commissioners

Board of County Commissioners

The following five (5) Commissioners are elected by district and are responsible for establishing policies to protect the health, safety, welfare and quality of life for Collier County citizens.

District 1	Donna Fiala
District 2	Georgia Hiller
District 3	Tom Henning
District 4	Fred Coyle
District 5	Tim Nance

In addition to the elected officials, there are six (6) administrative positions in the Board Office.

The County Attorney, Jeffrey Klatzkow, and his staff provide legal services to the Board of County Commissioners and the County Manager's Agency. There are twenty (20.0) permanent positions in the County Attorney's Office.

The primary funding source for the Board of County Commissioners and the County Attorney is General Fund revenue.

The phone numbers for these offices are:

252-8097 - Board of County Commissioners
252-8400 - County Attorney

Collier County Government
Fiscal Year 2014 Adopted Budget

Elected Officials-Board of Commissioners

Division Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	3,302,947	3,512,600	3,240,900	3,545,800	-	3,545,800	0.9%
Operating Expense	3,445,971	3,791,000	5,284,000	3,891,200	-	3,891,200	2.6%
Indirect Cost Reimburs	2,122,800	2,164,000	2,164,000	2,058,400	-	2,058,400	(4.9%)
Capital Outlay	13,006	-	-	-	-	-	na
Grants and Aid	-	-	-	50,000	-	50,000	na
Remittances	4,082,133	4,378,000	4,798,600	4,414,400	-	4,414,400	0.8%
Total Net Budget	12,966,858	13,845,600	15,487,500	13,959,800	-	13,959,800	0.8 %
Total Budget	12,966,858	13,845,600	15,487,500	13,959,800	-	13,959,800	0.8%

Appropriations by Department	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Board of County Commissioners	10,424,383	11,152,100	12,684,400	11,208,200	-	11,208,200	0.5%
County Attorney	2,542,474	2,693,500	2,803,100	2,751,600	-	2,751,600	2.2%
Total Net Budget	12,966,858	13,845,600	15,487,500	13,959,800	-	13,959,800	0.8%
Total Budget	12,966,858	13,845,600	15,487,500	13,959,800	-	13,959,800	0.8%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Board of Commissioners

Division Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	362,769	366,000	362,000	362,000	-	362,000	(1.1%)
Miscellaneous Revenues	25,683	4,200	9,700	4,200	-	4,200	0.0%
Interest/Misc	112	-	100	-	-	-	na
Net Cost General Fund	9,576,001	10,452,000	11,555,500	10,636,300	-	10,636,300	1.8%
Net Cost MSTU General Fund	2,953,700	2,988,000	3,520,900	2,917,900	-	2,917,900	(2.3%)
Trans fm 001 Gen Fund	36,000	39,000	38,900	42,800	-	42,800	9.7%
Carry Forward	27,300	-	400	-	-	-	na
Less 5% Required By Law	-	(3,600)	-	(3,400)	-	(3,400)	(5.6%)
Total Funding	12,981,565	13,845,600	15,487,500	13,959,800	-	13,959,800	0.8%

Division Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Board of County Commissioners	11.00	11.00	11.00	11.00	-	11.00	0.0%
County Attorney	22.00	20.00	20.00	20.00	-	20.00	0.0%
Total FTE	33.00	31.00	31.00	31.00	-	31.00	0.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Board of Commissioners

Board of County Commissioners

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	1,099,131	1,285,500	1,137,200	1,257,500	-	1,257,500	(2.2%)
Operating Expense	3,120,320	3,324,600	4,584,600	3,427,900	-	3,427,900	3.1%
Indirect Cost Reimburs	2,122,800	2,164,000	2,164,000	2,058,400	-	2,058,400	(4.9%)
Grants and Aid	-	-	-	50,000	-	50,000	na
Remittances	4,082,133	4,378,000	4,798,600	4,414,400	-	4,414,400	0.8%
Net Operating Budget	10,424,383	11,152,100	12,684,400	11,208,200	-	11,208,200	0.5%
Total Budget	10,424,383	11,152,100	12,684,400	11,208,200	-	11,208,200	0.5%

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Board Of County Commissioners (001)	1,018,776	1,124,800	963,800	1,144,100	-	1,144,100	1.7%
Other General Administration (001)	6,451,908	7,039,300	8,199,700	7,146,200	-	7,146,200	1.5%
Other General Administration (111)	2,953,700	2,988,000	3,520,900	2,917,900	-	2,917,900	(2.3%)
Total Net Budget	10,424,383	11,152,100	12,684,400	11,208,200	-	11,208,200	0.5%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	10,424,383	11,152,100	12,684,400	11,208,200	-	11,208,200	0.5%

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	25,334	4,200	9,700	4,200	-	4,200	0.0%
Net Cost General Fund	7,445,349	8,159,900	9,153,800	8,286,100	-	8,286,100	1.5%
Net Cost MSTU General Fund	2,953,700	2,988,000	3,520,900	2,917,900	-	2,917,900	(2.3%)
Total Funding	10,424,383	11,152,100	12,684,400	11,208,200	-	11,208,200	0.5%

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Board Of County Commissioners (001)	11.00	11.00	11.00	11.00	-	11.00	0.0%
Total FTE	11.00	11.00	11.00	11.00	-	11.00	0.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Board of Commissioners

**Board of County Commissioners
Board Of County Commissioners (001)**

Mission Statement

The Board of County Commissioners consists of 5 elected officials who, as the chief legislative body of the County, are responsible for providing services to protect the health, safety, welfare, and quality of life of the citizens of Collier County.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration/Overhead	6.00	723,118	-	723,118
Funding for providing services to protect the health, safety, welfare, and quality of life of Collier County Citizens and the creation and coordination of advisory committees.				
Community Relations	5.00	417,282	-	417,282
Includes responding to community needs, proclamations and service awards, citizen requests and complaints.				
Professional Development	-	3,700	-	3,700
Includes cell phones, attending conferences and seminars, county car, mileage reimbursement, and organizational development.				
Current Level of Service Budget				
	11.00	1,144,100	-	1,144,100

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	941,060	1,035,500	887,200	1,057,500	-	1,057,500	2.1%
Operating Expense	77,716	89,300	76,600	86,600	-	86,600	(3.0%)
Net Operating Budget	1,018,776	1,124,800	963,800	1,144,100	-	1,144,100	1.7%
Total Budget	1,018,776	1,124,800	963,800	1,144,100	-	1,144,100	1.7%
Total FTE	11.00	11.00	11.00	11.00	-	11.00	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	24	-	-	-	-	-	na
Net Cost General Fund	1,018,752	1,124,800	963,800	1,144,100	-	1,144,100	1.7%
Total Funding	1,018,776	1,124,800	963,800	1,144,100	-	1,144,100	1.7%

Forecast FY 2013:

Personal services make up over 92% of the budget. Forecast expenses decreased primarily because the Executive Manager to the BCC and several Executive Aides to the BCC positions were vacant during the year.

The BCC office underwent reorganization with the creation of a cost center for common expenses and one for each of the Commissioners that will track individual expenses. The decrease in operating expenses is primarily due to less travel expenses by the Commissioners.

Current FY 2014:

Once again, Personal services will make up over 92% of the appropriation and will rise due to increases for health insurance, worker's compensation, and a Board approved salary adjustment for staff in addition to a State mandated increase for Commissioner's salaries.

Operating expenses decreased slightly due to IT charges being lower than in FY13.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Board of Commissioners

**Board of County Commissioners
Other General Administration (001)**

Mission Statement

To account for expenses not attributable to a department but the County as a whole.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Juvenile Detention Centers	-	2,400,000	-	2,400,000
Remittance for housing juvenile offenders in state-run detention centers.				
Naples CRA	-	1,514,400	-	1,514,400
Remittance to the Naples Community Redevelopment Agency (CRA).				
Unemployment	-	200,000	-	200,000
Account for costs for unemployment.				
Insurance Premiums	-	1,658,900	-	1,658,900
Account for centralized insurance premiums.				
Countywide Costs	-	672,900	4,200	668,700
Account for Countywide costs not attributable to a department such as postage for tax bills, dues and membership for the Florida Association of Counties, utilities for common areas, and tax deed sales.				
Countywide Auditing Costs	-	700,000	-	700,000
Account for countywide auditing costs.				
Current Level of Service Budget	-	7,146,200	4,200	7,142,000

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	158,070	250,000	250,000	200,000	-	200,000	(20.0%)
Operating Expense	2,711,704	2,911,300	3,651,100	2,981,800	-	2,981,800	2.4%
Grants and Aid	-	-	-	50,000	-	50,000	na
Remittances	3,582,133	3,878,000	4,298,600	3,914,400	-	3,914,400	0.9%
Net Operating Budget	6,451,908	7,039,300	8,199,700	7,146,200	-	7,146,200	1.5%
Total Budget	6,451,908	7,039,300	8,199,700	7,146,200	-	7,146,200	1.5%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	25,310	4,200	9,700	4,200	-	4,200	0.0%
Net Cost General Fund	6,426,598	7,035,100	8,190,000	7,142,000	-	7,142,000	1.5%
Total Funding	6,451,908	7,039,300	8,199,700	7,146,200	-	7,146,200	1.5%

Forecast FY 2013:

Operating expenses are higher due to the FY 12 county-wide audit expenditure rolling into FY 13 for payment. Additionally, \$123,500 was spent for postage, freight & UPS.

Forecast remittances include \$2,889,100 for housing of juvenile offenders in state-run Department of Juvenile Justice (DJJ) detention centers and \$1,409,500 to the Naples CRA.

Elected Officials-Board of Commissioners

**Board of County Commissioners
Other General Administration (001)**

Current FY 2014:

Operating expenses are increasing by \$70,500. The most significant increases in expenditures are \$47,000 for the countywide audit, and \$128,900 for postage, freight & UPS. This increase is offset somewhat by a decrease of \$79,700 for the information technology allocation and \$28,900 for general insurance. Unemployment insurance costs are also expected to be \$50,000 below the adopted FY13 budget as the economy continues to recover.

Grants and aid in the amount of \$50,000 is programmed to cover a shortfall at the Collier County Health Department.

Budgeted remittances include \$1,514,400 to the Naples CRA and \$2,400,000 for Collier County's share of the cost of housing and feeding juveniles being held in state-run DJJ Detention Centers. The cost for DJJ includes the usual cost of housing juveniles and an estimated reconciliation of costs that DJJ performs each year.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Board of Commissioners

**Board of County Commissioners
Other General Administration (111)**

Mission Statement

To account for expenses not attributable to a department but to the unincorporated area of the County.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Insurance Premiums	-	324,800	-	324,800
Account for centralized insurance premiums.				
IT Client Support & Computer Lease Payments	-	33,800	-	33,800
Direct IT client support and computer lease payments.				
Indirect Service Charge Payment	-	2,058,400	-	2,058,400
Indirect service charge payment for General Fund provided central services. (Revenue source to the General Fund).				
Misc Reimbursements	-	500,900	-	500,900
Miscellaneous reimbursements, primarily park system contributions to the City of Naples.				
Current Level of Service Budget	-	2,917,900	-	2,917,900

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	330,900	324,000	856,900	359,500	-	359,500	11.0%
Indirect Cost Reimburs	2,122,800	2,164,000	2,164,000	2,058,400	-	2,058,400	(4.9%)
Remittances	500,000	500,000	500,000	500,000	-	500,000	0.0%
Net Operating Budget	2,953,700	2,988,000	3,520,900	2,917,900	-	2,917,900	(2.3%)
Total Budget	2,953,700	2,988,000	3,520,900	2,917,900	-	2,917,900	(2.3%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Net Cost MSTU General Fund	2,953,700	2,988,000	3,520,900	2,917,900	-	2,917,900	(2.3%)
Total Funding	2,953,700	2,988,000	3,520,900	2,917,900	-	2,917,900	(2.3%)

Forecast FY 2013:

Operating Expenses increased due to a negotiated settlement of \$532,831.07 on March 25, 2013 for the court case of Blocker vs. Collier County that was approved by the Board on February 26, 2013.

Current FY 2014:

The decrease in operating expenses is mostly attributable to lower indirect costs.

This budget also reflects an annual Board approved park system contribution to the City of Naples in the amount of \$500,000.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Board of Commissioners

County Attorney

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	2,203,817	2,227,100	2,103,700	2,288,300	-	2,288,300	2.7%
Operating Expense	325,651	466,400	699,400	463,300	-	463,300	(0.7%)
Capital Outlay	13,006	-	-	-	-	-	na
Net Operating Budget	2,542,474	2,693,500	2,803,100	2,751,600	-	2,751,600	2.2%
Total Budget	2,542,474	2,693,500	2,803,100	2,751,600	-	2,751,600	2.2%

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
County Attorney (001)	2,423,216	2,585,100	2,694,700	2,643,200	-	2,643,200	2.2%
Legal Aid Society (652)	119,258	108,400	108,400	108,400	-	108,400	0.0%
Total Net Budget	2,542,474	2,693,500	2,803,100	2,751,600	-	2,751,600	2.2%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	2,542,474	2,693,500	2,803,100	2,751,600	-	2,751,600	2.2%

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	362,769	366,000	362,000	362,000	-	362,000	(1.1%)
Miscellaneous Revenues	348	-	-	-	-	-	na
Interest/Misc	112	-	100	-	-	-	na
Net Cost General Fund	2,130,652	2,292,100	2,401,700	2,350,200	-	2,350,200	2.5%
Trans fm 001 Gen Fund	36,000	39,000	38,900	42,800	-	42,800	9.7%
Carry Forward	27,300	-	400	-	-	-	na
Less 5% Required By Law	-	(3,600)	-	(3,400)	-	(3,400)	(5.6%)
Total Funding	2,557,181	2,693,500	2,803,100	2,751,600	-	2,751,600	2.2%

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
County Attorney (001)	22.00	20.00	20.00	20.00	-	20.00	0.0%
Total FTE	22.00	20.00	20.00	20.00	-	20.00	0.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Board of Commissioners

**County Attorney
County Attorney (001)**

Mission Statement

To provide quality legal services in a timely, efficient and cost effective manner to the Board of County Commissioners and the County Manager and all County divisions, departments and appointive committees under the Board of County Commissioners. Also to represent the County in litigation brought by or against the County, and to work with Constitutional Officers and Judiciary on Board-related and statutorily-required matters.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration/Overhead	11.90	1,655,012	290,000	1,365,012
To provide minimum level of legally required services to the BCC; represent staff and quasi-judicial boards; represent the Board in litigation cases filed against or by the County; advise staff and prosecute as requested before the Code Enforcement Board and Contractor's Licensing Board.				
Ordinances, Resos, Other Legal Documents, & Legal Opinions	4.25	460,684	-	460,684
Research, draft, and provide legal review of legally binding documents (including massive numbers of contracts). Provide requested legal opinions and interpretations.				
Attendance at Board Meetings	1.45	204,760	-	204,760
Provide legal advice at BCC meetings, workshops, and Community Redevelopment Agency (CRA) meetings.				
Resolve Legal Issues	1.50	189,400	3,000	186,400
Meet, coordinate with, and resolve legal issues raised by the public, constitutional officers, the judiciary, and county staff.				
Advisory Boards	0.90	133,344	-	133,344
Provide legal assistance to the various advisory boards and committees upon request.				
Current Level of Service Budget				
	20.00	2,643,200	293,000	2,350,200

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	2,203,817	2,227,100	2,103,700	2,288,300	-	2,288,300	2.7%
Operating Expense	206,393	358,000	591,000	354,900	-	354,900	(0.9%)
Capital Outlay	13,006	-	-	-	-	-	na
Net Operating Budget	2,423,216	2,585,100	2,694,700	2,643,200	-	2,643,200	2.2%
Total Budget	2,423,216	2,585,100	2,694,700	2,643,200	-	2,643,200	2.2%
Total FTE	22.00	20.00	20.00	20.00	-	20.00	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	292,216	293,000	293,000	293,000	-	293,000	0.0%
Miscellaneous Revenues	348	-	-	-	-	-	na
Net Cost General Fund	2,130,652	2,292,100	2,401,700	2,350,200	-	2,350,200	2.5%
Total Funding	2,423,216	2,585,100	2,694,700	2,643,200	-	2,643,200	2.2%

Forecast FY 2013:

Personal services expenditures decreased due to positions being filled at lower than budgeted salaries and fewer than anticipated participants in

Elected Officials-Board of Commissioners

County Attorney
County Attorney (001)

the vacation sell-back program.

Operating expenses were higher due to increased costs of outside legal counsel for the Hussey vs. Collier County case.

Current FY 2014:

Personal services is higher due to a Board approved salary adjustment.

Revenues:

Revenues include copies of legal documents - \$3,000 and reimbursements for legal services from Risk Management - \$290,000.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Board of Commissioners

**County Attorney
Legal Aid Society (652)**

Mission Statement

To provide financial support of the Legal Aid Society operations.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Legal Aid Society	-	108,400	108,400	-
To use available revenues to offset the cost of the Legal Aid Society operations.				
Current Level of Service Budget	-	108,400	108,400	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	119,258	108,400	108,400	108,400	-	108,400	0.0%
Net Operating Budget	119,258	108,400	108,400	108,400	-	108,400	0.0%
Total Budget	119,258	108,400	108,400	108,400	-	108,400	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	70,554	73,000	69,000	69,000	-	69,000	(5.5%)
Interest/Misc	112	-	100	-	-	-	na
Trans fm 001 Gen Fund	36,000	39,000	38,900	42,800	-	42,800	9.7%
Carry Forward	27,300	-	400	-	-	-	na
Less 5% Required By Law	-	(3,600)	-	(3,400)	-	(3,400)	(5.6%)
Total Funding	133,965	108,400	108,400	108,400	-	108,400	0.0%

Notes:

Article V legislation provided for the imposition of \$65 in additional court costs for persons found guilty or pleading no contest to felony, misdemeanor, or criminal traffic offenses. Twenty-five percent of this fee is available to fund legal aid programs.

As a result of this legislation, the County entered into an Agreement dated December 14, 2004, with Collier County Legal Aid. This Agreement, which was extended on June 22, 2010, was entered into pursuant to Ordinance 2004-42, which Ordinance was written in response to the legislative mandate of Section 29.008, Florida Statutes, which mandate was funded pursuant to Section 939.185, Florida Statutes. The Agreement provides that the minimum funding for Collier County Legal Aid in any given fiscal year is the greater of (1) twenty-five percent of the amount actually collected to assist Collier County in providing legal aid programs required under Section 29.008(3)(a), Florida Statutes, or (2) the amount provided from filing fees and surcharges to legal aid programs from October 1, 2002, to September 30, 2003, which was \$108,309.66. Accordingly, there is no alternative but to fund the Legal Aid Society at the FY03 level, or no less than \$108,400, with a transfer from the General Fund to make up the shortfall in fees collected.

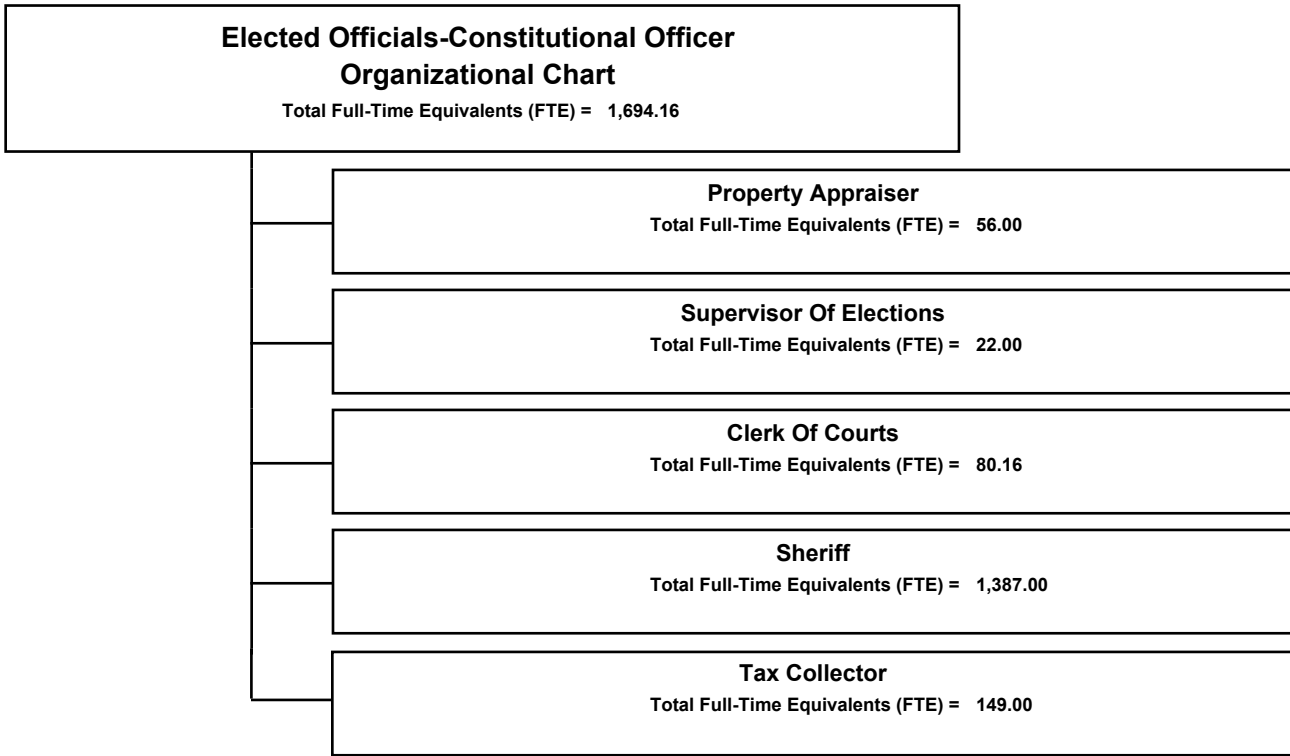
Forecast FY 2013:

Contractual expenditures in the amount of \$108,400 are forecasted for FY13 and will require a transfer from the General Fund of \$38,900 to make up the shortfall in filing fees and surcharges.

Revenues:

Revenue is based on average monthly collections of \$5,750. A transfer from the General Fund is necessary to bring the Legal Aid Society up to the level that it was funded in FY 2003. The transfer will only be made in the amount that will bring it up to the \$108,400 level after accounting for the fees generated.

Elected Officials-Constitutional Officer



Elected Officials-Constitutional Officer

Sheriff

Kevin Rambosk is the elected Collier County Sheriff. The Sheriff's Office protects the public health, safety, and welfare through various functions including law enforcement, special operations, criminal investigations, community services, detention and corrections, emergency 911, Judicial process, and headquarters operations. The Sheriff also administers its own support operations including data processing, finance and personal services. The Sheriff's general operating budget is funded entirely from the County's General Fund.

For more information about programs administered by the Sheriff's Office, call 252-4434.

Property Appraiser

Abe Skinner is the elected Property Appraiser. He is responsible for assessing all real and personal property in Collier County and preparing the annual tax rolls. The Property Appraiser is funded by the General Fund and from independent districts.

The phone number for the Property Appraiser's Office is 252-8141.

Tax Collector

Larry Ray is the elected Tax Collector. He is responsible for the collection of ad valorem taxes levied by the County, the School Board, special taxing districts, and all municipalities within the County. The Tax Collector's Office also issues boat titles and registrations, hunting and fishing licenses and stamps, occupational licenses, and motor vehicle licenses and registrations. The Tax collector's agency is funded by a combination of fees for service and general revenue.

The phone numbers for the Tax Collector's Office are: 252-8172 (Taxes); 252-8177 (Motor Vehicles).

Supervisor of Elections

Jennifer Edwards is the Supervisor of Elections. She is an independently elected official mandated by the Florida Constitution (Constitutional Officer) who administers the voter registration system for Collier County residents, qualifies candidates for office, monitors financial reporting requirements of candidates for office, and plans and coordinates and conducts elections within Collier County. She is responsible for implementing the National Voter Registration Act provisions as they pertain to the registration process and statistical requirements.

The Supervisor's agency is primarily funded through the General Fund.

The Elections Building is located at the County Government Center in Naples. For information regarding voter registration or elections, telephone 252-8450.

Clerk of the Circuit Court

Dwight E. Brock is the elected Collier County Clerk. He performs the constitutional and statutory duties of the Circuit and County Courts in maintaining custody of court records and all pleadings filed, recording of all legal instruments, and acts as ex-officio Clerk of the Board, auditor, recorder and custodian of all County funds. The Clerk's agency is funded by a combination of fees for service and General Fund revenues.

The main phone number for the Clerk of Courts is 252-2745.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Constitutional Officer

Division Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	2,550,010	127,518,700	128,435,200	131,957,200	443,400	132,400,600	3.8%
Operating Expense	6,180,381	36,338,000	32,956,200	36,269,700	-	36,269,700	(0.2%)
Capital Outlay	98,135	2,746,600	4,285,800	694,100	-	694,100	(74.7%)
Remittances	491,325	968,500	1,370,400	1,296,100	-	1,296,100	33.8%
Total Net Budget	9,319,851	167,571,800	167,047,600	170,217,100	443,400	170,660,500	1.8 %
Grants and Aid	-	5,756,000	6,472,000	5,906,200	-	5,906,200	2.6%
Trans to 001 General Fund	6,837	-	178,200	-	-	-	na
Trans to 115 Sheriff Grant Fd	151,835	213,000	213,000	215,000	-	215,000	0.9%
Reserves For Contingencies	-	469,300	-	454,900	-	454,900	(3.1%)
Reserves For Capital	-	4,164,000	-	3,414,800	-	3,414,800	(18.0%)
Total Budget	9,478,524	178,174,100	173,910,800	180,208,000	443,400	180,651,400	1.4%

Appropriations by Department	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Property Appraiser	109,871	6,423,300	6,427,000	6,582,700	-	6,582,700	2.5%
Supervisor Of Elections	3,545,297	3,269,800	3,342,500	3,206,800	-	3,206,800	(1.9%)
Clerk Of Courts	453,750	7,930,500	8,528,600	8,518,500	443,400	8,961,900	13.0%
Sheriff	5,010,978	138,519,900	137,908,800	140,163,200	-	140,163,200	1.2%
Tax Collector	199,955	11,428,300	10,840,700	11,745,900	-	11,745,900	2.8%
Total Net Budget	9,319,851	167,571,800	167,047,600	170,217,100	443,400	170,660,500	1.8%
Supervisor Of Elections	6,837	-	-	-	-	-	na
Sheriff	151,835	4,846,300	391,200	4,084,700	-	4,084,700	(15.7%)
Tax Collector	-	5,756,000	6,472,000	5,906,200	-	5,906,200	2.6%
Total Transfers and Reserves	158,672	10,602,300	6,863,200	9,990,900	-	9,990,900	(5.8%)
Total Budget	9,478,524	178,174,100	173,910,800	180,208,000	443,400	180,651,400	1.4%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Constitutional Officer

Division Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Franchise Fees	2,051,221	2,200,300	1,789,700	1,825,500	-	1,825,500	(17.0%)
Intergovernmental Revenues	279,089	10,000	426,900	10,000	-	10,000	0.0%
Charges For Services	608,147	19,570,700	19,960,200	20,264,500	283,100	20,547,600	5.0%
Fines & Forfeitures	384,476	265,000	291,100	287,000	-	287,000	8.3%
Miscellaneous Revenues	79,370	200	-	-	-	-	(100.0%)
Interest/Misc	191,635	505,100	464,900	449,000	-	449,000	(11.1%)
Trans frm Board	3,540,500	146,199,000	146,541,000	148,030,900	160,300	148,191,200	1.4%
Trans frm Independ Special District	-	443,100	443,100	649,600	-	649,600	46.6%
Net Cost General Fund	2,606,607	3,288,200	2,904,100	3,084,000	-	3,084,000	(6.2%)
Trans fm 001 General Fund	6,837	-	-	-	-	-	na
Trans fm 602 Confiscatd Prop	151,835	213,000	213,000	215,000	-	215,000	0.9%
Carry Forward	6,613,300	5,715,500	6,511,100	5,634,300	-	5,634,300	(1.4%)
Less 5% Required By Law	-	(236,000)	-	(241,800)	-	(241,800)	2.5%
Total Funding	16,513,017	178,174,100	179,545,100	180,208,000	443,400	180,651,400	1.4%

Division Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Property Appraiser	60.00	60.00	60.00	56.00	-	56.00	(6.7%)
Supervisor Of Elections	22.00	22.00	22.00	22.00	-	22.00	0.0%
Clerk Of Courts	78.96	75.66	75.66	73.66	6.50	80.16	5.9%
Sheriff	1,387.00	1,387.00	1,387.00	1,387.00	-	1,387.00	0.0%
Tax Collector	158.00	149.00	149.00	149.00	-	149.00	0.0%
Total FTE	1,705.96	1,693.66	1,693.66	1,687.66	6.50	1,694.16	0.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Constitutional Officer

Property Appraiser

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	-	4,964,600	4,964,600	5,081,000	-	5,081,000	2.3%
Operating Expense	109,871	1,433,700	1,437,400	1,476,700	-	1,476,700	3.0%
Capital Outlay	-	25,000	25,000	25,000	-	25,000	0.0%
Net Operating Budget	109,871	6,423,300	6,427,000	6,582,700	-	6,582,700	2.5%
Total Budget	109,871	6,423,300	6,427,000	6,582,700	-	6,582,700	2.5%

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Property Appraiser Fund (060)	-	6,303,500	6,303,500	6,434,100	-	6,434,100	2.1%
Property Appr-Charges Paid By BCC (001)	109,871	119,800	123,500	148,600	-	148,600	24.0%
Total Net Budget	109,871	6,423,300	6,427,000	6,582,700	-	6,582,700	2.5%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	109,871	6,423,300	6,427,000	6,582,700	-	6,582,700	2.5%

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Trans frm Board	-	5,860,400	5,860,400	5,784,500	-	5,784,500	(1.3%)
Trans frm Independ Special District	-	443,100	443,100	649,600	-	649,600	46.6%
Net Cost General Fund	109,871	119,800	123,500	148,600	-	148,600	24.0%
Total Funding	109,871	6,423,300	6,427,000	6,582,700	-	6,582,700	2.5%

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Property Appraiser Fund (060)	60.00	60.00	60.00	56.00	-	56.00	(6.7%)
Total FTE	60.00	60.00	60.00	56.00	-	56.00	(6.7%)

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Constitutional Officer

**Property Appraiser
Property Appraiser Fund (060)**

Mission Statement

To assess all real and personal property in Collier County.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Property Appraiser	56.00	6,434,100	6,434,100	-
Compile and prepare the annual real and personal property tax rolls; mail homestead renewals, take applications for exemptions; process wholly exempt properties such as governments and churches; and identify agricultural classifications				
Current Level of Service Budget	56.00	6,434,100	6,434,100	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	-	4,964,600	4,964,600	5,081,000	-	5,081,000	2.3%
Operating Expense	-	1,313,900	1,313,900	1,328,100	-	1,328,100	1.1%
Capital Outlay	-	25,000	25,000	25,000	-	25,000	0.0%
Net Operating Budget	-	6,303,500	6,303,500	6,434,100	-	6,434,100	2.1%
Total Budget	-	6,303,500	6,303,500	6,434,100	-	6,434,100	2.1%
Total FTE	60.00	60.00	60.00	56.00	-	56.00	(6.7%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Trans frm Board	-	5,860,400	5,860,400	5,784,500	-	5,784,500	(1.3%)
Trans frm Independ Special District	-	443,100	443,100	649,600	-	649,600	46.6%
Total Funding	-	6,303,500	6,303,500	6,434,100	-	6,434,100	2.1%

Current FY 2014:

The Property Appraisers office budgeted a salary increase for employees which followed the State compensation adjustment plan. The total salary increase is valued at \$116,400.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Constitutional Officer

**Property Appraiser
Property Appr-Charges Paid By BCC (001)**

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
BCC Paid Expenses	-	148,600	-	148,600
The BCC is statutorily required to provide facilities, utilities, insurance and maintenance for the constitutional officers.				
Current Level of Service Budget	-	148,600	-	148,600

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	109,871	119,800	123,500	148,600	-	148,600	24.0%
Net Operating Budget	109,871	119,800	123,500	148,600	-	148,600	24.0%
Total Budget	109,871	119,800	123,500	148,600	-	148,600	24.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Net Cost General Fund	109,871	119,800	123,500	148,600	-	148,600	24.0%
Total Funding	109,871	119,800	123,500	148,600	-	148,600	24.0%

Forecast FY 2013:

Operating expenses increased due to higher than anticipated water & sewer charges.

Current FY 2014:

Budgeted operating expenses reflect an increase of \$28,800. This was driven by an increase in telephone access charges that previously were not budgeted in the Board paid charges.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Constitutional Officer

Supervisor Of Elections

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	1,950,818	1,885,600	1,910,600	1,967,100	-	1,967,100	4.3%
Operating Expense	1,575,610	1,370,200	1,417,900	1,225,700	-	1,225,700	(10.5%)
Capital Outlay	18,870	14,000	14,000	14,000	-	14,000	0.0%
Net Operating Budget	3,545,297	3,269,800	3,342,500	3,206,800	-	3,206,800	(1.9%)
Trans to 001 General Fund	6,837	-	-	-	-	-	na
Total Budget	3,552,135	3,269,800	3,342,500	3,206,800	-	3,206,800	(1.9%)

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
SOE-Expenses Paid By BCC (001)	32,800	36,200	36,200	65,200	-	65,200	80.1%
Supervisor Of Elections - Admin (080)	2,030,000	2,096,000	2,096,000	2,142,700	-	2,142,700	2.2%
Supervisor of Elections Grants (081)	126,425	-	72,700	-	-	-	na
Supervisor of Elections-Elections (080)	1,356,072	1,137,600	1,137,600	998,900	-	998,900	(12.2%)
Total Net Budget	3,545,297	3,269,800	3,342,500	3,206,800	-	3,206,800	(1.9%)
Total Transfers and Reserves	6,837	-	-	-	-	-	na
Total Budget	3,552,135	3,269,800	3,342,500	3,206,800	-	3,206,800	(1.9%)

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	106,589	-	11,300	-	-	-	na
Charges For Services	89,652	-	-	-	-	-	na
Miscellaneous Revenues	(359)	-	-	-	-	-	na
Interest/Misc	111	1,500	1,500	-	-	-	(100.0%)
Trans frm Board	3,540,500	3,232,100	3,232,100	3,141,600	-	3,141,600	(2.8%)
Net Cost General Fund	(56,893)	36,200	36,200	65,200	-	65,200	80.1%
Trans fm 001 General Fund	6,837	-	-	-	-	-	na
Carry Forward	-	-	61,400	-	-	-	na
Total Funding	3,686,437	3,269,800	3,342,500	3,206,800	-	3,206,800	(1.9%)

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Supervisor Of Elections - Admin (080)	22.00	22.00	22.00	22.00	-	22.00	0.0%
Total FTE	22.00	22.00	22.00	22.00	-	22.00	0.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Constitutional Officer

Supervisor Of Elections

Supervisor Of Elections - Admin (080)

Mission Statement

ENSURE THE INTEGRITY OF THE ELECTORAL PROCESS

The Supervisor of Elections is responsible for administration of the single permanent registration system for Collier County residents in the most efficient and economical method possible. This includes being responsible for registering voters, maintaining voter rolls, conducting elections, reporting of financial disclosure forms, reporting campaign financing and all candidate filings. In addition, current lists of registered voters, demographic statistics and voter turnout is provided to candidates in accordance with Florida Election law.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Department Administration	22.00	2,142,700	2,142,700	-
Administer the laws governing the registration process equitably and uniformly. Provide clear and concise training for the staff as well as the public. Conduct voter education in all assisted living centers, universities, colleges and high schools. Administer the Financial Disclosure Program, processing more than 350 Financial Disclosure Form 1's, in accordance with the requirements of the Florida Ethics Commission. Assist candidates with the qualifying process.				
Current Level of Service Budget	22.00	2,142,700	2,142,700	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	1,700,724	1,715,400	1,715,400	1,797,300	-	1,797,300	4.8%
Operating Expense	310,407	366,600	366,600	331,400	-	331,400	(9.6%)
Capital Outlay	18,870	14,000	14,000	14,000	-	14,000	0.0%
Net Operating Budget	2,030,000	2,096,000	2,096,000	2,142,700	-	2,142,700	2.2%
Total Budget	2,030,000	2,096,000	2,096,000	2,142,700	-	2,142,700	2.2%
Total FTE	22.00	22.00	22.00	22.00	-	22.00	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	(400)	-	-	-	-	-	na
Interest/Misc	-	1,500	1,500	-	-	-	(100.0%)
Trans frm Board	2,094,400	2,094,500	2,094,500	2,142,700	-	2,142,700	2.3%
Total Funding	2,094,000	2,096,000	2,096,000	2,142,700	-	2,142,700	2.2%

Current FY 2014:

The Administration Department's personal services increased slightly due to higher retirement and health insurance rates and the Board approved salary adjustment. Operating expenses decreased slightly, and capital outlay expenditures remain similar to previous year's funding levels. The Supervisor of Elections Administration Department is responsible for administering elections, as well as all of the duties and tasks associated with elections. The Administration cost center is not affected by fluctuations in the number of elections conducted each year, as is the Elections cost center.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Constitutional Officer

**Supervisor Of Elections
SOE-Expenses Paid By BCC (001)**

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
BCC Paid Expenses	-	65,200	-	65,200
The BCC is statutorily required to provide facilities, utilities, insurance and maintenance for the constitutional officers.				
Current Level of Service Budget	-	65,200	-	65,200

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	32,800	36,200	36,200	65,200	-	65,200	80.1%
Net Operating Budget	32,800	36,200	36,200	65,200	-	65,200	80.1%
Total Budget	32,800	36,200	36,200	65,200	-	65,200	80.1%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	89,652	-	-	-	-	-	na
Miscellaneous Revenues	41	-	-	-	-	-	na
Net Cost General Fund	(56,893)	36,200	36,200	65,200	-	65,200	80.1%
Total Funding	32,800	36,200	36,200	65,200	-	65,200	80.1%

Current FY 2014:

Rates increased for property insurance by \$1,700 and decreased for general insurance by \$2,000. Information technology automation allocation and telephone access charges are now being applied in the BCC paid expenses category.

Elected Officials-Constitutional Officer

Supervisor Of Elections Supervisor of Elections-Elections (080)

Mission Statement

ENSURE THE INTEGRITY OF THE ELECTORAL PROCESS

Plan, coordinate, and conduct all elections by the laws of the State of Florida. Solicit, audit, and select all polling sites. Appoint and train all poll workers. Notify citizens of upcoming elections and maintain precinct boundaries. Prepare ballot layout and maintain all voting equipment for each voting cycle. Perform the tabulation of election results and certification of the results to appropriate jurisdictions. Prepare submission to the U S Department of Justice for pre-clearance in accordance with Section 5 of the Voting Rights Act.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Elections	-	998,900	998,900	-
<p>Select and train the required number of poll workers to adequately staff all precincts as well as early voting sites. Provide notices of election and sample ballots to all county voters. Process all eligible requests for absentee ballots. Provide current lists of registered voters to candidates. Compile and provide demographic statistics on voter registration and voter turnout to the public, press and all other interested agencies and organizations.</p>				
Current Level of Service Budget	-	998,900	998,900	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	250,094	170,200	195,200	169,800	-	169,800	(0.2%)
Operating Expense	1,105,978	967,400	942,400	829,100	-	829,100	(14.3%)
Net Operating Budget	1,356,072	1,137,600	1,137,600	998,900	-	998,900	(12.2%)
Trans to 001 General Fund	6,837	-	-	-	-	-	na
Total Budget	1,362,909	1,137,600	1,137,600	998,900	-	998,900	(12.2%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Trans frm Board	1,446,100	1,137,600	1,137,600	998,900	-	998,900	(12.2%)
Total Funding	1,446,100	1,137,600	1,137,600	998,900	-	998,900	(12.2%)

Current FY 2014:

In FY14, personal services is solely funding the fall Primary Election payroll.

Significant decreases in operating expenses are mainly due to the difference of ballot pages needed for a Primary versus General Election.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Constitutional Officer

**Supervisor Of Elections
Supervisor of Elections Grants (081)**

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	126,425	-	72,700	-	-	-	na
Net Operating Budget	126,425	-	72,700	-	-	-	na
Total Budget	126,425	-	72,700	-	-	-	na

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	106,589	-	11,300	-	-	-	na
Interest/Misc	111	-	-	-	-	-	na
Trans fm 001 General Fund	6,837	-	-	-	-	-	na
Carry Forward	-	-	61,400	-	-	-	na
Total Funding	113,537	-	72,700	-	-	-	na

Forecast FY 2013:

The forecast includes continuation of existing grants. New grants and subsequent budget amendments will be submitted to and approved by the Board of County Commissioners as they become available.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Constitutional Officer

Clerk Of Courts

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	-	5,701,200	6,133,800	6,088,300	443,400	6,531,700	14.6%
Operating Expense	453,750	2,213,800	2,252,900	2,292,900	-	2,292,900	3.6%
Capital Outlay	-	15,500	141,900	137,300	-	137,300	785.8%
Net Operating Budget	453,750	7,930,500	8,528,600	8,518,500	443,400	8,961,900	13.0%
Total Budget	453,750	7,930,500	8,528,600	8,518,500	443,400	8,961,900	13.0%

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Administration (011)	-	1,078,700	1,066,900	927,200	163,000	1,090,200	1.1%
Clerk Of County Courts (011)	-	235,100	233,900	211,500	-	211,500	(10.0%)
Clerk To The Board (011)	-	2,927,600	3,108,200	3,129,600	-	3,129,600	6.9%
Clerk To The Circuit Court (011)	-	85,700	84,300	81,900	126,100	208,000	142.7%
COC - Expenses Paid By The BCC (001)	453,750	518,500	502,200	572,000	-	572,000	10.3%
Management Information Systems MIS (011)	-	1,919,000	2,242,700	2,280,000	154,300	2,434,300	26.9%
Recording (011)	-	1,165,900	1,290,400	1,316,300	-	1,316,300	12.9%
Total Net Budget	453,750	7,930,500	8,528,600	8,518,500	443,400	8,961,900	13.0%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	453,750	7,930,500	8,528,600	8,518,500	443,400	8,961,900	13.0%

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	-	2,377,500	2,531,600	2,506,800	283,100	2,789,900	17.3%
Miscellaneous Revenues	530	200	-	-	-	-	(100.0%)
Interest/Misc	-	21,000	19,600	21,000	-	21,000	0.0%
Trans frm Board	-	5,133,200	5,475,200	5,559,200	160,300	5,719,500	11.4%
Net Cost General Fund	453,220	518,500	502,200	572,000	-	572,000	10.3%
Less 5% Required By Law	-	(119,900)	-	(140,500)	-	(140,500)	17.2%
Total Funding	453,750	7,930,500	8,528,600	8,518,500	443,400	8,961,900	13.0%

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Clerk To The Board (011)	38.00	35.00	35.00	35.00	-	35.00	0.0%
Clerk To The Circuit Court (011)	-	-	-	-	2.50	2.50	na
Clerk Of County Courts (011)	2.61	2.09	2.09	2.09	-	2.09	0.0%
Recording (011)	18.00	18.00	18.00	18.00	-	18.00	0.0%
Administration (011)	8.80	9.02	9.02	8.35	2.00	10.35	14.7%
Management Information Systems MIS (011)	11.55	11.55	11.55	10.22	2.00	12.22	5.8%
Total FTE	78.96	75.66	75.66	73.66	6.50	80.16	5.9%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Clerk To The Board (011)**

Mission Statement

To attend Board of County Commissioner meetings and to advise the Board on finance and accounting matters.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Finance and Accounting	31.00	2,602,000	-	2,602,000
To enhance reporting of relevant financial information to managers, elected officials, and the general public on a timely basis. To further develop accounting policies and procedures regarding internal controls for cash receipts, cash disbursements, tangible property, etc.				
Minutes and Records	4.00	527,600	71,300	456,300
Maintenance of BCC minutes and records.				
Current Level of Service Budget				
	35.00	3,129,600	71,300	3,058,300

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	-	2,499,100	2,680,500	2,730,500	-	2,730,500	9.3%
Operating Expense	-	418,000	417,200	391,100	-	391,100	(6.4%)
Capital Outlay	-	10,500	10,500	8,000	-	8,000	(23.8%)
Net Operating Budget	-	2,927,600	3,108,200	3,129,600	-	3,129,600	6.9%
Total Budget	-	2,927,600	3,108,200	3,129,600	-	3,129,600	6.9%
Total FTE	38.00	35.00	35.00	35.00	-	35.00	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	-	102,000	51,500	71,300	-	71,300	(30.1%)
Total Funding	-	102,000	51,500	71,300	-	71,300	(30.1%)

Notes:

This budget includes Finance and Accounting and Board Minutes and Records Divisions.

Forecast FY 2013:

Expenditures are forecast to be \$180,600 or approximately 6.2 percent more than appropriated. This variance is primarily attributed to mid-year Board approved compensation and classification plan funding adjustments which provided a level of parity between certain positions within the Clerk's agency and the County Manager's agency.

Current FY 2014:

The current FY14 budget reflects an increase of \$202,000 or 6.9 percent. An increase in personal services of \$231,400 or 9.3 percent is due to proposed increases in retirement and insurance expenses along with the previously mentioned compensation and classification pay plan adjustments and the Board approved salary adjustment.

Operating costs decreased \$26,900 or 6.44 percent due to decreases in communication and data processing expenses.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Clerk To The Circuit Court (011)**

Mission Statement

To perform the constitutional and statutory duties of the Clerk of the Circuit Court in maintaining Court Records and in providing responsible service to the judiciary, the legal community, and the public.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Circuit Civil	-	36,000	-	36,000
Circuit Felony	-	26,000	-	26,000
Jury	-	6,300	-	6,300
Circuit Probate	-	7,400	-	7,400
Circuit Juvenile	-	6,200	-	6,200
Current Level of Service Budget	-	81,900	-	81,900
Program Enhancements	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Court Magistrate Positions	2.50	126,100	126,100	-
Court Magistrate Positions (2.5 FTEs)				
Expanded Services Budget	2.50	126,100	126,100	-
Total Adopted Budget	2.50	208,000	126,100	81,900

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	-	-	-	-	126,100	126,100	na
Operating Expense	-	85,700	84,300	81,900	-	81,900	(4.4%)
Net Operating Budget	-	85,700	84,300	81,900	126,100	208,000	142.7%
Total Budget	-	85,700	84,300	81,900	126,100	208,000	142.7%
Total FTE	-	-	-	-	2.50	2.50	na

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Trans frm Board	-	-	-	-	126,100	126,100	na
Total Funding	-	-	-	-	126,100	126,100	na

Notes:

This budget reflects the County obligated expenses of Circuit Civil, Felony, Jury, Probate, and Juvenile. Costs are related to telephone and facilities costs for court functions required by the state to be funded locally per F.S. 29.008.

Forecast FY 2013:

Based on historical trends and current year patterns, total expenditures are anticipated to be slightly less than the adopted budget. These reductions are due to reduced operating costs from cuts in office furniture, office equipment and maintenance costs.

Elected Officials-Constitutional Officer

**Clerk Of Courts
Clerk To The Circuit Court (011)**

Current FY 2014:

Operating expenses are down due to reduced office equipment repair and maintenance expenses.

There are expanded personal services programmed for the FY14 fiscal year of \$126,100. These 2.5 new positions are for the support for the county appointed magistrate and are to be funded by a transfer from the General Fund.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Clerk Of County Courts (011)**

Mission Statement

To perform the constitutional and statutory duties of the Clerk of the County Court in maintaining Court records and in providing responsible service to the judiciary, the legal community, and the public.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
County Satellite Offices	2.09	152,000	19,200	132,800
County Misdemeanor	-	28,500	-	28,500
County Civil/Small Claims	-	20,800	-	20,800
County Traffic	-	10,200	-	10,200
Current Level of Service Budget	2.09	211,500	19,200	192,300

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	-	148,200	148,000	129,700	-	129,700	(12.5%)
Operating Expense	-	86,900	85,900	81,800	-	81,800	(5.9%)
Net Operating Budget	-	235,100	233,900	211,500	-	211,500	(10.0%)
Total Budget	-	235,100	233,900	211,500	-	211,500	(10.0%)
Total FTE	2.61	2.09	2.09	2.09	-	2.09	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	-	43,500	19,200	19,200	-	19,200	(55.9%)
Total Funding	-	43,500	19,200	19,200	-	19,200	(55.9%)

Notes:

This budget reflects the County Court Satellites, Misdemeanor, County Civil, and County Traffic. Costs are related to telephone and facilities costs for court functions required by the state to be funded locally.

Forecast FY 2013:

Based on historical trends and current year patterns, total expenditures are anticipated to be \$1,200 or 0.5 percent less than budget. The decrease is largely in the operating expenses that reflect a reduction in other contractual services. A decrease in the revenue forecast and proposed budgets in FY13 and FY14 is a result of the annual re-calculation of the probation agreement.

Current FY 2014:

The cost for current services decreased by \$23,600 or 10.0 percent due to the retirement of a satellite clerk supervisor.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Recording (011)**

Mission Statement

To provide a systematic approach to controlling all phases of records life, to reduce paperwork proliferation, to provide efficient access to needed information, to dispose of obsolete records, to provide documentation of compliance with laws, ordinances, and other regulations, and to maintain historical records.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Recording	18.00	1,316,300	2,350,000	-1,033,700
To provide on-line computer programs to land records by title companies, realtors, attorneys, and others. To continue to pursue conversion from microfilm to optical storage and retrieval records.				
Current Level of Service Budget	18.00	1,316,300	2,350,000	-1,033,700
Program Enhancements	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Management Information Systems Positions	-	-	120,100	-120,100
Management Information Positions (2.0 FTEs)				
Internal Audit Positions	-	-	163,000	-163,000
Internal Audit Positions (2.0 FTEs)				
Expanded Services Budget	-	-	283,100	-283,100
Total Adopted Budget	18.00	1,316,300	2,633,100	-1,316,800

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	-	1,046,200	1,170,800	1,204,500	-	1,204,500	15.1%
Operating Expense	-	119,700	119,600	111,800	-	111,800	(6.6%)
Net Operating Budget	-	1,165,900	1,290,400	1,316,300	-	1,316,300	12.9%
Total Budget	-	1,165,900	1,290,400	1,316,300	-	1,316,300	12.9%
Total FTE	18.00	18.00	18.00	18.00	-	18.00	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	-	2,177,200	2,408,500	2,350,000	283,100	2,633,100	20.9%
Total Funding	-	2,177,200	2,408,500	2,350,000	283,100	2,633,100	20.9%

Notes:

This budget is for the operations of the Recording Department.

Forecast FY 2013:

Based on historical trends and current year spending patterns, total expenditures are forecast to be \$128,400 or 11.9 percent more than the total budget. The bulk of this increase is because personal services are forecast to be \$124,600 or 11.9 percent more than budgeted due to Board approved compensation and classification plan adjustments.

Elected Officials-Constitutional Officer

**Clerk Of Courts
Recording (011)**

Current FY 2014:

The cost for current services increases by \$150,400 or 12.9 percent when compared to the prior year appropriation. An increase in personal services of \$158,300 or 15.1 percent is a result of increased retirement and insurance rates, and the Board approved salary adjustment. This is offset by a slight decrease in data processing equipment repair and maintenance expense. This department is self funding and does not require any funding from the Board and will help to partially offset the 2.0 new FTEs in the the Internal Audit department and the 2.0 new FTEs in Management Information in the amount of \$283,100.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Administration (011)**

Mission Statement

To efficiently and effectively manage and direct the performance of the Clerk to the Board and the Clerk to the Courts legal and constitutional duties.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Clerk's Administration	2.01	346,200	85,800	260,400
To provide the services required by the Florida Constitution, which includes: Clerk of the Circuit Court, Clerk of the County Court, County Comptroller/Treasurer, County Auditor, County Recorder, and Secretary/Ex-Officio Clerk of the County Commissioners.				
Clerk's Accounting	1.67	133,200	-	133,200
To provide financial services to the Clerk's offices to ensure that each department effectively and efficiently accomplishes their goals.				
Internal Audit	4.00	362,300	-	362,300
To provide assurance activities designed to add value and assist the organization in accomplishing its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes by providing objective analysis and constructive recommendations.				
Records Management	0.67	85,500	-	85,500
To provide a systematic approach to controlling all phases of records retention.				
Current Level of Service Budget				
	8.35	927,200	85,800	841,400
Program Enhancements				
Internal Audit Positions	2.00	163,000	-	163,000
Internal Audit Positions (2.0 FTEs)				
Expanded Services Budget				
	2.00	163,000	-	163,000
Total Adopted Budget				
	10.35	1,090,200	85,800	1,004,400

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	-	851,700	840,300	713,400	163,000	876,400	2.9%
Operating Expense	-	227,000	226,600	213,800	-	213,800	(5.8%)
Net Operating Budget	-	1,078,700	1,066,900	927,200	163,000	1,090,200	1.1%
Total Budget	-	1,078,700	1,066,900	927,200	163,000	1,090,200	1.1%
Total FTE	8.80	9.02	9.02	8.35	2.00	10.35	14.7%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	-	53,800	50,400	64,800	-	64,800	20.4%
Miscellaneous Revenues	-	200	-	-	-	-	(100.0%)
Interest/Misc	-	21,000	19,600	21,000	-	21,000	0.0%
Total Funding	-	75,000	70,000	85,800	-	85,800	14.4%

Elected Officials-Constitutional Officer

**Clerk Of Courts
Administration (011)**

Notes:

This budget includes the Administrative Offices of the Clerk's operations including Purchasing and Human Resources, the Clerk's Accounting functions, the Internal Audit and the Records Management departments. Costs are allocated between court and non-court funding sources based upon FTEs served. For FY14 only 33.45% is Board funded for General Administration, Accounting and Records Management. Internal Audit is funded at 85.71% with the remaining funding provided by the court funds.

Forecast FY 2013:

The forecast expenditures for the FY13 year are expected to be approximately \$11,800 or 1.1 percent less than the FY13 budget. Personnel services are forecasted to be \$11,400 or 0.32 percent less due to the budget for the vacancies in the department.

Operating expenses are forecasted to decrease due to a reduction in other contractual services expense.

Current FY 2014:

The FY14 budget in total reflects an increase of \$11,500 or 1.1 percent when compared to the FY13 budget due to increases in retirement and health insurance, the Board approved salary adjustment, and the addition of two new internal audit positions. Every year, the Clerk calculates the percentage of services provided to the County and to the courts and applies that percentage to the amount of FTEs that the County funds. Due to this recalculation, Administration will decrease from 9.02 FTEs to 8.35 FTEs.

The two FTEs in expanded services are for an Internal Audit Manager and an additional Internal Auditor to meet the audit workload.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Constitutional Officer

Clerk Of Courts

Management Information Systems MIS (011)

Mission Statement

To provide data processing software, hardware and administrative support to the Board of County Commissioners and its staff, the Clerk of the Circuit Court, the Supervisor of Elections and the Judiciary.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Management Information Systems	10.22	2,280,000	1,500	2,278,500
To provide cost-effective and reliable communications support for user departments to investigate and develop a functional distributed long-range plan.				
Current Level of Service Budget	10.22	2,280,000	1,500	2,278,500
Program Enhancements	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Management Information Systems Positions	2.00	154,300	34,200	120,100
Management Information Positions (2.0 FTEs)				
Expanded Services Budget	2.00	154,300	34,200	120,100
Total Adopted Budget	12.22	2,434,300	35,700	2,398,600

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	-	1,156,000	1,294,200	1,310,200	154,300	1,464,500	26.7%
Operating Expense	-	758,000	817,100	840,500	-	840,500	10.9%
Capital Outlay	-	5,000	131,400	129,300	-	129,300	2,486.0%
Net Operating Budget	-	1,919,000	2,242,700	2,280,000	154,300	2,434,300	26.9%
Total Budget	-	1,919,000	2,242,700	2,280,000	154,300	2,434,300	26.9%
Total FTE	11.55	11.55	11.55	10.22	2.00	12.22	5.8%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	-	1,000	2,000	1,500	-	1,500	50.0%
Trans frm Board	-	-	-	-	34,200	34,200	na
Total Funding	-	1,000	2,000	1,500	34,200	35,700	3,470.0%

Forecast FY 2013:

Based on historical trends and current year spending patterns, total expenditures are forecast to be \$323,700 more than budgeted. This is attributable to the Board approved compensation and classification plan adjustment and data processing equipment repairs & maintenance.

Current FY 2014:

The cost for current services are budgeted to increase by \$361,000 or 18.8 percent when compared to the prior year appropriation which is a result of the the Board approved salary adjustment and data processing equipment repairs and maintenance. Every year, the Clerk calculates the percentage of services provided to the County and to the courts and applies that percentage to the amount of FTEs that the County funds. Due to this recalculation, Management Information Systems will decrease from 11.55 FTEs to 10.22 FTEs.

There are expanded services programmed for the FY14 fiscal year. This increase in personal services is due to the addition of an SAP programmer and a systems engineer. These positions will work on payroll and interfaces with the various county programs that feed data to SAP and will be partially funded by a transfer from the general fund.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Constitutional Officer

Clerk Of Courts

COC - Expenses Paid By The BCC (001)

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
BCC Paid Expenses	-	572,000	-	572,000
The BCC is statutorily required to provide facilities, utilities, insurance and maintenance for the constitutional officers.				
Current Level of Service Budget	-	572,000	-	572,000

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	453,750	518,500	502,200	572,000	-	572,000	10.3%
Net Operating Budget	453,750	518,500	502,200	572,000	-	572,000	10.3%
Total Budget	453,750	518,500	502,200	572,000	-	572,000	10.3%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	530	-	-	-	-	-	na
Net Cost General Fund	453,220	518,500	502,200	572,000	-	572,000	10.3%
Total Funding	453,750	518,500	502,200	572,000	-	572,000	10.3%

Current FY 2014:

The Board of County Commissioners is statutorily required to provide facilities, maintenance, insurance, and utilities to all of the constitutional officers. Increases in these expenditures were mainly from property insurance, water & sewer, and the information technology automation allocation that previously had not been budgeted.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Clerk Of Courts (011)**

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Transfer from the Board of County Commissioners	-	-	5,559,200	-5,559,200
Revenue Reserve	-	-	-140,500	140,500
Current Level of Service Budget	-	-	5,418,700	-5,418,700
Program Enhancements	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Expanded Services Budget	-	-	-	-
Total Adopted Budget	-	-	5,418,700	-5,418,700

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
							0.0%
Total Budget							0.0%
Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Trans frm Board	-	5,133,200	5,475,200	5,559,200	-	5,559,200	8.3%
Less 5% Required By Law	-	(119,900)	-	(140,500)	-	(140,500)	17.2%
Total Funding	-	5,013,300	5,475,200	5,418,700	-	5,418,700	8.1%

Current FY 2014:

The transfer from the Board of County Commissioners is increasing primarily due to increased personal services expenditures and secondarily due to increased capital outlay expenses in Management Information Systems.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	599,192	105,669,100	106,519,500	109,171,200	-	109,171,200	3.3%
Operating Expense	3,841,195	29,219,700	25,939,900	29,206,200	-	29,206,200	0.0%
Capital Outlay	79,265	2,662,600	4,079,000	489,700	-	489,700	(81.6%)
Remittances	491,325	968,500	1,370,400	1,296,100	-	1,296,100	33.8%
Net Operating Budget	5,010,978	138,519,900	137,908,800	140,163,200	-	140,163,200	1.2%
Trans to 001 General Fund	-	-	178,200	-	-	-	na
Trans to 115 Sheriff Grant Fd	151,835	213,000	213,000	215,000	-	215,000	0.9%
Reserves For Contingencies	-	469,300	-	454,900	-	454,900	(3.1%)
Reserves For Capital	-	4,164,000	-	3,414,800	-	3,414,800	(18.0%)
Total Budget	5,162,813	143,366,200	138,300,000	144,247,900	-	144,247,900	0.6%

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Bailiffs (040)	-	2,929,900	3,086,500	3,130,500	-	3,130,500	6.8%
Confiscated Property Trust Fund (602)	123,999	31,000	56,000	13,900	-	13,900	(55.2%)
Crime Prevention (603)	27,810	400,000	180,000	400,000	-	400,000	0.0%
Detention & Correction (040)	-	32,607,900	34,074,000	34,115,300	-	34,115,300	4.6%
Domestic Violence Trust Fund (609)	-	-	-	349,200	-	349,200	na
E-911 Emergency Phone System (199)	-	937,500	-	933,000	-	933,000	(0.5%)
E-911 Wireless Emergency Phone Sys (189)	122,253	-	683,900	-	-	-	na
Emergency 911 Phone System (611)	1,541,241	1,770,500	1,516,600	1,844,800	-	1,844,800	4.2%
Law Enforcement (040)	-	96,435,500	94,634,600	96,299,800	-	96,299,800	(0.1%)
Law Enforcement-Expenses Pd By BCC (001)	2,793,613	3,257,600	2,896,700	2,926,700	-	2,926,700	(10.2%)
Second Dollar Training (608)	93,989	150,000	150,000	150,000	-	150,000	0.0%
Sheriff's Grants Fund (115)	308,073	-	630,500	-	-	-	na
Total Net Budget	5,010,978	138,519,900	137,908,800	140,163,200	-	140,163,200	1.2%
Total Transfers and Reserves	151,835	4,846,300	391,200	4,084,700	-	4,084,700	(15.7%)
Total Budget	5,162,813	143,366,200	138,300,000	144,247,900	-	144,247,900	0.6%

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Franchise Fees	2,051,221	2,200,300	1,789,700	1,825,500	-	1,825,500	(17.0%)
Intergovernmental Revenues	172,501	10,000	415,600	10,000	-	10,000	0.0%
Charges For Services	518,495	490,500	581,900	577,600	-	577,600	17.8%
Fines & Forfeitures	384,476	265,000	291,100	287,000	-	287,000	8.3%
Miscellaneous Revenues	78,681	-	-	-	-	-	na
Interest/Misc	191,523	207,600	181,800	178,000	-	178,000	(14.3%)
Trans frm Board	-	131,973,300	131,973,300	133,545,600	-	133,545,600	1.2%
Net Cost General Fund	1,900,972	2,407,100	2,038,200	2,076,200	-	2,076,200	(13.7%)
Trans fm 602 Confiscatd Prop	151,835	213,000	213,000	215,000	-	215,000	0.9%
Carry Forward	6,613,300	5,715,500	6,449,700	5,634,300	-	5,634,300	(1.4%)
Less 5% Required By Law	-	(116,100)	-	(101,300)	-	(101,300)	(12.7%)
Total Funding	12,063,004	143,366,200	143,934,300	144,247,900	-	144,247,900	0.6%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Law Enforcement (040)	980.50	980.50	980.50	980.50	-	980.50	0.0%
Detention & Correction (040)	346.00	346.00	346.00	346.00	-	346.00	0.0%
Bailiffs (040)	41.50	41.50	41.50	41.50	-	41.50	0.0%
Sheriff's Grants Fund (115)	14.00	14.00	14.00	14.00	-	14.00	0.0%
Emergency 911 Phone System (611)	5.00	5.00	5.00	5.00	-	5.00	0.0%
Total FTE	1,387.00	1,387.00	1,387.00	1,387.00	-	1,387.00	0.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Constitutional Officer

**Sheriff
Law Enforcement (040)**

Mission Statement

To provide efficient and effective law enforcement services to all of Collier County. To keep the crime rate low, preserving the quality of life we currently enjoy. To continue innovative management methods, including flexible staffing and focused tactics through intelligence gathering and analysis. To provide professional law enforcement services while keeping costs low. Provide ethical, professional and proactive services to Collier County in an effective and efficient manner. Promote the efficient acquisition and application of appropriate financial and human resources. Utilize technology to its fullest advantage to insure the CCSO is an intelligent, rapid, proactive and results oriented agency.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Law Enforcement	980.50	96,299,800	-	96,299,800
Maintain Collier County's status as one of the safest counties in the state utilizing Neighborhood Watch Community Policing and other crime prevention programs. Continue innovative management methods including flexible staffing, volunteer and dual certification to provide additional manpower during peak times.				
Current Level of Service Budget	980.50	96,299,800	-	96,299,800

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	-	78,086,100	76,796,400	79,804,600	-	79,804,600	2.2%
Operating Expense	-	15,714,800	13,835,600	16,125,500	-	16,125,500	2.6%
Capital Outlay	-	2,634,600	4,002,600	369,700	-	369,700	(86.0%)
Net Operating Budget	-	96,435,500	94,634,600	96,299,800	-	96,299,800	(0.1%)
Total Budget	-	96,435,500	94,634,600	96,299,800	-	96,299,800	(0.1%)
Total FTE	980.50	980.50	980.50	980.50	-	980.50	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Total Funding							0.0%
							0.0%

Forecast FY 2013:

Forecast personal services is \$1,289,700 below the adopted budget due to lower costs for worker's compensation, overtime, retirement, and incentive pay. Operating expenses decreased largely due to decreases in fuel, general insurance, auto insurance, liability insurance, and data processing equipment repairs and maintenance. Capital outlay increased by \$1,368,000 due to replacement of vehicles and law enforcement equipment.

Current FY 2014:

The personal services budget, which includes the Board approved salary adjustment, and higher retirement and health insurance rates, is up \$1,718,500.

The operating budget is increasing by \$410,700 with the largest increase being for fleet maintenance.

The Capital Outlay budget is decreasing by \$2,264,900 reflecting a scaled back vehicle and law enforcement equipment replacement program.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Law Enforcement-Expenses Pd By BCC (001)

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Law Enforcement	-	-	710,500	-710,500
<p>Maintain Collier County's status as one of the safest counties in the state utilizing Neighborhood Watch Community Policing and other crime prevention programs. Continue innovative management methods including flexible staffing, volunteer and dual certification to provide additional manpower during peak times.</p>				
Expenses Paid by the BCC	-	2,926,700	-	2,926,700
<p>The BCC is statutorily required to provide facilities, utilities, insurance and maintenance for the constitutional officers.</p>				
Detention & Corrections	-	-	140,000	-140,000
<p>Expand the jail facilities to meet the ever-increasing demand for space with minimum manpower requirements. Continue to increase the use of non-certified, clerical positions when possible; use flexible manpower through dual certification where available. Reduce population of nonviolent misdemeanants through the pretrial release and weekend work programs.</p>				
Current Level of Service Budget				
	-	2,926,700	850,500	2,076,200

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	2,793,613	3,257,600	2,896,700	2,926,700	-	2,926,700	(10.2%)
Net Operating Budget	2,793,613	3,257,600	2,896,700	2,926,700	-	2,926,700	(10.2%)
Total Budget	2,793,613	3,257,600	2,896,700	2,926,700	-	2,926,700	(10.2%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	16,263	10,000	12,000	10,000	-	10,000	0.0%
Charges For Services	420,105	490,500	496,500	490,500	-	490,500	0.0%
Fines & Forfeitures	231,477	200,000	200,000	200,000	-	200,000	0.0%
Miscellaneous Revenues	78,681	-	-	-	-	-	na
Interest/Misc	146,115	150,000	150,000	150,000	-	150,000	0.0%
Net Cost General Fund	1,900,972	2,407,100	2,038,200	2,076,200	-	2,076,200	(13.7%)
Total Funding	2,793,613	3,257,600	2,896,700	2,926,700	-	2,926,700	(10.2%)

Forecast FY 2013:

Operating expenses decreased by \$360,900. The most notable decreases were for all of the utilities such as electricity, gas service, water & sewer, and trash service.

Current FY 2014:

Budgeted decreases in operating expenses total \$330,900 reflecting anticipated savings in utilities.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Detention & Correction (040)

Mission Statement

Provide detention and corrections facility for the incarceration of inmates. Provide and maintain security for sentenced and non-sentenced county, state, and federal inmates. Maintain a staffing level to monitor, classify, and provide mandated care to inmates. Transport inmates to and from state and federal institutions as required.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Detention & Corrections	346.00	34,115,300	-	34,115,300
Expand the jail facilities to meet the ever-increasing demand for space with minimum manpower requirements. Continue to increase the use of non-certified, clerical positions when possible; use flexible manpower through dual certification where available. Reduce population of nonviolent misdemeanants through the pretrial release and weekend work programs.				
Current Level of Service Budget	346.00	34,115,300	-	34,115,300

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	-	24,075,800	26,105,600	25,622,600	-	25,622,600	6.4%
Operating Expense	-	8,532,100	7,903,900	8,492,700	-	8,492,700	(0.5%)
Capital Outlay	-	-	64,500	-	-	-	na
Net Operating Budget	-	32,607,900	34,074,000	34,115,300	-	34,115,300	4.6%
Total Budget	-	32,607,900	34,074,000	34,115,300	-	34,115,300	4.6%
Total FTE	346.00	346.00	346.00	346.00	-	346.00	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Total Funding							0.0%
							0.0%

Forecast FY 2013:

The forecast for personal services is higher than budgeted by \$2,029,800 due to increases in overtime and associated fringe benefits while being slightly offset by a decrease in worker's compensation. Changes in medical contracts and reduced liability insurance premiums were the primary reasons for lower operating costs. Capital outlay reflects the purchase of data processing equipment and other machinery.

Current FY 2014:

The budget for FY14 increased by \$1,507,400 with most of the increase being generated in personal services. The increase is driven by an increase in regular salaries, including the Board approved salary adjustment, along with the associated fringe benefits.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Constitutional Officer

**Sheriff
Bailiffs (040)**

Mission Statement

To maintain courtroom decorum and security. To make arrests for ordinance or statute violations. To monitor prisoner courtroom appearances. To provide support to Road Patrol, Fugitive Warrants, Civil Process and other agency units during non-court hours, i.e., weekends and holidays.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Bailiffs	41.50	3,130,500	-	3,130,500
To provide bailiff services to each courtroom and Teen Court. To provide support to road patrol, fugitive warrants, civil process and other agency units during non-court hours, i.e. holidays and weekends.				
Current Level of Service Budget	41.50	3,130,500	-	3,130,500

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	-	2,749,900	2,964,900	2,973,600	-	2,973,600	8.1%
Operating Expense	-	180,000	121,600	156,900	-	156,900	(12.8%)
Net Operating Budget	-	2,929,900	3,086,500	3,130,500	-	3,130,500	6.8%
Total Budget	-	2,929,900	3,086,500	3,130,500	-	3,130,500	6.8%
Total FTE	41.50	41.50	41.50	41.50	-	41.50	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Total Funding							0.0%
							0.0%

Forecast FY 2013:

The budget forecast is \$156,600 over the adopted budget primarily due to increases for overtime and regular salaries along with the associated fringes. These were slightly offset by decreased costs for gasoline, auto insurance premiums, liability insurance premiums, and worker's compensation.

Current FY 2014:

Budgeted personal services increased by \$223,700 due to increases in salaries related to the Board approved salary adjustment and associated fringes while being offset by a slight decrease in worker's compensation.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Constitutional Officer

**Sheriff
Sheriff (040)**

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Transfers	-	-	133,545,600	-133,545,600
Current Level of Service Budget	-	-	133,545,600	-133,545,600

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Trans to 001 General Fund	-	-	178,200	-	-	-	na
Total Budget	-	-	178,200	-	-	-	na

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Trans frm Board	-	131,973,300	131,973,300	133,545,600	-	133,545,600	1.2%
Total Funding	-	131,973,300	131,973,300	133,545,600	-	133,545,600	1.2%

Forecast FY 2013:

As of May 1, 2013, the Sheriff expected to turnback \$178,200. Actual turnback will be received on or before October 31, 2013.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Sheriff's Grants Fund (115)

Mission Statement

To seek grant funds for Collier County Sheriff's Office operations and special programs.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Grants	14.00	215,500	-	215,500
Funding for various grant programs administered by the Sheriff's Office.				
Reserves, Transfers, and Interest	-	-	215,500	-215,500
Current Level of Service Budget	14.00	215,500	215,500	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Remittances	308,073	-	630,500	-	-	-	na
Net Operating Budget	308,073	-	630,500	-	-	-	na
Reserves For Contingencies	-	213,000	-	215,500	-	215,500	1.2%
Total Budget	308,073	213,000	630,500	215,500	-	215,500	1.2%
Total FTE	14.00	14.00	14.00	14.00	-	14.00	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	156,238	-	403,600	-	-	-	na
Interest/Misc	138	-	3,600	500	-	500	na
Trans fm 602 Confiscatd Prop	151,835	213,000	213,000	215,000	-	215,000	0.9%
Carry Forward	10,100	-	10,300	-	-	-	na
Total Funding	318,310	213,000	630,500	215,500	-	215,500	1.2%

Forecast FY 2013:

The Forecast includes continuation of existing grants. New grants and subsequent budget amendments will be submitted to and approved by the Board of County Commissioners as they become available

Current FY 2014:

Anticipated Grants and the matching funds from the Confiscated Property Trust Fund (602) are as follows:

- \$69,000 - COPS in Schools
- \$40,000 - VOCA
- \$30,000 - INVEST
- \$10,000 - FIRST Reentry
- \$66,000 - COPS
- \$215,000 - Total

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

E-911 Wireless Emergency Phone Sys (189)

Mission Statement

Continued participation in a cohesive statewide emergency telephone "911" plan providing citizens with direct access to public safety agencies by dialing "911" from wireless phones. To increase the number of emergency calls received versus non-emergency calls received on "911" lines.

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Remittances	122,253	-	683,900	-	-	-	na
Net Operating Budget	122,253	-	683,900	-	-	-	na
Total Budget	122,253	-	683,900	-	-	-	na

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	5,306	7,100	4,200	4,200	-	4,200	(40.8%)
Carry Forward	792,600	(6,800)	675,700	(4,000)	-	(4,000)	(41.2%)
Less 5% Required By Law	-	(300)	-	(200)	-	(200)	(33.3%)
Total Funding	797,906	-	679,900	-	-	-	na

Current FY 2014:

The budget is for remittances to the Sheriff for the Communications Center in the Emergency Service Complex.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

E-911 Emergency Phone System (199)

Mission Statement

Continued participation in a cohesive statewide emergency telephone "911" plan providing citizens with direct access to public safety agencies by dialing "911". To increase the number of emergency calls received versus non-emergency calls received on "911" lines.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
E-911	-	933,000	500	932,500
Facilitate the ease by which the public can access all emergency agencies (Emergency Medical Service, Fire Department and Sheriff's Office/Police Department). Through public education, increase the use of "911" for actual emergencies and decrease the number of non-emergency requests made on "911" lines. To maintain and continually update this fee-supported database.				
Reserves	-	-	932,500	-932,500
Current Level of Service Budget				
	-	933,000	933,000	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Remittances	-	937,500	-	933,000	-	933,000	(0.5%)
Net Operating Budget	-	937,500	-	933,000	-	933,000	(0.5%)
Total Budget	-	937,500	-	933,000	-	933,000	(0.5%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	6,131	9,300	3,600	500	-	500	(94.6%)
Carry Forward	922,700	928,700	928,900	932,500	-	932,500	0.4%
Less 5% Required By Law	-	(500)	-	-	-	-	(100.0%)
Total Funding	928,831	937,500	932,500	933,000	-	933,000	(0.5%)

Current FY 2014:

The budget is for remittances to other government entities for the Communications Center in the Emergency Service Complex.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Emergency 911 Phone System (611)

Mission Statement

Continued participation in a cohesive statewide emergency telephone "911" plan providing citizens with direct access to public safety agencies by dialing "911" from wireless phones. To increase the number of emergency calls received versus non-emergency calls received on "911" lines.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
E-911 Phone System	5.00	1,844,800	1,837,200	7,600
Facilitate the ease by which the public can access all emergency agencies (Emergency Medical Service, Fire Department and Sheriff's Office/Police Department). Through public education, increase the use of "911" for actual emergencies and decrease the number of non-emergency requests made on "911" lines. To maintain and continually update this fee-supported database.				
Reserves	-	2,250,200	2,257,800	-7,600
Current Level of Service Budget	5.00	4,095,000	4,095,000	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	599,192	657,300	622,600	670,400	-	670,400	2.0%
Operating Expense	910,696	1,085,200	882,100	1,054,400	-	1,054,400	(2.8%)
Capital Outlay	31,353	28,000	11,900	120,000	-	120,000	328.6%
Net Operating Budget	1,541,241	1,770,500	1,516,600	1,844,800	-	1,844,800	4.2%
Reserves For Contingencies	-	177,000	-	184,400	-	184,400	4.2%
Reserves For Capital	-	2,805,800	-	2,065,800	-	2,065,800	(26.4%)
Total Budget	1,541,241	4,753,300	1,516,600	4,095,000	-	4,095,000	(13.8%)
Total FTE	5.00	5.00	5.00	5.00	-	5.00	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Franchise Fees	2,051,221	2,200,300	1,789,700	1,825,500	-	1,825,500	(17.0%)
Interest/Misc	14,385	19,800	9,500	11,700	-	11,700	(40.9%)
Carry Forward	1,993,400	2,644,200	2,067,100	2,349,700	-	2,349,700	(11.1%)
Less 5% Required By Law	-	(111,000)	-	(91,900)	-	(91,900)	(17.2%)
Total Funding	4,059,007	4,753,300	3,866,300	4,095,000	-	4,095,000	(13.8%)

Current FY 2014:

Due to statutory changes in FY08, the funds collected from conventional telephone systems and wireless systems for operation of the Emergency 911 phone system are now in a consolidated fund.

Capital outlay is for communications equipment.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Confiscated Property Trust Fund (602)

Mission Statement

To defray the costs of school resource officers, crime prevention, safe neighborhood, drug abuse education and prevention programs, or for other law enforcement purposes, which include defraying the cost of complex investigations, providing additional equipment or expertise and providing matching funds to obtain federal funds.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Confiscated Property	-	13,900	1,100	12,800
Florida Statutes 932,705 (4)(a) allows for confiscated property funds to be used for school resource officers, crime prevention, safe neighborhoods, drug abuse education and prevention programs, or for other law enforcement purposes.				
Reserves / Transfers	-	215,000	227,800	-12,800
Current Level of Service Budget				
	-	228,900	228,900	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	15,087	-	-	-	-	-	na
Capital Outlay	47,912	-	-	-	-	-	na
Remittances	61,000	31,000	56,000	13,900	-	13,900	(55.2%)
Net Operating Budget	123,999	31,000	56,000	13,900	-	13,900	(55.2%)
Trans to 115 Sheriff Grant Fd	151,835	213,000	213,000	215,000	-	215,000	0.9%
Reserves For Contingencies	-	24,400	-	-	-	-	(100.0%)
Reserves For Capital	-	105,700	-	-	-	-	(100.0%)
Total Budget	275,834	374,100	269,000	228,900	-	228,900	(38.8%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Fines & Forfeitures	65,389	-	5,400	-	-	-	na
Interest/Misc	4,635	3,700	2,200	1,100	-	1,100	(70.3%)
Carry Forward	695,100	370,600	489,300	227,900	-	227,900	(38.5%)
Less 5% Required By Law	-	(200)	-	(100)	-	(100)	(50.0%)
Total Funding	765,124	374,100	496,900	228,900	-	228,900	(38.8%)

Current FY 2014:

The budgeted transfer to Sheriff's Grant Fund (115) is to provide matching funds to the anticipated following grants:

Grant Funding Match Fund (602)

- \$69,000 - COPS in Schools
- \$40,000 - VOCA
- \$30,000 - INVEST
- \$10,000 - FIRST Reentry
- \$66,000 - COPS
- \$215,000 - Total

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Constitutional Officer

**Sheriff
Crime Prevention (603)**

Mission Statement

To defray the costs for crime prevention programs in the county, including safe neighborhood programs.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Crime Prevention Fund	-	400,000	92,800	307,200
Use Crime Prevention funds to support equipment costs for crime prevention programs, including safe neighborhood programs in Collier County.				
Reserves	-	832,000	1,139,200	-307,200
Current Level of Service Budget	-	1,232,000	1,232,000	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	-	100,000	30,000	100,000	-	100,000	0.0%
Operating Expense	27,810	300,000	150,000	300,000	-	300,000	0.0%
Net Operating Budget	27,810	400,000	180,000	400,000	-	400,000	0.0%
Reserves For Contingencies	-	39,900	-	40,000	-	40,000	0.3%
Reserves For Capital	-	658,900	-	792,000	-	792,000	20.2%
Total Budget	27,810	1,098,800	180,000	1,232,000	-	1,232,000	12.1%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	98,390	-	85,400	87,100	-	87,100	na
Interest/Misc	7,820	10,800	4,800	5,700	-	5,700	(47.2%)
Carry Forward	1,155,200	1,088,500	1,233,600	1,143,800	-	1,143,800	5.1%
Less 5% Required By Law	-	(500)	-	(4,600)	-	(4,600)	820.0%
Total Funding	1,261,410	1,098,800	1,323,800	1,232,000	-	1,232,000	12.1%

Revenues:

Pursuant to Florida Statute 775.083, a fine can be imposed by the courts to defray the costs of crime prevention programs, and it is expected that fines will total \$87,100 in FY14.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Second Dollar Training (608)

Mission Statement

To provide maximum training to all members of the Collier County Sheriff's Office.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Second Dollar Training	-	150,000	74,300	75,700
Pursuant to Florida Statute 943-25, Criminal Justice Trust Funds, funds are set aside for the purpose of providing criminal justice advanced and specialized training and criminal justice training school enhancements. To maintain high professional standards. To provide the best, cost effective level of training possible.				
Reserves	-	572,000	647,700	-75,700
Current Level of Service Budget				
	-	722,000	722,000	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	93,989	150,000	150,000	150,000	-	150,000	0.0%
Net Operating Budget	93,989	150,000	150,000	150,000	-	150,000	0.0%
Reserves For Contingencies	-	15,000	-	15,000	-	15,000	0.0%
Reserves For Capital	-	593,600	-	557,000	-	557,000	(6.2%)
Total Budget	93,989	758,600	150,000	722,000	-	722,000	(4.8%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Fines & Forfeitures	71,591	65,000	69,700	71,000	-	71,000	9.2%
Interest/Misc	5,003	6,900	2,900	3,300	-	3,300	(52.2%)
Carry Forward	746,200	690,300	728,800	651,400	-	651,400	(5.6%)
Less 5% Required By Law	-	(3,600)	-	(3,700)	-	(3,700)	2.8%
Total Funding	822,794	758,600	801,400	722,000	-	722,000	(4.8%)

Current FY 2014:

Budgeted operating expenses are for specialized training programs. Budgeted revenue assumes \$5,917 in monthly collections.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Domestic Violence Trust Fund (609)

Mission Statement

To defray the costs of incarcerating persons sentenced under s. 741.283 and provide additional training to law enforcement personnel in combating domestic violence. Per Florida Statute 938.08, in addition to any sanction imposed for a violation of s. 784.011, s. 784.021, s. 784.03, s. 784.041, s. 784.045, s. 784.048, s. 784.07, s. 784.08, s. 784.081, s. 784.082, s. 784.083, s. 784.085, s. 794.011, or for any offense of domestic violence described in s. 741.28, the court shall impose the domestic violence surcharge. The surcharge is collected as a condition of probation, community control, or any other court-ordered supervision.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Domestic Violence	-	349,200	349,200	-
Use Domestic Violence surcharge funds to provide additional training to law enforcement personnel in combating domestic violence.				
Current Level of Service Budget	-	349,200	349,200	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Remittances	-	-	-	349,200	-	349,200	na
Net Operating Budget	-	-	-	349,200	-	349,200	na
Total Budget	-	-	-	349,200	-	349,200	na

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Fines & Forfeitures	16,018	-	16,000	16,000	-	16,000	na
Interest/Misc	1,990	-	1,000	1,000	-	1,000	na
Carry Forward	298,000	-	316,000	333,000	-	333,000	na
Less 5% Required By Law	-	-	-	(800)	-	(800)	na
Total Funding	316,008	-	333,000	349,200	-	349,200	na

Revenues:

FY 2014 - Increase is from unbudgeted carryforward from previous years along with interest and a small amount of fines.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Constitutional Officer

Tax Collector

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	-	9,298,200	8,906,700	9,649,600	-	9,649,600	3.8%
Operating Expense	199,955	2,100,600	1,908,100	2,068,200	-	2,068,200	(1.5%)
Capital Outlay	-	29,500	25,900	28,100	-	28,100	(4.7%)
Net Operating Budget	199,955	11,428,300	10,840,700	11,745,900	-	11,745,900	2.8%
Grants and Aid	-	5,756,000	6,472,000	5,906,200	-	5,906,200	2.6%
Total Budget	199,955	17,184,300	17,312,700	17,652,100	-	17,652,100	2.7%

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Tax Collector Fund (070)	-	11,221,700	10,636,700	11,523,900	-	11,523,900	2.7%
Tax Collector-Charges Paid By BCC (001)	199,955	206,600	204,000	222,000	-	222,000	7.5%
Total Net Budget	199,955	11,428,300	10,840,700	11,745,900	-	11,745,900	2.8%
Total Transfers and Reserves	-	5,756,000	6,472,000	5,906,200	-	5,906,200	2.6%
Total Budget	199,955	17,184,300	17,312,700	17,652,100	-	17,652,100	2.7%

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	-	16,702,700	16,846,700	17,180,100	-	17,180,100	2.9%
Miscellaneous Revenues	518	-	-	-	-	-	na
Interest/Misc	-	275,000	262,000	250,000	-	250,000	(9.1%)
Net Cost General Fund	199,437	206,600	204,000	222,000	-	222,000	7.5%
Total Funding	199,955	17,184,300	17,312,700	17,652,100	-	17,652,100	2.7%

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Tax Collector Fund (070)	158.00	149.00	149.00	149.00	-	149.00	0.0%
Total FTE	158.00	149.00	149.00	149.00	-	149.00	0.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Constitutional Officer

**Tax Collector
Tax Collector Fund (070)**

Mission Statement

The Collier County Tax Collector is charged with the collection of ad valorem taxes levied by the County, the School Board, special districts, and all municipalities within the County.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Tax Collector	149.00	11,523,900	17,430,100	-5,906,200
The Tax Collector collects all ad valorem taxes within the County, is the agent of motor vehicle licenses and registrations, issues boat titles and registrations, hunting and fishing licenses and stamps, and occupational licenses.				
Current Level of Service Budget	149.00	11,523,900	17,430,100	-5,906,200

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	-	9,298,200	8,906,700	9,649,600	-	9,649,600	3.8%
Operating Expense	-	1,894,000	1,704,100	1,846,200	-	1,846,200	(2.5%)
Capital Outlay	-	29,500	25,900	28,100	-	28,100	(4.7%)
Net Operating Budget	-	11,221,700	10,636,700	11,523,900	-	11,523,900	2.7%
Total Budget	-	11,221,700	10,636,700	11,523,900	-	11,523,900	2.7%
Total FTE	158.00	149.00	149.00	149.00	-	149.00	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	-	16,702,700	16,846,700	17,180,100	-	17,180,100	2.9%
Interest/Misc	-	275,000	262,000	250,000	-	250,000	(9.1%)
Total Funding	-	16,977,700	17,108,700	17,430,100	-	17,430,100	2.7%

Notes:

The Tax Collector's annual budget request is submitted on August 1 of each year in accordance with Florida Statutes.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Constitutional Officer

Tax Collector

Tax Collector-Charges Paid By BCC (001)

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Charges Paid by BCC	-	222,000	-	222,000
The BCC is statutorily required to provide facilities, utilities, insurance and maintenance for the constitutional officers.				
Current Level of Service Budget	-	222,000	-	222,000

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	199,955	206,600	204,000	222,000	-	222,000	7.5%
Net Operating Budget	199,955	206,600	204,000	222,000	-	222,000	7.5%
Total Budget	199,955	206,600	204,000	222,000	-	222,000	7.5%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	518	-	-	-	-	-	na
Net Cost General Fund	199,437	206,600	204,000	222,000	-	222,000	7.5%
Total Funding	199,955	206,600	204,000	222,000	-	222,000	7.5%

Current FY 2014:

Operating expenses increased by \$15,400. The increase is from an increase in telephone access charges that previously were not budgeted in the Paid by Board cost center. The increase was slightly offset by lower charges for electricity and general insurance.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Elected Officials-Constitutional Officer

Tax Collector

Tax Collector-Excess Fee Distri (070)

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Excess Fee Distribution	-	5,906,200	-	5,906,200
Projected excess fee distribution.				
Current Level of Service Budget	-	5,906,200	-	5,906,200

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Grants and Aid	-	5,756,000	6,472,000	5,906,200	-	5,906,200	2.6%
Total Budget	-	5,756,000	6,472,000	5,906,200	-	5,906,200	2.6%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
							0.0%
Total Funding							0.0%

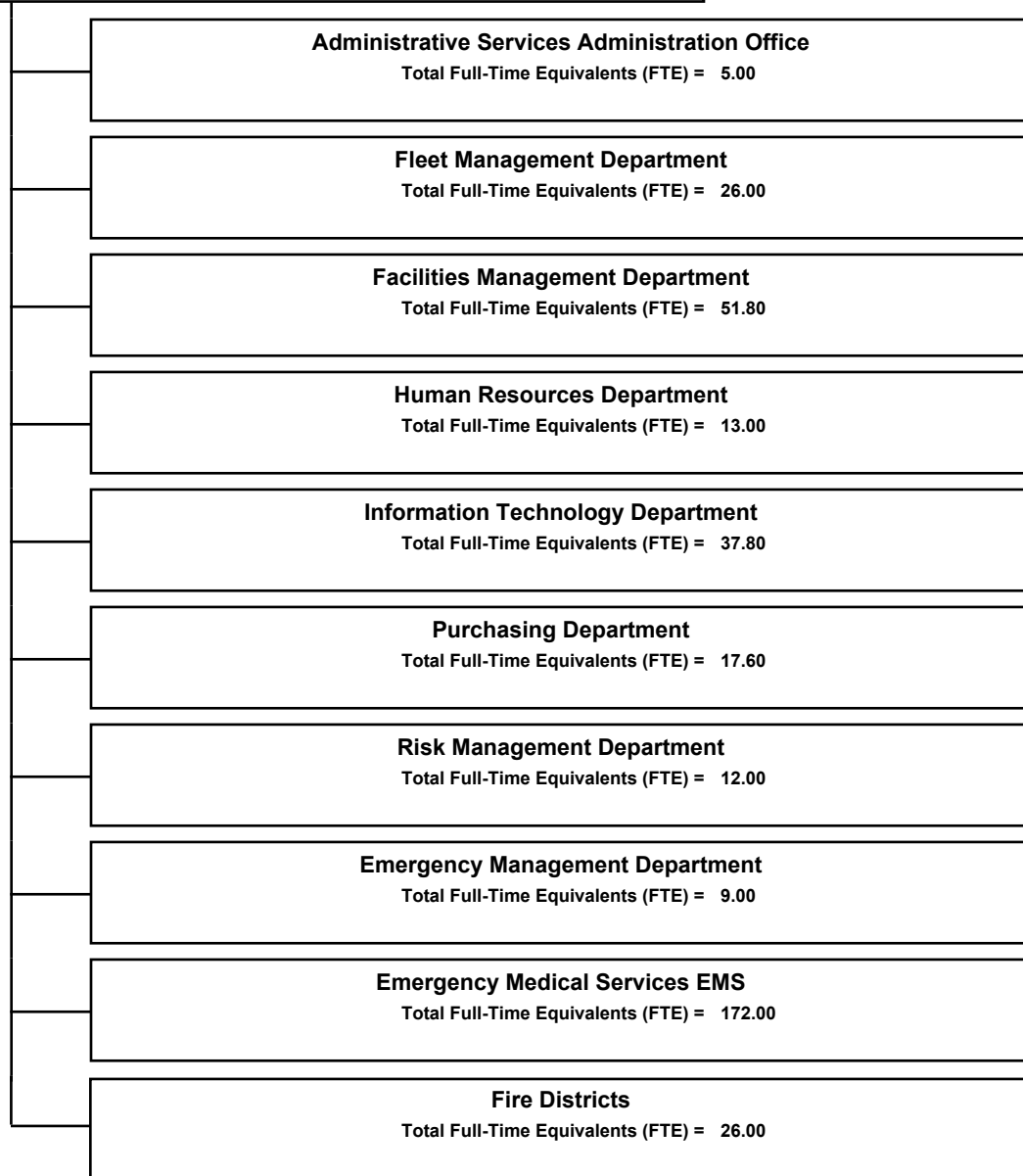
Notes:

Grants and Aid represents excess fees that were collected and will be distributed to the appropriate taxing authorities.

Administrative Services Division

Administrative Services Division Organizational Chart

Total Full-Time Equivalents (FTE) = 370.20



Administrative Services Division

Len Golden Price, Administrator

The Administrative Services Division teams with each department under the Board of County Commissioners to provide the services and resources required to achieve success in their support of the agency's mission and goals. The Division serves as a partner in performance providing the agency with:

- State-of-the-art information technology and communications technology to support business needs
- Buildings and public facilities that allow the conduct of business in the most cost-effective manner possible
- Safety and security for our citizens and employees by developing and monitoring safety programs with a focus on eliminating unsafe conditions and unsafe acts and state-of-the-art security systems, procedures, and staff training
- High level, cost-effective fleet availability that ensures vehicles and equipment are there when our customers need them
- Human resource services that give them the capability to build and maintain a superior workforce
- Procurement services that ensure best value goods and services meet our customers' needs and are procured competitively
- Document and Records Management services that help ensure the right document is delivered to the right person at the right time
- Emergency Management services to ensure timely and effective response and preparations for impending disaster events
- World-class emergency medical services and transportation
- Fire Districts for areas of the County that are not covered by Independent Districts

The last several years of budget reductions and limited resources have been challenging, however, the Division met agency needs through continuous improvement initiatives and efforts to provide services that are better, faster and cheaper. The upcoming budget year may prove the most demanding as the agency prepares for economic stability and growth while suffering the effects of deferred maintenance, aging equipment, and competing limited resources.

The Administrative Services Division's total proposed operating budget for FY14 is \$139,005,500 and includes 370.2 funded permanent Full-Time Equivalent (FTE) positions.

During FY12, there was a County-wide reorganization. As the Division is adjusting to the changes, 3.45 more FTE were added. In Risk Management, a .75 FTE was increased to a 1.0 FTE. In Facilities, an employee within Real Property retired. This position was a .8 FTE. A reclassification created a much needed maintenance position with Facilities Management and the position was increased to a 1.0 FTE in order to maximize the impact of the position as well as ensuring the ability of the Department to hire the proper staff. The Purchasing Department received a 1.0 FTE from the Grants Management Office to hire a grant's contract and procurement specialist. In Administrative Services Administration Office, 2.0 FTE were moved from other areas of the County to expand the Records Management office and functions.

366.75 FY13 FTE Count

- + .25 Risk Management - increased an existing position from .75 to 1.0
- + .20 Facilities Management - increase an existing position from .80 to 1.0
- + 1.00 Purchasing - a 1.0 FTE position was moved from Grants Management Offices
- + 2.00 Administrative Services Administration Office

370.2 FY 2014 FTE Count

For more information on programs within the Administrative Services Division, please contact the following:

252-8721 Division Administration
252-8991 Property Acquisition
252-8380 Facilities Management
252-5655 Fleet Management
252-8460 Human Resources
252-8794 Information Technology & 800 MHz Radio
252-8407 Purchasing
252-8461 Risk Management
252-6832 Records Management
252-3600 Emergency Management
252-3740 Emergency Medical Services
252-3206 Isles of Capri Fire District
695-4114 Ochopee Fire District

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

Division Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	34,153,583	36,262,900	35,516,400	37,643,200	-	37,643,200	3.8%
Operating Expense	64,529,817	66,593,800	64,551,800	67,529,600	-	67,529,600	1.4%
Indirect Cost Reimburs	121,100	107,300	107,300	85,000	-	85,000	(20.8%)
Property & Casualty Claims	739,084	1,000,000	750,000	1,000,000	-	1,000,000	0.0%
Short Term Disability Ins	407,767	373,800	326,300	351,300	-	351,300	(6.0%)
Long Term Disability Ins	449,536	340,000	325,900	345,000	-	345,000	1.5%
Workers Comp Ins	466,614	700,000	475,000	675,000	-	675,000	(3.6%)
Capital Outlay	1,381,738	1,210,900	2,485,100	5,292,400	-	5,292,400	337.1%
Remittances	625,760	419,300	733,100	456,500	-	456,500	8.9%
Total Net Budget	102,875,000	107,008,000	105,270,900	113,378,000	-	113,378,000	6.0 %
Advance/Repay to 390 Gov't Fac	-	630,000	-	630,000	-	630,000	0.0%
Trans to Property Appraiser	24,130	25,900	23,900	25,900	-	25,900	0.0%
Trans to Tax Collector	55,712	56,200	56,000	56,700	-	56,700	0.9%
Trans to 001 General Fund	926,100	926,600	926,600	1,088,400	-	1,088,400	17.5%
Trans to 144 Isles of Capri Fire Fd	49,426	52,100	49,400	61,400	-	61,400	17.9%
Trans to 146 Ochopee Fire Fd	68,152	72,400	68,200	85,900	-	85,900	18.6%
Trans to 174 Consv Collier Maint	-	-	-	400	-	400	na
Trans to 714 Co Mgr Match	-	-	11,600	-	-	-	na
Trans to 301 Co Wide Cap Fd	-	-	600,000	-	-	-	na
Trans to 491 EMS Grant Fd	-	-	-	80,000	-	80,000	na
Trans to 506 IT Capital	-	-	-	757,300	-	757,300	na
Reserves For Contingencies	-	1,463,100	-	1,765,400	-	1,765,400	20.7%
Reserves For Capital	-	1,100,500	-	1,163,400	-	1,163,400	5.7%
Reserves for Insurance	-	23,711,500	-	20,282,700	-	20,282,700	(14.5%)
Reserves For Cash Flow	-	118,500	-	94,600	-	94,600	(20.2%)
Reserve for Attrition	-	(442,900)	-	(464,600)	-	(464,600)	4.9%
Total Budget	103,998,521	134,721,900	107,006,600	139,005,500	-	139,005,500	3.2%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

Appropriations by Department	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Administrative Services Administration Office	263,895	337,100	334,000	536,300	-	536,300	59.1%
Dori Slosberg Driver Education	178,500	167,600	177,800	178,600	-	178,600	6.6%
Fleet Management Department	8,643,697	10,716,800	9,020,300	10,132,800	-	10,132,800	(5.4%)
Facilities Management Department	11,818,236	12,243,100	12,189,100	12,365,700	-	12,365,700	1.0%
Human Resources Department	1,327,420	1,403,700	1,343,800	1,400,500	-	1,400,500	(0.2%)
Information Technology Department	5,547,585	6,609,200	7,543,200	7,439,000	-	7,439,000	12.6%
Purchasing Department	1,350,963	1,439,300	1,352,900	1,540,100	-	1,540,100	7.0%
Risk Management Department	44,526,974	43,765,600	42,818,400	45,395,700	-	45,395,700	3.7%
Administrative Services Grants	-	-	18,500	-	-	-	na
Emergency Management Department	2,902,906	2,480,800	3,103,900	2,497,800	-	2,497,800	0.7%
Emergency Medical Services EMS	23,164,070	24,557,500	24,253,100	28,525,900	-	28,525,900	16.2%
Fire Districts	3,150,755	3,287,300	3,115,900	3,365,600	-	3,365,600	2.4%
Total Net Budget	102,875,000	107,008,000	105,270,900	113,378,000	-	113,378,000	6.0%
Dori Slosberg Driver Education	-	104,400	-	103,600	-	103,600	(0.8%)
Fleet Management Department	-	78,100	-	264,800	-	264,800	239.1%
Facilities Management Department	-	1,730,500	-	1,749,700	-	1,749,700	1.1%
Information Technology Department	-	78,000	-	723,800	-	723,800	827.9%
Risk Management Department	926,100	25,365,000	926,600	22,317,700	-	22,317,700	(12.0%)
Administrative Services Grants	-	-	-	400	-	400	na
Emergency Management Department	-	450,000	-	479,500	-	479,500	6.6%
Emergency Medical Services EMS	3,000	(314,900)	3,000	(201,900)	-	(201,900)	(35.9%)
Fire Districts	194,420	222,800	806,100	189,900	-	189,900	(14.8%)
Total Transfers and Reserves	1,123,520	27,713,900	1,735,700	25,627,500	-	25,627,500	(7.5%)
Total Budget	103,998,521	134,721,900	107,006,600	139,005,500	-	139,005,500	3.2%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

Division Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	2,552,664	2,621,200	2,525,200	2,650,800	-	2,650,800	1.1%
Delinquent Ad Valorem Taxes	2,198	2,000	2,200	4,200	-	4,200	110.0%
Intergovernmental Revenues	477,410	-	755,800	-	-	-	na
Charges For Services	974,886	1,136,400	1,070,600	1,073,200	-	1,073,200	(5.6%)
Ambulance Fees	15,311,015	9,895,000	9,895,000	9,895,000	-	9,895,000	0.0%
Miscellaneous Revenues	3,399,261	844,000	1,117,400	1,388,200	-	1,388,200	64.5%
Interest/Misc	249,451	294,000	163,000	150,300	-	150,300	(48.9%)
Advance/Repay fm 001 Gen Fd	-	-	600,000	-	-	-	na
Reimb From Other Depts	6,674,409	6,031,500	6,020,800	5,708,900	-	5,708,900	(5.3%)
Property & Casualty Billings	7,009,314	7,396,300	7,158,700	7,325,500	-	7,325,500	(1.0%)
Group Health Billings	31,681,191	30,705,200	29,700,000	31,450,000	-	31,450,000	2.4%
Dental Billings	656,892	1,700,000	1,700,000	1,700,000	-	1,700,000	0.0%
Life Insurance Billings	333,870	615,000	615,000	600,000	-	600,000	(2.4%)
Short Term Disability Billings	251,739	402,000	400,000	400,000	-	400,000	(0.5%)
Long Term Disability Billings	205,720	340,000	340,000	345,000	-	345,000	1.5%
Workers Comp Billings	1,683,551	1,623,500	1,623,500	1,454,800	-	1,454,800	(10.4%)
Fleet Revenue Billings	4,192,921	4,459,600	4,387,900	4,702,800	-	4,702,800	5.5%
Fuel Sale Rev Billings	3,932,536	5,432,100	4,087,700	4,818,100	-	4,818,100	(11.3%)
Trans frm Property Appraiser	5,429	2,400	2,400	2,400	-	2,400	0.0%
Trans frm Tax Collector	21,199	17,500	17,500	17,500	-	17,500	0.0%
Net Cost General Fund	17,211,790	19,040,400	17,846,600	19,465,200	-	19,465,200	2.2%
Net Cost MSTU General Fund	27,478	27,500	27,500	27,500	-	27,500	0.0%
Net Cost Community Development	(27)	-	-	-	-	-	na
Trans fm 001 Gen Fund	13,791,440	13,141,200	13,131,700	16,624,700	-	16,624,700	26.5%
Trans fm 144 Isle Of Capri Fire Fd	-	-	6,200	-	-	-	na
Trans fm 146 Ochopee Fire Fd	-	-	5,400	-	-	-	na
Trans fm 148 Collier Fire Fd	114,578	121,500	114,600	144,300	-	144,300	18.8%
Trans fm 174 Conserv Collier Maint	-	-	18,500	-	-	-	na
Trans fm 301 Co Wide Cap	361,200	-	-	-	-	-	na
Trans fm 490 EMS Fd	3,000	3,000	3,000	83,000	-	83,000	2,666.7%
Trans fm 505 IT Ops	-	-	-	757,300	-	757,300	na
Carry Forward	30,419,800	29,747,100	32,795,400	29,125,000	-	29,125,000	(2.1%)
Less 5% Required By Law	-	(876,500)	-	(908,200)	-	(908,200)	3.6%
Total Funding	141,544,916	134,721,900	136,131,600	139,005,500	-	139,005,500	3.2%

Division Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Administrative Services Administration Office	2.00	3.00	3.00	5.00	-	5.00	66.7%
Fleet Management Department	26.00	26.00	26.00	26.00	-	26.00	0.0%
Facilities Management Department	51.60	51.60	51.60	51.80	-	51.80	0.4%
Human Resources Department	14.00	13.00	13.00	13.00	-	13.00	0.0%
Information Technology Department	37.80	37.80	37.80	37.80	-	37.80	0.0%
Purchasing Department	17.60	16.60	17.60	17.60	-	17.60	6.0%
Risk Management Department	11.75	11.75	12.00	12.00	-	12.00	2.1%
Emergency Management Department	9.00	9.00	9.00	9.00	-	9.00	0.0%
Emergency Medical Services EMS	172.00	172.00	172.00	172.00	-	172.00	0.0%
Fire Districts	26.00	26.00	26.00	26.00	-	26.00	0.0%
Total FTE	367.75	366.75	368.00	370.20	-	370.20	0.9%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

Administrative Services Administration Office

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	250,689	323,900	323,900	522,600	-	522,600	61.3%
Operating Expense	13,206	13,200	10,100	13,700	-	13,700	3.8%
Net Operating Budget	263,895	337,100	334,000	536,300	-	536,300	59.1%
Total Budget	263,895	337,100	334,000	536,300	-	536,300	59.1%

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Administrative Services Admin (001)	263,895	337,100	334,000	536,300	-	536,300	59.1%
Total Net Budget	263,895	337,100	334,000	536,300	-	536,300	59.1%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	263,895	337,100	334,000	536,300	-	536,300	59.1%

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	2	-	-	-	-	-	na
Net Cost General Fund	263,894	337,100	334,000	536,300	-	536,300	59.1%
Total Funding	263,895	337,100	334,000	536,300	-	536,300	59.1%

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Administrative Services Admin (001)	2.00	3.00	3.00	5.00	-	5.00	66.7%
Total FTE	2.00	3.00	3.00	5.00	-	5.00	66.7%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

**Administrative Services Administration Office
Administrative Services Admin (001)**

Mission Statement

To provide executive level management and administrative support to all departments within the Administrative Services Division. We strive to help all our departments in any way that allows them to honor our motto "Serving Those Who Serve."

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration / Overhead	2.00	261,902	-	261,902
Provide strategic and operational planning, budgeting and financial management, staff and policy development and administrative and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards.				
Records Management	3.00	274,398	-	274,398
-Provide a Document and Records Management System that assures compliance with public records law and reduces costs associated with records creations, storage, retrieval and disposition.				
-Provide systems to respond to formal public records requests and inquiries in a cost-effective and compliant manner.				
-Provide systems that facilitate the development and delivery of timely responses to issues submitted by our citizens.				
Current Level of Service Budget	5.00	536,300	-	536,300

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	250,689	323,900	323,900	522,600	-	522,600	61.3%
Operating Expense	13,206	13,200	10,100	13,700	-	13,700	3.8%
Net Operating Budget	263,895	337,100	334,000	536,300	-	536,300	59.1%
Total Budget	263,895	337,100	334,000	536,300	-	536,300	59.1%
Total FTE	2.00	3.00	3.00	5.00	-	5.00	66.7%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	2	-	-	-	-	-	na
Net Cost General Fund	263,894	337,100	334,000	536,300	-	536,300	59.1%
Total Funding	263,895	337,100	334,000	536,300	-	536,300	59.1%

Current FY 2014:

Personal services increased due to the addition of two FTE moved from other operations in the County to the Records Management function under the Administration Office.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

Dori Slosberg Driver Education

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Indirect Cost Reimburs	500	500	500	1,300	-	1,300	160.0%
Remittances	178,000	167,100	177,300	177,300	-	177,300	6.1%
Net Operating Budget	178,500	167,600	177,800	178,600	-	178,600	6.6%
Reserves For Contingencies	-	16,700	-	9,000	-	9,000	(46.1%)
Reserves For Cash Flow	-	87,700	-	94,600	-	94,600	7.9%
Total Budget	178,500	272,000	177,800	282,200	-	282,200	3.8%

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Driver Education Grant Fund (173)	178,500	167,600	177,800	178,600	-	178,600	6.6%
Total Net Budget	178,500	167,600	177,800	178,600	-	178,600	6.6%
Total Transfers and Reserves	-	104,400	-	103,600	-	103,600	(0.8%)
Total Budget	178,500	272,000	177,800	282,200	-	282,200	3.8%

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	186,706	169,000	171,000	171,000	-	171,000	1.2%
Interest/Misc	1,319	1,100	600	700	-	700	(36.4%)
Carry Forward	115,800	110,400	125,300	119,100	-	119,100	7.9%
Less 5% Required By Law	-	(8,500)	-	(8,600)	-	(8,600)	1.2%
Total Funding	303,824	272,000	296,900	282,200	-	282,200	3.8%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

**Dori Slosberg Driver Education
Driver Education Grant Fund (173)**

Mission Statement

This fund is used to account for a surcharge on all moving and non-moving civil traffic infractions, excluding parking violations, adjudicated in County Court to fund the direct education expenses of driver education programs in both public and non-public high schools.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Drivers Education Grant Program	-	282,200	282,200	-
<p>All funds collected, pursuant to Collier County Ordinance 2007-39, will be used exclusively to fund the direct expenses of driver education programs in Collier County schools. Eligible direct education expenses include the purchase of goods and services, including, but not limited to, driver education course materials, vehicles exclusively used for driver education programs, driver simulators, and salaries of driver education instructors.</p>				
Current Level of Service Budget	-	282,200	282,200	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Indirect Cost Reimburs	500	500	500	1,300	-	1,300	160.0%
Remittances	178,000	167,100	177,300	177,300	-	177,300	6.1%
Net Operating Budget	178,500	167,600	177,800	178,600	-	178,600	6.6%
Reserves For Contingencies	-	16,700	-	9,000	-	9,000	(46.1%)
Reserves For Cash Flow	-	87,700	-	94,600	-	94,600	7.9%
Total Budget	178,500	272,000	177,800	282,200	-	282,200	3.8%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	186,706	169,000	171,000	171,000	-	171,000	1.2%
Interest/Misc	1,319	1,100	600	700	-	700	(36.4%)
Carry Forward	115,800	110,400	125,300	119,100	-	119,100	7.9%
Less 5% Required By Law	-	(8,500)	-	(8,600)	-	(8,600)	1.2%
Total Funding	303,824	272,000	296,900	282,200	-	282,200	3.8%

Forecast FY 2013:

The forecast disbursement of \$177,300 is to the Collier County School District for Driver Education programs. Forecast revenue is based on the previous 12 month average collection.

Current FY 2014:

All funds collected will be used to fund the direct expenses of driver education programs in Collier County schools. In addition, there is an indirect service charge payment of \$1,300 to the General Fund (001). Historically, the disbursement of funds takes place at the beginning of the School District fiscal year (July 1st); given the difference from the County fiscal year, reserves are maintained in order to carry funds from the prior fiscal year until such time as the disbursement takes place.

Revenues:

The current surcharge assessed is \$5 per violation pursuant to Ordinance 2007-39. Total revenue in this budget is based on a 12-month average monthly collection of \$14,250.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

Fleet Management Department

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	2,004,271	2,155,600	2,113,800	2,183,000	-	2,183,000	1.3%
Operating Expense	6,622,568	8,427,200	6,762,500	7,776,800	-	7,776,800	(7.7%)
Capital Outlay	16,858	134,000	144,000	173,000	-	173,000	29.1%
Net Operating Budget	8,643,697	10,716,800	9,020,300	10,132,800	-	10,132,800	(5.4%)
Trans to 001 General Fund	-	-	-	150,000	-	150,000	na
Reserves For Contingencies	-	105,500	-	150,100	-	150,100	42.3%
Reserve for Attrition	-	(27,400)	-	(35,300)	-	(35,300)	28.8%
Total Budget	8,643,697	10,794,900	9,020,300	10,397,600	-	10,397,600	(3.7%)

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Fleet Management Fund (521)	8,643,697	10,716,800	9,020,300	10,132,800	-	10,132,800	(5.4%)
Total Net Budget	8,643,697	10,716,800	9,020,300	10,132,800	-	10,132,800	(5.4%)
Total Transfers and Reserves	-	78,100	-	264,800	-	264,800	239.1%
Total Budget	8,643,697	10,794,900	9,020,300	10,397,600	-	10,397,600	(3.7%)

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	445,142	632,000	516,900	566,000	-	566,000	(10.4%)
Miscellaneous Revenues	13,033	6,000	6,000	6,000	-	6,000	0.0%
Interest/Misc	3,116	-	-	-	-	-	na
Fleet Revenue Billings	4,192,921	4,459,600	4,387,900	4,702,800	-	4,702,800	5.5%
Fuel Sale Rev Billings	3,932,536	5,432,100	4,087,700	4,818,100	-	4,818,100	(11.3%)
Trans fm 001 Gen Fund	-	-	-	150,000	-	150,000	na
Carry Forward	293,500	297,100	205,100	183,300	-	183,300	(38.3%)
Less 5% Required By Law	-	(31,900)	-	(28,600)	-	(28,600)	(10.3%)
Total Funding	8,880,249	10,794,900	9,203,600	10,397,600	-	10,397,600	(3.7%)

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Fleet Management Fund (521)	26.00	26.00	26.00	26.00	-	26.00	0.0%
Total FTE	26.00	26.00	26.00	26.00	-	26.00	0.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

**Fleet Management Department
Fleet Management Fund (521)**

Mission Statement

Provide efficient, effective, and customer oriented centralized fleet services for Collier County Government vehicles and equipment including acquisition, disposal, maintenance, and fueling services.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration/Overhead	0.50	262,251	189,300	72,951
Funding for departmental administration and fixed departmental overhead.				
Maintenance, Repair, and Acquisition	23.50	4,440,089	4,713,200	-273,111
Maintain County vehicles and equipment in excellent operating condition with a minimum 93% availability rate.				
Fuel Services	2.00	5,430,460	5,373,700	56,760
Ensure cost effective, dependable, and timely fuel services are provided for County vehicles, equipment, and emergency generators. Refueling stations maintained to exceed 99% availability.				
Reserves	-	264,800	121,400	143,400
Maintain sufficient reserve funds to cover contingency and cash flow requirements.				
Current Level of Service Budget	26.00	10,397,600	10,397,600	-

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
Availability of Fleet Equipment (as a %)	94	95	94	93
Number of Work Orders Completed	6,600	6,700	6,700	6,700
Work Orders completed in less than 24 hours (as a %)	70	70	70	50

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	2,004,271	2,155,600	2,113,800	2,183,000	-	2,183,000	1.3%
Operating Expense	6,622,568	8,427,200	6,762,500	7,776,800	-	7,776,800	(7.7%)
Capital Outlay	16,858	134,000	144,000	173,000	-	173,000	29.1%
Net Operating Budget	8,643,697	10,716,800	9,020,300	10,132,800	-	10,132,800	(5.4%)
Trans to 001 General Fund	-	-	-	150,000	-	150,000	na
Reserves For Contingencies	-	105,500	-	150,100	-	150,100	42.3%
Reserve for Attrition	-	(27,400)	-	(35,300)	-	(35,300)	28.8%
Total Budget	8,643,697	10,794,900	9,020,300	10,397,600	-	10,397,600	(3.7%)
Total FTE	26.00	26.00	26.00	26.00	-	26.00	0.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

Fleet Management Department

Fleet Management Fund (521)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	445,142	632,000	516,900	566,000	-	566,000	(10.4%)
Miscellaneous Revenues	13,033	6,000	6,000	6,000	-	6,000	0.0%
Interest/Misc	3,116	-	-	-	-	-	na
Fleet Revenue Billings	4,192,921	4,459,600	4,387,900	4,702,800	-	4,702,800	5.5%
Fuel Sale Rev Billings	3,932,536	5,432,100	4,087,700	4,818,100	-	4,818,100	(11.3%)
Trans fm 001 Gen Fund	-	-	-	150,000	-	150,000	na
Carry Forward	293,500	297,100	205,100	183,300	-	183,300	(38.3%)
Less 5% Required By Law	-	(31,900)	-	(28,600)	-	(28,600)	(10.3%)
Total Funding	8,880,249	10,794,900	9,203,600	10,397,600	-	10,397,600	(3.7%)

Forecast FY 2013:

Motor fuel was budgeted at \$4.50 per gallon in FY13 due to unpredictable major price fluctuations and projections that fuel prices would continue at an upward trend. We saw large fluctuations throughout the year with major spikes during the February through April time frame. Prices then started declining and settling out toward the end of April. Current projections are that fuel will average somewhere around \$3.50 a gallon for the fiscal year or about \$1.5 million under budget in fuel expenses and associated revenues. The costs of parts and associated revenues were slightly overestimated and forecast to be \$57,500 under the budgeted amount. Outside vendor expenses are projected to be very close to budget at \$185,000. Revenues from motor pool rentals are projected above the budgeted amount by about \$11,000.

Current FY 2014:

Personal services expenditures experienced an increase due to the employee compensation adjustment approved by the Board.

Fleet Management's operating expenditures are reflecting an overall decrease; however, this reduction is the result of the budgeted decrease in fuel costs. In FY13, Fleet projected fuel per gallon cost at \$4.50 while the current year is projected at \$4.10 per gallon. Parts costs are estimated to increase by 3.2% attributable to an aging fleet and expected inflation.

Capital Outlay of \$173,000 is budgeted to replace a service truck, two loaner pickup trucks, a loaner sedan, a vehicle lift, and an automotive air conditioning service machine. The service truck replaces the current 13-year old service truck with over 153,000 miles at the main shop in Naples that is used for emergency response and roadside maintenance and repair. The loaner pickups replace the current 12-year old models that are provided to customers when they bring their trucks in for maintenance or repair to reduce the amount of lost productivity. The loaner sedans replace two 2003 sedans to provide reliable transportation for employees traveling out of County. Replacement of four loaner pickup trucks, two loaner sedans, and a rough-terrain forklift were deferred as means to reduce customer service costs.

Revenues:

Labor revenue is generally based on 24,717 billable hours for vehicles and heavy equipment maintenance at \$76.00 per hour, and 3,287 hours for small equipment at \$66.00 per hour. Parts revenue assumes \$1,788,000 at a 28.5% markup and sublets of \$176,000 at a 20% markup plus County car wash revenues. Motor Pool mileage revenue is estimated at \$85,000. Fuel sale revenue is based on 1,151,600 gallons at \$4.26 per gallon and 114,100 gallons at \$4.10 per gallon. Charges for services represent the sale of fuel to non-County government agencies.

Service Level - Beginning in FY09, the County began deferring certain fleet replacements resulting in a longer service life for fleet inventory. It is expected that an upward trend of unscheduled, higher maintenance costs could be incurred over time and that repairs will become more frequent and complex increasing the repair time required and parts costs as well as extending a vehicle's out-of-service time.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

Facilities Management Department

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	4,051,275	4,279,500	4,243,400	4,419,400	-	4,419,400	3.3%
Operating Expense	7,646,042	7,866,200	7,534,500	7,840,900	-	7,840,900	(0.3%)
Capital Outlay	120,919	97,400	100,100	105,400	-	105,400	8.2%
Remittances	-	-	311,100	-	-	-	na
Net Operating Budget	11,818,236	12,243,100	12,189,100	12,365,700	-	12,365,700	1.0%
Advance/Repay to 390 Gov't Fac	-	630,000	-	630,000	-	630,000	0.0%
Reserves For Capital	-	1,100,500	-	1,119,700	-	1,119,700	1.7%
Total Budget	11,818,236	13,973,600	12,189,100	14,115,400	-	14,115,400	1.0%

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Americans with Disabilities Act (190)	39,270	36,400	36,400	65,000	-	65,000	78.6%
Facilities Management (001)	10,962,953	11,451,700	11,127,700	11,607,200	-	11,607,200	1.4%
GAC Land Trust Fund (605)	8	700	311,100	700	-	700	0.0%
Real Property Management (001)	816,005	754,300	713,900	692,800	-	692,800	(8.2%)
Total Net Budget	11,818,236	12,243,100	12,189,100	12,365,700	-	12,365,700	1.0%
Total Transfers and Reserves	-	1,730,500	-	1,749,700	-	1,749,700	1.1%
Total Budget	11,818,236	13,973,600	12,189,100	14,115,400	-	14,115,400	1.0%

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	23,267	24,000	19,200	19,200	-	19,200	(20.0%)
Miscellaneous Revenues	40,649	31,500	15,500	32,000	-	32,000	1.6%
Interest/Misc	9,790	8,600	6,800	5,800	-	5,800	(32.6%)
Reimb From Other Depts	931,044	554,900	543,500	547,900	-	547,900	(1.3%)
Net Cost General Fund	10,805,472	12,266,100	11,282,600	12,366,600	-	12,366,600	0.8%
Carry Forward	1,475,300	1,090,900	1,467,300	1,145,800	-	1,145,800	5.0%
Less 5% Required By Law	-	(2,400)	-	(1,900)	-	(1,900)	(20.8%)
Total Funding	13,285,522	13,973,600	13,334,900	14,115,400	-	14,115,400	1.0%

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Facilities Management (001)	41.80	43.80	43.80	44.80	-	44.80	2.3%
Real Property Management (001)	9.80	7.80	7.80	7.00	-	7.00	(10.3%)
Total FTE	51.60	51.60	51.60	51.80	-	51.80	0.4%

Administrative Services Division

Facilities Management Department Facilities Management (001)

Mission Statement

The mission of the Department of Facilities Management is to provide safe, secure, clean, and comfortable facilities for our citizens and employees by ensuring all buildings, grounds, and property acquisitions are managed, maintained, and operated efficiently. The Facilities Management Department is comprised of Administration, Capital Construction/Renovations, Building Maintenance, Government Security, Janitorial Service, Grounds Maintenance, and Real Property Management. Responsibilities include the maintenance and repair of all County-owned and operated buildings, project management functions for all County buildings under construction and renovation, security operations, and real estate acquisitions.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration/Overhead	2.00	1,141,470	-	1,141,470
<p>Directs the functions/activities of the Facilities Management Department, including Real Property Management, Construction Management, Government Security, and Facilities Maintenance. This also includes loan repayment to Solid Waste and all organization development, IT services and telephone services.</p>				
Building Maintenance	35.80	6,786,067	-	6,786,067
<p>Maintain and repair the County's 708 buildings, including: electrical, plumbing, air conditioning and structural repairs, preventative maintenance, physical plant maintenance, pest control, and fire and sprinkler alarm maintenance and compliance.</p>				
Capital Construction/Renovation Personnel	6.00	606,944	-	606,944
<p>Develop architectural designs and engineering specifications for construction of new facilities; provide in-house construction administration services and project management for BCC owned and leased facilities; roof replacement, A/C replacement, and warranty work.</p>				
Campus Utilities	-	297,000	-	297,000
<p>Provide funds for payments to utility companies for portions of electrical, trash, water and sewer costs for County facilities.</p>				
Custodial Services	0.50	1,489,894	-	1,489,894
<p>Provide competitive, sub-contracted janitorial cleaning services and the removal of garbage and recyclables for 140 buildings.</p>				
Indoor Air Quality Services	-	5,000	-	5,000
<p>Investigate and remediate indoor air quality (IAQ) complaints by investigating and cleaning ductwork and air-conditioning equipment ensuring public facilities are clean and free of dangerous airborne particles and molds; provides for scheduled systematic cleaning of air conveyance systems.</p>				
Grounds Maintenance	0.50	591,125	-	591,125
<p>Provide competitive sub-contracted landscaping services to the County's main campus and 57 satellite facilities as well as to provide for pest control, fertilization, and mulching.</p>				

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

**Facilities Management Department
Facilities Management (001)**

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Government Security	-	1,319,700	-	1,319,700
Provides the necessary resources for detection of contraband and the protection of elected officials, employees, and visitors with optimum customer service. This includes, but is not limited to, security checkpoint staffing as well as interior and exterior foot patrols at county facilities, specifically the Main Courthouse and Government Center, Building F, Building H, Immokalee Government Building, North Collier Government Center and the Emergency Service Center.				
Current Level of Service Budget	44.80	12,237,200	-	12,237,200

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
Average Days to Complete Work Orders	7.00	7.00	7.00	7.50
Cost per square foot	2.62	2.89	2.65	2.89
Persons scanned	650,000	600,000	600,000	600,000
Security surveys conducted	14	15	14	15
Total square feet maintained	4,180,000	4,180,000	4,200,000	4,200,000
Total Work Orders Completed	25,800	26,000	26,000	26,250

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	3,278,374	3,567,500	3,567,500	3,770,000	-	3,770,000	5.7%
Operating Expense	7,576,649	7,786,800	7,462,800	7,731,800	-	7,731,800	(0.7%)
Capital Outlay	107,929	97,400	97,400	105,400	-	105,400	8.2%
Net Operating Budget	10,962,953	11,451,700	11,127,700	11,607,200	-	11,607,200	1.4%
Advance/Repay to 390 Gov't Fac	-	630,000	-	630,000	-	630,000	0.0%
Total Budget	10,962,953	12,081,700	11,127,700	12,237,200	-	12,237,200	1.3%
Total FTE	41.80	43.80	43.80	44.80	-	44.80	2.3%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	1,792	-	-	-	-	-	na
Miscellaneous Revenues	24,736	-	-	-	-	-	na
Reimb From Other Depts	193,649	-	-	-	-	-	na
Net Cost General Fund	10,742,775	12,081,700	11,127,700	12,237,200	-	12,237,200	1.3%
Total Funding	10,962,953	12,081,700	11,127,700	12,237,200	-	12,237,200	1.3%

Notes:

Performance Measures "Total work orders completed" is forecasted to rise in FY14 due to the increase of one full-time employee in the Maintenance Section.

Forecast FY 2013:

Midyear budget reductions of \$324,000 or 4% of the Maintenance Services Budget were instituted as part of a comprehensive midyear budget management strategy to ensure strong beginning FY14 General Fund cash balance and to maintain appropriate levels of General Fund Reserves going into FY14. As expected, this budget curtailment has resulted in service level impacts. Janitorial services, indoor air quality activities, HVAC preventative maintenance, and contracted services have been decreased. Cleaning restrooms, vacuuming, and dusting were reduced effective 4/1/13 through 9/30/13 from 3 days a week for the majority of office buildings to 2 days a week with the exclusion of Constitutional Offices, libraries, park facilities, beach restrooms, Courthouse, and first floor Health Department.

Administrative Services Division

Facilities Management Department Facilities Management (001)

The Department's inventory of facilities to maintain will increase during the year due to the addition of the new Vanderbilt Beach restrooms, Pepper Ranch restrooms, Bluebill restrooms, Isles of Capri Paddle Park restrooms, Sheriff's Office Evidence (old Juvenile Justice Center) and the 12 Gilchrist housing units, which has an estimated impact of \$46,550.

Current FY 2014:

In order to meet budget guidance, the Facilities Management Department budget will remain flat, with the exception of an increase in personal services for the Board approved employee compensation adjustment. The Department is continuing to cut back on preventative maintenance items such as:

- Hardware – very limited amount of hardware for small repairs will be available.
- HVAC Services – limited to emergency repair.
- Electrical Contractor/Supplies – limited to emergency repair and discontinued wholesale re-lamping.
- Indoor Air Quality (IAQ) Contractors – limited amount of IAQ complaints will be investigated.
- Landscaping Services – irrigation and sod will be limited to emergency repair.
- Painting Contractors – limited to emergency repair only.
- Plumbing Contractors/Supplies – very limited supplies could result in additional time to repair.
- Roofing Contractors – limited to emergency repair and patching. Inspections and gutter maintenance eliminated.
- Air Filter Contract – reduced from monthly to bi-monthly
- Structural preventive maintenance – pressure cleaning reduced from semi-annually to emergency
- Asphalt sealing and re-striping reduced to emergency. Sidewalk repairs emergency only.
- Security – proactive CCTV cameras cleaning eliminated.

Department's ability to provide proactive maintenance will remain restricted as budgets remain flat and additional services, personnel costs, and additional buildings continue to increase. The Department will take over landscaping services for Collier Area Transit (CAT) on Radio Road which increases the cost by \$34,000 or 7.5% of the landscaping appropriation. The Department will also increase its responsibilities by maintaining janitorial and maintenance services for the Immokalee South Park Daycare, Pepper Ranch restrooms, Bluebill restrooms, Isles of Capri Paddle Park restrooms, new Vanderbilt Beach restrooms, and North Naples Recycling Center restrooms.

The budget, as provided, dictates a break-fix service level that is limited to emergency repair with minimum preventative maintenance. Routine maintenance is similarly impacted with window, floor, and carpet cleaning being reduced to once a year.

The Department will utilize its capital appropriation to purchase assets for building improvements including minor renovations, card access, and technological improvements. Additionally, Fleet recommends replacing 14 of the Department's 31 vehicles. Vehicles will be replaced based upon need and appropriation.

Maintenance services increased by 1 FTE. A vacant position in Real Property Management Section was transferred to the Maintenance Services Section and the position was reclassified as an HVAC Tradesworker. Additionally, to ensure maximum utilization of the position and ability to hire proper personnel, it was increased from a .8 FTE to a 1.0 FTE. This position is estimated to save the County roughly \$40,000.

Administrative Services Division

Facilities Management Department Real Property Management (001)

Mission Statement

To provide professional property acquisition and management services which exceed customer expectations through courteous, expeditious, and knowledgeable handling of real estate transactions.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration/Overhead	0.50	91,636	-	91,636
This program provides for the general administration of the department and fixed overhead.				
Property Acquisition	5.50	501,215	547,800	-46,585
This program provides for the acquisition and appraisal of land and land rights for all County divisions. Some examples are right-of-way for all utility projects, sites for parks, libraries, water treatment facilities, wastewater treatment facilities, EMS facilities, sites under the Conservation Collier program, and sites for administrative offices.				
Property Leasing and Management	0.50	51,041	-	51,041
This program includes the leasing of both improved and unimproved property for County uses, as well as the leasing of County owned property to others for compatible uses and the issuance of licenses to not-for-profit organizations to hold special events on County owned property. Resolving ordinance violations on vacant County owned property also falls within this program.				
Lake Trafford Cemetery	0.25	23,436	15,500	7,936
This program provides for the daily administration of the cemetery, selling burial plots, assigning plots for indigent burials, arranging for the flagging of plots for all burials, and for payment of utilities and other associated costs.				
GAC Land Trust Property	0.25	25,472	100	25,372
This program includes administering the GAC Land Trust Fund, negotiating and processing sales of trust property, and processing requests from departments for use of trust funds for capital projects that will benefit the residents of Golden Gate Estates. Revenue is from processing fees for sales requests. Sales revenue and expenses are shown in GAC Land Trust Fund (605).				
Current Level of Service Budget	7.00	692,800	563,400	129,400

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
Average number of days to close real estate transactions	78	76	76	75
Average number of days to complete lease requests	45	45	45	45
Number of appraisals prepared & reviewed	150	140	130	135
Number of informational requests responded to	13,815	9,000	9,400	8,500
Parcels of land acquired	85	110	90	95
Square feet of leased space managed	145,945	145,945	156,713	156,713

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

Facilities Management Department

Real Property Management (001)

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	772,900	712,000	675,900	649,400	-	649,400	(8.8%)
Operating Expense	43,104	42,300	38,000	43,400	-	43,400	2.6%
Net Operating Budget	816,005	754,300	713,900	692,800	-	692,800	(8.2%)
Total Budget	816,005	754,300	713,900	692,800	-	692,800	(8.2%)
Total FTE	9.80	7.80	7.80	7.00	-	7.00	(10.3%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	15,912	15,000	15,500	15,500	-	15,500	3.3%
Reimb From Other Depts	737,395	554,900	543,500	547,900	-	547,900	(1.3%)
Net Cost General Fund	62,697	184,400	154,900	129,400	-	129,400	(29.8%)
Total Funding	816,005	754,300	713,900	692,800	-	692,800	(8.2%)

Forecast FY 2013:

Personal services are forecasted under budget as a result of savings generated by a retiring employee's salary being utilized to assist with mid-year cuts.

Revenue consists of reimbursements from the Public Utilities Division, Public Services Division, Administrative Services Division, and other client/departments for work performed by staff.

Current FY 2014:

Personal services reflect the savings generated by the transfer of the .8 FTE to Maintenance Services.

Operating expenses have been held consistent with the prior year in order to ensure the entire department meets budget guidance.

Revenues:

Revenue FY 2014 - Reimbursements from other departments is attributed to the continuation of project work for the Public Utilities Division, Public Services Division, Administrative Services Division, and other client departments.

Miscellaneous revenue related to Lake Trafford Cemetery for the anticipated sale of 40 burial plots is budgeted at \$15,500.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

Facilities Management Department

GAC Land Trust Fund (605)

Mission Statement

To efficiently and effectively market Golden Gate Estates lots currently owned by Collier County, and identify needs for services within the Golden Gate Estates area and to set priorities for the funding of necessary improvements and/or support equipment to provide these services.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Gulf American Corp (GAC) Land Sales	-	1,120,400	1,120,400	-
Expenses associated with selling Golden Gate Estates lots. This program is pursuant to an agreement dated November 15, 1983, between Avatar Properties, Inc. and Collier County. As of March 26, 2013, there remain 8.93 acres available for sale and 82.32 acres in reserve. The expenses shown below do not include payroll and associated expenses allocated in General Fund (001).				
Current Level of Service Budget	-	1,120,400	1,120,400	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	8	700	-	700	-	700	0.0%
Remittances	-	-	311,100	-	-	-	na
Net Operating Budget	8	700	311,100	700	-	700	0.0%
Reserves For Capital	-	1,100,500	-	1,119,700	-	1,119,700	1.7%
Total Budget	8	1,101,200	311,100	1,120,400	-	1,120,400	1.7%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	-	16,500	-	16,500	-	16,500	0.0%
Interest/Misc	9,214	8,100	6,500	5,500	-	5,500	(32.1%)
Carry Forward	1,394,700	1,077,800	1,403,900	1,099,300	-	1,099,300	2.0%
Less 5% Required By Law	-	(1,200)	-	(900)	-	(900)	(25.0%)
Total Funding	1,403,914	1,101,200	1,410,400	1,120,400	-	1,120,400	1.7%

Forecast FY 2013:

Revenue - there are no anticipated land sales in FY13.

Forecast expenditures include \$300,000 to Max Hasse Park to expand the existing community center approved by the BCC on November 9, 2010, Agenda Item 16E4 and November 8, 2011, Agenda Item 16E4 and \$11,024.39 to Golden Gate Library for an illuminated sign to advertise library events approved by the BCC on July 24, 2012, Agenda Item 16E1.

Current FY 2014:

There are no planned funding requests for FY14.

Revenues:

Due to the continued fluctuating nature of the real estate market, land sales have proved very difficult to predict. However, the FY14 budget proposes revenues and expenditures associated with one (1) land sale sized conservatively at current sale trends.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

**Facilities Management Department
Americans with Disabilities Act (190)**

Mission Statement

Revenues generated by concession fees from the County's Government Complex Snack Bar are used to improve handicapped and general accessibility to government facilities and to ensure County employees with special needs have the proper equipment to function in the workplace.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Americans with Disabilities Act (ADA)	-	65,000	65,000	-
Upgrade County facilities to improve handicapped access to government facilities and purchase equipment for County employees with special needs.				
Current Level of Service Budget	-	65,000	65,000	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	26,280	36,400	33,700	65,000	-	65,000	78.6%
Capital Outlay	12,990	-	2,700	-	-	-	na
Net Operating Budget	39,270	36,400	36,400	65,000	-	65,000	78.6%
Total Budget	39,270	36,400	36,400	65,000	-	65,000	78.6%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	21,475	24,000	19,200	19,200	-	19,200	(20.0%)
Interest/Misc	577	500	300	300	-	300	(40.0%)
Carry Forward	80,600	13,100	63,400	46,500	-	46,500	255.0%
Less 5% Required By Law	-	(1,200)	-	(1,000)	-	(1,000)	(16.7%)
Total Funding	102,651	36,400	82,900	65,000	-	65,000	78.6%

Forecast FY 2013:

Forecast revenue is based on the previous 12 months of data, and reflects average monthly collections from the County's Government Complex Snack Bar concession fees. Expenditures will include ADA mats; handicap beach chair for the Parks; ADA survey for the Administration Building F; and painting for handicapped parking.

Current FY 2014:

Budgeted expenditures are based upon total anticipated revenue. Proposed projects are reviewed and prioritized by necessity for compliance with standards set forth by the Americans with Disabilities Act. Revenue will be spent on automatic door openers for North Collier Government Services Center, Growth Management Division building, and for the Facilities Management building W. Additional improvements will be made to the central library curb ramps and the Marco Island Tax Collector restroom remediation project.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

Human Resources Department

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	1,145,566	1,185,400	1,139,400	1,183,000	-	1,183,000	(0.2%)
Operating Expense	181,854	218,300	204,400	217,500	-	217,500	(0.4%)
Net Operating Budget	1,327,420	1,403,700	1,343,800	1,400,500	-	1,400,500	(0.2%)
Total Budget	1,327,420	1,403,700	1,343,800	1,400,500	-	1,400,500	(0.2%)

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Human Resources - General Fund (001)	1,327,420	1,403,700	1,343,800	1,400,500	-	1,400,500	(0.2%)
Total Net Budget	1,327,420	1,403,700	1,343,800	1,400,500	-	1,400,500	(0.2%)
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,327,420	1,403,700	1,343,800	1,400,500	-	1,400,500	(0.2%)

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	2,441	-	-	-	-	-	na
Miscellaneous Revenues	3,494	-	-	-	-	-	na
Net Cost General Fund	1,321,511	1,403,700	1,343,800	1,400,500	-	1,400,500	(0.2%)
Net Cost Community Development	(27)	-	-	-	-	-	na
Total Funding	1,327,420	1,403,700	1,343,800	1,400,500	-	1,400,500	(0.2%)

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Human Resources - General Fund (001)	14.00	13.00	13.00	13.00	-	13.00	0.0%
Total FTE	14.00	13.00	13.00	13.00	-	13.00	0.0%

Administrative Services Division

Human Resources Department Human Resources - General Fund (001)

Mission Statement

To provide quality strategic Human Resources leadership and technical expertise to both the internal and external customers of the Collier County Board of County Commissioners that “Exceeds the Expectations” of our customers, supports the wellness of our employees, and demonstrates unquestionable ethical values.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Administration	2.00	327,470	-	327,470
Plan, organize and direct the activities, staff and resources of the Human Resources services. Oversee all operations within the Department, as well as ensure adherence to best practice Human Resources Management standards.				
Employee Relations	1.00	96,381	-	96,381
Provide Human Resource services to our employees that balance employee advocacy, meet all legal obligations and support County objectives.				
Recruitment	2.00	142,228	-	142,228
Develop strategies designed to identify qualified candidates through various recruiting tools, post vacant positions, negotiate wage rates and other terms and conditions of employment with candidates, and complete necessary post-offer processes for newly hired associates.				
Operations	3.00	293,021	-	293,021
Provide support to Human Resource functions as well as County operational needs, including processing employment transactions, management of temporary staff, maintaining employee personnel files, responding to public information requests, Equal Employment Opportunity (EEO) compliance and reporting, and administering the Family Medical Leave Act (FMLA) and other leaves of absence.				
Career Development and Employee Retention	3.00	356,773	-	356,773
Provide the right training programs, at the right time, in the right place to meet all of our employees' needs, to continue the professional growth and development of staff, to assist in preparing current employees for future organizational opportunities, and provide guidance for succession planning.				
Employee Compensation and Classification	2.00	184,627	-	184,627
Design, communicate, implement and administer an integrated, comprehensive approach to compensation that is a tool for management to attract and retain employees, and to drive performance that exceeds our customers' expectations.				
Current Level of Service Budget	13.00	1,400,500	-	1,400,500

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
Cost per hour for County-sponsored training	15.10	15.10	12.18	14.35
Number of classifications in approved pay plan	315	315	348	350
Number of days to fill positions	58	54	69	60
Percent of external new hires here at one year of employment	82.00	84.00	89.60	86.00
Percent of positions filled internally vs. externally	34	36	58	48

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

**Human Resources Department
Human Resources - General Fund (001)**

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	1,145,566	1,185,400	1,139,400	1,183,000	-	1,183,000	(0.2%)
Operating Expense	181,854	218,300	204,400	217,500	-	217,500	(0.4%)
Net Operating Budget	1,327,420	1,403,700	1,343,800	1,400,500	-	1,400,500	(0.2%)
Total Budget	1,327,420	1,403,700	1,343,800	1,400,500	-	1,400,500	(0.2%)
Total FTE	14.00	13.00	13.00	13.00	-	13.00	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	2,441	-	-	-	-	-	na
Miscellaneous Revenues	3,494	-	-	-	-	-	na
Net Cost General Fund	1,321,511	1,403,700	1,343,800	1,400,500	-	1,400,500	(0.2%)
Net Cost Community Development	(27)	-	-	-	-	-	na
Total Funding	1,327,420	1,403,700	1,343,800	1,400,500	-	1,400,500	(0.2%)

Notes:

The Department of Human Resources (HR) is comprised of a number of organizational components which include Administration, Compensation, Labor and Employee Relations, Operations, Recruitment and Training & Development. Each specialized area provides a variety of services to the County's constituency as well as to the County's employee population. This is accomplished by supporting the organization with team building efforts in the areas of employee recognition, retention, motivation, training and development.

The HR Department continues to provide funds for the County's Succession Planning Program, and in 2013, partnered with the Florida Center for Public Management at Florida State University to offer the Certified Public Manager (CPM) program locally. This program is benefiting 36 Collier County BCC employees, as well as participants from Court Administration, the Collier County Sheriff's Office, Clerk of the Circuit Court, and the City of Marco Island.

HR employees are working in divisions and departments to provide "just in time" training on areas including accountability, recruitment and leading team building retreats, and there have been new program offerings this year through our collaboration with the Florida Institute of Government (FIOG). FIOG provides training and programming for employees, helping them with skills needed to be high-performers in the workplace, as well as developing new competencies that prepare them for future opportunities within Collier County.

We have updated our Service Award Program to a choice program for employees being recognized, and continue to use "on the spot" rewards available through the Employee Recognition program to recognize and congratulate staff for their contributions to the agency.

Forecast FY 2013:

Personal services are forecasted under budget as the result of a position being vacant for a portion of the fiscal year, and a newly hired employee coming in at a lower annual salary. Additionally, several employees eligible to participate in the vacation sell-back program elected not to, generating savings.

Current FY 2014:

Personal services are less than the prior year as FY13 was the final year the department made benefit payments to employees who retired early under the Voluntary Separation Incentive Program (VSIP) plan offered in the past, as well as lower entry salaries for newly hired employees.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

Information Technology Department

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	3,177,566	3,363,000	3,338,200	3,492,800	-	3,492,800	3.9%
Operating Expense	2,283,764	3,108,900	3,405,000	3,089,700	-	3,089,700	(0.6%)
Indirect Cost Reimburs	23,200	15,300	15,300	12,700	-	12,700	(17.0%)
Capital Outlay	63,055	122,000	784,700	843,800	-	843,800	591.6%
Net Operating Budget	5,547,585	6,609,200	7,543,200	7,439,000	-	7,439,000	12.6%
Trans to 506 IT Capital	-	-	-	757,300	-	757,300	na
Reserves For Contingencies	-	104,700	-	25,500	-	25,500	(75.6%)
Reserves For Cash Flow	-	30,800	-	-	-	-	(100.0%)
Reserve for Attrition	-	(57,500)	-	(59,000)	-	(59,000)	2.6%
Total Budget	5,547,585	6,687,200	7,543,200	8,162,800	-	8,162,800	22.1%

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
800 MHz Radio System Fund (188)	1,114,004	1,126,500	1,143,700	1,203,700	-	1,203,700	6.9%
Information Technology Capital (506)	160,485	123,000	907,400	868,200	-	868,200	605.9%
Information Technology Department (505)	4,273,097	5,359,700	5,492,100	5,367,100	-	5,367,100	0.1%
Total Net Budget	5,547,585	6,609,200	7,543,200	7,439,000	-	7,439,000	12.6%
Total Transfers and Reserves	-	78,000	-	723,800	-	723,800	827.9%
Total Budget	5,547,585	6,687,200	7,543,200	8,162,800	-	8,162,800	22.1%

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	306,487	304,400	353,100	306,000	-	306,000	0.5%
Miscellaneous Revenues	182,620	211,000	209,500	152,300	-	152,300	(27.8%)
Interest/Misc	11,779	5,000	9,300	7,900	-	7,900	58.0%
Reimb From Other Depts	5,738,527	5,476,600	5,477,300	5,161,000	-	5,161,000	(5.8%)
Trans fm 001 Gen Fund	558,900	576,400	576,400	576,400	-	576,400	0.0%
Trans fm 301 Co Wide Cap	361,200	-	-	-	-	-	na
Trans fm 505 IT Ops	-	-	-	757,300	-	757,300	na
Carry Forward	761,500	286,800	2,333,800	1,416,200	-	1,416,200	393.8%
Less 5% Required By Law	-	(173,000)	-	(214,300)	-	(214,300)	23.9%
Total Funding	7,921,012	6,687,200	8,959,400	8,162,800	-	8,162,800	22.1%

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Information Technology Department (505)	37.80	37.80	37.80	37.80	-	37.80	0.0%
Total FTE	37.80	37.80	37.80	37.80	-	37.80	0.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

**Information Technology Department
Information Technology Department (505)**

Mission Statement

To provide efficient, reliable, secure customer oriented information technology services for Collier County Government which include the agency's data network, telephone system, multi-agency public safety radio system and the management of all related assets, software applications and data. To ensure data integrity, system security, and compliance with all federal, state, and local statutes and regulations.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration/Overhead	4.00	468,300	3,713,100	-3,244,800
<p>Coordinates agency strategy for IT, telecommunications, and 800 MHz Radio with customer groups. Performs administrative work in support of department and agency business processes including payroll, invoicing, and payables. Defines policies necessary to protect the County's information assets and to comply with applicable statutes and standards. With customer groups, recommend and implement business continuity measures based on risk assessments.</p>				
IT Service Desk	6.80	535,900	-	535,900
<p>The Service Desk is responsible for desktop support, inventory and computer maintenance.</p>				
Applications	10.00	951,400	1,238,300	-286,900
<p>Provides services involved in the acquisition, implementation, and support of agency and customer specific applications.</p>				
Development	8.00	830,100	-	830,100
<p>Provides SQL Server database administration, administration of the core Geographic Information System (GIS) infrastructure, and programming services primarily for the agency's SAP implementation.</p>				
Operations	9.00	2,581,400	-	2,581,400
<p>Provides customer support for computer users and telephone system users and their equipment. Operates, secures, maintains, and improves the agency's infrastructure for email, data communications, voice communications, application servers, data storage and backup. Manages the inventory of the agency's technology assets.</p>				
Reserves/Transfers	-	723,800	1,139,500	-415,700
Current Level of Service Budget	37.80	6,090,900	6,090,900	-

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
Spot Resolution %	-	64	54	64
Total Enterprise Incidents	-	133	102	100
Total Work Orders Processed	-	7,930	6,519	7,500

**Collier County Government
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Administrative Services Division

**Information Technology Department
Information Technology Department (505)**

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	3,177,566	3,363,000	3,338,200	3,492,800	-	3,492,800	3.9%
Operating Expense	1,095,531	1,996,700	2,153,900	1,866,800	-	1,866,800	(6.5%)
Capital Outlay	-	-	-	7,500	-	7,500	na
Net Operating Budget	4,273,097	5,359,700	5,492,100	5,367,100	-	5,367,100	0.1%
Trans to 506 IT Capital	-	-	-	757,300	-	757,300	na
Reserves For Contingencies	-	104,700	-	25,500	-	25,500	(75.6%)
Reserves For Cash Flow	-	30,800	-	-	-	-	(100.0%)
Reserve for Attrition	-	(57,500)	-	(59,000)	-	(59,000)	2.6%
Total Budget	4,273,097	5,437,700	5,492,100	6,090,900	-	6,090,900	12.0%
Total FTE	37.80	37.80	37.80	37.80	-	37.80	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	51,264	82,000	82,000	25,300	-	25,300	(69.1%)
Interest/Misc	7,415	3,800	6,000	6,700	-	6,700	76.3%
Reimb From Other Depts	5,215,161	5,236,300	5,235,000	4,926,100	-	4,926,100	(5.9%)
Carry Forward	549,800	260,900	1,494,500	1,325,400	-	1,325,400	408.0%
Less 5% Required By Law	-	(145,300)	-	(192,600)	-	(192,600)	32.6%
Total Funding	5,823,639	5,437,700	6,817,500	6,090,900	-	6,090,900	12.0%

Notes:

The IT Department is an internal service fund. BCC Departments and outside agencies budget IT service costs based on their service demand. Shared IT services are funded through consumption based unit costs. Specialty professional services for each Department are funded directly. This methodology was developed in direct partnership with the business users of IT services by direction of the Information Technology Executive Committee (ITEC) which governs agency IT policies. IT funding policies balance the service demands of our various businesses (type of services offered and service levels) with agency financial constraints.

The performance measures for the department were new in FY12 and some of the data for that year is not available and therefore not presented.

Forecast FY 2013:

Personal services expenditures are expected to be less than the adopted budget due to attrition savings.

Operating expenses are forecast to be overall higher than budgeted due to two service contracts carrying over from the prior year.

Actual carryforward at year ending 9/30/12 exceeded budget due to delays in processing the above mentioned service contracts; savings generated in personal services from vacancies, reprioritization and elimination of several contracts and a prepaid software agreement.

Current FY 2014:

Personal services increased due to a Board approved employee compensation adjustment.

Operating expenses were reduced 6.5% from the FY13 adopted operating budget which reflects continued reduction in fixed operating costs.

Provisions have been made to transfer some of the remaining unspent funds to the IT Capital Fund (506) to assist with the needed capital improvements. The PC replacement program is operating on a break/fix basis, however, this transfer will allow the replacement of approximately 14% of the agency's PC's.

Revenues:

Charges to the various departments within the County were reduced by 5.9%.

Administrative Services Division

Information Technology Department 800 MHz Radio System Fund (188)

Mission Statement

To provide funding for operational costs of the 800 MHz Inter-government Radio System, which provides interoperable radio service to forty-one (41) public safety and general government agencies operating 4,200 radios. Assure radio system availability greater than 98% of the time.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
800 MHz Radio System Maintenance	-	1,203,700	1,203,700	-
To provide operational costs of the 800 MHz system including monthly utility costs and lease payments for tower sites, as well as periodic maintenance of on-site components.				
Current Level of Service Budget	-	1,203,700	1,203,700	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	1,090,804	1,111,200	1,128,400	1,159,000	-	1,159,000	4.3%
Indirect Cost Reimburs	23,200	15,300	15,300	12,700	-	12,700	(17.0%)
Capital Outlay	-	-	-	32,000	-	32,000	na
Net Operating Budget	1,114,004	1,126,500	1,143,700	1,203,700	-	1,203,700	6.9%
Total Budget	1,114,004	1,126,500	1,143,700	1,203,700	-	1,203,700	6.9%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	306,487	304,400	353,100	306,000	-	306,000	0.5%
Miscellaneous Revenues	131,356	129,000	127,500	127,000	-	127,000	(1.6%)
Interest/Misc	694	600	600	200	-	200	(66.7%)
Reimb From Other Depts	118,166	120,000	122,000	125,000	-	125,000	4.2%
Trans fm 001 Gen Fund	558,900	576,400	576,400	576,400	-	576,400	0.0%
Carry Forward	56,900	23,800	54,900	90,800	-	90,800	281.5%
Less 5% Required By Law	-	(27,700)	-	(21,700)	-	(21,700)	(21.7%)
Total Funding	1,172,502	1,126,500	1,234,500	1,203,700	-	1,203,700	6.9%

Forecast FY 2013:

Operating expenses are projected to be \$17,200 more than appropriated due to actual system maintenance and generator repairs being higher than anticipated. Operating revenues (charges for services and miscellaneous revenues) are anticipated to be \$47,200 more than appropriated due to a \$50,000 refund from a prior year project.

Current FY 2014:

Increases in operating costs include cost for maintenance services and lease payments, and necessary repairs to equipment based on age including replacement of uninterruptible power supply (UPS) batteries.

Capital outlay includes \$32,000 for the replacement of a 2002 Ford Explorer that has been recommended for replacement for the past several years.

Revenues:

Charges for service include \$31,000 in charges for radio maintenance provided to non-BCC customers and \$275,000 in proceeds from a \$12.50 surcharge on moving traffic violation fines. Miscellaneous revenue of \$127,000 is received from radio tower lease agreements and battery replacement sales. Reimbursements from other departments of \$125,000 includes maintenance charges for mobile and portable radio equipment and for minor operating equipment (replacement antennas, radio clips, etc.) that is purchased in bulk and provided to customers on an as needed basis.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

**Information Technology Department
Information Technology Capital (506)**

Mission Statement

To fund the replacement and or enhancements of existing IT capital infrastructure and computers and to fund the infrastructure to accommodate new requirements and services.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
IT Capital Program	-	868,200	868,200	-
Current Level of Service Budget	-	868,200	868,200	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	97,430	1,000	122,700	63,900	-	63,900	6,290.0%
Capital Outlay	63,055	122,000	784,700	804,300	-	804,300	559.3%
Net Operating Budget	160,485	123,000	907,400	868,200	-	868,200	605.9%
Total Budget	160,485	123,000	907,400	868,200	-	868,200	605.9%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	3,671	600	2,700	1,000	-	1,000	66.7%
Reimb From Other Depts	405,200	120,300	120,300	109,900	-	109,900	(8.6%)
Trans fm 301 Co Wide Cap	361,200	-	-	-	-	-	na
Trans fm 505 IT Ops	-	-	-	757,300	-	757,300	na
Carry Forward	154,800	2,100	784,400	-	-	-	(100.0%)
Total Funding	924,871	123,000	907,400	868,200	-	868,200	605.9%

Forecast FY 2013:

The IT Department has the following projects underway:

- \$ 77,500 PC Replacements
- \$448,000 Infrastructure
- \$101,300 Telecommunications
- \$ 76,600 Installation of conduit
- \$ 82,000 Business Continuity
- \$ 24,000 Server Replacements
- \$ 27,000 Storage area hardware
- \$ 71,000 County Manager Initiatives
- \$907,400 Total Projects

Current FY 2014:

Security enhancements and the operating expenses are included in the funding for this year. Capital expenses include provisions in the amount of \$354,300 for the PC replacement program; \$25,000 for an email system upgrade; \$25,000 for servers hardware; and \$400,000 for storage equipment replacements.

Revenues:

Agency computer users will be charged \$49 per computer for those computers covered under the agency's Technology Improvement Program. The resulting revenue will be used to purchase computers for break/fix replacement. An additional \$29 per computer will be assessed to fund the replacement of obsolete servers and the replacement of Storage Area Networking hardware that will no longer be supported by the manufacturer.

In lieu of increasing the capital assessment to departments, unspent funds from the IT operating department were transferred in the amount of \$757,300 to assist with the PC replacement program, security enhancements, and much needed capital infrastructure.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

Purchasing Department

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	1,267,887	1,360,200	1,263,800	1,460,000	-	1,460,000	7.3%
Operating Expense	81,926	79,100	89,100	77,600	-	77,600	(1.9%)
Capital Outlay	1,150	-	-	2,500	-	2,500	na
Net Operating Budget	1,350,963	1,439,300	1,352,900	1,540,100	-	1,540,100	7.0%
Total Budget	1,350,963	1,439,300	1,352,900	1,540,100	-	1,540,100	7.0%

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Purchasing Department - Surplus Sales (001)	299	500	500	500	-	500	0.0%
Purchasing Department (001)	1,350,664	1,438,800	1,352,400	1,539,600	-	1,539,600	7.0%
Total Net Budget	1,350,963	1,439,300	1,352,900	1,540,100	-	1,540,100	7.0%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,350,963	1,439,300	1,352,900	1,540,100	-	1,540,100	7.0%

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	325	-	-	-	-	-	na
Miscellaneous Revenues	188,349	160,200	187,100	161,200	-	161,200	0.6%
Net Cost General Fund	1,162,290	1,279,100	1,165,800	1,378,900	-	1,378,900	7.8%
Total Funding	1,350,963	1,439,300	1,352,900	1,540,100	-	1,540,100	7.0%

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Purchasing Department (001)	17.60	16.60	17.60	17.60	-	17.60	6.0%
Total FTE	17.60	16.60	17.60	17.60	-	17.60	6.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

**Purchasing Department
Purchasing Department (001)**

Mission Statement

To plan for and promote the open, proper and competitive procurement of commodities and services in a cost efficient and cost-effective manner.

To provide various support services that efficiently and effectively facilitate the missions of various departments.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration/Overhead	1.60	159,921	-	159,921
Procurement Support Services	12.00	1,063,817	-	1,063,817
Prepare, issue and administer formal sealed bid and proposal processes and oversee the management of resultant contracts; negotiate, process, and issue other service related agreements; review and authorize contract modifications and report action to the Board; manage dispute resolution process between vendors/contractors/consultants and department staff; assist in the development and maintenance of acquisition planning and sourcing activities; review and approve executive summaries; provide outreach to vendor community through supporting the County's Online Bidding System, training, and trade fair attendance.				
General Operations Support Services	4.00	315,862	31,200	284,662
SAP production, PCard production and support, training and support, mail pick-up and delivery, and surplus property transfer and sales.				
Current Level of Service Budget	17.60	1,539,600	31,200	1,508,400

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
# contracts administered	673	450	705	650
# Formal solicitations, quotes and non-std contracts	233	210	260	250
# of employees trained in SAP, purchasing, and contracting practices	178	140	250	200
# of purchase orders	7,822	-	7,450	7,600
% of bid invitations issued within 10 days of receipt	94.30	60.00	80.00	80.00
% of RFP's issued within 12 days of receipt	83.30	60.00	75.00	70.00

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	1,267,887	1,360,200	1,263,800	1,460,000	-	1,460,000	7.3%
Operating Expense	81,627	78,600	88,600	77,100	-	77,100	(1.9%)
Capital Outlay	1,150	-	-	2,500	-	2,500	na
Net Operating Budget	1,350,664	1,438,800	1,352,400	1,539,600	-	1,539,600	7.0%
Total Budget	1,350,664	1,438,800	1,352,400	1,539,600	-	1,539,600	7.0%
Total FTE	17.60	16.60	17.60	17.60	-	17.60	6.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

**Purchasing Department
Purchasing Department (001)**

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	325	-	-	-	-	-	na
Miscellaneous Revenues	32,309	35,200	31,200	31,200	-	31,200	(11.4%)
Net Cost General Fund	1,318,030	1,403,600	1,321,200	1,508,400	-	1,508,400	7.5%
Total Funding	1,350,664	1,438,800	1,352,400	1,539,600	-	1,539,600	7.0%

Notes:

The performance measure relating to the number of purchase orders processed is a new measure for the department and therefore, there was no budget for FY13.

Forecast FY 2013:

Personal Services continue to be under budget due to attrition through vacancies and the temporary reassignment of staff even though staffing has been increased by one position. A position that was within the Grants Management Office was vacant and management approved moving this position to the Purchasing Department to hire a grants specific Procurement Specialist.

Operating expenses are expected to exceed adopted budget by \$10,000. Approved budget amendments increased the training budget for the department to aid in getting new employees up to speed on purchasing practices as several long-term employees have been replaced with entry-level personnel.

Current FY 2014:

Personal Services increase is due to a full year funding for the position that was reclassified to the Purchasing Department during FY13 along with the funding for the Board approved employee compensation adjustment.

Operating costs have been held consistent with prior year.

Capital Outlay is planned in the amount of \$2,500 for a replacement high-speed scanner.

Revenues:

Miscellaneous Revenue of \$31,200 represents rebates received through the purchasing card program.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

**Purchasing Department
Purchasing Department - Surplus Sales (001)**

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Surplus Property Support Services	-	500	130,000	-129,500
Inventory, warehouse and surplus sales				
Current Level of Service Budget	-	500	130,000	-129,500

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	299	500	500	500	-	500	0.0%
Net Operating Budget	299	500	500	500	-	500	0.0%
Total Budget	299	500	500	500	-	500	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	156,039	125,000	155,900	130,000	-	130,000	4.0%
Net Cost General Fund	(155,740)	(124,500)	(155,400)	(129,500)	-	(129,500)	4.0%
Total Funding	299	500	500	500	-	500	0.0%

Forecast FY 2013:

Revenue of \$155,400 was returned to the General Fund from the County's FY13 annual surplus auction. This represents an improvement of \$30,900 over the \$124,500 anticipated in the budget. Total proceeds net of auctioneer commissions were \$383,200 of which \$227,300 was provided back to the enterprise and special revenue funds which originally funded asset purchases.

Revenues:

Revenues from the County's Annual Surplus Auction are projected conservatively at \$130,000 for FY14. Deferral of vehicle and equipment replacements continues, resulting in less items available for the auction.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

Risk Management Department

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	1,037,344	1,124,400	1,107,900	1,150,300	-	1,150,300	2.3%
Operating Expense	41,422,242	40,227,400	39,833,300	41,867,000	-	41,867,000	4.1%
Property & Casualty Claims	739,084	1,000,000	750,000	1,000,000	-	1,000,000	0.0%
Short Term Disability Ins	407,767	373,800	326,300	351,300	-	351,300	(6.0%)
Long Term Disability Ins	449,536	340,000	325,900	345,000	-	345,000	1.5%
Workers Comp Ins	466,614	700,000	475,000	675,000	-	675,000	(3.6%)
Capital Outlay	4,385	-	-	7,100	-	7,100	na
Net Operating Budget	44,526,974	43,765,600	42,818,400	45,395,700	-	45,395,700	3.7%
Trans to 001 General Fund	926,100	926,600	926,600	900,000	-	900,000	(2.9%)
Reserves For Contingencies	-	726,900	-	1,135,000	-	1,135,000	56.1%
Reserves for Insurance	-	23,711,500	-	20,282,700	-	20,282,700	(14.5%)
Total Budget	45,453,074	69,130,600	43,745,000	67,713,400	-	67,713,400	(2.1%)

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Group Health & Life Insurance Fund (517)	36,681,188	34,555,700	34,604,500	36,251,900	-	36,251,900	4.9%
Property & Casualty Insurance Fund (516)	6,721,933	7,661,000	6,908,100	7,600,500	-	7,600,500	(0.8%)
Worker's Compensation Fund (518)	1,123,853	1,548,900	1,305,800	1,543,300	-	1,543,300	(0.4%)
Total Net Budget	44,526,974	43,765,600	42,818,400	45,395,700	-	45,395,700	3.7%
Total Transfers and Reserves	926,100	25,365,000	926,600	22,317,700	-	22,317,700	(12.0%)
Total Budget	45,453,074	69,130,600	43,745,000	67,713,400	-	67,713,400	(2.1%)

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	2,842,485	400,000	650,000	1,000,000	-	1,000,000	150.0%
Interest/Misc	187,328	259,500	124,000	116,800	-	116,800	(55.0%)
Property & Casualty Billings	7,009,314	7,396,300	7,158,700	7,325,500	-	7,325,500	(1.0%)
Group Health Billings	31,681,191	30,705,200	29,700,000	31,450,000	-	31,450,000	2.4%
Dental Billings	656,892	1,700,000	1,700,000	1,700,000	-	1,700,000	0.0%
Life Insurance Billings	333,870	615,000	615,000	600,000	-	600,000	(2.4%)
Short Term Disability Billings	251,739	402,000	400,000	400,000	-	400,000	(0.5%)
Long Term Disability Billings	205,720	340,000	340,000	345,000	-	345,000	1.5%
Workers Comp Billings	1,683,551	1,623,500	1,623,500	1,454,800	-	1,454,800	(10.4%)
Carry Forward	25,278,000	25,722,100	24,781,100	23,347,300	-	23,347,300	(9.2%)
Less 5% Required By Law	-	(33,000)	-	(26,000)	-	(26,000)	(21.2%)
Total Funding	70,130,090	69,130,600	67,092,300	67,713,400	-	67,713,400	(2.1%)

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Property & Casualty Insurance Fund (516)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Group Health & Life Insurance Fund (517)	4.75	4.75	5.00	5.00	-	5.00	5.3%
Worker's Compensation Fund (518)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Total FTE	11.75	11.75	12.00	12.00	-	12.00	2.1%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

**Risk Management Department
Property & Casualty Insurance Fund (516)**

Mission Statement

The mission of the Risk Management Department is to continuously develop, manage, and improve the County's risk finance, group insurance, safety, and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Property and Casualty Insurance Program	3.00	7,496,510	7,725,500	-228,990
To provide Property and Casualty Insurance, Risk Financing Services, Claims Management, and Loss Control services to County Departments and Constitutional Agencies pursuant to Florida Statutes Chapter 768.28.				
Safety and Loss Control Program	1.00	103,990	-	103,990
To develop Occupational Safety and Health Programs to prevent injury and illness to employees arising out of the work environment and to third parties. Standards utilized are in conformance with OSHA standards CFR 1910 and 1928; Florida Department of Transportation Maintenance of Traffic requirements				
Reserve for Claims Payment/Contingency	-	6,990,900	6,865,900	125,000
Current Level of Service Budget	4.00	14,591,400	14,591,400	-

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
Average Days to Close Claim	125	140	120	130

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	319,694	361,600	361,600	368,800	-	368,800	2.0%
Operating Expense	5,663,155	6,299,400	5,796,500	6,231,700	-	6,231,700	(1.1%)
Property & Casualty Claims	739,084	1,000,000	750,000	1,000,000	-	1,000,000	0.0%
Net Operating Budget	6,721,933	7,661,000	6,908,100	7,600,500	-	7,600,500	(0.8%)
Trans to 001 General Fund	76,100	76,600	76,600	-	-	-	(100.0%)
Reserves For Contingencies	-	269,300	-	190,100	-	190,100	(29.4%)
Reserves for Insurance	-	5,463,400	-	6,800,800	-	6,800,800	24.5%
Total Budget	6,798,033	13,470,300	6,984,700	14,591,400	-	14,591,400	8.3%
Total FTE	4.00	4.00	4.00	4.00	-	4.00	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	558,086	400,000	50,000	400,000	-	400,000	0.0%
Interest/Misc	38,436	56,400	33,000	34,300	-	34,300	(39.2%)
Property & Casualty Billings	7,009,314	7,396,300	7,158,700	7,325,500	-	7,325,500	(1.0%)
Carry Forward	5,782,200	5,640,400	6,596,400	6,853,400	-	6,853,400	21.5%
Less 5% Required By Law	-	(22,800)	-	(21,800)	-	(21,800)	(4.4%)
Total Funding	13,388,036	13,470,300	13,838,100	14,591,400	-	14,591,400	8.3%

Administrative Services Division

Risk Management Department Property & Casualty Insurance Fund (516)

Forecast FY 2013:

Forecast revenues are expected to be 2% above the adopted budget due to greater than anticipated carryforward resulting from a favorable casualty renewal and improved claims experience.

Operating expenses are expected to be below the adopted budget due to lower than anticipated Property and Casualty reinsurance premiums. Forecast insurance claims are expected to be 25% below the adopted budget due to favorable loss experience.

Current FY 2014:

Personal services complies with budget guidance and include funding for the Board approved employee compensation adjustment.

Operating expense is down 1.0% due to lower reinsurance pricing. The insurance claims budget remains flat due to favorable loss experience.

Reserves for contingencies and reserves for insurance are up due to an increase in carryforward resulting from favorable claims experience. Additionally, reserves for contingencies are in accordance with budget policy at 2.5% of the net operating budget. Reserves for insurance sufficiently provide for coverage of the County's planned \$5,000,000 reserve for wind deductible and the actuarial determined amount of outstanding liability for property and casualty claims.

Revenues:

Property and Casualty billings are 1% below the FY13 budget, which is reflective of the lower cost of the insurances.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

**Risk Management Department
Group Health & Life Insurance Fund (517)**

Mission Statement

The mission of the Risk Management Department is to continuously develop, manage, and improve the County's risk finance, group insurance, safety and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration/Overhead	1.00	348,659	-	348,659
Group Health Insurance Program	2.00	32,213,605	44,549,400	-12,335,795
To provide group health insurance benefits to eligible employees and their dependents.				
Group Disability Insurance Program	-	696,300	745,000	-48,700
To provide an income replacement safety net in the form of Short and Long Term Disability Insurance.				
Group Life Insurance Program	-	600,000	600,000	-
To provide death protection to employees and their beneficiaries in the form of one times salary life and accidental death protection benefits.				
Group Dental Insurance Program	-	1,700,000	1,700,000	-
To provide dental insurance benefits to eligible employees and their dependents.				
Wellness Program	2.00	681,536	-	681,536
To identify and educate employees who are at risk for premature illness or chronic health conditions and to promote participation in programs to prevent illness, enhance quality of life, and improve productivity.				
Reserve for Claims Payment/Contingency	-	11,413,600	59,300	11,354,300
Current Level of Service Budget	5.00	47,653,700	47,653,700	-

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
Members Exceeding \$25,000 in Claims per 100 Employees	0.35	0.50	0.44	0.40
Percent of Members Testing Positive for Nicotine	14.80	14.00	14.00	15.00
Percent of Members who met Select Plan Qualifiers	95	94	94	94
Percentage of clean claims processed in less than 15 days	99.40	99.00	99.30	99.00

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

**Risk Management Department
Group Health & Life Insurance Fund (517)**

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	478,314	486,800	496,600	512,900	-	512,900	5.4%
Operating Expense	35,341,185	33,355,100	33,455,700	35,035,600	-	35,035,600	5.0%
Short Term Disability Ins	407,767	373,800	326,300	351,300	-	351,300	(6.0%)
Long Term Disability Ins	449,536	340,000	325,900	345,000	-	345,000	1.5%
Capital Outlay	4,385	-	-	7,100	-	7,100	na
Net Operating Budget	36,681,188	34,555,700	34,604,500	36,251,900	-	36,251,900	4.9%
Reserves For Contingencies	-	388,100	-	906,300	-	906,300	133.5%
Reserves for Insurance	-	14,736,700	-	10,495,500	-	10,495,500	(28.8%)
Total Budget	36,681,188	49,680,500	34,604,500	47,653,700	-	47,653,700	(4.1%)
Total FTE	4.75	4.75	5.00	5.00	-	5.00	5.3%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	2,280,614	-	600,000	600,000	-	600,000	na
Interest/Misc	114,838	157,700	68,500	62,500	-	62,500	(60.4%)
Group Health Billings	31,681,191	30,705,200	29,700,000	31,450,000	-	31,450,000	2.4%
Dental Billings	656,892	1,700,000	1,700,000	1,700,000	-	1,700,000	0.0%
Life Insurance Billings	333,870	615,000	615,000	600,000	-	600,000	(2.4%)
Short Term Disability Billings	251,739	402,000	400,000	400,000	-	400,000	(0.5%)
Long Term Disability Billings	205,720	340,000	340,000	345,000	-	345,000	1.5%
Carry Forward	14,735,300	15,768,500	13,680,400	12,499,400	-	12,499,400	(20.7%)
Less 5% Required By Law	-	(7,900)	-	(3,200)	-	(3,200)	(59.5%)
Total Funding	50,260,164	49,680,500	47,103,900	47,653,700	-	47,653,700	(4.1%)

Forecast FY 2013:

Revenues are anticipated to be 5% below the adopted budget. FY12 experienced higher than anticipated claims which lead to lower than budgeted carryforward. A second factor is employee enrollment in health plans are less than originally planned.

Personal services are expected to be over budget due to the approved reclassification of a wellness educator from .75 FTE to 1.0 FTE, effective at the beginning of the fiscal year. Operating Expenses are expected to exceed the adopted budget primarily due to higher than anticipated health claims costs. Several claims from FY12 were encumbered and carried forward into FY13. Life Insurance, Short Term Disability, Dental Insurance and Long Term Disability Insurance expenditures are expected to be below the adopted budget due to improved loss experience and due to a correction in the estimated enrollment.

Current FY 2014:

Personal services expenditures comply with budget guidance, include the full year allocation for the .25 increased FTE, and funding for the Board approved employee compensation adjustment.

Operating expenses are up 5% primarily as a result of an increase in the Health claims budget, fees due under the Patient Protection and Affordable Care Act, and for the funding of a Group Health Claims Administrator audit. Dental insurance rates are unchanged. Long Term Disability premiums are anticipated to increase by 1.5%, however, Short Term Disability claims are anticipated to be down 6.0% based upon current claims trend.

Budgeted reserves are anticipated to decrease 25% due to higher than anticipated claims experience in FY12, however, balances are sufficient to meet budget policy of 2.5% reserve for contingency on the net operating budget as well as meeting actuarial established reserve levels for incurred but not reported (IBNR) plus the Florida statutory reserve requirement for surplus reserves of 60-90 days of claims.

Revenues:

Overall revenues are down 4.1% due primarily to a reduction in carryforward which is down by 20.7% as a result of higher health claim costs. Health billings are up 2.4%. Life Insurance billings are down 2.4%. Short Term Disability and Dental Insurance are virtually unchanged while Long Term Disability billings are up 1.5%.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

**Risk Management Department
Worker's Compensation Fund (518)**

Mission Statement

The mission of the Risk Management Department is to continuously develop, manage, and improve the County's risk finance, group insurance, safety, and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Workers' Compensation Insurance & Subrogation Program	1.00	1,165,485	1,454,800	-289,315
To provide Workers' Compensation Insurance as required pursuant to Florida Statutes, Chapter 440. To provide financial recovery services to departments through the collection of funds expended by the County for damage to property.				
Safety and Loss Control Program	1.00	181,884	-	181,884
To develop Occupational Safety and Health Program to prevent injury and illness to employees arising out of the work environment. Standards utilized are in conformance with OSHA standards CFR 1910 and 1928.				
Occupational Health Program	1.00	195,931	-	195,931
To provide pre-employment physicals and drug testing services; to provide recurrent testing; to triage injured employees; to provide medical care to injured employees within protocols; to assist in case management.				
Reserve for Claims Payment/Contingency	-	3,925,000	4,013,500	-88,500
Current Level of Service Budget	3.00	5,468,300	5,468,300	-

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
Accidents per 100 Employees	7.24	6.10	5.61	5.80
Average Number of Days From Incurred Date to Report Date	4.50	8.00	3.00	6.00
Average Number of Days to Close a Medical Only Claim	147	150	108	135
Lost Time Claims Exceeding 7 Days	4	5	3	5
Subrogation Dollars Collected	347,690	300,000	199,312	300,000
Total Workers' Compensation Cost as a Percentage of Reportable Payroll	1.55	1.68	1.41	1.28

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	239,336	276,000	249,700	268,600	-	268,600	(2.7%)
Operating Expense	417,902	572,900	581,100	599,700	-	599,700	4.7%
Workers Comp Ins	466,614	700,000	475,000	675,000	-	675,000	(3.6%)
Net Operating Budget	1,123,853	1,548,900	1,305,800	1,543,300	-	1,543,300	(0.4%)
Trans to 001 General Fund	850,000	850,000	850,000	900,000	-	900,000	5.9%
Reserves For Contingencies	-	69,500	-	38,600	-	38,600	(44.5%)
Reserves for Insurance	-	3,511,400	-	2,986,400	-	2,986,400	(15.0%)
Total Budget	1,973,853	5,979,800	2,155,800	5,468,300	-	5,468,300	(8.6%)
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

**Risk Management Department
Worker's Compensation Fund (518)**

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	3,784	-	-	-	-	-	na
Interest/Misc	34,054	45,400	22,500	20,000	-	20,000	(55.9%)
Workers Comp Billings	1,683,551	1,623,500	1,623,500	1,454,800	-	1,454,800	(10.4%)
Carry Forward	4,760,500	4,313,200	4,504,300	3,994,500	-	3,994,500	(7.4%)
Less 5% Required By Law	-	(2,300)	-	(1,000)	-	(1,000)	(56.5%)
Total Funding	6,481,889	5,979,800	6,150,300	5,468,300	-	5,468,300	(8.6%)

Forecast FY 2013:

Revenues are projected to be 3% higher than budget due to better than anticipated carryforward resulting from favorable loss experience.

Personal services are expected to be below the adopted budget due to attrition during the year.

Forecast operating expenditures are anticipated to be 17% below the adopted budget primarily due to lower paid claims expenses resulting from a continued focus on effective safety and claims management practices.

Current FY 2014:

Personal services complies with budget guidance and include funding for a Board approved employee compensation adjustment.

Operating expenses increased 4.7% due to an increase in reinsurance premiums and State assessments. However, the insurance claims budget has been reduced 3.6% due to favorable loss experience.

Reserves include a contingency of 2.5% of net operating budget as well as sufficient required reserves for all claims.

Revenues:

Allocated Workers' Compensation premiums have been reduced 10.4% due to lower personal services costs and favorable loss experience.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

Administrative Services Grants

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	-	-	18,500	-	-	-	na
Net Operating Budget	-	-	18,500	-	-	-	na
Trans to 174 Conserv Collier Maint	-	-	-	400	-	400	na
Total Budget	-	-	18,500	400	-	400	na

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Administrative Services Grants (703/704)	-	-	18,500	-	-	-	na
Total Net Budget	-	-	18,500	-	-	-	na
Total Transfers and Reserves	-	-	-	400	-	400	na
Total Budget	-	-	18,500	400	-	400	na

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	176	-	-	-	-	-	na
Trans fm 174 Conserv Collier Maint	-	-	18,500	-	-	-	na
Carry Forward	-	-	400	400	-	400	na
Total Funding	176	-	18,900	400	-	400	na

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

**Administrative Services Grants
Administrative Services Grants (703/704)**

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Reserves, Transfers, and Interest	-	400	400	-
Current Level of Service Budget	-	400	400	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	-	-	18,500	-	-	-	na
Net Operating Budget	-	-	18,500	-	-	-	na
Trans to 174 Consvr Collier Maint	-	-	-	400	-	400	na
Total Budget	-	-	18,500	400	-	400	na

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	176	-	-	-	-	-	na
Trans fm 174 Conserv Collier Maint	-	-	18,500	-	-	-	na
Carry Forward	-	-	400	400	-	400	na
Total Funding	176	-	18,900	400	-	400	na

Notes:

Budgets for grants are entered at the time the grant is awarded and accepted by the Board of County Commissioners.

Forecast FY 2013:

The forecast expenditures are for the Exotic Vegetation removal grant in partnership with the Conservation Collier Maintenance grant.

Current FY 2014:

The balance of the funding will be transferred back to the grantor agency, Conservation Collier Maintenance Fund (174).

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

Emergency Management Department

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	761,432	813,300	809,200	838,000	-	838,000	3.0%
Operating Expense	1,713,246	1,649,500	1,762,200	1,641,100	-	1,641,100	(0.5%)
Capital Outlay	302,272	-	514,500	-	-	-	na
Remittances	125,955	18,000	18,000	18,700	-	18,700	3.9%
Net Operating Budget	2,902,906	2,480,800	3,103,900	2,497,800	-	2,497,800	0.7%
Trans to 001 General Fund	-	-	-	38,400	-	38,400	na
Reserves For Contingencies	-	450,000	-	441,100	-	441,100	(2.0%)
Total Budget	2,902,906	2,930,800	3,103,900	2,977,300	-	2,977,300	1.6%

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Bureau of Emergency Svs Grants (713/714)	395,034	-	679,300	-	-	-	na
Division of Forestry Services (111)	27,478	27,500	27,500	27,500	-	27,500	0.0%
Emergency Disaster Fund (003)	25,521	50,000	-	50,000	-	50,000	0.0%
Emergency Management Operating (001)	1,366,624	1,325,500	1,320,500	1,350,700	-	1,350,700	1.9%
Medical Examiner (001)	1,060,710	1,077,800	1,076,600	1,069,600	-	1,069,600	(0.8%)
Miscellaneous Grants Fund (118)	27,540	-	-	-	-	-	na
Total Net Budget	2,902,906	2,480,800	3,103,900	2,497,800	-	2,497,800	0.7%
Total Transfers and Reserves	-	450,000	-	479,500	-	479,500	6.6%
Total Budget	2,902,906	2,930,800	3,103,900	2,977,300	-	2,977,300	1.6%

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	438,491	-	666,400	-	-	-	na
Charges For Services	400	800	800	800	-	800	0.0%
Miscellaneous Revenues	31,447	32,100	32,100	33,400	-	33,400	4.0%
Interest/Misc	4,637	2,800	3,400	2,400	-	2,400	(14.3%)
Reimb From Other Depts	4,838	-	-	-	-	-	na
Net Cost General Fund	2,390,649	2,370,400	2,364,200	2,386,100	-	2,386,100	0.7%
Net Cost MSTU General Fund	27,478	27,500	27,500	27,500	-	27,500	0.0%
Trans fm 144 Isle Of Capri Fire Fd	-	-	6,200	-	-	-	na
Trans fm 146 Ochopee Fire Fd	-	-	5,400	-	-	-	na
Carry Forward	545,700	497,400	525,200	527,300	-	527,300	6.0%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
Total Funding	3,443,639	2,930,800	3,631,200	2,977,300	-	2,977,300	1.6%

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Emergency Management Operating (001)	9.00	9.00	9.00	9.00	-	9.00	0.0%
Total FTE	9.00	9.00	9.00	9.00	-	9.00	0.0%

Administrative Services Division

Emergency Management Department Emergency Management Operating (001)

Mission Statement

The Collier County Department of Emergency Management works to protect and manage consequences for the citizens, visitors, local agencies, businesses, and organizations from the effects of natural, technological, public health, community crisis, and terrorism disasters or emergencies under the guidance of the County Manager. The Department receives program guidance and mandates from the Department of Homeland Security, the Federal Emergency Management Agency, and the State's Division of Emergency Management under the Office of the Governor. The Department maintains a vision of a vibrant, integrated, and progressive disaster-resistant community. Programming and work by the Department includes planning for and responding to major disaster events or localized emergencies 24 hours a day, 7 days a week. Staff and volunteers work to develop capabilities, strategies, and programs to minimize the effects and streamline the recovery from a disaster or community emergency. The Department provides on-scene technical support to public safety organizations, hurricane protection project management, community and crisis education and planning, comprehensive disaster, nursing home and other critical infra-structure review, preparedness planning, evacuation coordination, emergency public information and warning, meteorological services, hazardous materials storage analysis, field exercise and training resources, and registration and case-need evaluation for persons with special needs.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration/Overhead Costs	3.00	787,980	-	787,980
Manage all facets of emergency preparedness programming, function as the administrative office for the departments including Collier County Emergency Medical Services, Med-Flight, Ochopee Fire Control, Isles of Capri Fire Rescue District, and staff liaison to the District 20 Medical Examiner.				
Special Needs Administration	2.00	188,424	-	188,424
As mandated by the State of Florida, provide and maintain a listing and case needs assessment of special needs citizens that may require additional assistance during times of emergency or evacuation. Facilities such as nursing homes, rest homes, and congregate care facilities require their disaster plans to be reviewed annually for compliance.				
Emergency Operations and Planning	4.00	340,896	-	340,896
Emergency Management must maintain a 24-hour, 7-day a week multi-hazard Homeland Security response and consequence management capability. This effort includes ensuring the reliability and capability of the emergency operations center, mobile command vehicle, various communication sets, and other field deployable assets to be ready at all times to respond, protect, and mitigate the effects to the community prior to, during, and after a natural, technological, terrorist, pandemic, or community crisis event. The Department provides technical assistance and hosts numerous multi-agency training forums and exercises in a multi-hazard environment to ensure that all efforts to prepare for, respond to, recover, and mitigate from the effects of a disaster or local emergency are efficient and effective. The Emergency Management Department actively seeks grant opportunities to acquire funds to help mitigate against future emergencies, build local capability with supplies and equipment, and support a broad range of public safety and public health concerns and agencies.				
National Incident Management Systems	-	33,400	33,400	-
Additional training/education, equipment, contract personnel and other requirements for the emergency management program. Costs are offset by revenue from tower lease revenue shared with the Golden Gate Fire District.				
Current Level of Service Budget	9.00	1,350,700	33,400	1,317,300

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

**Emergency Management Department
Emergency Management Operating (001)**

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
% Emergency Management Accreditation Program Standards Met	58	60	60	62
% Increase of GIS maps for mapping catalog annually	4	6	6	7
% Met Fed. mandated NIMS and EMPA training requirements	92	95	95	96
% Nursing/Assisted Living Facilities reviewed within 30 days	95	95	95	96

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	761,432	813,300	809,200	838,000	-	838,000	3.0%
Operating Expense	479,236	494,200	493,300	494,000	-	494,000	0.0%
Remittances	125,955	18,000	18,000	18,700	-	18,700	3.9%
Net Operating Budget	1,366,624	1,325,500	1,320,500	1,350,700	-	1,350,700	1.9%
Total Budget	1,366,624	1,325,500	1,320,500	1,350,700	-	1,350,700	1.9%
Total FTE	9.00	9.00	9.00	9.00	-	9.00	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	31,447	32,100	32,100	33,400	-	33,400	4.0%
Reimb From Other Depts	4,838	-	-	-	-	-	na
Net Cost General Fund	1,330,339	1,293,400	1,288,400	1,317,300	-	1,317,300	1.8%
Total Funding	1,366,624	1,325,500	1,320,500	1,350,700	-	1,350,700	1.9%

Notes:

The Department of Emergency Management relies upon the efforts of each staff member for their respective program expertise to protect and serve the citizens of Collier County from affects of local emergencies and regional and national threats. The program is established in the following functions similar to the National Response Plan and State statute guidance: Human Services, Planning and Mitigation, Hazardous Materials, Homeland Security and Training, Logistics, and Administration. Emergency Management staff has also been tasked with grant research, project formulation and grant management, toward strengthening disaster resistance via mitigation efforts. Since 2002 over \$15.4 million dollars in disaster mitigation recovery and emergency planning and training grants have been acquired for all sectors of the locally eligible organizations.

Current FY 2014:

Collier County continues to maintain one of the smallest, albeit nationally recognized, emergency management organizations by population and threat hazard in the State of Florida.

Operating costs are being held to the same level as the prior year and reflect elimination of all discretionary spending. While the department does receive grant funding, the funds are not allowed to supplant existing budget.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

**Emergency Management Department
Emergency Disaster Fund (003)**

Mission Statement

To establish a reserve for disasters that may not meet the threshold for FEMA reimbursement.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Pre-Event Procurement	-	50,000	50,000	-
Budget is appropriated in order to enable quick response time for the procurement of generators and other equipment necessary in the event of an impending emergency.				
Reserves/Interest	-	441,100	441,100	-
Current Level of Service Budget	-	491,100	491,100	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	25,521	50,000	-	50,000	-	50,000	0.0%
Net Operating Budget	25,521	50,000	-	50,000	-	50,000	0.0%
Reserves For Contingencies	-	450,000	-	441,100	-	441,100	(2.0%)
Total Budget	25,521	500,000	-	491,100	-	491,100	(1.8%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	3,357	2,800	2,400	2,400	-	2,400	(14.3%)
Carry Forward	508,600	497,400	486,500	488,900	-	488,900	(1.7%)
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
Total Funding	511,957	500,000	488,900	491,100	-	491,100	(1.8%)

Current FY 2014:

\$50,000 is appropriated in order to enable a quick response time for the procurement of generators in an emergency and will only be used in the event of an impending emergency. All unspent funds will remain in reserves for contingencies in the Emergency Disaster Fund (003).

In the event an expenditure is made and is reimbursable by FEMA, advance funding expenditures will be submitted for reimbursement and any amounts refunded will be returned to this fund.

Administrative Services Division

Emergency Management Department Miscellaneous Grants Fund (118)

Mission Statement

To provide enhancements to the minimum standards required of counties by the State of Florida and the Department of Homeland Security in support of local emergency management programming. Functions include service delivery, equipment, supplies, training development and delivery, Special Needs program and special planning projects. Grants from this fund come from the Emergency Management Preparedness and Enhancement Trust Fund as mandated by the State of Florida and the Federal Emergency Management Agency.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Reserves, Transfers, and Interest	-	38,400	38,400	-
Current Level of Service Budget	-	38,400	38,400	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	2,348	-	-	-	-	-	na
Capital Outlay	25,193	-	-	-	-	-	na
Net Operating Budget	27,540	-	-	-	-	-	na
Trans to 001 General Fund	-	-	-	38,400	-	38,400	na
Total Budget	27,540	-	-	38,400	-	38,400	na

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	21,740	-	-	-	-	-	na
Interest/Misc	238	-	1,000	-	-	-	na
Carry Forward	37,100	-	37,400	38,400	-	38,400	na
Total Funding	59,078	-	38,400	38,400	-	38,400	na

Notes:

Budgets will no longer be prepared in advance of actual acceptance of grants. Any grants received will be brought to the Board for approval and acceptance along with budget amendments to recognize and appropriate funds at the time they are received. The Bureau of Emergency Service Grants Fund (713) will be utilized for any future grants.

Current FY 2014:

Fund 118 is no longer an active Grant Fund. In the past, Emergency Management department and the Fire Districts accounted for their grants in this fund, however, starting in FY10, the grant activities were moved to Funds 713/714. The residual cash remaining in this fund is budgeted to be transferred back to the General Fund as it was determined to be excess match money from the General Fund.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

**Emergency Management Department
Bureau of Emergency Svs Grants (713/714)**

Mission Statement

To provide enhancements to the minimum standards required of counties by the State of Florida and the Department of Homeland Security in support of local emergency management programming. Functions include service delivery, equipment, supplies, training development and delivery, Special Needs program and special planning projects. Grants from this fund come from the Emergency Management Preparedness Enhancement Trust Fund as mandated by the State of Florida and the Federal Emergency Management Agency.

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	117,955	-	164,800	-	-	-	na
Capital Outlay	277,080	-	514,500	-	-	-	na
Net Operating Budget	395,034	-	679,300	-	-	-	na
Total Budget	395,034	-	679,300	-	-	-	na

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	416,751	-	666,400	-	-	-	na
Interest/Misc	1,042	-	-	-	-	-	na
Trans fm 144 Isle Of Capri Fire Fd	-	-	6,200	-	-	-	na
Trans fm 146 Ochopee Fire Fd	-	-	5,400	-	-	-	na
Carry Forward	-	-	1,300	-	-	-	na
Total Funding	417,793	-	679,300	-	-	-	na

Notes:

Budgets for grants are no longer prepared in advance of the actual acceptance of the grants. Any grant received will be brought to the Board of County Commissioners for approval and acceptance along with budget amendments to recognize and appropriate funds at the time they are received.

Forecast FY 2013:

Currently the Department of Emergency Management is executing a number of grants awarded in 2010, 2011, 2012, and 2013. These grants have a specific purpose toward improving communication interoperability, data and media transfer, disaster planning, training, building disaster resilience and other homeland security and natural hazard related matters. All of the grants with the exception of the Emergency Management Preparedness Assistance Grant and the Emergency Management Performance Grant are competitive and not expected to be available in future years due to declining federal funding. State and FEMA pass through funds (EMPG and EMPA) will require local funding thresholds to be maintained at certain levels or risk proportionate share of grant reductions.

Many of the grants have contract periods that overlap fiscal years. This forecast includes the following grant awards:

- \$367,500 US Department of Justice
 - 31,000 Department of Homeland Security
 - 9,500 Volunteer Fire Assistance Grant Program
 - 79,000 Emergency Management Performance Grant
 - 96,900 Emergency Management Preparedness
 - 8,300 Dept. of Comm. Affairs - Hazards Analysis
 - 87,100 Assistance to Firefighters Grants - FEMA - Ochopee
- \$ 679,300 Total Active Grants

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

Emergency Management Department

Division of Forestry Services (111)

Mission Statement

Pursuant to Florida Statute 125.27, the Division of Forestry contracts with each County Board of Commissioners to provide countywide forest fire protection. In fulfilling the provisions of this law, each district/center manager will perform the following two functions: 1) Provide a Protected Acreage Review. 2) File an annual report with the Collier County Board of County Commissioners.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Forestry Services	-	27,500	-	27,500
To make provision for fire protection, based on \$.07 x 392,538 acres assessment of property that requires fire equipment and personnel to suppress and contain brush fires.				
Current Level of Service Budget	-	27,500	-	27,500

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	27,478	27,500	27,500	27,500	-	27,500	0.0%
Net Operating Budget	27,478	27,500	27,500	27,500	-	27,500	0.0%
Total Budget	27,478	27,500	27,500	27,500	-	27,500	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Net Cost MSTU General Fund	27,478	27,500	27,500	27,500	-	27,500	0.0%
Total Funding	27,478	27,500	27,500	27,500	-	27,500	0.0%

Current FY 2014:

Operating expenses represent a State of Florida charge of \$.07 per acre assessment on 392,538 acres of property that require fire equipment and personnel to suppress and contain brush fires thereon. This is an unfunded mandate and cannot be reduced to meet current budget guidance.

Administrative Services Division

**Emergency Management Department
Medical Examiner (001)**

Mission Statement

To provide for medicolegal death investigation 24 hours per day, 365 days per year. Results of the investigations are reported to the appropriate agencies and/or individuals. The Florida District Twenty Medical Examiner is appointed by the Governor of the State of Florida.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration/Overhead	-	1,069,600	800	1,068,800
Funding for Administrative and Operating Costs: The Board of County Commissioners, pursuant to Section 406 of Florida Statutes, provides the funds for the provision of Medical Examiner Services through a contractual service agreement with the Florida District 20 Medical Examiner.				
Current Level of Service Budget	-	1,069,600	800	1,068,800

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	1,060,710	1,077,800	1,076,600	1,069,600	-	1,069,600	(0.8%)
Net Operating Budget	1,060,710	1,077,800	1,076,600	1,069,600	-	1,069,600	(0.8%)
Total Budget	1,060,710	1,077,800	1,076,600	1,069,600	-	1,069,600	(0.8%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	400	800	800	800	-	800	0.0%
Net Cost General Fund	1,060,310	1,077,000	1,075,800	1,068,800	-	1,068,800	(0.8%)
Total Funding	1,060,710	1,077,800	1,076,600	1,069,600	-	1,069,600	(0.8%)

Notes:

The Board of County Commissioners, pursuant to Section 406 of Florida Statutes, provides the funds for the provision of Medical Examiner Services through a contractual service agreement with the Florida District 20 Medical Examiner. In many circumstances involving the death of a human being, per Florida Statutes 406.11, the medical examiner of the district in which the death occurred or the body was found shall determine the cause of death and shall, for that purpose, make or have performed such examinations, investigations, and autopsies as he or she shall deem necessary or as shall be requested by the state attorney. Further, the Medical Examiner must comply with a variety of reporting and record-keeping requirements as mandated by state law.

Current FY 2014:

The Medical Examiner's Office investigated 3,137 cases in the 2012 calendar year. The total number represents a 4.8% increase, or 145 additional cases, from the previous calendar year. The number of drug overdose deaths continues to be a significant problem in Collier County requiring screening, substance confirmation and quantitative analyses for every suspected drug intoxication or overdose death. Toxicology testing is also required by Florida law in all cases of homicide, suicide, deaths involving children, drowning, motor vehicle accidents and other accidental deaths, deaths due to unknown causes and certain natural deaths. The increase in cases requiring toxicology testing, as well as the projected increase in the caseload, creates a significant budgetary impact on toxicology costs.

For the past three fiscal years our operational budget has decreased primarily through elimination of toxicology tests in most natural deaths and changes in consumption of electricity. As in the past, we have examined services, policies, procedures, and statutory-mandated operational duties, autopsy and administrative costs and fees and have negotiated reductions in order to achieve our fiscal goals. As such, cost reductions have been implemented without compromising the responsibilities outlined in the statutes, administrative code, the guidelines of the Florida Association of Medical Examiners and our contractual agreement with the Board of County Commissioners.

Revenues:

Naples Community Hospital and Physicians Regional pathology groups contract with Collier County to perform autopsies at the Office of the Medical Examiner utilizing District Twenty Medical Examiner staff and equipment.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

Emergency Medical Services EMS

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	18,212,943	19,268,100	18,901,600	19,920,800	-	19,920,800	3.4%
Operating Expense	4,096,584	4,447,400	4,425,800	4,462,600	-	4,462,600	0.3%
Capital Outlay	854,543	842,000	925,700	4,142,500	-	4,142,500	392.0%
Net Operating Budget	23,164,070	24,557,500	24,253,100	28,525,900	-	28,525,900	16.2%
Trans to 144 Isles of Capri Fire Fd	3,000	3,000	3,000	3,000	-	3,000	0.0%
Trans to 491 EMS Grant Fd	-	-	-	80,000	-	80,000	na
Reserves For Capital	-	-	-	43,700	-	43,700	na
Reserve for Attrition	-	(317,900)	-	(328,600)	-	(328,600)	3.4%
Total Budget	23,167,070	24,242,600	24,256,100	28,324,000	-	28,324,000	16.8%

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Emergency Medical Services (EMS)(490)	21,016,788	22,373,500	21,850,900	23,248,500	-	23,248,500	3.9%
EMS Grant Trust Fund (491/493/494)	879,307	800,000	1,046,000	3,880,000	-	3,880,000	385.0%
First Responder Training Fund (492)	-	-	-	600	-	600	na
Helicopter Operations (001)	1,267,975	1,384,000	1,356,200	1,396,800	-	1,396,800	0.9%
Total Net Budget	23,164,070	24,557,500	24,253,100	28,525,900	-	28,525,900	16.2%
Total Transfers and Reserves	3,000	(314,900)	3,000	(201,900)	-	(201,900)	(35.9%)
Total Budget	23,167,070	24,242,600	24,256,100	28,324,000	-	28,324,000	16.8%

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	38,919	-	89,400	-	-	-	na
Charges For Services	1,750	-	-	-	-	-	na
Ambulance Fees	15,311,015	9,895,000	9,895,000	9,895,000	-	9,895,000	0.0%
Miscellaneous Revenues	52,649	300	14,000	-	-	-	(100.0%)
Interest/Misc	21,806	12,700	12,700	12,700	-	12,700	0.0%
Net Cost General Fund	1,267,975	1,384,000	1,356,200	1,396,800	-	1,396,800	0.9%
Trans fm 001 Gen Fund	12,797,940	12,133,100	12,123,600	15,434,700	-	15,434,700	27.2%
Trans fm 490 EMS Fd	-	-	-	80,000	-	80,000	na
Carry Forward	1,163,700	1,313,000	2,764,800	1,999,600	-	1,999,600	52.3%
Less 5% Required By Law	-	(495,500)	-	(494,800)	-	(494,800)	(0.1%)
Total Funding	30,655,754	24,242,600	26,255,700	28,324,000	-	28,324,000	16.8%

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Emergency Medical Services (EMS) (490)	167.00	166.00	166.00	166.00	-	166.00	0.0%
Helicopter Operations (001)	5.00	6.00	6.00	6.00	-	6.00	0.0%
Total FTE	172.00	172.00	172.00	172.00	-	172.00	0.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

**Emergency Medical Services EMS
Emergency Medical Services (EMS)(490)**

Mission Statement

The Department of Emergency Medical Services is a single consolidated department that provides emergency medical care for Collier County under the direction of the Board of County Commissioners and in compliance with Florida Statutes, Chapter 401. The EMS Department's mission is to provide competent, consistent, county-wide patient care and service to the community in an efficient and cost-effective manner.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration/Overhead	163.50	22,157,466	9,895,000	12,262,466
Advanced Life Support Paramedic Units respond to the communities 911 medical emergencies to provide care 24 hours a day, 7 days a week. EMS also provides for the treatment and inter-facility transportation of patients requiring advanced care.				
EMS Billing and Collection Services	2.50	762,434	-	762,434
Includes two billing staff & ADPI/Intermedix billing and collections contract.				
Reserves/Transfers	-	126,700	13,151,600	-13,024,900
Current Level of Service Budget	166.00	23,046,600	23,046,600	-

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
% of response times within 12 min. (Rural-EMS)	88	90	89	90
% of response times within 8 min. (Urban-EMS)	86	90	87	90
% of patients found to be in full cardiac arrest that have a pulse upon delivery to the hospital	42	40	42	40

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	17,528,059	18,477,400	18,137,300	19,124,600	-	19,124,600	3.5%
Operating Expense	3,456,940	3,854,100	3,675,000	3,896,400	-	3,896,400	1.1%
Capital Outlay	31,789	42,000	38,600	227,500	-	227,500	441.7%
Net Operating Budget	21,016,788	22,373,500	21,850,900	23,248,500	-	23,248,500	3.9%
Trans to 144 Isles of Capri Fire Fd	3,000	3,000	3,000	3,000	-	3,000	0.0%
Trans to 491 EMS Grant Fd	-	-	-	80,000	-	80,000	na
Reserves For Capital	-	-	-	43,700	-	43,700	na
Reserve for Attrition	-	(317,900)	-	(328,600)	-	(328,600)	3.4%
Total Budget	21,019,788	22,058,600	21,853,900	23,046,600	-	23,046,600	4.5%
Total FTE	167.00	166.00	166.00	166.00	-	166.00	0.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

**Emergency Medical Services EMS
Emergency Medical Services (EMS)(490)**

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	1,750	-	-	-	-	-	na
Ambulance Fees	15,311,015	9,895,000	9,895,000	9,895,000	-	9,895,000	0.0%
Miscellaneous Revenues	52,649	300	-	-	-	-	(100.0%)
Interest/Misc	20,642	12,700	12,700	12,700	-	12,700	0.0%
Trans fm 001 Gen Fund	12,007,600	11,333,100	11,333,100	11,634,700	-	11,634,700	2.7%
Carry Forward	962,300	1,313,000	2,612,100	1,999,000	-	1,999,000	52.2%
Less 5% Required By Law	-	(495,500)	-	(494,800)	-	(494,800)	(0.1%)
Total Funding	28,355,956	22,058,600	23,852,900	23,046,600	-	23,046,600	4.5%

Forecast FY 2013:

Personal services savings were generated predominantly by attrition during the year and a managed delay in hiring personnel. Several long-term employees retired and their positions were reclassified to entry level classifications.

Operating costs are under budget due to the agency limiting expenditures in all controllable areas. Medical supplies, drugs and minor operating equipment are being purchased in smaller quantities with no impact to patient care; training and travel are being kept to the required minimums.

Capital costs include replacement radios and replacement of three Toughbooks for the ambulance crews. EMS began replacing the computers used in the ambulances in FY 11 due to the update of the software utilized to track EMS operations from call to billing. Due to the heavy usage and reliance upon these computers, the Department has established a rotating, three-year replacement cycle.

Revenues are projected to be on target with budget. Actual carryforward was higher than anticipated due to better revenue collections in FY12 and additional operating and personal service savings.

Current FY 2014:

Personal services increase is due to increased retirement rates within the high hazard category and the inclusion of a Board approved employee compensation adjustment.

Operating costs constitute only 17% of the total EMS budget and include a very moderate increase of 1.1%. The bulk of this increase relates to Fleet labor and parts for ambulance service.

Capital expenditures of \$227,500 include funding for the replacement of three Toughbooks and on-going replacement of stretchers and radio equipment on the ambulances. In addition, 1 supply van will be replaced at \$25,000 and one ambulance will be refurbished at a cost of \$160,000.

The mobile and portable radios utilized by the department will soon be obsolete. In anticipation of this, EMS has established a small reserve for capital account and funded \$43,700 for this year. In addition to strategic funding over the next couple of years, EMS will also pursue grant funding in order to off-set the costs of replacement radios.

A transfer in the amount of \$80,000 is included within this budget to provide additional funding necessary to purchase four ambulances scheduled for replacement by funding within the EMS Grant Trust Fund.

Revenues:

Ambulance Fee Revenues are projected at the same level as in the prior year.

The transfer from the General Fund (001) was increased to provide funding for the compensation adjustment noted above.

Carryforward is projected at an increase over the budgeted FY13 amount due to continued efforts to reduce personnel and operating costs.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

**Emergency Medical Services EMS
Helicopter Operations (001)**

Mission Statement

To provide emergency transport via helicopter for medical emergencies within Collier County and to provide mutual aid to surrounding counties when they are unable to meet their demands.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Emergency Helicopter Air Ambulance	6.00	1,396,800	-	1,396,800
Provide emergency helicopter ALS air ambulance support 24 hours a day, 7 days a week within Collier County. Provide emergency support to neighboring counties in accordance with established mutual aid agreements. Provide emergency inter-facility transfers. Attend maintenance and flight training courses and evaluation to meet FAA maintenance and pilot guidelines and standards.				
Current Level of Service Budget	6.00	1,396,800	-	1,396,800

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
% completed flight without a safety issue (mech. or oper.)	99	100	99	100
% on scene time 15 minutes or less	84	88	87	88
Total flight hours	217	250	220	250
Total helicopter flights	374	418	370	395
Total helicopter flights - administrative	7	3	7	5
Total helicopter flights - maintenance	17	20	17	20
Total helicopter flights - medical	275	330	273	300
Total helicopter flights - training	75	65	73	70

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	684,884	790,700	764,300	796,200	-	796,200	0.7%
Operating Expense	571,903	593,300	541,600	565,600	-	565,600	(4.7%)
Capital Outlay	11,187	-	50,300	35,000	-	35,000	na
Net Operating Budget	1,267,975	1,384,000	1,356,200	1,396,800	-	1,396,800	0.9%
Total Budget	1,267,975	1,384,000	1,356,200	1,396,800	-	1,396,800	0.9%
Total FTE	5.00	6.00	6.00	6.00	-	6.00	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Net Cost General Fund	1,267,975	1,384,000	1,356,200	1,396,800	-	1,396,800	0.9%
Total Funding	1,267,975	1,384,000	1,356,200	1,396,800	-	1,396,800	0.9%

Forecast FY 2013:

Personal services savings were generated due to the delay in hiring the aircraft mechanic approved in the prior year.

Operating costs, specifically the budgeted appropriation for aviation parts was decreased to cover the capital purchases.

Unplanned capital purchases of \$50,300 consist of helicopter scales at \$5,800; a trim tab tool for \$1,500 and replacement of the tug and platform equipment at a cost of \$43,000.

Current FY 2014:

Funding has been included for a full time aircraft maintenance technician. The position was transferred from EMS operations as it was determined

Administrative Services Division

Emergency Medical Services EMS

Helicopter Operations (001)

that maintenance on the aircraft continues to increase. The reliance on one employee to perform all required maintenance has become unreasonable and the Department felt it was better to hire an additional aircraft mechanic as the personnel must be trained and certified on our aircraft per Federal Aviation Regulations. Additionally, retirement rates and health insurance rates experienced an increase.

It must be noted that helicopter maintenance is a constant expenditure that continues to grow with the age of the aircraft. This budget includes funding for scheduled, routine maintenance, however, should a major unfunded repair be needed, the Board will be asked to utilize General Fund (001) reserves for funding.

Planned capital expenditures include replacement of the MedFlight hangar facility doors due to their current state. This capital improvement item is estimated at \$20,000, pending actual bids/quotes and \$15,000 for a door security - badge swipe system.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

**Emergency Medical Services EMS
EMS Grant Trust Fund (491/493/494)**

Mission Statement

This fund accounts for the collection and disbursement of various EMS State grant awards and one-time purchases approved by the Board of County Commissioners.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Capital Replacement	-	3,880,000	800,000	3,080,000
Reserves/Transfers	-	-	3,080,000	-3,080,000
Current Level of Service Budget				
	-	3,880,000	3,880,000	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	67,740	-	209,200	-	-	-	na
Capital Outlay	811,567	800,000	836,800	3,880,000	-	3,880,000	385.0%
Net Operating Budget	879,307	800,000	1,046,000	3,880,000	-	3,880,000	385.0%
Total Budget	879,307	800,000	1,046,000	3,880,000	-	3,880,000	385.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	38,919	-	89,400	-	-	-	na
Miscellaneous Revenues	-	-	14,000	-	-	-	na
Interest/Misc	1,160	-	-	-	-	-	na
Trans fm 001 Gen Fund	790,340	800,000	790,500	3,800,000	-	3,800,000	375.0%
Trans fm 490 EMS Fd	-	-	-	80,000	-	80,000	na
Carry Forward	200,900	-	152,100	-	-	-	na
Total Funding	1,031,319	800,000	1,046,000	3,880,000	-	3,880,000	385.0%

Forecast FY 2013:

Forecast expenditures of \$1,046,000 are for training and medical equipment in the amount of \$255,500, entirely funded by EMS State grant funds. The balance of \$790,500 is for the purchase of four ambulances supported by a transfer from the General Fund (001) as approved in the FY13 budget.

Current FY 2014:

This fund is used for annual EMS State grant awards and one-time purchases approved by the Board. At such time notification is received from the State indicating the grant award amount, the grant will be brought to the Board for approval and acceptance along with a budget amendment to recognize and appropriate the funds. Any other approved projects or one-time purchases will be approved and budgets entered as needed.

The current year transfer of \$3,800,000 from the General Fund (001) is planned for the purchase of four (4) new ambulances and the establishment of a deposit for a new helicopter. The cost of ambulances increased over the prior year by \$20,000 per unit. Accordingly, a transfer in the amount of \$80,000 has been included within EMS's operating fund 490 to cover the balance needed.

The estimated cost of the new helicopter is \$9 million and requires a deposit to be put on the production list of the manufacturer. Estimated down payment on the aircraft is \$200,000 with an estimated delivery and final payment in FY16.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

**Emergency Medical Services EMS
First Responder Training Fund (492)**

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Reserves/Transfers	-	600	600	-
Current Level of Service Budget	-	600	600	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	-	-	-	600	-	600	na
Net Operating Budget	-	-	-	600	-	600	na
Total Budget	-	-	-	600	-	600	na

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	4	-	-	-	-	-	na
Carry Forward	500	-	600	600	-	600	na
Total Funding	504	-	600	600	-	600	na

Current FY 2014:

The residual amount in this fund will be utilized for training expenditures per the original intent of the grants generating the remaining cash balance.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

Fire Districts

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	2,244,610	2,389,500	2,275,200	2,473,300	-	2,473,300	3.5%
Operating Expense	468,384	556,600	506,400	542,700	-	542,700	(2.5%)
Indirect Cost Reimburs	97,400	91,500	91,500	71,000	-	71,000	(22.4%)
Capital Outlay	18,556	15,500	16,100	18,100	-	18,100	16.8%
Remittances	321,805	234,200	226,700	260,500	-	260,500	11.2%
Net Operating Budget	3,150,755	3,287,300	3,115,900	3,365,600	-	3,365,600	2.4%
Trans to Property Appraiser	24,130	25,900	23,900	25,900	-	25,900	0.0%
Trans to Tax Collector	55,712	56,200	56,000	56,700	-	56,700	0.9%
Trans to 144 Isles of Capri Fire Fd	46,426	49,100	46,400	58,400	-	58,400	18.9%
Trans to 146 Ochopee Fire Fd	68,152	72,400	68,200	85,900	-	85,900	18.6%
Trans to 714 Co Mgr Match	-	-	11,600	-	-	-	na
Trans to 301 Co Wide Cap Fd	-	-	600,000	-	-	-	na
Reserves For Contingencies	-	59,300	-	4,700	-	4,700	(92.1%)
Reserve for Attrition	-	(40,100)	-	(41,700)	-	(41,700)	4.0%
Total Budget	3,345,175	3,510,100	3,922,000	3,555,500	-	3,555,500	1.3%

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Collier County Fire Control MSTU (148)	137,505	145,600	137,200	173,200	-	173,200	19.0%
Goodland Fire District (149)	186,000	89,800	90,700	90,100	-	90,100	0.3%
Isles of Capri Fire & Rescue (144)	1,153,440	1,262,600	1,150,900	1,257,300	-	1,257,300	(0.4%)
Ochopee Fire Control District MSTU (146)	1,673,810	1,789,300	1,737,100	1,845,000	-	1,845,000	3.1%
Total Net Budget	3,150,755	3,287,300	3,115,900	3,365,600	-	3,365,600	2.4%
Total Transfers and Reserves	194,420	222,800	806,100	189,900	-	189,900	(14.8%)
Total Budget	3,345,175	3,510,100	3,922,000	3,555,500	-	3,555,500	1.3%

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	2,552,664	2,621,200	2,525,200	2,650,800	-	2,650,800	1.1%
Delinquent Ad Valorem Taxes	2,198	2,000	2,200	4,200	-	4,200	110.0%
Charges For Services	8,369	6,200	9,600	10,200	-	10,200	64.5%
Miscellaneous Revenues	44,534	2,900	3,200	3,300	-	3,300	13.8%
Interest/Misc	9,500	4,300	6,200	4,000	-	4,000	(7.0%)
Advance/Repay fm 001 Gen Fd	-	-	600,000	-	-	-	na
Trans frm Property Appraiser	5,429	2,400	2,400	2,400	-	2,400	0.0%
Trans frm Tax Collector	21,199	17,500	17,500	17,500	-	17,500	0.0%
Trans fm 001 Gen Fund	434,600	431,700	431,700	463,600	-	463,600	7.4%
Trans fm 148 Collier Fire Fd	114,578	121,500	114,600	144,300	-	144,300	18.8%
Trans fm 490 EMS Fd	3,000	3,000	3,000	3,000	-	3,000	0.0%
Carry Forward	786,300	429,400	592,400	386,000	-	386,000	(10.1%)
Less 5% Required By Law	-	(132,000)	-	(133,800)	-	(133,800)	1.4%
Total Funding	3,982,373	3,510,100	4,308,000	3,555,500	-	3,555,500	1.3%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

Fire Districts

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Isles of Capri Fire & Rescue (144)	11.00	11.00	11.00	11.00	-	11.00	0.0%
Ochopee Fire Control District MSTU (146)	15.00	15.00	15.00	15.00	-	15.00	0.0%
Total FTE	26.00	26.00	26.00	26.00	-	26.00	0.0%

**Collier County Government
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Administrative Services Division

Fire Districts

Isles of Capri Fire & Rescue (144)

Mission Statement

To provide for the public safety needs of the Isles of Capri community through the provision of emergency response to fire and rescue calls.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration	2.00	300,884	19,500	281,384
Paid Fire Fighting Services	9.00	986,616	1,021,400	-34,784
Additional fire and rescue is provided by nine (9) full-time firefighters, twenty-four (24) hours per day, seven (7) days per week, to supplement and oversee the volunteer force.				
Transfers	-	-	10,100	-10,100
Reserves	-	-13,600	222,900	-236,500
Current Level of Service Budget	11.00	1,273,900	1,273,900	-

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
Zone 90: % of Fire Response Times Within 4 Minutes, per NFPA	45	90	90	90
Zone 90: % of Rescue Response Times Within 8 Minutes, per NFPA	99	90	90	90
Zone 91: % of Fire Response Times Within 4 Minutes, per NFPA	16	50	50	50
Zone 91: % of Rescue Response Times Within 8 Minutes, per NFPA	29	70	70	70

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	926,180	1,025,300	924,500	1,024,600	-	1,024,600	(0.1%)
Operating Expense	177,760	191,200	179,000	196,000	-	196,000	2.5%
Indirect Cost Reimburs	44,600	41,100	41,100	31,600	-	31,600	(23.1%)
Capital Outlay	4,900	5,000	6,300	5,100	-	5,100	2.0%
Net Operating Budget	1,153,440	1,262,600	1,150,900	1,257,300	-	1,257,300	(0.4%)
Trans to Property Appraiser	9,435	9,400	9,200	9,400	-	9,400	0.0%
Trans to Tax Collector	20,964	20,800	20,800	20,800	-	20,800	0.0%
Trans to 714 Co Mgr Match	-	-	6,200	-	-	-	na
Reserves For Contingencies	-	59,300	-	3,800	-	3,800	(93.6%)
Reserve for Attrition	-	(17,200)	-	(17,400)	-	(17,400)	1.2%
Total Budget	1,183,838	1,334,900	1,187,100	1,273,900	-	1,273,900	(4.6%)
Total FTE	11.00	11.00	11.00	11.00	-	11.00	0.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

Fire Districts

Isles of Capri Fire & Rescue (144)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	997,754	1,012,400	943,100	1,029,400	-	1,029,400	1.7%
Delinquent Ad Valorem Taxes	973	-	400	-	-	-	na
Charges For Services	6,919	5,000	9,000	9,000	-	9,000	80.0%
Miscellaneous Revenues	30,264	2,500	2,500	2,500	-	2,500	0.0%
Interest/Misc	4,638	3,400	2,400	1,000	-	1,000	(70.6%)
Trans frm Property Appraiser	2,122	1,500	1,500	1,500	-	1,500	0.0%
Trans frm Tax Collector	7,975	8,600	8,600	8,600	-	8,600	0.0%
Trans fm 148 Collier Fire Fd	46,426	49,100	46,400	58,400	-	58,400	18.9%
Trans fm 490 EMS Fd	3,000	3,000	3,000	3,000	-	3,000	0.0%
Carry Forward	482,000	300,700	382,800	212,600	-	212,600	(29.3%)
Less 5% Required By Law	-	(51,300)	-	(52,100)	-	(52,100)	1.6%
Total Funding	1,582,071	1,334,900	1,399,700	1,273,900	-	1,273,900	(4.6%)

Notes:

In furtherance of its goals to provide the highest level of service possible in a fiscally responsible manner, and in response to public opinion in the affected area, the Board of County Commissioners in November voted to support legislative efforts of the East Naples Fire District to annex the Isles of Capri Fire District MSTU. Upon approval of the proposed legislation and the affirmative vote of the majority of electors in the MSTU, the Isles of Capri Fire District would be eliminated allowing for administrative and operational efficiency in the provision of fire services to this area.

Zone 91 Program Performance Measures were first budgeted in FY13 and tracked in FY12.

Forecast FY 2013:

Personal Services showed a decrease from budget primarily due to the Chief position being vacant for much of the year. The Ochopee Chief divided his time between the two Districts but the Isles of Capri Fire Captain also did the same and these costs offset each other.

Current FY 2014:

Personal services decreased overall mainly due to the Fire Chief's salary being budgeted at entry level. Funding is allocated for the Board approved salary adjustment. Job bank expenses also decreased in light of reduced funding.

Revenues:

Budgeted ad valorem tax revenue is based on the Isles of Capri Fire & Rescue District taxable value of \$514,702,011 (1.67% increase) and a rate of 2.0000 mills. A 2.0000 mill tax levy is the maximum allowed by ordinance, and represents a 0.0170 mill increase from the Rolled Back Millage Rate of 1.9830. The carryforward is decreasing by \$88,100 from the budgeted FY13 amount and is a product of the tax base decline which occurred during the economic recession.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

Fire Districts

Ochopee Fire Control District MSTU (146)

Mission Statement

It is the goal of the District to provide comprehensive Public Safety to the citizens, travelers, and visitors of Collier County within the Ochopee Fire Control District.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration/Overhead	3.00	539,138	1,229,200	-690,062
Paid Fire Fighting Services	12.00	1,305,862	10,800	1,295,062
Includes fire rescue service to Chokoloskee Island, Plantation Island, Everglades City, Ochopee, Copeland, Lee Cypress, Port of the Islands, Alligator Alley, U.S. 41 and the contract area (Collier County Fire Control District) to be delivered by a combination paid/volunteer department.				
Transfers	-	37,800	551,900	-514,100
Reserves	-	-23,400	67,500	-90,900
Current Level of Service Budget	15.00	1,859,400	1,859,400	-

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
Station 60: % of Fire Response Times Within 4 Minutes, per NFPA	25	95	30	95
Station 60: % of Rescue Response Time Within 8 Minutes, per NFPA	54	100	60	100
Station 61: % of Fire Response Time Within 4 Minutes, per NFPA	6	95	20	99
Station 61: % of Rescue Response Time Within 8 Minutes, per NFPA	67	99	80	99

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	1,318,430	1,364,200	1,350,700	1,448,700	-	1,448,700	6.2%
Operating Expense	290,625	365,400	327,400	346,700	-	346,700	(5.1%)
Indirect Cost Reimburs	51,100	49,200	49,200	36,600	-	36,600	(25.6%)
Capital Outlay	13,656	10,500	9,800	13,000	-	13,000	23.8%
Net Operating Budget	1,673,810	1,789,300	1,737,100	1,845,000	-	1,845,000	3.1%
Trans to Property Appraiser	11,216	11,300	11,300	11,300	-	11,300	0.0%
Trans to Tax Collector	26,078	26,500	26,500	26,500	-	26,500	0.0%
Trans to 714 Co Mgr Match	-	-	5,400	-	-	-	na
Trans to 301 Co Wide Cap Fd	-	-	600,000	-	-	-	na
Reserves For Contingencies	-	-	-	900	-	900	na
Reserve for Attrition	-	(22,900)	-	(24,300)	-	(24,300)	6.1%
Total Budget	1,711,104	1,804,200	2,380,300	1,859,400	-	1,859,400	3.1%
Total FTE	15.00	15.00	15.00	15.00	-	15.00	0.0%

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Administrative Services Division

Fire Districts

Ochopee Fire Control District MSTU (146)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	1,203,286	1,239,500	1,228,800	1,226,400	-	1,226,400	(1.1%)
Delinquent Ad Valorem Taxes	909	2,000	1,800	2,000	-	2,000	0.0%
Charges For Services	1,450	1,200	600	1,200	-	1,200	0.0%
Miscellaneous Revenues	14,271	400	700	800	-	800	100.0%
Interest/Misc	3,836	700	3,600	2,800	-	2,800	300.0%
Advance/Repay fm 001 Gen Fd	-	-	600,000	-	-	-	na
Trans frm Property Appraiser	2,523	900	900	900	-	900	0.0%
Trans frm Tax Collector	9,923	8,900	8,900	8,900	-	8,900	0.0%
Trans fm 001 Gen Fund	434,600	431,700	431,700	463,600	-	463,600	7.4%
Trans fm 148 Collier Fire Fd	68,152	72,400	68,200	85,900	-	85,900	18.6%
Carry Forward	165,200	108,700	163,700	128,600	-	128,600	18.3%
Less 5% Required By Law	-	(62,200)	-	(61,700)	-	(61,700)	(0.8%)
Total Funding	1,904,150	1,804,200	2,508,900	1,859,400	-	1,859,400	3.1%

Forecast FY 2013:

During part of FY13, due to the vacant Chief position at Isles of Capri Fire district, the Ochopee Chief split time between the two districts and the Isles of Capri picked up part of his salary and associated fringes. To assist him at Ochopee, the Fire Captain from Isles of Capri split his time and salary between the two districts. This resulted in neither District spending a lot more than what was appropriated for the two positions.

Operating expenses are below budget largely due to vehicle fuel savings and an effort to reduce expenditures in almost every line item.

The Ochopee Fire District is borrowing \$331,700 from the General Fund and is receiving an additional payment in lieu of taxes (PILT) subsidy of \$268,300 to construct improvements to Station 61 in Port of the Isles. This construction project is established in Countywide Capital Fund (301). Funds borrowed from the General Fund (001) will be repaid over five (5) years beginning in FY15.

Current FY 2014:

Personal services are increasing because of increased health costs, retirement, the Board approved salary adjustment, and a reclassification of the Fire Captain to an Assistant Chief.

Operating expenses decreased by 5.12% and most of that decrease was for rent and fleet parts. The rent is decreasing because Station 61 will be completed in FY14 and the two motel rooms that have been used as a temporary station will no longer be required.

Budgeted reserves for contingencies are only \$900 due to the past reductions in taxable value in the District with no room, by ordinance, to increase the millage rate and ad valorem funds. As such the district will request \$463,600 of General PILT Funds for FY14 to maintain minimum service levels. If there are any unplanned emergencies, other expenses will either have to be reduced or other emergency funding options considered.

Revenues:

Budgeted ad valorem tax revenue is based on the Ochopee Fire Control District's taxable value of \$306,601,844 and a rate of 4.0000 mills. Since FY09, the District's tax base has dropped 36% which is equivalent to \$174,564,528 in taxable value. Over the same six year period, this tax base erosion resulted in lost ad valorem dollars totaling \$698,300 at a tax rate of 4.0000 mil per \$1,000 of taxable value. A 4.0000 mill tax levy is the maximum allowed by ordinance, and represents a 0.0755 mill reduction from the Rolled Back Millage Rate of 4.0755. In order to maintain minimum service levels due to years of decreased ad valorem funding and decreased carryforward from previous years, it is necessary to transfer \$463,600 from the General Fund. This transfer represents a portion of PILT tax revenue which is used to offset the loss of tax base due to the preponderance of federal lands within the District.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Administrative Services Division

Fire Districts

Collier County Fire Control MSTU (148)

Mission Statement

To provide basic fire protection to the residents of the unincorporated areas of the County located outside the boundaries of existing fire control taxing districts.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration/Overhead Costs	-	12,600	274,000	-261,400
Contracted Fire Protection Service	-	316,100	54,700	261,400
<p>This district was created pursuant to Chapter 125 of the Florida Statutes by adopting Ordinance No. 84-84, as amended. Fire protection service is delivered by four (4) fire control districts within the County through a contractual service agreement between the respective fire control districts and the BCC. This service is funded by an MSTU at a millage not to exceed 2.0 mills on the properties that are located within the District boundaries.</p>				
Current Level of Service Budget	-	328,700	328,700	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Indirect Cost Reimburs	1,200	800	800	1,400	-	1,400	75.0%
Remittances	136,305	144,800	136,400	171,800	-	171,800	18.6%
Net Operating Budget	137,505	145,600	137,200	173,200	-	173,200	19.0%
Trans to Property Appraiser	2,665	4,300	2,500	4,300	-	4,300	0.0%
Trans to Tax Collector	6,210	6,400	6,200	6,900	-	6,900	7.8%
Trans to 144 Isles of Capri Fire Fd	46,426	49,100	46,400	58,400	-	58,400	18.9%
Trans to 146 Ochopee Fire Fd	68,152	72,400	68,200	85,900	-	85,900	18.6%
Total Budget	260,958	277,800	260,500	328,700	-	328,700	18.3%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	260,505	275,700	259,700	305,100	-	305,100	10.7%
Delinquent Ad Valorem Taxes	314	-	-	-	-	-	na
Interest/Misc	498	200	100	200	-	200	0.0%
Trans frm Property Appraiser	600	-	-	-	-	-	na
Trans frm Tax Collector	2,363	-	-	-	-	-	na
Carry Forward	36,200	15,700	39,500	38,800	-	38,800	147.1%
Less 5% Required By Law	-	(13,800)	-	(15,400)	-	(15,400)	11.6%
Total Funding	300,480	277,800	299,300	328,700	-	328,700	18.3%

Current FY 2014:

Fire protection service is provided to the residents of the unincorporated areas of the County that are located outside the boundaries of existing fire control taxing districts through a contractual service agreement between the respective fire control districts and the BCC. The remittances for fire service are calculated by taking total ad valorem revenue for the Collier County Fire Control District less collection fees and administrative costs. Half of this amount is divided evenly between the four districts. The other half is divided based on the secondary percentage amounts on the succeeding page.

Administrative Services Division

Fire Districts

Collier County Fire Control MSTU (148)

Fire District	25% shares	Secondary Shares	Percentage	Total Revenue
Isles of Capri	\$39,500	\$18,900	12.01%	\$58,400
Ochopee	\$39,500	\$46,400	29.33%	\$85,900
Golden Gate	\$39,500	\$46,400	29.33%	\$85,900
East Naples	\$39,500	\$46,400	29.33%	\$85,900

Revenues:

FY 2014

Budgeted ad valorem tax revenue is based on the July Collier County Fire Control District taxable value of \$152,573,507 (11.01% increase) and a rate of 2.0000 mills. A 2.0000 mill tax levy is the maximum allowed by ordinance, and represents a 0.1933 mill increase from the Rolled Back Millage Rate of 1.8067.

Administrative Services Division

Fire Districts

Goodland Fire District (149)

Mission Statement

To provide basic fire protection to the residents of Goodland.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration/Overhead Costs	-	93,500	93,500	-
<p>This district was created, pursuant to Chapter 125 of the Florida Statutes, by adopting Ordinance No. 98-114 as amended. Fire protection service is delivered by the Marco Island Fire Control District through a contractual service agreement with the BCC. This service is funded by an MSTU at a millage not to exceed 2.0 mills on the properties that are located within the District boundaries.</p>				
Current Level of Service Budget	-	93,500	93,500	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Indirect Cost Reimburs	500	400	400	1,400	-	1,400	250.0%
Remittances	185,500	89,400	90,300	88,700	-	88,700	(0.8%)
Net Operating Budget	186,000	89,800	90,700	90,100	-	90,100	0.3%
Trans to Property Appraiser	814	900	900	900	-	900	0.0%
Trans to Tax Collector	2,460	2,500	2,500	2,500	-	2,500	0.0%
Total Budget	189,275	93,200	94,100	93,500	-	93,500	0.3%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	91,120	93,600	93,600	89,900	-	89,900	(4.0%)
Delinquent Ad Valorem Taxes	2	-	-	2,200	-	2,200	na
Interest/Misc	528	-	100	-	-	-	na
Trans frm Property Appraiser	183	-	-	-	-	-	na
Trans frm Tax Collector	939	-	-	-	-	-	na
Carry Forward	102,900	4,300	6,400	6,000	-	6,000	39.5%
Less 5% Required By Law	-	(4,700)	-	(4,600)	-	(4,600)	(2.1%)
Total Funding	195,671	93,200	100,100	93,500	-	93,500	0.3%

Forecast FY 2013:

All revenue remaining after transfers to Tax Collector and Property Appraiser and Indirect Cost Allocation will be remitted to the City of Marco Island.

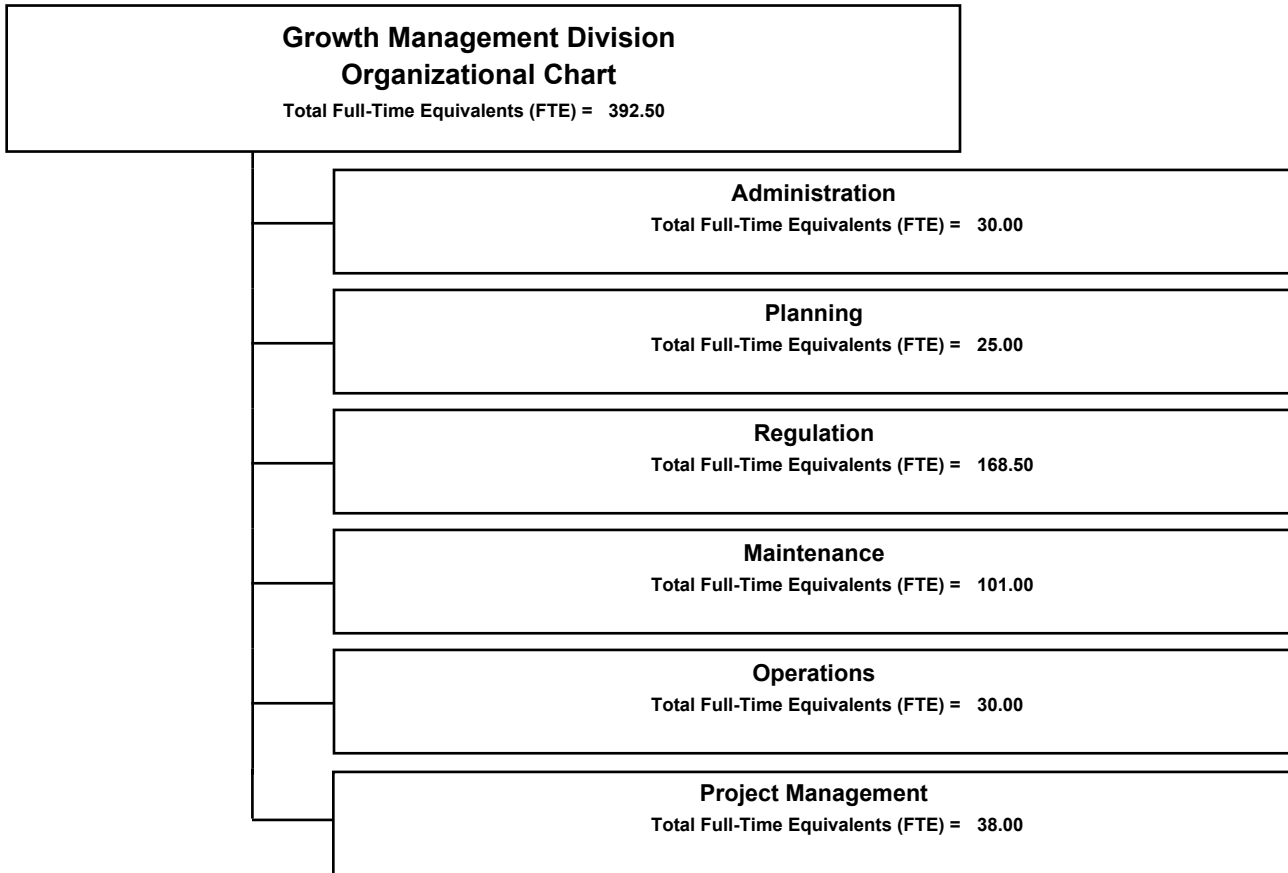
Current FY 2014:

This MSTU addresses fire protection services for the residents of Goodland that are provided by a contractual agreement between Collier County and the City of Marco Island. In FY14, it is estimated that the contract amount will be \$88,700, a decrease of \$700 from FY13. There are no reserves for contingencies.

Revenues:

Budgeted ad valorem tax revenue is estimated to decrease slightly based on the Goodland Fire District taxable value of \$70,458,981 (4.04% decrease) and a rate of 1.2760 mills. This rate is 0.7240 mills below the Maximum Millage Rate established by ordinance and 0.0582 below the rolled-back rate.

Growth Management Division



Growth Management Division

Nick Casalanguida, Administrator

Construction & Maintenance (C & M):

The C & M section of the division continues to effectively manage a diverse portfolio of key county wide capital projects, including: bridge replacements, repair, and additions; new traffic signal installations, upgrades and refurbishments; right-of-way acquisitions roadway expansions, additions and enhancements; canal construction, storm water control structures and conveyance systems; and, beach erosion control and inlet management projects. By diligently managing our contractors and maintaining tight fiscal controls, we have achieved an enviable track record of successful project and grants management. In FY 2013, we solidified the strength of our operations and finance department with key new hires and a reinvigorated focus on compliance. Our maintenance section continuously scrutinizes asset management priorities as budgetary constraints limit our annual expenditures. In FY 2012 and 2013, the road and bridge section successfully implemented a paperless work order system and a bar coded inventory management system; they have also successfully assimilated the landscaping section and are continuously balancing citizen expectations with funding constraints when it comes to the appearance of our landscaped medians. Deferrals of vehicle and equipment replacements are an ongoing challenge, but will be partially addressed in the new fiscal year. In FY 2014, we will continue to aggressively move to complete the major portions of the Lely Area Stormwater Improvement Project (LASIP) as well as initiate two major roadway projects on Collier Boulevard. Also in FY 2014, we will begin the storm water section's transition from LASIP to Golden Gate City outfall refurbishment and the Golden Gate Estates watershed and flooding improvement program; this will be in addition to a multitude of bridge projects and intersection and roadway enhancements. The C&M team is also preparing for the anticipated needs being identified from the Planning and Regulation side of the division. Our strategic focus remains on preserving our infrastructure even as we prepare for another growth period that accelerates the demand for new capital project execution in the coming years.

Planning & Regulation (P & R):

The P & R section has responded incredibly well to the relatively quick upturn we have experienced in FY 2012 and through FY 2013. Our management team has focused on process improvements, assessing and reducing the regulatory hurdles, better coordination with our industry partners and the implementation of our CityView and e-permit initiatives. We processed over 100 electronic permits in the first two months of the e-permit initiative and expect to accelerate this conversion going into FY 2014. By the beginning of FY 2014, we will have completed the fiscal correction of Fund 113 (Building Department). All of our building debt will have been satisfied, along with a 5% reduction in Fund 113 set fees. As a point of reference, in FY 2010, our annual burn rate was \$2.5 million dollars in the red, and we were carrying several million dollars in debt. At the County Manager's direction and with the Board's approval, we will continue to balance the fee schedule and staff resources until we achieve an industry approved level of service that matches the corresponding fee schedule. The County Manger has directed us to aggressively move forward with a Fund 131 (Zoning, Engineering and Planning) assessment in FY 2014 using the same approach as we have done in Fund 113. As the residential inventory has been decreasing, the economic expansion we experienced on the vertical construction side of our business has been expanding into the land entitlement and horizontal development side of our business. After the adoption of our administrative code, the County Manager has asked us to work with our industry partners to further evaluate the regulatory fabric and eliminate unnecessary, redundant or cumbersome portions of our local code. The Board's approval of the Hearing Examiner position will significantly improve our ability to achieve that task without sacrificing the quality of development and without jeopardizing health, safety and welfare. We will continue to balance our service needs with FTEs, job bank associates, and contracted staff augmentation services. This approach has been well received by the industry we serve and the Board. Code compliance will continue the successful programs of the foreclosure task force, blight prevention teams, and our community cleanups.

Challenges:

The division is going into its fourth year of integration, with the addition of Coastal Zone Management and the divestiture of Collier Area Transit and MSTUs. We have integrated Coastal Zone into our environmental section and storm water section to form the department of Natural Resources. These adjustments bring additional fiscal and project management focus requirements. FEMA de-obligations and regulatory requirements require dedicated resources in order for us to successfully challenge their findings and implement their regulations. Managing the upturn is just as challenging, if not more difficult, than managing the downturn. Our ability to recruit, train and retain key team members must be a top priority if we are going to be successful in achieving our strategic goals. While we believe all of critical asset concerns are covered within our five year plans and one year capital and O&M budgets, further refinements on our data collection and management efforts are essential so our priorities are clear and our liabilities can be forecasted properly. Non critical infrastructure maintenance liabilities pose lower safety risks but still have the potential for significant fiscal impacts in the long term. In spite of these challenges, the division remains focused and committed to executing Board policy and County Manager initiatives.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

Division Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	28,729,985	28,992,000	28,975,600	31,595,500	304,000	31,899,500	10.0%
Operating Expense	20,974,516	22,309,900	21,168,100	23,393,400	413,600	23,807,000	6.7%
Indirect Cost Reimburs	1,457,100	1,255,400	1,255,400	1,356,600	-	1,356,600	8.1%
Capital Outlay	1,806,367	2,332,800	5,370,500	5,026,300	-	5,026,300	115.5%
Remittances	-	316,000	117,000	-	-	-	(100.0%)
Total Net Budget	52,967,969	55,206,100	56,886,600	61,371,800	717,600	62,089,400	12.5 %
Advance/Repay to 306 Pk & Rec	250,000	500,000	500,000	400,000	-	400,000	(20.0%)
Trans to Property Appraiser	20,205	20,800	20,900	20,800	-	20,800	0.0%
Trans to Tax Collector	154,949	59,700	57,500	65,500	-	65,500	9.7%
Trans to 001 General Fund	100,400	89,100	89,100	-	-	-	(100.0%)
Trans to 101 Transp Op Fd	75,000	75,000	75,000	75,000	-	75,000	0.0%
Trans to 107 Impact Fee Admin	155,000	75,000	75,000	-	-	-	(100.0%)
Trans to 111 Unincorp Gen Fd	225,000	225,000	225,000	207,600	-	207,600	(7.7%)
Trans to 113 Com Dev Fd	75,000	75,000	75,000	101,300	-	101,300	35.1%
Trans to 131 Plan Serv Fd	82,900	78,700	78,700	-	-	-	(100.0%)
Trans to 216 Debt Serv Fd	383,476	140,000	146,100	-	-	-	(100.0%)
Trans to 298 Sp Ob Bd '10	246,500	2,158,400	2,179,600	1,591,600	-	1,591,600	(26.3%)
Trans to 408 Water/Sewer Fd	54,500	-	-	-	-	-	na
Trans to 669 Utility Trust	30,000	70,000	70,000	100,000	-	100,000	42.9%
Reserves For Contingencies	-	1,026,400	-	1,467,200	(354,000)	1,113,200	8.5%
Reserves For Debt Service	-	1,013,600	-	1,013,600	-	1,013,600	0.0%
Reserves For Capital	-	1,537,100	-	3,484,200	-	3,484,200	126.7%
Reserves For Cash Flow	-	1,259,800	-	2,340,100	-	2,340,100	85.8%
Reserve for Attrition	-	(400,200)	-	(400,700)	-	(400,700)	0.1%
Total Budget	54,820,899	63,209,500	60,478,500	71,838,000	363,600	72,201,600	14.2%

Appropriations by Department	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Administration	4,914,790	5,956,300	5,908,400	7,460,400	201,000	7,661,400	28.6%
Planning	2,274,383	2,455,700	2,601,800	2,939,700	-	2,939,700	19.7%
Regulation	15,225,575	15,769,300	14,957,000	16,609,800	153,000	16,762,800	6.3%
Maintenance	19,420,614	19,368,800	18,704,100	21,851,300	363,600	22,214,900	14.7%
Improvement Districts and MSTU	1,762,646	1,981,800	5,142,400	2,841,700	-	2,841,700	43.4%
Operations	4,986,104	5,073,600	5,139,600	5,075,900	-	5,075,900	0.0%
Project Management	4,383,856	4,600,600	4,433,300	4,593,000	-	4,593,000	(0.2%)
Total Net Budget	52,967,969	55,206,100	56,886,600	61,371,800	717,600	62,089,400	12.5%
Regulation	204,069	1,430,900	139,300	1,999,000	-	1,999,000	39.7%
Maintenance	150,000	273,200	150,000	977,400	-	977,400	257.8%
Improvement Districts and MSTU	375	10,100	900	6,900	-	6,900	(31.7%)
Operations	15,792	21,900	16,900	43,200	-	43,200	97.3%
Project Management	99,817	(34,400)	-	(42,900)	-	(42,900)	24.7%
Reserves and Transfers	1,382,876	6,301,700	3,284,800	7,482,600	(354,000)	7,128,600	13.1%
Total Transfers and Reserves	1,852,930	8,003,400	3,591,900	10,466,200	(354,000)	10,112,200	26.3%
Total Budget	54,820,899	63,209,500	60,478,500	71,838,000	363,600	72,201,600	14.2%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

Division Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	2,203,114	2,349,800	2,288,000	2,436,200	-	2,436,200	3.7%
Delinquent Ad Valorem Taxes	3,377	-	1,900	-	-	-	na
Communications Services Tax	5,346,777	4,800,000	4,800,000	4,800,000	-	4,800,000	0.0%
Franchise Fees	282,207	240,000	280,000	230,000	-	230,000	(4.2%)
Licenses & Permits	3,253,641	2,351,800	3,330,500	3,039,800	-	3,039,800	29.3%
Building Permits	8,098,600	6,800,000	8,239,600	7,519,700	-	7,519,700	10.6%
Reinspection Fees	741,830	496,000	894,800	821,000	-	821,000	65.5%
Special Assessments	23,798	1,000	12,000	10,000	-	10,000	900.0%
Intergovernmental Revenues	2,509,288	474,900	735,500	542,200	-	542,200	14.2%
SFWM/Big Cypress Revenue	-	-	-	1,000,000	-	1,000,000	na
Charges For Services	2,350,254	1,699,100	2,171,100	2,005,500	-	2,005,500	18.0%
Fines & Forfeitures	1,240,150	877,300	819,600	355,000	-	355,000	(59.5%)
Miscellaneous Revenues	387,234	159,800	209,300	179,300	-	179,300	12.2%
Interest/Misc	153,120	61,300	64,300	45,000	-	45,000	(26.6%)
Reimb From Other Depts	694,607	618,900	570,800	772,800	-	772,800	24.9%
Trans frm Property Appraiser	4,546	-	400	-	-	-	na
Trans frm Tax Collector	20,972	-	-	-	-	-	na
Net Cost General Fund	337,350	98,200	83,500	101,300	-	101,300	3.2%
Net Cost Road and Bridge	(2,253,213)	-	(1,204,600)	-	-	-	na
Net Cost MSTU General Fund	9,487,683	11,615,400	10,621,700	11,995,100	363,600	12,358,700	6.4%
Net Cost Community Development	(6,342,928)	-	(5,293,700)	-	-	-	na
Net Cost Planning Services	(2,992,727)	-	(3,783,400)	-	-	-	na
Trans fm 001 Gen Fund	12,044,500	12,700,700	12,599,700	15,548,500	-	15,548,500	22.4%
Trans fm 107 Imp Fee Admin	75,000	75,000	75,000	-	-	-	(100.0%)
Trans fm 111 MSTD Gen Fd	3,343,800	2,772,700	2,772,700	563,000	-	563,000	(79.7%)
Trans fm 113 Comm Dev Fd	30,000	70,000	70,000	100,000	-	100,000	42.9%
Trans fm 114 Pollutn Ctrl Fd	82,900	78,700	78,700	16,300	-	16,300	(79.3%)
Trans fm 131 Dev Serv Fd	150,000	150,000	150,000	150,000	-	150,000	0.0%
Trans fm 185 Beach Ren Ops	-	-	-	10,000	-	10,000	na
Trans fm 194 TDC Prom Fd	-	58,000	58,000	58,000	-	58,000	0.0%
Trans fm 195 TDC Cap Fd	726,000	647,100	571,600	643,300	-	643,300	(0.6%)
Trans fm 232 PR Ind & N Prod Pk	-	-	-	700,000	-	700,000	na
Trans fm 310 CDES Cap Fd	-	-	-	85,300	-	85,300	na
Trans fm 313 Gas Tax Cap Fd	2,629,700	2,546,300	2,546,300	2,655,800	-	2,655,800	4.3%
Trans fm 325 Stormwater Cap Fd	-	-	-	1,143,500	-	1,143,500	na
Trans fm 711/712 Transp Grants	-	-	-	11,100	-	11,100	na
Carry Forward	20,783,900	12,201,100	21,555,800	15,122,300	-	15,122,300	23.9%
Less 5% Required By Law	-	(733,600)	-	(822,000)	-	(822,000)	12.1%
Total Funding	65,415,479	63,209,500	65,319,100	71,838,000	363,600	72,201,600	14.2%

Division Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Administration	26.00	26.00	29.00	30.00	-	30.00	15.4%
Planning	20.00	20.00	26.00	25.00	-	25.00	25.0%
Regulation	160.50	156.50	167.50	168.50	-	168.50	7.7%
Maintenance	115.00	101.00	101.00	101.00	-	101.00	0.0%
Operations	29.00	29.00	29.00	30.00	-	30.00	3.4%
Project Management	39.00	39.00	39.00	38.00	-	38.00	(2.6%)
Total FTE	389.50	371.50	391.50	392.50	-	392.50	5.7%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

Administration

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	2,110,974	2,216,400	2,787,700	3,369,300	151,000	3,520,300	58.8%
Operating Expense	1,728,993	2,981,800	2,363,000	3,060,500	50,000	3,110,500	4.3%
Indirect Cost Reimburs	1,049,500	728,100	728,100	945,100	-	945,100	29.8%
Capital Outlay	25,323	30,000	29,600	85,500	-	85,500	185.0%
Net Operating Budget	4,914,790	5,956,300	5,908,400	7,460,400	201,000	7,661,400	28.6%
Total Budget	4,914,790	5,956,300	5,908,400	7,460,400	201,000	7,661,400	28.6%

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Addressing and GIS (113)	449,622	470,200	470,100	467,700	-	467,700	(0.5%)
Construction & Maintenance Administration Office (101)	1,503,333	1,340,000	1,312,100	1,371,500	50,000	1,421,500	6.1%
Planning & Regulatory Admin/FEMA Expenses (111)	252,305	276,300	275,600	514,400	-	514,400	86.2%
Planning & Regulatory Administration (113)	2,008,287	3,095,100	3,075,900	4,183,500	151,000	4,334,500	40.0%
Planning & Regulatory Administration (131)	303,570	320,700	320,700	409,100	-	409,100	27.6%
Records Management (113)	397,673	454,000	454,000	514,200	-	514,200	13.3%
Total Net Budget	4,914,790	5,956,300	5,908,400	7,460,400	201,000	7,661,400	28.6%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	4,914,790	5,956,300	5,908,400	7,460,400	201,000	7,661,400	28.6%

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Licenses & Permits	1,287,782	1,075,000	1,188,100	1,205,500	-	1,205,500	12.1%
Building Permits	8,098,600	6,800,000	8,239,600	7,519,700	-	7,519,700	10.6%
Reinspection Fees	350,205	300,000	520,600	521,000	-	521,000	73.7%
Intergovernmental Revenues	205,743	204,500	204,500	204,500	-	204,500	0.0%
Charges For Services	162,855	88,600	184,000	137,200	-	137,200	54.9%
Miscellaneous Revenues	59,543	100	15,000	22,100	-	22,100	22,000.0%
Reimb From Other Depts	229,798	258,000	258,000	401,000	-	401,000	55.4%
Net Cost Road and Bridge	1,246,389	1,085,500	1,042,700	1,103,800	50,000	1,153,800	6.3%
Net Cost MSTU General Fund	252,305	276,300	275,600	514,400	-	514,400	86.2%
Net Cost Community Development	(7,044,342)	(4,331,400)	(6,095,400)	(4,410,900)	151,000	(4,259,900)	(1.7%)
Net Cost Planning Services	65,912	199,700	75,700	242,100	-	242,100	21.2%
Total Funding	4,914,790	5,956,300	5,908,400	7,460,400	201,000	7,661,400	28.6%

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Construction & Maintenance Administration Office (101)	7.00	7.00	7.00	7.00	-	7.00	0.0%
Planning & Regulatory Administration (113)	8.00	8.00	11.00	12.00	-	12.00	50.0%
Planning & Regulatory Admin/FEMA Expenses (111)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Records Management (113)	5.00	5.00	5.00	5.00	-	5.00	0.0%
Addressing and GIS (113)	5.00	5.00	5.00	5.00	-	5.00	0.0%
Total FTE	26.00	26.00	29.00	30.00	-	30.00	15.4%

Growth Management Division

Administration

Construction & Maintenance Administration Office (101)

Mission Statement

To deliver and effectively manage a planned, stable and sustainable transportation and stormwater system through partnerships, innovation, adaptation to change, community involvement and exceptional customer service.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration/Overhead	1.00	876,274	267,700	608,574
Departmental administration and all divisional overhead costs for Fund 101 including Indirect Service Charges, Fleet Management Charges, General Insurance, IT Direct Hours, and Utilities.				
Fiscal Support	1.00	101,019	-	101,019
Provides financial support and guidance to the Administrator and all department directors and staff within the Growth Management Division. Supervises a staff of 5 budget analysts who handle financial functions, including accounts payable, accounts receivable, grants compliance, purchasing, and payroll, for various departments within the division.				
Public Information	1.00	89,268	-	89,268
Serve as the liaison between Collier County Growth Management Services and the public, media and governmental representatives. To research and respond to questions/complaints and handle marketing and public relations matters for the Growth Management Division.				
Operations Management	4.00	304,939	-	304,939
Align Growth Management and Strategic Goals and Objectives with those of the County; make recommendation on new technology products and improve current technology to help make Growth Management Division processes more efficient and effective. Manage media and public relations to maintain a positive image of the division as a whole. Map Growth Management Division business processes to create and update Standard Operating Procedures and Performance Measurements to track the progress towards the accomplishment of our Strategic Goals.				
Current Level of Service Budget				
	7.00	1,371,500	267,700	1,103,800
Program Enhancements				
GMD - Interdepartmental Reimbursement for IT	-	50,000	-	50,000
Expanded Services Budget				
	-	50,000	-	50,000
Total Adopted Budget				
	7.00	1,421,500	267,700	1,153,800

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

Administration

Construction & Maintenance Administration Office (101)

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
• 100% of AIMS constituents contacted within 5 business days	100	100	100	100
• 100% of executive summaries in Agenda Central by target deadline for approval	100	100	100	100
• 100% of grant & non-grant related invoices audited and monitored for reimbursement within 90 days	100	100	100	100
• 100% of invoices processed in accordance with the Prompt Payment Act	100	100	100	100
• 100% of media or citizens requests addressed within 8 hours	100	100	100	100
• 95% of XCEL business risk assessments completed on time	95	95	95	95
• 90% of AIMS issues closed out or action plan developed within 20 days to include periodic update	90	90	90	90

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	528,243	600,600	572,800	613,300	-	613,300	2.1%
Operating Expense	466,690	517,800	515,100	516,400	50,000	566,400	9.4%
Indirect Cost Reimburs	508,400	221,600	221,600	241,800	-	241,800	9.1%
Capital Outlay	-	-	2,600	-	-	-	na
Net Operating Budget	1,503,333	1,340,000	1,312,100	1,371,500	50,000	1,421,500	6.1%
Total Budget	1,503,333	1,340,000	1,312,100	1,371,500	50,000	1,421,500	6.1%
Total FTE	7.00	7.00	7.00	7.00	-	7.00	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	205,743	204,500	204,500	204,500	-	204,500	0.0%
Miscellaneous Revenues	74	-	14,900	13,200	-	13,200	na
Reimb From Other Depts	51,127	50,000	50,000	50,000	-	50,000	0.0%
Net Cost Road and Bridge	1,246,389	1,085,500	1,042,700	1,103,800	50,000	1,153,800	6.3%
Total Funding	1,503,333	1,340,000	1,312,100	1,371,500	50,000	1,421,500	6.1%

Forecast FY 2013:

Personal services expenditures are anticipated to be less than the adopted FY 13 budget due to savings from position turnover.

Current FY 2014:

The personal service budget includes an increase for the Board approved employee compensation adjustment. Including expanded funding of \$50,000 for a portion of the new IT position, the overall budget is up 6.1%.

Revenues:

Revenues received from Motor Tax Fuel Rebates and Mobile Home Licenses have trended upward slightly. Beginning in FY 13 and continuing for FY 14 the department has received revenue from the Metropolitan Planning Organization for leased office space.

Growth Management Division

Administration

Planning & Regulatory Administration (113)

Mission Statement

The primary function of this section is to provide executive level management, financial support, and policy development to all the departments within the planning and regulatory element of the Growth Management Division (GMD). This section also provides planning and regulatory administrative support to the BCC, County Manager's Office, advisory boards, and other constitutional agencies.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Divisional Administration	1.00	3,283,389	9,576,300	-6,292,911
This section includes the funding for the Division Administrator who provides administrative oversight to the departments within the Growth Management Division, and all departmental overhead costs including indirect cost allocation, IT direct billing hours, insurance, utilities and building repair & maintenance.				
Divisional Financial and Systems Management	6.00	524,301	-	524,301
This section provides financial and systems administration support and oversight. Responsibilities include, but are not limited to, expenditure processing and tracking, reporting services, application management, and acting as liaison to GMD Planning & Regulatory advisory boards.				
Cash Management	5.00	375,810	-	375,810
Conduct cash receipting and daily financial reconciliation for all Development Services Center activities. Includes the receipt of Building Permit fees, Land Development fees, and Impact Fees. Section also provides assorted cashiering services to the Code Enforcement department.				
Current Level of Service Budget				
	12.00	4,183,500	9,576,300	-5,392,800
Program Enhancements	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Part Time/Job Banker's for Fund 113	-	151,000	-	151,000
Part-Time/Job Bankers for Fund 113. (1 - Customer Service Specialist, 2 - Permitting Technicians, 2 Planning Technicians, 2 Plan Reviewers)				
Expanded Services Budget				
	-	151,000	-	151,000
Total Adopted Budget				
	12.00	4,334,500	9,576,300	-5,241,800

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
* 99% accuracy rate for cash receipts and deposits by GMD Cashiers	99	99	99	99

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	718,391	745,500	1,265,700	1,793,700	151,000	1,944,700	160.9%
Operating Expense	996,373	2,058,400	1,522,000	1,922,900	-	1,922,900	(6.6%)
Indirect Cost Reimburs	268,200	261,200	261,200	435,400	-	435,400	66.7%
Capital Outlay	25,323	30,000	27,000	31,500	-	31,500	5.0%
Net Operating Budget	2,008,287	3,095,100	3,075,900	4,183,500	151,000	4,334,500	40.0%
Total Budget	2,008,287	3,095,100	3,075,900	4,183,500	151,000	4,334,500	40.0%
Total FTE	8.00	8.00	11.00	12.00	-	12.00	50.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

Administration

Planning & Regulatory Administration (113)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Licenses & Permits	1,140,032	973,000	1,042,100	1,103,500	-	1,103,500	13.4%
Building Permits	8,098,600	6,800,000	8,239,600	7,519,700	-	7,519,700	10.6%
Reinspection Fees	350,205	300,000	520,600	521,000	-	521,000	73.7%
Charges For Services	72,531	69,600	84,000	72,200	-	72,200	3.7%
Miscellaneous Revenues	59,463	100	100	8,900	-	8,900	8,800.0%
Reimb From Other Depts	178,508	208,000	208,000	351,000	-	351,000	68.8%
Net Cost Community Development	(7,891,053)	(5,255,600)	(7,018,500)	(5,392,800)	151,000	(5,241,800)	(0.3%)
Total Funding	2,008,287	3,095,100	3,075,900	4,183,500	151,000	4,334,500	40.0%

Forecast FY 2013:

Personal services are expected to be greater than the adopted budget because of utilizing job bank employees and the mid-year BCC approval of three new positions. Because the operating budget included funding for contractual or job bank employees the cost center's overall costs are anticipated to be slightly lower than the adopted FY 13 budget.

Current FY 2014:

This budget includes all direct, indirect, and other major capital expenses associated with Fund (113) operations, including funding to support the digital plan submission application, CityView maintenance and updates, and contracted temporary professional services to meet demands of the increase in permitting and inspection related activities.

In addition to the slight increase for the Board approved employee compensation adjustment, personal services costs are higher than FY 13 as a result of BCC approved additional staffing (2 Customer Service Specialists and 1 Technology Systems Operations Manager), a Revenue Supervisor position reallocated from Impact Fee Administration and insurance costs for job bank associates working more than 30 hours per week.

Budgeted capital items include the replacement of three radios, network printers, and computers required for new associates. Staff recognizes the continued volatility of development industry activity and will continue to focus on market conditions, efficiencies, and maintain a conservative approach to business operations and revenue forecasting.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

Administration

Planning & Regulatory Administration (131)

Mission Statement

The principal function is to provide executive level management to all the departments within the planning and regulatory element of the Growth Management Division (GMD).

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Divisional Administration	-	130,400	-	130,400
This section provides administrative and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards and executive level management to all departments within Planning and Regulatory Services.				
Fund Level Control	-	278,700	167,000	111,700
This department provides for the operation of the GMD Planning & Regulation Building including the Departments within the Division and the associated direct and indirect costs.				
Current Level of Service Budget	-	409,100	167,000	242,100

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
• 100% of all PUD Annual Monitoring Report Notifications will be sent to applicants within 45 days of the due date	100	100	100	100

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	30,670	75,400	75,400	123,200	-	123,200	63.4%
Indirect Cost Reimburs	272,900	245,300	245,300	267,900	-	267,900	9.2%
Capital Outlay	-	-	-	18,000	-	18,000	na
Net Operating Budget	303,570	320,700	320,700	409,100	-	409,100	27.6%
Total Budget	303,570	320,700	320,700	409,100	-	409,100	27.6%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Licenses & Permits	147,750	102,000	146,000	102,000	-	102,000	0.0%
Charges For Services	89,908	19,000	99,000	65,000	-	65,000	242.1%
Net Cost Planning Services	65,912	199,700	75,700	242,100	-	242,100	21.2%
Total Funding	303,570	320,700	320,700	409,100	-	409,100	27.6%

Forecast FY 2013:

Operating expenses are anticipated to be in line with the adopted FY 13 budget.

Current FY 2014:

Overall department expenditures are anticipated to rise due to increases in the indirect cost allocation and the purchase of IT support hours. Capital expenses include computers and network printers required for new employees.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

Administration

Planning & Regulatory Admin/FEMA Expenses (111)

Mission Statement

To work with representatives of FEMA to discuss County objections to the revised FEMA flood insurance rate maps and more importantly to obtain the needed engineering, scientific and topographic data to improve the accuracy of the flood maps for the residents and property owners of Collier County and to implement the County's floodplain management plan and oversee the Community Rating system.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration/Overhead	1.00	401,100	-	401,100
Provide FEMA representatives with engineering, scientific and topographic data to improve the accuracy of the FEMA flood insurance maps; coordinate the implementation and updating of the County's floodplain management plan; and to oversee the Community Rating System (CRS).				
Divisional Administration	-	113,300	-	113,300
Divisional Fund (111) related Admin. expenses such as verbatim minutes, contractual services and interdepartmental reimbursements for Fund (111) program assistance on cross-department projects.				
Current Level of Service Budget	1.00	514,400	-	514,400

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
• 100% of the County's Drainage Basins will be submitted to FEMA by the end of FY2013 for Revisions to the Flood Rate Maps (Note – There are 13 total basins which include 1 coastal basin. Because of the overlap across basins, the 13 basins were divided into 9 separate projects; 2 were completed in FY11, 4 were completed in FY12, and 3 are expected to be completed in FY13.)	70	100	100	-
Percent of maps completed and adopted by FEMA	-	-	70	30

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	192,607	137,900	249,900	237,500	-	237,500	72.2%
Operating Expense	59,698	138,400	25,700	276,900	-	276,900	100.1%
Net Operating Budget	252,305	276,300	275,600	514,400	-	514,400	86.2%
Total Budget	252,305	276,300	275,600	514,400	-	514,400	86.2%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Net Cost MSTU General Fund	252,305	276,300	275,600	514,400	-	514,400	86.2%
Total Funding	252,305	276,300	275,600	514,400	-	514,400	86.2%

Forecast FY 2013:

Personal services expenditures are anticipated to be more than the adopted budget reflecting the use of job bank employees. Because these additional job bank costs were included in the operating expense category overall department expenditures will be in line with the adopted FY 13 budget.

Current FY 2014:

The personal service budget includes an increase for the Board approved employee compensation adjustment. However, the more significant

Growth Management Division

Administration

Planning & Regulatory Admin/FEMA Expenses (111)

increase is the inclusion of a \$100,000 job bank employee payroll budget.

Operating expenses have increased as a result of 1) the addition of job bank associates to handle GIS/Plan Review coordinating activities, participation in the public vetting process and updating of the Collier County Local Mitigation Strategy, 2) contract expenses related to the upcoming mitigation offered as a result of additional FEMA basin map findings and 3) contract expenses related to Collier County Floodplain Management Plan to include updating of the Local Mitigation Strategy (LMS) as required to maintain compliance with the Insurance Services Office (ISO) and Community Rating System (CRS) program.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

**Administration
Records Management (113)**

Mission Statement

This section primarily supports the Growth Management Division (GMD) with adhering to the storage and retrieval requirements of the Florida Department of State and Chapter 119 of the Florida Statute, and provides for secure digital conversion of hard copied blueprints, development plans, documents, and photographs into indexed digital images for systematic storage and recovery to citizens, developers, property owners, and other agencies.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Records Management/Information Desk/Digital Conv	5.00	514,200	-	514,200
Management/maintenance of permitting records and timely response to public records requests as required by the Department of State Records Management and Florida Statutes. Information Desk support of Division in the Business Center by reception, directing calls, and taking and receiving messages, and customer service duties as required. Digital conversion, document imaging of hardcopy to electronic, of all vertical construction permit documents.				
Current Level of Service Budget	5.00	514,200	-	514,200

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
• 95% of Archived Records Request will have file available to customer within 5 business days	93	95	95	95
• 95% of the Public Records Request will be responded to requestor and notify all departments within 1 business day	93	95	95	95

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	259,331	306,800	287,100	306,400	-	306,400	(0.1%)
Operating Expense	138,342	147,200	166,900	173,300	-	173,300	17.7%
Capital Outlay	-	-	-	34,500	-	34,500	na
Net Operating Budget	397,673	454,000	454,000	514,200	-	514,200	13.3%
Total Budget	397,673	454,000	454,000	514,200	-	514,200	13.3%
Total FTE	5.00	5.00	5.00	5.00	-	5.00	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	3	-	-	-	-	-	na
Net Cost Community Development	397,670	454,000	454,000	514,200	-	514,200	13.3%
Total Funding	397,673	454,000	454,000	514,200	-	514,200	13.3%

Forecast FY 2013:

Overall department expenditures are anticipated to be in line with adopted FY 13 budget.

Current FY 2014:

The personal service budget includes an increase for the Board approved employee compensation adjustment. Operating expenses have increased as a result contractual service cost increases related to record retrieval volume and staff training expenses. Capital expenses include the replacement of a fifteen year old plan copier.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

**Administration
Addressing and GIS (113)**

Mission Statement

To provide addressing, GIS, and CAD mapping support services to the general public as well as local, state, and federal agencies. Provide project management and technical support to the Growth Management Division; and on a contract basis, provide GIS and/or CAD mapping services to other County divisions, and/or other government agencies.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
GIS/Mapping	4.00	388,077	-	388,077
Maintain, edit and update the County's Official Zoning Atlas computer files. Provide technical support to Engineering, Zoning and Comprehensive Planning Departments, including rezone exhibits/property owner lists and support for the County's Growth Management Plan. Provide Technical and GIS/CAD support for the County's Growth Management Plan. Provide Technical and GIS/CAD support to other departments within the Division and on a contract or as needed basis, to departments outside the Division and the public. Maintain, edit and update the GIS/911 Addressing database for utilization by all County agencies.				
Petition Support and Addressing Compliance Enforcement	1.00	79,623	-	79,623
Clerical, technical and site review support of petition processing and legal address assignment for all proposed projects during Site Development Plan and subdivision review processes. Coordinates with E911, EMS, Sheriff, Property Appraiser, Fire Districts and other service providers to eliminate duplicate names and ensure compliance through enforcement of the E911 Addressing Ordinance.				
Current Level of Service Budget	5.00	467,700	-	467,700

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
• 100% of all new Subdivision Plats & Rezone Petitions/Ordinances mapped within 60 days of recording	100	100	100	100
• 100% of the reviews completed within their established timelines	100	100	100	100
• 100% of all changes to the GIS/911 Addressing database will be updating the data files within 3 business days	100	100	100	100

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	412,402	425,600	412,200	418,400	-	418,400	(1.7%)
Operating Expense	37,220	44,600	57,900	47,800	-	47,800	7.2%
Capital Outlay	-	-	-	1,500	-	1,500	na
Net Operating Budget	449,622	470,200	470,100	467,700	-	467,700	(0.5%)
Total Budget	449,622	470,200	470,100	467,700	-	467,700	(0.5%)
Total FTE	5.00	5.00	5.00	5.00	-	5.00	0.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

**Administration
Addressing and GIS (113)**

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	415	-	1,000	-	-	-	na
Miscellaneous Revenues	4	-	-	-	-	-	na
Reimb From Other Depts	162	-	-	-	-	-	na
Net Cost Community Development	449,040	470,200	469,100	467,700	-	467,700	(0.5%)
Total Funding	449,622	470,200	470,100	467,700	-	467,700	(0.5%)

Forecast FY 2013:

Overall department expenditures are anticipated to be in line with the adopted FY 13 budget.

Current FY 2014:

The personal service budget includes an increase for the Board approved employee compensation adjustment. However, with some employee turnover overall department expenditures are somewhat lower than the FY13 budget.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

Planning

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	1,925,670	2,004,900	2,144,700	2,410,100	-	2,410,100	20.2%
Operating Expense	347,440	448,800	455,100	527,600	-	527,600	17.6%
Capital Outlay	1,273	2,000	2,000	2,000	-	2,000	0.0%
Net Operating Budget	2,274,383	2,455,700	2,601,800	2,939,700	-	2,939,700	19.7%
Total Budget	2,274,383	2,455,700	2,601,800	2,939,700	-	2,939,700	19.7%

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
General Planning Services (111)	1,356,040	1,514,800	1,497,700	1,387,600	-	1,387,600	(8.4%)
Land Use Hearing Officer (131)	-	-	100,000	254,000	-	254,000	na
SW FL Regional Planning Council (001)	106,189	98,200	98,200	101,300	-	101,300	3.2%
Transportation Planning (101)	180,524	183,600	177,600	187,100	-	187,100	1.9%
Zoning & Land Development Review (111)	335,881	346,600	322,900	258,500	-	258,500	(25.4%)
Zoning & Land Development Review (131)	295,749	312,500	405,400	751,200	-	751,200	140.4%
Total Net Budget	2,274,383	2,455,700	2,601,800	2,939,700	-	2,939,700	19.7%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	2,274,383	2,455,700	2,601,800	2,939,700	-	2,939,700	19.7%

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Licenses & Permits	468,978	356,000	484,800	404,000	-	404,000	13.5%
Charges For Services	1,278,377	1,085,000	1,289,500	1,161,600	-	1,161,600	7.1%
Miscellaneous Revenues	80,934	-	-	-	-	-	na
Reimb From Other Depts	712	-	-	-	-	-	na
Net Cost General Fund	106,189	98,200	98,200	101,300	-	101,300	3.2%
Net Cost Road and Bridge	180,522	183,600	177,600	187,100	-	187,100	1.9%
Net Cost MSTU General Fund	1,598,234	1,857,400	1,806,300	1,642,100	-	1,642,100	(11.6%)
Net Cost Planning Services	(1,439,562)	(1,124,500)	(1,254,600)	(618,900)	-	(618,900)	(45.0%)
Trans fm 111 MSTD Gen Fd	-	-	-	62,500	-	62,500	na
Total Funding	2,274,383	2,455,700	2,601,800	2,939,700	-	2,939,700	19.7%

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
General Planning Services (111)	12.00	12.00	12.00	11.00	-	11.00	(8.3%)
Zoning & Land Development Review (111)	4.00	4.00	4.00	3.00	-	3.00	(25.0%)
Zoning & Land Development Review (131)	2.00	2.00	6.00	7.00	-	7.00	250.0%
Land Use Hearing Officer (131)	-	-	2.00	2.00	-	2.00	na
Transportation Planning (101)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Total FTE	20.00	20.00	26.00	25.00	-	25.00	25.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

Planning

SW FL Regional Planning Council (001)

Mission Statement

To provide membership in the Southwest Florida Regional Planning Council as mandated by the State and Regional Planning Act of 1984, which declares that all counties within a comprehensive planning district must be members of their regional planning council.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Membership in SWFRPC	-	101,300	-	101,300
Current Level of Service Budget	-	101,300	-	101,300

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	106,189	98,200	98,200	101,300	-	101,300	3.2%
Net Operating Budget	106,189	98,200	98,200	101,300	-	101,300	3.2%
Total Budget	106,189	98,200	98,200	101,300	-	101,300	3.2%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Net Cost General Fund	106,189	98,200	98,200	101,300	-	101,300	3.2%
Total Funding	106,189	98,200	98,200	101,300	-	101,300	3.2%

Forecast FY 2013:

Membership payment to the Regional Planning Council in the amount of \$98,200 is anticipated.

Current FY 2014:

Membership payment to the Regional Planning Council based upon a population count of 337,353 @ .30 cents per capita is programmed (\$101,300).

Growth Management Division

Planning

General Planning Services (111)

Mission Statement

It is this section's responsibility to perform comprehensive community-specific long range planning functions and activities for Collier County consistent with State and Board of County Commissioners planning initiatives, as outlined in the County's Growth Management Plan (GMP), and as mandated by pertinent Florida Statutes and the Florida Administrative Code (F.A.C.); provide planning technical assistance and interpret the GMP for various agencies, departments and organizations within County government and the community; as well as basic planning support for general public questions, limited plan review, and assistance to the Building Department and Zoning Section.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Department Administration/Overhead	3.00	573,921	4,000	569,921
<p>Department administration for the Planning & Zoning Department (LDS) including the Department Director, Comprehensive Planning Manager and Zoning Manager; provides staff liaison to the Planning Commission, Development Services Advisory Committee, the Historic and Archaeological Board and the Board of County Commissioners. Provides for general clerical, secretarial and technical support; office management for the sections within the LDS; includes fixed operating expenses for the LDS.</p>				
Growth Management Plan (GMP) Preparation and Updates	3.00	336,762	-	336,762
<p>Monitoring, update, implementation, interpretation and amendment of the goals, objectives, policies and programs of the GMP. Prepare the Annual Update and Inventory Report on the Public Facilities (AUIR). Mandated by Rule 9J-5, F.A.C. Ensure consistency between the regulatory policies of the various Elements of the GMP are internally consistent and consistent with State Statutes. Prepare Land Development Code (LDC) to implement amendments to the GMP and provide interpretation of the LDC relative to the GMP goals, objective, policies and programs required, implementing regulations for the GMP Ord. 89-05, as amended. Required by Chapters 163.3194 and 163.3201, F.S. Maintain liaison with Dept of Economic Opportunity, respond to BCC and County Attorney directed studies and analysis. Provide staffing and support for implementation of the Inter-Local Agreement with the Collier County Public Schools (CCPS).</p>				
Special Planning Projects and Studies	4.00	397,135	-	397,135
<p>Prepare consistency with the GMP goals objectives and policies reviews for all petitions for conditional use (CU), straight rezones and Planned Unit Developments (PUD). Conduct community specific planning studies, surveys and improvement plans in response to community based initiatives and periodic Board direction. Process, review and prepare recommendations to the BCC on applications to establish Community Development District (CDD). Prepare and maintain current demographic and annual population projections based on the adopted GMP Methodology; Implementation of the Rural Fringe Mixed Use District, management and administration of the Sending and Receiving designated lands; and the Transfer of Development Rights (TDR) program including the issuance of TDR Credit Certificates. Maintain the Collier County TDR Registry.</p>				

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

Planning

General Planning Services (111)

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Client Service Support	1.00	79,782	-	79,782
Provide professional planner and technical assistance for petitioners at pre-application conferences, commissioner constituent inquiries and the Public on a "walk-in" contingent daily demand basis. Provide routing distribution of plan reviews and support to the Business Center.				
Current Level of Service Budget	<u>11.00</u>	<u>1,387,600</u>	<u>4,000</u>	<u>1,383,600</u>

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
• 90% of Comprehensive Planning reviews will be completed within established target dates	29	70	70	70

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	1,216,568	1,277,600	1,260,500	1,148,200	-	1,148,200	(10.1%)
Operating Expense	138,199	235,200	235,200	237,400	-	237,400	0.9%
Capital Outlay	1,273	2,000	2,000	2,000	-	2,000	0.0%
Net Operating Budget	<u>1,356,040</u>	<u>1,514,800</u>	<u>1,497,700</u>	<u>1,387,600</u>	<u>-</u>	<u>1,387,600</u>	<u>(8.4%)</u>
Total Budget	<u>1,356,040</u>	<u>1,514,800</u>	<u>1,497,700</u>	<u>1,387,600</u>	<u>-</u>	<u>1,387,600</u>	<u>(8.4%)</u>
Total FTE	<u>12.00</u>	<u>12.00</u>	<u>12.00</u>	<u>11.00</u>	<u>-</u>	<u>11.00</u>	<u>(8.3%)</u>

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Licenses & Permits	-	-	2,300	-	-	-	na
Charges For Services	12,965	4,000	12,000	4,000	-	4,000	0.0%
Miscellaneous Revenues	80,007	-	-	-	-	-	na
Reimb From Other Depts	712	-	-	-	-	-	na
Net Cost MSTU General Fund	1,262,356	1,510,800	1,483,400	1,383,600	-	1,383,600	(8.4%)
Total Funding	<u>1,356,040</u>	<u>1,514,800</u>	<u>1,497,700</u>	<u>1,387,600</u>	<u>-</u>	<u>1,387,600</u>	<u>(8.4%)</u>

Forecast FY 2013:

Overall department expenditures are anticipated to be in line with the adopted FY 13 budget.

Current FY 2014:

The personal service budget includes an increase for the Board approved employee compensation adjustment. Overall department expenditures are down as a result of assigning the Engineering Services Director salary from this budget to Fund (131) Environmental Services Land Use Review budget for FY 14.

Growth Management Division

Planning

Zoning & Land Development Review (111)

Mission Statement

The purpose of this section is to provide accurate, expeditious, and courteous service to the general public regarding land planning issues and general questions, issuance of various plan approvals and permits, and assistance to the Growth Management Division (GMD) Business Center. This section also provides the necessary oversight to amendments to the Land Development Code (LDC) to ensure compliance with State Statute and the Florida Comprehensive Planning Regulations and to protect the welfare of the general public and resources of Collier County.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Zoning Support to the Business Center	1.00	83,232	-	83,232
Assist general public at the Customer Service Counter in the Growth Management Division Business Center, providing information related to land use requirements, Land Development Code requirements, and general descriptions of land use related requests to the approval processes. Assistance in reviewing and issuing zoning certificates and temporary use permits.				
Plan Review and Petition Processing	2.00	175,268	-	175,268
Coordinate and process site plan reviews and selected land use petitions; processing of administrative variances, zoning certificates and temporary use permits not processed in the Business Center. Review site plans; review plats; support in processing land development petitions; provide additional support and backup for Customer Service Counter at the Business Center; assist Building Department in review of Commercial Building Permits; Implementation of the Land Development Code and processing amendments as directed by the BCC.				
Current Level of Service Budget	3.00	258,500	-	258,500

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
• 90% of Planning reviews will be completed within established target dates	89	90	95	95

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	325,462	336,200	312,400	246,700	-	246,700	(26.6%)
Operating Expense	10,419	10,400	10,500	11,800	-	11,800	13.5%
Net Operating Budget	335,881	346,600	322,900	258,500	-	258,500	(25.4%)
Total Budget	335,881	346,600	322,900	258,500	-	258,500	(25.4%)
Total FTE	4.00	4.00	4.00	3.00	-	3.00	(25.0%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	3	-	-	-	-	-	na
Net Cost MSTU General Fund	335,878	346,600	322,900	258,500	-	258,500	(25.4%)
Total Funding	335,881	346,600	322,900	258,500	-	258,500	(25.4%)

Notes:

Growth Management Division

Planning

Zoning & Land Development Review (111)

Forecast FY 2013:

Overall department expenditures are slightly lower as a result of lower forecast personal services.

Current FY 2014:

The personal service budget includes an increase for the Board approved employee compensation adjustment. The overall budget has decreased as a result of assigning a Project Manager salary from this budget to the Zoning and Land Development Review budget in Fund (131). Operating expenses have increased as a result of increased fixed IT related costs.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

Planning

Zoning & Land Development Review (131)

Mission Statement

The mission of this section is to review and provide recommendations for all land use petitions such as rezones, PUDs and conditional uses consistent with the Land Development Code (LDC) and Growth Management Plan (GMP) and as required by Chapter 163, Part II, Florida Statutes, and to ensure proper public input through the BCC, the Collier County Planning Commission (CCPC) and other BCC-appointed advisory committees.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration/Overhead	-	8,100	1,561,600	-1,553,500
Oversee all departmental functions, including personnel matters, customer service standards and operational functions for the Department of Zoning and Land Development Review.				
Zoning Petitions Review and Processing	7.00	743,100	-	743,100
Review and recommendations for rezone petitions such as Conditional Uses, PUDs, Rezones and other petitions that require a public hearing process through the CCPC and other Board adopted advisory committees to include as applicable the Environmental Advisory Council and Historic and Archaeological Advisory Board. Provide final recommendations to the BCC after the public hearing process; ensure public meetings are properly conducted and legal advertising is completed. Coordinate comments of various review sections for incorporation into the final recommendations.				
Current Level of Service Budget	<u>7.00</u>	<u>751,200</u>	<u>1,561,600</u>	<u>-810,400</u>

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
• 90% of Planning reviews will be completed within established target dates	89	90	80	95

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	218,386	219,700	310,500	634,800	-	634,800	188.9%
Operating Expense	77,363	92,800	94,900	116,400	-	116,400	25.4%
Net Operating Budget	295,749	312,500	405,400	751,200	-	751,200	140.4%
Total Budget	295,749	312,500	405,400	751,200	-	751,200	140.4%
Total FTE	2.00	2.00	6.00	7.00	-	7.00	250.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Licenses & Permits	468,978	356,000	482,500	404,000	-	404,000	13.5%
Charges For Services	1,265,411	1,081,000	1,277,500	1,157,600	-	1,157,600	7.1%
Miscellaneous Revenues	922	-	-	-	-	-	na
Net Cost Planning Services	(1,439,562)	(1,124,500)	(1,354,600)	(810,400)	-	(810,400)	(27.9%)
Total Funding	295,749	312,500	405,400	751,200	-	751,200	140.4%

Forecast FY 2013:

Personal services and operating costs are projected to be above the adopted budget as a result of the mid-year addition of four BCC-approved planning related positions, (2 Planners, 1 Planning Tech and a Project Manager), expensed over the last four months of FY13.

Growth Management Division

Planning

Zoning & Land Development Review (131)

Current FY 2014:

The personal service budget includes an increase for the Board approved employee compensation adjustment. Other personal services and operating costs increases result from the addition of BCC-approved positions and the FY 14 assignment of a Project Manager position to this budget from the (111) Zoning & Land Development budget.

Growth Management Division

Planning

Land Use Hearing Officer (131)

Mission Statement

The Office of the Hearing Examiner will carry out the policy direction of the Board of County Commissioners (Board) related to growth management and land development through implementation of the Growth Management Plan's (GMP) goals, policies, and objectives specifically through hearing and issuing decisions and recommendations for local land use and zoning petitions consistent with the Land Development Code (LDC).

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Land Use Hearing Officer	2.00	254,000	62,500	191,500
This section provides issuance of various land use development orders such as Appeals of Type III Decisions, Variances, Minor Conditional Uses, Boat Lift Canopies and Boat Facility Extensions, review and analysis of proposed GMP and LDC amendments, review and analysis of various site planning deviations; reviews, considers and analyzes staff reports and public testimony relating to zoning and land use petitions, conducts public hearings and renders written decisions; and coordinates and cooperates with various state and federal agencies, other Board divisions and departments and the County Attorney's Office.				
Current Level of Service Budget	2.00	254,000	62,500	191,500

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	-	-	95,000	205,500	-	205,500	na
Operating Expense	-	-	5,000	48,500	-	48,500	na
Net Operating Budget	-	-	100,000	254,000	-	254,000	na
Total Budget	-	-	100,000	254,000	-	254,000	na
Total FTE	-	-	2.00	2.00	-	2.00	na

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Net Cost Planning Services	-	-	100,000	191,500	-	191,500	na
Trans fm 111 MSTD Gen Fd	-	-	-	62,500	-	62,500	na
Total Funding	-	-	100,000	254,000	-	254,000	na

Notes:

The Chief Hearing Examiner contract was approved by the Board on 5-28-13.

Forecast FY 2013:

Forecast includes estimated salary and minimal operating costs for mid-year phase-in of the Hearing Examiner and Administrative Assistant.

Current FY 2014:

The personal service budget includes an increase for the Board approved employee compensation adjustment. The budget includes full year staffing costs of Hearing Examiner and Administrative Assistant as well as office operating costs.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

Planning

Transportation Planning (101)

Mission Statement

To provide supervision, planning and engineering, and coordination with the Growth Management Division, as well as other divisions/departments to ensure transportation planning activities (i.e. corridor and alignment studies, 5 and 10 year Capital Improvement Element, and alternative funding source acquisitions) and transportation concurrency management system are carried out in a timely, efficient, and economical manner.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration/Overhead	1.00	90,579	-	90,579
Funding for departmental administration and fixed departmental overhead.				
Short and Long Range Planning	1.00	96,521	-	96,521
Funding for the evaluation and management of short and long-range transportation planning activities such as corridor studies, level of service, maintenance of the annual road inventory report identifying existing/projected deficiencies, and coordination of the County's future capital program with network needs.				
Current Level of Service Budget	2.00	187,100	-	187,100

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	165,254	171,400	166,300	174,900	-	174,900	2.0%
Operating Expense	15,270	12,200	11,300	12,200	-	12,200	0.0%
Net Operating Budget	180,524	183,600	177,600	187,100	-	187,100	1.9%
Total Budget	180,524	183,600	177,600	187,100	-	187,100	1.9%
Total FTE	2.00	2.00	2.00	2.00	-	2.00	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	1	-	-	-	-	-	na
Miscellaneous Revenues	2	-	-	-	-	-	na
Net Cost Road and Bridge	180,522	183,600	177,600	187,100	-	187,100	1.9%
Total Funding	180,524	183,600	177,600	187,100	-	187,100	1.9%

Forecast FY 2013:

Overall department expenditures are anticipated to be in line with the adopted FY 13 budget.

Current FY 2014:

The personal service budget includes an increase for the Board approved employee compensation adjustment.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

Regulation

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	11,838,189	12,103,100	11,799,200	13,032,100	153,000	13,185,100	8.9%
Operating Expense	3,157,372	3,081,100	2,744,100	3,044,300	-	3,044,300	(1.2%)
Indirect Cost Reimburs	109,900	103,500	103,500	120,200	-	120,200	16.1%
Capital Outlay	120,114	165,600	193,200	413,200	-	413,200	149.5%
Remittances	-	316,000	117,000	-	-	-	(100.0%)
Net Operating Budget	15,225,575	15,769,300	14,957,000	16,609,800	153,000	16,762,800	6.3%
Trans to Property Appraiser	15,284	15,500	15,600	15,500	-	15,500	0.0%
Trans to Tax Collector	43,885	47,200	45,000	48,900	-	48,900	3.6%
Trans to 001 General Fund	7,500	-	-	-	-	-	na
Trans to 111 Unincorp Gen Fd	-	-	-	13,800	-	13,800	na
Trans to 113 Com Dev Fd	-	-	-	16,300	-	16,300	na
Trans to 131 Plan Serv Fd	82,900	78,700	78,700	-	-	-	(100.0%)
Trans to 408 Water/Sewer Fd	54,500	-	-	-	-	-	na
Reserves For Contingencies	-	167,700	-	163,900	-	163,900	(2.3%)
Reserves For Capital	-	841,500	-	1,125,000	-	1,125,000	33.7%
Reserves For Cash Flow	-	313,600	-	641,000	-	641,000	104.4%
Reserve for Attrition	-	(33,300)	-	(25,400)	-	(25,400)	(23.7%)
Total Budget	15,429,644	17,200,200	15,096,300	18,608,800	153,000	18,761,800	9.1%

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Building Review & Permitting (113)	5,089,364	5,175,200	5,355,500	6,235,600	-	6,235,600	20.5%
Business Franchise Administration Element (111)	336,112	369,400	354,600	368,500	-	368,500	(0.2%)
Code Enforcement (111)	4,000,423	4,096,200	4,015,500	4,133,700	-	4,133,700	0.9%
Engineering Services (131)	830,290	942,600	942,400	1,284,000	153,000	1,437,000	52.5%
Environmental Services (111)	322,650	329,600	252,600	351,700	-	351,700	6.7%
Environmental Services (131)	375,836	458,600	437,600	629,600	-	629,600	37.3%
Intersection Safety Program (001)	809,149	726,300	353,500	-	-	-	(100.0%)
Natural Resources Grants (117)	57,460	-	16,600	-	-	-	na
Right-of-way Permit & Inspections (102)	354,969	400,900	349,400	348,700	-	348,700	(13.0%)
Transportation Development Review and Concurrency Mgt (101)	347,271	409,500	394,100	402,300	-	402,300	(1.8%)
Utility Regulations Fund (669)	323,546	380,100	380,100	406,200	-	406,200	6.9%
Water Pollution Control Fund (114)	2,240,792	2,480,900	2,105,100	2,449,500	-	2,449,500	(1.3%)
Watershed Management Plan Study (001)	137,714	-	-	-	-	-	na
Total Net Budget	15,225,575	15,769,300	14,957,000	16,609,800	153,000	16,762,800	6.3%
Total Transfers and Reserves	204,069	1,430,900	139,300	1,999,000	-	1,999,000	39.7%
Total Budget	15,429,644	17,200,200	15,096,300	18,608,800	153,000	18,761,800	9.1%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

Regulation

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	1,644,714	1,716,900	1,680,600	1,779,200	-	1,779,200	3.6%
Delinquent Ad Valorem Taxes	3,026	-	1,800	-	-	-	na
Communications Services Tax	5,346,777	4,800,000	4,800,000	4,800,000	-	4,800,000	0.0%
Franchise Fees	282,207	240,000	280,000	230,000	-	230,000	(4.2%)
Licenses & Permits	1,496,880	920,800	1,657,600	1,430,300	-	1,430,300	55.3%
Reinspection Fees	391,625	196,000	374,200	300,000	-	300,000	53.1%
Special Assessments	23,798	1,000	12,000	10,000	-	10,000	900.0%
Intergovernmental Revenues	133,617	-	-	-	-	-	na
Charges For Services	900,143	517,500	689,400	698,700	-	698,700	35.0%
Fines & Forfeitures	1,240,150	877,300	819,600	355,000	-	355,000	(59.5%)
Miscellaneous Revenues	(24,061)	20,000	20,700	20,000	-	20,000	0.0%
Interest/Misc	19,258	10,800	7,300	6,400	-	6,400	(40.7%)
Reimb From Other Depts	348,763	206,400	202,800	191,800	-	191,800	(7.1%)
Trans frm Property Appraiser	3,439	-	400	-	-	-	na
Trans frm Tax Collector	16,693	-	-	-	-	-	na
Net Cost General Fund	231,161	-	(14,700)	-	-	-	na
Net Cost Road and Bridge	313,915	409,500	394,100	402,300	-	402,300	(1.8%)
Net Cost MSTU General Fund	(1,862,894)	(541,800)	(1,202,100)	(883,100)	-	(883,100)	63.0%
Net Cost Community Development	5,058,178	5,175,200	5,354,800	6,235,600	-	6,235,600	20.5%
Net Cost Planning Services	(226,923)	755,600	(160,000)	673,500	153,000	826,500	9.4%
Trans fm 113 Comm Dev Fd	30,000	70,000	70,000	100,000	-	100,000	42.9%
Carry Forward	2,595,200	1,965,500	2,502,700	2,394,900	-	2,394,900	21.8%
Less 5% Required By Law	-	(140,500)	-	(135,800)	-	(135,800)	(3.3%)
Total Funding	17,965,667	17,200,200	17,491,200	18,608,800	153,000	18,761,800	9.1%

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Building Review & Permitting (113)	59.00	59.00	70.00	70.00	-	70.00	18.6%
Code Enforcement (111)	49.00	49.00	49.00	49.00	-	49.00	0.0%
Right-of-way Permit & Inspections (102)	4.00	4.00	3.00	3.00	-	3.00	(25.0%)
Business Franchise Administration Element (111)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Utility Regulations Fund (669)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Transportation Development Review and Concurrency Mgt (101)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Engineering Services (131)	7.00	7.00	8.00	8.00	-	8.00	14.3%
Environmental Services (111)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Environmental Services (131)	5.00	5.00	5.00	6.00	-	6.00	20.0%
Water Pollution Control Fund (114)	24.50	20.50	20.50	20.50	-	20.50	0.0%
Total FTE	160.50	156.50	167.50	168.50	-	168.50	7.7%

Growth Management Division

Regulation

Building Review & Permitting (113)

Mission Statement

The purpose of this section is to provide fast, efficient, courteous customer service to residents, property owners, visitors, and licensed development professionals with the review and issuance of permits and to provide quality, timely inspections for all construction projects, while adhering to the Florida Building Code, and to prevent unlicensed and unscrupulous contractors from harming the public.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration/Overhead	2.00	524,207	-	524,207
Provides administrative oversight to the Growth Management Division Business Center, and Building Plan Review and Inspection Section. Interact with consumer groups, recommend and implement business continuity measures based on consumer requirements and risk assessments.				
Building Permit Processing	17.00	1,132,995	-	1,132,995
Provide review and assistance to customers with the processing of building permits and related building code inquires.				
Inspections and Plans Review	43.00	3,913,298	-	3,913,298
Provide quality inspections within one business day and provide review services within est. timeframes. (One and two family dwellings = 5 business days (BD); Commercial single trade = 5 BD; Commercial 2-3 trades = 10 BD; Commercial Others = 15 BD.)				
Contractor Licensing	8.00	665,100	-	665,100
Regulate local and State licensing requirements. Investigate complaints within 24 hours and cite unlicensed contractors.				
Current Level of Service Budget	70.00	6,235,600	-	6,235,600

**Collier County Government
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Growth Management Division

Regulation

Building Review & Permitting (113)

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
• 100% of all Stand-Up Review applications and Land Use inquiries shall be completed within established timelines	100	100	100	100
• 100% of the time, a meeting with staff will be offered to the applicant, as well as the property owner, to arrange for a meeting with all plan reviewers associated with those areas of concerns, to aid with the resolution of all outstanding issues identified	100	100	100	100
• 80% of the recommended number of inspections per inspector per day will be within the measure outlined by the ISO and the Florida Benchmark Consortium	100	100	100	100
• 85% licensing officers conduct 12 site inspections per day	100	100	100	100
• 90% licensed activity/complaint requests are addressed within two business days	100	100	100	100
• 90% of all phone calls coming through the telephone system will be answered in less than one minute	95	100	90	100
• 90% of citizens coming to the Business Center will wait on average less than 20 minutes	100	100	90	100
• 90% of Land Use applications shall be processed within the established timelines	100	100	100	100
• 90% of Zoning Certificates and Temporary Use applications shall be processed within the established timelines	100	100	100	100
• 100% of Contractor Licensing shall have renewal notices to all Licensed contractor one month prior to expiration date	100	100	100	100
• 90% of Contractors Licenses shall be completed within 5 business days	100	100	100	100
• 90% of Contractor Licenses that require advisory board review and approval shall be completed within 45 business days	100	100	100	100
• 95% of building inspections will be inspected within the next business day	97	100	95	100
• 95% of building permit applications and reviews shall be completed by required target date	100	100	100	100

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	4,500,286	4,438,600	4,696,200	5,236,400	-	5,236,400	18.0%
Operating Expense	490,403	621,600	565,300	676,200	-	676,200	8.8%
Capital Outlay	98,675	115,000	94,000	323,000	-	323,000	180.9%
Net Operating Budget	5,089,364	5,175,200	5,355,500	6,235,600	-	6,235,600	20.5%
Total Budget	5,089,364	5,175,200	5,355,500	6,235,600	-	6,235,600	20.5%
Total FTE	59.00	59.00	70.00	70.00	-	70.00	18.6%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	29,762	-	700	-	-	-	na
Reimb From Other Depts	1,424	-	-	-	-	-	na
Net Cost Community Development	5,058,178	5,175,200	5,354,800	6,235,600	-	6,235,600	20.5%
Total Funding	5,089,364	5,175,200	5,355,500	6,235,600	-	6,235,600	20.5%

Forecast FY 2013:

Personal services and operating costs are projected to be above the adopted budget as a result of the mid-year addition of eleven (11) BCC-approved positions, (3 Inspectors, 2 Plan Reviewers, 2 Planners, 2 Plan Techs and 2 Permit Techs), expensed over the last four months of FY13.

Growth Management Division

Regulation

Building Review & Permitting (113)

Current FY 2014:

Personal services and operating costs will increase as a result of the addition of BCC-approved positions. The personal service budget also includes an increase for the Board approved employee compensation adjustment. Capital expenses include twelve replacement vehicles as identified under the County Fleet replacement program and replacement computers for Contractor Licensing and Inspections staff.

Growth Management Division

**Regulation
Code Enforcement (111)**

Mission Statement

To protect the health, safety and welfare of Collier County residents and visitors through education, cooperation, and compliance.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration/Overhead	2.00	801,600	615,000	186,600
Administer departmental investigative, operations and enforcement staff. Provide direction, implement policies and ensure health, safety and welfare of community members.				
Golden Gate City Area Investigators	7.00	584,756	-	584,756
Six Investigators and one Supervisor seek voluntary compliance with Collier County Codes and Ordinances to prevent blight and ensure health, safety and welfare of community members				
East Naples Area Investigators	7.00	478,907	-	478,907
Six investigators and one supervisor seek voluntary compliance with Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of community members.				
Golden Gate Estates Area Investigators	8.00	572,796	-	572,796
Seven investigators and one supervisor seek voluntary compliance with Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of community members.				
North Naples Area Investigators	7.00	467,737	-	467,737
Six investigators and one supervisor seek voluntary compliance with Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of community members.				
Immokalee/Copeland Area Investigators	6.00	415,869	-	415,869
Five investigators and one supervisor seek voluntary compliance with Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of community members.				
Operations Section	5.00	305,830	120,000	185,830
Intake code violation complaints (website and by phone), issue garage sale permits, recreational vehicle permits and temporary use permits. Archives code case records, issues service processes for code cases to respondents, completes approximately 4500 lien searches per year, manages nuisance abatement and demolition of properties with code violations defined by the Weed/Litter Ordinance and Property Maintenance Ordinance. Coordinates training for the department members.				
Code Enforcement Bd & Special Magistrate Enforcement Section	3.00	249,959	-	249,959
Manages Code Enforcement Board and Special Magistrate Hearings. Compiles all legal documentation and code cases, schedules code hearings and agency citations (Sheriff's Office, Domestic Animal Services, Public Utilities, False alarms and Park Rangers) for hearings, manages fines, operational costs and civil penalties, coordinates cases for foreclosure and fine abatement with the County Attorney's Office and records liens and Orders with the Clerk of Courts.				

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

**Regulation
Code Enforcement (111)**

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Citations Office/Lien Search	4.00	256,246	-	256,246
Completes lien searches and payoffs. Processes and maintains department requisitions, bids, and contracts. Posts transactions, invoices for service and coordinates with contractors. Processes payments, prepares reports, monitors revenue, processes violations and citations issued by the Sheriff's Office, Public Utilities, Domestic Animal Services, False alarms, Park Rangers and Code Enforcement Investigators.				
Current Level of Service Budget	49.00	4,133,700	735,000	3,398,700

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
• 90% of open Code cases, on initial report, by community members and conduct site visit within 5 days.	100	90	100	90
• 100% of lien search and payoff requests processed within 2 business days	100	100	100	100
• 40% (= or >) of Code cases closed with voluntary compliance	50	50	50	40
• Conduct 50 Community Task Force meetings, 20 meet and greet events, 20 clean-up events, and/or neighborhood vacant home sweeps	100	100	100	100

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	3,207,260	3,395,700	3,315,000	3,427,200	-	3,427,200	0.9%
Operating Expense	771,724	700,500	700,500	706,500	-	706,500	0.9%
Capital Outlay	21,439	-	-	-	-	-	na
Net Operating Budget	4,000,423	4,096,200	4,015,500	4,133,700	-	4,133,700	0.9%
Total Budget	4,000,423	4,096,200	4,015,500	4,133,700	-	4,133,700	0.9%
Total FTE	49.00	49.00	49.00	49.00	-	49.00	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Licenses & Permits	800	-	-	-	-	-	na
Special Assessments	23,798	1,000	12,000	10,000	-	10,000	900.0%
Charges For Services	483,781	185,000	355,200	370,000	-	370,000	100.0%
Fines & Forfeitures	459,060	151,000	451,400	355,000	-	355,000	135.1%
Miscellaneous Revenues	1,502	-	-	-	-	-	na
Net Cost MSTU General Fund	3,031,482	3,759,200	3,196,900	3,398,700	-	3,398,700	(9.6%)
Total Funding	4,000,423	4,096,200	4,015,500	4,133,700	-	4,133,700	0.9%

Notes:
Code Enforcement is a community health, safety and welfare focused function that is not intended to perform as a revenue-centric business model. Revenues from fines and forfeitures are shown as part of the Code Enforcement budget but are not primarily intended to support the Department's operational costs. Charges for abatement activities and fees for lien searches are assessed to recover incurred costs.

Forecast FY 2013:
Overall department expenditures are anticipated to be in line with the adopted budget with modest decreases in personal services from employee turnover. Revenue from fees, fines and reimbursements are forecast higher than budget consistent with collection trends.

Growth Management Division

**Regulation
Code Enforcement (111)**

Current FY 2014:

The personal service budget includes an increase for the Board approved employee compensation adjustment. Revenue from fees, fines and reimbursements, consistent with collection trends, are budgeted higher than the prior year.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

Regulation

Right-of-way Permit & Inspections (102)

Mission Statement

To provide a fast, efficient process for the review and issuance of right-of-way permits in compliance with Florida Administrative Code Rule 14. To inspect all structures under construction to ensure compliance with the codes and regulations adopted by the Board of County Commissioners and as set forth in the governing ordinance.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Section Administration/Overhead	-	56,201	56,201	-
Funding for administration, processing of right-of-way permits and fixed departmental overhead.				
Right-of-Way Permit Processing and Inspections	3.00	292,499	292,499	-
Process right-of-way permit applications within 15 business days. Inspect all issued permits under construction to ensure compliance with all applicable codes and regulations within 48 hours of the request. Inspect Maintenance of Traffic for all permits as needed.				
Reserves/Transfers/Interest	-	149,100	149,100	-
Current Level of Service Budget				
	3.00	497,800	497,800	-

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
• 10% of staff time dedicated to search for resolution for non-permitted projects	100	100	100	100
• 100% of permitted projects inspected within 48 hours of request	100	100	100	100
• Continue diversion of permitted activity/lane closures out of peak tourist season	100	100	100	100
• Percentage of operating costs supported by permit application fee revenue	88	100	81	100

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	323,327	336,100	286,800	272,900	-	272,900	(18.8%)
Operating Expense	31,642	52,700	50,500	64,800	-	64,800	23.0%
Indirect Cost Reimburs	-	12,100	12,100	11,000	-	11,000	(9.1%)
Net Operating Budget	354,969	400,900	349,400	348,700	-	348,700	(13.0%)
Reserves For Contingencies	-	11,500	-	33,700	-	33,700	193.0%
Reserves For Capital	-	-	-	29,100	-	29,100	na
Reserves For Cash Flow	-	44,500	-	86,300	-	86,300	93.9%
Total Budget	354,969	456,900	349,400	497,800	-	497,800	9.0%
Total FTE	4.00	4.00	3.00	3.00	-	3.00	(25.0%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Licenses & Permits	311,075	325,000	345,300	345,000	-	345,000	6.2%
Miscellaneous Revenues	32	-	-	-	-	-	na
Interest/Misc	1,326	-	-	-	-	-	na
Carry Forward	218,100	148,200	174,200	170,100	-	170,100	14.8%
Less 5% Required By Law	-	(16,300)	-	(17,300)	-	(17,300)	6.1%
Total Funding	530,533	456,900	519,500	497,800	-	497,800	9.0%

Growth Management Division

Regulation

Right-of-way Permit & Inspections (102)

Forecast FY 2013:

Overall department expenditures are anticipated to decrease from the adopted FY 13 budget due to the retirement of an employee and a vacant position being moved to Fund (113) Building Permitting.

Current FY 2014:

The personal service budget includes an increase for the Board approved employee compensation adjustment; however, costs are lower than FY 13 due to moving a position to the Planning & Regulation Department (113-138935). This fund will be charged back for 30% of the position's cost (\$22,500) for ongoing ROW permitting support. The operating budget has increased by \$12,100 (23.0%) as a result of this Inter-Department payment to the Planning & Regulation Department.

Revenues:

Modest growth in ROW permit fees is anticipated.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

Regulation

Business Franchise Administration Element (111)

Mission Statement

To administer telecommunications licenses to cable franchises, monitor and procure associated fees, enforce customer service standards as they relate to franchise terms, and administer licenses and standards associated with the vehicle for hire industry for Collier County.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration/Overhead/Customer Service	1.00	243,035	4,820,000	-4,576,965
To administer telecommunications licenses and cable franchises operating in unincorporated Collier County while monitoring quality of service and customer service issues.				
Vehicle for Hire Program	1.00	125,465	182,000	-56,535
Provides quality customer service to the Vehicle for Hire Industry, processes and reviews all applications for certificates to operate and issues permits. Performs all duties for the administration of the Vehicle for Hire Program.				
Current Level of Service Budget	2.00	368,500	5,002,000	-4,633,500

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
• 100% of Cable Franchise and Electric Utility customer inquiries will be responded to within 1 business day	100	100	100	100
• 90% of driver id's and Certificate to Operate Vehicles for Hire shall be completed within 10 business days	100	100	100	100
• 90% of driver id's and Certificate to Operate Vehicles for Hire that require advisory board review and approval shall be completed within 45 business days	100	100	100	100

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	141,298	146,500	131,700	144,400	-	144,400	(1.4%)
Operating Expense	194,813	222,900	222,900	224,100	-	224,100	0.5%
Net Operating Budget	336,112	369,400	354,600	368,500	-	368,500	(0.2%)
Total Budget	336,112	369,400	354,600	368,500	-	368,500	(0.2%)
Total FTE	2.00	2.00	2.00	2.00	-	2.00	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Communications Services Tax	5,346,777	4,800,000	4,800,000	4,800,000	-	4,800,000	0.0%
Licenses & Permits	196,356	180,000	186,200	182,000	-	182,000	1.1%
Miscellaneous Revenues	9,626	20,000	20,000	20,000	-	20,000	0.0%
Net Cost MSTU General Fund	(5,216,648)	(4,630,600)	(4,651,600)	(4,633,500)	-	(4,633,500)	0.1%
Total Funding	336,112	369,400	354,600	368,500	-	368,500	(0.2%)

Forecast FY 2013:

Overall department expenditures are anticipated to be in line with the adopted FY 13 budget.

Current FY 2014:

The personal service budget includes an increase for the Board approved employee compensation adjustment. Operating costs are slightly higher

Growth Management Division

Regulation

Business Franchise Administration Element (111)

than FY 13 as a result of staff training and education. This budget includes an interdepartmental service payment adjustment for program administration and oversight by the Utilities Regulation Fund (669) staff.

Revenues:

Charges for Services are primarily from fees collected for background searches and Vehicle for Hire licensing supplies, whereas, revenues for State of Florida, Communication Services Tax (CST) is budgeted to receive \$4.8 million. Revenues collected from the Communications Services Tax are considered to be one of the largest, single non ad valorem contributions to the County's Unincorporated Area General Fund.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

Regulation

Utility Regulations Fund (669)

Mission Statement

To provide effective and efficient regulation of privately owned water, bulk water, and wastewater utilities, providing service within the unincorporated areas of Collier County and the City of Marco Island, and the timely resolution of customer inquiries pertaining to quality utility service.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration and Enforcement	2.50	358,651	358,651	-
Departmental administration and enforcement of enabling ordinance and supplemental rules of the Board regarding water, bulk water, and wastewater utility regulation of investor-owned utilities; to provide administrative support to the Collier County Water and Wastewater Authority; to review, audit, and make recommendations as appropriate regarding territorial boundaries, rate tariffs, rate investigations, and standard operating procedures of utilities subject to local regulation.				
Customer Service	0.50	47,549	47,549	-
To provide timely research and resolution of customer inquiries regarding utility service, billing, customer relations, as related to private utilities under regulatory jurisdiction of the Board of County Commissioners.				
Reserves	-	969,500	969,500	-
Contingencies may include health, safety and welfare issues connected with operation and maintenance of privately owned utilities should the Collier County Water and Wastewater Authority or the BCC be appointed by the Court as receiver of utilities that are in financial distress or abandoned.				
Current Level of Service Budget	3.00	1,375,700	1,375,700	-

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
• 100% of private utilities customer inquiries will be responded to within 1 business day	100	100	100	100
• 100% of reported violations shall be processed within 1 business day	100	100	100	100

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	296,571	319,300	319,300	314,400	-	314,400	(1.5%)
Operating Expense	15,275	48,600	48,600	75,400	-	75,400	55.1%
Indirect Cost Reimburs	11,700	12,200	12,200	16,400	-	16,400	34.4%
Net Operating Budget	323,546	380,100	380,100	406,200	-	406,200	6.9%
Reserves For Contingencies	-	9,900	-	8,300	-	8,300	(16.2%)
Reserves For Capital	-	738,900	-	881,300	-	881,300	19.3%
Reserves For Cash Flow	-	61,000	-	79,900	-	79,900	31.0%
Total Budget	323,546	1,189,900	380,100	1,375,700	-	1,375,700	15.6%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

Regulation

Utility Regulations Fund (669)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Franchise Fees	282,207	240,000	280,000	230,000	-	230,000	(4.2%)
Miscellaneous Revenues	2	-	-	-	-	-	na
Interest/Misc	5,130	-	-	-	-	-	na
Reimb From Other Depts	130,000	130,000	130,000	130,000	-	130,000	0.0%
Trans fm 113 Comm Dev Fd	30,000	70,000	70,000	100,000	-	100,000	42.9%
Carry Forward	708,400	761,900	827,300	927,200	-	927,200	21.7%
Less 5% Required By Law	-	(12,000)	-	(11,500)	-	(11,500)	(4.2%)
Total Funding	1,155,739	1,189,900	1,307,300	1,375,700	-	1,375,700	15.6%

Notes:

This fund is a revenue centric operation that receives an administrative offset from the Business Franchise Element (111) and Building Review and Permitting (113) for costs associated with administrative oversight of Vehicle for Hire, Contractors Licensing, GMD business center and Building Review and Permitting.

Forecast FY 2013:

Overall department expenditures are anticipated to be in line with the adopted FY 13 budget.

Current FY 2014:

The personal service budget includes an increase for the Board approved employee compensation adjustment. The operating budget is increased in anticipation of the pending Orange Tree Utility turnover to Collier County and associated rate cases.

Revenues:

The Utility Regulation budget includes reimbursements received for program administration and oversight of Community Development Fund (113) activities (contractors licensing, GMD business center, building review and permitting) that are not directly related to the utility regulatory function.

Growth Management Division

Regulation

Transportation Development Review and Concurrency Mgt (101)

Mission Statement

To provide supervision, planning and engineering, and coordination with Growth Management Division, as well as other divisions/departments to ensure the transportation planning activities are carried out in a timely, efficient, and economical manner, and in compliance with applicable State Statutes (chapters 163 and 339) and local ordinances through the review of development applications for level of service, access management, site impact, and alternative transportation opportunities (i.e. walking, biking, car-pooling, etc.).

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration/Overhead	2.00	213,689	-	213,689
Provide for the supervision and overall program planning of the Transportation Planning and Review Section consistent with County LDC requirement and applicable State Statutes (chapters 163 and 339).				
Development Review	2.00	188,611	-	188,611
Review of rezones, conditional uses, site development plans, and other development issues for compliance with Board policies and directives, including the monitoring of compliance of development projects with various commitment requirements (PUDs, DCA, etc.).				
Current Level of Service Budget	4.00	402,300	-	402,300

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
• 90% of Transportation reviews will be completed within established target date	90	90	90	90

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	330,043	388,200	376,400	382,100	-	382,100	(1.6%)
Operating Expense	17,228	21,300	17,700	20,200	-	20,200	(5.2%)
Net Operating Budget	347,271	409,500	394,100	402,300	-	402,300	(1.8%)
Total Budget	347,271	409,500	394,100	402,300	-	402,300	(1.8%)
Total FTE	4.00	4.00	4.00	4.00	-	4.00	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	2	-	-	-	-	-	na
Reimb From Other Depts	33,354	-	-	-	-	-	na
Net Cost Road and Bridge	313,915	409,500	394,100	402,300	-	402,300	(1.8%)
Total Funding	347,271	409,500	394,100	402,300	-	402,300	(1.8%)

Forecast FY 2013:

Overall department expenditures are anticipated to be in line with the adopted FY 13 budget.

Current FY 2014:

The personal service budget includes an increase for the Board approved employee compensation adjustment while the total FY 14 budget is moderately lower than the adopted FY 13 budget.

Growth Management Division

**Regulation
Engineering Services (131)**

Mission Statement

It is this section's mission to oversee the implementation of the Land Development Code (LDC) and Subdivision Regulations in the review and approval of subdivisions and other site improvement plans, to review and approve various engineering permits, and to provide inspection services of infrastructure construction to assure compliance with County Standards.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration/Overhead	-	506,800	1,201,000	-694,200
Fund for department administration and fixed departmental overhead				
Engineering Review	4.00	399,879	-	399,879
Program staff includes the County Engineer, Section Manager of the Engineering Review and Inspection Section, and the County Surveyor. Provides for the technical review and approval of plans for subdivisions, SDP's, SIP's and insubstantial changes; processes and issues excavation permits, blasting permits, lot-line adjustments, easement vacations and other minor approvals. Processes requests for utility conveyances. Manages preliminary and final acceptances of subdivisions, including the processing of performance securities.				
Engineering Inspections	4.00	377,321	-	377,321
Provides for the inspections of infrastructure construction for subdivisions and site improvement plans, including inspections for preliminary acceptances and utility conveyances. Inspects all single family and commercial units for drainage and landscaping, features not required by the Florida Building Code. Conducts well inspections.				
Current Level of Service Budget	8.00	1,284,000	1,201,000	83,000
Program Enhancements	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Part-Time/Job Banker's for Fund 131	-	153,000	-	153,000
Part-Time/Job Bankers for Fund 131 (1 - Well Inspector, 1 - Sewer Inspector, 1 - Engineering Technician - PUD, 2 - Technicians, 1 - Plans Reviewer, 1 - Planning Technician)				
Expanded Services Budget	-	153,000	-	153,000
Total Adopted Budget	8.00	1,437,000	1,201,000	236,000
Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
• 90% of Engineering Building Inspections will be inspected within the next business day	89	90	89	95
• 90% of Engineering reviews will be completed within established target date	90	90	80	95

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

**Regulation
Engineering Services (131)**

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	724,064	695,700	753,700	864,800	153,000	1,017,800	46.3%
Operating Expense	106,226	246,900	188,700	338,200	-	338,200	37.0%
Capital Outlay	-	-	-	81,000	-	81,000	na
Net Operating Budget	830,290	942,600	942,400	1,284,000	153,000	1,437,000	52.5%
Total Budget	830,290	942,600	942,400	1,284,000	153,000	1,437,000	52.5%
Total FTE	7.00	7.00	8.00	8.00	-	8.00	14.3%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Licenses & Permits	981,739	411,000	1,120,800	899,000	-	899,000	118.7%
Reinspection Fees	391,625	196,000	374,200	300,000	-	300,000	53.1%
Charges For Services	2,073	2,000	5,000	2,000	-	2,000	0.0%
Miscellaneous Revenues	4	-	-	-	-	-	na
Reimb From Other Depts	9,090	-	-	-	-	-	na
Net Cost Planning Services	(554,242)	333,600	(557,600)	83,000	153,000	236,000	(29.3%)
Total Funding	830,290	942,600	942,400	1,284,000	153,000	1,437,000	52.5%

Forecast FY 2013:

Personal services are projected to be more than the adopted budget as a result of the mid-year addition of a BCC-approved Inspector position over the last four months of FY13.

Current FY 2014:

The personal service budget includes an increase for the Board approved employee compensation adjustment. Other increases include the inspector position added in FY 13, payroll and fringe costs for job bank associates and anticipated reimbursements for canceled projects. Capital expenses include three (3) replacement vehicles as identified under the County Fleet replacement program.

Growth Management Division

Regulation

Watershed Management Plan Study (001)

Mission Statement

The purpose of Watershed Management Plans is to provide for a comprehensive assessment and implementation activities to ensure that surface and ground water including estuarine systems, wetlands systems and wildlife are properly protected from land use activities. The Watershed Management Plans are required by Objective 2.1 of the Growth Management Plan's Conservation and Coastal Management Element.

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	137,714	-	-	-	-	-	na
Net Operating Budget	137,714	-	-	-	-	-	na
Total Budget	137,714	-	-	-	-	-	na

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Net Cost General Fund	137,714	-	-	-	-	-	na
Total Funding	137,714	-	-	-	-	-	na

Forecast FY 2013:

There were no FY 13 funds forecasted.

Current FY 2014:

There are no FY 14 funds requested.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

**Regulation
Environmental Services (111)**

Mission Statement

The purpose of this section is to provide for the development of various environmental planning efforts and regulations associated with the Growth Management Plan (GMP) and other BCC-directed activities.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Environmental Planning and Permitting Support	2.00	230,736	-	230,736
This section provides implementation, coordination and revision to the GMP Conservation and Coastal Management Element, GMP consistency reviews, LDC amendment, support, review of Stewardship Sending Area (SSA) applications and TDR Restoration Plans; Development and maintenance of GIS environmental data and support to the Environmental Review Section as necessary; Implementation of the Watershed Management Plans as directed by the BCC, support and data analysis for the Growth Management Plan revisions and other efforts.				
Coastal Zone Management	1.00	120,964	-	120,964
Implementation of various coastal programs to include artificial reef construction and monitoring, coastal water quality sampling, derelict vessel removal, and waterway marker maintenance.				
Current Level of Service Budget	3.00	351,700	-	351,700

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	255,148	262,100	202,800	277,700	-	277,700	6.0%
Operating Expense	67,502	67,500	49,800	74,000	-	74,000	9.6%
Net Operating Budget	322,650	329,600	252,600	351,700	-	351,700	6.7%
Total Budget	322,650	329,600	252,600	351,700	-	351,700	6.7%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	378	-	-	-	-	-	na
Net Cost MSTU General Fund	322,272	329,600	252,600	351,700	-	351,700	6.7%
Total Funding	322,650	329,600	252,600	351,700	-	351,700	6.7%

Notes:

Pursuant to Board approval of the County Manager's FY12 mid-year Reorganization and Realignment Plan, the Coastal Zone Management function consisting of one staffer implementing various coastal programs has been incorporated into the Environmental Services (111) budget.

Forecast FY 2013:

Operating personnel and operating expenses are anticipated to be less than budgeted as a result of a partial year vacancy in an Environmental Specialist position.

Current FY 2014:

The personal service budget includes an increase for the Board approved employee compensation adjustment. Personal services costs are also up as a result of the reclassification of an Environmental Specialist to a Sr. Environmental Specialist and a Sr. Environmental Specialist to a Sr. Engineer. Operating cost budgets have increased in the areas of equipment repairs, fuel, telephone and IT/computer charges.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

**Regulation
Natural Resources Grants (117)**

Mission Statement

To procure and administer natural resource grants.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Reserves, Transfers, and Interest	-	13,800	13,800	-
Current Level of Service Budget	-	13,800	13,800	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	57,460	-	16,600	-	-	-	na
Net Operating Budget	57,460	-	16,600	-	-	-	na
Trans to 111 Unincorp Gen Fd	-	-	-	13,800	-	13,800	na
Total Budget	57,460	-	16,600	13,800	-	13,800	na

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	27,790	-	-	-	-	-	na
Interest/Misc	353	-	200	-	-	-	na
Carry Forward	59,500	-	30,200	13,800	-	13,800	na
Total Funding	87,643	-	30,400	13,800	-	13,800	na

Notes:

Natural Resource Fund (117) budget allocations are approved by budget amendment recognizing that the predominant funding sources are grants and do not coincide with the County's fiscal year.

Forecast FY 2013:

Expenditures for a residual grant from the United States Fish and Wildlife Service is included for the exotic vegetation removal at Railhead Scrub Preserve. This grant is a reimbursement grant and upon expenditure of funds, grant draws are requested.

Current FY 2014:

New grants will be budgeted in the Public Services Grant Fund 709 upon presentation to and acceptance by the Board of County Commissioners. The funds carried forward will be returned to the MSTD General Fund.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

**Regulation
Environmental Services (131)**

Mission Statement

The purpose of the Environmental Review Section is to ensure that all land use petitions and development activities conform to the environmental requirements of the Growth Management Plan and the Land Development Code (LDC) and to maintain the environmental sections of the LDC.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Environmental Review and Permitting	3.00	319,108	39,100	280,008
This section provides issuance of various environmental permits such as vegetation removal and coastal construction setback line permits; Review of land use petitions site development plans for environmental compliance with the LDC and GMP, informal wetland determinations; Provides technical support and coordination for the EAC.				
Environmental Planning and Support Services	3.00	310,492	-	310,492
This section provides support to the Business Center for environmental reviews, development and maintenance of GIS environmental data; Support to the Environmental Review Section as necessary.				
Current Level of Service Budget	6.00	629,600	39,100	590,500

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
• 90% of Environmental reviews will be completed within established target date	79	90	80	90

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	359,530	386,900	365,900	547,300	-	547,300	41.5%
Operating Expense	16,306	71,700	71,700	82,300	-	82,300	14.8%
Net Operating Budget	375,836	458,600	437,600	629,600	-	629,600	37.3%
Total Budget	375,836	458,600	437,600	629,600	-	629,600	37.3%
Total FTE	5.00	5.00	5.00	6.00	-	6.00	20.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Licenses & Permits	5,950	4,600	5,100	4,100	-	4,100	(10.9%)
Charges For Services	42,565	32,000	34,900	35,000	-	35,000	9.4%
Miscellaneous Revenues	2	-	-	-	-	-	na
Net Cost Planning Services	327,319	422,000	397,600	590,500	-	590,500	39.9%
Total Funding	375,836	458,600	437,600	629,600	-	629,600	37.3%

Forecast FY 2013:

Overall department expenditures are anticipated to be in line with the adopted FY 13 budget.

Current FY 2014:

The personal service budget includes an increase for the Board approved employee compensation adjustment. Also reflected in the personal services budget is the assignment of the Engineering Services Director's salary to this budget. Overall department expenditures reflect an increase in operating expenses as a result of anticipated contractual services and job bank staff used on an as-needed basis to meet peak service demand.

Growth Management Division

Regulation

Water Pollution Control Fund (114)

Mission Statement

To proactively plan, develop, and efficiently implement programs and projects that protect the safety, health and welfare of the community and its environment with a focus on the protection of Collier County's drinking water supply from all sources of pollution. Protection of Collier County's groundwater, freshwater, surface water and other non-tidal water resources is mandated by the Water Pollution Control Ordinance 89-20 (WPCO 89-20), the Growth Management Plan, related Board-approved contracts, agreements, and federal and state regulatory directives.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration	6.00	886,943	1,779,200	-892,257
<p>Leads and manages program activities, provides administrative and technical support, ensures resources (e.g. financial, staffing, contracts, equipment, instrumentation, and supplies) are available to ensure program success, ensures compliance, security, and safety criteria are met, manages assets, approves and authorizes purchasing activities.</p>				
Water Resources Monitoring	3.00	434,632	110,200	324,432
<p>Monitors Collier County's ground and surface water quality. Includes South Florida Water Management District (SFWMD) contracts 4600002607; Lake Trafford; Lely Area Stormwater Improvement Project (LASIP) permit monitoring; and red tide sampling and community notification. Ensures the integrity of field samples by remaining in compliance with the Field Sampling Quality Manual; the FDEP's Standard Operating Procedures #DEP-SOP-001/01; GMP-CCM Goal 2 and Goal 3; and, the GMP's Natural Groundwater Aquifer Recharge Objective 3.</p>				
Analytical Services	7.00	845,189	168,300	676,889
<p>Provides analytical, chemical, and biological water quality data that is accurate, precise and reliable. Meets the mandates of the WPCO 89-20; the GMP Natural Groundwater Aquifer Recharge Sub-Element Objective 3 (Groundwater Quality Monitoring) and associated policies; the GMP-CCME Objectives 2.1, 2.2, and 2.3; Policies 2.1.2, 2.1.7, 2.2.4, 2.3.4, 2.3.5, 2.3.6; FAC 62-522, 62-550, 62-551, 62-601, 62-625, 62-650, and 64E-9; and the National Environmental Laboratory Accreditation Conference..</p>				
Wastewater and Sludge Management	0.50	34,117	200	33,917
<p>Performs compliance inspections of package sewage treatment plants, and regulates the safe and proper transportation and disposal of biosolids within Collier County. Meets the mandates of the WPCO 89-20; the Collier County/FDEP Sewage Treatment Compliance Inspection Agreement; and, the Collier County Sludge Transportation and Disposal Ordinance 87-79.</p>				
Pollution Complaint Investigation	0.50	34,117	-	34,117
<p>Responds, investigates and, if necessary, ensures the proper cleanup associated with pollution complaints. Meets the mandates of the WPCO 89-20.</p>				
SFWMD/BCBB Contracts	2.00	112,900	75,000	37,900
<p>Monitors Collier County's ground/surface water consistent with SFWMD/BCBB contracts. Meets the mandates of the WPCO 89-20, GMP-CCME Objectives 2.2 and 3.4, and the Natural Groundwater Aquifer Recharge Sub-Element Objective 3.</p>				

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

Regulation

Water Pollution Control Fund (114)

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Wellfield Protection	1.50	101,602	-	101,602
<p>Performs compliance inspections and issues Certificates to Operate to businesses that generate hazardous wastes or use hazardous materials in close proximity to a potable water supply wellfield. Reviews, assesses, develops and/or revises as needed three-dimensional computer models of wellfield risk management special treatment overlay zones. Conducts very intensive studies to determine and address sources of pollution impacting surface and ground water quality. This program meets the mandates of the WPCO 89-20; the GMP-CCME Objectives 3.3, and the Natural Groundwater Aquifer Recharge sub-element.</p>				
Transfers/Remittances	-	18,000	-	18,000
Reserves, Transfers & Remittances	-	848,600	1,183,200	-334,600
Current Level of Service Budget	20.50	3,316,100	3,316,100	-

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
% of Laboratory Analyses Conducted Within Holding Time	99.98	99.98	99.98	99.98
Number of Laboratory Analyses Performed per FTE	10,834	11,292	10,047	10,248
Number of Water Quality Analyses	70,420	73,400	62,792	64,047
Number of Water Samples Collected	1,656	1,566	1,671	1,587
Responses to Pollution Complaints/Investigations	180	140	140	140

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	1,670,592	1,703,900	1,342,100	1,564,900	-	1,564,900	(8.2%)
Operating Expense	472,000	647,200	584,600	782,600	-	782,600	20.9%
Indirect Cost Reimburs	98,200	79,200	79,200	92,800	-	92,800	17.2%
Capital Outlay	-	50,600	99,200	9,200	-	9,200	(81.8%)
Net Operating Budget	2,240,792	2,480,900	2,105,100	2,449,500	-	2,449,500	(1.3%)
Trans to Property Appraiser	15,284	15,500	15,600	15,500	-	15,500	0.0%
Trans to Tax Collector	43,885	47,200	45,000	48,900	-	48,900	3.6%
Trans to 001 General Fund	7,500	-	-	-	-	-	na
Trans to 113 Com Dev Fd	-	-	-	16,300	-	16,300	na
Trans to 131 Plan Serv Fd	82,900	78,700	78,700	-	-	-	(100.0%)
Trans to 408 Water/Sewer Fd	54,500	-	-	-	-	-	na
Reserves For Contingencies	-	146,300	-	121,900	-	121,900	(16.7%)
Reserves For Capital	-	102,600	-	214,600	-	214,600	109.2%
Reserves For Cash Flow	-	208,100	-	474,800	-	474,800	128.2%
Reserve for Attrition	-	(33,300)	-	(25,400)	-	(25,400)	(23.7%)
Total Budget	2,444,861	3,046,000	2,244,400	3,316,100	-	3,316,100	8.9%
Total FTE	24.50	20.50	20.50	20.50	-	20.50	0.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

Regulation

Water Pollution Control Fund (114)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	1,644,714	1,716,900	1,680,600	1,779,200	-	1,779,200	3.6%
Delinquent Ad Valorem Taxes	3,026	-	1,800	-	-	-	na
Licenses & Permits	960	200	200	200	-	200	0.0%
Intergovernmental Revenues	105,827	-	-	-	-	-	na
Charges For Services	371,723	298,500	294,300	291,700	-	291,700	(2.3%)
Miscellaneous Revenues	17	-	-	-	-	-	na
Interest/Misc	12,448	10,800	7,100	6,400	-	6,400	(40.7%)
Reimb From Other Depts	174,895	76,400	72,800	61,800	-	61,800	(19.1%)
Trans frm Property Appraiser	3,439	-	400	-	-	-	na
Trans frm Tax Collector	16,693	-	-	-	-	-	na
Carry Forward	1,609,200	1,055,400	1,471,000	1,283,800	-	1,283,800	21.6%
Less 5% Required By Law	-	(112,200)	-	(107,000)	-	(107,000)	(4.6%)
Total Funding	3,942,943	3,046,000	3,528,200	3,316,100	-	3,316,100	8.9%

Notes:

Ordinance 89-20 allows up to one tenth of a mill of Ad-Valorem revenue to be levied towards a Water Pollution Control Fund. The proposed FY 14 budget, in compliance with FY 14 Budget Policy, remains millage neutral (0.0293 mil) and well below the 0.1 mil allowed by referendum. Based on a taxable value of \$60,722,857,859, ad valorem revenue will increase by \$62,300.

Pursuant to Board approval of the County Manager's FY 12 mid-year Reorganization and Realignment Plan, the Water Pollution Control Department, which had been in the Public Utilities Division, was reassigned to the Growth Management Division under the Environmental Services Department. As part of the reorganization four positions responsible for petroleum storage tank and hazardous waste compliance previously attached to the Water Pollution Control Department were reorganized under the Solid Waste Department in Fund (470).

Forecast FY 2013:

Personal Services were \$361,800 lower than budgeted due to vacancies, including the Pollution Control Director and their associated fringe benefits. There also was less than anticipated participation in the vacation sell-back program. Savings were realized in operating expenses with modest reductions in several areas with the largest being the interdepartmental payments for services to Public Utilities Division that were no longer required after the reorganization.

Current FY 2014:

Personal services costs decreased due to the Director position being budgeted at a lower rate than for the previous incumbent and the elimination of job bank employees while being offset by the Board approved salary adjustment. There is also a change in the FTE count for an Environmental Specialist position that is being changed from 0.50 FTE to 1.0 FTE, and a Customer Service Specialist position being changed from 1.0 FTE to 0.5 FTE. However, there is no change in total FTEs for the Department. Operating expenses increased due to software modifications required for the well database and a sediment study while being offset by decreased costs for the completed well water study. The indirect service charge is higher reflecting increases in prior year activity. In order to contain costs, efforts have been made to keep all other operating costs at or below budget. A transfer of \$16,300 is being made to Growth Management Fund 113 to pay for rent.

Capital outlay includes replacement of a handheld radio for \$1,600, a YSI Sonde Meter & computer setup for \$2,600 and a submersible pump for \$5,000.

Revenues:

FY 2014

Ad Valorem tax revenue is increasing by \$62,300 driven by a higher taxable value while the millage rate will continue to stay the same as in FY 2013. There is also an increase of \$228,400 in carryforward.

Growth Management Division

Regulation

Intersection Safety Program (001)

Mission Statement

The purpose of the Intersection Safety Program is to encourage vehicle owners to obey traffic control devices at Collier County intersections through the use of Traffic Infraction Detectors (unmanned cameras) to improve safety by lowering the number of traffic accidents caused by red light running.

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	30,071	30,100	9,300	-	-	-	(100.0%)
Operating Expense	779,078	380,200	227,200	-	-	-	(100.0%)
Remittances	-	316,000	117,000	-	-	-	(100.0%)
Net Operating Budget	809,149	726,300	353,500	-	-	-	(100.0%)
Total Budget	809,149	726,300	353,500	-	-	-	(100.0%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Fines & Forfeitures	781,090	726,300	368,200	-	-	-	(100.0%)
Miscellaneous Revenues	(65,388)	-	-	-	-	-	na
Net Cost General Fund	93,447	-	(14,700)	-	-	-	na
Total Funding	809,149	726,300	353,500	-	-	-	(100.0%)

Notes:

The Board authorized terminating the Intersection Safety Program effective March 1, 2013. This program has been run at no net cost expense to the County. On July 1, 2010 the Intersection Safety Program became a State of Florida governed program. Approximately 52% of generated fine revenue was remitted directly to the State as mandated by the Florida Department of Highway Safety and Motor Vehicles. The 48% balance of fine revenue is provided to the County and was accounted for in this budget.

Forecast FY 2013:

Forecast operating costs include a settlement payment of \$117,000 for a class action lawsuit. The balance of forecast expenditures provides for contractual services provided by American Traffic Systems as well as modest budgets for staff and other miscellaneous program costs.

Over the program life 100% of Unmanned Camera Traffic Infraction Detection Program costs have been offset by the County's share of fine revenue.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

Maintenance

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	6,994,640	6,672,300	6,444,600	6,679,400	-	6,679,400	0.1%
Operating Expense	12,369,103	12,692,900	12,249,900	13,474,600	363,600	13,838,200	9.0%
Indirect Cost Reimburs	4,800	3,600	3,600	10,300	-	10,300	186.1%
Capital Outlay	52,070	-	6,000	1,687,000	-	1,687,000	na
Net Operating Budget	19,420,614	19,368,800	18,704,100	21,851,300	363,600	22,214,900	14.7%
Trans to 111 Unincorp Gen Fd	150,000	150,000	150,000	118,800	-	118,800	(20.8%)
Trans to 298 Sp Ob Bd '10	-	-	-	858,600	-	858,600	na
Reserves For Contingencies	-	18,400	-	-	-	-	(100.0%)
Reserves For Capital	-	104,800	-	-	-	-	(100.0%)
Total Budget	19,570,614	19,642,000	18,854,100	22,828,700	363,600	23,192,300	18.1%

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Landscape & MSTU's Operations (111)	4,035,575	4,263,500	4,199,900	4,619,600	363,600	4,983,200	16.9%
Landscape Projects (112)	96,606	34,400	197,200	44,200	-	44,200	28.5%
Trans Maint - Aquatic Plant Control (101)	840,233	1,198,100	1,095,300	1,525,500	-	1,525,500	27.3%
Trans Maintenance FL Dept Of Trans (101)	1,038,811	-	-	-	-	-	na
Trans Maintenance Road & Bridge (101)	7,935,083	8,112,800	7,669,700	9,559,900	-	9,559,900	17.8%
Transportation Road Maintenance (111)	5,474,306	5,760,000	5,542,000	6,102,100	-	6,102,100	5.9%
Total Net Budget	19,420,614	19,368,800	18,704,100	21,851,300	363,600	22,214,900	14.7%
Total Transfers and Reserves	150,000	273,200	150,000	977,400	-	977,400	257.8%
Total Budget	19,570,614	19,642,000	18,854,100	22,828,700	363,600	23,192,300	18.1%

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	1,787,603	-	-	-	-	-	na
SFWM/Big Cypress Revenue	-	-	-	1,000,000	-	1,000,000	na
Charges For Services	8,880	8,000	8,200	8,000	-	8,000	0.0%
Miscellaneous Revenues	196,817	47,500	76,700	45,000	-	45,000	(5.3%)
Interest/Misc	3,767	-	1,000	-	-	-	na
Reimb From Other Depts	3,506	-	-	-	-	-	na
Net Cost Road and Bridge	7,895,289	9,255,400	8,694,800	10,891,000	-	10,891,000	17.7%
Net Cost MSTU General Fund	9,500,038	10,023,500	9,741,900	10,721,700	363,600	11,085,300	10.6%
Carry Forward	674,900	307,600	494,500	163,000	-	163,000	(47.0%)
Total Funding	20,070,800	19,642,000	19,017,100	22,828,700	363,600	23,192,300	18.1%

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Landscape & MSTU's Operations (111)	11.00	9.00	9.00	9.00	-	9.00	0.0%
Trans Maintenance Road & Bridge (101)	91.00	89.00	89.00	89.00	-	89.00	0.0%
Trans Maintenance FL Dept Of Trans (101)	10.00	-	-	-	-	-	na
Trans Maint - Aquatic Plant Control (101)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Total FTE	115.00	101.00	101.00	101.00	-	101.00	0.0%

Growth Management Division

Maintenance

Landscape & MSTU's Operations (111)

Mission Statement

To provide maintenance of landscaped, non-landscaped, and roadsides on selected County roadways to meet the standards adopted by the Board of County Commissioners and to support Florida Statutes Chapters 74-191. To provide supervision, coordination, manpower and support equipment to maintain the highest possible level of landscape service. To provide coordinated staff support for landscape and irrigation project management.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Landscape Beautification Program	9.00	4,619,600	-	4,619,600
<p>This program provides contract management of the landscape maintenance contractors hired for the weekly maintenance of the landscaped and non-landscaped medians and roadways under the County's Landscaping Master Plan. Also provided are field supervision/inspections and irrigation maintenance of the roadways under the County's Landscaping Master Plan as well as the collection/inventory of the landscape assets utilizing a GPS based asset management program.</p>				
Current Level of Service Budget	<u>9.00</u>	<u>4,619,600</u>	-	<u>4,619,600</u>
Program Enhancements	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Mulch	-	298,600	-	298,600
<p>This is a level of service enhancement for mulching.</p>				
Tree Trimming	-	65,000	-	65,000
<p>This is a level of service enhancement for tree trimming</p>				
Expanded Services Budget	<u>-</u>	<u>363,600</u>	-	<u>363,600</u>
Total Adopted Budget	<u>9.00</u>	<u>4,983,200</u>	-	<u>4,983,200</u>

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
• 80% of irrigation alarms responded to within 24 hours (unconstrained target = 100%)	100	100	100	100
• 80% of lane miles maintained to adopted LOS (unconstrained target=100% of adopted LOS)	100	100	100	100
• Average cost per landscaped lane mile	27,813	29,338	31,324	42,914
• Maintain 80% of planned service frequency for mowing, mulching cycles, and reduce trimming for 100 landscape miles (unconstrained target=100% of planned service frequency)	100	100	100	100

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	853,613	699,200	641,800	707,100	-	707,100	1.1%
Operating Expense	3,164,112	3,564,300	3,558,100	3,912,500	363,600	4,276,100	20.0%
Capital Outlay	17,850	-	-	-	-	-	na
Net Operating Budget	<u>4,035,575</u>	<u>4,263,500</u>	<u>4,199,900</u>	<u>4,619,600</u>	<u>363,600</u>	<u>4,983,200</u>	<u>16.9%</u>
Total Budget	<u>4,035,575</u>	<u>4,263,500</u>	<u>4,199,900</u>	<u>4,619,600</u>	<u>363,600</u>	<u>4,983,200</u>	<u>16.9%</u>
Total FTE	<u>11.00</u>	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>	<u>-</u>	<u>9.00</u>	<u>0.0%</u>

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

Maintenance

Landscape & MSTU's Operations (111)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	8,227	-	-	-	-	-	na
Net Cost MSTU General Fund	4,027,347	4,263,500	4,199,900	4,619,600	363,600	4,983,200	16.9%
Total Funding	4,035,575	4,263,500	4,199,900	4,619,600	363,600	4,983,200	16.9%

Notes:

Effective with the FY 14 budget, the contractual maintenance budgets for several rural road segments will be transferred, along with the associated budget of \$342,100, to the road maintenance budget within Fund (111). This change provides for consolidated management over rural road segments while sharpening the management focus over beautified landscape segments.

Forecast FY 2013:

Overall department expenditures are anticipated to be in line with the adopted FY 13 budget.

Current FY 2014:

The personal service budget includes an increase for the Board approved employee compensation adjustment. The overall budget has increased \$719,700 (16.9%) including the expanded funding requests for mulching and tree trimming. Because the equivalent of \$342,100 in budget responsibility for the remaining segments of rural areas requiring mowing has been transferred out of this budget into Road Maintenance Fund (111) for FY 14, the overall increase in the landscape budgets historically identified in this budget totals \$1,045,000.

The increase in the current service portion of the budget is \$356,100. This increase is driven by expected maintenance contract renewal price increases as well as increases in water/sewer charges and landscape incidentals. The expanded funding request provides funding for enhancements to mulching and trimming level of service. The proposed funding enhancement totals \$363,600.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

**Maintenance
Landscape Projects (112)**

Mission Statement

To provide maintenance of landscaped, non-landscaped medians, and roadsides on selected County roadways to meet the standards adopted by the Board of County Commissioners. To provide supervision, coordination, manpower and equipment to maintain the highest possible level of landscape service.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Landscape Asset Management	-	30,800	30,800	-
Operating Overhead	-	13,400	13,400	-
Reserves & Transfers	-	118,800	118,800	-
Current Level of Service Budget	-	163,000	163,000	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	91,806	30,800	193,600	33,900	-	33,900	10.1%
Indirect Cost Reimburs	4,800	3,600	3,600	10,300	-	10,300	186.1%
Net Operating Budget	96,606	34,400	197,200	44,200	-	44,200	28.5%
Trans to 111 Unincorp Gen Fd	150,000	150,000	150,000	118,800	-	118,800	(20.8%)
Reserves For Contingencies	-	18,400	-	-	-	-	(100.0%)
Reserves For Capital	-	104,800	-	-	-	-	(100.0%)
Total Budget	246,606	307,600	347,200	163,000	-	163,000	(47.0%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	68,125	-	14,700	-	-	-	na
Interest/Misc	3,767	-	1,000	-	-	-	na
Carry Forward	674,900	307,600	494,500	163,000	-	163,000	(47.0%)
Total Funding	746,792	307,600	510,200	163,000	-	163,000	(47.0%)

Notes:

Staff pursues funds through insurance claims from vehicular accidents that damage the improved medians. Fund (112) is a project fund and therefore for budget purposes, the amended budget is always forecast which allows for project roll into the succeeding fiscal year. The project roll represents the difference between amended budget and actual expenses at year end.

Forecast FY 2013:

This capital project fund appropriates dollars to landscape related initiatives, including repair and replacement of segments destroyed by vehicular accidents. Forecast expenditures include project funding carried forward for completion of Immokalee Road/I-75 interchange and repair and replacement of damaged segments & the Landscape Asset Management System.

Current FY 2014:

Included in the FY 14 proposed budget is \$30,800 for the landscape asset management project. Since this fund historically received regular annual transfers from the Unincorporated Area General Fund (111), a transfer back to Fund (111) is programmed.

Growth Management Division

Maintenance

Trans Maintenance Road & Bridge (101)

Mission Statement

The Road Maintenance Department strives to maintain a safe county road system for the citizens and visitors of Collier County in support of Florida Statute Chapter 334.046; provide emergency response to all roadway/roadside hazards 24 hours per day, 7 days a week, 365 days a year; provide continued road service and customer service that exceeds expectations.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Administration	3.00	499,473	-	499,473
<p>This section provides management, planning, supervision, and recording. Includes all fixed overhead costs for the department such as, insurance, fleet maintenance, etc.</p>				
Operational Support	3.00	1,665,434	-	1,665,434
<p>This section provides for the supervision, inspection, and training in all safety related issues pertaining to personnel, equipment and projects. Operational activities include developmental measurements, contracts/bid preparation, vendor/project inspections, and administrative reports preparation for departmental activities. Assistance is also provided for personnel issues including complaints, employee service issues, data entry, filing, phones, and mobile radio contact.</p>				
Field Supervision	5.00	633,613	-	633,613
<p>This section provides supervision of field personnel/multiple crews, plans daily and forecasted activities for crews, participates in fiscal measurements related to project preparation, maintenance scheduling, on-sight supervision as necessary for specific jobs and emergency situations.</p>				
Field	75.00	6,515,618	45,000	6,470,618
<p>This section provides for the maintenance on all County owned ROW and roads, as it pertains to the following: scheduled mowing of all rural and urban areas, vegetation control, patching and overlay of roadways. Projects such as turn lanes or driveway installation, digging and cleaning drainage swale and culverts, repair and upgrade of drainage systems including specially built items for outdated drainage systems. Inclusive of inspection and repair of all County maintained bridges, and the building and repair of sidewalks and bike paths. Also performed is litter abatement of roads and roadsides, County properties, sod replacement, and accident clean-up/traffic control.</p>				
Survey Crew	3.00	245,762	8,000	237,762
<p>This section provides surveys for roadway profiles and drainage on urban and rural highways/roads throughout the County. Support is also provided to Road Maintenance and Storm-water by collecting survey data, and identifying easements and right-of-ways.</p>				
Current Level of Service Budget	89.00	9,559,900	53,000	9,506,900

Growth Management Division

Maintenance

Trans Maintenance Road & Bridge (101)

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
• Complete 25% of the annual scheduled required maintenance of the entire county maintained tertiary drainage system or 20% of system annually (unconstrained target=100% of annual schedule required maintenance)	90	100	90	100
• Increase safety by inspection of county maintained sidewalks annually and repair 70% of all noted deficiencies (unconstrained target=100%)	100	100	100	100
• Increase safety by refurbishing half of all pavement markings and raised pavement markers under maintenance condition rating of 70% on county maintained roads (unconstrained target=100% under 70% condition rating)	100	100	100	100

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	5,438,521	5,737,100	5,573,000	5,760,100	-	5,760,100	0.4%
Operating Expense	2,496,562	2,375,700	2,096,700	2,498,800	-	2,498,800	5.2%
Capital Outlay	-	-	-	1,301,000	-	1,301,000	na
Net Operating Budget	7,935,083	8,112,800	7,669,700	9,559,900	-	9,559,900	17.8%
Total Budget	7,935,083	8,112,800	7,669,700	9,559,900	-	9,559,900	17.8%
Total FTE	91.00	89.00	89.00	89.00	-	89.00	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	8,880	8,000	8,200	8,000	-	8,000	0.0%
Miscellaneous Revenues	120,140	47,500	62,000	45,000	-	45,000	(5.3%)
Reimb From Other Depts	1,891	-	-	-	-	-	na
Net Cost Road and Bridge	7,804,171	8,057,300	7,599,500	9,506,900	-	9,506,900	18.0%
Total Funding	7,935,083	8,112,800	7,669,700	9,559,900	-	9,559,900	17.8%

Notes:

Due to decreased level of staffing available to perform in-house maintenance of roadways and resultant dependence on contracted services, the level of service has shifted to a break-fix versus proactive approach for sidewalk repairs, overlay road repairs, roadway pavement markers (RPM's) and striping replacement and refurbishment.

Forecast FY 2013:

Total operating expenses are projected to be slightly less than the adopted budget for FY 13 due to savings in personal services associated with position turnover throughout the year. Operating costs are being managed so as to be under budget to assist in meeting budget guidance.

Current FY 2014:

The personal service budget includes an increase for the Board approved employee compensation adjustment. Operating expenses are up \$123,100 (5.2%) due primarily to increased vehicle maintenance costs related to the aging road maintenance vehicle and equipment fleet.

Capital outlay requests of \$1,301,000 have been included for replacement of seven (7) heavy equipment and machinery items. Fleet Management had recommended 37 items be replaced at a cost of \$3,731,000.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

Maintenance

Trans Maintenance FL Dept Of Trans (101)

Mission Statement

The Road and Bridge Department will strive to maintain a safe State primary highway road system for the citizens and visitors of Collier County; provide emergency response to all roadway/roadside hazards 24 hours per day; provide continued road service and customer service that exceeds expectations.

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
• Complete 25% of the annual scheduled required maintenance of the entire county maintained tertiary drainage system or 20% of system annually (unconstrained target=100% of annual schedule required maintenance)	90	100	-	-
• Complete nine (9) mowing cycles annually and achieve a maintenance rating of 80	100	100	-	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	463,160	-	-	-	-	-	na
Operating Expense	541,432	-	-	-	-	-	na
Capital Outlay	34,220	-	-	-	-	-	na
Net Operating Budget	1,038,811	-	-	-	-	-	na
Total Budget	1,038,811	-	-	-	-	-	na
Total FTE	10.00	-	-	-	-	-	na

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	1,787,603	-	-	-	-	-	na
Miscellaneous Revenues	2	-	-	-	-	-	na
Net Cost Road and Bridge	(748,793)	-	-	-	-	-	na
Total Funding	1,038,811	-	-	-	-	-	na

Notes:

This operation was a maintenance program undertaken on behalf of and funded by the Florida Department of Transportation. The contract terminated at the end of FY 12.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

Maintenance

Trans Maint - Aquatic Plant Control (101)

Mission Statement

To provide quality customer service in the appropriate operation and maintenance of the publicly maintained transportation network, stormwater management facilities and median landscaping throughout Collier County in compliance with Florida Statute 334.046.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Aquatic Plant Control	3.00	1,525,500	1,000,000	525,500
This section provides for the control and removal of vegetation within detention ponds, canals, secondary ditches and roadside drainage facilities. Spraying of herbicides and other enhanced maintenance activities are essential for the maintenance and operation of the publicly maintained secondary stormwater management facilities throughout Collier County.				
Reserves, Transfers, and Interest	-	858,600	-	858,600
Current Level of Service Budget	3.00	2,384,100	1,000,000	1,384,100

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
• Repair 100% of deficiencies found on secondary drainage system that has an MRP score of 50 or less (Unconstrained target-70% MRP)	100	100	100	100

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	239,347	236,000	229,800	212,200	-	212,200	(10.1%)
Operating Expense	600,886	962,100	859,500	927,300	-	927,300	(3.6%)
Capital Outlay	-	-	6,000	386,000	-	386,000	na
Net Operating Budget	840,233	1,198,100	1,095,300	1,525,500	-	1,525,500	27.3%
Trans to 298 Sp Ob Bd '10	-	-	-	858,600	-	858,600	na
Total Budget	840,233	1,198,100	1,095,300	2,384,100	-	2,384,100	99.0%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
SFWMD/Big Cypress Revenue	-	-	-	1,000,000	-	1,000,000	na
Miscellaneous Revenues	321	-	-	-	-	-	na
Net Cost Road and Bridge	839,912	1,198,100	1,095,300	1,384,100	-	1,384,100	15.5%
Total Funding	840,233	1,198,100	1,095,300	2,384,100	-	2,384,100	99.0%

Notes:

The Department will utilize the South Florida Water Management District Contract (number 4600000981) for herbicide treatment services. The number of planned chemical spray cycles per year remains the same as FY 13.

Forecast FY 2013:

Personal services costs are forecast to be slightly lower than the FY 13 adopted budget. Operating expenses are projected to be under budget by due in large part lower fuel consumption and reduced spending on contracted services.

Current FY 2014:

The personal service budget includes an increase for the Board approved employee compensation adjustment. Operating expenses are \$34,800

Growth Management Division

Maintenance

Trans Maint - Aquatic Plant Control (101)

lower than the prior year primarily due to savings in Fleet maintenance and fuel from auctioning several vehicles during FY 13. Capital outlay includes the replacement of one (1) piece of heavy equipment at \$386,000. Fleet Management had recommended eight (8) items be replaced at an estimated cost of \$814,000.

Growth Management Division

Maintenance

Transportation Road Maintenance (111)

Mission Statement

To deliver to the citizens of Collier County quality maintained roadways, roadsides and drainage systems, providing safe roadway systems and excellent customer service. Maintenance operations are performed in support of Florida Statute Chapter 344.046.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Limerock Road Construction and Maintenance	-	250,000	-	250,000
To grade limerock roads located in the Golden Gate Estates quarterly. There is no appropriation for conversion - only maintenance.				
General Maintenance	-	2,102,100	-	2,102,100
Bridge, drainage system, sidewalk and bike path construction and maintenance, contract mowing, roadway asphalt repair, sweeping and shoulder maintenance, litter and dead animal removal, and emergency roadway hazard response.				
Road Resurfacing and Bridge Improvements	-	3,750,000	-	3,750,000
Current Level of Service Budget	-	6,102,100	-	6,102,100

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
• Complete nine (9) mowing cycles annually and achieve a maintenance rating of 80	100	100	100	100
• Resurface all roadway segments with a pavement condition rating of 50% or less (unconstrained target=70% or less)	100	100	100	100

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	5,474,306	5,760,000	5,542,000	6,102,100	-	6,102,100	5.9%
Net Operating Budget	5,474,306	5,760,000	5,542,000	6,102,100	-	6,102,100	5.9%
Total Budget	5,474,306	5,760,000	5,542,000	6,102,100	-	6,102,100	5.9%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Reimb From Other Depts	1,615	-	-	-	-	-	na
Net Cost MSTU General Fund	5,472,691	5,760,000	5,542,000	6,102,100	-	6,102,100	5.9%
Total Funding	5,474,306	5,760,000	5,542,000	6,102,100	-	6,102,100	5.9%

Notes:

This budget provides for general resurfacing and maintenance of the roadways including: non-landscaped medians and right-of-way areas, sidewalks, drainage infrastructure, installation of sod and bridge repairs.

Forecast FY 2013:

Operating expenses are anticipated to be somewhat lower than the adopted FY 13 budget.

Current FY 2014:

To consolidate responsibility over similar tasks, responsibility and budget for mowing and maintenance of various segments of rural roadways (approximately 26 mowing miles) that had historically been included in the Fund (111) Beautified Landscape Maintenance budget have been assigned to the Fund (111) Transportation Road Maintenance budget. This change adds \$342,100 to this budget and decreases the Beautified Landscape Maintenance budget by the same amount. With the exception of this change the Fund (111) Transportation Road Maintenance budget

Growth Management Division

Maintenance

Transportation Road Maintenance (111)

is at the same funding level as the FY 13 budget.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

Improvement Districts and MSTU

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	46,514	-	4,000	32,500	-	32,500	na
Operating Expense	165,221	71,100	174,500	172,700	-	172,700	142.9%
Indirect Cost Reimburs	6,300	10,500	10,500	22,400	-	22,400	113.3%
Capital Outlay	1,544,611	1,900,200	4,953,400	2,614,100	-	2,614,100	37.6%
Net Operating Budget	1,762,646	1,981,800	5,142,400	2,841,700	-	2,841,700	43.4%
Trans to Property Appraiser	105	400	400	400	-	400	0.0%
Trans to Tax Collector	270	500	500	500	-	500	0.0%
Reserves For Contingencies	-	6,700	-	6,000	-	6,000	(10.4%)
Reserves For Capital	-	2,500	-	-	-	-	(100.0%)
Total Budget	1,763,021	1,991,900	5,143,300	2,848,600	-	2,848,600	43.0%

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Hawksridge Pumping System (154)	700	66,000	700	68,300	-	68,300	3.5%
Naples Park Drainage MSTU&BU (139)	500	67,400	400	74,800	-	74,800	11.0%
Naples Production Park (Capital) MST&BU (138)	560,338	3,600	2,307,400	35,600	-	35,600	888.9%
Naples Production Park Maintenance MSTU&BU (141)	300	200	200	54,500	-	54,500	27,150.0%
Pine Ridge Industrial Park (Capital) MST&BU (132)	1,198,295	5,200	2,829,400	757,300	-	757,300	14,463.5%
Pine Ridge Industrial Park Maint MSTU&BU (140)	300	200	200	300	-	300	50.0%
Pine Ridge Industrial Park MSTU&BU (142)	1,100	1,812,700	1,100	1,822,500	-	1,822,500	0.5%
Victoria Park Drainage MSTU (134)	1,113	26,500	3,000	28,400	-	28,400	7.2%
Total Net Budget	1,762,646	1,981,800	5,142,400	2,841,700	-	2,841,700	43.4%
Total Transfers and Reserves	375	10,100	900	6,900	-	6,900	(31.7%)
Total Budget	1,763,021	1,991,900	5,143,300	2,848,600	-	2,848,600	43.0%

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	11,435	11,600	11,000	11,700	-	11,700	0.9%
Delinquent Ad Valorem Taxes	1	-	-	-	-	-	na
Interest/Misc	56,232	5,000	29,400	5,000	-	5,000	0.0%
Trans frm Property Appraiser	24	-	-	-	-	-	na
Trans frm Tax Collector	104	-	-	-	-	-	na
Trans fm 232 PR Ind & N Prod Pk	-	-	-	700,000	-	700,000	na
Carry Forward	8,931,000	1,976,200	7,235,700	2,132,800	-	2,132,800	7.9%
Less 5% Required By Law	-	(900)	-	(900)	-	(900)	0.0%
Total Funding	8,998,797	1,991,900	7,276,100	2,848,600	-	2,848,600	43.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

**Improvement Districts and MSTU
Pine Ridge Industrial Park (Capital) MST&BU (132)**

Mission Statement

The Pine Ridge Industrial Park Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing design, easement acquisition and construction for roadway, water, sewer and drainage improvements within the Unit.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Department Administration/Overhead	-	17,400	17,400	-
General Improvements	-	739,900	739,900	-
Current Level of Service Budget	-	757,300	757,300	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	31,562	-	4,000	-	-	-	na
Operating Expense	81,421	1,700	112,000	41,700	-	41,700	2,352.9%
Indirect Cost Reimburs	2,500	3,500	3,500	15,600	-	15,600	345.7%
Capital Outlay	1,082,812	-	2,709,900	700,000	-	700,000	na
Net Operating Budget	1,198,295	5,200	2,829,400	757,300	-	757,300	14,463.5%
Total Budget	1,198,295	5,200	2,829,400	757,300	-	757,300	14,463.5%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	25,360	-	12,000	-	-	-	na
Trans fm 232 PR Ind & N Prod Pk	-	-	-	700,000	-	700,000	na
Carry Forward	4,047,700	5,200	2,874,700	57,300	-	57,300	1,001.9%
Total Funding	4,073,060	5,200	2,886,700	757,300	-	757,300	14,463.5%

Notes:

Funds were collected as special assessment bond proceeds within Debt Service Fund (232) and these funds are available for the benefit of this District and the Naples Production Park. Principal and interest on the bonds have been paid, however, property owners within the districts will continue to pay assessments through FY 2013 and the value of these anticipated assessments total \$2,378,300. Since the 2008 tax year (FY 2009) property taxes have not been levied.

Transportation staff conducted neighborhood informational meetings and determined which roadway and drainage improvement projects could be done. Improvements to this Industrial Park as well as the Naples Production Park commenced during FY 2009 and are scheduled to be completed in FY 2015. Separate capital funding via transfer from debt service fund (232) has been set up in funds (132) and (138).

Forecast FY 2013:

On April 28, 2009, the Board of County Commissioners approved a prioritized list of capital improvements for the Pine Ridge Industrial Park MSTU. Roadway and drainage improvements are as follows:

- Taylor Road from Pine Ridge Road to J&C Boulevard was designed and completed on 12/21/2012.
- Yahl Street from Pine Ridge Road to north of Seward Ave was designed and completed on 4/30/13.
- Elsa Street /Lee Ann Lane drainage improvements were designed and completed in 2012.
- J&C Boulevard improvements from Taylor Road to Airport Road, the design work will be completed by December 2013 with the construction phase in 2014.
- Trade Center Way roadway resurfacing improvements have been deferred until three critical drainage improvements are completed in FY 2014.

Current FY 2014:

Additional funding in the amount of \$700,000 is requested for the completion of the J&C Boulevard improvements and three new drainage

Growth Management Division

Improvement Districts and MSTU

Pine Ridge Industrial Park (Capital) MST&BU (132)

improvement projects as follows:

- The north drainage outfall on the north side of the PRR Industrial Park, parallel to J&C Boulevard; removal of invasive vegetation, clearing and cleaning of some pipe.
- Drainage work on existing outfalls around Janes Lanes and Lee Ann Lane, south of J&C Boulevard.
- Swale improvements along both sides of Janes Lanes and Lee Ann Lane, south of J&C Boulevard; survey both roads and design additional drainage improvements.

Residual special assessment proceeds are being transferred from Pine Ridge/Naples Production Park Debt Fund (232) that was initiated for capital projects such as those being done in this fiscal year

Revenues:

Revenue generated from past due assessments, carryforward & interest will be transferred from Pine Ridge/Naples Production Park Debt Fund (232) in the future to support capital projects.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

**Improvement Districts and MSTU
Victoria Park Drainage MSTU (134)**

Mission Statement

Operation and maintenance of pumping station for storm water removal from Victoria Park Unit #1.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Department Administration/Overhead	-	1,100	1,100	-
Operation and maintenance	-	2,400	2,400	-
Operation and maintenance of 12" electric and 20" gas pumps for stormwater removal.				
Capital purchase of new pump	-	25,200	25,200	-
Current Level of Service Budget	-	28,700	28,700	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	213	2,400	2,200	2,400	-	2,400	0.0%
Indirect Cost Reimburs	900	800	800	800	-	800	0.0%
Capital Outlay	-	23,300	-	25,200	-	25,200	8.2%
Net Operating Budget	1,113	26,500	3,000	28,400	-	28,400	7.2%
Trans to Property Appraiser	11	200	200	200	-	200	0.0%
Trans to Tax Collector	36	100	100	100	-	100	0.0%
Reserves For Capital	-	2,500	-	-	-	-	(100.0%)
Total Budget	1,160	29,300	3,300	28,700	-	28,700	(2.0%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	1,195	1,200	1,100	1,300	-	1,300	8.3%
Interest/Misc	209	-	100	-	-	-	na
Trans frm Property Appraiser	3	-	-	-	-	-	na
Trans frm Tax Collector	13	-	-	-	-	-	na
Carry Forward	29,300	28,200	29,600	27,500	-	27,500	(2.5%)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	30,720	29,300	30,800	28,700	-	28,700	(2.0%)

Forecast FY 2013:

No capital expenditures for pump replacement are anticipated. Forecast operating expenses total \$3,300 and cover routine maintenance, indirect costs and transfers to the Property Appraiser and Tax Collector.

Current FY 2014:

Capital outlay includes \$25,200 for stormwater pump replacement, if necessary, plus any related pumping station and or electrical panel maintenance. Budget was appropriated in capital rather than reserves to provide flexibility in accessing dollars. Typical overhead charges are budgeted at \$3,500 and include indirect cost charges, constitutional transfers and maintenance expenses.

Revenues:

Taxable value for this District totals \$26,977,256 - an increase of 4.56% from last year. Budget guidance specified that MSTU's without advisory board oversight would be limited to a millage neutral position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight will be allowed to consider tax rates ranging from millage neutral to tax neutral depending upon program requirements upon advisory board recommendation. This district is not represented by an advisory board. In FY 12 the millage rate was dropped slightly from 0.0500

Growth Management Division

Improvement Districts and MSTU

Victoria Park Drainage MSTU (134)

per \$1,000 of taxable value to 0.0492. The rate for FY 13 was down slightly to .0479 which was the roll back rate. For FY 14, the budget is built around a millage neutral tax rate. This low millage rate is possible due to sufficient cash balances for pump replacement during any fiscal year. Should these cash balances decrease to a point where a pump could not be replaced, the rate will be increased accordingly. The majority vote maximum millage rate that can be levied by the Board of County Commissioners as defined within FS 200.185 (5) is the TRIM rolled back rate adjusted by the per capita Florida Personal Income Growth Factor.

Growth Management Division

**Improvement Districts and MSTU
Naples Production Park (Capital) MST&BU (138)**

Mission Statement

The Naples Production Park Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing design, easement acquisition and construction for roadway, water, sewer and drainage improvements within the Unit.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Department Administration/Overhead	-	32,500	32,500	-
General Improvements	-	3,100	3,100	-
Current Level of Service Budget	-	35,600	35,600	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	14,953	-	-	32,500	-	32,500	na
Operating Expense	83,586	-	60,300	-	-	-	na
Indirect Cost Reimburs	-	3,600	3,600	3,100	-	3,100	(13.9%)
Capital Outlay	461,799	-	2,243,500	-	-	-	na
Net Operating Budget	560,338	3,600	2,307,400	35,600	-	35,600	888.9%
Total Budget	560,338	3,600	2,307,400	35,600	-	35,600	888.9%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	17,430	-	10,000	-	-	-	na
Carry Forward	2,875,900	3,600	2,333,000	35,600	-	35,600	888.9%
Total Funding	2,893,330	3,600	2,343,000	35,600	-	35,600	888.9%

Notes:

Funds were collected as special assessment bond proceeds within Debt Service Fund (232) and these funds are available for the benefit of this District and the Pine Ridge Industrial Park. Principal and interest on the bonds have been paid, however, property owners within the districts will continue to pay assessments through FY 2013. The value of these anticipated assessments total \$2,378,300. Since the 2008 tax year (FY 2009) property taxes have not been levied. Transportation staff conducted neighborhood informational meetings and determined which roadway and drainage improvement projects could be done. Improvements to this Industrial Park as well as the Pine Ridge Industrial Park commenced during FY 2009 and are scheduled to be completed by FY 2014. Separate capital funding via transfer from debt service fund (232) has been set up in funds (132) and (138).

Forecast FY 2013:

On April 28, 2009, the Board of County Commissioners approved a prioritized list of capital improvements for the Naples Production Park MSTU. Beginning in July 2011, design & permitting for Market Avenue roadway improvements began and the construction phase was completed in FY 2012. Mercantile Avenue improvements, from Airport-Pulling Road to Commercial Boulevard, began design & permitting in May of 2012 and the construction phase will occur through FY 2013 and into FY 2014. Industrial Boulevard, from Radio Road to Mercantile Avenue, was completed in FY 2013. Miscellaneous small projects will be in the design, bidding, and construction phases as funding will allow.

Current FY 2014:

Mercantile Avenue construction from Airport-Pulling Road to Commercial Boulevard is expected to be completed in FY 2014. Miscellaneous small projects will be phased in if funding is available.

Revenues:

Residual fund balance will carry forward into FY 14 and provide modest funding for ongoing project management activities.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

**Improvement Districts and MSTU
Naples Park Drainage MSTU&BU (139)**

Mission Statement

Provide annual maintenance services to Naples Park Drainage Municipal Service Taxing and Benefit Unit.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Department Administration/Overhead	-	700	700	-
Reserves/Transfers/Interest	-	1,300	1,300	-
Maintenance	-	74,400	74,400	-
Maintain and if needed, make necessary improvements to secondary drainage systems within the district.				
Current Level of Service Budget	-	76,400	76,400	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	-	67,000	-	74,400	-	74,400	11.0%
Indirect Cost Reimburs	500	400	400	400	-	400	0.0%
Net Operating Budget	500	67,400	400	74,800	-	74,800	11.0%
Trans to Property Appraiser	70	100	100	100	-	100	0.0%
Trans to Tax Collector	155	200	200	200	-	200	0.0%
Reserves For Contingencies	-	1,300	-	1,300	-	1,300	0.0%
Total Budget	725	69,000	700	76,400	-	76,400	10.7%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	7,528	7,800	7,400	7,800	-	7,800	0.0%
Delinquent Ad Valorem Taxes	1	-	-	-	-	-	na
Interest/Misc	387	-	100	-	-	-	na
Trans frm Property Appraiser	16	-	-	-	-	-	na
Trans frm Tax Collector	58	-	-	-	-	-	na
Carry Forward	55,000	61,600	62,200	69,000	-	69,000	12.0%
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0.0%
Total Funding	62,990	69,000	69,700	76,400	-	76,400	10.7%

Current FY 2014:

Operating expenses including contractual maintenance services and constitutional transfers total \$75,100. A modest \$1,300 reserve is budgeted. Taxable value is \$916,454,600 - a 6.32% increase over last year. Budget guidance specified that MSTU's without advisory board oversight would be limited to a millage neutral position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight will be allowed to consider tax rates ranging from millage neutral to tax neutral depending upon program requirements and advisory board recommendation. This budget is built around the rolled back rate of .0085 generating a property tax levy of \$7,800.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

**Improvement Districts and MSTU
Pine Ridge Industrial Park Maint MSTU&BU (140)**

Mission Statement

Provide for proper maintenance of extensive drainage system improvements constructed under Municipal Service Taxing and Benefit Unit (MSTU&BU) capital improvement project. A private contractor is currently performing this work.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Department Administration/Overhead	-	300	300	-
Current Level of Service Budget	-	300	300	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Indirect Cost Reimburs	300	200	200	300	-	300	50.0%
Net Operating Budget	300	200	200	300	-	300	50.0%
Total Budget	300	200	200	300	-	300	50.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	-	-	-	-	-	-	na
Interest/Misc	5	-	-	-	-	-	na
Carry Forward	800	200	500	300	-	300	50.0%
Total Funding	805	200	500	300	-	300	50.0%

Current FY 2014:

Operating expenses total \$300 and are offset by anticipated beginning fiscal year fund balance. The property tax levy was discontinued in FY 09. Reconstruction of the streets and drainage systems within this district and the Naples Production Park began in the summer of 2009 and are ongoing. Available special assessment bond proceeds will be used to fund the improvements. The capital budget for these improvements are shown separately within funds (132) and (138). Upon completion of the improvements, this fund may at some future date budget for ongoing maintenance activities within this industrial park.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

**Improvement Districts and MSTU
Naples Production Park Maintenance MSTU&BU (141)**

Mission Statement

Provide for proper maintenance of roadway within the Naples Production Park Municipal Service Taxing and Benefit Unit (MSTU&BU) boundaries.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Department Administration/Overhead	-	300	300	-
Roadway maintenance	-	54,200	54,200	-
Current Level of Service Budget	-	54,500	54,500	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	-	-	-	54,200	-	54,200	na
Indirect Cost Reimburs	300	200	200	300	-	300	50.0%
Net Operating Budget	300	200	200	54,500	-	54,500	27,150.0%
Reserves For Contingencies	-	700	-	-	-	-	(100.0%)
Total Budget	300	900	200	54,500	-	54,500	5,955.6%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	1	-	-	-	-	-	na
Interest/Misc	509	-	-	-	-	-	na
Carry Forward	54,500	900	54,700	54,500	-	54,500	5,955.6%
Total Funding	55,010	900	54,700	54,500	-	54,500	5,955.6%

Current FY 2014:

Combined operating expenses total \$54,500 offset by anticipated beginning fiscal year fund balance. The tax levy for this district was discontinued in FY 09. Reconstruction of the streets and drainage systems within this district and the Pine Ridge Industrial Park began in the summer of 2009 and are ongoing. Available special assessment bond proceeds will be used to fund the improvements. The capital budget for these improvements is shown separately within funds (132) and (138). Upon completion of the improvements, this fund may at some future date budget for ongoing maintenance activities within this industrial park.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

**Improvement Districts and MSTU
Pine Ridge Industrial Park MSTU&BU (142)**

Mission Statement

The Pine Ridge Industrial Park Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing design, easement acquisition and construction for roadway, water, sewer and drainage improvements within the Unit.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Department Administration/Overhead	-	1,822,500	1,822,500	-
Current Level of Service Budget	-	1,822,500	1,822,500	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Indirect Cost Reimburs	1,100	1,100	1,100	1,200	-	1,200	9.1%
Capital Outlay	-	1,811,600	-	1,821,300	-	1,821,300	0.5%
Net Operating Budget	1,100	1,812,700	1,100	1,822,500	-	1,822,500	0.5%
Total Budget	1,100	1,812,700	1,100	1,822,500	-	1,822,500	0.5%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	11,883	5,000	7,000	5,000	-	5,000	0.0%
Carry Forward	1,801,100	1,808,000	1,811,900	1,817,800	-	1,817,800	0.5%
Less 5% Required By Law	-	(300)	-	(300)	-	(300)	0.0%
Total Funding	1,812,983	1,812,700	1,818,900	1,822,500	-	1,822,500	0.5%

Forecast FY 2013:

Forecast expenses include indirect cost reimbursement to the General Fund in the amount of \$1,100.

Current FY 2014:

Capital outlay includes \$1,821,300 to purchase right-of-way necessary for construction of a roadway between J & C Boulevard and Trade Center Way, and temporary easements required for drainage maintenance. The indirect cost reimbursement is \$1,200.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

**Improvement Districts and MSTU
Hawksridge Pumping System (154)**

Mission Statement

Efficient and reliable operation of pumping station.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Department Administration/Overhead	-	1,000	1,000	-
Reserves/Transfers/Interest	-	4,700	4,700	-
Capital purchases	-	67,600	67,600	-
Capital purchase of machinery and equipment.				
Current Level of Service Budget	-	73,300	73,300	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Indirect Cost Reimburs	700	700	700	700	-	700	0.0%
Capital Outlay	-	65,300	-	67,600	-	67,600	3.5%
Net Operating Budget	700	66,000	700	68,300	-	68,300	3.5%
Trans to Property Appraiser	24	100	100	100	-	100	0.0%
Trans to Tax Collector	79	200	200	200	-	200	0.0%
Reserves For Contingencies	-	4,700	-	4,700	-	4,700	0.0%
Total Budget	804	71,000	1,000	73,300	-	73,300	3.2%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	2,712	2,600	2,500	2,600	-	2,600	0.0%
Interest/Misc	448	-	200	-	-	-	na
Trans frm Property Appraiser	6	-	-	-	-	-	na
Trans frm Tax Collector	32	-	-	-	-	-	na
Carry Forward	66,700	68,500	69,100	70,800	-	70,800	3.4%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	69,898	71,000	71,800	73,300	-	73,300	3.2%

Current FY 2014:

Capital outlay includes funds for electrical pump replacement - if necessary.

Revenues:

Taxable value for this District totals \$54,891,794 an increase of 3.76% over last year. Budget guidance specified that MSTU's without advisory board oversight would be limited to a millage neutral position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight will be allowed to consider tax rates ranging from millage neutral to tax neutral depending upon program requirements upon advisory board recommendation. This budget is built around the rolled back tax rate of .0482 per \$1,000 of taxable value which raises a tax levy totaling \$2,600. Fund balance continues to grow until such time as a new electrical pump is purchased.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

Operations

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	2,125,592	2,156,600	2,084,300	2,238,700	-	2,238,700	3.8%
Operating Expense	2,806,494	2,679,200	2,867,500	2,714,400	-	2,714,400	1.3%
Indirect Cost Reimburs	2,800	2,800	2,800	2,800	-	2,800	0.0%
Capital Outlay	51,218	235,000	185,000	120,000	-	120,000	(48.9%)
Net Operating Budget	4,986,104	5,073,600	5,139,600	5,075,900	-	5,075,900	0.0%
Trans to Property Appraiser	4,816	4,900	4,900	4,900	-	4,900	0.0%
Trans to Tax Collector	10,977	12,000	12,000	16,100	-	16,100	34.2%
Reserves For Contingencies	-	5,000	-	22,200	-	22,200	344.0%
Total Budget	5,001,896	5,095,500	5,156,500	5,119,100	-	5,119,100	0.5%

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Metropolitan Planning Org MPO (128)	136,937	-	238,900	16,100	-	16,100	na
Street Lighting Districts Fund (760)	580,183	595,900	597,900	615,000	-	615,000	3.2%
Traffic Operations Department (101)	4,268,984	4,477,700	4,302,800	4,444,800	-	4,444,800	(0.7%)
Total Net Budget	4,986,104	5,073,600	5,139,600	5,075,900	-	5,075,900	0.0%
Total Transfers and Reserves	15,792	21,900	16,900	43,200	-	43,200	97.3%
Total Budget	5,001,896	5,095,500	5,156,500	5,119,100	-	5,119,100	0.5%

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	546,965	621,300	596,400	645,300	-	645,300	3.9%
Delinquent Ad Valorem Taxes	349	-	100	-	-	-	na
Intergovernmental Revenues	382,325	270,400	531,000	337,700	-	337,700	24.9%
Miscellaneous Revenues	72,947	92,200	96,900	92,200	-	92,200	0.0%
Interest/Misc	1,573	300	400	300	-	300	0.0%
Reimb From Other Depts	111,828	154,500	110,000	180,000	-	180,000	16.5%
Trans frm Property Appraiser	1,083	-	-	-	-	-	na
Trans frm Tax Collector	4,175	-	-	-	-	-	na
Net Cost Road and Bridge	3,815,359	3,960,600	3,825,500	3,834,900	-	3,834,900	(3.2%)
Trans fm 111 MSTD Gen Fd	5,000	5,000	5,000	5,000	-	5,000	0.0%
Trans fm 711/712 Transp Grants	-	-	-	11,100	-	11,100	na
Carry Forward	121,900	22,300	36,000	44,800	-	44,800	100.9%
Less 5% Required By Law	-	(31,100)	-	(32,200)	-	(32,200)	3.5%
Total Funding	5,063,503	5,095,500	5,201,300	5,119,100	-	5,119,100	0.5%

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Traffic Operations Department (101)	29.00	29.00	29.00	30.00	-	30.00	3.4%
Total FTE	29.00	29.00	29.00	30.00	-	30.00	3.4%

Growth Management Division

Operations

Traffic Operations Department (101)

Mission Statement

Traffic Operations will repair and maintain traffic signals, traffic signs, pavement markings, and highway lighting systems. A 24-hour emergency response is provided for traffic signal systems as well as crucial signage repairs and pavement marking installations. The department will manage the projected increases in traffic control devices resulting from growth, roadway construction and roadway acceptance. Department staff operates and maintains the county-wide computerized traffic signal system, traffic management center and coordinates traffic operation functions within the Collier County incorporated municipalities. The department also serves to protect Collier County's investment in fiber optics, signal and roadway lighting infrastructure in response to utility locate requests in support of Florida Statute Chapter 556. We will perform maintenance in support of Florida Statutes Chapters 334.044(1)(a) and 336.045.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Sectional Administration/Overhead	3.00	822,388	159,200	663,188
This section covers departmental management and administrative support staff. It also covers all overhead fixed costs for the department such as insurance, fleet maintenance, etc.				
Traffic Sign Maintenance	5.00	407,430	3,000	404,430
This section installs and maintains the inventory of traffic signs and pavement markings throughout the county.				
Traffic Signal Maintenance	9.00	1,510,013	337,700	1,172,313
This section maintains and repairs all traffic signals and flashing beacons within the county.				
Computerized Signal System Operation	4.00	360,103	-	360,103
This section operates and maintains the computerized Traffic Signal System, coordinates construction projects with system requirements and re-times traffic signals.				
Streetlight Maintenance	3.00	850,558	-	850,558
This section maintains, repairs and replaces, as needed, all arterial roadway lighting within the county.				
Traffic Engineering/Studies	3.00	270,801	-	270,801
This section performs safety, operational, and signal studies. Prepares signing and pavement marking work orders. Reviews development permits and county roadway project construction plans. Collects data and compiles Annual Traffic Crash Reports and Quarterly Traffic County Reports.				
Locates	3.00	223,507	110,000	113,507
This section marks infrastructure for signal, streetlight and fiber optic cables on both County and State Roadways within 48 hours of request as directed under Florida Statute Chapter 566.				
Current Level of Service Budget	30.00	4,444,800	609,900	3,834,900

Growth Management Division

Operations

Traffic Operations Department (101)

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
• Inspect and identify 100% of street name signs for compliance with letter height requirement	100	100	100	100
• Replace & Upgrade 25% of signs that do not meet retroreflectivity requirements (approximately 500 signs)	100	100	100	100
• Respond to 90% of emergency signal repairs within 1 hour of receiving call (unconstrained target = 100%)	100	100	100	100
• Review/retune 25% of traffic signals annually to address fluctuating traffic volumes (unconstrained target=50% annually)	100	100	100	100
• Staff traffic control center 11 hours per day on business days (unconstrained 6am-7pm Monday thru Friday and 10 am-6pm on Saturday and Sunday)	100	100	100	100

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	2,104,348	2,156,600	2,084,300	2,238,700	-	2,238,700	3.8%
Operating Expense	2,113,417	2,086,100	2,033,500	2,086,100	-	2,086,100	0.0%
Capital Outlay	51,218	235,000	185,000	120,000	-	120,000	(48.9%)
Net Operating Budget	4,268,984	4,477,700	4,302,800	4,444,800	-	4,444,800	(0.7%)
Total Budget	4,268,984	4,477,700	4,302,800	4,444,800	-	4,444,800	(0.7%)
Total FTE	29.00	29.00	29.00	30.00	-	30.00	3.4%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	270,396	270,400	270,400	337,700	-	337,700	24.9%
Miscellaneous Revenues	71,402	92,200	96,900	92,200	-	92,200	0.0%
Reimb From Other Depts	111,828	154,500	110,000	180,000	-	180,000	16.5%
Net Cost Road and Bridge	3,815,359	3,960,600	3,825,500	3,834,900	-	3,834,900	(3.2%)
Total Funding	4,268,984	4,477,700	4,302,800	4,444,800	-	4,444,800	(0.7%)

Forecast FY 2013:

Overall department expenditures are anticipated to be in line with the adopted FY 13 budget. Capital outlay is forecast at \$185,000 and includes the replacement of one bucket truck, three new laptops for the traffic signal crews along with additional Trimble Juno Devices to assist with both accessing work orders while in the field and asset management.

Current FY 2014:

The personal service budget includes an increase for the Board approved employee compensation adjustment and the addition on one position transferred from the Stormwater Management Operations Department. Capital outlay reflects the replacement of one (1) vehicle at the cost of \$120,000. The Fleet Management Department had recommended 18 units be replaced at an estimated cost of \$494,000.

Revenues:

Intergovernmental revenues represent maintenance reimbursements of \$337,700 from the Florida Department of Transportation based upon eligible work performed along the right of way of certain State roads. Miscellaneous revenues includes insurance company refunds and lease agreement revenues. Reimbursements from other departments represent revenues collected for locate services.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

Operations

Street Lighting Districts Fund (760)

Mission Statement

To provide street lights to residential and commercial areas that do not meet the requirements for arterial level roadway lighting. Installation, maintenance & operation costs for the street lights will be paid for through the County Board approved taxing district that is established for that purpose.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Collier County Lighting District	-	636,000	636,000	-
Consolidation of all street lighting districts except Marco Island and Pelican Bay.				
Current Level of Service Budget	-	636,000	636,000	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	577,383	593,100	595,100	612,200	-	612,200	3.2%
Indirect Cost Reimburs	2,800	2,800	2,800	2,800	-	2,800	0.0%
Net Operating Budget	580,183	595,900	597,900	615,000	-	615,000	3.2%
Trans to Property Appraiser	4,816	4,900	4,900	4,900	-	4,900	0.0%
Trans to Tax Collector	10,977	12,000	12,000	16,100	-	16,100	34.2%
Total Budget	595,975	612,800	614,800	636,000	-	636,000	3.8%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	546,965	621,300	596,400	645,300	-	645,300	3.9%
Delinquent Ad Valorem Taxes	349	-	100	-	-	-	na
Miscellaneous Revenues	1,545	-	-	-	-	-	na
Interest/Misc	1,334	300	400	300	-	300	0.0%
Trans frm Property Appraiser	1,083	-	-	-	-	-	na
Trans frm Tax Collector	4,175	-	-	-	-	-	na
Carry Forward	81,000	22,300	40,500	22,600	-	22,600	1.3%
Less 5% Required By Law	-	(31,100)	-	(32,200)	-	(32,200)	3.5%
Total Funding	636,451	612,800	637,400	636,000	-	636,000	3.8%

Forecast FY 2013:

Overall department expenditures are anticipated to be in line with the adopted FY 13 budget. Electricity accounts for 95% of forecast expenditures.

Current FY 2014:

The FY 14 budget accounts for electricity (\$603,700) plus modest appropriations for street lighting maintenance and installation (\$5,000), general insurance (\$3,500) and indirect costs (\$2,800) as well as customary transfers to the Property Appraiser and Tax Collector. Purchase of electricity comprises the vast majority of programmed expenses.

Revenues:

Taxable value for this district totals \$3,956,415,218 which represents a 4% increase from last years value. The proposed millage neutral rate is 0.1631 per \$1,000 of taxable value which will raise \$645,300. This rate represents an increase above the rolled back rate which is .1578 per \$1,000 of taxable value. The funds cash position at the beginning of FY 2013 (9/30/12) totaled \$40,500 - a decrease of \$40,500 from 9/30/11. Levying the rolled back rate in an increasing taxable value environment does not generate sufficient revenue to cover the increasing cost of power, increasing lighting demands for safety purposes and the necessity to reverse the draw on fund balance.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

Operations

Metropolitan Planning Org MPO (128)

Mission Statement

Provide for the Metropolitan Planning Organization and other associated transportation management functions in Collier County as mandated by Federal, State and local laws (Federal Law: Title 23 USC; Federal Regulations: Title 23 CFR Part 450, Subpart C and 23 CFR Part 500, Subpart E; Florida Statute, Chapter 339.175 and Chapter 427,015, 49 CFR 27, 37, 38 and 29; Florida Statutes 316, 318, 322 and 427,015).

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration/Overhead	-	5,000	5,000	-
TD Plan Reinvestment	-	11,100	11,100	-
Commission of Transportation Disadvantage (TD) State excess revenues from the Transportation Disadvantage Planning unit reimbursement grant program to support any Transportation Disadvantage planning activities including personal services and operating.				
Reserves, Transfers, and Interest	-	22,200	22,200	-
Current Level of Service Budget	-	38,300	38,300	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	21,244	-	-	-	-	-	na
Operating Expense	115,693	-	238,900	16,100	-	16,100	na
Net Operating Budget	136,937	-	238,900	16,100	-	16,100	na
Reserves For Contingencies	-	5,000	-	22,200	-	22,200	344.0%
Total Budget	136,937	5,000	238,900	38,300	-	38,300	666.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	111,930	-	260,600	-	-	-	na
Interest/Misc	239	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	5,000	5,000	5,000	5,000	-	5,000	0.0%
Trans fm 711/712 Transp Grants	-	-	-	11,100	-	11,100	na
Carry Forward	40,900	-	(4,500)	22,200	-	22,200	na
Total Funding	158,069	5,000	261,100	38,300	-	38,300	666.0%

Notes:

The MPO annual budget like other grant funded budgets is approved by the Board of County Commissioners through the budget amendment process rather than the annual budget process. During the MPO's grant funding cycle of July 1, 2013 through June 30, 2014, staff anticipates grant funding will be awarded in the amount of \$533,400 from the Federal Highway Administration for planning and operations, \$106,900 from the Federal Transit Administration (Section 5303) for fixed route transit planning and \$23,600 from the Florida Commission of Transportation Disadvantaged (TD) Planning for paratransit planning.

Forecast FY 2013:

The current year funding cycle of grants are now administered in the Transportation Funds 711/712.

Current FY 2014:

As of FY 2011, TD Planning grant funds are received on a milestone reimbursement basis. As a result, excess revenues of \$11,100 have been reprogrammed into a separate project - TD Plan Reinvestment. These funds will be used to offset future costs for major plan updates (every five

Growth Management Division

Operations

Metropolitan Planning Org MPO (128)

years) that an annual award alone cannot support in full.

The adopted budget includes a small reserve of \$22,200 that is based on prior year fund balance carried forward. Upon review it has been determined that the fund balance is based on unpaid accounts receivable dating to 2005 and 2006. Accordingly, the basis of the fund balance shown on the accounting records is not available as a budgeted funding source. The fund balance carried forward and associated reserve budget will be removed from the budget by budget amendment.

Revenues:

MPO local funds are programmed at \$9,000 for lobbying or any other activities that cannot be funded with annual Federal and State revenues such as the preparation of resolutions in support of or opposition to Federal and State legislation. Due to a strict interpretation of what constitutes lobbying each member agency of the MPO has been asked to contribute \$1,000 per voting member for such activities. The BCC is requested to contribute \$5,000, while the City of Naples, City of Marco Island and Everglades City are requested to contribute \$2,000, \$1,000 and \$1,000, respectively, as approved by the MPO Board on May 14, 2010.

The transfer from the MSTD General Fund (111) of \$5,000 is subject to review by OMB prior to execution, only the amount spent, up to \$5,000 will be transferred. The transfer is budgeted in the MPO Operating Funds 128.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

Project Management

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	3,688,405	3,838,700	3,711,100	3,833,400	-	3,833,400	(0.1%)
Operating Expense	399,894	355,000	314,000	399,300	-	399,300	12.5%
Indirect Cost Reimburs	283,800	406,900	406,900	255,800	-	255,800	(37.1%)
Capital Outlay	11,758	-	1,300	104,500	-	104,500	na
Net Operating Budget	4,383,856	4,600,600	4,433,300	4,593,000	-	4,593,000	(0.2%)
Trans to Tax Collector	99,817	-	-	-	-	-	na
Trans to 113 Com Dev Fd	-	-	-	10,000	-	10,000	na
Reserves For Contingencies	-	23,900	-	4,700	-	4,700	(80.3%)
Reserve for Attrition	-	(58,300)	-	(57,600)	-	(57,600)	(1.2%)
Total Budget	4,483,673	4,566,200	4,433,300	4,550,100	-	4,550,100	(0.4%)

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Stormwater Management Operating Department (324)	1,177,875	1,254,000	1,188,200	1,218,600	-	1,218,600	(2.8%)
TDC Beach Renourishment/Pass Maintenance Admin. (185)	560,534	647,200	645,300	632,300	-	632,300	(2.3%)
Transportation Engineering Dept (312)	2,645,447	2,699,400	2,599,800	2,742,100	-	2,742,100	1.6%
Total Net Budget	4,383,856	4,600,600	4,433,300	4,593,000	-	4,593,000	(0.2%)
Total Transfers and Reserves	99,817	(34,400)	-	(42,900)	-	(42,900)	24.7%
Total Budget	4,483,673	4,566,200	4,433,300	4,550,100	-	4,550,100	(0.4%)

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	1,055	-	-	-	-	-	na
Interest/Misc	6,509	3,400	2,500	2,500	-	2,500	(26.5%)
Trans fm 001 Gen Fund	1,177,600	1,204,400	1,204,400	-	-	-	(100.0%)
Trans fm 195 TDC Cap Fd	726,000	647,100	571,600	643,300	-	643,300	(0.6%)
Trans fm 313 Gas Tax Cap Fd	2,629,700	2,546,300	2,546,300	2,655,800	-	2,655,800	4.3%
Trans fm 325 Stormwater Cap Fd	-	-	-	1,143,500	-	1,143,500	na
Carry Forward	203,800	165,100	213,600	105,100	-	105,100	(36.3%)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	4,744,664	4,566,200	4,538,400	4,550,100	-	4,550,100	(0.4%)

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Transportation Engineering Dept (312)	22.50	22.50	22.50	22.50	-	22.50	0.0%
Stormwater Management Operating Department (324)	11.50	11.50	11.50	10.50	-	10.50	(8.7%)
TDC Beach Renourishment/Pass Maintenance Admin. (185)	5.00	5.00	5.00	5.00	-	5.00	0.0%
Total FTE	39.00	39.00	39.00	38.00	-	38.00	(2.6%)

Growth Management Division

Project Management

Transportation Engineering Dept (312)

Mission Statement

Assist in planning, roadway design, roadway permitting, roadway construction, and miscellaneous special projects to meet service levels established by the County Growth Management Plan and established by budget approval actions of the Board of County Commissioners. To provide supervision, engineering, and coordination to ensure that the Department roadway projects are designed and constructed in a timely, efficient, and economical manner.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration/Overhead	5.00	530,870	-	530,870
This section provides management, administration and fiscal support for the Transportation Engineering and Construction Management (TECM) section which is necessary to support Capital Improvement Element (CIE) and Master Plan projects.				
Traffic Engineering/In-House Design	4.00	467,755	-	467,755
This section provides safety engineering analysis and enhancement of roadway and traffic safety through low cost in-house design projects. Staff also provides design of sidewalks and bus shelters.				
Roadway/Bridge Design Project Management	3.00	386,549	-	386,549
This section manages the consultant's design of highway and bridge projects, and provides oversight during construction and certification.				
Construction Engineering and Inspection (CEI)	7.00	809,071	-	809,071
The CEI section is responsible for construction inspection and management of roadway projects. Among the functions of this unit are project administration, scheduling, utilities, drainage, asphalt and earthwork inspections. Staff of this unit ensures that the work is done in accordance with plans and specifications. With reduced workload, CEI is being done with in-house staff at a considerable savings.				
Right-of-Way Acquisition	3.50	305,255	-	305,255
The Right-of-Way Acquisition section is responsible for acquiring parcels needed for roadway, sidewalk, and intersection improvement projects. The Right-of-Way Acquisition section also acquires the parcels needed for temporary construction easements or rights-of-entry and handles PUD developer commitments.				
General Overhead Costs	-	242,600	-	242,600
Includes the indirect service charge, insurance and IT interdepartmental billing paid to the General Fund.				
Reserves / Transfers	-	-37,400	2,704,700	-2,742,100
Current Level of Service Budget	22.50	2,704,700	2,704,700	-

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
• 50% of required parcels acquired by negotiation vs. condemnation	73	50	45	50
• Complete 100% of programmed design phases for 5-year work plan projects to meet construction schedules	100	100	100	100
• Deliver construction project within 10% of the project budget	100	100	100	100
• Deliver construction project within 20% of time schedule	100	100	100	100

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

**Project Management
Transportation Engineering Dept (312)**

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	2,196,625	2,255,300	2,190,600	2,298,700	-	2,298,700	1.9%
Operating Expense	279,765	239,900	205,000	216,600	-	216,600	(9.7%)
Indirect Cost Reimburs	157,300	204,200	204,200	155,800	-	155,800	(23.7%)
Capital Outlay	11,758	-	-	71,000	-	71,000	na
Net Operating Budget	2,645,447	2,699,400	2,599,800	2,742,100	-	2,742,100	1.6%
Reserves For Contingencies	-	-	-	2,000	-	2,000	na
Reserve for Attrition	-	(38,900)	-	(39,400)	-	(39,400)	1.3%
Total Budget	2,645,447	2,660,500	2,599,800	2,704,700	-	2,704,700	1.7%
Total FTE	22.50	22.50	22.50	22.50	-	22.50	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	1,046	-	-	-	-	-	na
Interest/Misc	3,039	2,900	2,000	2,000	-	2,000	(31.0%)
Trans fm 313 Gas Tax Cap Fd	2,629,700	2,546,300	2,546,300	2,655,800	-	2,655,800	4.3%
Carry Forward	147,800	111,400	98,500	47,000	-	47,000	(57.8%)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	2,781,585	2,660,500	2,646,800	2,704,700	-	2,704,700	1.7%

Forecast FY 2013:

Overall department expenditures are expected to be slightly under budget.

Current FY 2014:

The personal service budget includes an increase for the Board approved employee compensation adjustment. Capital Outlay increased by \$71,000 for the replacement of three (3) vehicles out of five (5) recommended for replacement by the Fleet Management Department.

Growth Management Division

Project Management Stormwater Management Operating Department (324)

Mission Statement

To provide integrated, well maintained stormwater management and flood protection systems which correct deficiencies in county owned and operated secondary and tertiary stormwater management facilities with the goals of flood control, natural system protection, water quality improvement and water supply sustainability.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Fiscal Support/Overhead	1.00	238,947	-	238,947
This program includes funding for a position that provides departmental fiscal support. In addition, all indirect service charges, insurance and IT interdepartmental billings are included as well.				
NPDES/GIS	2.00	211,653	-	211,653
This program provides for continued compliance with the federally mandated National Pollutant Discharge Elimination System (NPDES) permit for the County maintained Municipal Separate Storm Sewer System (MS4). This program also includes both the staff and equipment to develop, maintain and update the stormwater infrastructure inventory in a Geographical Information System (GIS) database.				
Stormwater Master Planning	1.00	133,408	-	133,408
This program provides long range planning effort which serves as the foundation for the future Stormwater Capital Improvement Program. Planning includes providing a comprehensive needs analysis, prioritizing potential projects considering joint funding opportunities, interagency coordination, public vetting and coordination with private development projects Growth Management Plan requirements and AUIR/CIE processes.				
Stormwater Capital Project/Consultant Management	2.00	220,807	-	220,807
This program provides management of Stormwater planning and design projects utilizing the services of professional consultants. This also encompasses managing the construction of larger capital improvement projects for the County's secondary Stormwater management systems to maintain, or improve, level of service for flood protection, water quality, and groundwater recharge.				
Construction Engineering and Inspection (CEI) Management	1.00	104,533	-	104,533
This position provides oversight and inspection services for Stormwater management capital improvement projects during construction and certification.				
Right-of-Way Acquisition	3.50	309,252	-	309,252
The Right-of-Way Acquisition section is responsible for acquiring parcels needed for Stormwater projects through negotiation and/or condemnation.				
Reserves / Transfers	-	-16,500	1,202,100	-1,218,600
Current Level of Service Budget	10.50	1,202,100	1,202,100	-

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

**Project Management
Stormwater Management Operating Department (324)**

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
Implement 100% of the approved work program to complete LASIP and to ensure that final project bids are let by permit expiration date in 2015 in conformance with permit requirements.	100	100	100	100

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	1,087,312	1,131,200	1,069,800	1,063,000	-	1,063,000	(6.0%)
Operating Expense	71,763	69,800	65,400	69,700	-	69,700	(0.1%)
Indirect Cost Reimburs	18,800	53,000	53,000	53,900	-	53,900	1.7%
Capital Outlay	-	-	-	32,000	-	32,000	na
Net Operating Budget	1,177,875	1,254,000	1,188,200	1,218,600	-	1,218,600	(2.8%)
Reserves For Contingencies	-	7,800	-	1,700	-	1,700	(78.2%)
Reserve for Attrition	-	(19,400)	-	(18,200)	-	(18,200)	(6.2%)
Total Budget	1,177,875	1,242,400	1,188,200	1,202,100	-	1,202,100	(3.2%)
Total FTE	11.50	11.50	11.50	10.50	-	10.50	(8.7%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	5	-	-	-	-	-	na
Interest/Misc	1,030	500	500	500	-	500	0.0%
Trans fm 001 Gen Fund	1,177,600	1,204,400	1,204,400	-	-	-	(100.0%)
Trans fm 325 Stormwater Cap Fd	-	-	-	1,143,500	-	1,143,500	na
Carry Forward	56,000	37,500	41,400	58,100	-	58,100	54.9%
Total Funding	1,234,635	1,242,400	1,246,300	1,202,100	-	1,202,100	(3.2%)

Forecast FY 2013:

Overall department expenditures are expected to be somewhat lower than budget due to savings from employee turnover.

Current FY 2014:

While the personal service budget includes an increase for the Board approved employee compensation adjustment, the personal services budget overall reflects a decrease due to a position transferred from this budget into Traffic Operations. Capital Outlay includes funding of \$32,000 for the replacement of one (1) out of two (2) vehicles recommended for replacement by the Fleet Management Department.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Growth Management Division

Project Management

TDC Beach Renourishment/Pass Maintenance Admin. (185)

Mission Statement

To provide TDC beach and pass program management, project administration, engineering, monitoring and project management.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
TDC Beach Engineering	5.00	632,300	632,300	-
Project engineering and management of beach renourishment and maintenance projects as well as beach and pass monitoring.				
Reserves / Transfers/Interest	-	11,000	11,000	-
Current Level of Service Budget	5.00	643,300	643,300	-
Program Enhancements	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Expanded Services Budget	-	-	-	-
Total Adopted Budget	5.00	643,300	643,300	-

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
Beach Project Management Costs less than or equal to 15% of TDC Category A Revenue	8.90	9.02	8.71	9.71

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	404,468	452,200	450,700	471,700	-	471,700	4.3%
Operating Expense	48,366	45,300	43,600	113,000	-	113,000	149.4%
Indirect Cost Reimburs	107,700	149,700	149,700	46,100	-	46,100	(69.2%)
Capital Outlay	-	-	1,300	1,500	-	1,500	na
Net Operating Budget	560,534	647,200	645,300	632,300	-	632,300	(2.3%)
Trans to Tax Collector	99,817	-	-	-	-	-	na
Trans to 113 Com Dev Fd	-	-	-	10,000	-	10,000	na
Reserves For Contingencies	-	16,100	-	1,000	-	1,000	(93.8%)
Total Budget	660,351	663,300	645,300	643,300	-	643,300	(3.0%)
Total FTE	5.00	5.00	5.00	5.00	-	5.00	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	4	-	-	-	-	-	na
Interest/Misc	2,440	-	-	-	-	-	na
Trans fm 195 TDC Cap Fd	726,000	647,100	571,600	643,300	-	643,300	(0.6%)
Carry Forward	-	16,200	73,700	-	-	-	(100.0%)
Total Funding	728,444	663,300	645,300	643,300	-	643,300	(3.0%)

Notes:

To aid accountability and grant compliance, in FY 12 this budget was separated from TDC Beach Capital Fund (195). TDC Beach Renourishment/Pass Maintenance Administration Fund (185) provides for TDC beach renourishment and pass project administration, engineering, monitoring and project management. Budgeted projects are summarized on the Beach Renourishment/Pass Maintenance Capital Fund (195).

Growth Management Division

Project Management

TDC Beach Renourishment/Pass Maintenance Admin. (185)

Forecast FY 2013:

Overall department expenditures are expected to be in line with the adopted FY 13 budget. The replacement of a computer is reflected in the forecast for capital outlay.

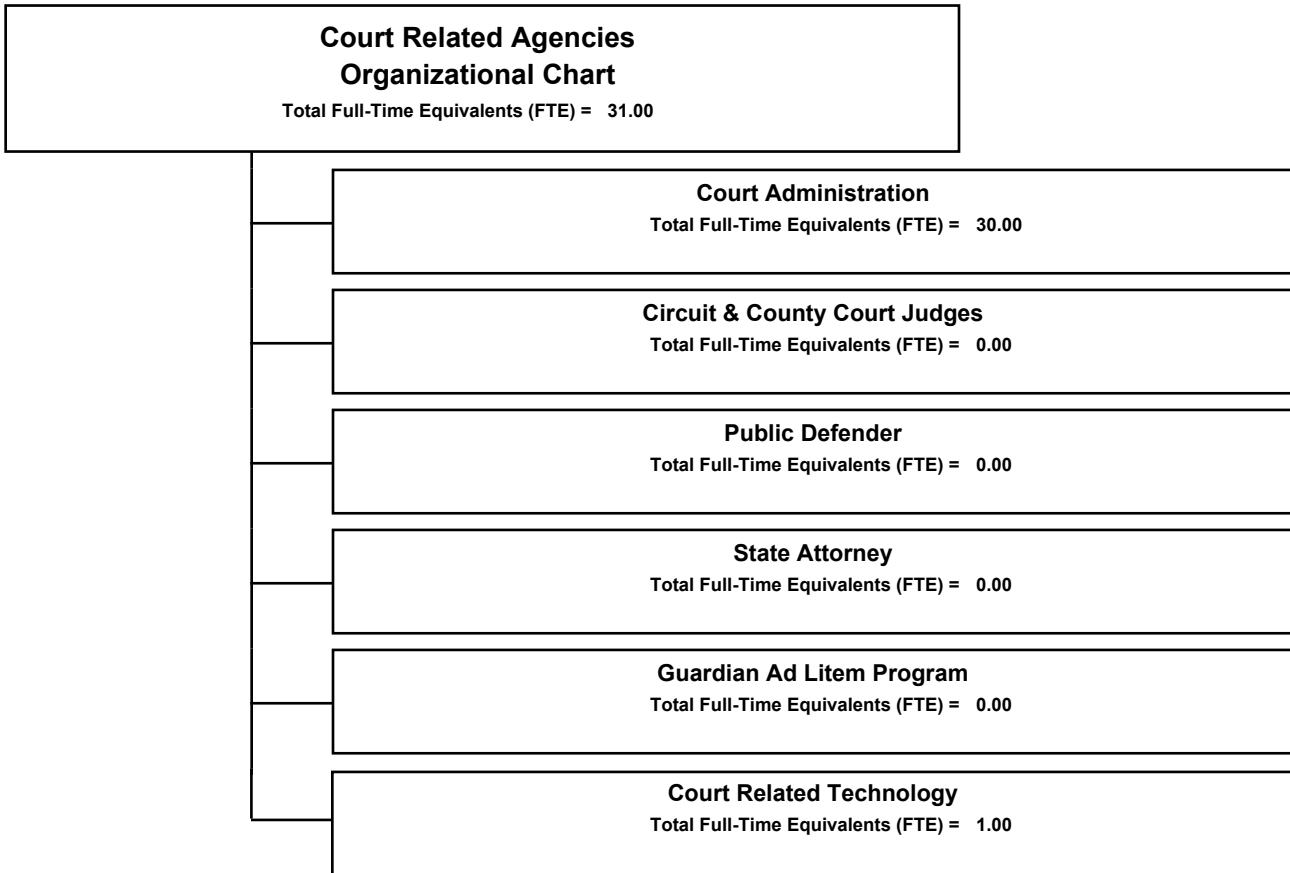
Current FY 2014:

The FY 14 budget includes a personal service budget adjustment for the Board approved compensation adjustment. Other changes include the addition of rent payments for office space in the Development Services Building on North Horseshoe Drive as well as an allocated charge of \$70,000 for Financial support provided by Growth Management staff funded from Transportation Fund (101). A substantial reduction in the indirect service charge offsets the impact of these added overhead costs. A replacement computer is included in the requested budget.

Revenues:

Funding for this program is provided by Category "A" Tourist Development Tax funds transferred from TDC Beach Renourishment/Pass Maintenance Fund (195). The transfer is consistent with the level of funding required to balance the expenditure budget.

Court Related Agencies



Court Related Agencies

The Court Related Agencies include departments that provide judicial operations for both Circuit and County Courts and Programs. The departments include Court Administration, Probation, facility and operation costs for the State Attorney's Office, Public Defender, Guardian Ad Litem, Electronic Court Reporter, Circuit and County Judges. Also included are the Public Guardianship Program, the Drug Abuse Trust Fund, and the Teen Court Program. The total appropriation for FY 2014, including transfers and reserves, is \$4,532,300.

Court costs are funded with general fund revenue, court fees, surcharges on traffic violations, and probation fees. The County is mandated by Section 14 of Article V of the State Constitution to fund the following costs of the circuit and county courts, public defender's offices, state attorney's offices, guardian ad litem offices, and the offices of the clerk of the circuit and county courts performing court-related functions:

1. Facilities – construction, lease, maintenance, and security of: buildings and office space, appurtenant equipment and furnishings, structures, real estate, easements, and parking facilities.
2. Utilities – electricity, gas, water and wastewater services and systems, storm water services and systems, sewer services and systems, all associated costs and fees, and mitigation of environmental impacts.
3. Communication services – telephone system infrastructure, maintenance, facsimile equipment, wireless communications, cellular telephones, pagers, video conferencing equipment and line charges, local carrier service, and local and long distance toll charges.
4. Computer network systems and equipment – computer hardware and software, modems, printers, wiring, network connections, maintenance, support staff or services, training, supplies, and line charges.
5. Courier messenger and subpoena services.
6. Auxiliary aids and services which are necessary to ensure access to the courts for qualified individuals with a disability.

Ordinance 09-41 adopted by the Board of County Commissioners on July 28, 2009 as authorized by s. 318.18(13)(a) F.S., provides for a \$30 surcharge for those non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and certain criminal violations enumerated in Section 318.17, Florida Statutes, will provide the County with an estimated \$1,090,000 in revenue for FY 2014. This revenue is designated for capital improvements to Courthouse buildings and facilities.

Ordinance 04-42, adopted by the Board of County Commissioners on June 22, 2004 as authorized by s. 939.185 F.S., provides for a \$65 court cost fee when a person pleads guilty or nolo contendere to, or found guilty of, any felony, misdemeanor, or criminal traffic offense under the laws of the State of Florida, will provide the County with an estimated \$276,000 in revenue for FY 2014. This revenue will be divided equally among four (4) court related programs: Innovative Court Programs, Teen Court, Law Library, and Legal Aid.

The Court Related Technology Fund (178) receives a \$2 per page service charge collected for recording documents or instruments as listed in s.28.222 F.S. These funds are used to support court-related technology throughout the various entities of the Court. The FY 2014 budget is anticipated to provide \$750,000 in revenues.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Court Related Agencies

Division Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	2,026,378	2,104,200	2,074,900	2,143,300	-	2,143,300	1.9%
Operating Expense	1,498,728	1,722,100	1,643,200	1,709,100	-	1,709,100	(0.8%)
Indirect Cost Reimburs	9,700	9,900	9,900	15,900	-	15,900	60.6%
Capital Outlay	20,250	55,300	74,700	95,700	-	95,700	73.1%
Remittances	-	3,000	3,000	3,000	-	3,000	0.0%
Total Net Budget	3,555,055	3,894,500	3,805,700	3,967,000	-	3,967,000	1.9 %
Trans to 171 Teen Court	11,100	3,000	8,200	17,000	-	17,000	466.7%
Trans to 192 Court Innov	99,400	127,600	127,600	115,600	-	115,600	(9.4%)
Reserves For Contingencies	-	64,900	-	48,000	-	48,000	(26.0%)
Reserves For Capital	-	158,200	-	416,900	-	416,900	163.5%
Reserve for Attrition	-	(23,400)	-	(32,200)	-	(32,200)	37.6%
Total Budget	3,665,555	4,224,800	3,941,500	4,532,300	-	4,532,300	7.3%

Appropriations by Department	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Court Administration	2,519,545	2,651,400	2,570,900	2,588,500	-	2,588,500	(2.4%)
Circuit & County Court Judges	31,586	57,500	48,000	57,500	-	57,500	0.0%
Public Defender	174,532	184,900	184,500	184,500	-	184,500	(0.2%)
State Attorney	245,968	258,300	257,600	252,700	-	252,700	(2.2%)
Guardian Ad Litem Program	1,000	2,000	2,000	2,000	-	2,000	0.0%
Court Related Technology	582,425	740,400	742,700	881,800	-	881,800	19.1%
Total Net Budget	3,555,055	3,894,500	3,805,700	3,967,000	-	3,967,000	1.9%
Court Administration	110,500	135,000	135,800	104,500	-	104,500	(22.6%)
Court Related Technology	-	195,300	-	460,800	-	460,800	135.9%
Total Transfers and Reserves	110,500	330,300	135,800	565,300	-	565,300	71.1%
Total Budget	3,665,555	4,224,800	3,941,500	4,532,300	-	4,532,300	7.3%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Court Related Agencies

Division Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	969,821	828,000	964,000	964,000	-	964,000	16.4%
Fines & Forfeitures	1,166,213	1,193,500	1,082,000	1,082,000	-	1,082,000	(9.3%)
Miscellaneous Revenues	4,232	-	10,800	-	-	-	na
Interest/Misc	7,993	4,800	4,600	4,900	-	4,900	2.1%
Net Cost General Fund	453,036	502,700	492,100	496,700	-	496,700	(1.2%)
Trans fm 001 Gen Fund	1,131,900	955,600	955,600	1,241,200	-	1,241,200	29.9%
Trans fm 681 Court Admin	110,500	130,600	135,800	132,600	-	132,600	1.5%
Carry Forward	847,200	711,100	1,010,000	713,400	-	713,400	0.3%
Less 5% Required By Law	-	(101,500)	-	(102,500)	-	(102,500)	1.0%
Total Funding	4,690,895	4,224,800	4,654,900	4,532,300	-	4,532,300	7.3%

Division Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Court Administration	30.75	30.75	31.00	30.00	-	30.00	(2.4%)
Court Related Technology	-	-	-	1.00	-	1.00	na
Total FTE	30.75	30.75	31.00	31.00	-	31.00	0.8%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Court Related Agencies

Court Administration

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	2,026,378	2,104,200	2,074,900	2,080,100	-	2,080,100	(1.1%)
Operating Expense	493,167	539,200	491,500	500,400	-	500,400	(7.2%)
Capital Outlay	-	5,000	1,500	5,000	-	5,000	0.0%
Remittances	-	3,000	3,000	3,000	-	3,000	0.0%
Net Operating Budget	2,519,545	2,651,400	2,570,900	2,588,500	-	2,588,500	(2.4%)
Trans to 171 Teen Court	11,100	3,000	8,200	17,000	-	17,000	466.7%
Trans to 192 Court Innov	99,400	127,600	127,600	115,600	-	115,600	(9.4%)
Reserves For Contingencies	-	27,800	-	4,100	-	4,100	(85.3%)
Reserve for Attrition	-	(23,400)	-	(32,200)	-	(32,200)	37.6%
Total Budget	2,630,045	2,786,400	2,706,700	2,693,000	-	2,693,000	(3.4%)

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Court Innovations (192)	189,800	193,000	193,000	193,000	-	193,000	0.0%
Court Operations (681)	744,703	780,900	734,500	688,000	-	688,000	(11.9%)
Court Related Costs (681)	2,882	5,600	3,100	3,100	-	3,100	(44.6%)
Law Library Fund (640)	64,273	69,300	69,300	68,800	-	68,800	(0.7%)
Parole & Probation (681)	1,443,415	1,521,100	1,490,500	1,553,100	-	1,553,100	2.1%
Teen Court Fund (171)	74,472	81,500	80,500	82,500	-	82,500	1.2%
Total Net Budget	2,519,545	2,651,400	2,570,900	2,588,500	-	2,588,500	(2.4%)
Total Transfers and Reserves	110,500	135,000	135,800	104,500	-	104,500	(22.6%)
Total Budget	2,630,045	2,786,400	2,706,700	2,693,000	-	2,693,000	(3.4%)

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	215,319	228,000	214,000	214,000	-	214,000	(6.1%)
Fines & Forfeitures	1,166,163	1,193,500	1,082,000	1,082,000	-	1,082,000	(9.3%)
Miscellaneous Revenues	3,939	-	10,800	-	-	-	na
Interest/Misc	4,276	1,600	1,600	1,900	-	1,900	18.8%
Trans fm 001 Gen Fund	1,131,900	955,600	955,600	1,241,200	-	1,241,200	29.9%
Trans fm 681 Court Admin	110,500	130,600	135,800	132,600	-	132,600	1.5%
Carry Forward	406,500	348,400	393,200	86,300	-	86,300	(75.2%)
Less 5% Required By Law	-	(71,300)	-	(65,000)	-	(65,000)	(8.8%)
Total Funding	3,038,597	2,786,400	2,793,000	2,693,000	-	2,693,000	(3.4%)

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Court Operations (681)	8.75	8.75	9.00	8.00	-	8.00	(8.6%)
Parole & Probation (681)	21.00	21.00	21.00	21.00	-	21.00	0.0%
Teen Court Fund (171)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Total FTE	30.75	30.75	31.00	30.00	-	30.00	(2.4%)

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Court Related Agencies

**Court Administration
Court Operations (681)**

Mission Statement

To provide effective and efficient services to the Judiciary and all those involved in the Court System in Collier County.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration/Overhead	8.00	686,200	1,900	684,300
<p>Court Administration staff is required to properly administer all courtroom operations. To maintain current levels of service to the citizens of Collier County, the Administrative Judge needs to maintain clerical staff to assist in courtroom operations and work with county and circuit departments on court related issues. This includes, but is not limited to: courtroom operations, building maintenance, BCC and budget issues, purchasing and finance issues, and some court costs. Court costs include Court Reporter costs, Court Appointed Attorney costs, and expert and regular witness costs.</p>				
Court Related Programs	-	1,800	-	1,800
<p>These programs include the Citizen's Foster Care Review Panel, which provides a valuable service to the Juvenile/Family Law area.</p>				
Reserves and Transfers	-	100,400	1,253,700	-1,153,300
Current Level of Service Budget	8.00	788,400	1,255,600	-467,200

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	569,691	583,900	566,500	516,400	-	516,400	(11.6%)
Operating Expense	175,013	192,000	166,500	166,600	-	166,600	(13.2%)
Capital Outlay	-	5,000	1,500	5,000	-	5,000	0.0%
Net Operating Budget	744,703	780,900	734,500	688,000	-	688,000	(11.9%)
Trans to 171 Teen Court	11,100	3,000	8,200	17,000	-	17,000	466.7%
Trans to 192 Court Innov	99,400	127,600	127,600	115,600	-	115,600	(9.4%)
Reserves For Contingencies	-	18,100	-	-	-	-	(100.0%)
Reserve for Attrition	-	(23,400)	-	(32,200)	-	(32,200)	37.6%
Total Budget	855,203	906,200	870,300	788,400	-	788,400	(13.0%)
Total FTE	8.75	8.75	9.00	8.00	-	8.00	(8.6%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	3,903	-	10,800	-	-	-	na
Interest/Misc	3,085	1,600	1,600	1,900	-	1,900	18.8%
Trans fm 001 Gen Fund	1,131,900	955,600	955,600	1,241,200	-	1,241,200	29.9%
Carry Forward	380,800	333,400	373,900	67,000	-	67,000	(79.9%)
Less 5% Required By Law	-	(60,200)	-	(54,500)	-	(54,500)	(9.5%)
Total Funding	1,519,688	1,230,400	1,341,900	1,255,600	-	1,255,600	2.0%

Forecast FY 2013:

Personal services are expected to be less than the adopted budget due to a long-time employee retiring and the replacement personnel was brought on at entry level. Additionally, via Board approval on January 22, 2013, Agenda Item 16J3, one employee was approved to be increased to full-time in lieu of 32 hours per week, thus the .25 increase in FTE during the current year. There were also some savings in electricity.

Court Related Agencies

Court Administration

Court Operations (681)

Court Administration has been providing financial support to Teen Court and this transfer will be increased via budget amendment from the planned level of \$3,000 to \$8,200. The transfer to Public Guardianship Program in the amount of \$127,600 will remain on target with the adopted amount.

Current FY 2014:

Personal services decrease is due to a full-year effect of the long-term employee leaving and being replaced by a new employee at entry level. Additionally, one (1) FTE was transferred to Court Related Technology Fund (178). The employee is wholly dedicated to Information Technology support and is eligible to be funded there.

Transfer to (171) Teen Court in the amount of \$17,000 covers the shortfall in funding due to the continued decline of the \$65 (Article V) revenues. Transfer to (192) Court Innovations decreased from prior year due to the residual transfer from Teen Court (171) at the end of the prior year.

Revenues:

The General Fund transfer increased for several reasons. In FY 2013, Courts Administration voluntarily reduced their transfer from the General Fund by \$176,300 in order to assist other agencies within Courts and Related Agencies to meet budget compliance. The carryforward at that time was sufficient to allow the department to do this and revenues from probation services were sufficient. Cases being supervised dropped during the FY 13 and are projected to remain at a lower level for FY 14, creating a decrease in this revenue and thus the need for additional General Fund support. A final factor is the continued support by Court Administration Fund 681 to the Teen Court and Guardianship programs that are supported by the \$65 Fee, which continues to decline.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Court Related Agencies

**Court Administration
Court Related Costs (681)**

Mission Statement

Provide funding for court related costs mandated by the State of Florida.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Mandated Court Costs	-	3,100	-	3,100
Provide funding for mandated court costs				
Current Level of Service Budget	-	3,100	-	3,100

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	2,882	5,600	3,100	3,100	-	3,100	(44.6%)
Net Operating Budget	2,882	5,600	3,100	3,100	-	3,100	(44.6%)
Total Budget	2,882	5,600	3,100	3,100	-	3,100	(44.6%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
							0.0%
Total Funding							0.0%

Current FY 2014:

Expenses are for storage of Court Reporter Records.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Court Related Agencies

**Court Administration
Parole & Probation (681)**

Mission Statement

To provide quality rehabilitative supervision and direction to all defendants placed on probation verifying that they comply with court imposed sanctions and conform to social norms, to effectively maintain a large caseload and serve the judiciary, and abide by established case law and Florida Statutes in the performance of duties.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration/Overhead	18.00	1,321,688	1,089,000	232,688
Provide supervision to sentenced misdemeanor defendants placed on probation, including court ordered intensive supervision in the community, maintenance of a Community Service Program, and monitoring offender compliance with public service placements. Arrest and/or issue warrants on probation violators. Monitor collection and distribution of restitution payments by court ordered probationers to victims.				
Support Services	3.00	231,412	-	231,412
Provide minimal phone coverage, customer service and technical support to Naples and Immokalee offices, necessary to handle rising and more complex caseloads.				
Current Level of Service Budget	21.00	1,553,100	1,089,000	464,100

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
Average Cases Supervised Monthly	1,823	1,900	1,726	1,900
Cases on Supervised Probation	3,030	3,600	2,899	3,200
Warrants Issued (Annual)	1,676	1,600	1,600	1,650

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	1,384,535	1,445,200	1,433,300	1,486,600	-	1,486,600	2.9%
Operating Expense	58,879	75,900	57,200	66,500	-	66,500	(12.4%)
Net Operating Budget	1,443,415	1,521,100	1,490,500	1,553,100	-	1,553,100	2.1%
Total Budget	1,443,415	1,521,100	1,490,500	1,553,100	-	1,553,100	2.1%
Total FTE	21.00	21.00	21.00	21.00	-	21.00	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	144,765	155,000	145,000	145,000	-	145,000	(6.5%)
Fines & Forfeitures	1,025,056	1,047,500	944,000	944,000	-	944,000	(9.9%)
Miscellaneous Revenues	36	-	-	-	-	-	na
Total Funding	1,169,858	1,202,500	1,089,000	1,089,000	-	1,089,000	(9.4%)

Forecast FY 2013:

Personal Services are slightly below target due to attrition of an employee during the year.

Operating costs reflect cost containment measures of the Department primarily in training and associated travel.

Current FY 2014:

Personal Services increase is due to increased rates for retirement contribution and health insurance premiums.

Court Related Agencies

Court Administration

Parole & Probation (681)

Operating expenses were reduced as a lease for IT equipment was moved to the Information Technology Fee Fund (178). Additionally, Fleet charges were reduced because the department voluntarily turned in a vehicle in the prior year and does not plan on replacing it.

Revenues:

The cases supervised by the Probation department have decreased and as a conservative measure, are being budgeted at the same level as the FY 13 forecast.

**Collier County Government
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Court Related Agencies

**Court Administration
Court Innovations (192)**

Mission Statement

Provide guardianship services to indigent, incapacitated adults.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Guardianship Services	-	193,000	193,000	-
Through a contract, guardianship services are provided to incapacitated, indigent adults.				
Current Level of Service Budget	-	193,000	193,000	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	189,800	193,000	193,000	193,000	-	193,000	0.0%
Net Operating Budget	189,800	193,000	193,000	193,000	-	193,000	0.0%
Reserves For Contingencies	-	4,900	-	-	-	-	(100.0%)
Total Budget	189,800	197,900	193,000	193,000	-	193,000	(2.5%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Fines & Forfeitures	70,553	73,000	69,000	69,000	-	69,000	(5.5%)
Interest/Misc	72	-	-	-	-	-	na
Trans fm 681 Court Admin	99,400	127,600	127,600	115,600	-	115,600	(9.4%)
Carry Forward	16,700	1,000	8,300	11,900	-	11,900	1,090.0%
Less 5% Required By Law	-	(3,700)	-	(3,500)	-	(3,500)	(5.4%)
Total Funding	186,725	197,900	204,900	193,000	-	193,000	(2.5%)

Notes:

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. The source of this revenue is an additional court cost of \$65 when a person pleads guilty or no contest or is found guilty of any felony, misdemeanor, or criminal traffic offense in Florida. Twenty-five percent (25%) of this amount is allocated to fund innovative court programs.

Collier County pays for the management of 80 wards per month with this program, directly to the local Guardianship Office. This is not a mandated program, however, the Chief Judge has determined this program to be a necessity to our Community.

Forecast FY 2013:

Revenue is based upon actual collections received through April 2013. As discussed throughout the Courts and Related Agencies budget, fines and forfeitures revenues have been declining since FY 2007. Unlike other areas of the Agency, however, the \$65 fee is not showing any signs of rebound and in fact, is not expected to meet current year budget. Per County Ordinance 04-42, any funds remaining in Teen Court (171), Law Library (640), and/or the Legal Aid Society (652) are to be returned to the Court Innovations Fund (192). There are no planned residual transfers from any of these funds as the current revenues are not sufficient to support their level of service. Carryforward is higher than planned as the balance of a transfer received in Teen Court Fund (171) in the prior year was transferred to this fund.

Current FY 2014:

Funding for the Public Guardianship program has been held consistent with the prior years as the program serves a fixed number of clients.

Revenues:

Collections of the \$65 fee that supports this program has decreased by 64% since FY 2007. To off-set this decrease, a transfer to cover the shortage is budgeted in the amount of \$115,600 from Court Administration Fund (681), which is a 9.4% decrease from the prior year. The decrease is due to the increase in carryforward. Court Administration's funding is from Probation fees and the balance is from a General Fund (001) transfer.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Court Related Agencies

**Court Administration
Teen Court Fund (171)**

Mission Statement

To provide a diversionary program for first-time juvenile misdemeanor offenders and court education programs for student volunteers.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration/Overhead	1.00	79,500	79,500	-
The program operates with a coordinator and volunteers to provide a diversionary program for first-time juvenile misdemeanor offenders and uses peer jurors. Court education programs for student volunteers are also provided.				
Scholarships	-	3,000	3,000	-
College scholarships in the amount of \$1,000 are competitively awarded to 3 of the students who are Teen Court participants.				
Current Level of Service Budget	1.00	82,500	82,500	-

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
Number of Adult Volunteer Hours	283	300	256	300
Number of Adult Volunteers	31	25	31	25
Number of Cases Conducted by Teen Court	97	100	80	100
Number of Cases Declined by Teen Court	13	12	10	12
Number of Student Volunteer Hours	4,157	4,000	5,693	4,400
Number of Student Volunteers	169	173	169	173

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	72,152	75,100	75,100	77,100	-	77,100	2.7%
Operating Expense	2,320	3,400	2,400	2,400	-	2,400	(29.4%)
Remittances	-	3,000	3,000	3,000	-	3,000	0.0%
Net Operating Budget	74,472	81,500	80,500	82,500	-	82,500	1.2%
Reserves For Contingencies	-	700	-	-	-	-	(100.0%)
Total Budget	74,472	82,200	80,500	82,500	-	82,500	0.4%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Fines & Forfeitures	70,554	73,000	69,000	69,000	-	69,000	(5.5%)
Interest/Misc	1,038	-	-	-	-	-	na
Trans fm 681 Court Admin	11,100	3,000	8,200	17,000	-	17,000	466.7%
Carry Forward	4,400	9,900	3,300	-	-	-	(100.0%)
Less 5% Required By Law	-	(3,700)	-	(3,500)	-	(3,500)	(5.4%)
Total Funding	87,092	82,200	80,500	82,500	-	82,500	0.4%

Notes:

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. This revenue is an additional court cost of \$65 when a person pleads guilty or no contest or is found guilty of any felony, misdemeanor, or criminal traffic offense in Florida. Twenty-five percent (25%) of this amount is allocated to fund juvenile programs. In the past, Teen Court and Juvenile Assessment Centers were allocated twelve and a half percent (12.5%) each. On June 22, 2010 via Board Agenda Item 16J5, Teen Court will receive the full twenty-five percent (25%) until further action is taken.

Court Related Agencies

Court Administration Teen Court Fund (171)

Forecast FY 2013:

Revenue is based upon actual collections received through April 2013 and is not expected to meet target. As discussed above, the fines associated with this revenue stream are based upon criminal traffic offenses and actual criminal traffic offenders have decreased in numbers.

An increase in the transfer from Court Administration Fund 681 from \$3,000 to \$8,200 is planned to cover the shortfall in revenues and carryforward. The residual amount in the fund was transferred to Court Innovations, Fund 192 at year-end, resulting in a reduced carryforward available for Teen Court. As a result of this, the transfer to Fund 192, Court Innovations from Court Administration Fund 681 will decrease in FY 2014.

Current FY 2014:

Operating expenses include funding for the Teen Court coordinator, minimal operating costs for maintenance of the program and three \$1,000 Scholarships to be awarded to program participants.

Revenues:

Current revenue budget is a full 25% of the \$65 Fee instead of 12.5% as in the past. The Sheriff has implemented a program change within his Department that is providing guidance for these at-risk teens without the need for the 12.5% of court costs previously allocated to the Juvenile Justice Center.

A transfer from Court Administration (681) in the amount of \$17,000 is needed to keep the program active as the \$65 fee continues to decline.

**Collier County Government
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Court Related Agencies

**Court Administration
Drug Abuse Trust Fund (616)**

Mission Statement

Imposition by the courts of additional assessment against drug offenders, pursuant to F.S. 938.23 and F.S. 893.165, in an amount up to the amount of the fine imposed.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Reserves/Transfers	-	4,100	4,100	-
Current Level of Service Budget	-	4,100	4,100	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Reserves For Contingencies	-	4,100	-	4,100	-	4,100	0.0%
Total Budget	-	4,100	-	4,100	-	4,100	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	27	-	-	-	-	-	na
Carry Forward	4,100	4,100	4,100	4,100	-	4,100	0.0%
Total Funding	4,127	4,100	4,100	4,100	-	4,100	0.0%

Forecast FY 2013:

No remittances are forecast as no request for funding has been received by the County. Similarly, no revenues are anticipated.

Current FY 2014:

Residual cash contained in this fund is budgeted in reserves.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Court Related Agencies

**Court Administration
Law Library Fund (640)**

Mission Statement

To provide legal materials to the legal community and the public.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Law Library	-	68,800	68,800	-
Current Level of Service Budget	-	68,800	68,800	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	64,273	69,300	69,300	68,800	-	68,800	(0.7%)
Net Operating Budget	64,273	69,300	69,300	68,800	-	68,800	(0.7%)
Total Budget	64,273	69,300	69,300	68,800	-	68,800	(0.7%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	70,554	73,000	69,000	69,000	-	69,000	(5.5%)
Interest/Misc	54	-	-	-	-	-	na
Carry Forward	500	-	3,600	3,300	-	3,300	na
Less 5% Required By Law	-	(3,700)	-	(3,500)	-	(3,500)	(5.4%)
Total Funding	71,108	69,300	72,600	68,800	-	68,800	(0.7%)

Notes:

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. The Law Library receives one-quarter of this fine to fund their operations.

Forecast FY 2013:

Revenues from the \$65 court cost fee are based upon actual collections received through April 2013 and are expected to fall short of the adopted budget by \$4,000.

Current FY 2014:

The request from the Law Library for operating costs of \$74,300 cannot be fully funded as the revenue source that supports this function is anticipated to be less than the request.

The costs include funding for staff, books, utilities and electronic Westlaw access.

Revenues:

Article V revenues have experienced declines since FY 2007 and are still declining. The FY 2014 budget has been established at the same level as the FY 2013 forecast, which is a 5.5% decrease.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Court Related Agencies

Circuit & County Court Judges

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	31,586	57,500	48,000	57,500	-	57,500	0.0%
Net Operating Budget	31,586	57,500	48,000	57,500	-	57,500	0.0%
Total Budget	31,586	57,500	48,000	57,500	-	57,500	0.0%

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Circuit Court Judges (001)	21,550	34,700	29,800	34,700	-	34,700	0.0%
County Court Judges (001)	10,036	22,800	18,200	22,800	-	22,800	0.0%
Total Net Budget	31,586	57,500	48,000	57,500	-	57,500	0.0%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	31,586	57,500	48,000	57,500	-	57,500	0.0%

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Fines & Forfeitures	50	-	-	-	-	-	na
Net Cost General Fund	31,536	57,500	48,000	57,500	-	57,500	0.0%
Total Funding	31,586	57,500	48,000	57,500	-	57,500	0.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Court Related Agencies

Circuit & County Court Judges

Circuit Court Judges (001)

Mission Statement

Judge Brodie, Judge Hardt, Judge Pivacek and Judge Hayes will handle 25% each of General Civil cases including Foreclosures, Probate and Guardianships. Judge Shenko and Judge Mañalich will handle 50% each of Criminal and Domestic Violence cases. Judge Greider will handle 100% of Juvenile Delinquency and 50% of Domestic Relations/Family cases. Judge Krier will handle 100% of Juvenile Dependency, 50% of Domestic Relations/Family cases and 100% of Truancy Court.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Operating Costs	-	34,700	-	34,700
<p>Counties are required to provide and maintain office space, utilities, basic communication services, and security for Circuit Court Judges. This budget provides for incidental expenses incurred by the Circuit Court Judges.</p>				
Current Level of Service Budget	-	34,700	-	34,700

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	21,550	34,700	29,800	34,700	-	34,700	0.0%
Net Operating Budget	21,550	34,700	29,800	34,700	-	34,700	0.0%
Total Budget	21,550	34,700	29,800	34,700	-	34,700	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Net Cost General Fund	21,550	34,700	29,800	34,700	-	34,700	0.0%
Total Funding	21,550	34,700	29,800	34,700	-	34,700	0.0%

Current FY 2014:

Operating costs for the Circuit Court Judges include minor operating expenses split among the various Judges.

All other costs such as office space, utilities, communication services and security are paid for by Collier County Facilities Department.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Court Related Agencies

Circuit & County Court Judges

County Court Judges (001)

Mission Statement

All County Judges will handle one sixth of Criminal and County Civil/Small Claims cases for Naples and Immokalee. All of Judge Martin's domestic violence cases go to Judge Murphy and any cases involving Jerry Berry, Donald Day and/or Shannon McFee will be randomly distributed to the other five (5) Judges. Judge Martin will handle 100% of Mental Health Court and 100% of Adult Drug Court.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Operating Costs	-	22,800	-	22,800
<p>Counties are required to provide and maintain office space, utilities, basic communication services, and security for County Court Judges. This budget provides for incidental expenses incurred by the County Court Judges.</p>				
Current Level of Service Budget	-	22,800	-	22,800

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	10,036	22,800	18,200	22,800	-	22,800	0.0%
Net Operating Budget	10,036	22,800	18,200	22,800	-	22,800	0.0%
Total Budget	10,036	22,800	18,200	22,800	-	22,800	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Fines & Forfeitures	50	-	-	-	-	-	na
Net Cost General Fund	9,986	22,800	18,200	22,800	-	22,800	0.0%
Total Funding	10,036	22,800	18,200	22,800	-	22,800	0.0%

Current FY 2014:

Operating costs for the County Court Judges include minor operating expenses split among the various Judges.

All other costs such as office space, utilities, communication services and security are paid for by Collier County Facilities Department.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Court Related Agencies

Public Defender

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	174,532	184,900	184,500	184,500	-	184,500	(0.2%)
Net Operating Budget	174,532	184,900	184,500	184,500	-	184,500	(0.2%)
Total Budget	174,532	184,900	184,500	184,500	-	184,500	(0.2%)

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Public Defender (001)	174,532	184,900	184,500	184,500	-	184,500	(0.2%)
Total Net Budget	174,532	184,900	184,500	184,500	-	184,500	(0.2%)
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	174,532	184,900	184,500	184,500	-	184,500	(0.2%)

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Net Cost General Fund	174,532	184,900	184,500	184,500	-	184,500	(0.2%)
Total Funding	174,532	184,900	184,500	184,500	-	184,500	(0.2%)

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Court Related Agencies

**Public Defender
Public Defender (001)**

Mission Statement

To provide legal services to indigent defendants charged with criminal offenses in Collier County.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Public Defender	-	184,500	-	184,500
State law requires counties within their judicial circuits to provide the Public Defender with office space, utilities, telephone services, custodial services, and communication services as may be necessary for the proper and efficient functioning of the office.				
Current Level of Service Budget	-	184,500	-	184,500

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	174,532	184,900	184,500	184,500	-	184,500	(0.2%)
Net Operating Budget	174,532	184,900	184,500	184,500	-	184,500	(0.2%)
Total Budget	174,532	184,900	184,500	184,500	-	184,500	(0.2%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Net Cost General Fund	174,532	184,900	184,500	184,500	-	184,500	(0.2%)
Total Funding	174,532	184,900	184,500	184,500	-	184,500	(0.2%)

Notes:

Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the Public Defender: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment and software, and other local operating requirements.

Current FY 2014:

A large portion of the budget is fixed costs which the Public Defender has no control over - water, electricity, building repairs and maintenance, etc. The remaining budget is for two attorneys and one support staff position. The Public Defender is fully utilizing these positions to provide early representation of clients in order to move their cases efficiently and effectively through the judicial system in Collier County.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Court Related Agencies

State Attorney

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	245,968	258,300	257,600	252,700	-	252,700	(2.2%)
Net Operating Budget	245,968	258,300	257,600	252,700	-	252,700	(2.2%)
Total Budget	245,968	258,300	257,600	252,700	-	252,700	(2.2%)

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
State Attorney (001)	245,968	258,300	257,600	252,700	-	252,700	(2.2%)
Total Net Budget	245,968	258,300	257,600	252,700	-	252,700	(2.2%)
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	245,968	258,300	257,600	252,700	-	252,700	(2.2%)

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Net Cost General Fund	245,968	258,300	257,600	252,700	-	252,700	(2.2%)
Total Funding	245,968	258,300	257,600	252,700	-	252,700	(2.2%)

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Court Related Agencies

**State Attorney
State Attorney (001)**

Mission Statement

To prosecute law offenders in this jurisdictional area of the State and to faithfully execute and enforce the laws of the State of Florida.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
State Attorney	-	252,700	-	252,700
State law requires counties within their judicial circuits to provide the State Attorney with office space, utilities, telephone services, custodial services, and communication services as may be necessary for the proper and efficient functioning of the office.				
Current Level of Service Budget	-	252,700	-	252,700

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	245,968	258,300	257,600	252,700	-	252,700	(2.2%)
Net Operating Budget	245,968	258,300	257,600	252,700	-	252,700	(2.2%)
Total Budget	245,968	258,300	257,600	252,700	-	252,700	(2.2%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Net Cost General Fund	245,968	258,300	257,600	252,700	-	252,700	(2.2%)
Total Funding	245,968	258,300	257,600	252,700	-	252,700	(2.2%)

Notes:

Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the State Attorney: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment, software and technical support, and other local operating requirements.

Current FY 2014:

This funding is for operating expenses for the State Attorney's Office located in Collier County and includes funding for three jail reduction personnel dedicated to Collier.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Court Related Agencies

Guardian Ad Litem Program

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	1,000	2,000	2,000	2,000	-	2,000	0.0%
Net Operating Budget	1,000	2,000	2,000	2,000	-	2,000	0.0%
Total Budget	1,000	2,000	2,000	2,000	-	2,000	0.0%

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Guardian Ad Litem Program (001)	1,000	2,000	2,000	2,000	-	2,000	0.0%
Total Net Budget	1,000	2,000	2,000	2,000	-	2,000	0.0%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,000	2,000	2,000	2,000	-	2,000	0.0%

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Net Cost General Fund	1,000	2,000	2,000	2,000	-	2,000	0.0%
Total Funding	1,000	2,000	2,000	2,000	-	2,000	0.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Court Related Agencies

**Guardian Ad Litem Program
Guardian Ad Litem Program (001)**

Mission Statement

To advocate for the best interest of children who are alleged to be abused, neglected, or abandoned and who are involved in court procedures.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Guardian Ad Litem	-	2,000	-	2,000
Current Level of Service Budget	-	2,000	-	2,000

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	1,000	2,000	2,000	2,000	-	2,000	0.0%
Net Operating Budget	1,000	2,000	2,000	2,000	-	2,000	0.0%
Total Budget	1,000	2,000	2,000	2,000	-	2,000	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Net Cost General Fund	1,000	2,000	2,000	2,000	-	2,000	0.0%
Total Funding	1,000	2,000	2,000	2,000	-	2,000	0.0%

Notes:

Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the Guardian Ad Litem: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment and software, and other local operating requirements.

Current FY 2014:

Rent, utilities, security and facility maintenance are paid for Guardian Ad Litem by Facilities Management which is funded by the General Fund (001). Technology needs are paid for by the Court IT Fee Fund (178).

This budget contains funding for storage fees and a minimal allocation for office supplies.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Court Related Agencies

Court Related Technology

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	-	-	-	63,200	-	63,200	na
Operating Expense	552,475	680,200	659,600	712,000	-	712,000	4.7%
Indirect Cost Reimburs	9,700	9,900	9,900	15,900	-	15,900	60.6%
Capital Outlay	20,250	50,300	73,200	90,700	-	90,700	80.3%
Net Operating Budget	582,425	740,400	742,700	881,800	-	881,800	19.1%
Reserves For Contingencies	-	37,100	-	43,900	-	43,900	18.3%
Reserves For Capital	-	158,200	-	416,900	-	416,900	163.5%
Total Budget	582,425	935,700	742,700	1,342,600	-	1,342,600	43.5%

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Court IT Fee (178)	582,425	740,400	742,700	881,800	-	881,800	19.1%
Total Net Budget	582,425	740,400	742,700	881,800	-	881,800	19.1%
Total Transfers and Reserves	-	195,300	-	460,800	-	460,800	135.9%
Total Budget	582,425	935,700	742,700	1,342,600	-	1,342,600	43.5%

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	754,502	600,000	750,000	750,000	-	750,000	25.0%
Miscellaneous Revenues	293	-	-	-	-	-	na
Interest/Misc	3,717	3,200	3,000	3,000	-	3,000	(6.3%)
Carry Forward	440,700	362,700	616,800	627,100	-	627,100	72.9%
Less 5% Required By Law	-	(30,200)	-	(37,500)	-	(37,500)	24.2%
Total Funding	1,199,212	935,700	1,369,800	1,342,600	-	1,342,600	43.5%

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Court IT Fee (178)	-	-	-	1.00	-	1.00	na
Total FTE	-	-	-	1.00	-	1.00	na

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Court Related Agencies

Court Related Technology

Court IT Fee (178)

Mission Statement

To provide funding for court-related technology, and court technology needs for the state trial courts, state attorney and public defender in accordance with s. 28.24 (12) (e), s. 29.008 (1) (f) 2 and s. 29.008 (1) (h) F.S.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
CJIS Cost Sharing	-	297,700	753,000	-455,300
Criminal Justice Information System cost sharing for the 20th Judicial Circuit Court IT related costs.				
Court Administration IT Costs	1.00	195,300	-	195,300
IT related costs for Collier County Court Administration				
Probation Department IT Costs	-	38,700	-	38,700
IT related costs for the Parole Department in Collier County.				
Circuit and County Court Judges IT Costs	-	4,000	-	4,000
IT related costs for the Circuit Court and Collier County Court Judges.				
State Attorney IT Costs	-	208,100	-	208,100
IT related costs for the State Attorney's offices.				
Public Defender IT Costs	-	134,300	-	134,300
IT related costs for the Public Defender's office.				
Guardian Ad Litem IT Costs	-	3,700	-	3,700
IT related costs for the Guardian Ad Litem office.				
Reserves and Transfers	-	460,800	589,600	-128,800
Current Level of Service Budget				-
	1.00	1,342,600	1,342,600	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	-	-	-	63,200	-	63,200	na
Operating Expense	552,475	680,200	659,600	712,000	-	712,000	4.7%
Indirect Cost Reimburs	9,700	9,900	9,900	15,900	-	15,900	60.6%
Capital Outlay	20,250	50,300	73,200	90,700	-	90,700	80.3%
Net Operating Budget	582,425	740,400	742,700	881,800	-	881,800	19.1%
Reserves For Contingencies	-	37,100	-	43,900	-	43,900	18.3%
Reserves For Capital	-	158,200	-	416,900	-	416,900	163.5%
Total Budget	582,425	935,700	742,700	1,342,600	-	1,342,600	43.5%
Total FTE	-	-	-	1.00	-	1.00	na

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	754,502	600,000	750,000	750,000	-	750,000	25.0%
Miscellaneous Revenues	293	-	-	-	-	-	na
Interest/Misc	3,717	3,200	3,000	3,000	-	3,000	(6.3%)
Carry Forward	440,700	362,700	616,800	627,100	-	627,100	72.9%
Less 5% Required By Law	-	(30,200)	-	(37,500)	-	(37,500)	24.2%
Total Funding	1,199,212	935,700	1,369,800	1,342,600	-	1,342,600	43.5%

Court Related Agencies

Court Related Technology

Court IT Fee (178)

Notes:

Revenues reflect collections of \$2 per page of a \$4 per page service charge assessed for recording documents or instruments as listed in s. 28.24 F.S. These revenues are dedicated to the technology needs of the Courts and Court Related Agencies.

Forecast FY 2013:

Capital expenditures exceeded budget due to the mid-year need for critical computer equipment by the State Attorney's Office. The budget was amended on February 26, 2013 via Board of County Commissioners Agenda Item 16F4.

Revenues are based upon actual collections through April 2013 and are projected to exceed target.

Current FY 2014:

An FTE was moved to this fund from the Court Administration Department. The employee's position is 100% technology related and eligible for funding under the Florida Statutes governing this fund. Additionally, the State Attorney and Public Defender include funding for their personnel dedicated to information technology.

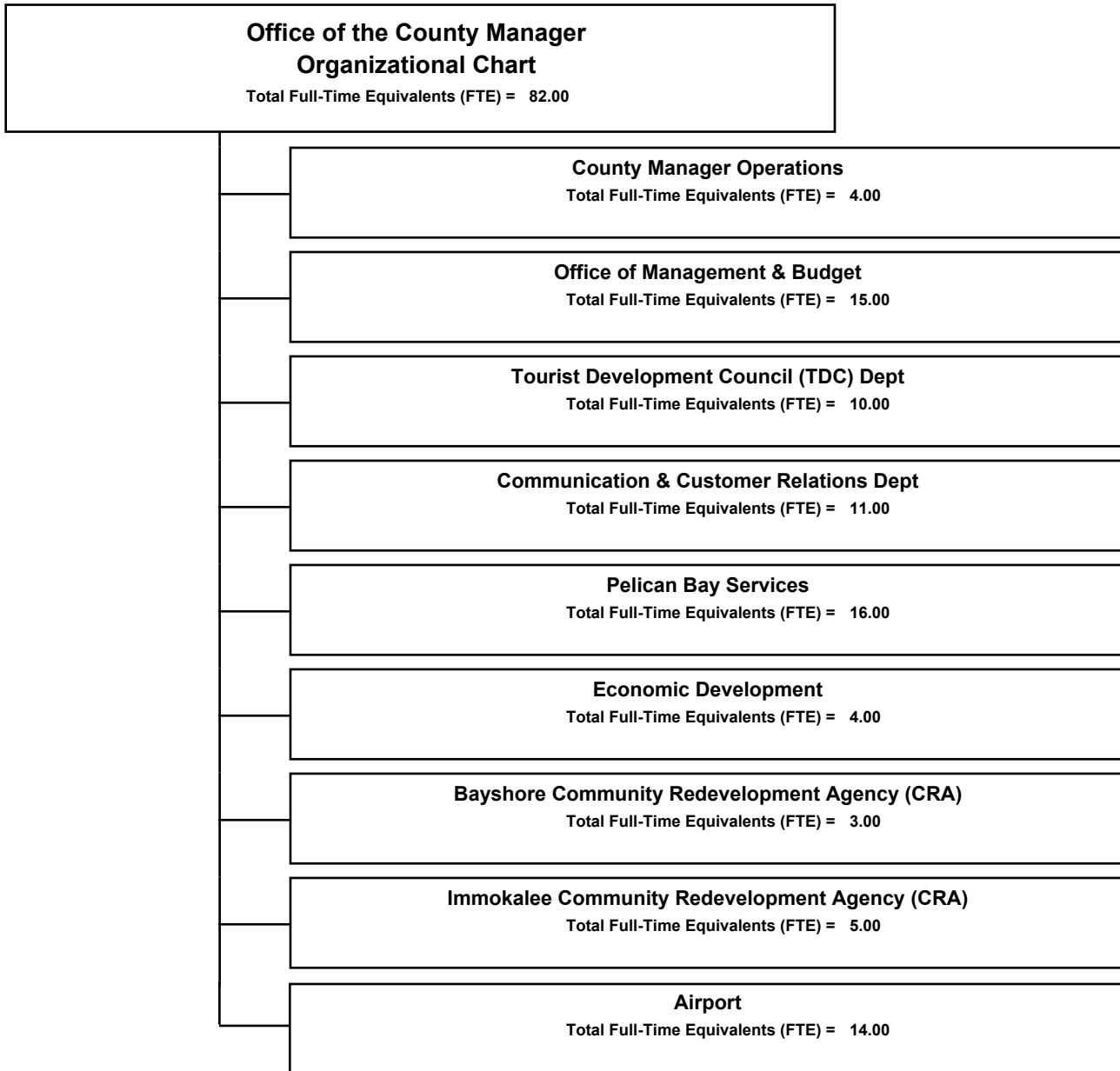
Operating expenditures include payment to CJIS (Criminal Justice Information Services) for shared technology upgrade costs for the Twentieth Judicial Circuit in the amount of \$297,700 as well as requested expenditures by the various agencies for their information technology related needs. All requests for equipment and technology needs by the various entities sharing in this fund were met during the current year.

A Reserve for Capital in the amount of \$416,900 has been established for the future needs of the agencies.

Revenues:

Revenues appear to have stabilized and as a conservative measure, current year will remain at the same level as the forecast, which constitutes a twenty-five percent (25%) increase over the prior year budget.

Office of the County Manager



Office of the County Manager

Leo E. Ochs, Jr., County Manager

Management Offices

The Executive Management Offices consist of the Administrative Office of the County Manager, the Office of Management and Budget, and the Communication and Customer Relations Department. In addition, Pelican Bay Services, Tourism, Economic Development, the Airport Authority, and the Community Redevelopment Agency report directly to the County Manager's Office.

The total operating budget for Fiscal Year 2014 for the Executive Management Offices is \$4,755,400. The primary source of funding is General Fund revenue. There are 30.0 authorized positions as follows: County Manager's Office - 4.0, Office of Management and Budget (includes budgeting, grants compliance and impact fee administration) - 15.0, and the Communication and Customer Relations Department - 11.0.

The phone numbers for these offices are:

252-8383 - County Manager's Office
252-8973 - Office of Management and Budget
252-8883 - Communication and Customer Relations

Tourism

Funding for the Naples, Marco Island, Everglades Paradise Coast Convention and Visitors Bureau is generated from the 4% tourist tax levied on hotel rooms and short-term rentals in Collier County. The total operating budget for Marketing & Promotion, Administration, and Collier County Museums for the current FY14 is \$10,520,900 and there are 10.0 authorized positions.

Pelican Bay Services

Services are provided to residents of Pelican Bay through the Pelican Bay Municipal Services Taxing and Benefit Unit (MSTBU). Services include Water Management, Community Beautification, Street Lighting, Security Operations, Clam Bay Restoration, and a capital improvement program. The Pelican Bay Services operating budget for FY 2014 is \$4,405,300 with 16.0 permanent, full-time positions. An office is located in Pelican Bay to ensure quality services to residents. Funding is generated by special assessments levied on residents of Pelican Bay.

For more information on Pelican Bay Services, please call 597-1749.

Office of Business & Economic Development

The Office of Business & Economic Development, the creation of which was approved by the Board on June 26, 2012, works in conjunction with other local and state economic development organizations to assist businesses to expand or relocate to Collier County. Activities consist of incentive policy development and administration, business concierge services including facilitating regulatory assistance and promoting the business climate in Collier County.

For more information on the Office of Business & Economic Development program, please call 252-8358

Community Redevelopment Agency

Under Collier County's Community Redevelopment Agency there are two (2) Community Redevelopment Component Areas: The Bayshore/Gateway Triangle Community Redevelopment Area and the Immokalee Community Redevelopment Area. Each exists and utilizes professional staff to plan, promote and implement area re-development and infrastructure improvements. The primary source of funding for CRA activities is tax increment revenue.

The phone numbers for these offices are:

643-1115 - Bayshore/Gateway Triangle CRA
252-2310 - Immokalee CRA

Office of the County Manager

Airport Authority

Professional staff at the Airport Authority is responsible for oversight of operations, construction, development, improvement, and enforcement of regulations at all three (3) Collier County Airports. The primary funding source for Airport Authority activities is derived from the purchase and resale of aviation fuel. The Airport Authority also receives some annual support from the general fund that is considered an advance with an expectation to be repaid.

The phone numbers for these offices are:

642-7878 - Airport Authority Administration

394-3355 - Marco Island Executive Airport

695-2778 - Everglades Airpark

657-9003 - Immokalee Regional Airport

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

Division Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	6,495,674	6,885,400	6,919,400	7,132,100	-	7,132,100	3.6%
Operating Expense	11,403,973	10,731,500	15,274,700	12,005,400	-	12,005,400	11.9%
Indirect Cost Reimburs	578,600	555,700	555,700	533,800	-	533,800	(3.9%)
Aviation Fuel	1,559,133	2,175,000	1,552,600	1,761,100	-	1,761,100	(19.0%)
Capital Outlay	2,187,762	3,332,600	2,938,400	2,150,600	-	2,150,600	(35.5%)
Grants and Aid	258,746	152,000	200,800	80,000	-	80,000	(47.4%)
Remittances	1,634,571	504,700	603,500	1,894,600	-	1,894,600	275.4%
Total Net Budget	24,118,460	24,336,900	28,045,100	25,557,600	-	25,557,600	5.0 %
Trans to Property Appraiser	49,856	93,100	68,600	92,800	-	92,800	(0.3%)
Trans to Tax Collector	199,650	259,400	242,400	284,600	-	284,600	9.7%
Trans to 001 General Fund	3,300	12,100	12,100	52,300	-	52,300	332.2%
Trans to 101 Transp Op Fd	75,000	75,000	75,000	-	-	-	(100.0%)
Trans to 113 Com Dev Fd	-	58,000	58,000	58,000	-	58,000	0.0%
Trans to 123 Serv for Sr Fd	-	-	-	32,800	-	32,800	na
Trans to 184 TDC Promo	227,400	97,500	458,600	377,200	-	377,200	286.9%
Trans to 186 Immok Redev Fd	76,000	76,000	76,000	76,000	-	76,000	0.0%
Trans to 187 Bayshore Redev Fd	136,800	136,800	136,800	136,800	-	136,800	0.0%
Trans to 196 TDC Eco Disaster	-	266,500	-	-	-	-	(100.0%)
Trans to 198 Museum	100,000	-	-	-	-	-	na
Trans to 287 CRA Loan	1,400,000	1,427,800	1,494,900	905,700	-	905,700	(36.6%)
Trans to 320 Clam Bay Cap Fd	-	-	100,000	-	-	-	na
Trans to 322 Pel Bay Irr and Land	436,500	241,700	241,700	210,000	-	210,000	(13.1%)
Trans to 408 Water/Sewer Fd	13,400	13,400	13,400	15,900	-	15,900	18.7%
Reserves For Contingencies	-	248,600	-	712,200	-	712,200	186.5%
Reserves For Capital	-	2,071,600	-	1,903,700	-	1,903,700	(8.1%)
Restricted for Unfunded Requests	-	1,000,000	-	1,232,700	-	1,232,700	23.3%
Reserves For Cash Flow	-	78,900	-	75,000	-	75,000	(4.9%)
Reserve for Attrition	-	(33,900)	-	(48,000)	-	(48,000)	41.6%
Total Budget	26,836,365	30,459,400	31,022,600	31,675,300	-	31,675,300	4.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

Appropriations by Department	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
County Manager Operations	862,281	1,045,200	945,000	959,200	-	959,200	(8.2%)
Office of Management & Budget	1,483,336	2,053,800	1,789,100	2,600,800	-	2,600,800	26.6%
Tourist Development Council (TDC) Dept	5,226,880	6,368,600	6,847,700	9,073,000	-	9,073,000	42.5%
Communication & Customer Relations Dept	1,136,003	1,242,300	1,191,800	1,195,400	-	1,195,400	(3.8%)
Pelican Bay Services	2,423,822	2,561,000	2,486,900	2,642,400	-	2,642,400	3.2%
Economic Development	748,622	956,400	574,600	1,168,900	-	1,168,900	22.2%
Office of the County Manager Grants	2,369,341	-	1,075,300	-	-	-	na
Bayshore Community Redevelopment Agency (CRA)	2,488,638	4,525,000	4,973,700	3,174,100	-	3,174,100	(29.9%)
Immokalee Community Redevelopment Agency (CRA)	4,007,603	1,462,400	4,694,800	1,113,700	-	1,113,700	(23.8%)
Airport	3,371,933	4,122,200	3,466,200	3,630,100	-	3,630,100	(11.9%)
Total Net Budget	24,118,460	24,336,900	28,045,100	25,557,600	-	25,557,600	5.0%
Office of Management & Budget	78,300	372,700	87,100	347,000	-	347,000	(6.9%)
Tourist Development Council (TDC) Dept	443,605	1,562,100	656,700	1,447,900	-	1,447,900	(7.3%)
Pelican Bay Services	547,267	1,654,300	488,500	1,762,900	-	1,762,900	6.6%
Economic Development	-	469,200	-	782,200	-	782,200	66.7%
Office of the County Manager Grants	-	-	-	32,800	-	32,800	na
Bayshore Community Redevelopment Agency (CRA)	1,563,742	1,875,800	1,659,200	1,643,100	-	1,643,100	(12.4%)
Immokalee Community Redevelopment Agency (CRA)	84,992	206,100	86,000	118,300	-	118,300	(42.6%)
Airport	-	(17,700)	-	(16,500)	-	(16,500)	(6.8%)
Total Transfers and Reserves	2,717,905	6,122,500	2,977,500	6,117,700	-	6,117,700	(0.1%)
Total Budget	26,836,365	30,459,400	31,022,600	31,675,300	-	31,675,300	4.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

Division Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	1,592,429	1,608,000	1,529,200	1,614,700	-	1,614,700	0.4%
Delinquent Ad Valorem Taxes	10,337	-	3,500	-	-	-	na
Tourist Devel Tax	5,810,250	5,598,500	6,295,600	7,610,000	-	7,610,000	35.9%
Licenses & Permits	181,300	120,000	140,000	120,000	-	120,000	0.0%
Special Assessments	2,480,542	2,573,800	2,498,700	2,689,600	-	2,689,600	4.5%
Intergovernmental Revenues	1,541,739	265,000	1,114,100	265,000	-	265,000	0.0%
SFWMD/Big Cypress Revenue	-	-	200,000	-	-	-	na
Charges For Services	536,719	647,600	715,600	757,400	-	757,400	17.0%
Aviation Fuel Sales	2,243,631	3,045,500	2,372,300	2,631,600	-	2,631,600	(13.6%)
Miscellaneous Revenues	694,478	347,200	579,300	362,000	-	362,000	4.3%
Interest/Misc	97,756	69,000	63,200	59,300	-	59,300	(14.1%)
Deferred Impact Fees	31,093	-	13,900	-	-	-	na
Advance/Repay fm 001 Gen Fd	538,000	527,800	527,800	291,000	-	291,000	(44.9%)
Reimb From Other Depts	2,929,658	463,000	5,921,700	463,000	-	463,000	0.0%
Trans frm Property Appraiser	2,897	-	-	-	-	-	na
Trans frm Tax Collector	35,109	-	-	-	-	-	na
Net Cost General Fund	2,568,324	3,155,300	2,599,300	3,282,000	-	3,282,000	4.0%
Net Cost MSTU General Fund	1,131,393	1,279,000	1,214,000	1,231,400	-	1,231,400	(3.7%)
Trans fm 001 Gen Fund	1,268,800	1,114,700	1,114,700	1,191,000	-	1,191,000	6.8%
Trans fm 111 MSTU Gen Fd	325,900	296,300	296,300	311,200	-	311,200	5.0%
Trans fm 113 Comm Dev Fd	80,000	-	-	-	-	-	na
Trans fm 131 Dev Serv Fd	75,000	75,000	75,000	-	-	-	(100.0%)
Trans fm 162 Immokalee Beaut Fd	76,000	76,000	76,000	76,000	-	76,000	0.0%
Trans fm 163 Baysh/Av Beaut Fd	125,500	125,500	125,500	125,500	-	125,500	0.0%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0.0%
Trans fm 183 TDC Beach Pk	50,000	50,000	50,000	50,000	-	50,000	0.0%
Trans fm 194 TDC Prom Fd	227,400	364,000	458,600	281,400	-	281,400	(22.7%)
Trans fm 195 TDC Cap Fd	150,000	150,000	150,000	150,000	-	150,000	0.0%
Trans fm 196 TDC Dis	-	-	-	95,800	-	95,800	na
Trans fm 496 Airport Grants	16,500	-	-	-	-	-	na
Carry Forward	12,489,900	9,209,400	11,688,700	8,811,700	-	8,811,700	(4.3%)
Less 5% Required By Law	-	(712,500)	-	(805,600)	-	(805,600)	13.1%
Total Funding	37,321,955	30,459,400	39,834,300	31,675,300	-	31,675,300	4.0%

Division Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
County Manager Operations	5.00	5.00	5.00	4.00	-	4.00	(20.0%)
Office of Management & Budget	15.00	17.00	16.00	15.00	-	15.00	(11.8%)
Tourist Development Council (TDC) Dept	7.00	7.00	10.00	10.00	-	10.00	42.9%
Communication & Customer Relations Dept	12.00	12.00	12.00	11.00	-	11.00	(8.3%)
Pelican Bay Services	16.00	16.00	16.00	16.00	-	16.00	0.0%
Economic Development	-	-	4.00	4.00	-	4.00	na
Bayshore Community Redevelopment Agency (C	5.00	3.00	3.00	3.00	-	3.00	0.0%
Immokalee Community Redevelopment Agency (5.00	5.00	5.00	5.00	-	5.00	0.0%
Airport	15.80	15.80	15.80	14.00	-	14.00	(11.4%)
Total FTE	80.80	80.80	86.80	82.00	-	82.00	1.5%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

County Manager Operations

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	593,831	750,600	657,600	681,400	-	681,400	(9.2%)
Operating Expense	268,449	294,600	287,400	277,800	-	277,800	(5.7%)
Net Operating Budget	862,281	1,045,200	945,000	959,200	-	959,200	(8.2%)
Total Budget	862,281	1,045,200	945,000	959,200	-	959,200	(8.2%)

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
County Manager (001)	627,140	793,700	696,400	722,800	-	722,800	(8.9%)
County Manager-Board Related Costs (001)	235,141	251,500	248,600	236,400	-	236,400	(6.0%)
Total Net Budget	862,281	1,045,200	945,000	959,200	-	959,200	(8.2%)
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	862,281	1,045,200	945,000	959,200	-	959,200	(8.2%)

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	7	-	-	-	-	-	na
Net Cost General Fund	862,274	1,045,200	945,000	959,200	-	959,200	(8.2%)
Total Funding	862,281	1,045,200	945,000	959,200	-	959,200	(8.2%)

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
County Manager (001)	5.00	5.00	5.00	4.00	-	4.00	(20.0%)
Total FTE	5.00	5.00	5.00	4.00	-	4.00	(20.0%)

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

**County Manager Operations
County Manager (001)**

Mission Statement

To achieve the efficient and effective management of County programs and projects with the guidelines established by the Board of County Commissioners and within the recognized ethics and standards of good practice established by the International City and County Management profession.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Executive Management/Administration	3.00	591,237	-	591,237
Carry out directives and policies of the BCC, prepare annual budget, direct and oversee all aspects of County programs and projects.				
Efficiency/Management Reviews	1.00	131,563	-	131,563
Provides funding for efficiency/management reviews within the County Manager's Agency.				
Current Level of Service Budget				
	4.00	722,800	-	722,800

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	593,831	750,600	657,600	681,400	-	681,400	(9.2%)
Operating Expense	33,308	43,100	38,800	41,400	-	41,400	(3.9%)
Net Operating Budget	627,140	793,700	696,400	722,800	-	722,800	(8.9%)
Total Budget	627,140	793,700	696,400	722,800	-	722,800	(8.9%)
Total FTE	5.00	5.00	5.00	4.00	-	4.00	(20.0%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	7	-	-	-	-	-	na
Net Cost General Fund	627,132	793,700	696,400	722,800	-	722,800	(8.9%)
Total Funding	627,140	793,700	696,400	722,800	-	722,800	(8.9%)

Forecast FY 2013:

Personal Services decreased due to a vacancy created when the Business Operations Manager transferred to the Communication and Customer Relations Department to serve as the interim Director.

Current FY 2014:

Personal Services decreased due to the transfer of the Management & Operations Consultant to the Records Management function under the Administrative Services Administration Office.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

**County Manager Operations
County Manager-Board Related Costs (001)**

Mission Statement

This budget provides miscellaneous Board directed activities such as lobbyist activities and the citizen survey.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Board Directed Activities	-	232,500	-	232,500
Items include lobbyist contract, committee minutes, citizen survey, ICMA Performance Measures, and goal setting.				
Other Board-Related Activities	-	3,900	-	3,900
Items include travel, legal advertising, and operating supplies.				
Current Level of Service Budget	-	236,400	-	236,400

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	235,141	251,500	248,600	236,400	-	236,400	(6.0%)
Net Operating Budget	235,141	251,500	248,600	236,400	-	236,400	(6.0%)
Total Budget	235,141	251,500	248,600	236,400	-	236,400	(6.0%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Net Cost General Fund	235,141	251,500	248,600	236,400	-	236,400	(6.0%)
Total Funding	235,141	251,500	248,600	236,400	-	236,400	(6.0%)

Notes:

Budget FY13	Forecast FY13	Current FY14	Justification
\$ 107,000	\$107,000	\$ 107,000	Federal Lobbyist
\$ 80,000	\$ 80,000	\$ 80,000	State Lobbyist
\$ 37,200	\$ 37,200	\$ 0	Grant Locating On-line Subscription(1)
\$ 3,600	\$ 3,600	\$ 3,600	Lobbyist Tools Software Subscription
\$ 0	\$ 0	\$ 25,000	Citizen Survey
\$ 5,500	\$ 2,000	\$ 2,000	ICMA/FCCMA
\$ 2,000	\$ 1,300	\$ 1,300	Benchmarking Consortium
\$ 5,000	\$ 5,000	\$ 5,000	Minutes (Committees)
\$ 4,300	\$ 4,300	\$ 4,300	National Association of Counties Membership
\$ 6,900	\$ 8,200	\$ 8,200	Travel, expert witness, ads, supplies
\$ 251,500	\$ 248,600	\$ 236,400	Total

In FY 2014, the Grant Locating On-line Subscription costs are appropriated in the Grants Compliance Dept.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

Office of Management & Budget

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	1,285,303	1,649,400	1,548,200	1,512,800	-	1,512,800	(8.3%)
Operating Expense	161,533	360,900	197,400	396,900	-	396,900	10.0%
Indirect Cost Reimburs	36,500	43,500	43,500	49,100	-	49,100	12.9%
Capital Outlay	-	-	-	9,000	-	9,000	na
Remittances	-	-	-	633,000	-	633,000	na
Net Operating Budget	1,483,336	2,053,800	1,789,100	2,600,800	-	2,600,800	26.6%
Trans to 001 General Fund	3,300	12,100	12,100	52,300	-	52,300	332.2%
Trans to 101 Transp Op Fd	75,000	75,000	75,000	-	-	-	(100.0%)
Reserves For Contingencies	-	28,100	-	74,500	-	74,500	165.1%
Reserves For Capital	-	178,600	-	145,200	-	145,200	(18.7%)
Reserves For Cash Flow	-	78,900	-	75,000	-	75,000	(4.9%)
Total Budget	1,561,636	2,426,500	1,876,200	2,947,800	-	2,947,800	21.5%

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Affordable Workforce Housing (105)	-	-	-	633,000	-	633,000	na
Grant Compliance (001)	270,264	440,600	370,300	414,400	-	414,400	(5.9%)
Impact Fee Administration (107)	471,411	900,100	709,400	813,400	-	813,400	(9.6%)
Office of Management & Budget (001)	741,662	713,100	709,400	740,000	-	740,000	3.8%
Total Net Budget	1,483,336	2,053,800	1,789,100	2,600,800	-	2,600,800	26.6%
Total Transfers and Reserves	78,300	372,700	87,100	347,000	-	347,000	(6.9%)
Total Budget	1,561,636	2,426,500	1,876,200	2,947,800	-	2,947,800	21.5%

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Licenses & Permits	181,300	120,000	140,000	120,000	-	120,000	0.0%
Charges For Services	57,459	50,000	50,000	50,000	-	50,000	0.0%
Miscellaneous Revenues	18,821	-	300	-	-	-	na
Interest/Misc	10,689	-	8,900	3,000	-	3,000	na
Deferred Impact Fees	31,093	-	13,900	-	-	-	na
Reimb From Other Depts	170,941	463,000	288,500	463,000	-	463,000	0.0%
Net Cost General Fund	1,011,917	1,153,700	1,079,700	1,154,400	-	1,154,400	0.1%
Trans fm 111 MSTD Gen Fd	100,000	100,000	100,000	100,000	-	100,000	0.0%
Trans fm 113 Comm Dev Fd	80,000	-	-	-	-	-	na
Trans fm 131 Dev Serv Fd	75,000	75,000	75,000	-	-	-	(100.0%)
Carry Forward	1,016,300	473,300	1,186,000	1,066,100	-	1,066,100	125.2%
Less 5% Required By Law	-	(8,500)	-	(8,700)	-	(8,700)	2.4%
Total Funding	2,753,521	2,426,500	2,942,300	2,947,800	-	2,947,800	21.5%

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Office of Management & Budget (001)	7.00	6.00	6.00	6.00	-	6.00	0.0%
Grant Compliance (001)	4.00	5.00	4.00	4.00	-	4.00	(20.0%)
Impact Fee Administration (107)	4.00	6.00	6.00	5.00	-	5.00	(16.7%)
Total FTE	15.00	17.00	16.00	15.00	-	15.00	(11.8%)

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Office of Management & Budget (001)**

Mission Statement

The purpose of the Office of Management and Budget is to assist in the development, implementation, and monitoring of the operating and capital budgets; to offer technical support to departments and agencies within the Collier County Government structure; to assist the general public, the Board of County Commissioners, and citizen groups with information requests; and to provide staff support to assigned Advisory Boards.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration/Overhead	2.00	243,401	-	243,401
Budget Preparation/Control	4.00	488,299	-	488,299
Includes preparation of the Collier County budget in compliance with the Florida Truth in Millage Act. Also includes preparation and presentation of program and line-item budgets, review of fiscal impact statements in executive summaries, coordination of the indirect cost allocation plan preparation, and special projects such as on-going efforts to improve functionality of the new financial system.				
Financial Consulting	-	8,300	-	8,300
Provides funding for the County's Financial Advisor contract and for the preparation of the indirect cost allocation plan.				
Current Level of Service Budget				
	6.00	740,000	-	740,000

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
• Adhere to Collier BCC Debt Management Policy for Annual General Governmental Debt not to Exceed 13% of Total General Governmental Bondable Revenues	10.70	10.10	9.40	9.80
• Maintain a General Fund Target of Unrestricted Beginning Cash Balance at 20% of Operating Expenses	22.33	15.76	22.67	16.88
• Maintain an Unincorporated MSTD General Fund Target of Unrestricted Beginning Cash Balance at 20% of Operating Expenses	25.06	15.17	21.46	13.04
• Maintain Budgeted Contingency Reserves at 2.5% of Net General Governmental Operating Expenses in the General Fund	2.59	2.49	2.51	2.51
• Maintain Budgeted Contingency Reserves at 2.5% of Net General Governmental Operating Expenses in the Unincorporated MSTD General Fund	0.57	0.22	0.22	0.13
• Maintain General Corporate Bond Rating of at Least AA	100	100	100	100

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	687,989	645,500	645,200	663,400	-	663,400	2.8%
Operating Expense	53,672	67,600	64,200	67,600	-	67,600	0.0%
Capital Outlay	-	-	-	9,000	-	9,000	na
Net Operating Budget	741,662	713,100	709,400	740,000	-	740,000	3.8%
Total Budget	741,662	713,100	709,400	740,000	-	740,000	3.8%
Total FTE	7.00	6.00	6.00	6.00	-	6.00	0.0%

Collier County Government
Fiscal Year 2014 Adopted Budget

Office of the County Manager

Office of Management & Budget
Office of Management & Budget (001)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	5	-	-	-	-	-	na
Net Cost General Fund	741,656	713,100	709,400	740,000	-	740,000	3.8%
Total Funding	741,662	713,100	709,400	740,000	-	740,000	3.8%

Current FY 2014:

Under capital outlay two printers are budgeted for replacement, a black and white printer and a color printer.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Grant Compliance (001)**

Mission Statement

To reduce the cost of providing the public with services, facilities and infrastructure by maximizing the use of federal, state and local grants. To track, monitor, assist with administrative compliance, and coordinate all grants applied for, received and managed by Collier County.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Grant Coordination and Compliance	4.00	414,400	-	414,400

To plan, implement and manage a centralized administrative grants compliance program for Collier County. Provides oversight and assistance to Departments with emphasis in single audit and fiscal management to improve accountability and audit review success. Develop agency wide protocols and internal controls for post compliance. Coordinate, develop, and monitor corrective action plans for audit findings. Serve as liaison between the Clerk and independent auditors. Serve as technical advisor to Departments including Purchasing in procurement of grant funds goods, service and capital projects. Develop training orientation program for County staff managing grants. Ensure proper stewardship of public funds awarded through cataloged state and federal grant programs. Continue to provide support services in grant acquisition to ensure proper Board approvals and assess Department resources for successful management.

Current Level of Service Budget	4.00	414,400	-	414,400
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Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
Number of Active Grants Awards Managed	134	134	134	140
Number of Grant Programs with Audit Findings	7	3	3	3
Total Grant Dollars Expended (in millions)	34	30	35	40

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	259,068	424,500	354,300	360,000	-	360,000	(15.2%)
Operating Expense	11,196	16,100	16,000	54,400	-	54,400	237.9%
Net Operating Budget	270,264	440,600	370,300	414,400	-	414,400	(5.9%)
Total Budget	270,264	440,600	370,300	414,400	-	414,400	(5.9%)
Total FTE	4.00	5.00	4.00	4.00	-	4.00	(20.0%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	3	-	-	-	-	-	na
Net Cost General Fund	270,261	440,600	370,300	414,400	-	414,400	(5.9%)
Total Funding	270,264	440,600	370,300	414,400	-	414,400	(5.9%)

Notes:

Effective February 1, 2012, Grants Management was reorganized under the Office of Management and Budget (OMB) to centralize all administrative grant compliance functions at the corporate level. The Grants Compliance Office (GCO) provides oversight and technical support to Departments with a focus on single audit and fiscal management. The development and implementation of agency wide internal controls and protocols will support successful single audit reviews. Key areas such as procurement, draw requests, report submission, and revenue to expenditure reconciliations will be under the purview of OMB as technical assistance to Departments.

Office of the County Manager

Office of Management & Budget

Grant Compliance (001)

Forecast FY 2013:

Personal Services forecast is anticipated at \$70,200 less than adopted due to a vacant position transferred to the Purchasing Department to hire a grants specific Procurement Specialist.

Current FY 2014:

Operating Expenses increased by \$38,300 for the payment of the Grant locating on-line subscription. In the past, this service was paid out of the County Manager's Board Related Costs budget.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Impact Fee Administration (107)**

Mission Statement

Ensure the fair and equitable administration of the Collier County Impact Fee Program, in accordance with Chapter 74 of the Collier County Code of Laws and Ordinances, which is the Collier County Consolidated Impact Fee Ordinance.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Impact Fee Administration	5.00	813,400	633,000	180,400
Review building permits and assess County Impact Fees within the time guidelines of the Growth Management Division Performance Standards. Perform impact fee calculations with less than 1% of assessments requiring subsequent refunds due to calculation errors. Calculate estimates, maintain account ledgers and generally oversee the Certificate of Public Facility Adequacy process. Administer all regulations set forth by the Collier County Consolidated Impact Fee Ordinance, 2001-13, as amended, which is Chapter 74 of the Collier County Code of Laws and Ordinances, including update studies, indexing of fees, and all other Impact Fee related issues. Operational expenses will be partially funded by the Impact Fee Trust Funds as set forth by the Collier County Consolidated Impact Fee Ordinance, 2001-13, as amended, Section 74-203.				
Reserves, Transfers, and Interest	-	294,700	475,100	-180,400
Current Level of Service Budget	5.00	1,108,100	1,108,100	-

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
• 100% of impact fee reviews for assessment of the Collier County Impact Fees within established deadline	100	100	100	100
• Impact Fees # of Completed Permits/W-S Letters	1,400	1,400	1,800	2,000
• Perform impact fee calculations within 1% or less of assessments requiring subsequent refunds due to calculation errors	100	100	100	100

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	338,246	579,400	548,700	489,400	-	489,400	(15.5%)
Operating Expense	96,665	277,200	117,200	274,900	-	274,900	(0.8%)
Indirect Cost Reimburs	36,500	43,500	43,500	49,100	-	49,100	12.9%
Net Operating Budget	471,411	900,100	709,400	813,400	-	813,400	(9.6%)
Trans to 101 Transp Op Fd	75,000	75,000	75,000	-	-	-	(100.0%)
Reserves For Contingencies	-	28,100	-	74,500	-	74,500	165.1%
Reserves For Capital	-	178,600	-	145,200	-	145,200	(18.7%)
Reserves For Cash Flow	-	78,900	-	75,000	-	75,000	(4.9%)
Total Budget	546,411	1,260,700	784,400	1,108,100	-	1,108,100	(12.1%)
Total FTE	4.00	6.00	6.00	5.00	-	5.00	(16.7%)

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Impact Fee Administration (107)**

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Licenses & Permits	181,300	120,000	140,000	120,000	-	120,000	0.0%
Charges For Services	57,459	50,000	50,000	50,000	-	50,000	0.0%
Miscellaneous Revenues	3	-	300	-	-	-	na
Interest/Misc	2,877	-	1,700	-	-	-	na
Reimb From Other Depts	170,941	463,000	288,500	463,000	-	463,000	0.0%
Trans fm 111 MSTD Gen Fd	100,000	100,000	100,000	100,000	-	100,000	0.0%
Trans fm 113 Comm Dev Fd	80,000	-	-	-	-	-	na
Trans fm 131 Dev Serv Fd	75,000	75,000	75,000	-	-	-	(100.0%)
Carry Forward	397,100	461,200	512,500	383,600	-	383,600	(16.8%)
Less 5% Required By Law	-	(8,500)	-	(8,500)	-	(8,500)	0.0%
Total Funding	1,064,681	1,260,700	1,168,000	1,108,100	-	1,108,100	(12.1%)

Notes:

In order to efficiently account for and manage those sources and uses of funds associated with impact fee operations, this fund was created in FY 2010. The fund is supported by reimbursements from each respective Impact Fee Trust Fund, Certificate of Public Facility Adequacy Fees (COA fees), a corporate support transfer from MSTD General Fund (111), and a transfer from Planning Fund (131) representing legacy COA fees.

Forecast FY 2013:

Operating expenses are projected to be less than the adopted FY 13 budget by \$165,000 as a result of delaying the upcoming impact fee indexing cycles and the next required studies.

Current FY 2014:

Personal services costs decreased approximately 17% due to the transfer of one position, a Revenue Supervisor to Growth Mangement's Administrative/Finacial Management Office.

Operating expenses include the reappropriation of professional services & legal fees for impact fee indexing cycles and the next required studies. Also included in the Operating expense budget is the replacement of a very old printer and scanner as well as lease payments to replace an old copier.

Revenues:

Revenue includes reimbursements from each respective Impact Fee Trust Fund, Certificate of Public Facility Adequacy Fees (COA fees), and a corporate support transfer from MSTD General Fund (111).

In FY 2013, the final transfer from Planning Fund (131) representing legacy COA fees was made.

In FY 2012, the final interdepartmental payment was made from Fund 113 to move the residual balance for the school impact fee administrative fees. The school impact fee administrative fee is used to offset future impact fee studies and administrative costs.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Impact Fee Deferral Program (002)**

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Impact Fee Deferral Program	-	52,300	52,300	-
Current Level of Service Budget	-	52,300	52,300	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Trans to 001 General Fund	3,300	12,100	12,100	52,300	-	52,300	332.2%
Total Budget	3,300	12,100	12,100	52,300	-	52,300	332.2%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	3,758	-	3,500	-	-	-	na
Deferred Impact Fees	31,093	-	13,900	-	-	-	na
Carry Forward	15,500	12,100	47,000	52,300	-	52,300	332.2%
Total Funding	50,352	12,100	64,400	52,300	-	52,300	332.2%

Notes:

The Affordable Housing Impact Fee Deferrals for Water and Sewer Program was adopted by the Board on July 26, 2005 in Ordinance 2005-40. Once a homebuyer qualifies for the deferral, this program uses an alternate funding source to pay the water and sewer impact fees to ensure that the District's capital infrastructure will not be impacted by the deferral. For five years, the General Fund funded the program in an amount of the built-in 3% cap, not to exceed \$750,000 per year. The program was developed with the limitation that the aggregate amount of deferred fees per fiscal year would in all cases be limited to no more than 3% of the total impact fee collections of the previous fiscal year. After the fifth year, the lien repayments will be used to repay the General Fund.

Forecast FY 2013:

On September 30, 2013, the audited balance of outstanding Impact Fee Deferrals was \$1,668,500.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Affordable Workforce Housing (105)**

Mission Statement

The mission of the Collier County Housing, Human and Veteran Services Department's grants and affordable housing programs is to meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. This fund was established by Resolution 2007-203 to accept voluntary donations to the County to further affordable workforce housing initiatives.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Affordable Workforce Housing	-	633,000	633,000	-
Current Level of Service Budget	-	633,000	633,000	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Remittances	-	-	-	633,000	-	633,000	na
Net Operating Budget	-	-	-	633,000	-	633,000	na
Total Budget	-	-	-	633,000	-	633,000	na

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	18,810	-	-	-	-	-	na
Interest/Misc	4,053	-	3,700	3,000	-	3,000	na
Carry Forward	603,700	-	626,500	630,200	-	630,200	na
Less 5% Required By Law	-	-	-	(200)	-	(200)	na
Total Funding	626,563	-	630,200	633,000	-	633,000	na

Notes:

A change to the Land Development Code was approved on September 25, 2012, which created a process to make minor text changes to PUDs, Development Agreements and Settlement Agreements to remove the Affordable Housing Contribution commitments. Subsequently, on March 12, 2013 (Item 16F4) the Board directed the County Manager, or his designee, to proceed with an outlined plan to refund previously paid Affordable Housing Contributions upon the approval of minor changes to PUDs to remove the Affordable Housing Contribution commitments, and approve any budget amendments that may be required to facilitate this action.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

Tourist Development Council (TDC) Dept

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	582,604	652,900	752,900	901,100	-	901,100	38.0%
Operating Expense	4,337,207	5,298,900	5,678,000	7,409,400	-	7,409,400	39.8%
Indirect Cost Reimburs	135,300	101,300	101,300	101,100	-	101,100	(0.2%)
Capital Outlay	-	-	-	37,000	-	37,000	na
Remittances	171,770	315,500	315,500	624,400	-	624,400	97.9%
Net Operating Budget	5,226,880	6,368,600	6,847,700	9,073,000	-	9,073,000	42.5%
Trans to Tax Collector	116,205	140,100	140,100	159,100	-	159,100	13.6%
Trans to 113 Com Dev Fd	-	58,000	58,000	58,000	-	58,000	0.0%
Trans to 184 TDC Promo	227,400	97,500	458,600	377,200	-	377,200	286.9%
Trans to 196 TDC Eco Disaster	-	266,500	-	-	-	-	(100.0%)
Trans to 198 Museum	100,000	-	-	-	-	-	na
Reserves For Contingencies	-	-	-	368,400	-	368,400	na
Restricted for Unfunded Requests	-	1,000,000	-	500,000	-	500,000	(50.0%)
Reserve for Attrition	-	-	-	(14,800)	-	(14,800)	na
Total Budget	5,670,485	7,930,700	7,504,400	10,520,900	-	10,520,900	32.7%

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
TDC Cat C - Non County Museum - Fd (193)	172,970	316,300	316,300	626,400	-	626,400	98.0%
TDC Category B - Admin & Disaster Recovery Transfer (194)	988,946	1,122,600	1,221,600	1,346,200	-	1,346,200	19.9%
TDC Disaster Recovery - Fund (196)	72,551	320,900	225,100	2,100	-	2,100	(99.3%)
TDC Tourism Promotion - Fund (184)	3,992,414	4,608,800	5,084,700	7,098,300	-	7,098,300	54.0%
Total Net Budget	5,226,880	6,368,600	6,847,700	9,073,000	-	9,073,000	42.5%
Total Transfers and Reserves	443,605	1,562,100	656,700	1,447,900	-	1,447,900	(7.3%)
Total Budget	5,670,485	7,930,700	7,504,400	10,520,900	-	10,520,900	32.7%

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Tourist Devel Tax	5,810,250	5,598,500	6,295,600	7,610,000	-	7,610,000	35.9%
Miscellaneous Revenues	18,045	20,000	35,000	35,000	-	35,000	75.0%
Interest/Misc	19,776	19,900	15,400	15,600	-	15,600	(21.6%)
Trans fm 183 TDC Beach Pk	50,000	50,000	50,000	50,000	-	50,000	0.0%
Trans fm 194 TDC Prom Fd	227,400	364,000	458,600	281,400	-	281,400	(22.7%)
Trans fm 195 TDC Cap Fd	150,000	150,000	150,000	150,000	-	150,000	0.0%
Trans fm 196 TDC Dis	-	-	-	95,800	-	95,800	na
Carry Forward	2,521,400	2,010,100	3,166,000	2,666,200	-	2,666,200	32.6%
Less 5% Required By Law	-	(281,800)	-	(383,100)	-	(383,100)	35.9%
Total Funding	8,796,871	7,930,700	10,170,600	10,520,900	-	10,520,900	32.7%

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
TDC Category B - Admin & Disaster Recovery Transfer (194)	7.00	7.00	10.00	10.00	-	10.00	42.9%
Total FTE	7.00	7.00	10.00	10.00	-	10.00	42.9%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

**Tourist Development Council (TDC) Dept
TDC Cat C - Non County Museum - Fd (193)**

Mission Statement

To provide funding for Non-County Museums.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Grant Distributions to Non-County Museums	-	624,400	624,400	-
To allocate tourist tax revenues to Non-County Museums consistent with the Tourist Development Plan based on applications received.				
Reserves, Transfers & Misc. Overhead	-	10,600	10,600	-
Current Level of Service Budget				
	-	635,000	635,000	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Indirect Cost Reimburs	1,200	800	800	2,000	-	2,000	150.0%
Remittances	171,770	315,500	315,500	624,400	-	624,400	97.9%
Net Operating Budget	172,970	316,300	316,300	626,400	-	626,400	98.0%
Trans to Tax Collector	7,097	8,600	8,600	8,600	-	8,600	0.0%
Trans to 198 Museum	100,000	-	-	-	-	-	na
Total Budget	280,067	324,900	324,900	635,000	-	635,000	95.4%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Tourist Devel Tax	354,872	342,000	365,500	369,200	-	369,200	8.0%
Interest/Misc	2,155	-	-	1,600	-	1,600	na
Carry Forward	167,300	-	242,200	282,800	-	282,800	na
Less 5% Required By Law	-	(17,100)	-	(18,600)	-	(18,600)	8.8%
Total Funding	524,327	324,900	607,700	635,000	-	635,000	95.4%

Notes:

During FY 2005, this fund was amended via budget amendment to provide for direct deposit of TDC County Owned Museum proceeds into Fund (198), in lieu of the previous method that transferred proceeds from Fund (193). This change allows County owned Museums to receive TDC dollars as they are collected (monthly) and provided staff with a much simpler and direct budgeting methodology with elimination of the transfer. With direct transfer of TDC collections to County Owned Museum Fund (198), Fund (193) becomes a depository for Non-County owned Museum grant funding. Non County Owned Museum TDC revenues represent 4.764% of the initial 2-cent tourist tax collected. This percentage changed from 7.764% to 4.764% pursuant to BCC action on April 12, 2005.

Forecast FY 2013:

TDC revenue is estimated to be 6.7% greater than budgeted. Remittances represent grants made based upon grant requests from one or more of the following non-county owned or operated museum organizations; Naples Botanical Gardens, Holocaust Museum and Naples Art Association. Eligible grant recipients promote the cultural heritage and historical significance of the County. It is anticipated that sufficient cash will be available to satisfy payouts totaling \$315,500. Funds carried forward result from fewer completed FY 12 grant distributions than anticipated.

Current FY 2014:

Non-County Museum TDC revenue is budgeted at \$369,200, up 8% from the prior year. Utilizing annual TDC proceeds and funds carried forward, the budget includes a grant remittance budget of \$624,400.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

**Tourist Development Council (TDC) Dept
TDC Category B - Admin & Disaster Recovery Transfer (194)**

Mission Statement

Administration and management to facilitate tourism promotion in Collier County in the shoulder season and off-season through advertising, direct marketing and special events.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
TDC Management, Marketing & Promotion	10.00	1,431,100	1,431,100	-
To provide tourist development management over TDC marketing and promotional programs, sales, and public relations.				
Transfer to Marketing & Promotion Fund (184)	-	281,400	281,400	-
Current Level of Service Budget	10.00	1,712,500	1,712,500	-

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
TDC Promotion Administration expenses less than or equal to 32% of Cat B Revenue	18.80	23.30	22.30	19.50

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	582,604	652,900	752,900	901,100	-	901,100	38.0%
Operating Expense	305,242	397,800	396,800	350,800	-	350,800	(11.8%)
Indirect Cost Reimburs	101,100	71,900	71,900	57,300	-	57,300	(20.3%)
Capital Outlay	-	-	-	37,000	-	37,000	na
Net Operating Budget	988,946	1,122,600	1,221,600	1,346,200	-	1,346,200	19.9%
Trans to Tax Collector	34,617	41,700	41,700	41,700	-	41,700	0.0%
Trans to 113 Com Dev Fd	-	58,000	58,000	58,000	-	58,000	0.0%
Trans to 184 TDC Promo	227,400	97,500	458,600	281,400	-	281,400	188.6%
Trans to 196 TDC Eco Disaster	-	266,500	-	-	-	-	(100.0%)
Reserve for Attrition	-	-	-	(14,800)	-	(14,800)	na
Total Budget	1,250,963	1,586,300	1,779,900	1,712,500	-	1,712,500	8.0%
Total FTE	7.00	7.00	10.00	10.00	-	10.00	42.9%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Tourist Devel Tax	1,730,859	1,667,700	1,782,800	1,800,600	-	1,800,600	8.0%
Miscellaneous Revenues	8	-	-	-	-	-	na
Interest/Misc	2,305	2,000	2,000	2,000	-	2,000	0.0%
Carry Forward	4,000	-	(4,900)	-	-	-	na
Less 5% Required By Law	-	(83,400)	-	(90,100)	-	(90,100)	8.0%
Total Funding	1,737,171	1,586,300	1,779,900	1,712,500	-	1,712,500	8.0%

Notes:

The Board of County Commissioners authorized collection of an additional one (1) percent tourist tax - fourth penny - on July 26, 2005. Proceeds from this fourth penny are devoted exclusively to tourism marketing and promotion. Pursuant to terms contained within ordinance 2005-43, collections began on October 1, 2005. This ordinance provided that the existing 23.236% of the first two (2) percent collected will be allocated to Fund (194) providing for TDC administrative and overhead expenses; replenishing the Disaster Recovery Fund (196); and providing supplemental dollars to Beach Re-nourishment/Pass Maintenance (Fund 195) and Beach Park Facility (Fund 183) initiatives. With passage of Ordinance 2011-02 on January 25, 2011, the distribution requirements changed with all year ending proceeds within Fund 194 swept to Disaster Recovery Fund (196)

Office of the County Manager

Tourist Development Council (TDC) Dept
TDC Category B - Admin & Disaster Recovery Transfer (194)

in an amount sufficient to achieve a \$1,000,000 cash balance. Thereafter, Marketing and Promotion Fund (184) will receive all remaining swept dollars.

On April 23, 2013 the Board authorized amendments to the Ordinance that increased the overall distribution of Tourist Taxes to Category B from 36.7% to 46.7%, decreased County Museum distribution from 11% to 9.6%, decreased Category A (Beach and Inlets) from 50% to 41.2% and reduced the required Disaster Recovery fund balance from \$1,000,000 to \$500,000. The change to Disaster Recovery administration also included making the General Fund responsible for maintaining the required fund balance. These changes will be reflected in the various TDC funded FY 14 budgets.

Forecast FY 2013:

Staffing included in the adopted budget was authorized at 7.0 FTE's. On February 26, 2013 the Board authorized the addition of three positions in the areas of direct sales, sports marketing, and digital and social media marketing. The forecast for personal services are projected at budget levels with the cost of the new staff projected to add \$100,000 through the end of FY 13.

Operating expenses are limited to fund overhead expenses such as contractual services, rent, electricity, indirect and direct county support charges, printing and publications, copying, etc. Consistent with Ordinance changes approved on April 23, 2013 which reduced the required balance in the Disaster Recovery Fund (196), the budgeted transfer of \$266,500 to Fund (196) will not be made. This change then allows the entire year-end balance of Fund (194) to be transferred to Tourism Promotion Fund (184). Accordingly the forecast transfer to Fund (184) of \$458,600 is significantly greater than the budgeted transfer.

Total FY 13 TDC revenue distributed to Fund (194) is forecast to be \$1,782,800 representing a 6.9% variance from the adopted budget.

Current FY 2014:

The personal service budget includes an increase in personal services for the Board approved employee compensation adjustment. The budget supports ten (10) FTE's including the three new positions phased in during FY 13. Included within the personal service budget is funding of \$52,000 for a job bank employee to perform fiscal and contract support tasks.

Operating expenses have decreased from the FY 13 adopted budget due primarily to decreased indirect cost allocations and office rent being moved from the operating budget to a transfer budget. Noteworthy appropriations include; other contractual services, \$156,500, which includes support for the Chamber's Visitor Specialist and rent, \$8,400, for space at the film office. An interdepartmental payment for service to the Parks & Rec. Department totaling \$45,000 is budgeted for a portion of the Sports Coordinator position. The budgeted transfer of \$58,000 to the Community Development Fund (113) is office space rent.

The proposed budget includes the replacement of vehicle no. 030688 at a cost of \$27,000. The vehicle is a 2003 sedan that has 123,300 miles.

Total tourism promotion administrative costs, net of non-applicable transfers, total \$1,409,900. Pursuant to Ordinance 2005-43 as amended, tourism promotion administrative costs shall not exceed 32% of the total amount collected each fiscal year from Category "B" uses and shall be financed solely out of Fund (194). Total FY 14 budgeted promotion administration costs within Fund (194) represent 19.5% of budgeted FY 14 Category "B" collections (\$7,240,800). Remaining budgeted dollars programmed to be swept at year-end into Marketing and Promotion Fund (184) total \$281,400.

Revenues:

Revenues represent 23.2% of the initial 2-cent tourist tax levied. Total TDC revenue is projected at \$15,498,700 with the (194) component equal to \$1,800,600, an 8% increase over the FY 13 adopted budget.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

**Tourist Development Council (TDC) Dept
TDC Disaster Recovery - Fund (196)**

Mission Statement

To provide funding for emergency promotional campaigns or other efforts designed to assist economic recovery of the tourism industry in the event of natural or economic disaster.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Post Disaster Stimulus Reserves	-	692,600	692,600	-
Funds maintained in reserve for stimulus advertising to be used in wake of a natural disaster.				
Group Meeting Market Promotion	-	97,900	97,900	-
Emergency stimulus package initiated in FY 11 intended to restore and if possible expand the Group Meeting Market. Balance of package funding will be transferred to TDC Fund (184) for closeout in FY15.				
Current Level of Service Budget				
	-	790,500	790,500	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	72,551	317,900	222,100	-	-	-	(100.0%)
Indirect Cost Reimburs	-	3,000	3,000	2,100	-	2,100	(30.0%)
Net Operating Budget	72,551	320,900	225,100	2,100	-	2,100	(99.3%)
Trans to 184 TDC Promo	-	-	-	95,800	-	95,800	na
Reserves For Contingencies	-	-	-	192,600	-	192,600	na
Restricted for Unfunded Requests	-	1,000,000	-	500,000	-	500,000	(50.0%)
Total Budget	72,551	1,320,900	225,100	790,500	-	790,500	(40.2%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	6,964	10,500	6,000	3,000	-	3,000	(71.4%)
Trans fm 194 TDC Prom Fd	-	266,500	-	-	-	-	(100.0%)
Carry Forward	1,079,400	1,044,400	1,006,800	787,700	-	787,700	(24.6%)
Less 5% Required By Law	-	(500)	-	(200)	-	(200)	(60.0%)
Total Funding	1,086,364	1,320,900	1,012,800	790,500	-	790,500	(40.2%)

Notes:

Reserves within this fund are available to provide funding for emergency promotional campaigns or other efforts to promptly respond to any disaster - natural or economic - which adversely impact tourism in Collier County. Pursuant to Ordinance 2005-43, Tourism Disaster Recovery Fund (196) received \$500,000 per year as a transfer from Tourism Administration and Overhead Fund (194) beginning in FY 06 and this transfer amount (or some lesser amount) continued for three (3) years until reserves in Fund (196) reached \$1,500,000. Reserves reached \$1,500,000 at fiscal year ending 2008. With passage of Ordinance 2011-02, the required fund balance ceiling within the disaster recovery fund was dropped to \$1,000,000. Consistent with Ordinance changes approved on April 23, 2013, the required balance in the Disaster Recovery Fund (196) was reduced to \$500,000 with the County General Fund (001) becoming responsible for maintaining the balance in the future.

Expenditure History: In March 2005, the Board of County Commissioners approved - based on an emergency designation - the expenditure of up to an additional \$500,000 for use in promoting Collier County as a tourist destination in the wake of four (4) hurricanes during the 2004. Similarly, the BCC during FY 09 approved an emergency advertising stimulus package responding to the economic recession and its negative effects upon tourism travel and leisure spending. The use of emergency advertising dollars totaling \$1,066,000 continued in FY 10 under Board authorization recognizing the global economic slowdown. In FY 11, \$500,000 of emergency reserves was once again dedicated to marketing the destination in anticipation of building tourism visitation in the wake of a stagnate economy. These funds were designated to promote the Group Meeting Market.

Office of the County Manager

**Tourist Development Council (TDC) Dept
TDC Disaster Recovery - Fund (196)**

Forecast FY 2013:

Included in the FY 13 forecast is a portion of the Group Meeting Market Promotion initiated in FY 11. This program's multi-year budget was \$500,000. The unexpended program budget of \$317,900 carried forward into FY 13 with \$222,100 expected to be expended. The balance remaining, \$95,800, will be brought forward into FY 14 and transferred to TDC Promotion Fund (184) for more efficient management. Consistent with Ordinance changes approved on April 23, 2013, which reduced the required balance in the Disaster Recovery Fund from \$1,000,000 to \$500,000, the budgeted transfer in from Fund (194) of \$266,500 will not be made.

Current FY 2014:

Beginning FY 14 cash on hand is estimated to be \$787,700. With the Group Meeting Promotion budget being brought forward into FY 14 and transferred out to Fund (184) the Disaster Recovery Fund will maintain the required \$500,000 disaster reserve balance plus \$192,600 of additional reserves.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

**Tourist Development Council (TDC) Dept
TDC Tourism Promotion - Fund (184)**

Mission Statement

To promote year-round, distinctive, world-class vacation and group meeting experiences which result in positive growth and stability for Collier County

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Contracted Private Sector Marketing Services	-	1,958,400	1,958,400	-
Direct Sales (Show Registration & Travel)	-	381,300	381,300	-
Group Meeting Support	-	397,800	397,800	-
Destination Advertising, Promotion & PR	-	4,304,800	4,304,800	-
Overhead Costs	-	56,000	56,000	-
Reserves & Transfers	-	284,600	284,600	-
Current Level of Service Budget	-	7,382,900	7,382,900	-

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
Economic Impact - % Increase	12	10	12	13
Hotel Room Nights	2,226,000	2,360,000	2,370,000	2,425,000

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	3,959,414	4,583,200	5,059,100	7,058,600	-	7,058,600	54.0%
Indirect Cost Reimburs	33,000	25,600	25,600	39,700	-	39,700	55.1%
Net Operating Budget	3,992,414	4,608,800	5,084,700	7,098,300	-	7,098,300	54.0%
Trans to Tax Collector	74,490	89,800	89,800	108,800	-	108,800	21.2%
Reserves For Contingencies	-	-	-	175,800	-	175,800	na
Total Budget	4,066,905	4,698,600	5,174,500	7,382,900	-	7,382,900	57.1%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Tourist Devel Tax	3,724,519	3,588,800	4,147,300	5,440,200	-	5,440,200	51.6%
Miscellaneous Revenues	18,038	20,000	35,000	35,000	-	35,000	75.0%
Interest/Misc	8,352	7,400	7,400	9,000	-	9,000	21.6%
Trans fm 183 TDC Beach Pk	50,000	50,000	50,000	50,000	-	50,000	0.0%
Trans fm 194 TDC Prom Fd	227,400	97,500	458,600	281,400	-	281,400	188.6%
Trans fm 195 TDC Cap Fd	150,000	150,000	150,000	150,000	-	150,000	0.0%
Trans fm 196 TDC Dis	-	-	-	95,800	-	95,800	na
Carry Forward	1,270,700	965,700	1,921,900	1,595,700	-	1,595,700	65.2%
Less 5% Required By Law	-	(180,800)	-	(274,200)	-	(274,200)	51.7%
Total Funding	5,449,009	4,698,600	6,770,200	7,382,900	-	7,382,900	57.1%

Office of the County Manager

**Tourist Development Council (TDC) Dept
TDC Tourism Promotion - Fund (184)**

Notes:

The Board of County Commissioners authorized collection of an additional one percent tourist tax - fourth penny - on July 26, 2005. Proceeds from this fourth penny are devoted exclusively to marketing and promotion. Pursuant to terms contained within Ordinance 2005-43, collections began on October 1, 2005. Further regulation on the distribution of swept proceeds from Administrative and Overhead Fund (194) into TDC Tourism Promotion Fund (184) is contained within Ordinance 2011-02.

On April 23, 2013 the Board authorized amendments to the Ordinance that, among other things, increased the overall distribution of Tourist Taxes to Promotion Category B from 36.7% to 46.7% by increasing the Promotion share of the first two pennies of the TDC Tax. This change went into effect in June 2013. The changes will be reflected in the various TDC funded budgets for FY 13 forecast and FY 14.

Forecast FY 2013:

With the approved increase in allocations from the first 2 pennies of the TDC Tax being phased in during FY 13, the Tourist Development Tax revenue flowing into Fund 184 is forecast to be 15% greater than the FY 13 adopted budget. Also impacting the collection rate is a continuing upward trend in visitation reflected in year over year TDC Tax revenue increases.

In an effort to spur destination visitation the Board authorized budget amendments increasing promotional and marketing budgets by \$500,000. The increased funding availability resulted from funds carrying forward from FY 12 due to positive revenue trends. Noteworthy operating expenses include paid advertising, professional advertising, promotion fees and other contract support services and marketing/promotion related travel. The anticipated sweep of residual fund balance from the TDC Administrative and Overhead Fund (194), due to positive revenue trends and changes Disaster Recovery funding policy, is up from \$97,500 to \$458,000.

Current FY 2014:

TDC collections within this fund are budgeted at \$5,440,200, representing a 51.6% increase from the FY 13 adopted budget. This increase reflects both the approved increase in allocations from the first 2 pennies of the TDC Tax as well as a continuing strong tourism market. The marketing and advertising program will be based on the fund balance carried forward as well as tourist tax revenues anticipated for FY 14. Per Board direction interest earned from all tourist tax funds will again be deposited via transfer to Fund (184) in support of marketing and advertising efforts.

Overall, marketing and promotion funding is up consistent with the upward trend of TDC revenue and the increase in the portion of TDC revenue allocated to marketing and promotion. The destination advertising and promotion program totals \$4,304,800 and includes the contract with Paradise Advertising and other promotional expenses. The professional marketing and advertising services program totals \$1,958,400 and includes contracts with Miles Media, Research Data Services, Phase V Paradise Advertising and other professional media firms. In addition, \$125,000 in support is budgeted for Category "B" marketing grants. Direct sales marketing/promotion totals \$381,300. The Group Meeting promotion budget totals \$397,800 including \$95,800 transferred from Fund (196).

Consistent with revenue expectations, the Tax Collector's transfer for revenue collection is budgeted at \$108,800.

Revenues:

TDC revenue collections budgeted in this fund reflect Board approved distribution increases to Promotion Category B from 36.7% to 46.7% as well as a continuing strong tourism market.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

Communication & Customer Relations Dept

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	932,234	957,300	943,000	910,400	-	910,400	(4.9%)
Operating Expense	185,777	267,000	230,800	267,000	-	267,000	0.0%
Capital Outlay	17,992	18,000	18,000	18,000	-	18,000	0.0%
Net Operating Budget	1,136,003	1,242,300	1,191,800	1,195,400	-	1,195,400	(3.8%)
Total Budget	1,136,003	1,242,300	1,191,800	1,195,400	-	1,195,400	(3.8%)

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Comm & Customer Relations Dept (111)	1,136,003	1,242,300	1,191,800	1,195,400	-	1,195,400	(3.8%)
Total Net Budget	1,136,003	1,242,300	1,191,800	1,195,400	-	1,195,400	(3.8%)
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,136,003	1,242,300	1,191,800	1,195,400	-	1,195,400	(3.8%)

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	2,781	5,000	3,000	3,000	-	3,000	(40.0%)
Miscellaneous Revenues	153	-	-	-	-	-	na
Net Cost MSTU General Fund	989,070	1,100,300	1,051,800	1,052,700	-	1,052,700	(4.3%)
Trans fm 001 Gen Fund	144,000	137,000	137,000	139,700	-	139,700	2.0%
Total Funding	1,136,003	1,242,300	1,191,800	1,195,400	-	1,195,400	(3.8%)

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Comm & Customer Relations Dept (111)	12.00	12.00	12.00	11.00	-	11.00	(8.3%)
Total FTE	12.00	12.00	12.00	11.00	-	11.00	(8.3%)

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

Communication & Customer Relations Dept

Comm & Customer Relations Dept (111)

Mission Statement

To serve the public by providing accurate and timely information about Collier County Government services and activities utilizing a multi-media approach as well as providing support to internal departments.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration/Overhead	1.00	259,481	-	259,481
Department administration, media relations, website management, emergency information, and special projects.				
Legislative Affairs	1.00	116,756	-	116,756
Monitor, track, and report on state and federal legislative priorities of the Board of County Commissioners				
Government Center Switchboard Operations	1.50	92,508	-	92,508
The Collier County Government Center switchboard operation responds to telephone and e-mail inquiries, walk-ins, and requests for beach parking permits.				
BCC Board Room Meetings and Other Public Meetings	1.00	87,406	-	87,406
Televising and recording of all official BCC meetings, Planning Commission and other advisory board meetings.				
Publishing – Public Information	1.00	143,685	-	143,685
Produce and distribute news releases. Provide photographic services and printing services for county depts. Produce external newsletter, promote County events and programs, and maintain and manage website and social media sites. Board of County Commissioners agenda distribution. Emergency information distribution.				
Channel 97 – TV Production & Programming	2.00	237,834	-	237,834
Produce, film and edit Collier Television programming, PSA's and special events. Audio/visual service for other county depts.				
Publishing – Public Relations	-	3,000	-	3,000
Design and layout of annual report. Develop, design, produce and print publications, brochures, fliers, etc. for county depts. Provide graphic design services for internal departments.				
North Collier Government Services Center	3.00	216,100	-	216,100
North Collier Government Services Center personnel accept payment of water and sewer bills, trash container requests, CAT passes, garage sale permits, pet licenses, beach parking permits, and community meeting room reservations. In addition, provide information to telephone and e-mail inquiries, and walk-ins.				
Tape Reproduction	0.50	38,630	3,000	35,630
Reproduce meeting and programming DVD's for the public and internal staff.				
Transfers	-	-	139,700	-139,700
Current Level of Service Budget	<u>11.00</u>	<u>1,195,400</u>	<u>142,700</u>	<u>1,052,700</u>

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

**Communication & Customer Relations Dept
Comm & Customer Relations Dept (111)**

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
% AIMS constituent contact within five business days	100	100	100	100
% of AIMS issues closed within five business days	85	85	85	85
North Collier Gov't Center % of customers served within 5 minutes (FY average).	91	91	92	92
Website Visitors	1,400,000	1,400,000	1,400,000	1,400,000

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	932,234	957,300	943,000	910,400	-	910,400	(4.9%)
Operating Expense	185,777	267,000	230,800	267,000	-	267,000	0.0%
Capital Outlay	17,992	18,000	18,000	18,000	-	18,000	0.0%
Net Operating Budget	1,136,003	1,242,300	1,191,800	1,195,400	-	1,195,400	(3.8%)
Total Budget	1,136,003	1,242,300	1,191,800	1,195,400	-	1,195,400	(3.8%)
Total FTE	12.00	12.00	12.00	11.00	-	11.00	(8.3%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	2,781	5,000	3,000	3,000	-	3,000	(40.0%)
Miscellaneous Revenues	153	-	-	-	-	-	na
Net Cost MSTU General Fund	989,070	1,100,300	1,051,800	1,052,700	-	1,052,700	(4.3%)
Trans fm 001 Gen Fund	144,000	137,000	137,000	139,700	-	139,700	2.0%
Total Funding	1,136,003	1,242,300	1,191,800	1,195,400	-	1,195,400	(3.8%)

Forecast FY 2013:

Ongoing cost containment efforts will result in savings in operating expenses.

Current FY 2014:

Personal Services decreased due to the transfer of the Citizen Liaison to the Records Management function under the Administrative Services Administration Office.

Capital Outlay of \$18,000 is for the replacement of BCC Board Room Raid Drive (\$9,000); Computer Upgrades for ESC Control Center (\$4,000); NCGSC Q-Matic Ticket Printer System Upgrades (\$5,000).

Revenues:

Revenue of \$3,000 is generated from the sale of copies. Transfer from the General Fund (001) represents the General Fund (001) contribution for Communication and Customer Relations Services provided to the residents of the incorporated areas of the County.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

Pelican Bay Services

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	1,023,545	1,124,200	1,121,700	1,159,200	-	1,159,200	3.1%
Operating Expense	1,213,939	1,305,000	1,239,500	1,379,800	-	1,379,800	5.7%
Indirect Cost Reimburs	89,800	93,800	93,800	85,900	-	85,900	(8.4%)
Capital Outlay	96,538	38,000	31,900	17,500	-	17,500	(53.9%)
Net Operating Budget	2,423,822	2,561,000	2,486,900	2,642,400	-	2,642,400	3.2%
Trans to Property Appraiser	39,295	81,900	57,400	81,600	-	81,600	(0.4%)
Trans to Tax Collector	58,072	93,000	76,000	96,200	-	96,200	3.4%
Trans to 320 Clam Bay Cap Fd	-	-	100,000	-	-	-	na
Trans to 322 Pel Bay Irr and Land	436,500	241,700	241,700	210,000	-	210,000	(13.1%)
Trans to 408 Water/Sewer Fd	13,400	13,400	13,400	15,900	-	15,900	18.7%
Reserves For Contingencies	-	113,800	-	128,400	-	128,400	12.8%
Reserves For Capital	-	1,126,700	-	1,247,500	-	1,247,500	10.7%
Reserve for Attrition	-	(16,200)	-	(16,700)	-	(16,700)	3.1%
Total Budget	2,971,089	4,215,300	2,975,400	4,405,300	-	4,405,300	4.5%

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Pelican Bay Community Beautification (109)	1,651,307	1,712,500	1,683,300	1,734,300	-	1,734,300	1.3%
Pelican Bay Street Lighting (778)	204,159	244,300	216,600	250,500	-	250,500	2.5%
Pelican Bay Water Management (109)	568,356	604,200	587,000	657,600	-	657,600	8.8%
Total Net Budget	2,423,822	2,561,000	2,486,900	2,642,400	-	2,642,400	3.2%
Total Transfers and Reserves	547,267	1,654,300	488,500	1,762,900	-	1,762,900	6.6%
Total Budget	2,971,089	4,215,300	2,975,400	4,405,300	-	4,405,300	4.5%

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	420,964	440,700	419,400	445,500	-	445,500	1.1%
Delinquent Ad Valorem Taxes	27	-	-	-	-	-	na
Special Assessments	2,480,542	2,573,800	2,498,700	2,689,600	-	2,689,600	4.5%
Charges For Services	-	1,500	-	1,500	-	1,500	0.0%
Miscellaneous Revenues	39,650	-	2,900	-	-	-	na
Interest/Misc	14,771	22,500	13,700	24,100	-	24,100	7.1%
Trans frm Property Appraiser	521	-	-	-	-	-	na
Trans frm Tax Collector	25,451	-	-	-	-	-	na
Carry Forward	1,446,100	1,327,800	1,443,300	1,402,600	-	1,402,600	5.6%
Less 5% Required By Law	-	(151,000)	-	(158,000)	-	(158,000)	4.6%
Total Funding	4,428,027	4,215,300	4,378,000	4,405,300	-	4,405,300	4.5%

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Pelican Bay Water Management (109)	2.19	2.19	2.19	2.19	-	2.19	0.0%
Pelican Bay Community Beautification (109)	12.42	12.42	12.42	12.42	-	12.42	0.0%
Pelican Bay Street Lighting (778)	1.39	1.39	1.39	1.39	-	1.39	0.0%
Total FTE	16.00	16.00	16.00	16.00	-	16.00	0.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

**Pelican Bay Services
Pelican Bay Water Management (109)**

Mission Statement

To provide for the efficient and timely delivery of Water Management services to the Pelican Bay Community by providing for the necessary maintenance for the community's storm water system to assure its efficient operation in the transporting and treatment of the storm water. In addition, the Division tries to maintain the highest aesthetic appearance while maintaining the delicate balance of the ecosystem.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Water Management Program	2.19	657,600	744,000	-86,400
Includes the routine maintenance of the Pelican Bay Water Management System of approximately 3.5 miles of berm separating the developed property from the Clam Pass System. The system functions as a storm water treatment facility by removing nutrients and pollutants, thus improving the quality of storm water before it is discharged into Clam Bay.				
Current Level of Service Budget	2.19	657,600	744,000	-86,400

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
Aquatic plants planted	10,000	10,000	10,000	10,000
Forty-three lakes maintained/treated - times per year	52	52	52	52
Water quality testing - number of parameters	3,576	3,576	3,576	4,689

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	169,735	177,800	177,400	188,100	-	188,100	5.8%
Operating Expense	314,121	340,300	324,500	376,900	-	376,900	10.8%
Indirect Cost Reimburs	84,500	85,100	85,100	80,300	-	80,300	(5.6%)
Capital Outlay	-	1,000	-	12,300	-	12,300	1,130.0%
Net Operating Budget	568,356	604,200	587,000	657,600	-	657,600	8.8%
Total Budget	568,356	604,200	587,000	657,600	-	657,600	8.8%
Total FTE	2.19	2.19	2.19	2.19	-	2.19	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Special Assessments	642,129	695,000	667,200	742,500	-	742,500	6.8%
Charges For Services	-	1,500	-	1,500	-	1,500	0.0%
Miscellaneous Revenues	600	-	1,600	-	-	-	na
Interest/Misc	13	-	-	-	-	-	na
Total Funding	642,742	696,500	668,800	744,000	-	744,000	6.8%

Forecast FY 2013:

Operating expenses decreased by 4.6% mostly due to lower than anticipated costs for chemicals that are now being used and applied differently in compliance with regulations. A budget amendment to transfer \$100,000 to the Clam Bay Restoration fund, for renovations to the south berm, was completed in FY 2012 but was not transferred in that fiscal year. The transfer to correct this discrepancy was made in FY 2013.

Current FY 2014:

Personal Services increased due to the reclassification of two positions and the BCC approved salary adjustment. Operating expenses are increasing by 10.8% due to increases in contractual salary and administrative services, the contractual exotic removal program and engineering services for the water quality program. Chemical costs within this appropriation unit are decreasing by 9%.

Office of the County Manager

**Pelican Bay Services
Pelican Bay Water Management (109)**

Revenues:

The assessment revenue is based on an equivalent residential unit (ERU) of \$97.49 for Water Management, which is \$6.24 more than FY 2013 ERU rate. The combined ERU rate is unchanged.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

**Pelican Bay Services
Pelican Bay Community Beautification (109)**

Mission Statement

To provide for the efficient and timely delivery of Water Management services to the Pelican Bay Community by providing for the necessary maintenance for the community's storm water system to assure its efficient operation in the transporting and treatment of the storm water. In addition, the Division tries to maintain the highest aesthetic appearance while maintaining the delicate balance of the ecosystem.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Beautification Program	12.42	1,734,300	1,947,100	-212,800
Includes the routine maintenance of 2,873,750 square feet of right-of-way and community parks - including pruning, cutting, pesticide and fertilizer programs. Also annuals are changed two times per year and mulch is applied to 661,750 square feet of plant beds three times per year. The Beautification Department is also responsible for street sweeping, street trash pick-up, and a sign maintenance program which includes traffic and entrance signs.				
Current Level of Service Budget	12.42	1,734,300	1,947,100	-212,800

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
Boulevards swept - times per year	52	52	52	52
Chemical weed control - times per year	24	24	24	24
Fertilizer applied - times per year	4	4	2	2
Flower plantings - times per year	2	2	2	2
Irrigation systems checked - times per year	12	12	12	12
Mulch application - times per year	3	3	3	3
Streets swept - single family areas	12	12	12	12

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	752,005	840,300	837,300	857,500	-	857,500	2.0%
Operating Expense	802,764	836,200	814,100	872,600	-	872,600	4.4%
Capital Outlay	96,538	36,000	31,900	4,200	-	4,200	(88.3%)
Net Operating Budget	1,651,307	1,712,500	1,683,300	1,734,300	-	1,734,300	1.3%
Total Budget	1,651,307	1,712,500	1,683,300	1,734,300	-	1,734,300	1.3%
Total FTE	12.42	12.42	12.42	12.42	-	12.42	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Special Assessments	1,838,413	1,878,800	1,831,500	1,947,100	-	1,947,100	3.6%
Miscellaneous Revenues	20,720	-	-	-	-	-	na
Interest/Misc	38	-	-	-	-	-	na
Total Funding	1,859,171	1,878,800	1,831,500	1,947,100	-	1,947,100	3.6%

Current FY 2014:

Personal Services increased due to the BCC approved salary adjustment. Operating expenses increased 4.4% primarily impacted by \$10,800 for administrative services and \$31,900 for enhanced tree trimming program.

Revenues:

The assessment revenue is based on an equivalent residential unit (ERU) of \$255.65 for Community Beautification which is \$9.00 more than the FY

Office of the County Manager

Pelican Bay Services

Pelican Bay Community Beautification (109)

2013 ERU rate. The combined ERU rate is unchanged.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

**Pelican Bay Services
Reserves & Transfers (109)**

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Reserve & Transfers	-	975,900	676,700	299,200
Current Level of Service Budget	-	975,900	676,700	299,200

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Trans to Property Appraiser	39,295	72,900	52,400	72,700	-	72,700	(0.3%)
Trans to Tax Collector	49,611	79,300	66,400	82,700	-	82,700	4.3%
Trans to 320 Clam Bay Cap Fd	-	-	100,000	-	-	-	na
Trans to 322 Pel Bay Irr and Land	436,500	241,700	241,700	210,000	-	210,000	(13.1%)
Trans to 408 Water/Sewer Fd	13,400	13,400	13,400	15,900	-	15,900	18.7%
Reserves For Contingencies	-	102,300	-	116,100	-	116,100	13.5%
Reserves For Capital	-	603,900	-	495,200	-	495,200	(18.0%)
Reserve for Attrition	-	(16,200)	-	(16,700)	-	(16,700)	3.1%
Total Budget	538,805	1,097,300	473,900	975,900	-	975,900	(11.1%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	12,281	15,800	7,000	15,200	-	15,200	(3.8%)
Trans frm Property Appraiser	521	-	-	-	-	-	na
Trans frm Tax Collector	22,234	-	-	-	-	-	na
Carry Forward	1,268,900	951,600	1,033,700	796,800	-	796,800	(16.3%)
Less 5% Required By Law	-	(128,700)	-	(135,300)	-	(135,300)	5.1%
Total Funding	1,303,937	838,700	1,040,700	676,700	-	676,700	(19.3%)

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

**Pelican Bay Services
Pelican Bay Street Lighting (778)**

Mission Statement

To maintain the Pelican Bay Street Lighting system as a well-balanced functional system that provides a consistently lighted roadway appearance within the community.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Street Lighting Program	1.39	250,500	445,500	-195,000
Includes the routine maintenance of the Pelican Bay roadway street lighting system including all up-lighting at the Pelican Bay entrances and bike path lighting. Street Lights consist of concrete poles and metal Halide lamps.				
Reserves/Transfers	-	787,000	592,000	195,000
Current Level of Service Budget	1.39	1,037,500	1,037,500	-

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
% of Lights repaired within 24 hours	100	100	100	100
Light posts inspected	26	26	26	26

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	101,805	106,100	107,000	113,600	-	113,600	7.1%
Operating Expense	97,054	128,500	100,900	130,300	-	130,300	1.4%
Indirect Cost Reimburs	5,300	8,700	8,700	5,600	-	5,600	(35.6%)
Capital Outlay	-	1,000	-	1,000	-	1,000	0.0%
Net Operating Budget	204,159	244,300	216,600	250,500	-	250,500	2.5%
Trans to Property Appraiser	-	9,000	5,000	8,900	-	8,900	(1.1%)
Trans to Tax Collector	8,461	13,700	9,600	13,500	-	13,500	(1.5%)
Reserves For Contingencies	-	11,500	-	12,300	-	12,300	7.0%
Reserves For Capital	-	522,800	-	752,300	-	752,300	43.9%
Total Budget	212,620	801,300	231,200	1,037,500	-	1,037,500	29.5%
Total FTE	1.39	1.39	1.39	1.39	-	1.39	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	420,964	440,700	419,400	445,500	-	445,500	1.1%
Delinquent Ad Valorem Taxes	27	-	-	-	-	-	na
Miscellaneous Revenues	18,330	-	1,300	-	-	-	na
Interest/Misc	2,439	6,700	6,700	8,900	-	8,900	32.8%
Trans frm Tax Collector	3,217	-	-	-	-	-	na
Carry Forward	177,200	376,200	409,600	605,800	-	605,800	61.0%
Less 5% Required By Law	-	(22,300)	-	(22,700)	-	(22,700)	1.8%
Total Funding	622,177	801,300	837,000	1,037,500	-	1,037,500	29.5%

Forecast FY 2013:

Operating expenses decreased by 21% due to lower costs for electricity and emergency repairs and maintenance.

Office of the County Manager

**Pelican Bay Services
Pelican Bay Street Lighting (778)**

Current FY 2014:

Personal Services increased due to the reclassification of two positions and the BCC approved salary adjustment. The net operating budget for FY14 is in line with the FY13 budget. Indirect cost reimbursement decreased by 35.6% and reserves will be increased for future construction and improvement of the street lighting system as identified in the Pelican Bay Community Improvement Plan.

Revenues:

This fund had a millage rate of .0857 in FY13 and the rate remains unchanged for FY14. Revenue will be derived from the FY14 taxable value of \$5,197,797,456. This will generate \$445,500 in ad valorem taxes.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

Economic Development

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	57,767	-	161,600	320,900	-	320,900	na
Operating Expense	920	767,200	125,000	210,300	-	210,300	(72.6%)
Indirect Cost Reimburs	-	-	-	500	-	500	na
Remittances	689,936	189,200	288,000	637,200	-	637,200	236.8%
Net Operating Budget	748,622	956,400	574,600	1,168,900	-	1,168,900	22.2%
Reserves For Contingencies	-	-	-	49,500	-	49,500	na
Reserves For Capital	-	469,200	-	-	-	-	(100.0%)
Restricted for Unfunded Requests	-	-	-	732,700	-	732,700	na
Total Budget	748,622	1,425,600	574,600	1,951,100	-	1,951,100	36.9%

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Economic Development (001)	698,622	956,400	574,600	531,200	-	531,200	(44.5%)
Economic Development (007)	50,000	-	-	500	-	500	na
Economic Development Incentives (001)	-	-	-	637,200	-	637,200	na
Total Net Budget	748,622	956,400	574,600	1,168,900	-	1,168,900	22.2%
Total Transfers and Reserves	-	469,200	-	782,200	-	782,200	66.7%
Total Budget	748,622	1,425,600	574,600	1,951,100	-	1,951,100	36.9%

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	265,088	265,000	313,600	265,000	-	265,000	0.0%
Miscellaneous Revenues	4,489	-	-	-	-	-	na
Interest/Misc	373	2,600	1,000	1,000	-	1,000	(61.5%)
Net Cost General Fund	694,133	956,400	574,600	1,168,400	-	1,168,400	22.2%
Carry Forward	-	215,000	215,400	530,000	-	530,000	146.5%
Less 5% Required By Law	-	(13,400)	-	(13,300)	-	(13,300)	(0.7%)
Total Funding	964,083	1,425,600	1,104,600	1,951,100	-	1,951,100	36.9%

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Economic Development (001)	-	-	4.00	4.00	-	4.00	na
Total FTE	-	-	4.00	4.00	-	4.00	na

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

**Economic Development
Economic Development (001)**

Mission Statement

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase average wages, improve productivity and its growth rate, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Economic Development Initiative	4.00	531,200	-	531,200
Attend meetings with prospective economic development clients. Function as the major County interface for Economic Development and ensure related programs and incentives are effectively and appropriately managed.				
Current Level of Service Budget	4.00	531,200	-	531,200

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	57,767	-	161,600	320,900	-	320,900	na
Operating Expense	920	767,200	125,000	210,300	-	210,300	(72.6%)
Remittances	639,936	189,200	288,000	-	-	-	(100.0%)
Net Operating Budget	698,622	956,400	574,600	531,200	-	531,200	(44.5%)
Total Budget	698,622	956,400	574,600	531,200	-	531,200	(44.5%)
Total FTE	-	-	4.00	4.00	-	4.00	na

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	4,489	-	-	-	-	-	na
Net Cost General Fund	694,133	956,400	574,600	531,200	-	531,200	(44.5%)
Total Funding	698,622	956,400	574,600	531,200	-	531,200	(44.5%)

Notes:

The Office of Business & Economic Development, the creation of which was approved by the Board on June 26, 2012, once fully established will work in conjunction with other local and state economic development organizations to assist businesses to expand or relocate to Collier County. Activities will consist of incentive policy development and administration, business concierge services including facilitating regulatory assistance and promoting an improved business climate in Collier County.

The Economic Development budget has been split between the Office of Business and Economic Development, this page, and Economic Development Incentives on the following page.

Forecast FY 2013:

As originally developed this budget appropriated \$189,200 in economic development incentive payment obligations approved by the Board and funding for the State of Florida Qualified Target Industries (QTI) program. The forecast anticipates somewhat higher Economic Development incentive payments to include: Animal Specialty Hospital, \$16,700; Early Learning Coalition, \$75,000; Florida Specialties, \$28,300; Guadalupe Center, \$25,000; Haynes Corp., \$122,300 and Value Centric, \$10,300 plus \$10,400 for QTI.

The balance of the forecast budget provides funding for the Office of Business & Economic Development, the creation of which was approved by the Board on June 26, 2012. Formation has been initiated with two hires to date, consisting of the Director (start date of January 28, 2013) and an Administrative Assistant. It is anticipated that two additional positions in this department will be brought on board in FY 13 to work with other organizations, conduct research, develop marketing/recruiting materials and manage and monitor all incentivized projects.

Office of the County Manager

**Economic Development
Economic Development (001)**

Current FY 2014:

The Office of Business & Economic Development budget of \$531,200 supports four positions, general operating costs and \$150,000 for Economic Development promotion. The personal service budget includes an increase in personal services for the Board approved employee compensation adjustment.

The Economic Incentive payments previously included on this page have been moved onto the following page under a budget titled "Economic Development Incentives". This separates Economic Development activities from the payment of Economic Development Incentives.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

**Economic Development
Economic Development Incentives (001)**

Mission Statement

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase average wages, improve productivity and its growth rate, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Economic Development Initiatives	-	637,200	-	637,200
Establish and administer incentive programs geared towards high-wage targeted industries locating or expanding in Collier County; programs include: Fee Payment Assistance Program, Broadband Infrastructure, Job Creation Investment, Job Retention Investment and the Property Tax Stimulus Ordinance				
Current Level of Service Budget	-	637,200	-	637,200

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Remittances	-	-	-	637,200	-	637,200	na
Net Operating Budget	-	-	-	637,200	-	637,200	na
Total Budget	-	-	-	637,200	-	637,200	na

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Net Cost General Fund	-	-	-	637,200	-	637,200	na
Total Funding	-	-	-	637,200	-	637,200	na

Notes:

This budget provides for the economic development incentive payments under the following programs: Fee Payment Assistance, Broadband Infrastructure, Job Creation Investment and Property Tax Stimulus. Also included is an allowance for the State of Florida Qualified Target Industry (QTI) program.

Forecast FY 2013:

Economic development incentive payments through FY 13 are shown on the "Economic Development" budget page.

Current FY 2014:

The FY 14 budget appropriates \$637,200 for economic development incentive payments. Local economic development incentive payments include: Animal Specialty Hospital, \$18,700; Arthrex, \$475,000; Early Learning Coalition, \$75,000; Florida Specialties, \$33,400; Haynes Corp., \$24,700. Also included in this budget is a \$10,400 allowance for payments pursuant to the State of Florida Qualified Target Industry (QTI) program.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

**Economic Development
Economic Development (007)**

Mission Statement

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Reserves, Transfers, and Interest	-	782,700	782,700	-
Current Level of Service Budget	-	782,700	782,700	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Indirect Cost Reimburs	-	-	-	500	-	500	na
Remittances	50,000	-	-	-	-	-	na
Net Operating Budget	50,000	-	-	500	-	500	na
Reserves For Contingencies	-	-	-	49,500	-	49,500	na
Reserves For Capital	-	469,200	-	-	-	-	(100.0%)
Restricted for Unfunded Requests	-	-	-	732,700	-	732,700	na
Total Budget	50,000	469,200	-	782,700	-	782,700	66.8%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	265,088	265,000	313,600	265,000	-	265,000	0.0%
Interest/Misc	373	2,600	1,000	1,000	-	1,000	(61.5%)
Carry Forward	-	215,000	215,400	530,000	-	530,000	146.5%
Less 5% Required By Law	-	(13,400)	-	(13,300)	-	(13,300)	(0.7%)
Total Funding	265,460	469,200	530,000	782,700	-	782,700	66.8%

Notes:

This Fund accounts for proceeds from the local government share of revenue sharing from gaming proceeds pursuant to the agreement between the State of Florida and the Seminole Tribe. FY 2012 was the first year for the distribution of proceeds.

Forecast FY 2013:

Gaming revenue sharing proceeds, which were estimated in the budget to be \$265,000, have been recieved in the amount of \$313,600.

Current FY 2014:

This budget anticipates planned receipts of \$265,000 as revenue sharing from gaming proceeds. The proceeds as well as estimated fund balance carrying forward have been budgeted in reserves.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

Office of the County Manager Grants

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	67,538	-	1,400	-	-	-	na
Operating Expense	635,388	-	120,300	-	-	-	na
Capital Outlay	893,549	-	953,600	-	-	-	na
Remittances	772,866	-	-	-	-	-	na
Net Operating Budget	2,369,341	-	1,075,300	-	-	-	na
Trans to 123 Serv for Sr Fd	-	-	-	32,800	-	32,800	na
Total Budget	2,369,341	-	1,075,300	32,800	-	32,800	na

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
ARRA Grants (125/725)	2,369,341	-	1,075,300	-	-	-	na
Total Net Budget	2,369,341	-	1,075,300	-	-	-	na
Total Transfers and Reserves	-	-	-	32,800	-	32,800	na
Total Budget	2,369,341	-	1,075,300	32,800	-	32,800	na

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	1,276,651	-	738,600	-	-	-	na
Miscellaneous Revenues	256,320	-	120,300	-	-	-	na
Interest/Misc	2,082	-	500	-	-	-	na
Carry Forward	(3,100)	-	248,700	32,800	-	32,800	na
Total Funding	1,531,953	-	1,108,100	32,800	-	32,800	na

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

**Office of the County Manager Grants
ARRA Grants (125/725)**

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Reserves, Transfers, and Interest	-	32,800	32,800	-
Current Level of Service Budget	-	32,800	32,800	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	67,538	-	1,400	-	-	-	na
Operating Expense	635,388	-	120,300	-	-	-	na
Capital Outlay	893,549	-	953,600	-	-	-	na
Remittances	772,866	-	-	-	-	-	na
Net Operating Budget	2,369,341	-	1,075,300	-	-	-	na
Trans to 123 Serv for Sr Fd	-	-	-	32,800	-	32,800	na
Total Budget	2,369,341	-	1,075,300	32,800	-	32,800	na

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	1,276,651	-	738,600	-	-	-	na
Miscellaneous Revenues	256,320	-	120,300	-	-	-	na
Interest/Misc	2,082	-	500	-	-	-	na
Carry Forward	(3,100)	-	248,700	32,800	-	32,800	na
Total Funding	1,531,953	-	1,108,100	32,800	-	32,800	na

Forecast FY 2013:

Forecast grant activity is primarily related to CAT public transportation system data processing system improvements.

Current FY 2014:

The FY 14 budget includes the transfer of excess revenues from the Senior Meal ARRA unit reimbursement grant to Fund 123 - Senior Services Reinvestment program.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

Bayshore Community Redevelopment Agency (CRA)

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	416,834	258,000	241,200	252,400	-	252,400	(2.2%)
Operating Expense	906,101	1,258,500	3,544,400	879,200	-	879,200	(30.1%)
Indirect Cost Reimburs	79,500	91,300	91,300	51,300	-	51,300	(43.8%)
Capital Outlay	845,749	2,789,200	950,000	1,971,200	-	1,971,200	(29.3%)
Grants and Aid	240,453	128,000	146,800	20,000	-	20,000	(84.4%)
Net Operating Budget	2,488,638	4,525,000	4,973,700	3,174,100	-	3,174,100	(29.9%)
Trans to Property Appraiser	7,840	8,400	8,400	8,400	-	8,400	0.0%
Trans to Tax Collector	19,101	19,100	19,100	22,400	-	22,400	17.3%
Trans to 187 Bayshore Redev Fd	136,800	136,800	136,800	136,800	-	136,800	0.0%
Trans to 287 CRA Loan	1,400,000	1,427,800	1,494,900	905,700	-	905,700	(36.6%)
Reserves For Contingencies	-	58,600	-	58,800	-	58,800	0.3%
Reserves For Capital	-	225,100	-	511,000	-	511,000	127.0%
Total Budget	4,052,380	6,400,800	6,632,900	4,817,200	-	4,817,200	(24.7%)

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Bayshore Beautification MSTU (163)	1,340,916	3,880,000	2,038,500	2,683,200	-	2,683,200	(30.8%)
Bayshore CRA Grant and Grant Match (717/718)	213,509	-	2,209,600	-	-	-	na
Bayshore/Gateway Triangle Redevel (187)	933,713	618,500	725,100	467,300	-	467,300	(24.4%)
Haldeman Creek MSTU (164)	500	26,500	500	23,600	-	23,600	(10.9%)
Total Net Budget	2,488,638	4,525,000	4,973,700	3,174,100	-	3,174,100	(29.9%)
Total Transfers and Reserves	1,563,742	1,875,800	1,659,200	1,643,100	-	1,643,100	(12.4%)
Total Budget	4,052,380	6,400,800	6,632,900	4,817,200	-	4,817,200	(24.7%)

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	878,957	890,500	854,800	891,800	-	891,800	0.1%
Delinquent Ad Valorem Taxes	9,629	-	700	-	-	-	na
Miscellaneous Revenues	326,414	317,000	402,900	317,000	-	317,000	0.0%
Interest/Misc	40,175	18,000	21,600	13,000	-	13,000	(27.8%)
Reimb From Other Depts	186,712	-	2,501,800	-	-	-	na
Trans frm Property Appraiser	1,764	-	-	-	-	-	na
Trans frm Tax Collector	7,269	-	-	-	-	-	na
Trans fm 001 Gen Fund	829,500	754,500	754,500	785,000	-	785,000	4.0%
Trans fm 111 MSTD Gen Fd	166,600	151,500	151,500	157,700	-	157,700	4.1%
Trans fm 163 Baysh/Av Beaut Fd	125,500	125,500	125,500	125,500	-	125,500	0.0%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0.0%
Carry Forward	6,152,900	4,193,900	4,385,400	2,577,100	-	2,577,100	(38.6%)
Less 5% Required By Law	-	(61,400)	-	(61,200)	-	(61,200)	(0.3%)
Total Funding	8,736,721	6,400,800	9,210,000	4,817,200	-	4,817,200	(24.7%)

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Bayshore/Gateway Triangle Redevel (187)	5.00	3.00	3.00	3.00	-	3.00	0.0%
Total FTE	5.00	3.00	3.00	3.00	-	3.00	0.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

Bayshore Community Redevelopment Agency (CRA)

Bayshore/Gateway Triangle Redevel (187)

Mission Statement

To support the efforts of the Board of County Commissioners which established itself as the Community Redevelopment Agency (CRA) and made a finding of necessity and of blight conditions in the Bayshore/Gateway Triangle Component Redevelopment Area by adopting Resolution 2000-82 on March 14, 2000, and to implement the Bayshore/Gateway Triangle Component Section of the Collier County Community Redevelopment Plan adopted by the CRA.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
CRA Implementation	1.50	303,130	303,130	-
Monitor, update and implement the Bayshore/Gateway Triangle component of the Collier County Community Redevelopment Plan.				
Project & MSTU Management	1.50	144,170	144,170	-
Manage CRA & MSTU projects within the district including: streets, sidewalks, lighting, landscaping and other improvements. Land acquisition and rehabilitation projects include purchase of blighted properties and construction/re-development of commercial and residential buildings.				
Remittances	-	20,000	20,000	-
Grants in aid connected with six (6) established grant programs				
Transfers for Debt Service	-	905,700	905,700	-
Transfer to Debt Service Fund (287)				
Reserves	-	366,400	366,400	-
Fund reserves for contingencies and capital outlay				
Current Level of Service Budget	3.00	1,739,400	1,739,400	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	416,834	258,000	241,200	252,400	-	252,400	(2.2%)
Operating Expense	197,810	148,700	272,100	155,300	-	155,300	4.4%
Indirect Cost Reimburs	66,600	83,800	83,800	39,600	-	39,600	(52.7%)
Capital Outlay	18,178	-	-	-	-	-	na
Grants and Aid	234,291	128,000	128,000	20,000	-	20,000	(84.4%)
Net Operating Budget	933,713	618,500	725,100	467,300	-	467,300	(24.4%)
Trans to 287 CRA Loan	1,400,000	1,427,800	1,494,900	905,700	-	905,700	(36.6%)
Reserves For Contingencies	-	51,500	-	51,000	-	51,000	(1.0%)
Reserves For Capital	-	71,900	-	315,400	-	315,400	338.7%
Total Budget	2,333,713	2,169,700	2,220,000	1,739,400	-	1,739,400	(19.8%)
Total FTE	5.00	3.00	3.00	3.00	-	3.00	0.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

Bayshore Community Redevelopment Agency (CRA)

Bayshore/Gateway Triangle Redevel (187)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	300,234	317,000	384,100	317,000	-	317,000	0.0%
Interest/Misc	14,065	10,000	6,000	5,000	-	5,000	(50.0%)
Trans fm 001 Gen Fund	829,500	754,500	754,500	785,000	-	785,000	4.0%
Trans fm 111 MSTD Gen Fd	166,600	151,500	151,500	157,700	-	157,700	4.1%
Trans fm 163 Baysh/Av Beaut Fd	125,500	125,500	125,500	125,500	-	125,500	0.0%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0.0%
Carry Forward	2,017,300	816,300	1,141,100	354,000	-	354,000	(56.6%)
Less 5% Required By Law	-	(16,400)	-	(16,100)	-	(16,100)	(1.8%)
Total Funding	3,464,500	2,169,700	2,574,000	1,739,400	-	1,739,400	(19.8%)

Notes:

A significant challenge facing the CRA is the substantial decline in taxable value and the resulting impact on its Tax Increment Financing (TIF) revenue. The CRA's tax increment value peaked in 2008 at \$626,776,903. Today the taxable increment is \$231,811,093. This reduction, under a millage neutral property tax rate has reduced TIF revenue from a peak of \$2,285,351 to \$942,700, a 59% reduction.

On July 26, 2006, the CRA entered into a loan agreement with Wachovia Bank under which a line of credit was secured for \$7,000,000. Of this amount, \$5,901,000 was drawn to purchase and assemble commercial property within the Gateway Triangle catalyst project area as an incentive to attract private development interest. On July 28, 2009, a \$13,500,000 term loan was secured through Fifth/Third Bank which paid off the earlier Wachovia line of credit and provided additional dollars for strategic property acquisition. The term of this note was five (5) years with a final maturity date of September 1, 2014. The note was restructured and approved by the CRA Board in May 2013. The restructured note has a principal amount of \$7,557,900 and a final maturity date of June 2018 with payments based on a 15 year amortization.

Forecast FY 2013:

Because of attrition savings personal services are forecast to be less than budgeted. Operating expenses are projected above the budget due to construction engineering service expenses for the grant funded Tertiary Stormwater Improvement Project rolling forward into FY13.

The primary revenue source is the CRA's property Tax Increment Financing revenue (TIF). TIF revenue is budgeted as transfers from the General Fund (001) and the MSTD General Fund (111). For FY 13 the CRA taxable increment value generated combined TIF revenue of \$906,000.

The positive carryforward variance from FY 12 into FY 13 is due to actual FY 12 expenditures being less than planned. Forecast miscellaneous revenue is greater than budgeted reflecting proceeds of \$67,100 from the sale of several home lots. Proceeds from the sale of property is transferred to CRA Debt Service Fund (287) and used to pay down loan principal.

Current FY 2014:

Proposed budget includes personal services and operating expenses for CRA program management. The personal service budget includes an increase in personal services for the Board approved employee compensation adjustment. In the grants and aid category the proposed pool of grant dollars for the Community Improvement Grant Program is reduced to \$20,000. The overall level of expenditures is limited by the coverage requirement of the restructured 2013 Fifth/Third Bank note. Funds in excess of the coverage requirement have been budgeted in reserves. A transfer to debt service fund (287) is programmed in the amount of \$797,800 for the annual payment on the 2013 Fifth/Third Bank note.

Revenues:

The two largest revenue sources are Tax Increment Financing (TIF) derived from the CRA's property tax increment and beginning fund balance or carryforward. Moderately higher TIF value, \$231,811,093, under a millage neutral property tax rate has increased CRA TIF revenue by \$36,700 or 4% to \$942,700. This revenue is manifested via a transfer from the General Fund (001) and the Unincorporated General Fund (111). Carryforward going into FY14 is estimated to be \$354,000. This represents a drop of \$787,100 from FY13 actual/forecast carryforward. The reduction is a result of FY13 forecast expenditures exceeding planned revenue.

The combined impact of the lower annual note payment and limiting program costs to meet loan coverage requirements has restored operating balance to CRA operations with annual revenue, net of carryforward, totaling \$1,385,400 and annual expenditures, net of reserves, totaling \$1,373,000.

**Collier County Government
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Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Bayshore CRA Grant and Grant Match (717/718)**

Mission Statement

To account for grants managed by the Bayshore Gateway Triangle CRA.

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	207,346	-	2,190,800	-	-	-	na
Grants and Aid	6,163	-	18,800	-	-	-	na
Net Operating Budget	213,509	-	2,209,600	-	-	-	na
Total Budget	213,509	-	2,209,600	-	-	-	na

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	25,000	-	18,800	-	-	-	na
Interest/Misc	81	-	-	-	-	-	na
Reimb From Other Depts	186,712	-	2,501,800	-	-	-	na
Carry Forward	-	-	(311,000)	-	-	-	na
Total Funding	211,793	-	2,209,600	-	-	-	na

Notes:

All new grants for Bayshore Gateway Triangle CRA will be budgeted in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time

Forecast FY 2013:

Forecast grant expenditures include:

Grant No. 33189, Tertiary Stormwater Improvement Project fund by the Federal Department of Housing Urban and Development (\$2,190,800)
Grant No. 33197, Fifth Third Bank Grant for Bayshore Gateway Triangle CRA Community Improvement Grants (\$18,800).

Current FY 2014:

All new grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

**Collier County Government
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Office of the County Manager

Bayshore Community Redevelopment Agency (CRA)

Bayshore Beautification MSTU (163)

Mission Statement

The Bayshore Beautification MSTU was created for the purpose of providing curbing, irrigation, plantings and maintenance of the roadway medians within the MSTU; providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and providing beautification and maintenance of other public areas within the MSTU as determined by the Advisory Committee.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Department Administration/Overhead	-	212,400	212,400	-
Improvements General/Maintenance	-	2,625,200	2,625,200	-
Reserves/Transfers/Interest	-	7,800	7,800	-
Current Level of Service Budget	-	2,845,400	2,845,400	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	500,945	1,083,800	1,081,500	700,800	-	700,800	(35.3%)
Indirect Cost Reimburs	12,400	7,000	7,000	11,200	-	11,200	60.0%
Capital Outlay	827,571	2,789,200	950,000	1,971,200	-	1,971,200	(29.3%)
Net Operating Budget	1,340,916	3,880,000	2,038,500	2,683,200	-	2,683,200	(30.8%)
Trans to Property Appraiser	7,403	7,900	7,900	7,900	-	7,900	0.0%
Trans to Tax Collector	17,781	17,700	17,700	21,000	-	21,000	18.6%
Trans to 187 Bayshore Redev Fd	125,500	125,500	125,500	125,500	-	125,500	0.0%
Reserves For Contingencies	-	7,100	-	7,800	-	7,800	9.9%
Total Budget	1,491,600	4,038,200	2,189,600	2,845,400	-	2,845,400	(29.5%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	829,353	839,000	805,400	840,200	-	840,200	0.1%
Delinquent Ad Valorem Taxes	9,628	-	700	-	-	-	na
Miscellaneous Revenues	1,180	-	-	-	-	-	na
Interest/Misc	25,002	7,500	15,000	7,500	-	7,500	0.0%
Trans frm Property Appraiser	1,666	-	-	-	-	-	na
Trans frm Tax Collector	6,764	-	-	-	-	-	na
Carry Forward	4,026,700	3,234,100	3,408,700	2,040,200	-	2,040,200	(36.9%)
Less 5% Required By Law	-	(42,400)	-	(42,500)	-	(42,500)	0.2%
Total Funding	4,900,293	4,038,200	4,229,800	2,845,400	-	2,845,400	(29.5%)

Forecast FY 2013:

Capital outlay reflects continued implementation of district improvements. Operating expenses are forecast at \$1,088,500 while capital improvements outlay estimated at \$950,000. A transfer to the Bayshore Gateway Triangle CRA in the amount of \$125,500 is programmed to fund administrative and project management services provided by Bayshore CRA staff

Current FY 2014:

Contractual services are budgeted at \$500,000 and include various engineering design expenses connected with planned roadway, lighting and other district projects. The majority of remaining operating expense are allocated for landscape maintenance expense. This budget appropriates \$1,971,200 for capital outlay with a small contingency reserve of \$7,800. Continued implementation of planned improvements is anticipated. A transfer to Bayshore CRA Fund (187) totaling \$125,500 is programmed to fund administration and project management services provided by

Office of the County Manager

Bayshore Community Redevelopment Agency (CRA)

Bayshore Beautification MSTU (163)

Bayshore CRA staff.

Revenues:

Taxable value for this district totals \$355,973,519, a .98% increase from the 2012 tax year (FY13) total of \$352,508,901. Budget guidance specified that MSTU's without advisory board oversight would be limited to a millage neutral position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight will be allowed to consider tax rates ranging from millage neutral to tax neutral depending upon program requirements and advisory board recommendation. The rolled back rate for this district totals 2.3604 per \$1,000 of taxable value. The advisory committee recommends the rolled back rate of 2.3604 which will generate \$840,200 in property tax revenue. The millage cap for this district is 3.0000 per \$1,000 of taxable value.

**Collier County Government
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Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Haldeman Creek MSTU (164)**

Mission Statement

Provide for maintenance Dredging and maintenance of navigational channel markers within the defined boundary.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Department Administration/Overhead	-	16,800	16,800	-
Improvements & Consulting	-	20,000	20,000	-
Reserves/Transfers/Interest	-	195,600	195,600	-
Current Level of Service Budget	-	232,400	232,400	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	-	26,000	-	23,100	-	23,100	(11.2%)
Indirect Cost Reimburs	500	500	500	500	-	500	0.0%
Net Operating Budget	500	26,500	500	23,600	-	23,600	(10.9%)
Trans to Property Appraiser	437	500	500	500	-	500	0.0%
Trans to Tax Collector	1,320	1,400	1,400	1,400	-	1,400	0.0%
Trans to 187 Bayshore Redev Fd	11,300	11,300	11,300	11,300	-	11,300	0.0%
Reserves For Capital	-	153,200	-	195,600	-	195,600	27.7%
Total Budget	13,557	192,900	13,700	232,400	-	232,400	20.5%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	49,604	51,500	49,400	51,600	-	51,600	0.2%
Delinquent Ad Valorem Taxes	-	-	-	-	-	-	na
Interest/Misc	1,027	500	600	500	-	500	0.0%
Trans frm Property Appraiser	99	-	-	-	-	-	na
Trans frm Tax Collector	505	-	-	-	-	-	na
Carry Forward	108,900	143,500	146,600	182,900	-	182,900	27.5%
Less 5% Required By Law	-	(2,600)	-	(2,600)	-	(2,600)	0.0%
Total Funding	160,135	192,900	196,600	232,400	-	232,400	20.5%

Forecast FY 2013:

The Haldeman Creek Maintenance Dredging MSTU was created pursuant to Ordinance 2006-60. The committee is attempting to grow reserves in anticipation of a future dredging project. Administration and project management services are provided by Bayshore Gateway CRA staff.

Current FY 2014:

The operating budget is established at \$23,600 and includes a \$20,000 appropriation for consulting services as needed.

The Haldeman Creek Advisory Committee recommended that the millage rate be set at a rate which will generate the same level of funding as in the previous year. In an increasing taxable value environment, this would be the rolled back rate. The rolled back rate equals .7303 per \$1,000 of taxable value and will raise \$51,600 in property tax revenue.

Taxable value for this district totals \$70,284,334 and represents a 5.8% increase from the 2012 tax year (FY13) total of \$66,452,318. The millage cap pursuant to the districts enabling ordinance is 3.0000 per \$1,000 of taxable value. Budgeted reserves set aside for future creek dredging total \$195,600.

**Collier County Government
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Office of the County Manager

Immokalee Community Redevelopment Agency (CRA)

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	477,642	381,500	401,900	358,200	-	358,200	(6.1%)
Operating Expense	3,129,988	523,900	3,210,900	531,900	-	531,900	1.5%
Indirect Cost Reimburs	51,300	45,600	45,600	65,700	-	65,700	44.1%
Capital Outlay	330,380	487,400	982,400	97,900	-	97,900	(79.9%)
Grants and Aid	18,293	24,000	54,000	60,000	-	60,000	150.0%
Net Operating Budget	4,007,603	1,462,400	4,694,800	1,113,700	-	1,113,700	(23.8%)
Trans to Property Appraiser	2,721	2,800	2,800	2,800	-	2,800	0.0%
Trans to Tax Collector	6,271	7,200	7,200	6,900	-	6,900	(4.2%)
Trans to 186 Immok Redev Fd	76,000	76,000	76,000	76,000	-	76,000	0.0%
Reserves For Contingencies	-	48,100	-	32,600	-	32,600	(32.2%)
Reserves For Capital	-	72,000	-	-	-	-	(100.0%)
Total Budget	4,092,595	1,668,500	4,780,800	1,232,000	-	1,232,000	(26.2%)

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Immokalee Beautification MSTU (162)	207,688	668,000	595,900	353,600	-	353,600	(47.1%)
Immokalee Community Redevelopment Agency (CRA) (186)	639,814	615,700	583,600	581,400	-	581,400	(5.6%)
Immokalee CRA Grant and Grant Match (715/716)	3,017,682	-	3,353,100	-	-	-	na
Landscaping - Immokalee Rd & State Road 29 (111)	142,419	178,700	162,200	178,700	-	178,700	0.0%
Total Net Budget	4,007,603	1,462,400	4,694,800	1,113,700	-	1,113,700	(23.8%)
Total Transfers and Reserves	84,992	206,100	86,000	118,300	-	118,300	(42.6%)
Total Budget	4,092,595	1,668,500	4,780,800	1,232,000	-	1,232,000	(26.2%)

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	292,508	276,800	255,000	277,400	-	277,400	0.2%
Delinquent Ad Valorem Taxes	680	-	2,800	-	-	-	na
Intergovernmental Revenues	-	-	61,900	-	-	-	na
SFWMD/Big Cypress Revenue	-	-	200,000	-	-	-	na
Miscellaneous Revenues	1,622	-	13,000	-	-	-	na
Interest/Misc	8,801	5,000	1,600	2,000	-	2,000	(60.0%)
Reimb From Other Depts	2,572,005	-	3,131,400	-	-	-	na
Trans frm Property Appraiser	612	-	-	-	-	-	na
Trans frm Tax Collector	2,388	-	-	-	-	-	na
Net Cost MSTU General Fund	142,324	178,700	162,200	178,700	-	178,700	0.0%
Trans fm 001 Gen Fund	295,300	223,200	223,200	266,300	-	266,300	19.3%
Trans fm 111 MSTD Gen Fd	59,300	44,800	44,800	53,500	-	53,500	19.4%
Trans fm 162 Immokalee Beaut Fd	76,000	76,000	76,000	76,000	-	76,000	0.0%
Carry Forward	1,245,500	878,100	1,001,100	392,200	-	392,200	(55.3%)
Less 5% Required By Law	-	(14,100)	-	(14,100)	-	(14,100)	0.0%
Total Funding	4,697,039	1,668,500	5,173,000	1,232,000	-	1,232,000	(26.2%)

**Collier County Government
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Office of the County Manager

Immokalee Community Redevelopment Agency (CRA)

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Immokalee Community Redevelopment Agency (CRA) (186)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Immokalee CRA Grant and Grant Match (715/716)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Total FTE	5.00	5.00	5.00	5.00	-	5.00	0.0%

**Collier County Government
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Office of the County Manager

Immokalee Community Redevelopment Agency (CRA)

Immokalee Community Redevelopment Agency (CRA) (186)

Mission Statement

To support the efforts of the Board of County Commissioners, which established itself as the Community Redevelopment Agency (CRA) and made a finding of necessity and of blight conditions in the Immokalee Component Redevelopment Area by adopting Resolution 2000-82 on March 14, 2000, and to implement the Immokalee Component Section of the Collier County Community Redevelopment Plan adopted by the CRA.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
CRA Implementation	3.00	501,660	501,660	-
Monitor, update and implement the Immokalee Component Section of the Collier County Community Redevelopment Plan. Includes funding for CRA staff and all re-development activities.				
Immokalee Beautification MSTU Management	1.00	79,740	79,740	-
Manage Immokalee Beautification MSTU & SR 29 ROW Improvements & related projects				
Reserves	-	30,700	30,700	-
Current Level of Service Budget	4.00	612,100	612,100	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	315,642	381,500	324,000	358,200	-	358,200	(6.1%)
Operating Expense	253,784	170,000	165,400	100,400	-	100,400	(40.9%)
Indirect Cost Reimburs	47,200	40,200	40,200	60,800	-	60,800	51.2%
Capital Outlay	4,896	-	-	2,000	-	2,000	na
Grants and Aid	18,293	24,000	54,000	60,000	-	60,000	150.0%
Net Operating Budget	639,814	615,700	583,600	581,400	-	581,400	(5.6%)
Reserves For Contingencies	-	46,400	-	30,700	-	30,700	(33.8%)
Reserves For Capital	-	72,000	-	-	-	-	(100.0%)
Total Budget	639,814	734,100	583,600	612,100	-	612,100	(16.6%)
Total FTE	4.00	4.00	4.00	4.00	-	4.00	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	4,078	4,000	-	1,000	-	1,000	(75.0%)
Trans fm 001 Gen Fund	295,300	223,200	223,200	266,300	-	266,300	19.3%
Trans fm 111 MSTD Gen Fd	59,300	44,800	44,800	53,500	-	53,500	19.4%
Trans fm 162 Immokalee Beaut Fd	76,000	76,000	76,000	76,000	-	76,000	0.0%
Carry Forward	668,500	386,300	455,000	215,400	-	215,400	(44.2%)
Less 5% Required By Law	-	(200)	-	(100)	-	(100)	(50.0%)
Total Funding	1,103,178	734,100	799,000	612,100	-	612,100	(16.6%)

Notes:

The Board of County Commissioners (BCC) on April 24, 2007 approved the establishment of an Immokalee CRA office with an Executive Director and two support staff. The Board on March 9, 2010 approved the establishment of the Immokalee Business Development Center. Originally supported by a combination of CRA and grant dollars the center is now fully grant funded. On October 1, 2012, the Board added management of the Immokalee Beautification MSTU to the CRA's responsibilities and authorized the addition of a project manager. Commencing in FY 13 the Board also moved roadway landscape maintenance of a section of Immokalee Road and SR 29 to the CRA. The CRA fund is compensated for management responsibilities from both the Immokalee Beautification MSTU. CRA staffing, including the vacant Executive Director position and the

Office of the County Manager

Immokalee Community Redevelopment Agency (CRA)

Immokalee Community Redevelopment Agency (CRA) (186)

grant supported Immokalee Business Development Center Manager, reflects a complement of five (5).

A significant challenge facing the CRA is the decline in taxable value and the resulting impact on Tax Increment Financing (TIF) revenue. The CRA's tax increment value peaked in 2008 at \$241,138,525. In FY 13 the TIF value was \$66,627,676 and for FY 14 it is up somewhat to \$78,629,550. While this stabilization of tax value is an improvement it will generate a modest \$319,800 compared to the 2008 peak of \$879,200.

Forecast FY 2013:

Personal service costs are anticipated to be slightly under budget as is the operating budget. Grants and Aids payments are expected to be more than the adopted budget with upward adjustments being made to account for prior grant commitments.

The primary revenue source is the CRA's property Tax Increment Financing revenue (TIF). TIF revenue is budgeted as transfers from the General Fund (001) and the MSTD General Fund (111). For FY 13 the CRA taxable increment value generated combined TIF revenue of \$268,000.

The positive carryforward variance from FY 12 into FY 13 is due to FY 12 expenditures being less than planned.

Current FY 2014:

The personal services budget is based on four (4) CRA staff members including the vacant Executive Director position. Three (3) staff members are funded by CRA funds and the fourth, the MSTU Project Manager, is funded by a transfer from the Immokalee Beautification MSTU Fund (162). The fifth (5th) CRA staff member is the Immokalee Business Center Manager and is funded by grants. This position is budgeted separately in the Immokalee CRA Grant Fund (715). The personal service budget includes an increase in personal services for the Board approved employee compensation adjustment. The departure of the former Executive Director and the position being budgeted at a lower level accounts for the year over year personal services budget decrease.

Operating expenses been reduced substantially reflecting a CRA operating budget established at a lower level more in line with the annual revenue stream. The budget for the Commercial Rehabilitation Grant Program is funded at \$40,000 and the Impact Fee Deferral Program budget is funded at \$20,000. These two budgets are driven by existing commitments. Reserves have been maintained at a much reduced level.

Revenues:

The two largest revenue sources are Tax Increment Financing (TIF) derived from the CRA's property tax increment and beginning fund balance or carryforward. Higher TIF value under a millage neutral property tax rate has increased CRA TIF revenue by \$51,800 or 19% to \$319,800. TIF revenue is manifested via a transfer from the General Fund (001) and the Unincorporated General Fund (111) Carryforward going into FY 14 is estimated to be \$215,400. This represents a drop of \$239,600 from the FY 13 actual carryforward. The reduction is a result of FY 13 forecast revenue, net of carryforward, being lower than forecast expenditures.

While program costs have been reduced the imbalance between budgeted annual revenue, net of carryforward, of \$396,700 and annual expenditures, net of reserves, of \$581,400 will erode FY 15 beginning fund balance/carryforward to \$30,700. This outcome if unchecked by cuts in planned expenditures will necessitate further reductions to future budgets.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

**Immokalee Community Redevelopment Agency (CRA)
Immokalee CRA Grant and Grant Match (715/716)**

Mission Statement

To account for grants managed by the Immokalee CRA.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Immokalee Business Development Center	1.00	-	-	-
Provide training and assistance for existing and potential small business owners				
Current Level of Service Budget	1.00	-	-	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	162,000	-	77,900	-	-	-	na
Operating Expense	2,619,607	-	2,642,800	-	-	-	na
Capital Outlay	236,074	-	632,400	-	-	-	na
Net Operating Budget	3,017,682	-	3,353,100	-	-	-	na
Total Budget	3,017,682	-	3,353,100	-	-	-	na
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	-	-	61,900	-	-	-	na
SFWM/Big Cypress Revenue	-	-	200,000	-	-	-	na
Interest/Misc	401	-	-	-	-	-	na
Reimb From Other Depts	2,572,005	-	3,131,400	-	-	-	na
Carry Forward	-	-	(40,200)	-	-	-	na
Total Funding	2,572,406	-	3,353,100	-	-	-	na

Forecast FY 2013:

Forecast grant expenditures include the following:

- Federal Division of Housing Urban Development
- Grant No. 33130, Immokalee Stormwater Improvements (\$471,000)
- Grant No. 33214, Immokalee Stormwater Improvements (\$1,936,000)
- Grant No. 33192, Immokalee First Street Plaza (\$570,500)
- Grant No. 33158 & 33252, Immokalee Business Development Center - IBDC (\$113,700).
- Southwest Florida Water Management District
- Grant No. 33266, Immokalee Stormwater Design (\$200,000)
- Florida Department of Transportation
- Grant No. 33210, Mainstreet Curb Improvements (\$61,900)

Current FY 2014:

All new grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

Immokalee Community Redevelopment Agency (CRA)

Immokalee Beautification MSTU (162)

Mission Statement

The MSTU was created for the purpose of beautifying and maintaining the median areas of SR 29 and Immokalee Road (CR 846), and certain other public areas within the Immokalee Beautification Municipal Service Taxing Unit. The major objective is to refurbish and maintain the completed improvements, and complete future improvements on SR 29 in accordance with the Master Plan established for this Beautification District and FDOT approvals.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Department Administration/Overhead	-	97,800	97,800	-
Improvements General/Landscape Maintenance	-	341,500	341,500	-
Reserves/Transfers/Interest	-	1,900	1,900	-
Current Level of Service Budget	-	441,200	441,200	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	114,178	175,200	240,500	252,800	-	252,800	44.3%
Indirect Cost Reimburs	4,100	5,400	5,400	4,900	-	4,900	(9.3%)
Capital Outlay	89,409	487,400	350,000	95,900	-	95,900	(80.3%)
Net Operating Budget	207,688	668,000	595,900	353,600	-	353,600	(47.1%)
Trans to Property Appraiser	2,721	2,800	2,800	2,800	-	2,800	0.0%
Trans to Tax Collector	6,271	7,200	7,200	6,900	-	6,900	(4.2%)
Trans to 186 Immok Redev Fd	76,000	76,000	76,000	76,000	-	76,000	0.0%
Reserves For Contingencies	-	1,700	-	1,900	-	1,900	11.8%
Total Budget	292,680	755,700	681,900	441,200	-	441,200	(41.6%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	292,508	276,800	255,000	277,400	-	277,400	0.2%
Delinquent Ad Valorem Taxes	680	-	2,800	-	-	-	na
Miscellaneous Revenues	1,526	-	13,000	-	-	-	na
Interest/Misc	4,323	1,000	1,600	1,000	-	1,000	0.0%
Trans frm Property Appraiser	612	-	-	-	-	-	na
Trans frm Tax Collector	2,388	-	-	-	-	-	na
Carry Forward	577,000	491,800	586,300	176,800	-	176,800	(64.1%)
Less 5% Required By Law	-	(13,900)	-	(14,000)	-	(14,000)	0.7%
Total Funding	879,037	755,700	858,700	441,200	-	441,200	(41.6%)

Forecast FY 2013:

Capital outlay expenditure for roadway landscaping and hardscaping is forecast at \$350,000. Because these expenditures are supported by accumulated fund balance/carryforward the projected fund balance rolling forward will be reduced to \$176,800.

Current FY 2014:

Responsibility for this budget has been transitioned to the Immokalee CRA pursuant to Board action. The FY14 program is primarily an asset maintenance plan with a modest \$95,900 allocation for capital improvements. Seventy three (73%) of the budget is maintenance and or overhead expenses. A small contingency reserve is budgeted.

Office of the County Manager

Immokalee Community Redevelopment Agency (CRA)

Immokalee Beautification MSTU (162)

Revenues:

Taxable value for this district totals \$302,744,662 representing a 3.3% increase from last year. Budget guidance specified that MSTU's without advisory board oversight would be limited to a millage neutral position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight will be allowed to consider tax rates ranging from millage neutral to tax neutral depending upon program requirements and advisory board recommendation. The rolled back rate for this district is .9162 per \$1,000 of taxable value. Ordinance 1992-40 places a cap on the millage rate at 1.0000 per \$1,000 of taxable value. This budget is sized around the rolled back rate of .9162 per \$1,000 of taxable value which will generate \$277,402 in property tax revenue.

Office of the County Manager

Immokalee Community Redevelopment Agency (CRA)

Landscaping - Immokalee Rd & State Road 29 (111)

Mission Statement

To provide maintenance of landscaped, non-landscaped medians and roadsides on sections of Immokalee Road and SR 29 within the Immokalee urban area to meet the standards adopted by the Board of County Commissioners and to support Florida Statutes Chapters 74-191.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Immokalee Roadway Beautification Management	-	178,700	-	178,700
This program provides funding for landscape maintenance contractors and operational costs required for maintenance of the landscaped and non-landscaped medians and roadways for Immokalee Road and SR 29 in the Immokalee area.				
Current Level of Service Budget	-	178,700	-	178,700

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	142,419	178,700	162,200	178,700	-	178,700	0.0%
Net Operating Budget	142,419	178,700	162,200	178,700	-	178,700	0.0%
Total Budget	142,419	178,700	162,200	178,700	-	178,700	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	96	-	-	-	-	-	na
Net Cost MSTU General Fund	142,324	178,700	162,200	178,700	-	178,700	0.0%
Total Funding	142,419	178,700	162,200	178,700	-	178,700	0.0%

Notes:

In mid FY 12 the Board moved the management of the Immokalee Beautification MSTU to the Immokalee CRA and approved the addition of a project manager position. They also approved the concept of using this position to manage all landscaped and improved road right-of-way in the Immokalee urban area. To that end, commencing in FY 13 the median and roadside maintenance budget for Immokalee Road and SR 29 has been moved under Immokalee CRA management.

Forecast FY 2013:

Forecast maintenance expenditures includes contractual maintenance services, electricity and water.

Current FY 2014:

Planned maintenance expenditures are in line with prior year levels. There is a modest increase in operating expenses for water usage which reflects recent cost experience

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

Airport

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	1,058,375	1,111,500	1,089,900	1,035,700	-	1,035,700	(6.8%)
Operating Expense	564,670	655,500	641,000	653,100	-	653,100	(0.4%)
Indirect Cost Reimburs	186,200	180,200	180,200	180,200	-	180,200	0.0%
Aviation Fuel	1,559,133	2,175,000	1,552,600	1,761,100	-	1,761,100	(19.0%)
Capital Outlay	3,554	-	2,500	-	-	-	na
Net Operating Budget	3,371,933	4,122,200	3,466,200	3,630,100	-	3,630,100	(11.9%)
Reserve for Attrition	-	(17,700)	-	(16,500)	-	(16,500)	(6.8%)
Total Budget	3,371,933	4,104,500	3,466,200	3,613,600	-	3,613,600	(12.0%)

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Airport Administration (495)	600,521	608,900	584,700	626,300	-	626,300	2.9%
Everglades Airport (495)	211,240	214,200	209,900	192,600	-	192,600	(10.1%)
Immokalee Regional Airport (495)	806,217	1,117,400	874,400	935,400	-	935,400	(16.3%)
Marco Island Executive Airport (495)	1,753,956	2,181,700	1,797,200	1,875,800	-	1,875,800	(14.0%)
Total Net Budget	3,371,933	4,122,200	3,466,200	3,630,100	-	3,630,100	(11.9%)
Total Transfers and Reserves	-	(17,700)	-	(16,500)	-	(16,500)	(6.8%)
Total Budget	3,371,933	4,104,500	3,466,200	3,613,600	-	3,613,600	(12.0%)

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	476,479	591,100	662,600	702,900	-	702,900	18.9%
Aviation Fuel Sales	2,243,631	3,045,500	2,372,300	2,631,600	-	2,631,600	(13.6%)
Miscellaneous Revenues	28,957	10,200	4,900	10,000	-	10,000	(2.0%)
Interest/Misc	1,089	1,000	500	600	-	600	(40.0%)
Advance/Repay fm 001 Gen Fd	538,000	527,800	527,800	291,000	-	291,000	(44.9%)
Trans fm 496 Airport Grants	16,500	-	-	-	-	-	na
Carry Forward	110,800	111,200	42,800	144,700	-	144,700	30.1%
Less 5% Required By Law	-	(182,300)	-	(167,200)	-	(167,200)	(8.3%)
Total Funding	3,415,456	4,104,500	3,610,900	3,613,600	-	3,613,600	(12.0%)

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Airport Administration (495)	3.80	3.80	3.80	4.00	-	4.00	5.3%
Immokalee Regional Airport (495)	5.00	5.00	5.00	3.00	-	3.00	(40.0%)
Everglades Airport (495)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Marco Island Executive Airport (495)	6.00	6.00	6.00	6.00	-	6.00	0.0%
Total FTE	15.80	15.80	15.80	14.00	-	14.00	(11.4%)

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

Airport

Airport Administration (495)

Mission Statement

To acquire, establish, construct, enlarge, improve, maintain, equip, and regulate Everglades Airpark, Immokalee Regional Airport, and Marco Executive Airport per County Ordinance 2004-03 as amended by County Ordinance 2010-10. To assist with and facilitate Collier County's economic development and diversification programs.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration/Overhead	4.00	626,300	-	626,300
<p>To secure and manage new grants; direct and operate the three County airports to include the management of facilities, runways, tenant leases, and daily operations. Plan and develop the infrastructure through Airport Layout Plan update, PUD permitting, revised business plan, increased marketing and economic development. Insure the safety and security of all airports.</p>				
Current Level of Service Budget	4.00	626,300	-	626,300

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	366,949	387,100	365,200	407,600	-	407,600	5.3%
Operating Expense	47,371	41,600	39,300	38,500	-	38,500	(7.5%)
Indirect Cost Reimburs	186,200	180,200	180,200	180,200	-	180,200	0.0%
Net Operating Budget	600,521	608,900	584,700	626,300	-	626,300	2.9%
Total Budget	600,521	608,900	584,700	626,300	-	626,300	2.9%
Total FTE	3.80	3.80	3.80	4.00	-	4.00	5.3%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	9,373	-	-	-	-	-	na
Total Funding	9,373	-	-	-	-	-	na

Current FY 2014:

Personal Services are increasing primarily due to higher retirement rates, the conversion of a part-time Fiscal Tech position to a full-time position, and a Board approved salary adjustment. The Airport Authority is funded primarily by user fees such as the sale of fuel, tie-down fees and, hangar fees together with a General Fund subsidy.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

**Airport
Immokalee Regional Airport (495)**

Mission Statement

To account for Airport operations in Immokalee.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Immokalee Regional Airport	3.00	935,400	988,900	-53,500
Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.				
Current Level of Service Budget	3.00	935,400	988,900	-53,500

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
Gallons of Fuel Sold - Immokalee	104,249	130,908	79,221	109,000

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	274,488	288,100	279,600	189,500	-	189,500	(34.2%)
Operating Expense	218,771	294,000	281,400	316,300	-	316,300	7.6%
Aviation Fuel	309,404	535,300	310,900	429,600	-	429,600	(19.7%)
Capital Outlay	3,554	-	2,500	-	-	-	na
Net Operating Budget	806,217	1,117,400	874,400	935,400	-	935,400	(16.3%)
Total Budget	806,217	1,117,400	874,400	935,400	-	935,400	(16.3%)
Total FTE	5.00	5.00	5.00	3.00	-	3.00	(40.0%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	250,017	343,600	402,400	450,600	-	450,600	31.1%
Aviation Fuel Sales	376,648	634,000	387,300	528,300	-	528,300	(16.7%)
Miscellaneous Revenues	14,835	10,200	4,900	10,000	-	10,000	(2.0%)
Total Funding	641,501	987,800	794,600	988,900	-	988,900	0.1%

Forecast FY 2013:

Expenditures decreased by 21.7% for the most part because of lower than anticipated purchases of aviation fuel.

Current FY 2014:

Personal Services decreased due to the elimination of two positions while being offset slightly by the Board approved salary adjustment. Operating expenditures are expected to increase by 7.6% due to increases for fleet maintenance and vehicle fuel. Aviation fuel purchases will decrease mainly due to less gallons being purchased for resale than were budgeted in FY 2013.

Fleet has recommended replacement of one vehicle in FY 2014 at a cost of \$23,000 and 3 mowers, 1 tractor and 1 off-road vehicle at a cost of \$92,000, but they will be deferred due to budgetary constraints.

Revenues:

FY 2013

Revenue was driven by decreased gallons of aviation fuel sold which resulted in a decrease in sales of \$246,700. This was offset by an increase in rent for the USDA building.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

**Airport
Everglades Airport (495)**

Mission Statement

To account for Airport operations in Everglades City.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Everglades Airpark	1.00	192,600	114,700	77,900
Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.				
Current Level of Service Budget	<u>1.00</u>	<u>192,600</u>	<u>114,700</u>	<u>77,900</u>

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
Gallons of Fuel Sold - Everglades	14,615	17,433	15,426	15,829

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	70,142	71,100	72,200	61,800	-	61,800	(13.1%)
Operating Expense	72,898	61,100	64,300	55,500	-	55,500	(9.2%)
Aviation Fuel	68,200	82,000	73,400	75,300	-	75,300	(8.2%)
Net Operating Budget	211,240	214,200	209,900	192,600	-	192,600	(10.1%)
Total Budget	211,240	214,200	209,900	192,600	-	192,600	(10.1%)
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	25,612	28,700	25,200	28,200	-	28,200	(1.7%)
Aviation Fuel Sales	76,514	93,200	84,400	86,500	-	86,500	(7.2%)
Miscellaneous Revenues	225	-	-	-	-	-	na
Total Funding	102,351	121,900	109,600	114,700	-	114,700	(5.9%)

Current FY 2014:

Personal Services decreased due to the elimination of the job bank position. Operating expenditures will show a decrease of 8.5% mostly attributable to decreases in the volume of aviation fuel purchased for resale.

Revenues:

FY 2013

Revenue decreased due to lower volumes of aviation fuel sold.

FY 2014

Revenue is budgeted to decrease due to a lower volume of aviation fuel resales.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

Airport

Marco Island Executive Airport (495)

Mission Statement

To account for Airport operations in Marco Island.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Marco Island Executive Airport	6.00	1,875,800	2,240,900	-365,100
Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.				
Current Level of Service Budget	6.00	1,875,800	2,240,900	-365,100

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
Gallons of Fuel Sold - Marco	357,142	385,140	310,332	332,667

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	346,796	365,200	372,900	376,800	-	376,800	3.2%
Operating Expense	225,631	258,800	256,000	242,800	-	242,800	(6.2%)
Aviation Fuel	1,181,529	1,557,700	1,168,300	1,256,200	-	1,256,200	(19.4%)
Net Operating Budget	1,753,956	2,181,700	1,797,200	1,875,800	-	1,875,800	(14.0%)
Total Budget	1,753,956	2,181,700	1,797,200	1,875,800	-	1,875,800	(14.0%)
Total FTE	6.00	6.00	6.00	6.00	-	6.00	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	200,851	218,800	235,000	224,100	-	224,100	2.4%
Aviation Fuel Sales	1,790,469	2,318,300	1,900,600	2,016,800	-	2,016,800	(13.0%)
Miscellaneous Revenues	4,523	-	-	-	-	-	na
Total Funding	1,995,842	2,537,100	2,135,600	2,240,900	-	2,240,900	(11.7%)

Forecast FY 2013:

Expenditures decreased due to lower than anticipated gallons of aviation fuel purchased for resale.

Current FY 2014:

Personal Services increased due to the Board approved salary adjustment. Operating expenditures are expected to decrease due to a lower volume of aviation fuel purchased for resale.

Fleet has recommended replacement of two fuel trucks, one vehicle, one tractor, two aircraft ground power units, one all terrain vehicle and one mower in FY 2014, at a cost of \$383,000, but they will be deferred due to budgetary constraints.

Revenues:

FY 2013

Revenue decreased due to lower than anticipated gallons of aviation fuel sold.

FY 2014

Revenue will decrease by 11.7% due to an overestimate of budgeted aviation fuel sales in FY 2013 versus a revised lower estimate for FY 2014. The lower estimate is also partially due to work that will be done to the taxiway and the resulting closure of the runway for some time during the tourist season. Environmental concerns prevent the work from being done during the slow time.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Office of the County Manager

**Airport
Airport Fund (495)**

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Reserves / Interest	-	-16,500	-21,900	5,400
General Fund Advance / Loan	-	-	291,000	-291,000
Current Level of Service Budget	-	-16,500	269,100	-285,600

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Reserve for Attrition	-	(17,700)	-	(16,500)	-	(16,500)	(6.8%)
Total Budget	-	(17,700)	-	(16,500)	-	(16,500)	(6.8%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	1,089	1,000	500	600	-	600	(40.0%)
Advance/Repay fm 001 Gen Fd	538,000	527,800	527,800	291,000	-	291,000	(44.9%)
Trans fm 496 Airport Grants	16,500	-	-	-	-	-	na
Carry Forward	110,800	111,200	42,800	144,700	-	144,700	30.1%
Less 5% Required By Law	-	(182,300)	-	(167,200)	-	(167,200)	(8.3%)
Total Funding	666,389	457,700	571,100	269,100	-	269,100	(41.2%)

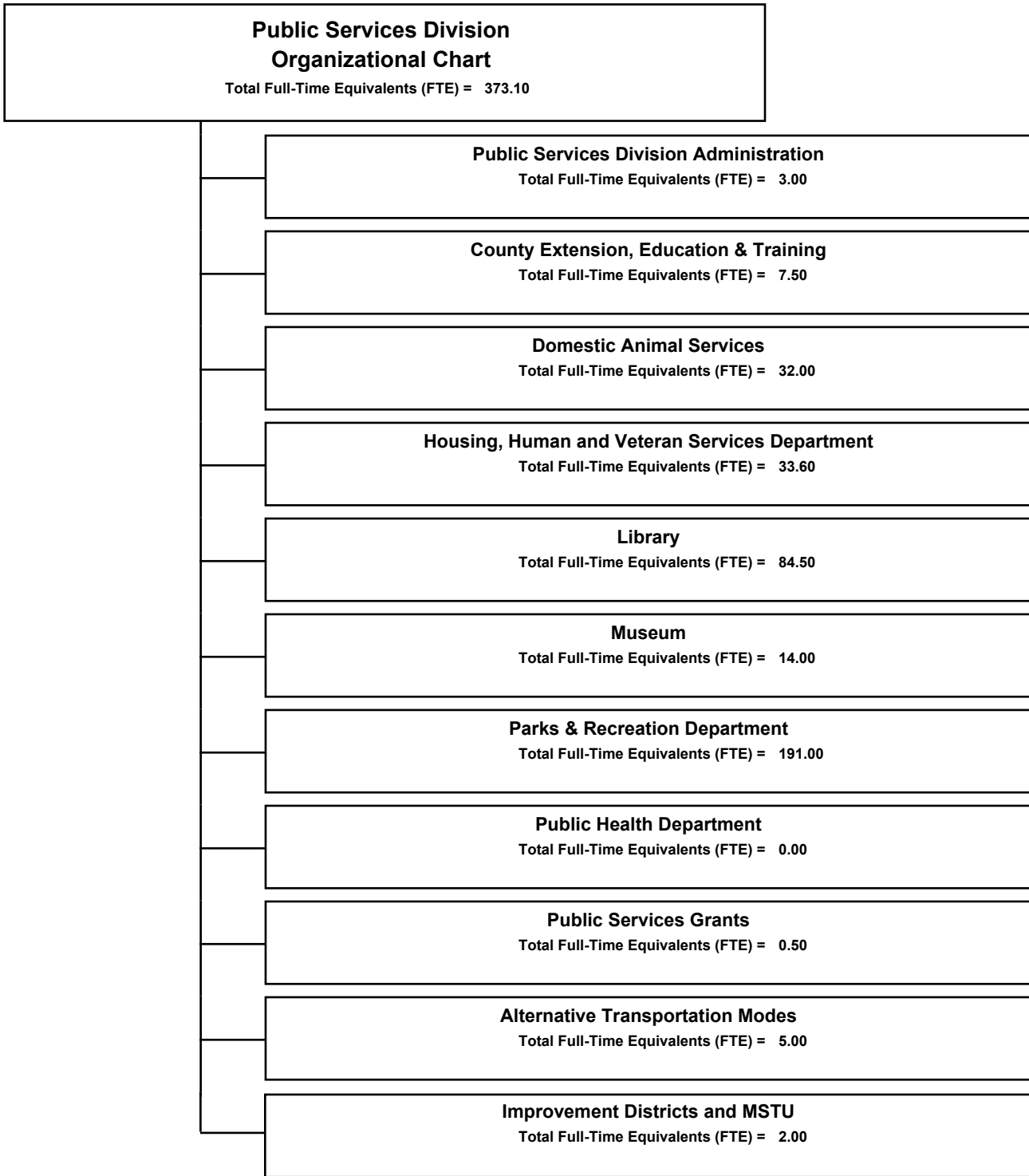
Notes:

All airports are listed on separate pages in this section of the budget book for proper presentation of their operations, however, shared costs such as Reserves, Carry Forward and Repayment to the General Fund are presented here at the fund level.

Revenues:

The advance from the General Fund has decreased from \$527,800 due to a restructure of Airport operations and overall decrease in FTE of 1.8.

Public Services Division



Public Services Division

Steve Carnell, Administrator

The Public Services Division provides the citizens of Collier County with a wide variety of traditional governmental services that preserve and enhance the quality of life throughout the community. There are eight Departments within the Division including Domestic Animal Services, Housing, Human and Veteran Services, Library, Museum, Parks and Recreation, University Extension Services, Alternative Transportation Modes, and Improvement Districts. Through contractual arrangements, this Division has oversight responsibilities for the David Lawrence Center and the Public Health Department. The goal of each Department is to exceed our customers' expectations in providing quality services as cost effectively as possible. The total budget appropriation in FY 2014, including transfers and reserves, is \$100,517,300.

The total number of authorized permanent Full Time Equivalent (FTE) positions in the Division for FY 2014, including expanded requests, is 373.1.

County Extension, Education & Training Department:

The University Extension Services Department offers educational and demonstration services in the areas of Agriculture, Marine Sciences, Urban and Commercial Horticulture, Family Consumer Sciences and 4-H Youth Development. Increase in request from homeowners with assistance in gardening continues and the Department expects this trend will continue in FY 2014. The 4-H program continues to grow and provides very valuable educational experiences for the community's youth.

Domestic Animal Services Department:

Domestic Animal Services provides protection to the citizens of Collier County from animal related injury and zoonotic disease, gives temporary shelter to the community's unwanted and/or stray pet population, and promotes responsible pet ownership and humane treatment of animals. In FY 2014 the Department will continue to focus on increasing compliance with Collier County's licensing, leash laws, and continued expansion of humane pet population control programs.

Housing, Human and Veteran Services Department:

By leveraging local, state and federal funds, the Department provides a one-stop shop to lower income residents in need, including frail seniors, those seeking assistance with prescriptions and medical care, families striving for home ownership or to maintain their home and non-profits that meet affordable housing and community needs. In FY 2014, the Department will coordinate efforts with community partners to continue all of these endeavors, while striving for improvement in compliance in grant management and overall process efficiency. Veterans Services assists veterans and their dependents in preparing and pursuing claims and other entitlements. The department has a goal for FY 2014 to maintain 95% success rate in fulfilling Veteran's transportation requests and continue its community outreach through public presentations.

Library Department:

The Library Department's FY 2014 initiatives include maintenance of circulation per capita at or above the national average and enhancement of on-line services and materials. The Library Department will continue to maintain the current established hours at the branches and regional facilities for FY 2014.

Museum Department:

The Museum continues to enlarge and finalize the interior restoration of the Naples Depot, a historic Naples landmark. The exhibit plan will be enlarged and finalized for the Depot's remaining galleries with focus on the importance of transportation to the growth and development of Naples and Collier County. The Marco Island Museum opened in FY 2011 and is a joint project with the Marco Island Historical Society. Development of displays continues for this location with an emphasis on the history of the Calusa Indians.

Parks and Recreation Department:

The Parks and Recreation Department has consolidated operations and continues its emphasis on providing the same level of service to the community through increased efficiencies with technology and reorganizing resources. The Department maintains Marina and park facilities and programs throughout Collier County. Sun N Fun Lagoon continues to be a popular recreational attraction. The County Manager's mid-year FY 12 reorganization added the Conservation Collier program to the Parks and Recreation organization. Goals for FY 2014 will continue to focus on increased cost recovery of recreational programming with user fee revenue targets of 35%.

Public Services Division

Public Health Department:

The Public Health Department continues to coordinate its efforts with the Board of County Commissioners to provide health care and environmental programs for Collier County residents. Additionally, the Department continues to monitor the success of the endeavor to refer all housing that does not meet minimum migrant housing standards to Code Enforcement.

Alternative Transportation Modes & Improvement Districts:

The Alternative Transportation Modes Department administers the public transit system, Collier Area Transit (CAT), and the Transportation Disadvantaged System (TD); and manages road beautification and drainage projects undertaken through the Municipal Service Taxing Units (MSTU's) process.

The following is a list of telephone numbers for additional information on programs and services provided by the Public Services Division:

252-8468 Administration
252-8383 Public Information Officer
455-1031 David Lawrence Center
252-7387 Domestic Animal Services
353-4244 Extension, Education & Training Center
252-2273 Housing, Human and Veteran Services
252-8387 (Veteran Services Direct Number)
593-0334 Library
252-8476 Museum
252-4000 Parks and Recreation
252-8200 Public Health Department
252-5840 Alternative Transportation Modes
252-5840 Improvement Districts and MSTU Management

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

Division Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	22,279,382	22,476,200	21,465,500	23,111,800	306,800	23,418,600	4.2%
Operating Expense	28,773,485	28,507,900	28,172,600	27,913,900	730,200	28,644,100	0.5%
Indirect Cost Reimburs	256,400	376,700	376,700	415,400	-	415,400	10.3%
Capital Outlay	4,242,797	3,487,400	11,098,800	2,220,700	-	2,220,700	(36.3%)
Grants and Aid	3,333,155	2,112,300	30,320,200	2,412,300	-	2,412,300	14.2%
Remittances	5,957,384	500,000	500,000	500,000	-	500,000	0.0%
Total Net Budget	64,842,604	57,460,500	91,933,800	56,574,100	1,037,000	57,611,100	0.3 %
Trans to Property Appraiser	72,302	116,300	116,300	116,400	-	116,400	0.1%
Trans to Tax Collector	280,446	295,600	295,600	89,600	-	89,600	(69.7%)
Trans to 001 General Fund	179,100	241,900	241,900	346,300	-	346,300	43.2%
Trans to 111 Unincorp Gen Fd	183,700	209,700	209,700	270,600	-	270,600	29.0%
Trans to 123 Serv for Sr Fd	-	-	-	278,500	-	278,500	na
Trans to 174 Consvr Collier Maint	5,980,500	7,511,000	7,511,000	4,826,300	-	4,826,300	(35.7%)
Trans to 179 Consvr Collier Proj	-	940,500	2,958,200	95,500	-	95,500	(89.8%)
Trans to 704 Ad Serv Grant Match	-	-	18,500	-	-	-	na
Trans to 708 Hum Serv Match	98,264	-	155,400	133,000	-	133,000	na
Trans to 266 Radio Rd E Debt	60,800	50,000	50,000	-	-	-	(100.0%)
Trans to 272 Debt Serv Fd	900,000	900,000	791,800	-	-	-	(100.0%)
Trans to 259 Forest Lakes	500,000	-	-	973,200	-	973,200	na
Trans to 314 Museum Cap	100,000	200,000	200,000	-	-	-	(100.0%)
Trans to 426 CAT Mass Transit Fd	90,050	-	59,500	83,600	-	83,600	na
Trans to 427 Transp Disadv Fd	51,097	-	52,700	-	-	-	na
Trans to 674 Carr Pres	-	-	1,582,800	244,600	-	244,600	na
Trans to 791 SHIP Grant	20,711	-	-	-	-	-	na
Reserves For Contingencies	-	486,700	-	2,644,700	(84,200)	2,560,500	426.1%
Reserves For Capital	-	35,449,700	-	32,605,200	-	32,605,200	(8.0%)
Reserves for Insurance	-	100,000	-	100,000	-	100,000	0.0%
Reserves For Cash Flow	-	-	-	200,000	-	200,000	na
Reserve for Attrition	-	(14,500)	-	(17,100)	-	(17,100)	17.9%
Total Budget	73,359,574	103,947,400	106,177,200	99,564,500	952,800	100,517,300	(3.3%)

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

Appropriations by Department	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Public Services Division Administration	306,669	325,400	300,100	407,100	-	407,100	25.1%
County Extension, Education & Training	534,289	553,700	575,600	651,300	-	651,300	17.6%
Domestic Animal Services	2,538,065	2,711,200	2,661,100	2,790,100	-	2,790,100	2.9%
Housing, Human and Veteran Services Department	14,369,861	6,110,900	34,332,300	6,445,000	647,000	7,092,000	16.1%
Library	7,052,664	7,032,900	6,827,100	7,089,800	-	7,089,800	0.8%
Museum	1,425,739	1,589,300	1,617,000	1,620,700	65,500	1,686,200	6.1%
Parks & Recreation Department	21,217,413	23,456,700	23,587,100	22,112,100	324,500	22,436,600	(4.3%)
Public Health Department	1,592,385	1,569,100	1,555,800	1,569,100	-	1,569,100	0.0%
Public Services Grants	255,571	-	1,864,700	-	-	-	na
Alternative Transportation Modes	11,210,257	5,865,500	15,672,800	5,933,100	-	5,933,100	1.2%
Improvement Districts and MSTU	4,339,691	8,245,800	2,940,200	7,955,800	-	7,955,800	(3.5%)
Total Net Budget	64,842,604	57,460,500	91,933,800	56,574,100	1,037,000	57,611,100	0.3%
County Extension, Education & Training	-	37,100	-	64,400	-	64,400	73.6%
Domestic Animal Services	-	212,600	-	244,600	-	244,600	15.1%
Housing, Human and Veteran Services Department	118,975	-	155,400	798,000	-	798,000	na
Library	-	250,400	-	952,700	-	952,700	280.5%
Museum	132,776	234,200	233,000	302,500	(65,500)	237,000	1.2%
Parks & Recreation Department	7,320,607	44,017,500	13,407,100	38,359,400	(18,700)	38,340,700	(12.9%)
Public Services Grants	-	-	-	63,200	-	63,200	na
Alternative Transportation Modes	141,148	95,100	112,200	232,900	-	232,900	144.9%
Improvement Districts and MSTU	803,465	1,640,000	335,700	1,972,700	-	1,972,700	20.3%
Total Transfers and Reserves	8,516,970	46,486,900	14,243,400	42,990,400	(84,200)	42,906,200	(7.7%)
Total Budget	73,359,574	103,947,400	106,177,200	99,564,500	952,800	100,517,300	(3.3%)

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

Division Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	11,695,357	11,908,000	11,427,100	2,269,600	-	2,269,600	(80.9%)
Delinquent Ad Valorem Taxes	12,448	-	7,300	-	-	-	na
Tourist Devel Tax	1,638,788	1,579,100	1,645,100	1,489,000	-	1,489,000	(5.7%)
Licenses & Permits	306,385	258,000	258,000	278,000	-	278,000	7.8%
Intergovernmental Revenues	12,137,945	-	34,297,200	-	-	-	na
Charges For Services	9,842,766	10,368,400	8,918,400	8,775,200	145,600	8,920,800	(14.0%)
Fines & Forfeitures	290,073	279,000	279,000	279,000	-	279,000	0.0%
Miscellaneous Revenues	1,486,952	242,000	542,100	299,600	-	299,600	23.8%
Interest/Misc	296,808	299,600	231,700	210,700	-	210,700	(29.7%)
Bond Proceeds	550,000	-	-	-	-	-	na
Reimb From Other Depts	31,556	28,600	802,100	27,100	-	27,100	(5.2%)
Trans frm Property Appraiser	16,264	7,000	7,000	-	-	-	(100.0%)
Trans frm Tax Collector	94,219	55,000	55,000	-	-	-	(100.0%)
Net Cost General Fund	18,601,589	20,477,800	19,886,500	20,979,200	647,000	21,626,200	5.6%
Net Cost Road and Bridge	243,654	-	-	-	-	-	na
Net Cost MSTU General Fund	8,343,171	8,688,400	8,482,400	8,843,100	160,200	9,003,300	3.6%
Trans fm 001 Gen Fund	2,560,359	2,378,100	2,499,300	2,738,000	-	2,738,000	15.1%
Trans fm 111 MSTD Gen Fd	560,893	598,900	644,600	623,900	-	623,900	4.2%
Trans fm 116 Misc Grants	676	-	12,000	3,800	-	3,800	na
Trans fm 123 Svs for Sr Grants	97,588	-	143,400	32,800	-	32,800	na
Trans fm 136 G Gate Beaut Fd	26,800	27,800	27,800	27,800	-	27,800	0.0%
Trans fm 143 Vander Beaut Fd	40,000	54,000	54,000	54,000	-	54,000	0.0%
Trans fm 158 Radio Rd Beaut Fd	26,600	28,100	28,100	28,100	-	28,100	0.0%
Trans fm 151 Sable Palm Rd Ex Fd	4,500	6,500	6,500	6,500	-	6,500	0.0%
Trans fm 152 Lely Golf Beaut Fd	24,800	29,400	29,400	29,400	-	29,400	0.0%
Trans fm 159 Forest Lake Fd	29,200	36,000	36,000	36,000	-	36,000	0.0%
Trans fm 165 Rock Rd	5,300	1,400	1,400	1,400	-	1,400	0.0%
Trans fm 166 Radio Rd East MSTU	26,500	26,500	26,500	24,200	-	24,200	(8.7%)
Trans fm 172 Conserv Collier Fd	5,980,500	7,511,000	7,511,000	4,826,300	-	4,826,300	(35.7%)
Trans fm 174 Conserv Collier Maint	-	940,500	4,541,000	340,100	-	340,100	(63.8%)
Trans fm 191 SHIP Fd	20,711	-	-	-	-	-	na
Trans fm 193 TDC Museum Fd	100,000	-	-	-	-	-	na
Trans fm 195 TDC Cap Fd	212,730	160,000	163,300	160,000	-	160,000	0.0%
Trans fm 272 Conserv Co GO Bd	200,000	900,000	828,700	-	-	-	(100.0%)
Trans fm 273 Conservation Collier	96,200	-	-	34,900	-	34,900	na
Trans fm 306 Pk & Rec Cap	6,993	-	3,000	-	-	-	na
Trans fm 307 Lib Cap	-	-	-	368,800	-	368,800	na
Trans fm 313 Gas Tax Cap Fd	1,507,044	2,000,000	3,565,700	2,000,000	-	2,000,000	0.0%
Trans fm 426 CAT Transit	115,050	-	75,300	-	-	-	na
Trans fm 427 Transp Disadv	26,097	-	36,900	83,600	-	83,600	na
Trans fm 703/704 Ad Srv Grants	-	-	-	400	-	400	na
Trans fm 707/708 Human Srv Grants	-	-	-	256,000	-	256,000	na
Carry Forward	38,548,200	35,829,300	43,822,900	44,718,500	-	44,718,500	24.8%
Less 5% Required By Law	-	(771,000)	-	(280,500)	-	(280,500)	(63.6%)
Total Funding	115,804,716	103,947,400	150,895,700	99,564,500	952,800	100,517,300	(3.3%)

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

Division Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Public Services Division Administration	3.00	3.00	3.00	3.00	-	3.00	0.0%
County Extension, Education & Training	7.50	7.50	7.50	7.50	-	7.50	0.0%
Domestic Animal Services	32.00	32.00	32.00	32.00	-	32.00	0.0%
Housing, Human and Veteran Services Department	33.60	33.60	33.60	33.60	-	33.60	0.0%
Library	84.50	84.50	84.50	84.50	-	84.50	0.0%
Museum	13.00	13.00	13.00	13.00	1.00	14.00	7.7%
Parks & Recreation Department	194.50	190.00	184.00	184.00	7.00	191.00	0.5%
Public Services Grants	0.50	0.50	0.50	0.50	-	0.50	0.0%
Alternative Transportation Modes	5.00	5.00	5.00	5.00	-	5.00	0.0%
Improvement Districts and MSTU	-	2.00	2.00	2.00	-	2.00	0.0%
Total FTE	373.60	371.10	365.10	365.10	8.00	373.10	0.5%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

Public Services Division Administration

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	286,638	304,000	280,600	378,500	-	378,500	24.5%
Operating Expense	20,031	19,900	19,500	27,100	-	27,100	36.2%
Capital Outlay	-	1,500	-	1,500	-	1,500	0.0%
Net Operating Budget	306,669	325,400	300,100	407,100	-	407,100	25.1%
Total Budget	306,669	325,400	300,100	407,100	-	407,100	25.1%

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Public Services Administration (001)	306,669	325,400	300,100	407,100	-	407,100	25.1%
Total Net Budget	306,669	325,400	300,100	407,100	-	407,100	25.1%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	306,669	325,400	300,100	407,100	-	407,100	25.1%

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	3	-	-	-	-	-	na
Net Cost General Fund	306,667	325,400	300,100	407,100	-	407,100	25.1%
Total Funding	306,669	325,400	300,100	407,100	-	407,100	25.1%

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Public Services Administration (001)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Public Services Division Administration
Public Services Administration (001)**

Mission Statement

To provide professional management and administration to the eight (8) departments and two (2) contracted agencies within the Division, providing a communication and organizational link between the County Commission, the County Manager, the staff and the public.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Department Administration/Overhead	2.00	275,287	-	275,287
To provide strategic and operational planning, budgeting and financial management, operating results and accountability, staff and policy development, and administrative and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards.				
Public Services Operations Mgt	1.00	131,813	-	131,813
Current Level of Service Budget				
	3.00	407,100	-	407,100

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	286,638	304,000	280,600	378,500	-	378,500	24.5%
Operating Expense	20,031	19,900	19,500	27,100	-	27,100	36.2%
Capital Outlay	-	1,500	-	1,500	-	1,500	0.0%
Net Operating Budget	306,669	325,400	300,100	407,100	-	407,100	25.1%
Total Budget	306,669	325,400	300,100	407,100	-	407,100	25.1%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	3	-	-	-	-	-	na
Net Cost General Fund	306,667	325,400	300,100	407,100	-	407,100	25.1%
Total Funding	306,669	325,400	300,100	407,100	-	407,100	25.1%

Forecast FY 2013:

Personal services are lower than adopted budget due to the Public Information Coordinator position being held vacant.

Current FY 2014:

The personal service budget includes an increase for the Board approved employee compensation adjustment. Other increases to personal services and operating expense budgets are primarily a result of establishing a financial and business systems operations section within Public Services Administration. Staffing is accomplished from existing Public Services positions with a reclass of the Public Information Coordinator position to Director of Operations. The marginal cost of the reclassification is \$48,000, there is also \$10,000 included for job bank employee hours. Marginal operating and computer costs are \$4,500.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

County Extension, Education & Training

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	382,306	415,900	420,600	490,400	-	490,400	17.9%
Operating Expense	151,982	137,800	155,000	160,900	-	160,900	16.8%
Net Operating Budget	534,289	553,700	575,600	651,300	-	651,300	17.6%
Reserves For Contingencies	-	37,100	-	64,400	-	64,400	73.6%
Total Budget	534,289	590,800	575,600	715,700	-	715,700	21.1%

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
County Extension, Ed & Training Ct (001)	507,467	532,300	532,800	623,100	-	623,100	17.1%
Miscellaneous Grants (116)	660	-	-	6,800	-	6,800	na
University Extension Trust Fund (604)	26,161	21,400	42,800	21,400	-	21,400	0.0%
Total Net Budget	534,289	553,700	575,600	651,300	-	651,300	17.6%
Total Transfers and Reserves	-	37,100	-	64,400	-	64,400	73.6%
Total Budget	534,289	590,800	575,600	715,700	-	715,700	21.1%

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	16,101	11,000	11,500	22,200	-	22,200	101.8%
Miscellaneous Revenues	55,528	27,200	59,400	16,700	-	16,700	(38.6%)
Interest/Misc	387	-	-	-	-	-	na
Net Cost General Fund	470,298	506,400	512,500	597,900	-	597,900	18.1%
Carry Forward	63,686	47,200	71,800	79,600	-	79,600	68.6%
Less 5% Required By Law	-	(1,000)	-	(700)	-	(700)	(30.0%)
Total Funding	606,000	590,800	655,200	715,700	-	715,700	21.1%

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
County Extension, Ed & Training Ct (001)	7.50	7.50	7.50	7.50	-	7.50	0.0%
Total FTE	7.50	7.50	7.50	7.50	-	7.50	0.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**County Extension, Education & Training
County Extension, Ed & Training Ct (001)**

Mission Statement

To assist Collier County Government in reaching its growth management goals through research based practical education for its employees and the adult and youth populations in Collier County. To assist the citizenry to attain knowledge in agriculture, human and natural resources, and the life sciences and to make the knowledge accessible to sustain and enhance the quality of life throughout Collier County.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration/Overhead	4.00	379,878	25,200	354,678
Fund for departmental administration/fixed overhead.				
4-H Youth Development	1.50	111,923	-	111,923
Providing outreach programming to youth in areas of healthy lifestyles, leadership development and life skills training.				
Horticulture	2.00	131,299	-	131,299
Provides educational programming that addresses care, maintenance and proper landscape and water conservation practices as well as adaptation and use of Best Management Practices (BMP) in landscapes and gardens.				
Current Level of Service Budget	7.50	623,100	25,200	597,900

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
# of Master Gardener Participant Volunteer Hours	3,500	6,000	6,000	6,000
# of Youth Participating in 4-H	6,000	6,000	6,000	6,000

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	382,306	415,900	420,600	490,400	-	490,400	17.9%
Operating Expense	125,161	116,400	112,200	132,700	-	132,700	14.0%
Net Operating Budget	507,467	532,300	532,800	623,100	-	623,100	17.1%
Total Budget	507,467	532,300	532,800	623,100	-	623,100	17.1%
Total FTE	7.50	7.50	7.50	7.50	-	7.50	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	10,048	8,700	8,700	8,500	-	8,500	(2.3%)
Miscellaneous Revenues	27,121	17,200	11,600	16,700	-	16,700	(2.9%)
Net Cost General Fund	470,298	506,400	512,500	597,900	-	597,900	18.1%
Total Funding	507,467	532,300	532,800	623,100	-	623,100	17.1%

Notes:

The Master Gardener Participant Volunteer Hours is projected to remain the same as FY 2013 because of the recruitment of 25 new Master Gardeners to the program. The forecasted number of hours for FY 2014 may level out due to personnel changes.

The number of 4-H Volunteer Youth Participants has remained at 6,000 in FY 2013 compared to FY 2012 due to supplemental funding provided by the 4-H Association which pays for 1.5 FTE and operating costs for 4-H outreach efforts. The number of youth participants reached in FY 2014 is predicted to remain the same because anticipated funding from the 4-H Association is to remain the same.

Public Services Division

County Extension, Education & Training

County Extension, Ed & Training Ct (001)

The County participates in a Multi-county Agriculture Extension Agents interlocal agreement which was approved by the Board of County Commissioners on October 13, 2009, via Agenda Item 16D7 with Hendry County and several other local counties to provide professional support to the agricultural community. Current year contribution is included at \$31,400.

Forecast FY 2013:

Personal services are expected to be somewhat greater than budget due to a termination payout and an internal hire at a salary higher than was budgeted.

Current FY 2014:

The personal service budget includes an increase for the Board approved employee compensation adjustment. Additionally, the personal services budget is also impacted by an internal hire with a salary greater than the former employee and a pay adjustment for another position.

Operating expenses have increased for a planned telephone system upgrade.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**County Extension, Education & Training
Miscellaneous Grants (116)**

Mission Statement

Provide development opportunities for youth in leadership, citizenship, and practical skills as well as other miscellaneous activities needed by the community.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
University Extension Office Grants	-	6,800	6,800	-
Current Level of Service Budget	-	6,800	6,800	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	660	-	-	6,800	-	6,800	na
Net Operating Budget	660	-	-	6,800	-	6,800	na
Total Budget	660	-	-	6,800	-	6,800	na

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Carry Forward	7,386	-	6,800	6,800	-	6,800	na
Total Funding	7,386	-	6,800	6,800	-	6,800	na

Notes:

Budgets will be entered into the Grants Management System upon acceptance of the grant award by the Board of County Commissioners and will no longer be presented in this fund. Public Services Grant Fund (709/710) will be used for all future grants. Additionally, the part-time employee was moved to the Public Services Grant Fund in FY 2011.

Current FY 2014:

This budget anticipates the expenditure of residual program funding in accordance with original intent of funding.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**County Extension, Education & Training
University Extension Trust Fund (604)**

Mission Statement

Our University Extension Trust was created to designate funds to specific programs within the Extension education plan and these funds will be used in furthering the education mission of the Collier County UF/IFAS Extension.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration / Overhead	-	21,400	21,400	-
Reserves	-	64,400	64,400	-
Current Level of Service Budget	-	85,800	85,800	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	26,161	21,400	42,800	21,400	-	21,400	0.0%
Net Operating Budget	26,161	21,400	42,800	21,400	-	21,400	0.0%
Reserves For Contingencies	-	37,100	-	64,400	-	64,400	73.6%
Total Budget	26,161	58,500	42,800	85,800	-	85,800	46.7%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	6,053	2,300	2,800	13,700	-	13,700	495.7%
Miscellaneous Revenues	28,407	10,000	47,800	-	-	-	(100.0%)
Interest/Misc	387	-	-	-	-	-	na
Carry Forward	56,300	47,200	65,000	72,800	-	72,800	54.2%
Less 5% Required By Law	-	(1,000)	-	(700)	-	(700)	(30.0%)
Total Funding	91,147	58,500	115,600	85,800	-	85,800	46.7%

Current FY 2014:

A mid-year FY 13 budget amendment to accept a donation from the recently dissolved Friends of Extension has increased the 604 Trust Fund budget with a portion used in FY 13 to support Extension education programs and help offset certain operating expenses. In FY 14 funding is budgeted at a typical level and accumulated contributions are held in reserves pending the development of an expenditure plan. In FY 14 revenues are estimated contributions from private sources based upon historical contribution levels and planned receipts from Extension education programs.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

Domestic Animal Services

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	1,866,612	1,939,500	1,865,300	1,972,000	-	1,972,000	1.7%
Operating Expense	670,186	681,700	678,000	682,900	-	682,900	0.2%
Capital Outlay	1,268	90,000	117,800	135,200	-	135,200	50.2%
Net Operating Budget	2,538,065	2,711,200	2,661,100	2,790,100	-	2,790,100	2.9%
Reserves For Contingencies	-	212,600	-	244,600	-	244,600	15.1%
Total Budget	2,538,065	2,923,800	2,661,100	3,034,700	-	3,034,700	3.8%

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Domestic Animal Control (001)	2,479,238	2,659,800	2,610,500	2,752,400	-	2,752,400	3.5%
Domestic Animal Services Donations (180)	14,701	24,900	10,100	13,200	-	13,200	(47.0%)
Neutered/Spay Trust Fund (610)	44,127	26,500	40,500	24,500	-	24,500	(7.5%)
Total Net Budget	2,538,065	2,711,200	2,661,100	2,790,100	-	2,790,100	2.9%
Total Transfers and Reserves	-	212,600	-	244,600	-	244,600	15.1%
Total Budget	2,538,065	2,923,800	2,661,100	3,034,700	-	3,034,700	3.8%

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Licenses & Permits	306,385	258,000	258,000	278,000	-	278,000	7.8%
Charges For Services	157,451	159,900	159,900	164,600	-	164,600	2.9%
Fines & Forfeitures	6,908	7,000	12,000	12,000	-	12,000	71.4%
Miscellaneous Revenues	26,131	20,000	20,000	20,000	-	20,000	0.0%
Interest/Misc	1,623	-	-	-	-	-	na
Net Cost General Fund	2,031,717	2,267,900	2,213,600	2,328,900	-	2,328,900	2.7%
Carry Forward	239,300	213,700	231,500	233,900	-	233,900	9.5%
Less 5% Required By Law	-	(2,700)	-	(2,700)	-	(2,700)	0.0%
Total Funding	2,769,514	2,923,800	2,895,000	3,034,700	-	3,034,700	3.8%

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Domestic Animal Control (001)	32.00	32.00	32.00	32.00	-	32.00	0.0%
Total FTE	32.00	32.00	32.00	32.00	-	32.00	0.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Domestic Animal Services
Domestic Animal Control (001)**

Mission Statement

To ensure compliance with local and State animal-related laws; to return strays to their owners and promote adoption of homeless animals to new families; and to work toward ending the community problem of pet overpopulation.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration/Overhead	2.00	461,689	-	461,689
Fund Department administration and fixed overhead.				
Enforcement	12.00	1,021,990	311,000	710,990
Investigate citizen- or agency-initiated inquiries to enforce state and local animal laws, including but not limited to requirement to license; prohibitions against running at large, creating sanitary nuisance, and excessive barking; animal cruelty investigations; animal bite investigations for rabies prevention; and dangerous dog investigations. Assess appropriate penalties for infractions and impound stray animals. Inspect and permit animal-related businesses.				
Animal Care	8.00	633,065	40,800	592,265
Provide basic sanitary, sustenance, and enrichment services to animals in Department custody. Work toward positive outcomes for impounded animals as appropriate. Euthanize impounded animals as appropriate.				
Community Outreach	8.00	459,901	51,400	408,501
Facilitate animal adoption program, volunteer program, special events, and educational outreach efforts.				
Veterinary Clinic	2.00	175,755	20,300	155,455
Spay/neuter all cats and dogs prior to placement in home after adoption and prior to release to owner upon reclaim unless exempted as contemplated in the animal control ordinance; provide basic medical care to all animals in custody; provide and/or coordinate with outside veterinary clinics advanced medical care for special cases; and Donation Trust Fund cases.				
Current Level of Service Budget				
	32.00	2,752,400	423,500	2,328,900

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
% of Human Rabies Exposure Cases Abated Within 14 Days	87	90	91	90
% Positive Animal Outcomes (adoptions, reclaims, transfers)	39	39	42	44
Animal Intake per 1,000 Population	19	19	18	18
Licenses sold	24,000	24,000	24,000	25,000

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	1,866,612	1,939,500	1,865,300	1,972,000	-	1,972,000	1.7%
Operating Expense	611,359	630,300	627,400	645,200	-	645,200	2.4%
Capital Outlay	1,268	90,000	117,800	135,200	-	135,200	50.2%
Net Operating Budget	2,479,238	2,659,800	2,610,500	2,752,400	-	2,752,400	3.5%
Total Budget	2,479,238	2,659,800	2,610,500	2,752,400	-	2,752,400	3.5%
Total FTE	32.00	32.00	32.00	32.00	-	32.00	0.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Domestic Animal Services
Domestic Animal Control (001)**

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Licenses & Permits	301,409	253,500	253,500	273,500	-	273,500	7.9%
Charges For Services	136,706	131,400	131,400	138,000	-	138,000	5.0%
Fines & Forfeitures	6,908	7,000	12,000	12,000	-	12,000	71.4%
Miscellaneous Revenues	2,498	-	-	-	-	-	na
Net Cost General Fund	2,031,717	2,267,900	2,213,600	2,328,900	-	2,328,900	2.7%
Total Funding	2,479,238	2,659,800	2,610,500	2,752,400	-	2,752,400	3.5%

Forecast FY 2013:

Personal services savings are somewhat lower than budget due to attrition. The operational cost forecast is in line with budget.

Current FY 2014:

The personal service budget includes an increase for the Board approved employee compensation adjustment.

Operating expenses are up 2.4% attributable to increases in fleet maintenance costs. Additionally, the contribution of inmate labor by the Sheriff's Department saves DAS approximately \$120,000 annually and the program is essential to shelter operations.

Capital outlay includes funding in the amount of \$100,000 for the replacement of two Ford E-250 cargo vans with animal transport conversion packages as well as \$35,200 for facility improvements.

Revenues:

Revenues are expected to remain relatively consistent with the prior year as the department continues improvements in the areas of licensing compliance and citation collection.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Domestic Animal Services
Neutered/Spay Trust Fund (610)**

Mission Statement

To sterilize all dogs and cats adopted from Domestic Animal Services as required by F.S. 823.15.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Neutered or Spayed Program	-	24,500	24,500	-
Ensure all animals adopted from Domestic Animal Services are neutered or spayed. Collect a required fee to be applied to the total cost of the neuter or spay. Resolution 96-63 established the procedure.				
Reserves	-	157,600	157,600	-
Current Level of Service Budget	-	182,100	182,100	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	44,127	26,500	40,500	24,500	-	24,500	(7.5%)
Net Operating Budget	44,127	26,500	40,500	24,500	-	24,500	(7.5%)
Reserves For Contingencies	-	159,800	-	157,600	-	157,600	(1.4%)
Total Budget	44,127	186,300	40,500	182,100	-	182,100	(2.3%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Licenses & Permits	4,966	4,500	4,500	4,500	-	4,500	0.0%
Charges For Services	20,745	28,500	28,500	26,600	-	26,600	(6.7%)
Interest/Misc	1,170	-	-	-	-	-	na
Carry Forward	177,400	155,000	160,200	152,700	-	152,700	(1.5%)
Less 5% Required By Law	-	(1,700)	-	(1,700)	-	(1,700)	0.0%
Total Funding	204,281	186,300	193,200	182,100	-	182,100	(2.3%)

Notes:

This fund collects a specified allocation for each license purchased for non-neutered/spayed animals and from the neuter/spay fees charged for each animal adopted.

Current FY 2014:

The operating budget pays outside veterinarians to spay and/or neuter animals prior to their adoption when the DAS clinic cannot accommodate the day's total surgery load.

Reserves for contingencies are held for use as required to meet the goals of the Neutering/Spaying program.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Domestic Animal Services
Domestic Animal Services Donations (180)**

Mission Statement

To solicit, receive, and expend private or community donations for the purpose of improving the lives of domestic animals in Collier County.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration / Overhead	-	13,200	13,200	-
Reserves	-	87,000	87,000	-
Current Level of Service Budget	-	100,200	100,200	-

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
Donation Trust Fund Cases Funded	12	15	20	25

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	14,701	24,900	10,100	13,200	-	13,200	(47.0%)
Net Operating Budget	14,701	24,900	10,100	13,200	-	13,200	(47.0%)
Reserves For Contingencies	-	52,800	-	87,000	-	87,000	64.8%
Total Budget	14,701	77,700	10,100	100,200	-	100,200	29.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Licenses & Permits	10	-	-	-	-	-	na
Miscellaneous Revenues	23,633	20,000	20,000	20,000	-	20,000	0.0%
Interest/Misc	453	-	-	-	-	-	na
Carry Forward	61,900	58,700	71,300	81,200	-	81,200	38.3%
Less 5% Required By Law	-	(1,000)	-	(1,000)	-	(1,000)	0.0%
Total Funding	85,996	77,700	91,300	100,200	-	100,200	29.0%

Forecast FY 2013:

Reflects operating expenses associated with medical care for animals that would otherwise be euthanized. The forecast revenues represent funds raised from donations.

Current FY 2014:

Operating expenses reflect funding for special medical care for animals in DAS custody, and funding for the volunteer-initiated and funded martingale collar training program.

Revenues:

The revenue budget reflect funds anticipated fund raising from special events and general donations as well as fund balance carried forward and held in reserve.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

Housing, Human and Veteran Services Department

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	1,878,868	812,800	848,800	1,131,500	-	1,131,500	39.2%
Operating Expense	5,093,238	4,443,900	4,421,400	4,115,300	647,000	4,762,300	7.2%
Capital Outlay	31,616	-	-	44,000	-	44,000	na
Grants and Aid	2,008,755	854,200	29,062,100	1,154,200	-	1,154,200	35.1%
Remittances	5,357,384	-	-	-	-	-	na
Net Operating Budget	14,369,861	6,110,900	34,332,300	6,445,000	647,000	7,092,000	16.1%
Trans to 001 General Fund	-	-	-	98,700	-	98,700	na
Trans to 123 Serv for Sr Fd	-	-	-	278,500	-	278,500	na
Trans to 708 Hum Serv Match	98,264	-	155,400	133,000	-	133,000	na
Trans to 791 SHIP Grant	20,711	-	-	-	-	-	na
Reserves For Contingencies	-	-	-	287,800	-	287,800	na
Total Budget	14,488,835	6,110,900	34,487,700	7,243,000	647,000	7,890,000	29.1%

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Adoption Awareness Vehicle Tags (170)	17,877	-	-	-	-	-	na
Community Develop Block Grant & Home Invest (121)	670,059	-	2,940,600	-	-	-	na
David Lawrence Center, Inc. (001)	899,300	854,200	1,154,200	1,154,200	-	1,154,200	35.1%
Housing Grants (705/706)	5,571,137	-	19,267,900	-	-	-	na
Human Services Grants (707/708)	1,686,908	-	3,318,400	-	-	-	na
Operational Support & Housing (111)	106,414	130,000	136,200	92,700	-	92,700	(28.7%)
Retired & Senior Voluntr Prog RSVP (116)	2,812	-	164,400	70,000	-	70,000	na
Services for Seniors Program (123)	153,375	-	56,200	344,200	-	344,200	na
Social Services Program (001)	3,983,749	4,859,500	4,705,000	4,500,600	647,000	5,147,600	5.9%
State Housing Incentives Part SHIP (191/791)	1,054,240	-	2,325,700	-	-	-	na
Veterans Services (001)	223,990	267,200	263,700	283,300	-	283,300	6.0%
Total Net Budget	14,369,861	6,110,900	34,332,300	6,445,000	647,000	7,092,000	16.1%
Total Transfers and Reserves	118,975	-	155,400	798,000	-	798,000	na
Total Budget	14,488,835	6,110,900	34,487,700	7,243,000	647,000	7,890,000	29.1%

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	7,349,403	-	25,330,200	-	-	-	na
Charges For Services	46,992	-	-	-	-	-	na
Miscellaneous Revenues	1,114,588	12,900	32,000	11,000	-	11,000	(14.7%)
Interest/Misc	27,842	-	2,800	-	-	-	na
Reimb From Other Depts	250	-	-	-	-	-	na
Net Cost General Fund	5,097,992	5,968,900	6,111,900	6,078,800	647,000	6,725,800	12.7%
Net Cost MSTU General Fund	102,828	129,100	136,100	92,700	-	92,700	(28.2%)
Trans fm 001 Gen Fund	56,950	-	76,600	159,900	-	159,900	na
Trans fm 116 Misc Grants	676	-	12,000	3,800	-	3,800	na
Trans fm 123 Svs for Sr Grants	97,588	-	143,400	32,800	-	32,800	na
Trans fm 191 SHIP Fd	20,711	-	-	-	-	-	na
Trans fm 707/708 Human Srv Grants	-	-	-	256,000	-	256,000	na
Carry Forward	3,372,914	-	3,250,700	608,000	-	608,000	na
Total Funding	17,288,733	6,110,900	35,095,700	7,243,000	647,000	7,890,000	29.1%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

Housing, Human and Veteran Services Department

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Social Services Program (001)	5.70	7.05	7.05	7.00	-	7.00	(0.7%)
State Housing Incentives Part SHIP (191/791)	-	2.15	2.15	1.00	-	1.00	(53.5%)
Operational Support & Housing (111)	1.25	0.90	0.90	1.00	-	1.00	11.1%
Housing Grants (705/706)	14.85	11.60	11.60	11.00	-	11.00	(5.2%)
Human Services Grants (707/708)	8.80	8.90	8.90	10.60	-	10.60	19.1%
Veterans Services (001)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Total FTE	33.60	33.60	33.60	33.60	-	33.60	0.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Housing, Human and Veteran Services Department
Social Services Program (001)**

Mission Statement

Our professional staff provides a range of medical case management services to eligible citizens of Collier County as required by Florida Statutes 125.01, 409.915, 154.301, 406.50, and 39.304(5). These services are either state mandated, emergency/short-term medical, or general assistance that support community members in restoring self-sufficiency, providing rehabilitation, and returning them to their previously achieved levels of productivity. These services seek to meet the minimum needs required for health and decency, according to available funding and Board of County Commissioners' policy and philosophy.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Un-Reimbursed Grant Related Costs	-	151,700	-	151,700
General Fund support of HHVS grant funded positions and operating costs for which grant funding for program administration and delivery are exhausted, insufficient or unallowable.				
Department Administration/Overhead	4.00	504,721	-	504,721
Funding for departmental administration and fixed departmental overhead.				
Medicaid County Billing	0.50	2,895,268	-	2,895,268
Medicaid County expenses for Inpatient Hospital and Nursing Home care determined by Florida Statute 409.915.				
Indigent Burials and Abused Children Exams	-	120,000	-	120,000
Provide burial/cremation services to Collier County residents, as required by Florida Statute 406.50, and medical exams to residents as required by Florida Statute 39.304(5).				
Medical Assistance	1.50	777,211	8,000	769,211
As identified in Florida Statute 125.01, provide one-time emergency financial assistance to persons in order to return them to self-sufficiency, self-supporting, productive members of Collier County. Out-of-County Hospital Care as determined by Florida Statute 154.301 and Health Care Responsibility Act (HCRA).				
Medication Assistance	1.00	165,243	3,000	162,243
As identified in Florida Statute 125.01, provide short-term assistance to elderly, poverty level, uninsured county residents to alleviate illness and prolonged disabilities.				
Shelter and Welfare	-	38,157	-	38,157
As identified in Florida Statute 125.01, provide assistance to individuals who are temporarily disabled or without income to prevent homelessness or eviction from their home.				
Current Level of Service Budget				
	7.00	4,652,300	11,000	4,641,300
Program Enhancements	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Medicaid Funding	-	647,000	-	647,000
Revised Medicaid funding approach with State, the marginal cost relative to the prior budget is \$509,700. Additionally, the Medicaid backlog settlement with the state was finalized in May 2013. The settlement included a five year payment of \$137,300 on the remaining backlog of \$686,500. Both are included in this request.				

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

Housing, Human and Veteran Services Department

Social Services Program (001)

Expanded Services Budget	-	647,000	-	647,000
Total Adopted Budget	7.00	5,299,300	11,000	5,288,300

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	417,294	492,600	522,700	578,500	-	578,500	17.4%
Operating Expense	3,566,455	4,366,900	4,182,300	3,878,100	647,000	4,525,100	3.6%
Capital Outlay	-	-	-	44,000	-	44,000	na
Net Operating Budget	3,983,749	4,859,500	4,705,000	4,500,600	647,000	5,147,600	5.9%
Trans to 123 Serv for Sr Fd	-	-	-	151,700	-	151,700	na
Total Budget	3,983,749	4,859,500	4,705,000	4,652,300	647,000	5,299,300	9.1%
Total FTE	5.70	7.05	7.05	7.00	-	7.00	(0.7%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	8,793	12,000	11,000	11,000	-	11,000	(8.3%)
Net Cost General Fund	3,974,956	4,847,500	4,694,000	4,641,300	647,000	5,288,300	9.1%
Total Funding	3,983,749	4,859,500	4,705,000	4,652,300	647,000	5,299,300	9.1%

Notes:

A transfer to Fund (123) in the amount of \$151,700 has been included in this budget. The transfer provides General Fund support for grant program personnel and operating costs for which grant funding is exhausted, insufficient, or unallowable.

In FY12, HB 5301 also passed into law changes affecting the billing, and the final backlog portion of this bill had a financial impact of \$1,760,900 to Collier County. At the July 24, 2012 Board meeting, Agenda item 11C, the Board of County Commissioners elected to pay down the backlog amount by \$800,000. The remaining balance is paid monthly and is included in the forecast.

The Buy Back and Self Exemption (referred to as alternative intergovernmental transfer [IGT] programs) supplements County general funds by providing a 20% match to local government dollars. In addition, the LIP (Low Income Pool) program provided a match of \$308,329 to Collier's \$225,759 contribution. Only selected programs within the Medical Assistance Category are eligible for this program. Total County General Fund net cost for these programs is \$2,437,523, with a match of \$741,566 from program partners.

Forecast FY 2013:

The Personal Service budget forecast is expected to exceed the adopted budget. This results from the funding of otherwise grant funded payroll costs for which grant funding is exhausted, insufficient, or unallowable. Overall program operating costs are somewhat lower than the adopted budget.

Current FY 2014:

The personal service budget includes an increase for the Board approved employee compensation adjustment. In addition, personal services have increased to accommodate the reassignment of payroll costs for certain previously grant funded positions to facilitate grant compliance. Overall, there was no change in actual FTE for the Department.

Operating costs before adding expanded funding for medicaid are in line with the prior year budget. The annual impact of HB 5301 is included on this budget at one fifth (1/5) of the remaining balance. The County will make annual payments for five (5) years at \$137,300.

The Senate HB 1884 passed and resulted in a further change in the Agency for Health Care Administration (AHCA) billing to Counties for their share of Medicaid expenses. The bill converts the billing process to one based on county enrollees and a resultant share portion of the annual expenditure. Collier County would be responsible for 1.27% of the entire allocation in FY 14, or \$3,128,894; which represents approximately an 8% increase over the FY 13 adopted budget.

There are two vehicles budgeted for replacement at a combined cost of \$44,000.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Housing, Human and Veteran Services Department
David Lawrence Center, Inc. (001)**

Mission Statement

To provide for the local match requirement as described in Florida Administrative Code 65E-14.005 and Florida Statute 394.76 for the State portion funding of community mental health centers.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Crisis Stabilization Unit - Adults	-	799,600	-	799,600
Provide brief voluntary and involuntary evaluation and treatment for individuals experiencing a psychiatric crisis in a non-hospital, inpatient mental health unit.				
Medical Services	-	262,100	-	262,100
Help clients achieve and maintain mental and emotional stability through client evaluation and assessment, medication management, and ongoing consultation.				
Detoxification	-	92,500	-	92,500
Provide a short-term medical detoxification program to individuals who voluntarily seek treatment. Individual and group counseling, discharge planning, referrals for sober supports, and aftercare are key elements in the treatment process. The unit currently has 12 beds.				
Current Level of Service Budget	-	1,154,200	-	1,154,200

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
# individuals released from Baker Act placement and diverted from inpatient Crisis Stabilization Unit	-	-	-	330
# individuals served in the adult drug court, detox and substance abuse programs	-	-	-	876
# of children and adults served without Medicaid or Medicare coverage	-	-	-	3,020
85% or more Crisis Stabilization Unit discharges not readmitted within 30 days	-	-	-	85
Admissions processed to the Crisis Stabilization Unit	-	-	-	1,200

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Grants and Aid	899,300	854,200	1,154,200	1,154,200	-	1,154,200	35.1%
Net Operating Budget	899,300	854,200	1,154,200	1,154,200	-	1,154,200	35.1%
Total Budget	899,300	854,200	1,154,200	1,154,200	-	1,154,200	35.1%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Net Cost General Fund	899,300	854,200	1,154,200	1,154,200	-	1,154,200	35.1%
Total Funding	899,300	854,200	1,154,200	1,154,200	-	1,154,200	35.1%

Notes:

The David Lawrence Center contract has been significantly restructured to clarify what programs and services the funding is utilized for, and the performance measures have been adjusted to match the Board approved contract obligations.

Forecast FY 2013:

Subsequent to adoption of the FY 13 budget the David Lawrence Center requested an additional \$300,000 from Collier County to help support the

Public Services Division

Housing, Human and Veteran Services Department

David Lawrence Center, Inc. (001)

expansion of the Crisis Stabilization Facility (Baker Act) due to overcrowding. Per direction of the Board of County Commissioners, the additional \$300,000 was provided as an amendment to the FY 13 budget.

Current FY 2014:

The current service budget for David Lawrence Center reflects the prior year adopted level of funding of \$854,200 plus the \$300,000 provided by budget amendment.

The intergovernmental transfer (IGC) program is expected to supplement County general funds by providing a match to local governmental dollars, but the match percentage has not yet been determined.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Housing, Human and Veteran Services Department
Retired & Senior Voluntr Prog RSVP (116)**

Mission Statement

The RSVP program is the only link in Collier County to match volunteers with agencies requesting senior volunteers to help serve the needs of the community. As sponsor of the program, Collier County Government is able to implement a more comprehensive volunteer program within County Government thereby reducing salary costs to the County.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Marco Affordable Housing Grant	-	70,000	70,000	-
Reserves, Transfers, and Interest	-	102,500	102,500	-
Current Level of Service Budget	-	172,500	172,500	-

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
Increase number of strategic focus area sites by 5% annually	-	-	-	5
Increase number of volunteer hours by 2% annually	-	-	-	2

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	2,993	-	-	-	-	-	na
Operating Expense	(181)	-	164,400	70,000	-	70,000	na
Net Operating Budget	2,812	-	164,400	70,000	-	70,000	na
Trans to 001 General Fund	-	-	-	98,700	-	98,700	na
Trans to 708 Hum Serv Match	676	-	12,000	3,800	-	3,800	na
Total Budget	3,488	-	176,400	172,500	-	172,500	na

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	5,749	-	-	-	-	-	na
Charges For Services	46,292	-	-	-	-	-	na
Interest/Misc	2,134	-	800	-	-	-	na
Carry Forward	295,714	-	348,100	172,500	-	172,500	na
Total Funding	349,889	-	348,900	172,500	-	172,500	na

Notes:

The RSVP program was moved in a prior FY to Human Services Grant Fund (707) and the RSVP grant is no longer budgeted in Fund 116. The personnel associated with the RSVP program were also moved to Human Services Grants Fund (707) during FY 2011.

Forecast FY 2013:

Forecast expenditures include \$164,000 for the Marco Affordable Housing program and a \$12,000 transfer to Fund (708) to match the RSVP grant.

Current FY 2014:

The FY 14 budget reflects the reconciled distribution of residual fund carryforward. \$70,000 is programmed for the Marco Affordable Housing program, \$98,700 is being returned to the General Fund and \$3,800 is being transferred to Fund (708) to match the RSVP grant.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Housing, Human and Veteran Services Department
Services for Seniors Program (123)**

Mission Statement

To assist those frail, elderly Collier County residents in greatest medical, economic and social need to remain in their homes as long as possible and to improve or maintain their quality of life by preventing premature institutionalization.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
HHVS Un-Reimbursed Grant Related Costs	-	151,700	151,700	-
General Fund support of HHVS grant funded positions and operating costs for which grant contract budgets for program administration and delivery are exhausted, insufficient or unallowable.				
Senior Choice Reinvestment	-	192,500	192,500	-
Federal and State excess revenues from Senior Choice unit reimbursement grant programs to support current and/or expanded senior service program levels for operations and personal services.				
Current Level of Service Budget				
	-	344,200	344,200	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	77,599	-	-	257,700	-	257,700	na
Operating Expense	75,775	-	-	86,500	-	86,500	na
Grants and Aid	-	-	56,200	-	-	-	na
Net Operating Budget	153,375	-	56,200	344,200	-	344,200	na
Trans to 708 Hum Serv Match	97,588	-	143,400	-	-	-	na
Total Budget	250,963	-	199,600	344,200	-	344,200	na

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	52,918	-	56,200	-	-	-	na
Miscellaneous Revenues	1,600	-	-	-	-	-	na
Interest/Misc	1,803	-	2,000	-	-	-	na
Trans fm 001 Gen Fund	-	-	-	151,700	-	151,700	na
Trans fm 123 Svs for Sr Grants	-	-	-	32,800	-	32,800	na
Trans fm 707/708 Human Srv Grants	-	-	-	126,800	-	126,800	na
Carry Forward	350,300	-	174,300	32,900	-	32,900	na
Total Funding	406,622	-	232,500	344,200	-	344,200	na

Forecast FY 2013:

The forecast for grants and aids includes the remaining grant funds associated with the unspent dollars in various Seniors grant programs. Programs that are continuing in this fund are the USDA Nutrition Services Incentives, Title III Federal Programs, Community Care for the Elderly, Home Care for the Elderly, and Alzheimer's Disease Initiative Program.

Current FY 2014:

Services for Seniors grant budgets are accounted for within the Human Services Grant Fund (707) and all personnel associated with the programs provided to Collier County's Seniors were moved to that fund in FY 2011.

The budget illustrated on this page provides funding for two separate programs. The first, HHVS Un-Reimbursed Grant Related Costs, utilizes monies provided from the General Fund, in the amount of \$151,700; to fund otherwise un-reimbursed personnel and operating costs incurred on grant related activities for which grant funds are exhausted, insufficient or unallowable. The second, Senior Choice Reinvestment, reinvests excess Services for Seniors revenues, in the amount of \$192,500, to support otherwise underfunded grant related Services for Seniors staffing and operational costs.

Public Services Division

**Housing, Human and Veteran Services Department
Services for Seniors Program (123)**

Revenues:

Existing carryforward revenue within Fund (123) and transfers of excess program revenue from the Human Service Grant Fund (707) and ARRA Grant Fund (125) support the budget. In addition a General Fund transfer of \$151,700 is provided to support otherwise underfunded grant positions.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

Housing, Human and Veteran Services Department

Adoption Awareness Vehicle Tags (170)

Mission Statement

Accounts for the County's portion of Choose Life License Plate sales revenue which is distributed to nongovernmental, not-for-profit agencies that provide free counseling and services to pregnant women who are committed to placing their children for adoption.

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Remittances	17,877	-	-	-	-	-	na
Net Operating Budget	17,877	-	-	-	-	-	na
Total Budget	17,877	-	-	-	-	-	na

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	58	-	-	-	-	-	na
Trans fm 001 Gen Fund	1,800	-	-	-	-	-	na
Carry Forward	16,700	-	-	-	-	-	na
Total Funding	18,558	-	-	-	-	-	na

Notes:

House Bill 501 in 2011 removed the County from involvement in this program. Accordingly, FY 12 was the last year of local budgeting and financial accountability.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Housing, Human and Veteran Services Department
Community Develop Block Grant & Home Invest (121)**

Mission Statement

The mission of the Collier County Housing, Human and Veteran Services Department's grants and affordable housing programs is to meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies, and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	167,657	-	-	-	-	-	na
Operating Expense	306,799	-	-	-	-	-	na
Grants and Aid	160,139	-	2,940,600	-	-	-	na
Remittances	35,463	-	-	-	-	-	na
Net Operating Budget	670,059	-	2,940,600	-	-	-	na
Total Budget	670,059	-	2,940,600	-	-	-	na

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	937,547	-	2,940,600	-	-	-	na
Miscellaneous Revenues	734,923	-	-	-	-	-	na
Interest/Misc	2,816	-	-	-	-	-	na
Carry Forward	170,500	-	-	-	-	-	na
Total Funding	1,845,787	-	2,940,600	-	-	-	na

Forecast FY 2013:

Forecast expenses reflect the continuation of older multi-year grants. Staff is working to close these out as soon as it is possible to do so. Grants beginning in FY 10 and forward, associated with CDBG, have been processed in the Grants Management System and shown in the Housing Grants Funds (705/706). Community Development Block Grant Fund (121) will eventually be closed out as the older grants are closed.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Housing, Human and Veteran Services Department
State Housing Incentives Part SHIP (191/791)**

Mission Statement

Increase the supply of affordable housing county-wide by managing the Affordable Housing Trust Fund providing for affordable housing strategies such as owner occupied housing rehabilitation and emergency repair, down payment/closing cost assistance, land acquisition with new construction and demolition with new construction.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration/Overhead/Projects	1.00	-	-	-
Current Level of Service Budget	1.00	-	-	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	103,527	-	-	-	-	-	na
Operating Expense	17,787	-	-	-	-	-	na
Grants and Aid	932,927	-	2,325,700	-	-	-	na
Net Operating Budget	1,054,240	-	2,325,700	-	-	-	na
Trans to 791 SHIP Grant	20,711	-	-	-	-	-	na
Total Budget	1,074,951	-	2,325,700	-	-	-	na
Total FTE	-	2.15	2.15	1.00	-	1.00	(53.5%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	430,987	-	-	-	-	-	na
Miscellaneous Revenues	346,589	-	-	-	-	-	na
Interest/Misc	17,702	-	-	-	-	-	na
Trans fm 191 SHIP Fd	20,711	-	-	-	-	-	na
Carry Forward	2,539,700	-	2,325,700	-	-	-	na
Total Funding	3,355,689	-	2,325,700	-	-	-	na

Notes:
State Statutes require this fund be maintained separately from all others until all program and or prior grant dollars are spent.
Forecast FY 2013:
No general funds have been allocated for the SHIP program. The SHIP program is supported by the State allocation and grant program income.

Current FY 2014:
Staff will continue to administer the existing grants and it is projected that there will be declining program revenues received in this fund to assist with operating costs. During FY 14 Legislative Session, \$40 Million was awarded for SHIP. As of this writing, we have not been notified of the Collier County allocation. When it is awarded, staff will bring forth an acceptance to the BCC, including the fiscal impact of such acceptance.
SHIP funded staff were budgeted in the Housing Grant Fund (705) in prior years, however, there is substantial funding remaining with the SHIP program and the associated staff has been moved to this fund for proper presentation.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Housing, Human and Veteran Services Department
Operational Support & Housing (111)**

Mission Statement

The mission of the Collier County Housing, Human and Veteran Services Department's grants and affordable housing programs is to meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies, and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration / Overhead	1.00	92,700	-	92,700
Current Level of Service Budget	1.00	92,700	-	92,700

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	85,397	107,000	114,600	64,500	-	64,500	(39.7%)
Operating Expense	21,017	23,000	21,600	28,200	-	28,200	22.6%
Net Operating Budget	106,414	130,000	136,200	92,700	-	92,700	(28.7%)
Total Budget	106,414	130,000	136,200	92,700	-	92,700	(28.7%)
Total FTE	1.25	0.90	0.90	1.00	-	1.00	11.1%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	700	-	-	-	-	-	na
Miscellaneous Revenues	2,887	900	100	-	-	-	(100.0%)
Net Cost MSTU General Fund	102,828	129,100	136,100	92,700	-	92,700	(28.2%)
Total Funding	106,414	130,000	136,200	92,700	-	92,700	(28.7%)

Forecast FY 2013:

The forecast for Personal Services is anticipated to exceed the adopted budget. This is a result of absorbing payroll costs of otherwise grant funded positions for which grant funding is unavailable.

Current FY 2014:

The Personal Services budget includes budget for one (1) FTE performing affordable housing functions. The decrease in the personnel budget is due to eliminating the budgeted allowance for otherwise grant funded positions for which grant funding is unavailable. The allowance is now provided in the Fund (123) budget.

Revenues:

In prior years, funding for this function was provided in part by fees collected from providing credit reports to potential home buyers and Loan Consortium origination fees. The Consortium has been defunct for at least two years. Also, there will be no revenues associated with impact fee applications for FY 2013 as the impact fee deferral program remains suspended. The result is that this budget is fully funded by the MSTU Fund (111).

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Housing, Human and Veteran Services Department
Housing Grants (705/706)**

Mission Statement

The mission of the Collier County Housing, Human and Veteran Services Department's grants and affordable housing programs is to meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration/Overhead/Projects	11.00	-	-	-
Current Level of Service Budget	11.00	-	-	-

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
% of timely grant spending (goal = 100%)	-	-	-	100
Improve controls evidenced by fewer findings in single audit	-	9	5	4
Improve controls as evidenced by fewer programs with qualified opinion in single audit	-	4	1	-
Increase by at least 1% the amount of federal funds leveraged against federal grants awarded	-	-	-	1

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	418,427	-	-	-	-	-	na
Operating Expense	108,554	-	-	-	-	-	na
Capital Outlay	31,616	-	-	-	-	-	na
Grants and Aid	8,531	-	19,267,900	-	-	-	na
Remittances	5,004,010	-	-	-	-	-	na
Net Operating Budget	5,571,137	-	19,267,900	-	-	-	na
Total Budget	5,571,137	-	19,267,900	-	-	-	na
Total FTE	14.85	11.60	11.60	11.00	-	11.00	(5.2%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	4,074,617	-	19,267,900	-	-	-	na
Interest/Misc	956	-	-	-	-	-	na
Total Funding	4,075,573	-	19,267,900	-	-	-	na

Notes:

All HUD related grants for CDBG, NSP, HOME, ESG and other Housing related grant programs are included in this fund. Grants when received are presented to the Board of County Commissioners for approval and budgets are then established.

Performance measures for this budget center are new and reflect two of the overarching measures of success; fiscal compliance as measured by findings from the single audit, and timely spending of grant funds.

Forecast FY 2013:

These amounts represent both ongoing grant programs and new grants received during FY 13.

Current FY 2014:

Grant funded positions (FTEs) are allocated to grants throughout the department to align positions and ultimately the personal services budget with

Public Services Division

Housing, Human and Veteran Services Department

Housing Grants (705/706)

specific grant activities. Overall, there is no change in the number of FTEs for the Department.

Collier County is a recipient of HUD entitlement funding based on the demographics of its population and as such, must provide services that meet a national objective for low and moderate income families, or where there is slum or blight, or an urgent need. The Housing, Human and Veteran Services Department facilitates a competitive grant application process for the dollars received as an entitlement community. During this process, non-profit organizations submit applications requesting assistance in meeting their goals to solve community problems in the areas of affordable housing, neighborhood revitalization, economic development and public facility improvement in low-income neighborhoods. At this time, HHVS is administering 22 grant programs and 85 separate projects approved by the Board of County Commissioners.

The Community Development Block Grant (CDBG) program works to ensure there is an adequate supply of decent affordable housing, to provide services to the most vulnerable persons in our communities, and to create jobs through the expansion and retention of businesses. The HOME Investment Partnership Program (HOME) funds a broad range of eligible activities, housing construction or rehabilitation, tenant-based rental assistance and other housing activities. The Emergency Shelter Grants Program (ESG) provides homeless persons with basic shelter and essential supportive services. Programs authorized by The McKinney-Vento Homeless Assistance Act are administered by HUD. In turn, HUD awards funds competitively to communities seeking to develop a "Continuum of Care" (CoC) system. Collier County transitioned the lead agency to the local CoC in FY 13, and maintains its seat on the CoC.

Neighborhood Stabilization Program (NSP): The Neighborhood Stabilization Program was authorized by Title III of Division B of the Housing and Economic Recovery Act, 2008. NSP activities are focused within the areas at greatest risk for further economic deterioration. Factors considered include the percentage of home foreclosures, percentage of homes financed by a subprime mortgage related loan, and those geographical areas likely to face a significant rise in the rate of foreclosures. The initial program's total appropriation was \$3.92 billion, of which Collier County was awarded \$7.3 million dollars for the NSP-1 program and then an additional \$1B allocation was made through the Wall Street Reform and Consumer Protection Act of 2010 (Dodd-Frank Act), and Collier County was awarded \$3.9M for the NSP-3 program. The NSP 1 and 3 programs were outsourced during FY 13 under a developer agreement with Habitat for Humanity. The NSP-3 funds are currently being used for the acquisition of abandoned and foreclosed homes, residential properties and vacant land, whereby the rehabilitation and sale of the homes will be funded by the developer. The NSP-1 program has ceased purchasing and rehabilitating properties, and has transferred all non-rehabilitated properties to Habitat For Humanity for rehabilitation and resale. For both programs, Collier County will continue to monitor for compliance, perform required reporting, and handle any related financial transactions.

Disaster Recovery Initiative 2010: On February 13, 2009 and August 14, 2009, disaster relief funding was made available to Florida by the U.S. Department of Housing and Urban Development, under Title IV of the Robert T. Stafford Disaster Recovery Initiative 2010: On February 13, 2009 and August 14, 2009, disaster relief funding was made available to Florida by the U.S. Department of Housing and Urban Development, under Title IV of the Robert T. Stafford Disaster Relief and Emergency Assistance Act (42 U.S.C. 5121 et. seq.) for federally declared natural disasters that occurred during 2008. Specifically, in Florida, Congress allocated \$81 million and directed that the funds go to the areas facing the greatest need in recovering from Tropical Storm Fay, Hurricane Gustav and Hurricane Ike. The County has been awarded \$9.9 million in disaster recovery funding associated with Tropical Storm Fay in 2008. The funds are administered by the Housing, Human and Veteran Services Department. Projects associated with this funding include hurricane hardening for multi-family residential structures, stormwater drainage improvements, and emergency shelter improvements, with all funds to be expended, via grant extensions by December 2013.

Disaster Recovery Enhancement Funding (DREF) The Consolidated Security, Disaster Assistance, and Continuing Appropriations Act, 2009, (Public Law 110-329, approved September 30, 2008) appropriated \$6.5 billion dollars for recovery from 2008 disasters. Funds must be used only for disaster relief, long-term recovery, and restoration of infrastructure, housing and economic revitalization in areas affected by hurricanes, flooding and other natural disasters, for which the President declared a major disaster. Florida received a total of \$81 million dollars, of which Collier County was awarded approximately \$3.3 million dollars; 14 percent of Collier County's total allocation must be used to address affordable rental housing. The funds are administered by the Housing, Human and Veteran Services Department. Projects associated with this funding include hurricane hardening for multi-family residential structures and storm water drainage improvements.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Housing, Human and Veteran Services Department
Human Services Grants (707/708)**

Mission Statement

To provide community services through grant awards designed to: support seniors by providing in-home support and nutrition assistance to those in greatest medical, economic and social need thereby improving quality of life and preventing premature institutionalization; creating volunteer opportunities for seniors; and the administration of various community initiatives in which grant funds are received.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Retired and Senior Volunteer Program (RSVP) Federal Grant	1.80	-	-	-
A federal grant program sponsored by Collier County Government whereby retirees contribute time and expertise to the community.				
Community Care for the Elderly Grant	5.00	75,000	75,000	-
The Community Care for the Elderly (CCE) Program provides community-based services organized in a continuum of care to help functionally impaired older people live in the least restrictive yet most cost-effective environment suitable to their needs.				
Older Americans' Act	3.80	54,200	54,200	-
Older Americans' Act - Title III-B, III-C1, III-C2, and III-E Federal Grant Programs for the organization and delivery of social and nutrition services to individuals 65 or older and their caregivers.				
Senior Choice Reinvestment	-	126,800	126,800	-
Federal and State excess revenues from Senior Choice unit reimbursement grant programs to support current and/or expanded senior service program levels for operations and personal services.				
Reserves, Transfers, and Interest	-	287,800	287,800	-
Current Level of Service Budget	10.60	543,800	543,800	-

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
# of clients requesting Medical/Prescription services	-	-	1,414	1,500
# of nutritious meals served to Seniors	60,490	50,000	60,000	45,000
% of meals served that supply at least 1/3 of USDA recommended nutritional allowances	-	-	-	100
% of timely annual vendor monitoring (goal = 100%)	-	-	-	100
% of timely assessments and intakes (goal = 100%)	-	-	-	100

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	410,334	-	900	-	-	-	na
Operating Expense	968,681	-	-	-	-	-	na
Grants and Aid	7,859	-	3,317,500	-	-	-	na
Remittances	300,034	-	-	-	-	-	na
Net Operating Budget	1,686,908	-	3,318,400	-	-	-	na
Trans to 123 Serv for Sr Fd	-	-	-	126,800	-	126,800	na
Trans to 708 Hum Serv Match	-	-	-	129,200	-	129,200	na
Reserves For Contingencies	-	-	-	287,800	-	287,800	na
Total Budget	1,686,908	-	3,318,400	543,800	-	543,800	na

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Housing, Human and Veteran Services Department
Human Services Grants (707/708)**

Total FTE	8.80	8.90	8.90	10.60	-	10.60	19.1%
Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	1,847,583	-	3,065,500	-	-	-	na
Miscellaneous Revenues	19,792	-	20,900	-	-	-	na
Interest/Misc	2,373	-	-	-	-	-	na
Trans fm 001 Gen Fund	55,150	-	76,600	8,200	-	8,200	na
Trans fm 116 Misc Grants	676	-	12,000	3,800	-	3,800	na
Trans fm 123 Svs for Sr Grants	97,588	-	143,400	-	-	-	na
Trans fm 707/708 Human Srv Grants	-	-	-	129,200	-	129,200	na
Carry Forward	-	-	402,600	402,600	-	402,600	na
Total Funding	2,023,161	-	3,721,000	543,800	-	543,800	na

Notes:

All new grants for Services for Seniors, Human Services, and Retired & Senior Volunteer Programs are in this fund in the Grants Management System. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time. Required match for established grants will be budgeted in this fund in the future, along with their associated program expenses.

New performance measures have been developed for this fund for FY 14. The emphasis is on program quality, timeliness and compliance.

Forecast FY 2013:

The forecast budget represents new grants received during the fiscal year as well as the continuation of existing grants from prior year. The transfers in the forecast of \$76,600 from the General Fund (001) and \$143,400 from Services for Seniors Grant Fund (123) were required match for the Community Care for the Elderly and Older Americans Act Title III programs. The transfer forecast of \$12,000 from Miscellaneous Grant Fund (116) is the match to the Retired and Senior Volunteer Program.

Current FY 2014:

Grant funded positions (FTEs) are allocated to grants throughout the department to align positions and ultimately the personal services budget with specific grant activities. Overall, there is no change in the number of FTEs for the Department.

Several Services for Seniors grant programs require a local match in the range of 10 to 30 percent. A transfer of \$129,200 to Human Services Grant Match Fund 708 is budgeted to support the anticipated matches for FY 2014 as follows:

- Retired and Senior Volunteer Program (RSVP) - \$12,000
- Community Care for the Elderly - \$75,000
- Older American Act Title III - \$80,000

A transfer of \$126,800 to re-appropriate excess revenue is provided to establish a budget to fund otherwise grant funded positions that are either unfunded or underfunded within Services for Seniors grant programs.

Reserves of \$287,800 have been established capturing remaining excess program revenue to be used for future program purposes. The grantor agency notified Collier of a substantial rate reduction due to the Sequestration Act. This reserve will assist in maintaining service levels in the future.

Revenues:

A modest match from the General Fund (001) is programmed in the amount of \$8,200. This amount together with the remaining revenue within the older RSVP Grant Fund (116), \$3,800, will support RSVP match requirements.

Grant Program Descriptions:

Services for Seniors: The Services for Seniors program provides professional case management services for individuals 60 years of age and older, who are at risk for nursing home placement. The Department serves as the lead agency for elder services for Collier County. The services provided include support services, such as personal care, homemaking, supplies, daycare and subsidies to caregivers to enable our frail elderly to age in place. The grant is provided by the Department of Elder Affairs and Senior Choices. This grant no longer provides a Lead Agency allocation

Public Services Division

Housing, Human and Veteran Services Department Human Services Grants (707/708)

to cover salaries and other administration.

Nutrition Program: The Department operates a Senior Nutrition Program which provides home delivered meals and operates four congregate meal dining sites throughout Collier County. The dining sites are located in East Naples, Naples, Immokalee and Golden Gate. The nutrition program is supported by funding from the Older Americans Act and administered through Senior Choices. This program has received a substantial rate reduction due to the Sequestration Act.

Retired Senior and Volunteer Program: The Retired Senior and Volunteer Program (RSVP) provides volunteer opportunities for individuals 55 years of age and older in Collier County. The program works with over 100 non profit and government agencies to provide this support. Almost 350 RSVP volunteers contribute thousands of hours per year providing needed services throughout the County.

Safe Havens Visitations Program: The Safe Havens grant was re-awarded from the United States Department of Justice, Office on Violence Against Women in 2012 as a three-year grant. The Collier County Child Advocacy Council (CCCAC) utilizes these funds to improve supervised visitation services, enhance security and expand center services. The CCCAC anticipates serving over 200 children and adult victims of domestic violence each year. The goals are to keep children and adult victims safe, to provide a positive environment for visitation and exchanges and to assist families through their crisis with case management services.

Adult Drug Court Discretionary Enhancement Program: The Adult Drug Court Enhancement Program (Drug Court) is funded through the U.S. Department of Justice, Bureau of Justice Assistance. Collier County was allocated \$197,614 to fund the program for two (2) years. Funding is used to enhance a post-adjudication, court supervised, substance abuse treatment program. The Drug Court team consists of Judge Grieder, David Lawrence Center, Court Administration, State Attorney's office, Public Defender's Office, and the Sheriff Office's Department of Corrections.

Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant (CJMHSR): The Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant (CJMHSR) is funded through the State of Florida Department of Children and Families. The program seeks to plan, implement, or expand initiatives that increase public safety, avert increased spending on criminal justice, and improve the accessibility and effectiveness of treatment services. The program serves persons who have a mental illness, substance abuse disorder, or co-occurring mental health and substance abuse disorders and who are in, or at risk of entering, the criminal justice system. The agencies contracted with for this grant include the Collier County Sheriff's Office, David Lawrence Center and National Alliance on Mental Illness (NAMI).

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Housing, Human and Veteran Services Department
Veterans Services (001)**

Mission Statement

To assist veterans and their dependents in preparing and pursuing claims and other entitlements.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Veteran Advocacy	3.00	251,200	-	251,200
To assist veterans and their dependents with service and non-service connected claims against the Veteran's Administration (VA). To provide information and assistance in obtaining other federal, state and local benefits.				
Transportation System	-	5,300	-	5,300
Transport veterans to VA medical facilities throughout Southern Florida.				
Veterans' Special Events	-	26,800	-	26,800
Provide support to various activities recognizing our Veterans, including the annual 4th of July celebration.				
Current Level of Service Budget	3.00	283,300	-	283,300

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
Serve 95% of veterans requesting services within (5) working days	-	-	-	95
Transport Minimum of 90% of veterans who scheduled transports	-	-	-	90

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	195,640	213,200	210,600	230,800	-	230,800	8.3%
Operating Expense	28,350	54,000	53,100	52,500	-	52,500	(2.8%)
Net Operating Budget	223,990	267,200	263,700	283,300	-	283,300	6.0%
Total Budget	223,990	267,200	263,700	283,300	-	283,300	6.0%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	3	-	-	-	-	-	na
Reimb From Other Depts	250	-	-	-	-	-	na
Net Cost General Fund	223,736	267,200	263,700	283,300	-	283,300	6.0%
Total Funding	223,990	267,200	263,700	283,300	-	283,300	6.0%

Notes:

The performance measures are new for the department and there are no actual results for FY 2012 or Budget for FY 2013. These measures indicate the performance of the core mission elements of the section.

Forecast FY 2013:

Forecast expenditures are in line with the adopted budget.

Current FY 2014:

The Department budget includes personnel and operating expenses to continue all existing services to Veterans.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

Library

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	4,912,927	5,199,600	4,909,500	5,317,600	-	5,317,600	2.3%
Operating Expense	1,653,019	1,481,600	1,502,100	1,422,700	-	1,422,700	(4.0%)
Capital Outlay	486,719	351,700	415,500	349,500	-	349,500	(0.6%)
Net Operating Budget	7,052,664	7,032,900	6,827,100	7,089,800	-	7,089,800	0.8%
Reserves For Contingencies	-	33,000	-	-	-	-	(100.0%)
Reserves For Capital	-	217,400	-	952,700	-	952,700	338.2%
Total Budget	7,052,664	7,283,300	6,827,100	8,042,500	-	8,042,500	10.4%

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Library (001)	6,634,370	6,694,800	6,405,200	6,742,200	-	6,742,200	0.7%
Library Grants (129)	389,002	-	76,400	-	-	-	na
Library Trust Fund (612)	29,292	338,100	345,500	347,600	-	347,600	2.8%
Total Net Budget	7,052,664	7,032,900	6,827,100	7,089,800	-	7,089,800	0.8%
Total Transfers and Reserves	-	250,400	-	952,700	-	952,700	280.5%
Total Budget	7,052,664	7,283,300	6,827,100	8,042,500	-	8,042,500	10.4%

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	130,374	-	-	-	-	-	na
Charges For Services	144,583	160,000	164,000	166,000	-	166,000	3.8%
Fines & Forfeitures	242,582	235,000	230,000	230,000	-	230,000	(2.1%)
Miscellaneous Revenues	33,241	25,000	43,500	35,000	-	35,000	40.0%
Interest/Misc	10,759	3,200	2,000	1,500	-	1,500	(53.1%)
Net Cost General Fund	6,242,911	6,299,800	6,010,700	6,346,200	-	6,346,200	0.7%
Trans fm 307 Lib Cap	-	-	-	368,800	-	368,800	na
Carry Forward	1,652,300	561,700	1,273,800	896,900	-	896,900	59.7%
Less 5% Required By Law	-	(1,400)	-	(1,900)	-	(1,900)	35.7%
Total Funding	8,456,749	7,283,300	7,724,000	8,042,500	-	8,042,500	10.4%

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Library (001)	84.50	84.50	84.50	84.50	-	84.50	0.0%
Total FTE	84.50	84.50	84.50	84.50	-	84.50	0.0%

Public Services Division

**Library
Library (001)**

Mission Statement

To provide, promote and support Library information and services that enlighten the minds and enrich the lives of community residents and visitors of all ages.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Library Administration	17.00	1,965,700	396,000	1,569,700
<p>The Administration Program for the Collier County Public Library system is located in the Headquarters Library facility. This program consists of six components: General Supervision and Finance, Acquisitions, Technical Services, Data Management, Public Relations and Training/Courier services among the libraries.</p>				
Headquarters Library	19.00	1,378,400	-	1,378,400
<p>The Headquarters Library program provides a full-service public Library to approximately 100,000 citizens living in the northern areas of the County, with 64 hours of service weekly, seven days a week year round. Services include: reference, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's books and story programs, OverDrive download station, and other special programs and activities. 31.3% of Library usage is from this location.</p>				
Naples Regional Library	16.00	1,139,500	-	1,139,500
<p>The Naples Regional Library program provides a full service public Library within the City of Naples, for a total of 56 hours, six days per week. This Library, representing 18.2% of the Library usage, houses the largest book collection in the system, includes extensive reference and genealogy collections. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. The Library's Mail-A-Book service to those who cannot visit a Library also operates from this location.</p>				
Immokalee Branch	4.00	252,200	-	252,200
<p>The Immokalee Branch Library program provides a full service public Library to Immokalee and Ave Maria. This Library offers specialized information and referral program to the Immokalee residents and all of Collier County. This Library is the sole source of Public Library services in the area, providing 40 hours of service weekly. It is located 25 miles from the Estates Branch and 50 miles from the Headquarters Library. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents about 3% of the Library usage.</p>				
Golden Gate Branch	5.50	459,300	-	459,300
<p>The Golden Gate Branch Library program provides a full service public Library, with 52 hours of service weekly. Golden Gate Branch is located 12 miles from the Headquarters Library, 8 miles from the Naples Regional Library and 8 miles from the Estates Branch. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents about 9.7% of Library usage.</p>				

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Library
Library (001)**

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Marco Island Branch	4.50	284,400	-	284,400
<p>The Marco Island Branch Library program provides a full service public Library to the citizens living on Marco Island, the Isles of Capri and Goodland, in 44 hours per week. This Library is located on Marco Island and is 15 miles from the East Naples Branch, 13 miles from the new South Regional Library and 23 miles from the Headquarters Library. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents about 7.5% of Library usage, with definite seasonal patterns of usage.</p>				
East Naples Branch	3.50	159,900	-	159,900
<p>The East Naples Branch Library program provides a full service Public Library to the area residents, with 36 hours of service weekly. This Library is located about 10 miles from the Naples Regional Library, 22 miles from the Headquarters Library and 7 miles from the new South Regional Library. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents about 5.1% of Library usage.</p>				
Estates Branch	3.50	228,000	-	228,000
<p>The Estates Branch Library program provides a full service Public Library, with 36 hours of service weekly. Estates Branch is located 22 miles from the Headquarters Library, 8 miles from the Golden Gate Branch, and 25 miles from the Immokalee Branch Library. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents about 6% of Library usage. The Estates Branch has a formal computer lab for use by the public.</p>				
Vanderbilt Beach Branch	2.00	161,000	-	161,000
<p>The Vanderbilt Beach Branch Library program provides a full service Public Library, with 36 hours of service weekly. Vanderbilt Beach Branch is located 6 miles from the Headquarters Library and 14 miles from the Naples Regional Library. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents 7.4% of Library usage.</p>				
South Regional Library	9.50	713,800	-	713,800
<p>The South Regional Library program opened May 2009, and offers a full range of services during 56 hours, six days per week. The Library provides Saturday hours to the residents of East Naples and Marco Island. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents 10.2% of Library usage. The South Regional Library has a meeting room that will hold nearly 400 people.</p>				
Current Level of Service Budget	84.50	6,742,200	396,000	6,346,200

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Library
Library (001)**

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
Annual Circulation	2,773,045	2,780,000	2,700,000	2,650,000
Children's program attendance per capita	134	-	135	135

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	4,912,927	5,171,500	4,882,500	5,290,500	-	5,290,500	2.3%
Operating Expense	1,651,775	1,461,600	1,461,300	1,382,700	-	1,382,700	(5.4%)
Capital Outlay	69,669	61,700	61,400	69,000	-	69,000	11.8%
Net Operating Budget	6,634,370	6,694,800	6,405,200	6,742,200	-	6,742,200	0.7%
Total Budget	6,634,370	6,694,800	6,405,200	6,742,200	-	6,742,200	0.7%
Total FTE	84.50	84.50	84.50	84.50	-	84.50	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	144,583	160,000	164,000	166,000	-	166,000	3.8%
Fines & Forfeitures	242,582	235,000	230,000	230,000	-	230,000	(2.1%)
Miscellaneous Revenues	4,295	-	500	-	-	-	na
Net Cost General Fund	6,242,911	6,299,800	6,010,700	6,346,200	-	6,346,200	0.7%
Total Funding	6,634,370	6,694,800	6,405,200	6,742,200	-	6,742,200	0.7%

Forecast FY 2013:

Forecast expenditures are in line with budgeted level of spending. Personal service costs are expected to be under budget as a result of savings related to vacancies and the use of job bank employees. Operating cost forecast is in line with budget.

Current FY 2014:

The personal service budget includes an increase in personal services for the Board approved employee compensation adjustment. As available funding allows, partial funding for job bank employees has been shifted to the State Aid to Libraries program and the Library Trust Fund.

Operating costs in the Library system are reduced across a number of cost categories. Postage costs continue to decrease as the Library relies completely on e-mail and telephone notification. Printing costs are budgeted at a lower level as the library prints fewer program booklets and reduces the number of pages printed. Minor data processing equipment purchases will be reduced and the replacement cycle is extended by an additional year. Public computers will be replaced on a six (6) year cycle. The Library is now purchasing on-line periodicals and will reduce the print collection at each location. Some of these savings have been redirected to support changing demands such as downloadable books and other electronic products that are becoming more popular.

Capital outlay:

Includes book purchases of \$41,000 and the replacement of a 2002 SUV at a cost of \$28,000.

For several years, the library has not received additional book money but has been spending previously authorized Capital and Impact Fee Funds for books. These funds are completely spent. Library materials and books are planned to be purchased from the Library Trust Fund (612) and State Aid to Libraries Grant Fund (129).

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Library
Library Grants (129)**

Mission Statement

To account for funds received from the State of Florida, as State Aid to Libraries and other state and federal grants, for the Collier County Public Library.

The funds carried forward and included in proposed FY 14 reserves are planned to be used to fund a conversion of library materials barcodes to an RFID computer chip in each book or library item. The conversion requires the computer chips, self-check-out systems, and security gates. Staff is currently working on the RFP—with the IT Department.

State Aid to Library Grant Funds are now budgeted in Fund 709. Remaining funds in Fund 129 are refunds of telephone and internet charges provided through the E-Rate Program (<http://sl.universalservice.org>). Funds are intended to help schools and libraries provide broadband Internet access for the public and related technology services.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Reserves	-	583,900	583,900	-
Current Level of Service Budget	-	583,900	583,900	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	1,244	-	20,800	-	-	-	na
Capital Outlay	387,758	-	55,600	-	-	-	na
Net Operating Budget	389,002	-	76,400	-	-	-	na
Reserves For Capital	-	-	-	583,900	-	583,900	na
Total Budget	389,002	-	76,400	583,900	-	583,900	na

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	130,374	-	-	-	-	-	na
Interest/Misc	6,674	-	-	-	-	-	na
Carry Forward	1,042,600	-	660,300	583,900	-	583,900	na
Total Funding	1,179,648	-	660,300	583,900	-	583,900	na

Notes:

State Aid to Libraries is, by legislative intent, provided to improve library services within the State and is intended to supplement rather than replace local efforts.

Forecast FY 2013:

The budget forecast includes \$20,800 for allowable operating costs as well as \$55,600 for the purchase of library materials and replacement public photocopiers as needed.

Current FY 2014:

Funds carried forward are held in reserve and are anticipated to be used to provide an RFID (computer chip) system to speed check-out and enable self-service stations for the public.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Library
Library Trust Fund (612)**

Mission Statement

To accept and be accountable for donations and bequests received from the public for the Collier County Public Library System.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Library Enhancements	-	347,600	347,600	-
Used to fund Library improvements				
Reserves/Transfers	-	368,800	368,800	-
Current Level of Service Budget	-	716,400	716,400	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	-	28,100	27,000	27,100	-	27,100	(3.6%)
Operating Expense	-	20,000	20,000	40,000	-	40,000	100.0%
Capital Outlay	29,292	290,000	298,500	280,500	-	280,500	(3.3%)
Net Operating Budget	29,292	338,100	345,500	347,600	-	347,600	2.8%
Reserves For Contingencies	-	33,000	-	-	-	-	(100.0%)
Reserves For Capital	-	217,400	-	368,800	-	368,800	69.6%
Total Budget	29,292	588,500	345,500	716,400	-	716,400	21.7%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	28,946	25,000	43,000	35,000	-	35,000	40.0%
Interest/Misc	4,085	3,200	2,000	1,500	-	1,500	(53.1%)
Trans fm 307 Lib Cap	-	-	-	368,800	-	368,800	na
Carry Forward	609,700	561,700	613,500	313,000	-	313,000	(44.3%)
Less 5% Required By Law	-	(1,400)	-	(1,900)	-	(1,900)	35.7%
Total Funding	642,731	588,500	658,500	716,400	-	716,400	21.7%

Forecast FY 2013:

Revenues are from private party donations, some of which have specific requirements for their use, and others that are generally for the betterment of the Public Libraries. Moneys from the sale of used books also provide revenue in this fund.

Current FY 2014:

Budgeted funds will be used to pay for a job bank employee at Marco Island Branch Library, and to purchase library publications and data processing equipment.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

Museum

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	878,850	918,700	902,100	1,003,100	65,500	1,068,600	16.3%
Operating Expense	374,517	492,200	516,300	397,300	-	397,300	(19.3%)
Indirect Cost Reimburs	60,000	178,400	178,400	220,300	-	220,300	23.5%
Capital Outlay	12,372	-	20,200	-	-	-	na
Remittances	100,000	-	-	-	-	-	na
Net Operating Budget	1,425,739	1,589,300	1,617,000	1,620,700	65,500	1,686,200	6.1%
Trans to Tax Collector	32,776	33,000	33,000	33,000	-	33,000	0.0%
Trans to 314 Museum Cap	100,000	200,000	200,000	-	-	-	(100.0%)
Reserves For Contingencies	-	15,700	-	86,600	(65,500)	21,100	34.4%
Reserves For Cash Flow	-	-	-	200,000	-	200,000	na
Reserve for Attrition	-	(14,500)	-	(17,100)	-	(17,100)	17.9%
Total Budget	1,558,515	1,823,500	1,850,000	1,923,200	-	1,923,200	5.5%

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Museum Fund (198)	1,425,739	1,589,300	1,617,000	1,620,700	65,500	1,686,200	6.1%
Total Net Budget	1,425,739	1,589,300	1,617,000	1,620,700	65,500	1,686,200	6.1%
Total Transfers and Reserves	132,776	234,200	233,000	302,500	(65,500)	237,000	1.2%
Total Budget	1,558,515	1,823,500	1,850,000	1,923,200	-	1,923,200	5.5%

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Tourist Devel Tax	1,638,788	1,579,100	1,645,100	1,489,000	-	1,489,000	(5.7%)
Charges For Services	410	-	-	-	-	-	na
Miscellaneous Revenues	7,876	1,200	7,700	57,500	-	57,500	4,691.7%
Interest/Misc	1,695	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	-	-	200,000	-	200,000	na
Trans fm 193 TDC Museum Fd	100,000	-	-	-	-	-	na
Carry Forward	277,500	322,300	451,200	254,000	-	254,000	(21.2%)
Less 5% Required By Law	-	(79,100)	-	(77,300)	-	(77,300)	(2.3%)
Total Funding	2,026,269	1,823,500	2,104,000	1,923,200	-	1,923,200	5.5%

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Museum Fund (198)	13.00	13.00	13.00	13.00	1.00	14.00	7.7%
Total FTE	13.00	13.00	13.00	13.00	1.00	14.00	7.7%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Museum
Museum Fund (198)**

Mission Statement

To preserve Collier County's non-renewable historical and archaeological resources and promote a fuller public knowledge and appreciation of our community's unique heritage and cultural development through the use of permanent and traveling exhibits, artifact, document and photographic collections, historic sites, visitor tours, historical research, school and educational programs, preservation and historic marker programs, community outreach, lectures, publications, and family-shared cultural events and activities.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Museums & Historic Sites Administration/Overhead	2.00	676,742	1,619,200	-942,458
Funding to administer and maintain the Museum's main facility, its historic sites, structures, markers and botanical gardens. To minimize loss and deterioration of the artifact and photographic collections, County documents, maps, records and other non-renewable historical, archeological and cultural resources.				
Collections, Exhibition & Information Services	3.00	202,730	-	202,730
Provide regular operating schedule for public visitation, resources for exhibit research, exhibit development, professional management and conservation of the collections, and maintain permanent exhibits to interpret the history and development of Collier County for both residents and visitors.				
Education & Community Services	1.00	77,928	-	77,928
Provides curriculum-based student programs, volunteer training, outreach activities and lectures to civic groups and organizations, special exhibitions, and family-centered learning experiences such as the Old Florida Festival, Archaeology Fair, Native Plant Exhibition, Tamiami Trail Commemoration, and Roberts Ranch Historical Re-enactment.				
Museum of the Everglades	2.00	165,900	-	165,900
Provide funding to maintain and operate a County Museum branch facility in Everglades City. The restored structure is a nationally recognized and registered historic landmark.				
Roberts Ranch/Immokalee Pioneer Museum	2.00	168,200	-	168,200
Provide funding to develop, maintain and operate a County Museum branch facility at the Roberts Ranch in Immokalee. The restored property is a nationally recognized and registered historic landmark.				
Naples Depot	2.00	182,300	1,500	180,800
Provide funding to develop, maintain and operate a County Museum branch facility at the Naples Depot.				
Marco Island Museum	1.00	146,900	-	146,900
Provide funding to develop, maintain and operate a County Museum branch facility on Marco Island.				
Reserves/Transfers	-	302,500	302,500	-
Current Level of Service Budget	13.00	1,923,200	1,923,200	-
Program Enhancements	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Reserves to Balance Expanded Request - 198	-	-65,500	-	-65,500

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Museum
Museum Fund (198)**

Program Enhancements	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Reduction in Museum Fund (198) reserves to fund added Maintenance Specialist position.				
Maintenance Specialist	1.00	65,500	-	65,500
Request includes salary and related payroll costs to replace a Maintenance Specialist position that was eliminated in 2010.				
Expanded Services Budget	1.00	-	-	-
Total Adopted Budget	14.00	1,923,200	1,923,200	-

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
# of Visitors	92,000	100,000	94,000	97,000
Volunteer Hours Contributed	5,700	6,100	6,200	6,400

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	878,850	918,700	902,100	1,003,100	65,500	1,068,600	16.3%
Operating Expense	374,517	492,200	516,300	397,300	-	397,300	(19.3%)
Indirect Cost Reimburs	60,000	178,400	178,400	220,300	-	220,300	23.5%
Capital Outlay	12,372	-	20,200	-	-	-	na
Remittances	100,000	-	-	-	-	-	na
Net Operating Budget	1,425,739	1,589,300	1,617,000	1,620,700	65,500	1,686,200	6.1%
Trans to Tax Collector	32,776	33,000	33,000	33,000	-	33,000	0.0%
Trans to 314 Museum Cap	100,000	200,000	200,000	-	-	-	(100.0%)
Reserves For Contingencies	-	15,700	-	86,600	(65,500)	21,100	34.4%
Reserves For Cash Flow	-	-	-	200,000	-	200,000	na
Reserve for Attrition	-	(14,500)	-	(17,100)	-	(17,100)	17.9%
Total Budget	1,558,515	1,823,500	1,850,000	1,923,200	-	1,923,200	5.5%
Total FTE	13.00	13.00	13.00	13.00	1.00	14.00	7.7%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Tourist Devel Tax	1,638,788	1,579,100	1,645,100	1,489,000	-	1,489,000	(5.7%)
Charges For Services	410	-	-	-	-	-	na
Miscellaneous Revenues	7,876	1,200	7,700	57,500	-	57,500	4,691.7%
Interest/Misc	1,695	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	-	-	200,000	-	200,000	na
Trans fm 193 TDC Museum Fd	100,000	-	-	-	-	-	na
Carry Forward	277,500	322,300	451,200	254,000	-	254,000	(21.2%)
Less 5% Required By Law	-	(79,100)	-	(77,300)	-	(77,300)	(2.3%)
Total Funding	2,026,269	1,823,500	2,104,000	1,923,200	-	1,923,200	5.5%

Notes:

On April 23, 2013 the Board authorized amendments to the Tourist Tax Ordinance that reduced the distribution of Tourist Taxes to County Museums from 11.0% to 9.607%. Effective with the FY 14 budget the Board approved two further steps designed to mitigate any reduction in Museum funding. The first is to direct staff to develop a plan to generate revenue to support the museum through fundraising, grants and aids, admission fees or other means. The second is to provide a backstop of General Fund dollars to be held in reserve in the event of shortfalls in

Public Services Division

Museum Museum Fund (198)

fundraising.

Forecast FY 2013:

Personal services expenditures are forecast to be moderately lower than the adopted budget due to employee turnover. Operating expenses are forecast to be over the adopted budget by approximately \$40,000 as a result of a settlement payment on a 2010 contractual dispute associated with the Naples Depot renovation. Additional non-budgeted expenses include \$8,000 to develop an additional traveling exhibit to generate revenue through rentals to other museums and \$12,000 to develop enhanced curriculum-based educational materials and classroom programs.

Capital outlay expenditures include the proposed purchase of a retired CAT bus and its conversion to offer Museum historic tours and replacement of a lawn mower.

Forecast Tourist Tax distribution to Museum Fund (198) is expected to be 4% above the adopted budget.

Current FY 2014:

The personal service budget includes an increase in personal services for the Board approved employee compensation adjustment.

Museum operating expenses decreased relative to FY 13 due to a reduction in one-time special programs commemorating Florida's VIVA 500 celebration, the 90th birthday of Collier County and the 85th anniversary of the completion of the Tamiami Trail. The indirect cost charged to the Museum has increased by \$41,900 or 23%. Other significant expenses include \$100,000 for marketing, promotion and advertisement, \$81,600 for utilities, \$61,700 for insurance, \$34,500 for IT Departmental charges, \$19,600 for vehicle and building maintenance and storage as well as \$10,000 for exhibit rental and development.

No new capital projects are budgeted.

Expanded Request:

The Museum budget includes funding to add a full-time Maintenance Specialist position. The position is important to maintaining the Museum's grounds, gardens and facilities in a safe, well-maintained and appealing condition for visitors as well as assisting with set up and take down of rental income events and private gatherings.

A transfer/payment to the Tax Collector for collection of TDC taxes totals \$33,000.

Revenues:

The revenue budget reflects an estimated increase of \$56,000 in Museum revenue. Components of the additional revenue include: \$20,000 for exhibit rentals to other museums; \$12,000 generated from historic bus tours; \$20,000 in Museum facility rentals for private gatherings, weddings and income-generating activities; and \$4,000 in miscellaneous speaker's fees and private donations. A \$200,000 transfer from the General Fund is provided as a contingency source of funding in the event of substantial revenue shortfalls. The transfer from the General Fund is being held in reserve. Tourist Tax revenues are projected somewhat lower reflecting the lower distribution percentage allocated to County Museum Fund (198).

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

Parks & Recreation Department

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	11,592,401	12,243,400	11,486,600	12,125,900	241,300	12,367,200	1.0%
Operating Expense	8,862,082	9,670,900	8,314,500	9,207,400	83,200	9,290,600	(3.9%)
Indirect Cost Reimburs	144,300	132,800	132,800	129,300	-	129,300	(2.6%)
Capital Outlay	118,630	909,600	3,153,200	149,500	-	149,500	(83.6%)
Remittances	500,000	500,000	500,000	500,000	-	500,000	0.0%
Net Operating Budget	21,217,413	23,456,700	23,587,100	22,112,100	324,500	22,436,600	(4.3%)
Trans to Property Appraiser	55,181	92,500	92,500	92,600	-	92,600	0.1%
Trans to Tax Collector	205,826	210,400	210,400	7,100	-	7,100	(96.6%)
Trans to 001 General Fund	179,100	241,900	241,900	247,600	-	247,600	2.4%
Trans to 174 Consvr Collier Maint	5,980,500	7,511,000	7,511,000	4,826,300	-	4,826,300	(35.7%)
Trans to 179 Consvr Collier Proj	-	940,500	2,958,200	95,500	-	95,500	(89.8%)
Trans to 704 Ad Serv Grant Match	-	-	18,500	-	-	-	na
Trans to 272 Debt Serv Fd	900,000	900,000	791,800	-	-	-	(100.0%)
Trans to 674 Carr Pres	-	-	1,582,800	244,600	-	244,600	na
Reserves For Contingencies	-	72,400	-	1,792,700	(18,700)	1,774,000	2,350.3%
Reserves For Capital	-	34,048,800	-	31,053,000	-	31,053,000	(8.8%)
Total Budget	28,538,020	67,474,200	36,994,200	60,471,500	305,800	60,777,300	(9.9%)

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Caracara Prairie Management Fund (674)	-	-	-	100,100	-	100,100	na
Conservation Collier Fund (172)	368,629	403,100	396,300	-	-	-	(100.0%)
Conservation Collier Maintenance (174)	377,604	550,000	639,100	1,665,000	18,700	1,683,700	206.1%
Conservation Collier Projects (179)	-	855,000	2,958,200	95,500	-	95,500	(88.8%)
County Park Facilities & Programs (001)	9,110,308	10,032,300	8,207,300	8,337,700	-	8,337,700	(16.9%)
Golden Gate Community Center (130)	937,738	958,800	925,500	955,700	-	955,700	(0.3%)
Parks & Recreation (111)	10,423,134	10,652,500	10,439,700	10,947,100	305,800	11,252,900	5.6%
Parks & Recreation Donations (607)	-	5,000	21,000	11,000	-	11,000	120.0%
Total Net Budget	21,217,413	23,456,700	23,587,100	22,112,100	324,500	22,436,600	(4.3%)
Total Transfers and Reserves	7,320,607	44,017,500	13,407,100	38,359,400	(18,700)	38,340,700	(12.9%)
Total Budget	28,538,020	67,474,200	36,994,200	60,471,500	305,800	60,777,300	(9.9%)

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

Parks & Recreation Department

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	9,738,464	9,955,700	9,553,000	281,900	-	281,900	(97.2%)
Delinquent Ad Valorem Taxes	12,076	-	6,800	-	-	-	na
Charges For Services	8,110,918	8,682,500	7,205,800	6,977,700	145,600	7,123,300	(18.0%)
Fines & Forfeitures	40,584	37,000	37,000	37,000	-	37,000	0.0%
Miscellaneous Revenues	173,445	155,700	175,700	159,400	-	159,400	2.4%
Interest/Misc	171,295	269,400	195,800	198,600	-	198,600	(26.3%)
Reimb From Other Depts	31,306	28,600	27,100	27,100	-	27,100	(5.2%)
Trans frm Property Appraiser	12,413	7,000	7,000	-	-	-	(100.0%)
Trans frm Tax Collector	78,308	55,000	55,000	-	-	-	(100.0%)
Net Cost General Fund	2,860,607	3,293,000	2,935,800	3,403,600	-	3,403,600	3.4%
Net Cost MSTU General Fund	8,424,043	8,591,500	8,354,600	8,765,300	160,200	8,925,500	3.9%
Trans fm 111 MSTD Gen Fd	541,100	598,900	598,900	623,900	-	623,900	4.2%
Trans fm 172 Conserv Collier Fd	5,980,500	7,511,000	7,511,000	4,826,300	-	4,826,300	(35.7%)
Trans fm 174 Conserv Collier Maint	-	940,500	4,541,000	340,100	-	340,100	(63.8%)
Trans fm 195 TDC Cap Fd	163,000	160,000	160,000	160,000	-	160,000	0.0%
Trans fm 272 Conserv Co GO Bd	200,000	900,000	828,700	-	-	-	(100.0%)
Trans fm 273 Conservation Collier	96,200	-	-	34,900	-	34,900	na
Trans fm 703/704 Ad Srv Grants	-	-	-	400	-	400	na
Carry Forward	21,388,400	26,815,900	29,472,600	34,671,600	-	34,671,600	29.3%
Less 5% Required By Law	-	(527,500)	-	(36,300)	-	(36,300)	(93.1%)
Total Funding	58,022,659	67,474,200	71,665,800	60,471,500	305,800	60,777,300	(9.9%)

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
County Park Facilities & Programs (001)	74.25	74.25	68.25	68.50	-	68.50	(7.7%)
Parks & Recreation (111)	107.75	103.25	103.25	103.00	7.00	110.00	6.5%
Golden Gate Community Center (130)	8.50	8.50	8.50	8.50	-	8.50	0.0%
Conservation Collier Fund (172)	4.00	4.00	4.00	-	-	-	(100.0%)
Conservation Collier Maintenance (174)	-	-	-	4.00	-	4.00	na
Total FTE	194.50	190.00	184.00	184.00	7.00	191.00	0.5%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Parks & Recreation Department
County Park Facilities & Programs (001)**

Mission Statement

To benefit the well-being of the people, community and environment of Collier County.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration/Overhead	2.00	390,042	-	390,042
Oversee County Park facilities and programs including employee, contractual, fiscal and resource management.				
Maintenance	19.50	2,478,887	-	2,478,887
Provide a pleasant, clean, safe and enjoyable environment for park visitors at all assigned parks in order to provide exceptional passive and active recreational experiences.				
Recreation Programs	18.80	1,811,719	935,800	875,919
Recreation programs include sailing and skiing, adult and youth athletic programs, county-wide special events, ranger/athletic camps, rec plex fitness center, and interpretative programs.				
Aquatics	6.70	1,661,223	1,700,500	-39,277
Promote residents and visitors utilization of the Sun N Fun Lagoon by providing a safe and supervised opportunity for the public to access instructional swimming and general aquatic recreation.				
Parks & Recreation Marina Operations	-	88,800	107,400	-18,600
Provide for concessionaire to operate fuel sales, bait, launching, and docking services at County owned marinas and operating expenses for utilities and maintenance that continue to be the County's responsibility				
Park Rangers	19.50	1,205,026	2,030,400	-825,374
Protect resources, collect revenue and provide assistance to park visitors through high visibility, personal contact and educational programming with park visitors, provide park site visits annually as recorded on daily patrol logs, conduct environmental and biological assessments and provide technical expertise, date and report to local, state, and federal government.				
Sea Turtle Monitoring	2.00	202,003	160,000	42,003
Monitor, report and conduct informational activities required to support beach permit conditions.				
Remittances to Municipalities	-	500,000	-	500,000
One-half of payment to City of Naples for County use of beach parking spaces in City per Interlocal Agreement.				
Current Level of Service Budget	68.50	8,337,700	4,934,100	3,403,600

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
Achieve 100% of on-time reporting for sea turtle monitoring	100	100	100	100
Achieve 95% of sea turtle nest marked within 12 hours	95	95	100	95
Increase Boat Launches by 1%	15,000	15,150	26,000	26,262
Increase Fitness Memberships by 1%	5,050	5,101	3,000	3,030
Increase safety in Parks by 1% inc. in Ranger Contacts	55,000	55,550	76,000	76,768
Increase Sun-N-Fun Attendance by 1%	154,025	155,565	120,000	121,212

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Parks & Recreation Department
County Park Facilities & Programs (001)**

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	4,389,517	4,834,200	4,215,900	4,509,600	-	4,509,600	(6.7%)
Operating Expense	4,219,416	4,659,700	3,441,500	3,328,100	-	3,328,100	(28.6%)
Capital Outlay	1,375	38,400	49,900	-	-	-	(100.0%)
Remittances	500,000	500,000	500,000	500,000	-	500,000	0.0%
Net Operating Budget	9,110,308	10,032,300	8,207,300	8,337,700	-	8,337,700	(16.9%)
Total Budget	9,110,308	10,032,300	8,207,300	8,337,700	-	8,337,700	(16.9%)
Total FTE	74.25	74.25	68.25	68.50	-	68.50	(7.7%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	5,804,931	6,266,800	4,795,500	4,457,700	-	4,457,700	(28.9%)
Fines & Forfeitures	40,584	37,000	37,000	37,000	-	37,000	0.0%
Miscellaneous Revenues	36,960	5,000	10,000	4,700	-	4,700	(6.0%)
Reimb From Other Depts	25,126	28,600	27,100	27,100	-	27,100	(5.2%)
Net Cost General Fund	2,860,607	3,293,000	2,935,800	3,403,600	-	3,403,600	3.4%
Trans fm 111 MSTD Gen Fd	179,100	241,900	241,900	247,600	-	247,600	2.4%
Trans fm 195 TDC Cap Fd	163,000	160,000	160,000	160,000	-	160,000	0.0%
Total Funding	9,110,308	10,032,300	8,207,300	8,337,700	-	8,337,700	(16.9%)

Notes:

The most significant change to the Parks & Recreation (001) budget is the outsourcing of Marina Operations approved in mid FY 13. This change eliminated the expense and revenue associated with retail aspects of the Marina Operations. A vendor was selected to provide concession services and six positions assigned to Marina Operations where defunded. The budget impact in the FY 13 forecast was a reduction on the expense side of \$961,900 and a reduction on the revenue side of \$1,073,500. In the FY 14 budget the expense reduction relative to the FY 13 adopted budget is \$1,470,200 and a revenue side reduction of \$1,565,100. In the FY 14 budget some of the positions previously associated with Marina Operations have been reassigned to Parks Fund (111) expanded service requests that provide staffing and funding to operate new community centers at Immokalee South Park and Eagle Lakes Park.

Forecast FY 2013:

Personal Services are forecast below the adopted budget due to the outsourcing of marina operations, the retirement of long term employees, attrition savings and reduced utilization of part time employees. Operating expenses are forecast below the adopted budget primarily due to the outsourcing of marina operations. Program budgets for athletics and water park operations are forecast lower reflecting lower participation and admissions levels.

Outsourcing the marina operations results in a reduction of revenues, when compared to the adopted budget, of \$1,073,500; however, this is largely offset by reductions in operating costs associated with Marina Operations.

Current FY 2014:

The personal service budget includes an increase for the Board approved employee compensation adjustment. However, the current personal services budget is lower than the FY 13 adopted budget due to outsourcing of marina operations and retirement of long term employees. Operating expenses are also reduced in the areas of marina operations, athletics and water park operations.

Remittances in the amount of \$500,000 reflect one-half of the annual contribution to the City of Naples for reciprocal recreational services identified in the Interlocal Agreement approved by the Board on October 18, 2008.

No capital expenditures are noted for FY 14. A number of vehicles and equipment units were recommended for replacement but deferred due to budget constraints.

Revenues:

Current Revenues reflect \$1,565,100 reduction in marina operations due to outsourcing. Athletics has a reduction of \$74,100 due to adjustment in the projection of program participants. Sun-N-Fun Lagoon has a reduction of \$147,300 due to adjustment in the projection of admissions.

Public Services Division

Parks & Recreation Department

County Park Facilities & Programs (001)

Park rangers continue to be funded through the General Fund (001). Each year, the Department identifies rangers working exclusively in Community Parks and a payment, in the form of a transfer for the cost of salary and benefits, from the MSTD General Fund (111) to the General Fund (001). The transfer for FY 2014 is \$247,600.

Sea Turtle Operations receives a grant from the Tourist Development Tax Beach Renourishment Fund (195) to off-set Sea Turtle program costs. The current year grant is in the amount of \$160,000.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Parks & Recreation Department
Parks & Recreation (111)**

Mission Statement

To benefit the well-being of the people, community and environment of Collier County.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration/Overhead	14.00	1,525,370	-	1,525,370
Oversee operations including employees, contracts, fiscal, resource management, customer service and marketing.				
Park Maintenance	43.00	5,224,775	-	5,224,775
Protect resources, provide a pleasant, clean, safe, and enjoyable environment for park visitors at all parks to allow quality passive and organized recreational experiences by the public.				
Community Centers/Parks	31.00	2,534,895	755,389	1,779,506
Provide customer service and meeting places for community and special interest groups; provide structured programming for all ages via classes, activities and special events; and offer informal gathering opportunities through open game room and drop-in recreation programs.				
Aquatics/Fitness	9.50	960,364	424,200	536,164
Promote residents and visitors utilization of the Golden Gate Aquatic and Fitness Complex, and the Immokalee Pool and Fitness Center by providing a safe and supervised opportunity for the public to access instructional swimming, general aquatic recreation and fitness training.				
Childcare/Preschool, After School, No School Days, Vacation	5.50	949,296	1,249,811	-300,515
Strive to meet family needs by providing a safe and supervised environment for all children to attend throughout the year and during the summer months. Provide recreational and enrichment experiences for self-esteem and self-reliance, learning, pleasure, health and well being.				
Current Level of Service Budget	103.00	11,194,700	2,429,400	8,765,300
Program Enhancements	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Immokalee South Park Community Center	1.50	186,500	122,700	63,800
New Community Center in Immokalee, staffing, operating and office equipment for 10 months of operation. 1 FTE is provided from the existing Immokalee Park cost center. 1.5 FTEs are from the former (001) Marina Operations cost center.				
Eagle Lakes Community Center	5.50	119,300	22,900	96,400
Eagle Lakes Community Center New Community Center, staffing, operating costs and operating equipment. 5.5 total positions with 4.5 coming from the former (001) Marina Operations section. One position is completely new. The construction schedule dictates a three month phase in.				
Expanded Services Budget	7.00	305,800	145,600	160,200
Total Adopted Budget	110.00	11,500,500	2,575,000	8,925,500

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Parks & Recreation Department
Parks & Recreation (111)**

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
100% Reporting to CAPRA to maintain accreditation	100	100	100	100
Increase Aquatic Facility Attendance by 1%	45,450	46,359	41,500	41,919
Increase Fee Based Facility Rentals by 1%	9,478	9,384	9,384	9,479
Increase Fee Based Program Registrations by 1%	16,320	16,646	9,500	9,596
Increase Fitness Memberships by 1%	3,030	3,060	4,600	4,646
Maintain 75% or greater of Athletic Field utilization	75	75	78	78

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	6,423,064	6,574,600	6,445,600	6,753,100	224,100	6,977,200	6.1%
Operating Expense	3,907,274	4,061,700	3,985,900	4,140,000	81,700	4,221,700	3.9%
Capital Outlay	92,795	16,200	8,200	54,000	-	54,000	233.3%
Net Operating Budget	10,423,134	10,652,500	10,439,700	10,947,100	305,800	11,252,900	5.6%
Trans to 001 General Fund	179,100	241,900	241,900	247,600	-	247,600	2.4%
Total Budget	10,602,234	10,894,400	10,681,600	11,194,700	305,800	11,500,500	5.6%
Total FTE	107.75	103.25	103.25	103.00	7.00	110.00	6.5%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	2,062,300	2,162,500	2,171,800	2,284,900	145,600	2,430,500	12.4%
Miscellaneous Revenues	115,891	140,400	155,200	144,500	-	144,500	2.9%
Net Cost MSTU General Fund	8,424,043	8,591,500	8,354,600	8,765,300	160,200	8,925,500	3.9%
Total Funding	10,602,234	10,894,400	10,681,600	11,194,700	305,800	11,500,500	5.6%

Forecast FY 2013:

Personal services are forecast under budget due to employee turnover and positions held vacant. Operating expenses are forecast moderately lower than the adopted budget due to savings throughout a number of Parks & Recreation Fund (111) fund centers.

Current FY 2014:

The personal service budget includes an increase for the Board approved employee compensation adjustment. The combined operating budget is up 5.6% including the additional costs of two new Community Centers. The increase is offset somewhat by anticipated increases in program revenue making the net cost increase to the Unincorporated Area MSTU General Fund (111) approximately 3.9%. Capital outlay of \$54,000 is included for the replacement of an EZ utility cart, Fitness Equipment at Immokalee Sports Complex, grates for Immokalee Sports Complex pool, and a field vacuum for Immokalee Sports Complex soccer fields.

Expanded Services:

The two expanded service requests cover phased-in personnel and operating costs for the new Community Centers at the Immokalee South Park and Eagle Lakes Park. The combined phased-in cost is \$305,800. The programs held at the two facilities are expected to generate \$145,600.

Revenues:

Program fees and miscellaneous revenues are budgeted \$272,100 higher due to the addition of programs at the two new Community Centers, the VPK program at Vineyards Community Park, additional camp programs and new events.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Parks & Recreation Department
Golden Gate Community Center (130)**

Mission Statement

To benefit the well-being of the people, community, and environment of Collier County.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Golden Gate Community Center	7.00	723,968	700,771	23,197
The Golden Gate Community Center serves as a meeting place for community groups and provides structured programming for all ages via classes, activities, and special events and offers informal gathering opportunities through open game room and drop-in recreation programs.				
Childcare/Preschool, Afterschool, No School, Vacation Camp	0.50	50,203	73,400	-23,197
Strive to meet family needs by providing a safe and supervised environment for all children to attend throughout the year. Provide recreational and enrichment experiences for self-esteem, self-reliance, learning, pleasure, health and well being.				
Community Center Maintenance	1.00	181,529	181,529	-
Protect resources, provide a pleasant, clean, safe and enjoyable environment for community center visitors to allow quality passive and organized recreational experiences by the public.				
Reserves/Transfers	-	97,400	97,400	-
Current Level of Service Budget	8.50	1,053,100	1,053,100	-

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
Increase Fee Based Facility Rentals by 2%	663	676	1,100	1,122
Increase Fee Based Program Registrations by 1%	2,448	2,497	1,300	1,313

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	473,454	515,500	503,300	529,400	-	529,400	2.7%
Operating Expense	348,272	349,000	327,900	344,600	-	344,600	(1.3%)
Indirect Cost Reimburs	97,600	94,300	94,300	81,700	-	81,700	(13.4%)
Capital Outlay	18,412	-	-	-	-	-	na
Net Operating Budget	937,738	958,800	925,500	955,700	-	955,700	(0.3%)
Trans to Property Appraiser	2,599	2,500	2,500	2,600	-	2,600	4.0%
Trans to Tax Collector	5,371	5,600	5,600	6,600	-	6,600	17.9%
Reserves For Contingencies	-	7,300	-	7,300	-	7,300	0.0%
Reserves For Capital	-	86,000	-	80,900	-	80,900	(5.9%)
Total Budget	945,708	1,060,200	933,600	1,053,100	-	1,053,100	(0.7%)
Total FTE	8.50	8.50	8.50	8.50	-	8.50	0.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Parks & Recreation Department
Golden Gate Community Center (130)**

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	264,371	281,000	265,300	281,900	-	281,900	0.3%
Delinquent Ad Valorem Taxes	118	-	-	-	-	-	na
Charges For Services	243,687	253,200	238,500	235,100	-	235,100	(7.1%)
Miscellaneous Revenues	8,536	-	-	-	-	-	na
Interest/Misc	2,631	3,600	1,000	1,100	-	1,100	(69.4%)
Trans frm Property Appraiser	584	-	-	-	-	-	na
Trans frm Tax Collector	2,045	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	362,000	357,000	357,000	376,300	-	376,300	5.4%
Carry Forward	325,500	192,200	256,400	184,600	-	184,600	(4.0%)
Less 5% Required By Law	-	(26,800)	-	(25,900)	-	(25,900)	(3.4%)
Total Funding	1,209,474	1,060,200	1,118,200	1,053,100	-	1,053,100	(0.7%)

Forecast FY 2013:

Personal services and operating expense forecasts are less than the adopted budget. The overall budget result however is an annual operating shortfall of \$71,800. The shortfall is reflected in the decrease between forecast carry forward, \$256,400, and the estimated carry forward of \$184,600 into FY 14.

Current FY 2014:

The personal service budget includes an increase for the Board approved employee compensation adjustment. Personal services and operating expense budgets are in line with last years budget. As adopted, the Reserves for Capital budget was reduced to fund the compensation adjustment. The adjustment should have been funded through reductions in other areas of the budget. The budget will be amended to change the source of funds for the compensation adjustment and restore the Reserves for Capital budget.

Revenues:

This budget is based on a tax dollar neutral funding assumption. This means the budget is based on generating the same tax dollars as the prior year. The budgeted ad valorem tax revenue of \$281,919 represents a millage levy of 0.1909 mills based on taxable value of \$1,476,787,032. This levy is slightly lower than last year's levy of .1990 but because of a 4.15% increase in taxable value this lower millage rate will generate approximately the same tax dollars.

The transfer from Fund (111) is set equal to 60% of the shared cost portion of the budget.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Parks & Recreation Department
Parks & Recreation Donations (607)**

Mission Statement

To provide community based programming for eligible children in Collier County through receipt of charitable donations.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Donations Account	-	11,000	11,000	-
Fund is to collect donations from individuals through direct donations and/or fund raising activities to pay for summer camp programs for children who would otherwise be unable to attend.				
Current Level of Service Budget	-	11,000	11,000	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	-	5,000	21,000	11,000	-	11,000	120.0%
Net Operating Budget	-	5,000	21,000	11,000	-	11,000	120.0%
Reserves For Contingencies	-	16,200	-	-	-	-	(100.0%)
Total Budget	-	21,200	21,000	11,000	-	11,000	(48.1%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	5,630	5,000	5,000	5,000	-	5,000	0.0%
Interest/Misc	121	-	-	-	-	-	na
Carry Forward	16,500	16,500	22,300	6,300	-	6,300	(61.8%)
Less 5% Required By Law	-	(300)	-	(300)	-	(300)	0.0%
Total Funding	22,251	21,200	27,300	11,000	-	11,000	(48.1%)

Notes:

This fund was established in FY 2009 to collect donations from private parties and to collect revenues from fund raising activities.

Forecast FY 2013:

Forecast represents approximately eight (34) scholarships for nine (9) weeks of summer camp for eligible children.

Current FY 2014:

Expenses represent approximately eight (17) scholarships for nine (9) weeks of summer camp for eligible children.

Revenues:

Represent estimated contributions received based upon the past years' actual collections.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Parks & Recreation Department
Conservation Collier Fund (172)**

Mission Statement

The purpose of the Conservation Collier Acquisition Trust Fund is to acquire and manage environmentally sensitive lands. This fund provides minimal reserves for any potential "good deal" acquisitions.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Reserves/Transfers	-	4,938,400	4,938,400	-
Current Level of Service Budget	-	4,938,400	4,938,400	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	306,366	319,100	321,800	-	-	-	(100.0%)
Operating Expense	39,797	65,600	51,100	-	-	-	(100.0%)
Indirect Cost Reimburs	21,800	18,400	18,400	-	-	-	(100.0%)
Capital Outlay	666	-	5,000	-	-	-	na
Net Operating Budget	368,629	403,100	396,300	-	-	-	(100.0%)
Trans to Property Appraiser	52,582	90,000	90,000	90,000	-	90,000	0.0%
Trans to Tax Collector	200,455	204,800	204,800	500	-	500	(99.8%)
Trans to 174 Consvr Collier Maint	5,980,500	7,511,000	7,511,000	4,826,300	-	4,826,300	(35.7%)
Reserves For Contingencies	-	25,400	-	6,600	-	6,600	(74.0%)
Reserves For Capital	-	4,720,000	-	15,000	-	15,000	(99.7%)
Total Budget	6,602,166	12,954,300	8,202,100	4,938,400	-	4,938,400	(61.9%)
Total FTE	4.00	4.00	4.00	-	-	-	(100.0%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	9,474,093	9,674,700	9,287,700	-	-	-	(100.0%)
Delinquent Ad Valorem Taxes	11,958	-	6,800	-	-	-	na
Miscellaneous Revenues	149	-	-	-	-	-	na
Interest/Misc	34,088	36,400	30,000	-	-	-	(100.0%)
Reimb From Other Depts	(20)	-	-	-	-	-	na
Trans frm Property Appraiser	11,828	7,000	7,000	-	-	-	(100.0%)
Trans frm Tax Collector	76,263	55,000	55,000	-	-	-	(100.0%)
Trans fm 273 Conservation Collier	96,200	-	-	-	-	-	na
Carry Forward	656,300	3,669,900	3,754,000	4,938,400	-	4,938,400	34.6%
Less 5% Required By Law	-	(488,700)	-	-	-	-	(100.0%)
Total Funding	10,360,859	12,954,300	13,140,500	4,938,400	-	4,938,400	(61.9%)

Notes:

In accordance with Ordinance No. 02-63, FY 13 was the final year of the voter approved Conservation Collier special tax levy. Accordingly, the Conservation Collier Acquisition Fund (172) operations and budget are being phased out. The Fund (172) budget for FY 14 provides for the payment of tax levy related fees, which are paid in arrears, the transfer of fund balance out of Fund (172) to the Conservation Collier Management Trust Fund (174), and maintaining a modest reserve for any land acquisition costs that may arise.

Forecast FY 2013:

The forecast capital outlay of \$5,000 is for the acquisition of a GPS mapping device that is required for effective land management. Forecast revenue is entirely comprised of fund balance carried forward.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Parks & Recreation Department
Conservation Collier Maintenance (174)**

Mission Statement

To manage environmentally sensitive lands acquired through the Conservation Collier program. This fund provides for costs associated with perpetual management of Conservation Collier lands.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Overhead	-	113,778	113,778	-
Fixed overhead costs of program such as insurance and indirect cost reimbursement.				
Land Management	4.00	1,551,222	1,551,222	-
Land management activities such as fencing, exotic plant treatment and control and other restoration activities that are specified by land management plans developed for each of the properties acquired.				
Land Management Reserves & Transfers	-	31,338,800	31,338,800	-
Reserves set aside for perpetual land management. Once initial one-time land management activities are complete, routine land management requirements will be funded from interest generated on funds held in reserve.				
Current Level of Service Budget	4.00	33,003,800	33,003,800	-
Program Enhancements	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Ranger Staffing at Pepper Ranch Preserve	-	18,700	-	18,700
Ranger Staffing at Pepper Ranch Preserve:				
Pepper Ranch will be open to the public with horseback riding, camping and hiking. The scheduled hours for public access are Fri thru Sun – 24 hours weekly – for 38 weeks, October through June. The public presence at the preserve necessitates staffing for public safety and security.				
Reserves to Balance Expanded Request 174	-	-18,700	-	-18,700
Expanded Services Budget	-	-	-	-
Total Adopted Budget	4.00	33,003,800	33,003,800	-

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
Acres Managed	4,050	4,060	4,060	4,070
Acres Treated for Exotics	757.00	1,793.50	1,793.50	2,422.50
Maintained Miles Trails/Firebreaks	27	40	40	45
Preserves Open to Public	8	9	9	12
Public Hunt Events	12	12	10	9

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Parks & Recreation Department
Conservation Collier Maintenance (174)**

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	-	-	-	333,800	17,200	351,000	na
Operating Expense	347,323	529,900	487,100	1,283,600	1,500	1,285,100	142.5%
Indirect Cost Reimburs	24,900	20,100	20,100	47,600	-	47,600	136.8%
Capital Outlay	5,381	-	131,900	-	-	-	na
Net Operating Budget	377,604	550,000	639,100	1,665,000	18,700	1,683,700	206.1%
Trans to 179 Conserv Collier Proj	-	940,500	2,958,200	95,500	-	95,500	(89.8%)
Trans to 704 Ad Serv Grant Match	-	-	18,500	-	-	-	na
Trans to 272 Debt Serv Fd	900,000	900,000	791,800	-	-	-	(100.0%)
Trans to 674 Carr Pres	-	-	1,582,800	244,600	-	244,600	na
Reserves For Contingencies	-	23,500	-	41,600	(18,700)	22,900	(2.6%)
Reserves For Capital	-	29,157,300	-	30,957,100	-	30,957,100	6.2%
Total Budget	1,277,604	31,571,300	5,990,400	33,003,800	-	33,003,800	4.5%
Total FTE	-	-	-	4.00	-	4.00	na

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	6,279	5,300	5,500	5,200	-	5,200	(1.9%)
Interest/Misc	134,454	229,400	164,800	187,100	-	187,100	(18.4%)
Reimb From Other Depts	6,200	-	-	-	-	-	na
Trans fm 172 Conserv Collier Fd	5,980,500	7,511,000	7,511,000	4,826,300	-	4,826,300	(35.7%)
Trans fm 272 Conserv Co GO Bd	200,000	900,000	828,700	-	-	-	(100.0%)
Trans fm 273 Conservation Collier	-	-	-	34,900	-	34,900	na
Trans fm 703/704 Ad Srv Grants	-	-	-	400	-	400	na
Carry Forward	20,390,100	22,937,300	25,439,900	27,959,500	-	27,959,500	21.9%
Less 5% Required By Law	-	(11,700)	-	(9,600)	-	(9,600)	(17.9%)
Total Funding	26,717,533	31,571,300	33,949,900	33,003,800	-	33,003,800	4.5%

Notes:

While Conservation Collier will not be actively seeking to acquire lands, staff has authority to approach the County Commission with "good deals." Additionally, Conservation Collier can acquire lands as donations under the Land Development Code (Section 3.05.07) provision for offsite preservation and the Conservation Collier ordinance (2002-63, as amended, Section 14.7) allows parcel trading within approved multi-parcel projects. Therefore, modest funds have been budgeted on a contingency basis for transactional costs.

Although the Conservation Collier ordinance provides for sunset of the Conservation Collier Land Acquisition Advisory Committee at the conclusion of the acquisition phase, members have expressed desire to remain. At this time the Board has not directed staff so funds are included in the budget for meeting minutes.

Forecast FY 2013:

The FY 13 operating expense forecast reflects planned expenditures on land maintenance and restoration activities and costs are planned as follows:

- Red Maple Swamp – \$13,000 - Exotic plant treatment maintenance and initial treatment to other parcels if necessary
- Nancy Payton – \$9,500 - Exotic plant treatment and firebreak maintenance
- Railhead – \$19,200 - Exotic plant treatment, firebreak maintenance, and fence repairs
- Pepper Ranch – \$257,300 - Majority of expense is for exotic plant initial and maintenance treatments and firebreak/trail creation and maintenance. Additional expenses include phone, electricity, and trash pick-up. In addition in the capital expenditure category \$108,000 is being used to renovate the cottage and security residence.

Spending at all other preserves, Cocohatchee Creek, Redroot, Freedom Park, Logan Woods, Shell Island, Mcllvane Marsh, Alligator Flag, Panther Walk, Otter Mound, Wet Woods, and Winchester Head, is estimated to be \$31,000 for exotic plant treatment, trail maintenance, signage, tree management and misc. maintenance as needed.

Public Services Division

Parks & Recreation Department Conservation Collier Maintenance (174)

In addition to the building renovations at Pepper Ranch noted above, capital expenditures include an additional vehicle required for management and maintenance operations.

Also forecast are a number of transfers from Fund 174 to support Conservation Collier programs that are budgeted in separate funds. These include:

\$2,958,200 transfer to Conservation Collier Capital Fund (179) for the Conservation Collier portion of the Gordon River Greenway project and amenity improvements at Pepper Ranch.

\$18,500 transfer to Grant Fund (704) to match a conservation grant.

\$791,800 is the final transfer to Conservation Collier Debt Service Fund (272) which will be fully retired in FY 13.

\$1,582,800 transfer to Caracara Preserve Trust Fund (674) to fund a maintenance and management escrow requirement.

Current FY 2014:

The FY 14 Conservation Collier Management Trust Fund (174) budget reflects the transition of the 4 positions that had been included in Conservation Collier Land Acquisition Trust Fund (172) during the acquisition phase of the Conservation Collier program. The FY 14 operating budget reflects operating overhead and contingent land parcel or access transactional costs and planned restoration and improvement activities. Also included is \$40,000 for as needed environmental consulting. Land restoration and management activities and costs are distributed as follows:

Gordon River Greenway – \$38,000 - Exotic plant treatment maintenance

Red Maple Swamp – \$53,800 - Exotic plant treatment maintenance and initial treatment to other parcels if necessary

Rivers Road – \$315,000 - Initial exotic plant removal, firebreak creation, fuel reduction, trail and parking lot creation, and signage

Nancy Payton – \$81,500 - Exotic plant treatment, firebreak maintenance, trail and parking creation, signage

Railhead – \$16,200 - Exotic plant treatment, firebreak maintenance and fence repair

Pepper Ranch – \$546,200 - Majority of expense is for exotic plant initial and maintenance treatments and firebreak/trail creation and maintenance.

Additional expenses include check station attendant salary, wildlife and plant surveys, phone, electricity, and trash pick-up.

Spending at all other preserves, Cocohatchee Creek, Redroot, Freedom Park, Logan Woods, Shell Island, McIlvane Marsh, Alligator Flag, Panther Walk, Otter Mound, Wet Woods, and Winchester Head, is budgeted at \$74,500 for exotic plant treatment, trail maintenance, signage, tree management and misc. maintenance as needed.

Included in the FY 14 budget is a transfer from Fund (174) to Carracara Preserve Trust Fund (674) in the amount of \$244,600. These funds will fund restoration work required under the mitigation credit agreement with the US Fish and Wildlife Service.

Reserves represent the largest component of Conservation Collier Management Trust Fund budget. Reserves have been accumulated and set aside as dictated by Ordinance for the preservation, enhancement, restoration, conservation and maintenance of environmentally sensitive lands that either have been purchased with Conservation Collier funds, or have otherwise been approved for management.

Expanded Request - Pepper Ranch

The Pepper Ranch Preserve is planned to be opened to the public in FY 2014 during the day on Friday, Saturday and Sunday, with camping during those days coming online during FY 2014. Staff anticipates needing a P/T Temporary Job Bank position to staff the Pepper Ranch Preserve.

Revenues:

The most significant revenue account is carry forward of Conservation Collier Management Trust Fund reserves. The other significant revenue item is the transfer of fund balance out of Conservation Collier Acquisition Trust Fund (172). This action is consistent with the termination of the land acquisition phase of the Program.

Other sources of revenue include fees generated from the Pepper Ranch Quality Wildlife Management Hunt Program and the Pepper Ranch Cattle Lease and interest earnings.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Parks & Recreation Department
Conservation Collier Projects (179)**

Mission Statement

This fund was established in FY 2013 to account for Conservation Collier Capital Improvement Projects in the standard capital project budgeting and accounting format

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Projects	-	95,500	95,500	-
Current Level of Service Budget	-	95,500	95,500	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Capital Outlay	-	855,000	2,958,200	95,500	-	95,500	(88.8%)
Net Operating Budget	-	855,000	2,958,200	95,500	-	95,500	(88.8%)
Reserves For Capital	-	85,500	-	-	-	-	(100.0%)
Total Budget	-	940,500	2,958,200	95,500	-	95,500	(89.8%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Trans fm 174 Conserv Collier Maint	-	940,500	2,958,200	95,500	-	95,500	(89.8%)
Total Funding	-	940,500	2,958,200	95,500	-	95,500	(89.8%)

Forecast FY 2013:

The budget process for capital funds requires project budgets to be fully forecast to allow the budgeted dollars to roll forward and maintain the integrity of the project budget. There are two projects included in the FY 13 forecast. The Conservation Collier portion of the Gordon River Greenway project, \$2,317,700, and Parking, Restroom and Camping Facilities at Pepper Ranch, \$640,500.

Current FY 2014:

Funds in the amount of \$95,500 are budgeted to construct a boardwalk and overlook at Pepper Ranch.

Revenues:

The funding source is Conservation Collier tax dollars transferred from Conservation Collier Maintenance Fund (174).

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Parks & Recreation Department
Caracara Prairie Management Fund (674)**

Mission Statement

To provide funds for the perpetual maintenance of Caracara Prairie Preserve as required by agreement with the US Fish and Wildlife Service for panther habitat mitigation.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Reserves/Transfers	-	1,737,200	1,737,200	-
Preserve Management	-	100,100	100,100	-
Current Level of Service Budget	-	1,837,300	1,837,300	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	-	-	-	100,100	-	100,100	na
Net Operating Budget	-	-	-	100,100	-	100,100	na
Reserves For Contingencies	-	-	-	1,737,200	-	1,737,200	na
Total Budget	-	-	-	1,837,300	-	1,837,300	na

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	-	-	-	10,400	-	10,400	na
Trans fm 174 Conserv Collier Maint	-	-	1,582,800	244,600	-	244,600	na
Carry Forward	-	-	-	1,582,800	-	1,582,800	na
Less 5% Required By Law	-	-	-	(500)	-	(500)	na
Total Funding	-	-	1,582,800	1,837,300	-	1,837,300	na

Notes:

Escrow funding is required to be deposited into the Caracara Prairie Trust Fund (674) prior to release of Panther Habitat Units (PHUs). The intent is to use the PHUs for the Resource Recovery Park being developed by the Solid Waste Department. It is anticipated that the PHUs will be needed prior to the end of FY13, therefore, the money will need to be placed in escrow in FY 13. Staff anticipates taking an agenda item to the Board authorizing the transfer of \$1,582,800 from Conservation Collier Management Trust Fund (174) reserves to Caracara Prairie Trust Fund (674) reserves.

The Biological Opinion Letter requires that the Grantor establish the Resource Recovery Park Compensation Parcel Endowment Fund Trust (the "Trust"), which shall be comprised of a non-wasting management fund (the "Endowment Fund") solely used to defray costs associated with the maintenance and management of the Compensation Parcel in perpetuity. The Grantor shall tender a one-time, lump sum donation in the amount of One Million Five Hundred Eighty Two Thousand Eight Hundred and No/100 Dollars (\$1,582,800.00) (the "Deposit" or "Principal") to the Trustee for deposit into the Endowment Fund upon execution of this Agreement.

Current FY 2014:

Operating expenses provide for exotic plant control, firebreak creation and maintenance as well as fuel reduction at Caracara Prairie Preserve. The specific breakdown of costs is as follows: prescribed fire \$5,000, fire break creation \$30,000, mowing \$6,000, exotic plants control \$50,000, FWC CE monitoring \$1,300, Clerk's fee \$7,600 and general insurance \$200.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

Public Health Department

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	267,985	311,000	297,700	311,000	-	311,000	0.0%
Grants and Aid	1,324,400	1,258,100	1,258,100	1,258,100	-	1,258,100	0.0%
Net Operating Budget	1,592,385	1,569,100	1,555,800	1,569,100	-	1,569,100	0.0%
Total Budget	1,592,385	1,569,100	1,555,800	1,569,100	-	1,569,100	0.0%

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Public Health Department (001)	1,592,385	1,569,100	1,555,800	1,569,100	-	1,569,100	0.0%
Total Net Budget	1,592,385	1,569,100	1,555,800	1,569,100	-	1,569,100	0.0%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,592,385	1,569,100	1,555,800	1,569,100	-	1,569,100	0.0%

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	987	-	-	-	-	-	na
Net Cost General Fund	1,591,398	1,569,100	1,555,800	1,569,100	-	1,569,100	0.0%
Total Funding	1,592,385	1,569,100	1,555,800	1,569,100	-	1,569,100	0.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Public Health Department
Public Health Department (001)**

Mission Statement

Protect and promote good health for all in Collier County within a partnership between State of Florida Department of Health and Collier County Board of County Commissioners.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
General Operating & Administrative Costs	-	311,000	-	311,000
Communicable Disease Control	-	481,800	-	481,800
Programs funded by the County include Immunizations; Sexually Transmitted Diseases; AIDS; Tuberculosis; Other Communicable Diseases; and Public Health Preparedness and Response.				
Personal Health (Primary Care)	-	732,900	-	732,900
Programs funded by the County under this category of services include Child Health; Healthy Start Prenatal; Tobacco & Cardiovascular Health Education; School Health; Adult Health; Physicians Led Access Network; and Dental.				
Environmental Health & Engineering	-	43,400	-	43,400
This program was established to provide Health Department Inspectors for the Migrant Housing program in Collier County.				
Current Level of Service Budget	-	1,569,100	-	1,569,100

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
# of Investigations of Potentially Illegal Migrant Housing	15	8	17	12
# of Special Needs Registrants With No Alternate Housing Plans	257	250	301	250
# of TB Tests	1,200	1,300	1,300	1,300

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	267,985	311,000	297,700	311,000	-	311,000	0.0%
Grants and Aid	1,324,400	1,258,100	1,258,100	1,258,100	-	1,258,100	0.0%
Net Operating Budget	1,592,385	1,569,100	1,555,800	1,569,100	-	1,569,100	0.0%
Total Budget	1,592,385	1,569,100	1,555,800	1,569,100	-	1,569,100	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	987	-	-	-	-	-	na
Net Cost General Fund	1,591,398	1,569,100	1,555,800	1,569,100	-	1,569,100	0.0%
Total Funding	1,592,385	1,569,100	1,555,800	1,569,100	-	1,569,100	0.0%

Forecast FY 2013:

Forecast expenditures are in line with the adopted budget. The contribution to the Public Health Department is forecast equal to the forecast budget.

Current FY 2014:

Operating costs include facility rental and utilities and are unchanged from the prior year. Budgeted County funding for the Public Health Department is unchanged from the prior year.

Public Services Division

**Public Health Department
Public Health Department (001)**

Revenues:

The total Health Department budget is funded by a combination of State General Revenues, Federal allocations, Fees, and County contribution. The total budget is \$12,447,363 with County funding representing 12.6%, State funding 46%, and fees and other revenue 41.4%.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

Public Services Grants

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	63,516	-	91,300	-	-	-	na
Operating Expense	181,988	-	778,500	-	-	-	na
Capital Outlay	10,068	-	994,900	-	-	-	na
Net Operating Budget	255,571	-	1,864,700	-	-	-	na
Trans to 111 Unincorp Gen Fd	-	-	-	63,200	-	63,200	na
Total Budget	255,571	-	1,864,700	63,200	-	63,200	na

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Public Services Grants (709/710)	255,571	-	1,864,700	-	-	-	na
Total Net Budget	255,571	-	1,864,700	-	-	-	na
Total Transfers and Reserves	-	-	-	63,200	-	63,200	na
Total Budget	255,571	-	1,864,700	63,200	-	63,200	na

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	487,278	-	911,300	-	-	-	na
Miscellaneous Revenues	69,078	-	114,700	-	-	-	na
Interest/Misc	2,777	-	600	-	-	-	na
Reimb From Other Depts	-	-	775,000	-	-	-	na
Trans fm 001 Gen Fund	-	-	11,400	-	-	-	na
Trans fm 111 MSTD Gen Fd	19,793	-	45,700	-	-	-	na
Trans fm 195 TDC Cap Fd	49,730	-	3,300	-	-	-	na
Trans fm 306 Pk & Rec Cap	6,993	-	3,000	-	-	-	na
Carry Forward	3,900	-	62,900	63,200	-	63,200	na
Total Funding	639,548	-	1,927,900	63,200	-	63,200	na

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Public Services Grants (709/710)	0.50	0.50	0.50	0.50	-	0.50	0.0%
Total FTE	0.50	0.50	0.50	0.50	-	0.50	0.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

Public Services Grants

Public Services Grants (709/710)

Mission Statement

To process grants within the Public Services Division. Grants will include 4-H funding; State Aid to Libraries; Parks Grants, Housing and Urban Development, the Summer Food Program; as well as others as they are identified, applied for and received.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
4-H Youth Development	0.50	-	-	-
Providing outreach programming to youth in areas of healthy lifestyles, leadership development and life skills training.				
Reserves, Transfers, and Interest	-	63,200	63,200	-
Current Level of Service Budget	0.50	63,200	63,200	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	63,516	-	91,300	-	-	-	na
Operating Expense	181,988	-	778,500	-	-	-	na
Capital Outlay	10,068	-	994,900	-	-	-	na
Net Operating Budget	255,571	-	1,864,700	-	-	-	na
Trans to 111 Unincorp Gen Fd	-	-	-	63,200	-	63,200	na
Total Budget	255,571	-	1,864,700	63,200	-	63,200	na
Total FTE	0.50	0.50	0.50	0.50	-	0.50	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	487,278	-	911,300	-	-	-	na
Miscellaneous Revenues	69,078	-	114,700	-	-	-	na
Interest/Misc	2,777	-	600	-	-	-	na
Reimb From Other Depts	-	-	775,000	-	-	-	na
Trans fm 001 Gen Fund	-	-	11,400	-	-	-	na
Trans fm 111 MSTD Gen Fd	19,793	-	45,700	-	-	-	na
Trans fm 195 TDC Cap Fd	49,730	-	3,300	-	-	-	na
Trans fm 306 Pk & Rec Cap	6,993	-	3,000	-	-	-	na
Carry Forward	3,900	-	62,900	63,200	-	63,200	na
Total Funding	639,548	-	1,927,900	63,200	-	63,200	na

Notes:

Upon receipt new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

Forecast FY 2013:

The total forecast of personal services, operating expenses and transfers represent new and remaining grant funds associated with the unspent dollars in various grant projects and programs.

The following grant program and projects are active.

The 4-H Foundation via United Way contributes each year to the County Extension, Education & Training Department for the operation of the 4-H Program. Funding support a part-time 4-H Outreach Coordinator, half the salary of the full-time Outreach Coordinator and some minor operating expenses incurred by the program.

Public Services Division

Public Services Grants

Public Services Grants (709/710)

State Aid to Libraries receives an allocation for operating and capital support of approximately \$200,000 annually.

The FY2013 Summer Food Grant Program will be operated in conjunction with the Collier County School Board. Funding to purchase meals at \$115,200 with a match from the MSTD General Fund (111) of \$45,700 to pay for personnel and operating expenses.

Housing and Urban Development (HUD) Community Development Block Grant (CDBG) will fund the construction of the Immokalee South Park Project (\$775,016).

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

Alternative Transportation Modes

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	417,265	475,600	473,000	522,600	-	522,600	9.9%
Operating Expense	8,818,626	5,389,900	9,706,400	5,410,500	-	5,410,500	0.4%
Capital Outlay	1,974,366	-	5,493,400	-	-	-	na
Net Operating Budget	11,210,257	5,865,500	15,672,800	5,933,100	-	5,933,100	1.2%
Trans to 426 CAT Mass Transit Fd	90,050	-	59,500	83,600	-	83,600	na
Trans to 427 Transp Disadv Fd	51,097	-	52,700	-	-	-	na
Reserves For Contingencies	-	95,100	-	149,300	-	149,300	57.0%
Total Budget	11,351,404	5,960,600	15,785,000	6,166,000	-	6,166,000	3.4%

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Alternative Transportation Modes (001/101)	243,658	247,300	246,100	247,600	-	247,600	0.1%
Collier Area Transit CAT Fund (424/425/426)	7,514,059	3,090,100	12,309,700	3,268,300	-	3,268,300	5.8%
Trans Disadvantaged Enterprise (427/428/429)	3,452,539	2,528,100	3,117,000	2,417,200	-	2,417,200	(4.4%)
Total Net Budget	11,210,257	5,865,500	15,672,800	5,933,100	-	5,933,100	1.2%
Total Transfers and Reserves	141,148	95,100	112,200	232,900	-	232,900	144.9%
Total Budget	11,351,404	5,960,600	15,785,000	6,166,000	-	6,166,000	3.4%

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	4,170,890	-	8,055,700	-	-	-	na
Charges For Services	1,366,313	1,355,000	1,377,200	1,444,700	-	1,444,700	6.6%
Miscellaneous Revenues	6,075	-	89,100	-	-	-	na
Interest/Misc	6,994	3,800	200	-	-	-	(100.0%)
Net Cost General Fund	-	247,300	246,100	247,600	-	247,600	0.1%
Net Cost Road and Bridge	243,654	-	-	-	-	-	na
Trans fm 001 Gen Fund	2,503,409	2,378,100	2,411,300	2,378,100	-	2,378,100	0.0%
Trans fm 313 Gas Tax Cap Fd	1,507,044	2,000,000	3,565,700	2,000,000	-	2,000,000	0.0%
Trans fm 426 CAT Transit	115,050	-	75,300	-	-	-	na
Trans fm 427 Transp Disadv	26,097	-	36,900	83,600	-	83,600	na
Carry Forward	-	36,700	900	73,400	-	73,400	100.0%
Less 5% Required By Law	-	(60,300)	-	(61,400)	-	(61,400)	1.8%
Total Funding	9,945,527	5,960,600	15,858,400	6,166,000	-	6,166,000	3.4%

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Alternative Transportation Modes (001/101)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Collier Area Transit CAT Fund (424/425/426)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Trans Disadvantaged Enterprise (427/428/429)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Total FTE	5.00	5.00	5.00	5.00	-	5.00	0.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Alternative Transportation Modes
Alternative Transportation Modes (001/101)**

Mission Statement

The Alternative Transportation Modes Department administers the public transit system, Collier Area Transit (CAT) and the Transportation Disadvantaged System (TD), and manages road beautification and drainage projects undertaken through the Municipal Service Taxing Units (MSTU's) process.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Department Administration	1.00	165,300	-	165,300
This position provides administration for Transit, Landscaping Operations and Municipal Service Improvement Districts.				
Fiscal Support	1.00	82,300	-	82,300
This position provides fiscal support for the transit section of the Department including grantor compliance requirements.				
Current Level of Service Budget	2.00	247,600	-	247,600

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	215,259	225,600	224,400	229,600	-	229,600	1.8%
Operating Expense	28,399	21,700	21,700	18,000	-	18,000	(17.1%)
Net Operating Budget	243,658	247,300	246,100	247,600	-	247,600	0.1%
Total Budget	243,658	247,300	246,100	247,600	-	247,600	0.1%
Total FTE	2.00	2.00	2.00	2.00	-	2.00	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	4	-	-	-	-	-	na
Net Cost General Fund	-	247,300	246,100	247,600	-	247,600	0.1%
Net Cost Road and Bridge	243,654	-	-	-	-	-	na
Total Funding	243,658	247,300	246,100	247,600	-	247,600	0.1%

Notes:

Pursuant to Board approval of the County Manager's FY12 mid-year Reorganization and Realignment Plan the Alternative Transportation Modes Department, consisting of the Operations Section (this budget), Landscape and MSTU Operations & assigned MSTU budgets, Collier Area Transit operations and Transportation Disadvantaged operations, has been aligned under the Public Services Division. The Alternative Transportation Modes Department was previously under the Growth Management Division.

Forecast FY 2013:

Personal and operating cost forecasts are in line with the adopted budget.

Current FY 2014:

The personal service budget includes an increase in personal services for the Board approved employee compensation adjustment. Operating costs are budgeted moderately lower than FY 13.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Alternative Transportation Modes
Collier Area Transit CAT Fund (424/425/426)**

Mission Statement

To provide safe, accessible and courteous public transportation services including maintenance, operations and program management to all customers within Collier County. The commitment to the provision of public transportation services includes compliance with Florida Statutes, Chapter 341 and United States Code 49, Subtitle III, Chapter 53.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Fixed Route Public Transportation (Gas Tax Subsidized)	2.00	5,734,300	3,321,900	2,412,400
This section operates and manages the Fixed Route public transportation system which provides service to the public seven days a week with ADA accessible buses.				
State Transportation Block Grant	-	-890,200	-	-890,200
This number represents the value of grant funding expected in FY14 but is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. These funds will be used to offset the operating cost of fixed route public transit services from the Florida Department of Transportation.				
Federal Transportation Administration Sec. 5307 Grant	-	-1,280,200	-	-1,280,200
This number represents the value of grant funding expected in FY14 but is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Urbanized Area Formula Funding program is primarily awarded for transit capital. Preventive maintenance is considered an eligible capital cost by the grantor to support the upkeep of federal assets (buses). Operating assistance is a capped amount which requires a 50% cash match.				
Federal Transit Administration Sec. 5311 Grant	-	-295,600	-	-295,600
This number represents the value of grant funding expected in FY14 but is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Rural Area Formula Grant offsets operating costs of rural routes. Funding is passed through the Florida Department of Transportation and requires a 50% match.				
Reserves	-	53,600	-	53,600
Current Level of Service Budget				
	2.00	3,321,900	3,321,900	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	160,374	192,300	161,000	170,900	-	170,900	(11.1%)
Operating Expense	5,417,415	2,897,800	6,715,500	3,097,400	-	3,097,400	6.9%
Capital Outlay	1,936,271	-	5,433,200	-	-	-	na
Net Operating Budget	7,514,059	3,090,100	12,309,700	3,268,300	-	3,268,300	5.8%
Trans to 426 CAT Mass Transit Fd	90,050	-	59,500	-	-	-	na
Trans to 427 Transp Disadv Fd	25,000	-	15,800	-	-	-	na
Reserves For Contingencies	-	95,100	-	53,600	-	53,600	(43.6%)
Total Budget	7,629,109	3,185,200	12,385,000	3,321,900	-	3,321,900	4.3%
Total FTE	2.00	2.00	2.00	2.00	-	2.00	0.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Alternative Transportation Modes
Collier Area Transit CAT Fund (424/425/426)**

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	2,964,991	-	7,531,300	-	-	-	na
Charges For Services	1,195,029	1,205,000	1,227,200	1,227,200	-	1,227,200	1.8%
Miscellaneous Revenues	3,995	-	73,600	-	-	-	na
Interest/Misc	4,343	3,800	200	-	-	-	(100.0%)
Trans fm 313 Gas Tax Cap Fd	1,507,044	2,000,000	3,565,700	2,000,000	-	2,000,000	0.0%
Trans fm 426 CAT Transit	90,050	-	59,500	-	-	-	na
Trans fm 427 Transp Disadv	-	-	-	83,600	-	83,600	na
Carry Forward	-	36,700	-	72,500	-	72,500	97.5%
Less 5% Required By Law	-	(60,300)	-	(61,400)	-	(61,400)	1.8%
Total Funding	5,765,451	3,185,200	12,457,500	3,321,900	-	3,321,900	4.3%

Notes:

The Collier Area Transit (CAT) bus system is funded annually through local gas taxes, General Fund dollars (through FY 2011), passenger fares plus federal and state grants. Local dollars fund approximately 55% of bus system operations based on a three year average. Grant dollars are received during the course of the fiscal year, approved separately by the Board, and uploaded into the accounting system via budget amendment. These dollars are not included as part of the adopted budget. Grant dollars annually offset approximately 45% of system expenses. Numbers contained under the Forecast column include a combination of local and grant dollars and reflect appropriations in the accounting system. The county's budget and accounting system requires that the amended budget be forecast which allows for project roll. Project roll by definition is the difference between the amended budget and actual expenses incurred at year end. This process allows for grants to be spent during the period of availability which is customarily over one or more County fiscal years.

Forecast FY 2013:

The CAT local share (Fund 426 excluding grants) is forecast at \$2,685,100 and is comprised of personal services (\$161,000), operating (\$2,434,000), capital outlay (\$14,800) and a transfer to the grant match fund (\$75,300). Overall expenses are down slightly due to minor fluctuations in utilization of grant funding and cost savings from attrition. The County receives annual Operating Assistance (requiring a 50% cash match) from the Urbanized Area Formula Program granted by FTA under Section 5307 and targets use in the amount of \$530,000 to fund fuel. Capital outlay represents the forecast of amended budget for grant supported capital projects such as bus replacements funded by the FTA Section 5307 program which is annually apportioned on ridership and population and grant funding for the construction of the Intermodal CAT Transfer Station at the Government Center Complex.

The Fare Box revenue forecast of \$1,227,200 is up due to the continued upward trend of ridership. Intergovernmental and Miscellaneous revenues represent insurance and auction proceeds used to offset bus purchases budgeted within CAT Grant Funds (424/425). The Gas Tax Subsidy Transfer is up to support the 50% match requirement to the FDOT Intermodal Grant Program (Fund 425) for the CAT Passenger Station. A small transfer of \$59,500 has been made to support the match requirements to FDOT Funded ADA shelters.

Current FY 2014:

Total CAT bus system appropriations amount to \$5,734,300 plus a small reserve of \$53,600. The amount of local dollars budgeted to offset program expenses total \$3,264,300 and local dollars represent the only component part of the program for adopted budget purposes. Local dollars appropriated within the adopted budget also include any required local match. Grant revenues which are not represented in the budget total amount to \$2,466,000 and represent 45% of total operations. Total operating expense represents the following split between local and grant funding.

	Local Share	Grant Share
Transit Operator	\$2,169,500	\$1,292,300
Fleet Maintenance	\$	\$ 731,000
Fuel	\$ 584,800	\$ 442,700
Other Operating/FTEs	\$ 514,000	
Total	\$3,268,300	\$2,466,000

The transit operator management contract cost for FY 2014 is sized at 68,200 revenue hours at \$50.76 per revenue hour, a \$.26 increase from the prior year. By estimation through notification of funding announcements and the State Transportation Improvement Program (STIP) - \$1,292,300 of grant revenues will be used to offset this cost through the FDOT State Block Grant, and FTA Rural and Urbanized Area Programs. All fleet operating and overhead costs (excluding loaner vehicle charges) are eligible to be covered by FTA funding. Fuel will be offset by a discretionary operating assistance allowance of \$442,700. A reserve of \$57,600 has been budgeted for variances in grant awards and additional match

Public Services Division

**Alternative Transportation Modes
Collier Area Transit CAT Fund (424/425/426)**

requirements.

ATM has completed two major capital projects in FY 2013 that will improve the efficiency of CAT operations. The first involves installation of Intelligent Transportation System (ITS) equipment on the buses. The ITS technology funded 100% by the American Recovery and Reinvestment Act (ARRA) grant dollars includes the purchase and installation of Automated Voice Annunciation (AVA) and Dynamic Message Signs (DMS), Automated Vehicle Locators (AVL), Automated Passenger Counters (APC), Automated Scheduling Software, Mobil Data terminals (MDT) and trip planning with Real Time Information System (RTIS). CAT riders now have online access to real time bus arrival to their stop. In addition, all fixed route buses were equipped with electronic fare boxes that help reduce boarding time and potentially increase revenues.

The second project completed was the construction of a Transfer Station at the Government Complex. This facility provides permanent shelter for the riders that transfer between the six routes.

Revenues:

Fare Box Revenue is budgeted at the expected growth in ridership during FY 2013. The Gas Tax subsidy is sized at \$2,000,000 and remains flat.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Alternative Transportation Modes
Trans Disadvantaged Enterprise (427/428/429)**

Mission Statement

To provide safe and unconstrained delivery of ParaTransit trips to persons who cannot use the fixed-route bus system due to the nature and/or extent of their disability. The commitment to the provision of public transportation services include compliance with United States Code 49, CFR Part 37 requiring service compliance with the American with Disability Act of 1990.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Transportation Disadvantaged (TD) Services	1.00	3,542,300	2,595,600	946,700
This position provides management of operations for the door to door public transportation system providing transportation service to the elderly, handicapped and economically disadvantaged population.				
Federal Transit Administration Sec. 5307 Grant	-	-285,700	-	-285,700
This number represents the value of grant funding expected in FY14 but is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Urbanized Area Formula Program allows for 10% of the annual apportionment to be used to offset costs to provide Americans with Disabilities Act complementary paratransit services. No match is required.				
Commission of Transportation Disadvantaged (CTD) Grant	-	-755,800	-	-755,800
This number represents the value of grant funding expected in FY14 but is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Trip & Equipment Program grant offsets costs to provide eligible TD trips and requires a 10% match.				
Reserves	-	95,700	900	94,800
Current Level of Service Budget				
	1.00	2,596,500	2,596,500	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	41,633	57,700	87,600	122,100	-	122,100	111.6%
Operating Expense	3,372,811	2,470,400	2,969,200	2,295,100	-	2,295,100	(7.1%)
Capital Outlay	38,095	-	60,200	-	-	-	na
Net Operating Budget	3,452,539	2,528,100	3,117,000	2,417,200	-	2,417,200	(4.4%)
Trans to 426 CAT Mass Transit Fd	-	-	-	83,600	-	83,600	na
Trans to 427 Transp Disadv Fd	26,097	-	36,900	-	-	-	na
Reserves For Contingencies	-	-	-	95,700	-	95,700	na
Total Budget	3,478,637	2,528,100	3,153,900	2,596,500	-	2,596,500	2.7%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Alternative Transportation Modes
Trans Disadvantaged Enterprise (427/428/429)**

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	1,205,899	-	524,400	-	-	-	na
Charges For Services	171,284	150,000	150,000	217,500	-	217,500	45.0%
Miscellaneous Revenues	2,076	-	15,500	-	-	-	na
Interest/Misc	2,652	-	-	-	-	-	na
Trans fm 001 Gen Fund	2,503,409	2,378,100	2,411,300	2,378,100	-	2,378,100	0.0%
Trans fm 426 CAT Transit	25,000	-	15,800	-	-	-	na
Trans fm 427 Transp Disadv	26,097	-	36,900	-	-	-	na
Carry Forward	-	-	900	900	-	900	na
Total Funding	3,936,418	2,528,100	3,154,800	2,596,500	-	2,596,500	2.7%

Notes:

The Transportation Disadvantage (TD) program is funded annually through local General Fund dollars, fares charged to clients plus federal and state grants. Local dollars fund approximately 68% of the TD program. Grant dollars are received during the course of the fiscal year, approved separately by the Board, and uploaded into the accounting system via budget amendment. These dollars are not included as part of the adopted budget. Grant dollars annually offset approximately 32% of program expenses. Numbers contained under the Forecast column include a combination of local and grant dollars and reflect appropriations in the accounting system. The county's budget and accounting system requires that the amended budget be forecast which allows for project roll. Project roll by definition is the difference between the amended budget and actual expenses incurred at year end. This process allows for grants to be spent during the period of availability which is customarily over one or more County fiscal years.

Each year, the number of trips budgeted for the paratransit system is based on available revenue per budget guidance and anticipated grantor (sponsor) funding. On March 27, 2012 the Board approved termination of the Medicaid NET services contract as a cost saving measure to bring trips provided in line with available funding. FY13 appropriated a budget to service approximately 100,000 trips.

Forecast FY 2013:

The local share (excluding grants) is forecast at \$2,448,700 is comprised of operating (\$2,396,400), capital (\$15,400) and a transfer to the grant match fund (\$39,600) within the TD Operating (427) and TD Grant Match (428) Funds. The grantor share within the TD Grant Fund (428) of \$1,057,300 brings the total forecast within budget to \$3,153,900 for the paratransit program. Personal Services are forecast higher than the appropriated budget due to one job bank employee to provide mobility management in support of the Mobility Study. This position is intended to provide further cost savings such as mobility training to existing and prospective passenger to educate them about the transit system and also when possible encourage passengers to transition from the higher cost paratransit services to a much lower per trip cost of the fixed route. Once cost savings begin to be realized, staff will work to reinvest these savings into the fixed route system to increase ridership, revenues and opportunities to transition more passengers from the paratransit service.

Current FY 2014:

Total TD system appropriations amount to \$3,542,300 plus a reserve of \$95,700. The amount of local dollars budgeted to offset program expenses total \$2,596,500 which represent the only component part of the program for adopted budget purposes. Local dollars appropriated within the adopted budget also include any required local match (\$83,600). While the annual local budget request is a \$68,400 over the prior year, the TD Fund now has an established reserve to accommodate the fluctuation in ridership and costs or support match requirements in future grant opportunities.

Grant revenues which are not represented in the budget request total are anticipated at \$1,041,500 and represent 29% of total operations, an increase of \$76,500 over the prior year. Grant revenues are used to offset the transit operator costs of \$2,345,300. Approximately 92,700 passenger trips are budgeted to be served in FY 2014 – a 11,300 reduction over the prior year now that trends without Medicaid trips have been established and paratransit riders who can be moved to fixed route are shifted.

Total operating expense represents the following split between local and grant funding.

	Local Share	Grant Share
Transit Operator	\$1,303,800	\$ 1,041,500
Fleet Maintenance	\$ 402,700	
Fuel	\$ 457,100	
Other Operating/FTE	\$ 337,200	
Total	\$2,500,800	\$ 1,041,500

Public Services Division

**Alternative Transportation Modes
Trans Disadvantaged Enterprise (427/428/429)**

Revenues:

Pursuant to budget guidance, the General Fund (001) subsidy of \$2,378,100 is unchanged from the prior year. Fare Box revenue is sized at \$217,500.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

Improvement Districts and MSTU

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	-	166,700	187,700	170,200	-	170,200	2.1%
Operating Expense	2,679,832	5,879,000	1,783,200	6,178,800	-	6,178,800	5.1%
Indirect Cost Reimburs	52,100	65,500	65,500	65,800	-	65,800	0.5%
Capital Outlay	1,607,759	2,134,600	903,800	1,541,000	-	1,541,000	(27.8%)
Net Operating Budget	4,339,691	8,245,800	2,940,200	7,955,800	-	7,955,800	(3.5%)
Trans to Property Appraiser	17,121	23,800	23,800	23,800	-	23,800	0.0%
Trans to Tax Collector	41,844	52,200	52,200	49,500	-	49,500	(5.2%)
Trans to 111 Unincorp Gen Fd	183,700	209,700	209,700	207,400	-	207,400	(1.1%)
Trans to 266 Radio Rd E Debt	60,800	50,000	50,000	-	-	-	(100.0%)
Trans to 259 Forest Lakes	500,000	-	-	973,200	-	973,200	na
Reserves For Contingencies	-	20,800	-	19,300	-	19,300	(7.2%)
Reserves For Capital	-	1,183,500	-	599,500	-	599,500	(49.3%)
Reserves for Insurance	-	100,000	-	100,000	-	100,000	0.0%
Total Budget	5,143,156	9,885,800	3,275,900	9,928,500	-	9,928,500	0.4%

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Forest Lakes Roadway & Drainage MSTU (159)	1,070,674	1,245,400	356,100	643,800	-	643,800	(48.3%)
Golden Gate Beautification MSTU (153)	393,289	734,700	267,500	744,000	-	744,000	1.3%
Landscape & MSTU's Operations (111)	-	177,500	201,400	192,500	-	192,500	8.5%
Lely Golf Estates Beautification MSTU (152)	216,223	371,000	344,200	210,300	-	210,300	(43.3%)
Radio Rd East Beautification MSTU (166)	75,545	84,200	561,700	89,400	-	89,400	6.2%
Radio Road Beautification MSTU (158)	437,059	550,300	134,900	690,300	-	690,300	25.4%
Rock Road MSTU (165)	21,683	29,700	24,300	33,100	-	33,100	11.4%
Sabal Palm Road Extension MSTU&BU (151)	75,241	147,000	70,900	91,300	-	91,300	(37.9%)
Vanderbilt Beach MSTU (143)	2,049,976	4,906,000	979,200	5,261,100	-	5,261,100	7.2%
Total Net Budget	4,339,691	8,245,800	2,940,200	7,955,800	-	7,955,800	(3.5%)
Total Transfers and Reserves	803,465	1,640,000	335,700	1,972,700	-	1,972,700	20.3%
Total Budget	5,143,156	9,885,800	3,275,900	9,928,500	-	9,928,500	0.4%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

Improvement Districts and MSTU

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	1,956,893	1,952,300	1,874,100	1,987,700	-	1,987,700	1.8%
Delinquent Ad Valorem Taxes	372	-	500	-	-	-	na
Interest/Misc	73,436	23,200	30,300	10,600	-	10,600	(54.3%)
Bond Proceeds	550,000	-	-	-	-	-	na
Trans frm Property Appraiser	3,851	-	-	-	-	-	na
Trans frm Tax Collector	15,910	-	-	-	-	-	na
Net Cost MSTU General Fund	(183,700)	(32,200)	(8,300)	(14,900)	-	(14,900)	(53.7%)
Trans fm 136 G Gate Beaut Fd	26,800	27,800	27,800	27,800	-	27,800	0.0%
Trans fm 143 Vander Beaut Fd	40,000	54,000	54,000	54,000	-	54,000	0.0%
Trans fm 158 Radio Rd Beaut Fd	26,600	28,100	28,100	28,100	-	28,100	0.0%
Trans fm 151 Sable Palm Rd Ex Fd	4,500	6,500	6,500	6,500	-	6,500	0.0%
Trans fm 152 Lely Golf Beaut Fd	24,800	29,400	29,400	29,400	-	29,400	0.0%
Trans fm 159 Forest Lake Fd	29,200	36,000	36,000	36,000	-	36,000	0.0%
Trans fm 165 Rock Rd	5,300	1,400	1,400	1,400	-	1,400	0.0%
Trans fm 166 Radio Rd East MSTU	26,500	26,500	26,500	24,200	-	24,200	(8.7%)
Carry Forward	11,550,200	7,831,800	9,007,500	7,837,900	-	7,837,900	0.1%
Less 5% Required By Law	-	(99,000)	-	(100,200)	-	(100,200)	1.2%
Total Funding	14,150,662	9,885,800	11,113,800	9,928,500	-	9,928,500	0.4%

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Landscape & MSTU's Operations (111)	-	2.00	2.00	2.00	-	2.00	0.0%
Total FTE	-	2.00	2.00	2.00	-	2.00	0.0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Improvement Districts and MSTU
Landscape & MSTU's Operations (111)**

Mission Statement

To provide administrative, maintenance and project management staff support to multiple roadway beautification and drainage Municipal Services Taxing Units (MSTUs).

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
MSTU Project Management	2.00	192,500	207,400	-14,900

This program provides administrative support services for several established Municipal Service Taxing Units (MSTU) engaged in constructing and maintaining private roads, stormwater, utility and/or landscaping beautification projects. Project management and coordination services are also provided for established MSTUs with multiple projects.

Current Level of Service Budget	2.00	192,500	207,400	-14,900
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Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	-	166,700	187,700	170,200	-	170,200	2.1%
Operating Expense	-	10,800	13,700	22,300	-	22,300	106.5%
Net Operating Budget	-	177,500	201,400	192,500	-	192,500	8.5%
Total Budget	-	177,500	201,400	192,500	-	192,500	8.5%
Total FTE	-	2.00	2.00	2.00	-	2.00	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Net Cost MSTU General Fund	(183,700)	(32,200)	(8,300)	(14,900)	-	(14,900)	(53.7%)
Trans fm 136 G Gate Beaut Fd	26,800	27,800	27,800	27,800	-	27,800	0.0%
Trans fm 143 Vander Beaut Fd	40,000	54,000	54,000	54,000	-	54,000	0.0%
Trans fm 158 Radio Rd Beaut Fd	26,600	28,100	28,100	28,100	-	28,100	0.0%
Trans fm 151 Sable Palm Rd Ex Fd	4,500	6,500	6,500	6,500	-	6,500	0.0%
Trans fm 152 Lely Golf Beaut Fd	24,800	29,400	29,400	29,400	-	29,400	0.0%
Trans fm 159 Forest Lake Fd	29,200	36,000	36,000	36,000	-	36,000	0.0%
Trans fm 165 Rock Rd	5,300	1,400	1,400	1,400	-	1,400	0.0%
Trans fm 166 Radio Rd East MSTU	26,500	26,500	26,500	24,200	-	24,200	(8.7%)
Total Funding	-	177,500	201,400	192,500	-	192,500	8.5%

Notes:

This budget provides for two positions responsible for administration, maintenance coordination and project management over eight roadway beautification and drainage Municipal Services Taxing Units/Districts.

Current FY 2014:

Personal services are in line with the prior year while budgeted operating costs are up in the areas of fleet maintenance and information technology costs.

Revenues:

A fund level transfer in the amount of \$207,400 is made from the managed MSTU's and paid into the Unincorporated Area MSTU General Fund (111) to offset this department's staffing costs.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Improvement Districts and MSTU
Vanderbilt Beach MSTU (143)**

Mission Statement

The Vanderbilt Beach MSTU is created for the purpose of: (1) Providing curbing, watering facilities, plantings and maintenance of the median strips and right-of-way edges of roadways within the MSTU; (2) Providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and (3) Beautification and maintenance of other public areas with the MSTU as determined by the Advisory Committee.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Maintenance Operations & Overhead	-	100,300	100,300	-
Reserves/Transfers/Interest	-	19,400	19,400	-
Improvements General/Landscaping	-	5,247,700	5,247,700	-
Current Level of Service Budget	-	5,367,400	5,367,400	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	2,038,776	4,899,000	972,200	5,253,400	-	5,253,400	7.2%
Indirect Cost Reimburs	11,200	7,000	7,000	7,700	-	7,700	10.0%
Net Operating Budget	2,049,976	4,906,000	979,200	5,261,100	-	5,261,100	7.2%
Trans to Property Appraiser	8,513	8,600	8,600	8,600	-	8,600	0.0%
Trans to Tax Collector	18,688	23,800	23,800	24,300	-	24,300	2.1%
Trans to 111 Unincorp Gen Fd	40,000	54,000	54,000	54,000	-	54,000	0.0%
Reserves For Capital	-	17,500	-	19,400	-	19,400	10.9%
Total Budget	2,117,177	5,009,900	1,065,600	5,367,400	-	5,367,400	7.1%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	921,910	952,700	914,600	974,400	-	974,400	2.3%
Interest/Misc	34,954	15,100	15,000	5,000	-	5,000	(66.9%)
Trans frm Property Appraiser	1,915	-	-	-	-	-	na
Trans frm Tax Collector	7,107	-	-	-	-	-	na
Carry Forward	5,724,300	4,090,500	4,573,000	4,437,000	-	4,437,000	8.5%
Less 5% Required By Law	-	(48,400)	-	(49,000)	-	(49,000)	1.2%
Total Funding	6,690,186	5,009,900	5,502,600	5,367,400	-	5,367,400	7.1%

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a millage neutral position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight will be allowed to consider tax rates ranging from millage neutral to tax neutral depending upon program requirements upon advisory board recommendation. This MSTU has advisory board oversight and the advisory board has requested that the millage rate remain at the cap of .5000 per \$1,000 of taxable value pursuant to Ordinance 2001-43.

Forecast FY 2013:

Expenditures can be characterized as routine median maintenance with focus on implementing a long-term improvement plan for the Vanderbilt Beach MSTU boundaries. The focal point of this plan is the burying of power lines. Toward this effort, \$723,000 in project expenditures are anticipated prior to year ending September 30, 2013.

Public Services Division

Improvement Districts and MSTU

Vanderbilt Beach MSTU (143)

Current FY 2014:

This expenditure plan contemplates burying power lines with a budgeted contractual service appropriation totaling \$4,946,300. A reserve for capital is budgeted at \$19,400.

Revenues:

Taxable value for FY 14 is \$1,948,849,572 an increase of 2.35% over last year. The rolled back rate for this district totals 0.4897 per \$1,000 of taxable value. The FY 2014 millage rate totals 0.5000 per \$1,000 of taxable value - the ordained limit - and is expected to raise \$974,400 in property tax revenue.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Improvement Districts and MSTU
Sabal Palm Road Extension MSTU&BU (151)**

Mission Statement

The Sabal Palm Road Extension Municipal Service Taxing and Benefit Unit (MSTU&BU) was created and established initially for the purpose of providing a preliminary engineering study for the design, construction and financing of roadway improvements within the Unit. Due to the State purchase of over 70% of the land within this district efforts to obtain permits for roadway construction are suspended. Available funds are now used for roadway maintenance.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Maintenance Operations & Overhead	-	98,300	98,300	-
Current Level of Service Budget	-	98,300	98,300	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	71,941	146,500	70,400	90,700	-	90,700	(38.1%)
Indirect Cost Reimburs	3,300	500	500	600	-	600	20.0%
Net Operating Budget	75,241	147,000	70,900	91,300	-	91,300	(37.9%)
Trans frm Property Appraiser	12	400	400	400	-	400	0.0%
Trans to Tax Collector	28	100	100	100	-	100	0.0%
Trans to 111 Unincorp Gen Fd	4,500	6,500	6,500	6,500	-	6,500	0.0%
Total Budget	79,781	154,000	77,900	98,300	-	98,300	(36.2%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	918	900	800	2,200	-	2,200	144.4%
Interest/Misc	1,496	-	700	-	-	-	na
Trans frm Property Appraiser	3	-	-	-	-	-	na
Trans frm Tax Collector	13	-	-	-	-	-	na
Carry Forward	250,000	153,200	172,700	96,300	-	96,300	(37.1%)
Less 5% Required By Law	-	(100)	-	(200)	-	(200)	100.0%
Total Funding	252,430	154,000	174,200	98,300	-	98,300	(36.2%)

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a millage neutral position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight will be allowed to consider tax rates ranging from millage neutral to tax neutral depending upon program requirements upon advisory board recommendation.

Forecast FY 2013:

Forecast operating/capital expenses reflect anticipated level of roadway maintenance required during FY 13.

Current FY 2014:

There is \$70,200 budgeted for anticipated roadway maintenance which represents the majority of dollars appropriated in this MSTU. Remaining dollars are allocated toward MSTU project management and related overhead.

Revenues:

Taxable value for FY 14 is \$21,944,403 which represents a 140.1% increase over last year. The rolled back rate for this district totals .0416 per \$1,000 of taxable value. The proposed levy is neutral at .1000 per \$1,000 of taxable value in accordance with the advisory board recommendation and this levy is expected to raise \$2,200 in property tax revenue.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Improvement Districts and MSTU
Lely Golf Estates Beautification MSTU (152)**

Mission Statement

The MSTU was created for the purpose of beautifying and maintaining the median areas of boulevards and certain other public areas within the Lely Golf Estates Beautification Municipal Service Taxing Unit. The major objective is to refurbish and maintain the completed landscape and irrigation improvements.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Maintenance Operations & Overhead	-	71,200	71,200	-
Reserves/Transfers/Interest	-	100,000	100,000	-
Landscape maintenance and improvements	-	175,300	175,300	-
Current Level of Service Budget	-	346,500	346,500	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	97,736	125,700	115,800	141,000	-	141,000	12.2%
Indirect Cost Reimburs	10,600	21,400	21,400	23,500	-	23,500	9.8%
Capital Outlay	107,887	223,900	207,000	45,800	-	45,800	(79.5%)
Net Operating Budget	216,223	371,000	344,200	210,300	-	210,300	(43.3%)
Trans to Property Appraiser	1,772	2,000	2,000	2,000	-	2,000	0.0%
Trans to Tax Collector	4,698	4,800	4,800	4,800	-	4,800	0.0%
Trans to 111 Unincorp Gen Fd	24,800	29,400	29,400	29,400	-	29,400	0.0%
Reserves for Insurance	-	100,000	-	100,000	-	100,000	0.0%
Total Budget	247,493	507,200	380,400	346,500	-	346,500	(31.7%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	184,897	186,600	179,100	192,000	-	192,000	2.9%
Interest/Misc	2,910	1,000	1,600	1,000	-	1,000	0.0%
Trans frm Property Appraiser	398	-	-	-	-	-	na
Trans frm Tax Collector	1,787	-	-	-	-	-	na
Carry Forward	420,500	329,000	362,900	163,200	-	163,200	(50.4%)
Less 5% Required By Law	-	(9,400)	-	(9,700)	-	(9,700)	3.2%
Total Funding	610,491	507,200	543,600	346,500	-	346,500	(31.7%)

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a millage neutral position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight will be allowed to consider tax rates ranging from millage neutral to tax neutral depending upon program requirements upon advisory board recommendation.

Forecast FY 2013:

The majority of operating expenses cover contractual landscape maintenance and landscape supplies. Forecast capital outlay provides for ongoing improvements. The Lely MSTU's year ending cash balance while dropping slightly at year ending September 30, 2012 remains strong.

Current FY 2014:

Operating expenses include the landscape services contract which totals \$75,000. The remaining operating budget is appropriated to maintain the landscape system. Forty eight percent (48%) of this MSTU's budget is devoted to maintenance and operations. Capital expenses include \$45,800

Public Services Division

Improvement Districts and MSTU

Lely Golf Estates Beautification MSTU (152)

for general district landscape improvements. The Lely MSTU Advisory Board continues to recommend a hurricane reserve set-aside which totals \$100,000.

Revenues:

Taxable value totals \$96,010,674 - an increase of 3.57% over last year. The rolled back rate for this district totals 1.9355 per \$1,000 of taxable value. Ordinance 91-104 places a cap on the millage rate at 2.0000 per \$1,000 of taxable value. This budget is sized around the 2.0000 ordained millage cap in accordance with the advisory boards wishes which would raise \$192,000 in property tax revenue.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Improvement Districts and MSTU
Golden Gate Beautification MSTU (153)**

Mission Statement

The Golden Gate MSTU was created for the purpose of providing curbing, irrigation, plantings and maintenance of the medians and right-of-way edges of roadways within the MSTU; providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and beautification and maintenance of other public areas within the MSTU as determined by the Advisory Committee.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Maintenance Operations & Overhead	-	52,000	52,000	-
Reserves/Transfers/Interest	-	2,700	2,700	-
Median maintenance services	-	234,000	234,000	-
Median improvements	-	495,400	495,400	-
Current Level of Service Budget	-	784,100	784,100	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	227,840	279,400	260,700	276,100	-	276,100	(1.2%)
Indirect Cost Reimburs	4,200	6,800	6,800	7,500	-	7,500	10.3%
Capital Outlay	161,250	448,500	-	460,400	-	460,400	2.7%
Net Operating Budget	393,289	734,700	267,500	744,000	-	744,000	1.3%
Trans to Property Appraiser	2,332	3,500	3,500	3,500	-	3,500	0.0%
Trans to Tax Collector	4,837	6,100	6,100	6,100	-	6,100	0.0%
Trans to 111 Unincorp Gen Fd	26,800	27,800	27,800	27,800	-	27,800	0.0%
Reserves For Contingencies	-	2,700	-	2,700	-	2,700	0.0%
Total Budget	427,258	774,800	304,900	784,100	-	784,100	1.2%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	230,511	240,800	231,200	246,100	-	246,100	2.2%
Delinquent Ad Valorem Taxes	241	-	-	-	-	-	na
Interest/Misc	6,216	1,000	3,000	1,000	-	1,000	0.0%
Trans frm Property Appraiser	524	-	-	-	-	-	na
Trans frm Tax Collector	1,838	-	-	-	-	-	na
Carry Forward	808,000	545,100	620,100	549,400	-	549,400	0.8%
Less 5% Required By Law	-	(12,100)	-	(12,400)	-	(12,400)	2.5%
Total Funding	1,047,331	774,800	854,300	784,100	-	784,100	1.2%

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a millage neutral position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight will be allowed to consider tax rates ranging from millage neutral to tax neutral depending upon program requirements upon advisory board recommendation.

Forecast FY 2013:

Forecast contractual landscape maintenance totals \$185,000. Regular median landscape maintenance as well as electricity, lighting, utilities and supplies represents 87% of total forecast expenses. Year ending September 30, 2012 carryforward revenue used in the FY 13 forecast totals

Public Services Division

Improvement Districts and MSTU

Golden Gate Beautification MSTU (153)

\$620,100 - a \$187,900 decrease over the September 30, 2011 carryforward figure. This is a managed decrease with funds used for district capital improvements.

Current FY 2014:

Programmed operating expenses are typical for this MSTU and include engineering design services and professional landscape fees. Other operating expenses include customary overhead charges plus costs for fertilizer, chemicals, mulch and supplies. Capital outlay includes \$460,400 for median improvements and other capital initiatives. A small contingency reserve is budgeted.

Revenues:

Taxable value for this district totals \$536,912,682 - an increase of 4.0% over last year. The rolled back rate for this district totals 0.4583 per \$1,000 of taxable value. Ordinance 96-51 places a cap on the millage rate at .5000 per \$1,000 of taxable value. Consistent with the advisory boards recommendation, this budget is sized around the rolled back rate which will generate a slight increase in tax revenue due to new construction within the district.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Improvement Districts and MSTU
Radio Road Beautification MSTU (158)**

Mission Statement

The Radio Road MSTU was created for the purpose of providing curbing, irrigation, plantings, and maintenance of the median areas for that portion of Radio Road lying between Airport-Pulling Road (CR 31) and Santa Barbara Boulevard.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Maintenance Operations & Overhead	-	15,700	15,700	-
Reserves/Transfers/Interest	-	34,100	34,100	-
Improvements General/Landscaping	-	682,300	682,300	-
Current Level of Service Budget	-	732,100	732,100	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	124,224	152,400	127,300	149,200	-	149,200	(2.1%)
Indirect Cost Reimburs	7,200	7,600	7,600	6,300	-	6,300	(17.1%)
Capital Outlay	305,634	390,300	-	534,800	-	534,800	37.0%
Net Operating Budget	437,059	550,300	134,900	690,300	-	690,300	25.4%
Trans to Property Appraiser	2,602	2,700	2,700	2,700	-	2,700	0.0%
Trans to Tax Collector	6,055	7,700	7,700	7,700	-	7,700	0.0%
Trans to 111 Unincorp Gen Fd	26,600	28,100	28,100	28,100	-	28,100	0.0%
Reserves For Contingencies	-	3,200	-	3,300	-	3,300	3.1%
Total Budget	472,316	592,000	173,400	732,100	-	732,100	23.7%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	294,784	308,200	295,900	308,200	-	308,200	0.0%
Delinquent Ad Valorem Taxes	131	-	500	-	-	-	na
Interest/Misc	3,924	1,000	2,000	1,000	-	1,000	0.0%
Trans frm Property Appraiser	586	-	-	-	-	-	na
Trans frm Tax Collector	2,304	-	-	-	-	-	na
Carry Forward	484,000	298,300	313,400	438,400	-	438,400	47.0%
Less 5% Required By Law	-	(15,500)	-	(15,500)	-	(15,500)	0.0%
Total Funding	785,728	592,000	611,800	732,100	-	732,100	23.7%

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a millage neutral position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight will be allowed to consider tax rates ranging from millage neutral to tax neutral depending upon program requirements and advisory board recommendation.

Forecast FY 2013:

Operating expenses including contractual services, electricity, landscape supplies and sprinkling system maintenance account for 78% of total forecast expenses.

Current FY 2014:

The vast majority of appropriated operating expenses provide for routine landscape maintenance and required contractual services. Capital outlay includes \$534,800 for curb construction, irrigation improvements and other median beautification improvements within the district.

Public Services Division

**Improvement Districts and MSTU
Radio Road Beautification MSTU (158)**

Revenues:

In planning for the FY 14 budget, the advisory committee requested that their millage rate be set to maintain current ad valorem revenue. Taxable value totals \$967,719,885 which is an increase of 1.23% over last year. The rolled back rate for this district is 0.3185 per \$1,000 of taxable value. Consistent with the advisory board's wishes, the rolled back rate will be levied and this rate will generate a levy of \$308,200. Ordinance 96-84 places a cap on the millage rate at 0.5000 per \$1,000 of taxable value.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Improvement Districts and MSTU
Forest Lakes Roadway & Drainage MSTU (159)**

Mission Statement

Provide for roadway and drainage improvements along with annual maintenance within the Forest Lakes Roadway and Drainage Municipal Service Taxing Unit.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Maintenance Operations & Overhead	-	65,400	65,400	-
Reserves/Transfers/Interest	-	1,553,300	1,553,300	-
Roadway and Drainage Maintenance	-	121,100	121,100	-
Capital Improvements for Roadway and Drainage	-	500,000	500,000	-
Current Level of Service Budget	-	2,239,800	2,239,800	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	70,393	156,700	89,300	125,300	-	125,300	(20.0%)
Indirect Cost Reimburs	15,000	16,800	16,800	18,500	-	18,500	10.1%
Capital Outlay	985,282	1,071,900	250,000	500,000	-	500,000	(53.4%)
Net Operating Budget	1,070,674	1,245,400	356,100	643,800	-	643,800	(48.3%)
Trans to Property Appraiser	323	3,200	3,200	3,200	-	3,200	0.0%
Trans to Tax Collector	3,490	6,700	6,700	3,500	-	3,500	(47.8%)
Trans to 111 Unincorp Gen Fd	29,200	36,000	36,000	36,000	-	36,000	0.0%
Trans to 259 Forest Lakes	500,000	-	-	973,200	-	973,200	na
Reserves For Capital	-	1,166,000	-	580,100	-	580,100	(50.2%)
Total Budget	1,603,687	2,457,300	402,000	2,239,800	-	2,239,800	(8.9%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	145,999	149,900	143,900	151,000	-	151,000	0.7%
Interest/Misc	22,715	5,000	7,500	2,500	-	2,500	(50.0%)
Trans frm Property Appraiser	73	-	-	-	-	-	na
Trans frm Tax Collector	1,327	-	-	-	-	-	na
Carry Forward	3,778,100	2,310,200	2,344,600	2,094,000	-	2,094,000	(9.4%)
Less 5% Required By Law	-	(7,800)	-	(7,700)	-	(7,700)	(1.3%)
Total Funding	3,948,215	2,457,300	2,496,000	2,239,800	-	2,239,800	(8.9%)

Notes:

Limited General Obligation Bonds approved by district referendum in November 2006, totaling up to \$6,250,000, were sold in October 2007. Net proceeds booked to the project fund (159) after issuance costs and certain eligible project costs totaled approximately \$5,900,000. To date approximately \$5.12M has been spent or is committed toward roadway related improvements including drainage. This construction project is substantially complete and approximately \$973,200 in unspent bond proceeds will be transferred from the operating fund to the debt service fund. Construction costs for the various projects were substantially under the original engineers cost estimate due to the competitive bidding environment.

Public Services Division

**Improvement Districts and MSTU
Forest Lakes Roadway & Drainage MSTU (159)**

Forecast FY 2013:

Financed district improvements continue and the estimated year end capital expense is estimated at \$250,000.

Current FY 2014:

This expense program includes no capital dollars. A reserve totaling \$586,300 is budgeted and available for district improvements. Capital dollars have also been appropriated in the amount of \$500,000 for anticipated projects. Operating expense includes funds for contractual engineering and project oversight, MSTU overhead costs and preparation for district lighting and other improvements. A transfer to debt service fund (259) in the amount of \$973,200 - representing unspent bond proceeds - is programmed to reduce the debt service levy and establish approximately 2 times (2X) annual debt service in reserve.

Revenues:

Beginning in FY 08, two tax levies - one for operating (Fund 159) and one for debt service (Fund 259) - were established. Together the levies total 4.000 per \$1,000 of taxable value - the amount authorized within the enabling ordinance. Debt service is exempt from statutory property tax limiting calculations, thus the overall millage rate payable by property owners with the district will remain at 4.000 mills consistent with the the advisory board's recommendation. Taxable value for this district totals \$130,045,455 and represents a slight .25% increase over last year. With a debt service millage equal to 2.8390 per \$1,000 of taxable value, the operating millage is 1.1610 per \$1,000 of taxable value. This operating millage is expected to generate \$151,000 in property tax revenue.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Improvement Districts and MSTU
Rock Road MSTU (165)**

Mission Statement

Provide for and maintain roadway improvements to include drainage, sidewalks and street lighting.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Maintenance Operations & Overhead	-	4,100	4,100	-
Improvements General	-	31,600	31,600	-
Current Level of Service Budget	-	35,700	35,700	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	21,083	25,400	20,000	32,500	-	32,500	28.0%
Indirect Cost Reimburs	600	4,300	4,300	600	-	600	(86.0%)
Net Operating Budget	21,683	29,700	24,300	33,100	-	33,100	11.4%
Trans to Property Appraiser	269	400	400	400	-	400	0.0%
Trans to Tax Collector	776	800	800	800	-	800	0.0%
Trans to 111 Unincorp Gen Fd	5,300	1,400	1,400	1,400	-	1,400	0.0%
Total Budget	28,027	32,300	26,900	35,700	-	35,700	10.5%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	25,855	31,100	29,800	30,600	-	30,600	(1.6%)
Interest/Misc	62	100	-	100	-	100	0.0%
Trans frm Property Appraiser	60	-	-	-	-	-	na
Trans frm Tax Collector	291	-	-	-	-	-	na
Carry Forward	5,400	2,700	3,600	6,500	-	6,500	140.7%
Less 5% Required By Law	-	(1,600)	-	(1,500)	-	(1,500)	(6.3%)
Total Funding	31,668	32,300	33,400	35,700	-	35,700	10.5%

Notes:

The Rock Road Improvement MSTU was created pursuant to Ordinance 2006-56. Budget guidance specified that MSTU's without advisory board oversight would be limited to a millage neutral position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight will be allowed to consider tax rates ranging from millage neutral to tax neutral depending upon program requirements and advisory board recommendation.

Forecast FY 2013:

Limerock road conversion/maintenance expense coupled with roadway drainage improvements total \$20,000 of the total \$26,900 anticipated year ending expenses.

Current FY 2014:

Improvements are budgeted at \$31,300 representing 88% of planned appropriations.

Revenues:

Taxable value for this district totals \$10,204,176 - representing an increase of 1.8% over last year. The rolled back rate for this district is 2.9672 per \$1,000 of taxable value. Ordinance 2006-56 caps the millage rate at 3.0000 per \$1,000 of taxable value. This budget levies 3.0000 mills which will raise \$30,600 in property tax revenue.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Services Division

**Improvement Districts and MSTU
Radio Rd East Beautification MSTU (166)**

Mission Statement

The Radio Road East Beautification Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing median beautification, irrigation and maintenance of the medians within the Unit.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Maintenance Operations & Overhead	-	31,000	31,000	-
Reserves/Transfers/Interest	-	13,300	13,300	-
Improvements/Maintenance	-	87,800	87,800	-
Current Level of Service Budget	-	132,100	132,100	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	27,839	83,100	113,800	88,300	-	88,300	6.3%
Indirect Cost Reimburs	-	1,100	1,100	1,100	-	1,100	0.0%
Capital Outlay	47,706	-	446,800	-	-	-	na
Net Operating Budget	75,545	84,200	561,700	89,400	-	89,400	6.2%
Trans to Property Appraiser	1,300	3,000	3,000	3,000	-	3,000	0.0%
Trans to Tax Collector	3,274	2,200	2,200	2,200	-	2,200	0.0%
Trans to 111 Unincorp Gen Fd	26,500	26,500	26,500	24,200	-	24,200	(8.7%)
Trans to 266 Radio Rd E Debt	60,800	50,000	50,000	-	-	-	(100.0%)
Reserves For Contingencies	-	14,900	-	13,300	-	13,300	(10.7%)
Total Budget	167,419	180,800	643,400	132,100	-	132,100	(26.9%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	152,019	82,100	78,800	83,200	-	83,200	1.3%
Interest/Misc	1,159	-	500	-	-	-	na
Bond Proceeds	550,000	-	-	-	-	-	na
Trans frm Property Appraiser	292	-	-	-	-	-	na
Trans frm Tax Collector	1,243	-	-	-	-	-	na
Carry Forward	79,900	102,800	617,200	53,100	-	53,100	(48.3%)
Less 5% Required By Law	-	(4,100)	-	(4,200)	-	(4,200)	2.4%
Total Funding	784,613	180,800	696,500	132,100	-	132,100	(26.9%)

Notes:

This MSTU was created pursuant to Board action under Ordinance 2009-44 on July 28, 2009. This ordinance provides that the maximum millage rate to be levied shall not exceed .5000 per \$1,000 of taxable value.

On January 31, 2012, a bond referendum election was held and the issuance of up to \$649,000 of limited general obligation bonds payable from ad valorem taxes levied on all taxable property within the MSTU, not to exceed .5 mills, was approved by a majority of the qualified electors within the MSTU. The proceeds will be used to construct landscape and irrigation improvements within the district. The financing will mature on 4/20/2022.

Execution of the bond documents occurred on May 31, 2012 with loan proceeds required to fund the project sized at \$550,000. For FY 12, a budget amendment was processed establishing the capital improvement portion of the project budget, \$525,000, creating the Debt Service Fund (266) and transferring monies from MSTU operating Fund (166) to cover loan issuance costs, interim principal and establish sufficient year ending Debt Service Fund balance for cash flow purposes. Beginning in FY 13 a separate levy was extended for payment of debt in Fund (266).

Public Services Division

**Improvement Districts and MSTU
Radio Rd East Beautification MSTU (166)**

Forecast FY 2013:

The MSTU's construction project will be completed by the end of FY13 with a total cost of approximately \$531,358.88. Project related consulting services will also be closed out by the end of FY13 with a total of \$24,300 expended.

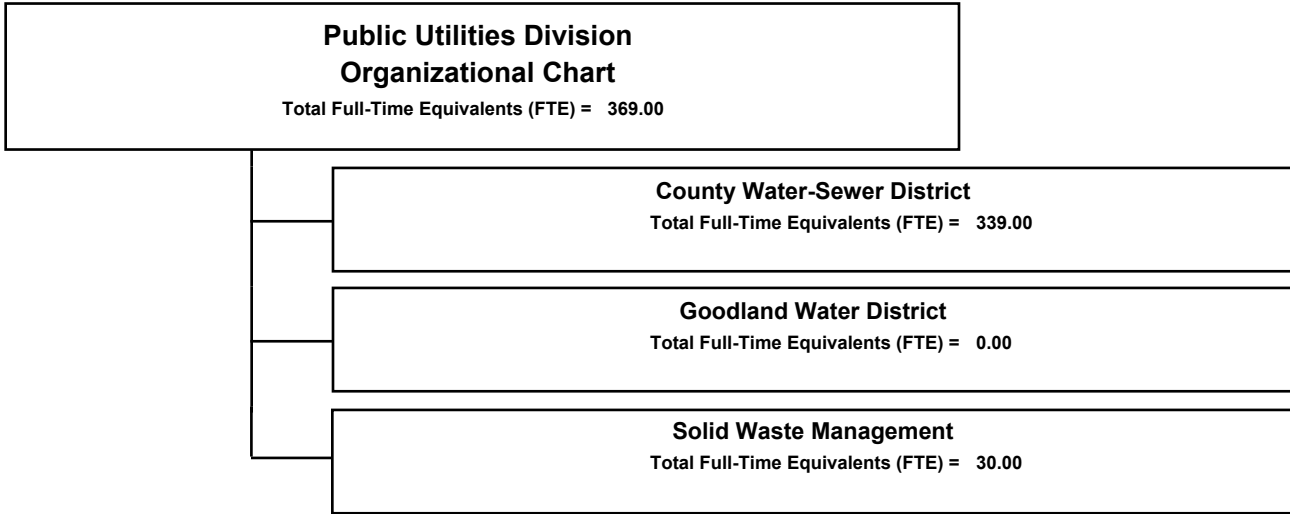
Current FY 2014:

Maintenance of the installed landscaping project is scheduled to begin on or about May 1, 2013 coinciding with project completion. Appropriations for FY 14 are primarily maintenance. A small contingency reserve is established together with customary transfers to the Unincorporated Area General Fund (111) recognizing staff support and the constitutional officers.

Revenues:

Taxable value is \$360,794,734 which represents a 6.3% increase over last year. With the split millage for debt and operations the operating levy will total .2306 per \$1,000 of taxable value. The rolled back rate is .2306 per \$1,000 of taxable value. The debt levy totals .2193 per \$1,000 of taxable value. Together the debt and operating levies total .4499 per \$1,000 of taxable value.

Public Utilities Division



Public Utilities Division

George Yilmaz, Administrator

The mission of the Public Utilities Division (“Division”) is to deliver best value, high quality, and sustainable services that meet customers’ expectations in an operationally excellent environment. This Division is responsible for the following Departments: Administration, Financial Operations, Planning & Project Management, Wastewater, Water, and Solid and Hazardous Waste Management.

The Division is comprised entirely of enterprise funds, which include the Collier County Water-Sewer District (established by the Special Act of the Florida Legislature) and Solid and Hazardous Waste Management. The Division receives no tax revenues or other support from the county’s general fund. Customer charges (user rates and tipping fees) for services received – water, wastewater, irrigation quality water, and solid and hazardous waste collection and disposal – provide the financial resources required to pay for operational and maintenance expenses, renewal and replacement of existing infrastructure and facilities, and to sustain compliance with stringent environmental protection and public health standards. The rates must also be sufficient to provide compliance with bond covenants associated with outstanding debt.

Service levels for the essential life sustaining services of potable water, wastewater treatment, irrigation quality water, and solid and hazardous waste management are set through a combination of consumer demand and regulatory compliance. Customers pay a monthly fee and/or annual assessment that they expect will provide them services that include

- an ample supply of high quality drinking water whenever they turn on a tap;
- continuous wastewater service - without affecting the environment;
- efficiently recycled water for irrigating lawns and landscape areas;
- trash (including bulky items), recyclables, and yard waste that disappear from their curbside on a regular and reliable schedule;
- a responsibly managed, “invisible” landfill with no odors;
- timely, accurate utility bills, and customer service representatives who can quickly and fairly resolve issues; and
- environmental stewardship that conserves and protects the potable water supply for future generations, prevents sewage and other pollutants from fouling the environment and removes hazardous materials from the waste stream to protect the public health, safety, and welfare.

The Division provides these basic, indispensable life sustaining services on demand 24 hours a day, 365 days a year, including holidays.

In addition to meeting consumer demand, the Division must be in compliance at all times with the collective mandates of various federal, state, and local regulations (e.g., Clean Water Act, Safe Drinking Water Act, Water Management District water use restrictions, etc.), and with statutory requirements for fully funding targeted reserves for cash, operating expenses, revenue, and debt service.

To meet the requirements of providing both demand and compliance driven essential services, the Division must maintain an appropriate level of both physical and financial resources. The Division prioritizes resource requirements through a unified focus on cost containment and revenue centric decision making that includes monthly monitoring of revenue, cash, and operating expenses. Resource requirements are then vetted and justified through multiple public review processes, including the county’s Annual Update and Inventory Report; Water, Wastewater, and Irrigation Quality Water Master Plans; updated rate studies; the Development Services Advisory Committee; and the Board of County Commissioners’ 10-year Strategic Plan and budget workshops.

Reserves are appropriately funded given the operation’s cash position, expenditure pattern, borrowing covenants, and rating agency requirements. This management of reserves enables the Division to maintain a strong investment credit rating with the rating agencies. It also enables the Division to avoid the negative impact of rate spikes by avoiding large rate increases in any given year. In the preparation of the FY14 budget, the Division once again targeted reserves and debt service to remain in compliance with the rating agencies ever more stringent requirements. The topic of reserves and debt service is discussed further in this document.

The Water-Sewer District and Solid Waste Funds are assessed a revenue based and industry standard Payment in Lieu of Property Taxes (PILT) transfer to the General Fund of approximately \$5.3 million. Indirect and direct charges for services provided by external support organizations (e.g., County Attorney’s Office, Purchasing, Fleet, Information Technology), and other general local government services approximate \$4.9 million. Together, the Division’s transfers for General Fund services total \$10.2 million.

Ongoing increases in the cost of supplies and materials, primarily impacted in 2014 by the “Reduction of Lead in Drinking Water Act,” continue to apply upward pressure on the cost of doing business. Overall, electricity, chemicals, and fuel combined make up

Public Utilities Division

approximately 33 percent of the Water-Sewer District's Operating Expenses. Likewise, insurance, PILT, and direct and indirect charges combine to represent approximately 29 percent of the District's Operating Expenses. Due to the cyclical nature of these costs, user fees are set to respond to these cost increases.

Appropriate resourcing of the Division's mission will ensure services are delivered at a level that is expected and demanded by the ratepayers, and in compliance with regulatory standards and permit requirements. This budget reflects the Board's approval in February 2011 of the assessment of water and sewer rates. As part of the 2011 Rate Study, the Board accepted staff's recommendation to adopt no water and sewer rate adjustments in FY12, FY13 and FY14. Periodic rate assessments preclude the negative impact of rate spikes on the customer by avoiding large rate increases in any given year. Rate studies are in process and will be aligned with the current master plan and will identify any potential rate changes to begin in FY15.

In April 2013, a Divisional reorganization was implemented to optimize resources across the organization. Three management level positions were eliminated and those staff members filled existing critical vacancies across the Water, Wastewater, and Planning and Project Management operating departments. Management of inventory was centralized under the Financial Operations Support department in preparation for the asset management project that includes inventory management and technical support services for the division was consolidated under one Director. A Northeast Service Area Director was appointed to oversee the very important integration of the Orange Tree Utility into the Collier County Water-Sewer District.

Administration

The Administration Department provides management, policy oversight, administrative, process improvement, and public information support to the operations and capital improvement programs of the Division. The Administration Department works in concert with the County Manager's Office and other Divisions in support of the County's strategic goals as they relate to revising the Growth Management Plan and Land Development Code to improve the County's ability to manage and control the rate and quality of future development. The Department will also manage the integration of the northeast facilities for the CCWSD. The Department has 4.0 budgeted Full Time Equivalents (FTEs) for FY14. The net operating budget is \$0.7 million. The Department is funded by reimbursements from other Division departments that are funded by water, wastewater, irrigation quality water, and solid and hazardous waste user fees.

Financial Operations

The Financial Operations Department provides sound fiscal assessment and guidance to the Division's operations and capital expenditure programs, pursuant to the development of rate studies, administration of vendor payments, and the payment of various general costs associated with the efficient, reliable, and compliant operations of the Division's enterprise entities. Responsibilities include cash planning and management, financial audit and controls, and the administration of external financing for the Division. Working with the County Finance Committee, the Department operates in support of the County's strategic goal of improving financial planning, management, and reporting processes. As such, the Department is responsible to ensure that external financing is available to support Division wide funding needs. Additionally, the Department provides billing, collection, cashing, accounting, customer service, and Division related ordinance education and compliance for approximately 60,000 water and wastewater accounts, and approximately 113,500 solid waste residential curbside accounts. The Department has a staff of 48.0 budgeted FTEs for FY14. The net operating budget is \$13.2 million. The Department is funded by reimbursements from other Division departments that are funded by water, wastewater, irrigation quality water, and solid waste user fees.

Planning & Project Management

The Planning & Project Management Department is responsible for the proactive and efficient planning and project management of the Collier County Water-Sewer District's capital improvement program, and for supporting the County's strategic goal of developing reliable public infrastructure and asset management processes. The Department has a staff of 21.0 budgeted FTEs for FY14. The net operating budget is \$2.5 million. The Department is funded by reimbursements from other Division departments that are funded by water, wastewater, and irrigation quality water user fees.

Wastewater Department

The Wastewater Department provides effective management, operation, and maintenance of the Collier County wastewater system to ensure all facilities operate in regulatory compliance, efficiently meet service level demands, provide a safe work environment, and provide a level of service that meets the demands of approximately 58,000 accounts. The Department currently operates two water reclamation facilities with a combined ability to treat approximately 40.1 million gallons of wastewater per day. The Department produces over 5 billion gallons of irrigation quality water per year that is returned to the community for beneficial reuse. The Department has a staff of 142.0 budgeted FTEs for FY14. The net operating budget is \$24.4 million. The Department

Public Utilities Division

does not receive tax revenue or other support from the General Fund; it is funded through user fees, impact fees, reclaimed water user fees, and miscellaneous fees for service.

Water Department

The Water Department provides potable (drinking) water services to approximately 56,000 accounts within the Collier County Water-Sewer District. The Department currently operates two regulatory compliant water treatment facilities with a combined constructed capacity to treat and deliver 52 million gallons of potable water per day to efficiently meet service level demands. The Department has a staff of 124.0 budgeted FTEs for FY14. The net operating budget is \$25.2 million. The Department does not receive tax revenue or other support from the General Fund; it is funded through user rates, impact fees, meter and backflow device installation charges, and miscellaneous fees for service.

Solid and Hazardous Waste Management

The Solid and Hazardous Waste Management Department is responsible for the efficient and economical balance of public and private services to meet federal, state, and local requirements for solid waste management and disposal. The Department ensures responsibility for public health, safety, and preservation of natural resources by utilizing a customer-oriented, environmentally sound, and cost-effective operational approach that provides best-value services for approximately 113,500 residential accounts and 4,500 commercial accounts. This includes the proper collection and disposal of municipal solid and hazardous wastes, waste reduction, residential and non-residential recycling programs, and landfill operations. In addition, the Department is responsible for the implementation of the county's debris recovery mission in the event of a major disaster, and the administration of the Board-approved Integrated Solid Waste Management Strategy. The Department currently operates four recycling/hazardous waste drop-off centers (a fifth center in Northeast Collier County is scheduled to open at the end of FY14) and two scale houses; administers solid and household hazardous waste collections and disposal contracts; and manages and maintains funds for the county's landfill closures. The Department will fund 30.0 FTEs in FY14. In connection with the Landfill Operating Agreement and the Collections Franchise Agreement, Waste Management of Florida Inc., employs approximately 155 individuals. The Department's net operating budget is \$31.9 million, which is funded through landfill tipping fees, residential collection fees, recycling drop-off center fees, and state grants.

Reserves

Reserves for the enterprise funds, especially for the Public Utilities Division, must be reviewed in their entirety as a family of funds between the operating funds (408, 470, 471 and 473), debt service fund (410), repair and replacement capital funds (412, 414 and 474) and growth-related capital funds (411 and 413). The linkage between these funds enables the Division to seek and obtain the best value funding for projects, as well as facilitating the Board guidance of a revenue centric approach to optimize operating and capital needs. This approach enables the Division to defer projects when needed based on measured risk, and to reduce that risk by executing projects when appropriate. State statutes allow up to a 10 percent contingency reserve based upon fund total, and up to 20 percent for cash flow purposes.

Debt Service

At the beginning of 2014, the Water-Sewer District outstanding principal debt will approximate \$222 million. Annual debt service incurred for water and wastewater repair and replacement capital projects comprise approximately \$9.4 million. In addition, there is approximately \$11.1 million in annual debt service incurred in the impact fee fund for debt related to growth projects. The water-sewer district is positioned to meet the demands of growth based on prudent reserve levels and the ability to borrow if necessary. This is monitored by continuous cash flow analysis on a short, intermediate, and long term basis. In addition, capital projects, as outlined in the Board approved Master Plans and the Annual Update Inventory Report, are prioritized on a quarterly basis. This combination of analytical business practices is designed to mitigate spikes in the user rate setting process.

The lack of trust in the underlying securities and failures of financial institutions, including insurance companies, prompted the credit rating agencies to tighten their requirements to earn and maintain a strong credit rating. The Collier County Water-Sewer District maintains strong debt ratios which is one of the key ratios rating agencies review. The District maintained its underlying long term bond rating of AA+ with Fitch, and Aa2 with Moody's. In June, 2013, during the course of routine surveillance, Fitch Ratings affirmed the rating on the Collier County Water-Sewer District's bonds, and revised the outlook from stable to positive. Key ratings drivers included an excellent financial profile, competitive user charges, and sustainable capacity.

Public Utilities Division

For more information on programs within the Public Utilities Division, please contact:

- 252 2540 Administration
- 252 2351 Financial Operations
- 252 8836 Planning & Project Management
- 252 5681 Wastewater Department
- 252 6245 Water Department
- 252 2508 Solid and Hazardous Waste Management

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Utilities Division

Division Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	25,311,359	27,471,300	26,565,500	28,171,300	-	28,171,300	2.5%
Operating Expense	52,078,523	58,051,600	57,714,800	60,125,100	-	60,125,100	3.6%
Indirect Cost Reimburs	1,927,000	2,018,700	2,015,600	2,817,400	-	2,817,400	39.6%
Payment In Lieu of Taxes	3,890,600	5,071,200	5,071,200	5,331,900	-	5,331,900	5.1%
Capital Outlay	957,718	1,348,900	1,712,500	1,585,400	-	1,585,400	17.5%
Total Net Budget	84,165,200	93,961,700	93,079,600	98,031,100	-	98,031,100	4.3 %
Trans to Property Appraiser	283,122	289,200	289,200	291,600	-	291,600	0.8%
Trans to Tax Collector	102,997	112,700	112,700	112,800	-	112,800	0.1%
Trans to 001 General Fund	366,200	367,100	367,100	-	-	-	(100.0%)
Trans to 408 Water/Sewer Fd	1,400,300	1,406,600	1,609,300	1,614,100	-	1,614,100	14.8%
Trans to 410 W/S Debt Serv Fd	7,146,400	8,626,300	9,600,300	9,323,000	-	9,323,000	8.1%
Trans to 412 W User Fee Cap Fd	24,984,900	9,654,600	9,654,600	12,660,200	-	12,660,200	31.1%
Trans to 414 S User Fee Cap Fd	19,268,900	32,361,600	32,361,600	23,296,400	-	23,296,400	(28.0%)
Trans to 470 Solid Waste Fd	159,600	135,000	135,000	329,100	-	329,100	143.8%
Trans to 474 Solid Waste Cap Fd	3,898,700	5,308,800	5,308,800	3,840,200	-	3,840,200	(27.7%)
Reserves For Contingencies	-	5,868,600	-	5,473,600	-	5,473,600	(6.7%)
Reserves For Capital	-	3,016,100	-	3,015,500	-	3,015,500	0.0%
Reserves For Cash Flow	-	15,895,500	-	17,368,000	-	17,368,000	9.3%
Reserve for Attrition	-	(434,600)	-	(452,500)	-	(452,500)	4.1%
Total Budget	141,776,319	176,569,200	152,518,200	174,903,100	-	174,903,100	(0.9%)

Appropriations by Department	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
County Water-Sewer District	55,810,587	63,257,800	62,213,500	66,102,600	-	66,102,600	4.5%
Goodland Water District	410,505	492,900	53,400	-	-	-	(100.0%)
Solid Waste Management	27,944,108	30,211,000	30,812,700	31,928,500	-	31,928,500	5.7%
Total Net Budget	84,165,200	93,961,700	93,079,600	98,031,100	-	98,031,100	4.3%
County Water-Sewer District	51,694,800	63,777,500	51,908,400	60,601,100	-	60,601,100	(5.0%)
Goodland Water District	19,700	29,300	218,000	-	-	-	(100.0%)
Solid Waste Management	5,896,619	18,800,700	7,312,200	16,270,900	-	16,270,900	(13.5%)
Total Transfers and Reserves	57,611,119	82,607,500	59,438,600	76,872,000	-	76,872,000	(6.9%)
Total Budget	141,776,319	176,569,200	152,518,200	174,903,100	-	174,903,100	(0.9%)

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Utilities Division

Division Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	(176)	-	-	-	-	-	na
Franchise Fees	1,166,119	1,134,800	1,190,700	1,193,300	-	1,193,300	5.2%
Intergovernmental Revenues	18,400	81,000	296,500	85,000	-	85,000	4.9%
Charges For Services	12,646,844	12,141,400	11,599,400	11,362,700	-	11,362,700	(6.4%)
Water Revenue	45,694,412	44,914,200	45,228,000	45,422,000	-	45,422,000	1.1%
Sewer Revenue	52,736,108	51,650,000	52,700,000	52,940,000	-	52,940,000	2.5%
Effluent Revenue	2,852,243	2,988,800	2,988,800	3,000,000	-	3,000,000	0.4%
Mandatory Collection Fees	18,575,726	19,028,100	18,767,700	18,867,400	-	18,867,400	(0.8%)
Fines & Forfeitures	9,735	5,000	5,000	5,000	-	5,000	0.0%
Miscellaneous Revenues	876,765	526,700	763,100	643,500	-	643,500	22.2%
Interest/Misc	418,294	405,900	351,300	346,300	-	346,300	(14.7%)
Reimb From Other Depts	5,025,663	4,953,500	5,027,100	5,143,700	-	5,143,700	3.8%
Net Cost Co Water/Sewer Op	(35,773,311)	-	(26,727,400)	-	-	-	na
Trans fm 109 Pel Bay MSTBU	13,400	13,400	13,400	15,900	-	15,900	18.7%
Trans fm 114 Pollutn Ctrl Fd	54,500	-	-	-	-	-	na
Trans fm 390 Gen Gov Fac Cap Fd	-	630,000	-	630,000	-	630,000	0.0%
Trans fm 408 Water / Sewer Fd	-	-	-	43,400	-	43,400	na
Trans fm 409 W/S Assessmt Fd	21,600	10,300	10,300	26,200	-	26,200	154.4%
Trans fm 416/417 W/S Grants	-	-	-	700	-	700	na
Trans fm 441 Goodland Water	18,600	14,100	216,800	-	-	-	(100.0%)
Trans fm 470 Solid Waste Fd	217,600	199,500	199,500	271,200	-	271,200	35.9%
Trans fm 473 Mand Collct Fd	1,323,700	1,328,000	1,328,000	1,628,600	-	1,628,600	22.6%
Trans fm 474 Solid Waste Cap	-	-	152,500	-	-	-	na
Carry Forward	52,133,200	43,437,200	51,908,700	40,228,600	-	40,228,600	(7.4%)
Less 5% Required By Law	-	(6,892,700)	-	(6,950,400)	-	(6,950,400)	0.8%
Total Funding	158,029,422	176,569,200	166,019,400	174,903,100	-	174,903,100	(0.9%)

Division Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
County Water-Sewer District	343.40	341.40	339.00	339.00	-	339.00	(0.7%)
Solid Waste Management	26.60	30.60	30.00	30.00	-	30.00	(2.0%)
Total FTE	370.00	372.00	369.00	369.00	-	369.00	(0.8%)

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Utilities Division

County Water-Sewer District

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	23,570,420	25,260,200	24,448,400	25,897,300	-	25,897,300	2.5%
Operating Expense	25,854,892	29,998,500	29,730,500	31,268,300	-	31,268,300	4.2%
Indirect Cost Reimburs	1,728,700	1,861,600	1,861,600	2,430,400	-	2,430,400	30.6%
Payment In Lieu of Taxes	3,786,500	4,958,200	4,958,200	5,121,300	-	5,121,300	3.3%
Capital Outlay	870,075	1,179,300	1,214,800	1,385,300	-	1,385,300	17.5%
Net Operating Budget	55,810,587	63,257,800	62,213,500	66,102,600	-	66,102,600	4.5%
Trans to 001 General Fund	294,600	291,900	291,900	-	-	-	(100.0%)
Trans to 410 W/S Debt Serv Fd	7,146,400	8,626,300	9,600,300	9,323,000	-	9,323,000	8.1%
Trans to 412 W User Fee Cap Fd	24,984,900	9,654,600	9,654,600	12,660,200	-	12,660,200	31.1%
Trans to 414 S User Fee Cap Fd	19,268,900	32,361,600	32,361,600	23,296,400	-	23,296,400	(28.0%)
Trans to 470 Solid Waste Fd	-	-	-	43,400	-	43,400	na
Reserves For Contingencies	-	3,095,800	-	3,305,200	-	3,305,200	6.8%
Reserves For Cash Flow	-	10,155,500	-	12,389,000	-	12,389,000	22.0%
Reserve for Attrition	-	(408,200)	-	(416,100)	-	(416,100)	1.9%
Total Budget	107,505,387	127,035,300	114,121,900	126,703,700	-	126,703,700	(0.3%)

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Public Utilities Administration (408)	368,146	453,400	458,000	686,600	-	686,600	51.4%
Public Utilities Financial Operations (408)	11,206,734	12,262,800	12,035,700	13,245,900	-	13,245,900	8.0%
Public Utilities Operations Center (408)	110,307	116,700	113,500	115,600	-	115,600	(0.9%)
Public Utilities Planning & Project Management (408)	1,916,210	2,239,900	2,126,200	2,462,700	-	2,462,700	9.9%
Wastewater Department (408)	21,433,898	23,967,500	23,656,900	24,406,600	-	24,406,600	1.8%
Water Department (408)	20,775,292	24,217,500	23,823,200	25,185,200	-	25,185,200	4.0%
Total Net Budget	55,810,587	63,257,800	62,213,500	66,102,600	-	66,102,600	4.5%
Total Transfers and Reserves	51,694,800	63,777,500	51,908,400	60,601,100	-	60,601,100	(5.0%)
Total Budget	107,505,387	127,035,300	114,121,900	126,703,700	-	126,703,700	(0.3%)

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	3,314,083	2,701,500	1,836,900	1,361,100	-	1,361,100	(49.6%)
Water Revenue	45,337,118	44,524,500	45,172,000	45,422,000	-	45,422,000	2.0%
Sewer Revenue	52,736,108	51,650,000	52,700,000	52,940,000	-	52,940,000	2.5%
Effluent Revenue	2,852,243	2,988,800	2,988,800	3,000,000	-	3,000,000	0.4%
Fines & Forfeitures	9,735	5,000	5,000	5,000	-	5,000	0.0%
Miscellaneous Revenues	711,614	471,700	609,000	490,100	-	490,100	3.9%
Interest/Misc	288,497	295,200	275,900	275,900	-	275,900	(6.5%)
Reimb From Other Depts	111,600	-	-	-	-	-	na
Net Cost Co Water/Sewer Op	(35,773,311)	-	(26,727,400)	-	-	-	na
Trans fm 109 Pel Bay MSTBU	13,400	13,400	13,400	15,900	-	15,900	18.7%
Trans fm 114 Pollutn Ctrl Fd	54,500	-	-	-	-	-	na
Trans fm 409 W/S Assessmt Fd	21,600	10,300	10,300	26,200	-	26,200	154.4%
Trans fm 416/417 W/S Grants	-	-	-	700	-	700	na
Trans fm 441 Goodland Water	18,600	14,100	216,800	-	-	-	(100.0%)
Trans fm 470 Solid Waste Fd	217,600	199,500	199,500	271,200	-	271,200	35.9%
Trans fm 473 Mand Collect Fd	1,164,100	1,193,000	1,193,000	1,342,900	-	1,342,900	12.6%
Carry Forward	36,427,900	28,108,400	35,628,700	26,727,400	-	26,727,400	(4.9%)
Less 5% Required By Law	-	(5,140,100)	-	(5,174,700)	-	(5,174,700)	0.7%
Total Funding	107,505,387	127,035,300	114,121,900	126,703,700	-	126,703,700	(0.3%)

**Collier County Government
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Public Utilities Division

County Water-Sewer District

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Public Utilities Administration (408)	3.00	3.00	4.00	4.00	-	4.00	33.3%
Public Utilities Financial Operations (408)	50.00	48.00	48.00	48.00	-	48.00	0.0%
Public Utilities Planning & Project Management (408)	20.40	20.40	21.00	21.00	-	21.00	2.9%
Wastewater Department (408)	144.00	144.00	142.00	142.00	-	142.00	(1.4%)
Water Department (408)	126.00	126.00	124.00	124.00	-	124.00	(1.6%)
Total FTE	343.40	341.40	339.00	339.00	-	339.00	(0.7%)

**Collier County Government
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Public Utilities Division

**County Water-Sewer District
Public Utilities Administration (408)**

Mission Statement

The mission of the Public Utilities Division (Division) is to deliver best value, high quality, and sustainable services that meet customers' expectations in an operationally excellent environment. Public Utilities Administration provides policy oversight and operational support to the operations and capital improvement programs of the Division, including Planning & Project Management; Wastewater Department; Water Department; Solid and Hazardous Waste Management Department; and Financial Operations, including Utility Billing and Customer Service. Public Utilities Administration facilitates efforts to operate in regulatory compliance, efficiently meet demand levels, build and empower the workforce, and provide services that meet customers' expectations.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Divisional Administration	4.00	686,600	-	686,600
Provides executive level management, administrative and policy oversight, and process improvement to the departments and employees within the Public Utilities Division, including division reception and customer support. Also responsible for the integration of the northeast facilities for the CCWSD, expansion and continued maintenance of all strategic/business planning for the Public Utilities Division, inter-local and developer agreements, and Growth Management Plan compliance.				
Current Level of Service Budget	4.00	686,600	-	686,600

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	307,159	337,100	305,400	538,300	-	538,300	59.7%
Operating Expense	60,988	114,800	116,100	136,800	-	136,800	19.2%
Capital Outlay	-	1,500	36,500	11,500	-	11,500	666.7%
Net Operating Budget	368,146	453,400	458,000	686,600	-	686,600	51.4%
Total Budget	368,146	453,400	458,000	686,600	-	686,600	51.4%
Total FTE	3.00	3.00	4.00	4.00	-	4.00	33.3%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	80,115	-	-	-	-	-	na
Net Cost Co Water/Sewer Op	288,031	453,400	458,000	686,600	-	686,600	51.4%
Total Funding	368,146	453,400	458,000	686,600	-	686,600	51.4%

Forecast FY 2013:

While forecast FTE for this section total four (4), an increase of one (1) due to Division reorganization, overall personal services expenses are still below budget due to position vacancies during the Fiscal Year. The additional FTE was transferred from the water department to coordinate the Northwest Facility integration. Capital Expenses increased due to the need to replace the vehicle assigned to the cost center.

Current FY 2014:

Personal services increase is due primarily to the BCC approved salary adjustment and reorganization within the Division, which increased the FTE by one (1). Personal services account for 78% of the net operating budget while operating expenses account for 20%, almost half of which (10%) is for security services. The remaining 2% is for Capital replacement of computers and radios.

Capital Outlay

- \$ 5,500 – 2 Radios – Replacement
- \$ 6,000 – 2 Laptops - Replacement
- \$11,500 - Total Capital Outlay

Public Utilities Division

**County Water-Sewer District
Public Utilities Financial Operations (408)**

Mission Statement

The Financial Operations Department provides sound financial analysis, assessment, and guidance to the Public Utilities Division's operations and capital expenditure programs pursuant to the development of impact and user fee studies, administration of vendor payments, and the payment of various general costs associated with the efficient, reliable and compliant operations of the Collier County Water Sewer District and Solid and Hazardous Waste Management Department. Responsibilities also include financial audit and controls, cash planning and management, and the administration of external financing for the Division. This Department works with the county's Finance Committee in support of the county's strategic goal of improving financial planning, management, and reporting processes. As such, it is responsible to ensure that optimal internal/external financing is available, at best value, and in a timely manner, to support division-wide funding needs. Additionally, the Department provides billing, collection, cashing, accounting, customer service, and utility ordinance education and compliance for approximately 60,000 water / wastewater accounts, and approximately 113,500 solid waste accounts. The Department is funded by reimbursements from other Public Utilities departments, which are generated primarily by water, wastewater, irrigation quality water, and solid waste user fees.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration	4.75	658,668	-	658,668
<p>This program provides for management and oversight of Public Utilities financial operations, including utility billing, payable functions, capital and debt expenditures, utility user and impact fees revenue, and associated rates. Responsibilities include cash planning and management, identifying and securing optimal funding sources, and the administration of external financing for the Division including compliance with bond covenants, and DEP agreements, and development of the financial feasibility portion of the AUIR. Other functions include general business management, State Revolving Fund (SRF) loan management, financial controls and audits, inventory and asset management, financial and technical support of special projects, development of interagency agreements, ordinance development / interpretation, contract administration, analysis of indirect service charges and payment in lieu of taxes, financial and management reporting, and budget development.</p>				
Fiscal Support	4.25	288,832	-	288,832
<p>This program provides for Water, Wastewater, Solid Waste, Administration, Operations Support, and capital projects payables functions, including requisition review, purchase order tracking, invoice audit, payment approval, purchase card transactions, travel packages, and coordination between departments, Purchasing, Clerk's Finance, and vendors for resolution of payment issues, as well as performing reporting functions to ensure payables are processed accurately, efficiently, and in compliance with the Prompt Payment Act. It also enforces consistency of practice and process control across the departments, provides fiscal guidance, data, and analysis, and supports all division departments with financial reporting and budget development.</p>				
Contractual and Legal Review	-	219,200	-	219,200
<p>This program provides for the contribution of data to impact and user fee studies, ordinance review and revision, review of inter-local agreements, financial support for Municipal Service Benefit Unit requests, coordination with the Office of Budget and Management Impact Fee group on issues as they arise, including division wide audit, and coordination with internal departments, other divisions, legal counsel, and customers to resolve internal and external issues.</p>				
Indirect Cost Reimbursement	-	2,430,400	-	2,430,400
Payment in Lieu of Taxes	-	5,121,300	-	5,121,300

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Public Utilities Division

**County Water-Sewer District
Public Utilities Financial Operations (408)**

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Utility Billing & Customer Service - Dept Administration	2.00	667,800	-	667,800
Management, control, and performance oversight of client billing, revenue collection, and customer service functions for Water, Wastewater, and Solid Waste Utilities. Core functions include cash collection activities, customer service for the Water/Sewer District and solid waste utilities, customer accounts receivable management, monthly billing, PUD ordinance education and compliance, roll administration for "Municipal Service Benefit Unit" special assessments levied by the County, administration of the solid waste mandatory trash collection contracts, and the County's estoppels program.				
Utility Billing & Customer Service – Client Billing	7.00	1,086,200	502,300	583,900
Responsible for the billing of all water, wastewater, and irrigation quality services to utility customers. Core functions include monthly service billings, which may include impact fee financing, special assessment financing, pay plan management, backflow device installation charges, FOG (fats, oil and grease); customer account maintenance, accounts receivable management, debit and/or credit adjustments, penalties, and miscellaneous charges; establish new accounts; provide final bills that are the result of property sales or transfer of ownership; and provide daily lock lists for delinquent accounts.				
Utility Billing & Customer Service – Customer Service	11.00	703,200	-	703,200
Provide customer service that meets expectations to all Public Utility enterprise customers so that 'one call gets it all'. Core customers served include residential and commercial trash collection, water, wastewater, and irrigation quality water customers. Core functions include research and response to customer inquiries; initiation of action on new service requests; initiation of action for final reads on pending property sales and transfers. Call center technology is used to provide responses to approximately 17,000 monthly calls.				
Utility Billing & Customer Service – Ord Education & Compliance	8.00	741,300	5,000	736,300
Provide education and compliance activities for all public utility enterprise ordinances through the recognition and containment of situations when direct threats to public health and safety are involved. Core functions include public education about water-sewer and solid waste ordinances; irrigation regulations with emphasis on South Florida Water Management District's water shortage restrictions; on-site response to residential and commercial customer inquiries and complaints of solid waste collection issues; investigation and resolution of ordinance and utilities standards violations; issuance of Notice of Violations and/or citations for repeat offenders; testifying before the county's Special Master; monitoring the contractor's execution of the solid waste collection services in accordance with the Franchise Agreements; inspection of solid waste franchise hauler vehicles; issuance of exemption certificates and inspection of vehicles transporting trash on county roadways; review of site development plans to ensure adequate solid waste collection facilities are included in the design; and unit count sweeps to determine the correct number of units per parcel for the solid waste special assessment rolls. These activities encompass the unincorporated area of Collier County, Marco Island and Everglades City.				

**Collier County Government
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Public Utilities Division

**County Water-Sewer District
Public Utilities Financial Operations (408)**

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Billing & Customer Service - Departmental Accounting	11.00	1,323,700	-	1,323,700
<p>Receipting, recording and safeguarding of all customer cash collections for the public utilities enterprise services. Core functions include roll administration for "Municipal Service Benefit Unit" special assessments levied by the County; cashiering and daily balancing; lock box processing; bank draft processing; credit card processing; bank deposits; landfill scale house billing and landfill receivable management; and, miscellaneous billing and receivable management for utility property damaged by private companies and individuals.</p>				
Billing & Customer Service - Estoppel Letters	-	5,300	25,000	-19,700
<p>Receive, process and return of all estoppel letter requests. Core function is to provide attorneys, title companies, real estate agents, and title closing agents information on County held liens on real property in the County. This information is used for real estate transactions.</p>				
Current Level of Service Budget	48.00	13,245,900	532,300	12,713,600

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
# Curbside Accounts per FTE	11,112	11,193	11,220	11,346
# Water/Sewer Accounts per FTE	9,122	9,203	9,286	9,452
% of Bills Mailed Within 5 Business Days of Meter Reads	98	99	100	100
Accounts Payable # of Invoices / Pay Apps Processed	14,500	14,500	16,300	16,800
Customer Service Annual Calls per FTE	11,200	11,420	11,792	11,690
Customer Service Average Abandon Call Rate (%)	1.50	1.00	0.95	0.95

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	3,378,347	3,393,300	3,240,500	3,619,200	-	3,619,200	6.7%
Operating Expense	2,304,897	2,035,600	1,961,300	2,052,400	-	2,052,400	0.8%
Indirect Cost Reimburs	1,728,700	1,861,600	1,861,600	2,430,400	-	2,430,400	30.6%
Payment In Lieu of Taxes	3,786,500	4,958,200	4,958,200	5,121,300	-	5,121,300	3.3%
Capital Outlay	8,290	14,100	14,100	22,600	-	22,600	60.3%
Net Operating Budget	11,206,734	12,262,800	12,035,700	13,245,900	-	13,245,900	8.0%
Total Budget	11,206,734	12,262,800	12,035,700	13,245,900	-	13,245,900	8.0%
Total FTE	50.00	48.00	48.00	48.00	-	48.00	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	148,688	129,000	141,700	145,000	-	145,000	12.4%
Fines & Forfeitures	9,735	5,000	5,000	5,000	-	5,000	0.0%
Miscellaneous Revenues	379,780	393,800	381,900	382,300	-	382,300	(2.9%)
Reimb From Other Depts	6,000	-	-	-	-	-	na
Net Cost Co Water/Sewer Op	10,662,531	11,735,000	11,507,100	12,713,600	-	12,713,600	8.3%
Total Funding	11,206,734	12,262,800	12,035,700	13,245,900	-	13,245,900	8.0%

Forecast FY 2013:

Personal services decreased due to an extended vacancy within the director position and other shorter temporary vacancies.

Public Utilities Division

**County Water-Sewer District
Public Utilities Financial Operations (408)**

Operating expenses are under budget due to savings in contractual and audit services.

Current FY 2014:

Personal services account for 27% of the net operating budget for Financial Operations. The personal services budget will increase to account for planned job bank assistance and overtime associated with Enterprise Asset Management, ICIS billing system, audits, and the BCC approved salary adjustment.

Operating expenses categories which include PILT and Indirect Costs are planned to increase consistent with budget policy and the calculation methodology.

Capital Outlay

\$10,000 - 4 Radios – Replacement
\$ 5,000 - 2 Field Laptops – Replacement
\$ 5,000 - Laptop and Color Printer - Replacement
\$ 2,600 - 2 Laptops – Replacement
\$22,600 - Total Capital Outlay

**Collier County Government
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Public Utilities Division

County Water-Sewer District

Public Utilities Planning & Project Management (408)

Mission Statement

To deliver projects that meet requirements on time, on schedule, and at best-value to the satisfaction of our Water, Wastewater, and Solid Waste customers.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Department Management and Performance Oversight	2.00	584,066	-	584,066
<p>This program is responsible for the management, control, and oversight of planning and project management functions for the Water and Wastewater Departments. Core functions are defined by the Project Management Institute and implemented through Project Management Professional training and internal standard operating procedures.</p>				
Water Support and Project Field Inspection	7.00	714,005	-	714,005
<p>This program provides project and program management services for studying, designing, and implementing projects that meet the demand of the all-encompassing utility capital improvements as related to the Water Department. This includes: wellfields, two regional plants, and the distribution system. Also provides field inspection services for projects within all operational departments.</p>				
Wastewater Support	6.00	638,983	-	638,983
<p>This program provides project and program management services for planning, designing, and implementing projects that meet the demand of the all-encompassing utility capital improvements as related to the Wastewater Department. This includes: the collections system, two regional plants, and the reuse water system.</p>				
Utility Planning and Technical Support	6.00	525,646	-	525,646
<p>This program is responsible for: the updating and maintenance of the Master Plans, the AUIR and other long-term planning initiatives; tracking capacity; analyzing trends; maintaining present utility facilities such as pipeline and pump stations; and reviewing new development plans to ensure concurrency and master plan compliance. Also coordinates the Utility Standards Manual interfacing with DSAC. Provides project and program management for Supervisory Control and Data Acquisition (SCADA) Systems and Geographic Information Systems (GIS) projects. Presently developing a program and systems for Asset Management within the division.</p>				
Current Level of Service Budget				
	21.00	2,462,700	-	2,462,700

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
CIP Commitments, (\$M)	41.10	48.30	56.40	60.00
Contract Compliance, (%)	100	100	100	100
Purchase Order Volume, (#)	651	650	750	650
Work Order Compliance, (%)	100	100	100	100

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Public Utilities Division

County Water-Sewer District

Public Utilities Planning & Project Management (408)

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	1,764,012	1,984,000	1,890,600	2,150,600	-	2,150,600	8.4%
Operating Expense	149,291	255,900	225,200	272,000	-	272,000	6.3%
Capital Outlay	2,906	-	10,400	40,100	-	40,100	na
Net Operating Budget	1,916,210	2,239,900	2,126,200	2,462,700	-	2,462,700	9.9%
Total Budget	1,916,210	2,239,900	2,126,200	2,462,700	-	2,462,700	9.9%
Total FTE	20.40	20.40	21.00	21.00	-	21.00	2.9%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	95,457	-	-	-	-	-	na
Net Cost Co Water/Sewer Op	1,820,753	2,239,900	2,126,200	2,462,700	-	2,462,700	9.9%
Total Funding	1,916,210	2,239,900	2,126,200	2,462,700	-	2,462,700	9.9%

Forecast FY 2013:

As part of Division reorganization, one (1) FTE from Solid Waste relocated to this section and a partial (.4) FTE was moved to Solid Waste. Forecast personal services, despite the midyear personnel transfers, are below budget due to position vacancies.

Overall, operating expenses decreased slightly because of small variances in multiple line items.

Capital outlay increased due to the purchase of portable radios.

Current FY 2014:

Personal services are increasing primarily due to reorganization within the Division, the need for increased Job Bank labor, and the BCC approved salary adjustment.

Operating Expenses are up to account for additional IT Billing Hours.

Capital outlay is programmed to address the department's aging vehicle fleet, and to continue to replace Data Processing Equipment.

Capital Outlay

\$28,000 - Replacement Automobile
 \$10,400 - Replacement 4 Laptop / Tablet Computers
 \$ 1,700 - Radio Battery Conditioner
 \$40,100 - Total Capital Outlay

**Collier County Government
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Public Utilities Division

**County Water-Sewer District
Wastewater Department (408)**

Mission Statement

To deliver best value, high quality, and sustainable wastewater and irrigation quality reclaimed water services that meet customers' expectations in an operationally compliant environment.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Wastewater Department Administration	3.00	1,518,642	52,940,000	-51,421,358
Provide overall management and direction for the Wastewater Department including administer policies and procedures set by the Board of County Commissioners, County Manager, Public Utilities Administrator, United States Environmental Protection Agency (USEPA), and Florida Department of Environmental Protection (FDEP).				
Wastewater Safety	1.00	80,458	-	80,458
Perform safety inspections, conduct training programs, and evaluate all accidents and file reports with the proper agencies.				
Wastewater Reuse - Administration	1.00	111,247	3,001,500	-2,890,253
Provide operational oversight of all Wastewater reuse programs including IQ Reuse water, biosolids, reuse contracts administration, contractual and regulatory compliance, and ongoing and future capital improvement projects (CIPs) for the reuse program. Provide input to reuse Master Planning and Rate Studies.				
Wastewater Reuse - Operations and Maintenance	6.00	1,597,953	300	1,597,653
Perform the preventive maintenance to preserve the reuse assets and to provide sustained delivery of reuse water in compliance with FDEP to our customers.				
Wastewater North Plant - Administration	1.00	290,657	19,300	271,357
Provide day to day management of the Plant operations and all associated preventive maintenance, regulatory compliance, and coordinate with contractors and Project Managers for successful completion of ongoing CIPs. Provide input to wastewater CIPs, Master Planning, and Rate Studies.				
Wastewater North Plant - Treatment	14.00	3,853,524	-	3,853,524
Provide effective wastewater treatment for reliable reuse production in accordance with all FAC and USEPA rules. Operate the Plant pursuant to the FDEP operating permit conditions with proactive sustained compliance.				
Wastewater North Plant - Maintenance	5.00	642,664	-	642,664
Perform the preventive maintenance of the facility systems and the assets in full accordance with specific operations protocols and the manufacturer's recommendations to ensure best possible operating conditions for the Plant, and to preserve the Plant assets.				
Wastewater North Plant - Residuals Production/Disposal	3.00	299,676	-	299,676
Provide residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503, FAC rules 17-7 and 17-640.				
Wastewater Plants - Odor Control	1.00	78,279	-	78,279
Perform operations, preventive maintenance, and pro-active management of odor control and containment for both the North and South Plant Odor Control Units.				

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Public Utilities Division

**County Water-Sewer District
Wastewater Department (408)**

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Wastewater South Plant - Administration	1.00	267,922	-	267,922
Provide day to day management of the Plant operations and all associated preventive maintenance, regulatory compliance, and coordinate with contractors and Project Managers for successful completion of ongoing CIPs. Provide input to wastewater CIPs, Master Planning, and Rate Studies.				
Wastewater South Plant - Treatment	13.00	2,174,479	-	2,174,479
Provide effective wastewater treatment for reliable reuse production in accordance with all FAC and USEPA rules. Operate the Plant pursuant to the FDEP operating permit conditions with proactive sustained compliance.				
Wastewater South Plant - Maintenance	3.00	657,156	-	657,156
Perform the preventive maintenance of the facility systems and the assets in full accordance with specific operations protocols and the manufacturer's recommendations to ensure best possible operating conditions for the plant, and to preserve the Plant assets.				
Wastewater South Plant - Residuals Production/Disposal	1.00	847,143	-	847,143
Provide residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503, FAC rules 17-7 and 17-640.				
Wastewater Collections - Administration	2.00	621,102	8,000	613,102
Provide day to day management of the wastewater collections system operations and all associated preventive maintenance, regulatory compliance, and coordinate with contractors and Project Managers for successful completion of ongoing CIPs. Provide input to wastewater CIPs, Master Planning, and Rate Studies.				
Wastewater Collections - Pump Stations Operation and Maintenance	20.00	3,211,352	-	3,211,352
Perform the preventive maintenance and operate pump stations including the master pump stations in accordance with specific wastewater collections operations protocols and the manufacturer's recommendations to ensure sustained compliance, and to preserve the wastewater collection system assets.				
Wastewater Collections-Transmission Systems Operation and Maint	17.00	2,000,048	-	2,000,048
Perform the preventive maintenance and operate transmission systems including the force-mains, gravity-mains, laterals and clean-outs, in accordance with specific wastewater collections operations protocols to ensure sustained compliance, and to preserve the wastewater collection system assets for reliable and sustainable wastewater service to our customers.				
Wastewater Collections - Transmission Systems Rehabilitation	6.00	538,906	-	538,906
Performs major rehabilitation to malfunctioning and inadequate wastewater facilities including all pumping stations, force mains, and gravity sewers.				
Wastewater Collections - Pump Rehabilitation and Repair	6.00	480,602	-	480,602
Performs preventive maintenance and in-house repairs for all of the County-owned pumps.				

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Public Utilities Division

**County Water-Sewer District
Wastewater Department (408)**

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Wastewater Collections - Odor Control	1.00	1,142,690	-	1,142,690
Perform operations, preventive maintenance, and pro-active management of odor control and containment for both the wastewater lift stations and wastewater transmission systems including force-mains and the gravity-mains.				
Wastewater Technical Support - Administration	3.00	481,743	-	481,743
Provides management and oversight to the Locates, GIS, Valves, and Asset Management and Procurement team.				
Wastewater Technical Support - Locate Operations	9.00	760,367	-	760,367
Perform Locates function as requested by customers and contractors for all water, sewer, reuse force-mains, gravity-mains, and pipe lines to locate accurately and in a timely manner in accordance with Sunshine State One call system to protect all Utility assets pursuant F.S. 556				
Wastewater Technical Support - GIS	3.00	254,417	-	254,417
Provide graphical information support to Wastewater and Reuse sections. Provides the GEO reference on vertical and linear assets provided by Operations and Engineering.				
Wastewater Technical Support - Valves	-	1,640	-	1,640
Performs isolation, planning, and shut-downs for the Wastewater Department and is responsible for the system valves.				
Wastewater Technical Support - Asset and Inventory Management	2.00	157,833	-	157,833
Perform inventory management, provide requisition of equipment and materials, and conduct internal controls of the inventory for the wastewater department.				
Wastewater Environmental Compliance - Administration	3.00	341,243	63,000	278,243
Provide management to the laboratory certified through the Florida Department of Health and National Environmental Laboratory Accreditation Conference (NELAC) and compliance administration for the wastewater department and the Industrial Pretreatment Program				
Wastewater Environmental Compliance - Permit Analysis/Lab	5.00	454,217	-	454,217
Provide for regulatory compliance by performing facility compliance analysis, sample groundwater monitor wells, injection wells and supplemental wells, certification and QA/QC pursuant to the FDEP Operating Permits.				
Wastewater Environmental Compliance - Pretreatment	2.00	261,540	302,200	-40,660
Perform the industrial pretreatment and Fats Oil Grease programs to protect and preserve wastewater assets including transmission systems, lifts stations, and treatment plants, and to provide for regulatory compliance by performing facility audits pursuant to the FDEP Operating Permit Pre-treatment requirements.				

**Collier County Government
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Public Utilities Division

**County Water-Sewer District
Wastewater Department (408)**

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Wastewater Power Systems and Instrumentation - Administration	1.00	159,447	-	159,447
Provide day to day management of the wastewater power systems including electrical and instrumentation operations and all associated preventive maintenance, regulatory compliance, and coordinate with contractors and Project Managers for successful completion of ongoing CIPs. Provide input to wastewater CIPs, Master Planning, and Rate Studies.				
Wastewater Power Systems and Instrumentation - Operations Maint	9.00	1,119,653	-	1,119,653
Perform the preventive maintenance and operate wastewater power systems including the electrical, instrumentation, telemetry and Supervisory Control and Data Acquisition (SCADA) for wastewater collections and the plants to ensure sustained compliance and to preserve the power system assets.				
Current Level of Service Budget	142.00	24,406,600	56,334,300	-31,927,700

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
Compliance - Analysis with QAQC	34,082	35,940	36,250	35,306
Customer - Sewer Connection Points	57,526	58,124	58,539	59,535
Distribution - IQ Water Billions of Gallons	5.58	5.79	5.64	5.79
Treatment - Cost per 1,000 Gallons	3.70	3.93	3.98	3.96
Treatment - Wastewater Billions of Gallons	5.80	6.10	5.94	6.10

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	9,774,835	10,446,100	10,270,900	10,402,300	-	10,402,300	(0.4%)
Operating Expense	11,280,529	12,892,400	12,751,900	13,171,900	-	13,171,900	2.2%
Capital Outlay	378,534	629,000	634,100	832,400	-	832,400	32.3%
Net Operating Budget	21,433,898	23,967,500	23,656,900	24,406,600	-	24,406,600	1.8%
Total Budget	21,433,898	23,967,500	23,656,900	24,406,600	-	24,406,600	1.8%
Total FTE	144.00	144.00	142.00	142.00	-	142.00	(1.4%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	1,140,394	929,300	586,400	365,500	-	365,500	(60.7%)
Sewer Revenue	52,736,108	51,650,000	52,700,000	52,940,000	-	52,940,000	2.5%
Effluent Revenue	2,852,243	2,988,800	2,988,800	3,000,000	-	3,000,000	0.4%
Miscellaneous Revenues	30,432	23,100	117,800	28,800	-	28,800	24.7%
Net Cost Co Water/Sewer Op	(35,325,278)	(31,623,700)	(32,736,100)	(31,927,700)	-	(31,927,700)	1.0%
Total Funding	21,433,898	23,967,500	23,656,900	24,406,600	-	24,406,600	1.8%

Forecast FY 2013:

Personal services show a decrease due to vacancies throughout the year, and fewer employees enrolling in the vacation sell-back program. Midyear Division reorganization resulted in the transfer of the Acting Director (1.0 FTE) position to the Water Department, and the elimination of the Operations Manager position (1.0 FTE).

Major operating expenses include electricity, chemicals, contractual services, utility parts, insurance and fuel expenses. Of these major cost drivers,

Public Utilities Division

**County Water-Sewer District
Wastewater Department (408)**

electricity, chemicals and fuel have a projected \$280,000 savings from increased efficiency due to capital improvement projects at the North Collier Water Reclamation Facility, combined with lower than projected flows to date and lower than budgeted electricity base rate increase. Other contractual services and emergency maintenance and repairs partially offset the savings with an increase of \$165,500 for projected sludge hauling and emergencies throughout the remaining fiscal year.

Current FY 2014:

The Department has 142.0 budgeted FTE's with personal services comprising 43% of the total budget. The decrease in personal services budget accounts for the recent division reorganization and a BCC approved salary adjustment.

Operating expenses are increasing by 2.2% primarily due to increases in Contractual Services for sludge hauling, additional tank inspections and large meter installations. Costs for electricity and chemicals continue to decline due to efficiencies.

Capital outlay includes funding to replace nine (9) of the twenty-one (21) vehicles that were recommended for replacement by Fleet. The Wastewater Department's fleet and heavy equipment roster decreased by one (1) for a total inventory of seventy-seven (77).

Capital Outlay includes:

Vector Truck replacement - \$300,000
Sludge Truck replacement - \$79,000
Ford F350 Utility Body replacements (3) replacements - \$165,000
Ford Ranger replacements (3) - \$78,000
Ford Explorer with strobe light replacing sedan - \$32,000
End-of-Life LPE Radio replacements (16) - \$35,200
GIS Desk Top computer - \$2,500
Laptop replacements (5) - \$6,800
Trimble GIS Locator (3) - \$22,500
Hydrogen Sulfide Analyzer replacement - \$5,000
Building Improvements (Pelican Marsh; Pelican Bay pump station; Glades) - \$17,000
Portable Flow Meter - \$10,000
Compliance tracking, Data Processing - \$8,000
Compliance tracking, Software - \$60,000
Compliance, Tray Sealer replacement - \$3,500
Compliance, Autoclave replacement - \$7,900
Total Capital Outlay - \$832,400

Revenues:

Sewer revenue is budgeted to be slightly higher than the FY13 adopted budget, which reflects an increase in the demand for wastewater treatment services and an increasing customer base. There is no projected rate increase in FY14. The decrease in charges for services is primarily due to the sunset of Allowance for Funds Prudently Invested (AFPI) fees on December 31, 2012, in accordance with Ordinance number 2006-27.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Utilities Division

**County Water-Sewer District
Water Department (408)**

Mission Statement

To deliver best value, high quality, and sustainable water services that meet customers' expectations in an operationally excellent environment.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Water Department Administration	6.00	1,744,500	45,471,000	-43,726,500
Provides overall management and direction for the Water Department's seven cost centers and 124 FTEs. Provides security for all facilities, safety trainings and inspections, centralized purchasing, IT support, budget development and guidance, special projects, and oversight of the day-to-day operations.				
Water Distribution - System Maintenance	16.00	2,889,380	300,000	2,589,380
Provides system-wide maintenance on the County's transmission and distribution systems across 888.8 miles of pipe.				
Water Distribution - Valve Maintenance – G.I.S.	9.00	791,325	-	791,325
Provides for the maintenance and mapping of system assets to ensure reliability during emergency situations including the annual operation of 18,760 valves.				
Water Distribution - Administration	4.00	643,228	75,000	568,228
Provides on-site supervision and coordination of the Water Distribution System. Provides for customer service, secretarial, and data entry support for section.				
Water Distribution - Cross Connection Control	2.00	554,606	205,000	349,606
Provides for installation, inspection, testing, and repair of the 36,220 assemblies maintained by the County (3/4" to 2").				
Water Distribution - Warehouse/Facility Management	3.00	175,553	-	175,553
Provides material procurement and inventory control functions for over \$2,000,000 in annual purchases. Also provides for maintenance of warehouse facilities.				
Water Distribution - Construction Services	1.00	65,395	-	65,395
Provides for inspection services for new construction of water mains and services by outside contractors.				
Water Distribution - Hydrant Maintenance	2.00	226,254	-	226,254
Provides for the inspection and maintenance of the Collier County Water-Sewer District's 5,395 fire hydrants.				
Water Distribution - Customer Response	4.00	540,210	-	540,210
Provides for first response for the over 10,000 customer requests for service received annually.				
Water Operations - Administration	6.00	879,253	600	878,653
Provides on-site supervision and production management of the County's treatment facilities.				
Water Operations - Lime Softening Treatment	12.00	2,050,889	-	2,050,889
Provides for the treatment of potable water utilizing the lime softening process at the South County Regional Water Treatment Plant. Capacity of 12 mgd.				

**Collier County Government
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Public Utilities Division

**County Water-Sewer District
Water Department (408)**

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Water Operations - Reverse Osmosis Treatment	14.00	4,574,105	-	4,574,105
Provides for the treatment of potable water utilizing the reverse osmosis treatment processes at the North and South County Regional Water Treatment Plants. Capacity of 28 mgd.				
Water Operations - Membrane Treatment	7.00	3,031,602	-	3,031,602
Provides for the treatment of potable water utilizing the membrane treatment process at the North County Regional Water Treatment Plant. Capacity of 12 mgd.				
Wellfield - General and Remote Station Maintenance	11.00	3,128,581	-	3,128,581
Perform and/or monitor all required repairs and preventative maintenance at six remote stations, one ASR system, and 101 well sites.				
Wellfield - Electrical and Instrumentation	5.00	755,519	-	755,519
Maintenance and operation of electrical and instrumentation systems for six remote stations, one aquifer storage and recovery well, and 101 well sites.				
Water Laboratory - Certification and Administration	2.00	465,932	-	465,932
Provides State drinking water certification and on-site supervision and quality control for the department's laboratory services for over 18,000 tests conducted annually.				
Water Laboratory - Microbiological Quality Control	2.00	213,482	-	213,482
Provides regulatory compliance through quality control monitoring and protects the public from disease causing micro-organisms by monitoring source and finished water by conducting over 10,250 tests annually.				
Water Laboratory - Chemical Water Quality Control	2.00	196,386	-	196,386
Proved for regulatory compliance through quality control and monitoring and protects the public from chemical contaminants by conducting over 29,000 tests annually.				
Meter Audit	4.00	316,448	-	316,448
Performs annual audit program of over 56,000 meters designed to improve asset visibility and internal controls.				
Meter Services	9.00	1,431,606	300,000	1,131,606
The meter services program includes the required resources to collect usage data from over 56,000 potable, irrigation quality, and fire meters. The team is also responsible for the repair and maintenance of all system components of the meter reading system.				
Large Meter Services	3.00	510,946	-	510,946
Provides for the calibration and repair of the County's 1,087 large meter assemblies to ensure accuracy. Also completes State mandated testing of all cross-connection control devices over 2 inches.				
Current Level of Service Budget	124.00	25,185,200	46,351,600	-21,166,400

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Utilities Division

**County Water-Sewer District
Water Department (408)**

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
Compliance - Analyses Conducted	46,000	46,250	37,300	40,000
Customer - Connection Points	54,732	55,600	55,700	56,198
Production - Cost per 1,000 Gallons	2.52	2.88	2.90	2.97
Production - Total Water (billions of gallons)	8.20	8.40	8.20	8.40

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	8,346,067	9,099,700	8,741,000	9,186,900	-	9,186,900	1.0%
Operating Expense	11,948,880	14,583,100	14,562,500	15,519,600	-	15,519,600	6.4%
Capital Outlay	480,345	534,700	519,700	478,700	-	478,700	(10.5%)
Net Operating Budget	20,775,292	24,217,500	23,823,200	25,185,200	-	25,185,200	4.0%
Total Budget	20,775,292	24,217,500	23,823,200	25,185,200	-	25,185,200	4.0%
Total FTE	126.00	126.00	124.00	124.00	-	124.00	(1.6%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	2,025,001	1,643,200	1,108,800	850,600	-	850,600	(48.2%)
Water Revenue	45,337,118	44,524,500	45,172,000	45,422,000	-	45,422,000	2.0%
Miscellaneous Revenues	125,829	54,800	109,300	79,000	-	79,000	44.2%
Reimb From Other Depts	105,600	-	-	-	-	-	na
Net Cost Co Water/Sewer Op	(26,818,258)	(22,005,000)	(22,566,900)	(21,166,400)	-	(21,166,400)	(3.8%)
Total Funding	20,775,292	24,217,500	23,823,200	25,185,200	-	25,185,200	4.0%

Forecast FY 2013:

In FY13, the Division reorganized with the transfer of the acting Director from Wastewater (1.0 FTE) to Water, the Water Director (1.0 FTE) to Administration, and the elimination of the Wellfield Manager (1.0 FTE) and the vacant Water Distribution Manager position (1.0 FTE) for a total reduction of 2.0 FTEs. Personal services forecasts a reduction of \$358,700 due mostly to the reorganization and vacancies that occurred throughout the year.

Operating expenses are under budget largely due to the anticipated 0.2 billion gallon reduction in water production and subsequent lower costs for chemicals and electricity.

Current FY 2014:

The slight increase in personal services of \$87,200 is due largely to the BCC approved salary adjustment despite the FTE reduction from reorganization.

Operating expenses are increasing by 6.4% over the prior year. While savings will be seen by utilizing temporary labor in lieu of contractors for the testing of cross connection control devices and in electricity through a more efficient well rotation schedule and optimization of mix of treatment processes at the water treatment plants; utility parts are driving overall costs up due to the Reduction of Lead in Drinking Water Act effective 01/01/2014. The Water Department also absorbed the Goodland cost center during FY13 and the first full year of this reorganization will reallocate \$492,900 to the Water Department budget.

Capital Outlay shows a decrease of 10.5% and includes:

- Ford F450 Truck Replacement - \$47,000
- Ford F350 Truck Replacement - \$53,000
- Ford Ranger Truck Replacements (3) – \$92,000
- Instrumentation & Electrical Replacement Truck - \$50,000
- Radio - \$2,200
- Bushhog - \$4,500

Public Utilities Division

County Water-Sewer District

Water Department (408)

Chemical Pump Replacements (3) - \$12,000
Pumps & Motors for Degasifier Replacements (2) - \$32,000
Degasifier Blowers & Parts Replacements - \$12,000
Diaphragm Valves for Reactors - \$6,000
Ethernet Cable Tester - \$3,500
Fluke Documenting Calibrator - \$6,000
HMI Display for Chemical Feed Equipment Replacement - \$4,000
Parts Over \$1,000 – \$15,000
Portable PH Analyzer - \$1,200
Pressure Transmitters (2) - \$5,000
Pump for Sand Separator Replacement- \$7,000
Spectrophotometer for Ammonia Levels Replacement (2) - \$9,000
GPS Units (2) – \$15,000
Pumps (3), Aquatappers (3), Saws (3) Replacements – \$11,000
Fiberoptic Tester - \$1,800
Safety Cabinet - \$1,500
Thermal Imager - \$4,500
Vibration Analysis Fluke Tool - \$2,000
Pressure Washer - \$3,000
Bench Top PH Meter - \$4,500
Refrigerator for Samples - \$8,000
Vacuum Pump - \$4,000
Water Bath Replacement - \$1,600
Meter Reading Equipment - \$60,400
Total Capital Outlay - \$478,700

Revenues:

Water revenue is budgeted to be slightly higher than the FY13 adopted budget, which reflects an increase in potable water demand and customer base. There is no projected rate increase in FY14. The decrease in charges for services is primarily due to the sunset of Allowance for Funds Prudently Invested (AFPI) fees on December 31, 2012, in accordance with Ordinance number 2006-27.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Utilities Division

**County Water-Sewer District
Public Utilities Operations Center (408)**

Mission Statement

To provide a consolidated location for the operations of the Water Administration, Wastewater Administration, and Utility Billing and Customer Service Departments of the Public Utilities Division.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Facility Operation and Maintenance	-	115,600	-	115,600
Provides for the operation and maintenance of the Public Utilities Operations Center, including the cost of utilities and services.				
Current Level of Service Budget	-	115,600	-	115,600

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
Cost to maintain Operations Center per square foot (86,400 sq. ft. under air - 5 acres of land - Total 304,200 sq. ft.) (\$)	0.36	0.38	0.37	0.38

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	110,307	116,700	113,500	115,600	-	115,600	(0.9%)
Net Operating Budget	110,307	116,700	113,500	115,600	-	115,600	(0.9%)
Total Budget	110,307	116,700	113,500	115,600	-	115,600	(0.9%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Net Cost Co Water/Sewer Op	110,307	116,700	113,500	115,600	-	115,600	(0.9%)
Total Funding	110,307	116,700	113,500	115,600	-	115,600	(0.9%)

Forecast FY 2013:

Operating expenditures will be lower than budgeted due to lower than anticipated electricity costs.

Current FY 2014:

The anticipated decrease is primarily in electricity costs resulting from overhaul / repair of older air conditioners.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Utilities Division

**County Water-Sewer District
Reserves, Interest and Transfers (408)**

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Reserves/Transfers	-	43,400	-	43,400
Reserves, Interest, and Transfers	-	60,557,700	23,485,500	37,072,200
Current Level of Service Budget	-	60,601,100	23,485,500	37,115,600

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Trans to 001 General Fund	294,600	291,900	291,900	-	-	-	(100.0%)
Trans to 410 W/S Debt Serv Fd	7,146,400	8,626,300	9,600,300	9,323,000	-	9,323,000	8.1%
Trans to 412 W User Fee Cap Fd	24,984,900	9,654,600	9,654,600	12,660,200	-	12,660,200	31.1%
Trans to 414 S User Fee Cap Fd	19,268,900	32,361,600	32,361,600	23,296,400	-	23,296,400	(28.0%)
Trans to 470 Solid Waste Fd	-	-	-	43,400	-	43,400	na
Reserves For Contingencies	-	3,095,800	-	3,305,200	-	3,305,200	6.8%
Reserves For Cash Flow	-	10,155,500	-	12,389,000	-	12,389,000	22.0%
Reserve for Attrition	-	(408,200)	-	(416,100)	-	(416,100)	1.9%
Total Budget	51,694,800	63,777,500	51,908,400	60,601,100	-	60,601,100	(5.0%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	288,497	295,200	275,900	275,900	-	275,900	(6.5%)
Net Cost Co Water/Sewer Op	13,488,603	39,083,700	14,370,800	37,115,600	-	37,115,600	(5.0%)
Trans fm 109 Pel Bay MSTBU	13,400	13,400	13,400	15,900	-	15,900	18.7%
Trans fm 114 Pollutn Ctrl Fd	54,500	-	-	-	-	-	na
Trans fm 409 W/S Assessmt Fd	21,600	10,300	10,300	26,200	-	26,200	154.4%
Trans fm 416/417 W/S Grants	-	-	-	700	-	700	na
Trans fm 441 Goodland Water	18,600	14,100	216,800	-	-	-	(100.0%)
Trans fm 470 Solid Waste Fd	217,600	199,500	199,500	271,200	-	271,200	35.9%
Trans fm 473 Mand Collect Fd	1,164,100	1,193,000	1,193,000	1,342,900	-	1,342,900	12.6%
Carry Forward	36,427,900	28,108,400	35,628,700	26,727,400	-	26,727,400	(4.9%)
Less 5% Required By Law	-	(5,140,100)	-	(5,174,700)	-	(5,174,700)	0.7%
Total Funding	51,694,800	63,777,500	51,908,400	60,601,100	-	60,601,100	(5.0%)

Current FY 2014:

The Water-Sewer District has proactively managed its debt, reserves and transfers to optimize its cash position. Reserves for the enterprise funds, especially for the Water-Sewer Fund have to be reviewed in its entirety as a family of funds between the operating fund (408), debt service fund (410) and repair and replacement (R&R) capital funds (412,414). This is due to the linkage between these funds, which enable the utility to seek and obtain the best value funding for projects, as well as facilitate the Board guidance of a revenue-centric approach to optimize between operations and capital needs. This approach enables the Division to defer projects when needed based on measured risk, and reduce that risk by executing projects when appropriate.

The financial policies of the state, and state statutes allow for up to ten percent of a fund total in operating contingency reserves and up to twenty percent of a fund total in cash flow reserves. As a family of funds, the overall reserve for contingencies is budgeted at approximately five percent of operating expenses. Rating agencies prefer an adequate contingency reserve, especially in times of economic uncertainty and downward pressure on revenue for the utility. The freezing of the credit market, lack of trust in the underlying securities, and failures of financial institutions, including

Public Utilities Division

County Water-Sewer District

Reserves, Interest and Transfers (408)

insurance companies, have prompted the credit rating agencies to tighten their requirements to earn and maintain a good rating. The Public Utilities Division maintains reserves in accordance with the state recommendations and to maintain its investment grade AA+ credit rating. Capital reserves are intended to fund projects on a pay-as-you-go basis without the need to borrow.

The Collier County Water-Sewer District has in excess of \$1.2 billion (gross) of fixed assets. At the beginning of FY14, the District will have approximately \$222 million of external principal outstanding debt. Debt service for FY14 is approximately \$20.5 million.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Utilities Division

Goodland Water District

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	400,590	486,600	50,200	-	-	-	(100.0%)
Indirect Cost Reimburs	6,800	6,300	3,200	-	-	-	(100.0%)
Capital Outlay	3,115	-	-	-	-	-	na
Net Operating Budget	410,505	492,900	53,400	-	-	-	(100.0%)
Trans to 001 General Fund	1,100	1,200	1,200	-	-	-	(100.0%)
Trans to 408 Water/Sewer Fd	18,600	14,100	216,800	-	-	-	(100.0%)
Reserves For Contingencies	-	14,000	-	-	-	-	(100.0%)
Total Budget	430,205	522,200	271,400	-	-	-	(100.0%)

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Goodland Water District Fund (441)	410,505	492,900	53,400	-	-	-	(100.0%)
Total Net Budget	410,505	492,900	53,400	-	-	-	(100.0%)
Total Transfers and Reserves	19,700	29,300	218,000	-	-	-	(100.0%)
Total Budget	430,205	522,200	271,400	-	-	-	(100.0%)

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Water Revenue	357,293	389,700	56,000	-	-	-	(100.0%)
Miscellaneous Revenues	1,654	-	-	-	-	-	na
Interest/Misc	1,810	1,300	400	-	-	-	(100.0%)
Carry Forward	284,700	150,700	215,000	-	-	-	(100.0%)
Less 5% Required By Law	-	(19,500)	-	-	-	-	(100.0%)
Total Funding	645,457	522,200	271,400	-	-	-	(100.0%)

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Utilities Division

**Goodland Water District
Goodland Water District Fund (441)**

Mission Statement

To deliver best value, high quality, and sustainable water services that meet customers' expectations in an operationally excellent environment.

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
Total Connections	303	303	-	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	400,590	486,600	50,200	-	-	-	(100.0%)
Indirect Cost Reimburs	6,800	6,300	3,200	-	-	-	(100.0%)
Capital Outlay	3,115	-	-	-	-	-	na
Net Operating Budget	410,505	492,900	53,400	-	-	-	(100.0%)
Trans to 001 General Fund	1,100	1,200	1,200	-	-	-	(100.0%)
Trans to 408 Water/Sewer Fd	18,600	14,100	216,800	-	-	-	(100.0%)
Reserves For Contingencies	-	14,000	-	-	-	-	(100.0%)
Total Budget	430,205	522,200	271,400	-	-	-	(100.0%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Water Revenue	357,293	389,700	56,000	-	-	-	(100.0%)
Miscellaneous Revenues	1,654	-	-	-	-	-	na
Interest/Misc	1,810	1,300	400	-	-	-	(100.0%)
Carry Forward	284,700	150,700	215,000	-	-	-	(100.0%)
Less 5% Required By Law	-	(19,500)	-	-	-	-	(100.0%)
Total Funding	645,457	522,200	271,400	-	-	-	(100.0%)

Forecast FY 2013:

In FY13, this sub-district was integrated into the Collier County Water-Sewer District (CCWSD). This integration provides the same level of service at the same rates throughout the CCWSD, resulting in a reduction in potable water costs to the Goodland users by approximately half. All expenditures and revenue shown occurred prior to the integration into the CCWSD.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Utilities Division

Solid Waste Management

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	1,740,939	2,211,100	2,117,100	2,274,000	-	2,274,000	2.8%
Operating Expense	25,823,042	27,566,500	27,934,100	28,856,800	-	28,856,800	4.7%
Indirect Cost Reimburs	191,500	150,800	150,800	387,000	-	387,000	156.6%
Payment In Lieu of Taxes	104,100	113,000	113,000	210,600	-	210,600	86.4%
Capital Outlay	84,528	169,600	497,700	200,100	-	200,100	18.0%
Net Operating Budget	27,944,108	30,211,000	30,812,700	31,928,500	-	31,928,500	5.7%
Trans to Property Appraiser	283,122	289,200	289,200	291,600	-	291,600	0.8%
Trans to Tax Collector	102,997	112,700	112,700	112,800	-	112,800	0.1%
Trans to 001 General Fund	70,500	74,000	74,000	-	-	-	(100.0%)
Trans to 408 Water/Sewer Fd	1,381,700	1,392,500	1,392,500	1,614,100	-	1,614,100	15.9%
Trans to 470 Solid Waste Fd	159,600	135,000	135,000	285,700	-	285,700	111.6%
Trans to 474 Solid Waste Cap Fd	3,898,700	5,308,800	5,308,800	3,840,200	-	3,840,200	(27.7%)
Reserves For Contingencies	-	2,758,800	-	2,168,400	-	2,168,400	(21.4%)
Reserves For Capital	-	3,016,100	-	3,015,500	-	3,015,500	0.0%
Reserves For Cash Flow	-	5,740,000	-	4,979,000	-	4,979,000	(13.3%)
Reserve for Attrition	-	(26,400)	-	(36,400)	-	(36,400)	37.9%
Total Budget	33,840,727	49,011,700	38,124,900	48,199,400	-	48,199,400	(1.7%)

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Mandatory Trash Collection Fund (473)	16,414,143	17,058,100	17,060,500	17,403,800	-	17,403,800	2.0%
Solid Waste Disposal Fund (470)	11,511,565	13,152,900	13,384,200	14,524,700	-	14,524,700	10.4%
Solid Waste Disposal Grants Fund (472/475/476)	18,400	-	368,000	-	-	-	na
Total Net Budget	27,944,108	30,211,000	30,812,700	31,928,500	-	31,928,500	5.7%
Total Transfers and Reserves	5,896,619	18,800,700	7,312,200	16,270,900	-	16,270,900	(13.5%)
Total Budget	33,840,727	49,011,700	38,124,900	48,199,400	-	48,199,400	(1.7%)

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	(176)	-	-	-	-	-	na
Franchise Fees	1,166,119	1,134,800	1,190,700	1,193,300	-	1,193,300	5.2%
Intergovernmental Revenues	18,400	81,000	296,500	85,000	-	85,000	4.9%
Charges For Services	9,332,762	9,439,900	9,762,500	10,001,600	-	10,001,600	6.0%
Mandatory Collection Fees	18,575,726	19,028,100	18,767,700	18,867,400	-	18,867,400	(0.8%)
Miscellaneous Revenues	163,497	55,000	154,100	153,400	-	153,400	178.9%
Interest/Misc	127,987	109,400	75,000	70,400	-	70,400	(35.6%)
Reimb From Other Depts	4,914,063	4,953,500	5,027,100	5,143,700	-	5,143,700	3.8%
Trans fm 390 Gen Gov Fac Cap Fd	-	630,000	-	630,000	-	630,000	0.0%
Trans fm 408 Water / Sewer Fd	-	-	-	43,400	-	43,400	na
Trans fm 473 Mand Collect Fd	159,600	135,000	135,000	285,700	-	285,700	111.6%
Trans fm 474 Solid Waste Cap	-	-	152,500	-	-	-	na
Carry Forward	15,420,600	15,178,100	16,065,000	13,501,200	-	13,501,200	(11.0%)
Less 5% Required By Law	-	(1,733,100)	-	(1,775,700)	-	(1,775,700)	2.5%
Total Funding	49,878,577	49,011,700	51,626,100	48,199,400	-	48,199,400	(1.7%)

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Utilities Division

Solid Waste Management

Department Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Solid Waste Disposal Fund (470)	26.60	30.60	30.00	30.00	-	30.00	(2.0%)
Total FTE	26.60	30.60	30.00	30.00	-	30.00	(2.0%)

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Utilities Division

**Solid Waste Management
Solid Waste Disposal Fund (470)**

Mission Statement

To provide Collier County with an efficient and economical balance of public and private services to meet federal, state, and local regulations for solid waste disposal in a manner that assures public health and safety; reduces the solid waste stream; increases public awareness of recycling; and, adheres to the guiding principles of environmental and growth management compliance, airspace preservation, operational excellence, and best value service.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration	5.00	1,112,200	17,300	1,094,900
Responsible for the management and implementation of the BCC approved Integrated Solid Waste Management Strategy (ISWMS) that includes administration of solid and hazardous waste collection and disposal, including landfill operations, Scalehouse operations, recycling and transfer station operations, and contract administration; solid and hazardous waste strategic planning, including growth management, concurrency, compliance, and annual update and inventory reporting; short-, intermediate-, and long-term financial planning; hurricane and disaster debris management planning; environmental compliance and reliability improvements of landfills, transfer stations, and hazardous waste and recycling drop-off centers. Administrative costs include Payment in Lieu of Taxes, indirect costs, transfers, general insurance, and legal fees.				
Landfill Operations Center/Scalehouse and Recycling Centers	12.00	9,420,700	10,347,500	-926,800
Responsible for the program growth and management of the Collier County Landfill, Immokalee Transfer Station, Naples, Marco Island, North Collier and Carnestown Recycling Drop-off Centers. The goal is to provide efficient centralized facilities for the community to recycle, properly dispose of materials and mitigate trash produced by the County. These facilities operate on a year round basis to offer convenient locations for residential household hazardous waste and recyclable materials; as well as, a safe environment that encourages business participation of Recycling Ordinance No. 2009-56. In order to stay in compliance with State and Federal regulations staff conducts audits and inspections to ensure execution of active permits, DEP regulations, and the Landfill Operating Agreement.				
Waste Reduction and Recycling	5.00	689,400	-	689,400
Responsible for preserving valuable landfill airspace by developing and implementing innovative waste reduction, reuse, and recycling programs while protecting natural resources at best value. Development of continual marketing, promotion, and educational outreach programs, raising and maintaining awareness related to the importance of waste reduction, reuse and recycling for businesses, schools, single-family and multi-family residents. Enhancing and reinforcing the recycling program through business audits and promoting compliance with the Recycling Ordinance No. 2009-56. Responsible for compliance with FDEP's 75% recycling goal by 2020.				

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Utilities Division

**Solid Waste Management
Solid Waste Disposal Fund (470)**

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Environmental Compliance	6.00	1,561,074	145,100	1,415,974
<p>Providing environmental compliance measures to support and adhere to federal, state, and local regulations for the Collier County Landfill, Immokalee Transfer Station, the closed Collier County Eustis Landfill, and Recycling Drop-off and Hazardous Waste Collection Centers. Ensures the Landfill Operating Agreement is managed properly for compliant operations by our private contractor. Administers a comprehensive plan for reducing the amount of recyclable materials disposed of in the landfill and diverting hazardous materials for proper disposal. Develop and monitor odor control plan for the Collier County Landfill and the Immokalee Transfer Station. Review and implement the debris removal management plan in coordination with FEMA rules and regulations. Manage hazardous waste collection centers for residents and small businesses. Continue public outreach programs for hazardous and universal waste reuse, recycling, and proper disposal.</p>				
Solid Waste Disposal	-	1,326,500	4,629,200	-3,302,700
<p>Disposal and diversion of solid waste generated in Collier County with a priority given to cost effective recycling and re-use prior to disposal including construction & demolition diversion, yard waste composting, artificial reef program and landfill gas management and odor control.</p>				
Hazardous/Petroleum Materials Compliance Assistance & Mgmt	2.00	204,226	18,600	185,626
<p>Protect public health, safety, and the environment from improper management of hazardous waste by performing regular compliance assistance verification inspections at businesses that have the potential to generate, store, transport or dispose of hazardous materials. Ensure compliance with state and federal regulations and lessen the risk of hazardous releases from county-owned and insured storage tanks. Verify and assure, through effective communications and onsite inspections, consistent compliance with state law; quantify the exposure to cover through self insurance and excess insurance; educate and train county team members to ensure compliance; and, avoid costly cleanups from preventable releases. Protect the county's groundwater, surface water, and soils from pollutant releases by performing regular inspections of state-registered pollutant storage tank facilities, and by monitoring county-owned pollutant storage tanks as negotiated with the Risk Management Department and the individual departments that own the tanks.</p>				
Reserves	-	2,044,400	3,186,200	-1,141,800
Transfers	-	2,314,500	329,100	1,985,400
Current Level of Service Budget	<u>30.00</u>	<u>18,673,000</u>	<u>18,673,000</u>	<u>-</u>

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Utilities Division

**Solid Waste Management
Solid Waste Disposal Fund (470)**

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
Customer Served at the Recycling Centers	32,895	40,362	40,362	41,169
Diversion Rate (%)	77	78	78	79
FDEP Recycling Rate (%)	45	47	47	48
Hazardous Waste (Pounds)	1,796,700	2,477,398	2,477,398	2,858,096
Number of Interdepartmental Tank Inspections	160	131	131	150
Number of Petroleum Storage Tank Facility Inspections	327	373	373	275
Number of Petroleum Storage Tank Inspections	608	684	684	504
Number of Small Quantity Generator Compliance Inspections	1,031	1,330	1,330	1,400

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	1,740,939	2,211,100	2,117,100	2,274,000	-	2,274,000	2.8%
Operating Expense	9,422,398	10,549,200	10,879,400	11,554,300	-	11,554,300	9.5%
Indirect Cost Reimburs	159,600	135,000	135,000	285,700	-	285,700	111.6%
Payment In Lieu of Taxes	104,100	113,000	113,000	210,600	-	210,600	86.4%
Capital Outlay	84,528	144,600	139,700	200,100	-	200,100	38.4%
Net Operating Budget	11,511,565	13,152,900	13,384,200	14,524,700	-	14,524,700	10.4%
Trans to 001 General Fund	34,600	35,200	35,200	-	-	-	(100.0%)
Trans to 408 Water/Sewer Fd	217,600	199,500	199,500	271,200	-	271,200	35.9%
Trans to 474 Solid Waste Cap Fd	2,696,200	2,742,500	2,742,500	1,832,700	-	1,832,700	(33.2%)
Reserves For Contingencies	-	753,100	-	640,400	-	640,400	(15.0%)
Reserves For Cash Flow	-	1,728,700	-	1,440,400	-	1,440,400	(16.7%)
Reserve for Attrition	-	(26,400)	-	(36,400)	-	(36,400)	37.9%
Total Budget	14,459,965	18,585,500	16,361,400	18,673,000	-	18,673,000	0.5%
Total FTE	26.60	30.60	30.00	30.00	-	30.00	(2.0%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	-	81,000	81,000	85,000	-	85,000	4.9%
Charges For Services	9,156,027	9,262,700	9,575,700	9,813,300	-	9,813,300	5.9%
Miscellaneous Revenues	101,715	-	99,100	98,400	-	98,400	na
Interest/Misc	32,499	-	21,500	17,300	-	17,300	na
Reimb From Other Depts	4,914,063	4,953,500	5,027,100	5,143,700	-	5,143,700	3.8%
Trans fm 408 Water / Sewer Fd	-	-	-	43,400	-	43,400	na
Trans fm 473 Mand Collect Fd	159,600	135,000	135,000	285,700	-	285,700	111.6%
Carry Forward	5,790,900	4,861,100	5,366,000	3,944,000	-	3,944,000	(18.9%)
Less 5% Required By Law	-	(707,800)	-	(757,800)	-	(757,800)	7.1%
Total Funding	20,154,804	18,585,500	20,305,400	18,673,000	-	18,673,000	0.5%

Forecast FY 2013:

Personal services had a net decrease of 0.6 FTE due to the transfer of the remainder of the partial Project Manager position (+0.4 FTE) from Public Utilities Planning and Project Management (PPMD), while transferring a Manager – Environmental Compliance, (-1.0 FTE), to PPMD.

The net operating budget is estimated to increase by \$231,300 (1.8%) over the FY13 adopted net operating budget due to increased costs associated with the 2.2% CPI increase in the landfill contract, increased leachate production as a result of new cell construction, and costs to properly dispose of household hazardous wastes.

Projected revenues from the landfill are higher than anticipated due to increases in municipal solid waste, construction and demolition materials, and biomass tonnage over the scales. The increased operating costs are offset by the higher revenue.

Public Utilities Division

**Solid Waste Management
Solid Waste Disposal Fund (470)**

Current FY 2014:

Personal services is increasing slightly due to the BCC approved salary adjustment and associated fringe benefits.

The net operating budget will increase by \$1,371,800 as compared to the FY13 adopted budget due in part to a \$750,000 Landfill Operating Agreement increase. This increase is the result of CPI, increases in tonnages received, and increases in leachate management. Additional appropriations totaling approximately \$199,900 are attributable to the cost of handling household hazardous waste disposal (1.7 million pounds are received annually) and other contractual costs. Although total operating costs will increase, rates will not increase in FY14.

Capital Outlay:

\$94,000 – Replace three aged and high-mileage vehicles (1 light duty truck and 2 pickup trucks) that have reached the end of their useful lives.
\$50,000 – Bush Hog tractor for maintaining common and public areas.
\$35,100 – Five drop-off collection containers for increased recycling.
\$21,000 – Ten data processing equipment replacements for Scalehouse, Immokalee Transfer Station, and Petroleum Storage Tanks Inspection program (8 computers, 1 scale reader, and 1 weight display).
Total Capital Outlay: \$200,100

The Solid and Hazardous Waste Management Department (Fund 470) FY14 budget funds and maintains a cash reserve of ten percent of total operating expenses to ensure sound financial stability in the event of a catastrophic event, or unanticipated environmental or contractual liability associated with landfill or hazardous waste operations.

Revenues:

Revenue from the Landfills, Recycling Drop-off Centers, Landfill Gas-to-Energy Facility, and Petroleum Storage Tanks Inspection program is forecasted at a modest increase of 7.3% with the Landfill Gas-to-Energy Facility forecasted to generate \$461,800 in FY14.

There is a decrease in carry-forward of \$917,100 (-18.9%) from the FY13 adopted budget, which is being used to fund the reserves and the transfer to the Solid Waste Capital Fund.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Utilities Division

Solid Waste Management

Solid Waste Landfill Closure Costs Fund (471)

Mission Statement

To comply with the Florida Department of Environmental Protection's landfill closure requirements. Funds are held in reserve for post closure liabilities and compliance requirements, to include long-term monitoring.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration	-	3,015,500	3,015,500	-
Closure assessment and long term monitoring.				
Current Level of Service Budget	-	3,015,500	3,015,500	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Reserves For Capital	-	3,016,100	-	3,015,500	-	3,015,500	0.0%
Total Budget	-	3,016,100	-	3,015,500	-	3,015,500	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	17,324	29,800	12,200	11,800	-	11,800	(60.4%)
Trans fm 390 Gen Gov Fac Cap Fd	-	630,000	-	630,000	-	630,000	0.0%
Carry Forward	2,344,700	2,357,800	2,362,100	2,374,300	-	2,374,300	0.7%
Less 5% Required By Law	-	(1,500)	-	(600)	-	(600)	(60.0%)
Total Funding	2,362,024	3,016,100	2,374,300	3,015,500	-	3,015,500	0.0%

Notes:

The Solid Waste Landfill Closure Fund (471) is a reserve for closure of the current, and future, landfill cells within the county's responsibility, including Immokalee, and the Collier County Landfill cells three and four. Managing and maintaining a closed landfill is expensive and potentially risky, especially in an environmentally sensitive area. Therefore, maintaining the current funding level is prudent to cover any costs associated with investigations and/or remediation. The current engineer's estimate of financial assurance to cover the Collier County Landfill and Immokalee Transfer Station, including lined cells, is \$39.7 million.

On March 10, 2009, the Board of County Commissioners approved a transfer in the amount of \$4,618,900 to the General Government Facilities Impact Fee Fund (390) for the purchase of the Elks Club building to reduce the number of county leases then in effect. Annual loan repayments to Fund (471) began in FY10 and payments have been made in every fiscal year with the exception of FY12. To date, the fund has received \$1,890,000 from Fund (390).

Current FY 2014:

The fourth of eight repayments from the 2009 loan will be made from Fund (390) during FY14 to Fund (471).

Reserves of \$3,015,500 will be held within Fund (471) for environmental risks and potential liabilities associated with the unlined landfill cells. A study was conducted that indicated potential liabilities could exceed the current balance in the fund. Therefore, maintaining annual repayments and/or funding from reserves in this and future years is prudent.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Utilities Division

Solid Waste Management

Solid Waste Disposal Grants Fund (472/475/476)

Mission Statement

To obtain available recycling funds from the State of Florida to increase recycling pursuant to Florida State Statutes (F.S. 403.7).

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	18,400	-	35,000	-	-	-	na
Capital Outlay	-	-	333,000	-	-	-	na
Net Operating Budget	18,400	-	368,000	-	-	-	na
Total Budget	18,400	-	368,000	-	-	-	na

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	18,400	-	215,500	-	-	-	na
Interest/Misc	40	-	-	-	-	-	na
Trans fm 474 Solid Waste Cap	-	-	152,500	-	-	-	na
Total Funding	18,440	-	368,000	-	-	-	na

Forecast FY 2013:

As a component of cost containment, and to continue best value services to the residents of Collier County, the Solid and Hazardous Waste Management Department staff continues to pursue both federal and state grants that provide opportunities to fund programs and capital projects. New grant initiatives that become available, and subsequent budget amendments, will be submitted to the Board of County Commissioners for approval.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Utilities Division

**Solid Waste Management
Mandatory Trash Collection Fund (473)**

Mission Statement

Protect the health and safety of citizens of Collier County by providing collection, disposal, and code compliance activities related to the solid waste stream generated in the county.

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration	-	492,400	37,000	455,400
Administration of the Solid Waste Collections System that includes contract administration, short and long term financial planning and growth management planning. Provide sound accounting standards to the financial operations within the trash collection program.				
Solid Waste Collections - Franchisees	-	16,911,400	20,304,000	-3,392,600
Provide payment to Mandatory Trash Collection franchisees for the number of units served curbside and in accordance with the Mandatory Trash Collection Ordinance and the Solid Waste Franchisee agreements.				
Solid Waste Special Assessment Roll Processing	-	-	4,300	-4,300
Provide payment to the Tax Collector and the Property Appraiser for services provided in the production and collection of the Solid Waste Trash Collection Special Assessment rolls.				
Transfers	-	4,040,500	-	4,040,500
Reserves	-	5,066,600	6,165,600	-1,099,000
Current Level of Service Budget				
	-	26,510,900	26,510,900	-

Program Performance Measures	FY 2012 Actual	FY 2013 Budget	FY 2013 Forecast	FY 2014 Budget
Curbside Tons Collected	99,311	100,011	101,613	104,033
District 1 - Mandatory Trash Collection Rate	173.49	173.49	173.49	173.49
District 1 - Percentage of Rate Change Over Previous Year	-	-	-	-
District 2 - Mandatory Trash Collection Rate	165.28	165.28	165.28	165.28
District 2 - Percentage of Rate Change Over Previous Year	-	-	-	-
No. of Residential Curbside Accounts at Year End	111,129	112,201	112,199	113,459

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Public Utilities Division

**Solid Waste Management
Mandatory Trash Collection Fund (473)**

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	16,382,243	17,017,300	17,019,700	17,302,500	-	17,302,500	1.7%
Indirect Cost Reimburs	31,900	15,800	15,800	101,300	-	101,300	541.1%
Capital Outlay	-	25,000	25,000	-	-	-	(100.0%)
Net Operating Budget	16,414,143	17,058,100	17,060,500	17,403,800	-	17,403,800	2.0%
Trans to Property Appraiser	283,122	289,200	289,200	291,600	-	291,600	0.8%
Trans to Tax Collector	102,997	112,700	112,700	112,800	-	112,800	0.1%
Trans to 001 General Fund	35,900	38,800	38,800	-	-	-	(100.0%)
Trans to 408 Water/Sewer Fd	1,164,100	1,193,000	1,193,000	1,342,900	-	1,342,900	12.6%
Trans to 470 Solid Waste Fd	159,600	135,000	135,000	285,700	-	285,700	111.6%
Trans to 474 Solid Waste Cap Fd	1,202,500	2,566,300	2,566,300	2,007,500	-	2,007,500	(21.8%)
Reserves For Contingencies	-	2,005,700	-	1,528,000	-	1,528,000	(23.8%)
Reserves For Cash Flow	-	4,011,300	-	3,538,600	-	3,538,600	(11.8%)
Total Budget	19,362,362	27,410,100	21,395,500	26,510,900	-	26,510,900	(3.3%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	(176)	-	-	-	-	-	na
Franchise Fees	1,166,119	1,134,800	1,190,700	1,193,300	-	1,193,300	5.2%
Charges For Services	176,735	177,200	186,800	188,300	-	188,300	6.3%
Mandatory Collection Fees	18,575,726	19,028,100	18,767,700	18,867,400	-	18,867,400	(0.8%)
Miscellaneous Revenues	61,782	55,000	55,000	55,000	-	55,000	0.0%
Interest/Misc	78,124	79,600	41,300	41,300	-	41,300	(48.1%)
Carry Forward	7,285,000	7,959,200	8,336,900	7,182,900	-	7,182,900	(9.8%)
Less 5% Required By Law	-	(1,023,800)	-	(1,017,300)	-	(1,017,300)	(0.6%)
Total Funding	27,343,310	27,410,100	28,578,400	26,510,900	-	26,510,900	(3.3%)

Current FY 2014:

Net operating expense is increasing 2.0% primarily due to increases in collection services and trash and garbage disposal. Over 1,500 accounts are anticipated to be added in FY14.

The reserves are intended for emergency response for initial disaster debris recovery and to provide 60 days of cash coverage in the event of an interruption in revenue collection.

Revenues:

FY 2013

Forecast Revenue is anticipated to be slightly lower than budget primarily due to lower than anticipated Residential Mandatory Collection Fees.

FY 2014

Mandatory Collection Fees are expected to decrease due to higher discount rates on earlier payments.

Debt Service



**Collier County Government
Fiscal Year 2014 Adopted Budget**

Debt Service Summary

The Debt Service Section details budgets for the payment of principal and interest on borrowed funds. Funds are borrowed through issuance of general obligation or revenue bonds, commercial paper or bank loans. General obligation bonds are secured by property taxes and can be issued only following a referendum, while revenue bonds pledged a limited revenue source such as sales or gas taxes to repayment and special obligation bonds pledge a basket of legally available non ad valorem revenues. The budget for each debt service fund details the type of debt, the principal outstanding, and the revenue source that is pledged to retire the debt.

Summary of FY 2014 Budgeted Principal and Interest Payments by Fund

<u>Fund Title</u>	<u>Fund #</u>	<u>Principal</u>	<u>Interest</u>	<u>Arbitrage Services</u>	<u>Fiscal Agent Fee</u>	<u>Total</u>
Series 2003, 2005 and 2012 Gas Tax Revenue Bond	212	8,040,000	6,103,900	7,000	7,000	14,157,900
Series 1994, 2002, and 2003 Capital Improvement Revenue Refunding Bonds	215	0	0	3,500		3,500
Series 2005 Capital Improvement and Refunding Revenue Bonds	216	0	0	3,500	0	3,500
Forest Lakes Roadway Limited General Obligation Bonds	259	390,000	163,500	3,500	1,000	558,000
Radio Road East MSTU Limited General Obligation Bond	266	49,000	16,200	3,000	2,800	71,000
Bayshore/Gateway Triangle CRA Taxable Note (Fifth Third), Series 2009	287	504,000	325,000	0	1,000	830,000
Special Obligation Bonds, Series 2010, 2010B, 2011 and 2013	298	<u>9,145,000</u>	<u>9,674,000</u>	<u>12,000</u>	<u>20,000</u>	<u>18,851,000</u>
Sub-Total General Governmental Debt		18,128,000	16,282,600	32,500	31,800	34,474,900
County Water /Sewer District Debt	410	<u>13,733,200</u>	<u>7,227,000</u>	<u>12,000</u>	<u>9,000</u>	<u>20,981,200</u>
Total		\$31,861,200	\$23,509,600	\$44,500	\$40,800	\$55,456,100

All required principal and interest payments have been made in a timely manner on these bonds.

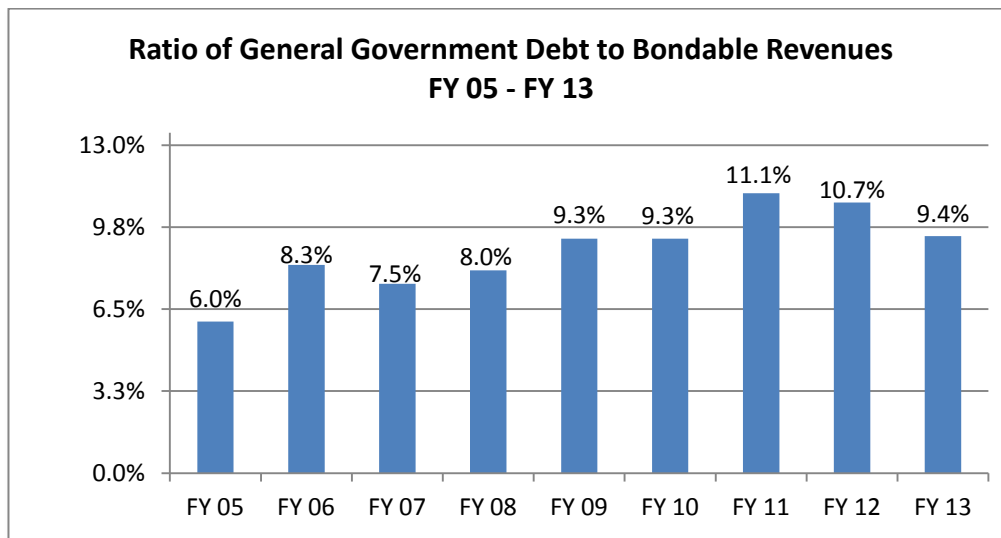
Current Bond Rating by Rating Agency

<u>Debt Instrument</u>	<u>Moody's</u>	<u>Standard & Poor's</u>	<u>Fitch</u>
Series 2003 and 2005 Gas Tax Revenue Bond	A2	A	AA-
Series 2012 Gas Tax Revenue Refunding Bond	A2	A	AA-
Series 2010 Special Obligation Bond	Aa2	AA	AA
Series 2010B Special Obligation Bond	Aa2	AA	AA
Series 2011 Special Obligation Bond	Aa2	AA	AA
Series 2013 Special Obligation Bond	---	---	---
Series 2007 Forest Lakes Roadway Limited General Obligation Bond	Aa2	AA	-
Series 2003B, County Water-Sewer	Aa2	-	AA
Series 2006, County Water-Sewer	Aa2	-	AA
Series 2013, County Water-Sewer	Aa2	-	AA

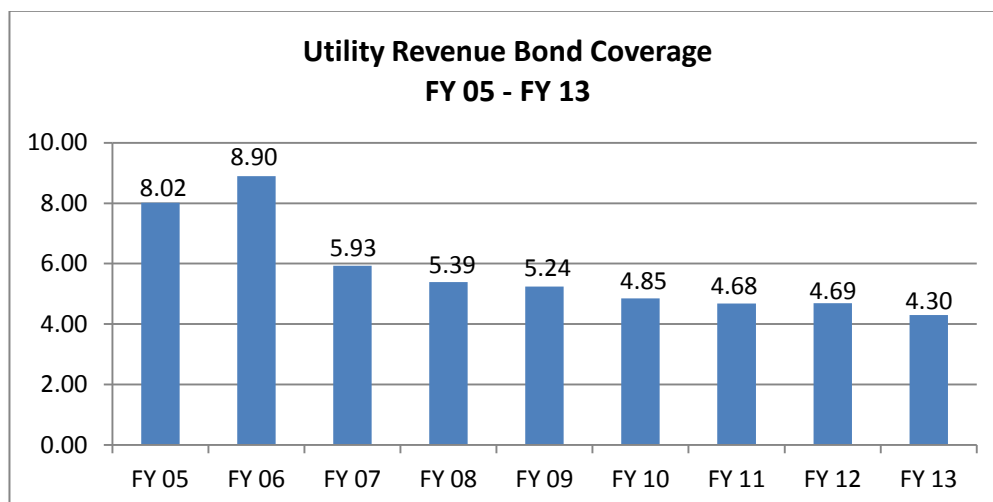
For the past few years, the County has taken advantage of historically low interest rates and reduced further the cost of borrowing through aggressive restructuring of the debt portfolio. Collier County's principal debt outstanding at September 30, 2013 totals \$596 million of which \$346 million is connected with infrastructure improvements necessitated by population growth and related service demands since 2004. The County's principal debt has been reduced by \$210 million since FY 2008. With the County continuing to aggressively pay down its current debt obligation and with no plans to issue new debt, approximately 50% of existing debt will be retired within the next 9 years. Annual principal and interest payments servicing the current outstanding debt represents 6% of the County's net budget.

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Florida Statutes place no limitations on the application of revenues to debt service by local taxing authorities, but prudent fiscal management dictates a self-imposed level of restraint. The following policy regarding the issuance of debt was adopted in the Growth Management Plan. Collier County will not exceed a maximum ratio of total general government debt service to bondable revenues from current sources of 13%. Current bondable revenues are ad valorem taxes, communications services tax revenue, gas taxes, revenue sharing, impact fees, sales tax, tourist taxes, court facility fees, and charges for services in parks and recreation and community development. The ratio of total general government debt service to bondable revenues from current sources is 9.4%. The FY 11 percent of 11.1% was expected and the reason for the increase from FY 10 to FY 11 is the substantial drop in revenues, specifically ad valorem revenues due to tax base erosion resulting from the economic recession. No additional future long-term bonded debt is contemplated at this time. The trend in this ratio is depicted below.



The enterprise funds operate under revenue bonding ratios set by the financial markets and are, therefore, excluded from this debt policy. The utility revenue bonds require coverage (net revenue consisting of user fees, special assessments, and system development charges divided by total debt service requirements) of 1.25. As demonstrated below, the actual coverage well exceeds the ratio required in the utility bond covenants.



**Collier County Government
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Many, but not all, capital projects are funded on a cash basis. This is recognized in the Growth Management Plan policy regarding general obligation debt: Certain large scale projects of significant county-wide impact and cost would, if funded by current ad valorem taxes in the year of construction, result in an unacceptable millage rate. These projects could be proposed for general obligation bonding. The electorate could be asked through referendum to approve the borrowing of funds for the projects and the levy of ad valorem taxes to pay the resulting debt service. Any capital projects financed by borrowing money shall have a repayment period limited to the useful life of the asset.

Bond Refinancing

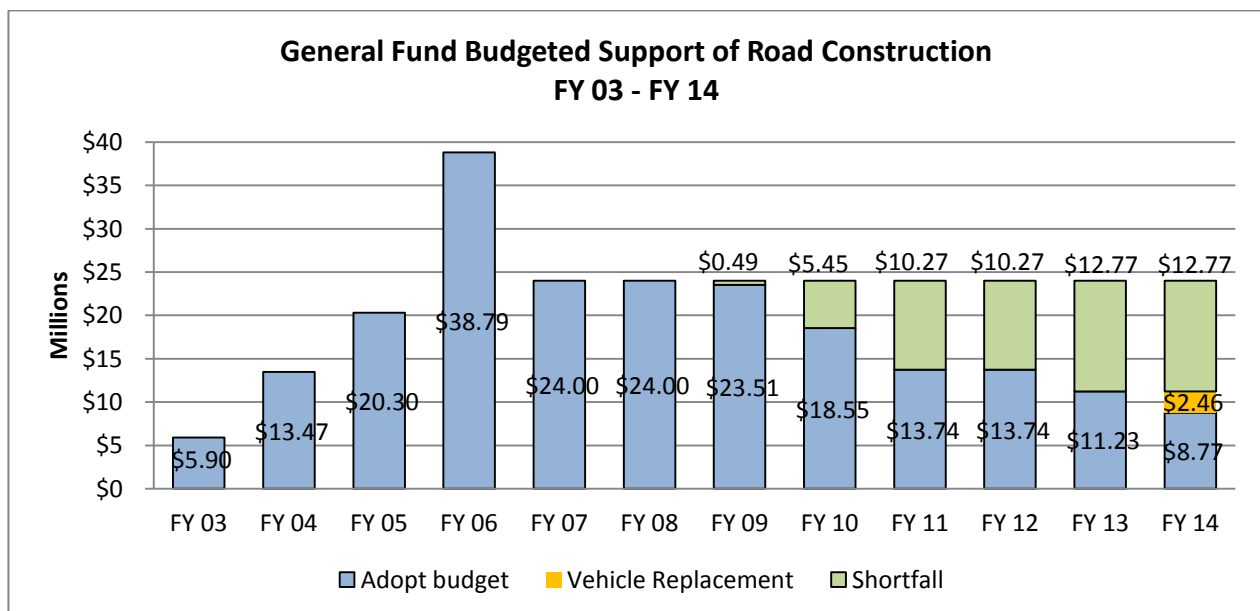
The County's Finance Committee, consisting of key County financial management staff and the County's Financial Advisor, explore the possibility of savings to be generated through refinancing existing bond issues. Depending on market conditions, bond refunding/refinancing may be recommended by the Finance Committee. In general, the net present value savings generated by any proposed refinancing shall be a minimum of 5%. As a general rule, savings generated by refinancing shall be utilized to reduce future debt service payments. Five (5) percent savings is considered a benchmark, but any advance refunding that produces a smaller net present value savings may be considered on a case-by-case basis.

Over the past three (3) fiscal years the County has restructured \$289.3 million in outstanding general governmental debt which reduced the cost of borrowing by \$15.9 million within the portfolio and returned all \$19.5 million borrowed from enterprise funds which was required to fund a debt service reserve under the previously outdated bond covenants.

Impact of Bonding on Current and Future Operations

Road Construction Program

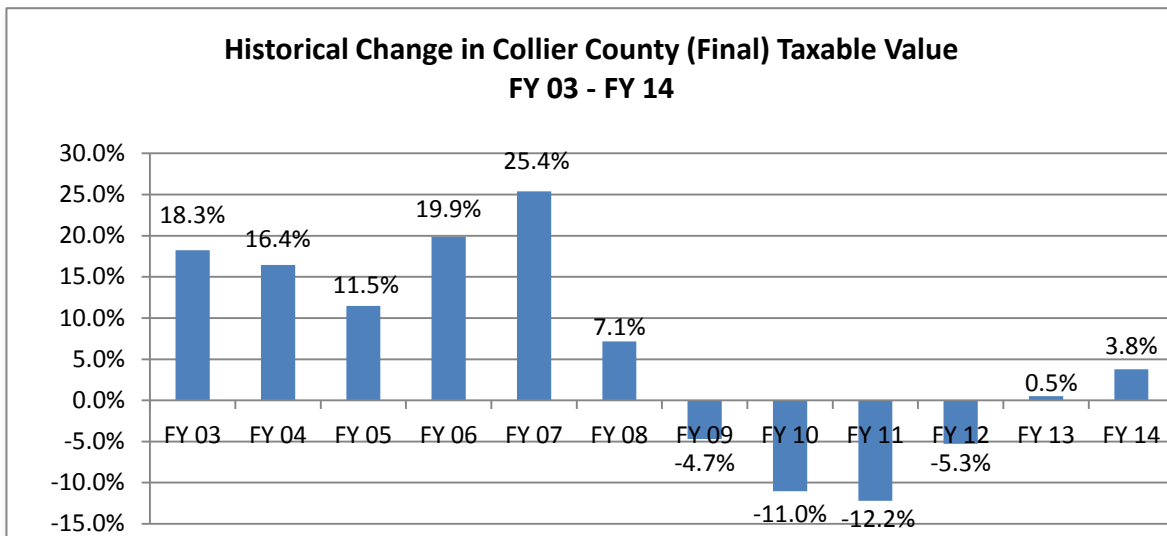
The adopted road-financing plan (approved by the Board of County Commissioners following the defeat of an infrastructure sales tax referendum) required bonding all of the County's available gas tax capacity. Gas tax revenues were previously used to fund the road construction program on a pay as you go basis. The Board also committed to using General Fund ad valorem taxes as a revenue stream in the road construction program. The magnitude of the commitment (backfilling for the gas tax revenue now committed to debt repayment) is highlighted in the following graph.



**Collier County Government
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The FY 06 General Fund transfer to road construction included \$14.1 million accumulated in reserves over the past few budget cycles, while there were extraordinary increases in taxable value. The General Fund support of the road program was expected to be maintained at \$24.0 million annually, as there will be a large future requirement for road resurfacing due to the level of new lane miles added to the road network in Collier County in recent years, as well as a need to address bridge maintenance in the Golden Gate Estates area. The softening real estate market and declining taxable values has challenged the County's ability to commit General Fund resources – at the proposed \$24 million level – toward roadway construction and maintenance. In FY 14, Growth Management Division requested that approximately \$2.5 million of the road construction money go towards operations and replacing vehicles and equipment.

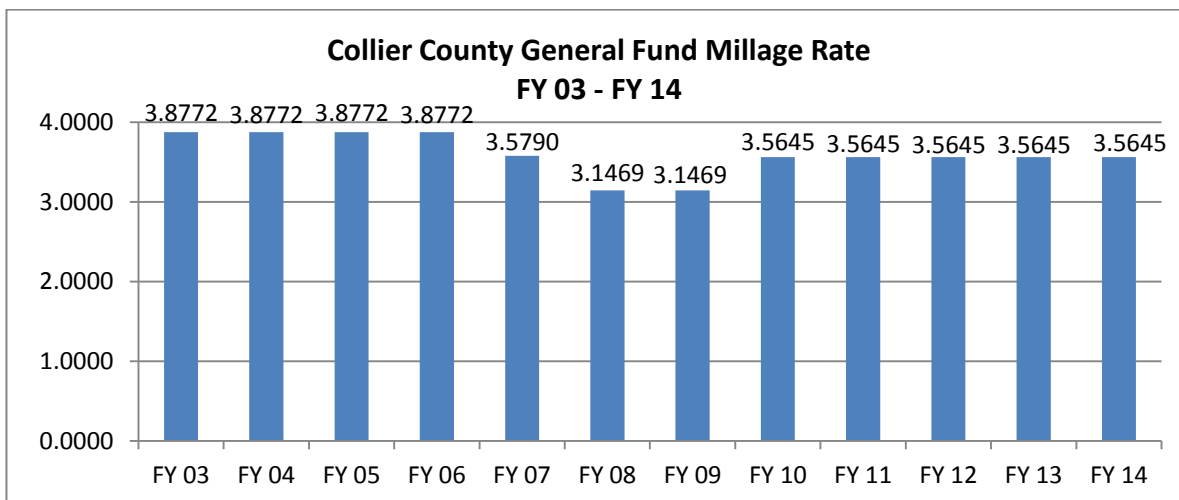
Prior to considering any new or enhanced programs, the Board, in previous budget years, committed to using growth tax revenues from rapidly escalating property values (new construction and increased value of existing properties) to meet the requirements of the road construction program. However, the recent downward trend in taxable value will mean a reduced property tax investment in the road program. The annual change in Collier County taxable value is depicted in the following graph.



This has impacted County operations in a number of ways. In spite of the rapidly escalating property values in Collier County, the General Fund millage rate was maintained at a constant level during the period from FY 03 through FY 06. If the infrastructure sales tax had been approved, there would have been greater flexibility in “rolling back” the millage rate to adjust for the increasing value of existing property.

Due to the magnitude of the increases in taxable value from FY 03 through FY 07, budget policy development in FY 08 emphasized rolling back the millage rate for any increase in taxable value above 10%. The softening of the real estate market resulted in only a 7.1% increase in taxable value in FY 08. However, consistent with the requirements of tax reform legislation, the General Fund millage rate was reduced to 3.1469 in FY 08. For FY 10, faced with another year of County wide taxable value reductions and the prospects of instability in State shared revenues and sales tax due to uncertain economic conditions; the Board voted to increase the millage rate to 3.5645 in order to avoid service cuts. From FY 11 through FY 14, the Board adopted a millage neutral policy guidance.

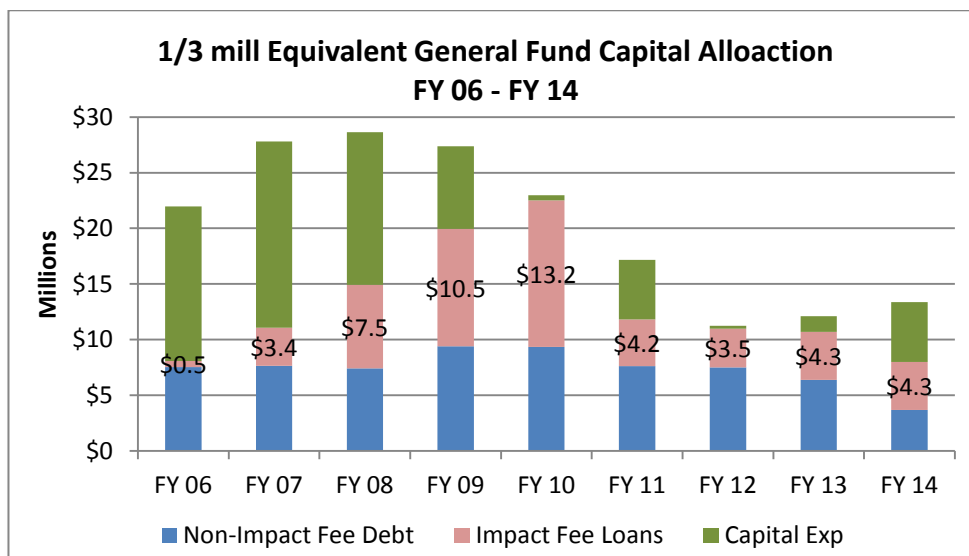
**Collier County Government
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General Government Capital Projects

General government capital projects are included in the General Fund. Projects include renovations to existing facilities and new general government facilities for which there is no established impact fee. The annual funding allocation for General Fund capital projects has been the equivalent in dollars to 0.3333 mills, however, in FY 14, it dropped to 0.2444 mills.

Debt service payments for growth related projects financed with capital improvement bonds were to be paid off with impact fees. Impact fee collections have declined by 71% since FY 07. At this time, impact fee collections are insufficient to meet the required annual debt service payments. Therefore, the General Fund is assisting the impact fee funds with their debt service payments. For FY 12, loans to the various impact fee funds were reduced by a one-time occurrence of reallocating unused project money to debt. Also, in the Capital Improvement Revenue Bonds, Series 2002/2003/2005 were refunded into the 2010B; 2011 and 2013 Special Obligation Bond reducing the principal and interest payments from the various impact fee funds, therefore further reducing the size of the General Fund loans. For FY 14 and the out-years, no new capital projects are planned for commercial paper loans or bond financing.



**Collier County Government
Fiscal Year 2014 Adopted Budget**

Collier County, Florida
Draft Notes to the Financial Statements
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NOTE 6 - LONG-TERM OBLIGATIONS

SUMMARY OF CHANGES IN LONG-TERM OBLIGATIONS

The following is a summary of changes in long-term obligations for the year ended September 30, 2013:

	<u>000's Omitted</u>					
	October 1, 2012	Additions	Reductions	Premium or Discount/Loss Amortized, net	September 30, 2013	Due within one year
Governmental Activities:						
Bonds and Loans Payable	\$ 395,839	\$ 73,805	\$ (94,786)	\$ -	\$ 374,858	\$ 18,128
Premium/Discount, net	25,852	2,082	(1,804)	(2,019)	24,111	-
Deferred Loss	(10,888)	(2,910)	-	787	(13,011)	-
Capital Lease Obligations	412	-	(89)	-	323	93
Self-Insurance Claims	7,401	48,233	(47,505)	-	7,401	6,598
Net OPEB Obligation	1,698	1,868	(1,387)	-	2,179	-
Compensated Absences	23,103	8,057	(8,052)	-	23,108	8,522
Total	<u>\$ 480,568</u>	<u>\$ 131,135</u>	<u>\$ (153,623)</u>	<u>\$ (1,232)</u>	<u>\$ 418,969</u>	<u>\$ 33,341</u>
Business-type Activities:						
Bonds and Loans Payable	\$ 231,194	\$ 43,509	\$ (53,344)	\$ -	\$ 221,359	\$ 14,908
Premium	3,860	-	(2,335)	(237)	1,288	-
Deferred Loss	(3,703)	(1,092)	-	429	(4,366)	-
Notes Payable	69	-	-	-	69	69
Capital Lease Obligations	175	-	(135)	-	40	40
Landfill Closure Liability	1,795	145	-	-	1,940	-
Compensated Absences	2,574	2,571	(2,427)	-	2,718	2,174
Total	<u>\$ 248,261</u>	<u>\$ 45,133</u>	<u>\$ (58,241)</u>	<u>\$ 192</u>	<u>\$ 223,048</u>	<u>\$ 17,191</u>

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Collier County, Florida
Draft Notes to the Financial Statements
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NOTE 6 - LONG-TERM DEBT - CONTINUED

DESCRIPTIONS OF BONDS, LOANS AND NOTES PAYABLE

Bonds, loans and notes payable at September 30, 2013 were composed of the following:

GOVERNMENTAL ACTIVITIES

Governmental Activities Limited General Obligation Bonds

\$6,215,000 2007 Limited General Obligation Bonds, Forest Lakes Roadway and Drainage Municipal Service Taxing Unit, due in installments of \$300,000 to \$540,000 through January 1, 2022; interest at 3.75% to 4.25% and collateralized by a limited ad valorem pledge of up to 4 mils.	\$ 4,155,000
Total Governmental Activities Limited General Obligation Bonds	\$ 4,155,000

Governmental Activities Revenue Bonds

\$96,255,000 2005 Gas Tax Revenue Bonds, due in annual installments of \$445,000 to \$13,985,000 through June 1, 2025; interest at 3.00% to 5.00% and collateralized by a pledge on the combined gas tax proceeds.	\$ 88,990,000
\$38,680,000 2012 Gas Tax Revenue Bonds, due in annual installments of \$2,700,000 to \$6,605,000 through June 1, 2023; interest at 3.00% to 5.00% and collateralized by a pledge on the combined gas tax proceeds.	38,680,000
\$59,895,000 2010 Special Obligation Revenue Bonds, due in annual installments of \$1,545,000 to \$3,860,000 through July 1, 2034; interest at 3.00% to 4.50% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.	54,915,000
\$24,620,000 2010B Special Obligation Revenue Bonds, due in annual installments of \$1,830,000 to \$2,630,000 through October 1, 2021; interest at 3.00% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.	20,215,000
\$92,295,000 2011 Special Obligation Revenue Bonds, due in annual installments of \$1,605,000 to \$8,270,000 through October 1, 2029; interest at 2.50% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.	86,175,000
\$73,805,000 2013 Special Obligation Revenue Bonds, due in annual installments of \$4,860,000 to \$8,525,000 through October 1, 2035; interest at 3.50% to 4.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.	73,805,000
Total Governmental Activities Revenue Bonds	\$ 362,780,000

Governmental Activities Notes Payable

\$7,557,900 Bayshore Gateway Community Redevelopment Agency Taxable Note, due June 1, 2018; monthly variable interest rate of 30-Day LIBOR plus 3.75% and collateralized by a pledge on all legally available non-ad valorem revenues of the Bayshore Gateway Community Redevelopment Agency.	\$ 7,431,936
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**Collier County Government
Fiscal Year 2014 Adopted Budget**

Collier County, Florida
Draft Notes to the Financial Statements
September 30, 2013

NOTE 6 - LONG-TERM DEBT - CONTINUED

DESCRIPTIONS OF BONDS, LOANS AND NOTES PAYABLE – CONTINUED

\$550,000 2012 Limited General Obligation Note, Radio Road East Municipal Service Taxing Unit, due in installments of \$3,847 to \$5,408 through June 1, 2022; interest at 3.44% and collateralized by a limited ad valorem pledge of up to .5 mills.	491,128
Total Governmental Activities Notes Payable	<u>\$ 7,923,064</u>
Total Governmental Activities Obligations	<u>\$ 374,858,064</u>
Unamortized Bond Premium	<u>\$ 24,110,757</u>
Deferred Loss on Bond Refunding	<u>\$ (13,010,523)</u>
Governmental Activities Obligations, Net	<u>\$ 385,958,298</u>
Less Current Portion of Governmental Activities Obligations	<u>\$ (18,127,807)</u>
Long-Term Portion of Governmental Activities Obligations, Net	<u><u>\$ 367,830,491</u></u>

BUSINESS-TYPE ACTIVITIES

Business-type Activities Revenue Bonds

\$110,165,000 2006 Collier County Water and Sewer Revenue Bonds due in annual installments of \$2,310,000 to \$8,695,000, commencing July 1, 2017 through July 1, 2036; interest at 4.00% to 5.00% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District.	\$ 86,575,000
\$11,727,489 2009 Collier County Water and Sewer Revenue Bonds due in annual installments of \$1,569,324 to \$1,817,005, commencing July 1, 2010 through July 1, 2016; interest at 2.97% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District.	5,298,028
\$17,769,080 2013 Collier County Water and Sewer Refunding Revenue Bonds due in annual installments of \$1,369,430 to \$4,312,275, commencing July 1, 2014 through July 1, 2021; interest at 1.47% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District.	<u>17,769,080</u>
Total Business-type Activities Revenue Bonds	<u>\$ 109,642,108</u>

Business-type Activities Loans and Notes Payable

\$166,580 County Water and Sewer District agreement with private developer payable through use of sewer system development fee credits. Non-interest bearing agreement.	\$ 69,190
\$13,292,898 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.65% payable in 40 semiannual payments commencing January 15, 1999 and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District.	4,119,954
\$22,238,677 County Water and Sewer District State Revolving Fund Loan, interest payable at 3.05% payable in 40 semiannual payments commencing November 15, 2001 and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District.	10,312,550
\$5,160,675 County Water and Sewer District State Revolving Fund Loan, interest payable at 3.05% payable in 40 semiannual payments commencing October 15, 2004 and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District.	3,218,241
\$6,560,956 County Water and Sewer District State Revolving Fund Loan, interest payable at 3.05% payable in 40 semiannual payments commencing January 15, 2005 and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District.	4,088,709

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NOTE 6 - LONG-TERM DEBT - CONTINUED

DESCRIPTIONS OF BONDS, LOANS AND NOTES PAYABLE – CONTINUED

\$29,224,004 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.95% payable in 40 semiannual payments commencing June 15, 2006 and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District.	20,204,907
\$10,525,509 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.90% payable in 40 semiannual payments commencing September 15, 2006 and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District.	6,964,734
\$5,445,223 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.92% payable in 40 semiannual payments commencing December 15, 2005 and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District.	3,653,412
\$5,188,500 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.74% payable in 40 semiannual payments commencing November 15, 2007 and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District.	3,081,404
\$7,123,496 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.75% and 2.64% payable in 40 semiannual payments commencing April 15, 2008 and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District.	4,252,347
\$21,549,605 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.25%, 2.64%, 2.71% and 2.79% payable in 40 semiannual payments commencing August 15, 2008 and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District.	17,777,007
\$33,235,651 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.25%, 2.64% and 2.79% payable in 40 semiannual payments commencing October 15, 2009 and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District.	31,636,129
\$3,294,890 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.79% payable in 40 semiannual payments commencing December 15, 2009 and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District.	<u>2,407,923</u>
Total Business-type Activities Loans and Notes Payable	<u>\$ 111,786,507</u>
Total Business-type Activities Obligations	<u>\$ 221,428,615</u>
Unamortized Bond Premium	\$ 1,288,024
Deferred Loss on Bond Refunding	<u>(4,365,620)</u>
Business-type Activities Obligations, Net	<u>\$ 218,351,019</u>
Less Current Portion of Business-type Activities Obligations Payable from Unrestricted Assets	\$ (12,013,942)
Less Current Portion of Business-type Activities Obligations Payable from Restricted Assets	<u>(2,893,679)</u>
Long-Term Portion of Business-type Activities Obligations, Net	<u><u>\$ 203,443,398</u></u>

**Collier County Government
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Collier County, Florida
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NOTE 6 - LONG-TERM DEBT - CONTINUED

SUMMARY OF DEBT SERVICE REQUIREMENTS TO MATURITY

The total annual debt service requirements to maturity of long-term debt, excluding compensated absences, capitalized leases, premiums, discounts and arbitrage rebate liability, are as follows:

Governmental Activities							
Fiscal Year	Limited General Obligation Bonds		Revenue Bonds		Notes Payable		Totals
	Principal	Interest	Principal	Interest	Principal	Interest	
2014	\$ 390,000	\$ 163,475	\$ 17,185,000	\$ 15,777,633	\$ 552,807	\$ 822,976	\$ 34,891,891
2015	410,000	147,475	17,260,000	15,190,831	554,518	800,065	34,362,889
2016	425,000	130,775	18,080,000	14,366,131	556,289	777,093	34,335,288
2017	440,000	113,475	18,940,000	13,497,043	558,121	754,061	34,302,700
2018	460,000	95,475	19,840,000	12,585,758	5,472,674	552,440	39,006,347
2019-23	2,030,000	177,225	111,490,000	47,787,431	228,655	15,392	161,728,703
2024-28	-	-	79,585,000	23,461,815	-	-	103,046,815
2029-33	-	-	54,845,000	11,486,738	-	-	66,331,738
2034-38	-	-	25,555,000	1,422,300	-	-	26,977,300
Totals	\$ 4,155,000	\$ 827,900	\$ 362,780,000	\$ 155,575,680	\$ 7,923,064	\$ 3,722,027	\$ 534,983,671

Business-type Activities					
Fiscal Year	Revenue Bonds		Loans and Notes Payable		Totals
	Principal	Interest	Principal	Interest	
2014	\$ 5,967,085	\$ 4,216,012	\$ 8,940,536	\$ 2,806,208	\$ 21,929,841
2015	6,073,205	4,099,592	8,938,876	2,738,678	21,850,351
2016	3,986,420	3,983,902	9,184,348	2,493,204	19,647,874
2017	3,679,430	3,898,046	9,436,663	2,240,890	19,255,029
2018	3,799,061	3,779,741	9,696,010	1,981,543	19,256,355
2019-23	21,591,907	16,945,640	44,924,031	6,104,718	89,566,296
2024-28	4,385,000	13,329,450	20,482,290	1,050,105	39,246,845
2029-33	35,170,000	10,245,062	183,753	3,854	45,602,669
2034-38	24,990,000	2,256,373	-	-	27,246,373
Totals	\$ 109,642,108	\$ 62,753,818	\$ 111,786,507	\$ 19,419,200	\$ 303,601,633

LEGAL DEBT MARGIN

The Constitution of the State of Florida and the Florida Statutes set no legal debt limit.

RESTRICTIVE COVENANTS

According to the official statements and County resolutions authorizing the issuance of the Series 2010, 2010B, 2011 and 2013 Special Obligation Refunding Revenue Bonds, the County has covenanted, subject

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to certain restrictions and limitations, to appropriate in its annual budget, by amendment, if necessary, from non-ad valorem revenues amounts sufficient to pay the principal and interest on the combined Special Obligation Bonds.

According to the official statements and County resolutions authorizing the issuance of the Series 2005 and 2012 Gas Tax Revenue Bonds, the issues are payable from and secured by liens on gas tax revenues.

Tax increment revenues and a covenant to budget and appropriate from all legally available Community Redevelopment Agency non-ad valorem revenues are pledged for the repayment of the Bayshore Gateway Community Redevelopment Agency's taxable note. The Agency is required to have a cash reserve balance of \$400,000 as of the end of fiscal year 2013. The agency was in compliance with this covenant for the year ended September 30, 2013.

Water and sewer revenue bonds are payable solely from and secured by a first lien upon and pledge of the net revenues and certain other fees and charges derived from operation of the County's water and sewer system. The pledge of net revenues derived by the County from the operation of the system does not constitute a lien upon the system or any other property of the County. The covenants of the resolutions authorizing the County Water and Sewer District Bonds, Series 2013, Series 2009 and 2006 include an obligation for the County to fix, establish and maintain such rates and collect such fees, rentals or other charges for the services and facilities of the water and sewer system, and to revise the same whenever necessary, so as to provide in each year net revenues, as defined in the resolutions authorizing the revenue bonds, which together with system development fees and special assessment proceeds received shall be adequate to pay at least 125% of the annual debt service requirements for the Water and Sewer Bonds; provided, however, that net revenues in each fiscal year shall be adequate to pay at least 100% of the annual debt service for the bonds. In addition, bond covenants require a renewal and replacement amount equal to \$300,000 to be set aside in the County Water and Sewer District Funds. The water and sewer funds were in compliance with these covenants for the year ended September 30, 2013.

The Collier County Water and Sewer District has several State Revolving Fund loans outstanding with the Florida Department of Environmental Protection. These loans are collateralized by a lien on pledged revenues consisting of net revenues from the operations of the County Water and Sewer System and system development fees. The lien is subordinate in all respects to the liens placed upon pledged revenues established by bonded indebtedness. The County Water and Sewer District must maintain rates and charges for services which together with system development fees are sufficient to pay 115% to 125%, depending upon the individual loan agreement, of the annual debt service requirements on the loans, as well as satisfy the coverage requirements of all senior debt obligations. The County Water and Sewer District State Revolving Funds loans were in compliance with these covenants for the year ended September 30, 2013.

**Collier County Government
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NOTE 6 - LONG-TERM DEBT - CONTINUED

INTEREST CAPITALIZED

Interest costs on the long-term debt of business-type activities, including capitalized leases, incurred and capitalized during the year ended September 30, 2013 were as follows:

	Total Interest Cost Incurred	Interest Cost Capitalized	Net Interest Expense
Business-type Activities	\$ 8,349,027	\$ 156,248	\$ 8,192,779

Interest expense is shown as a direct expense of the Business-type Activities.

LEASE OBLIGATIONS

Capitalized leases payable at September 30, 2013 amounted to \$362,510. These obligations, which are collateralized by equipment and vehicles, have total annual installments ranging from \$29,702 to \$149,198 including interest ranging from 4.45% to 4.85% and mature through 2022. As of year-end, equipment currently leased under capital leases in the governmental activities had a historical cost of \$1,114,847 and accumulated depreciation of \$906,097. Equipment currently leased under capital leases in the business-type activities had a historical cost of \$182,751 and accumulated depreciation of \$59,394.

Future minimum capital lease obligations as of September 30, 2013 were as follows:

	Governmental Activities	Business-type Activities	Total
2014	\$ 107,622	\$ 41,576	\$ 149,198
2015	64,933	-	64,933
2016	29,702	-	29,702
2017	29,702	-	29,702
2018	29,702	-	29,702
2019-23	118,810	-	118,810
Total minimum lease payments	380,471	41,576	422,047
Less amount representing interest	(57,612)	(1,925)	(59,537)
Present value of minimum lease payments	\$ 322,859	\$ 39,651	\$ 362,510

The County also leases office space, office equipment and storage space under operating leases. These leases expire or are cancellable within the next fiscal year. In the normal course of operations these leases will be renewed or replaced by other leases. Total rental expenditures for all operating leases within the governmental activities for the year ended September 30, 2013 were \$836,643. Total rental expenditures for all operating leases within business-type activities governmental activities for the year ended September 30, 2013 were \$185,382.

**Collier County Government
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Collier County, Florida
Draft Notes to the Financial Statements
September 30, 2013

NOTE 7 - CONDUIT DEBT OBLIGATIONS

COMPONENT UNIT CONDUIT DEBT

The Industrial Development Authority, Housing Finance Authority, Health Facilities Authority and Educational Facilities Authority, all component units of Collier County, issue debt instruments for the purpose of providing capital financing to independent third parties. Industrial development revenue bonds have been issued to provide financial assistance to public entities for the acquisition and construction of industrial and commercial facilities. Housing revenue bonds have been issued for the purpose of financing the development of multi-family residential rental communities. The health facility revenue bonds were issued to provide financing for the construction of health park facilities. The educational facility revenue bonds were used to provide financing for the construction of educational facilities. These bonds were secured by the financed property, a letter of credit or a corporate guarantee. The primary revenues pledged to pay the debt are those revenues derived from the project or facilities constructed. Neither the issuer, nor the County, is obligated in any manner for repayment of the bonds and as such they are not reported as liabilities in the accompanying financial statements.

As of September 30, 2013 the outstanding principal amount payable on all component unit conduit debt was \$230,271,446 and is made up of the following:

Industrial development revenue bonds	\$17,396,446
Housing finance revenue bonds	22,570,000
Health facilities revenue bonds	113,945,000
Educational facilities revenue bonds	<u>76,360,000</u>
Total	<u><u>\$230,271,446</u></u>

NOTE 8 - DEFEASED DEBT

The County has defeased certain outstanding bonds by placing the proceeds of new bonds in irrevocable trusts to provide for all future debt service payments on the defeased debt. Accordingly, the trust accounts and the defeased bonds are not included in the County's financial statements.

At September 30, 2013 the following issues were considered defeased:

Governmental Activities	Original Debt Defeased	Defeased Bonds Outstanding
1986 Capital Improvement Program Revenue Bonds, Sub-Series 5 Mode A	\$ 12,245,000	\$ 2,045,000
2003 Capital Improvement and Refunding Revenue Bonds	38,415,000	36,300,000
2005 Capital Improvement and Refunding Revenue Bonds	131,710,000	125,290,000
Total Governmental Activities Defeased Debt	<u>\$ 182,370,000</u>	<u>\$ 163,635,000</u>
Business-type Activities	Original Debt Defeased	Defeased Bonds Outstanding
2006 County Water and Sewer Revenue Bonds	\$ 23,590,000	\$ 23,590,000
Total Business-type Activities Defeased Debt	<u>\$ 23,590,000</u>	<u>\$ 23,590,000</u>

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Collier County, Florida
Draft Notes to the Financial Statements
September 30, 2013

NOTE 8 - DEFEASED DEBT - CONTINUED

On April 16, 2013 Collier County issued the Series 2013 Special Obligation Refunding Revenue Bonds in the par amount of \$73,805,000. These bonds were issued for the purpose of advance refunding the County's outstanding Capital Improvement and Refunding Revenue Bonds, Series 2003 and 2005. The final maturity of the bonds is October 1, 2035, with interest rates of 3.50% to 4.00%. The refunding achieved a net present value savings of 2.96% on the refunded bonds. The refinancing of the Series 2003 and 2005 Bonds, and their attendant restrictive covenants, eliminated the required cash reserve surety replacement relating to the Series 2003 and 2005 bonds. The advance refunding achieved an aggregate debt service savings of \$1,979,454 and an economic gain of \$2,062,440. The Series 2003 and 2005 bonds have redemption dates of October 1, 2013 and October 1, 2014, respectively.

On June 27, 2013 the Collier County Water and Sewer District issued the Series 2013 Water and Sewer Refunding Revenue Bonds in the par amount of \$17,769,080. These bonds were issued for the purpose of financing a current refunding of the County Water and Sewer District's outstanding Series 2003B Bonds. The final maturity of the bonds is July 1, 2021, with an interest rate of 1.47%. The current refunding achieved a net present value savings of 9.99% on the refunded bonds. The refunding also achieved an aggregate debt service savings of \$2,618,908 and an economic gain of \$2,455,512. The Series 2003B bonds had a redemption date of July 29, 2013.

In August of 2013, the Collier County Water and Sewer District borrowed \$25,000,000 from the State of Florida Department of Environmental Protection's State Revolving Fund Loan Program for purposes of advance refunding a portion of the Water and Sewer District's Series 2006 Revenue Bonds. On September 19, 2013 the State Revolving Fund proceeds, together with other available monies, were placed in escrow. The final maturity of the loans is April 15, 2029, with an interest rate of 2.79%. The refunding achieved a net present value savings of 17.23% on the refunded bonds. The refunding also achieved an aggregate debt service savings of \$9,775,853 and an economic gain of \$5,576,336. The Series 2006 bonds have a redemption date of July 1, 2016.

**Collier County Government
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Debt Service

Division Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	6,275	7,000	6,000	5,700	-	5,700	(18.6%)
Arbitrage Services	17,929	49,000	34,200	32,500	-	32,500	(33.7%)
Payment to Escrow Agent	150,550,385	-	73,878,900	-	-	-	na
Debt Service	1,053,603	45,400	2,194,000	31,800	-	31,800	(30.0%)
Debt Service - Principal	31,509,118	23,682,500	25,066,300	18,128,000	-	18,128,000	(23.5%)
Debt Service - Interest Expense	18,118,007	17,879,100	17,506,400	16,282,600	-	16,282,600	(8.9%)
Total Net Budget	201,255,318	41,663,000	118,685,800	34,480,600	-	34,480,600	(17.2)%
Advance/Repay to 412 Water Cap	2,657,897	-	5,200,800	-	-	-	na
Advance/Repay to 414 Sewer Cap	2,657,897	-	5,200,800	-	-	-	na
Trans to Property Appraiser	96,780	72,200	69,400	93,200	-	93,200	29.1%
Trans to Tax Collector	117,418	140,800	138,500	31,400	-	31,400	(77.7%)
Trans to 001 General Fund	-	8,900	8,900	1,300	-	1,300	(85.4%)
Trans to 132 Pine Ridge	-	-	-	700,000	-	700,000	na
Trans to 172 Conserv Collier	96,200	-	-	-	-	-	na
Trans to 174 Conserv Collier Maint	200,000	900,000	828,700	34,900	-	34,900	(96.1%)
Trans to 298 Sp Ob Bd '10	1,851	500	-	2,600	-	2,600	420.0%
Trans to 313 Gas Tax Cap Fd	100,000	20,100	20,100	-	-	-	(100.0%)
Reserves For Contingencies	-	-	-	25,000	-	25,000	na
Reserves For Debt Service	-	13,976,100	-	2,689,300	-	2,689,300	(80.8%)
Reserve for Future Debt Service	-	1,809,900	-	1,981,300	-	1,981,300	9.5%
Reserves For Cash Flow	-	62,400	-	1,485,400	-	1,485,400	2,280.4%
Total Budget	207,183,360	58,653,900	130,153,000	41,525,000	-	41,525,000	(29.2)%

Appropriations by Department	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
General Governmental Debt	201,255,318	41,663,000	118,685,800	34,480,600	-	34,480,600	(17.2%)
Total Net Budget	201,255,318	41,663,000	118,685,800	34,480,600	-	34,480,600	(17.2)%
General Governmental Debt	5,928,042	16,990,900	11,467,200	7,044,400	-	7,044,400	(58.5%)
Total Transfers and Reserves	5,928,042	16,990,900	11,467,200	7,044,400	-	7,044,400	(58.5)%
Total Budget	207,183,360	58,653,900	130,153,000	41,525,000	-	41,525,000	(29.2)%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Debt Service

Division Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	4,926,277	5,423,500	5,202,100	448,300	-	448,300	(91.7%)
Delinquent Ad Valorem Taxes	14,347	1,000	3,500	1,000	-	1,000	0.0%
Special Assessments	876,077	788,000	730,000	-	-	-	(100.0%)
Interest/Misc	50,028	21,300	24,200	10,400	-	10,400	(51.2%)
Other Financing Sources	-	-	-	2,000	-	2,000	na
Bond Proceeds	148,166,707	-	75,887,100	-	-	-	na
Trans frm Property Appraiser	18,549	-	-	-	-	-	na
Trans frm Tax Collector	44,676	-	1,900	-	-	-	na
Trans fm 001 Gen Fund	8,495,327	6,385,000	6,584,800	3,657,700	-	3,657,700	(42.7%)
Trans fm 101 Transp Op Fd	397,576	307,500	334,800	1,189,300	-	1,189,300	286.8%
Trans fm 113 Comm Dev Fd	232,400	1,990,900	1,990,900	402,300	-	402,300	(79.8%)
Trans fm 159 Forest Lake Fd	500,000	-	-	973,200	-	973,200	na
Trans fm 166 Radio Rd East MSTU	60,800	50,000	50,000	-	-	-	(100.0%)
Trans fm 174 Conserv Collier Maint	900,000	900,000	791,800	-	-	-	(100.0%)
Trans fm 187 Bayshore Redev Fd	1,400,000	1,427,800	1,494,900	905,700	-	905,700	(36.6%)
Trans fm 215 Debt Service	-	-	-	600	-	600	na
Trans fm 217 Debt Serv	-	-	-	2,000	-	2,000	na
Trans fm 299 Debt Service	1,851	500	-	-	-	-	(100.0%)
Trans fm 306 Pk & Rec Cap	311,600	323,000	323,000	321,800	-	321,800	(0.4%)
Trans fm 313 Gas Tax Cap Fd	19,961,880	11,734,900	11,734,900	14,117,600	-	14,117,600	20.3%
Trans fm 325 Stormwater Cap Fd	1,012,758	798,200	869,000	-	-	-	(100.0%)
Trans fm 345 Pk & Rec Cap	89,884	128,600	134,000	130,000	-	130,000	1.1%
Trans fm 346 Pks Unincorp Cap Fd	3,121,891	2,255,900	2,540,200	2,810,200	-	2,810,200	24.6%
Trans fm 350 EMS Cap Fd	724,269	423,900	447,500	443,900	-	443,900	4.7%
Trans fm 355 Library Cap Fd	1,148,300	1,164,200	1,164,200	1,162,600	-	1,162,600	(0.1%)
Trans fm 381 Correctional Cap Fd	2,028,150	1,400,600	1,892,500	1,886,500	-	1,886,500	34.7%
Trans fm 385 Law Enforc Cap Fd	2,723,568	2,600,400	2,657,300	2,649,000	-	2,649,000	1.9%
Trans fm 390 Gen Gov Fac Cap Fd	4,591,701	4,087,100	4,379,900	4,334,500	-	4,334,500	6.1%
Carry Forward	22,391,700	16,753,300	17,014,100	6,099,600	-	6,099,600	(63.6%)
Less 5% Required By Law	-	(311,700)	-	(23,200)	-	(23,200)	(92.6%)
Total Funding	224,190,316	58,653,900	136,252,600	41,525,000	-	41,525,000	(29.2%)

Division Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Total FTE							0%
							0%

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Debt Service

General Governmental Debt

Department Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	6,275	7,000	6,000	5,700	-	5,700	(18.6%)
Arbitrage Services	17,929	49,000	34,200	32,500	-	32,500	(33.7%)
Payment to Escrow Agent	150,550,385	-	73,878,900	-	-	-	na
Debt Service	1,053,603	45,400	2,194,000	31,800	-	31,800	(30.0%)
Debt Service - Principal	31,509,118	23,682,500	25,066,300	18,128,000	-	18,128,000	(23.5%)
Debt Service - Interest Expense	18,118,007	17,879,100	17,506,400	16,282,600	-	16,282,600	(8.9%)
Net Operating Budget	201,255,318	41,663,000	118,685,800	34,480,600	-	34,480,600	(17.2%)
Advance/Repay to 412 Water Cap	2,657,897	-	5,200,800	-	-	-	na
Advance/Repay to 414 Sewer Cap	2,657,897	-	5,200,800	-	-	-	na
Trans to Property Appraiser	96,780	72,200	69,400	93,200	-	93,200	29.1%
Trans to Tax Collector	117,418	140,800	138,500	31,400	-	31,400	(77.7%)
Trans to 001 General Fund	-	8,900	8,900	1,300	-	1,300	(85.4%)
Trans to 132 Pine Ridge	-	-	-	700,000	-	700,000	na
Trans to 172 Conserv Collier	96,200	-	-	-	-	-	na
Trans to 174 Conserv Collier Maint	200,000	900,000	828,700	34,900	-	34,900	(96.1%)
Trans to 298 Sp Ob Bd '10	1,851	500	-	2,600	-	2,600	420.0%
Trans to 313 Gas Tax Cap Fd	100,000	20,100	20,100	-	-	-	(100.0%)
Reserves For Contingencies	-	-	-	25,000	-	25,000	na
Reserves For Debt Service	-	13,976,100	-	2,689,300	-	2,689,300	(80.8%)
Reserve for Future Debt Service	-	1,809,900	-	1,981,300	-	1,981,300	9.5%
Reserves For Cash Flow	-	62,400	-	1,485,400	-	1,485,400	2,280.4%
Total Budget	207,183,360	58,653,900	130,153,000	41,525,000	-	41,525,000	(29.2%)

Appropriations by Program	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
1994 and 2003 Capital Improvement Revenue Refunding Bd (215)	3,090,422	415,400	428,300	3,500	-	3,500	(99.2%)
2005 Capital Improvement Revenue Refunding Bonds (216)	13,269,445	2,760,900	2,871,300	3,500	-	3,500	(99.9%)
CRA Taxable Note (Fifth Third Bank), Series 2009 (287)	1,313,654	1,604,400	2,633,900	830,000	-	830,000	(48.3%)
Forest Lakes Roadway Limited General Obligation Bonds (259)	560,204	562,900	561,900	558,000	-	558,000	(0.9%)
Naples Park Drainage Debt Service (226)	6,000	7,000	6,000	5,700	-	5,700	(18.6%)
Radio Road East MSTU Limited General Obligation Bond (266)	37,176	71,300	70,500	71,000	-	71,000	(0.4%)
Series 2003, 2005 and 2012 Gas Tax Revenue Bonds (212)	58,317,801	14,321,500	14,321,600	14,157,900	-	14,157,900	(1.1%)
Series 2005a Limited General Obligation Bond (272)	4,929,900	4,930,600	4,929,200	-	-	-	(100.0%)
Special Obligation Bonds, Series 2010, 2010B, 2011 and 2013 (298)	113,248,321	16,989,000	92,863,100	18,851,000	-	18,851,000	11.0%
State Infrastructure Bank (SIB) Loan (213)	6,482,394	-	-	-	-	-	na
Total Net Budget	201,255,318	41,663,000	118,685,800	34,480,600	-	34,480,600	(17.2%)
Total Transfers and Reserves	5,928,042	16,990,900	11,467,200	7,044,400	-	7,044,400	(58.5%)
Total Budget	207,183,360	58,653,900	130,153,000	41,525,000	-	41,525,000	(29.2%)

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Debt Service

General Governmental Debt

Department Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	4,926,277	5,423,500	5,202,100	448,300	-	448,300	(91.7%)
Delinquent Ad Valorem Taxes	14,347	1,000	3,500	1,000	-	1,000	0.0%
Special Assessments	876,077	788,000	730,000	-	-	-	(100.0%)
Interest/Misc	50,028	21,300	24,200	10,400	-	10,400	(51.2%)
Other Financing Sources	-	-	-	2,000	-	2,000	na
Bond Proceeds	148,166,707	-	75,887,100	-	-	-	na
Trans frm Property Appraiser	18,549	-	-	-	-	-	na
Trans frm Tax Collector	44,676	-	1,900	-	-	-	na
Trans fm 001 Gen Fund	8,495,327	6,385,000	6,584,800	3,657,700	-	3,657,700	(42.7%)
Trans fm 101 Transp Op Fd	397,576	307,500	334,800	1,189,300	-	1,189,300	286.8%
Trans fm 113 Comm Dev Fd	232,400	1,990,900	1,990,900	402,300	-	402,300	(79.8%)
Trans fm 159 Forest Lake Fd	500,000	-	-	973,200	-	973,200	na
Trans fm 166 Radio Rd East MSTU	60,800	50,000	50,000	-	-	-	(100.0%)
Trans fm 174 Conserv Collier Maint	900,000	900,000	791,800	-	-	-	(100.0%)
Trans fm 187 Bayshore Redev Fd	1,400,000	1,427,800	1,494,900	905,700	-	905,700	(36.6%)
Trans fm 215 Debt Service	-	-	-	600	-	600	na
Trans fm 217 Debt Serv	-	-	-	2,000	-	2,000	na
Trans fm 299 Debt Service	1,851	500	-	-	-	-	(100.0%)
Trans fm 306 Pk & Rec Cap	311,600	323,000	323,000	321,800	-	321,800	(0.4%)
Trans fm 313 Gas Tax Cap Fd	19,961,880	11,734,900	11,734,900	14,117,600	-	14,117,600	20.3%
Trans fm 325 Stormwater Cap Fd	1,012,758	798,200	869,000	-	-	-	(100.0%)
Trans fm 345 Pk & Rec Cap	89,884	128,600	134,000	130,000	-	130,000	1.1%
Trans fm 346 Pks Unincorp Cap Fd	3,121,891	2,255,900	2,540,200	2,810,200	-	2,810,200	24.6%
Trans fm 350 EMS Cap Fd	724,269	423,900	447,500	443,900	-	443,900	4.7%
Trans fm 355 Library Cap Fd	1,148,300	1,164,200	1,164,200	1,162,600	-	1,162,600	(0.1%)
Trans fm 381 Correctional Cap Fd	2,028,150	1,400,600	1,892,500	1,886,500	-	1,886,500	34.7%
Trans fm 385 Law Enforc Cap Fd	2,723,568	2,600,400	2,657,300	2,649,000	-	2,649,000	1.9%
Trans fm 390 Gen Gov Fac Cap Fd	4,591,701	4,087,100	4,379,900	4,334,500	-	4,334,500	6.1%
Carry Forward	22,391,700	16,753,300	17,014,100	6,099,600	-	6,099,600	(63.6%)
Less 5% Required By Law	-	(311,700)	-	(23,200)	-	(23,200)	(92.6%)
Total Funding	224,190,316	58,653,900	136,252,600	41,525,000	-	41,525,000	(29.2%)

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Debt Service

**General Governmental Debt
Series 2003, 2005 and 2012 Gas Tax Revenue Bonds (212)**

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Debt Service	-	14,157,900	14,157,900	-
Current Level of Service Budget	-	14,157,900	14,157,900	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Arbitrage Services	2,464	7,000	7,000	7,000	-	7,000	0.0%
Payment to Escrow Agent	43,336,693	-	-	-	-	-	na
Debt Service	396,829	7,000	7,000	7,000	-	7,000	0.0%
Debt Service - Principal	7,505,000	7,855,000	7,855,000	8,040,000	-	8,040,000	2.4%
Debt Service - Interest Expense	7,076,815	6,452,500	6,452,600	6,103,900	-	6,103,900	(5.4%)
Net Operating Budget	58,317,801	14,321,500	14,321,600	14,157,900	-	14,157,900	(1.1%)
Total Budget	58,317,801	14,321,500	14,321,600	14,157,900	-	14,157,900	(1.1%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	19,898	1,000	8,300	1,000	-	1,000	0.0%
Bond Proceeds	43,446,373	-	-	-	-	-	na
Trans fm 313 Gas Tax Cap Fd	13,479,900	11,734,900	11,734,900	14,117,600	-	14,117,600	20.3%
Carry Forward	3,989,400	2,585,700	2,617,800	39,400	-	39,400	(98.5%)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	60,935,571	14,321,500	14,361,000	14,157,900	-	14,157,900	(1.1%)

Notes:

Purpose: Gas Tax Refunding Revenue Bonds, Series 2003
Principal Outstanding as of September 30, 2013: \$0
Final Maturity: June 1, 2013
Interest Rate: 3.70% - 5.25%
Revenue Pledged: 5-cent, 6-cent, 7th cent, and 9th cent Gas Tax

Purpose: Gas Tax Revenue Bonds, Series 2005
Principal Outstanding as of September 30, 2013: \$88,990,000
Final Maturity: June 1, 2025
Interest Rate: 3.00% - 5.00%
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

Purpose: Gas Tax Refunding Revenue Bonds, Series 2012
Principal Outstanding as of September 30, 2013: \$38,680,000
Final Maturity: June 1, 2023
Interest Rate: 3.00% - 5.00%
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

On April 10, 2012, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2003. The partial refunding generated a net present value savings of 9.21%, or \$3,811,782. The refunding also will release approximately \$2.8 million of cash in June 2013 from existing debt service reserves currently restricted pursuant to the bond covenants. The new Gas Tax Refunding Revenue Bonds, Series 2012, were issued without any reserve or reserve insurance policy.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Debt Service

**General Governmental Debt
State Infrastructure Bank (SIB) Loan (213)**

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Debt Service - Principal	6,327,545	-	-	-	-	-	na
Debt Service - Interest Expense	154,849	-	-	-	-	-	na
Net Operating Budget	6,482,394	-	-	-	-	-	na
Total Budget	6,482,394	-	-	-	-	-	na

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	86	-	-	-	-	-	na
Trans fm 313 Gas Tax Cap Fd	6,481,980	-	-	-	-	-	na
Total Funding	6,482,066	-	-	-	-	-	na

Notes:

Purpose: I-75 Ramp, East bound Immokalee Road to I-75, north bound loop and the widening of Immokalee Road from a four-lane to six-lane within the limited access right of way under the I-75 overpass.

Principal Outstanding as of September 30, 2013: \$0

Final Maturity was to be October 1, 2012

Interest Rate: 2.00%

Revenue Pledged was Gas Tax Revenues and Impact Fees

On January 24, 2012, the Board approved the prepayment of the 2007 State Infrastructure Bank Loan. The prepayment generated an interest savings \$59,983.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Debt Service

**General Governmental Debt
1994 and 2003 Capital Improvement Revenue Refunding Bd (215)**

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Debt Service	-	4,100	4,100	-
Current Level of Service Budget	-	4,100	4,100	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Arbitrage Services	2,464	3,500	2,500	3,500	-	3,500	0.0%
Payment to Escrow Agent	651,886	-	17,000	-	-	-	na
Debt Service	-	3,100	-	-	-	-	(100.0%)
Debt Service - Principal	1,450,000	-	-	-	-	-	na
Debt Service - Interest Expense	986,072	408,800	408,800	-	-	-	(100.0%)
Net Operating Budget	3,090,422	415,400	428,300	3,500	-	3,500	(99.2%)
Trans to 298 Sp Ob Bd '10	-	-	-	600	-	600	na
Total Budget	3,090,422	415,400	428,300	4,100	-	4,100	(99.0%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	161	-	-	-	-	-	na
Trans fm 001 Gen Fund	1,143,436	76,200	83,600	-	-	-	(100.0%)
Trans fm 381 Correctional Cap Fd	1,937,650	331,200	348,800	-	-	-	(100.0%)
Carry Forward	9,200	8,000	-	4,100	-	4,100	(48.8%)
Total Funding	3,090,447	415,400	432,400	4,100	-	4,100	(99.0%)

Notes:

Purpose: Construct the Jail Expansion/Parking Garage and the Development Services Building Expansion/Parking Garage and refund prior debt. (The Development Services Building Expansion/Parking Garage portion of the debt was defeased on September 21, 2007)

Principal Outstanding as of September 30, 2013: \$0

Final Maturity was to be October 1, 2033

Interest Rate (on remaining bonds): 4.75%

Next Principal payment was to be October 1, 2030

Revenue Pledged: Local Government Half Cent Sales Tax

Reserve Fund 217 was established to fund the parity reserve account for all the Special Obligation Bonds affected.

On October 25, 2011, the Board approved the partial refunding of the Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 5.05%, or \$4,846,269. The refunding also released approximately \$5.3 million of cash from existing debt service reserves currently restricted pursuant to the bond covenants. The new Special Obligation Refunding Revenue Bonds, Series 2011, were issued without any reserve or reserve insurance policy, and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

Forecast FY 2013:

On March 12, 2013, the Board approved to refund all remaining outstanding Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 3.59%, or \$2,064,642. The refunding also released the balance of cash (approximately \$10.4 million) from existing debt service reserves currently restricted pursuant to the bond covenants. The new Special Obligation Refunding Revenue Bonds, Series 2013, were issued without any reserve or reserve insurance policy, and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Debt Service

**General Governmental Debt
2005 Capital Improvement Revenue Refunding Bonds (216)**

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Debt Service	-	5,500	5,500	-
Current Level of Service Budget	-	5,500	5,500	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Arbitrage Services	2,464	3,500	3,200	3,500	-	3,500	0.0%
Payment to Escrow Agent	2,487,063	-	115,000	-	-	-	na
Debt Service	275	4,600	300	-	-	-	(100.0%)
Debt Service - Principal	6,110,000	-	-	-	-	-	na
Debt Service - Interest Expense	4,669,644	2,752,800	2,752,800	-	-	-	(100.0%)
Net Operating Budget	13,269,445	2,760,900	2,871,300	3,500	-	3,500	(99.9%)
Trans to 298 Sp Ob Bd '10	-	-	-	2,000	-	2,000	na
Total Budget	13,269,445	2,760,900	2,871,300	5,500	-	5,500	(99.8%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	568	-	500	200	-	200	na
Trans fm 001 Gen Fund	3,654,391	205,800	216,900	-	-	-	(100.0%)
Trans fm 101 Transp Op Fd	383,476	140,000	146,100	-	-	-	(100.0%)
Trans fm 325 Stormwater Cap Fd	976,058	363,400	379,200	-	-	-	(100.0%)
Trans fm 345 Pk & Rec Cap	89,884	128,600	134,000	-	-	-	(100.0%)
Trans fm 346 Pks Unincorp Cap Fd	2,931,991	-	1,400	-	-	-	na
Trans fm 350 EMS Cap Fd	315,969	120,600	125,900	-	-	-	(100.0%)
Trans fm 385 Law Enforc Cap Fd	793,668	292,000	304,700	-	-	-	(100.0%)
Trans fm 390 Gen Gov Fac Cap Fd	4,112,701	1,502,700	1,567,800	-	-	-	(100.0%)
Carry Forward	10,800	7,800	100	5,300	-	5,300	(32.1%)
Total Funding	13,269,506	2,760,900	2,876,600	5,500	-	5,500	(99.8%)

Notes:

Purpose: Construct North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, Emergency Service Center, and refinance Commercial Paper debt.

Principal Outstanding as of September 30, 2013: \$0

Final Maturity was to be October 1, 2035

Interest Rate: 4.375% - 4.625%

Next Principal payment was to be October 1, 2025

Revenue Pledged: Local Government Half Cent Sales Tax

Reserve Fund 217 was established to fund the parity reserve account for all the Special Obligation Bonds affected.

On October 25, 2011, the Board approved the partial refunding of the Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 5.05%, or \$4,846,269. The refunding also released approximately \$5.3 million of cash from existing debt service reserves currently restricted pursuant to the bond covenants. The new Special Obligation Refunding Revenue Bonds, Series 2011, were issued without any reserve or reserve insurance policy, and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

Debt Service

General Governmental Debt 2005 Capital Improvement Revenue Refunding Bonds (216)

Forecast FY 2013:

On March 12, 2013, the Board approved to refund all remaining outstanding Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 3.59%, or \$2,064,642. The refunding also released the balance of cash (approximately \$10.4 million) from existing debt service reserves currently restricted pursuant to the bond covenants. The new Special Obligation Refunding Revenue Bonds, Series 2013, were issued without any reserve or reserve insurance policy, and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Debt Service

**General Governmental Debt
2003 and 2005 Sales Tax Revenue Bonds Reserve (217)**

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Advance/Repay to 412 Water Cap	2,657,897	-	5,200,800	-	-	-	na
Advance/Repay to 414 Sewer Cap	2,657,897	-	5,200,800	-	-	-	na
Reserves For Debt Service	-	10,401,500	-	-	-	-	(100.0%)
Total Budget	5,315,794	10,401,500	10,401,600	-	-	-	(100.0%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	-	-	100	-	-	-	na
Carry Forward	15,717,300	10,401,500	10,401,500	-	-	-	(100.0%)
Total Funding	15,717,300	10,401,500	10,401,600	-	-	-	(100.0%)

Notes:

Balance of contributed funds as of September 30, 2013:

\$0 Fund 412 - Water User Fee Capital Fund
\$0 Fund 414 - Sewer User Fee Capital Fund

Based on the Debt Service Reserve Requirement within the Bond documents and the dramatic deteriorating of the bond insurer's credit ratings, the County was obligated to allocate certain moneys to fund the parity Reserve Account by March 31, 2009. On March 24, 2009, agenda item 16(F)7 and again on September 29, 2009, agenda item 16(F)5, the Board of County Commissioners approved to allocate undesignated fund balances of the Collier County Water/Sewer District Capital and Solid Waste Landfill Closure accounts in the total amount of \$19,570,800. These moneys were placed into Sales Tax Bond Reserve Fund 217 to satisfy the funding up of the parity Reserve Account.

On October 26, 2010, the Board approved the refunding of the Capital Improvement Revenue Bonds, Series 2002. The refunding released approximately \$3.8 million of cash reserved pursuant to the existing bond covenants. The new refunding Bonds were issued without any reserve or reserve insurance policy and are budgeted in fund 298.

On October 25, 2011, the Board approved the partial refunding of the Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 5.05%, or \$4,846,269. The refunding also released approximately \$5.3 million of cash from existing debt service reserves currently restricted pursuant to the bond covenants. The new refunding Bonds, Series 2011, were issued without any reserve or reserve insurance policy and are budgeted in fund 298.

Forecast FY 2013:

On March 12, 2013, the Board approved to refund all remaining outstanding Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 3.59%, or \$2,064,642. The refunding also released the balance of cash (approximately \$10.4 million) from existing debt service reserves currently restricted pursuant to the bond covenants. The new Special Obligation Refunding Revenue Bonds, Series 2013, were issued without any reserve or reserve insurance policy, and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

The Special Obligation Refunding Revenue Bonds, Series 2010B, Series 2011 and Series 2013, eliminated onerous debt service surety requirements, allowing the release of all borrowed utility and solid waste enterprise funds.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Debt Service

**General Governmental Debt
Caribbean Gardens General Obligation Debt Service (220)**

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Reserves, Transfers, and Interest	-	1,300	1,300	-
Current Level of Service Budget	-	1,300	1,300	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Trans to 001 General Fund	-	8,900	8,900	1,300	-	1,300	(85.4%)
Total Budget	-	8,900	8,900	1,300	-	1,300	(85.4%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	560	-	-	-	-	-	na
Delinquent Ad Valorem Taxes	635	1,000	1,000	1,000	-	1,000	0.0%
Interest/Misc	-	-	100	100	-	100	na
Carry Forward	6,800	7,900	8,000	200	-	200	(97.5%)
Total Funding	7,995	8,900	9,100	1,300	-	1,300	(85.4%)

Notes:

Purpose: Purchase Caribbean Gardens

Principal Outstanding as of September 30, 2013: \$0

Final Maturity was to be October 1, 2015

Revenue Pledged was Ad Valorem Taxes

On November 2, 2004, Collier County voters approved a referendum authorizing the acquisition of certain land, including the land currently used as Caribbean Gardens, for the purpose of ensuring the continued operation of the Caribbean Gardens Zoo, by issuing bonds payable from ad valorem taxes not to exceed 0.15 mills for a period of 10 years. On July 26, 2005, the Board approved a Resolution authorizing a loan from the Commercial Paper Program in an amount not to exceed \$40 million. With our aggressive management of prepaying down principal over 4 years, the loan was paid off in July 2009 and the taxpayers in Collier County were no longer levied 0.15 mills.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Debt Service

**General Governmental Debt
Naples Park Drainage Debt Service (226)**

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Departmental Administration	-	5,700	-	5,700
Reserves, Transfers, and Interest	-	-	5,700	-5,700
Current Level of Service Budget	-	5,700	5,700	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	6,000	7,000	6,000	5,700	-	5,700	(18.6%)
Net Operating Budget	6,000	7,000	6,000	5,700	-	5,700	(18.6%)
Trans to Property Appraiser	1,731	1,800	1,700	-	-	-	(100.0%)
Trans to Tax Collector	2,189	2,300	-	-	-	-	(100.0%)
Trans to 313 Gas Tax Cap Fd	100,000	20,100	20,100	-	-	-	(100.0%)
Total Budget	109,920	31,200	27,800	5,700	-	5,700	(81.7%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Special Assessments	109,440	8,000	-	-	-	-	(100.0%)
Interest/Misc	384	100	100	-	-	-	(100.0%)
Trans frm Tax Collector	835	-	-	-	-	-	na
Carry Forward	32,700	23,500	33,400	5,700	-	5,700	(75.7%)
Less 5% Required By Law	-	(400)	-	-	-	-	(100.0%)
Total Funding	143,359	31,200	33,500	5,700	-	5,700	(81.7%)

Notes:

Purpose: Naples Park Drainage Improvements.

Principal Outstanding as of September 30, 2013: \$0

Final Maturity was to be September 1, 2012

Interest Rate: 6.45%

Revenue Pledged was Naples Park Assessment

On January 25, 2011, the Board approved the prepayment of the Naples Park Area Stormwater Improvement Assessment Bond, Series 1997. Sufficient assessment proceeds had accumulated in the debt service fund to allow an extraordinary redemption of principal which paid off the bonds. The savings realized from paying off the bonds 7 months early was \$6,556.

On June 22, 2010 the Board approved a work order under Project 69081 for the construction of sidewalk and stormwater drainage improvements along 111th Avenue North and 8th Street North in Naples Park. The work order funding, was provided by the Gas Tax Capital Project Fund 313. The cost of the stormwater drainage component of this project was \$120,090.30. The remaining Naples Park Area Stormwater Improvement Assessment proceeds may be utilized to reimburse the Gas Tax Capital Project Fund 313 for the stormwater drainage component of Project 69081. Accordingly, in FY 2012 \$100,000 was transferred to the Gas Tax Capital Project Fund 313 with the balance of \$20,090.30 to be transferred in FY 2013.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Debt Service

**General Governmental Debt
Pine Ridge/Naples Production Park Debt (232)**

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Reserves, Transfers, and Interest	-	1,865,600	1,865,600	-
Current Level of Service Budget	-	1,865,600	1,865,600	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Trans to Property Appraiser	12,589	14,500	11,800	12,000	-	12,000	(17.2%)
Trans to Tax Collector	15,333	19,000	19,000	17,000	-	17,000	(10.5%)
Trans to 132 Pine Ridge	-	-	-	700,000	-	700,000	na
Reserves For Debt Service	-	1,863,900	-	1,136,600	-	1,136,600	(39.0%)
Total Budget	27,922	1,897,400	30,800	1,865,600	-	1,865,600	(1.7%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Special Assessments	766,637	780,000	730,000	-	-	-	(100.0%)
Interest/Misc	5,125	4,000	4,000	4,000	-	4,000	0.0%
Trans frm Tax Collector	5,832	-	-	-	-	-	na
Carry Forward	402,100	1,152,600	1,158,600	1,861,800	-	1,861,800	61.5%
Less 5% Required By Law	-	(39,200)	-	(200)	-	(200)	(99.5%)
Total Funding	1,179,695	1,897,400	1,892,600	1,865,600	-	1,865,600	(1.7%)

Notes:

Purpose: Pine Ridge Industrial Park and Naples Production Park Improvements.

Principal Outstanding as of September 30, 2013: \$0

Final Maturity was to be October 1, 2013

Revenue Pledged was Assessments

Last Fiscal Year to Bill Assessments: 2013

The two industrial park MSTUs' were created in the early 1980's to fund capital improvements that benefited the park owners. These improvements were funded by debt and were paid back by a special assessment. On April 14, 2009, the Board of County Commissioners approved agenda item 16 (B) 12 to move the residual money remaining into the Pine Ridge Industrial Park Capital Fund 132 (\$3,393,940) and Naples Production Park Capital Improvement Fund 138 (\$2,776,860). The capital improvements proposed were to construct and repair intersections, roads, and drainage.

Current FY 2014:

A transfer in the amount of \$700,000 is needed for the Pine Ridge Industrial Park Capital Fund 132 for additional money to complete the J&C Boulevard improvements and improve three drainage areas.

Revenues:

The final special assessment billing was issued in FY 2013.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Debt Service

**General Governmental Debt
Forest Lakes Roadway Limited General Obligation Bonds (259)**

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Debt Service	-	1,484,300	1,484,300	-
Current Level of Service Budget	-	1,484,300	1,484,300	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Arbitrage Services	2,464	3,500	3,000	3,500	-	3,500	0.0%
Debt Service	371	1,000	500	1,000	-	1,000	0.0%
Debt Service - Principal	365,000	380,000	380,000	390,000	-	390,000	2.6%
Debt Service - Interest Expense	192,369	178,400	178,400	163,500	-	163,500	(8.4%)
Net Operating Budget	560,204	562,900	561,900	558,000	-	558,000	(0.9%)
Trans to Property Appraiser	4,630	4,700	4,700	4,700	-	4,700	0.0%
Trans to Tax Collector	8,760	11,000	11,000	11,000	-	11,000	0.0%
Reserves For Debt Service	-	115,000	-	855,200	-	855,200	643.7%
Reserves For Cash Flow	-	55,800	-	55,400	-	55,400	(0.7%)
Total Budget	573,594	749,400	577,600	1,484,300	-	1,484,300	98.1%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	366,503	369,200	350,000	369,200	-	369,200	0.0%
Interest/Misc	1,868	1,000	800	1,000	-	1,000	0.0%
Trans frm Property Appraiser	1,041	-	-	-	-	-	na
Trans frm Tax Collector	3,334	-	-	-	-	-	na
Trans fm 159 Forest Lake Fd	500,000	-	-	973,200	-	973,200	na
Carry Forward	87,100	397,700	386,200	159,400	-	159,400	(59.9%)
Less 5% Required By Law	-	(18,500)	-	(18,500)	-	(18,500)	0.0%
Total Funding	959,845	749,400	737,000	1,484,300	-	1,484,300	98.1%

Notes:

Purpose: Forest Lakes Roadway Capital Improvements.

Principal Outstanding as of September 30, 2013: \$4,155,000

Final Maturity: January 1, 2022

Interest Rate: 3.75% - 4.25%

Revenue Pledged: Ad Valorem Taxes

Forest Lakes MSTU Limited General Obligation Bonds approved by district referendum in November 2006, totaling up to \$6,250,000, were sold in October 2007. Net proceeds booked to the project fund (159) totaled \$6,100,000. To date approximately \$5.12 million has been spent or is committed toward roadway related improvements including drainage. This construction project is substantially complete and approximately \$973,200 in unspent bond proceeds will be transferred from operating fund (159) to debt service fund (259) in FY 2014. Construction costs for the various projects are substantially under the original engineers cost estimate due to a favorable economy and competitive construction market which existed at the time of project bidding. Debt service on the bonds will average \$553,700 annually over the remaining nine (9) year amortization. Currently, the MSTU is authorized by referendum to levy up to \$4.0000 per \$1,000 of taxable value in order to pay debt service. Two separate levies, one for operating and one for debt exist. While taxable value within the district has decreased 26.4 percent since FY 2010, the market appears to be stabilizing. For FY 2014, this funds total reserve position amounts to \$910,600 which represents 1.6 times average debt service. At a minimum, this level of reserve should be maintained. This reserve position off-sets the fact that applying the total authorized maximum millage rate

Debt Service

General Governmental Debt

Forest Lakes Roadway Limited General Obligation Bonds (259)

to current taxable value does not levy sufficient dollars to cover debt service. When taxable value stabilizes and begins to increase, a partial defeasance of the debt will once again be discussed.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Debt Service

**General Governmental Debt
Radio Road East MSTU Limited General Obligation Bond (266)**

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Debt Service	-	71,000	75,100	-4,100
Reserves, Transfers, and Interest	-	79,400	75,300	4,100
Current Level of Service Budget	-	150,400	150,400	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Arbitrage Services	-	3,000	3,000	3,000	-	3,000	0.0%
Debt Service	20,906	2,800	2,000	2,800	-	2,800	0.0%
Debt Service - Principal	11,573	47,500	47,500	49,000	-	49,000	3.2%
Debt Service - Interest Expense	4,697	18,000	18,000	16,200	-	16,200	(10.0%)
Net Operating Budget	37,176	71,300	70,500	71,000	-	71,000	(0.4%)
Trans to Property Appraiser	-	1,500	1,500	1,500	-	1,500	0.0%
Trans to Tax Collector	-	2,400	2,400	2,400	-	2,400	0.0%
Reserve for Future Debt Service	-	59,900	-	69,000	-	69,000	15.2%
Reserves For Cash Flow	-	6,600	-	6,500	-	6,500	(1.5%)
Total Budget	37,176	141,700	74,400	150,400	-	150,400	6.1%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	-	79,300	76,100	79,100	-	79,100	(0.3%)
Interest/Misc	15	-	-	-	-	-	na
Trans fm 166 Radio Rd East MSTU	60,800	50,000	50,000	-	-	-	(100.0%)
Carry Forward	-	16,400	23,600	75,300	-	75,300	359.1%
Less 5% Required By Law	-	(4,000)	-	(4,000)	-	(4,000)	0.0%
Total Funding	60,815	141,700	149,700	150,400	-	150,400	6.1%

Notes:

Purpose: Acquisition, construction, and equipping of various landscaping and irrigation improvements in the Radio Road East MSTU.

Principal Outstanding as of September 30, 2013: \$490,927

Final Maturity: June 01, 2022

Interest Rate: 3.44% fixed rate with a maturity no longer than 10 years

Revenue Pledged: Voter approved Ad Valorem Taxes

Referendum held January 31, 2012

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Debt Service

**General Governmental Debt
Series 2005a Limited General Obligation Bond (272)**

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Debt Service	-	76,000	76,000	-
Current Level of Service Budget	-	76,000	76,000	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	275	-	-	-	-	-	na
Arbitrage Services	-	3,500	3,500	-	-	-	(100.0%)
Debt Service	-	1,900	500	-	-	-	(100.0%)
Debt Service - Principal	4,575,000	4,805,000	4,805,000	-	-	-	(100.0%)
Debt Service - Interest Expense	354,625	120,200	120,200	-	-	-	(100.0%)
Net Operating Budget	4,929,900	4,930,600	4,929,200	-	-	-	(100.0%)
Trans to Property Appraiser	77,829	49,700	49,700	75,000	-	75,000	50.9%
Trans to Tax Collector	91,136	106,100	106,100	1,000	-	1,000	(99.1%)
Trans to 174 Consvr Collier Maint	200,000	900,000	828,700	-	-	-	(100.0%)
Total Budget	5,298,865	5,986,400	5,913,700	76,000	-	76,000	(98.7%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	4,559,214	4,975,000	4,776,000	-	-	-	(100.0%)
Delinquent Ad Valorem Taxes	13,713	-	2,500	-	-	-	na
Interest/Misc	4,676	4,200	4,200	-	-	-	(100.0%)
Trans frm Property Appraiser	17,508	-	-	-	-	-	na
Trans frm Tax Collector	-	-	1,900	-	-	-	na
Trans fm 174 Conserv Collier Maint	900,000	900,000	791,800	-	-	-	(100.0%)
Carry Forward	217,000	356,200	413,300	76,000	-	76,000	(78.7%)
Less 5% Required By Law	-	(249,000)	-	-	-	-	(100.0%)
Total Funding	5,712,111	5,986,400	5,989,700	76,000	-	76,000	(98.7%)

Notes:

Purpose: Fund acquisition of environmentally sensitive land. Debt service for Conservation Collier.

Principal Outstanding as of September 30, 2013: \$0

Final Maturity: January 1, 2013

Interest Rate: 3.00% - 5.00%

Revenue Pledged: Voter approved Ad Valorem Taxes

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Debt Service

**General Governmental Debt
Series 2008 Limited General Obligation Bond (273)**

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Reserves, Transfers, and Interest	-	34,900	34,900	-
Current Level of Service Budget	-	34,900	34,900	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Trans to 172 Conserv Collier	96,200	-	-	-	-	-	na
Trans to 174 Consvr Collier Maint	-	-	-	34,900	-	34,900	na
Total Budget	96,200	-	-	34,900	-	34,900	na

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	565	-	100	-	-	-	na
Trans frm Tax Collector	34,675	-	-	-	-	-	na
Carry Forward	95,800	-	34,800	34,900	-	34,900	na
Total Funding	131,040	-	34,900	34,900	-	34,900	na

Notes:

Purpose: Fund acquisition of approximately 2,511 acres of environmentally sensitive real property located in the Lake Trafford Area, commonly known as Pepper Ranch, for Conservation Collier.

Principal Outstanding as of September 30, 2013: \$0

Final Maturity was to be January 1, 2013

Interest Rate: 4.14%

Revenue Pledged was Voter approved Ad Valorem Taxes

On April 12, 2011, the Board approved the prepayment of the Collier County Limited General Obligation Bond, Series 2008. The bonds were payable from a levy of up to 0.25 mills. Sufficient unused monies have accumulated in the Conservation Collier acquisition fund 172 to allow for the prepayment of bonds in the amount of \$7.1 million, which includes a 3% premium for early prepayment, plus accrued interest. The gross savings realized was \$131,725.

Current FY 2014:

FY 2014 activity is limited to returning residual funds to the Conservation Collier Maintenance fund.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Debt Service

**General Governmental Debt
CRA Taxable Note (Fifth Third Bank), Series 2009 (287)**

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Debt Service	-	1,430,000	1,455,000	-25,000
Reserves, Transfers, and Interest	-	25,000	-	25,000
Current Level of Service Budget	-	1,455,000	1,455,000	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Debt Service	-	5,000	23,500	1,000	-	1,000	(80.0%)
Debt Service - Principal	900,000	900,000	2,283,800	504,000	-	504,000	(44.0%)
Debt Service - Interest Expense	413,654	699,400	326,600	325,000	-	325,000	(53.5%)
Net Operating Budget	1,313,654	1,604,400	2,633,900	830,000	-	830,000	(48.3%)
Reserves For Contingencies	-	-	-	25,000	-	25,000	na
Reserves For Debt Service	-	1,425,800	-	600,000	-	600,000	(57.9%)
Total Budget	1,313,654	3,030,200	2,633,900	1,455,000	-	1,455,000	(52.0%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	9,901	10,500	6,000	4,100	-	4,100	(61.0%)
Trans fm 187 Bayshore Redev Fd	1,400,000	1,427,800	1,494,900	905,700	-	905,700	(36.6%)
Carry Forward	1,582,400	1,592,400	1,678,600	545,600	-	545,600	(65.7%)
Less 5% Required By Law	-	(500)	-	(400)	-	(400)	(20.0%)
Total Funding	2,992,301	3,030,200	3,179,500	1,455,000	-	1,455,000	(52.0%)

Notes:

Purpose: Bayshore / Gateway Triangle Community Redevelopment Agency (CRA) and acquisition and capital improvements.

Principal Outstanding as of September 30, 2013: \$7,431,936

Final Maturity: June 1, 2018

Interest Rate: Monthly variable interest rate of 30-day LIBOR plus 3.75%

Pledged: All available non-ad valorem revenues of the Bayshore Gateway Community Redevelopment Agency

Forecast FY 2013:

On May 14, 2013, agenda item 14.B.1., the Board approved the restructuring of the Fifth Third Bank Loan Agreement. The Series 2013 Taxable Note accomplished several important objectives including;

- Extending the re-payment deadline past September 1, 2014 at the same interest rate factor while allowing the CRA time to pursue re-development initiatives under improving economic conditions.
- Postpone the need to liquidate CRA owned property at a substantial loss and allow the property to be sold within an improving market environment and in reasonable conformance with existing approved re-development plans.
- Use existing debt service reserve cash to pay down the current term loan, thereby mitigating interest costs, and re-establish a lower debt service reserve.
- Maintain monthly principal and interest payments and establishes a level of budgetary and financial flexibility within the CRA.

Debt Service

General Governmental Debt Special Obligation Bonds, Series 2010, 2010B, 2011 and 2013 (298)

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Debt Service	-	1,944,300	162,300	1,782,000
Reserves, Transfers, and Interest	-	1,521,000	3,303,000	-1,782,000
Principal and Interest Payments, Series 2010 Bonds	-	4,050,300	4,050,300	-
2010 Special Obligation Revenue Bonds, due in annual installments through July 1, 2034; interest at 3.00% to 4.50% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.				
Principal and Interest Payments, Series 2010B Bonds	-	2,723,700	2,723,700	-
2010B Special Obligation Revenue Bonds, due in annual installments through October 1, 2021; interest at 3.00% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.				
Principal and Interest Payments, Series 2011 Bonds	-	9,316,600	9,316,600	-
2011 Special Obligation Revenue Bonds, due in annual installments through October 1, 2029; interest at 2.50% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.				
Principal and Interest Payments, Series 2013 Bonds	-	2,728,400	2,728,400	-
2013 Special Obligation Revenue Bonds, due in annual installments through October 1, 2035; interest at 3.50% to 4.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.				
Current Level of Service Budget	-	<u>22,284,300</u>	<u>22,284,300</u>	-

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Debt Service

**General Governmental Debt
Special Obligation Bonds, Series 2010, 2010B, 2011 and 2013 (298)**

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Arbitrage Services	8,072	25,000	12,000	12,000	-	12,000	(52.0%)
Payment to Escrow Agent	104,074,744	-	73,746,900	-	-	-	na
Debt Service	635,222	20,000	2,160,200	20,000	-	20,000	0.0%
Debt Service - Principal	4,265,000	9,695,000	9,695,000	9,145,000	-	9,145,000	(5.7%)
Debt Service - Interest Expense	4,265,283	7,249,000	7,249,000	9,674,000	-	9,674,000	33.5%
Net Operating Budget	113,248,321	16,989,000	92,863,100	18,851,000	-	18,851,000	11.0%
Reserves For Debt Service	-	169,900	-	97,500	-	97,500	(42.6%)
Reserve for Future Debt Service	-	1,750,000	-	1,912,300	-	1,912,300	9.3%
Reserves For Cash Flow	-	-	-	1,423,500	-	1,423,500	na
Total Budget	113,248,321	18,908,900	92,863,100	22,284,300	-	22,284,300	17.9%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	6,704	-	-	-	-	-	na
Other Financing Sources	-	-	-	2,000	-	2,000	na
Bond Proceeds	104,720,334	-	75,887,100	-	-	-	na
Trans fm 001 Gen Fund	3,697,500	6,103,000	6,284,300	3,657,700	-	3,657,700	(40.1%)
Trans fm 101 Transp Op Fd	14,100	167,500	188,700	1,189,300	-	1,189,300	610.0%
Trans fm 113 Comm Dev Fd	232,400	1,990,900	1,990,900	402,300	-	402,300	(79.8%)
Trans fm 215 Debt Service	-	-	-	600	-	600	na
Trans fm 217 Debt Serv	-	-	-	2,000	-	2,000	na
Trans fm 299 Debt Service	1,851	500	-	-	-	-	(100.0%)
Trans fm 306 Pk & Rec Cap	311,600	323,000	323,000	321,800	-	321,800	(0.4%)
Trans fm 325 Stormwater Cap Fd	36,700	434,800	489,800	-	-	-	(100.0%)
Trans fm 345 Pk & Rec Cap	-	-	-	130,000	-	130,000	na
Trans fm 346 Pks Unincorp Cap Fd	189,900	2,255,900	2,538,800	2,810,200	-	2,810,200	24.6%
Trans fm 350 EMS Cap Fd	408,300	303,300	321,600	443,900	-	443,900	46.4%
Trans fm 355 Library Cap Fd	1,148,300	1,164,200	1,164,200	1,162,600	-	1,162,600	(0.1%)
Trans fm 381 Correctional Cap Fd	90,500	1,069,400	1,543,700	1,886,500	-	1,886,500	76.4%
Trans fm 385 Law Enforc Cap Fd	1,929,900	2,308,400	2,352,600	2,649,000	-	2,649,000	14.8%
Trans fm 390 Gen Gov Fac Cap Fd	479,000	2,584,400	2,812,100	4,334,500	-	4,334,500	67.7%
Carry Forward	239,400	203,600	258,200	3,291,900	-	3,291,900	1,516.8%
Total Funding	113,506,488	18,908,900	96,155,000	22,284,300	-	22,284,300	17.9%

Notes:

Special Obligation Refunding Revenue Bonds, Series 2010:

Purpose: Refunding Commercial Paper. Major capital projects funded with the commercial paper loans were Golden Gate Library Expansion, South Regional Library, Fleet Expansion (BCC), Sheriff Fleet Building, Courthouse Annex, Emergency Service Center, Sheriff Special Operations Center, EMS station land purchase (Old US41 location), EMS ambulances, and 800 MHz Upgrade and Radio Locater System.

Principal Outstanding as of September 30, 2013: \$54,915,000

Final Maturity: July 1, 2034

Interest Rate: 3.00% to 4.50%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Debt Service

General Governmental Debt

Special Obligation Bonds, Series 2010, 2010B, 2011 and 2013 (298)

Special Obligation Refunding Revenue Bonds, Series 2010B:

Purpose: Refunding 2002 Capital Improvement Bond.

Major capital projects funded with the 2002 Capital Improvement Bond include Sheriff's Administration Building, Domestic Animal Services Center Building, Sheriff's Building on Horseshoe Drive, Immokalee Jail renovation, Goodland Boat Launch Land, Lely Barefoot Beach Land, North Naples Satellite Government Offices Building, North Naples Regional Library, Voting Machines (amortized over 10 years), and EMS Helicopter (amortized over 10 years).

Principal Outstanding as of September 30, 2013: \$20,215,000

Final Maturity: October 1, 2021

Interest Rate: 3.00% - 5.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Special Obligation Refunding Revenue Bonds, Series 2011:

Purpose: Partial refunding 2003 and 2005 Capital Improvement Bond.

Major capital projects funded with the 2003 Capital Improvement Bond include Jail Expansion/Parking Garage and the Development Services Building Expansion/Parking Garage and refund prior debt. (The Development Services Building Expansion/Parking Garage portion of the debt was defeased on September 21, 2007)

Major capital projects funded with the 2005 Capital Improvement Bond include North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, Emergency Service Center, and refinance Commercial Paper debt.

Principal Outstanding as of September 30, 2013: \$86,175,000

Final Maturity: October 1, 2029

Interest Rate: 2.50% - 5.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Special Obligation Refunding Revenue Bonds, Series 2013:

Purpose: Refunding all remaining outstanding 2003 and 2005 Capital Improvement Bond.

Major capital projects funded with the 2003 Capital Improvement Bond include Jail Expansion/Parking Garage and the Development Services Building Expansion/Parking Garage and refund prior debt. (The Development Services Building Expansion/Parking Garage portion of the debt was defeased on September 21, 2007)

Major capital projects funded with the 2005 Capital Improvement Bond include North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, Emergency Service Center, and refinance Commercial Paper debt.

Principal Outstanding as of September 30, 2013: \$73,805,000

Final Maturity: October 1, 2035

Interest Rate: 3.50% - 4.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Debt Service

**General Governmental Debt
Commercial Paper Debt (299)**

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Trans to 298 Sp Ob Bd '10	1,851	500	-	-	-	-	(100.0%)
Total Budget	1,851	500	-	-	-	-	(100.0%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	77	500	-	-	-	-	(100.0%)
Carry Forward	1,700	-	-	-	-	-	na
Total Funding	1,777	500	-	-	-	-	(100.0%)

Notes:

Purpose: Major capital projects funded with the commercial paper loans were Golden Gate Library Expansion, South Regional Library, Fleet Expansion (BCC), Sheriff Fleet Building, Courthouse Annex, Emergency Service Center, Sheriff Special Operations Center, EMS station land purchase (Old US41 location), EMS ambulances, and 800 MHz Upgrade and Radio Locater System.

Principal Outstanding (General Government) as of September 30, 2012: \$0

Final Maturity: Varied with each loan

Interest Rate: Variable

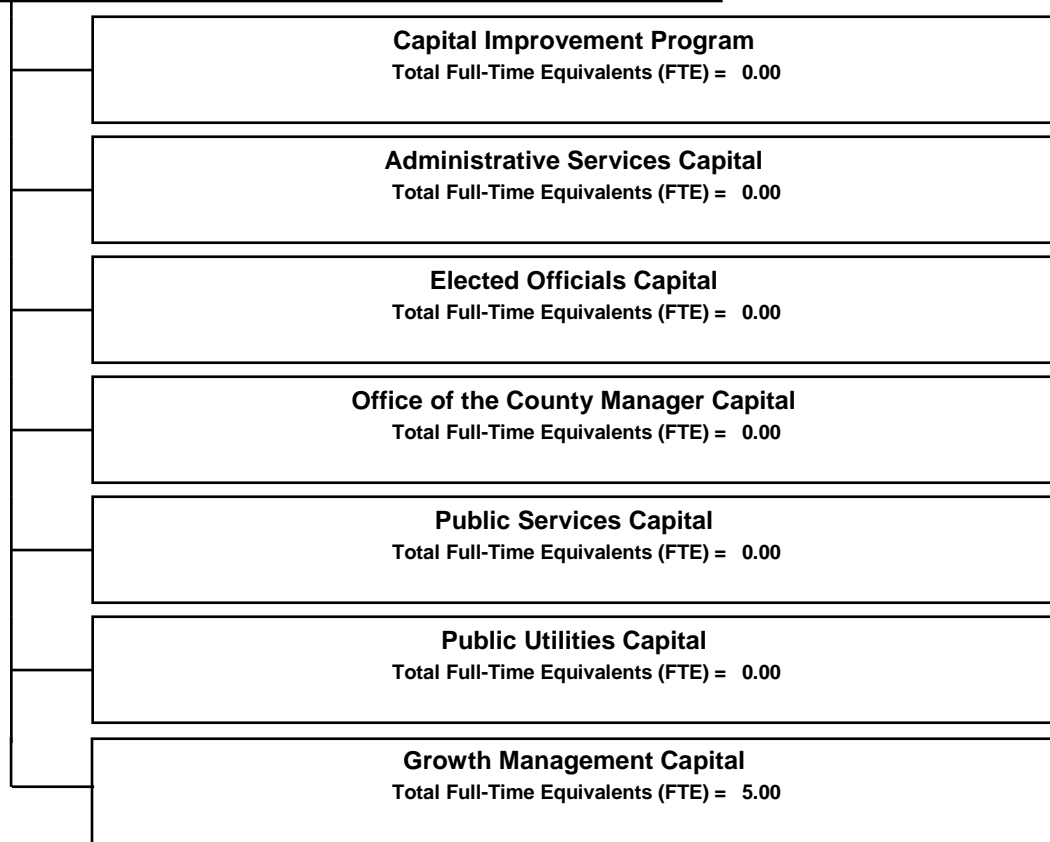
Revenue Pledged: Available non ad valorem revenues

On June 22, 2010, the Board approved the issuance of the Collier County Special Obligation Revenue Bonds, Series 2010 in order to refinance all twelve (12) of the County's outstanding Commercial Paper Loans. Assuming that the balance due on December 2012 would be rolled into a new commercial paper loan and the variable interest plus administrative fee rate is 5%, the refunding generated a net present value savings of 6.34%, or \$3,796,567. The refinancing allowed the County to take advantage of historically low fixed interest rates, eliminated variable interest rate exposure and the \$47 million lump sum loan payment due in December 2012. The Commercial Paper program served the County well over the years with the previous letter of credit provider.

Capital Improvement Program

Capital Improvement Program Organizational Chart

Total Full-Time Equivalents (FTE) = 5.00



Capital Improvement Program (CIP)

Collier County's Capital Improvement Program (CIP) includes growth necessitated projects scheduled in the five year Capital Improvement Element (CIE) of the County's Growth Management plan as well as non-CIE capital improvements not found in the CIE. The CIP reflects all capital improvements that have been included in the current year's adopted budget. CIP projects encompasses a wide range of projects, reflecting the diversity of services provided by the County, including county roads, parks, museum improvements, public safety and general government facilities, library facilities and materials, landfill improvements, stormwater management improvements, airport facilities, and water and sewer utility infrastructure required by the community.

Capital Improvement Element (CIE)

In 1985 and 1986 the Florida Legislature significantly strengthened the requirements for county and city comprehensive plans. One of the new provisions of the Local Government Comprehensive Planning and Land Development Regulation Act is the requirement that the local government comprehensive plans must contain a Capital Improvement Element (CIE). The CIE is a planning document that identifies public facilities that will be required during the next five or more years. The CIE is the foundation of Collier County's annual Capital Improvement Program.

Capital Improvement Program (CIP) Development

On an annual basis, Collier County prepares and adopts a five-year CIE consistent with the requirements of the Growth Management Plan. Utilizing the CIE framework, operating departments identify project needs and together with the appropriate Engineering Department or Facilities Management Department develop proposed project budgets. The proposed project budgets are submitted to the Office of Management and Budget (OMB). OMB reviews the proposed projects, groups them by funding source, determines the amount of funding available, reviews projects for consistency with the CIE, assembles the proposed CIP, and presents it to a capital project review committee for prioritization.

After being prioritized by the review committee the proposed CIP is presented to the Board of Collier County Commissioners in a workshop format. During the workshop the Board reviews the CIP and makes decisions as to the need, timing, and funding of projects. The Office of Management and Budget changes the CIP in accordance with the Board's direction and presents the annual CIP for adoption during the public budget hearings in September.

Funds budgeted for a specific project remain allocated until the project is completed. Additionally, project budgets are reviewed annually and, if needed, funding may be adjusted.

The FY 14 Capital Improvement Program (CIP)

Revenue: The Capital Improvement Program budget includes a variety of revenues that are used both for the direct funding of projects and as a source of debt service to retire bonds. Road construction is funded by a combination of gas taxes, impact fees, General Fund revenues, grants, interest and carry forward. Water and sewer utility projects are funded by impact fees, user fees, interest and carry forward. Solid waste landfill projects are funded by landfill user fees, interest and carry forward. Growth related projects in parks, EMS, library, fire, correction, law enforcement and general governmental facility projects are funded by impact fees, interest and carry forward.

In the past, the County dedicated a portion of its General Fund revenue to the construction of capital projects and for the repayment of debt, an equivalent of 1/3 of a mill, however in the current economic down

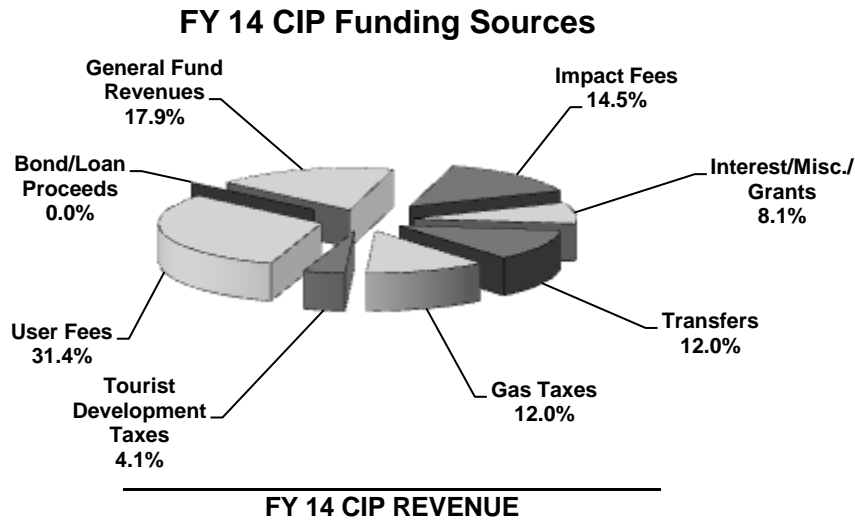
**Collier County Government
Fiscal Year 2014 Adopted Budget – Capital Improvement Program**

turn, the equivalency amount was reduced to 0.2444 of a mill in FY 14. Major renovations and repairs of government buildings and facilities, libraries, parks, EMS helicopters and museum improvements are projects that typically receive funding from the General Fund. Airport Authority projects are funded through a combination of State Department of Transportation grants matched by a local contribution from the General Fund.

The County also earmarks General Fund revenue to construct countywide stormwater management projects. This dedicated revenue stream allows the Stormwater Department to apply for various Federal and State grants.

In the current economy, the County has scaled back its capital program. Since FY 07, Impact fees collections have dropped by more than 71%, growth related capital projects are no longer needed within the 5-year window or they have been deferred. Over the past few years, many growth related projects have been constructed from impact fee revenues, most have been financed. With this down turn in impact fee collections, the impact fee revenue stream is not adequate to meet impact fee debt service obligations. Until impact fee collections rebound a portion of the General Fund Capital allocation is being used to cover any Impact Fee Debt Service shortfall. This arrangement is considered an internal loan between the Impact Fee Funds and the General Fund.

The FY 14 CIP includes total revenues of \$286,331,300 as shown below.

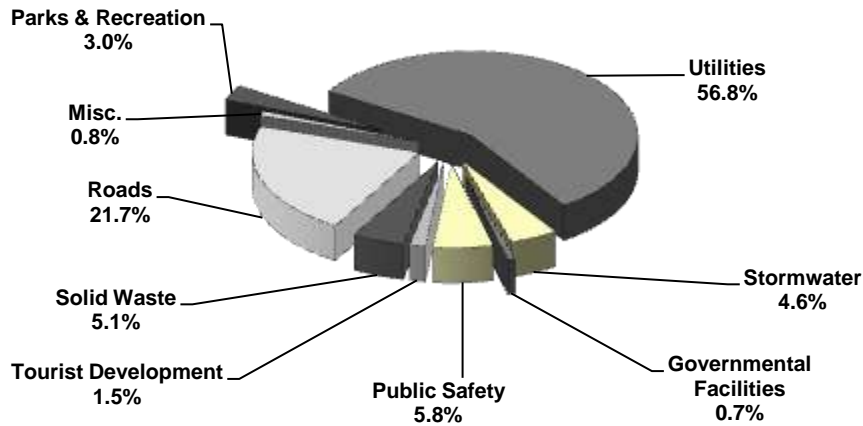


Gas Taxes	\$18,800,000
Tourist Development Taxes	6,399,700
User Fees	49,119,800
Bond/Loan Proceeds	0
General Fund Revenues	28,057,200
Impact Fees	22,720,900
Transfers	18,767,200
Interest/Misc./Grants	12,654,200
Total	<u>156,519,000</u>
Carry forward	132,802,000
Revenue Reserve	<u>(2,989,700)</u>
Net Revenue	\$286,331,300

**Collier County Government
Fiscal Year 2014 Adopted Budget – Capital Improvement Program**

Appropriations: FY 14 Capital Improvement Program appropriations include \$112,230,000 in planned project expenditures, reserves of \$99,298,200, debt service funding of \$49,487,300, transfers of \$25,006,200 for Engineering/Project Manager operating costs, \$44,600 for indirect cost reimbursements to the General Fund, and \$265,000 in impact fee refunds. The allocation of FY 14 CIP project appropriations is shown below.

FY 14 CIP PROJECT APPROPRIATIONS



FY 13 CIP APPROPRIATIONS

Governmental Facilities	\$ 810,000
Tourist Development Council	1,716,000
Stormwater Management.	5,192,900
Parks & Recreation	3,325,000
Roads	24,338,000
Utilities	63,788,000
Solid Waste	5,657,500
Public Safety	6,485,000
Misc.*	917,600
Project Total	<u>112,230,000</u>
Reserves/Debt/Misc.	<u>174,101,300</u>
Total Appropriations	\$286,331,300

*Misc. includes Library \$300,000, Clam Bay Restoration \$152,500, Pelican Bay Capital Landscape & Irrigation Improvements \$422,400, and Freedom Memorial \$42,700.

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

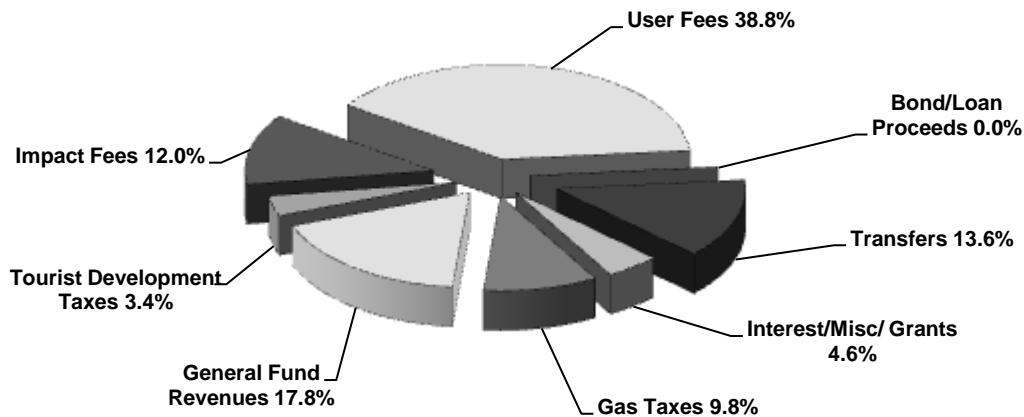
FY 14 CAPITAL IMPROVEMENT PROGRAM (CIP)
SUMMARY OF CAPITAL PROJECT FUNDING
(In Thousands)

Dept./Functional Area	TDC Projects (Sp Rev Fd)	Co-Wide Cap Projects (Cap Proj Fd)	Library Projects (Cap Proj Fd)	Parks Projects (Cap Proj Fd)	Stormwater Projects (Cap Proj Fd)	Trans. Projects (Cap Proj Fd)	EMS Projects (Cap Proj Fd)	Misc. Projects (Cap Proj Fd)	Utilities Projects (Enterprise Fd)	Solid Waste Projects (Enterprise Fd)	Airport Authority Projects (Enterprise Fd)	FY2014 Total CIP
General Government	-	810.0	-	-	-	-	-	-	-	-	-	810.0
Public Safety	-	6,485.0	-	-	-	-	-	-	-	-	-	6,485.0
Physical Environment	1,154.0	50.0	-	-	5,142.9	-	-	574.9	-	-	-	6,921.8
Transportation	-	-	-	-	-	24,338.0	-	-	-	-	-	24,338.0
Culture & Recreation	562.0	200.0	100.0	3,325.0	-	-	-	42.7	-	-	-	4,229.7
Utilities Water	-	-	-	-	-	-	-	-	25,990.0	-	-	25,990.0
Utilities Wastewater	-	-	-	-	-	-	-	-	37,798.0	-	-	37,798.0
Solid Waste Landfill	-	-	-	-	-	-	-	-	-	5,657.5	-	5,657.5
Airport Authority	-	-	-	-	-	-	-	-	-	-	-	-
Project Expenditures:	1,716.0	7,545.0	100.0	3,325.0	5,142.9	24,338.0	-	617.6	63,788.0	5,657.5	-	112,230.0
Operating Costs/Reimb	44.6	-	-	-	-	-	-	-	-	-	-	44.6
Impact Fee Refunds	-	-	-	15.0	-	250.0	-	-	-	-	-	265.0
Transfers	1,165.2	4,362.3	368.8	12.0	1,143.5	5,903.2	-	102.9	11,948.3	-	-	25,006.2
Debt Service	-	4,964.5	1,162.6	3,262.0	-	14,117.6	443.9	4,535.5	21,001.2	-	-	49,487.3
Reserves	27,214.4	8,154.8	387.1	10,855.7	33.0	16,312.8	200.6	2,071.3	33,629.6	347.5	91.4	99,298.2
Non-Project Expenditures:	28,424.2	17,481.6	1,918.5	14,144.7	1,176.5	36,583.6	644.5	6,709.7	66,579.1	347.5	91.4	174,101.3
Total Expenditures:	30,140.2	25,026.6	2,018.5	17,469.7	6,319.4	60,921.6	644.5	7,327.3	130,367.1	6,005.0	91.4	286,331.3
Revenue	TDC & Cons	Co-Wide Cap	Library	Parks	Stormwater	Trans.	EMS	Misc.	Utilities	Solid Waste	Airport Authority	FY2014 Total
Ad Valorem Taxes	-	-	-	-	-	-	-	-	-	-	-	-
Tourist Development Tax	6,399.7	-	-	-	-	-	-	-	-	-	-	6,399.7
Impact Fees	-	1,239.4	525.3	4,906.2	-	5,596.2	199.7	1,454.1	8,800.0	-	-	22,720.9
Gas Taxes	-	-	-	-	-	18,800.0	-	-	-	-	-	18,800.0
Assessments	-	-	-	-	-	-	-	342.3	-	-	-	342.3
Tfrs Property Taxes (001)	-	11,183.7	-	-	4,730.1	8,768.8	-	1,700.0	-	-	-	26,382.6
Tfrs Property Taxes (111)	-	-	-	-	1,300.0	-	-	32.3	-	-	-	1,332.3
Tfrs User Fees (408)	-	-	-	-	-	-	-	-	45,279.6	-	-	45,279.6
Tfrs (Other Funds)	-	3,094.4	552.3	400.0	-	1,236.3	167.5	1,408.1	11,908.6	3,840.2	-	22,607.4
Bond/Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-
Grants/Contributions	-	-	-	1,649.6	-	8,000.0	-	-	-	-	-	9,649.6
Interest/Miscellaneous	190.0	1,140.4	6.0	77.7	35.0	940.0	1.4	85.1	499.0	30.0	-	3,004.6
Carry Forward	23,880.0	8,487.4	961.3	10,711.9	256.1	19,247.3	286.0	2,399.4	64,344.9	2,136.3	91.4	132,802.0
Revenue Reserve	(329.5)	(118.7)	(26.4)	(275.7)	(1.8)	(1,667.0)	(10.1)	(94.0)	(465.0)	(1.5)	-	(2,989.7)
Total Revenue:	30,140.2	25,026.6	2,018.5	17,469.7	6,319.4	60,921.6	644.5	7,327.3	130,367.1	6,005.0	91.4	286,331.3

The Five-Year Capital Improvement Program (CIP) & Capital Improvement Element (CIE) of the Collier County Growth Management Plan

Revenue: The five-year CIE utilizes several revenue sources to fund the County's future facility needs. Road construction is funded through a combination of local and state gas taxes, impact fees, interest, and funds carried forward. Water and sewer utility projects are funded by impact fees, user fees, interest and funds carried forward. EMS, Library, Park, Fire, Law Enforcement, Correctional, and General Governmental facilities projects are partially or completely funded through impact fees, interest and funds carried forward. Certain general government and public safety capital expenditures typically funded through transfers from ad valorem taxes (General Fund or the Unincorporated Area General Fund) are Library, Parks, major replacement and repair projects and Stormwater Management improvements, which are not eligible to be funded by impact fees. Solid waste landfill projects are funded by landfill tipping fees. The five-year CIE revenue sources listed below represent the funding for the FY 14 - FY 18 CIP/CIE.

FIVE-YEAR CIP/CIE PLANNED REVENUE



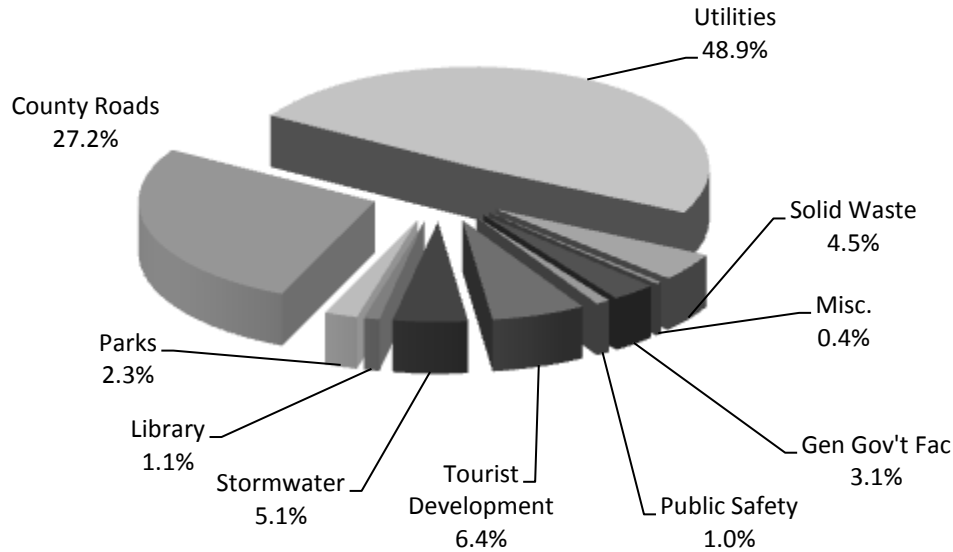
FIVE-YEAR CIP/CIE PLANNED REVENUE

Gas Taxes	\$ 94,000,000
General Fund Revenues	170,925,600
Tourist Development Tax	32,644,800
Impact Fees	115,793,000
User Fees	372,210,400
Bond/Loan Proceeds	0
Transfers	130,330,400
Interest/Misc./Grants	44,099,200
TOTAL REVENUE	\$ 960,003,400
Carry Forward	132,802,000
Reserves/Non-Project Expenses	(13,736,900)
TOTAL PROJECT FUNDING	\$1,079,068,500

**Collier County Government
Fiscal Year 2014 Adopted Budget – Capital Improvement Program**

Appropriations: The five-year CIE identifies public facilities that are needed to eliminate existing deficiencies or will be needed to meet the demands of future growth. Planned projects during the five years covered in the CIE total \$593,785,200. The five-year CIE is summarized below.

FIVE-YEAR CIP/CIE PLANNED PROJECTS



FIVE-YEAR CIP/CIE PLANNED PROJECTS

Governmental Facilities	\$ 12,110,000
Public Safety	23,668,200
Tourist Development	22,930,800
Stormwater Management.	26,632,900
Library	3,026,800
Parks & Recreation	20,998,500
Roads	104,212,000
Utilities	349,648,000
Solid Waste	26,532,500
Misc.*	617,600
Project Total	<u>593,785,200</u>
Reserves/Debt/Misc./ Operating	<u>485,283,300</u>
Total Appropriations	<u>\$1,079,068,500</u>

*Misc. includes Clam Bay Restoration \$152,500, Pelican Bay Capital Landscape & Irrigation Improvements \$422,400, and Freedom Memorial \$42,700.

**Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program**

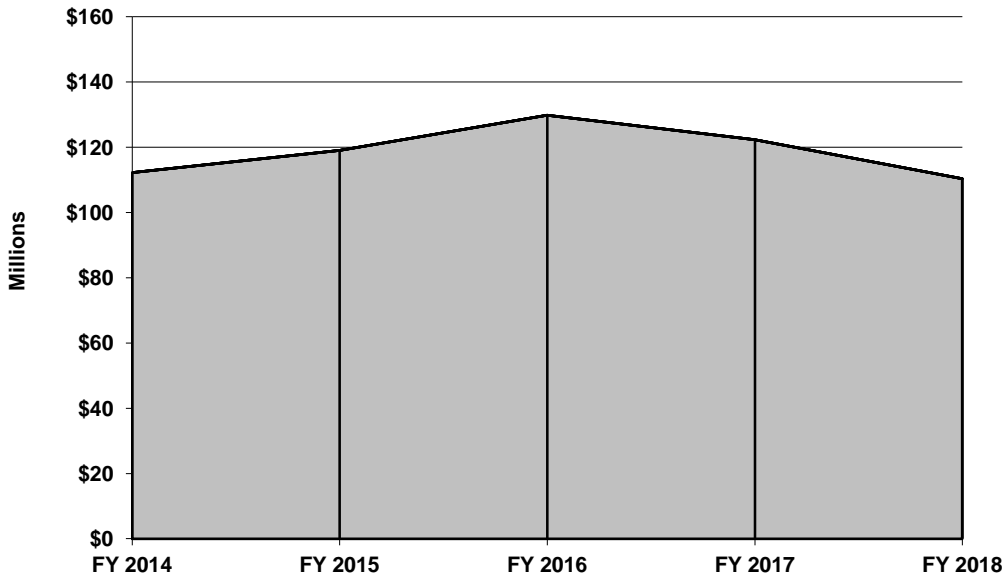
**FY 14 - 18 CAPITAL IMPROVEMENT PROGRAM (CIP) / CAPITAL IMPROVEMENT ELEMENT (CIE)
SUMMARY OF CAPITAL PROJECT FUNDING
(In Thousands)**

Dept./Functional Area	TDC Projects	Govt. Fac. Projects	Library Projects	Parks Projects	Stormwater Projects	Trans. Projects	EMS Projects	Misc. Projects	Utilities Projects	Solid Waste Projects	Airport Authority Projects	FY 14-18 CIP/CIE Expenses
General Government	-	12,110.0	-	-	-	-	-	-	-	-	-	12,110.0
Public Safety	-	20,924.0	-	-	-	-	2,744.2	-	-	-	-	23,668.2
Physical Environment	19,594.0	50.0	-	-	26,632.9	-	-	574.9	-	-	-	46,851.8
Transportation	-	-	-	-	-	104,212.0	-	-	-	-	-	104,212.0
Culture & Recreation	3,336.8	3,357.9	3,026.8	20,998.5	-	-	-	42.7	-	-	-	30,762.7
Utilities Water	-	-	-	-	-	-	-	-	108,730.0	-	-	108,730.0
Utilities Wastewater	-	-	-	-	-	-	-	-	240,918.0	-	-	240,918.0
Solid Waste Landfill	-	-	-	-	-	-	-	-	-	26,532.5	-	26,532.5
Airport Authority	-	-	-	-	-	-	-	-	-	-	0.0	0.0
Project Expenditures:	22,930.8	36,441.9	3,026.8	20,998.5	26,632.9	104,212.0	2,744.2	617.6	349,648.0	26,532.5	0.0	593,785.2
Operating Costs	223.0	-	-	-	-	-	-	-	-	-	-	223.0
Impact Fee Refunds	-	-	20.0	335.0	-	1,850.0	-	-	-	-	-	2,205.0
Transfers	5,826.0	40,649.5	368.8	60.0	6,070.9	25,903.2	-	102.9	63,308.2	-	-	142,289.5
Debt Service	-	27,581.3	5,802.1	16,290.0	-	70,685.9	2,236.1	20,300.2	97,408.2	-	-	240,303.8
Reserves	26,819.3	8,154.8	387.1	10,685.8	33.0	17,809.4	224.4	2,079.7	33,629.6	347.5	91.4	100,262.0
Non-Project Expenditures:	32,868.3	76,385.6	6,578.0	27,370.8	6,103.9	116,248.5	2,460.5	22,482.8	194,346.0	347.5	91.4	485,283.3
Total Expenditures:	55,799.1	112,827.5	9,604.8	48,369.3	32,736.8	220,460.5	5,204.7	23,100.4	543,994.0	26,880.0	91.4	1,079,068.5
Revenue	TDC & Land	Govt. Fac.	Library	Parks	Stormwater Projects	Trans.	EMS	Misc.	Utilities	Solid Waste	Airport Authority	FY 14-18 CIP/CIE Revenues
Ad Valorem	-	-	-	-	-	-	-	-	-	-	-	-
Tourist Development Tax (TDC)	32,644.8	-	-	-	-	-	-	-	-	-	-	32,644.8
Impact Fees	-	6,580.1	2,788.9	26,047.8	-	27,596.2	1,060.4	7,719.6	44,000.0	-	-	115,793.0
Assessments	-	-	-	-	-	-	-	342.3	-	-	-	342.3
Gas Taxes	-	-	-	-	-	94,000.0	-	-	-	-	-	94,000.0
Transfers Property Taxes (001)	-	68,576.5	-	-	20,661.5	63,568.8	2,744.2	3,400.0	-	-	-	158,951.0
Transfers Property Taxes (111)	-	-	-	-	11,600.0	-	-	32.3	-	-	-	11,632.3
Transfers (Other Funds)	-	24,095.6	5,965.5	400.0	-	1,236.3	1,160.5	9,488.8	63,268.5	24,715.2	-	130,330.4
Transfers User Fees (408)	-	-	-	-	-	-	-	-	372,210.4	-	-	372,210.4
Bond/Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-
Grants/Contributions	-	-	-	12,142.9	-	17,051.3	-	-	-	-	-	29,194.2
Interest/Miscellaneous	954.3	5,702.0	30.0	388.5	230.7	4,940.0	7.0	127.5	2,495.0	30.0	-	14,905.0
Carry Forward	23,880.0	8,487.4	961.3	10,711.9	256.1	19,247.3	286.0	2,399.4	64,344.9	2,136.3	91.4	132,802.0
Revenue Reserve	(1,680.0)	(614.1)	(140.9)	(1,321.8)	(11.5)	(7,179.4)	(53.4)	(409.5)	(2,324.8)	(1.5)	-	(13,736.9)
Total Revenue:	55,799.1	112,827.5	9,604.8	48,369.3	32,736.8	220,460.5	5,204.7	23,100.4	543,994.0	26,880.0	91.4	1,079,068.5

**Collier County Government
Fiscal Year 2014 Adopted Budget – Capital Improvement Program**

Planned Project Expenditures: Across the five-year CIP/CIE planning period, project expenditures are expected as summarized below.

**PLANNED CIE/CIP PROJECTS BY YEAR
FY 14 - FY 18**



FIVE-YEAR CIP/CIE PLANNED PROJECTS BY YEAR

FY 2014	\$ 112,230,000
FY 2015	119,043,100
FY 2016	129,815,200
FY 2017	122,325,900
FY 2018	110,371,000
Project Total	<u>\$593,785,200</u>

Operational Impact of the CIP/CIE

Although the Capital Improvement Program is prepared separate from the operating budget, the two have a direct relationship. Budget appropriations lapse at the end of the fiscal year, however, capital appropriations are re-budgeted (carryover funding) until the project is finished and capitalized. Capital improvement projects, including those that involve development of new facilities or new and expanded infrastructure, may result in additional operating costs or savings in future years. For example, while construction of a new fire station will result in additional costs for staffing and operations, repaving a street may result in reduced need for maintenance. Those costs or savings are not included in the capital budget estimates, but rather are incorporated in the operating budget, beginning in the year that the facility is anticipated to become operational. An important element of the CIP process is consideration of any future increases in operating costs, which will result from capital activity, so that estimates of those costs can be incorporated in the appropriate long term financial plans for the affected funds.

As the economy and growth has slowed the Board of County Commissioners has earmarked virtually all capital funding to maintenance and replacement projects. These replacement projects in some cases may create operating efficiencies or future cost avoidance; however, these impacts are not presently quantifiable and are believed to be marginal.

Capital Budget Presentation

The capital improvement section of the budget book is organized into two sections. The first section is comprised of schedules that summarize the FY 14 CIP by department or functional area. The second section presents the FY 14 - FY 18 CIP/CIE planning period.

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Division Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	572,311	-	455,200	-	-	-	na
Operating Expense	42,039,332	5,107,100	56,716,400	6,347,200	-	6,347,200	24.3%
Indirect Cost Reimburs	9,100	10,500	10,500	44,600	-	44,600	324.8%
Arbitrage Services	7,392	12,000	12,000	12,000	-	12,000	0.0%
Capital Outlay	42,541,212	98,375,900	258,207,900	105,167,800	-	105,167,800	6.9%
Payment to Escrow Agent	-	-	243,100	-	-	-	na
Debt Service	739	9,000	50,900	9,000	-	9,000	0.0%
Debt Service - Principal	12,268,635	11,689,500	11,767,800	13,733,200	-	13,733,200	17.5%
Debt Service - Interest Expense	9,311,452	8,822,500	8,912,600	7,227,000	-	7,227,000	(18.1%)
Remittances	1,000,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0.0%
Total Net Budget	107,750,172	125,026,500	337,376,400	133,540,800	-	133,540,800	6.8 %
Advance/Repay to 350 EMS IF	426,900	287,600	287,600	167,500	-	167,500	(41.8%)
Advance/Repay to 355 Lib IF	-	162,500	162,500	552,300	-	552,300	239.9%
Advance/Repay to 381 Correctional	1,145,700	560,800	560,800	1,102,600	-	1,102,600	96.6%
Advance/Repay to 385 Law Enf	-	-	-	55,500	-	55,500	na
Advance/Repay to 390 Gov't Fac	696,400	3,302,000	3,302,000	2,464,400	-	2,464,400	(25.4%)
Advance/Repay to 471 S Waste	-	630,000	-	630,000	-	630,000	0.0%
Advance/Repay to 496 Airp Cap	-	128,500	128,500	-	-	-	(100.0%)
Trans to Property Appraiser	13,378	19,700	19,700	17,400	-	17,400	(11.7%)
Trans to Tax Collector	69,417	208,000	208,000	186,900	-	186,900	(10.1%)
Trans to 001 General Fund	401,100	2,670,900	2,670,900	160,000	-	160,000	(94.0%)
Trans to 001 Gen Fd	250,000	-	-	-	-	-	na
Trans to 113 Com Dev Fd	-	-	-	85,300	-	85,300	na
Trans to 128/712 MPO Fd	-	-	-	11,100	-	11,100	na
Trans to 184 TDC Promo	200,000	200,000	200,000	200,000	-	200,000	0.0%
Trans to 185 TDC Eng	726,000	647,100	571,600	643,300	-	643,300	(0.6%)
Trans to 710 Pub Serv Match	56,723	-	6,300	-	-	-	na
Trans to 712 Transp Match	188,643	10,036,300	7,009,300	1,236,300	-	1,236,300	(87.7%)
Trans to 212 Debt Serv Fd	13,479,900	11,734,900	11,734,900	14,117,600	-	14,117,600	20.3%
Trans to 213 SIB Loan	6,481,980	-	-	-	-	-	na
Trans to 215 Debt Serv Fd	1,937,650	331,200	348,800	-	-	-	(100.0%)
Trans to 216 Debt Serv Fd	9,220,270	2,407,300	2,513,000	-	-	-	(100.0%)
Trans to 298 Sp Ob Bd '10	4,594,200	10,443,400	11,545,800	13,738,500	-	13,738,500	31.6%
Trans to 312 Gas Tax Op Fd	2,629,700	2,546,300	2,546,300	2,655,800	-	2,655,800	4.3%
Trans to 324 Stormw Op Fd	-	-	-	1,143,500	-	1,143,500	na
Trans to 373 Isle of Capri Fire	-	-	-	20,000	-	20,000	na
Trans to 408 Water/Sewer Fd	21,600	10,300	10,300	26,900	-	26,900	161.2%
Trans to 410 W/S Debt Serv Fd	11,160,100	10,984,400	11,152,800	11,908,600	-	11,908,600	8.4%
Trans to 417 PU Grant Fd	306,150	-	943,900	-	-	-	na
Trans to 426 CAT Mass Transit Fd	1,507,044	2,000,000	3,565,700	2,000,000	-	2,000,000	0.0%
Trans to 476 Solid Waste Grants	-	-	152,500	-	-	-	na
Trans to 495 Airport Op Fd	16,500	-	-	-	-	-	na
Trans to 499 Airp Grant Match	165,688	-	92,500	-	-	-	na
Trans to 506 IT Capital	361,200	-	-	-	-	-	na
Trans to 612 Lib Trust	-	-	-	368,800	-	368,800	na
Reserves For Contingencies	-	10,116,300	-	9,053,800	-	9,053,800	(10.5%)
Reserve for Reimb to State	-	4,900,000	-	13,200,000	-	13,200,000	169.4%
Reserves For Debt Service	-	24,327,900	-	25,397,600	-	25,397,600	4.4%
Reserve for Future Debt Service	-	3,790,700	-	3,790,700	-	3,790,700	0.0%
Reserves For Capital	-	65,491,900	-	47,284,400	-	47,284,400	(27.8%)
Reserve for Boater Improve Capital	-	385,300	-	571,700	-	571,700	48.4%
Total Budget	163,806,415	293,349,800	397,110,100	286,331,300	-	286,331,300	(2.4%)

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Appropriations by Department	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Courts Related Capital	5,142	-	1,617,300	-	-	-	na
Public Utilities Debt Service	21,588,217	20,553,000	21,006,400	21,001,200	-	21,001,200	2.2%
Administrative Services Capital	1,029,824	500,000	2,919,900	3,750,000	-	3,750,000	650.0%
Emergency Medical Services Capital	3,855	20,000	149,100	-	-	-	(100.0%)
Ochopee Fire Capital	-	-	1,600	-	-	-	na
Isle of Capri Fire Capital	21,089	-	2,300	-	-	-	na
Sheriff Capital	15,450	20,000	389,100	-	-	-	(100.0%)
Constitutional Officers Capital	255,598	1,335,000	5,184,200	3,485,000	-	3,485,000	161.0%
Airport Capital	4,183,752	138,000	2,310,500	-	-	-	(100.0%)
Pelican Bay Capital	951,816	784,500	3,605,900	574,900	-	574,900	(26.7%)
County Manager's Capital	57,595	180,000	317,000	60,000	-	60,000	(66.7%)
Parks and Recreation Capital	2,585,960	1,872,400	16,260,100	3,340,000	-	3,340,000	78.4%
TDC Capital	1,281,058	365,500	5,933,400	408,300	-	408,300	11.7%
Library Capital	590,672	20,000	272,400	100,000	-	100,000	400.0%
Museum Capital	501,113	200,000	237,300	-	-	-	(100.0%)
Public Services Division Capital	181,113	150,000	150,400	200,000	-	200,000	33.3%
County Water / Sewer Capital	29,240,396	57,889,500	128,435,200	63,788,000	-	63,788,000	10.2%
Solid Waste Capital	2,592,691	6,358,800	12,067,300	5,657,500	-	5,657,500	(11.0%)
Transportation Capital	38,521,735	23,857,800	102,893,100	24,588,000	-	24,588,000	3.1%
Stormwater Capital	2,320,423	4,669,800	15,516,000	5,142,900	-	5,142,900	10.1%
Freedom Memorial Capital	45,435	180,700	4,400	42,700	-	42,700	(76.4%)
Growth Management Capital	660,452	-	249,500	-	-	-	na
TDC Beach Renourishment/Pass Maintenance Capital	1,116,786	5,931,500	17,854,000	1,402,300	-	1,402,300	(76.4%)
Total Net Budget	107,750,172	125,026,500	337,376,400	133,540,800	-	133,540,800	6.8%
Courts Related Capital	-	3,505,400	-	4,693,500	-	4,693,500	33.9%
Public Utilities Debt Service	7,726	17,307,900	12,000	18,281,900	-	18,281,900	5.6%
Administrative Services Capital	6,076,201	11,827,500	7,969,500	11,077,700	-	11,077,700	(6.3%)
Emergency Medical Services Capital	724,269	627,900	447,500	644,500	-	644,500	2.6%
Ochopee Fire Capital	-	14,900	-	15,900	-	15,900	6.7%
Isle of Capri Fire Capital	-	7,700	-	49,300	-	49,300	540.3%
Sheriff Capital	4,751,718	5,714,300	4,549,800	6,372,900	-	6,372,900	11.5%
Constitutional Officers Capital	1,145,700	560,800	560,800	1,158,100	-	1,158,100	106.5%
Airport Capital	432,188	460,000	221,000	91,400	-	91,400	(80.1%)
Pelican Bay Capital	14,223	46,200	23,500	46,400	-	46,400	0.4%
Parks and Recreation Capital	3,541,416	13,484,000	5,290,400	14,129,700	-	14,129,700	4.8%
TDC Capital	99,164	8,394,900	109,200	8,621,000	-	8,621,000	2.7%
Library Capital	1,148,300	1,545,300	1,164,200	1,918,500	-	1,918,500	24.2%
Public Services Division Capital	-	162,500	162,500	552,300	-	552,300	239.9%
County Water / Sewer Capital	11,488,485	37,450,300	12,107,800	27,296,000	-	27,296,000	(27.1%)
Solid Waste Capital	-	154,600	152,500	347,500	-	347,500	124.8%
Transportation Capital	24,523,910	39,599,300	24,933,000	36,333,600	-	36,333,600	(8.2%)
Stormwater Capital	1,014,214	981,900	1,024,900	1,176,500	-	1,176,500	19.8%
Freedom Memorial Capital	-	-	-	139,900	-	139,900	na
Growth Management Capital	-	-	-	85,300	-	85,300	na
TDC Beach Renourishment/Pass Maintenance Capital	1,088,730	26,477,900	1,005,100	19,758,600	-	19,758,600	(25.4%)
Total Transfers and Reserves	56,056,243	168,323,300	59,733,700	152,790,500	-	152,790,500	(9.2%)
Total Budget	163,806,415	293,349,800	397,110,100	286,331,300	-	286,331,300	(2.4%)

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Division Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Delinquent Ad Valorem Taxes	3,765	-	-	-	-	-	na
Local Gas Taxes	12,898,769	12,792,000	13,047,900	13,173,800	-	13,173,800	3.0%
Tourist Devel Tax	7,449,038	7,177,600	7,404,500	6,399,700	-	6,399,700	(10.8%)
Licenses & Permits	565,608	412,000	520,000	412,000	-	412,000	0.0%
Special Assessments	460,457	458,800	461,200	342,300	-	342,300	(25.4%)
Intergovernmental Revenues	9,741,961	9,000,000	16,985,400	8,117,600	-	8,117,600	(9.8%)
Gas Taxes	5,626,109	5,519,500	5,677,000	5,626,200	-	5,626,200	1.9%
SFWM/Big Cypress Revenue	1,867,500	1,000,000	2,008,000	-	-	-	(100.0%)
Charges For Services	(203,235)	150,000	416,500	-	-	-	(100.0%)
Fines & Forfeitures	1,158,998	1,090,000	1,100,000	1,090,000	-	1,090,000	0.0%
Miscellaneous Revenues	271,782	45,000	1,560,300	1,781,200	-	1,781,200	3,858.2%
Interest/Misc	2,334,295	1,887,100	1,199,000	1,253,400	-	1,253,400	(33.6%)
Impact Fees	23,488,545	14,377,000	18,987,100	19,537,000	-	19,537,000	35.9%
Deferred Impact Fees	3,046,746	-	-	933,900	-	933,900	na
COA Impact Fees	(536,519)	600,000	2,400,000	2,250,000	-	2,250,000	275.0%
Advance/Repay fm 001 Gen Fd	1,079,600	2,330,000	1,700,000	2,330,000	-	2,330,000	0.0%
Advance/Repay frm 131 Planning	250,000	500,000	500,000	400,000	-	400,000	(20.0%)
Advance/Repay frm 217 Debt Serv	5,315,794	-	10,401,600	-	-	-	na
Advance/Repay frm 301 Cap Proj	2,269,000	4,312,900	4,312,900	4,342,300	-	4,342,300	0.7%
Reimb From Other Depts	-	300,000	300,000	-	-	-	(100.0%)
Trans frm Tax Collector	136	-	-	-	-	-	na
Trans fm 001 Gen Fund	14,377,700	21,261,800	19,397,800	24,702,600	-	24,702,600	16.2%
Trans fm 109 Pel Bay MSTBU	436,500	241,700	341,700	210,000	-	210,000	(13.1%)
Trans fm 111 MSTD Gen Fd	34,000	282,300	282,300	1,332,300	-	1,332,300	371.9%
Trans fm 146 Ochopee Fire Fd	-	-	600,000	-	-	-	na
Trans fm 198 Museum Fd	100,000	200,000	200,000	-	-	-	(100.0%)
Trans fm 226 Naples Pk Debt Serv	100,000	20,100	20,100	-	-	-	(100.0%)
Trans fm 313 Gas Tax Cap Fd	187,186	-	45,700	-	-	-	na
Trans fm 325 Stormwater Cap Fd	1,456	-	155,900	-	-	-	na
Trans fm 331 Rd Im Fee	-	5,625,000	5,625,000	-	-	-	(100.0%)
Trans fm 333 Rd Im Fee	-	1,182,700	1,182,700	-	-	-	(100.0%)
Trans fm 336 Road Im Fee	-	3,228,600	-	1,236,300	-	1,236,300	(61.7%)
Trans fm 390 Gen Gov Fac Cap Fd	-	-	-	20,000	-	20,000	na
Trans fm 408 Water / Sewer Fd	51,400,200	50,642,500	51,616,500	45,279,600	-	45,279,600	(10.6%)
Trans fm 411 W Impact Fee Cap Fd	5,675,900	5,490,600	5,659,000	6,413,400	-	6,413,400	16.8%
Trans fm 412 Water Cap	306,150	-	443,900	-	-	-	na
Trans fm 413 S Impact Fee Cap Fd	5,484,200	5,493,800	5,493,800	5,495,200	-	5,495,200	0.0%
Trans fm 414 Sewer Cap	-	-	500,000	-	-	-	na
Trans fm 470 Solid Waste Fd	2,696,200	2,742,500	2,742,500	1,832,700	-	1,832,700	(33.2%)
Trans fm 473 Mand Collct Fd	1,202,500	2,566,300	2,566,300	2,007,500	-	2,007,500	(21.8%)
Trans fm 496 Airport Grants	126,891	-	41,200	-	-	-	na
Trans fm 497 Airport Cap Fd	38,798	128,500	179,800	-	-	-	(100.0%)
Carry Forward	346,568,400	135,016,800	343,837,700	132,802,000	-	132,802,000	(1.6%)
Less 5% Required By Law	-	(2,725,300)	-	(2,989,700)	-	(2,989,700)	9.7%
Total Funding	505,824,430	293,349,800	529,913,300	286,331,300	-	286,331,300	(2.4%)

Division Position Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Transportation Capital	4.00	4.00	5.00	5.00	-	5.00	25.0%
Total FTE	4.00	4.00	5.00	5.00	-	5.00	25.0%

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Court Maintenance Fee Fund (181)

Mission Statement

On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in the Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes. This revenue was specifically created to fund State Court Facilities.

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	5,142	-	-	-	-	-	na
Capital Outlay	-	-	1,617,300	-	-	-	na
Net Operating Budget	5,142	-	1,617,300	-	-	-	na
Reserves For Capital	-	3,505,400	-	4,693,500	-	4,693,500	33.9%
Total Budget	5,142	3,505,400	1,617,300	4,693,500	-	4,693,500	33.9%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Fines & Forfeitures	1,158,998	1,090,000	1,100,000	1,090,000	-	1,090,000	0.0%
Interest/Misc	21,360	15,000	15,000	15,000	-	15,000	0.0%
Carry Forward	2,970,800	2,455,600	4,146,000	3,643,700	-	3,643,700	48.4%
Less 5% Required By Law	-	(55,200)	-	(55,200)	-	(55,200)	0.0%
Total Funding	4,151,158	3,505,400	5,261,000	4,693,500	-	4,693,500	33.9%

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Court Related Capital								
Courthouse Lighting System Upgrade	-	115,000	115,000	-	-	-	-	-
Courthouse Tech Improvement	-	310,000	310,000	-	-	-	-	-
Fac Small Projects	-	60,858	60,900	-	-	-	-	-
Redesign 5th and 6th Floor Courthouse	-	1,131,423	1,131,400	-	-	-	-	-
X-fers/Reserves - Fund 181	3,505,400	3,505,400	-	4,693,500	-	-	-	-
Court Related Capital	3,505,400	5,122,681	1,617,300	4,693,500	-	-	-	-
Program Total Project Budget	3,505,400	5,122,681	1,617,300	4,693,500	-	-	-	-

Notes:

The majority of the surcharges collected are being placed into reserves for the renovation/completion of the 5th and 6th floor of the Courthouse. It is anticipated that additional judges will be assigned to us therefore new Judge's chambers, courtrooms, holding cells, jury room and conference rooms will need to be constructed. The estimate for this work is approximately \$9 million.

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

TDC Park Beaches Fund (183)

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	1,271,958	60,000	764,000	-	-	-	(100.0%)
Indirect Cost Reimburs	9,100	10,500	10,500	13,300	-	13,300	26.7%
Capital Outlay	-	295,000	5,158,900	395,000	-	395,000	33.9%
Net Operating Budget	1,281,058	365,500	5,933,400	408,300	-	408,300	11.7%
Trans to Tax Collector	49,164	59,200	59,200	19,200	-	19,200	(67.6%)
Trans to 184 TDC Promo	50,000	50,000	50,000	50,000	-	50,000	0.0%
Reserves For Contingencies	-	-	-	40,900	-	40,900	na
Reserves For Capital	-	8,285,700	-	8,510,900	-	8,510,900	2.7%
Total Budget	1,380,222	8,760,400	6,042,600	9,029,300	-	9,029,300	3.1%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Tourist Devel Tax	2,458,183	2,368,600	2,182,200	693,700	-	693,700	(70.7%)
Interest/Misc	73,448	64,100	40,000	40,000	-	40,000	(37.6%)
Carry Forward	11,024,700	6,449,300	12,152,700	8,332,300	-	8,332,300	29.2%
Less 5% Required By Law	-	(121,600)	-	(36,700)	-	(36,700)	(69.8%)
Total Funding	13,556,331	8,760,400	14,374,900	9,029,300	-	9,029,300	3.1%

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Tourist Development Council - Park Beaches (183)								
Barefoot ADA Ramp Rework	20,000	20,000	20,000	-	-	-	-	-
Barefoot Beach Access	-	-	-	10,000	-	-	-	-
Barefoot Beach Parking Improvement	130,000	130,000	130,000	-	-	-	-	-
Barefoot Beach Preserve	-	-	-	173,000	-	-	-	-
Barefoot Entrance Sign	20,000	20,000	20,000	-	-	-	-	-
Beach Park Wildlife Proof Trash	-	-	-	30,000	-	-	-	-
Clam Bay Bridge Repairs	60,000	64,349	64,400	-	-	-	-	-
Clam Pass Beach Park	-	-	-	18,000	-	-	-	-
Clam Pass Southern Boardwalk	-	1,455,789	1,455,800	-	-	-	-	-
Delnor Wiggins State Park Entrance	-	750,000	750,000	-	-	-	-	-
Marco Beach Bathroom & Access Imp	-	100,000	100,000	-	-	-	-	-
New Clam Bay Facility Turnaround and Park	125,000	125,000	125,000	-	-	-	-	-
Operating Project 183	10,500	10,500	10,500	13,300	-	-	-	-
Remaining Vanderbilt Beach Access	-	225,000	225,000	-	-	-	-	-
South Marco Beach Access	-	-	-	16,000	-	-	-	-
Tigertail Beach Park	-	-	-	148,000	-	-	-	-
Tigertail Restroom and Pedestrian Boardwalk	-	1,686,891	1,686,900	-	-	-	-	-
Vanderbilt Beach Access Number 8	-	390,003	390,100	-	-	-	-	-
Vanderbilt Restroom Expansion Rework	-	955,750	955,700	-	-	-	-	-
X-fers/Reserves - Fund 183	8,394,900	8,394,900	109,200	8,621,000	-	-	-	-
Tourist Development Council - Park Beaches (183)	8,760,400	14,328,182	6,042,600	9,029,300	-	-	-	-
Program Total Project Budget	8,760,400	14,328,182	6,042,600	9,029,300	-	-	-	-

Capital Improvement Program

TDC Park Beaches Fund (183)

Notes:

In December 2005, the Board authorized the segregation of funds collected for park beach facilities from funds collected for beach renourishment/pass maintenance activities. The fact that dollars dedicated to park beach facilities were co-mingled with beach renourishment funds proved problematic in identifying compliance with beach renourishment reserve guidelines and in identifying funds available for park beach facilities. As a result the Park Beaches Fund (183) was established allowing staff to budget and financially account for revenues and expenditures devoted to park beach projects. The TDC Beach Capital Fund (195) became solely used to account for beach renourishment/pass maintenance projects and related activities and reserves.

On April 23, 2013, the Board authorized amendments to the Tourist Tax Ordinance revising the distribution of Tourist Taxes to Category A Beach projects. The following table illustrates the change.

	Previous Distribution	Revised Distribution
Beach Park Facilities (183)	16.67%	4.48%
Beach Renourishment (195)	33.33%	36.82%
Total	50.00%	41.29%

This revised distribution, mitigated somewhat by a higher overall TDC revenue estimate, decreased budgeted TDC tax revenue in Fund (183)

Forecast FY 2013:

Forecast revenue includes a substantial carry forward. The carry forward includes reserves, project budgets and a positive Tourist Tax revenue variance.

Current FY 2014:

New projects total \$408,300 as listed in the table. Capital reserves are budgeted at \$8,621,000.

Revenues:

On April 23, 2013, the Board authorized an amendment to the TDC Ordinance that amended the distribution of Tourist Tax Category A proceeds to Park Beach Facilities Fund (183) from 16.667% to 4.476%. Other revenue sources include interest income and fund balance carried forward.

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

TDC Beach Renourishment/Pass Maintenance Capital (195)

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	1,070,911	1,857,300	4,429,400	453,000	-	453,000	(75.6%)
Indirect Cost Reimburs	-	-	-	31,300	-	31,300	na
Capital Outlay	7,870	4,024,200	13,362,600	868,000	-	868,000	(78.4%)
Net Operating Budget	1,078,781	5,881,500	17,792,000	1,352,300	-	1,352,300	(77.0%)
Trans to Tax Collector	-	120,200	120,200	142,700	-	142,700	18.7%
Trans to 001 General Fund	163,000	160,000	160,000	160,000	-	160,000	0.0%
Trans to 184 TDC Promo	150,000	150,000	150,000	150,000	-	150,000	0.0%
Trans to 185 TDC Eng	726,000	647,100	571,600	643,300	-	643,300	(0.6%)
Trans to 710 Pub Serv Match	49,730	-	3,300	-	-	-	na
Reserves For Contingencies	-	695,800	-	392,600	-	392,600	(43.6%)
Reserve for Reimb to State	-	4,900,000	-	13,200,000	-	13,200,000	169.4%
Reserves For Capital	-	19,804,800	-	5,070,000	-	5,070,000	(74.4%)
Total Budget	2,167,511	32,359,400	18,797,100	21,110,900	-	21,110,900	(34.8%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Tourist Devel Tax	4,990,856	4,809,000	5,222,300	5,706,000	-	5,706,000	18.7%
Intergovernmental Revenues	-	1,000,000	-	-	-	-	(100.0%)
Miscellaneous Revenues	10,200	-	-	-	-	-	na
Interest/Misc	173,320	150,000	150,000	150,000	-	150,000	0.0%
Carry Forward	25,996,900	26,698,300	28,972,500	15,547,700	-	15,547,700	(41.8%)
Less 5% Required By Law	-	(297,900)	-	(292,800)	-	(292,800)	(1.7%)
Total Funding	31,171,275	32,359,400	34,344,800	21,110,900	-	21,110,900	(34.8%)

**Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

TDC Beach Renourishment/Pass Maintenance Capital (195)

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Tourist Development Council - Beaches (195)								
Beach Cleaning Operations	109,600	168,000	168,000	167,000	-	-	-	-
Beach Tilling	15,000	15,000	15,000	40,000	-	-	-	-
City/County Beach Monitoring	200,000	250,035	250,000	206,000	-	-	-	-
Clam Pass Dredge Pelican Bay	-	374,800	374,800	-	-	-	-	-
Clam Pass Ebb Tide S	-	2,500	2,500	-	-	-	-	-
Co Beach Analysis & Design	-	406	400	-	-	-	-	-
Collier Beach Design/ Permitting	490,000	1,173,492	10,603,500	500,000	-	-	-	-
County/Naples Beach Renourishment	76,900	153,700	153,700	133,000	-	-	-	-
Doctors Pass Dredging	-	850,000	850,000	-	-	-	-	-
Emergency Truck Haul 2012-13	-	641,400	641,400	-	-	-	-	-
Hideaway Beach Erosion Control Structures	-	450,000	450,000	-	-	-	-	-
Laser Grading North Marco Beach	35,000	52,975	53,000	-	-	-	-	-
Marco Beach Breakwater Analysis/Design	100,000	406,227	406,200	-	-	-	-	-
MI Renourishment & Erosion Ctrl Structure	3,000,000	1,501,500	1,501,900	-	-	-	-	-
Naples Pier Annualized Repair and Maintenance	80,000	80,000	80,000	200,000	-	-	-	-
TDC Administration	-	100,000	100,000	31,300	-	-	-	-
Vand. Beach Parking Garage	-	203,656	203,700	-	-	-	-	-
Vegetation Repairs - Exotic Removal	75,000	75,000	75,000	75,000	-	-	-	-
Wiggins Pass Channel Straighten	1,700,000	1,862,900	1,862,900	-	-	-	-	-
X-fers/Reserves - Fund 195	26,477,900	26,230,134	1,005,100	19,758,600	-	-	-	-
Tourist Development Council - Beaches (195)	32,359,400	34,591,725	18,797,100	21,110,900	-	-	-	-
Program Total Project Budget	32,359,400	34,591,725	18,797,100	21,110,900	-	-	-	-

Notes:

Beach Park Facility Fund (183) was authorized by the Board of County Commissioners in December, 2005 providing a mechanism to budget and account for revenues and corresponding expenses associated with TDC park beach facilities.

In December 2005, the Board authorized the segregation of funds collected for park beach facilities from funds collected for beach renourishment/pass maintenance activities. The fact that dollars dedicated to park beach facilities were co-mingled with beach renourishment funds proved problematic in identifying compliance with beach renourishment reserve guidelines and in identifying funds available for park beach facilities. As a result the Park Beaches Fund (183) was established allowing staff to budget and financially account for revenues and expenditures devoted to park beach projects. The TDC Beach Capital Fund (195) became solely used to account for beach renourishment/pass maintenance projects and related activities and reserves.

On April 23, 2013, the Board authorized amendments to the Tourist Tax Ordinance revising the distribution of Tourist Taxes to Category A Beach projects. The following table illustrates the change.

	Previous Distribution	Revised Distribution
Beach Park Facilities (183)	16.67%	4.48%
Beach Renourishment (195)	33.33%	36.82%
Total	50.00%	41.29%

This revised distribution, mitigated somewhat by a higher overall revenue estimate, decreased TDC tax revenue to Fund (183).

A \$13,200,000 reserve is being maintained for potential reimbursements to Federal and State agencies relative to overlapping reimbursement programs and project reimbursement issues that resulted in FEMA deobligating funds already received by the County.

Capital Improvement Program

TDC Beach Renourishment/Pass Maintenance Capital (195)

Forecast FY 2013:

Forecast revenue includes a substantial carry forward from FY 12. The carry forward includes reserves, project budgets and a positive Tourist Tax revenue variance.

Current FY 2014:

New projects total \$408,300 as listed in the table. Capital reserves are budgeted at \$8,621,000.

Revenues:

On April 23, 2013, the Board authorized an amendment to the TDC Ordinance that revised the distribution of tax proceeds between Beach Renourishment Fund (195) and Beach Park Facilities Fund (183). TDC Tax revenue represents 4.476% of expected Tourist Tax collections. Revenue also includes interest income and fund balance carried forward.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Capital Improvement Program

**Administrative Services Capital
County Wide Capital Project Fund (301)**

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	866,861	221,500	419,100	501,400	-	501,400	126.4%
Capital Outlay	119,841	278,500	2,228,500	3,248,600	-	3,248,600	1,066.5%
Net Operating Budget	986,703	500,000	2,647,600	3,750,000	-	3,750,000	650.0%
Advance/Repay to 350 EMS IF	426,900	287,600	287,600	167,500	-	167,500	(41.8%)
Advance/Repay to 390 Gov't Fac	696,400	3,302,000	3,302,000	2,464,400	-	2,464,400	(25.4%)
Trans to 506 IT Capital	361,200	-	-	-	-	-	na
Reserves For Contingencies	-	800,000	-	800,000	-	800,000	0.0%
Total Budget	2,471,203	4,889,600	6,237,200	7,181,900	-	7,181,900	46.9%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	450	-	-	-	-	-	na
Interest/Misc	62,878	60,000	23,400	25,000	-	25,000	(58.3%)
Trans fm 001 Gen Fund	465,600	3,267,000	3,432,000	6,438,300	-	6,438,300	97.1%
Trans fm 146 Ochopee Fire Fd	-	-	600,000	-	-	-	na
Carry Forward	4,843,816	1,565,600	2,901,500	719,700	-	719,700	(54.0%)
Less 5% Required By Law	-	(3,000)	-	(1,100)	-	(1,100)	(63.3%)
Total Funding	5,372,744	4,889,600	6,956,900	7,181,900	-	7,181,900	46.9%

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Facilities Management								
A/C, Heating, & Ventilation Repairs	102,000	566,001	566,000	309,000	-	-	-	-
Admin Bldg (F) Renovations	-	15,812	15,800	-	-	-	-	-
Courthouse Annex floors 1-7	-	23,994	24,000	-	-	-	-	-
Courthouse Repairs/Renovations	-	552	600	-	-	-	-	-
General Building Repairs	278,500	739,470	739,400	182,400	-	-	-	-
Paint Plan	25,000	46,042	46,000	14,000	-	-	-	-
Parking Deck & Traffic Improve	-	364	400	-	-	-	-	-
Reroofing Projects	94,500	96,378	96,400	223,000	-	-	-	-
September 11th Memorial	-	1,452	1,500	-	-	-	-	-
Sewer Upgrades & Complex Upgrades	-	5,228	5,300	21,600	-	-	-	-
Tropical Storm Isaac	-	4,578	4,600	-	-	-	-	-
X-fers/Reserves - Fund 301 - Admin Serv	4,389,600	4,389,600	3,589,600	3,431,900	-	-	-	-
Facilities Management	4,889,600	5,889,471	5,089,600	4,181,900	-	-	-	-
Information Technology Capital								
800 MHz Upgrade	-	-	0	3,000,000	-	-	-	-
Fiber Network Construction	-	2,035	2,000	-	-	-	-	-
Financial Mgmt System (SAP)	-	374,818	374,800	-	-	-	-	-
Hurricane & Pandemic Mitigation	-	28,187	28,200	-	-	-	-	-
Telephone System Upgrade	-	47,290	47,300	-	-	-	-	-
Vehicle/Personnel locating system	-	95,339	95,300	-	-	-	-	-
Information Technology Capital	-	547,669	547,600	3,000,000	-	-	-	-
Ochopee Fire Control								
Fire Station Port of the Isle	-	600,000	600,000	-	-	-	-	-
Program Total Project Budget	4,889,600	7,037,140	6,237,200	7,181,900	-	-	-	-

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Capital Improvement Program

**Constitutional Officers Capital
County Wide Capital Project Fund (301)**

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	205,598	-	303,500	-	-	-	na
Capital Outlay	50,000	1,335,000	4,880,700	3,485,000	-	3,485,000	161.0%
Net Operating Budget	255,598	1,335,000	5,184,200	3,485,000	-	3,485,000	161.0%
Advance/Repay to 381 Correctional	1,145,700	560,800	560,800	1,102,600	-	1,102,600	96.6%
Advance/Repay to 385 Law Enf	-	-	-	55,500	-	55,500	na
Total Budget	1,401,298	1,895,800	5,745,000	4,643,100	-	4,643,100	144.9%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	-	-	760,000	-	-	-	na
Trans fm 001 Gen Fund	300,600	1,895,800	1,895,800	3,883,100	-	3,883,100	104.8%
Carry Forward	4,949,865	-	3,849,200	760,000	-	760,000	na
Total Funding	5,250,465	1,895,800	6,505,000	4,643,100	-	4,643,100	144.9%

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Sheriff Office								
Building J Renovation/Repair	-	26,496	26,500	-	-	-	-	-
Jail HVAC System Redesign & Replacement	1,060,000	2,145,432	2,145,400	1,300,000	-	-	-	-
Naples Jail Expansion	-	1,375	1,400	-	-	-	-	-
Records Mgt System	-	2,530,048	2,530,100	760,000	-	-	-	-
Sheriff's Special Operations Facility	-	-	0	425,000	-	-	-	-
Sub-station by Orangetree	-	-	0	1,000,000	-	-	-	-
X-fers/Reserves - Fund 301 - Sheriff	560,800	560,800	560,800	1,158,100	-	-	-	-
Sheriff Office	1,620,800	5,264,151	5,264,200	4,643,100	-	-	-	-
Supervisor of Elections								
New Voting Machines	275,000	480,807	480,800	-	-	-	-	-
Program Total Project Budget	1,895,800	5,744,958	5,745,000	4,643,100	-	-	-	-

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Capital Improvement Program

**County Manager's Capital
County-Wide Capital Projects Fund (301)**

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	57,595	140,000	277,000	60,000	-	60,000	(57.1%)
Capital Outlay	-	40,000	40,000	-	-	-	(100.0%)
Net Operating Budget	57,595	180,000	317,000	60,000	-	60,000	(66.7%)
Total Budget	57,595	180,000	317,000	60,000	-	60,000	(66.7%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Trans fm 001 Gen Fund	100,000	180,000	180,000	60,000	-	60,000	(66.7%)
Carry Forward	94,593	-	137,000	-	-	-	na
Total Funding	194,593	180,000	317,000	60,000	-	60,000	(66.7%)

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Misc Capital								
Q-Matic upgrade	80,000	80,000	80,000	-	-	-	-	-
Office of Management & Budget								
GovMax Software	100,000	236,998	237,000	60,000	-	-	-	-
Program Total Project Budget	180,000	316,998	317,000	60,000	-	-	-	-

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Capital Improvement Program

**Public Services Division Capital
County Wide Capital Projects Fund (301)**

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Capital Outlay	181,113	150,000	150,400	200,000	-	200,000	33.3%
Net Operating Budget	181,113	150,000	150,400	200,000	-	200,000	33.3%
Advance/Repay to 355 Lib IF	-	162,500	162,500	552,300	-	552,300	239.9%
Total Budget	181,113	312,500	312,900	752,300	-	752,300	140.7%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Trans fm 001 Gen Fund	104,200	312,500	312,500	752,300	-	752,300	140.7%
Carry Forward	77,326	-	400	-	-	-	na
Total Funding	181,526	312,500	312,900	752,300	-	752,300	140.7%

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Libraries								
Library Books, Pubs. & Library Materials	150,000	150,413	150,400	200,000	-	-	-	-
X-fers/Reserves - Fund 301 Public Services	162,500	162,500	162,500	552,300	-	-	-	-
Libraries	312,500	312,913	312,900	752,300	-	-	-	-
Program Total Project Budget	312,500	312,913	312,900	752,300	-	-	-	-

**Collier County Government
Fiscal Year 2014 Adopted Budget**

Capital Improvement Program

**TDC Beach Renourishment/Pass Maintenance Capital
County-Wide Capital Project Fund (301)**

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	38,005	50,000	62,000	50,000	-	50,000	0.0%
Net Operating Budget	38,005	50,000	62,000	50,000	-	50,000	0.0%
Total Budget	38,005	50,000	62,000	50,000	-	50,000	0.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Trans fm 001 Gen Fund	50,000	50,000	50,000	50,000	-	50,000	0.0%
Carry Forward	-	-	12,000	-	-	-	na
Total Funding	50,000	50,000	62,000	50,000	-	50,000	0.0%

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Coastal Zone Management Capital								
Water Quality Testing	50,000	61,995	62,000	50,000	-	-	-	-
Program Total Project Budget	50,000	61,995	62,000	50,000	-	-	-	-

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Parks & Recreation Capital Projects (306)

Mission Statement

Accounts for non-growth capital projects managed by the Parks & Recreation Department. The principal funding sources are Boater Improvement / Vessel Registration Fees and operating transfers from the General Fund (001) and Unincorporated General Fund MSTD (111).

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	531,078	455,000	484,300	340,000	-	340,000	(25.3%)
Capital Outlay	816,569	50,000	11,836,000	160,000	-	160,000	220.0%
Net Operating Budget	1,347,647	505,000	12,320,300	500,000	-	500,000	(1.0%)
Trans to Tax Collector	11,048	12,000	12,000	12,000	-	12,000	0.0%
Trans to 001 General Fund	-	2,278,200	2,278,200	-	-	-	(100.0%)
Trans to 710 Pub Serv Match	6,993	-	3,000	-	-	-	na
Trans to 298 Sp Ob Bd '10	311,600	323,000	323,000	321,800	-	321,800	(0.4%)
Reserves For Contingencies	-	311,800	-	20,200	-	20,200	(93.5%)
Reserve for Boater Improve Capital	-	385,300	-	571,700	-	571,700	48.4%
Total Budget	1,677,288	3,815,300	14,936,500	1,425,700	-	1,425,700	(62.6%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Licenses & Permits	565,608	412,000	520,000	412,000	-	412,000	0.0%
Miscellaneous Revenues	13,612	-	269,600	1,120,000	-	1,120,000	na
Interest/Misc	86,409	40,000	37,900	37,900	-	37,900	(5.3%)
Advance/Repay frm 131 Planning	250,000	500,000	500,000	400,000	-	400,000	(20.0%)
Reimb From Other Depts	-	300,000	300,000	-	-	-	(100.0%)
Carry Forward	13,542,000	2,585,900	12,787,300	(521,700)	-	(521,700)	(120.2%)
Less 5% Required By Law	-	(22,600)	-	(22,500)	-	(22,500)	(0.4%)
Total Funding	14,457,628	3,815,300	14,414,800	1,425,700	-	1,425,700	(62.6%)

**Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Parks & Recreation Capital Projects (306)

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Facilities Management								
Tropical Storm Isaac	-	31,608	31,600	-	-	-	-	-
Parks & Recreation								
951 Boat ramp Expansion (FLBI)	-	16,516	16,500	-	-	-	-	-
Aaron Lutz Pk Fence Repair	20,000	10,000	10,000	-	-	-	-	-
Bayview Pk Parking	-	317,111	317,100	-	-	-	-	-
Bayview Pk replace playground equip	-	14,248	14,200	-	-	-	-	-
Caxambas Dock Replacement	25,000	-	-	-	-	-	-	-
Caxambas Sidewalk Repairs	10,000	5,000	5,000	-	-	-	-	-
Clam Pass Bridge Repair	-	17,800	17,800	-	-	-	-	-
CMysels Pk Improve	-	30,000	30,000	-	-	-	-	-
E Naples Roller Rink	-	20,000	20,000	120,000	-	-	-	-
Eagle Lake BBall Resurfacing	-	10,000	10,000	-	-	-	-	-
Eagle Lake Playground	-	21,800	21,800	-	-	-	-	-
Eagle Lake Playground Phase II	-	78,920	78,900	-	-	-	-	-
Everglades City Parks	5,000	5,000	5,000	-	-	-	-	-
Exotics Removal	-	5,440	5,400	-	-	-	-	-
GGCP Playground Shade	-	-	-	40,000	-	-	-	-
Golden Gate Com Resurf	40,000	-	-	-	-	-	-	-
Gordon River Greenway Pk	-	7,851,992	7,852,000	-	-	-	-	-
Immok Sports Complex Sidewalk Repair	25,000	25,000	25,000	-	-	-	-	-
Margood Resort Renovations	-	5,847	5,800	-	-	-	-	-
Max Hasse Comm Ctr expansion	-	200,876	200,900	-	-	-	-	-
Max Hasse Tennis Court Resurf	30,000	24,523	24,500	-	-	-	-	-
NCRP Pool Stairs and Pump House Roof	100,000	100,000	100,000	-	-	-	-	-
NCRP Repair Shade Structures	100,000	100,000	100,000	-	-	-	-	-
NCRP Sun-N-Fun Tower	-	-	-	240,000	-	-	-	-
Port of the Isles Dry Storage Area	-	9,467	9,500	-	-	-	-	-
Port of the Isles Fuel Tank Removal	-	37,083	37,100	-	-	-	-	-
Port of the Isles Ramp Repair	-	143,044	143,100	-	-	-	-	-
Security Cameras at various locations	-	3,725	3,700	-	-	-	-	-
SFWMD Settlement	-	2,974,493	2,974,500	-	-	-	-	-
Starcher Park drainage & tennis courts	-	14,070	14,100	-	-	-	-	-
Veteran's Pk Roller Rink repairs	100,000	75,000	75,000	-	-	-	-	-
Vineyards Pk improvements	-	21,524	21,500	-	-	-	-	-
Vineyards Pk Playground	50,000	50,000	50,000	-	-	-	-	-
Waterway Marker Maintenance	-	100,318	100,300	100,000	-	-	-	-
X-fers/Reserves - Fund 306	3,310,300	2,936,691	2,616,200	925,700	-	-	-	-
Parks & Recreation	3,815,300	15,225,488	14,904,900	1,425,700	-	-	-	-
Program Total Project Budget	3,815,300	15,257,096	14,936,500	1,425,700	-	-	-	-

Forecast FY 2013:

The reimbursement from other departments in the amount of \$300,000 is for the expansion of the Max Hasse Community Center for child care and fitness activities. The GAC Land Trust Fund 605 provided 60% of the total cost of the expansion, not to exceed \$300,000. (Approved by the Board on November 9, 2010, agenda item 16E4).

The \$2,278,200 Transfer to the General Fund (001) is a one-time, mid-year cut enacted in FY 2012 which reduced various Park projects.

Current FY 2014:

The Miscellaneous Revenues in the amount of \$1,120,000 represents the balance of the cost sharing agreement with the Naples Zoo for the improvements to the entrance and parking lot. The Naples Zoo will make its first payment within 30 days from the issuance of the project's Notice of Commencement (dated May 2, 2013) and the remaining four payments will be made annually on the anniversary date of the initial payment. This item was approved by the Board on November 12, 2012, agenda item 11H.

**Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Library Capital Projects Fund (307)

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	17,588	-	-	-	-	-	na
Capital Outlay	44,126	-	-	-	-	-	na
Net Operating Budget	61,713	-	-	-	-	-	na
Trans to 612 Lib Trust	-	-	-	368,800	-	368,800	na
Total Budget	61,713	-	-	368,800	-	368,800	na

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	2,757	-	2,000	2,000	-	2,000	na
Carry Forward	423,800	-	364,800	366,800	-	366,800	na
Total Funding	426,557	-	366,800	368,800	-	368,800	na

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Libraries								
X-fers/Reserves - Fund 307	-	362,868	-	368,800	-	-	-	-
Program Total Project Budget	-	362,868	-	368,800	-	-	-	-

**Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Growth Management Capital Fund (310)

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	506,952	-	249,500	-	-	-	na
Capital Outlay	153,500	-	-	-	-	-	na
Net Operating Budget	660,452	-	249,500	-	-	-	na
Trans to 113 Com Dev Fd	-	-	-	85,300	-	85,300	na
Total Budget	660,452	-	249,500	85,300	-	85,300	na

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	5,436	-	2,200	2,300	-	2,300	na
Carry Forward	985,400	-	330,400	83,100	-	83,100	na
Less 5% Required By Law	-	-	-	(100)	-	(100)	na
Total Funding	990,836	-	332,600	85,300	-	85,300	na

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Growth Management								
Flood Plain Mapping	-	249,500	249,500	-	-	-	-	-
X-fers/Reserves - Fund 310	-	80,450	-	85,300	-	-	-	-
Growth Management	-	329,950	249,500	85,300	-	-	-	-
Program Total Project Budget	-	329,950	249,500	85,300	-	-	-	-

Notes:

In the future, it is anticipated that this fund will be used to expend developer proceeds (cash bonds or credit letters) deposited to guarantee completion of subdivision improvements. Funds on deposit in Fund (670) will be transferred and budgeted within separate funded programs within this capital fund.

Forecast FY 2013:

Forecast project include \$249,500 to re-evaluate the FEMA designated floodplain using the 2010 LiDAR maps.

Current FY 2014:

Any residual project appropriation will be closed out and returned to Fund (113).

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Road Construction - Gas Tax Fund (313)

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	85,279	-	4,200	-	-	-	na
Operating Expense	5,405,499	900,000	3,524,100	3,231,000	-	3,231,000	259.0%
Capital Outlay	11,119,676	12,407,600	48,897,800	11,060,700	-	11,060,700	(10.9%)
Remittances	1,000,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0.0%
Net Operating Budget	17,610,453	14,307,600	53,426,100	15,291,700	-	15,291,700	6.9%
Trans to 001 General Fund	238,100	232,700	232,700	-	-	-	(100.0%)
Trans to 712 Transp Match	187,186	-	45,700	-	-	-	na
Trans to 212 Debt Serv Fd	13,479,900	11,734,900	11,734,900	14,117,600	-	14,117,600	20.3%
Trans to 213 SIB Loan	6,481,980	-	-	-	-	-	na
Trans to 312 Gas Tax Op Fd	2,629,700	2,546,300	2,546,300	2,655,800	-	2,655,800	4.3%
Trans to 426 CAT Mass Transit Fd	1,507,044	2,000,000	3,565,700	2,000,000	-	2,000,000	0.0%
Reserves For Contingencies	-	20,000	-	1,164,500	-	1,164,500	5,722.5%
Total Budget	42,134,363	30,841,500	71,551,400	35,229,600	-	35,229,600	14.2%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Local Gas Taxes	12,898,769	12,792,000	13,047,900	13,173,800	-	13,173,800	3.0%
Intergovernmental Revenues	2,345,644	4,400,000	4,767,500	4,700,000	-	4,700,000	6.8%
Gas Taxes	5,626,109	5,519,500	5,677,000	5,626,200	-	5,626,200	1.9%
Charges For Services	(221,517)	-	416,500	-	-	-	na
Miscellaneous Revenues	108,512	-	8,500	616,200	-	616,200	na
Interest/Misc	332,119	300,000	120,000	150,000	-	150,000	(50.0%)
Trans fm 001 Gen Fund	7,569,100	11,230,800	9,201,800	8,768,800	-	8,768,800	(21.9%)
Trans fm 226 Naples Pk Debt Serv	100,000	20,100	20,100	-	-	-	(100.0%)
Carry Forward	53,366,300	(2,270,300)	41,700,000	3,407,900	-	3,407,900	(250.1%)
Less 5% Required By Law	-	(1,150,600)	-	(1,213,300)	-	(1,213,300)	5.4%
Total Funding	82,125,036	30,841,500	74,959,300	35,229,600	-	35,229,600	14.2%

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Road Construction - Gas Tax Fund (313)

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Transportation								
Advanced Right of Way	43,700	37,261	37,300	50,000	-	-	-	-
Asset Management	250,000	422,761	422,800	650,000	-	-	-	-
Bike Pathways	-	2,209,118	2,209,100	-	-	-	-	-
Bridge Repairs and Construction	2,300,000	11,105,212	11,105,300	4,800,000	-	-	-	-
Collection / Minor Arterial Roads	-	105,698	105,700	-	-	-	-	-
Collier Blvd, Davis to GG Main Canal	-	9,328,331	9,328,300	-	-	-	-	-
Congestion Mgt	-	757,727	757,700	-	-	-	-	-
County Barn Rd, Rattlesnake to Davis	-	156,797	156,800	-	-	-	-	-
County Pathways Non-Pay in Lieu	250,000	250,000	250,000	250,000	-	-	-	-
CR951, Davis Blvd to N of I-75 by GG Canal	-	55,847	55,900	-	-	-	-	-
CR951, GG Blvd to Green Blvd	192,300	3,192,295	3,192,300	-	-	-	-	-
CR951, GG Main to Green	-	-	-	200,000	-	-	-	-
Davis Blvd, Radio Rd to CR951	-	3,595,723	3,595,700	-	-	-	-	-
Enhanced Planning Consultant Services	200,000	351,655	351,700	200,000	-	-	-	-
Golden Gate Blvd, Wilson to Desoto	-	818,683	818,600	500,000	-	-	-	-
I-75 & Everglades Interchange Study	-	205,387	205,300	-	-	-	-	-
Immokalee Rd, US41 to I-75	-	357,722	357,700	-	-	-	-	-
Intersection Enhancements	2,937,400	6,445,105	6,445,200	3,591,700	-	-	-	-
Limerock Road Conversion Program	-	-	-	300,000	-	-	-	-
Marco Island Projects	1,000,000	1,000,000	1,000,000	1,000,000	-	-	-	-
Oil Well Rd, Immok Rd to Everglades	-	186,378	186,400	-	-	-	-	-
PUD Monitoring	-	23,701	23,700	-	-	-	-	-
PUD Monitoring / Traffic counts	-	253,531	253,500	-	-	-	-	-
Randall Blvd, Immok to Everglades	-	247,155	247,200	-	-	-	-	-
Road Refurbishing	4,019,000	4,825,423	4,825,400	2,000,000	-	-	-	-
Santa Barbara, Davis to Pine Ridge	-	50	100	-	-	-	-	-
Sign Retroreflectivity Requirements	200,000	350,000	350,000	200,000	-	-	-	-
SR29 & Lake Trafford Rd Intersection	-	51,100	51,100	-	-	-	-	-
Traffic Calming/Studies	200,000	467,979	468,000	50,000	-	-	-	-
Traffic Info System Review	-	256,014	256,000	-	-	-	-	-
Traffic Signals	1,000,000	2,656,395	2,656,500	1,000,000	-	-	-	-
Transit Enhancement/Planning Fund	-	384,950	384,900	-	-	-	-	-
Turnlane & Intersection Improvements	-	69,950	70,000	-	-	-	-	-
US 41/SR 951 Consortium	1,715,200	1,763,800	1,763,800	500,000	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	-	355	400	-	-	-	-	-
Vanderbilt Drive Imp	-	1,493,709	1,493,700	-	-	-	-	-
X-fers/Reserves - Fund 313	16,533,900	21,671,043	18,125,300	19,937,900	-	-	-	-
Transportation	30,841,500	75,096,855	71,551,400	35,229,600	-	-	-	-
Program Total Project Budget	30,841,500	75,096,855	71,551,400	35,229,600	-	-	-	-

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Museum Capital Projects Fund (314)

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	7,460	50,000	-	-	-	-	(100.0%)
Capital Outlay	493,653	150,000	237,300	-	-	-	(100.0%)
Net Operating Budget	501,113	200,000	237,300	-	-	-	(100.0%)
Total Budget	501,113	200,000	237,300	-	-	-	(100.0%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	2,074	4,100	300	-	-	-	(100.0%)
Trans fm 198 Museum Fd	100,000	200,000	200,000	-	-	-	(100.0%)
Carry Forward	436,000	(3,900)	37,000	-	-	-	(100.0%)
Less 5% Required By Law	-	(200)	-	-	-	-	(100.0%)
Total Funding	538,074	200,000	237,300	-	-	-	(100.0%)

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Museum								
Marco Museum	100,000	142,050	142,000	-	-	-	-	-
Museum Bldg and Facility Maint	-	19,800	19,800	-	-	-	-	-
Museum Exhibits	-	25,535	25,500	-	-	-	-	-
Museum Facility Maintenance	50,000	-	-	-	-	-	-	-
Museum Lighting	50,000	50,000	50,000	-	-	-	-	-
X-fers/Reserves - Fund 314	-	5,200	-	-	-	-	-	-
Museum	200,000	242,585	237,300	-	-	-	-	-
Program Total Project Budget	200,000	242,585	237,300	-	-	-	-	-

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Clam Bay Restoration (320)

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	189,843	142,500	475,000	152,500	-	152,500	7.0%
Capital Outlay	-	11,000	11,000	-	-	-	(100.0%)
Net Operating Budget	189,843	153,500	486,000	152,500	-	152,500	(0.7%)
Trans to Property Appraiser	1,482	2,700	2,700	2,700	-	2,700	0.0%
Trans to Tax Collector	2,449	4,200	4,200	4,100	-	4,100	(2.4%)
Reserves For Contingencies	-	16,000	-	7,600	-	7,600	(52.5%)
Reserves For Capital	-	6,700	-	21,200	-	21,200	216.4%
Total Budget	193,775	183,100	492,900	188,100	-	188,100	2.7%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Special Assessments	122,463	134,400	129,000	133,200	-	133,200	(0.9%)
Miscellaneous Revenues	1,414	-	-	-	-	-	na
Interest/Misc	2,432	800	1,000	800	-	800	0.0%
Trans fm 109 Pel Bay MSTBU	-	-	100,000	-	-	-	na
Trans fm 111 MSTD Gen Fd	34,000	32,300	32,300	32,300	-	32,300	0.0%
Carry Forward	292,600	22,400	259,100	28,500	-	28,500	27.2%
Less 5% Required By Law	-	(6,800)	-	(6,700)	-	(6,700)	(1.5%)
Total Funding	452,910	183,100	521,400	188,100	-	188,100	2.7%

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Pelican Bay Capital								
Clam Bay Ecosystem Enhancements	-	212,859	212,900	-	-	-	-	-
Clam Bay Restoration	153,500	273,010	273,100	152,500	-	-	-	-
X-fers/Reserves - Fund 320	29,600	29,600	6,900	35,600	-	-	-	-
Pelican Bay Capital	183,100	515,469	492,900	188,100	-	-	-	-
Program Total Project Budget	183,100	515,469	492,900	188,100	-	-	-	-

Notes:

On December 11, 2012, the Board reinstated the ongoing management responsibilities of Clam Pass to the Pelican Bay Service District.

Forecast FY 2013:

Expenditures are increasing due to projects that were rolled-over from the previous year, which include south berm and estuary restoration. A budget amendment to transfer \$100,000 from the Pelican Bay Water Management fund, for renovations to the south berm, was completed in FY 2012 but was not transferred in that fiscal year. The transfer to correct this discrepancy was made in FY 2013.

Current FY 2014:

Funded projects for this year will be for the continuing mangrove maintenance program and the increase in funds is available from previous FY 2013 budget funds.

Revenues:

The total assessment revenue is based on an equivalent residential unit (ERU) of \$398.13 which is the same as the FY 2013 rate. The portion of the special assessment in Clam Bay Restoration is \$17.49 versus FY 2012's assessment of \$17.64, which is a decrease of .9%, in addition to the transfer of \$32,300 from the County Unincorporated Fund 111.

**Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Pelican Bay Hardscape & Landscape Improvements (322)

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	761,973	631,000	3,119,900	343,900	-	343,900	(45.5%)
Capital Outlay	-	-	-	78,500	-	78,500	na
Net Operating Budget	761,973	631,000	3,119,900	422,400	-	422,400	(33.1%)
Trans to Property Appraiser	3,897	6,600	6,600	4,300	-	4,300	(34.8%)
Trans to Tax Collector	6,395	10,000	10,000	6,500	-	6,500	(35.0%)
Total Budget	772,264	647,600	3,136,500	433,200	-	433,200	(33.1%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Special Assessments	319,749	324,400	311,400	209,100	-	209,100	(35.5%)
Miscellaneous Revenues	53,487	-	-	-	-	-	na
Interest/Misc	17,144	25,700	10,300	25,800	-	25,800	0.4%
Trans fm 109 Pel Bay MSTBU	436,500	241,700	241,700	210,000	-	210,000	(13.1%)
Carry Forward	2,572,000	73,300	2,573,100	-	-	-	(100.0%)
Less 5% Required By Law	-	(17,500)	-	(11,700)	-	(11,700)	(33.1%)
Total Funding	3,398,881	647,600	3,136,500	433,200	-	433,200	(33.1%)

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Pelican Bay Capital								
Lake Aeration	-	-	-	78,500	-	-	-	-
North Berm Restoration	-	-	-	328,900	-	-	-	-
Pelican Bay Hardscape Upgrades	496,000	2,904,016	2,848,200	-	-	-	-	-
Pelican Bay Lake Bank Enhance	85,000	192,776	192,800	-	-	-	-	-
Pelican Bay Traffic Sign Renovation	50,000	78,920	78,900	15,000	-	-	-	-
X-fers/Reserves - Fund 322	16,600	16,600	16,600	10,800	-	-	-	-
Pelican Bay Capital	647,600	3,192,312	3,136,500	433,200	-	-	-	-
Program Total Project Budget	647,600	3,192,312	3,136,500	433,200	-	-	-	-

Forecast FY 2013:

Expenditures are increasing due to projects that were rolled-over from the previous year for the Community Improvement Projects, which will add additional crosswalks, while also enhancing existing crosswalks and pathways; and renovate medians and turn lanes for safety improvements. Lake bank enhancements are also continuing to be done.

Current FY 2014:

Includes \$328,900 for north berm improvements, \$78,500 for lake aeration in addition to upgrades of \$15,000 being utilized for the Community Improvement Plan (CIP).

Revenues:

The total assessment revenue is based on an equivalent residential unit (ERU) of \$398.13 which is the same as the FY 2013 rate. The portion of the special assessment in Pelican Bay Hardscape and Landscape Improvements is \$27.50 versus FY 2013 assessment of \$42.59 which is a decrease of 35%. This meets the funding requirements necessary to meet the PBSB board's schedule for projects included in the CIP.

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Stormwater Management Capital (325)

Mission Statement

Design, permit and construct capital improvement projects better managing and protecting the County's water resources. Projects improve flood control decreasing the probability of property damage from flooding, improve water quality and protect existing natural systems. The capital improvement program promotes and improves the quality of life in Collier County by managing and improving discharge to our estuaries and Outstanding Florida Waters. Provide supervision, engineering and coordination such that the projects are designed and constructed in a timely, efficient, and economical manner.

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	1,502,716	150,000	1,434,500	850,000	-	850,000	466.7%
Capital Outlay	817,707	4,519,800	14,081,500	4,292,900	-	4,292,900	(5.0%)
Net Operating Budget	2,320,423	4,669,800	15,516,000	5,142,900	-	5,142,900	10.1%
Trans to 712 Transp Match	1,456	-	155,900	-	-	-	na
Trans to 216 Debt Serv Fd	976,058	363,400	379,200	-	-	-	(100.0%)
Trans to 298 Sp Ob Bd '10	36,700	434,800	489,800	-	-	-	(100.0%)
Trans to 324 Stormw Op Fd	-	-	-	1,143,500	-	1,143,500	na
Reserves For Contingencies	-	183,700	-	33,000	-	33,000	(82.0%)
Total Budget	3,334,637	5,651,700	16,540,900	6,319,400	-	6,319,400	11.8%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
SFWMD/Big Cypress Revenue	1,000,000	1,000,000	1,000,000	-	-	-	(100.0%)
Miscellaneous Revenues	240	-	8,400	-	-	-	na
Interest/Misc	61,327	33,000	35,000	35,000	-	35,000	6.1%
Trans fm 001 Gen Fund	5,788,200	4,325,700	4,325,700	4,730,100	-	4,730,100	9.3%
Trans fm 111 MSTD Gen Fd	-	250,000	250,000	1,300,000	-	1,300,000	420.0%
Carry Forward	7,662,800	94,600	11,177,900	256,100	-	256,100	170.7%
Less 5% Required By Law	-	(51,600)	-	(1,800)	-	(1,800)	(96.5%)
Total Funding	14,512,567	5,651,700	16,797,000	6,319,400	-	6,319,400	11.8%

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Stormwater Management Capital (325)

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Stormwater								
28th Ave SE Miller Canal Crossing	105,900	198,600	198,600	50,000	-	-	-	-
County Wide Stormwater Improve	-	16,866	16,900	-	-	-	-	-
Doral Circle SW Improvement	-	8,000	8,000	-	-	-	-	-
Eagle Creek Water Control	-	90,000	90,000	325,000	-	-	-	-
Freedom Park (Water Quality)	-	164,964	165,000	-	-	-	-	-
Gateway Triangle Improvements	-	311,391	311,400	-	-	-	-	-
Golden Gate City Outfall Replacements (111)	250,000	998,622	998,600	1,000,000	-	-	-	-
Gordon River - Burning Tree Dr.	-	90,000	90,000	-	-	-	-	-
Haldeman Creek Weir Replacement	-	50,000	50,000	150,000	-	-	-	-
Lely Area Stormwater Improvements	3,847,900	12,427,026	12,427,000	1,667,900	-	-	-	-
North Golden Gate Estates Flowway Restoration (111)	-	-	-	300,000	-	-	-	-
NPDES MS4 Program	150,000	175,762	175,800	150,000	-	-	-	-
Pine Ridge Mockingbird Lake Outfall	-	-	-	100,000	-	-	-	-
Pine Ridge No. 1 Control Structure	-	100,000	100,000	800,000	-	-	-	-
Secondary System Repair	100,000	390,485	390,400	100,000	-	-	-	-
Stormwater Master Plan Update	-	159,824	159,800	-	-	-	-	-
Vanderbilt Drive Stormwater Improvements	216,000	271,339	271,300	500,000	-	-	-	-
X-fers/Reserves - Fund 325	981,900	1,206,339	1,024,900	1,176,500	-	-	-	-
Stormwater	5,651,700	16,659,218	16,477,700	6,319,400	-	-	-	-
Transportation								
Collection / Minor Arterial Roads	-	63,206	63,200	-	-	-	-	-
Program Total Project Budget	5,651,700	16,722,424	16,540,900	6,319,400	-	-	-	-

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Road Impact Fee District 1 - North Naples (331)

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	288,710	50,000	1,249,800	-	-	-	(100.0%)
Capital Outlay	793,304	-	3,814,300	2,650,000	-	2,650,000	na
Net Operating Budget	1,082,014	50,000	5,064,100	2,650,000	-	2,650,000	5,200.0%
Trans to 712 Transp Match	-	5,625,000	5,625,000	-	-	-	(100.0%)
Reserves For Contingencies	-	85,100	-	15,200	-	15,200	(82.1%)
Total Budget	1,082,014	5,760,100	10,689,100	2,665,200	-	2,665,200	(53.7%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	-	-	500	-	-	-	na
Interest/Misc	82,107	100,000	40,000	40,000	-	40,000	(60.0%)
Impact Fees	1,573,491	800,000	550,000	500,000	-	500,000	(37.5%)
Deferred Impact Fees	1,232,064	-	-	-	-	-	na
COA Impact Fees	(399,173)	100,000	200,000	100,000	-	100,000	0.0%
Carry Forward	10,549,300	4,810,100	11,955,800	2,057,200	-	2,057,200	(57.2%)
Less 5% Required By Law	-	(50,000)	-	(32,000)	-	(32,000)	(36.0%)
Total Funding	13,037,789	5,760,100	12,746,300	2,665,200	-	2,665,200	(53.7%)

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Transportation								
CR951, GG Blvd to Green Blvd	5,625,000	9,101,873	9,101,800	100,000	-	-	-	-
Golden Gate Blvd, Wilson to Desoto	-	25,000	25,000	2,550,000	-	-	-	-
Oil Well Rd, Immok Rd to Everglades	-	60,085	60,100	-	-	-	-	-
Operating Project 331	50,000	777,671	777,600	-	-	-	-	-
Santa Barbara, Davis to Pine Ridge	-	687,502	687,600	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	-	37,008	37,000	-	-	-	-	-
X-fers/Reserves - Fund 331	85,100	2,411,175	-	15,200	-	-	-	-
Transportation	5,760,100	13,100,314	10,689,100	2,665,200	-	-	-	-
Program Total Project Budget	5,760,100	13,100,314	10,689,100	2,665,200	-	-	-	-

Forecast FY 2013:

The \$5,625,000 Transfer to 712 represents a required grant match for a Florida Department of Transportation TRIP grant for the construction phase of Collier Boulevard expansion from Green to Golden Gate Boulevard. The TRIP grant #425840, estimated at \$6,807,700, will be budgeted in fund 711, via a budget amendment, once the Board approves the grant documents. The balance of the grant match will be funded out of Road Impact Fee District 2 Fund 333.

**Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Road Impact Fee District 2 - East Naples & GG City (333)

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	37,847	25,000	629,800	50,000	-	50,000	100.0%
Capital Outlay	1,115,849	-	1,866,000	800,000	-	800,000	na
Net Operating Budget	1,153,697	25,000	2,495,800	850,000	-	850,000	3,300.0%
Trans to 712 Transp Match	-	1,182,700	1,182,700	-	-	-	(100.0%)
Reserves For Contingencies	-	120,800	-	85,000	-	85,000	(29.6%)
Reserves For Capital	-	1,074,000	-	128,000	-	128,000	(88.1%)
Total Budget	1,153,697	2,402,500	3,678,500	1,063,000	-	1,063,000	(55.8%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	-	-	232,200	-	-	-	na
Interest/Misc	29,684	100,000	12,000	12,000	-	12,000	(88.0%)
Impact Fees	637,314	700,000	200,000	600,000	-	600,000	(14.3%)
Deferred Impact Fees	57,958	-	-	-	-	-	na
COA Impact Fees	(398,042)	100,000	50,000	50,000	-	50,000	(50.0%)
Carry Forward	4,445,200	1,547,500	3,618,400	434,100	-	434,100	(71.9%)
Less 5% Required By Law	-	(45,000)	-	(33,100)	-	(33,100)	(26.4%)
Total Funding	4,772,114	2,402,500	4,112,600	1,063,000	-	1,063,000	(55.8%)

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Transportation								
Collier Blvd, Davis to GG Main Canal	-	257,752	257,800	-	-	-	-	-
County Barn Rd, Rattlesnake to Davis	-	636,896	636,900	-	-	-	-	-
CR951, Davis Blvd to N of I-75 by GG Canal	-	41,313	41,300	-	-	-	-	-
CR951, GG Blvd to Green Blvd	1,182,700	1,783,957	1,784,000	-	-	-	-	-
Davis Blvd, Radio Rd to CR951	-	391,190	391,200	-	-	-	-	-
Golden Gate Blvd, Wilson to Desoto	-	-	-	800,000	-	-	-	-
Operating Project 333	25,000	564,532	564,500	50,000	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	-	2,784	2,800	-	-	-	-	-
X-fers/Reserves - Fund 333	1,194,800	1,581,381	-	213,000	-	-	-	-
Transportation	2,402,500	5,259,805	3,678,500	1,063,000	-	-	-	-
Program Total Project Budget	2,402,500	5,259,805	3,678,500	1,063,000	-	-	-	-

Forecast FY 2013:

The \$1,182,700 Transfer to 712 (Transportation Grant Match Fund) represents a required grant match for a Florida Department of Transportation County Incentive Grant Program (CIGP) grant for the US41/SR951 intersection modification project 60116. The CIGP grant #4281471, estimated at \$3.2 million, will be budgeted in Transportation Grant Fund 711, via a budget amendment, once the Board approves the grant documents.

**Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Road Impact Fee District 3 - City of Naples (334)

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	1,014	-	469,200	-	-	-	na
Capital Outlay	13,068	-	-	-	-	-	na
Net Operating Budget	14,083	-	469,200	-	-	-	na
Reserves For Capital	-	293,400	-	405,600	-	405,600	38.2%
Total Budget	14,083	293,400	469,200	405,600	-	405,600	38.2%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	3,705	6,000	2,000	2,500	-	2,500	(58.3%)
Impact Fees	115,747	100,000	100,000	100,000	-	100,000	0.0%
Carry Forward	570,000	192,700	675,400	308,200	-	308,200	59.9%
Less 5% Required By Law	-	(5,300)	-	(5,100)	-	(5,100)	(3.8%)
Total Funding	689,452	293,400	777,400	405,600	-	405,600	38.2%

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Transportation								
Operating Project 334	-	467,632	467,700	-	-	-	-	-
Santa Barbara, Davis to Pine Ridge	-	1,545	1,500	-	-	-	-	-
X-fers/Reserves - Fund 334	293,400	293,400	-	405,600	-	-	-	-
Transportation	293,400	762,577	469,200	405,600	-	-	-	-
Program Total Project Budget	293,400	762,577	469,200	405,600	-	-	-	-

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Road Impact Fee District 4 - Marco Island & S County (336)

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	700,697	50,000	1,027,600	125,000	-	125,000	150.0%
Capital Outlay	3,587,322	5,609,200	19,990,800	5,319,700	-	5,319,700	(5.2%)
Net Operating Budget	4,288,020	5,659,200	21,018,400	5,444,700	-	5,444,700	(3.8%)
Trans to 712 Transp Match	-	3,228,600	-	1,236,300	-	1,236,300	(61.7%)
Reserves For Contingencies	-	360,600	-	334,000	-	334,000	(7.4%)
Reserves For Capital	-	-	-	3,165,800	-	3,165,800	na
Total Budget	4,288,020	9,248,400	21,018,400	10,180,800	-	10,180,800	10.1%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	785,613	3,600,000	3,367,800	3,300,000	-	3,300,000	(8.3%)
Miscellaneous Revenues	600	-	-	-	-	-	na
Interest/Misc	125,430	75,000	60,000	65,000	-	65,000	(13.3%)
Impact Fees	3,097,778	800,000	1,000,000	600,000	-	600,000	(25.0%)
Deferred Impact Fees	3,731	-	-	-	-	-	na
COA Impact Fees	2,026,658	100,000	2,000,000	2,000,000	-	2,000,000	1,900.0%
Carry Forward	17,369,800	4,902,200	19,104,600	4,514,000	-	4,514,000	(7.9%)
Less 5% Required By Law	-	(228,800)	-	(298,200)	-	(298,200)	30.3%
Total Funding	23,409,612	9,248,400	25,532,400	10,180,800	-	10,180,800	10.1%

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Transportation								
Collier Blvd, Davis to GG Main Canal	-	463,458	463,500	-	-	-	-	-
County Barn Rd, Rattlesnake to Davis	-	93,383	93,300	-	-	-	-	-
CR951, Davis Blvd to N of I-75 by GG Canal	-	16,217	16,200	-	-	-	-	-
CR951, GG Blvd to Green Blvd	-	-	-	3,092,300	-	-	-	-
CR951, GG Main to Green	-	-	-	1,263,700	-	-	-	-
Davis Blvd, Radio Rd to CR951	-	3,874,600	3,874,600	-	-	-	-	-
Operating Project 336	50,000	512,769	512,800	125,000	-	-	-	-
Santa Barbara, Davis to Pine Ridge	-	62,002	61,900	-	-	-	-	-
US 41/SR 951 Consortium	8,837,800	15,996,122	15,996,100	2,200,000	-	-	-	-
X-fers/Reserves - Fund 336	360,600	1,012,812	-	3,499,800	-	-	-	-
Transportation	9,248,400	22,031,363	21,018,400	10,180,800	-	-	-	-
Program Total Project Budget	9,248,400	22,031,363	21,018,400	10,180,800	-	-	-	-

Current FY 2014:

Collier Blvd from Golden Gate Main Canal to Green Blvd. Widen 2 miles of Collier Boulevard from four to six lanes; providing bike lanes and a sidewalk on the west side of Collier Boulevard and greenway on the east side of the relocated canal. This project includes relocation of the 25th Ave S.W. bridge to the south. Currently Trip funding from FDOT # 4259741 in the amount of \$ 1,236,300 is slated to assist with ROW funding on this project.

**Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Road Impact Fee District 6 - Golden Gate Estates (338)

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	1,526,381	25,000	1,482,800	10,000	-	10,000	(60.0%)
Capital Outlay	5,355,386	3,454,500	8,666,000	200,000	-	200,000	(94.2%)
Net Operating Budget	6,881,766	3,479,500	10,148,800	210,000	-	210,000	(94.0%)
Reserves For Contingencies	-	100,000	-	21,000	-	21,000	(79.0%)
Reserves For Capital	-	-	-	1,361,400	-	1,361,400	na
Total Budget	6,881,766	3,579,500	10,148,800	1,592,400	-	1,592,400	(55.5%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	335	-	-	-	-	-	na
Interest/Misc	106,603	75,000	40,000	45,000	-	45,000	(40.0%)
Impact Fees	1,641,178	900,000	250,000	650,000	-	650,000	(27.8%)
Deferred Impact Fees	6,178	-	-	-	-	-	na
COA Impact Fees	(1,311,002)	100,000	-	-	-	-	(100.0%)
Carry Forward	17,229,800	2,558,300	10,791,200	932,400	-	932,400	(63.6%)
Less 5% Required By Law	-	(53,800)	-	(35,000)	-	(35,000)	(34.9%)
Total Funding	17,673,091	3,579,500	11,081,200	1,592,400	-	1,592,400	(55.5%)

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Transportation								
CR951, GG Blvd to Green Blvd	-	1,572,153	1,572,200	-	-	-	-	-
Golden Gate Blvd, Wilson to Desoto	3,254,500	5,395,581	5,395,700	150,000	-	-	-	-
Oil Well Rd, Immok Rd to Everglades	-	500,698	500,700	-	-	-	-	-
Operating Project 338	25,000	995,756	995,700	10,000	-	-	-	-
Randall Blvd, Immok to Everglades	-	137,206	137,200	-	-	-	-	-
Tree Farm-Woodcrest	-	1,105,632	1,105,600	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	200,000	441,659	441,700	50,000	-	-	-	-
X-fers/Reserves - Fund 338	100,000	2,208,523	-	1,382,400	-	-	-	-
Transportation	3,579,500	12,357,208	10,148,800	1,592,400	-	-	-	-
Program Total Project Budget	3,579,500	12,357,208	10,148,800	1,592,400	-	-	-	-

**Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Road Impact Fee District 5 - Immokalee (339)

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	121,537	25,000	588,500	65,000	-	65,000	160.0%
Capital Outlay	4,658,263	311,500	1,335,600	-	-	-	(100.0%)
Net Operating Budget	4,779,800	336,500	1,924,100	65,000	-	65,000	(80.7%)
Reserves For Contingencies	-	33,600	-	-	-	-	(100.0%)
Reserves For Capital	-	506,200	-	1,155,800	-	1,155,800	128.3%
Total Budget	4,779,800	876,300	1,924,100	1,220,800	-	1,220,800	39.3%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	32,668	50,000	7,500	7,500	-	7,500	(85.0%)
Impact Fees	831,653	600,000	100,000	300,000	-	300,000	(50.0%)
Deferred Impact Fees	935,302	-	-	596,200	-	596,200	na
COA Impact Fees	(145,253)	200,000	150,000	100,000	-	100,000	(50.0%)
Carry Forward	5,059,300	68,800	1,933,900	267,300	-	267,300	288.5%
Less 5% Required By Law	-	(42,500)	-	(50,200)	-	(50,200)	18.1%
Total Funding	6,713,670	876,300	2,191,400	1,220,800	-	1,220,800	39.3%

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Transportation								
Golden Gate Blvd, Wilson to Desoto	311,500	427,184	427,200	-	-	-	-	-
Oil Well Rd, Immok Rd to Everglades	-	1,071,258	1,071,200	-	-	-	-	-
Operating Project 339	25,000	425,701	425,700	65,000	-	-	-	-
X-fers/Reserves - Fund 339	539,800	539,800	-	1,155,800	-	-	-	-
Transportation	876,300	2,463,943	1,924,100	1,220,800	-	-	-	-
Program Total Project Budget	876,300	2,463,943	1,924,100	1,220,800	-	-	-	-

**Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Road Assessment Receivable Fund (341)

Mission Statement

This fund serves as a revolving loan pool to fund small-scale assessment projects.

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Reserves For Capital	-	419,100	-	431,300	-	431,300	2.9%
Total Budget	-	419,100	-	431,300	-	431,300	2.9%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	2,757	2,000	1,400	1,400	-	1,400	(30.0%)
Carry Forward	415,200	417,200	428,600	430,000	-	430,000	3.1%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	417,957	419,100	430,000	431,300	-	431,300	2.9%

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Transportation								
X-fers/Reserves - Fund 341	419,100	419,100	-	431,300	-	-	-	-
Program Total Project Budget	419,100	419,100	-	431,300	-	-	-	-

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Regional Pk Impact Fee-Incorp Area (345)

Mission Statement

Collier County's Regional Park Impact Fee was originally adopted in December 1988, to assist the County to pay for growth-related regional parks land, buildings and capital equipment. The Ordinance was repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999. The Incorporated Areas are not assessed a Community Park Impact Fee, only the Regional Park Impact Fee. This fund was created to segregate the Incorporated impact fee collections and to track how they are spent. Impact fees are assessed and collected on residential new building construction permits.

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	-	-	38,300	15,000	-	15,000	na
Net Operating Budget	-	-	38,300	15,000	-	15,000	na
Trans to 216 Debt Serv Fd	89,884	128,600	134,000	-	-	-	(100.0%)
Trans to 298 Sp Ob Bd '10	-	-	-	130,000	-	130,000	na
Reserves For Capital	-	64,900	-	104,300	-	104,300	60.7%
Total Budget	89,884	193,500	172,300	249,300	-	249,300	28.8%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	1,036	500	600	600	-	600	20.0%
Impact Fees	149,897	50,000	75,000	75,000	-	75,000	50.0%
Carry Forward	213,100	145,500	274,200	177,500	-	177,500	22.0%
Less 5% Required By Law	-	(2,500)	-	(3,800)	-	(3,800)	52.0%
Total Funding	364,033	193,500	349,800	249,300	-	249,300	28.8%

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Parks & Recreation								
Operating Project 345	-	38,331	38,300	15,000	-	-	-	-
X-fers/Reserves - Fund 345	193,500	193,500	134,000	234,300	-	-	-	-
Parks & Recreation	193,500	231,831	172,300	249,300	-	-	-	-
Program Total Project Budget	193,500	231,831	172,300	249,300	-	-	-	-

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Community & Regional Pk Impact Fee (346)

Mission Statement

Collier County's "Community Park Impact Fee" and "Regional Parks Impact Fee" Ordinances were repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999, to continue to assist the County to pay for growth-related parks facilities and capital equipment. Impact fees are assessed and collected on residential new building construction permits.

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	246,273	-	644,800	-	-	-	na
Capital Outlay	991,893	1,180,400	3,069,700	2,825,000	-	2,825,000	139.3%
Net Operating Budget	1,238,166	1,180,400	3,714,500	2,825,000	-	2,825,000	139.3%
Trans to 216 Debt Serv Fd	2,931,991	-	1,400	-	-	-	na
Trans to 298 Sp Ob Bd '10	189,900	2,255,900	2,538,800	2,810,200	-	2,810,200	24.6%
Reserves For Contingencies	-	343,600	-	282,500	-	282,500	(17.8%)
Reserves For Debt Service	-	2,312,800	-	2,341,300	-	2,341,300	1.2%
Reserve for Future Debt Service	-	3,790,700	-	3,790,700	-	3,790,700	0.0%
Reserves For Capital	-	1,277,200	-	3,587,800	-	3,587,800	180.9%
Total Budget	4,360,057	11,160,600	6,254,700	15,637,500	-	15,637,500	40.1%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	400,000	-	-	117,600	-	117,600	na
Interest/Misc	74,206	50,000	37,900	37,900	-	37,900	(24.2%)
Impact Fees	3,850,174	2,200,000	4,600,000	4,600,000	-	4,600,000	109.1%
Deferred Impact Fees	550,502	-	-	231,200	-	231,200	na
COA Impact Fees	(309,708)	-	-	-	-	-	na
Carry Forward	12,318,500	9,023,100	12,516,900	10,900,100	-	10,900,100	20.8%
Less 5% Required By Law	-	(112,500)	-	(249,300)	-	(249,300)	121.6%
Total Funding	16,883,674	11,160,600	17,154,800	15,637,500	-	15,637,500	40.1%

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Parks & Recreation								
951 Boat ramp Expansion (FLBI)	-	67,184	67,200	-	-	-	-	-
Bayview Pk Parking	-	460,213	460,300	-	-	-	-	-
Big Corkscrew Island Pk	-	337,884	337,900	2,500,000	-	-	-	-
Eagle Lake Comm Ctr	979,400	1,754,416	1,754,400	250,000	-	-	-	-
Eagle Lake Traffic Light	201,000	202,235	202,200	-	-	-	-	-
Goodland Boat Ramp	-	10	-	-	-	-	-	-
Immok S Pk construct com ctr	-	454,318	454,300	75,000	-	-	-	-
Margood Resort Renovations	-	2,656	2,600	-	-	-	-	-
North Collier Regional Park (NCRP)	-	710	700	-	-	-	-	-
Operating Project 346	-	432,518	432,500	-	-	-	-	-
Sugden Pk-2 water ski structures & interpreter ctr	-	2,463	2,400	-	-	-	-	-
X-fers/Reserves - Fund 346	9,980,200	9,772,351	2,540,200	12,812,500	-	-	-	-
Parks & Recreation	11,160,600	13,486,958	6,254,700	15,637,500	-	-	-	-
Program Total Project Budget	11,160,600	13,486,958	6,254,700	15,637,500	-	-	-	-

Notes:

Capital Improvement Program

Community & Regional Pk Impact Fee (346)

Current FY 2014:

Intergovernmental Revenues in the amount of \$117,600 is the amount remaining on a grant from US Dept of HUD, Economic Development Incentive (EDI) grant for Immokalee South Park Community Center replacement.

On April 26, 2011, the Board authorized the reallocation of funding from various projects which were completed under-budget and diverted funding from other projects which were in the planning phase for sometime due to the current economic environment and placed this funding into a reserve to assure that debt service payments could be covered solely from impact fees (not loans from the General Fund) in the amount of \$3,790,700.

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

EMS Impact Fee Fund (350)

Mission Statement

Collier County's Emergency Medical Services (EMS) Impact Fee was originally adopted in August 1991, to assist the County in providing adequate growth-related EMS facilities and capital equipment. Impact fees are assessed and collected on new building construction permits.

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	3,855	20,000	145,400	-	-	-	(100.0%)
Capital Outlay	-	-	3,700	-	-	-	na
Net Operating Budget	3,855	20,000	149,100	-	-	-	(100.0%)
Trans to 216 Debt Serv Fd	315,969	120,600	125,900	-	-	-	(100.0%)
Trans to 298 Sp Ob Bd '10	408,300	303,300	321,600	443,900	-	443,900	46.4%
Reserves For Debt Service	-	204,000	-	200,600	-	200,600	(1.7%)
Total Budget	728,124	647,900	596,600	644,500	-	644,500	(0.5%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	2,393	2,500	1,400	1,400	-	1,400	(44.0%)
Impact Fees	161,595	125,000	190,000	190,000	-	190,000	52.0%
Deferred Impact Fees	48,088	-	-	9,700	-	9,700	na
Advance/Repay frm 301 Cap Proj	426,900	287,600	287,600	167,500	-	167,500	(41.8%)
Carry Forward	493,100	239,200	403,600	286,000	-	286,000	19.6%
Less 5% Required By Law	-	(6,400)	-	(10,100)	-	(10,100)	57.8%
Total Funding	1,132,076	647,900	882,600	644,500	-	644,500	(0.5%)

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Emergency Medical Services								
ALS units, County-Wide	-	3,678	3,700	-	-	-	-	-
Operating Project 350	20,000	145,373	145,400	-	-	-	-	-
X-fers/Reserves - Fund 350	627,900	627,900	447,500	644,500	-	-	-	-
Emergency Medical Services	647,900	776,951	596,600	644,500	-	-	-	-
Program Total Project Budget	647,900	776,951	596,600	644,500	-	-	-	-

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Library Impact Fee Fund (355)

Mission Statement

Collier County's Library System Impact Fee was originally adopted in December 1988, to assist the County in providing adequate growth-related library construction, capital equipment and books. Impact Fees are assessed and collected on residential new building construction permits.

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	41,125	20,000	105,300	-	-	-	(100.0%)
Capital Outlay	487,834	-	167,100	100,000	-	100,000	na
Net Operating Budget	528,959	20,000	272,400	100,000	-	100,000	400.0%
Trans to 298 Sp Ob Bd '10	1,148,300	1,164,200	1,164,200	1,162,600	-	1,162,600	(0.1%)
Reserves For Debt Service	-	381,100	-	387,100	-	387,100	1.6%
Total Budget	1,677,259	1,565,300	1,436,600	1,649,700	-	1,649,700	5.4%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	13,669	13,000	4,000	4,000	-	4,000	(69.2%)
Impact Fees	397,820	340,000	490,000	490,000	-	490,000	44.1%
Deferred Impact Fees	82,857	-	-	35,300	-	35,300	na
Advance/Repay frm 301 Cap Proj	-	162,500	162,500	552,300	-	552,300	239.9%
Carry Forward	2,558,200	1,067,400	1,374,600	594,500	-	594,500	(44.3%)
Less 5% Required By Law	-	(17,600)	-	(26,400)	-	(26,400)	50.0%
Total Funding	3,052,546	1,565,300	2,031,100	1,649,700	-	1,649,700	5.4%

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Libraries								
Books, Pubs & Library Mat 355	-	81,380	81,400	100,000	-	-	-	-
Operating Project 355	20,000	105,422	105,300	-	-	-	-	-
South County Regional Library	-	85,668	85,700	-	-	-	-	-
X-fers/Reserves - Fund 355	1,545,300	1,545,300	1,164,200	1,549,700	-	-	-	-
Libraries	1,565,300	1,817,770	1,436,600	1,649,700	-	-	-	-
Program Total Project Budget	1,565,300	1,817,770	1,436,600	1,649,700	-	-	-	-

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Naples & Urban Collier Community Park Impact Fee (368)

Mission Statement

Collier County's Community Park Impact Fee was originally adopted in December 1988, to assist the County to pay for growth-related community parks facilities and capital. Impact fees were assessed and collected on residential new construction permits, however, in May 1999, this impact fee was repealed and replaced with the Community Park Impact Fee and Regional Parks Impact Fee - Unincorporated which is accounted for in fund 346.

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	146	-	-	-	-	-	na
Capital Outlay	-	187,000	187,000	-	-	-	(100.0%)
Net Operating Budget	146	187,000	187,000	-	-	-	(100.0%)
Reserves For Capital	-	-	-	157,200	-	157,200	na
Total Budget	146	187,000	187,000	157,200	-	157,200	(15.9%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	2,251	2,400	1,300	1,300	-	1,300	(45.8%)
Carry Forward	340,800	184,700	342,900	156,000	-	156,000	(15.5%)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	343,051	187,000	344,200	157,200	-	157,200	(15.9%)

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Parks & Recreation								
Eagle Lake Comm Ctr	187,000	187,000	187,000	-	-	-	-	-
Golden Gate Com Pk Bike/Walk Path	-	32	-	-	-	-	-	-
X-fers/Reserves - Fund 368	-	158,330	-	157,200	-	-	-	-
Parks & Recreation	187,000	345,362	187,000	157,200	-	-	-	-
Program Total Project Budget	187,000	345,362	187,000	157,200	-	-	-	-

**Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Ochopee Fire Control Impact Fee (372)

Mission Statement

Ochopee Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth-related fire facilities and capital equipment.

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	-	-	1,600	-	-	-	na
Net Operating Budget	-	-	1,600	-	-	-	na
Reserves For Capital	-	14,900	-	15,900	-	15,900	6.7%
Total Budget	-	14,900	1,600	15,900	-	15,900	6.7%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	92	100	100	100	-	100	0.0%
Impact Fees	2,413	1,000	1,000	1,000	-	1,000	0.0%
Carry Forward	12,900	13,900	15,400	14,900	-	14,900	7.2%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	15,405	14,900	16,500	15,900	-	15,900	6.7%

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Ochopee Fire Control								
Operating Project 372	-	1,603	1,600	-	-	-	-	-
X-fers/Reserves - Fund 372	14,900	14,900	-	15,900	-	-	-	-
Ochopee Fire Control	14,900	16,503	1,600	15,900	-	-	-	-
Program Total Project Budget	14,900	16,503	1,600	15,900	-	-	-	-

**Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Isles of Capri Fire Impact Fee (373)

Mission Statement

Isle of Capri Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth-related fire facilities and capital equipment.

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	-	-	2,300	-	-	-	na
Capital Outlay	21,089	-	-	-	-	-	na
Net Operating Budget	21,089	-	2,300	-	-	-	na
Reserves For Capital	-	7,700	-	49,300	-	49,300	540.3%
Total Budget	21,089	7,700	2,300	49,300	-	49,300	540.3%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	141	100	100	100	-	100	0.0%
Impact Fees	4,120	1,000	1,100	1,000	-	1,000	0.0%
Trans fm 001 Gen Fund	-	-	-	20,000	-	20,000	na
Trans fm 390 Gen Gov Fac Cap Fd	-	-	-	20,000	-	20,000	na
Carry Forward	26,300	6,700	9,400	8,300	-	8,300	23.9%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	30,560	7,700	10,600	49,300	-	49,300	540.3%

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Isle of Capri Fire								
Operating Project 373	-	2,250	2,300	-	-	-	-	-
X-fers/Reserves - Fund 373	7,700	7,700	-	49,300	-	-	-	-
Isle of Capri Fire	7,700	9,950	2,300	49,300	-	-	-	-
Program Total Project Budget	7,700	9,950	2,300	49,300	-	-	-	-

**Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Correctional Facilities Impact Fee (381)

Mission Statement

Collier County's Correctional Facilities Impact Fee was originally adopted in June 1999. Impact fees are collected on new building construction to pay for growth-related correctional facilities and capital equipment.

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	13,084	20,000	226,500	-	-	-	(100.0%)
Net Operating Budget	13,084	20,000	226,500	-	-	-	(100.0%)
Trans to 215 Debt Serv Fd	1,937,650	331,200	348,800	-	-	-	(100.0%)
Trans to 298 Sp Ob Bd '10	90,500	1,069,400	1,543,700	1,886,500	-	1,886,500	76.4%
Reserves For Debt Service	-	1,219,400	-	1,351,800	-	1,351,800	10.9%
Total Budget	2,041,234	2,640,000	2,119,000	3,238,300	-	3,238,300	22.7%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	10,292	8,000	5,200	5,200	-	5,200	(35.0%)
Impact Fees	711,881	500,000	830,000	830,000	-	830,000	66.0%
Deferred Impact Fees	60,904	-	-	5,600	-	5,600	na
Advance/Repay frm 301 Cap Proj	1,145,700	560,800	560,800	1,102,600	-	1,102,600	96.6%
Carry Forward	2,172,400	1,596,600	2,059,900	1,336,900	-	1,336,900	(16.3%)
Less 5% Required By Law	-	(25,400)	-	(42,000)	-	(42,000)	65.4%
Total Funding	4,101,177	2,640,000	3,455,900	3,238,300	-	3,238,300	22.7%

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Sheriff Office								
Operating Project 381	20,000	226,471	226,500	-	-	-	-	-
X-fers/Reserves - Fund 381	2,620,000	2,659,899	1,892,500	3,238,300	-	-	-	-
Sheriff Office	2,640,000	2,886,370	2,119,000	3,238,300	-	-	-	-
Program Total Project Budget	2,640,000	2,886,370	2,119,000	3,238,300	-	-	-	-

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Law Enforcement Impact Fee (385)

Mission Statement

The Law Enforcement Impact Fee was originally adopted in June 2005. Impact fees are collected on new building construction in the unincorporated areas of Collier County to pay for growth-related law enforcement facilities and capital equipment.

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	2,366	-	162,600	-	-	-	na
Net Operating Budget	2,366	-	162,600	-	-	-	na
Trans to 216 Debt Serv Fd	793,668	292,000	304,700	-	-	-	(100.0%)
Trans to 298 Sp Ob Bd '10	1,929,900	2,308,400	2,352,600	2,649,000	-	2,649,000	14.8%
Reserves For Debt Service	-	493,900	-	485,600	-	485,600	(1.7%)
Total Budget	2,725,934	3,094,300	2,819,900	3,134,600	-	3,134,600	1.3%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	14,205	12,900	5,200	5,200	-	5,200	(59.7%)
Impact Fees	466,359	400,000	600,000	600,000	-	600,000	50.0%
Deferred Impact Fees	919	-	-	16,500	-	16,500	na
Advance/Repay frm 001 Gen Fd	1,079,600	1,700,000	1,700,000	1,700,000	-	1,700,000	0.0%
Advance/Repay frm 301 Cap Proj	-	-	-	55,500	-	55,500	na
Carry Forward	2,468,700	1,002,000	1,303,100	788,400	-	788,400	(21.3%)
Less 5% Required By Law	-	(20,600)	-	(31,000)	-	(31,000)	50.5%
Total Funding	4,029,784	3,094,300	3,608,300	3,134,600	-	3,134,600	1.3%

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Sheriff Office								
Operating Project 385	-	162,512	162,600	-	-	-	-	-
X-fers/Reserves - Fund 385	3,094,300	3,094,300	2,657,300	3,134,600	-	-	-	-
Sheriff Office	3,094,300	3,256,812	2,819,900	3,134,600	-	-	-	-
Program Total Project Budget	3,094,300	3,256,812	2,819,900	3,134,600	-	-	-	-

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

General Governmental Buildings Impact Fee (390)

Mission Statement

Collier County's General Government Building Impact Fee was originally adopted in March 2004. Impact fees are collected on new building construction to pay for growth-related general government facilities.

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	43,122	-	245,200	-	-	-	na
Capital Outlay	-	-	27,100	-	-	-	na
Net Operating Budget	43,122	-	272,300	-	-	-	na
Advance/Repay to 471 S Waste	-	630,000	-	630,000	-	630,000	0.0%
Trans to 216 Debt Serv Fd	4,112,701	1,502,700	1,567,800	-	-	-	(100.0%)
Trans to 298 Sp Ob Bd '10	479,000	2,584,400	2,812,100	4,334,500	-	4,334,500	67.7%
Trans to 373 Isle of Capri Fire	-	-	-	20,000	-	20,000	na
Reserves For Debt Service	-	2,720,800	-	2,661,300	-	2,661,300	(2.2%)
Total Budget	4,634,822	7,437,900	4,652,200	7,645,800	-	7,645,800	2.8%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	28,357	30,000	10,400	10,400	-	10,400	(65.3%)
Impact Fees	1,113,606	860,000	1,200,000	1,200,000	-	1,200,000	39.5%
Deferred Impact Fees	68,244	-	-	39,400	-	39,400	na
Advance/Repay fm 001 Gen Fd	-	630,000	-	630,000	-	630,000	0.0%
Advance/Repay frm 301 Cap Proj	696,400	3,302,000	3,302,000	2,464,400	-	2,464,400	(25.4%)
Carry Forward	6,234,600	2,660,400	3,503,800	3,364,000	-	3,364,000	26.4%
Less 5% Required By Law	-	(44,500)	-	(62,400)	-	(62,400)	40.2%
Total Funding	8,141,207	7,437,900	8,016,200	7,645,800	-	7,645,800	2.8%

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Facilities Management								
Courthouse Annex floors 1-7	-	30,979	31,000	-	-	-	-	-
Operating Project 390	-	240,282	240,300	-	-	-	-	-
X-fers/Reserves - Fund 390	7,437,900	7,753,698	4,379,900	7,645,800	-	-	-	-
Facilities Management	7,437,900	8,024,959	4,651,200	7,645,800	-	-	-	-
Sheriff Office								
Fleet Facility	-	975	1,000	-	-	-	-	-
Program Total Project Budget	7,437,900	8,025,934	4,652,200	7,645,800	-	-	-	-

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

County Water/Sewer Special Assessment (409)

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Trans to Property Appraiser	274	400	400	400	-	400	0.0%
Trans to Tax Collector	361	400	400	400	-	400	0.0%
Trans to 408 Water/Sewer Fd	21,600	10,300	10,300	26,200	-	26,200	154.4%
Total Budget	22,235	11,100	11,100	27,000	-	27,000	143.2%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Special Assessments	18,064	-	19,600	-	-	-	na
Interest/Misc	109	100	-	-	-	-	(100.0%)
Trans frm Tax Collector	136	-	-	-	-	-	na
Carry Forward	22,500	11,000	18,500	27,000	-	27,000	145.5%
Total Funding	40,809	11,100	38,100	27,000	-	27,000	143.2%

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Water / Sewer District Capital								
X-Transfers/Reserves/Interest - Fd 409	11,100	11,100	11,100	27,000	-	-	-	-
Program Total Project Budget	11,100	11,100	11,100	27,000	-	-	-	-

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

County Water/Sewer Debt Service (410)

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
2006 County Water & Sewer Revenue Bond Due in annual installments through July 1, 2036. Principal and interest are payable from the net operating revenues & System Development fees.	-	3,801,053	2,836,365	964,688
2009 Refunding Revenue Bond Due in annual installments through July 1, 2016. Principal and interest are payable from the net operating revenues & special assessment collections.	-	1,877,444	-	1,877,444
2013 Refunding Revenue Bonds Due in annual installments through July 1, 2021. Principal and interest are payable from the net operating revenues & special assessment collections.	-	4,511,100	-	4,511,100
State Revolving Fund Loan - SCWRF Odor Control Repayable in 40 semi-annual installments commencing January 15, 1999. Principal and interest are payable from net operating revenues.	-	886,480	-	886,480
State Revolving Fund Loan - NCWRF 5 mgd Expansion Repayable in 40 semi-annual installments commencing November 15, 2001. Principal and interest are payable from sewer system development fees.	-	1,463,312	1,463,312	-
State Revolving Fund Loan - NCWRF Expand to 30.6 mgd Repayable in 40 semi-annual installments commencing October 15, 2004. Principal and interest are payable from sewer system development fees.	-	346,590	346,590	-
State Revolving Fund Loan - NCWRF Flow Equalization Repayable in 40 semi-annual installments commencing January 15, 2005. Principal and interest are payable from sewer system development fees.	-	440,335	440,335	-
State Revolving Fund Loan - NCWRF Expansion Liquid Stream Repayable in 40 semi-annual installments commencing June 15, 2006. Principal and interest are payable from sewer system development fees.	-	1,944,449	1,944,449	-
State Revolving Fund Loan - NCWRF Expansion Solid Stream Repayable in 40 semi-annual installments commencing September 15, 2006. Principal and interest are payable from sewer system development fees.	-	668,242	668,242	-
State Revolving Fund Loan - Goodlette FM & MPS 1.03 Repayable in 40 semi-annual installments commencing December 15, 2005. Principal and interest are payable from sewer system development fees.	-	363,098	363,098	-
State Revolving Fund Loan - Reuse ASR Wells Repayable in 40 semi-annual installments commencing November 15, 2007. Principal and interest are payable from net sewer operating revenues.	-	266,494	-	266,494
State Revolving Fund Loan-Lower Hawthorn Wells, Pumps & etc Repayable in 40 semi-annual installments commencing April 15, 2008. Principal and interest are payable from net sewer operating revenues.	-	357,596	-	357,596
State Revolving Fund Loan - 12 MGD RO Plant Expansion Repayable in 40 semi-annual installments commencing August 15, 2008. Principal and interest are payable from water system development fees.	-	1,479,039	1,479,039	-
State Revolving Fund Loan - South County Wellfield Expansion Repayable in 40 semi-annual installments commencing October 15, 2009. Principal and interest are payable from water system development fees.	-	2,367,123	2,367,123	-
State Revolving Fund Loan - Wells 34 and 37 Repayable in 40 semi-annual installments commencing December 15, 2009. Principal and interest are payable from net water operating revenues.	-	187,607	-	187,607
Overhead/Admin Fees, Reserves, Interest, and Transfers	-	18,323,138	27,374,547	-9,051,409
Current Level of Service Budget	-	39,283,100	39,283,100	-

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

County Water/Sewer Debt Service (410)

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	-	20,000	20,000	20,000	-	20,000	0.0%
Arbitrage Services	7,392	12,000	12,000	12,000	-	12,000	0.0%
Payment to Escrow Agent	-	-	243,100	-	-	-	na
Debt Service	739	9,000	50,900	9,000	-	9,000	0.0%
Debt Service - Principal	12,268,635	11,689,500	11,767,800	13,733,200	-	13,733,200	17.5%
Debt Service - Interest Expense	9,311,452	8,822,500	8,912,600	7,227,000	-	7,227,000	(18.1%)
Net Operating Budget	21,588,217	20,553,000	21,006,400	21,001,200	-	21,001,200	2.2%
Trans to Property Appraiser	7,726	10,000	10,000	10,000	-	10,000	0.0%
Trans to Tax Collector	-	2,000	2,000	2,000	-	2,000	0.0%
Reserves For Debt Service	-	16,995,900	-	17,969,900	-	17,969,900	5.7%
Reserves For Capital	-	300,000	-	300,000	-	300,000	0.0%
Total Budget	21,595,943	37,860,900	21,018,400	39,283,100	-	39,283,100	3.8%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Delinquent Ad Valorem Taxes	3,765	-	-	-	-	-	na
Special Assessments	181	-	1,200	-	-	-	na
Miscellaneous Revenues	72	-	-	-	-	-	na
Interest/Misc	134,444	100,000	60,000	60,000	-	60,000	(40.0%)
Trans fm 408 Water / Sewer Fd	7,146,400	8,626,300	9,600,300	9,323,000	-	9,323,000	8.1%
Trans fm 411 W Impact Fee Cap Fd	5,675,900	5,490,600	5,659,000	6,413,400	-	6,413,400	16.8%
Trans fm 413 S Impact Fee Cap Fd	5,484,200	5,493,800	5,493,800	5,495,200	-	5,495,200	0.0%
Carry Forward	21,344,900	18,155,200	18,198,600	17,994,500	-	17,994,500	(0.9%)
Less 5% Required By Law	-	(5,000)	-	(3,000)	-	(3,000)	(40.0%)
Total Funding	39,789,862	37,860,900	39,012,900	39,283,100	-	39,283,100	3.8%

Forecast FY 2013:

On June 11, 2013, the Board approved to refund the remaining outstanding bonds, \$21,690,000 of the Water and Sewer Refunding Revenue Bonds, Series 2003B with a fixed interest rate, bank-qualified tax exempt term loan through the issuance of a Water and Sewer Refunding Bond Revenue Bond, Series 2013. The refunding generated a net present value savings of 9.99%, or \$2,166,191 over the remaining life (9 years) of the bond.

On June 25, 2013, the Board approved the partial refunding, \$23,590,000 of the Water and Sewer Revenue Bonds, Series 2006 with disbursements from two State Revolving Fund (SRF) Loans. The partial refunding generated a net present value savings of 17.23%, or \$4,064,357. The serial bonds maturing on July 1, 2024 through 2028 were refunded creating reduced interest expense in FY 14 - FY 23 and reduced principal and interest expense FY 24 - FY 28. The State Revolving Fund Loans have level debt service payments throughout the term of the loan. This created an increased principal and interest expense in FY 14- FY 23, however in FY 24 - FY 28 debt service expense decreased substantially.

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

County Water System Development Capital Fund (411)

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	62,582	-	416,100	-	-	-	na
Capital Outlay	1,150	65,000	1,714,700	-	-	-	(100.0%)
Net Operating Budget	63,732	65,000	2,130,800	-	-	-	(100.0%)
Trans to 410 W/S Debt Serv Fd	5,675,900	5,490,600	5,659,000	6,413,400	-	6,413,400	16.8%
Reserves For Contingencies	-	555,500	-	641,300	-	641,300	15.4%
Reserves For Capital	-	2,625,400	-	4,166,000	-	4,166,000	58.7%
Total Budget	5,739,632	8,736,500	7,789,800	11,220,700	-	11,220,700	28.4%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	73,177	41,000	34,000	34,000	-	34,000	(17.1%)
Impact Fees	4,361,001	3,000,000	4,400,000	4,400,000	-	4,400,000	46.7%
Carry Forward	11,215,600	5,847,500	10,364,200	7,008,400	-	7,008,400	19.9%
Less 5% Required By Law	-	(152,000)	-	(221,700)	-	(221,700)	45.9%
Total Funding	15,649,779	8,736,500	14,798,200	11,220,700	-	11,220,700	28.4%

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Water / Sewer District Capital								
Collier County Utility Standards	5,000	8,403	8,400	-	-	-	-	-
Evaluation of Orangetree Utility System	-	28,648	28,600	-	-	-	-	-
Financial Services	15,000	15,104	15,100	-	-	-	-	-
GM Comprehensive Plan	10,000	12,500	12,500	-	-	-	-	-
Growth Management Plan Update	-	30,000	30,000	-	-	-	-	-
NERWTP Design and Construction	-	23,661	23,700	-	-	-	-	-
NERWTP Land (Orange Tree)	-	2,064	2,100	-	-	-	-	-
NERWTP Phase 1B Well	-	146	200	-	-	-	-	-
NERWTP Wellfield Study	-	21,128	21,100	-	-	-	-	-
Northeast Project Mgmt/Oversight	-	20,000	20,000	-	-	-	-	-
Operating Project 411	-	279,241	279,200	-	-	-	-	-
Public Utilities Hydraulic Analysis	35,000	131,158	131,100	-	-	-	-	-
SCRWTP 20 MGD Wellfield Expansion	-	1,448,244	1,448,200	-	-	-	-	-
SERWTP Wellfield Study	-	1,233	1,200	-	-	-	-	-
State Revolving Fund	-	9,400	9,400	-	-	-	-	-
Utilities Master Plan	-	100,000	100,000	-	-	-	-	-
X-Transfers/Reserves/Interest - Fd 411	8,671,500	9,303,999	5,659,000	11,220,700	-	-	-	-
Water / Sewer District Capital	8,736,500	11,434,929	7,789,800	11,220,700	-	-	-	-
Program Total Project Budget	8,736,500	11,434,929	7,789,800	11,220,700	-	-	-	-

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

County Water Capital Projects (412)

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	134,528	-	2,900	-	-	-	na
Operating Expense	8,379,928	-	6,607,600	-	-	-	na
Capital Outlay	4,529,171	17,701,000	42,596,400	25,990,000	-	25,990,000	46.8%
Net Operating Budget	13,043,627	17,701,000	49,206,900	25,990,000	-	25,990,000	46.8%
Trans to 417 PU Grant Fd	306,150	-	443,900	-	-	-	na
Reserves For Contingencies	-	1,770,100	-	1,873,200	-	1,873,200	5.8%
Reserves For Capital	-	7,883,000	-	-	-	-	(100.0%)
Total Budget	13,349,777	27,354,100	49,650,800	27,863,200	-	27,863,200	1.9%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	268,291	200,000	170,000	170,000	-	170,000	(15.0%)
Advance/Repay frm 217 Debt Serv	2,657,897	-	5,200,800	-	-	-	na
Trans fm 408 Water / Sewer Fd	24,984,900	9,654,600	9,654,600	12,660,200	-	12,660,200	31.1%
Carry Forward	35,109,000	17,509,500	49,666,900	15,041,500	-	15,041,500	(14.1%)
Less 5% Required By Law	-	(10,000)	-	(8,500)	-	(8,500)	(15.0%)
Total Funding	63,020,088	27,354,100	64,692,300	27,863,200	-	27,863,200	1.9%

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

County Water Capital Projects (412)

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Water / Sewer District Capital								
10 Year Water Supply Plan	-	124,748	124,700	-	-	-	-	-
Automated Meter Reading System	-	169,987	170,000	-	-	-	-	-
Backflow Device Installation Prog	1,900,000	2,084,652	2,084,500	700,000	-	-	-	-
Collier County Utility Standards	5,000	28,094	28,200	-	-	-	-	-
County-wide Utility Projects-Water	-	822,688	822,700	1,500,000	-	-	-	-
Customer Management System	113,500	6,227	6,200	-	-	-	-	-
Distribution Repump Station TSP	200,000	490,408	490,400	200,000	-	-	-	-
FDOT Utility Projects-Water	-	3,960,964	3,960,900	1,200,000	-	-	-	-
Financial Services	30,000	101,165	101,200	20,000	-	-	-	-
Fire Hydrant Replacement	100,000	392,907	392,900	170,000	-	-	-	-
Fire Line Metering	-	156,708	156,700	-	-	-	-	-
General Legal Services	-	776,707	776,700	-	-	-	-	-
GM Comprehensive Plan	10,000	12,500	12,500	-	-	-	-	-
Integrated Asset Management	1,200,000	1,925,813	1,925,800	1,390,000	-	-	-	-
Lightning, Surge, & Grndg - Water	-	66,856	66,900	-	-	-	-	-
Membrane Treatment TSP	-	1,684,474	1,684,500	1,600,000	-	-	-	-
Meter Renewal and Replacement	2,000,000	2,607,314	2,607,300	3,000,000	-	-	-	-
NCRWTP Emergency Generator Rehab	700,000	3,157,639	3,157,600	-	-	-	-	-
NCRWTP High TDS Reverse Osmosis	-	196,514	196,500	-	-	-	-	-
NCRWTP Modifications	-	34,700	34,700	-	-	-	-	-
NCRWTP Piping Modifications	-	100,000	100,000	-	-	-	-	-
NCRWTP SCADA TSP	400,000	1,068,018	1,068,000	400,000	-	-	-	-
NCRWTP Technical Support Program	200,000	424,060	424,100	400,000	-	-	-	-
NCRWTP-Variable Frequency Drives	-	1,203,646	1,203,600	-	-	-	-	-
NE Service Area Integr & Reliab	2,450,000	2,450,000	2,450,000	-	-	-	-	-
Permit Data Base	-	1,850	1,900	-	-	-	-	-
Physical/Cyber Security-Water	150,000	277,271	277,300	100,000	-	-	-	-
Power Systems - Water	105,000	175,000	175,000	-	-	-	-	-
Primary Transmission System Rehab	-	502,608	502,500	-	-	-	-	-
PUD Operations Center TSP	-	318,765	318,800	50,000	-	-	-	-
Real Property/Infrastructure Audit	75,000	75,591	75,600	-	-	-	-	-
SCADA Compliance - Water	55,000	151,428	151,500	60,000	-	-	-	-
SCRWTP Deep Injection Well	-	1,387,710	1,387,700	-	-	-	-	-
SCRWTP Odor Control Waste Disposal	-	520,665	520,600	-	-	-	-	-
SCRWTP SCADA TSP	250,000	250,000	250,000	250,000	-	-	-	-
SCRWTP Technical Support Program	250,000	482,048	482,100	400,000	-	-	-	-
South RO Wellfield Restoration	-	5,387,214	5,387,200	-	-	-	-	-
State Revolving Fund	30,000	20,000	20,000	-	-	-	-	-
System Improvements-Bill Cust/Svc	47,500	162,143	162,200	50,000	-	-	-	-
Utilities Master Plan	5,000	255,628	255,600	-	-	-	-	-
Vanderbilt Drive Water Main	-	3,903,714	3,903,800	-	-	-	-	-
Water Distri Telemetry - remote location	-	2,808	2,800	-	-	-	-	-
Water Distribution System TSP	4,000,000	5,979,680	5,979,500	3,000,000	-	-	-	-
Water Plant CAP	2,000,000	2,000,000	2,000,000	9,500,000	-	-	-	-
Wellfield Management Program	125,000	577,896	577,900	200,000	-	-	-	-
Wellfield SCADA TSP	200,000	323,074	323,100	400,000	-	-	-	-
Wellfield TSP	500,000	1,330,826	1,330,800	1,000,000	-	-	-	-
WTP Structural Rehabilitation	600,000	1,074,434	1,074,400	400,000	-	-	-	-
X-Transfers/Reserves/Interest - Fd 412	9,653,100	15,590,519	443,900	1,873,200	-	-	-	-
Water / Sewer District Capital	27,354,100	64,797,661	49,650,800	27,863,200	-	-	-	-
Program Total Project Budget	27,354,100	64,797,661	49,650,800	27,863,200	-	-	-	-

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

County Sewer System Development Capital Fund (413)

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	184,687	50,000	714,300	-	-	-	(100.0%)
Capital Outlay	-	205,000	567,400	-	-	-	(100.0%)
Net Operating Budget	184,687	255,000	1,281,700	-	-	-	(100.0%)
Trans to 410 W/S Debt Serv Fd	5,484,200	5,493,800	5,493,800	5,495,200	-	5,495,200	0.0%
Reserves For Contingencies	-	574,800	-	549,500	-	549,500	(4.4%)
Reserves For Capital	-	3,342,400	-	5,707,300	-	5,707,300	70.8%
Total Budget	5,668,887	9,666,000	6,775,500	11,752,000	-	11,752,000	21.6%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	71,327	45,000	35,000	35,000	-	35,000	(22.2%)
Impact Fees	4,372,516	3,000,000	4,400,000	4,400,000	-	4,400,000	46.7%
Carry Forward	10,771,100	6,773,200	9,879,300	7,538,800	-	7,538,800	11.3%
Less 5% Required By Law	-	(152,200)	-	(221,800)	-	(221,800)	45.7%
Total Funding	15,214,943	9,666,000	14,314,300	11,752,000	-	11,752,000	21.6%

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Water / Sewer District Capital								
Collier County Utility Standards	5,000	8,004	8,000	-	-	-	-	-
Evaluation of Orangetree Utility System	-	28,028	28,100	-	-	-	-	-
Financial Services	15,000	18,859	18,900	-	-	-	-	-
GM Comprehensive Plan	5,000	8,764	8,800	-	-	-	-	-
Growth Management Plan Update	-	29,578	29,600	-	-	-	-	-
NCWRF Bridge the Gap and 30.6 MGD	-	442,480	442,500	-	-	-	-	-
NE Regional WRF	-	23,710	23,700	-	-	-	-	-
NE Regional WRF - Land	-	13,852	13,900	-	-	-	-	-
Northeast Project Mgmt/Oversight	-	40,519	40,500	-	-	-	-	-
Operating Project 413	50,000	207,394	207,400	-	-	-	-	-
Public Utilities Hydraulic Analysis	150,000	235,907	235,900	-	-	-	-	-
SERWRF Land Acquisition	-	8,324	8,300	-	-	-	-	-
State Revolving Fund	30,000	10,000	10,000	-	-	-	-	-
Utilities Master Plan	-	206,060	206,100	-	-	-	-	-
X-Transfers/Reserves/Interest - Fd 413	9,411,000	9,783,308	5,493,800	11,752,000	-	-	-	-
Water / Sewer District Capital	9,666,000	11,064,787	6,775,500	11,752,000	-	-	-	-
Program Total Project Budget	9,666,000	11,064,787	6,775,500	11,752,000	-	-	-	-

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

County Sewer Capital Projects (414)

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	20,038	-	8,800	-	-	-	na
Operating Expense	13,788,022	-	20,126,200	-	-	-	na
Capital Outlay	1,584,139	39,868,500	54,328,900	37,798,000	-	37,798,000	(5.2%)
Net Operating Budget	15,392,200	39,868,500	74,463,900	37,798,000	-	37,798,000	(5.2%)
Trans to 417 PU Grant Fd	-	-	500,000	-	-	-	na
Reserves For Contingencies	-	3,986,800	-	2,422,400	-	2,422,400	(39.2%)
Reserves For Capital	-	5,716,800	-	-	-	-	(100.0%)
Total Budget	15,392,200	49,572,100	74,963,900	40,220,400	-	40,220,400	(18.9%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	1,940	-	-	-	-	-	na
Interest/Misc	347,327	250,000	200,000	200,000	-	200,000	(20.0%)
Advance/Repay frm 217 Debt Serv	2,657,897	-	5,200,800	-	-	-	na
Trans fm 408 Water / Sewer Fd	19,268,900	32,361,600	32,361,600	23,296,400	-	23,296,400	(28.0%)
Carry Forward	47,047,600	16,973,000	53,935,500	16,734,000	-	16,734,000	(1.4%)
Less 5% Required By Law	-	(12,500)	-	(10,000)	-	(10,000)	(20.0%)
Total Funding	69,323,663	49,572,100	91,697,900	40,220,400	-	40,220,400	(18.9%)

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

County Sewer Capital Projects (414)

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Water / Sewer District Capital								
Biosolids Reuse Facility	-	-	-	5,000,000	-	-	-	-
Collections Power Systems TSP	1,000,000	1,147,299	1,147,200	1,000,000	-	-	-	-
Collier County Utility Standards	5,000	8,329	8,300	-	-	-	-	-
County-wide Utility Projects-WW	100,000	140,200	140,200	250,000	-	-	-	-
Customer Management System	113,500	6,227	6,300	-	-	-	-	-
FDOT Utility Projects-WW	750,000	2,947,716	2,947,800	1,000,000	-	-	-	-
Financial Services	30,000	70,006	70,000	45,000	-	-	-	-
Force Main Transmission Systems TSP	4,000,000	5,815,276	5,815,300	7,000,000	-	-	-	-
General Legal Services	100,000	250,948	250,900	-	-	-	-	-
GM Comprehensive Plan	12,500	15,000	15,000	-	-	-	-	-
Grant Applications	-	2,500	2,500	-	-	-	-	-
Gravity Transmission Systems TSP	1,500,000	3,228,256	3,228,200	5,800,000	-	-	-	-
Integrated Asset Management	1,200,000	1,873,507	1,873,600	1,450,000	-	-	-	-
IQ Aquifer Storage and Recovery	100,000	907,108	907,200	250,000	-	-	-	-
IQ Power Systems TSP	100,000	135,684	135,600	25,000	-	-	-	-
IQ Systems SCADA TSP	750,000	2,427,540	2,427,500	50,000	-	-	-	-
IQ Water Source Integration	-	742,514	742,400	-	-	-	-	-
IQ Water System TSP	500,000	1,279,533	1,279,400	1,060,000	-	-	-	-
Irrigation Quality SCADA Improvements	-	30,485	30,500	-	-	-	-	-
Lift Station Facility Rehab	-	361,354	361,400	-	-	-	-	-
Lift Station Mechanical Improvements	-	6,551,226	6,551,200	-	-	-	-	-
Lift Station Odor/Corrosion Control	-	5,776	5,800	-	-	-	-	-
Master Pump Station TSP	4,000,000	4,699,339	4,699,400	8,000,000	-	-	-	-
NCWRF Bridge the Gap and 30.6 MGD	15,400,000	11,335,509	11,335,600	-	-	-	-	-
NCWRF Hydraulic Eval Chlorine Basin	-	3,194	3,200	-	-	-	-	-
NCWRF Orbal Bleach System	-	226,618	226,700	-	-	-	-	-
NCWRF Power Systems TSP	500,000	797,771	797,700	100,000	-	-	-	-
NCWRF SCADA TSP	400,000	542,207	542,100	50,000	-	-	-	-
NCWRF Sludge Holding Tank Replace	-	7,229,221	7,229,200	-	-	-	-	-
NCWRF Technical Support Program	2,000,000	4,891,599	4,891,600	2,600,000	-	-	-	-
NE Service Area Integr & Reliab	3,500,000	3,500,000	3,500,000	-	-	-	-	-
Neighborhood Enhancement Program	-	248,575	248,600	-	-	-	-	-
Physical/Cyber Security-Wastewater	50,000	74,474	74,500	-	-	-	-	-
Real Property/Infrastructure Audit	50,000	51,522	51,500	75,000	-	-	-	-
SCADA Compliance - WW	55,000	119,857	119,900	60,000	-	-	-	-
SCWRF Compliance Assurance Project	-	3,940,489	3,940,500	-	-	-	-	-
SCWRF Lightning Protection	-	75,354	75,300	-	-	-	-	-
SCWRF Power Systems TSP	200,000	251,670	251,800	75,000	-	-	-	-
SCWRF SCADA TSP	400,000	483,230	483,300	50,000	-	-	-	-
SCWRF Technical Support Program	1,000,000	1,335,874	1,335,700	2,750,000	-	-	-	-
Sewer Line Rehabilitation	-	42,224	42,200	-	-	-	-	-
South (Eagle Lake) Recl Storage Ponds	-	16,612	16,600	-	-	-	-	-
State Revolving Fund	-	-	-	10,000	-	-	-	-
System Improvements-Bill/Cust Svc.	47,500	114,290	114,300	48,000	-	-	-	-
Utilities Master Plan	5,000	399,908	400,000	-	-	-	-	-
Wastewater Pump Station TSP	1,600,000	5,690,646	5,690,700	1,000,000	-	-	-	-
Wastewater SCADA	-	4,091	4,100	-	-	-	-	-
WW Collections SCADA/Telemetry	400,000	443,162	443,100	50,000	-	-	-	-
X-Transfers/Reserves/Interest - Fd 414	9,703,600	10,313,951	500,000	2,422,400	-	-	-	-
Water / Sewer District Capital	49,572,100	84,777,871	74,963,900	40,220,400	-	-	-	-
Program Total Project Budget	49,572,100	84,777,871	74,963,900	40,220,400	-	-	-	-

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

County Water Sewer Grants (416/417)

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	556,150	-	-	-	-	-	na
Capital Outlay	-	-	1,351,900	-	-	-	na
Net Operating Budget	556,150	-	1,351,900	-	-	-	na
Trans to 408 Water/Sewer Fd	-	-	-	700	-	700	na
Total Budget	556,150	-	1,351,900	700	-	700	na

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
SFWMD/Big Cypress Revenue	250,000	-	408,000	-	-	-	na
Interest/Misc	220	-	300	-	-	-	na
Trans fm 412 Water Cap	306,150	-	443,900	-	-	-	na
Trans fm 414 Sewer Cap	-	-	500,000	-	-	-	na
Carry Forward	700	-	400	700	-	700	na
Total Funding	557,070	-	1,352,600	700	-	700	na

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Water / Sewer District Capital								
IQ Aquifer Storage and Recovery	-	908,000	908,000	-	-	-	-	-
Membrane Treatment TSP	-	443,850	443,900	-	-	-	-	-
X-Transfers/Reserves/Interest - Fd 416	-	-	-	400	-	-	-	-
X-Transfers/Reserves/Interest - Fd 417	-	-	-	300	-	-	-	-
Water / Sewer District Capital	-	1,351,850	1,351,900	700	-	-	-	-
Program Total Project Budget	-	1,351,850	1,351,900	700	-	-	-	-

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Solid Waste Capital Improvements (474)

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	23,028	-	5,700	-	-	-	na
Operating Expense	2,264,363	-	2,623,800	-	-	-	na
Capital Outlay	305,300	6,358,800	9,437,800	5,657,500	-	5,657,500	(11.0%)
Net Operating Budget	2,592,691	6,358,800	12,067,300	5,657,500	-	5,657,500	(11.0%)
Trans to 476 Solid Waste Grants	-	-	152,500	-	-	-	na
Reserves For Contingencies	-	154,600	-	347,500	-	347,500	124.8%
Total Budget	2,592,691	6,513,400	12,219,800	6,005,000	-	6,005,000	(7.8%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	-	-	23,100	-	-	-	na
Miscellaneous Revenues	10	-	-	-	-	-	na
Interest/Misc	56,564	30,000	30,000	30,000	-	30,000	0.0%
Trans fm 470 Solid Waste Fd	2,696,200	2,742,500	2,742,500	1,832,700	-	1,832,700	(33.2%)
Trans fm 473 Mand Collct Fd	1,202,500	2,566,300	2,566,300	2,007,500	-	2,007,500	(21.8%)
Carry Forward	7,631,600	1,176,100	8,994,200	2,136,300	-	2,136,300	81.6%
Less 5% Required By Law	-	(1,500)	-	(1,500)	-	(1,500)	0.0%
Total Funding	11,586,874	6,513,400	14,356,100	6,005,000	-	6,005,000	(7.8%)

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Solid Waste Capital								
Expansion of Landfill	-	378,805	378,800	-	-	-	-	-
Integrated Asset Management	173,000	451,672	451,700	250,000	-	-	-	-
Landfill Airspace Recovery	750,000	1,590,302	1,590,300	750,000	-	-	-	-
Landfill Cells 1 & 2 Restoration	-	24,026	24,100	-	-	-	-	-
Landfill Gas to Energy	-	142,397	142,400	-	-	-	-	-
Landfill Technical Support	1,000,000	1,628,894	1,628,800	200,000	-	-	-	-
Leachate Management System	-	152,468	152,500	-	-	-	-	-
North Naples Recycling Center	-	27,590	27,500	-	-	-	-	-
Northeast Recycling Drop-off Center	1,500,000	1,947,180	1,947,100	2,750,000	-	-	-	-
Recycling Center Technical Support	250,000	848,286	848,400	-	-	-	-	-
Resource Recovery Business Park	500,000	1,123,521	1,123,500	200,000	-	-	-	-
SW Compliance Assurance Program	100,000	100,000	100,000	500,000	-	-	-	-
SW Customer Service System Upgrades	50,000	77,772	77,800	-	-	-	-	-
SW Driveway Turn-around Program	100,000	197,005	197,000	-	-	-	-	-
SW Hammerhead Turn-around Program	1,935,800	3,326,557	3,326,600	1,007,500	-	-	-	-
Unmanned Recycling Facility	-	50,794	50,800	-	-	-	-	-
X-Transfer/Reserve/Interest-Fd 474	154,600	2,257,825	152,500	347,500	-	-	-	-
Solid Waste Capital	6,513,400	14,325,094	12,219,800	6,005,000	-	-	-	-
Program Total Project Budget	6,513,400	14,325,094	12,219,800	6,005,000	-	-	-	-

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Airport Authority Capital Fund (496)

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	41,309	138,000	279,700	-	-	-	(100.0%)
Capital Outlay	1,099	-	31,600	-	-	-	na
Net Operating Budget	42,408	138,000	311,300	-	-	-	(100.0%)
Trans to 001 Gen Fd	250,000	-	-	-	-	-	na
Trans to 495 Airport Op Fd	16,500	-	-	-	-	-	na
Trans to 499 Airp Grant Match	126,891	-	41,200	-	-	-	na
Reserves For Contingencies	-	-	-	15,500	-	15,500	na
Total Budget	435,798	138,000	352,500	15,500	-	15,500	(88.8%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	8,168	-	30,900	-	-	-	na
Charges For Services	18,282	10,000	-	-	-	-	(100.0%)
Interest/Misc	2,530	-	1,000	-	-	-	na
Trans fm 497 Airport Cap Fd	-	128,500	128,500	-	-	-	(100.0%)
Carry Forward	678,100	-	207,600	15,500	-	15,500	na
Less 5% Required By Law	-	(500)	-	-	-	-	(100.0%)
Total Funding	707,079	138,000	368,000	15,500	-	15,500	(88.8%)

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Airport Authority								
Ev ALD Update	-	16,000	16,000	-	-	-	-	-
Ev Mitigation Maintenance	-	10,200	10,200	-	-	-	-	-
Ev South Taxiway	-	8,895	8,900	-	-	-	-	-
MI Land Acquisition	-	8,280	8,300	-	-	-	-	-
MI Mitigation Maint and Monitoring	138,000	204,615	204,600	-	-	-	-	-
MI Ph #2 Construction of Taxiway	-	4,600	4,600	-	-	-	-	-
MI Ph #3 Construction of Taxiway	-	58,689	58,700	-	-	-	-	-
X-fers/Reserves - Fund 496	-	70,516	41,200	15,500	-	-	-	-
Airport Authority	138,000	381,795	352,500	15,500	-	-	-	-
Program Total Project Budget	138,000	381,795	352,500	15,500	-	-	-	-

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Immokalee Airport Capital Improvement Fund (497)

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	256,491	-	101,900	-	-	-	na
Capital Outlay	-	-	327,200	-	-	-	na
Net Operating Budget	256,491	-	429,100	-	-	-	na
Advance/Repay to 496 Airp Cap	-	128,500	128,500	-	-	-	(100.0%)
Trans to 499 Airp Grant Match	38,798	-	51,300	-	-	-	na
Reserves For Capital	-	328,000	-	69,200	-	69,200	(78.9%)
Total Budget	295,289	456,500	608,900	69,200	-	69,200	(84.8%)

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	106,735	-	41,600	-	-	-	na
Charges For Services	-	140,000	-	-	-	-	(100.0%)
Interest/Misc	2,416	-	1,000	-	-	-	na
Carry Forward	821,600	323,500	635,500	69,200	-	69,200	(78.6%)
Less 5% Required By Law	-	(7,000)	-	-	-	-	(100.0%)
Total Funding	930,751	456,500	678,100	69,200	-	69,200	(84.8%)

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Airport Authority								
Im Development USDA Incubator Grant	-	322,815	322,800	-	-	-	-	-
Im ERP Phase II	-	15,769	15,700	-	-	-	-	-
Im ERP Phase IIA	-	23,869	23,900	-	-	-	-	-
Im Land Acquisition for Runway Extension	-	17,464	17,500	-	-	-	-	-
Im Runway 9-27 Pavement Rehab Design	-	49,196	49,200	-	-	-	-	-
X-fers/Reserves - Fund 497	456,500	547,525	179,800	69,200	-	-	-	-
Airport Authority	456,500	976,638	608,900	69,200	-	-	-	-
Program Total Project Budget	456,500	976,638	608,900	69,200	-	-	-	-

Notes:

Per the 3/29/2006 BCC Workshop with the Airport Authority and Economic Development Council, the General Fund (001) is to allocate \$750,000 per year for a total allocation of \$3,000,000 to be used as match money for grants to expand the Immokalee Airport (expand runway, instrumentation, resurfacing old runways and lighting). To date, \$2,250,000 has been transferred from the General Fund in fiscal years 2007 - 2009. Due to the budget constraints of the County, the fourth and final payment of \$750,000 has been deferred to future years. Below is a schedule of where the General Fund allocation has been distributed.

- \$ 105,905 Taxiway C project (expended).
- \$ 66,769 Land acquisition for runway extension (expended and budgeted)
- \$1,015,000 match for the USDA grant to construct a 20,000 sq ft manufacturing facility at the Airport (grant amount is \$495,000)
- \$ 9,984 match for the Apron Expansion (grant amount is \$236,708.75)
- \$ 165,584 Airport PUD (expended)
- \$ 435,220 ERP Phase II (expended and budgeted)
- \$ 70,230 ERP Phase IIA (expended and budgeted)
- \$ 58,730 Transfer to fund 499 - Grant for Immok 18/36 lights (expended and budgeted)
- \$ 88,838 Transfer to fund 499 - Grant for Immok runway pavement rehabilitation - design
- \$ 128,500 Transfer to fund 496 - MI Mitigation Maintenance and Monitoring (loan)
- \$2,144,760 Total amount allocated to projects.

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Airport Authority Grants (498/499)

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	-	-	9,800	-	-	-	na
Operating Expense	336,108	-	1,494,000	-	-	-	na
Capital Outlay	3,548,745	-	66,300	-	-	-	na
Net Operating Budget	3,884,853	-	1,570,100	-	-	-	na
Reserves For Contingencies	-	3,500	-	6,700	-	6,700	91.4%
Total Budget	3,884,853	3,500	1,570,100	6,700	-	6,700	91.4%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	4,799,563	-	1,477,300	-	-	-	na
Miscellaneous Revenues	-	-	300	-	-	-	na
Interest/Misc	5,711	-	500	-	-	-	na
Trans fm 496 Airport Grants	126,891	-	41,200	-	-	-	na
Trans fm 497 Airport Cap Fd	38,798	-	51,300	-	-	-	na
Carry Forward	-	3,500	6,200	6,700	-	6,700	91.4%
Total Funding	4,970,962	3,500	1,576,800	6,700	-	6,700	91.4%

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Airport Authority								
FAC Internship Grant	-	292	300	-	-	-	-	-
Im Rehab 18/36 Lights	-	55,763	55,700	-	-	-	-	-
Im Runway 9-27 Pavement Rehab Design	-	792,849	792,800	-	-	-	-	-
MI FAA Taxiway Construction	-	4,462	4,500	-	-	-	-	-
MI Runway 17-35 Pavement Rehab Design	-	706,250	706,200	-	-	-	-	-
MI Security Upgrades	-	10,660	10,600	-	-	-	-	-
X-fers/Reserves - Fund 499	3,500	3,500	-	6,700	-	-	-	-
Airport Authority	3,500	1,573,776	1,570,100	6,700	-	-	-	-
Program Total Project Budget	3,500	1,573,776	1,570,100	6,700	-	-	-	-

**Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

GAC Trust Roads Fund (606)

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	-	-	-	76,600	-	76,600	na
Net Operating Budget	-	-	-	76,600	-	76,600	na
Total Budget	-	-	-	76,600	-	76,600	na

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	500	-	200	200	-	200	na
Carry Forward	75,700	-	76,200	76,400	-	76,400	na
Total Funding	76,200	-	76,400	76,600	-	76,600	na

Notes:

Gulf American Corporation (GAC) Road Trust (606) - Funds received from a 1977 settlement agreement with Avatar Properties, are to be used for the restoration, maintenance, and paving of certain roads within the Golden Gate Estates area.

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Freedom Memorial (620)

Program Summary	FY 2014 Total FTE	FY 2014 Budget	FY 2014 Revenues	FY 2014 Net Cost
Land Use Future Use	-	139,900	600	139,300
Memorial Design & Construction	-	42,700	45,000	-2,300
Reserves	-	-	137,000	-137,000
Current Level of Service Budget	-	<u>182,600</u>	<u>182,600</u>	-

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	7,118	6,800	2,100	3,800	-	3,800	(44.1%)
Capital Outlay	38,318	173,900	2,300	38,900	-	38,900	(77.6%)
Net Operating Budget	45,435	180,700	4,400	42,700	-	42,700	(76.4%)
Reserves For Capital	-	-	-	139,900	-	139,900	na
Total Budget	45,435	180,700	4,400	182,600	-	182,600	1.1%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	40,730	45,000	13,000	45,000	-	45,000	0.0%
Interest/Misc	851	800	600	600	-	600	(25.0%)
Carry Forward	133,900	137,200	130,100	139,300	-	139,300	1.5%
Less 5% Required By Law	-	(2,300)	-	(2,300)	-	(2,300)	0.0%
Total Funding	175,481	180,700	143,700	182,600	-	182,600	1.1%

Notes:

The Freedom Memorial is located at the Freedom Park, also known as the Gordon River Water Quality Park, located on the northeast side of Golden Gate Parkway and Goodlette Road.

Forecast FY 2013:

Carry forward represents donations received in prior fiscal years. Forecast miscellaneous revenues are based on average monthly collections and are attributable to sales of memorial bricks and donations. Capital Outlay is for the second stage of construction of the Memorial, including flag portions and the walkway.

Current FY 2014:

Capital Outlay of \$38,900 represents continuation of Phase III of construction for the Memorial including installation of memorial bricks and cladding on the Memorial. In FY 2009 and FY 2011, the Freedom Memorial received grants from Tourist Development in the amounts of \$101,700 and \$39,000 respectively. During the budget process, it was questioned if it was appropriate to use tourist development funds for the memorial. Funds were placed in reserve until the issue could be resolved. Revenue is based on average monthly collections for the past twelve months.

Revenues:

If donations come in at a greater pace than in the past, budget amendments will be submitted to the BCC for approval and funds will be appropriated for completion of this memorial to honor our nation's fallen heroes.

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Transportation Grants (711/712)

Program Budgetary Cost Summary	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	309,438	-	423,800	-	-	-	na
Operating Expense	697,238	-	1,768,700	-	-	-	na
Capital Outlay	1,705,227	-	6,154,100	-	-	-	na
Net Operating Budget	2,711,903	-	8,346,600	-	-	-	na
Trans to 128/712 MPO Fd	-	-	-	11,100	-	11,100	na
Reserves For Contingencies	-	-	-	1,200	-	1,200	na
Reserves For Capital	-	10,036,300	-	8,044,000	-	8,044,000	(19.9%)
Total Budget	2,711,903	10,036,300	8,346,600	8,056,300	-	8,056,300	(19.7%)
Total FTE	4.00	4.00	5.00	5.00	-	5.00	25.0%

Program Funding Sources	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	1,296,238	-	7,045,000	-	-	-	na
SFWMD/Big Cypress Revenue	617,500	-	600,000	-	-	-	na
Miscellaneous Revenues	40,180	-	500,000	-	-	-	na
Interest/Misc	528	-	200	200	-	200	na
Trans fm 313 Gas Tax Cap Fd	187,186	-	45,700	-	-	-	na
Trans fm 325 Stormwater Cap Fd	1,456	-	155,900	-	-	-	na
Trans fm 331 Rd Im Fee	-	5,625,000	5,625,000	-	-	-	(100.0%)
Trans fm 333 Rd Im Fee	-	1,182,700	1,182,700	-	-	-	(100.0%)
Trans fm 336 Road Im Fee	-	3,228,600	-	1,236,300	-	1,236,300	(61.7%)
Carry Forward	-	-	11,900	6,819,800	-	6,819,800	na
Total Funding	2,143,089	10,036,300	15,166,400	8,056,300	-	8,056,300	(19.7%)

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Transportation Grants (711/712)

CIP Category / Project Title	FY 2013 Adopted	FY 2013 Amended	FY 2013 Forecasted	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Stormwater								
Lely Area Stormwater Improvements	-	661,036	661,000	-	-	-	-	-
Transportation								
Boston Ave Sidewalks	-	358,724	358,700	-	-	-	-	-
CR 846, Immokalee Rd	-	955,500	955,500	-	-	-	-	-
GSTP Gulf Seafood	-	500,000	500,000	-	-	-	-	-
LAP 429901 - White Blvd	-	448,800	448,800	-	-	-	-	-
LAP 429902 - Naples Manor	-	1,288,767	1,288,700	-	-	-	-	-
LAP 429903 - GG Parkway	-	245,520	245,500	-	-	-	-	-
LAP 429915 - Shadowlawn	-	138,629	138,600	-	-	-	-	-
LAP 430870 - GG Traffic Devc	-	600,000	600,000	-	-	-	-	-
LAP Wireless Vehicle	-	550,895	550,900	-	-	-	-	-
LASIP Outfalls	-	600,000	600,000	-	-	-	-	-
MPO - TD Plan 12/13	-	19,364	19,200	-	-	-	-	-
MPO - UPWP 7/12 - 6/14	-	818,104	818,100	-	-	-	-	-
N Golden Gate Estates Flow way	-	21,355	21,400	-	-	-	-	-
Pedestrian or Bicycle, I-75 & Immok Rd	-	99,862	99,900	-	-	-	-	-
SR29 & Lake Trafford Rd Intersection	-	45,737	45,700	-	-	-	-	-
US 41/SR 951 Consortium	-	994,640	994,600	-	-	-	-	-
X-fers/Reserves - Fund 711	-	-	-	11,100	-	-	-	-
X-fers/Reserves - Fund 712	10,036,300	6,807,700	-	8,045,200	-	-	-	-
Transportation	10,036,300	14,493,597	7,685,600	8,056,300	-	-	-	-
Program Total Project Budget	10,036,300	15,154,633	8,346,600	8,056,300	-	-	-	-

Forecast FY 2013:

The personal services forecast within Transportation Grant Fund 711 supports (5) FTE's supported by Federal and State funding received by the Metropolitan Planning Organization (MPO). An additional position was approved by the MPO Board on September 14, 2012. The purpose of adding this staff resource was to consolidate all office management, administrative duties and public involvement assistance into one position.

Current FY 2014:

The Transfers In from Road Impact Fee Fund 331 and Fund 333 totaling \$6,807,700 represents a required grant match for a Florida Department of Transportation TRIP grant for the construction phase of Collier Boulevard expansion from Green to Golden Gate Boulevard, project 68056. The TRIP grant #425840, estimated at \$6,807,700, will be budgeted in fund 711, via a budget amendment, once the Board approves the grant documents.

In the Transportation Grant Match Fund 712, the Transfers In from Road Impact Fee Fund 336 represents a required grant match for a Florida Department of Transportation (FDOT) Transportation Regional Incentive Program (TRIP) grant for the ROW phase of Collier Boulevard expansion from Golden Gate Main Canal to Green, project 68057. The TRIP grant #425974, estimated at \$1,236,300, will be budgeted in fund 711, via a budget amendment, once the Board approves the grant documents.

Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program

Section II: 5-Year CIP/CIE FY 14-FY 18

**FY 14 Capital Improvement Program (CIP) &
FY 14 - FY 18 Capital Improvement Element (CIE)
(In Thousands)**

Fund: 183, 195		Department: Tourist Development (TDC)						
CIE NO.	SAP PROJECT NO.	DESCRIPTION	FY 14 Adopted Budget	FY 15 CIP/CIE	FY 16 CIP/CIE	FY 17 CIP/CIE	FY 18 CIP/CIE	FY 14-18 TOTAL
	80096	Collier Beach Design/ Permitting	500.0					500.0
	80171	Beach Tiling	40.0					40.0
	90044	Vegetation Repairs - Exotic Removal	75.0					75.0
	90096	Naples Pier Annualized Repair and Maintenance	200.0					200.0
	90527	County/Naples Beach Renourishment	133.0					133.0
	90536	City/County Beach Monitoring	206.0					206.0
	TBD	Other TDC capital projects	-	4,610.0	4,610.0	4,610.0	4,610.0	18,440.0
	Subtotal Physical Environment		1,154.0	4,610.0	4,610.0	4,610.0	4,610.0	19,594.0
	80241	Barefoot Beach Access	10.0					10.0
	80242	Barefoot Beach Preserve	173.0					173.0
	80243	Beach Park Wildlife Proof Trash	30.0					30.0
	80244	Clam Pass Beach Park	18.0					18.0
	80245	South Marco Beach Access	16.0					16.0
	80246	Tigertail Beach Park	148.0					148.0
	90533	Beach Cleaning Ops	167.0					167.0
	TBD	Other TDC capital projects	-	693.7	693.7	693.7	693.7	2,774.8
	Subtotal Culture & Recreation		562.0	693.7	693.7	693.7	693.7	3,336.8
	TOTAL TOURIST DEVELOPMENT & CONSERVE COLL		1,716.0	5,303.7	5,303.7	5,303.7	5,303.7	22,930.8

Fund: 181, 301, 390		Department: County-Wide Capital Improvements						
CIE NO.	SAP PROJECT NO.	DESCRIPTION	FY 14 Adopted (AU11/2013)	FY 15 CIP/CIE	FY 16 CIP/CIE	FY 17 CIP/CIE	FY 18 CIP/CIE	FY 14-18 TOTAL
	50001	GovMax Software	60.0	75.0	75.0	75.0	75.0	360.0
	52005	Sewer Upgrades & Complex Upgrades	21.6					21.6
	52161	Reroofing Projects	223.0					223.0
	52162	A/C, Heating, & Ventilation Repairs	309.0					309.0
	52506	Paint Plan	14.0					14.0
	52525	General Building Repairs	182.4					182.4
	TBD	Large Repair/Maintenance items	-	1,000.0	1,500.0	2,000.0	2,500.0	7,000.0
	various	Other Courthouse related projects (fd 181)	-	1,000.0	1,000.0	1,000.0	1,000.0	4,000.0
	Subtotal General Government		810.0	2,075.0	2,575.0	3,075.0	3,575.0	12,110.0
	50104	800 MHz Upgrade	3,000.0	3,900.0	4,400.0	2,444.0	945.0	14,689.0
	51031	Jail HVAC System Redesign & Replacement	1,300.0	2,300.0				3,600.0
	52002	Sheriff's Special Operations Facility	425.0					425.0
	52011	Sub-station by Orangetree	1,000.0	450.0				1,450.0
	53011	Records Mgt System	760.0					760.0
	Subtotal Public Safety Projects		6,485.0	6,650.0	4,400.0	2,444.0	945.0	20,924.0
	80185	Water Quality Testing	50.0					50.0
	Subtotal Physical Environment Projects		50.0	-	-	-	-	50.0
	54001	Replacement Library Books, Pub & Materials	200.0	745.6	774.8	804.1	833.4	3,357.9
	Subtotal Culture & Recreation		200.0	745.6	774.8	804.1	833.4	3,357.9
	TOTAL GOVERNMENT FACILITIES PROJECTS		7,545.0	9,470.6	7,749.8	6,323.1	5,353.4	36,441.9

Fund: 306, 345, 346, 368		Department: Parks and Recreation						
CIE NO.	SAP PROJECT NO.	DESCRIPTION	FY 14 Adopted (AU11/2013)	FY 15 CIP/CIE	FY 16 CIP/CIE	FY 17 CIP/CIE	FY 18 CIP/CIE	FY 14-18 TOTAL
	80039	Big Corkscrew Island Reg Park	2,500.0	2,000.0	2,000.0	2,000.0	2,468.2	10,968.2
	80085	Immokalee South Park Community Center	75.0	-	-	-	-	75.0
	80130	Waterway Marker Maintenance	100.0	-	-	-	-	100.0
	80184	Eagle Lake Community Center	250.0	-	-	-	-	250.0
	80216	NCRP Pool Stairs and Pump House Roof	240.0	-	-	-	-	240.0
	80236	East Naples Roller Rink	120.0	-	-	-	-	120.0
	80237	Golden Gate Comm Playground Shade	40.0	-	-	-	-	40.0
	TBD	Boating Improvement Projects	-	90.0	90.0	90.0	90.0	360.0
	TBD	Pepper Ranch	-	-	-	8,845.3	-	8,845.3
	TOTAL PARKS AND RECREATION PROJECTS		3,325.0	2,090.0	2,090.0	10,935.3	2,558.2	20,998.5

Fund: 307 & 355		Department: Library						
CIE NO.	SAP PROJECT NO.	DESCRIPTION	FY 14 Adopted (AU11/2013)	FY 15 CIP/CIE	FY 16 CIP/CIE	FY 17 CIP/CIE	FY 18 CIP/CIE	FY 14-18 TOTAL
550	54001	Books, Pubs & Library Materials (Growth)	100.0	731.7	731.7	731.7	731.7	3,026.8
	TOTAL LIBRARY PROJECTS		100.0	731.7	731.7	731.7	731.7	3,026.8

**Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program**

Section II: 5-Year CIP/CIE FY 14-FY 18

**FY 14 Capital Improvement Program (CIP) &
FY 14 - FY 18 Capital Improvement Element (CIE)
(In Thousands)**

Fund: 325		Department: Stormwater Projects						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 14 Adopted (AUIR 11/2013)	FY 15 CIP/CIE	FY 16 CIP/CIE	FY 17 CIP/CIE	FY 18 CIP/CIE	FY 14-18 TOTAL
	51018	Gordon River Water Quality Park Monitoring	-	25.0	25.0	25.0	25.0	100.0
	51029	Golden Gate Outfall Replacement	1,000.0	500.0	1,500.0	1,500.0	1,500.0	6,000.0
51101	51101	Lely Area Stormwater Improvements	1,667.9	2,960.0	-	-	-	4,627.9
	51144	Stormwater Master Planning	-	100.0	100.0	100.0	100.0	400.0
	60094	Secondary System Repair	100.0	100.0	100.0	100.0	100.0	500.0
	60103	Winter Park (Haldeman #3) Weir Replacement	150.0	-	800.0	-	-	950.0
	60119	Pine Ridge Canal Weir 1 Replacement	800.0	-	-	-	-	800.0
	60121	NPDES MS4 Program	150.0	150.0	150.0	150.0	150.0	750.0
	60122	Vanderbilt Drive Stormwater Improvements	500.0	-	-	-	-	500.0
	60123	28th Ave SE Miller Canal Crossing	50.0	-	-	-	-	50.0
	60124	Eagle Creek Weir Replacement	325.0	350.0	200.0	-	-	875.0
	60126	Pine Ridge Mockingbird Lake Outfall	100.0	250.0	-	-	-	350.0
	TBD	Palm Springs Outfall Improvements	-	-	60.0	200.0	-	260.0
	TBD	Naples Park Swales	-	-	800.0	800.0	1,600.0	3,200.0
	60127	North Golden Gate Estates Flowway Restoratio	300.0	550.0	500.0	-	-	1,350.0
	TBD	North Belle Meade Spreader Swale	-	-	700.0	1,350.0	2,200.0	4,250.0
	60102	Gordon River Ext. Burning Tree Dr Diversion	-	90.0	150.0	-	-	240.0
	TBD	Griffin Rd Outfall	-	-	180.0	1,250.0	-	1,430.0
		TOTAL STORMWATER	5,142.9	5,075.0	5,265.0	5,475.0	5,675.0	26,632.9

Fund: 313, 331, 333, 334, 336, 338, 339, 606		Department: Transportation						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 14 Adopted (AUIR 11/2013)	FY 15 CIP/CIE	FY 16 CIP/CIE	FY 17 CIP/CIE	FY 18 CIP/CIE	FY 14-18 TOTAL
	68057	CR951, Golden Gate Main to Green Blvd	227.4	-	-	-	-	227.4
	68056	CR951, GG Blvd to Green Blvd	3,192.3	-	-	-	-	3,192.3
	60168	Vanderbilt Bch Ext, CR951 to Wilson	50.0	50.0	50.0	50.0	50.0	250.0
	60116	US 41/SR 951 Consortium	2,700.0	-	-	-	-	2,700.0
	60044	Oil Well Rd - Immok to Eglades & Camp Keais	-	-	1,500.0	-	-	1,500.0
	60040	Golden Gate Blvd, Wilson to Desoto	4,000.0	5,400.0	2,000.0	3,000.0	4,924.0	19,324.0
	TBD	8th and 16th Bridges	-	552.0	-	6,500.0	-	7,052.0
	60016	Intersection Safety/Capacity/Enhancements	3,591.7	2,150.0	2,000.0	2,000.0	2,000.0	11,741.7
	60037	Asset Management	650.0	450.0	450.0	450.0	450.0	2,450.0
	60128	Limerock Rd Conversion Program	376.6	300.0	300.0	300.0	300.0	1,576.6
	60077	Road Refurbishing	1,400.0	1,800.0	2,000.0	2,500.0	2,200.0	9,900.0
	60077	Striping and Marking	600.0	600.0	600.0	600.0	600.0	3,000.0
	60109	Enhanced Planning Consultant Services	200.0	-	-	-	-	200.0
	60118	County Pathways Non-Pay in Lieu	250.0	250.0	250.0	250.0	250.0	1,250.0
	60163	Traffic Calming/Studies	50.0	50.0	50.0	50.0	50.0	250.0
	60172	Traffic Signals	1,000.0	1,100.0	1,100.0	1,200.0	1,200.0	5,600.0
	60183	Sign Retroreflectivity Requirements	200.0	200.0	200.0	200.0	200.0	1,000.0
	66066	Bridge Structure Repairs and Construction	4,800.0	5,948.0	6,000.0	6,000.0	6,000.0	28,748.0
	60114	Marco Island Projects	1,000.0	1,000.0	1,000.0	1,000.0	-	4,000.0
	60171	Advanced Right of Way	50.0	50.0	50.0	50.0	50.0	250.0
		TOTAL COLLIER COUNTY TRANSPORTATION CIP	24,338.0	19,900.0	17,550.0	24,150.0	18,274.0	104,212.0

Fund: 350 & 351		Department: Emergency Medical Services						
CIE NO.	SAP PROJECT NO.	DESCRIPTION	FY 14 Adopted (AUIR 11/2013)	FY 15 CIP/CIE	FY 16 CIP/CIE	FY 17 CIP/CIE	FY 18 CIP/CIE	FY 14-18 TOTAL
	TBD	New EMS station - Vanderbilt/Logan	-	1,372.1	-	-	-	1,372.1
	TBD	New EMS station - East Naples	-	-	-	1,372.1	-	1,372.1
		TOTAL EMS PROJECTS	-	1,372.1	-	1,372.1	-	2,744.2

Fund: 320		Department: (Misc) Pelican Bay - Clam Pass Restoration						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 14 Adopted	FY 15 CIP/CIE	FY 16 CIP/CIE	FY 17 CIP/CIE	FY 18 CIP/CIE	FY 14-18 TOTAL
	51100	Clam Bay Restoration	152.5	-	-	-	-	152.5
		TOTAL (MISC) PELICAN BAY - CLAM PASS RESTORA	152.5	-	-	-	-	152.5

**Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program**

Section II: 5-Year CIP/CIE FY 14-FY 18

**FY 14 Capital Improvement Program (CIP) &
FY 14 - FY 18 Capital Improvement Element (CIE)
(In Thousands)**

Fund: 322 Department: (Misc) Pelican Bay - Capital Improvement Program								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 14 Adopted	FY 15 CIP/CIE	FY 16 CIP/CIE	FY 17 CIP/CIE	FY 18 CIP/CIE	FY 14-18 TOTAL
	50103	Pelican Bay Traffic Sign Renovation	15.0					15.0
	50107	North Berm Restoration	328.9					328.9
	50108	Lake Aeration	78.5					78.5
TOTAL (MISC) PELICAN BAY - CAPITAL IMPROVEMEN			422.4	-	-	-	-	422.4

Fund: 620 Department: (Misc) Freedom Memorial								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 14 Adopted	FY 15 CIP/CIE	FY 16 CIP/CIE	FY 17 CIP/CIE	FY 18 CIP/CIE	FY 14-18 TOTAL
	TBD	Freedom Memorial	42.7	-	-	-	-	42.7
TOTAL LAW ENFORCEMENT (Public Safety)			42.7	-	-	-	-	42.7

Fund: 411, 412, 415 Department: Utilities Water								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 14 ADOPTED 2008 Mplan	FY 15 CIP/CIE**	FY 16 CIP/CIE**	FY 17 CIP/CIE**	FY 18 CIP/CIE**	FY 14-18 TOTAL
<small>** The 2008 Master Plan is updated by the department annually. The projects displayed in FY14-FY17 are for planning purposes only.</small>								
	50105	Integrated Asset Management	1,390.0	1,300.0	700.0	550.0	450.0	4,390.0
	70010	Water Meter Renewal & Replacement	3,000.0	2,300.0	2,300.0	2,300.0	2,300.0	12,200.0
	70014	Asset Alignment and Verification	-	75.0	100.0	100.0	100.0	375.0
	70015	General Legal Services	-	50.0	50.0	50.0	50.0	200.0
	70019	Cross-Connection Control Program	700.0	2,000.0	2,000.0	1,500.0	1,500.0	7,700.0
	70021	Energy Efficiency Studies	-	75.0	-	-	-	75.0
	70023	Fire Hydrant Replacement	170.0	300.0	300.0	300.0	300.0	1,370.0
	70031	Water Master Plan Updates	-	50.0	5.0	250.0	5.0	310.0
	70034	SCRWTP Reactors Rehab	400.0	250.0	200.0	200.0	250.0	1,300.0
	70041	Water Lightning Protection	-	750.0	-	-	-	750.0
	70045	FDOT Joint Project Agreements - Water	1,200.0	2,000.0	-	1,500.0	-	4,700.0
	70069	NCRWTP Emergency Generator Rehab	-	750.0	-	50.0	-	800.0
	70071	CCDOT Utility Relocates	1,500.0	100.0	825.0	150.0	1,600.0	4,175.0
	70084	Wellfield SCADA	400.0	250.0	250.0	250.0	250.0	1,400.0
	70085	Wellfield/Raw Water Booster PS T/S	1,000.0	1,000.0	3,000.0	1,000.0	1,000.0	7,000.0
	70086	Operations Center Technical Support Prog	50.0	100.0	-	-	-	150.0
	70088	SCRWTP Deep Injection Well	-	-	-	100.0	-	100.0
	70102	SCRWTP SCADA TSP	250.0	175.0	300.0	250.0	250.0	1,225.0
	70104	Water Plant Compliance Assurance	9,500.0	-	4,000.0	-	-	13,500.0
	70202	County Utilities Standards	-	20.0	20.0	20.0	20.0	80.0
	70882	Billing System	50.0	50.0	50.0	50.0	50.0	250.0
	70902	NERWTP - New 7.5 MGD Water Treatment Pla	-	7.5	7.5	-	-	15.0
	70908	NERWTP Phase 1B Well	-	2.0	2.0	2.0	2.0	8.0
	71009	Security Upgrades	100.0	250.0	250.0	75.0	75.0	750.0
	71010	Distribution System Renewal and Replacement	3,000.0	3,998.0	4,003.0	3,995.5	3,995.5	18,992.0
	71055	Water System SCADA/Telemetry Improvement	400.0	200.0	420.0	420.0	420.0	1,860.0
	71056	SCADA Compliance - Water	60.0	60.0	65.0	70.0	75.0	330.0
	71057	Membrane Treatment TSP	1,600.0	750.0	-	-	750.0	3,100.0
	71065	SCRWTP Technical Support Program	400.0	435.0	400.0	500.0	500.0	2,235.0
	71066	NCRWTP Technical Support Program	400.0	200.0	200.0	400.0	400.0	1,600.0
	71067	Distribution Repump Station TSP	200.0	1,000.0	550.0	500.0	500.0	2,750.0
	74310	SRF Procurement - Water	-	10.0	10.0	10.0	10.0	40.0
	75005	Wellfield Program Management	200.0	150.0	150.0	150.0	150.0	800.0
	75009	Grant Applications - Water	-	2.5	2.5	2.5	2.5	10.0
	75018	Financial Services	20.0	30.0	30.0	30.0	30.0	140.0
	75019	AUIR Update	-	-	10.0	15.0	25.0	50.0
	TBD	SCRWTP Treatment Process Tech Support Pr	-	550.0	700.0	150.0	350.0	1,750.0
	TBD	Lime Reactor	-	150.0	1,900.0	100.0	1,500.0	3,650.0
	TBD	SCRWTP Cleanwell and Blend Tank	-	1,300.0	-	-	-	1,300.0
	TBD	North SRO Electric Replacement	-	300.0	6,000.0	-	-	6,300.0
	TBD	NCRWTP Transfer Pump R/R	-	-	-	300.0	-	300.0
	TBD	NCRWTP Site Improvements	-	250.0	250.0	-	-	500.0
	TBD	NCRWTP Sand Separator Tamiami Raw Water	-	200.0	-	-	-	200.0
TOTAL WATER PROJECTS			25,990.0	21,440.0	29,050.0	15,340.0	16,910.0	108,730.0

**Collier County Government
Fiscal Year 2014 Adopted Budget - Capital Improvement Program**

**Section II: 5-Year CIP/CIE FY 14-FY 18
FY 14 Capital Improvement Program (CIP) &
FY 14 - FY 18 Capital Improvement Element (CIE)
(In Thousands)**

Fund: 413, 414, 415 Department: Utilities Wastewater								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 14 ADOPTED 2008 Mplan	FY 15 CIP/CIE**	FY 16 CIP/CIE**	FY 17 CIP/CIE**	FY 18 CIP/CIE**	FY 14-18 TOTAL
** The 2008 Master Plan is updated by the department annually. The projects displayed in FY14-FY17 are for planning purposes only.								
	50105	Integrated Asset Management	1,450.0	1,363.5	700.0	550.0	450.0	4,513.5
	50110	Biosolids Reuse Facility	5,000.0	-	-	-	-	5,000.0
	70014	Asset Alignment and Verification	75.0	75.0	100.0	100.0	100.0	450.0
	70031	Master Plan Updates	-	100.0	5.0	300.0	5.0	410.0
	70043	Gravity Systems Technical Support	5,800.0	6,600.0	6,930.0	7,276.5	7,640.3	34,246.8
	70044	Force Main Technical Support	7,000.0	12,000.0	18,000.0	5,000.0	5,000.0	47,000.0
	70046	Lift Stations/Sub-Master Pump Stations Techni	1,000.0	5,000.0	5,500.0	6,050.0	6,655.0	24,205.0
	70050	Master Stations CME (Civil/Mechanical/Environmental) Technical Support	8,000.0	6,001.5	6,599.0	7,259.1	7,983.8	35,843.4
	70051	Collections Power Systems Technical Support	1,000.0	2,200.0	2,420.0	2,662.0	2,928.2	11,210.2
	70053	NCWRF Power System Technical Support	100.0	600.0	650.0	700.0	750.0	2,800.0
	70055	SCWRF Power System Technical Support	75.0	400.0	450.0	500.0	550.0	1,975.0
	70056	IQ Power Systems Technical Support	25.0	120.0	130.0	140.0	150.0	565.0
	70060	NCWRF SCADA & Instrumentation	50.0	350.0	550.0	500.0	400.0	1,850.0
	70061	SCWRF SCADA & Instrumentation	50.0	400.0	550.0	500.0	300.0	1,800.0
	70062	IQ System SCADA/Telemetry Upgrades	50.0	600.0	550.0	500.0	200.0	1,900.0
	70080	IQ Water Lightning Protection	-	80.0	80.0	80.0	80.0	320.0
	70103	NE Service Area Integr & Reliab	-	250.0	275.0	302.5	332.8	1,160.3
	70202	County Utilities Standards	-	20.0	20.0	25.0	25.0	90.0
	71058	Wastewater Legal Services	-	100.0	100.0	100.0	100.0	400.0
	72505	Security Upgrades	-	50.0	50.0	50.0	-	150.0
	72541	WW SCADA Software & Support Renewals	60.0	60.0	65.0	70.0	75.0	330.0
	73045	FDOT Joint Project Agreements - Sewer	1,000.0	1,000.0	1,250.0	1,500.0	1,750.0	6,500.0
	73065	CCDOT Utility Relocates	250.0	500.0	750.0	1,000.0	1,250.0	3,750.0
	73922	Wastewater Collections System SCADA/Telem	50.0	550.0	550.0	515.0	615.0	2,280.0
	73944	Billing System	48.0	50.0	52.5	55.0	57.5	263.0
	73968	NCWRF Technical Support Projects	2,600.0	2,860.0	3,146.0	3,460.6	3,806.7	15,873.3
	73969	SCWRF Technical Support Projects	2,750.0	3,025.0	3,327.5	3,660.3	4,026.3	16,789.1
	74030	IQ Water ASR	250.0	2,400.0	2,640.0	2,904.0	3,194.4	11,388.4
	74310	State Revolving Fd Procurement	10.0	10.0	10.0	10.0	10.0	50.0
	74401	IQ Water Technical Support Projects	1,060.0	1,250.0	1,500.0	1,750.0	2,000.0	7,560.0
	75018	Financial Services	45.0	30.0	30.0	30.0	30.0	165.0
	74310	State Revolving Fund	-	15.0	20.0	20.0	25.0	80.0
TOTAL WASTEWATER PROJECTS			37,798.0	48,060.0	57,000.0	47,570.0	50,490.0	240,918.0

Fund: 474 Department: Solid Waste								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 14 ADOPTED (AUIR 11/2013)	FY 15 CIP/CIE	FY 16 CIP/CIE	FY 17 CIP/CIE	FY 18 CIP/CIE	FY 14-18 TOTAL
	50105	Integrated Asset Management	250.0	500.0	-	-	-	750.0
	59001	Trash Collection / Disposal Driveway	-	50.0	-	50.0	-	100.0
	59003	Recycling centers improvements	-	150.0	100.0	100.0	200.0	550.0
	59005	Solid Waste Scale House	200.0	300.0	300.0	300.0	300.0	1,400.0
	59007	Resource Recovery Park	200.0	1,150.0	1,050.0	1,050.0	1,500.0	4,950.0
	59009	Northeast Recycle Center	2,750.0	400.0	-	-	-	3,150.0
	59012	South Expansion of Landfill	-	-	50.0	50.0	-	100.0
	59015	Airspace Recovery Reserve	750.0	750.0	750.0	750.0	750.0	3,750.0
	59019	SW Customer Service Enhancement	-	50.0	75.0	75.0	75.0	275.0
	59024	Hammerhead Program	1,007.5	750.0	750.0	750.0	750.0	4,007.5
	70101	SW Compliance Assurance Program	500.0	1,500.0	2,000.0	2,000.0	1,000.0	7,000.0
	TBD	East Naples Recycle Center	-	-	-	-	500.0	500.0
TOTAL SOLID WASTE PROJECTS			5,657.5	5,600.0	5,075.0	5,125.0	5,075.0	26,532.5

TOTAL CIP PROJECT EXPENSES			112,230.0	119,043.1	129,815.2	122,325.9	110,371.0	593,785.2
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Collier County Government
Fiscal Year 2014 thru 2018 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2014 Adopted
<u>Airport Authority</u>		
99496	X-fers/Reserves - Fund 496 Airport Authority Capital Fund 496 Reserve for Contingencies may be used for future capital projects and or future grant matches.	15,500
99497	X-fers/Reserves - Fund 497 Reserves may be used for future capital projects or future grant matches for Immokalee Airport improvements.	69,200
99499	X-fers/Reserves - Fund 499 Airport Authority Grant Match Fund 499 reserves may be used for future grant match of federal and/or state grants.	6,700
Total Airport Authority		91,400

Collier County Government
Fiscal Year 2014 thru 2018 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2014 Adopted
<u>Coastal Zone Management Capital</u>		
80185	Water Quality Testing Provide water quality testing, analysis and sampling for the Cocohatchee Estuaries.	50,000
Total Coastal Zone Management Capital		50,000

Collier County Government
Fiscal Year 2014 thru 2018 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2014 Adopted
<u>Court Related Capital</u>		
99181	X-fers/Reserves - Fund 181 Reserve for Capital is recorded in this project. On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in the Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes. This revenue was specifically created to fund State Court Facilities. Per the Ordinance, the Chief Judge is required to approve all projects.	4,693,500
Total Court Related Capital		4,693,500

Collier County Government
Fiscal Year 2014 thru 2018 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2014 Adopted
<u>Emergency Medical Services</u>		
99350	<p>X-fers/Reserves - Fund 350</p> <p>The Interfund Transfers and Reserves for the Emergency Medical Services (EMS) Impact Fee Fund 350 are for the following items:</p> <p>\$284,900 Series 2011 and 2013 Bonds debt service payments for the Emergency Service Center (ESC) -Transfer to fund 298.</p> <p>\$159,000 Series 2010 Bond debt service payment for land purchase along Old US-41 and additional funding for the ESC building-Transfer to Fund 298.</p> <p>\$200,600 Reserve for Debt Service.</p> <p>Reserve for Debt Service insures that the EMS Impact Fee fund has sufficient cash on October 1 to make the required debt service payment. The Emergency Services Center debt service payment has principal and interest payments due on October 1.</p>	644,500
Total Emergency Medical Services		644,500

Collier County Government
Fiscal Year 2014 thru 2018 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2014 Adopted
<u>Facilities Management</u>		
52162	A/C, Heating, & Ventilation Repairs Major maintenance, repair, or replacement of air conditioning, heating, and ventilation equipment to all Governmental buildings. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) shall separately budget for all enterprise equipment replacement projects.	309,000
52525	General Building Repairs General maintenance, repair, refurbishment, or renovations to all Governmental buildings (work involved is not water/sewer, reroofing, A/C repairs, fire alarms, life safety, or painting). Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) shall separately budget for all enterprise replacement, repair and renovation projects.	182,400
52506	Paint Plan Major painting all Governmental buildings (interior and exterior). Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) shall budget for all enterprise painting projects.	14,000
52161	Reroofing Projects Major maintenance/repair or replacement of roofs to all Governmental buildings. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) shall budget for all enterprise roof replacement projects.	223,000
52005	Sewer Upgrades & Complex Upgrades General maintenance, repair, or replacement of water and sewer lines to all Governmental buildings. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) shall budget for all enterprise repairs and equipment replacement projects.	21,600
99301as	X-fers/Reserves - Fund 301 - Admin Serv The Interfund Transfers and Reserves for County-Wide Capital Projects Fund 301 - Administrative Services portion are for the following items: \$ 167,500 EMS Impact Fee Fund (350) requires a loan for the payment of next year's debt service obligations. \$2,464,400 General Governmental Facilities Impact Fee Fund (390) requires a loan for the payment of next year's debt service obligations. \$ 800,000 has been set aside in Reserves for Contingencies for any unexpected or emergency repairs.	3,431,900
99390	X-fers/Reserves - Fund 390 The Interfund Transfers and Reserves for the General Governmental Facilities Impact Fee Fund 390 are for the following items: \$ 630,000 Property Appraiser's Building on Radio Road (Loan from Solid Waste Fund 471) \$ 573,100 Series 2010 Bond debt service payment for the additional funding needed on the Emergency Services Center (ESC), Courthouse Annex and Fleet Facility (growth portion)-Transfer to 298. \$ 210,000 Series 2010B Bond debt service payment for the North Naples Government Satellite Offices -Transfer to 298. \$2,250,000 Series 2011 Bond debt service payment for Fleet, Annex, Parking Garage, and ESC-Transfer to 298. \$1,301,400 Series 2013 Bond debt service payment for Fleet, Annex, Parking Garage, and ESC-Transfer to 298. \$ 20,000 Transfer to the Isle of Capri Fire Control District Impact Fee Fund 373 \$ 181,700 Reserve for Debt Service on the Series 2010B Bond \$1,800,400 Reserve for Debt Service on the Series 2011 Bond \$ 679,200 Reserve for Debt Service on the Series 2013 Bond The Series 2010B, 2011 and the 2013 Bonds debt service payments (transfer to fund 298) have principal and interest payments due on October 1. The Reserve for Debt Service insures that the General Governmental Facilities Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	7,645,800
Total Facilities Management		11,827,700

Collier County Government
Fiscal Year 2014 thru 2018 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2014 Adopted
<u>Growth Management</u>		
99310	X-fers/Reserves - Fund 310 Transfer to Community Development Fund 113 is recorded in this project.	85,300
Total Growth Management		85,300

Collier County Government
Fiscal Year 2014 thru 2018 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2014 Adopted
<u>Information Technology Capital</u>		
50104	<p>800 MHz Upgrade</p> <p>Technology upgrades and scheduled replacement of site components. The technology upgrade will include an IP (Internet Protocol) based radio system command and control system and radio electronics for the dispatch console positions. This upgrade will allow the County's existing legacy radio system to be integrated with next generation standards based communication system during technology migration, improve interoperability with other agencies, and allow any vendor's radio products that comply with the technology standard to operate on the Collier system. The site component replacement includes three generators, three battery backup units, and two modular equipment shelters installed in 1995 when the radio system was implemented. These components have reached the recommended replacement age. Replacement is necessary to assure continued radio system reliability. The preliminary cost estimate is \$14.7 million. The project will be budgeted and the work will be performed over 5 years (FY14-FY18).</p>	3,000,000
Total Information Technology Capital		<u>3,000,000</u>

Collier County Government
Fiscal Year 2014 thru 2018 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2014 Adopted
<u>Isle of Capri Fire</u>		
99373	X-fers/Reserves - Fund 373 Reserve for Future Capital Projects is recorded in this project for the Isles of Capri Fire Impact Fee Fund 373.	49,300
Total Isle of Capri Fire		49,300

Collier County Government
Fiscal Year 2014 thru 2018 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2014 Adopted
<u>Libraries</u>		
54260	Books, Pubs & Library Mat 355 The purchase of new books and other reading materials resulting from new citizens moving into Collier County. Based on the 2012's AUIR (Annual Update Inventory Review) the estimated increase in population for FY 2014 multiplied by the level of service of 1.87 books per capita generated an expense of \$267,700. At this time, only \$100,000 has been budgeted for new materials.	100,000
54001	Library Books, Pubs. & Library Materials The 2012 AUIR (Annual Update Inventory Report) reported a peak seasonal population county wide of 407,612 for FY 2014. Based on a level of service of 1.87 items in the Library collection per capita, the Library should have 762,234 items. New items are purchased out of impact fees however replacement items are to be funded by another source. It is estimated that 4 % of the items are replaced annually at an approximate cost of \$25.84 per item, total cost of \$787,800. Available General Fund funding for this project is \$200,000.	200,000
99301ps	X-fers/Reserves - Fund 301 Public Services Library Impact Fee Fund requires a loan from the 1/3 of a mil equivalent General Fund capital allocation money. Annual impact fee revenue collections are not sufficient to pay next year's debt service payments.	552,300
99307	X-fers/Reserves - Fund 307 Residual funding from the construction of the Rose Hall Auditorium is being transferred (returned) to the Library Trust Fund 612.	368,800
99355	X-fers/Reserves - Fund 355 The Interfund Transfers and Reserves for the Library Impact Fee Fund 355 are for the following items: \$ 447,300 Series 2010B Bond debt service payment for the North Naples Regional Library - Transfer to 298 \$ 715,300 Series 2010 Bond debt service payment for the South Regional Library and the Golden Gate Library Expansion-Transfer to 298. \$ 387,100 Reserve for Debt Service The debt service payment (transfer to fund 298) for the North Naples Regional Library has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Library Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	1,549,700
Total Libraries		2,770,800

Collier County Government
Fiscal Year 2014 thru 2018 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2014 Adopted
<u>Ochopee Fire Control</u>		
99372	X-fers/Reserves - Fund 372 Reserves for future capital projects for the Ochopee Fire Impact Fee fund 372.	15,900
Total Ochopee Fire Control		15,900

Collier County Government
Fiscal Year 2014 thru 2018 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2014 Adopted
<u>Office of Management & Budget</u>		
50001	<p>GovMax Software</p> <p>The Office of Management and Budget (OMB) uses a budget software program developed by Sarasota County called GovMax (version 5.0). Our annual contract with Sarasota County is about \$50,000 per year for hosting fees and for hardware maintenance. An additional \$10,000 has been set aside to pay for any kind of fixes that are needed to our customized reports, to repair any of our customizations to the system, or for discretionary support which is billed on an hourly rate. Examples of discretionary support items are preparing the database for the new year, importing the initial spreadsheets, new custom reports, time required to research issues, etc.</p>	60,000
Total Office of Management & Budget		60,000

Collier County Government
Fiscal Year 2014 thru 2018 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2014 Adopted
<u>Parks & Recreation</u>		
80039	Big Corkscrew Island Pk Funds to purchase lands from Public Utilities for future site of Big Corkscrew Island Regional Park and start-up money to develop the Park.	2,500,000
80236	E Naples Roller Rink	120,000
80184	Eagle Lake Comm Ctr Furnishings for new community center to include office furniture, game room equipment, tables, chairs, fitness equipment, etc.	250,000
80237	GGCP Playground Shade	40,000
80085	Immok S Pk construct com ctr Furnishings for new community center to include office furniture, game room equipment, tables, chairs, etc.	75,000
50109	NCRP Sun-N-Fun Tower Project will eliminate rusting associated with Sun-N-Fun waterslides brought on by age and chlorine conditions.	240,000
31345	Operating Project 345 Funding for the Regional Park Impact Fee Fund 345 is needed for expenses not specifically identified to a capital project will be recorded in this project. Refund of impact fees paid, administrative cost, and impact fee studies are generally posted into this project.	15,000
80130	Waterway Marker Maintenance Collier County Coastal Zone Management owns and maintains approximately 400 water-way markers from the north end of the county to the south end. These signs consist of the red and green day-board signs, informational signs, and manatee signs. Per FWC and Coast Guard permit requirements Collier County is required to maintain waterway signs for safe and navigable channels. Funding is provided from Vessel Registration Fees paid by boaters.	100,000
99306	X-fers/Reserves - Fund 306 The Interfund Transfers and Reserves for the Park and Recreation Capital fund 306 are for the following items: \$ 12,000 Transfer to Tax Collector (for the collection of boater vessel registration fees) \$ 321,800 Series 2010B Bond debt service for the Goodland Boating Park Land (source of funding is the boater vessel registration / boater improvement money) - Transfer to 298. \$ 20,200 Reserve for Contingencies \$ 571,700 Reserve for Boater Improvement Related Capital (unspent boater vessel registration fees)	925,700
99345	X-fers/Reserves - Fund 345 The Interfund Transfers and Reserves for the Regional Park Impact Fee Fund 345 are for the following items: \$130,000 Series 2011 and 2013 Bond debt service payment for the North Collier Regional Park - Transfer to 298. \$104,300 Reserve for Future Capital Projects.	234,300
99346	X-fers/Reserves - Fund 346 The Interfund Transfers and Reserves for the Unincorporated Community and Regional Parks Impact Fee Fund 346 are for the following items: \$2,810,200 Series 2011 and 2013 Bond debt service payment for the North Collier Regional Park - Transfer to 298. \$ 282,500 Reserve for Contingencies \$2,341,300 Reserve for Debt Service for the Series 2011 and 2013 bond \$3,790,700 Reserve for Future Debt Service Obligations (Money has been set by the Board on April 26, 2011, agenda item 10.F. to ensure funding is available for future debt service payments). \$3,587,800 Reserves for Future Capital	12,812,500
	The debt service payment for the North Collier Regional Park has a principle and interest payment due on October 1. This Reserve for Cashflow insures that the Park Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	

Collier County Government
Fiscal Year 2014 thru 2018 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2014 Adopted
<u>Parks & Recreation</u>		
99368	X-fers/Reserves - Fund 368 Reserve for Future Capital Projects for the Naples and Urban Community Park Impact Fee Fund 368 is recorded in this project.	157,200
Total Parks & Recreation		<u>17,469,700</u>

Collier County Government
Fiscal Year 2014 thru 2018 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2014 Adopted
<u>Pelican Bay Capital</u>		
51100	<p>Clam Bay Restoration Monitoring and maintenance activities to address the health of the mangroves and additionally, activities such as Clam Pass maintenance and water quality monitoring.</p> <ul style="list-style-type: none"> •Management Report. Report to be prepared annually that indicates outlines monitoring results and mangrove health. •Biological Monitoring of the Clam Bay System. This evaluates the biological health of the mangroves. This will include tracking growth, re-vegetation, seedling recruitment and other biological parameters through the annual monitoring of the established transects and plots throughout the system tracking long term trends, improvements and identifying declining areas. Ground monitoring will be performed in conjunction with an aerial photograph of the area. In addition, the monitoring of exotic plant species will be monitored and managed so that the percentage is kept below 1%. •Hydrographic Monitoring. Continued monitoring of the 4 recording tide gauges and tide staff gauges positioned throughout the Clam Bay System and water level gauges located in the Mangrove Forest and surveying of estuary creeks. •Exotic/Invasive Plant Control Program. A maintenance program to be implemented to control exotic plant material and nuisance plant material with the Clam Bay System. •Interior Channel Maintenance. Implement a maintenance program for the cleaning of the Clam Bay Interior Channels. There are approximately 40,000 L.F. of channels of which it is estimated 50% will require maintenance as field identified. •Beach Tilling. To comply with the permit requirements for dune restoration. 	152,500
50108	<p>Lake Aeration Aeration of lakes to help in the control of nutrient levels.</p>	78,500
50107	<p>North Berm Restoration Renovation of existing berm for water management system.</p>	328,900
50103	<p>Pelican Bay Traffic Sign Renovation Renovation of decorative traffic sign posts.</p>	15,000
99320	<p>X-fers/Reserves - Fund 320 Interfund Transfers, Transfers to Constitutional Officers and Reserve for Future Capital Projects are recorded in this project.</p>	35,600
99322	<p>X-fers/Reserves - Fund 322 Interfund Transfers, Transfers to Constitutional Officers and Reserve for Future Capital Projects are recorded in this project.</p>	10,800
Total Pelican Bay Capital		621,300

Collier County Government
Fiscal Year 2014 thru 2018 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2014 Adopted
<u>Sheriff Office</u>		
51031	Jail HVAC System Redesign & Replacement Major repairs and/or replacement of the (old) Jail's Heating/Ventilation/Air Conditioning system. The project will be budgeted and the work will be broken out into four phases (FY12-FY15).	1,300,000
53011	Records Mgt System A multi-year records management system replacement project. The system includes law enforcement records, corrections management; field based reporting as well as the computer aided dispatched (CAD) and mobile data systems.	760,000
52002	Sheriff's Special Operations Facility Funding is needed for the completion of the second floor in the Special Operations Facility.	425,000
52011	Sub-station by Orangetree Sheriff's sub-station to serve the growth in the Golden Gate Estates area. When the EMS-12 station was constructed, provisions were made to eventually put an addition on to the existing facility to house the Sheriff's sub-station.	1,000,000
99301so	X-fers/Reserves - Fund 301 - Sheriff The Interfund Transfers and Reserves for the County-Wide Capital Improvement Fund 301 - Constitutional Officers portion are for the following items: \$1,102,600 Correctional Facilities Impact Fee fund (381) loan to assist in the payment of next year's debt service payments. \$ 55,500 Law Enforcement Impact Fee fund (385) loan to assist in the payment of next year's debt service payments.	1,158,100
99381	X-fers/Reserves - Fund 381 The Interfund Transfers and Reserves for the Correctional Facilities Impact Fee Fund 381 are for the following items: \$1,613,000 Series 2011 Bond debt service payment for the Naples Jail Expansion - Transfer to 298. \$ 273,500 Series 2013 Bond debt service payment for the Naples Jail Expansion - Transfer to 298. \$1,209,100 Reserve for Debt Service on the Series 2011 bond. \$ 142,700 Reserve for Debt Service on the Series 2013 bond. The debt service payment for the Naples Jail Expansion has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Correctional Facilities Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	3,238,300
99385	X-fers/Reserves - Fund 385 The Interfund Transfers and Reserves for the Law Enforcement Impact Fee Fund 385 are for the following items: \$1,959,000 Series 2010 Bond debt service payment for the additional funding for the ESC, Special Operations Building and Sheriff's Fleet building - Transfer to 298. \$ 437,000 Series 2011 Bond debt service payment for the Emergency Service Center (ESC)-Transfer to 298. \$ 253,000 Series 2013 Bond debt service payment for the Emergency Service Center (ESC)-Transfer to 298. \$ 353,700 Reserve for Debt Service on the Series 2011 bond. \$ 131,900 Reserve for Debt Service on the Series 2013 bond. The debt service payment for a portion of the Emergency Service Center (ESC) building has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Law Enforcement Facilities Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	3,134,600
Total Sheriff Office		11,016,000

Collier County Government
Fiscal Year 2014 thru 2018 Capital Improvement Program - Project Descriptions by CIP Category

FY 2014
 Adopted

Project# Project Title / Description

Solid Waste Capital

50105s	<p>Integrated Asset Management Purpose: Implement an Enterprise-wide Integrated Asset Management Program within the Public Utilities Division (PUD) that will more cost-effectively manage PUD assets. This multiyear program has three phases. Phase I-PUD pilot is complete. Phase II-RFP solicitation and selection is underway. Phase III is scheduled for FY14 funding. Phase III for the customer management system, which is the fourth full scale demonstration project, will support the solid waste residential collection program through an integrated GIS based work order system and annual solid waste service roll preparation. Phase III scope and schedule is anticipated to be 24-48 months of actual implementation. Method: Through competitive Request for Proposal process. End State: A tangible GIS-based asset and work management system to guide predictive and preventative maintenance and consistent sustainable work practices that occur in a systematic manner, at less cost, and with less operational impact versus catastrophic failure.</p>	250,000
59015	<p>Landfill Airspace Recovery Purpose: Fund the replacement of valuable landfill airspace as it is consumed by disposal activities – as outlined and approved by the Board of County Commissioners in the Integrated Solid Waste Management Strategy and as defined in the Solid Waste Sub-Element (Policy 2.4). The program may have some or all of the following components based on best available technology: fund eastern and western expansion including offsite storm water management and facility access; purchase property to develop a new landfill for future municipal solid waste disposal; cell reclamation; fund the implementation of innovative means for accelerating the decomposition of in-place waste at the existing landfill; or fund innovative programs to increase waste diversion in the future.</p>	750,000
59005	<p>Landfill Technical Support Purpose: Upgrade the facilities at the Collier County Landfill and the Immokalee Transfer Station that are the responsibility of the county to better serve and create a safer environment for the landfill customers. Planned FY14 projects include improving access roadways to better handle the heavy traffic entering the landfill, better customer access, landfill operating software upgrades and removal of exotics. Method: Fixed-term services contracts and/or competitive construction bids. End State: Improved county facilities that will better serve the residential and commercial customers that utilize the landfill while diverting recyclables and hazardous waste material from the landfill.</p>	200,000
59009	<p>Northeast Recycling Drop-off Center Purpose: Provide a safe, convenient, neighborhood recycling center in Northeast Collier County to serve the recycling needs of the residents in that area as defined in the Solid Waste Sub-Element (Policy 1.3). This recycling center was approved as a part of the PUD and follows the Integrated Solid Waste Management Strategy in providing additional Recycling Drop-off Centers in the intermediate time-frame. Development of this new center will augment overall recycling efforts, save valuable landfill space and most importantly, remove hazardous waste from the environment. In doing so, it will help protect ground water and other environmental resources. The location is an 11-acre site just off Immokalee Road, east of the Fairgrounds. Funding for FY14 includes completion of site development (utilities, stormwater, roads), phased building construction and equipment. Method: Fixed-term contracts will be used to design and permit the facility; construction will be through competitive construction bid process. End State: Extend the life of the Collier County Landfill by diverting hazardous and recyclable materials from the landfill.</p>	2,750,000
59007	<p>Resource Recovery Business Park Purpose: Provide critical recycling functions such as staging for storm debris recovery operations, construction and demolition materials recycling, yard waste recycling, bio-solids processing, leachate management, special materials recycling and a materials recovery facility (MRF) in a centrally located facility north of the Collier County Landfill. The project contemplates a public/private mix of investment and operations to meet the goal of providing emerging and proven technology at “best value”. It is located on a 344-acre parcel immediately north of the existing Collier County Landfill site. Approximately 50% of the parcel will be set aside as preserve, consistent with the Department’s “good neighbor” policy. Funding for FY14 includes minor roadway construction and engineering. Method: Competitive construction bid for initial site construction services. End State: A comprehensive resource recovery business park that will service the solid waste management operations, provide public/private partnership opportunities and extend the life of the landfill by reducing the solid waste stream to landfill.</p>	200,000

Collier County Government
Fiscal Year 2014 thru 2018 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2014 Adopted
<u>Solid Waste Capital</u>		
70101	SW Compliance Assurance Program Purpose: Upgrade compliance-related systems at the Collier County Landfill and the Immokalee Transfer Station to assure environmental integrity and compliance with all local, state and federal laws and regulations, including but not limited to an improved leachate management system at the Collier County Landfill as specified in the Solid Waste Sub-Element (Policy 2.2) and as regulated by FAC 62-701.500 Landfill Construction Requirements and FAC 62-701.510 Leachate Monitoring Requirements; due to the large volume of leachate generated by the landfill and potential impacts from tropical storms, an improved disposal and/or treatment system may include the construction of a deep-injection well (DIW) for leachate disposal. FY14 funding includes design and permitting for the DIW system. Method: Fixed-term contracts and competitive construction bids. End State: A fully compliant landfill program well into the future, meeting all rules and regulations, future disposal demands as well as community expectations.	500,000
59024	SW Hammerhead Turn-around Program Purpose: Protect public safety by providing turn-around capability (hammerhead-shaped) on dead-end streets for solid waste collection vehicles. Constructing permanent hammerheads at the end of streets will allow solid waste franchisee trucks to turn around safely, thereby reducing property damage and the hazards caused by trucks backing down dead-end streets. The hammerheads are also used by Emergency Medical Services, fire trucks, and school buses. Funding for FY 14 will allow programming (design and construction) for 25 additional hammerheads. Method: Fixed-term contracts and competitive bids. End State: Improved public safety by providing turn-around capabilities on public roads for solid waste collection vehicles so the vehicles do not have to back out of dead-end streets.	1,007,500
99474	X-Transfer/Reserve/Interest-Fd 474 Reserves for Contingencies and future Capital Projects are recorded in this project.	347,500
Total Solid Waste Capital		6,005,000

Collier County Government
Fiscal Year 2014 thru 2018 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2014 Adopted
<u>Stormwater</u>		
60123	28th Ave SE Miller Canal Crossing Existing Miller Canal culverts at the 28th Ave SE roadway crossing are undersized creating a restriction to flow. Right of way needs to be purchased and new culverts installed restoring sufficient canal flow.	50,000
60124	Eagle Creek Water Control Due to documented structural and mechanical deficiencies as well as operational and maintenance issues (2012 CH2MHill Report), this project is being initiated to first evaluate the existing conditions of the basin, verifying peak discharge rates and stages, and based on findings, recommend the degree of necessary remediation. Subsequent efforts will include design, permitting and construction activities necessary for either weir gate mechanism replacement or entire weir replacement.	325,000
51029	Golden Gate City Outfall Replacements (111) Sequential replacement including planning, design and construction of antiquated system of stormwater structures and outfall pipes located within the public right-of-ways and drainage easements of an existing, four square mile, developed area known as Golden Gate City.	1,000,000
60103	Haldeman Creek Weir Replacement Due to documented structural and mechanical deficiencies as well as operational and maintenance issues (2012 CH2MHill Report), this project is being initiated to first evaluate the existing conditions of the basin, verifying peak discharge rates and stages, and based on findings, recommend the degree of necessary remediation. Due to the weir's proximity to the Winter Park (WP) weir, as well as a similar current conditional rating, evaluation of the WP weir is also included. Subsequent efforts will include design, permitting and construction activities necessary for weir repairs, removal of one weir, weir replacement, or combination thereof.	150,000
51101	Lely Area Stormwater Improvements Proposed major improvements to the Lely Canal, Lely Branch Canal, and Lely-Manor Canal Systems in the East Naples area. The Environmental Resource Permit to construct Lely Area Stormwater Improvement Project (LASIP), which was issued jointly by the US Army Corps of Engineers and the South Florida Water Management District, will expire on July 25, 2015.	1,667,900
60127	North Golden Gate Estates Flowway Restoration (111) Development of plans to restore the Northern Golden Gate Estates (NGGE) Flowway by redirecting surface water flows currently conveyed to the canal system into surrounding low-lying wetland areas. The work includes analysis of potential linking of areas by multiple culvert installation under Estates roads.	300,000
60121	NPDES MS4 Program Funding is for the continued development of the federally mandated National Pollutant Discharge Elimination System (NPDES) Municipal Separate Storm Sewer System (MS4) Phase II Stormwater Program. This will replace project 60003 in the future.	150,000
60126	Pine Ridge Mockingbird Lake Outfall Resume effort to investigate options available to remedy the failed stormwater outfall for Mockingbird Lake located in the Pine Ridge subdivision.	100,000
60119	Pine Ridge No. 1 Control Structure The weir has current documented structural and mechanical deficiencies as well as operational and maintenance issues (2012 CH2MHill Report). This project is being initiated to first evaluate the existing conditions of the basin, verifying peak discharge rates and stages, and based on findings, recommend the degree of necessary remediation. Subsequent efforts will include design, permitting and construction activities necessary for weir replacement.	800,000
60094	Secondary System Repair System Repair-Variou small-scope secondary system repair projects involving culvert replacement necessary due to timeworn deterioration. Small emergency repairs are also paid out of this project.	100,000
60122	Vanderbilt Drive Stormwater Improvements In coordination with the Utilities Division water main replacement, this project consists of reconstruction of the roadside stormwater management system along the east side of Vanderbilt Drive between Vanderbilt Beach Road N to 111th Ave.	500,000
99325	X-fers/Reserves - Fund 325 Reserve for Future Capital Projects is recorded in this project.	1,176,500
Total Stormwater		6,319,400

Collier County Government
Fiscal Year 2014 thru 2018 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2014 Adopted
<u>Tourist Development Council - Beaches (195)</u>		
90533	Beach Cleaning Operations This is an ongoing project for Collier County and Marco Island beach cleaning. This project maintains the beaches and equipment that is necessary for these operations.	167,000
80171	Beach Tilling Required by permit prior to turtle nesting season to lower beach density to aid in turtle nesting.	40,000
90536	City/County Beach Monitoring Physical survey of beach required by permit to determine erosion/accretion per beach segment.	206,000
80096	Collier Beach Design/ Permitting Design and permitting required for the FY 13/14 beach renourishment.	500,000
90527	County/Naples Beach Renourishment Sand renourishment in FY 13/14 of the main Collier County beaches.	133,000
90096	Naples Pier Annualized Repair and Maintenance The activity description for this project includes labor and material for the upkeep and safety of the pier. The pier is a public access beach facility as a tourist attractor and destination. The pier structure has a shoreline erosion control and beach preservation effect. Additionally, the public safety through the continued maintenance of the pier is of paramount importance. Repair and maintenance areas include responsibility and public safety of pier structure, wooden deck, restrooms and storage facilities as well as water and electrical systems related to the pier's use as a fishing, tourist and beach preservation structure.	200,000
90020	TDC Administration This item includes the Indirect Cost allocation.	31,300
90044	Vegetation Repairs - Exotic Removal Dune planting and exotic removal greatly contributes to a healthy beach environment. Each year the county sets aside \$75,000 to repair dune vegetation and remove exotics on all our county beaches.	75,000
99195	X-fers/Reserves - Fund 195 The Interfund Transfers and Reserves for TDC - Beaches Fund 195 are for the following items: \$ 142,700 Transfer to Tax Collector, tax collection fee \$ 160,000 Transfer to General Fund (001) for Sea Turtle Monitoring \$ 150,000 Transfer to TDC Promotion Fund (184) \$ 643,300 Transfer to TDC Engineering Fund (185) \$ 392,600 Reserve for Contingencies \$ 5,070,000 Reserve for Catastrophe \$ 13,200,000 Reserve for State Reimbursement	19,758,600
Total Tourist Development Council - Beaches (195)		21,110,900

Collier County Government
Fiscal Year 2014 thru 2018 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2014 Adopted
<u>Tourist Development Council - Park Beaches (183)</u>		
80241	Barefoot Beach Access Replace canvases for the roof of the five picnic pavilions.	10,000
80242	Barefoot Beach Preserve This project includes the following items: ADA compliant hand rails boardwalk Concession Conversion Re-roof Saylor Nature Trail Chickee Hut Prefabricated toll booth to include restroom, transaction window, dutch doors, money drawers, exterior lighting, AC/heating/plumbing ADA beach access wheelchair Electronic beach Open/Full sign	173,000
80243	Beach Park Wildlife Proof Trash This project will wildlife proof trash and recycling stations at the following locations: (1) Barefoot Beach Access (4) Barefoot Beach Preserve (2) Clam Pass Beach Park (1) North Gulfshore Access (2) Vanderbilt Beach (4) Tigertail Beach (1) South Marco Access	30,000
80244	Clam Pass Beach Park This project will fund the following items: Purchase and install an automatic entrance and exit vehicle barrier gates at the Clam Pass gatehouse. Purchase and install an EZ Launch for kayaks and canoes combined with an Accessible transfer system for special needs paddlers.	18,000
31183	Operating Project 183 Non-project specific expenses are recorded here. \$13,300 for the Indirect Service Charge.	13,300
80245	South Marco Beach Access Move location of current foot-shower, construct a new cut-away and install new Surf Splash Automatic foot shower	16,000
80246	Tigertail Beach Park This project includes the following items: Purchase and install an exit and entrance barrier gates at Tigertail Toll Booth Redesign and resurface Tigertail gravel parking lot to increase parking opportunities Engineering and permitting for phase 1 of the Tigertail Beach and Sand Dollar Island Wildlife Observation Tower Fabrication and installation of permanent interpretive panels (6) at the Tigertail Beach Education Kiosk	148,000
99183	X-fers/Reserves - Fund 183 The interfund transfers and reserves for TDC-Beach Parks Fund (183) are for the following items: \$ 19,200 Transfer to Tax Collector, TDC collection fee \$ 50,000 Transfer to TDC Promotion Fund (184) \$ 40,900 Reserve for Contingencies \$ 8,510,900 Reserve for Capital Outlay	8,621,000
Total Tourist Development Council - Park Beaches (183)		9,029,300

Collier County Government
Fiscal Year 2014 thru 2018 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2014 Adopted
<u>Transportation</u>		
60171	Advanced Right of Way County-wide right of way (ROW) acquisition for projects outside the 5 year plan and for smaller operational projects.	50,000
60037	Asset Management Provides funding for Growth Management's ongoing efforts to build and maintain an asset management system that is focused on optimizing the life cycle of GMD's infrastructure assets.	650,000
66066	Bridge Repairs and Construction A Countywide program to maintain the county bridges to acceptable standards in the best interest of health, safety and welfare of the public. All county bridges are inspected by Florida Department of Transportation (FDOT) and rated for Sufficiency and Health Index (SHI). Based on the information in the FDOT bridge inspection reports the bridges are further evaluated and prioritized by need for repair or replacement. These improvements are then identified and budgeted for in the 5-year work program for bridges.	4,800,000
60118	County Pathways Non-Pay in Lieu Sidewalk maintenance and repair not covered under the payment in lieu program. Cost associated with additional temporary construction engineering inspections (CEI) staff on Local Agency Program (LAP) sidewalk projects.	250,000
68056	CR951, GG Blvd to Green Blvd Collier Boulevard (CR981), Golden Gate Boulevard to Green Boulevard: Convert existing 4-lane divided roadway to 6-lanes (2.0 miles), including intersection improvements at both Green Boulevard and Pine Ridge Road / White Boulevard Intersections. Design, permitting, and right-of-way. Also, in FY 13, \$6.8 million was budgeted as a transfer out to the Transportation Grant Match Fund 712 from the Road Impact Fee Funds 331 and 333, to match a grant from the Florida Department of Transportation, Transportation Regional Incentive Program (TRIP) grant #425840, estimated at \$6.8 million. The TRIP grant will be budgeted, via a budget amendment in the Transportation Grant Fund 711, once the Board approves that grant documents.	3,192,300
68057	CR951, GG Main to Green Collier Blvd (CR951) from Golden Gate Main Canal to Green Blvd. Widen 2 miles of Collier Boulevard from 4-lane to 6-lanes; providing bike lanes and a sidewalk on the west side of Collier Boulevard and greenway on the east side of the relocated canal. This project includes relocation of the 25th Ave S.W. bridge to the south. Currently Trip funding from FDOT # 4259741 in the amount of \$ 1,236,285 is slated to assist with right of way funding on this project, grant match has been budgeted in Road Impact Fee fund 336 in FY14.	1,463,700
60109	Enhanced Planning Consultant Services Provide Transportation Planning consulting services for a wide variety of transportation projects throughout the County.	200,000
60040	Golden Gate Blvd, Wilson to Desoto Golden Gate Boulevard, Wilson Boulevard to Desoto Boulevard: Convert existing 2-lane rural to 4-lane roadway.	4,000,000
60016	Intersection Enhancements Projects to improve safety & increase capacity at various locations on the County highway system through minor turn lane construction and drainage improvements.	3,591,700
60128	Limerock Road Conversion Program There are approximately 87 countywide miles of limerock roads remaining to be converted to paved roads. (Approximately 42 miles in Golden Gate Estates alone.) It costs approximately \$75,000 to \$100,000 to pave a mile of limerock road with the pavement having an average lifespan of 25 years.	300,000
60114	Marco Island Projects An interlocal agreement between the City of Marco Island and Collier County to allow \$1,000,000 to be transferred to the City of Marco Island for 15 years with an annual transfer of \$500,000 on March 31 and June 30 of each year. Contract period FY03-FY17.	1,000,000
31333	Operating Project 333 Operating category funding for the Road District 2 Impact Fee Fund (333) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	50,000

Collier County Government
Fiscal Year 2014 thru 2018 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2014 Adopted
<u>Transportation</u>		
31336	Operating Project 336 Operating category funding for the Road District 4 Impact Fee Fund (336) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	125,000
31338	Operating Project 338 Operating category funding for the Road District 6 Impact Fee Fund (338) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	10,000
31339	Operating Project 339 Operating category funding for the Road District 6 Impact Fee Fund (338) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	65,000
60077	Road Refurbishing Refurbishing of highway stripping, pavement, marking & raised pavement markers for county wide safety of the motoring public. May also include minor repairs of roadside swales, drainage, catch basins, culverts, underground drain pipes and ancillary drainage systems.	2,000,000
60183	Sign Retroreflectivity Requirements To upgrade existing highway signs to comply with current federal mandates set under section 23 CFR Part 655, Subpart F and 23 U.S.C. 109(d) 402 (a) which are established by both the Manual on Uniform Traffic Control Devices (MUTCD) and the Federal Highway Administration (FHWA). The following mandates have been established to insure that all signs meet the minimum retroreflectivity requirements for proper nighttime visibility and to better accommodate the aging drivers.	200,000
60163	Traffic Calming/Studies Traffic studies required to identify specific level of service (LOS) deficiencies and traffic calming.	50,000
60172	Traffic Signals Transportation traffic signal and roadway lighting improvements, includes upgrades to Traffic Management Center and traffic count equipment. Overseen by the Traffic Operations.	1,000,000
60116	US 41/SR 951 Consortium Design and construction at-grade improvements in the footprint of a future overpass of CR951 (Collier Boulevard) over US-41 (Tamiami Trail East), including PD&E Study, right-of-way acquisition, at-grade design and construction, permitting and mitigation; and future overpass design. The project is being funded by two (2) different funding sources. (1) A developer contribution agreement (DCA) in the amount of \$8.2 million; (2) money from the Florida Department of Transportation (Joint Participation Agreements 4252091 and 4281471 (JPA) grant) for resurfacing in the amount of \$13 million.	2,700,000
60168	Vanderbilt Bch Ext, CR951 to Wilson Extension of Vanderbilt Beach Road from its current terminus east of CR951 to Wilson Boulevard in Golden Gate Estates. This project will provide 6 lanes, bike lanes and sidewalks.	50,000
99313	X-fers/Reserves - Fund 313 The Interfund Transfers and Reserves for the Gas Tax Capital Fund 313 are for the following items: \$14,117,600 Series 2005 & 2012 Gas Tax Revenue Bond - Transfer to fund 212 \$ 2,655,800 Transfer to fund 312 to fund the Transportation Engineering Department. \$ 2,000,000 Transfer to funds 425/426 to support the CAT Mass Transit System \$ 1,164,500 Reserve for Contingencies	19,937,900
99331	X-fers/Reserves - Fund 331 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 331.	15,200
99333	X-fers/Reserves - Fund 333 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 333.	213,000
99334	X-fers/Reserves - Fund 334 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 334.	405,600

Collier County Government
Fiscal Year 2014 thru 2018 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2014 Adopted
<u>Transportation</u>		
99336	X-fers/Reserves - Fund 336 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 336.	3,499,800
99338	X-fers/Reserves - Fund 338 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 338.	1,382,400
99339	X-fers/Reserves - Fund 339 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 339.	1,155,800
99341	X-fers/Reserves - Fund 341 Reserve for Future Capital Projects is recorded in this project.	431,300
99711	X-fers/Reserves - Fund 711 Transfer program income earned from Grant related activities to Fund 128 to be spent on Transportation Disadvantage Plan Reinvestment.	11,100
99712	X-fers/Reserves - Fund 712 Reserve for contingencies and future capital projects are recorded in this project for the various Transportation Grant Matches.	8,045,200
Total Transportation		60,845,000

Collier County Government
Fiscal Year 2014 thru 2018 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2014 Adopted
<u>Water / Sewer District Capital</u>		
70019	Backflow Device Installation Prog Purpose: To maintain compliance with Rule 62-555 of the Florida Administrative Code and the Collier County Cross Connection Control Ordinance. The rule requires all community water systems to establish and implement a routine cross-connection control program to detect and control cross-connections and prevent backflow of contaminants into the water system. An additional component of the program is to install backflow devices on existing multi-family fire lines. This is a multi-year program with a focus on fire lines at Victoria Shores and approximately 1,000 devices in various neighborhoods throughout the County planned for installation in FY14. Method: Procure the devices through existing contracts and provide installation through a bid process. End State: Fully compliant and protected water supply system.	700,000
50110	Biosolids Reuse Facility Purpose: Plan, design and construct facilities to include processing, treatment, and reuse of biosolids from regional wastewater treatment plants in a beneficial and cost-effective way. Options include: bio-reactor; bio-gas to energy production; drying and pelletizing; and/or composting. Method: Fixed term contracts, RFP and competitive bids. End State: Maintain compliance and improve program performance in the management, disposition and use of biosolids, consistent with the no-odor policy.	5,000,000
70051	Collections Power Systems TSP Purpose: Restore and rehabilitate electrical power systems through a Technical Support Program (TSP) for more than 750 pump stations to maintain compliance for routine operations and meet operational needs. Strategically placed generators and/or diesel engine pumps at approximately 30 additional locations are required to maintain compliance and provide service during storm events and power failures to critical facilities and near environmentally sensitive regions. These critical facilities service hospitals, nursing homes, and shelters. This is a multi-year program that is planned to address approximately 5 stations per year. In FY14 backup power or backup pumping is planned for, but not limited to, the communities of Village Walk, Island Walk, Vineyards, Emerald Lakes and Naples Boulevard. FY14 projects may also include, but are not limited to infrastructure in Basins 101, 305 and 306 as part of the Basin Program. Method: Utilize fixed-term engineering design and fixed term construction contracts and competitive bids. End State: Maintain compliance and meet operational demands. Ensure reliable operations and compliance during power outages.	1,000,000
70071	County-wide Utility Projects-Water Purpose: Plan, design, and construct Collier County Water-Sewer District infrastructure driven by inter-county departments. FY 14 projects include but are not limited to: LASIP US 41 swale, Collier Boulevard Improvements, and various intersection and stormwater projects. Method: Fixed-term contracts and competitive bids or Joint Project Agreements with the Growth Management Division. End State: Interdivisional coordination with utility construction projects to maintain compliance and provide reliable services with minimal impact to the community.	1,500,000
73065	County-wide Utility Projects-WW Purpose: Plan, design, and construct Collier County Water-Sewer District infrastructure driven by intra-county divisions. FY14 projects include but are not limited to: US41 swale and Naples Manor outfalls. Method: Fixed-term contracts and competitive bids or Joint Project Agreements with the Growth Management Division. End State: Interdivisional coordination with utility construction projects to maintain compliance and provide reliable services with minimal impact to the community.	250,000
71067	Distribution Repump Station TSP Purpose: Provide annual Technical Support Program (TSP) funding for repairs and modifications to the secondary water distribution stations to meet demand and to remain in compliance. These stations include the following booster stations and storage tanks: Carica, Manatee, Isles of Capri, Goodland and Vanderbilt. FY14 projects include ground storage tank mixer installation and repair, Florida Department of Environmental Protection-required process modifications, emergency generator refurbishment, tank and facility weatherproofing and roofing, and chemical process and pump appurtenance rehabilitation, among others. This is a multi-year program that addresses ongoing prioritized needs. Method: Fixed-term contracts and competitive bids. End State: Meet demand, remain in compliance and maintain reliability and safety.	200,000

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Fiscal Year 2014 thru 2018 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2014 Adopted
<u>Water / Sewer District Capital</u>		
70045	FDOT Utility Projects-Water Purpose: Plan, design, and construct Collier County Water-Sewer District infrastructure driven by Florida Department of Transportation (FDOT) construction projects. Costs were based on the use of the standard Memorandum of Agreement (MOA). Known FDOT projects for FY14 that require utility relocations include: US41 from CR951 to Greenway Road, and US41 from Greenway Road to Six L's Farm Road. Method: Fixed-term contracts and competitive bids or Joint Project Agreements with the FDOT. End State: Coordinated utility construction to maintain compliance and provide reliable services.	1,200,000
73045	FDOT Utility Projects-WW Purpose: Plan, design, and construct Collier County Water-Sewer District infrastructure driven by Florida Department of Transportation (FDOT) construction projects. Costs were based on the use of the standard Memorandum of Agreement (MOA). Known FDOT projects for FY14 that require utility relocations include but are not limited to: US41 from CR951 to Greenway Road, and US41 from Greenway Road to Six L's Farm Road. Method: Fixed-term contracts and competitive bids or Joint Project Agreements with the FDOT. End State: Coordinated utility construction to maintain compliance and provide reliable services.	1,000,000
75018	Financial Services Purpose: Utilize outside consultants to prepare feasibility reports, perform rate studies, asset valuations, and acquisitions. Method: Utilize a financial consultant to perform these required studies. The external consultants are utilized in situations where an independent perspective is required; or specialized financial analysis is needed. End State: Provide independent financial assessments to aid in business decision-making.	65,000
70023	Fire Hydrant Replacement Purpose: This on-going program replaces fire hydrants that have reached the end of their useful life. There are approximately 5,300 fire hydrants in the distribution system; 30 to 50 hydrants are planned to be replaced each year beyond those replaced with water main rehabilitation projects. The areas targeted for replacement in FY14 include, but are not limited to, Beachwalk and/or Landmark Estates. Method: Utilize existing underground services contracts. End State: Replace hydrants to ensure compliance with fire protection codes and ordinances, and provide a point to flush the water distribution system when necessary to comply with state and federal water quality standards.	170,000
70044	Force Main Transmission Systems TSP Purpose: Restore, rehabilitate or replace aging wastewater force mains and install new force mains within the Collier County Water-Sewer District network consisting of 409 miles of pipe and more than 1,100 air release valves through a Technical Support Program (TSP) to maintain compliance and meet operational needs. Wastewater air-release valves are being raised above ground to eliminate confined space access issues, to decrease maintenance costs and to provide a safe working environment for wastewater collections maintenance staff. This is a multi-year program that anticipates the renewal of 3-5 miles of piping and 150 air release valves per year on a prioritized basis. In FY14 a new force main is planned as an essential second wastewater path to the SCWRF from Rattlesnake Hammock Road in order to provide system reliability, to avert a potential adverse environmental event and to allow for maintenance of the County's aging force main system. Plans for FY14 may also include infrastructure improvements in Basins 101, 305 and 306 as part of the Basin Program. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands throughout the force main system.	7,000,000
70043	Gravity Transmission Systems TSP Purpose: Restore, rehabilitate and replace aging wastewater gravity sewers within the Collier County Water-Sewer District network of 685 miles of pipe and 16,408 manholes through a Technical Support Program (TSP) to maintain compliance and to meet operational needs. Program goals include the minimization of infiltration and inflow of storm and ground water into the wastewater collections system by restoring or replacing manholes, and lining or replacing underground pipes and service laterals. This is a multi-year program that anticipates the renewal of 5 miles of piping and 100 manholes per year on a prioritized basis. Wastewater Basin Analyses are performed to evaluate existing conditions, assess condition of wastewater assets, identify system deficiencies, and recommend collection system improvements on a bundled basis. The FY14 budget focus includes, but is not limited to Basins 101, 305 and 306 as part of the Basin Program. Specifically, in FY14 the wastewater collection system along Vanderbilt Drive between Vanderbilt Beach Road and 111th Street and the finger streets to the west are scheduled to be replaced in conjunction with the water main replacement program and the planned MSTU community improvements. Based on the current rate of rehabilitation, 130 years would be required to address all gravity sewer sections. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands throughout the gravity system.	5,800,000

Collier County Government
Fiscal Year 2014 thru 2018 Capital Improvement Program - Project Descriptions by CIP Category

FY 2014
 Adopted

Project# Project Title / Description

Water / Sewer District Capital

50105	<p>Integrated Asset Management</p> <p>Purpose: Implement an Enterprise-wide Integrated Asset Management Program within the Public Utilities Division (PUD) that will more cost-effectively manage PUD assets. This multiyear program has three phases. Phase I-PUD pilot is complete. Phase II-RFP solicitation and selection is underway. Phase III is scheduled for FY14 funding. Phase III is focused on procurement, implementation and integration of the selected software application with existing Agency wide systems of GIS, SAP, SCADA and many interdivisional processes including procurement and finance, including five full scale demonstrations projects. Phase III scope and schedule is anticipated to be 24-48 months of actual implementation. Method: Through competitive Request for Proposal process. End State: A tangible GIS-based asset and work management system to guide predictive and preventative maintenance and consistent sustainable work practices that occur in a systematic manner, at less cost, and with less operational impact versus catastrophic failure.</p> <p>Purpose: Implement an Enterprise-wide Integrated Asset Management Program within the Public Utilities Division (PUD) that will more cost-effectively manage PUD assets. This multiyear program has three phases. Phase I-PUD pilot is complete. Phase II-RFP solicitation and selection is underway. Phase III is scheduled for FY14 funding. Phase III is focused on procurement, implementation and integration of the selected software application with existing Agency wide systems of GIS, SAP, SCADA and many interdivisional processes including procurement and finance, including five full scale demonstrations projects. Phase III scope and schedule is anticipated to be 24-48 months of actual implementation. Method: Through competitive Request for Proposal process. End State: A tangible GIS-based asset and work management system to guide predictive and preventative maintenance and consistent sustainable work practices that occur in a systematic manner, at less cost, and with less operational impact versus catastrophic failure.</p>	2,840,000
74030	<p>IQ Aquifer Storage and Recovery</p> <p>Purpose: Plan, design, and construct the Aquifer Storage and Recovery (ASR) system located at the Livingston Road wellfield north of Immokalee Road. Existing funds and grant funds are being used for construction and startup to extend the ASR wells below the Underground Source of Drinking Water (USDW) in order to comply with Florida Department of Environmental Protection (FDEP) regulations. Upon construction completion, FY14 funds will be used to support cycle testing to insure the proper operation of the ASR system as part of this pilot project. Method: Utilize existing fixed term contracts to provide professional engineering guidance. End State: Reliable Irrigation Quality (IQ) ASR system compliant with the FDEP rules.</p>	250,000
70056	<p>IQ Power Systems TSP</p> <p>Purpose: Restore and rehabilitate the electrical power systems, including switchgear, breakers, and motor control centers that have reached the end of their useful life, within the Irrigation Quality (IQ) water distribution system through a Technical Support Program (TSP) to maintain compliance and meet operational needs. There are six pump stations in the IQ system, each containing two to six pumps. Each pump requires electrical power systems to operate. This is a multi-year program that will rehabilitate 10 to 20-year-old electrical control panels and switch boards in two pump stations. In FY14, the program will focus on vital repairs. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliable operations.</p>	25,000
70062	<p>IQ Systems SCADA TSP</p> <p>Purpose: Provide telemetry communications and Supervisory Control and Data Acquisition (SCADA) systems at eight remote Irrigation Quality (IQ) water sites in order to more accurately and efficiently manage and comply with contractual terms and conditions, including allotments of IQ water delivered per Florida Department of Environmental Protection (FDEP) permits. Also, restore and rehabilitate the SCADA systems in other portions of the IQ system through a Technical Support Program (TSP) to eliminate obsolescence of existing programmable logic controllers (PLCs), communication network and protocol specifications and various pieces of instrumentation used to monitor and control the process. This is a multi-year program that will increase reliability, sustainability, and operational efficiency. There are 51 PLCs in the IQ system with an average of five being replaced per year with a replacement priority based on fiber optic network availability. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the IQ SCADA system.</p>	50,000

Collier County Government
Fiscal Year 2014 thru 2018 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2014 Adopted
<u>Water / Sewer District Capital</u>		
74401	IQ Water System TSP Purpose: Restore, rehabilitate and install infrastructure of the Irrigation Quality (IQ) water system needed to meet customer demand, and contractual and regulatory compliance through a multi-year Technical Support Program (TSP), including the rehabilitation of 5 IQ pump stations, isolation valves, and air release valves, as well as meters, pumps, and motors. This program allows operations to accurately measure water sold, ensuring accurate revenue generation; delivers water to the customer per contractual agreements; and, allows for system isolation for regulatory compliance. As the reclaimed water system is more than 20 years old; these projects are necessary to maintain the distribution system in working condition. FY14 projects include, but are not limited to: upgrades at the Pelican Marsh IQ pump station, flow meter and valve replacement, and Eagle Lakes pond site maintenance. Method: Fixed-term contracts and competitive bids. End State: Remain in contractual and regulatory compliance, meet customer demand, and improve system efficiency.	1,060,000
70050	Master Pump Station TSP Purpose: Restore, rehabilitate, rebuild and install high-priority wastewater master pump stations within the installed-base of 22 locations through a Technical Support Program (TSP) to maintain compliance and meet operational needs. Rehabilitations include mechanical, electrical, and structural components such as pumps, motors, pipes, wet wells, odor control, containment, structures, lighting, and fencing. In FY14, focus will be placed on the design and construction of the new Heritage Bay Master Pump Station, the Pelican Bay Master Pump Station 109 and the reconstruction of Master Pump Station 306 near Sabal Bay. FY 14 work may also occur in Basins 101, 305 and 306 as part of the Basin Program. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands of wastewater master pump stations.	8,000,000
71057	Membrane Treatment TSP Purpose: Increase the efficiency and the recovery rate of the Water Treatment Plant Reverse Osmosis (RO) and Nanofiltration (Nano) treatment units, replace membranes that are beyond their useful life, and maintain existing piping components. The project includes a coordinated design of membrane filters that are optimized with piping and pump redesign as needed to remain in regulatory compliance and improve the recovery rate of the treatment process. Method: Utilize existing fixed-term contracts for design, plant staff for membrane replacement, and contract out construction through competitive procurements. End State: Optimized RO and Nano treatment processes that achieve energy efficiencies and stay within water quality compliance parameters.	1,600,000
70010	Meter Renewal and Replacement Purpose: This multi-year program consists of replacing water meters that have reached the end of their useful life and have decreased accuracy. There are approximately 55,800 meters in the system that record water usage, and are thus the source of revenue for the utility. All meters three inch and larger are tested and calibrated annually with replacements scheduled on a rotating basis. In FY14, approximately 9,500 small meters and 30-50 large meters are to be replaced throughout the year depending on age and service life. Scheduled replacement will be modified as needed to remain consistent with the results of the meter audit currently being conducted. In general, this project replaces water meters that have reached the end of their useful life, and meters that have been identified by the proactive ten year meter audit program as being non-compliant. Method: Fixed term contracts for purchases and replacements with a portion of installation by staff. End State: Remain in compliance with Florida Administrative Code 62-555, Ordinance 201-73, and sustain an accurate measurement of customer water usage for accurate billing.	3,000,000
71055	NCRWTP SCADA TSP Purpose: Restore and rehabilitate the supervisory control and data acquisition (SCADA) systems for the North County Regional Water Treatment Plant (NCRWTP) through a multi-year Technical Support Program (TSP). This program eliminates obsolescence of existing programmable logic controllers (PLCs), and various instrumentation used to monitor and control plant processes and communicate throughout the plant. The FY14 plan includes, but is not limited to, the replacement of 4 of 13 PLCs and remote input/output units at this facility along with their associated instrumentation, communication network and hardware rehabilitation. Focus will be on the electrical service room and external control stations outside the main facility. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliable operation of the treatment process.	400,000

Collier County Government
Fiscal Year 2014 thru 2018 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2014 Adopted
<u>Water / Sewer District Capital</u>		
71066	<p>NCRWTP Technical Support Program</p> <p>Purpose: Provide annual Technical Support Program (TSP) funding for safety related projects, repairs and modifications needed to meet demand and to remain in compliance at the North County Regional Water Treatment Plant (NCRWTP). This facility produced approximately 3.5 billion gallons of treated water in 2012. The major pieces of equipment needed to be kept operational are: 8 cartridge filters, 6 transfer pumps, 6 high service pumps, 10 treatment skids, 3 concentrate wet well pumps, 4 degasification and odor control trains, and 4 generator sets. Projects in FY14 include the replacement of various piping elements, valves, meters, pumps and other components; chemical process replacement; weatherproofing, rustproofing, corrosion control and coatings; and safety-driven projects. This is a multi-year program that addresses ongoing prioritized needs. Method: Fixed-term contracts and competitive bids. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.</p>	400,000
70053	<p>NCWRF Power Systems TSP</p> <p>Purpose: Restore and rehabilitate electrical power systems that have reached the end of their useful life at the North County Water Reclamation Facility (NCWRF) through a Technical Support Program (TSP) to maintain compliance and meet operational needs. Within the MLE portion of the facility, there are 10 motor control centers (MCCs), 250 circuit breakers, 15 transformers, 20 motors, 20 variable frequency drives (VFDs) and soft-starters, 10 distribution panels, and 4 generator sets with automatic transfer switches. Within the Orbal (north) portion of the facility, there are 5 MCCs, 100 circuit breakers, six transformers, 10 motors, 10 VFDs and soft-starters, 7 distribution panels, and 2 generator sets with automatic transfer switches. This is a multi-year program. FY14 includes, but is not limited to: replacing or rehabilitating VFDs, replacing worn circuit breakers, rebuilding generator sets and renovating generator enclosures. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance, meet demand, achieve energy efficiencies, and sustainability.</p>	100,000
70060	<p>NCWRF SCADA TSP</p> <p>Purpose: Restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the North County Water Reclamation Facility (NCWRF) through a Technical Support Program (TSP) to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the treatment process. This program will increase reliability, sustainability, and operational efficiency. This is a multi-year program for the upgrading of 25 PLCs at this facility. In FY 14, engineering design will begin for upgrading 5 PLCs located near the influent chamber, finals clarifiers and aeration basins that are nearing obsolescence and are scheduled to be replaced. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the NCWRF SCADA system.</p>	50,000
73968	<p>NCWRF Technical Support Program</p> <p>Purpose: Provide planned repairs and modifications needed to meet demand and remain in compliance at the North County Water Reclamation Facility (NCWRF) through a multi-year Technical Support Program (TSP). This facility is densely packed on 76-acres and treats approximately 3 billion gallons of wastewater per year. Two separate treatment processes (MLE and Orbal) each produce high quality Irrigation Quality (IQ) water. The major pieces of equipment that need to be kept operational include the pretreatment structure with 4 screens, 4 grit removal mechanisms and 5 influent channels, 12 MLE aeration basins, 3 orbal oxidation ditches, 9 clarifiers, 20 filters, and 10 disinfection chambers. There are 4 mechanical screens and grit chambers, 7 odor control units, 7 blowers, 200 pumps, 150 valves, 40 flow meters, 32 analyzers, 8 chemical storage/distribution systems, 5 IQ water storage ponds, 5 belt presses, and 4 holding tanks. Project needs identified in FY14 include but are not limited to the restoration and rehabilitation of filter set #2, IQ valve replacement, RAS/WAS pump and VFD replacement, minor operations building renovations and sludge holding tank lining replacement. In addition, plan, design and construct biosolids processing and treatment facility improvements. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance, meet demand, achieve energy efficiencies, and maintain sustainability.</p>	2,600,000
71009	<p>Physical/Cyber Security-Water</p> <p>Purpose: Multi-year program to provide both physical and virtual protection of assets that are imbedded in critical compliance-driven operations, including physical access points such as gates, fences, card access and recording devices, as well as cyber threats such as network intrusion and cyber hacking that could directly impact operations and billing systems. Evaluate and prioritize mitigation to resolve risk and exposure to maintain compliance with Department of Homeland Security requirements for public water supply systems and sustainability of existing levels of service. Method: Internal resources and through fixed-term contracts. End State: Compliant and secure infrastructure.</p>	100,000

Collier County Government
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Project#	Project Title / Description	FY 2014 Adopted
<u>Water / Sewer District Capital</u>		
70086	PUD Operations Center TSP Purpose: Provide annual Technical Support Program (TSP) funding for repairs and modifications needed to maintain functional usage of the operations center office areas (18,000 square feet) and warehousing/vehicle storage (67,000 square feet) facility. Perform repairs to existing building components and systems to maintain the safety of employees and utilize the space efficiently. This is a multi-year project that will address safety and ongoing maintenance at the operations center site this fiscal year. Method: Fixed-term contracts for design and construction. End State: Remain in compliance with health and safety requirements for employees.	50,000
7014	Real Property/Infrastructure Audit Purpose: Ensure that all Collier County Water-Sewer District assets are located within County Utility Easements. Where this is not the case, the County does not have the legal right to construct projects or perform maintenance required to remain in compliance and to serve the District's customers. Method: Coordinate with appropriate departments to verify asset locations in existing geographical information system (GIS) layers. Coordinate with Real Property Management to locate easement interest documents, upload into the document management system (DMS), and plot locations in GIS. Compare easement interests with asset locations on GIS to determine if additional easements are required. End State: Confirm all assets reside within appropriate easements, and obtain additional easements where needed.	75,000
71056	SCADA Compliance - Water Purpose: Multi-year program to acquire, manage and maintain 6 software applications, 4 licenses and 2 support agreements for Supervisory Control and Data Acquisition (SCADA) systems used throughout the Water Department. Method: Maintain technology, security, and licensing of critical control system infrastructure that manages production processes ensuring water quality and Level of Service Standards to customers. End State: All critical control systems are maintained, compliant and secure to facilitate continued production of quality products.	60,000
72541	SCADA Compliance - WW Purpose: Multi-year program to acquire, manage and maintain 7 software applications, 4 licenses and 3 support agreements for Supervisory Control and Data Acquisition (SCADA) systems used throughout the Wastewater Department to maintain compliance and meet demand. Software that requires annual agreements are used for SCADA, Programmable Logic Controllers, pump management, variable frequency drives, and communications management. Method: Fixed term contracts and existing annual contract renewals. End State: All critical control systems are maintained, compliant and secure to facilitate continued production of quality products.	60,000
70102	SCRWTP SCADA TSP Purpose: Restore and rehabilitate the supervisory control and data acquisition (SCADA) systems for the South County Regional Water Treatment Plant through a multi-year Technical Support Program (TSP). This program is needed to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the many processes and communicate throughout the water treatment plant. There are 28 PLCs at this facility with 8 PLCs and associated instrumentation planned to be replaced per year focusing on management of the core communication networks and completing RO skid PLC migration. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliable operations.	250,000
71065	SCRWTP Technical Support Program Purpose: Provide annual Technical Support Program (TSP) funding for safety related projects, repairs and modifications needed to meet demand and to remain in compliance at the South County Regional Water Treatment Plant (SCRWTP). This facility produced approximately 4.7 billion gallons of treated water in 2012. The major pieces of equipment needed to be kept operational are: 8 cartridge filters, 5 transfer/blend pumps, 10 high service pumps, 10 treatment skids, 8 degasification towers, 4 odor control trains, 6 generator sets, 3 lime reactors, 6 media filters, a sludge thickener and a belt press. Projects planned for FY14 include the replacement of chemical feed lines and components, check valves, valves, pumps and piping appurtenances, conduits and wiring; waterproofing of various chemical storage tanks and impoundment areas; repair and/or replacement of odor control pumps and components; pond erosion repair; and safety-driven projects. This is a multi-year program that addresses ongoing prioritized needs. Method: Fixed-term contracts and competitive bids. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.	400,000

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Project#	Project Title / Description	FY 2014 Adopted
<u>Water / Sewer District Capital</u>		
70055	SCWRF Power Systems TSP Purpose: Restore and rehabilitate the electrical power systems that have reached the end of their useful life at the South County Water Reclamation Facility (SCWRF) through a Technical Support Program (TSP) to maintain compliance and meet operational needs. There are 14 MCCs, 100 breakers, 10 transformers, 20 motors, 20 VFDs and soft-starters, 6 distribution panels, and 4 generator sets with automatic transfer switches. This is a multi-year program that rehabilitates 2 generators and replaces the associated 12-year-old switch gear. FY14 plans include, but are not limited to: the installation of variable frequency drives for the flow equalization, Rotork actuators on valves that presently do not have the MOV feature and MLE odor control blowers. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance, meet demand, achieve energy efficiencies, and sustainability.	75,000
70061	SCWRF SCADA TSP Purpose: Restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the South County Water Reclamation Facility (SCWRF) through a Technical Support Program (TSP) to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the treatment process. This program will increase reliability, sustainability, and operational efficiency. This is a multi-year program. There are 17 PLCs at this facility with 3 PLCs that are currently not visible by plant SCADA operations which are planned to be replaced and integrated. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the SCWRF SCADA system.	50,000
73969	SCWRF Technical Support Program Purpose: Provide planned repairs and modifications needed to meet demand and to remain in compliance at the South County Water Reclamation Facility (SCWRF) through a multi-year Technical Support Program (TSP). This facility is located on 48-acres in a residential area, and treats approximately 2.6 billion gallons of wastewater per year. The major pieces of equipment that need to be kept operational include a pretreatment building with 5 channels, 14 MLE aeration basins, 4 clarifiers, 8 filters, and 4 disinfection chambers. This facility also includes 3 mechanical screens, 4 grit chambers, 4 odor control units, 8 blowers, 60 pumps, 120 valves, 25 flow meters, 25 analyzers, 5 chemical storage/distribution systems, 1 IQ water storage pond, 5 belt presses, and 2 holding tanks. FY14 needs include, but are not limited to the restoration and rehabilitation of: disinfection chambers, clarifier structural and mechanical components, and energy efficient turbo blower installation. In addition, plan, design, and construct biosolids processing and treatment facility improvements. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet demand.	2,750,000
74310	State Revolving Fund Purpose: Administer the loan contracts with Florida Department of Environmental Protection (FDEP) for the lowest cost source of external funding - State Revolving Fund (SRF) loans. Method: Work with external loan administrator to assess the availability, administration, and closeout of SRF loans. End State: A financially viable utility through prudent administration of external funding.	10,000
70882	System Improvements-Bill Cust/Svc Purpose: Provide a mobile work order system for utility technicians to electronically receive, create, and update work orders in the field. This will eliminate multiple manual data entries and enable real-time status of work performed. The project provides incremental functionality to the existing billing application, enabling entry of work order codes to customer calls used in conjunction with the utility GIS to enhance reporting, ensuring all meters are accounted for and billed appropriately. Method: Use existing vendor to acquire the necessary equipment and software. End State: On-line, real time work order visibility and control.	50,000
73944	System Improvements-Bill/Cust Svc. Purpose: Provide a mobile work order system for utility technicians to electronically receive, create, and update work orders in the field. This will eliminate multiple manual data entries and enable real-time status of work performed. The project provides incremental functionality to the existing billing application, enabling entry of work order codes to customer calls used in conjunction with the utility GIS to enhance reporting, ensuring all meters are accounted for and billed appropriately. Method: Use existing vendor to acquire the necessary equipment and software. End State: On-line, real time work order visibility and control.	48,000

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Project#	Project Title / Description	FY 2014 Adopted
<u>Water / Sewer District Capital</u>		
70046	Wastewater Pump Station TSP Purpose: Restore, rehabilitate, install and/or relocate high-priority pump stations and sub-master pump stations within the installed-base of more than 750 locations. This is a multi-year Technical Support Program (TSP) that includes the renewal of approximately 10 stations per year, including mechanical, electrical, and structural components such as pumps, motors, pipes, valves, wet wells, odor control, electrical controls, containment, structures, lighting, and fencing. FY14 focus includes, but is not limited to Basins 101, 305 and 306 as part of the Basin Program. Based on current rehabilitation schedules wastewater pump stations will be restored once every 50 years. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands of wastewater pump stations.	1,000,000
71010	Water Distribution System TSP Purpose: A multi-year Technical Support Program (TSP) that provides replacement of water distribution system assets that have reached the end of their useful life and the installation of fire hydrants and water mains that improve fire protection and water quality. There are 880 miles of water piping, with plans to rehabilitate or replace 3-6 miles per year, on a prioritized basis, focused first on the replacement of asbestos-concrete pipe and ancillary water appurtenances. At this replacement rate, a minimum of 150 years would be required to address the entire system. Method: Utilize existing fixed-term underground contracts or competitive bidding for installation and fixed-term engineering services contracts for design. FY14 planned projects include the Old Lely and Naples Manor areas and possibly in Naples Park as funds allow, several locations to improve reliability at school sites and a few projects for looping that will enhance fire protection and water quality. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets.	3,000,000
70104	Water Plant CAP Purpose: This Compliance Assurance Project (CAP) provides needed process improvements at both the SCRWTP and the NCRWTP required to remain in compliance with local, state or federal regulations. FY14 will continue to monitor the performance of pilot process changes constructed in FY13 intended to allow odor control industrial waste to be disposed of via deep injection well (DIW). Plan, design, permit, and move toward construction of DIWs to receive industrial waste discharge at the water plants. Subsequent changes may include replacing odor control systems with one that produces a more process-friendly waste stream. This is a program executed over multiple years to provide modifications to the odor control disposal process to that result in sustained compliance. Method: Utilize fixed-term contracts or RFP for design and study services for the various projects. Bid for construction in conformance with County Purchasing Policy. End State: Maintain compliance and meeting demand throughout the water system.	9,500,000
75005	Wellfield Management Program Purpose: Provide consultant engineering support to assist in the monitoring of the aquifer conditions in the existing wellfields (the Tamiami, the North Reverse Osmosis, and the South Reverse Osmosis, with a total of 101 production wells and 24 monitoring wells in the system), and planning for future wellfields. This program provides assistance with review of regulatory changes to water withdrawal permits, regulatory reporting, permit modification and renewal, and hydrogeological expertise and support. The Wellfield Management Program also provides engineering design for necessary repairs and rehabilitation projects to maintain a reliable and sustainable raw water supply. This is a multi-year project that will be needed throughout the life of the wells. Method: Through the existing wellfield contract. End State: Ensure sustainable aquifer yield while planning for future system demand.	200,000
70084	Wellfield SCADA TSP Purpose: Rehabilitate the supervisory control and data acquisition systems (SCADA) for the well fields that supply raw water to the north and south treatment plants through a multi-year Technical Support Program (TSP) to increase reliability, sustainability, and increase operational efficiency. This program is needed to eliminate obsolescence of existing programmable logic controllers (PLCs), and various instrumentation used to constantly monitor the process and communicate with the water plants. There are 101 well sites with 72 PLCs and communication networks throughout the wellfield. This program will address approximately 10 sites per year by upgrading communication methods to more resilient standards, creating a consistent site design for equipment and communication standards. FY14 will focus on communication and control hardware. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the wellfield SCADA system.	400,000

Collier County Government
Fiscal Year 2014 thru 2018 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2014 Adopted
<u>Water / Sewer District Capital</u>		
70085	Wellfield TSP Purpose: Provide annual Technical Support Program (TSP) funding for repairs and modifications needed to meet demand and to remain in compliance. Projects include ongoing restoration and rehabilitation to maintain water production capabilities at 101 individual production wells (well pump replacement, casing and tubing replacement, metering, electrical and mechanical rehabilitation); within the 41 miles of raw water piping system (valve and main rehabilitation, air release valve installation); and at both raw water booster pump stations (pump and control rehabilitation, building maintenance). Projects for FY14 include the rehabilitation of various pumps, meters, check valves, valves, and piping components throughout the wellfield system. This is a multi-year program that addresses ongoing prioritized needs. Method: Fixed-term contracts and competitive bids. End State: Meet demand and remain in compliance, maintain production capabilities and reliability.	1,000,000
70034	WTP Structural Rehabilitation Purpose: Rehabilitate concrete structures at the Regional Water Treatment Plants (WTPs). Portions of the plants date to the early 1980's and have never had a major rehabilitation. During their last several yearly inspections, the Florida Department of Environmental Protection (FDEP) has noted the need for accelerated maintenance on these critical assets. Planned projects in FY14 include any safety related issues and the following areas at each of the plants: north plant--ground storage tank, chemical containment areas, process flooring, clearwell, wetwell and concrete structural supports; south plant--chemical containment, ground storage tanks, process flooring, recarbonation basin and filter gallery, RO building, blending tank, and clearwell. Method: Utilize existing fixed-term contracts for design and contract for construction through fixed-term contracts. End State: Maintain compliance with regulatory requirements and meet demand throughout the water system.	400,000
73922	WW Collections SCADA/Telemetry Purpose: Restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the Collections System through a Technical Support Program (TSP) to ensure compliance and provide operational control. SCADA upgrades are being implemented to control VFDs within the wastewater collection system. The program includes repair and replacement of SCADA equipment including transmitter control units (TCUs) and antennas at more than 750 pump stations, and storm-hardening of the central SCADA systems at the Wastewater Collections office on Shirley Street, and providing a resilient mission critical system that maintains compliance of the entire county's wastewater infrastructure. This is a multi-year program that includes replacing approximately 5 of the 750 TCUs in FY14. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the Collections SCADA system.	50,000
99409	X-Transfers/Reserves/Interest - Fd 409 Transfer to Water/Sewer Operating Fund 408 is recorded in this project.	27,000
99411	X-Transfers/Reserves/Interest - Fd 411 The Interfund Transfers and Reserves are recorded in this project. Transfer to the Water-Sewer Debt Service Fund is for the payment of various growth related water capital improvements paid from State Revolving Fund (SRF) Loans and Bonds. The balance of funds is in Reserves.	11,220,700
99412	X-Transfers/Reserves/Interest - Fd 412 Reserve for Contingencies and Reserves for Future Capital Projects are recorded in this project.	1,873,200
99413	X-Transfers/Reserves/Interest - Fd 413 The Interfund Transfers and Reserves are recorded in this project. Transfer to the Water-Sewer Debt Service Fund is for the payment of various growth related wastewater capital improvements paid from State Revolving Fund (SRF) Loans and Bonds. The balance of funds is in Reserves.	11,752,000
99414	X-Transfers/Reserves/Interest - Fd 414 Reserve for Contingencies and Reserve for Future Capital Projects are recorded in this project.	2,422,400
99416	X-Transfers/Reserves/Interest - Fd 416 Transfer to Water/Sewer Operating Fund 408 is recorded in this project.	400
99417	X-Transfers/Reserves/Interest - Fd 417 Transfer to Water/Sewer Operating Fund 408 is recorded in this project.	300
Total Water / Sewer District Capital		91,084,000
Total Project Cost		246,789,000

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

General Fund (001)

Fund Type: **General Fund**

Description: **The General Fund (001) is the largest operating fund of the County. It is used to account for all countywide general government activities and is supported principally by ad valorem taxes. The Constitutional Officer Funds, which are sub-funds of the General Fund, include the Clerk of Courts (011), Sheriff (040), Property Appraiser (060), Tax Collector (070), and Supervisor of Elections (080).**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	25,544,365	27,712,800	26,235,500	28,470,600	-	28,470,600	2.73
Operating Expense	28,895,224	31,570,400	29,524,000	28,554,500	647,000	29,201,500	(7.50)
Capital Outlay	205,584	289,000	376,800	401,600	-	401,600	38.96
Grants and Aid	2,223,700	2,112,300	2,412,300	2,462,300	-	2,462,300	16.57
Remittances	4,848,024	4,901,200	5,221,600	5,070,300	-	5,070,300	3.45
Advance/Repay to 146 Ochopee	-	-	600,000	-	-	-	na
Advance/Repay to 385 Law Enf	1,079,600	1,700,000	1,700,000	1,700,000	-	1,700,000	0
Advance/Repay to 390 Gov't Fac	-	630,000	-	630,000	-	630,000	0
Advance/Repay to 495 Airp Ops	538,000	527,800	527,800	291,000	-	291,000	(44.87)
Trans to Clerk Of Courts	5,238,000	5,133,200	5,475,200	5,559,200	160,300	5,719,500	11.42
Trans to Sheriff	131,973,300	131,973,300	131,973,300	133,545,600	-	133,545,600	1.19
Trans to Property Appraiser	5,239,750	5,222,500	5,222,500	5,222,500	-	5,222,500	0
Trans to Tax Collector	10,259,672	12,100,000	12,100,000	12,100,000	-	12,100,000	0
Trans to Superv of Elections	3,540,500	3,232,100	3,232,100	3,141,600	-	3,141,600	(2.80)
Trans to 101 Transp Op Fd	10,866,900	11,496,300	11,395,300	15,548,500	-	15,548,500	35.25
Trans to 111 Unincorp Gen Fd	144,000	137,000	137,000	139,700	-	139,700	1.97
Trans to 123 Serv for Sr Fd	-	-	-	151,700	-	151,700	na
Trans to 146 Ochopee Fire Fd	434,600	431,700	431,700	463,600	-	463,600	7.39
Trans to 170 Adoption Aware	1,800	-	-	-	-	-	na
Trans to 186 Immok Redev Fd	295,300	223,200	223,200	266,300	-	266,300	19.31
Trans to 187 Bayshore Redev Fd	829,500	754,500	754,500	785,000	-	785,000	4.04
Trans to 188 800 MHz Fd	558,900	576,400	576,400	576,400	-	576,400	0
Trans to 198 Museum	-	-	-	200,000	-	200,000	na
Trans to 708 Hum Serv Match	55,150	-	76,600	8,200	-	8,200	na
Trans to 710 Pub Serv Match	-	-	11,400	-	-	-	na
Trans to 215 Debt Serv Fd	1,143,436	76,200	83,600	-	-	-	(100.00)
Trans to 216 Debt Serv Fd	3,654,391	205,800	216,900	-	-	-	(100.00)
Trans to 298 Sp Ob Bd '10	3,697,500	6,103,000	6,284,300	3,657,700	-	3,657,700	(40.07)
Trans to 301 Co Wide Cap Fd	1,020,400	5,705,300	5,870,300	11,183,700	-	11,183,700	96.02
Trans to 313 Gas Tax Cap Fd	7,569,100	11,230,800	9,201,800	8,768,800	-	8,768,800	(21.92)
Trans to 324 Stormw Op Fd	1,177,600	1,204,400	1,204,400	-	-	-	(100.00)
Trans to 325 Stormw Cap Fd	5,788,200	4,325,700	4,325,700	4,730,100	-	4,730,100	9.35
Trans to 373 Isle of Capri Fire	-	-	-	20,000	-	20,000	na
Trans to 427 Transp Disadv Fd	2,503,409	2,378,100	2,411,300	2,378,100	-	2,378,100	0
Trans to 490 EMS Fd	12,007,600	11,333,100	11,333,100	11,634,700	-	11,634,700	2.66
Trans to 491 EMS Grant Fd	790,340	800,000	790,500	3,800,000	-	3,800,000	375.00
Trans to 521 Fleet Mgmt	-	-	-	150,000	-	150,000	na
Trans to 652 Leg Aid Soc	36,000	39,000	38,900	42,800	-	42,800	9.74
Trans to 681 Court Services	1,131,900	955,600	955,600	1,241,200	-	1,241,200	29.89
Reserves For Contingencies	-	6,381,300	-	7,478,400	(807,300)	6,671,100	4.54
Reserves For Cash Flow	-	18,900,000	-	20,000,000	-	20,000,000	5.82
Reserve for Attrition	-	(436,900)	-	(453,700)	-	(453,700)	3.85
Total Appropriations	273,291,746	309,925,100	280,923,600	319,920,400	-	319,920,400	3.2%

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

General Fund (001)

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Net Cost General Fund	(56,349,896)	-	(49,226,900)	-	-	-	na
Ad Valorem Taxes	199,911,092	208,875,700	200,907,000	216,446,600	-	216,446,600	3.62
Delinquent Ad Valorem Taxes	366,409	300,000	375,000	300,000	-	300,000	0
Tax Deed Sales	4,137	-	4,400	-	-	-	na
Licenses & Permits	301,409	253,500	253,500	273,500	-	273,500	7.89
Intergovernmental Revenues	1,194,630	870,000	937,000	935,000	-	935,000	7.47
State Revenue Sharing	7,968,291	7,450,000	7,800,000	7,800,000	-	7,800,000	4.70
State Sales Tax	29,712,986	28,500,000	31,000,000	31,000,000	-	31,000,000	8.77
Fed Payment In Lieu of Taxes	1,266,939	700,000	1,200,000	700,000	-	700,000	0
Charges For Services	10,796,010	12,422,400	10,962,400	10,886,400	-	10,886,400	(12.36)
Fines & Forfeitures	1,302,691	1,205,300	847,200	479,000	-	479,000	(60.26)
Miscellaneous Revenues	406,296	262,500	314,400	278,500	-	278,500	6.10
Interest/Misc	662,754	555,000	439,000	439,000	-	439,000	(20.90)
Indirect Service Charge	6,481,800	6,498,200	6,494,400	6,851,300	-	6,851,300	5.43
Advance/Repay frm 496 Airport Cap	250,000	-	-	-	-	-	na
Reimb From Other Depts	966,150	583,500	570,600	575,000	-	575,000	(1.46)
Trans frm Clerk of Courts	80,249	100,000	100,000	100,000	-	100,000	0
Trans frm Property Appraiser	1,040,061	300,000	500,000	500,000	-	500,000	66.67
Trans frm Sheriff	3,734,954	-	425,000	-	-	-	na
Trans frm Tax Collector	5,324,804	5,500,000	5,100,000	5,000,000	-	5,000,000	(9.09)
Trans frm Superv Of Elections	142,180	-	-	-	-	-	na
Trans fm 002 Def Im Fee	3,300	12,100	12,100	52,300	-	52,300	332.23
Trans fm 111 MSTD Gen Fd	272,000	331,000	331,000	247,600	-	247,600	(25.20)
Trans fm 113 Comm Dev Fd	92,900	89,100	89,100	-	-	-	(100.00)
Trans fm 114 Pollutn Ctrl Fd	7,500	-	-	-	-	-	na
Trans fm 116 Misc Grants	-	-	-	98,700	-	98,700	na
Trans fm 118 Misc Grants	-	-	-	38,400	-	38,400	na
Trans fm 195 TDC Cap Fd	163,000	160,000	160,000	160,000	-	160,000	0
Trans fm 220 Debt Service	-	8,900	8,900	1,300	-	1,300	(85.39)
Trans fm 306 Pk & Rec Cap	-	2,278,200	2,278,200	-	-	-	(100.00)
Trans fm 313 Gas Tax Cap Fd	238,100	232,700	232,700	-	-	-	(100.00)
Trans fm 408 Water / Sewer Fd	294,600	291,900	291,900	-	-	-	(100.00)
Trans fm 441 Goodland Water	1,100	1,200	1,200	-	-	-	(100.00)
Trans fm 470 Solid Waste Fd	34,600	35,200	35,200	-	-	-	(100.00)
Trans fm 473 Mand Collect Fd	35,900	38,800	38,800	-	-	-	(100.00)
Trans fm 516 Prop & Cas Ins	76,100	76,600	76,600	-	-	-	(100.00)
Trans fm 518 Workers Comp	850,000	850,000	850,000	900,000	-	900,000	5.88
Trans fm 521 Fleet	-	-	-	150,000	-	150,000	na
Carry Forward	55,658,700	44,283,700	57,514,900	49,226,900	-	49,226,900	11.16
Less 5% Required By Law	-	(13,140,400)	-	(13,519,100)	-	(13,519,100)	2.88
Total Funding	273,291,746	309,925,100	280,923,600	319,920,400	-	319,920,400	3.2%

Impact Fee Deferral Program (002)

Fund Type: **General Fund**

Description: **The Affordable Housing Impact Fee Deferrals for Water and Sewer Program was adopted by the Board on July 26, 2005 in Ordinance 2005-40. The program provides funding to reimburse the water and sewer impact fee funds for impact fees waived in support of affordable housing initiatives.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Trans to 001 General Fund	3,300	12,100	12,100	52,300	-	52,300	332.23
Total Appropriations	3,300	12,100	12,100	52,300	-	52,300	332.2%

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	3,758	-	3,500	-	-	-	na
Deferred Impact Fees	31,093	-	13,900	-	-	-	na
Carry Forward	15,500	12,100	47,000	52,300	-	52,300	332.23
Total Funding	50,352	12,100	64,400	52,300	-	52,300	332.2%

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

Emergency Relief Fund (003)

Fund Type: **General Fund**

Description: **To lessen the financial impact on operating budgets from the various departments that contribute to a disaster response, the BCC approved an emergency measures account to be established and funded to cover the gap in response cost that may not meet the established damage minimums for FEMA reimbursement.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	25,521	50,000	-	50,000	-	50,000	0
Reserves For Contingencies	-	450,000	-	441,100	-	441,100	(1.98)
Total Appropriations	25,521	500,000	-	491,100	-	491,100	(1.8%)

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	3,357	2,800	2,400	2,400	-	2,400	(14.29)
Carry Forward	508,600	497,400	486,500	488,900	-	488,900	(1.71)
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0
Total Funding	511,957	500,000	488,900	491,100	-	491,100	(1.8%)

Economic Development (007)

Fund Type: **General Fund**

Description: **Provides funding in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Indirect Cost Reimburs	-	-	-	500	-	500	na
Remittances	50,000	-	-	-	-	-	na
Reserves For Contingencies	-	-	-	49,500	-	49,500	na
Reserves For Capital	-	469,200	-	-	-	-	(100.00)
Restricted for Unfunded Requests	-	-	-	732,700	-	732,700	na
Total Appropriations	50,000	469,200	-	782,700	-	782,700	66.8%

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	265,088	265,000	313,600	265,000	-	265,000	0
Interest/Misc	373	2,600	1,000	1,000	-	1,000	(61.54)
Carry Forward	-	215,000	215,400	530,000	-	530,000	146.51
Less 5% Required By Law	-	(13,400)	-	(13,300)	-	(13,300)	(0.75)
Total Funding	265,460	469,200	530,000	782,700	-	782,700	66.8%

Clerk of Courts (011)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Clerk of Courts, a sub-fund of the General Fund.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	-	5,701,200	6,133,800	6,088,300	443,400	6,531,700	14.57
Operating Expense	-	1,695,300	1,750,700	1,720,900	-	1,720,900	1.51
Capital Outlay	-	15,500	141,900	137,300	-	137,300	785.81
Total Appropriations	-	7,412,000	8,026,400	7,946,500	443,400	8,389,900	13.2%

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	-	2,377,500	2,531,600	2,506,800	283,100	2,789,900	17.35
Miscellaneous Revenues	-	200	-	-	-	-	(100.00)
Interest/Misc	-	21,000	19,600	21,000	-	21,000	0
Trans frm Board	-	5,133,200	5,475,200	5,559,200	160,300	5,719,500	11.42
Less 5% Required By Law	-	(119,900)	-	(140,500)	-	(140,500)	17.18
Total Funding	-	7,412,000	8,026,400	7,946,500	443,400	8,389,900	13.2%

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

Sheriff (040)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Sheriff, a sub-fund of the General Fund.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	-	104,911,800	105,866,900	108,400,800	-	108,400,800	3.33
Operating Expense	-	24,426,900	21,861,100	24,775,100	-	24,775,100	1.43
Capital Outlay	-	2,634,600	4,067,100	369,700	-	369,700	(85.97)
Trans to 001 General Fund	-	-	178,200	-	-	-	na
Total Appropriations	-	131,973,300	131,973,300	133,545,600	-	133,545,600	1.2%
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Trans frm Board	-	131,973,300	131,973,300	133,545,600	-	133,545,600	1.19
Total Funding	-	131,973,300	131,973,300	133,545,600	-	133,545,600	1.2%

Property Appraiser (060)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Property Appraiser, a sub-fund of the General Fund.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	-	4,964,600	4,964,600	5,081,000	-	5,081,000	2.34
Operating Expense	-	1,313,900	1,313,900	1,328,100	-	1,328,100	1.08
Capital Outlay	-	25,000	25,000	25,000	-	25,000	0
Total Appropriations	-	6,303,500	6,303,500	6,434,100	-	6,434,100	2.1%
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Trans frm Board	-	5,860,400	5,860,400	5,784,500	-	5,784,500	(1.30)
Trans frm Independ Special District	-	443,100	443,100	649,600	-	649,600	46.60
Total Funding	-	6,303,500	6,303,500	6,434,100	-	6,434,100	2.1%

Tax Collector (070)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Tax Collector, a sub-fund of the General Fund.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	-	9,298,200	8,906,700	9,649,600	-	9,649,600	3.78
Operating Expense	-	1,894,000	1,704,100	1,846,200	-	1,846,200	(2.52)
Capital Outlay	-	29,500	25,900	28,100	-	28,100	(4.75)
Grants and Aid	-	5,756,000	6,472,000	5,906,200	-	5,906,200	2.61
Total Appropriations	-	16,977,700	17,108,700	17,430,100	-	17,430,100	2.7%
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	-	16,702,700	16,846,700	17,180,100	-	17,180,100	2.86
Interest/Misc	-	275,000	262,000	250,000	-	250,000	(9.09)
Total Funding	-	16,977,700	17,108,700	17,430,100	-	17,430,100	2.7%

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

Supervisor of Elections (080)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Supervisor of Elections, a sub-fund of the General Fund.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Personal Services	1,950,818	1,885,600	1,910,600	1,967,100	-	1,967,100	4.32
Operating Expense	1,416,385	1,334,000	1,309,000	1,160,500	-	1,160,500	(13.01)
Capital Outlay	18,870	14,000	14,000	14,000	-	14,000	0
Trans to 001 General Fund	6,837	-	-	-	-	-	na
Total Appropriations	3,392,910	3,233,600	3,233,600	3,141,600	-	3,141,600	(2.8%)
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Miscellaneous Revenues	(400)	-	-	-	-	-	na
Interest/Misc	-	1,500	1,500	-	-	-	(100.00)
Trans frm Board	3,540,500	3,232,100	3,232,100	3,141,600	-	3,141,600	(2.80)
Total Funding	3,540,100	3,233,600	3,233,600	3,141,600	-	3,141,600	(2.8%)

Supervisor of Elections Grant Fund (081)

Fund Type: **General Fund**

Description: **The fund includes grants for Federal Elections and poll workers and it is a sub-fund of the General Fund.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	126,425	-	72,700	-	-	-	na
Total Appropriations	126,425	-	72,700	-	-	-	na
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Intergovernmental Revenues	106,589	-	11,300	-	-	-	na
Interest/Misc	111	-	-	-	-	-	na
Trans fm 001 General Fund	6,837	-	-	-	-	-	na
Carry Forward	-	-	61,400	-	-	-	na
Total Funding	113,537	-	72,700	-	-	-	na

**Collier County Government
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Transportation Services (101)

Fund Type: **Special Revenue**

Description: **This fund was established for the maintenance of roads and bridges in Collier County. The principal funding sources are subsidies from the General Fund and the MSTD General Fund.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Personal Services	9,484,174	9,289,900	9,002,600	9,381,300	-	9,381,300	0.98
Operating Expense	6,279,885	5,975,200	5,533,800	6,061,000	50,000	6,111,000	2.27
Indirect Cost Reimburs	508,400	221,600	221,600	241,800	-	241,800	9.12
Capital Outlay	85,438	235,000	193,600	1,807,000	-	1,807,000	668.94
Trans to 216 Debt Serv Fd	383,476	140,000	146,100	-	-	-	(100.00)
Trans to 298 Sp Ob Bd '10	14,100	167,500	188,700	1,189,300	-	1,189,300	610.03
Reserves For Contingencies	-	348,300	-	205,500	(50,000)	155,500	(55.35)
Reserve for Attrition	-	(190,300)	-	(144,800)	-	(144,800)	(23.91)
Total Appropriations	16,755,473	16,187,200	15,286,400	18,741,100	-	18,741,100	15.8%
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Net Cost Road and Bridge	(2,009,559)	-	(1,204,600)	-	-	-	na
Intergovernmental Revenues	2,263,741	474,900	474,900	542,200	-	542,200	14.17
SFWMD/Big Cypress Revenue	-	-	-	1,000,000	-	1,000,000	na
Charges For Services	8,881	8,000	8,200	8,000	-	8,000	0
Miscellaneous Revenues	191,947	139,700	173,800	150,400	-	150,400	7.66
Interest/Misc	16,264	8,100	8,100	8,100	-	8,100	0
Reimb From Other Depts	198,200	204,500	160,000	230,000	-	230,000	12.47
Trans fm 001 Gen Fund	10,866,900	11,496,300	11,395,300	15,548,500	-	15,548,500	35.25
Trans fm 107 Imp Fee Admin	75,000	75,000	75,000	-	-	-	(100.00)
Trans fm 111 MSTD Gen Fd	2,825,400	2,272,200	2,272,200	-	-	-	(100.00)
Trans fm 131 Dev Serv Fd	75,000	75,000	75,000	75,000	-	75,000	0
Carry Forward	2,243,700	1,465,100	1,848,500	1,204,600	-	1,204,600	(17.78)
Less 5% Required By Law	-	(31,600)	-	(25,700)	-	(25,700)	(18.67)
Total Funding	16,755,473	16,187,200	15,286,400	18,741,100	-	18,741,100	15.8%

Right of Way Permitting (102)

Fund Type: **Special Revenue**

Description: **To provide a fast, efficient process for the review and issuing of right-of-way permits in compliance with Florida Administrative Code Rule 14. To inspect all structures under construction to ensure compliance with the codes and regulations adopted by the Board of County Commissioners and as set forth in the governing ordinance.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Personal Services	323,327	336,100	286,800	272,900	-	272,900	(18.80)
Operating Expense	31,642	52,700	50,500	64,800	-	64,800	22.96
Indirect Cost Reimburs	-	12,100	12,100	11,000	-	11,000	(9.09)
Reserves For Contingencies	-	11,500	-	33,700	-	33,700	193.04
Reserves For Capital	-	-	-	29,100	-	29,100	na
Reserves For Cash Flow	-	44,500	-	86,300	-	86,300	93.93
Total Appropriations	354,969	456,900	349,400	497,800	-	497,800	9.0%
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Licenses & Permits	311,075	325,000	345,300	345,000	-	345,000	6.15
Miscellaneous Revenues	32	-	-	-	-	-	na
Interest/Misc	1,326	-	-	-	-	-	na
Carry Forward	218,100	148,200	174,200	170,100	-	170,100	14.78
Less 5% Required By Law	-	(16,300)	-	(17,300)	-	(17,300)	6.13
Total Funding	530,533	456,900	519,500	497,800	-	497,800	9.0%

**Collier County Government
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Affordable Housing (105)

Fund Type: **Special Revenue**

Description: **This fund was established by Resolution 2007-203 to accept voluntary donations to the County to further affordable workforce housing initiatives.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Remittances	-	-	-	633,000	-	633,000	na
Total Appropriations	-	-	-	633,000	-	633,000	na
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	18,810	-	-	-	-	-	na
Interest/Misc	4,053	-	3,700	3,000	-	3,000	na
Carry Forward	603,700	-	626,500	630,200	-	630,200	na
Less 5% Required By Law	-	-	-	(200)	-	(200)	na
Total Funding	626,563	-	630,200	633,000	-	633,000	na

Impact Fee Administration (107)

Fund Type: **Special Revenue**

Description: **Accounts for those sources and uses of funds associated with County impact fee operations.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	338,246	579,400	548,700	489,400	-	489,400	(15.53)
Operating Expense	96,665	277,200	117,200	274,900	-	274,900	(0.83)
Indirect Cost Reimburs	36,500	43,500	43,500	49,100	-	49,100	12.87
Trans to 101 Transp Op Fd	75,000	75,000	75,000	-	-	-	(100.00)
Reserves For Contingencies	-	28,100	-	74,500	-	74,500	165.12
Reserves For Capital	-	178,600	-	145,200	-	145,200	(18.70)
Reserves For Cash Flow	-	78,900	-	75,000	-	75,000	(4.94)
Total Appropriations	546,411	1,260,700	784,400	1,108,100	-	1,108,100	(12.1%)
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Licenses & Permits	181,300	120,000	140,000	120,000	-	120,000	0
Charges For Services	57,459	50,000	50,000	50,000	-	50,000	0
Miscellaneous Revenues	3	-	300	-	-	-	na
Interest/Misc	2,877	-	1,700	-	-	-	na
Reimb From Other Depts	170,941	463,000	288,500	463,000	-	463,000	0
Trans fm 111 MSTD Gen Fd	100,000	100,000	100,000	100,000	-	100,000	0
Trans fm 113 Comm Dev Fd	80,000	-	-	-	-	-	na
Trans fm 131 Dev Serv Fd	75,000	75,000	75,000	-	-	-	(100.00)
Carry Forward	397,100	461,200	512,500	383,600	-	383,600	(16.83)
Less 5% Required By Law	-	(8,500)	-	(8,500)	-	(8,500)	0
Total Funding	1,064,681	1,260,700	1,168,000	1,108,100	-	1,108,100	(12.1%)

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

Pelican Bay Beautification MSTBU (109)

Fund Type: **Special Revenue**

Description: **Provides water management, ambient noise management, extraordinary law enforcement service and beautification services to Pelican Bay residents, with principal revenue from assessments.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Personal Services	921,740	1,018,100	1,014,700	1,045,600	-	1,045,600	2.70
Operating Expense	1,116,885	1,176,500	1,138,600	1,249,500	-	1,249,500	6.20
Indirect Cost Reimburs	84,500	85,100	85,100	80,300	-	80,300	(5.64)
Capital Outlay	96,538	37,000	31,900	16,500	-	16,500	(55.41)
Trans to Property Appraiser	39,295	72,900	52,400	72,700	-	72,700	(0.27)
Trans to Tax Collector	49,611	79,300	66,400	82,700	-	82,700	4.29
Trans to 320 Clam Bay Cap Fd	-	-	100,000	-	-	-	na
Trans to 322 Pel Bay Irr and Land	436,500	241,700	241,700	210,000	-	210,000	(13.12)
Trans to 408 Water/Sewer Fd	13,400	13,400	13,400	15,900	-	15,900	18.66
Reserves For Contingencies	-	102,300	-	116,100	-	116,100	13.49
Reserves For Capital	-	603,900	-	495,200	-	495,200	(18.00)
Reserve for Attrition	-	(16,200)	-	(16,700)	-	(16,700)	3.09
Total Appropriations	2,758,469	3,414,000	2,744,200	3,367,800		3,367,800	(1.4%)
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Special Assessments	2,480,542	2,573,800	2,498,700	2,689,600	-	2,689,600	4.50
Charges For Services	-	1,500	-	1,500	-	1,500	0
Miscellaneous Revenues	21,319	-	1,600	-	-	-	na
Interest/Misc	12,333	15,800	7,000	15,200	-	15,200	(3.80)
Trans frm Property Appraiser	521	-	-	-	-	-	na
Trans frm Tax Collector	22,234	-	-	-	-	-	na
Carry Forward	1,268,900	951,600	1,033,700	796,800	-	796,800	(16.27)
Less 5% Required By Law	-	(128,700)	-	(135,300)	-	(135,300)	5.13
Total Funding	3,805,850	3,414,000	3,541,000	3,367,800		3,367,800	(1.4%)

Collier County Government
Fiscal Year 2014 Fund Budget Summary

MSTU General Fund - Unincorporated Areas (111)

Fund Type: **Special Revenue**

Description: **Accounts for municipal type services provided in the unincorporated area of Collier County and is supported primarily by ad valorem taxes. Services provided include planning and zoning, code enforcement, and parks and recreation.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Personal Services	13,632,652	14,060,800	13,805,000	14,087,000	224,100	14,311,100	1.78
Operating Expense	14,495,638	15,591,900	15,643,300	16,568,500	445,300	17,013,800	9.12
Indirect Cost Reimburs	2,122,800	2,164,000	2,164,000	2,058,400	-	2,058,400	(4.88)
Capital Outlay	151,349	36,200	28,200	74,000	-	74,000	104.42
Remittances	500,000	500,000	500,000	500,000	-	500,000	0
Trans to Property Appraiser	231,948	247,400	247,400	266,400	-	266,400	7.68
Trans to Tax Collector	582,144	630,500	630,500	666,000	-	666,000	5.63
Trans to 001 General Fund	272,000	331,000	331,000	247,600	-	247,600	(25.20)
Trans to 101 Transp Op Fd	2,825,400	2,272,200	2,272,200	-	-	-	(100.00)
Trans to 107 Impact Fee Admin	100,000	100,000	100,000	100,000	-	100,000	0
Trans to 113 Com Dev Fd	356,400	338,500	338,500	338,500	-	338,500	0
Trans to 128/712 MPO Fd	5,000	5,000	5,000	5,000	-	5,000	0
Trans to 130 GG Com Ctr Fd	362,000	357,000	357,000	376,300	-	376,300	5.41
Trans to 131 Plan Serv Fd	157,000	157,000	157,000	219,500	-	219,500	39.81
Trans to 186 Immok Redev Fd	59,300	44,800	44,800	53,500	-	53,500	19.42
Trans to 187 Bayshore Redev Fd	166,600	151,500	151,500	157,700	-	157,700	4.09
Trans to 710 Pub Serv Match	19,793	-	45,700	-	-	-	na
Trans to 320 Clam Bay Cap Fd	34,000	32,300	32,300	32,300	-	32,300	0
Trans to 325 Stormw Cap Fd	-	250,000	250,000	1,300,000	-	1,300,000	420.00
Reserves For Contingencies	-	81,400	-	569,300	(523,800)	45,500	(44.10)
Reserves For Cash Flow	-	1,800,000	-	1,900,000	-	1,900,000	5.56
Reserve for Attrition	-	(285,200)	-	(230,500)	-	(230,500)	(19.18)
Total Appropriations	36,074,024	38,866,300	37,103,400	39,289,500	145,600	39,435,100	1.5%
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Net Cost MSTU General Fund	(8,168,831)	-	(4,969,200)	-	-	-	na
Ad Valorem Taxes	24,868,345	25,863,400	24,828,900	26,692,300	-	26,692,300	3.20
Delinquent Ad Valorem Taxes	69,477	75,000	50,000	50,000	-	50,000	(33.33)
Communications Services Tax	5,346,777	4,800,000	4,800,000	4,800,000	-	4,800,000	0
Licenses & Permits	762,559	480,000	488,500	482,000	-	482,000	0.42
Special Assessments	23,798	1,000	12,000	10,000	-	10,000	900.00
Charges For Services	2,562,527	2,356,500	2,542,000	2,661,900	145,600	2,807,500	19.14
Fines & Forfeitures	459,060	151,000	451,400	355,000	-	355,000	135.10
Miscellaneous Revenues	218,769	161,300	175,300	164,500	-	164,500	1.98
Interest/Misc	102,929	50,000	50,000	50,000	-	50,000	0
Reimb From Other Depts	2,327	-	-	-	-	-	na
Trans frm Property Appraiser	52,180	100,000	100,000	100,000	-	100,000	0
Trans frm Tax Collector	189,208	100,000	100,000	100,000	-	100,000	0
Trans fm 001 Gen Fund	144,000	137,000	137,000	139,700	-	139,700	1.97
Trans fm 112 Landscape Cap	150,000	150,000	150,000	118,800	-	118,800	(20.80)
Trans fm 117 Nat Res Grants	-	-	-	13,800	-	13,800	na
Trans fm 119 P&R Grants	-	-	-	63,200	-	63,200	na
Trans fm 131 Dev Serv Fd	75,000	75,000	75,000	75,000	-	75,000	0
Trans fm 136 G Gate Beaut Fd	26,800	27,800	27,800	27,800	-	27,800	0
Trans fm 143 Vander Beaut Fd	40,000	54,000	54,000	54,000	-	54,000	0
Trans fm 158 Radio Rd Beaut Fd	26,600	28,100	28,100	28,100	-	28,100	0
Trans fm 151 Sable Palm Rd Ex Fd	4,500	6,500	6,500	6,500	-	6,500	0
Trans fm 152 Lely Golf Beaut Fd	24,800	29,400	29,400	29,400	-	29,400	0
Trans fm 159 Forest Lake Fd	29,200	36,000	36,000	36,000	-	36,000	0
Trans fm 165 Rock Rd	5,300	1,400	1,400	1,400	-	1,400	0
Trans fm 166 Radio Rd East MSTU	26,500	26,500	26,500	24,200	-	24,200	(8.68)
Carry Forward	9,032,200	5,853,300	7,902,800	4,969,200	-	4,969,200	(15.10)
Less 5% Required By Law	-	(1,696,900)	-	(1,763,300)	-	(1,763,300)	3.91
Total Funding	36,074,024	38,866,300	37,103,400	39,289,500	145,600	39,435,100	1.5%

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MSTD Landscaping Projects (112)

Fund Type: **Special Revenue**

Description: **Accounts for municipal type services provided in the unincorporated area of Collier County and is supported primarily by ad valorem taxes. Services include capital improvement projects for landscaping roadsides on selected County roadways.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	91,806	30,800	193,600	33,900	-	33,900	10.06
Indirect Cost Reimburs	4,800	3,600	3,600	10,300	-	10,300	186.11
Trans to 111 Unincorp Gen Fd	150,000	150,000	150,000	118,800	-	118,800	(20.80)
Reserves For Contingencies	-	18,400	-	-	-	-	(100.00)
Reserves For Capital	-	104,800	-	-	-	-	(100.00)
Total Appropriations	246,606	307,600	347,200	163,000	-	163,000	(47.0%)
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	68,125	-	14,700	-	-	-	na
Interest/Misc	3,767	-	1,000	-	-	-	na
Carry Forward	674,900	307,600	494,500	163,000	-	163,000	(47.01)
Total Funding	746,792	307,600	510,200	163,000	-	163,000	(47.0%)

Community Development (113)

Fund Type: **Special Revenue**

Description: **Accounts for costs of community development administration, financial management, operations oversight, building permit processing, performing building inspections and contractor licensing. This fund is self-supporting through building permit revenue.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	5,890,384	5,916,500	6,661,200	7,754,900	151,000	7,905,900	33.62
Operating Expense	1,662,338	2,871,800	2,312,100	2,820,200	-	2,820,200	(1.80)
Indirect Cost Reimburs	268,200	261,200	261,200	435,400	-	435,400	66.69
Capital Outlay	123,998	145,000	121,000	390,500	-	390,500	169.31
Trans to 001 General Fund	92,900	89,100	89,100	-	-	-	(100.00)
Trans to 107 Impact Fee Admin	80,000	-	-	-	-	-	na
Trans to 298 Sp Ob Bd '10	232,400	1,990,900	1,990,900	402,300	-	402,300	(79.79)
Trans to 669 Utility Trust	30,000	70,000	70,000	100,000	-	100,000	42.86
Reserves For Contingencies	-	343,400	-	497,300	(151,000)	346,300	0.84
Reserves For Capital	-	445,200	-	1,558,500	-	1,558,500	250.07
Reserves For Cash Flow	-	946,200	-	1,147,100	-	1,147,100	21.23
Reserve for Attrition	-	(118,300)	-	(131,500)	-	(131,500)	11.16
Total Appropriations	8,380,220	12,961,000	11,505,500	14,974,700	-	14,974,700	15.5%
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Net Cost Community Development	(6,342,955)	-	(5,293,700)	-	-	-	na
Licenses & Permits	1,140,032	973,000	1,042,100	1,103,500	-	1,103,500	13.41
Building Permits	8,098,600	6,800,000	8,239,600	7,519,700	-	7,519,700	10.58
Reinspection Fees	350,205	300,000	520,600	521,000	-	521,000	73.67
Charges For Services	72,947	69,600	85,000	72,200	-	72,200	3.74
Miscellaneous Revenues	89,231	100	800	8,900	-	8,900	8,800.00
Interest/Misc	34,764	23,000	-	-	-	-	(100.00)
Reimb From Other Depts	180,095	208,000	208,000	351,000	-	351,000	68.75
Trans fm 111 MSTD Gen Fd	356,400	338,500	338,500	338,500	-	338,500	0
Trans fm 114 Pollutn Ctrl Fd	-	-	-	16,300	-	16,300	na
Trans fm 131 Dev Serv Fd	75,000	75,000	75,000	75,000	-	75,000	0
Trans fm 185 Beach Ren Ops	-	-	-	10,000	-	10,000	na
Trans fm 194 TDC Prom Fd	-	58,000	58,000	58,000	-	58,000	0
Trans fm 310 CDES Cap Fd	-	-	-	85,300	-	85,300	na
Carry Forward	4,325,900	4,534,500	6,231,600	5,293,700	-	5,293,700	16.74
Less 5% Required By Law	-	(418,700)	-	(478,400)	-	(478,400)	14.26
Total Funding	8,380,220	12,961,000	11,505,500	14,974,700	-	14,974,700	15.5%

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Water Pollution Control (114)

Fund Type: **Special Revenue**

Description: **This fund was established by voter referendum, with a maximum millage rate of 0.1000 mill levied countywide. Services provided include ground water and surface water monitoring, pollution complaint investigation, laboratory analysis, and wastewater and sludge management.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	1,670,592	1,703,900	1,342,100	1,564,900	-	1,564,900	(8.16)
Operating Expense	472,000	647,200	584,600	782,600	-	782,600	20.92
Indirect Cost Reimburs	98,200	79,200	79,200	92,800	-	92,800	17.17
Capital Outlay	-	50,600	99,200	9,200	-	9,200	(81.82)
Trans to Property Appraiser	15,284	15,500	15,600	15,500	-	15,500	0
Trans to Tax Collector	43,885	47,200	45,000	48,900	-	48,900	3.60
Trans to 001 General Fund	7,500	-	-	-	-	-	na
Trans to 113 Com Dev Fd	-	-	-	16,300	-	16,300	na
Trans to 131 Plan Serv Fd	82,900	78,700	78,700	-	-	-	(100.00)
Trans to 408 Water/Sewer Fd	54,500	-	-	-	-	-	na
Reserves For Contingencies	-	146,300	-	121,900	-	121,900	(16.68)
Reserves For Capital	-	102,600	-	214,600	-	214,600	109.16
Reserves For Cash Flow	-	208,100	-	474,800	-	474,800	128.16
Reserve for Attrition	-	(33,300)	-	(25,400)	-	(25,400)	(23.72)
Total Appropriations	2,444,861	3,046,000	2,244,400	3,316,100	-	3,316,100	8.9%

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	1,644,714	1,716,900	1,680,600	1,779,200	-	1,779,200	3.63
Delinquent Ad Valorem Taxes	3,026	-	1,800	-	-	-	na
Licenses & Permits	960	200	200	200	-	200	0
Intergovernmental Revenues	105,827	-	-	-	-	-	na
Charges For Services	371,723	298,500	294,300	291,700	-	291,700	(2.28)
Miscellaneous Revenues	17	-	-	-	-	-	na
Interest/Misc	12,448	10,800	7,100	6,400	-	6,400	(40.74)
Reimb From Other Depts	174,895	76,400	72,800	61,800	-	61,800	(19.11)
Trans frm Property Appraiser	3,439	-	400	-	-	-	na
Trans frm Tax Collector	16,693	-	-	-	-	-	na
Carry Forward	1,609,200	1,055,400	1,471,000	1,283,800	-	1,283,800	21.64
Less 5% Required By Law	-	(112,200)	-	(107,000)	-	(107,000)	(4.63)
Total Funding	3,942,943	3,046,000	3,528,200	3,316,100	-	3,316,100	8.9%

Sheriff Grants (115)

Fund Type: **Special Revenue**

Description: **This fund includes Sheriff's grants such as local law enforcement and victim's assistance.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Remittances	308,073	-	630,500	-	-	-	na
Reserves For Contingencies	-	213,000	-	215,500	-	215,500	1.17
Total Appropriations	308,073	213,000	630,500	215,500	-	215,500	1.2%

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	156,238	-	403,600	-	-	-	na
Interest/Misc	138	-	3,600	500	-	500	na
Trans fm 602 Confiscatd Prop	151,835	213,000	213,000	215,000	-	215,000	0.94
Carry Forward	10,100	-	10,300	-	-	-	na
Total Funding	318,310	213,000	630,500	215,500	-	215,500	1.2%

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Miscellaneous Grants (116)

Fund Type: **Special Revenue**

Description: **The County administers a number of miscellaneous grants including Collier County Extension Services grants, Retired Senior Volunteers grants, and Marco Affordable Housing grants.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Personal Services	2,993	-	-	-	-	-	na
Operating Expense	479	-	164,400	76,800	-	76,800	na
Trans to 001 General Fund	-	-	-	98,700	-	98,700	na
Trans to 708 Hum Serv Match	676	-	12,000	3,800	-	3,800	na
Total Appropriations	4,148	-	176,400	179,300	-	179,300	na
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Intergovernmental Revenues	5,749	-	-	-	-	-	na
Charges For Services	46,292	-	-	-	-	-	na
Interest/Misc	2,134	-	800	-	-	-	na
Carry Forward	303,100	-	354,900	179,300	-	179,300	na
Total Funding	357,275	-	355,700	179,300	-	179,300	na

Natural Resources (117)

Fund Type: **Special Revenue**

Description: **This fund accounts for Federal and State grants obtained to protect, conserve and restore Collier County's natural resources.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	57,460	-	16,600	-	-	-	na
Trans to 111 Unincorp Gen Fd	-	-	-	13,800	-	13,800	na
Total Appropriations	57,460	-	16,600	13,800	-	13,800	na
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Intergovernmental Revenues	27,790	-	-	-	-	-	na
Interest/Misc	353	-	200	-	-	-	na
Carry Forward	59,500	-	30,200	13,800	-	13,800	na
Total Funding	87,643	-	30,400	13,800	-	13,800	na

Emergency Management Grants (118)

Fund Type: **Special Revenue**

Description: **This fund is established for Emergency Management grants received from the State of Florida, the Department of Homeland Security and the Federal Emergency Management Agency.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	2,348	-	-	-	-	-	na
Capital Outlay	25,193	-	-	-	-	-	na
Trans to 001 General Fund	-	-	-	38,400	-	38,400	na
Total Appropriations	27,540	-	-	38,400	-	38,400	na
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Intergovernmental Revenues	21,740	-	-	-	-	-	na
Interest/Misc	238	-	1,000	-	-	-	na
Carry Forward	37,100	-	37,400	38,400	-	38,400	na
Total Funding	59,078	-	38,400	38,400	-	38,400	na

**Collier County Government
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Parks And Recreation Food Service Grant (119)

Fund Type: **Special Revenue**

Description: **This fund is used to collect the grant funds and monitor disbursements for the Summer Food Grant Program.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Trans to 111 Unincorp Gen Fd	-	-	-	63,200	-	63,200	na
Total Appropriations	-	-	-	63,200	-	63,200	na
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	6,981	-	-	-	-	-	na
Interest/Misc	491	-	300	-	-	-	na
Carry Forward	3,900	-	62,900	63,200	-	63,200	na
Total Funding	11,372	-	63,200	63,200	-	63,200	na

Community Development Block Grants (121)

Fund Type: **Special Revenue**

Description: **Accounts for Federal and other intergovernmental dollars designed to foster and facilitate active and planned Community Development Block Grant programs. Fund also devotes dollars to affordable housing needs throughout Collier County.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	167,657	-	-	-	-	-	na
Operating Expense	306,799	-	-	-	-	-	na
Grants and Aid	160,139	-	2,940,600	-	-	-	na
Remittances	35,463	-	-	-	-	-	na
Total Appropriations	670,059	-	2,940,600	-	-	-	na
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	937,547	-	2,940,600	-	-	-	na
Miscellaneous Revenues	734,923	-	-	-	-	-	na
Interest/Misc	2,816	-	-	-	-	-	na
Carry Forward	170,500	-	-	-	-	-	na
Total Funding	1,845,787	-	2,940,600	-	-	-	na

Services for Seniors - County Aging Program (123)

Fund Type: **Special Revenue**

Description: **This fund is used to provide assistance to elderly Collier County residents through excess revenues from the Senior Choice federal and state grant program as well as any local funds needed to support unfunded or underfunded mandates.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	77,599	-	-	257,700	-	257,700	na
Operating Expense	75,775	-	-	86,500	-	86,500	na
Grants and Aid	-	-	56,200	-	-	-	na
Trans to 708 Hum Serv Match	97,588	-	143,400	-	-	-	na
Total Appropriations	250,963	-	199,600	344,200	-	344,200	na
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	52,918	-	56,200	-	-	-	na
Miscellaneous Revenues	1,600	-	-	-	-	-	na
Interest/Misc	1,803	-	2,000	-	-	-	na
Trans fm 001 Gen Fund	-	-	-	151,700	-	151,700	na
Trans fm 123 Svs for Sr Grants	-	-	-	32,800	-	32,800	na
Trans fm 707/708 Human Srv Grants	-	-	-	126,800	-	126,800	na
Carry Forward	350,300	-	174,300	32,900	-	32,900	na
Total Funding	406,622	-	232,500	344,200	-	344,200	na

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ARRA Grants (125)

Fund Type: **Special Revenue**

Description: **To account for the American Recovery and Reinvestment Act of 2009 (ARRA) funding for purposes of stimulating the economy and create and save jobs while ensuring accountability and transparency by accurate reporting and proper management of grants.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	41,580	-	-	-	-	-	na
Operating Expense	189,791	-	-	-	-	-	na
Capital Outlay	770,249	-	932,100	-	-	-	na
Remittances	772,866	-	-	-	-	-	na
Trans to 123 Serv for Sr Fd	-	-	-	32,800	-	32,800	na
Total Appropriations	1,774,486	-	932,100	32,800	-	32,800	na
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	825,618	-	715,700	-	-	-	na
Interest/Misc	739	-	500	-	-	-	na
Carry Forward	(3,100)	-	248,700	32,800	-	32,800	na
Total Funding	823,256	-	964,900	32,800	-	32,800	na

MPO Grants (128)

Fund Type: **Special Revenue**

Description: **Accounts for the expenditure of dollars connected with the Metropolitan Planning Organization transportation management functions in Collier County as mandated by Federal, State and local laws.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	21,244	-	-	-	-	-	na
Operating Expense	115,693	-	238,900	16,100	-	16,100	na
Reserves For Contingencies	-	5,000	-	22,200	-	22,200	344.00
Total Appropriations	136,937	5,000	238,900	38,300	-	38,300	666.0%
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	111,930	-	260,600	-	-	-	na
Interest/Misc	239	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	5,000	5,000	5,000	5,000	-	5,000	0
Trans fm 711/712 Transp Grants	-	-	-	11,100	-	11,100	na
Carry Forward	40,900	-	(4,500)	22,200	-	22,200	na
Total Funding	158,069	5,000	261,100	38,300	-	38,300	666.0%

Library Grants (129)

Fund Type: **Special Revenue**

Description: **This fund monitors state and federal grants intended specifically for the enhancement of public libraries.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	1,244	-	20,800	-	-	-	na
Capital Outlay	387,758	-	55,600	-	-	-	na
Reserves For Capital	-	-	-	583,900	-	583,900	na
Total Appropriations	389,002	-	76,400	583,900	-	583,900	na
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	130,374	-	-	-	-	-	na
Interest/Misc	6,674	-	-	-	-	-	na
Carry Forward	1,042,600	-	660,300	583,900	-	583,900	na
Total Funding	1,179,648	-	660,300	583,900	-	583,900	na

**Collier County Government
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Golden Gate Community Center (130)

Fund Type: **Special Revenue**

Description: **MSTU created to fund initial construction and on-going operations of a community center building within Golden Gate City. Primary funding is provided by ad valorem taxes generated from property owners within the MSTU and a transfer from the MSTD General Fund.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	473,454	515,500	503,300	529,400	-	529,400	2.70
Operating Expense	348,272	349,000	327,900	344,600	-	344,600	(1.26)
Indirect Cost Reimburs	97,600	94,300	94,300	81,700	-	81,700	(13.36)
Capital Outlay	18,412	-	-	-	-	-	na
Trans to Property Appraiser	2,599	2,500	2,500	2,600	-	2,600	4.00
Trans to Tax Collector	5,371	5,600	5,600	6,600	-	6,600	17.86
Reserves For Contingencies	-	7,300	-	7,300	-	7,300	0
Reserves For Capital	-	86,000	-	80,900	-	80,900	(5.93)
Total Appropriations	945,708	1,060,200	933,600	1,053,100	-	1,053,100	(0.7%)
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	264,371	281,000	265,300	281,900	-	281,900	0.32
Delinquent Ad Valorem Taxes	118	-	-	-	-	-	na
Charges For Services	243,687	253,200	238,500	235,100	-	235,100	(7.15)
Miscellaneous Revenues	8,536	-	-	-	-	-	na
Interest/Misc	2,631	3,600	1,000	1,100	-	1,100	(69.44)
Trans frm Property Appraiser	584	-	-	-	-	-	na
Trans frm Tax Collector	2,045	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	362,000	357,000	357,000	376,300	-	376,300	5.41
Carry Forward	325,500	192,200	256,400	184,600	-	184,600	(3.95)
Less 5% Required By Law	-	(26,800)	-	(25,900)	-	(25,900)	(3.36)
Total Funding	1,209,474	1,060,200	1,118,200	1,053,100	-	1,053,100	(0.7%)

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Planning Services (131)

Fund Type: **Special Revenue**

Description: **Accounts for costs of community development administration, engineering inspections, environmental permitting reviews as well as various planning functions. Services provided are Planning, Financial Administration, Environmental Review, and Engineering. Revenue is generated from development fees.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	1,301,980	1,302,300	1,525,100	2,252,400	153,000	2,405,400	84.70
Operating Expense	230,565	486,800	435,700	708,600	-	708,600	45.56
Indirect Cost Reimburs	272,900	245,300	245,300	267,900	-	267,900	9.21
Capital Outlay	-	-	-	99,000	-	99,000	na
Advance/Repay to 306 Pk & Rec	250,000	500,000	500,000	400,000	-	400,000	(20.00)
Trans to 101 Transp Op Fd	75,000	75,000	75,000	75,000	-	75,000	0
Trans to 107 Impact Fee Admin	75,000	75,000	75,000	-	-	-	(100.00)
Trans to 111 Unincorp Gen Fd	75,000	75,000	75,000	75,000	-	75,000	0
Trans to 113 Com Dev Fd	75,000	75,000	75,000	75,000	-	75,000	0
Reserves For Contingencies	-	113,000	-	567,600	(153,000)	414,600	266.90
Reserves For Debt Service	-	1,013,600	-	1,013,600	-	1,013,600	0
Reserves For Capital	-	143,100	-	800,700	-	800,700	459.54
Reserves For Cash Flow	-	-	-	552,000	-	552,000	na
Reserve for Attrition	-	-	-	(41,400)	-	(41,400)	na
Total Appropriations	2,355,445	4,104,100	3,006,100	6,845,400	-	6,845,400	66.8%

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Net Cost Planning Services	(2,992,727)	-	(3,783,400)	-	-	-	na
Licenses & Permits	1,604,418	873,600	1,754,400	1,409,100	-	1,409,100	61.30
Reinspection Fees	391,625	196,000	374,200	300,000	-	300,000	53.06
Charges For Services	1,399,957	1,134,000	1,416,400	1,259,600	-	1,259,600	11.08
Miscellaneous Revenues	928	-	-	-	-	-	na
Interest/Misc	14,754	10,700	15,600	22,700	-	22,700	112.15
Reimb From Other Depts	9,090	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	157,000	157,000	157,000	219,500	-	219,500	39.81
Trans fm 114 Pollutn Ctrl Fd	82,900	78,700	78,700	-	-	-	(100.00)
Carry Forward	1,687,500	1,764,800	2,993,200	3,783,400	-	3,783,400	114.38
Less 5% Required By Law	-	(110,700)	-	(148,900)	-	(148,900)	34.51
Total Funding	2,355,445	4,104,100	3,006,100	6,845,400	-	6,845,400	66.8%

Pine Ridge Industrial Park MST&BU (132)

Fund Type: **Special Revenue**

Description: **Funds used to provide for roadway drainage improvements within the Pine Ridge Industrial Park.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	31,562	-	4,000	-	-	-	na
Operating Expense	81,421	1,700	112,000	41,700	-	41,700	2,352.94
Indirect Cost Reimburs	2,500	3,500	3,500	15,600	-	15,600	345.71
Capital Outlay	1,082,812	-	2,709,900	700,000	-	700,000	na
Total Appropriations	1,198,295	5,200	2,829,400	757,300	-	757,300	14,463.5%

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	25,360	-	12,000	-	-	-	na
Trans fm 232 PR Ind & N Prod Pk	-	-	-	700,000	-	700,000	na
Carry Forward	4,047,700	5,200	2,874,700	57,300	-	57,300	1,001.92
Total Funding	4,073,060	5,200	2,886,700	757,300	-	757,300	14,463.5%

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Victoria Park Drainage MSTU (134)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this MSTU include monitoring drainage and water control facilities and equipment.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	213	2,400	2,200	2,400	-	2,400	0
Indirect Cost Reimburs	900	800	800	800	-	800	0
Capital Outlay	-	23,300	-	25,200	-	25,200	8.15
Trans to Property Appraiser	11	200	200	200	-	200	0
Trans to Tax Collector	36	100	100	100	-	100	0
Reserves For Capital	-	2,500	-	-	-	-	(100.00)
Total Appropriations	1,160	29,300	3,300	28,700	-	28,700	(2.0%)

Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Ad Valorem Taxes	1,195	1,200	1,100	1,300	-	1,300	8.33
Interest/Misc	209	-	100	-	-	-	na
Trans frm Property Appraiser	3	-	-	-	-	-	na
Trans frm Tax Collector	13	-	-	-	-	-	na
Carry Forward	29,300	28,200	29,600	27,500	-	27,500	(2.48)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0
Total Funding	30,720	29,300	30,800	28,700	-	28,700	(2.0%)

Naples Production Park MST&BU Fund (138)

Fund Type: **Special Revenue**

Description: **Fund used to pay for roadway and drainage improvements within the Naples Production Park.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Personal Services	14,953	-	-	32,500	-	32,500	na
Operating Expense	83,586	-	60,300	-	-	-	na
Indirect Cost Reimburs	-	3,600	3,600	3,100	-	3,100	(13.89)
Capital Outlay	461,799	-	2,243,500	-	-	-	na
Total Appropriations	560,338	3,600	2,307,400	35,600	-	35,600	888.9%

Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Interest/Misc	17,430	-	10,000	-	-	-	na
Carry Forward	2,875,900	3,600	2,333,000	35,600	-	35,600	888.89
Total Funding	2,893,330	3,600	2,343,000	35,600	-	35,600	888.9%

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Naples Park Drainage MSTU&BU (139)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTU&BU) include maintenance of drainage systems.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	-	67,000	-	74,400	-	74,400	11.04
Indirect Cost Reimburs	500	400	400	400	-	400	0
Trans to Property Appraiser	70	100	100	100	-	100	0
Trans to Tax Collector	155	200	200	200	-	200	0
Reserves For Contingencies	-	1,300	-	1,300	-	1,300	0
Total Appropriations	725	69,000	700	76,400	-	76,400	10.7%

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	7,528	7,800	7,400	7,800	-	7,800	0
Delinquent Ad Valorem Taxes	1	-	-	-	-	-	na
Interest/Misc	387	-	100	-	-	-	na
Trans frm Property Appraiser	16	-	-	-	-	-	na
Trans frm Tax Collector	58	-	-	-	-	-	na
Carry Forward	55,000	61,600	62,200	69,000	-	69,000	12.01
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0
Total Funding	62,990	69,000	69,700	76,400	-	76,400	10.7%

Pine Ridge Industrial Park Maintenance MSTU&BU (140)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTU&BU) include maintenance of drainage system.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Indirect Cost Reimburs	300	200	200	300	-	300	50.00
Total Appropriations	300	200	200	300	-	300	50.0%

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	-	-	-	-	-	-	na
Interest/Misc	5	-	-	-	-	-	na
Carry Forward	800	200	500	300	-	300	50.00
Total Funding	805	200	500	300	-	300	50.0%

Naples Production Park Maintenance MSTU&BU (141)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTU&BU) include roadway and drainage improvements, storm water drainage, and maintenance of drainage improvements.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	-	-	-	54,200	-	54,200	na
Indirect Cost Reimburs	300	200	200	300	-	300	50.00
Reserves For Contingencies	-	700	-	-	-	-	(100.00)
Total Appropriations	300	900	200	54,500	-	54,500	5,955.6%

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	1	-	-	-	-	-	na
Interest/Misc	509	-	-	-	-	-	na
Carry Forward	54,500	900	54,700	54,500	-	54,500	5,955.56
Total Funding	55,010	900	54,700	54,500	-	54,500	5,955.6%

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Pine Ridge Industrial Park MSTU&BU (142)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTU&BU) include roadway and drainage improvements, storm water drainage, and maintenance of drainage improvements.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Indirect Cost Reimburs	1,100	1,100	1,100	1,200	-	1,200	9.09
Capital Outlay	-	1,811,600	-	1,821,300	-	1,821,300	0.54
Total Appropriations	1,100	1,812,700	1,100	1,822,500	-	1,822,500	0.5%
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Interest/Misc	11,883	5,000	7,000	5,000	-	5,000	0
Carry Forward	1,801,100	1,808,000	1,811,900	1,817,800	-	1,817,800	0.54
Less 5% Required By Law	-	(300)	-	(300)	-	(300)	0
Total Funding	1,812,983	1,812,700	1,818,900	1,822,500	-	1,822,500	0.5%

Vanderbilt Beach MSTU (143)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this MSTU include beautification and maintenance of medians and roadways as well as the conversion of overhead utility distribution facilities to underground.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	2,038,776	4,899,000	972,200	5,253,400	-	5,253,400	7.23
Indirect Cost Reimburs	11,200	7,000	7,000	7,700	-	7,700	10.00
Trans to Property Appraiser	8,513	8,600	8,600	8,600	-	8,600	0
Trans to Tax Collector	18,688	23,800	23,800	24,300	-	24,300	2.10
Trans to 111 Unincorp Gen Fd	40,000	54,000	54,000	54,000	-	54,000	0
Reserves For Capital	-	17,500	-	19,400	-	19,400	10.86
Total Appropriations	2,117,177	5,009,900	1,065,600	5,367,400	-	5,367,400	7.1%
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Ad Valorem Taxes	921,910	952,700	914,600	974,400	-	974,400	2.28
Interest/Misc	34,954	15,100	15,000	5,000	-	5,000	(66.89)
Trans frm Property Appraiser	1,915	-	-	-	-	-	na
Trans frm Tax Collector	7,107	-	-	-	-	-	na
Carry Forward	5,724,300	4,090,500	4,573,000	4,437,000	-	4,437,000	8.47
Less 5% Required By Law	-	(48,400)	-	(49,000)	-	(49,000)	1.24
Total Funding	6,690,186	5,009,900	5,502,600	5,367,400	-	5,367,400	7.1%

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Isle of Capri Fire Control District (144)

Fund Type: **Special Revenue**

Description: **This fire district is a MSTU supported by ad valorem taxes providing service to the residents of the Isle of Capri.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	926,180	1,025,300	924,500	1,024,600	-	1,024,600	(0.07)
Operating Expense	177,760	191,200	179,000	196,000	-	196,000	2.51
Indirect Cost Reimburs	44,600	41,100	41,100	31,600	-	31,600	(23.11)
Capital Outlay	4,900	5,000	6,300	5,100	-	5,100	2.00
Trans to Property Appraiser	9,435	9,400	9,200	9,400	-	9,400	0
Trans to Tax Collector	20,964	20,800	20,800	20,800	-	20,800	0
Trans to 714 Co Mgr Match	-	-	6,200	-	-	-	na
Reserves For Contingencies	-	59,300	-	3,800	-	3,800	(93.59)
Reserve for Attrition	-	(17,200)	-	(17,400)	-	(17,400)	1.16
Total Appropriations	1,183,838	1,334,900	1,187,100	1,273,900		1,273,900	(4.6%)
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	997,754	1,012,400	943,100	1,029,400	-	1,029,400	1.68
Delinquent Ad Valorem Taxes	973	-	400	-	-	-	na
Charges For Services	6,919	5,000	9,000	9,000	-	9,000	80.00
Miscellaneous Revenues	30,264	2,500	2,500	2,500	-	2,500	0
Interest/Misc	4,638	3,400	2,400	1,000	-	1,000	(70.59)
Trans frm Property Appraiser	2,122	1,500	1,500	1,500	-	1,500	0
Trans frm Tax Collector	7,975	8,600	8,600	8,600	-	8,600	0
Trans fm 148 Collier Fire Fd	46,426	49,100	46,400	58,400	-	58,400	18.94
Trans fm 490 EMS Fd	3,000	3,000	3,000	3,000	-	3,000	0
Carry Forward	482,000	300,700	382,800	212,600	-	212,600	(29.30)
Less 5% Required By Law	-	(51,300)	-	(52,100)	-	(52,100)	1.56
Total Funding	1,582,071	1,334,900	1,399,700	1,273,900		1,273,900	(4.6%)

Ochopee Fire Control District (146)

Fund Type: **Special Revenue**

Description: **The fire district is a MSTU that provides services to the residents of Ochopee and is supported by ad valorem taxes.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	1,318,430	1,364,200	1,350,700	1,448,700	-	1,448,700	6.19
Operating Expense	290,625	365,400	327,400	346,700	-	346,700	(5.12)
Indirect Cost Reimburs	51,100	49,200	49,200	36,600	-	36,600	(25.61)
Capital Outlay	13,656	10,500	9,800	13,000	-	13,000	23.81
Trans to Property Appraiser	11,216	11,300	11,300	11,300	-	11,300	0
Trans to Tax Collector	26,078	26,500	26,500	26,500	-	26,500	0
Trans to 714 Co Mgr Match	-	-	5,400	-	-	-	na
Trans to 301 Co Wide Cap Fd	-	-	600,000	-	-	-	na
Reserves For Contingencies	-	-	-	900	-	900	na
Reserve for Attrition	-	(22,900)	-	(24,300)	-	(24,300)	6.11
Total Appropriations	1,711,104	1,804,200	2,380,300	1,859,400		1,859,400	3.1%
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	1,203,286	1,239,500	1,228,800	1,226,400	-	1,226,400	(1.06)
Delinquent Ad Valorem Taxes	909	2,000	1,800	2,000	-	2,000	0
Charges For Services	1,450	1,200	600	1,200	-	1,200	0
Miscellaneous Revenues	14,271	400	700	800	-	800	100.00
Interest/Misc	3,836	700	3,600	2,800	-	2,800	300.00
Advance/Repay fm 001 Gen Fd	-	-	600,000	-	-	-	na
Trans frm Property Appraiser	2,523	900	900	900	-	900	0
Trans frm Tax Collector	9,923	8,900	8,900	8,900	-	8,900	0
Trans fm 001 Gen Fund	434,600	431,700	431,700	463,600	-	463,600	7.39
Trans fm 148 Collier Fire Fd	68,152	72,400	68,200	85,900	-	85,900	18.65
Carry Forward	165,200	108,700	163,700	128,600	-	128,600	18.31
Less 5% Required By Law	-	(62,200)	-	(61,700)	-	(61,700)	(0.80)
Total Funding	1,904,150	1,804,200	2,508,900	1,859,400		1,859,400	3.1%

Collier County Government
Fiscal Year 2014 Fund Budget Summary

Collier County Fire Control MSTD (148)

Fund Type: **Special Revenue**

Description: **The Collier County Fire Control District provides fire protection to unincorporated area residents located outside the boundaries of existing fire control districts through contractual agreements with local fire departments. Funding is provided by ad valorem taxes.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Indirect Cost Reimburs	1,200	800	800	1,400	-	1,400	75.00
Remittances	136,305	144,800	136,400	171,800	-	171,800	18.65
Trans to Property Appraiser	2,665	4,300	2,500	4,300	-	4,300	0
Trans to Tax Collector	6,210	6,400	6,200	6,900	-	6,900	7.81
Trans to 144 Isles of Capri Fire Fd	46,426	49,100	46,400	58,400	-	58,400	18.94
Trans to 146 Ochopee Fire Fd	68,152	72,400	68,200	85,900	-	85,900	18.65
Total Appropriations	260,958	277,800	260,500	328,700		328,700	18.3%
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	260,505	275,700	259,700	305,100	-	305,100	10.66
Delinquent Ad Valorem Taxes	314	-	-	-	-	-	na
Interest/Misc	498	200	100	200	-	200	0
Trans frm Property Appraiser	600	-	-	-	-	-	na
Trans frm Tax Collector	2,363	-	-	-	-	-	na
Carry Forward	36,200	15,700	39,500	38,800	-	38,800	147.13
Less 5% Required By Law	-	(13,800)	-	(15,400)	-	(15,400)	11.59
Total Funding	300,480	277,800	299,300	328,700		328,700	18.3%

Goodland/Horr's Island Fire District (149)

Fund Type: **Special Revenue**

Description: **This fire district is a MSTU supported by ad valorem taxes providing service to the residents of Goodland through a contractual agreement with a local fire department.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Indirect Cost Reimburs	500	400	400	1,400	-	1,400	250.00
Remittances	185,500	89,400	90,300	88,700	-	88,700	(0.78)
Trans to Property Appraiser	814	900	900	900	-	900	0
Trans to Tax Collector	2,460	2,500	2,500	2,500	-	2,500	0
Total Appropriations	189,275	93,200	94,100	93,500		93,500	0.3%
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	91,120	93,600	93,600	89,900	-	89,900	(3.95)
Delinquent Ad Valorem Taxes	2	-	-	2,200	-	2,200	na
Interest/Misc	528	-	100	-	-	-	na
Trans frm Property Appraiser	183	-	-	-	-	-	na
Trans frm Tax Collector	939	-	-	-	-	-	na
Carry Forward	102,900	4,300	6,400	6,000	-	6,000	39.53
Less 5% Required By Law	-	(4,700)	-	(4,600)	-	(4,600)	(2.13)
Total Funding	195,671	93,200	100,100	93,500		93,500	0.3%

**Collier County Government
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Sabal Palm Road Extension MSTU&BU (151)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTU&BU) include roadway and drainage improvements, storm water drainage, and maintenance of the existing roadway.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	71,941	146,500	70,400	90,700	-	90,700	(38.09)
Indirect Cost Reimburs	3,300	500	500	600	-	600	20.00
Trans to Property Appraiser	12	400	400	400	-	400	0
Trans to Tax Collector	28	100	100	100	-	100	0
Trans to 111 Unincorp Gen Fd	4,500	6,500	6,500	6,500	-	6,500	0
Total Appropriations	79,781	154,000	77,900	98,300	-	98,300	(36.2%)
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Ad Valorem Taxes	918	900	800	2,200	-	2,200	144.44
Interest/Misc	1,496	-	700	-	-	-	na
Trans frm Property Appraiser	3	-	-	-	-	-	na
Trans frm Tax Collector	13	-	-	-	-	-	na
Carry Forward	250,000	153,200	172,700	96,300	-	96,300	(37.14)
Less 5% Required By Law	-	(100)	-	(200)	-	(200)	100.00
Total Funding	252,430	154,000	174,200	98,300	-	98,300	(36.2%)

Lely Golf Estates Beautification MSTU (152)

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	97,736	125,700	115,800	141,000	-	141,000	12.17
Indirect Cost Reimburs	10,600	21,400	21,400	23,500	-	23,500	9.81
Capital Outlay	107,887	223,900	207,000	45,800	-	45,800	(79.54)
Trans to Property Appraiser	1,772	2,000	2,000	2,000	-	2,000	0
Trans to Tax Collector	4,698	4,800	4,800	4,800	-	4,800	0
Trans to 111 Unincorp Gen Fd	24,800	29,400	29,400	29,400	-	29,400	0
Reserves for Insurance	-	100,000	-	100,000	-	100,000	0
Total Appropriations	247,493	507,200	380,400	346,500	-	346,500	(31.7%)
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Ad Valorem Taxes	184,897	186,600	179,100	192,000	-	192,000	2.89
Interest/Misc	2,910	1,000	1,600	1,000	-	1,000	0
Trans frm Property Appraiser	398	-	-	-	-	-	na
Trans frm Tax Collector	1,787	-	-	-	-	-	na
Carry Forward	420,500	329,000	362,900	163,200	-	163,200	(50.40)
Less 5% Required By Law	-	(9,400)	-	(9,700)	-	(9,700)	3.19
Total Funding	610,491	507,200	543,600	346,500	-	346,500	(31.7%)

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Golden Gate Beautification MSTU (153)

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	227,840	279,400	260,700	276,100	-	276,100	(1.18)
Indirect Cost Reimburs	4,200	6,800	6,800	7,500	-	7,500	10.29
Capital Outlay	161,250	448,500	-	460,400	-	460,400	2.65
Trans to Property Appraiser	2,332	3,500	3,500	3,500	-	3,500	0
Trans to Tax Collector	4,837	6,100	6,100	6,100	-	6,100	0
Trans to 111 Unincorp Gen Fd	26,800	27,800	27,800	27,800	-	27,800	0
Reserves For Contingencies	-	2,700	-	2,700	-	2,700	0
Total Appropriations	427,258	774,800	304,900	784,100		784,100	1.2%
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Ad Valorem Taxes	230,511	240,800	231,200	246,100	-	246,100	2.20
Delinquent Ad Valorem Taxes	241	-	-	-	-	-	na
Interest/Misc	6,216	1,000	3,000	1,000	-	1,000	0
Trans frm Property Appraiser	524	-	-	-	-	-	na
Trans frm Tax Collector	1,838	-	-	-	-	-	na
Carry Forward	808,000	545,100	620,100	549,400	-	549,400	0.79
Less 5% Required By Law	-	(12,100)	-	(12,400)	-	(12,400)	2.48
Total Funding	1,047,331	774,800	854,300	784,100		784,100	1.2%

Hawksridge Stormwater Pumping System (154)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this MSTU include operation and maintenance of stormwater pumping improvements within the Hawksridge PUD.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Indirect Cost Reimburs	700	700	700	700	-	700	0
Capital Outlay	-	65,300	-	67,600	-	67,600	3.52
Trans to Property Appraiser	24	100	100	100	-	100	0
Trans to Tax Collector	79	200	200	200	-	200	0
Reserves For Contingencies	-	4,700	-	4,700	-	4,700	0
Total Appropriations	804	71,000	1,000	73,300		73,300	3.2%
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Ad Valorem Taxes	2,712	2,600	2,500	2,600	-	2,600	0
Interest/Misc	448	-	200	-	-	-	na
Trans frm Property Appraiser	6	-	-	-	-	-	na
Trans frm Tax Collector	32	-	-	-	-	-	na
Carry Forward	66,700	68,500	69,100	70,800	-	70,800	3.36
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0
Total Funding	69,898	71,000	71,800	73,300		73,300	3.2%

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Radio Road Beautification (158)

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	124,224	152,400	127,300	149,200	-	149,200	(2.10)
Indirect Cost Reimburs	7,200	7,600	7,600	6,300	-	6,300	(17.11)
Capital Outlay	305,634	390,300	-	534,800	-	534,800	37.02
Trans to Property Appraiser	2,602	2,700	2,700	2,700	-	2,700	0
Trans to Tax Collector	6,055	7,700	7,700	7,700	-	7,700	0
Trans to 111 Unincorp Gen Fd	26,600	28,100	28,100	28,100	-	28,100	0
Reserves For Contingencies	-	3,200	-	3,300	-	3,300	3.13
Total Appropriations	472,316	592,000	173,400	732,100		732,100	23.7%
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Ad Valorem Taxes	294,784	308,200	295,900	308,200	-	308,200	0
Delinquent Ad Valorem Taxes	131	-	500	-	-	-	na
Interest/Misc	3,924	1,000	2,000	1,000	-	1,000	0
Trans frm Property Appraiser	586	-	-	-	-	-	na
Trans frm Tax Collector	2,304	-	-	-	-	-	na
Carry Forward	484,000	298,300	313,400	438,400	-	438,400	46.97
Less 5% Required By Law	-	(15,500)	-	(15,500)	-	(15,500)	0
Total Funding	785,728	592,000	611,800	732,100		732,100	23.7%

Forest Lakes Roadway & Drainage MSTU (159)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this MSTU include roadway, drainage, and beautification improvements and maintenance.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	70,393	156,700	89,300	125,300	-	125,300	(20.04)
Indirect Cost Reimburs	15,000	16,800	16,800	18,500	-	18,500	10.12
Capital Outlay	985,282	1,071,900	250,000	500,000	-	500,000	(53.35)
Trans to Property Appraiser	323	3,200	3,200	3,200	-	3,200	0
Trans to Tax Collector	3,490	6,700	6,700	3,500	-	3,500	(47.76)
Trans to 111 Unincorp Gen Fd	29,200	36,000	36,000	36,000	-	36,000	0
Trans to 259 Forest Lakes	500,000	-	-	973,200	-	973,200	na
Reserves For Capital	-	1,166,000	-	580,100	-	580,100	(50.25)
Total Appropriations	1,603,687	2,457,300	402,000	2,239,800		2,239,800	(8.9%)
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Ad Valorem Taxes	145,999	149,900	143,900	151,000	-	151,000	0.73
Interest/Misc	22,715	5,000	7,500	2,500	-	2,500	(50.00)
Trans frm Property Appraiser	73	-	-	-	-	-	na
Trans frm Tax Collector	1,327	-	-	-	-	-	na
Carry Forward	3,778,100	2,310,200	2,344,600	2,094,000	-	2,094,000	(9.36)
Less 5% Required By Law	-	(7,800)	-	(7,700)	-	(7,700)	(1.28)
Total Funding	3,948,215	2,457,300	2,496,000	2,239,800		2,239,800	(8.9%)

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

Immokalee Beautification (162)

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	114,178	175,200	240,500	252,800	-	252,800	44.29
Indirect Cost Reimburs	4,100	5,400	5,400	4,900	-	4,900	(9.26)
Capital Outlay	89,409	487,400	350,000	95,900	-	95,900	(80.32)
Trans to Property Appraiser	2,721	2,800	2,800	2,800	-	2,800	0
Trans to Tax Collector	6,271	7,200	7,200	6,900	-	6,900	(4.17)
Trans to 186 Immok Redeved Fd	76,000	76,000	76,000	76,000	-	76,000	0
Reserves For Contingencies	-	1,700	-	1,900	-	1,900	11.76
Total Appropriations	292,680	755,700	681,900	441,200		441,200	(41.6%)
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Ad Valorem Taxes	292,508	276,800	255,000	277,400	-	277,400	0.22
Delinquent Ad Valorem Taxes	680	-	2,800	-	-	-	na
Miscellaneous Revenues	1,526	-	13,000	-	-	-	na
Interest/Misc	4,323	1,000	1,600	1,000	-	1,000	0
Trans frm Property Appraiser	612	-	-	-	-	-	na
Trans frm Tax Collector	2,388	-	-	-	-	-	na
Carry Forward	577,000	491,800	586,300	176,800	-	176,800	(64.05)
Less 5% Required By Law	-	(13,900)	-	(14,000)	-	(14,000)	0.72
Total Funding	879,037	755,700	858,700	441,200		441,200	(41.6%)

Bayshore/Avalon Beautification (163)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this MSTU include beautification and maintenance of medians and other public areas within the district.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	500,945	1,083,800	1,081,500	700,800	-	700,800	(35.34)
Indirect Cost Reimburs	12,400	7,000	7,000	11,200	-	11,200	60.00
Capital Outlay	827,571	2,789,200	950,000	1,971,200	-	1,971,200	(29.33)
Trans to Property Appraiser	7,403	7,900	7,900	7,900	-	7,900	0
Trans to Tax Collector	17,781	17,700	17,700	21,000	-	21,000	18.64
Trans to 187 Bayshore Redeved Fd	125,500	125,500	125,500	125,500	-	125,500	0
Reserves For Contingencies	-	7,100	-	7,800	-	7,800	9.86
Total Appropriations	1,491,600	4,038,200	2,189,600	2,845,400		2,845,400	(29.5%)
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Ad Valorem Taxes	829,353	839,000	805,400	840,200	-	840,200	0.14
Delinquent Ad Valorem Taxes	9,628	-	700	-	-	-	na
Miscellaneous Revenues	1,180	-	-	-	-	-	na
Interest/Misc	25,002	7,500	15,000	7,500	-	7,500	0
Trans frm Property Appraiser	1,666	-	-	-	-	-	na
Trans frm Tax Collector	6,764	-	-	-	-	-	na
Carry Forward	4,026,700	3,234,100	3,408,700	2,040,200	-	2,040,200	(36.92)
Less 5% Required By Law	-	(42,400)	-	(42,500)	-	(42,500)	0.24
Total Funding	4,900,293	4,038,200	4,229,800	2,845,400		2,845,400	(29.5%)

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

Haldeman Creek MSTU (164)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this MSTU include dredging of the Haldeman Creek waterway and maintenance within the defined area.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	-	26,000	-	23,100	-	23,100	(11.15)
Indirect Cost Reimburs	500	500	500	500	-	500	0
Trans to Property Appraiser	437	500	500	500	-	500	0
Trans to Tax Collector	1,320	1,400	1,400	1,400	-	1,400	0
Trans to 187 Bayshore Redev Fd	11,300	11,300	11,300	11,300	-	11,300	0
Reserves For Capital	-	153,200	-	195,600	-	195,600	27.68
Total Appropriations	13,557	192,900	13,700	232,400	-	232,400	20.5%
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	49,604	51,500	49,400	51,600	-	51,600	0.19
Delinquent Ad Valorem Taxes	-	-	-	-	-	-	na
Interest/Misc	1,027	500	600	500	-	500	0
Trans frm Property Appraiser	99	-	-	-	-	-	na
Trans frm Tax Collector	505	-	-	-	-	-	na
Carry Forward	108,900	143,500	146,600	182,900	-	182,900	27.46
Less 5% Required By Law	-	(2,600)	-	(2,600)	-	(2,600)	0
Total Funding	160,135	192,900	196,600	232,400	-	232,400	20.5%

Rock Road MSTU (165)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this MSTU include roadway and drainage improvements and maintenance.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	21,083	25,400	20,000	32,500	-	32,500	27.95
Indirect Cost Reimburs	600	4,300	4,300	600	-	600	(86.05)
Trans to Property Appraiser	269	400	400	400	-	400	0
Trans to Tax Collector	776	800	800	800	-	800	0
Trans to 111 Unincorp Gen Fd	5,300	1,400	1,400	1,400	-	1,400	0
Total Appropriations	28,027	32,300	26,900	35,700	-	35,700	10.5%
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	25,855	31,100	29,800	30,600	-	30,600	(1.61)
Interest/Misc	62	100	-	100	-	100	0
Trans frm Property Appraiser	60	-	-	-	-	-	na
Trans frm Tax Collector	291	-	-	-	-	-	na
Carry Forward	5,400	2,700	3,600	6,500	-	6,500	140.74
Less 5% Required By Law	-	(1,600)	-	(1,500)	-	(1,500)	(6.25)
Total Funding	31,668	32,300	33,400	35,700	-	35,700	10.5%

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

Radio Road East Beautification MSTU (166)

Fund Type: **Special Revenue**

Description: **The Radio Road East Beautification Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing landscape improvement within the Unit.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	27,839	83,100	113,800	88,300	-	88,300	6.26
Indirect Cost Reimburs	-	1,100	1,100	1,100	-	1,100	0
Capital Outlay	47,706	-	446,800	-	-	-	na
Trans to Property Appraiser	1,300	3,000	3,000	3,000	-	3,000	0
Trans to Tax Collector	3,274	2,200	2,200	2,200	-	2,200	0
Trans to 111 Unincorp Gen Fd	26,500	26,500	26,500	24,200	-	24,200	(8.68)
Trans to 266 Radio Rd E Debt	60,800	50,000	50,000	-	-	-	(100.00)
Reserves For Contingencies	-	14,900	-	13,300	-	13,300	(10.74)
Total Appropriations	167,419	180,800	643,400	132,100	-	132,100	(26.9%)

Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Ad Valorem Taxes	152,019	82,100	78,800	83,200	-	83,200	1.34
Interest/Misc	1,159	-	500	-	-	-	na
Bond Proceeds	550,000	-	-	-	-	-	na
Trans frm Property Appraiser	292	-	-	-	-	-	na
Trans frm Tax Collector	1,243	-	-	-	-	-	na
Carry Forward	79,900	102,800	617,200	53,100	-	53,100	(48.35)
Less 5% Required By Law	-	(4,100)	-	(4,200)	-	(4,200)	2.44
Total Funding	784,613	180,800	696,500	132,100	-	132,100	(26.9%)

Adoption Awareness Vehicle Tags (170)

Fund Type: **Special Revenue**

Description: **Accounts for the County's portion of Choose Life License Plate sales revenue which is distributed to nongovernmental, not-for-profit agencies that provide free counseling and services to pregnant women who are committed to placing their children for adoption**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Remittances	17,877	-	-	-	-	-	na
Total Appropriations	17,877	-	-	-	-	-	na

Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Interest/Misc	58	-	-	-	-	-	na
Trans fm 001 Gen Fund	1,800	-	-	-	-	-	na
Carry Forward	16,700	-	-	-	-	-	na
Total Funding	18,558	-	-	-	-	-	na

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

Teen Court (171)

Fund Type: **Special Revenue**

Description: **To provide a diversionary program for first-time juvenile misdemeanor offenders and court education programs for student volunteers. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	72,152	75,100	75,100	77,100	-	77,100	2.66
Operating Expense	2,320	3,400	2,400	2,400	-	2,400	(29.41)
Remittances	-	3,000	3,000	3,000	-	3,000	0
Reserves For Contingencies	-	700	-	-	-	-	(100.00)
Total Appropriations	74,472	82,200	80,500	82,500	-	82,500	0.4%

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Fines & Forfeitures	70,554	73,000	69,000	69,000	-	69,000	(5.48)
Interest/Misc	1,038	-	-	-	-	-	na
Trans fm 681 Court Admin	11,100	3,000	8,200	17,000	-	17,000	466.67
Carry Forward	4,400	9,900	3,300	-	-	-	(100.00)
Less 5% Required By Law	-	(3,700)	-	(3,500)	-	(3,500)	(5.41)
Total Funding	87,092	82,200	80,500	82,500	-	82,500	0.4%

Conservation Collier - Land Acquisition (172)

Fund Type: **Special Revenue**

Description: **To acquire environmentally sensitive lands through the development and implementation of innovative purchase strategies designed to promote conservation, and restoration of County's natural resources.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	306,366	319,100	321,800	-	-	-	(100.00)
Operating Expense	39,797	65,600	51,100	-	-	-	(100.00)
Indirect Cost Reimburs	21,800	18,400	18,400	-	-	-	(100.00)
Capital Outlay	666	-	5,000	-	-	-	na
Trans to Property Appraiser	52,582	90,000	90,000	90,000	-	90,000	0
Trans to Tax Collector	200,455	204,800	204,800	500	-	500	(99.76)
Trans to 174 Consvr Collier Maint	5,980,500	7,511,000	7,511,000	4,826,300	-	4,826,300	(35.74)
Reserves For Contingencies	-	25,400	-	6,600	-	6,600	(74.02)
Reserves For Capital	-	4,720,000	-	15,000	-	15,000	(99.68)
Total Appropriations	6,602,166	12,954,300	8,202,100	4,938,400	-	4,938,400	(61.9%)

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	9,474,093	9,674,700	9,287,700	-	-	-	(100.00)
Delinquent Ad Valorem Taxes	11,958	-	6,800	-	-	-	na
Miscellaneous Revenues	149	-	-	-	-	-	na
Interest/Misc	34,088	36,400	30,000	-	-	-	(100.00)
Reimb From Other Depts	(20)	-	-	-	-	-	na
Trans fm Property Appraiser	11,828	7,000	7,000	-	-	-	(100.00)
Trans fm Tax Collector	76,263	55,000	55,000	-	-	-	(100.00)
Trans fm 273 Conservation Collier	96,200	-	-	-	-	-	na
Carry Forward	656,300	3,669,900	3,754,000	4,938,400	-	4,938,400	34.56
Less 5% Required By Law	-	(488,700)	-	-	-	-	(100.00)
Total Funding	10,360,859	12,954,300	13,140,500	4,938,400	-	4,938,400	(61.9%)

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

Driver Education (173)

Fund Type: **Special Revenue**

Description: **Established in FY 04, this fund accounts for the \$5.00 surcharge on all moving and non-moving civil traffic infractions excluding parking violations filed in County Court. Proceeds fund driver education programs in both public and non-public high schools.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Indirect Cost Reimburs	500	500	500	1,300	-	1,300	160.00
Remittances	178,000	167,100	177,300	177,300	-	177,300	6.10
Reserves For Contingencies	-	16,700	-	9,000	-	9,000	(46.11)
Reserves For Cash Flow	-	87,700	-	94,600	-	94,600	7.87
Total Appropriations	178,500	272,000	177,800	282,200	-	282,200	3.8%

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	186,706	169,000	171,000	171,000	-	171,000	1.18
Interest/Misc	1,319	1,100	600	700	-	700	(36.36)
Carry Forward	115,800	110,400	125,300	119,100	-	119,100	7.88
Less 5% Required By Law	-	(8,500)	-	(8,600)	-	(8,600)	1.18
Total Funding	303,824	272,000	296,900	282,200	-	282,200	3.8%

Conservation Collier Maintenance (174)

Fund Type: **Special Revenue**

Description: **To manage and maintain acquired environmentally sensitive lands in perpetuity through the development and implementation of plans and programs that are designed to protect, conserve, and restore the County's natural resources.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	-	-	-	333,800	17,200	351,000	na
Operating Expense	347,323	529,900	487,100	1,283,600	1,500	1,285,100	142.52
Indirect Cost Reimburs	24,900	20,100	20,100	47,600	-	47,600	136.82
Capital Outlay	5,381	-	131,900	-	-	-	na
Trans to 179 Consvr Collier Proj	-	940,500	2,958,200	95,500	-	95,500	(89.85)
Trans to 704 Ad Serv Grant Match	-	-	18,500	-	-	-	na
Trans to 272 Debt Serv Fd	900,000	900,000	791,800	-	-	-	(100.00)
Trans to 674 Carr Pres	-	-	1,582,800	244,600	-	244,600	na
Reserves For Contingencies	-	23,500	-	41,600	(18,700)	22,900	(2.55)
Reserves For Capital	-	29,157,300	-	30,957,100	-	30,957,100	6.17
Total Appropriations	1,277,604	31,571,300	5,990,400	33,003,800	-	33,003,800	4.5%

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	6,279	5,300	5,500	5,200	-	5,200	(1.89)
Interest/Misc	134,454	229,400	164,800	187,100	-	187,100	(18.44)
Reimb From Other Depts	6,200	-	-	-	-	-	na
Trans fm 172 Conserv Collier Fd	5,980,500	7,511,000	7,511,000	4,826,300	-	4,826,300	(35.74)
Trans fm 272 Conserv Co GO Bd	200,000	900,000	828,700	-	-	-	(100.00)
Trans fm 273 Conservation Collier	-	-	-	34,900	-	34,900	na
Trans fm 703/704 Ad Srv Grants	-	-	-	400	-	400	na
Carry Forward	20,390,100	22,937,300	25,439,900	27,959,500	-	27,959,500	21.90
Less 5% Required By Law	-	(11,700)	-	(9,600)	-	(9,600)	(17.95)
Total Funding	26,717,533	31,571,300	33,949,900	33,003,800	-	33,003,800	4.5%

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

Court Information Technology Fee (178)

Fund Type: **Special Revenue**

Description: **Funding is provided by a \$2 service charge for recording documents or instruments as listed in S.28.222 F.S. These funds are used to support court-related technology throughout the various entities of the Court.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Personal Services	-	-	-	63,200	-	63,200	na
Operating Expense	552,475	680,200	659,600	712,000	-	712,000	4.68
Indirect Cost Reimburs	9,700	9,900	9,900	15,900	-	15,900	60.61
Capital Outlay	20,250	50,300	73,200	90,700	-	90,700	80.32
Reserves For Contingencies	-	37,100	-	43,900	-	43,900	18.33
Reserves For Capital	-	158,200	-	416,900	-	416,900	163.53
Total Appropriations	582,425	935,700	742,700	1,342,600	-	1,342,600	43.5%
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Charges For Services	754,502	600,000	750,000	750,000	-	750,000	25.00
Miscellaneous Revenues	293	-	-	-	-	-	na
Interest/Misc	3,717	3,200	3,000	3,000	-	3,000	(6.25)
Carry Forward	440,700	362,700	616,800	627,100	-	627,100	72.90
Less 5% Required By Law	-	(30,200)	-	(37,500)	-	(37,500)	24.17
Total Funding	1,199,212	935,700	1,369,800	1,342,600	-	1,342,600	43.5%

Conservation Collier Projects (179)

Fund Type: **Special Revenue**

Description: **This fund accounts for Conservation Collier Capital Improvement Projects**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Capital Outlay	-	855,000	2,958,200	95,500	-	95,500	(88.83)
Reserves For Capital	-	85,500	-	-	-	-	(100.00)
Total Appropriations	-	940,500	2,958,200	95,500	-	95,500	(89.8%)
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Trans fm 174 Conserv Collier Maint	-	940,500	2,958,200	95,500	-	95,500	(89.85)
Total Funding	-	940,500	2,958,200	95,500	-	95,500	(89.8%)

Domestic Animal Services Donations (180)

Fund Type: **Special Revenue**

Description: **This fund was established to collect and monitor donations given to Domestic Animal Services by private citizens and/or organizations for the benefit of animals and their needs.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	14,701	24,900	10,100	13,200	-	13,200	(46.99)
Reserves For Contingencies	-	52,800	-	87,000	-	87,000	64.77
Total Appropriations	14,701	77,700	10,100	100,200	-	100,200	29.0%
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Licenses & Permits	10	-	-	-	-	-	na
Miscellaneous Revenues	23,633	20,000	20,000	20,000	-	20,000	0
Interest/Misc	453	-	-	-	-	-	na
Carry Forward	61,900	58,700	71,300	81,200	-	81,200	38.33
Less 5% Required By Law	-	(1,000)	-	(1,000)	-	(1,000)	0
Total Funding	85,996	77,700	91,300	100,200	-	100,200	29.0%

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

Court Maintenance Fund (181)

Fund Type: **Special Revenue**

Description: **This fund accounts for the revenue specifically created to fund State Court Facilities. On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	5,142	-	-	-	-	-	na
Capital Outlay	-	-	1,617,300	-	-	-	na
Reserves For Capital	-	3,505,400	-	4,693,500	-	4,693,500	33.89
Total Appropriations	5,142	3,505,400	1,617,300	4,693,500	-	4,693,500	33.9%

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Fines & Forfeitures	1,158,998	1,090,000	1,100,000	1,090,000	-	1,090,000	0
Interest/Misc	21,360	15,000	15,000	15,000	-	15,000	0
Carry Forward	2,970,800	2,455,600	4,146,000	3,643,700	-	3,643,700	48.38
Less 5% Required By Law	-	(55,200)	-	(55,200)	-	(55,200)	0
Total Funding	4,151,158	3,505,400	5,261,000	4,693,500	-	4,693,500	33.9%

TDC Beach Park Facilities (183)

Fund Type: **Special Revenue**

Description: **This fund accounts for the portion of Tourist Development dollars devoted to funding beach access projects throughout Collier County. Funding is provided by 1/3 of all Category A TDC dollars.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	1,271,958	60,000	764,000	-	-	-	(100.00)
Indirect Cost Reimburs	9,100	10,500	10,500	13,300	-	13,300	26.67
Capital Outlay	-	295,000	5,158,900	395,000	-	395,000	33.90
Trans to Tax Collector	49,164	59,200	59,200	19,200	-	19,200	(67.57)
Trans to 184 TDC Promo	50,000	50,000	50,000	50,000	-	50,000	0
Reserves For Contingencies	-	-	-	40,900	-	40,900	na
Reserves For Capital	-	8,285,700	-	8,510,900	-	8,510,900	2.72
Total Appropriations	1,380,222	8,760,400	6,042,600	9,029,300	-	9,029,300	3.1%

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Tourist Devel Tax	2,458,183	2,368,600	2,182,200	693,700	-	693,700	(70.71)
Interest/Misc	73,448	64,100	40,000	40,000	-	40,000	(37.60)
Carry Forward	11,024,700	6,449,300	12,152,700	8,332,300	-	8,332,300	29.20
Less 5% Required By Law	-	(121,600)	-	(36,700)	-	(36,700)	(69.82)
Total Funding	13,556,331	8,760,400	14,374,900	9,029,300	-	9,029,300	3.1%

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

TDC Tourism Promotion Fund (184)

Fund Type: **Special Revenue**

Description: **This fund accounts for the portion of tourist development tax dollars that fund marketing and promotion activities. The tourist tax is 4% and is levied against short-term (6 month or less) rentals that include hotel, motel rooms, condominiums and houses, campgrounds and other lodgings.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	3,959,414	4,583,200	5,059,100	7,058,600	-	7,058,600	54.01
Indirect Cost Reimburs	33,000	25,600	25,600	39,700	-	39,700	55.08
Trans to Tax Collector	74,490	89,800	89,800	108,800	-	108,800	21.16
Reserves For Contingencies	-	-	-	175,800	-	175,800	na
Total Appropriations	4,066,905	4,698,600	5,174,500	7,382,900	-	7,382,900	57.1%
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Tourist Devel Tax	3,724,519	3,588,800	4,147,300	5,440,200	-	5,440,200	51.59
Miscellaneous Revenues	18,038	20,000	35,000	35,000	-	35,000	75.00
Interest/Misc	8,352	7,400	7,400	9,000	-	9,000	21.62
Trans fm 183 TDC Beach Pk	50,000	50,000	50,000	50,000	-	50,000	0
Trans fm 194 TDC Prom Fd	227,400	97,500	458,600	281,400	-	281,400	188.62
Trans fm 195 TDC Cap Fd	150,000	150,000	150,000	150,000	-	150,000	0
Trans fm 196 TDC Dis	-	-	-	95,800	-	95,800	na
Carry Forward	1,270,700	965,700	1,921,900	1,595,700	-	1,595,700	65.24
Less 5% Required By Law	-	(180,800)	-	(274,200)	-	(274,200)	51.66
Total Funding	5,449,009	4,698,600	6,770,200	7,382,900	-	7,382,900	57.1%

TDC - Engineering (185)

Fund Type: **Special Revenue**

Description: **This fund was created to provide for management and administration of Tourist Development Tax (TDC) Category A funded beach renourishment projects, beach and pass monitoring and maintenance as well as beach park facilities projects. The principal source of funding is a transfer from TDC Beach Renourishment Fund 195.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	404,468	452,200	450,700	471,700	-	471,700	4.31
Operating Expense	48,366	45,300	43,600	113,000	-	113,000	149.45
Indirect Cost Reimburs	107,700	149,700	149,700	46,100	-	46,100	(69.21)
Capital Outlay	-	-	1,300	1,500	-	1,500	na
Trans to Tax Collector	99,817	-	-	-	-	-	na
Trans to 113 Com Dev Fd	-	-	-	10,000	-	10,000	na
Reserves For Contingencies	-	16,100	-	1,000	-	1,000	(93.79)
Total Appropriations	660,351	663,300	645,300	643,300	-	643,300	(3.0%)
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	4	-	-	-	-	-	na
Interest/Misc	2,440	-	-	-	-	-	na
Trans fm 195 TDC Cap Fd	726,000	647,100	571,600	643,300	-	643,300	(0.59)
Carry Forward	-	16,200	73,700	-	-	-	(100.00)
Total Funding	728,444	663,300	645,300	643,300	-	643,300	(3.0%)

Collier County Government
Fiscal Year 2014 Fund Budget Summary

Immokalee Redevelopment (186)

Fund Type: **Special Revenue**

Description: **Established in FY 01 to implement the Immokalee Component Section of the Collier County Community Redevelopment Plan adopted by the Community Redevelopment Agency (CRA).**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Personal Services	315,642	381,500	324,000	358,200	-	358,200	(6.11)
Operating Expense	253,784	170,000	165,400	100,400	-	100,400	(40.94)
Indirect Cost Reimburs	47,200	40,200	40,200	60,800	-	60,800	51.24
Capital Outlay	4,896	-	-	2,000	-	2,000	na
Grants and Aid	18,293	24,000	54,000	60,000	-	60,000	150.00
Reserves For Contingencies	-	46,400	-	30,700	-	30,700	(33.84)
Reserves For Capital	-	72,000	-	-	-	-	(100.00)
Total Appropriations	639,814	734,100	583,600	612,100		612,100	(16.6%)
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Interest/Misc	4,078	4,000	-	1,000	-	1,000	(75.00)
Trans fm 001 Gen Fund	295,300	223,200	223,200	266,300	-	266,300	19.31
Trans fm 111 MSTD Gen Fd	59,300	44,800	44,800	53,500	-	53,500	19.42
Trans fm 162 Immokalee Beaut Fd	76,000	76,000	76,000	76,000	-	76,000	0
Carry Forward	668,500	386,300	455,000	215,400	-	215,400	(44.24)
Less 5% Required By Law	-	(200)	-	(100)	-	(100)	(50.00)
Total Funding	1,103,178	734,100	799,000	612,100		612,100	(16.6%)

Bayshore/Gateway Triangle Redevelopment (187)

Fund Type: **Special Revenue**

Description: **Established in FY 01 to implement the Bayshore/Gateway Triangle Component Section of the Collier County Community Redevelopment Plan adopted by the Community Redevelopment Agency (CRA).**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Personal Services	416,834	258,000	241,200	252,400	-	252,400	(2.17)
Operating Expense	197,810	148,700	272,100	155,300	-	155,300	4.44
Indirect Cost Reimburs	66,600	83,800	83,800	39,600	-	39,600	(52.74)
Capital Outlay	18,178	-	-	-	-	-	na
Grants and Aid	234,291	128,000	128,000	20,000	-	20,000	(84.38)
Trans to 287 CRA Loan	1,400,000	1,427,800	1,494,900	905,700	-	905,700	(36.57)
Reserves For Contingencies	-	51,500	-	51,000	-	51,000	(0.97)
Reserves For Capital	-	71,900	-	315,400	-	315,400	338.66
Total Appropriations	2,333,713	2,169,700	2,220,000	1,739,400		1,739,400	(19.8%)
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Miscellaneous Revenues	300,234	317,000	384,100	317,000	-	317,000	0
Interest/Misc	14,065	10,000	6,000	5,000	-	5,000	(50.00)
Trans fm 001 Gen Fund	829,500	754,500	754,500	785,000	-	785,000	4.04
Trans fm 111 MSTD Gen Fd	166,600	151,500	151,500	157,700	-	157,700	4.09
Trans fm 163 Baysh/Av Beaut Fd	125,500	125,500	125,500	125,500	-	125,500	0
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0
Carry Forward	2,017,300	816,300	1,141,100	354,000	-	354,000	(56.63)
Less 5% Required By Law	-	(16,400)	-	(16,100)	-	(16,100)	(1.83)
Total Funding	3,464,500	2,169,700	2,574,000	1,739,400		1,739,400	(19.8%)

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

800 MHz Intergovernmental Radio Communication Program (188)

Fund Type: **Special Revenue**

Description: **Provides funding for operating and maintenance costs of the 800 MHz radio system. Revenue is generated from a \$12.50 surcharge on moving traffic violations.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	1,090,804	1,111,200	1,128,400	1,159,000	-	1,159,000	4.30
Indirect Cost Reimburs	23,200	15,300	15,300	12,700	-	12,700	(16.99)
Capital Outlay	-	-	-	32,000	-	32,000	na
Total Appropriations	1,114,004	1,126,500	1,143,700	1,203,700	-	1,203,700	6.9%
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Charges For Services	306,487	304,400	353,100	306,000	-	306,000	0.53
Miscellaneous Revenues	131,356	129,000	127,500	127,000	-	127,000	(1.55)
Interest/Misc	694	600	600	200	-	200	(66.67)
Reimb From Other Depts	118,166	120,000	122,000	125,000	-	125,000	4.17
Trans fm 001 Gen Fund	558,900	576,400	576,400	576,400	-	576,400	0
Carry Forward	56,900	23,800	54,900	90,800	-	90,800	281.51
Less 5% Required By Law	-	(27,700)	-	(21,700)	-	(21,700)	(21.66)
Total Funding	1,172,502	1,126,500	1,234,500	1,203,700	-	1,203,700	6.9%

E911 Wireless Emergency Phone System (189)

Fund Type: **Special Revenue**

Description: **Established to provide for costs associated with the Emergency 911 telephone system. Revenues are from a surcharge to cellular telephone users that are billed and collected by the telephone company and remitted to the County.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Remittances	122,253	-	683,900	-	-	-	na
Total Appropriations	122,253	-	683,900	-	-	-	na
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Interest/Misc	5,306	7,100	4,200	4,200	-	4,200	(40.85)
Carry Forward	792,600	(6,800)	675,700	(4,000)	-	(4,000)	(41.18)
Less 5% Required By Law	-	(300)	-	(200)	-	(200)	(33.33)
Total Funding	797,906	-	679,900	-	-	-	na

Miscellaneous Florida Statutes Fund (190)

Fund Type: **Special Revenue**

Description: **Accounts for revenues generated by concession fees from the County's Government Complex Snack Bar to be used to improve handicapped and general accessibility to government facilities.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	26,280	36,400	33,700	65,000	-	65,000	78.57
Capital Outlay	12,990	-	2,700	-	-	-	na
Total Appropriations	39,270	36,400	36,400	65,000	-	65,000	78.6%
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Charges For Services	21,475	24,000	19,200	19,200	-	19,200	(20.00)
Interest/Misc	577	500	300	300	-	300	(40.00)
Carry Forward	80,600	13,100	63,400	46,500	-	46,500	254.96
Less 5% Required By Law	-	(1,200)	-	(1,000)	-	(1,000)	(16.67)
Total Funding	102,651	36,400	82,900	65,000	-	65,000	78.6%

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

State Housing Incentive Partnership (191)

Fund Type: **Special Revenue**

Description: **Grant funds used to provide affordable housing strategies such as impact fee waivers and deferrals, housing rehabilitation and down payment/closing cost assistance.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Personal Services	103,527	-	-	-	-	-	na
Operating Expense	17,787	-	-	-	-	-	na
Grants and Aid	932,927	-	1,540,400	-	-	-	na
Trans to 791 SHIP Grant	20,711	-	-	-	-	-	na
Total Appropriations	1,074,951	-	1,540,400	-	-	-	na
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Carry Forward	2,539,700	-	1,540,400	-	-	-	na
Total Funding	2,539,700	-	1,540,400	-	-	-	na

Court Innovations (192)

Fund Type: **Special Revenue**

Description: **Provides guardianship services to indigent, incapacitated adults. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	189,800	193,000	193,000	193,000	-	193,000	0
Reserves For Contingencies	-	4,900	-	-	-	-	(100.00)
Total Appropriations	189,800	197,900	193,000	193,000	-	193,000	(2.5%)
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Fines & Forfeitures	70,553	73,000	69,000	69,000	-	69,000	(5.48)
Interest/Misc	72	-	-	-	-	-	na
Trans fm 681 Court Admin	99,400	127,600	127,600	115,600	-	115,600	(9.40)
Carry Forward	16,700	1,000	8,300	11,900	-	11,900	1,090.00
Less 5% Required By Law	-	(3,700)	-	(3,500)	-	(3,500)	(5.41)
Total Funding	186,725	197,900	204,900	193,000	-	193,000	(2.5%)

TDC Category C - Non County Museum (193)

Fund Type: **Special Revenue**

Description: **This fund distributes monies on a grant request basis to non-county museum facilities. The tourist tax is 4% and is levied against short-term (6 month or less) rentals that include hotel, motel rooms, condominiums and houses, campgrounds and other lodgings.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Indirect Cost Reimburs	1,200	800	800	2,000	-	2,000	150.00
Remittances	171,770	315,500	315,500	624,400	-	624,400	97.91
Trans to Tax Collector	7,097	8,600	8,600	8,600	-	8,600	0
Trans to 198 Museum	100,000	-	-	-	-	-	na
Total Appropriations	280,067	324,900	324,900	635,000	-	635,000	95.4%
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Tourist Devel Tax	354,872	342,000	365,500	369,200	-	369,200	7.95
Interest/Misc	2,155	-	-	1,600	-	1,600	na
Carry Forward	167,300	-	242,200	282,800	-	282,800	na
Less 5% Required By Law	-	(17,100)	-	(18,600)	-	(18,600)	8.77
Total Funding	524,327	324,900	607,700	635,000	-	635,000	95.4%

**Collier County Government
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TDC - Administration & Operations (194)

Fund Type: **Special Revenue**

Description: **This fund was established to monitor special events and promotion of the County. The tourist tax is 4% and is levied against short-term (6 months or less) rentals that include hotel and motel rooms, condominiums and houses, campgrounds, and other lodgings.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	582,604	652,900	752,900	901,100	-	901,100	38.02
Operating Expense	305,242	397,800	396,800	350,800	-	350,800	(11.81)
Indirect Cost Reimburs	101,100	71,900	71,900	57,300	-	57,300	(20.31)
Capital Outlay	-	-	-	37,000	-	37,000	na
Trans to Tax Collector	34,617	41,700	41,700	41,700	-	41,700	0
Trans to 113 Com Dev Fd	-	58,000	58,000	58,000	-	58,000	0
Trans to 184 TDC Promo	227,400	97,500	458,600	281,400	-	281,400	188.62
Trans to 196 TDC Eco Disaster	-	266,500	-	-	-	-	(100.00)
Reserve for Attrition	-	-	-	(14,800)	-	(14,800)	na
Total Appropriations	1,250,963	1,586,300	1,779,900	1,712,500	-	1,712,500	8.0%
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Tourist Devel Tax	1,730,859	1,667,700	1,782,800	1,800,600	-	1,800,600	7.97
Miscellaneous Revenues	8	-	-	-	-	-	na
Interest/Misc	2,305	2,000	2,000	2,000	-	2,000	0
Carry Forward	4,000	-	(4,900)	-	-	-	na
Less 5% Required By Law	-	(83,400)	-	(90,100)	-	(90,100)	8.03
Total Funding	1,737,171	1,586,300	1,779,900	1,712,500	-	1,712,500	8.0%

TDC - Beach Renourishment (195)

Fund Type: **Special Revenue**

Description: **This fund is dedicated to beach renourishment activities. The tourist tax is 4% and is levied against short-term (6 months or less) rentals that include hotel and motel rooms, condominiums and houses, campgrounds, and other lodgings.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	1,070,911	1,857,300	4,429,400	453,000	-	453,000	(75.61)
Indirect Cost Reimburs	-	-	-	31,300	-	31,300	na
Capital Outlay	7,870	4,024,200	13,362,600	868,000	-	868,000	(78.43)
Trans to Tax Collector	-	120,200	120,200	142,700	-	142,700	18.72
Trans to 001 General Fund	163,000	160,000	160,000	160,000	-	160,000	0
Trans to 184 TDC Promo	150,000	150,000	150,000	150,000	-	150,000	0
Trans to 185 TDC Eng	726,000	647,100	571,600	643,300	-	643,300	(0.59)
Trans to 710 Pub Serv Match	49,730	-	3,300	-	-	-	na
Reserves For Contingencies	-	695,800	-	392,600	-	392,600	(43.58)
Reserve for Reimb to State	-	4,900,000	-	13,200,000	-	13,200,000	169.39
Reserves For Capital	-	19,804,800	-	5,070,000	-	5,070,000	(74.40)
Total Appropriations	2,167,511	32,359,400	18,797,100	21,110,900	-	21,110,900	(34.8%)
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Tourist Devel Tax	4,990,856	4,809,000	5,222,300	5,706,000	-	5,706,000	18.65
Intergovernmental Revenues	-	1,000,000	-	-	-	-	(100.00)
Miscellaneous Revenues	10,200	-	-	-	-	-	na
Interest/Misc	173,320	150,000	150,000	150,000	-	150,000	0
Carry Forward	25,996,900	26,698,300	28,972,500	15,547,700	-	15,547,700	(41.77)
Less 5% Required By Law	-	(297,900)	-	(292,800)	-	(292,800)	(1.71)
Total Funding	31,171,275	32,359,400	34,344,800	21,110,900	-	21,110,900	(34.8%)

**Collier County Government
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TDC - Disaster Recovery (196)

Fund Type: **Special Revenue**

Description: **This fund was established to promote and regenerate tourism after a natural disaster. The tourist tax is 4% and is levied against short-term (6 months or less) rentals that include hotel and motel rooms, condominiums and houses, campgrounds, and other lodgings.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	72,551	317,900	222,100	-	-	-	(100.00)
Indirect Cost Reimburs	-	3,000	3,000	2,100	-	2,100	(30.00)
Trans to 184 TDC Promo	-	-	-	95,800	-	95,800	na
Reserves For Contingencies	-	-	-	192,600	-	192,600	na
Restricted for Unfunded Requests	-	1,000,000	-	500,000	-	500,000	(50.00)
Total Appropriations	72,551	1,320,900	225,100	790,500	-	790,500	(40.2%)

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	6,964	10,500	6,000	3,000	-	3,000	(71.43)
Trans fm 194 TDC Prom Fd	-	266,500	-	-	-	-	(100.00)
Carry Forward	1,079,400	1,044,400	1,006,800	787,700	-	787,700	(24.58)
Less 5% Required By Law	-	(500)	-	(200)	-	(200)	(60.00)
Total Funding	1,086,364	1,320,900	1,012,800	790,500	-	790,500	(40.2%)

Museum (198)

Fund Type: **Special Revenue**

Description: **Established for operations of the Collier County Museum. The principal funding source is tourist tax revenues.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	878,850	918,700	902,100	1,003,100	65,500	1,068,600	16.32
Operating Expense	374,517	492,200	516,300	397,300	-	397,300	(19.28)
Indirect Cost Reimburs	60,000	178,400	178,400	220,300	-	220,300	23.49
Capital Outlay	12,372	-	20,200	-	-	-	na
Remittances	100,000	-	-	-	-	-	na
Trans to Tax Collector	32,776	33,000	33,000	33,000	-	33,000	0
Trans to 314 Museum Cap	100,000	200,000	200,000	-	-	-	(100.00)
Reserves For Contingencies	-	15,700	-	86,600	(65,500)	21,100	34.39
Reserves For Cash Flow	-	-	-	200,000	-	200,000	na
Reserve for Attrition	-	(14,500)	-	(17,100)	-	(17,100)	17.93
Total Appropriations	1,558,515	1,823,500	1,850,000	1,923,200	-	1,923,200	5.5%

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Tourist Devel Tax	1,638,788	1,579,100	1,645,100	1,489,000	-	1,489,000	(5.71)
Charges For Services	410	-	-	-	-	-	na
Miscellaneous Revenues	7,876	1,200	7,700	57,500	-	57,500	4,691.67
Interest/Misc	1,695	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	-	-	200,000	-	200,000	na
Trans fm 193 TDC Museum Fd	100,000	-	-	-	-	-	na
Carry Forward	277,500	322,300	451,200	254,000	-	254,000	(21.19)
Less 5% Required By Law	-	(79,100)	-	(77,300)	-	(77,300)	(2.28)
Total Funding	2,026,269	1,823,500	2,104,000	1,923,200	-	1,923,200	5.5%

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911 Emergency Phone System Enhancement (199)

Fund Type: **Special Revenue**

Description: **Established to provide for costs associated with the Emergency 911 telephone system. Revenues are from a surcharge to telephone users that are billed and collected by the telephone company and remitted to the County.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Remittances	-	937,500	-	933,000	-	933,000	(0.48)
Total Appropriations	-	937,500	-	933,000	-	933,000	(0.5%)
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	6,131	9,300	3,600	500	-	500	(94.62)
Carry Forward	922,700	928,700	928,900	932,500	-	932,500	0.41
Less 5% Required By Law	-	(500)	-	-	-	-	(100.00)
Total Funding	928,831	937,500	932,500	933,000	-	933,000	(0.5%)

Gas Tax Revenue Refunding Bonds, Series 2003/2005/2012 (212)

Fund Type: **Debt Service**

Description: **The Gas Tax Revenue Bonds, Series 2003 refunded the 1995 Road Improvement Refunding Revenue Bonds. Gas Tax Revenue Bonds, Series 2012 partially refunded the 2003 Gas Tax Revenue Bonds. Both the Series 2003 and Series 2005 Bonds provided funding for acquisition, construction, and reconstruction of roads and bridges and other transportation improvements. Revenues pledged include the 5-cent, 6-cent, 7th cent and 9th cent Gas Taxes and the Constitutional Gas Tax with final maturity in June 2025.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Arbitrage Services	2,464	7,000	7,000	7,000	-	7,000	0
Payment to Escrow Agent	43,336,693	-	-	-	-	-	na
Debt Service	396,829	7,000	7,000	7,000	-	7,000	0
Debt Service - Principal	7,505,000	7,855,000	7,855,000	8,040,000	-	8,040,000	2.36
Debt Service - Interest Expense	7,076,815	6,452,500	6,452,600	6,103,900	-	6,103,900	(5.40)
Total Appropriations	58,317,801	14,321,500	14,321,600	14,157,900	-	14,157,900	(1.1%)
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	19,898	1,000	8,300	1,000	-	1,000	0
Bond Proceeds	43,446,373	-	-	-	-	-	na
Trans fm 313 Gas Tax Cap Fd	13,479,900	11,734,900	11,734,900	14,117,600	-	14,117,600	20.30
Carry Forward	3,989,400	2,585,700	2,617,800	39,400	-	39,400	(98.48)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0
Total Funding	60,935,571	14,321,500	14,361,000	14,157,900	-	14,157,900	(1.1%)

State Infrastructure Bank (SIB) Loan (213)

Fund Type: **Debt Service**

Description: **The Board of County Commissioners approved the State Infrastructure Bank (SIB) Loan on February 27, 2007, agenda item 10E; with a final maturity on October 2012. The loan proceeds were used to construct the eastbound Immokalee to I-75 northbound loop and to widen Immokalee Road from four to six lanes within the limited access right of way under the I-75 overpass.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Debt Service - Principal	6,327,545	-	-	-	-	-	na
Debt Service - Interest Expense	154,849	-	-	-	-	-	na
Total Appropriations	6,482,394	-	-	-	-	-	na
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	86	-	-	-	-	-	na
Trans fm 313 Gas Tax Cap Fd	6,481,980	-	-	-	-	-	na
Total Funding	6,482,066	-	-	-	-	-	na

Collier County Government
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Sales Tax Revenue Refunding Bonds, Series 2003 (215)

Fund Type: **Debt Service**

Description: **These bonds refunded the 1986 sales tax bonds and financed the construction of the Development Services Building expansion/parking garage and Jail expansion/parking garage improvements. The revenue pledged is the half-cent sales tax, with final maturity in October 2033.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Arbitrage Services	2,464	3,500	2,500	3,500	-	3,500	0
Payment to Escrow Agent	651,886	-	17,000	-	-	-	na
Debt Service	-	3,100	-	-	-	-	(100.00)
Debt Service - Principal	1,450,000	-	-	-	-	-	na
Debt Service - Interest Expense	986,072	408,800	408,800	-	-	-	(100.00)
Trans to 298 Sp Ob Bd '10	-	-	-	600	-	600	na
Total Appropriations	3,090,422	415,400	428,300	4,100	-	4,100	(99.0%)
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Interest/Misc	161	-	-	-	-	-	na
Trans fm 001 Gen Fund	1,143,436	76,200	83,600	-	-	-	(100.00)
Trans fm 381 Correctional Cap Fd	1,937,650	331,200	348,800	-	-	-	(100.00)
Carry Forward	9,200	8,000	-	4,100	-	4,100	(48.75)
Total Funding	3,090,447	415,400	432,400	4,100	-	4,100	(99.0%)

Sales Tax Revenue Refunding Bonds, Series 2005 (216)

Fund Type: **Debt Service**

Description: **Bond proceeds were used to fund the construction of the North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, EOC and refinance Commercial Paper principal outstanding as of September 30, 2005. The revenue pledged is the half-cent sales tax, with final maturity in October 2035.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Arbitrage Services	2,464	3,500	3,200	3,500	-	3,500	0
Payment to Escrow Agent	2,487,063	-	115,000	-	-	-	na
Debt Service	275	4,600	300	-	-	-	(100.00)
Debt Service - Principal	6,110,000	-	-	-	-	-	na
Debt Service - Interest Expense	4,669,644	2,752,800	2,752,800	-	-	-	(100.00)
Trans to 298 Sp Ob Bd '10	-	-	-	2,000	-	2,000	na
Total Appropriations	13,269,445	2,760,900	2,871,300	5,500	-	5,500	(99.8%)
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Interest/Misc	568	-	500	200	-	200	na
Trans fm 001 Gen Fund	3,654,391	205,800	216,900	-	-	-	(100.00)
Trans fm 101 Transp Op Fd	383,476	140,000	146,100	-	-	-	(100.00)
Trans fm 325 Stormwater Cap Fd	976,058	363,400	379,200	-	-	-	(100.00)
Trans fm 345 Pk & Rec Cap	89,884	128,600	134,000	-	-	-	(100.00)
Trans fm 346 Pks Unincorp Cap Fd	2,931,991	-	1,400	-	-	-	na
Trans fm 350 EMS Cap Fd	315,969	120,600	125,900	-	-	-	(100.00)
Trans fm 385 Law Enforc Cap Fd	793,668	292,000	304,700	-	-	-	(100.00)
Trans fm 390 Gen Gov Fac Cap Fd	4,112,701	1,502,700	1,567,800	-	-	-	(100.00)
Carry Forward	10,800	7,800	100	5,300	-	5,300	(32.05)
Total Funding	13,269,506	2,760,900	2,876,600	5,500	-	5,500	(99.8%)

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

Sales Tax Revenue Bonds Reserve, Series 2002/2003/2005 (217)

Fund Type: **Debt Service**

Description: **Based on the Debt Service Reserve requirements for the County's Capital Improvement Revenue Bonds (Series 2002/2003/2005) and the dramatic deterioration of the bond insurer's credit ratings, the County was obligated to allocate money for the parity Reserve Account. On March 24, 2009, agenda item 16(F)7, the Board approved funding the parity Reserve Account in the amount of \$8,026,972. On September 29, 2009, agenda item 16(F)5, the Board approved funding the balance in the amount of \$11,543,806, for a total of \$19,570,778. The monies allocated to fund the Reserve Account came from undesignated fund balances in the Collier County Water/Sewer District Capital and Solid Waste funds.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Advance/Repay to 412 Water Cap	2,657,897	-	5,200,800	-	-	-	na
Advance/Repay to 414 Sewer Cap	2,657,897	-	5,200,800	-	-	-	na
Reserves For Debt Service	-	10,401,500	-	-	-	-	(100.00)
Total Appropriations	5,315,794	10,401,500	10,401,600	-	-	-	(100.0%)

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	-	-	100	-	-	-	na
Carry Forward	15,717,300	10,401,500	10,401,500	-	-	-	(100.00)
Total Funding	15,717,300	10,401,500	10,401,600	-	-	-	(100.0%)

Caribbean Gardens General Obligation Bond Fund (220)

Fund Type: **Debt Service**

Description: **Fund the purchase of Caribbean Gardens.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Trans to 001 General Fund	-	8,900	8,900	1,300	-	1,300	(85.39)
Total Appropriations	-	8,900	8,900	1,300	-	1,300	(85.4%)

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	560	-	-	-	-	-	na
Delinquent Ad Valorem Taxes	635	1,000	1,000	1,000	-	1,000	0
Interest/Misc	-	-	100	100	-	100	na
Carry Forward	6,800	7,900	8,000	200	-	200	(97.47)
Total Funding	7,995	8,900	9,100	1,300	-	1,300	(85.4%)

Naples Park Drainage Assessment Bonds, Series 1997 (226)

Fund Type: **Debt Service**

Description: **Ordinance 95-44 amended Ordinance 86-37 to provide for the assessment of the benefited properties in the Naples Park Area for the design, construction and financing of drainage and ditch enclosures in the vicinity of 91st / 92nd Avenue and 8th Street. The revenue pledged is a special assessment to the property owners within the MSBU, with final maturity in September 2012.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	6,000	7,000	6,000	5,700	-	5,700	(18.57)
Trans to Property Appraiser	1,731	1,800	1,700	-	-	-	(100.00)
Trans to Tax Collector	2,189	2,300	-	-	-	-	(100.00)
Trans to 313 Gas Tax Cap Fd	100,000	20,100	20,100	-	-	-	(100.00)
Total Appropriations	109,920	31,200	27,800	5,700	-	5,700	(81.7%)

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Special Assessments	109,440	8,000	-	-	-	-	(100.00)
Interest/Misc	384	100	100	-	-	-	(100.00)
Trans frm Tax Collector	835	-	-	-	-	-	na
Carry Forward	32,700	23,500	33,400	5,700	-	5,700	(75.74)
Less 5% Required By Law	-	(400)	-	-	-	-	(100.00)
Total Funding	143,359	31,200	33,500	5,700	-	5,700	(81.7%)

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Pine Ridge / Naples Production Park Assessment Bond, Series 1993 (232)

Fund Type: **Debt Service**

Description: **This special assessment bond, with final maturity in October 2013 was used to finance capital improvements within the respective industrial parks.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Trans to Property Appraiser	12,589	14,500	11,800	12,000	-	12,000	(17.24)
Trans to Tax Collector	15,333	19,000	19,000	17,000	-	17,000	(10.53)
Trans to 132 Pine Ridge	-	-	-	700,000	-	700,000	na
Reserves For Debt Service	-	1,863,900	-	1,136,600	-	1,136,600	(39.02)
Total Appropriations	27,922	1,897,400	30,800	1,865,600	-	1,865,600	(1.7%)
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Special Assessments	766,637	780,000	730,000	-	-	-	(100.00)
Interest/Misc	5,125	4,000	4,000	4,000	-	4,000	0
Trans frm Tax Collector	5,832	-	-	-	-	-	na
Carry Forward	402,100	1,152,600	1,158,600	1,861,800	-	1,861,800	61.53
Less 5% Required By Law	-	(39,200)	-	(200)	-	(200)	(99.49)
Total Funding	1,179,695	1,897,400	1,892,600	1,865,600	-	1,865,600	(1.7%)

Forest Lakes Roadway Limited General Obligation Bonds, 2007 (259)

Fund Type: **Debt Service**

Description: **This Limited General Obligation Bond, with final maturity in January 2022 was used to finance capital improvements within the respective residential area.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Arbitrage Services	2,464	3,500	3,000	3,500	-	3,500	0
Debt Service	371	1,000	500	1,000	-	1,000	0
Debt Service - Principal	365,000	380,000	380,000	390,000	-	390,000	2.63
Debt Service - Interest Expense	192,369	178,400	178,400	163,500	-	163,500	(8.35)
Trans to Property Appraiser	4,630	4,700	4,700	4,700	-	4,700	0
Trans to Tax Collector	8,760	11,000	11,000	11,000	-	11,000	0
Reserves For Debt Service	-	115,000	-	855,200	-	855,200	643.65
Reserves For Cash Flow	-	55,800	-	55,400	-	55,400	(0.72)
Total Appropriations	573,594	749,400	577,600	1,484,300	-	1,484,300	98.1%
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	366,503	369,200	350,000	369,200	-	369,200	0
Interest/Misc	1,868	1,000	800	1,000	-	1,000	0
Trans frm Property Appraiser	1,041	-	-	-	-	-	na
Trans frm Tax Collector	3,334	-	-	-	-	-	na
Trans fm 159 Forest Lake Fd	500,000	-	-	973,200	-	973,200	na
Carry Forward	87,100	397,700	386,200	159,400	-	159,400	(59.92)
Less 5% Required By Law	-	(18,500)	-	(18,500)	-	(18,500)	0
Total Funding	959,845	749,400	737,000	1,484,300	-	1,484,300	98.1%

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Fiscal Year 2014 Fund Budget Summary**

Radio Road East MSTU Limited General Obligation Bond (266)

Fund Type: **Debt Service**

Description: **This bank loan , with final maturity in June 2022 was used to finance capital improvements within the respective residential area.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Arbitrage Services	-	3,000	3,000	3,000	-	3,000	0
Debt Service	20,906	2,800	2,000	2,800	-	2,800	0
Debt Service - Principal	11,573	47,500	47,500	49,000	-	49,000	3.16
Debt Service - Interest Expense	4,697	18,000	18,000	16,200	-	16,200	(10.00)
Trans to Property Appraiser	-	1,500	1,500	1,500	-	1,500	0
Trans to Tax Collector	-	2,400	2,400	2,400	-	2,400	0
Reserve for Future Debt Service	-	59,900	-	69,000	-	69,000	15.19
Reserves For Cash Flow	-	6,600	-	6,500	-	6,500	(1.52)
Total Appropriations	37,176	141,700	74,400	150,400	-	150,400	6.1%
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	-	79,300	76,100	79,100	-	79,100	(0.25)
Interest/Misc	15	-	-	-	-	-	na
Trans fm 166 Radio Rd East MSTU	60,800	50,000	50,000	-	-	-	(100.00)
Carry Forward	-	16,400	23,600	75,300	-	75,300	359.15
Less 5% Required By Law	-	(4,000)	-	(4,000)	-	(4,000)	0
Total Funding	60,815	141,700	149,700	150,400	-	150,400	6.1%

Conservation Collier Limited General Obligation Bonds, Series 2005A (272)

Fund Type: **Debt Service**

Description: **Voter approved debt to purchase environmentally sensitive land for Conservation Collier, bond service is through January 1, 2013.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	275	-	-	-	-	-	na
Arbitrage Services	-	3,500	3,500	-	-	-	(100.00)
Debt Service	-	1,900	500	-	-	-	(100.00)
Debt Service - Principal	4,575,000	4,805,000	4,805,000	-	-	-	(100.00)
Debt Service - Interest Expense	354,625	120,200	120,200	-	-	-	(100.00)
Trans to Property Appraiser	77,829	49,700	49,700	75,000	-	75,000	50.91
Trans to Tax Collector	91,136	106,100	106,100	1,000	-	1,000	(99.06)
Trans to 174 Conserv Collier Maint	200,000	900,000	828,700	-	-	-	(100.00)
Total Appropriations	5,298,865	5,986,400	5,913,700	76,000	-	76,000	(98.7%)
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	4,559,214	4,975,000	4,776,000	-	-	-	(100.00)
Delinquent Ad Valorem Taxes	13,713	-	2,500	-	-	-	na
Interest/Misc	4,676	4,200	4,200	-	-	-	(100.00)
Trans frm Property Appraiser	17,508	-	-	-	-	-	na
Trans frm Tax Collector	-	-	1,900	-	-	-	na
Trans fm 174 Conserv Collier Maint	900,000	900,000	791,800	-	-	-	(100.00)
Carry Forward	217,000	356,200	413,300	76,000	-	76,000	(78.66)
Less 5% Required By Law	-	(249,000)	-	-	-	-	(100.00)
Total Funding	5,712,111	5,986,400	5,989,700	76,000	-	76,000	(98.7%)

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Fiscal Year 2014 Fund Budget Summary**

Conservation Collier Limited General Obligation Bonds, Series 2008 (273)

Fund Type: **Debt Service**

Description: **Voter approved debt to purchase approximately 2,511 acres of environmentally sensitive real property located in the Lake Trafford Area, commonly known as Pepper Ranch, for Conservation Collier. On April 12, 2011 the prepayment of bond service (previously through January 1, 2013) was approved.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Trans to 172 Conserv Collier	96,200	-	-	-	-	-	na
Trans to 174 Consvr Collier Maint	-	-	-	34,900	-	34,900	na
Total Appropriations	96,200	-	-	34,900	-	34,900	na

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	565	-	100	-	-	-	na
Trans frm Tax Collector	34,675	-	-	-	-	-	na
Carry Forward	95,800	-	34,800	34,900	-	34,900	na
Total Funding	131,040	-	34,900	34,900	-	34,900	na

CRA Taxable Note (Fifth Third Bank), Series 2009 (287)

Fund Type: **Debt Service**

Description: **This Line of Credit, with final maturity in September 2014 was used to finance land acquisition and capital improvements within the Bayshore/Gateway Triangle Community Redevelopment Agency (CRA).**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Debt Service	-	5,000	23,500	1,000	-	1,000	(80.00)
Debt Service - Principal	900,000	900,000	2,283,800	504,000	-	504,000	(44.00)
Debt Service - Interest Expense	413,654	699,400	326,600	325,000	-	325,000	(53.53)
Reserves For Contingencies	-	-	-	25,000	-	25,000	na
Reserves For Debt Service	-	1,425,800	-	600,000	-	600,000	(57.92)
Total Appropriations	1,313,654	3,030,200	2,633,900	1,455,000	-	1,455,000	(52.0%)

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	9,901	10,500	6,000	4,100	-	4,100	(60.95)
Trans fm 187 Bayshore Redev Fd	1,400,000	1,427,800	1,494,900	905,700	-	905,700	(36.57)
Carry Forward	1,582,400	1,592,400	1,678,600	545,600	-	545,600	(65.74)
Less 5% Required By Law	-	(500)	-	(400)	-	(400)	(20.00)
Total Funding	2,992,301	3,030,200	3,179,500	1,455,000	-	1,455,000	(52.0%)

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

Special Obligation Bonds, Series 2010 and 2010B (298)

Fund Type: **Debt Service**

Description: **These Special Obligation Bonds are pledging covenant to budget and appropriate non ad valorem revenues for the debt service. The 2010 bonds are payable through July 1, 2034 and the proceeds were used to refinance Commercial Paper principal. The 2010B bonds are payable through October 1, 2022 and the proceeds were used to refund the 2002 (Sales Tax) Capital Improvement Bonds.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Arbitrage Services	8,072	25,000	12,000	12,000	-	12,000	(52.00)
Payment to Escrow Agent	104,074,744	-	73,746,900	-	-	-	na
Debt Service	635,222	20,000	2,160,200	20,000	-	20,000	0
Debt Service - Principal	4,265,000	9,695,000	9,695,000	9,145,000	-	9,145,000	(5.67)
Debt Service - Interest Expense	4,265,283	7,249,000	7,249,000	9,674,000	-	9,674,000	33.45
Reserves For Debt Service	-	169,900	-	97,500	-	97,500	(42.61)
Reserve for Future Debt Service	-	1,750,000	-	1,912,300	-	1,912,300	9.27
Reserves For Cash Flow	-	-	-	1,423,500	-	1,423,500	na
Total Appropriations	113,248,321	18,908,900	92,863,100	22,284,300	-	22,284,300	17.9%
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	6,704	-	-	-	-	-	na
Other Financing Sources	-	-	-	2,000	-	2,000	na
Bond Proceeds	104,720,334	-	75,887,100	-	-	-	na
Trans fm 001 Gen Fund	3,697,500	6,103,000	6,284,300	3,657,700	-	3,657,700	(40.07)
Trans fm 101 Transp Op Fd	14,100	167,500	188,700	1,189,300	-	1,189,300	610.03
Trans fm 113 Comm Dev Fd	232,400	1,990,900	1,990,900	402,300	-	402,300	(79.79)
Trans fm 215 Debt Service	-	-	-	600	-	600	na
Trans fm 217 Debt Serv	-	-	-	2,000	-	2,000	na
Trans fm 299 Debt Service	1,851	500	-	-	-	-	(100.00)
Trans fm 306 Pk & Rec Cap	311,600	323,000	323,000	321,800	-	321,800	(0.37)
Trans fm 325 Stormwater Cap Fd	36,700	434,800	489,800	-	-	-	(100.00)
Trans fm 345 Pk & Rec Cap	-	-	-	130,000	-	130,000	na
Trans fm 346 Pks Unincorp Cap Fd	189,900	2,255,900	2,538,800	2,810,200	-	2,810,200	24.57
Trans fm 350 EMS Cap Fd	408,300	303,300	321,600	443,900	-	443,900	46.36
Trans fm 355 Library Cap Fd	1,148,300	1,164,200	1,164,200	1,162,600	-	1,162,600	(0.14)
Trans fm 381 Correctional Cap Fd	90,500	1,069,400	1,543,700	1,886,500	-	1,886,500	76.41
Trans fm 385 Law Enforc Cap Fd	1,929,900	2,308,400	2,352,600	2,649,000	-	2,649,000	14.75
Trans fm 390 Gen Gov Fac Cap Fd	479,000	2,584,400	2,812,100	4,334,500	-	4,334,500	67.72
Carry Forward	239,400	203,600	258,200	3,291,900	-	3,291,900	1,516.85
Total Funding	113,506,488	18,908,900	96,155,000	22,284,300	-	22,284,300	17.9%

5% Commercial Paper Loan (299)

Fund Type: **Debt Service**

Description: **This variable rate debt financed various capital projects including the Golden Gate Estates Library construction and the County beach renourishment project. The repayment source available is non ad valorem revenues**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Trans to 298 Sp Ob Bd '10	1,851	500	-	-	-	-	(100.00)
Total Appropriations	1,851	500	-	-	-	-	(100.0%)
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	77	500	-	-	-	-	(100.00)
Carry Forward	1,700	-	-	-	-	-	na
Total Funding	1,777	500	-	-	-	-	(100.0%)

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

County-Wide Capital Projects (301)

Fund Type: **Capital Projects**

Description: **Accounts for non-growth related capital projects other than Parks, Museums, Roads and Stormwater. The principal funding source is an operating transfer from the General Fund (001).**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	1,168,059	411,500	1,061,600	611,400	-	611,400	48.58
Capital Outlay	350,954	1,803,500	7,299,600	6,933,600	-	6,933,600	284.45
Advance/Repay to 350 EMS IF	426,900	287,600	287,600	167,500	-	167,500	(41.76)
Advance/Repay to 355 Lib IF	-	162,500	162,500	552,300	-	552,300	239.88
Advance/Repay to 381 Correctional	1,145,700	560,800	560,800	1,102,600	-	1,102,600	96.61
Advance/Repay to 385 Law Enf	-	-	-	55,500	-	55,500	na
Advance/Repay to 390 Gov't Fac	696,400	3,302,000	3,302,000	2,464,400	-	2,464,400	(25.37)
Trans to 506 IT Capital	361,200	-	-	-	-	-	na
Reserves For Contingencies	-	800,000	-	800,000	-	800,000	0
Total Appropriations	4,149,213	7,327,900	12,674,100	12,687,300	-	12,687,300	73.1%
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Miscellaneous Revenues	450	-	760,000	-	-	-	na
Interest/Misc	62,878	60,000	23,400	25,000	-	25,000	(58.33)
Trans fm 001 Gen Fund	1,020,400	5,705,300	5,870,300	11,183,700	-	11,183,700	96.02
Trans fm 146 Ochopee Fire Fd	-	-	600,000	-	-	-	na
Carry Forward	9,965,600	1,565,600	6,900,100	1,479,700	-	1,479,700	(5.49)
Less 5% Required By Law	-	(3,000)	-	(1,100)	-	(1,100)	(63.33)
Total Funding	11,049,328	7,327,900	14,153,800	12,687,300	-	12,687,300	73.1%

Parks Ad Valorem Capital Projects (306)

Fund Type: **Capital Projects**

Description: **Accounts for non-growth capital projects managed by the Parks & Recreation Department. The principal funding sources are operating transfers from the General Fund (001), Unincorporated General Fund MSTD (111) and Boater Improvement / Vessel Registration Fees.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	531,078	455,000	484,300	340,000	-	340,000	(25.27)
Capital Outlay	816,569	50,000	11,836,000	160,000	-	160,000	220.00
Trans to Tax Collector	11,048	12,000	12,000	12,000	-	12,000	0
Trans to 001 General Fund	-	2,278,200	2,278,200	-	-	-	(100.00)
Trans to 710 Pub Serv Match	6,993	-	3,000	-	-	-	na
Trans to 298 Sp Ob Bd '10	311,600	323,000	323,000	321,800	-	321,800	(0.37)
Reserves For Contingencies	-	311,800	-	20,200	-	20,200	(93.52)
Reserve for Boater Improve Capital	-	385,300	-	571,700	-	571,700	48.38
Total Appropriations	1,677,288	3,815,300	14,936,500	1,425,700	-	1,425,700	(62.6%)
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Licenses & Permits	565,608	412,000	520,000	412,000	-	412,000	0
Miscellaneous Revenues	13,612	-	269,600	1,120,000	-	1,120,000	na
Interest/Misc	86,409	40,000	37,900	37,900	-	37,900	(5.25)
Advance/Repay frm 131 Planning	250,000	500,000	500,000	400,000	-	400,000	(20.00)
Reimb From Other Depts	-	300,000	300,000	-	-	-	(100.00)
Carry Forward	13,542,000	2,585,900	12,787,300	(521,700)	-	(521,700)	(120.17)
Less 5% Required By Law	-	(22,600)	-	(22,500)	-	(22,500)	(0.44)
Total Funding	14,457,628	3,815,300	14,414,800	1,425,700	-	1,425,700	(62.6%)

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

Library Capital Projects (307)

Fund Type: **Capital Projects**

Description: **Accounts for contributions from individuals and organizations for the expansion of the Marco Island Library.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	17,588	-	-	-	-	-	na
Capital Outlay	44,126	-	-	-	-	-	na
Trans to 612 Lib Trust	-	-	-	368,800	-	368,800	na
Total Appropriations	61,713	-	-	368,800	-	368,800	na

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	2,757	-	2,000	2,000	-	2,000	na
Carry Forward	423,800	-	364,800	366,800	-	366,800	na
Total Funding	426,557	-	366,800	368,800	-	368,800	na

Growth Management Capital (310)

Fund Type: **Capital Projects**

Description: **Accounts for all capital projects in the self-supporting (building permits) Growth Management Division. This includes building expansions, replacement computerized permitting system, and FEMA Flood Plain Mapping.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	506,952	-	249,500	-	-	-	na
Capital Outlay	153,500	-	-	-	-	-	na
Trans to 113 Com Dev Fd	-	-	-	85,300	-	85,300	na
Total Appropriations	660,452	-	249,500	85,300	-	85,300	na

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	5,436	-	2,200	2,300	-	2,300	na
Carry Forward	985,400	-	330,400	83,100	-	83,100	na
Less 5% Required By Law	-	-	-	(100)	-	(100)	na
Total Funding	990,836	-	332,600	85,300	-	85,300	na

Gas Tax - Engineering Operations (312)

Fund Type: **Capital Projects**

Description: **These are the principal funds utilized in funding the personnel involved with the road capital construction program, planning, right-of-way acquisition, design, permitting, and project management. The principal revenue source is a transfer from the Gas Tax Road Construction Fund (313).**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	2,196,625	2,255,300	2,190,600	2,298,700	-	2,298,700	1.92
Operating Expense	279,765	239,900	205,000	216,600	-	216,600	(9.71)
Indirect Cost Reimburs	157,300	204,200	204,200	155,800	-	155,800	(23.70)
Capital Outlay	11,758	-	-	71,000	-	71,000	na
Reserves For Contingencies	-	-	-	2,000	-	2,000	na
Reserve for Attrition	-	(38,900)	-	(39,400)	-	(39,400)	1.29
Total Appropriations	2,645,447	2,660,500	2,599,800	2,704,700	-	2,704,700	1.7%

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	1,046	-	-	-	-	-	na
Interest/Misc	3,039	2,900	2,000	2,000	-	2,000	(31.03)
Trans fm 313 Gas Tax Cap Fd	2,629,700	2,546,300	2,546,300	2,655,800	-	2,655,800	4.30
Carry Forward	147,800	111,400	98,500	47,000	-	47,000	(57.81)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0
Total Funding	2,781,585	2,660,500	2,646,800	2,704,700	-	2,704,700	1.7%

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

Gas Tax - Road Construction (313)

Fund Type: **Capital Projects**

Description: **These are the principal funds utilized in the road capital construction program. The principal revenue source is gas tax revenue and a transfer from the General Fund (001).**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	85,279	-	4,200	-	-	-	na
Operating Expense	5,405,499	900,000	3,524,100	3,231,000	-	3,231,000	259.00
Capital Outlay	11,119,676	12,407,600	48,897,800	11,060,700	-	11,060,700	(10.86)
Remittances	1,000,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0
Trans to 001 General Fund	238,100	232,700	232,700	-	-	-	(100.00)
Trans to 712 Transp Match	187,186	-	45,700	-	-	-	na
Trans to 212 Debt Serv Fd	13,479,900	11,734,900	11,734,900	14,117,600	-	14,117,600	20.30
Trans to 213 SIB Loan	6,481,980	-	-	-	-	-	na
Trans to 312 Gas Tax Op Fd	2,629,700	2,546,300	2,546,300	2,655,800	-	2,655,800	4.30
Trans to 426 CAT Mass Transit Fd	1,507,044	2,000,000	3,565,700	2,000,000	-	2,000,000	0
Reserves For Contingencies	-	20,000	-	1,164,500	-	1,164,500	5,722.50
Total Appropriations	42,134,363	30,841,500	71,551,400	35,229,600	-	35,229,600	14.2%

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Local Gas Taxes	12,898,769	12,792,000	13,047,900	13,173,800	-	13,173,800	2.98
Intergovernmental Revenues	2,345,644	4,400,000	4,767,500	4,700,000	-	4,700,000	6.82
Gas Taxes	5,626,109	5,519,500	5,677,000	5,626,200	-	5,626,200	1.93
Charges For Services	(221,517)	-	416,500	-	-	-	na
Miscellaneous Revenues	108,512	-	8,500	616,200	-	616,200	na
Interest/Misc	332,119	300,000	120,000	150,000	-	150,000	(50.00)
Trans fm 001 Gen Fund	7,569,100	11,230,800	9,201,800	8,768,800	-	8,768,800	(21.92)
Trans fm 226 Naples Pk Debt Serv	100,000	20,100	20,100	-	-	-	(100.00)
Carry Forward	53,366,300	(2,270,300)	41,700,000	3,407,900	-	3,407,900	(250.11)
Less 5% Required By Law	-	(1,150,600)	-	(1,213,300)	-	(1,213,300)	5.45
Total Funding	82,125,036	30,841,500	74,959,300	35,229,600	-	35,229,600	14.2%

Museum Capital Fund (314)

Fund Type: **Capital Projects**

Description: **This fund was created to provide for the monitoring of capital projects associated with the various museum facilities throughout the county. The principal sources of revenue are transfers from the Museum Fund 198 (funded by Tourist Development (TDC)) and donations.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	7,460	50,000	-	-	-	-	(100.00)
Capital Outlay	493,653	150,000	237,300	-	-	-	(100.00)
Total Appropriations	501,113	200,000	237,300	-	-	-	(100.0%)

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	2,074	4,100	300	-	-	-	(100.00)
Trans fm 198 Museum Fd	100,000	200,000	200,000	-	-	-	(100.00)
Carry Forward	436,000	(3,900)	37,000	-	-	-	(100.00)
Less 5% Required By Law	-	(200)	-	-	-	-	(100.00)
Total Funding	538,074	200,000	237,300	-	-	-	(100.0%)

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

Clam Bay Restoration (320)

Fund Type: **Capital Projects**

Description: **Provides funding via special assessments for restoration of mangroves in the Clam Bay estuary.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	189,843	142,500	475,000	152,500	-	152,500	7.02
Capital Outlay	-	11,000	11,000	-	-	-	(100.00)
Trans to Property Appraiser	1,482	2,700	2,700	2,700	-	2,700	0
Trans to Tax Collector	2,449	4,200	4,200	4,100	-	4,100	(2.38)
Reserves For Contingencies	-	16,000	-	7,600	-	7,600	(52.50)
Reserves For Capital	-	6,700	-	21,200	-	21,200	216.42
Total Appropriations	193,775	183,100	492,900	188,100	-	188,100	2.7%

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Special Assessments	122,463	134,400	129,000	133,200	-	133,200	(0.89)
Miscellaneous Revenues	1,414	-	-	-	-	-	na
Interest/Misc	2,432	800	1,000	800	-	800	0
Trans fm 109 Pel Bay MSTBU	-	-	100,000	-	-	-	na
Trans fm 111 MSTD Gen Fd	34,000	32,300	32,300	32,300	-	32,300	0
Carry Forward	292,600	22,400	259,100	28,500	-	28,500	27.23
Less 5% Required By Law	-	(6,800)	-	(6,700)	-	(6,700)	(1.47)
Total Funding	452,910	183,100	521,400	188,100	-	188,100	2.7%

Pelican Bay Irrigation & Landscape (322)

Fund Type: **Capital Projects**

Description: **Established to upgrade the existing irrigation system and landscaping. Funding is through assessments to homeowners within Pelican Bay.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	761,973	631,000	3,119,900	343,900	-	343,900	(45.50)
Capital Outlay	-	-	-	78,500	-	78,500	na
Trans to Property Appraiser	3,897	6,600	6,600	4,300	-	4,300	(34.85)
Trans to Tax Collector	6,395	10,000	10,000	6,500	-	6,500	(35.00)
Total Appropriations	772,264	647,600	3,136,500	433,200	-	433,200	(33.1%)

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Special Assessments	319,749	324,400	311,400	209,100	-	209,100	(35.54)
Miscellaneous Revenues	53,487	-	-	-	-	-	na
Interest/Misc	17,144	25,700	10,300	25,800	-	25,800	0.39
Trans fm 109 Pel Bay MSTBU	436,500	241,700	241,700	210,000	-	210,000	(13.12)
Carry Forward	2,572,000	73,300	2,573,100	-	-	-	(100.00)
Less 5% Required By Law	-	(17,500)	-	(11,700)	-	(11,700)	(33.14)
Total Funding	3,398,881	647,600	3,136,500	433,200	-	433,200	(33.1%)

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

Stormwater Operations (324)

Fund Type: **Capital Projects**

Description: **Accounts for personnel involved in Stormwater capital projects, including but not limited to, right-of-way, permitting, engineering and project management. The principal funding source is a transfer from the General Fund (001); the total transfer to fund 324 and 325 is not to exceed the equivalent of 0.15 mills.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Personal Services	1,087,312	1,131,200	1,069,800	1,063,000	-	1,063,000	(6.03)
Operating Expense	71,763	69,800	65,400	69,700	-	69,700	(0.14)
Indirect Cost Reimburs	18,800	53,000	53,000	53,900	-	53,900	1.70
Capital Outlay	-	-	-	32,000	-	32,000	na
Reserves For Contingencies	-	7,800	-	1,700	-	1,700	(78.21)
Reserve for Attrition	-	(19,400)	-	(18,200)	-	(18,200)	(6.19)
Total Appropriations	1,177,875	1,242,400	1,188,200	1,202,100		1,202,100	(3.2%)
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Miscellaneous Revenues	5	-	-	-	-	-	na
Interest/Misc	1,030	500	500	500	-	500	0
Trans fm 001 Gen Fund	1,177,600	1,204,400	1,204,400	-	-	-	(100.00)
Trans fm 325 Stormwater Cap Fd	-	-	-	1,143,500	-	1,143,500	na
Carry Forward	56,000	37,500	41,400	58,100	-	58,100	54.93
Total Funding	1,234,635	1,242,400	1,246,300	1,202,100		1,202,100	(3.2%)

Stormwater Capital Projects (325)

Fund Type: **Capital Projects**

Description: **Accounts for Stormwater capital projects. The principal funding source is a transfer from the General Fund (001); the total transfer to fund 324 and 325 is not to exceed the equivalent of 0.15 mills.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	1,502,716	150,000	1,434,500	850,000	-	850,000	466.67
Capital Outlay	817,707	4,519,800	14,081,500	4,292,900	-	4,292,900	(5.02)
Trans to 712 Transp Match	1,456	-	155,900	-	-	-	na
Trans to 216 Debt Serv Fd	976,058	363,400	379,200	-	-	-	(100.00)
Trans to 298 Sp Ob Bd '10	36,700	434,800	489,800	-	-	-	(100.00)
Trans to 324 Stormw Op Fd	-	-	-	1,143,500	-	1,143,500	na
Reserves For Contingencies	-	183,700	-	33,000	-	33,000	(82.04)
Total Appropriations	3,334,637	5,651,700	16,540,900	6,319,400		6,319,400	11.8%
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
SFWMD/Big Cypress Revenue	1,000,000	1,000,000	1,000,000	-	-	-	(100.00)
Miscellaneous Revenues	240	-	8,400	-	-	-	na
Interest/Misc	61,327	33,000	35,000	35,000	-	35,000	6.06
Trans fm 001 Gen Fund	5,788,200	4,325,700	4,325,700	4,730,100	-	4,730,100	9.35
Trans fm 111 MSTD Gen Fd	-	250,000	250,000	1,300,000	-	1,300,000	420.00
Carry Forward	7,662,800	94,600	11,177,900	256,100	-	256,100	170.72
Less 5% Required By Law	-	(51,600)	-	(1,800)	-	(1,800)	(96.51)
Total Funding	14,512,567	5,651,700	16,797,000	6,319,400		6,319,400	11.8%

Collier County Government
Fiscal Year 2014 Fund Budget Summary

Road Impact Fee - District 1, North Naples (331)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	288,710	50,000	1,249,800	-	-	-	(100.00)
Capital Outlay	793,304	-	3,814,300	2,650,000	-	2,650,000	na
Trans to 712 Transp Match	-	5,625,000	5,625,000	-	-	-	(100.00)
Reserves For Contingencies	-	85,100	-	15,200	-	15,200	(82.14)
Total Appropriations	1,082,014	5,760,100	10,689,100	2,665,200	-	2,665,200	(53.7%)
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	-	-	500	-	-	-	na
Interest/Misc	82,107	100,000	40,000	40,000	-	40,000	(60.00)
Impact Fees	1,573,491	800,000	550,000	500,000	-	500,000	(37.50)
Deferred Impact Fees	1,232,064	-	-	-	-	-	na
COA Impact Fees	(399,173)	100,000	200,000	100,000	-	100,000	0
Carry Forward	10,549,300	4,810,100	11,955,800	2,057,200	-	2,057,200	(57.23)
Less 5% Required By Law	-	(50,000)	-	(32,000)	-	(32,000)	(36.00)
Total Funding	13,037,789	5,760,100	12,746,300	2,665,200	-	2,665,200	(53.7%)

Road Impact Fee - District 2, East Naples & Golden Gate City (333)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	37,847	25,000	629,800	50,000	-	50,000	100.00
Capital Outlay	1,115,849	-	1,866,000	800,000	-	800,000	na
Trans to 712 Transp Match	-	1,182,700	1,182,700	-	-	-	(100.00)
Reserves For Contingencies	-	120,800	-	85,000	-	85,000	(29.64)
Reserves For Capital	-	1,074,000	-	128,000	-	128,000	(88.08)
Total Appropriations	1,153,697	2,402,500	3,678,500	1,063,000	-	1,063,000	(55.8%)
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	-	-	232,200	-	-	-	na
Interest/Misc	29,684	100,000	12,000	12,000	-	12,000	(88.00)
Impact Fees	637,314	700,000	200,000	600,000	-	600,000	(14.29)
Deferred Impact Fees	57,958	-	-	-	-	-	na
COA Impact Fees	(398,042)	100,000	50,000	50,000	-	50,000	(50.00)
Carry Forward	4,445,200	1,547,500	3,618,400	434,100	-	434,100	(71.95)
Less 5% Required By Law	-	(45,000)	-	(33,100)	-	(33,100)	(26.44)
Total Funding	4,772,114	2,402,500	4,112,600	1,063,000	-	1,063,000	(55.8%)

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

Road Impact Fee - District 3, City of Naples (334)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	1,014	-	469,200	-	-	-	na
Capital Outlay	13,068	-	-	-	-	-	na
Reserves For Capital	-	293,400	-	405,600	-	405,600	38.24
Total Appropriations	14,083	293,400	469,200	405,600	-	405,600	38.2%

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	3,705	6,000	2,000	2,500	-	2,500	(58.33)
Impact Fees	115,747	100,000	100,000	100,000	-	100,000	0
Carry Forward	570,000	192,700	675,400	308,200	-	308,200	59.94
Less 5% Required By Law	-	(5,300)	-	(5,100)	-	(5,100)	(3.77)
Total Funding	689,452	293,400	777,400	405,600	-	405,600	38.2%

Road Impact Fee - District 4, South County & Marco Island (336)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	700,697	50,000	1,027,600	125,000	-	125,000	150.00
Capital Outlay	3,587,322	5,609,200	19,990,800	5,319,700	-	5,319,700	(5.16)
Trans to 712 Transp Match	-	3,228,600	-	1,236,300	-	1,236,300	(61.71)
Reserves For Contingencies	-	360,600	-	334,000	-	334,000	(7.38)
Reserves For Capital	-	-	-	3,165,800	-	3,165,800	na
Total Appropriations	4,288,020	9,248,400	21,018,400	10,180,800	-	10,180,800	10.1%

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	785,613	3,600,000	3,367,800	3,300,000	-	3,300,000	(8.33)
Miscellaneous Revenues	600	-	-	-	-	-	na
Interest/Misc	125,430	75,000	60,000	65,000	-	65,000	(13.33)
Impact Fees	3,097,778	800,000	1,000,000	600,000	-	600,000	(25.00)
Deferred Impact Fees	3,731	-	-	-	-	-	na
COA Impact Fees	2,026,658	100,000	2,000,000	2,000,000	-	2,000,000	1,900.00
Carry Forward	17,369,800	4,902,200	19,104,600	4,514,000	-	4,514,000	(7.92)
Less 5% Required By Law	-	(228,800)	-	(298,200)	-	(298,200)	30.33
Total Funding	23,409,612	9,248,400	25,532,400	10,180,800	-	10,180,800	10.1%

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

Road Impact Fee - District 6, Golden Gate Estates (338)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	1,526,381	25,000	1,482,800	10,000	-	10,000	(60.00)
Capital Outlay	5,355,386	3,454,500	8,666,000	200,000	-	200,000	(94.21)
Reserves For Contingencies	-	100,000	-	21,000	-	21,000	(79.00)
Reserves For Capital	-	-	-	1,361,400	-	1,361,400	na
Total Appropriations	6,881,766	3,579,500	10,148,800	1,592,400	-	1,592,400	(55.5%)
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Miscellaneous Revenues	335	-	-	-	-	-	na
Interest/Misc	106,603	75,000	40,000	45,000	-	45,000	(40.00)
Impact Fees	1,641,178	900,000	250,000	650,000	-	650,000	(27.78)
Deferred Impact Fees	6,178	-	-	-	-	-	na
COA Impact Fees	(1,311,002)	100,000	-	-	-	-	(100.00)
Carry Forward	17,229,800	2,558,300	10,791,200	932,400	-	932,400	(63.55)
Less 5% Required By Law	-	(53,800)	-	(35,000)	-	(35,000)	(34.94)
Total Funding	17,673,091	3,579,500	11,081,200	1,592,400	-	1,592,400	(55.5%)

Road Impact Fee - District 5, Immokalee Area (339)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	121,537	25,000	588,500	65,000	-	65,000	160.00
Capital Outlay	4,658,263	311,500	1,335,600	-	-	-	(100.00)
Reserves For Contingencies	-	33,600	-	-	-	-	(100.00)
Reserves For Capital	-	506,200	-	1,155,800	-	1,155,800	128.33
Total Appropriations	4,779,800	876,300	1,924,100	1,220,800	-	1,220,800	39.3%
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Interest/Misc	32,668	50,000	7,500	7,500	-	7,500	(85.00)
Impact Fees	831,653	600,000	100,000	300,000	-	300,000	(50.00)
Deferred Impact Fees	935,302	-	-	596,200	-	596,200	na
COA Impact Fees	(145,253)	200,000	150,000	100,000	-	100,000	(50.00)
Carry Forward	5,059,300	68,800	1,933,900	267,300	-	267,300	288.52
Less 5% Required By Law	-	(42,500)	-	(50,200)	-	(50,200)	18.12
Total Funding	6,713,670	876,300	2,191,400	1,220,800	-	1,220,800	39.3%

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

Road Assessments - Receivable (341)

Fund Type: **Capital Projects**

Description: **This fund was established for the purpose of financing projects to be accomplished by the assessment method. Projects accomplished by this method have been funded through loans with payback from assessments. The residual funding remaining serves as a revolving loan pool to fund small-scale assessment projects.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Reserves For Capital	-	419,100	-	431,300	-	431,300	2.91
Total Appropriations	-	419,100	-	431,300	-	431,300	2.9%
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Interest/Misc	2,757	2,000	1,400	1,400	-	1,400	(30.00)
Carry Forward	415,200	417,200	428,600	430,000	-	430,000	3.07
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0
Total Funding	417,957	419,100	430,000	431,300	-	431,300	2.9%

Regional Park Impact Fee - Incorporated Areas (345)

Fund Type: **Capital Projects**

Description: **Collier County's Regional Park Impact Fee was originally adopted in December 1988, to assist the County to pay for growth-related regional parks land, buildings and capital equipment. Impact fees are assessed and collected on residential new building construction permits.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	-	-	38,300	15,000	-	15,000	na
Trans to 216 Debt Serv Fd	89,884	128,600	134,000	-	-	-	(100.00)
Trans to 298 Sp Ob Bd '10	-	-	-	130,000	-	130,000	na
Reserves For Capital	-	64,900	-	104,300	-	104,300	60.71
Total Appropriations	89,884	193,500	172,300	249,300	-	249,300	28.8%
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Interest/Misc	1,036	500	600	600	-	600	20.00
Impact Fees	149,897	50,000	75,000	75,000	-	75,000	50.00
Carry Forward	213,100	145,500	274,200	177,500	-	177,500	21.99
Less 5% Required By Law	-	(2,500)	-	(3,800)	-	(3,800)	52.00
Total Funding	364,033	193,500	349,800	249,300	-	249,300	28.8%

Collier County Government
Fiscal Year 2014 Fund Budget Summary

Community & Regional Parks Impact Fee - Unincorporated Area (346)

Fund Type: **Capital Projects**

Description: **"Collier County's ""Community Park Impact Fee"" and ""Regional Parks Impact Fee"" Ordinances were repealed and replaced with the ""Community & Regional Parks Impact Fee - Unincorporated Area"" in May 1999, to continue to assist the County to pay for growth-related parks facilities and capital equipment. Impact fees are assessed and collected on residential new building construction permits."**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	246,273	-	644,800	-	-	-	na
Capital Outlay	991,893	1,180,400	3,069,700	2,825,000	-	2,825,000	139.33
Trans to 216 Debt Serv Fd	2,931,991	-	1,400	-	-	-	na
Trans to 298 Sp Ob Bd '10	189,900	2,255,900	2,538,800	2,810,200	-	2,810,200	24.57
Reserves For Contingencies	-	343,600	-	282,500	-	282,500	(17.78)
Reserves For Debt Service	-	2,312,800	-	2,341,300	-	2,341,300	1.23
Reserve for Future Debt Service	-	3,790,700	-	3,790,700	-	3,790,700	0
Reserves For Capital	-	1,277,200	-	3,587,800	-	3,587,800	180.91
Total Appropriations	4,360,057	11,160,600	6,254,700	15,637,500	-	15,637,500	40.1%

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	400,000	-	-	117,600	-	117,600	na
Interest/Misc	74,206	50,000	37,900	37,900	-	37,900	(24.20)
Impact Fees	3,850,174	2,200,000	4,600,000	4,600,000	-	4,600,000	109.09
Deferred Impact Fees	550,502	-	-	231,200	-	231,200	na
COA Impact Fees	(309,708)	-	-	-	-	-	na
Carry Forward	12,318,500	9,023,100	12,516,900	10,900,100	-	10,900,100	20.80
Less 5% Required By Law	-	(112,500)	-	(249,300)	-	(249,300)	121.60
Total Funding	16,883,674	11,160,600	17,154,800	15,637,500	-	15,637,500	40.1%

Emergency Medical Services Impact Fees (350)

Fund Type: **Capital Projects**

Description: **Collier County's Emergency Medical Services (EMS) Impact Fee was originally adopted in August 1991, to assist the County in providing adequate growth-related EMS facilities and capital equipment. Impact fees are assessed and collected on new building construction permits.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	3,855	20,000	145,400	-	-	-	(100.00)
Capital Outlay	-	-	3,700	-	-	-	na
Trans to 216 Debt Serv Fd	315,969	120,600	125,900	-	-	-	(100.00)
Trans to 298 Sp Ob Bd '10	408,300	303,300	321,600	443,900	-	443,900	46.36
Reserves For Debt Service	-	204,000	-	200,600	-	200,600	(1.67)
Total Appropriations	728,124	647,900	596,600	644,500	-	644,500	(0.5%)

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	2,393	2,500	1,400	1,400	-	1,400	(44.00)
Impact Fees	161,595	125,000	190,000	190,000	-	190,000	52.00
Deferred Impact Fees	48,088	-	-	9,700	-	9,700	na
Advance/Repay frm 301 Cap Proj	426,900	287,600	287,600	167,500	-	167,500	(41.76)
Carry Forward	493,100	239,200	403,600	286,000	-	286,000	19.57
Less 5% Required By Law	-	(6,400)	-	(10,100)	-	(10,100)	57.81
Total Funding	1,132,076	647,900	882,600	644,500	-	644,500	(0.5%)

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

Library System Impact Fee (355)

Fund Type: **Capital Projects**

Description: **Collier County's Library System Impact Fee was originally adopted in December 1988, to assist the County in providing adequate growth-related library construction, capital equipment and books. Impact Fees are assessed and collected on residential new building construction permits.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	41,125	20,000	105,300	-	-	-	(100.00)
Capital Outlay	487,834	-	167,100	100,000	-	100,000	na
Trans to 298 Sp Ob Bd '10	1,148,300	1,164,200	1,164,200	1,162,600	-	1,162,600	(0.14)
Reserves For Debt Service	-	381,100	-	387,100	-	387,100	1.57
Total Appropriations	1,677,259	1,565,300	1,436,600	1,649,700	-	1,649,700	5.4%

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	13,669	13,000	4,000	4,000	-	4,000	(69.23)
Impact Fees	397,820	340,000	490,000	490,000	-	490,000	44.12
Deferred Impact Fees	82,857	-	-	35,300	-	35,300	na
Advance/Repay frm 301 Cap Proj	-	162,500	162,500	552,300	-	552,300	239.88
Carry Forward	2,558,200	1,067,400	1,374,600	594,500	-	594,500	(44.30)
Less 5% Required By Law	-	(17,600)	-	(26,400)	-	(26,400)	50.00
Total Funding	3,052,546	1,565,300	2,031,100	1,649,700	-	1,649,700	5.4%

Community Park Impact Fee - Naples & Urban Collier (368)

Fund Type: **Capital Projects**

Description: **Collier County's Community Park Impact Fee was originally adopted in December 1988, to assist the County to pay for growth-related community parks facilities and capital. Impact fees were assessed and collected on residential new construction permits, however, in May 1999, this impact fee was repealed and replaced with the Community Park Impact Fee and Regional Parks Impact Fee - Unincorporated which is accounted for in fund 346.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	146	-	-	-	-	-	na
Capital Outlay	-	187,000	187,000	-	-	-	(100.00)
Reserves For Capital	-	-	-	157,200	-	157,200	na
Total Appropriations	146	187,000	187,000	157,200	-	157,200	(15.9%)

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	2,251	2,400	1,300	1,300	-	1,300	(45.83)
Carry Forward	340,800	184,700	342,900	156,000	-	156,000	(15.54)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0
Total Funding	343,051	187,000	344,200	157,200	-	157,200	(15.9%)

Ochopee Fire Control District Impact Fee (372)

Fund Type: **Capital Projects**

Description: **Ochopee Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth-related fire facilities and capital equipment.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	-	-	1,600	-	-	-	na
Reserves For Capital	-	14,900	-	15,900	-	15,900	6.71
Total Appropriations	-	14,900	1,600	15,900	-	15,900	6.7%

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	92	100	100	100	-	100	0
Impact Fees	2,413	1,000	1,000	1,000	-	1,000	0
Carry Forward	12,900	13,900	15,400	14,900	-	14,900	7.19
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0
Total Funding	15,405	14,900	16,500	15,900	-	15,900	6.7%

**Collier County Government
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Isle of Capri Fire District Impact Fee (373)

Fund Type: **Capital Projects**

Description: **Isle of Capri Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth-related fire facilities and capital equipment.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	-	-	2,300	-	-	-	na
Capital Outlay	21,089	-	-	-	-	-	na
Reserves For Capital	-	7,700	-	49,300	-	49,300	540.26
Total Appropriations	21,089	7,700	2,300	49,300	-	49,300	540.3%
	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
Revenue	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Interest/Misc	141	100	100	100	-	100	0
Impact Fees	4,120	1,000	1,100	1,000	-	1,000	0
Trans fm 001 Gen Fund	-	-	-	20,000	-	20,000	na
Trans fm 390 Gen Gov Fac Cap Fd	-	-	-	20,000	-	20,000	na
Carry Forward	26,300	6,700	9,400	8,300	-	8,300	23.88
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0
Total Funding	30,560	7,700	10,600	49,300	-	49,300	540.3%

Correctional Facilities Impact Fee (381)

Fund Type: **Capital Projects**

Description: **Collier County's Correctional Facilities Impact Fee was originally adopted in June 1999. Impact fees are collected on new building construction to pay for growth-related correctional facilities and capital equipment.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	13,084	20,000	226,500	-	-	-	(100.00)
Trans to 215 Debt Serv Fd	1,937,650	331,200	348,800	-	-	-	(100.00)
Trans to 298 Sp Ob Bd '10	90,500	1,069,400	1,543,700	1,886,500	-	1,886,500	76.41
Reserves For Debt Service	-	1,219,400	-	1,351,800	-	1,351,800	10.86
Total Appropriations	2,041,234	2,640,000	2,119,000	3,238,300	-	3,238,300	22.7%
	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
Revenue	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Interest/Misc	10,292	8,000	5,200	5,200	-	5,200	(35.00)
Impact Fees	711,881	500,000	830,000	830,000	-	830,000	66.00
Deferred Impact Fees	60,904	-	-	5,600	-	5,600	na
Advance/Repay fm 301 Cap Proj	1,145,700	560,800	560,800	1,102,600	-	1,102,600	96.61
Carry Forward	2,172,400	1,596,600	2,059,900	1,336,900	-	1,336,900	(16.27)
Less 5% Required By Law	-	(25,400)	-	(42,000)	-	(42,000)	65.35
Total Funding	4,101,177	2,640,000	3,455,900	3,238,300	-	3,238,300	22.7%

Collier County Government
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Law Enforcement Impact Fee (385)

Fund Type: **Capital Projects**

Description: **The Law Enforcement Impact Fee was originally adopted in June 2005. Impact fees are collected on new building construction in the unincorporated areas of Collier County to pay for growth-related law enforcement facilities and capital equipment.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	2,366	-	162,600	-	-	-	na
Trans to 216 Debt Serv Fd	793,668	292,000	304,700	-	-	-	(100.00)
Trans to 298 Sp Ob Bd '10	1,929,900	2,308,400	2,352,600	2,649,000	-	2,649,000	14.75
Reserves For Debt Service	-	493,900	-	485,600	-	485,600	(1.68)
Total Appropriations	2,725,934	3,094,300	2,819,900	3,134,600	-	3,134,600	1.3%

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	14,205	12,900	5,200	5,200	-	5,200	(59.69)
Impact Fees	466,359	400,000	600,000	600,000	-	600,000	50.00
Deferred Impact Fees	919	-	-	16,500	-	16,500	na
Advance/Repay fm 001 Gen Fd	1,079,600	1,700,000	1,700,000	1,700,000	-	1,700,000	0
Advance/Repay frm 301 Cap Proj	-	-	-	55,500	-	55,500	na
Carry Forward	2,468,700	1,002,000	1,303,100	788,400	-	788,400	(21.32)
Less 5% Required By Law	-	(20,600)	-	(31,000)	-	(31,000)	50.49
Total Funding	4,029,784	3,094,300	3,608,300	3,134,600	-	3,134,600	1.3%

General Government Building Impact Fee (390)

Fund Type: **Capital Projects**

Description: **Collier County's General Government Building Impact Fee was originally adopted in March 2004. Impact fees are collected on new building construction to pay for growth-related general government facilities.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	43,122	-	245,200	-	-	-	na
Capital Outlay	-	-	27,100	-	-	-	na
Advance/Repay to 471 S Waste	-	630,000	-	630,000	-	630,000	0
Trans to 216 Debt Serv Fd	4,112,701	1,502,700	1,567,800	-	-	-	(100.00)
Trans to 298 Sp Ob Bd '10	479,000	2,584,400	2,812,100	4,334,500	-	4,334,500	67.72
Trans to 373 Isle of Capri Fire	-	-	-	20,000	-	20,000	na
Reserves For Debt Service	-	2,720,800	-	2,661,300	-	2,661,300	(2.19)
Total Appropriations	4,634,822	7,437,900	4,652,200	7,645,800	-	7,645,800	2.8%

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	28,357	30,000	10,400	10,400	-	10,400	(65.33)
Impact Fees	1,113,606	860,000	1,200,000	1,200,000	-	1,200,000	39.53
Deferred Impact Fees	68,244	-	-	39,400	-	39,400	na
Advance/Repay fm 001 Gen Fd	-	630,000	-	630,000	-	630,000	0
Advance/Repay frm 301 Cap Proj	696,400	3,302,000	3,302,000	2,464,400	-	2,464,400	(25.37)
Carry Forward	6,234,600	2,660,400	3,503,800	3,364,000	-	3,364,000	26.45
Less 5% Required By Law	-	(44,500)	-	(62,400)	-	(62,400)	40.22
Total Funding	8,141,207	7,437,900	8,016,200	7,645,800	-	7,645,800	2.8%

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County Water/Sewer District Operations (408)

Fund Type: **Enterprise**

Description: **This fund accounts for the day-to-day expenditures of the operating functions of the County's water collection, distribution, and sewer systems. Principal revenues are water and sewer user fees**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Personal Services	23,570,420	25,260,200	24,448,400	25,897,300	-	25,897,300	2.52
Operating Expense	25,854,892	29,998,500	29,730,500	31,268,300	-	31,268,300	4.23
Indirect Cost Reimburs	1,728,700	1,861,600	1,861,600	2,430,400	-	2,430,400	30.55
Payment In Lieu of Taxes	3,786,500	4,958,200	4,958,200	5,121,300	-	5,121,300	3.29
Capital Outlay	870,075	1,179,300	1,214,800	1,385,300	-	1,385,300	17.47
Trans to 001 General Fund	294,600	291,900	291,900	-	-	-	(100.00)
Trans to 410 W/S Debt Serv Fd	7,146,400	8,626,300	9,600,300	9,323,000	-	9,323,000	8.08
Trans to 412 W User Fee Cap Fd	24,984,900	9,654,600	9,654,600	12,660,200	-	12,660,200	31.13
Trans to 414 S User Fee Cap Fd	19,268,900	32,361,600	32,361,600	23,296,400	-	23,296,400	(28.01)
Trans to 470 Solid Waste Fd	-	-	-	43,400	-	43,400	na
Reserves For Contingencies	-	3,095,800	-	3,305,200	-	3,305,200	6.76
Reserves For Cash Flow	-	10,155,500	-	12,389,000	-	12,389,000	21.99
Reserve for Attrition	-	(408,200)	-	(416,100)	-	(416,100)	1.94
Total Appropriations	107,505,387	127,035,300	114,121,900	126,703,700	-	126,703,700	(0.3%)
	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
Revenue	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Charges For Services	3,314,083	2,701,500	1,836,900	1,361,100	-	1,361,100	(49.62)
Water Revenue	45,337,118	44,524,500	45,172,000	45,422,000	-	45,422,000	2.02
Sewer Revenue	52,736,108	51,650,000	52,700,000	52,940,000	-	52,940,000	2.50
Effluent Revenue	2,852,243	2,988,800	2,988,800	3,000,000	-	3,000,000	0.37
Fines & Forfeitures	9,735	5,000	5,000	5,000	-	5,000	0
Miscellaneous Revenues	711,614	471,700	609,000	490,100	-	490,100	3.90
Interest/Misc	288,497	295,200	275,900	275,900	-	275,900	(6.54)
Reimb From Other Depts	111,600	-	-	-	-	-	na
Trans fm 109 Pel Bay MSTBU	13,400	13,400	13,400	15,900	-	15,900	18.66
Net Cost Co Water/Sewer Op	(35,773,311)	-	(26,727,400)	-	-	-	na
Trans fm 114 Pollutn Ctrl Fd	54,500	-	-	-	-	-	na
Trans fm 409 W/S Assessmt Fd	21,600	10,300	10,300	26,200	-	26,200	154.37
Trans fm 416/417 W/S Grants	-	-	-	700	-	700	na
Trans fm 441 Goodland Water	18,600	14,100	216,800	-	-	-	(100.00)
Trans fm 470 Solid Waste Fd	217,600	199,500	199,500	271,200	-	271,200	35.94
Trans fm 473 Mand Collect Fd	1,164,100	1,193,000	1,193,000	1,342,900	-	1,342,900	12.56
Carry Forward	36,427,900	28,108,400	35,628,700	26,727,400	-	26,727,400	(4.91)
Less 5% Required By Law	-	(5,140,100)	-	(5,174,700)	-	(5,174,700)	0.67
Total Funding	107,505,387	127,035,300	114,121,900	126,703,700	-	126,703,700	(0.3%)

Water/Sewer Special Assessment (409)

Fund Type: **Enterprise**

Description: **This fund serves as a revolving loan pool to fund small-scale assessment projects.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Trans to Property Appraiser	274	400	400	400	-	400	0
Trans to Tax Collector	361	400	400	400	-	400	0
Trans to 408 Water/Sewer Fd	21,600	10,300	10,300	26,200	-	26,200	154.37
Total Appropriations	22,235	11,100	11,100	27,000	-	27,000	143.2%
	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
Revenue	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Special Assessments	18,064	-	19,600	-	-	-	na
Interest/Misc	109	100	-	-	-	-	(100.00)
Trans fm Tax Collector	136	-	-	-	-	-	na
Carry Forward	22,500	11,000	18,500	27,000	-	27,000	145.45
Total Funding	40,809	11,100	38,100	27,000	-	27,000	143.2%

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County Water/Sewer District Debt Service (410)

Fund Type: **Enterprise**

Description: **Represents debt service of the Collier County Water and Sewer District. The primary revenues are carryforward, operating transfers, and assessments.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	-	20,000	20,000	20,000	-	20,000	0
Arbitrage Services	7,392	12,000	12,000	12,000	-	12,000	0
Payment to Escrow Agent	-	-	243,100	-	-	-	na
Debt Service	739	9,000	50,900	9,000	-	9,000	0
Debt Service - Principal	12,268,635	11,689,500	11,767,800	13,733,200	-	13,733,200	17.48
Debt Service - Interest Expense	9,311,452	8,822,500	8,912,600	7,227,000	-	7,227,000	(18.08)
Trans to Property Appraiser	7,726	10,000	10,000	10,000	-	10,000	0
Trans to Tax Collector	-	2,000	2,000	2,000	-	2,000	0
Reserves For Debt Service	-	16,995,900	-	17,969,900	-	17,969,900	5.73
Reserves For Capital	-	300,000	-	300,000	-	300,000	0
Total Appropriations	21,595,943	37,860,900	21,018,400	39,283,100	-	39,283,100	3.8%

Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Delinquent Ad Valorem Taxes	3,765	-	-	-	-	-	na
Special Assessments	181	-	1,200	-	-	-	na
Miscellaneous Revenues	72	-	-	-	-	-	na
Interest/Misc	134,444	100,000	60,000	60,000	-	60,000	(40.00)
Trans fm 408 Water / Sewer Fd	7,146,400	8,626,300	9,600,300	9,323,000	-	9,323,000	8.08
Trans fm 411 W Impact Fee Cap Fd	5,675,900	5,490,600	5,659,000	6,413,400	-	6,413,400	16.81
Trans fm 413 S Impact Fee Cap Fd	5,484,200	5,493,800	5,493,800	5,495,200	-	5,495,200	0.03
Carry Forward	21,344,900	18,155,200	18,198,600	17,994,500	-	17,994,500	(0.89)
Less 5% Required By Law	-	(5,000)	-	(3,000)	-	(3,000)	(40.00)
Total Funding	39,789,862	37,860,900	39,012,900	39,283,100	-	39,283,100	3.8%

County Water Impact Fees (411)

Fund Type: **Enterprise**

Description: **This fund accounts for growth-related water capital projects. The principal revenue source is water system development charges.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	62,582	-	416,100	-	-	-	na
Capital Outlay	1,150	65,000	1,714,700	-	-	-	(100.00)
Trans to 410 W/S Debt Serv Fd	5,675,900	5,490,600	5,659,000	6,413,400	-	6,413,400	16.81
Reserves For Contingencies	-	555,500	-	641,300	-	641,300	15.45
Reserves For Capital	-	2,625,400	-	4,166,000	-	4,166,000	58.68
Total Appropriations	5,739,632	8,736,500	7,789,800	11,220,700	-	11,220,700	28.4%

Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Interest/Misc	73,177	41,000	34,000	34,000	-	34,000	(17.07)
Impact Fees	4,361,001	3,000,000	4,400,000	4,400,000	-	4,400,000	46.67
Carry Forward	11,215,600	5,847,500	10,364,200	7,008,400	-	7,008,400	19.85
Less 5% Required By Law	-	(152,000)	-	(221,700)	-	(221,700)	45.86
Total Funding	15,649,779	8,736,500	14,798,200	11,220,700	-	11,220,700	28.4%

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County Water User Fees Capital (412)

Fund Type: **Enterprise**

Description: **These funds account for major water capital projects that are not supported by system development charges. These may include rehabilitation projects or large system expansions. The principal funding sources are user fees, carryforward and loan proceeds.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	134,528	-	2,900	-	-	-	na
Operating Expense	8,379,928	-	6,607,600	-	-	-	na
Capital Outlay	4,529,171	17,701,000	42,596,400	25,990,000	-	25,990,000	46.83
Trans to 417 PU Grant Fd	306,150	-	443,900	-	-	-	na
Reserves For Contingencies	-	1,770,100	-	1,873,200	-	1,873,200	5.82
Reserves For Capital	-	7,883,000	-	-	-	-	(100.00)
Total Appropriations	13,349,777	27,354,100	49,650,800	27,863,200		27,863,200	1.9%
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	268,291	200,000	170,000	170,000	-	170,000	(15.00)
Advance/Repay frm 217 Debt Serv	2,657,897	-	5,200,800	-	-	-	na
Trans fm 408 Water / Sewer Fd	24,984,900	9,654,600	9,654,600	12,660,200	-	12,660,200	31.13
Carry Forward	35,109,000	17,509,500	49,666,900	15,041,500	-	15,041,500	(14.10)
Less 5% Required By Law	-	(10,000)	-	(8,500)	-	(8,500)	(15.00)
Total Funding	63,020,088	27,354,100	64,692,300	27,863,200		27,863,200	1.9%

County Sewer Impact Fees (413)

Fund Type: **Enterprise**

Description: **This fund accounts for growth-related sewer capital projects. The principal revenue source is sewer system development charges.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	184,687	50,000	714,300	-	-	-	(100.00)
Capital Outlay	-	205,000	567,400	-	-	-	(100.00)
Trans to 410 W/S Debt Serv Fd	5,484,200	5,493,800	5,493,800	5,495,200	-	5,495,200	0.03
Reserves For Contingencies	-	574,800	-	549,500	-	549,500	(4.40)
Reserves For Capital	-	3,342,400	-	5,707,300	-	5,707,300	70.75
Total Appropriations	5,668,887	9,666,000	6,775,500	11,752,000		11,752,000	21.6%
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	71,327	45,000	35,000	35,000	-	35,000	(22.22)
Impact Fees	4,372,516	3,000,000	4,400,000	4,400,000	-	4,400,000	46.67
Carry Forward	10,771,100	6,773,200	9,879,300	7,538,800	-	7,538,800	11.30
Less 5% Required By Law	-	(152,200)	-	(221,800)	-	(221,800)	45.73
Total Funding	15,214,943	9,666,000	14,314,300	11,752,000		11,752,000	21.6%

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

County Sewer User Fees Capital (414)

Fund Type: **Enterprise**

Description: **This fund accounts for major sewer capital projects that are not supported by system development charges. These may include rehabilitation projects or large system expansions. The principal funding sources are user fees, carryforward and loan proceeds.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	20,038	-	8,800	-	-	-	na
Operating Expense	13,788,022	-	20,126,200	-	-	-	na
Capital Outlay	1,584,139	39,868,500	54,328,900	37,798,000	-	37,798,000	(5.19)
Trans to 417 PU Grant Fd	-	-	500,000	-	-	-	na
Reserves For Contingencies	-	3,986,800	-	2,422,400	-	2,422,400	(39.24)
Reserves For Capital	-	5,716,800	-	-	-	-	(100.00)
Total Appropriations	15,392,200	49,572,100	74,963,900	40,220,400	-	40,220,400	(18.9%)
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	1,940	-	-	-	-	-	na
Interest/Misc	347,327	250,000	200,000	200,000	-	200,000	(20.00)
Advance/Repay frm 217 Debt Serv	2,657,897	-	5,200,800	-	-	-	na
Trans fm 408 Water / Sewer Fd	19,268,900	32,361,600	32,361,600	23,296,400	-	23,296,400	(28.01)
Carry Forward	47,047,600	16,973,000	53,935,500	16,734,000	-	16,734,000	(1.41)
Less 5% Required By Law	-	(12,500)	-	(10,000)	-	(10,000)	(20.00)
Total Funding	69,323,663	49,572,100	91,697,900	40,220,400	-	40,220,400	(18.9%)

County Water Sewer Bond Proceeds (415)

Fund Type: **Enterprise**

Description: **To segregate and accurately account for bond proceeds and related interest earnings. In December 2006, the County Water-Sewer District issued Revenue Bonds, Series 2006, to refund two Commercial Paper Loans in the total amount of \$26.9 million and finance water/sewer capital improvements in the amount of \$76.3 million.**

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	1	-	-	-	-	-	na
Carry Forward	700	-	-	-	-	-	na
Total Funding	701	-	-	-	-	-	na

County Water Sewer Grants (416)

Fund Type: **Enterprise**

Description: **To provide water and sewer capital improvements through grant awards.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	250,000	-	-	-	-	-	na
Capital Outlay	-	-	408,000	-	-	-	na
Trans to 408 Water/Sewer Fd	-	-	-	400	-	400	na
Total Appropriations	250,000	-	408,000	400	-	400	na
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
SFWM/Big Cypress Revenue	250,000	-	408,000	-	-	-	na
Interest/Misc	-	-	200	-	-	-	na
Carry Forward	-	-	200	400	-	400	na
Total Funding	250,000	-	408,400	400	-	400	na

Collier County Government
Fiscal Year 2014 Fund Budget Summary

County Water Sewer Grant Match (417)

Fund Type: **Enterprise**

Description: **To account for the County's matching contributions to the County Water Sewer Grants for various capital improvements.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	306,150	-	-	-	-	-	na
Capital Outlay	-	-	943,900	-	-	-	na
Trans to 408 Water/Sewer Fd	-	-	-	300	-	300	na
Total Appropriations	306,150	-	943,900	300	-	300	na
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	219	-	100	-	-	-	na
Trans fm 412 Water Cap	306,150	-	443,900	-	-	-	na
Trans fm 414 Sewer Cap	-	-	500,000	-	-	-	na
Carry Forward	-	-	200	300	-	300	na
Total Funding	306,369	-	944,200	300	-	300	na

Collier Area Transit (CAT) Grant (424)

Fund Type: **Enterprise**

Description: **To account for federal and state grants for the Collier Area Transit system providing fixed route public transportation service in Collier County.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	1,302,212	-	3,578,800	-	-	-	na
Capital Outlay	1,175,712	-	4,018,400	-	-	-	na
Total Appropriations	2,477,925	-	7,597,200	-	-	-	na
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	642,429	-	7,531,300	-	-	-	na
Miscellaneous Revenues	-	-	65,900	-	-	-	na
Interest/Misc	5	-	-	-	-	-	na
Total Funding	642,434	-	7,597,200	-	-	-	na

Collier Area Transit (CAT) Grant Match (425)

Fund Type: **Enterprise**

Description: **Collier Area Transit Grant Match accounts for required matching funds from state and federal sources of the fixed route transit system.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	401,894	477,500	702,700	442,700	-	442,700	(7.29)
Capital Outlay	-	-	1,400,000	-	-	-	na
Total Appropriations	401,894	477,500	2,102,700	442,700	-	442,700	(7.3%)
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	51	-	-	-	-	-	na
Trans fm 313 Gas Tax Cap Fd	311,844	477,500	2,043,200	442,700	-	442,700	(7.29)
Trans fm 426 CAT Transit	90,050	-	59,500	-	-	-	na
Total Funding	401,945	477,500	2,102,700	442,700	-	442,700	(7.3%)

Collier County Government
Fiscal Year 2014 Fund Budget Summary

Collier Area Transit (CAT) Enhancements (426)

Fund Type: **Enterprise**

Description: **Collier Area Transit accounts for operations of the transit system providing fixed route public transportation service in Collier County.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	160,374	192,300	161,000	170,900	-	170,900	(11.13)
Operating Expense	3,713,309	2,420,300	2,434,000	2,654,700	-	2,654,700	9.68
Capital Outlay	760,558	-	14,800	-	-	-	na
Trans to 426 CAT Mass Transit Fd	90,050	-	59,500	-	-	-	na
Trans to 427 Transp Disadv Fd	25,000	-	15,800	-	-	-	na
Reserves For Contingencies	-	95,100	-	53,600	-	53,600	(43.64)
Total Appropriations	4,749,291	2,707,700	2,685,100	2,879,200	-	2,879,200	6.3%
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	2,322,562	-	-	-	-	-	na
Charges For Services	1,195,029	1,205,000	1,227,200	1,227,200	-	1,227,200	1.84
Miscellaneous Revenues	3,995	-	7,700	-	-	-	na
Interest/Misc	4,286	3,800	200	-	-	-	(100.00)
Trans fm 313 Gas Tax Cap Fd	1,195,200	1,522,500	1,522,500	1,557,300	-	1,557,300	2.29
Trans fm 427 Transp Disadv	-	-	-	83,600	-	83,600	na
Carry Forward	-	36,700	-	72,500	-	72,500	97.55
Less 5% Required By Law	-	(60,300)	-	(61,400)	-	(61,400)	1.82
Total Funding	4,721,072	2,707,700	2,757,600	2,879,200	-	2,879,200	6.3%

Transportation Disadvantaged (427)

Fund Type: **Enterprise**

Description: **Accounts for operations of the transit system providing service to the elderly, handicapped, and economically disadvantaged in Collier County.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	41,633	57,700	87,600	122,100	-	122,100	111.61
Operating Expense	2,677,469	2,391,000	2,308,800	2,211,300	-	2,211,300	(7.52)
Capital Outlay	180	-	15,400	-	-	-	na
Trans to 426 CAT Mass Transit Fd	-	-	-	83,600	-	83,600	na
Trans to 427 Transp Disadv Fd	26,097	-	36,900	-	-	-	na
Reserves For Contingencies	-	-	-	94,800	-	94,800	na
Total Appropriations	2,745,379	2,448,700	2,448,700	2,511,800	-	2,511,800	2.6%
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	551,549	-	-	-	-	-	na
Charges For Services	171,284	150,000	150,000	217,500	-	217,500	45.00
Miscellaneous Revenues	2,076	-	-	-	-	-	na
Interest/Misc	2,162	-	-	-	-	-	na
Trans fm 001 Gen Fund	2,449,800	2,298,700	2,298,700	2,294,300	-	2,294,300	(0.19)
Trans fm 426 CAT Transit	25,000	-	-	-	-	-	na
Total Funding	3,201,871	2,448,700	2,448,700	2,511,800	-	2,511,800	2.6%

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

Transportation Disadvantaged Grant (428)

Fund Type: **Enterprise**

Description: **Accounts for federal and state grants for the Transportation Disadvantage transit system providing service to the elderly, handicapped, and economically disadvantaged in Collier County.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	624,371	-	524,400	-	-	-	na
Capital Outlay	29,180	-	-	-	-	-	na
Reserves For Contingencies	-	-	-	700	-	700	na
Total Appropriations	653,551	-	524,400	700	-	700	na
	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
Revenue	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Intergovernmental Revenues	654,350	-	524,400	-	-	-	na
Interest/Misc	441	-	-	-	-	-	na
Carry Forward	-	-	700	700	-	700	na
Total Funding	654,791	-	525,100	700	-	700	na

Transportation Disadvantaged Grant Match (429)

Fund Type: **Enterprise**

Description: **Transit Disadvantaged Grant Match accounts for required matching funds from state and federal sources of the paratransit system.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	70,971	79,400	136,000	83,800	-	83,800	5.54
Capital Outlay	8,735	-	44,800	-	-	-	na
Reserves For Contingencies	-	-	-	200	-	200	na
Total Appropriations	79,706	79,400	180,800	84,000	-	84,000	5.8%
	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
Revenue	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Miscellaneous Revenues	-	-	15,500	-	-	-	na
Interest/Misc	49	-	-	-	-	-	na
Trans fm 001 Gen Fund	53,609	79,400	112,600	83,800	-	83,800	5.54
Trans fm 426 CAT Transit	-	-	15,800	-	-	-	na
Trans fm 427 Transp Disadv	26,097	-	36,900	-	-	-	na
Carry Forward	-	-	200	200	-	200	na
Total Funding	79,756	79,400	181,000	84,000	-	84,000	5.8%

Goodland Water District (441)

Fund Type: **Enterprise**

Description: **Provides water service to the residents of Goodland. These services will be provided by the County Water-Sewer Fund (408) beginning in FY 2013.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	400,590	486,600	50,200	-	-	-	(100.00)
Indirect Cost Reimburs	6,800	6,300	3,200	-	-	-	(100.00)
Capital Outlay	3,115	-	-	-	-	-	na
Trans to 001 General Fund	1,100	1,200	1,200	-	-	-	(100.00)
Trans to 408 Water/Sewer Fd	18,600	14,100	216,800	-	-	-	(100.00)
Reserves For Contingencies	-	14,000	-	-	-	-	(100.00)
Total Appropriations	430,205	522,200	271,400	-	-	-	(100.0%)
	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
Revenue	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Water Revenue	357,293	389,700	56,000	-	-	-	(100.00)
Miscellaneous Revenues	1,654	-	-	-	-	-	na
Interest/Misc	1,810	1,300	400	-	-	-	(100.00)
Carry Forward	284,700	150,700	215,000	-	-	-	(100.00)
Less 5% Required By Law	-	(19,500)	-	-	-	-	(100.00)
Total Funding	645,457	522,200	271,400	-	-	-	(100.0%)

Collier County Government
Fiscal Year 2014 Fund Budget Summary

Solid Waste Disposal (470)

Fund Type: **Enterprise**

Description: **Provides for the collection and disposal of the entire waste stream generated in Collier County. Landfill operations have been privatized through a contractual agreement with Waste Management, Inc. The principal revenue source is tipping fees.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	1,740,939	2,211,100	2,117,100	2,274,000	-	2,274,000	2.84
Operating Expense	9,422,398	10,549,200	10,879,400	11,554,300	-	11,554,300	9.53
Indirect Cost Reimburs	159,600	135,000	135,000	285,700	-	285,700	111.63
Payment In Lieu of Taxes	104,100	113,000	113,000	210,600	-	210,600	86.37
Capital Outlay	84,528	144,600	139,700	200,100	-	200,100	38.38
Trans to 001 General Fund	34,600	35,200	35,200	-	-	-	(100.00)
Trans to 408 Water/Sewer Fd	217,600	199,500	199,500	271,200	-	271,200	35.94
Trans to 474 Solid Waste Cap Fd	2,696,200	2,742,500	2,742,500	1,832,700	-	1,832,700	(33.17)
Reserves For Contingencies	-	753,100	-	640,400	-	640,400	(14.96)
Reserves For Cash Flow	-	1,728,700	-	1,440,400	-	1,440,400	(16.68)
Reserve for Attrition	-	(26,400)	-	(36,400)	-	(36,400)	37.88
Total Appropriations	14,459,965	18,585,500	16,361,400	18,673,000	-	18,673,000	0.5%

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	-	81,000	81,000	85,000	-	85,000	4.94
Charges For Services	9,156,027	9,262,700	9,575,700	9,813,300	-	9,813,300	5.94
Miscellaneous Revenues	101,715	-	99,100	98,400	-	98,400	na
Interest/Misc	32,499	-	21,500	17,300	-	17,300	na
Reimb From Other Depts	4,914,063	4,953,500	5,027,100	5,143,700	-	5,143,700	3.84
Trans fm 408 Water / Sewer Fd	-	-	-	43,400	-	43,400	na
Trans fm 473 Mand Collect Fd	159,600	135,000	135,000	285,700	-	285,700	111.63
Carry Forward	5,790,900	4,861,100	5,366,000	3,944,000	-	3,944,000	(18.87)
Less 5% Required By Law	-	(707,800)	-	(757,800)	-	(757,800)	7.06
Total Funding	20,154,804	18,585,500	20,305,400	18,673,000	-	18,673,000	0.5%

Solid Waste - Landfill Closure (471)

Fund Type: **Enterprise**

Description: **Provides for the eventual closure of currently active landfill cells and for the perpetual care of closed cells.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Reserves For Capital	-	3,016,100	-	3,015,500	-	3,015,500	(0.02)
Total Appropriations	-	3,016,100	-	3,015,500	-	3,015,500	0 %

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	17,324	29,800	12,200	11,800	-	11,800	(60.40)
Trans fm 390 Gen Gov Fac Cap Fd	-	630,000	-	630,000	-	630,000	0
Carry Forward	2,344,700	2,357,800	2,362,100	2,374,300	-	2,374,300	0.70
Less 5% Required By Law	-	(1,500)	-	(600)	-	(600)	(60.00)
Total Funding	2,362,024	3,016,100	2,374,300	3,015,500	-	3,015,500	0 %

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

Mandatory Trash Collection (473)

Fund Type: **Enterprise**

Description: **Provides for the administration of the Mandatory Garbage Collection Ordinance. There is curbside collection of household waste, yard waste, and recyclables throughout the County. The largest revenue source is mandatory collection fees generated from households receiving the collection service. This fee is now included on the annual tax bills.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	16,382,243	17,017,300	17,019,700	17,302,500	-	17,302,500	1.68
Indirect Cost Reimburs	31,900	15,800	15,800	101,300	-	101,300	541.14
Capital Outlay	-	25,000	25,000	-	-	-	(100.00)
Trans to Property Appraiser	283,122	289,200	289,200	291,600	-	291,600	0.83
Trans to Tax Collector	102,997	112,700	112,700	112,800	-	112,800	0.09
Trans to 001 General Fund	35,900	38,800	38,800	-	-	-	(100.00)
Trans to 408 Water/Sewer Fd	1,164,100	1,193,000	1,193,000	1,342,900	-	1,342,900	12.56
Trans to 470 Solid Waste Fd	159,600	135,000	135,000	285,700	-	285,700	111.63
Trans to 474 Solid Waste Cap Fd	1,202,500	2,566,300	2,566,300	2,007,500	-	2,007,500	(21.77)
Reserves For Contingencies	-	2,005,700	-	1,528,000	-	1,528,000	(23.82)
Reserves For Cash Flow	-	4,011,300	-	3,538,600	-	3,538,600	(11.78)
Total Appropriations	19,362,362	27,410,100	21,395,500	26,510,900	-	26,510,900	(3.3%)

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	(176)	-	-	-	-	-	na
Franchise Fees	1,166,119	1,134,800	1,190,700	1,193,300	-	1,193,300	5.16
Charges For Services	176,735	177,200	186,800	188,300	-	188,300	6.26
Mandatory Collection Fees	18,575,726	19,028,100	18,767,700	18,867,400	-	18,867,400	(0.84)
Miscellaneous Revenues	61,782	55,000	55,000	55,000	-	55,000	0
Interest/Misc	78,124	79,600	41,300	41,300	-	41,300	(48.12)
Carry Forward	7,285,000	7,959,200	8,336,900	7,182,900	-	7,182,900	(9.75)
Less 5% Required By Law	-	(1,023,800)	-	(1,017,300)	-	(1,017,300)	(0.63)
Total Funding	27,343,310	27,410,100	28,578,400	26,510,900	-	26,510,900	(3.3%)

Solid Waste Capital Projects (474)

Fund Type: **Enterprise**

Description: **Comprehensive Solid Waste Capital Projects program was initiated in FY 04. Capital projects include; facilities improvements, collection/ recycling facility upgrades and landfill cell restoration. Primary revenue source is a transfer from Solid Waste Disposal (470), which accounts for landfill fees, transfer station fees, and carry forward revenue.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	23,028	-	5,700	-	-	-	na
Operating Expense	2,264,363	-	2,623,800	-	-	-	na
Capital Outlay	305,300	6,358,800	9,437,800	5,657,500	-	5,657,500	(11.03)
Trans to 476 Solid Waste Grants	-	-	152,500	-	-	-	na
Reserves For Contingencies	-	154,600	-	347,500	-	347,500	124.77
Total Appropriations	2,592,691	6,513,400	12,219,800	6,005,000	-	6,005,000	(7.8%)

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	-	-	23,100	-	-	-	na
Miscellaneous Revenues	10	-	-	-	-	-	na
Interest/Misc	56,564	30,000	30,000	30,000	-	30,000	0
Trans fm 470 Solid Waste Fd	2,696,200	2,742,500	2,742,500	1,832,700	-	1,832,700	(33.17)
Trans fm 473 Mand Collect Fd	1,202,500	2,566,300	2,566,300	2,007,500	-	2,007,500	(21.77)
Carry Forward	7,631,600	1,176,100	8,994,200	2,136,300	-	2,136,300	81.64
Less 5% Required By Law	-	(1,500)	-	(1,500)	-	(1,500)	0
Total Funding	11,586,874	6,513,400	14,356,100	6,005,000	-	6,005,000	(7.8%)

Collier County Government
Fiscal Year 2014 Fund Budget Summary

Solid Waste Grants (475)

Fund Type: **Enterprise**

Description: **Provides for recycling funds through various grants to help increase recycling in Collier County. This fund was established to track how grant dollars are spent.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	18,400	-	25,600	-	-	-	na
Capital Outlay	-	-	189,900	-	-	-	na
Total Appropriations	18,400	-	215,500	-	-	-	na
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Intergovernmental Revenues	18,400	-	215,500	-	-	-	na
Interest/Misc	40	-	-	-	-	-	na
Total Funding	18,440	-	215,500	-	-	-	na

Solid Waste Grant Match (476)

Fund Type: **Enterprise**

Description: **Provides for recycling funds through various grants to help increase recycling in Collier County. This fund was established to track required grant matching dollars.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	-	-	9,400	-	-	-	na
Capital Outlay	-	-	143,100	-	-	-	na
Total Appropriations	-	-	152,500	-	-	-	na
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Trans fm 474 Solid Waste Cap	-	-	152,500	-	-	-	na
Total Funding	-	-	152,500	-	-	-	na

Emergency Medical Services (490)

Fund Type: **Enterprise**

Description: **Accounts for the provision of around the clock advanced life support paramedic service in Collier County. Principal revenue sources include General Fund subsidy and ambulance fees.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Personal Services	17,528,059	18,477,400	18,137,300	19,124,600	-	19,124,600	3.50
Operating Expense	3,456,940	3,854,100	3,675,000	3,896,400	-	3,896,400	1.10
Capital Outlay	31,789	42,000	38,600	227,500	-	227,500	441.67
Trans to 144 Isles of Capri Fire Fd	3,000	3,000	3,000	3,000	-	3,000	0
Trans to 491 EMS Grant Fd	-	-	-	80,000	-	80,000	na
Reserves For Capital	-	-	-	43,700	-	43,700	na
Reserve for Attrition	-	(317,900)	-	(328,600)	-	(328,600)	3.37
Total Appropriations	21,019,788	22,058,600	21,853,900	23,046,600	-	23,046,600	4.5%
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Charges For Services	1,750	-	-	-	-	-	na
Ambulance Fees	15,311,015	9,895,000	9,895,000	9,895,000	-	9,895,000	0
Miscellaneous Revenues	52,649	300	-	-	-	-	(100.00)
Interest/Misc	20,642	12,700	12,700	12,700	-	12,700	0
Trans fm 001 Gen Fund	12,007,600	11,333,100	11,333,100	11,634,700	-	11,634,700	2.66
Carry Forward	962,300	1,313,000	2,612,100	1,999,000	-	1,999,000	52.25
Less 5% Required By Law	-	(495,500)	-	(494,800)	-	(494,800)	(0.14)
Total Funding	28,355,956	22,058,600	23,852,900	23,046,600	-	23,046,600	4.5%

Collier County Government
Fiscal Year 2014 Fund Budget Summary

Emergency Medical Services Grants (491)

Fund Type: **Enterprise**

Description: **This fund was created to monitor grants received by EMS and special projects funded by the General Fund (001) along with the matching contributions and associated expenditures.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	23,889	-	164,300	-	-	-	na
Capital Outlay	791,760	800,000	791,900	3,880,000	-	3,880,000	385.00
Total Appropriations	815,649	800,000	956,200	3,880,000	-	3,880,000	385.0%
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Miscellaneous Revenues	-	-	14,000	-	-	-	na
Interest/Misc	849	-	-	-	-	-	na
Trans fm 001 Gen Fund	790,340	800,000	790,500	3,800,000	-	3,800,000	375.00
Trans fm 490 EMS Fd	-	-	-	80,000	-	80,000	na
Carry Forward	161,300	-	151,700	-	-	-	na
Total Funding	952,489	800,000	956,200	3,880,000	-	3,880,000	385.0%

First Responder Fund (492)

Fund Type: **Enterprise**

Description: **This fund was established to track revenues and expenditures designated strictly for training EMS personnel.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	-	-	-	600	-	600	na
Total Appropriations	-	-	-	600	-	600	na
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Interest/Misc	4	-	-	-	-	-	na
Carry Forward	500	-	600	600	-	600	na
Total Funding	504	-	600	600	-	600	na

EMS Grant (493)

Fund Type: **Enterprise**

Description: **This fund was created to monitor grants received by EMS.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	43,851	-	44,900	-	-	-	na
Capital Outlay	19,806	-	44,900	-	-	-	na
Total Appropriations	63,657	-	89,800	-	-	-	na
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Intergovernmental Revenues	38,919	-	89,400	-	-	-	na
Interest/Misc	312	-	-	-	-	-	na
Carry Forward	39,600	-	400	-	-	-	na
Total Funding	78,831	-	89,800	-	-	-	na

Collier County Government
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Collier County Airport Authority (495)

Fund Type: **Enterprise**

Description: **Accounts for operations at the Marco Island, Everglades, and Immokalee airports. Principal revenue sources include airport user fees and a subsidy from the General Fund. The long-range goal is to make the airports self-sufficient.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Personal Services	1,058,375	1,111,500	1,089,900	1,035,700	-	1,035,700	(6.82)
Operating Expense	564,670	655,500	641,000	653,100	-	653,100	(0.37)
Indirect Cost Reimburs	186,200	180,200	180,200	180,200	-	180,200	0
Aviation Fuel	1,559,133	2,175,000	1,552,600	1,761,100	-	1,761,100	(19.03)
Capital Outlay	3,554	-	2,500	-	-	-	na
Reserve for Attrition	-	(17,700)	-	(16,500)	-	(16,500)	(6.78)
Total Appropriations	3,371,933	4,104,500	3,466,200	3,613,600	-	3,613,600	(12.0%)
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Charges For Services	476,479	591,100	662,600	702,900	-	702,900	18.91
Aviation Fuel Sales	2,243,631	3,045,500	2,372,300	2,631,600	-	2,631,600	(13.59)
Miscellaneous Revenues	28,957	10,200	4,900	10,000	-	10,000	(1.96)
Interest/Misc	1,089	1,000	500	600	-	600	(40.00)
Advance/Repay fm 001 Gen Fd	538,000	527,800	527,800	291,000	-	291,000	(44.87)
Trans fm 496 Airport Grants	16,500	-	-	-	-	-	na
Carry Forward	110,800	111,200	42,800	144,700	-	144,700	30.13
Less 5% Required By Law	-	(182,300)	-	(167,200)	-	(167,200)	(8.28)
Total Funding	3,415,456	4,104,500	3,610,900	3,613,600	-	3,613,600	(12.0%)

Airport Capital (496)

Fund Type: **Enterprise**

Description: **Accounts for capital projects/improvements at the three airport sites.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	41,309	138,000	279,700	-	-	-	(100.00)
Capital Outlay	1,099	-	31,600	-	-	-	na
Trans to 001 Gen Fd	250,000	-	-	-	-	-	na
Trans to 495 Airport Op Fd	16,500	-	-	-	-	-	na
Trans to 499 Airp Grant Match	126,891	-	41,200	-	-	-	na
Reserves For Contingencies	-	-	-	15,500	-	15,500	na
Total Appropriations	435,798	138,000	352,500	15,500	-	15,500	(88.8%)
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Intergovernmental Revenues	8,168	-	30,900	-	-	-	na
Charges For Services	18,282	10,000	-	-	-	-	(100.00)
Interest/Misc	2,530	-	1,000	-	-	-	na
Trans fm 497 Airport Cap Fd	-	128,500	128,500	-	-	-	(100.00)
Carry Forward	678,100	-	207,600	15,500	-	15,500	na
Less 5% Required By Law	-	(500)	-	-	-	-	(100.00)
Total Funding	707,079	138,000	368,000	15,500	-	15,500	(88.8%)

Collier County Government
Fiscal Year 2014 Fund Budget Summary

Immokalee Airport Capital Improvements (497)

Fund Type: **Enterprise**

Description: **Accounts for major capital projects/improvements at the Immokalee airport site. The General Fund has allocated \$2,250,000 as match money for various federal and state grants for the expansion of the Immokalee Airport.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	256,491	-	101,900	-	-	-	na
Capital Outlay	-	-	327,200	-	-	-	na
Advance/Repay to 496 Airp Cap	-	128,500	128,500	-	-	-	(100.00)
Trans to 499 Airp Grant Match	38,798	-	51,300	-	-	-	na
Reserves For Capital	-	328,000	-	69,200	-	69,200	(78.90)
Total Appropriations	295,289	456,500	608,900	69,200	-	69,200	(84.8%)

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	106,735	-	41,600	-	-	-	na
Charges For Services	-	140,000	-	-	-	-	(100.00)
Interest/Misc	2,416	-	1,000	-	-	-	na
Carry Forward	821,600	323,500	635,500	69,200	-	69,200	(78.61)
Less 5% Required By Law	-	(7,000)	-	-	-	-	(100.00)
Total Funding	930,751	456,500	678,100	69,200	-	69,200	(84.8%)

Airport Grant (498)

Fund Type: **Enterprise**

Description: **To account for various federal and state grants for the Airport.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	-	-	9,400	-	-	-	na
Operating Expense	304,680	-	1,415,100	-	-	-	na
Capital Outlay	3,414,486	-	53,100	-	-	-	na
Total Appropriations	3,719,165	-	1,477,600	-	-	-	na

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	4,799,563	-	1,477,300	-	-	-	na
Miscellaneous Revenues	-	-	300	-	-	-	na
Total Funding	4,799,563	-	1,477,600	-	-	-	na

Airport Grant Match (499)

Fund Type: **Enterprise**

Description: **To account for the County's matching contributions for the various grants at the Airport.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	-	-	400	-	-	-	na
Operating Expense	31,428	-	78,900	-	-	-	na
Capital Outlay	134,260	-	13,200	-	-	-	na
Reserves For Contingencies	-	3,500	-	6,700	-	6,700	91.43
Total Appropriations	165,688	3,500	92,500	6,700	-	6,700	91.4%

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	5,711	-	500	-	-	-	na
Trans fm 496 Airport Grants	126,891	-	41,200	-	-	-	na
Trans fm 497 Airport Cap Fd	38,798	-	51,300	-	-	-	na
Carry Forward	-	3,500	6,200	6,700	-	6,700	91.43
Total Funding	171,399	3,500	99,200	6,700	-	6,700	91.4%

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

Information Technology (505)

Fund Type: **Internal Service**

Description: **Accounts for Information Technology operations which include the agency's data network, telephone system, multi-agency public safety radio system and the management of all related assets, software applications and data.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	3,177,566	3,363,000	3,338,200	3,492,800	-	3,492,800	3.86
Operating Expense	1,095,531	1,996,700	2,153,900	1,866,800	-	1,866,800	(6.51)
Capital Outlay	-	-	-	7,500	-	7,500	na
Trans to 506 IT Capital	-	-	-	757,300	-	757,300	na
Reserves For Contingencies	-	104,700	-	25,500	-	25,500	(75.64)
Reserves For Cash Flow	-	30,800	-	-	-	-	(100.00)
Reserve for Attrition	-	(57,500)	-	(59,000)	-	(59,000)	2.61
Total Appropriations	4,273,097	5,437,700	5,492,100	6,090,900	-	6,090,900	12.0%
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	51,264	82,000	82,000	25,300	-	25,300	(69.15)
Interest/Misc	7,415	3,800	6,000	6,700	-	6,700	76.32
Reimb From Other Depts	5,215,161	5,236,300	5,235,000	4,926,100	-	4,926,100	(5.92)
Carry Forward	549,800	260,900	1,494,500	1,325,400	-	1,325,400	408.01
Less 5% Required By Law	-	(145,300)	-	(192,600)	-	(192,600)	32.55
Total Funding	5,823,639	5,437,700	6,817,500	6,090,900	-	6,090,900	12.0%

Information Technology Capital (506)

Fund Type: **Internal Service**

Description: **The Information Technology Capital Fund was created for the management of the replacement of technology assets and the acquisition of new technology assets.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	97,430	1,000	122,700	63,900	-	63,900	6,290.00
Capital Outlay	63,055	122,000	784,700	804,300	-	804,300	559.26
Total Appropriations	160,485	123,000	907,400	868,200	-	868,200	605.9%
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	3,671	600	2,700	1,000	-	1,000	66.67
Reimb From Other Depts	405,200	120,300	120,300	109,900	-	109,900	(8.65)
Trans fm 301 Co Wide Cap	361,200	-	-	-	-	-	na
Trans fm 505 IT Ops	-	-	-	757,300	-	757,300	na
Carry Forward	154,800	2,100	784,400	-	-	-	(100.00)
Total Funding	924,871	123,000	907,400	868,200	-	868,200	605.9%

Collier County Government
Fiscal Year 2014 Fund Budget Summary

Property & Casualty Insurance Fund (516)

Fund Type: **Internal Service**

Description: **Protects the County through the insurance of its property assets. Revenues are derived from premium allocations for automobile, general liability, and property insurance.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Personal Services	319,694	361,600	361,600	368,800	-	368,800	1.99
Operating Expense	5,663,155	6,299,400	5,796,500	6,231,700	-	6,231,700	(1.07)
Property & Casualty Claims	739,084	1,000,000	750,000	1,000,000	-	1,000,000	0
Trans to 001 General Fund	76,100	76,600	76,600	-	-	-	(100.00)
Reserves For Contingencies	-	269,300	-	190,100	-	190,100	(29.41)
Reserves for Insurance	-	5,463,400	-	6,800,800	-	6,800,800	24.48
Total Appropriations	6,798,033	13,470,300	6,984,700	14,591,400	-	14,591,400	8.3%
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Miscellaneous Revenues	558,086	400,000	50,000	400,000	-	400,000	0
Interest/Misc	38,436	56,400	33,000	34,300	-	34,300	(39.18)
Property & Casualty Billings	7,009,314	7,396,300	7,158,700	7,325,500	-	7,325,500	(0.96)
Carry Forward	5,782,200	5,640,400	6,596,400	6,853,400	-	6,853,400	21.51
Less 5% Required By Law	-	(22,800)	-	(21,800)	-	(21,800)	(4.39)
Total Funding	13,388,036	13,470,300	13,838,100	14,591,400	-	14,591,400	8.3%

Group Health & Life Insurance Fund (517)

Fund Type: **Internal Service**

Description: **Accounts for all medical and life insurance claims for county employees.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Personal Services	478,314	486,800	496,600	512,900	-	512,900	5.36
Operating Expense	35,341,185	33,355,100	33,455,700	35,035,600	-	35,035,600	5.04
Short Term Disability Ins	407,767	373,800	326,300	351,300	-	351,300	(6.02)
Long Term Disability Ins	449,536	340,000	325,900	345,000	-	345,000	1.47
Capital Outlay	4,385	-	-	7,100	-	7,100	na
Reserves For Contingencies	-	388,100	-	906,300	-	906,300	133.52
Reserves for Insurance	-	14,736,700	-	10,495,500	-	10,495,500	(28.78)
Total Appropriations	36,681,188	49,680,500	34,604,500	47,653,700	-	47,653,700	(4.1%)
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Miscellaneous Revenues	2,280,614	-	600,000	600,000	-	600,000	na
Interest/Misc	114,838	157,700	68,500	62,500	-	62,500	(60.37)
Group Health Billings	31,681,191	30,705,200	29,700,000	31,450,000	-	31,450,000	2.43
Dental Billings	656,892	1,700,000	1,700,000	1,700,000	-	1,700,000	0
Life Insurance Billings	333,870	615,000	615,000	600,000	-	600,000	(2.44)
Short Term Disability Billings	251,739	402,000	400,000	400,000	-	400,000	(0.50)
Long Term Disability Billings	205,720	340,000	340,000	345,000	-	345,000	1.47
Carry Forward	14,735,300	15,768,500	13,680,400	12,499,400	-	12,499,400	(20.73)
Less 5% Required By Law	-	(7,900)	-	(3,200)	-	(3,200)	(59.49)
Total Funding	50,260,164	49,680,500	47,103,900	47,653,700	-	47,653,700	(4.1%)

Collier County Government
Fiscal Year 2014 Fund Budget Summary

Worker's Compensation Insurance Fund (518)

Fund Type: **Internal Service**

Description: **Protects the County's human resource assets through the use of prudent risk financing, claims management, and loss control programs.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Personal Services	239,336	276,000	249,700	268,600	-	268,600	(2.68)
Operating Expense	417,902	572,900	581,100	599,700	-	599,700	4.68
Workers Comp Ins	466,614	700,000	475,000	675,000	-	675,000	(3.57)
Trans to 001 General Fund	850,000	850,000	850,000	900,000	-	900,000	5.88
Reserves For Contingencies	-	69,500	-	38,600	-	38,600	(44.46)
Reserves for Insurance	-	3,511,400	-	2,986,400	-	2,986,400	(14.95)
Total Appropriations	1,973,853	5,979,800	2,155,800	5,468,300	-	5,468,300	(8.6%)
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Miscellaneous Revenues	3,784	-	-	-	-	-	na
Interest/Misc	34,054	45,400	22,500	20,000	-	20,000	(55.95)
Workers Comp Billings	1,683,551	1,623,500	1,623,500	1,454,800	-	1,454,800	(10.39)
Carry Forward	4,760,500	4,313,200	4,504,300	3,994,500	-	3,994,500	(7.39)
Less 5% Required By Law	-	(2,300)	-	(1,000)	-	(1,000)	(56.52)
Total Funding	6,481,889	5,979,800	6,150,300	5,468,300	-	5,468,300	(8.6%)

Fleet Management (521)

Fund Type: **Internal Service**

Description: **Provides preventative maintenance and repair of all county vehicles and motorized equipment, in addition to fuel service. County staff performs the majority of this work in-house.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Personal Services	2,004,271	2,155,600	2,113,800	2,183,000	-	2,183,000	1.27
Operating Expense	6,622,568	8,427,200	6,762,500	7,776,800	-	7,776,800	(7.72)
Capital Outlay	16,858	134,000	144,000	173,000	-	173,000	29.10
Trans to 001 General Fund	-	-	-	150,000	-	150,000	na
Reserves For Contingencies	-	105,500	-	150,100	-	150,100	42.27
Reserve for Attrition	-	(27,400)	-	(35,300)	-	(35,300)	28.83
Total Appropriations	8,643,697	10,794,900	9,020,300	10,397,600	-	10,397,600	(3.7%)
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Charges For Services	445,142	632,000	516,900	566,000	-	566,000	(10.44)
Miscellaneous Revenues	13,033	6,000	6,000	6,000	-	6,000	0
Interest/Misc	3,116	-	-	-	-	-	na
Fleet Revenue Billings	4,192,921	4,459,600	4,387,900	4,702,800	-	4,702,800	5.45
Fuel Sale Rev Billings	3,932,536	5,432,100	4,087,700	4,818,100	-	4,818,100	(11.30)
Trans fm 001 Gen Fund	-	-	-	150,000	-	150,000	na
Carry Forward	293,500	297,100	205,100	183,300	-	183,300	(38.30)
Less 5% Required By Law	-	(31,900)	-	(28,600)	-	(28,600)	(10.34)
Total Funding	8,880,249	10,794,900	9,203,600	10,397,600	-	10,397,600	(3.7%)

Collier County Government
Fiscal Year 2014 Fund Budget Summary

Sheriff Confiscated Property Trust Fund (602)

Fund Type: **Trust & Agency**

Description: **Florida Statutes authorize proceeds from confiscated property to be used for school resource officers, crime prevention, safe neighborhoods, drug abuse education and prevention programs, or other law enforcement purposes.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	15,087	-	-	-	-	-	na
Capital Outlay	47,912	-	-	-	-	-	na
Remittances	61,000	31,000	56,000	13,900	-	13,900	(55.16)
Trans to 115 Sheriff Grant Fd	151,835	213,000	213,000	215,000	-	215,000	0.94
Reserves For Contingencies	-	24,400	-	-	-	-	(100.00)
Reserves For Capital	-	105,700	-	-	-	-	(100.00)
Total Appropriations	275,834	374,100	269,000	228,900	-	228,900	(38.8%)
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Fines & Forfeitures	65,389	-	5,400	-	-	-	na
Interest/Misc	4,635	3,700	2,200	1,100	-	1,100	(70.27)
Carry Forward	695,100	370,600	489,300	227,900	-	227,900	(38.51)
Less 5% Required By Law	-	(200)	-	(100)	-	(100)	(50.00)
Total Funding	765,124	374,100	496,900	228,900	-	228,900	(38.8%)

Crime Prevention Trust Fund (603)

Fund Type: **Trust & Agency**

Description: **Trust fund established to monitor funds designated for crime prevention.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	-	100,000	30,000	100,000	-	100,000	0
Operating Expense	27,810	300,000	150,000	300,000	-	300,000	0
Reserves For Contingencies	-	39,900	-	40,000	-	40,000	0.25
Reserves For Capital	-	658,900	-	792,000	-	792,000	20.20
Total Appropriations	27,810	1,098,800	180,000	1,232,000	-	1,232,000	12.1%
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	98,390	-	85,400	87,100	-	87,100	na
Interest/Misc	7,820	10,800	4,800	5,700	-	5,700	(47.22)
Carry Forward	1,155,200	1,088,500	1,233,600	1,143,800	-	1,143,800	5.08
Less 5% Required By Law	-	(500)	-	(4,600)	-	(4,600)	820.00
Total Funding	1,261,410	1,098,800	1,323,800	1,232,000	-	1,232,000	12.1%

University Extension Trust Fund (604)

Fund Type: **Trust & Agency**

Description: **This fund was established to receive donations and monitor expenditures as (if) designated by specific donation stipulations.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	26,161	21,400	42,800	21,400	-	21,400	0
Reserves For Contingencies	-	37,100	-	64,400	-	64,400	73.58
Total Appropriations	26,161	58,500	42,800	85,800	-	85,800	46.7%
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	6,053	2,300	2,800	13,700	-	13,700	495.65
Miscellaneous Revenues	28,407	10,000	47,800	-	-	-	(100.00)
Interest/Misc	387	-	-	-	-	-	na
Carry Forward	56,300	47,200	65,000	72,800	-	72,800	54.24
Less 5% Required By Law	-	(1,000)	-	(700)	-	(700)	(30.00)
Total Funding	91,147	58,500	115,600	85,800	-	85,800	46.7%

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

GAC Trust Land Sales (605)

Fund Type: **Trust & Agency**

Description: **Gulf American Corporation (GAC) Land Trust (605) - Funds generated from surplus lot sales in the Golden Gate Estates, deeded to Collier County in a 1983 settlement agreement with Avatar Properties, are used to fund capital improvements within the Estates area.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	8	700	-	700	-	700	0
Remittances	-	-	311,100	-	-	-	na
Reserves For Capital	-	1,100,500	-	1,119,700	-	1,119,700	1.74
Total Appropriations	8	1,101,200	311,100	1,120,400	-	1,120,400	1.7%
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	-	16,500	-	16,500	-	16,500	0
Interest/Misc	9,214	8,100	6,500	5,500	-	5,500	(32.10)
Carry Forward	1,394,700	1,077,800	1,403,900	1,099,300	-	1,099,300	1.99
Less 5% Required By Law	-	(1,200)	-	(900)	-	(900)	(25.00)
Total Funding	1,403,914	1,101,200	1,410,400	1,120,400	-	1,120,400	1.7%

GAC Trust Roads Fund (606)

Fund Type: **Trust & Agency**

Description: **Gulf American Corporation (GAC) Road Trust (606) - Funds received from a 1977 settlement agreement with Avatar Properties, are to be used for the restoration, maintenance, and paving of certain roads within the Golden Gate Estates area.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	-	-	-	76,600	-	76,600	na
Total Appropriations	-	-	-	76,600	-	76,600	na
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	500	-	200	200	-	200	na
Carry Forward	75,700	-	76,200	76,400	-	76,400	na
Total Funding	76,200	-	76,400	76,600	-	76,600	na

Parks & Recreation Donations (607)

Fund Type: **Trust & Agency**

Description: **To provide community based programming for eligible children in Collier County through receipt of charitable donations.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	-	5,000	21,000	11,000	-	11,000	120.00
Reserves For Contingencies	-	16,200	-	-	-	-	(100.00)
Total Appropriations	-	21,200	21,000	11,000	-	11,000	(48.1%)
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	5,630	5,000	5,000	5,000	-	5,000	0
Interest/Misc	121	-	-	-	-	-	na
Carry Forward	16,500	16,500	22,300	6,300	-	6,300	(61.82)
Less 5% Required By Law	-	(300)	-	(300)	-	(300)	0
Total Funding	22,251	21,200	27,300	11,000	-	11,000	(48.1%)

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

Law Enforcement Trust Fund (608)

Fund Type: **Trust & Agency**

Description: **Florida Statutes authorize that two of every three dollars generated from court costs assessed from any fines or other penalties may be used for specialized law enforcement training.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	93,989	150,000	150,000	150,000	-	150,000	0
Reserves For Contingencies	-	15,000	-	15,000	-	15,000	0
Reserves For Capital	-	593,600	-	557,000	-	557,000	(6.17)
Total Appropriations	93,989	758,600	150,000	722,000	-	722,000	(4.8%)
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Fines & Forfeitures	71,591	65,000	69,700	71,000	-	71,000	9.23
Interest/Misc	5,003	6,900	2,900	3,300	-	3,300	(52.17)
Carry Forward	746,200	690,300	728,800	651,400	-	651,400	(5.64)
Less 5% Required By Law	-	(3,600)	-	(3,700)	-	(3,700)	2.78
Total Funding	822,794	758,600	801,400	722,000	-	722,000	(4.8%)

Domestic Violence Trust Fund (609)

Fund Type: **Trust & Agency**

Description: **Trust fund established to monitor funds designated for domestic violence prevention.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Remittances	-	-	-	349,200	-	349,200	na
Total Appropriations	-	-	-	349,200	-	349,200	na
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Fines & Forfeitures	16,018	-	16,000	16,000	-	16,000	na
Interest/Misc	1,990	-	1,000	1,000	-	1,000	na
Carry Forward	298,000	-	316,000	333,000	-	333,000	na
Less 5% Required By Law	-	-	-	(800)	-	(800)	na
Total Funding	316,008	-	333,000	349,200	-	349,200	na

Animal Control Neuter / Spay Trust Fund (610)

Fund Type: **Trust & Agency**

Description: **Provides for a neuter/spay program for animals adopted from Domestic Animal Services. A deposit is required for all animals adopted and is applied to the cost of the neuter/spay procedure performed by a local veterinarian.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	44,127	26,500	40,500	24,500	-	24,500	(7.55)
Reserves For Contingencies	-	159,800	-	157,600	-	157,600	(1.38)
Total Appropriations	44,127	186,300	40,500	182,100	-	182,100	(2.3%)
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Licenses & Permits	4,966	4,500	4,500	4,500	-	4,500	0
Charges For Services	20,745	28,500	28,500	26,600	-	26,600	(6.67)
Interest/Misc	1,170	-	-	-	-	-	na
Carry Forward	177,400	155,000	160,200	152,700	-	152,700	(1.48)
Less 5% Required By Law	-	(1,700)	-	(1,700)	-	(1,700)	0
Total Funding	204,281	186,300	193,200	182,100	-	182,100	(2.3%)

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

Combined 911 System (611)

Fund Type: **Trust & Agency**

Description: **Established to provide for costs associated with the Emergency 911 telephone system. Revenues are from a surcharge to cellular and land-line telephone users that are billed and collected by the telephone company and remitted to the County.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	599,192	657,300	622,600	670,400	-	670,400	1.99
Operating Expense	910,696	1,085,200	882,100	1,054,400	-	1,054,400	(2.84)
Capital Outlay	31,353	28,000	11,900	120,000	-	120,000	328.57
Reserves For Contingencies	-	177,000	-	184,400	-	184,400	4.18
Reserves For Capital	-	2,805,800	-	2,065,800	-	2,065,800	(26.37)
Total Appropriations	1,541,241	4,753,300	1,516,600	4,095,000	-	4,095,000	(13.8%)

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Franchise Fees	2,051,221	2,200,300	1,789,700	1,825,500	-	1,825,500	(17.03)
Interest/Misc	14,385	19,800	9,500	11,700	-	11,700	(40.91)
Carry Forward	1,993,400	2,644,200	2,067,100	2,349,700	-	2,349,700	(11.14)
Less 5% Required By Law	-	(111,000)	-	(91,900)	-	(91,900)	(17.21)
Total Funding	4,059,007	4,753,300	3,866,300	4,095,000	-	4,095,000	(13.8%)

Library Trust Fund (612)

Fund Type: **Trust & Agency**

Description: **Accounts for donations and bequests received from the public for the Collier County Public Library system. Available funds will be used to replace furniture and to purchase office and computer equipment.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	-	28,100	27,000	27,100	-	27,100	(3.56)
Operating Expense	-	20,000	20,000	40,000	-	40,000	100.00
Capital Outlay	29,292	290,000	298,500	280,500	-	280,500	(3.28)
Reserves For Contingencies	-	33,000	-	-	-	-	(100.00)
Reserves For Capital	-	217,400	-	368,800	-	368,800	69.64
Total Appropriations	29,292	588,500	345,500	716,400	-	716,400	21.7%

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	28,946	25,000	43,000	35,000	-	35,000	40.00
Interest/Misc	4,085	3,200	2,000	1,500	-	1,500	(53.13)
Trans fm 307 Lib Cap	-	-	-	368,800	-	368,800	na
Carry Forward	609,700	561,700	613,500	313,000	-	313,000	(44.28)
Less 5% Required By Law	-	(1,400)	-	(1,900)	-	(1,900)	35.71
Total Funding	642,731	588,500	658,500	716,400	-	716,400	21.7%

County Drug Abuse Trust (616)

Fund Type: **Trust & Agency**

Description: **This fund authorizes the Court to impose an additional assessment (fine) against drug offenders to be disbursed to a qualified drug abuse treatment or addiction program in the County.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Reserves For Contingencies	-	4,100	-	4,100	-	4,100	0
Total Appropriations	-	4,100	-	4,100	-	4,100	0 %

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	27	-	-	-	-	-	na
Carry Forward	4,100	4,100	4,100	4,100	-	4,100	0
Total Funding	4,127	4,100	4,100	4,100	-	4,100	0 %

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

Freedom Memorial Trust Fund (620)

Fund Type: **Trust & Agency**

Description: **This fund is used to account for all donations received for the construction of the Freedom Memorial.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	7,118	6,800	2,100	3,800	-	3,800	(44.12)
Capital Outlay	38,318	173,900	2,300	38,900	-	38,900	(77.63)
Reserves For Capital	-	-	-	139,900	-	139,900	na
Total Appropriations	45,435	180,700	4,400	182,600	-	182,600	1.1%

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	40,730	45,000	13,000	45,000	-	45,000	0
Interest/Misc	851	800	600	600	-	600	(25.00)
Carry Forward	133,900	137,200	130,100	139,300	-	139,300	1.53
Less 5% Required By Law	-	(2,300)	-	(2,300)	-	(2,300)	0
Total Funding	175,481	180,700	143,700	182,600	-	182,600	1.1%

Law Library (640)

Fund Type: **Trust & Agency**

Description: **This fund was established to provide legal materials to the legal community and public. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	64,273	69,300	69,300	68,800	-	68,800	(0.72)
Total Appropriations	64,273	69,300	69,300	68,800	-	68,800	(0.7%)

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	70,554	73,000	69,000	69,000	-	69,000	(5.48)
Interest/Misc	54	-	-	-	-	-	na
Carry Forward	500	-	3,600	3,300	-	3,300	na
Less 5% Required By Law	-	(3,700)	-	(3,500)	-	(3,500)	(5.41)
Total Funding	71,108	69,300	72,600	68,800	-	68,800	(0.7%)

Legal Aid Society (652)

Fund Type: **Trust & Agency**

Description: **Provides the financial support of the Legal Aid Society operations. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42 and supplemented by a transfer from the General Fund.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	119,258	108,400	108,400	108,400	-	108,400	0
Total Appropriations	119,258	108,400	108,400	108,400	-	108,400	0 %

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Charges For Services	70,554	73,000	69,000	69,000	-	69,000	(5.48)
Interest/Misc	112	-	100	-	-	-	na
Trans fm 001 Gen Fund	36,000	39,000	38,900	42,800	-	42,800	9.74
Carry Forward	27,300	-	400	-	-	-	na
Less 5% Required By Law	-	(3,600)	-	(3,400)	-	(3,400)	(5.56)
Total Funding	133,965	108,400	108,400	108,400	-	108,400	0 %

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

Office of Utility Regulation Fee Trust (669)

Fund Type: **Trust & Agency**

Description: **Provides for the regulation of privately owned water, bulk water, and wastewater utilities providing service within the unincorporated areas of Collier County. This regulatory body was approved by the BCC in May 1996. Franchise fees from the regulated utilities are the principal revenue source.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	296,571	319,300	319,300	314,400	-	314,400	(1.53)
Operating Expense	15,275	48,600	48,600	75,400	-	75,400	55.14
Indirect Cost Reimburs	11,700	12,200	12,200	16,400	-	16,400	34.43
Reserves For Contingencies	-	9,900	-	8,300	-	8,300	(16.16)
Reserves For Capital	-	738,900	-	881,300	-	881,300	19.27
Reserves For Cash Flow	-	61,000	-	79,900	-	79,900	30.98
Total Appropriations	323,546	1,189,900	380,100	1,375,700	-	1,375,700	15.6%
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Franchise Fees	282,207	240,000	280,000	230,000	-	230,000	(4.17)
Miscellaneous Revenues	2	-	-	-	-	-	na
Interest/Misc	5,130	-	-	-	-	-	na
Reimb From Other Depts	130,000	130,000	130,000	130,000	-	130,000	0
Trans fm 113 Comm Dev Fd	30,000	70,000	70,000	100,000	-	100,000	42.86
Carry Forward	708,400	761,900	827,300	927,200	-	927,200	21.70
Less 5% Required By Law	-	(12,000)	-	(11,500)	-	(11,500)	(4.17)
Total Funding	1,155,739	1,189,900	1,307,300	1,375,700	-	1,375,700	15.6%

Caracara Prairie Preserve (674)

Fund Type: **Trust & Agency**

Description: **The Caracara Prairie Preserve is being utilized by Collier County for panther habitat mitigation for County capital projects that occur in panther habitat. As required by the United States Fish and Wildlife Service, the funds to manage Caracara Prairie Preserve in perpetuity must be kept in a separate Endowment Trust Fund.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	-	-	-	100,100	-	100,100	na
Reserves For Contingencies	-	-	-	1,737,200	-	1,737,200	na
Total Appropriations	-	-	-	1,837,300	-	1,837,300	na
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	-	-	-	10,400	-	10,400	na
Trans fm 174 Conserv Collier Maint	-	-	1,582,800	244,600	-	244,600	na
Carry Forward	-	-	-	1,582,800	-	1,582,800	na
Less 5% Required By Law	-	-	-	(500)	-	(500)	na
Total Funding	-	-	1,582,800	1,837,300	-	1,837,300	na

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

Court Administration (681)

Fund Type: **Trust & Agency**

Description: **Established to account for county costs associated with the activities of the 20th Judicial Circuit. The revenues for this fund consist of Probation Fees and a transfer from the General Fund.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Personal Services	1,954,226	2,029,100	1,999,800	2,003,000	-	2,003,000	(1.29)
Operating Expense	236,774	273,500	226,800	236,200	-	236,200	(13.64)
Capital Outlay	-	5,000	1,500	5,000	-	5,000	0
Trans to 171 Teen Court	11,100	3,000	8,200	17,000	-	17,000	466.67
Trans to 192 Court Innov	99,400	127,600	127,600	115,600	-	115,600	(9.40)
Reserves For Contingencies	-	18,100	-	-	-	-	(100.00)
Reserve for Attrition	-	(23,400)	-	(32,200)	-	(32,200)	37.61
Total Appropriations	2,301,500	2,432,900	2,363,900	2,344,600		2,344,600	(3.6%)
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Charges For Services	144,765	155,000	145,000	145,000	-	145,000	(6.45)
Fines & Forfeitures	1,025,056	1,047,500	944,000	944,000	-	944,000	(9.88)
Miscellaneous Revenues	3,939	-	10,800	-	-	-	na
Interest/Misc	3,085	1,600	1,600	1,900	-	1,900	18.75
Trans fm 001 Gen Fund	1,131,900	955,600	955,600	1,241,200	-	1,241,200	29.89
Carry Forward	380,800	333,400	373,900	67,000	-	67,000	(79.90)
Less 5% Required By Law	-	(60,200)	-	(54,500)	-	(54,500)	(9.47)
Total Funding	2,689,545	2,432,900	2,430,900	2,344,600		2,344,600	(3.6%)

Administrative Services Grants (703)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants received by the Administrative Services Division.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Trans to 174 Consvr Collier Maint	-	-	-	200	-	200	na
Total Appropriations	-	-	-	200	-	200	na
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Interest/Misc	51	-	-	-	-	-	na
Carry Forward	-	-	200	200	-	200	na
Total Funding	51	-	200	200	-	200	na

Administrative Services Grants Match (704)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Administrative Services Division grants.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	-	-	18,500	-	-	-	na
Trans to 174 Consvr Collier Maint	-	-	-	200	-	200	na
Total Appropriations	-	-	18,500	200	-	200	na
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Interest/Misc	125	-	-	-	-	-	na
Trans fm 174 Conserv Collier Maint	-	-	18,500	-	-	-	na
Carry Forward	-	-	200	200	-	200	na
Total Funding	125	-	18,700	200	-	200	na

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

Housing Grants (705)

Fund Type: **Special Revenue**

Description: **To provide community services through grant awards designed to: meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	418,427	-	-	-	-	-	na
Operating Expense	108,554	-	-	-	-	-	na
Capital Outlay	31,616	-	-	-	-	-	na
Grants and Aid	8,531	-	19,267,900	-	-	-	na
Remittances	5,004,010	-	-	-	-	-	na
Total Appropriations	5,571,137	-	19,267,900	-	-	-	na
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	4,074,617	-	19,267,900	-	-	-	na
Interest/Misc	956	-	-	-	-	-	na
Total Funding	4,075,573	-	19,267,900	-	-	-	na

Human Services Grant (707)

Fund Type: **Special Revenue**

Description: **To provide community services through grant awards designed to: support seniors by providing in-home support and nutrition assistance to those in greatest medical, economic and social need thereby improving quality of life and preventing premature institutionalization; creating volunteer opportunities for seniors; and the administration of various community initiatives in which grant funds are received.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	325,642	-	900	-	-	-	na
Operating Expense	882,962	-	-	-	-	-	na
Grants and Aid	7,859	-	3,085,500	-	-	-	na
Remittances	300,034	-	-	-	-	-	na
Trans to 123 Serv for Sr Fd	-	-	-	126,800	-	126,800	na
Trans to 708 Hum Serv Match	-	-	-	129,200	-	129,200	na
Reserves For Contingencies	-	-	-	120,800	-	120,800	na
Total Appropriations	1,516,496	-	3,086,400	376,800	-	376,800	na
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	1,847,583	-	3,065,500	-	-	-	na
Miscellaneous Revenues	481	-	20,900	-	-	-	na
Interest/Misc	1,685	-	-	-	-	-	na
Carry Forward	-	-	376,800	376,800	-	376,800	na
Total Funding	1,849,749	-	3,463,200	376,800	-	376,800	na

Collier County Government
Fiscal Year 2014 Fund Budget Summary

Human Services Grant Match (708)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Human Services Grants for seniors in the community.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Personal Services	84,692	-	-	-	-	-	na
Operating Expense	85,719	-	-	-	-	-	na
Grants and Aid	-	-	232,000	-	-	-	na
Reserves For Contingencies	-	-	-	167,000	-	167,000	na
Total Appropriations	170,411	-	232,000	167,000	-	167,000	na
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Miscellaneous Revenues	19,311	-	-	-	-	-	na
Interest/Misc	688	-	-	-	-	-	na
Trans fm 001 Gen Fund	55,150	-	76,600	8,200	-	8,200	na
Trans fm 116 Misc Grants	676	-	12,000	3,800	-	3,800	na
Trans fm 123 Svs for Sr Grants	97,588	-	143,400	-	-	-	na
Trans fm 707/708 Human Srv Grants	-	-	-	129,200	-	129,200	na
Carry Forward	-	-	25,800	25,800	-	25,800	na
Total Funding	173,412	-	257,800	167,000	-	167,000	na

Public Services Grant (709)

Fund Type: **Special Revenue**

Description: **To process grants within the Public Services Division. Grants will include 4-H funding; State Aid to Libraries; Parks grants, and the Summer Food Program, as well as others as they are identified, applied for and received.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Personal Services	36,993	-	79,900	-	-	-	na
Operating Expense	138,988	-	726,500	-	-	-	na
Capital Outlay	3,075	-	994,900	-	-	-	na
Total Appropriations	179,056	-	1,801,300	-	-	-	na
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Intergovernmental Revenues	487,278	-	911,300	-	-	-	na
Miscellaneous Revenues	58,297	-	114,700	-	-	-	na
Interest/Misc	1,582	-	300	-	-	-	na
Reimb From Other Depts	-	-	775,000	-	-	-	na
Total Funding	547,157	-	1,801,300	-	-	-	na

Public Services Grant Match (710)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Public Services Grants for various grant programs within the community.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Personal Services	26,522	-	11,400	-	-	-	na
Operating Expense	43,000	-	52,000	-	-	-	na
Capital Outlay	6,993	-	-	-	-	-	na
Total Appropriations	76,515	-	63,400	-	-	-	na
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Miscellaneous Revenues	3,800	-	-	-	-	-	na
Interest/Misc	240	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	-	11,400	-	-	-	na
Trans fm 111 MSTD Gen Fd	19,793	-	45,700	-	-	-	na
Trans fm 195 TDC Cap Fd	49,730	-	3,300	-	-	-	na
Trans fm 306 Pk & Rec Cap	6,993	-	3,000	-	-	-	na
Total Funding	80,555	-	63,400	-	-	-	na

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

Transportation Grants (711)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants within the Growth Management Division supporting Roads, Transportation and Coastal Zone Management projects as well as MPO Planning.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Personal Services	309,438	-	423,800	-	-	-	na
Operating Expense	695,782	-	1,768,700	-	-	-	na
Capital Outlay	1,518,041	-	5,952,500	-	-	-	na
Trans to 128/712 MPO Fd	-	-	-	11,100	-	11,100	na
Total Appropriations	2,523,260	-	8,145,000	11,100	-	11,100	na
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Intergovernmental Revenues	1,296,238	-	7,045,000	-	-	-	na
SFWM/Big Cypress Revenue	617,500	-	600,000	-	-	-	na
Miscellaneous Revenues	40,180	-	500,000	-	-	-	na
Interest/Misc	464	-	-	-	-	-	na
Carry Forward	-	-	11,100	11,100	-	11,100	na
Total Funding	1,954,382	-	8,156,100	11,100	-	11,100	na

Transportation Grant Match (712)

Fund Type: **Special Revenue**

Description: **To account for the County's matching contributions for Growth Management Division related grants.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	1,456	-	-	-	-	-	na
Capital Outlay	187,186	-	201,600	-	-	-	na
Reserves For Contingencies	-	-	-	1,200	-	1,200	na
Reserves For Capital	-	10,036,300	-	8,044,000	-	8,044,000	(19.85)
Total Appropriations	188,643	10,036,300	201,600	8,045,200	-	8,045,200	(19.8%)
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Interest/Misc	528	-	200	200	-	200	na
Trans fm 313 Gas Tax Cap Fd	187,186	-	45,700	-	-	-	na
Trans fm 325 Stormwater Cap Fd	1,456	-	155,900	-	-	-	na
Trans fm 331 Rd Im Fee	-	5,625,000	5,625,000	-	-	-	(100.00)
Trans fm 333 Rd Im Fee	-	1,182,700	1,182,700	-	-	-	(100.00)
Trans fm 336 Road Im Fee	-	3,228,600	-	1,236,300	-	1,236,300	(61.71)
Carry Forward	-	-	800	6,808,700	-	6,808,700	na
Total Funding	189,171	10,036,300	7,010,300	8,045,200	-	8,045,200	(19.8%)

Bureau of Emergency Services Grants (713)

Fund Type: **Special Revenue**

Description: **To provide enhancements to the minimum standards required of counties by the State of Florida and the Department of Homeland Security in support of local emergency management programming. Functions include service delivery, equipment, supplies, training development and delivery, Special Needs program and special planning projects. Grants from this fund come from the Emergency Management Preparedness Enhancement Trust Fund as mandated by the State of Florida and the Federal Emergency Management Agency.**

Appropriation Unit	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	117,955	-	162,500	-	-	-	na
Capital Outlay	277,080	-	505,200	-	-	-	na
Total Appropriations	395,034	-	667,700	-	-	-	na
Revenue	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Intergovernmental Revenues	416,751	-	666,400	-	-	-	na
Interest/Misc	1,042	-	-	-	-	-	na
Carry Forward	-	-	1,300	-	-	-	na
Total Funding	417,792	-	667,700	-	-	-	na

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

Bureau of Emergency Services Grant Match (714)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to the Bureau of Emergency Services Grants for various programs within the community.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	-	-	2,300	-	-	-	na
Capital Outlay	-	-	9,300	-	-	-	na
Total Appropriations	-	-	11,600	-	-	-	na
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Interest/Misc	-	-	-	-	-	-	na
Trans fm 144 Isle Of Capri Fire Fd	-	-	6,200	-	-	-	na
Trans fm 146 Ochopee Fire Fd	-	-	5,400	-	-	-	na
Total Funding	-	-	11,600	-	-	-	na

Immokalee CRA Grant (715)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants for improvement projects within the Immokalee Area.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	162,000	-	77,900	-	-	-	na
Operating Expense	2,619,607	-	2,642,800	-	-	-	na
Capital Outlay	236,074	-	632,400	-	-	-	na
Total Appropriations	3,017,682	-	3,353,100	-	-	-	na
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	-	-	61,900	-	-	-	na
SFWMD/Big Cypress Revenue	-	-	200,000	-	-	-	na
Interest/Misc	401	-	-	-	-	-	na
Reimb From Other Depts	2,572,005	-	3,131,400	-	-	-	na
Carry Forward	-	-	(40,200)	-	-	-	na
Total Funding	2,572,406	-	3,353,100	-	-	-	na

Bayshore CRA Grant (717)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants for improvement projects within the Bayshore CRA area.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	207,346	-	2,190,800	-	-	-	na
Grants and Aid	6,163	-	18,800	-	-	-	na
Total Appropriations	213,509	-	2,209,600	-	-	-	na
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	25,000	-	18,800	-	-	-	na
Interest/Misc	81	-	-	-	-	-	na
Reimb From Other Depts	186,712	-	2,501,800	-	-	-	na
Carry Forward	-	-	(311,000)	-	-	-	na
Total Funding	211,793	-	2,209,600	-	-	-	na

Collier County Government
Fiscal Year 2014 Fund Budget Summary

ARRA Grants (725)

Fund Type: **Special Revenue**

Description: **To pursue American Recovery and Reinvestment Act of 2009 (ARRA) funding for purposes of stimulating the economy and create and save jobs while ensuring accountability and transparency by accurate reporting and proper management of grants.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	25,958	-	1,400	-	-	-	na
Operating Expense	432,847	-	-	-	-	-	na
Capital Outlay	-	-	21,500	-	-	-	na
Total Appropriations	458,805	-	22,900	-	-	-	na
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	451,034	-	22,900	-	-	-	na
Interest/Misc	1,040	-	-	-	-	-	na
Total Funding	452,074	-	22,900	-	-	-	na

ARRA Match Fund (726)

Fund Type: **Special Revenue**

Description: **To account for the County's energy efficiency rebate revenue received from implementing federal ARRA grant programs.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	12,750	-	120,300	-	-	-	na
Capital Outlay	123,300	-	-	-	-	-	na
Total Appropriations	136,050	-	120,300	-	-	-	na
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Miscellaneous Revenues	256,320	-	120,300	-	-	-	na
Interest/Misc	303	-	-	-	-	-	na
Total Funding	256,623	-	120,300	-	-	-	na

Collier County Street Lighting District (760)

Fund Type: **Special Revenue**

Description: **The principal revenue source within this fund is ad valorem taxes.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Operating Expense	577,383	593,100	595,100	612,200	-	612,200	3.22
Indirect Cost Reimburs	2,800	2,800	2,800	2,800	-	2,800	0
Trans to Property Appraiser	4,816	4,900	4,900	4,900	-	4,900	0
Trans to Tax Collector	10,977	12,000	12,000	16,100	-	16,100	34.17
Total Appropriations	595,975	612,800	614,800	636,000	-	636,000	3.8%
Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	546,965	621,300	596,400	645,300	-	645,300	3.86
Delinquent Ad Valorem Taxes	349	-	100	-	-	-	na
Miscellaneous Revenues	1,545	-	-	-	-	-	na
Interest/Misc	1,334	300	400	300	-	300	0
Trans frm Property Appraiser	1,083	-	-	-	-	-	na
Trans frm Tax Collector	4,175	-	-	-	-	-	na
Carry Forward	81,000	22,300	40,500	22,600	-	22,600	1.35
Less 5% Required By Law	-	(31,100)	-	(32,200)	-	(32,200)	3.54
Total Funding	636,451	612,800	637,400	636,000	-	636,000	3.8%

**Collier County Government
Fiscal Year 2014 Fund Budget Summary**

Pelican Bay Street Lighting District (778)

Fund Type: **Special Revenue**

Description: **The principal revenue source within these funds is ad valorem taxes.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Personal Services	101,805	106,100	107,000	113,600	-	113,600	7.07
Operating Expense	97,054	128,500	100,900	130,300	-	130,300	1.40
Indirect Cost Reimburs	5,300	8,700	8,700	5,600	-	5,600	(35.63)
Capital Outlay	-	1,000	-	1,000	-	1,000	0
Trans to Property Appraiser	-	9,000	5,000	8,900	-	8,900	(1.11)
Trans to Tax Collector	8,461	13,700	9,600	13,500	-	13,500	(1.46)
Reserves For Contingencies	-	11,500	-	12,300	-	12,300	6.96
Reserves For Capital	-	522,800	-	752,300	-	752,300	43.90
Total Appropriations	212,620	801,300	231,200	1,037,500	-	1,037,500	29.5%

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Ad Valorem Taxes	420,964	440,700	419,400	445,500	-	445,500	1.09
Delinquent Ad Valorem Taxes	27	-	-	-	-	-	na
Miscellaneous Revenues	18,330	-	1,300	-	-	-	na
Interest/Misc	2,439	6,700	6,700	8,900	-	8,900	32.84
Trans fm Tax Collector	3,217	-	-	-	-	-	na
Carry Forward	177,200	376,200	409,600	605,800	-	605,800	61.03
Less 5% Required By Law	-	(22,300)	-	(22,700)	-	(22,700)	1.79
Total Funding	622,177	801,300	837,000	1,037,500	-	1,037,500	29.5%

SHIP Grants (791)

Fund Type: **Special Revenue**

Description: **Grant funds used to provide affordable housing strategies such as impact fee waivers and deferrals, housing rehabilitation and down payment/closing cost assistance.**

Appropriation Unit	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Grants and Aid	-	-	785,300	-	-	-	na
Total Appropriations	-	-	785,300	-	-	-	na

Revenue	FY 2012 Actual	FY 2013 Adopted	FY 2013 Forecast	FY 2014 Current	FY 2014 Expanded	FY 2014 Adopted	FY 2014 Change
Intergovernmental Revenues	430,987	-	-	-	-	-	na
Miscellaneous Revenues	346,589	-	-	-	-	-	na
Interest/Misc	17,702	-	-	-	-	-	na
Trans fm 191 SHIP Fd	20,711	-	-	-	-	-	na
Carry Forward	-	-	785,300	-	-	-	na
Total Funding	815,989	-	785,300	-	-	-	na

Appendix to the Collier County Adopted Budget Fiscal Year 2013-2014

The following pages comprise the appendix to the Collier County Adopted Budget for the Fiscal Year 2013-2014. The appendix consists of the following components:

Glossary of Commonly Used Terms	Page 2
Glossary of Commonly Used Acronyms	Page 7
Statistical Data*	Page 10

*The Collier County Comprehensive Annual Financial Report (CAFR) is prepared each year by the Clerk of Courts Financial Office, independent of the County Office of Management and Budget. The CAFR for Fiscal Year 2012-2013 cannot be considered final until it is presented to the Board of County Commissioners; this is not expected to take place until March 2014. As such, the statistical data from the CAFR for the Fiscal Year 2011-2012 has been included.

Glossary of Commonly Used Terms

2007 State of Florida Property Tax Limiting Legislation: Refers to the June 2007 Legislation enacted by the Florida Legislature which requires local governments to reduce ad valorem taxes to below the level of taxes levied in fiscal year 2006-2007 based upon certain formulas proffered by the legislation.

2008 State of Florida Property Tax Limiting Legislation: This one-time legislation required the Roll-Back Millage Rate to include the impact of Amendment 1.

-A-

Accrual Basis: The recording of the financial effects on a government of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions, events or circumstances occur, rather than only in the periods in which cash is received or paid by the government.

Adopted Budget: The budget as approved by the Board of County Commissioners after two public hearings prior to the beginning of each new fiscal year.

Ad Valorem Tax: A tax based on the value of real or tangible personal property.

Agency: A major governmental branch. The County Manager and Constitutional Officers serve as agency heads.

Aggregate Millage Rate: A "theoretical" millage rate based on the total County taxable value required to raise all County levied taxes, including dependent districts and Municipal Service Taxing Districts (MSTDs), but not including voter approved debt issues.

Amendment 1 (State-wide voter referendum on January 29, 2008): Provided an extra \$25,000 Homestead Exemption; a \$25,000 exemption on tangible personal property; and, provided for transportability of "Save-Our-Homes" legislation which limits increases in taxable value to 3% annually.

Appropriation: An authorization by the Board of County Commissioners to spend public funds for a specific purpose.

Appropriation Unit: A major category of expenditures such as personal services, operating expenses, capital outlay, transfers, contributions and reserves.

Article V: The portion of the Florida Constitution that covers funding for the judicial system.

Arbitrage: In government finance, the most common occurrence of arbitrage involves the investment of the proceeds from the sale of tax-exempt securities in a taxable money market instrument that yields a higher rate, resulting in interest revenue in excess of interest costs. If bond proceeds are not expended in accordance with spend down requirements the excess interest earnings (arbitrage) must be rebated to the Internal Revenue Service.

Arbitrage Services: Services provided by the County's Arbitrage consultant designed to monitor the expenditure of capital bond proceeds in a timely manner to determine whether there were excess interest earnings in accordance with Internal Revenue Service regulations.

Assessed Valuation: The value placed on a given property by the Property Appraiser. State law requires that the assessed value be equal to the market value of the property.

-B-

Balanced Budget: A budget in which revenues equal expenditures.

Board of County Commissioners (BCC): The legislative body of county government, which in Collier County consists of, five Commissioners elected by district.

Bond: A certificate of debt issued by a government or corporation guaranteeing payment of the original investment plus interest by a specified future date.

Budget: A summary of planned revenues and expenditures for a given period of time. The County is required to prepare and adopt a budget each fiscal year.

Collier County Government
Fiscal Year 2014 Adopted Budget

Budget Highlights: Explanations of changes or major issues affecting the budget.

Budget Amendment: A change to the fiscal year adopted budget, which may increase or decrease a fund total. A budget may be amended during the fiscal year by the governing body and/or management, in accordance with procedures specified by law and/or administrative rules and regulations.

-C-

Capital Improvement: The new construction of, or improvements to existing buildings, roads or other long-lived facilities.

Capital Improvement Element (CIE): The section of the state mandated Growth Management Plan which includes a plan for the construction of various public facilities needed to maintain a given service level for the expected population of the County over the next five years.

Capital Lease: Contractual agreements which are termed "leases", but which in substance amount to purchase contracts for equipment and machinery.

Capital Outlay: Appropriation unit that includes all expenditures for equipment, vehicles, machinery, etc. that has a cost of \$1,000 or greater.

Capitalization: The process of converting capital fixed assets from expenses to assets.

Carry Forward: (Fund Balance) Unspent money at the end of a fiscal year available for use in the next fiscal year to fund expenditures or reserves.

Commercial Paper: A competitive short-term loan-financing alternative issued at a variable interest rate. Commercial paper generally offers low cost borrowing, flexible terms and repayment schedules, and a more simplified application process than other instruments used to finance capital and other governmental projects.

Community Redevelopment Agency (CRA)

Bank Loan: Specialized competitive bank financing benefiting the County's Bayshore/Gateway CRA with loan proceeds used for

private land acquisition purposes within the District.

Constitutional Officers: Independently elected county officials mandated by the Florida Constitution. These include the Property Appraiser, Tax Collector, Supervisor of Elections, Sheriff and Clerk of the Court.

Contingency Reserve: Money set aside for emergencies or other unforeseen, unbudgeted expenditures.

Contract Agencies: Independent organizations, primarily social service agencies, which have a contract with the County to provide services to County residents in return for receiving some funding from the County.

Contributions: A grant provided by the County to another government or non-profit agency which provides services to Collier County residents.

Current Service: An existing program or service. The current service budget is the amount necessary to continue to provide existing programs.

-D-

Debt Service: Payment of interest, principal and other associated costs to County creditors.

Deficit: The excess of expenditures over revenues during a fiscal year.

Department: The basic organizational unit of the County, which provides a specific service.

Depreciation: Expiration in the service life of fixed assets attributable to wear and tear, deterioration, action of physical elements, inadequacy and obsolescence.

Division: An organizational unit composed of departments that are responsible for a major governmental function.

-E-

Enterprise Fund: A fund established to account for activities operated in a manner similar to a private business enterprise. The

County's Utility Division and Solid Waste Department operations are accounted for in this way.

Expanded Service: A new program or an enhancement to an existing program. The expanded service budget includes the costs to provide new services and enhancements to existing services approved by the BCC.

Expenditure: Money spent to receive a good or service.

-F-

Fiduciary Funds: Trust or Agency funds that account for assets held by the County as a trustee or agent for individuals, private organizations and other governmental units.

Fiscal Year: A 12-month period used to plan for the use of an organization's funds. By state law, the County's fiscal year runs from October 1 through September 30 of the following year.

Fixed Asset: Assets of a long-term character such as land, buildings, and improvements other than buildings, machinery, equipment and furniture whose cost is in excess of a specific amount and whose life expectancy is in excess of one year.

Full-Time Equivalent (FTE): The number of approved positions equated to a full-time basis (e.g., two half-time positions equal one full-time equivalent position).

Fund: A financial unit used to account for activities of a similar purpose or with a common revenue source.

Fund Balance: (Carry Forward). A fund's current assets less current liabilities at fiscal year end. In governmental funds, this is also equal to revenues less expenses for the fiscal year.

-G-

General Fund: The fund that accounts for most county-wide general government activities and is supported by ad valorem taxes.

General Long Term Debt: The long term debt associated with a governmental type fund. Long term debt legally payable from general revenues and backed by the full faith and credit of a governmental unit.

General Obligation Bonds: Bonded indebtedness relying on the general credit worthiness of the issuing government for repayment rather than a specific revenue source pledged for repayment.

Goals: Written statements that reflect the broad, general purpose of a program.

Governmental Fund: A broad category of funds used to account for general government operations. The General Fund, Special Revenue Funds, Capital Funds and Debt Service Funds are all types of Governmental Funds.

Grant: A contribution of assets (usually cash) by one governmental unit or other organization to another. Typically, these contributions are made to local governments for a specified purpose by the state or federal government.

-H-

Homestead Exemption: A deduction of up to \$25,000 from the assessed value of property occupied by the owner and designated as his primary residence.

-I-

Impact Fees: Fees assessed during the construction process that are used to offset the costs of providing growth related infrastructure.

Indirect Service Charge: Charging for services based on a cost allocation method rather than billing as service is rendered. The County uses an indirect service charge to reimburse the General Fund for general and administrative services provided to other funds.

Infrastructure: The basic facilities required for the functioning of a community such as roads, bridges, water and sewer service, etc.

Internal Service Fund: A fund used to account for operations providing goods or services primarily to other government departments on a reimbursement basis.

-J-

Job Bank Employee: Pool of temporary pre-qualified employees maintained by the County and available for hire by various County Divisions, Agencies and Constitutional Offices.

-L-

Levy: To impose a tax, special assessment or charge.

Line Item Budget: A budget that lists each expenditure category (salary, materials, contractual services, etc.) separately, along with the dollar amount budgeted for each specified category.

-M-

Mandate: Any action or responsibility required by law or so ordered by a court.

Mill: One thousandth of one dollar. One tenth of one cent.

Millage Neutral: A budget prepared with a General Fund millage rate equal to the rate in the prior year adopted budget.

Millage Rate: The amount of ad valorem tax, expressed in mills, to be paid on each dollar of a property's taxable value.

Modified Accrual: A governmental fund – type measurement focus whereby revenues and other financial resources are recognized when they become susceptible to accrual, i.e. when they become both measurable and available to finance expenditures of the current period. Available means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the fund liability is incurred.

Municipal Service Taxing District (MSTD): A district established to provide a service typically found in a city or town to an area outside city limits (unincorporated area).

MSTD General Fund: The Special Revenue Fund that accounts for municipal type services in the unincorporated areas of Collier County, which is supported principally by ad valorem taxes. Services provided through this fund include Growth Planning, Parks and Recreation, Law Enforcement, and Zoning and Building Code Enforcement.

-O-

Object Code: A numerical code identifying a basic revenue or expense account (line item).

Objectives: Specific items to be accomplished in the short term (year).

Ombudsman: A government official charged with investigating citizens' complaints against the government.

Operating Budget: The total budget for on-going operations.

Operating Expenses: Appropriation unit accounting for most non-salary costs to provide on-going services.

-P-

Personal Services: Appropriation unit accounting for employee salary and fringe benefit costs.

Program Budget: A budget whose focus is on a distinct program or service delivery rather than on classes of expenditures.

Property Tax (Ad Valorem Tax): A tax levied on the value of real or tangible personal property.

Proprietary Funds: Funds operated like a private business that charge user fees including Enterprise and Internal Service Funds.

-R-

Referendum: The submission of a proposed public measure to direct popular vote.

Reserve: Money set aside or saved for future use or a specific purpose.

Revenue: Financial resources received from taxes, user charges and other levels of government such as state revenue sharing.

Revenue Bonds: Bonded indebtedness that pledges a specific revenue source for repayment. Revenue bonds do not require voter approval under state law.

Rolled Back Rate: The millage rate based on the current year's taxable value, exclusive of new construction, that will raise the same number of tax dollars as the previous year.

-S-

Special Revenue Funds: Used to account for specific revenue sources that are legally or administratively restricted to expenditures for specific purposes. Building permit fees and gas taxes are examples of revenues accounted for in Special Revenue Funds.

Special Master: A Special Master is a person who meets the minimum qualifications set forth in the local jurisdiction enabling ordinance and who is authorized to hear and decide cases involving violations of local codes and ordinances.

Strategic Planning: A method of priority setting based on establishing short and long-term goals, objectives and implementation plans.

-T-

Tax Increment Financing (TIF): Tax increment revenues are all new property tax revenues generated by new developments or assessments, which increase the existing tax base within the designated redevelopment area.

Tax Neutral: A budget prepared with a General Fund Millage Rate that will raise the same amount of ad valorem revenue as the prior year adopted budget.

Tax Roll: The list of properties, and their values, subject to tax for the coming year.

Tentative Budget: The proposed budget subject to revision and final adoption by the Board of County Commissioners.

Transfer: Money moved from one fund to another.

Trust Fund: A fund used to account for assets held in a trustee capacity.

-U-

Unfunded Requirement (UFR): Description for a program, initiative or personnel request which is not recommended for funding within the proposed fiscal year budget but may receive funding consideration by the Board of County Commissioners during the budget process prior to final adoption from excess or surplus funds.

User Fees: Money paid for a service by the recipient of that service. Examples include utility charges, ambulance fees and parking fees.

Glossary of Commonly Used Acronyms

-A-

ACE: Agency Wide Calendar and E-mail
ADA: Americans with Disabilities Act
AED: Automatic External Defibrillator
AHCA: Agency for Health Care Administration
AIMS: Agency Wide Issue Management System
ALS: Advanced Life Support
APU: Auxiliary Power Unit
ASR: Aquifer Storage and Recovery
ASUG: SAP User's Group
ATMS: Advanced Traffic Management System
AUIR: Annual Update and Inventory Report
AV: Aviation

-B-

BA: Budget Amendment
BCB: Big Cypress Basin
BCC: Board of County Commissioners

-C-

CAD: Computer Aided Design
CAFR: Comprehensive Annual Financial Report
CAT: Collier Area Transit
CBOD: Carbonaceous Biochemical Oxygen Demand
CCFCD: Collier County Fire Control District
CCR: Communication and Customer Relations
CCTV: Collier County Television
CDBG: Community Development Block Grant
CDES: Community Development and Environmental Services
CDPlus: Community Development Plus (Permitting software application)
CEB: Code Enforcement Board
CERT: Community Emergency Response Teams

CIE: Capital Improvement Element
CIP: Capital Improvement Program
CJIS: Criminal Justice Information System
COA: Certificate of Adequate Public Facilities
COLA: Cost of Living Adjustment
COPS: Community Oriented Policing Services
CR: County Road
CRS: Community Rating System
CRA: Community Redevelopment Agency
CRM: Customer Relationship Management

-D-

DCA: Department of Community Affairs
DP: Data Processing
DRI: Development of Regional Impact
DUI-DOT: Driving Under the Influence – Department of Transportation

-E-

EAC: Environmental Advisory Council
EMS: Emergency Medical Services
ERTS: Electronic Radio Transmission System
ERU: Equivalent Residential Unit

-F-

FAA: Federal Aviation Administration
FAC: Florida Association of Counties
FDEP: Florida Department of Environmental Protection
FDOT: Florida Department of Transportation
FDNR: Florida Department of Natural Resources
FEMA: Federal Emergency Management Agency
FOG: Fat, Oil, and Grease
FPL: Florida Power & Light

**Collier County Government
Fiscal Year 2014 Adopted Budget**

FTE: Full Time Equivalent

FY: Fiscal Year

-G-

GAAP: Generally Accepted Accounting Principles

GFOA: Government Finance Officers Association

GGCC: Golden Gate Community Center

GIS: Geographical Information System

GMP: Growth Management Plan

GPS: Global Positioning System

-H-

HAVA: Help America Vote Act

HCE: Health Care for the Elderly

HCRA: Health Care Responsibility Act

HUI: Housing and Urban Improvement

-I-

IAQ: Indoor Air Quality

ICMA: International City/County Management Association

IT: Information Technology

IQ: Irrigation Quality

-L-

LDC: Land Development Code

LIP: Low Income Program

-M-

MCSE: Microsoft Certified Systems Engineer

MGD: Million Gallons per Day

MIS: Management Information System

MOT: Maintenance of Traffic

MOU: Memorandum of Understanding

MPO: Metropolitan Planning Organization

MRP: Maintenance Rating Program

MSBU: Municipal Services Benefit Unit

MSTBU: Municipal Services Taxing and Benefit Unit

MSTD: Municipal Services Taxing District

MSTU: Municipal Services Taxing Unit

-N-

NCH: Naples Community Hospital

NCRP: North Collier Regional Park

NCRWRF: North County Regional Water Reclamation Facility

NCWRF: North County Water Reclamation Facility

NELAC: National Environmental Laboratory Accreditation Conference

NIM: Neighborhood Information Meeting

NIMS: National Incident Management System

NPDES: National Pollutant Discharge Elimination System

NVRA: National Voter Registration Act of 1993 (aka Motor Voter Act)

-O-

OMB: Office of Management and Budget

OSHA: Occupational Safety and Health Administration

-P-

PA: Property Appraiser

PC: Personal Computer

PILT: Payment in Lieu of Taxes

PLAN: Physician Led Access Network

PSA: Public Service Announcement

PTI: Public Technologies Incorporated

PUD: Planned Unit Development

-Q-

QA/QC: Quality Assurance/Quality Control

QTI: Qualified Target Industries

**Collier County Government
Fiscal Year 2014 Adopted Budget**

-R-

RCP: Radio Communications Program
RFP: Request for Proposal
RLSA: Rural Land Stewardship Area
ROW: Right-of-Way
RSVP: Retired and Senior Volunteer Program

-S-

SAN: Storage Area Network
SAP: Systems Application Project (The County's financial management system)
SAVE: Support, Alimony, Visitation and Enforcement
SCADA: Supervisory Control and Data Acquisition System
SCOOT: Split, Cycle and Offset Optimization Technique (traffic system)
SCRWRF: South County Regional Water Reclamation Facility
SCRWTP: South County Regional Water Treatment Plant
SCWRF: South County Water Reclamation Facility
SWMD: South Florida Water Management District
SHIP: State Housing Initiative Program
SONET: Synchronous Optimal Network
SQG: Small Quantity Generator
SR: State Road
SRF: State Revolving Fund
SWFWMD: Southwest Florida Water Management District

-T-

TC: Tax Collector
TCMA: Transportation Concurrency Management Area
TD: Transportation Disadvantaged

TDC: Tourist Development Council
TDR: Transfer of Development Rights
TDS: Total Dissolved Solids
TECM: Transportation Engineering and Construction Management
TRIM: Truth in Millage

-U-

UBCS: Utility Billing Customer Service
UF/IFAS: University of Florida Institute of Food and Agricultural Sciences
UFR: Unfunded Requirement
UPS: Uninterruptible Power Source
USEPA: United States Environmental Protection Agency

-V-

VA: Veterans Administration
VHF: Very High Frequency
VOCA: Victim of Crime Act
VSIP: Voluntary Separation Incentive Program

-W-

WIC: Women, Infants, Children
WTP: Water Treatment Plant
WWTP: Wastewater Treatment Plant

Statistical Section
(Unaudited)

Statistical schedules differ from financial statements because they usually cover more than one fiscal year and may present non-accounting data. These schedules reflect social and economic data, and financial trends of Collier County, Florida.

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Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

**COLLIER COUNTY, FLORIDA
NET ASSETS BY COMPONENT
LAST TEN FISCAL YEARS**
(accrual basis of accounting)
(amounts expressed in thousands)
(unaudited)

	Fiscal Year									
	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
Governmental Activities:										
Invested in capital assets, net of related debt	\$ 1,187,298	\$ 1,172,121	\$ 1,169,052	\$ 1,131,617	\$ 1,032,553	\$ 881,941	\$ 682,738	\$ 581,064	\$ 511,101	\$ 455,255
Restricted	226,934	253,977	232,571	240,247	295,012	244,746	205,403	148,587	142,306	103,280
Unrestricted	147,188	147,080	189,911	192,442	199,031	317,821	318,092	275,815	175,297	104,170
Total governmental activities net assets	<u>\$ 1,561,420</u>	<u>\$ 1,573,178</u>	<u>\$ 1,591,534</u>	<u>\$ 1,564,306</u>	<u>\$ 1,526,596</u>	<u>\$ 1,444,508</u>	<u>\$ 1,206,233</u>	<u>\$ 1,005,466</u>	<u>\$ 828,704</u>	<u>\$ 662,705</u>
Business-type Activities:										
Invested in capital assets, net of related debt	\$ 650,684	\$ 643,777	\$ 635,702	\$ 653,320	\$ 658,865	\$ 630,015	\$ 595,722	\$ 542,574	\$ 519,320	\$ 479,705
Restricted	34,199	38,002	37,795	31,227	30,165	30,746	28,087	21,243	11,642	12,045
Unrestricted	194,389	177,939	169,514	149,422	113,761	83,038	77,206	90,608	77,563	80,307
Total business-type activities net assets	<u>\$ 879,272</u>	<u>\$ 859,718</u>	<u>\$ 843,011</u>	<u>\$ 833,969</u>	<u>\$ 802,791</u>	<u>\$ 743,799</u>	<u>\$ 701,015</u>	<u>\$ 654,425</u>	<u>\$ 608,525</u>	<u>\$ 572,057</u>
Primary Government:										
Invested in capital assets, net of related debt	\$ 1,837,982	\$ 1,815,898	\$ 1,804,754	\$ 1,784,937	\$ 1,691,418	\$ 1,511,956	\$ 1,278,460	\$ 1,123,638	\$ 1,030,421	\$ 934,960
Restricted	261,133	291,979	270,366	271,474	325,177	275,492	233,490	169,830	153,948	115,325
Unrestricted	341,577	325,019	359,425	341,864	312,792	400,859	395,298	366,423	252,860	184,477
Total primary government net assets	<u>\$ 2,440,692</u>	<u>\$ 2,432,896</u>	<u>\$ 2,434,545</u>	<u>\$ 2,398,275</u>	<u>\$ 2,329,387</u>	<u>\$ 2,188,307</u>	<u>\$ 1,907,248</u>	<u>\$ 1,659,891</u>	<u>\$ 1,437,229</u>	<u>\$ 1,234,762</u>

**Collier County Government
Fiscal Year 2014 Adopted Budget**

**COLLIER COUNTY, FLORIDA
CHANGE IN NET ASSETS
LAST TEN FISCAL YEARS
(accrual basis of accounting)
(amounts expressed in thousands)
(unaudited)**

	Fiscal Year									
	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
Expenses										
Governmental activities:										
General government	\$ 94,227	\$ 103,045	\$ 100,483	\$ 113,906	\$ 112,720	\$ 110,814	\$ 100,219	\$ 85,182	\$ 81,150	\$ 67,885
Public safety	165,782	173,286	179,276	182,962	183,288	182,821	187,945	140,761	133,930	114,207
Transportation	73,000	81,383	76,603	64,601	65,980	54,198	48,986	43,714	33,970	35,255
Culture and recreation	42,507	44,205	46,871	45,727	43,435	41,595	34,348	30,329	25,405	25,640
Other activities	51,057	39,991	40,937	45,367	49,135	44,500	35,838	31,713	24,110	24,528
Interest on long-term debt	16,412	19,797	19,475	20,492	21,446	21,779	25,841	14,507	8,566	5,697
Total governmental activities expenses	<u>442,985</u>	<u>461,707</u>	<u>463,645</u>	<u>473,055</u>	<u>476,004</u>	<u>455,707</u>	<u>433,177</u>	<u>346,206</u>	<u>307,131</u>	<u>273,212</u>
Business-type activities:										
Water and Sewer	102,642	104,333	103,272	90,042	85,503	89,908	77,049	64,044	60,723	57,248
Solid Waste	29,618	28,000	27,416	30,774	30,024	32,033	32,920	24,420	23,036	20,317
Airport Authority	4,601	4,458	4,382	3,895	5,082	4,296	3,978	3,625	3,346	3,027
Mass Transit	9,925	10,187	9,617	8,974	9,419	7,761	6,000	-	-	-
Emergency Medical Services	21,792	22,657	23,073	22,478	22,935	22,026	17,470	16,421	15,468	15,754
Total business-type activities expenses	<u>168,578</u>	<u>169,635</u>	<u>167,760</u>	<u>156,163</u>	<u>152,963</u>	<u>156,024</u>	<u>137,417</u>	<u>108,510</u>	<u>102,573</u>	<u>96,346</u>
Total primary government expenses	<u>\$ 611,563</u>	<u>\$ 631,342</u>	<u>\$ 631,405</u>	<u>\$ 629,218</u>	<u>\$ 628,967</u>	<u>\$ 611,731</u>	<u>\$ 570,594</u>	<u>\$ 454,716</u>	<u>\$ 409,704</u>	<u>\$ 369,558</u>
Program Revenues										
Governmental activities:										
Charges for services:										
General government	\$ 31,388	\$ 33,919	\$ 29,281	\$ 32,257	\$ 36,468	\$ 46,380	\$ 47,178	\$ 45,433	\$ 37,967	\$ 26,188
Public safety	16,743	15,554	16,385	11,940	12,545	14,293	20,547	18,392	15,127	16,811
Transportation	880	715	829	3,101	3,936	1,902	1,733	667	959	3,423
Culture and recreation	9,126	9,093	8,267	9,830	8,429	7,494	5,878	5,050	4,416	4,151
Other activities	4,941	2,296	1,557	1,620	7,541	2,395	2,938	2,869	2,114	2,556
Operating Grants and Contributions	22,892	19,503	31,884	21,948	20,202	27,309	43,062	15,151	19,760	10,008
Capital Grants and Contributions	20,279	19,347	25,762	24,867	52,303	122,327	99,068	104,711	97,370	55,979
Total governmental activities program revenues	<u>106,249</u>	<u>100,427</u>	<u>113,965</u>	<u>105,563</u>	<u>141,424</u>	<u>222,100</u>	<u>220,404</u>	<u>192,273</u>	<u>177,713</u>	<u>119,116</u>
Business-type activities:										
Charges for services:										
Water and Sewer	103,042	105,858	101,062	104,927	100,030	92,091	81,088	73,686	65,151	58,955
Solid Waste	34,275	33,769	33,568	32,922	36,495	33,864	33,713	23,661	21,938	20,698
Airport Authority	2,805	2,938	2,519	2,353	3,547	2,860	2,459	2,288	1,878	1,580
Mass Transit	1,360	1,290	1,145	1,101	1,074	1,153	814	-	-	-
Emergency Medical Services	10,249	8,980	10,759	9,114	8,941	9,544	9,255	8,389	7,258	5,387
Operating Grants and Contributions	2,948	4,378	4,448	3,235	4,393	2,657	3,138	165	31	59
Capital Grants and Contributions	17,818	14,307	10,385	18,147	23,333	32,647	36,496	30,490	32,040	26,325
Total business-type activities program revenues	<u>172,497</u>	<u>171,520</u>	<u>163,886</u>	<u>171,799</u>	<u>177,813</u>	<u>174,816</u>	<u>166,963</u>	<u>138,679</u>	<u>128,296</u>	<u>113,004</u>
Total primary government program revenues	<u>278,746</u>	<u>271,947</u>	<u>277,851</u>	<u>277,362</u>	<u>319,237</u>	<u>396,916</u>	<u>387,367</u>	<u>330,952</u>	<u>306,009</u>	<u>232,120</u>
Net (expense)/revenue:										
Governmental activities	(336,736)	(361,280)	(349,680)	(367,492)	(334,580)	(233,607)	(212,773)	(153,933)	(129,418)	(154,096)
Business-type activities	3,919	1,885	(3,874)	15,636	24,850	18,792	29,546	30,169	25,723	16,658
Total primary government net expense	<u>\$ (332,817)</u>	<u>\$ (359,395)</u>	<u>\$ (353,554)</u>	<u>\$ (351,856)</u>	<u>\$ (309,730)</u>	<u>\$ (214,815)</u>	<u>\$ (183,227)</u>	<u>\$ (123,764)</u>	<u>\$ (103,695)</u>	<u>\$ (137,438)</u>

**Collier County Government
Fiscal Year 2014 Adopted Budget**

**COLLIER COUNTY, FLORIDA
CHANGE IN NET ASSETS
LAST TEN FISCAL YEARS (CONTINUED)**
(accrual basis of accounting)
(amounts expressed in thousands)
(unaudited)

	Fiscal Year									
	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
General Revenues and Other Changes in Net Assets										
Governmental Activities:										
Taxes:										
Property taxes	\$ 248,232	\$ 261,630	\$ 299,389	\$ 313,290	\$ 327,245	\$ 345,054	\$ 293,240	\$ 237,452	\$ 213,353	\$ 174,291
Gas taxes	18,525	18,311	18,415	18,456	18,860	19,598	20,028	20,127	19,887	17,731
Sales taxes	29,713	28,364	26,927	26,779	30,004	32,568	34,671	32,949	31,323	27,846
Tourist taxes	14,898	13,884	12,857	12,345	14,796	14,228	13,629	10,484	9,720	8,377
Other taxes	9,997	10,155	10,039	12,241	4,051	8,754	9,142	7,089	5,796	5,604
State revenue sharing	8,233	8,310	7,854	7,927	8,976	9,652	9,410	8,555	7,973	7,190
Interest income	2,430	3,888	4,665	11,455	33,730	48,931	36,388	13,952	6,403	11,169
Miscellaneous	7,397	11,498	8,022	12,066	10,642	8,223	10,261	10,671	8,491	3,525
Special item - registry bond	-	-	-	3,239	(3,288)	-	-	-	-	-
Transfers, net	(14,447)	(13,117)	(11,259)	(12,596)	(28,348)	(15,126)	(13,229)	(10,584)	(7,529)	(6,540)
Total governmental activities	<u>324,978</u>	<u>342,923</u>	<u>376,909</u>	<u>405,202</u>	<u>416,668</u>	<u>471,882</u>	<u>413,540</u>	<u>330,695</u>	<u>295,417</u>	<u>249,193</u>
Business-type Activities:										
Interest income	1,106	1,609	1,569	2,395	5,716	8,246	3,815	5,147	2,931	4,057
Miscellaneous	82	96	88	551	77	620	-	-	285	597
Transfers, net	14,447	13,117	11,259	12,596	28,348	15,126	13,229	10,584	7,529	6,540
Total business-type activities	<u>15,635</u>	<u>14,822</u>	<u>12,916</u>	<u>15,542</u>	<u>34,141</u>	<u>23,992</u>	<u>17,044</u>	<u>15,731</u>	<u>10,745</u>	<u>11,194</u>
Total primary government	<u>\$ 340,613</u>	<u>\$ 357,745</u>	<u>\$ 389,825</u>	<u>\$ 420,744</u>	<u>\$ 450,809</u>	<u>\$ 495,874</u>	<u>\$ 430,584</u>	<u>\$ 346,426</u>	<u>\$ 306,162</u>	<u>\$ 260,387</u>
Change in Net Assets										
Governmental activities	\$ (11,758)	\$ (18,357)	\$ 27,229	\$ 37,710	\$ 82,088	\$ 238,275	\$ 200,767	\$ 176,762	\$ 165,999	\$ 95,097
Business-type activities	19,554	16,707	9,042	31,178	58,991	42,784	46,590	45,900	36,468	27,852
Total primary government	<u>\$ 7,796</u>	<u>\$ (1,650)</u>	<u>\$ 36,271</u>	<u>\$ 68,888</u>	<u>\$ 141,079</u>	<u>\$ 281,059</u>	<u>\$ 247,357</u>	<u>\$ 222,662</u>	<u>\$ 202,467</u>	<u>\$ 122,949</u>

**COLLIER COUNTY, FLORIDA
GOVERNMENTAL ACTIVITIES TAX REVENUES BY SOURCE
LAST TEN FISCAL YEARS**
(amounts expressed in thousands)
(unaudited)

<u>Fiscal Year</u>	<u>Property Tax</u>	<u>Gas Tax</u>	<u>Sales Tax</u>	<u>Tourist Tax</u>	<u>Other Taxes (1)</u>	<u>Total</u>
2003	\$ 174,291	\$ 17,731	\$ 27,846	\$ 8,377	\$ 5,604	\$ 233,849
2004	213,353	19,887	31,323	9,720	5,796	280,079
2005	237,452	20,127	32,949	10,484	7,089	308,101
2006	293,240	20,028	34,671	13,629	9,142	370,710
2007	345,054	19,598	32,568	14,228	8,754	420,202
2008	327,245	18,860	30,004	14,796	4,051	394,956
2009	313,290	18,456	26,779	12,345	12,241	383,111
2010	299,389	18,415	26,927	12,857	10,039	367,627
2011	261,630	18,311	28,364	13,884	10,155	332,344
2012	248,232	18,525	29,713	14,898	9,997	321,365

(1) Pursuant to the Uniform Accounting System direction from the State of Florida, the Communications Services Tax was shown with fees, fines and charges for services for fiscal year 2008, this changed in 2009.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

**COLLIER COUNTY, FLORIDA
FUND BALANCES OF GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS**
(modified accrual basis of accounting)
(amounts expressed in thousands)
(unaudited)

	Fiscal Year						
	2009	2008	2007	2006	2005	2004	2003
General fund							
Reserved	\$ 8,962	\$ 6,602	\$ 3,706	\$ 963	\$ 363	\$ 468	\$ 894
Unreserved	38,924	61,953	77,619	65,938	58,891	52,836	40,537
Total general fund	<u>\$ 47,886</u>	<u>\$ 68,555</u>	<u>\$ 81,325</u>	<u>\$ 66,901</u>	<u>\$ 59,254</u>	<u>\$ 53,304</u>	<u>\$ 41,431</u>
All other governmental funds							
Reserved	\$ 105,991	\$ 142,728	\$ 294,512	\$ 197,303	\$ 212,521	\$ 131,531	\$ 79,643
Unreserved, reported in:							
Special revenue funds	114,208	128,966	124,213	117,489	105,721	72,943	48,558
Debt service funds	1,587	1,951	2,621	5,634	3,891	4,389	4,405
Capital projects funds	140,544	160,736	107,888	258,851	253,578	109,503	114,467
Total all other governmental funds	<u>\$ 362,330</u>	<u>\$ 434,381</u>	<u>\$ 529,234</u>	<u>\$ 579,277</u>	<u>\$ 575,711</u>	<u>\$ 318,366</u>	<u>\$ 247,073</u>

	2012	2011	2010
General fund ⁽¹⁾			
Nonspendable	\$ 12,914	\$ 11,805	\$ 9,460
Restricted	110	-	-
Committed	-	-	-
Assigned	952	1,114	2,182
Unassigned	57,091	54,459	59,705
Total general fund	<u>\$ 71,067</u>	<u>\$ 67,378</u>	<u>\$ 71,347</u>
All other governmental funds			
Nonspendable	\$ -	\$ -	\$ 107,626
Restricted	209,352	229,546	232,699
Committed	47,406	48,445	48,764
Assigned	80,771	79,556	34,215
Unassigned	(48,944)	(40,258)	23,192
Total all other governmental funds	<u>\$ 288,585</u>	<u>\$ 317,289</u>	<u>\$ 446,496</u>

(1) In Fiscal Year 2011, the County implemented GASB 54 under which governmental fund balances are reported as nonspendable, restricted, committed, assigned and unassigned. As part of the implementation, the governmental fund balances for Fiscal Year 2010 were re-classified.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

**COLLIER COUNTY, FLORIDA
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(modified accrual basis of accounting)
(amounts expressed in thousands)**

	Fiscal Year									
	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
Revenues:										
Taxes	\$ 284,124	\$ 296,640	\$ 333,554	\$ 348,780	\$ 357,656	\$ 380,983	\$ 327,605	\$ 268,536	\$ 242,562	\$ 200,398
Licenses, permits and impact fees	30,436	23,695	28,920	25,950	54,052	100,329	96,335	96,844	87,021	76,172
Intergovernmental	79,402	74,453	86,445	69,883	77,452	93,186	113,128	74,537	71,554	64,352
Charges for services	30,739	27,855	27,122	35,928	40,699	46,127	43,083	41,451	31,383	27,444
Fines and forfeitures	4,205	3,882	5,730	5,916	3,786	4,081	4,835	4,407	6,848	6,854
Interest income	2,197	3,602	4,306	11,256	33,580	48,262	36,182	13,975	6,605	11,124
Special assessments	3,035	2,725	2,848	2,853	2,942	3,240	1,264	3,680	2,643	2,390
Miscellaneous	4,664	10,565	6,380	11,344	10,667	7,337	9,074	9,922	8,490	7,713
Total revenues	<u>438,802</u>	<u>443,417</u>	<u>495,305</u>	<u>511,910</u>	<u>580,834</u>	<u>683,545</u>	<u>631,506</u>	<u>513,352</u>	<u>457,106</u>	<u>396,447</u>
Expenditures:										
Current:										
General government	73,812	79,499	82,409	95,689	96,898	96,483	83,821	73,992	67,831	65,095
Public safety	151,858	160,890	165,017	168,592	175,743	168,602	177,933	135,110	124,276	116,572
Physical environment	22,870	14,251	9,974	10,608	9,314	11,760	9,799	11,644	5,958	9,528
Transportation	42,176	50,741	43,677	41,171	48,253	39,105	33,735	32,911	24,273	28,116
Economic environment	14,393	7,841	11,122	12,125	12,619	10,241	4,719	5,981	6,439	6,945
Human services	10,988	13,075	12,116	11,277	12,855	12,237	11,819	11,810	9,576	9,721
Culture and recreation	34,253	35,745	37,569	37,212	36,456	35,325	29,172	26,238	23,145	22,449
Debt service:										
Principal	31,602	36,493	34,274	48,085	43,080	36,144	20,977	14,374	14,247	8,585
Interest	18,149	20,933	20,340	21,498	21,816	22,407	22,533	10,844	9,206	5,938
Other fiscal charges	1,082	434	891	116	165	61	36	3,460	843	987
Capital outlay	49,406	38,726	69,809	176,681	285,809	290,581	255,569	174,640	170,145	78,201
Total expenditures	<u>450,589</u>	<u>458,628</u>	<u>487,198</u>	<u>623,054</u>	<u>743,008</u>	<u>722,946</u>	<u>650,113</u>	<u>501,004</u>	<u>455,939</u>	<u>352,137</u>
Excess (deficit) of revenues over (under) expenditures	<u>(11,787)</u>	<u>(15,211)</u>	<u>8,107</u>	<u>(111,144)</u>	<u>(162,174)</u>	<u>(39,401)</u>	<u>(18,607)</u>	<u>12,348</u>	<u>1,167</u>	<u>44,310</u>

**Collier County Government
Fiscal Year 2014 Adopted Budget**

**COLLIER COUNTY, FLORIDA
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS (CONTINUED)
(modified accrual basis of accounting)
(amounts expressed in thousands)**

	Fiscal Year									
	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
Other financing sources (uses):										
Bonds issued	\$ 131,525	\$ 24,620	\$ 59,895	\$ 13,244	\$ 6,215	\$ -	\$ -	\$ 296,270	\$ 49,360	\$ 102,125
Premiums on bonds issued	17,192	2,050	844	-	31	-	-	16,785	-	4,703
Payment to refunding escrow	(150,550)	(26,593)	(59,893)	-	-	(4,500)	-	(60,027)	(5,078)	(3,658)
Capital leases	236	-	-	-	-	-	1,048	16	-	-
Loans issued	-	-	-	13,500	69,391	22,390	40,466	8,000	45,245	-
Sale of capital assets	313	70	248	301	245	365	940	-	-	-
Insurance proceeds	270	384	310	753	208	885	792	-	-	-
Transfers in	91,524	107,167	105,394	143,275	144,824	166,113	154,580	97,632	84,508	57,020
Transfers out	(103,738)	(118,037)	(114,905)	(155,888)	(163,075)	(181,471)	(168,006)	(107,729)	(92,036)	(64,228)
Total other financing sources (uses)	<u>(13,228)</u>	<u>(10,339)</u>	<u>(8,107)</u>	<u>15,185</u>	<u>57,839</u>	<u>3,782</u>	<u>29,820</u>	<u>250,947</u>	<u>81,999</u>	<u>95,962</u>
Special item - registry bond	-	-	-	3,239	(3,288)	-	-	-	-	-
Net change in fund balances	<u>\$ (25,015)</u>	<u>\$ (25,550)</u>	<u>\$ -</u>	<u>\$ (92,720)</u>	<u>\$ (107,623)</u>	<u>\$ (35,619)</u>	<u>\$ 11,213</u>	<u>\$ 263,295</u>	<u>\$ 83,166</u>	<u>\$ 140,272</u>
Debt service as a percentage of noncapital expenditures	12.40%	13.68%	13.08%	15.59%	14.19%	13.54%	11.03%	7.73%	8.21%	5.30%
total expenditures minus capital outlay = noncapital expenditures	401,183	419,902	417,389	446,373	457,199	432,365	394,544	326,364	285,794	273,936

**COLLIER COUNTY, FLORIDA
ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
LAST TEN FISCAL YEARS
(amounts expressed in thousands)
(unaudited)**

Fiscal Year Ended September 30	Residential Property	Personal Property	Centrally Assessed Property	Less: Tax Exempt	Total Taxable Assessed Value	Total Direct Tax Rate	Estimated Actual Taxable Value	Assessed Value¹ as a Percentage of Actual Value
2003	\$ 42,635,220	\$ 1,770,370	\$ 113	\$ 4,915,279	\$ 39,490,424	4.5754	\$ 44,405,703	100%
2004	49,712,793	1,802,265	117	5,529,447	45,985,728	4.7998	51,515,175	100%
2005	55,370,248	1,820,777	127	5,928,339	51,262,813	4.7949	57,191,152	100%
2006	66,375,040	1,956,646	143	6,890,007	61,441,822	4.9433	68,331,829	100%
2007	82,909,061	2,156,726	202	8,023,791	77,042,198	4.6486	85,065,989	100%
2008	88,819,491	2,321,048	226	8,575,874	82,564,891	4.1064	91,140,765	100%
2009	86,949,935	2,430,996	202	10,718,166	78,662,967	4.1246	89,381,133	100%
2010	77,359,174	2,444,323	202	9,826,950	69,976,749	4.4236	79,803,699	100%
2011	67,947,039	2,259,654	171	8,770,667	61,436,197	4.4151	70,206,864	100%
2012	64,464,592	2,248,702	187	8,510,911	58,202,570	4.4149	66,713,481	100%

Property is assessed as of January 1, and taxes based on these assessments are levied and become due on the following November 1. Therefore, assessments and levies applicable to a certain tax year are collected in the fiscal year ending during the next succeeding calendar year.

¹The basis of assessed value required by the state is 100% of actual value including tax exemptions.

Source: Property Appraiser Recapitulation Report

**COLLIER COUNTY, FLORIDA
PROPERTY TAX RATES - ALL DIRECT AND OVERLAPPING GOVERNMENTS
LAST TEN FISCAL YEARS
(unaudited)**

Fiscal Year	Collier County				Other		
	General Fund	Special Revenue Funds	Debt Service Funds	Total	County School District	Independent Districts	Total
2003	3.8772	0.6767	0.0215	4.5754	6.9110	1.3554	12.8418
2004	3.8772	0.9226	0.0000	4.7998	6.5240	1.3562	12.6800
2005	3.8772	0.9177	0.0000	4.7949	6.2200	1.3562	12.3711
2006	3.8772	0.9161	0.1500	4.9433	5.9730	1.3423	12.2586
2007	3.5790	0.8470	0.2226	4.6486	5.5250	1.3403	11.5139
2008	3.1469	0.7362	0.2233	4.1064	5.3510	1.2792	10.7366
2009	3.1469	0.7528	0.2249	4.1246	4.9090	1.2784	10.3120
2010	3.5645	0.7225	0.1366	4.4236	5.2390	1.3243	10.9869
2011	3.5645	0.6926	0.1580	4.4151	5.6990	1.3299	11.4440
2012	3.5645	0.7627	0.0877	4.4149	5.5270	1.2202	11.1621

Basis for property tax rates is 1 mill per \$1,000 of assessed value. Property is assessed as of January 1 and taxes based on those assessments are levied according to the tax rate in effect that tax year and become due on November 1. Therefore, assessments and levies applicable to a certain tax year are collected in the fiscal year ending during the following calendar year.

**COLLIER COUNTY, FLORIDA
PRINCIPAL TAXPAYERS COUNTY-WIDE
2012 TAX ROLL**
(amounts expressed in thousands)
(unaudited)

Owner/Taxpayer	2012			2003		
	Property Taxes Levied	Rank	Percent of Total Taxes Levied	Property Taxes Levied	Rank	Percent of Total Taxes Levied
Florida Power & Light Company	\$ 2,569,278	1	0.37%	\$ 2,138,085	1	0.40%
HHR Naples LLC	1,461,259	2	0.21%	-		-
City National Bank of Miami	941,776	3	0.14%	1,011,409	5	0.19%
¹ Century Link	888,421	4	0.13%	1,641,595	3	0.31%
Lee County Electric	881,968	5	0.13%	612,968	9	0.12%
Naples HMA, Inc.	723,779	6	0.10%	-		-
Wal-Mart Stores East LP	697,905	7	0.10%	-		-
MERCATO LLP	689,525	8	0.10%	-		0.00%
Coastland Center Joint Venture	672,473	9	0.10%	1,056,130	4	0.20%
Collier HMA Inc	667,824	10	0.10%	-		-
HMC BN LTD Partnership	-		-	1,666,568	2	0.32%
Marco Island Utilities	-		-	724,215	7	0.14%
Collier Development Corporation	-		-	763,734	6	0.14%
WCI Comm LTD Partnership	-		-	566,755	10	0.11%
CC-Naples Inc	-		-	681,393	8	0.13%
Total	<u>\$ 10,194,208</u>		<u>1.48%</u>	<u>\$ 10,862,852</u>		<u>2.06%</u>
Total Property Taxes Levied	<u>\$ 694,918,682</u>			<u>\$ 527,986,784</u>		

Amounts for taxpayers with similar names have not been combined.
Source: Property Appraiser's taxpayer listing in order of taxes levied.
Property Appraiser Recapitulation Report.

¹ Century Link was Sprint in 2003

**COLLIER COUNTY, FLORIDA
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN FISCAL YEARS**
(amounts expressed in thousands)
(unaudited)

Fiscal Year Ended September 30	Total Tax Levy for Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years	Total Collections to Date	
		Amount	Percentage of Levy		Amount	Percentage of Levy
2003	\$ 185,633	\$ 174,116	93.8%	\$ 325	\$ 174,441	94.0%
2004	225,773	213,009	94.3%	240	213,249	94.5%
2005	251,772	237,184	94.2%	98	237,282	94.2%
2006	307,068	293,129	95.5%	109	293,238	95.5%
2007	362,568	344,945	95.1%	1,522	346,467	95.6%
2008	343,906	325,722	94.7%	1,191	326,913	95.1%
2009	329,070	312,096	94.8%	2,546	314,642	95.6%
2010	314,176	297,953	94.8%	1,355	299,308	95.3%
2011	275,704	260,961	94.7%	482	261,443	94.8%
2012	261,137	247,749	94.9%	-	247,749	94.9%

Source: Tax Collector Annual Report

**COLLIER COUNTY, FLORIDA
RATIOS OF OUTSTANDING DEBT BY TYPE
LAST TEN FISCAL YEARS
(amounts expressed in thousands)
(unaudited)**

Fiscal Year	Governmental Activities				Business-type Activities			Total Primary Government	Percentage of Personal Income ¹	Per Capita ¹
	General Obligation Bonds	Revenue Bonds	Loans and Notes Payable	Capital Leases	Revenue Bonds	Loans and Notes Payable	Capital Leases			
2003	\$ -	\$ 176,775	\$ 8,486	\$ 279	\$ 71,505	\$ 55,335	\$ 165	\$ 312,545	2.86%	1,179
2004	-	208,980	51,649	108	66,860	74,545	73	402,215	3.47%	1,458
2005	32,815	444,375	14,030	82	62,515	113,067	25	666,909	5.61%	2,331
2006	29,530	429,735	51,546	1,029	58,060	124,629	-	694,529	5.46%	2,341
2007	25,815	409,620	57,331	897	163,630	106,932	68	764,293	5.02%	2,483
2008	27,830	394,145	103,461	752	158,885	103,903	618	789,594	4.39%	2,521
2009	36,719	377,940	89,590	599	153,980	106,935	492	766,255	3.86%	2,443
2010	29,162	421,285	19,689	439	148,983	106,509	636	726,703	3.68%	2,303
2011	14,280	402,040	16,914	269	144,014	99,518	387	677,422	3.54%	2,126
2012	9,340	376,275	10,224	412	138,825	92,438	175	627,689	3.23%	1,914

¹See the Schedule of Demographic and Economic Statistics for personal income and population data.

**COLLIER COUNTY, FLORIDA
RATIOS OF GENERAL BONDED DEBT OUTSTANDING
LAST TEN FISCAL YEARS
(unaudited)**

Fiscal Year	General Obligation Bonds	Less: Amounts Available in Debt Service Fund	Total	Percentage of Estimated Actual Taxable Value ¹ of Property	Per Capita ²
2003	\$ -	\$ -	\$ -	-	\$ -
2004	-	-	-	-	-
2005	32,815,000	21,935	32,793,065	0.057%	107
2006	29,530,000	22,576	29,507,424	0.043%	90
2007	25,815,000	4,312	25,810,688	0.030%	77
2008	27,830,000	374,496	27,455,504	0.030%	82
2009	36,719,204	451,641	36,267,563	0.041%	109
2010	29,161,925	496,997	28,664,928	0.036%	86
2011	14,280,000	401,748	13,878,252	0.020%	43
2012	9,340,000	858,621	8,481,379	0.013%	26

¹See the Schedule of Assessed Value and Estimated Actual Value of Taxable Property for property value data.

²See the Schedule of Demographic and Economic Statistics population data.

COLLIER COUNTY, FLORIDA

**LEGAL DEBT MARGIN INFORMATION
AS OF SEPTEMBER 30, 2012
(unaudited)**

The Constitution of the State of Florida, Florida Statute 200.181 and Collier County set no legal debt limit.

**DIRECT, OVERLAPPING AND UNDERLYING GOVERNMENTAL ACTIVITIES DEBT
AS OF SEPTEMBER 30, 2012
(unaudited)**

	Debt Outstanding	Estimated Percentage Applicable Based on Population (1)	Estimated Share of Overlapping Debt
Direct Debt:			
Limited General Obligation Bonds and Notes Payable (2)	\$ 9,878,427	100.00%	\$ 9,878,427
Capital Improvement Program Bonds (Sales Tax) (2)	69,750,000	100.00%	69,750,000
Gas Tax Bonds (2)	135,525,000	100.00%	135,525,000
Special Obligation Bonds (2)	171,000,000	100.00%	171,000,000
Capital Leases (2)	411,642	100.00%	411,642
Notes Payable - CRA Taxable	9,686,000	100.00%	9,686,000
Subtotal, Direct Debt	<u>396,251,069</u>		<u>396,251,069</u>
Overlapping Debt:			
N/A	-	0.00%	-
Underlying Debt:			
City of Naples (3)	16,023,000	6.01%	962,982
City of Marco Island (4)	10,440,332	5.08%	530,369
City of Everglades (5)	-	0.13%	-
Subtotal, Underlying Debt	<u>26,463,332</u>		<u>1,493,351</u>
Total Direct, Overlapping and Underlying Debt	<u>\$ 422,714,401</u>		<u>\$ 397,744,420</u>

(1) Population numbers obtained from www.fred.labormarketinfo.com.

(2) Totals consist of more than one issuance.

(3) Governmental activities debt outstanding amount obtained from the City of Naples.

(4) Governmental activities debt outstanding amount obtained from the City of Marco Island.

(5) Governmental activities debt outstanding amount obtained from the City of Everglades.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

**COLLIER COUNTY, FLORIDA
PLEGDED-REVENUE COVERAGE
LAST TEN FISCAL YEARS**
(amounts expressed in thousands)
(unaudited)

Governmental Activities:

Fiscal Year	Sales Tax Bonds				Gas Tax Bonds				Special Obligation Bonds(4)			
	Sales Tax Collections	Debt Service		Coverage	Gas Tax Collections	Debt Service		Coverage	Legally Available Non-Ad Valorem Collections(5)	Debt Service		Coverage
		Principal	Interest			Principal	Interest			Principal	Interest	
2003	\$ 27,846	\$ 3,745	\$ 3,516	3.84	\$ 17,731	\$ 1,495	\$ 964	7.21	\$ -	\$ -	\$ -	N/A
2004	31,323	4,690	4,101	3.56	19,887	5,485	4,013	2.09	-	-	-	N/A
2005	32,949	5,790	5,656	2.88	20,127	5,590	3,903	2.12	-	-	-	N/A
2006	34,671	6,665	12,690	1.79	20,029	6,490	8,091	1.37	-	-	-	N/A
2007	32,568	9,315	11,059	1.60	19,598	6,305	8,274	1.34	-	-	-	N/A
2008	30,004	8,840	10,547	1.55	18,860	6,490	8,089	1.29	-	-	-	N/A
2009	26,779	9,205	10,235	1.38	18,456	6,660	7,922	1.27	-	-	-	N/A
2010	26,927	9,450	9,958	1.39	18,415	6,935	7,645	1.26	-	-	-	N/A
2011	28,364	9,760	8,978	1.51	18,312	7,185	7,399	1.26	76,416	1,545	2,597	18.45
2012	29,713	7,560	5,656	2.25	18,525	7,505	7,077	1.27	75,663	4,265	4,265	8.87

Business-type Activities:

Fiscal Year	Water and Sewer Revenue Bonds					
	Water/ Sewer Charges and Other(1)	Less: Operating Expenses(2)	Net Available Revenue	Debt Service		
				Principal	Interest	Coverage(3)
2003	\$ 63,114	\$ 35,227	\$ 27,887	\$ 4,280	\$ 4,051	3.35
2004	69,028	39,174	29,854	4,645	3,043	3.88
2005	78,499	44,227	34,272	4,345	2,955	4.69
2006	84,262	49,563	34,699	4,455	2,833	4.76
2007	98,140	57,669	40,471	4,595	5,436	4.03
2008	105,416	49,707	55,709	4,745	7,527	4.54
2009	107,127	49,766	57,361	4,905	7,358	4.68
2010	101,830	50,893	50,937	5,274	6,843	4.20
2011	106,839	60,107	46,732	4,969	6,711	4.00
2012	104,164	58,155	46,009	5,189	6,494	3.94

(1) Operating revenues plus other income; gain on disposal of assets and investment market value, capital grants and contributions and transfers in are not included.

(2) Total operating expenses, excluding depreciation and amortization; loss on disposal of assets and investment market value, interest expense and transfers out are not included.

(3) Net available revenue divided by total bonded debt service requirements for the County Water and Sewer District.

(4) Special Obligation Bonds were first issued in FY-2010, debt service payments commenced in FY-2011.

(5) The revenues that comprise the legally available non-ad valorem revenues are defined by bond documents; these revenues include Sales Tax.

**COLLIER COUNTY, FLORIDA
DEMOGRAPHIC AND ECONOMIC STATISTICS
LAST TEN FISCAL YEARS
(unaudited)**

Fiscal Year	Population(1)	Personal Income(2)	Per Capita Personal Income(2)	Median Age(3)	School Enrollment(4)	Unemployment Rate(5)
2003	284,918	\$ 10,940,352,000	\$ 41,269	44.1	38,196	4.7%
2004	292,466	11,601,373,000	42,050	45.2	40,416	3.9%
2005	306,186	11,878,015,000	41,513	45.6	41,232	3.6%
2006	326,658	12,711,343,000	42,846	44.7	43,000	2.7%
2007	333,858	15,236,905,000	49,492	44.5	42,722	3.5%
2008	332,854	17,990,169,000	57,446	44.8	42,711	5.5%
2009	333,032	19,846,737,000	63,276	45.1	42,822	10.0%
2010	331,800	19,739,453,000	62,559	45.2	43,142	12.2%
2011	321,520	19,127,928,000	60,049	45.9	43,343	11.4%
2012	323,785	19,446,631,000	59,264	46.9	44,280	9.3%

Sources: (1) www.fred.labormarketinfo.com
(2) www.fred.labormarketinfo.com
(3) Florida Statistical Abstract (Table 1.51)
(4) Collier County School Board, based on full time equivalent enrollment
(5) www.floridajobs.org

**COLLIER COUNTY, FLORIDA
PRINCIPAL EMPLOYERS
(unaudited)**

Employer	2012			2003		
	Employees	Rank	Percent of Total County Employment	Employees	Rank	Percent of Total County Employment
Collier County Public Schools	5,374	1	4.86%	5,204	1	4.81%
NCH Healthcare System	3,007	2	2.72%	2,080	2	1.93%
Publix Supermarkets	2,214	3	2.00%	2,021	3	1.87%
Collier County Government (excl. Sheriff)	2,121	4	1.92%	2,248	4	2.08%
Wal-Mart	1,547	5	1.40%	-		0.00%
Collier County Sheriff's Office	1,387	6	1.26%	1,158	6	1.07%
Marriott Corporation	743	7	0.67%	943	8	0.87%
Fifth Third Bank	733	8	0.66%	-		0.00%
Waldor Astoria (Registry Resort)	605	9	0.55%	750	10	0.69%
Barron Collier Partnership	600	10	0.54%	-		0.00%
Employee Professionals	-		-	1,700	5	1.57%
Ritz Carlton Hotel	-		-	1,150	7	1.07%
Winn Dixie Stores, Inc.	-		-	918	9	0.85%
Other employers	92,189		83.42%	89,947		83.19%
Totals	110,520		100.00%	108,119		100.00%

Sources: www.eflorida.com

Collier County Finance Department, Tax Collector, Property Appraiser and Collier County Sheriff Finance Department
2003 Collier County Adopted Budget

Florida Department of Labor & Employment; Bureau of Labor Market Information ES-202 report for 2003 and 2012.

**COLLIER COUNTY, FLORIDA
BUDGETED FULL-TIME EQUIVALENT COUNTY EMPLOYEES BY FUNCTION ⁽¹⁾
LAST NINE FISCAL YEARS*
(unaudited)**

	Fiscal Year								
	2012	2011	2010	2009	2008	2007	2006	2005	2004
Function:									
General government	1,222	1,219	1,252	1,342	1,398	1,394	1,342	1,318	1,282
Public safety	1,061	1,062	1,053	1,064	1,085	1,103	1,027	909	779
Physical environment	69	66	66	69	74	77	76	73	77
Transportation	199	213	234	257	281	280	280	271	269
Economic environment	28	27	22	22	20	19	18	15	14
Human services	50	50	54	55	56	61	59	59	59
Culture and recreation	293	293	308	328	363	379	371	313	302
Water and Sewer	344	344	335	335	358	346	327	319	305
Solid Waste	27	27	27	27	27	27	27	27	27
Emergency Medical Services	172	172	183	185	201	206	206	206	206
Airport Authority	16	16	16	16	15	15	14	16	16
Collier Area Transit	3	1	1	1	1	1	-	-	-
Total	3,484	3,490	3,551	3,701	3,879	3,908	3,747	3,526	3,336

⁽¹⁾ Includes the Board of County Commissioners and the Constitutional Officers

* Information prior to fiscal year 2004 is not available.

**Collier County Government
Fiscal Year 2014 Adopted Budget**

**COLLIER COUNTY, FLORIDA
OPERATING INDICATORS BY FUNCTION
LAST TEN FISCAL YEARS
(unaudited)**

	Fiscal Year									
	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
Function:										
Police:										
Physical arrests	11,297	20,180	13,310	15,671	20,226	22,028	25,657	17,214	14,788	13,506
Parking violations	1,175	1,479	1,283	1,297	843	1,753	2,124	1,372	2,115	1,468
Traffic violations	19,237	19,680	22,051	28,308	49,831	64,372	58,242	56,056	50,883	39,869
Fire:										
Fires reported	46	468	498	533	586	590	654	353	262	153
Emergency responses (exclude fires)	764	569	825	760	756	743	1,058	1,442	962	876
Number of calls answered	810	1,037	1,323	1,293	1,342	1,333	1,712	1,795	1,224	1,029
Transportation:										
Collier Area Transit ridership	1,207,866	1,154,702	1,064,910	1,109,710	1,166,358	1,180,147	1,052,536	951,601	627,824	475,820
Street resurfacing (lane miles)	142	131	85	97	52	44	47	22	53	70
Culture and recreation:										
Beach parking stickers issued	114,778	312,144	98,093	132,218	80,542	76,344	54,074	57,875	42,000	30,000
Library circulation	2,768,648	2,760,427	2,969,238	3,034,439	3,000,394	2,916,523	2,722,539	2,853,926	2,877,230	2,788,262
Water:										
New connections	1,189	921	909	704	553	1,593	1,897	2,597	2,910	1,592
Wastewater:										
Average daily sewage treatment (thousands of gallons)	15,834,000	14,747,000	14,326,000	13,769,205	15,558,000	15,583,055	17,310,468	17,095,890	16,526,027	15,616,438
Sources:										
Police-Collier County Sheriff's Department										
Fire-Collier County Fire Control District										
Transportation-Collier County Alternative Transportation Department										
Transportation-Collier County Growth Management-Road and Bridge										
Culture and Recreation-Collier County Parks and Recreation Department										
Culture and Recreation-Collier County Public Library										
Water-Collier County Utility Billing										
Wastewater-Collier County Wastewater Department										

**Collier County Government
Fiscal Year 2014 Adopted Budget**

**COLLIER COUNTY, FLORIDA
CAPITAL ASSET STATISTICS BY FUNCTION
LAST TEN FISCAL YEARS
(unaudited)**

	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
Function:										
Public Safety:										
10 Police stations	7	7	7	7	7	7	7	7	7	7
10 Patrol units	275	275	275	275	275	275	272	260	253	256
Fire:										
11 Fire stations	3	3	3	3	2	2	2	2	2	2
Highways and streets:										
9 Streets (miles)	1,184	1,184	1,184	1,184	1,184	1,147	1,147	1,149	1,121	1,210
4 Streetlights	4,781	4,759	4,701	4,485	3,767	3,987	3,620	3,327	3,075	2,758
Traffic signals	297	295	283	283	224	216	200	198	196	193
Culture and recreation:										
7 Parks acreage	1,520	1,511	1,473	1,473	1,440	1,436	1,527	1,486	1,396	1,549
7 Parks	61	60	59	59	56	55	47	47	46	46
6 Swimming pools	8	8	8	8	7	7	7	3	2	2
7 Tennis courts	45	45	45	45	45	45	45	43	43	43
6 Community centers	8	8	8	8	8	8	8	7	6	6
3 Libraries	10	10	10	10	9	9	9	9	9	9
3 Number of volumes in libraries	673,131	741,389	797,823	797,978	647,484	769,717	651,592	556,737	583,684	539,887
Water:										
5 Number of customers	54,190	53,181	51,796	51,499	51,136	59,257	57,664	55,767	53,170	50,260
8 Water mains (miles)	888	886	886	886	870	860	682	685	668	646
2 Maximum daily capacity (per 1,000 gallons)	29,988,000	29,616,000	28,368,000	33,339,865	30,956,261	36,116,725	34,673,000	31,940,118	31,342,779	34,243,600
Wastewater:										
1 Sanitary sewers (miles)	1,116	1,115	1,095	1,081	1,053	871	798	802	784	763
1 Primary and secondary drainage facilities	305	303	303	303	303	303	303	311	311	311
10 Police-Collier County Sheriff's Department										
11 Fire-Collier County Fire Control District										
4 Highway and Streets-Collier County Growth Management Division- Traffic Operations										
9 Highway and Streets-Collier County Growth Management-Road and Bridge										
Highway and Streets-Collier County Growth Management-Transportation Engineering										
3 Culture and Recreation-Collier County Public Library										
6 Culture and Recreation-Collier County Parks and Recreation										
7 Culture and Recreation-AUIR 2010 Collier County Comprehensive Planning										
2 Water-Collier County Water Department										
5 Water-Collier County Utility Billing										
8 Water-Collier County Public Utilities Division										
1 Wastewater-Collier County Growth Management Division										
1 Wastewater-Collier County Utilities Finance Operations										